

WORLD ATHLETICS CHAMPIONSHIPS

2022 AFTER-ACTION REVIEW



AUGUST 29, 2023

OREGON DEPARTMENT OF
EMERGENCY MANAGEMENT

ADMINISTRATIVE HANDLING INSTRUCTIONS

The title of this document is **World Athletics Championships 2022 After-Action Review**. The information gathered in this After-Action Review (AAR) is classified **For Internal Use Only**. This document should be safeguarded, handled, transmitted and stored in accordance with appropriate security directives.

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EXECUTIVE SUMMARY

This After-Action Review (AAR) focuses on efforts of the Oregon Department of Emergency Management (OEM) in preparing for and responding to the 2022 World Athletics Championships. The 2022 World Athletics Championships was held in Eugene, Oregon, from July 15-24 at Hayward Field at the University of Oregon Campus and in nearby towns. OEM supported the special event with the aid of federal, state, and local partners.

The purpose of this AAR is to summarize key findings and provide recommended actions related to the preparedness and response planning for and implementation of core capability elements of the World Athletics Championships – Oregon 22.

The Emergency Coordination Center (ECC) supported steady state “event mode” for the 2022 World Athletics Championships to monitor for extreme weather, potential civil unrest at event sites, communication and technological failures, cybersecurity, and other hazard-related issues. This AAR identifies areas of success and opportunities for improvement for OEM to take proactive action in helping the agency better prepare for and respond to future special events.

The information collected for this report was derived from individuals and organizations identified as stakeholders through OEM, the University of Oregon and local participating jurisdictions. This AAR is an evaluation of OEM systems and coordination effectiveness, not an evaluation of partners' decisions and actions. Documentation related to the preparedness and initial response capabilities for this special event was reviewed, including situation reports, daily briefing emails, Incident Action Plans and other forms.

Hayward Block

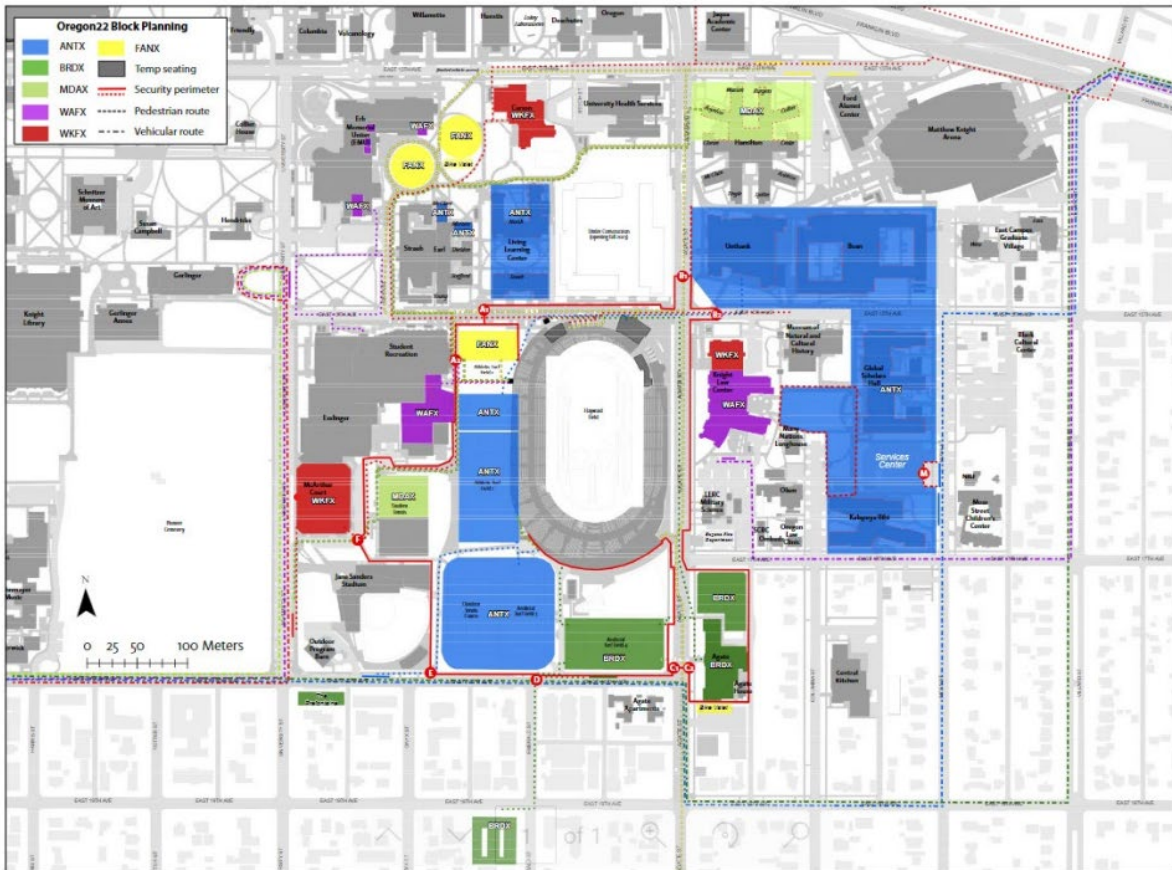


Figure 1. Map of Hayward Block for Oregon22

Autzen Block

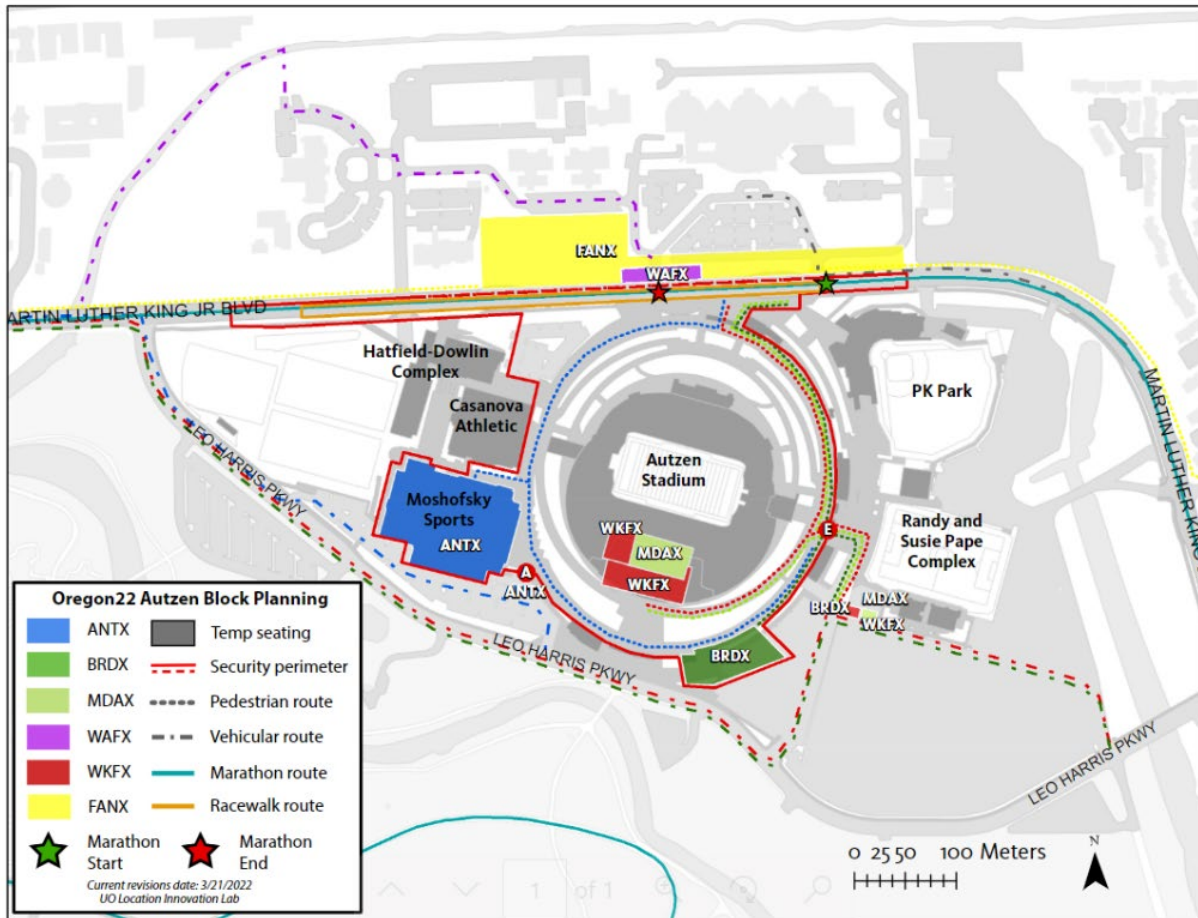


Figure 2. Map of Autzen Block for Oregon22

LIAISON MEETING SCHEDULE

UO EOC Hours of Operations	
Date	Hours of Operation
15-Jul	6:30 a.m.-9 p.m.
16-Jul	8 a.m.-9 p.m.
17-Jul	8 a.m.-9 p.m.
18-Jul	7a.m.-9 p.m.
19-Jul	2:15-9 p.m.
20-Jul	12:45-9 p.m.
21-Jul	2:15-9 p.m.
22-Jul	2:15 p.m.-9 p.m.
23-Jul	7:15 a.m.-9 p.m.
24-Jul	7:00 a.m.-9 p.m.

Figure 3. UO Public Safety daily briefing schedule

UO Public Safety Daily Briefing Schedule	
Date	Briefing
15-Jul	7:00 a.m.
16-Jul	8:30 a.m.
17-Jul	8:30 a.m.
18-Jul	7:30 a.m.
19-Jul	2:45 p.m.
20-Jul	1:15 p.m.
21-Jul	2:45 p.m.
22-Jul	2:45 p.m.
23-Jul	7:45 a.m.
24-Jul	7:30 a.m.

Figure 4. UO EOC Hours of Operations

UO Daily Coordination Call	
Date	Briefing
15-Jul	10 a.m.
16-Jul	10 a.m.
17-Jul	10 a.m.
18-Jul	10 a.m.
19-Jul	3:30 p.m.
20-Jul	3:30 p.m.
21-Jul	3:30 p.m.
22-Jul	3:30 p.m.
23-Jul	10 a.m.
24-Jul	10 a.m.

Figure 5. UO Daily Coordination Call

Key Findings

OEM identified 20 findings across five core capabilities. Observations are organized into these core capabilities: Planning, Operational Coordination, Situational Assessment, Public Information and Warning, and Intelligence and Information Sharing. The National Preparedness Goal describes five mission areas: Prevention, protection, response, recovery and mitigation; and 32 [core capabilities](#) that address the greatest risks to the nation.

A summary of OEM areas of successes: The planning process was successful in identifying clear goals and developing effective strategies and action plans to achieve them during the World Athletics Championships. It was also inclusive, involving a wide range of stakeholders and considering multiple scenarios and potential risks.

During event mode operations, OEM was successful in ensuring the efficient use of resources and personnel to execute plans. There were effective communication protocols in place and regular check-ins and updates to help ensure everyone was on the same page. The situational assessment capability was successful in evaluating complex situations and making informed decisions based on available information and analysis. The intelligence and information-sharing process was successful in gathering and sharing relevant information to support decision-making and coordination among different stakeholders. There were effective communication protocols in place and timely accurate information was regularly shared. Overall, the AAR highlighted areas of success in the planning, operational coordination, situational assessment, and intelligence and information sharing process. The successes found can be built upon to enhance future performances.

While there were numerous successes, there were also identified areas of improvement for OEM. The pre-incident planning process could be improved by considering alternative scenarios of potential risk, as well as including all stakeholders involved within the planning phase of the special event for a more comprehensive and inclusive approach. While operational coordination was generally successful, there were challenges in ensuring all partners were on the same page. To better address this, better communication protocols, processes, and clearer roles and responsibilities could be developed in terms of a standard operating procedures (SOP) for special events. Situational assessment could be improved by strengthening situational awareness pre-event.

Creating a more focused understanding of potential issues and clarification: While there was effective communication for intelligence and information sharing processes, clear roles and responsibilities within the intelligence and information sharing staff would ensure that staff involved knew designated POCs for specific data and information. The AAR identifies areas of improvement in the Planning, Operational Coordination, Situational Assessment, public information and Warning, and Intelligence and Information Sharing capabilities. Addressing these areas of improvement can help enhance future performance and success for OEM-involved special events.

AREAS OF STRENGTH

Table 1: Summary of Areas of Strengths

Core Capabilities	Key Findings – Areas of Strength
Planning	Community Involvement and Coordination – OEM staff established open lines of communication and information flow through OEM channels for partners and community.
Planning	CISA Assistance – OEM participation in the Cybersecurity and Infrastructure Agency (CISA) technical assistance to plan a virtual tabletop exercise supported the pre-incident planning process for the World Athletics Championships.
Planning	Partnership Collaboration – OEM was able to collaborate with state and federal agencies to assist local partners with resource requests during the World Athletics Championships.
Planning	Stakeholder Outreach – OEM scheduled consistent meetings and check-ins that helped facilitate further actions for the World Athletics Championships.
Operational Coordination	Designated Point-of Contact – OEM was easy to reach and had resources on-scene. Partners knew POCs for requesting resources.
Operational Coordination	Training for ORION Program - UO staff trained OEM staff on how to operate the ORION program. This allowed effective information sharing across stakeholders.
Operational Coordination	Internal Organizational Structure - OEM had clear and concise roles/responsibilities for internal staff that assisted with the special event.
Operational Coordination	Flowing Coordinated Information - Open lines of communication between agencies allowed information to arrive in a timely manner.
Public Information and Warning	Develop Standard Operating Procedures for Public Information – OEM assisted event personnel staff with developing of event communications plan.
Situational Assessment	Regular Briefings - OEM used regular briefings so as not to overlap other information-sharing meetings for time management.
Situational Assessment	Information Sharing - OEM sent daily emails regarding event status and current situational assessments.
Situational Assessment	ARCGIS Platform - Eugene and Springfield used the ARCGIS platform to drop notifications for all concurrent events for real-time information and situational assessments.

Intelligence and Information Sharing	Intelligence Coordination – Staff personnel and the on-site analyst worked in conjunction to decipher information.
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Core Capabilities	Key Findings – Areas of Improvements
Planning	Pre-Incident Planning – OEM pre-incident planning documents were not finalized by the desired deadline. OEM documents did eventually get finalized and were communicated with Oregon22 event planning staff.
Planning	Operational Planning - OEM was not able to demonstrate its potential when it comes to special event capabilities and its resource availability due to not having consistent procedures for special events. OEM staff were mostly on stand-by by relying on operational coordination and less on operational planning.
Operational Coordination	Reporting – OEM’s reporting process was not set properly for different events/occurrences. Internal reporting system guidelines, process, structure, and finalization was unclear during the World Athletics Championship. OEM is developing a reporting process methodology within its special event SOP for future special events.
Operational Coordination	Partner Responsibilities - OEM was unsure how to best assist during special events and demonstrating its capabilities to partners. OEM is in the process of creating an SOP for special events on how to best utilize its capabilities to assist partners.
Operational Coordination	Staff Facilitation – OEM leadership being more adaptable to allowing OEM staff facilitating special event meetings before and during the event
Intelligence and Information Sharing	Intelligence Roles - Intelligence roles/responsibilities should have been established among known personnel to see who the point-of-contact(s) would be for the intel team.
Intelligence and Information Sharing	Appropriate POC Information Sharing – The right information needs to get sent to the right POCs. Information was getting sent to all staff personnel when not all personnel needed to have access, especially when information was classified. Proper information needs to be sent to the correct POC without mass distribution, along with knowing which POC has the proper needed information.

Table 2: Summary of Areas of Improvements

Next Steps

The World Athletics Championships 2022 AAR will be used to identify findings to improve future special event operations within planning and response for Oregon communities.

ANALYSIS OF CORE CAPABILITIES

Table 3: Summary of Core Capability Performance

Observations	Primary Core Capability	Performed without Challenges (P)	Performed with Some Challenges (S)	Performed with Major Challenges (M)	Unable to be Performed (U)
Participate in planning, training and exercise, and coordination events and activities leading up to Oregon22.	Planning		S		
Host Oregon22 pre-event briefing for OERS Council representatives on June 23 during the scheduled OERS Council meeting.	Operational Coordination		S		
Coordinate information sharing meetings on planning efforts that state agencies are performing for Oregon22.	Operational Coordination		S		
Host Willamette Valley Regional Coordinators Oregon22 information sharing meetings July 15-24.	Operational Coordination		S		
Staff the UO EOC in-person with an OEM liaison July 15-24.	Operational Coordination		S		
Maintain situational awareness of potential threats and hazards within the state specifically related to Oregon22 leading up to and during the event. Distribute information to partners, stakeholders and external audiences as appropriate.	Situational Assessment		S		
Assess the intelligence and information-sharing capability that OEM provided before and during the World Athletics Championships	Intelligence and Information Sharing		S		

Performed without Challenges (P): The targets and critical tasks associated with the core capability were completed and did not negatively impact the performance of other activities. The performance of this activity did not contribute to additional health and/or safety risks for the public or for emergency workers, and it was conducted in accordance with applicable plans, policies, procedures, regulations and laws.

Performed with Some Challenges (S): The targets and critical tasks associated with the core capability were completed and did not negatively impact the performance of other activities. The performance of this activity did not contribute to additional health and/or safety risks for the public or for emergency workers, and it was conducted in accordance with applicable plans, policies, procedures, regulations and laws. However, opportunities to enhance effectiveness and/or efficiency were identified.

Performed with Major Challenges (M): The targets and critical tasks associated with the core capability were completed but some or all of the following were observed: The demonstrated performance had a negative impact on the performance of other activities; contributed to additional health and/or safety risks for the public or for emergency workers; and/or was not conducted in accordance with applicable plans, policies, procedures, regulations and laws.

Unable to be Performed (U): The targets and critical tasks associated with the core capability were not performed.

SCOPE AND METHODOLOGY

This AAR includes information collected from individuals and organizations identified as stakeholders through OEM, University of Oregon and participating local emergency management organizations. Certain stakeholders were excluded from this review, as this is an evaluation of systems and coordination effectiveness regarding special events, not an evaluation of activation and actions. The information was gathered through interviews held virtually through discussion workshops, meeting notes and status briefings. Documentation related to the preparedness and response for this special event was reviewed, including situation reports, daily briefing emails, incident action plans, and other forms.

Data Collection

Data collection began on December 15, 2022, with OEM evaluation staff collecting data and information to support the development of the World Athletics Championships AAR. This collection included two workshop discussions with OEM staff, event personnel, state agencies, local agencies and other partners who assisted with the planning and execution of the special event. One workshop consisted of only OEM personnel, while a second workshop included OEM personnel, event personnel, and state and local agencies. Other information was gathered through an online feedback form and the collection analyses plan (CAP). A total of 18 federal, state, local and Non-Governmental Organization (NGO) partners were asked to participate. All data collected can be summarized in the metrics Table 4 and Table 5 below.

Table 4: Data collection metrics

Total Interview Participants	Interviews	Survey Responses	Focus Groups	Feedback Forms
27	2	0	18	2

Table 5: Data collection documents type

Data Collection Documents
<ul style="list-style-type: none"> Collection Analysis Plan (CAP)]

The following sections provide an overview of the performance related to each special event objective and associated capability, highlighting areas for improvement's.

AREAS OF IMPROVEMENT

The following areas require improvement to achieve the full capability level:

Capability 1: Planning

- **Area for Improvement 1: Pre-Incident Planning.** OEM pre-incident planning documents were not finalized by the desired deadline. OEM documents did eventually get finalized and were communicated with U of O event staff.
 - **Analysis:** OEM did not send the finalized pre-planning documents at the required deadline to Oregon22 planning personnel due to not having a consistent approach of special event pre-incident planning. Utilizing more its operational coordination and communication capabilities to partners for the event. Instead of applying a pre-incident planning approach to assist with decisions making for the Oregon22 special event.
- **Area for Improvement 2: Operational Planning.** OEM was not able to demonstrate its potential when it comes to special event capabilities and its resource availability due to not having consistent procedures for special events. OEM staff were mostly on stand-by by relying on operational coordination and less on operational planning.
 - **Analysis:** OEM did not have a consistent standard approach for operating during special events. OEM is now in the process of creating an SOP for special events to share with partners by communicating the agency's capabilities for future events.

Capability 2: Operational Coordination

- **Area for Improvement 1: Reporting.** OEM's reporting process was not set properly for different events/occurrences. Internal reporting system guidelines, process, structure, and finalization was unclear during the World Athletics Championship. OEM is developing a reporting process methodology within its special event SOP for future special events.
 - **Analysis:** OEM did not have a finalized SOP for reporting for special events. The agency would need to have a special event mode for reporting instead of an incident mode. OEM needs to create a special event reporting process for further special event operations.
- **Area for Improvement 2: Partner Responsibilities.** OEM was unsure how to best assist during special events and demonstrating its capabilities to partners. OEM is in the process of creating an SOP for special events on how to best utilize its capabilities to assist partners.
 - **Analysis:** OEM did not enter the planning stages early so the expectations of how to best support the special event were unclear from the start.

- **Area for Improvement 3: Staff Facilitation.** OEM leadership needed to be more adaptable to allowing OEM staff facilitate scheduling during special events.
 - **Analysis:** OEM leadership wanted to be included in all meetings involving the special event. This made scheduling difficult for special event staff and OEM staff who directly assisted with the event. Scheduling would need to accommodate the most personnel involved, not only leadership.

Capability 3: Situational Assessment

- **Area for Improvement 1: Staff Facilitation.** OEM leadership being more adaptable to allowing OEM staff facilitating special event meetings before and during the event.
 - **Analysis:** OEM leadership wanted to have EOC meetings align with their schedules, which made it difficult to have consistent meeting times for all involved.

Capability 4: Intelligence & Information Sharing

- **Area for Improvement 1: Intelligence Roles.** Establish intelligence roles/responsibilities and known personnel to identify the point-of-contact(s) for the intel team.
 - **Analysis:** The intelligence team didn't have designated personnel for specific roles The POCs for OEM and Oregon22 staff had to track them down.
- **Area for Improvement 1: Appropriate POC Information Sharing.** The right information needs to be sent to the appropriate points of contact.
 - **Analysis:** Sending appropriate information to the designated contacts so the appropriate personnel have access.

CONCLUSION

OEM assisted with the planning and operational coordination process at the World Athletics Championships. The planned objective performance of OEM met expectations shown by the performance metrics above. The next steps would be adding corrective actions and recommendations to the Continuous Improvement Working Group (CIWG). Some information presented in this AAR may be outdated following this publication. Current data on the status of corrective action implementation is maintained in the CIP Action Tracker. The CIP Coordinator is responsible for maintaining data in the CIP Action Tracker and facilitating the CIWG, which includes:

- Strengths, potential best practices areas for improvement and innovations identified during the event.
- The division responsible for corrective action development and implementation.
- The assigned point of contact.
- The corrective action or actions formulated by the point of contact.
- The completion date of each corrective action.

Appendix A: Acronym List

AAR	After-Action Review
AFI	Area for Improvement
AOS	Area of Strength
CAP	Collection Analysis Plan
CIP	Corrective Implementation Plan
CIWG	Continuous Improvement Working Group
FEMA FIT	Federal Emergency Management Agency Integration Team
NGO	Non-Governmental Organization
POC	Point-of-Contact
SOP	Standard Operating Procedures

Appendix B: Participating Organizations

Table 8: Participating Organizations

Federal
<ul style="list-style-type: none"> Federal Bureau of Investigations (FBI)
<ul style="list-style-type: none"> Federal Emergency Management Agency (FEMA)
<ul style="list-style-type: none"> Cybersecurity and Infrastructure Agency (CISA)
<ul style="list-style-type: none"> National Oceanic and Atmospheric Administration (NOAA)
State
<ul style="list-style-type: none"> Oregon Department of Emergency Management (OEM)
<ul style="list-style-type: none"> Oregon Department of Human Services (ODHS)
<ul style="list-style-type: none"> Oregon Department of Transportation (ODOT)
<ul style="list-style-type: none"> Oregon Military Department (OMD)
<ul style="list-style-type: none"> Oregon State Police (OSP)
<ul style="list-style-type: none"> Oregon Health Authority (OHA)
<ul style="list-style-type: none"> Oregon Titan Fusion Center
<ul style="list-style-type: none"> Oregon Department of Administrative Services (DAS)
County/Local(s)
<ul style="list-style-type: none"> Lane County
<ul style="list-style-type: none"> City of Eugene
<ul style="list-style-type: none"> City of Springfield
Private Sector / Non-Governmental Organizations
<ul style="list-style-type: none"> University of Oregon

Appendix C: Form – 201

Event Summary:

From July 15–24, the University of Oregon (UO) will serve as the venue for the World Athletics Championships – Oregon22 (Oregon22). The World Athletics Championships is the largest international track and field championship meet hosting athletes from over 200 countries. Oregon22 is the first time the championships have been hosted by the United States. Oregon22 has received a [Special Event Assessment Rating](#) of Level 3 from the Department of Homeland Security (Level 3 events are events of national or international importance that require only limited federal support).

This event puts Oregon on the global stage. Oregon22 will attract worldwide media coverage with up to 850 media representatives covering the event with 880 broadcasters and a virtual audience of 1 billion viewers. While the event is an opportunity for Oregon and tourism, there are risks. Emergency messaging will need to be coordinated and translated to provide accessible communication for international visitors, should an incident happen. Oregon22 will occur during wildfire season and the possibility of active wildfires and smoke may impact planned events. Additionally, an influx of thousands of visitors to the state will impact transportation systems and availability of lodging in the Willamette Valley.

Daily attendance at the event is estimated to include 1,700 athletes, 2,000 team personnel and 13,000 spectators, dependent on current COVID risk levels and approval from the Oregon Health Authority and Lane County Public Health. Additionally, approximately 6,100 staff will support the event.

The event will be conducted and run by World Athletics with TrackTown USA, Inc. serving as the event host and local organizing committee. The event locations for Oregon22 will occur at Hayward Field on the UO campus (primary meet location) and Lane Community College (event practice facility). Additionally, Oregon22 will hold a race walk events on July 15, 22, and 24 on Martin Luther King Jr. Blvd in Eugene and marathons on July 17 and 18 on the streets of Eugene and Springfield and the trails of Alton Baker Park.

Oregon22 Event Command and Control

The incident command structure for Oregon22 will be managed in one of two modes:

1) Event management

Under event management mode, there are no incidents, emergencies or strains on public safety resources assigned to the event. Command for the event will be located on the UO campus with event organizers and public safety stakeholders. Supporting the command group, the UO Emergency Operations Center (EOC) will be staffed by the UO incident management team. Oregon Emergency Management (OEM) will staff an in-person liaison at the UO EOC. The Oregon State Emergency Coordination Center (ECC) will not be activated. The City of Eugene, City of Springfield, and Lane County EOCs will be warm but not staffed.

2) Incident management

Under incident management mode, an incident or emergency has occurred that strains assigned public safety resources either at the event or somewhere else in the community (or multiple locations) and additional resources are needed to stabilize the event. When an incident occurs:

- Local emergency response personnel will be notified and follow standard operating procedures to address the incident.

- The City of Eugene and City of Springfield EOCs will be activated based on incident needs following their emergency operations plan.
- The OEM liaison in the UO EOC will notify document the incident in OpsCenter and notify the OEM Executive Duty Officer (EDO).
- When notified of an incident, EDO would evaluate necessary coordination activities, including if an OEM Coordinated Event Briefing or ECC activation may be necessary.

Concurrent Events

City of Eugene Championships Festival (July 15-24)

The City of Eugene and Revere, an event production company, are organizing a festival at Eugene's downtown Riverfront Park (1 mile from Hayward Field). Celebrating the diversity of cultures that make up Eugene, the public festival will be open from noon to 10 p.m. Friday - Sunday and 4-10 p.m. Monday - Thursday.

Bi-Mart Summer Clash (July 15-17)

The Columbia Drag Boat Association and Arizona Drag Boat Association are holding the Bi-Mart Summer Clash at Dexter Reservoir in Lowell (18 miles from UO).

Eugene Emeralds home baseball games (July 12-17)

The Eugene Emeralds minor league baseball team will have home games against Spokane at PK Park in Eugene (3 miles from Hayward Field). Games will start at 7:35 p.m. on July 12-15, 5:05 p.m. on July 16 and 4:05 p.m. on July 17.

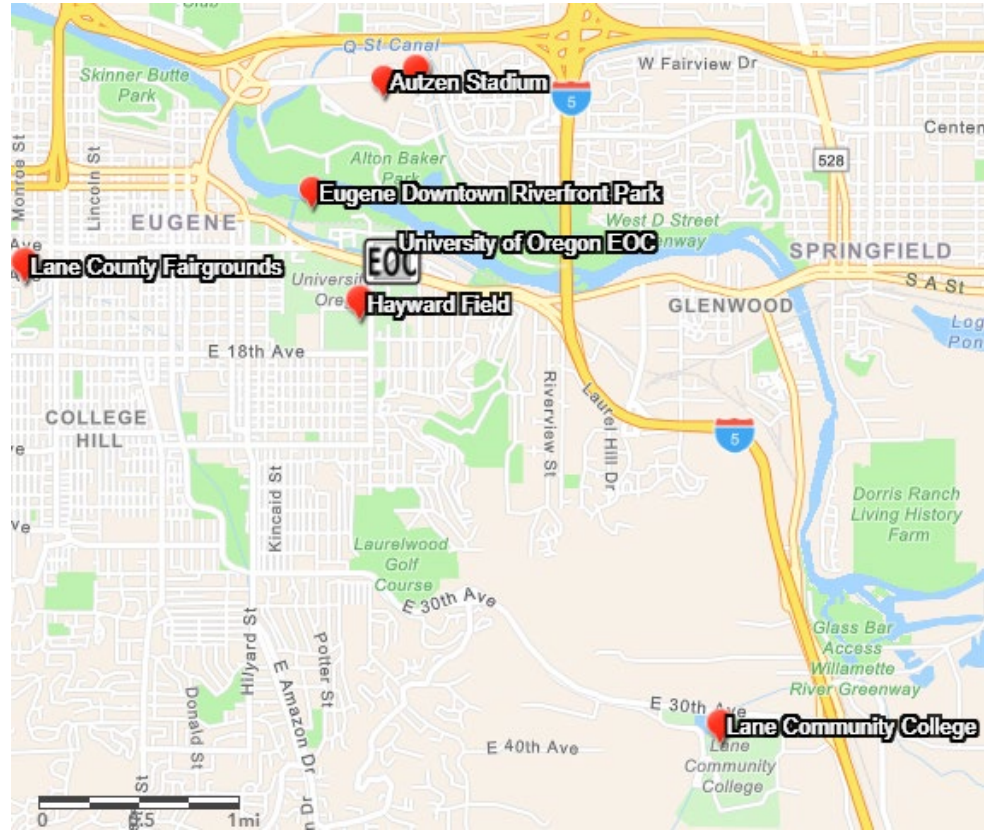
ASICS Uplift Oregon 5k and Fan Festival (July 17 and 18)

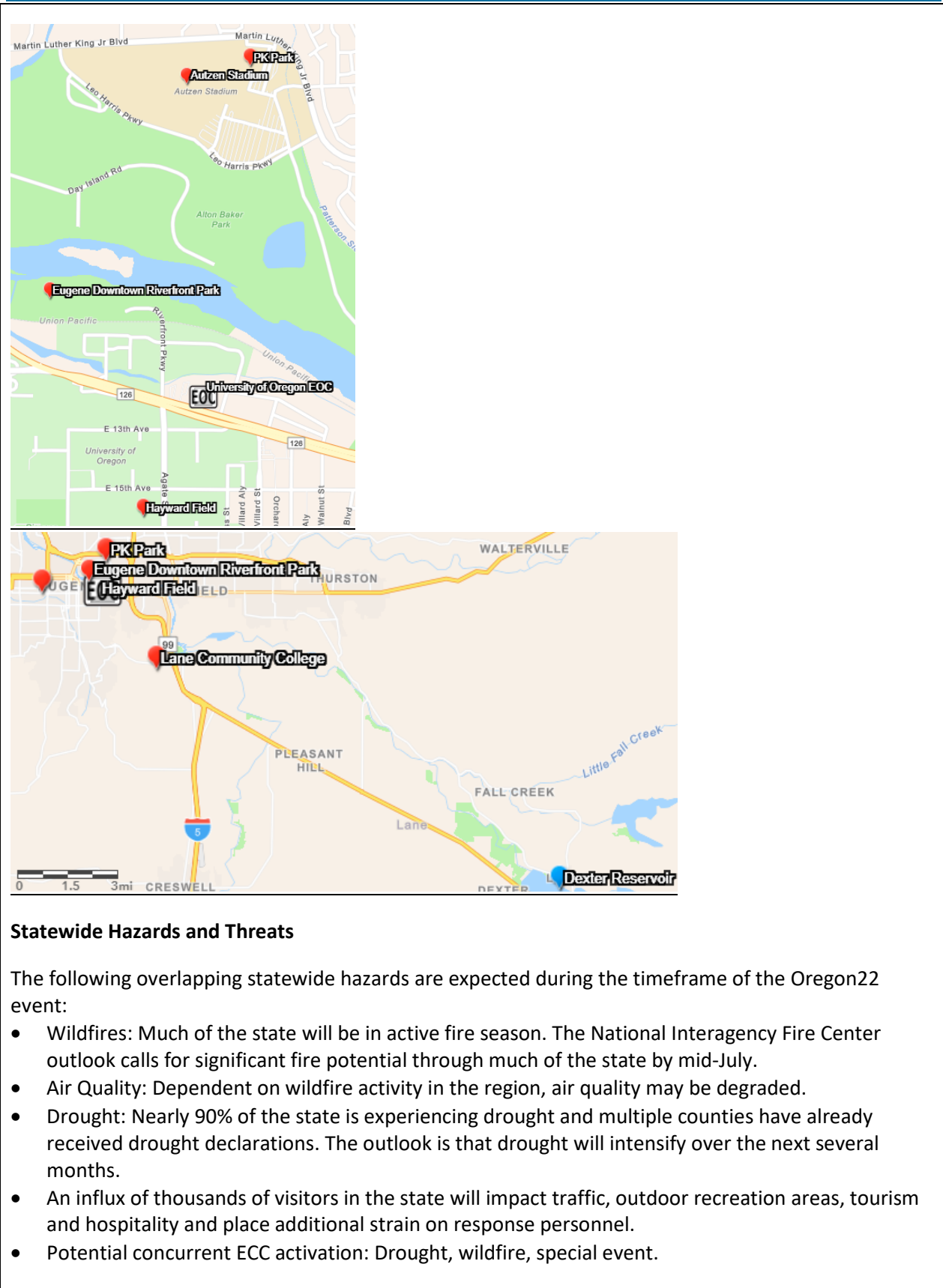
In partnership with Oregon22, an estimated 2,000 runners will participate in a 5K race on July 17. The 5K race will utilize the same course as the Oregon22 Marathon. The race begins at 6:15 am with the start/finish line outside of Autzen Stadium. ASICS will also host a public Fan Festival adjacent to the finish line July 17 - 18. The festival will feature a big screen, food vendors, and athlete appearances.

Lane County Fair (July 20-24)

The Lane County Fair is being held at the Lane County Fairgrounds (3 miles from Hayward Field). The Lane County Fair operations group will be connected to the Oregon22 command group for coordination purposes.

Event Map with Concurrent Activities





Statewide Hazards and Threats

The following overlapping statewide hazards are expected during the timeframe of the Oregon22 event:

- Wildfires: Much of the state will be in active fire season. The National Interagency Fire Center outlook calls for significant fire potential through much of the state by mid-July.
- Air Quality: Dependent on wildfire activity in the region, air quality may be degraded.
- Drought: Nearly 90% of the state is experiencing drought and multiple counties have already received drought declarations. The outlook is that drought will intensify over the next several months.
- An influx of thousands of visitors in the state will impact traffic, outdoor recreation areas, tourism and hospitality and place additional strain on response personnel.
- Potential concurrent ECC activation: Drought, wildfire, special event.

OEM and State Emergency Coordination Center (ECC) Status

- OEM will remain at steady state/routine operations. The state ECC is not activating in support of Oregon22 when operating under event management mode.
- When Oregon22 is operating under incident management mode, the state ECC may be activated based on incident complexity and resource coordination needs (see Contingent Activities below).
- OEM will have an in-person liaison at the UO EOC to monitor activities for disruptions or significant disturbances impacting life, health and safety including but not limited to cyber disruptions, civil unrest, acts of violence, and any other activities negatively impacting the safety and security of Oregon22 and the surrounding community.
- OEM will review bulletins and information provided by the Oregon Titan Fusion Center and DHS CISA on threats regarding disruptions or significant disturbances impacting life, health and safety including but not limited to cyber disruptions, civil unrest, acts of violence against government facilities, places of assembly, community sites and political targets, and any other activities negatively impacting the safety and security of Oregon communities and infrastructure.
- The OEM Willamette Regional Coordinator will coordinate information-sharing meetings with other state agency regional coordinators during the Oregon22 to share information and address any concerns related to the event.
- OEM will participate in Oregon22 daily briefings and provide OEM email briefings.

The following objectives will guide monitoring. Monitoring will focus on the potential for points of action, events or activities that would necessitate additional action by OEM and activation of the state Emergency Coordination Center.

5. Current and Planned Objectives:**Objectives**

- Participate in planning, training and exercise, and coordination events and activities leading up to Oregon22.
- Maintain situational awareness on potential threats and hazards within the state specifically related to Oregon22 leading up to and during the event. Distribute information to partners, stakeholders and external audiences as appropriate.
- Coordinate information-sharing meetings on planning efforts that state agencies are performing for Oregon22.
- Host Oregon22 pre-event briefing for OERS Council representatives on June 23 during the scheduled OERS Council Meeting.
- Host Willamette Valley Regional Coordinators Oregon22 information sharing meetings July 15-24.
- Staff the UO EOC in person with an OEM liaison July 15-24.
- Distribute daily Oregon22 OEM email briefings to Oregon Council representatives and stakeholders July 14-24.

6. Planned and Contingent Activities:**Planned Activities**

Response:

- Distribute the Oregon22 201 to OERS Council representatives on May 6.
- Host an Oregon22 pre-event briefing for OERS Council representatives on June 23.
- Staff an in-person OEM liaison at the UO EOC July 15-24

- Participate in Oregon22 daily public safety briefings July 15-24 (see [Daily Schedule](#) for meeting times).
- Distribute OEM email briefings (see [Daily Schedule for distribution schedule](#)).
- Host Willamette Valley Regional Coordinators Oregon22 information sharing meetings July 15-24.

Communications:

- Staff an in-person OEM PIO at the UO EOC July 15-24.
- Identify and monitor crisis communications issues and triggers for escalation in advance of the event and communicate with the Governor’s Office and partners throughout.
- Maintain connectivity with event operations at the local level before, during and after the event to prioritize support for local capacity and maintain situational awareness.
- Work with state agency communications leadership to proactively communicate risk reduction messages.
- Participate in daily briefings with the Governor’s Office and state agencies’ communication leadership from July 15-24 to maintain situational awareness.
- While not proactively establishing a statewide JIC, stand ready to pivot from event to incident mode as needed.

Contingent Activities

OEM Coordinated Event Briefing:

- Due to the high visibility of Oregon22, the OEM EDO will use the indicators below to determine if OEM will coordinate briefings with state, local and tribal partners. **Note: Event briefings do not indicate ECC activation; ECC activation indicators are addressed separately.**
 - An incident occurs near an Oregon22 venue site or the Lane County Fairgrounds that requires the population in the vicinity to evacuate or seek overnight shelter.
 - An incident occurs near an Oregon22 venue site or Lane County Fairgrounds that threatens, damages or destroys residential, commercial or cultural properties.
 - Critical infrastructure and key resources near an Oregon22 venue site or the Lane County Fairgrounds are adversely impacted and may take multiple days to restore.
 - The OEM EDO is notified of a credible threat to life, safety or health; cyber disruption; civil unrest or acts of violence; or other activities that may impact the safety of Oregon communities or infrastructure that require coordination with state, local and tribal partners.

ECC Activation:

- The following are indicators to inform the OEM EDO if they should recommend activating the state ECC.
 - An incident occurs near an Oregon22 venue site or Lane County Fairgrounds with the potential to last for several days.
 - Multiple state agency operations centers are activated.
 - Lane County has activated its EOC and requested an emergency declaration through ORS 401 or requests state agency assistance because resource needs exceed local response capabilities.
 - Assistance from several state agencies has been requested.
 - The Governor declares a State of Emergency for Oregon22.
 - Extensive media coverage requires additional OEM PIO support or activation of the OEM Joint Information Center.

Concurrent Incident Monitoring and Reporting:

- Oregon22 Operating under Event Management Mode:
 - The possibility of concurrent incidents occurring during the timeframe of Oregon22 is high based on anticipated drought conditions and the “Above Normal” significant wildland fire potential. Should the ECC be activated during Oregon22 for an unrelated incident, Oregon22 monitoring reports will be shared separately on its established schedule. Information coordination will occur between the ECC and the OEM watch and monitoring personnel.
- Oregon22 Operating under Incident Management Mode with ECC Support required:
 - If an incident occurs at Oregon22 that requires ECC activation and support while the ECC is activated for an unrelated incident, Oregon22 coordination activities will be incorporated into the preexisting ECC structure. Monitoring activities will be suspended, and reporting will be managed by ESF #5 through the ECC.

7. Points of Action:**Points of Action**

- OEM will participate in coordination meetings to maintain situational awareness.
- OEM will coordinate information sharing with OERS Council representatives and the Governor’s Office.
- OEM PIO will collaborate with state agency public information officers to coordinate preparedness messaging.
- OEM will monitor the UO Emergency Management Information System, ORION, for event updates and situational awareness.
- Event information will be maintained in RAPTOR and other GIS applications as necessary to provide situational awareness.
- The OEM EDO may establish event briefings based on identified incident indicators or as directed by the OEM director.
- The state ECC may be activated at the recommendation of the EDO based on incident indicators or as directed by the OEM director or authorized designee.
- Stand down monitoring after 8 a.m. on July 25 if no threats or risks are present.