

**Oregon Health Policy Board  
Comprehensive Health Reform Plan Development  
Draft Work Plan**

Presented to OHPB on January 12, 2010

**I. Overview**

HB 2009 assigns the Oregon Health Policy Board the responsibility of developing a plan to provide and fund access to affordable, quality health care for all Oregonians by 2015. The OHPB is to submit this plan to the Legislative Assembly by December 31, 2010.

The OHPB's work will build on the Oregon Health Fund Board's report "Aim High: Building a Healthy Oregon," which provided a vision for offering coverage to all Oregonians by:

- Expanding 100% access for all children and adults;
- Achieving a fully operationally Oregon Health Authority successfully implementing the OHFB-recommended reforms to help transform the health care system and improve the health of Oregonians; and
- Creating a health insurance exchange, an essential benefit package and other strategies designed to achieve 100% access to healthcare for all Oregonians.

The OHPB's task is to develop the next stage of this plan based on the reforms Oregon has begun and what is still to be accomplished, outlining concrete next steps. The comprehensive reform plan will seek to address the triple aim in the following ways.

Improves population health by:

- Increasing access to preventive and early care, in order to limit the impact of disease on the population as a whole

Improves the individual's experience of care by:

- Helping more people access high quality care when they need it and in more appropriate settings
- Allowing individuals to stay insured over the long-term, allowing them to form continuous relationships with their providers

Reduces per capita costs by:

- Expanding access to primary care services, reducing the utilization of costly and inefficient care in the emergency room and preventing unnecessary hospitalizations
- Reducing the cost shift to private payers so that more people have coverage and providers no longer need to recoup the cost of care for the uninsured by charging the insured more

**II. Context**

The work of the Oregon Health Fund Board and its committees and the direction provided by House Bill 2009 provide a solid foundation for developing the next stage of reform. Throughout 2010, Oregon will continue to implement coverage expansions for children and low-income adults, while implementing key delivery system reforms and developing a business plan for implementation of an exchange. Additionally, federal reform bills pending in Congress will greatly affect Oregon's reform plans if passed. The bills will contain funding and federal parameters for reforms, including a health insurance exchange, public subsidies, and insurance market reforms. The final plan submitted to the legislature in December 2010 will take into account the progress the state has made on reform work and integrate any new federal legislation.

### III. Timeline and Deliverables

Oregon Health Policy and Research will prepare report outlines and drafts for Board review throughout the year, integrating program elements required by federal reform legislation if passed and current progress of reform activities in the state. After a period of initial public comment, a draft report will be provided to the Board in late summer/early fall 2010 for Board review and revision. A second public input period will be held and the report will be finalized based on the Board review of public comment in November. The final report will be submitted to the legislature by December 31, 2010.

Month 2010	Staff Work	OHPB Input and Key Decision Points	Public & Stakeholder Engagement	Interim and Final Deliverables
January	<ul style="list-style-type: none"> <li>Development of draft outline.</li> <li>Monitor federal reform</li> </ul>			
February	<ul style="list-style-type: none"> <li>Monitor federal Reform</li> </ul>	<ul style="list-style-type: none"> <li>Review outline, modify as needed, and approve</li> </ul>		<ul style="list-style-type: none"> <li>Draft outline of major components in plan</li> </ul>
March	<ul style="list-style-type: none"> <li>ID potential legislative Placeholders</li> <li>Monitor Federal Reform. If passes, incorporate in more detailed outline.</li> </ul>			
April	<ul style="list-style-type: none"> <li>Staff provide more detailed outline, incorporating federal reform if applicable.</li> </ul>	<ul style="list-style-type: none"> <li>Board provided more detailed outline of comprehensive plan for review and feedback.</li> </ul>	<ul style="list-style-type: none"> <li>Public and stakeholder input solicited through various venues and media</li> </ul>	<ul style="list-style-type: none"> <li>More detailed outline of major components in plan</li> </ul>
May			<ul style="list-style-type: none"> <li>Public input continues</li> </ul>	
June	<ul style="list-style-type: none"> <li>Staff summarize public and stakeholder input</li> </ul>	<ul style="list-style-type: none"> <li>Board reviews public input</li> </ul>		<ul style="list-style-type: none"> <li>Summary of public input</li> </ul>
July	<ul style="list-style-type: none"> <li>Staff identify key decision points for Board</li> </ul>	<ul style="list-style-type: none"> <li>Board provides input on key decision points</li> </ul>		
August		<ul style="list-style-type: none"> <li>Board provided draft report for review</li> </ul>	<ul style="list-style-type: none"> <li>Public input on draft report provided through various venues and media</li> </ul>	<ul style="list-style-type: none"> <li>Draft comprehensive plan</li> </ul>
September	<ul style="list-style-type: none"> <li>Staff integrating Board input on draft plan</li> <li>Staff summarize public input</li> </ul>	<ul style="list-style-type: none"> <li>Board provided summary of public input on draft plan</li> </ul>		<ul style="list-style-type: none"> <li>Summary of public input</li> </ul>
October	<ul style="list-style-type: none"> <li>Staff work to finalize plan</li> </ul>			

	document			
November	<ul style="list-style-type: none"> <li>Staff continue to finalize plan document</li> </ul>	<ul style="list-style-type: none"> <li>Board provided draft plan for final tweaking</li> </ul>		
December		<ul style="list-style-type: none"> <li>Board submits final comprehensive plan</li> </ul>		Final comprehensive plan

**IV. Dependencies**

The final reform plan submitted by the OHPB to the legislature will need to integrate elements from the following areas:

- Passage of federal reform;
- Key timelines and recommendations for development of a health insurance exchange, public plan option, and other insurance market reforms; and
- Current status of key health system and public health reforms already underway.

**V. Stakeholder Input Process**

During the development of the comprehensive plan, the OHPB can utilize the strong foundation of public input received during the Oregon Health Fund Board process. Additionally, the process outlined above provides for two very broad and inclusive public input periods. One of these periods will follow the development of the detailed outline for the report and is intended to solicit input on what Oregonians want to see included in the comprehensive plan. The second public input period will allow Oregonians to respond to the draft full report and have their concerns considered as the report is finalized. Opportunities for public input will include invited testimony at board meetings, public forums, and submission of input by email or mail.

**VI. Key Decision Points for Board**

The timeline above provides the Board with many opportunities to review and shape the content as the comprehensive reform plan is being developed. Additionally, the Board will have the opportunity to review and discuss public input received and determine how best to incorporate that input in the final report.

**VII. Staff Resources:** Jeanene Smith, MD and Gretchen Morley, Office for Oregon Health Policy and Research