



# Board of Forestry Strategic Planning, Implementation, and Monitoring Work Plan

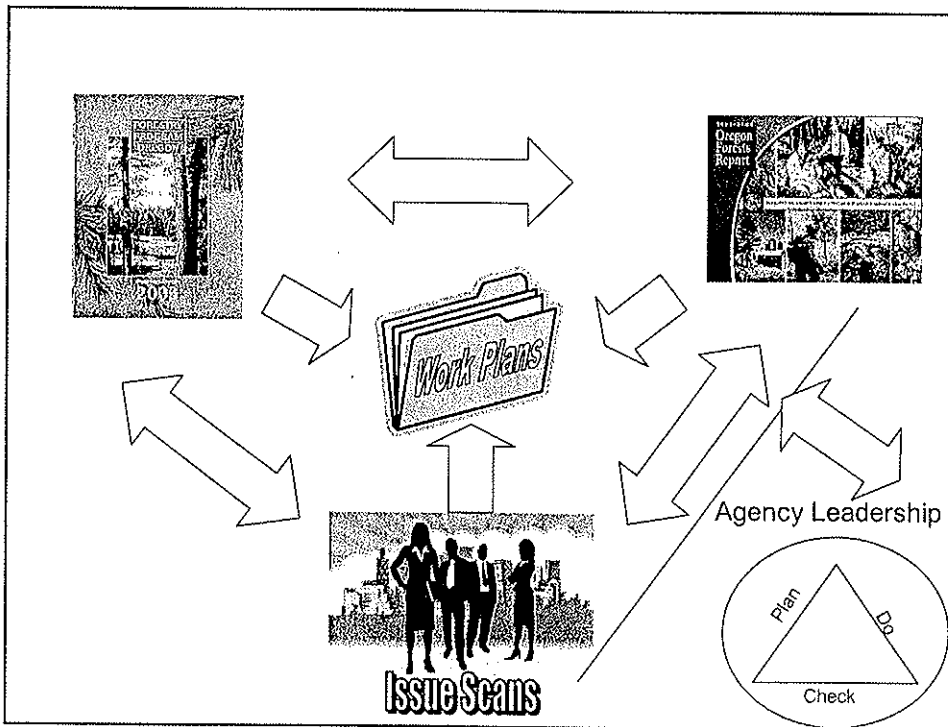
Forestry Program for Oregon

Oregon Indicators of Sustainable Forest Management

Board Work Plans

Board Issue Scan

Oversight of Department of Forestry work linked to Board  
strategic planning



## Board of Forestry Strategic Planning



- Needed for effective policy-making
- Defines and communicates what the Board of Forestry is and does
- Establishes fundamental guiding values and priorities
- Directs the Department of Forestry
- Focuses resources on the most important issues
- Measures and reports performance
- Provides an improvement cycle

## Primary Board Issue



- How will the Board identify the policies and programs it wishes to implement that will promote environmentally, economically, and socially sustainable management of Oregon's public and private forests?

## Intermediate Board Issue 1



- How will the Board of Forestry:
  - Build Oregonians' understanding, acceptance, and support for sustainable forest management?
  - Increase recognition of the Board's role in leading Oregon in forest policy forums using the *Forestry Program for Oregon* vision, values, goals and objectives as the basis for discussion?

## *Forestry Program for Oregon*



- Elements
  - Mission statement
  - Goals
  - Vision statement
  - Values
  - Objectives
    - Key objectives
  - Indicators


## Intermediate Board Issue 1



- Board products:
  - Adopt and update the Board's mission statement, vision statement, value statements, and long term goals on an eight-year cycle
  - Adopt and update the Boards strategic objectives on a two-year cycle
  - Collectively, these products will be known as the *Forestry Program for Oregon*

## Intermediate Board Issue 1



- Timeline:
  - September 2008: Board discussion on updating mission statement, vision statement, and values statements 
  - November 2008: Web platform for indicator reporting on-line
  - January 2009: (1) Formation of the Oregon Roundtable on Sustainable Forest Management; (2) Board discussion on 2011 *Forestry Program for Oregon* goals
  - September 2009: Board receives information updates
  - November 2009: Board develops draft 2011 *Forestry Program for Oregon* two-year objectives
  - March 2010: Draft 2011 *Forestry Program for Oregon* available for public review and comment
  - October 2010: Current indicator data included in a Board-hosted Oregon Forest Assessment Symposium

## Intermediate Board Issue 1



- Timeline (cont.):
  - March 2011: 2011 *Forestry Program for Oregon* update approved by the Board
  - No issue scan in 2011--Focus is on public communication on the 2011 *Forestry Program for Oregon*
  - Board begins discussion on using indicator information as a basis for developing measurable policy targets
  - November 2011: Updated indicators and indicator desired trends and targets approved by the Board
  - September 2013: Board receives information updates
  - November 2013: Update *Forestry Program for Oregon* two-year objectives
  - September 2015: Board receives information updates
  - November 2015: Update *Forestry Program for Oregon* two-year objectives
  - Then cycle repeats. . .

## Intermediate Board Issue 2



- How will the Board of Forestry:
  - Measure progress towards achieving the *Forestry Program for Oregon* goals and objectives through the use of relevant indicators of sustainable forest management and evaluations of Board performance?

## Oregon Indicators of Sustainable Forest Management



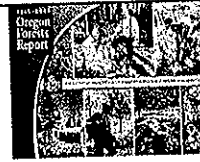
- Organized around seven *Forestry Program for Oregon* strategies goals (strategies)
  - 19 indicators
  - Desired environmental, economic, social outcomes for Oregon's forests from a statewide perspective
  - Highlights topics Oregonians say are important
  - Honors all points of view
  - Promotes public dialogue
  - Promotes common understanding, common ground, more integrated perspectives
  - Prioritizes future research and monitoring
  - Links to Oregon Benchmarks, agency key performance measures

## Oregon Indicators of Sustainable Forest Management



- Purpose
  - Measure progress towards *Forestry Program for Oregon* goals and objectives
  - Better understanding of forest conditions and trends
  - Consensus on what sustainable forestry means
  - Guide forest management policies
  - Less polarizing and more politically sustainable outcomes
  - Highlight highest priorities
  - Convey complex and critical information more clearly
  - Linkages to sustainability conversations at other scales
  - Belong to all Oregonians—regardless of their values and perspectives

## Intermediate Board Issue 2



- Oregon Roundtable on Sustainable Forest Management:
  - Patterned after the national Roundtable on Sustainable Forests
  - Engage multiple stakeholders through collaborative efforts
  - Advance understanding, assessment, and reporting of forest sustainability
  - Promote forest resource management in a manner that integrates environmental, economic, and social considerations
  - Use the goals and objectives of the *Forestry Program for Oregon* and the Oregon Indicators of Sustainable Forest Management as common state frameworks
  - Forum to share information and perspectives that will enable better decision-making
  - Not a decision-making body, but rather an open forum comprised of voluntary participants

## Intermediate Board Issue 2



- Oregon Roundtable on Sustainable Forest Management (cont.):
  - Develop public information based on the Oregon Indicators of Sustainable Forest Management
  - Engage the broader community of Oregon forest stakeholders at multiple scales
  - Work with the Board on updates of the *Forestry Program for Oregon* and revisions to the Oregon Indicators of Sustainable Forestry Management
  - Encourage federal natural resource agency commitment to sustainable forest management concepts.

## Intermediate Board Issue 2



- Board products:
  - Endorsed Oregon Indicators of Sustainable Forest Management addressing the goals of the *Forestry Program for Oregon* – also desired trend statements and eventually targets for the indicators
  - Use of indicator status and trend information, along with issue scan information and other information, to evaluate the Oregon forest resource conditions and implementation of the *Forestry Program for Oregon*.
  - Annual Board Governance Performance Evaluation with results included in the Department of Forestry's annual agency key performance measure report

## Intermediate Board Issue 2



- Timeline:
  - November 2008: Web platform for indicator reporting on-line
  - January 2009: Formation of the Oregon Roundtable on Sustainable Forest Management
  - June 2009 and annually thereafter Board Governance performance evaluations
  - Ongoing: Periodic reports to the Board on indicator status and trends
  - October 2010: Public symposium on Oregon forest resource conditions and trends, organized around the Oregon Indicators of Sustainable Forest Management
  - November 2011: Board approval of updated indicators and indicator desired trends and targets

## Intermediate Board Issue 3



- How will the Board of Forestry:
  - Solicit unfiltered, high quality public input?
  - Use input, along with other information, as adaptive management tools for
    - *Forestry Program for Oregon* implementation?
    - Updating *Forestry Program for Oregon* objectives?
    - Board work planning?

## Board of Forestry Issue Scan



- Purpose
  - Board periodically scans issues and prioritizes
  - Unfiltered public input
  - Allows Oregonians to weigh-in on the Board's work
  - "Ground truth" Board priorities
  - Identify emerging issues
  - Efficient alternative to oral public comment periods at Board meetings
  - Inform Board Work Plans

## Intermediate Board Issue 3



- Board products:
  - Inform priority set of issues for Board of Forestry work every two years
  - Inform update of the *Forestry Program for Oregon* objectives every two years

## Intermediate Board Issue 3



### Timeline:

- Odd Years (no issue scan in 2011):
  - March: Appointment of the Issue Scanning Work Group
  - April: Public notice of solicitation for Records of Potential Board Issues
  - May: Deadline for submission of Records of Potential Board Issues
  - July: Issue Scanning Work Group organizes and recommends actions for the Records of Potential Board Issues for presentation to the full Board of Forestry
  - September: Receive information updates; draft priority issues for Board of Forestry work
  - November: Update *Forestry Program for Oregon* two-year objectives and finalize priority set of issues for Board of Forestry work
  - December: Issue Scanning Work Group critiques the process and provides feedback to parties who submitted comments

## Intermediate Board Issue 3



### Timeline:

- Even years:
  - January: Board begins development or revision and implementation of Board Work Plans

## Intermediate Board Issue 4



- How will the Board of Forestry:
  - Develop and implement Board Work Plans to achieve the goals and objectives of the *Forestry Program for Oregon* and the statutory responsibilities of the Board in an efficient, effective, and transparent manner?

## Board of Forestry Work Plans



- Purpose

- Board Work Plans are developed to address priority Board issues and needed Board decisions
- Eliminates "show and tell" agenda items
- Clearer decision making process for the Board, department, public
- Improved documentation
- Meeting agenda planning

## Board of Forestry Work Plans



- Elements

- Background
- Primary Board Issue
- Intermediate Board Issues
- Historical context/Current issues
- Board Decisions/Products
- Research and Information Needed/Stakeholder and Public Involvement
- Timeframe with Milestones
- Resources Required
- Monitoring

## Board of Forestry Work Plans

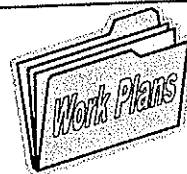


- **Board Products**

Priority set of issues for Board of Forestry work that will lead to specific Board decisions and products:

- Legislative Concepts
- Administrative Rules
- Policy or Position Statements
- Department Program Changes/New Initiatives
- *Forestry Program for Oregon* Revision
- State Forest Management Plan Adoption/Adaptation
- Other?

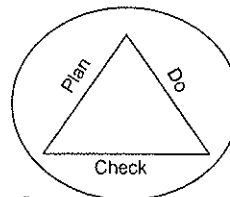
## Intermediate Board Issue 4



### Timeline

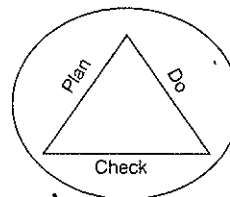
- Odd Years:
  - September: Receive information updates
  - November: Update *Forestry Program for Oregon* two-year objectives and update priority set of issues for Board of Forestry work
- Even Years:
  - January/March: Add, delete, modify current Board Work Plans

## Intermediate Board Issue 5



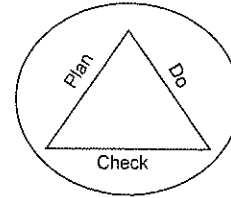
- How will the Board of Forestry:
  - Oversee outcomes of Department of Forestry work that is directly linked to Board strategic planning?

## Intermediate Board Issue 5



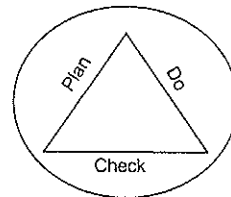
- Key Department of Forestry strategic processes:
  - Agency strategic planning
  - Agency key performance measures
  - Agency budget development
  - Legislative concepts

## Intermediate Board Issue 5



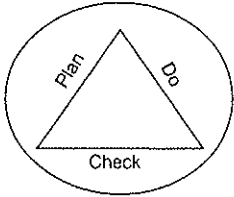
- Board Products:
  - Guiding principles for Department of Forestry biennial budget development
  - Approved Department of Forestry Agency Request Budget
  - Approved legislative concepts

## Intermediate Board Issue 5

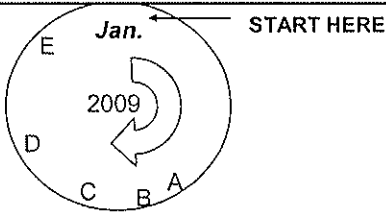


- Timeline:
  - Odd years:
    - March/April/June:
      - Track progress of the department's budget through the legislative session
    - September: Receive information updates
    - November: Update *Forestry Program for Oregon* objectives and adopt principles and guidance to the department on Agency Request Budget development for the next biennium

# Intermediate Board Issue 5

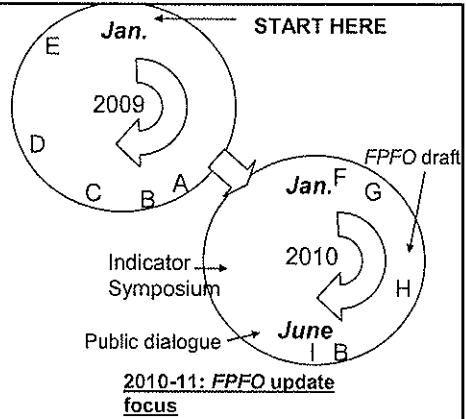


- **Timeline:**
  - Even years:
    - March/April:
      - Receive updated revenue projections
      - Receive reports of proposed legislative concepts
      - Receive reports on proposed budget increases and budget reductions for the next biennium
    - June/July: Approve the Agency Request Budget for the next biennium

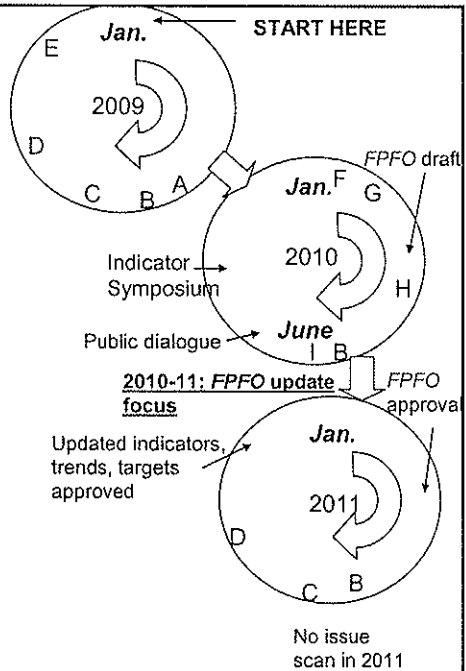


- A: Begin issue scan**
- B: Board governance evaluation**
- C: New budget and legislation received**
- D: Issue scan, indicators, & other reports**
- E: Develop draft 2011 FPFO objectives and priority issues for Board of Forestry work**

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- F: Principles for next budget
- G: Work Plans update
- H: Budget development updates
- I: Agency budget request approval



- A: Begin issue scan
- B: Board governance evaluation
- C: New budget and legislation received
- D: Issue scan, indicators, & other reports
- E: Develop FPFO objectives
- F: Principles for next budget
- G: Work Plans update
- H: Budget development updates
- I: Agency budget request approval







## Next Steps

- January 2009:
  - Board consensus on its draft mission, vision, and values statements
  - Proposed goal statements presented for the 2011 *Forestry Program for Oregon*
- Approved draft mission, vision, values, and goal statements will remain in draft form until the public involvement process for the 2011 *Forestry Program for Oregon* has been completed and the entire package is ready for final Board adoption