



Office for
Oregon Health Policy and Research

Oregon Acute Care Hospitals:
Capacity, Utilization and Financial Trends
2007 to 2009

July 2011

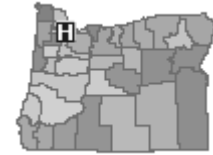
Legacy Good Samaritan Hospital and Medical Center

www.legacyhealth.org

1015 NW 22nd Avenue, Portland, OR 97210 * (503) 413-7711

Senate District 17

House District 33



Hospital Description

Hospital Type: DRG

- ❖ Health System: Legacy Health System
- ❖ Critical Access: Yes
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 248 | 234 | -5.4% |
| Total FTE Registered Nurses(RN) | 438 | 463 | 5.7% |
| RN FTE/100 Adj Admissions* | 2.1 | 2.1 | 2.3% |
| Inpatient Hospital Discharges* | 14,103 | 13,593 | -3.6% |
| Acute Inpatient Days* | 64,010 | 61,066 | -4.6% |
| Occupancy Rate | 70.8% | 71.4% | 0.9% |
| Average Length of Stay (days)* | 4.5 | 4.5 | -1.0% |
| Outpatient Visits | 174,910 | 195,678 | 11.9% |
| Gross Patient Revenue (\$millions) | \$474.6 | \$578.2 | 21.8% |

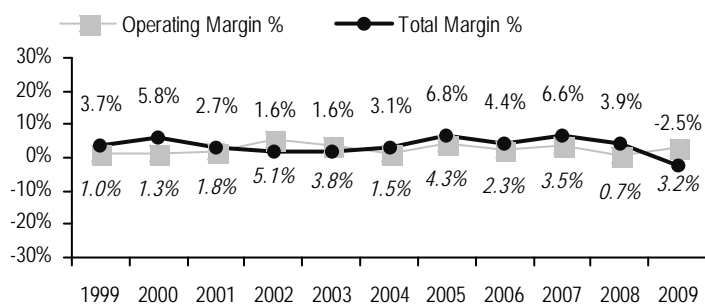
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 885 Psychoses
- 3) 775 Vaginal delivery w/o complicating diagnoses
- 4) 945 Rehabilitation w CC/MCC
- 5) 491 Back & neck proc exc spinal fusion w/o CC/MCC
- 6) 766 Cesarean section w/o CC/MCC
- 7) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 8) 621 O.R. procedures for obesity w/o CC/MCC
- 9) 708 Major male pelvic procedures w/o CC/MCC
- 10) 247 Perc cardiovasc proc w drug-eluting stent w/o MCC

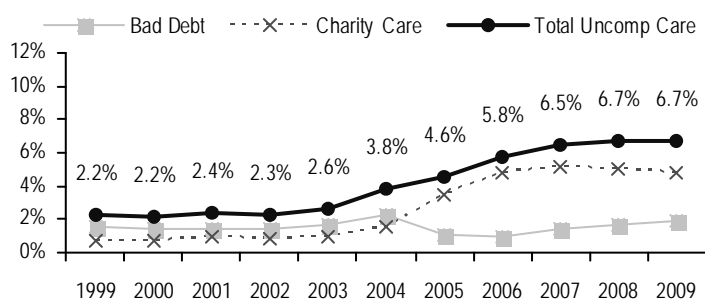
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$37,549.7

Charity Care and Other Public Programs

| | |
|-----------------------|------------|
| Charity Care Cost | \$12,923.1 |
| Medicare | \$10,935.7 |
| Medicaid | \$6,943.6 |
| Other Public Programs | \$408.4 |

Other Benefits

| | |
|-------------------------------|-----------|
| Cash in-Kind Contributions | \$393.7 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$218.9 |
| Community Health Improvement | \$513.2 |
| Health Professions Education | \$5,213.0 |
| Research | \$0.0 |
| Subsidized Health Services | \$0.0 |

*Data are represented in thousands of dollars.

Legacy Meridian Park Hospital

www.legacyhealth.org

19300 SW 65th, Tualatin, OR 97062 * (503) 692-1212

Senate District 19

House District 37



Hospital Description

Hospital Type: DRG

- ❖ Health System: Legacy Health System
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 128 | 129 | 1.1% |
| Total FTE Registered Nurses(RN) | 242 | 245 | 1.2% |
| RN FTE/100 Adj Admissions* | 1.6 | 1.5 | -7.4% |
| Inpatient Hospital Discharges* | 8,443 | 9,141 | 8.3% |
| Acute Inpatient Days* | 30,321 | 29,676 | -2.1% |
| Occupancy Rate | 64.9% | 62.8% | -3.2% |
| Average Length of Stay (days)* | 3.6 | 3.2 | -9.6% |
| Outpatient Visits | 138,331 | 127,253 | -8.0% |
| Gross Patient Revenue (\$millions) | \$254.5 | \$309.7 | 21.7% |

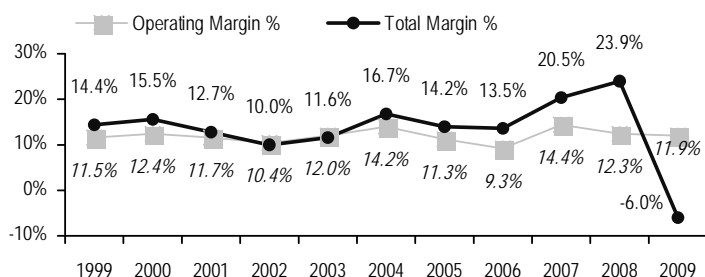
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 3) 775 Vaginal delivery w/o complicating diagnoses
- 4) 766 Cesarean section w/o CC/MCC
- 5) 491 Back & neck proc exc spinal fusion w/o CC/MCC
- 6) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 7) 313 Chest pain
- 8) 690 Kidney & urinary tract infections w/o MCC
- 9) 310 Cardiac arrhythmia & conduction disorders w/o CC/MCC
- 10) 066 Intracranial hemorrhage or cerebral infarction w/o CC/MCC

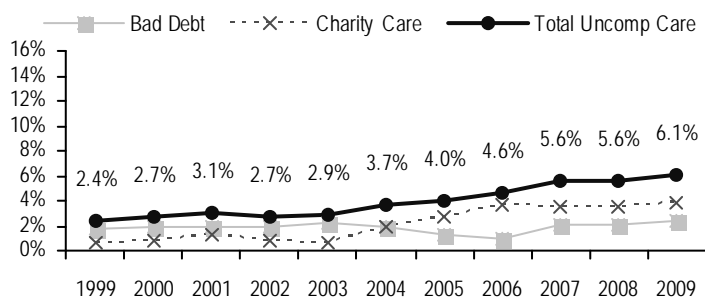
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹ Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$13,396.1

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$4,740.1 |
| Medicare | \$6,400.2 |
| Medicaid | \$1,430.4 |
| Other Public Programs | \$33.0 |

Other Benefits

| | |
|-------------------------------|---------|
| Cash in-Kind Contributions | \$172.8 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$114.0 |
| Community Health Improvement | \$212.4 |
| Health Professions Education | \$293.4 |
| Research | \$0.0 |
| Subsidized Health Services | \$0.0 |

*Data are represented in thousands of dollars.

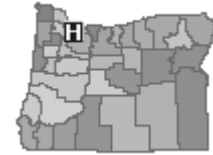
Legacy Mt. Hood Medical Center

www.legacyhealth.org

24800 SE Stark Street, Gresham, OR 97030 * (503) 674-1122

Senate District 25

House District 49



Hospital Description

Hospital Type: DRG

- ❖ Health System: Legacy Health System
- ❖ Critical Access: Yes
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 81 | 80 | -0.2% |
| Total FTE Registered Nurses(RN) | 160 | 178 | 11.3% |
| RN FTE/100 Adj Admissions* | 1.5 | 1.5 | 1.6% |
| Inpatient Hospital Discharges* | 6,407 | 6,758 | 5.5% |
| Acute Inpatient Days* | 20,255 | 21,330 | 5.3% |
| Occupancy Rate | 68.9% | 72.7% | 5.5% |
| Average Length of Stay (days)* | 3.2 | 3.2 | -0.2% |
| Outpatient Visits | 94,161 | 90,359 | -4.0% |
| Gross Patient Revenue (\$millions) | \$154.1 | \$199.8 | 29.6% |

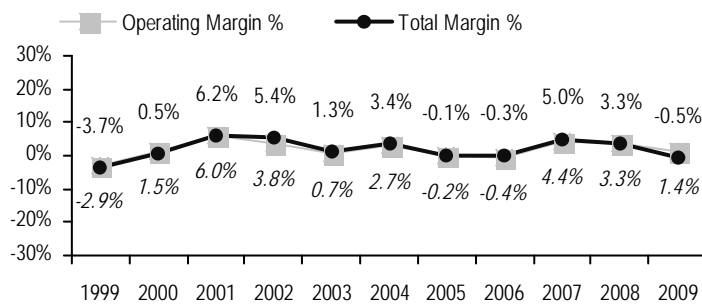
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 766 Cesarean section w/o CC/MCC
- 4) 313 Chest pain
- 5) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 6) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 7) 192 Chronic obstructive pulmonary disease w/o CC/MCC
- 8) 918 Poisoning & toxic effects of drugs w/o MCC
- 9) 641 Nutritional & misc metabolic disorders w/o MCC
- 10) 794 Neonate w other significant problems

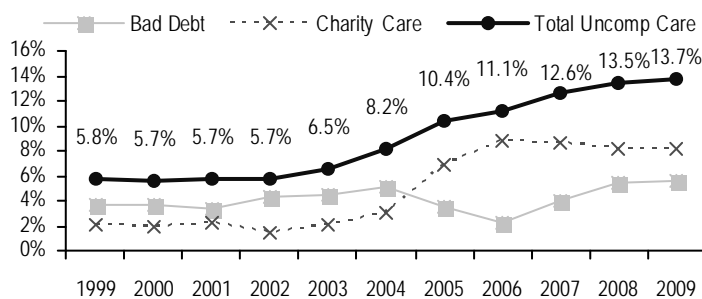
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$12,127.6

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$6,448.5 |
| Medicare | \$2,170.3 |
| Medicaid | \$2,902.8 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|---------|
| Cash in-Kind Contributions | \$114.2 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$55.3 |
| Community Health Improvement | \$172.2 |
| Health Professions Education | \$264.3 |
| Research | \$0.0 |
| Subsidized Health Services | \$0.0 |

*Data are represented in thousands of dollars.

Lower Umpqua Hospital

www.lowerumpquahospital.com
600 Ranch Road, Reedsport, OR 97467 * (541) 271-2171

Senate District 5
House District 09



Hospital Description

Hospital Type: Type B

- ❖ Health System: None
- ❖ Critical Access: Yes
- ❖ Not-For-Profit Supported by Lower Umpqua Hospital District,

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|--------|--------|----------|
| Staffed Beds | 25 | 25 | 0.0% |
| Total FTE Registered Nurses(RN) | 26 | 25 | -3.8% |
| RN FTE/100 Adj Admissions* | 1.2 | 1.2 | -5.2% |
| Inpatient Hospital Discharges* | 433 | 409 | -5.5% |
| Acute Inpatient Days* | 1,535 | 1,571 | 2.3% |
| Occupancy Rate | 16.8% | 17.2% | 2.3% |
| Average Length of Stay (days)* | 3.5 | 3.8 | 8.4% |
| Outpatient Visits | 17,484 | 19,012 | 8.7% |
| Gross Patient Revenue (\$millions) | \$25.3 | \$24.6 | -2.6% |

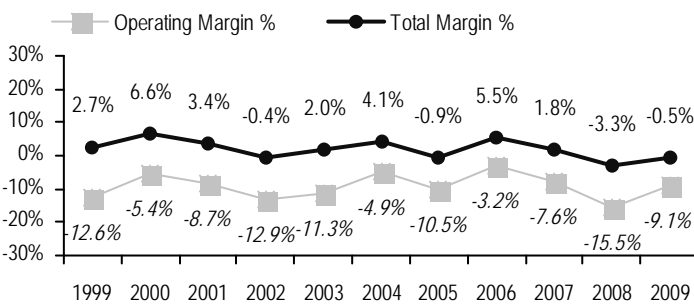
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 2) 194 Simple pneumonia & pleurisy w CC
- 3) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 4) 603 Cellulitis w/o MCC
- 5) 192 Chronic obstructive pulmonary disease w/o CC/MCC
- 6) 310 Cardiac arrhythmia & conduction disorders w/o CC/MCC
- 7) 641 Nutritional & misc metabolic disorders w/o MCC
- 8) 918 Poisoning & toxic effects of drugs w/o MCC
- 9) 309 Cardiac arrhythmia & conduction disorders w CC
- 10) 690 Kidney & urinary tract infections w/o MCC

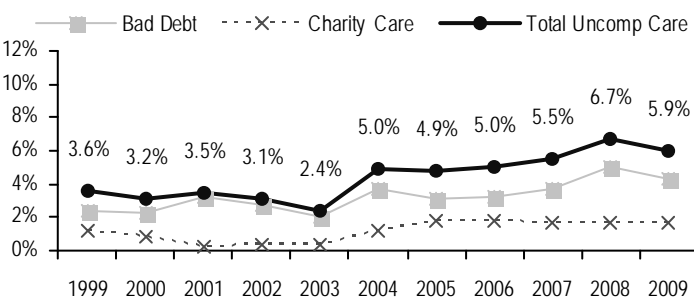
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



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Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$572.8

Charity Care and Other Public Programs

| | |
|-----------------------|---------|
| Charity Care Cost | \$304.3 |
| Medicare | \$98.0 |
| Medicaid | \$31.4 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|--------|
| Cash in-Kind Contributions | \$87.9 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$0.0 |
| Community Health Improvement | \$51.2 |
| Health Professions Education | \$0.0 |
| Research | \$0.0 |
| Subsidized Health Services | \$0.0 |

*Data are represented in thousands of dollars.

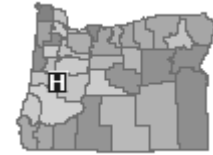
McKenzie-Willamette Medical Center

www.mckweb.com

1460 G Street, Springfield, OR 97477 * (541) 726-4401

Senate District 6

House District 12



Hospital Description

Hospital Type: DRG

- ❖ Health System: Community Health Services, Inc.
- ❖ Critical Access: No
- ❖ Level III Trauma Center
- ❖ For Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 113 | 113 | 0.0% |
| Total FTE Registered Nurses(RN) | 166 | 177 | 6.6% |
| RN FTE/100 Adj Admissions* | 1.4 | 1.5 | 7.7% |
| Inpatient Hospital Discharges* | 7,329 | 7,176 | -2.1% |
| Acute Inpatient Days* | 23,906 | 22,421 | -6.2% |
| Occupancy Rate | 58.0% | 54.4% | -6.2% |
| Average Length of Stay (days)* | 3.3 | 3.2 | -3.1% |
| Outpatient Visits | 72,702 | 55,800 | -23.2% |
| Gross Patient Revenue (\$millions) | \$198.4 | \$255.6 | 28.8% |

*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 4) 491 Back & neck proc exc spinal fusion w/o CC/MCC
- 5) 766 Cesarean section w/o CC/MCC
- 6) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 7) 603 Cellulitis without MCC
- 8) 708 Major male pelvic procedures w/o CC/MCC
- 9) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 10) 871 Septicemia or severe sepsis w/o MV 96+ hours w MCC

Note: CC="Complications and Comorbidities"

Net Community Benefit Summary

Net Community Benefit Total \$8,370.2

Charity Care and Other Public Programs

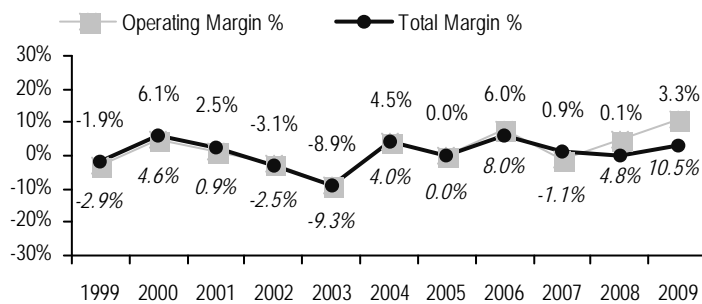
| | |
|-----------------------|-----------|
| Charity Care Cost | \$1,470.1 |
| Medicare | \$2,739.6 |
| Medicaid | \$4,114.0 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|--------|
| Cash in-Kind Contributions | \$0.0 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$40.9 |
| Community Health Improvement | \$5.6 |
| Health Professions Education | \$0.0 |
| Research | \$0.0 |
| Subsidized Health Services | \$0.0 |

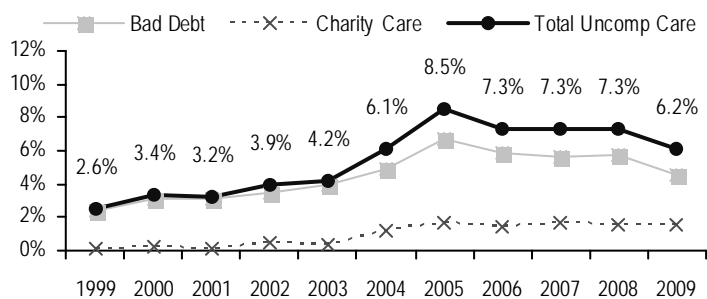
*Data are represented in thousands of dollars.

Operating Margin and Total Margin ¹



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Uncompensated Care (% of GPR) ²



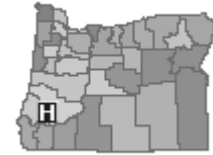
² Values displayed are for Total Uncompensated Care.

Mercy Medical Center

www.mercyrose.org

2700 Stewart Parkway, Roseburg, OR 97470 * (541) 677-2467

Senate District 1
House District 02



Hospital Description

Hospital Type: DRG

- ❖ Health System: Catholic Health Initiatives
- ❖ Critical Access: No
- ❖ Level III Trauma Center
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 157 | 141 | -10.2% |
| Total FTE Registered Nurses(RN) | 278 | 251 | -9.7% |
| RN FTE/100 Adj Admissions* | 1.5 | 1.5 | -2.9% |
| Inpatient Hospital Discharges* | 10,783 | 8,554 | -20.7% |
| Acute Inpatient Days* | 38,592 | 31,181 | -19.2% |
| Occupancy Rate | 67.3% | 60.6% | -10.0% |
| Average Length of Stay (days)* | 3.6 | 3.6 | 0.3% |
| Outpatient Visits | 223,642 | 267,065 | 19.4% |
| Gross Patient Revenue (\$millions) | \$360.0 | \$407.0 | 13.0% |

*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 4) 766 Cesarean section w/o CC/MCC
- 5) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 6) 190 Chronic obstructive pulmonary disease w MCC
- 7) 191 Chronic obstructive pulmonary disease w CC
- 8) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 9) 194 Simple pneumonia & pleurisy w CC
- 10) 690 Kidney & urinary tract infections w/o MCC

Note: CC="Complications and Comorbidities"

Net Community Benefit Summary

Net Community Benefit Total \$24,096.1

Charity Care and Other Public Programs

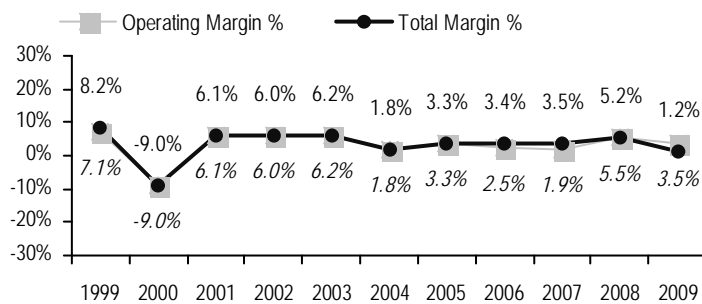
| | |
|-----------------------|-----------|
| Charity Care Cost | \$5,522.7 |
| Medicare | \$9,663.1 |
| Medicaid | \$7,426.4 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|---------|
| Cash in-Kind Contributions | \$56.3 |
| Community Benefit Operations | \$313.4 |
| Community Building Activities | \$988.6 |
| Community Health Improvement | \$124.4 |
| Health Professions Education | \$0.0 |
| Research | \$0.0 |
| Subsidized Health Services | \$1.1 |

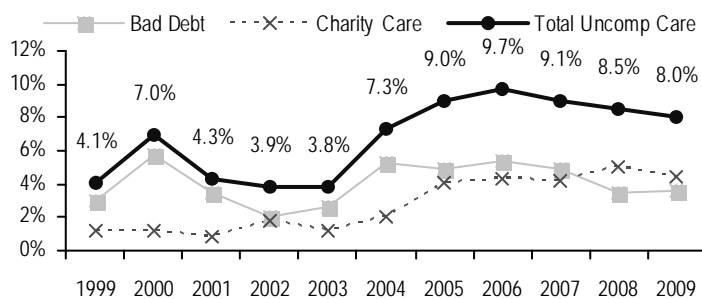
*Data are represented in thousands of dollars.

Operating Margin and Total Margin ¹



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Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Mid-Columbia Medical Center

www.mcmc.net

1700 E. 19th Street, The Dalles, OR 97058 * (541) 296-1111

Senate District 30

House District 59



Hospital Description

Hospital Type: Type B

- ❖ Health System: None
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 49 | 49 | 0.0% |
| Total FTE Registered Nurses(RN) | 101 | 112 | 10.9% |
| RN FTE/100 Adj Admissions* | 1.2 | 1.2 | 4.5% |
| Inpatient Hospital Discharges* | 2,474 | 2,311 | -6.6% |
| Acute Inpatient Days* | 8,546 | 8,215 | -3.9% |
| Occupancy Rate | 47.8% | 45.9% | -3.9% |
| Average Length of Stay (days)* | 3.5 | 3.6 | 2.9% |
| Outpatient Visits | 115,119 | 129,440 | 12.4% |
| Gross Patient Revenue (\$millions) | \$129.7 | \$160.3 | 23.6% |

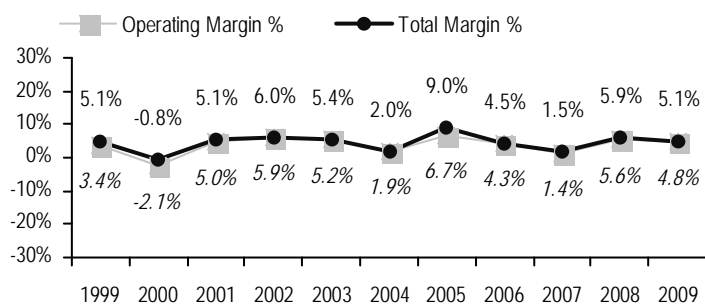
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 4) 766 Cesarean section w/o CC/MCC
- 5) 945 Rehabilitation w CC/MCC
- 6) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 7) 194 Simple pneumonia & pleurisy w CC
- 8) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 9) 603 Cellulitis w/o MCC
- 10) 192 Chronic obstructive pulmonary disease w/o CC/MCC

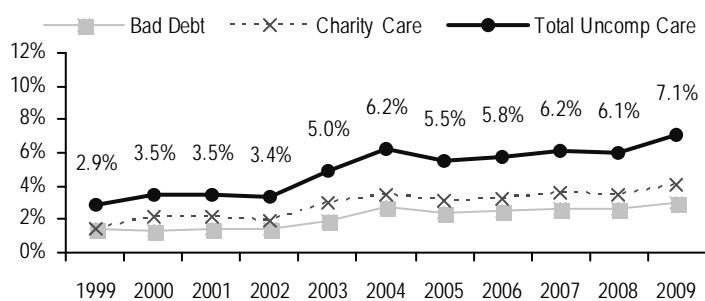
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



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Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$7,835.7

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$3,184.0 |
| Medicare | \$0.0 |
| Medicaid | \$3,061.9 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|-----------|
| Cash in-Kind Contributions | \$268.0 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$0.0 |
| Community Health Improvement | \$1,018.2 |
| Health Professions Education | \$57.6 |
| Research | \$0.0 |
| Subsidized Health Services | \$245.9 |

*Data are represented in thousands of dollars.

Mountain View Hospital

www.mvhd.org

470 NE "A" Street, Madras, OR 97741 * (541) 475-3882

Senate District 30

House District 59



Hospital Description

Hospital Type: Type B

- ❖ Health System: None
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|--------|--------|----------|
| Staffed Beds | 25 | 25 | 0.0% |
| Total FTE Registered Nurses(RN) | 55 | 53 | -3.6% |
| RN FTE/100 Adj Admissions* | 1.5 | 1.6 | 7.5% |
| Inpatient Hospital Discharges* | 1,311 | 1,110 | -15.3% |
| Acute Inpatient Days* | 3,534 | 2891 | -18.2% |
| Occupancy Rate | 38.7% | 31.7% | -18.1% |
| Average Length of Stay (days)* | 2.7 | 2.6 | -3.7% |
| Outpatient Visits | 31,039 | 29,460 | -5.1% |
| Gross Patient Revenue (\$millions) | \$26.8 | \$39.3 | 46.8% |

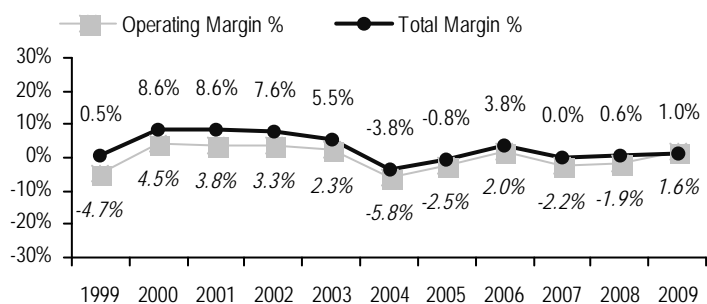
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 195 Simple pneumonia & pleurisy w/o CC/MCC
- 4) 766 Cesarean section w/o CC/MCC
- 5) 794 Neonate w other significant problems
- 6) 603 Cellulitis w/o MCC
- 7) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 8) 194 Simple pneumonia & pleurisy w CC
- 9) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 10) 641 Nutritional & misc metabolic disorders w/o MCC

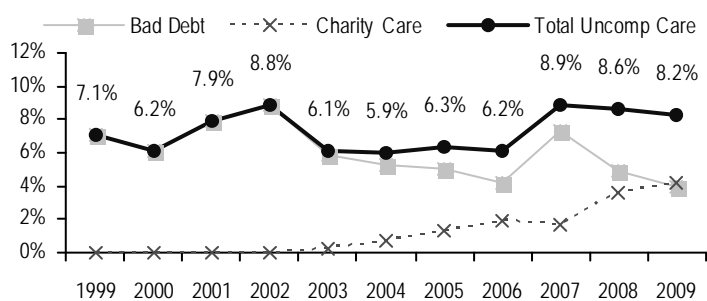
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



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Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$1,196.2

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$1,058.9 |
| Medicare | \$0.0 |
| Medicaid | \$0.0 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|--------|
| Cash in-Kind Contributions | \$7.5 |
| Community Benefit Operations | \$8.2 |
| Community Building Activities | \$11.3 |
| Community Health Improvement | \$25.5 |
| Health Professions Education | \$84.9 |
| Research | \$0.0 |
| Subsidized Health Services | \$0.0 |

*Data are represented in thousands of dollars.

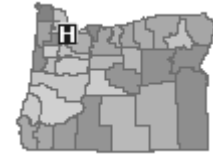
OHSU Hospital

www.ohsu.edu

3181 SW Sam Jackson Park Road, Portland, OR 97239 * (503) 494-8311

Senate District 18

House District 36



Hospital Description

Hospital Type: DRG

- ❖ Health System: None
- ❖ Critical Access: No
- ❖ One of Two Level I Trauma Centers in Region
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|-----------|-----------|----------|
| Staffed Beds | 509 | 534 | 4.9% |
| Total FTE Registered Nurses(RN) | 1261 | 1,327 | 5.2% |
| RN FTE/100 Adj Admissions* | 2.8 | 2.7 | -5.7% |
| Inpatient Hospital Discharges* | 28,865 | 30,877 | 7.0% |
| Acute Inpatient Days* | 147,804 | 161,189 | 9.1% |
| Occupancy Rate | 79.6% | 82.7% | 4.0% |
| Average Length of Stay (days)* | 5.1 | 5.2 | 1.9% |
| Outpatient Visits | 606,405 | 733,769 | 21.0% |
| Gross Patient Revenue (\$millions) | \$1,346.1 | \$1,716.8 | 27.5% |

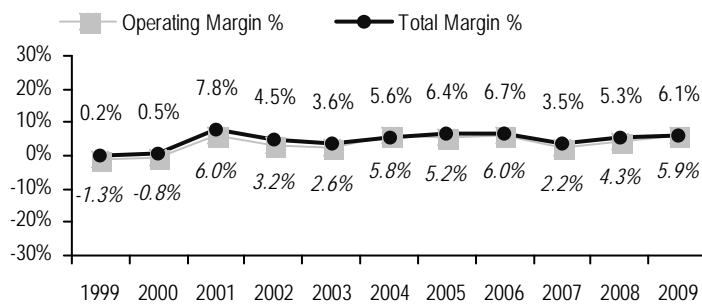
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 847 Chemotherapy w/o acute leukemia as secondary diagnosis w CC
- 4) 885 Psychoses
- 5) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 6) 027 Craniotomy & endovascular intracranial procedures w/o CC/MCC
- 7) 101 Seizures w/o MCC
- 8) 765 Cesarean section w CC/MCC
- 9) 766 Cesarean section w/o CC/MCC
- 10) 794 Neonate w other significant problems

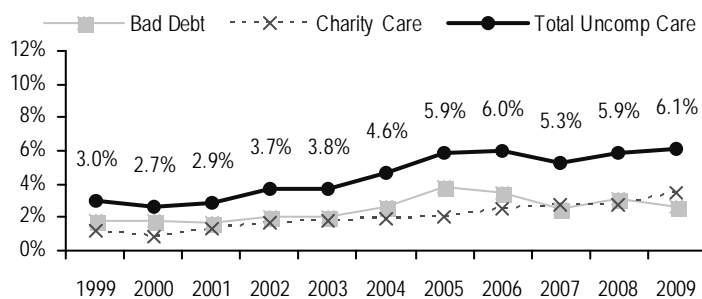
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$257,957.1

Charity Care and Other Public Programs

| | |
|-----------------------|------------|
| Charity Care Cost | \$28,648.7 |
| Medicare | \$37,955.6 |
| Medicaid | \$20,333.0 |
| Other Public Programs | \$0.0 |

Other Benefits

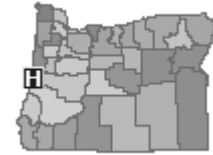
| | |
|-------------------------------|-------------|
| Cash in-Kind Contributions | \$187.6 |
| Community Benefit Operations | \$70.0 |
| Community Building Activities | \$796.7 |
| Community Health Improvement | \$2,523.0 |
| Health Professions Education | \$134,942.5 |
| Research | \$32,500.0 |
| Subsidized Health Services | \$0.0 |

*Data are represented in thousands of dollars.

Peace Harbor Hospital

www.peacehealth.org/Siuslaw/
 400 9th Street PO Box 580, Florence, OR 97439 * (541) 997-8412

Senate District 5
 House District 09



Hospital Description

Hospital Type: Type B

- ❖ Health System: PeaceHealth
- ❖ Critical Access: Yes
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|--------|--------|----------|
| Staffed Beds | 21 | 21 | 0.0% |
| Total FTE Registered Nurses(RN) | 57 | 70 | 22.8% |
| RN FTE/100 Adj Admissions* | 1.2 | 1.6 | 34.8% |
| Inpatient Hospital Discharges* | 1,399 | 1,344 | -3.9% |
| Acute Inpatient Days* | 4,627 | 4,651 | 0.5% |
| Occupancy Rate | 60.4% | 60.7% | 0.5% |
| Average Length of Stay (days)* | 3.3 | 3.5 | 4.6% |
| Outpatient Visits | 33,660 | 83,147 | 147.0% |
| Gross Patient Revenue (\$millions) | \$68.1 | \$77.3 | 13.5% |

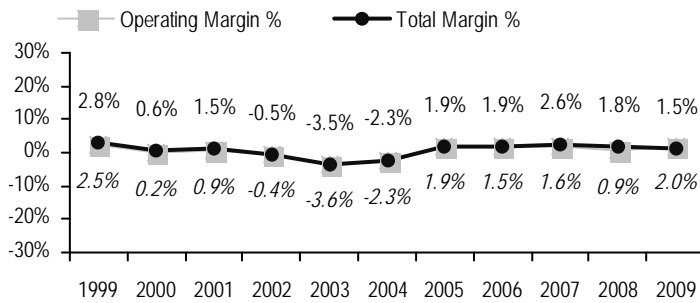
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 2) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 3) 313 Chest pain
- 4) 775 Vaginal delivery w/o complicating diagnoses
- 5) 310 Cardiac arrhythmia & conduction disorders w/o CC/MCC
- 6) 194 Simple pneumonia & pleurisy w CC
- 7) 690 Kidney & urinary tract infections w/o MCC
- 8) 951 Other factors influencing health status
- 9) 195 Simple pneumonia & pleurisy w/o CC/MCC
- 10) 603 Cellulitis w/o MCC

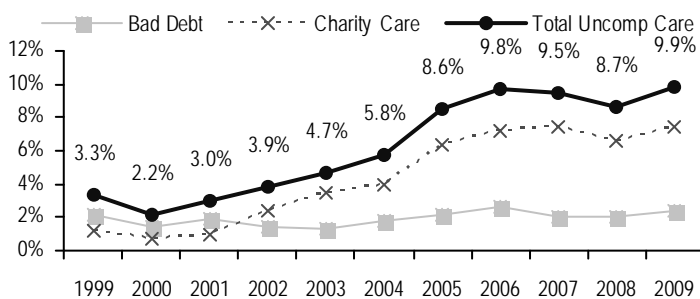
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$3,768.4

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$3,457.7 |
| Medicare | \$0.0 |
| Medicaid | \$0.0 |
| Other Public Programs | \$0.0 |

Other Benefits

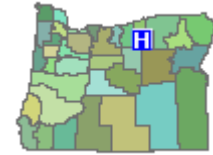
| | |
|-------------------------------|---------|
| Cash in-Kind Contributions | \$5.9 |
| Community Benefit Operations | \$21.9 |
| Community Building Activities | \$11.1 |
| Community Health Improvement | \$31.2 |
| Health Professions Education | \$52.0 |
| Research | \$0.0 |
| Subsidized Health Services | \$188.6 |

*Data are represented in thousands of dollars.

Pioneer Memorial Hospital (Heppner)

www.morrowcountyhealthdistrict.org/PMH.html
 564 E.Pioneer Drive PO Box 9, Heppner, OR 97836 * (541) 676-2915

Senate District 29
 House District 57



Hospital Description

Hospital Type: Type A

- ❖ Health System: None
- ❖ Critical Access: Yes
- ❖ Not-For-Profit Supported by Morrow County Health District

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|--------|--------|----------|
| Staffed Beds | 12 | 21 | 75.0% |
| Total FTE Registered Nurses(RN) | 10 | 10 | 0.0% |
| RN FTE/100 Adj Admissions* | 1.6 | 1.1 | -33.5% |
| Inpatient Hospital Discharges* | 63 | 73 | 15.9% |
| Acute Inpatient Days* | 200 | 202 | 1.0% |
| Occupancy Rate | 4.6% | 2.6% | -42.3% |
| Average Length of Stay (days)* | 3.2 | 2.8 | -12.8% |
| Outpatient Visits | 14,976 | 16,373 | 9.3% |
| Gross Patient Revenue (\$millions) | \$5.3 | \$6.4 | 21.8% |

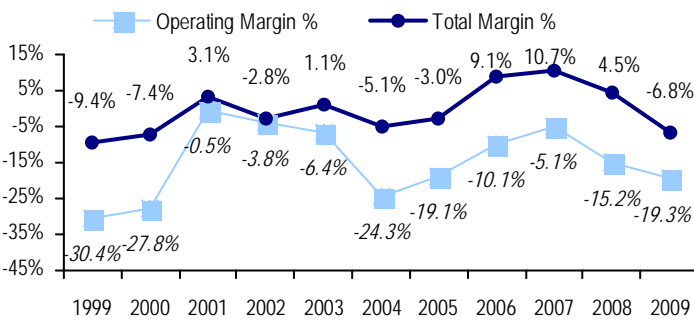
*Includes newborns

Top 10 MS-DRGs by Volume (2007)

- 1) 195 Simple pneumonia & pleurisy w/o CC/MCC
- 2) 194 Simple pneumonia & pleurisy w CC
- 3) 603 Cellulitis w/o MCC
- 4) 641 Nutritional & misc metabolic disorders w/o MCC
- 5) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 6) 065 Intracranial hemorrhage or cerebral infarction w CC
- 7) 066 Intracranial hemorrhage or cerebral infarction w/o CC/MCC
- 8) 192 Chronic obstructive pulmonary disease w/o CC/MCC
- 9) 690 Kidney & urinary tract infections w/o MCC
- 10) 069 Transient ischemia

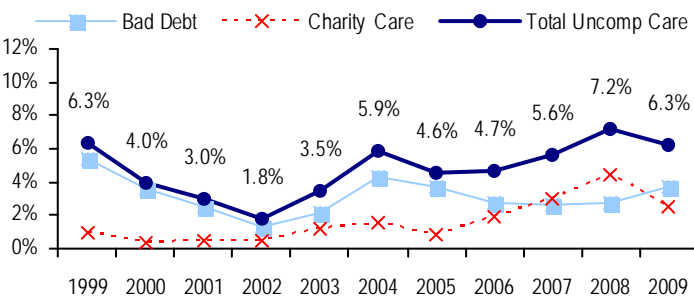
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹ Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$832.1

Charity Care and Other Public Programs

| | |
|-----------------------|---------|
| Charity Care Cost | \$170.6 |
| Medicare | \$307.3 |
| Medicaid | \$333.7 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|--------|
| Cash in-Kind Contributions | \$0.0 |
| Community Benefit Operations | \$3.0 |
| Community Building Activities | \$0.0 |
| Community Health Improvement | \$16.1 |
| Health Professions Education | \$0.0 |
| Research | \$0.0 |
| Subsidized Health Services | \$1.5 |

*Data are represented in thousands of dollars.

Pioneer Memorial Hospital (Prineville)

www.stcharleshealthcare.org
1201 NE Elm Street, Prineville, OR 97754 * (541) 447-6254

Senate District 28
House District 55



Hospital Description

Hospital Type: Type B

- ❖ Health System: St. Charles Health System, Inc.
- ❖ Critical Access: Yes
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|--------|----------|
| Staffed Beds | 25 | 25 | 0.0% |
| Total FTE Registered Nurses(RN) | 41 | 44 | 7.3% |
| RN FTE/100 Adj Admissions* | 1.1 | 1.6 | 44.0% |
| Inpatient Hospital Discharges* | 996 | 782 | -21.5% |
| Acute Inpatient Days* | 2,787 | 2,319 | -16.8% |
| Occupancy Rate | 30.5% | 25.4% | -16.8% |
| Average Length of Stay (days)* | 2.8 | 3.0 | 6.0% |
| Outpatient Visits | 115,508 | 61,389 | -46.9% |
| Gross Patient Revenue (\$millions) | \$30.6 | \$32.9 | 7.6% |

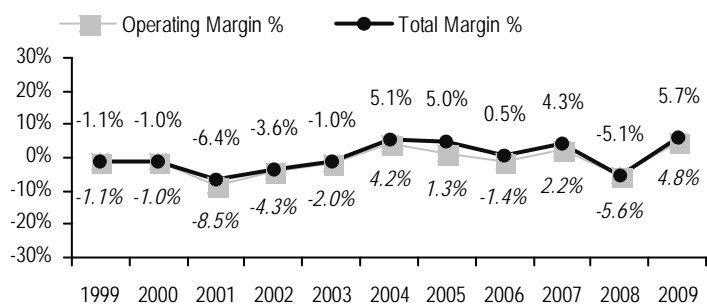
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 194 Simple pneumonia & pleurisy w CC
- 4) 195 Simple pneumonia & pleurisy w/o CC/MCC
- 5) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 6) 766 Cesarean section w/o CC/MCC
- 7) 794 Neonate w other significant problems
- 8) 690 Kidney & urinary tract infections w/o MCC
- 9) 774 Vaginal delivery w complicating diagnoses
- 10) 192 Chronic obstructive pulmonary disease w/o CC/MCC

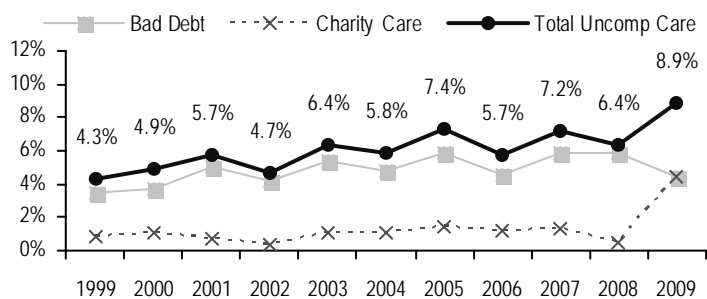
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$2,875.0

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$873.1 |
| Medicare | \$695.8 |
| Medicaid | \$1,177.3 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|--------|
| Cash in-Kind Contributions | \$11.3 |
| Community Benefit Operations | \$0.1 |
| Community Building Activities | \$1.0 |
| Community Health Improvement | \$52.8 |
| Health Professions Education | \$63.7 |
| Research | \$0.0 |
| Subsidized Health Services | \$0.0 |

*Data are represented in thousands of dollars.

Providence Hood River Memorial Hospital

www.providence.org/hoodriver/default.htm

811 13th Street PO Box 149, Hood River, OR 97031 * (541) 386-3911

Senate District 26

House District 52



Hospital Description

Hospital Type: Type B

- ❖ Health System: Providence Health System - Oregon
- ❖ Critical Access: Yes
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 25 | 25 | 0.0% |
| Total FTE Registered Nurses(RN) | 75 | 76 | 1.3% |
| RN FTE/100 Adj Admissions* | 1.0 | 1.0 | -1.3% |
| Inpatient Hospital Discharges* | 2,121 | 2,086 | -1.7% |
| Acute Inpatient Days* | 5,530 | 5,555 | 0.5% |
| Occupancy Rate | 60.6% | 60.9% | 0.5% |
| Average Length of Stay (days)* | 2.6 | 2.7 | 2.1% |
| Outpatient Visits | 125,470 | 141,199 | 12.5% |
| Gross Patient Revenue (\$millions) | \$82.3 | \$101.5 | 23.3% |

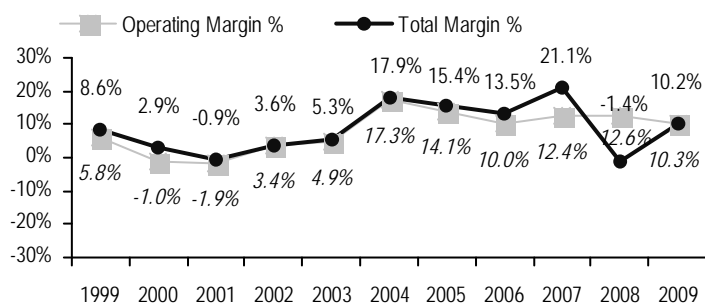
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 4) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 5) 766 Cesarean section w/o CC/MCC
- 6) 195 Simple pneumonia & pleurisy w/o CC/MCC
- 7) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 8) 765 Cesarean section w CC/MCC
- 9) 794 Neonate w other significant problems
- 10) 603 Cellulitis w/o MCC

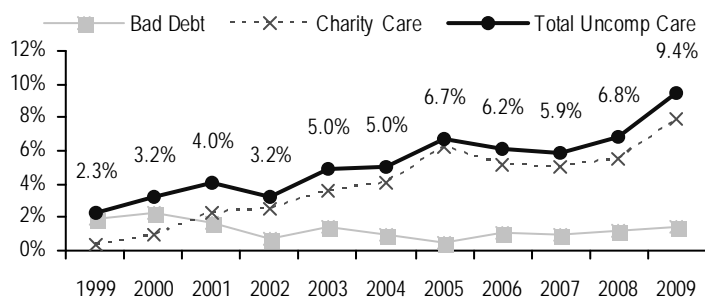
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$6,521.9

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$4,098.0 |
| Medicare | \$0.0 |
| Medicaid | \$765.0 |
| Other Public Programs | \$108.0 |

Other Benefits

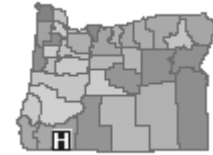
| | |
|-------------------------------|-----------|
| Cash in-Kind Contributions | \$177.5 |
| Community Benefit Operations | \$25.1 |
| Community Building Activities | \$148.3 |
| Community Health Improvement | \$1,033.4 |
| Health Professions Education | \$56.0 |
| Research | \$110.7 |
| Subsidized Health Services | \$0.0 |

*Data are represented in thousands of dollars.

Providence Medford Medical Center

www.providence.org/Medford/facilities/Medical_Center/default.htm
 1111 Crater Lake Avenue, Medford, OR 97504 * (541) 732-5000

Senate District 3
 House District 06



Hospital Description

Hospital Type: DRG

- ❖ Health System: Providence Health System - Oregon
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 133 | 134 | 0.6% |
| Total FTE Registered Nurses(RN) | 272 | 230 | -15.4% |
| RN FTE/100 Adj Admissions* | 2.1 | 1.8 | -15.8% |
| Inpatient Hospital Discharges* | 7,070 | 6,330 | -10.5% |
| Acute Inpatient Days* | 29,496 | 24,347 | -17.5% |
| Occupancy Rate | 60.6% | 49.8% | -17.9% |
| Average Length of Stay (days)* | 4.2 | 3.8 | -7.8% |
| Outpatient Visits | 277,224 | 318,120 | 14.8% |
| Gross Patient Revenue (\$millions) | \$322.6 | \$367.7 | 14.0% |

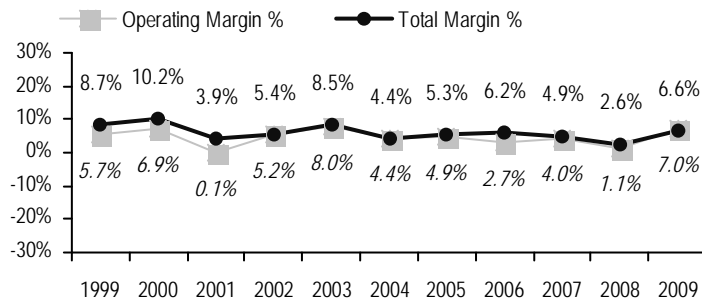
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 871 Septicemia or severe sepsis w/o MV 96+ hours w MCC
- 4) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 5) 194 Simple pneumonia & pleurisy w CC
- 6) 945 Rehabilitation w CC/MCC
- 7) 766 Cesarean section w/o CC/MCC
- 8) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 9) 189 Pulmonary edema & respiratory failure
- 10) 192 Chronic obstructive pulmonary disease w/o CC/MCC

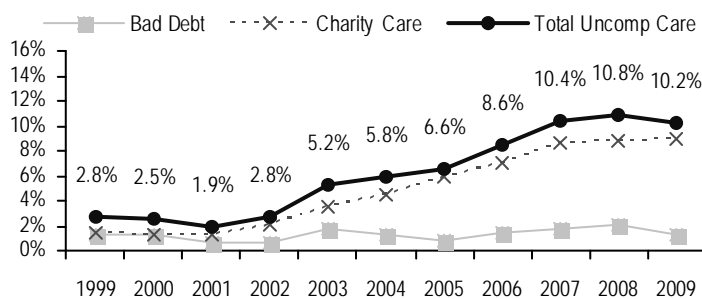
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$24,613.3

Charity Care and Other Public Programs

| | |
|-----------------------|------------|
| Charity Care Cost | \$11,287.0 |
| Medicare | \$8,388.0 |
| Medicaid | \$3,135.0 |
| Other Public Programs | \$598.0 |

Other Benefits

| | |
|-------------------------------|---------|
| Cash in-Kind Contributions | \$224.7 |
| Community Benefit Operations | \$11.3 |
| Community Building Activities | \$85.0 |
| Community Health Improvement | \$343.5 |
| Health Professions Education | \$147.8 |
| Research | \$136.8 |
| Subsidized Health Services | \$256.3 |

*Data are represented in thousands of dollars.

Providence Milwaukie Hospital

www.providence.org/Oregon/facilities/hospitals/providence_milwaukie/default.htm
 10150 SE 32nd Avenue, Milwaukie, OR 97222 * (503) 513-8300

Senate District 21
 House District 41



Hospital Description

Hospital Type: DRG

- ❖ Health System: Providence Health System - Oregon
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 66 | 66 | 0.0% |
| Total FTE Registered Nurses(RN) | 117 | 136 | 16.2% |
| RN FTE/100 Adj Admissions* | 1.1 | 1.2 | 12.9% |
| Inpatient Hospital Discharges* | 3,759 | 3,550 | -5.6% |
| Acute Inpatient Days* | 11,159 | 10,571 | -5.3% |
| Occupancy Rate | 46.3% | 43.9% | -5.3% |
| Average Length of Stay (days)* | 3.0 | 3.0 | 0.3% |
| Outpatient Visits | 203,530 | 233,096 | 14.5% |
| Gross Patient Revenue (\$millions) | \$136.7 | \$170.0 | 24.4% |

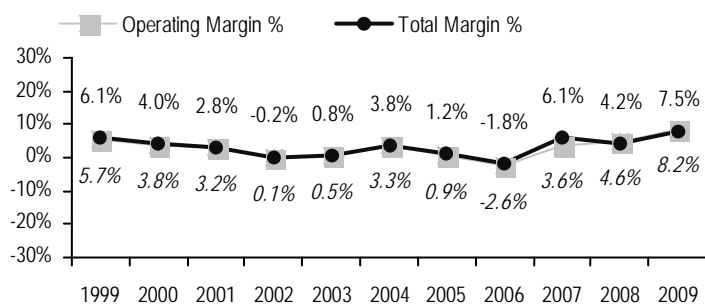
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 4) 766 Cesarean section w/o CC/MCC
- 5) 194 Simple pneumonia & pleurisy w CC
- 6) 765 Cesarean section w CC/MCC
- 7) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 8) 774 Vaginal delivery w complicating diagnoses
- 9) 794 Neonate w other significant problems
- 10) 195 Simple pneumonia & pleurisy w/o CC/MCC

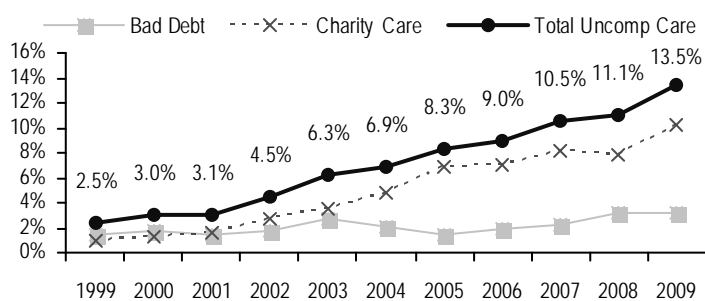
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$12,212.9

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$6,592.0 |
| Medicare | \$0.0 |
| Medicaid | \$1,457.0 |
| Other Public Programs | \$0.0 |

Other Benefits

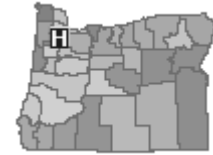
| | |
|-------------------------------|-----------|
| Cash in-Kind Contributions | \$216.9 |
| Community Benefit Operations | \$9.2 |
| Community Building Activities | \$21.5 |
| Community Health Improvement | \$756.2 |
| Health Professions Education | \$2,691.0 |
| Research | \$139.3 |
| Subsidized Health Services | \$329.9 |

*Data are represented in thousands of dollars.

Providence Newberg Hospital

www.providence.org/yamhill/default.htm
 1001 Providence Dr, Newberg, OR 97132 * (503) 537-1555

Senate District 12
 House District 24



Hospital Description Hospital Type: Type B

- ❖ Health System: Providence Health System - Oregon
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 40 | 40 | 0.0% |
| Total FTE Registered Nurses(RN) | 101 | 111 | 9.9% |
| RN FTE/100 Adj Admissions* | 1.2 | 1.1 | -9.7% |
| Inpatient Hospital Discharges* | 2,416 | 2,732 | 13.1% |
| Acute Inpatient Days* | 6,772 | 8,127 | 20.0% |
| Occupancy Rate | 46.4% | 55.7% | 20.0% |
| Average Length of Stay (days)* | 2.8 | 3.0 | 6.1% |
| Outpatient Visits | 179,527 | 195,385 | 8.8% |
| Gross Patient Revenue (\$millions) | \$111.8 | \$151.1 | 35.2% |

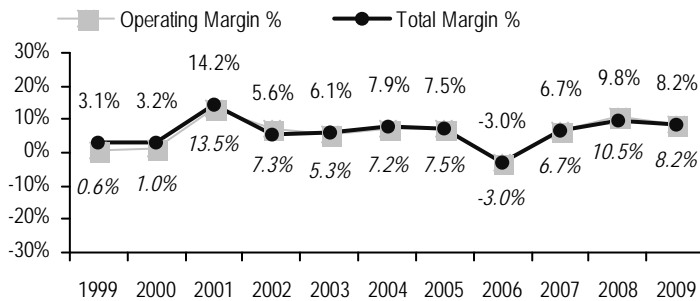
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 766 Cesarean section w/o CC/MCC
- 4) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 5) 794 Neonate w other significant problems
- 6) 765 Cesarean section w CC/MCC
- 7) 603 Cellulitis w/o MCC
- 8) 774 Vaginal delivery w complicating diagnoses
- 9) 194 Simple pneumonia & pleurisy w CC
- 10) 392 Esophagitis, gastroent & misc digest disorders w/o MCC

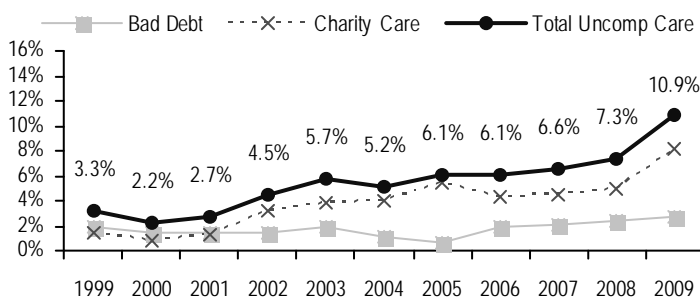
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR)²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$13,834.6

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$5,733.0 |
| Medicare | \$7,240.0 |
| Medicaid | \$0.0 |
| Other Public Programs | \$23.0 |

Other Benefits

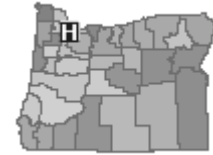
| | |
|-------------------------------|---------|
| Cash in-Kind Contributions | \$134.4 |
| Community Benefit Operations | \$95.1 |
| Community Building Activities | \$23.9 |
| Community Health Improvement | \$208.7 |
| Health Professions Education | \$318.3 |
| Research | \$54.3 |
| Subsidized Health Services | \$3.9 |

*Data are represented in thousands of dollars.

Providence Portland Medical Center

www.providence.org/Oregon/facilities/hospitals/providence_portland/default.htm
 4805 NE Glisan Street, Portland, OR 97213-2967 * (503) 215-1111

Senate District 21
 House District 46



Hospital Description

Hospital Type: DRG

- ❖ Health System: Providence Health System - Oregon
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|-----------|----------|
| Staffed Beds | 374 | 383 | 2.4% |
| Total FTE Registered Nurses(RN) | 786 | 834 | 6.1% |
| RN FTE/100 Adj Admissions* | 1.7 | 1.7 | 2.6% |
| Inpatient Hospital Discharges* | 25,063 | 25,638 | 2.3% |
| Acute Inpatient Days* | 113,111 | 115,986 | 2.5% |
| Occupancy Rate | 82.9% | 83.0% | 0.1% |
| Average Length of Stay (days)* | 4.5 | 4.5 | 0.2% |
| Outpatient Visits | 995,611 | 1,144,000 | 14.9% |
| Gross Patient Revenue (\$millions) | \$919.0 | \$1,088.3 | 18.4% |

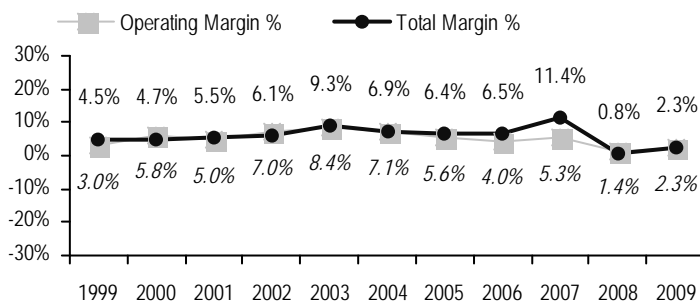
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 885 Psychoses
- 4) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 5) 897 Alcohol/drug abuse or dependence w/o rehabilitation therapy w/o MCC
- 6) 766 Cesarean section w/o CC/MCC
- 7) 895 Alcohol/drug abuse or dependence w rehabilitation therapy
- 8) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 9) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 10) 491 Back & neck proc exc spinal fusion w/o CC/MCC

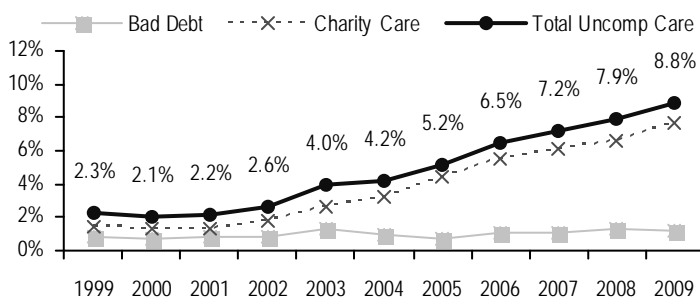
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$114,819.5

Charity Care and Other Public Programs

| | |
|-----------------------|------------|
| Charity Care Cost | \$34,869.3 |
| Medicare | \$39,762.5 |
| Medicaid | \$18,494.0 |
| Other Public Programs | \$906.0 |

Other Benefits

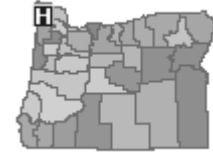
| | |
|-------------------------------|-----------|
| Cash in-Kind Contributions | \$1,914.3 |
| Community Benefit Operations | \$94.5 |
| Community Building Activities | \$309.8 |
| Community Health Improvement | \$5,349.7 |
| Health Professions Education | \$5,912.0 |
| Research | \$4,059.7 |
| Subsidized Health Services | \$3,147.7 |

*Data are represented in thousands of dollars.

Providence Seaside Hospital

www.providence.org/northcoast/Seaside_Hospital/default.htm
 725 S. Wahanna Road, Seaside, OR 97138 * (503) 717-7000

Senate District 16
 House District 32



Hospital Description

Hospital Type: Type B

- ❖ Health System: Providence Health System - Oregon
- ❖ Critical Access: Yes
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|--------|---------|----------|
| Staffed Beds | 25 | 25 | 0.0% |
| Total FTE Registered Nurses(RN) | 69 | 65 | -5.8% |
| RN FTE/100 Adj Admissions* | 1.5 | 1.2 | -20.0% |
| Inpatient Hospital Discharges* | 1,332 | 1,050 | -21.2% |
| Acute Inpatient Days* | 4,267 | 2,967 | -30.5% |
| Occupancy Rate | 46.8% | 32.5% | -30.5% |
| Average Length of Stay (days)* | 3.2 | 2.8 | -11.8% |
| Outpatient Visits | 97,620 | 112,750 | 15.5% |
| Gross Patient Revenue (\$millions) | \$57.1 | \$71.1 | 24.6% |

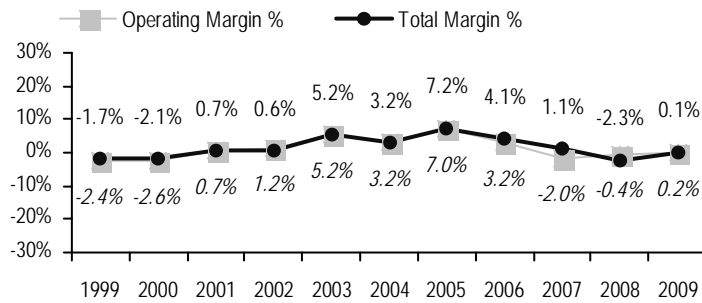
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 4) 195 Simple pneumonia & pleurisy w/o CC/MCC
- 5) 194 Simple pneumonia & pleurisy w CC
- 6) 293 Heart failure & shock w/o CC/MCC
- 7) 292 Heart failure & shock w CC
- 8) 310 Cardiac arrhythmia & conduction disorders w/o CC/MCC
- 9) 603 Cellulitis w/o MCC
- 10) 313 Chest pain

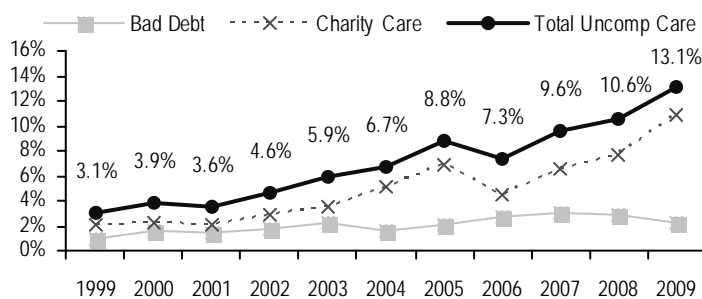
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$5,659.5

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$4,208.0 |
| Medicare | \$891.0 |
| Medicaid | \$0.0 |
| Other Public Programs | \$320.0 |

Other Benefits

| | |
|-------------------------------|--------|
| Cash in-Kind Contributions | \$63.7 |
| Community Benefit Operations | \$9.4 |
| Community Building Activities | \$14.7 |
| Community Health Improvement | \$72.4 |
| Health Professions Education | \$29.1 |
| Research | \$46.4 |
| Subsidized Health Services | \$4.8 |

*Data are represented in thousands of dollars.

Providence St. Vincent Medical Center

www.providence.org/Oregon/facilities/hospitals/providence_st_vincent/default.htm
 9205 SW Barnes Road, Portland, OR 97225 * (503) 216-1234

Senate District 17
 House District 33



Hospital Description

Hospital Type: DRG

- ❖ Health System: Providence Health System - Oregon
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|-----------|-----------|----------|
| Staffed Beds | 473 | 440 | -7.0% |
| Total FTE Registered Nurses(RN) | 1277 | 1,104 | -13.5% |
| RN FTE/100 Adj Admissions* | 2.0 | 1.8 | -8.7% |
| Inpatient Hospital Discharges* | 39,005 | 35,143 | -9.9% |
| Acute Inpatient Days* | 156,906 | 148,274 | -5.5% |
| Occupancy Rate | 90.9% | 92.3% | 1.6% |
| Average Length of Stay (days)* | 4.0 | 4.2 | 4.9% |
| Outpatient Visits | 772,177 | 805,847 | 4.4% |
| Gross Patient Revenue (\$millions) | \$1,190.8 | \$1,266.8 | 6.4% |

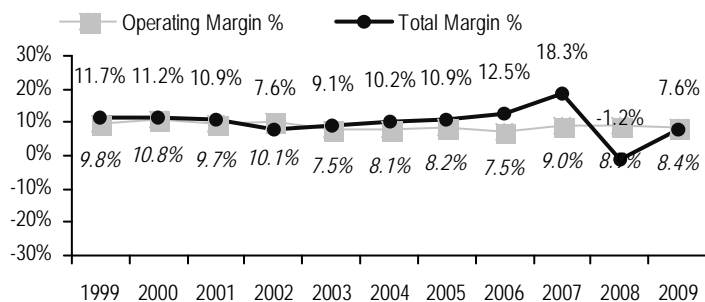
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 766 Cesarean section w/o CC/MCC
- 4) 885 Psychoses
- 5) 765 Cesarean section w CC/MCC
- 6) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 7) 774 Vaginal delivery w complicating diagnoses
- 8) 794 Neonate w other significant problems
- 9) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 10) 792 Prematurity w/o major problems

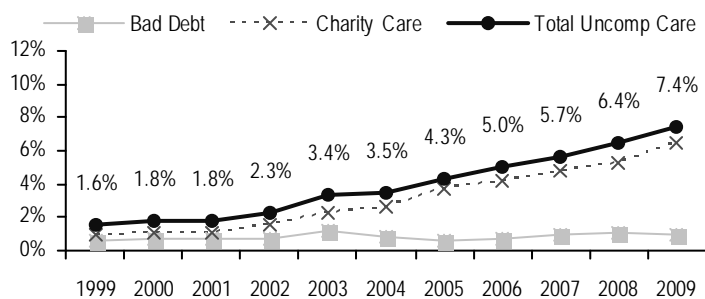
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$111,515.6

Charity Care and Other Public Programs

| | |
|-----------------------|------------|
| Charity Care Cost | \$35,191.5 |
| Medicare | \$38,775.5 |
| Medicaid | \$17,029.0 |
| Other Public Programs | \$1,437.0 |

Other Benefits

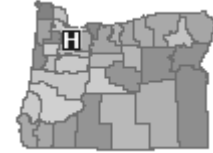
| | |
|-------------------------------|-----------|
| Cash in-Kind Contributions | \$2,104.3 |
| Community Benefit Operations | \$122.6 |
| Community Building Activities | \$352.4 |
| Community Health Improvement | \$4,729.6 |
| Health Professions Education | \$5,424.7 |
| Research | \$3,452.3 |
| Subsidized Health Services | \$2,896.7 |

*Data are represented in thousands of dollars.

Providence Willamette Falls Medical Center

www.providence.org
 1500 Division Street, Oregon City, OR 97045 * (503) 656-1631

Senate District 20
 House District 39



Hospital Description

Hospital Type: DRG

- ❖ Health System: Providence Health System - Oregon
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 91 | 91 | 0.0% |
| Total FTE Registered Nurses(RN) | 170 | 155 | -8.8% |
| RN FTE/100 Adj Admissions* | 1.5 | 1.3 | -14.5% |
| Inpatient Hospital Discharges* | 5,183 | 5,059 | -2.4% |
| Acute Inpatient Days* | 15,022 | 14,412 | -4.1% |
| Occupancy Rate | 45.2% | 43.4% | -4.1% |
| Average Length of Stay (days)* | 2.9 | 2.8 | -1.7% |
| Outpatient Visits | 137,325 | 140,040 | 2.0% |
| Gross Patient Revenue (\$millions) | \$153.2 | \$192.7 | 25.8% |

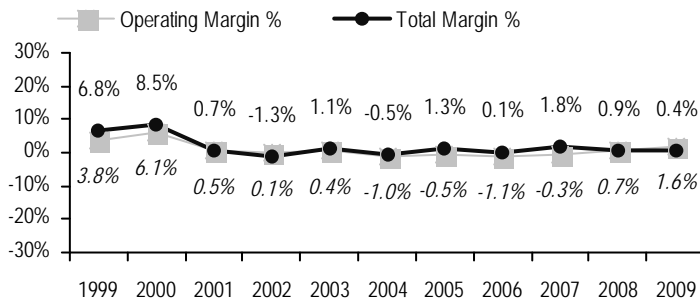
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 4) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 5) 766 Cesarean section w/o CC/MCC
- 6) 794 Neonate w other significant problems
- 7) 774 Vaginal delivery w complicating diagnoses
- 8) 194 Simple pneumonia & pleurisy w CC
- 9) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 10) 765 Cesarean section w CC/MCC

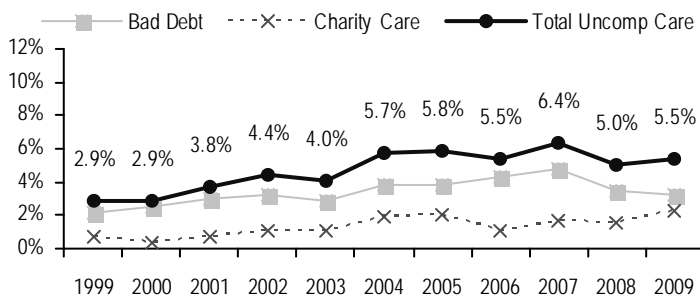
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$13,583.4

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$2,294.6 |
| Medicare | \$8,685.3 |
| Medicaid | \$2,171.4 |
| Other Public Programs | \$6.0 |

Other Benefits

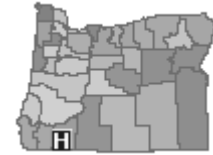
| | |
|-------------------------------|---------|
| Cash in-Kind Contributions | \$32.5 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$67.3 |
| Community Health Improvement | \$199.6 |
| Health Professions Education | \$0.0 |
| Research | \$0.0 |
| Subsidized Health Services | \$126.8 |

*Data are represented in thousands of dollars.

Rogue Valley Medical Center

www.asante.org
 2825 Barnett Rd., Medford, OR 97504 * (541) 608-4900

Senate District 3
 House District 06



Hospital Description

Hospital Type: DRG

- ❖ Health System: Asante Health System
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 276 | 276 | -0.2% |
| Total FTE Registered Nurses(RN) | 474 | 439 | -7.4% |
| RN FTE/100 Adj Admissions* | 2.1 | 2.1 | -2.5% |
| Inpatient Hospital Discharges* | 15,069 | 15,526 | 3.0% |
| Acute Inpatient Days* | 66,724 | 67,977 | 1.9% |
| Occupancy Rate | 66.2% | 67.5% | 2.0% |
| Average Length of Stay (days)* | 4.4 | 4.4 | 0.0% |
| Outpatient Visits | 341,487 | 332,109 | -2.7% |
| Gross Patient Revenue (\$millions) | \$561.4 | \$698.3 | 24.4% |

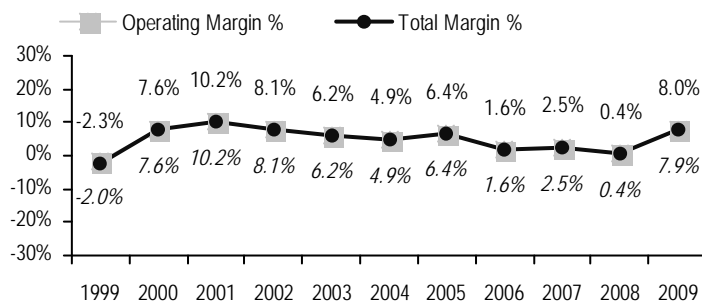
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 775 Vaginal delivery w/o complicating diagnoses
- 2) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 3) 885 Psychoses
- 4) 766 Cesarean section w/o CC/MCC
- 5) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 6) 795 Normal newborn
- 7) 945 Rehabilitation w CC/MCC
- 8) 765 Cesarean section w CC/MCC
- 9) 871 Septicemia or severe sepsis w/o MV 96+ hours w MCC
- 10) 247 Perc cardiovasc proc w drug-eluting stent w/o MCC

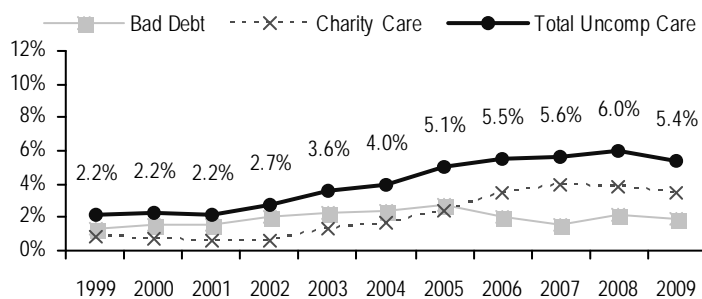
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$59,267.7

Charity Care and Other Public Programs

| | |
|-----------------------|------------|
| Charity Care Cost | \$11,729.2 |
| Medicare | \$29,427.2 |
| Medicaid | \$13,320.0 |
| Other Public Programs | \$950.5 |

Other Benefits

| | |
|-------------------------------|-----------|
| Cash in-Kind Contributions | \$99.6 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$73.5 |
| Community Health Improvement | \$3,399.2 |
| Health Professions Education | \$118.2 |
| Research | \$150.4 |
| Subsidized Health Services | \$0.0 |

*Data are represented in thousands of dollars.

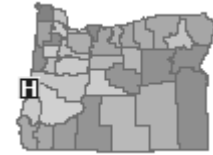
Sacred Heart Medical Center - University District

www.peacehealth.org

PO Box 1479, Eugene, OR 97440 * (541) 686-7300

Senate District 7

House District 13



Hospital Description

Hospital Type: DRG

- ❖ Health System: PeaceHealth
- ❖ Not-For-Profit
- ❖ Critical Access: No

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 419 | 93 | -77.9% |
| Total FTE Registered Nurses(RN) | 886 | 233 | -73.7% |
| RN FTE/100 Adj Admissions* | 2.0 | 2.2 | 12.7% |
| Inpatient Hospital Discharges* | 27,836 | 2,955 | -89.4% |
| Acute Inpatient Days* | 117,498 | 19,289 | -83.6% |
| Occupancy Rate | 76.9% | 57.0% | -25.8% |
| Average Length of Stay (days)* | 4.2 | 6.5 | 54.6% |
| Outpatient Visits | 156,941 | 34,562 | -78.0% |
| Gross Patient Revenue (\$millions) | \$736.9 | \$184.2 | -75.0% |

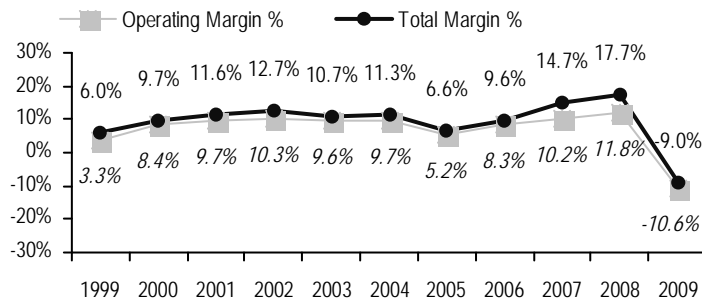
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 885 Psychoses
- 2) 945 Rehabilitation w CC/MCC
- 3) 881 Depressive neuroses
- 4) 871 Septicemia or severe sepsis w/o MV 96+ hours w MCC
- 5) 918 Poisoning & toxic effects of drugs w/o MCC
- 6) 603 Cellulitis w/o MCC
- 7) 872 Septicemia or severe sepsis w/o MV 96+ hours w/o MCC
- 8) 882 Neuroses except depressive
- 9) 897 Alcohol/drug abuse or dependence w/o rehabilitation therapy w/o MCC
- 10) 392 Esophagitis, gastroent & misc digest disorders w/o MCC

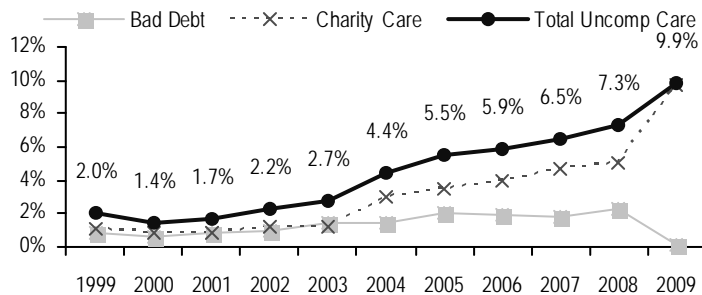
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR)²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary*

Net Community Benefit Total \$118,401.7

Charity Care and Other Public Programs

| | |
|-----------------------|------------|
| Charity Care Cost | \$28,368.2 |
| Medicare | \$47,541.8 |
| Medicaid | \$33,437.8 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|-----------|
| Cash in-Kind Contributions | \$974.9 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$203.3 |
| Community Health Improvement | \$1,378.7 |
| Health Professions Education | \$937.3 |
| Research | \$0.0 |
| Subsidized Health Services | \$5,559.8 |

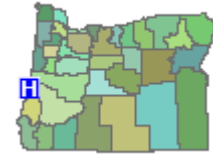
*Data are represented in thousands of dollars.

*These Community Benefit data represent a consolidated report with Sacred Heart Medical Center in RiverBend, OR.

Sacred Heart Medical Center at Riverbend

www.peacehealth.org
3333 RiverBend Drive, Springfield, OR 97477 *

Senate District 6
House District 11



Hospital Description

Hospital Type: DRG

- ❖ Not-For-Profit
- ❖ Health System: PeaceHealth
- ❖ Critical Access: No

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|------|---------|----------|
| Staffed Beds | N/A | 334 | N/A |
| Total FTE Registered Nurses(RN) | N/A | 902 | N/A |
| RN FTE/100 Adj Admissions* | N/A | 3.1 | N/A |
| Inpatient Hospital Discharges* | N/A | 26,177 | N/A |
| Acute Inpatient Days* | N/A | 102,922 | N/A |
| Occupancy Rate | N/A | 84.6% | N/A |
| Average Length of Stay (days)* | N/A | 3.9 | N/A |
| Outpatient Visits | N/A | 159,340 | N/A |
| Gross Patient Revenue (\$millions) | N/A | \$689.4 | N/A |

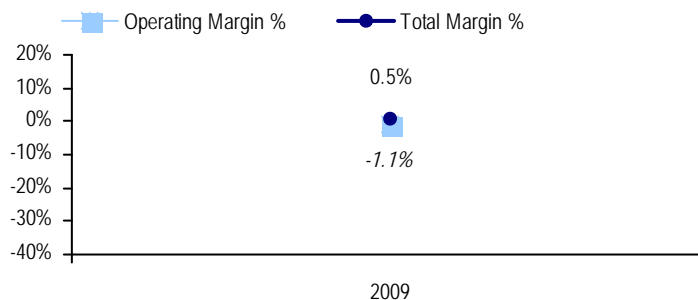
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 4) 871 Septicemia or severe sepsis w/o MV 96+ hours w MCC
- 5) 766 Cesarean section w/o CC/MCC
- 6) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 7) 794 Neonate w other significant problems
- 8) 491 Back & neck proc exc spinal fusion w/o CC/MCC
- 9) 765 Cesarean section w CC/MCC
- 10) 392 Esophagitis, gastroent & misc digest disorders w/o MCC

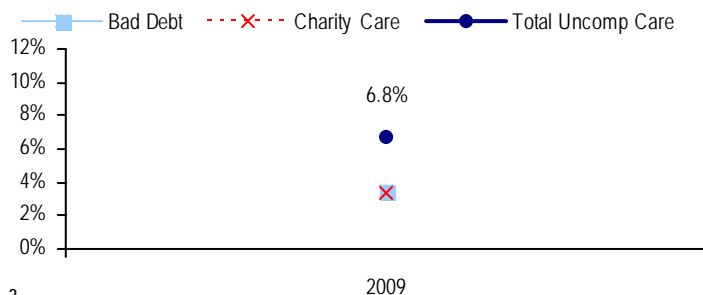
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR)²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary*

Net Community Benefit Total \$118,401.7

Charity Care and Other Public Programs

| | |
|-----------------------|------------|
| Charity Care Cost | \$28,368.2 |
| Medicare | \$47,541.8 |
| Medicaid | \$33,437.8 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|-----------|
| Cash in-Kind Contributions | \$974.9 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$203.3 |
| Community Health Improvement | \$1,378.7 |
| Health Professions Education | \$937.3 |
| Research | \$0.0 |
| Subsidized Health Services | \$5,559.8 |

*Data are represented in thousands of dollars.

*These Community Benefit data represent a consolidated report with Sacred Heart Medical Center-University District in Eugene, OR.

Sacred Heart Medical Center-RiverBend opened in August of 2008.

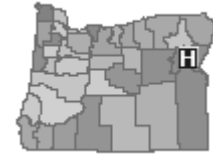
Saint Alphonus Medical Center-Baker City (formerly St. Elizabeth)

www.saintalphonus.org

3325 Pochontas Road, Baker City, OR 97814 * (541) 523-8824

Senate District 30

House District 60



Hospital Description

Hospital Type: Type A

- ❖ Health System: Catholic Health Initiatives
- ❖ Critical Access: Yes
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|--------|--------|----------|
| Staffed Beds | 25 | 25 | 0.0% |
| Total FTE Registered Nurses(RN) | 37 | 40 | 8.1% |
| RN FTE/100 Adj Admissions* | 0.9 | 1.1 | 23.2% |
| Inpatient Hospital Discharges* | 1,180 | 1,063 | -9.9% |
| Acute Inpatient Days* | 3,845 | 3,812 | -0.9% |
| Occupancy Rate | 42.1% | 41.8% | -0.9% |
| Average Length of Stay (days)* | 3.3 | 3.6 | 10.1% |
| Outpatient Visits | 31,856 | 26,956 | -15.4% |
| Gross Patient Revenue (\$millions) | \$37.9 | \$42.2 | 11.2% |

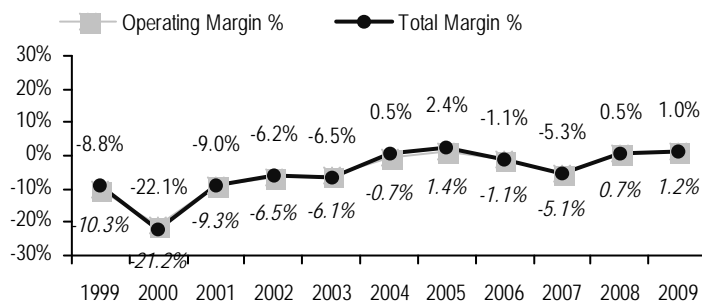
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 945 Rehabilitation w CC/MCC
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 795 Normal newborn
- 4) 946 Rehabilitation w/o CC/MCC
- 5) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 6) 794 Neonate w other significant problems
- 7) 194 Simple pneumonia & pleurisy w CC
- 8) 641 Nutritional & misc metabolic disorders w/o MCC
- 9) 766 Cesarean section w/o CC/MCC
- 10) 065 Intracranial hemorrhage or cerebral infarction w CC

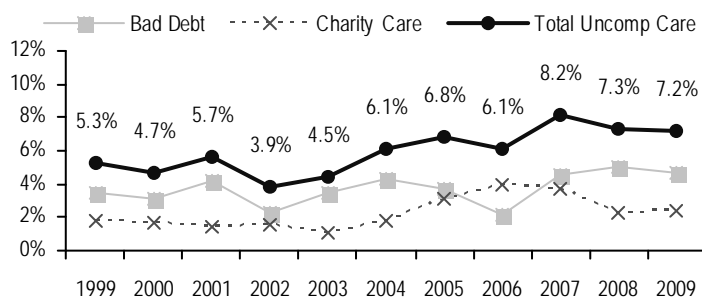
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$1,789.6

Charity Care and Other Public Programs

| | |
|-----------------------|---------|
| Charity Care Cost | \$710.4 |
| Medicare | \$0.0 |
| Medicaid | \$235.3 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|---------|
| Cash in-Kind Contributions | \$18.0 |
| Community Benefit Operations | \$1.7 |
| Community Building Activities | \$179.9 |
| Community Health Improvement | \$17.4 |
| Health Professions Education | \$0.0 |
| Research | \$0.0 |
| Subsidized Health Services | \$626.9 |

*Data are represented in thousands of dollars.

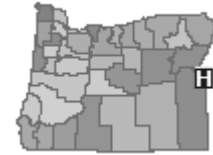
Saint Alphonus Medical Center-Ontario (formerly Holy Rosary)

www.saintalphonus.org

351 SW 9th Street, Ontario, OR 97914 * (541) 881-7000

Senate District 30

House District 60



Hospital Description

Hospital Type: Type A

- ❖ Health System: Catholic Health Initiatives
- ❖ Critical Access Hospital: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 49 | 49 | 0.0% |
| Total FTE Registered Nurses(RN) | 83 | 77 | -7.2% |
| RN FTE/100 Adj Admissions* | 0.8 | 0.9 | 4.7% |
| Inpatient Hospital Discharges* | 3,022 | 3,271 | 8.2% |
| Acute Inpatient Days* | 8,173 | 8,523 | 4.3% |
| Occupancy Rate | 45.7% | 47.7% | 4.3% |
| Average Length of Stay (days)* | 2.7 | 2.6 | -3.7% |
| Outpatient Visits | 71,863 | 80,909 | 12.6% |
| Gross Patient Revenue (\$millions) | \$107.0 | \$113.8 | 6.4% |

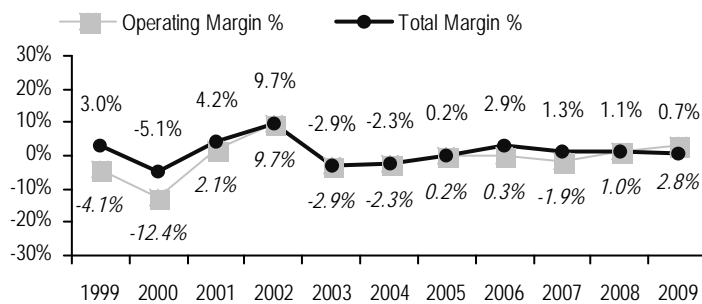
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 4) 766 Cesarean section w/o CC/MCC
- 5) 194 Simple pneumonia & pleurisy w CC
- 6) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 7) 794 Neonate w other significant problems
- 8) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 9) 195 Simple pneumonia & pleurisy w/o CC/MCC
- 10) 765 Cesarean section w CC/MCC

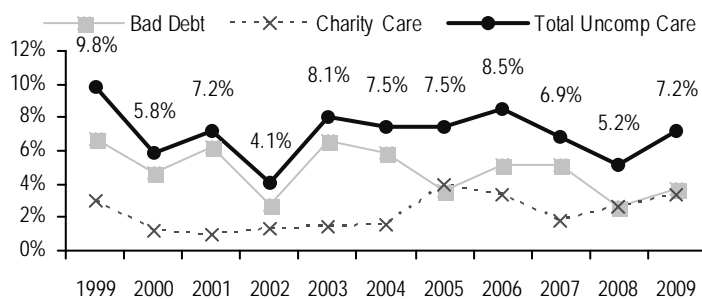
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$6,575.3

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$1,370.6 |
| Medicare | \$3,779.3 |
| Medicaid | \$716.9 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|---------|
| Cash in-Kind Contributions | \$228.6 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$290.3 |
| Community Health Improvement | \$160.1 |
| Health Professions Education | \$29.6 |
| Research | \$0.0 |
| Subsidized Health Services | \$0.0 |

*Data are represented in thousands of dollars.

Salem Hospital

www.salemhospital.org

PO Box 14001, Salem, OR 97301 * (503) 561-5200

Senate District 10

House District 20



Hospital Description

Hospital Type: DRG

- ❖ Health System: Salem Health
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 390 | 424 | 8.7% |
| Total FTE Registered Nurses(RN) | 728 | 885 | 21.6% |
| RN FTE/100 Adj Admissions* | 1.4 | 2.6 | 85.7% |
| Inpatient Hospital Discharges* | 23,291 | 24,199 | 3.9% |
| Acute Inpatient Days* | 96,810 | 105,993 | 9.5% |
| Occupancy Rate | 68.0% | 70.3% | 3.4% |
| Average Length of Stay (days)* | 4.2 | 4.6 | 9.5% |
| Outpatient Visits | 517,862 | 525,032 | 1.4% |
| Gross Patient Revenue (\$millions) | \$639.7 | \$858.7 | 34.2% |

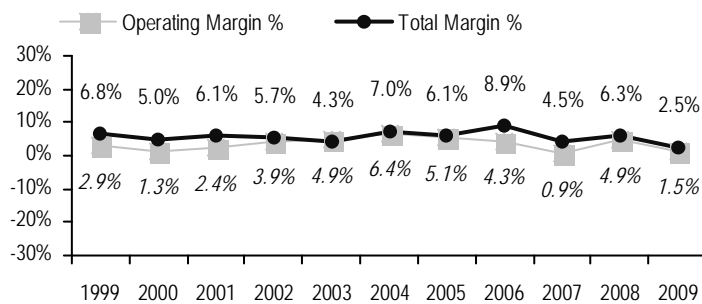
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 4) 766 Cesarean section w/o CC/MCC
- 5) 885 Psychoses
- 6) 794 Neonate w other significant problems
- 7) 871 Septicemia or severe sepsis w/o MV 96+ hours w MCC
- 8) 247 Perc cardiovasc proc w drug-eluting stent w/o MCC
- 9) 765 Cesarean section w CC/MCC
- 10) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC

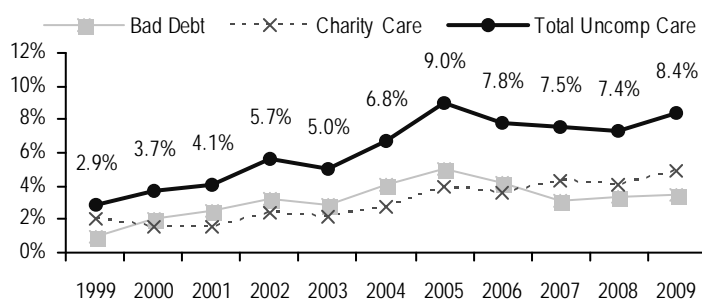
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$70,700.8

Charity Care and Other Public Programs

| | |
|-----------------------|------------|
| Charity Care Cost | \$20,726.0 |
| Medicare | \$37,075.1 |
| Medicaid | \$9,469.8 |
| Other Public Programs | \$503.4 |

Other Benefits

| | |
|-------------------------------|---------|
| Cash in-Kind Contributions | \$908.5 |
| Community Benefit Operations | \$76.0 |
| Community Building Activities | \$962.9 |
| Community Health Improvement | \$767.3 |
| Health Professions Education | \$211.6 |
| Research | \$0.0 |
| Subsidized Health Services | \$0.0 |

*Data are represented in thousands of dollars.

Samaritan Albany General Hospital

www.samhealth.org/shs_facilities/agh/
 1046 Sixth Avenue SW, Albany, OR 97321 * (541) 812-4000

Senate District 8
 House District 15



Hospital Description

Hospital Type: DRG

- ❖ Health System: Samaritan HealthCare Services
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 64 | 67 | 4.7% |
| Total FTE Registered Nurses(RN) | 136 | 155 | 14.0% |
| RN FTE/100 Adj Admissions* | 1.5 | 1.5 | 1.4% |
| Inpatient Hospital Discharges* | 4,276 | 3,917 | -8.4% |
| Acute Inpatient Days* | 12,656 | 11,661 | -7.9% |
| Occupancy Rate | 54.2% | 47.7% | -12.0% |
| Average Length of Stay (days)* | 3.0 | 3.0 | 0.6% |
| Outpatient Visits | 98,364 | 104,550 | 6.3% |
| Gross Patient Revenue (\$millions) | \$147.0 | \$184.1 | 25.2% |

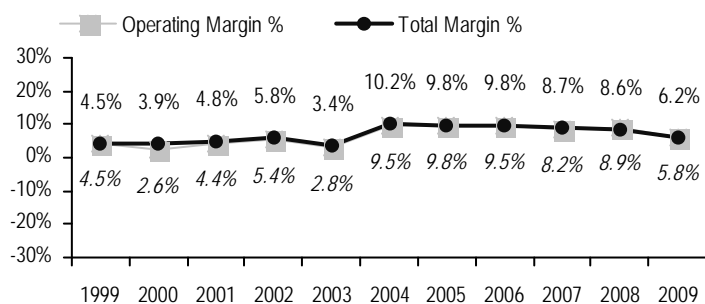
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 4) 766 Cesarean section w/o CC/MCC
- 5) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 6) 194 Simple pneumonia & pleurisy w CC
- 7) 794 Neonate w other significant problems
- 8) 603 Cellulitis w/o MCC
- 9) 195 Simple pneumonia & pleurisy w/o CC/MCC
- 10) 765 Cesarean section w CC/MCC

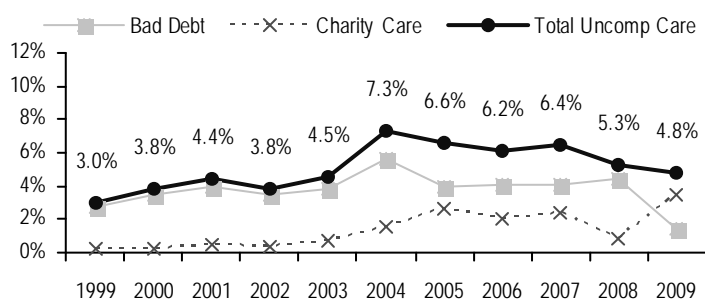
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$15,859.4

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$2,497.9 |
| Medicare | \$7,879.7 |
| Medicaid | \$3,063.4 |
| Other Public Programs | \$310.9 |

Other Benefits

| | |
|-------------------------------|-----------|
| Cash in-Kind Contributions | \$272.3 |
| Community Benefit Operations | \$0.6 |
| Community Building Activities | \$47.0 |
| Community Health Improvement | \$109.8 |
| Health Professions Education | \$601.4 |
| Research | \$0.0 |
| Subsidized Health Services | \$1,076.2 |

*Data are represented in thousands of dollars.

Samaritan Lebanon Community Hospital

www.samhealth.org/shs_facilities/lch/
 525 N.Santiam Hwy, Lebanon, OR 97355 * (541) 258-2101

Senate District 9
 House District 17



Hospital Description Hospital Type: Type B

- ❖ Health System: Samaritan HealthCare Services
- ❖ Critical Access: Yes
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|--------|---------|----------|
| Staffed Beds | 25 | 25 | 0.0% |
| Total FTE Registered Nurses(RN) | 92 | 95 | 3.3% |
| RN FTE/100 Adj Admissions* | 1.2 | 1.1 | -3.4% |
| Inpatient Hospital Discharges* | 2,193 | 2,111 | -3.7% |
| Acute Inpatient Days* | 6,668 | 6,350 | -4.8% |
| Occupancy Rate | 73.1% | 69.6% | -4.8% |
| Average Length of Stay (days)* | 3.0 | 3.0 | -1.1% |
| Outpatient Visits | 93,404 | 107,387 | 15.0% |
| Gross Patient Revenue (\$millions) | \$96.9 | \$127.7 | 31.8% |

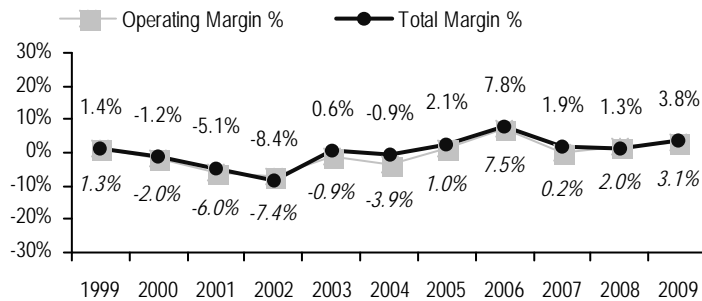
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 775 Vaginal delivery w/o complicating diagnoses
- 2) 795 Normal newborn
- 3) 194 Simple pneumonia & pleurisy w CC
- 4) 794 Neonate w other significant problems
- 5) 195 Simple pneumonia & pleurisy w/o CC/MCC
- 6) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 7) 766 Cesarean section w/o CC/MCC
- 8) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 9) 292 Heart failure & shock w CC
- 10) 641 Nutritional & misc metabolic disorders w/o MCC

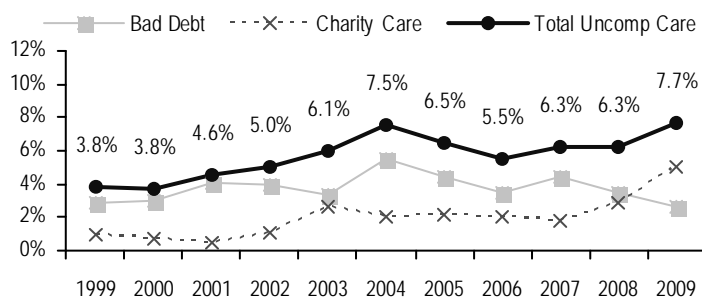
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$7,893.9

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$2,350.8 |
| Medicare | \$1,650.8 |
| Medicaid | \$1,142.6 |
| Other Public Programs | \$111.9 |

Other Benefits

| | |
|-------------------------------|-----------|
| Cash in-Kind Contributions | \$286.7 |
| Community Benefit Operations | \$2.1 |
| Community Building Activities | \$117.8 |
| Community Health Improvement | \$165.9 |
| Health Professions Education | \$876.5 |
| Research | \$0.0 |
| Subsidized Health Services | \$1,188.8 |

*Data are represented in thousands of dollars.

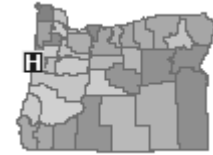
Samaritan North Lincoln Hospital

www.samhealth.org/shs_facilities/snlh/

3043 NE 28th Street, PO Box 767, Lincoln City, OR 97367 * (541) 994-3661

Senate District 5

House District 10



Hospital Description

Hospital Type: Type B

- ❖ Health System: Samaritan HealthCare Services
- ❖ Critical Access: Yes
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|--------|--------|----------|
| Staffed Beds | 25 | 25 | 0.0% |
| Total FTE Registered Nurses(RN) | 63 | 66 | 4.8% |
| RN FTE/100 Adj Admissions* | 1.1 | 1.5 | 26.9% |
| Inpatient Hospital Discharges* | 1,481 | 1,184 | -20.1% |
| Acute Inpatient Days* | 4,127 | 3,206 | -22.3% |
| Occupancy Rate | 45.2% | 35.1% | -22.3% |
| Average Length of Stay (days)* | 2.8 | 2.7 | -2.8% |
| Outpatient Visits | 61,757 | 59,452 | -3.7% |
| Gross Patient Revenue (\$millions) | \$68.6 | \$77.4 | 12.8% |

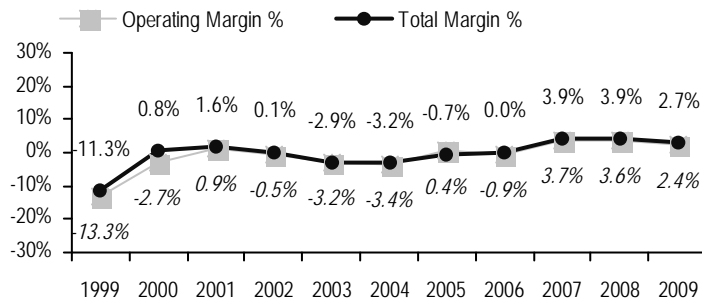
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 4) 766 Cesarean section w/o CC/MCC
- 5) 794 Neonate w other significant problems
- 6) 190 Chronic obstructive pulmonary disease w MCC
- 7) 641 Nutritional & misc metabolic disorders w/o MCC
- 8) 918 Poisoning & toxic effects of drugs w/o MCC
- 9) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 10) 603 Cellulitis w/o MCC

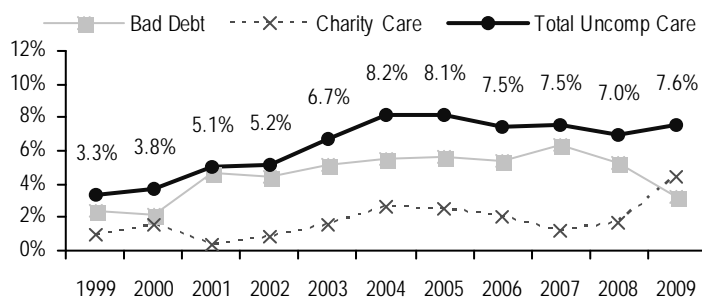
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$3,856.3

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$1,303.2 |
| Medicare | \$278.4 |
| Medicaid | \$274.9 |
| Other Public Programs | \$223.8 |

Other Benefits

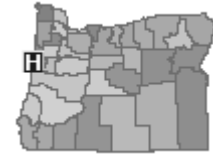
| | |
|-------------------------------|---------|
| Cash in-Kind Contributions | \$373.5 |
| Community Benefit Operations | \$7.0 |
| Community Building Activities | \$226.6 |
| Community Health Improvement | \$70.1 |
| Health Professions Education | \$264.2 |
| Research | \$1.0 |
| Subsidized Health Services | \$833.8 |

*Data are represented in thousands of dollars.

Samaritan Pacific Communities Hospital

www.samhealth.org/shs_facilities/pch/
 930 SW Abbey, Newport, OR 97365 * (541) 265-2244

Senate District 5
 House District 10



Hospital Description

Hospital Type: Type B

- ❖ Health System: Samaritan HealthCare Services
- ❖ Critical Access: Yes
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|--------|---------|----------|
| Staffed Beds | 25 | 25 | 0.0% |
| Total FTE Registered Nurses(RN) | 63 | 73 | 15.9% |
| RN FTE/100 Adj Admissions* | 1.0 | 1.1 | 11.0% |
| Inpatient Hospital Discharges* | 1,369 | 1,493 | 9.1% |
| Acute Inpatient Days* | 3,737 | 4,142 | 10.8% |
| Occupancy Rate | 41.0% | 45.4% | 10.8% |
| Average Length of Stay (days)* | 2.7 | 2.8 | 1.6% |
| Outpatient Visits | 59,638 | 75,341 | 26.3% |
| Gross Patient Revenue (\$millions) | \$85.3 | \$102.1 | 19.6% |

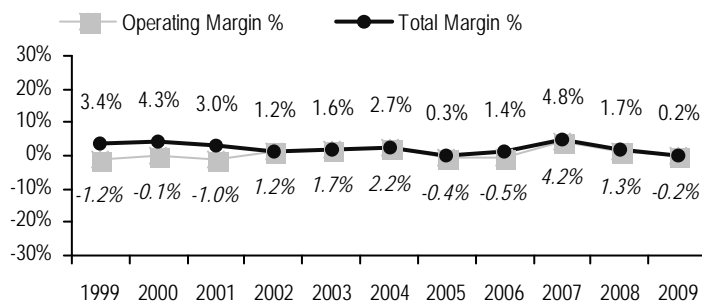
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 194 Simple pneumonia & pleurisy w CC
- 4) 794 Neonate w other significant problems
- 5) 765 Cesarean section w CC/MCC
- 6) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 7) 378 G.I. hemorrhage w CC
- 8) 310 Cardiac arrhythmia & conduction disorders w/o CC/MCC
- 9) 766 Cesarean section w/o CC/MCC
- 10) 918 Poisoning & toxic effects of drugs w/o MCC

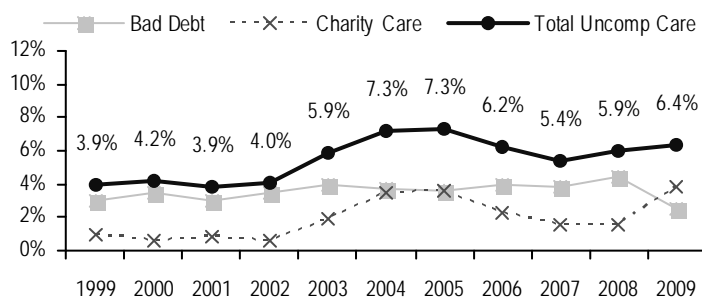
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$7,928.2

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$1,516.6 |
| Medicare | \$3,215.1 |
| Medicaid | \$762.6 |
| Other Public Programs | \$320.0 |

Other Benefits

| | |
|-------------------------------|-----------|
| Cash in-Kind Contributions | \$390.1 |
| Community Benefit Operations | \$1.7 |
| Community Building Activities | \$39.3 |
| Community Health Improvement | \$70.5 |
| Health Professions Education | \$351.5 |
| Research | \$0.2 |
| Subsidized Health Services | \$1,260.5 |

*Data are represented in thousands of dollars.

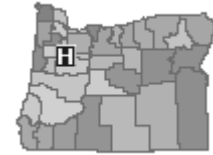
Santiam Memorial Hospital

www.santiamhospital.com

1401 North Tenth Avenue, Stayton, OR 97383 * (503) 769-2175

Senate District 9

House District 17



Hospital Description

Hospital Type: Type B

- ❖ Health System: None
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|--------|--------|----------|
| Staffed Beds | 40 | 40 | 0.0% |
| Total FTE Registered Nurses(RN) | 34 | 29 | -14.7% |
| RN FTE/100 Adj Admissions* | 0.7 | 0.6 | -18.0% |
| Inpatient Hospital Discharges* | 1,252 | 1,157 | -7.6% |
| Acute Inpatient Days* | 3,392 | 3,167 | -6.6% |
| Occupancy Rate | 23.2% | 21.7% | -6.6% |
| Average Length of Stay (days)* | 2.7 | 2.7 | 1.0% |
| Outpatient Visits | 32,339 | 33,851 | 4.7% |
| Gross Patient Revenue (\$millions) | \$35.4 | \$45.9 | 29.8% |

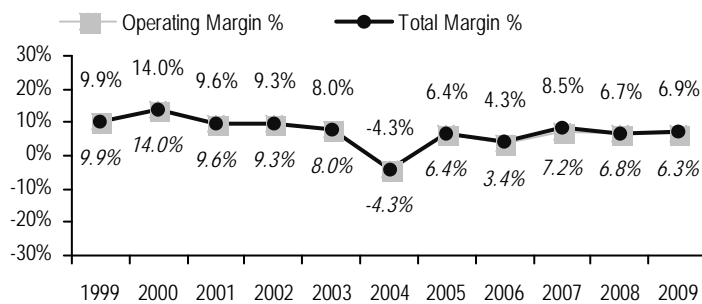
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 194 Simple pneumonia & pleurisy w CC
- 4) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 5) 766 Cesarean section w/o CC/MCC
- 6) 195 Simple pneumonia & pleurisy w/o CC/MCC
- 7) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 8) 603 Cellulitis w/o MCC
- 9) 690 Kidney & urinary tract infections w/o MCC
- 10) 343 Appendectomy w/o complicated principal diag w/o CC/MCC

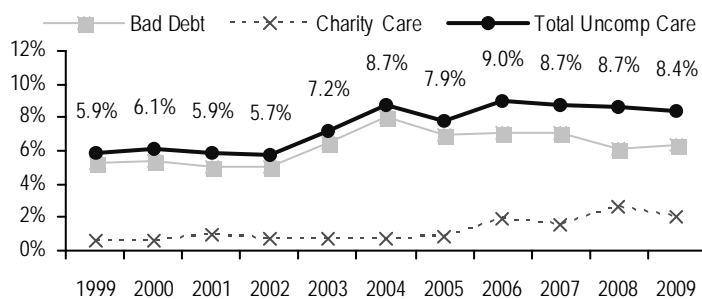
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$1,394.3

Charity Care and Other Public Programs

| | |
|-----------------------|---------|
| Charity Care Cost | \$546.1 |
| Medicare | \$66.0 |
| Medicaid | \$737.7 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|--------|
| Cash in-Kind Contributions | \$14.8 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$0.0 |
| Community Health Improvement | \$29.8 |
| Health Professions Education | \$0.0 |
| Research | \$0.0 |
| Subsidized Health Services | \$0.0 |

*Data are represented in thousands of dollars.

Silverton Hospital

www.silvertonhospital.org

342 Fairview St., Silverton, OR 97381 * (503) 873-1500

Senate District 9

House District 18



Hospital Description

Hospital Type: Type B

- ❖ Health System: None
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 48 | 48 | 0.0% |
| Total FTE Registered Nurses(RN) | 120 | 152 | 26.7% |
| RN FTE/100 Adj Admissions* | 0.8 | 0.9 | 15.1% |
| Inpatient Hospital Discharges* | 5,196 | 5,600 | 7.8% |
| Acute Inpatient Days* | 12,534 | 13,300 | 6.1% |
| Occupancy Rate | 71.5% | 75.9% | 6.1% |
| Average Length of Stay (days)* | 2.4 | 2.4 | -1.5% |
| Outpatient Visits | 118,999 | 131,853 | 10.8% |
| Gross Patient Revenue (\$millions) | \$131.0 | \$166.4 | 27.0% |

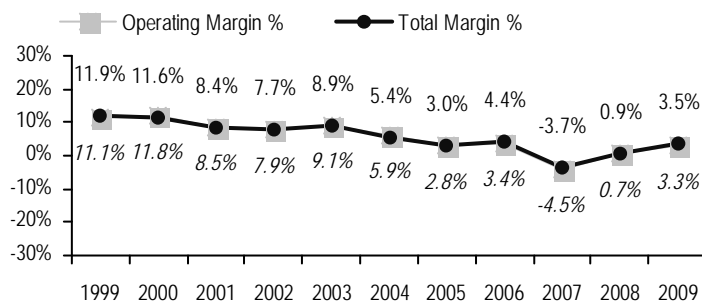
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 775 Vaginal delivery w/o complicating diagnoses
- 2) 795 Normal newborn
- 3) 794 Neonate w other significant problems
- 4) 766 Cesarean section w/o CC/MCC
- 5) 774 Vaginal delivery w complicating diagnoses
- 6) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 7) 765 Cesarean section w CC/MCC
- 8) 767 Vaginal delivery w sterilization &/or D&C
- 9) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 10) 195 Simple pneumonia & pleurisy w/o CC/MCC

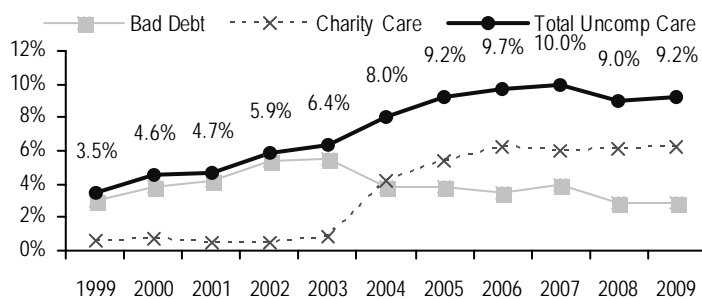
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$7,603.0

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$3,541.1 |
| Medicare | \$2,059.3 |
| Medicaid | \$391.2 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|---------|
| Cash in-Kind Contributions | \$208.0 |
| Community Benefit Operations | \$10.7 |
| Community Building Activities | \$112.9 |
| Community Health Improvement | \$645.0 |
| Health Professions Education | \$58.7 |
| Research | \$0.0 |
| Subsidized Health Services | \$576.1 |

*Data are represented in thousands of dollars.

Sky Lakes Medical Center

www.mwmc.org

2865 Daggett, Klamath Falls, OR 97601 * (541) 883-6151

Senate District 28

House District 56



Hospital Description

Hospital Type: DRG

- ❖ Health System: None
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 129 | 100 | -22.4% |
| Total FTE Registered Nurses(RN) | 189 | 180 | -4.8% |
| RN FTE/100 Adj Admissions* | 1.8 | 1.4 | -22.2 |
| Inpatient Hospital Discharges* | 7,184 | 6,804 | -5.3% |
| Acute Inpatient Days* | 26,395 | 22,539 | -14.6% |
| Occupancy Rate | 56.1% | 61.8% | 10.1% |
| Average Length of Stay (days)* | 3.7 | 3.3 | -9.8% |
| Outpatient Visits | 231,716 | 208,584 | -10.0% |
| Gross Patient Revenue (\$millions) | \$277.6 | \$302.8 | 9.1% |

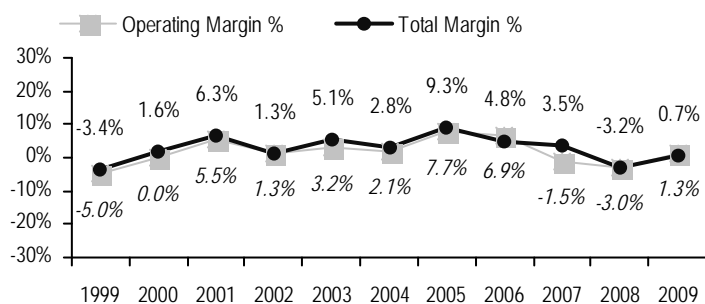
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 4) 287 Circulatory disorders except AMI, w card cath w/o MCC
- 5) 766 Cesarean section w/o CC/MCC
- 6) 313 Chest pain
- 7) 871 Septicemia or severe sepsis w/o MV 96+ hours w MCC
- 8) 774 Vaginal delivery w complicating diagnoses
- 9) 491 Back & neck proc exc spinal fusion w/o CC/MCC
- 10) 794 Neonate w other significant problems

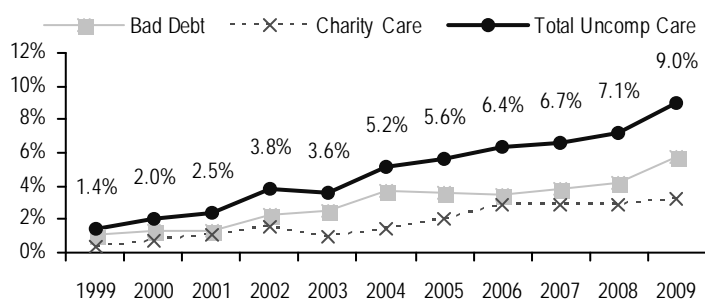
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$31,298.2

Charity Care and Other Public Programs

| | |
|-----------------------|------------|
| Charity Care Cost | \$4,712.1 |
| Medicare | \$15,400.8 |
| Medicaid | \$7,257.0 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|-----------|
| Cash in-Kind Contributions | \$32.0 |
| Community Benefit Operations | \$46.4 |
| Community Building Activities | \$0.0 |
| Community Health Improvement | \$185.9 |
| Health Professions Education | \$2,395.4 |
| Research | \$0.0 |
| Subsidized Health Services | \$1,268.6 |

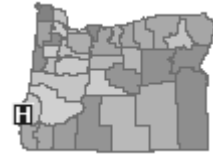
*Data are represented in thousands of dollars.

Southern Coos Hospital and Health Center

www.southerncoos.com

900 11th Street SE, Bandon, OR 97411 * (541) 347-2426

Senate District 1
House District 01



Hospital Description

Hospital Type: Type B

- ❖ Health System: None
- ❖ Critical Access: Yes
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|--------|--------|----------|
| Staffed Beds | 18 | 19 | 5.1% |
| Total FTE Registered Nurses(RN) | 25 | 21 | -16.0% |
| RN FTE/100 Adj Admissions* | 1.5 | 2.3 | 51.1% |
| Inpatient Hospital Discharges* | 642 | 406 | -36.8% |
| Acute Inpatient Days* | 1,957 | 1,246 | -36.3% |
| Occupancy Rate | 29.6% | 18.0% | -39.4% |
| Average Length of Stay (days)* | 3.0 | 3.1 | 0.7% |
| Outpatient Visits | 11,403 | 12,867 | 12.8% |
| Gross Patient Revenue (\$millions) | \$17.2 | \$18.8 | 9.1% |

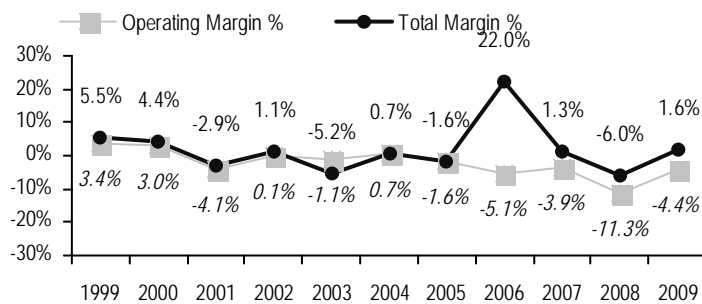
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 2) 195 Simple pneumonia & pleurisy w/o CC/MCC
- 3) 690 Kidney & urinary tract infections w/o MCC
- 4) 065 Intracranial hemorrhage or cerebral infarction w CC
- 5) 641 Nutritional & misc metabolic disorders w/o MCC
- 6) 194 Simple pneumonia & pleurisy w CC
- 7) 948 Signs & symptoms w/o MCC
- 8) 066 Intracranial hemorrhage or cerebral infarction w/o CC/MCC
- 9) 192 Chronic obstructive pulmonary disease w/o CC/MCC
- 10) 193 Simple pneumonia & pleurisy w MCC

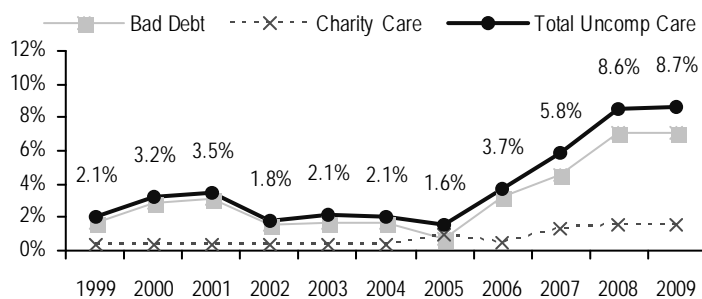
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹ Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$298.4

Charity Care and Other Public Programs

| | |
|-----------------------|---------|
| Charity Care Cost | \$226.4 |
| Medicare | \$0.0 |
| Medicaid | \$0.0 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|--------|
| Cash in-Kind Contributions | \$0.6 |
| Community Benefit Operations | \$2.4 |
| Community Building Activities | \$1.4 |
| Community Health Improvement | \$67.6 |
| Health Professions Education | \$0.0 |
| Research | \$0.0 |
| Subsidized Health Services | \$0.0 |

*Data are represented in thousands of dollars.

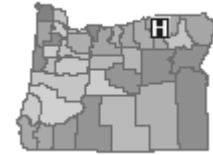
St. Anthony Hospital

www.sahpendleton.org

1601 SE Court Avenue, Pendleton, OR 97801 * (541) 276-5121

Senate District 29

House District 58



Hospital Description

Hospital Type: Type A

- ❖ Health System: Catholic Health Initiatives
- ❖ Critical Access: Yes
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|--------|--------|----------|
| Staffed Beds | 25 | 25 | 0.0% |
| Total FTE Registered Nurses(RN) | 86 | 71 | -17.4% |
| RN FTE/100 Adj Admissions* | 1.6 | 1.4 | -13.3% |
| Inpatient Hospital Discharges* | 1,985 | 1,992 | 0.4% |
| Acute Inpatient Days* | 5,846 | 5,498 | -6.0% |
| Occupancy Rate | 64.1% | 60.3% | -6.0% |
| Average Length of Stay (days)* | 2.9 | 2.8 | -6.3% |
| Outpatient Visits | 42,788 | 59,312 | 38.6% |
| Gross Patient Revenue (\$millions) | \$67.4 | \$76.6 | 13.6% |

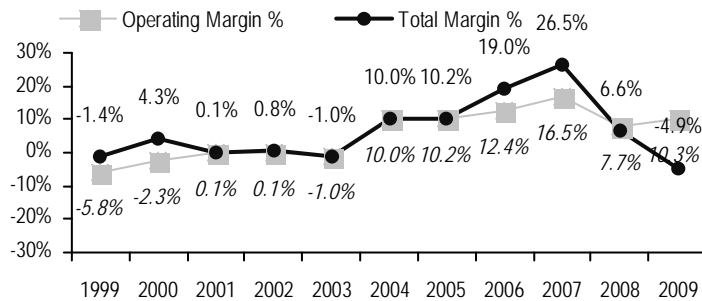
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 4) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 5) 766 Cesarean section w/o CC/MCC
- 6) 774 Vaginal delivery w complicating diagnoses
- 7) 313 Chest pain
- 8) 419 Laparoscopic cholecystectomy w/o c.d.e. w/o CC/MCC
- 9) 641 Nutritional & misc metabolic disorders w/o MCC
- 10) 343 Appendectomy w/o complicated principal diag w/o CC/MCC

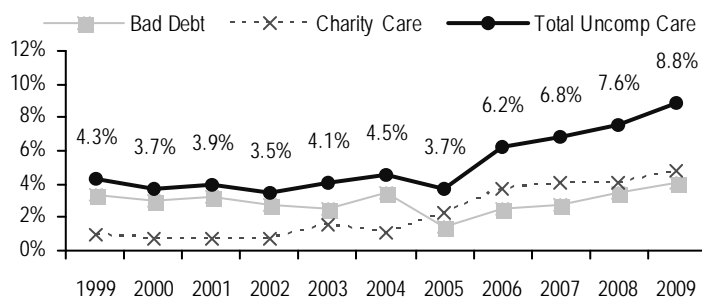
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$3,338.5

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$1,956.2 |
| Medicare | \$321.4 |
| Medicaid | \$24.0 |
| Other Public Programs | \$11.9 |

Other Benefits

| | |
|-------------------------------|---------|
| Cash in-Kind Contributions | \$516.3 |
| Community Benefit Operations | \$3.2 |
| Community Building Activities | \$30.4 |
| Community Health Improvement | \$191.7 |
| Health Professions Education | \$283.4 |
| Research | \$0.0 |
| Subsidized Health Services | \$0.0 |

*Data are represented in thousands of dollars.

St. Charles Medical Center (Bend)

www.stcharleshealthcare.org
 2500 NE Neff Road, Bend, OR 97701 * (541) 382-4321

Senate District 27
 House District 54



Hospital Description

Hospital Type: DRG

- ❖ Health System: St. Charles Health System, Inc.
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 218 | 261 | 19.9% |
| Total FTE Registered Nurses(RN) | 446 | 455 | 2.0% |
| RN FTE/100 Adj Admissions* | 1.1 | 1.9 | 71.9% |
| Inpatient Hospital Discharges* | 16,032 | 14,799 | -7.7% |
| Acute Inpatient Days* | 61,678 | 54,335 | -11.9% |
| Occupancy Rate | 77.6% | 57.0% | -26.5% |
| Average Length of Stay (days)* | 3.8 | 3.7 | -4.6% |
| Outpatient Visits | 181,138 | 244,039 | 34.7% |
| Gross Patient Revenue (\$millions) | \$505.9 | \$639.8 | 26.5% |

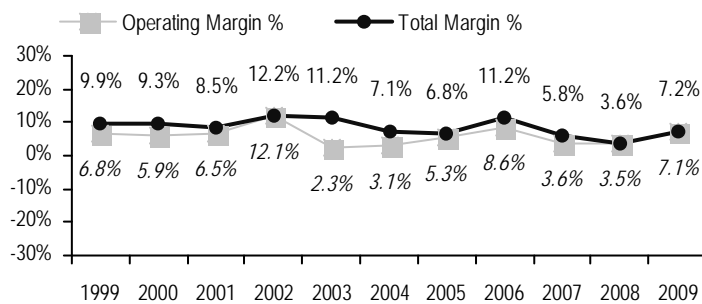
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 4) 794 Neonate w other significant problems
- 5) 774 Vaginal delivery w complicating diagnoses
- 6) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 7) 766 Cesarean section w/o CC/MCC
- 8) 765 Cesarean section w CC/MCC
- 9) 491 Back & neck proc exc spinal fusion w/o CC/MCC
- 10) 247 Perc cardiovasc proc w drug-eluting stent w/o MCC

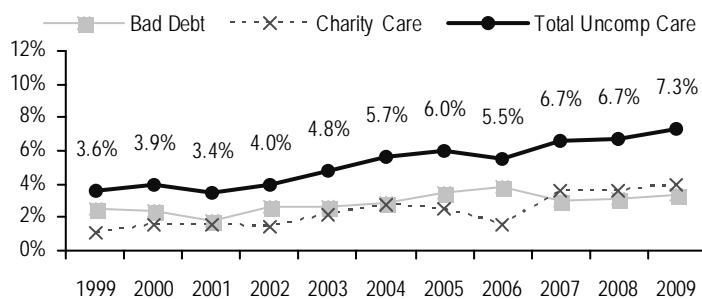
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$10,368.4

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$2,965.4 |
| Medicare | \$5,640.1 |
| Medicaid | \$1,712.7 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|--------|
| Cash in-Kind Contributions | \$5.1 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$1.2 |
| Community Health Improvement | \$13.9 |
| Health Professions Education | \$30.1 |
| Research | \$0.0 |
| Subsidized Health Services | \$0.0 |

*Data are represented in thousands of dollars.

St. Charles Medical Center (Redmond)

www.stcharleshealthcare.org
 1253 N. Canal Boulevard, Redmond, OR 97756 * (541) 548-8131

Senate District 27
 House District 53



Hospital Description

Hospital Type: Type B

- ❖ Health System: St. Charles Health System, Inc.
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|--------|--------|----------|
| Staffed Beds | 48 | 48 | 0.0% |
| Total FTE Registered Nurses(RN) | 88 | 86 | -2.3% |
| RN FTE/100 Adj Admissions* | 1.9 | 1.7 | -10.3% |
| Inpatient Hospital Discharges* | 2,075 | 2,341 | 12.8% |
| Acute Inpatient Days* | 6,397 | 6,734 | 5.3% |
| Occupancy Rate | 36.5% | 38.4% | 5.3% |
| Average Length of Stay (days)* | 3.1 | 2.9 | -6.7% |
| Outpatient Visits | 48,300 | 71,551 | 48.1% |
| Gross Patient Revenue (\$millions) | \$64.8 | \$86.9 | 34.1% |

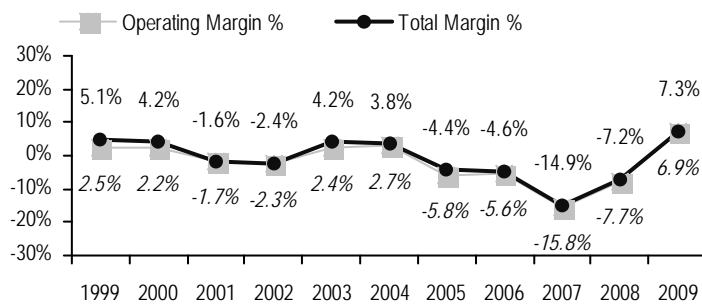
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 4) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 5) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 6) 794 Neonate w other significant problems
- 7) 871 Septicemia or severe sepsis w/o MV 96+ hours w MCC
- 8) 766 Cesarean section w/o CC/MCC
- 9) 190 Chronic obstructive pulmonary disease w MCC
- 10) 918 Poisoning & toxic effects of drugs w/o MCC

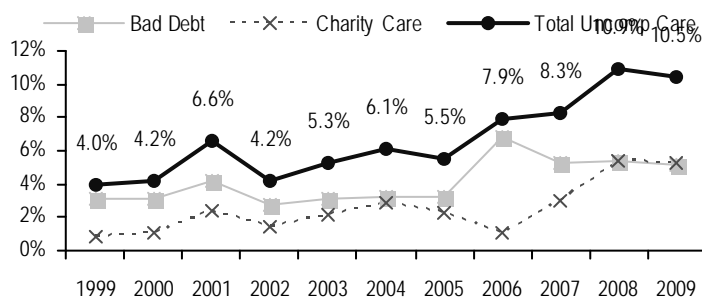
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$62,900.0

Charity Care and Other Public Programs

| | |
|-----------------------|------------|
| Charity Care Cost | \$15,962.0 |
| Medicare | \$33,606.4 |
| Medicaid | \$12,612.1 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|---------|
| Cash in-Kind Contributions | \$4.7 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$33.6 |
| Community Health Improvement | \$292.7 |
| Health Professions Education | \$196.9 |
| Research | \$169.6 |
| Subsidized Health Services | \$22.1 |

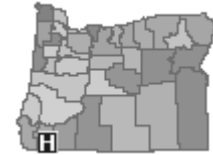
*Data are represented in thousands of dollars.

Three Rivers Community Hospital and Health Center

www.asante.org

500 SW Ramsey Avenue, Grants Pass, OR 97527 * (541) 472-7000

Senate District 2
House District 03



Hospital Description

Hospital Type: DRG

- ❖ Health System: Asante Health System
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 98 | 100 | 2.1% |
| Total FTE Registered Nurses(RN) | 176 | 172 | -2.3% |
| RN FTE/100 Adj Admissions* | 1.8 | 1.2 | -29.7% |
| Inpatient Hospital Discharges* | 8,008 | 8,118 | 1.4% |
| Acute Inpatient Days* | 26,071 | 24,675 | -5.4% |
| Occupancy Rate | 72.9% | 67.6% | -7.2% |
| Average Length of Stay (days)* | 3.3 | 3.0 | -9.1% |
| Outpatient Visits | 198,764 | 197,877 | -0.4% |
| Gross Patient Revenue (\$millions) | \$233.3 | \$275.4 | 18.0% |

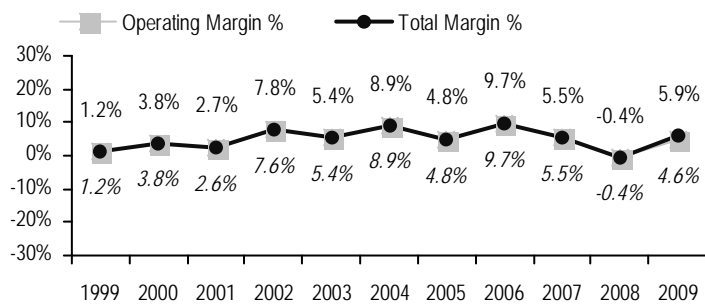
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 4) 871 Septicemia or severe sepsis w/o MV 96+ hours w MCC
- 5) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 6) 194 Simple pneumonia & pleurisy w CC
- 7) 795 Normal newborn
- 8) 641 Nutritional & misc metabolic disorders w/o MCC
- 9) 292 Heart failure & shock w CC
- 10) 603 Cellulitis w/o MCC

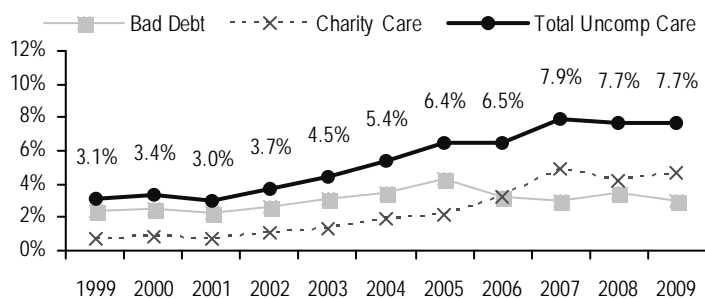
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$28,753.1

Charity Care and Other Public Programs

| | |
|-----------------------|------------|
| Charity Care Cost | \$6,016.8 |
| Medicare | \$12,782.2 |
| Medicaid | \$7,422.5 |
| Other Public Programs | \$302.5 |

Other Benefits

| | |
|-------------------------------|-----------|
| Cash in-Kind Contributions | \$38.7 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$28.6 |
| Community Health Improvement | \$2,115.7 |
| Health Professions Education | \$46.0 |
| Research | \$0.0 |
| Subsidized Health Services | \$0.0 |

*Data are represented in thousands of dollars.

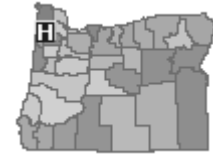
Tillamook County General Hospital

www.tcgh.com

1000 Third Street, Tillamook, OR 97141 * (503) 842-4444

Senate District 16

House District 32



Hospital Description

Hospital Type: Type A

- ❖ Health System: Adventist Health System
- ❖ Critical Access: Yes
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|--------|--------|----------|
| Staffed Beds | 25 | 25 | 0.0% |
| Total FTE Registered Nurses(RN) | 48 | 68 | 41.7% |
| RN FTE/100 Adj Admissions* | 0.9 | 1.5 | 66.7% |
| Inpatient Hospital Discharges* | 1,186 | 1,169 | -1.4% |
| Acute Inpatient Days* | 3,530 | 3,405 | -3.5% |
| Occupancy Rate | 38.7% | 37.3% | -3.5% |
| Average Length of Stay (days)* | 3.0 | 2.9 | -2.1% |
| Outpatient Visits | 33,285 | 39,872 | 19.8% |
| Gross Patient Revenue (\$millions) | \$61.6 | \$68.5 | 11.2% |

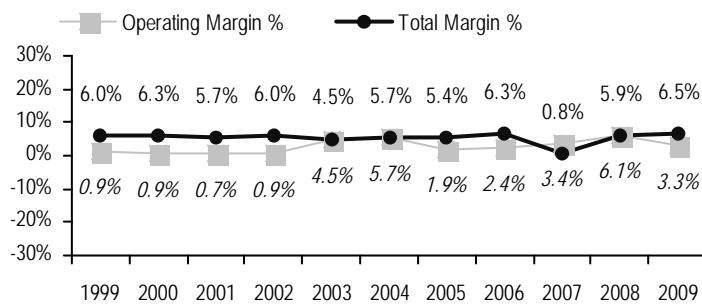
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 195 Simple pneumonia & pleurisy w/o CC/MCC
- 4) 766 Cesarean section w/o CC/MCC
- 5) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 6) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 7) 310 Cardiac arrhythmia & conduction disorders w/o CC/MCC
- 8) 194 Simple pneumonia & pleurisy w CC
- 9) 343 Appendectomy w/o complicated principal diag w/o CC/MCC
- 10) 690 Kidney & urinary tract infections w/o MCC

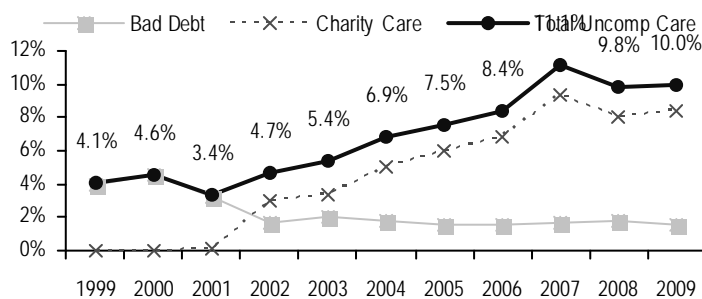
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$4,217.5

Charity Care and Other Public Programs

| | |
|-----------------------|---------|
| Charity Care Cost | \$657.8 |
| Medicare | \$0.0 |
| Medicaid | \$523.7 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|-----------|
| Cash in-Kind Contributions | \$227.0 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$0.0 |
| Community Health Improvement | \$129.0 |
| Health Professions Education | \$0.0 |
| Research | \$0.0 |
| Subsidized Health Services | \$2,680.0 |

*Data are represented in thousands of dollars.



Hospital Description

Hospital Type: DRG

- ❖ Health System: Tuality Healthcare
- ❖ Critical Access: No
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 144 | 149 | 3.5% |
| Total FTE Registered Nurses(RN) | 313 | 248 | -20.8% |
| RN FTE/100 Adj Admissions* | 1.3 | 1.4 | 6.1% |
| Inpatient Hospital Discharges* | 8,041 | 6,808 | -15.3% |
| Acute Inpatient Days* | 32,671 | 26,641 | -18.5% |
| Occupancy Rate | 62.2% | 49.0% | -21.2% |
| Average Length of Stay (days)* | 4.1 | 3.9 | -3.7% |
| Outpatient Visits | 221,545 | 234,332 | 5.8% |
| Gross Patient Revenue (\$millions) | \$316.1 | \$347.4 | 9.9% |

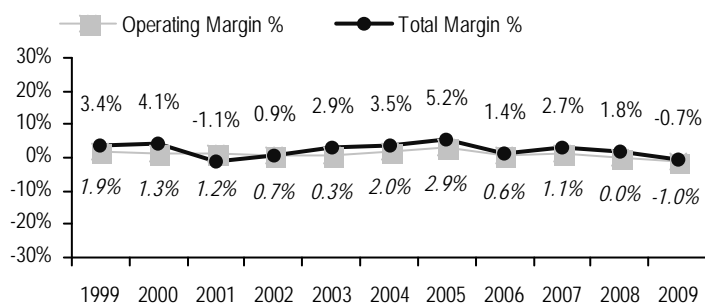
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 4) 057 Degenerative nervous system disorders w/o MCC
- 5) 766 Cesarean section w/o CC/MCC
- 6) 794 Neonate w other significant problems
- 7) 774 Vaginal delivery w complicating diagnoses
- 8) 765 Cesarean section w CC/MCC
- 9) 194 Simple pneumonia & pleurisy w CC
- 10) 885 Psychoses

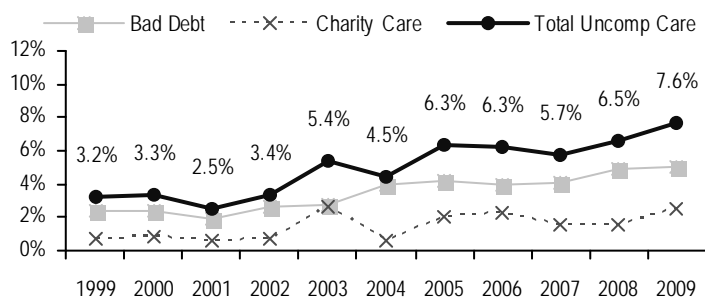
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$27,613.8

Charity Care and Other Public Programs

| | |
|-----------------------|------------|
| Charity Care Cost | \$3,813.9 |
| Medicare | \$16,306.0 |
| Medicaid | \$4,445.7 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|-----------|
| Cash in-Kind Contributions | \$252.5 |
| Community Benefit Operations | \$2.4 |
| Community Building Activities | \$1.1 |
| Community Health Improvement | \$2,383.0 |
| Health Professions Education | \$274.3 |
| Research | \$0.0 |
| Subsidized Health Services | \$134.8 |

*Data are represented in thousands of dollars.

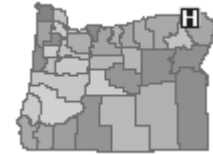
Walla Walla Memorial Hospital

www.wchcd.org

601 Medical Parkway, Enterprise, OR 97828 * (541) 426-3111

Senate District 29

House District 57



Hospital Description

Hospital Type: Type A

- ❖ Health System: None
- ❖ Critical Access: Yes
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|--------|--------|----------|
| Staffed Beds | 25 | 25 | 0.0% |
| Total FTE Registered Nurses(RN) | 22 | 29 | 31.8% |
| RN FTE/100 Adj Admissions* | 0.8 | 1.3 | 58.2% |
| Inpatient Hospital Discharges* | 627 | 526 | -16.1% |
| Acute Inpatient Days* | 1,663 | 1,634 | -1.7% |
| Occupancy Rate | 18.2% | 17.9% | -1.6% |
| Average Length of Stay (days)* | 2.8 | 3.2 | 12.5% |
| Outpatient Visits | 15,771 | 16,102 | 2.1% |
| Gross Patient Revenue (\$millions) | \$16.4 | \$17.8 | 8.6% |

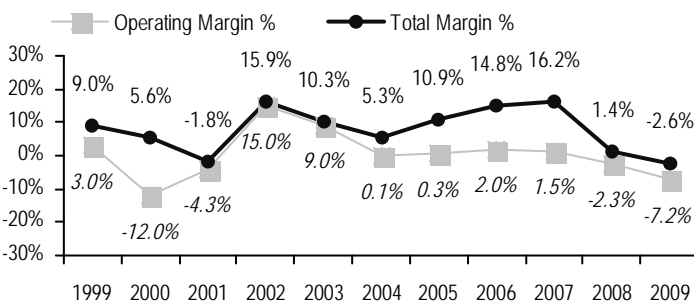
*Includes newborns

Top 10 MS-DRGs by Volume (2009)

- 1) 795 Normal newborn
- 2) 194 Simple pneumonia & pleurisy w CC
- 3) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 4) 195 Simple pneumonia & pleurisy w/o CC/MCC
- 5) 775 Vaginal delivery w/o complicating diagnoses
- 6) 310 Cardiac arrhythmia & conduction disorders w/o CC/MCC
- 7) 603 Cellulitis w/o MCC
- 8) 690 Kidney & urinary tract infections w/o MCC
- 9) 766 Cesarean section w/o CC/MCC
- 10) 948 Signs & symptoms w/o MCC

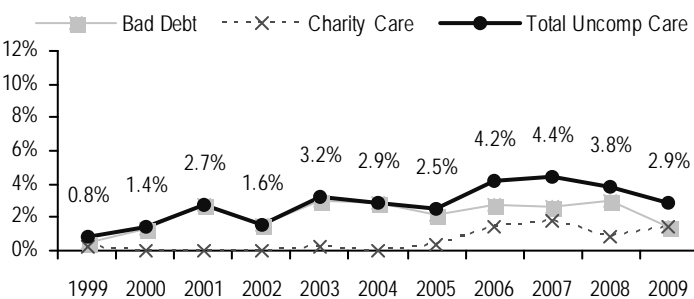
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹ Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$2,837.7

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$201.8 |
| Medicare | \$1,992.7 |
| Medicaid | \$370.8 |
| Other Public Programs | \$0.0 |

Other Benefits

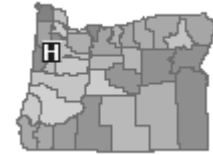
| | |
|-------------------------------|---------|
| Cash in-Kind Contributions | \$10.6 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$0.4 |
| Community Health Improvement | \$12.5 |
| Health Professions Education | \$0.0 |
| Research | \$0.0 |
| Subsidized Health Services | \$248.9 |

*Data are represented in thousands of dollars.

West Valley Community Hospital

www.westvalleyhospital.org
 525 SE Washington St., Dallas, OR 97338 * (503) 623-8301

Senate District 12
 House District 23



Hospital Description Hospital Type: Type B

- ❖ Health System: Salem Health
- ❖ Critical Access: Yes
- ❖ Not-For-Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|--------|--------|----------|
| Staffed Beds | 6 | 6 | 0.0% |
| Total FTE Registered Nurses(RN) | 23 | 20 | -13.0 |
| RN FTE/100 Adj Admissions* | 0.9 | 0.7 | -22.2% |
| Inpatient Hospital Discharges* | 134 | 93 | -30.6 |
| Acute Inpatient Days* | 324 | 202 | -37.7 |
| Occupancy Rate | 14.8% | 6.1% | -58.8% |
| Average Length of Stay (days)* | 2.4 | 2.2 | -7.8% |
| Outpatient Visits | 56,350 | 73,371 | 30.2% |
| Gross Patient Revenue (\$millions) | \$19.3 | \$28.5 | 47.6% |

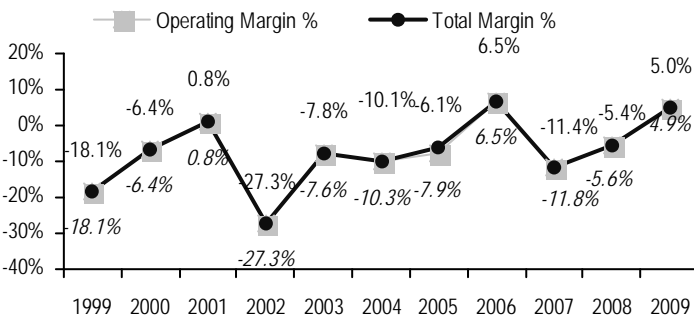
*Includes newborns

Top 10 MS-DRGs by Volume (2007)

- 1) 194 Simple pneumonia & pleurisy w CC
- 2) 195 Simple pneumonia & pleurisy w/o CC/MCC
- 3) 419 Laparoscopic cholecystectomy w/o c.d.e. w/o CC/MCC
- 4) 583 Mastectomy for malignancy w/o CC/MCC
- 5) 690 Kidney & urinary tract infections w/o MCC
- 6) 343 Appendectomy w/o complicated principal diag w/o CC/MCC
- 7) 392 Esophagitis, gastroent & misc digest disorders w/o MCC
- 8) 193 Simple pneumonia & pleurisy w MCC
- 9) 603 Cellulitis w/o MCC
- 10) 191 Chronic obstructive pulmonary disease w CC

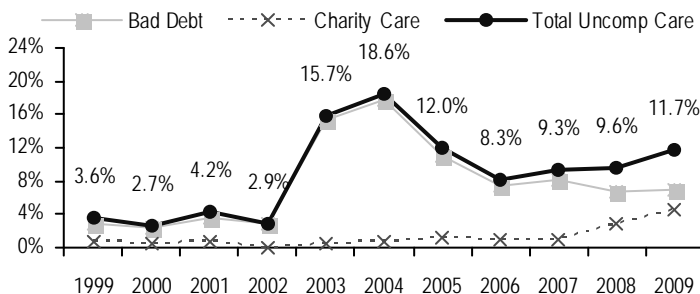
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin ¹



¹Operating margin labels are presented in italics.

Uncompensated Care (% of GPR) ²



²Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total **\$1,149.8**

Charity Care and Other Public Programs

| | |
|-----------------------|---------|
| Charity Care Cost | \$775.1 |
| Medicare | \$0.0 |
| Medicaid | \$212.9 |
| Other Public Programs | \$62.9 |

Other Benefits

| | |
|-------------------------------|--------|
| Cash in-Kind Contributions | \$0.8 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$0.2 |
| Community Health Improvement | \$34.9 |
| Health Professions Education | \$0.0 |
| Research | \$0.0 |
| Subsidized Health Services | \$62.9 |

*Data are represented in thousands of dollars.

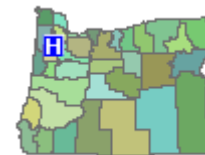
Willamette Valley Medical Center

www.wvmcweb.com

2700 SE Stratus Avenue, McMinnville, OR 97128 * (503) 472-6131

Senate District 12

House District 24



Hospital Description

Hospital Type: DRG

- ❖ Health System: Community Health Services, Inc.
- ❖ Critical Access: No
- ❖ For Profit

Hospital Characteristics

| | 2007 | 2009 | % Change |
|------------------------------------|---------|---------|----------|
| Staffed Beds | 67 | 88 | 31.3% |
| Total FTE Registered Nurses(RN) | 158 | 150 | -5.1% |
| RN FTE/100 Adj Admissions* | 2.0 | 1.3 | -33.5% |
| Inpatient Hospital Discharges* | 4,947 | 4,729 | -4.4% |
| Acute Inpatient Days* | 18,160 | 16,638 | -8.4% |
| Occupancy Rate | 74.3% | 51.8% | -30.2% |
| Average Length of Stay (days)* | 3.7 | 3.5 | -4.2% |
| Outpatient Visits | 108,573 | 110,291 | 1.6% |
| Gross Patient Revenue (\$millions) | \$194.5 | \$261.7 | 34.6% |

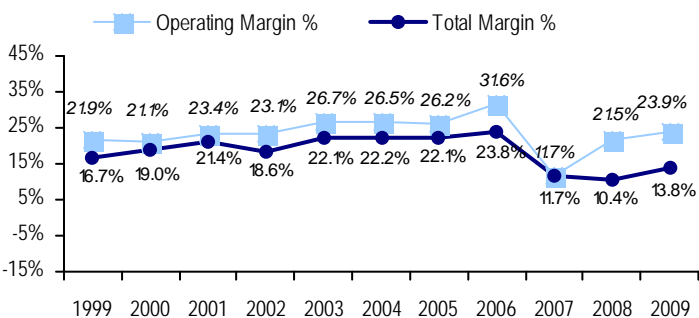
*Includes newborns

Top 10 MS-DRGs by Volume (2007)

- 1) 795 Normal newborn
- 2) 775 Vaginal delivery w/o complicating diagnoses
- 3) 871 Septicemia or severe sepsis w/o MV 96+ hours w MCC
- 4) 287 Circulatory disorders except AMI, w card cath w/o MCC
- 5) 794 Neonate w other significant problems
- 6) 766 Cesarean section w/o CC/MCC
- 7) 774 Vaginal delivery w complicating diagnoses
- 8) 470 Major joint replacement or reattachment of lower extremity w/o MCC
- 9) 743 Uterine & adnexa proc for non-malignancy w/o CC/MCC
- 10) 872 Septicemia or severe sepsis w/o MV 96+ hours w/o MCC

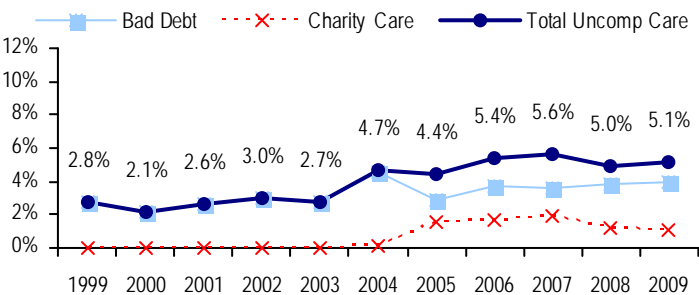
Note: CC="Complications and Comorbidities"

Operating Margin and Total Margin¹



¹ Operating margin labels are presented in italics.

Uncompensated Care (% of GPR)²



² Values displayed are for Total Uncompensated Care.

Net Community Benefit Summary

Net Community Benefit Total \$2,502.7

Charity Care and Other Public Programs

| | |
|-----------------------|-----------|
| Charity Care Cost | \$801.1 |
| Medicare | \$0.0 |
| Medicaid | \$1,637.1 |
| Other Public Programs | \$0.0 |

Other Benefits

| | |
|-------------------------------|--------|
| Cash in-Kind Contributions | \$38.9 |
| Community Benefit Operations | \$0.0 |
| Community Building Activities | \$0.0 |
| Community Health Improvement | \$25.6 |
| Health Professions Education | \$0.0 |
| Research | \$0.0 |
| Subsidized Health Services | \$0.0 |

*Data are represented in thousands of dollars.

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Appendix II

2009 Uncompensated Care, By Hospital

Uncompensated care is the total amount of health care services, based on full, established charges, provided to patients who are unable or unwilling to pay. Uncompensated care includes both unbilled charity care and bad debt (services billed but not paid).

Charity care consists of health care services provided to people who are determined by the hospital to be unable to pay for the cost of health care services. Hospitals will typically determine a patient's inability to pay by examining a variety of factors, such as individual and family income, assets, employment status, family size, or availability of alternative sources of payment. A hospital may establish inability to pay at the time care is provided or through later efforts to gather adequate financial information to make an eligibility determination.

Bad debt is the unpaid obligation for care provided to patients who have been determined to be able to pay, but have not done so. Services are billed, but not paid. For insured patients, certain amounts that are patient responsibility, such as deductibles and coinsurance, are counted as bad debt if not paid.

Hospital-specific uncompensated care information is provided on the following pages, both as a total and as a percent of the hospital's Gross Patient Revenue.

Uncompensated Care by Hospital, 2009

Appendix II

| Hospital Name | Gross Patient Revenue (GPR) | Charity Care | Charity Care/GPR | Bad Debt | Bad Debt/GPR | Total Uncompensated Care | Uncompensated Care/GPR |
|--|-----------------------------|--------------|------------------|--------------|--------------|--------------------------|------------------------|
| Adventist Medical Center | \$554,522,000 | \$19,712,000 | 3.6% | \$15,596,000 | 2.8% | \$35,308,000 | 6.4% |
| Ashland Community Hospital | \$95,385,130 | \$1,520,550 | 1.6% | \$1,406,251 | 1.5% | \$2,926,801 | 3.1% |
| Bay Area Hospital | \$274,117,581 | \$6,976,401 | 2.5% | \$9,408,188 | 3.4% | \$16,384,589 | 6.0% |
| Blue Mountain Hospital | \$17,175,663 | \$336,943 | 2.0% | \$553,932 | 3.2% | \$890,875 | 5.2% |
| Columbia Memorial Hospital | \$88,296,098 | \$1,541,993 | 1.7% | \$4,803,931 | 5.4% | \$6,345,924 | 7.2% |
| Coquille Valley Hospital | \$20,397,726 | \$346,338 | 1.7% | \$732,596 | 3.6% | \$1,078,934 | 5.3% |
| Cottage Grove Community Hospital | \$22,975,528 | \$1,451,218 | 6.3% | \$1,765,598 | 7.7% | \$3,216,816 | 14.0% |
| Curry General Hospital | \$32,742,995 | \$350,998 | 1.1% | \$1,384,822 | 4.2% | \$1,735,820 | 5.3% |
| Good Samaritan Regional Medical Center (Corvallis) | \$470,847,998 | \$17,007,975 | 3.6% | \$3,676,012 | 0.8% | \$20,683,987 | 4.4% |
| Good Shepherd Medical Center | \$103,490,163 | \$4,924,211 | 4.8% | \$6,104,182 | 5.9% | \$11,028,393 | 10.7% |
| Grande Ronde Hospital | \$67,545,200 | \$2,498,250 | 3.7% | \$2,092,357 | 3.1% | \$4,590,607 | 6.8% |
| Harney District Hospital | \$15,303,307 | \$398,635 | 2.6% | \$544,406 | 3.6% | \$943,041 | 6.2% |
| Holy Rosary Medical Center ¹ | \$113,800,958 | \$3,881,849 | 3.4% | \$4,267,000 | 3.7% | \$8,148,849 | 7.2% |
| Lake District Hospital | \$16,421,828 | \$303,332 | 1.8% | \$778,048 | 4.7% | \$1,081,380 | 6.6% |
| Legacy Emanuel Hospital | \$1,034,999,000 | \$63,604,300 | 6.1% | \$32,233,251 | 3.1% | \$95,837,551 | 9.3% |
| Legacy Good Samaritan Hospital and Medical Center | \$578,213,000 | \$27,987,814 | 4.8% | \$10,954,096 | 1.9% | \$38,941,910 | 6.7% |
| Legacy Meridian Park Hospital | \$309,732,000 | \$11,677,465 | 3.8% | \$7,290,190 | 2.4% | \$18,967,655 | 6.1% |
| Legacy Mt. Hood Medical Center | \$199,758,000 | \$16,170,138 | 8.1% | \$11,199,401 | 5.6% | \$27,369,539 | 13.7% |
| Lower Umpqua Hospital | \$24,568,359 | \$402,382 | 1.6% | \$1,058,042 | 4.3% | \$1,460,424 | 5.9% |
| McKenzie-Willamette Medical Center | \$255,560,777 | \$4,072,890 | 1.6% | \$11,651,284 | 4.6% | \$15,724,174 | 6.2% |
| Mercy Medical Center | \$407,000,000 | \$18,077,845 | 4.4% | \$14,603,000 | 3.6% | \$32,680,845 | 8.0% |
| Mid-Columbia Medical Center | \$160,304,052 | \$6,542,186 | 4.1% | \$4,845,350 | 3.0% | \$11,387,536 | 7.1% |
| Mountain View Hospital | \$39,274,270 | \$1,660,525 | 4.2% | \$1,571,309 | 4.0% | \$3,231,834 | 8.2% |
| OHSU Hospital | \$1,716,769,778 | \$60,529,803 | 3.5% | \$44,658,592 | 2.6% | \$105,188,395 | 6.1% |
| Peace Harbor Hospital | \$77,265,184 | \$5,767,190 | 7.5% | \$1,850,308 | 2.4% | \$7,617,498 | 9.9% |
| Pioneer Memorial Hospital (Heppner) | \$6,390,977 | \$161,464 | 2.5% | \$239,408 | 3.7% | \$400,872 | 6.3% |
| Pioneer Memorial Hospital (Prineville) | \$32,864,480 | \$1,490,000 | 4.5% | \$1,433,558 | 4.4% | \$2,923,558 | 8.9% |
| Providence Hood River Memorial Hospital | \$101,473,003 | \$8,073,885 | 8.0% | \$1,505,070 | 1.5% | \$9,578,955 | 9.4% |
| Providence Medford Medical Center | \$367,665,229 | \$32,846,338 | 8.9% | \$4,510,900 | 1.2% | \$37,357,238 | 10.2% |
| Providence Milwaukie Hospital | \$170,028,572 | \$17,343,528 | 10.2% | \$5,548,865 | 3.3% | \$22,892,393 | 13.5% |
| Providence Newberg Hospital | \$151,088,986 | \$12,430,229 | 8.2% | \$4,009,643 | 2.7% | \$16,439,872 | 10.9% |

Uncompensated Care by Hospital, 2009

Appendix II

| Hospital Name | Gross Patient Revenue (GPR) | Charity Care | Charity Care/GPR | Bad Debt | Bad Debt/GPR | Total Uncompensated Care | Uncompensated Care/GPR |
|--|-----------------------------|----------------------|------------------|----------------------|--------------|--------------------------|------------------------|
| Providence Portland Medical Center | \$1,088,336,496 | \$82,935,261 | 7.6% | \$13,214,083 | 1.2% | \$96,149,344 | 8.8% |
| Providence Seaside Hospital | \$71,081,188 | \$7,676,977 | 10.8% | \$1,601,851 | 2.3% | \$9,278,828 | 13.1% |
| Providence St. Vincent Medical Center | \$1,266,823,424 | \$81,540,243 | 6.4% | \$12,785,441 | 1.0% | \$94,325,684 | 7.4% |
| Rogue Valley Medical Center | \$698,349,000 | \$24,143,256 | 3.5% | \$13,454,620 | 1.9% | \$37,597,876 | 5.4% |
| Sacred Heart Medical Center Eugene | \$184,156,531 | \$17,986,864 | 9.8% | \$198,371 | 0.1% | \$18,185,235 | 9.9% |
| Sacred Heart Medical RiverBend | \$689,448,006 | \$22,978,419 | 3.3% | \$23,766,460 | 3.4% | \$46,744,879 | 6.8% |
| Salem Hospital | \$858,712,706 | \$42,558,606 | 5.0% | \$29,657,872 | 3.5% | \$72,216,478 | 8.4% |
| Samaritan Albany General Hospital | \$184,103,917 | \$7,125,437 | 3.9% | \$1,537,612 | 0.8% | \$8,663,049 | 4.7% |
| Samaritan Lebanon Community Hospital | \$127,749,878 | \$7,184,979 | 5.6% | \$2,403,027 | 1.9% | \$9,588,006 | 7.5% |
| Samaritan North Lincoln Hospital | \$77,426,346 | \$3,561,519 | 4.6% | \$2,152,949 | 2.8% | \$5,714,468 | 7.4% |
| Samaritan Pacific Communities Hospital | \$102,126,591 | \$4,323,159 | 4.2% | \$2,054,163 | 2.0% | \$6,377,322 | 6.2% |
| Santiam Memorial Hospital | \$45,881,760 | \$941,466 | 2.1% | \$2,922,626 | 6.4% | \$3,864,092 | 8.4% |
| Silverton Hospital | \$166,445,887 | \$10,441,643 | 6.3% | \$4,888,030 | 2.9% | \$15,329,673 | 9.2% |
| Sky Lakes Medical Center | \$302,792,966 | \$9,777,883 | 3.2% | \$17,438,791 | 5.8% | \$27,216,674 | 9.0% |
| Southern Coos Hospital and Health Center | \$18,837,406 | \$291,314 | 1.5% | \$1,344,141 | 7.1% | \$1,635,455 | 8.7% |
| St. Anthony Hospital | \$76,553,000 | \$3,667,000 | 4.8% | \$3,101,000 | 4.1% | \$6,768,000 | 8.8% |
| St. Charles Medical Center (Redmond) | \$86,911,661 | \$4,615,000 | 5.3% | \$4,496,836 | 5.2% | \$9,111,836 | 10.5% |
| St. Charles Medical Center Bend | \$639,771,615 | \$25,218,000 | 3.9% | \$21,438,487 | 3.4% | \$46,656,487 | 7.3% |
| St. Elizabeth Health Services ¹ | \$42,206,040 | \$1,035,477 | 2.5% | \$1,995,228 | 4.7% | \$3,030,705 | 7.2% |
| Three Rivers Community Hospital | \$275,404,000 | \$12,957,264 | 4.7% | \$8,303,417 | 3.0% | \$21,260,681 | 7.7% |
| Tillamook County General Hospital | \$68,462,000 | \$5,745,013 | 8.4% | \$1,071,768 | 1.6% | \$6,816,781 | 10.0% |
| Tuality Healthcare | \$347,407,200 | \$8,856,070 | 2.5% | \$17,700,200 | 5.1% | \$26,556,270 | 7.6% |
| Wallowa Memorial Hospital | \$17,798,163 | \$257,838 | 1.4% | \$253,488 | 1.4% | \$511,326 | 2.9% |
| West Valley Community Hospital | \$28,471,819 | \$1,329,489 | 4.7% | \$2,001,122 | 7.0% | \$3,330,611 | 11.7% |
| Willamette Falls Hospital | \$192,731,015 | \$4,368,067 | 2.3% | \$6,136,268 | 3.2% | \$10,504,335 | 5.5% |
| Willamette Valley Medical Center | \$261,711,298 | \$2,931,808 | 1.1% | \$10,463,881 | 4.0% | \$13,395,689 | 5.1% |
| Total | \$15,445,677,755 | \$744,536,727 | | \$418,657,322 | | \$1,163,194,049 | |
| State Average | \$270,976,803 | \$13,062,048 | 4.4% | \$7,344,865 | 3.4% | \$20,406,913 | 7.8% |
| State Median | \$127,749,878 | \$5,767,190 | 3.9% | \$4,009,643 | 3.3% | \$9,588,006 | 7.4% |

¹These hospitals are now part of the Saint Alphonsus Health System.

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Appendix III

2009 Operating Margin and Total Margin, by Hospital

Operating margin and total margin are frequently used as indicators of the financial health of a hospital. Operating margin, calculated as operating revenue minus operating cost divided by total operating revenue, measures how profitable the hospital is when looking at the performance of its direct patient care activities. Total margin also includes non-operating revenue or expenditures from other activities, including tax subsidies.

For each of the margins, the ratio will be positive if the hospital has a total or operating surplus, zero if it is at break-even and negative if it has a total or operating loss. Operating margins in the 3% to 5% range are generally considered an indication of financial “health,”²² but should be interpreted carefully in cases where a health district contributes to total revenue. Operating margins, calculated without this income, may misrepresent the overall financial health of the hospital.

Hospital-specific operating margins and total margins are provided on the following pages.

²² Harrison M, Montalvo C, “The Financial Health of California Hospitals: A Looming Crisis,” *Health Affairs*, 21(1), 2002, p. 17.

Operating and Total Margin by Hospital, 2009

| Hospital Name | Type | Operating Margin | Total Margin |
|--|------|------------------|--------------|
| Adventist Medical Center | DRG | 2.90% | 2.90% |
| Ashland Community Hospital | B | -6.10% | -4.60% |
| Bay Area Hospital | DRG | -1.40% | 1.80% |
| Blue Mountain Hospital | A | -10.90% | -5.00% |
| Columbia Memorial Hospital | B | 2.50% | 5.00% |
| Coquille Valley Hospital | B | 7.20% | 11.50% |
| Cottage Grove Community Hospital | B | -4.30% | -4.30% |
| Curry General Hospital | A | 2.30% | 4.60% |
| Good Samaritan Regional Medical Center (Corvallis) | DRG | 2.40% | 2.70% |
| Good Shepherd Medical Center | A | 13.30% | 9.70% |
| Grande Ronde Hospital | A | 0.40% | -9.10% |
| Harney District Hospital | A | -11.90% | -9.80% |
| Holy Rosary Medical Center ¹ | A | 2.80% | 0.70% |
| Lake District Hospital | A | -8.80% | -1.10% |
| Legacy Emanuel Hospital | DRG | -0.40% | -4.20% |
| Legacy Good Samaritan Hospital and Medical Center | DRG | 3.20% | -2.50% |
| Legacy Meridian Park Hospital | DRG | 11.90% | -6.00% |
| Legacy Mt. Hood Medical Center | DRG | 1.40% | -0.50% |
| Lower Umpqua Hospital | B | -9.10% | -0.50% |
| McKenzie-Willamette Medical Center | DRG | 10.50% | 3.30% |
| Mercy Medical Center | DRG | 3.50% | 1.20% |
| Mid-Columbia Medical Center | B | 4.80% | 5.10% |
| Mountain View Hospital | B | 1.60% | 1.00% |
| OHSU Hospital | DRG | 5.90% | 6.10% |
| Peace Harbor Hospital | B | 2.00% | 1.40% |
| Pioneer Memorial Hospital (Heppner) | A | -19.30% | -6.80% |
| Pioneer Memorial Hospital (Prineville) | B | 4.80% | 5.60% |
| Providence Hood River Memorial Hospital | B | 10.30% | 10.20% |
| Providence Medford Medical Center | DRG | 7.00% | 6.60% |
| Providence Milwaukie Hospital | DRG | 8.20% | 7.50% |
| Providence Newberg Hospital | B | 8.20% | 8.20% |
| Providence Portland Medical Center | DRG | 2.30% | 2.30% |
| Providence Seaside Hospital | B | 0.20% | 0.10% |
| Providence St. Vincent Medical Center | DRG | 8.40% | 7.60% |
| Rogue Valley Medical Center | DRG | 7.90% | 8.00% |
| Sacred Heart Medical Center Eugene | DRG | -10.60% | -9.20% |
| Sacred Heart Medical RiverBend | DRG | -1.10% | 0.53% |
| Salem Hospital | DRG | 1.50% | 2.50% |
| Samaritan Albany General Hospital | DRG | 5.80% | 6.20% |
| Samaritan Lebanon Community Hospital | B | 3.10% | 3.80% |
| Samaritan North Lincoln Hospital | B | 2.40% | 2.70% |
| Samaritan Pacific Communities Hospital | B | -0.20% | 0.20% |
| Santiam Memorial Hospital | B | 6.30% | 6.90% |
| Silverton Hospital | B | 3.30% | 3.50% |
| Sky Lakes Medical Center | DRG | 1.30% | 0.70% |

Operating and Total Margin by Hospital, 2009

| Hospital Name | Type | Operating Margin | Total Margin |
|--|------|------------------|--------------|
| Southern Coos Hospital and Health Center | B | -4.40% | 1.60% |
| St. Anthony Hospital | A | 10.30% | -4.20% |
| St. Charles Medical Center (Redmond) | B | 6.90% | 7.30% |
| St. Charles Medical Center Bend | DRG | 7.10% | 7.20% |
| St. Elizabeth Health Services ¹ | A | 1.10% | 0.90% |
| Three Rivers Community Hospital | DRG | 4.60% | 5.90% |
| Tillamook County General Hospital | A | 3.25% | 6.46% |
| Tuality Healthcare | DRG | -1.00% | -0.70% |
| Wallowa Memorial Hospital | A | -7.20% | -2.60% |
| West Valley Community Hospital | B | 4.90% | 5.00% |
| Willamette Falls Hospital | DRG | 1.60% | 0.40% |
| Willamette Valley Medical Center | DRG | 23.90% | 13.80% |
| State Average | | 2.28% | 2.13% |
| State Median | | 2.50% | 2.30% |

¹These Hospitals are now part of the Saint Alphonsus Health System.

Appendix IV

Community Benefit Reporting

This report consists of data derived from Community Benefit Reporting (CBR) forms submitted by Oregon Hospitals.

Net Community Benefit is the amount of unreimbursed expenditures given by a hospital toward their community benefit programs. Direct offsetting revenues have been deducted from these data.

Charity Care and Public Programs consist of:

- Unreimbursed expenses toward Charity Care
- Unreimbursed expenses toward Medicaid
- Unreimbursed expenses toward Medicare, and
- Other public programs.

Other Benefits consist of:

- Community Health Improvement
- Research
- Health Professions Education
- Subsidized Health Services
- Cash and In-kind Contributions
- Community Building Activities
- Community Benefit Operations.

The following table depicts hospital specific data pertaining to Community Benefit Reporting.

Community Benefit Reporting by Hospital, 2009
(in Thousands of Dollars)

Appendix IV

| Hospital Name | Type | Net Community Benefit | Charity Care Cost | Medicaid | Medicare | Other Public Programs | Community Health Improvement | Research | Health Professions Education | Subsidized Health Services | Cash and In-Kind Contributions | Community Building Activities | Community Benefit Operations |
|--|------|-----------------------|-------------------|-----------|------------|-----------------------|------------------------------|----------|------------------------------|----------------------------|--------------------------------|-------------------------------|------------------------------|
| Adventist Medical Center | DRG | \$20,001.8 | \$5,937.9 | \$9,715.9 | \$3,220.6 | \$0.0 | \$317.9 | \$0.0 | \$243.0 | \$452.7 | \$55.7 | \$33.9 | \$24.2 |
| Ashland Community Hospital | B | \$9,263.4 | \$778.2 | \$148.4 | \$6,106.1 | \$83.2 | \$299.6 | \$0.0 | \$94.9 | \$1,719.4 | \$23.1 | \$4.6 | \$5.9 |
| Bay Area Hospital | DRG | \$17,154.9 | \$3,062.6 | \$7,199.9 | \$6,090.6 | \$0.0 | \$500.3 | \$0.0 | \$49.3 | \$194.5 | \$55.3 | \$2.4 | \$0.0 |
| Blue Mountain Hospital | A | \$609.0 | \$340.3 | \$198.4 | \$0.0 | \$0.0 | \$69.2 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$1.2 | \$0.0 |
| Columbia Memorial Hospital | B | \$5,481.3 | \$873.6 | \$1,147.0 | \$2,775.4 | \$0.0 | \$95.9 | \$0.0 | \$12.9 | \$330.9 | \$161.4 | \$30.6 | \$53.5 |
| Coquille Valley Hospital | B | \$1,177.6 | \$318.5 | \$204.2 | \$635.3 | \$0.0 | \$11.8 | \$0.0 | \$0.0 | \$0.0 | \$7.8 | \$0.0 | \$0.0 |
| Cottage Grove Community Hospital | B | \$1,717.9 | \$896.2 | \$0.0 | \$0.0 | \$0.0 | \$16.5 | \$0.0 | \$0.0 | \$805.2 | \$0.0 | \$0.0 | \$0.0 |
| Curry General Hospital | A | \$11,782.9 | \$457.8 | \$1,263.5 | \$8,146.3 | \$328.6 | \$52.6 | \$0.0 | \$0.0 | \$1,491.4 | \$10.3 | \$32.5 | \$0.0 |
| Good Samaritan Regional Medical Center (Corvallis) | DRG | \$54,260.2 | \$5,755.6 | \$9,937.6 | \$26,873.2 | \$664.6 | \$568.4 | \$107.5 | \$2,605.7 | \$7,278.7 | \$413.7 | \$52.6 | \$2.8 |
| Good Shepherd Medical Center | A | \$16,930.2 | \$2,995.3 | \$3,943.1 | \$9,772.3 | \$0.0 | \$34.5 | \$0.0 | \$16.1 | \$0.0 | \$29.0 | \$51.5 | \$88.6 |
| Grande Ronde Hospital | A | \$2,896.2 | \$1,687.8 | \$564.4 | \$300.0 | \$102.5 | \$99.2 | \$0.0 | \$36.9 | \$27.0 | \$50.9 | \$0.0 | \$27.5 |

Data Notes: These values are Net Community Benefits; offsetting revenues have been deducted.

Community Benefit Reporting by Hospital, 2009
(in Thousands of Dollars)

Appendix IV

| Hospital Name | Type | Net Community Benefit | Charity Care Cost | Medicaid | Medicare | Other Public Programs | Community Health Improvement | Research | Health Professions Education | Subsidized Health Services | Cash and In-Kind Contributions | Community Building Activities | Community Benefit Operations |
|---|------|-----------------------|-------------------|------------|------------|-----------------------|------------------------------|-----------|------------------------------|----------------------------|--------------------------------|-------------------------------|------------------------------|
| Harney District Hospital | A | \$468.1 | \$398.6 | \$0.0 | \$0.0 | \$0.0 | \$21.2 | \$0.0 | \$11.2 | \$0.0 | \$9.6 | \$17.8 | \$10.6 |
| Holy Rosary Medical Center | A | \$6,575.3 | \$1,370.6 | \$716.9 | \$3,779.3 | \$0.0 | \$160.1 | \$0.0 | \$29.6 | \$0.0 | \$228.6 | \$290.3 | \$0.0 |
| Kaiser Sunnyside | DRG | \$24,436.3 | \$6,507.1 | \$5,002.7 | \$0.0 | \$728.5 | \$738.8 | \$5,296.7 | \$2,090.0 | \$0.0 | \$1,942.8 | \$0.0 | \$2,129.8 |
| Lake District Hospital | A | \$1,638.6 | \$303.3 | \$544.2 | \$252.8 | \$284.3 | \$35.4 | \$0.0 | \$156.9 | \$0.0 | \$6.9 | \$46.2 | \$8.6 |
| Legacy Emanuel Hospital | DRG | \$99,476.3 | \$30,047.7 | \$41,427.8 | \$10,844.4 | \$1,123.7 | \$1,992.7 | \$3,561.6 | \$9,494.6 | \$0.0 | \$631.7 | \$352.1 | \$0.0 |
| Legacy Good Samaritan Hospital and Medical Center | DRG | \$37,549.7 | \$12,923.1 | \$6,943.6 | \$10,935.7 | \$408.4 | \$513.2 | \$0.0 | \$5,213.0 | \$0.0 | \$393.7 | \$218.9 | \$0.0 |
| Legacy Meridian Park Hospital | DRG | \$13,396.1 | \$4,740.1 | \$1,430.4 | \$6,400.2 | \$33.0 | \$212.4 | \$0.0 | \$293.4 | \$0.0 | \$172.8 | \$114.0 | \$0.0 |
| Legacy Mt. Hood Medical Center | DRG | \$12,127.6 | \$6,448.5 | \$2,902.8 | \$2,170.3 | \$0.0 | \$172.2 | \$0.0 | \$264.3 | \$0.0 | \$114.2 | \$55.3 | \$0.0 |
| Lower Umpqua Hospital | B | \$572.8 | \$304.3 | \$31.4 | \$98.0 | \$0.0 | \$51.2 | \$0.0 | \$0.0 | \$0.0 | \$87.9 | \$0.0 | \$0.0 |
| McKenzie-Willamette Medical Center | DRG | \$8,370.2 | \$1,470.1 | \$4,114.0 | \$2,739.6 | \$0.0 | \$5.6 | \$0.0 | \$0.0 | \$0.0 | \$0.0 | \$40.9 | \$0.0 |

Data Notes: These values are Net Community Benefits; offsetting revenues have been deducted.

Community Benefit Reporting by Hospital, 2009
(in Thousands of Dollars)

Appendix IV

| Hospital Name | Type | Net Community Benefit | Charity Care Cost | Medicaid | Medicare | Other Public Programs | Community Health Improvement | Research | Health Professions Education | Subsidized Health Services | Cash and In-Kind Contributions | Community Building Activities | Community Benefit Operations |
|---|------|-----------------------|-------------------|------------|------------|-----------------------|------------------------------|------------|------------------------------|----------------------------|--------------------------------|-------------------------------|------------------------------|
| Mercy Medical Center | DRG | \$24,096.1 | \$5,522.7 | \$7,426.4 | \$9,663.1 | \$0.0 | \$124.4 | \$0.0 | \$0.0 | \$1.1 | \$56.3 | \$988.6 | \$313.4 |
| Mid-Columbia Medical Center | B | \$7,835.7 | \$3,184.0 | \$3,061.9 | \$0.0 | \$0.0 | \$1,018.2 | \$0.0 | \$57.6 | \$245.9 | \$268.0 | \$0.0 | \$0.0 |
| Mountain View Hospital | B | \$1,196.2 | \$1,058.9 | \$0.0 | \$0.0 | \$0.0 | \$25.5 | \$0.0 | \$84.9 | \$0.0 | \$7.5 | \$11.3 | \$8.2 |
| OHSU Hospital | DRG | \$257,957.1 | \$28,648.7 | \$20,333.0 | \$37,955.6 | \$0.0 | \$2,523.0 | \$32,500.0 | \$134,942.5 | \$0.0 | \$187.6 | \$796.7 | \$70.0 |
| Peace Harbor Hospital | B | \$3,768.4 | \$3,457.7 | \$0.0 | \$0.0 | \$0.0 | \$31.2 | \$0.0 | \$52.0 | \$188.6 | \$5.9 | \$11.1 | \$21.9 |
| Pioneer Memorial Hospital (Heppner) | A | \$832.1 | \$170.6 | \$333.7 | \$307.3 | \$0.0 | \$16.1 | \$0.0 | \$0.0 | \$1.5 | \$0.0 | \$0.0 | \$3.0 |
| Pioneer Memorial Hospital (Prineville) | B | \$2,875.0 | \$873.1 | \$1,177.3 | \$695.8 | \$0.0 | \$52.8 | \$0.0 | \$63.7 | \$0.0 | \$11.3 | \$1.0 | \$0.1 |
| Providence Hood River Memorial Hospital | B | \$6,521.9 | \$4,098.0 | \$765.0 | \$0.0 | \$108.0 | \$1,033.4 | \$110.7 | \$56.0 | \$0.0 | \$177.5 | \$148.3 | \$25.1 |
| Providence Medford Medical Center | DRG | \$24,613.3 | \$11,287.0 | \$3,135.0 | \$8,388.0 | \$598.0 | \$343.5 | \$136.8 | \$147.8 | \$256.3 | \$224.7 | \$85.0 | \$11.3 |
| Providence Milwaukie Hospital | DRG | \$12,212.9 | \$6,592.0 | \$1,457.0 | \$0.0 | \$0.0 | \$756.2 | \$139.3 | \$2,691.0 | \$329.9 | \$216.9 | \$21.5 | \$9.2 |

Data Notes: These values are Net Community Benefits; offsetting revenues have been deducted.

Community Benefit Reporting by Hospital, 2009
(in Thousands of Dollars)

Appendix IV

| Hospital Name | Type | Net Community Benefit | Charity Care Cost | Medicaid | Medicare | Other Public Programs | Community Health Improvement | Research | Health Professions Education | Subsidized Health Services | Cash and In-Kind Contributions | Community Building Activities | Community Benefit Operations |
|---------------------------------------|------|-----------------------|-------------------|------------|------------|-----------------------|------------------------------|-----------|------------------------------|----------------------------|--------------------------------|-------------------------------|------------------------------|
| Providence Newberg Hospital | B | \$13,834.6 | \$5,733.0 | \$0.0 | \$7,240.0 | \$23.0 | \$208.7 | \$54.3 | \$318.3 | \$3.9 | \$134.4 | \$23.9 | \$95.1 |
| Providence Portland Medical Center | DRG | \$114,819.5 | \$34,869.3 | \$18,494.0 | \$39,762.5 | \$906.0 | \$5,349.7 | \$4,059.7 | \$5,912.0 | \$3,147.7 | \$1,914.3 | \$309.8 | \$94.5 |
| Providence Seaside Hospital | B | \$5,659.5 | \$4,208.0 | \$0.0 | \$891.0 | \$320.0 | \$72.4 | \$46.4 | \$29.1 | \$4.8 | \$63.7 | \$14.7 | \$9.4 |
| Providence St. Vincent Medical Center | DRG | \$111,515.6 | \$35,191.5 | \$17,029.0 | \$38,775.5 | \$1,437.0 | \$4,729.6 | \$3,452.3 | \$5,424.7 | \$2,896.7 | \$2,104.3 | \$352.4 | \$122.6 |
| Providence Willamette Falls Hospital | DRG | \$13,583.4 | \$2,294.6 | \$2,171.4 | \$8,685.3 | \$6.0 | \$199.6 | \$0.0 | \$0.0 | \$126.8 | \$32.5 | \$67.3 | \$0.0 |
| Rogue Valley Medical Center | DRG | \$59,267.7 | \$11,729.2 | \$13,320.0 | \$29,427.2 | \$950.5 | \$3,399.2 | \$150.4 | \$118.2 | \$0.0 | \$99.6 | \$73.5 | \$0.0 |
| Sacred Heart Medical Center Eugene | DRG | \$118,401.7 | \$28,368.2 | \$33,437.8 | \$47,541.8 | \$0.0 | \$1,378.7 | \$0.0 | \$937.3 | \$5,559.8 | \$974.9 | \$203.3 | \$0.0 |
| Sacred Heart RiverBend | DRG | \$118,401.7 | \$28,368.2 | \$33,437.8 | \$47,541.8 | \$0.0 | \$1,378.7 | \$0.0 | \$937.3 | \$5,559.8 | \$974.9 | \$203.3 | \$0.0 |
| Salem Hospital | DRG | \$70,700.8 | \$20,726.0 | \$9,469.8 | \$37,075.1 | \$503.4 | \$767.3 | \$0.0 | \$211.6 | \$0.0 | \$908.5 | \$962.9 | \$76.0 |
| Samaritan Albany General Hospital | DRG | \$15,859.4 | \$2,497.9 | \$3,063.4 | \$7,879.7 | \$310.9 | \$109.8 | \$0.0 | \$601.4 | \$1,076.2 | \$272.3 | \$47.0 | \$0.6 |

Data Notes: These values are Net Community Benefits; offsetting revenues have been deducted.

Community Benefit Reporting by Hospital, 2009
(in Thousands of Dollars)

Appendix IV

| Hospital Name | Type | Net Community Benefit | Charity Care Cost | Medicaid | Medicare | Other Public Programs | Community Health Improvement | Research | Health Professions Education | Subsidized Health Services | Cash and In-Kind Contributions | Community Building Activities | Community Benefit Operations |
|--|------|-----------------------|-------------------|------------|------------|-----------------------|------------------------------|----------|------------------------------|----------------------------|--------------------------------|-------------------------------|------------------------------|
| Samaritan Lebanon Community Hospital | B | \$7,893.9 | \$2,350.8 | \$1,142.6 | \$1,650.8 | \$111.9 | \$165.9 | \$0.0 | \$876.5 | \$1,188.8 | \$286.7 | \$117.8 | \$2.1 |
| Samaritan North Lincoln Hospital | B | \$3,856.3 | \$1,303.2 | \$274.9 | \$278.4 | \$223.8 | \$70.1 | \$1.0 | \$264.2 | \$833.8 | \$373.5 | \$226.6 | \$7.0 |
| Samaritan Pacific Communities Hospital | B | \$7,928.2 | \$1,516.6 | \$762.6 | \$3,215.1 | \$320.0 | \$70.5 | \$0.2 | \$351.5 | \$1,260.5 | \$390.1 | \$39.3 | \$1.7 |
| Santiam Memorial Hospital | B | \$1,394.3 | \$546.1 | \$737.7 | \$66.0 | \$0.0 | \$29.8 | \$0.0 | \$0.0 | \$0.0 | \$14.8 | \$0.0 | \$0.0 |
| Silverton Hospital | B | \$7,603.0 | \$3,541.1 | \$391.2 | \$2,059.3 | \$0.0 | \$645.0 | \$0.0 | \$58.7 | \$576.1 | \$208.0 | \$112.9 | \$10.7 |
| Sky Lakes Medical Center | DRG | \$31,298.2 | \$4,712.1 | \$7,257.0 | \$15,400.8 | \$0.0 | \$185.9 | \$0.0 | \$2,395.4 | \$1,268.6 | \$32.0 | \$0.0 | \$46.4 |
| Southern Coos Hospital and Health Center | B | \$298.4 | \$226.4 | \$0.0 | \$0.0 | \$0.0 | \$67.6 | \$0.0 | \$0.0 | \$0.0 | \$0.6 | \$1.4 | \$2.4 |
| St. Anthony Hospital | A | \$3,338.5 | \$1,956.2 | \$24.0 | \$321.4 | \$11.9 | \$191.7 | \$0.0 | \$283.4 | \$0.0 | \$516.3 | \$30.4 | \$3.2 |
| St. Charles Medical Center (Redmond) | B | \$10,368.4 | \$2,965.4 | \$1,712.7 | \$5,640.1 | \$0.0 | \$13.9 | \$0.0 | \$30.1 | \$0.0 | \$5.1 | \$1.2 | \$0.0 |
| St. Charles Medical Center Bend | DRG | \$62,900.0 | \$15,962.0 | \$12,612.1 | \$33,606.4 | \$0.0 | \$292.7 | \$169.6 | \$196.9 | \$22.1 | \$4.7 | \$33.6 | \$0.0 |

Data Notes: These values are Net Community Benefits; offsetting revenues have been deducted.

Community Benefit Reporting by Hospital, 2009
(in Thousands of Dollars)

Appendix IV

| Hospital Name | Type | Net Community Benefit | Charity Care Cost | Medicaid | Medicare | Other Public Programs | Community Health Improvement | Research | Health Professions Education | Subsidized Health Services | Cash and In-Kind Contributions | Community Building Activities | Community Benefit Operations |
|-----------------------------------|------|-----------------------|--------------------|--------------------|--------------------|-----------------------|------------------------------|-------------------|------------------------------|----------------------------|--------------------------------|-------------------------------|------------------------------|
| St. Elizabeth Health Services | A | \$1,789.6 | \$710.4 | \$235.3 | \$0.0 | \$0.0 | \$17.4 | \$0.0 | \$0.0 | \$626.9 | \$18.0 | \$179.9 | \$1.7 |
| Three Rivers Community Hospital | DRG | \$28,753.1 | \$6,016.8 | \$7,422.5 | \$12,782.2 | \$302.5 | \$2,115.7 | \$0.0 | \$46.0 | \$0.0 | \$38.7 | \$28.6 | \$0.0 |
| Tillamook County General Hospital | A | \$4,217.5 | \$657.8 | \$523.7 | \$0.0 | \$0.0 | \$129.0 | \$0.0 | \$0.0 | \$2,680.0 | \$227.0 | \$0.0 | \$0.0 |
| Tuality Healthcare | DRG | \$27,613.8 | \$3,813.9 | \$4,445.7 | \$16,306.0 | \$0.0 | \$2,383.0 | \$0.0 | \$274.3 | \$134.8 | \$252.5 | \$1.1 | \$2.4 |
| Wallowa Memorial Hospital | A | \$2,837.7 | \$201.8 | \$370.8 | \$1,992.7 | \$0.0 | \$12.5 | \$0.0 | \$0.0 | \$248.9 | \$10.6 | \$0.4 | \$0.0 |
| West Valley Community Hospital | B | \$1,149.8 | \$775.1 | \$212.9 | \$0.0 | \$62.9 | \$34.9 | \$0.0 | \$0.0 | \$62.9 | \$0.8 | \$0.2 | \$0.0 |
| Willamette Valley Medical Center | DRG | \$2,502.7 | \$801.1 | \$1,637.1 | \$0.0 | \$0.0 | \$25.6 | \$0.0 | \$0.0 | \$0.0 | \$38.9 | \$0.0 | \$0.0 |
| Total | | \$1,535,582.3 | \$374,552.7 | \$305,311.4 | \$516,289.0 | \$9,952.6 | \$35,937.9 | \$49,786.4 | \$177,974.1 | \$40,602.1 | \$15,448.1 | \$6,439.4 | \$3,289.4 |
| State Average | | \$26,475.6 | \$6,457.8 | \$5,264.0 | \$8,901.5 | \$171.6 | \$619.6 | \$858.4 | \$3,068.5 | \$700.0 | \$266.3 | \$111.0 | \$56.7 |
| State Median | | \$8,816.8 | \$2,980.3 | \$1,346.9 | \$2,757.5 | \$0.0 | \$163.0 | \$0.0 | \$61.2 | \$13.5 | \$75.8 | \$31.6 | \$1.9 |

Data Notes: These values are Net Community Benefits; offsetting revenues have been deducted.

Appendix V Data Sources

This report consists of data derived from several sources: [brackets indicate the abbreviation used in the following detailed pages]

Hospital Discharge Data includes statutorily required, individual-level discharge data from the acute care hospitals in Oregon. Data are collected quarterly by CompData from each hospital and distributed by Oregon Association of Hospitals and Health Systems. [HDD]

Hospital Financial Statements, required by statute, are submitted by Oregon's hospitals to OHPR no later than 120 days from the end of each facility's fiscal year. Facilities must submit an FR-2 authenticating their statements if they provide reports that have not been audited and an FR-3 if they do not detail gross patient revenues and deductions to revenues. [Financials]

American Hospital Association Survey of Hospitals are completed by hospital staff for all acute care hospital facilities and analyzed by OHPR. The survey focuses on utilization, financial and workforce capabilities. [AHA]

Databank data are obtained from utilization and financial information from Oregon's acute care hospitals. Each hospital downloads financial and utilization information on a monthly basis to Oregon Association of Hospitals and Health Systems. This information is not audited and is predominantly comprised of estimates from each hospital facility.

Tabulated from data reported by hospitals are data vetted by Oregon's hospitals. Each hospital was given an opportunity to review and make corrections to their respective data. The original data was collected from a point in time Databank file, and consequently these data may not correlate with current Databank files. [TDH].

The following table provides detailed information about the data sources, time intervals, calculations, and special notes regarding the data presented in the body of this report.

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| Table/Figure | Data Element | Source | Time Interval | Calculations | Notes |
|------------------------|-------------------------------|---|---------------|---|---|
| TABLE 1.01 | DRG Hospitals | -NA- | CY | | |
| TABLE 1.02 | Critical Access Hospitals | Oregon Office of Rural Health | CY | | |
| TABLE 1.03 | Type A Hospitals | Oregon Office of Rural Health | CY | | |
| TABLE 1.04 | Type B Hospitals | Oregon Office of Rural Health | CY | | |
| TABLE 1.05 | Type C Hospitals | Oregon Office of Rural Health | CY | | |
| TABLE 1.06-1.09 | State Population | PSU Population Research Center | CY | None | Statewide only |
| | Number of Hospitals | State Licensure Office | CY | None | |
| | Staffed Beds | TDH Databank (available beds) | CY | Hospital-specific averaged monthly values over calendar year, summed statewide or by hospital type | Technically, available beds are defined more broadly than staffed beds, but based on discussions with hospital staff who report data into Databank, staffed beds are reported into this available beds field. |
| | Total RN FTE | Hospital survey | CY | Hospital specific sum of FTE for nurses, therapists, technicians, aids and orderlies, pharmacists, dieticians, social workers, administrative/office staff, other staff, summed statewide or by hospital type | |
| | RN FTE / Staffed Beds | TDH AHA Survey (FTE); Databank (available beds) | CY | (Total RN FTE)/(available beds) | Aggregated statewide or by hospital type. |
| | Inpatient hospital discharges | HDD | CY | Count of valid discharges in calendar year for entire state or hospital type | Includes newborns |
| | Acute inpatient days | HDD | CY | Count of valid inpatient days in calendar year for entire state or hospital type | Includes newborns |
| | Adjusted Admissions | HDD (Admissions, Inpatient Revenue); Financials (GPR) | CY | (Total number of hospital admissions)*(Total Gross Patient Revenue)/(Total Inpatient Charges) | Aggregated by state or hospital type. Includes newborns. |

| Table/Figure | Data Element | Source | Time Interval | Calculations | Notes |
|-----------------------------|----------------------------------|--|---------------|---|---|
| | Occupancy Rate | HDD (Inpatient Days), Databank (available beds) | CY | (Total Inpatient Days/365)/(number of available beds) | Aggregated by state or hospital type. Includes newborns. |
| | Average Length of stay (LOS) | HDD (Inpatient Days)(Number of discharges) | CY | (Inpatient Days)/(Number of Discharges) | Includes newborns |
| | Outpatient Visits | TDH Databank | CY | Summed monthly values over calendar year for hospital-specific annual totals, summed annual totals statewide or by hospital type. | |
| | Emergency Department Visits | TDH Databank | CY | Total number emergency department visits | |
| | Gross Patient Revenue | Financials | FY | Hospital-specific values summed statewide or by hospital type. | |
| | Total Operating Revenues | Financials | FY | Hospital-specific values summed statewide or by hospital type. | |
| | Total Operating Expenses | Financials | FY | Hospital-specific values summed statewide or by hospital type. | |
| | Total Uncompensated Care | Financials | FY | Hospital-specific values summed statewide or by hospital type. | |
| TABLE 1.10 | Staffed Beds | TDH Databank (available beds) | CY | Sum of available beds statewide or within hospital type | |
| | Inpatient hospital discharges | HDD | CY | Count of valid discharges in calendar year for entire state or hospital type | Includes newborns |
| FIGURE 2.01-2.03 | Staffed Beds | TDH Databank (available beds) | CY | Sum of available beds statewide or within hospital type | |
| | Licensed Beds | TDH Databank (licensed beds) | CY | Sum of licensed beds statewide or within hospital type | |
| TABLE 2.01- 2.03 | Licensed Beds | TDH Databank (licensed beds) | CY | Sum of licensed beds statewide or within hospital type | |
| | Staffed Beds | TDH Databank (available beds) | CY | Sum of available beds statewide or within hospital type | See above comment under Figure 2.06 |
| | % change, staffed beds | Calculation | CY | (2009 beds - 2007 beds)/(2007 beds) | |

| Table/Figure | Data Element | Source | Time Interval | Calculations | Notes |
|-------------------------|---|---|---------------|---|--|
| FIGURE 2.04 | Occupancy Rate | HDD (Inpatient Days), Databank (available beds) | CY | (Total Inpatient Days/365)/(Total of available beds) | Hospitals calculated by Type. |
| TABLE 2.04-2.06 | Occupancy Rate | HDD (Inpatient Days), Databank (available beds) | CY | (Total Inpatient Days/365)/(number of available beds) | Table presents hospital-specific data. |
| | % change, occupancy | Calculation | CY | (2009 occupancy - 2007 occupancy)/(2007 occupancy) | |
| FIGURE 3.01 | RN FTE / Staffed Beds | AHA Survey (FTE); Databank (available beds) | CY | (Total RN FTE)/(available beds) | Aggregated statewide. |
| TABLE 3.01- 3.03 | RN FTE / Staffed Beds | AHA Survey (FTE); Databank (available beds) | CY | (Total RN FTE)/(available beds) | Aggregated by hospital type. |
| | % change, RN/Beds | Calculation | -NA- | (2009 RN/Beds- 2007 RN/Beds)/(2007 RN/Beds) | |
| FIGURE 3.02 | Total Physician Workforce and FTE Dentist | AHA Survey | CY | Count of valid FTE Physicians and Dentists in calendar year for hospital type | |
| TABLE 3.04-3.06 | Total Physician Workforce and FTE Dentist | AHA Survey | CY | Count of valid FTE Physicians and Dentists in calendar year for hospital type | |
| | % change, FTE | Calculation | -NA- | (2009 FTE- 2007 FTE)/(2007 FTE) | |
| TABLE 4.01- 4.05 | Top 10 MS-DRGs By Volume | HDD | CY | Ranked by MS-DRG counts | |
| FIGURE 4.01 | Average Length of stay (LOS) | TDH HDD | CY | (Total Inpatient Days)/(Number of Discharges) | Totals calculated by Hospital Type. |
| TABLE 4.06 4.08 | Average Length of stay (LOS) | TDH HDD | CY | (Total Inpatient Days)/(Number of Discharges) | Table presents hospital-specific data. |
| | % change, LOS | Calculation | CY | (2009 LOS - 2007 LOS)/(2007 LOS) | |
| TABLE 4.09-4.12 | Discharge Status | HDD | CY | 100*(count within each type of discharge)/(total discharges) | Aggregated by state or hospital type. |
| TABLE 5.01 | Health Districts | State Licensure Office | -NA- | None | |

| Table/Figure | Data Element | Source | Time Interval | Calculations | Notes |
|--------------------------------|-----------------------------|---|---------------|---|-----------------------------------|
| FIGURE 5.01-FIGURE 5.04 | Operating Margin | Financials | FY | (Net Patient Revenue + Other Operating Revenue - Operating Expenses)/(Net Patient Revenue + Other Operating Revenue). Computed median statewide or by hospital type | |
| | Total Margin | Financials | FY | (Net Patient Revenue + Other Operating Revenue - Operating Expenses + Net Non-Operating Revenue)/(Net Patient Revenue + Other Operating Revenue + Net Non-Operating Revenue). Computed median statewide or by hospital type | |
| FIGURE 5.05 | Payer Mix | Financials | CY | 100*(total charges for each payer category)/(total charges) | |
| TABLE 5.04-5.06 | Payer Mix | TDH Databank | CY | 100*(total charges for each payer category)/(total charges) | Aggregated by hospital type. |
| TABLE 6.01-6.04 | CBR Attributes | Community Benefit Reporting (CBR) forms collected by OHPR | FY | None | |
| TABLE 6.05 | Gross Patient Revenue | Financials | FY | | Hospital values summed statewide. |
| | Charity Care - amount | Financials | FY | | Hospital values summed statewide. |
| | Bad Debt - amount | Financials | FY | | Hospital values summed statewide. |
| | Uncompensated Care - amount | Financials | FY | | Hospital values summed statewide. |
| | % Uncompensated Care/GPR | Calculation | FY | (Bad Debt + Charity Care)/(Gross Patient Revenue) | |

APPENDIX VI

GLOSSARY

ADJUSTED ADMISSIONS: Adjusted admissions is a measure of all patient care activity in a hospital, including both inpatient and outpatient care. Adjusted admissions express the volume of outpatient admissions that could have been produced with the same amount of resources as for the sum of inpatient visits, which is then added to the inpatient visit number. This estimate is calculated by multiplying outpatient visits by the ratio of total gross patient revenue to total inpatient charges.

AVERAGE LENGTH OF STAY: The average number of days that inpatients stay in the hospital during the course of the year. It is calculated by dividing the number of patient days by the number of inpatients.

BAD DEBT: Bad debt is the unpaid obligation for care provided to patients who have been determined to be able to pay, but have not done so. Services are billed, but not paid. For insured patients, certain amounts that are patient responsibility, such as deductibles and coinsurance, are counted as bad debt if not paid.

CASH AND IN-KIND CONTRIBUTIONS: Funds and services donated to individuals or groups of the community. Grants, scholarships, staff hours, hospital space, food, and equipment are all examples of typical contributions.

CHARITY CARE: Charity care consists of health care services provided to people who are determined by the hospital to be unable to pay for the cost of health care services. Hospitals will typically determine a patient's inability to pay by examining a variety of factors, such as individual and family income, assets, employment status, family size, or availability of alternative sources of payment. A hospital may establish inability to pay at the time care is provided or through later efforts to gather adequate financial information to make an eligibility determination.

CHARITY CARE COST: Costs associated with the delivery of Charity Care. These costs may be calculated differently among hospitals. A typical formula would be Charity Care multiplied by (Total Operating Expenses/Gross Patient Revenue).

COMMUNITY BENEFITS: Programs implemented by hospitals to improve the general health of their communities. Typical programs may provide free or low-cost health care, health education classes, informational workshops, or monetary contributions.

COMMUNITY BENEFIT OPERATIONS: Costs associated with hospital programming and operations toward community benefit programs. These costs would typically revolve around developing and maintaining community benefit programs; such as staff hours, grant writing, needs assessments, and fundraising.

COMMUNITY BUILDING ACTIVITIES: Non-health care programs provided by the hospital to minimize potential health problems. Some examples of these activities are neighborhood revitalization, tree planting, low income housing projects, mentoring groups, air quality improvement, conflict resolution training, and workforce development programs.

COMMUNITY HEALTH IMPROVEMENT: Activities geared towards improving the health of the community. These types of activities are educational lectures/presentations, special community

health screening events, clinics, telephone information services, poison control services, and hotlines.

DRGs: Diagnosis-Related Groups (DRGs) classify hospital inpatient stays into groups similar in both clinical profile and resource intensity; in other words, a particular DRG generally captures individuals with similar conditions and procedures that are expected to, on average, cost a similar amount to treat. They provide the basis for payment to hospitals for care of Medicare, Medicaid, and an increasing number of commercially insured patients. The federal government adopted DRGs more than a decade ago to curb rising hospital costs associated with reasonable cost and line-item reimbursement methods. Through DRGs, hospitals are reimbursed a flat rate based on a patient's diagnosis and treatment.

FTE: A Full Time Equivalent (FTE) represents the proportion of full time work: one full-time worker accounts for 1.0 FTE, while a half-time worker accounts for 0.5 FTE.

GROSS PATIENT REVENUE: The total charges at the facility's full-established rates for the provision of patient care before deductions from revenue are applied.

HEALTH PROFESSIONS EDUCATION: Community benefits that are used to train future health care professionals. These benefits are providing a clinical setting for training, internships, vocational training, and residencies.

INPATIENT DAYS: The number of days of acute care provided by the hospital in a year, excluding newborns. A 'day' of care is defined as one patient being cared for in the hospital for one day.

LICENSED BEDS: Licensed beds are the maximum number of beds for which a hospital is licensed to operate in Oregon. Most hospitals do not operate all of the beds for which they are licensed. The number of licensed beds does not include licensed long-term care beds, but does include swing beds.

MEDICAID UNREIMBURSED COSTS: Costs not reimbursed by Medicaid, the federal health insurance program that provides health and long-term care services to low-income populations.

MEDICARE UNREIMBURSED COSTS: Costs not reimbursed by Medicare, the federal health insurance program for citizens over 65, and those determined disabled by the Social Security Administration.

OCCUPANCY RATE: In this report, the occupancy rate is based on the number of staffed hospital beds, although an occupancy rate can also be calculated using the number of licensed beds. The rate is calculated by dividing the hospital's average daily census in a given year (total inpatient days/365) by its staffed bed capacity.

OPERATING MARGIN: Operating margin is a critical ratio (operating revenue minus operating expense divided by total operating revenue) that measures how profitable the hospital is when looking at the performance of its direct patient care activities. A negative operating margin is usually an early sign of financial difficulty.

OTHER PUBLIC PROGRAMS: Community benefit programs or services that do not classify into a specific category.

OUTPATIENT VISITS: Visits to the hospital by patients who are not lodged in the hospital while receiving medical, dental or other services. An outpatient visit can range from a minor

procedure such as a lab test or a major procedure such as outpatient surgery. Historically, there has been variation in what comprises a single visit: a clinic visit and a lab test can be counted as a single visit or as two visits. However, a cohesive set of outpatient procedures is more often reported as one visit.

PAYER MIX: Payer mix represents the proportion of revenue paid by each type of payer, calculated as a percent of total charges.

RESEARCH: Research endeavors comprising studies on clinical, community health, and health care delivery. Results of the studies are shared with entities outside the hospital organization.

STAFFED BEDS: Staffed beds are beds that are licensed, set-up and for which there is staff on hand to attend to the patient who occupies the bed. The number of staffed beds cannot legally exceed the number of licensed beds in a hospital.

SUBSIDIZED HEALTH SERVICES: Clinical services that meet a particular community need, and are usually provided at a financial loss to the hospital. Emergency services are also included; for example an Air Ambulance or a trauma center.

TOTAL DEDUCTIONS FROM REVENUE: Deductions include adjustments for Medicare, Medicaid and other insurers. This amount represents the difference between billed charges and contracted rates, charity care, and other deductions.

TOTAL MARGIN: A measure of profitability, total margin is the difference between total revenue and expenses as a proportion of total revenue. “Non-operating income” is included in revenue for the total margin: revenue from contributions, public appropriation and other government transfers, investments, and income from subsidiaries or affiliates.

SWING BEDS: Medicare certifies swing beds in hospitals for use in either acute or long-term care. Swing beds are more common in small, rural hospitals to allow flexibility in the type of care a hospital can provide to patients.

UNCOMPENSATED CARE: Uncompensated care is the total amount of health care services, based on full, established charges, provided to patients who are unable or unwilling to pay. Uncompensated care includes both unbilled charity care and bad debt (services billed but not paid).