



Report to Stockholders

Oregon Department of Transportation • December 2006

ODOT delivering transportation projects statewide

In September, ODOT Director Matt Garrett told the House Interim Committee on Transportation 100 percent of the projects funded by Oregon Transportation Investment Acts I and II were completed, under construction or in design. Across the state, communities, residents and businesses are experiencing the positive results of ODOT delivering on its projects. To date, nearly \$2.7 billion worth of projects, along with funding for county and city maintenance and operations, are being provided through OTIA I, II and III.

"Through a collaborative and effective effort, ODOT and its partners have been able to move OTIA projects to this point in five years," Garrett said.

In 2001, 2002 and 2003, the Oregon Legislature took several major steps to improve Oregon's highways and bridges. The Oregon Transportation Investment Act, also known as OTIA I, II and III, is the largest investment in the state's transportation infrastructure in more than 50 years.

The third phase of legislation, called the OTIA III State Bridge Delivery Program, involves the replacement and repair of more than 300 state and local bridges. Director Garrett reported that 60 percent of those bridges were complete, under construction or in design. In keeping with legislative direction, through September 2006, more than 96 percent of the OTIA III expenditures are going to Oregon firms, and nearly \$28.8 million in program expenditures have gone to small and minority businesses.

Forecasts show the number of jobs associated with the OTIA III State Bridge Delivery Program will rapidly accelerate in 2007 to just fewer than 4,000 and will hold at that level for nearly four years before tapering off to around 3,000 in 2011. In its September report, the Bridge Delivery Unit showed the program generated slightly more than \$8 million in total income and just over \$713,000 in tax revenue for the state and local governments.

Studies show every \$1 million invested in transportation construction sustains about 17 family-wage jobs. Once the entire program is complete, a revitalized transportation infrastructure will continue its positive, long-term effects on the state's economy and livability, with major freight routes free of restrictions.



ODOT is delivering on OTIA projects, such as the B-212 bundle on I-5 near Kuebler in Salem. Road projects provide an improved transportation system and also bolster the economy.

Other programs benefit from focus on delivery

While ODOT staff and construction companies are keeping busy with OTIA projects, thousands of other workers from both the public and private sectors are delivering other programs.



The 2008 - 2011 Statewide Transportation Improvement Program, the main mechanism for scheduling and funding transportation projects around the state, is accepting public input and guidance from transportation stakeholders. Every two years, ODOT reviews and updates its plan for future transportation projects in the STIP by working with metropolitan planning organizations, regional and local governments, and the public.

In addition, the *ConnectOregon* program, providing \$100 million for transportation projects around the state, is making progress toward funding its 43 approved air, rail, marine and transit projects. The first \$25 million in bonds were issued in September. For a full listing of *ConnectOregon* projects, visit www.oregon.gov/ODOT.

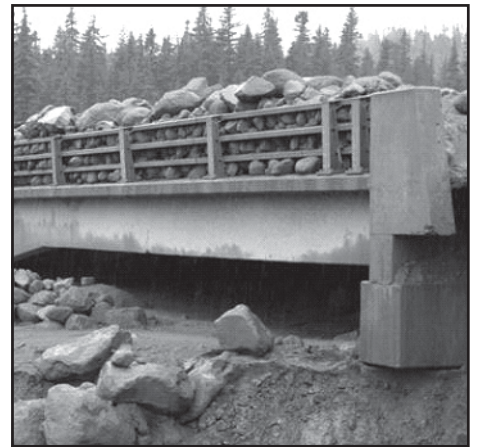
Warm rains and wind present challenges and opportunities

After days of nonstop warm, soaking rain, an estimated two million cubic yards of material — mud, trees and boulders — washed down the eastern flanks of Mt. Hood in early November. A 2.5 mile stretch of Oregon 35 was washed out or covered by mud, trees and massive boulders.

On the northern Oregon coast, high waters and mudslides closed several parts of U.S. Highway 101, Oregon 53 and Oregon 6. In Lincoln County, Oregon 229 was closed 10 miles north of Siletz because of high water. ODOT crews worked long days and from multiple locations to clear debris,

unclog culverts and assess damage.

Back at Mt. Hood, as soon as the weather let up, ODOT hired Tri-State Construction to repair Oregon 35. It was supposed to take at least six weeks before the road could open to traffic, but after 11,000 man hours and 400,000 cubic yards of cleared debris, the road opened a week early, on Dec. 9. Initial estimates to clean up the damage that occurred through Nov. 8 alone came to more than \$8 million. Gov. Kulongoski called on the federal government for financial assistance. In the meantime, ODOT and its partners remain ready to respond to more winter challenges... and opportunities.



Debris covers the White River Bridge on Highway 35 on Mt. Hood. Crews cleared 400,000 cubic yards of material to open the road.

“Ask ODOT” customer response reaches 100 percent goal

In September, ODOT employees responded to customer requests referred to them by the agency’s Citizens’ Representative office within five business days — in every single case. Becky Thoreson, program coordinator, was thrilled.

“It’s great to see ODOT employees responding quickly and to our customers’ satisfaction,” Thoreson said. More than 330 cases were taken care of within the required five business days. But most of Thoreson’s calls don’t have to go to ODOT specialists: Thoreson and her staff are able to resolve most of them right away.

ODOT’s Citizens’ Representative office serves as a first point of contact for Oregonians and visitors seeking information, services or problem solving. The office, with two full-time employees and one part-time employee, took a

total of 1,082 calls, e-mails and letters in September. Some 750 were resolved without having to refer them to individuals.

Ask ODOT took 765 requests in September 2005 compared to this year’s 1,082. Ask ODOT staff recently created a “frequently asked questions” page on the agency’s site, and a search index is now available to locate previously hard-to-find information.

“It’s great to see the accountability ODOT employees are showing with their response to customer questions,” Thoreson said. “People are becoming more proactive and paying attention to customer needs, and it shows!”

For more information about ODOT’s Citizens’ Representative office, visit www.oregon.gov/ODOT/CRO.

Teamwork and planning solves challenge

When Vestas Wind Systems, a company specializing in the siting and construction of wind energy farms, sought to capitalize on the winds of the Northwest, it faced a logistical challenge. Vestas needed to transport more than 100 wind turbines from the Port of Vancouver, Wash., to the Wild Horse Wind Power Project near Ellensburg, Wash. The safest and most efficient route for the project involved traveling a combination of roads in both states including 150 miles on Interstate 84 through Oregon. ODOT was ready and willing to assist.

The physical dimensions of a single

wind turbine are awe-inspiring. Each turbine is 255 feet tall with three 132-foot wide blades and can weigh as much as 450,000 pounds. It took 1,071 loads to transport the turbine pieces and supporting equipment; 1,021 of those loads required an over-dimension permit. The team organizing the shipment, made up of employees from Motor Carrier, Region 1, the Bridge Delivery Unit and others, also had to take into consideration bridge and highway load restrictions, tunnel and overpass height clearance, and highway and road traffic management.

“The project was completed ahead of schedule and all turbines were trans-



Wild Horse site near Ellensburg, Wash.

ported and assembled safely,” said Duane Downs, vice president and general manager of Wilhelm Trucking & Rigging Co., in charge of shipping the turbines. Vestas Wind Systems plans to open a manufacturing facility on the West Coast, and the state hopes it will site the facility in Oregon.

By the numbers...

Motor Carrier

Motor Carrier Transportation Division staff kept busy in 2nd and 3rd quarters 2006, generating the following:

	2nd Quarter	3rd Quarter
Registration fees collected	\$2,063,350	\$993,071
Weight mile taxes collected	\$60,194,497	\$61,405,653
Weight mile tax audits performed	167	160
Unpaid taxes assessed	\$702,647	\$1,020,128
Total truck and driver inspections		
By MCTD staff	10,274	9,783
By law enforcement officers	4,990	6,035
Total trucks placed out-of-service		
By MCTD staff	2,903	2,690
By law enforcement officers	485	492
Total drivers placed out-of-service		
By MCTD staff	982	832
By law enforcement officers	500	538
Trucks weighed on static scales	599,201	551,028
Trucks precleared by Green Light weigh-in-motion	332,178	335,214
Citations issued	6,083	6,243
Warnings issued	5,794	5,232
Trucks required to correct size or weight	1,107	1,094

Highway Maintenance

Here's how Maintenance Crews cared for Oregon's state roads during 2nd and 3rd quarters 2006:

	2nd Quarter	3rd Quarter
Tons asphalt laid	8,547	54,897
Miles paved	3.29	21.11
Highway miles striped	4,525	6,391
Feet of guardrail installed/repared	20,851	5,364
Spent on emergency maintenance	\$9,625,140	\$604,807
Spent on snow plowing	\$512,106	\$42,593
Spent on sanding	\$199,045	\$32,492
Spent on bridge maintenance/repair	\$709,350	\$580,940



Passenger Rail and Rail Freight

During the 2nd and 3rd quarters of 2006, ODOT's Rail Safety Section conducted the following inspections:

	2Q	3Q
Locomotives and rail cars	1,177	1,940
Defects found	275	446
Miles of track	201	263
Turnouts	155	161
Defects found	264	405
Grade crossing records	95	146
Grade crossing signals	43	78
Defects found	237	123
Hazardous materials	121	195
Defects found	30	41
Operating practices observations	91	41
Deviations found	24	8
Railroad facilities	45	51
Defects found	91	161
Rail-served industries	179	203
Defects found	36	43
Crossing safety	638	364
Defects found	241	197

Driver and Motor Vehicles

DMV staff performed the following activities during 2nd and 3rd quarters 2006:

	2nd Quarter	3rd Quarter
Noncommercial driver licenses		
Issued	34,402	40,556
Renewed	79,002	80,759
Commercial driver licenses		
Issued	2,172	2,473
Renewed	4,184	4,233
Vehicle titles issued	301,266	289,872
On-the-road skills test (Class C)		
Noncommercial	23,202	27,457
Commercial	551	512
Class C knowledge tests		
Noncommercial	67,601	73,581
Commercial	2,720	3,046
Driver record requests processed	581,078	563,389
Vehicle record requests	191,069	188,127
Suspension packets processed from law enforcement requests	1,844	1,883
Dealer inspections conducted	291	303
Consumer complaints investigated	116	129

Oregon Department of Transportation

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New driving guide aids parents and teens

Many parents wish their teenage children came with instruction manuals – but they don't.

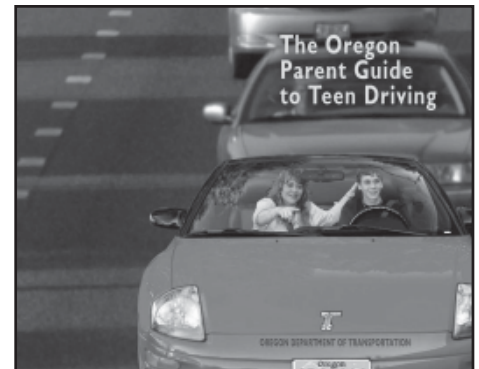
ODOT may have the next best thing. In a joint project between DMV and the Transportation Safety Division, ODOT has published a new manual that helps parents coach their teens in learning to drive and getting an Oregon driver license.

The "Oregon Parent Guide to Teen Driving" reached Oregon DMV field offices throughout the state in early October. It is the first parent-teen driving manual published by the department since the "Tuning Up" manual printed six years ago.

The new guide is for parents of teenagers who are getting their first instruction permit. DMV field offices can offer the guide to parents when their teens obtain instruction permits. Parents also can get the guide online at www.OregonDMV.com.

"The guide is helpful for parents because they are usually the co-pilots for teenagers with instruction permits who are gaining the required behind-the-wheel practice before applying for a driver license," said John Harvey, Driver Education program coordinator at Transportation Safety.

ODOT developed the booklet with the assistance of driver education instructors, traffic safety experts and a human behaviorist. Since Oregon launched its graduated driver licensing in 2000, fatalities from crashes by drivers under 18 have declined in the state. Research has shown that teens who take driver education have fewer



A new ODOT publication aims to help parents and new teen drivers with behind-the-wheel practice.

traffic tickets and crashes than those who don't. With this new guide, parents have yet another tool to use in educating their young drivers.

Visit ODOT's Web site: www.oregon.gov/ODOT

For Oregon road, weather and travel information: www.TripCheck.com

Questions, comments or concerns about ODOT?

Call us toll-free — (888) ASK-ODOT

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