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January 9, 2008 Board of Forestry Meeting Minutes

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Attachments below are available on the web @ <http://oregon.gov/ODF/Board>

- (1) Handout – Performance Measure Targets and Intent Statement, Agenda Item G
- (2) Public Comment – Handout, Scott Zimmerman, Agenda Item 1A
- (3) Staff Presentation – Adapting Forest Management Plans, Agenda Item 2
- (4) Public Comments – Noah Greenwald, Agenda Item 2
- (5) Public Comments – Ivan Maluski, Agenda Item 2
- (6) Staff Presentation – Forest Management Plan Framework, Agenda Item 3
- (7) State Forester’s Presentation – Improving Planning Effectiveness, Agenda Item 5
- (8) Written Comments – Pesticide Use, Agenda Item 7
- (9) Public Comments – Dr. David Eisler, Agenda Item 7
- (10) Public Comments – John Sundquist, Agenda Item 7

OREGON STATE BOARD OF FORESTRY

January 9, 2008 Meeting Minutes

In accordance with the provisions of ORS 526.016, a meeting of the Oregon Board of Forestry was held at the State Forester's Headquarters, 2600 State Street, Salem, Oregon. Chair Hobbs called the public meeting to order at 8:09 a.m.

Board Members Present:

Steve Hobbs, Chair	Larry Giustina	Bill Hutchison	Peter Hayes
Jennifer Phillippi	Barbara Craig	Cal Mukumoto	

Others Present:

Mike Dykzeul, Oregon Forest Industries Council
David Eisler
Robert and Kay Friedemann
Dan Gee
Jim Geisinger, A & L Inc
Wayne Giesy
Noah Greenwald, Center for Biological Diversity
Maja Hayes
Les Helgeson
Chris Jarmer, Oregon Forest Industries Council
Rod Krahmer, ODF&W
Ivan Maluski, Sierra Club
Greg Miller, Weyerhaeuser Co.
Mary Moffat
Day Owen
Dick Posekany, Frank Lumber Co.
Meryl Redish, Portland Audubon
Guido Rahr, Wild Salmon Center
Gil Riddell, Council of Forest Trust Land Counties
Ralph Saperstein, Boise
Cameron Smith, Governor's Office
Gary Springer, Starker Forests
Karen Steer, FSC
Rex Storm, Associated Oregon Loggers
John Sundquist, Oregon Toxics Alliance
Bob Van Dyk, Wild Salmon Center
Ray Wilkeson, Oregon Forest Industries Council
Tom Wolf
Scott Zimmerman, GRN Inc.
Marvin Brown, State Forester
Gayle Birch, Board Assistant
Dan Postrel, Agency Affairs
Jeff Foreman
Kevin Weeks
Rod Nichols
Clark Seely, Associate State Forester
Dan Clouse, Quality Assurance
Mark Hubbard, Business Services
Jill Neely
Tim Keith, EFCC Administrator
Rick Gibson, Protection Program

Ted Lorensen, ASF Resources
Peter Daugherty, Private Forests
Marganne Allen
David Morman, Resources Planning
Gary Lettman
Walter Schutt
Dan Shults, SOA Director
Mike Bordelon, NWOA Director

Jim Paul, ASF Forest Management
Nancy Hirsch, State Forests
Rosemary Mannix
Barbara Lee
Jeff Brandt
Rob Nall
Ron Zilli
Paul Ries

Consent Agenda: Items A, B, C, D, E, F and H were approved in one block.

Item G was removed from the consent agenda and considered and approved under Item 2 – Strategies for the Achievement of the Performance Measures.

A. MINUTES – NOVEMBER 2, 2007 BOARD MEETING

Approved by consent.

The minutes of the November 2, 2007 Board meeting are approved.

B. FORESTRY PROGRAM FOR OREGON IMPLEMENTATION – ISSUE 1, OBJECTIVE 4, ADAPTIVE MANAGEMENT TOOLS

Quality Assurance Program Annual Report describing activities and changes in Program, and external audit activities.

Information item.

C. DYNAMIC FOREST ECOSYSTEMS – ISSUE 5

Work plan update – the Department has entered into an agreement with the Institute of Natural Resources, OSU, to conduct an *Ecosystems Dynamics Policy Study*.

Information item.

D. NORTHWEST OREGON FOREST PROTECTION DISTRICT BOUNDARY

Approval sought to hold public hearings to develop an administrative rule which describes the boundary of the Northwest Oregon Forest Protection District.

The State Forester is directed to begin the rulemaking process to amend OAR 629-041-0555, the boundary description of the Northwest Oregon Forest Protection District.

E. SOUTH CASCADE FOREST PROTECTION DISTRICT BOUNDARY

Approval sought to hold public hearings to develop an administrative rule which describes the boundary of the South Cascade Forest Protection District.

The State Forester is directed to begin the rulemaking process to amend OAR 629-041-0557, the boundary description of the South Cascade Forest Protection District.

F. EMERGENCY FIRE COST COMMITTEE REAPPOINTMENTS

John Rounds and Ken Cummings are appointed to the Emergency Fire Cost Committee, for terms expiring March 2011 and January 2012, respectively.

G. STATE FORESTS MANAGEMENT – ISSUE 2, OBJECTIVE 1 – ADAPTING THE FOREST MANAGEMENT PLANS

Target - Performance Measure 5, Forest Road Risks and Fish Habitat

[Item G was removed from the consent agenda. The recommendation was considered and approved under Item 2 – Strategies for the Achievement of the Performance Measures. For continuity, the Board's discussion and action is shown here.]

Responding to questions from Peter Hayes and Bill Hutchison, Nancy Hirsch, State Forests Program Director, and Keith Mills, State Forests Engineer, provided clarification, and a brief background of the process undertaken to develop the performance measure. The targets were designed to be operational and project-oriented. Chair Hobbs reminded Board members that the targets could be adjusted as information becomes available.

The performance measure targets are to reduce the miles of hydrologically connected roads to less-than 15% of the road network within the next ten years, and maintain or improve that level of reduction for the following ten years. Additionally, reduce the number of road crossings that are barriers to fish passage to less-than 2% within the next ten years, and meet or improve that level of reduction for the subsequent ten years.

Attachment 1, describing the performance measure targets for the Clatsop and Tillamook State Forests, was provided to the Board.

The target for Performance Measure 5, Forest Road Risks and Fish Habitat is adopted.

H. FOREST VITALITY – ISSUE 3 AND FOREST REGULATION – ISSUE 6

Nominations to the Committee for Family Forestlands

Dr. Craig Shinn is appointed to the position of citizen at large and chairperson of the Committee, for a term expiring in January 2011. Sarah Deumling is appointed to the position of environmental community representative, for a term expiring in January 2011. Current member Gary Springer is appointed to the position of vice-chairperson of the Committee.

Action and Information:

1. STATE FORESTER AND BOARD MEMBER COMMENTS

State Forester Marvin Brown called upon Mike Bordelon, Northwest Oregon Area Director to provide a brief overview of the December 2-3, 2007 storm damage in northwest Oregon. Wind speeds reached in excess of 100 mph, with significant rainfall in localized areas of over 15 inches in the 2-day period. Timber blowdown was confined to a 20-mile strip from north Tillamook County through Clatsop County.

The Department deployed an Incident Management Team to assess the forest related damage across all ownerships. There were approximately 15,000 acres of significant blowdown; gross volume is estimated at 360 million board feet, with merchantable timber estimated at 250 million board feet.

Flood damage was confined to eastern Clatsop County, and significantly, Columbia County – the Nehalem, Salmonberry, Trask and Wilson River Systems. Significant debris flows occurred along the Highway 30 corridor west of Clatskanie. A significant dam-break debris flow occurred near Woodson on Eilertsen Creek, causing significant property damage.

On State Forest lands, the estimate of timber blowdown is 30-40 million board feet. Damage assessment is underway; salvage sales are being prepared. Road and bridge damage is estimated at \$2.5 - \$3 million. Two marbled murrelet management areas were damaged - one in God's Valley in northern Tillamook County, the other in Coal Creek, near Nehalem.

Mr. Bordelon noted that seedlings will be available to address the reforestation requirements on State Forest lands. For all ownerships, the Department is working with the nursery industry to ensure an adequate supply of seedlings, and to explore available options.

Peter Hayes asked if market implications of putting a lot of wood into a poor log market had been explored, and if cross-state efforts were underway. Mr. Bordelon responded the Governor's office had formed teams to address that type of storm recovery policy issue.

1A. PUBLIC COMMENTS

Scott Zimmerman, GRN Inc., an environmental lumber marketing firm, espoused the benefits of Forest Stewardship Council certification in the development of higher premium environmental lumber (Attachment 2).

Cal Mukumoto asked the State Forester to **prepare a forest certification agenda item for consideration at a future meeting.**

Les Helgeson, Beaver, Oregon addressed public safety issues that affected him personally. During the recent storm event, he was isolated for 8 days due to a landslide that originated in a logging operation ½ mile from his residence. The parcel that failed, did not meet the criteria for logging, but a loophole in the rule allowed logging if there were fewer than 500 cars per day traveling the road in the unit. He urged the Board to revisit the existing administrative rules and protect public safety.

Marvin Brown stated the Board will hear two reports from the Department related to public safety and debris flows at its March 5, 2008 meeting.

2. STATE FORESTS MANAGEMENT – ISSUE 2, OBJECTIVE 1 – ADAPTING THE FOREST MANAGEMENT PLANS

Clatsop and Tillamook State Forests Strategies for the Achievement of the Performance Measures

Nancy Hirsch, State Forests Program Director and Ron Zilli, Acting Policy and Planning Unit Manager described the State Forest's Program work plan to develop strategies to meet the nine performance measure targets, focusing on the Clatsop and Tillamook State Forests (Attachment 3).

Ron Zilli described the Project Team, its structure and charge. The Team will focus on the full range of values to meet the targets, build on strategies that achieve quantitative targets and evaluate the effects of the proposed strategies on the qualitative targets. To that end, the stand level inventory will continue to be updated, along with the new growth and yield tables as time allows. Landscape design alternatives will be developed and mapped.

The Project Team will prepare a final report for the Board which will synthesize the proposed management approach and the results of the analysis to demonstrate how the performance measure targets may be achieved on the Clatsop and Tillamook State Forests.

Following staff's presentation, Chair Hobbs called for public testimony.

Guido Rahr, Wild Salmon Center noted the cost of preventing water system failure was significantly lower than the cost of restoration. He commented that the loss of private industrial timber lands was one of the greatest threats to the biological diversity and health of salmon. He urged the Board to consider a management alternative that would integrate the following elements: anchor habitat network and riparian areas must be permanently protected; provide assurances to the Counties of a predictable and sustainable revenue flow; sustain the concept of structure-based management; and, consolidate state ownership to capture the areas of highest biological diversity.

Noah Greenwald, Center for Biological Diversity stated the target for a 35% increase in harvest volume would require more intensive harvest than the current plan. He urged the Board to develop and implement state forest management plans that protect species of concern and ecosystem integrity, determine the habitat needs and develop performance measures based upon those needs (Attachment 4).

Ivan Maluski, Sierra Club stated that any proposal to raise harvest levels must include a specific biological analysis of the costs and benefits to species of concern. He urged the Board to develop a coherent recreation plan for northwest Oregon state forests, and to reform rules for steep slope logging to protect public health, safety, property and habitat from catastrophic events (Attachment 5).

Wayne Giesy, small woodland owner urged the Board to depend upon peer-reviewed sources of science when revising the forest management plans.

Following public testimony, Nancy Hirsch and Ron Zilli assisted the Board in its discussion.

Marvin Brown opened the discussion stating the performance measures were the aspirations against which the analyses were being conducted. Following the analyses, the Board will have an opportunity to review, revise and draw additional conclusions.

Bill Hutchison noted the Board's safe harbor was its Plan. Marvin Brown stated that staff would compare the current landscape strategy with alternatives and illustrate the differences for the Board at its November 2008 meeting.

The current Forest Management Plan is the baseline for comparison - the evaluation and modeling processes will assist the Board in making an informed decision about the sustainable mix of resource values on state forest lands. Providing the analysis across the nine performance measures and the effects of those strategies is a valuable component.

Cal Mukumoto **suggested a market indexing process be considered** when evaluating the target of a 30-35% increase in annual revenue. Nancy Hirsch agreed.

Responding to Peter Hayes' questions, Ron Zilli reiterated that staff would *aspire* to meet those targets through meetings with stakeholders and beneficiaries to clearly understand their interests. Based upon a clear understanding of interests, the best

available data would be used to develop strategies and alternatives that best meet all nine performance measures, while striving for adequate balance. The Board will have information that will clearly indicate to what extent the performance measures can be met, and the trade-offs on the other measures.

Responding to Peter Hayes' question regarding the role of biologists in the work, Mr. Zilli explained that biologists had been an integral part of the process and would continue to be.

Mr. Hayes listed a **number of questions** regarding the provisional targets:

- 17-20% habitat - is that a mix of layered and older forest structure? All layered? A certain ratio?
- Original plan guidance set a target of 40-60% - still committed?
- If we went to 17-20%, what would be the impact on species? What would be the consequences of making that decision from a biological point of view?
- Do we have the necessary resources to implement and monitor the Plan? Does more money translate into more full-time equivalent positions?
- 3-11% current complex habitat – what is the plan to narrow the range?
- How does the Board become more disciplined about the iterative process of decision making?

Staff will address Mr. Hayes' questions, and report to the Board at a future meeting. Mr. Hayes **recommended that staff develop two checklists** – one to identify items for the Board resolution; the other for remaining staff work. Board decisions to provisionally move ahead on an item could be contingent upon getting answers to a series of questions – the checklist would serve as a structure for information/answers still needed.

Responding to Mr. Hutchison's question, Ms. Hirsch stated staff's recommendations at the November 2008 meeting would include, as part of the developed strategies, a recommendation whether to move forward with a species of concern take avoidance or a habitat conservation plan.

Ms. Hirsch added that staff was committed to developing and maintaining complex structure in those areas where it is anticipated to result in the greatest benefit to aquatic and terrestrial species of concern. The targets were established for a twenty-year planning horizon.

The Board will receive one or more progress reports on the charter work plan, the response to the Second Party Recreation Assessment, and strategies related to return on asset value prior to the November 2008 meeting. Staff will **prepare a "tracking sheet"** for the Board's approval and use.

Information for future performance measure development and targets can be provided at any point as requested by Board members.

3. STATE FORESTS MANAGEMENT – ISSUE 2, OBJECTIVE 1 – ADAPTING THE FOREST MANAGEMENT PLANS

Forest Management Plan Framework

Rosemary Mannix, State Forests Resource Specialists Unit Manager described staff's concept for assessing and revising the State Forests planning, decision making and review framework (Attachment 6). The framework would identify and describe the relationship and integration of the planning components, the authorities associated with the planning components and the process for adjustments and opportunities for stakeholder input and feedback.

Staff will develop a Background Paper for Board discussion at its March 2008 meeting.

4. FORESTRY PROGRAM FOR OREGON IMPLEMENTATION – ISSUE 1
Oregon Indicators of Sustainable Forest Management

This item was postponed to the March 5, 2008 meeting in Salem.

5. FORESTRY PROGRAM FOR OREGON IMPLEMENTATION – ISSUE 1,
OBJECTIVE 4 – USING ADAPTIVE MANAGEMENT TOOLS

Board of Forestry Planning Process

State Forester Marvin Brown described his proposal to develop a new, formalized Board of Forestry planning process (Attachment 7). The process would incorporate the Board's current work planning/issues scan operating model and the historical *Forestry Program for Oregon* planning effort into a more comprehensive model that creates better integration of Board planning efforts with Department of Forestry planning and budgeting functions.

Key to a more effective model will be the development of a specific schedule of activities in alignment with the legislative budget cycle, and creating a process strongly driven by assessment, monitoring and performance information.

Mr. Brown recommended the Board endorse the Department's effort, and hold a retreat to focus on the development of the Board processes required to properly implement the planning process model. The retreat could be combined with the workshop recommended in Agenda Item 7 – Periodic Issue Scan. He also recommended the Board appoint a sub-committee to plan the workshop.

Following discussion, and with consensus of the Board, Chair Hobbs ordered:

The Board endorses the Department's effort and will hold it's April 2008 public meeting in the morning of April 29, followed by a retreat in the afternoon, and continuing through April 30, 2008. The meeting and retreat will be held at the Village Green Gardens, Cottage Grove.

The retreat will focus on the development of the Board processes required to properly implement the planning process model, review and prioritize the current work and work plans, and address the Issue Scan Work Group's other findings.

Board member Bill Hutchison volunteered to be directly engaged in the planning of the retreat; Chair Hobbs will appoint an additional Board member to the Subcommittee.

6. FOREST PRACTICES OPERATOR OF THE YEAR

On behalf of the Board of Forestry, Chair Hobbs presented the 2007 Forest Practices Regional Operator of the Year Awards to the following operators.

- **Gary R. Wright Contracting** of Union - Eastern Oregon Region
- **Morisse Logging, Inc.** of Astoria - Northwest Oregon Region
- **Scott Allen Logging** of Oakland - Southwest Oregon Region

Following the presentations, the Operators of the Year and their guests joined the Board of Forestry members for an award luncheon.

7. FORESTRY PROGRAM FOR OREGON IMPLEMENTATION – ISSUE 1, OBJECTIVE 5 – PERIODIC ISSUE SCAN

Clark Seely, Associate State Forester, and Dan Postrel, Agency Affairs Director described the key themes that emerged from the 2007 Issue Scan.

The work group and staff concurred that the issue scan input did not indicate a need for additional Board work plans. A key theme in the work group's discussion was that the Board already has a large workload, and should evaluate and prioritize its current work before taking on new tasks. To assist the Board in focusing its work, the group identified a set of "standout issues," and some general recommendations.

Consistent with its finding that the Board should evaluate and prioritize its current work plans before accepting new tasks, the work group recommended the Board conduct a planning workshop early in 2008.

A key theme from the issue scan involved a “complex” of issues including rapid forestland ownership change, conversion and fragmentation of forestland, and reduced forestland base and productivity. The work group assigned very high priority to this set of issues.

Other themes that emerged from the issue scan included pesticide use and federal lands issues. A third-party literature review related to potential non-target effects of forest pesticides in Oregon was recommended by the work group and staff. Prior to the Board meeting, a number of written comments were received by the Department related to pesticide use. Those comments are included herein as Attachment 8.

Following staff’s presentation, Chair Hobbs called for public testimony.

Dr. David Eisler, forestland owner urged the Board to follow a more inclusive literature search model, and responded to statements contained in the staff analysis of comments focusing on chemical monitoring deficiencies (Attachment 9).

Mary Moffett, forestland owner commented on the decline of coho salmon, the dangers of aerial chemical application, and the ramifications of exposure to low level dosages. She urged the Board to make chemical monitoring a high priority.

John Sundquist, Oregon Toxics Alliance remarked that destructive management practices, known as Chemical Dependent Short Rotation tree farming, ignore forest biology, destroy the forest soils and poison citizens (Attachment 10). He urged the Board to identify the use of herbicides in the state’s forests as a priority issue. The Board must do more to monitor the fate of off-target herbicides, gather scientific data and review the latest research on aerial pesticide application and resulting drift. The impact of drift of rural residents and domestic animals, and wildlife, should be included.

Maya Hayes and Dan Gee, forestland owners relayed personal information regarding the physical effects of forest aerial chemical drift. Ms. Hayes provided two books to the Board relating to chemical toxicity. She expressed strong opposition to chemical use. Responding to Peter Hayes’ question, Mr. Gee stated the chemical drift resulted from a lawful aerial spray operation. Monitoring herbicide drift and banning and discontinuing chemical forestry should be at the forefront of the Board’s issue scan.

Day Owen, organic farmer stated there were no legal buffer zones on how close a timber industry helicopter could spray herbicide next to a private home. He added that his grassroots group was investigating all state and federal agencies that deal with the environment and public health. Mr. Owen also relayed personal information about exposure to aerial chemical drift. He closed his comments noting that citizens are directed to contact Oregon’s Pesticide Analytical and Response Center (PARC) when exposed to chemicals. The PARC mission statement includes a clause to ensure the continued availability of pesticides; the heavy influence of the chemical and timber industry was unacceptable. He noted that the Board of Forestry should not have any members that derive significant income from the forest industry.

Kay Friedemann, forestland owner reported their timber was brittle and falling down. A consulting forester informed them that damage had resulted from the forest practices of a neighbor; too much pesticide drift. Mrs. Friedemann noted that draft rule guidance in OAR 629-605-0150 circumvented the Forest Practices Act by allowing the change of pesticides to be used after filing a notification, without additional notification to those on the subscriber list. She urged the Board to revise the draft rule guidance before adoption.

Following public testimony, Clark Seely, Dan Postrel and Ted Lorensen, Assistant State Forester joined the Board for its discussion, and reiterated the Department's recommendations to hold a workshop and direct a third-party review related to the non-target effects of forest pesticides.

Ted Lorensen reported on the state's efforts related to pesticide use effects, and available options including monitoring. The ranges of jurisdictions' and authorities' processes are under review to make them better available to decision makers and the public. The Department's recommended literature review would be supplemental to the larger effort, and would be in the spirit of the Board's systematic evidence review concept. The issues of diffused drift and post-application run-off are becoming high priority topics; and must be investigated in an "all land use" approach. The Department's work would inform the 2009 Legislative Assembly in terms of funding proposals and legislative concepts.

Peter Hayes suggested that staff be directed to report on the status of the chemical monitoring program, and to establish parameters for the literature review. Ted Lorensen said the status report and certain elements of the review would be presented at the March 2008 meeting. The Department's involvement in the literature review will be directed by the Governor's office.

Following discussion, and with Board consensus, Chair Hobbs ordered:

The Board will conduct a planning workshop following its April 2008 public meeting.

The Department is directed to promote a third-party review of literature related to non-target effects of forest pesticides, working with other agencies through the current legislative and interagency processes. The Board suggested that a systematic evidence review-based process be considered, and that the funding and direction for this effort would be pursued through the 2009-11 budget.

The Department is directed to return to the Board at its March 2008 meeting to provide an overview of the elements in place to manage pesticides, the status of pesticide monitoring and an update on the draft rule guidance for OAR 629-605-0150.

8. PRELIMINARY LEGISLATIVE CONCEPT DEVELOPMENT 2009-11

Dan Postrel, Agency Affairs Director provided a brief overview of the legislative concepts under consideration for development for the 2009-11 Legislative Session. Concepts include forestland acquisition, incentives to retain working forestlands, carbon surcharge, forestland classification, fire protection funding, services in developing areas, pesticides, invasive species, the forest products harvest tax rate, log brand criminal penalty revision, and firefighters exemption.

Staff will return to the Board at its March 2008 meeting with a more definitive list of legislative concepts.

Cal Mukumoto suggested staff investigate Dr. John Gordon's carbon credit proposal.

Bill Hutchison reiterated his request that ORS 526.016(3) be revised to allow the Board flexibility in scheduling its own meetings. Marvin Brown responded there was risk associated with relating clauses, and agreed to discuss the issue with the Governor's office.

Responding to Larry Giustina's comments, Marvin Brown stated the Department would seek funding for the Hinkle Creek Project. Mr. Giustina reiterated the importance of log brands, and the criminal penalties, to the industry.

Chair Hobbs reported the Federal Forestlands Advisory Committee would hold a joint meeting with the Board of Forestry in June 2008 to address the issues identified by the Committee.

9. FORESTRY PROGRAM FOR OREGON IMPLEMENTATION – ISSUE 1, OBJECTIVE 1 – 2009-11 BIENNIAL BUDGET KICKOFF

Clark Seely, Associate State Forester, Mark Hubbard, Business Services Program Manager and Jill Neely, Budget Unit Manager provided an initial overview of the 2009-11 biennial budget development process. The biennial budget process is an investment approach - asking for the greatest return on investment, with the resources available.

Based upon current information, the 2009-11 biennial budget process will be similar to previous cycles. The budget instructions from the Governor's office are expected in early March. The March and April 2008 Board agendas will include additional information regarding the Governor's priorities, identified budget issues, and an initial look at agency investment strategies in relation to the *Forestry Program for Oregon* and the Board's work plans. The June Board agenda will include a further look at investment decisions, with final approval sought at the July Board meeting.

The initial biennial budget investment concepts and process updates will be presented to the Board at its March 5, 2008 meeting. Also at the March meeting, will be a report on the February Legislative Session, and a recap of the State Economist's February 2008 revenue forecast.

There being no further business before the Board, Chair Hobbs adjourned the public meeting at 4:13 p.m.

At 4:30 p.m., the Board entered Executive Session with legal counsel to consider information or records that are exempt from law from public inspection. ORS 192.660(2)(f)

At 5:00 p.m., the Board entered Executive Session to conduct the 2007 performance review of the State Forester. ORS 192.660(2)(i)

Respectfully submitted,



Marvin Brown, State Forester and
Secretary to the Board

GB