

PERFORMANCE MEASURE REVIEW
Final Review of Original Measures
[Original PM #3 Was Legislatively Deleted. PM posted on
ORC Web page were re-numbered in June 2003]

Agency: Racing Commission
Date: August 28, 2002 (Revised May 6, 2003)

Reviewer: Jeff Tryens
Approved: George Dunford

Mission: regulate all aspects of the pari-mutuel industry in the State of Oregon for the benefit of the citizenry, the licensees, the participants and the State of Oregon

Summary

The agency meets most of the five criteria. It still needs, however, to clarify the meaning of some measures. In addition, two of the goals are still unclear.

Comments and recommendations specific to basic criteria

1. Gauge progress towards goals and pertinent benchmarks

The agency has five goals aligned with five performance measures. No Oregon Benchmarks or other high level outcomes are identified. The Commission identified two goals in its six-year plan that appear relevant to 2003-05 but are not represented in the proposed goals – 1) “continue promoting and encouraging the use of new technology” and 2) “grant race meet licenses and simulcasting rights solely on the basis of a track's performance as measured by developed Performance Measures.” A technology goal was included in the first submission but was apparently dropped during the revision process.

Goal 4 is difficult to understand on two counts. 1) The lay reader has difficulty understanding what “allow simulcasting to enhance live racing” means? What’s the relationship between simulcasting and live racing? Live racing in Oregon or elsewhere? 2) As the goal is now stated, the intent is primarily aimed at providing a regulatory framework. If that’s the case, the measure should be about how well the framework is working. Similar issues exist with Goal 5. The meaning is unclear and the emphasis is on the framework rather than the activity.

Attaching an explanation may clarify these issues but somehow the Goals 4 and 5 need to be clarified.

2. A few key measures

PM #4 relating to simulcasting is unclear. How does increasing the simulcast handle in relation to the live handle supports live racing? Couldn't a greater percentage of simulcast revenue simply mean that the live handle is falling? Perhaps even as a result of more people going to betting parlors?

PM#5 relating to hubs is still unclear. Despite a change from the first submission, the performance measure, "total purses at Summer Fair Meets to \$ distributed from Development Fund," implies a direct relationship between purses at summer fair meets and support from a development fund that is apparently aimed at supporting those meets. A better intermediate outcome would be purses that are linked to tracks that receive development fund dollars. Also, the goal seems to be about striking a balance between more live racing and maintaining existing operations and yet the measure addresses the relationship between purses and the unexplained development fund. To the lay reader, no relationship between the goal and the performance measure is evident.

3. Conforms to standard concepts and definitions

Some of the measures need to be re stated and/or re defined (see #2). In addition, goals should be focused on the core mission of the organization.

4. Targets

The agency provides target for most of the measures except PM# 5.

5. Accurate and reliable data

The Commission provides its data summary and data sources forms as part of the submission. (The Data Sources form was submitted on May 6, 2003.)

LINKS TO OREGON BENCHMARKS, 2005-07

Please read the instructions for this form before completing. Instructions can be found in Appendix C of the 2005-07 Budget Instructions and online at www.oregon.gov/DAS/OPB.

Agency Name: OREGON RACING COMMISSION	Version #: 1	Date Submitted: August 30, 2004
Contact Person: Jodi N. Hanson	Phone: (503) 731-4052 x	
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<p>Agency Mission: To regulate all aspects of the pari-mutuel industry in the State of Oregon for the benefit of the citizenry, the licensees, the participants and the State of Oregon.</p> <p>Related Oregon Benchmarks (OBMs) or High-Level Outcomes (HLOs): None</p>		

Agency Name: Oregon Racing Commission			Agency No.: 86200				Budget Form # 107BF04a		
Col-1	Col-2	Col-3	Col-4	Col-5	Col-6	Col-7	Col-8	Col-9	Col-10
Agency Goal	OBM# HLO#	Key Performance Measure (KPM)	PM No.	2002 Value	2007 Target	Est. Cost (optional)	Lead Unit or Division	Status of KPM	Request No.
Goal 1 To ensure that races are run safely	Mission	Number of horses destroyed per 1,000 starters	1	1.6	< or =1.5	N/A	Compliance	Status: Since: 1993	1
Goal 2: To ensure that races are run fairly	Mission	Number of disciplinary rulings issued per 1,000 races	2	57	50	N/A	Compliance	Status: Since: 2002	1
Goal 3: To provide a regulatory framework to allow simulcasting to enhance live racing at Commercial Tracks	Mission	The total dollar amount of simulcast handle to \$1,000 of Live Track Handle	3	4570	5000	N/A	Auditing	Status: Since: 2002	1
Goal 4: To provide a regulatory frame work to allow licensing of "Hubs" that meet the necessary qualifications to enhance the live racing activities in Oregon without causing adverse impacts to other Jurisdictions	Mission	Total purse supplements at Summer Fair Meets to total industry disbursements from Development Fund	4	2.74	3.0	N/A	Admin, Licensing,	Status: Since: 2002	1

DATA SOURCES – RACING COMMISSION

Key Performance Measure	PM#	Data Source
Number of horses destroyed per 1,000 starters	1	Steward and Veterinary Files
Number of Disciplinary Rulings Issued per 1000 races	2	Steward and Judges Files
The total dollar amount of simulcast handle to \$1,000 of Live Track Handle	3	Pari-Mutuel Auditor Reports/Files
Total purse supplements at Summer Fair Meets to total industry disbursements from Development Fund	4	Pari-Mutuel Auditor Reports/Files; Development Fund Reports; Commission Meeting Minutes

NOTE: In order to conform with the budget cycle, the Racing Commission performance measurement data is compiled by fiscal years running from July 1 through June 30.