

# **Higher Education Coordinating Commission**

## **Legislatively Adopted Budget 2017-19**





**Higher Education Coordinating Commission (HECC)  
2017-19 Legislatively Adopted Budget**

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# CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

Higher Education Coordinating Commission

255 Capitol Street NE, Salem, OR 97310

**AGENCY NAME**

**AGENCY ADDRESS**

Neil Bryant

Chair, Oregon Higher Education Coordinating Commission

**SIGNATURE**

**TITLE**

Notice: Requests of agencies headed by a board or commission must be approved by official action of those bodies and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

Agency Request

Governor's Budget

Legislatively Adopted

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**HB 2729 B BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Sen. Roblan

**Joint Committee On Ways and Means**

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**Action Date:** 07/01/17

**Action:** Do pass the B-Eng bill.

**Senate Vote**

**Yeas:** 12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters

**House Vote**

**Yeas:** 10 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith G, Smith Warner, Whisnant, Williamson

**Exc:** 1 - Stark

**Prepared By:** Krista Dauenhauer, Legislative Fiscal Office

**Reviewed By:** Patrick Heath, Department of Administrative Services

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**Higher Education Coordinating Commission**

**2017-19**

This summary has not been adopted or officially endorsed by action of the committee.

## **Budget Summary**

	2015-17 Legislatively Approved Budget	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				\$ Change	% Change
General Fund	\$ -	\$ -	\$ 1,000,000	1,000,000	100.0%
Total	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000	100.0%

## **Position Summary**

Authorized Positions	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00

## **Summary of Revenue Changes**

The workload associated with implementing House Bill 2729 will be funded from General Fund and will be passed through the budget of the Higher Education Coordinating Commission (HECC) to be distributed in the form of Special Payments.

## **Summary of Education Subcommittee Action**

The bill directs the Higher Education Coordinating Commission (HECC) to convene faculty, staff and librarians from public universities and community colleges for the purpose of coordinating Oregon's Open Educational Resources (OER) Program. HECC must assist and advise faculty at public universities and community colleges on the adoption, implementation and storage of OER materials and determine if a statewide repository of OER material should be developed and, if so, developing a plan for the creation of the repository. HECC must determine criteria that may be used to provide up to \$150,000 in grants to public universities and community colleges for the creation, adoption or implementation of OER. HECC may enter into contracts or agreements with entities for the purpose of fulfilling the agency's obligations relating to this legislation. HECC, or a contracted entity of the HECC, must provide a report on the OER Program to the Legislative Assembly in odd numbered years and the report must include the current status of the OER Program, a calculation of moneys current and future students saved as a result of the Program, and an evaluation of barriers preventing the adoption of further OER materials.

The \$1 million General Fund appropriation is anticipated to support the following activities which will be supervised and contracted for by the HECC:

Institutional OER Coordinator position (1.00 FTE)	\$ 230,000
Annual statewide OER symposium	\$ 50,000
Statewide OER repository evaluation/estimate	\$ 30,000
Faculty workgroup expenses	\$ 180,000
OER awards	\$ 150,000
<b>Total</b>	<b>\$ 640,000</b>

The remaining \$360,000 of the appropriated funds are to be distributed at the discretion of the HECC with first priority given to the development of a statewide OER repository, if a determination is made to proceed with the development of the statewide OER repository.

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

Higher Education Coordinating Commission  
 Krista Dauenhauer -- 503-986-1838

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE ADJUSTMENTS (from CSL)</u>									
<b>SCR 10 - HECC Operations</b>									
House Bill 2729: Description									
Special Payments	\$ 1,000,000						\$ 1,000,000		
TOTAL ADJUSTMENTS	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000		
SUBCOMMITTEE RECOMMENDATION *	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000		

## **Budget Summary**

	<b>2015-17 Legislatively Approved Budget</b>	<b>2017-19 Committee Recommendation</b>	<b>Committee Change from 2015-17 Leg. Approved</b>	
			<u>\$ Change</u>	<u>% Change</u>
General Fund	\$ -	\$ 220,490	\$ 220,490	100.0%
Total	\$ -	\$ 220,490	\$ 220,490	100.0%

## **Position Summary**

Authorized Positions	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.96	0.96

## **Summary of Revenue Changes**

House Bill 2998 appropriates \$220,490 General Fund to establish foundational curricula for first-year coursework at public post-secondary institutions of education.

## **Summary of Transportation and Economic Development Subcommittee Action**

House Bill 2998 requires community colleges and public universities to establish foundational curricula for first year coursework at public post-secondary institutions of education in order for community college students to have the ability to transfer academic credits to a public university. The Higher Education Coordinating Commission (HECC) is required to convene meetings with community colleges and public universities to establish at least one foundational curriculum for use by the beginning of the 2018-19 school year. HECC must provide a report on the status of the foundational curricula to the Legislative Assembly no later than February 1, 2018. Further meetings must be convened by the HECC to facilitate the establishment of one unified statewide transfer agreement by 2018, two agreements in 2019, and three agreements per year by 2020 and beyond. The HECC must report annually to the Legislative Assembly regarding the statewide transfer agreements.

The Subcommittee approved one limited duration Operations and Policy Analyst 3 (0.48 FTE) at a cost of \$116,916 General Fund and one limited duration Research Specialist 3 (0.48 FTE) at a cost of \$103,574 General Fund, to convene the meetings, conduct data analysis and write the Legislatively required reports.

## DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Higher Education Coordinating Commission  
Patrick Heath - 503-378-3742

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<b>SUBCOMMITTEE ADJUSTMENTS (from CSL)</b>									
<b>SCR 101 - HECC Operations</b>									
HB 2998 - Transfer Pathways									
Personal Services	\$ 207,284	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 207,284	2	0.96
Services and Supplies	\$ 13,206	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,206		
<b>TOTAL ADJUSTMENTS</b>	<b>\$ 220,490</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 220,490</b>	<b>2</b>	<b>0.96</b>
<b>SUBCOMMITTEE RECOMMENDATION *</b>	<b>\$ 220,490</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 220,490</b>	<b>2</b>	<b>0.96</b>
% Change from 2015-17 Leg Approved Budget	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		
% Change from 2017-19 Current Service Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		

**HB 5006 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Sen. Devlin

**Joint Committee On Ways and Means**

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**Action Date:** 07/03/17

**Action:** Do pass the A-Eng bill.

**Senate Vote**

**Yeas:** 11 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Winters

**Nays:** 1 - Thomsen

**House Vote**

**Yeas:** 7 - Gomberg, Holvey, Huffman, Nathanson, Rayfield, Smith Warner, Williamson

**Nays:** 1 - McLane

**Exc:** 3 - Smith G, Stark, Whisnant

**Prepared By:** Laurie Byerly and Gregory Jolivette, Legislative Fiscal Office

**Reviewed By:** Paul Siebert, Legislative Fiscal Office

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**Emergency Board**

**2017-19**

**Various Agencies**

**2015-17**

This summary has not been adopted or officially endorsed by action of the committee.

**Budget Summary\***

**Emergency Board**

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
General Fund - General Purpose	-	\$ 50,000,000	\$ 50,000,000
General Fund - Special Purpose Appropriations			
State Agencies for state employee compensation	-	\$ 100,000,000	\$ 100,000,000
State Agencies for non-state worker compensation	-	\$ 10,000,000	\$ 10,000,000
Reduction to SB 505 special purpose appropriation	-	\$ (600,000)	\$ (600,000)

**ADMINISTRATION PROGRAM AREA**

	-	\$ 9,091,000	\$ 9,091,000
	-	\$ (4,962,907)	\$ (4,962,907)
	-	\$ 180,000	\$ 180,000
	-	\$ (2,317,505)	\$ (2,317,505)
	-	\$ 23,939,750	\$ 23,939,750
	-	\$ 1,080,828	\$ 1,080,828
	-	\$ 10,471	\$ 10,471
	-	\$ (29,574)	\$ (29,574)
	-	\$ (16,497)	\$ (16,497)
	-	\$ (28,614)	\$ (28,614)
	-	\$ (525,236)	\$ (525,236)
	-	\$ (138,447)	\$ (138,447)
	-	\$ (110,630)	\$ (110,630)
	-	\$ (1,458,427)	\$ (1,458,427)



**Budget Summary\***

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
<b><u>Public Employees Retirement System,</u></b>			
Other Funds	-	\$ (2,508,616)	\$ (2,508,616)
<b><u>Racing Commission</u></b>			
Other Funds	-	\$ (89,929)	\$ (89,929)
<b><u>Department of Revenue</u></b>			
General Fund	-	\$ (5,581,902)	\$ (5,581,902)
General Fund Debt Service	-	\$ (6,870,670)	\$ (6,870,670)
Other Funds	-	\$ 7,676,661	\$ 7,676,661
<b><u>Secretary of State</u></b>			
General Fund	-	\$ (346,704)	\$ (346,704)
Other Funds	-	(1,030,747)	\$ (1,030,747)
Federal Funds	-	\$ (472,720)	\$ (472,720)
<b><u>State Library</u></b>			
General Fund	-	\$ 128,123	\$ 128,123
Other Funds	-	\$ (137,871)	\$ (137,871)
Federal Funds	-	\$ (1,625)	\$ (1,625)
<b><u>State Treasurer</u></b>			
General Fund	-	\$ 1,013,497	\$ 1,013,497
Other Funds	-	\$ (1,557,357)	\$ (1,557,357)
<b><u>CONSUMER AND BUSINESS SERVICES PROGRAM AREA</u></b>			
<b><u>State Board of Accountancy</u></b>			
Other Funds	-	\$ (56,046)	\$ (56,046)
<b><u>Chiropractic Examiners Board</u></b>			
Other Funds	-	\$ (51,085)	\$ (51,085)

## **Budget Summary\***

	<b>2015-17 Legislatively Approved Budget</b>	<b>2017-19 Committee Recommendation</b>	<b>Committee Change</b>
<b><u>Consumer and Business Services</u></b>			
Other Funds	-	\$ (5,252,286)	\$ (5,252,286)
Federal Funds	-	\$ (475,260)	\$ (475,260)
<b><u>Construction Contractors Board</u></b>			
Other Funds	-	\$ (461,875)	\$ (461,875)
<b><u>Board of Dentistry</u></b>			
Other Funds	-	\$ (38,848)	\$ (38,848)
<b><u>Health Related Licensing Boards</u></b>			
Other Funds	-	\$ (83,199)	\$ (83,199)
<b><u>Bureau of Labor and Industries</u></b>			
General Fund	-	\$ (127,909)	\$ (127,909)
Other Funds	-	\$ (278,736)	\$ (278,736)
Federal Funds	-	\$ (960)	\$ (960)
<b><u>Licensed Professional Counselors and Therapists. Board of</u></b>			
Other Funds	-	\$ (24,871)	\$ (24,871)
<b><u>Licensed Social Workers, Board of</u></b>			
Other Funds	-	\$ (25,841)	\$ (25,841)
<b><u>Medical Board</u></b>			
Other Funds	-	\$ (345,981)	\$ (345,981)
<b><u>Board of Nursing</u></b>			
Other Funds	-	\$ (450,604)	\$ (450,604)
<b><u>Board of Pharmacy</u></b>			
Other Funds	-	\$ (261,147)	\$ (261,147)

## **Budget Summary\***

	<b><u>2015-17 Legislatively Approved Budget</u></b>	<b><u>2017-19 Committee Recommendation</u></b>	<b><u>Committee Change</u></b>
<b><u>Psychologist Examiners Board</u></b>			
Other Funds	-	\$ (26,589)	\$ (26,589)
<b><u>Public Utility Commission</u></b>			
Other Funds	-	\$ (1,156,876)	\$ (1,156,876)
Federal Funds	-	\$ (6,858)	\$ (6,858)
<b><u>Real Estate Agency</u></b>			
Other Funds	-	\$ (276,826)	\$ (276,826)
<b><u>Tax Practitioners Board</u></b>			
Other Funds	-	\$ (18,835)	\$ (18,835)
<b><u>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</u></b>			
<b><u>Oregon Business Development Department</u></b>			
General Fund	-	\$ 3,628,465	\$ 3,628,465
General Fund Debt Service	-	\$ (1,481,045)	\$ (1,481,045)
Lottery Funds	-	\$ (247,934)	\$ (247,934)
Lottery Funds Debt Service	-	\$ (1,410,613)	\$ (1,410,613)
Other Funds	-	\$ 151,174,323	\$ 151,174,323
Other Funds Nonlimited	-	\$ 30,000,000	\$ 30,000,000
Federal Funds	-	\$ (13,232)	\$ (13,232)
<b><u>Employment Department</u></b>			
Other Funds	-	\$ (3,490,798)	\$ (3,490,798)
Federal Funds	-	\$ (4,403,080)	\$ (4,403,080)
<b><u>Housing and Community Services Department</u></b>			
General Fund	-	\$ 21,433,916	\$ 21,433,916
General Fund Debt Service	-	\$ 2,640,239	\$ 2,640,239
Lottery Funds	-	\$ 350,000	\$ 350,000
Other Funds	-	\$ 25,972,449	\$ 25,972,449
Federal Funds	-	\$ (7,227,385)	\$ (7,227,385)

**Budget Summary\*****Department of Veterans' Affairs**

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
General Fund	-	\$ (136,724)	\$ (136,724)
Lottery Funds	-	\$ -	\$ -
Other Funds	-	\$ (140,617)	\$ (140,617)
Federal Funds	-	\$ -	\$ -

**EDUCATION PROGRAM AREA****Department of Education**

General Fund	-	\$ (1,685,086)	\$ (1,685,086)
General Fund Debt Service	-	\$ (1,587,898)	\$ (1,587,898)
Other Funds	-	\$ 270,433,393	\$ 270,433,393
Federal Funds	-	\$ (957,295)	\$ (957,295)

**State School Fund**

General Fund	-	\$ (30,372,945)	\$ (30,372,945)
Lottery Funds	-	\$ 12,465,745	\$ 12,465,745
Other Funds	-	\$ 17,907,200	\$ 17,907,200

**Higher Education Coordinating Commission**

General Fund	-	\$ 8,532,950	\$ 8,532,950
General Fund Debt Service	-	\$ (13,840,783)	\$ (13,840,783)
Lottery Funds Debt Service	-	\$ (73,975)	\$ (73,975)
Other Funds	-	\$ 6,614,787	\$ 6,614,787
Federal Funds	-	\$ (430,293)	\$ (430,293)

**Chief Education Office**

General Fund	-	\$ (369,306)	\$ (369,306)
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**Teacher Standards and Practices**

Other Funds	-	\$ (214,668)	\$ (214,668)
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## **Budget Summary\***

### **HUMAN SERVICES PROGRAM AREA**

#### **Commission for the Blind**

	<b>2015-17 Legislatively Approved Budget</b>	<b>2017-19 Committee Recommendation</b>	<b>Committee Change</b>
General Fund	-	\$ (41,304)	\$ (41,304)
Other Funds	-	\$ (11,467)	\$ (11,467)
Federal Funds	-	\$ (157,969)	\$ (157,969)

#### **Oregon Health Authority**

General Fund	-	\$ (59,956,387)	\$ (59,956,387)
General Fund Debt Service	-	\$ 4,001	\$ 4,001
Lottery Funds	-	\$ (4,617)	\$ (4,617)
Other Funds	-	\$ 71,374,612	\$ 71,374,612
Federal Funds	-	\$ (9,456,614)	\$ (9,456,614)

#### **Department of Human Services**

General Fund	-	\$ (8,487,786)	\$ (8,487,786)
General Fund Debt Service	-	\$ 10,521,010	\$ 10,521,010
Other Funds	-	\$ 45,175,634	\$ 45,175,634
Federal Funds	-	\$ 138,153,153	\$ 138,153,153

#### **Long Term Care Ombudsman**

General Fund	-	\$ (272,509)	\$ (272,509)
Other Funds	-	\$ (2,593)	\$ (2,593)

#### **Psychiatric Security Review Board**

General Fund	-	\$ (33,233)	\$ (33,233)
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### **JUDICIAL BRANCH**

#### **Judicial Department**

General Fund	-	\$ (7,171,498)	\$ (7,171,498)
General Fund Debt Service	-	\$ (2,555,411)	\$ (2,555,411)
Other Funds	-	\$ 195,971,790	\$ 195,971,790

## **Budget Summary\***

	<b><u>2015-17 Legislatively Approved Budget</u></b>	<b><u>2017-19 Committee Recommendation</u></b>	<b><u>Committee Change</u></b>
<b><u>Commission on Judicial Fitness and Disability</u></b>			
General Fund	-	\$ (577)	\$ (577)
<b><u>Public Defense Services Commission</u></b>			
General Fund	-	\$ 1,060,699	\$ 1,060,699
<b><u>LEGISLATIVE BRANCH</u></b>			
<b><u>Legislative Administration Committee</u></b>			
General Fund	-	\$ 4,109,449	\$ 4,109,449
General Fund Debt Service	-	\$ (445,481)	\$ (445,481)
Other Funds	-	\$ 239,358	\$ 239,358
Other Funds Debt Service	-	\$ (28,305)	\$ (28,305)
<b><u>Legislative Assembly</u></b>			
General Fund	-	\$ (1,324,394)	\$ (1,324,394)
<b><u>Legislative Commission on Indian Services</u></b>			
General Fund	-	\$ (1,750)	\$ (1,750)
<b><u>Legislative Counsel</u></b>			
General Fund	-	\$ (232,754)	\$ (232,754)
Other Funds	-	\$ (59,154)	\$ (59,154)
<b><u>Legislative Fiscal Office</u></b>			
General Fund	-	\$ (183,583)	\$ (183,583)
Other Funds	-	\$ (124,420)	\$ (124,420)
<b><u>Legislative Revenue Office</u></b>			
General Fund	-	\$ (18,516)	\$ (18,516)
<b><u>Legislative Policy and Research Office</u></b>			
General Fund	-	\$ (45,374)	\$ (45,374)

## Budget Summary\*

### NATURAL RESOURCES PROGRAM AREA

#### State Department of Agriculture

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
General Fund	-	\$ (1,066,655)	\$ (1,066,655)
Lottery Funds	-	\$ (231,617)	\$ (231,617)
Other Funds	-	\$ (2,054,053)	\$ (2,054,053)
Federal Funds	-	\$ (388,340)	\$ (388,340)

#### Columbia River Gorge Commission

General Fund	-	\$ 24,081	\$ 24,081
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#### State Department of Energy

Other Funds	-	\$ (538,561)	\$ (538,561)
Federal Funds	-	\$ (72,012)	\$ (72,012)

#### Department of Environmental Quality

General Fund	-	\$ (352,190)	\$ (352,190)
Lottery Funds	-	\$ (77,348)	\$ (77,348)
Other Funds	-	\$ (3,614,762)	\$ (3,614,762)
Federal Funds	-	\$ (461,243)	\$ (461,243)

#### State Department of Fish and Wildlife

General Fund	-	\$ 182,646	\$ 182,646
Lottery Funds	-	\$ (167,378)	\$ (167,378)
Other Funds	-	\$ (3,153,172)	\$ (3,153,172)
Federal Funds	-	\$ (3,058,576)	\$ (3,058,576)

#### Department of Forestry

General Fund	-	\$ (1,201,103)	\$ (1,201,103)
General Fund Debt Service	-	\$ (410,919)	\$ (410,919)
Lottery Funds Debt Service	-	\$ (5,594)	\$ (5,594)
Other Funds	-	\$ 96,885,643	\$ 96,885,643
Other Funds Debt Service	-	\$ 79,996	\$ 79,996
Federal Funds	-	\$ (495,371)	\$ (495,371)

## **Budget Summary\***

	<b><u>2015-17 Legislatively Approved Budget</u></b>	<b><u>2017-19 Committee Recommendation</u></b>	<b><u>Committee Change</u></b>
<b><u>Department of Geology and Mineral Industries</u></b>			
General Fund	-	\$ (104,725)	\$ (104,725)
Other Funds	-	\$ (141,422)	\$ (141,422)
Federal Funds	-	\$ (65,496)	\$ (65,496)
<b><u>Department of Land Conservation and Development</u></b>			
General Fund	-	\$ (395,929)	\$ (395,929)
Other Funds	-	\$ (1,373)	\$ (1,373)
Federal Funds	-	\$ (108,803)	\$ (108,803)
<b><u>Land Use Board of Appeals</u></b>			
General Fund	-	\$ 266	\$ 266
<b><u>Oregon Marine Board</u></b>			
Other Funds	-	\$ (335,800)	\$ (335,800)
Federal Funds	-	\$ (1,373)	\$ (1,373)
<b><u>Department of Parks and Recreation</u></b>			
Lottery Funds	-	\$ (1,881,005)	\$ (1,881,005)
Lottery Funds Debt Service	-	\$ (895,019)	\$ (895,019)
Other Funds	-	\$ 3,232,341	\$ 3,232,341
Federal Funds	-	\$ (7,925)	\$ (7,925)
<b><u>Department of State Lands</u></b>			
General Fund	-	\$ 5,000,000	\$ 5,000,000
Other Funds	-	\$ 11,149,657	\$ 11,149,657
Federal Funds	-	\$ (3,183)	\$ (3,183)
<b><u>Water Resources Department</u></b>			
General Fund	-	\$ (748,813)	\$ (748,813)
Lottery Funds Debt Service	-	\$ (2,078,875)	\$ (2,078,875)
Other Funds	-	\$ 21,943,095	\$ 21,943,095
Federal Funds	-	\$ -	\$ -



## **Budget Summary\***

### **Watershed Enhancement Board**

	<b>2015-17 Legislatively Approved Budget</b>	<b>2017-19 Committee Recommendation</b>	<b>Committee Change</b>
Lottery Funds	-	\$ (205,451)	\$ (205,451)
Federal Funds	-	\$ (1,136)	\$ (1,136)

### **PUBLIC SAFETY PROGRAM AREA**

#### **Department of Corrections**

General Fund	-	\$ (23,762,896)	\$ (23,762,896)
General Fund Debt Service	-	\$ 1,268,059	\$ 1,268,059
Other Funds	-	\$ 272,630	\$ 272,630
Federal Funds	-	\$ (10,323)	\$ (10,323)

#### **Oregon Criminal Justice Commission**

General Fund	-	\$ (87,794)	\$ (87,794)
Other Funds	-	\$ (1,137)	\$ (1,137)
Federal Funds	-	\$ (3,503)	\$ (3,503)

#### **District Attorneys and their Deputies**

General Fund	-	\$ (23,359)	\$ (23,359)
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#### **Department of Justice**

General Fund	-	\$ (3,386,309)	\$ (3,386,309)
General Fund Debt Service	-	\$ 3,235,629	\$ 3,235,629
Other Funds	-	\$ 15,825,892	\$ 15,825,892
Federal Funds	-	\$ 29,064,361	\$ 29,064,361

#### **Oregon Military Department**

General Fund	-	\$ 932,333	\$ 932,333
General Fund Debt Service	-	\$ (802,765)	\$ (802,765)
Other Funds	-	\$ 4,796,923	\$ 4,796,923
Other Funds Debt Service	-	\$ 448,429	\$ 448,429
Federal Funds	-	\$ (1,156,392)	\$ (1,156,392)

## **Budget Summary\***

	<b><u>2015-17 Legislatively Approved Budget</u></b>	<b><u>2017-19 Committee Recommendation</u></b>	<b><u>Committee Change</u></b>
<b><u>Oregon Board of Parole</u></b>			
General Fund	-	\$ (340,944)	\$ (340,944)
<b><u>Oregon State Police</u></b>			
General Fund	-	\$ (2,667,382)	\$ (2,667,382)
Lottery Funds	-	\$ (240,268)	\$ (240,268)
Other Funds	-	\$ (26,542)	\$ (26,542)
Federal Funds	-	\$ (142,526)	\$ (142,526)
<b><u>Department of Public Safety Standards and Training</u></b>			
Other Funds	-	\$ (1,183,157)	\$ (1,183,157)
Federal Funds	-	\$ 464,466	\$ 464,466
<b><u>Oregon Youth Authority</u></b>			
General Fund	-	\$ (4,902,061)	\$ (4,902,061)
General Fund Debt Service	-	\$ 1,925,787	\$ 1,925,787
Other Funds	-	\$ 567,980	\$ 567,980
Federal Funds	-	\$ (218,984)	\$ (218,984)
<b><u>TRANSPORTATION PROGRAM AREA</u></b>			
<b><u>Department of Aviation</u></b>			
Other Funds	-	\$ (39,973)	\$ (39,973)
Federal Funds	-	\$ (1,538)	\$ (1,538)
<b><u>Department of Transportation</u></b>			
General Fund	-	\$ (389,942)	\$ (389,942)
General Fund Debt Service	-	\$ (1,037,553)	\$ (1,037,553)
Lottery Funds Debt Service	-	\$ (6,039,258)	\$ (6,039,258)
Other Funds	-	\$ (1,415,838)	\$ (1,415,838)
Other Funds Debt Service	-	\$ 10	\$ 10
Federal Funds	-	\$ (227,030)	\$ (227,030)

## Budget Summary\*

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
<b>2017-19 Budget Summary</b>			
General Fund Total	-	\$ 58,172,743	\$ 58,172,743
General Fund Debt Service	-	\$ (14,400,707)	\$ (14,400,707)
Lottery Funds Total	-	\$ 9,801,680	\$ 9,801,680
Lottery Funds Debt Service	-	\$ (12,820,839)	\$ (12,820,839)
Other Funds Total	-	\$ 938,856,278	\$ 938,856,278
Other Funds Debt Service	-	\$ 1,580,778	\$ 1,580,778
Other Funds Nonlimited	-	\$ 30,000,000	\$ 30,000,000
Federal Funds Total	-	\$ 137,654,935	\$ 137,654,935

\* Excludes Capital Construction

	<u>2015-17 Legislatively Approved Budget</u>	<u>2015-17 Committee Recommendation</u>	<u>Committee Change</u>
<b><u>2015-17 Supplemental Appropriations</u></b>			
<b><u>Commission on Judicial Fitness and Disability</u></b>			
General Fund	-	\$ 35,000	\$ 35,000
<b><u>Department of Transportation</u></b>			
Other Funds	-	\$ 45,500,000	\$ 45,500,000
Federal Funds	-	\$ 8,100,000	\$ 8,100,000

## 2017-19 Position Summary

	<u>2015-17 Legislatively Approved Budget</u>	<u>2017-19 Committee Recommendation</u>	<u>Committee Change</u>
<b>ADMINISTRATION PROGRAM AREA</b>			
<b><u>Department of Administrative Services</u></b>			
Authorized Positions	-	6	6
Full-time Equivalent (FTE) positions	-	6.00	6.00
<b><u>Public Employees Retirement System</u></b>			
Authorized Positions	-	1	1
Full-time Equivalent (FTE) positions	-	0.92	0.92
<b><u>Department of Revenue</u></b>			
Authorized Positions	-	33	33
Full-time Equivalent (FTE) positions	-	9.00	9.00
<b><u>State Treasurer</u></b>			
Authorized Positions	-	2	2
Full-time Equivalent (FTE) positions	-	2.34	2.34
<b>CONSUMER AND BUSINESS SERVICES PROGRAM AREA</b>			
<b><u>Consumer and Business Services</u></b>			
Authorized Positions	-	11	11
Full-time Equivalent (FTE) positions	-	9.68	9.68
<b><u>Bureau of Labor and Industries</u></b>			
Authorized Positions	-	3	3
Full-time Equivalent (FTE) positions	-	2.50	2.50
<b>ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA</b>			
<b><u>Housing and Community Services Department</u></b>			
Authorized Positions	-	3	3
Full-time Equivalent (FTE) positions	-	0.75	0.75

## 2017-19 Position Summary

2015-17 Legislatively  
Approved Budget

2017-19 Committee  
Recommendation

Committee Change

### HUMAN SERVICES PROGRAM AREA

#### Oregon Health Authority

Authorized Positions	-	63	63
Full-time Equivalent (FTE) positions	-	51.46	51.46

#### Department of Human Services

Authorized Positions	-	113	113
Full-time Equivalent (FTE) positions	-	74.33	74.33

### JUDICIAL BRANCH

#### Judicial Department

Authorized Positions	-	4	4
Full-time Equivalent (FTE) positions	-	2.00	2.00

### NATURAL RESOURCES PROGRAM AREA

#### Oregon Department of Agriculture

Authorized Positions	-	(1)	(1)
Full-time Equivalent (FTE) positions	-	(1.00)	(1.00)

#### Department of Fish and Wildlife

Authorized Positions	-	6	6
Full-time Equivalent (FTE) positions	-	5.33	5.33

#### Department of Forestry

Authorized Positions	-	4	4
Full-time Equivalent (FTE) positions	-	3.50	3.50

#### Department of State Lands

Authorized Positions	-	1	1
Full-time Equivalent (FTE) positions	-	1.00	1.00

## **2017-19 Position Summary**

### **Water Resources Department**

	<b>2015-17 Legislatively Approved Budget</b>	<b>2017-19 Committee Recommendation</b>	<b>Committee Change</b>
Authorized Positions	-	1	1
Full-time Equivalent (FTE) positions	-	1.00	1.00

### **PUBLIC SAFETY PROGRAM AREA**

#### **Department of Justice**

Authorized Positions	-	68	68
Full-time Equivalent (FTE) positions	-	54.99	54.99

#### **Oregon Military Department**

Authorized Positions	-	2	2
Full-time Equivalent (FTE) positions	-	2.00	2.00

#### **Oregon State Police**

Authorized Positions	-	27	27
Full-time Equivalent (FTE) positions	-	25.32	25.32

## **Summary of Revenue Changes**

The General Fund appropriations made in the bill are within resources available as projected in the May 2017 economic and revenue forecast by the Department of Administrative Services, Office of Economic Analysis, supplemented by transfers from various agency accounts to the General Fund for general governmental purposes as authorized in HB 3470, plus other actions to reduce state agency expenditures.

## **Summary of Capital Construction Subcommittee Action**

HB 5006 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations, and makes other adjustments to individual agency budgets and position authority as described below.

## **Emergency Board**

The Emergency Board allocates General Fund and provides Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. The Subcommittee appropriated \$50 million General Fund to the Emergency Board for general purposes.

HB 5006 makes two special purpose appropriations to the Emergency Board, totaling \$110 million General Fund; the bill also adjusts a special purpose appropriation already approved in a different bill:

- \$100 million General Fund for state employee compensation changes.
- \$10 million General Fund for allocation to state agencies for compensation changes driven by collective bargaining for workers who are not state employees.
- Reduces the special purpose appropriation made by SB 505 for costs associated with the requirement to record grand jury proceedings, by \$600,000 General Fund. The budget for the Judicial Department is increased by this amount.

If these special purpose appropriations are not allocated by the Emergency Board before December 1, 2018, any remaining funds become available to the Emergency Board for general purposes.

## **Adjustments to Approved 2017-19 Agency Budgets**

### **STATEWIDE ADJUSTMENTS**

Statewide adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services assessments and charges for services, Attorney General rates, certain services and supplies, and additional vacancy savings expected as a result of a hiring slowdown. Statewide adjustments also reflect net reductions to debt service realized through interest rate savings on bond sales and refunding of outstanding general obligation and lottery revenue bonds. Total savings are \$135.8 million General Fund, \$16.7 million Lottery Funds, \$105.5 million Other Funds, and \$35.6 million Federal Funds.

Specific adjustments include \$126 million total funds savings from implementing a hiring slowdown implemented across all three branches of government; \$25 million in General Fund and Lottery Funds savings from eliminating most inflation on services and supplies implemented across all three branches of government; \$9.3 million total funds from a 10% reduction to travel in Executive Branch agencies to implement the Governor's previously announced cost containment effort; \$68 million total funds reduction from lower Department of Administrative Services assessments and service rates; and \$13 million total funds from lower Attorney General rates.

Section 145 of the budget bill reflects the changes, as described above, for each agency. These adjustments are not addressed in the individual agency narratives, although they are included in the table at the beginning of the budget report.

## **ADMINISTRATION**

### **Department of Administrative Services**

The Subcommittee approved various one-time General Fund appropriations to the Department of Administrative Services (DAS) for the following purposes:

- \$1,895,000 for disbursement to the Rogue River Valley Irrigation District for the Bradshaw Drop Irrigation Canal project to pipe over three miles of irrigation canal to conserve water and provide pressurized water to district patrons.
- \$1,836,000 for disbursement to the City of John Day to extend a fiber optic line along US 395 from US 20 to John Day.
- \$1,000,000 for disbursement to the JPR Foundation, Inc. for the Holly Theater restoration project in Medford.
- \$1,000,000 for disbursement to the Deschutes Rim Clinic Foundation for the Rim Health Clinic in Maupin to supplement capacity at the current facility.
- \$750,000 for disbursement to the Medford Youth Baseball Society for improvements at Harry and David Baseball Park.
- \$500,000 for disbursement to the City of Mosier for a joint use facility, encompassing a city hall, main fire station, and multi-use community space to be built on land donated by Union Pacific Railroad.
- \$500,000 for disbursement to the Oregon Wine Board for marketing and increasing the market access of Oregon produced wine.
- \$420,000 for disbursement to the City of John Day for operations of a public safety answering point through the 2017-19 biennium.
- \$400,000 for disbursement to the Greater Portland YWCA for the Family Preservation Project.
- \$250,000 for disbursement to the Southern Oregon Veterans Benefit organization for construction of a replica of the Vietnam Memorial Traveling Wall.
- \$200,000 for disbursement to the Mid-Columbia Health Foundation for a hospital modernization and expansion project involving a regional rural community hospital in The Dalles that was built in 1859.
- \$50,000 for disbursement to the World of Speed organization as transition funding for the High School Automotive Career Technical Education program as the organization seeks other support for the program.
- \$50,000 for disbursement to the Family YMCA of Marion and Polk Counties for the YMCA Youth and Government program.
- \$50,000 for disbursement to the Bag and Baggage Productions, a professional theater located in Hillsboro, for its Cultural Innovation Project involving the purchase and installation of a 360 degree digitally immersive projection system.
- \$40,000 for disbursement to the Cities of Turner, Aumsville, and Salem, for use as flood mitigation planning match.

A total of \$28,177,202 Other Funds expenditure limitation was added by the Subcommittee for the one-time cost of issuance and special payments associated with the disbursement of proceeds from Lottery Bond sales; projects are detailed below and approved in SB 5530. Cost of issuance for these projects totals \$707,202. There is no debt service allocated in the 2017-19 biennium, as the bonds will not be sold until the



spring of 2019. Total debt service on all the projects described below is estimated at a total of \$4,743,599 Lottery Funds for the 2017-19 biennium and \$47,153,969 over the life of the bonds.

- \$12,235,018 Other Funds for disbursement to the YMCA of Marion and Polk counties for construction of a new YMCA facility in Salem.
- \$6,125,396 Other Funds for disbursement to the Eugene Civic Alliance to redevelop the site of the former Civic Stadium into a community sports and recreation complex.
- \$2,050,587 Other Funds for disbursement to the Gresham Redevelopment Commission for the construction of an innovation and workforce training center in the Rockwood neighborhood in Gresham.
- \$2,050,587 Other Funds for disbursement to the Family Nurturing Center (Rogue Valley Children’s Relief Nursery) to purchase and rehabilitate affordable housing adjacent to the Center’s campus.
- \$1,042,655 Other Funds for disbursement to the Cascade AIDS Project for the acquisition and renovation of a primary care and mental health center for the lesbian, gay, bisexual, transgender, queer, and other minority gender identities and sexual orientation community.
- \$1,041,303 Other Funds for disbursement to the City of Independence for the Independence Landing Revitalization Project.
- \$1,041,303 Other Funds for disbursement to Klamath County for construction of the Klamath Youth Inspiration Program residential treatment center in Klamath Falls.
- \$1,041,303 Other Funds for disbursement to the City of Woodburn to develop a community center in Woodburn.
- \$784,922 Other Funds for disbursement to The Dalles Civic Auditorium Preservation Commission to continue reconstruction of The Dalles Civic Auditorium theater.
- \$764,128 Other Funds for disbursement to the City of Spray to construct a public safety and emergency services center, which includes fire protection and emergency medical services.

The Subcommittee approved two one-time increases to existing subsidy programs funded through the DAS budget: \$150,000 General Fund was added to the special payments made to the Oregon Historical Society, increasing its total state support in 2017-19 to \$900,000 General Fund. The Subcommittee also approved increasing the 2017-19 special payments to county fairs by \$180,000 Lottery Funds, which provides county fairs with a total of \$3,828,000 Lottery Funds in 2017-19.

To complete projects approved in SB 5506, the capital construction bill, the Subcommittee approved the establishment of five limited duration Project Manager 2 positions (5.00 FTE) and one limited duration Project Manager 3 position (1.00 FTE) within the DAS Planning and Construction Management program. This is position establishment authority only, as all position costs will be charged against project funding.

The Subcommittee approved \$1,080,818 in additional Other Funds Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in SB 5505 for renovations at the Portland State Office Building, and an Other Funds expenditure limitation increase of \$214,000 for the cost of issuance of the bonds.

### **Public Employees Retirement System**

An Other Funds expenditure limitation increase of \$209,443 was approved by the Subcommittee, which supports one permanent full-time Principal Executive Manager G (0.92 FTE) to serve as the agency's Chief Financial Officer, with the understanding that the agency competitively recruit for, and hire, a Certified Public Accountant for this position.

### **Department of Revenue**

The Subcommittee approved funding for the final project phase to replace most of the agency's core information technology systems (Core Systems Replacement project). The final phase includes: Timber tax; electrical cooperative tax; rail car tax; gas and oil production tax; County Assessment Funding Assistance; Green Light; Non-profit homes; court fines and assessments; and revenue accounting. The scheduled implementation date is November 13, 2017.

The Subcommittee approved \$8,383,109 of Other Funds expenditure limitation and the establishment of 32 limited duration positions (8.00 FTE), which is to be mostly financed with Article XI-Q bonds approved in SB 5505 (\$4,781,944). Project revenues also include an estimated \$3,501,165 in bond proceeds that were authorized and issued during the 2015-17 biennium, but remained unexpended, and \$100,000 of state marijuana tax revenue. The Department of Administrative Services is directed to unschedule \$276,599 of Other Funds expenditure limitation associated with the Core Systems Replacement project, which may be rescheduled upon the approval of the Legislative Fiscal Office.

The Subcommittee appropriated \$1,000,000 General Fund for vendor contract maintenance costs to support the ongoing maintenance of the vendor product after installation and \$60,000 General Fund for non-bondable expenditures related to the project; these are one-time costs that should be phased out for 2019-21.

To support repayment of Article XI-Q General Obligation bond proceeds approved in SB 5505 for the project, the Subcommittee appropriated \$796,311 in additional General Fund Debt Service and added \$73,056 Other Funds expenditure limitation for the cost of issuance of the bonds.

The Subcommittee increased the General Fund appropriation by \$276,906 and Other Funds expenditure limitation by \$24,079 for one permanent full-time Principal Executive Manager F position (1.00 FTE) to restore funding for the agency's Finance Manager position, a long-term vacancy that was eliminated in SB 5535, with the understanding that the agency competitively recruit for, and fill, this position.

To balance available revenues with Other Funds expenditure limitation, the Subcommittee decreased Other Funds expenditure limitation by \$187,277 for services and supplies in the Property Tax Division.

The Subcommittee increased Other Funds expenditure limitation by \$244,058 for services and supplies in the Marijuana Program. Of the increase, \$200,000 is for a remodel of the cash transaction space in the Salem headquarters building. This will bring the total estimated project

costs to \$1.33 million, of which \$1 million will be funded during the 2017-19 biennium. This is a one-time expense. The remaining \$44,058 is for services and supplies approved by the Emergency Board in May of 2016.

### **Oregon Advocacy Commissions Office**

To restore a reduction in services and supplies included in the budget bill for the Oregon Advocacy Commissions Office (SB 5501), the Subcommittee approved \$17,000 General Fund.

### **State Library**

The Subcommittee approved a \$197,488 General Fund appropriation to restore a reduction to the Ready to Read Grant program included in the budget bill for the State Library (HB 5018). The Ready to Read Grant program provides grants to public libraries for early literacy services and summer reading programs.

### **State Treasurer**

For the Oregon Retirement Savings Board, the Subcommittee increased General Fund by \$1,056,224 and established three permanent full-time positions (2.84 FTE) for additional implementation work. The positions are: one permanent full-time Operations and Policy Analyst 4 to serve as a Public Engagement Manager (1.00 FTE); one permanent full-time Operations and Policy Analyst 3 to serve as a Compliance Manager (0.92 FTE); and one permanent full-time Executive Support Special 1 (0.92 FTE). The Subcommittee abolished one permanent part-time Program Analyst 1 position, a long-term vacant position (-0.50 FTE). A General Fund appropriation is required to fund the Board's operating expenses until the Retirement Savings Plan Administrative Fund has sufficient revenue to support the Board. General Fund expenditures are to be repaid with future administrative fees.

## **CONSUMER AND BUSINESS SERVICES**

### **Department of Consumer and Business Services**

The Subcommittee approved an increase in Other Funds expenditure limitation of \$154,056 for the Department of Consumer and Business Services (DCBS), Division of Financial Regulation and authorized the establishment of a limited duration Operation and Policy Analyst 3 position (0.88 FTE). This position will support work required by the passage of HB 2391, which requires DCBS to establish a reinsurance program for individual and group health insurance policies. The position will assist existing staff at the agency with the additional rulemaking process required to establish the reinsurance program and with the application to the US Department of Health and Human Services for a 1332 waiver to implement the Oregon Reinsurance Program.

The Subcommittee approved an increase in Other Funds expenditure limitation of \$1,748,149 for the DCBS Building Codes Division and the establishment of 10 positions (8.80 FTE). Three of the positions, two Operations and Policy Analyst 3 and a Professional Engineer 2, are for building code development. These positions will provide policy and technical research, analysis, and subject matter expertise related to developing statewide standards, and provide support on special projects related to statewide consistency and uniformity within the building

code. Two Administrative Specialist 2 positions will support analysts, engineers, and subject matter experts in the process of statewide code development, and facilitate and coordinate on special projects, permit services, and project tracking. Two Plans Examiner 2 positions will provide technical expertise and support to special projects, by reviewing plans and specifications for those projects and providing additional support to operational programs in the Pendleton and Coos Bay field offices. One Structural and Mechanical Inspector, a Plumbing Inspector, and one Electrical Inspector will provide field support for site-built construction in the Pendleton and Coos Bay field offices.

### **Bureau of Labor and Industries**

General Fund in the amount of \$413,787 is added to the budget of the Bureau of Labor and Industries for anticipated investigatory and enforcement provisions related to the passage of SB 828. The funding supports a permanent Civil Rights Field Representative (0.75 FTE), and a Permanent Compliance Specialist (0.75 FTE). In addition, funding to support a limited duration Training and Development Specialist 2 position (1.00 FTE) is also included; this position will develop notice materials for posting in the work place, and provide employer training opportunities on the new requirements.

## **ECONOMIC AND COMMUNITY DEVELOPMENT**

### **Oregon Business Development Department**

The Subcommittee established a one-time \$1,650,000 General Fund appropriation for the Arts Commission to distribute grants to the following cultural institutions in the following amounts:

- APANO Cultural Center - \$300,000
- Benton County Historical Society & Museum - Corvallis Museum - \$500,000
- Cottage Theatre Expansion - \$125,000
- High Desert Museum - By Hand Through Memory Exhibit - \$125,000
- Liberty Theatre Foundation - Theatre Restoration in La Grande - \$200,000
- Oregon Coast Council for the Arts - Newport Performing Arts Center - \$300,000
- Portland Institute of Contemporary Art - Capital Campaign NE Hancock \$100,000

The Subcommittee established a one-time \$2,000,000 General Fund appropriation for a grant to the Crescent Sanitary District to support a sewer system/wastewater treatment facility project. To supplement support for the Regional Accelerator Innovation Network (RAIN), the Subcommittee increased the one-time Lottery Funds expenditure limitation by \$500,000. With the expenditure increase in this bill, total support in the budget for RAIN will total \$1,000,000. The Subcommittee also established a one-time Other Funds expenditure limitation of \$3,000,000 to support operating and research expenses of the Oregon Manufacturing Innovation Center (OMIC). The source of these funds are moneys transferred from the Connect Oregon Fund in the Department of Transportation. With the expenditure increase in this bill, support in the Oregon Business Development Department budget for OMIC operations will total \$6.6 million of combined Lottery Funds and Other Funds expenditures.

The Subcommittee increased Other Funds expenditures for distribution of bond proceeds authorized in SB 5505 and SB 5530, and HB 2278 (2015 Session). These expenditures include expenditures for the following projects for the following amounts:

- Seismic Rehabilitation Grants - \$120 million total, including \$100 million for school facilities and \$20 million for emergency services facilities.
- Port of Coos Bay - Channel Deepening Project - \$15,000,000
- Oregon Manufacturing Innovation Center Roads - \$3,390,000
- City of Sweet Home - Wastewater Treatment Plant Upgrade - \$2,000,000
- Crescent Sanitary District Sewer System - \$3,000,000
- Portland Art Museum 0 Connection Campaign - \$1,000,000
- Eugene Ballet Company - Midtown Arts Center - \$700,000
- Friends of the Oregon Caves & Chateau - Balcony Restoration Project - \$750,000
- Regional Solutions - \$1

Regarding Regional Solutions, SB 5530 authorizes \$4 million of lottery bond proceeds for the Regional Infrastructure Fund for Regional Solutions projects. After the Department presents a funding request with identified Regional Solutions projects, the Legislature or Emergency Board will increase the Other Funds expenditure limitation to allow funding of the approved projects. The expenditure limitation applies solely to lottery bond proceeds received in the 2017-19 biennium. Proceeds from previously issued bonds that have been transferred to the Regional Infrastructure Fund, and any earnings in the Fund, are not subject to the \$1 expenditure limitation.

The Subcommittee also increased Nonlimited Other Funds expenditures by \$30 million for distribution of lottery bond proceeds authorized for the Special Public Works Fund. The \$30 million include \$20 million for adding capital to the base Fund, and \$10 million restricted to levee projects.

Other Funds expenditures are increased by a total of \$2,746,249 to pay costs of issuing the general obligation and lottery revenue bonds authorized for the above projects. Proceeds of bonds are used to finance these costs.

Finally, the General Fund appropriation for debt service is increased by \$2,836,985 to pay 2017-19 biennium debt service costs for approved Seismic Rehabilitation Grant bonds. This supports debt service costs for \$25 million of seismic school bonds, and \$10 million of seismic emergency services facility bonds, issued in spring 2018. The remaining seismic bonds, and all lottery bonds authorized for projects in this budget, will be issued in spring 2019, and related debt service will not be paid until the 2019-21 biennium.

## **Housing and Community Services Department**

The Housing and Community Services Department budget is adjusted by the Subcommittee as follows:

Local Innovation and Fast Track (LIFT) housing program - Other Funds expenditure limitation is increased by \$1,090,000 attributable to the cost of issuance for \$80 million in Article XI-Q Bonds for affordable housing development; the housing developed with the bonds will be targeted to low income individuals and families. It is assumed that this investment will result in an additional 1,200 - 1,500 units of new housing, depending on economic factors and the extent to which the program is modified (specifically, to include single family home ownership). Expenditure limitation for a period of six years for the project amount (\$80 million) is in SB 5506. Administration of the \$80 million in additional bond proceeds drives the need for additional expenditure limitation and General Fund support in the 2017-19 biennium, as follows: Two limited duration Loan Specialist positions (0.75 FTE) and two permanent Compliance Specialist positions (1.00 FTE) are authorized to add appropriate underwriting and project monitoring for affordable housing units developed through the LIFT housing program, as authorized by the 2017 Legislative Assembly. The compliance specialist positions are funded through fees charged to the projects, while the loan specialists are supported by General Fund. Finally, General Fund of \$3.4 million is appropriated for debt service, assuming half of the total authorized amount (\$40 million) is issued in the spring of 2018.

Preservation of Affordable Housing - Other Funds expenditure limitation in the amount of \$25,395,235 is included to enable the Housing and Community Services Department (HCSD) to expend lottery bond proceeds for preservation of affordable housing. Of this amount, \$25 million is attributable to project costs, and \$395,235 is related to cost of issuance. Eligible projects for which these funds can be expended will be defined by HCSD and include activities such as: multi-family rental properties where at least 25% of the units are subsidized by a project-based rental assistance contract through the USDA Rural Development or the US Department of Housing and Urban Development; existing manufactured housing communities and affordable housing units to be acquired by a mission-based non-profit organization, resident cooperative, tenants' association, housing authority, or local government; existing multifamily projects with affordability restrictions in need of rehabilitation and contract renewal; and public housing projects undergoing a preservation transaction which involves a comprehensive recapitalization and which will secure ongoing rental subsidies.

Oregon Foreclosure Avoidance Program - General Fund of \$1.3 million is included for the program. This 2017-19 funding is intended to be the final installment for the program, with the expectation that HCSD will cease administration and payment reimbursement by June 30, 2019, or the time at which funds are fully expended, whichever comes first.

Emergency Housing Account and State Homeless Assistance Program - An additional \$13,200,000 General Fund is added to the Emergency Housing Account (EHA) program, and an additional \$6,800,000 General Fund is included for the State Homeless Assistance Program (SHAP). These are one-time enhancements that bring the total 2017-19 budget for EHA to \$27,893,832 (a 93% increase over the 2015-17 legislatively approved budget) and SHAP to \$12,226,228 (a 129% increase over the 2015-17 legislatively approved budget).

Oregon Commission for Voluntary Action and Service - Federal Funds expenditure limitation is reduced by \$7.1 million and one position (1.00 FTE) to reflect funding associated with transfer of administration of the Commission from HCSD to the Office of the Governor. The statutory changes to accomplish the transfer of the program are included in HB 3470.

Measure 96 Lottery Funds Allocation - Lottery Funds expenditure limitation, attributable to the 2016 passage of Measure 96, in the amount of \$350,000 is added for emergency housing assistance to veterans, as provided through the Emergency Housing Account program. The funds are allocated to the Department in SB 140. A budget note in HB 5012 (the HCSD budget bill) directs HCSD and the Department of Veterans' Affairs to report back to the Joint Committee on Ways and Means in February 2018 with advice on strategic investments of available funds that will result in long-term housing stability for veterans.

### **Oregon Department of Veterans' Affairs**

The Subcommittee approved increasing Other Funds expenditure limitation by \$310,000 for costs of issuance on Article XI-Q general obligation bonds authorized in SB 5505 for a parking lot at the Lebanon Veterans' Home, an educational and daycare facility at The Dalles Veterans' Home, and a new veterans' home in Roseburg. Costs of issuance will be paid with bond proceeds. Bonds are scheduled to be sold in spring 2019, with debt service of \$2.2 million General Fund in the 2019-21 biennium.

Due to the shortage of nurses and medical technicians in the City of Roseburg and Douglas County that would be required to staff the approved Veterans' Home, the Subcommittee adopted the following budget note:

#### **Budget Note:**

The Oregon Department of Veterans' Affairs, in collaboration with the Oregon Health Authority and the Oregon State Board of Nursing, is directed to convene a rural medical training facilities workgroup that will investigate issues related to alleviating a shortage of skilled and experienced nurses and medical technicians in the City of Roseburg and in Douglas County. Representatives from the City of Roseburg, Douglas County, local hospital or medical facilities, including the Roseburg VA Medical Center, and local medical practitioners with experience in training nursing and medical technician students should be included in the workgroup membership. The workgroup should consider issues related to establishing a medical training facility in partnership with local academic programs and methods of reintegrating veterans who are transitioning out of military service into society through higher education and career training. The Department shall report the results of the workgroup and recommendations to the Legislature by September 15, 2018.

## **EDUCATION**

### **State School Fund**

The Subcommittee approved a decrease of \$30,372,945 General Fund and an increase of \$12,465,745 Lottery Funds for the State School Fund, which reflects the balancing of available Lottery Funds across the entire state budget. In addition, Other Funds expenditure limitation was

increased by \$17,907,200 to account for the total amount of Marijuana revenues dedicated to the State School Fund. Overall, the net change to the State School Fund is zero from the \$8.2 billion included in SB 5517, the State School Fund budget bill.

### **Department of Education**

The Subcommittee approved \$480,517 General Fund for debt service on Article XI-Q bonds sold for deferred maintenance projects at the Oregon School for the Deaf. The bond proceeds will be used to address long standing deferred maintenance issues including replacement or repair of roofs (\$2.5 million) and various improvements (\$1.8 million) to address accessibility issues at the facility necessary to comply with the Americans with Disabilities Act (ADA). For the sale of Article XI-P bonds for the Oregon School Capital Improvement Matching program, \$100 million Other Funds expenditure limitation is included. The XI-P bonds will be sold later in the biennium, so no debt service is required. For both the sale of XI-Q bonds for the Oregon School for the Deaf and the Article XI-P bonds for school district facilities, an increase of \$1,052,442 in Other Funds expenditure limitation is included for the issuance costs of the bonds.

An Other Funds expenditure limitation of \$170.0 million is included for payments to school districts under Ballot Measure 98. A \$170 million General Fund appropriation was made in SB 5516, the budget bill for the Oregon Department of Education, but payments out of the new High School Graduation and College and Career Readiness Fund must be budgeted as an Other Funds expenditure under the language of Ballot Measure 98 and for accounting practices.

### **Higher Education Coordinating Commission**

The Subcommittee approved an increase of \$6,831,534 in Other Funds expenditure limitation for the Higher Education Coordinating Commission (HECC) for the issuance costs of general obligation bonds sold for public universities and community colleges. These include both Article XI-G and XI-Q bonds for the seven public universities and Article XI-G bonds for community colleges.

A General Fund appropriation of \$1.2 million was approved for a one-time grant to Eastern Oregon University for the construction of a new dedicated technology infrastructure equipment facility. This facility will be the campus hub for communications and network infrastructure. Also approved was \$490,000 General Fund for a one-time grant to Oregon State University for the renovation of the Graduate and Research Center at the Cascades Campus in Bend. This will create office space for teaching and research at the campus as it offers new programs and courses.

An additional \$5.3 million General Fund was approved for the Oregon Promise program which provides financial assistance to recent high school graduates with tuition waivers or subsidies at a community college. The increase, along with \$34.7 million General Fund included in the HECC budget bill (SB 5524), brings 2017-19 funding for this program to \$40 million General Fund. At this funding level, the Commission will need to implement policies limiting participation, including restricting program eligibility based on Earned Family Contribution. The intent is to “grandfather” in the first year’s students who started in the program during the 2016-17 academic year under the former requirements and implement any changes for those students who start during or after the fall quarter of the 2017-18 academic year. SB 1032 will include authority for HECC to limit the number of Oregon Promise participants by setting a maximum Earned Family Contribution for program eligibility.



The Subcommittee also approved a budget note related to community colleges:

**Budget Note:**

The Higher Education Coordinating Commission shall convene a workgroup to develop recommendations for enabling community colleges to offer an associate's degree that is completed in coordination with credits earned in registered apprenticeship or training programs that are at least four years long. The commission shall report their findings and recommendations to the appropriate legislative interim committee.

For College Possible, the Subcommittee approved a one-time \$350,000 General Fund appropriation to HECC for a one-time grant to the organization. This program provides mentoring, coaching, and other assistance to low income students to encourage them to go to college and help them apply for college and financial aid.

One-time funding for two Agricultural Experiment Station positions are added in this bill. One is located at the Hermiston Agricultural Research and Extension Center for potato research and one is at the North Willamette Research and Extension Center. The costs are \$260,000 and \$120,000 General Fund, respectively. Funding for the Renewable Energy Center at the Oregon Institute of Technology was approved in the amount of \$500,000 General Fund.

The Subcommittee approved one-time funding for two projects through Oregon State University resulting, in part, from the work of the Oregon Shellfish Task Force. The first is \$570,000 General Fund for the Molluscan Broodstock program at the Hatfield Marine Science Center in conjunction with the Whiskey Creek Shellfish Hatchery. The second project is \$280,000 General Fund for monitoring the effects of ocean acidification and conducting ocean acidification research at the Whiskey Creek Shellfish Hatchery.

**HUMAN SERVICES**

**Oregon Health Authority**

HB 5006 includes \$10,000,000 General Fund for costs related to treating Hepatitis C - Stage 2 for members of the Oregon Health Plan (OHP). Coverage is already included for Stages 3 and 4. It is estimated that roughly 3,200 OHP members have Hepatitis C at Stage 2, and if all these members pursue treatment, the 2017-19 estimated cost is about \$21.6 million General Fund. The agency will include data on current treatment patterns and costs in its first 2017-19 rebalance, and may need to request additional funding during the 2018 legislative session. A portion of this funding is expected to be one-time, as the existing OHP population is treated and only new cases will need treatment in the following biennium.

The Subcommittee approved \$200,000 General Fund for providing fresh Oregon-grown fruits, vegetables, and cut herbs from farmers' markets and roadside stands to eligible low-income seniors under the Senior Farm Direct Nutrition Program. Another \$1,000,000 General Fund was

added for the same purpose for eligible individuals through the Women, Infants and Children Program. Both program enhancements are one-time.

Additional one-time Tobacco Master Settlement Agreement (TMSA) resources of \$63,250,000 are available because of a series of legal settlements. Other Funds expenditure limitation is increased for OHP by \$63,250,000, and General Fund is reduced by a like amount. Other TMSA resources in the OHP budget include funding that had previously been used for tobacco prevention and cessation programs. The Subcommittee approved the following budget note:

**Budget Note:**

The Oregon Health Authority, in collaboration with the Tobacco Reduction Advisory Committee, shall make recommendations to the Public Health Advisory Board on reductions to the Tobacco Prevention and Education Program, based on the loss of Tobacco Master Settlement Agreement (TMSA) funding, that reflects best practices for tobacco control, to minimize programmatic disruption. The Oregon Health Authority shall report to the Legislature the impact of the loss of TMSA funding to tobacco prevention in Oregon, across state and local programs, health communications, tobacco cessation, and data and evaluation.

In order to balance to the final revenue forecast, an additional \$375,000 of recreational marijuana proceeds are expected to be distributed to the Oregon Health Authority (OHA) for alcohol and drug prevention and treatment programs. Other Funds expenditure limitation is increased by \$375,000 and General Fund is reduced by that same amount.

HB 5006 reduces General Fund by \$401,413 for the Oregon State Hospital, and reduces one FTE. SB 65 consolidates all persons found guilty except for insanity of a felony and committed to the Oregon State Hospital, under the jurisdiction of the Psychiatric Security Review Board. As a result, the State Hospital Review Panel (SHRP) will no longer be needed after June 30, 2018. The Subcommittee approved \$3,226,060 General Fund for rural provider incentive programs. This is funding that was mistakenly taken out of the current service level at Governor's Budget.

HB 5006 increases General Fund by \$10,000 to make the necessary changes to the Medicaid Management Information System (MMIS) to ensure that children who are placed in substitute care are enrolled in a coordinated care organization (CCO). This would apply to children in the legal custody of the Department of Human Services, and eligible for medical assistance. The new MMIS coding would allow a child who changes placement to remain in the original CCO until the transition of the child's care to another CCO has been completed.

The bill includes \$196,111 Other Funds expenditure limitation and one position (0.75 FTE) to implement HB 3440, which will open up the Prescription Drug Monitoring Program to out-of-state practitioners. This will create additional workload as the program will need to implement and manage a process of auditing out-of-state users' credentials and use of the system.

To support the ongoing DHS effort to develop and implement an integrated eligibility system, now called the ONE Integrated Eligibility and Medicaid Eligibility (ONE IE & ME), the Subcommittee approved \$322,233 General Fund, \$13,595,873 Other Funds expenditure limitation,

\$1,306,605 Federal Funds expenditure limitation, and 62 positions (51.71 FTE); 41 of the positions are limited duration. The 21 permanent positions are associated with a core need for legacy system integration, as well as system maintenance and operations.

**Department of Human Services**

The Subcommittee approved \$1,300,000 General Fund, on a one-time basis, to increase funding for the Oregon Hunger Response Fund, which is a 26.2% increase from the 2015-17 funding level. This additional support will help the Oregon Food Bank, through its 20 regional food banks, acquire and distribute a higher volume of food to over 950 local agencies.

Another adjustment in the Self Sufficiency program is a change to a budget reduction included in SB 5526, the primary budget bill for the Department of Human Services (DHS). Instead of a \$3.4 million General Fund reduction in the Temporary Assistance for Needy Families (TANF) program, which affected households with a Non-Needy Caretaker Relative, the Subcommittee decreased funding in the Employment Related Day Care program by \$3.4 million General Fund, which reduces the caseload by about 200 cases.

Regarding TANF, the DHS budget approved in SB 5526, assumes \$22.2 million in General Fund cost avoidance related to program restrictions that have been in place since the 2009-11 biennium; this requires statutory date changes that are included in HB 3470. In addition, \$60.0 million General Fund in TANF program caseload savings was used to help balance the agency-wide budget. These savings were due to the projected 2017-19 caseload decreasing by more than 3,000 families between the fall 2016 and spring 2017 caseload forecasts. The Subcommittee noted that, ideally, TANF savings would be retained within the TANF program to help improve services to families and client outcomes. To help institute this practice, the Subcommittee approved the budget note set out below.

**Budget Note:**

During the 2017-19 biennium, after each biannual caseload forecast, the Department of Human Services is directed to calculate any General Fund or Federal Funds savings resulting from a decrease in the TANF caseload below the level assumed in the 2017-19 legislatively adopted budget. As part of its first rebalance report to or request of the Legislature following that calculation, the agency will present a proposal for directing any savings to either increase the TANF grant amount or invest in the JOBS program.

For the Intellectual and Developmental Disabilities (IDD) program, the Subcommittee discussed the need to ensure individuals with IDD receive information about all service setting options. Accordingly, DHS is directed to present to all adults with IDD the option to receive in-home services as described in ORS 427.101(3)b. The Subcommittee also approved the following budget note related to IDD group homes:

**Budget Note:**

The Department of Human Services will convene a workgroup to review rules and statutes regarding substantiated abuse findings, fines, and enforcement for Intellectual and Developmental Disability (IDD) group homes. The workgroup shall include representation from IDD providers, clients served in the IDD system, employees working in IDD group homes, and other stakeholders. The workgroup shall report

their findings and recommended statutory changes to the appropriate legislative interim policy committees no later than February 1, 2018. The workgroup shall discuss and report on:

- Recommendations for rule or statutory changes to abuse definitions and substantiated abuse findings.
- A review of current enforcement statutes and recommended changes that result in consistent applications of fines across the IDD group home system.
- Recommendations for mandatory minimum fines for substantiated abuse.

The Subcommittee approved funding for the continued development and implementation of an integrated eligibility system, now called the ONE Integrated Eligibility and Medicaid Eligibility (ONE IE & ME) project. This effort will integrate eligibility determinations for DHS programs; Non-MAGI Medicaid, Supplemental Nutrition Assistance Program (SNAP), Temporary Assistance for Needy Families (TANF), and Employment Related Day Care (ERDC); into the OregonONEligibility (ONE) system used by OHA.

While a 2017-19 funding request was always expected, the 2017-19 cost estimate for the project has increased over the budget development timeframe; the current project estimate and approved amount for 2017-19 is \$203,272,716 total funds. (The former estimate for 2017-19 spending was \$132.0 million total funds). This budget includes: state staff costs of \$42.3 million; \$128.2 million for contracted information technology services; \$21.0 million for software costs and hosting charges; \$2.2 million for training; and \$9.5 million for debt service. Cost allocation, contingencies, legacy system integration work, and payments to OHA for its project work are accounted for in these estimates. The state staffing component consists of 113 positions (74.33 FTE) and primarily supports business analytics and training activities; 88 positions (50.83 FTE) are limited duration.

The bulk of the project budget, at \$146.3 million or 72% of 2017-19 costs, is supported by Federal Funds; this is due to enhanced federal funding for the project. Some of that higher match expires on December 31, 2018, but the Medicaid portion at a 90% federal/10% state share does not have a set end date. The current project timeline and updated budget estimates account for these match rates. General Fund supports \$11.5 million of project costs and debt service; the bulk of the state share will be covered by \$45.0 million in proceeds from Article XI-Q bonds.

In SB 5505, the Joint Ways and Means Subcommittee on Capital Construction approved \$34,045,000 Article XI-Q bonds to finance \$33,523,000 of project costs and \$522,000 for costs of issuing the bonds. The Subcommittee also approved additional funding of \$11,477,000 for this project through the repurposing of bond proceeds originally issued for the Oregon Military Department (OMD).

The Joint Legislative Committee on Information Management and Technology (JLCIMT) reviewed the project on May 25, 2017, and recommended incremental, conditional approval of the project and set out detailed next steps in its recommendation, which was adopted. In addition to completion of 26 specific actions, the recommendation requires a minimum of two progress reports to JLCIMT; one in September 2017 and another in February 2018. The agency will also work closely with and regularly report project status to the Office of the State Chief Information Officer (OSCIO) and the Legislative Fiscal Office (LFO) throughout the project's lifecycle. It is likely additional formal reporting may

be required by JCLIMT or interim budget committees, depending on agency progress and any need to address project or budget issues flagged by LFO or OSCIO. The Subcommittee approved the project with the understanding that the funding will be unscheduled until LFO and the Chief Financial Office of the Department of Administrative Services approve rescheduling; agency compliance with the JLCIMT recommendations will be key to making funding available.

Since this project will result in eligibility determinations for multiple programs in both OHA and DHS being done through one system, to perform these determinations most efficiently, eligibility functions (responsibility for the work and staffing) from both agencies will be centralized at DHS. The following budget note was approved by the Subcommittee:

**Budget Note:**

The Department of Human Services and the Oregon Health Authority are currently planning to centralize eligibility processing at DHS in the fall of 2017. DHS has begun an assessment of current processes and will need 9-12 months to complete a comprehensive assessment and business plan that meets Medicaid requirements. DHS will report to the Interim Joint Committee on Ways and Means by June 30, 2018, and will include in its report a plan to increase jobs in rural Oregon including the option of outsourcing, in order to provide the highest quality, most efficient and cost effective Medicaid enrollment services to Oregonians.

**JUDICIAL BRANCH**

**Judicial Department**

The Subcommittee increased General Fund for the Judicial Department by \$600,000, and established four full-time positions (2.00 FTE) for additional workloads associated with an increased number of preliminary hearings anticipated as a result of SB 505. SB 505 requires grand jury proceeding to be recorded. A special purpose appropriation in SB 505 to the Emergency Board for additional costs associated with the measure was reduced by the same amount.

The Subcommittee also established a \$1,200,000 General Fund appropriation to provide a grant to Clackamas County for planning costs associated with a project to replace the county's courthouse. The county must spend at least an equal amount of matching funds for planning costs. The provision of this support does not establish a commitment or expectation for any additional state support for the capital project.

The Subcommittee added Other Funds expenditures to the budget associated with the authorization, in SB 5505, of Article XI-Q bonds for grants and capital construction projects. This limitation will allow the Judicial Department to provide grants to counties for courthouse capital construction projects through the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF), and pay costs associated with issuing the bonds for both the OCCCIF grants, and for capital construction projects approved in SB 5506. A \$195.2 million Other Funds limitation is established for the OCCCIF, for transfer of \$97.6 million of Article XI-Q proceeds, and an equal amount of county matching funds, for the following two county courthouse replacement projects:

- Multnomah County Courthouse - \$185.2 million (including \$92.6 million of bond proceeds) for the Multnomah County Courthouse replacement project. The funds will permit the county to complete construction of the courthouse project. With these moneys, the state will have provided a total of \$125 million of bond proceeds for the project over a three-biennium period.
- Lane County Courthouse - \$10 million (including \$5 million of bond proceeds) for the Lane County Courthouse replacement project. These funds will provide support for planning and development of the project. With these moneys, the state will have provided a total of \$6.4 million of bond proceeds for the project over a two-biennium period. The provision of this support does not establish a commitment or expectation for any additional state support for the capital project.

Other Funds expenditures were increased by \$1,235,000 for costs of issuing Article XI-Q bonds for the OCCCIF-supported projects, and for two capital construction projects approved in SB 5506. Proceeds of bonds are used to finance these costs.

Finally, the Subcommittee established a distinct Other Funds expenditure limitation for the State Court Technology Fund (SCTF), and transferred \$17,942,354 from the Operations expenditure limitation to the newly established SCTF expenditure limitation. The SCTF receives revenues from court filing fees, charges for technology services, and the Criminal Fine Account, and its use is restricted to providing support state court electronic systems.

#### **Public Defense Services Commission**

The Subcommittee approved a \$1,800,000 increase in General Fund for the Professional Services Account. This appropriation brings total General Fund support for the program to the current service level. The Professional Services Account finances the costs of all trial-level and certain appellate-level public defense services.

### **LEGISLATIVE BRANCH**

#### **Legislative Administration Committee**

General Fund of \$5,145,277 for Legislative Administration was approved by the Subcommittee for security enhancements to the Oregon State Capitol. The increased funds include: \$20,000 for a mass communication system, \$528,000 for third party monitoring services, and \$4,597,277 for security cameras and networks, independent distribution facility (network closet) upgrade, safety film installation, garage gate replacement, and other security needs.

The Subcommittee also approved \$906,053 General Fund for debt service on Article XI-Q bonds sold for the Capitol Accessibility, Maintenance, and Safety project. Bonds are scheduled to be sold in spring 2018. In addition, Other Funds expenditure limitation was increased by \$239,358 for costs of issuance on the bonds, which will be paid with bond proceeds.

## **NATURAL RESOURCES**

### **Department of Agriculture**

In the Agricultural Development and Marketing program, the Subcommittee reduced General Fund by \$250,000 due to elimination of a marketing position. This action eliminates one of three permanent full-time positions added to the program during the 2011-13 biennium to increase economic activity in the agriculture sector.

### **Columbia River Gorge Commission**

The Subcommittee added \$24,081 General Fund to the Columbia River Gorge Commission budget to match the amount provided by the State of Washington as required by interstate compact; \$14,686 of the increase is provided for the Joint Expenses Program and the remaining \$9,395 is for Commissioner Expenses.

### **Department of Environmental Quality**

The Subcommittee approved a \$500,000 one-time General Fund appropriation to complete an inventory of non-road diesel engines with the expectation that DEQ would use a third-party contractor to conduct a state-wide and multi-sector inventory of non-road diesel engines currently in use by private and public fleets for the purposes of informing and refining air quality models. This inventory is expected to be completed no later than May 1, 2019. To ensure the survey results are representative of the statewide inventory, data collection shall be conducted using a mix of sampling techniques, including, but not limited to whole fleet inventories (census style counts), representative sampling of fleets by fleet-size, and industry surveying. Results and assumptions should be verified using existing relevant and complementary data, such as fuel use and business asset data collected by county tax assessors. The Department is to consult with interested stakeholders during various phases of the inventory work including, but not limited to, prior to releasing the inventory request-for-proposal and upon the development of preliminary results. The Department shall make the results of this inventory available to interested stakeholders but only in aggregate form.

### **Department of Fish and Wildlife**

The Subcommittee approved three General Fund increases for the Department of Fish and Wildlife (ODFW) totaling \$1,325,000 for several program changes. First, \$425,000 General Fund was added to fund a permanent Natural Resources Specialist 5 position to serve as the Department's Sage Grouse Mitigation Program Coordinator. Approximately \$175,000 of the \$425,000 is for professional services contracts to assist in implementation of the sage grouse mitigation program. Next, \$250,000 General Fund was added to restore and make permanent two positions (1.67 FTE) to work on the Integrated Water Resources Strategy involving water flows necessary to maintain fish habitat and in-stream water rights consultations. In addition, it is expected that the positions would also examine the need for a sediment study of the lower Rogue River. Finally, \$650,000 General Fund was added to restore three of the five permanent full-time positions eliminated from the Western Oregon Stream Program as part of the General Fund reductions taken in HB 5018, the ODFW budget bill. The three positions that were restored work in Clackamas, Roseburg, and Tillamook. Along with the funding for position costs, \$40,839 was added for services and supplies.

The Subcommittee also established a one-time Other Funds expenditure limitation of \$215,000 for the cost of issuance of Article XI-Q General Obligation bonds approved in SB 5505 for repairs and capital improvements at ODFW facilities.

### **Department of Forestry**

The Subcommittee approved a \$57,568 increase in the General Fund appropriation made to the Oregon Department of Forestry (ODF) for the payment of debt service on General Obligation bonds issued for the replacement of a shared facility at Toledo. The Subcommittee also approved an increase in Other Funds expenditure limitation of \$1,114,991 to accommodate the payment of \$79,991 for debt service and \$50,000 in bond issuance costs related to bonds issued for the Toledo facility; the remaining \$985,000 is for the cost of issuance of Certificates of Participation related to the Elliott State Forest.

In addition, the Subcommittee approved the establishment of an Other Funds expenditure limitation for ODF, in the amount of \$100 million, for the payment, from the net proceeds from the sale of Certificates of Participation, of monies to finance the release of all or a portion of the Elliott forest from restrictions resulting from ownership of that forest by the Common School Fund, or to compensate the Common School Fund for the preservation of non-economic benefits of the forest through the imposition, transfer, or sale of restrictions such as easements, use requirements or restrictions, or other methods that preserve non-economic benefits of the forest for the public such as recreation, aesthetics, wildlife or habitat preservation, or other environmental and quality of life considerations.

For the initial work required for the development of a federal Habitat Conservation Plan (HCP), the Subcommittee approved a \$300,000 increase in Other Funds expenditure limitation pursuant to an agreement with the Department of State Lands for the development of the plan. ODF will use this funding to establish four limited duration positions (3.50 FTE) including a project leader, a HCP coordinator, a threatened and endangered species coordinator, and a data manager/analyst to work with federal agencies to develop a Request for Proposal to complete all the technical work needed for completing the HCP. The Department is also expected to apply for a federal grant to help with the cost of developing the Environmental Impact Statement required for completion of the HCP. It is anticipated that the agency will seek additional expenditure limitation once the remaining project costs are better known.

### **Land Use Board of Appeals**

For the Land Use Board of Appeals, the Subcommittee added \$11,650 General Fund to reclassify a position from Executive Support Specialist I to Executive Support Specialist II.

### **Department of Parks and Recreation**

The Subcommittee approved an increase in the Other Funds expenditure limitation for the Oregon Department of Parks and Recreation of \$5,111,682 for the expenditure of lottery bond proceeds for the Oregon Main Street Revitalization program. The funding will be used to provide competitive grants to organizations participating in the Oregon Main Street Network. The program focuses on projects that acquire, rehabilitate, and construct buildings on properties in designated downtown areas and facilitate community revitalization leading to additional private



investment, job creation or retention, expansion or establishment of viable businesses, or creating a stronger tax base. The expenditure limitation increase includes \$111,682 for bond issuance costs.

### **Department of State Lands**

For work related to the Elliott State Forest, the Subcommittee established an Other Funds expenditure limitation of \$3,985,377 and the establishment of a Project Manager 3 position (1.0 FTE). Specifically, \$1,608,930 of the total is for paying costs associated with a custodial forest management contract for the Elliott State Forest. Under the contract, the manager will be responsible for four primary tasks: maintaining road systems for safe public access and fire protection activities; ensuring compliance with all applicable laws; conducting reforestation activities to comply with Oregon's Forest Practices Act; and providing general forest management and oversight. The manager will be the first point of contact for any questions; responsible for identifying problems specific to the property and coordinating with local officials and DSL as necessary; and manage access to the property and coordinate proper disposal of trash and removal of abandoned property.

Other components include \$608,000 for estimated cost of fire patrol assessments to be paid to the Oregon Department of Forestry (ODF) for wildfire protection, \$268,447 for a Project Manager 3 position (1.00 FTE) that will provide general coordination for the Elliott Forest as well as providing project management for the Portland Harbor Superfund Site and Goble cleanup site. Also included is \$1,500,000 for development of a federal Habitat Conservation Plan (HCP) and an Environmental Impact Statement (EIS). The HCP development will be via an agreement with ODF; that agency will lead the collaborative work with other state, federal, and private entities. The initial ODF work is anticipated to cost \$300,000, the remaining \$1,200,000 is to be administratively unscheduled until a better estimate of the total cost to develop the HCP and EIS can be established. ODF anticipates that it will apply for federal grant funding for at least a portion of the cost to develop the EIS.

The Subcommittee approved \$5,000,000 General Fund for the Department of State Lands to deposit into the Portland Harbor Cleanup Fund established in SB 5530; after deposit (payment), the money is available to be spent as Other Funds. In SB 5530, \$3,000,000 in lottery bond proceeds is also allocated for deposit into the Cleanup Fund. To spend the \$8,000,000 total subsequently available, a new \$8,000,000 Other Funds expenditure limitation is established. To pay costs associated with the issuance of the lottery bonds, the Subcommittee approved an increase in Other Funds expenditure limitation of \$57,587.

Monies in the Cleanup Fund are for the coordination and participation in any contracts or agreements relating to or arising out of the Portland Harbor Superfund Site that may include investigation of baseline conditions, investigation of key sediment sites, potential infrastructure needs related to contaminated sediments, development and administration of a comprehensive data management system for the site, satisfaction of obligations under any settlement or administrative order, work required by the United States Environmental Protection Agency in connection with the site, and other activities directly related to minimizing the state's liability for costs related to the Portland Harbor Superfund Site.

### **Water Resources Department**

The Subcommittee approved a General Fund appropriation of \$333,677 for the Water Resources Department (WRD) to fund two Assistant Watermaster positions and an Office Specialist position in Umatilla County, in the Pendleton and Milton-Freewater offices. The former Umatilla

County positions were authorized in the agency's primary budget bill (SB 5542) using Other Funds expenditure limitation of \$433,677. This action assumed Umatilla County would be covering the cost of the positions via contract with WRD. However, available county resources are projected to be able to provide only \$100,000 of this amount, so General Fund will cover the remaining cost. To complete the fundshift, the Subcommittee also approved a \$333,677 reduction in Other Funds expenditure limitation.

To support pilot programs in several locations throughout the state, the Subcommittee approved an increase of \$203,870 General Fund and the establishment of a limited duration, Natural Resource Specialist 4 position (1.00 FTE). The Department was allocated \$750,000 in lottery bond proceeds during the 2015-17 biennium to make grants and provide technical assistance to local governments to establish place-based water resource planning pilot programs. Of that grant funding, \$600,000 is carried forward into the 2017-19 biennium; \$56,000 of that amount remains unobligated. The position authorized by the Subcommittee is a continuation of the limited duration position that was established in the prior biennium to assist in the administration of the program and the distribution of the grant funding.

The Subcommittee approved an increase of \$1,547,235 Other Funds expenditure limitation for making grants, loans, or providing technical assistance for feasibility studies, and for the payment of bond issuance costs from lottery bond sale proceeds deposited into the Water Conservation, Reuse, and Storage Investment Fund. Of the amount allocated to the Fund, \$47,235 is for the payment of bond issuance costs.

For water supply projects, the Subcommittee approved a total increase of \$21,075,301 Other Funds expenditure limitation for making grants, loans, and paying the cost of bond issuance from lottery bond proceeds deposited into the Water Supply Development Fund established under section 3, chapter 784, Oregon Laws 2013. At \$15,000,000, the bulk of the additional limitation provided for the expenditure of net bond proceeds allocated to the fund is for Water Supply Development grants and loans to evaluate, plan, and develop in-stream and out-of-stream water development projects that repair or replace infrastructure to increase the efficiency of water use; provide new or expanded water storage; improve or alter operations of existing water storage facilities in connection with newly developed water; create new, expanded, improved, or altered water distribution, conveyance, or delivery systems in connection with newly developed water; allocate federally stored water; promote water reuse or conservation; provide streamflow protection or restoration; provide for water management or measurement in connection with newly developed water; and, determine seasonally varying flows in connection with newly developed water. To pay for bond issuance costs, \$375,301 Other Funds expenditure limitation is needed.

The remaining expenditure limitation approved by the Subcommittee is for three specific projects that, while comporting to the other requirements of grants made from the Water Supply Development Fund, are not subject to any application process, public benefit scoring, or ranking. The projects and amounts are:

- City of Carlton, Panther Creek Reservoir sediment reduction and water storage capacity increase project - \$2,500,000
- City of Carlton, Finished water supply line loss reduction project - \$2,000,000
- Santiam Water Control District, Mill Creek Corporate Center irrigation conversion and efficiency project - \$1,200,000

## **PUBLIC SAFETY**

### **Department of Corrections**

To purchase two new transport buses to replace vehicles at the end of their service life, the Subcommittee approved a one-time appropriation of \$708,788 General Fund in the Department of Corrections' Operations Division.

The Subcommittee approved an increase in Other Funds expenditure limitation of \$721,466 for cost of issuance of \$39,215,000 in Article XI-Q bonds authorized in SB 5506 for the Department of Corrections' deferred maintenance program and for technology infrastructure upgrades. Bonds will be issued in May 2018 and in March 2019.

The agency's General Fund appropriation for debt service was increased by \$1,926,252 for new debt service estimated to be paid in 2017-19. Debt service for bonds issued in 2017-19 is estimated to be \$7,616,448 General Fund in 2019-21.

### **Oregon Department of Justice**

The Subcommittee approved \$16,573,792 Other Funds expenditure limitation for project costs, which is to be financed with \$16,267,633 of Article XI-Q bonds approved in SB 5505 and \$306,159 in bond proceeds that were authorized and issued during the 2015-17 biennium but remained unexpended. The Subcommittee also approved \$32,136,210 Federal Funds expenditure limitation and the establishment of 32 permanent full-time positions (23.81 FTE). This includes personal services of \$5.8 million and services and supplies of \$43.0 million. The amount for services and supplies includes \$35.8 million total funds of contractor payments for: project management, including organization change management services; implementation; independent quality assurance; and independent verification and validation.

Unless otherwise approved by the Legislature or the Emergency Board, the positions budgeted for the project are established as permanent full-time under the following conditions: (a) the positions will be abolished on or before the completion of the project; (b) the positions are to remain in the CSEAS program (i.e., CSEAS summary cross reference) and may not be transferred to any other program or used for any purpose other than the development of the CSEAS project; and (c) the positions may not be included in any permanent finance plan action.

Other Funds expenditure limitation of \$317,367 is included for the cost of issuance of the bonds. The Subcommittee appropriated \$3,391,920 in additional General Fund Debt Service to support repayment of Article XI-Q General Obligation bond proceeds approved in SB 5505.

The Subcommittee approved \$6,916,041 Other Funds expenditure limitation and 35 permanent full-time positions (30.80 FTE) for the Civil Enforcement Division - Child Advocacy Section to represent Child Welfare caseworkers in court and provide full access to legal representation, legal counsel, legal advice, litigation support, and training. The revenue to support this package was approved in SB 5526, the primary budget bill for the Department of Human Services (DHS). DHS will be billed by DOJ no more than \$6.9 million for the increase in juvenile dependency workload using DOJ's traditional fee-for-service billing model. DOJ will also provide DHS with a monthly billing summary of the legal work performed. DOJ has committed to tracking quality assurance measures, including outcome measures.

Statewide implementation will be through a three-phase approach across all 36 counties: Phase-I will be completed by January 1, 2018 for: Benton; Coos; Gilliam; Grant; Hood River; Josephine; Lane; Lincoln; Linn; Morrow; Polk; Sherman; Tillamook; Wasco; and Wheeler Counties. Phase-II will be completed by July 1, 2018 for: Columbia; Crook; Deschutes; Douglas; Harney; Jackson; Jefferson; Klamath, Lake; Malheur; Umatilla; and Yamhill counties. Phase-III will be completed by January 1, 2019 for: Baker; Clackamas; Clatsop; Curry; Marion; Multnomah; Union; Washington; and Willowa counties. The final implementation schedule, however, may change depending upon the needs of a specific county. Both DOJ and DHS will work collaboratively with county District Attorneys to ensure juvenile dependency cases are handled in a consistent and coordinated manner with as much continuity as possible throughout the legal proceedings.

This investment in legal services was, in part, the result of work completed by the Task Force on Legal Representation in Childhood Dependency, which was established by SB 222 (2015). While, due to limited General Fund resources, the Legislature was unable to fund most Task Force recommendations, the affected state agencies and legal partners are committed to continuing to work on system improvements. In recognition of this commitment, the Subcommittee approved the following budget note:

**Budget Note:**

The Department of Human Services, Department of Justice, Oregon Judicial Department, and Public Defense Services Commission shall work collaboratively, at both the state and local levels, to solicit input on, develop, and implement strategies to improve the effectiveness and efficiency of Oregon's juvenile dependency systems and to determine the appropriate level of legal services. Potential strategies should include standardizing forms, streamlining processes, conforming practices, and adopting administrative or court rules. The agencies are expected to identify and begin implementing strategies no later than July 1, 2018. Options for providing more effective and cost-efficient legal and other services should also be reviewed and analyzed. The agencies will submit a joint report on the progress of these efforts to the Interim Joint Committee on Ways and Means or the Emergency Board by October 2018. In addition, each agency shall include an update, in its budget presentation to the Joint Committee on Ways and Means during the 2019 session, on its specific roles, activities, strategies, and costs to improve the effectiveness and efficiency of Oregon's juvenile dependency system.

In addition, the Legislature, under separate legislation (HB 3470), extended the sunset on the provision authorizing DHS to appear as a party in a juvenile court proceeding without appearance of an Attorney General from June 30, 2018 to June 30, 2020 to accommodate the planned implementation schedule.

The Department of Administrative Services is directed to unschedule \$4.0 million of the General Fund in the DHS budget and \$4.0 million of the Other Funds expenditure limitation in the DOJ budget pending demonstration to the Legislative Fiscal Office that the work performed, billing, reporting, and communication between the agencies is consistent with the budget cap, implementation schedule, and service level expectations for the caseworker legal representation program.

For SB 243, the Subcommittee approved implementation costs of \$123,932 Other Funds and established one permanent part-time Assistant Attorney General position (0.38 FTE) in DOJ's Civil Enforcement Division. The Division provides services to train caseworkers and certifiers on the new legal standard of abuse, advises Department of Human Services (DHS) in the preparation and adoption of administrative rules, as well as child protective services investigations, confidentiality laws, and release of records. The Division also provides advice and legal representation to DHS in all administrative appeals of those investigations and related certification actions for certified foster homes. The revenue source to fund this expense is legal service charges billed to DHS. The roll-up costs are estimated to be \$89,084 Other Funds and one position (0.25 FTE) for the 2019-21 biennium.

The Subcommittee approved \$500,000 General Fund to support Community Assessment Centers, as a one-time increase, in order to provide child abuse medical assessments. The funding will be administered through the Oregon Department of Justice, Crime Victims Services Division, as pass through funds distributed to the statewide Community Assessment Centers network association, which will ensure equitable distribution.

To support the Oregon Crime Victims Law Center, the Subcommittee also appropriated \$175,000 General Fund as a one-time increase. This will bring total funding for the Law Center from the Department of Justice to \$554,559, including \$504,599 General Fund and \$50,000 Other Funds; the latter is from the renewal of a state grant funded from punitive damage awards.

### **Oregon Military Department**

The Subcommittee approved an increase in Other Funds expenditure limitation of \$448,244 for cost of issuance of \$23,730,000 in Article XI-Q bonds authorized in SB 5506 for three Regional Armory Emergency Enhancement projects in Salem, Newport, and Coos Bay; an Armory Service Life Extension project at the Grants Pass armory; and to re-issue bonds for the Regional Training Institute and Youth Challenge capital construction projects in 2017-19. Bonds are planned to be issued in October 2017, and in March 2019.

The agency's General Fund appropriation for debt service was decreased by \$378,344 for debt service estimated to be paid in 2017-19 due to anticipated debt service savings. Debt service in 2019-21 for bonds issued in 2017-19 is estimated to be \$4,305,134 General Funds.

The Subcommittee approved a one-time appropriation of \$1,000,000 General Fund for construction of or repairs to the Oregon Military Museum at Camp Withycombe in Clackamas, Oregon.

To operationalize the provisions of HB 2687, the Subcommittee increased Other Funds expenditure limitation in the Oregon Military Department, Office of Emergency Management by \$5,000,000 to capitalize the Resiliency Grant Fund, and increased Other Funds expenditure limitation by \$70,000 to pay for the cost of bond issuance. Other Funds limitation is funded by the sale of Article XI-Q bonds authorized in SB 5506. The Subcommittee added \$181,178 General Fund and increased Federal Funds expenditure limitation by \$181,178 and approved two permanent positions (2.00 FTE) to administer the program and the grant-making process.

### **Department of Public Safety Standards and Training**

The Department of Public Safety Standards and Training's Federal Funds expenditure limitation was increased by \$469,566 to allow the expenditure of grant funds from the federal Assistance to Firefighters grant program on a new mobile fire training unit, to replace equipment at the end of its service life.

### **Oregon State Police**

The Subcommittee increased Other Funds expenditure limitation in the Patrol Division by \$2,521,711 to support the addition of six troopers and one sergeant (7.00 FTE) in the Capitol Mall Security Unit.

The Subcommittee approved \$6,230,000 General Fund and established twenty sworn positions (18.32 FTE) to increase highway patrol coverage statewide, and to provide additional drug enforcement detectives in central and southern Oregon counties.

### **Oregon Youth Authority**

To continue the installation of video monitoring systems to supplement the Oregon Youth Authority's sexual abuse prevention, detection, and response efforts for adherence to the US Prison Rape Elimination Act of 2003 (PREA), the Subcommittee approved a one-time appropriation of \$771,000 General Fund.

The Subcommittee approved an increase in Other Funds expenditure limitation of \$676,086 for cost of issuance of \$39,995,000 in Article XI-Q bonds authorized in SB 5506 to remodel five living unit cottages at the MacLaren Youth Correctional Facility, to remodel two dormitory spaces at the Rogue Valley Youth Correctional Facility, and to undertake deferred maintenance projects in 2017-19. Bonds are planned to be issued in May 2018 and in March 2019.

The agency's General Fund appropriation for debt service was increased by \$1,695,236 for new debt service estimated to be paid in 2017-19. Debt service for bonds issued in 2017-19 is estimated to be \$6,104,546 General Fund in 2019-21.

## **TRANSPORTATION**

### **Department of Transportation**

Other Funds expenditure limitation for the Oregon Department of Transportation (ODOT) for the 2017-19 biennium is decreased by \$406,813 as an adjustment to Central Services to account for the transfer of positions from ODOT to the Office of the State Chief Information Officer.

The Subcommittee approved an increase in Other Funds expenditure limitation in ODOT's Transportation Program Development section of \$30 million in lottery bond proceeds for ConnectOregon VII. In addition, the Other Funds expenditure limitation is increased by \$433,693 for cost of issuance expenses. There is no debt service in the 2017-19 biennium as the bonds will not be sold until the spring of 2019.

The Subcommittee approved an increase in Other Funds expenditure limitation in ODOT's Public Transit Program of \$5 million in lottery bond proceeds for the Lane Transit District's expansion of the EmX Bus Rapid Transit network. In addition, the limitation is increased by \$119,541 for cost of issuance expenses. There is no debt service in the 2017-19 biennium as the bonds will not be sold until the spring of 2019.

The Subcommittee approved an increase in Other Funds expenditure limitation in ODOT's Local Government Program of \$2 million in lottery bond proceeds for City of Portland SW Capitol Highway safety improvements. In addition, the Other Funds expenditure limitation is increased by \$50,587 for cost of issuance expenses. There is no debt service in the 2017-19 biennium as the bonds will not be sold until the spring of 2019.

### **Adjustments to 2015-17 Budgets**

#### **Commission on Judicial Fitness and Disability**

The Subcommittee increased the 2015-17 biennium General Fund appropriation for extraordinary expenses by \$35,000 to fund costs incurred for the investigation and prosecution of cases of judicial misconduct.

#### **Oregon Department of Transportation**

Other Funds expenditure limitation for the Oregon Department of Transportation for the 2015-17 biennium was increased by \$45.5 million for Highway Division programs for costs associated with winter storms, implementation of an ADA-related settlement agreement, and for increased project payout.

Federal Funds expenditure limitation for the Oregon Department of Transportation for the 2015-17 biennium was increased by \$8.1 million to complete commitments carried over from the 2013-15 biennium.

**SB 231 B BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Rep. Evans

**Joint Committee On Ways and Means**

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**Action Date:** 06/28/17

**Action:** Do Pass the B-Eng bill.

**House Vote**

**Yeas:** 11 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith G, Smith Warner, Stark, Whisnant, Williamson

**Senate Vote**

**Yeas:** 12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters

**Prepared By:** Patrick Heath, Department of Administrative Services

**Reviewed By:** Kim To, Legislative Fiscal Office

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**Higher Education Coordinating Commission  
2017-19**

This summary has not been adopted or officially endorsed by action of the committee.



**Budget Summary**

	2015-17	2017-19	Committee Change from	
	Legislatively Approved Budget	Committee Recommendation	2015-17 Leg. Approved	
			\$ Change	% Change
General Fund	\$ -	\$ 134,000	\$ 134,000	100.0%
Total	\$ -	\$ 134,000	\$ 134,000	100.0%

**Position Summary**

Authorized Positions	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00

**Summary of Revenue Changes**

Senate Bill 231 appropriates \$134,000 General Fund to the Higher Education Coordinating Commission (HECC) for the purposes of the bill.

**Summary of Transportation and Economic Development Subcommittee Action**

Senate Bill 231 establishes the 11-member Task Force on Student Mental Health Support. The Task Force is charged with examining the impact of mental health and substance abuse issues on college recruitment, retention and graduation. HECC and the Oregon Health Authority OHA are required to provide staff support to the task force, including attending task force meetings and preparing a report to the Legislature. The bill specifies that HECC would provide administrative support and OHA would collaborate with HECC to provide research, writing and other technical assistance in producing the report to the Legislature. The cost of providing research, writing and other technical assistance to the task force is estimated at approximately \$134,000 General Fund. An inter-agency agreement between HECC and the Oregon Health Authority is expected, to cover the costs of supporting the task force.

## DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Higher Education Coordinating Commission  
Patrick Heath - 503-378-3742

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<u>SUBCOMMITTEE ADJUSTMENTS (from CSL)</u>									
<b>SCR 101 - HECC Operations</b>									
Services and Supplies	\$ 134,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		134,000
TOTAL ADJUSTMENTS	\$ 134,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		134,000
SUBCOMMITTEE RECOMMENDATION	\$ 134,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		134,000
% Change from 2015-17 Leg Approved Budget	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%
% Change from 2017-19 Current Service Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%

**SB 5505 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Rep. Holvey

**Joint Committee On Ways and Means**

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**Action Date:** 07/03/17

**Action:** Do Pass the A-Eng bill.

**House Vote**

**Yeas:** 8 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith Warner, Williamson

**Exc:** 3 - Smith G, Stark, Whisnant

**Senate Vote**

**Yeas:** 11 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Winters

**Nays:** 1 - Thomsen

**Prepared By:** Jean Gabriel, Department of Administrative Services

**Reviewed By:** Amanda Beitel, Legislative Fiscal Office

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**Various  
2017-19**

This summary has not been adopted or officially endorsed by action of the committee.

## **Budget Summary**

None.

## **Summary of Capital Construction Subcommittee Action**

Senate Bill 5505 limits the maximum amount of bonds and third party financing agreements state agencies may issue and the amount of revenue state agencies may raise from such issuance. The proceeds from the issuance of bonds are included as revenues in agency budgets. This bill also allocates the federal tax-exempt private activity bond volume cap allowed under the Internal Revenue Code of 1986, as amended, to certain state agencies and the Private Activity Bond Committee established in ORS 286A.615.

The Subcommittee reviewed amendments to Senate Bill 5505 for the following purposes:

### **General Fund Obligations**

1. The Subcommittee approved Article XI-G general obligation bond authority of \$204,570,000 to fund grants to Public Universities and Community Colleges to finance seven new capital projects for Public Universities, 12 new capital projects for Community Colleges, and three reauthorized capital projects approved during previous legislative sessions for Community Colleges. The proceeds of the bonds will be used to provide grants through grant programs administered by the Higher Education Coordinating Commission (HECC). Projects are described later in this report.
2. The Subcommittee approved Article XI-M general obligation bond authority of \$101,180,000, which includes net proceeds of \$100,000,000 and \$1,180,000 for costs of issuing bonds and approved Article XI-N general obligation bond authority of \$20,430,000, which includes net proceeds of \$20,000,000 and \$430,000 for costs of issuing bonds. The proceeds of the Article XI-M bonds will be used to provide grants for Seismic Rehabilitation of Public Education Buildings, and the proceeds of the Article XI-N bonds will be used to provide grants for Seismic Rehabilitation of Emergency Services Buildings through grant programs administered by the Oregon Business Development Department.
3. The Subcommittee approved Article XI-P general obligation bond authority of \$100,985,000, which includes \$100,000,000 in net proceeds and \$985,000 for costs of issuing bonds, to fund matching grants to school districts for capital costs including construction, improvement, or remodel of facilities and acquisition of equipment through a grant program administered by the Oregon Department of Education.

4. The Subcommittee approved General Fund supported Article XI-Q general obligation bond authority of \$563,839,225 to finance the capital costs of projects for real or personal property owned or operated by the state. The projects and agencies are listed below, with the exception of HECC; projects funded by grants from the HECC to Public Universities are described later in this report.
- Department of Human Services, ONE Integrated Eligibility and Medicaid Eligibility System: approved \$34,045,000 Article XI-Q bonds to finance \$33,523,000 of project costs and \$522,000 for costs of issuing the bonds. The project is to implement an IT system to integrate the determination of client eligibility for multiple programs into one system, including eligibility for TANF, ERDC, SNAP, and to expand Medicaid eligibility to include non-MAGI Medicaid populations. The Subcommittee also approved additional funding of \$11,477,000 for this project through the repurpose of \$6,500,000 of bond proceeds originally issued for the Oregon Military Department (OMD) Regional Training Institute and \$4,977,000 of bond proceeds originally issued for the OMD Youth Challenge project.
  - Department of Justice, Child Support Enforcement Automated System: approved \$16,585,000 Article XI-Q bonds to finance \$16,267,633 of project costs and \$317,367 for costs of issuing the bonds. The project is to develop and implement a new automated system for the Oregon Child Support Program that will function as a case management system, an accounting and distribution system, and a data exchange system which interfaces with multiple agencies within Oregon and nationwide.
  - Department of Revenue, Core Tax Revenue Systems Replacement: approved \$4,855,000 Article XI-Q bonds to finance \$4,781,944 of project costs and \$73,056 for costs of issuing the bonds. The project is to implement an IT system to replace outdated and disparate systems into one integrated system for improved tracking and reporting of tax revenues. This funding will complete implementation of the system in 2017-19.
  - Legislative Administration Committee, Capitol Accessibility, Maintenance, and Safety: approved \$13,960,000 Article XI-Q bonds to finance \$13,720,642 of project costs and \$239,358 for costs of issuing the bonds. The project is to make capital improvements to the State Capitol Building, including improvements to ADA accessibility and safety.
  - Oregon Judicial Department, Multnomah County Courthouse: approved \$102,495,000 Article XI-Q bonds to finance \$101,500,000 of project costs and \$995,000 for costs of issuing the bonds. Project costs of \$92,600,000 will be the final state matching funds to complete the construction of a new courthouse in Multnomah County. The remaining \$8,900,000 will be used to purchase state-owned furnishings and equipment.
  - Oregon Judicial Department, Lane County Courthouse: approved \$5,115,000 Article XI-Q bonds to finance \$5,000,000 of project costs and \$115,000 for costs of issuing the bonds. The project is to support replacement of the Lane County Courthouse, including making improvements to the new courthouse site to prepare it for construction.

- Oregon Judicial Department, Oregon Supreme Court Building Renovation: approved \$6,125,000 Article XI-Q bonds to finance \$6,000,000 of project costs and \$125,000 for costs of issuing the bonds. The project is to renovate the Oregon Supreme Court building, including seismic updates, energy efficiency improvements, and various systems and safety code upgrades.
- Oregon Military Department, Regional Armory Emergency Enhancement: approved \$8,675,000 Article XI-Q bonds to finance \$8,534,400 of project costs and \$140,600 for costs of issuing the bonds. The project involves making structural improvements to bring the following three facilities to essential facility standards for seismic events: Coos Bay Armory, Newport Armory, and the Anderson Readiness Center in Salem.
- Oregon Military Department, Grants Pass Armory Service Life Extension: approved \$3,330,000 Article XI-Q bonds to finance \$3,270,356 of project costs and \$59,644 for costs of issuing the bonds. The project is for design and construction of additions and alterations to the Grants Pass Armory to bring the building into conformance with current building code.
- Oregon Military Department, Resiliency Grant Fund: approved \$5,070,000 Article XI-Q bonds to finance \$5,000,000 of project costs and \$70,000 for costs of issuing the bonds. The proceeds will be used to purchase emergency preparedness equipment, which will be owned by OMD and distributed to local governments and other federal tax-exempt qualified recipients.
- Oregon Military Department, Regional Training Institute: approved \$6,630,000 Article XI-Q bonds to finance \$6,500,000 of project costs and \$130,000 for costs of issuing the bonds. The project is to refurbish existing buildings in Umatilla to serve as the new Regional Training Institute. Article XI-Q bonds were authorized and issued for this project in 2015-17; however, it was subsequently determined that tax-exempt bond proceeds could not be used to finance the project. Thus, this project is being reapproved to issue taxable bonds in 2017-19.
- Oregon Military Department, Youth Challenge Armory: approved \$5,095,000 Article XI-Q bonds to finance \$4,977,000 of project costs and \$118,000 for costs of issuing the bonds. The project is for expansion and renovation of the existing facility in Bend to increase capacity for at-risk youths participating in the Youth Challenge Program. Article XI-Q bonds were authorized and issued for this project in 2015-17; however, it was subsequently determined that tax-exempt bond proceeds could not be used to finance the project. Thus, this project is being reapproved to issue taxable bonds in 2017-19.
- Oregon Department of Veterans' Affairs, The Dalles Veterans' Home Capital Improvements: approved \$1,195,000 Article XI-Q bonds to finance \$1,150,000 of project costs and \$45,000 for costs of issuing the bonds. The project involves construction of a new educational building and daycare building, upgrades to wireless infrastructure, and phone system replacement.

- Oregon Department of Veterans' Affairs, Lebanon Veterans' Home Parking Lot: approved \$1,345,000 Article XI-Q bonds to finance \$1,300,000 of project costs and \$45,000 for costs of issuing the bonds. The project is to build a new parking lot at the veteran's home in Lebanon.
- Oregon Department of Veterans' Affairs, Roseburg Veterans' Home: approved \$10,720,000 Article XI-Q bonds to finance \$10,500,000 of project costs and \$220,000 for costs of issuing the bonds. The project is to design and construct a new veterans' home in Roseburg.
- Department of Corrections, Capital Improvements and Renewal: approved \$26,770,000 Article XI-Q bonds to finance \$26,293,534 of project costs and \$476,466 for costs of issuing the bonds. The project involves facility improvements in several facilities including electrical systems, water systems, roofs, HVAC, surveillance, fire systems and infrastructure improvements to address needs identified in the Facility Condition Assessment completed on the department's facilities.
- Department of Corrections, Technology Infrastructure: approved \$12,445,000 Article XI-Q bonds to finance \$12,200,000 of project costs and \$245,000 for costs of issuing the bonds. The project is to upgrade and install technology infrastructure that will support a voice-over-internet protocol telephony system.
- Oregon Youth Authority, Capital Improvements: approved \$17,450,000 Article XI-Q bonds to finance \$17,168,249 of project costs and \$281,751 for costs of issuing the bonds. The project involves capital improvements to permanent structures and fixtures to address needs identified by the Facility Condition Assessment completed on OYA facilities.
- Oregon Youth Authority, MacLaren West Cottages Renovation, Phase 1: approved \$15,450,000 Article XI-Q bonds to finance \$15,177,200 of project costs and \$272,800 for costs of issuing the bonds. Phase 1 of the project involves capital improvements to renovate and remodel five of the seven living units on the west side of the campus at MacLaren Youth Correctional Facility.
- Oregon Youth Authority, Rogue Valley Facility Improvements, Phase 1: approved \$7,095,000 Article XI-Q bonds to finance \$6,973,465 of project costs and \$121,535 for costs of issuing the bonds. Phase 1 of the project involves capital improvements to renovate and remodel two of the four living units at the Rogue Valley Youth Correctional Facility.
- Oregon Department of Education, Oregon School for the Deaf Facility Improvements: approved \$4,365,000 Article XI-Q bonds to finance \$4,297,558 of project costs and \$67,442 for costs of issuing the bonds. The project is to make capital improvements to the Oregon School for the Deaf facility which includes roof replacements at six campus buildings and ADA compliance to address accessibility of campus restrooms in eight facilities.

- Oregon Department of Forestry, Toledo Facility Replacement: approved \$774,225 Article XI-Q general obligation bonds to finance \$753,300 of project costs and \$20,925 for costs of issuing the bonds. The project is to replace the Unit Office Facilities Compound located in Toledo and relocate it to a more centrally located area that will be outside of the mapped tsunami inundation zone, a project which is expected to be part of a larger co-locate project with the Oregon Department of Transportation (ODOT).
  - Oregon Department of Fish and Wildlife, Deferred Maintenance: approved \$10,215,000 Article XI-Q general obligation bonds to finance \$10,000,000 of project costs and \$215,000 for costs of issuing the bonds. The project involves addressing deferred maintenance needs in multiple facilities owned by the department.
  - Oregon Housing and Community Services, Local Innovation and Fast Track (LIFT) Housing Program: approved \$81,090,000 Article XI-Q general obligation bonds to finance \$80,000,000 of project costs and \$1,090,000 for costs of issuing the bonds. The bond proceeds will be used to acquire, construct, remodel, repair, equip or furnish real property in which the department will take an operational or ownership interest to provide affordable housing for low income citizens.
5. The Subcommittee approved Article XI-H general obligation bond authority of \$10,300,000, which includes \$10,000,000 in net proceeds and \$300,000 for costs of issuing the bonds, for the Department of Environmental Quality (DEQ) to finance pollution control facilities or related activities. Net proceeds will replenish DEQ's Orphan Site Account, which is used to investigate and cleanup highly contaminated sites.
  6. The Subcommittee approved Certificates of Participation (COP) authority of \$100,985,000, which includes \$100,000,000 in net proceeds and \$985,000 for costs of issuing the bonds, for the Department of Forestry to finance the release of a portion of the Elliott Forest from restrictions from ownership of the common school fund to preserve non-economic benefits of the forest for the public such as recreation, wildlife and habitat preservations, and other environmental considerations.

#### Dedicated Fund Obligations

7. The Subcommittee approved a \$120,000,000 authorization to the Department of Veterans' Affairs for issuance of Article XI-A general obligation bonds to finance farm and home loans to veterans.
8. The Subcommittee approved Article XI-F(1) general obligation bond authority of \$86,570,000 to fund loans to Public Universities through the HECC to finance four new capital projects and two reauthorized capital projects approved during prior legislative sessions. Projects are described later in this report.



9. The Subcommittee approved a \$10,000,000 authorization to the Department of Environmental Quality for issuance of Article XI-H general obligation bonds to finance pollution control facilities or related activities. Bond proceeds provide match for federal Clean Water State Revolving Fund (CWSRF) capitalization grants.
10. The Subcommittee approved a \$25,000,000 authorization to the Housing and Community Services Department for issuance of Article XI-I (2) general obligation bonds to provide financing for multi-family housing for the elderly and for disabled persons.
11. The Subcommittee approved Article XI-Q general obligation bond authority of \$14,435,775 to finance a portion of the following projects:
  - Department of Administrative Services, Portland State Office Building Capital Improvements: approved \$13,360,000 Article XI-Q bonds to finance \$13,146,000 of project costs and \$214,000 for costs of issuing the bonds. The project is to renovate the building exterior, including replacement of the windows and roof; upgrade security, electrical and HVAC systems; painting; and renovating restrooms. Debt service on the bonds will be paid using agency resources (Other Funds).
  - Oregon Department of Forestry, Toledo Facility Replacement: approved \$1,075,775 Article XI-Q bonds to finance \$1,046,700 of project costs and \$29,075 for costs of issuing the bonds. The project is to replace the Unit Office Facilities Compound located in Toledo and relocate it to a more centrally located area that will be outside of the mapped tsunami inundation zone, a project which is expected to be part of a larger co-locate project with the Oregon Department of Transportation (ODOT). Debt service on the bonds will be paid using agency resources (Other Funds).
12. The Subcommittee approved Certificates of Participation (COP) authority of \$10,000,000 for issuance of other financing agreements (capital leases) for the Department of Administrative Services.

#### Revenue Bonds

13. The Subcommittee approved the Housing and Community Services Department direct revenue bond authority of \$300,000,000 and pass-through revenue bond authority of \$325,000,000.
14. The Subcommittee approved the Oregon Business Development Department direct revenue bond authority of \$30,000,000 for the Oregon Infrastructure Finance Authority Bond Bank Program. Pass-through revenue bond authority of \$400,000,000 for Industrial Development bonds and \$10,000,000 for the Beginning and Expanding Farmer Loan Program was also approved.
15. The Subcommittee approved Department of Administrative Services, Lottery Revenue Bond limit of \$199,860,000. This amount provides funding for 31 projects authorized in Senate Bill 5530 and one project authorized in House Bill 2278 (2015). A complete list of Lottery Revenue Bond projects can be found in SB 5530.

16. The Subcommittee approved pass-through revenue bond authority of \$1,350,000,000 for the Oregon Facilities Authority.

### Other Legislative Changes

The Subcommittee approved statutory changes to ORS chapter 286A related to the administration of the state's bond programs. Amendments clarify the Department of Administrative Services' role as the bond program administrator for the Article XI-F Higher Education general obligation bond program, including specifying the department is responsible to request bonds to be issued.

The Subcommittee also approved an amendment to ORS 283.085 to authorize the use of Certificates of Participation to finance: (i) the release of all or a portion of the Elliott Forest from restrictions resulting from ownership of that forest by the common school fund, or (ii) compensation paid to the common school fund for the preservation of non-economic benefits of the forest through the imposition, transfer or sale of restrictions such as easements, use requirements or other methods that preserve non-economic benefits of the forest for the public such as recreation, aesthetics, wildlife or habitat preservation, or other environmental and quality of life considerations.

The Subcommittee approved a project scope change for the Higher Education Coordinating Commission, University of Oregon Klamath Hall Renovation, originally approved in HB 5005 (2015), to allow the use of the Article XI-Q and Article XI-G bond proceeds to renovate Klamath Hall, an academic and research building, to bring research facilities up-to-date and accommodate increased enrollment in chemistry and other sciences. The original project plan included the renovation of one floor and construction of an additional floor that would be used to house office space and classrooms displaced due to the renovation. However, due to increased construction costs, it is more cost effective to renovate the one floor as originally proposed, but use existing facilities for the displaced functions rather than adding a new floor.

Detail of projects authorized for the Higher Education Coordinating Commission through bond financing is included below.

## **Higher Education Coordinating Commission**

### **HECC - Public Universities**

The Subcommittee approved 17 new capital projects and reauthorized two projects approved in prior biennia for public universities to finance total project costs of \$345,856,225. The projects are included in the budget for the Higher Education Coordinating Commission (HECC). The proceeds of Article XI-G and Article XI-Q bonds will be used to provide grants from HECC to the applicable public university, and the debt service on these bonds will be paid with General Fund. Each university must provide the constitutionally required match for the Article XI-G bonds before the bonds can be issued. The proceeds of Article XI-F(1) bonds will be used to provide loans from HECC to the applicable public university, and the debt service on the Article XI-F(1) bonds will be paid by HECC with Other Funds using loan repayments received from the applicable university made with university resources. The approved projects are listed below.

### **All Public Universities**

The Subcommittee approved the following project for the seven public universities, to be allocated to each individual university by HECC:

- Capital Improvement and Renewal: approved \$50,620,000 Article XI-Q general obligation bonds to finance \$50,000,000 of project costs and \$620,000 for costs of issuing the bonds. The capital improvement projects will address deferred maintenance, code compliance, safety issues, and Americans with Disabilities Act (ADA) accessibility improvements for campus facilities. The projects will not involve: acquisition of buildings, structures, or land; classroom or lab modernization; or improvements to auxiliary facilities, which are typically self-supporting.

### **Eastern Oregon University**

- Loso Hall Renovation, Phase 1: approved \$5,575,000 Article XI-Q general obligation bonds to finance \$5,500,000 of project costs and \$75,000 for costs of issuing the bonds. The project is to renovate Loso Hall and will improve or replace theater department performance and practice spaces, stages and support spaces, equipment, lighting and staging systems. The project will also make ADA accessibility improvements in theater seating and building access.
- Track and Field Facilities Restoration: approved \$790,000 Article XI-F(1) general obligation bonds to finance \$750,000 of project costs and \$40,000 for costs of issuing the bonds. The project will include removal of the existing track and field athletic surfaces and associated asphalt and concrete underlayment and installation of a new rock base and drainage system with a permeable asphalt base surface. New permeable track and field competition athletic surfaces will be installed over the asphalt base. The project will also include a scorer's station at the track finish line, restroom facilities, and guest seating. The university expects to support loan repayments to HECC for debt service on the bonds through tuition and fee revenues.

## Oregon Institute of Technology

- Center for Excellence in Engineering and Technology / Cornett Hall Renovation, Phase 2: approved \$38,475,000 Article XI-Q general obligation bonds to finance \$38,000,000 of project costs and \$475,000 for costs of issuing the bonds and \$2,050,000 Article XI-G general obligation bonds to finance \$2,000,000 of project costs and \$50,000 for costs of issuing the bonds. The Center for Excellence in Engineering and Technology (CEET) will feature classrooms, laboratory, office, and project spaces focused on applied research and teaching in advanced engineering, manufacturing and sustainable systems. The project will also complete the renovation, building envelope and ADA accessibility improvements to Cornett Hall. The university will provide the constitutionally required match for the Article XI-G bonds.
- Oregon Manufacturing Innovation Center (OMIC) Research and Development Facility: approved \$3,940,000 Article XI-Q general obligation bonds to finance \$3,875,000 of project costs and \$65,000 for costs of issuing the bonds. The project is to renovate the OMIC Research and Development facility, providing industrial levels of electrical infrastructure, internal temperature controls and systems, storage and management facilities for specialty gas, manufacturing support equipment, structural modifications to support heavy equipment, testing equipment, and ADA compliance.
- Student Recreation Center: approved \$5,115,000 Article XI-F(1) general obligation bonds to finance \$5,000,000 of project costs and \$115,000 for costs of issuing the bonds. The project will re-use existing Athletics Facilities, updating, expanding, and restoring fitness facilities on campus. The university expects to support loan repayments to HECC for debt service on the bonds through building fees assessed to all students enrolled on the Klamath Falls campus.

## Oregon State University

- Cordley Hall Renovation, Phase 1: approved \$15,250,000 Article XI-Q general obligation bonds to finance \$15,000,000 of project costs and \$250,000 for costs of issuing the bonds. The renovation project will replace mechanical and electrical systems as well as upgrade fire and life safety systems, including a fire suppression system and modern fire alarms for the approximately 236,000 GSF research building.
- Fairbanks Hall Renovation: approved \$11,220,000 Article XI-Q general obligation bonds to finance \$11,000,000 of project costs and \$220,000 for costs of issuing the bonds. The renovation project will create critically needed space in the currently unutilized fourth floor and make the building fully accessible. The project includes improvements to the building's all-wood structure, plumbing, and ventilation systems, expansion of fire protection systems, and improved fire and life safety egress.
- Gilkey Hall Renovation: approved \$1,045,000 Article XI-Q general obligation bonds to finance \$1,000,000 of project costs and \$45,000 for costs of issuing the bonds and \$2,050,000 Article XI-G bonds to finance \$2,000,000 of project costs and \$50,000 for costs of issuing the bonds. The renovation project will provide a general interior space renewal for the academic directors for undergraduate studies, the

academic success center, the writing center, computer lab, and international programs. The project also includes upgrades to fire and life safety, plumbing, and HVAC systems. The university will provide the constitutionally required match for the Article XI-G bonds.

- Quality Foods and Beverage Center: approved \$9,100,000 Article XI-G general obligation bonds to finance \$9,000,000 of project costs and \$100,000 for costs of issuing the bonds. The project is to construct a 28,500 GSF building which will include three new research and learning pilot facilities for brewing science, wine science, and dairy science. The university will provide the constitutionally required match for the Article XI-G bonds.
- Cascades Expansion – Site Reclamation: approved \$9,145,000 Article XI-Q general obligation bonds to finance \$9,000,000 of project costs and \$145,000 for costs of issuing the bonds. The site restoration project will include partial fill and compaction of a pumice mine to bring the site to a condition ready for infrastructure development. The property, a 46-acre pumice mine site, is adjacent to the 10-acre Cascades Campus and is near downtown Bend.

#### Portland State University

- Graduate School of Education Facility: approved \$9,145,000 Article XI-Q general obligation bonds to finance \$9,000,000 of project costs and \$145,000 for costs of issuing the bonds, \$36,485,000 Article XI-G general obligation bonds to finance \$36,000,000 of project costs and \$485,000 for costs of issuing the bonds, and \$6,080,000 Article XI-F(1) bonds to finance \$6,000,000 of project costs and \$80,000 for costs of issuing the bonds. The project involves construction of a new Graduate School of Education located at 4<sup>th</sup> and Montgomery Streets in Portland. The facility will be a seven to ten story mixed use building with approximately 205,000 GSF of space. The project includes acquisition of land and the design and construction of the new building, including equipment and furnishings. The project involves partnership commitments from Portland Community College, City of Portland, and Oregon Health and Sciences University. The university will use partnership contributions and other funds legally available to the university for the constitutionally required match for the Article XI-G bonds. The university expects to support loan repayments to HECC for debt service on the bonds with retail lease income.
- Corbett Building Purchase: reauthorized \$5,100,000 Article XI-F(1) bonds originally authorized in 2015-17 to finance \$5,031,225 of project costs and \$68,775 for costs of issuing the bonds. The project is to purchase the Corbett Building, at 2828 SW Corbett Avenue in Portland, which is currently leased by PSU for its Business Accelerator program. The building is owned by the PSU Foundation through a subsidiary. The university expects to support loan repayments to HECC for debt service on the bonds through savings from lease payments that will no longer be incurred.
- Residence Hall at 12<sup>th</sup> & Market: approved \$54,225,000 Article XI-F(1) general obligation bonds to finance \$53,500,000 of project costs and \$725,000 for costs of issuing the bonds. The project will involve construction of a new six story housing building on the corner of SW 12th and Market in Portland. The building will be approximately 144,000 GSF of space and result in 201 units and 11,000 GSF for dining services. The university expects to support loan repayments to HECC for debt service on the bonds through student housing revenue.

- Land Acquisition for University Center Building: reauthorized \$10,220,000 Article XI-F(1) bonds originally authorized in 2013-15 and reauthorized in 2015-17, and authorized an additional \$5,040,000 Article XI-F(1) bonds to finance \$15,000,000 of project costs and \$260,000 for costs of issuing the bonds. The project is to purchase land under the university-owned University Center building. The university expects to support loan repayments to HECC for debt service on the bonds through savings from lease payments that will no longer be incurred.

#### Southern Oregon University

- Central Hall Capital Improvements: approved \$6,125,000 Article XI-Q general obligation bonds to finance \$6,000,000 of project costs and \$125,000 for costs of issuing the bonds. The project includes replacing the HVAC system and electrical systems, upgrading the fire alarm system to meet current code requirements, and addressing water penetration of the exterior concrete façade. The project scope also includes ADA accessibility improvements.

#### University of Oregon

- Campus for Accelerating Scientific Impact, Phase 1: approved \$50,620,000 Article XI-G general obligation bonds to finance \$50,000,000 of project costs and \$620,000 for costs of issuing the bonds. The project includes construction of the initial phase of the Campus which includes new science lab facilities located north of Franklin Boulevard and other construction, improvements, or acquisitions to support the Campus. The new science lab facilities are expected to be two research structures totaling approximately 150,000 GSF and will house core shared scientific facilities as well as labs. The project is expected to include construction of a sky bridge to connect the science campus to the main campus for safe crossing of Franklin Boulevard. This is phase one of a \$100 million project expected to be completed by June 2020. The university will provide the constitutionally required match for the Article XI-G bonds.

#### Western Oregon University

- Information Technology Center Renovation, Phase 3: approved \$5,070,000 Article XI-Q bonds to finance \$5,000,000 of project costs and \$70,000 for costs of issuing the bonds and approved \$540,000 Article XI-G bonds to finance \$500,000 of project costs and \$40,000 for costs of issuing the bonds. The project includes seismic improvements to the building structure and replacement of mechanical, electrical and plumbing systems. The first two floors will be remodeled to maximize function, improve access, and comply with current building codes. The university will provide the constitutionally required match for the Article XI-G bonds.
- Oregon Military Building Renovation, Phase 2: approved \$7,335,000 Article XI-Q bonds to finance \$7,200,000 of project costs and \$135,000 for costs of issuing the bonds and approved \$540,000 Article XI-G bonds to finance \$500,000 of project costs and \$40,000 for costs of issuing the bonds. The project includes a redesign and repurpose of the existing military training facility, located within the north perimeter of the

campus, for year-round academic program use, improve ADA accessibility throughout the facility and upgrade mechanical, electrical and plumbing systems. The university will provide the constitutionally required match for the Article XI-G bonds.

### **HECC - Community Colleges**

The Subcommittee approved 12 new capital projects and reauthorized three capital projects approved in prior biennia for community colleges to finance total project costs of \$101,397,241. The projects are included in the budget for the Higher Education Coordinating Commission (HECC). The proceeds of Article XI-G bonds will be used to provide grants from HECC to the applicable community college, and the debt service on the bonds will be paid with General Fund. Each community college must provide the constitutionally required match for the Article XI-G bonds before the bonds can be issued. Match funds may come from a variety of sources including grants, donations, partnership contributions, local bond levies, or some combination of sources. The approved projects are listed below.

- Blue Mountain Community College – Facility for Agricultural Resource Management (FARM) Phase 2: approved \$5,115,000 Article XI-G bonds to finance \$5,000,000 of project costs and \$115,000 for costs of issuing the bonds. The project is to design and construct a new facility to support animal science programs, including veterinary assistant/technician, equine and the livestock judging and rodeo teams. The community college will provide the constitutionally required match for the Article XI-G bonds through various possible revenues.
- Chemeketa Community College – Agricultural Complex: approved \$6,125,000 Article XI-G bonds to finance \$6,000,000 of project costs and \$125,000 for costs of issuing the bonds. The project is to construct a new agricultural complex on the main Salem campus. The complex will include a classroom and office building, storage space, a greenhouse, hoop houses, learning and research gardens, and an incubator farm. The community college will provide the constitutionally required match for the Article XI-G bonds with their Capital Development Reserve Funds.
- Clackamas Community College – DeJardin Building Addition: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The project is to construct an 18,500 sq. ft. addition to the DeJardin building to house state-of-the-art science laboratories for chemistry, biology, and microbiology along with informal learning space lab support/shared preparation space for staff efficiency and general purpose classroom. The project scope also includes renovation and repurpose of approximately 20,000 sq. ft. of lab space in Pauling, which will be vacated after the DeJardin addition is complete, to support other STEM programs such as engineering. The community college will provide the constitutionally required match for the Article XI-G bonds with funds from 2017 tax supported bonds approved by voters in 2014.
- Clackamas Community College – Student Services and Community Commons: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The project includes replacement of the current community center with a new building that will provide approximately 54,500 sq. ft., doubling the current square footage for programs and services. The Student Services and Community Commons will house community common event space; multi-purpose meetings rooms and classrooms; informal learning and study lounges; student support services offices; student government and student organizations offices; and consolidation of the

bookstore and dining facilities. The community college will provide the constitutionally required match for the Article XI-G bonds with funds from 2017 tax supported bonds approved by voters in 2014.

- Clatsop Community College - Marine Science Center Renovation and Expansion: approved \$8,135,000 in Article XI-G bonds to finance \$7,996,994 of projects costs and \$138,006 for costs of issuing the bonds. The project is to renovate and expand the Marine Science Center building on the Marine and Environmental Research Training Station (MERTS) campus, including the addition of a second floor, labs, and expanded faculty and support space. The project scope also includes updated infrastructure throughout and in support of the new building and programs space. The community college will provide the constitutionally required match for the Article XI-G bonds through various funding options, including bonds and a capital campaign.
- Columbia Gorge Community College – Middle College Prototype Facility: reauthorized \$7,400,000 in Article XI-G bonds to finance \$7,320,000 of project costs and \$80,000 for costs of issuing the bonds. This project was approved as a scope change in HB 5202 (2016) to the originally approved Advanced Technology Center project, which was authorized in SB 5507 (2013) and reauthorized in HB 5005 (2015). The project is to construct a Middle College Prototype facility to be used by the college and the North Wasco School District to focus on grades 11 through 14 and the transition between high school and post-secondary education. The project involves: a Treaty Oak Regional Skills Center, which will include a high-bay skills center, portable equipment stations, CTE training and business incubator; equipment bay for the fire science training program; fitness facilities and a track/soccer field; and on-campus workforce housing for CGCC enrollees, Mid-Col. Fire & Rescue District response personnel and trainees. The community college will provide the constitutionally required match for the Article XI-G bonds through a combination of direct private and public investment.
- Lane Community College – Health Care Village Facility: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The project is to construct a new facility on the main campus for the dental clinic, dental lab, medical office assistant, faculty offices, and support spaces. This facility is expected to provide sufficient space for program consolidation, sterilization, student workspace, and modern equipment/technology for the dental programs. The community college will to provide the constitutionally required match for the Article XI-G bonds through a local bond levy and/or private fundraising.
- Linn-Benton Community College – Student Advising and Campus Safety Center: approved \$7,635,000 Article XI-G bonds to finance \$7,500,000 of project costs and \$135,000 for costs of issuing the bonds. The project involves renovation of the student affairs and campus safety spaces, including creation of a new Student Advising Center and expanding space for public safety and disability services. This project also includes renovation of the career technical center and classroom space. The community college will provide the constitutionally required match for the Article XI-G bonds with proceeds from a 2014 bond issuance.
- Mt. Hood Community College – Maywood Park Center: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The project is to construct a new 60,000 sq. ft. building, the Maywood Park Center, to replace the current Maywood Park building. The new facility will provide space for classrooms, student services, workforce support, administration,



community meetings, and building support space. The building will house the college's western district workforce training, certificate and degree programs. The community college will provide the constitutionally required match for the Article XI-G bonds through various possible revenue sources which may include grants, donations, partnership contributions, a local bond levy, or some combination of sources.

- Oregon Coast Community College – Workforce Education and Resiliency Center: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The project is to construct a new 30,000 sq. ft., two story building to provide space for workforce development academic programs, student study areas, as well as administrative and faculty offices. The community college will provide the constitutionally required match for the Article XI-G bonds through various revenues, including a local bond levy and a capital construction campaign.
- Portland Community College – Health Technology Building Renovation: approved \$8,140,000 Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. The renovation project is to demolish the 55,800 sq. ft. interior space, reconstruct instructional spaces, replace restroom fixtures and locker rooms, incorporate seismic standards, and replace non code compliant mechanical, electrical and plumbing systems. The community college will provide the constitutionally required match for the Article XI-G bonds with proceeds from a 2008 bond levy and a 2017 bond levy (if approved).
- Rogue Community College – Elk Building Science Facility Renovation and Expansion: approved \$6,125,000 Article XI-G bonds to finance \$6,000,000 of project costs and \$125,000 for costs of issuing the bonds. The project includes renovation of the existing 10,086 sq. ft. Elk Building science facility and adding 16,000 sq. ft. of space to provide the nursing and allied health programs with a more modern science facility. The project will increase instructional capacity, redesign lab spaces, and expand infrastructure to meet current and future academic needs. The community college will provide the constitutionally required match for the Article XI-G bonds with proceeds from a May 2016 bond.
- Southwestern Oregon Community College – Dellwood Hall Remodel and Expansion: approved \$2,805,000 Article XI-G bonds to finance \$2,749,997 of project costs and \$55,003 for costs of issuing the bonds. The project is to remodel Dellwood Hall including construction of a 12,100 sq. ft. second floor onto the existing one story building. The project will integrate all student services into one building to create a comprehensive Student Services Center. The community college will provide the constitutionally required match for the Article XI-G bonds with private funds, grants, and possibly a bond levy.
- Treasure Valley Community College – Workforce Vocational Center: reauthorized \$2,865,000 in Article XI-G bonds to finance \$2,830,250 of project costs and \$34,750 for costs of issuing the bonds. This project was originally approved in SB 5507 (2013) and was reauthorized in HB 5005 (2015). The project involves construction of a new facility to expand space for welding training and to house natural resource, renewable energy, wild land fire, construction trades, and waste water management programs. The community college will provide the constitutionally required match for the Article XI-G bonds with grants, fundraising, and/or a district bond levy.

- Umpqua Community College – Industrial Technology Building: reauthorized \$8,140,000 in Article XI-G bonds to finance \$8,000,000 of project costs and \$140,000 for costs of issuing the bonds. This project was originally approved in SB 5507 (2013) and was reauthorized in HB 5005 (2015). The project is to construct a new two-story, 68,000 sq. ft. building that will bring together automotive, welding/fabrication, and manufacturing programs into one facility. The project includes a 20-bay automotive service shop, tools room, auto classroom, lab, small lobby, and four faculty offices. The community college will provide the constitutionally required match for the Article XI-G bonds with a bond levy and/or fundraising.

Senate Bill 5505, SECTIONS 1 - 3.

Program Designation	2015-17 Legislatively Approved	2017-19 Governor's Budget	2017-19 Committee Recommendations	Changes from Governor's Budget
<b>GENERAL OBLIGATION BONDS</b>				
<b>General Fund Obligations</b>				
Higher Education Coordinating Comm. - PU (Art. XI-G)	\$ 92,450,000	\$ 121,690,000	\$ 101,385,000	\$ (20,305,000)
Higher Education Coordinating Comm. - CC (Art. XI-G)	\$ 58,401,600	\$ 102,795,250	\$ 103,185,000	\$ 389,750
Oregon Health and Science University (Art. XI-G)	\$ 200,035,000	\$ -	\$ -	\$ -
Dept of Environmental Quality (Art. XI-H)	\$ -	\$ 10,300,000	\$ 10,300,000	\$ -
Oregon Business Development Dept. (Art. XI-M)	\$ 176,870,000	\$ 161,680,000	\$ 101,180,000	\$ (60,500,000)
Oregon Business Development Dept. (Art. XI-N)	\$ 30,440,000	\$ 40,580,000	\$ 20,430,000	\$ (20,150,000)
Oregon Department of Education (Art. XI-P)	\$ 126,210,000	\$ 120,065,000	\$ 100,985,000	\$ (19,080,000)
Department of Administrative Services (Art. XI-Q)	\$ 433,460,000	\$ 411,752,389	\$ 563,839,225	\$ 152,086,836
Oregon Department of Transportation (Art. XI, Sec. 7)	\$ 35,475,000	\$ -	\$ -	\$ -
<b>Dedicated Fund Obligations</b>				
Department of Veterans' Affairs (Art. XI-A)	\$ 100,000,000	\$ 120,000,000	\$ 120,000,000	\$ -
Higher Education Coordinating Comm. (Art. XI-F(1))	\$ 74,225,000	\$ 81,470,000	\$ 86,570,000	\$ 5,100,000
Dept of Environmental Quality (Art. XI-H)	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ -
Water Resources Department (Art. XI-I(1))	\$ 30,520,000	\$ -	\$ -	\$ -
Housing and Community Services Dept (Art. XI-I(2))	\$ 25,000,000	\$ 25,000,000	\$ 25,000,000	\$ -
Department of Energy/OBDD (Art. XI-J)	\$ 25,000,000	\$ -	\$ -	\$ -
Department of Administrative Services (Art. XI-Q)	\$ 17,275,000	\$ 2,607,611	\$ 14,435,775	\$ 11,828,164
<b>Total General Obligation Bonds</b>	<b>\$ 1,435,361,600</b>	<b>\$ 1,207,940,250</b>	<b>\$ 1,257,310,000</b>	<b>\$ 49,369,750</b>
<b>REVENUE BONDS</b>				
<b>Direct Revenue Bonds</b>				
Housing and Community Services Department	\$ 300,000,000	\$ 300,000,000	\$ 300,000,000	\$ -
Department of Transportation				
Highway User Tax	\$ 393,160,000	\$ -	\$ -	\$ -
Oregon Business Development Department	\$ 30,000,000	\$ 30,000,000	\$ 30,000,000	\$ -
Department of Administrative Services				
Lottery Revenue Bonds	\$ 213,125,000	\$ 219,915,000	\$ 199,860,000	\$ (20,055,000)
<b>Total Direct Revenue Bonds</b>	<b>\$ 936,285,000</b>	<b>\$ 549,915,000</b>	<b>\$ 529,860,000</b>	<b>\$ (20,055,000)</b>

**Pass Through Revenue Bonds**

Oregon Business Development Department				
Industrial Development Bonds	\$ 200,000,000	\$ 400,000,000	\$ 400,000,000	\$ -
Beginning and Expanding Farmer Loan Program	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ -
Oregon Facilities Authority	\$ 950,000,000	\$ 1,350,000,000	\$ 1,350,000,000	\$ -
Housing and Community Services Department	\$ 250,000,000	\$ 250,000,000	\$ 325,000,000	\$ 75,000,000
<b>Total Pass Through Revenue Bonds</b>	<b>\$ 1,410,000,000</b>	<b>\$ 2,010,000,000</b>	<b>\$ 2,085,000,000</b>	<b>\$ 75,000,000</b>
<b>Total Revenue Bonds</b>	<b>\$ 2,346,285,000</b>	<b>\$ 2,559,915,000</b>	<b>\$ 2,614,860,000</b>	<b>\$ 54,945,000</b>

**OTHER FINANCING AGREEMENTS**

Department of Administrative Services	<b>\$ 46,500,000</b>	<b>\$ 10,000,000</b>	<b>\$ 110,985,000</b>	<b>\$ 100,985,000</b>
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**Senate Bill 5505, SECTION 4**

**Private Activity Bond Allocation for Calendar Years 2018 and 2019**

Allocation For:	2015-17 Legislatively Approved Budget		2017-19 Committee Recommendations	
	2016 Calendar Year	2017 Calendar Year	2018 Calendar Year	2019 Calendar Year
Oregon Business Development Department, Industrial Development Bonds	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000	\$ 40,000,000
Oregon Business Development Department, Beginning and Expanding Farmer Loan Program	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000
Oregon Housing & Community Services Department	\$ 125,000,000	\$ 125,000,000	\$ 125,000,000	\$ 125,000,000
State Department of Energy	\$ 5,000,000	\$ 5,000,000	\$ -	\$ -
Private Activity Bond Committee	\$ 222,023,900	\$ 222,023,900	\$ 239,346,500	\$ 239,346,500
<b>Totals</b>	<b>\$ 397,023,900</b>	<b>\$ 397,023,900</b>	<b>\$ 409,346,500</b>	<b>\$ 409,346,500</b>

**SB 5506 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Rep. Smith G

**Joint Committee On Ways and Means**

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**Action Date:** 07/03/17

**Action:** Do Pass the A-Eng bill.

**House Vote**

**Yeas:** 8 - Gomberg, Holvey, Huffman, McLane, Nathanson, Rayfield, Smith Warner, Williamson

**Exc:** 3 - Smith G, Stark, Whisnant

**Senate Vote**

**Yeas:** 11 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Winters

**Nays:** 1 - Thomsen

**Prepared By:** Jean Gabriel, Department of Administrative Services

**Reviewed By:** Amanda Beitel, Legislative Fiscal Office

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**Capital Construction – Various Agencies**

**2017-19**

**Capital Construction – Department of Administrative Services**

**2015-17**

**Capital Construction – Department of Veterans’ Affairs**

**2015-17**

**Capital Construction – Department of Transportation**

**2013-15**

This summary has not been adopted or officially endorsed by action of the committee.

**Budget Summary**

	2015-17 Legislatively Approved Budget <sup>(1)</sup>	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			\$ Change	% Change
Other Funds Capital Construction	\$ 579,755,952	\$ 738,319,541	\$ 158,563,589	27.4%
Federal Funds Capital Construction	\$ 34,888,304	\$ 4,792,500	\$ (30,095,804)	-86.3%
Total	\$ 614,644,256	\$ 743,112,041	\$ 128,467,785	20.9%

**2015-17 Supplemental Expenditure Limitation Adjustments**

**Department of Administrative Services**

Capital and Tenant Improvements for 550 Building (Other Funds) \$ 1,400,000 \$ 1,400,000

**Oregon Department of Veterans' Affairs**

The Dalles Veterans' Home Renovation (Other Funds) \$ 965,429 \$ 965,429

The Dalles Veterans' Home Renovation (Federal Funds) \$ 497,588 \$ 497,588

**2013-15 Supplemental Expenditure Limitation Adjustments**

**Department of Transportation**

Salem Baggage Depot Renovation (Other Funds) \$ 94,483 \$ 94,483

Salem Baggage Depot Renovation (Federal Funds) \$ 825,517 \$ 825,517

<sup>(1)</sup> Includes adjustments through December 2016

**Revenue Summary**

Other Fund revenues include proceeds from the issuance of general obligation bonds authorized under Article XI-Q, XI-G, and XI-F (1) of Oregon’s Constitution, the depreciation component of the Uniform Rent program and other deposits in the Department of Administrative Services Capital Projects Fund established by ORS 276.005, reserves of the Veterans’ Home Program, Oregon Military Department Capital Construction Account (surplus property sale proceeds), aircraft registration fees assessed in accordance with ORS 837.040 and 837.045, donations, and state gasoline tax and driver and vehicle related fees. Federal Funds revenues are from the U.S. Department of Veterans’ Affairs construction grant program, the Federal Transit Administration grant program, the Federal Aviation Administration’s General Aviation Entitlement Program, and the Federal Airport Improvement Program.

## **Summary of Capital Construction Subcommittee Action**

SB 5506 provides six-year expenditure limitation for capital construction projects. Projects in excess of \$1.0 million for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishing, and equipping of building and facilities are categorized as capital construction projects. In addition, SB 5506 extends the six-year expiration dates and expenditure limitations for specified projects.

### **Oregon Department of Administrative Services**

***Mission Critical Facility Yellow Lot Building:*** \$4,579,431 Other Funds (Capital Projects Fund) is approved for planning for a seismically resilient facility to be located on the yellow lot to protect critical state government operations in the event of an earthquake.

***Department of Human Services Building Upgrades:*** \$3,743,000 Other Funds (Capital Projects Fund) is approved to upgrade the electrical and plumbing systems, replace lights with LED's and new controls, and replace water heaters.

***Employment Building Upgrades:*** \$6,236,000 Other Funds (Capital Projects Fund) is approved to upgrade the electrical system, roof and restrooms and replace the plumbing, flooring, chillers, cooling tower, and air conditioning units.

***Electrical Upgrades and Replacements:*** \$3,890,000 Other Funds (Capital Projects Fund) is approved to upgrade electrical panels, increase electrical capacity, and replace lights with LED's and new controls in several state buildings.

***Capitol Mall Parking Structure Study and Upgrades:*** \$2,926,000 Other Funds (Capital Projects Fund) is approved for a study, replacing the membrane on the parking structure roof, an engineering assessment, and renovation of concrete spalling and rebar damage.

***Planning:*** \$500,000 Other Funds (Capital Projects Fund) is approved to contract with various architects, engineers, and other specialists to develop feasibility analysis and reliable cost information; to prepare preliminary design for small to medium-sized projects; and to evaluate options to address maintenance problems.

***Boiler and Heating Upgrades:*** \$1,234,000 Other Funds (Capital Projects Fund) is approved to replace and upgrade hot water heaters and boilers in several state buildings.

***Portland Crime Lab Upgrade:*** \$1,162,000 Other Funds (Capital Projects Fund) is approved to upgrade the chiller, pumps, and cooling tower to increase the cooling HVAC systems capacity.

***Parking Lot Upgrades:*** \$3,500,000 Other Funds (Capital Projects Fund) is approved to install EV charging stations and perform surface replacement and upgrades in multiple state-owned parking lots.

**Portland State Office Building Renovation:** \$13,146,000 Other Funds (Article XI-Q Bonds) is approved to renovate the building exterior, including replacement of the windows and roof; upgrade security, electrical and HVAC systems; painting; and renovating restrooms.

**State Data Center Power Upgrades:** \$11,000,000 Other Funds (State Information Technology Operating Fund) is approved to upgrade power and increase capacity of the data center.

**Elected Official Staff Relocation:** \$6,300,000 Other Funds (Capital Projects Fund) is approved to renovate the historic State Library building for relocation of the Office of the Governor's staff from the Oregon State Capitol. The work is scheduled to occur in three phases beginning in July 2017.

**Capital and Tenant Improvements for 550 Building:** \$1,400,000 Other Funds (Capital Projects Fund) is approved as an increase to the 2015-17 capital construction limitation for capital and tenant improvements that exceed the \$4,000,000 established for the project by the May 2016 Emergency Board.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for Department of Environmental Quality and Public Health Laboratory Roof Replacement (Other Funds) to June 30, 2018 and Capital and Tenant Improvements for 550 Building (Other Funds) to June 30, 2018.

#### Oregon Military Department

**Regional Armory Emergency Enhancement:** \$8,534,400 Other Funds (Article XI-Q Bonds) is approved for making structural improvements to bring the following three facilities to essential facility standards for seismic events: Coos Bay Armory, Newport Armory, and the Anderson Readiness Center in Salem. The project includes seismic structural upgrades, backup power and water systems, and emergency equipment and fuel storage for the three facilities.

**Grants Pass Armory Service Life Extension:** \$3,270,356 Other Funds (Article XI-Q Bonds) is approved for a service life extension project to renovate the facility. The project is for design and construction of additions and alterations to the Grants Pass Armory to bring the building into conformance with current building code. The project will upgrade mechanical, electrical and plumbing systems; remodel the existing classrooms, administrative space, latrines and showers, equipment storage areas, kitchen, and assembly hall areas; replace failed paving areas; and replace existing site lighting, landscaping and fencing.

**Future Readiness Center Sites:** \$1,730,000 Other Funds (Capital Construction Account) is approved for the purchase of two parcels of land necessary to construct two new Readiness Centers as replacements for the Hillsboro and Redmond Armories. One property is located in Washington County and the other is located in Deschutes County.



The Subcommittee approved the extension of the project expiration date and expenditure limitation for The Dalles Readiness Center (Other Funds) to June 30, 2018 and The Dalles Readiness Center (Federal Funds) to June 30, 2018.

The Subcommittee also approved the proposal from the Oregon Military Department, as required by ORS 396.515 (4), for the sale of the Burns Armory and 40 acres of land in La Grande.

Oregon Youth Authority

**Capital Improvements:** \$17,168,249 Other Funds (Article XI-Q Bonds) is approved for capital improvements to permanent structures and fixtures to address needs identified by the Facility Condition Assessment completed on the department's facilities.

**MacLaren West 7 Cottages Renovation:** \$21,177,200 Other Funds (Article XI-Q Bonds) is approved for capital improvements to renovate and remodel seven living units on the west side of the campus at MacLaren Youth Correctional Facility. Article XI-Q bonds have been approved in SB 5505 to finance Phase 1 of this project with \$15,177,200 of bond proceeds in 2017-19.

**Rogue Valley Facility Improvements:** \$10,973,465 Other Funds (Article XI-Q Bonds) is approved for capital improvements to renovate and remodel four living units at the Rogue Valley Youth Correctional Facility. Article XI-Q bonds have been approved in SB 5505 to finance Phase 1 of this project with \$6,973,465 of bond proceeds in 2017-19.

Department of Corrections

**Capital Improvements and Renewal:** \$26,293,534 Other Funds (Article XI-Q bonds) is approved to make improvements in several facilities including roofs, HVAC, surveillance, and infrastructure improvements to address needs identified in the Facility Condition Assessment completed on the department's facilities.

**Technology Infrastructure:** \$12,200,000 Other Funds (Article XI-Q bonds) is approved for the VOIP Telephony Upgrade and Install project to upgrade and install technology infrastructure that will support a voice-over-internet protocol telephone system.

Oregon Department of Veterans' Affairs

**Roseburg Veterans' Home:** \$10,500,000 Other Funds (Article XI-Q Bonds) is approved to build a new Veterans' home in Roseburg.

**Oregon Veterans' Home Capital Improvements:** \$2,450,000 Other Funds (Article XI-Q Bonds) is approved to fund the following two projects: The Dalles Veterans' Home Capital Improvements: \$1,150,000 Other Funds is approved for construction of a new educational building and daycare building, upgrades to wireless and security infrastructure, and phone system replacement; and Lebanon Veterans' Home Parking Lot: \$1,300,000 Other Funds is approved to build a new parking lot at the veteran's home in Lebanon.

**The Dalles Veterans' Home Renovation:** \$497,588 Federal Funds (U.S. Department of Veterans' Affairs construction grant) and \$965,429 Other Funds (Veterans' Home Program reserves) are approved as increases to 2015-17 capital construction limitation for major renovations to the state veterans' home located in The Dalles. Federal Funds capital construction limitation is increased from \$2,805,303 to \$3,302,891 and Other Funds capital construction limitation is increased from \$1,510,547 to \$2,475,976 to accommodate higher construction costs.

Department of Transportation

**Toledo Maintenance Station Phase I:** \$6,300,000 Other Funds (fee revenue) is approved to fund Phase 1 of the project for a new maintenance station in the Toledo area to replace the Ona Beach maintenance station. Phase 1 includes land acquisition, site preparation, design, and construction of buildings that will be shared by the Oregon Department of Forestry.

**Salem Baggage Depot Renovation:** \$94,483 Other Funds (donation) and \$825,517 Federal Funds (Federal Transit Administration grant) are approved as increases to 2013-15 capital construction limitations established by the May 2014 Emergency Board for renovations to the Salem Baggage Depot. Other Funds capital construction limitation is increased from \$278,841 to \$373,324 and Federal Funds capital construction limitation is increased from \$1,590,307 to \$2,415,824.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Salem Baggage Depot Renovations (Other Funds) to June 30, 2019 and the Salem Baggage Depot Renovations (Federal Funds) to June 30, 2019.

Department of Aviation

**Bandon Electrical, Gate, Obstruction Removal:** \$1,732,500 Federal Funds (Federal Aviation Administration) and \$192,500 Other Funds (aircraft registration fees) is approved to conduct renovations at the Bandon State Airport. This project includes removing trees on both ends of the runway that have encroached upon the approach slope, replacing the precision approach indicators and the medium intensity runway lights, and installing a vehicle automated gate for safety.

**McDermitt State Airport Runway and Taxi:** \$1,080,000 Federal Funds (Federal Aviation Administration) and \$120,000 Other Funds (aircraft registration fees) is approved to conduct rehabilitation at the McDermitt State Airport. This project includes rehabilitating the runway and replacing lighting and the beacon tower, which are needed to meet federal standards for safe operating conditions. The project also includes pavement work for the taxiways, apron and the safety area as well as adding an edge drain system and new lighted signs.

**Chiloquin Taxi and Fencing:** \$990,000 Federal Funds (Federal Aviation Administration) and \$110,000 Other Funds (aircraft registration fees) is approved to conduct rehabilitation at the Chiloquin State Airport. This project includes rehabilitation of the taxiway and installation of a complete perimeter fence, which are needed to meet federal standards for safe operating conditions.

***Lebanon Taxi and Apron Rehabilitation:*** \$990,000 Federal Funds (Federal Aviation Administration) and \$110,000 Other Funds (aircraft registration fees) is approved to conduct rehabilitation at the Lebanon State Airport. This project includes rehabilitation of the taxiway and apron, which are needed to meet federal standards for safe operating conditions.

Oregon Department of Fish and Wildlife

***Deferred Maintenance:*** \$10,000,000 Other Funds (Article XI-Q bonds) is approved to make capital improvements to address deferred maintenance or replacement of multiple facilities, including hatcheries.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Ruby Pipeline (Other Funds) to June 30, 2019.

Oregon Department of Forestry

***Toledo Facility Replacement:*** \$3,832,965 Other Funds (Article XI-Q bonds) is approved to replace the Unit Office Facilities Compound located in Toledo and relocate it to a more centrally located area that will be outside of the mapped tsunami inundation zone, a project which is expected to be part of a larger co-locate project with the Oregon Department of Transportation. Article XI-Q bonds have been approved in SB 5505 to finance a portion of this project with \$1,800,000 of bond proceeds in 2017-19.

Oregon Housing and Community Services

***Family Affordable Housing:*** \$80,000,000 Other Funds (Article XI-Q Bonds) is approved to acquire, construct, remodel, equip or furnish real property in which the department will take either an ownership or operational interest to provide affordable housing for low-income Oregonians, as well as citizens in historically underserved communities and communities of color. This may include providing zero percent loans to eligible applicants through the Local Innovation and Fast Track (LIFT) Housing Program.

Oregon Department of Education

***Oregon School for the Deaf Facility Improvements:*** \$4,297,558 Other Funds (Article XI-Q bonds) is approved for capital improvements to the Oregon School for the Deaf facility which includes roof replacements at six campus buildings and ADA compliance to address accessibility of campus restrooms in eight facilities.

Legislative Administration Committee

***Capitol Accessibility, Maintenance, and Safety:*** \$13,720,642 Other Funds (Article XI-Q bonds) is approved to finance capital improvements to the State Capitol Building.

Oregon Judicial Department

***Multnomah County Courthouse Furnishings and Equipment:*** \$8,900,000 Other Funds (Article XI-Q bonds) is approved to acquire equipment and furnishings for the Multnomah County Courthouse.

***Oregon Supreme Court Building Renovation:*** \$6,000,000 Other Funds (Article XI-Q bonds) is approved to renovate the Oregon Supreme Court building, including seismic updates, energy efficiency improvements, and various systems and safety code upgrades.

### Higher Education Coordinating Commission (HECC)

#### **HECC - Public Universities**

The Subcommittee approved a \$330,825,000 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of general obligation bond proceeds to public universities. This amount corresponds to the total project amounts for the 17 new university projects authorized and an increase in one project reauthorized in SB 5505. Projects are funded with proceeds from the issuance of Article XI-G bonds, Article XI-Q bonds, and Article XI-F (1) bonds and will be disbursed as grants or loans, as applicable, pursuant to grant contracts and loan agreements between HECC and each university. Project descriptions are included in SB 5505. The expenditure limitation expires June 30, 2023.

#### **HECC - Community Colleges**

The Subcommittee approved a \$101,397,241 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of Article XI-G general obligation bond proceeds to community colleges. This amount corresponds to the total project amounts for the 12 new community college projects and three carryover projects authorized in SB 5505. Projects are funded with proceeds from the issuance of Article XI-G bonds and will be disbursed as grants pursuant to grant agreements between HECC and each community college. Project descriptions are included in SB 5505. The expenditure limitation expires June 30, 2023.

The Subcommittee also approved the extension of the project expiration dates and existing Other Funds Capital Construction expenditure limitations for the following community college projects. All projects are funded with proceeds from the issuance of Article XI-G bonds:

- Lane Community College Science, Technology, Engineering and Math Classrooms and Labs through June 30, 2018;
- Rogue Community College Manufacturing and Fabrication Flex Lab through June 30, 2018;
- Umpqua Community College Roseburg Regional Health Occupations Training Center through June 30, 2018; and
- Portland Community College Health Professions Center through June 30, 2021.

**DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION**

**SB 5506-A**

**Various Agencies  
Jean Gabriel 503-378-3107**

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
<u>COMMITTEE AUTHORIZATIONS</u>							
<u>EDUCATION PROGRAM AREA</u>							
<u>Higher Education Coordinating Commission</u>							
All - Capital Improvement and Renewal	\$ -	\$ -	\$ 50,000,000	\$ -	\$ 50,000,000	0	0.00
EOU - Loso Hall Renovation Phase 1	\$ -	\$ -	\$ 5,500,000	\$ -	\$ 5,500,000	0	0.00
EOU - Track and Field Facilities Restoration	\$ -	\$ -	\$ 750,000	\$ -	\$ 750,000	0	0.00
OIT - Ctr for Exc in Engineering & Tech/Cornett Hall Ph 2	\$ -	\$ -	\$ 40,000,000	\$ -	\$ 40,000,000	0	0.00
OIT - Student Recreation Center	\$ -	\$ -	\$ 5,000,000	\$ -	\$ 5,000,000	0	0.00
OIT - Oregon Manufacturing Innovation Center R&D Facility	\$ -	\$ -	\$ 3,875,000	\$ -	\$ 3,875,000	0	0.00
OSU - Cordley Hall Renovation Phase 1	\$ -	\$ -	\$ 15,000,000	\$ -	\$ 15,000,000	0	0.00
OSU - Fairbanks Hall Renovation	\$ -	\$ -	\$ 11,000,000	\$ -	\$ 11,000,000	0	0.00
OSU - Gilkey Hall Renovation	\$ -	\$ -	\$ 3,000,000	\$ -	\$ 3,000,000	0	0.00
OSU - Cascades Expansion - Site Reclamation	\$ -	\$ -	\$ 9,000,000	\$ -	\$ 9,000,000	0	0.00
OSU - Quality Foods and Beverages Center	\$ -	\$ -	\$ 9,000,000	\$ -	\$ 9,000,000	0	0.00
PSU - Graduate School of Education Facility	\$ -	\$ -	\$ 51,000,000	\$ -	\$ 51,000,000	0	0.00
PSU - Residence Hall at 12th & Market	\$ -	\$ -	\$ 53,500,000	\$ -	\$ 53,500,000	0	0.00
PSU - Land Acquisition for University Center Building	\$ -	\$ -	\$ 5,000,000	\$ -	\$ 5,000,000	0	0.00
SOU - Central Hall Capital Improvements	\$ -	\$ -	\$ 6,000,000	\$ -	\$ 6,000,000	0	0.00
UO - Campus for Accelerating Scientific Impact Phase 1	\$ -	\$ -	\$ 50,000,000	\$ -	\$ 50,000,000	0	0.00
WOU - Information Technology Center Renovation Phase 3	\$ -	\$ -	\$ 5,500,000	\$ -	\$ 5,500,000	0	0.00
WOU - Oregon Military Building Renovation Phase 2	\$ -	\$ -	\$ 7,700,000	\$ -	\$ 7,700,000	0	0.00
BMCC - Facility for Agricultural Resource Management, Ph 2	\$ -	\$ -	\$ 5,000,000	\$ -	\$ 5,000,000	0	0.00
Chemeketa CC - Agricultural Complex	\$ -	\$ -	\$ 6,000,000	\$ -	\$ 6,000,000	0	0.00
Clackamas CC - DeJardin Building Addition	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
Clackamas CC - Student Services & Community Commons	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
Clatsop CC - Marine Science Center Renovation & Expansion	\$ -	\$ -	\$ 7,996,994	\$ -	\$ 7,996,994	0	0.00
CGCC - Middle College Prototype Facility 15-17 reauthorize	\$ -	\$ -	\$ 7,320,000	\$ -	\$ 7,320,000	0	0.00
LCC - Health Care Village Facility	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00

LBC - Student Advising and Campus Safety Center	\$ -	\$ -	\$ 7,500,000	\$ -	\$ 7,500,000	0	0.00
Mt Hood CC - Maywood Park Center	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
OSCC - Workforce Education and Resiliency Center	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
PCC - Health Technology Building Renovation	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00
RCC - Elk Building Science Facility Renovation & Expansion	\$ -	\$ -	\$ 6,000,000	\$ -	\$ 6,000,000	0	0.00
SWOCC - Dellwood Hall Remodel and Expansion	\$ -	\$ -	\$ 2,749,997	\$ -	\$ 2,749,997	0	0.00
TVCC - Workforce Vocational Center 15-17 reauthorize	\$ -	\$ -	\$ 2,830,250	\$ -	\$ 2,830,250	0	0.00
UCC - Industrial Technology Building 15-17 reauthorize	\$ -	\$ -	\$ 8,000,000	\$ -	\$ 8,000,000	0	0.00

**Oregon Department of Education**

Oregon School for the Deaf Facility Improvements	\$ -	\$ -	\$ 4,297,558	\$ -	\$ 4,297,558	0	0.00
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**ADMINISTRATION PROGRAM AREA**

**Department of Administrative Services**

Mission Critical Facility Yellow Lot Building	\$ -	\$ -	\$ 4,579,431	\$ -	\$ 4,579,431	0	0.00
Human Services Building Upgrades	\$ -	\$ -	\$ 3,743,000	\$ -	\$ 3,743,000	0	0.00
Employment Building Upgrades	\$ -	\$ -	\$ 6,236,000	\$ -	\$ 6,236,000	0	0.00
Electrical Upgrades and Replacements	\$ -	\$ -	\$ 3,890,000	\$ -	\$ 3,890,000	0	0.00
Capitol Mall Parking Structure Study and Upgrades	\$ -	\$ -	\$ 2,926,000	\$ -	\$ 2,926,000	0	0.00
Planning	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000	0	0.00
Boiler and Heating Upgrades	\$ -	\$ -	\$ 1,234,000	\$ -	\$ 1,234,000	0	0.00
Portland Crime Lab Upgrade	\$ -	\$ -	\$ 1,162,000	\$ -	\$ 1,162,000	0	0.00
Parking Lot Upgrades	\$ -	\$ -	\$ 3,500,000	\$ -	\$ 3,500,000	0	0.00
Portland State Office Building Renovation	\$ -	\$ -	\$ 13,146,000	\$ -	\$ 13,146,000	0	0.00
State Data Center Power Upgrades	\$ -	\$ -	\$ 11,000,000	\$ -	\$ 11,000,000	0	0.00
Elected Official Staff Relocation	\$ -	\$ -	\$ 6,300,000	\$ -	\$ 6,300,000	0	0.00

**PUBLIC SAFETY PROGRAM AREA**

**Oregon Military Department**

Regional Armory Emergency Enhancement	\$ -	\$ -	\$ 8,534,400	\$ -	\$ 8,534,400	0	0.00
Grants Pass Armory Service Life Extension	\$ -	\$ -	\$ 3,270,356	\$ -	\$ 3,270,356	0	0.00
Future Readiness Center Sites	\$ -	\$ -	\$ 1,730,000	\$ -	\$ 1,730,000	0	0.00

**Oregon Youth Authority**

Capital Improvements	\$ -	\$ -	\$ 17,168,249	\$ -	\$ 17,168,249	0	0.00
MacLaren West Cottages Renovation	\$ -	\$ -	\$ 21,177,200	\$ -	\$ 21,177,200	0	0.00
Rogue Valley Facility Improvements	\$ -	\$ -	\$ 10,973,465	\$ -	\$ 10,973,465	0	0.00

**Department of Corrections**

Capital Improvements and Renewal	\$ -	\$ -	\$ 26,293,534	\$ -	\$ 26,293,534	0	0.00
Technology Infrastructure	\$ -	\$ -	\$ 12,200,000	\$ -	\$ 12,200,000	0	0.00

**ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA**

**Oregon Housing and Community Services**

Family Affordable Housing	\$ -	\$ -	\$ 80,000,000	\$ -	\$ 80,000,000	0	0.00
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**Oregon Department of Veterans' Affairs**

Veterans' Home Capital Improvements	\$ -	\$ -	\$ 2,450,000	\$ -	\$ 2,450,000	0	0.00
Roseburg Veterans' Home	\$ -	\$ -	\$ 10,500,000	\$ -	\$ 10,500,000	0	0.00

**TRANSPORTATION PROGRAM AREA**

**Department of Transportation**

Toledo Maintenance Station Phase I	\$ -	\$ -	\$ 6,300,000	\$ -	\$ 6,300,000	0	0.00
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**Department of Aviation**

Bandon Electrical, Gate, Obstruction Removal	\$ -	\$ -	\$ 192,500	\$ 1,732,500	\$ 1,925,000	0	0.00
McDermitt State Airport Runway and Taxi	\$ -	\$ -	\$ 120,000	\$ 1,080,000	\$ 1,200,000	0	0.00
Chiloquin State Airport Taxi and Fencing	\$ -	\$ -	\$ 110,000	\$ 990,000	\$ 1,100,000	0	0.00
Lebanon State Airport Taxi and Apron Rehabilitation	\$ -	\$ -	\$ 110,000	\$ 990,000	\$ 1,100,000	0	0.00

**NATURAL RESOURCES PROGRAM AREA**

**Oregon Department of Fish and Wildlife**

Deferred Maintenance	\$ -	\$ -	\$ 10,000,000	\$ -	\$ 10,000,000	0	0.00
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**Oregon Department of Forestry**

Toledo Facility Replacement	\$ -	\$ -	\$ 3,832,965	\$ -	\$ 3,832,965	0	0.00
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**JUDICIAL PROGRAM AREA**

**Oregon Judicial Department**

Oregon Supreme Court Building Renovations	\$ -	\$ -	\$ 6,000,000	\$ -	\$ 6,000,000	0	0.00
Multnomah County Courthouse Equipment & Furnishings	\$ -	\$ -	\$ 8,900,000	\$ -	\$ 8,900,000	0	0.00

**LEGISLATIVE PROGRAM AREA**

**Legislative Administration Committee**

Capitol Accessibility, Maintenance, and Safety	\$ -	\$ -	\$ 13,720,642	\$ -	\$ 13,720,642	0	0.00
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<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 738,319,541</b>	<b>\$ 4,792,500</b>	<b>\$ 743,112,041</b>	<b>0</b>	<b>0.00</b>
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**2015-17 Supplemental Expenditure Limitation Adjustments**

**Department of Administrative Services**

Capital and Tenant Improvements for 550 Building	\$ -	\$ -	\$ 1,400,000	\$ -	\$ 1,400,000	0	0.00
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**Oregon Department of Veterans' Affairs**

The Dalles Veterans' Home Renovation	\$ -	\$ -	\$ 965,429	\$ 497,588	\$ 1,463,017	0	0.00
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**2013-15 Supplemental Expenditure Limitation Adjustments**

**Department of Transportation**

Salem Baggage Depot Renovation	\$ -	\$ -	\$ 94,483	\$ 825,517	\$ 920,000	0	0.00
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**SB 5524 A BUDGET REPORT and MEASURE SUMMARY**

**Carrier:** Rep. Smith Warner

**Joint Committee On Ways and Means**

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**Action Date:** 06/30/17

**Action:** Do Pass the A-Eng bill.

**House Vote**

**Yeas:** 8 - Gomberg, Holvey, Huffman, Nathanson, Rayfield, Smith G, Smith Warner, Whisnant

**Nays:** 2 - McLane, Stark

**Exc:** 1 - Williamson

**Senate Vote**

**Yeas:** 12 - DeBoer, Devlin, Frederick, Girod, Hansell, Johnson, Manning Jr, Monroe, Roblan, Steiner Hayward, Thomsen, Winters

**Prepared By:** Patrick Heath, Department of Administrative Services

**Reviewed By:** Doug Wilson, Legislative Fiscal Office

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**Higher Education Coordinating Commission**

**2017-19**

This summary has not been adopted or officially endorsed by action of the committee.

## **Budget Summary\***

	2015-17 Legislatively Approved Budget <sup>(1)</sup>	2017-19 Current Service Level	2017-19 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
				\$ Change	% Change
General Fund	\$ 1,653,861,918	\$ 1,691,705,896	\$ 1,755,839,671	\$ 101,977,753	6.2%
General Fund Debt Service	\$ 130,624,436	\$ 180,806,925	\$ 180,806,925	\$ 50,182,489	38.4%
Lottery Funds	\$ 20,056,379	\$ 33,058,513	\$ 52,986,268	\$ 32,929,889	164.2%
Lottery Funds Debt Service	\$ 42,349,776	\$ 43,654,789	\$ 43,654,789	\$ 1,305,013	3.1%
Other Funds Limited	\$ 32,874,714	\$ 27,739,047	\$ 29,371,373	\$ (3,503,341)	(10.7%)
Other Funds Debt Service	\$ -	\$ -	\$ 1,450,000	\$ 1,450,000	100.0%
Other Funds Nonlimited	\$ 197,441,829	\$ 206,000	\$ 206,000	\$ (197,235,829)	(99.9%)
Other Funds Debt Service Nonlimited	\$ 257,777,897	\$ 208,941,256	\$ 212,840,781	\$ (44,937,116)	(17.4%)
Federal Funds Limited	\$ 111,932,844	\$ 114,694,286	\$ 114,506,077	\$ 2,573,233	2.3%
Federal Funds Nonlimited	\$ 18,968,831	\$ 18,968,831	\$ 18,968,831	\$ -	0.0%
Federal Funds Debt Service Nonlimited	\$ 2	\$ 4,587,374	\$ 4,587,374	\$ 4,587,372	229,368,600.0%
<b>Total</b>	<b>\$ 2,465,888,626</b>	<b>\$ 2,324,362,917</b>	<b>\$ 2,415,218,089</b>	<b>\$ (50,670,537)</b>	<b>(2.1%)</b>

## **Position Summary**

Authorized Positions	143	126	122	(21)
Full-time Equivalent (FTE) positions	124.30	118.52	115.24	(9.06)

## **Summary of Revenue Changes**

**General Fund** - Approximately 80.2 percent of the Higher Education Coordinating Commission (HECC)'s budget is funded with General Fund. This includes most of the cost of agency operations, support for community colleges and public universities, the Opportunity Grant program, Oregon Promise, workforce and community initiatives and debt service.

**Lottery Funds** – Lottery Funds make up about 4.0 percent of HECC's budget and pay for debt service, Opportunity Grants and intercollegiate athletics through the Sports Lottery program. The Subcommittee's recommended budget includes a significant increase in Lottery Funds to implement Measure 99, the Outdoor Schools program.

Other Funds Limited – Limited Other Funds make up just over 1.3 percent of HECC’s budget. The Degree Authorization (DA), Private Careers Schools (PCS), and General Education Development (GED) programs are authorized to charge fees to authorize post-secondary institutions, license private career schools, and administer GED testing. Oregon Student Access and Completion administers nearly 500 different public and private scholarships. Administrative fees are charged to donors and granting agencies to cover the cost of operating the programs. Most of the Other Funds revenues supporting the Oregon Youth Conservation Corps (OYCC) come from the Amusement Device Tax on video lottery terminals. OYCC also receives grants from the Oregon Marine Board and other agencies.

Other Funds Nonlimited - About 8.8 percent of HECC’s budget consists of expenditure authority to allow HECC to receive debt service payments from the public universities on general obligation bonds and Certificates of Participation that are repaid with institutional funds.

Federal Funds – Federal Funds (Limited and Nonlimited) constitute about 5.7 percent of HECC’s budget. HECC receives a variety of federal grant funds under the Workforce Innovation and Opportunity Act. Grants include: Title IB that supports youth, adult and dislocated worker training programs through the state’s One Stop Centers; Title II funds adult basic education programs; and National Emergency Grants offers training and reemployment services to workers in areas facing large layoffs. Other federal grant programs include Carl D. Perkins Vocational and Technical Education Act funds transferred from the Oregon Department of Education, and Bureau of Land Management grants for youth employment opportunities through the Oregon Youth Conservation Corps. The Private Career Schools program operates a Veterans’ Education program under contract with the U.S. Veterans’ Administration.

### **Summary of Education Subcommittee Action**

HECC is responsible for coordinating between the state’s public universities, community colleges and workforce system in order to improve education access and achievement for Oregonians. HECC does this work through planning for the state’s public post-secondary education system, developing goals and accountability measures for the post-secondary system, implementing a finance model for higher education and approving and authorizing degrees for the public universities. The Subcommittee approved a budget of \$1,936,646,596 General Fund, \$96,641,057 Lottery Funds, \$2,415,218,089 total funds and 122 positions (115.24 FTE).

The Education Subcommittee did not address the department’s bond requests. The Joint Committee on Ways and Means Capital Construction Subcommittee is reviewing bond requests and will include any budget adjustments related to bond-supported programs in bond authorization bills and in the end-of-session bill.

## HECC Operations

The HECC Operations program includes the commission, agency management and operations and nearly all staff positions supporting various agency programs. It includes the following offices:

- The Director's Office is responsible for the overall administration of the agency and manages communications, legislative affairs, human resources, policy initiatives and other functions.
- Operations provides accounting, budget, procurement, payroll and information technology support for the agency.
- The Office of Community Colleges and Workforce Development provides coordination and resources for Oregon's 17 community colleges and workforce programs supporting the state's adult basic skills providers and local workforce areas.
- The Office of Research and Data collects, analyzes and reports research and data on postsecondary education to comply with state and federal reporting requirements and inform decisions on the postsecondary education enterprise.
- The Office of Student Access and Completion administers a variety of state, federal and privately funded financial aid programs, including the Oregon Opportunity Grant and the Oregon Promise.
- The Office of Private Post-Secondary Education oversees private postsecondary programs in Oregon and includes the Degree Authorization program, the Private Career Schools program and the Veterans Education program.
- The Office of University Coordination administers HECC's academic and fiscal responsibilities affecting the state's seven public universities.
- The ASPIRE (Access to Student Assistance Programs In Reach of Everyone) program helps middle and high school students access education and training beyond high school.

The Subcommittee recommended a budget of \$21,315,378 General Fund, \$44,197,205 total funds and 119 positions (112.24 FTE).

The Subcommittee approved Package 109, Infrastructure Positions. This package reclassifies three Administrative Specialist 2 positions to Program Analyst 2 positions subject to Article 81 review. Funding for one of the positions is shifted from General Fund to Other Funds. The package reduces General Fund by \$150,010 and increases Other Funds expenditure limitation by \$189,410.

Package 801, LFO Analyst Adjustments, was approved reducing General Fund by \$200,000 to account for higher vacancy savings attributed to the agency. The agency will need to manage their hiring process to meet this reduction and any further reduction in Personal Services costs included in the end-of-session bill.

The Subcommittee recommended approval of Package 802, Program Enhancements. This package increases General Fund by \$500,000 and adds one position (1.05 FTE) to reflect the transfer of the Talent Council into HECC, from the Employment Department. These responsibilities are transferred to the new State Workforce and Talent Development Board, which replaces the former Workforce Development Board in HECC. The position established is a Program Analyst 3. The agency may split some of the responsibilities of the position among existing part-time positions. The increase in General Fund also includes resources for a contract to develop a new strategic talent plan and for paying the closeout costs of the former Talent Council at the Oregon Employment Department.

Package 812, Vacant Position Elimination, eliminates \$746,041 General Fund, \$36,639 Other Funds expenditure limitation, \$188,209 Federal Funds expenditure limitation and five positions (4.33 FTE). These positions have been vacant for an extended period of time or have been identified by the agency as being able to be eliminated. The positions include four positions in the Workforce Programs, including an Office Specialist, Administrative Specialist and two Program Analysts. Also eliminated is an Educational Specialist in the GED Program.

#### Support to Community Colleges

This budget unit contains the Community College Support Fund (CCSF), as well as other state support for community college operations throughout the state. Other Funds and Federal Funds supporting the colleges are included in a separate program unit. The Subcommittee approved a budget of \$573,940,185 General Fund and \$45,810 Other Funds expenditure limitation and represents a 0.8 percent increase over the current service level. No positions or FTE are included in this unit.

Package 801, LFO Analyst Adjustments, was approved reducing General Fund resources by \$2,131,621 through a \$2,068,816 reduction for STEM related start-up funding for programs in high-demand fields added in the 2015 Legislative Session and through a 10.0 percent reduction, or \$62,605 General Fund, for the two Skills Centers. These Skills Centers are the Sabin-Schellenberg Professional Technical Center in Milwaukie and the Margaret Carter Skills Center at Portland Community College.

The Subcommittee approved Package 802, Program Enhancements, increasing General Fund by \$6,387,669 to increase general payments to community colleges through the Community College Support Fund, bringing the total funding for this program to \$570.3 million General Fund. This is the primary source of state General Fund resources for community colleges and should go to offset increases in tuition at the schools for the two school years of the 2017-19 biennium.

#### Public University Operations and Student Support

The Public University Support Fund represents the state's General Fund contribution to operation of Oregon's seven public universities' education, student support, research and public service programs. Combined with student tuition and other revenues not included in the state budget, the funds provide basic support to the educational institutions, their institutional boards, administration functions and student support services.

The Subcommittee approved a budget of \$736,898,583 General Fund, which is 6.3 percent above the 2017-19 Current Service Level. No positions or FTE are included in this unit.

The Subcommittee approved Package 801, LFO Analyst Adjustments, reducing General Fund by \$570,000 by eliminating funding for the Career Advising and Mentorship pilot project established by Senate Bill 860 (2015). This pilot project was limited to Western Oregon University and Oregon State University. The funding was primarily used for a position at each university to work closely with students, alumni and others to set up career mentoring for students using institutional alumni. The program is eliminated due to insufficient General Fund resources and this being a pilot program.

Package 802, Program Enhancements, increases General Fund by \$44,147,865 for general payments to public universities for operations and student support. This represents a 6.4 percent increase over current service level. The additional funds paid to public universities are to offset increases in tuition for the two school years of the 2017-19 biennium.

The \$736.9 million General Fund appropriated in this budget for the public university support fund is 10.4 percent greater than the amount proposed in the Governor's Recommended Budget, which the public universities have based their tuition increases on. Five of the seven public universities proposed increases greater than the five percent permitted, without the approval of the Higher Education Coordinating Commission (HECC). Data was presented to the Commission which demonstrated the reductions in resident undergraduate tuition rates, the five public universities planned to implement if additional resources were provided to the Public University Support Fund. Based on this information, the following budget note is recommended:

**Budget Note**

The following public universities will limit their resident undergraduate tuition increases in each academic year to the following amounts:

- Oregon Institute of Technology, 5.0%
- Portland State University, 5.5%
- Southern Oregon University, 9.0%
- University of Oregon, 6.56%
- Western Oregon University, 6.5%

For the second year of the biennium or the 2018-19 academic year, the expectation is that no public university's resident undergraduate tuition growth shall exceed five percent over the tuition rate for 2017-18 academic year.

### Public University State Programs

This budget unit includes General Fund support for a variety of institutions, centers and programs operated by public universities who address economic development, natural resource and other issues rather than providing general support for instruction and student support services. Many of these programs have an industry-specific focus, matching state support with funds from private sector and other sources.

The Subcommittee approved a budget of \$39,726,110 General Fund, which is 0.5 percent above the 2017-19 Current Service Level. No positions or FTE are included in this unit.

The Subcommittee approved Package 802, Program Enhancements, increasing General Fund resources by \$194,096 to fund 13 different state programs located at various public universities. The final distributions of funds for 2017-19 are as follows:

- Engineering Technology Sustaining Funds, \$25,596,618
- Dispute Resolution, \$2,634,011
- Oregon Solutions, \$2,363,195
- OSU Fermentation Science, \$1,297,665
- Signature Research, \$1,089,319
- Labor Education Research Center, \$710,328
- OSU Ocean Vessel, \$648,833
- Population Research Center, \$455,705
- Institute of Natural Resources, \$417,797
- Clinical Legal Education, \$364,381
- Oregon Climate Change Research Institutes, \$327,490
- TallWood Design Institute, \$3,558,605
- PSU Profiling Study, \$262,162
- Total, \$39,726,110

### Agriculture Experiment Station

This budget unit provides state General Fund support for Agricultural Experiment Stations. The stations, operated by Oregon State University conduct research and demonstrations in the agricultural, biological, social and environmental sciences. Research is conducted at a central station at Corvallis and at branch stations in major crop and climate areas of the state.

The Subcommittee approved a budget of \$66,088,861 General Fund, which is a 0.5 percent increase above the current service level. No positions or FTE are included in this unit.

The Subcommittee approved Package 802, Program Enhancements, which adds \$322,901 General Fund for the Agricultural Experiment Station.

### Extension Service

This budget unit provides state General Fund support for the Extension Service. The Extension Service is the educational outreach arm of Oregon State University in its capacity as Oregon's land, sea, space and sun grant university. Extension faculty on campus and in county offices throughout the state work with researchers and volunteers to develop and deliver non-credit educational programs based on locally identified needs. Generally, counties provide office space and operating expenses, including support staff. Programs are delivered with the assistance of thousands of volunteers. The Extension Service budget also contains funding for Outdoor Schools, approved by the voters via Ballot Measure 99, in November 2016.

The Subcommittee approved a budget of \$71,717,403 total funds. No positions or FTE are included in this unit.

The Subcommittee approved Package 802, Program Enhancements. This package adds \$233,140 General Fund for the Extension Service over the Current Service Level (CSL) bringing total funding to \$47.7 million General Fund. The package also establishes \$24.0 million in Lottery Funds limitation for the Outdoor School program established by Ballot Measure 99 (2016). Funding at this level represents approximately 56 percent of the funding authorized in the language of the Ballot Measure. This lower level of funding will allow the program to be phased-in over its first two years. The Extension Service will provide funding for a five-day or equivalent program. This amount of funding is estimated to serve roughly 45 percent of the target population (5th and 6th graders) in the first school year, and roughly 65 percent in the second school year of the biennium. Administrative costs may be up to 15 percent for this first biennium of the program, although estimates provided by the Extension Service show they plan to spend less than the limit. The costs include programming, transportation, stipends or additional compensation for the classroom teacher and the administrative costs.

### Forest Research Laboratory

This budget unit provides state General Fund support for the Forest Research Laboratory at Oregon State University. The Forest Research Laboratory conducts research on sustainable forest yields, use of forest products, and stewardship of Oregon's resources. This research is conducted in laboratories and forests administered by the university and cooperative agencies and industries throughout the state. Research



results are made available to potential users through educational programs and publications that are directed to forest landowners and managers, manufacturers and users of forest products, leaders of government and industry, the scientific community, the conservation community, and the general public. The Subcommittee approved a budget of \$10,224,041 General Fund. No positions or FTE are included in this unit.

Package 802, Program Enhancements, was approved increasing state General Fund resources for the Extension Service by \$49,953 over the current service level bringing total funding to \$10.2 million General Fund. This represents a 0.5 percent increase over Current Service Level.

#### OHSU Programs

This budget unit includes all direct state payments to the Oregon Health Sciences University (OHSU) supporting the university's education, rural programs, Poison Center and the Child Development and Rehabilitation Center. The state also contributes a significant amount of other funding to OHSU, mainly through funding health services for state employees and clients through the Oregon Health Plan. The current service level amounts for each of the programs in this budget unit are as follows: The Subcommittee approved a budget of \$77,277,432 General Fund. No positions or FTE are included in this unit.

Package 802, Program Enhancements, adds \$1,344,191 General Fund for the Scholars for Healthy Oregon program and \$268,838 General Fund for the Primary Health Care Loan Forgiveness program. House Bill 3396 (2015) established the Health Care Provider Incentive Fund to consolidate Oregon's Health care provider incentive programs, including these two from OHSU. In the development of the 2017-19 budget, it was assumed the two OHSU programs would transfer to the Oregon Health Authority (OHA) and the new Fund. The current service level (CSL) for this budget assumes that the transfer would take place January 1, 2018, so only 25 percent of the funding is included in the CSL. Awards are made before the beginning of the academic year (prior to the students' commitment), meaning the awards for the first school year are made prior to the transfer date. OHSU requires a full year of funding for the 2017-18 school year so this package adds \$1.6 million General Fund. Half of the budget for these two programs is in the OHSU budget and the other half will be in OHA's budget.

#### Student Assistance

This program includes funding for the Oregon Opportunity Grant, Oregon Promise and other state, federal and private sources of financial aid including:

- The Oregon Opportunity Grant program is the state's largest need based grant program. It is funded with General Fund and Lottery Funds from interest earnings on the state's Education Stability Fund, and expired JOBS Plus education awards. At the current level of funding, it provides \$2,250 for the 2016-17 academic year to students attending an Oregon-based post-secondary institution on a full-time basis. Awards are made to students with the greatest financial need.

- The Oregon Promise program provides grants for two-years of post-secondary education to new high school graduates and GED recipients who meet academic and residency qualifications and begin school within six months of receiving their secondary education credential. The program is not needs based. Students are required to pay a \$50 per term copayment.
- Student childcare grants are available to assist students enrolled in post-secondary education in paying for childcare costs. In the 2015-16 academic year, HECC made 85 grants averaging \$5,450 per grant.
- HECC administers over 500 private scholarships established by foundations, corporations, individuals and others and awarded on a variety of criteria including high school attended, school and community activities, academic interests and career goals. Students are able to submit a single on-line application for all grants for which they qualify.

The Subcommittee approved a budget of \$160,865,627 General Fund, \$20,746,268 Lottery Funds limitation and \$196,842,271 total funds, an 8.2 percent increase over the current service level. No positions or FTE are included in this unit.

The Subcommittee approved Package 106, Continue and Expand Oregon Promise, adding \$19,832,194 General Fund for the Oregon Promise Program. This brings the funding for the program to approximately \$39.7 million. The current service level has \$19.8 million given the statutory limit of \$10 million annually (the difference is the cost for program staffing). The \$39.7 million represented the original estimate for serving all three cohorts participating in the program during 2017-19. More recent estimates based on the actual number of participants in the first year of the program (2016-17 academic year) are approximately \$8.1 million higher.

Package 801 reduces General Fund by \$5.0 million for the Oregon Promise program, the amount assumed in the Co-Chairs' Framework budget. This change will require Legislation to either reduce the number of participants based on Earned Family Contribution (EFC), increase the co-pay, cap enrollment, or some combination thereof. This \$5.0 million reduction reduces the funding for the Oregon Promise program to \$34.7 million. Additional Legislation on Oregon Promise will be needed to remove the annual \$10 million cap on this program for the 2017-19 biennium and to make any policy changes to meet the final budgeted amount for the program.

#### Workforce and Other Special Payments

This unit contains Other Funds and Federal Funds limitation that are distributed to community colleges, local workforce service areas, and other local providers. These programs include:

- Federal Workforce Innovation and Opportunity Act (WIOA) Title IB provides job training and other services to help adults, youth, and dislocated workers succeed in finding and holding jobs.
- WIOA Title II that helps adults improve basic reading, writing, math, English language and critical thinking skills.

- WIOA National Emergency Grants that provide services to dislocated workers following layoffs exceeding 50 workers.
- Other grants and programs, including federal Carl Perkins Technical and Applied Technology Act Funds transferred from the Department of Education.

General Fund programs include Work Ready Communities and National Career Readiness Certificates, technical assistance to local workforce boards, identification and dissemination of best practices among local boards and Back to Work Oregon.

The Subcommittee recommended a budget of \$8,144,577 General Fund and \$127,702,489 total funds.

Package 070, Revenue Shortfalls, reduces \$20,445 Other Funds expenditure limitation to recognize a shortfall in Other Funds revenues for the workforce programs. This shortfall is primarily related to the PRISM system operated by the Oregon Employment Department and its interaction with the workforce programs.

The Subcommittee approved Package 801 reducing the workforce investment programs by \$849,400 General Fund. The reductions will be spread across the following programs:

- **Industry Sector Strategies** which are partnerships that focus on key strategic industries in each community.
- **Local Competitiveness Strategies** which are used to incentivize innovative strategies at the local workforce development board level. Particular emphasis is on youth and incumbent workers as well as those experiencing multi-generational poverty issues and living in rural communities.
- **Back to Work Oregon** which is a hire first On the Job Training (OJT) program run through the nine local workforce development boards. The program has a 1 to 1 federal match for every general funded OJT. Funds are used for wages and training for a short time (generally up to 8 weeks).

The Subcommittee also approved Package 802, Program Enhancements, adding \$500,000 General Fund to reflect the transfer of the Talent Council responsibilities from the Oregon Employment Department. These responsibilities are transferred to the new Workforce and Talent Development Board. These grants are to address urgent talent gaps, prepare students and current workers to be productive in priority occupations and deliver innovative and cost-effective education and training models. It is anticipated two to six grants will be made with this amount of funding. A related package is found in the HECC Operations area of the budget for staffing and related costs.

### Oregon Youth Conservation Corps

The Oregon Youth Conservation Corps (OYCC) was established in 1987 for the purpose of providing education, training, and employment opportunities for disadvantaged and at-risk youth ages 16 to 25. OYCC's goals are to improve work skills, instill work ethics, and increase employability. Jobs are created through partnerships with public natural resource agencies. Amusement device taxes, federal Workforce Innovation and Opportunity Act Funds, public and private grants and agreements with state and federal natural resource agencies support OYCC programs. The Subcommittee recommended a budget of \$3,836,356 total funds and three positions (3.00 FTE) - no change from the current service level.

### Sports Lottery

The revenue for this budget unit is the one percent of Lottery Funds deposited into the Department of Administration Services Economic Development Fund and is transferred to the Sports account to finance intercollegiate athletics and graduate student scholarships. Eighty-eight percent of the revenues deposited into the Sports Lottery Account are used to finance intercollegiate athletics. The remaining 12.0 percent are for graduate student scholarships and are not awarded on the basis of athletics. Of the athletic funds, 70.0 percent must be used for non-revenue producing sports and at least 50.0 percent must be used for women's athletics.

The Subcommittee approved a budget of \$8,240,000, which is the same as the 2015-17 Legislatively Approved Budget. No positions or FTE are included in this unit.

Package 801 reduces the Sports Lottery funding by \$4,072,245 the Lottery Funds expenditure limitation leaving it at the \$8.24 million level it was in 2015-17. The funds are to be distributed among the public universities in the same amounts distributed in the 2015-17 biennium.

- Eastern Oregon University           \$ 913,239
- Oregon Institute of Technology     \$ 913,239
- Oregon State University            \$1,030,000
- Portland State University          \$2,277,567
- Southern Oregon University         \$ 913,239
- University of Oregon                \$1,030,000
- Western Oregon University         \$1,162,716

### Public University Debt Service

This budget unit includes the cost of debt service on capital construction and information systems projects financed with bonds and Certificates of Participation (COPs). Debt service on Article XI-G bonds is paid with General Fund and public universities must at least match the state's share in the project; Article XI-Q bond's debt service are paid with General Fund; Lottery bonds debt service is paid with Lottery Funds. Payment of debt service on SELP loans, and COPs is split between General Fund and campus funds, depending on how each project was authorized. All debt service on Article XI-F (1) bonds is paid with campus funds. The Subcommittee approved a budget of \$161,731,988 General Fund, \$31,921,630 Lottery Funds and \$411,981,773 total funds. No positions or FTE are included in this unit.

Package 801 increases the Nonlimited Other Funds for the public universities by \$3,899,525, which is the estimated amount of increased payments made on the general obligation Article XI-F bonds. These bonds are sold for the benefit of public universities, but the debt service is paid by the public universities from their own revenues. State resources are only liable if the public university is unable to pay their debt service costs. Also included in this package, is the establishment of an Other Funds limitation for debt service of \$900,000. There have been earnings on Article XI-G and XI-Q general obligation bonds proceeds, which are generated as Other Funds, but can be used to offset General Fund debt service. There is a corresponding reduction in General Fund debt service of a similar amount in the end of session bill. Other adjustments to debt service may also be made for public universities in the end of session bill.

### Community College Debt Service

Debt service on Article XI-G bonds and Lottery Bonds sold to finance community college capital projects are budgeted in this program unit. Debt service on Article XI-G bonds is paid with General Fund and require the college to match the state's proceeds with funds generated at the college level; Lottery bonds debt service is paid with Lottery Funds. The Subcommittee approved a budget of \$32,118,011 General Fund, \$11,733,159 Lottery Funds and \$44,401,170 total funds. No positions or FTE are included in this unit.

The Subcommittee approved Package 801 providing for an Other Funds expenditure limitation for debt service of \$550,000. There have been earnings on Article XI-G general obligation bond proceeds which are generated as Other Funds, but can be used to offset General Fund debt service for the community colleges. There is a corresponding reduction in General Fund debt service of a similar amount in the end of session bill. Other adjustments to debt service may also be made for community colleges in the end of session bill.

### OHSU Debt Service

This program unit includes debt payments on Article XI-G bonds issued on behalf of OHSU, when it was a part of the Department of Higher Education prior to 1995. Debt service on other bonds issued to benefit OHSU capital projects, including the Knight Cancer Institute, the Opportunity Program and Article XI-F (1) legacy bonds, is included in the DAS budget.

The Subcommittee recommended a budget of \$598,400 General Fund, no change from the current service level.

### Public University Capital Construction

This program unit includes state funding for capital projects for public universities. All projects funded with bond proceeds are budgeted as Other Funds, regardless of the type of bonds. Bond proceeds are provided to the universities under agreements signed by the universities, either as grants (Article XI-G, Article XI-Q, and Lottery bonds) or loans (Article XI-F (1) bonds) and are budgeted as Special Payments.

The recommendations of the Subcommittee do not address the department's bond requests. The Joint Committee on Ways and Means Capital Construction Subcommittee is reviewing bond and capital construction requests and will include any budget adjustments related to bond-supported programs in bond authorization bills and other bills later in the session.

### Community College Capital Construction

This program unit includes state funding for capital projects for community colleges. All projects funded with bond proceeds are budgeted as Other Funds, regardless of the type of bonds. Bond proceeds are distributed under agreements signed by the colleges and are budgeted as Special Payments.

The Subcommittee recommended a budget of \$1,500,000 Other Funds limitation. The recommendations of the Subcommittee do not address the department's bond requests. The Joint Committee on Ways and Means Capital Construction Subcommittee is reviewing bond requests and will include any budget adjustments related to bond-supported programs in bond authorization bills and in the end-of-session bill.

The Subcommittee approved Package 801 extending the Other Funds expenditure limitation for a project at Linn Benton Community College (LBCC) approved for Lottery Bonds, during the 2015 Legislative Session (Senate Bill 5507). The project was the construction of the Advanced Transportation Center established to advance statewide transportation energy policy as well as to provide education and training of students at LBCC. The project is to include an automotive technician training center, a heavy transportation/diesel training center, an innovation center, an anaerobic digester for renewable gas production. The bonds were sold in April 2017 and this package will extend the limitation to the end of June 2019, which should be sufficient time to complete and closeout the project.

### Summary of Performance Measure Action

See attached Legislatively Adopted 2017-19 Key Performance Measures form.

## DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Higher Education Coordinating Commission  
Patrick Heath - 503-378-3742

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
2015-17 Legislatively Approved Budget at Dec 2016 *	\$ 1,784,486,354	\$ 62,406,155	\$ 32,874,714	\$ 455,219,726	\$ 111,932,844	\$ 18,968,833	\$ 2,465,888,626	143	124.30
2017-19 Current Service Level (CSL)*	\$ 1,872,512,821	\$ 76,713,302	\$ 27,739,047	\$ 209,147,256	\$ 114,694,286	\$ 23,556,205	\$ 2,324,362,917	126	118.52
<b>SUBCOMMITTEE ADJUSTMENTS (from CSL)</b>									
<b>SCR 101 - HECC Operations</b>									
Package 109: Infrastructure Positions									
Personal Services	\$ (150,010)	\$ -	\$ 189,410	\$ -	\$ -	\$ -	\$ 39,400	0	0.00
Package 801: LFO Analyst Adjustments									
Personal Services	\$ (200,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (200,000)	0	0.00
Package 802: Program Enhancements									
Personal Services	\$ 249,655	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 249,655	1	1.05
Services and Supplies	\$ 250,345	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,345		
Package 812: Vacant Position Elimination									
Personal Services	\$ (746,041)	\$ -	\$ (36,639)	\$ -	\$ (188,209)	\$ -	\$ (970,889)	(5)	(4.33)
<b>SCR 102 - Support to Community Colleges</b>									
Package 801: LFO Analyst Adjustments									
Special Payments	\$ (2,131,621)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (2,131,621)		
Package 802: Program Enhancements									
Special Payments	\$ 6,387,669	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,387,669		
<b>SCR 103 - Public University Operations and Student Support</b>									
Package 801: LFO Analyst Adjustments									
Special Payments	\$ (570,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (570,000)		
Package 802: Program Enhancements									
Special Payments	\$ 44,147,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,147,865		
<b>SCR 104 - Public University State Programs</b>									
Package 802: Program Enhancements									
Special Payments	\$ 194,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 194,096		
<b>SCR 105 - Agricultural Experiment Station</b>									
Package 802: Program Enhancements									
Special Payments	\$ 322,901	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 322,901		
<b>SCR 106 - Extension Service</b>									
Package 802: Program Enhancements									
Special Payments	\$ 233,140	\$ 24,000,000	\$ -	\$ -	\$ -	\$ -	\$ 24,233,140		
<b>SCR 107 - Forest Research Laboratory</b>									
Package 802: Program Enhancements									
Special Payments	\$ 49,953	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 49,953		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
<b>SCR 108 - OHSU Programs</b>									
Package 802: Program Enhancements Special Payments	\$ 1,613,029	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,613,029		
<b>SCR 109 - Student Assistance</b>									
Package 106: Continue and Expand Oregon Promise Special Payments (Dist. to Individuals)	\$ 19,832,194	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,832,194		
Package 801: LFO Analyst Adjustments Special Payments	\$ (5,000,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (5,000,000)		
<b>SCR 110 - Workforce and Other Payments</b>									
Package 070: Revenue Shortfalls Special Payments (Dist. to Community College Districts)	\$ -	\$ -	\$ (20,445)	\$ -	\$ -	\$ -	\$ (20,445)		
Package 801: LFO Analyst Adjustments Special Payments	\$ (849,400)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (849,400)		
Package 802: Program Enhancements Special Payments	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000		
<b>SCR 112 - Sports Lottery</b>									
Package 801: LFO Analyst Adjustments Special Payments	\$ -	\$ (4,072,245)	\$ -	\$ -	\$ -	\$ -	\$ (4,072,245)		
<b>SCR 113 - Public University Debt Service</b>									
Package 801: LFO Analyst Adjustments Debt Service	\$ -	\$ -	\$ 900,000	\$ 3,899,525	\$ -	\$ -	\$ 4,799,525		
<b>SCR 114 - Community College Debt Service</b>									
Package 801: LFO Analyst Adjustments Debt Service	\$ -	\$ -	\$ 550,000	\$ -	\$ -	\$ -	\$ 550,000		
<b>SCR 117 - Community College Capital Construction</b>									
Package 803: Technical Adjustments Special Payments	\$ -	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,500,000		
<b>TOTAL ADJUSTMENTS</b>	<b>\$ 64,133,775</b>	<b>\$ 19,927,755</b>	<b>\$ 3,082,326</b>	<b>\$ 3,899,525</b>	<b>\$ (188,209)</b>	<b>\$ -</b>	<b>\$ 90,855,172</b>	<b>(4)</b>	<b>(3.28)</b>
<b>SUBCOMMITTEE RECOMMENDATION *</b>	<b>\$ 1,936,646,596</b>	<b>\$ 96,641,057</b>	<b>\$ 30,821,373</b>	<b>\$ 213,046,781</b>	<b>\$ 114,506,077</b>	<b>\$ 23,556,205</b>	<b>\$ 2,415,218,089</b>	<b>122</b>	<b>115.24</b>
% Change from 2015-17 Leg Approved Budget	8.5%	54.9%	(6.2%)	(53.2%)	2.3%	24.2%	(20.5%)	(14.7%)	(7.3%)
% Change from 2017-19 Current Service Level	3.4%	26.0%	11.1%	1.9%	(0.2%)	0.0%	(3.9%)	(3.2%)	(2.8%)

\*Excludes Capital Construction Expenditures



# Legislatively Approved 2017 - 2019 Key Performance Measures

Published: 10/2/2017 10:38:31 AM

Agency: Higher Education Coordinating Commission

**Mission Statement:**

The Higher Education Coordinating Commission seeks to: Broaden pathways to the goal of educational success beyond high school by achieving at least 40% of adult Oregonians earning a bachelor's degree or higher and at least 40% of adult Oregonians earning an associate's degree or post-secondary credential as their highest level of educational attainment by 2025 (see ORS 351.009 Mission of Education Beyond High School) Make the pathways accessible, affordable and supportive for students Steer the higher education enterprise Cheer the promotion of college completion and career readiness

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2018	Target 2019
1. Oregon High School Graduates Attending College - Percentage of Oregon students enrolled in college within 16 months of their 4-year high school cohort graduation date.		Approved	57.40%	66%	66%
2. Racial/Ethnic Differences Among Oregon High School Graduates Attending College - Percentage of Oregon students enrolled in college within 16 months of their 4-year high school cohort graduation date, disaggregated by race/ethnicity	American Indian or Alaskan Native	Approved	48.40%	62.50%	66%
	b) Asian American		72%	66%	66%
	c) Black or African American		61%	66%	66%
	d) Hispanic or Latina/-o		53.30%	61.70%	66%
	e) Native Hawaiian or Pacific Islander		50%	61.30%	66%
	f) White		57.50%	65.20%	66%
3. College Credits Earned by K-12 Students - Amount of postsecondary credit per graduate awarded to K-12 students.		Approved	10.48	9.50	10
4. Oregon Educational Attainment - Percent of young Oregon adults with post secondary degree or certificate		Approved	53.60%	55%	56.90%
5. Community College Completion and Transfer Rate - Percentage of community college students who complete an associate degree or certificate or who transfer to the university system within three years.		Approved	46.50%	TBD	TBD
6. Racial/Ethnic Differences for Community College Completion and Transfer Rate - Percentage of community college students who complete an associate degree or certificate or who transfer to university system within three years by race/ethnicity.	American Indian or Alaska Native	Approved	36.40%	TBD	TBD
	b) Asian American		55.50%	TBD	TBD
	c) Black or African American		43.20%	TBD	TBD
	d) Hispanic or Latina/-o		41%	TBD	TBD
	e) Native Hawaiian or Pacific Islander		45.10%	TBD	TBD
	f) White		46.70%	TBD	TBD
7. Public University Graduation Rate - Percentage of public university college students who complete a bachelor's degree within 6 years.		Approved	63.10%	63.50%	64%
8. Racial/Ethnic Differences for Public University Graduation Rate - Percentage of public university students who complete a bachelor's degree within 6 years, by race/ethnicity.	American Indian or Alaska Native	Approved	44.40%	63.50%	64%
	b) Asian American		67.40%	70%	73%
	c) Black or African American		48.80%	63.50%	64%

Legislatively Approved KPMS	Metrics	Agency Request	Last Reported Result	Target 2018	Target 2019
	d) Hispanic or Latina/-o		57.40%	63.50%	64%
	e) Native Hawaiian or Pacific Islander		56.50%	63.50%	64%
	f) White		64.50%	65%	67%
9. Percentage of resident enrolled students who are incurring unaffordable costs - Percentage of resident enrolled students who are incurring unaffordable costs adjusted with institutional aid.		Approved	50.80%	50%	49.50%
10. Racial/Ethnic Differences in Percentage of Resident Students incurring Unaffordable Costs - Percentage of resident enrolled students who are incurring unaffordable costs adjusted with institutional aid, by race/ethnicity.	American Indian or Alaska Native	Approved	50.10%	50%	49.50%
	b) Asian American		56.40%	50%	49.50%
	c) Black or African American		45.10%	45%	44.50%
	d) Hispanic or Latina/-o		54.30%	50%	49.50%
	e) Native Hawaiian or Pacific Islander		45.50%	45%	44.50%
	f) White		50.30%	50%	49.50%
11. Earnings of Community College Completers - Median earnings of community college completers five years after completion.		Approved	\$35,215.00	\$35,745.00	\$36,460.00
12. Racial/Ethnic Differences in Earnings of Community College Completers - Median earnings of community college completers, five years after completion, by race/ethnicity.	American Indian and Alaska Native	Approved	\$31,231.00	\$35,745.00	\$36,460.00
	b) Asian American		\$39,172.00	\$35,745.00	\$36,460.00
	c) Black or African American		\$32,488.00	\$35,745.00	\$36,460.00
	d) Hispanic or Latina/-o		\$34,911.00	\$35,745.00	\$36,460.00
	e) Native Hawaiian or Pacific Islander		\$32,630.00	\$35,745.00	\$36,460.00
	f) White		\$35,256.00	\$35,745.00	\$36,460.00
13. Earnings of bachelor's degree completers - Median earnings of graduates with bachelor's degrees five years after completion		Approved	\$42,143.00	\$42,145.00	\$42,997.00
14. Racial/Ethnic Differences in Earnings of Bachelor's Degree Completers - Median earnings of graduates with bachelor's degrees, five years after completion, by race/ethnicity.	American Indian or Alaska Native	Approved	\$40,173.00	\$42,154.00	\$42,997.00
	b) Asian American		\$45,671.00	\$42,154.00	\$42,997.00
	c) Black or African American		\$39,304.00	\$42,154.00	\$42,997.00
	d) Hispanic or Latina/-o		\$40,971.00	\$42,154.00	\$42,997.00
	e) Native Hawaiian or Pacific Islander		\$37,178.00	\$42,154.00	\$42,997.00
	f) White		\$42,472.00	\$42,454.00	\$42,997.00
15. Customer Service - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.	Overall	Approved	57%	90%	90%
	Expertise		75%	90%	90%
	Helpfulness		88%	90%	90%
	Availability of Information		44%	90%	90%
	Timeliness		46%	90%	90%
16. Commission Best Practices - Percent of total best practices met by the Commission		Approved	90%	100%	100%

Legislatively Approved KPMS	Metrics	Agency Request	Last Reported Result	Target 2018	Target 2019
3. Number of adult high school diplomas/GEDs earned - Number of people earning GEDs and adult high school diplomas in Oregon each year.		Legislatively Deleted	3,058	0	0
4. Developmental education pass rates - Percent of students enrolled in a developmental education math or writing course below the 100 level who successfully complete the course: Writing.	a) Writing	Legislatively Deleted	69.03%	69%	0%
	b) Math		64.60%	0%	0%
5. Success of developmental education students in college math and English - Percent of students enrolled in at least 6 credits who successfully complete college-level math or writing course within 24 months of enrolling in a corresponding community college math or writing developmental education course compared to the number of students enrolled in developmental education generally.	a) Math	Legislatively Deleted	22.80%	23%	0%
	b) English		43.90%	0%	0%
6. Number of community college students who have earned 15-29 college credits.		Legislatively Deleted	37,489	38,000	0
7. Number of community college students who have earned 30-44 college credits.		Legislatively Deleted	23,053	24,500	0
8. Number of community college students who earn at least 45 college credits.		Legislatively Deleted	5,454	5,850	0
9. Certificate and OTM Earners - Number of certificates awarded and Oregon Transfer Modules (OTM) earned each academic year.		Legislatively Deleted	9,306	8,650	0
10. Associate's Degrees - Number of associate's degrees completed each academic year.		Legislatively Deleted	12,869	12,000	12,000
11. Completion Ratio - Number of degrees, certificates completed, and transfer prior to completion per 100 credit-bearing FTE		Legislatively Deleted	40.20%	38%	0%
12. Community college to university transfers - Number of students who transfer to any four-year institution each academic year.		Legislatively Deleted	27,125	26,750	26,750
13. Earnings of community college leavers - Median earnings of community college completers four quarters and five years after completion	a) 4 Quarters	Legislatively Deleted	\$16,437.87	\$0.00	\$0.00
	b) 5 Years		\$29,298.04	\$0.00	\$0.00
15. First-year retention rate - Percentage of Oregon public university students starting in a fall term and returning to an Oregon public university the following fall.		Legislatively Deleted	82.90%	83%	83%
17. Number of bachelor's degrees awarded each academic year - Number of bachelor's degrees awarded at Oregon public universities each academic year		Legislatively Deleted	16,712	16,850	16,850
18. Number of advanced degrees and graduate certificates awarded - Number of advanced degrees and graduate certificates awarded at Oregon public universities each academic year.		Legislatively Deleted	6,326	6,100	6,100
19. Bachelor's degrees awarded to community college transfers - Number of bachelor's degrees awarded to transfer students from Oregon community colleges each academic year		Legislatively Deleted	4,406	4,400	4,400
20. Graduation rate for non-traditional students - Graduation rate for newly admitted undergraduate students who are not first-time full-time freshman students (within six years of enrollment).		Legislatively Deleted	63.50%	63%	63%
21. Earnings of bachelor's degree completers - Median earnings of graduating students (BA/BS only) four quarters and five years after graduation.	4 quarters	Legislatively Deleted	\$20,611.00	TBD	TBD

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2018	Target 2019
	5 years		\$40,517.00	TBD	TBD
22. Percentage of resident enrolled students who are incurring unaffordable costs.		Legislatively Deleted	85.50%	TBD	TBD
24. University graduate debt - Average debt amount of Bachelor's graduates accompanied by percent of graduates who are borrowers.	a) Debt Amount	Legislatively Deleted	\$26,106.00	\$24,700.00	\$24,700.00
	b) Percentage of Students with Debt		\$62.00	\$60.00	\$60.00
25. Student loan default rates - Three-year official cohort student loan default rates	a) Public Universities	Legislatively Deleted	5.10%	6.40%	6.40%
	b) Public Community Colleges		21.40%	22.90%	22.90%
	c) Higher Education Institutions		14.10%	14.30%	14.30%
26. Average cost of attendance - Average cost of attendance for resident undergraduates minus grant aid as a percentage of median income.		Legislatively Deleted	27.40%	27.50%	27.50%
27. Tuition and fees - Average statewide tuition and fees minus grant aid and net assessed tuition and fees per resident, undergraduate FTE (colleges and universities).	a) Average statewide tuition and fees minus grant aid	Legislatively Deleted	\$3,141.00	\$0.00	\$0.00
	b) Net assessed tuition and fees per resident, undergraduate FTE		\$429.00	\$0.00	\$0.00

**LFO Recommendation:**

The Higher Education Coordinating Commission (HECC) has proposed a "makeover" of their KPMs. Since HECC is a relatively new agency it had just assumed using the various KPMs that it "inherited" from its predecessors including Oregon University System, Department of Community College and Workforce Development (CCWD), and the Oregon Student Access Commission (OSAC). Now with a few years since it was established, the agency has brought forward a new set of KPMs replacing most of the 28 KPMs it had. HECC maintains six existing KPMs which measure percent of high school graduates attending college within 16 months of graduation, college credits earned by K-12 students, public university graduation rates, unaffordability of postsecondary education, and the standard customer services and best practices common to many state agencies. Many of the proposed new KPMs measure similar items or policies some of the KPM proposed for deletion, but are better in terms of data availability or measurement. HECC wanted to make sure progress toward equity was included for some of its KPMs. For example, the existing KPM #1 measuring the percentage of Oregon students enrolled in college within 16 months of graduation is paired with KPM #2 which further breaks the measure down by race/ethnicity. Similar pairings are made in community college completion and transfer rate, public university graduation rate, college affordability, and earning of recent completers at community colleges and public universities.

The new set of measurers are generally more broad, but the agency is committed to annually or biennially preparing reports that will provide more detailed or "drilled down" measures related to one or more of the broader KPMs. Even though the KPM system is limited in allowing existing data to be included for proposed or new KPMs, the agency does have data for most of the new measures. This information is available from the agency.

LFO recommends the approval of this new set of KPMs. It should be noted that at least one of the agency's primary focus areas - workforce development – is not included in the new set of KPMs. LFO recommends that HECC explore the potential for a KPM in this area and report back to the 2019 Legislature with any proposed KPMs for this area.

**SubCommittee Action:**

Accept the LFO recommendation.

## Agency Summary

### About the Higher Education Coordinating Commission

In 2011, the Oregon Legislature established “40-40-20” as the State’s goal for educational attainment in Oregon, recognizing the importance of higher education as a target for enabling individual opportunity and achieving societal success in an increasingly knowledge-based global economy. The State’s 40-40-20 goal commits to a future in which all Oregonians will complete their education and gain the ability to contribute to our society and economy. The Higher Education Coordinating Commission (HECC) is responsible for overseeing pathways to postsecondary success from the point at which students complete their secondary educations through their learning, training and mastering of skills in college and career training programs.

Oregon enacted significant higher education governance reform in recent years, providing increased autonomy to public universities while establishing the HECC as a statewide postsecondary coordinating and funding commission. The Oregon Higher Education Coordinating Commission (HECC) is dedicated to fostering and sustaining the best, most rewarding pathways to opportunity and success for all Oregonians through an accessible, affordable and coordinated network for educational achievement beyond a high school diploma. Oregon’s higher education and workforce system serves hundreds of thousands of learners through seven public universities, 17 public community colleges, private and independent colleges and universities, nine local workforce development boards and their providers, and private career and trade schools.

As the State of Oregon’s single, comprehensive portal to all sectors of higher education, HECC is uniquely positioned to provide strategic focus in areas such as: investing resources to maximize student success, increasing postsecondary affordability, improving pathways to and across postsecondary institutions, and connecting job-seekers with employment.

Established in 2011, HECC is a 14-member volunteer commission responsible for advising the Oregon Legislature, the Governor, and the Chief Education Office on higher education policy.

The Commission meets publicly on a near monthly basis for full commission meetings as well as meetings of its two standing subcommittees: the Funding and Achievement Subcommittee and the Student Success and Institutional Collaboration Subcommittee. In addition, the HECC convenes work groups, task forces, and advisory committee meetings with specific charges and timeframes.

The Commission is supported by an executive director, who oversees the work of eight offices described below, all of which support the statutory responsibilities of the Commission.

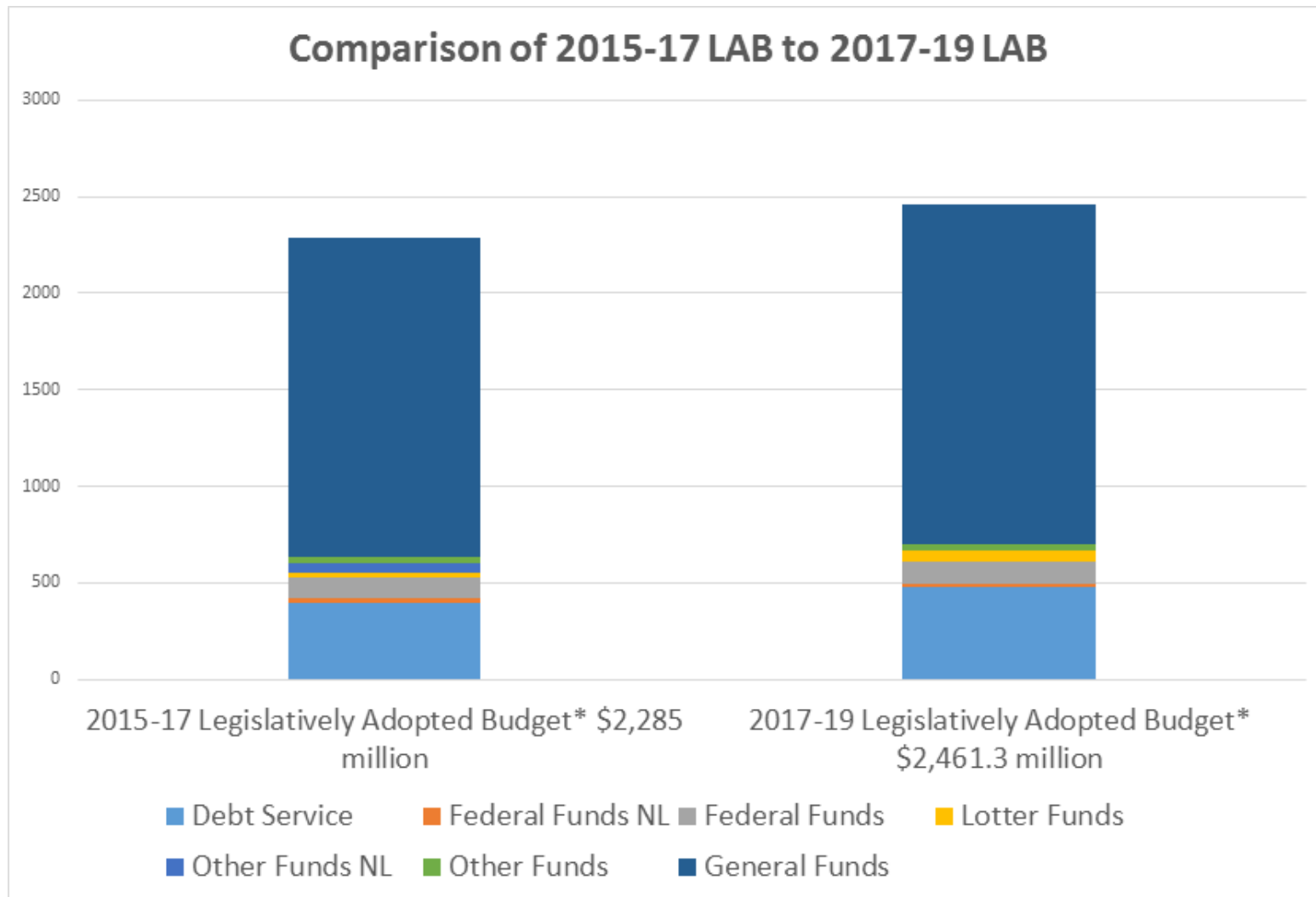
- **The Office of the Executive Director, Policy, and Communications** carries out the central executive role of the agency, as well as communications, legislative affairs, human resources, policy initiatives, and other roles for the integrated agency.

- **The Office of Student Access & Completion (OSAC)**, formerly the Oregon Student Access Commission, administers a variety of state, federal, and privately funded student financial aid programs for the benefit of Oregonians attending institutions of postsecondary education, including the Oregon Opportunity Grant and the Oregon Promise. OSAC also administers other student outreach programs, such as Oregon ASPIRE, and works in partnership with foundations, private individuals, financial institutions, and employers.
- **The Office of Community Colleges and Workforce Development (CCWD)**, formerly the Department of Community Colleges and Workforce Development, provides coordination and resources related to Oregon's 17 community colleges and 18 adult basic skills providers. CCWD also provides statewide administration related to Career and Technical Education (CTE) (including Carl D. Perkins Vocational and Technical Education Act), Dual Credit, Career Pathways, Community College Program Approval, Distance Learning, Adult Basic Skills, General Educational Development (GED), English Language Learners, and the Workforce Innovation and Opportunity Act (WIOA) for Adult Education (Title II).
- **The Office of University Coordination** provides academic and fiscal coordination related to Oregon's seven public universities, including coordination of the academic program approval process, statewide initiatives and legislative directives to enhance postsecondary pathways and student success, biennial budget recommendations for the Public University Support Fund, Public University State Programs, and capital investments, fiscal reporting and analysis, and the allocation of state funding.
- **The Office of Private Postsecondary Education** oversees the quality, integrity, and diversity of private postsecondary programs in Oregon for the benefit of students and consumers. The Office includes the Office of Degree Authorization, which authorizes private degree-granting institutions and distance education providers, Private Career Schools which licenses and supports private career and trade schools, and Veterans Education which provides oversight of programs for veterans.
- **The Office of Workforce Investments (OWI)** is responsible for convening partnerships in the workforce system, supporting the Oregon Workforce Investment Board (OWIB) as well as Local Workforce Development Boards (LWDBs) and implementing the Governor's vision and the OWIB strategic plan. The OWI is a collaboration with the Oregon Employment Department (OED) and includes the Workforce Innovation and Opportunity Act (WIOA) Youth, Adult, Dislocated Worker and Federal Discretionary grants. OWI also administers the Oregon Youth Conservation Corps and staffs its Advisory Committee.
- **The Office of Research and Data** collects, analyzes, and reports research and data on postsecondary education including data on students, courses, demographics, enrollments, academic performance, and academic pathways to comply with state and federal reporting requirements and inform decisions on the postsecondary education enterprise.
- **The Office of Operations** includes Budget, Procurement, Payroll, Accounting, and Information Technology units. The office assists all other agency offices with developing, allocating and leveraging resources; provides leadership, direction and guidance to the Director,

Office Directors, Managers, and all staff with the development of policies and strategies to meet the agency's mission; establishes departmental goals; and provides strategic oversight for compliance with state and federal requirements.

**HECC Vision Statement**

The HECC will foster and sustain the best, most rewarding pathways to opportunity and success for all Oregonians through an accessible, affordable and coordinated network for educational achievement beyond a high school diploma.



\* Excludes Capital Construction



## **Mission Statements and Statutory Authority**

### **Mission Statement**

The Higher Education Coordinating Commission has adopted as its mission the achievement of the state's statutory target of having 40 percent of adult Oregonians with a four- year degree or better and another 40 percent with a two-year degree or postsecondary certificate by the year 2025.

### **Statutory Authority**

HECC's statutory authorities include the development of biennial budget recommendations for public postsecondary education in Oregon, making funding allocations to Oregon's public community colleges and public universities, approving new academic programs for the public institutions, allocating Oregon Opportunity Grants (state need-based student aid), authorizing degrees that are proposed by private and out-of-state (distance) providers, licensing private career and trade schools, overseeing programs for veterans, and implementing other legislative directives.

In June, 2016, the Commission formally released the 2016-20 Strategic Plan for higher education after a year of work and collaboration. The plan provides a foundation and scaffolding for preparing more Oregonians with the degrees, certificates, and training they need to succeed in their goals and careers.

#### Oregon Revised Statute (ORS):

- ORS Chapter 350.050 through 350.120 Higher Education Coordinating Commission Generally
- ORS Chapter 337.521 Instructional Materials
- ORS Chapter 340.310 Dual Credit Programs
- ORS Chapter 341.430 Transfer Student Bill of Rights and Responsibilities
- ORS Chapter 345.020 Operation of Career Schools
- ORS Chapter 348.603 Degree Authorization

#### Oregon Administrative Rule (OAR):

- OAR 583 Office of Degree Authorization
- OAR 715 Higher Education Coordinating Commission

#### (CCWD) Oregon Revised Statute:

- ORS Chapter 326 State Administration of Education
- ORS Chapter 341 Community Colleges
- ORS Chapter 285 (Former Provisions) Economic Development

Oregon Administrative Rule:

OAR 151 Education and Workforce Policy  
Division 10 Workforce Investment Act Program

OAR 581 Oregon Department of Education  
Division 44 Workforce 2000 Vocational Technical Education Program

OAR 589 Department of Community Colleges and Workforce Development  
Division 2 Community College Funding  
Division 3 Community College Capital Projects  
Division 4 Student Records  
Division 5 Community College Formation and Annexation  
Division 6 Community College Course Approval  
Division 7 Community College Programs  
Division 8 Community College Personnel Policies  
Division 9 Student Measles Immunization  
Division 10 Discrimination Prohibited  
Division 20 Workforce Investment Act

(ODA) Oregon Revised Statute:

ORS Chapter 348.603 Degree Authorization

Oregon Administrative Rule:

OAR 583 Higher Education Coordinating Commission, Office of Degree Authorization  
Division 30 Standards and Procedures for Schools Required to Obtain Authorization to Offer Academic Degrees in Oregon, Or  
Required to Establish Exemption  
Division 50 Validation or Invalidation of Claim to Possess an Academic Degree  
Division 70 Oversight of Post-Secondary Accrediting Bodies

(OSAC) Oregon Revised Statute:

ORS 348 Student Aid; Education Stability Fund; Planning  
ORS 348.260 Oregon Opportunity Grant (OOG)  
ORS 348.500 ASPIRE Programs  
ORS 411.894 Oregon JOBS Individual Education Account; administered by Office of Student Access and Completion  
ORS 461.543 OOG/Lottery-funded Sports Lottery Account

Oregon Administrative Rule:

OAR 575 Oregon Student Access Commission

(PCS) Oregon Revised Statute:

ORS 345 Career Schools

ORS 341.440 Contracts for educational services

ORS 687.011 Massage therapists

Oregon Administrative Rule:

OAR 581 Oregon Department of Education

Division 15 Private School Approval

Division 21 School Governance and Student Conduct

Division 45 Private Vocational Schools

## **Agency Strategic Plan**

This Strategic Plan outlines six broad strategies that guide the Commission and its staff as they develop specific workplans, budget recommendations and policies over the next five years. The HECC pursues these strategies in partnership with institutions, community-based organizations, workforce partners, and students and their families.

### **Strategy 1: Goal-setting**

Building on the state's 40-40-20 Goal, the HECC aims to sharpen Oregon's higher education goals and better describe the state's progress in meeting them by:

- Working with partners to develop a new adult educational attainment goal, distinct from 40-40-20, that reflects labor market demands and employment opportunities;
- Developing actionable interim 40-40-20 targets for overall student cohorts and underrepresented student populations to ensure that all groups reach 40-40-20 in the same timeframe;
- Conducting public reporting on higher education outcomes in a more systematic way and with an equity focus; and
- Improving state and institutional capacity for collecting, analyzing, and reporting on student data.

### **Strategy 2: Public College and University Funding**

As the sole entity responsible for proposing a comprehensive higher education budget to the Governor and Legislature, the HECC will develop a budgeting model that links state funding inputs to student achievement and will work with partners to advocate for funding levels required to meet state goals.

### **Strategy 3: Pathways**

The HECC will work with partners to simplify and align pathways in the higher education network from pre-kindergarten to career by:

- Supporting colleges and universities to foster deeper partnerships with school districts and community organizations to improve preK-12 outcomes;
- Improving the alignment of learning standards and outcomes between high school and higher education, between higher education institutions themselves, and between higher education and career;
- Promoting degree pathways and related initiatives that increase opportunities for postsecondary students to build on career-oriented education and workplace experience; and
- Creating better connections between higher education, training and business needs.

#### **Strategy 4: Student Support**

The HECC will work to strengthen the ability of campuses and communities to support student success and completion by:

- Using funding models to incentivize institutions to invest in student safety and success;
- Considering the creation of a strategic fund that can be used to support statewide, collaborative, university-led initiatives focused on improving student success;
- Working with the Legislature and partners to ensure that funding proposals focused on access and affordability are complemented by funding dedicated to student success;
- In partnership with institutions, supporting the development of center(s) to research, develop, and disseminate best practices for student safety and success; and
- Engaging students, families, and community groups as partners in efforts to improve student success.

#### **Strategy 5: Affordability**

The HECC seeks to limit the cost incurred by all students pursuing postsecondary education, with a particular focus on students in Oregon's education pipeline. Key elements of this strategy include:

- Developing a set of affordability measures that can be used to guide policy and to measure progress, and reporting annually on progress/status;
- Supporting innovations that lower student and family cost while maintaining or increasing quality;
- Increasing state financial aid so that is on par with the national average per student;
- Continuing to promote Oregonians' access to the state and federal financial aid system, including through FAFSA and ORSAA completion efforts; and
- Connecting young Oregonians to the promise of affordable higher education.

#### **Strategy 6: Economic and Community Impact**

The HECC will work with partners and the communities they serve to maximize the impact of postsecondary education on Oregonians' economic, civic, cultural, and personal well-being. This includes:

- Developing a structure to prioritize and promote university-led research with tools such as funding-based incentives;
- Collaborating with partners in Oregon's workforce system to develop metrics to focus investments in the workforce system; and
- Making investments that support higher education's unique role in promoting the cultural, economic and civic vitality of Oregon.

As progress is made and needed adjustments are identified, the HECC will make updates to this plan and its strategies.

## **Criteria for Budget Development**

The HECC relied on input from a variety of state and local agencies and partners when developing the agency budget. The budget advances:

- The goal of 40-40-20 by 2025
- The HECC Strategic Plan
- The Governor’s Ten-Year Budget goals for Education
- The Governor’s Ten-Year Budget goals for Jobs and the Economy
- The Oregon Workforce Investment Board Strategic Plan
- The State Board of Education’s Goals

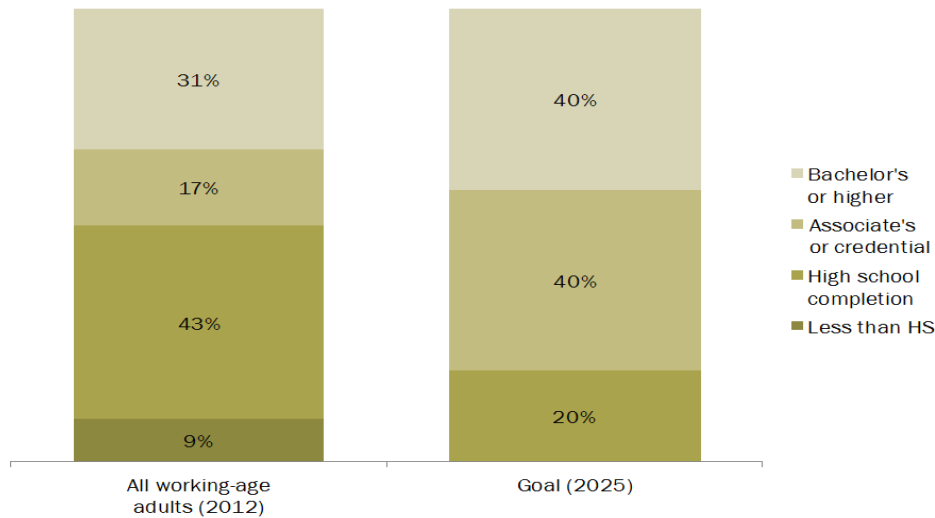
### **The 40-40-20 Goal**

Recognizing the urgency to improve educational attainment for its residents, Oregon has committed not only to improving, but to becoming one of the best-educated populations in the world. In 2011, the Oregon Legislature adopted an ambitious goal to ensure that by 2025:

- 40 percent of adult Oregonians have earned a bachelor's degree or higher.
- 40 percent of adult Oregonians have earned an associate’s degree or postsecondary credential as their highest level of educational attainment.
- 20 percent of all adult Oregonians have earned at least a high school diploma, an extended or modified high school diploma, or the equivalent of a high school diploma as their highest level of educational attainment.

The goal, known as “the 40-40-20 Goal,” has become shorthand for the efforts of the Legislature, Governor, the OEIB, and other state education boards, commissions, and agencies to significantly improve the education achievement levels and prosperity of Oregonians by 2025. The 40-40-20 Goal intends to provide a clear target – a “North Star” aligned with Oregonians’ economic, civic, and social aspirations -- against which to generally gauge the State’s educational progress. The HECC, the OEIB, and the Governor are united in the belief that in order for the 40-40-20 Goal to be meaningful, it must be accompanied by the clear understanding that increased levels of attainment of diplomas, degrees and certificates must be achieved equitably, with Oregon’s diversity – of race, ethnicity, gender, home language, socioeconomic status and geography – equally well-represented in each stage. Table 1 displays current educational attainment rates of Oregon adults, compared against the attainment goals of 40-40-20.

**CURRENT EDUCATIONAL ATTAINMENT OF OREGON ADULTS, VERSUS THE 40/40/20 GOAL**



*Note: Working-age adults are 25-64 years old. The high school completion group includes people who self-report to have some college but no degree; the number of individuals in this group with certificates or credentials is unknown. Source: ECONorthwest analysis of data from the American Community Survey (2012), the Oregon Department of Education, the National Student Clearinghouse, and Oregon*

**10-Year Plan for Oregon: Jobs and Innovation Outcome Area**

*10-Year Goal: Oregon has a diverse and dynamic economy that provides jobs and prosperity for all Oregonians.*

**10-Year Plan for Oregon: Education Outcome Area**

The Governor’s Education Policy Vision outlined in his 10-Year Plan for Oregon emphasized the need for Oregonians to commit to a shared sense of responsibility for moving Oregon students along their educational pathway to lifelong learning, rewarding work and engaged citizenship.

*10-Year Goal: Every Oregonian has the knowledge, skills, and credentials to succeed in life.*

**10-Year Plan Strategies:**

- Align funding, outcomes, and education strategies across the entire continuum of a child’s development — from birth to k-12 to postsecondary education and training.
- Streamline early childhood services and invest in Oregon kids from an early age so they are set up to succeed before they enter kindergarten.
- Use early screening to identify and help students who need it most.
- Create an aligned set of learning standards, assessment tools, and support systems for all students.
- Create the longitudinal data system that supports assessment and achievement from kindergarten to college.
- Make college more affordable and accessible for all low- and middle-income students.
- Replicate successful programs and practices being used in our top schools across the state.
- Revamp workforce training to better align with employer needs.

- Promote Science, Technology, Engineering, Arts and Math (STEAM) programs.
- Provide students – particularly underserved students and their families – with monitoring and support to ensure they’re on-track for high school graduation and the realization of their postsecondary aspirations.
- Provide resources to educators to increase educator effectiveness and diversity through better training, mentorship, and professional development.
- Promote parent and family involvement in their children’s success.
- Make a strategic investment in a campaign to help schools, families, and community partners ensure that all children are reading at grade level by third grade.

### **Oregon Workforce Investment Board Strategic Goals**

- The goals of the Oregon Workforce Investment Board, as defined by their Strategic Plan 2012-2022 are as follows:
- Oregonians have the skills they need to fill current and emerging high-wage, high-demand jobs.
- Employers have the skilled workforce they need to remain competitive and contribute to local prosperity.
- The workforce system is aligned, provides integrated services and makes efficient and effective use of resources to achieve better outcomes for businesses and job seekers.

### **State Board of Education Goals**

- Clarify and enhance learning standards for teenage years to guide middle and high school improvement.
- Align proficiencies and degrees between secondary and postsecondary education.
- Adopt and implement strategic leadership and communication plan with stakeholders.
- Define and implement a performance and accountability system for Oregon K-12 education.
- Postsecondary Education and Economic Prosperity

### **Broaden the pathways to our 40-40 goals**

The HECC is drafting the State’s blueprints and prospectus for building and sustaining pathways to educational success beyond high school and to keep the state on track to the State’s 40-40 goals for the completion of postsecondary certificates and college degrees. Multiple drafts of these plans will be developed as they orient efforts to achieve Oregon’s college completion and career readiness goals in the seven State budget periods remaining until the benchmark year of 2025.

The HECC will encourage increased efficiency and a “more-smarter-faster” approach to achieving Oregon’s 40-40-20 goals. More students moving more efficiently along better-organized pathways that lead to faster completion of certificates and degrees will raise the “return on investment” for both students and the state. Better use of resources promotes “smarter” practices, such as the use of articulation agreements and transfers among institutions. The HECC also recognizes that more resources will be needed to achieve the “more.” As Oregon seeks to broaden



educational pathways to serve more students, HECC will seek to secure appropriate commitments of State resources for both human and physical capital and to promote better coordination with private providers.

Lastly, it is important to recognize that each of Oregon's postsecondary institutions contribute to the state's economy and their educational mission through the creation of new knowledge and the application of that knowledge to industry. Thus, research and public services are an important component of the State's postsecondary infrastructure.

### **Make the pathways accessible, affordable and supportive for students**

Students and their families now bear the heaviest financial burdens for pursuing an education beyond high school, far in excess of the commitment required of taxpayers to achieve our State's education goals. After decades of decline in taxpayer support for public colleges and universities, and with annual real tuition rates increasing four times more quickly than most household incomes, the idea of working one's way through college has gone by the wayside. Working while attending school is now only one of many financing strategies that often also involve drawing down family assets, when they are available, and incurring loan debt. Viewed in purely financial terms, for many a college degree remains a compelling investment in future earnings power. But future returns can vary widely, depending on the cost of a program and the prospects for remuneration thereafter. It is worth keeping in mind that, even if today's level of tuition and fees remains constant, the financial trajectories to the State's 40-40 goals constructed to date assume that students and their families will continue to pay the largest share of the cost of education beyond high school. The ability of students and their families to sustain their contribution to the achievement of our 40-40 goals may be even more problematic than the ability of the State to increase its financial support for postsecondary education.

Mindful of these challenges, the HECC will apply its institutional "steering" function (described in the following section) to accelerate student progress and straighten pathways to certificates and degrees. It will investigate how to best help students navigate the increasingly complex array of educational choices that confront them. It is our collective responsibility to provide information to students so that they can make informed decisions about the programs they choose to fit their personal goals and understand the utility of credentials they may pursue.

### **"Steer" the higher education enterprise**

Despite decades of disinvestment by the state in postsecondary education, community colleges and universities have managed to serve more students and produce more degrees. Much of this achievement has come at the expense of student and family budgets. But gains in efficiency, as evidenced by the expansion of online learning, have contributed to this pattern of "achievement in spite of disinvestment" in ways that offer great potential for the future. Offsetting these gains, it is also clear that reductions in full-time faculty and reductions in student support services necessitated by budget reductions have constrained the ability of institutions to make more progress on student persistence and graduation rates.

It is our collective responsibility to challenge and support our public institutions to meet the needs of students and the State with cost-effective, high-quality programs of training, study and research. This will require a "tight-loose" relationship with institutions whose governing boards bear primary responsibility for the delivery of postsecondary education. The HECC envisions a concerted effort with the State's community

colleges and universities to move from the old era of “achievement in spite of disinvestment” to a new era of “greater achievement in response to reinvestment,” beginning with the funding increases provided by the Legislature in the last biennium. To do so, each entity will have to take advantage of technological innovations in education delivery, address the needs of our economy and society and respond to the financial constraints that confront Oregon’s working families. Consistent with its commitment to access, affordability and student success, the HECC will work to clarify and align standards for learning outcomes that can accelerate students’ progress to certificates and degrees.

**“Cheer” the promotion of college completion and career readiness.**

The HECC’s “cheering” roles including engagement of Oregon communities to create a culture of college aspiration, and support of initiatives to meet the needs of first-time college students and under-represented populations. While the HECC recognizes increasing success in college completion and strong career readiness efforts, Oregon needs to do more to prepare a workforce to fill high-skill, high-wage jobs. Failure to do so shortchanges Oregonians’ participation in the world of work and forces employers in Oregon industries to import college-educated talent from outside the State. In addition, the Latino and other minority communities, which have had low rates of participation in postsecondary education, represent the fastest growing populations of students in Oregon. These realities challenge Oregon to create a culture of college aspiration to achieve the 40-40-20 goals that can create a self-sustaining cycle of individual opportunity, educational attainment, civic pride and economic accomplishment.

**Investment toward 40-40-20**

The greatest challenge to any realistic plan for the achievement of our postsecondary goals is lack of resources. “Smarter” and “faster” can only take postsecondary education so far. There is no dearth of best practices and compelling ideas for expanding access and improving student success. And there is great potential for achieving new efficiencies and economies of scale in online learning. But all of these initiatives will require additional resources, as will the infrastructure of our institutions and the capacity of their faculty and staff to meet the demands for postsecondary education that the HECC intends to create and sustain.

State support for its community colleges and universities has declined, while enrollment has significantly climbed, intensifying reliance on tuition to cover costs and keep up with demand. A long term strategy of reinvestment in institutional funding for its public universities and community colleges is warranted in order to support vital support programs to increase attainment and completion, and reach 40-40-20.

## **Key Partnerships**

Key education partners for the HECC include the Governor’s Office, (OEIB), the State Board of Education, the Department of Education, PK-12 teachers, administrators, counselors and other professionals working in Oregon schools, federally recognized tribes, Oregon Health & Science University (OHSU), public university Boards of Trustees and Community College Boards, the Oregon Student Association, various higher education associations and foundations focused on the Oregon higher education enterprise. Entities within the agency have many additional partners:

### **Office of Community Colleges and Workforce Development**

Key workforce partners include the Oregon Employment Department, WorkSource Oregon, State and Local Workforce Investment Boards, labor unions, Oregon Business Development Department, nine federally recognized Tribes, Oregon Bureau of Labor and Industries, apprenticeship programs, industry associations/groups, and employers.

### **Private Postsecondary**

- **ODA** – Oregon licensing boards, workforce development committees, Northwest Career Colleges Association, Oregon Alliance of Independent Colleges, CCWD, accrediting organizations, state authorization offices in other states, U.S. Department of Education, Consumer Affairs Division of Department of Justice, U.S. Immigration and Customs Enforcement/Homeland Security.
- **PCS** - Internal partnerships include, but are not limited to, Oregon Health Licensing Agency, Oregon Board of Massage Therapists, Oregon State Nursing Board, Oregon Real Estate Agency, Oregon Department of Consumer and Business Services Insurance Division, and Oregon Board of Tax Practitioners. External partnerships include, but are not limited to, Oregon Cosmetology Schools Association, Northwest Career Colleges Federation, U.S. Department of Affairs, and the Regional Office for the U.S. Department of Education.
- **Veterans Education** -Veterans Education: U.S. Department of Veteran Affairs (VA), other state VA/SAA agencies across the nation, Bureau of Labor & Industries, ODE, CCWD, ODA and PCS.

### **Oregon Health & Science University**

OHSU has four public missions: education, clinical care, research, and statewide outreach. The university educates the next generation of health care professionals and biomedical scientists; creates new knowledge; translates scientific research into therapies for disease; provides compassionate, evidence-based patient care; and improves health statewide through access and policy initiatives. OHSU offers professional degrees in dentistry, nursing, medicine, pharmacy (OHSU/OSU), other health professions (physician assistants, radiation therapy, dietetics; and laboratory medicine and EMT training in conjunction with OIT); and several PhD and Master’s degrees along with certificate programs in the sciences. It also educates a large number of interns, residents and fellows in over 80 accredited specialty programs in medicine and dentistry. As part of its outreach mission, OHSU oversees the Child Development and Rehabilitation Center (CDRC), the Oregon Poison Center, the Office of Rural Health and the Area Health Education Centers (AHEC), and engages in numerous K-20 pipeline programs. OHSU receives state funding to support the Schools of Dentistry, Medicine, and Nursing; the CDRC, Oregon Poison Center, the Office of Rural Health, the AHEC and for the Scholars for a Health Oregon Initiative and the Rural Primary Care Loan Forgiveness Program. The funds provided by the

State to support the Schools of Dentistry, Medicine, and Nursing cover about 28 percent of the costs to educate students at OHSU with the remaining cost for these students covered by tuition (42%) and other sources (29 percent) including, philanthropic gifts, grants and internal revenue transfers from OHSU's clinical mission.

**Office of Student Access and Completion**

Education partners also include local sites that serve middle school and high school students in Oregon to train volunteer mentors and provide support to site/school staff, state and federal partners, including Student Child Care (State), JOBS Plus (State), the GEAR UP program (federal), and Chafee Educational and Training Scholarship for former foster youth (federal); private individuals, foundations, corporations, and nonprofit organizations, including The Oregon Community Foundation, The Ford Family Foundation, and Incight.

## **Environmental Factors**

### **The benefits of postsecondary education**

The pathways to educational success today reach far beyond the classrooms of the last century. They begin with a comprehensive system of learning in early childhood, transition to more expansive and rigorous curriculums in Oregon’s elementary and high schools and continue on to encompass up-to-date technical training, high-quality college and university educations and relevant life-long learning for adults in a variety of settings. Oregon’s design for the education pathways from pre-school through college and career training exemplifies this vision of a seamless and well-sequenced continuum through which students can advance at their best pace, learn in their best environments and achieve to their full potential. The 40-40-20 goals for high school and college completion demand even more, committing the State to a future to be realized less than a generation from now, in which all Oregonians from all walks of life will complete their educations and gain the ability to contribute to the society and economy.

These 40-40-20 goals have been called the “North Star” for the education system, from pre-school to graduate school – reminding us that those numbers are not ends in themselves, but beacons for the success they offer to students and the state. Achieving those numerical goals will empower Oregonians and invigorate the economy. These effects, in turn, will help to reverse decades of relative decline in personal income in Oregon and establish a virtuous circle of rising incomes, more revenue to invest in education, a more productive workforce and greater prosperity.

Each year, well-paid jobs requiring only a high school diploma – the millwork or manufacturing jobs of the past – are replaced with new jobs that increasingly demand postsecondary education, technology skills and advanced training beyond the high school level. Over the next decade, 61 percent of all Oregon jobs will require a technical certificate, associate’s degree or higher level of education. Eighty-nine percent of family wage jobs, jobs paying more than \$18 per hour, will require a technical certificate/associate’s degree or higher level of education. Students emerging into this market need skills and education to compete and therefore need to complete a postsecondary education. In turn, a high level of educational attainment among the population of states and communities tends to draw employers offering jobs paying high wages.

Despite diminishing state support and increasing cost shifts to individuals for the pursuit of postsecondary education, students who complete two-year and four-year degrees still stand to gain significant benefits in the form of employment and income.

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Higher Education Coordinating Commission  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	143	124.30	2,581,379,842	1,768,304,606	62,406,155	344,579,408	111,680,983	275,439,857	18,968,833
2015-17 Emergency Boards	-	-	26,179,862	14,755,698	-	11,181,878	242,286	-	-
<b>2015-17 Leg Approved Budget</b>	<b>143</b>	<b>124.30</b>	<b>2,607,559,704</b>	<b>1,783,060,304</b>	<b>62,406,155</b>	<b>355,761,286</b>	111,923,269	<b>275,439,857</b>	<b>18,968,833</b>
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(17)	(5.78)	741,856	509,788	-	280,558	(48,490)	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	40,430,915	50,182,489	1,305,013	-	-	(15,643,959)	4,587,372
Base Nonlimited Adjustment	-	-	(50,648,642)	-	-	-	-	(50,648,642)	-
Capital Construction	-	-	(322,960,773)	-	-	(322,960,773)	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	<b>126</b>	<b>118.52</b>	<b>2,275,123,060</b>	<b>1,833,752,581</b>	<b>63,711,168</b>	<b>33,081,071</b>	111,874,779	<b>209,147,256</b>	<b>23,556,205</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	27,153	25,493	-	(4,311)	5,971	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	84,531	48,194	-	28,326	8,011	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>111,684</b>	<b>73,687</b>	<b>-</b>	<b>24,015</b>	13,982	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	15,067,742	10,995,497	4,072,245	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(29,539,495)	(21,918,899)	-	(6,405,561)	(1,215,035)	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(14,471,753)</b>	<b>(10,923,402)</b>	<b>4,072,245</b>	<b>(6,405,561)</b>	(1,215,035)	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	90,224,204	85,328,437	437,206	715,524	3,743,037	-	-
State Gov't & Services Charges Increase/(Decrease)	-	-	586,872	160,415	-	148,934	277,523	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Higher Education Coordinating Commission  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	<b>90,811,076</b>	<b>85,488,852</b>	<b>437,206</b>	<b>864,458</b>	4,020,560	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	(27,211,150)	(35,878,897)	8,492,683	175,064	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	<b>126</b>	<b>118.52</b>	<b>2,324,362,917</b>	<b>1,872,512,821</b>	<b>76,713,302</b>	<b>27,739,047</b>	114,694,286	<b>209,147,256</b>	<b>23,556,205</b>

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Higher Education Coordinating Commission  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	<b>126</b>	<b>118.52</b>	<b>2,324,362,917</b>	<b>1,872,512,821</b>	<b>76,713,302</b>	<b>27,739,047</b>	114,694,286	<b>209,147,256</b>	<b>23,556,205</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(20,445)	-	-	(20,445)	-	-	-
<b>Modified 2017-19 Current Service Level</b>	<b>126</b>	<b>118.52</b>	<b>2,324,342,472</b>	<b>1,872,512,821</b>	<b>76,713,302</b>	<b>27,718,602</b>	114,694,286	<b>209,147,256</b>	<b>23,556,205</b>
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	(7,473,741)	(8,751,021)	(4,072,245)	1,450,000	-	3,899,525	-
802 - Program Enhancements	1	1.05	77,948,653	53,948,653	24,000,000	-	-	-	-
803 - Technical Adjustments	-	-	1,500,000	-	-	1,500,000	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(15,098,848)	(14,377,833)	(73,975)	(216,747)	(430,293)	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	15,901,534	9,070,000	-	6,831,534	-	-	-
812 - Vacant Position Elimination	(5)	(4.33)	(970,889)	(746,041)	-	(36,639)	(188,209)	-	-
813 - Policy Bills	2	0.96	1,544,490	1,544,490	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	432,222,241	-	-	432,222,241	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-



**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Higher Education Coordinating Commission  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	19,832,194	19,832,194	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	39,400	(150,010)	-	189,410	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

10/17/17  
8:53 AM

**Summary of 2017-19 Biennium Budget**

Higher Education Coordinating Commission  
 Higher Education Coordinating Commission  
 2017-19 Biennium

Leg. Adopted Budget  
 Cross Reference Number: 52500-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	<b>(2)</b>	<b>(2.32)</b>	<b>525,445,034</b>	<b>60,370,432</b>	<b>19,853,780</b>	<b>441,939,799</b>	<b>(618,502)</b>	<b>3,899,525</b>	<b>-</b>
<b>Total 2017-19 Leg Adopted Budget</b>	<b>124</b>	<b>116.20</b>	<b>2,849,787,506</b>	<b>1,932,883,253</b>	<b>96,567,082</b>	<b>469,658,401</b>	<b>114,075,784</b>	<b>213,046,781</b>	<b>23,556,205</b>
Percentage Change From 2015-17 Leg Approved Budget	-13.29%	-6.52%	9.29%	8.40%	54.74%	32.02%	1.92%	-22.65%	24.18%
Percentage Change From 2017-19 Current Service Level	-1.59%	-1.96%	22.61%	3.22%	25.88%	1,593.13%	-0.54%	1.86%	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
HECC Operations  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	140	121.30	58,591,061	30,737,158	-	13,064,078	14,583,825	206,000	-
2015-17 Emergency Boards	-	-	4,189,672	2,945,898	-	1,004,733	239,041	-	-
<b>2015-17 Leg Approved Budget</b>	<b>140</b>	<b>121.30</b>	<b>62,780,733</b>	<b>33,683,056</b>	<b>-</b>	<b>14,068,811</b>	<b>14,822,866</b>	<b>206,000</b>	<b>-</b>
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(17)	(5.78)	(10,139,774)	(9,676,126)	-	(412,479)	(51,169)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	<b>123</b>	<b>115.52</b>	<b>52,640,959</b>	<b>24,006,930</b>	<b>-</b>	<b>13,656,332</b>	<b>14,771,697</b>	<b>206,000</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	27,153	25,493	-	(4,311)	5,971	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	81,404	48,194	-	25,246	7,964	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>108,557</b>	<b>73,687</b>	<b>-</b>	<b>20,935</b>	<b>13,935</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(8,919,399)	(2,348,803)	-	(5,355,561)	(1,215,035)	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>(8,919,399)</b>	<b>(2,348,803)</b>	<b>-</b>	<b>(5,355,561)</b>	<b>(1,215,035)</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	411,705	200,303	-	46,110	165,292	-	-
State Gov't & Services Charges Increase/(Decrease)			586,872	160,415	-	148,934	277,523	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
HECC Operations  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal</b>	-	-	<b>998,577</b>	<b>360,718</b>	-	<b>195,044</b>	442,815	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	(181,103)	-	181,103	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	<b>123</b>	<b>115.52</b>	<b>44,828,694</b>	<b>21,911,429</b>	-	<b>8,697,853</b>	14,013,412	<b>206,000</b>	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
HECC Operations  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	<b>123</b>	<b>115.52</b>	<b>44,828,694</b>	<b>21,911,429</b>	<b>-</b>	<b>8,697,853</b>	<b>14,013,412</b>	<b>206,000</b>	<b>-</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	<b>123</b>	<b>115.52</b>	<b>44,828,694</b>	<b>21,911,429</b>	<b>-</b>	<b>8,697,853</b>	<b>14,013,412</b>	<b>206,000</b>	<b>-</b>
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	(200,000)	(200,000)	-	-	-	-	-
802 - Program Enhancements	1	1.05	500,000	500,000	-	-	-	-	-
803 - Technical Adjustments	-	-	-	-	-	-	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(1,182,216)	(537,050)	-	(215,046)	(430,120)	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	7,181,534	350,000	-	6,831,534	-	-	-
812 - Vacant Position Elimination	(5)	(4.33)	(970,889)	(746,041)	-	(36,639)	(188,209)	-	-
813 - Policy Bills	2	0.96	1,354,490	1,354,490	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
HECC Operations  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	39,400	(150,010)	-	189,410	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

Higher Education Coordinating Commission  
 HECC Operations  
 2017-19 Biennium

Leg. Adopted Budget  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	<b>(2)</b>	<b>(2.32)</b>	<b>6,722,319</b>	<b>571,389</b>	<b>-</b>	<b>6,769,259</b>	<b>(618,329)</b>	<b>-</b>	<b>-</b>
<b>Total 2017-19 Leg Adopted Budget</b>	<b>121</b>	<b>113.20</b>	<b>51,551,013</b>	<b>22,482,818</b>	<b>-</b>	<b>15,467,112</b>	<b>13,395,083</b>	<b>206,000</b>	<b>-</b>
Percentage Change From 2015-17 Leg Approved Budget	-13.57%	-6.68%	-17.89%	-33.25%	-	9.94%	-9.63%	-	-
Percentage Change From 2017-19 Current Service Level	-1.63%	-2.01%	15.00%	2.61%	-	77.83%	-4.41%	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Support to Community Colleges  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-102-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	555,501,450	555,455,640	-	45,810	-	-	-
2015-17 Emergency Boards	-	-	8,909,800	8,909,800	-	-	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	<b>564,411,250</b>	<b>564,365,440</b>	-	<b>45,810</b>	-	-	-
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	1,995,001	1,995,001	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	<b>566,406,251</b>	<b>566,360,441</b>	-	<b>45,810</b>	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(10,759,800)	(10,759,800)	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>(10,759,800)</b>	<b>(10,759,800)</b>	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	42,383,496	42,383,496	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>42,383,496</b>	<b>42,383,496</b>	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	(28,300,000)	(28,300,000)	-	-	-	-	-
060 - Technical Adjustments									



**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Support to Community Colleges  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-102-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>569,729,947</b>	<b>569,684,137</b>	-	<b>45,810</b>	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Support to Community Colleges  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-102-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>569,729,947</b>	<b>569,684,137</b>	-	<b>45,810</b>	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	<b>569,729,947</b>	<b>569,684,137</b>	-	<b>45,810</b>	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	(2,131,621)	(2,131,621)	-	-	-	-	-
802 - Program Enhancements	-	-	6,387,669	6,387,669	-	-	-	-	-
803 - Technical Adjustments	-	-	-	-	-	-	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	-	-	-	-	-	-	-
812 - Vacant Position Elimination	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Support to Community Colleges  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-102-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Support to Community Colleges  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-102-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	-	-	4,256,048	4,256,048	-	-	-	-	-
<b>Total 2017-19 Leg Adopted Budget</b>	-	-	573,985,995	573,940,185	-	45,810	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	1.70%	1.70%	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	0.75%	0.75%	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Public University Ops & Student Support  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-103-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	665,427,500	665,427,500	-	-	-	-	-
2015-17 Emergency Boards	-	-	1,900,000	1,900,000	-	-	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	<b>667,327,500</b>	<b>667,327,500</b>	-	-	-	-	-
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	<b>667,327,500</b>	<b>667,327,500</b>	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	142,500	142,500	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(1,900,000)	(1,900,000)	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>(1,757,500)</b>	<b>(1,757,500)</b>	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	27,750,718	27,750,718	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>27,750,718</b>	<b>27,750,718</b>	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

**Summary of 2017-19 Biennium Budget**

Higher Education Coordinating Commission  
Public University Ops & Student Support  
2017-19 Biennium

Leg. Adopted Budget  
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>693,320,718</b>	<b>693,320,718</b>	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Public University Ops & Student Support  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-103-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>693,320,718</b>	<b>693,320,718</b>	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	<b>693,320,718</b>	<b>693,320,718</b>	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	(570,000)	(570,000)	-	-	-	-	-
802 - Program Enhancements	-	-	44,147,865	44,147,865	-	-	-	-	-
803 - Technical Adjustments	-	-	-	-	-	-	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	-	-	-	-	-	-	-
812 - Vacant Position Elimination	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Public University Ops & Student Support  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-103-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Public University Ops & Student Support  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-103-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	-	-	43,577,865	43,577,865	-	-	-	-	-
<b>Total 2017-19 Leg Adopted Budget</b>	-	-	736,898,583	736,898,583	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	10.43%	10.43%	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	6.29%	6.29%	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Public University State Programs  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-104-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	38,120,363	38,120,363	-	-	-	-	-
2015-17 Emergency Boards	-	-	1,000,000	1,000,000	-	-	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	<b>39,120,363</b>	<b>39,120,363</b>	-	-	-	-	-
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	<b>39,120,363</b>	<b>39,120,363</b>	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	936,900	936,900	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,071,207)	(2,071,207)	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>(1,134,307)</b>	<b>(1,134,307)</b>	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,545,958	1,545,958	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>1,545,958</b>	<b>1,545,958</b>	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

**Summary of 2017-19 Biennium Budget**

Higher Education Coordinating Commission  
Public University State Programs  
2017-19 Biennium

Leg. Adopted Budget  
Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>39,532,014</b>	<b>39,532,014</b>	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Public University State Programs  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-104-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>39,532,014</b>	<b>39,532,014</b>	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	<b>39,532,014</b>	<b>39,532,014</b>	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Program Enhancements	-	-	194,096	194,096	-	-	-	-	-
803 - Technical Adjustments	-	-	-	-	-	-	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	3,040,000	3,040,000	-	-	-	-	-
812 - Vacant Position Elimination	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	190,000	190,000	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Public University State Programs  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-104-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

Higher Education Coordinating Commission  
Public University State Programs  
2017-19 Biennium

Leg. Adopted Budget  
Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	-	-	3,424,096	3,424,096	-	-	-	-	-
<b>Total 2017-19 Leg Adopted Budget</b>	-	-	42,956,110	42,956,110	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	9.80%	9.80%	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	8.66%	8.66%	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Agriculture Experiment Station  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-105-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	63,121,066	63,121,066	-	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	<b>63,121,066</b>	<b>63,121,066</b>	-	-	-	-	-
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	<b>63,121,066</b>	<b>63,121,066</b>	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	2,644,894	2,644,894	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>2,644,894</b>	<b>2,644,894</b>	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Agriculture Experiment Station  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-105-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>65,765,960</b>	<b>65,765,960</b>	-	-	-	-	-



**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Agriculture Experiment Station  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-105-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>65,765,960</b>	<b>65,765,960</b>	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	<b>65,765,960</b>	<b>65,765,960</b>	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Program Enhancements	-	-	322,901	322,901	-	-	-	-	-
803 - Technical Adjustments	-	-	-	-	-	-	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	380,000	380,000	-	-	-	-	-
812 - Vacant Position Elimination	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Agriculture Experiment Station  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-105-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Agriculture Experiment Station  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-105-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	-	-	702,901	702,901	-	-	-	-	-
<b>Total 2017-19 Leg Adopted Budget</b>	-	-	66,468,861	66,468,861	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	5.30%	5.30%	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	1.07%	1.07%	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Extension Service  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-106-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	45,601,540	45,601,540	-	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	<b>45,601,540</b>	<b>45,601,540</b>	-	-	-	-	-
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	<b>45,601,540</b>	<b>45,601,540</b>	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,882,723	1,882,723	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>1,882,723</b>	<b>1,882,723</b>	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

**Summary of 2017-19 Biennium Budget**

Higher Education Coordinating Commission  
 Extension Service  
 2017-19 Biennium

Leg. Adopted Budget  
 Cross Reference Number: 52500-106-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>47,484,263</b>	<b>47,484,263</b>	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Extension Service  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-106-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	47,484,263	47,484,263	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	47,484,263	47,484,263	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Program Enhancements	-	-	24,233,140	233,140	24,000,000	-	-	-	-
803 - Technical Adjustments	-	-	-	-	-	-	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	-	-	-	-	-	-	-
812 - Vacant Position Elimination	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Extension Service  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-106-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Extension Service  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-106-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	-	-	<b>24,233,140</b>	<b>233,140</b>	<b>24,000,000</b>	-	-	-	-
<b>Total 2017-19 Leg Adopted Budget</b>	-	-	<b>71,717,403</b>	<b>47,717,403</b>	<b>24,000,000</b>	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	57.27%	4.64%	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	51.03%	0.49%	-	-	-	-	-



**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Forest Research Laboratory  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-107-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	9,771,107	9,771,107	-	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	<b>9,771,107</b>	<b>9,771,107</b>	-	-	-	-	-
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	<b>9,771,107</b>	<b>9,771,107</b>	-	-	-	-	-
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	402,981	402,981	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>402,981</b>	<b>402,981</b>	-	-	-	-	-
040 - Mandated Caseload									

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Forest Research Laboratory  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-107-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>10,174,088</b>	<b>10,174,088</b>	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Forest Research Laboratory  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-107-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>10,174,088</b>	<b>10,174,088</b>	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	<b>10,174,088</b>	<b>10,174,088</b>	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Program Enhancements	-	-	49,953	49,953	-	-	-	-	-
803 - Technical Adjustments	-	-	-	-	-	-	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	-	-	-	-	-	-	-
812 - Vacant Position Elimination	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Forest Research Laboratory  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-107-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

Higher Education Coordinating Commission  
 Forest Research Laboratory  
 2017-19 Biennium

Leg. Adopted Budget  
 Cross Reference Number: 52500-107-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	-	-	49,953	49,953	-	-	-	-	-
<b>Total 2017-19 Leg Adopted Budget</b>	-	-	10,224,041	10,224,041	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	4.64%	4.64%	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	0.49%	0.49%	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
OHSU Programs  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-108-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	77,332,846	77,332,846	-	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	<b>77,332,846</b>	<b>77,332,846</b>	-	-	-	-	-
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	<b>77,332,846</b>	<b>77,332,846</b>	-	-	-	-	-
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(4,839,089)	(4,839,089)	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>(4,839,089)</b>	<b>(4,839,089)</b>	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	3,170,646	3,170,646	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>3,170,646</b>	<b>3,170,646</b>	-	-	-	-	-
040 - Mandated Caseload									

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
OHSU Programs  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-108-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>75,664,403</b>	<b>75,664,403</b>	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
OHSU Programs  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-108-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>75,664,403</b>	<b>75,664,403</b>	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	<b>75,664,403</b>	<b>75,664,403</b>	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Program Enhancements	-	-	1,613,029	1,613,029	-	-	-	-	-
803 - Technical Adjustments	-	-	-	-	-	-	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	-	-	-	-	-	-	-
812 - Vacant Position Elimination	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-



**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
OHSU Programs  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-108-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

Higher Education Coordinating Commission  
 OHSU Programs  
 2017-19 Biennium

Leg. Adopted Budget  
 Cross Reference Number: 52500-108-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	-	-	1,613,029	1,613,029	-	-	-	-	-
<b>Total 2017-19 Leg Adopted Budget</b>	-	-	77,277,432	77,277,432	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-0.07%	-0.07%	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	2.13%	2.13%	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Student Assistance  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-109-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	165,953,692	138,394,532	11,816,379	15,742,781	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	<b>165,953,692</b>	<b>138,394,532</b>	<b>11,816,379</b>	<b>15,742,781</b>	-	-	-
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	<b>165,953,692</b>	<b>138,394,532</b>	<b>11,816,379</b>	<b>15,742,781</b>	-	-	-
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	9,916,097	9,916,097	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(1,050,000)	-	-	(1,050,000)	-	-	-
<b>Subtotal</b>	-	-	<b>8,866,097</b>	<b>9,916,097</b>	-	<b>(1,050,000)</b>	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	6,101,438	5,120,598	437,206	543,634	-	-	-
<b>Subtotal</b>	-	-	<b>6,101,438</b>	<b>5,120,598</b>	<b>437,206</b>	<b>543,634</b>	-	-	-
040 - Mandated Caseload									

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Student Assistance  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-109-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	1,088,850	(7,397,794)	8,492,683	(6,039)	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>182,010,077</b>	<b>146,033,433</b>	<b>20,746,268</b>	<b>15,230,376</b>	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Student Assistance  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-109-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	182,010,077	146,033,433	20,746,268	15,230,376	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	182,010,077	146,033,433	20,746,268	15,230,376	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	(5,000,000)	(5,000,000)	-	-	-	-	-
802 - Program Enhancements	-	-	-	-	-	-	-	-	-
803 - Technical Adjustments	-	-	-	-	-	-	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	5,300,000	5,300,000	-	-	-	-	-
812 - Vacant Position Elimination	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Student Assistance  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-109-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	19,832,194	19,832,194	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Student Assistance  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-109-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	-	-	20,132,194	20,132,194	-	-	-	-	-
<b>Total 2017-19 Leg Adopted Budget</b>	-	-	202,142,271	166,165,627	20,746,268	15,230,376	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	21.81%	20.07%	75.57%	-3.25%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	11.06%	13.79%	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Workforce and Other Special Payments  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-110-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	115,328,803	-	-	427,582	95,932,390	-	18,968,831
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	<b>115,328,803</b>	-	-	<b>427,582</b>	95,932,390	-	<b>18,968,831</b>
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	8,843,515	8,190,913	-	652,602	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	<b>124,172,318</b>	<b>8,190,913</b>	-	<b>1,080,184</b>	95,932,390	-	<b>18,968,831</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	3,900,016	303,064	-	59,189	3,537,763	-	-
<b>Subtotal</b>	-	-	<b>3,900,016</b>	<b>303,064</b>	-	<b>59,189</b>	3,537,763	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									



**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Workforce and Other Special Payments  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-110-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>128,072,334</b>	<b>8,493,977</b>	-	<b>1,139,373</b>	<b>99,470,153</b>	-	<b>18,968,831</b>

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Workforce and Other Special Payments  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-110-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>128,072,334</b>	<b>8,493,977</b>	-	<b>1,139,373</b>	99,470,153	-	<b>18,968,831</b>
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(20,445)	-	-	(20,445)	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	<b>128,051,889</b>	<b>8,493,977</b>	-	<b>1,118,928</b>	99,470,153	-	<b>18,968,831</b>
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	(849,400)	(849,400)	-	-	-	-	-
802 - Program Enhancements	-	-	500,000	500,000	-	-	-	-	-
803 - Technical Adjustments	-	-	-	-	-	-	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	-	-	-	-	-	-	-
812 - Vacant Position Elimination	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Workforce and Other Special Payments  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-110-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Workforce and Other Special Payments  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-110-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	-	-	<b>(349,400)</b>	<b>(349,400)</b>	-	-	-	-	-
<b>Total 2017-19 Leg Adopted Budget</b>	-	-	<b>127,702,489</b>	<b>8,144,577</b>	-	<b>1,118,928</b>	99,470,153	-	<b>18,968,831</b>
Percentage Change From 2015-17 Leg Approved Budget	-	-	10.73%	-	-	161.69%	3.69%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-0.29%	-4.11%	-	-1.79%	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Oregon Youth Conservation Corps  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-111-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	3	3.00	3,653,153	-	-	2,488,385	1,164,768	-	-
2015-17 Emergency Boards	-	-	30,389	-	-	27,144	3,245	-	-
<b>2015-17 Leg Approved Budget</b>	<b>3</b>	<b>3.00</b>	<b>3,683,542</b>	<b>-</b>	<b>-</b>	<b>2,515,529</b>	<b>1,168,013</b>	<b>-</b>	<b>-</b>
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	43,114	-	-	40,435	2,679	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	<b>3</b>	<b>3.00</b>	<b>3,726,656</b>	<b>-</b>	<b>-</b>	<b>2,555,964</b>	<b>1,170,692</b>	<b>-</b>	<b>-</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	3,127	-	-	3,080	47	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>3,127</b>	<b>-</b>	<b>-</b>	<b>3,080</b>	<b>47</b>	<b>-</b>	<b>-</b>
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	106,573	-	-	66,591	39,982	-	-
<b>Subtotal</b>	<b>-</b>	<b>-</b>	<b>106,573</b>	<b>-</b>	<b>-</b>	<b>66,591</b>	<b>39,982</b>	<b>-</b>	<b>-</b>
040 - Mandated Caseload									

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Oregon Youth Conservation Corps  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-111-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	<b>3</b>	<b>3.00</b>	<b>3,836,356</b>	-	-	<b>2,625,635</b>	1,210,721	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Oregon Youth Conservation Corps  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-111-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	<b>3</b>	<b>3.00</b>	<b>3,836,356</b>	-	-	<b>2,625,635</b>	1,210,721	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	<b>3</b>	<b>3.00</b>	<b>3,836,356</b>	-	-	<b>2,625,635</b>	1,210,721	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Program Enhancements	-	-	-	-	-	-	-	-	-
803 - Technical Adjustments	-	-	-	-	-	-	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(1,874)	-	-	(1,701)	(173)	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	-	-	-	-	-	-	-
812 - Vacant Position Elimination	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Oregon Youth Conservation Corps  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-111-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Oregon Youth Conservation Corps  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-111-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	-	-	(1,874)	-	-	(1,701)	(173)	-	-
<b>Total 2017-19 Leg Adopted Budget</b>	<b>3</b>	<b>3.00</b>	<b>3,834,482</b>	-	-	<b>2,623,934</b>	1,210,548	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	4.10%	-	-	4.31%	3.64%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-0.05%	-	-	-0.06%	-0.01%	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Sports Lottery  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-112-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	8,240,000	-	8,240,000	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	<b>8,240,000</b>	-	<b>8,240,000</b>	-	-	-	-
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	<b>8,240,000</b>	-	<b>8,240,000</b>	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	4,072,245	-	4,072,245	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>4,072,245</b>	-	<b>4,072,245</b>	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

**Summary of 2017-19 Biennium Budget**

Higher Education Coordinating Commission  
Sports Lottery  
2017-19 Biennium

Leg. Adopted Budget  
Cross Reference Number: 52500-112-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>12,312,245</b>	-	<b>12,312,245</b>	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Sports Lottery  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-112-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	12,312,245	-	12,312,245	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	12,312,245	-	12,312,245	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	(4,072,245)	-	(4,072,245)	-	-	-	-
802 - Program Enhancements	-	-	-	-	-	-	-	-	-
803 - Technical Adjustments	-	-	-	-	-	-	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	-	-	-	-	-	-	-
812 - Vacant Position Elimination	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Sports Lottery  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-112-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

Higher Education Coordinating Commission  
Sports Lottery  
2017-19 Biennium

Leg. Adopted Budget  
Cross Reference Number: 52500-112-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	-	-	(4,072,245)	-	(4,072,245)	-	-	-	-
<b>Total 2017-19 Leg Adopted Budget</b>	-	-	<b>8,240,000</b>	-	<b>8,240,000</b>	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-33.07%	-	-33.07%	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Public University Debt Service  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-113-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	376,177,865	119,704,939	31,887,710	-	-	224,585,215	1
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	<b>376,177,865</b>	<b>119,704,939</b>	<b>31,887,710</b>	-	-	<b>224,585,215</b>	<b>1</b>
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	31,081,327	42,103,993	33,920	-	-	(15,643,959)	4,587,373
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	<b>407,259,192</b>	<b>161,808,932</b>	<b>31,921,630</b>	-	-	<b>208,941,256</b>	<b>4,587,374</b>
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	(76,944)	(76,944)	-	-	-	-	-
<b>Subtotal</b>	-	-	<b>(76,944)</b>	<b>(76,944)</b>	-	-	-	-	-
040 - Mandated Caseload									

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Public University Debt Service  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-113-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>407,182,248</b>	<b>161,731,988</b>	<b>31,921,630</b>	-	-	<b>208,941,256</b>	<b>4,587,374</b>



**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Public University Debt Service  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-113-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	407,182,248	161,731,988	31,921,630	-	-	208,941,256	4,587,374
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	407,182,248	161,731,988	31,921,630	-	-	208,941,256	4,587,374
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	4,799,525	-	-	900,000	-	3,899,525	-
802 - Program Enhancements	-	-	-	-	-	-	-	-	-
803 - Technical Adjustments	-	-	-	-	-	-	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(8,541,553)	(8,501,533)	(40,020)	-	-	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	-	-	-	-	-	-	-
812 - Vacant Position Elimination	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Public University Debt Service  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-113-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

Higher Education Coordinating Commission  
Public University Debt Service  
2017-19 Biennium

Leg. Adopted Budget  
Cross Reference Number: 52500-113-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	-	-	(3,742,028)	(8,501,533)	(40,020)	900,000	-	3,899,525	-
<b>Total 2017-19 Leg Adopted Budget</b>	-	-	403,440,220	153,230,455	31,881,610	900,000	-	212,840,781	4,587,374
Percentage Change From 2015-17 Leg Approved Budget	-	-	7.25%	28.01%	-0.02%	-	-	-5.23%	158,737,300.00%
Percentage Change From 2017-19 Current Service Level	-	-	-0.92%	-5.26%	-0.13%	-	-	1.87%	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Community College Debt Service  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-114-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	35,099,982	24,637,915	10,462,066	-	-	-	1
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	<b>35,099,982</b>	<b>24,637,915</b>	<b>10,462,066</b>	-	-	-	<b>1</b>
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	8,751,188	7,480,096	1,271,093	-	-	-	(1)
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	<b>43,851,170</b>	<b>32,118,011</b>	<b>11,733,159</b>	-	-	-	-
<b>Essential Packages</b>									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Community College Debt Service  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-114-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	43,851,170	32,118,011	11,733,159	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Community College Debt Service  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-114-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	43,851,170	32,118,011	11,733,159	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	43,851,170	32,118,011	11,733,159	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	550,000	-	-	550,000	-	-	-
802 - Program Enhancements	-	-	-	-	-	-	-	-	-
803 - Technical Adjustments	-	-	-	-	-	-	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(5,373,205)	(5,339,250)	(33,955)	-	-	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	-	-	-	-	-	-	-
812 - Vacant Position Elimination	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Community College Debt Service  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-114-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Community College Debt Service  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-114-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	-	-	(4,823,205)	(5,339,250)	(33,955)	550,000	-	-	-
<b>Total 2017-19 Leg Adopted Budget</b>	-	-	39,027,965	26,778,761	11,699,204	550,000	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	11.19%	8.69%	11.82%	-	-	-	-100.00%
Percentage Change From 2017-19 Current Service Level	-	-	-11.00%	-16.62%	-0.29%	-	-	-	-



**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
OHSU Debt Service  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-115-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase				-	-	-	-	-	-
Base Debt Service Adjustment			598,400	598,400	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	<b>598,400</b>	<b>598,400</b>	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>598,400</b>	<b>598,400</b>	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
OHSU Debt Service  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-115-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	<b>598,400</b>	<b>598,400</b>	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	<b>598,400</b>	<b>598,400</b>	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Program Enhancements	-	-	-	-	-	-	-	-	-
803 - Technical Adjustments	-	-	-	-	-	-	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	-	-	-	-	-	-	-
812 - Vacant Position Elimination	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
OHSU Debt Service  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-115-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

Higher Education Coordinating Commission  
 OHSU Debt Service  
 2017-19 Biennium

Leg. Adopted Budget  
 Cross Reference Number: 52500-115-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
<b>Total 2017-19 Leg Adopted Budget</b>	-	-	<b>598,400</b>	<b>598,400</b>	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Public University Capital Construction  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-116-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	361,916,587	-	-	311,267,945	-	50,648,642	-
2015-17 Emergency Boards	-	-	10,150,000	-	-	10,150,000	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	<b>372,066,587</b>	-	-	<b>321,417,945</b>	-	<b>50,648,642</b>	-
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	(50,648,642)	-	-	-	-	(50,648,642)	-
Capital Construction	-	-	(321,417,945)	-	-	(321,417,945)	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Public University Capital Construction  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-116-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Program Enhancements	-	-	-	-	-	-	-	-	-
803 - Technical Adjustments	-	-	-	-	-	-	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	-	-	-	-	-	-	-
812 - Vacant Position Elimination	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	330,825,000	-	-	330,825,000	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Public University Capital Construction  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-116-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Public University Capital Construction  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-116-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	-	-	<b>330,825,000</b>	-	-	<b>330,825,000</b>	-	-	-
<b>Total 2017-19 Leg Adopted Budget</b>	-	-	<b>330,825,000</b>	-	-	<b>330,825,000</b>	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-11.08%	-	-	2.93%	-	-100.00%	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-



**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Community College Capital Construction  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-117-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	1,542,827	-	-	1,542,827	-	-	-
2015-17 Emergency Boards	-	-	1	-	-	1	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	<b>1,542,828</b>	-	-	<b>1,542,828</b>	-	-	-
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase	-	-	-	-	-	-	-	-	-
Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
Base Nonlimited Adjustment	-	-	-	-	-	-	-	-	-
Capital Construction	-	-	(1,542,828)	-	-	(1,542,828)	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Community College Capital Construction  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-117-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Program Enhancements	-	-	-	-	-	-	-	-	-
803 - Technical Adjustments	-	-	1,500,000	-	-	1,500,000	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	-	-	-	-	-	-	-
812 - Vacant Position Elimination	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	101,397,241	-	-	101,397,241	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Community College Capital Construction  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-117-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Community College Capital Construction  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-117-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	-	-	102,897,241	-	-	102,897,241	-	-	-
<b>Total 2017-19 Leg Adopted Budget</b>	-	-	102,897,241	-	-	102,897,241	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	6,569.39%	-	-	6,569.39%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Suspense  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-999-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2015-17 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
<b>2015-17 Leg Approved Budget</b>	-	-	-	-	-	-	-	-	-
<b>2017-19 Base Budget Adjustments</b>									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
<b>Subtotal 2017-19 Base Budget</b>	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
<b>Subtotal</b>	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Suspense  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-999-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal: 2017-19 Current Service Level</b>	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
<b>Modified 2017-19 Current Service Level</b>	-	-	-	-	-	-	-	-	-
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
081 - September 2016 Emergency Board	-	-	-	-	-	-	-	-	-
<b>Subtotal Emergency Board Packages</b>	-	-	-	-	-	-	-	-	-
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Program Enhancements	-	-	-	-	-	-	-	-	-
803 - Technical Adjustments	-	-	-	-	-	-	-	-	-
804 - Debt Service Changes	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation Adjustments (HB 5006)	-	-	-	-	-	-	-	-	-
812 - Vacant Position Elimination	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
815 - Updated Base Debt Service Adjustment	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
817 - Technical Adjustments	-	-	-	-	-	-	-	-	-

**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Suspense  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-999-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
850 - Program Change Bill - HB3470	-	-	-	-	-	-	-	-	-
101 - Oregon Opportunity Grant	-	-	-	-	-	-	-	-	-
102 - Current Service Level	-	-	-	-	-	-	-	-	-
103 - Increase Community College Support Fund	-	-	-	-	-	-	-	-	-
104 - Increase Public University Support Fund	-	-	-	-	-	-	-	-	-
105 - Student Aid Data System	-	-	-	-	-	-	-	-	-
106 - Continue and Expand Oregon Promise	-	-	-	-	-	-	-	-	-
107 - Continue/Expand Outreach and FAFSA Programs	-	-	-	-	-	-	-	-	-
108 - Integrated Postsecondary Data System	-	-	-	-	-	-	-	-	-
109 - Infrastructure Positions	-	-	-	-	-	-	-	-	-
110 - Improved Transfer Pathways	-	-	-	-	-	-	-	-	-
111 - Consumer Protection and Vets' Support	-	-	-	-	-	-	-	-	-
112 - Youth Work Experience	-	-	-	-	-	-	-	-	-
113 - Oregon Tech Renewable Energy Center	-	-	-	-	-	-	-	-	-
114 - ASPIRE Expansion/Continuation	-	-	-	-	-	-	-	-	-
115 - Data Reporting Analyst	-	-	-	-	-	-	-	-	-
116 - Minority Teacher Scholarship/Network	-	-	-	-	-	-	-	-	-
117 - Scholarship Program Rebalance	-	-	-	-	-	-	-	-	-
118 - Move Barbers & Hairdressers' Endowment	-	-	-	-	-	-	-	-	-
119 - Financial Aid from Military Department	-	-	-	-	-	-	-	-	-
120 - Public Universities Capital Construction	-	-	-	-	-	-	-	-	-
121 - Community College Capital Construction XIG	-	-	-	-	-	-	-	-	-
122 - Community College Deferred Maintenance	-	-	-	-	-	-	-	-	-
123 - Post-secondary Campus Security	-	-	-	-	-	-	-	-	-

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**Summary of 2017-19 Biennium Budget**

**Higher Education Coordinating Commission  
Suspense  
2017-19 Biennium**

**Leg. Adopted Budget  
Cross Reference Number: 52500-999-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
<b>Subtotal Policy Packages</b>	-	-	-	-	-	-	-	-	-
<b>Total 2017-19 Leg Adopted Budget</b>	-	-	-	-	-	-	-	-	-
Percentage Change From 2015-17 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-



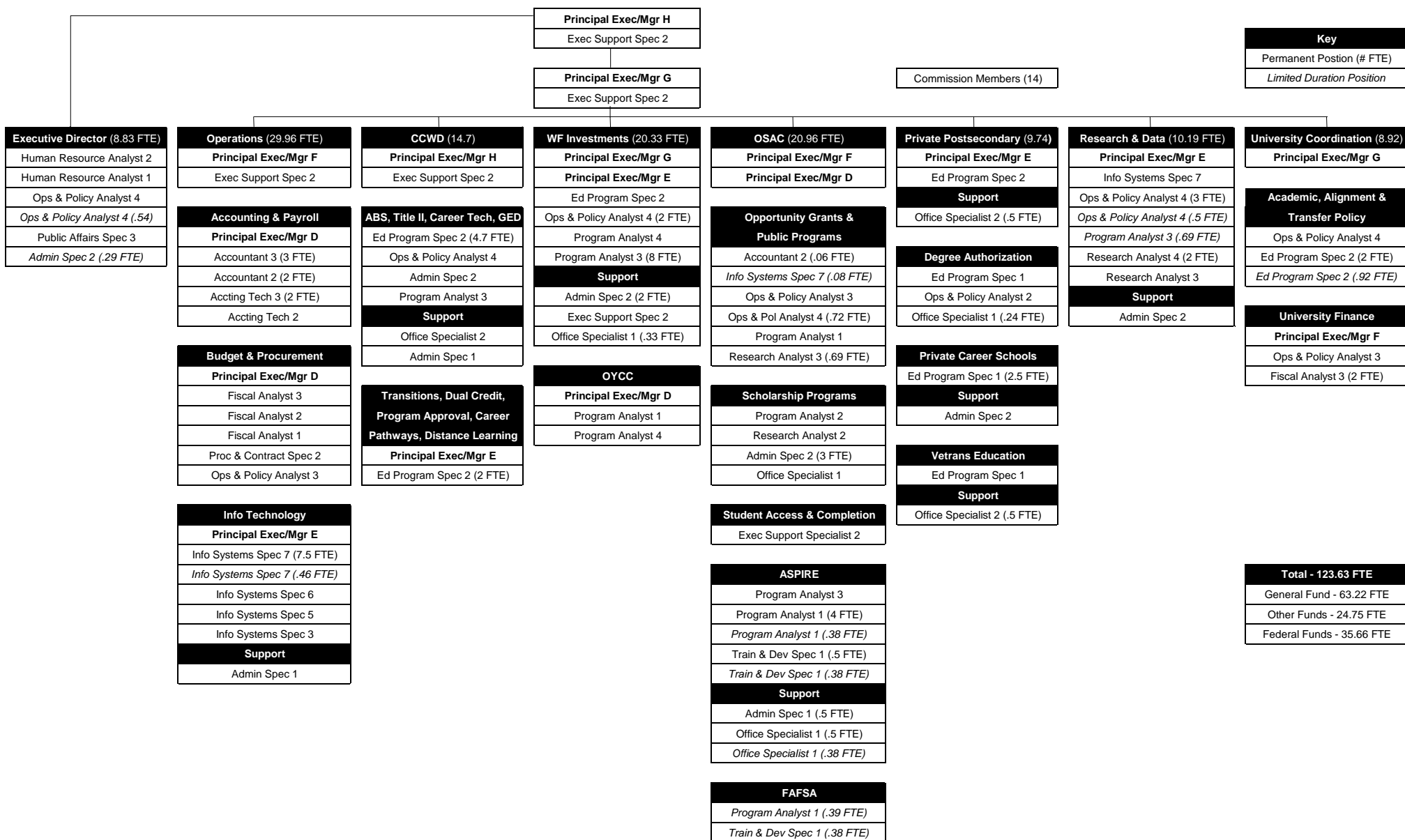
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### Higher Education Coordinating Commission Agency

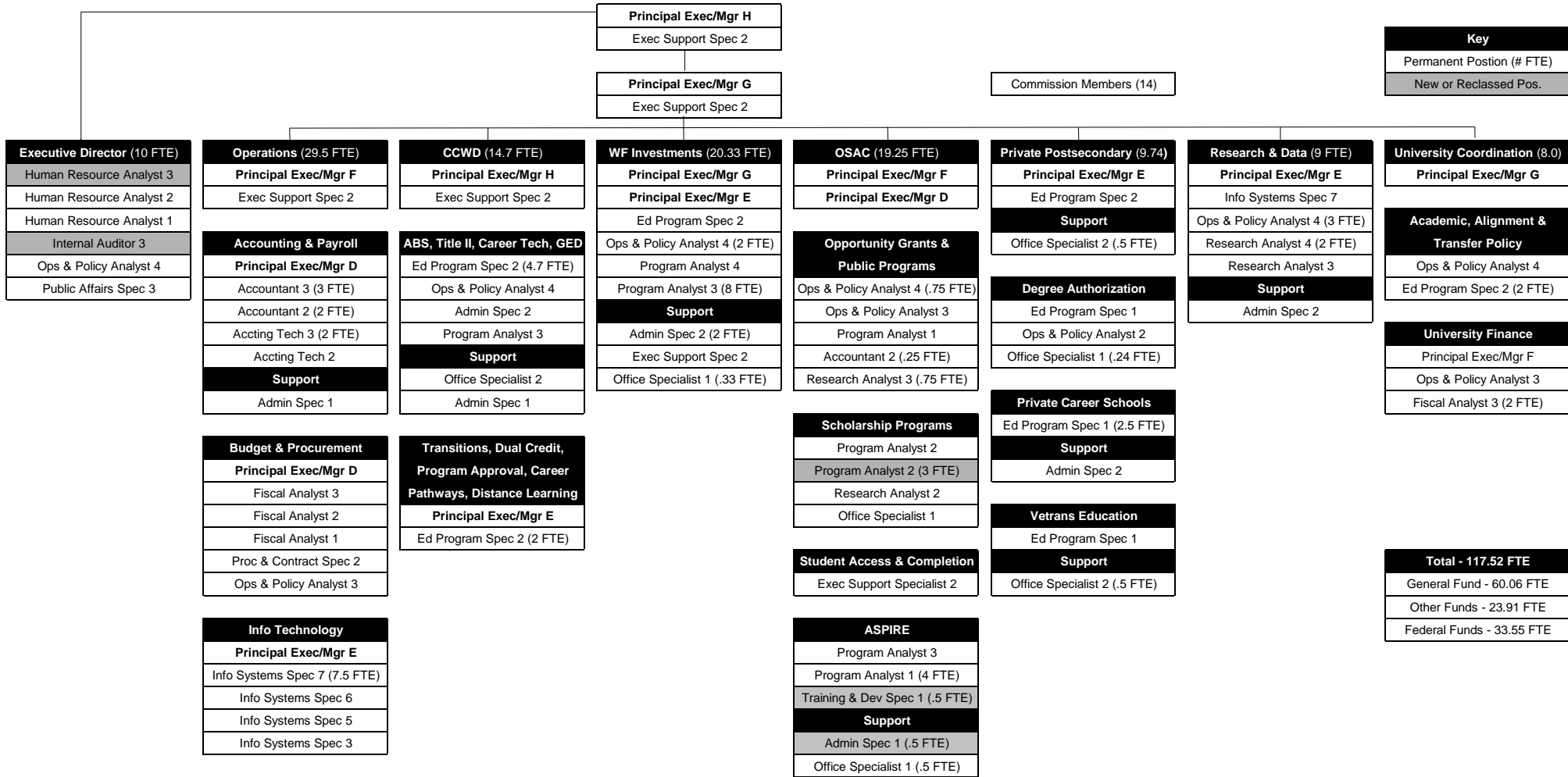
#### 2015-17 Organization Chart

142 positions (123.63 FTE)

As of July 25, 2016 - Legislatively Approved Budget



**Higher Education Coordinating Commission Agency**  
**HECC Operations**  
**2017-19 Organization Chart**  
 125 positions (117.52 FTE)  
 As of February 11, 2017 - Legislatively Adopted Budget



**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Agencywide Program Unit Summary  
2017-19 Biennium**

**Version: Z - 01 - Leg. Adopted Budget**

<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>2013-15 Actuals</b>	<b>2015-17 Leg Adopted Budget</b>	<b>2015-17 Leg Approved Budget</b>	<b>2017-19 Agency Request Budget</b>	<b>2017-19 Governor's Budget</b>	<b>2017-19 Leg Adopted Budget</b>
<b>101-00-00-00000</b>	<b>HECC Operations</b>						
	General Fund	3,105,531	30,737,158	33,683,056	36,614,507	23,216,935	22,482,818
	Other Funds	1,548,369	13,270,078	14,274,811	20,274,917	16,275,979	15,673,112
	Federal Funds	305,450	14,583,825	14,822,866	14,013,412	13,829,302	13,395,083
	All Funds	4,959,350	58,591,061	62,780,733	70,902,836	53,322,216	51,551,013
<b>102-00-00-00000</b>	<b>Support to Community Colleges</b>						
	General Fund	-	555,455,640	564,365,440	814,484,137	555,265,340	573,940,185
	Other Funds	-	45,810	45,810	45,810	45,810	45,810
	All Funds	-	555,501,450	564,411,250	814,529,947	555,311,150	573,985,995
<b>103-00-00-00000</b>	<b>Public University Ops &amp; Student Support</b>						
	General Fund	-	665,427,500	667,327,500	943,003,181	667,327,500	736,898,583
<b>104-00-00-00000</b>	<b>Public University State Programs</b>						
	General Fund	-	38,120,363	39,120,363	40,940,536	39,120,363	42,956,110
<b>105-00-00-00000</b>	<b>Agriculture Experiment Station</b>						
	General Fund	-	63,121,066	63,121,066	66,470,407	63,121,066	66,468,861
<b>106-00-00-00000</b>	<b>Extension Service</b>						
	General Fund	-	45,601,540	45,601,540	47,993,187	45,601,540	47,717,403
	Lottery Funds	-	-	-	-	44,000,000	24,000,000
	All Funds	-	45,601,540	45,601,540	47,993,187	89,601,540	71,717,403

\_\_\_\_ Agency Request  
2017-19 Biennium

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\_\_\_\_ Legislatively Adopted  
Agencywide Program Unit Summary - BPR010

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Agencywide Program Unit Summary  
2017-19 Biennium**

**Version: Z - 01 - Leg. Adopted Budget**

<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>2013-15 Actuals</b>	<b>2015-17 Leg Adopted Budget</b>	<b>2015-17 Leg Approved Budget</b>	<b>2017-19 Agency Request Budget</b>	<b>2017-19 Governor's Budget</b>	<b>2017-19 Leg Adopted Budget</b>
<b>107-00-00-00000</b>	<b>Forest Research Laboratory</b>						
	General Fund	-	9,771,107	9,771,107	10,283,136	9,771,107	10,224,041
<b>108-00-00-00000</b>	<b>OHSU Programs</b>						
	General Fund	-	77,332,846	77,332,846	80,503,492	77,332,846	77,277,432
<b>109-00-00-00000</b>	<b>Student Assistance</b>						
	General Fund	-	138,394,532	138,394,532	224,805,532	173,040,836	166,165,627
	Lottery Funds	-	11,816,379	11,816,379	25,986,015	18,571,059	20,746,268
	Other Funds	-	15,742,781	15,742,781	18,130,376	16,130,376	15,230,376
	All Funds	-	165,953,692	165,953,692	268,921,923	207,742,271	202,142,271
<b>110-00-00-00000</b>	<b>Workforce and Other Special Payments</b>						
	General Fund	-	-	-	23,493,977	7,450,695	8,144,577
	Other Funds	-	427,582	427,582	1,118,928	1,118,928	1,118,928
	Federal Funds	-	114,901,221	114,901,221	118,438,984	118,438,984	118,438,984
	All Funds	-	115,328,803	115,328,803	143,051,889	127,008,607	127,702,489
<b>111-00-00-00000</b>	<b>Oregon Youth Conservation Corps</b>						
	Other Funds	-	2,488,385	2,515,529	2,625,635	2,622,144	2,623,934
	Federal Funds	-	1,164,768	1,168,013	1,210,721	1,209,997	1,210,548
	All Funds	-	3,653,153	3,683,542	3,836,356	3,832,141	3,834,482

\_\_\_\_ Agency Request  
2017-19 Biennium

\_\_\_\_ Governor's Budget  
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\_\_\_\_ Legislatively Adopted  
Agencywide Program Unit Summary - BPR010

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Agencywide Program Unit Summary  
2017-19 Biennium**

**Version: Z - 01 - Leg. Adopted Budget**

<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>2013-15 Actuals</b>	<b>2015-17 Leg Adopted Budget</b>	<b>2015-17 Leg Approved Budget</b>	<b>2017-19 Agency Request Budget</b>	<b>2017-19 Governor's Budget</b>	<b>2017-19 Leg Adopted Budget</b>
<b>112-00-00-00000</b>	<b>Sports Lottery</b>						
	Lottery Funds	-	8,240,000	8,240,000	12,456,604	-	8,240,000
<b>113-00-00-00000</b>	<b>Public University Debt Service</b>						
	General Fund	-	119,704,939	119,704,939	161,735,844	161,907,774	153,230,455
	Lottery Funds	-	31,887,710	31,887,710	31,921,630	31,921,630	31,881,610
	Other Funds	-	224,585,215	224,585,215	212,898,797	212,840,781	213,740,781
	Federal Funds	-	1	1	625,977	4,587,374	4,587,374
	All Funds	-	376,177,865	376,177,865	407,182,248	411,257,559	403,440,220
<b>114-00-00-00000</b>	<b>Community College Debt Service</b>						
	General Fund	-	24,637,915	24,637,915	33,266,340	32,118,011	26,778,761
	Lottery Funds	-	10,462,066	10,462,066	11,733,159	11,733,159	11,699,204
	Other Funds	-	-	-	-	-	550,000
	Federal Funds	-	1	1	-	-	-
	All Funds	-	35,099,982	35,099,982	44,999,499	43,851,170	39,027,965
<b>115-00-00-00000</b>	<b>OHSU Debt Service</b>						
	General Fund	-	-	-	598,400	598,400	598,400
<b>116-00-00-00000</b>	<b>Public University Capital Construction</b>						
	Other Funds	-	361,916,587	372,066,587	418,350,000	349,800,000	330,825,000

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Agencywide Program Unit Summary - BPR010

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Agencywide Program Unit Summary  
2017-19 Biennium**

**Version: Z - 01 - Leg. Adopted Budget**

<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>2013-15 Actuals</b>	<b>2015-17 Leg Adopted Budget</b>	<b>2015-17 Leg Approved Budget</b>	<b>2017-19 Agency Request Budget</b>	<b>2017-19 Governor's Budget</b>	<b>2017-19 Leg Adopted Budget</b>
<b>117-00-00-00000</b>	<b>Community College Capital Construction</b>						
	Other Funds	-	1,542,827	1,542,828	344,992,503	90,249,997	102,897,241
<b>TOTAL AGENCY</b>							
	General Fund	3,105,531	1,768,304,606	1,783,060,304	2,484,192,676	1,855,872,413	1,932,883,253
	Lottery Funds	-	62,406,155	62,406,155	82,097,408	106,225,848	96,567,082
	Other Funds	1,548,369	620,019,265	631,201,143	1,018,436,966	689,084,015	682,705,182
	Federal Funds	305,450	130,649,816	130,892,102	134,289,094	138,065,657	137,631,989
	All Funds	4,959,350	2,581,379,842	2,607,559,704	3,719,016,144	2,789,247,933	2,849,787,506

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## Revenues

REVENUE FORECAST NARRATIVE	OTHER FUNDS	FEDERAL FUNDS	LOTTERY FUNDS
<b><u>CCWD</u></b>			
<p><b><u>General Educational Development (GED) Testing Program:</u></b>                      The purpose of this program is to provide the GED Test to adults without a high school credential. ORS 326.550 allows the State Board of Education to establish a nonrefundable application fee to cover the costs of administering this program. The 2014 GED Test fees are: \$38.00 per test, a total of \$152.00 for all four tests, of those fees \$8 per test is paid to CCWD for administration of the program. GED candidates receive their initial certificate and transcript free; duplicate certificates and transcripts may be ordered through DiplomaSender.com for a fee of \$18.00 per document. Revenue projections are based on the number of tests and document requests anticipated based on history and other inputs, such as economic conditions.</p>	\$495,480		
<p><b><u>Carl Perkins Career and Technical Education Act Funds:</u></b>                      The purpose of the Carl Perkins funding is to develop more fully the academic and career and technical skills of high school and community college students who enroll in career and technical education programs. 85 percent of Oregon’s allocation is distributed to high schools and community colleges (50 percent to high schools and 50 percent to community colleges). Oregon community colleges use these federal resources to build on efforts to assist students in meeting challenging academic and technical standards, including preparation for high skill, high wage, or high demand occupations in current or emerging professions. Community colleges also use these federal Perkins funds to support partnerships among high schools, universities, and business and industry. The Oregon Department of Education receives the funds from the U.S. DOE and then passes a portion to CCWD.</p>	\$2,054,854		
<p><b><u>Oregon Youth Conservation Corps:</u></b>                      The purpose of this program is to establish and maintain an education and environmental program for disadvantaged and at-risk youth. A significant share of the funding for this program comes from Amusement Device Taxes (ADT), Oregon State Marine Board grants and from partner agencies. Anticipated revenues are expected to be sufficient to support essential budget level expenditures.</p>	\$2,281,811		

REVENUE FORECAST NARRATIVE	OTHER FUNDS	FEDERAL FUNDS	LOTTERY FUNDS
<p><b><u>Timber Tax:</u></b>            Forestland owners paid a reduced property tax annually then paid a tax when timber was harvested. In 2003, the forestland owners owning large tracts of forestland switched to paying all of their property tax annually with no tax paid if they harvest. There was, however, an option for landowners of small tracts to continue with a program that was similar to the old system, paying part of their property tax annually with a tax payment made when timber is harvested. It is estimated that the amount of land under this new option represents about 6.5% of the total amount of forestland, down significantly from the land under the programs that were phased out. In 2013 and 2014 revenues began increasing by approximately 12% and the Department of Revenue is forecasting continued increases.</p>	\$45,660		
<p><b><u>Workforce Investment Act (WIA) One-Stop Services:</u></b>            Title IB of the Workforce Investment Act funds for adult, dislocated workers, youth employment training programs, and other workforce training programs. This program is funded by the U.S. Dept. of Labor (DOL). The allocation to Oregon has been trending downward for the past decade and current funding levels are approximately 40% lower than they were in 2000. The Workforce Innovation and Opportunity Act, which will be implemented on July 1, 2015, may provide additional resources to Oregon.</p>		\$89,685,283	
<p><b><u>WIA Title II Adult Basic Skills (ABS) Funds:</u></b>            Title II of the Workforce Investment Act includes funds to support developmental education for adults. This program is funded by the U.S. Department of Education. Appropriations for WIA Title II are projected to remain at level funding during the next biennium based on the President's budget. The revenue includes unexpended funds from prior grants. Anticipated revenues are expected to be sufficient to support essential budget level expenditures.</p>		\$9,784,870	
<p><b><u>Bureau of Land Management</u></b>            OYCC is specifically chartered by the BLM to serve as a clearinghouse for all forms of youth conservation corps operating in Oregon, including school, tribal, youth offender, and nonprofit organization crews. The BLM provides the funding and OYCC manages the grants at the local level.</p>		\$1,209,997	
<p><b><u>National Emergency Grants (Non-Ltd):</u></b>            National Emergency Grants are discretionary grants awarded by the Secretary of Labor pursuant to the federal Workforce Investment Act. Funds are awarded to provide employment-related service for dislocated workers, and are reserved and made available for obligation by the Secretary. In Oregon, application is made for an NEG when a local area is faced with a layoff that affects more than 50 workers. Due to an increase in need elsewhere in the country, CCWD anticipates a decrease in NEG funds available to Oregon.</p>		\$18,968,831	

REVENUE FORECAST NARRATIVE	OTHER FUNDS	FEDERAL FUNDS	LOTTERY FUNDS
<b><u>ODA/PCS</u></b>			
<p><b><u>VA/SAA US Veterans Administration Contract (Veterans Education):</u></b>            The SAA enters into an annual performance contract with the Department of Veterans Affairs (VA) to provide assistance to the schools in the state offering programs to veterans, implement the procedures and activities necessary to meet the requirements of Chapter 1006 of Title 10 U.S.C. or Chapter 30, 32, 34, 35 or 36 of Title 38 U.S.C. The Higher Education Coordinating Commission is designated as the State Approving Agency (SAA) for Oregon under Title 38 Codes of Federal Regulation 21.4150.</p>		\$405,800	

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Higher Education Coordinating Commission  
2017-19 Biennium**

**Agency Number: 52500  
Cross Reference Number: 52500-000-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Lottery Funds</b>						
Transfer from Agy-Res Equity	-	1,917,181	1,917,181	-	-	-
Transfer In Other	-	8,040,648	8,040,648	-	-	-
Tsfr From Administrative Svcs	-	52,574,884	51,391,676	82,097,408	106,168,468	97,539,654
Tsfr From Student Access Comm	1,917,772	-	-	-	-	-
Tsfr From Comm Coll/Wkfrc Dev	109,140	-	-	-	-	-
<b>Total Lottery Funds</b>	<b>\$2,026,912</b>	<b>\$62,532,713</b>	<b>\$61,349,505</b>	<b>\$82,097,408</b>	<b>\$106,168,468</b>	<b>\$97,539,654</b>
<b>Other Funds</b>						
Business Lic and Fees	566,809	-	-	-	-	-
Non-business Lic. and Fees	-	792,695	792,695	792,695	792,695	792,695
Charges for Services	660,850	2,485,367	2,485,367	2,313,367	2,313,367	2,313,367
Admin and Service Charges	-	1,356,021	1,356,021	1,356,021	1,356,021	1,356,021
General Fund Obligation Bonds	-	311,267,945	321,417,946	507,636,991	457,825,250	367,515,000
Dedicated Fund Oblig Bonds	-	-	-	-	-	71,538,775
Lottery Bonds	-	1,542,827	1,542,827	263,593,521	15,259,002	-
Interest Income	-	80,082	80,082	80,082	80,082	80,082
Donations	-	12,357,654	12,357,654	12,357,654	12,357,654	12,357,654
Grants (Non-Fed)	-	74,000	74,000	664,784	664,784	664,784
Other Revenues	4,042	6,593,499	7,402,475	1,854,143	1,854,143	4,804,143
Transfer In - Intrafund	200,000	493,741	493,741	8,381,750	7,809,226	7,325,275
Transfer from Agy-Res Equity	-	3,762,493	3,762,493	-	-	-
Transfer In Lottery Proceeds	-	-	-	3,662,654	-	-
Tsfr From Human Svcs, Dept of	-	1,928,000	1,928,000	1,928,000	1,928,000	1,928,000
Tsfr From Revenue, Dept of	-	1,745,810	1,745,810	2,045,660	2,045,660	2,045,660
Tsfr From Military Dept, Or	-	-	-	2,000,000	-	-

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Higher Education Coordinating Commission  
2017-19 Biennium**

**Agency Number: 52500  
Cross Reference Number: 52500-000-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
Tsfr From Marine Bd, Or State	-	103,000	103,000	106,811	106,811	106,811
Tsfr From Student Access Comm	7,228,207	-	-	-	-	-
Tsfr From Education, Dept of	49,709	2,054,854	2,054,854	2,054,854	2,054,854	2,054,854
Tsfr From Comm Coll/Wkfr Dev	51,009,015	-	-	-	-	-
Transfer Out - Intrafund	-	(493,741)	(493,741)	(8,381,750)	(7,809,226)	(7,325,275)
Transfer to General Fund	-	(48,549)	(48,549)	(48,549)	(48,549)	(48,549)
Tsfr To Oregon Health Authority	(12,350)	-	-	-	-	-
Tsfr To Comm Coll/Wkfr Dev	(33,414)	-	-	-	-	-
Tsfr To Health Lic Agency	(3,500)	-	-	-	-	-
<b>Total Other Funds</b>	<b>\$59,669,368</b>	<b>\$346,095,698</b>	<b>\$357,054,675</b>	<b>\$802,398,688</b>	<b>\$498,589,774</b>	<b>\$467,509,297</b>
<b>Federal Funds</b>						
Federal Funds	301,815	111,950,983	112,193,269	114,964,286	114,779,452	114,345,784
Tsfr From Education, Dept of	512,417	-	-	-	-	-
Transfer Out - Intrafund	(500,000)	-	-	-	-	-
Tsfr To Governor, Office of the	-	(270,000)	(270,000)	(270,000)	(270,000)	(270,000)
Tsfr To Education, Dept of	(8,782)	-	-	-	-	-
<b>Total Federal Funds</b>	<b>\$305,450</b>	<b>\$111,680,983</b>	<b>\$111,923,269</b>	<b>\$114,694,286</b>	<b>\$114,509,452</b>	<b>\$114,075,784</b>
<b>Nonlimited Other Funds</b>						
Business Lic and Fees	82,743	-	-	-	-	-
General Fund Obligation Bonds	-	50,648,642	50,648,642	-	-	-
Interest Income	10,581	-	-	-	-	-
Other Revenues	-	224,654,215	224,654,215	213,004,797	216,908,178	216,938,748
Transfer In - Intrafund	500,000	-	-	-	-	-
Tsfr From Education, Dept of	622,093	-	-	-	-	-

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-000-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Nonlimited Other Funds</b>						
Transfer Out - Intrafund	(200,000)	-	-	-	-	-
<b>Total Nonlimited Other Funds</b>	<b>\$1,015,417</b>	<b>\$275,302,857</b>	<b>\$275,302,857</b>	<b>\$213,004,797</b>	<b>\$216,908,178</b>	<b>\$216,938,748</b>
<b>Nonlimited Federal Funds</b>						
Federal Funds	-	18,968,833	18,968,833	19,594,808	23,556,205	23,556,205
<b>Total Nonlimited Federal Funds</b>	<b>-</b>	<b>\$18,968,833</b>	<b>\$18,968,833</b>	<b>\$19,594,808</b>	<b>\$23,556,205</b>	<b>\$23,556,205</b>

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Higher Education Coordinating Commission  
2017-19 Biennium**

**Agency Number: 52500  
Cross Reference Number: 52500-101-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
Business Lic and Fees	566,809	-	-	-	-	-
Non-business Lic. and Fees	-	792,695	792,695	792,695	792,695	792,695
Charges for Services	660,850	2,485,367	2,485,367	2,313,367	2,313,367	2,313,367
Admin and Service Charges	-	1,356,021	1,356,021	1,356,021	1,356,021	1,356,021
Interest Income	-	11,000	11,000	11,000	11,000	11,000
Donations	-	185,000	185,000	185,000	185,000	185,000
Grants (Non-Fed)	-	74,000	74,000	-	-	-
Other Revenues	4,042	6,218,950	7,027,926	1,779,444	1,779,444	1,779,444
Transfer In - Intrafund	200,000	265,869	265,869	8,153,878	7,581,354	7,097,403
Transfer In Lottery Proceeds	-	-	-	3,662,654	-	-
Tsfr From Student Access Comm	445,015	-	-	-	-	-
Tsfr From Education, Dept of	49,709	1,634,590	1,634,590	1,634,590	1,634,590	1,634,590
Tsfr From Comm Coll/Wkfrc Dev	1,184,171	-	-	-	-	-
Tsfr To Oregon Health Authority	(12,350)	-	-	-	-	-
Tsfr To Comm Coll/Wkfrc Dev	(33,414)	-	-	-	-	-
Tsfr To Health Lic Agency	(3,500)	-	-	-	-	-
<b>Total Other Funds</b>	<b>\$3,061,332</b>	<b>\$13,023,492</b>	<b>\$13,832,468</b>	<b>\$19,888,649</b>	<b>\$15,653,471</b>	<b>\$15,169,520</b>
<b>Federal Funds</b>						
Federal Funds	301,815	14,853,825	15,092,866	14,283,412	14,099,302	13,665,083
Tsfr From Education, Dept of	512,417	-	-	-	-	-
Transfer Out - Intrafund	(500,000)	-	-	-	-	-
Tsfr To Governor, Office of the	-	(270,000)	(270,000)	(270,000)	(270,000)	(270,000)
Tsfr To Education, Dept of	(8,782)	-	-	-	-	-
<b>Total Federal Funds</b>	<b>\$305,450</b>	<b>\$14,583,825</b>	<b>\$14,822,866</b>	<b>\$14,013,412</b>	<b>\$13,829,302</b>	<b>\$13,395,083</b>

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-101-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Nonlimited Other Funds</b>						
Business Lic and Fees	82,743	-	-	-	-	-
Interest Income	10,581	-	-	-	-	-
Other Revenues	-	69,000	69,000	106,000	106,000	106,000
Transfer In - Intrafund	500,000	-	-	-	-	-
Tsfr From Education, Dept of	622,093	-	-	-	-	-
Transfer Out - Intrafund	(200,000)	-	-	-	-	-
<b>Total Nonlimited Other Funds</b>	<b>\$1,015,417</b>	<b>\$69,000</b>	<b>\$69,000</b>	<b>\$106,000</b>	<b>\$106,000</b>	<b>\$106,000</b>



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-102-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
Other Revenues	-	-	-	150	150	150
Tsfr From Revenue, Dept of	-	45,810	45,810	45,660	45,660	45,660
<b>Total Other Funds</b>	-	<b>\$45,810</b>	<b>\$45,810</b>	<b>\$45,810</b>	<b>\$45,810</b>	<b>\$45,810</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-106-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Lottery Funds</b>						
Tsfr From Administrative Svcs	-	-	-	-	44,000,000	24,000,000
<b>Total Lottery Funds</b>	-	-	-	-	<b>\$44,000,000</b>	<b>\$24,000,000</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Higher Education Coordinating Commission  
2017-19 Biennium**

**Agency Number: 52500  
Cross Reference Number: 52500-109-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Lottery Funds</b>						
Transfer from Agy-Res Equity	-	1,917,181	1,917,181	-	-	-
Transfer In Other	-	8,040,648	8,040,648	-	-	-
Tsfr From Administrative Svcs	-	2,572,274	1,389,066	25,986,015	18,571,059	21,808,752
Tsfr From Student Access Comm	1,917,772	-	-	-	-	-
<b>Total Lottery Funds</b>	<b>\$1,917,772</b>	<b>\$12,530,103</b>	<b>\$11,346,895</b>	<b>\$25,986,015</b>	<b>\$18,571,059</b>	<b>\$21,808,752</b>
<b>Other Funds</b>						
Interest Income	-	69,082	69,082	69,082	69,082	69,082
Donations	-	11,997,654	11,997,654	11,997,654	11,997,654	11,997,654
Other Revenues	-	74,549	74,549	74,549	74,549	74,549
Transfer In - Intrafund	-	227,872	227,872	227,872	227,872	227,872
Transfer from Agy-Res Equity	-	3,762,493	3,762,493	-	-	-
Tsfr From Human Svcs, Dept of	-	1,928,000	1,928,000	1,928,000	1,928,000	1,928,000
Tsfr From Military Dept, Or	-	-	-	2,000,000	-	-
Tsfr From Student Access Comm	6,783,192	-	-	-	-	-
Transfer Out - Intrafund	-	(340,029)	(340,029)	(340,029)	(340,029)	(340,029)
Transfer to General Fund	-	(48,549)	(48,549)	(48,549)	(48,549)	(48,549)
<b>Total Other Funds</b>	<b>\$6,783,192</b>	<b>\$17,671,072</b>	<b>\$17,671,072</b>	<b>\$15,908,579</b>	<b>\$13,908,579</b>	<b>\$13,908,579</b>

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**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-110-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
Grants (Non-Fed)	-	-	-	664,784	664,784	664,784
Tsfr From Education, Dept of	-	420,264	420,264	420,264	420,264	420,264
<b>Total Other Funds</b>	-	<b>\$420,264</b>	<b>\$420,264</b>	<b>\$1,085,048</b>	<b>\$1,085,048</b>	<b>\$1,085,048</b>
<b>Federal Funds</b>						
Federal Funds	-	95,932,390	95,932,390	99,470,153	99,470,153	99,470,153
<b>Total Federal Funds</b>	-	<b>\$95,932,390</b>	<b>\$95,932,390</b>	<b>\$99,470,153</b>	<b>\$99,470,153</b>	<b>\$99,470,153</b>
<b>Nonlimited Federal Funds</b>						
Federal Funds	-	18,968,831	18,968,831	18,968,831	18,968,831	18,968,831
<b>Total Nonlimited Federal Funds</b>	-	<b>\$18,968,831</b>	<b>\$18,968,831</b>	<b>\$18,968,831</b>	<b>\$18,968,831</b>	<b>\$18,968,831</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-111-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
Donations	-	175,000	175,000	175,000	175,000	175,000
Other Revenues	-	300,000	300,000	-	-	-
Tsfr From Revenue, Dept of	-	1,700,000	1,700,000	2,000,000	2,000,000	2,000,000
Tsfr From Marine Bd, Or State	-	103,000	103,000	106,811	106,811	106,811
Transfer Out - Intrafund	-	(153,712)	(153,712)	(153,712)	(153,712)	(153,712)
<b>Total Other Funds</b>	-	<b>\$2,124,288</b>	<b>\$2,124,288</b>	<b>\$2,128,099</b>	<b>\$2,128,099</b>	<b>\$2,128,099</b>
<b>Federal Funds</b>						
Federal Funds	-	1,164,768	1,168,013	1,210,721	1,209,997	1,210,548
<b>Total Federal Funds</b>	-	<b>\$1,164,768</b>	<b>\$1,168,013</b>	<b>\$1,210,721</b>	<b>\$1,209,997</b>	<b>\$1,210,548</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-112-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Lottery Funds</b>						
Tsfr From Administrative Svcs	-	8,240,000	8,240,000	12,456,604	-	8,240,000
<b>Total Lottery Funds</b>	-	<b>\$8,240,000</b>	<b>\$8,240,000</b>	<b>\$12,456,604</b>	-	<b>\$8,240,000</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-113-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Lottery Funds</b>						
Tsfr From Administrative Svcs	-	31,300,544	31,300,544	31,921,630	31,878,880	31,806,328
<b>Total Lottery Funds</b>	-	<b>\$31,300,544</b>	<b>\$31,300,544</b>	<b>\$31,921,630</b>	<b>\$31,878,880</b>	<b>\$31,806,328</b>
<b>Other Funds</b>						
Other Revenues	-	-	-	-	-	900,000
<b>Total Other Funds</b>	-	-	-	-	-	<b>\$900,000</b>
<b>Nonlimited Other Funds</b>						
Other Revenues	-	224,585,215	224,585,215	212,898,797	216,802,178	216,832,748
<b>Total Nonlimited Other Funds</b>	-	<b>\$224,585,215</b>	<b>\$224,585,215</b>	<b>\$212,898,797</b>	<b>\$216,802,178</b>	<b>\$216,832,748</b>
<b>Nonlimited Federal Funds</b>						
Federal Funds	-	1	1	625,977	4,587,374	4,587,374
<b>Total Nonlimited Federal Funds</b>	-	<b>\$1</b>	<b>\$1</b>	<b>\$625,977</b>	<b>\$4,587,374</b>	<b>\$4,587,374</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-114-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Lottery Funds</b>						
Tsfr From Administrative Svcs	-	10,462,066	10,462,066	11,733,159	11,718,529	11,684,574
Tsfr From Comm Coll/Wkfrc Dev	109,140	-	-	-	-	-
<b>Total Lottery Funds</b>	<b>\$109,140</b>	<b>\$10,462,066</b>	<b>\$10,462,066</b>	<b>\$11,733,159</b>	<b>\$11,718,529</b>	<b>\$11,684,574</b>
<b>Other Funds</b>						
Other Revenues	-	-	-	-	-	550,000
<b>Total Other Funds</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$550,000</b>
<b>Nonlimited Federal Funds</b>						
Federal Funds	-	1	1	-	-	-
<b>Total Nonlimited Federal Funds</b>	<b>-</b>	<b>\$1</b>	<b>\$1</b>	<b>-</b>	<b>-</b>	<b>-</b>



**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-116-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
General Fund Obligation Bonds	-	311,267,945	321,417,945	420,640,000	355,030,000	264,330,000
Dedicated Fund Oblig Bonds	-	-	-	-	-	71,538,775
Lottery Bonds	-	-	-	4,000,000	-	-
Transfer Out - Intrafund	-	-	-	(6,290,000)	(5,230,000)	(5,043,775)
<b>Total Other Funds</b>	-	<b>\$311,267,945</b>	<b>\$321,417,945</b>	<b>\$418,350,000</b>	<b>\$349,800,000</b>	<b>\$330,825,000</b>
<b>Nonlimited Other Funds</b>						
General Fund Obligation Bonds	-	50,648,642	50,648,642	-	-	-
<b>Total Nonlimited Other Funds</b>	-	<b>\$50,648,642</b>	<b>\$50,648,642</b>	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-117-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
General Fund Obligation Bonds	-	-	1	86,996,991	102,795,250	103,185,000
Lottery Bonds	-	1,542,827	1,542,827	259,593,521	15,259,002	-
Other Revenues	-	-	-	-	-	1,500,000
Tsfr From Comm Coll/Wkfrc Dev	49,824,844	-	-	-	-	-
Transfer Out - Intrafund	-	-	-	(1,598,009)	(2,085,485)	(1,787,759)
<b>Total Other Funds</b>	<b>\$49,824,844</b>	<b>\$1,542,827</b>	<b>\$1,542,828</b>	<b>\$344,992,503</b>	<b>\$115,968,767</b>	<b>\$102,897,241</b>

## Detail of Lottery Funds, Other Funds, and Federal Funds Revenue - HECC

HECC 52500-000-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Non-Business License and Fees	OF	210	649,552	792,695	792,695	792,695	792,695	792,695
Charges for Services GED	OF	410	789,284	795,480	795,480	495,480	495,480	495,480
Charges for Services OSAC	OF	410	321,588	337,087	337,087	337,087	337,087	337,087
Charges for Services Private Post-Secondary	OF	410	660,850	1,352,800	1,352,800	1,480,800	4,480,800	1,480,800
Admin and Service Charges OSAC	OF	415	1,823,912	1,356,021	1,356,021	1,356,021	1,356,021	1,356,021
Interest Earnings Private Postsecondary	OF	605	10,581	0	0	0	0	0
Donations/Grant Lumina	OF	905	100,000	0	0	0	0	0
Donations/Grants For OSAC	OF	905	5,885	40,000	40,000	40,000	40,000	40,000
Donations for ASPIRE	OF	905	230,990	145,000	145,000	145,000	145,000	145,000
Grants (Non-Federal) WICHE	OF	910	0	74,000	74,000	0	0	0
Other Revenue for Director's Office	OF	975	0	4,526,802	4,526,802	79,304	79,304	79,304
Other Revenue for Central Operations	OF	975	0	1,622,463	1,622,463	739,403	739,403	739,403
Other Revenue for Community Colleges	OF	975	716,050	0	0	487,862	487,862	487,862
Other Revenue for Workforce	OF	975	0	0	0	114,316	114,316	114,316
Other Revenue for Research & Data	OF	975	0	0	0	196,033	196,033	196,033

HECC 52500-000-00  Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Other Revenue for OSAC	OF	975	11,763	15,310	15,310	15,310	15,310	15,310
Other Revenue for Private Postsecondary	OF	975	4,042	70,650	70,650	107,650	107,650	107,650
Other Revenue for ASPIRE	OF	975	28,062	52,725	52,725	145,566	145,566	145,566
Transfer in – Lottery Proceeds Cost of Bond Issuance	OF	975	NA	0	0	3,662,654	0	0
Transfer in – DHS for ASPIRE	OF	975	49,968	0	0	0	0	0
Transfer in – Dept of Education Carl Perkins Administration	OF	1581	1,787,748	1,634,152	1,634,152	1,634,590	1,634,590	1,634,590
Transfer in – Dept of Education for Private Postsecondary	OF	1581	671,802	0	0	0	0	0
Federal Funds for Director's Office	FF	995	0	49,747	49,747	79,501	79,501	79,501
Title IB and II Central Operations	FF	995	8,638,301	13,026,877	13,026,877	3,537,135	3,500,964	3,066,745
Title II for Community Colleges Operations	FF	995	NA	NA	NA	2,551,664	2,531,724	2,531,724
Title IB for Workforce Operations	FF	995	NA	NA	NA	7,341,259	7,221,141	7,221,141
Title II for Research & Data Operations	FF	995	NA	NA	NA	369,061	364,314	364,314
Federal Funds for OSAC Operations	FF	995	0	731,958	731,958	0	0	0
Federal Funds for Private Postsecondary Operations	FF	995	301,815	383,754	383,754	408,934	405,800	405,800
Federal Funds for ASPIRE Operations	FF	995	0	661,488	661,488	77	77	77
Transfer in – DOR Timber Tax for Community Colleges	OF	1150	45,247	45,810	45,810	45,660	45,660	45,660

HECC 52500-000-00  Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Transfer in – DAS Extension Service	LF	1107	0	0	0	0	44,000,000	44,000,000
Transfer in – Other Oregon Opportunity Grants	LF	1050	0	8,040,648	8,040,648	0	0	0
Transfer in – DAS Oregon Opportunity Grants	LF	1107	243,210	2,572,274	2,572,274	25,986,015	18,571,059	24,000,000
Interest Earnings OSAC Private Awards	OF	605	28,743	46,019	46,019	46,019	46,019	59,902
Interest Earnings Barber & Hairdressers Scholarship	OF	605	8,815	9,900	9,900	9,900	9,900	9,900
Interest Earnings GEAR-UP	OF	605	7,692	927	927	927	927	927
Interest Earnings Nursing Faculty Loan Repayment	OF	605	535	1,100	1,100	1,100	1,100	1,100
Interest Earnings JOBS Plus	OF	605	3,071	5,153	5,153	5,153	5,153	5,153
Interest Earnings OYCC Scholarship	OF	605	4,199	5,983	5,983	5,983	5,983	5,983
Donations for OSAC Private Awards	OF	905	12,930,541	11,379,654	11,379,654	11,379,654	11,379,654	11,379,654
Donations For GEAR-UP	OF	905	2,779,650	618,000	618,000	618,000	618,000	618,000
Other Revenue GEAR-UP	OF	975	2,250	0	0	0	0	0
Med/Dent Interest from OHSU	OF	975	7,655	8,549	8,549	8,549	8,549	8,549
Other Revenue Nursing Loans	OF	975	9,532	40,000	40,000	40,000	40,000	40,000
Other Revenue JOBS Plus	OF	975	117,786	0	0	0	0	0
Transfer in – DHS for Chaffee Ed and Training	OF	1100	1,309,021	1,685,000	1,685,000	1,685,000	1,685,000	1,685,000

HECC 52500-000-00  Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Transfer in – DHS for JOBS Plus	OF	1100	NA	243,000	243,000	243,000	243,000	243,000
Transfer in – Dept of Military	OF	1248	NA	0	0	2,000,000	0	0
Grants (Non-Federal)	OF	910	0	0	0	664,784	664,784	664,784
Transfer in – Carl Perkins Other Grants & Programs	OF	1581	0	420,264	420,264	420,264	420,264	420,264
Title IB Special Payments	FF	995	62,531,785	105,458,700	105,458,700	108,654,114	108,654,114	108,654,114
Title II Special Payments	FF	995	8,696,658	9,442,521	9,442,521	9,784,870	9,784,870	9,784,870
Donations to OYCC	OF	905	95,335	175,000	175,000	175,000	175,000	175,000
Other Revenue OYCC	OF	975	0	300,000	0	0	0	0
Transfer in – DOR Amusement Device Tax	OF	1150	2,036,225	1,700,000	2,000,000	2,000,000	2,000,000	2,000,000
Transfer in – Marine Board	OF	1250	114,164	103,000	103,000	106,811	106,811	106,811
Bureau of Land Management	FF	995	470,364	1,164,768	1,164,768	1,210,721	1,209,997	1,210,548
Transfer in – DAS Sports Lottery	LF	1107	0	8,240,000	8,240,000	12,456,604	0	0
Transfer in – DAS Public Universities Lottery Debt Service	LF	1107	0	31,300,544	31,300,544	31,921,630	31,878,880	31,806,328
Public Universities XI-F Debt Service	OF	975	NA	214,974,531	214,974,531	206,379,628	210,283,009	210,283,009
Public Universities XI-Q Debt Service	OF	975	NA	1,791,106	1,791,106	1,221,521	1,221,521	1,221,521
Public Universities COP Debt Service	OF	975	NA	7,819,578	7,819,578	5,297,648	5,297,648	5,297,648

HECC 52500-000-00 Source	Fund	ORBITS Revenue Acct	2013-15	2015-17		2017-19		
			Actual	Legislatively Adopted	Estimated	Agency Request	Governor's Budget	Legislatively Adopted
Build America Bonds Debt Svc	FF	995	0	1	1	625,977	4,587,374	4,587,374
Transfer in – DAS Community Colleges Lottery Debt Service	LF	1107	9,367,803	10,462,066	10,462,066	11,733,159	11,718,529	11,684,574
GF Obligation Bonds Community Colleges XI-G Debt Svc	OF	555	11,787	0	0	0	0	0
GF Obligation Bonds Public Universities XI-G	OF	555	0	311,267,945	311,267,945	97,000,000	121,794,168	264,330,000
2013-15 GF Obligation Bonds Public Universities XI-G	OF-NL	555	0	50,648,642	196,523,642	0	0	0
2013-15 GF Obligation Bonds Public Universities XI-F	OF	555	0	Included above	Included above	80,250,000	81,449,850	71,538,775
2013-15 GF Obligation Bonds Public Universities XI-Q	OF	555	0	Included above	Included above	243,390,000	151,785,982	192,791,225
Lottery Bonds Public Universities	OF	565	NA	0	0	4,000,000	0	0
GF Obligation Bonds Community Colleges XI-G	OF	555	157,161,829	1,542,827	1,542,827	86,996,991	102,795,250	103,185,000
Lottery Bonds Community Colleges	OF	565	0	0	0	259,593,521	15,259,002	0
Interest Earnings Community College XI-G	OF	605	431,209	0	500,000	0	0	0

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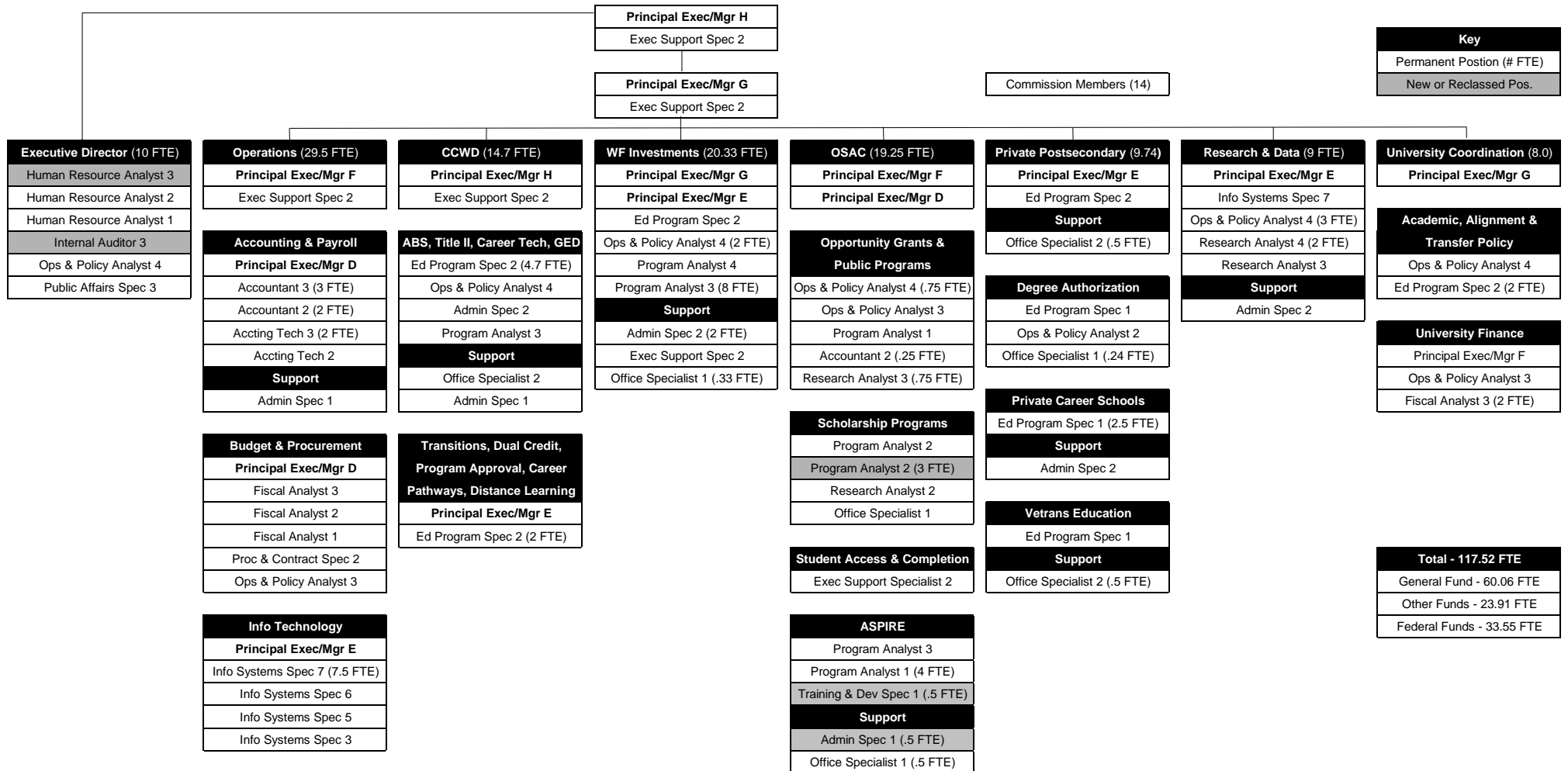
# Higher Education Coordinating Commission Agency

## HECC Operations

2017-19 Organization Chart

125 positions (117.52 FTE)

As of February 11, 2017 - Legislatively Adopted Budget



## **HECC Operations**

The Commission is supported by an executive director, who oversees the work of eight offices described below, all of which support the statutory responsibilities of the Commission.

- **The Office of the Executive Director, Policy, and Communications** carries out the central executive role of the agency, as well as communications, legislative affairs, human resources, policy initiatives, and other roles for the integrated agency.
- **The Office of Student Access & Completion (OSAC)**, formerly the Oregon Student Access Commission, administers a variety of state, federal, and privately funded student financial aid programs for the benefit of Oregonians attending institutions of postsecondary education, including the Oregon Opportunity Grant and the Oregon Promise. OSAC also administers other student outreach programs, such as Oregon ASPIRE, and works in partnership with foundations, private individuals, financial institutions, and employers.
- **The Office of Community Colleges and Workforce Development (CCWD)**, formerly the Department of Community Colleges and Workforce Development, provides coordination and resources related to Oregon's 17 community colleges and 18 adult basic skills providers. CCWD also provides statewide administration related to Career and Technical Education (CTE) (including Carl D. Perkins Vocational and Technical Education Act), Dual Credit, Career Pathways, Community College Program Approval, Distance Learning, Adult Basic Skills, General Educational Development (GED), English Language Learners, and the Workforce Innovation and Opportunity Act (WIOA) for Adult Education (Title II).
- **The Office of University Coordination** provides academic and fiscal coordination related to Oregon's seven public universities, including coordination of the academic program approval process, statewide initiatives and legislative directives to enhance postsecondary pathways and student success, biennial budget recommendations for the Public University Support Fund, Public University State Programs, and capital investments, fiscal reporting and analysis, and the allocation of state funding.
- **The Office of Private Postsecondary Education** oversees the quality, integrity, and diversity of private postsecondary programs in Oregon for the benefit of students and consumers. The Office includes the Office of Degree Authorization, which authorizes private degree-granting institutions and distance education providers, Private Career Schools which licenses and supports private career and trade schools, and Veterans Education which provides oversight of programs for veterans.
- **The Office of Workforce Investments (OWI)** is responsible for convening partnerships in the workforce system, supporting the Oregon Workforce Investment Board (OWIB) as well as Local Workforce Development Boards (LWDBs) and implementing the Governor's vision and the OWIB strategic plan. The OWI is a collaboration with the Oregon Employment Department (OED) and includes the Workforce Innovation and Opportunity Act (WIOA) Youth, Adult, Dislocated Worker and Federal Discretionary grants. OWI also administers the Oregon Youth Conservation Corps and staffs its Advisory Committee.

- **The Office of Research and Data** collects, analyzes, and reports research and data on postsecondary education including data on students, courses, demographics, enrollments, academic performance, and academic pathways to comply with state and federal reporting requirements and inform decisions on the postsecondary education enterprise.
- **The Office of Operations** includes Budget, Procurement, Payroll, Accounting, and Information Technology units. The office assists all other agency offices with developing, allocating and leveraging resources; provides leadership, direction and guidance to the Director, Office Directors, Managers, and all staff with the development of policies and strategies to meet the agency’s mission; establishes departmental goals; and provides strategic oversight for compliance with state and federal requirements.

HECC Operations also includes ASPIRE (Access to Student Assistance Programs in Reach of Everyone) which is a mentoring program that matches trained and supportive adult volunteer mentors with middle and high school students to develop a plan to help them meet their education goals beyond high school. ASPIRE includes a network of volunteer-staffed sites located throughout the state in more than 140 middle schools, high schools, community-based organizations, and community colleges. ASPIRE trains more than 1,500 volunteers to serve as mentors to roughly 8,300 individuals annually. In the last year, volunteers made more than 74,000 contacts with students and families to provide information about college and career choices, financial aid, and preparation for postsecondary education.

## **HECC Operations: Essential and Policy Packages**

### **Package 010: Vacancy Factor and Non-PICS Personal Services**

The method for determining vacancy savings is provided by the Department of Administrative Services. HECC's vacancy factor calculation, which identifies savings from the 2015-17 Legislatively Approved Budget, is applied to the 2017-19 CSL. The vacancy savings increased by \$25,493 General Fund and \$5,971 Federal Fund but decreased by \$4,311 Other Funds.

Additional changes include:

1. Pension Bond contributions increased General Fund by \$31,166, Other Funds by \$20,247, and Federal Funds by \$7,155.
2. Mass Transit costs increased by \$14,055 General Fund and \$10 Other Funds.

### **Package 022: Phase out**

This package removes one-time funding and positions. This packages phases-out \$2,348,803 General Funds, \$5,355,561 Other Funds and \$1,215,035 Federal Funds. The projects phased-out from HECC Operations are:

- Cost of issuance for bond sales
- College Possible
- College Access
- College Access Challenge Grant
- Aid for Undocumented Students
- Student Transition
- Employment Data
- SB 418 Accelerated Learning Work Group
- Student Self-identification
- Open Educational Resources
- Underserved Grants to Community Colleges
- FAMIS Business Case
- Opportunity Grant Reprogramming Costs
- WICHE Grant

### **Package 031: Standard Inflation and State Government Service Charges**

Applying the standard inflation factors as provided by the Department of Administrative Services to Non-PICs accounts, services and supplies, and some special payments, results in an increase of \$ 360,718 General Fund, \$195,044 Other Funds and \$442,815 Federal Funds.

**Package 050: Fund Shifts**

This package is for significant revenue changes. The OSAC Office shifted a position from General Fund, which were one-time funds, to Other Funds. The amount of the shift is \$181,103.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: HECC Operations  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	73,687	-	-	-	-	-	73,687
Federal Funds	-	-	-	13,936	-	-	13,936
<b>Total Revenues</b>	<b>\$73,687</b>	-	-	<b>\$13,936</b>	-	-	<b>\$87,623</b>
<b>Personal Services</b>							
Temporary Appointments	1,199	-	3,996	637	-	-	5,832
Overtime Payments	23	-	83	96	-	-	202
All Other Differential	1,303	-	460	-	-	-	1,763
Public Employees' Retire Cont	254	-	103	19	-	-	376
Pension Obligation Bond	31,166	-	20,247	7,155	-	-	58,568
Social Security Taxes	194	-	347	57	-	-	598
Mass Transit Tax	14,055	-	10	-	-	-	14,065
Vacancy Savings	25,493	-	(4,311)	5,971	-	-	27,153
Reconciliation Adjustment	-	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>\$73,687</b>	-	<b>\$20,935</b>	<b>\$13,935</b>	-	-	<b>\$108,557</b>
<b>Total Expenditures</b>							
Total Expenditures	73,687	-	20,935	13,935	-	-	108,557
<b>Total Expenditures</b>	<b>\$73,687</b>	-	<b>\$20,935</b>	<b>\$13,935</b>	-	-	<b>\$108,557</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(20,935)	1	-	-	(20,934)
<b>Total Ending Balance</b>	-	-	<b>(\$20,935)</b>	<b>\$1</b>	-	-	<b>(\$20,934)</b>

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission  
Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: HECC Operations  
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(2,348,803)	-	-	-	-	-	(2,348,803)
Grants (Non-Fed)	-	-	(74,000)	-	-	-	(74,000)
Other Revenues	-	-	(5,281,561)	-	-	-	(5,281,561)
Federal Funds	-	-	-	(1,215,035)	-	-	(1,215,035)
<b>Total Revenues</b>	<b>(\$2,348,803)</b>	<b>-</b>	<b>(\$5,355,561)</b>	<b>(\$1,215,035)</b>	<b>-</b>	<b>-</b>	<b>(\$8,919,399)</b>

**Services & Supplies**

Instate Travel	(15,790)	-	-	(20,000)	-	-	(35,790)
Out of State Travel	(28,000)	-	-	-	-	-	(28,000)
Employee Training	(8,494)	-	-	-	-	-	(8,494)
Office Expenses	(4,854)	-	-	-	-	-	(4,854)
Telecommunications	(3,640)	-	-	-	-	-	(3,640)
State Gov. Service Charges	(7,295)	-	-	-	-	-	(7,295)
Data Processing	(1,578)	-	-	-	-	-	(1,578)
Publicity and Publications	(1,213)	-	-	(6,000)	-	-	(7,213)
Professional Services	(675,000)	-	(74,000)	(30,000)	-	-	(779,000)
IT Professional Services	(800,000)	-	-	-	-	-	(800,000)
Attorney General	(15,000)	-	-	-	-	-	(15,000)
Employee Recruitment and Develop	(1,331)	-	-	-	-	-	(1,331)
Dues and Subscriptions	(1,213)	-	-	-	-	-	(1,213)
Facilities Rental and Taxes	(28,024)	-	-	-	-	-	(28,024)
Other Services and Supplies	(1,213)	-	(5,281,561)	-	-	-	(5,282,774)
Expendable Prop 250 - 5000	(11,028)	-	-	-	-	-	(11,028)

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: HECC Operations  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	-	(22,035)	-	-	(22,035)
<b>Total Services &amp; Supplies</b>	<b>(\$1,603,673)</b>	-	<b>(\$5,355,561)</b>	<b>(\$78,035)</b>	-	-	<b>(\$7,037,269)</b>
<b>Special Payments</b>							
Dist to Non-Gov Units	(350,000)	-	-	-	-	-	(350,000)
Dist to Local School Districts	-	-	-	(537,000)	-	-	(537,000)
Dist to Comm College Districts	(197,565)	-	-	-	-	-	(197,565)
Dist to Non-Profit Organizations	-	-	-	(600,000)	-	-	(600,000)
Other Special Payments	(197,565)	-	-	-	-	-	(197,565)
<b>Total Special Payments</b>	<b>(\$745,130)</b>	-	-	<b>(\$1,137,000)</b>	-	-	<b>(\$1,882,130)</b>
<b>Total Expenditures</b>							
Total Expenditures	(2,348,803)	-	(5,355,561)	(1,215,035)	-	-	(8,919,399)
<b>Total Expenditures</b>	<b>(\$2,348,803)</b>	-	<b>(\$5,355,561)</b>	<b>(\$1,215,035)</b>	-	-	<b>(\$8,919,399)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: HECC Operations  
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	360,718	-	-	-	-	-	360,718
Federal Funds	-	-	-	442,814	-	-	442,814
<b>Total Revenues</b>	<b>\$360,718</b>	<b>-</b>	<b>-</b>	<b>\$442,814</b>	<b>-</b>	<b>-</b>	<b>\$803,532</b>
<b>Personal Services</b>							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Services &amp; Supplies</b>							
Instate Travel	6,204	-	6,198	3,960	-	-	16,362
Out of State Travel	1,147	-	2,214	4,522	-	-	7,883
Employee Training	5,181	-	1,689	1,857	-	-	8,727
Office Expenses	5,704	-	6,108	2,621	-	-	14,433
Telecommunications	5,394	-	2,260	2,882	-	-	10,536
State Gov. Service Charges	160,415	-	148,934	277,523	-	-	586,872
Data Processing	1,156	-	1,088	79	-	-	2,323
Publicity and Publications	1,699	-	2,546	513	-	-	4,758
Professional Services	117,275	-	57,137	172,513	-	-	346,925
IT Professional Services	8,695	-	5,884	8,536	-	-	23,115
Attorney General	9,969	-	3,496	2,566	-	-	16,031

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: HECC Operations  
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Employee Recruitment and Develop	573	-	175	66	-	-	814
Dues and Subscriptions	16,619	-	796	1,776	-	-	19,191
Facilities Rental and Taxes	(70,274)	-	(64,422)	(41,989)	-	-	(176,685)
Agency Program Related S and S	385	-	4,176	2,035	-	-	6,596
Other Services and Supplies	3,376	-	8,661	2,011	-	-	14,048
Expendable Prop 250 - 5000	4,528	-	2,721	470	-	-	7,719
IT Expendable Property	2,354	-	2,605	874	-	-	5,833
<b>Total Services &amp; Supplies</b>	<b>\$280,400</b>	<b>-</b>	<b>\$192,266</b>	<b>\$442,815</b>	<b>-</b>	<b>-</b>	<b>\$915,481</b>
<b>Special Payments</b>							
Dist to Non-Gov Units	61,271	-	-	-	-	-	61,271
Dist to Local School Districts	19,047	-	2,778	-	-	-	21,825
Other Special Payments	-	-	-	-	-	-	-
<b>Total Special Payments</b>	<b>\$80,318</b>	<b>-</b>	<b>\$2,778</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$83,096</b>
<b>Total Expenditures</b>							
Total Expenditures	360,718	-	195,044	442,815	-	-	998,577
<b>Total Expenditures</b>	<b>\$360,718</b>	<b>-</b>	<b>\$195,044</b>	<b>\$442,815</b>	<b>-</b>	<b>-</b>	<b>\$998,577</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(195,044)	(1)	-	-	(195,045)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$195,044)</b>	<b>(\$1)</b>	<b>-</b>	<b>-</b>	<b>(\$195,045)</b>

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 050 - Fundshifts

Cross Reference Name: HECC Operations  
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(181,103)	-	-	-	-	-	(181,103)
<b>Total Revenues</b>	<b>(\$181,103)</b>	-	-	-	-	-	<b>(\$181,103)</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	(122,280)	-	122,280	-	-	-	-
Empl. Rel. Bd. Assessments	(57)	-	57	-	-	-	-
Public Employees' Retire Cont	(16,007)	-	16,007	-	-	-	-
Social Security Taxes	(9,354)	-	9,354	-	-	-	-
Worker's Comp. Assess. (WCD)	(69)	-	69	-	-	-	-
Flexible Benefits	(33,336)	-	33,336	-	-	-	-
<b>Total Personal Services</b>	<b>(\$181,103)</b>	-	<b>\$181,103</b>	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	(181,103)	-	181,103	-	-	-	-
<b>Total Expenditures</b>	<b>(\$181,103)</b>	-	<b>\$181,103</b>	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	(181,103)	-	-	-	(181,103)
<b>Total Ending Balance</b>	-	-	<b>(\$181,103)</b>	-	-	-	<b>(\$181,103)</b>

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5250074	OAS	C1116	AP RESEARCH ANALYST 2	1-	1.00-	24.00-	08	5,095.00	122,280- 58,823-				122,280- 58,823-
5250074	OAS	C1116	AP RESEARCH ANALYST 2	1	1.00	24.00	08	5,095.00		122,280 58,823			122,280 58,823
TOTAL PICS SALARY									122,280-	122,280			
TOTAL PICS OPE									58,823-	58,823			
TOTAL PICS PERSONAL SERVICES =													
					---	-----	-----		-----	-----	-----	-----	-----
					.00	.00		181,103-	181,103				

**POLICY PACKAGE 090**  
**2017-2019 Budget**  
**Analyst Adjustments**  
**HECC Operations**

**PURPOSE**

This package reduces General Fund by \$1,101,701.

**HOW ACHIEVED**

- Reduce Personal Services by approximately three percent in anticipation of vacancy savings, reducing General Fund by \$399,711.
- Reduce Services and Supplies by approximately six percent, reducing General Fund by \$336,939.
- Reduce Special Payments by 12.3 percent, including ASPIRE grants, GED funding, and Perkins Grant match transferred to the Dept. of Education; reducing General Fund by \$365,051.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

General Fund: (\$1,101,701)

**GOVERNOR'S BUDGET**

Recommended as added in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 090 - Analyst Adjustments

Cross Reference Name: HECC Operations  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Vacancy Savings	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Dist to Non-Gov Units	-	-	-	-	-	-	-
Dist to Local School Districts	-	-	-	-	-	-	-

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 090 - Analyst Adjustments

Cross Reference Name: HECC Operations  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Special Payments</b>							
Spc Pmt to Education, Dept of	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 091**  
**2017-2019 Budget**  
**Statewide Adjustment to DAS Charges**  
**HECC Operations**

**PURPOSE**

This package represents changes to State Government Service Charges and DAS price list charges for services made for the Governor's Budget.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

General Fund: (\$167,427)

Federal Funds: (\$182,659)

Other Funds: (\$103,580)

NL Other Funds: (\$5,932)

**GOVERNOR'S BUDGET**

Recommended as added in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: HECC Operations  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Out of State Travel	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
State Gov. Service Charges	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

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**POLICY PACKAGE 092**  
**2017-2019 Budget**  
**Statewide AG Adjustment**  
**HECC Operations**

**PURPOSE**

This package adjusts Attorney General rates from the published price list at ARB of \$198/hour to \$185/hour in the Governor's Budget.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

General Fund: (\$5,640)  
Federal Funds: (\$1,451)  
Other Funds: (\$1,978)

**GOVERNOR'S BUDGET**

Recommended as added in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 092 - Statewide AG Adjustment

Cross Reference Name: HECC Operations  
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
Federal Funds	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Attorney General	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 105**  
**2017-2019 Budget**  
**Replace Financial Aid Management Information System**  
**HECC Operations**

**PURPOSE: Replace Financial Aid Management Information System**

As the federally designated repository for Oregon residents' FAFSA data (Free Application for Federal Student Aid), the managing agency for the Oregon Opportunity Grant, and the administrator of nearly 500 privately-funded scholarships, the Higher Education Coordinating Commission's Office of Student Access and Completion (OSAC) handles sensitive student data from hundreds of thousands of Oregon residents annually. To do this work, OSAC relies heavily on a robust, secure, and reliable Information Technology (IT) infrastructure. This package requests a one-time capital expenditure to fund the replacement of the agency's aging and unstable Financial Aid Management Information System (FAMIS). A business case for this FAMIS purchase is under development. The FAMIS will also be a critical component in linking OSAC's student records to the proposed State Longitudinal Database. By supporting all of the agency's direct programs, the IT unit supports the HECC goal of making the pathways to higher education more accessible, affordable and supportive for students.

**HOW ACHIEVED**

In 2015, the Legislative Assembly approved \$800,000 for OSAC to develop a business case document to determine the most appropriate course of action for replacing OSAC's internally developed legacy FAMIS. OSAC expects approval to proceed once the business case has been completed and the course of action determined. Upon completion of the evaluation, OSAC will begin the process of replacing the legacy FAMIS in one of three possible directions: 1) by purchasing an off-the-shelf product and working with the vendor to tailor the product to meet the specific needs of the agency; 2) by working with a third-party contracting firm to develop a software solution to address the current and projected future needs of the agency; or 3) by using OSAC's internal programming resources to internally develop a replacement FAMIS.

**QUANTIFY RESULTS**

The replacement FAMIS will be stable, predictable, scalable, secure, and ability to be modified to meet new and emerging needs.

## **STAFFING IMPACTS**

This package requires the following position within the Higher Education Coordinating Commission:

- 1.0 FTE, Information Systems Specialist 4
- 2.0 FTE, Information Systems Specialist 6

HECC-OSAC is waiting on the outcome of the business analysis currently being performed by an independent contracting company to evaluate the best course of action for replacing OSAC's current legacy FAMIS. The staffing level built into the project budget is based on the last business case created for the project. Depending on the Return on Investment (ROI) evaluations, the cost of a new FAMIS will either be in the form of allocation for the purchase of a commercial product or in labor costs associated with developing a system. The labor would either be performed by external contractors or internal staff.

## **REVENUE SOURCE**

General Fund: \$7,616,000

## **GOVERNOR'S BUDGET**

Recommended as modified.

The funding and positions included in the package were based on a prior draft of a business case that was not approved. Placeholder funding for replacement of the Financial Aid Information Management System is recommended. No additional staff is recommended.

General Fund: \$2,500,000

## **LEGISLATIVELY ADOPTED BUDGET**

Not Recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission  
Pkg: 105 - Student Aid Data System**

**Cross Reference Name: HECC Operations  
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 105 - Student Aid Data System

Cross Reference Name: HECC Operations  
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 106**  
**2017-2019 Budget**  
**Continue and Expand Oregon Promise Grant Program**  
**HECC Operations**

**PURPOSE: Support financial aid for community college students of all income levels with the Oregon Promise**

Continued funding and expansion of the Oregon Promise grant helps students at all income levels enroll in and complete two years of community college through state financial support. The grant program supports the State's 40-40-20 initiative by encouraging and supporting recent high school and GED graduates to attend and afford community college.

This policy option package includes funding for the Oregon Promise that enables the first cohort of students to complete their second year of higher education, expansion that enables a second and third cohort to participate at the same grant levels as the first, and a modest enhancement to the program.

In 2015, the Legislative Assembly passed Senate Bill 81, which established the Oregon Promise to be administered by the HECC's Office of Student Access and Completion (OSAC). The program provides grants to cover some or all tuition costs for eligible students. The first cohort of students to receive the grant will be those who graduate high school or a GED program during 2015-16 and enroll in an eligible certificate or degree program at a community college within six months of graduation.

To be considered for Oregon Promise, students must demonstrate a cumulative high school grade point average of 2.5 or better, and must complete both an Oregon Promise application and the Free Application for Federal Student Aid (FAFSA) or equivalent. Award amounts are equal to actual or average community college tuition, whichever is lower, net of a \$50 per term student co-pay and the total amount of federal and/or state grant aid the student receives. The minimum annual award is \$1000 for students whose tuition costs are fully covered by federal and state grants. Students continue to receive the grant, providing they have not yet completed 90 credit hours and continue to meet all other eligibility requirements.

The first cohort of students will receive Oregon Promise grants in 2016-17. Funding for the cohort's first year was included in the budget for 2015-17. For the initial year of operation, OSAC estimates that the program will serve a first-time cohort of 6,000-8,000 recent high school and GED graduates. Based on applications received through June 2016, the average Oregon Promise student may also bring up to \$2,617 per year in federal financial aid into the state.



## **HOW ACHIEVED**

This package for the Oregon Promise supports eligible students of all income levels in affording community college, including grants enabling the first cohort of recent high school graduates and GED recipients to complete their second year of higher education, grants enabling a second and third cohort to participate, and a compliment to the program that supports adult students.

Serve Oregon Promise cohorts: Assuming continued program funding for the 2017-19 biennium, two cohorts of Promise recipients will receive grant funds during each year of the 2017-19 biennium.

During the first year of the biennium, the first cohort of Promise recipients will be in their second year of community college, and the second cohort will begin their first year of community college. OSAC anticipates that tuition costs will increase, meaning that the total cost in 2017-18 for the two cohorts will be roughly \$10 million per year each, or \$20 million total. Estimates also recognize that some students in the first cohort may have completed their program during their first year, and others may stop out or reduce attendance for other reasons.

During the second year of the biennium, the second Promise cohort will enter their second year of community college, and the third cohort of Oregon Promise students will enter their first year of community college. Again, assuming some increase in participation and an increase in cost, OSAC estimates total cost in 2018-19 for the two cohorts at roughly \$10 million per year each, for a total of \$20 million, bringing the total biennial cost for the Oregon Promise program, as originally envisioned, to \$40 million.

Authorizing legislation passed in 2015 (Senate Bill 81) specified a fixed amount of \$10 million for the 2015-17 biennium to be expended for creation and implementation of the program as well as provision of grants. Going forward, this creates an unfortunate spending limitation that affects future program funding. Legislative Concept 522 (52500-17) has been introduced to request statutory changes and correct this oversight.

The 2017-2019 initial staff budget recommendation for the status quo Oregon Promise is \$40,000,000. Student supports for first-year Oregon Promise recipients, including advising, are addressed in a separate budget request.

Complement the Oregon Promise with a new “tuition-free” program focused on adult students: A significant portion of Oregon’s population is identified by the US Census as having “some college – no degree.” Statistically, this population carries a disproportional share of student loan debt, and is much more likely to default on student loans. This policy package includes a proposal to complement the Oregon Promise with a version of the program that assists students who are relatively close to completing a degree or certificate but have dropped out of college for some period of time. Assisting these students could enable them to complete a degree or

certificate, correlating to higher income, lower unemployment, fewer loan defaults, and greater tax revenue for the state. These students are also likely to qualify for federal financial aid, bringing in more federal dollars.

The 2017-2019 initial staff budget recommendation for this complement to the Oregon Promise program is \$4,000,000. The program could be scaled up or down to serve any subset of this population.

### **STAFFING IMPACTS**

This package requires the following positions within HECC Ops:

- 1.0 FTE, Information Systems Specialist 4
- 1.0 FTE Administrative Specialist 2
- 0.25 FTE Operations and Policy Analyst 3 (increase to 1.0 FTE from prior biennium and downclass from OPA 4)
- 0.75 FTE Administrative Specialist 2 (increase to 1.0 FTE from prior biennium and downclass from Account 2)
- 0.25 FTE Policy Analyst 2 (increase to 1.0 FTE from prior biennium and downclass from Research Analyst 3)

### **QUANTIFY RESULTS**

The initial cohort of 6,000-8,000 recently graduated students could complete up to 90 credit hours, begun in the 2015-2017 biennium, under the original program. A second cohort of students could begin and complete their 90 credit hours over the 2017-2019 biennium. A third cohort of students could begin their 90 credit hours in year two of the new biennium.

For the complement to the Oregon Promise, an appropriation of \$2 million per year (\$4 million per biennium) could assist 700 or more students complete their education each year.

### **REVENUE SOURCE**

**HECC Operations 101-06**

**General Fund: \$548,154**

Student Assistance 109-02

General Fund: \$26,451,846

Total Package

General Fund: \$24,000,000

**GOVERNOR'S BUDGET**

Not recommended.

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission**  
**Pkg: 106 - Continue and Expand Oregon Promise**

**Cross Reference Name: HECC Operations**  
**Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 106 - Continue and Expand Oregon Promise

Cross Reference Name: HECC Operations  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Dist to Individuals	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

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**POLICY PACKAGE 107**  
**2017-2019 Budget**  
**Continue and Expand FAFSA Completion and Outreach Programs**  
**HECC Operations**

**PURPOSE: Make FAFSA completion and outreach tools available to all high schools and eligible organizations**

Increasing funding for the Free Application for Federal Student Aid (FAFSA) Completion and Outreach programs supports college access and completion by encouraging young adults and adult learners to consider postsecondary education through community and school outreach, college fairs and events.

Strong progress has been made with increasing the number of students completing the FAFSA in Oregon, but not all high schools across the state receive support. This policy option package expands FAFSA Plus+ (Oregon's FAFSA completion initiative) to all high schools, school districts, tribal education coordinators, and other eligible student access organizations. The package also supports outreach staff in providing on-site trainings, webinars, website podcasts, information, and publications to students and families to learn about the benefits of college, financial aid options, how to fill out the FAFSA, college-career connections and postsecondary options, among other outreach efforts.

In Spring 2014, the HECC's Office of Student Access and Completion (OSAC) piloted a FAFSA completion project with four high school sites with a goal of increasing the number of students completing a Free Application for Federal Student Aid (FAFSA) at participating high schools. During the first full year of implementation in 2015-16, OSAC saw an 8% increase in FAFSA filings – among the highest percentage increases nationwide. More FAFSA completions results in higher Federal Pell Grant funding coming into the state to help Oregonians pay for their college education. Participating sites that have data-sharing agreements with OSAC receive information about which students in their graduating senior class or currently enrolled at their college have or have not completed and submitted a FAFSA for the upcoming school year. OSAC provides technical assistance to help participating sites reach students through 1:1 mentoring, classroom activities and presentations, FAFSA workshops, and FAFSA webinars and provides technical support, training, resources, and materials around filling out the FAFSA.

**HOW ACHIEVED**

Continue and expand Outreach activities –This policy package will enable OSAC staff to attend more events throughout Oregon and inform more students, parents, communities, schools, universities, and organizations about the OSAC scholarship application,

completing the FAFSA, applying for scholarships, and other college access topics. Further, requested funding will help maximize OSAC’s partnerships with other college access organizations and entities by sharing resources, hosting joint events, co-presenting at conferences and workshops, presenting at each other’s events, and promoting the access to postsecondary education for all students.

Continue and expand FAFSA PLUS+ (FAFSA Completion Program) – This policy option package expands the FAFSA completion initiative to all high schools, school districts, tribal education coordinators, and other eligible organizations, increasing FAFSA data-sharing relationships from 110 sites to all Oregon public high schools. Dedicated staff will work with schools and school districts to share FAFSA completion data and create and run FAFSA completion events and will provide college planning and financial aid information through training, college fairs, and financial aid nights, with a special emphasis on targeting rural communities and underserved populations.

### **STAFFING IMPACTS**

This package requires the following positions within the Higher Education Coordinating Commission:

- 1.0 FTE Program Analyst
- 1.0 FTE Trainer
- 1.5 FTE Outreach Specialist (3 part-time employees)
- 0.5 FTE Office Specialist 1

### **QUANTIFY RESULTS**

Using program results from the 2014 pilot and the 2015-16 academic year, OSAC will develop a reporting process that will track annual data on in FAFSA completions at participating schools, with a goal of increasing completions by 10-20% during the biennium.

### **REVENUE SOURCE**

General Fund: \$626,400

### **GOVERNOR’S BUDGET**

Not recommended.

### **LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission**  
**Pkg: 107 - Continue/Expand Outreach and FAFSA Programs**

**Cross Reference Name: HECC Operations**  
**Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 107 - Continue/Expand Outreach and FAFSA Programs

Cross Reference Name: HECC Operations  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

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**POLICY PACKAGE 108**  
**2017-2019 Budget**  
**Integrated Postsecondary Data System**  
**HECC Operations**

**PURPOSE: Support Integrated Post-Secondary Data System**

Deficiencies in Oregon’s higher education data bases leave the HECC unable to fully comply with required reports and legislative requests. The proposed policy option package will gather data into a central location with necessary crosswalks to permit the HECC to meet reporting requirements, answer legislative requests, broaden public access to the data, and improve data provision to partner agencies.

A new Post-Secondary Data System will broaden and deepen in essential ways the ability to analyze data currently collected on Oregon students at Oregon’s higher education institutions. Higher education data come from over 250 different offices and institutions, with new required data collections from private career schools expanding these sources further. The current data sources lack crosswalks among them, have inconsistent reliability, and together contain only rudimentary functionality. As a result, the HECC is unable to meet federal and state reporting requirements and answer many basic research questions, and considerable staff time is inefficiently spent in the manual collating, cleaning, and processing of data. At the federal level, full compliance with the Workforce Innovation and Opportunity Act is not possible because some data on students, programs, and outcomes are unavailable. At the state level, existing data bases hamper the ability to fulfill reports required by Senate Bill 253 (commonly known as 40-40-20 and the supplemental Equity Lenses), House Bill 2525 (evaluating transfer credits from community colleges to four-year public universities), and Senate Bill 473 (collecting gender and sexual orientation data). Inefficiencies in the current system make tabulation of the HECC’s mandated key performance metrics extremely labor intensive and investigation of broader higher education policy research questions simply unfeasible (especially those that cross educational sectors). Finally, these limitations leave the public and other policymakers unable to access even aggregate versions of the data to answer their own queries, and they hinder submissions to the State Longitudinal Data System (SLDS).

This policy option package proposes to address these deficiencies by unifying Oregon’s higher education data into one reliable system with which the HECC can produce mandated reports fully and more efficiently, answer state-level and cross-sector questions currently out of reach, and provide improved support to the SLDS. It relates directly to the HECC’s agency infrastructure strategic goal by building up foundational data to be used by the HECC and agency partners. The proposal brings data from Oregon’s four-year public universities, community colleges, and private career schools together to validate persons, programs, and institutions throughout the

state. This will enable the accurate tracking across higher education organizations necessary to report compliance. It will improve data reporting, yield greater insight into 40-40-20 progress, and provide more accurate SLDS submissions. In the end, the data system will enable the HECC, its partner institutions, and the public to analyze students, programs, and institutions in ways fundamental to effective higher education policy, to do so with data that are substantially more reliable than current systems offer, and to do so with significantly greater efficiency. It will benefit the HECC, post-secondary institutions, the SLDS, and the public.

### **HOW ACHIEVED**

This policy option package will secure IT professional services to integrate disconnected data sources to enable tracking across individuals, programs, and institutions. Specifically, it will:

- Create a database of student, staff (where available), and approved program data from more than 208 private, post-secondary schools.
- Combine data sources.
  - 208+ private post-secondary schools
  - 7 four-year, public universities
  - 18+ Title II providers
- Data for Post-Secondary Analysis (D4A) system, which includes community college student data, approved career technical education programs, community college financial information systems, and GED examinee information.
- Build a database of approved educational programs across private, post-secondary schools, community colleges, and four-year, public universities.
- Develop systematic identification of individuals, programs, and institutions to enable tracking at each level of analysis. Document identification algorithm to facilitate linking future data sources.
- Create hierarchical levels of access to make data available to those outside of the HECC while preserving security of identifiable information. Stratify levels of access by data security for different needs of the public, partners, and the HECC.
- Test and validate final system.

These tasks require contracting with a vendor to obtain the time and skills needed. Existing HECC staff time is fully expended with processing current data extracts for four-year, public universities and community colleges. Private, post-secondary school data are not currently processed and analyzed because of a lack of available staff. The skill sets needed for the required work include experience with Visual Studio.NET, ComponentOne Active Reports, Infragistics NetAdvantage, Telerik, and Microsoft SQL Server. HECC staff have only two of these five skill sets (MS SQL Server and Visual Studio.NET). Hiring limited duration positions is less economical than a vendor because four different Information Systems Specialist 7 positions may be required who would be needed only intermittently over the project.

### **STAFFING IMPACTS**

This policy option package requires no additional staff hires. The completed data system will save costs by reducing staff time for future processing of data extracts. It will result in greater analytic and research output of current staff because tasks will take significantly less time and new analyses will be possible.

### **QUANTIFY RESULTS**

The data system will be tested and validated by the vendor, HECC staff, and partner institutions for accuracy, consistency, accessibility, and timeliness of results. Central to this process will be replication of existing reports and comparisons of baseline measures to establish each of these outcomes. Testing and validating will also involve confirmation of consistency in definitions, decreased data, greater data consolidation, and improved data submission.

### **REVENUE SOURCE**

General Fund: \$1,000,000

### **GOVERNOR'S BUDGET**

Not recommended.

### **LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 108 - Integrated Postsecondary Data System

Cross Reference Name: HECC Operations  
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Beginning Balance</b>							
Beginning Balance	-	-	-	-	-	-	-
<b>Total Beginning Balance</b>	-	-	-	-	-	-	-
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Professional Services	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 109**  
**2017-19 Budget**  
**HECC Agency Infrastructure**  
**HECC Operations**

**PURPOSE**

Address identified needs within the agency to effectively function as a more complex organization. In 2015-17, the agency was the Oregon's 4<sup>th</sup> largest General Fund agency (\$1.8 billion), with a total funds budget of almost \$3 billion. This request addresses critical needs in program oversight, agency IT security, staffing in HR, Diversity and Inclusion and approved position reclassification requests.

**HOW ACHIEVED**

**Fiscal Performance and Security:** Currently the agency is operating without a designated Internal Audit function. This request includes one Internal Auditor who will report to the Executive Director and provide ongoing oversight and recommendations to ensure that the agency establishes and maintains the highest standards for fiscal management.

**Staffing Gaps:** There are several discrete components to this portion of the request.

(1) In the 2015 budget process, HECC requested human resources (HR) staff to support what was then a new agency. The 2015 LAB included 2 staff (HRA1 and HRA2). The agency had also requested an HRA3 to be the lead, but that position was inadvertently left out. This package includes the HRA3 in order to provide appropriate HR support for an agency the HECC's size.

(2) The Governor has directed agencies to add resources for diversity and inclusion. This package requests an OPA4 who will focus on diversity and inclusion issues. This position will help ensure that the HECC's equity lens is applied both internally to the agency as well as to the HECC's work on higher education policy and coordination.

(3) The HECC agency currently has 2 positions dedicated to contracting/procurement. After the combination of the various entities that formed the HECC, in the first 7 months of operation the combined agency executed over 275 contracts and agreements, with at least an additional 175 in the queue. Standard workload is about 100 contracts/agreements per procurement professional. The lack of adequate staffing results in significant delays in the agency's ability to execute contracts and disburse funds. HECC is requesting a Procurement and Compliance Specialist 1 (PRCS 1) to help relieve workload.

(4) This package requests a position to provide administrative support to the Deputy Executive Director.

**Reclassifications and moving positions from part time to full time due to workload:** 3 positions in the OSAC office have been reclassified due to Article 81 requests through the collective bargaining contract and DAS's finding that the work is of a higher classification. This package requests permanent funding for these positions because the office is extremely limited in its ability to absorb the permanent funding internally. Two positions (PA1 and AS1) in OSAC are requested to move from 0.50 FTE to 1.0 FTE (full time) due to ongoing workload needs.

**Information Technology:** This package requests \$105,000 GF for lifecycle replacement of desktops in accordance with HECC's recently adopted IT Governance Policy. \$50,000 GF is requested for various other IT needs around 2-factor authentication and to increase OSAC's network bandwidth. Additional funding (\$400,000) is requested for penetration testing of IT systems, as required by SB 1538 (2016 session).

### **STAFFING IMPACT**

This package requires the following positions within the Higher Education Coordinating Commission:

- 1.0 FTE Internal Auditor 3
- 1.0 FTE Human Resource Analyst 3
- 1.0 Operations and Policy Analyst 4 (Diversity and Inclusion)
- 1.0 Executive Support Specialist 2 (support for the Deputy Director)
- 1.0 Procurement and Contracting Specialist 1 (contracting)
- 2 positions from 0.5 FTE to 1.0 FTE
- Permanent funding for 3 positions due to Article 81 reclass

### **QUANTIFYING RESULTS**

This package will primarily address administrative needs within the enterprise. Success will be measured by administrative efficiency and effectiveness, along with system security. Areas measured will be timely and appropriate HR actions, effective and timely procurement activities.

The enterprise will develop standards for each area in early 2017-19.

## **REVENUE SOURCE**

General Fund: \$1,539,010

Other Funds: \$151,401

## **GOVERNOR'S BUDGET**

Recommended as modified.

The recommended budget reduces General Fund by \$150,077 and increases Other Funds by \$168,131. It establishes one Internal Auditor 3 position (1.0 FTE), reclassifies three existing positions, and creates a Human Resources Analyst 3 (1.0 FTE) with savings from an interagency agreement with DAS for HR services.

General Fund: \$80,274

## **LEGISLATIVELY ADOPTED BUDGET**

Recommended as modified.

The recommended budget reduces general fund by \$150,010 and increases other funds by \$189,410. It does not establish any new positions (0.0 FTE).



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission**  
**Pkg: 109 - Infrastructure Positions**

**Cross Reference Name: HECC Operations**  
**Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(150,010)	-	-	-	-	-	(150,010)
<b>Total Revenues</b>	<b>(\$150,010)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$150,010)</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	(96,528)	-	111,528	-	-	-	15,000
Empl. Rel. Bd. Assessments	(57)	-	57	-	-	-	-
Public Employees' Retire Cont	(12,636)	-	14,600	-	-	-	1,964
Social Security Taxes	(7,384)	-	8,532	-	-	-	1,148
Worker's Comp. Assess. (WCD)	(69)	-	69	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	(33,336)	-	33,336	-	-	-	-
Reconciliation Adjustment	-	-	21,288	-	-	-	21,288
<b>Total Personal Services</b>	<b>(\$150,010)</b>	<b>-</b>	<b>\$189,410</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$39,400</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 109 - Infrastructure Positions

Cross Reference Name: HECC Operations  
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	(150,010)	-	189,410	-	-	-	39,400
<b>Total Expenditures</b>	<b>(\$150,010)</b>	-	<b>\$189,410</b>	-	-	-	<b>\$39,400</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(189,410)	-	-	-	(189,410)
<b>Total Ending Balance</b>	-	-	<b>(\$189,410)</b>	-	-	-	<b>(\$189,410)</b>
<b>Total Positions</b>							
Total Positions	-	-	-	-	-	-	-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE	-	-	-	-	-	-	-
<b>Total FTE</b>	-	-	-	-	-	-	-

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**POLICY PACKAGE 110**  
**2017-2019 Budget**  
**Improve Transfer Pathways**  
**HECC Operations**

**PURPOSE: Improve transparency and consistency in credit transfer between colleges and universities in Oregon**

As noted in the Higher Education Coordinating Commission Strategic Plan, one of the agency’s goals is to create clearer and stronger pathways between post-secondary sectors by “improving the alignment of learning standards and outcomes . . . between higher education institutions.” That work was strengthened by the passage of HB 2525 (2015). The HECC report in response to that bill noted a number of systemic barriers to efficient transfer student pathways. This POP seeks to address several of those, including:

- The need for greater state level coordination of lower division general education
- The need to reassess the statewide transfer degrees
- The lack of a statewide transfer student portal

**HOW ACHIEVED**

Oregon will acquire a statewide license to Transfer Equivalency System (TES), a course database currently used by 17 public higher education institutions in Oregon. Use of a common course articulation system will allow for greater uniformity in acceptance and application of transfer credits across the state. In addition, one new limited duration position will be hired to convene faculty workgroups to develop transfer pathways that enable students to transfer courses to meet major requirements for English, math, and the state's three most popular majors. Funding will be used to support workgroup meetings, including faculty time for participation, enable institutions and HECC to resolve inefficiencies in transfers across the state, and conduct research that builds upon work completed under HB 2525.

Workgroups will include participants from the Joint Transfer Articulation Committee (JTAC), faculty from English/Writing, Math, and from the most popular transfer majors (Business, Psychology, Biology). Staff will report to the Commission and the Legislature as appropriate on the implementation strategy and results of this Policy Option Package.

A separate related workgroup will also convene to explore the feasibility of a common statewide transfer portal (“Transfer Portal”). Oregon is one of only nine states with community colleges and public universities that do not have such a portal. Evidence presented in HECC’s report on HB 2525 indicates that the lack of a common resource for students to navigate a confusing array of transfer

policies and articulation agreements. (The Transfer Portal is a student-facing service, whereas TES is available to registrars, advisers and other college and university staff.)

**Implementation Timeline**

- Fall 2017: Implementation of College Source TES statewide
- Fall 2017-Spring 2018: Convenings to align the state’s public institutions on curricular pathways initiatives
- Spring 2018: Report on Common Transfer Portal
- Fall 2018: First report on implementation of Transfer Student Pathways Measures
- Fall 2019: Second/Final Report on Transfer Student Pathways Measures, including new/enhanced transfer student success reporting

**STAFFING IMPACTS**

This package requires the following positions within the Higher Education Coordinating Commission:

- 1.0 FTE Operations and Policy Analyst 3

**QUANTIFY RESULTS**

Results will show in several areas:

- Improved alignment of transfer curriculum in several key majors, and in lower division general education.
- Emergent consensus on how to realign and renew the statewide transfer degrees to improve credit mobility and efficiency (such as the AAOT).
- Improved data collection and reporting on transfer student success, including graduation rates, and credits accumulated for graduation.
- Over time, transfer students will complete bachelor’s degrees with approximately the same number of credits as their “direct entry” counterparts.

**REVENUE SOURCE**

General Fund: \$706,000

**GOVERNOR'S BUDGET**

Not recommended.

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission**  
**Pkg: 110 - Improved Transfer Pathways**

**Cross Reference Name: HECC Operations**  
**Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Other Special Payments	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission  
Pkg: 110 - Improved Transfer Pathways**

**Cross Reference Name: HECC Operations  
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 111**  
**2017-2019 Budget**  
**Consumer Protection and Veterans' Support**  
**HECC Operations**

**PURPOSE: Strengthen Consumer Protection and Veterans' Support**

To serve the needs of Oregon students, increased support is needed to oversee programs participating in veterans' education benefit programs, strengthen consumer protection related to the fast-changing regulated postsecondary sector, and provide an integrated process for student complaints across private and public institutions.

Recent federal decisions will add additional responsibilities to the Higher Education Coordinating Commission (HECC) in the oversight of programs participating in veterans' education benefit programs. The HECC is the Oregon State Approving Agency (SSA) for Veterans Education Programs. The office oversees Oregon's federal contract with the SAA, monitoring postsecondary institutions participating in veterans' education benefit programs (GI Bill benefits) administered by the U.S Department of Veterans Affairs to ensure compliance with applicable state and federal laws. Recent federal decisions will add the approval of vocational flight schools, apprenticeship, and on-job-training programs for training services to GI's returning home. Protection of our veterans' education benefits can be enhanced through increased technical assistance to schools, apprenticeship sites, and on-the-job training sites that serve veterans. Key objectives include the ability to conduct more direct outreach, provide technical support, and enhance compliance with VA guidelines.

To support and strengthen protections for students attending career schools and other private, regulated postsecondary institutions in Oregon, a small but significant public investment is required. In 2015-17, Oregon has seen more cases of private institutions closing and making decisions that negatively impact students in achieving higher education goals. This also has a negative impact on Oregon's progress towards 40-40-20 goals. The HECC and the Oregon Department of Justice (DOJ) have worked diligently to coordinate efforts and increase responsiveness. Recent and current cases teach us that more proactive efforts are needed to prevent future impacts on students, structure proactive plans for closure of schools prior to sudden corporate meltdowns, and closely monitor schools at risk or on probation in addition to taking timely action to place and support schools at risk through improvement plans and close monitoring. Moreover, the last several years have seen an increase in fly-by-night postsecondary operators attempting to do business in Oregon without proper licensing and authorization. This negatively impacts the students these institutions enroll, the employees they hire, and local businesses. Early identification and regulatory action on illegal operators is essential to minimize the impact on Oregonians.



Finally, the HECC has a need for a more centralized, efficient, and customer-friendly student complaint process. This proposal creates an integrated streamlined approach to student complaints across the public and private postsecondary sector.

## **HOW ACHIEVED**

By establishing a coordinated, integrated and centralized approach to protecting students, the HECC seeks to increase systemic response in three essential areas of need: supporting veteran’s education services, strengthening oversight of regulated schools, and resolving student complaints. Having dedicated staff will secure consistent, coordinated, and timely attention to the areas of need.

**Veteran’s Support:** An increase in staffing will allow the HECC to respond to new VA-SAA responsibilities for the oversight, approval, and monitoring of vocational flight schools, and apprenticeship and on-the-job training programs. Such staffing support will result in more timely responses to program and institutional approvals, technical assistance to approved sites, as well as guidance on national GI-Bill/VA changes and compliance notifications to all institutions. An increase in dedicated staff will support veterans and their approved training providers, and increase coordinated policy guidance for veteran education services.

**Strengthening Oversight of the Regulated Sector:** This oversight will result in increased monitoring of struggling schools, and early detection of unlicensed and unauthorized illegal operators, thus reducing the negative economic and societal impacts on Oregonians. Increased monitoring of struggling schools will result in timely structured improvement plans, proactive teach-out planning, when necessary and collaborative student supports. Furthermore, this strengthened oversight will increase collaboration on cases and investigations with other states, DOJ, other state agencies and federal entities.

**Integrated Student Complaints:** Dedicated staff will handle complaints, compliance, and investigations working within and across all units of the HECC, collaborate with other state or federal entities as needed, and proactively review cases and issues with school leaders to achieve prompt case resolution. Funding will centralize HECC’s response to student complaints, implement common forms, and streamline administrative rules and processes—all while recognizing the distinctive HECC authorities for student complaints originating in different sectors. It will produce a common tracking system, with integrated reports to the Commission on the number of cases, trends and topics by sector or school. This will enable the creation of a systemic approach and analysis of trends to inform policy and regulatory planning

## **STAFFING IMPACT**

This package requires the following positions within the Higher Education Coordinating Commission:

- 1.0 FTE Education Program Specialist 2 (team lead)  
Note: This position serves as Complaints, Compliance and Investigations team leader
- 3.0 FTE Compliance Specialist
- 1.0 FTE Office Specialist 2

## **QUANTIFY RESULTS**

Proactive review and approval of programs serving veterans under the GI Bill Program will be measured not just by the number of programs approved, but also increases and diversification of options across the state. Increased training/workshops for approved institutions and outreach sessions to new providers will not only enumerate the educational/training services provided, but also the overall improvement in proactive compliance with federal guidelines resulting in timely evaluative compliance surveys.

Timely response to adverse action notices in the regulated sector will result in smooth academic transition to students, restitution of prepaid tuition, as well as increased accountability and transparency in the sector. Data reports will outline the number of student graduates, students employed in their field of study, and affordability indicators (cost of attendance, debt, and earnings).

Timely response to student complaints will produce reports to the HECC that include the amount of staff time spend on cases, case resolution, administrative hearings scheduled, identification of trends and relevant systemic issues for further consideration by the Commission.

## **REVENUE SOURCE**

General Fund: \$781,000

## **GOVERNOR'S BUDGET**

Not recommended.

## **LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission**  
**Pkg: 111 - Consumer Protection and Vets' Support**

**Cross Reference Name: HECC Operations**  
**Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 111 - Consumer Protection and Vets' Support

Cross Reference Name: HECC Operations  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

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**POLICY PACKAGE 112**  
**2017-2019 Budget**  
**Youth Work Experience**  
**HECC Operations**

**PURPOSE: Address shortages in youth work experience**

Oregon's competitiveness is fundamentally linked to the availability of a skilled workforce. However, Oregon is facing a critical shortage that impacts economic growth—thousands of youth are not finding opportunities to develop the academic and job skills they must have in order to succeed in today's global economy.

The number one issue Oregon employers reported in statewide forums was the business need for young people to obtain basic workplace skills including those referenced as 'soft skills'—showing up on time, working a complete shift, interacting with others, taking direction, being drug free, participating in teams, and acting with respect for the employer and co-workers. When these skills are not learned at home or in the course of traditional education, they are most successfully taught in a hands-on environment through real work experience. In response to this business input from every county in the state, the Oregon Workforce Investment Board (OWIB) prioritized investments in Youth Employment in its 2016 Strategic Plan.

Oregon has a history of very successful youth employment models including summer youth jobs and paid internships.

In order to address these shortages in youth work experiences, the HECC's Office of Workforce Investments will collaborate with Oregon's nine Local Workforce Development Boards (LWDBs) and the Oregon Youth Conservation Corps (OYCC) programs to provide meaningful work experience and workforce training for Oregonians between the ages of 14 and 24.

**HOW ACHIEVED**

The resources will be distributed by formula to the nine LWDBs and the OYCC program. The jobs will pay youth at least the Oregon minimum wage, and these local funds will be used to cover wage/fringes, payroll processing, and related participant expenses (including additional case management expenses).

Programs will be modeled after, and supplement, existing proven work experience programs. Programs will be competency-based in their approach and include workforce and academic preparation. Youth will be required to demonstrate skills along a continuum of

career readiness. Funded programs will be required to include experiences in in-demand occupations with particular emphasis on targeted sectors and pre-apprenticeship opportunities.

This package will provide work experiences for youth ages 14 to 24 in each of Oregon's 36 counties. Work experiences will include youth recruitment, preparation and support, recruitment and involvement of employers, matching youth to appropriate worksites, assessing youth progress, program evaluation and modification. The program participants will be provided with case management and support services, and local boards will collect data and ensure the identification and dissemination of the most promising practices.

### **STAFFING IMPACTS**

This package requires the following position within the Higher Education Coordinating Commission:

- 1.0 FTE, Project Manager 2

### **QUANTIFY RESULTS**

The results of these resources will be measured by:

- Number of jobs
- Number of hours worked
- Wages earned
- Certification of Work Readiness Skills
- Employment completion rate
- Retention in education or employment
- Credentials received (industry or credit)
- Entry into college or retention in high school

### **REVENUE SOURCE**

Total Package  
General Fund: \$15,189,000

**GOVERNOR'S BUDGET**

Not recommended.

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission**  
**Pkg: 112 - Youth Work Experience**

**Cross Reference Name: HECC Operations**  
**Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 112 - Youth Work Experience

Cross Reference Name: HECC Operations  
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Dist to Non-Gov Units	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

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**POLICY PACKAGE 114**  
**2017-2019 Budget**  
**Expand the ASPIRE Mentoring Program**  
**HECC Operations**

**PURPOSE: Expand ASPIRE mentoring program by 65 sites to help students plan for college and career success**

Expand the ASPIRE mentoring program throughout Oregon to reach more middle schools, high schools, community-based organizations, and colleges across the state. Expanding the program provides the opportunity to help more students plan careers, apply for admission to postsecondary institutions, understand the financial aid process, and learn how to apply for grants and scholarships.

**HOW ACHIEVED**

This policy package builds on the successful 2015-17 ASPIRE program model that serves 160 sites. It will allow for expansion to 65 additional sites statewide in the coming biennium for a total of 225 sites with an emphasis on middle schools, rural communities, and colleges.

ASPIRE was initiated in 1998 as a joint pilot program of The Oregon Community Foundation and the Oregon Student Access Commission, now the HECC Office of Student Access and Completion. Passage of HB 2245 by the 2007 Legislative Assembly established ASPIRE as Oregon's official mentoring program to help students access education and training beyond high school. The ASPIRE program has a proven record of producing positive outcomes:

- Students who attend school or participate in an organization that has an ASPIRE program are more likely to attend college than students who don't.
- ASPIRE is sought by sites that have underrepresented student populations.
- ASPIRE Partnership Grants strengthen the site-based program, which increases the number of students entering college.
- The longer a site participates, the greater the program's impact on students' college attendance.
- Sites with an ASPIRE program increase the number of students applying for and receiving scholarships. Also, their applicant pools change to reflect more applicants from traditionally excluded groups.

Many students lack awareness of the options available to them for postsecondary education, have limited financial resources, or have cultural and family environments that do not support their exploration of the unfamiliar territory of postsecondary education. Traditionally, high school counselors provided information about postsecondary options. However, ongoing budget constraints have

led to increasingly smaller counseling staffs, who face ever growing demands. For example, while the National Association for College Admission Counseling recommends a student-to-counselor ratio of 100:1 for college and academic counseling, the average Oregon counselor's student-to-counseling caseload is 600:1. Because counselors' workloads allow them little time to provide postsecondary access information to all students, often the counseling students do receive in high school is not effective in helping them enroll in college.

In 2010-11, OSAC expanded ASPIRE to involve community-based organizations that engage students outside of their school day year-round through after-school programs, tribal events, libraries, high school completion programs, and summer programs. In 2012-13, OSAC expanded ASPIRE to pilot a program for colleges. Such activities extend the mentoring relationship from high school graduation to the student's first day of college by maintaining contact with graduates throughout the summer to combat "summer melt," which can be especially important for students from underserved populations.

Rooted in community development and local ownership, ASPIRE relies on local citizen volunteers. ASPIRE provides Partnership Grants to qualified sites to help them pay for an ASPIRE Coordinator, who can mobilize local human and financial community resources by drawing upon networks of parents, retired educators, local citizens, and business owners to serve as ASPIRE volunteer mentors. A qualified site can be a middle school, high school, community-based organizations, or college that is participating in the ASPIRE program.

Site-based ASPIRE Coordinators are essential for ASPIRE expansion and sustainability:

- Site coordinators can be designated employees or even community members who recruit, train, coordinate, and encourage Volunteer Mentors.
- Most sites can provide a modest amount of funding, such as monies from a dedicated vending machine, private foundation grants, or community fundraising.
- OSAC has been successful in working with private foundations to consider provide funding for sites that lack sufficient financial resources, on a short-term basis.

## **STAFFING IMPACTS**

This package requires the following positions within the Higher Education Coordinating Commission:

- 4.0 FTE Program Analyst 1
- 3.0 FTE Program Analyst 2
- 0.5 FTE Training and Development Specialist (increase existing position from 0.5 to 1.0 FTE)
- 1.0 Office Specialist

## **QUANTIFY RESULTS**

With increased funding for 2017-19, ASPIRE expects to reach more than 5,600 new students, create 65 new sites, and recruit 1,850 new volunteers at a value of \$1,242,000. This will permit ASPIRE to significantly enhance the results described in the general description of ASPIRE contained above.

In addition to tracking how many students are receiving one-on-mentoring and the number of volunteers serving with ASPIRE, the program also tracks the impact of these auxiliary services:

	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>
<b>ASPIRE Sites</b>	<b>134</b>	<b>145</b>	<b>160</b>	<b>225</b>	<b>253</b>	<b>305</b>
<b>Student Contacts</b>	80,975	87,622	102,400	135,965	152,886	184,309
<b>1:1 Mentoring</b>	9,393	10,164	10,300	15,772	17,735	21,380
<b>Volunteers</b>	1,559	1,687	1,700	2,618	2,943	3,548
<b>Volunteer Hours</b>	44,849	48,531	51,300	75,306	84,678	102,082
<b>Value of Volunteer Hours</b>	\$1,049,203	\$1,135,332	\$1,129,800	\$1,761,722	\$1,980,958	\$2,388,111

## **REVENUE SOURCE**

General Fund: \$895,760

## **GOVERNOR'S BUDGET**

Not recommended.

## **LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission  
Pkg: 114 - ASPIRE Expansion/Continuation**

**Cross Reference Name: HECC Operations  
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 114 - ASPIRE Expansion/Continuation

Cross Reference Name: HECC Operations  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Dist to Local School Districts	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

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**POLICY PACKAGE 115**  
**2017-2019 Budget**  
**Accelerated Learning Data Analyst**  
**HECC Operations**

**PURPOSE: Create Data Analyst position to support accelerated learning programs**

This request is designed to clarify the data reporting mechanisms necessary to assure quality in accelerated learning programming (ORS 340.310). Accelerated learning includes a variety of educational experiences that may include dual credit, Advanced Placement (AP) courses, and more, that provide high school students with the opportunity to earn college credit while in high school.

The Higher Education Coordinating Commission's (HECC) coordinating role includes the commitment to “engineer simpler, more effective, and efficient learning pathways for students.” The HECC adopted Accelerated Learning standards in June 2016 that affect all public universities and colleges in the state. Through package 115, the HECC seeks to ensure the quality, rigor and fidelity of offerings in Accelerated Learning and support the growth in student enrollments. This POP seeks to address the following:

- The need to engineer new data reporting mechanism to coincide with Accelerated Learning Standards (June 2016)
- The data reporting mechanism will identify and differentiate among types of Accelerated Learning

**HOW ACHIEVED**

Important questions remain for Oregon policy makers, leaders and legislators as to how specific types of high school based college credit influence students' trajectory to college and career success. The Higher Education Coordinating Commission has adopted statewide standards that will streamline and ensure the quality and transferability of college credits available to high school students in Oregon. The workgroup that developed and recommended the standards for Oregon was charged by the Public University Provosts' Council and the Community' Colleges Council of Instructional Administrators to collaboratively establish standards that all high school based college credit partnerships would conform to. In order to build on our knowledge about dual credit and other forms of accelerated college credit as an educational strategy to support students, this data reporting mechanism will identify which high school students in Oregon participate and what type of accelerated learning they take. To this end, the group recommended a research agenda that will be critical to informing progress and in measuring the success of a student success, and in particular the influence of dual credit.

The creation of a data workgroup will assist in building stronger partnerships between campus researchers and the HECC with the purpose of continuous problem solving and dialogue around data. Upon the creation of a data reporting mechanism, convening of

institutional researchers and campus representatives will be necessary to troubleshoot and coordinate the implementation of the data reporting mechanism. In addition, one new limited duration position will be hired to staff the workgroup. This position would also be responsible for acting as a liaison to institutional researchers and information technology professionals who report accelerated learning data to the HECC.

### **STAFFING IMPACTS**

This package requires the following position within the Higher Education Coordinating Commission:

- 0.5 FTE, Research Analyst 3

### **QUANTIFY RESULTS**

The success will be measured within two years through the following areas:

- Ability to make evidence based policy around educational strategies for high school students
- Improved data collection and reporting on students earning college credit during high school
- Improved measurement of learning pathways and determine whether they are effective and efficient for student success

### **REVENUE SOURCE**

General Fund: \$173,730

### **GOVERNOR'S BUDGET**

Not recommended.

### **LEGISLATIVELY ADOPTED BUDGET**

Not recommended.



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission**  
**Pkg: 115 - Data Reporting Analyst**

**Cross Reference Name: HECC Operations**  
**Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 115 - Data Reporting Analyst

Cross Reference Name: HECC Operations  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

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**POLICY PACKAGE 116**  
**2017-2019 Budget**  
**Educator Equity Scholarship and Network**  
**HECC Operations**

**PURPOSE: Create and fund a scholarship program and social network to attract and retain underrepresented populations in the teaching profession**

This Package is a combined effort between the Higher Education Coordinating Commission and the Chief Education Office. CEEdO will be submitting their own companion package separately.

The Minority Teacher Act (now called the Oregon Educator Equity Act) was passed in 1991 by the Oregon Legislature. Since that time, Oregon has made intermittent efforts to address the gap between the demographics of the state's public K-12 educator workforce and that of the K-12 public school students they serve. These efforts have had a limited impact on a gap that continues to widen. In 2016, 36.6% of Oregon's K-12 students served were culturally and linguistically diverse while only 10.2% of classroom teachers were culturally and linguistically diverse.

The Governor's Council for Educator Advancement has reviewed the 2016 Educator Equity report required by law to be submitted to legislators annually and reviewed the recommendations of the Oregon Educator Equity Advisory Group formed by the Chief Education Office. The issues undergirding the lack of culturally and linguistically diverse educators in Oregon's schools are complex and nested with each stage of an educator's career continuum: recruitment, preparation, hiring, mentoring, and career advancement.

Recruitment of diverse educators must be deliberate and will need dedicated resources that support candidates with the high cost of becoming a teacher. Other states have created Minority Teacher Fellowships and special scholarships, but Oregon still lacks a designated scholarship fund for recruiting, preparing, hiring, and mentor, and support more culturally and linguistically diverse educators. This Package would create an Oregon Fellows program that supports Oregon students of color pursuing a TSPC teaching or administrative license. The funding should include not only scholarship funds but also the tools, supports, and connections needed to complete an educator prep program, gain employment in a public school, remain in teaching long term and advance in the profession.

The Educator Equity Advisory Group has also identified promising practices resulting from pilot district/postsecondary partnerships (TeachOregon) that can grow supports for local teacher pathways that support entry of more culturally and linguistically diverse teachers into the teaching profession.

## **HOW ACHIEVED**

1. Create and fund a scholarship program and social network infrastructure that:
  - a. Includes peer-to-peer mentoring, designed to recruit and retain a cadre of students of color in the teaching profession across multiple universities. Communication social network would be developed and housed at OSAC (similar to ASPIRE network) (Administered by OSAC)
  - b. Leveraging Oregon Promise and other financial assistance resources such as PELL grants and Oregon Opportunity Grants, offers each Oregon Fellow a two-year scholarship not to exceed \$10,000 to culturally and linguistically diverse students transferring from a community college to a Commission-approved teacher education program at an Oregon four-year institution.(Administered by OSAC)
2. Provide seed funding to grow and expand postsecondary/district partnership models like the Portland Teacher Program, TeachOregon, and Chemeketa Community College Bilingual Pathway Program in communities where students of color exceed 40% of the student population. (To be administered by CEEdO and separate from this Package)

## **STAFFING IMPACTS**

This package requires the following positions within the Higher Education Coordinating Commission:

- 0.5 FTE Information Systems Specialist 5 (Limited Duration)
- 1.0 FTE Program Analyst 1

## **QUANTIFY RESULTS**

Scholarships and network goals include:

- Fund 100 new teacher candidates of color who would then be matched with school districts seeking to diversify their educator workforce. Most of these teacher candidates would be ready for employment by 2020.
- Leverage the fiscal savings from PELL, Oregon Opportunity Grants, loan forgiveness, and Oregon Promise funding. (Students of color often start their postsecondary education at the community college level)
- Graduate another 100 teachers of color could almost double the number hired in the current biennium and would generate renewed interest in the career.
- Provide seed funding to develop strong partnerships between more of Oregon's most diverse school districts and educator preparation programs that would:

- Increase enrollment in teacher pathway programs;
- Improve transfer of course credits from high school-based Teacher Cadet Programs and community college programs into educator preparation programs;
- Increase access to anti-bias training to help refine educator preparation program application processes and school/district hiring procedures; and
- Increase focus on culturally responsive teaching for all educators.

### **REVENUE SOURCE**

General Fund: \$297,015 (HECC Component Only)

### **GOVERNOR'S BUDGET**

Not recommended.

### **LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission**  
**Pkg: 116 - Minority Teacher Scholarship/Network**

**Cross Reference Name: HECC Operations**  
**Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 116 - Minority Teacher Scholarship/Network

Cross Reference Name: HECC Operations  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-
<b>Total Positions</b>							
Total Positions							-
<b>Total Positions</b>	-	-	-	-	-	-	-
<b>Total FTE</b>							
Total FTE							-
<b>Total FTE</b>	-	-	-	-	-	-	-

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**POLICY PACKAGE 117**  
**2017-2019 Budget**  
**Scholarship Rebalance**  
**HECC Operations**

**PURPOSE: Establish and maintain Private Scholarships program at HECC-OSAC as a self-supporting service**

The Higher Education Coordinating Commission's Office of Student Access and Completion (OSAC) coordinates and manages the application process for more than 500 privately-funded scholarship programs, awarding approximately 3,800 individual scholarships totaling approximately \$18 million per year.

The program unit that administers this function has historically been self-sustaining through the collection of administration charges from scholarship donors. Over time, office agency expenses have landed disproportionately on this program. Reallocating some shared costs that have been budgeted disproportionately in this program will be a more equitable and defensible allocation.

The Scholarship Program supports the HECC goal of making higher education pathways more accessible, affordable and supportive for students. Reallocating costs would allow OSAC to continue providing excellent customer service and retain positive donor relation efforts through equitable cost-sharing of agency expenses.

**HOW ACHIEVED**Reallocate fixed Services and Supplies (S&S) budgets across programs proportionally.

**STAFFING IMPACTS**

There are no staffing impacts.

**QUANTIFY RESULTS**

These changes will reflect actual, audited workload attributable to the scholarship program, and reestablish it as being self-supporting.

**REVENUE SOURCE**

General Fund: \$331,000

Other Funds: -\$331,000



**GOVERNOR'S BUDGET**

Not recommended.

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission  
Pkg: 117 - Scholarship Program Rebalance**

**Cross Reference Name: HECC Operations  
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
State Gov. Service Charges	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 117 - Scholarship Program Rebalance

Cross Reference Name: HECC Operations  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 120**  
**2017-2019 Budget**  
**Public Universities Capital Construction**  
**HECC Operations**

**PURPOSE**

The 2017-19 Agency Request Budget development process includes an opportunity for public universities to request funding for capital construction projects, including state-backed debt. In recognition of the limited resource nature of state-funded debt service, a prioritization process was established for projects proposed to be backed in whole or in part by state-funded debt service. Adoption of such a list is an essential element of the HECC Agency Request Budget. This document presents a prioritization of project requests based on July 21, 2016 action by the Funding & Achievement Subcommittee.

**STAFFING IMPACTS**

None.

**REVENUE SOURCE**

Other Funds: \$6,355,046

**GOVERNOR'S BUDGET**

Recommended as modified.

Issuance costs for projects included in the Public University Capital Construction SCR.

Other Funds: \$5,230,000

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 120 - Public Universities Capital Construction

Cross Reference Name: HECC Operations  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
Transfer In Lottery Proceeds	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 121**  
**2017-2019 Budget**  
**Community College Capital Construction XI-G**  
**HECC Operations**

**PURPOSE**

Capital Construction is based on a blind review by members of the Capital Construction Workgroup and presented in a ranked list. Tier I projects were reviewed and scored by four community college presidents and the Director of the Office of CCWD. After the blind ranking process, Umpqua Community College's request was moved to the top of the list at the request of the Oregon President's Council. Colleges may not have more than one project approved for XI-G bond funding that are awaiting matching funds, other than projects approved prior to January 1, 2014. Mt. Hood Community College, Southwestern Oregon Community College, Rogue Community College and Umpqua all plan to meet their match for previous capital construction requests this year. The total request is for \$86,996,990.50 in XI-G Bonds.

**STAFFING IMPACTS**

None.

**REVENUE SOURCE**

Other Funds: \$1,598,009

**GOVERNOR'S BUDGET**

Recommended as modified.

Issuance costs for community college XI-G projects included in the Community College Capital Construction SCR. Includes issuance costs for new and reauthorized bonds.

Other Funds: \$1,826,483

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 121 - Community College Capital Construction XIG

Cross Reference Name: HECC Operations  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 122**  
**2017-2019 Budget**  
**Community College Deferred Maintenance**  
**HECC Operations**

**PURPOSE**

Deferred Maintenance is based on the total identified need for deferred maintenance projects at Oregon's community colleges. Each college was asked to submit a ranked list to the Office of Community Colleges and Workforce Development. The total cost for all projects on the lists is \$244,593,521.00.

**STAFFING IMPACTS**

None.

**REVENUE SOURCE**

Other Funds: \$3,597,608

**GOVERNOR'S BUDGET**

Not recommended.

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 122 - Community College Deferred Maintenance

Cross Reference Name: HECC Operations  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Transfer In Lottery Proceeds	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 123**  
**2017-2019 Budget**  
**Community College and Public University Campus Security**  
**HECC Operations**

**PURPOSE**

Safety and Security is based on the self-assessed safety and security needs of Oregon's community colleges and is approximately \$15 million. While a request was presented to the Legislature during the 2016 session, the Governor has convened a task force to examine safety and security needs on college campuses and this figure may need to be adjusted based on that group's findings.

**STAFFING IMPACTS**

None.

**REVENUE SOURCE**

Other Funds: \$15,000,000

**GOVERNOR'S BUDGET**

Total Package

Other Funds: \$15,259,002

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 123 - Post-secondary Campus Security

Cross Reference Name: HECC Operations  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Lottery Bonds	-	-	-	-	-	-	-
Transfer In - Intrafund	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 801**  
**2017-2019 Budget**  
**LFO Adjustments HECC Operations**

**PURPOSE**

LFO Adjustments. Approved reducing General Fund to account for high vacancy savings attributed to the agency. Agency will need to manage their hiring process to meet this reduction and any further reduction in Personal Services costs included in the end-of-session bill.

**STAFFING IMPACTS**

None.

**REVENUE SOURCE**

General Fund: (\$570,000)

**LEGISLATIVELY ADOPTED BUDGET**

Adopted.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Public University Ops & Student Support  
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(570,000)	-	-	-	-	-	(570,000)
<b>Total Revenues</b>	<b>(\$570,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$570,000)</b>
<b>Special Payments</b>							
Spc Pmt to Public Universities	(570,000)	-	-	-	-	-	(570,000)
<b>Total Special Payments</b>	<b>(\$570,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$570,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	(570,000)	-	-	-	-	-	(570,000)
<b>Total Expenditures</b>	<b>(\$570,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$570,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**POLICY PACKAGE 802**  
**2017-2019 Budget**  
**Program Enhancements**  
**HECC Operations**

**PURPOSE**

Program Enhancements to increase general payments to community colleges through the Community Colleges Support Fund, the primary source of the state General Fund resources for community colleges and should go to offset increases in tuition at the schools for the two school years of the 2017-19 biennium.

**STAFFING IMPACTS**

None.

**REVENUE SOURCE**

General Funds: \$44,147,865

**LEGISLATIVELY ADOPTED BUDGET**

Adopted.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 802 - Program Enhancements

Cross Reference Name: Public University Ops & Student Support  
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	44,147,865	-	-	-	-	-	44,147,865
<b>Total Revenues</b>	<b>\$44,147,865</b>	-	-	-	-	-	<b>\$44,147,865</b>
<b>Special Payments</b>							
Spc Pmt to Public Universities	44,147,865	-	-	-	-	-	44,147,865
<b>Total Special Payments</b>	<b>\$44,147,865</b>	-	-	-	-	-	<b>\$44,147,865</b>
<b>Total Expenditures</b>							
Total Expenditures	44,147,865	-	-	-	-	-	44,147,865
<b>Total Expenditures</b>	<b>\$44,147,865</b>	-	-	-	-	-	<b>\$44,147,865</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**POLICY PACKAGE 811**  
**2017-2019 Budget**  
**Budget Reconciliation Adjustments**  
**HECC Operations**

**PURPOSE**

Budget Reconciliation Adjustments

**STAFFING IMPACTS**

None.

**REVENUE SOURCE**

General Funds: \$3,040,000

**LEGISLATIVELY ADOPTED BUDGET**

Adopted.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 811 - Budget Reconciliation Adjustments (HB 5006)

Cross Reference Name: Public University State Programs  
 Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	3,040,000	-	-	-	-	-	3,040,000
<b>Total Revenues</b>	<b>\$3,040,000</b>	-	-	-	-	-	<b>\$3,040,000</b>
<b>Special Payments</b>							
Spc Pmt to Public Universities	3,040,000	-	-	-	-	-	3,040,000
<b>Total Special Payments</b>	<b>\$3,040,000</b>	-	-	-	-	-	<b>\$3,040,000</b>
<b>Total Expenditures</b>							
Total Expenditures	3,040,000	-	-	-	-	-	3,040,000
<b>Total Expenditures</b>	<b>\$3,040,000</b>	-	-	-	-	-	<b>\$3,040,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 813**  
**2017-2019 Budget**  
**Policy Bills**  
**HECC Operations**

**PURPOSE**

Policy Bills

**STAFFING IMPACTS**

None.

**REVENUE SOURCE**

General Funds: \$190,000

**LEGISLATIVELY ADOPTED BUDGET**

Adopted.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 813 - Policy Bills

Cross Reference Name: Public University State Programs  
Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	190,000	-	-	-	-	-	190,000
<b>Total Revenues</b>	<b>\$190,000</b>	-	-	-	-	-	<b>\$190,000</b>
<b>Special Payments</b>							
Spc Pmt to Public Universities	190,000	-	-	-	-	-	190,000
<b>Total Special Payments</b>	<b>\$190,000</b>	-	-	-	-	-	<b>\$190,000</b>
<b>Total Expenditures</b>							
Total Expenditures	190,000	-	-	-	-	-	190,000
<b>Total Expenditures</b>	<b>\$190,000</b>	-	-	-	-	-	<b>\$190,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Higher Education Coordinating Commission  
2017-19 Biennium**

**Agency Number: 52500  
Cross Reference Number: 52500-101-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
Business Lic and Fees	566,809	-	-	-	-	-
Non-business Lic. and Fees	-	792,695	792,695	792,695	792,695	792,695
Charges for Services	660,850	2,485,367	2,485,367	2,313,367	2,313,367	2,313,367
Admin and Service Charges	-	1,356,021	1,356,021	1,356,021	1,356,021	1,356,021
Interest Income	-	11,000	11,000	11,000	11,000	11,000
Donations	-	185,000	185,000	185,000	185,000	185,000
Grants (Non-Fed)	-	74,000	74,000	-	-	-
Other Revenues	4,042	6,218,950	7,027,926	1,779,444	1,779,444	1,779,444
Transfer In - Intrafund	200,000	265,869	265,869	8,153,878	7,581,354	7,097,403
Transfer In Lottery Proceeds	-	-	-	3,662,654	-	-
Tsfr From Student Access Comm	445,015	-	-	-	-	-
Tsfr From Education, Dept of	49,709	1,634,590	1,634,590	1,634,590	1,634,590	1,634,590
Tsfr From Comm Coll/Wkfr Dev	1,184,171	-	-	-	-	-
Tsfr To Oregon Health Authority	(12,350)	-	-	-	-	-
Tsfr To Comm Coll/Wkfr Dev	(33,414)	-	-	-	-	-
Tsfr To Health Lic Agency	(3,500)	-	-	-	-	-
<b>Total Other Funds</b>	<b>\$3,061,332</b>	<b>\$13,023,492</b>	<b>\$13,832,468</b>	<b>\$19,888,649</b>	<b>\$15,653,471</b>	<b>\$15,169,520</b>
<b>Federal Funds</b>						
Federal Funds	301,815	14,853,825	15,092,866	14,283,412	14,099,302	13,665,083
Tsfr From Education, Dept of	512,417	-	-	-	-	-
Transfer Out - Intrafund	(500,000)	-	-	-	-	-
Tsfr To Governor, Office of the	-	(270,000)	(270,000)	(270,000)	(270,000)	(270,000)
Tsfr To Education, Dept of	(8,782)	-	-	-	-	-
<b>Total Federal Funds</b>	<b>\$305,450</b>	<b>\$14,583,825</b>	<b>\$14,822,866</b>	<b>\$14,013,412</b>	<b>\$13,829,302</b>	<b>\$13,395,083</b>

\_\_\_\_ Agency Request  
2017-19 Biennium

\_\_\_\_ Governor's Budget  
Page \_\_\_\_\_

\_\_\_\_ Legislatively Adopted  
Detail of LF, OF, and FF Revenues - BPR012

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-101-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Nonlimited Other Funds</b>						
Business Lic and Fees	82,743	-	-	-	-	-
Interest Income	10,581	-	-	-	-	-
Other Revenues	-	69,000	69,000	106,000	106,000	106,000
Transfer In - Intrafund	500,000	-	-	-	-	-
Tsfr From Education, Dept of	622,093	-	-	-	-	-
Transfer Out - Intrafund	(200,000)	-	-	-	-	-
<b>Total Nonlimited Other Funds</b>	<b>\$1,015,417</b>	<b>\$69,000</b>	<b>\$69,000</b>	<b>\$106,000</b>	<b>\$106,000</b>	<b>\$106,000</b>

## Support of Community Colleges

### **Moving the State to 40/40/20**

Postsecondary education and skill development are essential for Oregonians to be sufficiently prepared for the current and future workplace, and to ensure Oregon has a strong and stable economy. It is more critical than ever before for Oregonians to have a degree or credential beyond high school. With this in mind, and with the endorsement of leading business interests, legislation was passed in 2011 to focus the State of Oregon on a 40/40/20 goal: 40 percent of Oregon’s adults holding as their highest credential a bachelor’s degree or above, 40 percent having as their highest credential an associate’s degree or professional certificate, and 100 percent having earned a high school diploma or its equivalent (20 percent having a high school diploma or its equivalent as their only credential). This completion goal is anchored by the Commission’s Equity Lens, which commits the HECC to insuring that its policy and resource allocations decisions advance equity.

Georgetown University’s Center on Education and the Workforce projects that by 2020, 70 percent of the jobs in Oregon will require education beyond high school. More than half of those jobs will more require postsecondary education, but less than a bachelor’s degree (Carnevale, Smith, and Strohl, 2013. *Recovery: Job Growth and Education Requirements through 2020*. Washington, D.C.: Georgetown University Center on Education and the Workforce). These “middle skill” jobs align with the “middle 40” and will be filled by Oregonians with certificates, associate’s degrees, journey cards, and industry recognized credentials. In Oregon, the largest providers of postsecondary education, especially for middle-skill jobs, are the 17 community colleges, which served over 307,500 students in the 2014-15 academic year.

The affordability and availability of high quality, accessible courses and programs that meet community needs, offered on a convenient and regular basis are the foundations of an excellent community college education. Adequate financial support through the Community College Support Fund, as well as the Oregon Opportunity Grant and the Oregon Promise, supports access and affordability and is critical for the economic well-being of Oregon. Oregon’s community colleges increase opportunity for residents and an improve quality of life for all Oregonians by providing accessible, high quality, lifelong learning opportunities that serve the present and future needs of the state and its citizens and help the state meet its 40/40/20 goal.

### **Community college provide access and opportunity for Oregonians by:**

Responding to the increased demand to partner with high schools to offer access to college curriculum through Accelerated Learning Opportunities (ALOs) such as Dual Credit Courses, and Expanded Options Programs.

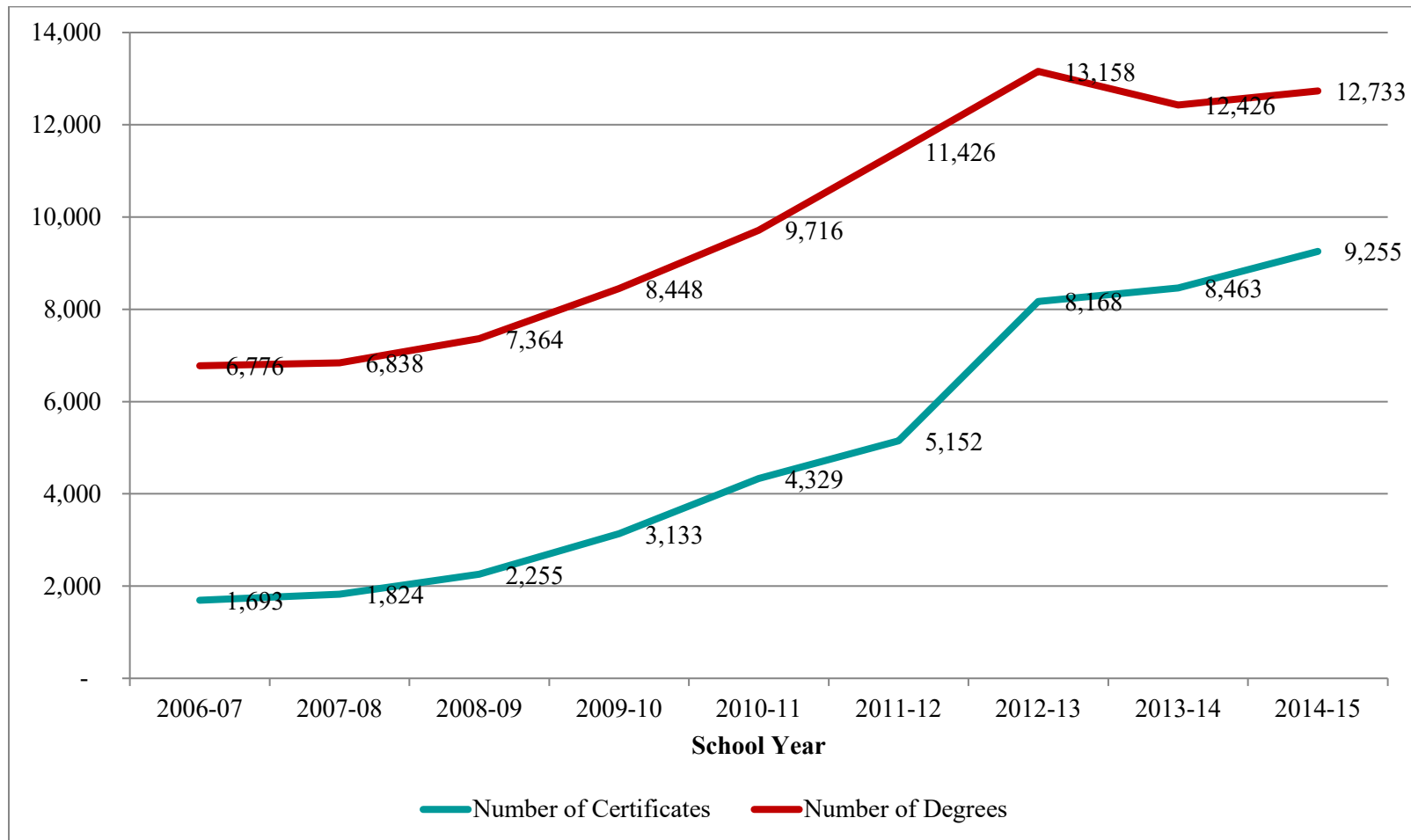
- **Impact.** In 2014-15, a total of 33,274 Oregon’s high school students enrolled in one or more dual credit courses—college courses taught at their high school for both high school and college credit.

Helping adults complete their GED or Adult High School Diploma

- **Impact.** According to the American Community Survey (*ACS 5 year; 2010-2014*), 14.2% of 18-24 year olds and an estimated 10.6% of Oregonians ages 25 and over, 321,580 in total, do not have a high school credential (*i.e.*, diploma, GED). In 2013, 11,658 Oregonians attained a GED or Adult High School Diploma through programs associated with Oregon community colleges.

Increasing community college student completion.

- **Impact.** In 2014-15, students completed 21,988 certificates and degrees at Oregon community colleges, an increase of nearly 160% over 2006-07. These completers help fill Oregon jobs and build a culture of educational attainment in communities across the state.



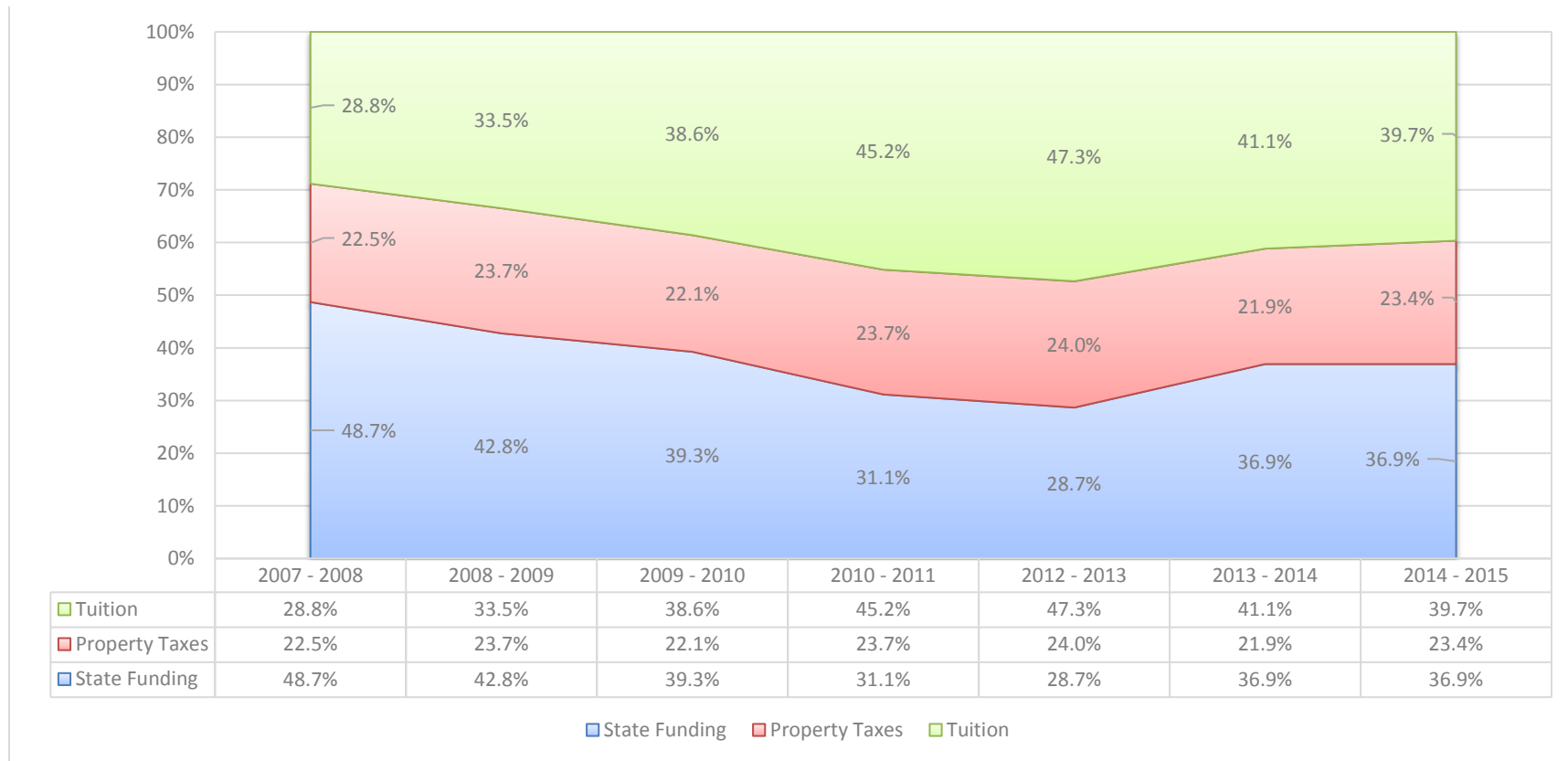
## Community College Funding

CCWD distributes both state and federal funds to community colleges. The Community College Support Fund (CCSF) is the state's General Fund contribution to the operation of the 17 community colleges. Additional funds are distributed to community colleges for Adult Basic Skills and Carl Perkins Career and Technical Education Programs, which are budgeted in the Federal/Other Funds grant-in-aid budget structure.



Community colleges rely on three complementary funding streams as the primary sources of support for education and workforce services to local communities: Oregon General Fund appropriations through the CCSF, property taxes, and student tuition and fees. State General Funds are distributed to the community colleges through a formula adopted by the Higher Education Coordinating Commission. The Community College Distribution Formula is based on the premise that public funds should support Oregon students equitably, regardless of where they attend community college within the state.

In the post-Measure 5 and post-Measure 50 revenue, Oregon State General Funds represented approximately 49 percent of local community college General Fund revenues in 2007-08, while district taxes represented about 22 percent and tuition represented another 29 percent. However, by 2012-13, Oregon General Funds represented only about 29 percent of community college General Fund revenues. As district taxes remained relatively level and state support decreased during the Great Recession, community colleges were forced to turn to tuition, as the only other flexible revenue source, to continue offering programs and services their communities need. In 2012-13, tuition represented 47 percent of community college revenue. Reinvestments in the last biennium increased state support to approximately 37 percent, but tuition revenues continue to provide about 40 percent of community college budgets. The following chart shows the changes in the proportion of community college revenues represented by Oregon General Funds, district taxes, and tuition and fees.



Oregon community colleges currently (2015-16) have the second highest tuition in the 15 western states. Between 2005-06 and 2015-16, tuition and fees increased from \$2980 to \$4610, an increase of 128.2 percent (Western Interstate Commission for Higher Education, November 2015. *Tuition and Fees in Public Higher Education in the West 2015-16*. Boulder, CO).

Higher tuition limits the ability of students to enroll in and complete programs and courses. Research by the community colleges shows that as tuition rises, there is a significant, and permanent, negative impact on the rate of full-time equivalent enrollment growth for credit students. The table below shows the increases in tuition over the past several years.

A top priority of the HECC is adequate funding for community college students. This funding provides support so that community colleges can begin reinstating course sections and programs cut during the economic downturn, begin to slow the pace of tuition increases, and start offering services to students that were not available in recent years.

In 2012-13, community colleges served 344,255 students. While this is a decline from the recession-era peak in 2009-10, enrollment at Oregon community colleges remains at historically high levels.

## **Support to Community Colleges: Essential and Policy Packages**

### **Package 022: Phase out**

This package removes one-time funding and positions. This packages phases-out \$10,759,800 General Funds. The projects phased-out from Support to Community Colleges are:

- Community College Counselors
- College Inside
- Umpqua Community College Expenses and Building Repair
- Student Transitional Services and Supplies
- Oregon Promise Student Success Program

### **Package 031: Standard Inflation and State Government Service Charges**

This package provides 3.7% standard inflation that is applied to Non-PICs accounts, Supplies and Services and Special Payments. The dollar amount of standard inflation in this package is \$20,557,224 General Funds. The Community College Support Fund (CCSF) also receives above standard inflation and exceptional inflation, this package includes only the standard inflation. The remaining inflation are included in Packages 032 and 033.

### **Package 032: Above Standard Inflation**

The Department of Administrative Services allows inflationary adjustments to be made to the Community College Support Fund to reflect the increase costs of doing business. The amount of the non-standard inflation rate may be up to 4.1%; however, in this package the increase is 3.76% for the 2017-19 biennium which results in an additional \$20,677,909 General Fund.

### **Package 033: Exceptional Inflation**

This package is for exceptional inflation that requires Department of Administrative Services approval. Additional inflation was approved for community colleges and universities for the additional costs due to the increase in minimum wage. The dollar amount of the inflation increase for community colleges is \$1,148,363 General Fund.

### **Package 050: Fund shifts**

The purpose of this package is to adjust the State Support for Community Colleges to reflect an anticipated increase in local property taxes in the 2017-19 budget period. This adjustment reflects a policy decision to reduce General Fund inflationary adjustments by anticipated growth in local property tax revenues. This package decreases General Fund by \$28,300,000.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission  
Pkg: 022 - Phase-out Pgm & One-time Costs**

**Cross Reference Name: HECC Operations  
Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(2,348,803)	-	-	-	-	-	(2,348,803)
Grants (Non-Fed)	-	-	(74,000)	-	-	-	(74,000)
Other Revenues	-	-	(5,281,561)	-	-	-	(5,281,561)
Federal Funds	-	-	-	(1,215,035)	-	-	(1,215,035)
<b>Total Revenues</b>	<b>(\$2,348,803)</b>	<b>-</b>	<b>(\$5,355,561)</b>	<b>(\$1,215,035)</b>	<b>-</b>	<b>-</b>	<b>(\$8,919,399)</b>

**Services & Supplies**

Instate Travel	(15,790)	-	-	(20,000)	-	-	(35,790)
Out of State Travel	(28,000)	-	-	-	-	-	(28,000)
Employee Training	(8,494)	-	-	-	-	-	(8,494)
Office Expenses	(4,854)	-	-	-	-	-	(4,854)
Telecommunications	(3,640)	-	-	-	-	-	(3,640)
State Gov. Service Charges	(7,295)	-	-	-	-	-	(7,295)
Data Processing	(1,578)	-	-	-	-	-	(1,578)
Publicity and Publications	(1,213)	-	-	(6,000)	-	-	(7,213)
Professional Services	(675,000)	-	(74,000)	(30,000)	-	-	(779,000)
IT Professional Services	(800,000)	-	-	-	-	-	(800,000)
Attorney General	(15,000)	-	-	-	-	-	(15,000)
Employee Recruitment and Develop	(1,331)	-	-	-	-	-	(1,331)
Dues and Subscriptions	(1,213)	-	-	-	-	-	(1,213)
Facilities Rental and Taxes	(28,024)	-	-	-	-	-	(28,024)
Other Services and Supplies	(1,213)	-	(5,281,561)	-	-	-	(5,282,774)
Expendable Prop 250 - 5000	(11,028)	-	-	-	-	-	(11,028)

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: HECC Operations  
 Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
IT Expendable Property	-	-	-	(22,035)	-	-	(22,035)
<b>Total Services &amp; Supplies</b>	<b>(\$1,603,673)</b>	-	<b>(\$5,355,561)</b>	<b>(\$78,035)</b>	-	-	<b>(\$7,037,269)</b>
<b>Special Payments</b>							
Dist to Non-Gov Units	(350,000)	-	-	-	-	-	(350,000)
Dist to Local School Districts	-	-	-	(537,000)	-	-	(537,000)
Dist to Comm College Districts	(197,565)	-	-	-	-	-	(197,565)
Dist to Non-Profit Organizations	-	-	-	(600,000)	-	-	(600,000)
Other Special Payments	(197,565)	-	-	-	-	-	(197,565)
<b>Total Special Payments</b>	<b>(\$745,130)</b>	-	-	<b>(\$1,137,000)</b>	-	-	<b>(\$1,882,130)</b>
<b>Total Expenditures</b>							
Total Expenditures	(2,348,803)	-	(5,355,561)	(1,215,035)	-	-	(8,919,399)
<b>Total Expenditures</b>	<b>(\$2,348,803)</b>	-	<b>(\$5,355,561)</b>	<b>(\$1,215,035)</b>	-	-	<b>(\$8,919,399)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: HECC Operations  
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	360,718	-	-	-	-	-	360,718
Federal Funds	-	-	-	442,814	-	-	442,814
<b>Total Revenues</b>	<b>\$360,718</b>	<b>-</b>	<b>-</b>	<b>\$442,814</b>	<b>-</b>	<b>-</b>	<b>\$803,532</b>
<b>Personal Services</b>							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
<b>Total Personal Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Services &amp; Supplies</b>							
Instate Travel	6,204	-	6,198	3,960	-	-	16,362
Out of State Travel	1,147	-	2,214	4,522	-	-	7,883
Employee Training	5,181	-	1,689	1,857	-	-	8,727
Office Expenses	5,704	-	6,108	2,621	-	-	14,433
Telecommunications	5,394	-	2,260	2,882	-	-	10,536
State Gov. Service Charges	160,415	-	148,934	277,523	-	-	586,872
Data Processing	1,156	-	1,088	79	-	-	2,323
Publicity and Publications	1,699	-	2,546	513	-	-	4,758
Professional Services	117,275	-	57,137	172,513	-	-	346,925
IT Professional Services	8,695	-	5,884	8,536	-	-	23,115
Attorney General	9,969	-	3,496	2,566	-	-	16,031

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## ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: HECC Operations  
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Services &amp; Supplies</b>							
Employee Recruitment and Develop	573	-	175	66	-	-	814
Dues and Subscriptions	16,619	-	796	1,776	-	-	19,191
Facilities Rental and Taxes	(70,274)	-	(64,422)	(41,989)	-	-	(176,685)
Agency Program Related S and S	385	-	4,176	2,035	-	-	6,596
Other Services and Supplies	3,376	-	8,661	2,011	-	-	14,048
Expendable Prop 250 - 5000	4,528	-	2,721	470	-	-	7,719
IT Expendable Property	2,354	-	2,605	874	-	-	5,833
<b>Total Services &amp; Supplies</b>	<b>\$280,400</b>	<b>-</b>	<b>\$192,266</b>	<b>\$442,815</b>	<b>-</b>	<b>-</b>	<b>\$915,481</b>
<b>Special Payments</b>							
Dist to Non-Gov Units	61,271	-	-	-	-	-	61,271
Dist to Local School Districts	19,047	-	2,778	-	-	-	21,825
Other Special Payments	-	-	-	-	-	-	-
<b>Total Special Payments</b>	<b>\$80,318</b>	<b>-</b>	<b>\$2,778</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$83,096</b>
<b>Total Expenditures</b>							
Total Expenditures	360,718	-	195,044	442,815	-	-	998,577
<b>Total Expenditures</b>	<b>\$360,718</b>	<b>-</b>	<b>\$195,044</b>	<b>\$442,815</b>	<b>-</b>	<b>-</b>	<b>\$998,577</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(195,044)	(1)	-	-	(195,045)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$195,044)</b>	<b>(\$1)</b>	<b>-</b>	<b>-</b>	<b>(\$195,045)</b>

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 050 - Fundshifts

Cross Reference Name: HECC Operations  
Cross Reference Number: 52500-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(181,103)	-	-	-	-	-	(181,103)
<b>Total Revenues</b>	<b>(\$181,103)</b>	-	-	-	-	-	<b>(\$181,103)</b>
<b>Personal Services</b>							
Class/Unclass Sal. and Per Diem	(122,280)	-	122,280	-	-	-	-
Empl. Rel. Bd. Assessments	(57)	-	57	-	-	-	-
Public Employees' Retire Cont	(16,007)	-	16,007	-	-	-	-
Social Security Taxes	(9,354)	-	9,354	-	-	-	-
Worker's Comp. Assess. (WCD)	(69)	-	69	-	-	-	-
Flexible Benefits	(33,336)	-	33,336	-	-	-	-
<b>Total Personal Services</b>	<b>(\$181,103)</b>	-	<b>\$181,103</b>	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	(181,103)	-	181,103	-	-	-	-
<b>Total Expenditures</b>	<b>(\$181,103)</b>	-	<b>\$181,103</b>	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	(181,103)	-	-	-	(181,103)
<b>Total Ending Balance</b>	-	-	<b>(\$181,103)</b>	-	-	-	<b>(\$181,103)</b>



**POLICY PACKAGE 090**  
**2017-2019 Budget**  
**Analyst Adjustments**  
**Support to Community Colleges**

**PURPOSE**

This package reduces support to community colleges by \$14,418,797 General Fund. The Community College Support Fund, which provides funding to colleges for general education and operations, is funded at the same level as the 2015-17 Legislatively Adopted Budget, which is a 2% decrease from the Current Service Level. Funding is also maintained for HB 3063 (2015) that provides grants to support underserved students with \$3 million General Fund and funding is added back for HB 4076 (2015) which provides grants for student support in the amount of \$1,659,800 General Funds.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

General Fund: (\$14,418,797)

**GOVERNOR'S BUDGET**

Recommended as added in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Adopted as recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Support to Community Colleges  
Cross Reference Number: 52500-102-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(14,418,797)	-	-	-	-	-	(14,418,797)
<b>Total Revenues</b>	<b>(\$14,418,797)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$14,418,797)</b>
<b>Special Payments</b>							
Dist to Local School Districts	(125,960)	-	-	-	-	-	(125,960)
Dist to Comm College Districts	(14,292,837)	-	-	-	-	-	(14,292,837)
<b>Total Special Payments</b>	<b>(\$14,418,797)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$14,418,797)</b>
<b>Total Expenditures</b>							
Total Expenditures	(14,418,797)	-	-	-	-	-	(14,418,797)
<b>Total Expenditures</b>	<b>(\$14,418,797)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$14,418,797)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**POLICY PACKAGE 103**  
**2017-19 Budget**  
**Community College Support Fund**  
**Support to Community Colleges**

**PURPOSE: Increase state investment in Oregon community colleges**

Package 103 is designed increase the state investment in the Community College Support Fund (CCSF). State General Fund support for community colleges provides investment in a range of educational activities, including associate degrees, transferable postsecondary undergraduate coursework, career and technical education, pre-college, adult basic education, literacy, and local workforce training.

Community colleges awarded more than 20,000 degrees and certificates in 2014-15, and Oregon’s 17 community college activities are vital to supporting all three aspects of Oregon’s 40/40/20 educational goal. These activities not only serve the “middle 40,” but also include services to Oregonians at large. For example, community colleges provide additional pathways to achieve a high school credential for those lacking a diploma. In addition, community colleges provide a viable path to achieving a bachelor’s degree for students who might otherwise not be able to afford tuition or may not have the educational skillset to directly enter a four-year postsecondary institution.

**HOW ACHIEVED**

Package 103 proposes a \$244.8 million increase to the support fund for a total of \$794.8 million to support campus operations and improve the ability of colleges to invest in affordability, quality and student success.

In the recent years Oregon colleges have experienced new or expanded state and federal mandates, including: Cleary Act/ Title IC Compliance, Public Employee Retirement System (PERS), health care costs related to the Affordable Care Act (ACA), paid sick leave, minimum wage increases and the Fair Labor Standards Act (FLSA). Additional cost drivers include funding for academic counselors and the first-year experience related to the Oregon Promise. While the 2015-17 biennium included a significant restoration in the community college support fund, continued restoration of funding for Oregon’s community colleges is necessary in order to continue the progress towards meeting 40-40-20 while ensuring access and affordability for all Oregonians.

Oregon community colleges will assist Oregon in meeting the education attainment goal of 40-40-20 by focusing on two main areas: pathways to student success and affordability. The pathways to student success umbrella includes expansion of successful student

support programs, developmental education redesign, increased advising, improved student placement, better use of data, and improved alignment with K-12 and with the university system. The affordability umbrella may include activities such as helping students address housing and food insecurity, providing emergency loans to students, improved transportation and childcare options, expanded use of open educational resources, and keeping tuition affordable. These investments are expected to have significant positive impacts on retention and completion. CTE/STEM expansion: Meeting the needs of the Oregon economy and the state's employers will require additional investments in Career and Technical Education and improvements in the way students are supported through STEM (Science, Technology, Engineering, and Math) degree programs. These investments will be particularly helpful in helping Oregon's community colleges to meet the growing demand for certificates and other industry recognized credentials. These investments are expected to have a significant positive impact on certificate production and workforce readiness.

### **STAFFING IMPACT**

None; institutions are not under position control authority and may adjust staff to meet the needs of their institution as determined by management.

### **QUANTIFYING RESULTS**

The impacts of this investment will be validated by increased degree production and degrees per students in subsequent years. This investment will also increase the state investment on a per student basis.

### **REVENUE SOURCE**

General Fund: \$244,800,000

### **GOVERNOR'S BUDGET**

Not recommended.

### **LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 103 - Increase Community College Support Fund

Cross Reference Name: Support to Community Colleges  
 Cross Reference Number: 52500-102-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Dist to Comm College Districts	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-102-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
Other Revenues	-	-	-	150	150	150
Tsfr From Revenue, Dept of	-	45,810	45,810	45,660	45,660	45,660
<b>Total Other Funds</b>	-	<b>\$45,810</b>	<b>\$45,810</b>	<b>\$45,810</b>	<b>\$45,810</b>	<b>\$45,810</b>

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## **Public University Ops & Student Support**

The Public University Support Fund (PUSF) is the primary vehicle for direct state investment in the operations of Oregon’s seven public universities. ORS 350.075(3)(iii)(f) charges the HECC with the responsibility to:

*Adopt rules governing the distribution of appropriations from the Legislative Assembly to community colleges, public universities listed in ORS 352.002 and student access programs. These rules must be based on allocation formulas developed in consultation with the state’s community colleges and public universities, as appropriate.*

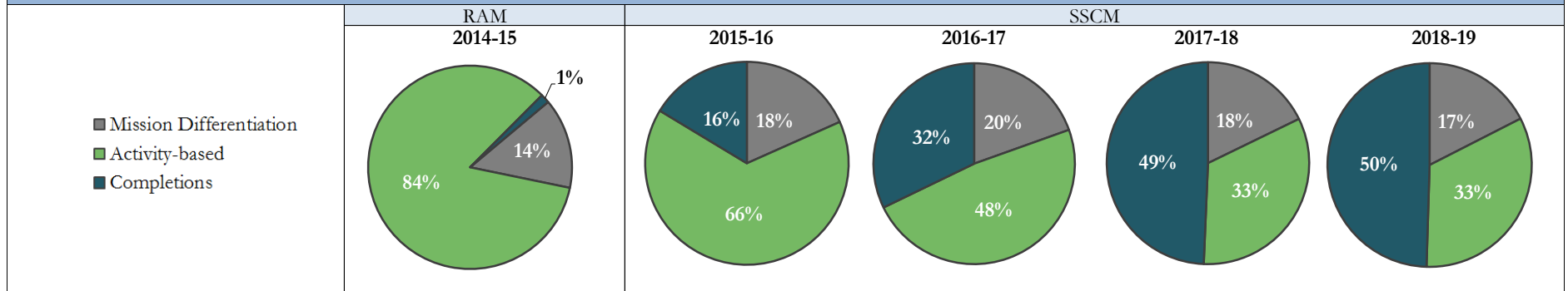
Such a collaborative process resulted in the April 2015 HECC adoption of the Student Success and Completion Model (SSCM) funding allocation formula, implemented in fiscal year 2015-16. The SSCM—which allocates the PUSF based on resident degree and certificate completions, enrollment, line-item funding, and the success of underserved student populations—replaced a primarily enrollment-based PUSF funding allocation model, the Resource Allocation Model (RAM). To smooth the transition from the RAM to the SSCM, mechanisms included in the SSCM limit the down-side change to each university’s allocation of PUSF from year-to-year.

The SSCM is comprised of three funding categories:

- **Mission Differentiation (MD) Funding** supports the regional, research and public service missions and activities of each university, and is “line item” funding for services, programs or general operations. This funding is set at a level based on historical funding, which is adjusted for the lesser of inflation or the percentage change in PUSF.
- **Activity-Based Funding** distributes resources based on student credit hour (SCH) completions of Oregon resident students at undergraduate and graduate levels.
- **Completion Funding** rewards degree and certificate completions by Oregon resident students. Completions by underrepresented students (underrepresented minority, low-income, rural and veteran status) and those in academic disciplines in high-demand and high-reward fields (STEM, Health, Bilingual Education) earn additional resources through the allocation formula.

As the SSCM is implemented, the relative amount of PUSF allocated based on degree and certificate completions (**Completion Funding**) is expected to increase from approximately 16% in 2015-16 to approximately 50% in 2018-19. For comparison, in 2014-15, only 1% of PUSF allocated by the RAM allocation formula was earned through degree and certificate completions, as demonstrated in the illustration below:

# STUDENT SUCCESS AND COMPLETION MODEL DISTRIBUTION (% of PUSF)



Each of these areas are based on the following data and resulting calculations:

Funding Category	Data	Calculation
Mission Differentiation (MD) Funding	<ul style="list-style-type: none"> <li>Historical funding levels for MD items</li> <li>Dual Credit completions</li> </ul>	<ul style="list-style-type: none"> <li>Allocation is “off the top”</li> <li>Based on historical funding levels adjusted for inflation</li> <li>Includes new line item funding related to governance transition, funding model and definitional changes</li> <li>Includes resources for Dual Credit completions</li> </ul>
Activity-Based Funding <sup>1</sup>	<ul style="list-style-type: none"> <li>SCH completions by program and student level</li> </ul>	<ul style="list-style-type: none"> <li>A defined percentage of non-MD funding is distributed for SCH completions (40% of non-MD funding at full implementation)</li> <li>Distributes resources based on SCH completions at each institution utilizing program- and course level-specific cost weighting system</li> </ul>
Completion Funding <sup>1</sup>	<ul style="list-style-type: none"> <li>Degree and graduate certificate completions by level and program</li> <li>Completions by transfer status (Bachelor degrees only)</li> <li>Completions by underrepresented students                             <ul style="list-style-type: none"> <li>Low income student (Pell Grant recipient)</li> <li>Underrepresented minority student</li> <li>Rural student</li> <li>Veteran student</li> </ul> </li> <li>Completions in priority degree areas                             <ul style="list-style-type: none"> <li>STEM</li> <li>Healthcare</li> <li>Bilingual Education</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Degrees at all levels are funded: Bachelor through PhDs<sup>2</sup>, including graduate certificates</li> <li>Cost-weighting adjustments are made to reflect program duration and field of study</li> <li>Additional allocation awarded for Bachelor degrees earned by underrepresented students and degrees in high-demand and high-reward fields</li> <li>Allocations for transfer students are discounted relative to non-transfer students</li> </ul>

<sup>1</sup>All data is three-year rolling average. <sup>2</sup> PhDs awarded to non-resident students are treated as resident students.

## **Public University Operations & Student Support: Essential Packages**

### **Package 021: Phase in**

This package phases-in \$142,500 General Fund for SB 860 (2015 Session) which provides funding for pilots to provide students with increased advising and mentorship.

### **Package 022: Phase out**

This package phases-out one-time funding of \$1,900,000 General Fund. The Ways and Means subcommittee approved this one-time funding to help fund new compensation agreements for classified staff. The funding went to Portland State University, Eastern Oregon University, Southern Oregon University, Western Oregon University and the Oregon Institute of Technology.

### **Package 031: Standard Inflation**

Applying the standard inflation factor of 3.7%, as directed by the Department of Administrative Services, to special payments results in an increase of \$24,620,818 General Fund.

### **Package 032: Above Standard Inflation**

The Department of Administrative Services allowed inflationary adjustments to be made to the Public University Support Fund to reflect the increase costs of doing business. The Department of Administrative Services approved a non-standard inflation rate of 4.1%. This package adds the difference between the standard inflation of 3.7% and 4.1% which is 0.4%. This provides an increase in General Fund of \$2,661,710.

### **Package 033: Inflation Exceptions**

This package is for exceptional inflation that requires Department of Administrative Services approval. Additional inflation was approved for community colleges and universities for the additional costs due to the increase in minimum wage. The dollar amount of the increase for the Public University Support Fund is \$468,190 GF.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 021 - Phase - In

Cross Reference Name: Public University Ops & Student Support  
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	142,500	-	-	-	-	-	142,500
<b>Total Revenues</b>	<b>\$142,500</b>	-	-	-	-	-	<b>\$142,500</b>
<b>Special Payments</b>							
Other Special Payments	142,500	-	-	-	-	-	142,500
<b>Total Special Payments</b>	<b>\$142,500</b>	-	-	-	-	-	<b>\$142,500</b>
<b>Total Expenditures</b>							
Total Expenditures	142,500	-	-	-	-	-	142,500
<b>Total Expenditures</b>	<b>\$142,500</b>	-	-	-	-	-	<b>\$142,500</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public University Ops & Student Support  
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(1,900,000)	-	-	-	-	-	(1,900,000)
<b>Total Revenues</b>	<b>(\$1,900,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$1,900,000)</b>
<b>Special Payments</b>							
Other Special Payments	(1,900,000)	-	-	-	-	-	(1,900,000)
<b>Total Special Payments</b>	<b>(\$1,900,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$1,900,000)</b>
<b>Total Expenditures</b>							
Total Expenditures	(1,900,000)	-	-	-	-	-	(1,900,000)
<b>Total Expenditures</b>	<b>(\$1,900,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$1,900,000)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public University Ops & Student Support  
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	24,620,818	-	-	-	-	-	24,620,818
<b>Total Revenues</b>	<b>\$24,620,818</b>	-	-	-	-	-	<b>\$24,620,818</b>
<b>Special Payments</b>							
Other Special Payments	24,620,818	-	-	-	-	-	24,620,818
<b>Total Special Payments</b>	<b>\$24,620,818</b>	-	-	-	-	-	<b>\$24,620,818</b>
<b>Total Expenditures</b>							
Total Expenditures	24,620,818	-	-	-	-	-	24,620,818
<b>Total Expenditures</b>	<b>\$24,620,818</b>	-	-	-	-	-	<b>\$24,620,818</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Public University Ops & Student Support  
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	2,661,710	-	-	-	-	-	2,661,710
<b>Total Revenues</b>	<b>\$2,661,710</b>	-	-	-	-	-	<b>\$2,661,710</b>
<b>Special Payments</b>							
Other Special Payments	2,661,710	-	-	-	-	-	2,661,710
<b>Total Special Payments</b>	<b>\$2,661,710</b>	-	-	-	-	-	<b>\$2,661,710</b>
<b>Total Expenditures</b>							
Total Expenditures	2,661,710	-	-	-	-	-	2,661,710
<b>Total Expenditures</b>	<b>\$2,661,710</b>	-	-	-	-	-	<b>\$2,661,710</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Public University Ops & Student Support  
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	468,190	-	-	-	-	-	468,190
<b>Total Revenues</b>	<b>\$468,190</b>	-	-	-	-	-	<b>\$468,190</b>
<b>Special Payments</b>							
Other Special Payments	468,190	-	-	-	-	-	468,190
<b>Total Special Payments</b>	<b>\$468,190</b>	-	-	-	-	-	<b>\$468,190</b>
<b>Total Expenditures</b>							
Total Expenditures	468,190	-	-	-	-	-	468,190
<b>Total Expenditures</b>	<b>\$468,190</b>	-	-	-	-	-	<b>\$468,190</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**POLICY PACKAGE 090**  
**2017-2019 Budget**  
**Analyst Adjustments**  
**Public University State Programs**

**PURPOSE**

This package reduces General Fund by \$835,173.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

General Fund: (\$835,173)

**GOVERNOR'S BUDGET**

Recommended as added in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Adopted as recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Public University Ops & Student Support  
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(33,424,326)	-	-	-	-	-	(33,424,326)
<b>Total Revenues</b>	<b>(\$33,424,326)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$33,424,326)</b>
<b>Special Payments</b>							
Other Special Payments	(33,424,326)	-	-	-	-	-	(33,424,326)
<b>Total Special Payments</b>	<b>(\$33,424,326)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$33,424,326)</b>
<b>Total Expenditures</b>							
Total Expenditures	(33,424,326)	-	-	-	-	-	(33,424,326)
<b>Total Expenditures</b>	<b>(\$33,424,326)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$33,424,326)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**POLICY PACKAGE 102-B**  
**2017-19 Budget**  
**Public University State Programs Current Service Level Adjustment**  
**Public University Support Fund**

**PURPOSE: Adjust calculation of Current Service Level for Oregon public universities**

In accordance with a budget note on SB 5701 (2016), package 102 is designed to establish a new methodology for calculating the Public University State Programs Current Service Level (CSL) based on the method approved in 2009 by the Joint Committee on Ways and Means for the Community College Support Fund CSL. This revised Public University State Programs CSL methodology reflects health benefit and retirement costs expected to exceed the Department of Administrative Services standard inflation rate.

**HOW ACHIEVED**

SB 5701 (2016) contained a budget note that included the following language: *“To ensure consistency in post-secondary state support CSL calculations, the Department of Administrative Services (DAS) and the Legislative Fiscal Office (LFO) are directed to develop, in consultation with the Higher Education Coordinating Commission and the seven public universities, an estimated cost of applying the Community College Support Fund model to the Public University Support Fund, the Agricultural Experiment Station, the Extension Service, the Forest Research Laboratory, and Public University State Programs. The estimate will include data elements that the public universities will be required to submit to HECC in order to implement the model.”*

This Policy Option Package reflects the adjustment required, beyond the past Public University State Programs CSL methodology, to achieve the Current Service Level calculated in accordance with the SB 5701 (2016) budget note.

**STAFFING IMPACT**

None; institutions are not under position control authority and may adjust staff to meet the needs of their institution as determined by management.

**QUANTIFYING RESULTS**

None.

**REVENUE SOURCE**

**Public University Support Fund 103-01**  
**General Fund: \$7,431,108**

Public University State Programs 104-01  
General Fund: \$423,522

Agricultural Experiment Station 105-01  
General Fund: \$704,447

Extension Service 106-01  
General Fund: \$508,924

Forest Research Laboratory 107-01  
General Fund: \$109,048

Total Package  
General Fund: \$9,177,049

**GOVERNOR'S BUDGET**

Recommended.

**LEGISLATIVELY ADOPTED BUDGET**

Adopted as recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 102 - Current Service Level

Cross Reference Name: Public University Ops & Student Support  
Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	7,431,108	-	-	-	-	-	7,431,108
<b>Total Revenues</b>	<b>\$7,431,108</b>	-	-	-	-	-	<b>\$7,431,108</b>
<b>Special Payments</b>							
Other Special Payments	7,431,108	-	-	-	-	-	7,431,108
<b>Total Special Payments</b>	<b>\$7,431,108</b>	-	-	-	-	-	<b>\$7,431,108</b>
<b>Total Expenditures</b>							
Total Expenditures	7,431,108	-	-	-	-	-	7,431,108
<b>Total Expenditures</b>	<b>\$7,431,108</b>	-	-	-	-	-	<b>\$7,431,108</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 104**  
**2017-19 Budget**  
**Public University Support Fund**  
**Public University Ops & Student Support**

**PURPOSE: Increase state investment in Oregon public universities**

Package 104 is designed to increase the state investment in Oregon public universities on a per resident student basis through the Public University Support Fund (PUSF). This should allow institutions to make investments in student success and completion, thereby raising completion rates and helping meet the 40-40-20 completion goal.

Oregon public universities awarded over 22,000 degrees and certificates in 2014-15. From undergraduate degrees to advanced and professional degrees, the universities play a vital role educating Oregon students in support of the State's ambitious 40-40-20 postsecondary attainment goals.

**HOW ACHIEVED**

Package 104 proposes a \$242.2 million increase to the support fund for a total of \$943.0 million in order to support public university campus operations, and support the ability of the universities to invest in affordability, quality and student success

The HECC seeks an incremental investment beyond Current Service Level for the Public University Support Fund (PUSF). In the recent years Oregon universities have experienced new or expanded state and federal mandates, including: Cleary Act/ Title IC Compliance, Public Employee Retirement System (PERS), health care costs related to the Affordable Care Act (ACA), paid sick leave, minimum wage increases and the Fair Labor Standards Act (FLSA).

This proposal supports the HECC's strategic plan for higher education in Oregon, which prioritizes investments in student access and completion. In April 2015, the HECC adopted the Student Success and Completion Model (SSCM), a new allocation model which shifted the method for PUSF allocation from an enrollment-based model to a model focused on access and completion, as well as other state priorities. Although the 2015-17 PUSF represented a significant reinvestment in Oregon's public universities, years of prior disinvestment in public higher education mean Oregon's universities continue to rank near the bottom nationally in both state funding and in total resources available.

In real terms, this means that our public universities lack the ability to invest in student support and completion programs that drive the difference between dropping out and finishing strong for many Oregonians. Continuation and enhancement of the 2015-17 support fund, combined with the new funding allocation formula, continues the turnaround of investment in Oregon's future and progress toward the State's ambitious 40-40-20 goal. Without continued and enhanced funding, meaningful progress towards 40-40-20 can be reasonably expected to slow or stall. In this new era of institutional governance, reinvestment, and collaboration, there is hope for every student to be able to enroll in a public university, complete a degree, and enter the workforce prepared for success. That hope, however, is overshadowed by past disinvestments, and looming, largely exogenous cost increases. It will take a continued 2017-19 reinvestment to enable progress towards Oregon's higher education goals while ensuring access and affordability for Oregonians.

### **STAFFING IMPACT**

None; institutions are not under position control authority and may adjust staff to meet the needs of their institution as determined by management.

### **QUANTIFYING RESULTS**

The impacts of this investment will be validated by increased degree production and degrees per students in subsequent years. This investment will also increase the state investment on a per student basis.

### **REVENUE SOURCE**

General Fund: \$242,251,355

### **GOVERNOR'S BUDGET**

Not recommended.

### **LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 104 - Increase Public University Support Fund

Cross Reference Name: Public University Ops & Student Support  
 Cross Reference Number: 52500-103-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Other Special Payments	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



## **Public University State Programs**

The State Programs category is intended to encompass General Fund support for certain institutes, centers, and programs generally operated by the seven public universities. These efforts address the economic development, resource base, and public service needs of the state of Oregon. Many of these programs have an industry-specific focus, and receive additional investments from the private sector and other sources. The following descriptions summarize the purpose and activities of existing State Programs that receive General Fund support:

***Clinical Legal Education:*** This program provides funding to any ABA accredited law school within Oregon which provides clinical legal services to victims of domestic violence, stalking or sexual assault. Distribution of the funds is on an application basis.

***Oregon Solutions:*** Oregon Solutions at Portland State University brings together local groups to solve local problems using sustainable methods. The program promotes collaborative efforts between government agencies, commercial businesses, and nonprofit organizations in support of Oregon's economy, environment, and communities.

***Dispute Resolution:*** The UO administers the Oregon Office for Community Dispute Resolution (OOCDR) which provides mediation services and conflict resolution training to private parties. PSU administers the Oregon Consensus program, within the National Policy Consensus Center, to mediate disputes involving public bodies or public lands.

***Oregon Climate Change Research Institute:*** The Oregon Climate Change Research Institute (OCCRI) facilitates research, serves as a climate change information clearinghouse, provides technical assistance, and at least once each biennium, assesses the state of climate change science as it relates to impacts on Oregon. OCCRI is housed within the OSU College of Oceanic and Atmospheric Sciences (COAS).

***Signature Research:*** The signature research program was initiated by the legislature in 2003 with funding to support the development of Signature Research Centers for Multi-Scale Materials and Devices at OSU, UO and PSU, and on using nanotechnology to develop products with commercial applications. The overall mission of the initiative is to create high-wage jobs and quality economic development in the state.

***Institute for Natural Resources:*** The Institute for Natural Resources (INR) at Oregon State University is a cooperative enterprise bringing the scientific knowledge and expertise of Oregon's public universities and other Oregon higher education institutions to bear on natural resource management.

***Labor Education Research Center:*** The Labor Education and Research Center (LERC) at the University of Oregon was established in 1977 in order to give workers and labor unions in Oregon access to the resources and expertise of the state's higher education system.

**Population Research Center (PRC):** The mission of PRC, located at Portland State University, is to provide population data, information, and research analysis for Oregon and its communities. In addition, it has the responsibility of acting as lead state agency in working with the U.S. Census Bureau to disseminate information at local levels.

**OSU Fermentation Science:** Fermentation science funding supports Oregon's fast-growing beer, wine and spirits industries and is one of the only programs of its type in the country.

**OSU Ocean Vessels Research:** The 2013 Legislature established the new Oceangoing Research Vessel Program at Oregon State University to conduct specified marine research activities using U.S. National Science Foundation (NSF) research vessels currently stationed in Oregon.

**National Center for Advanced Wood Products Manufacturing and Design:** The 2015 Legislature created the National Center for Advanced Wood Products Manufacturing and Design, a collaboration between Oregon State University and the University of Oregon. The center will develop testing to help integrate mass timber construction into Oregon's building code standards, while maintaining a close working relationship with the Oregon Building Codes Division. The goal of the center is to develop new wood products, such as cross laminated timber, or CLT panels, that can be manufactured and certified for use in Oregon. It will also try to create economic opportunities for rural communities that have lost jobs to globalized commodity markets and dramatically reduced harvest levels.

**Engineering Technology Sustaining Funds:** Engineering Technology Sustaining Funds are utilized to produce engineering and technology-related graduates and attract externally funded research and industry investment; provide a tactical linkage of engineering and technology programs to the labor for needs of Oregon industry; and encourage and deepen connections between universities and engineering and technology industry partners to collectively advocate for additional private and public investment.

## **Public University State Programs: Essential Packages**

### **Package 021: Phase in**

This package phases-in \$936,900 General Fund for the Oregon State University Wood Products Center which was established in SB 5507 (2015 Session).

### **Package 022: Phase out**

This package removes one-time funding and positions. This packages phases-out \$2,071,207 General Funds. The projects phased-out are:

- Eastern Oregon University Wrestling Team
- Willamette Falls & Locks Task Force
- OSU Energy Center, Endophyte Research, and ALS Scholarships
- Scientific Review Work Group
- Shellfish Task Force
- Western Juniper Mapping

### **Package 031: Standard Inflation and State Government Service Charges**

Applying the standard inflation factors as provided by the Department of Administrative Services to Non-PICs accounts, services and supplies, and some special payments, results in an increase of \$1,370,819 General Fund.

### **Package 032: Above Standard Inflation**

The Department of Administrative Services allowed inflationary adjustments to be made to the Public University State Programs to reflect the increase costs of doing business. The Department of Administrative Services approved a non-standard inflation rate of 4.1%. This package adds the difference between the standard inflation of 3.7% and 4.1% which is 0.4%. This provides an increase in General Fund of \$148,197.

### **Package 033: Inflation Exceptions**

This package is for exceptional inflation that requires Department of Administrative Services' approval. Additional inflation was approved for community colleges and universities for the additional costs due to the increase in minimum wage. The dollar amount of the inflation increase for Public University State Programs is \$26,942 General Fund.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 021 - Phase - In

Cross Reference Name: Public University State Programs  
Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	936,900	-	-	-	-	-	936,900
<b>Total Revenues</b>	<b>\$936,900</b>	-	-	-	-	-	<b>\$936,900</b>
<b>Special Payments</b>							
Other Special Payments	936,900	-	-	-	-	-	936,900
<b>Total Special Payments</b>	<b>\$936,900</b>	-	-	-	-	-	<b>\$936,900</b>
<b>Total Expenditures</b>							
Total Expenditures	936,900	-	-	-	-	-	936,900
<b>Total Expenditures</b>	<b>\$936,900</b>	-	-	-	-	-	<b>\$936,900</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Public University State Programs  
Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(2,071,207)	-	-	-	-	-	(2,071,207)
<b>Total Revenues</b>	<b>(\$2,071,207)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$2,071,207)</b>
<b>Special Payments</b>							
Other Special Payments	(2,071,207)	-	-	-	-	-	(2,071,207)
<b>Total Special Payments</b>	<b>(\$2,071,207)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$2,071,207)</b>
<b>Total Expenditures</b>							
Total Expenditures	(2,071,207)	-	-	-	-	-	(2,071,207)
<b>Total Expenditures</b>	<b>(\$2,071,207)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$2,071,207)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public University State Programs  
Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Beginning Balance</b>							
Beginning Balance	-	-	-	-	-	-	-
<b>Total Beginning Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Revenues</b>							
General Fund Appropriation	1,370,819	-	-	-	-	-	1,370,819
<b>Total Revenues</b>	<b>\$1,370,819</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,370,819</b>
<b>Special Payments</b>							
Other Special Payments	1,370,819	-	-	-	-	-	1,370,819
<b>Total Special Payments</b>	<b>\$1,370,819</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,370,819</b>
<b>Total Expenditures</b>							
Total Expenditures	1,370,819	-	-	-	-	-	1,370,819
<b>Total Expenditures</b>	<b>\$1,370,819</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,370,819</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Public University State Programs  
Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	148,197	-	-	-	-	-	148,197
<b>Total Revenues</b>	<b>\$148,197</b>	-	-	-	-	-	<b>\$148,197</b>
<b>Special Payments</b>							
Other Special Payments	148,197	-	-	-	-	-	148,197
<b>Total Special Payments</b>	<b>\$148,197</b>	-	-	-	-	-	<b>\$148,197</b>
<b>Total Expenditures</b>							
Total Expenditures	148,197	-	-	-	-	-	148,197
<b>Total Expenditures</b>	<b>\$148,197</b>	-	-	-	-	-	<b>\$148,197</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Public University State Programs  
Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	26,942	-	-	-	-	-	26,942
<b>Total Revenues</b>	<b>\$26,942</b>	-	-	-	-	-	<b>\$26,942</b>
<b>Special Payments</b>							
Other Special Payments	26,942	-	-	-	-	-	26,942
<b>Total Special Payments</b>	<b>\$26,942</b>	-	-	-	-	-	<b>\$26,942</b>
<b>Total Expenditures</b>							
Total Expenditures	26,942	-	-	-	-	-	26,942
<b>Total Expenditures</b>	<b>\$26,942</b>	-	-	-	-	-	<b>\$26,942</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**POLICY PACKAGE 090**  
**2017-2019 Budget**  
**Analyst Adjustments**  
**Public University State Programs**

**PURPOSE**

This package reduces General Fund by \$835,173.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

General Fund: (\$835,173)

**GOVERNOR'S BUDGET**

Recommended as added in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Adopted as recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Public University State Programs  
Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(835,173)	-	-	-	-	-	(835,173)
<b>Total Revenues</b>	<b>(\$835,173)</b>	-	-	-	-	-	<b>(\$835,173)</b>
<b>Special Payments</b>							
Other Special Payments	(835,173)	-	-	-	-	-	(835,173)
<b>Total Special Payments</b>	<b>(\$835,173)</b>	-	-	-	-	-	<b>(\$835,173)</b>
<b>Total Expenditures</b>							
Total Expenditures	(835,173)	-	-	-	-	-	(835,173)
<b>Total Expenditures</b>	<b>(\$835,173)</b>	-	-	-	-	-	<b>(\$835,173)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 102-B**  
**2017-19 Budget**  
**Public University State Programs Current Service Level Adjustment**  
**Public University State Programs**

**PURPOSE: Adjust calculation of Current Service Level for Oregon public universities**

In accordance with a budget note on SB 5701 (2016), package 102 is designed to establish a new methodology for calculating the Public University State Programs Current Service Level (CSL) based on the method approved in 2009 by the Joint Committee on Ways and Means for the Community College Support Fund CSL. This revised Public University State Programs CSL methodology reflects health benefit and retirement costs expected to exceed the Department of Administrative Services standard inflation rate.

**HOW ACHIEVED**

SB 5701 (2016) contained a budget note that included the following language: *“To ensure consistency in post-secondary state support CSL calculations, the Department of Administrative Services (DAS) and the Legislative Fiscal Office (LFO) are directed to develop, in consultation with the Higher Education Coordinating Commission and the seven public universities, an estimated cost of applying the Community College Support Fund model to the Public University Support Fund, the Agricultural Experiment Station, the Extension Service, the Forest Research Laboratory, and Public University State Programs. The estimate will include data elements that the public universities will be required to submit to HECC in order to implement the model.”*

This Policy Option Package reflects the adjustment required, beyond the past Public University State Programs CSL methodology, to achieve the Current Service Level calculated in accordance with the SB 5701 (2016) budget note.

**STAFFING IMPACT**

None; institutions are not under position control authority and may adjust staff to meet the needs of their institution as determined by management.

**QUANTIFYING RESULTS**

None.

**REVENUE SOURCE**

Public University Support Fund 103-01  
General Fund: \$7,431,108

**Public University State Programs 104-01**  
**General Fund: \$423,522**

Agricultural Experiment Station 105-01  
General Fund: \$704,447

Extension Service 106-01  
General Fund: \$508,924

Forest Research Laboratory 107-01  
General Fund: \$109,048

Total Package  
General Fund: \$9,177,049

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 102 - Current Service Level

Cross Reference Name: Public University State Programs  
Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	423,522	-	-	-	-	-	423,522
<b>Total Revenues</b>	<b>\$423,522</b>	-	-	-	-	-	<b>\$423,522</b>
<b>Special Payments</b>							
Other Special Payments	423,522	-	-	-	-	-	423,522
<b>Total Special Payments</b>	<b>\$423,522</b>	-	-	-	-	-	<b>\$423,522</b>
<b>Total Expenditures</b>							
Total Expenditures	423,522	-	-	-	-	-	423,522
<b>Total Expenditures</b>	<b>\$423,522</b>	-	-	-	-	-	<b>\$423,522</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 113**  
**2017-2019 Budget**  
**Oregon Tech Renewable Energy Center**  
**Public University State Programs**

**PURPOSE: Establish new funding for the Oregon Renewable Energy Center at Oregon Institute of Technology**

This request is designed to establish new Public University State Program funding to the Oregon Renewable Energy Center (OREC), housed at the Oregon Institute of Technology in Klamath Falls. Authorized in 2001 by the Legislature (ORS 352.221) but never directly funded, OREC is designed to speed the integration and optimization of renewable energy resources with current power generation systems, and to accelerate clean energy technologies in collaboration with industry partners. Its affiliation with OIT provides enhanced student training opportunities and faculty sharing opportunities. OREC is similar to other Public University State Programs in its multifaceted mission of economic development, natural resource development, and learning enhancement.

**HOW ACHIEVED**

OREC serves small and medium-sized companies seeking a university collaborator to prototype, test, validate and accelerate clean tech products, and renewable energy applications. OREC's geo-heat center maintains a geothermal library of over 5,000 publications, and provides information and technical assistance on the use of geothermal energy to thousands of constituents worldwide, with a focus on assisting small Oregon-based businesses with applications of geothermal energy.

OREC and OIT currently work with a multitude of partner industry organizations, universities, and community-based economic development entities. The partnerships help OREC expand its reach to both small and medium-sized companies and fulfill its mission for public service in energy systems and applied research, and engage undergraduate and graduate students in relevant experiential learning to prepare the next-generation energy workforce.

OREC's projects will increase the relevance and quality of the student experience at Oregon Tech, increasing output of Bachelor's and Master's level engineering students, while meeting the economic development needs of companies in rural Oregon. Undergraduate and graduate students will participate in industry research projects, providing career-related learning and increasing educational attainment and global competitiveness. OREC will offer multi-disciplinary projects for students in the College of Engineering, Technology and Management to ensure that Oregon Tech can contribute to the State's attainment of its 40-40-20 goals by 2020.

The addition of OIT program staff and research faculty will allow the development of sustaining funding, provide part-time teaching of undergraduate and graduate students, encourage collaborations with companies on applied research projects, and leverage private and federal funds.

### **STAFFING IMPACTS**

None; institutions are not under position control authority and may adjust staff to meet the needs of their institution as determined by management.

### **QUANTIFY RESULTS**

The Success will be measured within two years through the following metrics:

- Value of contracts, grants or revenue from sponsored applied research;
- BS and MS-level degrees awarded by Oregon Tech in energy and related fields;
- Percent Employment of Oregon Tech graduates in Oregon;
- Number of internships and industry-supported undergraduate/ graduate projects in related fields.

quantifiable measure associated with this Policy Package will be a more robust Oregon National Guard capable of providing support

### **REVENUE SOURCE**

General Fund: \$985,000

### **GOVERNOR'S BUDGET**

Not recommended.

### **LEGISLATIVELY ADOPTED BUDGET**

Adopted as recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 113 - Oregon Tech Renewable Energy Center

Cross Reference Name: Public University State Programs  
 Cross Reference Number: 52500-104-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Other Special Payments	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



## **Agriculture Experiment Station**

The Agricultural Experiment Station is the principal agricultural and related natural resources research agency of the State of Oregon. The mission of the AES is to conduct research to solve problems and generate innovations in the agricultural, biological, social, and environmental sciences for the social, economic, and environmental benefit of Oregonians. Its research relates to Oregon agriculture, associated industries, and natural resources. It also provides services and technical assistance to Oregonians. In pursuing its mission, the Agricultural Experiment Station:

- Helps ensure a stable and productive agriculture through sustainable management and use of the natural resources of the state.
- Protects and improves the natural environment and quality of life.
- Develops new agricultural products and processes.
- Improves marketing of Oregon agricultural products.
- Improves the nutritional value and quality of food.
- Helps protect crops and animals from insects, diseases, and other hazards.
- Contributes to the basic sciences.
- Strengthens rural communities through research on issues that are critical to their economic development and social fabric.
- Assists developing agriculture in ways that will help alleviate world hunger and promote trade with the United States.

**Historic and Physical Setting:** The Oregon Agricultural Experiment Station was organized in 1888 with funds provided by the United States Congress through the federal Hatch Act of 1887. The station comprises 11 branch experiment stations at 15 sites statewide and the central station on the OSU campus in Corvallis where the Station's research activities are integrated with the teaching and Extension Service activities of the College of Agricultural Sciences.

Branch stations are located throughout the state to do research that accommodates the widely varying soil, climate, agricultural, cultural, and economic conditions of Oregon. Many branch stations are combined in the same facility with OSU Extension Service offices, and all work closely with the local Extension Office. At the central station in Corvallis, scientists, staff, and students in 14 academic departments and five colleges of Oregon State University (OSU) carry out basic and applied research in agriculture, food systems, environmental and life sciences, and natural resources. The Station also supports seed testing and food safety and environmental stewardship laboratories on the OSU campus that serves the public interest.

**Liaison and Planning:** In planning its research, the Station actively solicits counsel from industry and citizen groups. Branch experiment stations have advisory committees of local citizens and often work with local representatives of agriculture, food, environmental and natural resource groups. Station administration works with statewide advisory groups and agriculture, food, environmental and natural resource organizations for review of existing programs and the development of new ones that anticipate and address emerging needs.

**Cooperation with Other Agencies:** Cooperation with state and federal agencies is important and well developed in the Station. There is a tradition and practice of coordination with the Oregon Departments of Agriculture, Forestry, Environmental Quality, Water Resources,

Economic & Community Development, and the Oregon Watershed Enhancement Board on matters of mutual concern. The Station also coordinates its programs with counterparts in western states and with agencies of the federal Departments of Agriculture, Interior, Commerce, EPA, and other federal departments. Scientists in almost every academic department in the Station meet regularly with counterparts at Washington State University and the University of Idaho, and often share talent and costs of conducting research projects.

**Disseminating Results:** Research results are disseminated rapidly using a variety of means. This includes field days, Extension Service educational programs, technical and scientific publications, online delivery, print and broadcast news stories in popular media, and the award-winning quarterly research publication, "Oregon's Agricultural Progress."

**Evaluation:** Research programs are regularly reviewed and evaluated, both internally and by teams of scientists from other universities and agencies. These critical reviews indicate that many Station programs are among the best in the nation.

## **Agriculture Experiment Station: Essential Packages**

### **Package 031: Standard Inflation**

Applying the standard inflation factor, of 3.7%, as directed by the Department of Administrative Services, to the special payments received by the Agricultural Experiment Station results in an increase of \$2,335,480 General Fund.

### **Package 032: Above Standard Inflation**

The Department of Administrative Services allowed inflationary adjustments to be made to the Public University Support Fund to reflect the increase costs of doing business. The Department of Administrative Services approved a non-standard inflation rate of 4.1%. This package adds the difference between the standard inflation of 3.7% and 4.1% which is 0.4%. This provides an increase in General Fund of \$252,484.

### **Package 033: Inflation Exceptions**

This package is for exceptional inflation that requires Department of Administrative Services' approval. Additional inflation was approved for community colleges and universities for the additional costs due to the increase in minimum wage. The dollar amount of the increase for the Agriculture Experiment Station is \$56,930 General Fund.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Agriculture Experiment Station  
Cross Reference Number: 52500-105-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	2,335,480	-	-	-	-	-	2,335,480
<b>Total Revenues</b>	<b>\$2,335,480</b>	-	-	-	-	-	<b>\$2,335,480</b>
<b>Special Payments</b>							
Other Special Payments	2,335,480	-	-	-	-	-	2,335,480
<b>Total Special Payments</b>	<b>\$2,335,480</b>	-	-	-	-	-	<b>\$2,335,480</b>
<b>Total Expenditures</b>							
Total Expenditures	2,335,480	-	-	-	-	-	2,335,480
<b>Total Expenditures</b>	<b>\$2,335,480</b>	-	-	-	-	-	<b>\$2,335,480</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Agriculture Experiment Station  
Cross Reference Number: 52500-105-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	252,484	-	-	-	-	-	252,484
<b>Total Revenues</b>	<b>\$252,484</b>	-	-	-	-	-	<b>\$252,484</b>
<b>Special Payments</b>							
Other Special Payments	252,484	-	-	-	-	-	252,484
<b>Total Special Payments</b>	<b>\$252,484</b>	-	-	-	-	-	<b>\$252,484</b>
<b>Total Expenditures</b>							
Total Expenditures	252,484	-	-	-	-	-	252,484
<b>Total Expenditures</b>	<b>\$252,484</b>	-	-	-	-	-	<b>\$252,484</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Agriculture Experiment Station  
Cross Reference Number: 52500-105-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	56,930	-	-	-	-	-	56,930
<b>Total Revenues</b>	<b>\$56,930</b>	-	-	-	-	-	<b>\$56,930</b>
<b>Special Payments</b>							
Other Special Payments	56,930	-	-	-	-	-	56,930
<b>Total Special Payments</b>	<b>\$56,930</b>	-	-	-	-	-	<b>\$56,930</b>
<b>Total Expenditures</b>							
Total Expenditures	56,930	-	-	-	-	-	56,930
<b>Total Expenditures</b>	<b>\$56,930</b>	-	-	-	-	-	<b>\$56,930</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 090**  
**2017-2019 Budget**  
**Analyst Adjustments**  
**Agriculture Experiment Station**

**PURPOSE**

This package reduces General Fund by \$3,349,341.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

General Fund: (\$3,349,341)

**GOVERNOR'S BUDGET**

Recommended as added in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Approved.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Agriculture Experiment Station  
Cross Reference Number: 52500-105-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(3,349,341)	-	-	-	-	-	(3,349,341)
<b>Total Revenues</b>	<b>(\$3,349,341)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$3,349,341)</b>
<b>Special Payments</b>							
Other Special Payments	(3,349,341)	-	-	-	-	-	(3,349,341)
<b>Total Special Payments</b>	<b>(\$3,349,341)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$3,349,341)</b>
<b>Total Expenditures</b>							
Total Expenditures	(3,349,341)	-	-	-	-	-	(3,349,341)
<b>Total Expenditures</b>	<b>(\$3,349,341)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$3,349,341)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**POLICY PACKAGE 102-C**  
**2017-19 Budget**  
**Agricultural Experiment Station Current Service Level Adjustment**  
**Agriculture Experiment Station**

**PURPOSE: Adjust calculation of Current Service Level for Oregon public universities**

In accordance with a budget note on SB 5701 (2016), package 102 is designed to establish a new methodology for calculating the Agricultural Experiment Station Current Service Level (CSL) based on the method approved in 2009 by the Joint Committee on Ways and Means for the Community College Support Fund CSL. This revised Agricultural Experiment Station CSL methodology reflects health benefit and retirement costs expected to exceed the Department of Administrative Services standard inflation rate.

**HOW ACHIEVED**

SB 5701 (2016) contained a budget note that included the following language: *“To ensure consistency in post-secondary state support CSL calculations, the Department of Administrative Services (DAS) and the Legislative Fiscal Office (LFO) are directed to develop, in consultation with the Higher Education Coordinating Commission and the seven public universities, an estimated cost of applying the Community College Support Fund model to the Public University Support Fund, the Agricultural Experiment Station, the Extension Service, the Forest Research Laboratory, and Public University State Programs. The estimate will include data elements that the public universities will be required to submit to HECC in order to implement the model.”*

This Policy Option Package reflects the adjustment required, beyond the past Agricultural Experiment Station CSL methodology, to achieve the Current Service Level calculated in accordance with the SB 5701 (2016) budget note.

**STAFFING IMPACT**

None; institutions are not under position control authority and may adjust staff to meet the needs of their institution as determined by management.

**QUANTIFYING RESULTS**

None.

**REVENUE SOURCE**

Public University Support Fund 103-01  
General Fund: \$7,431,108

Public University State Programs 104-01  
General Fund: \$423,522

**Agricultural Experiment Station 105-01**  
**General Fund: \$704,447**

Extension Service 106-01  
General Fund: \$508,924

Forest Research Laboratory 107-01  
General Fund: \$109,048

Total Package  
General Fund: \$9,177,049

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 102 - Current Service Level

Cross Reference Name: Agriculture Experiment Station  
Cross Reference Number: 52500-105-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	704,447	-	-	-	-	-	704,447
<b>Total Revenues</b>	<b>\$704,447</b>	-	-	-	-	-	<b>\$704,447</b>
<b>Special Payments</b>							
Other Special Payments	704,447	-	-	-	-	-	704,447
<b>Total Special Payments</b>	<b>\$704,447</b>	-	-	-	-	-	<b>\$704,447</b>
<b>Total Expenditures</b>							
Total Expenditures	704,447	-	-	-	-	-	704,447
<b>Total Expenditures</b>	<b>\$704,447</b>	-	-	-	-	-	<b>\$704,447</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

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## **Extension Service**

The OSU Extension Service is the community-based education outreach arm of Oregon's land, sea, sun and space grant-university. It is cooperatively funded from federal (USDA), state, county, and other sources. The OSU Extension Service engages the people of Oregon with research-based knowledge and education that strengthen communities and economies, sustain natural resources, and promote healthy families and individuals.

### **Audiences/Program Areas**

Extension faculty on the OSU campus and in county offices throughout the state work together with an extensive network of volunteers to develop and deliver educational programs. Extension focuses on the following:

- Farmers, ranchers, and related value-added agri-businesses. Programs emphasize profitability, financial management, diversified production systems, domestic and international marketing, processing of agricultural products, safe food production, water quality and use, natural resource and environmental stewardship.
- Families and individuals of all ages and income levels. These programs help them set and meet goals related to nutrition, diet, and health, human relationships, positive parenting, family resource management, basic living skills, skills to move from welfare to work, conflict resolutions, and participation in community affairs.
- Young people, their families, and adult volunteers in the 4-H youth development program. Participants develop leadership skills and gain self-esteem through experience in a variety of useful and rewarding projects. 4-H youth learn skills that help them select careers, contribute to a productive workforce, resolve conflict to prevent youth violence, work successfully with diverse populations, and become productive contributing citizens.
- Private and family forest owners, professional foresters, and the forest industry. Educational programs improve practices related to harvesting, reforestation, protection, value-added primary and secondary wood products, and wise management and stewardship of Oregon's forest resources.
- Communities, groups, and individuals. Programs help communities analyze alternatives for achieving desired economic development, help families and communities with changes that result from changing economic bases, and help increase citizen participation in local government policy issues.
- Individuals and businesses. Programs are directed at improving profitability and management of resources by increasing the efficiency with which they use energy in their homes, food and fiber processing, and other businesses.
- Fishing and seafood processing industry, and people with ocean and water related interests. Educational programs emphasize profitability, vessel safety, value-added fishery products, watershed and salmon restoration, and help make wise and safe use of this natural resource as a sustainable source of income, food, and recreation.

### **Engaged and Applied Research**

Extension educational programs are derived from a knowledge base created through research conducted at OSU and elsewhere. Research often is begun in response to needs identified by Extension clients. Extension faculty translate the results of scientific research into practical terms

and capture its value in useful educational programs and materials. They also partner with land-owners, businesses and other organizations to conduct applied research to demonstrate uses of new techniques, products, and technologies.

### **Extending Education to the People**

The OSU Extension Service was created in 1911 in anticipation of federal resource allocation through passage of the Smith Lever Act (1914). It adds value to the University by extending knowledge to the people across the state. Extension works with people of all ages who want and need the information and education it offers. Local and state citizen committees and advisory councils assess needs, recommend program priorities, and participate in selecting staff members. Extension often partners with other state and federal agencies, community colleges, local schools, etc., to help people obtain information and develop the skills to apply it effectively through decisions and action.

Extension, as a part of the OSU Division of Outreach and Engagement, works with academic units on campus to provide access to credit classes and degree programs for Oregonians where they live, and assists the University in identifying program needs. Oregon residents obtain and use Extension education in a variety of ways: direct contact with a county, area, or state Extension faculty member or program assistant; information from a volunteer leader-teacher; and through publications, web pages, and mass media. Still others obtain and use Extension-originated information through secondary sources — garden store operator, agriculture field representative, master volunteer, or others.

### **Campus-based Extension Faculty**

Extension Specialists are OSU faculty based at the OSU campus in Corvallis. Each is a member of the department and/or college related to his or her discipline. They translate research into practices that can be readily understood and applied, develop educational programs, and serve as technical resources for county and area delivered Extension programs.

### **County and Area Extension Faculty**

About two-thirds of the OSU Extension faculty are assigned to county locations. They, too, are members of appropriate OSU departments and colleges. Often called county Extension Agents, their role is to take the University to the people of Oregon. As members of their respective communities, they are educators and applied researchers. County and area Extension faculty are located in all 36 Oregon counties. The number of faculty assigned to a county depends on its population, natural resource and human issues including agricultural complexity, forest and marine resource needs, and the county's financial support that typically is provided as office space and operating expenses.

### **Volunteers**

Volunteers are the heart of many Extension programs. Over 20,000 individuals share the responsibility for extending programs to all citizens who might benefit. Volunteers plan programs, teach, conduct demonstrations, and help evaluate programs. For this responsibility, Extension trains its volunteers and equips them with carefully prepared, regularly updated educational materials. Many volunteers serve as part of the numerous Extension master volunteer programs.

## **Extension Service: Essential Packages**

### **Package 031: Standard Inflation and State Government Service Charges**

Applying the standard inflation factor of 3.7%, as provided by the Department of Administrative Services, to special payments results in an increase of \$1,687,257 General Fund.

### **Package 032: Above Standard Inflation**

The Department of Administrative Services approved inflationary adjustments above the standard inflation for funding provided to the Extension Service to reflect the increase costs of doing business. The Department of Administrative Services approved a non-standard inflation rate of 4.1%. This package adds the difference between the standard inflation of 3.7% and 4.1% which is 0.4%. This provides an increase in General Fund of \$182,407.

### **Package 033: Inflation Exceptions**

This package is for exceptional inflation that requires Department of Administrative Services an exception approval. Additional inflation was approved for community colleges and universities for the additional costs due to the increase in minimum wage. The dollar amount of the inflation increase for public university state programs is \$13,059 General Fund.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Extension Service  
Cross Reference Number: 52500-106-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	1,687,257	-	-	-	-	-	1,687,257
<b>Total Revenues</b>	<b>\$1,687,257</b>	-	-	-	-	-	<b>\$1,687,257</b>
<b>Special Payments</b>							
Other Special Payments	1,687,257	-	-	-	-	-	1,687,257
<b>Total Special Payments</b>	<b>\$1,687,257</b>	-	-	-	-	-	<b>\$1,687,257</b>
<b>Total Expenditures</b>							
Total Expenditures	1,687,257	-	-	-	-	-	1,687,257
<b>Total Expenditures</b>	<b>\$1,687,257</b>	-	-	-	-	-	<b>\$1,687,257</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Extension Service  
Cross Reference Number: 52500-106-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	182,407	-	-	-	-	-	182,407
<b>Total Revenues</b>	<b>\$182,407</b>	-	-	-	-	-	<b>\$182,407</b>
<b>Special Payments</b>							
Other Special Payments	182,407	-	-	-	-	-	182,407
<b>Total Special Payments</b>	<b>\$182,407</b>	-	-	-	-	-	<b>\$182,407</b>
<b>Total Expenditures</b>							
Total Expenditures	182,407	-	-	-	-	-	182,407
<b>Total Expenditures</b>	<b>\$182,407</b>	-	-	-	-	-	<b>\$182,407</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Extension Service  
Cross Reference Number: 52500-106-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	13,059	-	-	-	-	-	13,059
<b>Total Revenues</b>	<b>\$13,059</b>	-	-	-	-	-	<b>\$13,059</b>
<b>Special Payments</b>							
Other Special Payments	13,059	-	-	-	-	-	13,059
<b>Total Special Payments</b>	<b>\$13,059</b>	-	-	-	-	-	<b>\$13,059</b>
<b>Total Expenditures</b>							
Total Expenditures	13,059	-	-	-	-	-	13,059
<b>Total Expenditures</b>	<b>\$13,059</b>	-	-	-	-	-	<b>\$13,059</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 090**  
**2017-2019 Budget**  
**Analyst Adjustments**  
**Extension Service**

**PURPOSE**

This package reduces General Fund by \$2,391,647 but increases Lottery Funds by \$44,000,000 to include funding for Measure 99, the Outdoor Schools Program.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

General Fund: (\$2,391,647)  
Other Funds: \$44,000,000

**GOVERNOR'S BUDGET**

Recommended as added in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission  
Pkg: 090 - Analyst Adjustments**

**Cross Reference Name: Extension Service  
Cross Reference Number: 52500-106-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Spc Pmt to Public Universities	-	-	-	-	-	-	-
Other Special Payments	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

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\_\_\_\_ Legislatively Adopted  
Essential and Policy Package Fiscal Impact Summary - BPR013

**POLICY PACKAGE 102-D**  
**2017-19 Budget**  
**Extension Service Current Service Level Adjustment**  
**Extension Service**

**PURPOSE: Adjust calculation of Current Service Level for Oregon public universities**

In accordance with a budget note on SB 5701 (2016), package 102 is designed to establish a new methodology for calculating the Extension Service Current Service Level (CSL) based on the method approved in 2009 by the Joint Committee on Ways and Means for the Community College Support Fund CSL. This revised Extension Service CSL methodology reflects health benefit and retirement costs expected to exceed the Department of Administrative Services standard inflation rate.

**HOW ACHIEVED**

SB 5701 (2016) contained a budget note that included the following language: *“To ensure consistency in post-secondary state support CSL calculations, the Department of Administrative Services (DAS) and the Legislative Fiscal Office (LFO) are directed to develop, in consultation with the Higher Education Coordinating Commission and the seven public universities, an estimated cost of applying the Community College Support Fund model to the Public University Support Fund, the Agricultural Experiment Station, the Extension Service, the Forest Research Laboratory, and Public University State Programs. The estimate will include data elements that the public universities will be required to submit to HECC in order to implement the model.”*

This Policy Option Package reflects the adjustment required, beyond the past Extension Service CSL methodology, to achieve the Current Service Level calculated in accordance with the SB 5701 (2016) budget note.

**STAFFING IMPACT**

None; institutions are not under position control authority and may adjust staff to meet the needs of their institution as determined by management.

**QUANTIFYING RESULTS**

None.

**REVENUE SOURCE**

Public University Support Fund 103-01  
General Fund: \$7,431,108

Public University State Programs 104-01  
General Fund: \$423,522

Agricultural Experiment Station 105-01  
General Fund: \$704,447

**Extension Service 106-01**  
**General Fund: \$508,924**

Forest Research Laboratory 107-01  
General Fund: \$109,048

Total Package  
General Fund: \$9,177,049

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 102 - Current Service Level

Cross Reference Name: Extension Service  
Cross Reference Number: 52500-106-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	508,924	-	-	-	-	-	508,924
<b>Total Revenues</b>	<b>\$508,924</b>	-	-	-	-	-	<b>\$508,924</b>
<b>Special Payments</b>							
Other Special Payments	508,924	-	-	-	-	-	508,924
<b>Total Special Payments</b>	<b>\$508,924</b>	-	-	-	-	-	<b>\$508,924</b>
<b>Total Expenditures</b>							
Total Expenditures	508,924	-	-	-	-	-	508,924
<b>Total Expenditures</b>	<b>\$508,924</b>	-	-	-	-	-	<b>\$508,924</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 802**  
**2017-2019 Budget**  
**Analyst Adjustments**  
**Extension Service**

**PURPOSE**

This package increases Lottery Funds by \$24,000,000 to include funding for Measure 99, the Outdoor Schools Program.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

Lottery Funds: \$24,000,000

**GOVERNOR'S BUDGET**

No included in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Approved.



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 802 - Program Enhancements

Cross Reference Name: Extension Service  
Cross Reference Number: 52500-106-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	233,140	-	-	-	-	-	233,140
Tsfr From Administrative Svcs	-	24,000,000	-	-	-	-	24,000,000
<b>Total Revenues</b>	<b>\$233,140</b>	<b>\$24,000,000</b>	-	-	-	-	<b>\$24,233,140</b>
<b>Special Payments</b>							
Spc Pmt to Public Universities	233,140	24,000,000	-	-	-	-	24,233,140
<b>Total Special Payments</b>	<b>\$233,140</b>	<b>\$24,000,000</b>	-	-	-	-	<b>\$24,233,140</b>
<b>Total Expenditures</b>							
Total Expenditures	233,140	24,000,000	-	-	-	-	24,233,140
<b>Total Expenditures</b>	<b>\$233,140</b>	<b>\$24,000,000</b>	-	-	-	-	<b>\$24,233,140</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

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## **Forest Research Laboratory**

The Forest Research Laboratory (FRL) is Oregon's original research agency designed to help solve problems, create opportunities, and develop new understanding and innovation about forest ecosystems, forest management and forest-derived renewable materials; its director is the dean of Oregon State University's College of Forestry. Established by the Oregon Legislature in 1941, the program is supported by state and federal appropriations and by research grants from public and private sources (see Oregon Revised Statute 526.225).

In November 2013, the College launched the Institute for Working Forest Landscapes (IWFL) to focus FRL research programs on innovative approaches for managing landscapes that will enhance people's lives and improve the health of our lands, businesses and vital ecosystems. The IWFL will develop adaptive forest management techniques that integrate social, ecological, and economic objectives at the landscape level.

In addition to research in campus laboratories and university forests, studies are conducted cooperatively in public and private forests and in laboratories and manufacturing facilities throughout Oregon and the world.

Faculty, staff, and students from the College of Forestry's Departments of Forest Engineering, Resources, and Management; Forest Ecosystems and Society; and Wood Science and Engineering contribute to a diverse portfolio of fundamental and applied research and outreach activities. Activities benefit from collaboration with many other departments and colleges at Oregon State and elsewhere. Communication of results to science peers, land managers, policy makers, and the public is a high priority.

The FRL, the Corvallis Forestry Sciences Laboratory of the U.S. Forest Service, the Corvallis-based Forest and Rangelands Ecosystem Science Center of the U.S. Geological Service, and related research conducted elsewhere on campus combine to form the largest concentration of forest sciences research in North America.

### **Cooperation/Research Use**

To extend the resources available from state appropriations in the Forest Research Laboratory budget, cooperation and assistance from non-state sources is sought to accomplish Laboratory research goals. Assistance may include the use of private or agency lands for research, contributed equipment, facilities or staff time and funds for specific projects. About 150 cooperators currently participate in a variety of research projects where results could provide direct benefits. Forestry practices of many cooperators reflect research results immediately, and other stakeholders often follow such working examples more quickly than they do with more conventional methods of conveying research results.

### **University Grants/Contracts**

A significant amount of forestry research is supported by grants and contracts. Grant proposals of Laboratory scientists are required to be directly supportive of Laboratory goals and complementary to projects supported with state funds. Grants are restrictive since they often provide only for basic research, are not available in all program areas, and are for specific/limited time periods. Nevertheless, forestry and natural resources related sponsored research extends the programs of the Laboratory, and help provide research knowledge to a wider range of practitioners.

Currently the Laboratory is able to leverage every dollar of appropriated support for faculty and infrastructure into 6 dollars of additional research funding.

### **Disseminating Results**

Research results are provided to family forestland owners, industry, public land managers, other scientists and the public using a variety of means. This includes Extension Foresters conducting programs around the state, Outreach Education short courses, technical and scientific publications, online delivery, video productions, conference presentations and stories in popular media.

### **Proposed Program Improvements**

The Forest Research Laboratory continuously looks to engage in research that is closely allied with the policy initiatives being pursued by Oregon's legislative and executive branches, as well as programs that add value to the state economy, and protect environmental resources from changing threats. Scientists seek to provide new knowledge that will help inform policy choices about forest resources management, climate change, forest policies for urban areas, alternatives in resource uses, water quality, wildlife habitat, and related matters. Programs are also aimed at improving production processes and adding new products such that Oregonians can pursue economic gains while maintaining a healthy, sustainable environment that meets multiple needs for the state citizens.

## **Forest Research Laboratory: Essential Packages**

### **Package 031: Standard Inflation and State Government Service Charges**

Applying the standard inflation factors as provided by the Department of Administrative Services to special payments made to the Forest Research Laboratory, results in an increase of \$361,531 General Fund.

### **Package 032: Above Standard Inflation**

The Department of Administrative Services allowed inflationary adjustments to be made to the Forest Research Laboratory to reflect the increased costs of doing business. The Department of Administrative Services approved a non-standard inflation rate of 4.1%. This package adds the difference between the standard inflation of 3.7% and 4.1% which is 0.4%. This provides an increase in General Fund of \$39,085.

### **Package 033: Inflation Exceptions**

This package is for exceptional inflation that requires Department of Administrative Services' approval. Additional inflation was approved for community colleges and universities for the additional costs due to the increase in minimum wage. The dollar amount of the inflation increase for this program is \$2,365 General Fund.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Forest Research Laboratory  
Cross Reference Number: 52500-107-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	361,531	-	-	-	-	-	361,531
<b>Total Revenues</b>	<b>\$361,531</b>	-	-	-	-	-	<b>\$361,531</b>
<b>Special Payments</b>							
Other Special Payments	361,531	-	-	-	-	-	361,531
<b>Total Special Payments</b>	<b>\$361,531</b>	-	-	-	-	-	<b>\$361,531</b>
<b>Total Expenditures</b>							
Total Expenditures	361,531	-	-	-	-	-	361,531
<b>Total Expenditures</b>	<b>\$361,531</b>	-	-	-	-	-	<b>\$361,531</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Forest Research Laboratory  
Cross Reference Number: 52500-107-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	39,085	-	-	-	-	-	39,085
<b>Total Revenues</b>	<b>\$39,085</b>	-	-	-	-	-	<b>\$39,085</b>
<b>Special Payments</b>							
Other Special Payments	39,085	-	-	-	-	-	39,085
<b>Total Special Payments</b>	<b>\$39,085</b>	-	-	-	-	-	<b>\$39,085</b>
<b>Total Expenditures</b>							
Total Expenditures	39,085	-	-	-	-	-	39,085
<b>Total Expenditures</b>	<b>\$39,085</b>	-	-	-	-	-	<b>\$39,085</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Forest Research Laboratory  
Cross Reference Number: 52500-107-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	2,365	-	-	-	-	-	2,365
<b>Total Revenues</b>	<b>\$2,365</b>	-	-	-	-	-	<b>\$2,365</b>
<b>Special Payments</b>							
Other Special Payments	2,365	-	-	-	-	-	2,365
<b>Total Special Payments</b>	<b>\$2,365</b>	-	-	-	-	-	<b>\$2,365</b>
<b>Total Expenditures</b>							
Total Expenditures	2,365	-	-	-	-	-	2,365
<b>Total Expenditures</b>	<b>\$2,365</b>	-	-	-	-	-	<b>\$2,365</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**POLICY PACKAGE 090**  
**2017-2019 Budget**  
**Analyst Adjustments**  
**Forest Research Laboratory**

**PURPOSE**

This package reduces General Fund by \$512,029.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

General Fund: (\$512,029)

**GOVERNOR'S BUDGET**

Recommended as added in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 090 - Analyst Adjustments

Cross Reference Name: Forest Research Laboratory  
 Cross Reference Number: 52500-107-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Other Special Payments	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 102-E**  
**2017-19 Budget**  
**Forest Research Laboratory Current Service Level Adjustment**  
**Forest Research Laboratory**

**PURPOSE: Adjust calculation of Current Service Level for Oregon public universities**

In accordance with a budget note on SB 5701 (2016), package 102 is designed to establish a new methodology for calculating the Forest Research Laboratory Current Service Level (CSL) based on the method approved in 2009 by the Joint Committee on Ways and Means for the Community College Support Fund CSL. This revised Forest Research Laboratory CSL methodology reflects health benefit and retirement costs expected to exceed the Department of Administrative Services standard inflation rate.

**HOW ACHIEVED**

SB 5701 (2016) contained a budget note that included the following language: *“To ensure consistency in post-secondary state support CSL calculations, the Department of Administrative Services (DAS) and the Legislative Fiscal Office (LFO) are directed to develop, in consultation with the Higher Education Coordinating Commission and the seven public universities, an estimated cost of applying the Community College Support Fund model to the Public University Support Fund, the Agricultural Experiment Station, the Extension Service, the Forest Research Laboratory, and Public University State Programs. The estimate will include data elements that the public universities will be required to submit to HECC in order to implement the model.”*

This Policy Option Package reflects the adjustment required, beyond the past Forest Research Laboratory CSL methodology, to achieve the Current Service Level calculated in accordance with the SB 5701 (2016) budget note.

**STAFFING IMPACT**

None; institutions are not under position control authority and may adjust staff to meet the needs of their institution as determined by management.

**QUANTIFYING RESULTS**

None.

**REVENUE SOURCE**

Public University Support Fund 103-01  
General Fund: \$7,431,108

Public University State Programs 104-01  
General Fund: \$423,522

Agricultural Experiment Station 105-01  
General Fund: \$704,447

Extension Service 106-01  
General Fund: \$508,924

**Forest Research Laboratory 107-01**  
**General Fund: \$109,048**

Total Package  
General Fund: \$9,177,049

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 102 - Current Service Level

Cross Reference Name: Forest Research Laboratory  
Cross Reference Number: 52500-107-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Other Special Payments	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 802**  
**2017-19 Budget**  
**Forest Research Laboratory Current Service Level Adjustment**  
**Forest Research Laboratory**

**PURPOSE: Adjust calculation of Current Service Level for Oregon public universities**

In accordance with a budget note on SB 5701 (2016), package 802 is designed to establish a new methodology for calculating the Forest Research Laboratory Current Service Level (CSL) based on the method approved in 2009 by the Joint Committee on Ways and Means for the Community College Support Fund CSL. This revised Forest Research Laboratory CSL methodology reflects health benefit and retirement costs expected to exceed the Department of Administrative Services standard inflation rate.

**HOW ACHIEVED**

SB 5701 (2016) contained a budget note that included the following language: *“To ensure consistency in post-secondary state support CSL calculations, the Department of Administrative Services (DAS) and the Legislative Fiscal Office (LFO) are directed to develop, in consultation with the Higher Education Coordinating Commission and the seven public universities, an estimated cost of applying the Community College Support Fund model to the Public University Support Fund, the Agricultural Experiment Station, the Extension Service, the Forest Research Laboratory, and Public University State Programs. The estimate will include data elements that the public universities will be required to submit to HECC in order to implement the model.”*

This Policy Option Package reflects the adjustment required, beyond the past Forest Research Laboratory CSL methodology, to achieve the Current Service Level calculated in accordance with the SB 5701 (2016) budget note.

**STAFFING IMPACT**

None; institutions are not under position control authority and may adjust staff to meet the needs of their institution as determined by management.

**QUANTIFYING RESULTS**

None.

**REVENUE SOURCE**

**Forest Research Laboratory 107-01**  
**General Fund: \$49,953**

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 802 - Program Enhancements

Cross Reference Name: Forest Research Laboratory  
Cross Reference Number: 52500-107-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	49,953	-	-	-	-	-	49,953
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$49,953</b>	-	-	-	-	-	<b>\$49,953</b>
<b>Special Payments</b>							
Spc Pmt to Public Universities	49,953	-	-	-	-	-	49,953
<b>Total Special Payments</b>	<b>\$49,953</b>	-	-	-	-	-	<b>\$49,953</b>
<b>Total Expenditures</b>							
Total Expenditures	49,953	-	-	-	-	-	49,953
<b>Total Expenditures</b>	<b>\$49,953</b>	-	-	-	-	-	<b>\$49,953</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



## **OHSU Programs**

OHSU has four public missions: education, clinical care, research, and statewide outreach. The university educates the next generation of health care professionals and biomedical scientists; creates new knowledge; translates scientific research into therapies for disease; provides compassionate, evidence-based patient care; and improves health statewide through access and policy initiatives. OHSU offers professional degrees in dentistry, nursing, medicine, pharmacy (OHSU/OSU), public health (OHSU/PSU), other health professions (physician assistants, radiation therapy, dietetics; laboratory medicine and EMT training in conjunction with OIT; and Medical Physics with OSU); and several PhD and Master's degrees along with certificate programs in the sciences. It also educates a large number of interns, residents and fellows in over 80 accredited specialty programs in medicine and dentistry. As part of its outreach mission, OHSU oversees the Child Development and Rehabilitation Center (CDRC), the Oregon Poison Center, the Office of Rural Health and the Area Health Education Centers (AHEC), and engages in numerous K-20 pipeline programs.

OHSU receives state funding to support the Schools of Dentistry, Medicine, and Nursing; the CDRC, Oregon Poison Center, the Office of Rural Health, the AHEC and for the Scholars for a Healthy Oregon Initiative and the Rural Primary Care Loan Forgiveness Program. The funds provided by the State to support the Schools of Dentistry, Medicine, and Nursing cover about 23% of the costs to educate students at OHSU with the remaining cost for these students covered by tuition (48%) and other sources (29%) including, philanthropic gifts, grants and internal revenue transfers from OHSU's clinical mission.

## **OHSU Programs: Essential Packages**

### **Package 022: Phase-out Programs and One-time Costs**

This package reduces the Scholars for a Healthy Oregon and Primary Health Care Loan Forgiveness Programs by 75 percent to reflect the Jan. 2, 2018 sunset included in HB 3396 (2015). This reduces General Fund by \$4,839,089.

### **Package 031: Standard Inflation and State Government Service Charges**

Applying the standard inflation rate of 3.7%, as directed by the Department of Administrative Services, to special payments made to OHSU programs, results in an increase of \$2,903,367 General Fund.

### **Package 033: Inflation Exceptions**

This package is for is normally for exceptional inflation that requires Department of Administrative Services approval. This increase should have been included in Package 032, which is “Above Standard Inflation.” The Department of Administrative Services allowed inflationary adjustments to be made to the OHSU programs to reflect the increase costs of doing business. The Department of Administrative Services approved a non-standard inflation rate of 4.1%. This package adds the difference between the standard inflation of 3.7% and 4.1% which is 0.4%. This provides an increase in General Fund of \$267,279

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: OHSU Programs  
 Cross Reference Number: 52500-108-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(4,839,089)	-	-	-	-	-	(4,839,089)
<b>Total Revenues</b>	<b>(\$4,839,089)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$4,839,089)</b>
<b>Special Payments</b>							
Other Special Payments	(4,839,089)	-	-	-	-	-	(4,839,089)
<b>Total Special Payments</b>	<b>(\$4,839,089)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$4,839,089)</b>
<b>Total Expenditures</b>							
Total Expenditures	(4,839,089)	-	-	-	-	-	(4,839,089)
<b>Total Expenditures</b>	<b>(\$4,839,089)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$4,839,089)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: OHSU Programs  
Cross Reference Number: 52500-108-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Beginning Balance</b>							
Beginning Balance	-	-	-	-	-	-	-
<b>Total Beginning Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Revenues</b>							
General Fund Appropriation	2,903,367	-	-	-	-	-	2,903,367
<b>Total Revenues</b>	<b>\$2,903,367</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$2,903,367</b>
<b>Special Payments</b>							
Other Special Payments	2,903,367	-	-	-	-	-	2,903,367
<b>Total Special Payments</b>	<b>\$2,903,367</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$2,903,367</b>
<b>Total Expenditures</b>							
Total Expenditures	2,903,367	-	-	-	-	-	2,903,367
<b>Total Expenditures</b>	<b>\$2,903,367</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$2,903,367</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 033 - Exceptional Inflation

Cross Reference Name: OHSU Programs  
Cross Reference Number: 52500-108-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	267,279	-	-	-	-	-	267,279
<b>Total Revenues</b>	<b>\$267,279</b>	-	-	-	-	-	<b>\$267,279</b>
<b>Special Payments</b>							
Other Special Payments	267,279	-	-	-	-	-	267,279
<b>Total Special Payments</b>	<b>\$267,279</b>	-	-	-	-	-	<b>\$267,279</b>
<b>Total Expenditures</b>							
Total Expenditures	267,279	-	-	-	-	-	267,279
<b>Total Expenditures</b>	<b>\$267,279</b>	-	-	-	-	-	<b>\$267,279</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 090**  
**2017-2019 Budget**  
**Analyst Adjustments**  
**OHSU Programs**

**PURPOSE**

This package increases General Fund by \$1,668,443.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

General Fund: \$1,668,443

**GOVERNOR'S BUDGET**

Recommended as added in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Adopted as recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 090 - Analyst Adjustments

Cross Reference Name: OHSU Programs  
Cross Reference Number: 52500-108-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	1,668,443	-	-	-	-	-	1,668,443
<b>Total Revenues</b>	<b>\$1,668,443</b>	-	-	-	-	-	<b>\$1,668,443</b>
<b>Special Payments</b>							
Other Special Payments	1,668,443	-	-	-	-	-	1,668,443
<b>Total Special Payments</b>	<b>\$1,668,443</b>	-	-	-	-	-	<b>\$1,668,443</b>
<b>Total Expenditures</b>							
Total Expenditures	1,668,443	-	-	-	-	-	1,668,443
<b>Total Expenditures</b>	<b>\$1,668,443</b>	-	-	-	-	-	<b>\$1,668,443</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

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## **Student Assistance**

### **Oregon Opportunity Grant**

Established in 1971, the Oregon Opportunity Grant (OOG) is Oregon's primary state-funded, need-sensitive grant program to help Oregon students who have the greatest financial need attain a postsecondary education. Students apply for the Opportunity Grant by completing the Free Application for Federal Student Aid (FAFSA), which is also the application for Federal Pell Grants, Federal Perkins Loans, and Federal Stafford Loans. Students must reapply each year when the FAFSA becomes available. Awards are available for the equivalent of 12 quarters or 8 semesters at full-time enrollment and are prorated for partial-year or half-time enrollment. OSAC uses a formula derived from the Shared Responsibility Model to determine Opportunity Grant eligibility and award amounts, based on the cost of education for public and private nonprofit institutions, available federal aid, and the financial resources of each student and student's family (if applicable).

Starting with the 2016-17 academic year, Oregon Opportunity Grant awards will be prioritized according to students' financial need, as demonstrated by the federally calculated Expected Family Contribution (EFC). OSAC will begin making awards to students with EFCs of \$0 and will increase EFC limits until funds are exhausted. This is a change in policy resulting from the Legislative Assembly's passage of House Bill 2407 during the 2015 regular legislative session. Due to this new awarding process, OSAC cannot yet determine what the maximum EFC limit will be for 2016-17 awards or when funds will be exhausted. In addition, although most foster youth will be served under the new award methodology, OSAC will continue to prioritize Opportunity Grants for eligible former foster youth identified by the Oregon Department of Human Services (DHS) who apply throughout the academic year. The maximum award for 2016-17 is a fixed amount of \$2,250 for full-time, full-year attendance at any eligible Oregon-based postsecondary institution. OSAC anticipates disbursing more than \$72 million in grant funds to approximately 43,000 students. In the 2015-2017 biennium, OSAC anticipates making more than 80,000 grant awards (40,000 or more students each year) totaling roughly \$141 million.

### **Oregon Promise Grant**

Established in 2015, the Oregon Promise Grant is the state's newest student aid program. The first cohort of eligible students will receive awards in 2016-17. The grant will provide tuition assistance to recent Oregon high school graduates and General Equivalency Diploma (GED) completers who have at least a 2.5 grade point average (or GED score of 140) and enroll at a community college in Oregon within 6 months of graduation. The grant will cover most or all tuition costs at an Oregon community college, after Federal Pell Grant and Oregon Opportunity Grant awards are applied. To be considered for the grant, students must submit an Oregon Promise application, a FAFSA, and high school grade transcripts. Maximum awards for 2016-17 will be up to the actual tuition charged at the student's community college or average tuition cost across all eligible community colleges, whichever is lower. Students whose tuition is fully covered by a combination of Pell and Opportunity Grant funds will still receive a minimum grant of \$1000. All students must also pay \$50 per term as a copayment.

For 2016-17, OSAC received more than 19,000 applications by the March 2016 deadline and has awarded more than 9,600 grants as of August 2016. OSAC expects to continue to make awards for subsequent academic terms, providing funds remain available. Based on historical data for Oregon Opportunity Grants, OSAC projects that a first-time cohort of 6,000 to 8,000 grant recipients will enroll. Based on applications to-date, the average Oregon Promise student could bring into the state as much as \$2,617 per year in federal financial aid.

### **OSAC Private Awards**

In a model that is unique in the United States, OSAC partners with the state's largest foundations offering scholarship awards – The Oregon Community Foundation and The Ford Family Foundation – along with employers, nonprofit organizations, and private donors to select recipients for millions of dollars in private scholarships each year. Through the OSAC common application, students can apply for numerous programs from the more than 500 public and private scholarship and grant programs administered by the agency. Scholarship programs include those associated with specific high schools, academic and career interests, along with opportunities for students from diverse backgrounds such as foster youth, students with children, and dislocated workers. Programs are available for students at different grade levels – high school seniors, first-time freshmen, other undergraduates, and graduate students. Some programs are need-based, while others are merit-based. For 2015-16, these programs provided more than 3,750 scholarship awards totaling \$17.5 million.

### **Chaffee Education and Training**

The Chafee ETV grant program is funded by the federal government and administered by the states that assists foster youth with the transition to self-sufficiency and employment. Chafee ETV grants are awarded to eligible current and former foster youth to help pay for college, career school, or technical training. Standard awards are up to \$3500 per academic year; maximum awards may be up to \$5000. The actual award amount is determined by the student's financial need, based upon financial information reported on the FAFSA. Each year, 250 to 350 students receive annual awards. Total awarded is \$700,000 to \$850,000 per year.

### **GEAR-UP**

Serves financially needy GEAR UP students with scholarship awards for any accredited 2- or 4-year public or private institution in the United States. There are two cohorts currently receiving scholarships through the Federally funded program. GEAR UP 1, which has finished all new awarding and is currently paying out renewals, and GEAR UP 2, which started new awards for the first time during the 2014-15 academic year.

- For the 2013-14 academic year, GEAR UP 1 total amount disbursed was \$881,489 to 535 students. This was the final year of new awards.
- For the 2014-15 academic year, GEAR UP 1 total disbursements of \$880,790 to 212 students are expected
- For the 2014-15 academic year, GEAR UP 2 total disbursements of \$394,000 to 394 students are expected. These are new awards but after the 2014-15 academic year, OSAC will no longer be handling GEAR UP 2 and it will be administered by the eligible high schools.

## **JOBS Plus**

Participants in the JOBS Plus program earn funds for future educational expenses, which are saved in Individual Education Accounts (IEAs). Employers contribute \$1 for each hour a JOBS Plus participant works in a subsidized job. OSAC holds these funds for up to five years for the participant or immediate family members to use. A small number of IEAs expire each year. By law, expired IEAs are available for the Opportunity Grant Program. Approximately 100 participants redeem an estimated \$45,000 in voucher funds per year.

## **OYCC Scholarship**

26 to 60 recipients redeem total of \$20,000 to \$50,000 in scholarship vouchers each year Serves disadvantaged and at-risk youth with education, training, and employment opportunities.

- For the 2013-14 academic year, total amount disbursed was \$25,763 to 33 students.
- For the 2014-15 academic year, \$9385 has been awarded to 11 students to date. The final totals will not be available until after July 1, 2015.

## **Barber and Hairdresser Scholarship**

Grants based on interest earnings, vary from current low of \$285 to maximum of \$1000 per participant

## **Oregon Student Childcare Grant (state)**

Approximately 100 students awarded a total of \$450,000 to \$500,000 per year. Award amounts vary based on age of child and number of children.

Assists parents enrolled in postsecondary education with safe, dependable care that supports their children's development while allowing completion of the parents academic programs.

- For the 2013-14 academic year, total amount disbursed was \$439,287 to 87 students.
- For the 2014-15 academic year, total disbursements of \$478,671 to 82 students are expected.

## **Scholarships for the Children of Deceased and Disabled Public Safety Officers**

Since 1977, OSAC has administered this program, which is funded out of the Oregon Opportunity Grant Program. Awards are for the biological, adopted, or stepchild of any public safety officer in Oregon who was killed or disabled in the line of duty: firefighters and fire marshals (including volunteers), law enforcement officers (including reserve officers and campus police), parole and probation officers, correction officers, investigators of the Criminal Justice division of the Department of Justice, and authorized tribal police officers. Eligible

applicants must be Oregon residents who are enrolled or planning to enroll as full-time students at an Oregon public college or university or an Oregon independent, private, nonprofit college or university. Awards are renewable and may be received for a maximum of twelve quarters, or their equivalent, or until a baccalaureate degree is earned, whichever comes first. Students who are the children of officers killed in the line of duty are eligible for an additional four years of awards for graduate work. Provides need-based awards to biological, adopted, and stepchildren of public safety officers in Oregon who were killed or disabled in the line of duty. Award amounts of up to full tuition and fees at community colleges and public 4-year institutions in Oregon and up to tuition and fees at the University of Oregon for students at private nonprofit 4-year institutions in Oregon are paid out of the Oregon Opportunity Grant Fund.

- For the 2013-14 academic year, total amount disbursed was \$70,071 to 11 students.
- For the 2014-15 academic year, total disbursements of \$69,225 to 9 students are expected.

### **Inactive Programs**

OSAC continues to provide administrative support for several expired state and federal programs:

- Paul Douglas Teacher Scholarship\* (Federal)
  - Last funded in 1994-95.
  - Servicing continues.
  - One borrower in repayment that we are reporting on.
- Oregon Teacher Corps\* (State)
  - Last funded in 1992-93, servicing continues.
  - NO active accounts.
- Medical/Dental Loan Program\* (State)
  - Last funded in 1992-93.
  - Servicing continues.
  - A few active accounts remain open.
- Oregon Nursing Loan Program\* (State)
  - Last funded in 2000-01.
  - Servicing continues (replaced by Nursing Services Loan Repayment Program in 2001).
  - Still have a few accounts.

- Nursing Faculty Loan Repayment Program (State)
  - Last funded in 2009-11.
  - Servicing continues.
  - Last installment paid out in 2015.
  - A small amount of funds remains because some borrowers did not complete all years of their service commitment.

## **Student Assistance: Essential Packages**

### **Package 021: Phase in**

This package phases in funding for the Oregon Promise tuition assistance to community college students. Funding in the 2015 session was for one year. This package provides funding for two years, increasing General Funds by \$9,916,097.

### **Package 022: Phase out**

This package removes the cash balance of \$1,050,000 Other Funds from the OSAC JOBS Plus.

### **Package 031: Standard Inflation and State Government Service Charges**

Applying the standard inflation of 3.7%, as directed by the Department of Administrative Services to special payments made to students, which results in an increase of \$ 5,120,598 General Fund and increases Lottery Funds transferred from DAS by \$437,206.

### **Package 050: Fundshifts**

This package is for significant revenue changes. The OSAC Office shifted a position from General Fund, which were one-time funds, to Lottery Funds. The fundshift decreases General Fund by \$7,397,794 and increases Lottery Funds by \$8,492,683. The package also reduced Other Funds by \$6,039.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 021 - Phase - In

Cross Reference Name: Student Assistance  
Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	9,916,097	-	-	-	-	-	9,916,097
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>\$9,916,097</b>	-	-	-	-	-	<b>\$9,916,097</b>
<b>Special Payments</b>							
Dist to Individuals	9,916,097	-	-	-	-	-	9,916,097
<b>Total Special Payments</b>	<b>\$9,916,097</b>	-	-	-	-	-	<b>\$9,916,097</b>
<b>Total Expenditures</b>							
Total Expenditures	9,916,097	-	-	-	-	-	9,916,097
<b>Total Expenditures</b>	<b>\$9,916,097</b>	-	-	-	-	-	<b>\$9,916,097</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Student Assistance  
Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Beginning Balance</b>							
Beginning Balance	-	-	-	-	-	-	-
<b>Total Beginning Balance</b>	-	-	-	-	-	-	-
<b>Revenues</b>							
Transfer from Agy-Res Equity	-	-	(1,050,000)	-	-	-	(1,050,000)
<b>Total Revenues</b>	-	-	( <b>\$1,050,000</b> )	-	-	-	( <b>\$1,050,000</b> )
<b>Special Payments</b>							
Dist to Individuals	-	-	(1,050,000)	-	-	-	(1,050,000)
Dist to Comm College Districts	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	( <b>\$1,050,000</b> )	-	-	-	( <b>\$1,050,000</b> )
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,050,000)	-	-	-	(1,050,000)
<b>Total Expenditures</b>	-	-	( <b>\$1,050,000</b> )	-	-	-	( <b>\$1,050,000</b> )
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Student Assistance  
Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	5,120,598	-	-	-	-	-	5,120,598
Tsfr From Administrative Svcs	-	437,206	-	-	-	-	437,206
<b>Total Revenues</b>	<b>\$5,120,598</b>	<b>\$437,206</b>	-	-	-	-	<b>\$5,557,804</b>
<b>Special Payments</b>							
Dist to Individuals	5,120,598	437,206	543,634	-	-	-	6,101,438
<b>Total Special Payments</b>	<b>\$5,120,598</b>	<b>\$437,206</b>	<b>\$543,634</b>	-	-	-	<b>\$6,101,438</b>
<b>Total Expenditures</b>							
Total Expenditures	5,120,598	437,206	543,634	-	-	-	6,101,438
<b>Total Expenditures</b>	<b>\$5,120,598</b>	<b>\$437,206</b>	<b>\$543,634</b>	-	-	-	<b>\$6,101,438</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(543,634)	-	-	-	(543,634)
<b>Total Ending Balance</b>	-	-	<b>(\$543,634)</b>	-	-	-	<b>(\$543,634)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 050 - Fundshifts

Cross Reference Name: Student Assistance  
Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(7,397,794)	-	-	-	-	-	(7,397,794)
Other Revenues	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	8,492,683	-	-	-	-	8,492,683
<b>Total Revenues</b>	<b>(\$7,397,794)</b>	<b>\$8,492,683</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,094,889</b>
<b>Special Payments</b>							
Dist to Individuals	(7,397,794)	8,492,683	(6,039)	-	-	-	1,088,850
<b>Total Special Payments</b>	<b>(\$7,397,794)</b>	<b>\$8,492,683</b>	<b>(\$6,039)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,088,850</b>
<b>Total Expenditures</b>							
Total Expenditures	(7,397,794)	8,492,683	(6,039)	-	-	-	1,088,850
<b>Total Expenditures</b>	<b>(\$7,397,794)</b>	<b>\$8,492,683</b>	<b>(\$6,039)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$1,088,850</b>
<b>Ending Balance</b>							
Ending Balance	-	-	6,039	-	-	-	6,039
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>\$6,039</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$6,039</b>

\_\_\_\_ Agency Request  
2017-19 Biennium

\_\_\_\_ Governor's Budget  
Page \_\_\_\_\_

\_\_\_\_ Legislatively Adopted  
Essential and Policy Package Fiscal Impact Summary - BPR013

**POLICY PACKAGE 090**  
**2017-2019 Budget**  
**Analyst Adjustments**  
**Student Assistance**

**PURPOSE**

This package increases General Fund by \$2,175,209 by adjusting the Opportunity Grant program to reflect the December 2016 Lottery Forecast.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

General Fund: \$2,175,209

Lottery Funds: (\$2,175,209)

**GOVERNOR'S BUDGET**

Recommended as added in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 090 - Analyst Adjustments

Cross Reference Name: Student Assistance  
 Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Dist to Individuals	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 101**  
**2017-2019 Budget**  
**Oregon Opportunity Grant**  
**Student Assistance**

**PURPOSE: Support financial aid for low-income students with the Oregon Opportunity Grant**

The affordability gap continues to grow for Oregon’s low income students and families, and Oregon falls well below the national average of state-provided financial aid per resident undergraduate student (FTE). According to a 2013-14 survey of state financial aid programs – the most recent for which data is available -Oregon ranks 32nd in student grant dollars awarded at \$323.38 per undergraduate FTE, and 21st in need-based grant aid at \$327.38 per undergraduate FTE. For the same school year, the all-states average of Student Grant Dollars Awarded per Undergraduate FTE was \$705, and for Need-based Grant Dollars Awarded per Undergraduate FTE was \$533 (*44<sup>th</sup> Annual Survey Report on State-Sponsored Student Financial Aid*, National Association of State Student Grant and Aid Programs).

The Oregon Opportunity Grant (OOG) is the state’s primary need-based financial aid program and has been in existence since 1971. In 2007, the Shared Responsibility Model (SRM) was adopted as the methodology for determining individual award amounts, and it was first implemented in 2008-09. This model prescribes a formula that allocates the “shared” cost of a student’s higher education between the student, the student’s family, the federal government, and the State of Oregon via the Oregon Opportunity Grant. Under the SRM, the full “state share” was intended to completely fill the unmet need (“affordability gap”) between the student’s total cost of attendance and costs not covered from student, family, or federal sources. However, state investments from 2007 to the present have not been sufficient to cover the full calculated state share as modelled, and the gap for students has increased. Over time, the cost of attendance at postsecondary institutions in Oregon has risen faster than federal student aid, family incomes, and the state’s minimum wage (a key component in calculating the “student share”). The Oregon Opportunity Grant award amount has not kept up with annual increases in costs of attendance, and state investments in the OOG have not kept up with the number and need of eligible students.

As the calculated amount of the “state share” continues to increase, the Oregon Opportunity Grant award amount has not kept up. To control costs, staff have capped the maximum annual grant award amount and limited the number of grants to meet the budget available, leaving an increasingly larger unmet need. The percentage of a student’s average Cost of Attendance covered by the maximum Oregon Opportunity Grant has decreased by 37% between 2009-10 and 2014-15.

After adjusting for inflation and undergraduate enrollment, bringing the state's investment in the Oregon Opportunity Grant up to the national, per-student average for the 2017-19 biennium would cost \$200,560,265. This calculation assumes that the grant should grow at the same rate as the average increase in cost of attendance, or 2.4% annually between 2013-14 and 2015-17.

### **HOW ACHIEVED**

Increased funding for the Oregon Opportunity Grant enables the program to help more low-income students pay for college. This increase could lead to more awards, larger awards, or a combination of the two.

### **STAFFING IMPACTS**

None identified, unless the application process needs to change to accommodate changes with the current application process, which uses the Free Application for Federal Student Aid (FAFSA).

### **QUANTIFY RESULTS**

The current maximum Oregon Opportunity Grant award for the 2016-17 academic year is \$2,250. A 6.7% increase for cost inflation would result in a maximum grant of \$2,400. Even at this higher award level, the budgetary increase in the grant would enable the state to serve about 31,000 more students per biennium. Total students served would be about 104,450 per biennium or 52,225 per year.

### **REVENUE SOURCE**

General Fund: \$60,560,000

### **GOVERNOR'S BUDGET**

Recommended as modified.

Increases OOG funding by \$5,000,000

General Fund: \$5,000,000

### **LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 101 - Oregon Opportunity Grant

Cross Reference Name: Student Assistance  
Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Dist to Individuals	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 106**  
**2017-2019 Budget**  
**Continue and Expand Oregon Promise Grant Program**

**PURPOSE: Support financial aid for community college students of all income levels with the Oregon Promise**

Continued funding and expansion of the Oregon Promise grant helps students at all income levels enroll in and complete two years of community college through state financial support. The grant program supports the State's 40-40-20 initiative by encouraging and supporting recent high school and GED graduates to attend and afford community college.

This policy option package includes funding for the Oregon Promise that enables the first cohort of students to complete their second year of higher education, expansion that enables a second and third cohort to participate at the same grant levels as the first, and a modest enhancement to the program.

In 2015, the Legislative Assembly passed Senate Bill 81, which established the Oregon Promise to be administered by the HECC's Office of Student Access and Completion (OSAC). The program provides grants to cover some or all tuition costs for eligible students. The first cohort of students to receive the grant will be those who graduate high school or a GED program during 2015-16 and enroll in an eligible certificate or degree program at a community college within six months of graduation.

To be considered for Oregon Promise, students must demonstrate a cumulative high school grade point average of 2.5 or better, and must complete both an Oregon Promise application and the Free Application for Federal Student Aid (FAFSA) or equivalent. Award amounts are equal to actual or average community college tuition, whichever is lower, net of a \$50 per term student co-pay and the total amount of federal and/or state grant aid the student receives. The minimum annual award is \$1000 for students whose tuition costs are fully covered by federal and state grants. Students continue to receive the grant, providing they have not yet completed 90 credit hours and continue to meet all other eligibility requirements.

The first cohort of students will receive Oregon Promise grants in 2016-17. Funding for the cohort's first year was included in the budget for 2015-17. For the initial year of operation, OSAC estimates that the program will serve a first-time cohort of 6,000-8,000 recent high school and GED graduates. Based on applications received through June 2016, the average Oregon Promise student may also bring up to \$2,617 per year in federal financial aid into the state.



## **HOW ACHIEVED**

This package for the Oregon Promise supports eligible students of all income levels in affording community college, including grants enabling the first cohort of recent high school graduates and GED recipients to complete their second year of higher education, grants enabling a second and third cohort to participate, and a compliment to the program that supports adult students.

Serve Oregon Promise cohorts: Assuming continued program funding for the 2017-19 biennium, two cohorts of Promise recipients will receive grant funds during each year of the 2017-19 biennium.

During the first year of the biennium, the first cohort of Promise recipients will be in their second year of community college, and the second cohort will begin their first year of community college. OSAC anticipates that tuition costs will increase, meaning that the total cost in 2017-18 for the two cohorts will be roughly \$10 million per year each, or \$20 million total. Estimates also recognize that some students in the first cohort may have completed their program during their first year, and others may stop out or reduce attendance for other reasons.

During the second year of the biennium, the second Promise cohort will enter their second year of community college, and the third cohort of Oregon Promise students will enter their first year of community college. Again, assuming some increase in participation and an increase in cost, OSAC estimates total cost in 2018-19 for the two cohorts at roughly \$10 million per year each, for a total of \$20 million, bringing the total biennial cost for the Oregon Promise program, as originally envisioned, to \$40 million.

Authorizing legislation passed in 2015 (Senate Bill 81) specified a fixed amount of \$10 million for the 2015-17 biennium to be expended for creation and implementation of the program as well as provision of grants. Going forward, this creates an unfortunate spending limitation that affects future program funding. Legislative Concept 522 (52500-17) has been introduced to request statutory changes and correct this oversight.

The 2017-2019 initial staff budget recommendation for the status quo Oregon Promise is \$40,000,000. Student supports for first-year Oregon Promise recipients, including advising, are addressed in a separate budget request.

Complement the Oregon Promise with a new “tuition-free” program focused on adult students: A significant portion of Oregon’s population is identified by the US Census as having “some college – no degree.” Statistically, this population carries a disproportional share of student loan debt, and is much more likely to default on student loans. This policy package includes a proposal to complement the Oregon Promise with a version of the program that assists students who are relatively close to completing a degree or certificate but have dropped out of college for some period of time. Assisting these students could enable them to complete a degree or

certificate, correlating to higher income, lower unemployment, fewer loan defaults, and greater tax revenue for the state. These students are also likely to qualify for federal financial aid, bringing in more federal dollars.

The 2017-2019 initial staff budget recommendation for this complement to the Oregon Promise program is \$4,000,000. The program could be scaled up or down to serve any subset of this population.

### **STAFFING IMPACTS**

This package requires the following position within the Higher Education Coordinating Commission:

- 1.0 FTE, Information Systems Specialist 4
- 1.0 FTE Administrative Specialist 2
- 0.25 FTE Operations and Policy Analyst 3 (increase to 1.0 FTE from prior biennium and downclass from OPA 4)
- 0.75 FTE Administrative Specialist 2 (increase to 1.0 FTE from prior biennium and downclass from Account 2)
- 0.25 FTE Policy Analyst 2 (increase to 1.0 FTE from prior biennium and downclass from Research Analyst 3)

### **QUANTIFY RESULTS**

The initial cohort of 6,000-8,000 recently graduated students could complete up to 90 credit hours, begun in the 2015-2017 biennium, under the original program at Current Service Level Funding, and a second cohort of students could begin the program. This POP is necessary to allow the second cohort to complete their 90 credit hours over the 2017-2019 biennium and enable a third cohort of students to begin their 90 credit hours in year two of the new biennium.

For the complement to the Oregon Promise, an appropriation of \$2 million per year (\$4 million per biennium) could assist 700 or more students complete their education each year.

### **REVENUE SOURCE**

General Fund: \$24,000,000

### **GOVERNOR'S BUDGET**

Recommended as modified.

### **LEGISLATIVELY ADOPTED BUDGET**

Adopted as recommended.

Funds additional Oregon Promise cohorts.

General Fund: \$19,832,194

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 106 - Continue and Expand Oregon Promise

Cross Reference Name: Student Assistance  
 Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	19,832,194	-	-	-	-	-	19,832,194
<b>Total Revenues</b>	<b>\$19,832,194</b>	-	-	-	-	-	<b>\$19,832,194</b>
<b>Special Payments</b>							
Dist to Individuals	19,832,194	-	-	-	-	-	19,832,194
<b>Total Special Payments</b>	<b>\$19,832,194</b>	-	-	-	-	-	<b>\$19,832,194</b>
<b>Total Expenditures</b>							
Total Expenditures	19,832,194	-	-	-	-	-	19,832,194
<b>Total Expenditures</b>	<b>\$19,832,194</b>	-	-	-	-	-	<b>\$19,832,194</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 118**  
**2017-2019 Budget**  
**Move Barbers' and Hairdressers' Endowment**  
**Student Assistance**

**PURPOSE: Move Barbers' and Hairdressers' Grant corpus to Oregon Community Foundation**

Moving the corpus of this program will result in increasing the number and size of grants awarded to Oregon students under the Barbers' and Hairdressers' grant program.

**HOW ACHIEVED**

By law, only the earnings of this fund can be distributed as student grants. This package moves the corpus of this state-funded, continuously-appropriated grant fund from the Treasury to the Oregon Community Foundation, which traditionally generates larger investment returns. This change will enable OSAC to award more and larger student grants.

The Barbers' and Hairdressers' endowment originated around 1991. At that time, it was discovered that the Board of Cosmetology had retained licensing fees in excess of expenses. Rather than issuing individual refunds to hundreds of license-holders, it was decided that those fees would be converted to a fund whose interest would provide scholarships to students at cosmetology schools. The original fund received a deposit of \$750,000 and the first round of scholarships were made during the 1992-1993 academic year. In 1995-1996, an additional \$150,000 was deposited into the account, bringing the balance of the corpus up to \$900,000.

Students apply by completing the Free Application for Federal Student Aid (FAFSA) by February 1st. The student must be eligible for a Federal Pell Grant, be an Oregon resident and a U.S. citizen, and must be enrolled at an eligible institution. No other application is necessary. Eligible students must be enrolled full time in a program that is at least nine months or 900 clock hours long and must demonstrate significant financial need (e.g., be eligible for Federal Pell Grant). Distribution of funds is based on the amount of Pell grants awarded at each eligible institution.

Selected students receive a one-time award amount that may vary from \$100 to \$1,500 per academic year or nine-month period. The number of awards varies each year depending on investment earnings of the endowment fund. OSAC sends letters to the schools with the amounts available to award and blank award confirmation forms. Recipients are chosen by selection committees at the schools, which make their selections based on Commission criteria, financial need, and merit.

In years when the fund's endowment generates higher interest earnings, students receive higher awards and the grant serves more students per school. Over time, the award amounts for the Barbers' and Hairdressers' grant have ranged from a high of \$1,000 to a low of \$225, depending on interest earnings. Due to low rates of returns on government investments, for 2015-16, 13 recipients received a total of \$4,095, or about \$315 per student.

The Oregon Community Foundation (OCF) is a tax-exempt foundation in Oregon with assets of \$1.5 billion and 1,900 charitable funds. As a public charity, OCF adheres to the highest standards; stewardship of charitable funds is one of OCF's most important responsibilities. Permanent funds are invested to provide a perpetual resource for Oregon, and have historically provided a greater rate of return than can be realized on Treasury deposits. The anticipated disbursed amount on permanent funds endowed with OCF is currently 4.5%.

### **STAFFING IMPACTS**

No new FTE. This is a one-time fund transfer only.

### **QUANTIFY RESULTS**

With increased returns on the \$900,000 balance in the Barbers' and Hairdressers' fund, the annual payout would be approximately \$40,500, allowing for more grants at higher amounts to be awarded each year.

### **GOVERNOR'S BUDGET**

Recommended.

### **LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission  
Pkg: 118 - Move Barbers & Hairdressers' Endowment**

**Cross Reference Name: Student Assistance  
Cross Reference Number: 52500-109-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Dist to Non-Gov Units	-	-	-	-	-	-	-
Dist to Individuals	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

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Essential and Policy Package Fiscal Impact Summary - BPR013

**POLICY PACKAGE 119**  
**2017-2019 Budget**  
**National Guard Tuition Assistance**  
**Student Assistance**

**PURPOSE: Recognize transfer to finance state tuition assistance for members of the Oregon National Guard**

This Policy Package is a companion package to a request from the Military Department of \$2 million General Fund Special Payments to finance state tuition assistance for members of the Oregon National Guard. This package recognizes the transfer of the revenue from the Military Department and creates expenditure authority within the Higher Education Coordinating Commission's Office of Student Access and Completion to make awards to eligible students.

Oregon Revised Statute 399.275 states that, subject to the availability of funds, the Oregon Military Department may contract with the Higher Education Coordinating Commission to disburse to eligible post-secondary institutions funds for tuition waivers for members of the Oregon National Guard. Statute states that any member of the Oregon National Guard, or a surviving family member, who registers for classes at an eligible postsecondary institution may receive a tuition waiver of up to 100 percent of the resident tuition charges imposed by that institution. There is an exception that in the case of a not-for-profit independent institution, the tuition waiver may not exceed 100 percent of the resident tuition at Oregon State University. Members of the Oregon National Guard, or their surviving family members, may receive the tuition waiver authorized by statute at any time so long as the member maintains satisfactory performance with the Oregon National Guard, and pursues a course of study in the eligible post-secondary institution in a manner that satisfies the usual requirements of the institution.

A primary goal of the companion policy package is to act as an incentive for individuals who are choosing, or have chosen, to serve their state and their nation by enlisting in the Oregon National Guard. Currently Oregon is one of only three states and territories not offering any form of state-sponsored tuition assistance to their National Guard members, the others being Arizona and Guam. Funding this type of program will provide critical assistance to citizen soldiers and airmen who need to meet educational requirements in order to be competitive for positions of greater responsibility in the future, regardless of whether or not they choose to remain a career member of the Oregon National Guard.



**HOW ACHIEVED**

This Policy Package is achieved by appropriating \$2,000,000 in General Fund to the Administration Program within the Oregon Military Department. The Special Payment would be made to the Higher Education Coordinating Commission for disbursement to the applicable colleges and universities.

**STAFFING IMPACTS**

There are no staffing impacts.

**QUANTIFY RESULTS**

The quantifiable measure associated with this Policy Package will be a more robust Oregon National Guard capable of providing support to both domestic and international missions. Additionally, Oregon National Guard members who participate in this program will be better prepared to obtain higher level positions both internal and external to the Oregon National Guard. This request ties to both the Governor’s Seamless System of Education Priority as well as the Healthy, Safe Oregonians Priority.

**REVENUE SOURCE**

Other Funds: \$2,000,000

**GOVERNOR’S BUDGET**

Not recommended.

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

**Higher Education Coordinating Commission  
2017-19 Biennium**

**Agency Number: 52500  
Cross Reference Number: 52500-109-00-00-00000**

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Lottery Funds</b>						
Transfer from Agy-Res Equity	-	1,917,181	1,917,181	-	-	-
Transfer In Other	-	8,040,648	8,040,648	-	-	-
Tsfr From Administrative Svcs	-	2,572,274	1,389,066	25,986,015	18,571,059	21,808,752
Tsfr From Student Access Comm	1,917,772	-	-	-	-	-
<b>Total Lottery Funds</b>	<b>\$1,917,772</b>	<b>\$12,530,103</b>	<b>\$11,346,895</b>	<b>\$25,986,015</b>	<b>\$18,571,059</b>	<b>\$21,808,752</b>
<b>Other Funds</b>						
Interest Income	-	69,082	69,082	69,082	69,082	69,082
Donations	-	11,997,654	11,997,654	11,997,654	11,997,654	11,997,654
Other Revenues	-	74,549	74,549	74,549	74,549	74,549
Transfer In - Intrafund	-	227,872	227,872	227,872	227,872	227,872
Transfer from Agy-Res Equity	-	3,762,493	3,762,493	-	-	-
Tsfr From Human Svcs, Dept of	-	1,928,000	1,928,000	1,928,000	1,928,000	1,928,000
Tsfr From Military Dept, Or	-	-	-	2,000,000	-	-
Tsfr From Student Access Comm	6,783,192	-	-	-	-	-
Transfer Out - Intrafund	-	(340,029)	(340,029)	(340,029)	(340,029)	(340,029)
Transfer to General Fund	-	(48,549)	(48,549)	(48,549)	(48,549)	(48,549)
<b>Total Other Funds</b>	<b>\$6,783,192</b>	<b>\$17,671,072</b>	<b>\$17,671,072</b>	<b>\$15,908,579</b>	<b>\$13,908,579</b>	<b>\$13,908,579</b>

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\_\_\_\_ Legislatively Adopted  
Detail of LF, OF, and FF Revenues - BPR012

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 119 - Financial Aid from Military Department

Cross Reference Name: Student Assistance  
 Cross Reference Number: 52500-109-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Tsfr From Military Dept, Or	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Dist to Individuals	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

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## **Workforce and Other Special Payments**

### **Office of Workforce Investments**

The Office of Workforce Investments (OWI) OWI is responsible for convening partnerships in the workforce system, supporting the Oregon Workforce Investment Board (OWIB) as well as Local Workforce Development Boards (LWDBs) and implementing the Governor's vision and the OWIB strategic plan. The OWI is a collaboration with the Oregon Employment Department (OED) and includes the Workforce Innovation and Opportunity Act (WIOA) Youth, Adult, Dislocated Worker and Federal Discretionary grants. OWI also administers the Oregon Youth Conservation Corps and staffs its Advisory Committee.

A majority of funds that the Office of Workforce Investments administers provide direct services to Oregonians and Oregon businesses through a series of grants and contracts to LWDBs, non-profits and state agency partners.

### **Workforce Innovation and Opportunity Act (WIOA) - Title I**

OWI is responsible for implementing both the strategic vision and operational portions of the WIOA state plan as required by federal law. Strategic vision is created through a business led process that includes the Governor's Office and the business majority led state workforce board. OWI contracts with the nine governor approved local boards to implement this vision through service delivery contracts that serve businesses, adults, dislocated workers and youth in all communities throughout the state.

OWI, along with our partners within other HECC Offices, at the Oregon Employment Department, Department of Human Services and local boards provide an integrated service delivery system to our customers. The purpose of the integration is to provide workforce activities that increase the employment, retention and earnings of participants as well as increasing access to skill development opportunities including occupational skills training when appropriate. This results in improving the quality of the workforce and enhancing the productivity and global competitiveness of Oregon as well as increasing wages, retention and advancement of Oregonians.

WIOA requires that these grants serve and prepare adults, youth and dislocated workers who are facing serious barriers to employment for participation in the labor force by providing job training and other services that will result in increased employment and earnings, increased educational and occupational skills, and decreased dependency on public support systems, thereby improving the quality of the workforce and increasing the competitiveness of Oregonians. WIOA also promotes the use of career pathways and sector partnerships to increase employment in in-demand industries and occupations.

### **Adults and Dislocated Workers**

Services to Adult and Dislocated worker customers include Basic and Individualized Career Services including job search and placement, initial assessment of skill levels, referrals to appropriate programs and services including supportive services, development of an individual employment plan, mentoring and career planning, short term training, internships or work experiences that are linked to careers.

Customers may also receive appropriate Training Services when deemed appropriate, provided through an eligible training provider and linked to in-demand occupations and careers. Emphasis is given to work based learning, on the job training and apprenticeship opportunities.

Performance targets are established to achieve negotiated outcomes in the following areas:

- Employment after 2<sup>nd</sup> and 4<sup>th</sup> quarters after exit
- Median Earnings in the 2<sup>nd</sup> quarter after exit
- Credential attainment rate

### **Youth**

Services provided for youth customers fall into two categories; in school youth (ages 14-21) and out of school youth (ages 16-24). Seventy-five percent of WIOA youth funding must serve out of school customers.

Youth programs must include the following elements:

- Financial literacy
- Entrepreneurial skills training
- Services that provide labor market and employment information in the local area
- Activities that help youth transition to postsecondary education and training
- Education offered concurrently with and in the same context as workforce preparation activities and training for a specific occupation or occupational cluster

Additionally, 20% of youth funding must be used for work experiences, such as summer and year-round employment, pre-apprenticeship, on the job training or internships and job shadowing.

Performance targets are established to achieve negotiated outcomes in the following areas:

- Education or training activities or employment in the 2<sup>nd</sup> quarter after exit
- Education or training activities or employment in the 4<sup>th</sup> quarter after exit
- Credential attainment rate

These activities are supported by funds appropriated by the U.S. Department of Labor and can be spent only on these specific activities. Approximately \$95 million is anticipated for 2017-19. No match is required.

### **National Dislocated Worker Grants (DWGs)**

Additional discretionary funding is also available through the WIOA in the form of National Dislocated Worker Grants (DWGs).

DWGs have 2 types of grant opportunities:

1. Economic Recovery
  - a. Layoffs- assisting dislocated workers affected by layoffs or closures
  - b. Dislocated Service Members- assisting dislocated workers affected by base closures or unit layoffs
  - c. Trade Impacted Workers- assisting dislocated workers affected by layoffs or closures that also are certified as affected by US Trade Agreements
  
2. Disaster Recovery
  - a. Emergencies and Disasters- assisting dislocated workers affected by loss of employment due to natural disasters (acts of god)

## **Workforce and Other Special Payments: Essential Packages**

### **Package 031: Standard Inflation and State Government Service Charges**

Applying the standard inflation of 3.7% as directed by the Department of Administrative Services to special payments, results in an increase of \$303,064 General Fund and \$3,537,763 Federal Funds.

### **Package 032: Above Standard Inflation**

This package was approved by DAS to provide an increase in Other Fund limitation of \$17,527. This increases the HECC's transfer of Other Funds to the Employment Department for increased cost of maintaining the Performance Reporting Information System (PRISM). This system measures how successful workforce agencies are at helping their customers find and keep jobs and improve wages.

### **Package 070: Revenue Shortfalls**

This package reduces Other Funds by \$20,445 in anticipation of a shortfall in revenues, primarily due to the increased costs of maintenance of the Employment Department's PRISM system.



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Workforce and Other Special Payments  
Cross Reference Number: 52500-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	303,064	-	-	-	-	-	303,064
Federal Funds	-	-	-	3,537,763	-	-	3,537,763
<b>Total Revenues</b>	<b>\$303,064</b>	<b>-</b>	<b>-</b>	<b>\$3,537,763</b>	<b>-</b>	<b>-</b>	<b>\$3,840,827</b>
<b>Special Payments</b>							
Dist to Counties	-	-	-	308	-	-	308
Dist to Other Gov Unit	-	-	-	2,426	-	-	2,426
Dist to Non-Gov Units	303,064	-	11,376	3,006,394	-	-	3,320,834
Dist to Comm College Districts	-	-	29,063	528,635	-	-	557,698
Spc Pmt to Employment Dept	-	-	1,223	-	-	-	1,223
<b>Total Special Payments</b>	<b>\$303,064</b>	<b>-</b>	<b>\$41,662</b>	<b>\$3,537,763</b>	<b>-</b>	<b>-</b>	<b>\$3,882,489</b>
<b>Total Expenditures</b>							
Total Expenditures	303,064	-	41,662	3,537,763	-	-	3,882,489
<b>Total Expenditures</b>	<b>\$303,064</b>	<b>-</b>	<b>\$41,662</b>	<b>\$3,537,763</b>	<b>-</b>	<b>-</b>	<b>\$3,882,489</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(41,662)	-	-	-	(41,662)
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>(\$41,662)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$41,662)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Workforce and Other Special Payments  
Cross Reference Number: 52500-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Special Payments</b>							
Spc Pmt to Employment Dept	-	-	17,527	-	-	-	17,527
<b>Total Special Payments</b>	-	-	<b>\$17,527</b>	-	-	-	<b>\$17,527</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	17,527	-	-	-	17,527
<b>Total Expenditures</b>	-	-	<b>\$17,527</b>	-	-	-	<b>\$17,527</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(17,527)	-	-	-	(17,527)
<b>Total Ending Balance</b>	-	-	<b>(\$17,527)</b>	-	-	-	<b>(\$17,527)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Workforce and Other Special Payments  
Cross Reference Number: 52500-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Grants (Non-Fed)	-	-	-	-	-	-	-
<b>Total Revenues</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Special Payments</b>							
Dist to Comm College Districts	-	-	(20,445)	-	-	-	(20,445)
<b>Total Special Payments</b>	<b>-</b>	<b>-</b>	<b>(\$20,445)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$20,445)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(20,445)	-	-	-	(20,445)
<b>Total Expenditures</b>	<b>-</b>	<b>-</b>	<b>(\$20,445)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(\$20,445)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	20,445	-	-	-	20,445
<b>Total Ending Balance</b>	<b>-</b>	<b>-</b>	<b>\$20,445</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$20,445</b>

**POLICY PACKAGE 090**  
**2017-2019 Budget**  
**Analyst Adjustments**  
**Workforce and Other Special Payments**

**PURPOSE**

This package reduces General Fund by \$1,043,282.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

General Fund: (\$1,043,282)

**GOVERNOR'S BUDGET**

Recommended as added in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 090 - Analyst Adjustments

Cross Reference Name: Workforce and Other Special Payments  
 Cross Reference Number: 52500-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Dist to Non-Gov Units	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 112**  
**2017-2019 Budget**  
**Youth Work Experience**  
**Workforce and Other Special Payments**

**PURPOSE: Address shortages in youth work experience**

Oregon’s competitiveness is fundamentally linked to the availability of a skilled workforce. However, Oregon is facing a critical shortage that impacts economic growth—thousands of youth are not finding opportunities to develop the academic and job skills they must have in order to succeed in today’s global economy.

The number one issue Oregon employers reported in statewide forums was the business need for young people to obtain basic workplace skills including those referenced as ‘soft skills’—showing up on time, working a complete shift, interacting with others, taking direction, being drug free, participating in teams, and acting with respect for the employer and co-workers. When these skills are not learned at home or in the course of traditional education, they are most successfully taught in a hands-on environment through real work experience. In response to this business input from every county in the state, the Oregon Workforce Investment Board (OWIB) prioritized investments in Youth Employment in its 2016 Strategic Plan.

Oregon has a history of very successful youth employment models including summer youth jobs and paid internships.

In order to address these shortages in youth work experiences, the HECC’s Office of Workforce Investments will collaborate with Oregon’s nine Local Workforce Development Boards (LWDBs) and the Oregon Youth Conservation Corps (OYCC) programs to provide meaningful work experience and workforce training for Oregonians between the ages of 14 and 24.

**HOW ACHIEVED**

The resources will be distributed by formula to the nine LWDBs and the OYCC program. The jobs will pay youth at least the Oregon minimum wage, and these local funds will be used to cover wage/fringes, payroll processing, and related participant expenses (including additional case management expenses).

Programs will be modeled after, and supplement, existing proven work experience programs. Programs will be competency-based in their approach and include workforce and academic preparation. Youth will be required to demonstrate skills along a continuum of

career readiness. Funded programs will be required to include experiences in in-demand occupations with particular emphasis on targeted sectors and pre-apprenticeship opportunities.

This package will provide work experiences for youth ages 14 to 24 in each of Oregon's 36 counties. Work experiences will include youth recruitment, preparation and support, recruitment and involvement of employers, matching youth to appropriate worksites, assessing youth progress, program evaluation and modification. The program participants will be provided with case management and support services, and local boards will collect data and ensure the identification and dissemination of the most promising practices.

### **STAFFING IMPACTS**

This package requires the following position within the Higher Education Coordinating Commission:

- 1.0 FTE, Project Manager 2

### **QUANTIFY RESULTS**

The results of these resources will be measured by:

- Number of jobs
- Number of hours worked
- Wages earned
- Certification of Work Readiness Skills
- Employment completion rate
- Retention in education or employment
- Credentials received (industry or credit)
- Entry into college or retention in high school

### **REVENUE SOURCE**

HECC Operations 101-04  
General Fund: \$189,000

**Workforce Initiative 110-01**  
**General Fund \$15,000,000**

Total Package  
General Fund: \$15,189,000

**GOVERNOR'S BUDGET**

Not recommended.

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 112 - Youth Work Experience

Cross Reference Name: Workforce and Other Special Payments  
Cross Reference Number: 52500-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Dist to Non-Gov Units	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 801**  
**2017-2019 Budget**  
**Analyst Adjustments**  
**Workforce and Other Special Payments**

**PURPOSE**

This package reduces General Fund by \$849,400.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

General Fund: (\$849,400)

**GOVERNOR'S BUDGET**

Recommended as added in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Adopted.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Workforce and Other Special Payments  
Cross Reference Number: 52500-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(849,400)	-	-	-	-	-	(849,400)
<b>Total Revenues</b>	<b>(\$849,400)</b>	-	-	-	-	-	<b>(\$849,400)</b>
<b>Special Payments</b>							
Dist to Non-Gov Units	(849,400)	-	-	-	-	-	(849,400)
<b>Total Special Payments</b>	<b>(\$849,400)</b>	-	-	-	-	-	<b>(\$849,400)</b>
<b>Total Expenditures</b>							
Total Expenditures	(849,400)	-	-	-	-	-	(849,400)
<b>Total Expenditures</b>	<b>(\$849,400)</b>	-	-	-	-	-	<b>(\$849,400)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 802**  
**2017-2019 Budget**  
**Analyst Adjustments**  
**Talent Council**

**PURPOSE**

This package adds the Talent Council to the Workforce Program.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

General Fund: \$500,000

**GOVERNOR'S BUDGET**

Not included in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Adopted.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 802 - Program Enhancements

Cross Reference Name: Workforce and Other Special Payments  
Cross Reference Number: 52500-110-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	500,000	-	-	-	-	-	500,000
<b>Total Revenues</b>	<b>\$500,000</b>	-	-	-	-	-	<b>\$500,000</b>
<b>Special Payments</b>							
Dist to Non-Gov Units	500,000	-	-	-	-	-	500,000
<b>Total Special Payments</b>	<b>\$500,000</b>	-	-	-	-	-	<b>\$500,000</b>
<b>Total Expenditures</b>							
Total Expenditures	500,000	-	-	-	-	-	500,000
<b>Total Expenditures</b>	<b>\$500,000</b>	-	-	-	-	-	<b>\$500,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-110-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
Grants (Non-Fed)	-	-	-	664,784	664,784	664,784
Tsfr From Education, Dept of	-	420,264	420,264	420,264	420,264	420,264
<b>Total Other Funds</b>	-	<b>\$420,264</b>	<b>\$420,264</b>	<b>\$1,085,048</b>	<b>\$1,085,048</b>	<b>\$1,085,048</b>
<b>Federal Funds</b>						
Federal Funds	-	95,932,390	95,932,390	99,470,153	99,470,153	99,470,153
<b>Total Federal Funds</b>	-	<b>\$95,932,390</b>	<b>\$95,932,390</b>	<b>\$99,470,153</b>	<b>\$99,470,153</b>	<b>\$99,470,153</b>
<b>Nonlimited Federal Funds</b>						
Federal Funds	-	18,968,831	18,968,831	18,968,831	18,968,831	18,968,831
<b>Total Nonlimited Federal Funds</b>	-	<b>\$18,968,831</b>	<b>\$18,968,831</b>	<b>\$18,968,831</b>	<b>\$18,968,831</b>	<b>\$18,968,831</b>

**Higher Education Coordinating Commission Agency  
Oregon Youth Conservation Corps**

2017-19 Organization Chart

3 positions (3.0 FTE)

As of February 11, 2017 Legislatively Adopted Budget

<b>Principal Exec/Mgr D</b>
Program Analyst 1
Program Analyst 4

<b>Key</b>
Permanent Position (# FTE)

<b>Total - 3.0 FTE</b>
Other Funds - 2.8 FTE
Federal Funds - 0.2 FTE

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## **Oregon Youth Conservation Corps (OYCC)**

The Oregon Youth Conservation Corps was established by the 1987 Legislature for the purpose of providing education, training, and employment opportunities for disadvantaged and at-risk youth ages 13 through 24. The program purpose is to improve work skills, instill work ethic, increase employability, improve school completion and to protect, conserve, rehabilitate and improve the natural, historical and cultural resources of Oregon. Projects are created through partnerships with federal, state and local governments as well as private and non-profit entities. OYCC has an advisory committee consisting of nine members equally representing the appointing authorities of the Governor, Speaker of the House, and President of the Senate.

During the summers of 2013 and 2014, over 900 youth were served throughout Oregon as part of the Summer Conservation Corps (SCC). OYCC aims to have at least one SCC program in each of Oregon's 36 counties. Projects included: trail construction and maintenance, landscaping, planting, wetland/bank/stream restoration, invasive species removal, construction, gardening/greenhouse, boat ramp repair and maintenance and signage repair and replacement.

During the 2013-2014 and 2014-2015 school years, 947 youth were served through Community Stewardship Corps (CSC) programs. OYCC worked with 31 alternative education programs across the state. CSC projects included: trail construction and maintenance, invasive species removal, riparian and wetlands restoration, construction, cultivating and planting native plant stock, GIS/GPS mapping and water and soil sampling and monitoring.

Participants reported in follow-up surveys that their experience with OYCC increased their work skills, interest in further education and/or job training, their understanding of environmental issues, and their ability to cooperate in a team effort, work with others and learn from their mistakes.

Revenues for the state program come from the Oregon Lottery's Amusement Device Tax, and agreements with the Oregon State Marine Board, US Forest Service and Bureau of Land Management.

Each Oregon Youth Conservation Corps project or program leverages state funding with matching dollars from one or more natural resource, education and workforce partners.

**Oregon Youth Conservation Corps: Essential and Policy Packages**

**Package 010: Vacancy Factor and Non-PICS Personal Services**

The method for determining vacancy savings is provided by the Department of Administrative Services. HECC’s vacancy factor calculation, which identifies savings from the 2015-17 Legislatively Approved Budget, is applied to the 2017-19 CSL. The vacancy savings remained unchanged for OYCC. There is an increase to Pension Obligation Bonds of \$2,885 Other Funds and \$47 Federal Funds. There is also an increase to Mass Transit Tax of \$195 Other Funds.

**Package 031: Standard Inflation and State Government Service Charges**

Applying the standard inflation of 3.7%, as directed by the Department of Administrative Services, to Non-PICs accounts, services and supplies, and special payments, results in an increase shown in the table below. The Federal Funds had a net decrease in services and supplies because of a reduction to facility rental and taxes, which was applied to all of the HECC’s offices.

<b>Category of Expenditures</b>	<b>Other Funds</b>	<b>Federal Funds</b>
Supplies and Services	\$648	(\$346)
Special Payments	\$65,943	\$40,328
<b>Total</b>	<b>\$66,591</b>	<b>\$39,982</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Oregon Youth Conservation Corps  
Cross Reference Number: 52500-111-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Funds	-	-	-	47	-	-	47
<b>Total Revenues</b>	-	-	-	<b>\$47</b>	-	-	<b>\$47</b>
<b>Personal Services</b>							
Pension Obligation Bond	-	-	2,885	47	-	-	2,932
Mass Transit Tax	-	-	195	-	-	-	195
<b>Total Personal Services</b>	-	-	<b>\$3,080</b>	<b>\$47</b>	-	-	<b>\$3,127</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	3,080	47	-	-	3,127
<b>Total Expenditures</b>	-	-	<b>\$3,080</b>	<b>\$47</b>	-	-	<b>\$3,127</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(3,080)	-	-	-	(3,080)
<b>Total Ending Balance</b>	-	-	<b>(\$3,080)</b>	-	-	-	<b>(\$3,080)</b>

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Youth Conservation Corps  
Cross Reference Number: 52500-111-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Funds	-	-	-	39,982	-	-	39,982
<b>Total Revenues</b>	-	-	-	<b>\$39,982</b>	-	-	<b>\$39,982</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	639	62	-	-	701
Out of State Travel	-	-	4	-	-	-	4
Employee Training	-	-	143	68	-	-	211
Office Expenses	-	-	345	101	-	-	446
Telecommunications	-	-	123	94	-	-	217
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	93	201	-	-	294
Professional Services	-	-	1,777	-	-	-	1,777
Employee Recruitment and Develop	-	-	3	-	-	-	3
Dues and Subscriptions	-	-	29	-	-	-	29
Facilities Rental and Taxes	-	-	(2,859)	(1,025)	-	-	(3,884)
Agency Program Related S and S	-	-	225	-	-	-	225
Other Services and Supplies	-	-	108	34	-	-	142
Expendable Prop 250 - 5000	-	-	4	119	-	-	123
IT Expendable Property	-	-	14	-	-	-	14
<b>Total Services &amp; Supplies</b>	-	-	<b>\$648</b>	<b>(\$346)</b>	-	-	<b>\$302</b>
<b>Special Payments</b>							
Dist to Counties	-	-	2,324	-	-	-	2,324
Dist to Other Gov Unit	-	-	3,449	31,489	-	-	34,938

\_\_\_\_ Agency Request  
2017-19 Biennium

\_\_\_\_ Governor's Budget  
Page \_\_\_\_\_

\_\_\_\_ Legislatively Adopted  
Essential and Policy Package Fiscal Impact Summary - BPR013

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Youth Conservation Corps  
Cross Reference Number: 52500-111-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Special Payments</b>							
Dist to Non-Gov Units	-	-	34,396	8,839	-	-	43,235
Dist to Local School Districts	-	-	24,567	-	-	-	24,567
Dist to Comm College Districts	-	-	1,207	-	-	-	1,207
<b>Total Special Payments</b>	-	-	<b>\$65,943</b>	<b>\$40,328</b>	-	-	<b>\$106,271</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	66,591	39,982	-	-	106,573
<b>Total Expenditures</b>	-	-	<b>\$66,591</b>	<b>\$39,982</b>	-	-	<b>\$106,573</b>
<b>Ending Balance</b>							
Ending Balance	-	-	(66,591)	-	-	-	(66,591)
<b>Total Ending Balance</b>	-	-	<b>(\$66,591)</b>	-	-	-	<b>(\$66,591)</b>

**POLICY PACKAGE 091**  
**2017-2019 Budget**  
**Statewide Adjustment to DAS Charges**  
**Oregon Youth Conservation Corps**

**PURPOSE**

This package represents changes to State Government Service Charges and DAS price list charges for services made for the Governor's Budget.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

Federal Funds: (\$724)

Other Funds: (\$3,491)

**GOVERNOR'S BUDGET**

Recommended as added in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Adopted as recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 091 - Statewide Adjustment DAS Chgs

Cross Reference Name: Oregon Youth Conservation Corps  
Cross Reference Number: 52500-111-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Funds	-	-	-	(724)	-	-	(724)
<b>Total Revenues</b>	-	-	-	<b>(\$724)</b>	-	-	<b>(\$724)</b>
<b>Services &amp; Supplies</b>							
State Gov. Service Charges	-	-	(255)	(34)	-	-	(289)
Publicity and Publications	-	-	-	(690)	-	-	(690)
Agency Program Related S and S	-	-	(3,236)	-	-	-	(3,236)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$3,491)</b>	<b>(\$724)</b>	-	-	<b>(\$4,215)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(3,491)	(724)	-	-	(4,215)
<b>Total Expenditures</b>	-	-	<b>(\$3,491)</b>	<b>(\$724)</b>	-	-	<b>(\$4,215)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	3,491	-	-	-	3,491
<b>Total Ending Balance</b>	-	-	<b>\$3,491</b>	-	-	-	<b>\$3,491</b>

**POLICY PACKAGE 810  
2017-2019 Budget  
Analyst Adjustments  
Statewide Adjustments**

**PURPOSE**

This package reflects statewide adjustments.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

Other Funds: (\$1,701)

Federal Funds: (\$173)

**GOVERNOR'S BUDGET**

Not included in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Adopted.



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Oregon Youth Conservation Corps  
Cross Reference Number: 52500-111-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Federal Funds	-	-	-	(173)	-	-	(173)
<b>Total Revenues</b>	-	-	-	<b>(\$173)</b>	-	-	<b>(\$173)</b>
<b>Services &amp; Supplies</b>							
Instate Travel	-	-	(1,701)	(173)	-	-	(1,874)
<b>Total Services &amp; Supplies</b>	-	-	<b>(\$1,701)</b>	<b>(\$173)</b>	-	-	<b>(\$1,874)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	(1,701)	(173)	-	-	(1,874)
<b>Total Expenditures</b>	-	-	<b>(\$1,701)</b>	<b>(\$173)</b>	-	-	<b>(\$1,874)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	1,701	-	-	-	1,701
<b>Total Ending Balance</b>	-	-	<b>\$1,701</b>	-	-	-	<b>\$1,701</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-111-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
Donations	-	175,000	175,000	175,000	175,000	175,000
Other Revenues	-	300,000	300,000	-	-	-
Tsfr From Revenue, Dept of	-	1,700,000	1,700,000	2,000,000	2,000,000	2,000,000
Tsfr From Marine Bd, Or State	-	103,000	103,000	106,811	106,811	106,811
Transfer Out - Intrafund	-	(153,712)	(153,712)	(153,712)	(153,712)	(153,712)
<b>Total Other Funds</b>	-	<b>\$2,124,288</b>	<b>\$2,124,288</b>	<b>\$2,128,099</b>	<b>\$2,128,099</b>	<b>\$2,128,099</b>
<b>Federal Funds</b>						
Federal Funds	-	1,164,768	1,168,013	1,210,721	1,209,997	1,210,548
<b>Total Federal Funds</b>	-	<b>\$1,164,768</b>	<b>\$1,168,013</b>	<b>\$1,210,721</b>	<b>\$1,209,997</b>	<b>\$1,210,548</b>

## **Sports Lottery**

The Sports Action Lottery was established by state statutes ORS 461.535 and 461.543 to provide funding for intercollegiate athletics at the public universities. The statute sets aside 12 percent of the funds for non-athletic graduate student scholarships. The remaining eighty-eight percent is distributed to the intercollegiate athletic departments of the public universities. Of the eighty-eight percent, 70 percent is scheduled for non-revenue producing sports and 30 percent is scheduled for revenue producing sports, with at least 50 percent of the total amount available scheduled for women's athletics.

## **Sports Lottery: Essential Packages**

### **Package 021: Phase In**

This package phases in \$4,072,245 due to an increase in the Sports Lottery forecast provided by the Oregon Economic Analysis unit.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 021 - Phase - In

Cross Reference Name: Sports Lottery  
Cross Reference Number: 52500-112-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Tsfr From Administrative Svcs	-	4,072,245	-	-	-	-	4,072,245
<b>Total Revenues</b>	-	<b>\$4,072,245</b>	-	-	-	-	<b>\$4,072,245</b>
<b>Special Payments</b>							
Other Special Payments	-	4,072,245	-	-	-	-	4,072,245
<b>Total Special Payments</b>	-	<b>\$4,072,245</b>	-	-	-	-	<b>\$4,072,245</b>
<b>Total Expenditures</b>							
Total Expenditures	-	4,072,245	-	-	-	-	4,072,245
<b>Total Expenditures</b>	-	<b>\$4,072,245</b>	-	-	-	-	<b>\$4,072,245</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 090**  
**2017-2019 Budget**  
**Analyst Adjustments**  
**Sports Lottery**

**PURPOSE**

This package reduces General Fund by \$12,312,245.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

General Fund: (\$12,312,245)

**GOVERNOR'S BUDGET**

Recommended as added in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 090 - Analyst Adjustments

Cross Reference Name: Sports Lottery  
 Cross Reference Number: 52500-112-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Tsfr From Administrative Svcs	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Other Special Payments	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 801  
2017-2019 Budget  
Analyst Adjustments  
Restore Lottery to 15-17  
Level**

**PURPOSE**

This package restores funding to the 15-17 level.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

Lottery Funds: (\$4,072,245)

**GOVERNOR'S BUDGET**

Not included in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Adopted.



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Sports Lottery  
Cross Reference Number: 52500-112-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Tsfr From Administrative Svcs	-	(4,072,245)	-	-	-	-	(4,072,245)
<b>Total Revenues</b>	-	<b>(\$4,072,245)</b>	-	-	-	-	<b>(\$4,072,245)</b>
<b>Special Payments</b>							
Spc Pmt to Public Universities	-	-	-	-	-	-	-
Other Special Payments	-	(4,072,245)	-	-	-	-	(4,072,245)
<b>Total Special Payments</b>	-	<b>(\$4,072,245)</b>	-	-	-	-	<b>(\$4,072,245)</b>
<b>Total Expenditures</b>							
Total Expenditures	-	(4,072,245)	-	-	-	-	(4,072,245)
<b>Total Expenditures</b>	-	<b>(\$4,072,245)</b>	-	-	-	-	<b>(\$4,072,245)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-112-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Lottery Funds</b>						
Tsfr From Administrative Svcs	-	8,240,000	8,240,000	12,456,604	-	8,240,000
<b>Total Lottery Funds</b>	-	<b>\$8,240,000</b>	<b>\$8,240,000</b>	<b>\$12,456,604</b>	-	<b>\$8,240,000</b>

## **Public University Debt Service**

The debt service program includes all long-term debt obligations of Oregon public universities to pay primarily for capital construction projects. These include debt paid by state appropriations and revenue generated by self-supporting programs such as gifts, grants or student building fees.

## **Public University Debt Service: Essential Packages**

### **Package 031: Standard Inflation and State Government Service Charges**

This package decreases the amount of loans repaid to state agencies for debt service paid by the State for public universities, but reimbursed by universities. Primarily, this is debt service for XI-F bonds. The amount of the decrease is \$76,944 General Fund.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 031 - Standard Inflation

Cross Reference Name: Public University Debt Service  
Cross Reference Number: 52500-113-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	(76,944)	-	-	-	-	-	(76,944)
<b>Total Revenues</b>	<b>(\$76,944)</b>	-	-	-	-	-	<b>(\$76,944)</b>
<b>Special Payments</b>							
Loan Repaid To State Agencies	(76,944)	-	-	-	-	-	(76,944)
<b>Total Special Payments</b>	<b>(\$76,944)</b>	-	-	-	-	-	<b>(\$76,944)</b>
<b>Total Expenditures</b>							
Total Expenditures	(76,944)	-	-	-	-	-	(76,944)
<b>Total Expenditures</b>	<b>(\$76,944)</b>	-	-	-	-	-	<b>(\$76,944)</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 120**  
**2017-2019 Budget**  
**Public Universities Capital Construction**  
**Public University Debt Service**

**PURPOSE**

This analyst-added package includes \$3,899,525 Other Funds Non-Limited for debt service on \$74.2 million in Article XI-F (1) bonds included in Package 120 in the PU Capital Construction program unit. This amount assumes the bonds will be sold in May 2018; because the debt service will be entirely paid by the university funds, the sale can occur at any point during the biennium.

**STAFFING IMPACTS**

None.

**REVENUE SOURCE**

General Fund: \$175,786  
Non-Limited Other Funds \$3,899,525

**GOVERNOR'S BUDGET**

Recommended as added in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Adopted as recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission**  
**Pkg: 120 - Public Universities Capital Construction**

**Cross Reference Name: Public University Debt Service**  
**Cross Reference Number: 52500-113-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Appropriation	175,786	-	-	-	-	-	175,786
Other Revenues	-	-	-	-	3,899,525	-	3,899,525
<b>Total Revenues</b>	<b>\$175,786</b>	-	-	-	<b>\$3,899,525</b>	-	<b>\$4,075,311</b>
<b>Debt Service</b>							
Principal - Bonds	105,000	-	-	-	1,575,000	-	1,680,000
Interest - Bonds	70,786	-	-	-	2,324,525	-	2,395,311
<b>Total Debt Service</b>	<b>\$175,786</b>	-	-	-	<b>\$3,899,525</b>	-	<b>\$4,075,311</b>
<b>Total Expenditures</b>							
Total Expenditures	175,786	-	-	-	3,899,525	-	4,075,311
<b>Total Expenditures</b>	<b>\$175,786</b>	-	-	-	<b>\$3,899,525</b>	-	<b>\$4,075,311</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-113-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Lottery Funds</b>						
Tsfr From Administrative Svcs	-	31,300,544	31,300,544	31,921,630	31,878,880	31,806,328
<b>Total Lottery Funds</b>	-	<b>\$31,300,544</b>	<b>\$31,300,544</b>	<b>\$31,921,630</b>	<b>\$31,878,880</b>	<b>\$31,806,328</b>
<b>Other Funds</b>						
Other Revenues	-	-	-	-	-	900,000
<b>Total Other Funds</b>	-	-	-	-	-	<b>\$900,000</b>
<b>Nonlimited Other Funds</b>						
Other Revenues	-	224,585,215	224,585,215	212,898,797	216,802,178	216,832,748
<b>Total Nonlimited Other Funds</b>	-	<b>\$224,585,215</b>	<b>\$224,585,215</b>	<b>\$212,898,797</b>	<b>\$216,802,178</b>	<b>\$216,832,748</b>
<b>Nonlimited Federal Funds</b>						
Federal Funds	-	1	1	625,977	4,587,374	4,587,374
<b>Total Nonlimited Federal Funds</b>	-	<b>\$1</b>	<b>\$1</b>	<b>\$625,977</b>	<b>\$4,587,374</b>	<b>\$4,587,374</b>



## Community College Debt Service

The 2015-17 Agency Request Budget includes funding for debt service payments on community college capital construction and deferred maintenance projects authorized by the 2005, 2007, 2008, 2009, 2012 and 2013 legislative sessions. The General Fund debt service estimate for Article XI-G bonds totals \$36.6 million. The Lottery Fund debt service estimate totals \$10.4 million.

<b>ARTICLE XI-G 2017-19 Debt Service</b>			
<b>Bond Sale</b>	<b>Legislation/Session</b>	<b>Bonds</b>	<b>General Fund Debt Service</b>
Mar-07	SB 5514 (2005)	\$25,900,000	\$637,500
Oct-08	SB 5514 (2005)	\$4,900,000	\$478,566
Apr-09	SB 5514 (2005)	\$55,666,250	\$6,208,628
	SB 5516 (2007)		
	SB 5555 (2008)		
	SB 338 (2009)		
Apr-11	SB 5516 (2007)	\$38,733,000	\$9,409,800
	SB 5506 (2009)		
Apr-13	HB 5505 (2011)	\$8,000,000	\$1,423,799
	HB 5201 (2012)		
	SB 5507 (2013)	\$71,750,000	\$11,679,678
Apr-17	HB 5005 (2015)	\$53,331,600	\$3,428,369
<b>TOTAL</b>		<b>\$133,199,250</b>	<b>\$33,266,340</b>

<b>LOTTERY</b>			
<b>2017-19 Debt Service</b>			
<b>Bond Sale</b>	<b>Legislation</b>	<b>Bonds</b>	<b>Lottery Debt Service</b>
Apr-09	SB 338 (2009)	\$43,862,850	\$4,603,500
Apr-10	SB 5506 (2009)	\$10,000,000	\$1,423,472
May-11	SB 5506 (2009)	\$3,665,968	\$182,727
Apr-13	HB 5202 (2012)	\$9,604,450	\$1,227,299
Spring -14	Refunding	NA	\$1,083,289
Apr-15	SB 5702 (2014)	\$1,630,000	\$492,852
Spring -15	Refunding	NA	\$2,392,693
Apr-17	SB 5507 (2016)	\$1,500,000	\$327,327
<b>TOTAL</b>		<b>\$70,263,268</b>	<b>\$11,733,159</b>

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-114-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Lottery Funds</b>						
Tsfr From Administrative Svcs	-	10,462,066	10,462,066	11,733,159	11,718,529	11,684,574
Tsfr From Comm Coll/Wkfrc Dev	109,140	-	-	-	-	-
<b>Total Lottery Funds</b>	<b>\$109,140</b>	<b>\$10,462,066</b>	<b>\$10,462,066</b>	<b>\$11,733,159</b>	<b>\$11,718,529</b>	<b>\$11,684,574</b>
<b>Other Funds</b>						
Other Revenues	-	-	-	-	-	550,000
<b>Total Other Funds</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>\$550,000</b>
<b>Nonlimited Federal Funds</b>						
Federal Funds	-	1	1	-	-	-
<b>Total Nonlimited Federal Funds</b>	<b>-</b>	<b>\$1</b>	<b>\$1</b>	<b>-</b>	<b>-</b>	<b>-</b>

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## **OHSU Debt Service**

OHSU has four public missions: education, clinical care, research, and statewide outreach. The university educates the next generation of health care professionals and biomedical scientists; creates new knowledge; translates scientific research into therapies for disease; provides compassionate, evidence-based patient care; and improves health statewide through access and policy initiatives. OHSU offers professional degrees in dentistry, nursing, medicine, pharmacy (OHSU/OSU), public health (OHSU/PSU), other health professions (physician assistants, radiation therapy, dietetics; laboratory medicine and EMT training in conjunction with OIT; and Medical Physics with OSU); and several PhD and Master's degrees along with certificate programs in the sciences. It also educates a large number of interns, residents and fellows in over 80 accredited specialty programs in medicine and dentistry. As part of its outreach mission, OHSU oversees the Child Development and Rehabilitation Center (CDRC), the Oregon Poison Center, the Office of Rural Health and the Area Health Education Centers (AHEC), and engages in numerous K-20 pipeline programs.

OHSU receives state funding to support the Schools of Dentistry, Medicine, and Nursing; the CDRC, Oregon Poison Center, the Office of Rural Health, the AHEC and for the Scholars for a Healthy Oregon Initiative and the Rural Primary Care Loan Forgiveness Program. The funds provided by the State to support the Schools of Dentistry, Medicine, and Nursing cover about 23% of the costs to educate students at OHSU with the remaining cost for these students covered by tuition (48%) and other sources (29%) including, philanthropic gifts, grants and internal revenue transfers from OHSU's clinical mission.

HECC will assume the role that DAS previously fulfilled as the paying agent for the special payments of state debt.

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## **Public University Capital Construction**

The 2017-19 Agency Request Budget development process includes an opportunity for public universities to request funding for capital construction projects, including state-backed debt. In recognition of the limited resource nature of state-funded debt service, a prioritization process was established for projects proposed to be backed in whole or in part by state-funded debt service. Adoption of such a list is an essential element of the HECC Agency Request Budget. This document presents a prioritization of project requests based on July 21, 2016 action by the Funding & Achievement Subcommittee.

**POLICY PACKAGE 120**  
**2017-2019 Budget**  
**Public Universities Capital Construction**  
**Public University Capital Construction**

**PURPOSE**

The 2017-19 Agency Request Budget development process includes an opportunity for public universities to request funding for capital construction projects, including state-backed debt. In recognition of the limited resource nature of state-funded debt service, a prioritization process was established for projects proposed to be backed in whole or in part by state-funded debt service. Adoption of such a list is an essential element of the HECC Agency Request Budget. This document presents a prioritization of project requests based on July 21, 2016 action by the Funding & Achievement Subcommittee.

**STAFFING IMPACTS**

None.

**REVENUE SOURCE**

Other Funds: \$424,640,000

**GOVERNOR'S BUDGET**

Recommended as modified.

Other Funds: \$355,030,000

**LEGISLATIVELY ADOPTED BUDGET**

Adopted as recommended.



**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 816 - Capital Construction

Cross Reference Name: Public University Capital Construction  
Cross Reference Number: 52500-116-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Beginning Balance</b>							
Beginning Balance	-	-	-	-	-	-	-
<b>Total Beginning Balance</b>	-	-	-	-	-	-	-
<b>Revenues</b>							
General Fund Appropriation	-	-	-	-	-	-	-
General Fund Obligation Bonds	-	-	264,330,000	-	-	-	264,330,000
Dedicated Fund Oblig Bonds	-	-	71,538,775	-	-	-	71,538,775
<b>Total Revenues</b>	-	-	<b>\$335,868,775</b>	-	-	-	<b>\$335,868,775</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	(5,043,775)	-	-	-	(5,043,775)
<b>Total Transfers Out</b>	-	-	<b>(\$5,043,775)</b>	-	-	-	<b>(\$5,043,775)</b>
<b>Special Payments</b>							
Spc Pmt to Public Universities	-	-	330,825,000	-	-	-	330,825,000
<b>Total Special Payments</b>	-	-	<b>\$330,825,000</b>	-	-	-	<b>\$330,825,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	330,825,000	-	-	-	330,825,000
<b>Total Expenditures</b>	-	-	<b>\$330,825,000</b>	-	-	-	<b>\$330,825,000</b>

\_\_\_\_ Agency Request  
2017-19 Biennium

\_\_\_\_ Governor's Budget  
Page \_\_\_\_\_

\_\_\_\_ Legislatively Adopted  
Essential and Policy Package Fiscal Impact Summary - BPR013

Campus: All Public Universities

Project name: **Public Universities Capital Improvement and Renewal**

Estimated start date: **June 2019**

Estimated completion date: **September 2021**

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_ New construction: \_\_\_\_ Addition: \_\_\_\_ Remodel: **100%**

Project summary:

Provide funds for capital improvements, capital renewals, compliance with building codes, safety and accessibility improvements.

Facilities detail:

Capital improvements, capital renewals, compliance with building codes, safety and accessibility improvements. The \$65,000,000 funding level will provide universities the opportunity to generate operational savings and appropriately invest in existing facilities and infrastructure.

Estimated project cost:

**65,000,000**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request						65,000,000	
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: **NA**

***CONTINUED ON NEXT PAGE***

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

NA

For additional required project funding:

**No additional funding required.**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$10,456,475			\$10,456,475
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

NA

**Campus: Portland State University**

**Project name: 4th & Montgomery for Graduate School of Education**

**Estimated start date: July 2017      Estimated completion date: September 2020**

**Project type:**

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_\_ New construction: **100%** Addition: \_\_\_\_\_ Remodel:

**Project summary:**

The 4th & Montgomery Project for the Graduate School of Education will result in a new, approximately 205,000 sq. ft., seven to nine story, mixed use building constructed on a 33,000 sq. ft. lot which is currently owned by the City of Portland. This new building will provide a permanent home for the Graduate School of Education and save Portland State approximately \$500,000 per year in operating expenses by reducing the cost of leased space. The project includes partnership commitments from Portland Community College, City of Portland and an educational non-profit organization.

**Facilities detail:**

The building will include approximately 60,000 sq. ft. of academic space for GSE, 20,000 sq. ft. of innovative classroom space as well as 15,000 sq. ft. for retail uses. The new project will replace 12 general pool classrooms that are currently in lease space on the edge of campus. In addition, there will be over 110,000 sq. ft. of partnership space in the building which will be comprised primarily of office space and accessory office uses. The building will meet or exceed LEED Gold requirements.

**Estimated project cost:**

**\$103,000,000**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$36,000,000	\$6,000,000	\$0	\$0	\$9,000,000	\$51,000,000
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

**Cost per net usable square feet added or renovated: \$492**

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For Article XI-G bonds, source of matching funds:

Portland State is requesting \$36 million in Article XI-G bonds, all of which will be leveraged by funds from other building partners.

For additional required project funding:

Additional funding from other building owners, to be placed in a PSU account before the bond sale of the Article XI-G bonds associated with the project: \$36,000,000. Of that, at least \$24,000,000 is expected to come from a non-profit-partner and at least \$12,000,000 from the City of Portland. In addition, PCC will contribute at least \$16,000,000 to the project but these funds are not expected to count towards the required match.

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$5,845,686	\$0	\$616,406	\$2,936,226
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

**Retail lease income will be used by PSU to fund campus-paid debt. Advanced debt service payments from PSU will be used by HECC to pay debt service.**

**Campus: Oregon State University**

**Project name: Gilkey Hall Renovation**

**Estimated start date: June 2016**

**Estimated completion date: September 2017**

**Project type:**

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_ New construction: \_\_\_\_ Addition: \_\_\_\_ Remodel: **100%**

**Project summary:**

The Gilkey Renovation Project will consolidate the Academic Directors for Undergraduate Studies, the Academic Success Center, the Writing Center, and Computer Lab along with the academic offices and student advising for OSU International Programs. Gilkey Hall was designed by the famed architect John Bennes and this project provides physical improvements to one of OSU’s most historic buildings.

**Facilities detail:**

The project will provide a general interior space renewal, upgrades to the Fire and Life safety, plumbing and HVAC systems.

**Estimated project cost: \$5,000,000**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$2,000,000				\$1,000,000	\$3,000,000
Governor’s Budget							
Legislatively Adopted							

*\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.*

*\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.*

**Cost per net usable square feet added or renovated: \$307**

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For Article XI-G bonds, source of matching funds:  
**\$2,000,000 in Gifts and other OSU funds.**

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):  
**No additional funding required.**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$554,875			\$554,875
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

*Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.*

Campus: **Oregon State University**

Project name: **Oregon Quality Foods & Beverage Center**

Estimated start date: **June 2018**

Estimated completion date: **August 2020**

Project type:

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_ New construction: **100%** Addition: \_\_\_\_ Remodel:

Project summary:

The Oregon Quality Foods and Beverages Initiative will create three new research and learning pilot facilities, for Brewing Science, Wine Science and Dairy Science, with a future fourth pilot facility planned for Fruits and Vegetables Science (not part of this request). The pilot facilities will be located in the OSU Corvallis Campus Agriculture Education area on the west side of 35th Street around Campus way. Each facility will host a pilot production plant, research and teaching laboratories, an education and distance education classroom, and storage and administration spaces.

Facilities detail:

The proposed new 28,500 GSF facility will incorporate state-of-the-art technologies, enhancing both food and life safety standards and improving facility flexibility, along with exceeding current accessibility standards. As part of the new building design process, all life, safety, and health features and systems will be planned, designed and reviewed to meet or exceed health and safety standards for the building occupants. User groups, design professionals, and maintenance personnel will contribute to the design and comment process for the building.

Estimated project cost: **\$ 18,000,000**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$9,000,000	\$0	\$0	\$0	\$0	\$9,000,000
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: **\$760**

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For Article XI-G bonds, source of matching funds:

**Fundraising is planned for \$9 million in gift funds, of which \$4.5 million in potential lead gifts have already been identified. We anticipate being able to generate an additional \$1.5 million in gifts from the dairy, wine, and brewing industries for each of the research centers.**

For additional required project funding:

**No additional funding required.**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$1,279,655	\$0	\$0	\$1,279,655
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

*Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.*

**Campus: Eastern Oregon University**

**Project name: Information Technology Equipment Facility:**

**Estimated start date: June 2019 Estimated completion date: May 2020**

**Project type:**

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_ New construction:**100%** Addition: \_\_\_\_ Remodel:

**Project summary:**

Construction of a new dedicated technology infrastructure equipment facility. Serving as the campus hub for all communication and network infrastructure, the facility will include a temperature and humidity controlled server room; fiber distribution rack space; equipment shop space; staff office and support space; equipment and general storage; equipment staging space.

**Facilities detail:**

Construction of a 3,000 SF slab on grade steel, concrete and wood structure. The new facility will be located northwest of Badgley Hall and east of the Student Center. The project includes installation of a dedicated emergency backup power generator.

**Estimated project cost:**

**\$1,200,000.**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request						\$1,200,000	\$1,200,000
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

**Cost per net usable square feet added or renovated: \$400**

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For Article XI-G bonds, source of matching funds:

N/A

For additional required project funding:

**No additional funding required.**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$297,995	\$0	\$0	\$297,995
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

NA

**Campus: Oregon State University**

**Project name: Cordley Hall Renovation Phase I**

**Estimated start date: June 2018 Estimated completion date: September 2021**

**Project type:**

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_ New construction: \_\_\_\_ Addition: \_\_\_\_ Remodel: **100%**

**Project summary:**

Cordley Hall is a 236,317 square foot research building, home to a very large proportion of OSU's life science research enterprise for both the College of Science and the College of Agricultural Science. Constructed in two phases in the early and middle 1950s, the building's systems are well past their expected life and pose a significant expense and effort to operate. They represent a very large portion of the deferred maintenance backlog and have become detrimental to the research conducted in the building. This project will address these deficiencies.

**Facilities detail:**

This project will include mechanical and electrical systems replacement (oriented to improve energy efficiency and safety), upgraded fire and life safety systems including a fire suppression system and modern fire alarms with strobes. Significant asbestos abatement is required and lead paint materials will be removed from the building in compliance with all life safety requirements. The project will add an efficient HVAC system to the older west wing and replace the east wing's system with a modern, efficient system.

A second phase of the Cordley Hall Renovation, anticipated for the 2019-21 Capital Plan, will improve Cordley Hall's research laboratories, seismic resilience, research infrastructure and other programmatic assets and spaces.

**Estimated project cost: \$15,000,000**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$0	\$0	\$0	\$15,000,000	\$15,000,000
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

**Cost per net usable square feet added or renovated: \$307**

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For Article XI-G bonds, source of matching funds:

**No matching funds required.**

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

**No additional funding required.**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$2,936,226			\$2,936,226
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

N/A

**Campus: Oregon Institute of Technology**

**Project name: Center For Excellence In Engineering And Technology/Renovation Of Cornett Hall**

**Estimated start date: December 2017 Estimated completion date: June 2021**

**Project type:**

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_\_ New construction: **95%** Addition: \_\_\_\_ Remodel: **5%**

**Project summary:**

This project will consist of the design and construction of a new facility, the Center for Excellence in Engineering and Technology, providing classroom and lab space, as well as the renovation of Cornett Hall.

**Facilities detail:**

The Center for Excellence in Engineering and Technology will feature approximately 61,000 GSF of classroom and laboratory space, 12,000 GSF of office space, 2,000 GSF IT Data Center, and 15,000 GSF of common space. The “smart” designed classrooms and labs will offer flexible configuration of the space to enable multi-use functionality, which provides better utilization of the facility capacity and supports future introduction of new curriculums without additional capital investment.

Cornett Hall, was built in 1964 and has been adapted over the years to accommodate a wide variety of programs. This project will renovate the building’s envelope, mechanical systems, emergency egress ADA accessibility, seismic improvements, expand the building’s functionality and increase its efficiency.

**Estimated project cost:**

**\$42,000,000**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$2,000,000	\$0	\$0	\$0	\$38,000,000	\$40,000,000
Governor’s Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

**Cost per net usable square feet added or renovated: \$560**

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For Article XI-G bonds, source of matching funds:  
**\$2,000,000 local match/gifts.**

For additional required project funding:  
**No additional funding required**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$5,674,066	\$0	\$0	\$5,674,066
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

**NA**

Campus: **University of Oregon**

Project name: **University Classroom and Faculty Office Building**

Estimated start date: **July 2018**    Estimated completion date: **September 2021**

Project type:

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_\_ New construction: **78%** Addition: \_\_\_\_\_ Remodel: **22%**

Project summary:

The new University Classroom and Faculty Office Building will provide students easy access to up to 1,700 additional classroom seats arranged in allocations of 50- to 350-seat rooms. Additional space and specialized facilities will be provided for small-group learning activities, breakout spaces, and informal learning spaces.

Facilities detail:

The University Classroom and Faculty Office Building project will be a four-to-five story, approximately 105,000-gsf new building built in the academic core of campus. The space will roughly break down as follows: classrooms 60%, faculty offices 20%; other offices and other support and technical work areas 20%. Additionally, approximately 30,000 gsf of other core academic space will be renovated.

Estimated project cost: \$85,000,000

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$30,000,000	\$0	\$0	\$0	\$25,000,000	\$55,000,000
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: **\$630**

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For Article XI-G bonds, source of matching funds:

**The Article XI-G bonds will be matched by the \$30,000,000 of other funds (gifts, grants, revenue bonds, etc.)**

For additional required project funding:

**No additional funds beyond state funds and match are required.**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$7,358,055			\$7,358,055
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

**There is no campus-paid state debt included in the proposal.**

Campus:

**Southern Oregon University**

Project name: **Central Hall Modernization**

Estimated start date: **July 2018**

Estimated completion date: **September 2019**

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_ New construction: \_\_\_\_ Addition: \_\_\_\_ Remodel: **100%**

Project summary:

Central Hall was originally constructed in 1949 as a library and requires extensive upgrades to electrical, mechanical, and roofing systems. Seismic retrofitting to meet current requirements is necessary and a solution to the “sinking” second floor is also needed. Currently the basement is subject to flooding along the southwest corner during heavy rains caused by groundwater penetration. There is also significant water penetration along the west elevation exterior. This may also contribute to the continuing “settling” along the south elevation. Classes have been cancelled for significant periods of time (weeks) during the winter term over the past five years due to water issues.

Facilities detail:

Central Hall has a total of 56,544 gross square feet and is three stories high. It has 9 classrooms serving primarily business, math and languages and 64 spaces supporting faculty offices, department offices, and reception space. Two of the classrooms serve as computer labs. The basement has math faculty and adjunct faculty offices, classrooms and space currently occupied by Jefferson Public Radio. The project includes replacing the 60-year-old HVAC system, electrical systems, upgrades to the fire alarm system to meet current fire code requirements, and address water penetration of the exterior concrete façade. Additionally, the building needs significant upgrades for ADA compliance.

Estimated project cost: **\$6,000,000**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$0	\$0	\$0	\$6,000,000	\$6,000,000
Governor’s Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$139

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For Article XI-G bonds, source of matching funds (indicate sources, amounts):

**N/A**

For additional required project funding:

**No additional funding required**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$1,597,582			\$1,597,582
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

*Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.*

Campus:

**Western Oregon University**

Project name: **Oregon Military Academy – Phase 2 Renovation:**

Estimated start date: **April 2019**

Estimated completion date: **September 2021**

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_\_ New construction: Addition: \_\_\_\_\_ Remodel: **100%**

Project summary:

The goal of this project is to redesign and repurpose this military training facility, located within the north perimeter of Western's campus, for year-round academic program use, upgrade ADA accessibility throughout, and modernize mechanical, electrical, and plumbing systems.

Facilities detail:

The Oregon Legislature approved the transfer of the Oregon Military Academy (OMA) building to Western Oregon University from the Oregon Military department and authorized \$5.0M of XI-Q State paid bonds for 1<sup>st</sup> phase to secure the transfer of the building from the Oregon Military Department. This request is for the 2<sup>nd</sup> phase of the renovation, which will create a state of the art live learn center.

The OMA building is a 65,000 square foot, two-story, steel frame structure with a masonry veneer. It is a "U" shaped structure originally designed primarily as classrooms, and barracks style sleeping quarters for approximately 300 guardsmen – instructors and trainees. It features cafeteria style dining facilities, conference rooms, offices, an armory and one elevator.

The scope of the project will focus on addressing academic program needs and improving energy efficiency. Repurposing this facility for academic use will likely require major architectural changes and some structural modifications to accommodate program needs. Large existing spaces will be reconfigured to create fully accessible classrooms academic space, offices and restrooms. The HVAC system will be completely renovated to reduce energy and maintenance costs and a steam line, from the central heat plant, will be routed to the building. Seismic bracing may be required to bring this twenty-four year-old building up to current standards and a 12KV electrical line will be extended to connect the electrical service to Western's internal grid.

Estimated project cost: \$ **8,200,000**

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**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$500,000	\$0	\$0	\$0	\$7,200,000	\$7,700,000
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$ 126

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

\$500,000 gifts or other funds.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

No additional funding required.

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$ \$1,532,346	\$0	\$0	\$ \$1,532,346
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

NA

Campus:

**Western Oregon University**

Project name: **Information Technology Center – Phase 3 Building Renovation**

Estimated start date: **June 2019**

Estimated completion date: **September 2020**

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_\_ New construction: Addition: \_\_\_\_\_ Remodel: **100%**

Project summary:

The third and final phase of renovation to this building will address significant life safety concerns with seismic improvements to the structure, replace antiquated mechanical, electrical and plumbing systems, and remodel the first two floors of the building.

Facilities detail:

The proposed mechanical scope of work will upgrade the obsolete HVAC system on the first and second floors. The electrical scope of work will replace the antiquated and unsafe main electrical distribution panel, all knob & tube wiring, and inefficient lighting; the plumbing scope will replace the existing galvanized piping with new copper pipe and renovate the four restrooms on the first and second floors. To complete the scope of work, the fire alarm system will be brought up to current code, and architectural renovations to 3 class labs and 10 offices, on the first and second floors, will be altered to maximize function, improve access, and comply with current building codes. This project will seismically strengthen the structure and façade and significantly improve the fire/life safety features of the building in the event of an emergency.

Estimated project cost: \$6,000,000

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$500,000	\$0	\$0	\$0	\$5,000,000	\$6,000,000
Governor’s Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$ 383

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

\$500,000 gifts or other funds.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

No additional funding required.

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$1,094,472	\$0	\$0	\$1,094,472
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

NA

**Campus: Eastern Oregon University**

**Project name: Loso Hall Renovation, Phase 1**

**Estimated start date: June 2019 Estimated completion date: May 2020**

**Project type:**

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_\_ New construction: Addition: \_\_\_\_ Remodel: 100%

**Project summary:**

This project will involve renovation, repair and replacement of critical theater department performance and practice spaces, equipment, lighting and staging systems, stages and support spaces. Accessibility improvements in theater seating and building access in order to meet current ADA code requirements. Replacement of central HVAC systems and controls with energy efficiency updates and improvements to air distribution systems. Energy efficiency upgrades to lighting systems.

**Facilities detail:**

80,992 GSF in phase 1 including interior spaces and approximately 3,000 SF of exterior perimeter areas. Systems affected include full building HVAC; theater lighting systems; theater rigging systems; theater stages; theater seating systems; lobby lighting systems.

**Estimated project cost:**

**\$5,500,000**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$0	\$0	\$0	\$5,500,000	\$5,500,000
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

**Cost per net usable square feet added or renovated: \$68**

**CONTINUED ON NEXT PAGE**



For Article XI-G bonds, source of matching funds:  
**NA**

For additional required project funding:  
**No additional funding required**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$1,455,612	\$0	\$0	\$1,455,612
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):  
*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:  
**NA**

Campus:

**Oregon State University**

Project name: **Fairbanks Hall Renovation**

Estimated start date: **August 2018**

Estimated completion date: **September 2020**

Project type:

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_ New construction: \_\_\_\_ Addition: \_\_\_\_ Remodel: **100%**

Project summary:

This renovation of Fairbanks Hall will renew OSU's second-oldest building and allow for it to provide many more years of service to Oregon State University. This comprehensive renovation will create critically needed space in the currently unutilized fourth floor; reduce building energy costs with planned energy conservation measures; support recruitment and retention of faculty and students; and for the first time, make the building fully accessible to all students, faculty, and OSU visitors.

Facilities detail:

Improvements to Fairbanks building's all-wood structure, expansion of fire protections systems, and improved fire and life safety egress. Significant asbestos abatement is required, and lead paint materials will be removed from the building, in compliance with all life safety requirements. Improvements to the plumbing and ventilation systems will also be completed. Accessibility will also be improved. Currently, the first floor is the only floor that is ADA compliant; the basement and upper floors, representing over 25,000 square feet, are not currently ADA compliant.

Estimated project cost: **\$11,000,000**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$0	\$0	\$0	\$11,000,000	\$11,000,000
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: **\$429**

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For Article XI-G bonds, source of matching funds:  
**No matching funds required.**

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):  
**No additional funding required.**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$2,160,861	\$0	\$0	\$2,160,861
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

*Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.*

Campus: **Eastern Oregon University**

Project name: **Athletics, Physical Activity & Health Field House:**

Estimated start date:

**May 2018**

Estimated completion date: **August 2020**

Project type

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_\_ New construction:**100%** Addition: \_\_\_\_\_ Remodel:

Project summary:

This project will create a new 30,000 SF field house. The field house will include approximately 15,000 SF of Track & Field area; 3,000 SF of Physical Activity & Health education area; 5,000 SF of Outdoor Program area; locker rooms and public restrooms; stadium seating and other guest amenities.

Facilities detail:

Construction of a 30,000 SF field house to support EOU Athletics, Physical Activity & Health education, EOU's Outdoor Program and Outdoor Recreation and Leadership minor, and student recreation. The field house will include approximately 15,000 SF of Track & Field area; 3,000 SF of Physical Activity & Health education area; 5,000 SF of Outdoor Program area; locker rooms and public restrooms; stadium seating and other guest amenities. The Field House will be sited adjacent to Quinn Coliseum Athletics Center and will include direct connections to the Quinn complex.

Estimated project cost:

**\$8,000,000 including gifts of \$2,000,000.**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		2,000,000		4,000,000			6,000,000
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: **\$267**

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For Article XI-G bonds, source of matching funds:  
**\$2,000,000 in gifts to Eastern Oregon University**

For additional required project funding:  
**No additional funding required.**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$284,964	\$673,326	\$0	\$958,290
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):  
*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:  
 General revenues from operations.

**Campus: Oregon State University – Cascades Campus**

**Project name: Cascades Expansion- Site Reclamation**

**Estimated start date: June 2018 Estimated completion date: September 2019**

**Project type:**

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_ New construction: **100%** Addition: \_\_\_\_ Remodel:

**Project summary:**

To accommodate the growth above the current capacity of 1,890 in Bend, OSU-Cascades will need to expand beyond the current 10 acre campus to the recently purchased 46 acre site. Site restoration will include partial fill and compaction of the former pumice mine bringing the site to a condition ready for infrastructure development. The property, a 46-acre pumice mine site is adjacent to OSU-Cascades’ 10-acre campus and is near downtown Bend.

**Facilities detail:**

The 46-acre site will be restored based on the campus design described in the Long Range Development Plan. A detailed site conceptualization, engineering studies, landscape design, and a review of DOGAMI (Department of Geology and Mining Industries) reclamation requirements have been completed. A 56-acre campus in Bend, Oregon allows for the development of a campus footprint to support 3,000-5,000 students in Central Oregon.

**Estimated project cost: \$9,000,000**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$0	\$0	\$0	\$9,000,000	\$9,000,000
Governor’s Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

**Cost per net usable square feet added or renovated: NA**

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For Article XI-G bonds, source of matching funds:  
**No matching requirement.**

For additional required project funding:  
**No additional funding required.**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$1,758,524			\$1,758,524
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):  
*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:  
NA

**Campus: Oregon State University – Cascades Campus**

**Project name: Cascades Expansion- Campus Infrastructure**

**Estimated start date: December 2019      Estimated completion date: June 2021**

**Project type:**

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_ New construction: **100%** Addition: \_\_\_\_ Remodel:

**Project summary:**

The Campus infrastructure project includes new roadways, multi-modal pathways, parking, storm water facilities, utilities and building pads in order to accommodate the future building and open space development per the Long Range Development Plan.

**Facilities detail:**

Utility infrastructure and building locations will be designed to support OSU’s goal of a net-zero campus. This may include geo-thermal, solar or bio-mass utilities. Public infrastructure improvements are anticipated and costs are included in this project. Cost estimates will be developed through City planning projects currently underway and formalized during the long range development planning effort.

**Estimated project cost: \$11,000,000**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$0	\$0	\$0	\$11,000,000	\$11,000,000
Governor’s Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

**Cost per net usable square feet added or renovated: NA**

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For Article XI-G bonds, source of matching funds:  
**No matching requirement.**

For additional required project funding:  
**No additional funding required.**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$2,160,861			\$2,160,861
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):  
*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:  
 NA

**Campus: Oregon State University – Cascades Campus**

**Project name: Cascades Expansion- Academic Building 2**

**Estimated start date: July 2019      Estimated completion date: September 2021**

**Project type:**

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_\_ New construction: **100%** Addition: \_\_\_\_\_ Remodel:

**Project summary:**

The new Academic Building 2 will be located at the entrance of the 46-acre site, and will become the connecting point from the initial 10-acre campus to the expanded 56-acre campus. Development of an academic building will accommodate enrollment growth to meet OSU-C’s share of the state’s 40-40-20 goal.

**Facilities detail:**

The new 55,000 square foot academic building will include lab space for bio-sciences, kinesiology and engineering, general purpose classrooms, faculty offices, and other learning support and research spaces. Academic Building 2 will include the development of an outdoor learning and study space. The project will also include structured and surface parking in order to support anticipated enrollment growth.

**Estimated project cost:** \$49,000,000

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$10,000,000	\$0	\$0	\$0	\$29,000,000	\$39,000,000
Governor’s Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

**Cost per net usable square feet added or renovated: \$1,434**

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For Article XI-G bonds, source of matching funds:

**OSU-C anticipates \$10 million in matching gift funds, with a \$1 million gift toward this goal already secured.**

For additional required project funding:

**No additional funding required.**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$5,152,075			\$5,152,075
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

NA

**Campus: Oregon State University – Cascades Campus**

**Project name: Cascades Expansion- Student Success Center**

**Estimated start date: July 2018      Estimated completion date: September 2020**

**Project type:**

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_\_ New construction: **100%** Addition: \_\_\_\_\_ Remodel:

**Project summary:**

A new three-story building will be constructed, which will include a combination of flexible use spaces for classroom, learning commons or tutoring space, advising or counseling space, arts presentation space, informal gathering spaces, maker spaces, and student involvement spaces (e.g. spaces for multicultural/ social/outdoor programs).

**Facilities detail:**

The Student Success Center is projected to be a three-story building with 22,500 GSF.

**Estimated project cost: \$15,000,000**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$5,000,000	\$0	\$0	\$0	\$5,000,000	\$10,000,000
Governor’s Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

**Cost per net usable square feet added or renovated: \$968**

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For Article XI-G bonds, source of matching funds:

**OSU-C anticipates \$10 million in matching gift funds, with a \$1 million gift toward this goal already secured.**

For additional required project funding:

**No additional funding required.**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$1,265,539			\$1,265,539
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

NA

**Campus: Oregon State University – Cascades Campus**

**Project name: Cascades Graduate & Research Center Renovation**

**Estimated start date: December 2018      Estimated completion date: September 2018**

**Project type:**

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_ New construction: \_\_\_\_ Addition: \_\_\_\_ Remodel: **100%**

**Project summary:**

The renovation of the Graduate and Research Center will create office spaces for teaching and research faculty at OSU-Cascades. As the OSU-Cascades campus expands to offer new academic programs and additional courses, this space will accommodate the related increase in faculty and staff. Approximately 60% of the Graduate and Research Center was renovated when the building was originally purchased in 2012 in order to provide academic classrooms and offices for faculty and staff.

**Facilities detail:**

This proposal will enable increased utilization and efficiency of select areas within this existing 35,000-square foot building and will provide additional office and support areas.

**Estimated project cost: \$490,000**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$0	\$0	\$0	\$490,000	\$490,000
Governor’s Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

**Cost per net usable square feet added or renovated: \$246**

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For Article XI-G bonds, source of matching funds:  
**No matching requirement.**

For additional required project funding:  
**No additional funding required.**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$135,593			\$135,593
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

NA

Campus: **Eastern Oregon University**

Project name: **Track & Field Facilities Restoration Project**

Estimated start date: **January 2019** Estimated completion date: **September 2019**

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_\_ New construction: Addition: \_\_\_\_ Remodel: **100%**

Project summary:

This project will include removal of the existing deteriorated and damaged track & field athletic surfaces and the associated asphalt and concrete underlayments. A new rock base and drainage system will be installed with a permeable asphalt base surface. New permeable track & field competition athletic surfaces will be installed over the permeable asphalt base. The project will include a scorer's station at the track finish line, restroom facilities and seating for guests.

Facilities detail:

Demolition and removal of existing rubber surfaces and existing asphalt; excavation to a depth for suitable sub-base, drainage system and base. Construction will occur at site of existing track & field competition areas and involve creation of a renovated running track with 48" lanes; Full D areas; Shot Put and Discus event areas; Long Jump and Triple Jump event areas; Pole Vault event area; Steeple Chase water area; Fence and concrete apron around complex. Install minimum 4" sub-base rock; engineered drainage system with minimum 8" base rock and 3" permeable asphalt base in 2 lifts. As well, the project will utilize a minimum ½" permeable polyurethane/rubber color surface.

Estimated project cost:

**\$1,500,000.**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$750,000	\$0	\$0	\$0	\$750,000
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: **\$12.50**

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For Article XI-G bonds, source of matching funds (indicate sources, amounts):

N/A

For additional required project funding:

**Gifts – \$750,000.**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$0	\$0	\$119,616	\$119,616
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

**Advanced debt service payments from EOU will be used by HECC to pay debt service.**

**Campus: Portland State University**

**Project name: University Center Land Purchase**

**Estimated start date: July 2017**      Estimated completion date:

Project type:

Planning/design: \_\_\_\_ Land/real property acquisition: **100%** New construction: \_\_\_\_ Addition: \_\_\_\_ Remodel:

Project summary:

PSU is requesting \$15 million authorization for the purchase of land under the university-owned University Center building. The 2015-17 Legislatively Approved Budget reauthorized \$10,220,000 Article XI-F (1) bonds for the purchase originally authorized in the 2013-15 Legislatively Approved Budget. PSU was unable to execute a purchase of the land since the 2015-17 authorization and therefore requests reauthorization along with an additional \$5,000,000 in bonding authority.

Facilities detail:

NA

Estimated project cost:

**\$15,000,000**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$15,000,000	\$0	\$0	\$0	\$15,000,000
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: **NA**

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For Article XI-G bonds, source of matching funds:

N/A

For additional required project funding:

No additional funding required.

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$0	\$0	\$1,540,576	\$1,540,576
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

**Debt service on the Article XI-F (1) bonds will be supported through the university's savings from lease payments that will no longer be incurred. Advanced debt service payments from PSU will be used by HECC to pay debt service.**

**Campus: Portland State University**

**Project name: 12th and Market Residence Hall**

**Estimated start date: July 2017      Estimated completion date: September 2019**

**Project type:**

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_ New construction: **100%** Addition: \_\_\_\_ Remodel: \_\_\_\_

**Project summary:**

PSU proposes construction of a new 6 story housing building with 201 units and 11,000 sq. ft. for dining services.

**Facilities detail:**

The proposed building is to be constructed on 38,000 sq. ft. vacant parcel in the northwest portion of campus on the corner of SW 12th and Market. The proposed project will be approximately 144,000 sq. ft. and be constructed with a wood frame on a concrete base, a very cost effective building method for residence halls. In addition to 201 units and dining facilities, the building will have multiple study lounges on each floor and common areas on the ground floor that could include a secure bike room and a communal kitchen.

**Estimated project cost:**

**\$44,583,260**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$53,500,000	\$0	\$0	\$0	\$53,500,000
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

**Cost per net usable square feet added or renovated: \$372**

***CONTINUED ON NEXT PAGE***

For Article XI-G bonds, source of matching funds:

N/A

For additional required project funding:

No additional funding required.

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$0	\$0	\$5,608,894	\$5,608,894
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

**PSU Housing will pay the campus-paid debt through system-wide housing revenue. Advanced debt service payments from PSU will be used by HECC to pay debt service.**

**Campus: Oregon Institute of Technology**

**Project name: Student Recreation Center**

**Estimated start date: June 2017 Estimated completion date: June 2019**

**Project type:**

Planning/design: \_\_\_\_ Land/real property acquisition: \_\_\_\_\_ New construction: Addition: \_\_\_\_ Remodel: 100%

**Project summary:**

Construction of a new small recreation center at Oregon Tech’s Klamath Falls campus.

**Facilities detail:**

The concept is to re-use the existing lower level of the Athletics Building for a new Recreation Center. The project will include updating existing locker rooms and showers, a multi-use studio, expanding the existing fitness area and restoration of the tennis courts.

**Estimated project cost:**

**\$5,000,000**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$5,000,000
Governor’s Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

**Cost per net usable square feet added or renovated: \$368**

**CONTINUED ON NEXT PAGE**

For Article XI-G bonds, source of matching funds:  
**NA**

For additional required project funding:  
**No additional funding required**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request	\$	\$0	\$630,186	\$630,186
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate):  
*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:  
**The proposed \$5.0M in Article XI-F debt associated with a new student recreation center will be repaid for building fees assessed to all students enrolled on the Klamath Falls campus. Advanced debt service payments from OIT will be used by HECC to pay debt service.**

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-116-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
General Fund Obligation Bonds	-	311,267,945	321,417,945	420,640,000	355,030,000	264,330,000
Dedicated Fund Oblig Bonds	-	-	-	-	-	71,538,775
Lottery Bonds	-	-	-	4,000,000	-	-
Transfer Out - Intrafund	-	-	-	(6,290,000)	(5,230,000)	(5,043,775)
<b>Total Other Funds</b>	-	<b>\$311,267,945</b>	<b>\$321,417,945</b>	<b>\$418,350,000</b>	<b>\$349,800,000</b>	<b>\$330,825,000</b>
<b>Nonlimited Other Funds</b>						
General Fund Obligation Bonds	-	50,648,642	50,648,642	-	-	-
<b>Total Nonlimited Other Funds</b>	-	<b>\$50,648,642</b>	<b>\$50,648,642</b>	-	-	-



## **Community College Capital Construction**

ORS 341.009 (14) stipulates that the state should maintain a policy of substantial state participation in community college building costs. The Office of Community Colleges & Workforce Development administers the requirements according to the Higher Education Coordinating Commission and OAR 589-003-0100 Community College Construction.

The capital construction projects requested in this budget include a request for \$86,996,990.50 in XI-G Bonds, supporting projects at 13 of the state's community colleges. This budget also includes \$15,000,000 as a placeholder for safety and security upgrades at the state's community colleges. The final total will be based on the recommendations of the Governor's Taskforce on Safety and Security. Finally, this budget request includes \$244,593,521 in deferred maintenance projects from all 17 community colleges that would be funded from Lottery funds.

**POLICY PACKAGE 121**  
**2017-2019 Budget**  
**Community College Capital Construction XI-G**  
**Community College Capital Construction**

**PURPOSE**

Capital Construction is based on a blind review by members of the Capital Construction Workgroup and presented in a ranked list. Tier I projects were reviewed and scored by four community college presidents and the Director of the Office of CCWD. After the blind ranking process, Umpqua Community College's request was moved to the top of the list at the request of the Oregon President's Council. Colleges may not have more than one project approved for XI-G bond funding that are awaiting matching funds, other than projects approved prior to January 1, 2014. Mt. Hood Community College, Southwestern Oregon Community College, Rogue Community College and Umpqua all plan to meet their match for previous capital construction requests this year. The total request is for \$86,996,990.50 in XI-G Bonds.

**STAFFING IMPACTS**

None.

**REVENUE SOURCE**

Other Funds: \$86,996,991

**GOVERNOR'S BUDGET**

Recommended as modified.

Other Funds: \$102,795,250

**LEGISLATIVELY ADOPTED BUDGET**

Adopted as recommended in package 803 and 816.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 121 - Community College Capital Construction XIG

Cross Reference Name: Community College Capital Construction  
 Cross Reference Number: 52500-117-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Obligation Bonds	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Dist to Comm College Districts	-	-	-	-	-	-	-
Other Special Payments	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 803**  
**2017-2019 Budget**  
**Analyst Adjustments**  
**Capital Extension**

**PURPOSE**

This package extends the LBCC Capital Project.

**STAFFING IMPACTS**

There will be no staffing impacts to the HECC.

**REVENUE SOURCE**

Other Funds: \$1,500,000

**GOVERNOR'S BUDGET**

Not included in the Governor's Budget.

**LEGISLATIVELY ADOPTED BUDGET**

Adopted.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 803 - Technical Adjustments

Cross Reference Name: Community College Capital Construction  
Cross Reference Number: 52500-117-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Lottery Bonds	-	-	-	-	-	-	-
Other Revenues	-	-	1,500,000	-	-	-	1,500,000
<b>Total Revenues</b>	-	-	<b>\$1,500,000</b>	-	-	-	<b>\$1,500,000</b>
<b>Special Payments</b>							
Dist to Comm College Districts	-	-	1,500,000	-	-	-	1,500,000
<b>Total Special Payments</b>	-	-	<b>\$1,500,000</b>	-	-	-	<b>\$1,500,000</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	1,500,000	-	-	-	1,500,000
<b>Total Expenditures</b>	-	-	<b>\$1,500,000</b>	-	-	-	<b>\$1,500,000</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**POLICY PACKAGE 816**  
**2017-2019 Budget**  
**Community College Capital Construction XI-G**  
**Community College Capital Construction**

**PURPOSE**

Capital Construction is based on a blind review by members of the Capital Construction Workgroup and presented in a ranked list. Tier I projects were reviewed and scored by four community college presidents and the Director of the Office of CCWD. After the blind ranking process, Umpqua Community College's request was moved to the top of the list at the request of the Oregon President's Council. Colleges may not have more than one project approved for XI-G bond funding that are awaiting matching funds, other than projects approved prior to January 1, 2014. Mt. Hood Community College, Southwestern Oregon Community College, Rogue Community College and Umpqua all plan to meet their match for previous capital construction requests this year. The total request is for \$86,996,990.50 in XI-G Bonds.

**STAFFING IMPACTS**

None.

**REVENUE SOURCE**

Other Funds: \$86,996,991

**GOVERNOR'S BUDGET**

Recommended as modified.

Other Funds: \$102,795,250

**LEGISLATIVELY ADOPTED BUDGET**

Adopted as adjusted to \$101,397,241.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
Pkg: 816 - Capital Construction

Cross Reference Name: Community College Capital Construction  
Cross Reference Number: 52500-117-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
General Fund Obligation Bonds	-	-	103,185,000	-	-	-	103,185,000
<b>Total Revenues</b>	-	-	<b>\$103,185,000</b>	-	-	-	<b>\$103,185,000</b>
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	(1,787,759)	-	-	-	(1,787,759)
<b>Total Transfers Out</b>	-	-	<b>(\$1,787,759)</b>	-	-	-	<b>(\$1,787,759)</b>
<b>Special Payments</b>							
Dist to Cities	-	-	-	-	-	-	-
Dist to Comm College Districts	-	-	101,397,241	-	-	-	101,397,241
<b>Total Special Payments</b>	-	-	<b>\$101,397,241</b>	-	-	-	<b>\$101,397,241</b>
<b>Total Expenditures</b>							
Total Expenditures	-	-	101,397,241	-	-	-	101,397,241
<b>Total Expenditures</b>	-	-	<b>\$101,397,241</b>	-	-	-	<b>\$101,397,241</b>
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

Campus: Umpqua Community College

Schools/Departments Affected:

Project name (be precise, description will be included in legislation): College Industrial Technology Building

Estimated start date: 2018

Estimated completion date: 2019

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 10.2% Land/real property acquisition: \_\_\_\_\_ New construction: 89.8% Addition: \_\_\_\_\_ Remodel: \_\_\_\_\_

Project summary (describe the nature and purpose of the project):

Construction of a two level 68,000 sq. ft. Industrial Technology Building that will bring together automotive, welding/fabrication, and manufacturing programs into one facility. There will be a 20 bay automobile service shop, tools room, auto classroom, lab, small lobby, and four faculty offices.

Facilities detail: The 68,000sf building is planned as a two level steel structure organized in a linear East/West direction for an optimal solar orientation for daylighting and possible active solar collection. A central entry lobby is clearly visible from the public parking and aligned with the new entry to the Southern Oregon Wine Institute located on the knoll east of the site. The gently sloping roof form creates a distinct profile reminiscent of the surrounding hillside and the sloped roofs of the campus architecture. The campus material palette of stone and wood will be integrated into the facility design.

**Program Elements** – The 20 bay automobile service shop utilizes a one-way angled service bay layout that minimizes exterior garage doors for energy savings, optimal space usage and cost efficiency. The auto classroom/lab is adjacent to the west end of the shop with garage door for direct vehicle access into the teaching space. A central parts and tool room services all disciplines in the building with a small lobby for public customers to purchase parts without entering the building. Four faculty offices to serve the Industrial Technology programs are centrally located off the main lobby.

A central feature of the facility is a 3,600sf flexible, high-bay industrial technology lab designed to accommodate changing program needs into the future. With direct garage door access to the service drive and an overhead crane, the space can serve a range of programs including CNC machining, alternative fuels vehicles, bio-mass, diesel mechanics, or sustainable technologies based on future program demands.

The welding and fabrication shops are high-bay spaces equipped with an overhead rolling crane allowing for safe movement of heavy materials. The arrangement of equipment and booths is structured for an efficient movement of materials from the covered outside storage area into the specific workspaces. Demonstration areas allow a class to gather around an instructor teaching specific skills.

The second floor of the building includes a large flexible 60 seat classroom that can be subdivided with a folding wall. A third 30 seat classroom has south facing windows that overlook the main entry walkway. The second level corridors include informal study areas and a series of overlooks into each shop space below, allowing touring groups to overlook shop activities in process. A locker room and lounge area provide a home base for many students who spend a large part of their day or evening in the facility.

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Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$20,110,414.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$8,000,000.00					\$8,000,000.00
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$194.00

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

**College's contribution:** Umpqua Community College will either put a Bond Levy on the ballot authorizing the District to issue general obligation bonds or, fundraise the required match. If the bonds are approved, they will be payable from taxes on property. The bonds will most likely mature over a period not exceeding 20 years.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):  
*Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.*

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**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate): N/A

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

*Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.*

Campus: Linn Benton Community College

Schools/Departments Affected: CTE Programs

Project name (be precise, description will be included in legislation): Student Advising and Campus Safety Center

Estimated start date: 2017

Estimated completion date: 2018

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 21.6% Land/real property acquisition: \_\_\_\_\_ New construction: 78.4% Addition: \_\_\_\_\_  
Remodel: \_\_\_\_\_

Project summary (describe the nature and purpose of the project):

Renovation of the student affairs and campus safety spaces, including creation of a new Student Advising Center, will allow the school to improve student retention and completion. Renovated and expanded space for public safety and disability services.

#### Facilities detail

All work is anticipated to take place on LBCC's Albany campus in these buildings:

- a. Industrial Building A: 16,900 square feet, CTE programs
- b. Industrial Building B: 19,900 square feet, CTE programs
- c. Industrial Building C: 13,000 square feet, CTE programs
- d. Tadena Hall: 24,565 square feet, Student Advising Center and other student services
- e. Red Cedar Hall: 7,050 square feet, public safety, disability, and assessment services

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$15,062,670.00

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**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$7,500,000.00					\$7,500,000.00
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

**Cost per net usable square feet added or renovated:**

Industrial Building A: \$3,265,080; \$193/square foot (all in, including construction, design, permits, and other soft costs)

b. Industrial Building B: \$4,011,840; \$202/square foot (all in, see above)

c. Industrial Building C: \$2,493,400; \$192/square foot (all in, see above)

d. Takena Hall: \$4,200,210; \$171/square foot (all in, see above)

e. Red Cedar Hall: \$1,092,140; \$155/square foot (all in, see above)

**For Article XI-G bonds, source of matching funds (indicate sources, amounts):**

LBCC district voters approved issuance of General Obligation (GO) bonds in the amount of \$34M in November 2014. The school will use \$7.5M of those proceeds to match state funding for this project. Repayment of the bond proceeds begins in 2016 through a property tax levy.

LBCC requests \$7,500,000 in Article XI-G bonds. Matching funds are already secured and held in the Local Government Investment Pool.

**For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):**

*Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.*

**CONTINUED ON NEXT PAGE**

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate): N/A

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service:

Repayment of GO bonds has already been approved through a property tax levy.

Campus: Chemeketa Community College

Schools/Departments Affected: Agriculture & Horticulture

Project name (be precise, description will be included in legislation): Agricultural Complex

Estimated start date: 2019

Estimated completion date: 2020

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 25% Land/real property acquisition:      New construction: 75% Addition:      Remodel:

Project summary (describe the nature and purpose of the project):

The proposed development of a new Agricultural Complex on the main Salem Campus. The project will include the construction of a new classroom/partner building having an area of between approximately 30,000 and 44,000 sq. ft.

Facilities detail: Chemeketa proposes the development of a new Agricultural Complex on the main Salem Campus at 4000 Lancaster Drive NE. The project will include the construction of a new class room/partner building having an area of between approximately 30,000 and 44,000 square feet, depending on the participation rate of the partnering organizations. Costs related to site development, outbuildings, landscape areas, garden areas and infrastructure including access roads, parking lots, driveways, site lighting, utilities, etc.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$17,060,313.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$6,000,000.00					\$6,000,000.00
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: CCC Occupancy-(26,250 sq ft) -\$275.00 per sf, CCC Greenhouse occupancy-(4,650.00) \$150.00 per sf, Tenant Occupancy (12,900 sq ft) \$250.00 per sf.

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For Article XI-G bonds, source of matching funds (indicate sources, amounts):

The match will be funded by the College's Capital Development Reserve Funds which are dedicated to this purpose. These funds are without restriction and will be available immediately.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

*Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.*

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate): N/A

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

*Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.*

Campus: Portland Community College

Schools/Departments Affected: Health Technology

Project name (be precise, description will be included in legislation): Renovation of Health Technology Building (HT)

Estimated start date: 2020

Estimated completion date: 2022

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 13.7% Land/real property acquisition:        New construction:        Addition:        Remodel: 86.3%

Project summary (describe the nature and purpose of the project): The building is a stand-alone building that currently houses classrooms, clinical labs for health care industry career technical education programs, athletic facilities, office spaces, and a natatorium area, in 2011 and 2012, as part of the college's 2008 bond program, the section of the building housing the pool underwent a major renovation, including replacing deficient piping and filtration systems, reconstruction of the lap and diving pool, and installation of dehumidification air handlers, which enabled greater energy efficiency and lower operating costs. However, to introduce new health related programs and more integrated instruction, the remaining areas of the building require significant upgrades.

Facilities detail: Renovation of the Health Training (HT) Building. This project will include: demolishing the 55,800 sq. ft. interior space, reconstructing instructional spaces, replacing antiquated toilets and locker rooms, incorporate seismic standards, and replacing non code compliant mechanical, electrical and plumbing systems.

HT Basement Assignable sf: 12,412- (Classroom 612 sf, Childcare 1,779 sf, Athletic/Training 10,021 sf)

HT Level 01 Assignable sf: 39,948- (Classrooms/Labs 2,850 sf, Offices/ Conference Rooms 2,998sf, Athletics/Lockers 23,100sf, Pool: 11,000sf)

HT Level 02 Assignable sf: 40,249- (Classrooms/ Labs 18,283 sf, Offices/Conference Rooms 2,270sf, Athletics/Gym 19,696sf)

HT Level 03 Assignable sf: 25,533- (Classrooms/ Labs 18,351 sf, Offices 7,182 sf)

Total Assignable sf: 118,142 sf

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$22,500,000.00

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**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$8,000,000.00					\$8,000,000.00
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$113.00

For Article XI-G bonds, source of matching funds (indicate sources, amounts): PCC's Contribution will come from the 2008 and 2017 Bond Program.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):  
*Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.*

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**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate): N/A

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

*Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.*

Campus: Lane Community College

Schools/Departments Affected:

Dental and Medical Programs

Project name (be precise, description will be included in legislation: Healthcare Village

Estimated start date: 2016

Estimated completion date: ?

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: \_\_35%\_\_ Land/real property acquisition: \_\_\_\_\_ New construction: \_65%\_\_ Addition: \_\_\_\_\_ Remodel: \_\_\_\_\_

Project summary (describe the nature and purpose of the project):

A new Health Care Village on the main campus for the Dental Clinic, Dental Lab, Medical Office Assistant, faculty offices, and support spaces. The new facility will provide sufficient space for program consolidation, sterilization, student workspace, and modern equipment/technology for the dental programs.

**Facilities detail:**

The Health Care Village provides a new facility to serve the instructional purposes of four different health care programs that the communities of Lane County need. Information on the physical characteristics of this learning facility are as follows:

- The Health Care Village is proposed to be located as shown on the campus site plan at the end of this document. The site is relatively level, and the building will have two floors with a total area of 24,000 gross square feet and an assignable area of about 16,800 square feet (70%).
- The site location is near an entrance to main campus that provides easy access and parking for student and community members seeking low-cost dental health care services.
- The two-story building will be about 28 feet in height and would be oriented to maximize energy performance features. The first floor of the Health Care Village will house the Dental Clinic, Dental Lab, and Medical Office Assistant Lab spaces designed and built to have dedicated HVAC system. These spaces will be separated in the building by air lock features.
- The second floor houses offices, workrooms, conference rooms, student support spaces, and storage. Both floors would have assignable space for a newly proposed Dental Therapy program.
- The building will integrate sustainability features such as daylighting, passive ventilation, rainwater harvesting, and photovoltaic array.
- The building systems will be built with materials and equipment that reduce long-term maintenance and lifecycle cost.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$16,200,000.00

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**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$8,000,000.00					\$8,000,000.00
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

**Cost per net usable square feet added or renovated:**

**For Article XI-G bonds, source of matching funds (indicate sources, amounts):**

The college requests \$8 million of Article XI-G Bond funds to be matched through a local levy and/or private fundraising. The college will develop a strategy to obtain matching funds and have them available when needed for construction.

The majority of the college's contribution would be from the issuance of general obligation bonds. Besides this project, the college is looking to replace outdated infrastructure and instructional technology through a bond. The college is proposing an issuance of \$40 million, \$60 million, or \$80 million over 15 years. The source of repayment is the voter-approved authority.

The college is currently engaged in due diligence to assess community support for a facilities bond measure in November, 2016 which would provide the match. Preliminary analysis indicates positive support for this project. The board of education will finalize this assessment process and make a decision on a bond measure by June, 2016.

**For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):**

*Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.*

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**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate): N/A

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

The college will structure the payments for a bond with a 15-year maturity. Interest will be due in December, and interest with principal will be due in June.

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

*Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.*

Campus: Southwestern Community College

Schools/Departments Affected: Student Services/CTE

Project name (be precise, description will be included in legislation): Dellwood Hall- Student Services Expansion

Estimated start date: 2022

Estimated completion date: 2022

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 9% Land/real property acquisition: \_\_\_\_\_ New construction: \_\_\_\_\_ Addition: 84% Remodel: 7%

Project summary (describe the nature and purpose of the project):

A significant remodel of Dellwood Hall including construction of a 12,100 square foot second floor to the one story building that exists. The proposed solution will integrate all student services into one building to create a comprehensive Student Services Center.

Facilities detail: The building to be remodeled on the campus was determined during the Master Planning process. The exterior design elements that are consistent with the other buildings on campus will be maintained with modern upgrades and additions that will serve Southwestern’s needs well into the future. Except for halls, restrooms, entry and maintenance spaces, the total building will be dedicated to Student Services departments and student spaces. The gross square footage of the current building is 10,200 square feet. The second story addition would add 12,100 gross square feet for a total of 22,300 gross square feet. This will create a building envelope approximately 100’x100’x26’. Preliminary allocation of space suggests that there will be 16,250 assignable square feet. 59% of the space (9,500 sq. ft.) will be dedicated to student services, 18% (3,000 sq. ft.) of the space will be dedicated to student spaces and 23% (3,770 sq. ft.) of the space will be dedicated to testing and training spaces.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$5,499,995.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$2,749,997.00					\$2,749,997.00
Governor’s Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$273 per square foot

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

Southwestern Oregon Community College plans to fund construction costs from private funds, grants, and – if necessary – general obligation bond funding; it does not anticipate borrowing any funds for completion of this project.  
 No acquisition of property is required or desired for this project. No land will be leased from a developer or third-party.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor’s Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate): N/A

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

*Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.*

Campus: Clackamas Community College

Schools/Departments Affected: STEM

Project name (be precise, description will be included in legislation: Project Science Complex

Estimated start date: 2018

Estimated completion date: 2019

Project type (please indicate percent of budget in each category; total should add to 100%): Did not provide a percentage breakdown

Planning/design: \_\_\_\_\_ Land/real property acquisition: \_\_\_\_\_ New construction: \_\_\_\_\_ Addition: \_\_\_\_\_ Remodel: \_\_\_\_\_

**Project summary** (describe the nature and purpose of the project):

Construction of an 18,500 sq. ft. addition to the DeJardin building to house state-of-the-art science laboratories for chemistry, biology and microbiology along with informal learning space lab support/shared prep space for staff efficiency and general purpose classrooms. Once completed, vacated labs in Pauling can be renovated/repurposed to support other STEM programs such as engineering. This renovation will affect approximately 20,000 sq. ft.

**Facilities detail:**

The project will be on the Oregon City campus between existing campus buildings adjacent to a redesigned access road and transit center. A two story structure is planned which complements a future connection to Meyers Road providing a third access point to the Oregon City campus. The footprint of the DeJardin addition is within an existing parking lot, which will be reconfigured as a part of this project. Gross sq. ft. for the DeJardin addition is 18,500. Renovation of Pauling is approximately 20,000 sq. ft.

**Estimated project cost** (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$24,700,000.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$8,000,000.00					\$8,000,000.00
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

**Cost per net usable square feet added or renovated:**

Early estimates based on conceptual drawings are for 18,500 addition to DeJardin and 20,000 sq. ft. of renovations in the Pauling buildings based on 2014 values escalated to the 2017 construction start of \$24.7 million.



For Article XI-G bonds, source of matching funds (indicate sources, amounts):

Local General Obligation Bonds will be used. In 2014 District voters approved a bond that allows the college to reconstruct this facility. These are tax supported bonds that will be sold in 2017 for use during a three-year period. \$10 million is scheduled for use for this project. Funds are secured through District Vote 2014 and are available for use through 2020.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):  
*Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.*

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate): N/A

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

*Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.*

Campus: Mt Hood Community College

Schools/Departments Affected: ABS, GED, and Workforce Programs

Project name (be precise, description will be included in legislation): Replace Maywood Park Center Building

Estimated start date: 2016

Estimated completion date: 2020

Project type (please indicate percent of budget in each category; total should add to 100%): No division of percentage of cost

Planning/design: \_\_\_\_\_ Land/real property acquisition: \_\_\_\_\_ New construction: \_\_\_\_\_ Addition: \_\_\_\_\_ Remodel: \_\_\_\_\_

**Project summary (describe the nature and purpose of the project):**

Replacing the current Maywood Park building with an efficient, code compliant new building called the Maywood Park Center. The new building will house the College’s western district workforce training, certificate and degree programs. Benefits of the project include:

- Seismic and structural upgrades to meet local code requirements.
- Improved vehicular and pedestrian access to the programs
- Improved and complete degree offerings at a location better served by mass transit
- 60,000 new square feet of classroom, student service/support, workforce support, administrative support, Head Start Administrative space, community meeting space, and building support.

**Facilities detail**

The existing building space is 34,517 sq. ft. The proposed project will increase the space to 60,000 sq. ft., an increase of 25,483 sq. ft. that directly supports teaching and learning as well as retention and completion, all mission driven, priority tasks of the College. The building plan is based on a programmatic blocking approach showing the following square footages used for the concept design.

Classroom space	22,260 sq. ft.
Workforce training & support	6,196
Administration & support	8,570
Student learning & lifestyle support	7,000
Restroom & building support	3,974
Circulation	12,000
Total Building	60,000 sq. ft.

**Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model):** \$23,000,000.00

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**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$8,000,000.00					\$8,000,000.00
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

**Cost per net usable square feet added or renovated:** Total cost per gross square foot = \$383 (includes demolition of existing structure)

**For Article XI-G bonds, source of matching funds (indicate sources, amounts):**

MHCC's financial contribution of \$15,000,000 for this project will be acquired through the bond issue going to voters in May 2016.

**For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):**

*Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.*

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

**Debt service assumptions (number of years, estimated interest rate):**

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

**Revenue sources for university loan repayments to be used by HECC to pay debt service:**

*Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.*

Campus: Blue Mountain Community College

Schools/Departments Affected:

Project name (be precise, description will be included in legislation): Facility for Agricultural Resource Management (FARM) Phase II

Estimated start date: 2016

Estimated completion date: 2021

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 28.5% Land/real property acquisition: \_\_\_\_\_ New construction: 71.5% Addition: \_\_\_\_\_ Remodel: \_\_\_\_\_

Project summary (describe the nature and purpose of the project):

The proposed project will design, build, and establish a BMCC facility complex supporting animal science programming; specifically, Veterinary Assistant/Technician, Equine and the Livestock Judging and Rodeo Teams.

**Facilities detail:** At this stage of project maturity, BMCC wishes to establish localized to its Pendleton campus, a comprehensive animal science (FARM Phase II) complex with flexible indoor/outdoor performance and competition arena amenities supported by state-of-the art technology; practical application and learning lab spaces; meeting space and offices; tack, feed, and equipment storage; trailering and stock breezeways; and general parking space.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$10,000,000.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	0	5,000,000.00	0	0	0	0	\$5,000,000.00
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated:

Collegiate sized indoor arena facility (est. 45,000 – 55,000 square feet) Approx. \$42 per SF

Warm-up or small venue outdoor arena (est. 100' x 150') Approx. \$50 per SF

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For Article XI-G bonds, source of matching funds (indicate sources, amounts):

BMCC anticipates pursuing all avenues for the required match. As previously noted the college is working with a confidential donor to assist with financing the match. Other options include college bond dollars, college building funds, foundation grants and corporate donations.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

*Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.*

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate): N/A

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

*Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.*

Campus: Oregon Coast Community College

Schools/Departments Affected: CTE/Workforce Programs

Project name (be precise, description will be included in legislation): Resiliency Education Center

Estimated start date: 2016

Estimated completion date: 2020

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 23% Land/real property acquisition: \_\_\_\_\_ New construction: 77% Addition: \_\_\_\_\_ Remodel: \_\_\_\_\_

Project summary (describe the nature and purpose of the project):

The program purpose of the OCCC Resiliency Education Center will be instructional, including classrooms, lab spaces, customized training, student study and support spaces, and extensive opportunities for applied learning. It will be an approximately 30,000 square foot, 2-story building to house workforce development academic programs and associated student study and success areas, and associated administrative and faculty offices.

Facilities detail:

The Resiliency Education Center (REC) is the next major component of the build-out of the main campus in Newport Oregon. Location information is provided by three attached maps, Exhibits A & B, provided by the City of Newport Planning Department provide zoning and contour information for the college and surrounding areas. Exhibit C is the new College Master Site plan, showing the location of the REC and associated parking expansion.

2. Building gross square feet is projected at approximately 30,000 square feet, this number will be refined via the design and value engineering phases, post approval. Assignable square feet is a total of 23,076 and is further allocated in the Conceptual Space Program document below.

3. Height will be two-stories, reaching the same height as the existing main campus building.

4. Design Features: The building will be two-story, with design and program location based on needs and "enriching adjacencies" (for example, kitchen will be shared by Early Childhood Education and the Food and Nutrition program. Nursing skills lab will be shared with Gerontology programming). The facility will be designed and built to meet and where possible exceed environmental sustainability standards (as has been the design standards for all other buildings at the site.) Elevations and facade will match existing buildings.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$16,000,000.00

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**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$8,000,000.00					\$8,000,000.00
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$533.00

For Article XI-G bonds, source of matching funds (indicate sources, amounts):

1. Local bond levy: target \$6 million
2. Capital Construction Campaign led by the OCCC Foundation (OCCC Foundation Board has endorsed): target \$1 million
3. County, state and federal funds related to the emergency shelter and response capacity of the facility and staff: target \$1 million

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

*Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.*

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**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate): N/A

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

*Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.*



Campus: Rogue Community College

Schools/Departments Affected: Allied Health, STEM, and Nursing

Project name (be precise, description included in legislation): Redwood Campus Renovation and Addition to the Elk Building Science Facility

Estimated start date: 2017

Estimated completion date: 2018

Project type (please indicate percent of budget in each category; total should add to 100%): Did not provide a percentage breakdown.

Planning/design: \_\_\_\_\_ Land/real property acquisition: \_\_\_\_\_ New construction: \_\_\_\_\_ Addition: \_\_\_\_\_ Remodel: \_\_\_\_\_

Project summary (describe the nature and purpose of the project):

RCC'S Elk Building science facility is significantly outdated, faces ever-increasing maintenance struggles because of aging infrastructure, and is unable to meet the challenges of student need and demand. The college's nursing and allied health program in particular are growing in size and need for modern science instruction. The facility in unable to meet current demand, and far from ready to meet the needs in the immediate and foreseeable future.

Facilities detail:

Renovation of the existing Elk Building science facility (10,086 sq. ft.) and adding space (16,000 sq. ft.) to provide the colleges nursing and allied health programs with a more modern science facility. This project will increase instructional capacity, redesign lab spaces and expand infrastructure to meet current and future and academic needs.

Current building size: 10,086 square feet

Preliminary increase: 16,000.00 square feet

Total building size: 26,086 square feet

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$12,000,000.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$6,000,000.00					\$6,000,000.00
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

Cost per net usable square feet added or renovated: \$475.00

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For Article XI-G bonds, source of matching funds (indicate sources, amounts):

General obligation bond to be passed on May 7<sup>th</sup> 2016 with funds availability estimated August 2016.

For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):

*Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.*

**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate): N/A

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

*Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.*

Campus: Treasure Valley Community College

Schools/Departments Affected: Nursing

Project name (be precise, description will be included in legislation): Nursing Allied Health Professions Center

Estimated start date: 2018

Estimated completion date: 2020

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 8% Land/real property acquisition: \_\_\_\_\_ New construction: 92% Addition: \_\_\_\_\_ Remodel: \_\_\_\_\_

Project summary (describe the nature and purpose of the project):

The Tec Lab Building was built in the mid-1960's and has not been substantially remodeled or expanded since that time. The building currently houses the college's nursing program but is not capable, in its current design and condition to provide instruction that will be able to meet the changing and expanding needs of the modern health care field. Classrooms, lab space, offices, and common spaces in this building are not configured to provide training and instruction in a format or fashion that is consistent with a modern nursing care or Allied Health operations or facilities where our students are seeking employment. Space constraints of the current location prevent remodel, of the scope necessary, to meet the current needs or future opportunities.

#### Facilities detail

Construction of a new 30,000 sq. ft. Nursing-Allied Health Professions Center that will provide modernized and flexible spaces equipped to deliver support services, training, and instruction that is consistent with modern academic buildings and health care facilities.

The new facility will house: 5 Classrooms (1,000 sq ft each), 5 simulation lab space (5,000 sq ft), Allied program space (3,000.00 sq ft) Faculty, Adjunct Faculty/ Program offices, Lecture hall (2,500 sq ft), Mechanical/custodial (2,000 sq ft), Computer lab (1,200 sq ft), and Common spaces/Study/Lounge (4,000 sq ft) and other Program Support Spaces (2,000 sq ft)

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$7,500,000.00

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**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$3,750,000.00					\$3,750,000.00
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

**Cost per net usable square feet added or renovated: \$257.00**

**For Article XI-G bonds, source of matching funds (indicate sources, amounts):**

\$3750000.00 matching funds will be acquired upon passage of a general obligation bond in November 2016

**For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):**

*Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.*

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**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate): N/A

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

*Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.*

Campus: Clatsop Community College

Schools/Departments Affected: Maritime Transportation

Project name (be precise, description will be included in legislation): Redevelopment and Expansion of the Marine Science Center

Estimated start date: 2016

Estimated completion date:

Project type (please indicate percent of budget in each category; total should add to 100%):

Planning/design: 32% Land/real property acquisition: 3% New construction: \_\_\_\_\_ Addition: \_\_\_\_\_ Remodel: 65%

Project summary (describe the nature and purpose of the project):

The Maritime Sciences Center was opened in 1996 at a fixed 13,600 sq. ft. It currently houses Marine Safety, Coast Guard License Preparation, Radar Training, Celestial Navigation, Crew Training, Marine Electronics, Net Mending and Rigging, Boat Handling, Charts and Aids to Navigations, Marine Weather, Global Marine Distress Safety Systems, and Hazardous Waste Operator Training. It is now 20 years old and the Maritime Sciences Department has outgrown the building.

Facilities detail The Marine and Environmental Research Training Station (MERTS) campus is located at Township 8N, Range 9W, Section 12, Clatsop County, Oregon. The redevelopment and expansion of the Marine Science Center building on the MERTS Campus is to include the addition of second floor, classrooms, labs and expanded faculty and staff support space, as well as updated infrastructure throughout and in support of the new building and programs space.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$15,993,987.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request		\$7,996,993.50					\$7,996,993.50
Governor's Budget							
Legislatively Adopted							

\* HECC will request information from the university to perform its evaluation of revenue sufficiency (ORS 350.095) for requests to fund projects with Article XI-F(1) bond proceeds.

\*\* Article XI-Q bonds are limited to project costs that will be capitalized to the asset being financed; thus, do not include non-capital costs of the projects in XI-Q requested amount.

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**Cost per net usable square feet added or renovated:**

Phase 1 building - add second floor, 13,200 sq. ft. \$ 7,392,000

Addition of 26,000 sq. ft. surface parking lot \$390,000

1.5% for solar requirement \$116,730

Future road way improvements - allowance \$750,000

Total Construction Cost \$ 8,648,730

Indirect costs - 35% of total project cost \$ 4,657,008

**Total Project Cost \$ 13,305,738**

(Estimated purchase of 7.5 acres campus property \$ 500,000)

**Total Project Cost including land purchase- 2016 \$ 13,805,738**

5% Escalation to 2017 \$ 14,496,025

4% Escalation to 2018 \$ 15,075,866

3% Escalation to 2019 \$ 15,528,142

3% Escalation to 2020 \$ 15,993,987

**For Article XI-G bonds, source of matching funds (indicate sources, amounts):**

A combination of funding options will be considered including Full Faith & Credit Obligation (FFCO), New Market Tax Credit (NMTC), General Obligation Bonding and capital campaign.

**For additional required project funding (i.e., beyond requested state funds and Article XI-G matching funds) (indicate sources, amounts):**

*Example: additional gifts/donation from Foundation and others: \$1,500,000, 50% in hand; federal National Science Foundation grant: \$750,000, application submitted; housing revenues: \$4,200,000, 100% in hand; student building fees: \$350,000, vote scheduled September 2016; local property tax levy, \$1,750,000, vote scheduled November 2016.*

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**DEBT SERVICE COSTS<sup>1</sup>**

Estimated biennial debt service	General Fund	Lottery Funds	Campus paid debt (loans from Article XI-F bonds and SELP loans)	Total
Agency Request				
Governor's Budget				
Legislatively Adopted				

**<sup>1</sup>Debt service costs for all XI-F(1) bonds, XI-G bonds, XI-Q bonds and Lottery Revenue bonds must be obtained from DAS Capital Finance.**

Debt service assumptions (number of years, estimated interest rate): N/A

*Note: these are determined by DAS Capital Finance for XI-F(1), XI-G, XI-Q and Lottery Revenue Bonds.*

Revenue sources for university loan repayments to be used by HECC to pay debt service: N/A

*Example: tuition surcharge, student building fee revenues, tenant rents, housing and dining fees, athletics revenues, general campus funds, federal revenue for Build America Bonds, local property taxes.*



**POLICY PACKAGE 122**  
**2017-2019 Budget**  
**Community College Deferred Maintenance**  
**Community College Capital Construction**

**PURPOSE**

Deferred Maintenance is based on the total identified need for deferred maintenance projects at Oregon's community colleges. Each college was asked to submit a ranked list to the Office of Community Colleges and Workforce Development. The total cost for all projects on the lists is \$244,593,521.00.

**STAFFING IMPACTS**

None.

**REVENUE SOURCE**

Other Funds: \$244,593,521

**GOVERNOR'S BUDGET**

Not recommended.

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 122 - Community College Deferred Maintenance

Cross Reference Name: Community College Capital Construction  
 Cross Reference Number: 52500-117-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Lottery Bonds	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Dist to Comm College Districts	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

Campus: Blue Mountain Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Bring current facilities up to current ADA requirements.	\$325,000
Replace Hermiston metal roof on Columbia Hall.	\$125,000
Replace deteriorated mansards on Health-Ed and Emigrant building.	\$120,000
Repair swimming pool, replace pumps, Pool Dehumidification System Upgrade, and improve chlorine injection system.	\$2,339,000
Upgrade safety and security related lighting.	\$125,000
Install additional security cameras	\$200,000
Replace landscaping tied to safety and security	\$130,000
Removal of tennis courts on engineered fill	\$250,000
<b>TOTAL COST</b>	<b>\$3,614,000</b>

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$3,614,000.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$3,614,000.00	0	0	0	0	0	3,614,000.00
Governor's Budget							
Legislatively Adopted							

Campus: Chemeketa Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Roof and/or Envelope System Repair and Replacements: This includes buildings 1, 4, 7, 14, 36, 37, 38, 49, 50; and Yamhill Campus building 3; with Buildings 1 and 7 on the Salem Campus having the most urgent needs.	\$4,225,000
HVAC System Replacements: Buildings 5 and 7 on the Salem Campus use R-22 refrigerants and are in need of full replacement.	\$2,000,000
Electrical Infrastructure Rehabilitation: Including completion of the college's secondary loop electrical system.	\$2,500,000
Parking Lot Rehabilitations: Several Parking Lots on the Salem Campus are degraded and in need of reconstruction. This includes the Green, Orange, Blue, Brown, and 4/5/6 Parking Lots. The Green and Orange Parking Lot projects are SHOVEL READY having all design work completed and a combined estimated reconstruction cost of \$1,800,000.	\$4,000,000
Windows Replacements: Buildings 1, 3, 5, 7, 49, 50, 51. Building 53 window and flashing.	\$1,800,000
Building Envelope Rehabilitations: Most of the buildings on the Salem Campus have envelope systems which are in need of rehabilitation or replacement.	\$800,000
Building Plumbing System Replacements: Several Buildings, including 2, 3, 5, and 7. Restoration of these systems will require major rehabilitation of the restrooms.	\$3,000,000
Sidewalk Replacements: Numerous areas of the Salem Campus have concrete sidewalks which are in need of repair or replacement, including the north quad area and bus transit area.	\$1,000,000
<b>TOTAL COST</b>	<b>\$19,325,000</b>

TOTAL IDENTIFIED DEFERRED MAINTENANCE NEED \*

\$34,400,000

\* The 'Total Identified Deferred Maintenance Need' is based on a facilities assessment performed in 2016 by VFA Consultants. This assessment resulted in the creation of an active database which allows the projection of 5-year deferred maintenance costs based on real time information about the facilities; including their condition and facility improvements which may be actively underway. As such, the reported number is a 'snap-shot' of a the database at the time of report, and is subject to change as updates are made.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$34,400,000.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$34,400,000	0	0	0	0	0	\$34,400,000
Governor's Budget							
Legislatively Adopted							

Campus: Columbia Gorge Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Upgrade existing campus fire detection and reporting systems	\$76,937
Replace all existing campus intruder systems	\$22,332
Update access control system and infrastructure	\$224,186
Replace Building 2 interior stairwell fire doors & hardware	\$17,825
Replace all emergency exit lights in buildings 1 &4	\$2,720
Replace Building 1 ramp fire doors & hardware	\$57,200
Replace failing exterior stairwell lights with LED fixtures	\$7,590
Complete surveillance equipment and infrastructure plan	\$23,442
Disaster Recovery SAN Replacement	\$71,274
HVAC renovation in Building 1	\$402,900
Update server room HVAC units plumbing and mechanical	\$6,437
Replace Core Virtual Servers	\$32,200
Abate cork and plaster ceiling in Building 2 basement cooler	\$18,430
Remove lead-based ceiling paint in Building 4 boiler room	\$14,300
Replace loading dock roll door	\$2,828
Complete deferred carpet replacement plan	\$45,685
Seal and strip lower and upper parking area surfaces	\$44,840
Replace window blinds	\$21,670
Add wheelchair access to Building 4 North door	\$20,900
Replace room signage in Building 1	\$14,866
Replace windows in Building 3	\$221,200
Add bathroom doors to HRICC campus third floor restrooms	\$23,800
Add a loading dock leveler	\$26,400
Add mechanical screen wall to shelter roof-top air units	\$55,200

Excavate and capture existing lower level space	\$652,300
Windscreen on Building 3 upper deck	\$5,700
Remove abandoned system piping	\$22,866
	\$2,136,028

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$3,614,000.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$2,136,028.00	0	0	0	0	0	\$2,136,028.00
Governor's Budget							
Legislatively Adopted							

Campus: Clackamas Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Central Plant HVAC Replacement	\$ 1,921,250
Repair/overlay Douglas loop road	\$ 1,618,750
Water System Upgrade	\$ 2,488,750
Randall Seismic Upgrades	\$ 2,160,000
Randall Gym Fire Sprinkler	\$ 343,750
McLoughlin Seismic Upgrades	\$ 1,080,000
Randall Roof System	\$ 456,321
Wilsonville Roofing System P1	\$ 207,374
Family Resource Center Roofing System	\$ 774,806
Pauling A/B/C Roofing System	\$ 637,133
Clairmont Seismic Upgrades	\$ 750,002
Medium Voltage Upgrade	\$ 6,120,000
Tunnel Chilled Water Piping	\$ 250,000
Chiller Replacement	\$ 875,000
Cooling Tower/Condenser Replacement	\$ 475,000
Tunnel water system	\$ 18,750
Training Center A Roof System	\$ 56,250
Barlow B HVAC	\$ 1,842,473
Barlow C HVAC	\$ 1,285,200
Family Resource Center HVAC	\$ 440,700
Clairmont Hall HVAC	\$ 252,094
Dye Learning Center HVAC	\$ 446,079
Gregory Forum HVAC	\$ 176,773
McLoughlin Hall HVAC	\$ 1,489,350
Streeter Hall HVAC	\$ 361,479



Streeter Annex HVAC	\$ 16,180
Training Center A HVAC	\$ 211,340
Training Center B HVAC	\$ 24,016
Wilsonville HVAC	\$ 418,236
Barlow Roof System	\$ 273,017
Clairmont Hall Roof System	\$ 781,342
McLoughlin Hall Roof System	\$ 63,886
Wilsonville Roofing System P2	\$ 269,561
Barlow Plumbing	\$ 325,501
Barlow B Plumbing	\$ 396,716
Barlow C Plumbing	\$ 442,634
Family Resource Center Plumbing	\$ 81,169
Clairmont Hall Plumbing	\$ 180,290
Dye Learning Center Plumbing	\$ 304,476
Gregory Forum Plumbing	\$ 30,600
McLoughlin Hall Plumbing	\$ 623,181
Pauling A Plumbing	\$ 91,461
Pauling C Plumbing	\$ 972,816
Wilsonville Plumbing	\$ 44,031
Randall Hall Plumbing	\$ 958,915
Barlow Electrical	\$ 527,000
McLoughlin Hall Electrical	\$ 195,840
Randall Hall Electrical	\$ 235,763
Barlow Fire Protection	\$ 36,720
Family Resource Center Fire	\$ 173,396
Streeter Annex Fire Protection	\$ 7,136
Dye Learning Center Fire	\$ 23,114
Gregory Forum Fire	\$ 48,526
McLoughlin Hall Fire Protection	\$ 48,031

Pauling A Fire Protection	\$ 30,049
Pauling B Fire Protection	\$ 35,005
Randall Hall Fire Protection	\$ 482,203
Campus Plaza	\$ 1,982,880
Parking Lot 2	\$ 7,136
Parking Lot 3	\$ 94,648
Parking Lot 11	\$ 130,224
Parking Lot 13	\$ 2,084,713
Parking Lot 14	\$ 293,760
Parking Lot 15	\$ 391,680
	\$ 39,864,474

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$39,864,474

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$39,864,474.00	0	0	0	0	0	39,864,474.00
Governor's Budget							
Legislatively Adopted							

Campus: Clatsop Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Install Telephones in all classrooms.	\$35,000
Key Card door entry, all campus locations, classrooms.	\$210,000
Security Cameras (50) both high and low resolution.	\$100,000
Improve cell phone service (MERTS Campus) (In an emergency this is necessary for timely communications.)	\$25,000
Computer infrastructure to meet added security needs.	\$70,000
Data storage for security cameras (as needed).	\$150,000
Fire and Life Safety systems update and expansion for the Performing Arts Center (PAC).	\$148,500
Rebuild/replace concrete floor in Print Studio (Visual Arts Center).	\$50,000
Design and install ventilation/exhaust for glazing area (Visual Arts Center).	\$98,600
Replace wooden stairs to second level entry (Alder Hall).	\$10,800
Update and replace HVAC electronic controls systems (Maritime Science Center MERTS campus).	\$50,000
Replace HVAC source, distribution and controls and all building electrical to include lighting. (Performing Arts Center.)	\$415,800
Roof/windows replacement to seal building envelope. (Maritime Science Center.)	\$178,200
Satellite phones for all campus locations (3 total).	\$4,000
Replace all lower level flat roofs and rework entry door seals. Performing Art Center	\$60,000
Upgrade all computer controls and pumping systems (Living Machine Wastewater Treatment Plant).	\$59,400
17. Replace main storefront entrance (Visual Arts Center).	\$14,256
18. Replace main storefront entrance (Library).	\$26,400
19. Replace main Storefront entrance (Marine Science Center).	\$25,000
20. Upgrade/expand all exterior lighting	\$190,000
Emergency Lighting in all campus parking areas (exterior).	\$25,000
Upgrade shop lighting in all instructional areas (Industrial Manufacturing Technology Center).	\$176,200

Upgrade all interior lighting in commons areas. (Maritime Science Center).	\$89,100
Gated entry and security fencing (MERTS Campus).	\$30,000
Outdoor PA systems (MERTS Campus).	\$1,500
RFID cards/interface (student ID and attendance tracking).	\$45,000
Emergency Generator for backup power (Columbia Hall).	\$150,000
Upgrade/replace all plumbing systems supply and waste (Performing Arts Center).	\$175,200
Exterior patch and paint all surfaces (Alder Hall).	\$4,320
Interior patch and paint all surfaces (Library Building).	\$1,188
Patch and paint interior all instructional areas. (Visual Arts Center).	\$2,376
Seal and restripe all parking areas and roadways. (Lexington Avenue Campus).	\$59,400
Repair, paint interior surfaces and replace floor coverings. (Performing Arts Center).	\$102,000
Replace all window coverings to improve instructional delivery. (Visual Arts Center).	\$11,880
Deferred Maintenance Total	\$2,794,120

**Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$2,794,120.00**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$2,794,120.00	0	0	0	0	0	\$2,794,120.00
Governor's Budget							
Legislatively Adopted							

Campus: Central Oregon Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Lighting, Technology, Seating	\$800,000
Lighting, Flooring, Hvac, Sound	\$750,000
Concrete stairs, railings, walks	\$145,000
Asphalt parking lots, driveways	\$127,000
Update/remodel outdated space	\$850,000
HVAC Controls Modernization	\$294,000
Roof Replacement EPDM 60mil Fully Adhered	\$724,764
HVAC Heat pumps	\$55,000
HVAC Heat pumps	\$40,000
Roofs over Heat Pumps	\$80,000
Parking Lot Lighting LED Retrofit	\$250,000
Replace exterior doors	\$60,000
Replace HVAC Roof Top Units	\$120,000
Replace Boiler	\$127,000
Replace Chiller	\$46,000
Replace Air Handlers (2)	\$38,000
Replace Sliding Seryery Doors	\$48,000
Replace Transformer	\$42,000
Exterior Cladding Repairs	\$1,200,000
	<b>\$5,796,764</b>
ADA issues, showers, lockers	\$1,500,000

East and west entries	\$1,000,000
Redesign entries, int. upgrades	\$1,300,000
Lower Level ventilation	\$95,000
Sports field repair	\$29,000
Flooring	\$310,000.00
Flooring	\$55,000.00
Replace S. Stairs	\$48,000.00
Replace Mezzanine	\$85,000.00
Shop floor installation	\$60,000.00
Remodel Theatre	\$750,000.00
Replace wood shingles w / Hardi-board shingles	\$80,000.00
Replace Hot Water Storage Tank	\$60,000.00
Replace windows	\$60,000.00
Replace Boiler	\$50,000.00
Replace Air Handler	\$10,000.00
Replace Water heater	\$15,000.00
Replace flooring in classroom	\$12,000.00
Replace wood shingles w / Hardi-board shingles	\$100,000.00

Replace flooring	\$140,000.00
Replace Water heater	\$14,000.00
Replace Water heater	\$38,000.00
Replace flooring	\$138,000.00
Replace Interior Lighting to LED	\$250,000.00
Replace Water heater	\$14,000.00
	<b>\$6,213,000</b>
	<b>\$12,009,764.00</b>

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$3,614,000.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$12,009,764.00	0	0	0	0	0	\$12,009,764.00
Governor's Budget							
Legislatively Adopted							

Campus: Klamath Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Planned replacement HVAC units in building 1, 2, 3, 4	\$150,000.00
Lighting exterior building 6 faculty parking	\$10,000.00
Lighting exterior Conversion of exterior lights on campus to LED (payback is 2.2 years on investment)	\$20,000.00
lighting upgrade blgs 1,2,3,,4	\$59,340.00
Paint interior repaint plan, 6 year rotation depending on buildings 25 to 40 per year X 6	\$180,000.00
Flooring VCT Tile flooring in 1,2,4	\$118,260.00
Flooring Carpet building 3	\$152,549.00
Furniture Chair replacement in building 4. Likely need could be close to 140 chairs@ \$110 each	\$15,400.00
Furniture Chair replacement in building 1 & 2. 200 chairs@ \$110 each	\$22,000.00
Asphalt replacement Main parking demo and replace.	\$432,000.00
Asphalt maintenance. Crack seal and seal coat on yearly basis.	\$15,000.00
Parking lot stripes	\$10,000.00
Concrete side walk and curb	\$15,000.00
Bathrooms	\$8,000.00
Roof	\$3,000.00
Access safety Building 3 Administration access system via card only would require two doors to be modified with hardware and related systems modifications.	\$12,000.00
Safety- Small window shades for classrooms with windows by doors (5& 6) 20 approx. @ \$350 ea. also 17 faculty offices. Active shooter preparedness and privacy	\$12,950.00
Safety -Camera expansion to building 3, 4, and parking	\$50,000.00
Equipment used backhoe or tractor that would allow for more heavy duty work on campus, support Ag, Replace light duty tractor with lots of hours	\$25,000.00
Lighting Add occupancy sensors to 1,2,3,4	\$10,000.00
	\$1,320,499.00



Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$1,320,499.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$1,320,499.00	0	0	0	0	0	\$1,320,499.00
Governor's Budget							
Legislatively Adopted							

Campus: Linn Benton Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Albany Campus - Fire Alarm System upgrade	\$90,000
Albany Campus - asbestos abatement	\$250,000
Albany Campus - Install Fire Sprinkler systems building by building	\$1,800,000
Albany Campus - Access control for exterior building doors – main campus, 90 doors Access Control devices, door hardware, program software.	\$360,000
Access control for exterior building doors - centers	\$40,000
Albany Campus - Campus Alert / PA System Replacement/upgrade of speakers & horns related to annunciation for emergency messaging – main campus	\$125,000
Increased coverage of surveillance cameras – all campuses.	\$144,000
Albany Campus - Security window film – 1 <sup>st</sup> floor	\$63,700
Albany Campus - Security window film – 2 <sup>nd</sup> floor Courtyard facing classrooms.	\$10,000
Albany Campus - Additional egress doors – 20 doors	\$100,000
Albany Campus - LED lighting improvements & improvements in watt-density of lighting.	\$80,000
All Campuses - Fall Protection railing all campus roof areas	\$300,000
East Linn Center - Repair water infiltration E. first floor	\$30,000
Albany Campus - Madrone Hall- Failure of AC Compressors and cooling Coil	\$22,000
Benton Center - rework controls or install Heat Pumps in gym to increase comfort for fitness classes.	\$30,000
Benton Center - Assess curbs, drains and stripping for parking lot BC. Repair as needed	\$125,000
Albany Campus - Remodel restrooms outside of core areas to include ADA	\$175,000
Albany Campus - Installation of bollards in front of building entrances & vulnerable infrastructure.	\$37,000
Albany Campus - Window Coverings in classrooms, offices, and other areas that would be used for concealment in a lock-down.	\$30,000
Albany Campus - Replace all campus lighting fixtures and controls with LED over 5 years @ \$200,000 w/ 30% assumed incentives	\$1,000,000

Albany Campus - Campus Transformer Electrical Loop #2 –repairs	\$409,000
East Linn Center - Recoat / seal exterior elastomeric finish	\$80,000
Albany Campus - Replace Pneumatic HVAC controls with Andover DDC-Main campus	\$358,000
Horse Barn Classroom / Barn repairs	\$200,000
ADA Min. 1 power Door opener for 1 set of outside doors for each floor all buildings and campus's	\$50,000
Albany campus - Replace Boiler controls and Burners with high efficiency - Main campus	\$80,000
Albany campus - Install Emergency Generator and transfer switch for main campus computer and phone system.	\$240,000
Albany campus - Install Emergency Generator and transfer switch for main campus kitchen	\$300,000
Albany campus - Add Kitchen electrical panel	\$15,000
Albany campus - Repair Main theater HVAC.	\$80,000
Albany campus - Replace Bleachers in Activity Center	\$95,000
East Linn Center- Replace Power Doors (4) at E. Linn Ctr.	\$20,000
Benton Center old section historic window and door replacement with energy efficient	\$280,000
Benton Center Newer Construction Stucco Repair / Recoat	\$100,000
Benton Center Concrete Replacement- Old entry areas (SE / S)	\$80,000
Benton Center HVAC replacement split /package units (5)	\$80,000
Benton Center - Rebuild / upgrade HVAC and controls	\$90,000
Benton Center - Replace 7 Classroom Heaters / AC units	\$80,000
Benton Center - replace rusting metal exterior doors.	\$15,000
Benton Center - paint all exterior metalwork	\$20,000
Albany Campus - Renovate concrete in courtyard and repair courtyard storm drains-19,000 sq.ft. and 72 drains.	\$320,000
Albany Campus - Replace concrete topping slab 2nd floor around courtyard.	\$210,000
Albany Campus - PCDC HVAC replacement split /package units (3)	\$46,000
Investment grade energy audit - all campuses - separate metering for all bldgs.	\$280,000

Albany campus - Sandblast / clean / paint inner courtyard fountain, repair electrical	\$17,500
Albany campus - MH Install feeder pot and fill heat recovery coil with glycol	\$15,000
Albany campus - Modify heating loop valving from 3 way to 2 way - main campus	\$120,000
Albany campus - Back up Chiller Piping and Controls	\$50,000
Albany campus - Rebuild / Replace Exhaust fans campuswide	\$180,000
Albany campus - Exterior Brick waterproofing	\$180,000
<b>Optional</b>	
Roof Replacement all campuses over 5 years	
Benton Center Roof	\$334,992
East Linn Roof (5years life left)	\$309,136
Main Campus All buildings	\$5,847,588
<b>Total</b>	<b>\$15,393,916</b>
10% Contingency	\$1,539,191
<b>Budget amount Total</b>	<b>\$16,933,107</b>

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$16,933,107.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$16,933,107.00	0	0	0	0	0	\$16,933,107.00
Governor's Budget							
Legislatively Adopted							

Campus: Lane Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
<i>Beyond rated life (original) Tunnel Emergency Generator Power Systems for Sump Pumps and Lights</i>	\$100,000
<i>Replacement of original fiber for increased reliability Main Campus Fire Alarm System Fiber Optic Replacement</i>	\$175,000
<i>Campus wide, original worn out wood system Remove and Replace Worn-out Wood Guard Railing with Steel Cable Railing</i>	\$936,000
<i>Replace piping, isolation valves, and pressure control valves Domestic Water Main Distribution Upgrades</i>	\$450,000
<i>Buildings 9, 10 and 12 (original exposed wood beams are worn-out) Exterior Truss Wood Beam Replacement</i>	\$1,053,000
<i>12 buildings were built from 1966-1969. 2 buildings in mid 1970s, 1 in 1989 and 1 in 1995 Seismic Upgrades of 16 Buildings to Meet Current Codes for Collapse Prevention</i>	\$13,270,000
<i>Renovate unoccupied spaces due to IEQ issues on 1st &amp; 2nd floor into classrooms Reestablish Occupancy in Shutdown Portions of Building 4</i>	\$2,690,000
<i>Replacement of original building doors, hardware, stairs, exterior railing, and entrances Building 03 Safety Improvements</i>	\$180,000
<i>Repair failing HVAC equipment and increase energy efficiency in multiple buildings</i>	\$1,820,000
<i>Replace failing domestic water heaters for Main Campus</i>	\$193,000
<i>Network Switch Upgrade Replaces old switches, adds additional capacity, 189 switches</i>	\$300,000

<i>Replace failing UPS units Uninterruptable Power Supply, Wired Infrastructure, Off-site Disaster Redundancy</i>	\$132,000
<i>Beyond rated life Re-Roof Buildings 05, 07, 16, 18, 19, 24, 25, 26, 27, Cottage Grove, Florence, and KLCC</i>	\$4,740,000
<i>Beyond rated life (original) Generator Replacement/Relocation 18 KVA, 30KVA, 41KVA, 95KVA, and 30 KVA for Building 07</i>	\$570,000
<i>Beyond rated life (original) Building 00 (Center), 15 KV Primary Switch Replacement</i>	\$54,000
<i>Beyond rated life (original) Transformer Replacement Buildings 00, 04, 05, 06, 09, 11, 15, 17, and 18</i>	\$1,111,000
<i>Expands capacity, quality Wireless Network (Indoor) &amp; (Outdoor)</i>	\$230,000
<i>Lighting maintenance and upgrades to improve visibility for students in manufacturing technology areas Building 12 Lighting Maintenance, Building 06 A/V and Lighting Improvements</i>	\$60,000
<i>Several buildings still have original tile, fixtures, and partitions Building Restroom Upgrades for Accessibility and All Genders</i>	\$375,000
<i>Elevator Improvements Maintenance improvements to Buildings 1, 10, 16, 17, 30, Sky bridge elevators: infrared door detector, voice annunciator, tank heater, valve conversion, scavenger pump</i>	\$258,000
<i>HVAC Duct Cleaning Improve IEQ and HVAC performance in multiple buildings</i>	\$380,000
<i>Fuel Station Upgrades Replace obsolete fueling station equipment</i>	\$75,000
<i>Campus-Wide Canopy Roof Replacement Replace canopy roofs at multiple buildings</i>	\$702,000
<i>Concrete Repairs Concrete repairs campus-wide, including terraces</i>	\$1,270,000

<i>Thin client conversion Replace existing thin client lab Servers and convert six labs to thins</i>	\$330,000
<i>Additional Capacity for Web Services Chassis, blade server, drive shelves</i>	\$127,000
<i>Beyond rated life (original) Replacement of Electrical Feeders to Buildings. Feeders 1, 2, 3, 4, 5, 6, 7, TB11, TB16, TB2</i>	\$509,000
<i>Expands capacity, quality, and regulatory requirements Wastewater Treatment Plant Improvements, Alternative 3</i>	\$3,030,000
<i>Convert multiple drive sleds and hard drives to virtual in CIT lab Virtual drive conversion</i>	\$ 82,000
<i>Media Center Control Room upgrade Matrix switch, display matrix, video wall</i>	\$242,000
<i>Major Parking Lot Overlay and Road Replacement The current transportation fee covers parking lot maintenance to seal coat, restriping, signage and small overlay</i>	\$300,000
<i>Locking Door Hardware and Sleeves in all Classroom for Manual Occupant Lockdown</i>	\$1,350,000
<i>Electronic Panic Buttons in Buildings 01, 03, 18, and 19 for Front Reception Areas and Isolated Rooms</i>	\$50,000
<i>Safety and Security Improvements to Florence Center</i>	\$60,000
<i>Safety and Security Improvements to KLCC</i>	\$40,000
<i>Safety and Security Improvements to Cottage Grove</i>	\$70,000
<i>Safety and Security Improvements to Building 17</i>	\$25,000

<i>Film to Shatter Proof Glass in Classrooms and High Occupancy Common Spaces</i>	<i>\$660,000</i>
<i>Campus Closure Electronic Reader Board for Two Entrances</i>	<i>\$80,000</i>
<i>Exterior Cameras for Entrances, Main Roadways, Parking Lots, and Higher Risk Interior Campus Outdoor and Indoor Spaces</i>	<i>\$468,000</i>
<i>Campus Safety Smart Phone Application</i>	<i>\$4,000</i>
	<b>38,551,000.00</b>

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$38,551,000.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$38,551,000.00	0	0	0	0	0	38,551,000.00
Governor's Budget							
Legislatively Adopted							



Campus: Mt Hood Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Academic Center Library passenger elevator and ADA modernizations	\$140,700.00
Gresham Parking Lot and Sidewalk Phase 1 ADA improvements	\$180000
VA Mall - Roofing, Flashing and Trim	\$168484
Visual Arts Deteriorated siding	\$229016
Aquatics - Upgrade outdoor lights to LED	\$30000
Academic Center Roof - 1200 Wing/Warehouse Roof Replacement.	\$340000
Academic Center 1750 passenger elevator and ADA modernizations	\$74000
Academic Center campus passenger elevator and ADA modernizations	\$91000
In recent years the site electrical service replacements and upgrades.	\$968714
Site Electrical Panel Replacement	\$954151
Academic Center Building Envelope Fascia and Soffit Restoration	\$497280
Academic Center – Classroom and Warehouse addition HVAC	\$1932516
Underground tank demo/repurpose	\$507150
GE Building Roof replacement	\$139109
GE Building Siding	\$142230
	\$6,394,350

**Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$3,614,000.00**

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$6,394,350.00	0	0	0	0	0	\$6,394,350.00
Governor's Budget							
Legislatively Adopted							

Campus: Oregon Coast Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
UPS battery replacement, 14 Batteries	\$10,000
Paint all buildings (exterior and interior)	\$141,000
Central UPS battery replacement	\$15,000
Carpet replacement in Commons/Library	\$70,000
Replace metal electrical boxes with plastic	\$25,000
Paint exterior and interior	\$15,000
Update/maintain Air Handling Controls System, programing issues to be addressed	\$7,250
Lamp replacement in parking lot - converting to LED	\$80,000
Paint exterior building	\$39,250
Video camera tuning and replacement	\$8,000
Server room air conditioning maintenance	\$12,000
Update/maintain controls systems	\$4,000
Paint building exterior and interior	\$20,000
Interior floor refinishing	\$5,000
Air compressors for fire systems (2)	\$8,000
Replace air compressor on sprinkler system dry side	\$1,000
Video camera tuning and replacement	\$2,000
Replace outside condensors for air conditioning units	\$2,000
Replace outside condensor for air conditioners	\$2,000
Replace outside condensors for air conditioning units	\$4,000
Replace outside condensors for air conditioning	\$2,000
Concrete resurfacing	\$6,500
Grounds rehabilitation	\$2,500
(Concrete) slab repair and VCT tile replacement	\$10,000
Paint interior building	\$15,000

Concrete resurfacing	\$2,000
Concrete resurfacing, main entry	\$2,000
Parking lot restriping	\$2,500
<b>Total</b>	<b>\$513,000</b>
10% Contingency	\$51,300
<b>Budget amount Total</b>	<b>\$564,300</b>

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$564,300.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$564,300.00	0	0	0	0	0	\$564,300.00
Governor's Budget							
Legislatively Adopted							

Campus: Portland Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Arc Fault Protection	\$ 1,500,000.00
ADA Upgrades	\$ 1,500,000.00
Emergency Lighting Upgrades	\$ 500,000.00
Boiler replacement and modernization of central plant	\$ 2,000,000.00
HVAC System Replacement	\$ 4,826,300.00
Upgrade Electrical Distribution Network	\$ 4,355,400.00
Upgrade Electrical Distribution Network	\$ 150,000.00
Upgrade Electrical Distribution Network	\$ 1,312,000.00
Domestic and hot/chilled water replacement/upgrades	\$ 2,000,000.00
Upgrade Electrical Distribution Network	\$ 1,551,690.00
HVAC System Replacement	\$ 4,049,300.00
Replace HVAC System Including Package Unit	\$ 935,600.00
HVAC System Replacement	\$ 1,984,000.00
Roof and Brick Review and Repair	\$ 250,000.00
HVAC Controls Upgrade	\$ 936,700.00
Replace Packaged HVAC Units	\$ 699,600.00
Replace Air Cooled Chiller	\$ 136,600.00
Tunnel Waterproofing	\$ 300,000.00
Comprehensive deferred maintenance & capital renewal	\$ 3,500,000.00
Roof Renewal Library	\$ 115,000.00
Roof Renewal Performing Arts Center	\$ 70,000.00
Roof Renewal Building 3	\$ 150,000.00
Roof Renewal Building 2	\$ 170,000.00
Roof Renewal Building 9	\$ 100,000.00

Roof Renewal Public Service Education Building	\$ 90,000.00
Roof Renewal Technology Education Building	\$ 75,000.00
Replace 120/208 Volt Switchgear	\$ 62,300.00
Computerized Maintenance Management System	\$ 250,000.00
Refurbish Former Home-Ec. Rooms	\$ 150,000.00
Irrigation Pressure Management	\$ 2,511,700.00
Def. Maint. Subtotal	\$ 36,231,200.00
On-Campus Emergency Alert and Notification System	\$ 88,000.00
District wide install thumb locks on classrooms and labs	\$ 495,000.00
DAS - Distributed Antennae Systems	\$ 1,650,000.00
DW Electronic Security Project - Camera Replacement at Cascade Campus	\$ 1,650,000.00
Rock Creek Parking Lot and Exterior Walkways Lighting	\$ 1,100,000.00
Cascade Parking Lot and Exterior Walkways Lighting	\$ 550,000.00
South-East Parking Lot and Exterior Walkways Lighting	\$ 165,000.00
Metro Parking Lot and Exterior Walkways Lighting Impr	\$ 55,000.00
Climb Parking Lot and Exterior Walkways Lighting Impr	\$ 55,000.00
Swan Island Parking Lot and Exterior Walkways Lightining	\$ 55,000.00
Emergency Response Center	\$ 1,100,000.00
Security Operations Center	\$ 1,650,000.00
Sylvania Parking Lot and Exterior Walkways Lighting Imp	\$ 2,640,000.00
Incident Command Vehicle	\$ 220,000.00
Cascade Reconfigure Exits Signs and Emergency Light	\$ 22,000.00
Sylvania Reconfigure Exits Signs and Emergency Light	\$ 33,000.00
Capital Cost for Infrastructure Upgrade	\$ 6,600,000.00
DW Electronic Security Project - Doors	\$ 2,750,000.00
DW Electronic Security Project - Doors	\$ 2,750,000.00
DW Electronic Security Project - Cameras	\$ 2,750,000.00
DW Electronic Security Project - Cameras	\$ 2,200,000.00
DW Electronic Security Project - Wireless Camera Systems for Parking Areas at all campuses and Athletic Field at Sylvania	\$ 2,200,000.00

Sylvania and Rock Creek Campus Projects - Requiring Door Hardware and Camera Installations for new buildings and renovations anticipated over next fiscal year.	\$ 1,100,000.00
Safety and Security Subtotal	\$ 32,692,000.00
Def. Maint. and Safety and Security Total	\$ 68,923,200.00

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$68,923,200.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$68,923,200.00	0	0	0	0	0	\$68,923,200.00
Governor's Budget							
Legislatively Adopted							

Campus: Rogue Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Lighting Replace failing external 250W to 400W high pressure sodium bulbs with retrofitted LED lighting and a programmable control system.	\$1,598,000
Paving/Concrete Asphalt overlay of the Rogue Parking Lot and Amphitheater main entry path.	\$50,000
Replace aging HVAC units that are long past life expectancy and upgrade environmental control systems.	\$2,225,950
Roofing Replace failing single membrane roofing and composition roofing.	\$1,502,250
	\$5,376,200

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$5,376,200.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$5,376,200.00	0	0	0	0	0	\$5,376,200.00
Governor's Budget							
Legislatively Adopted							



Campus: Southwestern Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Tioga Hall - Safety Repair (re-establish fireblocks and fire protection between floors), HVAC Replacement, Accessibility Upgrades, Plumbing Upgrade, Electrical Upgrade, 1st floor (west-side) renovations, and elevator replacement.	\$ 4,600,000
Empire Hall Kitchen/Dining - Safety and security remodel and addition	\$ 1,250,000
Prosper Hall Roofing System Replacement/Upgrade (roof integrity), Accessibility, Lighting improvements, ADA Bathrooms, HVAC, and antiquated bleacher replacement	\$ 2,000,000
Eden Hall - Install safety and security windows and doors; HVAC Replacement/Upgrade, Flooring and Finish Replacement, Accessibility Improvements, Window Replacement/Electrical Upgrade; Vent system for ceramics lab	\$ 800,000
Lampa Hall - Install safety and security windows and doors; HVAC Replacement, incl. Controller; Upgrade/Replace Windows and Add Window Shading System, Accessibility Improvements, Bathroom Remodel	\$ 650,000
Integrated door-locking system; Network system required to support door locking system, and ADA improvements for Coos Campus	\$ 390,000
Campus Lighting - Safety and Security of Campus Walkways & Parking Areas	\$ 50,000
Empire Hall & OCCI Generator/UPS Upgrades	\$ 80,000
Stensland Hall, Empire Hall, and Newmark Center Elevator	\$ 150,000
Expand and improve Campus Exterior Signage for clear way-finding during an emergency	\$ 92,000
West side of Curry Campus Railing / Fence	\$ 65,000
Grounds -- bridge replacement/repair north trail	\$ 50,000
Sidewalk/Concrete Work Recreation Center to Parking Lot 1, Park Area, Add Sidewalk South Side of Track; asphalt access road; safe bleachers.	\$ 150,000

Replace back deck of stairs in buildings = Cape Blanco, Heceta Head, Yaquina Head, Cape Meares, Point Adams, Desdemona Sands, Warrior Rock, Willamette River, North Head	\$	45,000
Family Center – Outdoor play structure - Replacement of climbing structure and merry go round on west play yard	\$	40,000
Newmark Center Entrance Vestibule at Newmark (Airlock)	\$	20,000
Redundant UPS – Uninterruptable Power Supply. This would protect the college from the failure of one of the UPS units and allow for UPS maintenance.	\$	65,000
Paging / Intercom System: The campus has 52 buildings. None of these are connected to a public address or intercom system. There is no way to send a voice message alarm to the campus buildings.	\$	85,000
Campus-wide Video Surveillance System installation.	\$	250,000
Replace existing bridge connecting the main campus to south campus	\$	115,000
North Entry Road - Create additional entrance to campus	\$	250,000
Build bridge across bioswale	\$	10,000
Empire Hall Replacement Bridge to Empire - 2nd story	\$	115,000
Stensland Hall Alter high student traffic flow, Remodel Classroom and Advising Department	\$	500,000
Dellwood Bathroom Remodel, First Stop Remodel	\$	350,000
Vinyl, Carpet and Base replacement in buildings – Cape Blanco (4), Point Adams (5), Cape Meares (5), Yaquina Head (4), Willamette River (1), St. George (2)	\$	126,000
New Roofing – North Head, St. George, Willamette River, Point Adams	\$	100,000
Fairview Hall - HVAC controls + Electrical System Upgrade/Accessibility Improvements	\$	344,000
Newmark Facility Flooring, Bathroom Upgrades	\$	170,000
Family Center - New Flooring throughout building	\$	60,000
Maintenance Facility Upgrade	\$	650,000
Fire Science Facility Remodel and Upgrade	\$	575,000
Sunset Hall HVAC Replacement/Upgrade, HVAC Controllers, Accessibility Upgrades, Window Replacement	\$	225,000
B2 Facility Roof	\$	10,000
Sumner Hall Accessibility Improvements, Restroom Remodels, Window Replacements, Flooring Replacement	\$	500,000
Coaledo Hall Renovation of Science Labs -biology, chemistry, physic, geology, and environmental science + ADA Restroom Addition/Conversion, Flooring & Finish Replacement; Gutter + Facial replacement	\$	500,000
Re-surface asphalt on campus	\$	200,000

Performing Art Center (PAC) upgrades - HVAC; Stage Curtain, and Sound System & Maintenance Equipment	\$ 300,000
Family Center: Enlarge and remodel Kitchen, Expand and remodel Covered Play Area	\$ 255,000
Grounds Improvements Bleachers and Lighting Work (requires road realignment)	\$ 150,000
Grounds - Ditches, Irrigation System, Tree Removal	\$ 100,000
Field House Floor Installation	\$ 100,000
OCCI Culinary Arts program storage renovation	\$ 50,000
DDS Master Control for All Heating Systems	\$ 25,000
Accessible furniture for labs and classrooms	\$ 20,000

\$ 16,632,000

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$16,632,000.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$16,632,000.00	0	0	0	0	0	\$16,632,000.00
Governor's Budget							
Legislatively Adopted							

Campus: Tillamook Bay Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
This includes additional cameras in areas, hardware for doors, alarm panel and window security.	\$31,000
This includes replacing failing HID lights to LED where we cannot find HID replacements.	\$33,500
Newer fire suppression/clean agent system for the IT server room.	\$28,000
HVAC control needs rewiring, exhausts in rooms not functional and upgrading of programming	\$40,500
Coastal climate creates ongoing maintenance of the building, wood and trims to ensure long term sustainability.	\$30,000
Security modifications needed to stay in compliance.	\$25,000
N/A	\$35,000
the metal roofs have a long life; no replacement but there is upkeep	\$25,000
Street Level lift for water replacement	\$57,000
Remodel to accommodate growth and curriculum changes to main campus	\$500,000
Phone system upgrade	\$20,000
	Total \$824,000
Contingency on cost variations 10% (82,400)	
	Total request: \$906,400

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$906,400.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$906,400.00	0	0	0	0	0	\$906,400.00
Governor's Budget							
Legislatively Adopted							

**Campus:** Treasure Valley Community College

**Schools/Departments Affected:**

**Project summary (describe the nature and purpose of the project):**

Nature and Purpose	<i>Cost</i>
REPLACE SIDEWALK LIGHTING WITH LED TECH	\$ 200,000
REPLACE PARKING LOT LIGHTING WITH LED TECH	\$ 200,000
INSTALL LIGHTS/POLES GYM/M/MAINT/ART/ORSC	\$ 75,000
REPLACE 300 LOCKS W/ LEVER	\$ 125,000
REPLACE 30 STOREFRONTS/CONVERT TO ELECTRIC	\$ 600,000
WEB BASED CAMERA SYSTEM 11 BUILDINGS/9 LOTS	\$ 400,000
INSTALL BACKUP GENERATOR	\$ 100,000
INSTALL FIRE ALARM SYSTEM ALBERTSON CENTER	\$ 25,000
INSTALL FIRE ALARM SYSTEM ART	\$ 25,000
REPLACE SERVICE ELEVATOR/MODERNIZE TO FULL ADA BARBER HALL	\$ 600,000
REPLACE SERVICE ELEVATOR/MODERNIZE TO FULL ADA WEESE	\$ 600,000
UPDATE/MODERNIZE MEN'S AND WOMEN'S RESTROOMS	\$ 125,000
MODERNIZE MEN'S BATHROOM	\$ 45,000
MODERNIZE RESTROOM/FAMILY	\$ 35,000
BUILD FAMILY RESTROOMS/STRATEGIC LOCATIONS/TBD	\$ 500,000
DETECTIBLE WARNING BOUNDRIES/SIDEWALK TO DRIVE	\$ 75,000
REPLACE ADD CAMPUS PHONES	\$ 60,000
BUILD SHAFT AND INSTALL ADA ELEVATOR	\$ 500,000
PAVING OVERLAY NORTH SECTION	\$ 90,000
PAVING OVERLAY BARBER HALL	\$ 70,000
PAVING OVERLAY OREGON TRAIL	\$ 90,000
REPLACE OUTDATED HVAC SOFTWARE/HDW PCKG	\$ 400,000
ADD HVAC SOFTWARE/HDW OT/SS/PAC	\$ 40,000
REMODEL/RECONFIGURE STUDENT SERVICES	\$ 140,000
CONVERT FRCC-102/103 INTO BUSINESS OFFICE	\$ 90,000
REPLACE AGED COPPER/FIBER CABELING UNDERGROUND	\$ 500,000
PAVE RESOURCE BUILDING PARKING LOT	\$ 60,000

EXPAND RIDING ARENA/ENCLOSE/SPRINKLER	\$	200,000
COVER HORSE CORALS WITH METAL PACKAGE	\$	40,000
REPLACE PACKAGE ROOFTOP UNITS(5)	\$	175,000
REPLACE ROOF CARLISLE PVC	\$	50,000
ADD ADDITIONAL RESTROOM FACILITY	\$	125,000
<b>TOTAL OF REQUEST:</b>	<b>\$</b>	<b>6,360,000</b>

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$6,360,000.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$6,360,000.00	0	0	0	0	0	\$6,360,000.00
Governor's Budget							
Legislatively Adopted							

Campus: Umpqua Community College

Schools/Departments Affected:

Project summary (describe the nature and purpose of the project):

Nature and Purpose	Cost
Repair all corners and eaves of buildings	\$ 90,000.00
Reinsulate all domestic and nondomestic water pipes in attics	\$ 63,000.00
Line inside of domestic water pipes between buildings to fix leaks	\$ 200,000.00
Upgrade bleachers to ADA compliant and meet safety standards	\$ 175,000.00
Replacement of chillers on ESB and WH	\$ 110,000.00
Replace boiler at ESB from electric to gas is now 30 years	\$ 40,000.00
Install utility monitoring system campus wide	\$ 90,000.00
Fire alarm system upgrade	\$ 400,000.00
Cooling tower upgrade to energy efficient model	\$ 72,000.00
Install high turn down boiler burner and controls	\$ 34,485.00
Solar for swimming pool	\$ 170,034.00
VSD upgrade on pump motors throughout campus	\$ 50,913.00
Low flow toilets and urinals	\$ 201,383.00
Window replacement from single pane to double pane	\$ 662,400.00
Demand Control Ventilation (DCV/CO2 sensors for larger spaces)	\$ 244,864.00
Replace equipment shed and fertilizer storage space with pole sheds and include paint booth to protect individuals from harmful chemicals and odors.	\$ 165,000.00
Upgrade swimming pool area to meet today's safety standards	\$ 45,000.00
Remodel dilapidated forestry lab, botany lab into usable space	\$ 75,000.00
Total	\$ 2,889,079.00



Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$2,889,079.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	\$2,889,079.00	0	0	0	0	0	\$2,889,079.00
Governor's Budget							
Legislatively Adopted							

**POLICY PACKAGE 123**  
**2017-2019 Budget**  
**Community College and Public University Campus Security**  
**Community College Capital Construction**

**PURPOSE**

Safety and Security is based on the self-assessed safety and security needs of Oregon’s community colleges and is approximately \$15 million. While a request was presented to the Legislature during the 2016 session, the Governor has convened a task force to examine safety and security needs on college campuses and this figure may need to be adjusted based on that group’s findings.

**STAFFING IMPACTS**

None.

**REVENUE SOURCE**

Other Funds: \$15,000,000

**GOVERNOR’S BUDGET**

Recommended as modified.

Issuance costs for Campus Safety & Security Lottery Bonds included in HECC Operations SCR. Package name changed to include both public universities and community colleges.

**REVENUE SOURCE**

HECC Operations 101-02

Other Funds: \$259,002

**Community College Lottery 117-02**

**Other Funds: \$15,259,002**

Total Package  
Other Funds: \$15,259,002

**LEGISLATIVELY ADOPTED BUDGET**

Not recommended.

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 123 - Post-secondary Campus Security

Cross Reference Name: Community College Capital Construction  
 Cross Reference Number: 52500-117-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

**Higher Education Coordinating Commission  
Pkg: 123 - Post-secondary Campus Security**

**Cross Reference Name: Community College Capital Construction  
Cross Reference Number: 52500-117-00-00-00000**

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Revenues</b>							
Lottery Bonds	-	-	-	-	-	-	-
<b>Total Revenues</b>	-	-	-	-	-	-	-
<b>Transfers Out</b>							
Transfer Out - Intrafund	-	-	-	-	-	-	-
Transfer to Other	-	-	-	-	-	-	-
<b>Total Transfers Out</b>	-	-	-	-	-	-	-
<b>Services &amp; Supplies</b>							
Other Services and Supplies	-	-	-	-	-	-	-
<b>Total Services &amp; Supplies</b>	-	-	-	-	-	-	-
<b>Special Payments</b>							
Dist to Comm College Districts	-	-	-	-	-	-	-
Other Special Payments	-	-	-	-	-	-	-
<b>Total Special Payments</b>	-	-	-	-	-	-	-
<b>Total Expenditures</b>							
Total Expenditures	-	-	-	-	-	-	-
<b>Total Expenditures</b>	-	-	-	-	-	-	-

**ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY**

Higher Education Coordinating Commission  
 Pkg: 123 - Post-secondary Campus Security

Cross Reference Name: Community College Capital Construction  
 Cross Reference Number: 52500-117-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
<b>Ending Balance</b>							
Ending Balance	-	-	-	-	-	-	-
<b>Total Ending Balance</b>	-	-	-	-	-	-	-

Campus: All

Schools/Departments Affected:

All Oregon community colleges

Project summary (describe the nature and purpose of the project):

Oregon’s community colleges identified a variety of necessary safety and security improvements including, but not limited to:

- Network upgrades to support all security notification systems and provide for redundancy capability.
- Closed Circuit TV - Closed Circuit Television - interior and exterior. Cameras with cloud based hosting in all entranceways of buildings (and critical locations) as well as strategic exterior locations on paths, walkways, parking lots and roadways.
- Install electric latches on all exterior doors - This project would enable all exterior doors to be remotely locked instantly.
- Campus Lockdown - a complete upgrade of all doors on the campuses for both lockdown and keyless access.
- Panic buttons/alarms in each classroom and administrator’s office.
- Panic buttons for medical/violence/active shooter in classroom
- Door sleeves and locks - Modify all classroom doors with fire marshal approved interior lock
- Redundant UPS – Uninterruptable Power Supply
- On-Campus Emergency Alert and Notification System
- Locking push bars - Allows doors to be locked from the inside in the event of an intruder
- Installation of bollards in front of building entrances & vulnerable infrastructure. Provide physical deterrent to vehicles being driven into these areas.
- All locations Parking Lots - Retrofit parking lot light poles for LED - For improved safety and lighting in the parking lots.
- Install ballistic film in all strategic locations throughout campus.
- Additional egress doors for campus buildings.
- Security window film – 1st floor - Security consultant recommended security film on all first floor windows and doors. Provide resistance to forced entry into areas as well as protect occupants from shattering glass/debris from shots fired and earthquakes.

Estimated project cost (include design and planning, hard and soft construction costs, land and real property acquisition, infrastructure development, furnishings and fixtures, contingencies, etc., regardless of the proposed funding model): \$15,000,000.00

**FUNDING REQUEST:**

Funding Request	General Fund/Lottery Funds	Article XI-G Bonds	Article XI-F (1) Bonds*	Lottery Bonds	Seismic Grants	Article XI-Q Bonds**	Total
Agency Request	0	0	0	15,000,000.00	0	0	15,000,000.00
Governor’s Budget							
Legislatively Adopted							

**DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE**

Higher Education Coordinating Commission  
2017-19 Biennium

Agency Number: 52500  
Cross Reference Number: 52500-117-00-00-00000

<i>Source</i>	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>Other Funds</b>						
General Fund Obligation Bonds	-	-	1	86,996,991	102,795,250	103,185,000
Lottery Bonds	-	1,542,827	1,542,827	259,593,521	15,259,002	-
Other Revenues	-	-	-	-	-	1,500,000
Tsfr From Comm Coll/Wkfrc Dev	49,824,844	-	-	-	-	-
Transfer Out - Intrafund	-	-	-	(1,598,009)	(2,085,485)	(1,787,759)
<b>Total Other Funds</b>	<b>\$49,824,844</b>	<b>\$1,542,827</b>	<b>\$1,542,828</b>	<b>\$344,992,503</b>	<b>\$115,968,767</b>	<b>\$102,897,241</b>



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# **Business Case**

## **For**

### ***Office of Student Access and Completion (OSAC)***

### ***Business Processes and FAMIS Systems***

### ***Re-architecture and Replacement***

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## **Office of Student Access and Completion (OSAC)**

Date: Tuesday, June 30, 2015

Version: 2.0

OSAC – Lora Carson, Thomas Ridder, Lacie Tolle

TokuSaku Consulting – Tony Corsello, Steve Craig, Don Warren

## Business Case – Authorizing Signatures

PROPOSAL NAME AND DOCUMENT VERSION #	<b>OSAC Business Processes and FAMIS Systems, Re-architecture and Replacement, version 2.0</b>		
AGENCY	Office of Student Access and Completion (OSAC)	DATE	June 30, 2015
DIVISION		DAS CONTROL #	
AGENCY CONTACT	Thomas Ridder	PHONE NUMBER	(541) 687-7434

The person signing this section is attesting to reviewing and approving the business case as proposed.

<i>This table to be completed by the submitting agency</i>	
Agency Head or Designee	
Bob Brew – OSAC Executive Director	(Date)
Signature	
Agency Executive Sponsor	
Vic Nunenkamp – OSAC Chief Operating Officer	(Date)
Signature	
Agency Chief Information Officer (CIO) or Agency Technology Manager	
Thomas Ridder – OSAC IT Lead	(Date)
Signature	
State Data Center Representative, if required by the State CIO	
(Name)	(Date)
Signature	

<i>This Section to be completed by DAS Chief Information Office (CIO) IT Investment and Planning Section</i>	
DAS CIO Analyst	
(Name)	(Date)
Signature	
State CIO	
(Name)	(Date)
Signature	

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The Oregon Office of Student Access and Completion, or OSAC, seeks to replace its legacy software solutions to reduce risk and meet changing requirements. OSAC's statutory authority is established by ORS Chapter 348, Student Aid; Education Stability Fund; Planning, which states that, "All Oregonians who meet the appropriate admissions requirements should be able to attend any community college, public university listed in ORS 352.002 or independent not-for-profit institution of post-secondary education regardless of individual economic or social circumstances". As such, OSAC is the state's sole agency for promoting and administering financial aid for Oregon students. OSAC allows students to apply for grants and scholarships online, facilitates the review and awards process, manages the funds between donors, OSAC, and colleges, and encourages Oregon high school students to plan to go to college and to apply for aid in a number of ways.

OSAC's existing Financial Aid Management Information System (FAMIS) is an in-house built software solution that presents several problems and constraints on OSAC, and has begun to become more difficult and risky to maintain in the last several years. In 2013, scholarship deadline driven peak usage caused the system to crash for several hours. In addition, FAMIS' 10 year old technology and design make it hard to find staff well versed in its maintenance. It also poses potentially serious data security risks.

A previous effort to document this business case was conducted in 2014 and focused on rebuilding the only the MS-Access, internal operations portions of the FAMIS system only with identical functionality. That analysis focused heavily on the pros and cons of using various technologies to rebuild the system in house.

In 2015, OSAC initiated an upfront planning and assessment effort to:

1. Review all previous requirements related documentation
2. Review the Financial Aid software marketplace and consult with DAS regarding its services
3. Identify and assess potential strategies for replacing the FAMIS system
4. Recommend the best solution for delivering business requirements in time to meet the implementation deadline

Eight general development and implementation alternatives were considered, including the status quo. Of these, three were identified as the most viable, given the timeframe, availability of resources, perceived risks, benefits, and cost considerations. The top three viable alternatives include:

- ❖ Engage Oregon's Department of Administrative Services and their use of NIC USA's development team to custom build a replacement for the FAMIS and related systems.
- ❖ Issue an RFP to find another firm to custom build a replacement for FAMIS and related systems.
- ❖ Issue an RFP to find Customer Off the Shelf (COTS) software offered by various vendors, and supplant that effort by custom building software in those areas of OSAC's business that a COTS solution is unable to address.

The Alternative Analysis in the following pages considers these three versus the Status Quo alternative.

All three options would deliver a solution providing the desired benefits that OSAC seeks:

- Reduced time, effort, and cost to implement annual changes in scholarship and grant program requirements as well as legislative directives.
- Even greater assurance that OSAC's public facing websites and systems will not temporarily crash.
- Greater Data Security and Privacy protections.
- Increased ability to support routine reporting and ad hoc analysis of OSAC and student data.
- Increased OSAC staff productivity.

Upon initial analysis of alternatives, only the two custom build alternatives, the DAS/NIC USA and 3<sup>rd</sup> Party Custom Build options, will provide OSAC the greatest assurance that the solution will fully address its unique and complex business model and processes. OSAC's broad mission covers the wide range of functions described above, involving six considerably different functional categories.

Furthermore, OSAC's success in managing nearly 500 scholarship and grant has created complicated business processes. No other state does as much as Oregon does through OSAC. No single COTS Software solution vendor researched provides more than a portion of what OSAC requires. And, use of multiple COTS solutions and/or extensive custom coding would be required to produce a sub-optimal solution in contrast to a 3<sup>rd</sup> Party custom build from either NIC USA or any other 3<sup>rd</sup> party development firm that may be found.

It is noteworthy that the two states with agencies most similar to OSAC, the Vermont Student Assistance Corporation (VSAC), and the Arkansas Dept. of Higher Education, both used custom build solutions to address their complicated business needs. These findings support the position that any COTS solution alternative would still require considerable code customization and/or development.

Of the two options for developing a custom-built replacement for FAMIS, the DAS/NIC USA solution provides the following:

- NIC USA has built similar, albeit simpler scholarship, grant, and finance software for the State of Arkansas.
- DAS/NIC USA already has a relationship with the state of Oregon, precluding the need for an RFP.
- DAS/NIC USA already satisfies all Oregon State CIO requirements regarding data security, privacy, business continuity, and general technical architecture suitability.

However, there are two concerns with the NIC USA model that will need to be further evaluated prior to approval of Stage 2 before selecting NIC USA. Both relate to the fact that OSAC would neither own nor have access to the source code for the solution developed.

- OSAC would need to continue to pay annual subscription fees and/or licensing agreements, estimated to be \$300,000 to \$700,000 a year once all development is done.
- OSAC would need to rely on the DAS/NIC USA prioritization process to ensure that it was able to implement changes to the solution that are likely required each year. This includes consideration of timeliness of response to requests for change. NIC USA does require months not weeks for most significant change requests. They use a shared staffing model to serve all the Oregon client requests for all NIC USA provided solutions.



Due to the ad hoc development nature of the current system and processes, a stable, well documented business and technical architecture does not currently exist. In order to select and implement a successful solution, development of to-be business and a supporting technical architecture is necessary in order to remove functionality limitations and offer the ability to adapt to future needs.

**Recommendation:**

The immediate next steps that OSAC should take are the same regardless of which of these two custom build alternatives they may pursue.

- Pursue the strategy of having the FAMIS replacement custom-built for OSAC.
- Engage resources to help OSAC review its business and technical architecture, including consideration of already documented functional shortcomings.
- Deliver detailed business architecture and business requirements for informing vendor identification and price negotiations to inform +/-10% estimates for Stage Gate #2.
- Continue to discuss with DAS and the legislature concerns regarding tradeoffs:
  - NIC USA provides many benefits (No RFP, Pre-approved technology), but requires \$300,000-700,000 yearly maintenance and support payments. These would exist for the perpetuity of the contract. Uncertainty regarding prioritization of mandatory program changes that tend to occur annually and would have to be negotiated with NIC USA on a case by case basis.
  - RFP for a 3<sup>rd</sup> Party Custom build solution does require an RFP, could involve a firm accustomed to working with the State of Oregon, and provides OSAC with the source code. This eliminates the need for annual subscription and maintenance payments and assuring OSAC has full control over implementing annual program changes.
- Plan to revisit which Custom Build option to pursue in late 2015 or early 2016 as the project prepares to pass through Stage Gate #2.

The recommendation is based on a set of constraints, assumptions, and risks, including the following:

- OSAC does not have a sufficiently staffed information technology and project management function to build the custom solution in house.
- The system to be built will be able to handle changing scholarship, grant, financial, outreach, and mentoring functions. Any significant expansions in OSAC's mission or programs, such as supporting student lending, guaranteed tuition payments, or college savings plans, would require additional technical support.
- OSAC will not ask students, colleges, or donors to pay directly for using the software, although OSAC does charge private scholarship clients processing fees of various kinds.
- Given recent technology implementation challenges, the risk level of the State is particularly low, and sensitivity is high.
- All end users will have access to the Internet and will adopt the latest browser technology.

All assumptions and risks will continue to be monitored and mitigated throughout the development and rollout process to ensure success.

By earmarking additional funds for further definitional work, the State has confirmed the importance of this initiative. All of the benefits referenced above and detailed in this business case depend on moving forward with this Initiative. Approval of use of those funds for the next phase is advised.

### Background

The Office of Student Access and Completion (OSAC) is the Oregon state agency tasked with distributing state and federal grants as well as administering nearly 500 private scholarship programs to Oregon students in pursuit of post-secondary training and education. The Oregon Opportunity Grant (OOG) is the most significant program, offering more than \$140 million of need-based grants to 70,000+ students each biennium.

As the sole financial aid state agency, OSAC has very unique requirements for an electronic Financial Aid Management Information System (FAMIS) which include a financial aid delivery system along with tracking and management of its student and financial data. This system, and related tools help OSAC manage scholarships, grants, finances, public facing information websites, the ASPIRE mentoring program, and the Outreach program designed to encourage high school students to apply for financial aid. OSAC's FAMIS user base is comprised of OSAC's staff, Oregon Title IV eligible post-secondary institutions, Oregon high schools and middle schools, nearly 500 scholarship providers including some of the country's largest philanthropic organizations and donors, and tens of thousands of Oregon residents.

Donors provide funding for scholarships and grants ranging from individuals to large public and private organizations and fund managers set the criteria for awards. These external stakeholders require a reliable, secure system that reflects the most current annual updates to the State's program as well as their own programs and related requirements.

### Functionality

Currently, the system also:

- Presents a set of public-facing websites for information and application submissions
- Supports mentoring and outreach programs, managing progress and relationships data of mentors, students, and schools
- Accepts Micro donor submissions
- Supports a scholarship partner management site
- Acts as a grant matching system
- Allows for scholarship review and selection/awards
- Acts as a finance management system
- Manages reporting across all systems
- Provides internal operations and reporting functions, accessed via an MS Access user interface

### Risks

The system currently in use was created more than ten years ago. It has since been modified in-house over the last several years. The updates are made relying on much of the ten year old base solution.

The biggest risk of the current technical solution is the heavy reliance on an MS-Access user interface. As a result the system:

- Is difficult to maintain, enhance, and extend
- Requires a great deal of ongoing monitoring

- Requires extensive programmer effort to do routine changes to queries and reports
- Could be vulnerable to unauthorized access to Level 3 data at the file and field level
- Does not keep up with an ever growing list of unmet business needs and requirements due to a limited ability for technology extensions to the current system. This results in ever increasing manual labor expenditures for processes that can be easily automated.
- Cannot be supported with current staff capacity. The existing IT staff is well versed in the functionality and operation of the current system. However, they are occupied with small changes and operations and have no bandwidth for large scale system changes that are needed in order to meet the outstanding and ever growing list of unmet business needs. Examples include impending Legislated changes to programs such as Oregon Opportunity Grant selection criteria changes, and additions of scholarships and changes to existing scholarships.

### **Constraints**

While the current FAMIS System meets minimum stakeholder requirements, several key constraints hinder flexibility and increase risk:

- Complexity: Oregon is unique among states in the number and complexity of programs supported as well as the variety of populations served and partner organizations' needs. There are hundreds of relationships to manage among schools, scholarships, and people.
- Change Drivers: The current system is inflexible and unable to respond to legislative, program and partner changes that occur regularly.
- Knowledge Retention: The current system is heavily dependent on undocumented processes and custom built solutions limiting flexibility and increasing risk. Business architecture, processes, and tasks are undocumented. Knowledge is lost when staff turnover. Technical solution architecture is undocumented, extending the duration of work to define and develop changes to the system.
- Reporting: Report creation and ad hoc analysis necessary to answer legislative inquiries requires highly specialized users, limiting reporting capabilities and ability to respond to legislative needs. There are no self-serve reporting and analytics tools nor a staff role for business reporting and analytics. Thus the IT staff is tasked with what should be a business function enabled by proper technology and staff.
- User Interface: The current system relies on a custom Microsoft Access interface, limiting functionality, increasing complexity, reducing flexibility and limiting security.
- Security: The system transfers and retains sensitive information that is at risk due to inability to customize user access by role. Further there are some possibilities that files containing protected level 3 data could be accessed by an intruder/hacker. The SQL-Server database is encrypted; however files external to the database are not. Exposure is controlled only as much as possible physically and by a half-time security and system admin function that has limited ability to detect intrusion.

### **Historic Timeline of Existing Technical Solution and Work to Improve / Replace**

2005: Start of initial system build using MS-Access for both User Interface and Data Management and Storage.

2005-2012: System was extended in stages serving a growing list of OSAC departments. Each departmental solution was uniquely coded sharing no functionality across solution silos. These

changes included additions of public facing websites for data collection which was then manifested in the MS-Access database and solution. This included the applications data collections web site.

2012-March-1: System load in last few hours before applications deadline caused system failure, which had a significantly large business impact. Much manual effort was expended in business and technical recovery. Deadline for applications had to be extended, impacting all stakeholders.

2012-OCT: Significant changes were made to the solution architecture and functionality in advance of the Nov-2012 thru Feb-2013 application season.

2013 – Throughout the Scholarship Applications season Scholarship Application user load had to be capped for the number of simultaneous users allowed to access the Application at one time. The user load had to be manually monitored to mitigate and address server load induced crashes of the Scholarship Application. Deadlines for applications had to be extended, impacting all stakeholders. Complexities in fallback plan required increase of labor expended to review applications for completeness.

2013: System version rollback was performed as part of recovery process in IT area.

2013: Outside firm (2H) engaged to identify opportunities for improvement and remediation.

2013-2014: Data moved from MS-Access to MS SQL Server increasing database reliability. Solution still has a high degree of coupling between user interface, business rules, data access, and data objects layers. Impediments remain for assuring system reliability and ease of technical changes to meet the growing list of outstanding business requests for change and additions to the system.

2014-2015: Another outside firm (Gateway) retained thru RFP to prepare a Business Case for replacing the existing solution set. The firm focused solely on internal systems using and related to the MS Access user interface functionality. The only respondent to the RFP was a technical solution company that focused on a one-for-one replacement of existing functionality of the MS-Access portion of the system. Their recommended design was to use newer technology to replace the MS-Access functionality. They did not address functionality to meet the growing list of unmet business needs and changing business processes required by external parties or changing legislative priorities. No consideration was made for the portions of FAMIS beyond the MS-Access manifested functionality. The business case was rejected by the CIO/LFO offices and OSAC sought a more comprehensive analysis by a new outside firm. More than 500 documents were produced having little future value.

2015: OSAC issues RFP for a firm more capable of addressing all stakeholder, business and technology requirements for creating a business case reflecting a more complete, staged change initiative.

2015-May-27: New outside firm (Tokusaku) awarded contract to prepare new business case for DAS Stage Gate #1 approval.

2015-June-30: New business case and associated materials finalized.

Ongoing: OSAC IT continues its yearly cycle to modify the existing solution in a step-wise fashion as allowed given system limitations and lack of a target architecture. Changes are rolled out annually in October for supporting an annual Nov-Mar application season. Unmet reporting needs are addressed as IT staff time allows. Business changes can be supported intermittently as IT Staff time allows. Business has ceased asking for most large scale changes in technology, resorting to manually executing changed business processes impacting productivity.

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### **Purpose**

The objective of this initiative is to leverage new technology and architectural trends to:

- Enable OSAC to modify FAMIS more quickly, more predictably, and more safely in the future as business needs and legislative priorities change
- Decrease the risk of temporary or prolonged system failures resulting from the technical difficulty of maintaining and/or modifying FAMIS, resulting in the inaccessibility by OSAC users (students, colleges, donors, partners, OSAC staff)
- Improve the system's data security and reduce the risk of breaches
- Allow students to apply for scholarships and grants online, upload transcripts online, obtain and hold FASFA data for Oregon students, facilitate OSAC &/or Donor review and awards, and track the movement of funds from Donors to OSAC as well as colleges
- Facilitate the ASPIRE student mentoring program and the department's outreach efforts which work with high schools to encourage more students to file for financial aid
- Facilitate self-service reporting and basic ad hoc analysis that does not require a technical resource to facilitate
- Provide the capacity and ability to be expanded more quickly and easily in both functionality and scale (users) as needs change and stakeholder requests are made

This initiative will not address changes to the content of the forms, applicant pool, partners, etc. or changes in Oregon Opportunity Grants, Ford Foundation, ASPIRE, College Access Programs, etc. Nor will the initiative address changes to policies related to the application, grant, scholarship, or other functions. Changes in organizational structure at both the OSAC and State levels will not be addressed. This initiative will automate the current OSAC requirements with system flexibility to adjust to meet future needs.

## Problem or Opportunity Definition

### System Silos

The existing solution was developed in a stepwise fashion, one department at a time. This resulted in both design and implementation occurring in silos making modifications to the system more complicated and less efficient. As part of adopting a new system, business processes can be streamlined and leveraged across programs. Enabling solutions can be designed for sharing across departments. This will reduce long term infrastructure and IT costs and improve business performance.

### Outdated Tools

Over the past several years the systems were modified with antiquated tools making the system difficult to maintain and requiring extensive programmer effort to modify most routine changes. New industry standards and solutions have appeared in the ten years since the original solution was first developed. A new IT solutions target architecture for all of OSAC (and HECC and other organizations under the HECC umbrella) can and should be drafted. Standards and Guidelines created can guide each point solution to focus on the target architecture. All software improvement projects large and small can promote a move to the target architecture.

### Reporting Limitations

Pre-existing reports no longer meet reporting needs, but changes require IT developer attention that is often unavailable. Similarly, OSAC business staff often is required to engage technical staff to query the data in order to answer inquiries from the legislature or other offices. There is no staff at this time for the needed role of ad hoc data analytics and reporting. Some reporting functions have never worked, some have worked but mandated changes are met by tech changes, and some reporting functions have ceased working as a consequence of system changes made to accommodate other needs.

### Compliance and Integration Limitations

The current system lacks the flexibility to adapt quickly to changing compliance and integration needs. An optimal application can be robust, easy to use/maintain and ADA compliant, allowing the students and agency to be more flexible with minimal IT dependency and seamlessly integrate with all OSAC internal applications/systems, State and Federal Financial Systems.

### MS-Access

The existing MS-Access interface has limited capabilities to meet the security, reporting and user access needs of stakeholders. A new system would provide the most current security tools and flexibility to adapt to changing needs.

### Other Limitations

- Student application information packages are difficult to distribute digitally because PDF collection and delivery architecture is not well provided due to IT Staff bandwidth and funds for any significant change.
- Inbound scanning of student records and other documentation lacks OCR recognition.
- Significant failings in contact management and institutional contact information. Continuing rewrites occur for contact and institutional role based functionality. Tools in the marketplace

exist and are well evolved yet involve a cost of acquisition and integration that OSAC budgets have not been able to support.

- Emerging needs and business changes have not been implemented due to system and IT staffing limitations, which lead to an increasing amount of manual effort in order to meet business objectives and stakeholder needs.

## Alternatives Analysis

### Assumptions

- The current OSAC technical team is not large enough, and lacks roles to support large scale software development.
- Ideally, the Business and Technology Improvement Initiative should be completed during the 2016-2017 biennium (prior to July 2017)
- OSAC and the FAMIS replacement solution are not designed to process the application and servicing of student loans. Any legislative mandate to address student lending would require additional organization and technical capacity.
- Details regarding scholarship and grant eligibility and awards/funding processes can change on an annual basis. Any solution should be designed on the assumption that scholarship and award parameters may need to change annually. Ideally, any solution would also anticipate process related changes such as to whom the applications will be forwarded for review and approval and other review steps, such as checking eligibility from other agencies.
- Protecting the student and family data as well as any kind of sensitive data is a critical requirement of any solution.
- While Scholarship and Grants are managed by different teams and funded using different data sources, it is in the agency's overall interest to look for as many commonalities in their processes as possible in order to maximize opportunities for synergy in the design and development of software solutions.
- OSAC will require business process analyses and change, and related training, regardless of the solution selected, although conforming to off-the-shelf solutions would require considerably more than other options.
- Some regard to scale should be recognized. State of Oregon population growth is expected to be as much as ten percent in the coming 5 years. This will increase the number of applicants as well as the amount of work that OSAC must perform to find qualified applicants and properly award grants and scholarships.

### Selection Criteria and Alternatives Ranking

#### Selection Criteria

Once movement past Stage Gate #1 is approved and funds released, the business architecture work will proceed to thoroughly define the detailed, desired-to-be business processes and informational flows. Upon completion of this prerequisite, the following selection criteria will be used in conjunction with the fuller detailed business processing context;

1. **Time to Implement Meets Seasonal Deadlines:** Delivering the full solution by the end of 2016-2017 is desired. If the full solution timeframe extends beyond the initial application deadline cycle, the first change targets are the OSAC internal functionality as well as the public facing

data collection sites, such as student applications collections. So, if there is a need to circulate an RFP, it would be an abbreviated process leveraging work done in the next Definition Phase documenting the to-be business processes. RFP cost and calendar should be minimal if needed at all (see Alternatives Analysis section below). Competition will reduce cost in most cases while assuring most capable provider is identified.

2. **Availability of Knowledge & Workflow Management:** Knowledge Management (KM) and Workflow Management (WM) need to be at the core of the new solution to assure a sustainable business; no loss of knowledge and productivity on staff turnover. The KM and WM portions of the solution need to be Business Power-user configurable.
3. **Ease of Reporting Capabilities:** The new solution must provide the capability for Business to perform self-Service Reporting and Analytics. This would include the ability for Business users to define changes to existing reports and to create new reports using logical sources, selected content at field level, using various logical joins and filters. Business users must also be able to schedule delivery of any all reports.
4. **Ease of Modification:** Assuring OSAC can continuously modify various aspects of its complex set of business processes is a must. This will assure that legislated changes and changes required by private scholarships, existing and new, can be rapidly implemented at little or no cost beyond the effort of The Business.
5. **Architecture Adequacy:** A solution design that assures a layered and highly decoupled architecture is a necessity and a best practice in delivering service oriented architectures. This will assure many of OSAC's flexibility requirements
6. **Meets Security Requirements:** Security of data at the file, database, and user interface to filed level is extremely important. Access to data should be role based. All Level 3 data is identified and protected to State and other statutory requirements.
7. **Meets Capacity Requirements:** The system must be able to handle the volume and types of current and future users as well as application, decision and data volumes.
8. **Meets Stakeholder Functional Requirements:** The system must meet all system and functional requirements of all stakeholders.

These selection criteria are addressed at a high level in this business case for the known alternatives to be compared reasonably on the aspects of calendar, cost, and business process flexibility. These criteria will be evaluated more comprehensively for Stage Gate #2 review.

**Solution Requirements**

Detailed business requirements for the OSAC's websites and systems (including FAMIS) were documented as a result of

- 1) Review of all materials collected to date from prior review of FAMIS and OSAC's sites and full solutions set ( more than 500 documents, more than 5000 pages)
- 2) Interviews with various stakeholders (see Appendix F – Stakeholders, page 35)

**System Requirements**

At a high level, the solution's system requirements can be summarized as follows:

- Satisfy the State CIO's data security and privacy requirements
- Be scalable enough to handle seasonal peak usage loads that exceed non-peak usage patterns
- Provide for data back up to support business continuity needs



## **Functional Requirements**

At a high level, the solution's functional requirements include:

- Allow students to create profiles and apply for scholarships and grants using online application forms
- Allow students and/or previous schools to submit transcripts as images
- Download FAFSA information for all Oregon applicants. Include functionality to help match FASFA records with application records if some contact information does not match for various reasons.
- Allow OSAC staff or the public (funders) to create and edit scholarships
- Provide Web portals for all external user groups including student/applicants, high schools, colleges, and donors that allow each group the ability to conduct their most basic functions and interactions with OSAC
- Allow colleges to confirm attendance and reconcile and/or refund OSAC dollars accordingly
- Have a matching engine to match applicants with scholarships for which they are eligible
- Allow OSAC staff and approving committees to review applications, FASFA, and transcript information when deciding scholarship awards
- Financial data management, including ability to facilitate 3 models of funding awards (funding direct by donors; pay college/student and invoice donor; invoice donor and receive remit prior to paying college/student)
- Support Oregon Opportunity Grant which has several unique requirements that distinguish its process from the scholarship process
- Support several other special grant programs including childcare, Chafee Foster Student, and JobsPlus each having unique processes and requirements.
- Allow the public to sign up to be ASPIRE mentors, allow students to request mentors, and help staff match mentors with students. Further coordinate School (middle and high) teachers and administrators access to review student progress and mentor notes.
- Allow materials to be available for Student Application Reviews (for completeness) and other needs such as Grant and Scholarship Awarding processes.
- Improve the delivery of digital presentation (Leverage Ford initiative) and paper presentation (PDF coding improvements)
- Provide for website performance reporting (unique visits, unique visitors, page flow analysis, application process initiation / completion rate / abandonment, and other analysis towards informing site improvement opportunities)
- Provide program staff the ability to create and update reports
- Provide program staff the ability to perform ad hoc analysis on the data with little or hopefully no developer or technical staff assistance.

The detailed requirements are to be provided after Stage Gate #1 through the Business Architecture and Detailed Requirements project that will inform the vendor selection process.

## Alternatives Identification

A preliminary set of 8 alternatives, including the status quo, was developed for initial assessment. Three alternatives were eliminated that did not meet the minimum stakeholder requirements, and two of the remaining alternatives were combined, resulting in four alternatives that were selected for more detailed analysis and recommendations.

The preliminary set of alternatives to assess was developed by considering the options facing OSAC along two dimensions:

- The range of functionality required by OSAC (what the software would do)
- The technological and organizational options of how OSAC might build or acquire a replacement solution

The first dimension considered the various functional processes or modules that constitute OSAC business including managing and awarding scholarships and grants, managing donor funds, reporting and analyses, ASPIRE (mentor-student matching), and outreach which encourages Oregon students to apply for financial aid. The second dimension considered the various development models that OSAC could pursue, ranging from rebuilding the entire FAMIS system in house, hiring a firm to custom build the software or purchasing or subscribing to commercially available off the shelf software.

By combining various aspects of these two criteria, the following preliminary list of alternatives was identified:

- Status Quo
- Rewrite FAMIS In House with augmented staff (all functional areas)
- DAS/ NIC USA Custom build (all functional areas)
- DAS / NIC USA Custom Build + In house build certain modules
- RFP 3rd Party Custom Build (all functional areas)
- Vendor Customer Off the Shelf (COTS) for Scholarship with Customization for Grants, then In House Rewrite of Finance Module
- Vendor COTS of Finance Software, with in house rewrite of Scholarship & Grant Modules
- Vendor COTS Software w/ 3rd Party Integration

*(See "Appendix J – References to companion materials" on page 39, and then in the noted file look for the "Preliminary Alternatives" tab for a more detail description of these options and a side-by-side comparison of these preliminary alternatives)*

A review of available COTS software information was conducted, and then the options listed above were assessed against a common set of criteria including: Ability to develop and internal expertise in house, OSAC's organizational ability to execute, ability accommodate annually needed scholarship and grant program changes, ability to match OSAC's complex business requirements, and high level estimated relative cost and duration assessments.

Potential vendors were identified and evaluated to assess feasibility of this approach including Academic Works, WizeHive, Gold Frame by Gold Bridge, Grant Pro by NDS (Nelnet Diversified Solutions), and Power FAIDS by College Board.

A more detailed discussion of the COTS software review and a review of OSAC's complex requirements as it impacts the alternative analysis and identifications follows later in this section.

#### **Alternatives Short List**

Based on this preliminary review, four options that met the minimum requirements were considered in more detail.

1. **Status Quo**: Continue slow migration of in house tools from older technology to newer, as time and demand allow, using existing OSAC staff resources
2. **DAS/NIC USA**: Engage DAS's service which is supported by NIC USA to rebuild FAMIS and its related tools, including both the web portals for various user groups (students, donors, colleges, mentors, high schools, etc.) and the staff-facing core system and cover all areas of OSAC's business process (scholarship, grants, financial management, ASPIRE and Outreach)
3. **RFP 3<sup>rd</sup> Party Custom Build**: Identify another firm that could custom build all or part of the applications needed by OSAC
4. **RFP Customer Off the Shelf (COTS) + Customization**: Issue an RFP to identify a vendor built off the shelf financial aid business application that would support the scholarship and financial modules, and to a lesser extent the grants functionality, and develop in house solutions for ASPIRE, Outreach, and to facilitate functionality within grants and the other modules not supported by the vendor solution.

#### **OSAC Requirements as they Relate to Alternative Identification**

OSAC's functional requirements were acquired by a range of inputs and are outlined in some detail in the Solution Requirements section, and summarized in the Executive Summary. At a high level, Scholarship and Grant application, review, and approval; fund management; mentor and outreach activities; and reporting and analyses constitute the major areas of OSAC's business. These requirements are not documented at a more detailed level at this time. Prior firms produced less than useful requirements for a one-for-one functional replacement of the MS-Access front-end only. Truly useful detailed Requirements will be collected once approval and funding to proceed are granted to OSAC.

OSAC's large volume of scholarships, grants, and related funds to manage create a fairly complicated set of requirements, even at a high level. OSAC's broad mission of providing a streamlined application process for nearly 500 private scholarships and several publicly funded grant programs has created a fairly complicated set of business processes. This is due to the fact that both private and public sources of funds each have their own set of program requirements and student awarding criteria. And while these can be aggregated into groups of business processes at OSAC, the remaining programs and

services are more complicated than what comparable state agencies and certainly most colleges support.

While scholarships and grants have many similarities, the public grants OSAC manages involve different types of functionality and supporting processes than scholarships. For instance, one grant requires OSAC to inquire with another state agency if the applicant meets some of the eligibility criteria. The Oregon Opportunity Grant's unique requirements also significantly distinguish it from the scholarship process. In particular, the OOG process does not require any application to be submitted to be considered (other than the FASFA itself). Also, major changes to the OOG program are being considered and will very likely be adopted by the legislature by end of the 2016 session. This will in this instance and in similar future instances require the system to be easily updated to accommodate new features and selection criteria.

Similarly, OSAC's current financials and fund management module manages several different funding methods and processes related to managing the flow of funds from donors to OSAC and approved post-secondary education providers. These different processes are the result of requirements presented by the different private and public donors. In some instances, funds are given to OSAC, who make awards to students and then forward those funds to the students' colleges. In other instances, OSAC makes awards, invoices the donors and, once those funds are forwarded to OSAC, they are forwarded on to colleges. In some instances funds are provided to OSAC and then forwarded to schools before the particular students receiving the awards are identified as actually attending. Later processes assure enrollment and accounts reconciled at a later time. This results in monies being moved again in order to assure schools receive funds only when students attend.

Last and possibly more complex, some donors such as the Ford Family Foundation prefer to make the award decisions themselves and transfer the funds directly to the colleges. OSAC aids this sort of partner by reviewing applications for completeness, packaging all application materials for the winnowed list of students that meet the partner's high level selection criteria, and then sending along the list of students and all their associated application materials and data to the partner.

**COTS and NIC USA Reviews:**

Three steps were taken to explore these options (In lieu of an RFI, which time did not permit and which was premature for this stage):

- Performed a high level market search of financial aid software for institutions
- Performed a review of OSAC's previous evaluations, including vendors considered in 2012 and 2014
- Interviewed two software providers, one a customer build firm and the other a financial aid focused vendor

**Market Research**

Several vendors offer college financial aid management solutions covering scholarships, grants, and financial management. Several software vendors provide financial aid scholarship and grant management business applications including the ability to download of FASFA data, take online applications, sort students by scholarship eligibility, track awards, and report out to financial

management systems. Some vendors also offered software that tracked funds from donors to the college, supported related accounting collegiate attendance validation, and other financial management functionality. However, several of these firms were clearly designed for use by colleges, and only a few had evidence that they might be suitable for a state agency like OSAC such as references to target audience or client listings.

#### **Review of OSAC's Previous Vendor Evaluations**

Two "scholarship" software solutions were reviewed in 2014 to different degrees, but both only partially addressed OSAC's requirements in that functional area. In fairly detailed discussion, one solution was ruled out because several key functional requirements within the scholarship process were not met. Another solution that was under consideration by both OSAC and one of its key Donor partners, was not pursued because its underlying interface technology was limited and significant data integrity issues would have been introduced through data transfers. In both cases, the vendor solutions did not handle the financial management needs, and thus would have only been a partial solution.

Several vendor solutions that would at least partially address OSAC's scholarship, grant, and financial functional needs were reviewed in 2012. Both solutions appear to provide a considerable amount of the scholarship functionality, as well as financial management functionality, although in both cases some more detailed requirements in these functional categories were not met. Both offered quotes for their solutions in the \$250,000 – 500,000 range for initial purchase, configuration and deployment; and between \$60,000 – 90,000 for annual licensing fees. However, these solutions do not appear to fully address all of the complicated detailed requirements that OSAC faces given the sheer volume of funds it manages.

#### **2015 Vendor Interviews**

College Board who sells a vendor solution entitled "PowerFAIDS" and NIC USA, who has an existing long term enterprise agreement with State of Oregon Department of Administrative services to custom build solutions for Oregon state agencies such as OSAC.

PowerFAIDS offered by College Board not only mentioned state agencies as clients on their website, they appear to offer a range of support covering scholarships and financials, and probably to a lesser degree, grants similar to OSAC's. PowerFAIDS is similar to FAMIS in that it is a SQL Server database with a set of rules (possibly stored procedures) that are deployed using a client server architecture. College Board boasts of having 400 clients using PowerFAIDS, although most of them are colleges whose needs are significantly different from that of state agencies like OSAC. PowerFAIDS quote would be \$320,000 for initial implementation costs plus \$45,000 a year in annual licensing.

However, as discussed above, it is very unlikely this will be a complete solution for OSAC. PowerFAIDS will not only not cover the ASPiRE and Outreach functions, it does not natively support the complexity of OSAC's scholarship, grants, and financial modules. As such not only would a fair amount of work be required to address the shortcomings around scholarships, grants, and financial modules, additional work would be required for the areas it does not support. Furthermore, their installed client base is several hundred colleges and universities. It is not clear how successful OSAC would be in obtaining

the type of support into the future given that most of the users may be pushing for enhancements of most use by colleges rather than state agencies like OSAC.

The DAS / NIC USA solution provides Oregon State agencies the opportunity to have software custom built to agency requirements. DAS has engaged NIC USA to supplement its software development efforts in a 10 year enterprise wide relationship. NIC USA specializes in providing custom built software solutions for government agencies. NIC had built a similar but considerably less robust financial aid system for the state of Arkansas. NIC USA tends to provide web based and mobile solutions for agencies, but does have experience in developing core staff facing applications as well. Unlike other vendor based alternatives, engaging DAS / NIC USA does not require agencies to issue RFPs.

### **Alternatives Analysis**

It is likely that vendor off the shelf software would cover some but not all of the functionality for scholarships and donor fund management and, to a lesser extent, grant management. Therefore, pursuing any off the shelf software vendor solution would require some additional in house solution development or significant business process change, dependent on legislative and donor requirements. Considerable in house developed technical solutions, in house developed ad hoc solutions (such as MS-Excel), and/or considerable business process changes, if they meet legislative and donor mandated requirements, would also be required for this approach.

In addition, it is very likely that any COTS software solutions will only partially address the functional needs of OSAC's grant management needs. While much of the scholarship processes could likely be leveraged by OSAC's grants team (online applications, facilitating review, tracking and communicating awards, etc.), any off the shelf scholarship solution would probably still require creation of custom code for missing functions and important cross-system integration.

Therefore, models for vendor technology solutions still assume that OSAC would require in house technical staff. If OSAC acquired vendor off the shelf software, considerable amounts of ad hoc solutions, custom code, or in house developed extensions to the vendor solutions would need to be built, introducing complexity and decreasing flexibility to meet annual program changes.

Scalability of vendor off the shelf solutions with regard to the high volume of scholarships, grants, and funds managed by OSAC is unproven. No examples of scholarship software that handled the incredibly high numbers of scholarships, applicants and donors managed by OSAC were found. For example, OSAC's single scholarship application provides Oregon students the ability to apply to for any of the 400 some scholarships for which they may qualify while the Arkansas FA agencies used NIC USA to handle approximately a dozen scholarships each. The Vermont Student Assistance Corporation uses an in house developed system to allow students to apply to more than 100 applications.

## Costs

A cash flow projection and a broader cost model that considered risk based costing and the cost of foregone efficiencies was developed. Both the cash flow and cost models were carried through 2019 for all analysis.

The risk based cost related to the possibility of a data security and privacy breach, which while not at all likely, is a risk of using continuing the status quo and using the legacy system. The methodology reflected an estimate of the cost to the state or the agency of a data privacy breach and multiplied it against an estimated risk of such an event occurring. While little historic data is available for this calculation, the cost of a privacy breach event was estimated to be \$2 million, and if the risk factor of 10% in the status quo was used, for an annual risk cost of \$200,000. The sooner the legacy system is replaced, the less that alternative's cumulative risk cost will be. This risk based cost is not included in the cash flow projections.

A foregone efficiency cost model was also developed and used in the analysis. Tokusaku, based on its expertise in business process and system related inefficiencies, estimated that replacing the FAMIS system with a more suitable solution would result in an average efficiency increase of 15% by OSAC. Assuming a conservative estimate of an unburdened average staff salary of \$60,000, this translates to a \$225,000 per year increase in efficiency. This can be expressed as a non-cash cost of continuing to use the FAMIS system each year. The sooner FAMIS is replaced, the lower that alternative's cumulative decreased efficiency cost would be. This foregone efficiency cost is not reflected in the cash flow models. (Note, while this could have accounted for as a benefit, there are no other quantifiable benefits to this project, and so no financial benefits analysis was conducted.)

Currently, OSAC IT staff costs are \$405K yearly for four FTE's (see "Appendix I –OSAC Fixed Yearly IT Staff costs, Existing and Advised" on page 38 for a list of positions and costs). These remain in place for all alternatives. And, strongly advised is the addition of three more roles as ongoing OSAC IT staff. This adds \$253K to the yearly IT labor costs. The new roles are to better support business process analysis and documentation, as well as reporting support. These roles should improve operational efficiency increasing its analytics business intelligence capabilities. Further these new roles decrease demand on OSAC IT SW Engineers allowing them to be involved with the new system development and acceptance testing. This assures a more seamless transition phase from existing to new solutions. The combined yearly IT FTE costs of \$650K occur in all alternatives and thus have no effect in the relative cost comparisons.

For Hosting of servers and services, OSAC has relied on their own Server room, collocated with the entire OSAC staff in Eugene. Since any decision on hosting, regardless provider, will be relatively equivalent, no comparative accounting was provided in the four alternatives.

OSAC may or may not stop hosting its production servers in house. DAS hosting is exorbitant compared with other public marketplace costs for similar or more secure hosting solutions. By the time the new solution is ready for deployment, DAS may be advising use of approved external hosting providers. Cost details for hosting options were not defined during the development of this business case. These costs would be quite equivalent regardless of the alternative chosen.

The time period for both the cash flow and the cost basis was for the current year plus 4 years, from July 2015 through December 2019. The annual data are included in companion materials identified in Appendix J – References to companion materials which can be found on page 39.

### **Status Quo**

Maintaining the status quo would cost OSAC on a cash flow basis the same amounts that it has been spending to continue the basic support, annual fall code change release, and support for reporting and analysis requests, which is \$658,000 per year for its existing 4 FTE plus the three recommended additional FTE positions.

The status quo also shows a non-cash risk based cost of \$200,000 per year calculated using the methodology described above. This contributes \$1.2 million to the cost of the status quo through 2019.

The status quo also shows a non-cash foregone efficiency cost of \$225,000 per year, or \$1.1 million cumulatively through 2019, using the methodology described above.

Taken all together, the Status Quo has a cumulative cash cost of nearly 2.9 million through 2019 and a total non-cash cumulative cost of \$2.1 million, which combine for a grand total cost basis of just over \$5 million through 2019.

### **DAS / NIC USA Solution**

The DAS Solution can be priced in three different ways; Time and Materials, Subscription, and Transaction.

The Time and Materials model is similar to the traditional software development model; pay for Time and Materials in part upfront and pay the rest on delivery and acceptance of completed phases. There is a yearly charge for hosted operations, maintenance and support.

The Subscription model defers all development costs rolling them into a yearly operations and maintenance charge, which is about twice the yearly charges in the T&M model. This option requires no upfront costs from OSAC or the State.

The Transaction model removes all development and yearly charges replacing them with a per transaction charge, which OSAC would pay monthly. Again, this option also requires no upfront development costs, but does result in ongoing annual payments that are nearly twice as high as those realized under the time and materials model.

The DAS / NIC USA management reviewed the costs related to the Arkansas Department of Higher Education's College that they had delivered previously. Given how much more simple ADHE's requirements were relative to OSAC's, NIC USA estimated the effort to be 2.5 times as complicated and expensive. They then provided VROM (+/-50%) estimates for two pricing models; Time and Materials, Subscription.



For Time and Materials model, NIC USA estimated that the initial development would cost \$2 million dollars, paid in portions relative to the size of the phased deliverables, with a final expected payment in 2018. Annual maintenance fees would be based on percent complete of the total solution. These would likely start as small as \$32,000 in 2016. The yearly charges increase as new functionality is delivered up to an expected \$362,000 starting in 2019, the 100% complete target date proposed by NIC USA. The total cash flow cost to DAS / NIC USA through 2019 would be \$2.8 million in this payment plan.

For a Subscription model, NIC USA would charge no initial development costs. Instead an annual subscription fee would be charged. That yearly charge would increase as NIC delivered new phases of the solution to OSAC until 100% completion is reached. These yearly charges would rise from approximately \$148K in 2017 to \$625K a year beginning in 2019 after all of the functionality was delivered in August of 2018. The cumulative cost for this payment plan would be \$1.3 million through 2019.

(Note: While going beyond the period of analysis used in this plan, it should be noted that in both the Time and Materials and the Subscription models, ongoing annual fees to DAS/NIC USA would be required for as long as OSAC used the software in question. The time and materials would expect an annual cost of \$325,000 while the subscription model would expect an annual ongoing cost of \$625,000 in 2019. Both models' yearly fees continue until OSAC stopped using the solution.

By comparison, the RFP 3<sup>rd</sup> party model would have no ongoing costs other than routine server hosting and maintenance after the development effort, while the RFP COTS plus custom would envision ongoing annual vendor licensing fees of approximately \$100,000 - \$150,000.)

As with all three alternatives to the Status Quo, OSAC is advised to first execute a Business Architecture and Business Requirements Identification Project. Only with these complete will OSAC have the materials in hand to properly guide estimates from NIC USA or any other 3<sup>rd</sup> Party. The four roles for creating the Business Architecture and Requirements would also be used to execute the RFP process as well as guide/govern, project manage, and provide oversight of any vendor engaged for the entire course of the Developing Vendor engagement. Similar to all alternatives to the Status Quo, OSAC costs would run approximately \$900,000 per year. For the NIC USA alternative these costs run through August 2018.

Combined with ongoing OSAC staff and the NIC USA costs, the total OSAC cash flow costs would be \$8.8 million cumulative through 2019 using the time and materials basis, or \$7.3 million cumulative using the subscription model. This compared to the \$2.8 cash flow cost for the status quo, for net increases of \$6.0 million (Time and Materials) and \$4.5 million (Subscription). The ongoing annual costs for beyond 2019 are \$362K yearly for Time and Materials model, and \$625K for the Subscription model. Both models would see OSAC incurring additional charges for any significant change requests for the life of the solution. This would increase yearly fees for either NIC USA model.

In addition the DAS/NIC USA solution had the non-cash flow impacting costs described above. Since FAMIS would be replaced in phases, these costs related to privacy risks and foregone efficiency go

down over time during the period of analysis. The \$225,000 foregone efficiency cost in 2015 is cut in half by 2017 and is substantially gone by 2018. The cumulative foregone efficiency cost is estimated at \$562,000 through 2019 which is considerably less than the status quo estimate of \$1.1 million, and smaller than the \$618 cumulative estimated for the COTS and RFP 3<sup>rd</sup> Party Customer options.

The data security and privacy risk costs similarly decrease dropping from \$200K in 2015 to \$112K in 2016 and \$20K in 2017 and beyond. This reflects that the risk factor drops considerably as NIC USA's deliverables replace the FAMIS system in production.

Looking at both non-cash costs, the cumulative cost for the DAS/NIC Option total 985,000 through 2019, which is less than half of the \$2.1 million cumulative estimate for the status quo.

Combining the cash and non-cash costs, the DAS/NIC USA Model is \$9.8 million through 2019, or \$4.8 million over the \$5 million cost for the status quo. It is also very comparable to the total costs of the two other alternatives. It is only \$1.2 million over the RFP 3<sup>rd</sup> Party Custom Build option and only \$500,000 more than the RFP COTS + Custom build model.

**RFP 3<sup>rd</sup> Party Custom Build**

If OSAC were to pursue a Custom Build solution using some firm other than NIC USA for the reasons outlined elsewhere in this document, OSAC would need to conduct an RFP to select a responding firm. Oregon State agencies such as GEC have previously estimated it would add 6 months and \$165,000 to the total cost to develop, issue, and review an RFP, and Tokusaku's experience with RFP management is consistent with this estimate. While this is not called out as a separate cost line in the model in the companion materials (see references to companion materials in Appendix J – References to companion materials on page 39 ), it is already factored into the model for purposes of calculating overall duration, point in time when system is delivered, and other costs related.

In the RFP 3<sup>rd</sup> Party Custom model the supplemental staff needed for the project totals \$4.6 million during the development project, the bulk of which includes more than \$2 million in each of 2016 and 2017. This covers the architectural review, detailed requirements, and other definitional work, and all actual coding, testing, and other development work. (Because the role of vendor is different in this discussion relative to the COTS and NIC Models, these costs are captured on the same line items as supplemental staff rather than as 'vendor' costs)

From a cash flow perspective, this totals \$7.5 million through 2019 when added to the ongoing OSAC permanent staff costs. While \$4.7 million higher than the \$2.9 million baseline for cash costs in the status quo, it is lower than the DAS/NIC and 3<sup>rd</sup> Party COTS + Custom options.

One financial cost advantage the 3<sup>rd</sup> Party RFP has over the DAS/NIC USA and the RFP COTS + custom options is that it does not result in any ongoing annual costs other than routine maintenance and server hosting. (For easy reference DAS/NIC USA will be \$300-\$625,000 per year as long as the solution is in use while the COTS + custom option would likely be in the \$100,000 - \$150,000 range ongoing annual.)

### **RFP COTS and Custom Build**

Any off the shelf solution would require OSAC to develop, issue, and review an RFP. Oregon State agencies such as GEC have previously estimated these to add 6 months and \$165,000 to the total cost, and Toku Saku's experience with RFP management is consistent with this estimate. While this is not called out as a separate cost line in the model (see references in "Appendix J – References to companion materials" on page 39), it is already factored into the model for purposes of calculating overall duration, point in time when system is delivered, and other costs related.

Based off of quotes given to OSAC from three vendors, it is likely that any off the shelf vendor solution would cost approximately up to \$500K for initial implementation and \$50K to \$100K for annual licensing fees. Given that several vendors who provided quotes were not able to offer precise bids for additional customization to meet more OSAC requirements, an additional factor of \$300,000 of vendor costs has been put in the model as a conservative measure. The initial implementation would cover the purchase of the software and the conversion and data integration.

In addition, because any COTS solution would not likely satisfy all of OSAC's complicated scholarship, grant, and financial management requirements, and would also not likely cover all of OSAC's business functions such as ASPIRE and Outreach (see discussion in Alternatives Identification for this analysis), some amount of custom development would still need to be done. The custom built software would need to be integrated with the COTS solution. Annual updates to the software would likely require this custom code and its interface with the COTS solution to be revalidated. Therefore, this option would still require more in house technical staff than OSAC currently has at an estimated additional cost of \$340,000 in 2015 which climbs to \$1.6 million in 2016 and \$1.9 million in 2017 as work transitions from definition to building the custom solutions.

This supplemental OSAC staff cost for the COTS solution then totals almost \$3.8 million during the project. This is more than the \$3.1 cumulative supplemental staff needed by OSAC to support the NIC USA project. (The \$4.6 million listed under supplemental staff under the 3<sup>rd</sup> Party Custom build option will be mostly 3<sup>rd</sup> Party provided staff working for OSAC)

Combining OSAC permanent staff, vendor costs, and OSAC supplemental staff, the overall cash flow impact through 2019 would be \$8.2 million.

Since most of this solution would come online in 2017, the non-cash risk based cost and the foregone efficiency costs drop off in 2017 and become very small in 2018 and 2019. Through 2019 the total risk cost is cut from \$1 million under the status quo cumulatively to approximately \$500,000 through 2019 under this alternative, while the foregone efficiency drops from \$1.1 million to approximately \$600,000.

Combining the cash costs and the non-cash costs, the total for the "RFP COTS + Custom" alternative is \$9.4 million, which is 4.4 million more than the \$5 million cumulative for the status quo. It is in line,

however, with the total cost of the \$9.8 million for the DAS/NIC USA alternative and the \$8.6 million for the RFP 3rd Party Custom option.

**Comparative Analysis**

The following table summarizes how the alternatives match up against solution criteria:

<i>Selection Criteria</i>		<b>Status Quo</b>	<b>DAS/NIC-USA Custom</b>	<b>RFP 3rd Party Custom</b>	<b>RFP COTS Plus Custom</b>
Business Architecture & Requirements	<i>Time</i>	not applicable	5 months	5 months	5 months
	<i>Cost</i>	not applicable	\$300K	\$300K	\$300K
RFP/selection Process	<i>Time</i>	0 months	2 months*	5 months	5 months
	<i>Cost</i>	\$0	\$10K*	\$200K	\$200K
Solution Development & Rollout	<i>Time</i>	not applicable	3.2 years	2 years	2 years
	<i>Cost</i>	\$0	\$4.7MM	\$4.2MM	\$4.1M
Licensing/Subscription Fees		\$0	\$330K/year	\$0	\$100K/year
Meet Requirements		No	Yes	Yes	Yes
Post Implementation Support		Yes-Local	Yes	Possible	Yes
Future Flexibility		Little	Yes	Yes	Yes
Data Security Vulnerability		High	Low	Low	Low
Change Requests Delays		High	Low	Low	Medium

\* NIC USA refined estimates. Not RFP.

## Benefits

The replacement of OSAC's FAMIS system and related tools will not directly increase revenues or increase cash inflows or decrease cash outflows. The only other financially quantifiable benefits were the non-cash flow impacting potential for staff efficiencies and the avoidance of risk based costs for privacy breaches, both described above. Since those costs could be accounted for in the cost models, a separate financial benefit analysis did not seem warranted and was not conducted. (Note: while it is arguable that maximizing OSAC's flexibility could potentially attract additional Scholarship Makers and Sources to use OSAC, this benefit seemed too speculative and indirect, and potentially driven by other factors, and thus too difficult to ascribe it as a benefit to this effort.)

The ideal target solution would deliver most if not all of the following benefits.

Additional Benefits	
<i>Handles complexity of Oregon's needs</i>	<ul style="list-style-type: none"> <li>Ability to meet all needs including legislative directives, changes to scholarship and grant programs, data and interface needs of partners, security requirements, applicant accessibility, and other stakeholder needs.</li> </ul>
<i>Flexibility to incorporate changes</i>	<ul style="list-style-type: none"> <li>Change Drivers: The current system is inflexible and unable to respond to legislative, program and partner changes that occur regularly.</li> <li>System operations and processes are documented and automated, reducing risk and increasing flexibility.</li> </ul>
<i>Less reliance on individuals' knowledge to operate</i>	<ul style="list-style-type: none"> <li>Reporting: Report creation and ad hoc analysis necessary to answer legislative inquiries requires highly specialized users, limiting reporting capabilities and ability to respond to legislative needs.</li> <li>Allows for greater control over system and data access.</li> </ul>
<i>Ease of reporting</i>	<ul style="list-style-type: none"> <li>Ability to secure data.</li> </ul>
<i>Increased security</i>	<ul style="list-style-type: none"> <li>Provides advanced contact management of applicants, schools, donors, partners, etc.</li> <li>Ease of use.</li> </ul>
<i>Enhanced communication and stakeholder service</i>	<ul style="list-style-type: none"> <li>Provides capability to maintain access and functionality at all times, including annual peak application period.</li> <li>External hosting alternatives allow for volume growth and most current technologies.</li> </ul>
<i>Reliable stability and capacity</i>	<ul style="list-style-type: none"> <li>Users will experience a streamlined interface</li> <li>Pre-matching will be enhanced</li> <li>Select user groups will have the ability to review and modify selection criteria.</li> </ul>
<i>Improved applicant, partner and administrator experience</i>	

## Status Quo

Maintaining the status quo presents little if any benefit, other than possibly minimizing current cash flows.

## DAS / NIC USA Solution

The DAS Solution would not require an RFP which would decrease overall duration and expense.

The DAS/NIC USA solution could be implemented without any upfront development costs to OSAC or the State. NIC USA would recover costs over the years using either a per-transaction cost model or a fixed monthly subscription fee. (These fees would be per transaction but would be paid by OSAC. It does not envision asking students, colleges, donors, etc to pay transaction fees to use the software). This precludes the possibility of paying for a lengthy development effort that does not meet requirements and could be considered a failed effort.

DAS/NIC USA is already familiar with this type of project in that it helped the Arkansas Department of Higher Education agency to build a similar, but much less robust application allowing students to apply online for scholarships and grants, (and presumably although not confirmed) managing or at least facilitating receiving funds from donors and disbursing funds to colleges.

DAS/NIC USA, and any custom build option, would allow OSAC to design and use a solution that not only matches OSAC's current business process, but also of its intended business processes. OSAC could

design the system to address an extensive backlog of change requests that users have already identified and asked for. A well-executed business architecture review prior to drafting detailed business requirements would maximize OSAC's ability to optimize its processes and build a solution to support that.

The DAS/NIC USA option already conforms to all Oregon State CIO standards regarding data security, privacy, data redundancy, and also provides a state approved hosting facility. (The other options may provide this or not, but it is a known benefit with this option)

#### **RFP 3rd Party Custom Build**

As with any custom build approach, this option also provides the same benefit as the DAS/NIC option in that it will OSAC to optimize its business processes and address existing change requests in a business architecture review that becomes the basis for the design of the custom built solution.

A benefit of a RFP 3<sup>rd</sup> Party Custom build approach is that it is the only option where OSAC would own the source code that is built and in use. This would maximize OSAC's ability to control any future code changes to meet changing statutory or donor driver requirements and processes.

A reasonable investment in an ongoing knowledge transfer effort from the 3<sup>rd</sup> party to OSAC staff could allow OSAC to build and maintain an in house expertise in the details of the solution.

#### **RFP COTS + Custom**

Successful vendors who sell COTS for any type of business application (including managing scholarship, grant, and other financial aid) tend to have sizable technical and analytical staffs, and are geared by design organizationally to maintain long term, high satisfaction relationships with their customers, and are therefore highly motivated to provide well designed, highly functioning applications that provide customers with maximum value. However, this may be less so the case for any vendor OSAC might buy from because most financial aid management software customers are colleges rather than state agencies such as OSAC.

A benefit of using COTS software is that they are accustomed to training new organizations and users on using their software.

COTS applications tend to be less expensive for customers since all development costs are shared by all customers. However, given that it is likely OSAC will need to custom develop solutions for requirements shortcomings of any COTS solution, this benefit does not apply.

Financial Aid COTS vendors tend to have in house staff with considerable amounts of experience in the financial aid industry and can be considered excellent SMEs in that arena.

## **Risks**

### **Status Quo**

Maintaining the status quo increases the risk of system failure by continuing to use inadequate underlying technology. Such a failure already occurred during a peak volume period several years ago.

By continuing to rely on this solution and on OSAC's under resourced technical staff, the status quo increases the risk that OSAC might not succeed in successfully changing the software code in time, and thus keep OSAC from meeting its statutory obligations to answer reporting and analysis needs or to successfully implement annual program changes to public.

It also increases the odds of code errors passing through into production if too few technical staff were rushed or were unable to fully regression test &/or check each other's work. If code errors were introduced into production, they could compromise the ability for FAMIS users including students, colleges, or donors to use the system properly until it was detected. Any of the other alternatives would help mitigate these risks.

This approach also continues the data security and privacy risks involved with allowing all OSAC staff to use the MS-Access based tool. A new technical architecture could help mitigate this risk.

### **DAS / NIC USA Solution**

There is some risk that OSAC would not succeed in getting DAS NIC USA to help make the changes OSAC needs in a timely way. However, this risk may be mitigated to some extent by designing extensibility and work flow management directly into the architecture of any custom built solution. It is however, unclear how much that could be done affordably by the DAS/NIC option or any custom build approach.

There is a slight risk that the DAS agreement with NIC for the State of Oregon could be terminated prior to OSAC's. This is apparently mitigated against by a requirement that NIC provide the source code to a software escrow firm.

### **RFP 3<sup>rd</sup> Party Custom Build**

There is a risk that after paying more than a million dollars over the course of 1 to 3 years, a 3<sup>rd</sup> Party Custom build solution may not ever meet the expectations of OSAC and be deemed a failure. This has occurred to various public entities in the past and in addition to wasting tax payer dollars, it is not uncommon for the stories to go public with significant publicity. This risk could be mitigated by increasing OSAC internal IT staff who could develop and manage the business architecture and requirements, conduct periodic testing, and help manage the project for OSAC.

### **RFP COTS + Custom**

One risk of using a COTS solution is that if the customer off the shelf solution (COTS) is not designed to easily handle OSAC's need for annual program revisions, which would require additional development work annually, then there is the risk that OSAC would not succeed in getting the vendor to implement its changes each year. It is unclear whether any COTS solution would be designed to be extensible

enough that non-developer power users could configure the tool annually to the extent as to handle all foreseeable changes.

(For instance, not only do known scholarship attributes such as ‘maximum-family-income’ or ‘intended-major’ change values periodically, but program changes have required new attributes with new logical, system, and workflow implications. Examples of this that have occurred include new grants that for the first time require OSAC to validate eligibility by contacting a 3<sup>rd</sup> party, or in the case of the OOG program, major changes in the prioritization method process that moved away from the first come first awarded method.

There is a risk that the COTS vendor’s development roadmap for enhancements would favor functionality critical to colleges and universities, since they constitute the largest group of customers.

There is a risk that any time the COTS solution is upgraded by the vendor, the custom solutions built to address the COTS functional shortcomings may similarly need to be updated to continue to work well with the COTS vendor. This would be net additional development required only to maintain the functionality and thus would require developer resources.

Given that OSAC will probably have to build in house solutions to address shortcomings (because the COTS will not in all likelihood support all requirements and functional areas), there is a risk that those internal solutions will need to be modified whenever the software vendor releases new upgraded versions of the COTS solution. This could be mitigated possibly by forward thinking design, but it would be more prudent to expect it to occur routinely and budget for the contingency.

The following table further assesses the pros and cons of each alternative:

	Status Quo	DAS NICUSA solution	RFP Third Party Custom	RFP Customer Off the Shelf + Custom
Pros	<ul style="list-style-type: none"> <li>Utilizes existing staff and budget</li> <li>No RFP required</li> <li>Familiarity w/ State systems and processes</li> <li>Only state resources needed for support</li> <li>Local resources for support</li> <li>Lowest cost alternative</li> </ul>	<ul style="list-style-type: none"> <li>Experience developing applications for other states</li> <li>Custom application designed specific to requirements</li> <li>Familiarity w/OR systems and processes</li> <li>Already manages data security &amp; user validation for OR</li> <li>Existing Master Agreement</li> <li>Known entity for the State</li> <li>Local resources for support</li> <li>Flexibility to meet changing legislative directives or partner needs</li> <li>Highly secure</li> <li>Advanced user management</li> </ul>	<ul style="list-style-type: none"> <li>No post-implementation licensing fee</li> <li>Best case scenario puts overall costs lower than NIC USA</li> <li>Competitive bid process could expose better cost options</li> <li>Custom application designed specific to requirements</li> <li>Flexibility to meet changing legislative directives or partner needs</li> <li>Highly secure</li> <li>Advanced user management</li> <li>OSAC owns code and operations on delivery</li> </ul>	<ul style="list-style-type: none"> <li>Lower post-implementation licensing fee</li> <li>Expertise in electronic forms, contact management, user portals &amp; reporting</li> <li>Competitive bid process could expose better cost options</li> <li>Experience with government agency clients</li> <li>Off the Shelf components may reduce development time</li> </ul>
cons	<ul style="list-style-type: none"> <li>Insufficient capabilities to develop system architecture and processes</li> <li>Insufficient capabilities to develop complex custom solutions</li> <li>Security vulnerabilities of Level 3 data not fully addressed</li> <li>User access not flexible or readily customizable</li> <li>Data hosted locally a continuity risk</li> <li>Inability to meet changing legislative directives or partner needs</li> </ul>	<ul style="list-style-type: none"> <li>Requires time for estimates and contract negotiation</li> <li>Long development time drives higher overhead costs</li> <li>Long development time creates some risk in meeting deadline</li> <li>Applications deployed in other states are older, dated</li> </ul>	<ul style="list-style-type: none"> <li>Requires full RFP process</li> <li>Unknown if selected vendor has relationship with State of Oregon</li> <li>Unknown provider and skills TBD</li> </ul>	<ul style="list-style-type: none"> <li>Requires full RFP process</li> <li>Less business flexibility</li> <li>No prior relationship with State of Oregon</li> <li>Support resources not local</li> <li>Integration of Off the Shelf components introduces complexity and increases risk</li> </ul>



### Conclusions

Replacing OSAC's entire technology solution set needs to be guided by the creation and documentation of the As-Is and To-Be business processes. This will guide OSAC in its efforts to meet accurately the Stage Gate #2 requirements to request and refine estimates for the Design, Develop and Deliver phases of the proposed Business and Technology Rearchitecture Initiative. The Status Quo is not sustainable and delaying an alternative increases risk and limits ability to meet stakeholder needs. Maintaining the status quo will assure long term pressure on business and IT staff, increasing the likelihood of increased staff turnover. Since OSAC lacks documentation on its business processes that are enabled by its technology, and since the current technical solutions have little supporting documentation, staff turnover is a significant business risk and detriment.

To avoid the expected losses associated with the Status Quo option, a third party custom build is advised. Once Business Requirements are produced from a Business Architecture Phase (3-4 months), OSAC will have what it needs to fully evaluate NIC USA and other candidate 3rd Parties. This could involve a short duration RFP process, which could start as early as December, 2015.

The Business Architecture Phase should be executed by a firm that is not also bidding the Technology Design/Build/Deliver (D/B/D) Phase. By producing requirements this way, OSAC can assure best estimates as well as no conflict of interest in the build firm. In addition, having the build firm do the business architecture could compromise extent and quality.

Further, OSAC should engage its own Change Management and Project Management experts to assure OSAC can manage the chosen D/B/D firm. OSAC staff in place does not have the bandwidth and skills to perform this work. The existing staff may have the aptitude. But, the skills required to develop and build a new system are untested so external, senior expertise is advised.

OSAC culture has been and is one of self direction and agility. OSAC has stated its desire to own the code and its operations upon completion as (and if) financially appropriate. Long term (10 year TCO) costs of NIC USA solutions may be less competitive compared to a 3rd party solution that would turn over code and operations to the OSAC IT staff at completion. This is possible but not definitely known until the Business Architecture effort is complete and detailed RFI/RFP responses are received and compared.

Regarding the 10 year TCO, NIC USA charges yearly maintenance and operations fees. Their models, Time & Materials and Subscription, have comparable 10 year TCO. By year 5 or 6 a different third party solution developer is quite possibly a lower TCO path and a potential 3rd Party scenario would include a turn over phase to the OSAC IT staff. This would turn over all code and definitional items complete with traceability; from Business Architecture requirements through specifications to code and test artifacts. This creates a sustainable business model managed by the OSAC IT group.

If no other 3rd Party firm can be found that meets all requirements (cost, calendar, skills, etc) then NIC USA is a solid provider. They have a good track record with numerous public entities including multiple

organizations within the State of Oregon. They also have a code base for a much simpler Scholarships and Grants business at the State of Arkansas.

OSAC would prefer significant completion of the new solution set by or before September of 2017 to meet the annual financial aid calendar so timing of the solution is critical. CIO and LFO staff are encouraged to advise release of funds required to complete definitional work for Business Rearchitecture. As the Financial Analysis workbook attachment shows, it would take between \$200K to \$300K to accomplish this by end of calendar 2015. This would inform a vendor search and abbreviated RFP process as needed that would lead to +/-10% estimates by or before the end of Feb-2016. CIO/LFO, Stage Gate #2 at that point would then approve efforts that would start in March 2016. This would give the development firm 18 months in order to meet the Sept-2017 target date, a best case date.

## **Recommendations**

The following recommends the time ordered series of events that would lead to Stage Gate #2.

- OSAC adds three new employees; Business Intelligence & Reporting Analyst, Business Process Info Management Analyst User Support Tech. These functions are not properly staffed at this time and keep engineers from focusing primarily on existing code base improvements.
- CIO/LFO approves the business case for funding \$300K for Business Process Architecture efforts and Detailed Business Requirements deliverables. CIO/LFO office also releases \$200K for use in executing the RFP process, noted below and leveraging the Business Architecture and Requirements deliverables.
- OSAC Engages an expert in Business Process re-Architecture (BPA) starting ASAP July-2015.
- OSAC Business staff make time to collaborate in teams with BPA team
- BPA efforts resulting in delivery of “as-is”, “to-be”, and “roadmap” deliverables are significantly complete by or before December-2015. These artifacts are, among other things, the detailed requirements for the future state technical solution. They will also include the creation of the initial foundational project management documents.
- December 2015 thru January 2016, execute RFI/RFP process to determine the vendor candidates for delivering 3<sup>rd</sup> Party Custom Solution. NIC USA would provide refined estimates and be the bench mark of comparison for price, capability, speed of delivery.
- February 2016, OSAC submits documentation to advise funding to proceed based on the refined requirements and noted selected vendor. Costs estimates for all aspects of the Design/Build/Deliver phases are expected to be accurate to +/-10%. This is a requirement of Stage Gate #2 in order to receive authorization and funding to proceed.
- March 2016, Design/Build/Deliver phase begins. Staged delivery of functionality is to be guided the Business Roadmap from the BPA efforts.
- During the period of D/B/D, OSAC will use a firm/party separate from the 3<sup>rd</sup> Party development firm to provide OSAC its own oversight and control. Roles advised are Business Architect / Change Manager, Business Analyst, Sr Project Manager, and Technical Solution Architect. Levels of involvement in each role may vary over time assuring oversight and control without spending more than necessary to accomplish.
- March 2016 thru final completion of solution meeting all requirements (2017 or 2018 depending on vendor and decisions and funding)

Training of business staff and technical staff in new processes and processing will be part of the staged delivery of components of the new solution. This will be guided by the Change Manager.

### **Consequences of Failure to Act**

Failure to Act is to accept the Status Quo. The Status Quo is encapsulated by the following high level risks and impediments;

- Continue with an ever more inefficient business. Rate of change of Business is outstrips rate of change of technology due to existing system design and implementation.
- Legislated changes and changes required by external parties (Scholarship Providers, Federal data feeds, etc.) would each need their own funding and technical staff additions/impacts.
- Business sustainability would remain elusive, since little documentation exists at an organizational level for the Business Architecture end-to-end. Individual and tribal knowledge is the Status Quo. Staff turnover due to retirement or any cause results in knowledge walking out the door.
- Data Security at file and field access levels for Level-3 data would remain an unacceptable exposure. The MS-Access user interface in place does not provide a role-based access approval to data. This means everyone in internal OSAC operations has access to everything.
- All of these impact the ability of OSAC to deliver on its mission of providing access to education using the help of scholarship and grant funders. In failing to act, OSAC and the State of Oregon do not reduce the risk of disenfranchising public and private funders. Improving communications and cross group workflows would not be accomplished in a Status Quo scenario.

### **Appendix A – Economic Analysis Worksheets**

See

Appendix J – References to companion materials.

### **Appendix B – Selected Alternative Work Plan**

An alternative Work Plan was not prepared. Creation of this item is more appropriate in preparation for Stage Gate #2

### **Appendix C – High Level Risk Analysis**

See

Appendix J – References to companion materials.

### **Appendix D – OSAC Mission Statement and Statutory Authority**

#### **MISSION STATEMENT**

The mission of the Office of Student Access and Completion (OSAC) is to assist Oregon students and their families in attaining a postsecondary education and to enhance the value, integrity, and diversity of Oregon's college programs.

The Commission was originally established in 1959... ([link to history](#), following excerpt is a summary)  
Starting with helping just one student per legislator in 1959, OSAC has expanded its reach in a 50-year period to help more than 600,000 Oregon students finance their educational goals with over 650 million in grants and scholarships. The quest for affordable access to higher education that Mark Hatfield dreamed about over 50 years ago has been continued at OSAC through pioneering partnerships and more than 3,000 citizen volunteers, annually, and cooperative endeavors with private donors, employers, financial institutions, and nonprofit organizations committed to helping Oregon students access postsecondary education and training.

#### **STATUTORY AUTHORITY**

The Office of Student Access and Completion operates pursuant to the following statutes:

**ORS Chapter 348**

## **Appendix E – OSAC Entry (from Oregon Blue Book, in Education section)**

From <http://bluebook.state.or.us/education/highered/highered.htm>

The Office of Student Access and Completion (OSAC), formerly the Oregon Student Access Commission, administers a variety of state, federal, and privately funded student financial aid programs for the benefit of Oregonians attending institutions of postsecondary education, including the Oregon Opportunity Grant. OSAC also administers other student outreach programs, such as ASPIRE, and works in partnership with foundations, private individuals, financial institutions, employers, and membership organizations to administer scholarships for the benefit of Oregon students.

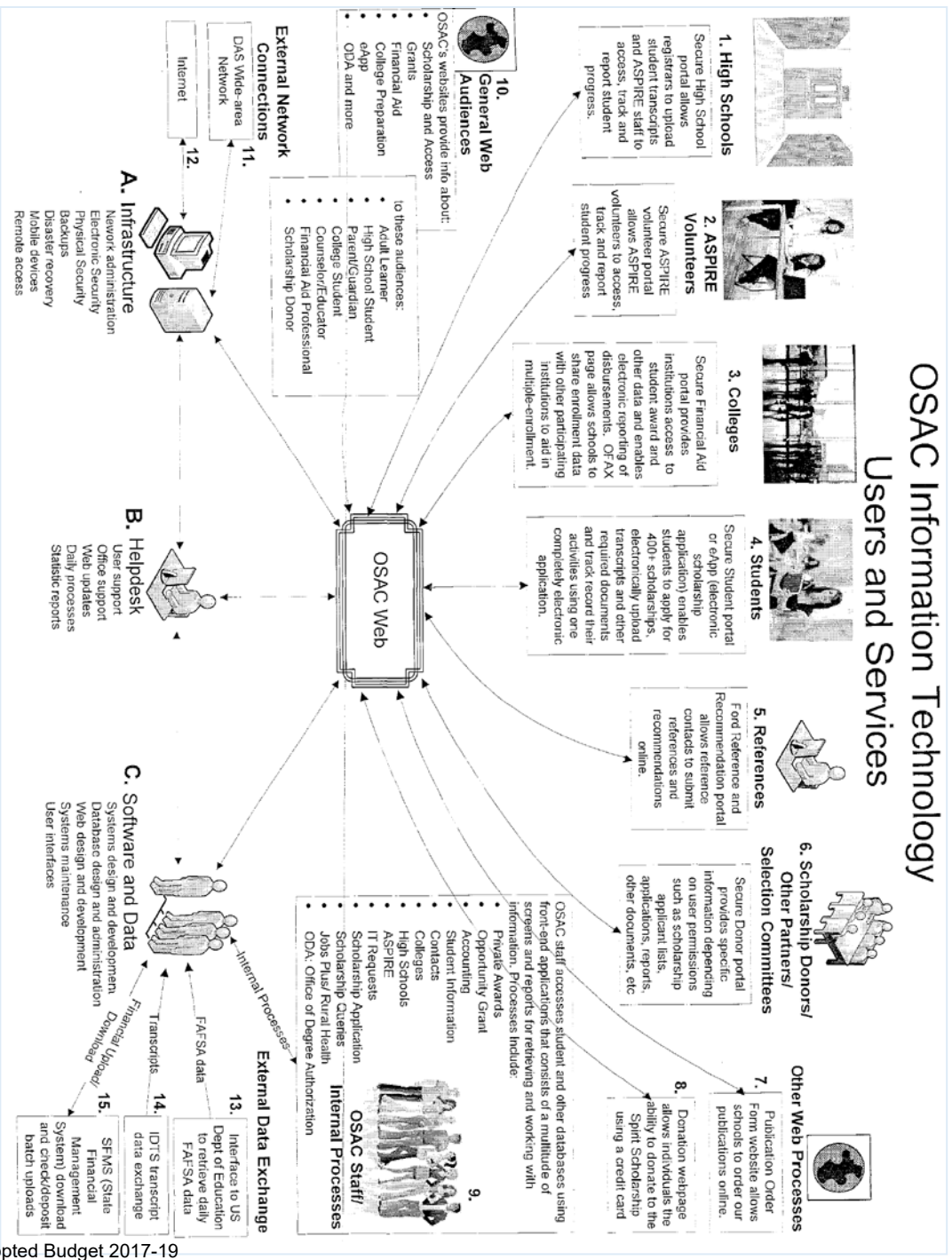
The Oregon Opportunity Grant is Oregon's largest state-funded, need-based grant program for new students planning to go to college and for continuing college students. To apply for the Oregon Opportunity Grant, students and families are encouraged to fill out the Free Application for Federal Student Aid (FAFSA) at [www.fafsa.gov](http://www.fafsa.gov). OSAC also administers more than 450 scholarship funds in partnership with foundations, private donors, and others. Students can access the OSAC Web site to learn more about OSAC programs, search for eligible scholarships, and apply for scholarships online.

## Appendix F – Stakeholders, SME’s, Vendors and Suppliers

The following stakeholders and information sources were consulted in gathering information and requirements for preparing this Business Case for the OSAC Business Processes and FAMIS Systems Re-architecture and Replacement.

<p><b>OSAC Stakeholders</b></p> <p><b>Executives:</b>            Bob Brew – Executive Director            Vic Nunenkamp – Chief Operating Officer</p> <p><b>Business Case Project Leadership:</b>            Lora Carson – Budget and Finance Manager            Thomas Ridder – Lead, Information Technology            Lacie Tolle – Scholarship Technical Specialist</p> <p><b>Business Subject Matter Experts:</b>            Susan Degen – OOG, State Grants and Gov Affairs Admin            Cheryl Connolly – Scholarships – Processing Coordinator            Peggy Cooksey – Chafee – Program Analyst, Public Programs</p> <p><b>Information Technology:</b>            Jordi Humphreys – Systems Developer            Brandon Fox – Systems Analyst            Aaron Meyers – System Admin &amp; Security Officer</p>
<p><b>State/System SME’s</b></p> <p>Darren Wellington – CIO’s Office            Wally Rogers – DAS contact for NIC USA</p>
<p><b>External Information Sources</b></p> <p>Pete Fairhurst – NIC USA – Oregon President; provided VROM estimates for three costing models at +/-50% accuracy</p>
<p><b>COTS Solution Products/Vendors Researched and mentioned</b></p> <p>Academic Work            WizeHive,            Gold Frame by Gold Bridge            Grant Pro by NDS (Nelnet Diversified Solutions),            Power FAIDS by College Board</p>

**Appendix G – Graphic, OSAC Information Technology, Users and Services**  
 The following is a depiction of the FAMIS landscape of users, interfaces and systems. This picture is conceptually accurate even though it is more than 5 years old.



**Appendix H – Data Concepts in the Business Model (>80% complete, not exhaustive)**

	SCOPE (contextual)	Business Model (Conceptual)
DATA (what)	Student	Student logon credentials PII (includes SSN)
DATA (what)	Students' applications	Students' applications Application forms Transcripts Cover Letter Achievements
DATA (what)	FAFSA data	Federal website gathered data is imported. Identifies Student (by SSN), identifying needs (Expected Family Contribution, family finances), city/county/state of residency of student and "parent(s)", etc.
DATA (what)	Scholarship/Grant Providers	Scholarship Providers Criteria (qualification and continuing eligibility) School(s) Funds (max allocation per student per year and lifetime) Funds (max pool per year)
DATA (what)	External Scholarship/Grant organizations (e.g., Ford Family foundation)	External Scholarships Org's Criteria Schools (uses OSAC supplied application data, FAFSA data, pre-match filtered applicant lists)
DATA (what)	Schools	Schools (use OSAC provided data for Student, Transcript, Scholarship)
DATA (what)	Approval	Approval School approval OSAC approval Scholarship Provider Approval (some not all)
DATA (what)	Awards	Awards, joins the following on approval Student Transcript Scholarship Provider Scholarship Provider Fund Applicable funded quarter Award status (awarded, used, attendance verified funding)
DATA (what)	Award Notification	Awards Notification Notice to student Updated OSAC Award Notice to scholarship provider



	SCOPE (contextual)	Business Model (Conceptual)
DATA (what)	Award Acceptance	Award Acceptance Students notify OSAC of Acceptance of Award Updates quarter/semester for initial use of award
DATA (what)	Funds Collection	Funds Collection OSAC notifies Scholarship providers to pay schools on behalf of students
DATA (what)	Funds Disbursement	OSAC authorizes disbursement of some not all Scholarship Provider funds. Disbursement amount On behalf of (list individual(s)) Disbursement date School
DATA (what)	Reconciliations	OSAC reporting functions to reconcile and assure : Awarded Funds by scholarship and school have been used by Student Funds summary amounts by scholarship have been provided by Scholarship provider/Fund and received by School on behalf of each/all named students
DATA (what)	Contacts	Contacts Personal information for named contacts Contact type / Context (e.g., scholarship provider name, role, etc. ... School name, role, etc.) .. name, phone, email, address, etc.

### Appendix I –OSAC Fixed yearly IT Staff costs, Existing and Advised

The following costs are estimates based on the publicly available pay scales for the know paygrades and grossed up by an additional 35% to account for overhead; Benefits, Space, General internal costs. This 35% number for grossing up was provided by OSAC's Lora Carson as a number currently used in accounting an HR.

	2016
<b>OSAC Staff - fixed costs</b>	
OSAC Staff - IT Lead	135,000
OSAC Staff - SW Engr (iss7)	108,000
OSAC Staff - SW Engr (iss7)	108,000
OSAC Staff - SW Engr (iss7) - Half-Time	54,000
<b>OSAC Staff - Advised Permanent Addition(s)</b>	
Business Intelligence & Analytics (Reporting Desk all groups)	108,000
Business Process Info Mngmnt - continuous improvement of defs	81,000
OSAC Staff - User Support Tech (iss4)	64,800

## **Appendix J – References to companion materials**

In the companion Excel workbook file, “OSAC Supporting Financial Details and Alternative Analysis Materials v2.0.xlsx” You will find supporting details. These include the detailed financial analysis as well as the original information found in tables throughout this document, mostly in the Alternatives Analysis sections.

## Glossary of Terms and Acronyms

The following terms and acronyms are described in the context of OSAC's business.

OSAC	Oregon's Office of Student Access and Completion
Scholarship Grant	A merit based award of funds for student education
OOG	An award of funds based on need for student education
JobsPlus/OYCC	Oregon Opportunity Grant, OSAC's largest grant provider by dollars and students
Chatfee	JobsPlus provides vouchers for work that can be applied to education related expenses. OYCC is the Oregon Youth Conservation Corps. These two programs are managed in one OSAC department at this time
Child Care	A Federal Grants program managed in Oregon by OSAC. The grants are made available to qualifying Foster Children
FAFSA	A program of funding for Student child care for qualifying students. This has a complex matching criteria set. It is the only fund that provides money directly to the qualified student.
Partners	Free Application for Student Aid, a federally support data student and financial means application tool. It provides OSAC regular and on demand feeds of Oregon or requested student data for those students applying for qualifying Federal/State Grants. OOG uses this as its only student identification and selection criteria data. Other grants and scholarships make use of this data as well in conjunction with more detailed application forms and processes.
MS Access	In this document, Partners is almost always a reference to Scholarship Providers. In a few contexts it may intended any or all institutions or individuals who work with OSAC to assure qualified students receive awards that are assured as having been used in actual attendance.
MS SQL Server	Microsoft Access. A low capacity database and user interface design and delivery tool not well suited to managing millions of dollars and tens of thousands of relationships and millions of data records.
Knowledge Management (KM)	Microsoft Standard Query Language Server is no win use to manage the data for OSAC from all sources. MS-Access no longer manages the data instead providing just the user interface for OSAC internal operations
Workflow Management (WM)	The class of functionality that assures Knowledge is organized and easily referenced in context.
OR CIO	The class of functionality that assure a more automated triggering of successor activities, both manual and automated. It is an aid to productivity and efficiency gains as well as providing a means to provide just the right information at the right time to education and guide the use in the execution of the current work task assigned to them. Workflow Management draws on KM data.
	Chief Information Officer of the State of Oregon

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# KEY PERFORMANCE MEASURES

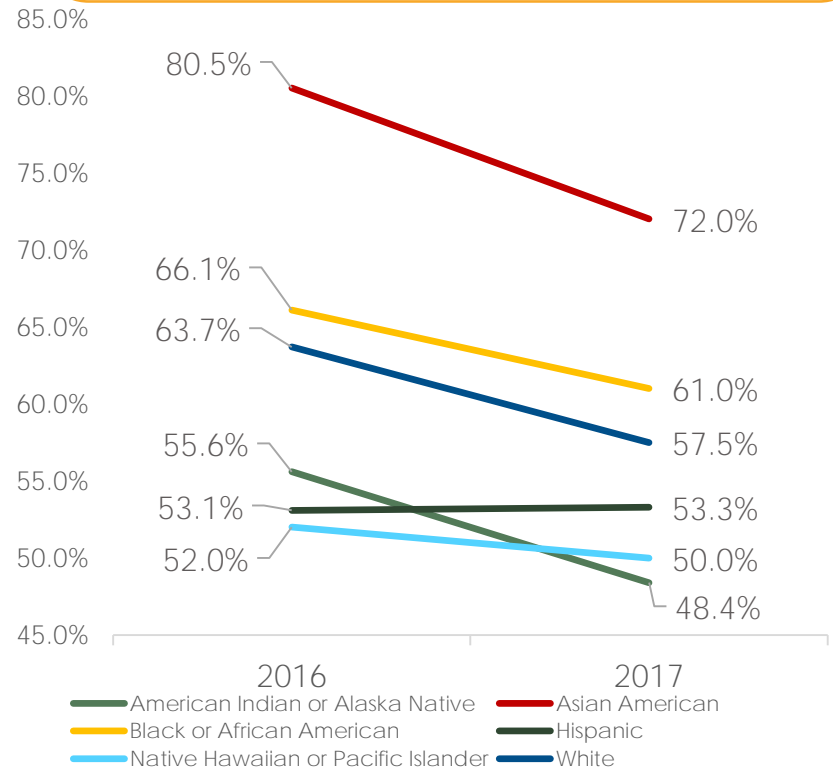
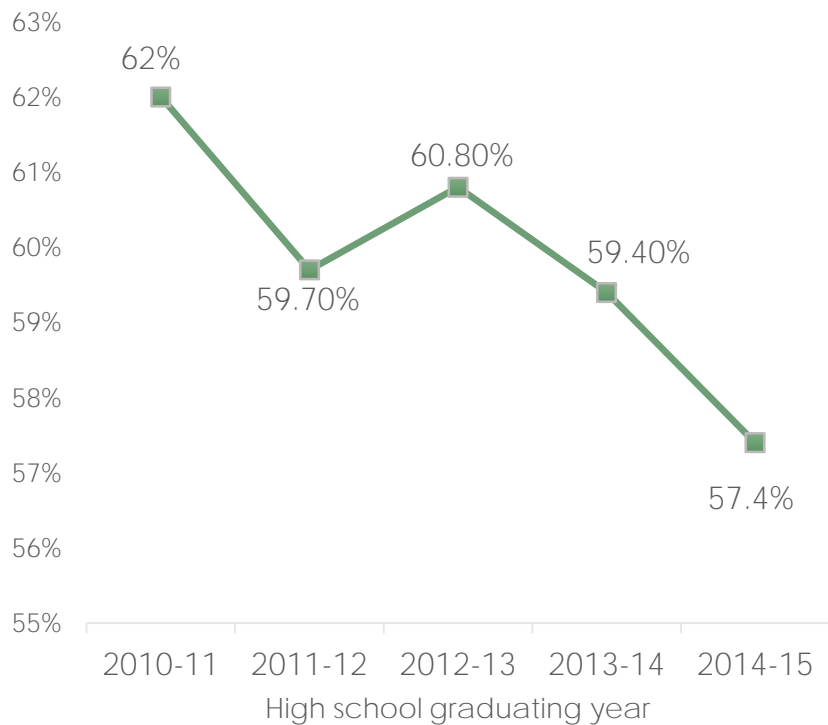
OFFICE OF RESEARCH AND DATA  
OCTOBER 2017

# KPM #1-2

## HIGH SCHOOL GRADUATES ATTENDING COLLEGE – OVER TIME AND BY RACE/ETHNICITY

Description: Percentage of Oregon students enrolled in college within 16 months of their 4-year high school cohort graduation date

As the state's high school graduation rate has risen, the college-going rate has fallen. With the exception of Hispanic students, all racial/ethnic groups have experienced a decline in the number of high school graduates attending college

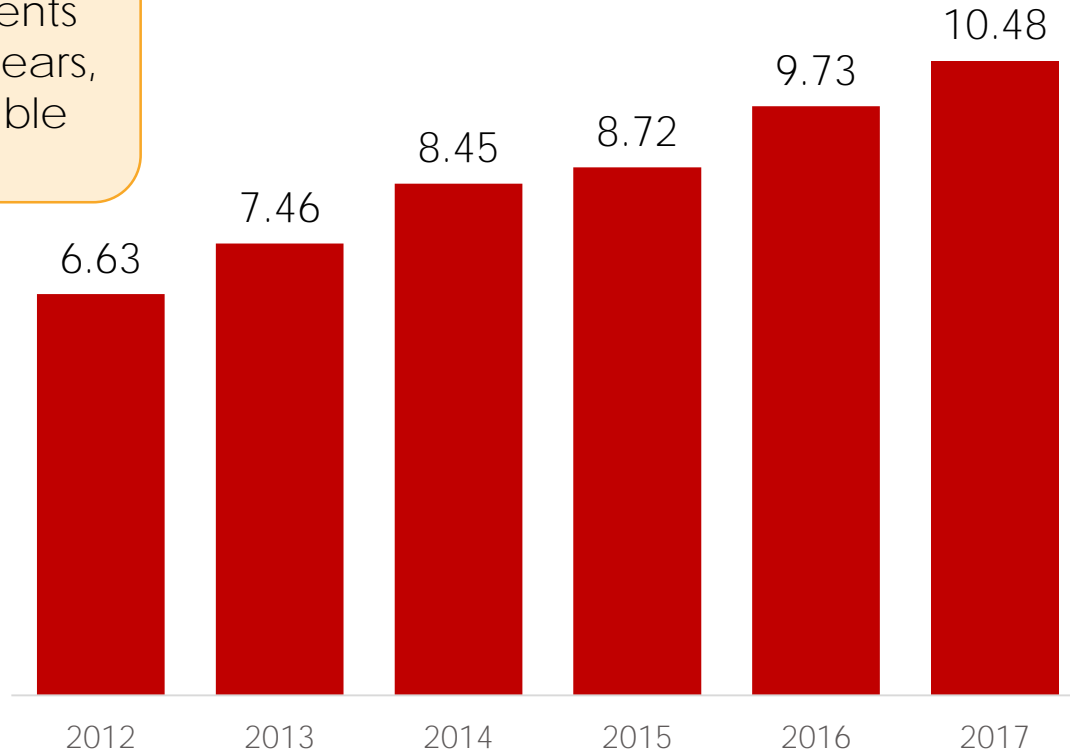


# KPM #3

## COLLEGE CREDITS EARNED BY K-12 STUDENTS

Description: Amount of postsecondary credit per graduate awarded to K-12 students

College credit earned by high school students has risen in recent years, both in types available and in amount.



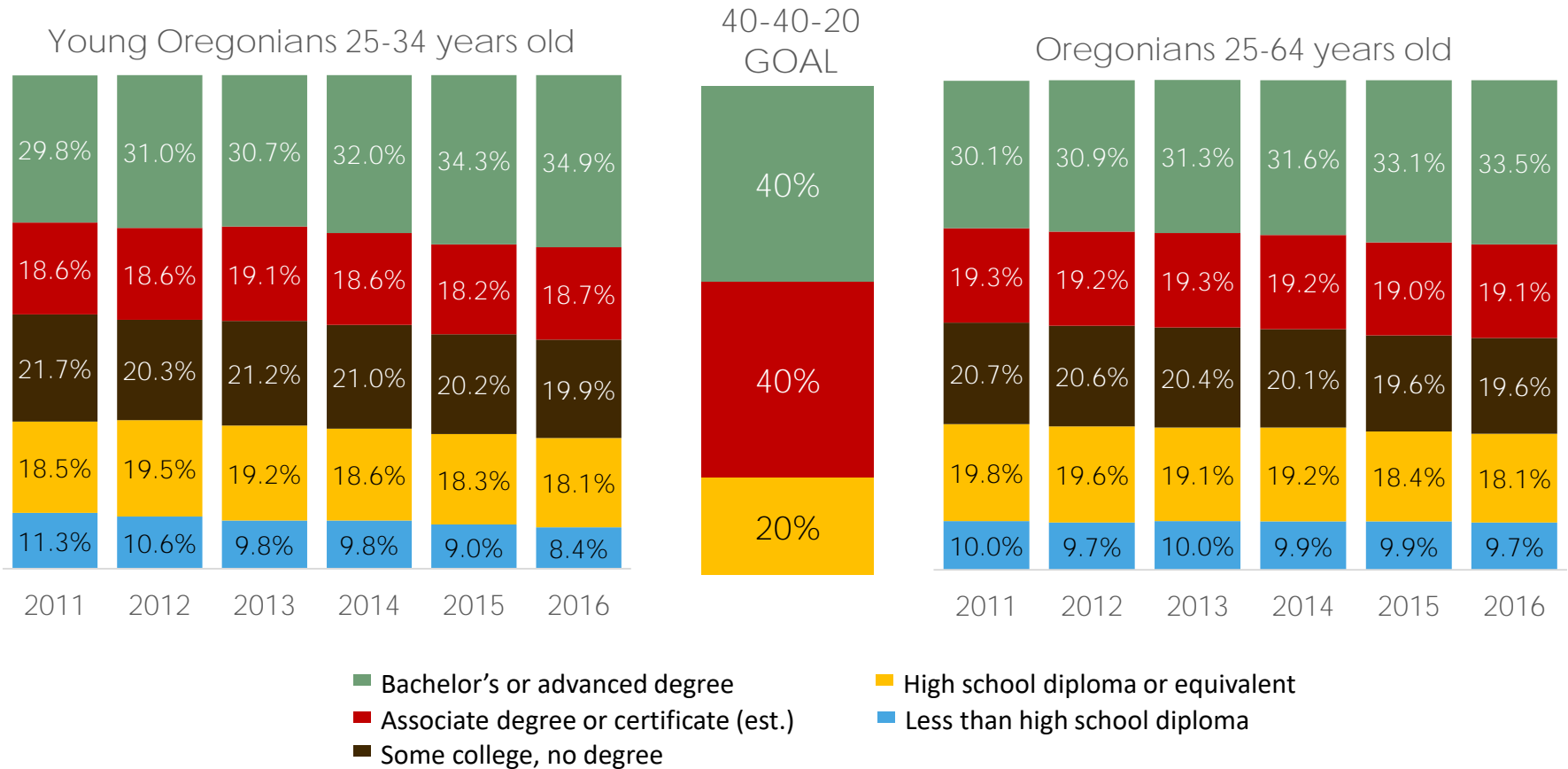
Source: HECC analysis of university and community college data. Includes only high school students who graduated within 4 years and were enrolled in dual credit or expanded options programs.

Notes: This measure represents an average number of credits per graduate based on the total number of credits earned among all students who have not graduate from high school in a single academic year. It does not measure the breadth of dual credit among high school students.

# KPM #4

## OREGON EDUCATIONAL ATTAINMENT

Description: Percent of young Oregon adults with postsecondary degree or certificate by degree type



Source: American Community Survey data, 1-year estimates.

Note: House Bill 2311 (2017) refocuses 40-40-20 as a pipeline goal for the expected high school class of 2025 (and beyond), rather than the current Oregon goal. This same legislation also updates the state's 10-year commitment to ambitious educational outcomes for working-age Oregonians by requiring that HECC work with the Oregon Workforce Investment Boards and institutional partners to create a new set of goals for the adult population that are more aligned with career trajectories, educational interests, and projected job opportunities.



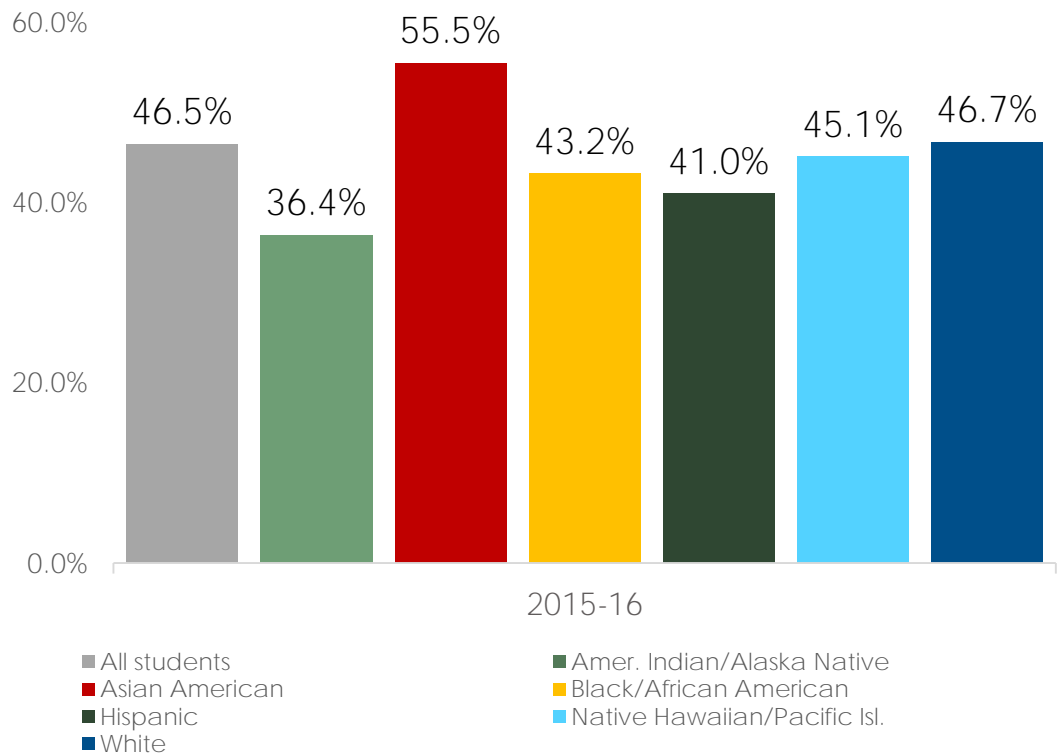


# KPM #5-6

## COMMUNITY COLLEGE COMPLETION AND TRANSFER RATE, TOTAL AND BY RACE/ETHNICITY

Description: Percentage of Oregon community college students who complete an associate degree or who transfer to a university within three years

Almost half of credential-seeking students at community colleges complete a certificate/degree or move to a four-year university. This new measure will include trends over time in coming years.



Source: HECC analysis of university and community college data .

Notes: This KPM uses student behavior to define "credential-seeking" as accumulating 18 or more quarter credits within the period. A student is considered to have transferred if there is any evidence of enrollment at a 4-year university after the last

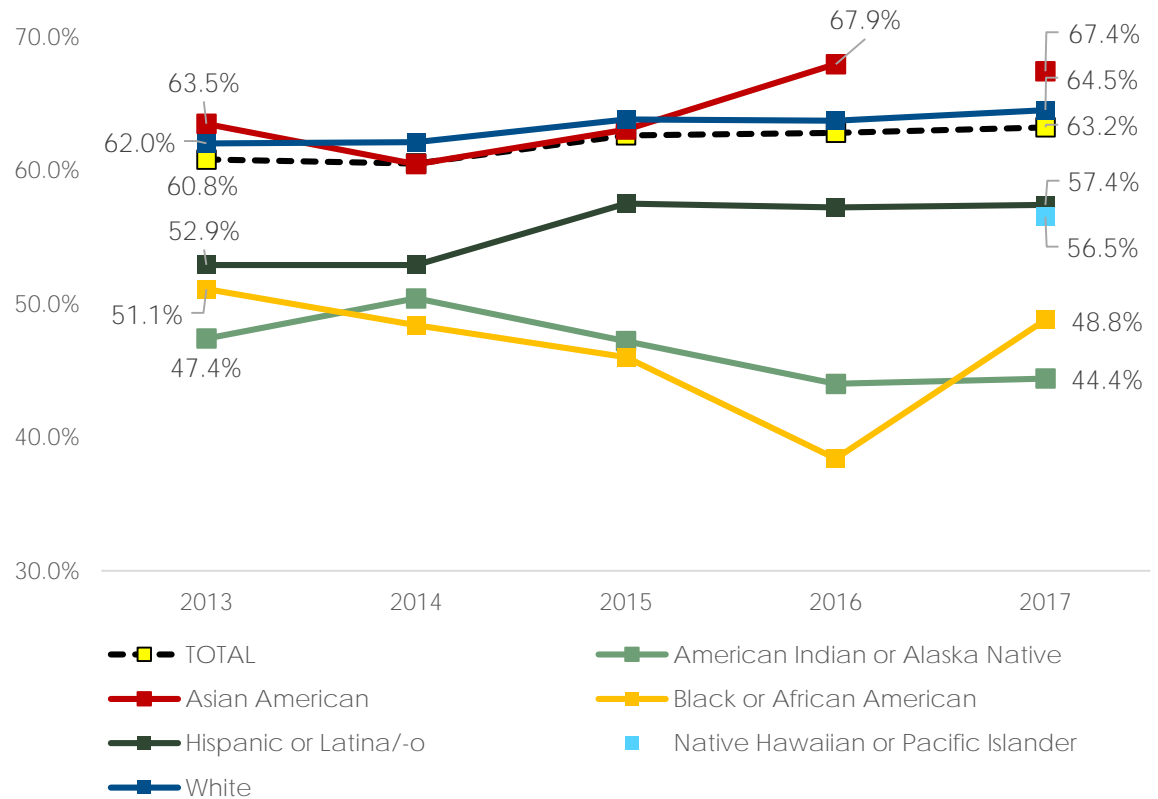
Higher Education Coordinating Commission, Legislatively Adopted Budget 2017-19, the three-year tracking period.

# KPM #7-8

## PUBLIC UNIVERSITY GRADUATION RATE – TOTAL AND BY RACE/ETHNICITY

Description: Percentage of Oregon university students who complete a bachelor's degree within 6 years – Total and disaggregated by race/ethnicity

Public university graduation rates have risen for Asian American, Hispanic, and White students but not for African American or Native American students



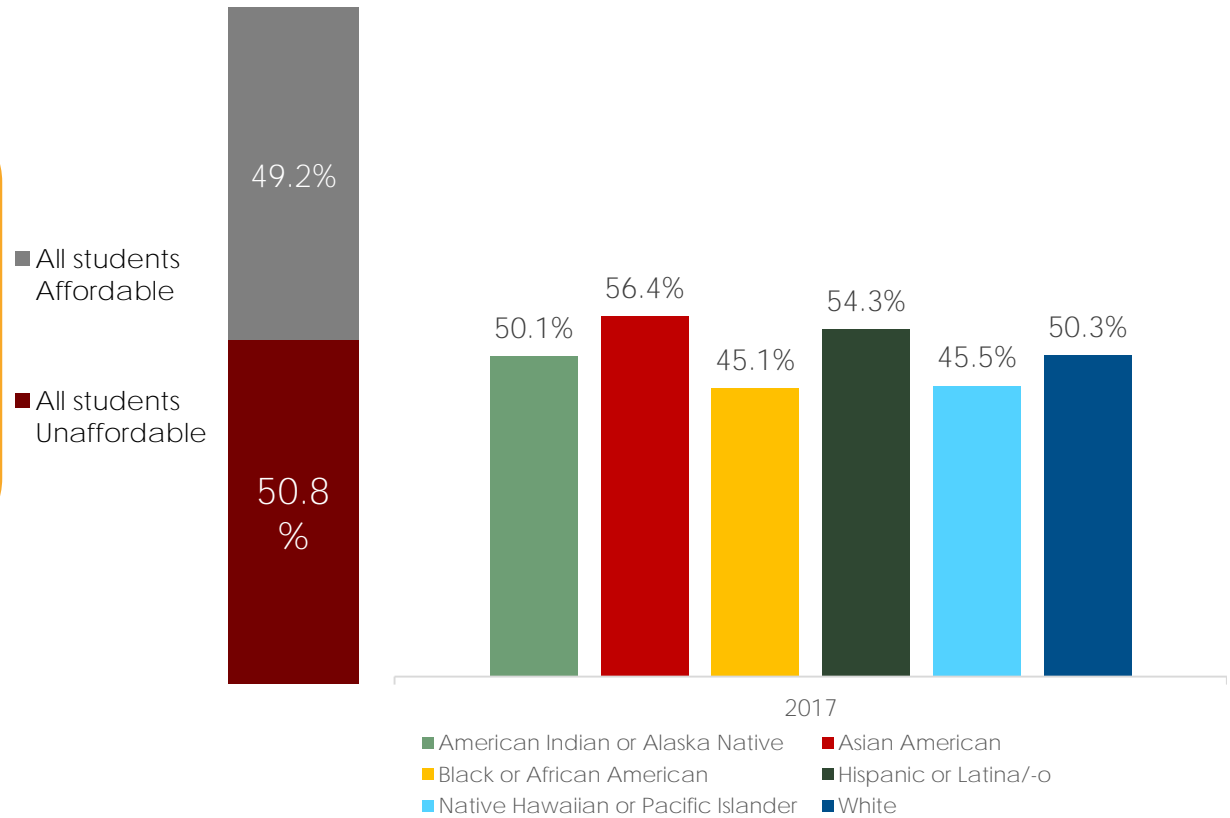
Source: HECC analysis of Oregon public university student records. Includes only first-time, full-time freshmen university students. Note: Certain ethnicities are included in the American Indian or Pacific Islander category. Prior to the 2010 cohort, the Asian American group included Native Hawaiian and Pacific Islander categories.

# KPM #9-10

## HIGHER EDUCATION UNAFFORDABILITY – ALL STUDENTS AND BY RACE/ETHNICITY

Description: Percentage of resident enrolled students who incur unaffordable costs, adjusted with federal and state grant aid, Estimated Family Contribute (EFC), and an estimate of student earnings

More than half of all students in public universities and community colleges who file FAFSA's cannot afford the cost of attendance even with financial aid.



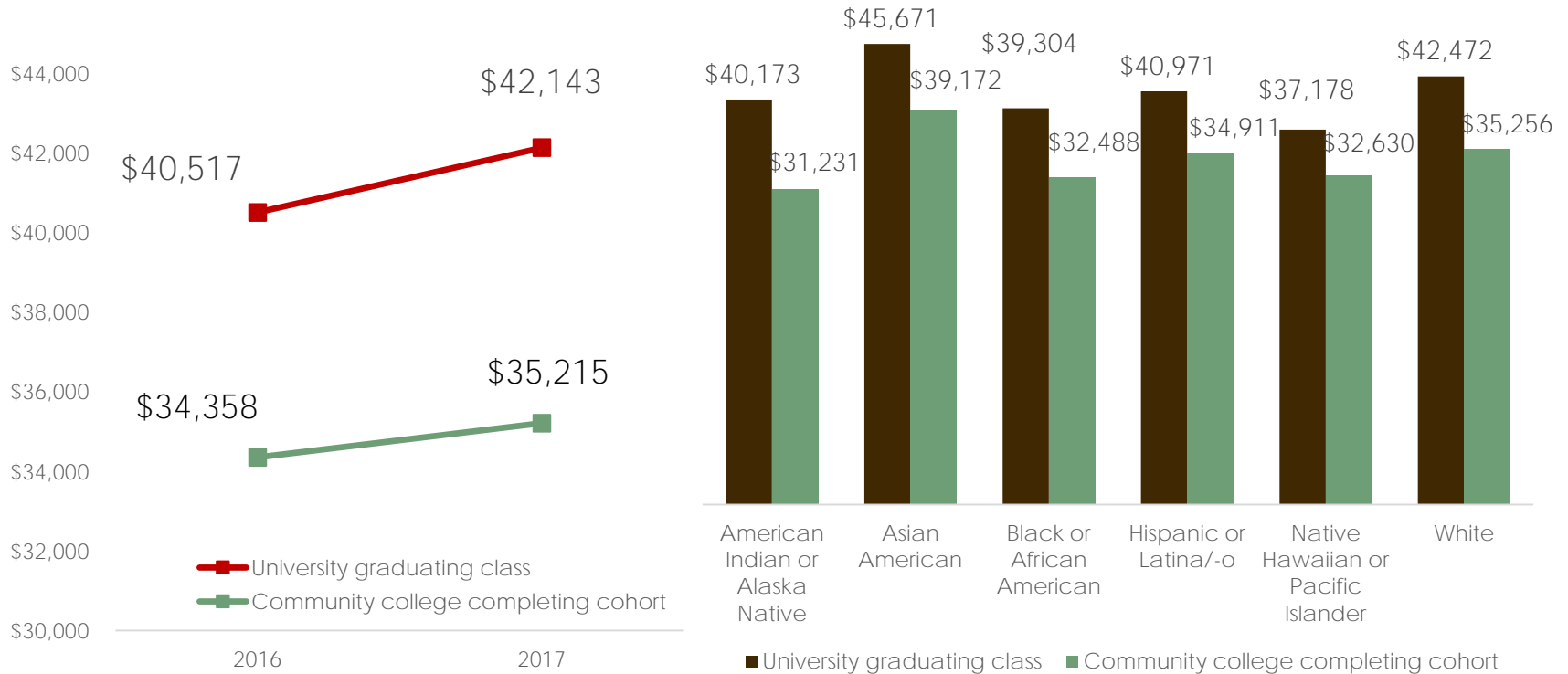
Source: HECC analysis of Oregon public university and community college student records.

Notes: Restricted to resident, undergraduate university students and community college students who attempted at least one credit. Limited only to those students who filed a Free Application for Federal Student Aid (FAFSA).

# KPM #11-12, 13-14

## EARNINGS FOR COMMUNITY COLLEGE COMPLETERS AND UNIVERSITY GRADUATES – OVER TIME AND BY RACE/ETHNICITY

Description: Median earnings of community college completers and university graduates with bachelor's degrees, five years after completion, over time and disaggregated by race/ethnicity



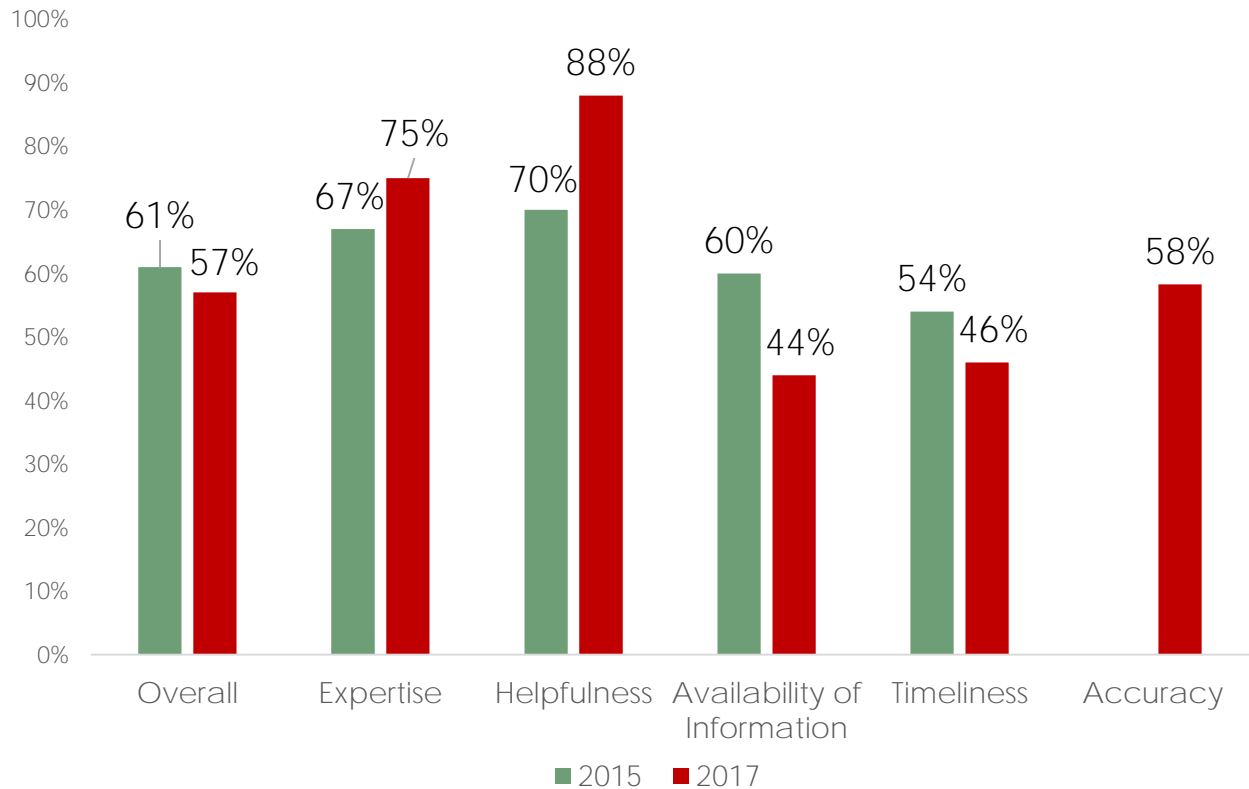
Source: HECC analysis of Oregon community college student records.

Notes: Includes individuals who were awarded a career/technical certificate, Oregon Transfer Module (OTM) certificate, or an associate degree.

# KPM #15

## CUSTOMER SERVICE

Description: Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information



HECC constituents expressed greater satisfaction with staff expertise and helpfulness than in 2015, while availability of information and timeliness show a need for improvement

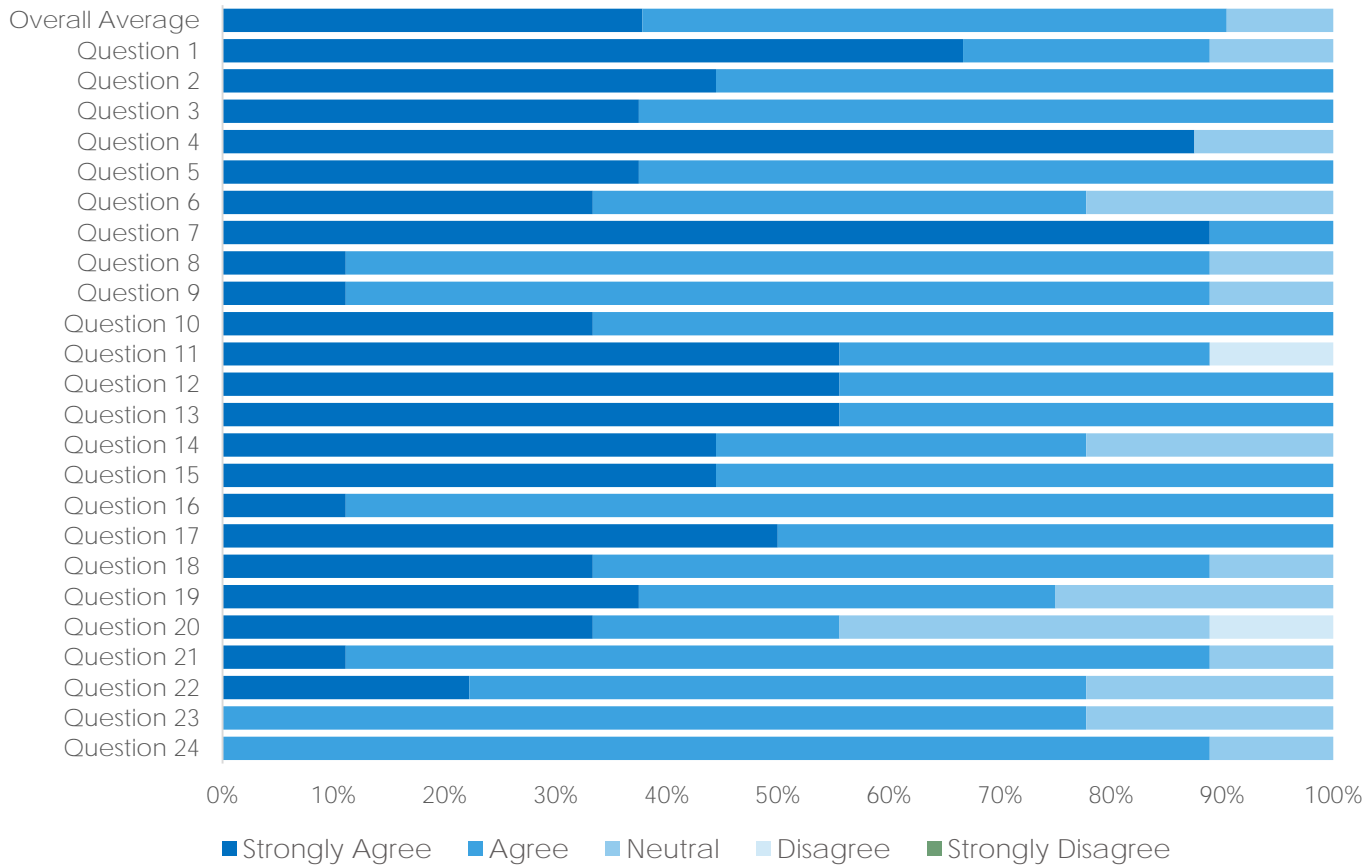
Source: HECC analysis of survey of stakeholders with a response rate of 40 percent.

Notes: The group of stakeholders for this 2017 survey was different from the 2015 group, making comparisons between the years difficult. The Agency's customer service in the year 2016 is no historical data to provide.

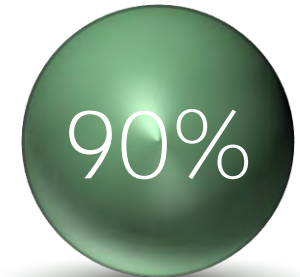
# KPM #16

## AGENCY BEST PRACTICES

Description: Annual survey of Commissioners' opinion about how well the best practices were met by the Commission



Averaging all questions,



of Commissioners agreed or strongly agreed the Commission follows these best practices

Source: HECC analysis of survey of Commissioners with a response rate of 69 percent.

Notes: The survey included 24 rated questions and 3 open-ended questions. This survey contained different questions from the previous survey in 2015 making comparisons between the years not possible.

# KPM #16

## AGENCY BEST PRACTICES – LIST OF RATED QUESTIONS

As an individual Commissioner:

1. I am able to devote the time and energy necessary to actively participate in Commission meetings.
2. The amount of time expected of commissioners to prepare and participate in Commission meetings is reasonable.
3. The amount of time expected of commissioners outside of Commission meetings is reasonable.
4. The Commission is effectively utilizing my skills and expertise.
5. I can speak candidly at Commission meetings.
6. I can participate in subcommittee meetings in which I am not a subcommittee member.
7. Serving on this Commission is satisfying.

As a Commission:

8. The Commission as a whole has a clear understanding of its role and responsibilities.
9. The Commission understands and respects the distinction between its responsibilities and those of management.
10. Commissioners actively participate in discussions.
11. The Commission has diversity of representation (e.g., gender, ethnicity, age, vocation, etc.).
12. Commissioners listen to and value each other's comments.
13. The leadership of the Commission is effective.

14. Public comment during the public comment section of the meeting and during action items is a valuable opportunity to gather input.
15. The Commission provides insight and guidance to the HECC's strategic direction.
16. The Commission ensures the agency's fiscal integrity by monitoring the agency's financial policies and operating performance and by submitting the agency's biennial budgets.
17. The Commission assesses the performance of the Executive Director on an annual basis
18. The Commission follows the highest standards of fiduciary duty and avoids conflict of interest in decision-making.
19. The Commission operates in a transparent and open fashion.
20. Commission meetings have agendas and materials that are distributed far enough in advance to give them adequate consideration.
21. Commission meetings rely on written and presentation materials that provide the right type and amount of information and are clearly written.
22. Commission meetings cover the right combination of information-sharing, discussion, decision-making, and board education.
23. Commission meetings allow enough time for the exchange of ideas and thoughtful deliberation.
24. Commission meetings strike the right balance between long-range, strategic matters and routine matters of oversight.

# KPM #16

## AGENCY BEST PRACTICES – LIST OF OPEN-ENDED QUESTIONS AND RESPONSES

1. What do you find most satisfying in your role as Commissioner?
  - a. Being part of a commission that is implementing policy in a way that aims to be student centered, and uses data and gathers input from different stakeholders
  - b. Being strategic and requiring outcomes.
  - c. Interactions between Commissioners and Higher Ed officials
  - d. Making a difference to all students and provide a vision for Oregon students and educators.
  - e. Working into the strategic plan and connecting our mission and vision. The Commission examines the difficult aspects of higher education as well as what's working.
  - f. Thinking, discussing, deliberating. Helping spark change that support students.
  - g. The ability to drill deep on the issues facing students and universities to able to offer solutions
  - h. The ability to think and work with others to respond to the evolving needs of colleges and universities and participate in complex problem solving. Being part of a committed team.
  - i. Professional development, i.e., learning and serving.
2. What do you find least satisfying in your role as Commissioner?
  - a. Cannot possibly be involved in every issue myself
  - b. The travel and time
  - c. Apparently low involvement of some Commissioners
  - d. That we don't have enough time to discuss all the educational issues.
  - e. Nothing--I truly enjoy every aspect of this position.
  - f. Nothing really -- sometimes routine items get a bit boring, but I love the work
  - g. None
  - h. Not being able to address some of the longstanding systemic issues facing higher education- funding, infrastructure, student aid, collaboration...
  - i. Even though my time outside of the commission meetings is respected by staff et al, I wouldn't mind more information distributed and staff's plans & analysis in the days and weeks between commission meetings.



# KPM #16

## AGENCY BEST PRACTICES – LIST OF OPEN-ENDED QUESTIONS AND RESPONSES

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3. What can HECC staff do to enable you to serve more effectively or with greater satisfaction?
- a. Good question! The few times I have contacted staff they have been very helpful. I think we may be limited by a dearth of data and insufficient number of staff that could serve to inform us better.
  - b. Not much. Receiving materials earlier would help. Being more candid about potential issues or problems.
  - c. Prompt (earlier) notification of meeting place, time, agenda and support material
  - d. Provide more updates of the projects we approve or the recommendations we make.
  - e. Sometimes the reimbursement gets months behind, and that can be a little daunting keeping track of what has been paid and what is outstanding.
  - f. Great staff -- I like the policy framing and development most. Need to keep us focused on the big questions regarding our goals and what it will take to achieve them.
  - g. The HECC staff is great. Anytime I needed information they provided to me.
  - h. This year has been a personally challenging year for me, which has affected my participation. I am very committed to the work of HECC and feel that the staff is extremely supportive and effective.
  - i. Continue regular communication and involvement with individual commissioners (of course without violating public meeting laws, i.e., not conducting business by phone, email, or in person).

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## **Audit Response Report**

The Federal Department of Labor (DOL) conducted a joint review of Employment and Training Administration (ETA) funded grants awarded to the Oregon Department of Community Colleges and Workforce Development (CCWD) and Oregon Employment Department (OED). For CCWD, the ETA funded grants included the Workforce Investment Act (WIA) Cluster Grants. The DOL reviewers identified issues of non-compliance with Federal requirements and areas of concern where financial and program policies and operations could be strengthened to improve administrative and/or program accountability or service delivery. The issues were broadly grouped into the following areas:

- Governance
- Procurement
- Administrative and Budget Controls
- Financial Reporting and Allowable Costs
- Performance Accountability

Within these broad areas, the DOL has detail findings and concerns. These included the following:

- Amounts reported by the Department's Local Workforce Investment Area's (LWIA) and the Department on their quarterly grant financial reports did not appear to be all inclusive regarding the reporting of accrued expenditures. Also, there was excessive cash on hand reported on various quarterly reports by both the LWIA's and the Department.
- Their review procedures both at the central office and at one of the LWIA disclosed questioned costs.
- Written grant close-out instructions have not been issued to the local areas.
- CCWD has not completed the entering of grant information for the WIA Cluster Grants into the Federal Funding Accountability and Transparency Act (FFATA) reporting system.
- The Department needs to update their fiscal and administrative policies and procedures to incorporate the new Uniform Administrative Guidance issued by the Federal Office of Management and Budget.

## **Agency Response**

While CCWD generally agreed with the DOL findings and recommendations, there were certain findings that the Department disagreed with. The Department has provided additional documentation to DOL to resolve all of the report findings, including the questioned costs. The Department will continue its discussions with DOL to resolve all of these findings.

Also, as of July, 2016, the Department has entered all grant agreements into the FFATA reporting system and, going forward, they will enter the agreements into the reporting system as they become final.

There were no other performance or financial audits during the period that included major audit findings and recommendations.

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# 2015-17 AFFIRMATIVE ACTION AND DIVERSITY/INCLUSION PLAN

Higher Education Coordinating Commission  
Ben Cannon, Executive Director



Higher Education Coordinating Commission  
2015-17 Affirmative Action and Diversity/Inclusion Plan

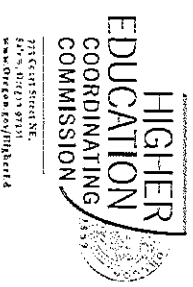
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  5. National Origin Discrimination Title VII of the Civil Rights Act of 1964 and the Immigration Reform & Control Act of 1986
  6. Pregnancy Discrimination Title VII of the Civil Rights Act of 1964
  7. Race/Color Discrimination Title VII of the Civil Rights Act of 1964
  8. Religious Discrimination Title VII of the Civil Rights Act of 1964
  9. Retaliation Title VII of the Civil Agency Affirmative Action Policy
  10. Sex-Base Discrimination Title VIII of the Civil Rights Act of 1964
  11. Sexual Harassment Title VIII of the Civil Rights Act of 1964



December 30, 2014

Mr. Frank Garcia  
Governor's Office  
Director of Affirmative Action/Diversity & Inclusion  
255 Capitol Street, NE  
Salem, OR 97301

Dear Director Garcia:

As Executive Director of the Higher Education Coordinating Commission agency, I am pleased to submit our first Affirmative Action/Diversity & Inclusion Plan for the 2015-17 biennium. This is a culminating and collaborative effort from between our new agency, the Department of Community Colleges & Workforce Development and the Office of Student Access & Completion.

The Equity Lens, as adopted by the Oregon Education Investment Board and subsequently the HECC, is a focal point of our work, both internally and externally. Throughout our organization, we hold high expectations to contribute to the access, growth and success of *all* individuals and stakeholders we are privileged to work alongside and serve.

You have my continuing commitment to promote best practices in the support of equal opportunity employment and to solicit the engagement of underutilized and historically underrepresented individuals and communities.

Should questions or clarifications arise regarding our plan, please contact myself or our Chief of Staff, Cheryl Myers at (503)947-5982.

With sincere regards,

Ben Cannon, Executive Director



I. AGENCY DESCRIPTION

a. Mission

The Higher Education Coordinating Commission (HECC) has adopted as its mission the achievement of the state's statutory target of having 40 percent of adult Oregonians with a four- year degree or better and another 40 percent with a two-year degree or postsecondary certificate by the year 2025.

*About the HECC*

In 2011, the Oregon Legislature established “40-40-20” as the State’s goal for educational attainment in Oregon, recognizing the importance of higher education as a target for enabling individual opportunity and achieving societal success in an increasingly knowledge-based global economy. The State’s 40-40-20 goal commits to a future in which all Oregonians will complete their education and gain the ability to contribute to our society and economy. The HECC is responsible for overseeing pathways to postsecondary success from the point at which students complete their secondary educations through their learning, training and mastering of skills in college and career training programs.

Oregon enacted significant higher education governance reform in recent years, providing increased autonomy to public universities while establishing the HECC as a statewide postsecondary coordinating and funding commission. Originally chartered by the Legislature in 2011, the HECC coordinates postsecondary education in Oregon for hundreds of thousands of students enrolled in the state’s seven public universities and the Oregon Health & Science University, 17 public community colleges, 67 private colleges and universities, and 220 licensed private career and trade schools.

The Commission is a 14-member, Governor-appointed volunteer commission, and supported by an executive director, who oversees Community Colleges & Workforce Development (CCWD), Office of Student Access & Completion (OSAC) and HECC staff in supporting the Commission’s mission.

The HECC agency includes the Private Career Schools office which licenses career schools and provides educational leadership and support to over 235 private career schools in Oregon; the Office of Degree Authorization, responsible for approval of academic programs for all degree-granting private postsecondary institutions in the state; and the Veterans Education unit. The HECC’s goal is to build accessible and affordable pathways to opportunity and success for Oregonians, including historically underserved populations that can be sustained by innovative and high-performing public and private institutions of postsecondary education throughout the state.

It is anticipated that the HECC, CCWD and OSAC will become one agency under the HECC as of July 1, 2015 and the myriad of needed procedures for integration is underway. The HECC’s Strategic Plan is an action plan toward the State’s visionary 40-40-20 goals, focused on four key functions 1) to broaden the pathways to the 40-40-20 goals, 2) to make the pathways accessible, affordable and supportive for students, 3) to steer the higher education enterprise, and 4) to cheer the promotion of college completion and career readiness.

**b. Contact Information: Agency Director**

Ben Cannon, Executive Director  
755 Court Street, NE  
Salem, Oregon 97301  
(503)378-5690 ♦ [www.oregon.gov/HigherEd](http://www.oregon.gov/HigherEd)

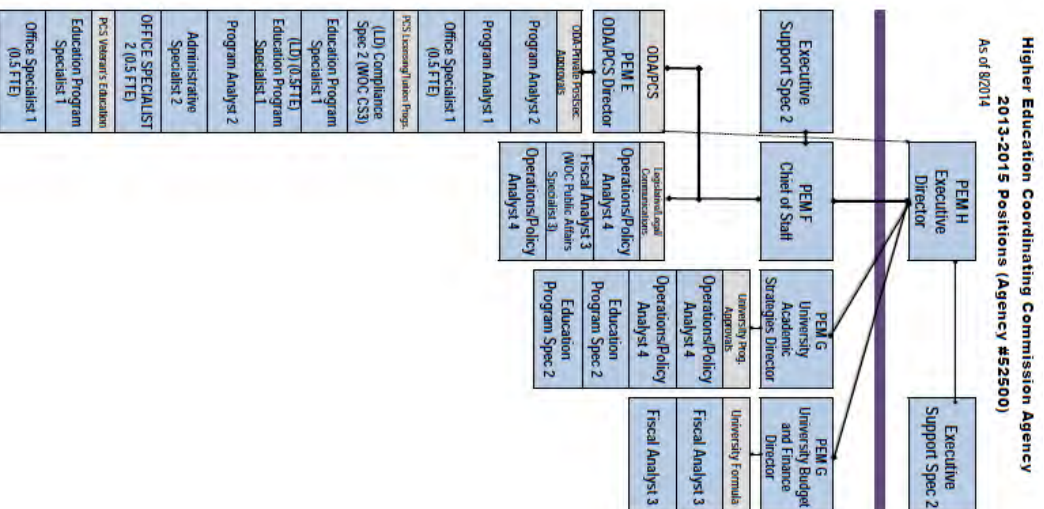
**c. Contact Information: Agency's Governor's Policy Advisor**

Dani Ledezma, Education Policy Advisor  
(503)378-3072 [dani.ledezma@oregon.gov](mailto:dani.ledezma@oregon.gov)  
Agnes Balassa, Workforce Policy Advisor  
(503)986-2433 [agnes.balassa@oregon.gov](mailto:agnes.balassa@oregon.gov)

**d. Contact Information: Agency's Affirmative Action Officer**

Cheryl Myers, Chief of Staff  
(503)947-5982 [cheryl.l.myers@state.or.us](mailto:cheryl.l.myers@state.or.us)

**e. Organizational Chart**



II. AFFIRMATIVE ACTION AND DIVERSITY/INCLUSION PLAN

a. Agency Affirmative Action Statement

This statement applies to all HECC staff and all matters relating to hiring, firing, promotion, benefits, compensation, and other terms and conditions of employment.

**Affirmative Action Statement**

The HECC supports the spirit and letter of equal employment opportunity laws, rules and regulations, and affirmative action concepts and the right of all persons to work and advance on the basis of merit, ability, and potential.

The HECC strives to achieve equal employment opportunity and affirmative action objectives through the recruitment, employment and advancement of a diverse workforce, including women, minorities and the disabled. The Commission and agency will not tolerate any form of discrimination or harassment and endeavors to maintain a tolerant and respectful work environment free of hostility or unwelcome behavior.

The HECC is committed to providing, through a program of affirmative action, equal access to programs and services and fair and equal opportunities for employment. In administering its program, commission members and staff will not discriminate against any person who is a current or potential user of its services on the basis of race, color, ancestry, gender, national origin, age, family or marital status, sexual orientation, political or religious affiliation, veteran status, physical or mental disability.

An individual who has interviewed for employment, who believes they were denied employment based on any of the aforementioned discriminatory factors, may review the employment decision with the Commission, by contacting the HECC's Affirmative Action Representative (contact information listed previously). If the concern is not resolved to the individual's satisfaction, they may contact the Equal Employment Opportunity Commission, Seattle District Office – 909 First Avenue, Suite 400, Seattle, WA 98104-1061.

As part of the annual performance evaluation, the Commission's Executive Director will be evaluated, in part, on efforts to promote the equal employment opportunity and affirmative action objectives of the agency.

The Commission will post a current copy of the Affirmative Action and Equal Employment Opportunity Statement in its staff break room and on the Commission's website for public access.

b. Agency Diversity/Inclusion Statement

The HECC is committed to establishing, monitoring, and maintaining a work environment where all employees are valued, treated fairly, and given opportunities to develop and grow to their full potential. Every employee plays a part in our diverse workforce and inclusive work environment by being respectful and supportive, and by acting with integrity toward one another. Each person's skills, talents, knowledge, experiences, and personalities broaden the range of perspectives in and approaches to conducting the work we do at the HECC.



The HECC can best promote excellence by intentionally recruiting, retaining, and accommodating a diverse group of staff in an environment of respect that is supportive of their workplace success. This climate of diversity, inclusion and excellence is critical to successfully contributing leadership and resources to increase the skills, knowledge and career opportunities of Oregonians.

c. Training, Education and Developmental Plan (TEDP)

At the HECC, [State Policy 50.045.01, Employee Development and Implementation of Oregon Benchmarks for Workforce Development](#) is used to promote employee career growth.

The HECC actively strives to provide promotional opportunities that either use existing skills in a different setting or support employees in the acquisition of new skills, be it through formal classroom training, job rotations, various work projects or experiences, and educational or continuing education opportunities. All employees receive formal, annual performance evaluations.



i. **Staff**

- The Affirmative Action Plan including the agency’s AA Statement is posted on the agency website’s home page.
- Training opportunity access is available to all staff per the Statewide Employee Development and Implementation of Oregon Benchmarks for Workforce Development Policy (50.045.01).
- The HECC New Employee Orientation is provided within the first week of employment to new employees along with staff to guide them through their first days of employment and to answer any questions.
- ii. **Volunteers**  
ASPIRE provides cultural sensitivity, disability awareness, and inclusiveness training to more than 1,500 volunteers to serve as mentors to roughly 9,300 individuals annually.
- iii. **Contractors/Vendors**  
The HECC does not currently provide vendor diversity training.

d. Programs

i. **Internship/Fellows**

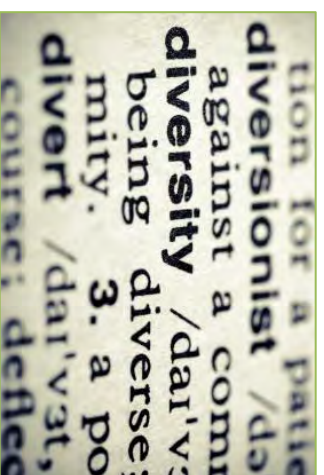
- **Formal:** While the HECC does not currently have a formal internship program, a keen interest exists and this initiative is being actively explored. In the previous biennium OSAC worked with one intern and up to 24 college work-study students each year. OSAC will continue to contact local colleges and universities to recruit interns who would like to work for academic credits. The project’s assignments will be designed to relate to interns’ educational and career goals. OSAC will continue to participate in college Work-Study programs.
- **Informal:** As vacancies or opportunities arise, all interns will be encouraged to apply for any position openings they may be qualified for. HECC will strive to maintain contact with interns and intern candidates for ongoing opportunities and community outreach communication.

ii.

*Community Outreach Programs*

Community outreach programs discussions are underway at the HECC. Informal community involvement activities have included:

- Numerous staff have presented at community college and university conferences as well as multi-cultural community events.
- Invitations are regularly extended to attend diversity community events, such as Say Hey, Networkin’ It, etc. and as budget allows, sponsorship opportunities are strongly considered.
- In the summer of 2014, the agency engaged an Oregon Hatfield Fellow who conducted a statewide research project to survey underrepresented minority students and local community-based organizations. The subsequent report was met with strong interest from the commission and further efforts are underway to build upon the initial findings.
- OSAC partners with numerous community and professional groups throughout the state to deliver its access and financial assistance programs, including the following: middle & high schools, community-based organizations, Oregon Association of Student Financial Aid Administrators (OSAFAA), The Oregon Community Foundation, The Ford Family Foundation, Pacific Northwest Association for College Admission Counseling, Oregon GEAR UP, Incight (for students with disabilities), Oregon Independent Colleges Association, Oregon Indian Council for Postsecondary Education, Oregon Student Association, Oregon Community College Association, Oregon College Access Network, and Career Information Systems.



iii.

*Diversity Awareness Program*

- Although the HECC does not have a formal program, specific ongoing activities are a regular part of the operations at CCWD and this information is shared with the HECC. The CCWD Affirmative Action Representative electronically sends out Affirmative Action announcements on events, trainings and proclamations received from the Governor’s Affirmative Action Office and encourages staff participation in various events. Diversity-focused quizzes, ice breakers, and group activities obtained from various sources, have been used at All-Staff meetings as a short, training exercise. The HECC job announcements are shared with the Governor’s Affirmative Action Office and numerous diversity outreach channels for additional posting and dissemination. In conjunction with a Governor’s Office Sprint Initiative, the HECC Leadership team is participating in deploying the Coalition of Communities of Color Racial Equity Tool Assessment. This will establish a foundation for building a robust D&I internal program, including an integrated agency Equity Team.
- In collaboration with Oregon public education institutions, the HECC has created an Equity Workgroup, comprised of professionals charged with diversity and equity policies at their campuses. This group will meet several times annually and advise the HECC on equity best practices and innovative approaches.
- The Chief of Staff attended a west coast, diversity conference in March 2014 and shared the information with all HECC staff. The Commission has adopted the [OEIB equity lens](http://education.oregon.gov/Documents/HECC/Reports%20and%20Presentations/Presidents_letter_Equity_Lens.pdf)<sup>1</sup> as a

<sup>1</sup> [http://education.oregon.gov/Documents/HECC/Reports%20and%20Presentations/Presidents\\_letter\\_Equity\\_Lens.pdf](http://education.oregon.gov/Documents/HECC/Reports%20and%20Presentations/Presidents_letter_Equity_Lens.pdf)

- guiding principle. The equity lens is a valuable tool and perspective that will create a culture of equity not only for HECC programs, but also for the internal agency culture. The equity lens primary focus is race and ethnicity.
- As the OEIB executes its charge to align and build a P-20 education system, the equity lens within the HECC will prove useful to ensure every learner (internal and external) is adequately prepared by educators focused on equity for meaningful contributions to society. The equity lens will confirm the importance of recognizing institutional and systemic barriers and discriminatory practices that have limited access for many students in the Oregon education system. The equity lens emphasizes underserved students, such as out of school youth, English Language Learners, and students in some communities of color and some rural geographical locations, with a particular focus on racial equity. The result of creating a culture of equity will focus on the outcomes of academic proficiency, civic awareness, workplace literacy, and personal integrity. The system outcomes will focus on resource allocation, overall investments, hiring and professional learning.
- The HECC is a new agency, therefore, there is not an agency specific program; however, the statewide leadership programs are available to staff such as the Management Developmental Series and other trainings in the State of Oregon I Learn Training site.
- The HECC Leadership Team, along with the broader education enterprise, is engaged in early stages of deploying the Coalition of Communities of Color Racial Equity Tool and anticipates continued development.

e. Update: Executive Order 08-18

i. *Cultural Competency Assessment & Implementation Services*

The HECC is committed to the goals of enriching the diversity of the agency and increasing the level of cultural competency, both internally and throughout our customer and partner base. As a new agency, the Cultural Competency Assessment has not yet been completed, but will be considered in conjunction with the Racial Equity work aforementioned.

ii. *Statewide Exit Interview Survey*

The HECC encourages all employees to complete this DAS web-based, exit-interview tool prior to their transfer or departure: <http://www.surveymonkey.com/s.asp?u=206582533018>

Participation is optional and all responses are anonymous and cannot be traced back to an individual. The survey is conducted in a safe and non-threatening manner and covers such items as benefits; working conditions; opportunities for career advancement; quality and quantity of workload; and relationships with co-workers and supervisors. In the new plan year, DAS will analyze the information for positive and negative results, and strive to correct or minimize the negative results and report the findings to the Executive Team on a quarterly basis.

iii. *Performance Evaluation of All Management Personnel*

The HECC is in the process of establishing a Performance Management Plan, in accordance with the statewide Performance Management Process Policy (50.035.01)

**f. Status of Contracts to Minority Businesses (ORS 659A.015)**

As a new agency, a limited number of contracts have been issued by the HECC, a recent contract included subcontract opportunities with WBE/MBE firms and the agency continues to seek additional contracting opportunities with diverse businesses.

Issuing Agency	Total # of Contracts	WBE/MBE Contracts	Potential WBE/MBE	Total Contract Value	WBE/MBE Contracts	Potential WBE/MBE
HECC	0	0	0	0	0	0
CCWD	37	2	13	\$3,224,093	\$105,000	\$153,333
OSAC	6	2	1	\$474,781	\$237.031	\$2,750

**III. ROLES FOR PLAN IMPLEMENTATION**

**a. Responsibilities and Accountabilities**

**i. Executive Director**

The Executive Director directs and supervises all activities of the agency. The Executive Director reports to the Higher Education Coordinating Commission annually and biennially to the Legislative Ways and Means Committee, on the progress and outcomes of the agency's Affirmative Action Plan. Pursuant to the administrative rule [105-040-001](#), the Executive Director ensures that:

- A) Equal employment opportunities are afforded to all applicants and employees by making employment related decisions that are non-discriminatory; and
- B) Employment practices are consistent with the state's Affirmative Action Guidelines under ORS 659A.012–659A.015 and federal laws to:
  - (i) Promote good faith efforts to achieve established affirmative action objectives; and
  - (ii) Take proactive steps to develop diverse applicant pools for position vacancies.

**ii. Managers/Supervisors**

The Chief of Staff directs agency affirmative action functions, ensuring the agency plan, targets and goals are followed, implemented, and achieved. The Chief of Staff is involved in recruiting processes to ensure there is no intended or unintended bias.

- Supervisors are expected to foster and promote the importance of a diverse workforce free of discrimination and harassment to staff and follow the statewide [Discrimination and Harassment Free Policy 50.010.01](#).
- Ensure subordinates receive an orientation on the agency's affirmative action goals and responsibilities and understand their own responsibilities for helping promote diversity and a harassment free work environment.
- The HECC agency coordinates with the CCWD Operations Director, and OSAC leadership to ensure agency and State of Oregon procedures and rules are followed to fill employment vacancies.
- Managers are evaluated annually to assess how they have fostered a diverse workforce. Criteria may include:
  - Agency workforce education regarding diversity issues (i.e. training and communication).
  - Recruitment and selection efforts (recommendations for advertising or marketing open recruitments).



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- Retention (how managers identify and ensure employees are provided appropriate tools for success).

iii. *Affirmative Action Representative*

The Department of Administrative Services, Enterprise Human Resource Service provides human resources to the HECC. The assigned Human Resource Manager reports to the Executive Director and works with the Executive team. The HR Affirmative Action Representative reports to the Executive Team and works directly with the HR Manager to:

- Ensure employees receive and engage in a thorough orientation to the HECC and to state government; this includes review of AA and EEO policy with employees during the New Employee Orientation;
- Promote and oversee effective retention practices using the Affirmative Action Plan.
- Assist with and/or investigate and address EEO/AA complaints;
- Report EEO complaints or areas needing improvement to management team members; and
- Provide EEO/AA and ADA training options to the agency.

IV. JULY 1, 2013 – JUNE 30, 2015

a. Accomplishments

As a new agency, the HECC is incorporating CCWD and OSAC programs as it launches a new and vibrant internal culture of inclusion.

- The HECC has formally adopted [OEI's Equity Lens](#) to guide their work for improving success for underserved populations in Oregon
- The agency is in the process of forming an internal Diversity & Inclusion workgroup, comprised of staff from across the three agencies.
- A Higher Education Equity Advisory Group has been convened to provide advice to the commission and agency, comprised primarily of institutional administrators focused on equity issues at community colleges and public universities.
- The budgeting priority framework was organized around the key priorities of productivity and affordability, with a focus also on capital investment priorities in the context of promoting educational quality and equity for all Oregon students.
- The agency engaged an Oregon Hatfield Fellow who conducted a statewide research project to survey underrepresented minority students and local community-based organizations. The subsequent report was met with keen interest from the commission and further efforts are underway to build upon the initial findings.
- Vigorous diversity outreach strategies have been deployed for recruitment purposes including, but not limited to: National Higher Ed Recruitment Consortium, Oregon Association of Minority Entrepreneurs, NAACP Salem-Keizer Chapter, Oregon Native American Chamber, Hispanic Services Roundtable, Oregon Advocacy Commission, Asian Pacific American Chamber, Urban League, African American Chamber, Hispanic Metropolitan Chamber, OSHEN, HispanicPros, Governor's Office of Diversity & Inclusion.





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- OSAC maintains a statewide outreach and mentoring network – ASPIRE – that serves students from all social-economic and racial or ethnic backgrounds. The program operated in 134 high schools during 2013-14. Students directly mentored 9,393 and the total of all students reached through workshops, drop-in assistance, or special programs was 80,975. ASPIRE students had the following characteristics:
  - Racial breakdown: 33 percent of the students served are students of color.
  - Economic background: 52 percent are from low-income or moderate-income families.
  - Educational background: 49 percent have mothers who did not attend college; 55 percent have fathers who did not attend college.
- Since its inception in 1971, the Oregon Opportunity Grant has been a need-based grant program serving low-income Oregonians. Students apply for the Oregon Opportunity Grant by completing and submitting the Free Application for Federal Student Aid (FAFSA), which is also the application for federal student aid programs. OSAC receives data from all FAFSAs submitted by Oregon residents. FAFSA data contains demographic and financial data on each applicant and his/her family, if applicable, but no data on race or ethnicity.
  - Recipients of Oregon Opportunity Grants had the following characteristics in 2012-13:
    - Racial breakdown: The percentage of Opportunity Grant recipients who self-identified as students of color (excludes white and 'unknown') was 31 percent.
    - Economic background: 60.4 percent of Opportunity Grant recipients are from families with incomes at or below \$20,000.
- In 2012-13, OSAC administered scholarships (includes privately funded and public programs) reached 3,763 students. The percentage of award recipients who self-identified as students of color was 37.8 percent.
- CCWD's Diversity Workgroup has met regularly with the formal goal of increasing the knowledge of our agency employees regarding affirmative action, and to increase the diversity of our staff. CCWD continued to apply active strategies in alignment with ORS 243.305 policy of affirmative action and fair and equal employment opportunities and advancement, CCWD's collective bargaining agreement and DAS recruitment policies and guidelines.



**b. Progress made or lost since previous biennium**

As a new agency, not applicable.

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C. EEO Statistics as of 11/01/2014

	Total EEs	WMN	WMN Parity	WMN Goal	Women Under Goal	People of Color	POC Parity	POC Goal	POC Under Goal	People With Disability	PWD Parity	PWD Goal	PWD Under Goal
<b>06/30/14 STATISTICS - HECC</b>													
Z7008 PRINCIPAL EXEC/MANAGER E	1	0	36.60%	0.3	0.3	1	12.20%	0.1		0	6.00%	0	
Z7010 PRINCIPAL EXEC/MANAGER F	1	1	36.60%	0.3		1	12.20%	0.1		0	6.00%	0	
Z7014 PRINCIPAL EXEC/MANAGER H	1	0	36.60%	0.3	0.3	0	12.20%	0.1	0.1	0	6.00%	0	
A02 UPPER MANAGEMENT (SR 31+)	3	1	36.60%	1		2	12.20%	0.3		0	6.00%	0.1	0.1
A OFFICIAL/ADMINISTRATOR	3	1				2				0			0.1
X0866 PUBLIC AFFAIRS SPECIALIST 3	1	1	41.70%	0.4		0	9.00%	0		0	6.00%	0	
B02 COMMUNICATION/EDITOR	1	1	41.70%	0.4		0	9.00%	0		0	6.00%	0	
C2300 EDUCATION PROG SPECIALIST 1	2	2	59.40%	1.1		0	9.60%	0.1	0.1	0	6.00%	0.1	0.1
B03 TEACHER/EDUCATION	2	2	59.40%	1.1		0	9.60%	0.1	0.1	0	6.00%	0.1	0.1
CS248 COMPLIANCE SPECIALIST 3	1	0	48.10%	0.4	0.4	0	10.70%	0.1	0.1	0	6.00%	0	
B11 INSPECTOR/COMPLIANCE/INVTGR	1	0	48.10%	0.4	0.4	0	10.70%	0.1	0.1	0	6.00%	0	
X1245 FISCAL ANALYST 3	1	0	53.00%	0.5	0.5	0	13.00%	0.1	0.1	0	6.00%	0	
B15 ACCOUNTING/FINANCE/REVENUE	1	0	53.00%	0.5	0.5	0	13.00%	0.1	0.1	0	6.00%	0	
C0860 PROGRAM ANALYST 1	1	1	41.10%	0.4		0	9.50%	0		0	6.00%	0	
C0861 PROGRAM ANALYST 2	2	1	41.10%	0.8		0	9.50%	0.1	0.1	0	6.00%	0.1	0.1
X0873 OPERATIONS/POLICY ANALYST 4	1	1	41.10%	0.4		0	9.50%	0		0	6.00%	0	
B16 PROGRAM COORD/ANALYST	4	3	41.10%	1.6		0	9.50%	0.3	0.3	0	6.00%	0.2	0.2
B PROFESSIONALS	9	6			0.9	0			0.6	0			0.3
C0108 ADMINISTRATIVE SPECIALIST 2	1	1	70.30%	0.7		0	9.70%	0		0	6.00%	0	
C0119 EXECUTIVE SUPPORT SPEC 2	1	1	70.30%	0.7		0	9.70%	0		0	6.00%	0	
Z0119 EXECUTIVE SUPPORT SPEC 2	1	1	70.30%	0.7		1	9.70%	0		0	6.00%	0	
F00 ADMINISTRATIVE SUPPORT	3	3	70.30%	2.1		1	9.70%	0.2		0	6.00%	0.1	0.1
F ADMINISTRATIVE SUPPORT	3	3				1				0			0.1
<b>TOTALS</b>	<b>15</b>	<b>10</b>			<b>0.9</b>	<b>3</b>			<b>0.6</b>	<b>0</b>			<b>0.5</b>

	Total EEs	Women	WMN Parity	WMN Goal	Women Under Goal	People of Color	POC Parity	POC Goal	POC Under Goal	People With Disability	PWD Parity	PWD Goal	PWD Under Goal
<b>06/30/14 STATISTICS - CCWD</b>													
X7006 Principal Executive/Manager D	2	1	36.60%	0.7		0	12.20%	0.2	0.2	0	6.00%	0.1	0.1
X7008 Principal Executive/Manager E	4	3	36.60%	1.4		0	12.20%	0.4	0.4	0	6.00%	0.2	0.2
X7010 Principal Executive/Manager F	1	0	36.60%	0.3	0.3	0	12.20%	0.1	0.1	0	6.00%	0	
Z7008 Principal Executive/Manager E	0	0	36.60%	0		0	12.20%	0		0	6.00%	0	
Z7012 Principal Executive/Manager G	1	1	36.60%	0.3		1	12.20%	0.1		0	6.00%	0	
Z7014 Principal Executive/Manager H	0	0	36.60%	0		0	12.20%	0		0	6.00%	0	
A02 Upper Management (Sr 31+)	8	5	36.60%	2.9		1	12.20%	0.9		0	6.00%	0.4	0.4
A Official/Administrator	8	5				1				0			0.4
C2301 Education Program Specialist 2	7	4	59.40%	4.1	0.1	2	9.60%	0.6		0	6.00%	0.4	0.4
B03 Teacher/Education	7	4	59.40%	4.1	0.1	2	9.60%	0.6		0	6.00%	0.4	0.4
C0436 Procurement & Contract Spec 1	1	1	43.20%	0.4		0	5.30%	0		0	6.00%	0	
B07 Purchasing Agent/Analyst	1	1	43.20%	0.4		0	5.30%	0		0	6.00%	0	
C1118 Research Analyst 4	1	0	43.70%	0.4	0.4	0	10.00%	0.1	0.1	0	6.00%	0	
B09 Social Science/Planner/Researcher	1	0	43.70%	0.4	0.4	0	10.00%	0.1	0.1	0	6.00%	0	
C1485 Info Systems Specialist 5	1	0	32.40%	0.3	0.3	0	13.00%	0.1	0.1	0	6.00%	0	
C1486 Info Systems Specialist 6	0	0	32.40%	0		0	13.00%	0		0	6.00%	0	
C1487 Info Systems Specialist 7	3	2	32.40%	0.9		0	13.00%	0.3	0.3	0	6.00%	0.1	0.1
B12 Computer Analyst	4	2	32.40%	1.2		0	13.00%	0.5	0.5	0	6.00%	0.2	0.2
C1216 Accountant 2	2	2	53.00%	1		0	13.00%	0.2	0.2	0	6.00%	0.1	0.1
C1217 Accountant 3	0	0	53.00%	0		0	13.00%	0		0	6.00%	0	

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C1243	Fiscal Analyst 1	1	1	53.00%	0.5		0	13.00%	0.1	0.1	0	6.00%	0	
C1245	Fiscal Analyst 3	1	1	53.00%	0.5		0	13.00%	0.1	0.1	0	6.00%	0	
B15	Accounting/Finance/Revenue	4	4	53.00%	2.1		0	13.00%	0.5	0.5	0	6.00%	0.2	0.2
C0860	Program Analyst 1	1	1	41.10%	0.4		0	9.50%	0		0	6.00%	0	
C0862	Program Analyst 3	8	5	41.10%	3.2		1	9.50%	0.7		0	6.00%	0.4	0.4
C0863	Program Analyst 4	1	0	41.10%	0.4		0	9.50%	0		0	6.00%	0	
C0872	Operators & Policy Analyst 3	1	0	41.10%	0.4	0.4	0	9.50%	0		0	6.00%	0	
X0873	Operators & Policy Analyst 4	4	3	41.10%	1.6		0	9.50%	0.3	0.3	0	6.00%	0.2	0.2
Z0873	Operators & Policy Analyst 4	0	0	41.10%	0		0	9.50%	0		0	6.00%	0	
B16	Program Coordinator/Analyst	15	9	41.10%	6.1		1	9.50%	1.4	0.4	0	6.00%	0.9	0.9
B	Professionals	32	20			0.5	3			1.5	0			1.7
C0103	Office Specialist 1	0	0	70.30%	0		0	9.70%	0		0	6.00%	0	
C0104	Office Specialist 2	2	2	70.30%	1.4		0	9.70%	0.1	0.1	0	6.00%	0.1	0.1
C0107	Administrative Specialist 1	1	1	70.30%	0.7		0	9.70%	0		0	6.00%	0	
C0108	Administrative Specialist 2	3	3	70.30%	2.1		2	9.70%	0.2		0	6.00%	0.1	0.1
C0212	Accounting Technician 3	1	1	70.30%	0.7		0	9.70%	0		0	6.00%	0	
X0119	Executive Support Specialist 2	0	0	70.30%	0		0	9.70%	0		0	6.00%	0	
Z0119	Executive Support Specialist 2	2	2	70.30%	1.4		1	9.70%	0.1		0	6.00%	0.1	0.1
F00	Administrative Support	9	9	70.30%	6.3		3	9.70%	0.8		0	6.00%	0.5	0.5
F	Administrative Support	9	9				3				0			0.5
<b>Totals</b>		<b>49</b>	<b>34</b>	<b>69.39%</b>		<b>0.5</b>	<b>7</b>	<b>14.29%</b>		<b>1.5</b>	<b>0</b>	<b>0.00%</b>		<b>2.6</b>

6/30/14 STATISTICS - OSAC		Total EEs	Women	WMN Parity	WMN Goal	Women Under Goal	People of Color	POC Parity	POC Goal	POC Under Goal	People With Disability	PWD Parity	PWD Goal	PWD Under Goal
X7006	Principal Executive/Manager D	2	2	36.60%	0.7		0	12.20%	0.2	0.2	0	6.00%	0.1	0.1
Z7010	Principal Executive/Manager F	1	0	36.60%	0.3	0.3	0	12.20%	0.1	0.1	0	6.00%	0	
A02	Upper Management (S 31+)	3	2	36.60%	1		0	12.20%	0.3	0.3	0	6.00%	0.1	0.1
A	Official/Administrator	3	2				0			0.3	0			0.1
C0865	Public Affairs Specialist 2	0	0	41.70%	0		0	9.00%	0		0	6.00%	0	
B02	Communication/Editor	0	0	41.70%	0		0	9.00%	0		0	6.00%	0	
C1116	Research Analyst 2	1	1	43.70%	0.4		0	10.00%	0.1	0.1	0	6.00%	0	
B09	Social Science/Planner/Researcher	1	1	43.70%	0.4		0	10.00%	0.1	0.1	0	6.00%	0	
C1338	Training & Development Spec 1	1	1	57.60%	0.5		0	11.60%	0.1	0.1	0	6.00%	0	
B10	Personnel/Employment	1	1	57.60%	0.5		0	11.60%	0.1	0.1	0	6.00%	0	
C1484	Info Systems Specialist 4	2	0	32.40%	0.6	0.6	0	13.00%	0.2	0.2	0	6.00%	0.1	0.1
C1485	Info Systems Specialist 5	1	0	32.40%	0.3	0.3	0	13.00%	0.1	0.1	0	6.00%	0	
C1486	Info Systems Specialist 6	1	0	32.40%	0.3	0.3	0	13.00%	0.1	0.1	0	6.00%	0	
B12	Computer Analyst	4	0	32.40%	1.2	1.2	0	13.00%	0.5	0.5	0	6.00%	0.2	0.2
C0860	Program Analyst 1	5	4	41.10%	2		1	9.50%	0.4		0	6.00%	0.3	0.3
C0861	Program Analyst 2	2	2	41.10%	0.8		1	9.50%	0.1		0	6.00%	0.1	0.1
C0862	Program Analyst 3	1	1	41.10%	0.4		0	9.50%	0		0	6.00%	0	
Z0862	Program Analyst 3	0	0	41.10%	0		0	9.50%	0		0	6.00%	0	
B16	Program Coordinator/Analyst	8	7	41.10%	3.2		2	9.50%	0.7		0	6.00%	0.4	0.4
B	Professionals	14	9			1.2	2			0.7	0			0.6
C0103	Office Specialist 1	0	0	70.30%	0		0	9.70%	0		0	6.00%	0	
C0104	Office Specialist 2	1	1	70.30%	0.7		0	9.70%	0		0	6.00%	0	
C0107	Administrative Specialist 1	1	1	70.30%	0.7		0	9.70%	0		0	6.00%	0	
C0108	Administrative Specialist 2	4	4	70.30%	2.8		0	9.70%	0.3	0.3	0	6.00%	0.2	0.2
C0211	Accounting Technician 2	1	1	70.30%	0.7		0	9.70%	0		0	6.00%	0	
Z0119	Executive Support Specialist 2	1	1	70.30%	0.7		0	9.70%	0		0	6.00%	0	
F00	Administrative Support	8	8	70.30%	5.6		0	9.70%	0.7	0.7	0	6.00%	0.4	0.4
F	Administrative Support	8	8				0			0.7	0			0.4
<b>Totals</b>		<b>25</b>	<b>19</b>	<b>76.00%</b>		<b>1.2</b>	<b>2</b>	<b>8.00%</b>		<b>1.7</b>	<b>0</b>	<b>0.00%</b>		<b>1.1</b>

V. JULY 1, 2015 – JUNE 30, 2017

a. Goals for Affirmative Action and Diversity/Inclusion Plan

Build an agency culture that above all values merit, ability and potential and promotes recruitment and retention of a diverse workforce that is representative of our state demographics, including women, minorities and persons with disabilities.

b. Strategies for Implementation

It is anticipated that the HECC, CCWD and OSAC will become one agency under the HECC as of July 1, 2015; together, we will develop integrated diversity and inclusion strategies. The HECC will ensure strategies are in alignment with ORS 243.305 policy of affirmative action and fair and equal employment opportunities and advancement, any applicable collective bargaining agreement and statewide recruitment policies and guidelines. During the upcoming year through August 31, 2015, the agency will work to increase workplace diversity awareness and inclusion efforts, strategies and actions considered may include:

- Develop a report/and or training for the Commissioners.
- Consider volunteer membership for a HECC Equity Team, dedicated to the advancement of D&I; recommend improvements in meeting affirmative action goals and better diversity within the agency.
- Develop an agency mentorship program.
- Explore establishment of an Affirmative Action Officer.
- Formation of an internal Diversity & Inclusion Workgroup to develop milestones and strategies to move the agency to meet statewide parity in diversity. The Workgroup will work toward accountability of advertising and hiring. They will facilitate ongoing discussion with managers to develop strategies to prevent harassment and discrimination complaints in the workplace. In addition, they will work with the HECC Leadership Team to provide training to managers to set affirmative action expectations on an agencywide basis.
- Management leadership will review diversity efforts and share quarterly at Leadership Team meetings.
- The Chief of Staff will continue to explore the development of an internal unified training plan to educate and foster diversity and inclusion among staff.
- Along with the broader education enterprise, the HECC will continue to engage agencywide utilization of the Coalition of Communities of Color Racial Equity Tool.
- Hiring managers will work with Human Resources to ensure there is no intended or unintended bias imbedded in required qualifications or in application or interview questions.
- Position descriptions will be reviewed and updated as necessary to ensure that affirmative action and diversity and inclusion responsibilities are included in management position descriptions.
  - ORS 659.025 (1) *“To achieve the public policy of the State of Oregon for persons in the state to attain employment and advancement without discrimination because of race, religion, color, sex, marital status, national origin, disability or age, every state agency shall be required to include in the evaluation of all management personnel the manager’s or supervisor’s effectiveness in achieving affirmative action.”*
- Review the HECC’s agency orientation of affirmative action and D&I policy, goals and develop criteria regarding employee’s roles to contribute to a diverse workforce, free of harassment.
- Require staff attendance at specified mandatory training through the Oregon iLearn system.



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- Develop an integrated Labor Management Committee, which would perform annual reviews and make enhancement suggestions to the AA Plan.
- Present an annual overview of the AA plan to all staff.
- Include regular agenda items on diversity and inclusion at all staff meetings.
- Encourage all employees to complete the DAS web-based exit interview survey tool prior to their transfer or departure.
- Post the finalized Affirmative Action and Diversity & Inclusion Plan on the HECC website.
- Publically announce the Plan and its availability on the web, to partners, stakeholders and state agency personnel.
- Provide the Executive Director the biennial affirmative action information as part of the regular Ways and Means presentation to the legislature.
- Succession plan development that emphasizes diversity outreach and considerations.



VI. APPENDIX A

a. Agency's Policy Documentation

The HECC places EEO statement on all recruitment announcements The HECC administers the following statewide policies:

6. ADA and Reasonable Accommodation Policy
  7. Discrimination and Harassment Free Workplace
  8. Employee and Training Policy
  9. Veteran's Preference in Employment
  10. Other Agency Documentation: Maintaining a Professional Workplace
  6. Other Agency Documentation: Equal Employment Opportunity & Affirmative Action
- The policies referenced above are included in Appendix A.

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1. **ADA and Reasonable Accommodation Policy** (No. 50.020.10)



Statewide Policy

<b>SUBJECT:</b> ADA and Reasonable Accommodation in Employment	<b>NUMBER:</b> 50.020.10
<b>DIVISION:</b> Human Resource Services Division	<b>EFFECTIVE DATE:</b> 6/7/10
<b>APPROVED:</b> Signature on file with Human Resource Services Division	

**POLICY STATEMENT:**

Oregon state government follows the clear mandate in state law and the Americans with Disabilities Act (ADA) of 1990, as amended by the ADA Amendments Act of 2008, to remove barriers that prevent qualified people with disabilities from enjoying the same employment opportunities that are available to people without disabilities.

Oregon state government provides equal access and equal opportunity in employment. Its agencies do not discriminate based on disability. Oregon state government uses only job-related standards, criteria, and methods of administration that are consistent with business necessity. These standards, criteria and methods do not discriminate or perpetuate discrimination based on disability.

According to OAR 105-040-0001 Equal Employment Opportunity and Affirmative Action, Oregon state government takes positive steps to recruit, hire, train, and provide reasonable accommodation to applicants and employees with disabilities.

**AUTHORITY:**

ORS 240.145; 240.240; 240.250; ORS 659A.103 -145; 243.305; 243.315; The Americans with Disabilities Act (ADA) of 1990 as amended by the Americans with Disabilities Act Amendments Act (ADAAA) of 2008; Civil Rights Act of 1991; and 42 U.S.C. §12101 et seq.

**APPLICABILITY:**

This policy applies to all state employees, including state temporary employees, according to provisions of federal and state law.

**ATTACHMENTS:**

ADA Accommodation Tool Kit

**DEFINITIONS:**

See State HR Policy 10.000.01 Definitions and OAR 105-010-0000

The following definitions apply to terms referenced in this policy and its attachments:

Americans with Disabilities Act (ADA) –The ADA is a federal civil rights statute that removes barriers that prevent qualified people with disabilities from enjoying the same employment opportunities available to people without disabilities. References to ADA also refer to amendments to that Act.

Essential Functions – These include, but are not limited to, duties that are necessary because:

- The primary reason the position exists is to perform these duties.
- A limited number of employees are available who can perform these duties.
- The incumbent is hired or retained to perform highly specialized duties.

Policy: 50.020.10

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Effective: 6/7/10

**Statewide Policy**  
**ADA and Reasonable Accommodation in Employment**

**50.020.10**

**Individual with a Disability** – This term means a person to whom one or more of the following apply:

- A person with a physical or mental impairment that substantially limits one or more of the major life activities of such a person without regard to medications or other assistive measures a person might use to eliminate or reduce the effect of impairment.
- A person with a record of such an impairment
- A person regarded as having such impairment.

**Major Life Activities** – This term means the basic activities the average person in the general population can perform with little or no difficulty. These including breathing; walking; hearing; thinking; concentrating; seeing; communicating; speaking; reading; learning; eating; self-care; performing manual tasks such as reaching, bending, standing and lifting; sleeping; or working (working in general, not the ability to perform a specific job). The term also includes but not limited to “major bodily functions,” such as functions of the immune system, normal cell growth, digestive, bowel, bladder, neurological, brain, respiratory, circulatory, endocrine, and reproductive functions.

**Physical or Mental Impairment** – This term refers to any of the following:

- Physiological disorder, condition, cosmetic disfigurement, or anatomical loss that affects one or more bodily systems, including neurological, musculoskeletal, special sense organs, respiratory, cardiovascular or reproductive
- Mental or psychological disorder including but not limited to mental retardation, organic brain syndrome, emotional or mental illness or specific learning disability
- Disease or condition including orthopedic, visual, speech and hearing impairment, cerebral palsy, epilepsy, muscular dystrophy, multiple sclerosis, cancer, heart disease, diabetes, HIV disease or alcoholism
- Any other physical or mental impairment listed under the ADA.

**Qualified Person** – This term means a person who has the personal and professional attributes, including skill, experience, education, physical and mental ability, medical, safety and other requirements to hold the position.

**“Qualified person”** does not include people who currently engage in illegal use of drugs. A person may qualify, however, if he or she is currently enrolled in or has completed a rehabilitation program, and continues to abstain from illegal use of drugs.

**Reasonable Accommodation** – This term means change or adjustment to a job or work environment that enables a qualified employee with a disability to perform the essential functions of a job, or enjoy the benefits and privileges of employment equal to those enjoyed by employees who have no disabilities. “Reasonable accommodation” does not include modifications or adjustments that cause an undue hardship to the agency.

**“Reasonable accommodation”** does not mean providing personal auxiliary aids or services, such as service dogs or hearing aids that person uses both on and off the job.

A reasonable accommodation does not include lowering production standards, promoting or assigning an employee to a higher-paying job, creating a position or reassigning essential functions to another worker.

**Policy: 50.020.10**

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**Effective: 6/7/10**



**ADA and Reasonable Accommodation in Employment**  
Statewide Policy

**50.020.10**

**Undue Hardship** – This term means significant difficulty or expense. Whether a particular accommodation imposes undue hardship is determined on a case-by-case basis, with consideration of such factors as the following:

- The nature and cost of the accommodation needed
- The agency's size, employee's official worksite, and financial resources
- The agency's operation, structure, functions, and geographic separateness
- The agency's administrative or fiscal relationship to its facility responding to the accommodation request and to the other state agencies
- The impact of the accommodation on the operation of the agency or its facility.

**POLICY**

- (1) Each state agency director or authorized designee (agency) administers State HR Policy 50.020.10 as the agency's policy. Compliance with the ADA is mandatory.
  - (a) Each agency identifies an ADA Coordinator for the agency to coordinate ADA accommodation requests and function as an agency resource on ADA matters.
  - (b) Each agency develops and follows its own procedures for receiving, processing and documenting accommodation requests under this policy. The attached tool kit will assist in this process.
- (2) An employee may request an accommodation under this policy by following agency procedures.
- (3) The agency must review and respond in a timely manner to each request for accommodation. The agency must engage in an interactive dialogue with the employee to determine whether the accommodation is necessary and will be effective.
- (4) Each accommodation is unique to the person, the disability and the nature of the job. No specific form of accommodation can guarantee success for all people in any particular job. The agency must give primary consideration to the specific accommodation requested by the employee. Through the interactive process the agency may identify and provide an alternative accommodation.
- (5) The duty to provide reasonable accommodation is ongoing. The agency and the employee must engage in the interactive process again if an accommodation proves ineffective.
- (6) The agency may deny an accommodation if it is not effective, if it will cause undue hardship to the agency, or if the agency identifies imminent physical harm or risk. The undue hardship exception is available only after careful consideration. The agency must consider alternative accommodations, should a requested accommodation pose undue hardship.
- (7) Federal and state law prohibit retaliation against an employee with respect to hiring or any other term or condition of employment because the employee asked about, requested, or was previously accommodated under the ADA.

Policy: 50.020.10

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Effective: 6/7/10

2. Discrimination and Harassment Free Workplace (No. 50.010.01)



<b>SUBJECT:</b> Discrimination and Harassment Free Workplace	<b>NUMBER:</b> 50.010.01
<b>DIVISION:</b> Human Resource Services Division	<b>EFFECTIVE DATE:</b> 01/25/08
<b>APPROVED:</b> Signature on file with Human Resource Services Division	

**POLICY STATEMENT:**

The State of Oregon is committed to a discrimination and harassment free work environment. This policy outlines types of prohibited conduct and procedures for reporting and investigating prohibited conduct.

**AUTHORITY:**

ORS 174.100, 240.086(1); 240.145(3); 240.250; 240.316(4); 240.321; 240.555; 240.560; 659A.029; 659A.030; Title VII; Civil Rights Act of 1964; Executive Order EO-93-05; Rehabilitation Act of 1973; Employment Act of 1967; Americans with Disabilities Act of 1990; and 29 CFR §37.

**APPLICABILITY:**

All employees, state temporary employees and volunteers.

**ATTACHMENTS:**

None

**DEFINITIONS:**

See also HRSD State Policy 10.000.01, Definitions; and OAR 105-010-0000

**Collective Bargaining Agreement (CBA):** A written agreement between the State of Oregon, (Department of Administrative Services) and a labor union. References to CBAs contained in this policy are applicable only to employees covered by a CBA.

**Complainant:** A person or persons allegedly subjected to discrimination, workplace harassment or sexual harassment.

**Contractor:** For the purpose of this policy, a contractor is an individual or business with whom the State of Oregon has entered into an agreement or contract to provide goods or services. Qualified rehabilitation facilities who by contract provide temporary workers to state agencies are considered contractors. Contractors are not subject to ORS 240 but must comply with all federal and state laws.

**Discrimination:** Making employment decisions related to hiring, firing, transferring, promoting, demoting, benefits, compensation, and other terms and conditions of employment, based on or because of an employee's protected class status.

**Employee:** Any person employed by the state in one of the following capacities: management service, unclassified executive service, unclassified or classified unrepresented service, unclassified or classified represented service, or represented or unrepresented temporary service. For the purpose of this policy, this definition includes board and commission members, and individuals who volunteer their services on behalf of state government.

**Higher Standard:** Applies to managers and supervisors. Proactively taking an affirmative

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Policy title: Discrimination and Harassment Free Workplace

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posture to create and maintain a discrimination and harassment free workplace.

**Manager/Supervisor:** Those who supervise or have authority or influence to effect employment decisions.

**Protected Class Under Federal Law:** Race; color; national origin; sex (includes pregnancy-related conditions); religion; age (40 and older); disability; a person who uses leave covered by the Federal Family and Medical Leave Act; a person who uses Military Leave; a person who associates with a protected class; a person who opposes unlawful employment practices; files a complaint or testifies about violations or possible violations; and any other protected class as defined by federal law.

**Protected Class Under Oregon State Law:** All Federally protected classes, plus: age (18 and older); physical or mental disability; injured worker; a person who uses leave covered by the Oregon Family Leave Act; marital status; family relationship; sexual orientation; whistleblower; expunged juvenile record; and any other protected class as defined by state law.

**Sexual Harassment:** Sexual harassment is unwelcome, unwanted, or offensive sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature when:

- 1) Submission to such conduct is made either explicitly or implicitly a term or condition of the individual's employment, or is used as a basis for any employment decision (granting leave requests, promotion, favorable performance appraisal, etc.); or
- 2) Such conduct is unwelcome, unwanted or offensive and has the purpose or effect of unreasonably interfering with an individual's work performance or creating an intimidating, hostile or offensive working environment.

Examples of sexual harassment include but are not limited to: unwelcome, unwanted, or offensive touching or physical contact of a sexual nature, such as, closeness, impeding or blocking movement, assaulting or pinching; gestures; innuendoes; teasing, jokes, and other sexual talk; intimate inquiries; persistent unwanted courting; sexist put-downs or insults; epithets; slurs; or derogatory comments.

**Sexual Orientation under Oregon State Law:** An individual's actual or perceived heterosexuality, homosexuality, bisexuality or gender identity, regardless of whether the individual's gender identity, appearance, expression or behavior differs from that traditionally associated with the individual's sex at birth.

**Workplace Harassment:** Unwelcome, unwanted or offensive conduct based on or because of an employee's protected class status.

Harassment may occur between a manager/supervisor and a subordinate, between employees, and among non-employees who have business contact with employees. A complainant does not have to be the person harassed, but could be a person affected by the offensive conduct.

Examples of harassing behavior include, but are not limited to, derogatory remarks, slurs and jokes about a person's protected class status.

Policy: 50.010.01

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**POLICY title:** Discrimination and Harassment Free Workplace **DAS Statewide Policy**

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**POLICY**

**(1)** The State of Oregon is committed to a discrimination and harassment free work environment. This policy outlines types of prohibited conduct and procedures for reporting and investigating prohibited conduct.

**(a) Discrimination, Workplace Harassment and Sexual Harassment.** The State of Oregon provides a work environment free from unlawful discrimination or workplace harassment based on or because of an employee's protected class status. Additionally, the state of Oregon provides a work environment free from sexual harassment. Employees at every level of the organization, including state temporary employees and volunteers, must conduct themselves in a business-like and professional manner at all times and not engage in any form of discrimination, workplace harassment or sexual harassment.

**(b) Higher Standard.** Managers/supervisors are held to a higher standard and are expected to take a proactive stance to ensure the integrity of the work environment. Managers/supervisors must exercise reasonable care to prevent and promptly correct any discrimination, workplace harassment or sexual harassment they know about or should know about.

**(c) Reporting.** Anyone who is subject to or aware of what he or she believes to be discrimination, workplace harassment, or sexual harassment should report that behavior to the employee's immediate supervisor, another manager, or the agency, board, or commission Human Resource section, Executive Director, or chair, as applicable. A report of discrimination, workplace harassment or sexual harassment is considered a complaint. A supervisor or manager receiving a complaint should promptly notify the Human Resource section, Executive Director, or chair, as applicable.

(A) A complaint may be made orally or in writing.

(B) A complaint must be filed within one year of the occurrence.

(C) An oral or written complaint should contain the following:

- (i) the name of the person filing the report;
- (ii) the name of the complainant;
- (iii) the names of all parties involved, including witnesses;
- (iv) a specific and detailed description of the conduct or action that the employee believes is discriminatory or harassing;
- (v) the date or time period in which the alleged conduct occurred; and
- (vi) a description of the remedy the employee desires.

**(d) Other Reporting Options.** Nothing in this policy prevents any person from filing a formal grievance in accordance with a CBA, or a formal complaint with the Bureau of Labor and Industries (BOLI) or the Equal Employment Opportunity Commission (EEOC) or if applicable, the United States Department of Labor (USDOL) Civil Rights Center. However, some CBAs require an employee to choose between the complaint procedure outlined in the CBA and filing a BOLI or EEOC complaint.

**(e) Filing a Report with the USDOL Civil Rights Center.** An employee whose position is funded by the Oregon Workforce Investment Act (WIA), such as employees of the Oregon Workforce One-stop System, may file a complaint under the WIA, Methods of Administration (MOA) with the State of Oregon WIA, MOA Equal Opportunity Officer or directly through the USDOL, Civil Rights Center. The

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complaint must be written, signed and filed within 180 days of when the alleged discrimination or harassment occurred.

(f) **Investigation.** The agency, board, or commission Human Resource section, Executive Director, or chair, as applicable, will coordinate and conduct or delegate responsibility for coordinating and conducting an investigation.

(A) All complaints will be taken seriously and an investigation will be initiated as quickly as possible.

(B) The agency, board or commission may need to take steps to ensure employees are protected from further potential discrimination or harassment.

(C) Complaints will be dealt with in a discreet and confidential manner, to the extent possible.

(D) All parties are expected to cooperate with the investigation and keep information regarding the investigation confidential.

(E) The agency, board or commission will notify the accused and all witnesses that retaliating against a person for making a report of discrimination, workplace harassment or sexual harassment will not be tolerated.

(F) The agency, board or commission will notify the complainant and the accused when the investigation is concluded.

(G) Immediate and appropriate action will be taken if a complaint is substantiated.

(H) The agency, board or commission will inform the complainant if any part of a complaint is substantiated and that action has been taken. The complainant will not be given the specifics of the action.

(I) The complainant and the accused will be notified by the agency, board or commission if a complaint is not substantiated.

(g) **Penalties.** Conduct in violation of this policy will not be tolerated.

(A) Employees engaging in conduct in violation of this policy may be subject to disciplinary action up to and including dismissal.

(B) State temporary employees and volunteers who engage in conduct in violation of this policy may be subject to termination of their working or volunteer relationship with the agency, board or commission.

(C) An agency, board or commission may be liable for discrimination, workplace harassment or sexual harassment if it knows of or should know of conduct in violation of this policy and fails to take prompt, appropriate action.

(D) Managers and supervisors who know or should know of conduct in violation of this policy and who fail to report such behavior or fail to take prompt, appropriate action may be subject to disciplinary action up to and including dismissal.

(E) An employee who engages in harassment of other employees while away from the workplace and outside of working hours may be subject to the provisions of this policy if that conduct has a negative impact on the work environment and/or working relationships.

(F) If a complaint involves the conduct of a contracted employee or a contractor, the agency, board, or commission Human Resource section, Executive Director, chair, or designee must inform the contractor

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of the problem behavior and require prompt, appropriate action.

(G) If a complaint involves the conduct of a client, customer, or visitor, the agency, board or commission should follow its own internal procedures and take prompt, appropriate action.

**(h) Retaliation.** This policy prohibits retaliation against employees who file a complaint, participate in an investigation, or report observing discrimination, workplace harassment or sexual harassment.

(A) Employees who believe they have been retaliated against because they filed a complaint, participated in an investigation, or reported observing discrimination, workplace harassment or sexual harassment, should report this behavior to the employee's supervisor, another manager, the Human Resource section, the Executive Director, or the chair, as applicable. Complaints of retaliation will be investigated promptly.

(B) Employees who violate this policy by retaliating against others may be subject to disciplinary action, up to and including dismissal.

(C) State temporary employees and volunteers who retaliate against others may be subject to termination of their working or volunteer relationship with the agency, board or commission.

**(i) Policy Notification.** All employees including state temporary employees and volunteers shall:

(A) be given a copy or the location of Statewide Policy 50.010.01, Discrimination and Harassment Free Workplace;

(B) be given directions to read the policy;

(C) be provided an opportunity to ask questions and have their questions answered; and  
(D) sign an acknowledgement indicating the employee read the policy and had the opportunity to ask questions.

(i) Signed acknowledgements are kept on file at the agency, board or commission.

**(1) Performance Measure:** Percent of employees informed of Policy 50.010.01, prohibited behavior and reporting procedures.

**Performance Standard:** 100%

**(2) Performance Measure:** Percent of complaints where prompt, appropriate action is taken following investigation of a substantiated complaint.


**Performance Standard:** 100%

**Policy: 50.010.01**

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**Effective: 01/25/08**

3. Employee and Training Policy (No. 50.045.01)

 <b>State of Oregon</b> <b>DEPARTMENT OF ADMINISTRATIVE SERVICES</b> <b>Human Resources Services Division</b>
<b>State Policy: 50.045.01</b> <b>Employee Development and Implementation of Oregon Benchmarks for Workforce Development</b>
<b>APPLICABILITY:</b> Classified (where not in conflict with the collective bargaining contract), management service, executive service and unclassified unrepresented employees
<b>REFERENCE:</b> ORS 240.145(3)(4); 240.250; Oregon Benchmarks
<hr/>
<b>(1) Policy:</b> Oregon state government shall be a leader in achieving or exceeding the Oregon workforce development benchmarks of developing the best trained workforce in the U.S. by the year 2000 and in the world by the year 2010.
(a) For each biennium, an agency head shall develop a written agency training plan to require a minimum of 20 hours of education and training related to work skills and knowledge for at least 50% of their permanent employees in each fiscal year.
(b) Supervisors, in discussion with their employees, shall develop and update annually a written development plan for each employee that provides for the continuous improvement of the employee's job related knowledge and skills.
(c) An agency head shall maintain written documentation of agency workforce development hours and expenditures per instructors from Department of Administrative Services regarding expenditures and account numbers related to training and travel.
(d) When opportunities permit, agencies shall invite other state agencies to fill staff development openings and share training facilities and other employee development resources.
(e) An agency head may provide educational assistance to employees when it directly relates to their job responsibility and can be accommodated within the agency budget:
(A) When an employee is assigned to attend courses, the agency shall reimburse all of the costs of course registration fees, course materials, and necessary travel.
(B) When an employee makes a request to attend a class(s), either during or after working hours, the agency may reimburse all or part of the costs attendant to the class(s).
(C) Educational assistance to employees may include paid leave. Provisions of the paid leave agreement between the agency and the employee shall be documented and maintained in the agency file.
<b>(2) Policy Clarification:</b>
(a) The written agency training plan is intended to restate individual employee development plans and agency workforce development priorities to the agency mission.
(b) Training or education related to work skills and knowledge includes formal instructions or a structured learning plan related to:
(A) employee's competence to perform a specific job,
(B) employee's state government career, or
(C) Employee's work environment
<b>Policy: 50.045.01</b> <b>1 of 2</b> <b>Effective: 07/19/95</b>

(c) Modes of training delivery may be formal education, on the job training, supervised learning activities, and other specific training approved by the employee's supervisor as job related.

- |   |  |
|---|--|
| (1) Performance Measure:<br>Performance Standard: | Percentage of agency employees who received 20 or more hours of job related training in each fiscal year.<br>50% |
| (2) Performance Measure:<br>Performance Standard: | A current, completed written agency training plan for each biennium.<br>100%                                     |
| (3) Performance Measure:<br>Performance Standard: | Percentage of agency employees with current written individual development plans.<br>100%                        |

Policy: 50.045.01

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Effective: 07/19/85



4. **Veteran's Preference in Employment** (No. 105-040-0015)

Applicability: Recruitment and selection processes for all State of Oregon positions in agencies subject to ORS 240, State Personnel Relations Law, including but not limited to promotional opportunities.

(1) Definitions: (See also HRSRSD Rule 105-010-0000 Definitions Applicable Generally to Personnel Rules and Policies.)

(a) Initial Application Screening: An agency's process of determining whether an applicant meets the minimum and special qualifications for a position. An Initial Application Screening may also include an evaluation of skills or grading of supplemental test questions if required on the recruiting announcement.

(b) Application Examination: The selection process utilized by an agency after Initial Application Screening. This selection process includes, but is not limited to, formal testing or other assessments resulting in a score as well as un-scored examinations such as interviews and reference checks.

(c) Veteran and Disabled Veteran: As defined by ORS 408.225 and 408.235.

(2) Application of preference points upon Initial Application Screening: Qualifying Veterans and Disabled Veterans receive preference points as follows:

(a) Five Veteran's Preference points are added upon Initial Application Screening when an applicant submits as verification of eligibility a copy of the Certificate of Release or Discharge from Active Duty (DD Form 214 or 215), or a letter from the US Department of Veteran's Affairs indicating the applicant receives a non-service connected pension with the State of Oregon Application; or

(b) Ten Disabled Veteran's points are added upon Initial Application Screening when an applicant submits as verification of eligibility a copy of the Certificate of Release or Discharge from Active Duty (DD Form 214 or 215) with the State of Oregon Application. Disabled Veterans must also submit a copy of their Veteran's disability preference letter from the US Department of Veteran Affairs, unless the information is included in the DD Form 214 or 215.

(c) Veteran's and Disabled Veteran's preference points are not added when a Veteran or Disabled Veteran fails to meet the minimum or the special qualifications for a position.

(3) Following an Initial Application Screening the agency generates a list of qualified applicants to consider for Appointment. An Appointing Authority or designee may then:

(a) Determine whether or not to interview all applicants who meet the minimum and special qualifications of the position (including all Veterans and Disabled Veterans); or

(b) Select a group of Veteran and Disabled Veteran applicants who most closely match the agency's purposes in filling the position. This group of applicants may be considered along with non-veteran applicants who closely match the purposes of the agency in filling the position as determined by:

(A) Scored Application Examinations (including scored interviews): If an agency utilizes, after an Initial Application Screening, a scored Application Examination to determine whom to consider further for Appointment, the agency will add (based on a 100-point scale) five points to a Veteran's score or 10 points to a Disabled Veteran's score or;

(B) Un-scored Application Examinations: Un-scored Application Examinations done by sorting into levels (such as "unsatisfactory," "satisfactory," "excellent") based on desired attributes or other criteria for further consideration will be accomplished by:

(i) Advancing the application of a Veteran one level;

(ii) Advancing an application of a Disabled Veteran two levels.

(4) Preference in un-scored interviews: A Veteran or Disabled Veteran who, in the judgment of the Appointing Authority or designee, meets all or substantially all of the agency's purposes in filling the position will continue to be considered for Appointment.

(5) If a Veteran or Disabled Veteran has been determined to be equal to the top applicant or applicants for a position by the Appointing Authority or designee then the Veteran or Disabled Veteran is ranked more highly than non-veteran applicants and, a Disabled Veteran is ranked more highly than non-veteran and Veteran applicants.

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(6) Preference described in Sections 2 through 5 of this rule is not a requirement to appoint a Veteran or Disabled Veteran to a position. An agency may base a decision not to appoint the Veteran or Disabled Veteran solely on the Veteran's or Disabled Veteran's merits or qualifications.

(7) A Veteran or a Disabled Veteran applicant not appointed to a position may request an explanation from the agency. The request must be in writing and be sent within 30 calendar days of the date the Veteran or Disabled Veteran was notified that they were not selected. The agency will respond in writing with the reasons for not appointing the Veteran or Disabled Veteran.

[E.D. NOTE: Forms referenced are available from the agency.]

Stat. Auth: ORS 240.145(3) & 240.250

Stats. Implemented: ORS 408.225, 408.230 & 408.235


Hist.: HRS 3-2007(Temp), f. & cert ef. 9-5-07 thru 3-3-08; HRS 1-2008, f. 2-27-08, cert. ef. 3-1-08; HRS 3-2009, f. 12-30-09, cert. ef. 1-1-10

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5. Other Agency Documentation: Maintaining a Professional Workplace (No. 50.010.03)



Statewide Policy

<b>SUBJECT:</b> Maintaining a Professional Workplace	<b>NUMBER:</b> 50.010.03
<b>DIVISION:</b> Chief Human Resource Office	<b>EFFECTIVE DATE:</b> 11/01/13
<b>APPROVED:</b> 	

**POLICY STATEMENT:**

It is the policy of Oregon state government that mutual respect between and among managers, employees, temporary employees and volunteers is integral to the efficient conduct of business. All individuals work together to create and maintain a work environment that is respectful, professional and free from inappropriate workplace behavior.

**AUTHORITY:**

ORS 240.145 and ORS 240.250

**APPLICABILITY:**

All employees, including temporary employees and volunteers, and others working in the agency

**DEFINITIONS:**

**Professional Workplace Behavior:** Supporting the values and mission of Oregon state government and the agency, building positive relationships with others, communicating in a respectful manner, holding oneself accountable and pursuing change within the system.

**Inappropriate Workplace Behavior:** Unwelcome or unwanted conduct or behavior that causes a negative impact or disruption to the workplace or the business of the state, or results in the erosion of employee morale and is not associated with an employee's protected class status.<sup>1</sup> (See State HR Policy 50.010.01 Discrimination and Harassment Free Workplace for guidance on issues involving protected class status.)

Examples of inappropriate workplace behavior include but are not limited to, comments, actions or behaviors of an individual or group that embarrass, humiliate, intimidate, disparage, demean, or show disrespect for another employee, a manager, a subordinate, a volunteer, a customer, a contractor or a visitor in the workplace.

<sup>1</sup> Protected Class Under Federal Law: Race; color; national origin; sex (includes pregnancy-related conditions); religion; age (40 and older); disability; a person who uses leave covered by the Federal Family and Medical Leave Act; a person who uses Military Leave; a person who associates with a protected class; a person who opposes unlawful employment practices; files a complaint or testifies about violations or possible violations; and any other protected class as defined by federal law.

Protected Class Under Oregon State Law: All federally protected classes, plus: age (18 and older); physical or mental disability; injured worker; a person who uses leave covered by the Oregon Family Leave Act; marital status; family relationship; sexual orientation; whistleblower; expunged juvenile record; and any other protected class as defined by state law.

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Inappropriate workplace behavior does not include actions of performance management such as supervisor instructions, expectations or feedback, administering of disciplinary actions, or investigatory meetings.

Inappropriate workplace behavior does not include assigned, requested or unsolicited constructive peer feedback on projects or work.

State HR Policy 10.000.01 Definitions and OAR 105-010-0000

**POLICY**

**(1) Conduct** Employees of all service types, temporary employees and volunteers, at every level of the agency (includes boards and commissions) must foster an environment that encourages professionalism and discourages disrespectful behavior. All employees, temporary employees and volunteers must behave respectfully and professionally and refrain from engaging in inappropriate workplace behavior.

**(2) Addressing Inappropriate Workplace Behavior**

(a) Supervisors must address inappropriate behavior they observe or experience and should do so as close to the time of the occurrence as possible and appropriate.

(b) If an employee, temporary employee or volunteer observes or experiences inappropriate workplace behavior and feels comfortable in doing so, he or she should do one or both of the following:

(A) Redirect inappropriate conversations or behavior to workplace business

(B) Tell an offending employee, temporary employee or volunteer his or her behavior is offensive and ask him or her to stop.

**(3) Reporting Inappropriate Workplace Behavior**

(a) An employee, temporary employee or volunteer should report inappropriate workplace behavior he or she experiences or observes to his or her immediate supervisor as soon as practical. If the employee, temporary employee or volunteer's immediate supervisor is the one engaging in the inappropriate behavior, he or she should report the behavior to upper management, the agency head or agency Human Resource section, as soon as practical. The report may be verbal or written.

(b) If past practice exists in the agency, an employee represented by a labor union may have a union representative present during regular work hours, when reporting inappropriate workplace behavior and through the process set forth in this policy.

**(4) Responding to a Report of Inappropriate Workplace Behavior** Inappropriate workplace behavior must be addressed and corrected before it becomes pervasive, causes further workplace disruption or lowers morale. Unless the agency decides otherwise, the supervisor of the individual allegedly engaging in inappropriate workplace behavior must address<sup>2</sup> the report as soon as possible.

<sup>2</sup> The agency determines the best method of addressing the report, depending upon the behavior reported or observed, including determining method of follow up if necessary.

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**(5) Consequences**

- (a) Any employee found to have engaged in inappropriate workplace behavior, will be counseled, or, depending on the severity of the behavior, may be subject to discipline, up to and including dismissal.
- (b) An employee in trial service found to have engaged in inappropriate workplace behavior may be removed from trial service.
- (c) A temporary employee or volunteer found to have engaged in inappropriate workplace behavior will be counseled or, depending on the severity of the behavior, may have his or her service terminated.
- (d) A supervisor who fails to address inappropriate behavior, will be counseled, or, depending on the severity of the behavior, may be subject to disciplinary action, up to and including dismissal.
- (6) **Retaliation** Retaliating against someone for reporting or addressing inappropriate workplace behavior is prohibited. An employee who believes he or she is experiencing retaliation as a result of reporting inappropriate behavior should report this to his or her immediate supervisor as soon as practical<sup>3</sup>. The agency will investigate reports of retaliation. Any employee found to have engaged in retaliation may be subject to discipline, up to and including dismissal. An employee in trial service found to have engaged in retaliation may be removed from trial service. A temporary employee or volunteer found to have engaged in retaliation may have his or her service terminated.
- (7) **Policy Notification.** All employees including temporary employees and volunteers will:
  - (a) Be given a copy or told the location of State HR Policy 50.010.03 Maintaining a Professional Workplace by the agency
  - (b) Be given directions to read the policy
  - (c) Be provided an opportunity to ask questions and have their questions answered
  - (d) Acknowledge he or she read the policy and had the opportunity to ask questions
    - (A) The agency decides the form of the acknowledgement, such as electronic, signed, or other documented acknowledgment
    - (B) The agency may create and offer training as it deems necessary.

<sup>3</sup> If the employee believes his or her immediate supervisor is engaging in retaliation, he or she should report the behavior to the agency human resource office, upper management or the agency head as soon as practical.

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6. **Other Agency Documentation: Equal Employment Opportunity & Affirmative Action**  
(OAR 105-040-001)

**DIVISION 40**  
**FILLING POSITIONS**

**105-040-0001**

**Equal Employment Opportunity and Affirmative Action**

- (1) The State of Oregon is committed to achieving a workforce that represents the diversity of the Oregon community and being a leader in providing its citizens with fair and equal employment opportunities. Accordingly:
- (a) State agency heads shall insure:
    - (A) Equal employment opportunities are afforded to all applicants and employees by making employment related decisions that are non-discriminatory;
    - (B) Employment practices are consistent with the state's Affirmative Action Guidelines under ORS 659A.012–659A.015 and federal laws to:
      - (i) Promote good faith efforts to achieve established affirmative action objectives; and
      - (ii) Take proactive steps to develop diverse applicant pools for position vacancies.
    - (b) The Department of Administrative Services shall:
      - (A) Maintain an automated affirmative action tracking system which uses a uniform methodology for communicating affirmative action objectives for each state agency.
      - (B) Produce periodic reports showing hiring opportunities and each agency's progress toward achieving established affirmative action objectives as identified in the state wide automated system.
      - (C) Persons, who believe they have been subjected to discrimination by an agency in violation of this rule, may file a complaint with the agency's affirmative action representative within 365 calendar days of the alleged act or upon knowledge of the occurrence.
      - (2) Employment related decisions include, but are not limited to: hiring, promotion, demotion, transfer, termination, layoff, training, compensation, benefits, and performance evaluations;
      - (3) Diverse applicant pools are developed by using proactive outreach strategies.
      - (4) This rule does not preclude any person from filing a formal complaint in accordance with a collective bargaining agreement, or with appropriate state or federal agency under the applicable law.
- Stat. Auth.: ORS 184.340, 240.145 & 240.250  
Stats. Implemented: ORS 240.306, 243.305 & 559A.012 - 559A.015  
Hist.: PD 2-1994, f. & cert. ef. 8-1-94; HRSD 11-2003, f. 7-15-03, cert. ef. 7-21-03; HRSD 2-2008, f. & cert. ef. 11-4-08

VII.

APPENDIX B

a. Federal Policy Documentation

1. Age Discrimination in Employment Act of 1967 (ADEA)

Age Discrimination

The Age Discrimination in Employment Act of 1967 (ADEA) protects individuals who are 40 years of age or older from employment discrimination based on age. The ADEA's protections apply to both employees and job applicants. Under the ADEA, it is unlawful to discriminate against a person because of his/her age with respect to any term, condition, or privilege of employment, including hiring, firing, promotion, layoff, compensation, benefits, job assignments, and training.

It is also unlawful to retaliate against an individual for opposing employment practices that discriminate based on age or for filing an age discrimination charge, testifying, or participating in any way in an investigation, proceeding, or litigation under the ADEA.

The ADEA applies to employers with 20 or more employees, including state and local governments. It also applies to employment agencies and labor organizations, as well as to the federal government. ADEA protections include:

Apprenticeship Programs

It is generally unlawful for apprenticeship programs, including joint labor-management apprenticeship programs, to discriminate on the basis of an individual's age. Age limitations in apprenticeship programs are valid only if they fall within certain specific exceptions under the ADEA or if the EEOC grants a specific exemption.

Job Notices and Advertisements

The ADEA generally makes it unlawful to include age preferences, limitations, or specifications in job notices or advertisements. A job notice or advertisement may specify an age limit only in the rare circumstances where age is shown to be a "bona fide occupational qualification" (BFOQ) reasonably necessary to the normal operation of the business.

Pre-Employment Inquiries

The ADEA does not specifically prohibit an employer from asking an applicant's age or date of birth. However, because such inquiries may deter older workers from applying for employment or may otherwise indicate possible intent to discriminate based on age, requests for age information will be closely scrutinized to make sure that the inquiry was made for a lawful purpose, rather than for a purpose prohibited by the ADEA.

Benefits

The Older Workers Benefit Protection Act of 1990 (OWBPA) amended the ADEA to specifically prohibit employers from denying benefits to older employees. Congress recognized that the cost of providing certain benefits to older workers is greater than the cost of providing those same benefits to younger workers, and that those greater costs would create a disincentive to hire older workers. Therefore, in limited circumstances, an employer may be permitted to reduce benefits based on age, as long as the cost of providing the reduced benefits to older workers is the same as the cost of providing benefits to younger workers.

Waivers of ADEA Rights

An employer may ask an employee to waive his/her rights or claims under the ADEA either in the settlement of an ADEA administrative or court claim or in connection with an exit incentive program or other employment termination program. However, the ADEA, as amended by OWBPA, sets out specific minimum

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standards that must be met in order for a waiver to be considered knowing and voluntary and, therefore, valid. Among other requirements, a valid

ADEA waiver must:

1. be in writing and be understandable;
2. specifically refer to ADEA rights or claims;
3. not waive rights or claims that may arise in the future;
4. be in exchange for valuable consideration;
5. advise the individual in writing to consult an attorney before signing the waiver; and
6. provide the individual at least 21 days to consider the agreement and at least seven days to revoke the agreement after signing it.

If an employer requests an ADEA waiver in connection with an exit incentive program or other employment termination program, the minimum requirements for a valid waiver are more extensive.

2. Disability Discrimination Title I of the ADA Act of 1990

Disability Discrimination

Title I of the Americans with Disabilities Act of 1990 prohibits private employers, state and local governments, employment agencies and labor unions from discriminating against or treating unfairly, qualified individuals with disabilities in job application procedures, hiring, firing, advancement, compensation, job training, and other terms, conditions, and privileges of employment. The ADA covers employers with 15 or more employees, including state and local governments. It also applies to employment agencies and to labor organizations. The ADA's nondiscrimination standards also apply to federal sector employees under section 501 of the Rehabilitation Act, as amended, and it's implementing rules.

An individual with a disability is a person who:

- Has a physical or mental impairment that substantially limits one or more major life activities;
- Has a record of such an impairment; or
- Is regarded as having such an impairment.

A qualified employee or applicant with a disability is an individual who, with or without reasonable accommodation, can perform the essential functions of the job in question. Reasonable accommodation may include, but is not limited to:

Making existing facilities used by employees readily accessible to and usable by persons with disabilities.

Job restructuring, modifying work schedules, reassignment to a vacant position;

Acquiring or modifying equipment or devices, adjusting or modifying examinations, training materials, or policies, and providing qualified readers or interpreters.

An employer is required to make a reasonable accommodation to the known disability of a qualified applicant or employee if it would not impose an "undue hardship" on the operation of the employer's business. Undue hardship is defined as an action requiring significant difficulty or expense when considered in light of factors such as an employer's size, financial resources, and the nature and structure of its operation.

An employer is not required to lower quality or production standards to make an accommodation; nor is an employer obligated to provide personal use items such as glasses or hearing aids.

Title I of the ADA also covers:



Medical Examinations and Inquiries

Employers may not ask job applicants or employees about the existence, nature, or severity of a disability. Applicants may be asked about their ability to perform specific job functions with or without an accommodation. A job offer may be conditioned on the results of a medical examination, but only if the examination is required for all entering employees in similar jobs. Medical examinations of employees must be job related and consistent with the employer's business needs.

All medical records or any information obtained must be kept confidential. This includes information that may or may not indicate a diagnosis, treatment course or may not have been generated by a health care professional. For example, an employee's request for a reasonable accommodation would be considered medical information subject to the ADA's confidentiality requirements.

Drug and Alcohol Abuse

Employees and applicants currently engaging in the illegal use of drugs are not covered by the ADA when an employer acts on the basis of such use. Tests for illegal drugs are not subject to the ADA's restrictions on medical examinations. Employers may hold illegal drug users and alcoholics to the same performance standards as other employees.

The law also protects people from discriminating based on their relationship with a person with a disability (even if they do not themselves have a disability). For example, it is illegal to discriminate against an employee because her husband or child has a disability.

It is unlawful to retaliate against an individual for opposing employment practices that discriminate based on disability or for filing a discrimination charge, testifying, or participating in any way in an investigation, proceeding, or litigation under the ADA.

3. Equal Pay and Compensation Discrimination Equal Pay Act of 1963, and Title VII of the Civil Rights Act of 1964

Equal Pay and Compensation Discrimination

The right of employees to be free from discrimination in their compensation is protected under several Federal laws, including the following enforced by the U.S. Equal Employment Opportunity Commission (EEOC): the Equal Pay Act of 1963, Title VII of the Civil Rights Act of 1964, the Age Discrimination in Employment Act of 1967, and Title I of the Americans with Disabilities Act of 1990.

The Equal Pay Act requires that men and women be given equal pay for equal work in the same establishment. The jobs need not be identical, but they must be substantially equal. It is job content, not job titles, that determines whether jobs are substantially equal.

Under the EPA, employers may not pay unequal wages to men and women who perform jobs that require substantially equal skill, effort and responsibility, and that are performed under similar working conditions within the same establishment. Each of these factors is summarized below:

**SKILL** - Measured by factors such as the experience, ability, education, and training required to perform the job. The key issue is what skills are required for the job, not what skills the individual employees may have. For example, two bookkeeping jobs could be considered equal under the EPA even if one of the job holders has a master's degree in physics, since that degree would not be required for the job.

**EFFORT** - The amount of physical or mental exertion needed to perform the job. For example, suppose that men and women work side by side on a line assembling machine parts. The person at the end of the line must also lift the assembled product as he or she completes the work and place it on a board. That job requires

more effort than the other assembly line jobs if the extra effort of lifting the assembled product of the line is substantial and is a regular part of the job. As a result, it would not be a violation to pay that person more, regardless of whether the job is held by a man or a woman.

**RESPONSIBILITY** - The degree of accountability required in performing the job. For example, a salesperson who is delegated the duty of determining whether to accept customers' personal checks has more responsibility than other salespeople. On the other hand, a minor difference in responsibility, such as turning out the lights at the end of the day, would not justify a pay differential.

**WORKING CONDITIONS** - This encompasses two factors: (1) physical surroundings like temperature, fumes, and ventilation; and (2) hazards.

**ESTABLISHMENT** - The prohibition against compensation discrimination under the EPA applies only to jobs within an establishment. An establishment is a distinct physical place of business rather than an entire business or enterprise consisting of several places of business.

However, in some circumstances, physically separate places of business should be treated as one establishment. For example, if a central administrative unit hires employees, sets their compensation, and assigns them to work locations, the separate work sites can be considered part of one establishment.

Pay differentials are permitted when they are based on seniority, merit, quantity or quality of production, or a factor other than sex. These are known as "affirmative defenses" and it is the employer's burden to prove that they apply.

In correcting a pay differential, no employee's pay may be reduced. Instead, the pay of the lower paid employee(s) must be increased.

Title VII, ADEA, and ADA

Title VII, the ADEA, and the ADA prohibit compensation discrimination on the basis of race, color, religion, sex, national origin, age, or disability. Unlike the EPA, there is no requirement under Title VII, the ADEA, or the ADA that the claimant's job be substantially equal to that of a higher paid person outside the claimant's protected class, nor do these statutes require the claimant to work in the same establishment as a comparator.

Compensation discrimination under Title VII, the ADEA, or the ADA can occur in a variety of forms. For example:

An employer pays an employee with a disability less than similarly situated employees without disabilities and the employer's explanation (if any) does not satisfactorily account for the differential.

A discriminatory compensation system has been discontinued, but still has lingering discriminatory effects on present salaries. For example, if an employer has a compensation policy or practice that pays Hispanics lower salaries than other employees, the employer must not only adopt a new non-discriminatory compensation policy, it also must affirmatively eradicate salary disparities that began prior to the adoption of the new policy and make the victims whole.

An employer sets the compensation for jobs predominantly held by, for example, women or African-Americans below that suggested by the employer's job evaluation study, while the pay for jobs predominantly held by men or whites is consistent with the level suggested by the job evaluation study.

An employer maintains a neutral compensation policy or practice that has an adverse impact on employees in a protected class and cannot be justified as job-related and consistent with business necessity. For example, if an employer provides extra compensation to employees who are the "head of household," i.e., married with

dependents and the primary financial contributor to the household, the practice may have an unlawful disparate impact on women.

It is also unlawful to retaliate against an individual for opposing employment practices that discriminate based on compensation or for filing a discrimination charge, testifying, or participating in any way in an investigation, proceeding, or litigation under Title VII, ADEA, ADA or the Equal Pay Act.

4. Genetic Information Nondiscrimination Act of 2008

Genetic Information Discrimination

Title II of the Genetic Information Nondiscrimination Act of 2008 (GINA) prohibits the use of genetic information to discriminate against employees or applicants. The law forbids discrimination under any aspect of employment including hiring, firing, pay, job assignments, promotions, layoffs, training, benefits and/or any other terms/conditions of employment. In addition, the Department of Labor, Health and Human Services strictly restricts the acquisition of genetic information and the disclosure of genetic information.

Definition

Genetic Information includes an individual's genetic test and /or the tests of an individual's family members. It also includes any information about disease, disorder or condition including a family member's known condition. Family medical history is included in the definition of genetic information because it is often misused to determine increased risk of disease, disorder or condition in the future.

Harassment

Under GINA, it is illegal to harass a person based on their genetic information or genetic information of their relative. Harassing actions include offensive or derogatory remarks, which rise to a level to create a hostile work environment. Employers are required to take appropriate steps to prevent and correct unlawful harassment. Likewise, employees are responsible for reporting harassment at an early stage to prevent its escalation.

Retaliation

It is unlawful to retaliate against an employee who has filed a discrimination charge based on genetic information; testified on genetic information; or participated in an investigation, proceeding or litigation based on genetic information. It is also unlawful to retaliate against an individual for opposing employment practices that discriminate based on genetic information.

Exceptions

There are very limited exceptions to an employer obtaining genetic information that do not violate the GINA as follows:

Inadvertent knowledge of genetic information by overhearing an employee's conversation about a family member's conditions/illnesses.

Obtaining genetic information or family medical history through health services, including wellness programs, that are offered on a voluntary basis.

Information obtained as part of the certification process for FMLA/OFLA leave for the employee's own serious health condition or the serious health condition of the employee's family member.

Gaining knowledge through commercially or publicly available documents like newspapers is permitted, as long as the employer is not searching those resources with the intent of finding genetic information.

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Acquisition of genetic information through monitoring programs to test the effects of biological toxic substances in the workplace, where monitoring is required by law or the program is voluntary.

Acquisition of information of employees who engage in DNA testing for law enforcement purposes as a forensic laborer or purposes of human remains identification is permitted, but the information may only be used for analysis of DNA markers for quality control to detect contamination.

Confidentiality

It is unlawful for employers to disclose genetic information about applicants or employees. Employers must keep genetic information confidential and in a file separate from any personnel file. Genetic Information can be kept in the same file as other medical information in compliance with the Americans with Disabilities Act.

5. National Origin Discrimination Title VII of the Civil Rights Act of 1964 and The Immigration Reform and Control Act of 1986  
The Immigration Reform and Control Act of 1986 (IRCA)

National Origin Discrimination

Whether an employee or job applicant's ancestry or appearance may possibly be Mexican, Ukrainian, Filipino, Arab, American Indian, or any other nationality, he or she is entitled to the same treatment and employment opportunities as anyone else. EEOC enforces the federal prohibition against national origin discrimination in employment under Title VII of the Civil Rights Act of 1964, which covers employers with fifteen (15) or more employees.

“With American society growing increasingly diverse, protection against national origin discrimination is vital to the right of workers to compete for jobs on a level playing field,” said EEOC Chair Cari M. Dominguez, announcing the issuance of recent guidance on national origin discrimination. “Immigrants have long been an asset to the American workforce. This is more true than ever in today’s increasingly global economy. Recent world events, including the events of September 11, 2001, only add to the need for employers to be vigilant in ensuring a workplace free from discrimination.”

The Immigration Reform and Control Act of 1986 (IRCA) makes it illegal for an employer to discriminate with respect to hiring, firing, recruitment or referral for a fee, based upon an individual’s citizenship or immigration status. Employers may not refuse to accept lawful documentation that establishes the employment eligibility of an employee, or demand additional documentation beyond what is legally required.

About National Origin Discrimination

National origin discrimination means treating someone less favorably because he or she comes from a particular place, because of his or her ethnicity or accent, or because it is believed that he or she has a particular ethnic background. National origin discrimination also means treating someone less favorably at work because of marriage or other association with someone of a particular nationality.

Examples of violations covered under Title VII include:

Employment Decisions

Title VII prohibits any employment decision, including recruitment, hiring, and firing, pay, training, promotions, benefits or layoffs, based on national origin.

Harassment

Title VII prohibits offensive conduct, such as ethnic slurs, that creates a hostile work environment based on national origin or results in adverse employment decisions. Employers are required to take appropriate steps to

prevent and correct unlawful harassment. Likewise, employees are responsible for reporting harassment at an early stage to prevent its escalation.

Language

*Accent Discrimination* - An employer may not base a decision on an employee's foreign accent unless the accent materially interferes with job performance.

*English Fluency* - A fluency requirement is only permissible if required for the effective performance of the position for which it is imposed.

*English-only rules* - English-only rules must be adopted for nondiscriminatory reasons. An English-only rule may be used if it is needed to promote the safe or efficient operation of the employer's business.

It is also unlawful to retaliate against an individual for imposing employment practices that discriminate based on the IRCA's nondiscrimination requirements or for filing a discrimination charge, testifying, or participating in any way in an investigation, proceedings or litigation under the IRCA.

Coverage of foreign nationals

Title VII and the other antidiscrimination laws prohibit discrimination against individuals employed in the United States, regardless of citizenship. However, relief may be limited if an individual does not have legally required work authorization or documentation.

6. Pregnancy Discrimination Title VII of the Civil Rights Act of 1964

Pregnancy Discrimination

The Pregnancy Discrimination Act is an amendment to Title VII of the Civil Rights Act of 1964. Discrimination on the basis of pregnancy, childbirth, or related medical conditions constitutes unlawful sex discrimination under Title VII, which covers employers with 15 or more employees, including state and local governments. Title VII also applies to employment agencies and to labor organizations, as well as to the federal government. Women who are pregnant or affected by related conditions must be treated in the same manner as other applicants or employees with similar abilities or limitations.

Title VII's pregnancy-related protections include:

Harassment

Prohibits of offensive conduct such as derogatory remarks that create a hostile work environment based on the condition or results in adverse employment decisions.

Employers are required to take appropriate steps to prevent and correct unlawful harassment. Likewise, employees are responsible for reporting harassment at an early stage to prevent its escalation.

Hiring

An employer cannot refuse to hire a pregnant woman because of her pregnancy, because of a pregnancy-related condition or because of the prejudices of co-workers, clients, or customers.

Pregnancy and Maternity Leave

An employer may not single out pregnancy-related conditions for special procedures to determine an employee's ability to work. However, if an employer requires its employees to submit a doctor's statement concerning their inability to work before granting leave or paying sick benefits, the employer may require employees affected by pregnancy-related conditions to submit such statements.

If an employee is temporarily unable to perform her job due to pregnancy, the employer must treat her the same as any other temporarily disabled employee. For example, if the employer allows temporarily disabled

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employees to modify tasks, perform alternative assignments or take disability leave or leave without pay, the employer also must allow an employee who is temporarily disabled due to pregnancy the same options or choices.

Pregnant employees must be permitted to work as long as they are able to perform their jobs. If an employee has been absent from work as a result of a pregnancy-related condition and recovers, her employer may not require her to remain on leave until the baby's birth. An employer also may not have a rule that prohibits an employee from returning to work for a predetermined length of time after childbirth.

Employers must hold open a job for a pregnancy-related absence the same length of time jobs are held open for employees on sick or disability leave.

In addition, pregnant employees may have additional rights under the Family and Medical Leave Act (FMLA) and/or Oregon Family Medical Leave Act (OFMLA).

Health Insurance

Any health insurance provided by an employer must cover expenses for pregnancy-related conditions on the same basis as costs for other medical conditions. Health insurance for expenses arising from abortion is not required, except where the life of the mother is endangered. Pregnancy-related expenses should be reimbursed exactly as those incurred for other medical conditions, whether payment is on a fixed basis or a percentage of reasonable-and-customary-charge basis.

The amounts payable by the insurance provider can be limited only to the same extent as amounts payable for other conditions. No additional, increased, or larger deductible can be imposed.

Employers must provide the same level of health benefits for spouses of male employees as they do for spouses of female employees.

Fringe Benefits

Pregnancy-related benefits cannot be limited to married employees. In an all-female workforce or job classification, benefits must be provided for pregnancy-related conditions if benefits are provided for other medical conditions.

If an employer provides any benefits to workers on leave, the employer must provide the same benefits for those on leave for pregnancy-related conditions.

Employees with pregnancy-related disabilities must be treated the same as other temporarily disabled employees for accrual and crediting of seniority, vacation calculation, pay increases, and temporary disability benefits.

It is also unlawful to retaliate against an individual for opposing employment practices that discriminate based on pregnancy or for filing a discrimination charge, testifying, or participating in any way in an investigation, proceeding, or litigation under Title VII.

7. Race/Color Discrimination Title VII of the Civil Rights Act of 1964

Race/Color Discrimination

Title VII of the Civil Rights Act of 1964 protects individuals against employment discrimination on the bases of race and color, as well as national origin, sex, and religion. Title VII applies to employers with 15 or more employees, including state and local governments. It also applies to employment agencies and to labor organizations, as well as to the federal government.

Equal employment opportunity cannot be denied any person because of his/her racial group or perceived racial group, his/her race-linked characteristics (e.g., hair texture, color, facial features), or because of his/her marriage to or association with someone of a particular race or color. Title VII also prohibits employment decisions based on stereotypes and assumptions about abilities, traits, or the performance of individuals of certain racial groups. Title VII's prohibitions apply regardless of whether the discrimination is directed at Whites, Blacks, Asians, Latinos, Arabs, Native Americans, Native Hawaiians and Pacific Islanders, multi-racial individuals, or persons of any other race, color, or ethnicity.

It is unlawful to discriminate against any individual in regard to recruiting, hiring and promotion, transfer, work assignments, performance measurements, the work environment, job training, discipline and discharge, wages and benefits, or any other term, condition, or privilege of employment. Title VII prohibits not only intentional discrimination, but also neutral job policies that disproportionately affect persons of a certain race or color and that are not related to the job and the needs of the business. Employers should adopt "best practices" to reduce the likelihood of discrimination and to address impediments to equal employment opportunity.

Title VII's protections include:

**Recruiting, Hiring, and Advancement**

Job requirements must be uniformly and consistently applied to persons of all races and colors. Even if a job requirement is applied consistently, if it is not important for job performance or business needs, the requirement may be found unlawful if it excludes persons of a certain racial group or color significantly more than others. Examples of potentially unlawful practices include: (1) soliciting applications only from sources in which all or most potential workers are of the same race or color; (2) requiring applicants to have a certain educational background that is not important for job performance or business needs; (3) testing applicants for knowledge, skills or abilities that are not important for job performance or business needs.

Employers may legitimately need information about their employees or applicants race for affirmative action purposes and/or to track applicant flow. One way to obtain racial information and simultaneously guard against discriminatory selection is for employers to use separate forms or otherwise keep the information about an applicant's race separate from the application. In that way, the employer can capture the information it needs but ensure that it is not used in the selection decision. Unless the information is for such a legitimate purpose, pre-employment questions about race can suggest that race will be used as a basis for making selection decisions. If the information is used in the selection decision and members of particular racial groups are excluded from employment, the inquiries can constitute evidence of discrimination.

**Harassment/Hostile Work Environment**

Title VII prohibits of offensive conduct, such as racial or ethnic slurs, racial "jokes," derogatory comments, or other verbal or physical conduct based on an individual's race/color. The conduct has to be unwelcome and of offensive, and has to be severe or pervasive. Employers are required to take appropriate steps to prevent and correct unlawful harassment. Likewise, employees are responsible for reporting harassment at an early stage to prevent its escalation.

**Compensation and Other Employment Terms, Conditions, and Privileges**

Title VII prohibits discrimination in compensation and other terms, conditions, and privileges of employment. Thus, race or color discrimination may not be the basis for differences in pay or benefits, work assignments, performance evaluations, training, discipline or discharge, or any other area of employment.

**Segregation and Classification of Employees**

Title VII is violated where employees who belong to a protected group are segregated by physically isolating them from other employees or from customer contact. In addition, employers may not assign employees

according to race or color. For example, Title VII prohibits assigning primarily African-Americans to predominantly African-American establishments or geographic areas. It is also illegal to exclude members of one group from particular positions or to group or categorize employees or jobs so that certain jobs are generally held by members of a certain protected group. Coding applications/resumes to designate an applicant's race, by either an employer or employment agency, constitutes evidence of discrimination where people of a certain race or color are excluded from employment or from certain positions.

Retaliation

Employees have a right to be free from retaliation for their opposition to discrimination or their participation in an EEOC proceeding by filing a charge, testifying, assisting, or otherwise participating in an agency proceeding.

8. Religious Discrimination Title VII of the Civil Rights Act of 1964

Religious Discrimination

Title VII of the Civil Rights Act of 1964 prohibits employers from discriminating against individuals because of their religion in hiring, firing, and other terms and conditions of employment. Title VII covers employers with 15 or more employees, including state and local governments. It also applies to employment agencies and to labor organizations, as well as to the federal government.

Under Title VII:

Employers may not treat employees or applicants more or less favorably because of their religious beliefs or practices - except to the extent a religious accommodation is warranted. For example, an employer may not refuse to hire individuals of a certain religion, may not impose stricter promotion requirements for persons of a certain religion, and may not impose more or different work requirements on an employee because of that employee's religious beliefs or practices.

Employees cannot be forced to participate -- or not participate -- in a religious activity as a condition of employment.

Employers must reasonably accommodate employees' sincerely held religious practices unless doing so would impose an undue hardship on the employer. A reasonable religious accommodation is any adjustment to the work environment that will allow the employee to practice his religion. An employer might accommodate an employee's religious beliefs or practices by allowing: flexible scheduling; voluntary substitutions or swaps; job reassignments and lateral transfers; modification of grooming requirements and other workplace practices; policies and/or procedures.

An employer is not required to accommodate an employee's religious beliefs and practices if doing so would impose an undue hardship on the employer's legitimate business interests. An employer can show undue hardship if accommodating an employee's religious practices requires more than ordinary administrative costs, diminishes efficiency in other jobs, infringes on other employees' job rights or benefits, impairs workplace safety, causes co-workers to carry the accommodated employee's share of potentially hazardous or burdensome work, or if the proposed accommodation conflicts with another law or regulation.

Employers must permit employees to engage in religious expression, unless the religious expression would impose an undue hardship on the employer. Generally, an employer may not place more restrictions on religious expression than on other forms of expression that have a comparable effect on workplace efficiency.

Employers must take steps to prevent religious harassment of their employees. An employer can reduce the chance that employees will engage unlawful religious harassment by implementing an anti-harassment policy and having an effective procedure for reporting, investigating and correcting harassing conduct.



It is also unlawful to retaliate against an individual for opposing employment practices that discriminate based on religion or for filing a discrimination charge, testifying, or participating in any way in an investigation, proceeding, or litigation under Title VII.

9. Retaliation Title VII of the Civil Agency Affirmative Action Policy

Retaliation

An employer may not fire, demote, harass or otherwise “retaliate” against an individual for filing a charge of discrimination, participating in a discrimination proceeding, or otherwise opposing discrimination. The same laws that prohibit discrimination based on race, color, sex, religion, national origin, age, and disability, as well as wage differences between men and women performing substantially equal work, also prohibit retaliation against individuals who oppose unlawful discrimination or participate in an employment discrimination proceeding.

In addition to the protections against retaliation that are included in all of the laws enforced by EEOC, the Americans with Disabilities Act (ADA) also protects individuals from coercion, intimidation, threat, harassment, or interference in their exercise of their own rights or their encouragement of someone else’s exercise of rights granted by the ADA.

There are three main terms that are used to describe retaliation. Retaliation occurs when an employer, employment agency, or labor organization takes an adverse action against a covered individual because he or she engaged in a protected activity. These three terms are described below.

Adverse Action

An adverse action is an action taken to try to keep someone from opposing a discriminatory practice, or from participating in an employment discrimination proceeding. Examples of adverse actions include:

- employment actions such as termination, refusal to hire and denial of promotion,
- other actions affecting employment such as threats, unjustified negative evaluations, unjustified negative references, or increased surveillance, and
- any other action such as an assault or unfounded civil or criminal charges that are likely to deter reasonable people from pursuing their rights.

Adverse actions do not include petty slights and annoyances, such as stray negative comments in an otherwise positive or neutral evaluation, “snubbing” a colleague, or negative comments that are justified by an employee’s poor work performance or history. Even if the prior protected activity alleged wrongdoing by a different employer, retaliatory adverse actions are unlawful. For example, it is unlawful for a worker’s current employer to retaliate against him for pursuing an EEO charge against a former employer.

Of course, employees are not excused from continuing to perform their jobs or follow their company’s legitimate workplace rules just because they have filed a complaint with the EEOC or opposed discrimination. For more information about adverse actions, see EEOC’s Compliance Manual Section 8, Chapter II, Part D.

Covered Individuals

Covered individuals are people who have opposed unlawful practices, participated in proceedings, or requested accommodations related to employment discrimination based on race, color, sex, religion, national origin, age, or disability. Individuals who have a close association with someone who has engaged in such protected activity also are covered individuals. For example, it is illegal to terminate an employee because his spouse participated in employment discrimination litigation.

Individuals who have brought attention to violations of law other than employment discrimination are NOT covered individuals for purposes of anti-discrimination retaliation laws. For example, “whistleblowers” who

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raise ethical, financial, or other concerns unrelated to employment discrimination are not protected by the EEOC enforced laws.

Protected Activity

Protected activity includes:

- Opposition to a practice believed to be unlawful discrimination
- Opposition is informing an employer that you believe that he/she is engaging in prohibited discrimination.
- Opposition is protected from retaliation as long as it is based on a reasonable, good-faith belief that the complained of practice violates anti-discrimination law; and the manner of the opposition is reasonable.

Examples of protected opposition include:

- Complaining to anyone about alleged discrimination against oneself or others;
- Threatening to file a charge of discrimination;
- Picketing in opposition to discrimination; or
- Refusing to obey an order reasonably believed to be discriminatory.

Examples of activities that are NOT protected opposition include:

- Actions that interfere with job performance so as to render the employee ineffective; or unlawful activities such as acts or threats of violence.
- Participation in an employment discrimination proceeding.
- Participation means taking part in an employment discrimination proceeding.
- Participation is protected activity even if the proceeding involved claims that ultimately were found to be invalid.

Examples of participation include:

- Filing a charge of employment discrimination;
- Cooperating with an internal investigation of alleged discriminatory practices; or
- Serving as a witness in an EEO investigation or litigation.

A protected activity can also include requesting a reasonable accommodation based on religion or disability.

For more information about Protected Activities, see EEOC's Compliance Manual, Section 8, Chapter II, Part B - Opposition and Part C – Participation.

10. Sex-Base Discrimination Title VII of the Civil Rights Act of 1964

Sex-Based Discrimination

Title VII of the Civil Rights Act of 1964 protects individuals against employment discrimination on the basis of sex as well as race, color, national origin, and religion. Title VII applies to employers with 15 or more employees, including state and local governments. It also applies to employment agencies and to labor organizations, as well as to the federal government.

It is unlawful to discriminate against any employee or applicant for employment because of his/her sex in regard to hiring, termination, promotion, compensation, job trainings, or any other term, condition, or privilege of employment. Title VII also prohibits employment decisions based on stereotypes and assumptions about abilities, traits, or the performance of individuals on the basis of sex. Title VII prohibits both intentional discrimination and neutral job policies that disproportionately exclude individuals on the basis of sex and that are not job related.

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Title VII's prohibitions against sex-based discrimination also cover:

**Sexual Harassment**

This includes practices ranging from direct requests for sexual favors to workplace conditions that create a hostile environment for persons of either gender, including same sex harassment.

**Pregnancy Based Discrimination**

Title VII was amended by the Pregnancy Discrimination Act, which prohibits discrimination on the basis of pregnancy, childbirth and related medical conditions.

The Equal Pay Act of 1963 requires that men and women be given equal pay for equal work in the same establishment. The jobs need not be identical, but they must be substantially equal. Title VII also prohibits compensation discrimination on the basis of sex. Unlike the Equal Pay Act, however, Title VII does not require that the claimant's job be substantially equal to that of a higher paid person of the opposite sex or require the claimant to work in the same establishment.

It is also unlawful to retaliate against an individual for opposing employment practices that discriminate based on sex or for filing a discrimination charge, testifying, or participating in any way in an investigation, proceeding, or litigation under Title VII.

11. Sexual Harassment Title VII of the Civil Rights Act of 1964

**Sexual Harassment**

Sexual harassment is a form of sex discrimination that violates Title VII of the Civil Rights Act of 1964. Title VII applies to employers with 15 or more employees, including state and local governments. It also applies to employment agencies and to labor organizations, as well as to the federal government.

Unwelcome sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature constitute sexual harassment when this conduct explicitly or implicitly affects an individual's employment, unreasonably interferes with an individual's work performance, or creates an intimidating, hostile, or offensive work environment.

Sexual harassment can occur in a variety of circumstances, including but not limited to the following:

The victim as well as the harasser may be a woman or a man. The victim does not have to be of the opposite sex.

The harasser can be the victim's supervisor, an agent of the employer, a supervisor in another area, a co-worker, or a non-employee.

The victim does not have to be the person harassed but could be anyone affected by the offensive conduct.

Unlawful sexual harassment may occur without economic injury to or discharge of the victim.

The harasser's conduct must be unwelcome.

It is helpful for the victim to inform the harasser directly that the conduct is unwelcome and must stop. The victim should use any employer complaint mechanism or grievance system available.

When investigating allegations of sexual harassment, EEOC looks at the whole record: the circumstances, such as the nature of the sexual advances, and the context in which the alleged incidents occurred. A determination on the allegations is made from the facts on a case-by-case basis.

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Prevention is the best tool to eliminate sexual harassment in the workplace. Employers are encouraged to take steps necessary to prevent sexual harassment from occurring. They should clearly communicate to employees that sexual harassment will not be tolerated. They can do so by providing sexual harassment training to their employees and by establishing an effective complaint or grievance process and taking immediate and appropriate action when an employee complains.

It is also unlawful to retaliate against an individual for opposing employment practices that discriminate based on sex or for filing a discrimination charge, testifying, or participating in any way in an investigation, proceeding, or litigation under Title VII.

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**Summary Cross Reference Listing and Packages  
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**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
001-00-00-00000	Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
001-00-00-00000	Operations	021	0	Phase - In	Essential Packages
001-00-00-00000	Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
001-00-00-00000	Operations	031	0	Standard Inflation	Essential Packages
001-00-00-00000	Operations	032	0	Above Standard Inflation	Essential Packages
001-00-00-00000	Operations	033	0	Exceptional Inflation	Essential Packages
001-00-00-00000	Operations	050	0	Fundshifts	Essential Packages
001-00-00-00000	Operations	060	0	Technical Adjustments	Essential Packages
001-00-00-00000	Operations	080	0	May 2016 E-Board	Policy Packages
001-00-00-00000	Operations	101	0	Oregon Opportunity Grant	Policy Packages
001-00-00-00000	Operations	102	0	Current Service Level	Policy Packages
001-00-00-00000	Operations	103	0	Increase Community College Support Fund	Policy Packages
001-00-00-00000	Operations	104	0	Increase Public University Support Fund	Policy Packages
001-00-00-00000	Operations	105	0	Student Aid Data System	Policy Packages
001-00-00-00000	Operations	106	0	Continue and Expand Oregon Promise	Policy Packages
001-00-00-00000	Operations	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
001-00-00-00000	Operations	108	0	Integrated Postsecondary Data System	Policy Packages
001-00-00-00000	Operations	109	0	Infrastructure Positions	Policy Packages
001-00-00-00000	Operations	110	0	Improved Transfer Pathways	Policy Packages
001-00-00-00000	Operations	111	0	Consumer Protection and Vets' Support	Policy Packages
001-00-00-00000	Operations	112	0	Youth Work Experience	Policy Packages
001-00-00-00000	Operations	113	0	Oregon Tech Renewable Energy Center	Policy Packages

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001-00-00-00000	Operations	114	0	ASPIRE Expansion/Continuation	Policy Packages
001-00-00-00000	Operations	115	0	Data Reporting Analyst	Policy Packages
001-00-00-00000	Operations	116	0	Minority Teacher Scholarship/Network	Policy Packages
001-00-00-00000	Operations	117	0	Scholarship Program Rebalance	Policy Packages
001-00-00-00000	Operations	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
001-00-00-00000	Operations	119	0	Financial Aid from Military Department	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	021	0	Phase - In	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	022	0	Phase-out Pgm & One-time Costs	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	031	0	Standard Inflation	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	032	0	Above Standard Inflation	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	033	0	Exceptional Inflation	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	050	0	Fundshifts	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	060	0	Technical Adjustments	Essential Packages
002-00-00-00000	Degree Authorization/Private Career Schools	080	0	May 2016 E-Board	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	101	0	Oregon Opportunity Grant	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	102	0	Current Service Level	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	103	0	Increase Community College Support Fund	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	104	0	Increase Public University Support Fund	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	105	0	Student Aid Data System	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	106	0	Continue and Expand Oregon Promise	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages

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002-00-00-00000	Degree Authorization/Private Career Schools	108	0	Integrated Postsecondary Data System	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	109	0	Infrastructure Positions	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	110	0	Improved Transfer Pathways	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	111	0	Consumer Protection and Vets' Support	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	112	0	Youth Work Experience	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	113	0	Oregon Tech Renewable Energy Center	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	114	0	ASPIRE Expansion/Continuation	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	115	0	Data Reporting Analyst	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	116	0	Minority Teacher Scholarship/Network	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	117	0	Scholarship Program Rebalance	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
002-00-00-00000	Degree Authorization/Private Career Schools	119	0	Financial Aid from Military Department	Policy Packages
011-00-00-00000	CCWD Office Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
011-00-00-00000	CCWD Office Operations	021	0	Phase - In	Essential Packages
011-00-00-00000	CCWD Office Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
011-00-00-00000	CCWD Office Operations	031	0	Standard Inflation	Essential Packages
011-00-00-00000	CCWD Office Operations	032	0	Above Standard Inflation	Essential Packages
011-00-00-00000	CCWD Office Operations	033	0	Exceptional Inflation	Essential Packages
011-00-00-00000	CCWD Office Operations	050	0	Fundshifts	Essential Packages
011-00-00-00000	CCWD Office Operations	060	0	Technical Adjustments	Essential Packages
011-00-00-00000	CCWD Office Operations	080	0	May 2016 E-Board	Policy Packages
011-00-00-00000	CCWD Office Operations	101	0	Oregon Opportunity Grant	Policy Packages

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011-00-00-00000	CCWD Office Operations	102	0	Current Service Level	Policy Packages
011-00-00-00000	CCWD Office Operations	103	0	Increase Community College Support Fund	Policy Packages
011-00-00-00000	CCWD Office Operations	104	0	Increase Public University Support Fund	Policy Packages
011-00-00-00000	CCWD Office Operations	105	0	Student Aid Data System	Policy Packages
011-00-00-00000	CCWD Office Operations	106	0	Continue and Expand Oregon Promise	Policy Packages
011-00-00-00000	CCWD Office Operations	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
011-00-00-00000	CCWD Office Operations	108	0	Integrated Postsecondary Data System	Policy Packages
011-00-00-00000	CCWD Office Operations	109	0	Infrastructure Positions	Policy Packages
011-00-00-00000	CCWD Office Operations	110	0	Improved Transfer Pathways	Policy Packages
011-00-00-00000	CCWD Office Operations	111	0	Consumer Protection and Vets' Support	Policy Packages
011-00-00-00000	CCWD Office Operations	112	0	Youth Work Experience	Policy Packages
011-00-00-00000	CCWD Office Operations	113	0	Oregon Tech Renewable Energy Center	Policy Packages
011-00-00-00000	CCWD Office Operations	114	0	ASPIRE Expansion/Continuation	Policy Packages
011-00-00-00000	CCWD Office Operations	115	0	Data Reporting Analyst	Policy Packages
011-00-00-00000	CCWD Office Operations	116	0	Minority Teacher Scholarship/Network	Policy Packages
011-00-00-00000	CCWD Office Operations	117	0	Scholarship Program Rebalance	Policy Packages
011-00-00-00000	CCWD Office Operations	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
011-00-00-00000	CCWD Office Operations	119	0	Financial Aid from Military Department	Policy Packages
012-00-00-00000	State Support to CCs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
012-00-00-00000	State Support to CCs	021	0	Phase - In	Essential Packages
012-00-00-00000	State Support to CCs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
012-00-00-00000	State Support to CCs	031	0	Standard Inflation	Essential Packages

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012-00-00-00000	State Support to CCs	032	0	Above Standard Inflation	Essential Packages
012-00-00-00000	State Support to CCs	033	0	Exceptional Inflation	Essential Packages
012-00-00-00000	State Support to CCs	050	0	Fundshifts	Essential Packages
012-00-00-00000	State Support to CCs	060	0	Technical Adjustments	Essential Packages
012-00-00-00000	State Support to CCs	080	0	May 2016 E-Board	Policy Packages
012-00-00-00000	State Support to CCs	101	0	Oregon Opportunity Grant	Policy Packages
012-00-00-00000	State Support to CCs	102	0	Current Service Level	Policy Packages
012-00-00-00000	State Support to CCs	103	0	Increase Community College Support Fund	Policy Packages
012-00-00-00000	State Support to CCs	104	0	Increase Public University Support Fund	Policy Packages
012-00-00-00000	State Support to CCs	105	0	Student Aid Data System	Policy Packages
012-00-00-00000	State Support to CCs	106	0	Continue and Expand Oregon Promise	Policy Packages
012-00-00-00000	State Support to CCs	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
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012-00-00-00000	State Support to CCs	110	0	Improved Transfer Pathways	Policy Packages
012-00-00-00000	State Support to CCs	111	0	Consumer Protection and Vets' Support	Policy Packages
012-00-00-00000	State Support to CCs	112	0	Youth Work Experience	Policy Packages
012-00-00-00000	State Support to CCs	113	0	Oregon Tech Renewable Energy Center	Policy Packages
012-00-00-00000	State Support to CCs	114	0	ASPIRE Expansion/Continuation	Policy Packages
012-00-00-00000	State Support to CCs	115	0	Data Reporting Analyst	Policy Packages
012-00-00-00000	State Support to CCs	116	0	Minority Teacher Scholarship/Network	Policy Packages
012-00-00-00000	State Support to CCs	117	0	Scholarship Program Rebalance	Policy Packages

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**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
012-00-00-00000	State Support to CCs	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
012-00-00-00000	State Support to CCs	119	0	Financial Aid from Military Department	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
013-00-00-00000	CCWD Federal/Other Support	021	0	Phase - In	Essential Packages
013-00-00-00000	CCWD Federal/Other Support	022	0	Phase-out Pgm & One-time Costs	Essential Packages
013-00-00-00000	CCWD Federal/Other Support	031	0	Standard Inflation	Essential Packages
013-00-00-00000	CCWD Federal/Other Support	032	0	Above Standard Inflation	Essential Packages
013-00-00-00000	CCWD Federal/Other Support	033	0	Exceptional Inflation	Essential Packages
013-00-00-00000	CCWD Federal/Other Support	050	0	Fundshifts	Essential Packages
013-00-00-00000	CCWD Federal/Other Support	060	0	Technical Adjustments	Essential Packages
013-00-00-00000	CCWD Federal/Other Support	080	0	May 2016 E-Board	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	101	0	Oregon Opportunity Grant	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	102	0	Current Service Level	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	103	0	Increase Community College Support Fund	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	104	0	Increase Public University Support Fund	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	105	0	Student Aid Data System	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	106	0	Continue and Expand Oregon Promise	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	108	0	Integrated Postsecondary Data System	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	109	0	Infrastructure Positions	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	110	0	Improved Transfer Pathways	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	111	0	Consumer Protection and Vets' Support	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
013-00-00-00000	CCWD Federal/Other Support	112	0	Youth Work Experience	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	113	0	Oregon Tech Renewable Energy Center	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	114	0	ASPIRE Expansion/Continuation	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	115	0	Data Reporting Analyst	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	116	0	Minority Teacher Scholarship/Network	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	117	0	Scholarship Program Rebalance	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
013-00-00-00000	CCWD Federal/Other Support	119	0	Financial Aid from Military Department	Policy Packages
014-00-00-00000	Youth Conservation Corp	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
014-00-00-00000	Youth Conservation Corp	021	0	Phase - In	Essential Packages
014-00-00-00000	Youth Conservation Corp	022	0	Phase-out Pgm & One-time Costs	Essential Packages
014-00-00-00000	Youth Conservation Corp	031	0	Standard Inflation	Essential Packages
014-00-00-00000	Youth Conservation Corp	032	0	Above Standard Inflation	Essential Packages
014-00-00-00000	Youth Conservation Corp	033	0	Exceptional Inflation	Essential Packages
014-00-00-00000	Youth Conservation Corp	050	0	Fundshifts	Essential Packages
014-00-00-00000	Youth Conservation Corp	060	0	Technical Adjustments	Essential Packages
014-00-00-00000	Youth Conservation Corp	080	0	May 2016 E-Board	Policy Packages
014-00-00-00000	Youth Conservation Corp	101	0	Oregon Opportunity Grant	Policy Packages
014-00-00-00000	Youth Conservation Corp	102	0	Current Service Level	Policy Packages
014-00-00-00000	Youth Conservation Corp	103	0	Increase Community College Support Fund	Policy Packages
014-00-00-00000	Youth Conservation Corp	104	0	Increase Public University Support Fund	Policy Packages
014-00-00-00000	Youth Conservation Corp	105	0	Student Aid Data System	Policy Packages

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**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
014-00-00-00000	Youth Conservation Corp	106	0	Continue and Expand Oregon Promise	Policy Packages
014-00-00-00000	Youth Conservation Corp	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
014-00-00-00000	Youth Conservation Corp	108	0	Integrated Postsecondary Data System	Policy Packages
014-00-00-00000	Youth Conservation Corp	109	0	Infrastructure Positions	Policy Packages
014-00-00-00000	Youth Conservation Corp	110	0	Improved Transfer Pathways	Policy Packages
014-00-00-00000	Youth Conservation Corp	111	0	Consumer Protection and Vets' Support	Policy Packages
014-00-00-00000	Youth Conservation Corp	112	0	Youth Work Experience	Policy Packages
014-00-00-00000	Youth Conservation Corp	113	0	Oregon Tech Renewable Energy Center	Policy Packages
014-00-00-00000	Youth Conservation Corp	114	0	ASPIRE Expansion/Continuation	Policy Packages
014-00-00-00000	Youth Conservation Corp	115	0	Data Reporting Analyst	Policy Packages
014-00-00-00000	Youth Conservation Corp	116	0	Minority Teacher Scholarship/Network	Policy Packages
014-00-00-00000	Youth Conservation Corp	117	0	Scholarship Program Rebalance	Policy Packages
014-00-00-00000	Youth Conservation Corp	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
014-00-00-00000	Youth Conservation Corp	119	0	Financial Aid from Military Department	Policy Packages
015-00-00-00000	CCWD Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
015-00-00-00000	CCWD Debt Service	021	0	Phase - In	Essential Packages
015-00-00-00000	CCWD Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
015-00-00-00000	CCWD Debt Service	031	0	Standard Inflation	Essential Packages
015-00-00-00000	CCWD Debt Service	032	0	Above Standard Inflation	Essential Packages
015-00-00-00000	CCWD Debt Service	033	0	Exceptional Inflation	Essential Packages
015-00-00-00000	CCWD Debt Service	050	0	Fundshifts	Essential Packages
015-00-00-00000	CCWD Debt Service	060	0	Technical Adjustments	Essential Packages

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**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
015-00-00-00000	CCWD Debt Service	080	0	May 2016 E-Board	Policy Packages
015-00-00-00000	CCWD Debt Service	101	0	Oregon Opportunity Grant	Policy Packages
015-00-00-00000	CCWD Debt Service	102	0	Current Service Level	Policy Packages
015-00-00-00000	CCWD Debt Service	103	0	Increase Community College Support Fund	Policy Packages
015-00-00-00000	CCWD Debt Service	104	0	Increase Public University Support Fund	Policy Packages
015-00-00-00000	CCWD Debt Service	105	0	Student Aid Data System	Policy Packages
015-00-00-00000	CCWD Debt Service	106	0	Continue and Expand Oregon Promise	Policy Packages
015-00-00-00000	CCWD Debt Service	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
015-00-00-00000	CCWD Debt Service	108	0	Integrated Postsecondary Data System	Policy Packages
015-00-00-00000	CCWD Debt Service	109	0	Infrastructure Positions	Policy Packages
015-00-00-00000	CCWD Debt Service	110	0	Improved Transfer Pathways	Policy Packages
015-00-00-00000	CCWD Debt Service	111	0	Consumer Protection and Vets' Support	Policy Packages
015-00-00-00000	CCWD Debt Service	112	0	Youth Work Experience	Policy Packages
015-00-00-00000	CCWD Debt Service	113	0	Oregon Tech Renewable Energy Center	Policy Packages
015-00-00-00000	CCWD Debt Service	114	0	ASPIRE Expansion/Continuation	Policy Packages
015-00-00-00000	CCWD Debt Service	115	0	Data Reporting Analyst	Policy Packages
015-00-00-00000	CCWD Debt Service	116	0	Minority Teacher Scholarship/Network	Policy Packages
015-00-00-00000	CCWD Debt Service	117	0	Scholarship Program Rebalance	Policy Packages
015-00-00-00000	CCWD Debt Service	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
015-00-00-00000	CCWD Debt Service	119	0	Financial Aid from Military Department	Policy Packages
021-00-00-00000	Public University Support Fund	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
021-00-00-00000	Public University Support Fund	021	0	Phase - In	Essential Packages

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**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
021-00-00-00000	Public University Support Fund	022	0	Phase-out Pgm & One-time Costs	Essential Packages
021-00-00-00000	Public University Support Fund	031	0	Standard Inflation	Essential Packages
021-00-00-00000	Public University Support Fund	032	0	Above Standard Inflation	Essential Packages
021-00-00-00000	Public University Support Fund	033	0	Exceptional Inflation	Essential Packages
021-00-00-00000	Public University Support Fund	050	0	Fundshifts	Essential Packages
021-00-00-00000	Public University Support Fund	060	0	Technical Adjustments	Essential Packages
021-00-00-00000	Public University Support Fund	080	0	May 2016 E-Board	Policy Packages
021-00-00-00000	Public University Support Fund	101	0	Oregon Opportunity Grant	Policy Packages
021-00-00-00000	Public University Support Fund	102	0	Current Service Level	Policy Packages
021-00-00-00000	Public University Support Fund	103	0	Increase Community College Support Fund	Policy Packages
021-00-00-00000	Public University Support Fund	104	0	Increase Public University Support Fund	Policy Packages
021-00-00-00000	Public University Support Fund	105	0	Student Aid Data System	Policy Packages
021-00-00-00000	Public University Support Fund	106	0	Continue and Expand Oregon Promise	Policy Packages
021-00-00-00000	Public University Support Fund	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
021-00-00-00000	Public University Support Fund	108	0	Integrated Postsecondary Data System	Policy Packages
021-00-00-00000	Public University Support Fund	109	0	Infrastructure Positions	Policy Packages
021-00-00-00000	Public University Support Fund	110	0	Improved Transfer Pathways	Policy Packages
021-00-00-00000	Public University Support Fund	111	0	Consumer Protection and Vets' Support	Policy Packages
021-00-00-00000	Public University Support Fund	112	0	Youth Work Experience	Policy Packages
021-00-00-00000	Public University Support Fund	113	0	Oregon Tech Renewable Energy Center	Policy Packages
021-00-00-00000	Public University Support Fund	114	0	ASPIRE Expansion/Continuation	Policy Packages
021-00-00-00000	Public University Support Fund	115	0	Data Reporting Analyst	Policy Packages

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**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
021-00-00-00000	Public University Support Fund	116	0	Minority Teacher Scholarship/Network	Policy Packages
021-00-00-00000	Public University Support Fund	117	0	Scholarship Program Rebalance	Policy Packages
021-00-00-00000	Public University Support Fund	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
021-00-00-00000	Public University Support Fund	119	0	Financial Aid from Military Department	Policy Packages
022-00-00-00000	Agricultural Experiment Station	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
022-00-00-00000	Agricultural Experiment Station	021	0	Phase - In	Essential Packages
022-00-00-00000	Agricultural Experiment Station	022	0	Phase-out Pgm & One-time Costs	Essential Packages
022-00-00-00000	Agricultural Experiment Station	031	0	Standard Inflation	Essential Packages
022-00-00-00000	Agricultural Experiment Station	032	0	Above Standard Inflation	Essential Packages
022-00-00-00000	Agricultural Experiment Station	033	0	Exceptional Inflation	Essential Packages
022-00-00-00000	Agricultural Experiment Station	050	0	Fundshifts	Essential Packages
022-00-00-00000	Agricultural Experiment Station	060	0	Technical Adjustments	Essential Packages
022-00-00-00000	Agricultural Experiment Station	080	0	May 2016 E-Board	Policy Packages
022-00-00-00000	Agricultural Experiment Station	101	0	Oregon Opportunity Grant	Policy Packages
022-00-00-00000	Agricultural Experiment Station	102	0	Current Service Level	Policy Packages
022-00-00-00000	Agricultural Experiment Station	103	0	Increase Community College Support Fund	Policy Packages
022-00-00-00000	Agricultural Experiment Station	104	0	Increase Public University Support Fund	Policy Packages
022-00-00-00000	Agricultural Experiment Station	105	0	Student Aid Data System	Policy Packages
022-00-00-00000	Agricultural Experiment Station	106	0	Continue and Expand Oregon Promise	Policy Packages
022-00-00-00000	Agricultural Experiment Station	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
022-00-00-00000	Agricultural Experiment Station	108	0	Integrated Postsecondary Data System	Policy Packages
022-00-00-00000	Agricultural Experiment Station	109	0	Infrastructure Positions	Policy Packages

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**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500  
BAM Analyst: Heath, Patrick  
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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
022-00-00-00000	Agricultural Experiment Station	110	0	Improved Transfer Pathways	Policy Packages
022-00-00-00000	Agricultural Experiment Station	111	0	Consumer Protection and Vets' Support	Policy Packages
022-00-00-00000	Agricultural Experiment Station	112	0	Youth Work Experience	Policy Packages
022-00-00-00000	Agricultural Experiment Station	113	0	Oregon Tech Renewable Energy Center	Policy Packages
022-00-00-00000	Agricultural Experiment Station	114	0	ASPIRE Expansion/Continuation	Policy Packages
022-00-00-00000	Agricultural Experiment Station	115	0	Data Reporting Analyst	Policy Packages
022-00-00-00000	Agricultural Experiment Station	116	0	Minority Teacher Scholarship/Network	Policy Packages
022-00-00-00000	Agricultural Experiment Station	117	0	Scholarship Program Rebalance	Policy Packages
022-00-00-00000	Agricultural Experiment Station	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
022-00-00-00000	Agricultural Experiment Station	119	0	Financial Aid from Military Department	Policy Packages
023-00-00-00000	Extension Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
023-00-00-00000	Extension Service	021	0	Phase - In	Essential Packages
023-00-00-00000	Extension Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
023-00-00-00000	Extension Service	031	0	Standard Inflation	Essential Packages
023-00-00-00000	Extension Service	032	0	Above Standard Inflation	Essential Packages
023-00-00-00000	Extension Service	033	0	Exceptional Inflation	Essential Packages
023-00-00-00000	Extension Service	050	0	Fundshifts	Essential Packages
023-00-00-00000	Extension Service	060	0	Technical Adjustments	Essential Packages
023-00-00-00000	Extension Service	080	0	May 2016 E-Board	Policy Packages
023-00-00-00000	Extension Service	101	0	Oregon Opportunity Grant	Policy Packages
023-00-00-00000	Extension Service	102	0	Current Service Level	Policy Packages
023-00-00-00000	Extension Service	103	0	Increase Community College Support Fund	Policy Packages

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**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
023-00-00-00000	Extension Service	104	0	Increase Public University Support Fund	Policy Packages
023-00-00-00000	Extension Service	105	0	Student Aid Data System	Policy Packages
023-00-00-00000	Extension Service	106	0	Continue and Expand Oregon Promise	Policy Packages
023-00-00-00000	Extension Service	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
023-00-00-00000	Extension Service	108	0	Integrated Postsecondary Data System	Policy Packages
023-00-00-00000	Extension Service	109	0	Infrastructure Positions	Policy Packages
023-00-00-00000	Extension Service	110	0	Improved Transfer Pathways	Policy Packages
023-00-00-00000	Extension Service	111	0	Consumer Protection and Vets' Support	Policy Packages
023-00-00-00000	Extension Service	112	0	Youth Work Experience	Policy Packages
023-00-00-00000	Extension Service	113	0	Oregon Tech Renewable Energy Center	Policy Packages
023-00-00-00000	Extension Service	114	0	ASPIRE Expansion/Continuation	Policy Packages
023-00-00-00000	Extension Service	115	0	Data Reporting Analyst	Policy Packages
023-00-00-00000	Extension Service	116	0	Minority Teacher Scholarship/Network	Policy Packages
023-00-00-00000	Extension Service	117	0	Scholarship Program Rebalance	Policy Packages
023-00-00-00000	Extension Service	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
023-00-00-00000	Extension Service	119	0	Financial Aid from Military Department	Policy Packages
024-00-00-00000	Forest Research Laboratory	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
024-00-00-00000	Forest Research Laboratory	021	0	Phase - In	Essential Packages
024-00-00-00000	Forest Research Laboratory	022	0	Phase-out Pgm & One-time Costs	Essential Packages
024-00-00-00000	Forest Research Laboratory	031	0	Standard Inflation	Essential Packages
024-00-00-00000	Forest Research Laboratory	032	0	Above Standard Inflation	Essential Packages
024-00-00-00000	Forest Research Laboratory	033	0	Exceptional Inflation	Essential Packages

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2017-19 Biennium**

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
024-00-00-00000	Forest Research Laboratory	050	0	Fundshifts	Essential Packages
024-00-00-00000	Forest Research Laboratory	060	0	Technical Adjustments	Essential Packages
024-00-00-00000	Forest Research Laboratory	080	0	May 2016 E-Board	Policy Packages
024-00-00-00000	Forest Research Laboratory	101	0	Oregon Opportunity Grant	Policy Packages
024-00-00-00000	Forest Research Laboratory	102	0	Current Service Level	Policy Packages
024-00-00-00000	Forest Research Laboratory	103	0	Increase Community College Support Fund	Policy Packages
024-00-00-00000	Forest Research Laboratory	104	0	Increase Public University Support Fund	Policy Packages
024-00-00-00000	Forest Research Laboratory	105	0	Student Aid Data System	Policy Packages
024-00-00-00000	Forest Research Laboratory	106	0	Continue and Expand Oregon Promise	Policy Packages
024-00-00-00000	Forest Research Laboratory	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
024-00-00-00000	Forest Research Laboratory	108	0	Integrated Postsecondary Data System	Policy Packages
024-00-00-00000	Forest Research Laboratory	109	0	Infrastructure Positions	Policy Packages
024-00-00-00000	Forest Research Laboratory	110	0	Improved Transfer Pathways	Policy Packages
024-00-00-00000	Forest Research Laboratory	111	0	Consumer Protection and Vets' Support	Policy Packages
024-00-00-00000	Forest Research Laboratory	112	0	Youth Work Experience	Policy Packages
024-00-00-00000	Forest Research Laboratory	113	0	Oregon Tech Renewable Energy Center	Policy Packages
024-00-00-00000	Forest Research Laboratory	114	0	ASPIRE Expansion/Continuation	Policy Packages
024-00-00-00000	Forest Research Laboratory	115	0	Data Reporting Analyst	Policy Packages
024-00-00-00000	Forest Research Laboratory	116	0	Minority Teacher Scholarship/Network	Policy Packages
024-00-00-00000	Forest Research Laboratory	117	0	Scholarship Program Rebalance	Policy Packages
024-00-00-00000	Forest Research Laboratory	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
024-00-00-00000	Forest Research Laboratory	119	0	Financial Aid from Military Department	Policy Packages

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025-00-00-00000	PU State Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
025-00-00-00000	PU State Programs	021	0	Phase - In	Essential Packages
025-00-00-00000	PU State Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
025-00-00-00000	PU State Programs	031	0	Standard Inflation	Essential Packages
025-00-00-00000	PU State Programs	032	0	Above Standard Inflation	Essential Packages
025-00-00-00000	PU State Programs	033	0	Exceptional Inflation	Essential Packages
025-00-00-00000	PU State Programs	050	0	Fundshifts	Essential Packages
025-00-00-00000	PU State Programs	060	0	Technical Adjustments	Essential Packages
025-00-00-00000	PU State Programs	080	0	May 2016 E-Board	Policy Packages
025-00-00-00000	PU State Programs	101	0	Oregon Opportunity Grant	Policy Packages
025-00-00-00000	PU State Programs	102	0	Current Service Level	Policy Packages
025-00-00-00000	PU State Programs	103	0	Increase Community College Support Fund	Policy Packages
025-00-00-00000	PU State Programs	104	0	Increase Public University Support Fund	Policy Packages
025-00-00-00000	PU State Programs	105	0	Student Aid Data System	Policy Packages
025-00-00-00000	PU State Programs	106	0	Continue and Expand Oregon Promise	Policy Packages
025-00-00-00000	PU State Programs	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
025-00-00-00000	PU State Programs	108	0	Integrated Postsecondary Data System	Policy Packages
025-00-00-00000	PU State Programs	109	0	Infrastructure Positions	Policy Packages
025-00-00-00000	PU State Programs	110	0	Improved Transfer Pathways	Policy Packages
025-00-00-00000	PU State Programs	111	0	Consumer Protection and Vets' Support	Policy Packages
025-00-00-00000	PU State Programs	112	0	Youth Work Experience	Policy Packages
025-00-00-00000	PU State Programs	113	0	Oregon Tech Renewable Energy Center	Policy Packages

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2017-19 Biennium**

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
025-00-00-00000	PU State Programs	114	0	ASPIRE Expansion/Continuation	Policy Packages
025-00-00-00000	PU State Programs	115	0	Data Reporting Analyst	Policy Packages
025-00-00-00000	PU State Programs	116	0	Minority Teacher Scholarship/Network	Policy Packages
025-00-00-00000	PU State Programs	117	0	Scholarship Program Rebalance	Policy Packages
025-00-00-00000	PU State Programs	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
025-00-00-00000	PU State Programs	119	0	Financial Aid from Military Department	Policy Packages
026-00-00-00000	PU Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
026-00-00-00000	PU Debt Service	021	0	Phase - In	Essential Packages
026-00-00-00000	PU Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
026-00-00-00000	PU Debt Service	031	0	Standard Inflation	Essential Packages
026-00-00-00000	PU Debt Service	032	0	Above Standard Inflation	Essential Packages
026-00-00-00000	PU Debt Service	033	0	Exceptional Inflation	Essential Packages
026-00-00-00000	PU Debt Service	050	0	Fundshifts	Essential Packages
026-00-00-00000	PU Debt Service	060	0	Technical Adjustments	Essential Packages
026-00-00-00000	PU Debt Service	080	0	May 2016 E-Board	Policy Packages
026-00-00-00000	PU Debt Service	101	0	Oregon Opportunity Grant	Policy Packages
026-00-00-00000	PU Debt Service	102	0	Current Service Level	Policy Packages
026-00-00-00000	PU Debt Service	103	0	Increase Community College Support Fund	Policy Packages
026-00-00-00000	PU Debt Service	104	0	Increase Public University Support Fund	Policy Packages
026-00-00-00000	PU Debt Service	105	0	Student Aid Data System	Policy Packages
026-00-00-00000	PU Debt Service	106	0	Continue and Expand Oregon Promise	Policy Packages
026-00-00-00000	PU Debt Service	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
026-00-00-00000	PU Debt Service	108	0	Integrated Postsecondary Data System	Policy Packages
026-00-00-00000	PU Debt Service	109	0	Infrastructure Positions	Policy Packages
026-00-00-00000	PU Debt Service	110	0	Improved Transfer Pathways	Policy Packages
026-00-00-00000	PU Debt Service	111	0	Consumer Protection and Vets' Support	Policy Packages
026-00-00-00000	PU Debt Service	112	0	Youth Work Experience	Policy Packages
026-00-00-00000	PU Debt Service	113	0	Oregon Tech Renewable Energy Center	Policy Packages
026-00-00-00000	PU Debt Service	114	0	ASPIRE Expansion/Continuation	Policy Packages
026-00-00-00000	PU Debt Service	115	0	Data Reporting Analyst	Policy Packages
026-00-00-00000	PU Debt Service	116	0	Minority Teacher Scholarship/Network	Policy Packages
026-00-00-00000	PU Debt Service	117	0	Scholarship Program Rebalance	Policy Packages
026-00-00-00000	PU Debt Service	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
026-00-00-00000	PU Debt Service	119	0	Financial Aid from Military Department	Policy Packages
027-00-00-00000	Sports Action Lottery	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
027-00-00-00000	Sports Action Lottery	021	0	Phase - In	Essential Packages
027-00-00-00000	Sports Action Lottery	022	0	Phase-out Pgm & One-time Costs	Essential Packages
027-00-00-00000	Sports Action Lottery	031	0	Standard Inflation	Essential Packages
027-00-00-00000	Sports Action Lottery	032	0	Above Standard Inflation	Essential Packages
027-00-00-00000	Sports Action Lottery	033	0	Exceptional Inflation	Essential Packages
027-00-00-00000	Sports Action Lottery	050	0	Fundshifts	Essential Packages
027-00-00-00000	Sports Action Lottery	060	0	Technical Adjustments	Essential Packages
027-00-00-00000	Sports Action Lottery	080	0	May 2016 E-Board	Policy Packages
027-00-00-00000	Sports Action Lottery	101	0	Oregon Opportunity Grant	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
027-00-00-00000	Sports Action Lottery	102	0	Current Service Level	Policy Packages
027-00-00-00000	Sports Action Lottery	103	0	Increase Community College Support Fund	Policy Packages
027-00-00-00000	Sports Action Lottery	104	0	Increase Public University Support Fund	Policy Packages
027-00-00-00000	Sports Action Lottery	105	0	Student Aid Data System	Policy Packages
027-00-00-00000	Sports Action Lottery	106	0	Continue and Expand Oregon Promise	Policy Packages
027-00-00-00000	Sports Action Lottery	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
027-00-00-00000	Sports Action Lottery	108	0	Integrated Postsecondary Data System	Policy Packages
027-00-00-00000	Sports Action Lottery	109	0	Infrastructure Positions	Policy Packages
027-00-00-00000	Sports Action Lottery	110	0	Improved Transfer Pathways	Policy Packages
027-00-00-00000	Sports Action Lottery	111	0	Consumer Protection and Vets' Support	Policy Packages
027-00-00-00000	Sports Action Lottery	112	0	Youth Work Experience	Policy Packages
027-00-00-00000	Sports Action Lottery	113	0	Oregon Tech Renewable Energy Center	Policy Packages
027-00-00-00000	Sports Action Lottery	114	0	ASPIRE Expansion/Continuation	Policy Packages
027-00-00-00000	Sports Action Lottery	115	0	Data Reporting Analyst	Policy Packages
027-00-00-00000	Sports Action Lottery	116	0	Minority Teacher Scholarship/Network	Policy Packages
027-00-00-00000	Sports Action Lottery	117	0	Scholarship Program Rebalance	Policy Packages
027-00-00-00000	Sports Action Lottery	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
027-00-00-00000	Sports Action Lottery	119	0	Financial Aid from Military Department	Policy Packages
031-00-00-00000	OHSU	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
031-00-00-00000	OHSU	021	0	Phase - In	Essential Packages
031-00-00-00000	OHSU	022	0	Phase-out Pgm & One-time Costs	Essential Packages
031-00-00-00000	OHSU	031	0	Standard Inflation	Essential Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
031-00-00-00000	OHSU	032	0	Above Standard Inflation	Essential Packages
031-00-00-00000	OHSU	033	0	Exceptional Inflation	Essential Packages
031-00-00-00000	OHSU	050	0	Fundshifts	Essential Packages
031-00-00-00000	OHSU	060	0	Technical Adjustments	Essential Packages
031-00-00-00000	OHSU	080	0	May 2016 E-Board	Policy Packages
031-00-00-00000	OHSU	101	0	Oregon Opportunity Grant	Policy Packages
031-00-00-00000	OHSU	102	0	Current Service Level	Policy Packages
031-00-00-00000	OHSU	103	0	Increase Community College Support Fund	Policy Packages
031-00-00-00000	OHSU	104	0	Increase Public University Support Fund	Policy Packages
031-00-00-00000	OHSU	105	0	Student Aid Data System	Policy Packages
031-00-00-00000	OHSU	106	0	Continue and Expand Oregon Promise	Policy Packages
031-00-00-00000	OHSU	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
031-00-00-00000	OHSU	108	0	Integrated Postsecondary Data System	Policy Packages
031-00-00-00000	OHSU	109	0	Infrastructure Positions	Policy Packages
031-00-00-00000	OHSU	110	0	Improved Transfer Pathways	Policy Packages
031-00-00-00000	OHSU	111	0	Consumer Protection and Vets' Support	Policy Packages
031-00-00-00000	OHSU	112	0	Youth Work Experience	Policy Packages
031-00-00-00000	OHSU	113	0	Oregon Tech Renewable Energy Center	Policy Packages
031-00-00-00000	OHSU	114	0	ASPIRE Expansion/Continuation	Policy Packages
031-00-00-00000	OHSU	115	0	Data Reporting Analyst	Policy Packages
031-00-00-00000	OHSU	116	0	Minority Teacher Scholarship/Network	Policy Packages
031-00-00-00000	OHSU	117	0	Scholarship Program Rebalance	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
031-00-00-00000	OHSU	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
031-00-00-00000	OHSU	119	0	Financial Aid from Military Department	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
032-00-00-00000	OHSU Bond Related Costs	021	0	Phase - In	Essential Packages
032-00-00-00000	OHSU Bond Related Costs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
032-00-00-00000	OHSU Bond Related Costs	031	0	Standard Inflation	Essential Packages
032-00-00-00000	OHSU Bond Related Costs	032	0	Above Standard Inflation	Essential Packages
032-00-00-00000	OHSU Bond Related Costs	033	0	Exceptional Inflation	Essential Packages
032-00-00-00000	OHSU Bond Related Costs	050	0	Fundshifts	Essential Packages
032-00-00-00000	OHSU Bond Related Costs	060	0	Technical Adjustments	Essential Packages
032-00-00-00000	OHSU Bond Related Costs	080	0	May 2016 E-Board	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	101	0	Oregon Opportunity Grant	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	102	0	Current Service Level	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	103	0	Increase Community College Support Fund	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	104	0	Increase Public University Support Fund	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	105	0	Student Aid Data System	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	106	0	Continue and Expand Oregon Promise	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	108	0	Integrated Postsecondary Data System	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	109	0	Infrastructure Positions	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	110	0	Improved Transfer Pathways	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	111	0	Consumer Protection and Vets' Support	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
032-00-00-00000	OHSU Bond Related Costs	112	0	Youth Work Experience	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	113	0	Oregon Tech Renewable Energy Center	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	114	0	ASPIRE Expansion/Continuation	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	115	0	Data Reporting Analyst	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	116	0	Minority Teacher Scholarship/Network	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	117	0	Scholarship Program Rebalance	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
032-00-00-00000	OHSU Bond Related Costs	119	0	Financial Aid from Military Department	Policy Packages
041-00-00-00000	OSAC Office Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
041-00-00-00000	OSAC Office Operations	021	0	Phase - In	Essential Packages
041-00-00-00000	OSAC Office Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
041-00-00-00000	OSAC Office Operations	031	0	Standard Inflation	Essential Packages
041-00-00-00000	OSAC Office Operations	032	0	Above Standard Inflation	Essential Packages
041-00-00-00000	OSAC Office Operations	033	0	Exceptional Inflation	Essential Packages
041-00-00-00000	OSAC Office Operations	050	0	Fundshifts	Essential Packages
041-00-00-00000	OSAC Office Operations	060	0	Technical Adjustments	Essential Packages
041-00-00-00000	OSAC Office Operations	080	0	May 2016 E-Board	Policy Packages
041-00-00-00000	OSAC Office Operations	101	0	Oregon Opportunity Grant	Policy Packages
041-00-00-00000	OSAC Office Operations	102	0	Current Service Level	Policy Packages
041-00-00-00000	OSAC Office Operations	103	0	Increase Community College Support Fund	Policy Packages
041-00-00-00000	OSAC Office Operations	104	0	Increase Public University Support Fund	Policy Packages
041-00-00-00000	OSAC Office Operations	105	0	Student Aid Data System	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
041-00-00-00000	OSAC Office Operations	106	0	Continue and Expand Oregon Promise	Policy Packages
041-00-00-00000	OSAC Office Operations	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
041-00-00-00000	OSAC Office Operations	108	0	Integrated Postsecondary Data System	Policy Packages
041-00-00-00000	OSAC Office Operations	109	0	Infrastructure Positions	Policy Packages
041-00-00-00000	OSAC Office Operations	110	0	Improved Transfer Pathways	Policy Packages
041-00-00-00000	OSAC Office Operations	111	0	Consumer Protection and Vets' Support	Policy Packages
041-00-00-00000	OSAC Office Operations	112	0	Youth Work Experience	Policy Packages
041-00-00-00000	OSAC Office Operations	113	0	Oregon Tech Renewable Energy Center	Policy Packages
041-00-00-00000	OSAC Office Operations	114	0	ASPIRE Expansion/Continuation	Policy Packages
041-00-00-00000	OSAC Office Operations	115	0	Data Reporting Analyst	Policy Packages
041-00-00-00000	OSAC Office Operations	116	0	Minority Teacher Scholarship/Network	Policy Packages
041-00-00-00000	OSAC Office Operations	117	0	Scholarship Program Rebalance	Policy Packages
041-00-00-00000	OSAC Office Operations	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
041-00-00-00000	OSAC Office Operations	119	0	Financial Aid from Military Department	Policy Packages
042-00-00-00000	OSAC Other Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
042-00-00-00000	OSAC Other Programs	021	0	Phase - In	Essential Packages
042-00-00-00000	OSAC Other Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
042-00-00-00000	OSAC Other Programs	031	0	Standard Inflation	Essential Packages
042-00-00-00000	OSAC Other Programs	032	0	Above Standard Inflation	Essential Packages
042-00-00-00000	OSAC Other Programs	033	0	Exceptional Inflation	Essential Packages
042-00-00-00000	OSAC Other Programs	050	0	Fundshifts	Essential Packages
042-00-00-00000	OSAC Other Programs	060	0	Technical Adjustments	Essential Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
042-00-00-00000	OSAC Other Programs	080	0	May 2016 E-Board	Policy Packages
042-00-00-00000	OSAC Other Programs	101	0	Oregon Opportunity Grant	Policy Packages
042-00-00-00000	OSAC Other Programs	102	0	Current Service Level	Policy Packages
042-00-00-00000	OSAC Other Programs	103	0	Increase Community College Support Fund	Policy Packages
042-00-00-00000	OSAC Other Programs	104	0	Increase Public University Support Fund	Policy Packages
042-00-00-00000	OSAC Other Programs	105	0	Student Aid Data System	Policy Packages
042-00-00-00000	OSAC Other Programs	106	0	Continue and Expand Oregon Promise	Policy Packages
042-00-00-00000	OSAC Other Programs	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
042-00-00-00000	OSAC Other Programs	108	0	Integrated Postsecondary Data System	Policy Packages
042-00-00-00000	OSAC Other Programs	109	0	Infrastructure Positions	Policy Packages
042-00-00-00000	OSAC Other Programs	110	0	Improved Transfer Pathways	Policy Packages
042-00-00-00000	OSAC Other Programs	111	0	Consumer Protection and Vets' Support	Policy Packages
042-00-00-00000	OSAC Other Programs	112	0	Youth Work Experience	Policy Packages
042-00-00-00000	OSAC Other Programs	113	0	Oregon Tech Renewable Energy Center	Policy Packages
042-00-00-00000	OSAC Other Programs	114	0	ASPIRE Expansion/Continuation	Policy Packages
042-00-00-00000	OSAC Other Programs	115	0	Data Reporting Analyst	Policy Packages
042-00-00-00000	OSAC Other Programs	116	0	Minority Teacher Scholarship/Network	Policy Packages
042-00-00-00000	OSAC Other Programs	117	0	Scholarship Program Rebalance	Policy Packages
042-00-00-00000	OSAC Other Programs	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
042-00-00-00000	OSAC Other Programs	119	0	Financial Aid from Military Department	Policy Packages
043-00-00-00000	Opportunity Grants	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
043-00-00-00000	Opportunity Grants	021	0	Phase - In	Essential Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
043-00-00-00000	Opportunity Grants	022	0	Phase-out Pgm & One-time Costs	Essential Packages
043-00-00-00000	Opportunity Grants	031	0	Standard Inflation	Essential Packages
043-00-00-00000	Opportunity Grants	032	0	Above Standard Inflation	Essential Packages
043-00-00-00000	Opportunity Grants	033	0	Exceptional Inflation	Essential Packages
043-00-00-00000	Opportunity Grants	050	0	Fundshifts	Essential Packages
043-00-00-00000	Opportunity Grants	060	0	Technical Adjustments	Essential Packages
043-00-00-00000	Opportunity Grants	080	0	May 2016 E-Board	Policy Packages
043-00-00-00000	Opportunity Grants	101	0	Oregon Opportunity Grant	Policy Packages
043-00-00-00000	Opportunity Grants	102	0	Current Service Level	Policy Packages
043-00-00-00000	Opportunity Grants	103	0	Increase Community College Support Fund	Policy Packages
043-00-00-00000	Opportunity Grants	104	0	Increase Public University Support Fund	Policy Packages
043-00-00-00000	Opportunity Grants	105	0	Student Aid Data System	Policy Packages
043-00-00-00000	Opportunity Grants	106	0	Continue and Expand Oregon Promise	Policy Packages
043-00-00-00000	Opportunity Grants	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
043-00-00-00000	Opportunity Grants	108	0	Integrated Postsecondary Data System	Policy Packages
043-00-00-00000	Opportunity Grants	109	0	Infrastructure Positions	Policy Packages
043-00-00-00000	Opportunity Grants	110	0	Improved Transfer Pathways	Policy Packages
043-00-00-00000	Opportunity Grants	111	0	Consumer Protection and Vets' Support	Policy Packages
043-00-00-00000	Opportunity Grants	112	0	Youth Work Experience	Policy Packages
043-00-00-00000	Opportunity Grants	113	0	Oregon Tech Renewable Energy Center	Policy Packages
043-00-00-00000	Opportunity Grants	114	0	ASPIRE Expansion/Continuation	Policy Packages
043-00-00-00000	Opportunity Grants	115	0	Data Reporting Analyst	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
043-00-00-00000	Opportunity Grants	116	0	Minority Teacher Scholarship/Network	Policy Packages
043-00-00-00000	Opportunity Grants	117	0	Scholarship Program Rebalance	Policy Packages
043-00-00-00000	Opportunity Grants	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
043-00-00-00000	Opportunity Grants	119	0	Financial Aid from Military Department	Policy Packages
044-00-00-00000	ASPIRE	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
044-00-00-00000	ASPIRE	021	0	Phase - In	Essential Packages
044-00-00-00000	ASPIRE	022	0	Phase-out Pgm & One-time Costs	Essential Packages
044-00-00-00000	ASPIRE	031	0	Standard Inflation	Essential Packages
044-00-00-00000	ASPIRE	032	0	Above Standard Inflation	Essential Packages
044-00-00-00000	ASPIRE	033	0	Exceptional Inflation	Essential Packages
044-00-00-00000	ASPIRE	050	0	Fundshifts	Essential Packages
044-00-00-00000	ASPIRE	060	0	Technical Adjustments	Essential Packages
044-00-00-00000	ASPIRE	080	0	May 2016 E-Board	Policy Packages
044-00-00-00000	ASPIRE	101	0	Oregon Opportunity Grant	Policy Packages
044-00-00-00000	ASPIRE	102	0	Current Service Level	Policy Packages
044-00-00-00000	ASPIRE	103	0	Increase Community College Support Fund	Policy Packages
044-00-00-00000	ASPIRE	104	0	Increase Public University Support Fund	Policy Packages
044-00-00-00000	ASPIRE	105	0	Student Aid Data System	Policy Packages
044-00-00-00000	ASPIRE	106	0	Continue and Expand Oregon Promise	Policy Packages
044-00-00-00000	ASPIRE	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
044-00-00-00000	ASPIRE	108	0	Integrated Postsecondary Data System	Policy Packages
044-00-00-00000	ASPIRE	109	0	Infrastructure Positions	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
044-00-00-00000	ASPIRE	110	0	Improved Transfer Pathways	Policy Packages
044-00-00-00000	ASPIRE	111	0	Consumer Protection and Vets' Support	Policy Packages
044-00-00-00000	ASPIRE	112	0	Youth Work Experience	Policy Packages
044-00-00-00000	ASPIRE	113	0	Oregon Tech Renewable Energy Center	Policy Packages
044-00-00-00000	ASPIRE	114	0	ASPIRE Expansion/Continuation	Policy Packages
044-00-00-00000	ASPIRE	115	0	Data Reporting Analyst	Policy Packages
044-00-00-00000	ASPIRE	116	0	Minority Teacher Scholarship/Network	Policy Packages
044-00-00-00000	ASPIRE	117	0	Scholarship Program Rebalance	Policy Packages
044-00-00-00000	ASPIRE	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
044-00-00-00000	ASPIRE	119	0	Financial Aid from Military Department	Policy Packages
088-00-00-00000	Capital Improvement	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
088-00-00-00000	Capital Improvement	021	0	Phase - In	Essential Packages
088-00-00-00000	Capital Improvement	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvement	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvement	032	0	Above Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvement	033	0	Exceptional Inflation	Essential Packages
088-00-00-00000	Capital Improvement	050	0	Fundshifts	Essential Packages
088-00-00-00000	Capital Improvement	060	0	Technical Adjustments	Essential Packages
088-00-00-00000	Capital Improvement	080	0	May 2016 E-Board	Policy Packages
088-00-00-00000	Capital Improvement	101	0	Oregon Opportunity Grant	Policy Packages
088-00-00-00000	Capital Improvement	102	0	Current Service Level	Policy Packages
088-00-00-00000	Capital Improvement	103	0	Increase Community College Support Fund	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500  
BAM Analyst: Heath, Patrick  
Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
088-00-00-00000	Capital Improvement	104	0	Increase Public University Support Fund	Policy Packages
088-00-00-00000	Capital Improvement	105	0	Student Aid Data System	Policy Packages
088-00-00-00000	Capital Improvement	106	0	Continue and Expand Oregon Promise	Policy Packages
088-00-00-00000	Capital Improvement	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
088-00-00-00000	Capital Improvement	108	0	Integrated Postsecondary Data System	Policy Packages
088-00-00-00000	Capital Improvement	109	0	Infrastructure Positions	Policy Packages
088-00-00-00000	Capital Improvement	110	0	Improved Transfer Pathways	Policy Packages
088-00-00-00000	Capital Improvement	111	0	Consumer Protection and Vets' Support	Policy Packages
088-00-00-00000	Capital Improvement	112	0	Youth Work Experience	Policy Packages
088-00-00-00000	Capital Improvement	113	0	Oregon Tech Renewable Energy Center	Policy Packages
088-00-00-00000	Capital Improvement	114	0	ASPIRE Expansion/Continuation	Policy Packages
088-00-00-00000	Capital Improvement	115	0	Data Reporting Analyst	Policy Packages
088-00-00-00000	Capital Improvement	116	0	Minority Teacher Scholarship/Network	Policy Packages
088-00-00-00000	Capital Improvement	117	0	Scholarship Program Rebalance	Policy Packages
088-00-00-00000	Capital Improvement	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
088-00-00-00000	Capital Improvement	119	0	Financial Aid from Military Department	Policy Packages
089-00-00-00000	Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase - In	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
089-00-00-00000	Capital Construction	050	0	Fundshifts	Essential Packages
089-00-00-00000	Capital Construction	060	0	Technical Adjustments	Essential Packages
089-00-00-00000	Capital Construction	080	0	May 2016 E-Board	Policy Packages
089-00-00-00000	Capital Construction	101	0	Oregon Opportunity Grant	Policy Packages
089-00-00-00000	Capital Construction	102	0	Current Service Level	Policy Packages
089-00-00-00000	Capital Construction	103	0	Increase Community College Support Fund	Policy Packages
089-00-00-00000	Capital Construction	104	0	Increase Public University Support Fund	Policy Packages
089-00-00-00000	Capital Construction	105	0	Student Aid Data System	Policy Packages
089-00-00-00000	Capital Construction	106	0	Continue and Expand Oregon Promise	Policy Packages
089-00-00-00000	Capital Construction	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
089-00-00-00000	Capital Construction	108	0	Integrated Postsecondary Data System	Policy Packages
089-00-00-00000	Capital Construction	109	0	Infrastructure Positions	Policy Packages
089-00-00-00000	Capital Construction	110	0	Improved Transfer Pathways	Policy Packages
089-00-00-00000	Capital Construction	111	0	Consumer Protection and Vets' Support	Policy Packages
089-00-00-00000	Capital Construction	112	0	Youth Work Experience	Policy Packages
089-00-00-00000	Capital Construction	113	0	Oregon Tech Renewable Energy Center	Policy Packages
089-00-00-00000	Capital Construction	114	0	ASPIRE Expansion/Continuation	Policy Packages
089-00-00-00000	Capital Construction	115	0	Data Reporting Analyst	Policy Packages
089-00-00-00000	Capital Construction	116	0	Minority Teacher Scholarship/Network	Policy Packages
089-00-00-00000	Capital Construction	117	0	Scholarship Program Rebalance	Policy Packages
089-00-00-00000	Capital Construction	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
089-00-00-00000	Capital Construction	119	0	Financial Aid from Military Department	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
101-00-00-00000	HECC Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
101-00-00-00000	HECC Operations	021	0	Phase - In	Essential Packages
101-00-00-00000	HECC Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
101-00-00-00000	HECC Operations	031	0	Standard Inflation	Essential Packages
101-00-00-00000	HECC Operations	032	0	Above Standard Inflation	Essential Packages
101-00-00-00000	HECC Operations	033	0	Exceptional Inflation	Essential Packages
101-00-00-00000	HECC Operations	050	0	Fundshifts	Essential Packages
101-00-00-00000	HECC Operations	060	0	Technical Adjustments	Essential Packages
101-00-00-00000	HECC Operations	080	0	May 2016 E-Board	Policy Packages
101-00-00-00000	HECC Operations	081	0	September 2016 Emergency Board	Policy Packages
101-00-00-00000	HECC Operations	090	0	Analyst Adjustments	Policy Packages
101-00-00-00000	HECC Operations	091	0	Statewide Adjustment DAS Chgs	Policy Packages
101-00-00-00000	HECC Operations	092	0	Statewide AG Adjustment	Policy Packages
101-00-00-00000	HECC Operations	801	0	LFO Analyst Adjustments	Policy Packages
101-00-00-00000	HECC Operations	802	0	Program Enhancements	Policy Packages
101-00-00-00000	HECC Operations	803	0	Technical Adjustments	Policy Packages
101-00-00-00000	HECC Operations	804	0	Debt Service Changes	Policy Packages
101-00-00-00000	HECC Operations	810	0	Statewide Adjustments	Policy Packages
101-00-00-00000	HECC Operations	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
101-00-00-00000	HECC Operations	812	0	Vacant Position Elimination	Policy Packages
101-00-00-00000	HECC Operations	813	0	Policy Bills	Policy Packages
101-00-00-00000	HECC Operations	815	0	Updated Base Debt Service Adjustment	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
101-00-00-00000	HECC Operations	816	0	Capital Construction	Policy Packages
101-00-00-00000	HECC Operations	817	0	Technical Adjustments	Policy Packages
101-00-00-00000	HECC Operations	850	0	Program Change Bill - HB3470	Policy Packages
101-00-00-00000	HECC Operations	101	0	Oregon Opportunity Grant	Policy Packages
101-00-00-00000	HECC Operations	102	0	Current Service Level	Policy Packages
101-00-00-00000	HECC Operations	103	0	Increase Community College Support Fund	Policy Packages
101-00-00-00000	HECC Operations	104	0	Increase Public University Support Fund	Policy Packages
101-00-00-00000	HECC Operations	105	0	Student Aid Data System	Policy Packages
101-00-00-00000	HECC Operations	106	0	Continue and Expand Oregon Promise	Policy Packages
101-00-00-00000	HECC Operations	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
101-00-00-00000	HECC Operations	108	0	Integrated Postsecondary Data System	Policy Packages
101-00-00-00000	HECC Operations	109	0	Infrastructure Positions	Policy Packages
101-00-00-00000	HECC Operations	110	0	Improved Transfer Pathways	Policy Packages
101-00-00-00000	HECC Operations	111	0	Consumer Protection and Vets' Support	Policy Packages
101-00-00-00000	HECC Operations	112	0	Youth Work Experience	Policy Packages
101-00-00-00000	HECC Operations	113	0	Oregon Tech Renewable Energy Center	Policy Packages
101-00-00-00000	HECC Operations	114	0	ASPIRE Expansion/Continuation	Policy Packages
101-00-00-00000	HECC Operations	115	0	Data Reporting Analyst	Policy Packages
101-00-00-00000	HECC Operations	116	0	Minority Teacher Scholarship/Network	Policy Packages
101-00-00-00000	HECC Operations	117	0	Scholarship Program Rebalance	Policy Packages
101-00-00-00000	HECC Operations	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
101-00-00-00000	HECC Operations	119	0	Financial Aid from Military Department	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
101-00-00-00000	HECC Operations	120	0	Public Universities Capital Construction	Policy Packages
101-00-00-00000	HECC Operations	121	0	Community College Capital Construction XIG	Policy Packages
101-00-00-00000	HECC Operations	122	0	Community College Deferred Maintenance	Policy Packages
101-00-00-00000	HECC Operations	123	0	Post-secondary Campus Security	Policy Packages
102-00-00-00000	Support to Community Colleges	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
102-00-00-00000	Support to Community Colleges	021	0	Phase - In	Essential Packages
102-00-00-00000	Support to Community Colleges	022	0	Phase-out Pgm & One-time Costs	Essential Packages
102-00-00-00000	Support to Community Colleges	031	0	Standard Inflation	Essential Packages
102-00-00-00000	Support to Community Colleges	032	0	Above Standard Inflation	Essential Packages
102-00-00-00000	Support to Community Colleges	033	0	Exceptional Inflation	Essential Packages
102-00-00-00000	Support to Community Colleges	050	0	Fundshifts	Essential Packages
102-00-00-00000	Support to Community Colleges	060	0	Technical Adjustments	Essential Packages
102-00-00-00000	Support to Community Colleges	080	0	May 2016 E-Board	Policy Packages
102-00-00-00000	Support to Community Colleges	081	0	September 2016 Emergency Board	Policy Packages
102-00-00-00000	Support to Community Colleges	090	0	Analyst Adjustments	Policy Packages
102-00-00-00000	Support to Community Colleges	091	0	Statewide Adjustment DAS Chgs	Policy Packages
102-00-00-00000	Support to Community Colleges	092	0	Statewide AG Adjustment	Policy Packages
102-00-00-00000	Support to Community Colleges	801	0	LFO Analyst Adjustments	Policy Packages
102-00-00-00000	Support to Community Colleges	802	0	Program Enhancements	Policy Packages
102-00-00-00000	Support to Community Colleges	803	0	Technical Adjustments	Policy Packages
102-00-00-00000	Support to Community Colleges	804	0	Debt Service Changes	Policy Packages
102-00-00-00000	Support to Community Colleges	810	0	Statewide Adjustments	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
102-00-00-00000	Support to Community Colleges	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
102-00-00-00000	Support to Community Colleges	812	0	Vacant Position Elimination	Policy Packages
102-00-00-00000	Support to Community Colleges	813	0	Policy Bills	Policy Packages
102-00-00-00000	Support to Community Colleges	815	0	Updated Base Debt Service Adjustment	Policy Packages
102-00-00-00000	Support to Community Colleges	816	0	Capital Construction	Policy Packages
102-00-00-00000	Support to Community Colleges	817	0	Technical Adjustments	Policy Packages
102-00-00-00000	Support to Community Colleges	850	0	Program Change Bill - HB3470	Policy Packages
102-00-00-00000	Support to Community Colleges	101	0	Oregon Opportunity Grant	Policy Packages
102-00-00-00000	Support to Community Colleges	102	0	Current Service Level	Policy Packages
102-00-00-00000	Support to Community Colleges	103	0	Increase Community College Support Fund	Policy Packages
102-00-00-00000	Support to Community Colleges	104	0	Increase Public University Support Fund	Policy Packages
102-00-00-00000	Support to Community Colleges	105	0	Student Aid Data System	Policy Packages
102-00-00-00000	Support to Community Colleges	106	0	Continue and Expand Oregon Promise	Policy Packages
102-00-00-00000	Support to Community Colleges	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
102-00-00-00000	Support to Community Colleges	108	0	Integrated Postsecondary Data System	Policy Packages
102-00-00-00000	Support to Community Colleges	109	0	Infrastructure Positions	Policy Packages
102-00-00-00000	Support to Community Colleges	110	0	Improved Transfer Pathways	Policy Packages
102-00-00-00000	Support to Community Colleges	111	0	Consumer Protection and Vets' Support	Policy Packages
102-00-00-00000	Support to Community Colleges	112	0	Youth Work Experience	Policy Packages
102-00-00-00000	Support to Community Colleges	113	0	Oregon Tech Renewable Energy Center	Policy Packages
102-00-00-00000	Support to Community Colleges	114	0	ASPIRE Expansion/Continuation	Policy Packages
102-00-00-00000	Support to Community Colleges	115	0	Data Reporting Analyst	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
102-00-00-00000	Support to Community Colleges	116	0	Minority Teacher Scholarship/Network	Policy Packages
102-00-00-00000	Support to Community Colleges	117	0	Scholarship Program Rebalance	Policy Packages
102-00-00-00000	Support to Community Colleges	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
102-00-00-00000	Support to Community Colleges	119	0	Financial Aid from Military Department	Policy Packages
103-00-00-00000	Public University Ops & Student Support	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
103-00-00-00000	Public University Ops & Student Support	021	0	Phase - In	Essential Packages
103-00-00-00000	Public University Ops & Student Support	022	0	Phase-out Pgm & One-time Costs	Essential Packages
103-00-00-00000	Public University Ops & Student Support	031	0	Standard Inflation	Essential Packages
103-00-00-00000	Public University Ops & Student Support	032	0	Above Standard Inflation	Essential Packages
103-00-00-00000	Public University Ops & Student Support	033	0	Exceptional Inflation	Essential Packages
103-00-00-00000	Public University Ops & Student Support	050	0	Fundshifts	Essential Packages
103-00-00-00000	Public University Ops & Student Support	060	0	Technical Adjustments	Essential Packages
103-00-00-00000	Public University Ops & Student Support	080	0	May 2016 E-Board	Policy Packages
103-00-00-00000	Public University Ops & Student Support	081	0	September 2016 Emergency Board	Policy Packages
103-00-00-00000	Public University Ops & Student Support	090	0	Analyst Adjustments	Policy Packages
103-00-00-00000	Public University Ops & Student Support	091	0	Statewide Adjustment DAS Chgs	Policy Packages
103-00-00-00000	Public University Ops & Student Support	092	0	Statewide AG Adjustment	Policy Packages
103-00-00-00000	Public University Ops & Student Support	801	0	LFO Analyst Adjustments	Policy Packages
103-00-00-00000	Public University Ops & Student Support	802	0	Program Enhancements	Policy Packages
103-00-00-00000	Public University Ops & Student Support	803	0	Technical Adjustments	Policy Packages
103-00-00-00000	Public University Ops & Student Support	804	0	Debt Service Changes	Policy Packages
103-00-00-00000	Public University Ops & Student Support	810	0	Statewide Adjustments	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
103-00-00-00000	Public University Ops & Student Support	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
103-00-00-00000	Public University Ops & Student Support	812	0	Vacant Position Elimination	Policy Packages
103-00-00-00000	Public University Ops & Student Support	813	0	Policy Bills	Policy Packages
103-00-00-00000	Public University Ops & Student Support	815	0	Updated Base Debt Service Adjustment	Policy Packages
103-00-00-00000	Public University Ops & Student Support	816	0	Capital Construction	Policy Packages
103-00-00-00000	Public University Ops & Student Support	817	0	Technical Adjustments	Policy Packages
103-00-00-00000	Public University Ops & Student Support	850	0	Program Change Bill - HB3470	Policy Packages
103-00-00-00000	Public University Ops & Student Support	101	0	Oregon Opportunity Grant	Policy Packages
103-00-00-00000	Public University Ops & Student Support	102	0	Current Service Level	Policy Packages
103-00-00-00000	Public University Ops & Student Support	103	0	Increase Community College Support Fund	Policy Packages
103-00-00-00000	Public University Ops & Student Support	104	0	Increase Public University Support Fund	Policy Packages
103-00-00-00000	Public University Ops & Student Support	105	0	Student Aid Data System	Policy Packages
103-00-00-00000	Public University Ops & Student Support	106	0	Continue and Expand Oregon Promise	Policy Packages
103-00-00-00000	Public University Ops & Student Support	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
103-00-00-00000	Public University Ops & Student Support	108	0	Integrated Postsecondary Data System	Policy Packages
103-00-00-00000	Public University Ops & Student Support	109	0	Infrastructure Positions	Policy Packages
103-00-00-00000	Public University Ops & Student Support	110	0	Improved Transfer Pathways	Policy Packages
103-00-00-00000	Public University Ops & Student Support	111	0	Consumer Protection and Vets' Support	Policy Packages
103-00-00-00000	Public University Ops & Student Support	112	0	Youth Work Experience	Policy Packages
103-00-00-00000	Public University Ops & Student Support	113	0	Oregon Tech Renewable Energy Center	Policy Packages
103-00-00-00000	Public University Ops & Student Support	114	0	ASPIRE Expansion/Continuation	Policy Packages
103-00-00-00000	Public University Ops & Student Support	115	0	Data Reporting Analyst	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
103-00-00-00000	Public University Ops & Student Support	116	0	Minority Teacher Scholarship/Network	Policy Packages
103-00-00-00000	Public University Ops & Student Support	117	0	Scholarship Program Rebalance	Policy Packages
103-00-00-00000	Public University Ops & Student Support	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
103-00-00-00000	Public University Ops & Student Support	119	0	Financial Aid from Military Department	Policy Packages
104-00-00-00000	Public University State Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
104-00-00-00000	Public University State Programs	021	0	Phase - In	Essential Packages
104-00-00-00000	Public University State Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
104-00-00-00000	Public University State Programs	031	0	Standard Inflation	Essential Packages
104-00-00-00000	Public University State Programs	032	0	Above Standard Inflation	Essential Packages
104-00-00-00000	Public University State Programs	033	0	Exceptional Inflation	Essential Packages
104-00-00-00000	Public University State Programs	050	0	Fundshifts	Essential Packages
104-00-00-00000	Public University State Programs	060	0	Technical Adjustments	Essential Packages
104-00-00-00000	Public University State Programs	080	0	May 2016 E-Board	Policy Packages
104-00-00-00000	Public University State Programs	081	0	September 2016 Emergency Board	Policy Packages
104-00-00-00000	Public University State Programs	090	0	Analyst Adjustments	Policy Packages
104-00-00-00000	Public University State Programs	091	0	Statewide Adjustment DAS Chgs	Policy Packages
104-00-00-00000	Public University State Programs	092	0	Statewide AG Adjustment	Policy Packages
104-00-00-00000	Public University State Programs	801	0	LFO Analyst Adjustments	Policy Packages
104-00-00-00000	Public University State Programs	802	0	Program Enhancements	Policy Packages
104-00-00-00000	Public University State Programs	803	0	Technical Adjustments	Policy Packages
104-00-00-00000	Public University State Programs	804	0	Debt Service Changes	Policy Packages
104-00-00-00000	Public University State Programs	810	0	Statewide Adjustments	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
104-00-00-00000	Public University State Programs	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
104-00-00-00000	Public University State Programs	812	0	Vacant Position Elimination	Policy Packages
104-00-00-00000	Public University State Programs	813	0	Policy Bills	Policy Packages
104-00-00-00000	Public University State Programs	815	0	Updated Base Debt Service Adjustment	Policy Packages
104-00-00-00000	Public University State Programs	816	0	Capital Construction	Policy Packages
104-00-00-00000	Public University State Programs	817	0	Technical Adjustments	Policy Packages
104-00-00-00000	Public University State Programs	850	0	Program Change Bill - HB3470	Policy Packages
104-00-00-00000	Public University State Programs	101	0	Oregon Opportunity Grant	Policy Packages
104-00-00-00000	Public University State Programs	102	0	Current Service Level	Policy Packages
104-00-00-00000	Public University State Programs	103	0	Increase Community College Support Fund	Policy Packages
104-00-00-00000	Public University State Programs	104	0	Increase Public University Support Fund	Policy Packages
104-00-00-00000	Public University State Programs	105	0	Student Aid Data System	Policy Packages
104-00-00-00000	Public University State Programs	106	0	Continue and Expand Oregon Promise	Policy Packages
104-00-00-00000	Public University State Programs	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
104-00-00-00000	Public University State Programs	108	0	Integrated Postsecondary Data System	Policy Packages
104-00-00-00000	Public University State Programs	109	0	Infrastructure Positions	Policy Packages
104-00-00-00000	Public University State Programs	110	0	Improved Transfer Pathways	Policy Packages
104-00-00-00000	Public University State Programs	111	0	Consumer Protection and Vets' Support	Policy Packages
104-00-00-00000	Public University State Programs	112	0	Youth Work Experience	Policy Packages
104-00-00-00000	Public University State Programs	113	0	Oregon Tech Renewable Energy Center	Policy Packages
104-00-00-00000	Public University State Programs	114	0	ASPIRE Expansion/Continuation	Policy Packages
104-00-00-00000	Public University State Programs	115	0	Data Reporting Analyst	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
104-00-00-00000	Public University State Programs	116	0	Minority Teacher Scholarship/Network	Policy Packages
104-00-00-00000	Public University State Programs	117	0	Scholarship Program Rebalance	Policy Packages
104-00-00-00000	Public University State Programs	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
104-00-00-00000	Public University State Programs	119	0	Financial Aid from Military Department	Policy Packages
105-00-00-00000	Agriculture Experiment Station	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
105-00-00-00000	Agriculture Experiment Station	021	0	Phase - In	Essential Packages
105-00-00-00000	Agriculture Experiment Station	022	0	Phase-out Pgm & One-time Costs	Essential Packages
105-00-00-00000	Agriculture Experiment Station	031	0	Standard Inflation	Essential Packages
105-00-00-00000	Agriculture Experiment Station	032	0	Above Standard Inflation	Essential Packages
105-00-00-00000	Agriculture Experiment Station	033	0	Exceptional Inflation	Essential Packages
105-00-00-00000	Agriculture Experiment Station	050	0	Fundshifts	Essential Packages
105-00-00-00000	Agriculture Experiment Station	060	0	Technical Adjustments	Essential Packages
105-00-00-00000	Agriculture Experiment Station	080	0	May 2016 E-Board	Policy Packages
105-00-00-00000	Agriculture Experiment Station	081	0	September 2016 Emergency Board	Policy Packages
105-00-00-00000	Agriculture Experiment Station	090	0	Analyst Adjustments	Policy Packages
105-00-00-00000	Agriculture Experiment Station	091	0	Statewide Adjustment DAS Chgs	Policy Packages
105-00-00-00000	Agriculture Experiment Station	092	0	Statewide AG Adjustment	Policy Packages
105-00-00-00000	Agriculture Experiment Station	801	0	LFO Analyst Adjustments	Policy Packages
105-00-00-00000	Agriculture Experiment Station	802	0	Program Enhancements	Policy Packages
105-00-00-00000	Agriculture Experiment Station	803	0	Technical Adjustments	Policy Packages
105-00-00-00000	Agriculture Experiment Station	804	0	Debt Service Changes	Policy Packages
105-00-00-00000	Agriculture Experiment Station	810	0	Statewide Adjustments	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
105-00-00-00000	Agriculture Experiment Station	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
105-00-00-00000	Agriculture Experiment Station	812	0	Vacant Position Elimination	Policy Packages
105-00-00-00000	Agriculture Experiment Station	813	0	Policy Bills	Policy Packages
105-00-00-00000	Agriculture Experiment Station	815	0	Updated Base Debt Service Adjustment	Policy Packages
105-00-00-00000	Agriculture Experiment Station	816	0	Capital Construction	Policy Packages
105-00-00-00000	Agriculture Experiment Station	817	0	Technical Adjustments	Policy Packages
105-00-00-00000	Agriculture Experiment Station	850	0	Program Change Bill - HB3470	Policy Packages
105-00-00-00000	Agriculture Experiment Station	101	0	Oregon Opportunity Grant	Policy Packages
105-00-00-00000	Agriculture Experiment Station	102	0	Current Service Level	Policy Packages
105-00-00-00000	Agriculture Experiment Station	103	0	Increase Community College Support Fund	Policy Packages
105-00-00-00000	Agriculture Experiment Station	104	0	Increase Public University Support Fund	Policy Packages
105-00-00-00000	Agriculture Experiment Station	105	0	Student Aid Data System	Policy Packages
105-00-00-00000	Agriculture Experiment Station	106	0	Continue and Expand Oregon Promise	Policy Packages
105-00-00-00000	Agriculture Experiment Station	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
105-00-00-00000	Agriculture Experiment Station	108	0	Integrated Postsecondary Data System	Policy Packages
105-00-00-00000	Agriculture Experiment Station	109	0	Infrastructure Positions	Policy Packages
105-00-00-00000	Agriculture Experiment Station	110	0	Improved Transfer Pathways	Policy Packages
105-00-00-00000	Agriculture Experiment Station	111	0	Consumer Protection and Vets' Support	Policy Packages
105-00-00-00000	Agriculture Experiment Station	112	0	Youth Work Experience	Policy Packages
105-00-00-00000	Agriculture Experiment Station	113	0	Oregon Tech Renewable Energy Center	Policy Packages
105-00-00-00000	Agriculture Experiment Station	114	0	ASPIRE Expansion/Continuation	Policy Packages
105-00-00-00000	Agriculture Experiment Station	115	0	Data Reporting Analyst	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
105-00-00-00000	Agriculture Experiment Station	116	0	Minority Teacher Scholarship/Network	Policy Packages
105-00-00-00000	Agriculture Experiment Station	117	0	Scholarship Program Rebalance	Policy Packages
105-00-00-00000	Agriculture Experiment Station	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
105-00-00-00000	Agriculture Experiment Station	119	0	Financial Aid from Military Department	Policy Packages
106-00-00-00000	Extension Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
106-00-00-00000	Extension Service	021	0	Phase - In	Essential Packages
106-00-00-00000	Extension Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
106-00-00-00000	Extension Service	031	0	Standard Inflation	Essential Packages
106-00-00-00000	Extension Service	032	0	Above Standard Inflation	Essential Packages
106-00-00-00000	Extension Service	033	0	Exceptional Inflation	Essential Packages
106-00-00-00000	Extension Service	050	0	Fundshifts	Essential Packages
106-00-00-00000	Extension Service	060	0	Technical Adjustments	Essential Packages
106-00-00-00000	Extension Service	080	0	May 2016 E-Board	Policy Packages
106-00-00-00000	Extension Service	081	0	September 2016 Emergency Board	Policy Packages
106-00-00-00000	Extension Service	090	0	Analyst Adjustments	Policy Packages
106-00-00-00000	Extension Service	091	0	Statewide Adjustment DAS Chgs	Policy Packages
106-00-00-00000	Extension Service	092	0	Statewide AG Adjustment	Policy Packages
106-00-00-00000	Extension Service	801	0	LFO Analyst Adjustments	Policy Packages
106-00-00-00000	Extension Service	802	0	Program Enhancements	Policy Packages
106-00-00-00000	Extension Service	803	0	Technical Adjustments	Policy Packages
106-00-00-00000	Extension Service	804	0	Debt Service Changes	Policy Packages
106-00-00-00000	Extension Service	810	0	Statewide Adjustments	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
106-00-00-00000	Extension Service	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
106-00-00-00000	Extension Service	812	0	Vacant Position Elimination	Policy Packages
106-00-00-00000	Extension Service	813	0	Policy Bills	Policy Packages
106-00-00-00000	Extension Service	815	0	Updated Base Debt Service Adjustment	Policy Packages
106-00-00-00000	Extension Service	816	0	Capital Construction	Policy Packages
106-00-00-00000	Extension Service	817	0	Technical Adjustments	Policy Packages
106-00-00-00000	Extension Service	850	0	Program Change Bill - HB3470	Policy Packages
106-00-00-00000	Extension Service	101	0	Oregon Opportunity Grant	Policy Packages
106-00-00-00000	Extension Service	102	0	Current Service Level	Policy Packages
106-00-00-00000	Extension Service	103	0	Increase Community College Support Fund	Policy Packages
106-00-00-00000	Extension Service	104	0	Increase Public University Support Fund	Policy Packages
106-00-00-00000	Extension Service	105	0	Student Aid Data System	Policy Packages
106-00-00-00000	Extension Service	106	0	Continue and Expand Oregon Promise	Policy Packages
106-00-00-00000	Extension Service	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
106-00-00-00000	Extension Service	108	0	Integrated Postsecondary Data System	Policy Packages
106-00-00-00000	Extension Service	109	0	Infrastructure Positions	Policy Packages
106-00-00-00000	Extension Service	110	0	Improved Transfer Pathways	Policy Packages
106-00-00-00000	Extension Service	111	0	Consumer Protection and Vets' Support	Policy Packages
106-00-00-00000	Extension Service	112	0	Youth Work Experience	Policy Packages
106-00-00-00000	Extension Service	113	0	Oregon Tech Renewable Energy Center	Policy Packages
106-00-00-00000	Extension Service	114	0	ASPIRE Expansion/Continuation	Policy Packages
106-00-00-00000	Extension Service	115	0	Data Reporting Analyst	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
106-00-00-00000	Extension Service	116	0	Minority Teacher Scholarship/Network	Policy Packages
106-00-00-00000	Extension Service	117	0	Scholarship Program Rebalance	Policy Packages
106-00-00-00000	Extension Service	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
106-00-00-00000	Extension Service	119	0	Financial Aid from Military Department	Policy Packages
107-00-00-00000	Forest Research Laboratory	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
107-00-00-00000	Forest Research Laboratory	021	0	Phase - In	Essential Packages
107-00-00-00000	Forest Research Laboratory	022	0	Phase-out Pgm & One-time Costs	Essential Packages
107-00-00-00000	Forest Research Laboratory	031	0	Standard Inflation	Essential Packages
107-00-00-00000	Forest Research Laboratory	032	0	Above Standard Inflation	Essential Packages
107-00-00-00000	Forest Research Laboratory	033	0	Exceptional Inflation	Essential Packages
107-00-00-00000	Forest Research Laboratory	050	0	Fundshifts	Essential Packages
107-00-00-00000	Forest Research Laboratory	060	0	Technical Adjustments	Essential Packages
107-00-00-00000	Forest Research Laboratory	080	0	May 2016 E-Board	Policy Packages
107-00-00-00000	Forest Research Laboratory	081	0	September 2016 Emergency Board	Policy Packages
107-00-00-00000	Forest Research Laboratory	090	0	Analyst Adjustments	Policy Packages
107-00-00-00000	Forest Research Laboratory	091	0	Statewide Adjustment DAS Chgs	Policy Packages
107-00-00-00000	Forest Research Laboratory	092	0	Statewide AG Adjustment	Policy Packages
107-00-00-00000	Forest Research Laboratory	801	0	LFO Analyst Adjustments	Policy Packages
107-00-00-00000	Forest Research Laboratory	802	0	Program Enhancements	Policy Packages
107-00-00-00000	Forest Research Laboratory	803	0	Technical Adjustments	Policy Packages
107-00-00-00000	Forest Research Laboratory	804	0	Debt Service Changes	Policy Packages
107-00-00-00000	Forest Research Laboratory	810	0	Statewide Adjustments	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
107-00-00-00000	Forest Research Laboratory	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
107-00-00-00000	Forest Research Laboratory	812	0	Vacant Position Elimination	Policy Packages
107-00-00-00000	Forest Research Laboratory	813	0	Policy Bills	Policy Packages
107-00-00-00000	Forest Research Laboratory	815	0	Updated Base Debt Service Adjustment	Policy Packages
107-00-00-00000	Forest Research Laboratory	816	0	Capital Construction	Policy Packages
107-00-00-00000	Forest Research Laboratory	817	0	Technical Adjustments	Policy Packages
107-00-00-00000	Forest Research Laboratory	850	0	Program Change Bill - HB3470	Policy Packages
107-00-00-00000	Forest Research Laboratory	101	0	Oregon Opportunity Grant	Policy Packages
107-00-00-00000	Forest Research Laboratory	102	0	Current Service Level	Policy Packages
107-00-00-00000	Forest Research Laboratory	103	0	Increase Community College Support Fund	Policy Packages
107-00-00-00000	Forest Research Laboratory	104	0	Increase Public University Support Fund	Policy Packages
107-00-00-00000	Forest Research Laboratory	105	0	Student Aid Data System	Policy Packages
107-00-00-00000	Forest Research Laboratory	106	0	Continue and Expand Oregon Promise	Policy Packages
107-00-00-00000	Forest Research Laboratory	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
107-00-00-00000	Forest Research Laboratory	108	0	Integrated Postsecondary Data System	Policy Packages
107-00-00-00000	Forest Research Laboratory	109	0	Infrastructure Positions	Policy Packages
107-00-00-00000	Forest Research Laboratory	110	0	Improved Transfer Pathways	Policy Packages
107-00-00-00000	Forest Research Laboratory	111	0	Consumer Protection and Vets' Support	Policy Packages
107-00-00-00000	Forest Research Laboratory	112	0	Youth Work Experience	Policy Packages
107-00-00-00000	Forest Research Laboratory	113	0	Oregon Tech Renewable Energy Center	Policy Packages
107-00-00-00000	Forest Research Laboratory	114	0	ASPIRE Expansion/Continuation	Policy Packages
107-00-00-00000	Forest Research Laboratory	115	0	Data Reporting Analyst	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
107-00-00-00000	Forest Research Laboratory	116	0	Minority Teacher Scholarship/Network	Policy Packages
107-00-00-00000	Forest Research Laboratory	117	0	Scholarship Program Rebalance	Policy Packages
107-00-00-00000	Forest Research Laboratory	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
107-00-00-00000	Forest Research Laboratory	119	0	Financial Aid from Military Department	Policy Packages
108-00-00-00000	OHSU Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
108-00-00-00000	OHSU Programs	021	0	Phase - In	Essential Packages
108-00-00-00000	OHSU Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
108-00-00-00000	OHSU Programs	031	0	Standard Inflation	Essential Packages
108-00-00-00000	OHSU Programs	032	0	Above Standard Inflation	Essential Packages
108-00-00-00000	OHSU Programs	033	0	Exceptional Inflation	Essential Packages
108-00-00-00000	OHSU Programs	050	0	Fundshifts	Essential Packages
108-00-00-00000	OHSU Programs	060	0	Technical Adjustments	Essential Packages
108-00-00-00000	OHSU Programs	080	0	May 2016 E-Board	Policy Packages
108-00-00-00000	OHSU Programs	081	0	September 2016 Emergency Board	Policy Packages
108-00-00-00000	OHSU Programs	090	0	Analyst Adjustments	Policy Packages
108-00-00-00000	OHSU Programs	091	0	Statewide Adjustment DAS Chgs	Policy Packages
108-00-00-00000	OHSU Programs	092	0	Statewide AG Adjustment	Policy Packages
108-00-00-00000	OHSU Programs	801	0	LFO Analyst Adjustments	Policy Packages
108-00-00-00000	OHSU Programs	802	0	Program Enhancements	Policy Packages
108-00-00-00000	OHSU Programs	803	0	Technical Adjustments	Policy Packages
108-00-00-00000	OHSU Programs	804	0	Debt Service Changes	Policy Packages
108-00-00-00000	OHSU Programs	810	0	Statewide Adjustments	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
108-00-00-00000	OHSU Programs	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
108-00-00-00000	OHSU Programs	812	0	Vacant Position Elimination	Policy Packages
108-00-00-00000	OHSU Programs	813	0	Policy Bills	Policy Packages
108-00-00-00000	OHSU Programs	815	0	Updated Base Debt Service Adjustment	Policy Packages
108-00-00-00000	OHSU Programs	816	0	Capital Construction	Policy Packages
108-00-00-00000	OHSU Programs	817	0	Technical Adjustments	Policy Packages
108-00-00-00000	OHSU Programs	850	0	Program Change Bill - HB3470	Policy Packages
108-00-00-00000	OHSU Programs	101	0	Oregon Opportunity Grant	Policy Packages
108-00-00-00000	OHSU Programs	102	0	Current Service Level	Policy Packages
108-00-00-00000	OHSU Programs	103	0	Increase Community College Support Fund	Policy Packages
108-00-00-00000	OHSU Programs	104	0	Increase Public University Support Fund	Policy Packages
108-00-00-00000	OHSU Programs	105	0	Student Aid Data System	Policy Packages
108-00-00-00000	OHSU Programs	106	0	Continue and Expand Oregon Promise	Policy Packages
108-00-00-00000	OHSU Programs	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
108-00-00-00000	OHSU Programs	108	0	Integrated Postsecondary Data System	Policy Packages
108-00-00-00000	OHSU Programs	109	0	Infrastructure Positions	Policy Packages
108-00-00-00000	OHSU Programs	110	0	Improved Transfer Pathways	Policy Packages
108-00-00-00000	OHSU Programs	111	0	Consumer Protection and Vets' Support	Policy Packages
108-00-00-00000	OHSU Programs	112	0	Youth Work Experience	Policy Packages
108-00-00-00000	OHSU Programs	113	0	Oregon Tech Renewable Energy Center	Policy Packages
108-00-00-00000	OHSU Programs	114	0	ASPIRE Expansion/Continuation	Policy Packages
108-00-00-00000	OHSU Programs	115	0	Data Reporting Analyst	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
108-00-00-00000	OHSU Programs	116	0	Minority Teacher Scholarship/Network	Policy Packages
108-00-00-00000	OHSU Programs	117	0	Scholarship Program Rebalance	Policy Packages
108-00-00-00000	OHSU Programs	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
108-00-00-00000	OHSU Programs	119	0	Financial Aid from Military Department	Policy Packages
109-00-00-00000	Student Assistance	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
109-00-00-00000	Student Assistance	021	0	Phase - In	Essential Packages
109-00-00-00000	Student Assistance	022	0	Phase-out Pgm & One-time Costs	Essential Packages
109-00-00-00000	Student Assistance	031	0	Standard Inflation	Essential Packages
109-00-00-00000	Student Assistance	032	0	Above Standard Inflation	Essential Packages
109-00-00-00000	Student Assistance	033	0	Exceptional Inflation	Essential Packages
109-00-00-00000	Student Assistance	050	0	Fundshifts	Essential Packages
109-00-00-00000	Student Assistance	060	0	Technical Adjustments	Essential Packages
109-00-00-00000	Student Assistance	080	0	May 2016 E-Board	Policy Packages
109-00-00-00000	Student Assistance	081	0	September 2016 Emergency Board	Policy Packages
109-00-00-00000	Student Assistance	090	0	Analyst Adjustments	Policy Packages
109-00-00-00000	Student Assistance	091	0	Statewide Adjustment DAS Chgs	Policy Packages
109-00-00-00000	Student Assistance	092	0	Statewide AG Adjustment	Policy Packages
109-00-00-00000	Student Assistance	801	0	LFO Analyst Adjustments	Policy Packages
109-00-00-00000	Student Assistance	802	0	Program Enhancements	Policy Packages
109-00-00-00000	Student Assistance	803	0	Technical Adjustments	Policy Packages
109-00-00-00000	Student Assistance	804	0	Debt Service Changes	Policy Packages
109-00-00-00000	Student Assistance	810	0	Statewide Adjustments	Policy Packages

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
109-00-00-00000	Student Assistance	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
109-00-00-00000	Student Assistance	812	0	Vacant Position Elimination	Policy Packages
109-00-00-00000	Student Assistance	813	0	Policy Bills	Policy Packages
109-00-00-00000	Student Assistance	815	0	Updated Base Debt Service Adjustment	Policy Packages
109-00-00-00000	Student Assistance	816	0	Capital Construction	Policy Packages
109-00-00-00000	Student Assistance	817	0	Technical Adjustments	Policy Packages
109-00-00-00000	Student Assistance	850	0	Program Change Bill - HB3470	Policy Packages
109-00-00-00000	Student Assistance	101	0	Oregon Opportunity Grant	Policy Packages
109-00-00-00000	Student Assistance	102	0	Current Service Level	Policy Packages
109-00-00-00000	Student Assistance	103	0	Increase Community College Support Fund	Policy Packages
109-00-00-00000	Student Assistance	104	0	Increase Public University Support Fund	Policy Packages
109-00-00-00000	Student Assistance	105	0	Student Aid Data System	Policy Packages
109-00-00-00000	Student Assistance	106	0	Continue and Expand Oregon Promise	Policy Packages
109-00-00-00000	Student Assistance	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
109-00-00-00000	Student Assistance	108	0	Integrated Postsecondary Data System	Policy Packages
109-00-00-00000	Student Assistance	109	0	Infrastructure Positions	Policy Packages
109-00-00-00000	Student Assistance	110	0	Improved Transfer Pathways	Policy Packages
109-00-00-00000	Student Assistance	111	0	Consumer Protection and Vets' Support	Policy Packages
109-00-00-00000	Student Assistance	112	0	Youth Work Experience	Policy Packages
109-00-00-00000	Student Assistance	113	0	Oregon Tech Renewable Energy Center	Policy Packages
109-00-00-00000	Student Assistance	114	0	ASPIRE Expansion/Continuation	Policy Packages
109-00-00-00000	Student Assistance	115	0	Data Reporting Analyst	Policy Packages

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
109-00-00-00000	Student Assistance	116	0	Minority Teacher Scholarship/Network	Policy Packages
109-00-00-00000	Student Assistance	117	0	Scholarship Program Rebalance	Policy Packages
109-00-00-00000	Student Assistance	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
109-00-00-00000	Student Assistance	119	0	Financial Aid from Military Department	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	021	0	Phase - In	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	022	0	Phase-out Pgm & One-time Costs	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	031	0	Standard Inflation	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	032	0	Above Standard Inflation	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	033	0	Exceptional Inflation	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	050	0	Fundshifts	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	060	0	Technical Adjustments	Essential Packages
110-00-00-00000	Workforce and Other Special Payments	070	0	Revenue Shortfalls	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	080	0	May 2016 E-Board	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	081	0	September 2016 Emergency Board	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	090	0	Analyst Adjustments	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	091	0	Statewide Adjustment DAS Chgs	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	092	0	Statewide AG Adjustment	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	801	0	LFO Analyst Adjustments	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	802	0	Program Enhancements	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	803	0	Technical Adjustments	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	804	0	Debt Service Changes	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
110-00-00-00000	Workforce and Other Special Payments	810	0	Statewide Adjustments	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	812	0	Vacant Position Elimination	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	813	0	Policy Bills	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	815	0	Updated Base Debt Service Adjustment	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	816	0	Capital Construction	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	817	0	Technical Adjustments	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	850	0	Program Change Bill - HB3470	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	101	0	Oregon Opportunity Grant	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	102	0	Current Service Level	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	103	0	Increase Community College Support Fund	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	104	0	Increase Public University Support Fund	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	105	0	Student Aid Data System	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	106	0	Continue and Expand Oregon Promise	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	108	0	Integrated Postsecondary Data System	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	109	0	Infrastructure Positions	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	110	0	Improved Transfer Pathways	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	111	0	Consumer Protection and Vets' Support	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	112	0	Youth Work Experience	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	113	0	Oregon Tech Renewable Energy Center	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	114	0	ASPIRE Expansion/Continuation	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
110-00-00-00000	Workforce and Other Special Payments	115	0	Data Reporting Analyst	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	116	0	Minority Teacher Scholarship/Network	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	117	0	Scholarship Program Rebalance	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
110-00-00-00000	Workforce and Other Special Payments	119	0	Financial Aid from Military Department	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	021	0	Phase - In	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	022	0	Phase-out Pgm & One-time Costs	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	031	0	Standard Inflation	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	032	0	Above Standard Inflation	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	033	0	Exceptional Inflation	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	050	0	Fundshifts	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	060	0	Technical Adjustments	Essential Packages
111-00-00-00000	Oregon Youth Conservation Corps	080	0	May 2016 E-Board	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	081	0	September 2016 Emergency Board	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	090	0	Analyst Adjustments	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	091	0	Statewide Adjustment DAS Chgs	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	092	0	Statewide AG Adjustment	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	801	0	LFO Analyst Adjustments	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	802	0	Program Enhancements	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	803	0	Technical Adjustments	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	804	0	Debt Service Changes	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
111-00-00-00000	Oregon Youth Conservation Corps	810	0	Statewide Adjustments	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	812	0	Vacant Position Elimination	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	813	0	Policy Bills	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	815	0	Updated Base Debt Service Adjustment	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	816	0	Capital Construction	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	817	0	Technical Adjustments	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	850	0	Program Change Bill - HB3470	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	101	0	Oregon Opportunity Grant	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	102	0	Current Service Level	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	103	0	Increase Community College Support Fund	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	104	0	Increase Public University Support Fund	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	105	0	Student Aid Data System	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	106	0	Continue and Expand Oregon Promise	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	108	0	Integrated Postsecondary Data System	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	109	0	Infrastructure Positions	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	110	0	Improved Transfer Pathways	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	111	0	Consumer Protection and Vets' Support	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	112	0	Youth Work Experience	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	113	0	Oregon Tech Renewable Energy Center	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	114	0	ASPIRE Expansion/Continuation	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
111-00-00-00000	Oregon Youth Conservation Corps	115	0	Data Reporting Analyst	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	116	0	Minority Teacher Scholarship/Network	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	117	0	Scholarship Program Rebalance	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
111-00-00-00000	Oregon Youth Conservation Corps	119	0	Financial Aid from Military Department	Policy Packages
112-00-00-00000	Sports Lottery	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
112-00-00-00000	Sports Lottery	021	0	Phase - In	Essential Packages
112-00-00-00000	Sports Lottery	022	0	Phase-out Pgm & One-time Costs	Essential Packages
112-00-00-00000	Sports Lottery	031	0	Standard Inflation	Essential Packages
112-00-00-00000	Sports Lottery	032	0	Above Standard Inflation	Essential Packages
112-00-00-00000	Sports Lottery	033	0	Exceptional Inflation	Essential Packages
112-00-00-00000	Sports Lottery	050	0	Fundshifts	Essential Packages
112-00-00-00000	Sports Lottery	060	0	Technical Adjustments	Essential Packages
112-00-00-00000	Sports Lottery	080	0	May 2016 E-Board	Policy Packages
112-00-00-00000	Sports Lottery	081	0	September 2016 Emergency Board	Policy Packages
112-00-00-00000	Sports Lottery	090	0	Analyst Adjustments	Policy Packages
112-00-00-00000	Sports Lottery	091	0	Statewide Adjustment DAS Chgs	Policy Packages
112-00-00-00000	Sports Lottery	092	0	Statewide AG Adjustment	Policy Packages
112-00-00-00000	Sports Lottery	801	0	LFO Analyst Adjustments	Policy Packages
112-00-00-00000	Sports Lottery	802	0	Program Enhancements	Policy Packages
112-00-00-00000	Sports Lottery	803	0	Technical Adjustments	Policy Packages
112-00-00-00000	Sports Lottery	804	0	Debt Service Changes	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
112-00-00-00000	Sports Lottery	810	0	Statewide Adjustments	Policy Packages
112-00-00-00000	Sports Lottery	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
112-00-00-00000	Sports Lottery	812	0	Vacant Position Elimination	Policy Packages
112-00-00-00000	Sports Lottery	813	0	Policy Bills	Policy Packages
112-00-00-00000	Sports Lottery	815	0	Updated Base Debt Service Adjustment	Policy Packages
112-00-00-00000	Sports Lottery	816	0	Capital Construction	Policy Packages
112-00-00-00000	Sports Lottery	817	0	Technical Adjustments	Policy Packages
112-00-00-00000	Sports Lottery	850	0	Program Change Bill - HB3470	Policy Packages
112-00-00-00000	Sports Lottery	101	0	Oregon Opportunity Grant	Policy Packages
112-00-00-00000	Sports Lottery	102	0	Current Service Level	Policy Packages
112-00-00-00000	Sports Lottery	103	0	Increase Community College Support Fund	Policy Packages
112-00-00-00000	Sports Lottery	104	0	Increase Public University Support Fund	Policy Packages
112-00-00-00000	Sports Lottery	105	0	Student Aid Data System	Policy Packages
112-00-00-00000	Sports Lottery	106	0	Continue and Expand Oregon Promise	Policy Packages
112-00-00-00000	Sports Lottery	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
112-00-00-00000	Sports Lottery	108	0	Integrated Postsecondary Data System	Policy Packages
112-00-00-00000	Sports Lottery	109	0	Infrastructure Positions	Policy Packages
112-00-00-00000	Sports Lottery	110	0	Improved Transfer Pathways	Policy Packages
112-00-00-00000	Sports Lottery	111	0	Consumer Protection and Vets' Support	Policy Packages
112-00-00-00000	Sports Lottery	112	0	Youth Work Experience	Policy Packages
112-00-00-00000	Sports Lottery	113	0	Oregon Tech Renewable Energy Center	Policy Packages
112-00-00-00000	Sports Lottery	114	0	ASPIRE Expansion/Continuation	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
112-00-00-00000	Sports Lottery	115	0	Data Reporting Analyst	Policy Packages
112-00-00-00000	Sports Lottery	116	0	Minority Teacher Scholarship/Network	Policy Packages
112-00-00-00000	Sports Lottery	117	0	Scholarship Program Rebalance	Policy Packages
112-00-00-00000	Sports Lottery	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
112-00-00-00000	Sports Lottery	119	0	Financial Aid from Military Department	Policy Packages
113-00-00-00000	Public University Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
113-00-00-00000	Public University Debt Service	021	0	Phase - In	Essential Packages
113-00-00-00000	Public University Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
113-00-00-00000	Public University Debt Service	031	0	Standard Inflation	Essential Packages
113-00-00-00000	Public University Debt Service	032	0	Above Standard Inflation	Essential Packages
113-00-00-00000	Public University Debt Service	033	0	Exceptional Inflation	Essential Packages
113-00-00-00000	Public University Debt Service	050	0	Fundshifts	Essential Packages
113-00-00-00000	Public University Debt Service	060	0	Technical Adjustments	Essential Packages
113-00-00-00000	Public University Debt Service	080	0	May 2016 E-Board	Policy Packages
113-00-00-00000	Public University Debt Service	081	0	September 2016 Emergency Board	Policy Packages
113-00-00-00000	Public University Debt Service	090	0	Analyst Adjustments	Policy Packages
113-00-00-00000	Public University Debt Service	091	0	Statewide Adjustment DAS Chgs	Policy Packages
113-00-00-00000	Public University Debt Service	092	0	Statewide AG Adjustment	Policy Packages
113-00-00-00000	Public University Debt Service	801	0	LFO Analyst Adjustments	Policy Packages
113-00-00-00000	Public University Debt Service	802	0	Program Enhancements	Policy Packages
113-00-00-00000	Public University Debt Service	803	0	Technical Adjustments	Policy Packages
113-00-00-00000	Public University Debt Service	804	0	Debt Service Changes	Policy Packages

**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
113-00-00-00000	Public University Debt Service	810	0	Statewide Adjustments	Policy Packages
113-00-00-00000	Public University Debt Service	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
113-00-00-00000	Public University Debt Service	812	0	Vacant Position Elimination	Policy Packages
113-00-00-00000	Public University Debt Service	813	0	Policy Bills	Policy Packages
113-00-00-00000	Public University Debt Service	815	0	Updated Base Debt Service Adjustment	Policy Packages
113-00-00-00000	Public University Debt Service	816	0	Capital Construction	Policy Packages
113-00-00-00000	Public University Debt Service	817	0	Technical Adjustments	Policy Packages
113-00-00-00000	Public University Debt Service	850	0	Program Change Bill - HB3470	Policy Packages
113-00-00-00000	Public University Debt Service	101	0	Oregon Opportunity Grant	Policy Packages
113-00-00-00000	Public University Debt Service	102	0	Current Service Level	Policy Packages
113-00-00-00000	Public University Debt Service	103	0	Increase Community College Support Fund	Policy Packages
113-00-00-00000	Public University Debt Service	104	0	Increase Public University Support Fund	Policy Packages
113-00-00-00000	Public University Debt Service	105	0	Student Aid Data System	Policy Packages
113-00-00-00000	Public University Debt Service	106	0	Continue and Expand Oregon Promise	Policy Packages
113-00-00-00000	Public University Debt Service	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
113-00-00-00000	Public University Debt Service	108	0	Integrated Postsecondary Data System	Policy Packages
113-00-00-00000	Public University Debt Service	109	0	Infrastructure Positions	Policy Packages
113-00-00-00000	Public University Debt Service	110	0	Improved Transfer Pathways	Policy Packages
113-00-00-00000	Public University Debt Service	111	0	Consumer Protection and Vets' Support	Policy Packages
113-00-00-00000	Public University Debt Service	112	0	Youth Work Experience	Policy Packages
113-00-00-00000	Public University Debt Service	113	0	Oregon Tech Renewable Energy Center	Policy Packages
113-00-00-00000	Public University Debt Service	114	0	ASPIRE Expansion/Continuation	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
113-00-00-00000	Public University Debt Service	115	0	Data Reporting Analyst	Policy Packages
113-00-00-00000	Public University Debt Service	116	0	Minority Teacher Scholarship/Network	Policy Packages
113-00-00-00000	Public University Debt Service	117	0	Scholarship Program Rebalance	Policy Packages
113-00-00-00000	Public University Debt Service	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
113-00-00-00000	Public University Debt Service	119	0	Financial Aid from Military Department	Policy Packages
113-00-00-00000	Public University Debt Service	120	0	Public Universities Capital Construction	Policy Packages
114-00-00-00000	Community College Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
114-00-00-00000	Community College Debt Service	021	0	Phase - In	Essential Packages
114-00-00-00000	Community College Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
114-00-00-00000	Community College Debt Service	031	0	Standard Inflation	Essential Packages
114-00-00-00000	Community College Debt Service	032	0	Above Standard Inflation	Essential Packages
114-00-00-00000	Community College Debt Service	033	0	Exceptional Inflation	Essential Packages
114-00-00-00000	Community College Debt Service	050	0	Fundshifts	Essential Packages
114-00-00-00000	Community College Debt Service	060	0	Technical Adjustments	Essential Packages
114-00-00-00000	Community College Debt Service	080	0	May 2016 E-Board	Policy Packages
114-00-00-00000	Community College Debt Service	081	0	September 2016 Emergency Board	Policy Packages
114-00-00-00000	Community College Debt Service	090	0	Analyst Adjustments	Policy Packages
114-00-00-00000	Community College Debt Service	091	0	Statewide Adjustment DAS Chgs	Policy Packages
114-00-00-00000	Community College Debt Service	092	0	Statewide AG Adjustment	Policy Packages
114-00-00-00000	Community College Debt Service	801	0	LFO Analyst Adjustments	Policy Packages
114-00-00-00000	Community College Debt Service	802	0	Program Enhancements	Policy Packages
114-00-00-00000	Community College Debt Service	803	0	Technical Adjustments	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
114-00-00-00000	Community College Debt Service	804	0	Debt Service Changes	Policy Packages
114-00-00-00000	Community College Debt Service	810	0	Statewide Adjustments	Policy Packages
114-00-00-00000	Community College Debt Service	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
114-00-00-00000	Community College Debt Service	812	0	Vacant Position Elimination	Policy Packages
114-00-00-00000	Community College Debt Service	813	0	Policy Bills	Policy Packages
114-00-00-00000	Community College Debt Service	815	0	Updated Base Debt Service Adjustment	Policy Packages
114-00-00-00000	Community College Debt Service	816	0	Capital Construction	Policy Packages
114-00-00-00000	Community College Debt Service	817	0	Technical Adjustments	Policy Packages
114-00-00-00000	Community College Debt Service	850	0	Program Change Bill - HB3470	Policy Packages
114-00-00-00000	Community College Debt Service	101	0	Oregon Opportunity Grant	Policy Packages
114-00-00-00000	Community College Debt Service	102	0	Current Service Level	Policy Packages
114-00-00-00000	Community College Debt Service	103	0	Increase Community College Support Fund	Policy Packages
114-00-00-00000	Community College Debt Service	104	0	Increase Public University Support Fund	Policy Packages
114-00-00-00000	Community College Debt Service	105	0	Student Aid Data System	Policy Packages
114-00-00-00000	Community College Debt Service	106	0	Continue and Expand Oregon Promise	Policy Packages
114-00-00-00000	Community College Debt Service	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
114-00-00-00000	Community College Debt Service	108	0	Integrated Postsecondary Data System	Policy Packages
114-00-00-00000	Community College Debt Service	109	0	Infrastructure Positions	Policy Packages
114-00-00-00000	Community College Debt Service	110	0	Improved Transfer Pathways	Policy Packages
114-00-00-00000	Community College Debt Service	111	0	Consumer Protection and Vets' Support	Policy Packages
114-00-00-00000	Community College Debt Service	112	0	Youth Work Experience	Policy Packages
114-00-00-00000	Community College Debt Service	113	0	Oregon Tech Renewable Energy Center	Policy Packages

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**Summary Cross Reference Listing and Packages  
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<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
114-00-00-00000	Community College Debt Service	114	0	ASPIRE Expansion/Continuation	Policy Packages
114-00-00-00000	Community College Debt Service	115	0	Data Reporting Analyst	Policy Packages
114-00-00-00000	Community College Debt Service	116	0	Minority Teacher Scholarship/Network	Policy Packages
114-00-00-00000	Community College Debt Service	117	0	Scholarship Program Rebalance	Policy Packages
114-00-00-00000	Community College Debt Service	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
114-00-00-00000	Community College Debt Service	119	0	Financial Aid from Military Department	Policy Packages
115-00-00-00000	OHSU Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
115-00-00-00000	OHSU Debt Service	021	0	Phase - In	Essential Packages
115-00-00-00000	OHSU Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
115-00-00-00000	OHSU Debt Service	031	0	Standard Inflation	Essential Packages
115-00-00-00000	OHSU Debt Service	032	0	Above Standard Inflation	Essential Packages
115-00-00-00000	OHSU Debt Service	033	0	Exceptional Inflation	Essential Packages
115-00-00-00000	OHSU Debt Service	050	0	Fundshifts	Essential Packages
115-00-00-00000	OHSU Debt Service	060	0	Technical Adjustments	Essential Packages
115-00-00-00000	OHSU Debt Service	080	0	May 2016 E-Board	Policy Packages
115-00-00-00000	OHSU Debt Service	081	0	September 2016 Emergency Board	Policy Packages
115-00-00-00000	OHSU Debt Service	090	0	Analyst Adjustments	Policy Packages
115-00-00-00000	OHSU Debt Service	091	0	Statewide Adjustment DAS Chgs	Policy Packages
115-00-00-00000	OHSU Debt Service	092	0	Statewide AG Adjustment	Policy Packages
115-00-00-00000	OHSU Debt Service	801	0	LFO Analyst Adjustments	Policy Packages
115-00-00-00000	OHSU Debt Service	802	0	Program Enhancements	Policy Packages
115-00-00-00000	OHSU Debt Service	803	0	Technical Adjustments	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
115-00-00-00000	OHSU Debt Service	804	0	Debt Service Changes	Policy Packages
115-00-00-00000	OHSU Debt Service	810	0	Statewide Adjustments	Policy Packages
115-00-00-00000	OHSU Debt Service	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
115-00-00-00000	OHSU Debt Service	812	0	Vacant Position Elimination	Policy Packages
115-00-00-00000	OHSU Debt Service	813	0	Policy Bills	Policy Packages
115-00-00-00000	OHSU Debt Service	815	0	Updated Base Debt Service Adjustment	Policy Packages
115-00-00-00000	OHSU Debt Service	816	0	Capital Construction	Policy Packages
115-00-00-00000	OHSU Debt Service	817	0	Technical Adjustments	Policy Packages
115-00-00-00000	OHSU Debt Service	850	0	Program Change Bill - HB3470	Policy Packages
115-00-00-00000	OHSU Debt Service	101	0	Oregon Opportunity Grant	Policy Packages
115-00-00-00000	OHSU Debt Service	102	0	Current Service Level	Policy Packages
115-00-00-00000	OHSU Debt Service	103	0	Increase Community College Support Fund	Policy Packages
115-00-00-00000	OHSU Debt Service	104	0	Increase Public University Support Fund	Policy Packages
115-00-00-00000	OHSU Debt Service	105	0	Student Aid Data System	Policy Packages
115-00-00-00000	OHSU Debt Service	106	0	Continue and Expand Oregon Promise	Policy Packages
115-00-00-00000	OHSU Debt Service	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
115-00-00-00000	OHSU Debt Service	108	0	Integrated Postsecondary Data System	Policy Packages
115-00-00-00000	OHSU Debt Service	109	0	Infrastructure Positions	Policy Packages
115-00-00-00000	OHSU Debt Service	110	0	Improved Transfer Pathways	Policy Packages
115-00-00-00000	OHSU Debt Service	111	0	Consumer Protection and Vets' Support	Policy Packages
115-00-00-00000	OHSU Debt Service	112	0	Youth Work Experience	Policy Packages
115-00-00-00000	OHSU Debt Service	113	0	Oregon Tech Renewable Energy Center	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
115-00-00-00000	OHSU Debt Service	114	0	ASPIRE Expansion/Continuation	Policy Packages
115-00-00-00000	OHSU Debt Service	115	0	Data Reporting Analyst	Policy Packages
115-00-00-00000	OHSU Debt Service	116	0	Minority Teacher Scholarship/Network	Policy Packages
115-00-00-00000	OHSU Debt Service	117	0	Scholarship Program Rebalance	Policy Packages
115-00-00-00000	OHSU Debt Service	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
115-00-00-00000	OHSU Debt Service	119	0	Financial Aid from Military Department	Policy Packages
116-00-00-00000	Public University Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
116-00-00-00000	Public University Capital Construction	021	0	Phase - In	Essential Packages
116-00-00-00000	Public University Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
116-00-00-00000	Public University Capital Construction	031	0	Standard Inflation	Essential Packages
116-00-00-00000	Public University Capital Construction	032	0	Above Standard Inflation	Essential Packages
116-00-00-00000	Public University Capital Construction	033	0	Exceptional Inflation	Essential Packages
116-00-00-00000	Public University Capital Construction	050	0	Fundshifts	Essential Packages
116-00-00-00000	Public University Capital Construction	060	0	Technical Adjustments	Essential Packages
116-00-00-00000	Public University Capital Construction	080	0	May 2016 E-Board	Policy Packages
116-00-00-00000	Public University Capital Construction	081	0	September 2016 Emergency Board	Policy Packages
116-00-00-00000	Public University Capital Construction	090	0	Analyst Adjustments	Policy Packages
116-00-00-00000	Public University Capital Construction	091	0	Statewide Adjustment DAS Chgs	Policy Packages
116-00-00-00000	Public University Capital Construction	092	0	Statewide AG Adjustment	Policy Packages
116-00-00-00000	Public University Capital Construction	801	0	LFO Analyst Adjustments	Policy Packages
116-00-00-00000	Public University Capital Construction	802	0	Program Enhancements	Policy Packages
116-00-00-00000	Public University Capital Construction	803	0	Technical Adjustments	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
116-00-00-00000	Public University Capital Construction	804	0	Debt Service Changes	Policy Packages
116-00-00-00000	Public University Capital Construction	810	0	Statewide Adjustments	Policy Packages
116-00-00-00000	Public University Capital Construction	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
116-00-00-00000	Public University Capital Construction	812	0	Vacant Position Elimination	Policy Packages
116-00-00-00000	Public University Capital Construction	813	0	Policy Bills	Policy Packages
116-00-00-00000	Public University Capital Construction	815	0	Updated Base Debt Service Adjustment	Policy Packages
116-00-00-00000	Public University Capital Construction	816	0	Capital Construction	Policy Packages
116-00-00-00000	Public University Capital Construction	817	0	Technical Adjustments	Policy Packages
116-00-00-00000	Public University Capital Construction	850	0	Program Change Bill - HB3470	Policy Packages
116-00-00-00000	Public University Capital Construction	101	0	Oregon Opportunity Grant	Policy Packages
116-00-00-00000	Public University Capital Construction	102	0	Current Service Level	Policy Packages
116-00-00-00000	Public University Capital Construction	103	0	Increase Community College Support Fund	Policy Packages
116-00-00-00000	Public University Capital Construction	104	0	Increase Public University Support Fund	Policy Packages
116-00-00-00000	Public University Capital Construction	105	0	Student Aid Data System	Policy Packages
116-00-00-00000	Public University Capital Construction	106	0	Continue and Expand Oregon Promise	Policy Packages
116-00-00-00000	Public University Capital Construction	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
116-00-00-00000	Public University Capital Construction	108	0	Integrated Postsecondary Data System	Policy Packages
116-00-00-00000	Public University Capital Construction	109	0	Infrastructure Positions	Policy Packages
116-00-00-00000	Public University Capital Construction	110	0	Improved Transfer Pathways	Policy Packages
116-00-00-00000	Public University Capital Construction	111	0	Consumer Protection and Vets' Support	Policy Packages
116-00-00-00000	Public University Capital Construction	112	0	Youth Work Experience	Policy Packages
116-00-00-00000	Public University Capital Construction	113	0	Oregon Tech Renewable Energy Center	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
116-00-00-00000	Public University Capital Construction	114	0	ASPIRE Expansion/Continuation	Policy Packages
116-00-00-00000	Public University Capital Construction	115	0	Data Reporting Analyst	Policy Packages
116-00-00-00000	Public University Capital Construction	116	0	Minority Teacher Scholarship/Network	Policy Packages
116-00-00-00000	Public University Capital Construction	117	0	Scholarship Program Rebalance	Policy Packages
116-00-00-00000	Public University Capital Construction	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
116-00-00-00000	Public University Capital Construction	119	0	Financial Aid from Military Department	Policy Packages
116-00-00-00000	Public University Capital Construction	120	0	Public Universities Capital Construction	Policy Packages
117-00-00-00000	Community College Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
117-00-00-00000	Community College Capital Construction	021	0	Phase - In	Essential Packages
117-00-00-00000	Community College Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
117-00-00-00000	Community College Capital Construction	031	0	Standard Inflation	Essential Packages
117-00-00-00000	Community College Capital Construction	032	0	Above Standard Inflation	Essential Packages
117-00-00-00000	Community College Capital Construction	033	0	Exceptional Inflation	Essential Packages
117-00-00-00000	Community College Capital Construction	050	0	Fundshifts	Essential Packages
117-00-00-00000	Community College Capital Construction	060	0	Technical Adjustments	Essential Packages
117-00-00-00000	Community College Capital Construction	080	0	May 2016 E-Board	Policy Packages
117-00-00-00000	Community College Capital Construction	081	0	September 2016 Emergency Board	Policy Packages
117-00-00-00000	Community College Capital Construction	090	0	Analyst Adjustments	Policy Packages
117-00-00-00000	Community College Capital Construction	091	0	Statewide Adjustment DAS Chgs	Policy Packages
117-00-00-00000	Community College Capital Construction	092	0	Statewide AG Adjustment	Policy Packages
117-00-00-00000	Community College Capital Construction	801	0	LFO Analyst Adjustments	Policy Packages
117-00-00-00000	Community College Capital Construction	802	0	Program Enhancements	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
117-00-00-00000	Community College Capital Construction	803	0	Technical Adjustments	Policy Packages
117-00-00-00000	Community College Capital Construction	804	0	Debt Service Changes	Policy Packages
117-00-00-00000	Community College Capital Construction	810	0	Statewide Adjustments	Policy Packages
117-00-00-00000	Community College Capital Construction	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
117-00-00-00000	Community College Capital Construction	812	0	Vacant Position Elimination	Policy Packages
117-00-00-00000	Community College Capital Construction	813	0	Policy Bills	Policy Packages
117-00-00-00000	Community College Capital Construction	815	0	Updated Base Debt Service Adjustment	Policy Packages
117-00-00-00000	Community College Capital Construction	816	0	Capital Construction	Policy Packages
117-00-00-00000	Community College Capital Construction	817	0	Technical Adjustments	Policy Packages
117-00-00-00000	Community College Capital Construction	850	0	Program Change Bill - HB3470	Policy Packages
117-00-00-00000	Community College Capital Construction	101	0	Oregon Opportunity Grant	Policy Packages
117-00-00-00000	Community College Capital Construction	102	0	Current Service Level	Policy Packages
117-00-00-00000	Community College Capital Construction	103	0	Increase Community College Support Fund	Policy Packages
117-00-00-00000	Community College Capital Construction	104	0	Increase Public University Support Fund	Policy Packages
117-00-00-00000	Community College Capital Construction	105	0	Student Aid Data System	Policy Packages
117-00-00-00000	Community College Capital Construction	106	0	Continue and Expand Oregon Promise	Policy Packages
117-00-00-00000	Community College Capital Construction	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
117-00-00-00000	Community College Capital Construction	108	0	Integrated Postsecondary Data System	Policy Packages
117-00-00-00000	Community College Capital Construction	109	0	Infrastructure Positions	Policy Packages
117-00-00-00000	Community College Capital Construction	110	0	Improved Transfer Pathways	Policy Packages
117-00-00-00000	Community College Capital Construction	111	0	Consumer Protection and Vets' Support	Policy Packages
117-00-00-00000	Community College Capital Construction	112	0	Youth Work Experience	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
117-00-00-00000	Community College Capital Construction	113	0	Oregon Tech Renewable Energy Center	Policy Packages
117-00-00-00000	Community College Capital Construction	114	0	ASPIRE Expansion/Continuation	Policy Packages
117-00-00-00000	Community College Capital Construction	115	0	Data Reporting Analyst	Policy Packages
117-00-00-00000	Community College Capital Construction	116	0	Minority Teacher Scholarship/Network	Policy Packages
117-00-00-00000	Community College Capital Construction	117	0	Scholarship Program Rebalance	Policy Packages
117-00-00-00000	Community College Capital Construction	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
117-00-00-00000	Community College Capital Construction	119	0	Financial Aid from Military Department	Policy Packages
117-00-00-00000	Community College Capital Construction	121	0	Community College Capital Construction XIG	Policy Packages
117-00-00-00000	Community College Capital Construction	122	0	Community College Deferred Maintenance	Policy Packages
117-00-00-00000	Community College Capital Construction	123	0	Post-secondary Campus Security	Policy Packages
118-00-00-00000	OHSU Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
118-00-00-00000	OHSU Capital Construction	021	0	Phase - In	Essential Packages
118-00-00-00000	OHSU Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
118-00-00-00000	OHSU Capital Construction	031	0	Standard Inflation	Essential Packages
118-00-00-00000	OHSU Capital Construction	032	0	Above Standard Inflation	Essential Packages
118-00-00-00000	OHSU Capital Construction	033	0	Exceptional Inflation	Essential Packages
118-00-00-00000	OHSU Capital Construction	050	0	Fundshifts	Essential Packages
118-00-00-00000	OHSU Capital Construction	060	0	Technical Adjustments	Essential Packages
118-00-00-00000	OHSU Capital Construction	080	0	May 2016 E-Board	Policy Packages
118-00-00-00000	OHSU Capital Construction	081	0	September 2016 Emergency Board	Policy Packages
118-00-00-00000	OHSU Capital Construction	090	0	Analyst Adjustments	Policy Packages
118-00-00-00000	OHSU Capital Construction	091	0	Statewide Adjustment DAS Chgs	Policy Packages

**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
118-00-00-00000	OHSU Capital Construction	092	0	Statewide AG Adjustment	Policy Packages
118-00-00-00000	OHSU Capital Construction	801	0	LFO Analyst Adjustments	Policy Packages
118-00-00-00000	OHSU Capital Construction	802	0	Program Enhancements	Policy Packages
118-00-00-00000	OHSU Capital Construction	803	0	Technical Adjustments	Policy Packages
118-00-00-00000	OHSU Capital Construction	804	0	Debt Service Changes	Policy Packages
118-00-00-00000	OHSU Capital Construction	810	0	Statewide Adjustments	Policy Packages
118-00-00-00000	OHSU Capital Construction	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
118-00-00-00000	OHSU Capital Construction	812	0	Vacant Position Elimination	Policy Packages
118-00-00-00000	OHSU Capital Construction	813	0	Policy Bills	Policy Packages
118-00-00-00000	OHSU Capital Construction	815	0	Updated Base Debt Service Adjustment	Policy Packages
118-00-00-00000	OHSU Capital Construction	816	0	Capital Construction	Policy Packages
118-00-00-00000	OHSU Capital Construction	817	0	Technical Adjustments	Policy Packages
118-00-00-00000	OHSU Capital Construction	850	0	Program Change Bill - HB3470	Policy Packages
118-00-00-00000	OHSU Capital Construction	101	0	Oregon Opportunity Grant	Policy Packages
118-00-00-00000	OHSU Capital Construction	102	0	Current Service Level	Policy Packages
118-00-00-00000	OHSU Capital Construction	103	0	Increase Community College Support Fund	Policy Packages
118-00-00-00000	OHSU Capital Construction	104	0	Increase Public University Support Fund	Policy Packages
118-00-00-00000	OHSU Capital Construction	105	0	Student Aid Data System	Policy Packages
118-00-00-00000	OHSU Capital Construction	106	0	Continue and Expand Oregon Promise	Policy Packages
118-00-00-00000	OHSU Capital Construction	107	0	Continue/Expand Outreach and FAFSA Programs	Policy Packages
118-00-00-00000	OHSU Capital Construction	108	0	Integrated Postsecondary Data System	Policy Packages
118-00-00-00000	OHSU Capital Construction	109	0	Infrastructure Positions	Policy Packages

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**Higher Education Coordinating Commission**

**Summary Cross Reference Listing and Packages  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<b>Cross Reference Number</b>	<b>Cross Reference Description</b>	<b>Package Number</b>	<b>Priority</b>	<b>Package Description</b>	<b>Package Group</b>
118-00-00-00000	OHSU Capital Construction	110	0	Improved Transfer Pathways	Policy Packages
118-00-00-00000	OHSU Capital Construction	111	0	Consumer Protection and Vets' Support	Policy Packages
118-00-00-00000	OHSU Capital Construction	112	0	Youth Work Experience	Policy Packages
118-00-00-00000	OHSU Capital Construction	113	0	Oregon Tech Renewable Energy Center	Policy Packages
118-00-00-00000	OHSU Capital Construction	114	0	ASPIRE Expansion/Continuation	Policy Packages
118-00-00-00000	OHSU Capital Construction	115	0	Data Reporting Analyst	Policy Packages
118-00-00-00000	OHSU Capital Construction	116	0	Minority Teacher Scholarship/Network	Policy Packages
118-00-00-00000	OHSU Capital Construction	117	0	Scholarship Program Rebalance	Policy Packages
118-00-00-00000	OHSU Capital Construction	118	0	Move Barbers & Hairdressers' Endowment	Policy Packages
118-00-00-00000	OHSU Capital Construction	119	0	Financial Aid from Military Department	Policy Packages
999-00-00-00000	Suspense	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
999-00-00-00000	Suspense	021	0	Phase - In	Essential Packages
999-00-00-00000	Suspense	022	0	Phase-out Pgm & One-time Costs	Essential Packages
999-00-00-00000	Suspense	031	0	Standard Inflation	Essential Packages
999-00-00-00000	Suspense	080	0	May 2016 E-Board	Policy Packages
999-00-00-00000	Suspense	811	0	Budget Reconciliation Adjustments (HB 5006)	Policy Packages
999-00-00-00000	Suspense	812	0	Vacant Position Elimination	Policy Packages
999-00-00-00000	Suspense	813	0	Policy Bills	Policy Packages
999-00-00-00000	Suspense	815	0	Updated Base Debt Service Adjustment	Policy Packages
999-00-00-00000	Suspense	816	0	Capital Construction	Policy Packages
999-00-00-00000	Suspense	850	0	Program Change Bill - HB3470	Policy Packages

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**Higher Education Coordinating Commission**

**Policy Package List by Priority  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	070	Revenue Shortfalls	110-00-00-00000	Workforce and Other Special Payments
	080	May 2016 E-Board	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction

**Higher Education Coordinating Commission**

**Policy Package List by Priority  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	080	May 2016 E-Board	101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
			999-00-00-00000	Suspense
				081
102-00-00-00000	Support to Community Colleges			
103-00-00-00000	Public University Ops & Student Support			
104-00-00-00000	Public University State Programs			



**Higher Education Coordinating Commission**

**Policy Package List by Priority  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	081	September 2016 Emergency Board	105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	090	Analyst Adjustments	101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance

**Higher Education Coordinating Commission**

**Policy Package List by Priority  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>		
0	090	Analyst Adjustments	110-00-00-00000	Workforce and Other Special Payments		
			111-00-00-00000	Oregon Youth Conservation Corps		
			112-00-00-00000	Sports Lottery		
			113-00-00-00000	Public University Debt Service		
			114-00-00-00000	Community College Debt Service		
			115-00-00-00000	OHSU Debt Service		
			116-00-00-00000	Public University Capital Construction		
			117-00-00-00000	Community College Capital Construction		
			118-00-00-00000	OHSU Capital Construction		
			091	Statewide Adjustment DAS Chgs	101-00-00-00000	HECC Operations
					102-00-00-00000	Support to Community Colleges
					103-00-00-00000	Public University Ops & Student Support
					104-00-00-00000	Public University State Programs
					105-00-00-00000	Agriculture Experiment Station
	106-00-00-00000	Extension Service				
	107-00-00-00000	Forest Research Laboratory				
	108-00-00-00000	OHSU Programs				
	109-00-00-00000	Student Assistance				
	110-00-00-00000	Workforce and Other Special Payments				
	111-00-00-00000	Oregon Youth Conservation Corps				
	112-00-00-00000	Sports Lottery				
	113-00-00-00000	Public University Debt Service				
	114-00-00-00000	Community College Debt Service				

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**Policy Package List by Priority  
2017-19 Biennium**

**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	091	Statewide Adjustment DAS Chgs	115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	092	Statewide AG Adjustment	101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
117-00-00-00000	Community College Capital Construction			
118-00-00-00000	OHSU Capital Construction			
101	Oregon Opportunity Grant	001-00-00-00000	Operations	

**Higher Education Coordinating Commission**

**Policy Package List by Priority  
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**Agency Number: 52500**

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	101	Oregon Opportunity Grant	002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges

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**Agency Number: 52500**

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>			
0	101	Oregon Opportunity Grant	103-00-00-00000	Public University Ops & Student Support			
			104-00-00-00000	Public University State Programs			
			105-00-00-00000	Agriculture Experiment Station			
			106-00-00-00000	Extension Service			
			107-00-00-00000	Forest Research Laboratory			
			108-00-00-00000	OHSU Programs			
			109-00-00-00000	Student Assistance			
			110-00-00-00000	Workforce and Other Special Payments			
			111-00-00-00000	Oregon Youth Conservation Corps			
			112-00-00-00000	Sports Lottery			
			113-00-00-00000	Public University Debt Service			
			114-00-00-00000	Community College Debt Service			
			115-00-00-00000	OHSU Debt Service			
			116-00-00-00000	Public University Capital Construction			
			117-00-00-00000	Community College Capital Construction			
			118-00-00-00000	OHSU Capital Construction			
			102	102	Current Service Level	001-00-00-00000	Operations
						002-00-00-00000	Degree Authorization/Private Career Schools
011-00-00-00000	CCWD Office Operations						
012-00-00-00000	State Support to CCs						
013-00-00-00000	CCWD Federal/Other Support						
014-00-00-00000	Youth Conservation Corp						
015-00-00-00000	CCWD Debt Service						

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**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	102	Current Service Level	021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs

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**Agency Number: 52500**

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	102	Current Service Level	109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	103	Increase Community College Support Fund	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service

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**Agency Number: 52500**

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**Budget Coordinator: Violette, Susan - (503)947-2424**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	103	Increase Community College Support Fund	027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service



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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	103	Increase Community College Support Fund	115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	104	Increase Public University Support Fund	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants

**Higher Education Coordinating Commission**

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	104	Increase Public University Support Fund	044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	105	Student Aid Data System	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	105	Student Aid Data System	011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>			
0	105	Student Aid Data System	104-00-00-00000	Public University State Programs			
			105-00-00-00000	Agriculture Experiment Station			
			106-00-00-00000	Extension Service			
			107-00-00-00000	Forest Research Laboratory			
			108-00-00-00000	OHSU Programs			
			109-00-00-00000	Student Assistance			
			110-00-00-00000	Workforce and Other Special Payments			
			111-00-00-00000	Oregon Youth Conservation Corps			
			112-00-00-00000	Sports Lottery			
			113-00-00-00000	Public University Debt Service			
			114-00-00-00000	Community College Debt Service			
			115-00-00-00000	OHSU Debt Service			
			116-00-00-00000	Public University Capital Construction			
			117-00-00-00000	Community College Capital Construction			
			118-00-00-00000	OHSU Capital Construction			
			106	106	Continue and Expand Oregon Promise	001-00-00-00000	Operations
						002-00-00-00000	Degree Authorization/Private Career Schools
						011-00-00-00000	CCWD Office Operations
012-00-00-00000	State Support to CCs						
013-00-00-00000	CCWD Federal/Other Support						
014-00-00-00000	Youth Conservation Corp						
015-00-00-00000	CCWD Debt Service						
021-00-00-00000	Public University Support Fund						

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	106	Continue and Expand Oregon Promise	022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	106	Continue and Expand Oregon Promise	110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	107	Continue/Expand Outreach and FAFSA Progr	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	107	Continue/Expand Outreach and FAFSA Progr	031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	107	Continue/Expand Outreach and FAFSA Progr	116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	108	Integrated Postsecondary Data System	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE



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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	108	Integrated Postsecondary Data System	088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
				109
001-00-00-00000	Operations			
002-00-00-00000	Degree Authorization/Private Career Schools			
011-00-00-00000	CCWD Office Operations			

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	109	Infrastructure Positions	012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs

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**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>		
0	109	Infrastructure Positions	105-00-00-00000	Agriculture Experiment Station		
			106-00-00-00000	Extension Service		
			107-00-00-00000	Forest Research Laboratory		
			108-00-00-00000	OHSU Programs		
			109-00-00-00000	Student Assistance		
			110-00-00-00000	Workforce and Other Special Payments		
			111-00-00-00000	Oregon Youth Conservation Corps		
			112-00-00-00000	Sports Lottery		
			113-00-00-00000	Public University Debt Service		
			114-00-00-00000	Community College Debt Service		
			115-00-00-00000	OHSU Debt Service		
			116-00-00-00000	Public University Capital Construction		
			117-00-00-00000	Community College Capital Construction		
			118-00-00-00000	OHSU Capital Construction		
			110	Improved Transfer Pathways	001-00-00-00000	Operations
					002-00-00-00000	Degree Authorization/Private Career Schools
					011-00-00-00000	CCWD Office Operations
					012-00-00-00000	State Support to CCs
013-00-00-00000	CCWD Federal/Other Support					
014-00-00-00000	Youth Conservation Corp					
015-00-00-00000	CCWD Debt Service					
021-00-00-00000	Public University Support Fund					
022-00-00-00000	Agricultural Experiment Station					

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**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	110	Improved Transfer Pathways	023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	110	Improved Transfer Pathways	111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
			111	Consumer Protection and Vets' Support
	002-00-00-00000	Degree Authorization/Private Career Schools		
	011-00-00-00000	CCWD Office Operations		
	012-00-00-00000	State Support to CCs		
	013-00-00-00000	CCWD Federal/Other Support		
	014-00-00-00000	Youth Conservation Corp		
	015-00-00-00000	CCWD Debt Service		
	021-00-00-00000	Public University Support Fund		
	022-00-00-00000	Agricultural Experiment Station		
	023-00-00-00000	Extension Service		
	024-00-00-00000	Forest Research Laboratory		
025-00-00-00000	PU State Programs			
026-00-00-00000	PU Debt Service			
027-00-00-00000	Sports Action Lottery			
031-00-00-00000	OHSU			

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	111	Consumer Protection and Vets' Support	032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	111	Consumer Protection and Vets' Support	117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	112	Youth Work Experience	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	112	Youth Work Experience	089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
			113	113
002-00-00-00000	Degree Authorization/Private Career Schools			
011-00-00-00000	CCWD Office Operations			
012-00-00-00000	State Support to CCs			



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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	113	Oregon Tech Renewable Energy Center	013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>		
0	113	Oregon Tech Renewable Energy Center	106-00-00-00000	Extension Service		
			107-00-00-00000	Forest Research Laboratory		
			108-00-00-00000	OHSU Programs		
			109-00-00-00000	Student Assistance		
			110-00-00-00000	Workforce and Other Special Payments		
			111-00-00-00000	Oregon Youth Conservation Corps		
			112-00-00-00000	Sports Lottery		
			113-00-00-00000	Public University Debt Service		
			114-00-00-00000	Community College Debt Service		
			115-00-00-00000	OHSU Debt Service		
			116-00-00-00000	Public University Capital Construction		
			117-00-00-00000	Community College Capital Construction		
			118-00-00-00000	OHSU Capital Construction		
			114	ASPIRE Expansion/Continuation	001-00-00-00000	Operations
					002-00-00-00000	Degree Authorization/Private Career Schools
					011-00-00-00000	CCWD Office Operations
					012-00-00-00000	State Support to CCs
					013-00-00-00000	CCWD Federal/Other Support
					014-00-00-00000	Youth Conservation Corp
015-00-00-00000	CCWD Debt Service					
021-00-00-00000	Public University Support Fund					
022-00-00-00000	Agricultural Experiment Station					
023-00-00-00000	Extension Service					

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	114	ASPIRE Expansion/Continuation	024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>		
0	114	ASPIRE Expansion/Continuation	112-00-00-00000	Sports Lottery		
			113-00-00-00000	Public University Debt Service		
			114-00-00-00000	Community College Debt Service		
			115-00-00-00000	OHSU Debt Service		
			116-00-00-00000	Public University Capital Construction		
			117-00-00-00000	Community College Capital Construction		
			118-00-00-00000	OHSU Capital Construction		
			115	Data Reporting Analyst	001-00-00-00000	Operations
					002-00-00-00000	Degree Authorization/Private Career Schools
					011-00-00-00000	CCWD Office Operations
	012-00-00-00000	State Support to CCs				
	013-00-00-00000	CCWD Federal/Other Support				
	014-00-00-00000	Youth Conservation Corp				
	015-00-00-00000	CCWD Debt Service				
	021-00-00-00000	Public University Support Fund				
	022-00-00-00000	Agricultural Experiment Station				
	023-00-00-00000	Extension Service				
	024-00-00-00000	Forest Research Laboratory				
	025-00-00-00000	PU State Programs				
	026-00-00-00000	PU Debt Service				
027-00-00-00000	Sports Action Lottery					
031-00-00-00000	OHSU					
032-00-00-00000	OHSU Bond Related Costs					

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	115	Data Reporting Analyst	041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	115	Data Reporting Analyst	118-00-00-00000	OHSU Capital Construction
	116	Minority Teacher Scholarship/Network	001-00-00-00000	Operations
			002-00-00-00000	Degree Authorization/Private Career Schools
			011-00-00-00000	CCWD Office Operations
			012-00-00-00000	State Support to CCs
			013-00-00-00000	CCWD Federal/Other Support
			014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	116	Minority Teacher Scholarship/Network	101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			117	Scholarship Program Rebalance
001-00-00-00000	Operations			
002-00-00-00000	Degree Authorization/Private Career Schools			
011-00-00-00000	CCWD Office Operations			
012-00-00-00000	State Support to CCs			
013-00-00-00000	CCWD Federal/Other Support			

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	117	Scholarship Program Rebalance	014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service
			021-00-00-00000	Public University Support Fund
			022-00-00-00000	Agricultural Experiment Station
			023-00-00-00000	Extension Service
			024-00-00-00000	Forest Research Laboratory
			025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service



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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>		
0	117	Scholarship Program Rebalance	107-00-00-00000	Forest Research Laboratory		
			108-00-00-00000	OHSU Programs		
			109-00-00-00000	Student Assistance		
			110-00-00-00000	Workforce and Other Special Payments		
			111-00-00-00000	Oregon Youth Conservation Corps		
			112-00-00-00000	Sports Lottery		
			113-00-00-00000	Public University Debt Service		
			114-00-00-00000	Community College Debt Service		
			115-00-00-00000	OHSU Debt Service		
			116-00-00-00000	Public University Capital Construction		
			117-00-00-00000	Community College Capital Construction		
			118-00-00-00000	OHSU Capital Construction		
			118	Move Barbers & Hairdressers' Endowment	001-00-00-00000	Operations
					002-00-00-00000	Degree Authorization/Private Career Schools
					011-00-00-00000	CCWD Office Operations
					012-00-00-00000	State Support to CCs
					013-00-00-00000	CCWD Federal/Other Support
					014-00-00-00000	Youth Conservation Corp
			015-00-00-00000	CCWD Debt Service		
			021-00-00-00000	Public University Support Fund		
			022-00-00-00000	Agricultural Experiment Station		
			023-00-00-00000	Extension Service		
			024-00-00-00000	Forest Research Laboratory		

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	118	Move Barbers & Hairdressers' Endowment	025-00-00-00000	PU State Programs
			026-00-00-00000	PU Debt Service
			027-00-00-00000	Sports Action Lottery
			031-00-00-00000	OHSU
			032-00-00-00000	OHSU Bond Related Costs
			041-00-00-00000	OSAC Office Operations
			042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery

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**Budget Coordinator: Violette, Susan - (503)947-2424**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>		
0	118	Move Barbers & Hairdressers' Endowment	113-00-00-00000	Public University Debt Service		
			114-00-00-00000	Community College Debt Service		
			115-00-00-00000	OHSU Debt Service		
			116-00-00-00000	Public University Capital Construction		
			117-00-00-00000	Community College Capital Construction		
			118-00-00-00000	OHSU Capital Construction		
			119	Financial Aid from Military Department	001-00-00-00000	Operations
					002-00-00-00000	Degree Authorization/Private Career Schools
					011-00-00-00000	CCWD Office Operations
					012-00-00-00000	State Support to CCs
	013-00-00-00000	CCWD Federal/Other Support				
	014-00-00-00000	Youth Conservation Corp				
	015-00-00-00000	CCWD Debt Service				
	021-00-00-00000	Public University Support Fund				
	022-00-00-00000	Agricultural Experiment Station				
	023-00-00-00000	Extension Service				
	024-00-00-00000	Forest Research Laboratory				
	025-00-00-00000	PU State Programs				
	026-00-00-00000	PU Debt Service				
	027-00-00-00000	Sports Action Lottery				
031-00-00-00000	OHSU					
032-00-00-00000	OHSU Bond Related Costs					
041-00-00-00000	OSAC Office Operations					

**Higher Education Coordinating Commission**

**Policy Package List by Priority  
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**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	119	Financial Aid from Military Department	042-00-00-00000	OSAC Other Programs
			043-00-00-00000	Opportunity Grants
			044-00-00-00000	ASPIRE
			088-00-00-00000	Capital Improvement
			089-00-00-00000	Capital Construction
			101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	120	Public Universities Capital Construction	101-00-00-00000	HECC Operations
			113-00-00-00000	Public University Debt Service
			116-00-00-00000	Public University Capital Construction
121	Community College Capital Construction XIG	101-00-00-00000	HECC Operations	
		117-00-00-00000	Community College Capital Construction	
122	Community College Deferred Maintenance	101-00-00-00000	HECC Operations	
		117-00-00-00000	Community College Capital Construction	
123	Post-secondary Campus Security	101-00-00-00000	HECC Operations	
		117-00-00-00000	Community College Capital Construction	
801	LFO Analyst Adjustments	101-00-00-00000	HECC Operations	
		102-00-00-00000	Support to Community Colleges	
		103-00-00-00000	Public University Ops & Student Support	
		104-00-00-00000	Public University State Programs	
		105-00-00-00000	Agriculture Experiment Station	
		106-00-00-00000	Extension Service	
		107-00-00-00000	Forest Research Laboratory	
		108-00-00-00000	OHSU Programs	
		109-00-00-00000	Student Assistance	
		110-00-00-00000	Workforce and Other Special Payments	
		111-00-00-00000	Oregon Youth Conservation Corps	
		112-00-00-00000	Sports Lottery	
		113-00-00-00000	Public University Debt Service	
		114-00-00-00000	Community College Debt Service	

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**Agency Number: 52500**

**BAM Analyst: Heath, Patrick**

**Budget Coordinator: Violette, Susan - (503)947-2424**

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	801	LFO Analyst Adjustments	115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	802	Program Enhancements	101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
117-00-00-00000	Community College Capital Construction			
118-00-00-00000	OHSU Capital Construction			
803	Technical Adjustments	101-00-00-00000	HECC Operations	

**Higher Education Coordinating Commission**

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>			
0	803	Technical Adjustments	102-00-00-00000	Support to Community Colleges			
			103-00-00-00000	Public University Ops & Student Support			
			104-00-00-00000	Public University State Programs			
			105-00-00-00000	Agriculture Experiment Station			
			106-00-00-00000	Extension Service			
			107-00-00-00000	Forest Research Laboratory			
			108-00-00-00000	OHSU Programs			
			109-00-00-00000	Student Assistance			
			110-00-00-00000	Workforce and Other Special Payments			
			111-00-00-00000	Oregon Youth Conservation Corps			
			112-00-00-00000	Sports Lottery			
			113-00-00-00000	Public University Debt Service			
			114-00-00-00000	Community College Debt Service			
			115-00-00-00000	OHSU Debt Service			
			116-00-00-00000	Public University Capital Construction			
			117-00-00-00000	Community College Capital Construction			
			118-00-00-00000	OHSU Capital Construction			
			804	804	Debt Service Changes	101-00-00-00000	HECC Operations
						102-00-00-00000	Support to Community Colleges
103-00-00-00000	Public University Ops & Student Support						
104-00-00-00000	Public University State Programs						
105-00-00-00000	Agriculture Experiment Station						
106-00-00-00000	Extension Service						

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>		
0	804	Debt Service Changes	107-00-00-00000	Forest Research Laboratory		
			108-00-00-00000	OHSU Programs		
			109-00-00-00000	Student Assistance		
			110-00-00-00000	Workforce and Other Special Payments		
			111-00-00-00000	Oregon Youth Conservation Corps		
			112-00-00-00000	Sports Lottery		
			113-00-00-00000	Public University Debt Service		
			114-00-00-00000	Community College Debt Service		
			115-00-00-00000	OHSU Debt Service		
			116-00-00-00000	Public University Capital Construction		
			117-00-00-00000	Community College Capital Construction		
			118-00-00-00000	OHSU Capital Construction		
			810	Statewide Adjustments	101-00-00-00000	HECC Operations
					102-00-00-00000	Support to Community Colleges
	103-00-00-00000	Public University Ops & Student Support				
	104-00-00-00000	Public University State Programs				
	105-00-00-00000	Agriculture Experiment Station				
	106-00-00-00000	Extension Service				
	107-00-00-00000	Forest Research Laboratory				
	108-00-00-00000	OHSU Programs				
	109-00-00-00000	Student Assistance				
	110-00-00-00000	Workforce and Other Special Payments				
111-00-00-00000	Oregon Youth Conservation Corps					



**Higher Education Coordinating Commission**

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**Agency Number: 52500**

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	810	Statewide Adjustments	112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	811	Budget Reconciliation Adjustments (HB 5006)	101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	811	Budget Reconciliation Adjustments (HB 5006)	117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
			999-00-00-00000	Suspense
	812	Vacant Position Elimination	101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
118-00-00-00000	OHSU Capital Construction			
813	Policy Bills	999-00-00-00000	Suspense	
		101-00-00-00000	HECC Operations	

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	813	Policy Bills	102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
			999-00-00-00000	Suspense
	815	Updated Base Debt Service Adjustment	101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>		
0	815	Updated Base Debt Service Adjustment	106-00-00-00000	Extension Service		
			107-00-00-00000	Forest Research Laboratory		
			108-00-00-00000	OHSU Programs		
			109-00-00-00000	Student Assistance		
			110-00-00-00000	Workforce and Other Special Payments		
			111-00-00-00000	Oregon Youth Conservation Corps		
			112-00-00-00000	Sports Lottery		
			113-00-00-00000	Public University Debt Service		
			114-00-00-00000	Community College Debt Service		
			115-00-00-00000	OHSU Debt Service		
			116-00-00-00000	Public University Capital Construction		
			117-00-00-00000	Community College Capital Construction		
			118-00-00-00000	OHSU Capital Construction		
			999-00-00-00000	Suspense		
			816	Capital Construction	101-00-00-00000	HECC Operations
					102-00-00-00000	Support to Community Colleges
					103-00-00-00000	Public University Ops & Student Support
					104-00-00-00000	Public University State Programs
					105-00-00-00000	Agriculture Experiment Station
					106-00-00-00000	Extension Service
107-00-00-00000	Forest Research Laboratory					
108-00-00-00000	OHSU Programs					
109-00-00-00000	Student Assistance					

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	816	Capital Construction	110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
			114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
	999-00-00-00000	Suspense		
	817	Technical Adjustments	101-00-00-00000	HECC Operations
			102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
110-00-00-00000			Workforce and Other Special Payments	
111-00-00-00000	Oregon Youth Conservation Corps			
112-00-00-00000	Sports Lottery			
113-00-00-00000	Public University Debt Service			

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<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	817	Technical Adjustments	114-00-00-00000	Community College Debt Service
			115-00-00-00000	OHSU Debt Service
			116-00-00-00000	Public University Capital Construction
			117-00-00-00000	Community College Capital Construction
			118-00-00-00000	OHSU Capital Construction
			101-00-00-00000	HECC Operations
	850	Program Change Bill - HB3470	102-00-00-00000	Support to Community Colleges
			103-00-00-00000	Public University Ops & Student Support
			104-00-00-00000	Public University State Programs
			105-00-00-00000	Agriculture Experiment Station
			106-00-00-00000	Extension Service
			107-00-00-00000	Forest Research Laboratory
			108-00-00-00000	OHSU Programs
			109-00-00-00000	Student Assistance
			110-00-00-00000	Workforce and Other Special Payments
			111-00-00-00000	Oregon Youth Conservation Corps
			112-00-00-00000	Sports Lottery
			113-00-00-00000	Public University Debt Service
114-00-00-00000	Community College Debt Service			
115-00-00-00000	OHSU Debt Service			
116-00-00-00000	Public University Capital Construction			
117-00-00-00000	Community College Capital Construction			
118-00-00-00000	OHSU Capital Construction			

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<b>Priority</b>	<b>Policy Pkg Number</b>	<b>Policy Pkg Description</b>	<b>Summary Cross Reference Number</b>	<b>Cross Reference Description</b>
0	850	Program Change Bill - HB3470	999-00-00-00000	Suspense

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**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures**

**Cross Reference Number: 52500-000-00-00-00000**

**2017-19 Biennium**

**Higher Education Coordinating Commission**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
4400 Lottery Funds Ltd	-	-	-	1,917,181	1,917,181	1,917,181
3200 Other Funds Non-Ltd	-	794,696	794,696	600,000	600,000	600,000
3400 Other Funds Ltd	-	1,446,806	1,446,806	4,170,962	4,170,962	4,170,962
All Funds	-	2,241,502	2,241,502	6,688,143	6,688,143	6,688,143
<b>0030 Beginning Balance Adjustment</b>						
4400 Lottery Funds Ltd	-	1,203,457	1,203,457	-	-	-
4430 Lottery Funds Debt Svc Ltd	-	587,166	587,166	-	57,380	89,912
3400 Other Funds Ltd	-	(91,259)	(91,259)	-	-	-
All Funds	-	1,699,364	1,699,364	-	57,380	89,912
<b>BEGINNING BALANCE</b>						
4400 Lottery Funds Ltd	-	1,203,457	1,203,457	1,917,181	1,917,181	1,917,181
4430 Lottery Funds Debt Svc Ltd	-	587,166	587,166	-	57,380	89,912
3200 Other Funds Non-Ltd	-	794,696	794,696	600,000	600,000	600,000
3400 Other Funds Ltd	-	1,355,547	1,355,547	4,170,962	4,170,962	4,170,962
<b>TOTAL BEGINNING BALANCE</b>	-	<b>\$3,940,866</b>	<b>\$3,940,866</b>	<b>\$6,688,143</b>	<b>\$6,745,523</b>	<b>\$6,778,055</b>

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	3,603,360	1,637,680,170	1,652,435,868	2,302,233,566	1,674,889,702	1,765,917,111
8030 General Fund Debt Svc	-	130,624,436	130,624,436	181,959,110	180,982,711	166,966,142
All Funds	3,603,360	1,768,304,606	1,783,060,304	2,484,192,676	1,855,872,413	1,932,883,253

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures**

**Cross Reference Number: 52500-000-00-00-00000**

**2017-19 Biennium**

**Higher Education Coordinating Commission**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>LICENSES AND FEES</b>						
<b>0205 Business Lic and Fees</b>						
3200 Other Funds Non-Ltd	82,743	-	-	-	-	-
3400 Other Funds Ltd	566,809	-	-	-	-	-
All Funds	649,552	-	-	-	-	-
<b>0210 Non-business Lic. and Fees</b>						
3400 Other Funds Ltd	-	792,695	792,695	792,695	792,695	792,695
<b>LICENSES AND FEES</b>						
3200 Other Funds Non-Ltd	82,743	-	-	-	-	-
3400 Other Funds Ltd	566,809	792,695	792,695	792,695	792,695	792,695
<b>TOTAL LICENSES AND FEES</b>	<b>\$649,552</b>	<b>\$792,695</b>	<b>\$792,695</b>	<b>\$792,695</b>	<b>\$792,695</b>	<b>\$792,695</b>
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	660,850	2,485,367	2,485,367	2,313,367	2,313,367	2,313,367
<b>0415 Admin and Service Charges</b>						
3400 Other Funds Ltd	-	1,356,021	1,356,021	1,356,021	1,356,021	1,356,021
<b>CHARGES FOR SERVICES</b>						
3400 Other Funds Ltd	660,850	3,841,388	3,841,388	3,669,388	3,669,388	3,669,388
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$660,850</b>	<b>\$3,841,388</b>	<b>\$3,841,388</b>	<b>\$3,669,388</b>	<b>\$3,669,388</b>	<b>\$3,669,388</b>
<b>BOND SALES</b>						
<b>0555 General Fund Obligation Bonds</b>						
3020 Other Funds Cap Construction	-	311,267,945	321,417,946	507,636,991	457,825,250	367,515,000
3200 Other Funds Non-Ltd	-	50,648,642	50,648,642	-	-	-

**Higher Education Coordinating Commission**

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**Budget Support - Detail Revenues and Expenditures**

**Cross Reference Number: 52500-000-00-00-00000**

**2017-19 Biennium**

**Higher Education Coordinating Commission**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
All Funds	-	361,916,587	372,066,588	507,636,991	457,825,250	367,515,000
<b>0560 Dedicated Fund Oblig Bonds</b>						
3020 Other Funds Cap Construction	-	-	-	-	-	71,538,775
<b>0565 Lottery Bonds</b>						
3020 Other Funds Cap Construction	-	1,542,827	1,542,827	263,593,521	15,259,002	-
<b>BOND SALES</b>						
3020 Other Funds Cap Construction	-	312,810,772	322,960,773	771,230,512	473,084,252	439,053,775
3200 Other Funds Non-Ltd	-	50,648,642	50,648,642	-	-	-
<b>TOTAL BOND SALES</b>	-	<b>\$363,459,414</b>	<b>\$373,609,415</b>	<b>\$771,230,512</b>	<b>\$473,084,252</b>	<b>\$439,053,775</b>
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3200 Other Funds Non-Ltd	10,581	-	-	-	-	-
3400 Other Funds Ltd	-	80,082	80,082	80,082	80,082	80,082
All Funds	10,581	80,082	80,082	80,082	80,082	80,082
<b>DONATIONS AND CONTRIBUTIONS</b>						
<b>0905 Donations</b>						
3400 Other Funds Ltd	-	12,357,654	12,357,654	12,357,654	12,357,654	12,357,654
<b>0910 Grants (Non-Fed)</b>						
3400 Other Funds Ltd	-	74,000	74,000	664,784	664,784	664,784
<b>DONATIONS AND CONTRIBUTIONS</b>						
3400 Other Funds Ltd	-	12,431,654	12,431,654	13,022,438	13,022,438	13,022,438
<b>TOTAL DONATIONS AND CONTRIBUTIONS</b>	-	<b>\$12,431,654</b>	<b>\$12,431,654</b>	<b>\$13,022,438</b>	<b>\$13,022,438</b>	<b>\$13,022,438</b>

**OTHER**

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>0975 Other Revenues</b>						
3200 Other Funds Non-Ltd	-	69,000	69,000	106,000	106,000	106,000
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	216,802,178	216,832,748
3400 Other Funds Ltd	4,042	6,544,950	7,353,926	1,805,594	1,805,594	3,305,594
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	1,450,000
8800 General Fund Revenue	-	48,549	48,549	48,549	48,549	48,549
All Funds	4,042	231,247,714	232,056,690	214,858,940	218,762,321	221,742,891
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	18,968,831
6230 Federal Funds Debt Svc Non-Ltd	-	2	2	625,977	4,587,374	4,587,374
6400 Federal Funds Ltd	301,815	111,950,983	112,193,269	114,964,286	114,779,452	114,345,784
All Funds	301,815	130,919,816	131,162,102	134,559,094	138,335,657	137,901,989
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3020 Other Funds Cap Construction	-	-	-	7,888,009	-	-
3200 Other Funds Non-Ltd	500,000	-	-	-	-	-
3400 Other Funds Ltd	200,000	493,741	493,741	493,741	7,809,226	7,325,275
All Funds	700,000	493,741	493,741	8,381,750	7,809,226	7,325,275
<b>1030 Transfer from Agy-Res Equity</b>						
4400 Lottery Funds Ltd	-	1,917,181	1,917,181	-	-	-
3400 Other Funds Ltd	-	3,762,493	3,762,493	-	-	-
All Funds	-	5,679,674	5,679,674	-	-	-

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<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>1040 Transfer In Lottery Proceeds</b>						
3400 Other Funds Ltd	-	-	-	3,662,654	-	-
<b>1050 Transfer In Other</b>						
4400 Lottery Funds Ltd	-	8,040,648	8,040,648	-	-	-
<b>1100 Tsfr From Human Svcs, Dept of</b>						
3400 Other Funds Ltd	-	1,928,000	1,928,000	1,928,000	1,928,000	1,928,000
<b>1107 Tsfr From Administrative Svcs</b>						
4400 Lottery Funds Ltd	-	10,812,274	9,629,066	38,442,619	62,571,059	54,048,752
4430 Lottery Funds Debt Svc Ltd	-	41,762,610	41,762,610	43,654,789	43,597,409	43,490,902
All Funds	-	52,574,884	51,391,676	82,097,408	106,168,468	97,539,654
<b>1150 Tsfr From Revenue, Dept of</b>						
3400 Other Funds Ltd	-	1,745,810	1,745,810	2,045,660	2,045,660	2,045,660
<b>1248 Tsfr From Military Dept, Or</b>						
3400 Other Funds Ltd	-	-	-	2,000,000	-	-
<b>1250 Tsfr From Marine Bd, Or State</b>						
3400 Other Funds Ltd	-	103,000	103,000	106,811	106,811	106,811
<b>1575 Tsfr From Student Access Comm</b>						
4400 Lottery Funds Ltd	1,917,772	-	-	-	-	-
3400 Other Funds Ltd	7,228,207	-	-	-	-	-
All Funds	9,145,979	-	-	-	-	-
<b>1581 Tsfr From Education, Dept of</b>						
3200 Other Funds Non-Ltd	622,093	-	-	-	-	-
3400 Other Funds Ltd	49,709	2,054,854	2,054,854	2,054,854	2,054,854	2,054,854

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6400 Federal Funds Ltd	512,417	-	-	-	-	-
All Funds	1,184,219	2,054,854	2,054,854	2,054,854	2,054,854	2,054,854
<b>1586 Tsfr From Comm Coll/Wkfrc Dev</b>						
4430 Lottery Funds Debt Svc Ltd	109,140	-	-	-	-	-
3020 Other Funds Cap Construction	49,824,844	-	-	-	-	-
3400 Other Funds Ltd	1,184,171	-	-	-	-	-
All Funds	51,118,155	-	-	-	-	-
<b>TRANSFERS IN</b>						
4400 Lottery Funds Ltd	1,917,772	20,770,103	19,586,895	38,442,619	62,571,059	54,048,752
4430 Lottery Funds Debt Svc Ltd	109,140	41,762,610	41,762,610	43,654,789	43,597,409	43,490,902
3020 Other Funds Cap Construction	49,824,844	-	-	7,888,009	-	-
3200 Other Funds Non-Ltd	1,122,093	-	-	-	-	-
3400 Other Funds Ltd	8,662,087	10,087,898	10,087,898	12,291,720	13,944,551	13,460,600
6400 Federal Funds Ltd	512,417	-	-	-	-	-
<b>TOTAL TRANSFERS IN</b>	<b>\$62,148,353</b>	<b>\$72,620,611</b>	<b>\$71,437,403</b>	<b>\$102,277,137</b>	<b>\$120,113,019</b>	<b>\$111,000,254</b>
<b>REVENUE CATEGORIES</b>						
8000 General Fund	3,603,360	1,637,680,170	1,652,435,868	2,302,233,566	1,674,889,702	1,765,917,111
8030 General Fund Debt Svc	-	130,624,436	130,624,436	181,959,110	180,982,711	166,966,142
4400 Lottery Funds Ltd	1,917,772	20,770,103	19,586,895	38,442,619	62,571,059	54,048,752
4430 Lottery Funds Debt Svc Ltd	109,140	41,762,610	41,762,610	43,654,789	43,597,409	43,490,902
3020 Other Funds Cap Construction	49,824,844	312,810,772	322,960,773	779,118,521	473,084,252	439,053,775
3200 Other Funds Non-Ltd	1,215,417	50,717,642	50,717,642	106,000	106,000	106,000
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	216,802,178	216,832,748

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3400 Other Funds Ltd	9,893,788	33,778,667	34,587,643	31,661,917	33,314,748	34,330,797
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	1,450,000
8800 General Fund Revenue	-	48,549	48,549	48,549	48,549	48,549
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	18,968,831
6230 Federal Funds Debt Svc Non-Ltd	-	2	2	625,977	4,587,374	4,587,374
6400 Federal Funds Ltd	814,232	111,950,983	112,193,269	114,964,286	114,779,452	114,345,784
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$67,378,553</b>	<b>\$2,583,697,980</b>	<b>\$2,608,471,733</b>	<b>\$3,724,682,962</b>	<b>\$2,823,732,265</b>	<b>\$2,860,146,765</b>

**TRANSFERS OUT**

**2010 Transfer Out - Intrafund**

3020 Other Funds Cap Construction	-	-	-	(7,888,009)	(7,315,485)	(6,831,534)
3200 Other Funds Non-Ltd	(200,000)	-	-	-	-	-
3400 Other Funds Ltd	-	(493,741)	(493,741)	(493,741)	(493,741)	(493,741)
6400 Federal Funds Ltd	(500,000)	-	-	-	-	-
All Funds	(700,000)	(493,741)	(493,741)	(8,381,750)	(7,809,226)	(7,325,275)

**2060 Transfer to General Fund**

8800 General Fund Revenue	-	(48,549)	(48,549)	(48,549)	(48,549)	(48,549)
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**2121 Tsfr To Governor, Office of the**

6400 Federal Funds Ltd	-	(270,000)	(270,000)	(270,000)	(270,000)	(270,000)
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**2443 Tsfr To Oregon Health Authority**

3400 Other Funds Ltd	(12,350)	-	-	-	-	-
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**2581 Tsfr To Education, Dept of**

6400 Federal Funds Ltd	(8,782)	-	-	-	-	-
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**2586 Tsfr To Comm Coll/Wkfrc Dev**

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3400 Other Funds Ltd	(33,414)	-	-	-	-	-
<b>2831 Tsfr To Health Lic Agency</b>						
3400 Other Funds Ltd	(3,500)	-	-	-	-	-
<b>TRANSFERS OUT</b>						
3020 Other Funds Cap Construction	-	-	-	(7,888,009)	(7,315,485)	(6,831,534)
3200 Other Funds Non-Ltd	(200,000)	-	-	-	-	-
3400 Other Funds Ltd	(49,264)	(493,741)	(493,741)	(493,741)	(493,741)	(493,741)
8800 General Fund Revenue	-	(48,549)	(48,549)	(48,549)	(48,549)	(48,549)
6400 Federal Funds Ltd	(508,782)	(270,000)	(270,000)	(270,000)	(270,000)	(270,000)
<b>TOTAL TRANSFERS OUT</b>	<b>(\$758,046)</b>	<b>(\$812,290)</b>	<b>(\$812,290)</b>	<b>(\$8,700,299)</b>	<b>(\$8,127,775)</b>	<b>(\$7,643,824)</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	3,603,360	1,637,680,170	1,652,435,868	2,302,233,566	1,674,889,702	1,765,917,111
8030 General Fund Debt Svc	-	130,624,436	130,624,436	181,959,110	180,982,711	166,966,142
4400 Lottery Funds Ltd	1,917,772	21,973,560	20,790,352	40,359,800	64,488,240	55,965,933
4430 Lottery Funds Debt Svc Ltd	109,140	42,349,776	42,349,776	43,654,789	43,654,789	43,580,814
3020 Other Funds Cap Construction	49,824,844	312,810,772	322,960,773	771,230,512	465,768,767	432,222,241
3200 Other Funds Non-Ltd	1,015,417	51,512,338	51,512,338	706,000	706,000	706,000
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	216,802,178	216,832,748
3400 Other Funds Ltd	9,844,524	34,640,473	35,449,449	35,339,138	36,991,969	38,008,018
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	1,450,000
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	18,968,831
6230 Federal Funds Debt Svc Non-Ltd	-	2	2	625,977	4,587,374	4,587,374
6400 Federal Funds Ltd	305,450	111,680,983	111,923,269	114,694,286	114,509,452	114,075,784



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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$66,620,507</b>	<b>\$2,586,826,556</b>	<b>\$2,611,600,309</b>	<b>\$3,722,670,806</b>	<b>\$2,822,350,013</b>	<b>\$2,859,280,996</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	1,286,499	8,132,517	8,410,284	11,666,838	8,830,368	8,296,756
3400 Other Funds Ltd	716,287	3,132,482	3,297,137	3,807,878	3,807,878	3,781,732
6400 Federal Funds Ltd	158,166	5,113,013	5,304,137	5,307,810	5,307,810	5,301,956
All Funds	2,160,952	16,378,012	17,011,558	20,782,526	17,946,056	17,380,444
<b>3160 Temporary Appointments</b>						
8000 General Fund	-	32,390	32,390	33,589	33,589	97,269
3400 Other Funds Ltd	82,301	107,992	107,992	111,988	111,988	111,988
6400 Federal Funds Ltd	35,135	17,229	17,229	17,866	17,866	17,866
All Funds	117,436	157,611	157,611	163,443	163,443	227,123
<b>3170 Overtime Payments</b>						
8000 General Fund	80	622	622	645	645	645
3400 Other Funds Ltd	513	2,244	2,244	2,327	2,327	2,327
6400 Federal Funds Ltd	1,490	2,570	2,570	2,666	2,666	2,666
All Funds	2,083	5,436	5,436	5,638	5,638	5,638
<b>3180 Shift Differential</b>						
8000 General Fund	63	-	-	-	-	-
<b>3190 All Other Differential</b>						
8000 General Fund	44,090	35,206	35,206	36,509	36,509	36,509

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3400 Other Funds Ltd	5,370	12,431	12,431	12,891	12,891	12,891
All Funds	49,460	47,637	47,637	49,400	49,400	49,400
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	1,330,732	8,200,735	8,478,502	11,737,581	8,901,111	8,431,179
3400 Other Funds Ltd	804,471	3,255,149	3,419,804	3,935,084	3,935,084	3,908,938
6400 Federal Funds Ltd	194,791	5,132,812	5,323,936	5,328,342	5,328,342	5,322,488
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$2,329,994</b>	<b>\$16,588,696</b>	<b>\$17,222,242</b>	<b>\$21,001,007</b>	<b>\$18,164,537</b>	<b>\$17,662,605</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	194	3,180	3,180	5,001	3,435	3,251
3400 Other Funds Ltd	202	1,244	1,244	1,671	1,699	1,667
6400 Federal Funds Ltd	44	1,617	1,617	1,934	1,934	1,917
All Funds	440	6,041	6,041	8,606	7,068	6,835
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	168,755	1,288,076	1,331,935	1,757,812	1,394,827	1,300,828
3400 Other Funds Ltd	101,136	496,938	522,936	567,799	567,799	564,376
6400 Federal Funds Ltd	25,408	807,752	837,931	800,800	800,800	800,034
All Funds	295,299	2,592,766	2,692,802	3,126,411	2,763,426	2,665,238
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	78,598	320,159	480,632	511,798	511,798	511,798
3400 Other Funds Ltd	44,315	201,102	185,182	208,314	208,314	208,314
6400 Federal Funds Ltd	10,584	339,856	301,005	308,207	308,207	308,207
All Funds	133,497	861,117	966,819	1,028,319	1,028,319	1,028,319

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<b>3230 Social Security Taxes</b>						
8000 General Fund	93,664	624,913	646,162	893,902	676,916	640,966
3400 Other Funds Ltd	58,750	248,580	261,176	300,649	300,649	298,649
6400 Federal Funds Ltd	14,351	391,811	406,433	407,149	407,149	406,701
All Funds	166,765	1,265,304	1,313,771	1,601,700	1,384,714	1,346,316
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	6,994	-	-	-	-	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
8000 General Fund	534	4,988	4,988	6,263	4,367	4,144
3400 Other Funds Ltd	381	1,948	1,948	2,052	2,086	2,048
6400 Federal Funds Ltd	80	2,534	2,534	2,379	2,379	2,358
All Funds	995	9,470	9,470	10,694	8,832	8,550
<b>3260 Mass Transit Tax</b>						
8000 General Fund	6,055	37,390	39,056	54,972	54,116	53,111
3400 Other Funds Ltd	4,776	21,016	22,004	22,218	22,878	22,209
All Funds	10,831	58,406	61,060	77,190	76,994	75,320
<b>3270 Flexible Benefits</b>						
8000 General Fund	229,773	1,956,274	2,022,158	3,019,620	2,069,544	1,971,759
3400 Other Funds Ltd	172,146	817,242	856,296	942,417	959,085	954,085
6400 Federal Funds Ltd	37,819	1,111,172	1,156,384	1,138,371	1,138,371	1,138,371
All Funds	439,738	3,884,688	4,034,838	5,100,408	4,167,000	4,064,215
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	577,573	4,234,980	4,528,111	6,249,368	4,715,003	4,485,857

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3400 Other Funds Ltd	388,700	1,788,070	1,850,786	2,045,120	2,062,510	2,051,348
6400 Federal Funds Ltd	88,286	2,654,742	2,705,904	2,658,840	2,658,840	2,657,588
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$1,054,559</b>	<b>\$8,677,792</b>	<b>\$9,084,801</b>	<b>\$10,953,328</b>	<b>\$9,436,353</b>	<b>\$9,194,793</b>
<b>P.S. BUDGET ADJUSTMENTS</b>						
<b>3455 Vacancy Savings</b>						
8000 General Fund	-	(52,333)	(52,333)	(26,840)	(426,551)	(436,681)
3400 Other Funds Ltd	-	(6,029)	(6,029)	(10,340)	(10,340)	(191,178)
6400 Federal Funds Ltd	-	(22,847)	(22,847)	(16,876)	(16,876)	(266,417)
All Funds	-	(81,209)	(81,209)	(54,056)	(453,767)	(894,276)
<b>3465 Reconciliation Adjustment</b>						
8000 General Fund	-	(32,953)	(32,953)	-	(13,919)	(5,609)
3400 Other Funds Ltd	-	68,227	68,227	-	(660)	21,288
6400 Federal Funds Ltd	-	(2,180)	(2,180)	-	-	(181,103)
All Funds	-	33,094	33,094	-	(14,579)	(165,424)
<b>P.S. BUDGET ADJUSTMENTS</b>						
8000 General Fund	-	(85,286)	(85,286)	(26,840)	(440,470)	(442,290)
3400 Other Funds Ltd	-	62,198	62,198	(10,340)	(11,000)	(169,890)
6400 Federal Funds Ltd	-	(25,027)	(25,027)	(16,876)	(16,876)	(447,520)
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>-</b>	<b>(\$48,115)</b>	<b>(\$48,115)</b>	<b>(\$54,056)</b>	<b>(\$468,346)</b>	<b>(\$1,059,700)</b>
<b>PERSONAL SERVICES</b>						
8000 General Fund	1,908,305	12,350,429	12,921,327	17,960,109	13,175,644	12,474,746
3400 Other Funds Ltd	1,193,171	5,105,417	5,332,788	5,969,864	5,986,594	5,790,396
6400 Federal Funds Ltd	283,077	7,762,527	8,004,813	7,970,306	7,970,306	7,532,556

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<b>TOTAL PERSONAL SERVICES</b>	<b>\$3,384,553</b>	<b>\$25,218,373</b>	<b>\$26,258,928</b>	<b>\$31,900,279</b>	<b>\$27,132,544</b>	<b>\$25,797,698</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	60,952	198,444	198,444	271,968	123,926	153,120
3400 Other Funds Ltd	3,745	179,791	179,791	147,723	191,695	165,346
6400 Federal Funds Ltd	1,052	128,707	128,707	112,729	112,729	88,781
All Funds	65,749	506,942	506,942	532,420	428,350	407,247
<b>4125 Out of State Travel</b>						
8000 General Fund	21,199	10,789	10,789	43,714	32,150	31,003
3400 Other Funds Ltd	4,377	64,965	64,965	50,618	62,182	62,182
6400 Federal Funds Ltd	5,111	124,600	124,600	126,752	111,752	126,752
All Funds	30,687	200,354	200,354	221,084	206,084	219,937
<b>4150 Employee Training</b>						
8000 General Fund	11,011	148,485	148,485	207,531	76,911	143,729
3400 Other Funds Ltd	2,330	49,544	49,544	56,223	55,114	51,376
6400 Federal Funds Ltd	1,274	52,951	52,951	53,977	53,977	38,977
All Funds	14,615	250,980	250,980	317,731	186,002	234,082
<b>4175 Office Expenses</b>						
8000 General Fund	42,002	159,011	159,011	250,693	109,497	159,500
3200 Other Funds Non-Ltd	40	-	-	-	-	-
3400 Other Funds Ltd	10,670	255,817	255,817	149,969	182,982	180,846
6400 Federal Funds Ltd	3,968	107,377	107,377	76,302	76,302	76,302
All Funds	56,680	522,205	522,205	476,964	368,781	416,648

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<b>4200 Telecommunications</b>						
8000 General Fund	21,634	149,402	149,402	200,108	139,148	152,757
3200 Other Funds Non-Ltd	80	-	-	-	-	-
3400 Other Funds Ltd	7,858	64,397	64,397	70,564	55,779	66,780
6400 Federal Funds Ltd	1,507	81,543	81,543	83,418	67,503	83,418
All Funds	31,079	295,342	295,342	354,090	262,430	302,955
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	83,291	606,096	606,096	786,023	696,011	674,416
3200 Other Funds Non-Ltd	225	-	-	-	-	-
3400 Other Funds Ltd	26,117	134,240	134,240	280,186	336,017	347,392
6400 Federal Funds Ltd	597	313,233	313,233	615,492	590,724	564,175
All Funds	110,230	1,053,569	1,053,569	1,681,701	1,622,752	1,585,983
<b>4250 Data Processing</b>						
8000 General Fund	21,650	52,499	52,499	54,694	27,089	26,907
3200 Other Funds Non-Ltd	6,033	-	-	-	-	-
3400 Other Funds Ltd	3,600	30,011	30,011	29,802	31,199	30,505
6400 Federal Funds Ltd	450	3,391	3,391	2,207	2,207	2,207
All Funds	31,733	85,901	85,901	86,703	60,495	59,619
<b>4275 Publicity and Publications</b>						
8000 General Fund	10,465	72,896	72,896	73,795	43,158	46,459
3400 Other Funds Ltd	381	71,323	71,323	59,943	74,495	73,961
6400 Federal Funds Ltd	140	20,311	20,311	20,024	19,334	16,826
All Funds	10,986	164,530	164,530	153,762	136,987	137,246

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<b>4300 Professional Services</b>						
8000 General Fund	592,525	3,160,369	3,535,369	11,273,644	5,258,206	3,230,884
3400 Other Funds Ltd	108,590	1,537,819	1,537,819	1,522,733	1,501,453	1,522,733
6400 Federal Funds Ltd	354	4,237,622	4,237,622	4,380,135	4,325,429	4,380,135
All Funds	701,469	8,935,810	9,310,810	17,176,512	11,085,088	9,133,752
<b>4315 IT Professional Services</b>						
8000 General Fund	-	1,012,071	1,012,071	670,766	220,766	212,071
3400 Other Funds Ltd	-	143,526	143,526	149,410	149,410	149,410
6400 Federal Funds Ltd	-	208,201	208,201	216,737	216,737	216,737
All Funds	-	1,363,798	1,363,798	1,036,913	586,913	578,218
<b>4325 Attorney General</b>						
8000 General Fund	38,888	85,870	90,870	90,839	80,199	78,903
3400 Other Funds Ltd	63,676	26,607	26,607	30,103	28,125	27,671
6400 Federal Funds Ltd	-	19,524	19,524	22,090	20,639	20,305
All Funds	102,564	132,001	137,001	143,032	128,963	126,879
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	5,322	16,819	16,819	26,100	16,487	15,914
3400 Other Funds Ltd	-	4,810	4,810	4,528	5,415	4,988
6400 Federal Funds Ltd	-	1,786	1,786	1,852	1,852	1,852
All Funds	5,322	23,415	23,415	32,480	23,754	22,754
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	43,260	436,192	436,192	477,588	295,556	449,696
3400 Other Funds Ltd	1,800	15,399	15,399	20,953	23,641	23,107

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	1,000	43,155	43,155	49,780	49,780	34,854
All Funds	46,060	494,746	494,746	548,321	368,977	507,657
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	89,201	408,031	408,031	633,154	308,503	309,733
3400 Other Funds Ltd	25,511	390,653	390,653	222,229	325,578	323,372
6400 Federal Funds Ltd	3,273	249,753	249,753	206,739	197,512	206,739
All Funds	117,985	1,048,437	1,048,437	1,062,122	831,593	839,844
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	100,374	10,391	10,391	217,042	10,776	10,391
3200 Other Funds Non-Ltd	75,594	206,000	206,000	206,000	200,068	206,000
3400 Other Funds Ltd	-	117,070	117,070	103,086	120,116	123,352
6400 Federal Funds Ltd	20	36,088	36,088	57,004	47,004	42,793
All Funds	175,988	369,549	369,549	583,132	377,964	382,536
<b>4625 Other COI Costs</b>						
3400 Other Funds Ltd	-	-	-	-	-	6,831,534
<b>4650 Other Services and Supplies</b>						
8000 General Fund	12,317	51,275	51,275	135,216	24,176	18,689
3020 Other Funds Cap Construction	-	42,827	42,827	7,888,009	-	-
3400 Other Funds Ltd	4,293	4,716,757	5,521,263	3,902,297	7,489,917	240,315
6400 Federal Funds Ltd	1,462	66,676	66,676	57,313	4,236	946
All Funds	18,072	4,877,535	5,682,041	11,982,835	7,518,329	259,950
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	7,239	133,406	133,406	307,960	122,471	124,942



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3400 Other Funds Ltd	844	73,634	73,634	76,359	78,922	76,359
6400 Federal Funds Ltd	-	20,916	20,916	16,505	16,505	16,505
All Funds	8,083	227,956	227,956	400,824	217,898	217,806
<b>4715 IT Expendable Property</b>						
8000 General Fund	35,896	63,642	63,642	117,248	65,997	63,643
3400 Other Funds Ltd	9,434	60,775	60,775	33,926	73,394	73,394
6400 Federal Funds Ltd	2,165	43,291	43,291	24,502	24,502	24,502
All Funds	47,495	167,708	167,708	175,676	163,893	161,539
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	1,197,226	6,775,688	7,155,688	15,838,083	7,651,027	5,902,757
3020 Other Funds Cap Construction	-	42,827	42,827	7,888,009	-	-
3200 Other Funds Non-Ltd	81,972	206,000	206,000	206,000	200,068	206,000
3400 Other Funds Ltd	273,226	7,937,138	8,741,644	6,910,652	10,785,434	10,374,623
6400 Federal Funds Ltd	22,373	5,759,125	5,759,125	6,123,558	5,938,724	5,942,806
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,574,797</b>	<b>\$20,720,778</b>	<b>\$21,905,284</b>	<b>\$36,966,302</b>	<b>\$24,575,253</b>	<b>\$22,426,186</b>
<b>SPECIAL PAYMENTS</b>						
<b>6020 Dist to Counties</b>						
3400 Other Funds Ltd	-	62,811	62,811	65,135	65,135	65,135
6400 Federal Funds Ltd	-	8,322	8,322	8,630	8,630	8,630
All Funds	-	71,133	71,133	73,765	73,765	73,765
<b>6025 Dist to Other Gov Unit</b>						
3400 Other Funds Ltd	-	93,203	93,203	96,652	96,652	96,652
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	18,968,831

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	-	916,603	916,603	950,518	950,518	950,518
All Funds	-	19,978,637	19,978,637	20,016,001	20,016,001	20,016,001
<b>6030 Dist to Non-Gov Units</b>						
8000 General Fund	-	10,196,889	10,196,889	25,211,224	8,957,019	10,211,824
3400 Other Funds Ltd	-	1,237,082	1,237,082	2,182,854	2,182,854	1,282,854
6400 Federal Funds Ltd	-	81,492,790	81,492,790	84,508,023	84,508,023	84,508,023
All Funds	-	92,926,761	92,926,761	111,902,101	95,647,896	96,002,701
<b>6035 Dist to Individuals</b>						
8000 General Fund	-	138,394,532	138,394,532	224,805,532	173,040,836	166,165,627
4400 Lottery Funds Ltd	-	11,816,379	11,816,379	25,986,015	18,571,059	20,746,268
3400 Other Funds Ltd	-	15,742,781	15,742,781	17,230,376	15,230,376	15,230,376
All Funds	-	165,953,692	165,953,692	268,021,923	206,842,271	202,142,271
<b>6040 Dist to Local School Districts</b>						
8000 General Fund	-	817,614	1,815,114	1,933,273	1,690,743	1,850,871
3400 Other Funds Ltd	-	739,052	739,052	766,397	766,397	766,397
6400 Federal Funds Ltd	-	537,000	537,000	-	-	-
All Funds	-	2,093,666	3,091,166	2,699,670	2,457,140	2,617,268
<b>6045 Dist to Comm College Districts</b>						
8000 General Fund	-	555,350,386	565,257,686	813,135,705	554,042,868	573,123,155
3020 Other Funds Cap Construction	-	1,500,000	1,500,001	259,593,521	90,249,997	101,397,241
3400 Other Funds Ltd	-	818,095	818,095	827,920	827,920	2,327,920
6400 Federal Funds Ltd	-	14,287,422	14,287,422	14,816,057	14,816,057	14,816,057
All Funds	-	571,955,903	581,863,204	1,088,373,203	659,936,842	691,664,373

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<b>6048 Spc Pmt to Public Universities</b>						
8000 General Fund	-	-	-	-	-	50,100,984
4400 Lottery Funds Ltd	-	-	-	-	44,000,000	24,000,000
3020 Other Funds Cap Construction	-	-	-	-	-	330,825,000
All Funds	-	-	-	-	44,000,000	404,925,984
<b>6050 Dist to Non-Profit Organizations</b>						
6400 Federal Funds Ltd	-	600,000	600,000	-	-	-
<b>6065 Loan Repaid To State Agencies</b>						
8000 General Fund	-	13,501,645	13,501,645	13,424,701	13,424,701	13,424,701
<b>6085 Other Special Payments</b>						
8000 General Fund	-	899,571,987	902,471,987	1,189,203,939	902,274,422	931,941,446
4400 Lottery Funds Ltd	-	8,240,000	8,240,000	12,456,604	-	8,240,000
3020 Other Funds Cap Construction	-	311,267,945	321,417,945	503,748,982	349,800,000	-
3200 Other Funds Non-Ltd	-	50,648,642	50,648,642	-	-	-
All Funds	-	1,269,728,574	1,282,778,574	1,705,409,525	1,252,074,422	940,181,446
<b>6291 Spc Pmt to Corrections, Dept of</b>						
6400 Federal Funds Ltd	-	189,850	189,850	189,850	189,850	189,850
<b>6471 Spc Pmt to Employment Dept</b>						
3400 Other Funds Ltd	-	33,057	33,057	51,807	51,807	51,807
6400 Federal Funds Ltd	-	127,344	127,344	127,344	127,344	127,344
All Funds	-	160,401	160,401	179,151	179,151	179,151
<b>6581 Spc Pmt to Education, Dept of</b>						
8000 General Fund	-	721,000	721,000	721,000	632,442	721,000

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<b>SPECIAL PAYMENTS</b>						
8000 General Fund	-	1,618,554,053	1,632,358,853	2,268,435,374	1,654,063,031	1,747,539,608
4400 Lottery Funds Ltd	-	20,056,379	20,056,379	38,442,619	62,571,059	52,986,268
3020 Other Funds Cap Construction	-	312,767,945	322,917,946	763,342,503	440,049,997	432,222,241
3200 Other Funds Non-Ltd	-	50,648,642	50,648,642	-	-	-
3400 Other Funds Ltd	-	18,726,081	18,726,081	21,221,141	19,221,141	19,821,141
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	18,968,831
6400 Federal Funds Ltd	-	98,159,331	98,159,331	100,600,422	100,600,422	100,600,422
<b>TOTAL SPECIAL PAYMENTS</b>	<b>-</b>	<b>\$2,137,881,262</b>	<b>\$2,161,836,063</b>	<b>\$3,211,010,890</b>	<b>\$2,295,474,481</b>	<b>\$2,372,138,511</b>
<b>DEBT SERVICE</b>						
<b>7100 Principal - Bonds</b>						
8030 General Fund Debt Svc	-	51,342,006	51,342,006	75,504,980	74,768,473	71,203,276
4430 Lottery Funds Debt Svc Ltd	-	19,984,009	19,984,009	22,611,935	22,611,935	22,810,525
3230 Other Funds Debt Svc Non-Ltd	-	90,375,202	90,375,202	93,599,836	95,913,157	96,346,158
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	537,500
6230 Federal Funds Debt Svc Non-Ltd	-	-	-	-	-	625,977
All Funds	-	161,701,217	161,701,217	191,716,751	193,293,565	191,523,436
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	-	73,031,264	73,031,264	101,203,010	100,993,688	90,542,316
4430 Lottery Funds Debt Svc Ltd	-	22,365,767	22,365,767	21,042,854	21,042,854	20,770,289
3230 Other Funds Debt Svc Non-Ltd	-	124,599,329	124,599,329	112,779,792	111,599,406	111,166,405
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	912,500
6230 Federal Funds Debt Svc Non-Ltd	-	2	2	625,977	3,961,397	3,961,397

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All Funds	-	219,996,362	219,996,362	235,651,633	237,597,345	227,352,907
<b>7200 Principal - COP</b>						
8030 General Fund Debt Svc	-	4,520,000	4,520,000	4,920,000	4,920,000	4,920,000
3230 Other Funds Debt Svc Non-Ltd	-	6,233,827	6,233,827	4,287,556	3,549,235	3,549,235
All Funds	-	10,753,827	10,753,827	9,207,556	8,469,235	8,469,235
<b>7250 Interest - COP</b>						
8030 General Fund Debt Svc	-	1,731,166	1,731,166	331,120	300,550	300,550
3230 Other Funds Debt Svc Non-Ltd	-	3,376,857	3,376,857	2,231,613	1,778,983	1,778,983
6230 Federal Funds Debt Svc Non-Ltd	-	-	-	-	625,977	-
All Funds	-	5,108,023	5,108,023	2,562,733	2,705,510	2,079,533
<b>DEBT SERVICE</b>						
8030 General Fund Debt Svc	-	130,624,436	130,624,436	181,959,110	180,982,711	166,966,142
4430 Lottery Funds Debt Svc Ltd	-	42,349,776	42,349,776	43,654,789	43,654,789	43,580,814
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	212,840,781	212,840,781
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	1,450,000
6230 Federal Funds Debt Svc Non-Ltd	-	2	2	625,977	4,587,374	4,587,374
<b>TOTAL DEBT SERVICE</b>	-	<b>\$397,559,429</b>	<b>\$397,559,429</b>	<b>\$439,138,673</b>	<b>\$442,065,655</b>	<b>\$429,425,111</b>
<b>EXPENDITURES</b>						
8000 General Fund	3,105,531	1,637,680,170	1,652,435,868	2,302,233,566	1,674,889,702	1,765,917,111
8030 General Fund Debt Svc	-	130,624,436	130,624,436	181,959,110	180,982,711	166,966,142
4400 Lottery Funds Ltd	-	20,056,379	20,056,379	38,442,619	62,571,059	52,986,268
4430 Lottery Funds Debt Svc Ltd	-	42,349,776	42,349,776	43,654,789	43,654,789	43,580,814
3020 Other Funds Cap Construction	-	312,810,772	322,960,773	771,230,512	440,049,997	432,222,241

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3200 Other Funds Non-Ltd	81,972	50,854,642	50,854,642	206,000	200,068	206,000
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	212,840,781	212,840,781
3400 Other Funds Ltd	1,466,397	31,768,636	32,800,513	34,101,657	35,993,169	35,986,160
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	1,450,000
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	18,968,831
6230 Federal Funds Debt Svc Non-Ltd	-	2	2	625,977	4,587,374	4,587,374
6400 Federal Funds Ltd	305,450	111,680,983	111,923,269	114,694,286	114,509,452	114,075,784
<b>TOTAL EXPENDITURES</b>	<b>\$4,959,350</b>	<b>\$2,581,379,842</b>	<b>\$2,607,559,704</b>	<b>\$3,719,016,144</b>	<b>\$2,789,247,933</b>	<b>\$2,849,787,506</b>
<b>REVERSIONS</b>						
<b>9900 Reversions</b>						
8000 General Fund	(497,829)	-	-	-	-	-
<b>ENDING BALANCE</b>						
4400 Lottery Funds Ltd	1,917,772	1,917,181	733,973	1,917,181	1,917,181	2,979,665
4430 Lottery Funds Debt Svc Ltd	109,140	-	-	-	-	-
3020 Other Funds Cap Construction	49,824,844	-	-	-	25,718,770	-
3200 Other Funds Non-Ltd	933,445	657,696	657,696	500,000	505,932	500,000
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	3,961,397	3,991,967
3400 Other Funds Ltd	8,378,127	2,871,837	2,648,936	1,237,481	998,800	2,021,858
<b>TOTAL ENDING BALANCE</b>	<b>\$61,163,328</b>	<b>\$5,446,714</b>	<b>\$4,040,605</b>	<b>\$3,654,662</b>	<b>\$33,102,080</b>	<b>\$9,493,490</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	25	142	142	158	128	124
8180 Position Reconciliation	-	1	1	-	-	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>25</b>	<b>143</b>	<b>143</b>	<b>158</b>	<b>128</b>	<b>124</b>

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<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	19.91	123.63	123.63	149.27	120.52	116.15
8280 FTE Reconciliation	-	0.67	0.67	-	-	0.05
<b>TOTAL AUTHORIZED FTE</b>	<b>19.91</b>	<b>124.30</b>	<b>124.30</b>	<b>149.27</b>	<b>120.52</b>	<b>116.20</b>

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<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3200 Other Funds Non-Ltd	-	794,696	794,696	600,000	600,000	600,000
3400 Other Funds Ltd	-	913,368	913,368	908,088	908,088	908,088
All Funds	-	1,708,064	1,708,064	1,508,088	1,508,088	1,508,088
<b>0030 Beginning Balance Adjustment</b>						
3400 Other Funds Ltd	-	(91,259)	(91,259)	-	-	-
<b>BEGINNING BALANCE</b>						
3200 Other Funds Non-Ltd	-	794,696	794,696	600,000	600,000	600,000
3400 Other Funds Ltd	-	822,109	822,109	908,088	908,088	908,088
<b>TOTAL BEGINNING BALANCE</b>	-	<b>\$1,616,805</b>	<b>\$1,616,805</b>	<b>\$1,508,088</b>	<b>\$1,508,088</b>	<b>\$1,508,088</b>
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	3,603,360	30,737,158	33,683,056	36,614,507	23,216,935	22,482,818
<b>LICENSES AND FEES</b>						
<b>0205 Business Lic and Fees</b>						
3200 Other Funds Non-Ltd	82,743	-	-	-	-	-
3400 Other Funds Ltd	566,809	-	-	-	-	-
All Funds	649,552	-	-	-	-	-
<b>0210 Non-business Lic. and Fees</b>						
3400 Other Funds Ltd	-	792,695	792,695	792,695	792,695	792,695
<b>LICENSES AND FEES</b>						



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3200 Other Funds Non-Ltd	82,743	-	-	-	-	-
3400 Other Funds Ltd	566,809	792,695	792,695	792,695	792,695	792,695
<b>TOTAL LICENSES AND FEES</b>	<b>\$649,552</b>	<b>\$792,695</b>	<b>\$792,695</b>	<b>\$792,695</b>	<b>\$792,695</b>	<b>\$792,695</b>
<b>CHARGES FOR SERVICES</b>						
<b>0410 Charges for Services</b>						
3400 Other Funds Ltd	660,850	2,485,367	2,485,367	2,313,367	2,313,367	2,313,367
<b>0415 Admin and Service Charges</b>						
3400 Other Funds Ltd	-	1,356,021	1,356,021	1,356,021	1,356,021	1,356,021
<b>CHARGES FOR SERVICES</b>						
3400 Other Funds Ltd	660,850	3,841,388	3,841,388	3,669,388	3,669,388	3,669,388
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$660,850</b>	<b>\$3,841,388</b>	<b>\$3,841,388</b>	<b>\$3,669,388</b>	<b>\$3,669,388</b>	<b>\$3,669,388</b>
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3200 Other Funds Non-Ltd	10,581	-	-	-	-	-
3400 Other Funds Ltd	-	11,000	11,000	11,000	11,000	11,000
All Funds	10,581	11,000	11,000	11,000	11,000	11,000
<b>DONATIONS AND CONTRIBUTIONS</b>						
<b>0905 Donations</b>						
3400 Other Funds Ltd	-	185,000	185,000	185,000	185,000	185,000
<b>0910 Grants (Non-Fed)</b>						
3400 Other Funds Ltd	-	74,000	74,000	-	-	-
<b>DONATIONS AND CONTRIBUTIONS</b>						
3400 Other Funds Ltd	-	259,000	259,000	185,000	185,000	185,000

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<b>TOTAL DONATIONS AND CONTRIBUTIONS</b>	-	<b>\$259,000</b>	<b>\$259,000</b>	<b>\$185,000</b>	<b>\$185,000</b>	<b>\$185,000</b>
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3200 Other Funds Non-Ltd	-	69,000	69,000	106,000	106,000	106,000
3400 Other Funds Ltd	4,042	6,218,950	7,027,926	1,779,444	1,779,444	1,779,444
All Funds	4,042	6,287,950	7,096,926	1,885,444	1,885,444	1,885,444
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6400 Federal Funds Ltd	301,815	14,853,825	15,092,866	14,283,412	14,099,302	13,665,083
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3020 Other Funds Cap Construction	-	-	-	7,888,009	-	-
3200 Other Funds Non-Ltd	500,000	-	-	-	-	-
3400 Other Funds Ltd	200,000	265,869	265,869	265,869	7,581,354	7,097,403
All Funds	700,000	265,869	265,869	8,153,878	7,581,354	7,097,403
<b>1040 Transfer In Lottery Proceeds</b>						
3400 Other Funds Ltd	-	-	-	3,662,654	-	-
<b>1575 Tsfr From Student Access Comm</b>						
3400 Other Funds Ltd	445,015	-	-	-	-	-
<b>1581 Tsfr From Education, Dept of</b>						
3200 Other Funds Non-Ltd	622,093	-	-	-	-	-
3400 Other Funds Ltd	49,709	1,634,590	1,634,590	1,634,590	1,634,590	1,634,590
6400 Federal Funds Ltd	512,417	-	-	-	-	-

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<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
All Funds	1,184,219	1,634,590	1,634,590	1,634,590	1,634,590	1,634,590
<b>1586 Tsfr From Comm Coll/Wkfrc Dev</b>						
3400 Other Funds Ltd	1,184,171	-	-	-	-	-
<b>TRANSFERS IN</b>						
3020 Other Funds Cap Construction	-	-	-	7,888,009	-	-
3200 Other Funds Non-Ltd	1,122,093	-	-	-	-	-
3400 Other Funds Ltd	1,878,895	1,900,459	1,900,459	5,563,113	9,215,944	8,731,993
6400 Federal Funds Ltd	512,417	-	-	-	-	-
<b>TOTAL TRANSFERS IN</b>	<b>\$3,513,405</b>	<b>\$1,900,459</b>	<b>\$1,900,459</b>	<b>\$13,451,122</b>	<b>\$9,215,944</b>	<b>\$8,731,993</b>
<b>REVENUE CATEGORIES</b>						
8000 General Fund	3,603,360	30,737,158	33,683,056	36,614,507	23,216,935	22,482,818
3020 Other Funds Cap Construction	-	-	-	7,888,009	-	-
3200 Other Funds Non-Ltd	1,215,417	69,000	69,000	106,000	106,000	106,000
3400 Other Funds Ltd	3,110,596	13,023,492	13,832,468	12,000,640	15,653,471	15,169,520
6400 Federal Funds Ltd	814,232	14,853,825	15,092,866	14,283,412	14,099,302	13,665,083
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$8,743,605</b>	<b>\$58,683,475</b>	<b>\$62,677,390</b>	<b>\$70,892,568</b>	<b>\$53,075,708</b>	<b>\$51,423,421</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3200 Other Funds Non-Ltd	(200,000)	-	-	-	-	-
6400 Federal Funds Ltd	(500,000)	-	-	-	-	-
All Funds	(700,000)	-	-	-	-	-
<b>2121 Tsfr To Governor, Office of the</b>						
6400 Federal Funds Ltd	-	(270,000)	(270,000)	(270,000)	(270,000)	(270,000)

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<b>2443 Tsfr To Oregon Health Authority</b>						
3400 Other Funds Ltd	(12,350)	-	-	-	-	-
<b>2581 Tsfr To Education, Dept of</b>						
6400 Federal Funds Ltd	(8,782)	-	-	-	-	-
<b>2586 Tsfr To Comm Coll/Wkfrc Dev</b>						
3400 Other Funds Ltd	(33,414)	-	-	-	-	-
<b>2831 Tsfr To Health Lic Agency</b>						
3400 Other Funds Ltd	(3,500)	-	-	-	-	-
<b>TRANSFERS OUT</b>						
3200 Other Funds Non-Ltd	(200,000)	-	-	-	-	-
3400 Other Funds Ltd	(49,264)	-	-	-	-	-
6400 Federal Funds Ltd	(508,782)	(270,000)	(270,000)	(270,000)	(270,000)	(270,000)
<b>TOTAL TRANSFERS OUT</b>	<b>(\$758,046)</b>	<b>(\$270,000)</b>	<b>(\$270,000)</b>	<b>(\$270,000)</b>	<b>(\$270,000)</b>	<b>(\$270,000)</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	3,603,360	30,737,158	33,683,056	36,614,507	23,216,935	22,482,818
3020 Other Funds Cap Construction	-	-	-	7,888,009	-	-
3200 Other Funds Non-Ltd	1,015,417	863,696	863,696	706,000	706,000	706,000
3400 Other Funds Ltd	3,061,332	13,845,601	14,654,577	12,908,728	16,561,559	16,077,608
6400 Federal Funds Ltd	305,450	14,583,825	14,822,866	14,013,412	13,829,302	13,395,083
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$7,985,559</b>	<b>\$60,030,280</b>	<b>\$64,024,195</b>	<b>\$72,130,656</b>	<b>\$54,313,796</b>	<b>\$52,661,509</b>

**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

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<b>3110 Class/Unclass Sal. and Per Diem</b>						
8000 General Fund	1,286,499	8,132,517	8,410,284	11,666,838	8,830,368	8,296,756
3400 Other Funds Ltd	716,287	2,746,768	2,892,256	3,370,593	3,370,593	3,344,447
6400 Federal Funds Ltd	158,166	5,079,423	5,268,272	5,270,783	5,270,783	5,264,929
All Funds	2,160,952	15,958,708	16,570,812	20,308,214	17,471,744	16,906,132
<b>3160 Temporary Appointments</b>						
8000 General Fund	-	32,390	32,390	33,589	33,589	97,269
3400 Other Funds Ltd	82,301	107,992	107,992	111,988	111,988	111,988
6400 Federal Funds Ltd	35,135	17,229	17,229	17,866	17,866	17,866
All Funds	117,436	157,611	157,611	163,443	163,443	227,123
<b>3170 Overtime Payments</b>						
8000 General Fund	80	622	622	645	645	645
3400 Other Funds Ltd	513	2,244	2,244	2,327	2,327	2,327
6400 Federal Funds Ltd	1,490	2,570	2,570	2,666	2,666	2,666
All Funds	2,083	5,436	5,436	5,638	5,638	5,638
<b>3180 Shift Differential</b>						
8000 General Fund	63	-	-	-	-	-
<b>3190 All Other Differential</b>						
8000 General Fund	44,090	35,206	35,206	36,509	36,509	36,509
3400 Other Funds Ltd	5,370	12,431	12,431	12,891	12,891	12,891
All Funds	49,460	47,637	47,637	49,400	49,400	49,400
<b>SALARIES &amp; WAGES</b>						
8000 General Fund	1,330,732	8,200,735	8,478,502	11,737,581	8,901,111	8,431,179

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3400 Other Funds Ltd	804,471	2,869,435	3,014,923	3,497,799	3,497,799	3,471,653
6400 Federal Funds Ltd	194,791	5,099,222	5,288,071	5,291,315	5,291,315	5,285,461
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$2,329,994</b>	<b>\$16,169,392</b>	<b>\$16,781,496</b>	<b>\$20,526,695</b>	<b>\$17,690,225</b>	<b>\$17,188,293</b>
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
8000 General Fund	194	3,180	3,180	5,001	3,435	3,251
3400 Other Funds Ltd	202	1,121	1,121	1,511	1,539	1,507
6400 Federal Funds Ltd	44	1,608	1,608	1,923	1,923	1,906
All Funds	440	5,909	5,909	8,435	6,897	6,664
<b>3220 Public Employees' Retire Cont</b>						
8000 General Fund	168,755	1,288,076	1,331,935	1,757,812	1,394,827	1,300,828
3400 Other Funds Ltd	101,136	436,034	459,006	501,672	501,672	498,249
6400 Federal Funds Ltd	25,408	802,448	832,268	793,732	793,732	792,966
All Funds	295,299	2,526,558	2,623,209	3,053,216	2,690,231	2,592,043
<b>3221 Pension Obligation Bond</b>						
8000 General Fund	78,598	320,159	480,632	511,798	511,798	511,798
3400 Other Funds Ltd	44,315	177,230	162,486	182,733	182,733	182,733
6400 Federal Funds Ltd	10,584	337,777	299,029	306,184	306,184	306,184
All Funds	133,497	835,166	942,147	1,000,715	1,000,715	1,000,715
<b>3230 Social Security Taxes</b>						
8000 General Fund	93,664	624,913	646,162	893,902	676,916	640,966
3400 Other Funds Ltd	58,750	219,074	230,204	267,197	267,197	265,197
6400 Federal Funds Ltd	14,351	389,241	403,689	404,316	404,316	403,868

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All Funds	166,765	1,233,228	1,280,055	1,565,415	1,348,429	1,310,031
<b>3240 Unemployment Assessments</b>						
3400 Other Funds Ltd	6,994	-	-	-	-	-
<b>3250 Worker's Comp. Assess. (WCD)</b>						
8000 General Fund	534	4,988	4,988	6,263	4,367	4,144
3400 Other Funds Ltd	381	1,755	1,755	1,859	1,893	1,855
6400 Federal Funds Ltd	80	2,520	2,520	2,365	2,365	2,344
All Funds	995	9,263	9,263	10,487	8,625	8,343
<b>3260 Mass Transit Tax</b>						
8000 General Fund	6,055	37,390	39,056	54,972	54,116	53,111
3400 Other Funds Ltd	4,776	18,702	19,575	19,594	20,254	19,585
All Funds	10,831	56,092	58,631	74,566	74,370	72,696
<b>3270 Flexible Benefits</b>						
8000 General Fund	229,773	1,956,274	2,022,158	3,019,620	2,069,544	1,971,759
3400 Other Funds Ltd	172,146	731,764	766,272	849,076	865,744	860,744
6400 Federal Funds Ltd	37,819	1,105,066	1,149,738	1,131,704	1,131,704	1,131,704
All Funds	439,738	3,793,104	3,938,168	5,000,400	4,066,992	3,964,207
<b>OTHER PAYROLL EXPENSES</b>						
8000 General Fund	577,573	4,234,980	4,528,111	6,249,368	4,715,003	4,485,857
3400 Other Funds Ltd	388,700	1,585,680	1,640,419	1,823,642	1,841,032	1,829,870
6400 Federal Funds Ltd	88,286	2,638,660	2,688,852	2,640,224	2,640,224	2,638,972
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$1,054,559</b>	<b>\$8,459,320</b>	<b>\$8,857,382</b>	<b>\$10,713,234</b>	<b>\$9,196,259</b>	<b>\$8,954,699</b>

**P.S. BUDGET ADJUSTMENTS**

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>3455 Vacancy Savings</b>						
8000 General Fund	-	(52,333)	(52,333)	(26,840)	(426,551)	(436,681)
3400 Other Funds Ltd	-	(6,029)	(6,029)	(10,340)	(10,340)	(191,178)
6400 Federal Funds Ltd	-	(22,847)	(22,847)	(16,876)	(16,876)	(266,417)
All Funds	-	(81,209)	(81,209)	(54,056)	(453,767)	(894,276)
<b>3465 Reconciliation Adjustment</b>						
8000 General Fund	-	(32,953)	(32,953)	-	(13,919)	(5,609)
3400 Other Funds Ltd	-	68,227	68,227	-	(660)	21,288
6400 Federal Funds Ltd	-	(2,180)	(2,180)	-	-	(181,103)
All Funds	-	33,094	33,094	-	(14,579)	(165,424)
<b>P.S. BUDGET ADJUSTMENTS</b>						
8000 General Fund	-	(85,286)	(85,286)	(26,840)	(440,470)	(442,290)
3400 Other Funds Ltd	-	62,198	62,198	(10,340)	(11,000)	(169,890)
6400 Federal Funds Ltd	-	(25,027)	(25,027)	(16,876)	(16,876)	(447,520)
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$48,115)</b>	<b>(\$48,115)</b>	<b>(\$54,056)</b>	<b>(\$468,346)</b>	<b>(\$1,059,700)</b>
<b>PERSONAL SERVICES</b>						
8000 General Fund	1,908,305	12,350,429	12,921,327	17,960,109	13,175,644	12,474,746
3400 Other Funds Ltd	1,193,171	4,517,313	4,717,540	5,311,101	5,327,831	5,131,633
6400 Federal Funds Ltd	283,077	7,712,855	7,951,896	7,914,663	7,914,663	7,476,913
<b>TOTAL PERSONAL SERVICES</b>	<b>\$3,384,553</b>	<b>\$24,580,597</b>	<b>\$25,590,763</b>	<b>\$31,185,873</b>	<b>\$26,418,138</b>	<b>\$25,083,292</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
8000 General Fund	60,952	198,444	198,444	271,968	123,926	153,120



Budget Support - Detail Revenues and Expenditures  
 2017-19 Biennium  
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Cross Reference Number: 52500-101-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	3,745	162,530	162,530	130,823	174,795	150,147
6400 Federal Funds Ltd	1,052	127,036	127,036	110,996	110,996	87,221
All Funds	65,749	488,010	488,010	513,787	409,717	390,488
<b>4125 Out of State Travel</b>						
8000 General Fund	21,199	10,789	10,789	43,714	32,150	31,003
3400 Other Funds Ltd	4,377	64,863	64,863	50,512	62,076	62,076
6400 Federal Funds Ltd	5,111	124,600	124,600	126,752	111,752	126,752
All Funds	30,687	200,252	200,252	220,978	205,978	219,831
<b>4150 Employee Training</b>						
8000 General Fund	11,011	148,485	148,485	207,531	76,911	143,729
3400 Other Funds Ltd	2,330	45,674	45,674	52,210	51,101	47,363
6400 Federal Funds Ltd	1,274	50,215	50,215	52,072	52,072	37,072
All Funds	14,615	244,374	244,374	311,813	180,084	228,164
<b>4175 Office Expenses</b>						
8000 General Fund	42,002	159,011	159,011	250,693	109,497	159,500
3200 Other Funds Non-Ltd	40	-	-	-	-	-
3400 Other Funds Ltd	10,670	246,481	246,481	144,288	177,301	175,165
6400 Federal Funds Ltd	3,968	104,641	104,641	73,465	73,465	73,465
All Funds	56,680	510,133	510,133	468,446	360,263	408,130
<b>4200 Telecommunications</b>						
8000 General Fund	21,634	149,402	149,402	200,108	139,148	152,757
3200 Other Funds Non-Ltd	80	-	-	-	-	-
3400 Other Funds Ltd	7,858	61,083	61,083	67,127	52,342	63,343

Budget Support - Detail Revenues and Expenditures  
 2017-19 Biennium  
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Cross Reference Number: 52500-101-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	1,507	77,895	77,895	80,777	64,862	80,777
All Funds	31,079	288,380	288,380	348,012	256,352	296,877
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	83,291	389,323	389,323	569,250	479,238	457,643
3200 Other Funds Non-Ltd	225	-	-	-	-	-
3400 Other Funds Ltd	26,117	137,895	137,895	273,841	329,927	341,047
6400 Federal Funds Ltd	597	314,399	314,399	614,658	589,924	563,341
All Funds	110,230	841,617	841,617	1,457,749	1,399,089	1,362,031
<b>4250 Data Processing</b>						
8000 General Fund	21,650	52,499	52,499	54,694	27,089	26,907
3200 Other Funds Non-Ltd	6,033	-	-	-	-	-
3400 Other Funds Ltd	3,600	30,002	30,002	29,793	31,190	30,496
6400 Federal Funds Ltd	450	3,391	3,391	2,207	2,207	2,207
All Funds	31,733	85,892	85,892	86,694	60,486	59,610
<b>4275 Publicity and Publications</b>						
8000 General Fund	10,465	72,896	72,896	73,795	43,158	46,459
3400 Other Funds Ltd	381	68,808	68,808	57,335	71,887	71,353
6400 Federal Funds Ltd	140	19,855	19,855	14,367	14,367	11,169
All Funds	10,986	161,559	161,559	145,497	129,412	128,981
<b>4300 Professional Services</b>						
8000 General Fund	592,525	3,160,369	3,535,369	11,273,644	5,258,206	3,230,884
3400 Other Funds Ltd	108,590	1,484,473	1,484,473	1,467,610	1,446,330	1,467,610
6400 Federal Funds Ltd	354	4,237,622	4,237,622	4,380,135	4,325,429	4,380,135

Budget Support - Detail Revenues and Expenditures  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	701,469	8,882,464	9,257,464	17,121,389	11,029,965	9,078,629
<b>4315 IT Professional Services</b>						
8000 General Fund	-	1,012,071	1,012,071	670,766	220,766	212,071
3400 Other Funds Ltd	-	143,526	143,526	149,410	149,410	149,410
6400 Federal Funds Ltd	-	208,201	208,201	216,737	216,737	216,737
All Funds	-	1,363,798	1,363,798	1,036,913	586,913	578,218
<b>4325 Attorney General</b>						
8000 General Fund	38,888	85,870	90,870	90,839	80,199	78,903
3400 Other Funds Ltd	63,676	26,607	26,607	30,103	28,125	27,671
6400 Federal Funds Ltd	-	19,524	19,524	22,090	20,639	20,305
All Funds	102,564	132,001	137,001	143,032	128,963	126,879
<b>4375 Employee Recruitment and Develop</b>						
8000 General Fund	5,322	16,819	16,819	26,100	16,487	15,914
3400 Other Funds Ltd	-	4,728	4,728	4,443	5,330	4,903
6400 Federal Funds Ltd	-	1,786	1,786	1,852	1,852	1,852
All Funds	5,322	23,333	23,333	32,395	23,669	22,669
<b>4400 Dues and Subscriptions</b>						
8000 General Fund	43,260	436,192	436,192	477,588	295,556	449,696
3400 Other Funds Ltd	1,800	14,628	14,628	20,153	22,841	22,307
6400 Federal Funds Ltd	1,000	43,155	43,155	49,780	49,780	34,854
All Funds	46,060	493,975	493,975	547,521	368,177	506,857
<b>4425 Facilities Rental and Taxes</b>						
8000 General Fund	89,201	408,031	408,031	633,154	308,503	309,733

Budget Support - Detail Revenues and Expenditures  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	25,511	374,052	374,052	208,487	311,836	309,630
6400 Federal Funds Ltd	3,273	243,799	243,799	201,810	192,583	201,810
All Funds	117,985	1,025,882	1,025,882	1,043,451	812,922	821,173
<b>4575 Agency Program Related S and S</b>						
8000 General Fund	100,374	10,391	10,391	217,042	10,776	10,391
3200 Other Funds Non-Ltd	75,594	206,000	206,000	206,000	200,068	206,000
3400 Other Funds Ltd	-	105,973	105,973	96,764	117,030	117,030
6400 Federal Funds Ltd	20	36,088	36,088	57,004	47,004	42,793
All Funds	175,988	358,452	358,452	576,810	374,878	376,214
<b>4625 Other COI Costs</b>						
3400 Other Funds Ltd	-	-	-	-	-	6,831,534
<b>4650 Other Services and Supplies</b>						
8000 General Fund	12,317	51,275	51,275	135,216	24,176	18,689
3020 Other Funds Cap Construction	-	-	-	7,888,009	-	-
3400 Other Funds Ltd	4,293	4,713,840	5,518,346	3,899,272	7,486,892	237,290
6400 Federal Funds Ltd	1,462	65,764	65,764	56,367	3,290	-
All Funds	18,072	4,830,879	5,635,385	11,978,864	7,514,358	255,979
<b>4700 Expendable Prop 250 - 5000</b>						
8000 General Fund	7,239	133,406	133,406	307,960	122,471	124,942
3400 Other Funds Ltd	844	73,528	73,528	76,249	78,812	76,249
6400 Federal Funds Ltd	-	12,708	12,708	13,178	13,178	13,178
All Funds	8,083	219,642	219,642	397,387	214,461	214,369
<b>4715 IT Expendable Property</b>						

**Higher Education Coordinating Commission**

**Agency Number: 52500**

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2017-19 Biennium  
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<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
8000 General Fund	35,896	63,642	63,642	117,248	65,997	63,643
3400 Other Funds Ltd	9,434	60,385	60,385	33,522	72,990	72,990
6400 Federal Funds Ltd	2,165	43,291	43,291	24,502	24,502	24,502
All Funds	47,495	167,318	167,318	175,272	163,489	161,135
<b>SERVICES &amp; SUPPLIES</b>						
8000 General Fund	1,197,226	6,558,915	6,938,915	15,621,310	7,434,254	5,685,984
3020 Other Funds Cap Construction	-	-	-	7,888,009	-	-
3200 Other Funds Non-Ltd	81,972	206,000	206,000	206,000	200,068	206,000
3400 Other Funds Ltd	273,226	7,819,076	8,623,582	6,791,942	10,670,215	10,257,614
6400 Federal Funds Ltd	22,373	5,733,970	5,733,970	6,098,749	5,914,639	5,918,170
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,574,797</b>	<b>\$20,317,961</b>	<b>\$21,502,467</b>	<b>\$36,606,010</b>	<b>\$24,219,176</b>	<b>\$22,067,768</b>
<b>SPECIAL PAYMENTS</b>						
<b>6030 Dist to Non-Gov Units</b>						
8000 General Fund	-	10,196,889	10,196,889	1,717,247	1,506,324	2,067,247
<b>6040 Dist to Local School Districts</b>						
8000 General Fund	-	514,794	1,512,294	584,841	468,271	533,841
3400 Other Funds Ltd	-	75,087	75,087	77,865	77,865	77,865
6400 Federal Funds Ltd	-	537,000	537,000	-	-	-
All Funds	-	1,126,881	2,124,381	662,706	546,136	611,706
<b>6045 Dist to Comm College Districts</b>						
8000 General Fund	-	197,566	1,195,066	-	-	500,000
3400 Other Funds Ltd	-	652,602	652,602	-	-	-
All Funds	-	850,168	1,847,668	-	-	500,000

**Higher Education Coordinating Commission**

**Agency Number: 52500**

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<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>6048 Spc Pmt to Public Universities</b>						
8000 General Fund	-	-	-	-	-	500,000
<b>6050 Dist to Non-Profit Organizations</b>						
6400 Federal Funds Ltd	-	600,000	600,000	-	-	-
<b>6085 Other Special Payments</b>						
8000 General Fund	-	197,565	197,565	10,000	-	-
<b>6581 Spc Pmt to Education, Dept of</b>						
8000 General Fund	-	721,000	721,000	721,000	632,442	721,000
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	-	11,827,814	13,822,814	3,033,088	2,607,037	4,322,088
3400 Other Funds Ltd	-	727,689	727,689	77,865	77,865	77,865
6400 Federal Funds Ltd	-	1,137,000	1,137,000	-	-	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>-</b>	<b>\$13,692,503</b>	<b>\$15,687,503</b>	<b>\$3,110,953</b>	<b>\$2,684,902</b>	<b>\$4,399,953</b>
<b>EXPENDITURES</b>						
8000 General Fund	3,105,531	30,737,158	33,683,056	36,614,507	23,216,935	22,482,818
3020 Other Funds Cap Construction	-	-	-	7,888,009	-	-
3200 Other Funds Non-Ltd	81,972	206,000	206,000	206,000	200,068	206,000
3400 Other Funds Ltd	1,466,397	13,064,078	14,068,811	12,180,908	16,075,911	15,467,112
6400 Federal Funds Ltd	305,450	14,583,825	14,822,866	14,013,412	13,829,302	13,395,083
<b>TOTAL EXPENDITURES</b>	<b>\$4,959,350</b>	<b>\$58,591,061</b>	<b>\$62,780,733</b>	<b>\$70,902,836</b>	<b>\$53,322,216</b>	<b>\$51,551,013</b>
<b>REVERSIONS</b>						
<b>9900 Reversions</b>						
8000 General Fund	(497,829)	-	-	-	-	-

**Higher Education Coordinating Commission**

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**HECC Operations**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>ENDING BALANCE</b>						
3200 Other Funds Non-Ltd	933,445	657,696	657,696	500,000	505,932	500,000
3400 Other Funds Ltd	1,594,935	781,523	585,766	727,820	485,648	610,496
<b>TOTAL ENDING BALANCE</b>	<b>\$2,528,380</b>	<b>\$1,439,219</b>	<b>\$1,243,462</b>	<b>\$1,227,820</b>	<b>\$991,580</b>	<b>\$1,110,496</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	25	139	139	155	125	121
8180 Position Reconciliation	-	1	1	-	-	-
<b>TOTAL AUTHORIZED POSITIONS</b>	<b>25</b>	<b>140</b>	<b>140</b>	<b>155</b>	<b>125</b>	<b>121</b>
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	19.91	120.63	120.63	146.27	117.52	113.15
8280 FTE Reconciliation	-	0.67	0.67	-	-	0.05
<b>TOTAL AUTHORIZED FTE</b>	<b>19.91</b>	<b>121.30</b>	<b>121.30</b>	<b>146.27</b>	<b>117.52</b>	<b>113.20</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures  
2017-19 Biennium  
Support to Community Colleges**

**Cross Reference Number: 52500-102-00-00-00000**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	-	555,455,640	564,365,440	814,484,137	555,265,340	573,940,185
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	-	-	-	150	150	150
<b>TRANSFERS IN</b>						
<b>1150 Tsfr From Revenue, Dept of</b>						
3400 Other Funds Ltd	-	45,810	45,810	45,660	45,660	45,660
<b>REVENUE CATEGORIES</b>						
8000 General Fund	-	555,455,640	564,365,440	814,484,137	555,265,340	573,940,185
3400 Other Funds Ltd	-	45,810	45,810	45,810	45,810	45,810
<b>TOTAL REVENUE CATEGORIES</b>	<b>-</b>	<b>\$555,501,450</b>	<b>\$564,411,250</b>	<b>\$814,529,947</b>	<b>\$555,311,150</b>	<b>\$573,985,995</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	-	555,455,640	564,365,440	814,484,137	555,265,340	573,940,185
3400 Other Funds Ltd	-	45,810	45,810	45,810	45,810	45,810
<b>TOTAL AVAILABLE REVENUES</b>	<b>-</b>	<b>\$555,501,450</b>	<b>\$564,411,250</b>	<b>\$814,529,947</b>	<b>\$555,311,150</b>	<b>\$573,985,995</b>
<b>EXPENDITURES</b>						
<b>SPECIAL PAYMENTS</b>						
<b>6040 Dist to Local School Districts</b>						
8000 General Fund	-	302,820	302,820	1,348,432	1,222,472	1,317,030
<b>6045 Dist to Comm College Districts</b>						



**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures**

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**2017-19 Biennium**

**Support to Community Colleges**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
8000 General Fund	-	555,152,820	564,062,620	813,135,705	554,042,868	572,623,155
3400 Other Funds Ltd	-	45,810	45,810	45,810	45,810	45,810
All Funds	-	555,198,630	564,108,430	813,181,515	554,088,678	572,668,965
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	-	555,455,640	564,365,440	814,484,137	555,265,340	573,940,185
3400 Other Funds Ltd	-	45,810	45,810	45,810	45,810	45,810
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$555,501,450</b>	<b>\$564,411,250</b>	<b>\$814,529,947</b>	<b>\$555,311,150</b>	<b>\$573,985,995</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures**

**Cross Reference Number: 52500-103-00-00-00000**

**2017-19 Biennium**

**Public University Ops & Student Support**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	-	665,427,500	667,327,500	943,003,181	667,327,500	736,898,583
<b>AVAILABLE REVENUES</b>						
8000 General Fund	-	665,427,500	667,327,500	943,003,181	667,327,500	736,898,583
<b>TOTAL AVAILABLE REVENUES</b>	<b>-</b>	<b>\$665,427,500</b>	<b>\$667,327,500</b>	<b>\$943,003,181</b>	<b>\$667,327,500</b>	<b>\$736,898,583</b>
<b>EXPENDITURES</b>						
<b>SPECIAL PAYMENTS</b>						
<b>6048 Spc Pmt to Public Universities</b>						
8000 General Fund	-	-	-	-	-	43,577,865
<b>6085 Other Special Payments</b>						
8000 General Fund	-	665,427,500	667,327,500	943,003,181	667,327,500	693,320,718
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	-	665,427,500	667,327,500	943,003,181	667,327,500	736,898,583
<b>TOTAL SPECIAL PAYMENTS</b>	<b>-</b>	<b>\$665,427,500</b>	<b>\$667,327,500</b>	<b>\$943,003,181</b>	<b>\$667,327,500</b>	<b>\$736,898,583</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-104-00-00-00000

2017-19 Biennium

Public University State Programs

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	-	38,120,363	39,120,363	40,940,536	39,120,363	42,956,110
<b>AVAILABLE REVENUES</b>						
8000 General Fund	-	38,120,363	39,120,363	40,940,536	39,120,363	42,956,110
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$38,120,363</b>	<b>\$39,120,363</b>	<b>\$40,940,536</b>	<b>\$39,120,363</b>	<b>\$42,956,110</b>
<b>EXPENDITURES</b>						
<b>SPECIAL PAYMENTS</b>						
<b>6048 Spc Pmt to Public Universities</b>						
8000 General Fund	-	-	-	-	-	3,424,096
<b>6085 Other Special Payments</b>						
8000 General Fund	-	38,120,363	39,120,363	40,940,536	39,120,363	39,532,014
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	-	38,120,363	39,120,363	40,940,536	39,120,363	42,956,110
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$38,120,363</b>	<b>\$39,120,363</b>	<b>\$40,940,536</b>	<b>\$39,120,363</b>	<b>\$42,956,110</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures**

**Cross Reference Number: 52500-105-00-00-00000**

**2017-19 Biennium**

**Agriculture Experiment Station**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	-	63,121,066	63,121,066	66,470,407	63,121,066	66,468,861
<b>AVAILABLE REVENUES</b>						
8000 General Fund	-	63,121,066	63,121,066	66,470,407	63,121,066	66,468,861
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$63,121,066</b>	<b>\$63,121,066</b>	<b>\$66,470,407</b>	<b>\$63,121,066</b>	<b>\$66,468,861</b>
<b>EXPENDITURES</b>						
<b>SPECIAL PAYMENTS</b>						
<b>6048 Spc Pmt to Public Universities</b>						
8000 General Fund	-	-	-	-	-	702,901
<b>6085 Other Special Payments</b>						
8000 General Fund	-	63,121,066	63,121,066	66,470,407	63,121,066	65,765,960
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	-	63,121,066	63,121,066	66,470,407	63,121,066	66,468,861
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$63,121,066</b>	<b>\$63,121,066</b>	<b>\$66,470,407</b>	<b>\$63,121,066</b>	<b>\$66,468,861</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures  
2017-19 Biennium  
Extension Service**

**Cross Reference Number: 52500-106-00-00-00000**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	-	45,601,540	45,601,540	47,993,187	45,601,540	47,717,403
<b>TRANSFERS IN</b>						
<b>1107 Tsfr From Administrative Svcs</b>						
4400 Lottery Funds Ltd	-	-	-	-	44,000,000	24,000,000
<b>REVENUE CATEGORIES</b>						
8000 General Fund	-	45,601,540	45,601,540	47,993,187	45,601,540	47,717,403
4400 Lottery Funds Ltd	-	-	-	-	44,000,000	24,000,000
<b>TOTAL REVENUE CATEGORIES</b>	<b>-</b>	<b>\$45,601,540</b>	<b>\$45,601,540</b>	<b>\$47,993,187</b>	<b>\$89,601,540</b>	<b>\$71,717,403</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	-	45,601,540	45,601,540	47,993,187	45,601,540	47,717,403
4400 Lottery Funds Ltd	-	-	-	-	44,000,000	24,000,000
<b>TOTAL AVAILABLE REVENUES</b>	<b>-</b>	<b>\$45,601,540</b>	<b>\$45,601,540</b>	<b>\$47,993,187</b>	<b>\$89,601,540</b>	<b>\$71,717,403</b>
<b>EXPENDITURES</b>						
<b>SPECIAL PAYMENTS</b>						
<b>6048 Spc Pmt to Public Universities</b>						
8000 General Fund	-	-	-	-	-	233,140
4400 Lottery Funds Ltd	-	-	-	-	44,000,000	24,000,000
All Funds	-	-	-	-	44,000,000	24,233,140
<b>6085 Other Special Payments</b>						
8000 General Fund	-	45,601,540	45,601,540	47,993,187	45,601,540	47,484,263

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures  
2017-19 Biennium  
Extension Service**

**Cross Reference Number: 52500-106-00-00-00000**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	-	45,601,540	45,601,540	47,993,187	45,601,540	47,717,403
4400 Lottery Funds Ltd	-	-	-	-	44,000,000	24,000,000
<b>TOTAL SPECIAL PAYMENTS</b>	<b>-</b>	<b>\$45,601,540</b>	<b>\$45,601,540</b>	<b>\$47,993,187</b>	<b>\$89,601,540</b>	<b>\$71,717,403</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures**

**Cross Reference Number: 52500-107-00-00-00000**

**2017-19 Biennium**

**Forest Research Laboratory**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	-	9,771,107	9,771,107	10,283,136	9,771,107	10,224,041
<b>AVAILABLE REVENUES</b>						
8000 General Fund	-	9,771,107	9,771,107	10,283,136	9,771,107	10,224,041
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$9,771,107</b>	<b>\$9,771,107</b>	<b>\$10,283,136</b>	<b>\$9,771,107</b>	<b>\$10,224,041</b>
<b>EXPENDITURES</b>						
<b>SPECIAL PAYMENTS</b>						
<b>6048 Spc Pmt to Public Universities</b>						
8000 General Fund	-	-	-	-	-	49,953
<b>6085 Other Special Payments</b>						
8000 General Fund	-	9,771,107	9,771,107	10,283,136	9,771,107	10,174,088
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	-	9,771,107	9,771,107	10,283,136	9,771,107	10,224,041
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$9,771,107</b>	<b>\$9,771,107</b>	<b>\$10,283,136</b>	<b>\$9,771,107</b>	<b>\$10,224,041</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures  
2017-19 Biennium  
OHSU Programs**

**Cross Reference Number: 52500-108-00-00-00000**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	-	77,332,846	77,332,846	80,503,492	77,332,846	77,277,432
<b>AVAILABLE REVENUES</b>						
8000 General Fund	-	77,332,846	77,332,846	80,503,492	77,332,846	77,277,432
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$77,332,846</b>	<b>\$77,332,846</b>	<b>\$80,503,492</b>	<b>\$77,332,846</b>	<b>\$77,277,432</b>
<b>EXPENDITURES</b>						
<b>SPECIAL PAYMENTS</b>						
<b>6048 Spc Pmt to Public Universities</b>						
8000 General Fund	-	-	-	-	-	1,613,029
<b>6085 Other Special Payments</b>						
8000 General Fund	-	77,332,846	77,332,846	80,503,492	77,332,846	75,664,403
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	-	77,332,846	77,332,846	80,503,492	77,332,846	77,277,432
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$77,332,846</b>	<b>\$77,332,846</b>	<b>\$80,503,492</b>	<b>\$77,332,846</b>	<b>\$77,277,432</b>



**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures  
2017-19 Biennium  
Student Assistance**

**Cross Reference Number: 52500-109-00-00-00000**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
4400 Lottery Funds Ltd	-	-	-	1,917,181	1,917,181	1,917,181
3400 Other Funds Ltd	-	-	-	2,712,493	2,712,493	2,712,493
All Funds	-	-	-	4,629,674	4,629,674	4,629,674
<b>0030 Beginning Balance Adjustment</b>						
4400 Lottery Funds Ltd	-	1,203,457	1,203,457	-	-	-
<b>BEGINNING BALANCE</b>						
4400 Lottery Funds Ltd	-	1,203,457	1,203,457	1,917,181	1,917,181	1,917,181
3400 Other Funds Ltd	-	-	-	2,712,493	2,712,493	2,712,493
<b>TOTAL BEGINNING BALANCE</b>	<b>-</b>	<b>\$1,203,457</b>	<b>\$1,203,457</b>	<b>\$4,629,674</b>	<b>\$4,629,674</b>	<b>\$4,629,674</b>
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	-	138,394,532	138,394,532	224,805,532	173,040,836	166,165,627
<b>INTEREST EARNINGS</b>						
<b>0605 Interest Income</b>						
3400 Other Funds Ltd	-	69,082	69,082	69,082	69,082	69,082
<b>DONATIONS AND CONTRIBUTIONS</b>						
<b>0905 Donations</b>						
3400 Other Funds Ltd	-	11,997,654	11,997,654	11,997,654	11,997,654	11,997,654
<b>OTHER</b>						
<b>0975 Other Revenues</b>						

Budget Support - Detail Revenues and Expenditures  
 2017-19 Biennium  
 Student Assistance

Cross Reference Number: 52500-109-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
3400 Other Funds Ltd	-	26,000	26,000	26,000	26,000	26,000
8800 General Fund Revenue	-	48,549	48,549	48,549	48,549	48,549
All Funds	-	74,549	74,549	74,549	74,549	74,549
<b>TRANSFERS IN</b>						
<b>1010 Transfer In - Intrafund</b>						
3400 Other Funds Ltd	-	227,872	227,872	227,872	227,872	227,872
<b>1030 Transfer from Agy-Res Equity</b>						
4400 Lottery Funds Ltd	-	1,917,181	1,917,181	-	-	-
3400 Other Funds Ltd	-	3,762,493	3,762,493	-	-	-
All Funds	-	5,679,674	5,679,674	-	-	-
<b>1050 Transfer In Other</b>						
4400 Lottery Funds Ltd	-	8,040,648	8,040,648	-	-	-
<b>1100 Tsfr From Human Svcs, Dept of</b>						
3400 Other Funds Ltd	-	1,928,000	1,928,000	1,928,000	1,928,000	1,928,000
<b>1107 Tsfr From Administrative Svcs</b>						
4400 Lottery Funds Ltd	-	2,572,274	1,389,066	25,986,015	18,571,059	21,808,752
<b>1248 Tsfr From Military Dept, Or</b>						
3400 Other Funds Ltd	-	-	-	2,000,000	-	-
<b>1575 Tsfr From Student Access Comm</b>						
4400 Lottery Funds Ltd	1,917,772	-	-	-	-	-
3400 Other Funds Ltd	6,783,192	-	-	-	-	-
All Funds	8,700,964	-	-	-	-	-

**TRANSFERS IN**

Budget Support - Detail Revenues and Expenditures  
 2017-19 Biennium  
 Student Assistance

Cross Reference Number: 52500-109-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4400 Lottery Funds Ltd	1,917,772	12,530,103	11,346,895	25,986,015	18,571,059	21,808,752
3400 Other Funds Ltd	6,783,192	5,918,365	5,918,365	4,155,872	2,155,872	2,155,872
<b>TOTAL TRANSFERS IN</b>	<b>\$8,700,964</b>	<b>\$18,448,468</b>	<b>\$17,265,260</b>	<b>\$30,141,887</b>	<b>\$20,726,931</b>	<b>\$23,964,624</b>
<b>REVENUE CATEGORIES</b>						
8000 General Fund	-	138,394,532	138,394,532	224,805,532	173,040,836	166,165,627
4400 Lottery Funds Ltd	1,917,772	12,530,103	11,346,895	25,986,015	18,571,059	21,808,752
3400 Other Funds Ltd	6,783,192	18,011,101	18,011,101	16,248,608	14,248,608	14,248,608
8800 General Fund Revenue	-	48,549	48,549	48,549	48,549	48,549
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$8,700,964</b>	<b>\$168,984,285</b>	<b>\$167,801,077</b>	<b>\$267,088,704</b>	<b>\$205,909,052</b>	<b>\$202,271,536</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3400 Other Funds Ltd	-	(340,029)	(340,029)	(340,029)	(340,029)	(340,029)
<b>2060 Transfer to General Fund</b>						
8800 General Fund Revenue	-	(48,549)	(48,549)	(48,549)	(48,549)	(48,549)
<b>TRANSFERS OUT</b>						
3400 Other Funds Ltd	-	(340,029)	(340,029)	(340,029)	(340,029)	(340,029)
8800 General Fund Revenue	-	(48,549)	(48,549)	(48,549)	(48,549)	(48,549)
<b>TOTAL TRANSFERS OUT</b>	<b>-</b>	<b>(\$388,578)</b>	<b>(\$388,578)</b>	<b>(\$388,578)</b>	<b>(\$388,578)</b>	<b>(\$388,578)</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	-	138,394,532	138,394,532	224,805,532	173,040,836	166,165,627
4400 Lottery Funds Ltd	1,917,772	13,733,560	12,550,352	27,903,196	20,488,240	23,725,933
3400 Other Funds Ltd	6,783,192	17,671,072	17,671,072	18,621,072	16,621,072	16,621,072
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$8,700,964</b>	<b>\$169,799,164</b>	<b>\$168,615,956</b>	<b>\$271,329,800</b>	<b>\$210,150,148</b>	<b>\$206,512,632</b>

Budget Support - Detail Revenues and Expenditures  
 2017-19 Biennium  
 Student Assistance

Cross Reference Number: 52500-109-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>EXPENDITURES</b>						
<b>SPECIAL PAYMENTS</b>						
<b>6030 Dist to Non-Gov Units</b>						
3400 Other Funds Ltd	-	-	-	900,000	900,000	-
<b>6035 Dist to Individuals</b>						
8000 General Fund	-	138,394,532	138,394,532	224,805,532	173,040,836	166,165,627
4400 Lottery Funds Ltd	-	11,816,379	11,816,379	25,986,015	18,571,059	20,746,268
3400 Other Funds Ltd	-	15,742,781	15,742,781	17,230,376	15,230,376	15,230,376
All Funds	-	165,953,692	165,953,692	268,021,923	206,842,271	202,142,271
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	-	138,394,532	138,394,532	224,805,532	173,040,836	166,165,627
4400 Lottery Funds Ltd	-	11,816,379	11,816,379	25,986,015	18,571,059	20,746,268
3400 Other Funds Ltd	-	15,742,781	15,742,781	18,130,376	16,130,376	15,230,376
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$165,953,692</b>	<b>\$165,953,692</b>	<b>\$268,921,923</b>	<b>\$207,742,271</b>	<b>\$202,142,271</b>
<b>ENDING BALANCE</b>						
4400 Lottery Funds Ltd	1,917,772	1,917,181	733,973	1,917,181	1,917,181	2,979,665
3400 Other Funds Ltd	6,783,192	1,928,291	1,928,291	490,696	490,696	1,390,696
<b>TOTAL ENDING BALANCE</b>	<b>\$8,700,964</b>	<b>\$3,845,472</b>	<b>\$2,662,264</b>	<b>\$2,407,877</b>	<b>\$2,407,877</b>	<b>\$4,370,361</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures**

**Cross Reference Number: 52500-110-00-00-00000**

**2017-19 Biennium**

**Workforce and Other Special Payments**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	-	8,438	8,438	33,880	33,880	33,880
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	-	-	-	23,493,977	7,450,695	8,144,577
<b>DONATIONS AND CONTRIBUTIONS</b>						
<b>0910 Grants (Non-Fed)</b>						
3400 Other Funds Ltd	-	-	-	664,784	664,784	664,784
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	18,968,831
6400 Federal Funds Ltd	-	95,932,390	95,932,390	99,470,153	99,470,153	99,470,153
All Funds	-	114,901,221	114,901,221	118,438,984	118,438,984	118,438,984
<b>TRANSFERS IN</b>						
<b>1581 Tsfr From Education, Dept of</b>						
3400 Other Funds Ltd	-	420,264	420,264	420,264	420,264	420,264
<b>REVENUE CATEGORIES</b>						
8000 General Fund	-	-	-	23,493,977	7,450,695	8,144,577
3400 Other Funds Ltd	-	420,264	420,264	1,085,048	1,085,048	1,085,048
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	18,968,831
6400 Federal Funds Ltd	-	95,932,390	95,932,390	99,470,153	99,470,153	99,470,153

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures**

**Cross Reference Number: 52500-110-00-00-00000**

**2017-19 Biennium**

**Workforce and Other Special Payments**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>TOTAL REVENUE CATEGORIES</b>	-	<b>\$115,321,485</b>	<b>\$115,321,485</b>	<b>\$143,018,009</b>	<b>\$126,974,727</b>	<b>\$127,668,609</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	-	-	-	23,493,977	7,450,695	8,144,577
3400 Other Funds Ltd	-	428,702	428,702	1,118,928	1,118,928	1,118,928
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	18,968,831
6400 Federal Funds Ltd	-	95,932,390	95,932,390	99,470,153	99,470,153	99,470,153
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$115,329,923</b>	<b>\$115,329,923</b>	<b>\$143,051,889</b>	<b>\$127,008,607</b>	<b>\$127,702,489</b>
<b>EXPENDITURES</b>						
<b>SPECIAL PAYMENTS</b>						
<b>6020 Dist to Counties</b>						
6400 Federal Funds Ltd	-	8,322	8,322	8,630	8,630	8,630
<b>6025 Dist to Other Gov Unit</b>						
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	18,968,831
6400 Federal Funds Ltd	-	65,556	65,556	67,982	67,982	67,982
All Funds	-	19,034,387	19,034,387	19,036,813	19,036,813	19,036,813
<b>6030 Dist to Non-Gov Units</b>						
8000 General Fund	-	-	-	23,493,977	7,450,695	8,144,577
3400 Other Funds Ltd	-	307,462	307,462	318,838	318,838	318,838
6400 Federal Funds Ltd	-	81,253,896	81,253,896	84,260,290	84,260,290	84,260,290
All Funds	-	81,561,358	81,561,358	108,073,105	92,029,823	92,723,705
<b>6045 Dist to Comm College Districts</b>						
3400 Other Funds Ltd	-	87,063	87,063	748,283	748,283	748,283
6400 Federal Funds Ltd	-	14,287,422	14,287,422	14,816,057	14,816,057	14,816,057

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures**

**Cross Reference Number: 52500-110-00-00-00000**

**2017-19 Biennium**

**Workforce and Other Special Payments**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
All Funds	-	14,374,485	14,374,485	15,564,340	15,564,340	15,564,340
<b>6291 Spc Pmt to Corrections, Dept of</b>						
6400 Federal Funds Ltd	-	189,850	189,850	189,850	189,850	189,850
<b>6471 Spc Pmt to Employment Dept</b>						
3400 Other Funds Ltd	-	33,057	33,057	51,807	51,807	51,807
6400 Federal Funds Ltd	-	127,344	127,344	127,344	127,344	127,344
All Funds	-	160,401	160,401	179,151	179,151	179,151
<b>SPECIAL PAYMENTS</b>						
8000 General Fund	-	-	-	23,493,977	7,450,695	8,144,577
3400 Other Funds Ltd	-	427,582	427,582	1,118,928	1,118,928	1,118,928
6200 Federal Funds Non-Ltd	-	18,968,831	18,968,831	18,968,831	18,968,831	18,968,831
6400 Federal Funds Ltd	-	95,932,390	95,932,390	99,470,153	99,470,153	99,470,153
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$115,328,803</b>	<b>\$115,328,803</b>	<b>\$143,051,889</b>	<b>\$127,008,607</b>	<b>\$127,702,489</b>
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	-	1,120	1,120	-	-	-
<b>TOTAL ENDING BALANCE</b>	-	<b>\$1,120</b>	<b>\$1,120</b>	-	-	-

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures  
2017-19 Biennium  
Oregon Youth Conservation Corps**

**Cross Reference Number: 52500-111-00-00-00000**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>BEGINNING BALANCE</b>						
<b>0025 Beginning Balance</b>						
3400 Other Funds Ltd	-	525,000	525,000	516,501	516,501	516,501
<b>REVENUE CATEGORIES</b>						
<b>DONATIONS AND CONTRIBUTIONS</b>						
<b>0905 Donations</b>						
3400 Other Funds Ltd	-	175,000	175,000	175,000	175,000	175,000
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	-	300,000	300,000	-	-	-
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6400 Federal Funds Ltd	-	1,164,768	1,168,013	1,210,721	1,209,997	1,210,548
<b>TRANSFERS IN</b>						
<b>1150 Tsfr From Revenue, Dept of</b>						
3400 Other Funds Ltd	-	1,700,000	1,700,000	2,000,000	2,000,000	2,000,000
<b>1250 Tsfr From Marine Bd, Or State</b>						
3400 Other Funds Ltd	-	103,000	103,000	106,811	106,811	106,811
<b>TRANSFERS IN</b>						
3400 Other Funds Ltd	-	1,803,000	1,803,000	2,106,811	2,106,811	2,106,811
<b>TOTAL TRANSFERS IN</b>	<b>-</b>	<b>\$1,803,000</b>	<b>\$1,803,000</b>	<b>\$2,106,811</b>	<b>\$2,106,811</b>	<b>\$2,106,811</b>
<b>REVENUE CATEGORIES</b>						
3400 Other Funds Ltd	-	2,278,000	2,278,000	2,281,811	2,281,811	2,281,811



**Higher Education Coordinating Commission**

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**Oregon Youth Conservation Corps**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
6400 Federal Funds Ltd	-	1,164,768	1,168,013	1,210,721	1,209,997	1,210,548
<b>TOTAL REVENUE CATEGORIES</b>	-	<b>\$3,442,768</b>	<b>\$3,446,013</b>	<b>\$3,492,532</b>	<b>\$3,491,808</b>	<b>\$3,492,359</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3400 Other Funds Ltd	-	(153,712)	(153,712)	(153,712)	(153,712)	(153,712)
<b>AVAILABLE REVENUES</b>						
3400 Other Funds Ltd	-	2,649,288	2,649,288	2,644,600	2,644,600	2,644,600
6400 Federal Funds Ltd	-	1,164,768	1,168,013	1,210,721	1,209,997	1,210,548
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$3,814,056</b>	<b>\$3,817,301</b>	<b>\$3,855,321</b>	<b>\$3,854,597</b>	<b>\$3,855,148</b>
<b>EXPENDITURES</b>						
<b>PERSONAL SERVICES</b>						
<b>SALARIES &amp; WAGES</b>						
<b>3110 Class/Unclass Sal. and Per Diem</b>						
3400 Other Funds Ltd	-	385,714	404,881	437,285	437,285	437,285
6400 Federal Funds Ltd	-	33,590	35,865	37,027	37,027	37,027
All Funds	-	419,304	440,746	474,312	474,312	474,312
<b>OTHER PAYROLL EXPENSES</b>						
<b>3210 Empl. Rel. Bd. Assessments</b>						
3400 Other Funds Ltd	-	123	123	160	160	160
6400 Federal Funds Ltd	-	9	9	11	11	11
All Funds	-	132	132	171	171	171
<b>3220 Public Employees' Retire Cont</b>						
3400 Other Funds Ltd	-	60,904	63,930	66,127	66,127	66,127

Budget Support - Detail Revenues and Expenditures

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2017-19 Biennium

Oregon Youth Conservation Corps

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
6400 Federal Funds Ltd	-	5,304	5,663	7,068	7,068	7,068
All Funds	-	66,208	69,593	73,195	73,195	73,195
<b>3221 Pension Obligation Bond</b>						
3400 Other Funds Ltd	-	23,872	22,696	25,581	25,581	25,581
6400 Federal Funds Ltd	-	2,079	1,976	2,023	2,023	2,023
All Funds	-	25,951	24,672	27,604	27,604	27,604
<b>3230 Social Security Taxes</b>						
3400 Other Funds Ltd	-	29,506	30,972	33,452	33,452	33,452
6400 Federal Funds Ltd	-	2,570	2,744	2,833	2,833	2,833
All Funds	-	32,076	33,716	36,285	36,285	36,285
<b>3250 Worker's Comp. Assess. (WCD)</b>						
3400 Other Funds Ltd	-	193	193	193	193	193
6400 Federal Funds Ltd	-	14	14	14	14	14
All Funds	-	207	207	207	207	207
<b>3260 Mass Transit Tax</b>						
3400 Other Funds Ltd	-	2,314	2,429	2,624	2,624	2,624
<b>3270 Flexible Benefits</b>						
3400 Other Funds Ltd	-	85,478	90,024	93,341	93,341	93,341
6400 Federal Funds Ltd	-	6,106	6,646	6,667	6,667	6,667
All Funds	-	91,584	96,670	100,008	100,008	100,008
<b>OTHER PAYROLL EXPENSES</b>						
3400 Other Funds Ltd	-	202,390	210,367	221,478	221,478	221,478
6400 Federal Funds Ltd	-	16,082	17,052	18,616	18,616	18,616

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures**

**Cross Reference Number: 52500-111-00-00-00000**

**2017-19 Biennium**

**Oregon Youth Conservation Corps**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	<b>\$218,472</b>	<b>\$227,419</b>	<b>\$240,094</b>	<b>\$240,094</b>	<b>\$240,094</b>
<b>PERSONAL SERVICES</b>						
3400 Other Funds Ltd	-	588,104	615,248	658,763	658,763	658,763
6400 Federal Funds Ltd	-	49,672	52,917	55,643	55,643	55,643
<b>TOTAL PERSONAL SERVICES</b>	-	<b>\$637,776</b>	<b>\$668,165</b>	<b>\$714,406</b>	<b>\$714,406</b>	<b>\$714,406</b>
<b>SERVICES &amp; SUPPLIES</b>						
<b>4100 Instate Travel</b>						
3400 Other Funds Ltd	-	17,261	17,261	16,900	16,900	15,199
6400 Federal Funds Ltd	-	1,671	1,671	1,733	1,733	1,560
All Funds	-	18,932	18,932	18,633	18,633	16,759
<b>4125 Out of State Travel</b>						
3400 Other Funds Ltd	-	102	102	106	106	106
<b>4150 Employee Training</b>						
3400 Other Funds Ltd	-	3,870	3,870	4,013	4,013	4,013
6400 Federal Funds Ltd	-	2,736	2,736	1,905	1,905	1,905
All Funds	-	6,606	6,606	5,918	5,918	5,918
<b>4175 Office Expenses</b>						
3400 Other Funds Ltd	-	9,336	9,336	5,681	5,681	5,681
6400 Federal Funds Ltd	-	2,736	2,736	2,837	2,837	2,837
All Funds	-	12,072	12,072	8,518	8,518	8,518
<b>4200 Telecommunications</b>						
3400 Other Funds Ltd	-	3,314	3,314	3,437	3,437	3,437
6400 Federal Funds Ltd	-	3,648	3,648	2,641	2,641	2,641

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
All Funds	-	6,962	6,962	6,078	6,078	6,078
<b>4225 State Gov. Service Charges</b>						
3400 Other Funds Ltd	-	(3,655)	(3,655)	6,345	6,090	6,345
6400 Federal Funds Ltd	-	(1,166)	(1,166)	834	800	834
All Funds	-	(4,821)	(4,821)	7,179	6,890	7,179
<b>4250 Data Processing</b>						
3400 Other Funds Ltd	-	9	9	9	9	9
<b>4275 Publicity and Publications</b>						
3400 Other Funds Ltd	-	2,515	2,515	2,608	2,608	2,608
6400 Federal Funds Ltd	-	456	456	5,657	4,967	5,657
All Funds	-	2,971	2,971	8,265	7,575	8,265
<b>4300 Professional Services</b>						
3400 Other Funds Ltd	-	53,346	53,346	55,123	55,123	55,123
<b>4375 Employee Recruitment and Develop</b>						
3400 Other Funds Ltd	-	82	82	85	85	85
<b>4400 Dues and Subscriptions</b>						
3400 Other Funds Ltd	-	771	771	800	800	800
<b>4425 Facilities Rental and Taxes</b>						
3400 Other Funds Ltd	-	16,601	16,601	13,742	13,742	13,742
6400 Federal Funds Ltd	-	5,954	5,954	4,929	4,929	4,929
All Funds	-	22,555	22,555	18,671	18,671	18,671
<b>4575 Agency Program Related S and S</b>						
3400 Other Funds Ltd	-	11,097	11,097	6,322	3,086	6,322

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 2017-19 Biennium  
 Oregon Youth Conservation Corps

Cross Reference Number: 52500-111-00-00-00000

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
<b>4650 Other Services and Supplies</b>						
3400 Other Funds Ltd	-	2,917	2,917	3,025	3,025	3,025
6400 Federal Funds Ltd	-	912	912	946	946	946
All Funds	-	3,829	3,829	3,971	3,971	3,971
<b>4700 Expendable Prop 250 - 5000</b>						
3400 Other Funds Ltd	-	106	106	110	110	110
6400 Federal Funds Ltd	-	8,208	8,208	3,327	3,327	3,327
All Funds	-	8,314	8,314	3,437	3,437	3,437
<b>4715 IT Expendable Property</b>						
3400 Other Funds Ltd	-	390	390	404	404	404
<b>SERVICES &amp; SUPPLIES</b>						
3400 Other Funds Ltd	-	118,062	118,062	118,710	115,219	117,009
6400 Federal Funds Ltd	-	25,155	25,155	24,809	24,085	24,636
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>\$143,217</b>	<b>\$143,217</b>	<b>\$143,519</b>	<b>\$139,304</b>	<b>\$141,645</b>
<b>SPECIAL PAYMENTS</b>						
<b>6020 Dist to Counties</b>						
3400 Other Funds Ltd	-	62,811	62,811	65,135	65,135	65,135
<b>6025 Dist to Other Gov Unit</b>						
3400 Other Funds Ltd	-	93,203	93,203	96,652	96,652	96,652
6400 Federal Funds Ltd	-	851,047	851,047	882,536	882,536	882,536
All Funds	-	944,250	944,250	979,188	979,188	979,188
<b>6030 Dist to Non-Gov Units</b>						
3400 Other Funds Ltd	-	929,620	929,620	964,016	964,016	964,016

**Higher Education Coordinating Commission**

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**Budget Support - Detail Revenues and Expenditures  
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<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
6400 Federal Funds Ltd	-	238,894	238,894	247,733	247,733	247,733
All Funds	-	1,168,514	1,168,514	1,211,749	1,211,749	1,211,749
<b>6040 Dist to Local School Districts</b>						
3400 Other Funds Ltd	-	663,965	663,965	688,532	688,532	688,532
<b>6045 Dist to Comm College Districts</b>						
3400 Other Funds Ltd	-	32,620	32,620	33,827	33,827	33,827
<b>SPECIAL PAYMENTS</b>						
3400 Other Funds Ltd	-	1,782,219	1,782,219	1,848,162	1,848,162	1,848,162
6400 Federal Funds Ltd	-	1,089,941	1,089,941	1,130,269	1,130,269	1,130,269
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$2,872,160</b>	<b>\$2,872,160</b>	<b>\$2,978,431</b>	<b>\$2,978,431</b>	<b>\$2,978,431</b>
<b>EXPENDITURES</b>						
3400 Other Funds Ltd	-	2,488,385	2,515,529	2,625,635	2,622,144	2,623,934
6400 Federal Funds Ltd	-	1,164,768	1,168,013	1,210,721	1,209,997	1,210,548
<b>TOTAL EXPENDITURES</b>	-	<b>\$3,653,153</b>	<b>\$3,683,542</b>	<b>\$3,836,356</b>	<b>\$3,832,141</b>	<b>\$3,834,482</b>
<b>ENDING BALANCE</b>						
3400 Other Funds Ltd	-	160,903	133,759	18,965	22,456	20,666
<b>TOTAL ENDING BALANCE</b>	-	<b>\$160,903</b>	<b>\$133,759</b>	<b>\$18,965</b>	<b>\$22,456</b>	<b>\$20,666</b>
<b>AUTHORIZED POSITIONS</b>						
8150 Class/Unclass Positions	-	3	3	3	3	3
<b>TOTAL AUTHORIZED POSITIONS</b>	-	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>AUTHORIZED FTE</b>						
8250 Class/Unclass FTE Positions	-	3.00	3.00	3.00	3.00	3.00
<b>TOTAL AUTHORIZED FTE</b>	-	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures  
2017-19 Biennium  
Sports Lottery**

**Cross Reference Number: 52500-112-00-00-00000**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>REVENUE CATEGORIES</b>						
<b>TRANSFERS IN</b>						
<b>1107 Tsfr From Administrative Svcs</b>						
4400 Lottery Funds Ltd	-	8,240,000	8,240,000	12,456,604	-	8,240,000
<b>AVAILABLE REVENUES</b>						
4400 Lottery Funds Ltd	-	8,240,000	8,240,000	12,456,604	-	8,240,000
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$8,240,000</b>	<b>\$8,240,000</b>	<b>\$12,456,604</b>	-	<b>\$8,240,000</b>
<b>EXPENDITURES</b>						
<b>SPECIAL PAYMENTS</b>						
<b>6085 Other Special Payments</b>						
4400 Lottery Funds Ltd	-	8,240,000	8,240,000	12,456,604	-	8,240,000

**Higher Education Coordinating Commission**

**Agency Number: 52500**

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**2017-19 Biennium**

**Public University Debt Service**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>BEGINNING BALANCE</b>						
<b>0030 Beginning Balance Adjustment</b>						
4430 Lottery Funds Debt Svc Ltd	-	587,166	587,166	-	42,750	75,282
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8000 General Fund	-	13,718,418	13,718,418	13,641,474	13,641,474	13,641,474
8030 General Fund Debt Svc	-	105,986,521	105,986,521	148,094,370	148,266,300	139,588,981
All Funds	-	119,704,939	119,704,939	161,735,844	161,907,774	153,230,455
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	216,802,178	216,832,748
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	900,000
All Funds	-	224,585,215	224,585,215	212,898,797	216,802,178	217,732,748
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	625,977	4,587,374	4,587,374
<b>TRANSFERS IN</b>						
<b>1107 Tsfr From Administrative Svcs</b>						
4430 Lottery Funds Debt Svc Ltd	-	31,300,544	31,300,544	31,921,630	31,878,880	31,806,328
<b>REVENUE CATEGORIES</b>						
8000 General Fund	-	13,718,418	13,718,418	13,641,474	13,641,474	13,641,474
8030 General Fund Debt Svc	-	105,986,521	105,986,521	148,094,370	148,266,300	139,588,981



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**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures**

**Cross Reference Number: 52500-113-00-00-00000**

**2017-19 Biennium**

**Public University Debt Service**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
4430 Lottery Funds Debt Svc Ltd	-	31,300,544	31,300,544	31,921,630	31,878,880	31,806,328
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	216,802,178	216,832,748
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	900,000
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	625,977	4,587,374	4,587,374
<b>TOTAL REVENUE CATEGORIES</b>	<b>-</b>	<b>\$375,590,699</b>	<b>\$375,590,699</b>	<b>\$407,182,248</b>	<b>\$415,176,206</b>	<b>\$407,356,905</b>
<b>AVAILABLE REVENUES</b>						
8000 General Fund	-	13,718,418	13,718,418	13,641,474	13,641,474	13,641,474
8030 General Fund Debt Svc	-	105,986,521	105,986,521	148,094,370	148,266,300	139,588,981
4430 Lottery Funds Debt Svc Ltd	-	31,887,710	31,887,710	31,921,630	31,921,630	31,881,610
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	216,802,178	216,832,748
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	900,000
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	625,977	4,587,374	4,587,374
<b>TOTAL AVAILABLE REVENUES</b>	<b>-</b>	<b>\$376,177,865</b>	<b>\$376,177,865</b>	<b>\$407,182,248</b>	<b>\$415,218,956</b>	<b>\$407,432,187</b>
<b>EXPENDITURES</b>						
<b>SERVICES &amp; SUPPLIES</b>						
<b>4225 State Gov. Service Charges</b>						
8000 General Fund	-	216,773	216,773	216,773	216,773	216,773
<b>SPECIAL PAYMENTS</b>						
<b>6065 Loan Repaid To State Agencies</b>						
8000 General Fund	-	13,501,645	13,501,645	13,424,701	13,424,701	13,424,701
<b>DEBT SERVICE</b>						
<b>7100 Principal - Bonds</b>						
8030 General Fund Debt Svc	-	40,464,931	40,464,931	61,032,092	61,087,961	58,857,577

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-113-00-00-00000

2017-19 Biennium

Public University Debt Service

Description	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
4430 Lottery Funds Debt Svc Ltd	-	15,288,685	15,288,685	16,194,140	16,194,140	16,422,555
3230 Other Funds Debt Svc Non-Ltd	-	90,375,202	90,375,202	93,599,836	95,913,157	96,346,158
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	400,000
6230 Federal Funds Debt Svc Non-Ltd	-	-	-	-	-	625,977
All Funds	-	146,128,818	146,128,818	170,826,068	173,195,258	172,652,267
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	-	59,270,424	59,270,424	81,811,158	81,957,789	75,510,854
4430 Lottery Funds Debt Svc Ltd	-	16,599,025	16,599,025	15,727,490	15,727,490	15,459,055
3230 Other Funds Debt Svc Non-Ltd	-	124,599,329	124,599,329	112,779,792	111,599,406	111,166,405
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	500,000
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	625,977	3,961,397	3,961,397
All Funds	-	200,468,779	200,468,779	210,944,417	213,246,082	206,597,711
<b>7200 Principal - COP</b>						
8030 General Fund Debt Svc	-	4,520,000	4,520,000	4,920,000	4,920,000	4,920,000
3230 Other Funds Debt Svc Non-Ltd	-	6,233,827	6,233,827	4,287,556	3,549,235	3,549,235
All Funds	-	10,753,827	10,753,827	9,207,556	8,469,235	8,469,235
<b>7250 Interest - COP</b>						
8030 General Fund Debt Svc	-	1,731,166	1,731,166	331,120	300,550	300,550
3230 Other Funds Debt Svc Non-Ltd	-	3,376,857	3,376,857	2,231,613	1,778,983	1,778,983
6230 Federal Funds Debt Svc Non-Ltd	-	-	-	-	625,977	-
All Funds	-	5,108,023	5,108,023	2,562,733	2,705,510	2,079,533
<b>DEBT SERVICE</b>						
8030 General Fund Debt Svc	-	105,986,521	105,986,521	148,094,370	148,266,300	139,588,981

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Budget Support - Detail Revenues and Expenditures**

**Cross Reference Number: 52500-113-00-00-00000**

**2017-19 Biennium**

**Public University Debt Service**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
4430 Lottery Funds Debt Svc Ltd	-	31,887,710	31,887,710	31,921,630	31,921,630	31,881,610
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	212,840,781	212,840,781
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	900,000
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	625,977	4,587,374	4,587,374
<b>TOTAL DEBT SERVICE</b>	-	<b>\$362,459,447</b>	<b>\$362,459,447</b>	<b>\$393,540,774</b>	<b>\$397,616,085</b>	<b>\$389,798,746</b>
<b>EXPENDITURES</b>						
8000 General Fund	-	13,718,418	13,718,418	13,641,474	13,641,474	13,641,474
8030 General Fund Debt Svc	-	105,986,521	105,986,521	148,094,370	148,266,300	139,588,981
4430 Lottery Funds Debt Svc Ltd	-	31,887,710	31,887,710	31,921,630	31,921,630	31,881,610
3230 Other Funds Debt Svc Non-Ltd	-	224,585,215	224,585,215	212,898,797	212,840,781	212,840,781
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	900,000
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	625,977	4,587,374	4,587,374
<b>TOTAL EXPENDITURES</b>	-	<b>\$376,177,865</b>	<b>\$376,177,865</b>	<b>\$407,182,248</b>	<b>\$411,257,559</b>	<b>\$403,440,220</b>
<b>ENDING BALANCE</b>						
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	3,961,397	3,991,967
<b>TOTAL ENDING BALANCE</b>	-	-	-	-	<b>\$3,961,397</b>	<b>\$3,991,967</b>

**Higher Education Coordinating Commission**

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**Budget Support - Detail Revenues and Expenditures**

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**2017-19 Biennium**

**Community College Debt Service**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>BEGINNING BALANCE</b>						
<b>0030 Beginning Balance Adjustment</b>						
4430 Lottery Funds Debt Svc Ltd	-	-	-	-	14,630	14,630
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8030 General Fund Debt Svc	-	24,637,915	24,637,915	33,266,340	32,118,011	26,778,761
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	550,000
<b>FEDERAL FUNDS REVENUE</b>						
<b>0995 Federal Funds</b>						
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	-	-	-
<b>TRANSFERS IN</b>						
<b>1107 Tsfr From Administrative Svcs</b>						
4430 Lottery Funds Debt Svc Ltd	-	10,462,066	10,462,066	11,733,159	11,718,529	11,684,574
<b>1586 Tsfr From Comm Coll/Wkfrc Dev</b>						
4430 Lottery Funds Debt Svc Ltd	109,140	-	-	-	-	-
<b>TRANSFERS IN</b>						
4430 Lottery Funds Debt Svc Ltd	109,140	10,462,066	10,462,066	11,733,159	11,718,529	11,684,574
<b>TOTAL TRANSFERS IN</b>	<b>\$109,140</b>	<b>\$10,462,066</b>	<b>\$10,462,066</b>	<b>\$11,733,159</b>	<b>\$11,718,529</b>	<b>\$11,684,574</b>
<b>REVENUE CATEGORIES</b>						
8030 General Fund Debt Svc	-	24,637,915	24,637,915	33,266,340	32,118,011	26,778,761

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**Community College Debt Service**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
4430 Lottery Funds Debt Svc Ltd	109,140	10,462,066	10,462,066	11,733,159	11,718,529	11,684,574
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	550,000
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	-	-	-
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$109,140</b>	<b>\$35,099,982</b>	<b>\$35,099,982</b>	<b>\$44,999,499</b>	<b>\$43,836,540</b>	<b>\$39,013,335</b>
<b>AVAILABLE REVENUES</b>						
8030 General Fund Debt Svc	-	24,637,915	24,637,915	33,266,340	32,118,011	26,778,761
4430 Lottery Funds Debt Svc Ltd	109,140	10,462,066	10,462,066	11,733,159	11,733,159	11,699,204
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	550,000
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	-	-	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$109,140</b>	<b>\$35,099,982</b>	<b>\$35,099,982</b>	<b>\$44,999,499</b>	<b>\$43,851,170</b>	<b>\$39,027,965</b>
<b>EXPENDITURES</b>						
<b>DEBT SERVICE</b>						
<b>7100 Principal - Bonds</b>						
8030 General Fund Debt Svc	-	10,877,075	10,877,075	13,960,000	13,595,000	12,260,187
4430 Lottery Funds Debt Svc Ltd	-	4,695,324	4,695,324	6,417,795	6,417,795	6,387,970
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	137,500
All Funds	-	15,572,399	15,572,399	20,377,795	20,012,795	18,785,657
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	-	13,760,840	13,760,840	19,306,340	18,523,011	14,518,574
4430 Lottery Funds Debt Svc Ltd	-	5,766,742	5,766,742	5,315,364	5,315,364	5,311,234
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	412,500
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	-	-	-
All Funds	-	19,527,583	19,527,583	24,621,704	23,838,375	20,242,308

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**2017-19 Biennium**

**Community College Debt Service**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>DEBT SERVICE</b>						
8030 General Fund Debt Svc	-	24,637,915	24,637,915	33,266,340	32,118,011	26,778,761
4430 Lottery Funds Debt Svc Ltd	-	10,462,066	10,462,066	11,733,159	11,733,159	11,699,204
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	550,000
6230 Federal Funds Debt Svc Non-Ltd	-	1	1	-	-	-
<b>TOTAL DEBT SERVICE</b>	<b>-</b>	<b>\$35,099,982</b>	<b>\$35,099,982</b>	<b>\$44,999,499</b>	<b>\$43,851,170</b>	<b>\$39,027,965</b>
<b>ENDING BALANCE</b>						
4430 Lottery Funds Debt Svc Ltd	109,140	-	-	-	-	-
<b>TOTAL ENDING BALANCE</b>	<b>\$109,140</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Higher Education Coordinating Commission**

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**Budget Support - Detail Revenues and Expenditures  
2017-19 Biennium  
OHSU Debt Service**

**Cross Reference Number: 52500-115-00-00-00000**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>REVENUE CATEGORIES</b>						
<b>GENERAL FUND APPROPRIATION</b>						
<b>0050 General Fund Appropriation</b>						
8030 General Fund Debt Svc	-	-	-	598,400	598,400	598,400
<b>AVAILABLE REVENUES</b>						
8030 General Fund Debt Svc	-	-	-	598,400	598,400	598,400
<b>TOTAL AVAILABLE REVENUES</b>	-	-	-	<b>\$598,400</b>	<b>\$598,400</b>	<b>\$598,400</b>
<b>EXPENDITURES</b>						
<b>DEBT SERVICE</b>						
<b>7100 Principal - Bonds</b>						
8030 General Fund Debt Svc	-	-	-	512,888	85,512	85,512
<b>7150 Interest - Bonds</b>						
8030 General Fund Debt Svc	-	-	-	85,512	512,888	512,888
<b>DEBT SERVICE</b>						
8030 General Fund Debt Svc	-	-	-	598,400	598,400	598,400
<b>TOTAL DEBT SERVICE</b>	-	-	-	<b>\$598,400</b>	<b>\$598,400</b>	<b>\$598,400</b>

**Higher Education Coordinating Commission**

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**Budget Support - Detail Revenues and Expenditures**

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**2017-19 Biennium**

**Public University Capital Construction**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>REVENUE CATEGORIES</b>						
<b>BOND SALES</b>						
<b>0555 General Fund Obligation Bonds</b>						
3020 Other Funds Cap Construction	-	311,267,945	321,417,945	420,640,000	355,030,000	264,330,000
3200 Other Funds Non-Ltd	-	50,648,642	50,648,642	-	-	-
All Funds	-	361,916,587	372,066,587	420,640,000	355,030,000	264,330,000
<b>0560 Dedicated Fund Oblig Bonds</b>						
3020 Other Funds Cap Construction	-	-	-	-	-	71,538,775
<b>0565 Lottery Bonds</b>						
3020 Other Funds Cap Construction	-	-	-	4,000,000	-	-
<b>BOND SALES</b>						
3020 Other Funds Cap Construction	-	311,267,945	321,417,945	424,640,000	355,030,000	335,868,775
3200 Other Funds Non-Ltd	-	50,648,642	50,648,642	-	-	-
<b>TOTAL BOND SALES</b>	<b>-</b>	<b>\$361,916,587</b>	<b>\$372,066,587</b>	<b>\$424,640,000</b>	<b>\$355,030,000</b>	<b>\$335,868,775</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3020 Other Funds Cap Construction	-	-	-	(6,290,000)	(5,230,000)	(5,043,775)
<b>AVAILABLE REVENUES</b>						
3020 Other Funds Cap Construction	-	311,267,945	321,417,945	418,350,000	349,800,000	330,825,000
3200 Other Funds Non-Ltd	-	50,648,642	50,648,642	-	-	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>-</b>	<b>\$361,916,587</b>	<b>\$372,066,587</b>	<b>\$418,350,000</b>	<b>\$349,800,000</b>	<b>\$330,825,000</b>

**EXPENDITURES**

**SPECIAL PAYMENTS**

10/17/17  
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**Higher Education Coordinating Commission**

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**Cross Reference Number: 52500-116-00-00-00000**

**2017-19 Biennium**

**Public University Capital Construction**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>6048 Spc Pmt to Public Universities</b>						
3020 Other Funds Cap Construction	-	-	-	-	-	330,825,000
<b>6085 Other Special Payments</b>						
3020 Other Funds Cap Construction	-	311,267,945	321,417,945	418,350,000	349,800,000	-
3200 Other Funds Non-Ltd	-	50,648,642	50,648,642	-	-	-
All Funds	-	361,916,587	372,066,587	418,350,000	349,800,000	-
<b>SPECIAL PAYMENTS</b>						
3020 Other Funds Cap Construction	-	311,267,945	321,417,945	418,350,000	349,800,000	330,825,000
3200 Other Funds Non-Ltd	-	50,648,642	50,648,642	-	-	-
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$361,916,587</b>	<b>\$372,066,587</b>	<b>\$418,350,000</b>	<b>\$349,800,000</b>	<b>\$330,825,000</b>

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**2017-19 Biennium**

**Community College Capital Construction**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
<b>REVENUE CATEGORIES</b>						
<b>BOND SALES</b>						
<b>0555 General Fund Obligation Bonds</b>						
3020 Other Funds Cap Construction	-	-	1	86,996,991	102,795,250	103,185,000
<b>0565 Lottery Bonds</b>						
3020 Other Funds Cap Construction	-	1,542,827	1,542,827	259,593,521	15,259,002	-
<b>BOND SALES</b>						
3020 Other Funds Cap Construction	-	1,542,827	1,542,828	346,590,512	118,054,252	103,185,000
<b>TOTAL BOND SALES</b>	<b>-</b>	<b>\$1,542,827</b>	<b>\$1,542,828</b>	<b>\$346,590,512</b>	<b>\$118,054,252</b>	<b>\$103,185,000</b>
<b>OTHER</b>						
<b>0975 Other Revenues</b>						
3400 Other Funds Ltd	-	-	-	-	-	1,500,000
<b>TRANSFERS IN</b>						
<b>1586 Tsfr From Comm Coll/Wkfrc Dev</b>						
3020 Other Funds Cap Construction	49,824,844	-	-	-	-	-
<b>REVENUE CATEGORIES</b>						
3020 Other Funds Cap Construction	49,824,844	1,542,827	1,542,828	346,590,512	118,054,252	103,185,000
3400 Other Funds Ltd	-	-	-	-	-	1,500,000
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$49,824,844</b>	<b>\$1,542,827</b>	<b>\$1,542,828</b>	<b>\$346,590,512</b>	<b>\$118,054,252</b>	<b>\$104,685,000</b>
<b>TRANSFERS OUT</b>						
<b>2010 Transfer Out - Intrafund</b>						
3020 Other Funds Cap Construction	-	-	-	(1,598,009)	(2,085,485)	(1,787,759)
<b>AVAILABLE REVENUES</b>						

**Higher Education Coordinating Commission**

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**2017-19 Biennium**

**Community College Capital Construction**

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
3020 Other Funds Cap Construction	49,824,844	1,542,827	1,542,828	344,992,503	115,968,767	101,397,241
3400 Other Funds Ltd	-	-	-	-	-	1,500,000
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$49,824,844</b>	<b>\$1,542,827</b>	<b>\$1,542,828</b>	<b>\$344,992,503</b>	<b>\$115,968,767</b>	<b>\$102,897,241</b>
<b>EXPENDITURES</b>						
<b>SERVICES &amp; SUPPLIES</b>						
<b>4650 Other Services and Supplies</b>						
3020 Other Funds Cap Construction	-	42,827	42,827	-	-	-
<b>SPECIAL PAYMENTS</b>						
<b>6045 Dist to Comm College Districts</b>						
3020 Other Funds Cap Construction	-	1,500,000	1,500,001	259,593,521	90,249,997	101,397,241
3400 Other Funds Ltd	-	-	-	-	-	1,500,000
All Funds	-	1,500,000	1,500,001	259,593,521	90,249,997	102,897,241
<b>6085 Other Special Payments</b>						
3020 Other Funds Cap Construction	-	-	-	85,398,982	-	-
<b>SPECIAL PAYMENTS</b>						
3020 Other Funds Cap Construction	-	1,500,000	1,500,001	344,992,503	90,249,997	101,397,241
3400 Other Funds Ltd	-	-	-	-	-	1,500,000
<b>TOTAL SPECIAL PAYMENTS</b>	<b>-</b>	<b>\$1,500,000</b>	<b>\$1,500,001</b>	<b>\$344,992,503</b>	<b>\$90,249,997</b>	<b>\$102,897,241</b>
<b>EXPENDITURES</b>						
3020 Other Funds Cap Construction	-	1,542,827	1,542,828	344,992,503	90,249,997	101,397,241
3400 Other Funds Ltd	-	-	-	-	-	1,500,000
<b>TOTAL EXPENDITURES</b>	<b>-</b>	<b>\$1,542,827</b>	<b>\$1,542,828</b>	<b>\$344,992,503</b>	<b>\$90,249,997</b>	<b>\$102,897,241</b>
<b>ENDING BALANCE</b>						

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Budget Support - Detail Revenues and Expenditures

Cross Reference Number: 52500-117-00-00-00000

2017-19 Biennium

Community College Capital Construction

<i>Description</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Agency Request Budget</i>	<i>2017-19 Governor's Budget</i>	<i>2017-19 Leg Adopted Budget</i>
3020 Other Funds Cap Construction	49,824,844	-	-	-	25,718,770	-
<b>TOTAL ENDING BALANCE</b>	<b>\$49,824,844</b>	-	-	-	<b>\$25,718,770</b>	-

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0025 Beginning Balance</b>				
3200 Other Funds Non-Ltd	600,000	600,000	0	-
3400 Other Funds Ltd	908,088	908,088	0	-
All Funds	1,508,088	1,508,088	0	-
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	24,006,930	24,006,930	0	-
<b>LICENSES AND FEES</b>				
<b>0210 Non-business Lic. and Fees</b>				
3400 Other Funds Ltd	792,695	792,695	0	-
<b>CHARGES FOR SERVICES</b>				
<b>0410 Charges for Services</b>				
3400 Other Funds Ltd	2,313,367	2,313,367	0	-
<b>0415 Admin and Service Charges</b>				
3400 Other Funds Ltd	1,356,021	1,356,021	0	-
<b>TOTAL CHARGES FOR SERVICES</b>				
3400 Other Funds Ltd	3,669,388	3,669,388	0	-
<b>INTEREST EARNINGS</b>				
<b>0605 Interest Income</b>				
3400 Other Funds Ltd	11,000	11,000	0	-
<b>DONATIONS AND CONTRIBUTIONS</b>				
<b>0905 Donations</b>				

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	185,000	185,000	0	-
<b>0910 Grants (Non-Fed)</b>				
3400 Other Funds Ltd	74,000	74,000	0	-
<b>TOTAL DONATIONS AND CONTRIBUTIONS</b>				
3400 Other Funds Ltd	259,000	259,000	0	-
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3200 Other Funds Non-Ltd	106,000	106,000	0	-
3400 Other Funds Ltd	7,061,005	7,061,005	0	-
All Funds	7,167,005	7,167,005	0	-
<b>FEDERAL FUNDS REVENUE</b>				
<b>0995 Federal Funds</b>				
6400 Federal Funds Ltd	15,041,697	15,041,697	0	-
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3400 Other Funds Ltd	265,869	265,869	0	-
<b>1581 Tsfr From Education, Dept of</b>				
3400 Other Funds Ltd	1,634,590	1,634,590	0	-
<b>TOTAL TRANSFERS IN</b>				
3400 Other Funds Ltd	1,900,459	1,900,459	0	-
<b>TOTAL REVENUES</b>				
8000 General Fund	24,006,930	24,006,930	0	-
3200 Other Funds Non-Ltd	106,000	106,000	0	-
3400 Other Funds Ltd	13,693,547	13,693,547	0	-

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	15,041,697	15,041,697	0	-
<b>TOTAL REVENUES</b>	<b>\$52,848,174</b>	<b>\$52,848,174</b>	<b>0</b>	<b>-</b>
<b>TRANSFERS OUT</b>				
<b>2121 Tsfr To Governor, Office of the</b>				
6400 Federal Funds Ltd	(270,000)	(270,000)	0	-
<b>AVAILABLE REVENUES</b>				
8000 General Fund	24,006,930	24,006,930	0	-
3200 Other Funds Non-Ltd	706,000	706,000	0	-
3400 Other Funds Ltd	14,601,635	14,601,635	0	-
6400 Federal Funds Ltd	14,771,697	14,771,697	0	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$54,086,262</b>	<b>\$54,086,262</b>	<b>0</b>	<b>-</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
8000 General Fund	8,785,152	8,785,152	0	-
3400 Other Funds Ltd	3,136,785	3,136,785	0	-
6400 Federal Funds Ltd	5,270,783	5,270,783	0	-
All Funds	17,192,720	17,192,720	0	-
<b>3160 Temporary Appointments</b>				
8000 General Fund	32,390	32,390	0	-
3400 Other Funds Ltd	107,992	107,992	0	-
6400 Federal Funds Ltd	17,229	17,229	0	-
All Funds	157,611	157,611	0	-

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3170 Overtime Payments</b>				
8000 General Fund	622	622	0	-
3400 Other Funds Ltd	2,244	2,244	0	-
6400 Federal Funds Ltd	2,570	2,570	0	-
All Funds	5,436	5,436	0	-
<b>3190 All Other Differential</b>				
8000 General Fund	35,206	35,206	0	-
3400 Other Funds Ltd	12,431	12,431	0	-
All Funds	47,637	47,637	0	-
<b>TOTAL SALARIES &amp; WAGES</b>				
8000 General Fund	8,853,370	8,853,370	0	-
3400 Other Funds Ltd	3,259,452	3,259,452	0	-
6400 Federal Funds Ltd	5,290,582	5,290,582	0	-
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$17,403,404</b>	<b>\$17,403,404</b>	<b>0</b>	<b>-</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	3,435	3,435	0	-
3400 Other Funds Ltd	1,425	1,425	0	-
6400 Federal Funds Ltd	1,923	1,923	0	-
All Funds	6,783	6,783	0	-
<b>3220 Public Employees' Retire Cont</b>				
8000 General Fund	1,372,814	1,372,814	0	-
3400 Other Funds Ltd	470,962	470,962	0	-
6400 Federal Funds Ltd	793,713	793,713	0	-



Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	2,637,489	2,637,489	0	-
<b>3221 Pension Obligation Bond</b>				
8000 General Fund	480,632	480,632	0	-
3400 Other Funds Ltd	162,486	162,486	0	-
6400 Federal Funds Ltd	299,029	299,029	0	-
All Funds	942,147	942,147	0	-
<b>3230 Social Security Taxes</b>				
8000 General Fund	673,262	673,262	0	-
3400 Other Funds Ltd	248,964	248,964	0	-
6400 Federal Funds Ltd	404,259	404,259	0	-
All Funds	1,326,485	1,326,485	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
8000 General Fund	4,367	4,367	0	-
3400 Other Funds Ltd	1,755	1,755	0	-
6400 Federal Funds Ltd	2,365	2,365	0	-
All Funds	8,487	8,487	0	-
<b>3260 Mass Transit Tax</b>				
8000 General Fund	39,056	39,056	0	-
3400 Other Funds Ltd	19,575	19,575	0	-
All Funds	58,631	58,631	0	-
<b>3270 Flexible Benefits</b>				
8000 General Fund	2,069,544	2,069,544	0	-
3400 Other Funds Ltd	799,072	799,072	0	-
6400 Federal Funds Ltd	1,131,704	1,131,704	0	-

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	4,000,320	4,000,320	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
8000 General Fund	4,643,110	4,643,110	0	-
3400 Other Funds Ltd	1,704,239	1,704,239	0	-
6400 Federal Funds Ltd	2,632,993	2,632,993	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$8,980,342</b>	<b>\$8,980,342</b>	<b>0</b>	<b>-</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
8000 General Fund	(52,333)	(52,333)	0	-
3400 Other Funds Ltd	(6,029)	(6,029)	0	-
6400 Federal Funds Ltd	(22,847)	(22,847)	0	-
All Funds	(81,209)	(81,209)	0	-
<b>3465 Reconciliation Adjustment</b>				
8000 General Fund	(13,032)	(13,032)	0	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>				
8000 General Fund	(65,365)	(65,365)	0	-
3400 Other Funds Ltd	(6,029)	(6,029)	0	-
6400 Federal Funds Ltd	(22,847)	(22,847)	0	-
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>(\$94,241)</b>	<b>(\$94,241)</b>	<b>0</b>	<b>-</b>
<b>TOTAL PERSONAL SERVICES</b>				
8000 General Fund	13,431,115	13,431,115	0	-
3400 Other Funds Ltd	4,957,662	4,957,662	0	-
6400 Federal Funds Ltd	7,900,728	7,900,728	0	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$26,289,505</b>	<b>\$26,289,505</b>	<b>0</b>	<b>-</b>

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
8000 General Fund	183,444	183,444	0	-
3400 Other Funds Ltd	167,529	167,529	0	-
6400 Federal Funds Ltd	127,036	127,036	0	-
All Funds	478,009	478,009	0	-
<b>4125 Out of State Travel</b>				
8000 General Fund	59,003	59,003	0	-
3400 Other Funds Ltd	59,862	59,862	0	-
6400 Federal Funds Ltd	122,230	122,230	0	-
All Funds	241,095	241,095	0	-
<b>4150 Employee Training</b>				
8000 General Fund	148,485	148,485	0	-
3400 Other Funds Ltd	45,674	45,674	0	-
6400 Federal Funds Ltd	50,215	50,215	0	-
All Funds	244,374	244,374	0	-
<b>4175 Office Expenses</b>				
8000 General Fund	159,011	159,011	0	-
3400 Other Funds Ltd	169,057	169,057	0	-
6400 Federal Funds Ltd	70,844	70,844	0	-
All Funds	398,912	398,912	0	-
<b>4200 Telecommunications</b>				
8000 General Fund	149,401	149,401	0	-
3400 Other Funds Ltd	61,083	61,083	0	-

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	77,895	77,895	0	-
All Funds	288,379	288,379	0	-
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	346,211	346,211	0	-
3400 Other Funds Ltd	194,826	194,826	0	-
6400 Federal Funds Ltd	337,135	337,135	0	-
All Funds	878,172	878,172	0	-
<b>4250 Data Processing</b>				
8000 General Fund	32,816	32,816	0	-
3400 Other Funds Ltd	29,408	29,408	0	-
6400 Federal Funds Ltd	2,128	2,128	0	-
All Funds	64,352	64,352	0	-
<b>4275 Publicity and Publications</b>				
8000 General Fund	47,138	47,138	0	-
3400 Other Funds Ltd	68,807	68,807	0	-
6400 Federal Funds Ltd	19,854	19,854	0	-
All Funds	135,799	135,799	0	-
<b>4300 Professional Services</b>				
8000 General Fund	3,535,369	3,535,369	0	-
3400 Other Funds Ltd	1,484,473	1,484,473	0	-
6400 Federal Funds Ltd	4,237,622	4,237,622	0	-
All Funds	9,257,464	9,257,464	0	-
<b>4315 IT Professional Services</b>				
8000 General Fund	1,012,071	1,012,071	0	-

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	143,526	143,526	0	-
6400 Federal Funds Ltd	208,201	208,201	0	-
All Funds	1,363,798	1,363,798	0	-
<b>4325 Attorney General</b>				
8000 General Fund	90,870	90,870	0	-
3400 Other Funds Ltd	26,607	26,607	0	-
6400 Federal Funds Ltd	19,524	19,524	0	-
All Funds	137,001	137,001	0	-
<b>4375 Employee Recruitment and Develop</b>				
8000 General Fund	16,818	16,818	0	-
3400 Other Funds Ltd	4,728	4,728	0	-
6400 Federal Funds Ltd	1,786	1,786	0	-
All Funds	23,332	23,332	0	-
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	450,375	450,375	0	-
3400 Other Funds Ltd	21,511	21,511	0	-
6400 Federal Funds Ltd	48,004	48,004	0	-
All Funds	519,890	519,890	0	-
<b>4425 Facilities Rental and Taxes</b>				
8000 General Fund	408,031	408,031	0	-
3400 Other Funds Ltd	374,052	374,052	0	-
6400 Federal Funds Ltd	243,799	243,799	0	-
All Funds	1,025,882	1,025,882	0	-
<b>4575 Agency Program Related S and S</b>				

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	10,391	10,391	0	-
3200 Other Funds Non-Ltd	206,000	206,000	0	-
3400 Other Funds Ltd	112,854	112,854	0	-
6400 Federal Funds Ltd	54,969	54,969	0	-
All Funds	384,214	384,214	0	-
<b>4650 Other Services and Supplies</b>				
8000 General Fund	92,431	92,431	0	-
3400 Other Funds Ltd	5,515,673	5,515,673	0	-
6400 Federal Funds Ltd	54,356	54,356	0	-
All Funds	5,662,460	5,662,460	0	-
<b>4700 Expendable Prop 250 - 5000</b>				
8000 General Fund	133,407	133,407	0	-
3400 Other Funds Ltd	73,528	73,528	0	-
6400 Federal Funds Ltd	12,708	12,708	0	-
All Funds	219,643	219,643	0	-
<b>4715 IT Expendable Property</b>				
8000 General Fund	63,643	63,643	0	-
3400 Other Funds Ltd	70,385	70,385	0	-
6400 Federal Funds Ltd	45,663	45,663	0	-
All Funds	179,691	179,691	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
8000 General Fund	6,938,915	6,938,915	0	-
3200 Other Funds Non-Ltd	206,000	206,000	0	-
3400 Other Funds Ltd	8,623,583	8,623,583	0	-

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	5,733,969	5,733,969	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$21,502,467</b>	<b>\$21,502,467</b>	<b>0</b>	<b>-</b>
<b>SPECIAL PAYMENTS</b>				
<b>6030 Dist to Non-Gov Units</b>				
8000 General Fund	2,005,976	2,005,976	0	-
<b>6040 Dist to Local School Districts</b>				
8000 General Fund	514,794	514,794	0	-
3400 Other Funds Ltd	75,087	75,087	0	-
6400 Federal Funds Ltd	537,000	537,000	0	-
All Funds	1,126,881	1,126,881	0	-
<b>6045 Dist to Comm College Districts</b>				
8000 General Fund	197,565	197,565	0	-
<b>6050 Dist to Non-Profit Organizations</b>				
6400 Federal Funds Ltd	600,000	600,000	0	-
<b>6085 Other Special Payments</b>				
8000 General Fund	197,565	197,565	0	-
<b>6581 Spc Pmt to Education, Dept of</b>				
8000 General Fund	721,000	721,000	0	-
<b>TOTAL SPECIAL PAYMENTS</b>				
8000 General Fund	3,636,900	3,636,900	0	-
3400 Other Funds Ltd	75,087	75,087	0	-
6400 Federal Funds Ltd	1,137,000	1,137,000	0	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$4,848,987</b>	<b>\$4,848,987</b>	<b>0</b>	<b>-</b>

**TOTAL EXPENDITURES**

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	24,006,930	24,006,930	0	-
3200 Other Funds Non-Ltd	206,000	206,000	0	-
3400 Other Funds Ltd	13,656,332	13,656,332	0	-
6400 Federal Funds Ltd	14,771,697	14,771,697	0	-
<b>TOTAL EXPENDITURES</b>	<b>\$52,640,959</b>	<b>\$52,640,959</b>	<b>0</b>	<b>-</b>
<b>ENDING BALANCE</b>				
3200 Other Funds Non-Ltd	500,000	500,000	0	-
3400 Other Funds Ltd	945,303	945,303	0	-
<b>TOTAL ENDING BALANCE</b>	<b>\$1,445,303</b>	<b>\$1,445,303</b>	<b>0</b>	<b>-</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	123	123	0	-
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	115.52	115.52	0	-



Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	566,360,441	566,360,441	0	-
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3400 Other Funds Ltd	150	150	0	-
<b>TRANSFERS IN</b>				
<b>1150 Tsfr From Revenue, Dept of</b>				
3400 Other Funds Ltd	45,660	45,660	0	-
<b>TOTAL REVENUES</b>				
8000 General Fund	566,360,441	566,360,441	0	-
3400 Other Funds Ltd	45,810	45,810	0	-
<b>TOTAL REVENUES</b>	<b>\$566,406,251</b>	<b>\$566,406,251</b>	<b>0</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	566,360,441	566,360,441	0	-
3400 Other Funds Ltd	45,810	45,810	0	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$566,406,251</b>	<b>\$566,406,251</b>	<b>0</b>	<b>-</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6040 Dist to Local School Districts</b>				
8000 General Fund	1,300,320	1,300,320	0	-
<b>6045 Dist to Comm College Districts</b>				
8000 General Fund	565,060,121	565,060,121	0	-

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	45,810	45,810	0	-
All Funds	565,105,931	565,105,931	0	-
<b>TOTAL SPECIAL PAYMENTS</b>				
8000 General Fund	566,360,441	566,360,441	0	-
3400 Other Funds Ltd	45,810	45,810	0	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$566,406,251</b>	<b>\$566,406,251</b>	<b>0</b>	<b>-</b>

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	667,327,500	667,327,500	0	-
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**AVAILABLE REVENUES**

8000 General Fund	667,327,500	667,327,500	0	-
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**EXPENDITURES**

**SPECIAL PAYMENTS**

**6085 Other Special Payments**

8000 General Fund	667,327,500	667,327,500	0	-
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Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	39,120,363	39,120,363	0	-
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**AVAILABLE REVENUES**

8000 General Fund	39,120,363	39,120,363	0	-
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**EXPENDITURES**

**SPECIAL PAYMENTS**

**6085 Other Special Payments**

8000 General Fund	39,120,363	39,120,363	0	-
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Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	63,121,066	63,121,066	0	-
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**AVAILABLE REVENUES**

8000 General Fund	63,121,066	63,121,066	0	-
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**EXPENDITURES**

**SPECIAL PAYMENTS**

**6085 Other Special Payments**

8000 General Fund	63,121,066	63,121,066	0	-
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Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	45,601,540	45,601,540	0	-
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**AVAILABLE REVENUES**

8000 General Fund	45,601,540	45,601,540	0	-
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**EXPENDITURES**

**SPECIAL PAYMENTS**

**6085 Other Special Payments**

8000 General Fund	45,601,540	45,601,540	0	-
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Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	9,771,107	9,771,107	0	-
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**AVAILABLE REVENUES**

8000 General Fund	9,771,107	9,771,107	0	-
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**EXPENDITURES**

**SPECIAL PAYMENTS**

**6085 Other Special Payments**

8000 General Fund	9,771,107	9,771,107	0	-
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Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	77,332,846	77,332,846	0	-
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**AVAILABLE REVENUES**

8000 General Fund	77,332,846	77,332,846	0	-
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**EXPENDITURES**

**SPECIAL PAYMENTS**

**6085 Other Special Payments**

8000 General Fund	77,332,846	77,332,846	0	-
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Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0025 Beginning Balance</b>				
4400 Lottery Funds Ltd	1,917,181	1,917,181	0	-
3400 Other Funds Ltd	2,712,493	2,712,493	0	-
All Funds	4,629,674	4,629,674	0	-
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	138,394,532	138,394,532	0	-
<b>INTEREST EARNINGS</b>				
<b>0605 Interest Income</b>				
3400 Other Funds Ltd	69,082	69,082	0	-
<b>DONATIONS AND CONTRIBUTIONS</b>				
<b>0905 Donations</b>				
3400 Other Funds Ltd	11,997,654	11,997,654	0	-
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3400 Other Funds Ltd	26,000	26,000	0	-
8800 General Fund Revenue	48,549	48,549	0	-
All Funds	74,549	74,549	0	-
<b>TRANSFERS IN</b>				
<b>1010 Transfer In - Intrafund</b>				
3400 Other Funds Ltd	227,872	227,872	0	-
<b>1030 Transfer from Agy-Res Equity</b>				

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	1,050,000	1,050,000	0	-
<b>1100 Tsfr From Human Svcs, Dept of</b>				
3400 Other Funds Ltd	1,928,000	1,928,000	0	-
<b>1107 Tsfr From Administrative Svcs</b>				
4400 Lottery Funds Ltd	11,816,379	12,878,863	1,062,484	8.99%
<b>TOTAL TRANSFERS IN</b>				
4400 Lottery Funds Ltd	11,816,379	12,878,863	1,062,484	8.99%
3400 Other Funds Ltd	3,205,872	3,205,872	0	-
<b>TOTAL TRANSFERS IN</b>	<b>\$15,022,251</b>	<b>\$16,084,735</b>	<b>\$1,062,484</b>	<b>7.07%</b>
<b>TOTAL REVENUES</b>				
8000 General Fund	138,394,532	138,394,532	0	-
4400 Lottery Funds Ltd	11,816,379	12,878,863	1,062,484	8.99%
3400 Other Funds Ltd	15,298,608	15,298,608	0	-
8800 General Fund Revenue	48,549	48,549	0	-
<b>TOTAL REVENUES</b>	<b>\$165,558,068</b>	<b>\$166,620,552</b>	<b>\$1,062,484</b>	<b>0.64%</b>
<b>TRANSFERS OUT</b>				
<b>2010 Transfer Out - Intrafund</b>				
3400 Other Funds Ltd	(340,029)	(340,029)	0	-
<b>2060 Transfer to General Fund</b>				
8800 General Fund Revenue	(48,549)	(48,549)	0	-
<b>TOTAL TRANSFERS OUT</b>				
3400 Other Funds Ltd	(340,029)	(340,029)	0	-
8800 General Fund Revenue	(48,549)	(48,549)	0	-
<b>TOTAL TRANSFERS OUT</b>	<b>(\$388,578)</b>	<b>(\$388,578)</b>	<b>0</b>	<b>-</b>

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>AVAILABLE REVENUES</b>				
8000 General Fund	138,394,532	138,394,532	0	-
4400 Lottery Funds Ltd	13,733,560	14,796,044	1,062,484	7.74%
3400 Other Funds Ltd	17,671,072	17,671,072	0	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$169,799,164</b>	<b>\$170,861,648</b>	<b>\$1,062,484</b>	<b>0.63%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6035 Dist to Individuals</b>				
8000 General Fund	138,394,532	138,394,532	0	-
4400 Lottery Funds Ltd	11,816,379	11,816,379	0	-
3400 Other Funds Ltd	15,742,781	15,742,781	0	-
All Funds	165,953,692	165,953,692	0	-
<b>ENDING BALANCE</b>				
4400 Lottery Funds Ltd	1,917,181	2,979,665	1,062,484	55.42%
3400 Other Funds Ltd	1,928,291	1,928,291	0	-
<b>TOTAL ENDING BALANCE</b>	<b>\$3,845,472</b>	<b>\$4,907,956</b>	<b>\$1,062,484</b>	<b>27.63%</b>

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
0025 Beginning Balance				
3400 Other Funds Ltd	33,880	33,880	0	-
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
0050 General Fund Appropriation				
8000 General Fund	8,190,913	8,190,913	0	-
<b>DONATIONS AND CONTRIBUTIONS</b>				
0910 Grants (Non-Fed)				
3400 Other Funds Ltd	664,784	664,784	0	-
<b>FEDERAL FUNDS REVENUE</b>				
0995 Federal Funds				
6200 Federal Funds Non-Ltd	18,968,831	18,968,831	0	-
6400 Federal Funds Ltd	95,932,390	95,932,390	0	-
All Funds	114,901,221	114,901,221	0	-
<b>TRANSFERS IN</b>				
1581 Tsfr From Education, Dept of				
3400 Other Funds Ltd	420,264	420,264	0	-
<b>TOTAL REVENUES</b>				
8000 General Fund	8,190,913	8,190,913	0	-
3400 Other Funds Ltd	1,085,048	1,085,048	0	-
6200 Federal Funds Non-Ltd	18,968,831	18,968,831	0	-
6400 Federal Funds Ltd	95,932,390	95,932,390	0	-
<b>TOTAL REVENUES</b>	<b>\$124,177,182</b>	<b>\$124,177,182</b>	<b>0</b>	<b>-</b>

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>AVAILABLE REVENUES</b>				
8000 General Fund	8,190,913	8,190,913	0	-
3400 Other Funds Ltd	1,118,928	1,118,928	0	-
6200 Federal Funds Non-Ltd	18,968,831	18,968,831	0	-
6400 Federal Funds Ltd	95,932,390	95,932,390	0	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$124,211,062</b>	<b>\$124,211,062</b>	<b>0</b>	<b>-</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6020 Dist to Counties</b>				
6400 Federal Funds Ltd	8,322	8,322	0	-
<b>6025 Dist to Other Gov Unit</b>				
6200 Federal Funds Non-Ltd	18,968,831	18,968,831	0	-
6400 Federal Funds Ltd	65,556	65,556	0	-
All Funds	19,034,387	19,034,387	0	-
<b>6030 Dist to Non-Gov Units</b>				
8000 General Fund	8,190,913	8,190,913	0	-
3400 Other Funds Ltd	307,462	307,462	0	-
6400 Federal Funds Ltd	81,253,896	81,253,896	0	-
All Funds	89,752,271	89,752,271	0	-
<b>6045 Dist to Comm College Districts</b>				
3400 Other Funds Ltd	739,665	739,665	0	-
6400 Federal Funds Ltd	14,287,422	14,287,422	0	-
All Funds	15,027,087	15,027,087	0	-
<b>6291 Spc Pmt to Corrections, Dept of</b>				

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	189,850	189,850	0	-
<b>6471 Spc Pmt to Employment Dept</b>				
3400 Other Funds Ltd	33,057	33,057	0	-
6400 Federal Funds Ltd	127,344	127,344	0	-
All Funds	160,401	160,401	0	-
<b>TOTAL SPECIAL PAYMENTS</b>				
8000 General Fund	8,190,913	8,190,913	0	-
3400 Other Funds Ltd	1,080,184	1,080,184	0	-
6200 Federal Funds Non-Ltd	18,968,831	18,968,831	0	-
6400 Federal Funds Ltd	95,932,390	95,932,390	0	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$124,172,318</b>	<b>\$124,172,318</b>	<b>0</b>	<b>-</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	38,744	38,744	0	-

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
0025 Beginning Balance				
3400 Other Funds Ltd	516,501	516,501	0	-
<b>REVENUE CATEGORIES</b>				
<b>DONATIONS AND CONTRIBUTIONS</b>				
0905 Donations				
3400 Other Funds Ltd	175,000	175,000	0	-
<b>FEDERAL FUNDS REVENUE</b>				
0995 Federal Funds				
6400 Federal Funds Ltd	1,170,692	1,170,692	0	-
<b>TRANSFERS IN</b>				
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	2,000,000	2,000,000	0	-
1250 Tsfr From Marine Bd, Or State				
3400 Other Funds Ltd	106,811	106,811	0	-
<b>TOTAL TRANSFERS IN</b>				
3400 Other Funds Ltd	2,106,811	2,106,811	0	-
<b>TOTAL REVENUES</b>				
3400 Other Funds Ltd	2,281,811	2,281,811	0	-
6400 Federal Funds Ltd	1,170,692	1,170,692	0	-
<b>TOTAL REVENUES</b>	<b>\$3,452,503</b>	<b>\$3,452,503</b>	<b>0</b>	<b>-</b>
<b>TRANSFERS OUT</b>				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(153,712)	(153,712)	0	-

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	2,644,600	2,644,600	0	-
6400 Federal Funds Ltd	1,170,692	1,170,692	0	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$3,815,292</b>	<b>\$3,815,292</b>	<b>0</b>	<b>-</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>SALARIES &amp; WAGES</b>				
<b>3110 Class/Unclass Sal. and Per Diem</b>				
3400 Other Funds Ltd	437,285	437,285	0	-
6400 Federal Funds Ltd	37,027	37,027	0	-
All Funds	474,312	474,312	0	-
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
3400 Other Funds Ltd	160	160	0	-
6400 Federal Funds Ltd	11	11	0	-
All Funds	171	171	0	-
<b>3220 Public Employees' Retire Cont</b>				
3400 Other Funds Ltd	66,127	66,127	0	-
6400 Federal Funds Ltd	7,068	7,068	0	-
All Funds	73,195	73,195	0	-
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	22,696	22,696	0	-
6400 Federal Funds Ltd	1,976	1,976	0	-
All Funds	24,672	24,672	0	-



Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3230 Social Security Taxes</b>				
3400 Other Funds Ltd	33,452	33,452	0	-
6400 Federal Funds Ltd	2,833	2,833	0	-
All Funds	36,285	36,285	0	-
<b>3250 Worker's Comp. Assess. (WCD)</b>				
3400 Other Funds Ltd	193	193	0	-
6400 Federal Funds Ltd	14	14	0	-
All Funds	207	207	0	-
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	2,429	2,429	0	-
<b>3270 Flexible Benefits</b>				
3400 Other Funds Ltd	93,341	93,341	0	-
6400 Federal Funds Ltd	6,667	6,667	0	-
All Funds	100,008	100,008	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	218,398	218,398	0	-
6400 Federal Funds Ltd	18,569	18,569	0	-
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$236,967</b>	<b>\$236,967</b>	<b>0</b>	<b>-</b>
<b>TOTAL PERSONAL SERVICES</b>				
3400 Other Funds Ltd	655,683	655,683	0	-
6400 Federal Funds Ltd	55,596	55,596	0	-
<b>TOTAL PERSONAL SERVICES</b>	<b>\$711,279</b>	<b>\$711,279</b>	<b>0</b>	<b>-</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	16,261	16,261	0	-
6400 Federal Funds Ltd	1,671	1,671	0	-
All Funds	17,932	17,932	0	-
<b>4125 Out of State Travel</b>				
3400 Other Funds Ltd	102	102	0	-
<b>4150 Employee Training</b>				
3400 Other Funds Ltd	3,870	3,870	0	-
6400 Federal Funds Ltd	1,837	1,837	0	-
All Funds	5,707	5,707	0	-
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	5,336	5,336	0	-
6400 Federal Funds Ltd	2,736	2,736	0	-
All Funds	8,072	8,072	0	-
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	3,314	3,314	0	-
6400 Federal Funds Ltd	2,547	2,547	0	-
All Funds	5,861	5,861	0	-
<b>4225 State Gov. Service Charges</b>				
3400 Other Funds Ltd	6,345	6,345	0	-
6400 Federal Funds Ltd	834	834	0	-
All Funds	7,179	7,179	0	-
<b>4250 Data Processing</b>				
3400 Other Funds Ltd	9	9	0	-
<b>4275 Publicity and Publications</b>				

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,515	2,515	0	-
6400 Federal Funds Ltd	5,456	5,456	0	-
All Funds	7,971	7,971	0	-
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	53,346	53,346	0	-
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	82	82	0	-
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	771	771	0	-
<b>4425 Facilities Rental and Taxes</b>				
3400 Other Funds Ltd	16,601	16,601	0	-
6400 Federal Funds Ltd	5,954	5,954	0	-
All Funds	22,555	22,555	0	-
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	6,097	6,097	0	-
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	2,917	2,917	0	-
6400 Federal Funds Ltd	912	912	0	-
All Funds	3,829	3,829	0	-
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	106	106	0	-
6400 Federal Funds Ltd	3,208	3,208	0	-
All Funds	3,314	3,314	0	-
<b>4715 IT Expendable Property</b>				

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	390	390	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	118,062	118,062	0	-
6400 Federal Funds Ltd	25,155	25,155	0	-
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$143,217</b>	<b>\$143,217</b>	<b>0</b>	<b>-</b>
<b>SPECIAL PAYMENTS</b>				
<b>6020 Dist to Counties</b>				
3400 Other Funds Ltd	62,811	62,811	0	-
<b>6025 Dist to Other Gov Unit</b>				
3400 Other Funds Ltd	93,203	93,203	0	-
6400 Federal Funds Ltd	851,047	851,047	0	-
All Funds	944,250	944,250	0	-
<b>6030 Dist to Non-Gov Units</b>				
3400 Other Funds Ltd	929,620	929,620	0	-
6400 Federal Funds Ltd	238,894	238,894	0	-
All Funds	1,168,514	1,168,514	0	-
<b>6040 Dist to Local School Districts</b>				
3400 Other Funds Ltd	663,965	663,965	0	-
<b>6045 Dist to Comm College Districts</b>				
3400 Other Funds Ltd	32,620	32,620	0	-
<b>TOTAL SPECIAL PAYMENTS</b>				
3400 Other Funds Ltd	1,782,219	1,782,219	0	-
6400 Federal Funds Ltd	1,089,941	1,089,941	0	-
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$2,872,160</b>	<b>\$2,872,160</b>	<b>0</b>	<b>-</b>

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>				
3400 Other Funds Ltd	2,555,964	2,555,964	0	-
6400 Federal Funds Ltd	1,170,692	1,170,692	0	-
<b>TOTAL EXPENDITURES</b>	<b>\$3,726,656</b>	<b>\$3,726,656</b>	<b>0</b>	<b>-</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	88,636	88,636	0	-
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	3	3	0	-
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	3.00	3.00	0	-

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**TRANSFERS IN**

**1107 Tsfr From Administrative Svcs**

4400 Lottery Funds Ltd	8,240,000	8,240,000	0	-
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**AVAILABLE REVENUES**

4400 Lottery Funds Ltd	8,240,000	8,240,000	0	-
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**EXPENDITURES**

**SPECIAL PAYMENTS**

**6085 Other Special Payments**

4400 Lottery Funds Ltd	8,240,000	8,240,000	0	-
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Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0030 Beginning Balance Adjustment</b>				
4430 Lottery Funds Debt Svc Ltd	42,750	75,282	32,532	76.10%
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	13,718,418	13,718,418	0	-
8030 General Fund Debt Svc	148,090,514	148,090,514	0	-
All Funds	161,808,932	161,808,932	0	-
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3230 Other Funds Debt Svc Non-Ltd	212,902,653	212,933,223	30,570	0.01%
<b>FEDERAL FUNDS REVENUE</b>				
<b>0995 Federal Funds</b>				
6230 Federal Funds Debt Svc Non-Ltd	4,587,374	4,587,374	0	-
<b>TRANSFERS IN</b>				
<b>1107 Tsfr From Administrative Svcs</b>				
4430 Lottery Funds Debt Svc Ltd	31,878,880	31,846,348	(32,532)	-0.10%
<b>TOTAL REVENUES</b>				
8000 General Fund	13,718,418	13,718,418	0	-
8030 General Fund Debt Svc	148,090,514	148,090,514	0	-
4430 Lottery Funds Debt Svc Ltd	31,878,880	31,846,348	(32,532)	-0.10%
3230 Other Funds Debt Svc Non-Ltd	212,902,653	212,933,223	30,570	0.01%
6230 Federal Funds Debt Svc Non-Ltd	4,587,374	4,587,374	0	-

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL REVENUES</b>	<b>\$411,177,839</b>	<b>\$411,175,877</b>	<b>(\$1,962)</b>	<b>-0.00%</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	13,718,418	13,718,418	0	-
8030 General Fund Debt Svc	148,090,514	148,090,514	0	-
4430 Lottery Funds Debt Svc Ltd	31,921,630	31,921,630	0	-
3230 Other Funds Debt Svc Non-Ltd	212,902,653	212,933,223	30,570	0.01%
6230 Federal Funds Debt Svc Non-Ltd	4,587,374	4,587,374	0	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$411,220,589</b>	<b>\$411,251,159</b>	<b>\$30,570</b>	<b>0.01%</b>
<b>EXPENDITURES</b>				
<b>SERVICES &amp; SUPPLIES</b>				
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	216,773	216,773	0	-
<b>SPECIAL PAYMENTS</b>				
<b>6065 Loan Repaid To State Agencies</b>				
8000 General Fund	13,501,645	13,501,645	0	-
<b>DEBT SERVICE</b>				
<b>7100 Principal - Bonds</b>				
8030 General Fund Debt Svc	60,982,961	60,982,961	0	-
4430 Lottery Funds Debt Svc Ltd	16,194,140	16,437,555	243,415	1.50%
3230 Other Funds Debt Svc Non-Ltd	94,338,157	94,338,157	0	-
6230 Federal Funds Debt Svc Non-Ltd	-	625,977	625,977	100.00%
All Funds	171,515,258	172,384,650	869,392	0.51%
<b>7150 Interest - Bonds</b>				
8030 General Fund Debt Svc	81,887,003	81,887,003	0	-



Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4430 Lottery Funds Debt Svc Ltd	15,727,490	15,484,075	(243,415)	-1.55%
3230 Other Funds Debt Svc Non-Ltd	109,274,881	109,274,881	0	-
6230 Federal Funds Debt Svc Non-Ltd	3,961,397	3,961,397	0	-
All Funds	210,850,771	210,607,356	(243,415)	-0.12%
<b>7200 Principal - COP</b>				
8030 General Fund Debt Svc	4,920,000	4,920,000	0	-
3230 Other Funds Debt Svc Non-Ltd	3,549,235	3,549,235	0	-
All Funds	8,469,235	8,469,235	0	-
<b>7250 Interest - COP</b>				
8030 General Fund Debt Svc	300,550	300,550	0	-
3230 Other Funds Debt Svc Non-Ltd	1,778,983	1,778,983	0	-
6230 Federal Funds Debt Svc Non-Ltd	625,977	-	(625,977)	-100.00%
All Funds	2,705,510	2,079,533	(625,977)	-23.14%
<b>TOTAL DEBT SERVICE</b>				
8030 General Fund Debt Svc	148,090,514	148,090,514	0	-
4430 Lottery Funds Debt Svc Ltd	31,921,630	31,921,630	0	-
3230 Other Funds Debt Svc Non-Ltd	208,941,256	208,941,256	0	-
6230 Federal Funds Debt Svc Non-Ltd	4,587,374	4,587,374	0	-
<b>TOTAL DEBT SERVICE</b>	<b>\$393,540,774</b>	<b>\$393,540,774</b>	<b>0</b>	<b>-</b>
<b>TOTAL EXPENDITURES</b>				
8000 General Fund	13,718,418	13,718,418	0	-
8030 General Fund Debt Svc	148,090,514	148,090,514	0	-
4430 Lottery Funds Debt Svc Ltd	31,921,630	31,921,630	0	-
3230 Other Funds Debt Svc Non-Ltd	208,941,256	208,941,256	0	-

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Version / Column Comparison Report - Detail

Cross Reference Number:52500-113-00-00-00000

2017-19 Biennium

Public University Debt Service

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6230 Federal Funds Debt Svc Non-Ltd	4,587,374	4,587,374	0	-
<b>TOTAL EXPENDITURES</b>	<b>\$407,259,192</b>	<b>\$407,259,192</b>	<b>0</b>	<b>-</b>
<b>ENDING BALANCE</b>				
3230 Other Funds Debt Svc Non-Ltd	3,961,397	3,991,967	30,570	0.77%

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>BEGINNING BALANCE</b>				
<b>0030 Beginning Balance Adjustment</b>				
4430 Lottery Funds Debt Svc Ltd	14,630	14,630	0	-
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8030 General Fund Debt Svc	32,118,011	32,118,011	0	-
<b>TRANSFERS IN</b>				
<b>1107 Tsfr From Administrative Svcs</b>				
4430 Lottery Funds Debt Svc Ltd	11,718,529	11,718,529	0	-
<b>TOTAL REVENUES</b>				
8030 General Fund Debt Svc	32,118,011	32,118,011	0	-
4430 Lottery Funds Debt Svc Ltd	11,718,529	11,718,529	0	-
<b>TOTAL REVENUES</b>	<b>\$43,836,540</b>	<b>\$43,836,540</b>	<b>0</b>	<b>-</b>
<b>AVAILABLE REVENUES</b>				
8030 General Fund Debt Svc	32,118,011	32,118,011	0	-
4430 Lottery Funds Debt Svc Ltd	11,733,159	11,733,159	0	-
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$43,851,170</b>	<b>\$43,851,170</b>	<b>0</b>	<b>-</b>
<b>EXPENDITURES</b>				
<b>DEBT SERVICE</b>				
<b>7100 Principal - Bonds</b>				
8030 General Fund Debt Svc	13,595,000	13,595,000	0	-
4430 Lottery Funds Debt Svc Ltd	6,417,795	6,421,925	4,130	0.06%
All Funds	20,012,795	20,016,925	4,130	0.02%

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>7150 Interest - Bonds</b>				
8030 General Fund Debt Svc	18,523,011	18,523,011	0	-
4430 Lottery Funds Debt Svc Ltd	5,315,364	5,311,234	(4,130)	-0.08%
All Funds	23,838,375	23,834,245	(4,130)	-0.02%
<b>TOTAL DEBT SERVICE</b>				
8030 General Fund Debt Svc	32,118,011	32,118,011	0	-
4430 Lottery Funds Debt Svc Ltd	11,733,159	11,733,159	0	-
<b>TOTAL DEBT SERVICE</b>	<b>\$43,851,170</b>	<b>\$43,851,170</b>	<b>0</b>	<b>-</b>

Description	Governor's Budget (Y-01) 2017-19 Base Budget	Leg. Adopted Budget (Z-01) 2017-19 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8030 General Fund Debt Svc	598,400	598,400	0	-
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**AVAILABLE REVENUES**

8030 General Fund Debt Svc	598,400	598,400	0	-
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**EXPENDITURES**

**DEBT SERVICE**

**7100 Principal - Bonds**

8030 General Fund Debt Svc	85,512	85,512	0	-
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**7150 Interest - Bonds**

8030 General Fund Debt Svc	512,888	512,888	0	-
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**TOTAL DEBT SERVICE**

8030 General Fund Debt Svc	598,400	598,400	0	-
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**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	73,687	73,687	0	0.00%
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**FEDERAL FUNDS REVENUE**

**0995 Federal Funds**

6400 Federal Funds Ltd	13,936	13,936	0	0.00%
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**REVENUE CATEGORIES**

8000 General Fund	73,687	73,687	0	0.00%
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6400 Federal Funds Ltd	13,936	13,936	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$87,623</b>	<b>\$87,623</b>	<b>\$0</b>	<b>0.00%</b>
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**AVAILABLE REVENUES**

8000 General Fund	73,687	73,687	0	0.00%
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6400 Federal Funds Ltd	13,936	13,936	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$87,623</b>	<b>\$87,623</b>	<b>\$0</b>	<b>0.00%</b>
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**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3160 Temporary Appointments**

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**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Non-PICS Psnl Svc / Vacancy Factor  
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	1,199	1,199	0	0.00%
3400 Other Funds Ltd	3,996	3,996	0	0.00%
6400 Federal Funds Ltd	637	637	0	0.00%
All Funds	5,832	5,832	0	0.00%
<b>3170 Overtime Payments</b>				
8000 General Fund	23	23	0	0.00%
3400 Other Funds Ltd	83	83	0	0.00%
6400 Federal Funds Ltd	96	96	0	0.00%
All Funds	202	202	0	0.00%
<b>3190 All Other Differential</b>				
8000 General Fund	1,303	1,303	0	0.00%
3400 Other Funds Ltd	460	460	0	0.00%
All Funds	1,763	1,763	0	0.00%
<b>SALARIES &amp; WAGES</b>				
8000 General Fund	2,525	2,525	0	0.00%
3400 Other Funds Ltd	4,539	4,539	0	0.00%
6400 Federal Funds Ltd	733	733	0	0.00%
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$7,797</b>	<b>\$7,797</b>	<b>\$0</b>	<b>0.00%</b>

**OTHER PAYROLL EXPENSES**

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**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Non-PICS Psnl Svc / Vacancy Factor  
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	254	254	0	0.00%
3400 Other Funds Ltd	103	103	0	0.00%
6400 Federal Funds Ltd	19	19	0	0.00%
All Funds	376	376	0	0.00%
<b>3221 Pension Obligation Bond</b>				
8000 General Fund	31,166	31,166	0	0.00%
3400 Other Funds Ltd	20,247	20,247	0	0.00%
6400 Federal Funds Ltd	7,155	7,155	0	0.00%
All Funds	58,568	58,568	0	0.00%
<b>3230 Social Security Taxes</b>				
8000 General Fund	194	194	0	0.00%
3400 Other Funds Ltd	347	347	0	0.00%
6400 Federal Funds Ltd	57	57	0	0.00%
All Funds	598	598	0	0.00%
<b>3260 Mass Transit Tax</b>				
8000 General Fund	14,055	14,055	0	0.00%
3400 Other Funds Ltd	10	10	0	0.00%
All Funds	14,065	14,065	0	0.00%



**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Non-PICS Psnl Svc / Vacancy Factor  
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	45,669	45,669	0	0.00%
3400 Other Funds Ltd	20,707	20,707	0	0.00%
6400 Federal Funds Ltd	7,231	7,231	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$73,607</b>	<b>\$73,607</b>	<b>\$0</b>	<b>0.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3455 Vacancy Savings</b>				
8000 General Fund	25,493	25,493	0	0.00%
3400 Other Funds Ltd	(4,311)	(4,311)	0	0.00%
6400 Federal Funds Ltd	5,971	5,971	0	0.00%
All Funds	27,153	27,153	0	0.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
8000 General Fund	25,493	25,493	0	0.00%
3400 Other Funds Ltd	(4,311)	(4,311)	0	0.00%
6400 Federal Funds Ltd	5,971	5,971	0	0.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>\$27,153</b>	<b>\$27,153</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	73,687	73,687	0	0.00%
3400 Other Funds Ltd	20,935	20,935	0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Non-PICS Psnl Svc / Vacancy Factor  
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	13,935	13,935	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$108,557</b>	<b>\$108,557</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	73,687	73,687	0	0.00%
3400 Other Funds Ltd	20,935	20,935	0	0.00%
6400 Federal Funds Ltd	13,935	13,935	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$108,557</b>	<b>\$108,557</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(20,935)	(20,935)	0	0.00%
6400 Federal Funds Ltd	1	1	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$20,934)</b>	<b>(\$20,934)</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Phase-out Pgm & One-time Costs  
Pkg Group: ESS Pkg Type: 020 Pkg Number: 022**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	(2,348,803)	(2,348,803)	0	0.00%
<b>DONATIONS AND CONTRIBUTIONS</b>				
<b>0910 Grants (Non-Fed)</b>				
3400 Other Funds Ltd	(74,000)	(74,000)	0	0.00%
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3400 Other Funds Ltd	(5,281,561)	(5,281,561)	0	0.00%
<b>FEDERAL FUNDS REVENUE</b>				
<b>0995 Federal Funds</b>				
6400 Federal Funds Ltd	(1,215,035)	(1,215,035)	0	0.00%
<b>REVENUE CATEGORIES</b>				
8000 General Fund	(2,348,803)	(2,348,803)	0	0.00%
3400 Other Funds Ltd	(5,355,561)	(5,355,561)	0	0.00%
6400 Federal Funds Ltd	(1,215,035)	(1,215,035)	0	0.00%
<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$8,919,399)</b>	<b>(\$8,919,399)</b>	<b>\$0</b>	<b>0.00%</b>

**AVAILABLE REVENUES**

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**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Phase-out Pgm & One-time Costs  
Pkg Group: ESS Pkg Type: 020 Pkg Number: 022**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(2,348,803)	(2,348,803)	0	0.00%
3400 Other Funds Ltd	(5,355,561)	(5,355,561)	0	0.00%
6400 Federal Funds Ltd	(1,215,035)	(1,215,035)	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$8,919,399)</b>	<b>(\$8,919,399)</b>	<b>\$0</b>	<b>0.00%</b>

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4100 Instate Travel**

8000 General Fund	(15,790)	(15,790)	0	0.00%
6400 Federal Funds Ltd	(20,000)	(20,000)	0	0.00%
All Funds	(35,790)	(35,790)	0	0.00%

**4125 Out of State Travel**

8000 General Fund	(28,000)	(28,000)	0	0.00%
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**4150 Employee Training**

8000 General Fund	(8,494)	(8,494)	0	0.00%
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**4175 Office Expenses**

8000 General Fund	(4,854)	(4,854)	0	0.00%
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**4200 Telecommunications**

8000 General Fund	(3,640)	(3,640)	0	0.00%
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**4225 State Gov. Service Charges**

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Phase-out Pgm & One-time Costs  
Pkg Group: ESS Pkg Type: 020 Pkg Number: 022**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(7,295)	(7,295)	0	0.00%
<b>4250 Data Processing</b>				
8000 General Fund	(1,578)	(1,578)	0	0.00%
<b>4275 Publicity and Publications</b>				
8000 General Fund	(1,213)	(1,213)	0	0.00%
6400 Federal Funds Ltd	(6,000)	(6,000)	0	0.00%
All Funds	(7,213)	(7,213)	0	0.00%
<b>4300 Professional Services</b>				
8000 General Fund	(675,000)	(675,000)	0	0.00%
3400 Other Funds Ltd	(74,000)	(74,000)	0	0.00%
6400 Federal Funds Ltd	(30,000)	(30,000)	0	0.00%
All Funds	(779,000)	(779,000)	0	0.00%
<b>4315 IT Professional Services</b>				
8000 General Fund	(800,000)	(800,000)	0	0.00%
<b>4325 Attorney General</b>				
8000 General Fund	(15,000)	(15,000)	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
8000 General Fund	(1,331)	(1,331)	0	0.00%
<b>4400 Dues and Subscriptions</b>				

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Phase-out Pgm & One-time Costs  
Pkg Group: ESS Pkg Type: 020 Pkg Number: 022**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(1,213)	(1,213)	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
8000 General Fund	(28,024)	(28,024)	0	0.00%
<b>4650 Other Services and Supplies</b>				
8000 General Fund	(1,213)	(1,213)	0	0.00%
3400 Other Funds Ltd	(5,281,561)	(5,281,561)	0	0.00%
All Funds	(5,282,774)	(5,282,774)	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
8000 General Fund	(11,028)	(11,028)	0	0.00%
<b>4715 IT Expendable Property</b>				
6400 Federal Funds Ltd	(22,035)	(22,035)	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	(1,603,673)	(1,603,673)	0	0.00%
3400 Other Funds Ltd	(5,355,561)	(5,355,561)	0	0.00%
6400 Federal Funds Ltd	(78,035)	(78,035)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$7,037,269)</b>	<b>(\$7,037,269)</b>	<b>\$0</b>	<b>0.00%</b>
<b>SPECIAL PAYMENTS</b>				
<b>6030 Dist to Non-Gov Units</b>				
8000 General Fund	(350,000)	(350,000)	0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Phase-out Pgm & One-time Costs  
Pkg Group: ESS Pkg Type: 020 Pkg Number: 022**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>6040 Dist to Local School Districts</b>				
6400 Federal Funds Ltd	(537,000)	(537,000)	0	0.00%
<b>6045 Dist to Comm College Districts</b>				
8000 General Fund	(197,565)	(197,565)	0	0.00%
<b>6050 Dist to Non-Profit Organizations</b>				
6400 Federal Funds Ltd	(600,000)	(600,000)	0	0.00%
<b>6085 Other Special Payments</b>				
8000 General Fund	(197,565)	(197,565)	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(745,130)	(745,130)	0	0.00%
6400 Federal Funds Ltd	(1,137,000)	(1,137,000)	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$1,882,130)</b>	<b>(\$1,882,130)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	(2,348,803)	(2,348,803)	0	0.00%
3400 Other Funds Ltd	(5,355,561)	(5,355,561)	0	0.00%
6400 Federal Funds Ltd	(1,215,035)	(1,215,035)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$8,919,399)</b>	<b>(\$8,919,399)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Phase-out Pgm & One-time Costs  
Pkg Group: ESS Pkg Type: 020 Pkg Number: 022**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>



**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000**

**Package: Standard Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund 360,718 360,718 0 0.00%

**FEDERAL FUNDS REVENUE**

**0995 Federal Funds**

6400 Federal Funds Ltd 442,814 442,814 0 0.00%

**REVENUE CATEGORIES**

8000 General Fund 360,718 360,718 0 0.00%

6400 Federal Funds Ltd 442,814 442,814 0 0.00%

**TOTAL REVENUE CATEGORIES \$803,532 \$803,532 \$0 0.00%**

**AVAILABLE REVENUES**

8000 General Fund 360,718 360,718 0 0.00%

6400 Federal Funds Ltd 442,814 442,814 0 0.00%

**TOTAL AVAILABLE REVENUES \$803,532 \$803,532 \$0 0.00%**

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4100 Instate Travel**

8000 General Fund 6,204 6,204 0 0.00%

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**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
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HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000**

**Package: Standard Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	6,198	6,198	0	0.00%
6400 Federal Funds Ltd	3,960	3,960	0	0.00%
All Funds	16,362	16,362	0	0.00%
<b>4125 Out of State Travel</b>				
8000 General Fund	1,147	1,147	0	0.00%
3400 Other Funds Ltd	2,214	2,214	0	0.00%
6400 Federal Funds Ltd	4,522	4,522	0	0.00%
All Funds	7,883	7,883	0	0.00%
<b>4150 Employee Training</b>				
8000 General Fund	5,181	5,181	0	0.00%
3400 Other Funds Ltd	1,689	1,689	0	0.00%
6400 Federal Funds Ltd	1,857	1,857	0	0.00%
All Funds	8,727	8,727	0	0.00%
<b>4175 Office Expenses</b>				
8000 General Fund	5,704	5,704	0	0.00%
3400 Other Funds Ltd	6,108	6,108	0	0.00%
6400 Federal Funds Ltd	2,621	2,621	0	0.00%
All Funds	14,433	14,433	0	0.00%
<b>4200 Telecommunications</b>				

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000**

**Package: Standard Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	5,394	5,394	0	0.00%
3400 Other Funds Ltd	2,260	2,260	0	0.00%
6400 Federal Funds Ltd	2,882	2,882	0	0.00%
All Funds	10,536	10,536	0	0.00%
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	160,415	160,415	0	0.00%
3400 Other Funds Ltd	148,934	148,934	0	0.00%
6400 Federal Funds Ltd	277,523	277,523	0	0.00%
All Funds	586,872	586,872	0	0.00%
<b>4250 Data Processing</b>				
8000 General Fund	1,156	1,156	0	0.00%
3400 Other Funds Ltd	1,088	1,088	0	0.00%
6400 Federal Funds Ltd	79	79	0	0.00%
All Funds	2,323	2,323	0	0.00%
<b>4275 Publicity and Publications</b>				
8000 General Fund	1,699	1,699	0	0.00%
3400 Other Funds Ltd	2,546	2,546	0	0.00%
6400 Federal Funds Ltd	513	513	0	0.00%
All Funds	4,758	4,758	0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000**

**Package: Standard Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4300 Professional Services</b>				
8000 General Fund	117,275	117,275	0	0.00%
3400 Other Funds Ltd	57,137	57,137	0	0.00%
6400 Federal Funds Ltd	172,513	172,513	0	0.00%
All Funds	346,925	346,925	0	0.00%
<b>4315 IT Professional Services</b>				
8000 General Fund	8,695	8,695	0	0.00%
3400 Other Funds Ltd	5,884	5,884	0	0.00%
6400 Federal Funds Ltd	8,536	8,536	0	0.00%
All Funds	23,115	23,115	0	0.00%
<b>4325 Attorney General</b>				
8000 General Fund	9,969	9,969	0	0.00%
3400 Other Funds Ltd	3,496	3,496	0	0.00%
6400 Federal Funds Ltd	2,566	2,566	0	0.00%
All Funds	16,031	16,031	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
8000 General Fund	573	573	0	0.00%
3400 Other Funds Ltd	175	175	0	0.00%
6400 Federal Funds Ltd	66	66	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	814	814	0	0.00%
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	16,619	16,619	0	0.00%
3400 Other Funds Ltd	796	796	0	0.00%
6400 Federal Funds Ltd	1,776	1,776	0	0.00%
All Funds	19,191	19,191	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				
8000 General Fund	(70,274)	(70,274)	0	0.00%
3400 Other Funds Ltd	(64,422)	(64,422)	0	0.00%
6400 Federal Funds Ltd	(41,989)	(41,989)	0	0.00%
All Funds	(176,685)	(176,685)	0	0.00%
<b>4575 Agency Program Related S and S</b>				
8000 General Fund	385	385	0	0.00%
3400 Other Funds Ltd	4,176	4,176	0	0.00%
6400 Federal Funds Ltd	2,035	2,035	0	0.00%
All Funds	6,596	6,596	0	0.00%
<b>4650 Other Services and Supplies</b>				
8000 General Fund	3,376	3,376	0	0.00%
3400 Other Funds Ltd	8,661	8,661	0	0.00%

**Higher Education Coordinating Commission**

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**Cross Reference Number: 52500-101-00-00-00000**

**2017-19 Biennium**

**Package: Standard Inflation**

**HECC Operations**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	2,011	2,011	0	0.00%
All Funds	14,048	14,048	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
8000 General Fund	4,528	4,528	0	0.00%
3400 Other Funds Ltd	2,721	2,721	0	0.00%
6400 Federal Funds Ltd	470	470	0	0.00%
All Funds	7,719	7,719	0	0.00%
<b>4715 IT Expendable Property</b>				
8000 General Fund	2,354	2,354	0	0.00%
3400 Other Funds Ltd	2,605	2,605	0	0.00%
6400 Federal Funds Ltd	874	874	0	0.00%
All Funds	5,833	5,833	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	280,400	280,400	0	0.00%
3400 Other Funds Ltd	192,266	192,266	0	0.00%
6400 Federal Funds Ltd	442,815	442,815	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$915,481</b>	<b>\$915,481</b>	<b>\$0</b>	<b>0.00%</b>

**SPECIAL PAYMENTS**

**6030 Dist to Non-Gov Units**

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**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000**

**Package: Standard Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	61,271	61,271	0	0.00%
<b>6040 Dist to Local School Districts</b>				
8000 General Fund	19,047	19,047	0	0.00%
3400 Other Funds Ltd	2,778	2,778	0	0.00%
All Funds	21,825	21,825	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	80,318	80,318	0	0.00%
3400 Other Funds Ltd	2,778	2,778	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$83,096</b>	<b>\$83,096</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	360,718	360,718	0	0.00%
3400 Other Funds Ltd	195,044	195,044	0	0.00%
6400 Federal Funds Ltd	442,815	442,815	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$998,577</b>	<b>\$998,577</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(195,044)	(195,044)	0	0.00%
6400 Federal Funds Ltd	(1)	(1)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$195,045)</b>	<b>(\$195,045)</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000

Package: Fundshifts

Pkg Group: ESS Pkg Type: 050 Pkg Number: 050

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	(181,103)	(181,103)	0	0.00%
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**REVENUE CATEGORIES**

8000 General Fund	(181,103)	(181,103)	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$181,103)</b>	<b>(\$181,103)</b>	<b>\$0</b>	<b>0.00%</b>
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**AVAILABLE REVENUES**

8000 General Fund	(181,103)	(181,103)	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$181,103)</b>	<b>(\$181,103)</b>	<b>\$0</b>	<b>0.00%</b>
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**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3110 Class/Unclass Sal. and Per Diem**

8000 General Fund	(122,280)	(122,280)	0	0.00%
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3400 Other Funds Ltd	122,280	122,280	0	0.00%
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All Funds	-	-	0	0.00%
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**SALARIES & WAGES**

8000 General Fund	(122,280)	(122,280)	0	0.00%
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**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail**

**Cross Reference Number: 52500-101-00-00-00000**

**2017-19 Biennium**

**Package: Fundshifts**

**HECC Operations**

**Pkg Group: ESS Pkg Type: 050 Pkg Number: 050**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	122,280	122,280	0	0.00%
<b>TOTAL SALARIES &amp; WAGES</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	(57)	(57)	0	0.00%
3400 Other Funds Ltd	57	57	0	0.00%
All Funds	-	-	0	0.00%
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	(16,007)	(16,007)	0	0.00%
3400 Other Funds Ltd	16,007	16,007	0	0.00%
All Funds	-	-	0	0.00%
<b>3230 Social Security Taxes</b>				
8000 General Fund	(9,354)	(9,354)	0	0.00%
3400 Other Funds Ltd	9,354	9,354	0	0.00%
All Funds	-	-	0	0.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	(69)	(69)	0	0.00%
3400 Other Funds Ltd	69	69	0	0.00%
All Funds	-	-	0	0.00%

**Higher Education Coordinating Commission**

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**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000**

**Package: Fundshifts**

**Pkg Group: ESS Pkg Type: 050 Pkg Number: 050**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3270 Flexible Benefits</b>				
8000 General Fund	(33,336)	(33,336)	0	0.00%
3400 Other Funds Ltd	33,336	33,336	0	0.00%
All Funds	-	-	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	(58,823)	(58,823)	0	0.00%
3400 Other Funds Ltd	58,823	58,823	0	0.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	(181,103)	(181,103)	0	0.00%
3400 Other Funds Ltd	181,103	181,103	0	0.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	(181,103)	(181,103)	0	0.00%
3400 Other Funds Ltd	181,103	181,103	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(181,103)	(181,103)	0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-101-00-00-00000

2017-19 Biennium

Package: Fundshifts

HECC Operations

Pkg Group: ESS Pkg Type: 050 Pkg Number: 050

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	<b>(\$181,103)</b>	<b>(\$181,103)</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund (1,101,701) - 1,101,701 100.00%

**REVENUE CATEGORIES**

8000 General Fund (1,101,701) - 1,101,701 100.00%

**TOTAL REVENUE CATEGORIES (\$1,101,701) - \$1,101,701 100.00%**

**AVAILABLE REVENUES**

8000 General Fund (1,101,701) - 1,101,701 100.00%

**TOTAL AVAILABLE REVENUES (\$1,101,701) - \$1,101,701 100.00%**

**EXPENDITURES**

**PERSONAL SERVICES**

**P.S. BUDGET ADJUSTMENTS**

**3455 Vacancy Savings**

8000 General Fund (399,711) - 399,711 100.00%

**P.S. BUDGET ADJUSTMENTS**

8000 General Fund (399,711) - 399,711 100.00%

**TOTAL P.S. BUDGET ADJUSTMENTS (\$399,711) - \$399,711 100.00%**

**PERSONAL SERVICES**

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000**

**Package: Analyst Adjustments**

**Pkg Group: POL Pkg Type: 090 Pkg Number: 090**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(399,711)	-	399,711	100.00%
<b>TOTAL PERSONAL SERVICES</b>	<b>(\$399,711)</b>	<b>-</b>	<b>\$399,711</b>	<b>100.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
8000 General Fund	(51,000)	-	51,000	100.00%
<b>4150 Employee Training</b>				
8000 General Fund	(72,000)	-	72,000	100.00%
<b>4175 Office Expenses</b>				
8000 General Fund	(52,500)	-	52,500	100.00%
<b>4250 Data Processing</b>				
8000 General Fund	(6,000)	-	6,000	100.00%
<b>4275 Publicity and Publications</b>				
8000 General Fund	(5,000)	-	5,000	100.00%
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	(143,439)	-	143,439	100.00%
<b>4700 Expendable Prop 250 - 5000</b>				
8000 General Fund	(7,000)	-	7,000	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	(336,939)	-	336,939	100.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$336,939)</b>	<b>-</b>	<b>\$336,939</b>	<b>100.00%</b>
<b>SPECIAL PAYMENTS</b>				
<b>6030 Dist to Non-Gov Units</b>				
8000 General Fund	(210,923)	-	210,923	100.00%
<b>6040 Dist to Local School Districts</b>				
8000 General Fund	(65,570)	-	65,570	100.00%
<b>6581 Spc Pmt to Education, Dept of</b>				
8000 General Fund	(88,558)	-	88,558	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(365,051)	-	365,051	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$365,051)</b>	<b>-</b>	<b>\$365,051</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	(1,101,701)	-	1,101,701	100.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$1,101,701)</b>	<b>-</b>	<b>\$1,101,701</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Statewide Adjustment DAS Chgs  
Pkg Group: POL Pkg Type: 090 Pkg Number: 091**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund (167,427) - 167,427 100.00%

**FEDERAL FUNDS REVENUE**

**0995 Federal Funds**

6400 Federal Funds Ltd (182,659) - 182,659 100.00%

**REVENUE CATEGORIES**

8000 General Fund (167,427) - 167,427 100.00%

6400 Federal Funds Ltd (182,659) - 182,659 100.00%

**TOTAL REVENUE CATEGORIES (\$350,086) - \$350,086 100.00%**

**AVAILABLE REVENUES**

8000 General Fund (167,427) - 167,427 100.00%

6400 Federal Funds Ltd (182,659) - 182,659 100.00%

**TOTAL AVAILABLE REVENUES (\$350,086) - \$350,086 100.00%**

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4125 Out of State Travel**

6400 Federal Funds Ltd (15,000) - 15,000 100.00%

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ANA101A - Package Comparison Report - Detail

ANA101A

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**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Statewide Adjustment DAS Chgs  
Pkg Group: POL Pkg Type: 090 Pkg Number: 091**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4200 Telecommunications</b>				
8000 General Fund	(13,609)	-	13,609	100.00%
3400 Other Funds Ltd	(12,603)	-	12,603	100.00%
6400 Federal Funds Ltd	(15,915)	-	15,915	100.00%
All Funds	(42,127)	-	42,127	100.00%
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	(20,093)	-	20,093	100.00%
3400 Other Funds Ltd	(13,833)	-	13,833	100.00%
6400 Federal Funds Ltd	(24,734)	-	24,734	100.00%
All Funds	(58,660)	-	58,660	100.00%
<b>4300 Professional Services</b>				
8000 General Fund	(26,773)	-	26,773	100.00%
6400 Federal Funds Ltd	(54,706)	-	54,706	100.00%
All Funds	(81,479)	-	81,479	100.00%
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	(27,320)	-	27,320	100.00%
<b>4425 Facilities Rental and Taxes</b>				
8000 General Fund	(8,680)	-	8,680	100.00%
3400 Other Funds Ltd	(5,244)	-	5,244	100.00%



**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Statewide Adjustment DAS Chgs  
Pkg Group: POL Pkg Type: 090 Pkg Number: 091**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(9,227)	-	9,227	100.00%
All Funds	(23,151)	-	23,151	100.00%
<b>4575 Agency Program Related S and S</b>				
3200 Other Funds Non-Ltd	(5,932)	-	5,932	100.00%
6400 Federal Funds Ltd	(10,000)	-	10,000	100.00%
All Funds	(15,932)	-	15,932	100.00%
<b>4650 Other Services and Supplies</b>				
8000 General Fund	(70,952)	-	70,952	100.00%
3400 Other Funds Ltd	(71,900)	-	71,900	100.00%
6400 Federal Funds Ltd	(53,077)	-	53,077	100.00%
All Funds	(195,929)	-	195,929	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	(167,427)	-	167,427	100.00%
3200 Other Funds Non-Ltd	(5,932)	-	5,932	100.00%
3400 Other Funds Ltd	(103,580)	-	103,580	100.00%
6400 Federal Funds Ltd	(182,659)	-	182,659	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$459,598)</b>	<b>-</b>	<b>\$459,598</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	(167,427)	-	167,427	100.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Statewide Adjustment DAS Chgs  
Pkg Group: POL Pkg Type: 090 Pkg Number: 091**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3200 Other Funds Non-Ltd	(5,932)	-	5,932	100.00%
3400 Other Funds Ltd	(103,580)	-	103,580	100.00%
6400 Federal Funds Ltd	(182,659)	-	182,659	100.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$459,598)</b>	<b>-</b>	<b>\$459,598</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3200 Other Funds Non-Ltd	5,932	-	(5,932)	(100.00%)
3400 Other Funds Ltd	103,580	-	(103,580)	(100.00%)
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$109,512</b>	<b>-</b>	<b>(\$109,512)</b>	<b>(100.00%)</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000  
 Package: Statewide AG Adjustment  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 092

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund (5,640) - 5,640 100.00%

**FEDERAL FUNDS REVENUE**

**0995 Federal Funds**

6400 Federal Funds Ltd (1,451) - 1,451 100.00%

**REVENUE CATEGORIES**

8000 General Fund (5,640) - 5,640 100.00%

6400 Federal Funds Ltd (1,451) - 1,451 100.00%

**TOTAL REVENUE CATEGORIES (\$7,091) - \$7,091 100.00%**

**AVAILABLE REVENUES**

8000 General Fund (5,640) - 5,640 100.00%

6400 Federal Funds Ltd (1,451) - 1,451 100.00%

**TOTAL AVAILABLE REVENUES (\$7,091) - \$7,091 100.00%**

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4325 Attorney General**

8000 General Fund (5,640) - 5,640 100.00%

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**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Statewide AG Adjustment  
Pkg Group: POL Pkg Type: 090 Pkg Number: 092**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(1,978)	-	1,978	100.00%
6400 Federal Funds Ltd	(1,451)	-	1,451	100.00%
All Funds	(9,069)	-	9,069	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	(5,640)	-	5,640	100.00%
3400 Other Funds Ltd	(1,978)	-	1,978	100.00%
6400 Federal Funds Ltd	(1,451)	-	1,451	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$9,069)</b>	<b>-</b>	<b>\$9,069</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	(5,640)	-	5,640	100.00%
3400 Other Funds Ltd	(1,978)	-	1,978	100.00%
6400 Federal Funds Ltd	(1,451)	-	1,451	100.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$9,069)</b>	<b>-</b>	<b>\$9,069</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	1,978	-	(1,978)	(100.00%)
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$1,978</b>	<b>-</b>	<b>(\$1,978)</b>	<b>(100.00%)</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000  
 Package: Student Aid Data System  
 Pkg Group: POL Pkg Type: POL Pkg Number: 105

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund 2,500,000 - (2,500,000) (100.00%)

**REVENUE CATEGORIES**

8000 General Fund 2,500,000 - (2,500,000) (100.00%)

**TOTAL REVENUE CATEGORIES \$2,500,000 - (\$2,500,000) (100.00%)**

**AVAILABLE REVENUES**

8000 General Fund 2,500,000 - (2,500,000) (100.00%)

**TOTAL AVAILABLE REVENUES \$2,500,000 - (\$2,500,000) (100.00%)**

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4300 Professional Services**

8000 General Fund 2,500,000 - (2,500,000) (100.00%)

**SERVICES & SUPPLIES**

8000 General Fund 2,500,000 - (2,500,000) (100.00%)

**TOTAL SERVICES & SUPPLIES \$2,500,000 - (\$2,500,000) (100.00%)**

**EXPENDITURES**

8000 General Fund 2,500,000 - (2,500,000) (100.00%)

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000  
 Package: Student Aid Data System  
 Pkg Group: POL Pkg Type: POL Pkg Number: 105

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	<b>\$2,500,000</b>	<b>-</b>	<b>(\$2,500,000)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000  
 Package: Infrastructure Positions  
 Pkg Group: POL Pkg Type: POL Pkg Number: 109

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund 80,274 (150,010) (230,284) (286.87%)

**REVENUE CATEGORIES**

8000 General Fund 80,274 (150,010) (230,284) (286.87%)

**TOTAL REVENUE CATEGORIES \$80,274 (\$150,010) (\$230,284) (286.87%)**

**AVAILABLE REVENUES**

8000 General Fund 80,274 (150,010) (230,284) (286.87%)

**TOTAL AVAILABLE REVENUES \$80,274 (\$150,010) (\$230,284) (286.87%)**

**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3110 Class/Unclass Sal. and Per Diem**

8000 General Fund 167,496 (96,528) (264,024) (157.63%)

3400 Other Funds Ltd 111,528 111,528 0 0.00%

All Funds 279,024 15,000 (264,024) (94.62%)

**SALARIES & WAGES**

8000 General Fund 167,496 (96,528) (264,024) (157.63%)

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Infrastructure Positions  
Pkg Group: POL Pkg Type: POL Pkg Number: 109**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	111,528	111,528	0	0.00%
<b>TOTAL SALARIES &amp; WAGES</b>	<b>\$279,024</b>	<b>\$15,000</b>	<b>(\$264,024)</b>	<b>(94.62%)</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	57	(57)	(114)	(200.00%)
3400 Other Funds Ltd	57	57	0	0.00%
All Funds	114	-	(114)	(100.00%)
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	37,766	(12,636)	(50,402)	(133.46%)
3400 Other Funds Ltd	14,600	14,600	0	0.00%
All Funds	52,366	1,964	(50,402)	(96.25%)
<b>3230 Social Security Taxes</b>				
8000 General Fund	12,814	(7,384)	(20,198)	(157.62%)
3400 Other Funds Ltd	8,532	8,532	0	0.00%
All Funds	21,346	1,148	(20,198)	(94.62%)
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	69	(69)	(138)	(200.00%)
3400 Other Funds Ltd	69	69	0	0.00%
All Funds	138	-	(138)	(100.00%)



**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Infrastructure Positions  
Pkg Group: POL Pkg Type: POL Pkg Number: 109**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3260 Mass Transit Tax</b>				
8000 General Fund	1,005	-	(1,005)	(100.00%)
3400 Other Funds Ltd	669	-	(669)	(100.00%)
All Funds	1,674	-	(1,674)	(100.00%)
<b>3270 Flexible Benefits</b>				
8000 General Fund	33,336	(33,336)	(66,672)	(200.00%)
3400 Other Funds Ltd	33,336	33,336	0	0.00%
All Funds	66,672	-	(66,672)	(100.00%)
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	85,047	(53,482)	(138,529)	(162.89%)
3400 Other Funds Ltd	57,263	56,594	(669)	(1.17%)
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$142,310</b>	<b>\$3,112</b>	<b>(\$139,198)</b>	<b>(97.81%)</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3465 Reconciliation Adjustment</b>				
8000 General Fund	(887)	-	887	100.00%
3400 Other Funds Ltd	(660)	21,288	21,948	3,325.45%
All Funds	(1,547)	21,288	22,835	1,476.08%
<b>P.S. BUDGET ADJUSTMENTS</b>				
8000 General Fund	(887)	-	887	100.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Infrastructure Positions  
Pkg Group: POL Pkg Type: POL Pkg Number: 109**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(660)	21,288	21,948	3,325.45%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	<b>(\$1,547)</b>	<b>\$21,288</b>	<b>\$22,835</b>	<b>1,476.08%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	251,656	(150,010)	(401,666)	(159.61%)
3400 Other Funds Ltd	168,131	189,410	21,279	12.66%
<b>TOTAL PERSONAL SERVICES</b>	<b>\$419,787</b>	<b>\$39,400</b>	<b>(\$380,387)</b>	<b>(90.61%)</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
8000 General Fund	1,068	-	(1,068)	(100.00%)
3400 Other Funds Ltd	1,068	-	(1,068)	(100.00%)
All Funds	2,136	-	(2,136)	(100.00%)
<b>4150 Employee Training</b>				
8000 General Fund	3,739	-	(3,739)	(100.00%)
3400 Other Funds Ltd	3,738	-	(3,738)	(100.00%)
All Funds	7,477	-	(7,477)	(100.00%)
<b>4175 Office Expenses</b>				
8000 General Fund	2,136	-	(2,136)	(100.00%)
3400 Other Funds Ltd	2,136	-	(2,136)	(100.00%)
All Funds	4,272	-	(4,272)	(100.00%)

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Infrastructure Positions  
Pkg Group: POL Pkg Type: POL Pkg Number: 109**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4200 Telecommunications</b>				
8000 General Fund	1,602	-	(1,602)	(100.00%)
3400 Other Funds Ltd	1,602	-	(1,602)	(100.00%)
All Funds	3,204	-	(3,204)	(100.00%)
<b>4250 Data Processing</b>				
8000 General Fund	695	-	(695)	(100.00%)
3400 Other Funds Ltd	694	-	(694)	(100.00%)
All Funds	1,389	-	(1,389)	(100.00%)
<b>4275 Publicity and Publications</b>				
8000 General Fund	534	-	(534)	(100.00%)
3400 Other Funds Ltd	534	-	(534)	(100.00%)
All Funds	1,068	-	(1,068)	(100.00%)
<b>4300 Professional Services</b>				
8000 General Fund	(192,665)	-	192,665	100.00%
3400 Other Funds Ltd	(21,280)	-	21,280	100.00%
All Funds	(213,945)	-	213,945	100.00%
<b>4375 Employee Recruitment and Develop</b>				
8000 General Fund	427	-	(427)	(100.00%)
3400 Other Funds Ltd	427	-	(427)	(100.00%)

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Infrastructure Positions  
Pkg Group: POL Pkg Type: POL Pkg Number: 109**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	854	-	(854)	(100.00%)
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	534	-	(534)	(100.00%)
3400 Other Funds Ltd	534	-	(534)	(100.00%)
All Funds	1,068	-	(1,068)	(100.00%)
<b>4425 Facilities Rental and Taxes</b>				
8000 General Fund	7,450	-	(7,450)	(100.00%)
3400 Other Funds Ltd	7,450	-	(7,450)	(100.00%)
All Funds	14,900	-	(14,900)	(100.00%)
<b>4650 Other Services and Supplies</b>				
8000 General Fund	534	-	(534)	(100.00%)
3400 Other Funds Ltd	534	-	(534)	(100.00%)
All Funds	1,068	-	(1,068)	(100.00%)
<b>4700 Expendable Prop 250 - 5000</b>				
8000 General Fund	2,564	-	(2,564)	(100.00%)
3400 Other Funds Ltd	2,563	-	(2,563)	(100.00%)
All Funds	5,127	-	(5,127)	(100.00%)
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	(171,382)	-	171,382	100.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Infrastructure Positions  
Pkg Group: POL Pkg Type: POL Pkg Number: 109**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$171,382)</b>	<b>-</b>	<b>\$171,382</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	80,274	(150,010)	(230,284)	(286.87%)
3400 Other Funds Ltd	168,131	189,410	21,279	12.66%
<b>TOTAL EXPENDITURES</b>	<b>\$248,405</b>	<b>\$39,400</b>	<b>(\$209,005)</b>	<b>(84.14%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(168,131)	(189,410)	(21,279)	(12.66%)
<b>TOTAL ENDING BALANCE</b>	<b>(\$168,131)</b>	<b>(\$189,410)</b>	<b>(\$21,279)</b>	<b>(12.66%)</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	2	-	(2)	(100.00%)
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	2.00	-	(2.00)	(100.00%)

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000  
 Package: Public Universities Capital Construction  
 Pkg Group: POL Pkg Type: POL Pkg Number: 120

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**TRANSFERS IN**

**1010 Transfer In - Intrafund**

3400 Other Funds Ltd	5,230,000	-	(5,230,000)	(100.00%)
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**REVENUE CATEGORIES**

3400 Other Funds Ltd	5,230,000	-	(5,230,000)	(100.00%)
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$5,230,000</b>	<b>-</b>	<b>(\$5,230,000)</b>	<b>(100.00%)</b>
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**AVAILABLE REVENUES**

3400 Other Funds Ltd	5,230,000	-	(5,230,000)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$5,230,000</b>	<b>-</b>	<b>(\$5,230,000)</b>	<b>(100.00%)</b>
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**EXPENDITURES**

**SERVICES & SUPPLIES**

**4650 Other Services and Supplies**

3400 Other Funds Ltd	5,230,000	-	(5,230,000)	(100.00%)
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**SERVICES & SUPPLIES**

3400 Other Funds Ltd	5,230,000	-	(5,230,000)	(100.00%)
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<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$5,230,000</b>	<b>-</b>	<b>(\$5,230,000)</b>	<b>(100.00%)</b>
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**EXPENDITURES**

3400 Other Funds Ltd	5,230,000	-	(5,230,000)	(100.00%)
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**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000  
 Package: Public Universities Capital Construction  
 Pkg Group: POL Pkg Type: POL Pkg Number: 120

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	<b>\$5,230,000</b>	<b>-</b>	<b>(\$5,230,000)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000  
 Package: Community College Capital Construction XIG  
 Pkg Group: POL Pkg Type: POL Pkg Number: 121

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

TRANSFERS IN

1010 Transfer In - Intrafund

3400 Other Funds Ltd	1,826,483	-	(1,826,483)	(100.00%)
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REVENUE CATEGORIES

3400 Other Funds Ltd	1,826,483	-	(1,826,483)	(100.00%)
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$1,826,483</b>	<b>-</b>	<b>(\$1,826,483)</b>	<b>(100.00%)</b>
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AVAILABLE REVENUES

3400 Other Funds Ltd	1,826,483	-	(1,826,483)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,826,483</b>	<b>-</b>	<b>(\$1,826,483)</b>	<b>(100.00%)</b>
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EXPENDITURES

SERVICES & SUPPLIES

4650 Other Services and Supplies

3400 Other Funds Ltd	1,826,483	-	(1,826,483)	(100.00%)
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SERVICES & SUPPLIES

3400 Other Funds Ltd	1,826,483	-	(1,826,483)	(100.00%)
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<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$1,826,483</b>	<b>-</b>	<b>(\$1,826,483)</b>	<b>(100.00%)</b>
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EXPENDITURES

3400 Other Funds Ltd	1,826,483	-	(1,826,483)	(100.00%)
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**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000  
 Package: Community College Capital Construction XIG  
 Pkg Group: POL Pkg Type: POL Pkg Number: 121

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	<b>\$1,826,483</b>	<b>-</b>	<b>(\$1,826,483)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000  
 Package: Post-secondary Campus Security  
 Pkg Group: POL Pkg Type: POL Pkg Number: 123

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**TRANSFERS IN**

**1010 Transfer In - Intrafund**

3400 Other Funds Ltd	259,002	-	(259,002)	(100.00%)
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**REVENUE CATEGORIES**

3400 Other Funds Ltd	259,002	-	(259,002)	(100.00%)
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$259,002</b>	<b>-</b>	<b>(\$259,002)</b>	<b>(100.00%)</b>
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**AVAILABLE REVENUES**

3400 Other Funds Ltd	259,002	-	(259,002)	(100.00%)
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$259,002</b>	<b>-</b>	<b>(\$259,002)</b>	<b>(100.00%)</b>
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**EXPENDITURES**

**SERVICES & SUPPLIES**

**4650 Other Services and Supplies**

3400 Other Funds Ltd	259,002	-	(259,002)	(100.00%)
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**SERVICES & SUPPLIES**

3400 Other Funds Ltd	259,002	-	(259,002)	(100.00%)
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<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$259,002</b>	<b>-</b>	<b>(\$259,002)</b>	<b>(100.00%)</b>
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**EXPENDITURES**

3400 Other Funds Ltd	259,002	-	(259,002)	(100.00%)
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**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000  
 Package: Post-secondary Campus Security  
 Pkg Group: POL Pkg Type: POL Pkg Number: 123

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	<b>\$259,002</b>	<b>-</b>	<b>(\$259,002)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000  
 Package: LFO Analyst Adjustments  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 801

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund - (200,000) (200,000) 100.00%

**REVENUE CATEGORIES**

8000 General Fund - (200,000) (200,000) 100.00%

**TOTAL REVENUE CATEGORIES - (\$200,000) (\$200,000) 100.00%**

**AVAILABLE REVENUES**

8000 General Fund - (200,000) (200,000) 100.00%

**TOTAL AVAILABLE REVENUES - (\$200,000) (\$200,000) 100.00%**

**EXPENDITURES**

**PERSONAL SERVICES**

**P.S. BUDGET ADJUSTMENTS**

**3455 Vacancy Savings**

8000 General Fund - (200,000) (200,000) 100.00%

**P.S. BUDGET ADJUSTMENTS**

8000 General Fund - (200,000) (200,000) 100.00%

**TOTAL P.S. BUDGET ADJUSTMENTS - (\$200,000) (\$200,000) 100.00%**

**PERSONAL SERVICES**

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**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-101-00-00-00000

2017-19 Biennium

Package: LFO Analyst Adjustments

HECC Operations

Pkg Group: POL Pkg Type: LFO Pkg Number: 801

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(200,000)	(200,000)	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	<b>(\$200,000)</b>	<b>(\$200,000)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	-	(200,000)	(200,000)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$200,000)</b>	<b>(\$200,000)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000  
 Package: Program Enhancements  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 802

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund - 500,000 500,000 100.00%

**REVENUE CATEGORIES**

8000 General Fund - 500,000 500,000 100.00%

**TOTAL REVENUE CATEGORIES - \$500,000 \$500,000 100.00%**

**AVAILABLE REVENUES**

8000 General Fund - 500,000 500,000 100.00%

**TOTAL AVAILABLE REVENUES - \$500,000 \$500,000 100.00%**

**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3110 Class/Unclass Sal. and Per Diem**

8000 General Fund - 122,280 122,280 100.00%

**3160 Temporary Appointments**

8000 General Fund - 63,680 63,680 100.00%

**SALARIES & WAGES**

8000 General Fund - 185,960 185,960 100.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000  
 Package: Program Enhancements  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 802

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL SALARIES &amp; WAGES</b>	-	\$185,960	\$185,960	100.00%
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	-	57	57	100.00%
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	-	16,007	16,007	100.00%
<b>3230 Social Security Taxes</b>				
8000 General Fund	-	14,226	14,226	100.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	-	69	69	100.00%
<b>3270 Flexible Benefits</b>				
8000 General Fund	-	33,336	33,336	100.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	-	63,695	63,695	100.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	\$63,695	\$63,695	100.00%
<b>PERSONAL SERVICES</b>				
8000 General Fund	-	249,655	249,655	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	\$249,655	\$249,655	100.00%
<b>SERVICES &amp; SUPPLIES</b>				

**Higher Education Coordinating Commission**

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**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Program Enhancements  
Pkg Group: POL Pkg Type: LFO Pkg Number: 802**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4100 Instate Travel</b>				
8000 General Fund	-	1,068	1,068	100.00%
<b>4150 Employee Training</b>				
8000 General Fund	-	3,738	3,738	100.00%
<b>4175 Office Expenses</b>				
8000 General Fund	-	2,136	2,136	100.00%
<b>4200 Telecommunications</b>				
8000 General Fund	-	1,602	1,602	100.00%
<b>4250 Data Processing</b>				
8000 General Fund	-	694	694	100.00%
<b>4275 Publicity and Publications</b>				
8000 General Fund	-	534	534	100.00%
<b>4300 Professional Services</b>				
8000 General Fund	-	236,515	236,515	100.00%
<b>4375 Employee Recruitment and Develop</b>				
8000 General Fund	-	427	427	100.00%
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	-	534	534	100.00%
<b>4650 Other Services and Supplies</b>				



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**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Program Enhancements  
Pkg Group: POL Pkg Type: LFO Pkg Number: 802**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	534	534	100.00%
<b>4700 Expendable Prop 250 - 5000</b>				
8000 General Fund	-	2,563	2,563	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	-	250,345	250,345	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>\$250,345</b>	<b>\$250,345</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	-	500,000	500,000	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>\$500,000</b>	<b>\$500,000</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	-	1	1	100.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	-	1.00	1.00	100.00%
8280 FTE Reconciliation	-	0.05	0.05	100.00%
<b>TOTAL AUTHORIZED FTE</b>	-	<b>1.05</b>	<b>1.05</b>	<b>100.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000  
 Package: Statewide Adjustments  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 810

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund - (537,050) (537,050) 100.00%

**FEDERAL FUNDS REVENUE**

**0995 Federal Funds**

6400 Federal Funds Ltd - (430,120) (430,120) 100.00%

**REVENUE CATEGORIES**

8000 General Fund - (537,050) (537,050) 100.00%

6400 Federal Funds Ltd - (430,120) (430,120) 100.00%

**TOTAL REVENUE CATEGORIES - (\$967,170) (\$967,170) 100.00%**

**AVAILABLE REVENUES**

8000 General Fund - (537,050) (537,050) 100.00%

6400 Federal Funds Ltd - (430,120) (430,120) 100.00%

**TOTAL AVAILABLE REVENUES - (\$967,170) (\$967,170) 100.00%**

**EXPENDITURES**

**PERSONAL SERVICES**

**P.S. BUDGET ADJUSTMENTS**

**3455 Vacancy Savings**

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HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Statewide Adjustments  
Pkg Group: POL Pkg Type: LFO Pkg Number: 810**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(209,841)	(209,841)	100.00%
3400 Other Funds Ltd	-	(180,838)	(180,838)	100.00%
6400 Federal Funds Ltd	-	(249,541)	(249,541)	100.00%
All Funds	-	(640,220)	(640,220)	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
8000 General Fund	-	(209,841)	(209,841)	100.00%
3400 Other Funds Ltd	-	(180,838)	(180,838)	100.00%
6400 Federal Funds Ltd	-	(249,541)	(249,541)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$640,220)</b>	<b>(\$640,220)</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	-	(209,841)	(209,841)	100.00%
3400 Other Funds Ltd	-	(180,838)	(180,838)	100.00%
6400 Federal Funds Ltd	-	(249,541)	(249,541)	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	<b>(\$640,220)</b>	<b>(\$640,220)</b>	<b>100.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
8000 General Fund	-	(26,806)	(26,806)	100.00%
3400 Other Funds Ltd	-	(23,580)	(23,580)	100.00%
6400 Federal Funds Ltd	-	(23,775)	(23,775)	100.00%

**Higher Education Coordinating Commission**

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**Package Comparison Report - Detail  
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HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Statewide Adjustments  
Pkg Group: POL Pkg Type: LFO Pkg Number: 810**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	(74,161)	(74,161)	100.00%
<b>4125 Out of State Travel</b>				
8000 General Fund	-	(1,147)	(1,147)	100.00%
<b>4150 Employee Training</b>				
8000 General Fund	-	(5,181)	(5,181)	100.00%
6400 Federal Funds Ltd	-	(15,000)	(15,000)	100.00%
All Funds	-	(20,181)	(20,181)	100.00%
<b>4175 Office Expenses</b>				
8000 General Fund	-	(5,703)	(5,703)	100.00%
<b>4225 State Gov. Service Charges</b>				
8000 General Fund	-	(41,688)	(41,688)	100.00%
3400 Other Funds Ltd	-	(2,713)	(2,713)	100.00%
6400 Federal Funds Ltd	-	(51,317)	(51,317)	100.00%
All Funds	-	(95,718)	(95,718)	100.00%
<b>4250 Data Processing</b>				
8000 General Fund	-	(6,181)	(6,181)	100.00%
<b>4275 Publicity and Publications</b>				
8000 General Fund	-	(1,699)	(1,699)	100.00%
6400 Federal Funds Ltd	-	(3,198)	(3,198)	100.00%

**Higher Education Coordinating Commission**

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**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Statewide Adjustments  
Pkg Group: POL Pkg Type: LFO Pkg Number: 810**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	(4,897)	(4,897)	100.00%
<b>4300 Professional Services</b>				
8000 General Fund	-	(117,275)	(117,275)	100.00%
<b>4315 IT Professional Services</b>				
8000 General Fund	-	(8,695)	(8,695)	100.00%
<b>4325 Attorney General</b>				
8000 General Fund	-	(6,936)	(6,936)	100.00%
3400 Other Funds Ltd	-	(2,432)	(2,432)	100.00%
6400 Federal Funds Ltd	-	(1,785)	(1,785)	100.00%
All Funds	-	(11,153)	(11,153)	100.00%
<b>4375 Employee Recruitment and Develop</b>				
8000 General Fund	-	(573)	(573)	100.00%
<b>4400 Dues and Subscriptions</b>				
8000 General Fund	-	(16,619)	(16,619)	100.00%
6400 Federal Funds Ltd	-	(14,926)	(14,926)	100.00%
All Funds	-	(31,545)	(31,545)	100.00%
<b>4575 Agency Program Related S and S</b>				
8000 General Fund	-	(385)	(385)	100.00%
6400 Federal Funds Ltd	-	(14,211)	(14,211)	100.00%

**Higher Education Coordinating Commission**

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**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Statewide Adjustments  
Pkg Group: POL Pkg Type: LFO Pkg Number: 810**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	(14,596)	(14,596)	100.00%
<b>4650 Other Services and Supplies</b>				
8000 General Fund	-	(81,439)	(81,439)	100.00%
3400 Other Funds Ltd	-	(5,483)	(5,483)	100.00%
6400 Federal Funds Ltd	-	(56,367)	(56,367)	100.00%
All Funds	-	(143,289)	(143,289)	100.00%
<b>4700 Expendable Prop 250 - 5000</b>				
8000 General Fund	-	(4,528)	(4,528)	100.00%
<b>4715 IT Expendable Property</b>				
8000 General Fund	-	(2,354)	(2,354)	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	-	(327,209)	(327,209)	100.00%
3400 Other Funds Ltd	-	(34,208)	(34,208)	100.00%
6400 Federal Funds Ltd	-	(180,579)	(180,579)	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>(\$541,996)</b>	<b>(\$541,996)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	-	(537,050)	(537,050)	100.00%
3400 Other Funds Ltd	-	(215,046)	(215,046)	100.00%
6400 Federal Funds Ltd	-	(430,120)	(430,120)	100.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-101-00-00-00000

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Package: Statewide Adjustments

HECC Operations

Pkg Group: POL Pkg Type: LFO Pkg Number: 810

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	-	(\$1,182,216)	(\$1,182,216)	100.00%
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	215,046	215,046	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	\$215,046	\$215,046	100.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000  
 Package: Budget Reconciliation Adjustments (HB 5006)  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 811

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund - 350,000 350,000 100.00%

**TRANSFERS IN**

**1010 Transfer In - Intrafund**

3400 Other Funds Ltd - 6,831,534 6,831,534 100.00%

**REVENUE CATEGORIES**

8000 General Fund - 350,000 350,000 100.00%

3400 Other Funds Ltd - 6,831,534 6,831,534 100.00%

**TOTAL REVENUE CATEGORIES - \$7,181,534 \$7,181,534 100.00%**

**AVAILABLE REVENUES**

8000 General Fund - 350,000 350,000 100.00%

3400 Other Funds Ltd - 6,831,534 6,831,534 100.00%

**TOTAL AVAILABLE REVENUES - \$7,181,534 \$7,181,534 100.00%**

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4625 Other COI Costs**

3400 Other Funds Ltd - 6,831,534 6,831,534 100.00%



**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
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HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Budget Reconciliation Adjustments (HB 5006)  
Pkg Group: POL Pkg Type: LFO Pkg Number: 811**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	-	6,831,534	6,831,534	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>\$6,831,534</b>	<b>\$6,831,534</b>	<b>100.00%</b>
<b>SPECIAL PAYMENTS</b>				
<b>6030 Dist to Non-Gov Units</b>				
8000 General Fund	-	350,000	350,000	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	350,000	350,000	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$350,000</b>	<b>\$350,000</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	-	350,000	350,000	100.00%
3400 Other Funds Ltd	-	6,831,534	6,831,534	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>\$7,181,534</b>	<b>\$7,181,534</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
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HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000  
Package: Vacant Position Elimination  
Pkg Group: POL Pkg Type: LFO Pkg Number: 812**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund - (746,041) (746,041) 100.00%

**FEDERAL FUNDS REVENUE**

**0995 Federal Funds**

6400 Federal Funds Ltd - (188,209) (188,209) 100.00%

**REVENUE CATEGORIES**

8000 General Fund - (746,041) (746,041) 100.00%

6400 Federal Funds Ltd - (188,209) (188,209) 100.00%

**TOTAL REVENUE CATEGORIES - (\$934,250) (\$934,250) 100.00%**

**AVAILABLE REVENUES**

8000 General Fund - (746,041) (746,041) 100.00%

6400 Federal Funds Ltd - (188,209) (188,209) 100.00%

**TOTAL AVAILABLE REVENUES - (\$934,250) (\$934,250) 100.00%**

**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3110 Class/Unclass Sal. and Per Diem**

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 HECC Operations

Cross Reference Number: 52500-101-00-00-00000  
 Package: Vacant Position Elimination  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 812

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	(504,280)	(504,280)	100.00%
3400 Other Funds Ltd	-	(26,146)	(26,146)	100.00%
6400 Federal Funds Ltd	-	(5,854)	(5,854)	100.00%
All Funds	-	(536,280)	(536,280)	100.00%
<b>SALARIES &amp; WAGES</b>				
8000 General Fund	-	(504,280)	(504,280)	100.00%
3400 Other Funds Ltd	-	(26,146)	(26,146)	100.00%
6400 Federal Funds Ltd	-	(5,854)	(5,854)	100.00%
<b>TOTAL SALARIES &amp; WAGES</b>	-	<b>(\$536,280)</b>	<b>(\$536,280)</b>	<b>100.00%</b>
<b>OTHER PAYROLL EXPENSES</b>				
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	-	(236)	(236)	100.00%
3400 Other Funds Ltd	-	(32)	(32)	100.00%
6400 Federal Funds Ltd	-	(17)	(17)	100.00%
All Funds	-	(285)	(285)	100.00%
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	-	(74,320)	(74,320)	100.00%
3400 Other Funds Ltd	-	(3,423)	(3,423)	100.00%
6400 Federal Funds Ltd	-	(766)	(766)	100.00%

**Higher Education Coordinating Commission**

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**Package Comparison Report - Detail  
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**Cross Reference Number: 52500-101-00-00-00000  
Package: Vacant Position Elimination  
Pkg Group: POL Pkg Type: LFO Pkg Number: 812**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	(78,509)	(78,509)	100.00%
<b>3230 Social Security Taxes</b>				
8000 General Fund	-	(38,577)	(38,577)	100.00%
3400 Other Funds Ltd	-	(2,000)	(2,000)	100.00%
6400 Federal Funds Ltd	-	(448)	(448)	100.00%
All Funds	-	(41,025)	(41,025)	100.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	-	(286)	(286)	100.00%
3400 Other Funds Ltd	-	(38)	(38)	100.00%
6400 Federal Funds Ltd	-	(21)	(21)	100.00%
All Funds	-	(345)	(345)	100.00%
<b>3270 Flexible Benefits</b>				
8000 General Fund	-	(128,344)	(128,344)	100.00%
3400 Other Funds Ltd	-	(5,000)	(5,000)	100.00%
All Funds	-	(133,344)	(133,344)	100.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	-	(241,763)	(241,763)	100.00%
3400 Other Funds Ltd	-	(10,493)	(10,493)	100.00%
6400 Federal Funds Ltd	-	(1,252)	(1,252)	100.00%

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**Cross Reference Number: 52500-101-00-00-00000  
Package: Vacant Position Elimination  
Pkg Group: POL Pkg Type: LFO Pkg Number: 812**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	<b>(\$253,508)</b>	<b>(\$253,508)</b>	<b>100.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3465 Reconciliation Adjustment</b>				
8000 General Fund	-	2	2	100.00%
6400 Federal Funds Ltd	-	(181,103)	(181,103)	100.00%
All Funds	-	(181,101)	(181,101)	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
8000 General Fund	-	2	2	100.00%
6400 Federal Funds Ltd	-	(181,103)	(181,103)	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>(\$181,101)</b>	<b>(\$181,101)</b>	<b>100.00%</b>
<b>PERSONAL SERVICES</b>				
8000 General Fund	-	(746,041)	(746,041)	100.00%
3400 Other Funds Ltd	-	(36,639)	(36,639)	100.00%
6400 Federal Funds Ltd	-	(188,209)	(188,209)	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	<b>(\$970,889)</b>	<b>(\$970,889)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	-	(746,041)	(746,041)	100.00%
3400 Other Funds Ltd	-	(36,639)	(36,639)	100.00%
6400 Federal Funds Ltd	-	(188,209)	(188,209)	100.00%

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Cross Reference Number: 52500-101-00-00-00000

2017-19 Biennium

Package: Vacant Position Elimination

HECC Operations

Pkg Group: POL Pkg Type: LFO Pkg Number: 812

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL EXPENDITURES</b>	-	(\$970,889)	(\$970,889)	100.00%
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	36,639	36,639	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	\$36,639	\$36,639	100.00%
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	-	(5)	(5)	100.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	-	(4.33)	(4.33)	100.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 HECC Operations

Cross Reference Number: 52500-101-00-00-00000

Package: Policy Bills

Pkg Group: POL Pkg Type: LFO Pkg Number: 813

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund - 1,354,490 1,354,490 100.00%

**REVENUE CATEGORIES**

8000 General Fund - 1,354,490 1,354,490 100.00%

**TOTAL REVENUE CATEGORIES - \$1,354,490 \$1,354,490 100.00%**

**AVAILABLE REVENUES**

8000 General Fund - 1,354,490 1,354,490 100.00%

**TOTAL AVAILABLE REVENUES - \$1,354,490 \$1,354,490 100.00%**

**EXPENDITURES**

**PERSONAL SERVICES**

**SALARIES & WAGES**

**3110 Class/Unclass Sal. and Per Diem**

8000 General Fund - 112,412 112,412 100.00%

**SALARIES & WAGES**

8000 General Fund - 112,412 112,412 100.00%

**TOTAL SALARIES & WAGES - \$112,412 \$112,412 100.00%**

**OTHER PAYROLL EXPENSES**

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**Agency Number: 52500**

**Package Comparison Report - Detail  
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HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000**

**Package: Policy Bills**

**Pkg Group: POL Pkg Type: LFO Pkg Number: 813**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>3210 Empl. Rel. Bd. Assessments</b>				
8000 General Fund	-	109	109	100.00%
<b>3220 Public Employees Retire Cont</b>				
8000 General Fund	-	14,716	14,716	100.00%
<b>3230 Social Security Taxes</b>				
8000 General Fund	-	8,599	8,599	100.00%
<b>3250 Workers Comp. Assess. (WCD)</b>				
8000 General Fund	-	132	132	100.00%
<b>3270 Flexible Benefits</b>				
8000 General Fund	-	63,895	63,895	100.00%
<b>OTHER PAYROLL EXPENSES</b>				
8000 General Fund	-	87,451	87,451	100.00%
<b>TOTAL OTHER PAYROLL EXPENSES</b>	-	<b>\$87,451</b>	<b>\$87,451</b>	<b>100.00%</b>
<b>P.S. BUDGET ADJUSTMENTS</b>				
<b>3465 Reconciliation Adjustment</b>				
8000 General Fund	-	7,421	7,421	100.00%
<b>P.S. BUDGET ADJUSTMENTS</b>				
8000 General Fund	-	7,421	7,421	100.00%
<b>TOTAL P.S. BUDGET ADJUSTMENTS</b>	-	<b>\$7,421</b>	<b>\$7,421</b>	<b>100.00%</b>



**Higher Education Coordinating Commission**

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**Package Comparison Report - Detail  
2017-19 Biennium  
HECC Operations**

**Cross Reference Number: 52500-101-00-00-00000**

**Package: Policy Bills**

**Pkg Group: POL Pkg Type: LFO Pkg Number: 813**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>PERSONAL SERVICES</b>				
8000 General Fund	-	207,284	207,284	100.00%
<b>TOTAL PERSONAL SERVICES</b>	-	<b>\$207,284</b>	<b>\$207,284</b>	<b>100.00%</b>
<b>SERVICES &amp; SUPPLIES</b>				
<b>4100 Instate Travel</b>				
8000 General Fund	-	5,000	5,000	100.00%
<b>4175 Office Expenses</b>				
8000 General Fund	-	3,206	3,206	100.00%
<b>4300 Professional Services</b>				
8000 General Fund	-	134,000	134,000	100.00%
<b>4650 Other Services and Supplies</b>				
8000 General Fund	-	5,000	5,000	100.00%
<b>SERVICES &amp; SUPPLIES</b>				
8000 General Fund	-	147,206	147,206	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	-	<b>\$147,206</b>	<b>\$147,206</b>	<b>100.00%</b>
<b>SPECIAL PAYMENTS</b>				
<b>6045 Dist to Comm College Districts</b>				
8000 General Fund	-	500,000	500,000	100.00%
<b>6048 Spc Pmt to Public Universities</b>				

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**Cross Reference Number: 52500-101-00-00-00000**

**2017-19 Biennium**

**Package: Policy Bills**

**HECC Operations**

**Pkg Group: POL Pkg Type: LFO Pkg Number: 813**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	500,000	500,000	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	1,000,000	1,000,000	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$1,000,000</b>	<b>\$1,000,000</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8000 General Fund	-	1,354,490	1,354,490	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>\$1,354,490</b>	<b>\$1,354,490</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>
<b>AUTHORIZED POSITIONS</b>				
8150 Class/Unclass Positions	-	2	2	100.00%
<b>AUTHORIZED FTE</b>				
8250 Class/Unclass FTE Positions	-	0.96	0.96	100.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
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 Support to Community Colleges

Cross Reference Number: 52500-102-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	(10,759,800)	(10,759,800)	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	(10,759,800)	(10,759,800)	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$10,759,800)</b>	<b>(\$10,759,800)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6045 Dist to Comm College Districts</b>				
8000 General Fund	(10,759,800)	(10,759,800)	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(10,759,800)	(10,759,800)	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$10,759,800)</b>	<b>(\$10,759,800)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

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Package Comparison Report - Detail  
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 Support to Community Colleges

Cross Reference Number: 52500-102-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	20,557,224	20,557,224	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	20,557,224	20,557,224	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$20,557,224</b>	<b>\$20,557,224</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6040 Dist to Local School Districts</b>				
8000 General Fund	48,112	48,112	0	0.00%
<b>6045 Dist to Comm College Districts</b>				
8000 General Fund	20,509,112	20,509,112	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	20,557,224	20,557,224	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$20,557,224</b>	<b>\$20,557,224</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Support to Community Colleges

Cross Reference Number: 52500-102-00-00-00000  
 Package: Above Standard Inflation  
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	20,677,909	20,677,909	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	20,677,909	20,677,909	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$20,677,909</b>	<b>\$20,677,909</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6045 Dist to Comm College Districts</b>				
8000 General Fund	20,677,909	20,677,909	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	20,677,909	20,677,909	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$20,677,909</b>	<b>\$20,677,909</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Support to Community Colleges

Cross Reference Number: 52500-102-00-00-00000  
 Package: Exceptional Inflation  
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 033

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	1,148,363	1,148,363	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	1,148,363	1,148,363	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,148,363</b>	<b>\$1,148,363</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6045 Dist to Comm College Districts</b>				
8000 General Fund	1,148,363	1,148,363	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	1,148,363	1,148,363	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$1,148,363</b>	<b>\$1,148,363</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

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Package Comparison Report - Detail  
 2017-19 Biennium  
 Support to Community Colleges

Cross Reference Number: 52500-102-00-00-00000

Package: Fundshifts

Pkg Group: ESS Pkg Type: 050 Pkg Number: 050

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	(28,300,000)	(28,300,000)	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	(28,300,000)	(28,300,000)	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$28,300,000)</b>	<b>(\$28,300,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6045 Dist to Comm College Districts</b>				
8000 General Fund	(28,300,000)	(28,300,000)	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(28,300,000)	(28,300,000)	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$28,300,000)</b>	<b>(\$28,300,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Support to Community Colleges

Cross Reference Number: 52500-102-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	(14,418,797)	-	14,418,797	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	(14,418,797)	-	14,418,797	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$14,418,797)</b>	<b>-</b>	<b>\$14,418,797</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6040 Dist to Local School Districts</b>				
8000 General Fund	(125,960)	-	125,960	100.00%
<b>6045 Dist to Comm College Districts</b>				
8000 General Fund	(14,292,837)	-	14,292,837	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(14,418,797)	-	14,418,797	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$14,418,797)</b>	<b>-</b>	<b>\$14,418,797</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>



**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Support to Community Colleges

Cross Reference Number: 52500-102-00-00-00000  
 Package: LFO Analyst Adjustments  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 801

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	-	(2,131,621)	(2,131,621)	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	(2,131,621)	(2,131,621)	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>(\$2,131,621)</b>	<b>(\$2,131,621)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6040 Dist to Local School Districts</b>				
8000 General Fund	-	(31,402)	(31,402)	100.00%
<b>6045 Dist to Comm College Districts</b>				
8000 General Fund	-	(2,100,219)	(2,100,219)	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	(2,131,621)	(2,131,621)	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>(\$2,131,621)</b>	<b>(\$2,131,621)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Support to Community Colleges

Cross Reference Number: 52500-102-00-00-00000  
 Package: Program Enhancements  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 802

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	-	6,387,669	6,387,669	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	6,387,669	6,387,669	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$6,387,669</b>	<b>\$6,387,669</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6045 Dist to Comm College Districts</b>				
8000 General Fund	-	6,387,669	6,387,669	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	6,387,669	6,387,669	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$6,387,669</b>	<b>\$6,387,669</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-103-00-00-00000

2017-19 Biennium

Package: Phase - In

Public University Ops & Student Support

Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	142,500	142,500	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	142,500	142,500	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$142,500</b>	<b>\$142,500</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	142,500	142,500	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	142,500	142,500	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$142,500</b>	<b>\$142,500</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Public University Ops & Student Support

Cross Reference Number: 52500-103-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	(1,900,000)	(1,900,000)	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	(1,900,000)	(1,900,000)	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$1,900,000)</b>	<b>(\$1,900,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	(1,900,000)	(1,900,000)	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(1,900,000)	(1,900,000)	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$1,900,000)</b>	<b>(\$1,900,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-103-00-00-00000

2017-19 Biennium

Package: Standard Inflation

Public University Ops & Student Support

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	24,620,818	24,620,818	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	24,620,818	24,620,818	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$24,620,818</b>	<b>\$24,620,818</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	24,620,818	24,620,818	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	24,620,818	24,620,818	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$24,620,818</b>	<b>\$24,620,818</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Public University Ops & Student Support

Cross Reference Number: 52500-103-00-00-00000  
 Package: Above Standard Inflation  
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	2,661,710	2,661,710	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	2,661,710	2,661,710	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$2,661,710</b>	<b>\$2,661,710</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	2,661,710	2,661,710	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	2,661,710	2,661,710	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$2,661,710</b>	<b>\$2,661,710</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-103-00-00-00000

2017-19 Biennium

Package: Exceptional Inflation

Public University Ops & Student Support

Pkg Group: ESS Pkg Type: 030 Pkg Number: 033

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	468,190	468,190	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	468,190	468,190	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$468,190</b>	<b>\$468,190</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	468,190	468,190	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	468,190	468,190	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$468,190</b>	<b>\$468,190</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-103-00-00-00000

2017-19 Biennium

Package: Analyst Adjustments

Public University Ops & Student Support

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	(33,424,326)	-	33,424,326	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	(33,424,326)	-	33,424,326	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$33,424,326)</b>	<b>-</b>	<b>\$33,424,326</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	(33,424,326)	-	33,424,326	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(33,424,326)	-	33,424,326	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$33,424,326)</b>	<b>-</b>	<b>\$33,424,326</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>



**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-103-00-00-00000

2017-19 Biennium

Package: Current Service Level

Public University Ops & Student Support

Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	7,431,108	-	(7,431,108)	(100.00%)
<b>AVAILABLE REVENUES</b>				
8000 General Fund	7,431,108	-	(7,431,108)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$7,431,108</b>	<b>-</b>	<b>(\$7,431,108)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	7,431,108	-	(7,431,108)	(100.00%)
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	7,431,108	-	(7,431,108)	(100.00%)
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$7,431,108</b>	<b>-</b>	<b>(\$7,431,108)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Public University Ops & Student Support

Cross Reference Number: 52500-103-00-00-00000  
 Package: LFO Analyst Adjustments  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 801

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	-	(570,000)	(570,000)	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	(570,000)	(570,000)	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>(\$570,000)</b>	<b>(\$570,000)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6048 Spc Pmt to Public Universities</b>				
8000 General Fund	-	(570,000)	(570,000)	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	(570,000)	(570,000)	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>(\$570,000)</b>	<b>(\$570,000)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Public University Ops & Student Support

Cross Reference Number: 52500-103-00-00-00000  
 Package: Program Enhancements  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 802

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	-	44,147,865	44,147,865	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	44,147,865	44,147,865	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$44,147,865</b>	<b>\$44,147,865</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6048 Spc Pmt to Public Universities</b>				
8000 General Fund	-	44,147,865	44,147,865	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	44,147,865	44,147,865	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$44,147,865</b>	<b>\$44,147,865</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Public University State Programs

Cross Reference Number: 52500-104-00-00-00000  
 Package: Phase - In  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	936,900	936,900	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	936,900	936,900	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$936,900</b>	<b>\$936,900</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	936,900	936,900	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	936,900	936,900	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$936,900</b>	<b>\$936,900</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Public University State Programs

Cross Reference Number: 52500-104-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	(2,071,207)	(2,071,207)	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	(2,071,207)	(2,071,207)	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$2,071,207)</b>	<b>(\$2,071,207)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	(2,071,207)	(2,071,207)	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(2,071,207)	(2,071,207)	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$2,071,207)</b>	<b>(\$2,071,207)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Public University State Programs

Cross Reference Number: 52500-104-00-00-00000  
 Package: Standard Inflation  
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	1,370,819	1,370,819	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	1,370,819	1,370,819	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,370,819</b>	<b>\$1,370,819</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	1,370,819	1,370,819	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	1,370,819	1,370,819	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$1,370,819</b>	<b>\$1,370,819</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Public University State Programs

Cross Reference Number: 52500-104-00-00-00000  
 Package: Above Standard Inflation  
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	148,197	148,197	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	148,197	148,197	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$148,197</b>	<b>\$148,197</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	148,197	148,197	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	148,197	148,197	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$148,197</b>	<b>\$148,197</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Public University State Programs

Cross Reference Number: 52500-104-00-00-00000  
 Package: Exceptional Inflation  
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 033

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	26,942	26,942	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	26,942	26,942	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$26,942</b>	<b>\$26,942</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	26,942	26,942	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	26,942	26,942	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$26,942</b>	<b>\$26,942</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>



**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Public University State Programs

Cross Reference Number: 52500-104-00-00-00000  
 Package: Analyst Adjustments  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	(835,173)	-	835,173	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	(835,173)	-	835,173	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$835,173)</b>	<b>-</b>	<b>\$835,173</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	(835,173)	-	835,173	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(835,173)	-	835,173	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$835,173)</b>	<b>-</b>	<b>\$835,173</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Public University State Programs

Cross Reference Number: 52500-104-00-00-00000  
 Package: Current Service Level  
 Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	423,522	-	(423,522)	(100.00%)
<b>AVAILABLE REVENUES</b>				
8000 General Fund	423,522	-	(423,522)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$423,522</b>	<b>-</b>	<b>(\$423,522)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	423,522	-	(423,522)	(100.00%)
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	423,522	-	(423,522)	(100.00%)
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$423,522</b>	<b>-</b>	<b>(\$423,522)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Public University State Programs

Cross Reference Number: 52500-104-00-00-00000  
 Package: Program Enhancements  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 802

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	-	194,096	194,096	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	194,096	194,096	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$194,096</b>	<b>\$194,096</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6048 Spc Pmt to Public Universities</b>				
8000 General Fund	-	194,096	194,096	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	194,096	194,096	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$194,096</b>	<b>\$194,096</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Public University State Programs

Cross Reference Number: 52500-104-00-00-00000  
 Package: Budget Reconciliation Adjustments (HB 5006)  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 811

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	-	3,040,000	3,040,000	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	3,040,000	3,040,000	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$3,040,000</b>	<b>\$3,040,000</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6048 Spc Pmt to Public Universities</b>				
8000 General Fund	-	3,040,000	3,040,000	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	3,040,000	3,040,000	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$3,040,000</b>	<b>\$3,040,000</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Public University State Programs

Cross Reference Number: 52500-104-00-00-00000  
 Package: Policy Bills  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 813

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	-	190,000	190,000	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	190,000	190,000	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$190,000</b>	<b>\$190,000</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6048 Spc Pmt to Public Universities</b>				
8000 General Fund	-	190,000	190,000	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	190,000	190,000	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$190,000</b>	<b>\$190,000</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-105-00-00-00000

2017-19 Biennium

Package: Standard Inflation

Agriculture Experiment Station

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	2,335,480	2,335,480	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	2,335,480	2,335,480	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$2,335,480</b>	<b>\$2,335,480</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	2,335,480	2,335,480	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	2,335,480	2,335,480	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$2,335,480</b>	<b>\$2,335,480</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Agriculture Experiment Station

Cross Reference Number: 52500-105-00-00-00000  
 Package: Above Standard Inflation  
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	252,484	252,484	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	252,484	252,484	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$252,484</b>	<b>\$252,484</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	252,484	252,484	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	252,484	252,484	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$252,484</b>	<b>\$252,484</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Agriculture Experiment Station

Cross Reference Number: 52500-105-00-00-00000  
 Package: Exceptional Inflation  
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 033

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	56,930	56,930	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	56,930	56,930	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$56,930</b>	<b>\$56,930</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	56,930	56,930	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	56,930	56,930	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$56,930</b>	<b>\$56,930</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>



**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Agriculture Experiment Station

Cross Reference Number: 52500-105-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	(3,349,341)	-	3,349,341	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	(3,349,341)	-	3,349,341	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$3,349,341)</b>	<b>-</b>	<b>\$3,349,341</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	(3,349,341)	-	3,349,341	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(3,349,341)	-	3,349,341	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$3,349,341)</b>	<b>-</b>	<b>\$3,349,341</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Agriculture Experiment Station

Cross Reference Number: 52500-105-00-00-00000  
 Package: Current Service Level  
 Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	704,447	-	(704,447)	(100.00%)
<b>AVAILABLE REVENUES</b>				
8000 General Fund	704,447	-	(704,447)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$704,447</b>	<b>-</b>	<b>(\$704,447)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	704,447	-	(704,447)	(100.00%)
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	704,447	-	(704,447)	(100.00%)
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$704,447</b>	<b>-</b>	<b>(\$704,447)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Agriculture Experiment Station

Cross Reference Number: 52500-105-00-00-00000  
 Package: Program Enhancements  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 802

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	-	322,901	322,901	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	322,901	322,901	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$322,901</b>	<b>\$322,901</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6048 Spc Pmt to Public Universities</b>				
8000 General Fund	-	322,901	322,901	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	322,901	322,901	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$322,901</b>	<b>\$322,901</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Agriculture Experiment Station

Cross Reference Number: 52500-105-00-00-00000  
 Package: Budget Reconciliation Adjustments (HB 5006)  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 811

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	-	380,000	380,000	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	380,000	380,000	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$380,000</b>	<b>\$380,000</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6048 Spc Pmt to Public Universities</b>				
8000 General Fund	-	380,000	380,000	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	380,000	380,000	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$380,000</b>	<b>\$380,000</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Extension Service

Cross Reference Number: 52500-106-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	1,687,257	1,687,257	0	0.00%
<b>REVENUE CATEGORIES</b>				
8000 General Fund	1,687,257	1,687,257	0	0.00%
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$1,687,257</b>	<b>\$1,687,257</b>	<b>\$0</b>	<b>0.00%</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	1,687,257	1,687,257	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,687,257</b>	<b>\$1,687,257</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	1,687,257	1,687,257	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	1,687,257	1,687,257	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$1,687,257</b>	<b>\$1,687,257</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Extension Service**

**Cross Reference Number: 52500-106-00-00-00000**

**Package: Standard Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Extension Service

Cross Reference Number: 52500-106-00-00-00000  
 Package: Above Standard Inflation  
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	182,407	182,407	0	0.00%
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**REVENUE CATEGORIES**

8000 General Fund	182,407	182,407	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$182,407</b>	<b>\$182,407</b>	<b>\$0</b>	<b>0.00%</b>
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**AVAILABLE REVENUES**

8000 General Fund	182,407	182,407	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$182,407</b>	<b>\$182,407</b>	<b>\$0</b>	<b>0.00%</b>
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**EXPENDITURES**

**SPECIAL PAYMENTS**

**6085 Other Special Payments**

8000 General Fund	182,407	182,407	0	0.00%
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**SPECIAL PAYMENTS**

8000 General Fund	182,407	182,407	0	0.00%
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<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$182,407</b>	<b>\$182,407</b>	<b>\$0</b>	<b>0.00%</b>
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**ENDING BALANCE**

8000 General Fund	-	-	0	0.00%
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**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Extension Service**

**Cross Reference Number: 52500-106-00-00-00000**

**Package: Above Standard Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 032**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%



**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Extension Service**

**Cross Reference Number: 52500-106-00-00-00000**

**Package: Exceptional Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 033**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	13,059	13,059	0	0.00%
<b>REVENUE CATEGORIES</b>				
8000 General Fund	13,059	13,059	0	0.00%
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$13,059</b>	<b>\$13,059</b>	<b>\$0</b>	<b>0.00%</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	13,059	13,059	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$13,059</b>	<b>\$13,059</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	13,059	13,059	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	13,059	13,059	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$13,059</b>	<b>\$13,059</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-106-00-00-00000

2017-19 Biennium

Package: Exceptional Inflation

Extension Service

Pkg Group: ESS Pkg Type: 030 Pkg Number: 033

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Extension Service

Cross Reference Number: 52500-106-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund (2,391,647) - 2,391,647 100.00%

**TRANSFERS IN**

**1107 Tsfr From Administrative Svcs**

4400 Lottery Funds Ltd 44,000,000 - (44,000,000) (100.00%)

**REVENUE CATEGORIES**

8000 General Fund (2,391,647) - 2,391,647 100.00%

4400 Lottery Funds Ltd 44,000,000 - (44,000,000) (100.00%)

**TOTAL REVENUE CATEGORIES \$41,608,353 - (\$41,608,353) (100.00%)**

**AVAILABLE REVENUES**

8000 General Fund (2,391,647) - 2,391,647 100.00%

4400 Lottery Funds Ltd 44,000,000 - (44,000,000) (100.00%)

**TOTAL AVAILABLE REVENUES \$41,608,353 - (\$41,608,353) (100.00%)**

**EXPENDITURES**

**SPECIAL PAYMENTS**

**6048 Spc Pmt to Public Universities**

4400 Lottery Funds Ltd 44,000,000 - (44,000,000) (100.00%)

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Extension Service**

**Cross Reference Number: 52500-106-00-00-00000**

**Package: Analyst Adjustments**

**Pkg Group: POL Pkg Type: 090 Pkg Number: 090**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>6085 Other Special Payments</b>				
8000 General Fund	(2,391,647)	-	2,391,647	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(2,391,647)	-	2,391,647	100.00%
4400 Lottery Funds Ltd	44,000,000	-	(44,000,000)	(100.00%)
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$41,608,353</b>	<b>-</b>	<b>(\$41,608,353)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Extension Service

Cross Reference Number: 52500-106-00-00-00000  
 Package: Current Service Level  
 Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	508,924	-	(508,924)	(100.00%)
<b>REVENUE CATEGORIES</b>				
8000 General Fund	508,924	-	(508,924)	(100.00%)
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$508,924</b>	<b>-</b>	<b>(\$508,924)</b>	<b>(100.00%)</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	508,924	-	(508,924)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$508,924</b>	<b>-</b>	<b>(\$508,924)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	508,924	-	(508,924)	(100.00%)
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	508,924	-	(508,924)	(100.00%)
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$508,924</b>	<b>-</b>	<b>(\$508,924)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-106-00-00-00000

2017-19 Biennium

Package: Current Service Level

Extension Service

Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Extension Service**

**Cross Reference Number: 52500-106-00-00-00000  
Package: Program Enhancements  
Pkg Group: POL Pkg Type: LFO Pkg Number: 802**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund - 233,140 233,140 100.00%

**TRANSFERS IN**

**1107 Tsfr From Administrative Svcs**

4400 Lottery Funds Ltd - 24,000,000 24,000,000 100.00%

**REVENUE CATEGORIES**

8000 General Fund - 233,140 233,140 100.00%

4400 Lottery Funds Ltd - 24,000,000 24,000,000 100.00%

**TOTAL REVENUE CATEGORIES - \$24,233,140 \$24,233,140 100.00%**

**AVAILABLE REVENUES**

8000 General Fund - 233,140 233,140 100.00%

4400 Lottery Funds Ltd - 24,000,000 24,000,000 100.00%

**TOTAL AVAILABLE REVENUES - \$24,233,140 \$24,233,140 100.00%**

**EXPENDITURES**

**SPECIAL PAYMENTS**

**6048 Spc Pmt to Public Universities**

8000 General Fund - 233,140 233,140 100.00%

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ANA101A - Package Comparison Report - Detail

ANA101A

8:53 AM

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Extension Service**

**Cross Reference Number: 52500-106-00-00-00000  
Package: Program Enhancements  
Pkg Group: POL Pkg Type: LFO Pkg Number: 802**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	-	24,000,000	24,000,000	100.00%
All Funds	-	24,233,140	24,233,140	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	233,140	233,140	100.00%
4400 Lottery Funds Ltd	-	24,000,000	24,000,000	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$24,233,140</b>	<b>\$24,233,140</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>



**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Forest Research Laboratory

Cross Reference Number: 52500-107-00-00-00000

Package: Standard Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	361,531	361,531	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	361,531	361,531	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$361,531</b>	<b>\$361,531</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	361,531	361,531	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	361,531	361,531	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$361,531</b>	<b>\$361,531</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Forest Research Laboratory

Cross Reference Number: 52500-107-00-00-00000  
 Package: Above Standard Inflation  
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	39,085	39,085	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	39,085	39,085	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$39,085</b>	<b>\$39,085</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	39,085	39,085	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	39,085	39,085	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$39,085</b>	<b>\$39,085</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Forest Research Laboratory

Cross Reference Number: 52500-107-00-00-00000  
 Package: Exceptional Inflation  
 Pkg Group: ESS Pkg Type: 030 Pkg Number: 033

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	2,365	2,365	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	2,365	2,365	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$2,365</b>	<b>\$2,365</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	2,365	2,365	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	2,365	2,365	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$2,365</b>	<b>\$2,365</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Forest Research Laboratory

Cross Reference Number: 52500-107-00-00-00000  
 Package: Analyst Adjustments  
 Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	(512,029)	-	512,029	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	(512,029)	-	512,029	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$512,029)</b>	<b>-</b>	<b>\$512,029</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	(512,029)	-	512,029	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(512,029)	-	512,029	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$512,029)</b>	<b>-</b>	<b>\$512,029</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Forest Research Laboratory

Cross Reference Number: 52500-107-00-00-00000  
 Package: Current Service Level  
 Pkg Group: POL Pkg Type: POL Pkg Number: 102

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	109,048	-	(109,048)	(100.00%)
<b>AVAILABLE REVENUES</b>				
8000 General Fund	109,048	-	(109,048)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$109,048</b>	<b>-</b>	<b>(\$109,048)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	109,048	-	(109,048)	(100.00%)
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	109,048	-	(109,048)	(100.00%)
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$109,048</b>	<b>-</b>	<b>(\$109,048)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Forest Research Laboratory

Cross Reference Number: 52500-107-00-00-00000  
 Package: Program Enhancements  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 802

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	-	49,953	49,953	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	49,953	49,953	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$49,953</b>	<b>\$49,953</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6048 Spc Pmt to Public Universities</b>				
8000 General Fund	-	49,953	49,953	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	49,953	49,953	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$49,953</b>	<b>\$49,953</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 OHSU Programs

Cross Reference Number: 52500-108-00-00-00000  
 Package: Phase-out Pgm & One-time Costs  
 Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	(4,839,089)	(4,839,089)	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	(4,839,089)	(4,839,089)	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$4,839,089)</b>	<b>(\$4,839,089)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	(4,839,089)	(4,839,089)	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(4,839,089)	(4,839,089)	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$4,839,089)</b>	<b>(\$4,839,089)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-108-00-00-00000

2017-19 Biennium

Package: Standard Inflation

OHSU Programs

Pkg Group: ESS Pkg Type: 030 Pkg Number: 031

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	2,903,367	2,903,367	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	2,903,367	2,903,367	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$2,903,367</b>	<b>\$2,903,367</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	2,903,367	2,903,367	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	2,903,367	2,903,367	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$2,903,367</b>	<b>\$2,903,367</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>



**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 OHSU Programs

Cross Reference Number: 52500-108-00-00-00000

Package: Exceptional Inflation

Pkg Group: ESS Pkg Type: 030 Pkg Number: 033

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	267,279	267,279	0	0.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	267,279	267,279	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$267,279</b>	<b>\$267,279</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	267,279	267,279	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	267,279	267,279	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$267,279</b>	<b>\$267,279</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 OHSU Programs

Cross Reference Number: 52500-108-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	1,668,443	-	(1,668,443)	(100.00%)
<b>AVAILABLE REVENUES</b>				
8000 General Fund	1,668,443	-	(1,668,443)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,668,443</b>	<b>-</b>	<b>(\$1,668,443)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
8000 General Fund	1,668,443	-	(1,668,443)	(100.00%)
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	1,668,443	-	(1,668,443)	(100.00%)
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$1,668,443</b>	<b>-</b>	<b>(\$1,668,443)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 OHSU Programs

Cross Reference Number: 52500-108-00-00-00000  
 Package: Program Enhancements  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 802

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	-	1,613,029	1,613,029	100.00%
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	1,613,029	1,613,029	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$1,613,029</b>	<b>\$1,613,029</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6048 Spc Pmt to Public Universities</b>				
8000 General Fund	-	1,613,029	1,613,029	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	1,613,029	1,613,029	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$1,613,029</b>	<b>\$1,613,029</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Student Assistance**

**Cross Reference Number: 52500-109-00-00-00000**

**Package: Phase - In**

**Pkg Group: ESS Pkg Type: 020 Pkg Number: 021**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	9,916,097	9,916,097	0	0.00%
<b>REVENUE CATEGORIES</b>				
8000 General Fund	9,916,097	9,916,097	0	0.00%
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$9,916,097</b>	<b>\$9,916,097</b>	<b>\$0</b>	<b>0.00%</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	9,916,097	9,916,097	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$9,916,097</b>	<b>\$9,916,097</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6035 Dist to Individuals</b>				
8000 General Fund	9,916,097	9,916,097	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	9,916,097	9,916,097	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$9,916,097</b>	<b>\$9,916,097</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail**

**Cross Reference Number: 52500-109-00-00-00000**

**2017-19 Biennium**

**Package: Phase - In**

**Student Assistance**

**Pkg Group: ESS Pkg Type: 020 Pkg Number: 021**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Student Assistance**

**Cross Reference Number: 52500-109-00-00-00000  
Package: Phase-out Pgm & One-time Costs  
Pkg Group: ESS Pkg Type: 020 Pkg Number: 022**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**TRANSFERS IN**

**1030 Transfer from Agy-Res Equity**

3400 Other Funds Ltd	(1,050,000)	(1,050,000)	0	0.00%
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**TRANSFERS IN**

3400 Other Funds Ltd	(1,050,000)	(1,050,000)	0	0.00%
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<b>TOTAL TRANSFERS IN</b>	<b>(\$1,050,000)</b>	<b>(\$1,050,000)</b>	<b>\$0</b>	<b>0.00%</b>
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**REVENUE CATEGORIES**

3400 Other Funds Ltd	(1,050,000)	(1,050,000)	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$1,050,000)</b>	<b>(\$1,050,000)</b>	<b>\$0</b>	<b>0.00%</b>
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**AVAILABLE REVENUES**

3400 Other Funds Ltd	(1,050,000)	(1,050,000)	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$1,050,000)</b>	<b>(\$1,050,000)</b>	<b>\$0</b>	<b>0.00%</b>
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**EXPENDITURES**

**SPECIAL PAYMENTS**

**6035 Dist to Individuals**

3400 Other Funds Ltd	(1,050,000)	(1,050,000)	0	0.00%
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**SPECIAL PAYMENTS**

3400 Other Funds Ltd	(1,050,000)	(1,050,000)	0	0.00%
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**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-109-00-00-00000

2017-19 Biennium

Package: Phase-out Pgm & One-time Costs

Student Assistance

Pkg Group: ESS Pkg Type: 020 Pkg Number: 022

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$1,050,000)</b>	<b>(\$1,050,000)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Student Assistance**

**Cross Reference Number: 52500-109-00-00-00000**

**Package: Standard Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	5,120,598	5,120,598	0	0.00%
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**TRANSFERS IN**

**1107 Tsfr From Administrative Svcs**

4400 Lottery Funds Ltd	437,206	437,206	0	0.00%
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**TRANSFERS IN**

4400 Lottery Funds Ltd	437,206	437,206	0	0.00%
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<b>TOTAL TRANSFERS IN</b>	<b>\$437,206</b>	<b>\$437,206</b>	<b>\$0</b>	<b>0.00%</b>
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**REVENUE CATEGORIES**

8000 General Fund	5,120,598	5,120,598	0	0.00%
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4400 Lottery Funds Ltd	437,206	437,206	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$5,557,804</b>	<b>\$5,557,804</b>	<b>\$0</b>	<b>0.00%</b>
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**AVAILABLE REVENUES**

8000 General Fund	5,120,598	5,120,598	0	0.00%
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4400 Lottery Funds Ltd	437,206	437,206	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$5,557,804</b>	<b>\$5,557,804</b>	<b>\$0</b>	<b>0.00%</b>
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**EXPENDITURES**

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**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Student Assistance**

**Cross Reference Number: 52500-109-00-00-00000**

**Package: Standard Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SPECIAL PAYMENTS</b>				
<b>6035 Dist to Individuals</b>				
8000 General Fund	5,120,598	5,120,598	0	0.00%
4400 Lottery Funds Ltd	437,206	437,206	0	0.00%
3400 Other Funds Ltd	543,634	543,634	0	0.00%
All Funds	6,101,438	6,101,438	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	5,120,598	5,120,598	0	0.00%
4400 Lottery Funds Ltd	437,206	437,206	0	0.00%
3400 Other Funds Ltd	543,634	543,634	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$6,101,438</b>	<b>\$6,101,438</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	(543,634)	(543,634)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$543,634)</b>	<b>(\$543,634)</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Student Assistance**

**Cross Reference Number: 52500-109-00-00-00000**

**Package: Fundshifts**

**Pkg Group: ESS Pkg Type: 050 Pkg Number: 050**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	(7,397,794)	(7,397,794)	0	0.00%
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**TRANSFERS IN**

**1107 Tsfr From Administrative Svcs**

4400 Lottery Funds Ltd	8,492,683	8,492,683	0	0.00%
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**TRANSFERS IN**

4400 Lottery Funds Ltd	8,492,683	8,492,683	0	0.00%
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<b>TOTAL TRANSFERS IN</b>	<b>\$8,492,683</b>	<b>\$8,492,683</b>	<b>\$0</b>	<b>0.00%</b>
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**REVENUE CATEGORIES**

8000 General Fund	(7,397,794)	(7,397,794)	0	0.00%
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4400 Lottery Funds Ltd	8,492,683	8,492,683	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$1,094,889</b>	<b>\$1,094,889</b>	<b>\$0</b>	<b>0.00%</b>
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**AVAILABLE REVENUES**

8000 General Fund	(7,397,794)	(7,397,794)	0	0.00%
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4400 Lottery Funds Ltd	8,492,683	8,492,683	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$1,094,889</b>	<b>\$1,094,889</b>	<b>\$0</b>	<b>0.00%</b>
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**EXPENDITURES**

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**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Student Assistance**

**Cross Reference Number: 52500-109-00-00-00000**

**Package: Fundshifts**

**Pkg Group: ESS Pkg Type: 050 Pkg Number: 050**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SPECIAL PAYMENTS</b>				
<b>6035 Dist to Individuals</b>				
8000 General Fund	(7,397,794)	(7,397,794)	0	0.00%
4400 Lottery Funds Ltd	8,492,683	8,492,683	0	0.00%
3400 Other Funds Ltd	(6,039)	(6,039)	0	0.00%
All Funds	1,088,850	1,088,850	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(7,397,794)	(7,397,794)	0	0.00%
4400 Lottery Funds Ltd	8,492,683	8,492,683	0	0.00%
3400 Other Funds Ltd	(6,039)	(6,039)	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$1,088,850</b>	<b>\$1,088,850</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
3400 Other Funds Ltd	6,039	6,039	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$6,039</b>	<b>\$6,039</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Student Assistance

Cross Reference Number: 52500-109-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund 2,175,209 - (2,175,209) (100.00%)

**TRANSFERS IN**

**1107 Tsfr From Administrative Svcs**

4400 Lottery Funds Ltd (2,175,209) - 2,175,209 100.00%

**TRANSFERS IN**

4400 Lottery Funds Ltd (2,175,209) - 2,175,209 100.00%

**TOTAL TRANSFERS IN (\$2,175,209) - \$2,175,209 100.00%**

**REVENUE CATEGORIES**

8000 General Fund 2,175,209 - (2,175,209) (100.00%)

4400 Lottery Funds Ltd (2,175,209) - 2,175,209 100.00%

**TOTAL REVENUE CATEGORIES - - \$0 0.00%**

**AVAILABLE REVENUES**

8000 General Fund 2,175,209 - (2,175,209) (100.00%)

4400 Lottery Funds Ltd (2,175,209) - 2,175,209 100.00%

**TOTAL AVAILABLE REVENUES - - \$0 0.00%**

**EXPENDITURES**

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**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Student Assistance**

**Cross Reference Number: 52500-109-00-00-00000**

**Package: Analyst Adjustments**

**Pkg Group: POL Pkg Type: 090 Pkg Number: 090**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SPECIAL PAYMENTS</b>				
<b>6035 Dist to Individuals</b>				
8000 General Fund	2,175,209	-	(2,175,209)	(100.00%)
4400 Lottery Funds Ltd	(2,175,209)	-	2,175,209	100.00%
All Funds	-	-	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	2,175,209	-	(2,175,209)	(100.00%)
4400 Lottery Funds Ltd	(2,175,209)	-	2,175,209	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%
4400 Lottery Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Student Assistance

Cross Reference Number: 52500-109-00-00-00000  
 Package: Oregon Opportunity Grant  
 Pkg Group: POL Pkg Type: POL Pkg Number: 101

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	5,000,000	-	(5,000,000)	(100.00%)
<b>REVENUE CATEGORIES</b>				
8000 General Fund	5,000,000	-	(5,000,000)	(100.00%)
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$5,000,000</b>	<b>-</b>	<b>(\$5,000,000)</b>	<b>(100.00%)</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	5,000,000	-	(5,000,000)	(100.00%)
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$5,000,000</b>	<b>-</b>	<b>(\$5,000,000)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6035 Dist to Individuals</b>				
8000 General Fund	5,000,000	-	(5,000,000)	(100.00%)
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	5,000,000	-	(5,000,000)	(100.00%)
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$5,000,000</b>	<b>-</b>	<b>(\$5,000,000)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-109-00-00-00000

2017-19 Biennium

Package: Oregon Opportunity Grant

Student Assistance

Pkg Group: POL Pkg Type: POL Pkg Number: 101

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Student Assistance**

**Cross Reference Number: 52500-109-00-00-00000  
Package: Continue and Expand Oregon Promise  
Pkg Group: POL Pkg Type: POL Pkg Number: 106**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	19,832,194	19,832,194	0	0.00%
<b>REVENUE CATEGORIES</b>				
8000 General Fund	19,832,194	19,832,194	0	0.00%
<b>TOTAL REVENUE CATEGORIES</b>	<b>\$19,832,194</b>	<b>\$19,832,194</b>	<b>\$0</b>	<b>0.00%</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	19,832,194	19,832,194	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$19,832,194</b>	<b>\$19,832,194</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6035 Dist to Individuals</b>				
8000 General Fund	19,832,194	19,832,194	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	19,832,194	19,832,194	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$19,832,194</b>	<b>\$19,832,194</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%



**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Student Assistance**

**Cross Reference Number: 52500-109-00-00-00000  
Package: Continue and Expand Oregon Promise  
Pkg Group: POL Pkg Type: POL Pkg Number: 106**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Student Assistance

Cross Reference Number: 52500-109-00-00-00000  
 Package: Move Barbers & Hairdressers' Endowment  
 Pkg Group: POL Pkg Type: POL Pkg Number: 118

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6030 Dist to Non-Gov Units</b>				
3400 Other Funds Ltd	900,000	-	(900,000)	(100.00%)
<b>SPECIAL PAYMENTS</b>				
3400 Other Funds Ltd	900,000	-	(900,000)	(100.00%)
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$900,000</b>	<b>-</b>	<b>(\$900,000)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(900,000)	-	900,000	100.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$900,000)</b>	<b>-</b>	<b>\$900,000</b>	<b>100.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Student Assistance**

**Cross Reference Number: 52500-109-00-00-00000  
Package: LFO Analyst Adjustments  
Pkg Group: POL Pkg Type: LFO Pkg Number: 801**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	-	(5,000,000)	(5,000,000)	100.00%
<b>REVENUE CATEGORIES</b>				
8000 General Fund	-	(5,000,000)	(5,000,000)	100.00%
<b>TOTAL REVENUE CATEGORIES</b>	-	<b>(\$5,000,000)</b>	<b>(\$5,000,000)</b>	<b>100.00%</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	(5,000,000)	(5,000,000)	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>(\$5,000,000)</b>	<b>(\$5,000,000)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6035 Dist to Individuals</b>				
8000 General Fund	-	(5,000,000)	(5,000,000)	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	(5,000,000)	(5,000,000)	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>(\$5,000,000)</b>	<b>(\$5,000,000)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-109-00-00-00000

2017-19 Biennium

Package: LFO Analyst Adjustments

Student Assistance

Pkg Group: POL Pkg Type: LFO Pkg Number: 801

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Student Assistance**

**Cross Reference Number: 52500-109-00-00-00000  
Package: Budget Reconciliation Adjustments (HB 5006)  
Pkg Group: POL Pkg Type: LFO Pkg Number: 811**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	-	5,300,000	5,300,000	100.00%
<b>REVENUE CATEGORIES</b>				
8000 General Fund	-	5,300,000	5,300,000	100.00%
<b>TOTAL REVENUE CATEGORIES</b>	-	<b>\$5,300,000</b>	<b>\$5,300,000</b>	<b>100.00%</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	5,300,000	5,300,000	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$5,300,000</b>	<b>\$5,300,000</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6035 Dist to Individuals</b>				
8000 General Fund	-	5,300,000	5,300,000	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	5,300,000	5,300,000	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$5,300,000</b>	<b>\$5,300,000</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Student Assistance**

**Cross Reference Number: 52500-109-00-00-00000  
Package: Budget Reconciliation Adjustments (HB 5006)  
Pkg Group: POL Pkg Type: LFO Pkg Number: 811**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Workforce and Other Special Payments**

**Cross Reference Number: 52500-110-00-00-00000**

**Package: Standard Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8000 General Fund	303,064	303,064	0	0.00%
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**FEDERAL FUNDS REVENUE**

**0995 Federal Funds**

6400 Federal Funds Ltd	3,537,763	3,537,763	0	0.00%
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**REVENUE CATEGORIES**

8000 General Fund	303,064	303,064	0	0.00%
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6400 Federal Funds Ltd	3,537,763	3,537,763	0	0.00%
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<b>TOTAL REVENUE CATEGORIES</b>	<b>\$3,840,827</b>	<b>\$3,840,827</b>	<b>\$0</b>	<b>0.00%</b>
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**AVAILABLE REVENUES**

8000 General Fund	303,064	303,064	0	0.00%
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6400 Federal Funds Ltd	3,537,763	3,537,763	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$3,840,827</b>	<b>\$3,840,827</b>	<b>\$0</b>	<b>0.00%</b>
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**EXPENDITURES**

**SPECIAL PAYMENTS**

**6020 Dist to Counties**

6400 Federal Funds Ltd	308	308	0	0.00%
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**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail**

**Cross Reference Number: 52500-110-00-00-00000**

**2017-19 Biennium**

**Package: Standard Inflation**

**Workforce and Other Special Payments**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>6025 Dist to Other Gov Unit</b>				
6400 Federal Funds Ltd	2,426	2,426	0	0.00%
<b>6030 Dist to Non-Gov Units</b>				
8000 General Fund	303,064	303,064	0	0.00%
3400 Other Funds Ltd	11,376	11,376	0	0.00%
6400 Federal Funds Ltd	3,006,394	3,006,394	0	0.00%
All Funds	3,320,834	3,320,834	0	0.00%
<b>6045 Dist to Comm College Districts</b>				
3400 Other Funds Ltd	29,063	29,063	0	0.00%
6400 Federal Funds Ltd	528,635	528,635	0	0.00%
All Funds	557,698	557,698	0	0.00%
<b>6471 Spc Pmt to Employment Dept</b>				
3400 Other Funds Ltd	1,223	1,223	0	0.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	303,064	303,064	0	0.00%
3400 Other Funds Ltd	41,662	41,662	0	0.00%
6400 Federal Funds Ltd	3,537,763	3,537,763	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$3,882,489</b>	<b>\$3,882,489</b>	<b>\$0</b>	<b>0.00%</b>

**ENDING BALANCE**



**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail**

**Cross Reference Number: 52500-110-00-00-00000**

**2017-19 Biennium**

**Package: Standard Inflation**

**Workforce and Other Special Payments**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(41,662)	(41,662)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$41,662)</b>	<b>(\$41,662)</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-110-00-00-00000

2017-19 Biennium

Package: Above Standard Inflation

Workforce and Other Special Payments

Pkg Group: ESS Pkg Type: 030 Pkg Number: 032

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
6471 Spc Pmt to Employment Dept				
3400 Other Funds Ltd	17,527	17,527	0	0.00%
<b>SPECIAL PAYMENTS</b>				
3400 Other Funds Ltd	17,527	17,527	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$17,527</b>	<b>\$17,527</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(17,527)	(17,527)	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$17,527)</b>	<b>(\$17,527)</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-110-00-00-00000

2017-19 Biennium

Package: Revenue Shortfalls

Workforce and Other Special Payments

Pkg Group: POL Pkg Type: 070 Pkg Number: 070

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6045 Dist to Comm College Districts</b>				
3400 Other Funds Ltd	(20,445)	(20,445)	0	0.00%
<b>SPECIAL PAYMENTS</b>				
3400 Other Funds Ltd	(20,445)	(20,445)	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$20,445)</b>	<b>(\$20,445)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	20,445	20,445	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$20,445</b>	<b>\$20,445</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-110-00-00-00000

2017-19 Biennium

Package: Analyst Adjustments

Workforce and Other Special Payments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	(1,043,282)	-	1,043,282	100.00%
<b>REVENUE CATEGORIES</b>				
8000 General Fund	(1,043,282)	-	1,043,282	100.00%
<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$1,043,282)</b>	<b>-</b>	<b>\$1,043,282</b>	<b>100.00%</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	(1,043,282)	-	1,043,282	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$1,043,282)</b>	<b>-</b>	<b>\$1,043,282</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6030 Dist to Non-Gov Units</b>				
8000 General Fund	(1,043,282)	-	1,043,282	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	(1,043,282)	-	1,043,282	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>(\$1,043,282)</b>	<b>-</b>	<b>\$1,043,282</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail

Cross Reference Number: 52500-110-00-00-00000

2017-19 Biennium

Package: Analyst Adjustments

Workforce and Other Special Payments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Workforce and Other Special Payments**

**Cross Reference Number: 52500-110-00-00-00000  
Package: LFO Analyst Adjustments  
Pkg Group: POL Pkg Type: LFO Pkg Number: 801**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	-	(849,400)	(849,400)	100.00%
<b>REVENUE CATEGORIES</b>				
8000 General Fund	-	(849,400)	(849,400)	100.00%
<b>TOTAL REVENUE CATEGORIES</b>	-	<b>(\$849,400)</b>	<b>(\$849,400)</b>	<b>100.00%</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	(849,400)	(849,400)	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>(\$849,400)</b>	<b>(\$849,400)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6030 Dist to Non-Gov Units</b>				
8000 General Fund	-	(849,400)	(849,400)	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	(849,400)	(849,400)	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>(\$849,400)</b>	<b>(\$849,400)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Workforce and Other Special Payments**

**Cross Reference Number: 52500-110-00-00-00000  
Package: LFO Analyst Adjustments  
Pkg Group: POL Pkg Type: LFO Pkg Number: 801**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Workforce and Other Special Payments**

**Cross Reference Number: 52500-110-00-00-00000  
Package: Program Enhancements  
Pkg Group: POL Pkg Type: LFO Pkg Number: 802**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	-	500,000	500,000	100.00%
<b>REVENUE CATEGORIES</b>				
8000 General Fund	-	500,000	500,000	100.00%
<b>TOTAL REVENUE CATEGORIES</b>	-	<b>\$500,000</b>	<b>\$500,000</b>	<b>100.00%</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	-	500,000	500,000	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$500,000</b>	<b>\$500,000</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6030 Dist to Non-Gov Units</b>				
8000 General Fund	-	500,000	500,000	100.00%
<b>SPECIAL PAYMENTS</b>				
8000 General Fund	-	500,000	500,000	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$500,000</b>	<b>\$500,000</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%



**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail**

**Cross Reference Number: 52500-110-00-00-00000**

**2017-19 Biennium**

**Package: Program Enhancements**

**Workforce and Other Special Payments**

**Pkg Group: POL Pkg Type: LFO Pkg Number: 802**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Oregon Youth Conservation Corps**

**Cross Reference Number: 52500-111-00-00-00000  
Package: Non-PICS Psnl Svc / Vacancy Factor  
Pkg Group: ESS Pkg Type: 010 Pkg Number: 010**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>FEDERAL FUNDS REVENUE</b>				
<b>0995 Federal Funds</b>				
6400 Federal Funds Ltd	47	47	0	0.00%
<b>AVAILABLE REVENUES</b>				
6400 Federal Funds Ltd	47	47	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$47</b>	<b>\$47</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>PERSONAL SERVICES</b>				
<b>OTHER PAYROLL EXPENSES</b>				
<b>3221 Pension Obligation Bond</b>				
3400 Other Funds Ltd	2,885	2,885	0	0.00%
6400 Federal Funds Ltd	47	47	0	0.00%
All Funds	2,932	2,932	0	0.00%
<b>3260 Mass Transit Tax</b>				
3400 Other Funds Ltd	195	195	0	0.00%
<b>OTHER PAYROLL EXPENSES</b>				
3400 Other Funds Ltd	3,080	3,080	0	0.00%
6400 Federal Funds Ltd	47	47	0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Oregon Youth Conservation Corps

Cross Reference Number: 52500-111-00-00-00000  
 Package: Non-PICS Psnl Svc / Vacancy Factor  
 Pkg Group: ESS Pkg Type: 010 Pkg Number: 010

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL OTHER PAYROLL EXPENSES</b>	<b>\$3,127</b>	<b>\$3,127</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	3,080	3,080	0	0.00%
6400 Federal Funds Ltd	47	47	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$3,127</b>	<b>\$3,127</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(3,080)	(3,080)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$3,080)</b>	<b>(\$3,080)</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Oregon Youth Conservation Corps**

**Cross Reference Number: 52500-111-00-00-00000**

**Package: Standard Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**FEDERAL FUNDS REVENUE**

**0995 Federal Funds**

6400 Federal Funds Ltd	39,982	39,982	0	0.00%
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**AVAILABLE REVENUES**

6400 Federal Funds Ltd	39,982	39,982	0	0.00%
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<b>TOTAL AVAILABLE REVENUES</b>	<b>\$39,982</b>	<b>\$39,982</b>	<b>\$0</b>	<b>0.00%</b>
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**EXPENDITURES**

**SERVICES & SUPPLIES**

**4100 Instate Travel**

3400 Other Funds Ltd	639	639	0	0.00%
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6400 Federal Funds Ltd	62	62	0	0.00%
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All Funds	701	701	0	0.00%
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**4125 Out of State Travel**

3400 Other Funds Ltd	4	4	0	0.00%
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**4150 Employee Training**

3400 Other Funds Ltd	143	143	0	0.00%
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6400 Federal Funds Ltd	68	68	0	0.00%
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All Funds	211	211	0	0.00%
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**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Oregon Youth Conservation Corps**

**Cross Reference Number: 52500-111-00-00-00000**

**Package: Standard Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>4175 Office Expenses</b>				
3400 Other Funds Ltd	345	345	0	0.00%
6400 Federal Funds Ltd	101	101	0	0.00%
All Funds	446	446	0	0.00%
<b>4200 Telecommunications</b>				
3400 Other Funds Ltd	123	123	0	0.00%
6400 Federal Funds Ltd	94	94	0	0.00%
All Funds	217	217	0	0.00%
<b>4275 Publicity and Publications</b>				
3400 Other Funds Ltd	93	93	0	0.00%
6400 Federal Funds Ltd	201	201	0	0.00%
All Funds	294	294	0	0.00%
<b>4300 Professional Services</b>				
3400 Other Funds Ltd	1,777	1,777	0	0.00%
<b>4375 Employee Recruitment and Develop</b>				
3400 Other Funds Ltd	3	3	0	0.00%
<b>4400 Dues and Subscriptions</b>				
3400 Other Funds Ltd	29	29	0	0.00%
<b>4425 Facilities Rental and Taxes</b>				

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Oregon Youth Conservation Corps**

**Cross Reference Number: 52500-111-00-00-00000**

**Package: Standard Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(2,859)	(2,859)	0	0.00%
6400 Federal Funds Ltd	(1,025)	(1,025)	0	0.00%
All Funds	(3,884)	(3,884)	0	0.00%
<b>4575 Agency Program Related S and S</b>				
3400 Other Funds Ltd	225	225	0	0.00%
<b>4650 Other Services and Supplies</b>				
3400 Other Funds Ltd	108	108	0	0.00%
6400 Federal Funds Ltd	34	34	0	0.00%
All Funds	142	142	0	0.00%
<b>4700 Expendable Prop 250 - 5000</b>				
3400 Other Funds Ltd	4	4	0	0.00%
6400 Federal Funds Ltd	119	119	0	0.00%
All Funds	123	123	0	0.00%
<b>4715 IT Expendable Property</b>				
3400 Other Funds Ltd	14	14	0	0.00%
<b>SERVICES &amp; SUPPLIES</b>				
3400 Other Funds Ltd	648	648	0	0.00%
6400 Federal Funds Ltd	(346)	(346)	0	0.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>\$302</b>	<b>\$302</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Oregon Youth Conservation Corps**

**Cross Reference Number: 52500-111-00-00-00000**

**Package: Standard Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SPECIAL PAYMENTS</b>				
<b>6020 Dist to Counties</b>				
3400 Other Funds Ltd	2,324	2,324	0	0.00%
<b>6025 Dist to Other Gov Unit</b>				
3400 Other Funds Ltd	3,449	3,449	0	0.00%
6400 Federal Funds Ltd	31,489	31,489	0	0.00%
All Funds	34,938	34,938	0	0.00%
<b>6030 Dist to Non-Gov Units</b>				
3400 Other Funds Ltd	34,396	34,396	0	0.00%
6400 Federal Funds Ltd	8,839	8,839	0	0.00%
All Funds	43,235	43,235	0	0.00%
<b>6040 Dist to Local School Districts</b>				
3400 Other Funds Ltd	24,567	24,567	0	0.00%
<b>6045 Dist to Comm College Districts</b>				
3400 Other Funds Ltd	1,207	1,207	0	0.00%
<b>SPECIAL PAYMENTS</b>				
3400 Other Funds Ltd	65,943	65,943	0	0.00%
6400 Federal Funds Ltd	40,328	40,328	0	0.00%
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$106,271</b>	<b>\$106,271</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Oregon Youth Conservation Corps**

**Cross Reference Number: 52500-111-00-00-00000**

**Package: Standard Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	66,591	66,591	0	0.00%
6400 Federal Funds Ltd	39,982	39,982	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>\$106,573</b>	<b>\$106,573</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	(66,591)	(66,591)	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>(\$66,591)</b>	<b>(\$66,591)</b>	<b>\$0</b>	<b>0.00%</b>



**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Oregon Youth Conservation Corps**

**Cross Reference Number: 52500-111-00-00-00000  
Package: Statewide Adjustment DAS Chgs  
Pkg Group: POL Pkg Type: 090 Pkg Number: 091**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**FEDERAL FUNDS REVENUE**

**0995 Federal Funds**

6400 Federal Funds Ltd (724) - 724 100.00%

**AVAILABLE REVENUES**

6400 Federal Funds Ltd (724) - 724 100.00%

**TOTAL AVAILABLE REVENUES (\$724) - \$724 100.00%**

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4225 State Gov. Service Charges**

3400 Other Funds Ltd (255) - 255 100.00%

6400 Federal Funds Ltd (34) - 34 100.00%

All Funds (289) - 289 100.00%

**4275 Publicity and Publications**

6400 Federal Funds Ltd (690) - 690 100.00%

**4575 Agency Program Related S and S**

3400 Other Funds Ltd (3,236) - 3,236 100.00%

**SERVICES & SUPPLIES**

3400 Other Funds Ltd (3,491) - 3,491 100.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Oregon Youth Conservation Corps**

**Cross Reference Number: 52500-111-00-00-00000  
Package: Statewide Adjustment DAS Chgs  
Pkg Group: POL Pkg Type: 090 Pkg Number: 091**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(724)	-	724	100.00%
<b>TOTAL SERVICES &amp; SUPPLIES</b>	<b>(\$4,215)</b>	<b>-</b>	<b>\$4,215</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3400 Other Funds Ltd	(3,491)	-	3,491	100.00%
6400 Federal Funds Ltd	(724)	-	724	100.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$4,215)</b>	<b>-</b>	<b>\$4,215</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	3,491	-	(3,491)	(100.00%)
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>\$3,491</b>	<b>-</b>	<b>(\$3,491)</b>	<b>(100.00%)</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Oregon Youth Conservation Corps**

**Cross Reference Number: 52500-111-00-00-00000  
Package: Statewide Adjustments  
Pkg Group: POL Pkg Type: LFO Pkg Number: 810**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**FEDERAL FUNDS REVENUE**

**0995 Federal Funds**

6400 Federal Funds Ltd - (173) (173) 100.00%

**AVAILABLE REVENUES**

6400 Federal Funds Ltd - (173) (173) 100.00%

**TOTAL AVAILABLE REVENUES - (\$173) (\$173) 100.00%**

**EXPENDITURES**

**SERVICES & SUPPLIES**

**4100 Instate Travel**

3400 Other Funds Ltd - (1,701) (1,701) 100.00%

6400 Federal Funds Ltd - (173) (173) 100.00%

All Funds - (1,874) (1,874) 100.00%

**SERVICES & SUPPLIES**

3400 Other Funds Ltd - (1,701) (1,701) 100.00%

6400 Federal Funds Ltd - (173) (173) 100.00%

**TOTAL SERVICES & SUPPLIES - (\$1,874) (\$1,874) 100.00%**

**EXPENDITURES**

3400 Other Funds Ltd - (1,701) (1,701) 100.00%

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ANA101A - Package Comparison Report - Detail

ANA101A

8:53 AM

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Oregon Youth Conservation Corps**

**Cross Reference Number: 52500-111-00-00-00000  
Package: Statewide Adjustments  
Pkg Group: POL Pkg Type: LFO Pkg Number: 810**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	(173)	(173)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$1,874)</b>	<b>(\$1,874)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	1,701	1,701	100.00%
6400 Federal Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	<b>\$1,701</b>	<b>\$1,701</b>	<b>100.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Sports Lottery

Cross Reference Number: 52500-112-00-00-00000

Package: Phase - In

Pkg Group: ESS Pkg Type: 020 Pkg Number: 021

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>TRANSFERS IN</b>				
<b>1107 Tsfr From Administrative Svcs</b>				
4400 Lottery Funds Ltd	4,072,245	4,072,245	0	0.00%
<b>AVAILABLE REVENUES</b>				
4400 Lottery Funds Ltd	4,072,245	4,072,245	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>\$4,072,245</b>	<b>\$4,072,245</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
4400 Lottery Funds Ltd	4,072,245	4,072,245	0	0.00%
<b>ENDING BALANCE</b>				
4400 Lottery Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Sports Lottery

Cross Reference Number: 52500-112-00-00-00000

Package: Analyst Adjustments

Pkg Group: POL Pkg Type: 090 Pkg Number: 090

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>TRANSFERS IN</b>				
<b>1107 Tsfr From Administrative Svcs</b>				
4400 Lottery Funds Ltd	(12,312,245)	-	12,312,245	100.00%
<b>AVAILABLE REVENUES</b>				
4400 Lottery Funds Ltd	(12,312,245)	-	12,312,245	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$12,312,245)</b>	<b>-</b>	<b>\$12,312,245</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
4400 Lottery Funds Ltd	(12,312,245)	-	12,312,245	100.00%
<b>ENDING BALANCE</b>				
4400 Lottery Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Sports Lottery

Cross Reference Number: 52500-112-00-00-00000  
 Package: LFO Analyst Adjustments  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 801

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>TRANSFERS IN</b>				
<b>1107 Tsfr From Administrative Svcs</b>				
4400 Lottery Funds Ltd	-	(4,072,245)	(4,072,245)	100.00%
<b>AVAILABLE REVENUES</b>				
4400 Lottery Funds Ltd	-	(4,072,245)	(4,072,245)	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>(\$4,072,245)</b>	<b>(\$4,072,245)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6085 Other Special Payments</b>				
4400 Lottery Funds Ltd	-	(4,072,245)	(4,072,245)	100.00%
<b>ENDING BALANCE</b>				
4400 Lottery Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Public University Debt Service**

**Cross Reference Number: 52500-113-00-00-00000**

**Package: Standard Inflation**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>GENERAL FUND APPROPRIATION</b>				
<b>0050 General Fund Appropriation</b>				
8000 General Fund	(76,944)	(76,944)	0	0.00%
<b>REVENUE CATEGORIES</b>				
8000 General Fund	(76,944)	(76,944)	0	0.00%
<b>TOTAL REVENUE CATEGORIES</b>	<b>(\$76,944)</b>	<b>(\$76,944)</b>	<b>\$0</b>	<b>0.00%</b>
<b>AVAILABLE REVENUES</b>				
8000 General Fund	(76,944)	(76,944)	0	0.00%
<b>TOTAL AVAILABLE REVENUES</b>	<b>(\$76,944)</b>	<b>(\$76,944)</b>	<b>\$0</b>	<b>0.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6065 Loan Repaid To State Agencies</b>				
8000 General Fund	(76,944)	(76,944)	0	0.00%
<b>EXPENDITURES</b>				
8000 General Fund	(76,944)	(76,944)	0	0.00%
<b>TOTAL EXPENDITURES</b>	<b>(\$76,944)</b>	<b>(\$76,944)</b>	<b>\$0</b>	<b>0.00%</b>
<b>ENDING BALANCE</b>				
8000 General Fund	-	-	0	0.00%



**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail**

**Cross Reference Number: 52500-113-00-00-00000**

**2017-19 Biennium**

**Package: Standard Inflation**

**Public University Debt Service**

**Pkg Group: ESS Pkg Type: 030 Pkg Number: 031**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL ENDING BALANCE</b>	-	-	\$0	0.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Public University Debt Service**

**Cross Reference Number: 52500-113-00-00-00000  
Package: Public Universities Capital Construction  
Pkg Group: POL Pkg Type: POL Pkg Number: 120**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8030 General Fund Debt Svc 175,786 - (175,786) (100.00%)

**OTHER**

**0975 Other Revenues**

3230 Other Funds Debt Svc Non-Ltd 3,899,525 - (3,899,525) (100.00%)

**REVENUE CATEGORIES**

8030 General Fund Debt Svc 175,786 - (175,786) (100.00%)

3230 Other Funds Debt Svc Non-Ltd 3,899,525 - (3,899,525) (100.00%)

**TOTAL REVENUE CATEGORIES \$4,075,311 - (\$4,075,311) (100.00%)**

**AVAILABLE REVENUES**

8030 General Fund Debt Svc 175,786 - (175,786) (100.00%)

3230 Other Funds Debt Svc Non-Ltd 3,899,525 - (3,899,525) (100.00%)

**TOTAL AVAILABLE REVENUES \$4,075,311 - (\$4,075,311) (100.00%)**

**EXPENDITURES**

**DEBT SERVICE**

**7100 Principal - Bonds**

8030 General Fund Debt Svc 105,000 - (105,000) (100.00%)

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Public University Debt Service**

**Cross Reference Number: 52500-113-00-00-00000  
Package: Public Universities Capital Construction  
Pkg Group: POL Pkg Type: POL Pkg Number: 120**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Other Funds Debt Svc Non-Ltd	1,575,000	-	(1,575,000)	(100.00%)
All Funds	1,680,000	-	(1,680,000)	(100.00%)
<b>7150 Interest - Bonds</b>				
8030 General Fund Debt Svc	70,786	-	(70,786)	(100.00%)
3230 Other Funds Debt Svc Non-Ltd	2,324,525	-	(2,324,525)	(100.00%)
All Funds	2,395,311	-	(2,395,311)	(100.00%)
<b>DEBT SERVICE</b>				
8030 General Fund Debt Svc	175,786	-	(175,786)	(100.00%)
3230 Other Funds Debt Svc Non-Ltd	3,899,525	-	(3,899,525)	(100.00%)
<b>TOTAL DEBT SERVICE</b>	<b>\$4,075,311</b>	<b>-</b>	<b>(\$4,075,311)</b>	<b>(100.00%)</b>
<b>EXPENDITURES</b>				
8030 General Fund Debt Svc	175,786	-	(175,786)	(100.00%)
3230 Other Funds Debt Svc Non-Ltd	3,899,525	-	(3,899,525)	(100.00%)
<b>TOTAL EXPENDITURES</b>	<b>\$4,075,311</b>	<b>-</b>	<b>(\$4,075,311)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
8030 General Fund Debt Svc	-	-	0	0.00%
3230 Other Funds Debt Svc Non-Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Public University Debt Service

Cross Reference Number: 52500-113-00-00-00000  
 Package: LFO Analyst Adjustments  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 801

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

OTHER

0975 Other Revenues

3230 Other Funds Debt Svc Non-Ltd	-	3,899,525	3,899,525	100.00%
3430 Other Funds Debt Svc Ltd	-	900,000	900,000	100.00%
All Funds	-	4,799,525	4,799,525	100.00%

REVENUE CATEGORIES

3230 Other Funds Debt Svc Non-Ltd	-	3,899,525	3,899,525	100.00%
3430 Other Funds Debt Svc Ltd	-	900,000	900,000	100.00%

<b>TOTAL REVENUE CATEGORIES</b>	-	<b>\$4,799,525</b>	<b>\$4,799,525</b>	<b>100.00%</b>
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AVAILABLE REVENUES

3230 Other Funds Debt Svc Non-Ltd	-	3,899,525	3,899,525	100.00%
3430 Other Funds Debt Svc Ltd	-	900,000	900,000	100.00%

<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$4,799,525</b>	<b>\$4,799,525</b>	<b>100.00%</b>
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EXPENDITURES

DEBT SERVICE

7100 Principal - Bonds

3230 Other Funds Debt Svc Non-Ltd	-	2,008,001	2,008,001	100.00%
3430 Other Funds Debt Svc Ltd	-	400,000	400,000	100.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Public University Debt Service**

**Cross Reference Number: 52500-113-00-00-00000  
Package: LFO Analyst Adjustments  
Pkg Group: POL Pkg Type: LFO Pkg Number: 801**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	2,408,001	2,408,001	100.00%
<b>7150 Interest - Bonds</b>				
3230 Other Funds Debt Svc Non-Ltd	-	1,891,524	1,891,524	100.00%
3430 Other Funds Debt Svc Ltd	-	500,000	500,000	100.00%
All Funds	-	2,391,524	2,391,524	100.00%
<b>DEBT SERVICE</b>				
3230 Other Funds Debt Svc Non-Ltd	-	3,899,525	3,899,525	100.00%
3430 Other Funds Debt Svc Ltd	-	900,000	900,000	100.00%
<b>TOTAL DEBT SERVICE</b>	-	<b>\$4,799,525</b>	<b>\$4,799,525</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
3230 Other Funds Debt Svc Non-Ltd	-	3,899,525	3,899,525	100.00%
3430 Other Funds Debt Svc Ltd	-	900,000	900,000	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>\$4,799,525</b>	<b>\$4,799,525</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3230 Other Funds Debt Svc Non-Ltd	-	-	0	0.00%
3430 Other Funds Debt Svc Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Public University Debt Service**

**Cross Reference Number: 52500-113-00-00-00000  
Package: Statewide Adjustments  
Pkg Group: POL Pkg Type: LFO Pkg Number: 810**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8030 General Fund Debt Svc - (8,501,533) (8,501,533) 100.00%

**TRANSFERS IN**

**1107 Tsfr From Administrative Svcs**

4430 Lottery Funds Debt Svc Ltd - (40,020) (40,020) 100.00%

**REVENUE CATEGORIES**

8030 General Fund Debt Svc - (8,501,533) (8,501,533) 100.00%

4430 Lottery Funds Debt Svc Ltd - (40,020) (40,020) 100.00%

**TOTAL REVENUE CATEGORIES - (\$8,541,553) (\$8,541,553) 100.00%**

**AVAILABLE REVENUES**

8030 General Fund Debt Svc - (8,501,533) (8,501,533) 100.00%

4430 Lottery Funds Debt Svc Ltd - (40,020) (40,020) 100.00%

**TOTAL AVAILABLE REVENUES - (\$8,541,553) (\$8,541,553) 100.00%**

**EXPENDITURES**

**DEBT SERVICE**

**7100 Principal - Bonds**

8030 General Fund Debt Svc - (2,125,384) (2,125,384) 100.00%

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**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
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Public University Debt Service**

**Cross Reference Number: 52500-113-00-00-00000  
Package: Statewide Adjustments  
Pkg Group: POL Pkg Type: LFO Pkg Number: 810**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4430 Lottery Funds Debt Svc Ltd	-	(15,000)	(15,000)	100.00%
All Funds	-	(2,140,384)	(2,140,384)	100.00%
<b>7150 Interest - Bonds</b>				
8030 General Fund Debt Svc	-	(6,376,149)	(6,376,149)	100.00%
4430 Lottery Funds Debt Svc Ltd	-	(25,020)	(25,020)	100.00%
All Funds	-	(6,401,169)	(6,401,169)	100.00%
<b>DEBT SERVICE</b>				
8030 General Fund Debt Svc	-	(8,501,533)	(8,501,533)	100.00%
4430 Lottery Funds Debt Svc Ltd	-	(40,020)	(40,020)	100.00%
<b>TOTAL DEBT SERVICE</b>	-	<b>(\$8,541,553)</b>	<b>(\$8,541,553)</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
8030 General Fund Debt Svc	-	(8,501,533)	(8,501,533)	100.00%
4430 Lottery Funds Debt Svc Ltd	-	(40,020)	(40,020)	100.00%
<b>TOTAL EXPENDITURES</b>	-	<b>(\$8,541,553)</b>	<b>(\$8,541,553)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8030 General Fund Debt Svc	-	-	0	0.00%
4430 Lottery Funds Debt Svc Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community College Debt Service

Cross Reference Number: 52500-114-00-00-00000  
 Package: LFO Analyst Adjustments  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 801

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3430 Other Funds Debt Svc Ltd	-	550,000	550,000	100.00%
<b>REVENUE CATEGORIES</b>				
3430 Other Funds Debt Svc Ltd	-	550,000	550,000	100.00%
<b>TOTAL REVENUE CATEGORIES</b>	-	<b>\$550,000</b>	<b>\$550,000</b>	<b>100.00%</b>
<b>AVAILABLE REVENUES</b>				
3430 Other Funds Debt Svc Ltd	-	550,000	550,000	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$550,000</b>	<b>\$550,000</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>DEBT SERVICE</b>				
<b>7100 Principal - Bonds</b>				
3430 Other Funds Debt Svc Ltd	-	137,500	137,500	100.00%
<b>7150 Interest - Bonds</b>				
3430 Other Funds Debt Svc Ltd	-	412,500	412,500	100.00%
<b>DEBT SERVICE</b>				
3430 Other Funds Debt Svc Ltd	-	550,000	550,000	100.00%
<b>TOTAL DEBT SERVICE</b>	-	<b>\$550,000</b>	<b>\$550,000</b>	<b>100.00%</b>



**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community College Debt Service

Cross Reference Number: 52500-114-00-00-00000  
 Package: LFO Analyst Adjustments  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 801

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>ENDING BALANCE</b>				
3430 Other Funds Debt Svc Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Community College Debt Service**

**Cross Reference Number: 52500-114-00-00-00000  
Package: Statewide Adjustments  
Pkg Group: POL Pkg Type: LFO Pkg Number: 810**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**GENERAL FUND APPROPRIATION**

**0050 General Fund Appropriation**

8030 General Fund Debt Svc - (5,339,250) (5,339,250) 100.00%

**TRANSFERS IN**

**1107 Tsfr From Administrative Svcs**

4430 Lottery Funds Debt Svc Ltd - (33,955) (33,955) 100.00%

**REVENUE CATEGORIES**

8030 General Fund Debt Svc - (5,339,250) (5,339,250) 100.00%

4430 Lottery Funds Debt Svc Ltd - (33,955) (33,955) 100.00%

**TOTAL REVENUE CATEGORIES - (\$5,373,205) (\$5,373,205) 100.00%**

**AVAILABLE REVENUES**

8030 General Fund Debt Svc - (5,339,250) (5,339,250) 100.00%

4430 Lottery Funds Debt Svc Ltd - (33,955) (33,955) 100.00%

**TOTAL AVAILABLE REVENUES - (\$5,373,205) (\$5,373,205) 100.00%**

**EXPENDITURES**

**DEBT SERVICE**

**7100 Principal - Bonds**

8030 General Fund Debt Svc - (1,334,813) (1,334,813) 100.00%

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**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Community College Debt Service**

**Cross Reference Number: 52500-114-00-00-00000  
Package: Statewide Adjustments  
Pkg Group: POL Pkg Type: LFO Pkg Number: 810**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4430 Lottery Funds Debt Svc Ltd	-	(33,955)	(33,955)	100.00%
All Funds	-	(1,368,768)	(1,368,768)	100.00%
<b>7150 Interest - Bonds</b>				
8030 General Fund Debt Svc	-	(4,004,437)	(4,004,437)	100.00%
<b>DEBT SERVICE</b>				
8030 General Fund Debt Svc	-	(5,339,250)	(5,339,250)	100.00%
4430 Lottery Funds Debt Svc Ltd	-	(33,955)	(33,955)	100.00%
<b>TOTAL DEBT SERVICE</b>	-	<b>(\$5,373,205)</b>	<b>(\$5,373,205)</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
8030 General Fund Debt Svc	-	-	0	0.00%
4430 Lottery Funds Debt Svc Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Public University Capital Construction

Cross Reference Number: 52500-116-00-00-00000  
 Package: Public Universities Capital Construction  
 Pkg Group: POL Pkg Type: POL Pkg Number: 120

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**BOND SALES**

**0555 General Fund Obligation Bonds**

3020 Other Funds Cap Construction 355,030,000 - (355,030,000) (100.00%)

**BOND SALES**

3020 Other Funds Cap Construction 355,030,000 - (355,030,000) (100.00%)

**TOTAL BOND SALES \$355,030,000 - (\$355,030,000) (100.00%)**

**2000**

**2010 Transfer Out - Intrafund**

3020 Other Funds Cap Construction (5,230,000) - 5,230,000 100.00%

**AVAILABLE REVENUES**

3020 Other Funds Cap Construction 349,800,000 - (349,800,000) (100.00%)

**TOTAL AVAILABLE REVENUES \$349,800,000 - (\$349,800,000) (100.00%)**

**EXPENDITURES**

**SPECIAL PAYMENTS**

**6085 Other Special Payments**

3020 Other Funds Cap Construction 349,800,000 - (349,800,000) (100.00%)

**SPECIAL PAYMENTS**

3020 Other Funds Cap Construction 349,800,000 - (349,800,000) (100.00%)

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Public University Capital Construction**

**Cross Reference Number: 52500-116-00-00-00000  
Package: Public Universities Capital Construction  
Pkg Group: POL Pkg Type: POL Pkg Number: 120**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>TOTAL SPECIAL PAYMENTS</b>	<b>\$349,800,000</b>	<b>-</b>	<b>(\$349,800,000)</b>	<b>(100.00%)</b>
<b>ENDING BALANCE</b>				
3020 Other Funds Cap Construction	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	<b>-</b>	<b>-</b>	<b>\$0</b>	<b>0.00%</b>

Package Comparison Report - Detail  
 2017-19 Biennium  
 Public University Capital Construction

Cross Reference Number: 52500-116-00-00-00000  
 Package: Capital Construction  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 816

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

REVENUE CATEGORIES

**BOND SALES**

**0555 General Fund Obligation Bonds**

3020 Other Funds Cap Construction - 264,330,000 264,330,000 100.00%

**0560 Dedicated Fund Oblig Bonds**

3020 Other Funds Cap Construction - 71,538,775 71,538,775 100.00%

**BOND SALES**

3020 Other Funds Cap Construction - 335,868,775 335,868,775 100.00%

**TOTAL BOND SALES - \$335,868,775 \$335,868,775 100.00%**

2000

**2010 Transfer Out - Intrafund**

3020 Other Funds Cap Construction - (5,043,775) (5,043,775) 100.00%

AVAILABLE REVENUES

3020 Other Funds Cap Construction - 330,825,000 330,825,000 100.00%

**TOTAL AVAILABLE REVENUES - \$330,825,000 \$330,825,000 100.00%**

EXPENDITURES

**SPECIAL PAYMENTS**

**6048 Spc Pmt to Public Universities**

3020 Other Funds Cap Construction - 330,825,000 330,825,000 100.00%

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Public University Capital Construction**

**Cross Reference Number: 52500-116-00-00-00000  
Package: Capital Construction  
Pkg Group: POL Pkg Type: LFO Pkg Number: 816**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>SPECIAL PAYMENTS</b>				
3020 Other Funds Cap Construction	-	330,825,000	330,825,000	100.00%
<b>TOTAL SPECIAL PAYMENTS</b>	-	<b>\$330,825,000</b>	<b>\$330,825,000</b>	<b>100.00%</b>
<b>ENDING BALANCE</b>				
3020 Other Funds Cap Construction	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community College Capital Construction

Cross Reference Number: 52500-117-00-00-00000  
 Package: Community College Capital Construction XIG  
 Pkg Group: POL Pkg Type: POL Pkg Number: 121

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**BOND SALES**

**0555 General Fund Obligation Bonds**

3020 Other Funds Cap Construction 102,795,250 - (102,795,250) (100.00%)

**BOND SALES**

3020 Other Funds Cap Construction 102,795,250 - (102,795,250) (100.00%)

**TOTAL BOND SALES \$102,795,250 - (\$102,795,250) (100.00%)**

**REVENUE CATEGORIES**

3020 Other Funds Cap Construction 102,795,250 - (102,795,250) (100.00%)

**TOTAL REVENUE CATEGORIES \$102,795,250 - (\$102,795,250) (100.00%)**

**2000**

**2010 Transfer Out - Intrafund**

3020 Other Funds Cap Construction (1,826,483) - 1,826,483 100.00%

**AVAILABLE REVENUES**

3020 Other Funds Cap Construction 100,968,767 - (100,968,767) (100.00%)

**TOTAL AVAILABLE REVENUES \$100,968,767 - (\$100,968,767) (100.00%)**

**EXPENDITURES**

**SPECIAL PAYMENTS**

**6045 Dist to Comm College Districts**

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**Package Comparison Report - Detail  
2017-19 Biennium  
Community College Capital Construction**

**Cross Reference Number: 52500-117-00-00-00000  
Package: Community College Capital Construction XIG  
Pkg Group: POL Pkg Type: POL Pkg Number: 121**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3020 Other Funds Cap Construction	75,249,997	-	(75,249,997)	(100.00%)
<b>ENDING BALANCE</b>				
3020 Other Funds Cap Construction	25,718,770	-	(25,718,770)	(100.00%)
<b>TOTAL ENDING BALANCE</b>	<b>\$25,718,770</b>	<b>-</b>	<b>(\$25,718,770)</b>	<b>(100.00%)</b>

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**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community College Capital Construction

Cross Reference Number: 52500-117-00-00-00000  
 Package: Post-secondary Campus Security  
 Pkg Group: POL Pkg Type: POL Pkg Number: 123

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**BOND SALES**

**0565 Lottery Bonds**

3020 Other Funds Cap Construction 15,259,002 - (15,259,002) (100.00%)

**BOND SALES**

3020 Other Funds Cap Construction 15,259,002 - (15,259,002) (100.00%)

**TOTAL BOND SALES \$15,259,002 - (\$15,259,002) (100.00%)**

**REVENUE CATEGORIES**

3020 Other Funds Cap Construction 15,259,002 - (15,259,002) (100.00%)

**TOTAL REVENUE CATEGORIES \$15,259,002 - (\$15,259,002) (100.00%)**

**2000**

**2010 Transfer Out - Intrafund**

3020 Other Funds Cap Construction (259,002) - 259,002 100.00%

**AVAILABLE REVENUES**

3020 Other Funds Cap Construction 15,000,000 - (15,000,000) (100.00%)

**TOTAL AVAILABLE REVENUES \$15,000,000 - (\$15,000,000) (100.00%)**

**EXPENDITURES**

**SPECIAL PAYMENTS**

**6045 Dist to Comm College Districts**

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**Agency Number: 52500**

**Package Comparison Report - Detail**

**Cross Reference Number: 52500-117-00-00-00000**

**2017-19 Biennium**

**Package: Post-secondary Campus Security**

**Community College Capital Construction**

**Pkg Group: POL Pkg Type: POL Pkg Number: 123**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3020 Other Funds Cap Construction	15,000,000	-	(15,000,000)	(100.00%)
<b>ENDING BALANCE</b>				
3020 Other Funds Cap Construction	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail  
2017-19 Biennium  
Community College Capital Construction**

**Cross Reference Number: 52500-117-00-00-00000  
Package: Technical Adjustments  
Pkg Group: POL Pkg Type: LFO Pkg Number: 803**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
<b>REVENUE CATEGORIES</b>				
<b>OTHER</b>				
<b>0975 Other Revenues</b>				
3400 Other Funds Ltd	-	1,500,000	1,500,000	100.00%
<b>REVENUE CATEGORIES</b>				
3400 Other Funds Ltd	-	1,500,000	1,500,000	100.00%
<b>TOTAL REVENUE CATEGORIES</b>	-	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>100.00%</b>
<b>AVAILABLE REVENUES</b>				
3400 Other Funds Ltd	-	1,500,000	1,500,000	100.00%
<b>TOTAL AVAILABLE REVENUES</b>	-	<b>\$1,500,000</b>	<b>\$1,500,000</b>	<b>100.00%</b>
<b>EXPENDITURES</b>				
<b>SPECIAL PAYMENTS</b>				
<b>6045 Dist to Comm College Districts</b>				
3400 Other Funds Ltd	-	1,500,000	1,500,000	100.00%
<b>ENDING BALANCE</b>				
3400 Other Funds Ltd	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

**Higher Education Coordinating Commission**

**Agency Number: 52500**

Package Comparison Report - Detail  
 2017-19 Biennium  
 Community College Capital Construction

Cross Reference Number: 52500-117-00-00-00000  
 Package: Capital Construction  
 Pkg Group: POL Pkg Type: LFO Pkg Number: 816

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		

**REVENUE CATEGORIES**

**BOND SALES**

**0555 General Fund Obligation Bonds**

3020 Other Funds Cap Construction - 103,185,000 103,185,000 100.00%

**BOND SALES**

3020 Other Funds Cap Construction - 103,185,000 103,185,000 100.00%

**TOTAL BOND SALES - \$103,185,000 \$103,185,000 100.00%**

**REVENUE CATEGORIES**

3020 Other Funds Cap Construction - 103,185,000 103,185,000 100.00%

**TOTAL REVENUE CATEGORIES - \$103,185,000 \$103,185,000 100.00%**

**2000**

**2010 Transfer Out - Intrafund**

3020 Other Funds Cap Construction - (1,787,759) (1,787,759) 100.00%

**AVAILABLE REVENUES**

3020 Other Funds Cap Construction - 101,397,241 101,397,241 100.00%

**TOTAL AVAILABLE REVENUES - \$101,397,241 \$101,397,241 100.00%**

**EXPENDITURES**

**SPECIAL PAYMENTS**

**6045 Dist to Comm College Districts**

10/17/17

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ANA101A - Package Comparison Report - Detail

ANA101A

8:53 AM

**Higher Education Coordinating Commission**

**Agency Number: 52500**

**Package Comparison Report - Detail**

**Cross Reference Number: 52500-117-00-00-00000**

**2017-19 Biennium**

**Package: Capital Construction**

**Community College Capital Construction**

**Pkg Group: POL Pkg Type: LFO Pkg Number: 816**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3020 Other Funds Cap Construction	-	101,397,241	101,397,241	100.00%
<b>ENDING BALANCE</b>				
3020 Other Funds Cap Construction	-	-	0	0.00%
<b>TOTAL ENDING BALANCE</b>	-	-	<b>\$0</b>	<b>0.00%</b>

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2017-19

PROD FILE

AGENCY:52500 HIGHER EDUCATION COORD COMM

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:101-00-00 000 HECC Operations

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00	10,080				10,080
000	MEAHZ7010	HA	PRINCIPAL EXECUTIVE/MANAGER F	2	2.00	48.00	8,724.00	382,799	35,953			418,752
000	MEAHZ7014	HA	PRINCIPAL EXECUTIVE/MANAGER H	2	2.00	48.00	11,354.00	340,118	78,469	126,405		544,992
000	MENNZ0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	4	4.00	96.00	3,844.75	198,120	94,291	76,685		369,096
000	MENNZ0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	6,056.00			145,344		145,344
000	MESNZ7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	8,496.00		203,904			203,904
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,319.00	198,124	24,766	24,766		247,656
000	MESNZ7012	EA	PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	11,100.00	272,904	51,979	207,917		532,800
000	MMC X1320	AA	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	3,906.00	93,744				93,744
000	MMC X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	4,982.00	119,568				119,568
000	MMN X0863	AA	PROGRAM ANALYST 4	1	1.00	24.00	5,770.00	138,480				138,480
000	MMN X0866	AA	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	6,673.00	160,152				160,152
000	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	5	5.00	120.00	7,536.20	494,802	19,410	390,132		904,344
000	MMN X2301	AA	EDUCATION PROGRAM SPECIALIST 2	1	1.00	24.00	6,352.00		152,448			152,448
000	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	3	3.00	72.00	6,974.66	263,124	120,338	118,714		502,176
000	MMS X7008	EA	PRINCIPAL EXECUTIVE/MANAGER E	3	3.00	72.00	8,035.00	142,962	100,060	335,498		578,520
000	MMS X7008	IA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	9,827.00			235,848		235,848
000	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,369.00	161,896	33,729	29,231		224,856
000	OAS C0103	AP	OFFICE SPECIALIST 1	3	1.83	44.00	2,531.33	65,757	42,353	5,854		113,964
000	OAS C0104	AP	OFFICE SPECIALIST 2	1	1.00	24.00	3,669.00		83,653	4,403		88,056
000	OAS C0107	AP	ADMINISTRATIVE SPECIALIST 1	3	2.50	60.00	4,022.00	2,790	66,865	171,665		241,320
000	OAS C0108	AP	ADMINISTRATIVE SPECIALIST 2	8	8.00	192.00	3,995.87	343,034	315,875	108,299		767,208
000	OAS C0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,205.00			76,920		76,920
000	OAS C0211	AP	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	2,940.00	70,560				70,560
Higher Education Coordinating Commission Legislatively Adopted Budget 2017-19												1185
000	OAS C0212	AP	ACCOUNTING TECHNICIAN 3	2	2.00	48.00	3,437.00	59,412	51,720	53,844		164,976

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2017-19

PROD FILE

AGENCY:52500 HIGHER EDUCATION COORD COMM

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:101-00-00 000 HECC Operations

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C0437	AP PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	6,470.00	55,901		99,379		155,280
000	OAS	C0860	AP PROGRAM ANALYST 1	6	5.00	120.00	5,038.33	619,224				619,224
000	OAS	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	6,470.00		155,280			155,280
000	OAS	C0862	AP PROGRAM ANALYST 3	10	10.00	240.00	6,273.00	274,674	18,342	1,212,504		1,505,520
000	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	4,641.00		111,384			111,384
000	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	3	3.00	72.00	6,755.66	316,274		170,134		486,408
000	OAS	C0873	AP OPERATIONS & POLICY ANALYST 4	3	2.75	66.00	7,307.33	490,824				490,824
000	OAS	C1116	AP RESEARCH ANALYST 2	1	1.00	24.00	5,095.00	122,280				122,280
000	OAS	C1117	AP RESEARCH ANALYST 3	2	1.75	42.00	5,019.50	214,344				214,344
000	OAS	C1118	AP RESEARCH ANALYST 4	2	2.00	48.00	7,288.00	305,052		44,772		349,824
000	OAS	C1216	AP ACCOUNTANT 2	3	2.25	54.00	4,761.66	23,082	36,684	213,828		273,594
000	OAS	C1217	AP ACCOUNTANT 3	3	3.00	72.00	4,792.33	244,802		100,246		345,048
000	OAS	C1243	AP FISCAL ANALYST 1	1	1.00	24.00	4,432.00	74,457	13,828	18,083		106,368
000	OAS	C1244	AP FISCAL ANALYST 2	1	1.00	24.00	6,166.00	147,984				147,984
000	OAS	C1245	AP FISCAL ANALYST 3	1	1.00	24.00	7,462.00	161,179	10,745	7,164		179,088
000	OAS	C1338	AP TRAINING & DEVELOPMENT SPEC 1	1	.50	12.00	3,847.00	46,164				46,164
000	OAS	C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	4,059.00	97,416				97,416
000	OAS	C1485	IP INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	6,777.00	149,636		13,012		162,648
000	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	6,033.00	101,354	43,438			144,792
000	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	9	8.50	204.00	7,081.88	668,466	249,692	527,602		1,445,760
000	OAS	C2300	AP EDUCATION PROGRAM SPECIALIST 1	5	4.50	108.00	6,779.00		570,276	179,088		749,364
000	OAS	C2301	AP EDUCATION PROGRAM SPECIALIST 2	8	7.70	184.80	7,776.75	498,509	407,458	542,774		1,448,741
000	UA	C0103	AA OFFICE SPECIALIST 1	1	.24	5.75	2,291.00		13,173			13,173
000	UA	C0104	AA OFFICE SPECIALIST 2	2	1.00	24.00	2,556.00		30,672	30,672		61,344
Higher Education Coordinating Commission Legislatively Adopted Budget 2017-19												
000	UA	C0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,625.00	87,000				87,000

1186



PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	UA	C1245 AA	FISCAL ANALYST 3	2	2.00	48.00	5,289.00	253,872				253,872
000	UA	C2301 AA	EDUCATION PROGRAM SPECIALIST 2	2	2.00	48.00	6,546.50	314,232				314,232
000				123	115.52	2772.55	5,437.46	8,785,152	3,136,785	5,270,783		17,192,720

10/17/17 REPORT NO.: PPDPLBUDCL  
 REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF  
 AGENCY:52500 HIGHER EDUCATION COORD COMM  
 SUMMARY XREF:101-00-00 050 HECC Operations

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

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 PICS SYSTEM: BUDGET PREPARATION

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
050	OAS	C1116	AP RESEARCH ANALYST 2		.00	.00	5,095.00	122,280-	122,280			
050					.00	.00	5,095.00	122,280-	122,280			

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
105	OAS	C1484	IP INFO SYSTEMS SPECIALIST 4		.00	.00	4,400.00					
105	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6		.00	.00	5,254.00					
105					.00	.00	4,969.33					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
106	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2		.00	.00	3,205.00					
106	OAS	C0862	AP PROGRAM ANALYST 3		.00	.00	5,095.00					
106	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3		.00	.00	5,343.00					
106	OAS	C1484	IP INFO SYSTEMS SPECIALIST 4		.00	.00	4,400.00					
106					.00	.00	4,510.75					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
107	OAS	C0104	AP OFFICE SPECIALIST 2		.00	.00	2,716.00					
107	OAS	C0107	AP ADMINISTRATIVE SPECIALIST 1		.00	.00	2,940.00					
107	OAS	C0860	AP PROGRAM ANALYST 1		.00	.00	3,847.00					
107	OAS	C0861	AP PROGRAM ANALYST 2		.00	.00	4,641.00					
107					.00	.00	3,669.28					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
109	MMC	X1322	AA HUMAN RESOURCE ANALYST 3		.00	.00	5,231.00					
109	MMN	X5618	AA INTERNAL AUDITOR 3		.00	.00	5,770.00					
109	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	3-	3.00-	72.00-	4,223.66	96,528-	207,576-			304,104-
109	OAS	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2		.00	.00	3,205.00					
109	OAS	C0436	AP PROCUREMENT & CONTRACT SPEC 1		.00	.00	3,847.00					
109	OAS	C0861	AP PROGRAM ANALYST 2	3	3.00	72.00	4,432.00		319,104			319,104
109	OAS	C0873	AP OPERATIONS & POLICY ANALYST 4		.00	.00	5,884.00					
109					.00	.00	4,536.72	96,528-	111,528			15,000

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
110	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3		.00	.00	5,343.00					
110					.00	.00	5,343.00					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
111	OAS	C0104	AP OFFICE SPECIALIST 2		.00	.00	2,716.00					
111	OAS	C2301	AP EDUCATION PROGRAM SPECIALIST 2		.00	.00	6,166.00					
111	OAS	C5246	AP COMPLIANCE SPECIALIST 1		.00	.00	3,500.00					
111					.00	.00	3,876.40					



PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
112	OAS	C0855	AP PROJECT MANAGER 2		.00	.00	5,095.00					
112					.00	.00	5,095.00					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
114	OAS	C0107	AP ADMINISTRATIVE SPECIALIST 1		.00	.00	2,940.00					
114	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2		.00	.00	3,205.00					
114	OAS	C0860	AP PROGRAM ANALYST 1		.00	.00	3,847.00					
114	OAS	C0861	AP PROGRAM ANALYST 2		.00	.00	4,641.00					
114					.00	.00	3,696.00					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
115	OAS	C1117	AP RESEARCH ANALYST 3		.00	.00	4,432.00					
115					.00	.00	4,432.00					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
116	OAS	C0860	AP PROGRAM ANALYST 1		.00	.00	3,847.00					
116	OAS	C1485	IP INFO SYSTEMS SPECIALIST 5		.00	.00	4,916.00					
116					.00	.00	4,381.50					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
802	OAS	C0862	AP PROGRAM ANALYST 3	1	1.00	24.00	5,095.00	122,280				122,280
802				1	1.00	24.00	5,095.00	122,280				122,280

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
812	MMN	X0863	AA PROGRAM ANALYST 4	1-	1.00-	24.00-	5,770.00	138,480-				138,480-
812	OAS	C0103	AP OFFICE SPECIALIST 1	1-	.33-	8.00-	2,439.00	5,854-	7,804-	5,854-		19,512-
812	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	3,205.00	76,920-				76,920-
812	OAS	C0862	AP PROGRAM ANALYST 3	1-	1.00-	24.00-	5,095.00	103,938-	18,342-			122,280-
812	OAS	C2301	AP EDUCATION PROGRAM SPECIALIST 2	1-	1.00-	24.00-	7,462.00	179,088-				179,088-
812				5-	4.33-	104.00-	4,794.20	504,280-	26,146-	5,854-		536,280-

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
813	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	1	.48	11.50	5,343.00	61,444				61,444
813	OAS	C1117	AP RESEARCH ANALYST 3	1	.48	11.50	4,432.00	50,968				50,968
813				2	.96	23.00	5,039.33	112,412				112,412
				121	113.15	2715.55	5,156.07	8,296,756	3,344,447	5,264,929		16,906,132

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	7,714.00		148,109	37,027		185,136
000	OAS	C0860	AP PROGRAM ANALYST 1	1	1.00	24.00	4,217.00		101,208			101,208
000	OAS	C0863	AP PROGRAM ANALYST 4	1	1.00	24.00	7,832.00		187,968			187,968
000				3	3.00	72.00	6,587.66		437,285	37,027		474,312
				3	3.00	72.00	6,587.66		437,285	37,027		474,312
				124	116.15	2787.55	5,178.56	8,296,756	3,781,732	5,301,956		17,380,444



PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				124	116.15	2787.55	5,178.56	8,296,756	3,781,732	5,301,956		17,380,444

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00	10,080				10,080
000	MEAHZ7010	HA	PRINCIPAL EXECUTIVE/MANAGER F	2	2.00	48.00	8,724.00	382,799	35,953			418,752
000	MEAHZ7014	HA	PRINCIPAL EXECUTIVE/MANAGER H	2	2.00	48.00	11,354.00	340,118	78,469	126,405		544,992
000	MENNZ0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	4	4.00	96.00	3,844.75	198,120	94,291	76,685		369,096
000	MENNZ0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	6,056.00			145,344		145,344
000	MESNZ7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	8,496.00		203,904			203,904
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,319.00	198,124	24,766	24,766		247,656
000	MESNZ7012	EA	PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	11,100.00	272,904	51,979	207,917		532,800
000	MMC X1320	AA	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	3,906.00	93,744				93,744
000	MMC X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	4,982.00	119,568				119,568
109	MMC X1322	AA	HUMAN RESOURCE ANALYST 3		.00	.00	5,231.00					
812	MMN X0863	AA	PROGRAM ANALYST 4		.00	.00	5,770.00					
000	MMN X0866	AA	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	6,673.00	160,152				160,152
000	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	5	5.00	120.00	7,536.20	494,802	19,410	390,132		904,344
000	MMN X2301	AA	EDUCATION PROGRAM SPECIALIST 2	1	1.00	24.00	6,352.00		152,448			152,448
109	MMN X5618	AA	INTERNAL AUDITOR 3		.00	.00	5,770.00					
000	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	4	4.00	96.00	7,159.50	263,124	268,447	155,741		687,312
000	MMS X7008	EA	PRINCIPAL EXECUTIVE/MANAGER E	3	3.00	72.00	8,035.00	142,962	100,060	335,498		578,520
000	MMS X7008	IA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	9,827.00			235,848		235,848
000	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,369.00	161,896	33,729	29,231		224,856
000	OAS C0103	AP	OFFICE SPECIALIST 1	2	1.50	36.00	2,508.25	59,903	34,549			94,452
111	OAS C0104	AP	OFFICE SPECIALIST 2	1	1.00	24.00	3,033.66		83,653	4,403		88,056
114	OAS C0107	AP	ADMINISTRATIVE SPECIALIST 1	3	2.50	60.00	3,589.20	2,790	66,865	171,665		241,320
114	OAS C0108	AP	ADMINISTRATIVE SPECIALIST 2	4	4.00	96.00	3,875.21	169,586	108,299	108,299		386,184
109	OAS C0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,205.00			76,920		1205 76,920

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C0211	AP ACCOUNTING TECHNICIAN 2	1	1.00	24.00	2,940.00	70,560				70,560
000	OAS	C0212	AP ACCOUNTING TECHNICIAN 3	2	2.00	48.00	3,437.00	59,412	51,720	53,844		164,976
109	OAS	C0436	AP PROCUREMENT & CONTRACT SPEC 1		.00	.00	3,847.00					
000	OAS	C0437	AP PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	6,470.00	55,901		99,379		155,280
112	OAS	C0855	AP PROJECT MANAGER 2		.00	.00	5,095.00					
116	OAS	C0860	AP PROGRAM ANALYST 1	7	6.00	144.00	4,384.00	619,224	101,208			720,432
114	OAS	C0861	AP PROGRAM ANALYST 2	4	4.00	96.00	4,841.33		474,384			474,384
802	OAS	C0862	AP PROGRAM ANALYST 3	10	10.00	240.00	6,001.15	293,016		1,212,504		1,505,520
000	OAS	C0863	AP PROGRAM ANALYST 4	1	1.00	24.00	7,832.00		187,968			187,968
000	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	4,641.00		111,384			111,384
813	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	4	3.48	83.50	5,948.42	377,718		170,134		547,852
109	OAS	C0873	AP OPERATIONS & POLICY ANALYST 4	3	2.75	66.00	6,951.50	490,824				490,824
050	OAS	C1116	AP RESEARCH ANALYST 2	1	1.00	24.00	5,095.00		122,280			122,280
813	OAS	C1117	AP RESEARCH ANALYST 3	3	2.23	53.50	4,725.75	265,312				265,312
000	OAS	C1118	AP RESEARCH ANALYST 4	2	2.00	48.00	7,288.00	305,052		44,772		349,824
000	OAS	C1216	AP ACCOUNTANT 2	3	2.25	54.00	4,761.66	23,082	36,684	213,828		273,594
000	OAS	C1217	AP ACCOUNTANT 3	3	3.00	72.00	4,792.33	244,802		100,246		345,048
000	OAS	C1243	AP FISCAL ANALYST 1	1	1.00	24.00	4,432.00	74,457	13,828	18,083		106,368
000	OAS	C1244	AP FISCAL ANALYST 2	1	1.00	24.00	6,166.00	147,984				147,984
000	OAS	C1245	AP FISCAL ANALYST 3	1	1.00	24.00	7,462.00	161,179	10,745	7,164		179,088
000	OAS	C1338	AP TRAINING & DEVELOPMENT SPEC 1	1	.50	12.00	3,847.00	46,164				46,164
000	OAS	C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	4,059.00	97,416				97,416
106	OAS	C1484	IP INFO SYSTEMS SPECIALIST 4		.00	.00	4,400.00					
116	OAS	C1485	IP INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	5,846.50	149,636		13,012		162,648
105	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	5,513.66	101,354	43,438			1206144,792

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	9	8.50	204.00	7,081.88	668,466	249,692	527,602		1,445,760
000	OAS	C2300	AP EDUCATION PROGRAM SPECIALIST 1	5	4.50	108.00	6,779.00		570,276	179,088		749,364
111	OAS	C2301	AP EDUCATION PROGRAM SPECIALIST 2	7	6.70	160.80	7,584.20	319,421	407,458	542,774		1,269,653
111	OAS	C5246	AP COMPLIANCE SPECIALIST 1		.00	.00	3,500.00					
000	UA	C0103	AA OFFICE SPECIALIST 1	1	.24	5.75	2,291.00		13,173			13,173
000	UA	C0104	AA OFFICE SPECIALIST 2	2	1.00	24.00	2,556.00		30,672	30,672		61,344
000	UA	C0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,625.00	87,000				87,000
000	UA	C1245	AA FISCAL ANALYST 3	2	2.00	48.00	5,289.00	253,872				253,872
000	UA	C2301	AA EDUCATION PROGRAM SPECIALIST 2	2	2.00	48.00	6,546.50	314,232				314,232
				124	116.15	2787.55	5,178.56	8,296,756	3,781,732	5,301,956		17,380,444

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				124	116.15	2787.55	5,178.56	8,296,756	3,781,732	5,301,956		17,380,444

A large table area that has been completely redacted with grey bars. The table structure is not visible due to the redaction.

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00	10,080				10,080
000	MEAHZ7010	HA	PRINCIPAL EXECUTIVE/MANAGER F	2	2.00	48.00	8,724.00	382,799	35,953			418,752
000	MEAHZ7014	HA	PRINCIPAL EXECUTIVE/MANAGER H	2	2.00	48.00	11,354.00	340,118	78,469	126,405		544,992
000	MENNZ0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	4	4.00	96.00	3,844.75	198,120	94,291	76,685		369,096
000	MENNZ0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	6,056.00			145,344		145,344
000	MESNZ7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	8,496.00		203,904			203,904
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,319.00	198,124	24,766	24,766		247,656
000	MESNZ7012	EA	PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	11,100.00	272,904	51,979	207,917		532,800
000	MMC X1320	AA	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	3,906.00	93,744				93,744
000	MMC X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	4,982.00	119,568				119,568
109	MMC X1322	AA	HUMAN RESOURCE ANALYST 3		.00	.00	5,231.00					
812	MMN X0863	AA	PROGRAM ANALYST 4		.00	.00	5,770.00					
000	MMN X0866	AA	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	6,673.00	160,152				160,152
000	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	5	5.00	120.00	7,536.20	494,802	19,410	390,132		904,344
000	MMN X2301	AA	EDUCATION PROGRAM SPECIALIST 2	1	1.00	24.00	6,352.00		152,448			152,448
109	MMN X5618	AA	INTERNAL AUDITOR 3		.00	.00	5,770.00					
000	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	4	4.00	96.00	7,159.50	263,124	268,447	155,741		687,312
000	MMS X7008	EA	PRINCIPAL EXECUTIVE/MANAGER E	3	3.00	72.00	8,035.00	142,962	100,060	335,498		578,520
000	MMS X7008	IA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	9,827.00			235,848		235,848
000	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,369.00	161,896	33,729	29,231		224,856
000	OAS C0103	AP	OFFICE SPECIALIST 1	2	1.50	36.00	2,508.25	59,903	34,549			94,452
111	OAS C0104	AP	OFFICE SPECIALIST 2	1	1.00	24.00	3,033.66		83,653	4,403		88,056
114	OAS C0107	AP	ADMINISTRATIVE SPECIALIST 1	3	2.50	60.00	3,589.20	2,790	66,865	171,665		241,320
114	OAS C0108	AP	ADMINISTRATIVE SPECIALIST 2	4	4.00	96.00	3,875.21	169,586	108,299	108,299		386,184
109	OAS C0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	2	1.00	24.00	3,205.00			76,920		1210 76,920



PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C0211	AP ACCOUNTING TECHNICIAN 2	1	1.00	24.00	2,940.00	70,560				70,560
000	OAS	C0212	AP ACCOUNTING TECHNICIAN 3	2	2.00	48.00	3,437.00	59,412	51,720	53,844		164,976
109	OAS	C0436	AP PROCUREMENT & CONTRACT SPEC 1		.00	.00	3,847.00					
000	OAS	C0437	AP PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	6,470.00	55,901		99,379		155,280
112	OAS	C0855	AP PROJECT MANAGER 2		.00	.00	5,095.00					
116	OAS	C0860	AP PROGRAM ANALYST 1	7	6.00	144.00	4,384.00	619,224	101,208			720,432
114	OAS	C0861	AP PROGRAM ANALYST 2	4	4.00	96.00	4,841.33		474,384			474,384
802	OAS	C0862	AP PROGRAM ANALYST 3	10	10.00	240.00	6,001.15	293,016		1,212,504		1,505,520
000	OAS	C0863	AP PROGRAM ANALYST 4	1	1.00	24.00	7,832.00		187,968			187,968
000	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	4,641.00		111,384			111,384
813	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	4	3.48	83.50	5,948.42	377,718		170,134		547,852
109	OAS	C0873	AP OPERATIONS & POLICY ANALYST 4	3	2.75	66.00	6,951.50	490,824				490,824
050	OAS	C1116	AP RESEARCH ANALYST 2	1	1.00	24.00	5,095.00		122,280			122,280
813	OAS	C1117	AP RESEARCH ANALYST 3	3	2.23	53.50	4,725.75	265,312				265,312
000	OAS	C1118	AP RESEARCH ANALYST 4	2	2.00	48.00	7,288.00	305,052		44,772		349,824
000	OAS	C1216	AP ACCOUNTANT 2	3	2.25	54.00	4,761.66	23,082	36,684	213,828		273,594
000	OAS	C1217	AP ACCOUNTANT 3	3	3.00	72.00	4,792.33	244,802		100,246		345,048
000	OAS	C1243	AP FISCAL ANALYST 1	1	1.00	24.00	4,432.00	74,457	13,828	18,083		106,368
000	OAS	C1244	AP FISCAL ANALYST 2	1	1.00	24.00	6,166.00	147,984				147,984
000	OAS	C1245	AP FISCAL ANALYST 3	1	1.00	24.00	7,462.00	161,179	10,745	7,164		179,088
000	OAS	C1338	AP TRAINING & DEVELOPMENT SPEC 1	1	.50	12.00	3,847.00	46,164				46,164
000	OAS	C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	4,059.00	97,416				97,416
106	OAS	C1484	IP INFO SYSTEMS SPECIALIST 4		.00	.00	4,400.00					
116	OAS	C1485	IP INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	5,846.50	149,636		13,012		162,648
105	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	5,513.66	101,354	43,438			121,144,792

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	9	8.50	204.00	7,081.88	668,466	249,692	527,602		1,445,760
000	OAS	C2300	AP EDUCATION PROGRAM SPECIALIST 1	5	4.50	108.00	6,779.00		570,276	179,088		749,364
111	OAS	C2301	AP EDUCATION PROGRAM SPECIALIST 2	7	6.70	160.80	7,584.20	319,421	407,458	542,774		1,269,653
111	OAS	C5246	AP COMPLIANCE SPECIALIST 1		.00	.00	3,500.00					
000	UA	C0103	AA OFFICE SPECIALIST 1	1	.24	5.75	2,291.00		13,173			13,173
000	UA	C0104	AA OFFICE SPECIALIST 2	2	1.00	24.00	2,556.00		30,672	30,672		61,344
000	UA	C0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,625.00	87,000				87,000
000	UA	C1245	AA FISCAL ANALYST 3	2	2.00	48.00	5,289.00	253,872				253,872
000	UA	C2301	AA EDUCATION PROGRAM SPECIALIST 2	2	2.00	48.00	6,546.50	314,232				314,232
				124	116.15	2787.55	5,178.56	8,296,756	3,781,732	5,301,956		17,380,444

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				124	116.15	2787.55	5,178.56	8,296,756	3,781,732	5,301,956		17,380,444

A large table area that has been completely redacted with grey bars. The table structure is not visible due to the redaction.

REPORT: SUMMARY LIST BY PKG BY SUMMARY XREF

2017-19

PROD FILE

AGENCY:52500 HIGHER EDUCATION COORD COMM

PICS SYSTEM: BUDGET PREPARATION

SUMMARY XREF:101-00-00 000 HECC Operations

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00	10,080				10,080
000	MEAHZ7010	HA	PRINCIPAL EXECUTIVE/MANAGER F	2	2.00	48.00	8,724.00	382,799	35,953			418,752
000	MEAHZ7014	HA	PRINCIPAL EXECUTIVE/MANAGER H	2	2.00	48.00	11,354.00	340,118	78,469	126,405		544,992
000	MENNZ0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	4	4.00	96.00	3,844.75	198,120	94,291	76,685		369,096
000	MENNZ0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	6,056.00			145,344		145,344
000	MESNZ7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	8,496.00		203,904			203,904
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,319.00	198,124	24,766	24,766		247,656
000	MESNZ7012	EA	PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	11,100.00	272,904	51,979	207,917		532,800
000	MMC X1320	AA	HUMAN RESOURCE ANALYST 1	1	1.00	24.00	3,906.00	93,744				93,744
000	MMC X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	4,982.00	119,568				119,568
000	MMN X0863	AA	PROGRAM ANALYST 4	1	1.00	24.00	5,770.00	138,480				138,480
000	MMN X0866	AA	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	6,673.00	160,152				160,152
000	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	5	5.00	120.00	7,536.20	494,802	19,410	390,132		904,344
000	MMN X2301	AA	EDUCATION PROGRAM SPECIALIST 2	1	1.00	24.00	6,352.00		152,448			152,448
000	MMS X7006	AA	PRINCIPAL EXECUTIVE/MANAGER D	3	3.00	72.00	6,974.66	263,124	120,338	118,714		502,176
000	MMS X7008	EA	PRINCIPAL EXECUTIVE/MANAGER E	3	3.00	72.00	8,035.00	142,962	100,060	335,498		578,520
000	MMS X7008	IA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	9,827.00			235,848		235,848
000	MMS X7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,369.00	161,896	33,729	29,231		224,856
000	OAS C0103	AP	OFFICE SPECIALIST 1	3	1.83	44.00	2,531.33	65,757	42,353	5,854		113,964
000	OAS C0104	AP	OFFICE SPECIALIST 2	1	1.00	24.00	3,669.00		83,653	4,403		88,056
000	OAS C0107	AP	ADMINISTRATIVE SPECIALIST 1	3	2.50	60.00	4,022.00	2,790	66,865	171,665		241,320
000	OAS C0108	AP	ADMINISTRATIVE SPECIALIST 2	8	8.00	192.00	3,995.87	343,034	315,875	108,299		767,208
000	OAS C0119	AP	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,205.00			76,920		76,920
000	OAS C0211	AP	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	2,940.00	70,560				70,560
Higher Education Coordinating Commission Legislatively Adopted Budget 2017-19												1215
000	OAS C0212	AP	ACCOUNTING TECHNICIAN 3	2	2.00	48.00	3,437.00	59,412	51,720	53,844		164,976

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OAS	C0437	AP PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	6,470.00	55,901		99,379		155,280
000	OAS	C0860	AP PROGRAM ANALYST 1	6	5.00	120.00	5,038.33	619,224				619,224
000	OAS	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	6,470.00		155,280			155,280
000	OAS	C0862	AP PROGRAM ANALYST 3	10	10.00	240.00	6,273.00	274,674	18,342	1,212,504		1,505,520
000	OAS	C0871	AP OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	4,641.00		111,384			111,384
000	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	3	3.00	72.00	6,755.66	316,274		170,134		486,408
000	OAS	C0873	AP OPERATIONS & POLICY ANALYST 4	3	2.75	66.00	7,307.33	490,824				490,824
000	OAS	C1116	AP RESEARCH ANALYST 2	1	1.00	24.00	5,095.00	122,280				122,280
000	OAS	C1117	AP RESEARCH ANALYST 3	2	1.75	42.00	5,019.50	214,344				214,344
000	OAS	C1118	AP RESEARCH ANALYST 4	2	2.00	48.00	7,288.00	305,052		44,772		349,824
000	OAS	C1216	AP ACCOUNTANT 2	3	2.25	54.00	4,761.66	23,082	36,684	213,828		273,594
000	OAS	C1217	AP ACCOUNTANT 3	3	3.00	72.00	4,792.33	244,802		100,246		345,048
000	OAS	C1243	AP FISCAL ANALYST 1	1	1.00	24.00	4,432.00	74,457	13,828	18,083		106,368
000	OAS	C1244	AP FISCAL ANALYST 2	1	1.00	24.00	6,166.00	147,984				147,984
000	OAS	C1245	AP FISCAL ANALYST 3	1	1.00	24.00	7,462.00	161,179	10,745	7,164		179,088
000	OAS	C1338	AP TRAINING & DEVELOPMENT SPEC 1	1	.50	12.00	3,847.00	46,164				46,164
000	OAS	C1483	IP INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	4,059.00	97,416				97,416
000	OAS	C1485	IP INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	6,777.00	149,636		13,012		162,648
000	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6	1	1.00	24.00	6,033.00	101,354	43,438			144,792
000	OAS	C1487	IP INFO SYSTEMS SPECIALIST 7	9	8.50	204.00	7,081.88	668,466	249,692	527,602		1,445,760
000	OAS	C2300	AP EDUCATION PROGRAM SPECIALIST 1	5	4.50	108.00	6,779.00		570,276	179,088		749,364
000	OAS	C2301	AP EDUCATION PROGRAM SPECIALIST 2	8	7.70	184.80	7,776.75	498,509	407,458	542,774		1,448,741
000	UA	C0103	AA OFFICE SPECIALIST 1	1	.24	5.75	2,291.00		13,173			13,173
000	UA	C0104	AA OFFICE SPECIALIST 2	2	1.00	24.00	2,556.00		30,672	30,672		61,344
Higher Education Coordinating Commission Legislatively Adopted Budget 2017-19												
000	UA	C0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,625.00	87,000				87,000

1216

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	UA	C1245 AA	FISCAL ANALYST 3	2	2.00	48.00	5,289.00	253,872				253,872
000	UA	C2301 AA	EDUCATION PROGRAM SPECIALIST 2	2	2.00	48.00	6,546.50	314,232				314,232
000				123	115.52	2772.55	5,437.46	8,785,152	3,136,785	5,270,783		17,192,720

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
050	OAS	C1116	AP RESEARCH ANALYST 2		.00	.00	5,095.00	122,280-	122,280			
050					.00	.00	5,095.00	122,280-	122,280			



PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
105	OAS	C1484	IP INFO SYSTEMS SPECIALIST 4		.00	.00	4,400.00					
105	OAS	C1486	IP INFO SYSTEMS SPECIALIST 6		.00	.00	5,254.00					
105					.00	.00	4,969.33					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
106	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2		.00	.00	3,205.00					
106	OAS	C0862	AP PROGRAM ANALYST 3		.00	.00	5,095.00					
106	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3		.00	.00	5,343.00					
106	OAS	C1484	IP INFO SYSTEMS SPECIALIST 4		.00	.00	4,400.00					
106					.00	.00	4,510.75					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
107	OAS	C0104	AP OFFICE SPECIALIST 2		.00	.00	2,716.00					
107	OAS	C0107	AP ADMINISTRATIVE SPECIALIST 1		.00	.00	2,940.00					
107	OAS	C0860	AP PROGRAM ANALYST 1		.00	.00	3,847.00					
107	OAS	C0861	AP PROGRAM ANALYST 2		.00	.00	4,641.00					
107					.00	.00	3,669.28					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
109	MMC	X1322	AA HUMAN RESOURCE ANALYST 3		.00	.00	5,231.00					
109	MMN	X5618	AA INTERNAL AUDITOR 3		.00	.00	5,770.00					
109	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	3-	3.00-	72.00-	4,223.66	96,528-	207,576-			304,104-
109	OAS	C0119	AP EXECUTIVE SUPPORT SPECIALIST 2		.00	.00	3,205.00					
109	OAS	C0436	AP PROCUREMENT & CONTRACT SPEC 1		.00	.00	3,847.00					
109	OAS	C0861	AP PROGRAM ANALYST 2	3	3.00	72.00	4,432.00		319,104			319,104
109	OAS	C0873	AP OPERATIONS & POLICY ANALYST 4		.00	.00	5,884.00					
109					.00	.00	4,536.72	96,528-	111,528			15,000

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PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
110	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3		.00	.00	5,343.00					
110					.00	.00	5,343.00					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
111	OAS	C0104	AP OFFICE SPECIALIST 2		.00	.00	2,716.00					
111	OAS	C2301	AP EDUCATION PROGRAM SPECIALIST 2		.00	.00	6,166.00					
111	OAS	C5246	AP COMPLIANCE SPECIALIST 1		.00	.00	3,500.00					
111					.00	.00	3,876.40					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
112	OAS	C0855	AP PROJECT MANAGER 2		.00	.00	5,095.00					
112					.00	.00	5,095.00					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
114	OAS	C0107	AP ADMINISTRATIVE SPECIALIST 1		.00	.00	2,940.00					
114	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2		.00	.00	3,205.00					
114	OAS	C0860	AP PROGRAM ANALYST 1		.00	.00	3,847.00					
114	OAS	C0861	AP PROGRAM ANALYST 2		.00	.00	4,641.00					
114					.00	.00	3,696.00					



PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
115	OAS	C1117	AP RESEARCH ANALYST 3		.00	.00	4,432.00					
115					.00	.00	4,432.00					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
116	OAS	C0860	AP PROGRAM ANALYST 1		.00	.00	3,847.00					
116	OAS	C1485	IP INFO SYSTEMS SPECIALIST 5		.00	.00	4,916.00					
116					.00	.00	4,381.50					

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
802	OAS	C0862	AP PROGRAM ANALYST 3	1	1.00	24.00	5,095.00	122,280				122,280
802				1	1.00	24.00	5,095.00	122,280				122,280

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
812	MMN	X0863	AA PROGRAM ANALYST 4	1-	1.00-	24.00-	5,770.00	138,480-				138,480-
812	OAS	C0103	AP OFFICE SPECIALIST 1	1-	.33-	8.00-	2,439.00	5,854-	7,804-	5,854-		19,512-
812	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	3,205.00	76,920-				76,920-
812	OAS	C0862	AP PROGRAM ANALYST 3	1-	1.00-	24.00-	5,095.00	103,938-	18,342-			122,280-
812	OAS	C2301	AP EDUCATION PROGRAM SPECIALIST 2	1-	1.00-	24.00-	7,462.00	179,088-				179,088-
812				5-	4.33-	104.00-	4,794.20	504,280-	26,146-	5,854-		536,280-

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
813	OAS	C0872	AP OPERATIONS & POLICY ANALYST 3	1	.48	11.50	5,343.00	61,444				61,444
813	OAS	C1117	AP RESEARCH ANALYST 3	1	.48	11.50	4,432.00	50,968				50,968
813				2	.96	23.00	5,039.33	112,412				112,412
				121	113.15	2715.55	5,156.07	8,296,756	3,344,447	5,264,929		16,906,132

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	7,714.00		148,109	37,027		185,136
000	OAS	C0860	AP PROGRAM ANALYST 1	1	1.00	24.00	4,217.00		101,208			101,208
000	OAS	C0863	AP PROGRAM ANALYST 4	1	1.00	24.00	7,832.00		187,968			187,968
000				3	3.00	72.00	6,587.66		437,285	37,027		474,312
				3	3.00	72.00	6,587.66		437,285	37,027		474,312
				124	116.15	2787.55	5,178.56	8,296,756	3,781,732	5,301,956		17,380,444

PKG	CLASS COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
			124	116.15	2787.55	5,178.56	8,296,756	3,781,732	5,301,956		17,380,444

A large table area that has been completely redacted with grey bars. The table structure is not visible due to the redaction.



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 AGENCY: 52500 HIGHER EDUCATION COORD COMM  
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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250074	001244670	101-06-00-00000	050	0	PF	OAS C1116 AP	23	08	1-	1.00-	5,095.00	24.00-	122,280-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
5250074	001244670	101-06-00-00000	050	0	PF	OAS C1116 AP	23	08	1	1.00	5,095.00	24.00		122,280			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
			050							.00		.00	122,280-	122,280			

POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250155	001291610	101-02-00-00000	105 0 PF	OAS C1486 IP	29 02	.00	5,254.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
5250156	001291700	101-02-00-00000	105 0 PF	OAS C1486 IP	29 02	.00	5,254.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
5250157	001291710	101-02-00-00000	105 0 PF	OAS C1484 IP	25 02	.00	4,400.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01													
105						.00		.00					

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250158	001291720	101-02-00-00000	106 0 PF	OAS C1484	IP	25 02		.00	4,400.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250159	001291730	101-06-00-00000	106 0 PF	OAS C0872	AP	30 02		.00	5,343.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250160	001291740	101-06-00-00000	106 0 PF	OAS C0108	AP	19 02		.00	3,205.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250161	001291750	101-06-00-00000	106 0 PF	OAS C0862	AP	29 02		.00	5,095.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
								106	.00		.00				

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250162	001291760	101-06-00-00000	107 0 PF	OAS C0861 AP	27 02		.00	4,641.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250163	001291770	101-06-00-00000	107 0 PF	OAS C0104 AP	15 02		.00	2,716.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250164	001291780	101-06-00-00000	107 0 PF	OAS C0107 AP	17 02		.00	2,940.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250165	001291790	101-06-00-00000	107 0 AF	OAS C0860 AP	23 02		.00	3,847.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250166	001291800	101-06-00-00000	107 0 AF	OAS C0860 AP	23 02		.00	3,847.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250167	001291810	101-06-00-00000	107 0 AF	OAS C0860 AP	23 02		.00	3,847.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250168	001291820	101-06-00-00000	107 0 AF	OAS C0860 AP	23 02		.00	3,847.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
107							.00		.00					

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS R NG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250075	001244680	101-06-00-00000	109 0 PF	OAS C0108 AP	19 09	1-	1.00-	4,432.00	24.00-		106,368-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250075	001244680	101-06-00-00000	109 0 PF	OAS C0861 AP	27 01	1	1.00	4,432.00	24.00		106,368			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250076	001244690	101-06-00-00000	109 0 PF	OAS C0108 AP	19 07	1-	1.00-	4,022.00	24.00-	96,528-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250076	001244690	101-06-00-00000	109 0 PF	OAS C0861 AP	27 01	1	1.00	4,432.00	24.00		106,368			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250077	001244700	101-06-00-00000	109 0 PF	OAS C0108 AP	19 08	1-	1.00-	4,217.00	24.00-		101,208-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250077	001244700	101-06-00-00000	109 0 PF	OAS C0861 AP	27 01	1	1.00	4,432.00	24.00		106,368			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250169	001291830	101-01-00-00000	109 0 PF	MMN X5618 AA	31 02		.00	5,770.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250170	001291840	101-01-00-00000	109 0 PF	MMC X1322 AA	29 02		.00	5,231.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250171	001291850	101-01-00-00000	109 0 PF	OAS C0873 AP	32 02		.00	5,884.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250172	001291860	101-01-00-00000	109 0 PF	OAS C0119 AP	19 02		.00	3,205.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
5250173	001291870	101-02-00-00000	109 0 PF	OAS C0436 AP	23 02		.00	3,847.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01														
							109	.00	.00	96,528-	111,528			

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250174	001291880	101-03-00-00000	110 0 LF	OAS C0872 AP	30	02	.00	5,343.00	.00					
EST DATE: 2017/07/01 EXP DATE: 2019/06/30														
			110				.00		.00					

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250175	001291890	101-07-00-00000	111	0 PF	OAS C2301 AP	33	02	.00	6,166.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250176	001291900	101-07-00-00000	111	0 PF	OAS C5246 AP	21	02	.00	3,500.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250177	001291910	101-07-00-00000	111	0 PF	OAS C5246 AP	21	02	.00	3,500.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250178	001291920	101-07-00-00000	111	0 PF	OAS C5246 AP	21	02	.00	3,500.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250179	001291930	101-07-00-00000	111	0 PF	OAS C0104 AP	15	02	.00	2,716.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
111								.00		.00					

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250180	001291940	101-04-00-00000	112	0	PF	OAS C0855 AP	29	02		.00	5,095.00	.00					
EST DATE: 2017/07/01			EXP DATE: 9999/01/01														
			112							.00		.00					



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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	PKG Y TYP	CLASS COMP	RNG P	S T POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250181	001291950	101-09-00-00000	114	0 PF	OAS C0861 AP	27	02	.00	4,641.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250182	001291960	101-09-00-00000	114	0 PF	OAS C0108 AP	19	02	.00	3,205.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250183	001291980	101-09-00-00000	114	0 PF	OAS C0860 AP	23	02	.00	3,847.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250184	001291990	101-09-00-00000	114	0 PF	OAS C0860 AP	23	02	.00	3,847.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
5250185	001292010	101-09-00-00000	114	0 PF	OAS C0107 AP	17	02	.00	2,940.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01															
114								.00		.00					

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS COMP	S T POS RNG P CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250186	001292020	101-08-00-00000	115 0 PP	OAS C1117 AP	26 02	.00	4,432.00	.00					
EST DATE: 2017/07/01			EXP DATE: 9999/01/01										
			115			.00		.00					

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250187	001292050	101-02-00-00000	116	0 LP	OAS	C1485	IP	28	02	.00	4,916.00	.00					
			EST DATE: 2017/07/01		EXP DATE: 2019/06/30												
5250188	001292060	101-06-00-00000	116	0 PF	OAS	C0860	AP	23	02	.00	3,847.00	.00					
			EST DATE: 2017/07/01		EXP DATE: 9999/01/01												
			116						.00		.00						

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS PKG Y TYP	CLASS	COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250191	001308670	101-04-02-00000	802 0 PF	OAS	C0862 AP	29 02	1	1.00	5,095.00	24.00	122,280				
EST DATE: 2017/07/01			EXP DATE: 9999/01/01												
			802				1	1.00		24.00	122,280				

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POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T POS	P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250127	001226890	101-04-00-00000	812 0 PF	OAS C0862	AP	29	02		1-	1.00-	5,095.00	24.00-	103,938-	18,342-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
5250146	001227090	101-04-00-00000	812 0 PF	OAS C0108	AP	19	02		1-	1.00-	3,205.00	24.00-	76,920-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
5250150	001227130	101-04-00-00000	812 0 PP	OAS C0103	AP	12	02		1-	.33-	2,439.00	8.00-	5,854-	7,804-	5,854-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
5250152	001227150	101-04-00-00000	812 0 PF	MMN X0863	AA	31	02		1-	1.00-	5,770.00	24.00-	138,480-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
5250153	001255060	101-03-00-00000	812 0 PF	OAS C2301	AP	33	06		1-	1.00-	7,462.00	24.00-	179,088-				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
			812						5-	4.33-		104.00-	504,280-	26,146-	5,854-		

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	RNG	S T POS P	CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
5250189	001308650	101-03-01-00000	813 0 LP	OAS C0872	AP	30	02	1	.24	5,343.00	5.75	30,722				
EST DATE: 2017/08/01 EXP DATE: 2019/06/30																
5250189	001308650	101-08-01-00000	813 0 LP	OAS C0872	AP	30	02		.24	5,343.00	5.75	30,722				
EST DATE: 2017/08/01 EXP DATE: 2019/06/30																
5250190	001308660	101-05-01-00000	813 0 LP	OAS C1117	AP	26	02	1	.48	4,432.00	11.50	50,968				
EST DATE: 2017/08/01 EXP DATE: 2019/06/30																
			813					2	.96		23.00	112,412				
							2-	2.37-		57.00-		488,396-	207,662	5,854-		
							2-	2.37-		57.00-		488,396-	207,662	5,854-		

10/17/17 REPORT NO.: PPDPLWSBUD  
 REPORT: DETAIL LISTING BY SUMMARY XREF AGENCY  
 AGENCY: 52500 HIGHER EDUCATION COORD COMM  
 SUMMARY XREF: 101-00-00 813 HECC Operations

DEPT. OF ADMIN. SVCS. -- PPDB PICS SYSTEM

2017-19  
 PICS SYSTEM: BUDGET PREPARATION

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 PROD FILE

POSITION NUMBER	AUTH NO	ORG STRUC	F POS	CLASS	COMP	S T RNG P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
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							2-	2.37-		57.00-	488,396-	207,662	5,854-	
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A large table area that has been completely redacted with grey bars. The table structure is not visible due to the redaction.



PACKAGE: 050 - Fundshifts

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5250074	OAS	C1116	AP RESEARCH ANALYST 2	1-	1.00-	24.00-	08	5,095.00	122,280- 58,823-				122,280- 58,823-
5250074	OAS	C1116	AP RESEARCH ANALYST 2	1	1.00	24.00	08	5,095.00		122,280 58,823			122,280 58,823
TOTAL PICS SALARY									122,280-	122,280			
TOTAL PICS OPE									58,823-	58,823			
TOTAL PICS PERSONAL SERVICES =													
					---	-----	-----		-----	-----	-----	-----	-----
									181,103-	181,103			

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5250075	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	09	4,432.00		106,368- 55,523-			106,368- 55,523-
5250075	OAS	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	01	4,432.00		106,368 55,523			106,368 55,523
5250076	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	07	4,022.00	96,528- 53,482-				96,528- 53,482-
5250076	OAS	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	01	4,432.00		106,368 55,523			106,368 55,523
5250077	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	08	4,217.00		101,208- 54,452-			101,208- 54,452-
5250077	OAS	C0861	AP PROGRAM ANALYST 2	1	1.00	24.00	01	4,432.00		106,368 55,523			106,368 55,523
TOTAL PICS SALARY									96,528-	111,528			15,000
TOTAL PICS OPE									53,482-	56,594			3,112
TOTAL PICS PERSONAL SERVICES =									.00	.00			
									150,010-	168,122			18,112

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5250191	OAS	C0862	AP PROGRAM ANALYST 3	1	1.00	24.00	02	5,095.00	122,280 58,823				122,280 58,823
TOTAL PICS SALARY									122,280				122,280
TOTAL PICS OPE									58,823				58,823
TOTAL PICS PERSONAL SERVICES =									---	-----	-----	-----	-----
									1	1.00	24.00		181,103

POSITION NUMBER	CLASS	COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5250127	OAS	C0862	AP PROGRAM ANALYST 3	1-	1.00-	24.00-	02	5,095.00	103,938- 50,000-	18,342- 8,823-			122,280- 58,823-
5250146	OAS	C0108	AP ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	02	3,205.00	76,920- 49,415-				76,920- 49,415-
5250150	OAS	C0103	AP OFFICE SPECIALIST 1	1-	.33-	8.00-	02	2,439.00	5,854- 1,251-	7,804- 1,670-	5,854- 1,252-		19,512- 4,173-
5250152	MMN	X0863	AA PROGRAM ANALYST 4	1-	1.00-	24.00-	02	5,770.00	138,480- 70,492-				138,480- 70,492-
5250153	OAS	C2301	AP EDUCATION PROGRAM SPECIALIST 2	1-	1.00-	24.00-	06	7,462.00	179,088- 70,605-				179,088- 70,605-
TOTAL PICS SALARY									504,280-	26,146-	5,854-		536,280-
TOTAL PICS OPE									241,763-	10,493-	1,252-		253,508-
TOTAL PICS PERSONAL SERVICES =				5-	4.33-	104.00-			746,043-	36,639-	7,106-		789,788-

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
5250189	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	1	.24	5.75	02	5,343.00	30,722 22,406				30,722 22,406
5250189	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3		.24	5.75	02	5,343.00	30,722 22,406				30,722 22,406
5250190	OAS C1117 AP	RESEARCH ANALYST 3	1	.48	11.50	02	4,432.00	50,968 42,639				50,968 42,639
TOTAL PICS SALARY								112,412				112,412
TOTAL PICS OPE								87,451				87,451
TOTAL PICS PERSONAL SERVICES =			2	.96	23.00			199,863				199,863