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Oregon Military Department

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CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

Oregon Military Department	1776 Militia Way SE, Salem, OR 97301-6888
AGENCY NAME	**AGENCY ADDRESS**
Michael E. Stencel	The Adjutant General
SIGNATURE	**TITLE**

__X__ Agency Request ____ Governor's Budget ____ Legislatively Adopted

Seventy-Eighth Oregon Legislative Assembly - 2015 Regular Session **MEASURE: HB 5006 A**

BUDGET REPORT AND MEASURE SUMMARY **CARRIER: Sen. Girod**

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.
Action Date: 07/03/15
Vote:
Senate
Yeas**:** 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters
House
Yeas**:** 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whitsett, Williamson
Exc**:** 1 - Whisnant
Prepared By: Jean Gabriel and Bill McGee, Department of Administrative Services
Reviewed By: Paul Siebert, Legislative Fiscal Office

Agencies: Various
Biennium: 2015-17

Agency: Military Department
Biennium: 2013-15

Budget Summary

	2013-15 Legislatively Approved Budget[1]	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				$ Change	% Change
Other Funds Capital Construction	$ 266,869,299	$ -	$ 511,316,680	$ 244,447,381	91.6%
Federal Funds Capital Construction	$ 9,401,412	$ -	$ 31,446,471	$ 22,045,059	234.5%
Total	$ 276,270,711	$ -	$ 542,763,151	$ 266,492,440	96.5%

2013-15 Expenditure Limitation Adjustments

Oregon Military Department

Federal Funds Capital Construction			$ 2,082,893	$ 2,082,893

[1] Includes adjustments through December 2014

Summary of Revenue Changes

Other Funds revenues include proceeds from the issuance of general obligation bonds authorized under Article XI-Q, XI-G, XI-F (1), and Article XI, Section 7 of Oregon's Constitution, the depreciation component of the Uniform Rent program and other deposits in the Department of Administrative Services Capital Projects Fund established by ORS 276.005, reserves of the Veterans' Home Program, Oregon Military Department Capital Construction Account (surplus property sale proceeds), aircraft registration fees assessed in accordance with ORS 837.040 and 837.045, and state gasoline tax and driver and vehicle related fees. Federal Funds revenues are from the National Guard Bureau, the Federal Aviation Administration's General Aviation Entitlement Program, the Federal Airport Improvement Program, the U.S. Department of Veterans' Affairs construction grant program, and the U.S. Fish and Wildlife Service.

Summary of Capital Construction Subcommittee Action

House Bill 5006 provides six-year expenditure limitation for new capital construction projects. Projects in excess of $1.0 million that build, acquire, adapt, replace, or change the use or function of a facility are categorized as capital construction projects. All capital projects in excess of $1.0 million require a separate Capital Construction expenditure limitation established by the Legislature or the Emergency Board. House Bill 5006 also extends the six-year expiration dates and expenditure limitations for specified projects.

Oregon Housing and Community Services

Family Affordable Housing: $40,000,000 Other Funds (Article XI-Q bonds) is approved to fund the state's equity (ownership) interest in a variety of projects to provide affordable housing to low-income Oregonians. The form of projects may include small scale and mid-size new construction, land or building acquisition, or modular construction. Debt service will be paid with General Fund.

Oregon Military Department

Military Headquarters Facility: $6,700,000 Other Funds (Article XI-Q bonds) and $18,463,000 Federal Funds (National Guard Bureau) is approved to fund the planning, design, and construction of a new Joint Force Headquarters building to be located in Salem.

Youth Challenge Armory: $4,977,000 Other Funds (Article XI-Q bonds) is approved for the expansion and renovation of the current facility located in Bend to increase capacity for at-risk youths participating in the Youth Challenge Program.

Planning and Pre-Design: $136,281 Other Funds (Capital Construction Account) and $140,770 Federal Funds (National Guard Bureau) is approved for planning and preliminary design work at various sites throughout the state where the agency is planning future capital construction projects.

Medford Armory: $1,943,648 Federal Funds (National Guard Bureau) is approved for the service life extension project to renovate the facility. The project includes upgrades to the building envelope, HVAC system, seismic resilience, utility system, lighting, restrooms, and finishes throughout the building.

Baker City Readiness Center: $750,000 Federal Funds (National Guard Bureau) is approved to construct a new military vehicle compound, expand the parking lot, and move an HF antenna from the old armory to the new readiness center.

Military Museum: $2,082,893 Federal Funds (National Guard Bureau) is approved to update the primary building at the Military Museum located at Camp Withycombe. The project includes expansion of the building entrance and lobby, installation of a fire protection system, upgrades of facility utilities, modifications to classrooms, additional restrooms, and a weapons storage vault. The expenditure limitation will expire June 30, 2019.

The Subcommittee approved the extension of the project expiration date and expenditure limitation for the Roseburg Armory Service Life Extension project (Federal Funds) to June 30, 2016.

Department of Corrections

Deferred Maintenance: $14,220,432 Other Funds (Article XI-Q bonds) is approved to address highest priority deferred maintenance projects. Projects are located at facilities throughout the state and address a range of needs including HVAC repairs, security and electrical systems changes, and some structural improvements.

Various Agencies
Jean Gabriel 503-378-3107; Bill McGee 503-378-2078

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
COMMITTEE AUTHORIZATIONS							
EDUCATION PROGRAM AREA							
Higher Education Coordinating Commission							
OSU - Modular Data Center Project 13-15 reauthorize	$ -	$ -	$ 7,000,000	$ -	$ 7,000,000	0	0.00
PSU - University Ctr Bldg Land Purchase 13-15 reauthorize	$ -	$ -	$ 10,000,000	$ -	$ 10,000,000	0	0.00
PSU - Broadway Housing Purchase	$ -	$ -	$ 53,000,000	$ -	$ 53,000,000	0	0.00
OSU - Forest Science Complex	$ -	$ -	$ 29,702,970	$ -	$ 29,702,970	0	0.00
OSU - Marine Studies Campus Phase I	$ -	$ -	$ 24,752,475	$ -	$ 24,752,475	0	0.00
PSU - Neuberger Hall DM & Renovation	$ -	$ -	$ 60,000,000	$ -	$ 60,000,000	0	0.00
UO - College and Careers Building	$ -	$ -	$ 17,000,000	$ -	$ 17,000,000	0	0.00
UO - Chapman Hall Renovation	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
All - Capital Repair, Renewal & Accessibility	$ -	$ -	$ 65,000,000	$ -	$ 65,000,000	0	0.00
EOU - Hunt Hall Demolition & Site Restoration	$ -	$ -	$ 2,985,000	$ -	$ 2,985,000	0	0.00
OIT - Center for Excellence in Engineering & Tech	$ -	$ -	$ 10,920,000	$ -	$ 10,920,000	0	0.00
SOU - Britt Hall Renovation	$ -	$ -	$ 4,717,500	$ -	$ 4,717,500	0	0.00
UO - Klamath Hall Renovation	$ -	$ -	$ 12,250,000	$ -	$ 12,250,000	0	0.00
WOU - Natural Sciences Building Renovation	$ -	$ -	$ 5,940,000	$ -	$ 5,940,000	0	0.00
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA							
Oregon Housing and Community Services Department							
Family Affordable Housing	$ -	$ -	$ 40,000,000	$ -	$ 40,000,000	0	0.00
Department of Veterans' Affairs							
The Dalles Veterans' Home Renovation	$ -	$ -	$ 1,510,547	$ 2,805,303	$ 4,315,850	0	0.00
PUBLIC SAFETY PROGRAM AREA							
Oregon Military Department							
Military Headquarters Facility	$ -	$ -	$ 6,700,000	$ 18,463,000	$ 25,163,000	0	0.00
Youth Challenge Armory	$ -	$ -	$ 4,977,000	$ -	$ 4,977,000	0	0.00
Medford Armory	$ -	$ -	$ -	$ 1,943,648	$ 1,943,648	0	0.00
Baker City Readiness Center	$ -	$ -	$ -	$ 750,000	$ 750,000	0	0.00
Planning and Pre-design	$ -	$ -	136,281	$ 140,770	$ 277,051	0	0.00

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
NATURAL RESOURCES PROGRAM AREA							
State Department of Fish and Wildlife							
Willamette Falls Fishway Repair	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000	0	0.00
Lower Deschutes River Ranch Acquisition	$ -	$ -	$ -	$ 1,323,750	$ 1,323,750	0	0.00
TOTAL	$ -	$ -	$ 511,316,680	$ 31,446,471	$ 542,763,151	0	0.00
2013-15 Supplemental Expenditure Limitation Adjustments							
Oregon Military Department							
Military Museum	$ -	$ -	$ -	$ 2,082,893	$ 2,082,893	0	0.00

Joint Committee On Ways and Means

Action: Do Pass The A-Eng Bill.
Action Date: 06/05/15
Vote:
Senate
Yeas: 9 - Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Whitsett
Exc: 3 - Burdick, Thomsen, Winters
House
Yeas: 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Whisnant, Whitsett, Williamson
Exc: 1 - Smith
Prepared By: Art Ayre, Department of Administrative Services
Reviewed By: Linda Gilbert, Legislative Fiscal Office

Agency: Military Department
Biennium: 2015-17

Budget Summary*

	2013-15 Legislatively Approved Budget[1]	2015-17 Current Service Level	2015-17 Committee Recommendation	Committee Change from 2013-15 Leg. Approved	
				$ Change	% Change
General Fund	$ 13,578,235	$ 14,217,535	$ 15,903,431	$ 2,325,196	17.1%
General Fund Debt Service	$ 8,285,758	$ 9,414,488	$ 9,414,488	$ 1,128,730	13.6%
Other Funds Limited	$ 105,526,562	$ 97,566,965	$ 98,052,072	$ (7,474,490)	-7.1%
Other Funds Capital Improvements	$ 385,000	$ -	$ 194,377	$ (190,623)	-49.5%
Other Funds Debt Service	$ 107,355	$ 106,014	$ 106,014	$ (1,341)	-1.2%
Other Funds Debt Service Nonlimited	$ 75,261	$ -	$ -	$ (75,261)	-100.0%
Other Funds Nonlimited	$ 694	$ -	$ -	$ (694)	-100.0%
Federal Funds Limited	$ 280,639,097	$ 275,468,790	$ 251,937,017	$ (28,702,080)	-10.2%
Federal Funds Capital Improvements	$ 4,631,304	$ 4,770,599	$ 4,770,599	$ 139,295	3.0%
Total	$ 413,229,266	$ 401,544,391	$ 380,377,998	$ (32,851,268)	-7.9%

Position Summary

Authorized Positions	522	488	448	-74
Full-time Equivalent (FTE) positions	477.51	445.01	405.01	-72.50

[1] Includes adjustments through December 2014

* Excludes Capital Construction expenditures

Revenue Summary

General Fund pays wages and salaries of state employees and provides matching funds for various facilities management activities, as well as matching funds for various Oregon National Guard activities.

Other Funds revenues include 9-1-1 tax (84.5%); proceeds from real property sales (6.4%); facility rental fees (3.9%); miscellaneous funds from vending machines, pay telephones, and other miscellaneous sources (2.3%); indirect cost transfers within the agency (2.2%); the Average Daily Membership revenue received from Bend-LaPine School District for the Youth Challenge Program (0.4%); donations (0.2%); and a transfer from the Department of Aviation (0.1%). Facility rental fees contribute to, but do not fully cover, armory maintenance and operations costs. If the Joint Ways and Means Capital Construction Subcommittee approves one or more of the agency's requested bond-funded capital construction projects, there will be additional Other Funds revenue from the sale of bonds.

Federal Funds come from a variety of federal-state cooperative agreements with the National Guard Bureau and grants from the Federal Emergency Management Agency (FEMA). They fund the majority of facilities' operating costs, pay wages and salaries of state employees

assigned to Oregon National Guard duties; provide construction funds for a variety of maintenance, armory, training, and reserve center facilities; fund several programs for at-risk youth; and contribute to central administrative costs through an interagency transfer. The Office of Emergency Management receives federal dollars from the Department of Homeland Security, Department of Defense, and FEMA.

The Department has a federal budget that is administered separately from its state budget and is not subject to State Federal Funds expenditure limitation.

Summary of Public Safety Subcommittee Action

The Oregon Military Department provides combat-ready units and equipment to be deployed in support of national defense under the direction of the President, and trained personnel and equipment to protect life and property in Oregon during natural disasters or civil unrest under the direction of the Governor.

The Subcommittee approved a budget of $380,377,998 total funds consisting of $25,317,919 General Fund, $98,352,463 Other Funds, and $256,707,616 Federal Funds, including 448 positions (405.01 FTE). The total funds budget is a 5.3 percent decrease from the 2015-17 Current Service Level (CSL) and a 7.9 percent decrease from the 2013-15 Legislatively Approved Budget. The reduction from the 2015-17 CSL is due to a policy package that phases out $30.9 million Federal Funds limitation for the Readiness Sustainment Maintenance Site that closed at Camp Withycombe in Clackamas. The additional reduction from the 2013-15 Legislatively Approved Budget is due to the phase-out of Services and Supplies expenditure limitation associated with limited duration positions funded by the Umatilla Caretaker Contract and to the phase-out of capital construction limitation.

The Subcommittee deferred a formal recommendation on expenditure limitation for Package 498: New Debt Service, and Package 499: Capital Construction to the Joint Ways and Means Capital Construction Subcommittee.

Administration – SCR 001

The Administration program consists of the Command Group, the Financial Administration Division, the State Personnel Office, Public Affairs, and the Reintegration/Emergency Financial Assistance Programs. The Subcommittee approved a budget of $6,972,125 total funds consisting of $4,877,671 General Fund and $2,094,454 Other Funds, including 24 positions (22.88 FTE).

The Subcommittee recommended Package 801: LFO Analyst Adjustments. The package makes reductions to the budget due to scant available General Fund. It eliminates one position (1.00 FTE) from the Command Group and shifts funding to 100 percent Other Funds on a part-time position (0.50 FTE) from Public Affairs, for a total of -$113,243 General Fund and -$14,893 Other Funds. It reduces Services and Supplies expenditures by $88,203 General Fund to switch from the state motor pool to federal General Services Administration vehicles.

Operations – SCR 002

The Operations Program Unit includes operation and maintenance of Army National Guard facilities and operation of the Portland Air Base at the Portland International Airport, Kingsley Field in Klamath Falls, and the Camp Rilea Air Station in Warrenton. The Program also includes Capital Construction staff to oversee the Department's Capital Construction projects. Other federally funded programs include drug interdiction and education; repair of unserviceable U.S. Army equipment; installation of intrusion detection systems at armories and other facilities; and video teleconferencing, computer-based training, interactive audio and video services, e-mail, and electronic network systems provided to National Guard members and their communities. The Subcommittee approved a budget of $95,382,254 total funds consisting of $8,973,062 General Fund, $4,751,092 Other Funds, and $81,658,100 Federal Funds, including 336 positions (293.51 FTE).

The Subcommittee approved Package 201: Air National Guard Fire Protection State Funds. This package funds fire and emergency services support for the Air National Guard missions at the Portland Air National Guard Base and the Kingsley Field Air National Guard Base in Klamath Falls. Recent changes in federal requirements have capped the amount of federal payroll reimbursements at a level lower than the amount bargained by the state in 2013. The total approved is $1,390,116 General Fund.

The Subcommittee approved Package 203: Umatilla Caretaker Agreement. This package continues 23 limited duration positions (23.00 FTE) to fulfill a caretaker agreement with the U.S. Army to support functional activities at the Umatilla Chemical Depot. The agreement is expected to last until 2018. $6,500,000 is 100 percent federally funded.

The Subcommittee recommended Package 801: LFO Analyst Adjustments. This package was added to fund shift one position - a Principal Executive Manager E - from 75.0 percent Federal Funds and 25.0 percent General Fund to 100 percent Federal Funds for a General Fund reduction of $48,482 and to reduce General Fund for Services and Supplies by $18,558, affecting office supplies, recognition awards, and travel expenditures.

The Subcommittee recommended Package 802: Armory Lead Abatement. This package was added in light of new information about lead levels at armories with indoor shooting ranges. The Forest Grove Armory provides the agency its most severe challenge so far. The armory was closed in January 2015 after a National Guard Bureau survey revealed high lead levels on surfaces in the building from the indoor firing range. Also, the fire suppression pipes in this armory have failed. A total of $1,881,600, of which half is Federal Funds and the other half General Fund match, is required to clean the firing range and convert it to storage, replace contaminated ventilation ductwork, and replace fire suppression pipes above the ceiling. Other armories' indoor firing ranges have also been closed and tested. To date, no other armory appears to require this level of abatement and cost.

The Subcommittee approved Package 803: Phase out Readiness Sustainment Maintenance. This package was added to recognize the federal phase-out of the Readiness Sustainment Maintenance Site effective November 30, 2014. The reduction is $30,927,771 Federal Funds and 62 positions (62.00 FTE). The Site was responsible for equipment refurbishment. The drawdown of military troops in the Middle East reduced the amount of military equipment that needed refurbishment. This program may be started up again by the federal government, but it is not currently foreseen.

Oregon Emergency Management – SCR 003

Oregon Emergency Management manages and maintains an emergency services system that coordinates local and state resources to prepare for, respond to, and recover from disaster conditions. It distributes 9-1-1 and FEMA revenues to local governments. The Subcommittee approved a budget of $252,818,910 total funds consisting of $1,855,317 General Fund, $89,105,319 Other Funds, and $161,858,274 Federal Funds, including 42 positions (42.62 FTE).

The Subcommittee approved Package 301: Statewide Next Gen 9-1-1 Implementation. This package provides $500,000 Other Funds (9-1-1 Tax) expenditure limitation to enable Emergency Management to proceed with one portion of the Next Generation 9-1-1 conversion. This funding supports DAS Enterprise Technology Services to coordinate the conversion of the existing frame-relay system to an internet protocol broadband network at all 43 Public Safety Answering Points. This work is consistent with work in other states and will need to be accomplished regardless of Next Gen 9-1-1 migration.

During the 2013-15 biennium, OMD OEM and the Office of the State Chief Information Officer (OSCIO) jointly determined to focus first on the planning and implementation of the 9-1-1 network transition from frame relay to an internet protocol based network, which will set the stage for future, incremental planning and implementation of other project components.

The project's next critical component involves the identification, planning and coordination of the geographic data and geographic information systems (GIS) capabilities required to implement and operate Oregon's Next Generation 9-1-1 system into the future. With that in mind, the Legislature developed the following budget note.

> **Budget Note:**
> Oregon Emergency Management (OMD) is directed to work with the Oregon State Chief Information Officer (OSCIO) to produce a Next Generation 9-1-1 GIS Project Plan for the collection, management, and sharing of geographic data sets and geographic information systems capabilities required to effectively implement Next Generation 9-1-1 throughout the state of Oregon.
>
> The Next Generation 9-1-1 GIS Project Plan is to be submitted to the Legislative Fiscal Office in December 2015, and jointly presented by OMD and the OSCIO to the Joint Legislative Committee on Information Management and Technology and to the Joint Committee on Ways and Means during the 2016 Annual Legislative Session.

The Subcommittee recommended Package 801: LFO Analyst Adjustments. This package was added to capture General Fund savings. Services and Supplies are reduced by $93,284 for non-essential purchases in both General Fund and Federal Funds. In view of scarce General Fund resources, the balance of the Local Disaster Assistance Loan and Grant Account ($283,250 General Fund) is eliminated.

Community Support – SCR 004

The Community Support program unit includes the Youth Challenge Program that provides educational and other services to 16-18 year old youth who have dropped out of high school, the Science and Technology Academy Reinforcing Basic Aviation and Space Exploration (STARBASE) program that demonstrates real-world applications of math and science to students in third to eighth grades in Portland and Klamath Falls through tours of the Portland Air Base and Kingsley Field, and the Emergency Operations program that coordinates the use of National Guard resources in

response to state emergencies as directed by the Governor. The Subcommittee approved a budget of $10,719,231 total funds consisting of $197,381 General Fund, $2,101,207 Other Funds, and $8,420,643 Federal Funds, including 46 positions (46.00 FTE).

Capital Debt Service and Related Costs – SCR 087

Capital Debt Service and Related Costs provides the funding to make payments on the principal, interest, and financing costs associated with the issuance of Article XI-Q bonds and Certificates of Participation (COPs). COPs and XI-Q bonds are tax exempt government securities. The Subcommittee approved a budget of $9,520,502 total funds, consisting of $9,414,488 General Fund and $106,014 Other Funds.

The Subcommittee reviewed and deferred a formal recommendation on expenditure limitation for Package 498: New Debt Service to the Joint Ways and Means Capital Construction Subcommittee. Package 498 provides General Fund appropriation to pay debt service on bonds issued for a new Joint Forces Headquarters building which was not approved in the Governor's budget due to siting concerns. Those concerns have been mitigated by means of a wetland and land condition study, which shows that the preferred construction location - near the Anderson Readiness Center in Salem - is stable. If bonds for the project were sold in 2016 and 2017, the 2015-17 biennium General Fund Debt Service would likely be $434,833.

Capital Improvements – SCR 088

The program provides for capital projects less than $1,000,000, which includes deferred maintenance. The Subcommittee approved a budget of $4,964,976 total funds consisting of $194,377 Other Funds and $4,770,599 Federal Funds.

The Subcommittee approved Package 801: LFO Analyst Adjustments. This package provides limitation to use Heritage Outreach Foundation (HOF) funds to enhance a federally funded capital project to relocate and restore Building 6100 at Camp Withycombe to its historic structure as the Quarter Master Supply Building. The building, as restored, will be used as military museum display space. The HOF funds are to be used to update the building's restrooms.

Capital Construction – SCR 089

Expenditure limitation for Capital Construction projects will be included in House Bill 5005, the statewide bonding bill, and House Bill 5006, the statewide capital construction bill.

The Subcommittee recommended to the Joint Committee on Ways and Means – Capital Construction Subcommittee that the following capital construction expenditure limitation requests be considered for approval.

Package 499: Major Construction. Package 499 includes Other Funds capital construction expenditure limitation for:

(1) A new Joint Forces Headquarters building - $6,706,000 Other (Article XI-Q Bond) Funds, $18,463,000 Federal Funds. This was not approved in the Governor's budget due to siting concerns. Those concerns have been mitigated by means of a wetland and land condition study, which shows that the preferred construction location - near the Anderson Readiness Center in Salem - is stable.
(2) Expansion at the Oregon Youth Challenge Program (YCP) facility - $4,977,000 Other (Article XI-Q Bond) Funds.
(3) A Regional Training Institute (RTI) in Umatilla - $6,500,000 Other (Article XI-Q Bond) Funds, $5,000,000 cash from the sale of current RTI building at Western Oregon University campus.

If bonds for the Joint Forces Headquarters project were sold in 2016 and 2017, the 2015-17 biennium General Fund Debt Service would likely be $434,833. Bonding for the Youth Challenge Program and Regional Training Institute projects could occur in the spring of 2017 without jeopardizing either construction schedule. Also, the National Guard Bureau would need to approve new operational funding for the Youth Challenge project to accommodate the additional students (60 males and 24 females).

In addition, the agency identified new federal fund match for projects already approved in Baker City, $750,000, and in Medford, $1,943,648.

A May 2015 request for the Military Museum seeks $2,082,893 Federal Funds Capital Construction limitation for the 2013-15 biennium and $613,163 Other Funds Capital Construction limitation for the 2015-17 biennium for refurbishment and rehabilitation of several museum areas. The Other Funds are a donation from the Heritage Outreach Foundation.

Finally, the Department is requesting capital construction limitation for planning/pre-design work on 2017-19 biennium projects in the following amounts: $136,281 Other Funds and $140,770 Federal Funds.

Summary of Performance Measure Action

See attached Legislatively Adopted 2015-17 Key Performance Measures form.

Oregon Military Department
Art Ayre -- 503-378-3108

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2013-15 Legislatively Approved Budget at Dec 2014 *	$ 21,863,993	$ -	$ 106,018,917	$ 75,955	$ 285,270,401	$ -	$ 413,229,266	522	477.51
2015-17 Current Service Level (CSL)*	$ 23,632,023	$ -	$ 97,672,979	$ -	$ 280,239,389	$ -	$ 401,544,391	488	445.01
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 001 - Administration									
Package 801: LFO Analyst Adjustments									
Personal Services	$ (113,243)	$ -	$ (14,893)	$ -	$ -	$ -	$ (128,136)	-1	-1.00
Services and Supplies	$ (88,203)	$ -	$ -	$ -	$ -	$ -	$ (88,203)		
SCR 002 - Operations									
Package 201: Air National Guard Fire Protection State Funds									
Personal Services	$ 1,390,116	$ -	$ -	$ -	$ -	$ -	$ 1,390,116	0	0.00
Package 203: Umatilla Caretaker Agreement									
Personal Services	$ -	$ -	$ -	$ -	$ 3,145,776	$ -	$ 3,145,776	23	23.00
Services and Supplies	$ -	$ -	$ -	$ -	$ 3,354,224	$ -	$ 3,354,224		
Package 801: LFO Analyst Adjustments									
Personal Services	$ (48,482)	$ -	$ -	$ -	$ 48,482	$ -	$ -	0	0.00
Services and Supplies	$ (18,558)	$ -	$ -	$ -	$ -	$ -	$ (18,558)		
Package 802: Armory Lead Abatement									
Services and Supplies	$ 940,800	$ -	$ -	$ -	$ 940,800	$ -	$ 1,881,600		
Package 803: Phase Out Readiness Sustainment Maintenance									
Personal Services	$ -	$ -	$ -	$ -	$ (8,718,509)	$ -	$ (8,718,509)	-62	-62.00
Services and Supplies	$ -	$ -	$ -	$ -	$ (22,103,399)	$ -	$ (22,103,399)		
Capital Outlay	$ -	$ -	$ -	$ -	$ (105,863)	$ -	$ (105,863)		
SCR 003 - Oregon Emergency Management									
Package 301: Statewide Next Gen 9-1-1 Implementation									
Services and Supplies	$ -	$ -	$ 500,000	$ -	$ -	$ -	$ 500,000		
Package 801: LFO Analyst Adjustments									
Services and Supplies	$ (93,284)	$ -	$ -	$ -	$ (93,284)	$ -	$ (186,568)		
Special Payments	$ (283,250)	$ -	$ -	$ -	$ -	$ -	$ (283,250)		
SCR 088 - Capital Improvement									
Package 801: LFO Analyst Adjustments									
Capital Outlay	$ -	$ -	$ 194,377	$ -	$ -	$ -	$ 194,377		
TOTAL ADJUSTMENTS	$ 1,685,896	$ -	$ 679,484	$ -	$ (23,531,773)	$ -	$ (21,166,393)	-40	-40.00
SUBCOMMITTEE RECOMMENDATION *	$ 25,317,919	$ -	$ 98,352,463	$ -	$ 256,707,616	$ -	$ 380,377,998	448	405.01
% Change from 2013-15 Leg Approved Budget	15.8%	0.0%	-7.2%	-100.0%	-10.0%	0.0%	-7.9%		
% Change from 2015-17 Current Service Level	7.1%	0.0%	0.7%	0.0%	-8.4%	0.0%	-5.3%		

*Excludes Capital Construction Expenditures

Legislatively Approved 2015-2017 Key Performance Measures

Agency: MILITARY DEPARTMENT, STATE of OREGON

Mission: The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizens soldiers and airmen, equipped and trained to respond to any contingency, natural or manmade.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
1 - RECRUITING - Percent of soldiers and airmen recruited vs. recruiting goal.		Approved KPM	95.00	100.00	100.00
2 - ARMORY CONDITION - Percent of statewide armories in adequate or better condition.		Approved KPM	79.00	80.00	80.00
3 - REVENUE GENERATION - Percent of available armory time		Approved KPM	27.00	40.00	40.00
4 - EQUIPMENT AVAILABILITY - Percent of equipment on hand in Oregon vs. equipment authorized.		Approved KPM	129.00	95.00	95.00
5 - YOUTH CHALLENGE - Percentage of accepted cadets who complete the program and receive either a GED, a high-school diploma, or earn 8 certified credits and return to their home high-school.		Approved KPM		85.00	85.00
6 - REINTEGRATION - Percent of members successfully referred for reintegration services.		Approved KPM	100.00	98.00	98.00
7 - DOMESTIC PREPAREDNESS PLANS - Percentage of counties with National Incident Management System (NIMS) compliant Emergency Operations Plans (EOPS).		Approved KPM	100.00	100.00	100.00
8 - HAZARD MITIGATION PLANS - Percentage of state population covered by a FEMA approved local hazard mitigation plan.		Approved KPM	81.00	90.00	90.00
9 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Accuracy	Approved KPM	75.00	75.00	75.00
9 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Availability of Information	Approved KPM	75.00	75.00	75.00

Agency: MILITARY DEPARTMENT, STATE of OREGON

Mission: The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizens soldiers and airmen, equipped and trained to respond to any contingency, natural or manmade.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2016	Target 2017
9 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Expertise	Approved KPM	75.00	75.00	75.00
9 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Helpfulness	Approved KPM	75.00	75.00	75.00
9 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Overall	Approved KPM	75.00	75.00	75.00
9 - CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with Military Department customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Timeliness	Approved KPM	75.00	75.00	75.00

LFO Recommendation:

KPM #2 - Percent of armories in adequate or better condition. Change target from 50% to 80% in view of recent assessments.

KPM #3 - Revenue generation from available armory time rented. Change target from 60% to 40% in view of recent experience, which is actually closer to 28%. Fewer organizations need to rent armories due to competition with other rural venues.

KPM #5 - Percent of 17-18 year olds completing GED or HS diploma. Substitute new KPM to measure percent of accepted cadets of all ages who complete program and receive a GED, high school diploma, or earn 8 certified credits and return to their home high school. Target: 85%. The current KPM omits some of the students and the 8-credit criteria.

KPM #9 - Customer satisfaction. Change overall target to 75% from 55% in light of recent responses.

Sub-Committee Action:

The Public Safety Subcommittee approved the LFO recommendation.

Action: Do Pass.
Action Date: 07/03/15
Vote:
House
Yeas: 11 - Buckley, Gomberg, Huffman, Komp, McLane, Nathanson, Rayfield, Read, Smith, Whitsett, Williamson
Exc: 1 - Whisnant
Senate
Yeas: 12 - Burdick, Devlin, Girod, Hansell, Johnson, Monroe, Roblan, Shields, Steiner Hayward, Thomsen, Whitsett, Winters
Prepared By: Linda Ames and Linda Gilbert, Legislative Fiscal Office
Reviewed By: Ken Rocco, Legislative Fiscal Office

Agency: Emergency Board
Biennium: 2015-17

Agencies: Various
Biennium: 2013-15

Budget Summary*	2013-15 Legislatively Approved Budget	2015-17 Legislatively Adopted Budget	2015-17 Committee Recommendation	Committee Change
Oregon Watershed Enhancement Board				
Federal Funds	-	-	$ 200,000	$ 200,000
PUBLIC SAFETY PROGRAM AREA				
Department of Corrections				
Other Funds	-	-	$ 254,568	$ 254,568
Criminal Justice Commission				
General Fund	-	-	$ 5,000,000	$ 5,000,000
Department of Justice				
General Fund	-	-	$ 240,550	$ 240,550
General Fund Debt Service			$ 2,407,587	$ 2,407,587
Other Funds	-	-	$ 15,415,000	$ 15,415,000
Federal Funds	-	-	$ 29,997,991	$ 29,997,991
Military Department				
General Fund	-	-	$ 339,563	$ 339,563
General Fund Debt Service	-	-	$ 434,833	$ 434,833
Other Funds	-	-	$ 153,000	$ 153,000
Federal Funds	-	-	$ 358,253	$ 358,253
Department of State Police				
Lottery Funds	-	-	$ 278,788	$ 278,788
Other Funds	-	-	$ 1,072,470	$ 1,072,470
Federal Funds	-	-	$ 1,163	$ 1,163

2015-17 Position Summary

	2013-15 Legislatively Approved Budget	2015-17 Legislatively Adopted Budget	2015-17 Committee Recommendation	Committee Change
Department of Land Conservation and Development				
Authorized Positions	-	-	1	1
Full-Time Equivalent (FTE) positions	-	-	1.00	1.00
Department of Justice				
Authorized Positions	-	-	22	22
Full-Time Equivalent (FTE) positions	-	-	21.13	21.13
Oregon Military Department				
Authorized Positions	-	-	3	3
Full-Time Equivalent (FTE) positions	-	-	3.00	3.00
Oregon State Police				
Authorized Positions	-	-	-	-
Full-Time Equivalent (FTE) positions	-	-	(0.50)	(0.50)

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the May 2015 economic and revenue forecast by the Department of Administrative Services, Office of Economic Analysis, supplemented by transfers from various agency accounts to the General Fund for general governmental purposes as authorized in Senate Bill 501, plus other actions to reduce state agency expenditures.

Summary of Capital Construction Subcommittee Action

Senate Bill 5507 appropriates General Fund to the Emergency Board for general purpose and targeted special purpose appropriations, and makes other adjustments to individual agency budgets and position authority as described below.

Adjustments to Approved 2015-17 Budgets

OMNIBUS ADJUSTMENTS

Omnibus adjustments reflect budget changes in multiple agencies based on reductions in Department of Administrative Services' assessments and charges for services, Audits Division assessments, Attorney General rates, and debt service. Total savings are $30.1 million General Fund, $0.7 million Lottery Funds, $28.5 million Other Funds, and $11.1 million Federal Funds.

ADMINISTRATION

Department of Administrative Services

The Subcommittee approved a one-time $951,393 Other Funds expenditure limitation increase and establishment of six limited-duration positions (1.71 FTE) for the Chief Human Resources Office to review the Human Resource Information System project (HRIS). The positions will review and update the preparations in the current project for business processes realignment that will be necessary with the adoption and deployment of any new HR IT system, review and update existing IT modernization plans, and study and improve conversion planning for implementation of HRIS. The Department will report initial findings of this review to the appropriate subcommittees of the Joint Committee on Ways and Means during the 2016 legislative session.

The Subcommittee also approved a $293,314 Other Funds expenditure limitation increase and the addition of two positions for Shared Financial Services to accommodate service provision for the Department of Geology and Mineral Industries, which will now have financial functions carried out by DAS.

The Subcommittee also approved continuing to give nonlimited authority to DAS to make Other Funds expenditures necessary to disburse general obligation bonds sold during the 2013-15 biennium for the benefit of public universities. Disbursement of future bond sales will be done by the Higher Education Coordinating Commission (HECC), but during the 2013-15 biennium, the Department of Administrative Services (DAS) was given initial authority to disburse these proceeds. As the bond project duties related to issuance of Article XI-F and XI-G general obligation bonds transition from DAS to HECC per House Bill 3199, both agencies were given nonlimited authority to disburse proceeds of bonds issued during 2013-15. The total amount of undisbursed proceeds as of June 30, 2015 from 2013-15 bond sales is $196,523,642. The initial estimate of the amount of 2013-15 proceeds DAS will disburse in 2015-17 per agreements with public universities is $145,875,000, with HECC assumed to disburse $50,648,642. These amounts will likely change once the timing of final transition from DAS to HECC is known.

Senate Bill 5507 includes one-time General Fund appropriations to the Department of Administrative Services for the following purposes:

- $1,100,000 for disbursement to the National Urban Housing and Economic Community Development Corporation (NUHECDC) for implementation of an affordable homes, skills training, and jobs for unemployed prior-offenders, at-risk youth, and veterans. NUHECDC is directed to provide written status reports to the Department of Administrative Services and the Legislative Fiscal Officer each quarter during the 2015-17 biennium to document progress in meeting the program's objectives of providing affordable housing for low to

CSEAS Project will be dependent upon OSCIO and LFO concurrence that DOJ is both ready and able to initiate project execution activities.

The Subcommittee established a $2 million General Fund special purpose appropriation to the Emergency Board for the Defense of Criminal Convictions as a contingency for potential caseload increases.

The Subcommittee also appropriated $240,550 General Fund to support the Oregon Crime Victims Law Center. This will bring total funding for the program to $367,800 for the biennium, including $77,250 General Fund of existing General Fund and $50,000 Other Funds from the renewal of a state grant.

Oregon Military Department

Senate Bill 5507 includes $89,563 General Fund and $358,253 Federal Funds expenditure limitation for three permanent full-time federal operations and maintenance (FOMA) positions (3.00 FTE). These are 3 of 8 positions eliminated from the Portland Air National Guard (PANG) base in 2009 budget cuts, which brought the FOMA workforce to 18, of 26 National Guard authorized positions. In 2013 the Legislature restored the 8 positions as Limited Duration (LD). This funding restores 3 of the LD positions as permanent. The National Guard pays 80% of the cost, General Fund covers the rest. The restored positions will maintain liquid jet fuel receiving, storage, and distribution for all 21 F-15's at PANG; maintain pesticide and herbicide certifications to keep grassy areas in compliance with Port of Portland mandated wildlife standards, which are meant to deter birds from the airfield; and maintain HVAC systems for climate control of critical communications equipment, as well as base fire alarm systems.

Also included is $250,000 one-time General Fund for the Oregon Military Museum for creation of exhibits and other capital expenditures directly related to the establishment and maintenance of the museum.

Two projects are approved for Article XI-Q bonding (House Bill 5005) and capital construction expenditure limitation (House Bill 5006). The first project is a new Joint Forces Headquarters facility to be located in Salem. Two-thirds of the total bonds will be sold in 2016 and the remainder in 2017. Debt Service in 2015-17 is approved in this bill at $434,833 General Fund. Second is expansion of the Oregon Youth Challenge Armory in Bend. Those bonds will be issued in 2017, with debt service beginning in the 2017-19 biennium. Cost of issuance is $153,000 for the two projects; expenditure limitation is included in this bill. Debt service for the two projects in 2017-19 is $2.3 million General Fund.

Department of State Police

The Subcommittee increased the Other Funds expenditure limitation in the Fish and Wildlife Enforcement Division by $993,640 for capital equipment replacements costs. Expenditure limitation is increased by $78,830 Other Funds in the Administrative, Agency Support, Criminal Justice Information systems, and Office of the State Fire Marshal Other Funds limitation to pay for costs associated with reclassifying fourteen positions in the Firearms Background Check program to better address complexity and volume of firearm background checks.

Measure 76 Lottery Funds for Fish and Wildlife Enforcement are increased by $278,788 for fish and wildlife enforcement. Fish and Wildlife troopers are reduced by (0.50) FTE due to the phase-in of one position approved for patrolling the Columbia River late in the 2015-17 biennium.

Action: Do Pass The A-Eng Bill.
Action Date: 02/25/16
Vote:
House
Yeas: 11 - Buckley, Gomberg, Huffman, Komp, Nathanson, Rayfield, Read, Smith, Whisnant, Whitsett, Williamson
Exc: 1 - McLane
Senate
Yeas: 7 - Bates, Devlin, Johnson, Monroe, Roblan, Shields, Steiner Hayward
Nays: 4 - Girod, Hansell, Thomsen, Whitsett
Exc: 1 - Winters
Prepared By: Linda Ames and Theresa McHugh, Legislative Fiscal Office
Reviewed By: Daron Hill, Legislative Fiscal Office

Emergency Board; Various Agencies
Biennium: 2015-17

Budget Summary*

	2015-17 Legislatively Approved Budget	2016 Committee Recommendation	Committee Change from 2015-17 Leg. Approved	
			$ Change	% Change
PUBLIC SAFETY PROGRAM AREA				
Department of Corrections				
General Fund	$ 1,555,904,536	$ 1,593,133,894	$ 37,229,358	2.4%
Other Funds	$ 53,232,352	$ 55,776,993	$ 2,544,641	4.8%
Oregon Criminal Justice Commission				
General Fund	$ 55,035,612	$ 55,130,454	$ 94,842	0.2%
Other Funds	$ 494,015	$ 864,015	$ 370,000	74.9%
Federal Funds	$ 7,304,929	$ 6,937,604	$ (367,325)	-5.0%
District Attorneys and their Deputies				
General Fund	$ 11,610,450	$ 11,868,624	$ 258,174	2.2%
Department of Justice				
General Fund	$ 76,083,264	$ 78,841,305	$ 2,758,041	3.6%
Other Funds	$ 284,955,845	$ 295,519,057	$ 10,563,212	3.7%
Federal Funds	$ 142,401,423	$ 157,871,008	$ 15,469,585	10.9%
Oregon Military Department				
General Fund	$ 25,019,969	$ 25,350,514	$ 330,545	1.3%
Other Funds	$ 110,312,549	$ 113,312,859	$ 3,000,310	2.7%
Federal Funds	$ 278,357,971	$ 280,784,232	$ 2,426,261	0.9%
Oregon Board of Parole				
General Fund	$ 7,807,978	$ 8,040,916	$ 232,938	3.0%
Oregon State Police				
General Fund	$ 271,442,947	$ 279,647,826	$ 8,204,879	3.0%
Lottery Funds	$ 7,841,010	$ 8,010,065	$ 169,055	2.2%
Other Funds	$ 100,483,764	$ 109,285,417	$ 8,801,653	8.8%
Federal Funds	$ 9,760,242	$ 9,780,941	$ 20,699	0.2%
Department of Public Safety Standards and Training				
Other Funds	$ 37,238,170	$ 42,092,883	$ 4,854,713	13.0%
Federal Funds	$ 4,148,299	$ 6,666,167	$ 2,517,868	60.7%

Summary of Revenue Changes

The General Fund appropriations made in the bill are within resources available as projected in the February 2016 economic and revenue forecast by the Department of administrative Services Office of Economic Analysis.

Summary of Capital Construction Subcommittee Action

Senate Bill 5701 is the omnibus budget reconciliation bill for the 2016 legislative session, implementing the statewide rebalance plan that addresses changes in projected revenues and expenditures since the close of the 2015 session. The Subcommittee approved Senate Bill 5701 with amendments to reflect budget adjustments as described below.

Statewide Adjustments

EMPLOYEE COMPENSATION DISTRIBUTION
The Subcommittee approved allocation of $120 million General Fund to state agencies for employee compensation. The General Fund appropriation is expected to cover about 93% of the statewide estimate of costs for compensation and benefit changes agreed to through collective bargaining or other salary agreements. Total compensation adjustments include $120 million General Fund, $3.2 million Lottery Funds, $111.7 Other Funds, and $55.9 million Federal Funds. Lottery Funds, Other Funds, and Federal Funds expenditure limitations are calculated at fully-funded amounts.

OTHER STATEWIDE ADJUSTMENTS
Other statewide adjustments include adjustments for Pension Obligation Bond (POB) payments and fully funding the General Fund need of employee compensation for small agencies. POB adjustments generated a net savings of $4.3 million Total Funds, including General Fund savings of $487,281. A portion of the savings was used to fully fund the General Fund collective bargaining agreement costs ($243,932) of small agencies.

Section 116 of the budget bill reflects the changes, as described above, for each agency. These adjustments are not addressed in the agency narratives, although they are included in the table at the beginning of the budget report.

Emergency Board

As part of the 2015-17 biennium statewide rebalance plan, Senate Bill 5701 adjusts the Emergency Board's general purpose and special purpose appropriations as described as follows:

to: (a) justify why an advisory steering committee is an appropriate form of governance; (b) provide a detailed cost-benefit analysis of the decision to use a private vendor vs. Department of Administrative Services State Data Center; (c) provide a justification for the indirect agency administrative charges to the CSEAS project, which may need to be repurposed and used for a general project contingency fund; and (d) report on improvements to quality assurance and agency status reporting.

Oregon Military Department

The Other Funds expenditure limitation for the Community Support program was increased, on a one-time basis, by $2,442,000 for the reimbursement of firefighting expenditures incurred during the 2015 fire season.

The 2015-17 legislatively adopted budget inadvertently made a General Fund reduction to services and supplies that should have been applied to personal services. The reduction is $57,929 within the Administration division. Moving it to the right budget category will enable the agency to correctly build the 2017-19 budget.

The Subcommittee approved $80,000 Other Funds expenditure limitation for the purpose of paying cost of issuance expenses associated with Article XI-Q bond authority approved for rehabilitating facilities at the Umatilla Depot site to prepare it for use as a Regional Training Center. The Umatilla site will replace the facility currently used on the Western Oregon University campus.

Department of Public Safety Standards and Training

The Subcommittee approved an increase in Other Funds expenditure limitation of $959,000 and the addition of three limited-duration positions (1.74 FTE) to support programs and activities in the Department of Public Safety Standards and Training's (DPSST) Center for Policing Excellence, funded by an Edward Byrne Memorial Justice Assistance Grant through the Criminal Justice Commission.

The agency's Federal Funds expenditure limitation was increased by $2,497,563. This net-zero technical correction changes a revenue-only transfer between DPSST and the Department of Justice to a pass-through expenditure, a budgetary change required in order to ensure full reimbursement of costs related to the federal High Intensity Drug Trafficking Area program operated by the state Department of Justice.

The Subcommittee increased the agency's Other Funds expenditure limitation by $2,790,195, and authorized twelve permanent positions (8.00 FTE) to add four basic police and two basic corrections classes to the agency's training calendar to meet demand during the 2015-17 biennium.

Oregon State Police

The Subcommittee increased the agency's General Fund appropriation by $1,320,216 and increased its Other Funds expenditure limitation by $6,911,613 for Federal Emergency Management Agency-reimbursable expenses incurred during numerous mobilizations coordinated by the State Fire Marshal during the 2015 fire season in Oregon.

The Subcommittee increased the agency's General Fund appropriation by $1,000,000 and authorized 12 positions (6.63 FTE) to increase staff capacity and reduce wait times and backlogs in the Firearm Instant Check System program.

General Fund	**Ch. 332 1**	**+258,174**
Oregon Criminal Justice Commission:		
General Fund	**Ch. 606 1**	**+94,842**
Federal funds	**Ch. 606 3**	**+2,675**
Oregon Military Department:		
General Fund	**Ch. 594 1(1)**	**+96,440**
General Fund	**Ch. 594 1(2)**	**+177,487**
General Fund	**Ch. 594 1(3)**	**+56,618**
Other funds	**Ch. 594 2(1)**	**+86,227**
Other funds	**Ch. 594 2(2)**	**+136,457**
Other funds	**Ch. 594 2(3)**	**+167,945**
Other funds	**Ch. 594 2(4)**	**+87,681**
Federal funds	**Ch. 594 3(1)**	**+1,945,047**
Federal funds	**Ch. 594 3(2)**	**+218,172**
Federal funds	**Ch. 594 3(3)**	**+263,042**
State Board of Parole and Post-Prison Supervision:		
General Fund	**Ch. 304 1**	**+232,938**
Department of State Police:		
General Fund	**Ch. 696 1(1)**	**+2,952,078**
General Fund	**Ch. 696 1(2)**	**+294,251**
General Fund	**Ch. 696 1(3)**	**+1,222,668**
General Fund	**Ch. 696 1(4)**	**+1,415,666**
Other funds	**Ch. 696 2(1)**	**+525,329**
Other funds	**Ch. 696 2(2)**	**+243,151**
Other funds	**Ch. 696 2(3)**	**+20,700**
Other funds	**Ch. 696 2(4)**	**+1,100,860**
Federal funds	**Ch. 696 3(1)**	**-568**
Federal funds	**Ch. 696 3(2)**	**+15,674**
Federal funds	**Ch. 696 3(3)**	**-1,336**
Federal funds	**Ch. 696 3(4)**	**+6,929**
Lottery funds	**Ch. 696 4**	**+169,055**
Department of Public Safety Standards and Training:		
Other funds	**Ch. 658 2(1)**	**+1,105,518**
Federal funds	**Ch. 658 3**	**+20,305**
Department of Corrections:		
General Fund	**Ch. 655 1(1)**	**+27,996,865**
General Fund	**Ch. 655 1(2)**	**+2,665,898**
General Fund	**Ch. 655 1(3)**	**+1,305,023**
General Fund	**Ch. 655 1(4)**	**+572,456**
Other funds	**Ch. 655 2(1)**	**+183,067**
Other funds	**Ch. 655 2(2)**	**+265,796**
Other funds	**Ch. 655 2(4)**	**+1,142**
Oregon Youth Authority:		
General Fund	**Ch. 617 1(1)**	**+6,397,310**
Other funds	**Ch. 617 2**	**+73,651**
Federal funds	**Ch. 617 3**	**+218,727**

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(10) TRANSPORTATION.

the amount of $373,616 a year for five years beginning January 1, 2017 to support and complement existing infrastructure building work partnering with coordinated care organizations to deliver provider and patient education to prevent prescription drug misuse; 2) the Grant to Prevent Prescription Drug/Opioid Overdose-Related Deaths in the amount of $1 million a year for five years beginning January 1, 2017 to reduce the number of prescription drug/opioid overdose-related deaths and adverse events by training first responders and other key community sectors in prevention strategies, including the purchase and distribution of naloxone; and 3) the Targeted Capacity Expansion: Medication Assisted Treatment-Prescription Drug and Opioid Addiction grants cooperative agreement in the amount of $1 million a year for five years beginning January 1, 2017 to expand and enhance access to integrated medication assisted treatment (e.g. buprenorphine, methadone, naltrexone) for individuals with opioid use disorder.

18. Board of Nursing

Increased the Other Funds expenditure limitation established for the Board of Nursing by section 1, chapter 439, Oregon Laws 2015, by $244,452 and authorized the establishment of two full-time permanent positions (1.58 FTE) for personnel reclassifications and increased workload requirements.

19. Department of Justice

Acknowledged receipt of a report on the Child Support Enforcement Automated System information technology project, with instructions, and directed the agency to report to the Emergency Board in September of 2016.

20. Department of Justice

Increased the Federal Funds expenditure limitation established for the Department of Justice by section 13, chapter 837, Oregon Laws 2015, by $2,538,107 for supplemental funding for the Child Support Enforcement Automated System information technology project, with the understanding that the Department of Administrative Services will unschedule the limitation increase and will only re-schedule upon the joint approval of the Office of State Chief Information Officer, Chief Financial Officer, and Legislative Fiscal Office.

21. Department of Public Safety Standards and Training

Increased the Other Funds expenditure limitation established for the Department of Public Safety Standards and Training by section 2, chapter 658, Oregon Laws 2015, by $337,000 for crisis intervention training for first responders.

22. Department of Public Safety Standards and Training

Increased the Other Funds expenditure limitation established for the Department of Public Safety Standards and Training by section 2, chapter 658, Oregon Laws 2015, by $100,000 for additional training for 911 telecommunicators.

23. Military Department

Increased the Other Funds expenditure limitation established for the Military Department by section 2(4), chapter 594, Oregon Laws 2015, Community support, by $256,000 and increased the Federal Funds expenditure limitation established for the

Military Department by section 3(3), chapter 594, Oregon Laws 2015, Community support, by $518,000 for supplemental funding for the Oregon Youth Challenge Program.

24. Military Department
Increased the Federal Funds expenditure limitation established for the Military Department by section 3(3), chapter 594, Oregon Laws 2015, Community support, by $270,000 for supplemental federal funds received for the STARBASE Program.

25. Military Department
Allocated $170,000 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 to supplement the appropriation made to the Military Department by section 1(2), chapter 594, Oregon Laws 2015, Operations, for roof repairs at the Forest Grove and Kliever armories, and directed the Department to use $500,000 of one-time General Fund savings available within current appropriations for the state's 50% share of the roof repairs.

26. Department of State Police
Approved the submission of a federal grant application to the U.S. Department of Justice in the amount of $1.04 million over three years to establish a computerized system to track the inventory and processing of sexual assault forensic evidence kits in possession of the Department of State Police.

27. Department of State Police
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice in the amount of $9.4 million for up to eighteen months to replace the CrimeVue criminal history database and messaging system.

28. Department of State Police
Established a General Fund appropriation for the Department of Administrative Services and allocated $73,053 from the Emergency Fund established by section 1, chapter 837, Oregon Laws 2015 and $2,000,000 from the special purpose appropriation made to the Emergency Board by section 109 (1), chapter 82, Oregon Laws 2016, to the newly established appropriation for costs associated with the unlawful occupation of the Malheur National Wildlife Refuge in Harney County, for distribution to state and local agencies to reimburse for expenses incurred during the occupation; and increased the Other Funds expenditure limitation established for the Department of State Police by section 2(1), chapter 696, Oregon Laws 2015, Patrol services, criminal investigations and gaming enforcement, by $874,188 in order to receive reimbursements due the agency from the Department of Administrative Services.

29. Criminal Justice Commission
Approved, retroactively, the submission of a federal grant application to the U.S. Department of Justice in the amount of up to $1.75 million for three years to support Oregon's Justice Reinvestment efforts.

61. Department of Administrative Services

Increased the Other Funds expenditure limitation established for the Department of Administrative Services by section 2(4), chapter 654, Oregon Laws 2015, Chief Human Resource Office, by $6,520,731; authorized the establishment of 22 limited duration positions (9.17 FTE) and the extension of six existing limited duration positions through the end of the biennium (4.29 FTE), including the reclassification of one to a Principal Executive Manager (PEM) G; adjusted state agency budgets by allocating $4,292,256 from the special purpose appropriation made to the Emergency Board by section 52, chapter 837, Oregon Laws 2015; increased Lottery Funds expenditure limitations by $95,628; increased Other Funds expenditure limitations by $3,357,479; and increased Federal Funds expenditure limitations by $1,489,374; to adjust state agency budgets to fund assessment increases related to continuation of the Human Resources Information System project and staffing adjustments related to the previously approved DAS Information Technology reorganization per the attached table.

62. Department of Administrative Services

Established a $2,336,040 Other Funds Capital Construction expenditure limitation for the Department of Administrative Services to replace the roof at the Department of Environmental Quality and Public Health laboratory, and established a $4,000,000 Other Funds Capital Construction expenditure limitation for the Department of Administrative Services for capital and tenant improvements at the 550 Building.

63. Department of Administrative Services

Acknowledged receipt of a report on compensation plan changes and position allocations.

64. Department of Administrative Services

Approved the 2017-19 uniform rent rates as proposed by the Department of Administrative Services and required under ORS 276.390.

65. Department of Revenue

Deferred consideration of a funding request for the Property Valuation System information technology project, and directed the agency to report to the Emergency Board in September of 2016 on the status of the project.

66. Department of Revenue

Increased the Other Funds expenditure limitation established for the Department of Revenue by section 2(1), chapter 596, Oregon Laws 2015, Administration, by $379,481 and authorized the establishment of five permanent full-time positions (2.71 FTE) for the Recreational Marijuana Program.

68. Department of Revenue

Acknowledged receipt of a report on the availability of data for tax research and forecasting purposes, and directed the agency to report to the Emergency Board in September of 2016 with an updated status report.

#61 DAS - Attachment A

Agency Name	Chapter	Section	GF	LF	OF	FF	Total
SECRETARY OF STATE	688	01-02	11,079	-	-	-	11,079
SECRETARY OF STATE	688	02-04	-	-	3,767	-	3,767
SECRETARY OF STATE	688	02-01	-	-	7,211	-	7,211
SECRETARY OF STATE	688	02-05	-	-	7,636	-	7,636
SECRETARY OF STATE	688	02-03	-	-	17,437	-	17,437
OREGON STATE TREASURY	689	01-02	-	-	171	-	171
OREGON STATE TREASURY	689	01-01	-	-	21,769	-	21,769
JUDICIAL FIT OR DISABILITY COM	93	01-01	123	-	-	-	123
DISTRICT ATTORNEYS/DEPUTIES	332	01	8,787	-	-	-	8,787
JUDICIAL DEPARTMENT	691	01-02	430,457	-	-	-	430,457
GOVERNMENT ETHICS COMMISSION	465	01-01	-	-	1,924	-	1,924
CRIMINAL JUSTICE COMMISSION	606	03	-	-	-	23	23
CRIMINAL JUSTICE COMMISSION	606	01	1,995	-	-	-	1,995
CRIMINAL JUSTICE COMMISSION	606	02-00	-	-	27	-	27
DEPT OF MILITARY	594	03-01	-	-	-	40,057	40,057
DEPT OF MILITARY	594	03-02	-	-	-	1,878	1,878
DEPT OF MILITARY	594	03-03	-	-	-	9,518	9,518
DEPT OF MILITARY	594	01-04	2	-	-	-	2
DEPT OF MILITARY	594	01-03	1,969	-	-	-	1,969
DEPT OF MILITARY	594	01-01	9,999	-	-	-	9,999
DEPT OF MILITARY	594	01-02	11,713	-	-	-	11,713
DEPT OF MILITARY	594	02-01	-	-	933	-	933
DEPT OF MILITARY	594	02-02	-	-	5,292	-	5,292
DEPT OF MILITARY	594	02-04	-	-	6,653	-	6,653
DEPT OF MILITARY	594	02-03	-	-	28,657	-	28,657
MARINE BOARD	601	01-01	-	-	9,642	-	9,642
BOARD OF PAROLE/POST PRISON	304	01	3,825	-	-	-	3,825
OREGON STATE POLICE	696	03-02	-	-	-	821	821
OREGON STATE POLICE	696	03-04	-	-	-	183	183
OREGON STATE POLICE	696	01-02	1,968	-	-	-	1,968
OREGON STATE POLICE	696	01-03	16,107	-	-	-	16,107
OREGON STATE POLICE	696	01-04	32,324	-	-	-	32,324
OREGON STATE POLICE	696	01-01	162,181	-	-	-	162,181
OREGON STATE POLICE	696	04-00	-	7,935	-	-	7,935
OREGON STATE POLICE	696	02-03	-	-	171	-	171
OREGON STATE POLICE	696	02-01	-	-	21,845	-	21,845
OREGON STATE POLICE	696	02-02	-	-	27,833	-	27,833
OREGON STATE POLICE	696	02-04	-	-	33,030	-	33,030
PUBLIC SAFETY/STDS/TRAINING	658	02-01	-	-	32,477	-	32,477
DEPT OF VETERANS AFFAIRS	616	01-01	5,189	-	-	-	5,189
DEPT OF VETERANS AFFAIRS	616	03	-	-	14,629	-	14,629
DEPT OF CORRECTIONS	655	01-02	1,084,608	-	-	-	1,084,608
DEPARTMENT OF ENERGY	656	01	-	-	27,830	-	27,830
DEPT OF ENVIRONMENTAL QUALITY	593	02-04	-	-	172,399	-	172,399
PSYCHIATRIC REVIEW BOARD	411	01	2,685	-	-	-	2,685
PUBLIC DEFENSE SERVICES	615	01-03	6,104	-	-	-	6,104
PUBLIC DEFENSE SERVICES	615	01-01	12,395	-	-	-	12,395
OREGON YOUTH AUTHORITY	617	03	-	-	-	7,684	7,684
OREGON YOUTH AUTHORITY	617	01-01	234,585	-	-	-	234,585
INDIAN SERVICES COMMISSION	772	13	488	-	-	-	488
DEPT OF CONSUMER/BSN SERVICES	592	02	-	-	-	1,826	1,826
DEPT OF CONSUMER/BSN SERVICES	592	01	-	-	222,548	-	222,548
OREGON HEALTH AUTHORITY	838	04-01	-	-	-	191	191
OREGON HEALTH AUTHORITY	838	04-02	-	-	-	324,234	324,234
OREGON HEALTH AUTHORITY	838	01-01	2	-	-	-	2
OREGON HEALTH AUTHORITY	838	01-02	582,422	-	-	-	582,422
OREGON HEALTH AUTHORITY	838	02-01	-	-	31	-	31
OREGON HEALTH AUTHORITY	838	02-02	-	-	107,079	-	107,079
PUB EMPLOYEES RETIREMNT SYSTEI	595	01-01	-	-	89,634	-	89,634
DEPT OF EMPLOYMENT	485	04	-	-	-	149,532	149,532

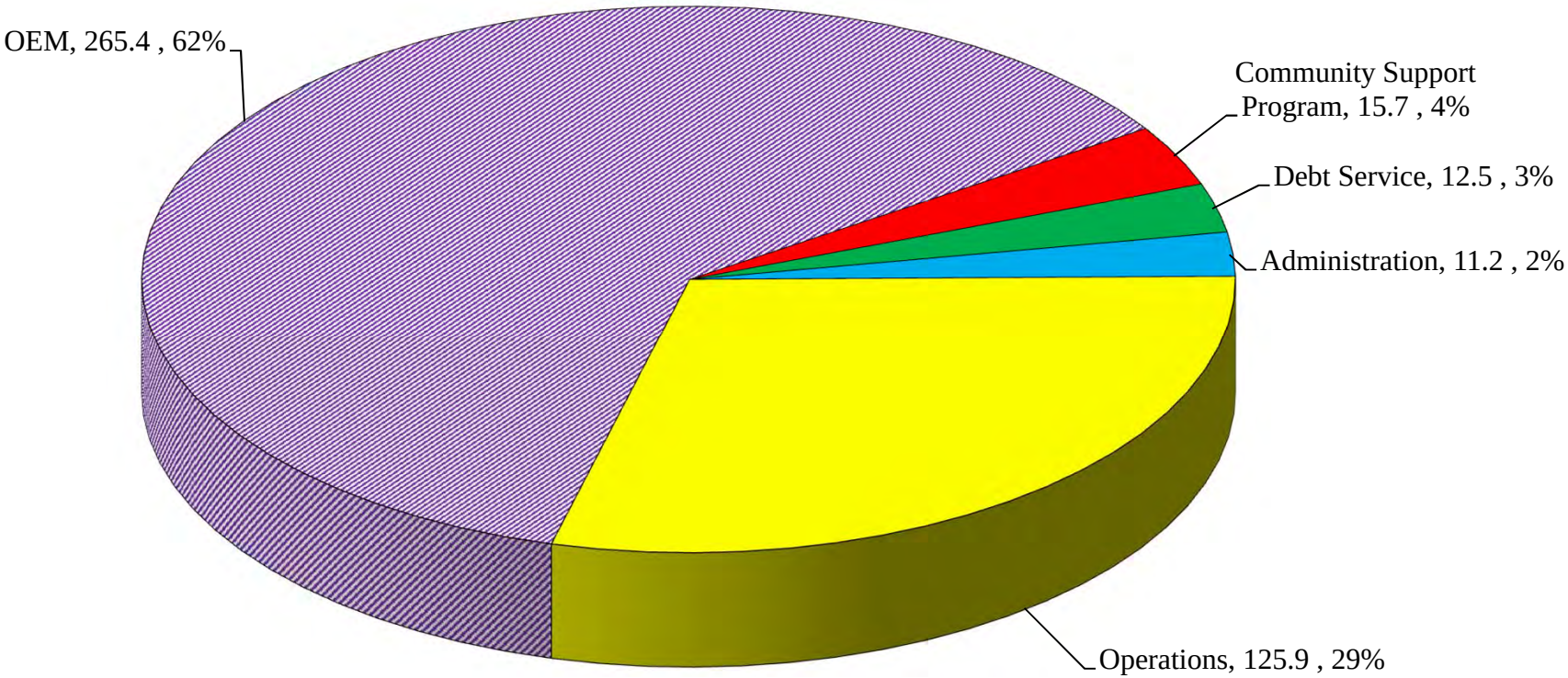
OREGON MILITARY DEPARTMENT
2017-19 BIENNIAL BUDGET
Budget Summary Graphics

FACILITY LOCATIONS

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

2017-2019 AGENCY REQUEST BUDGET BY PROGRAM
(EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)
(Millions)



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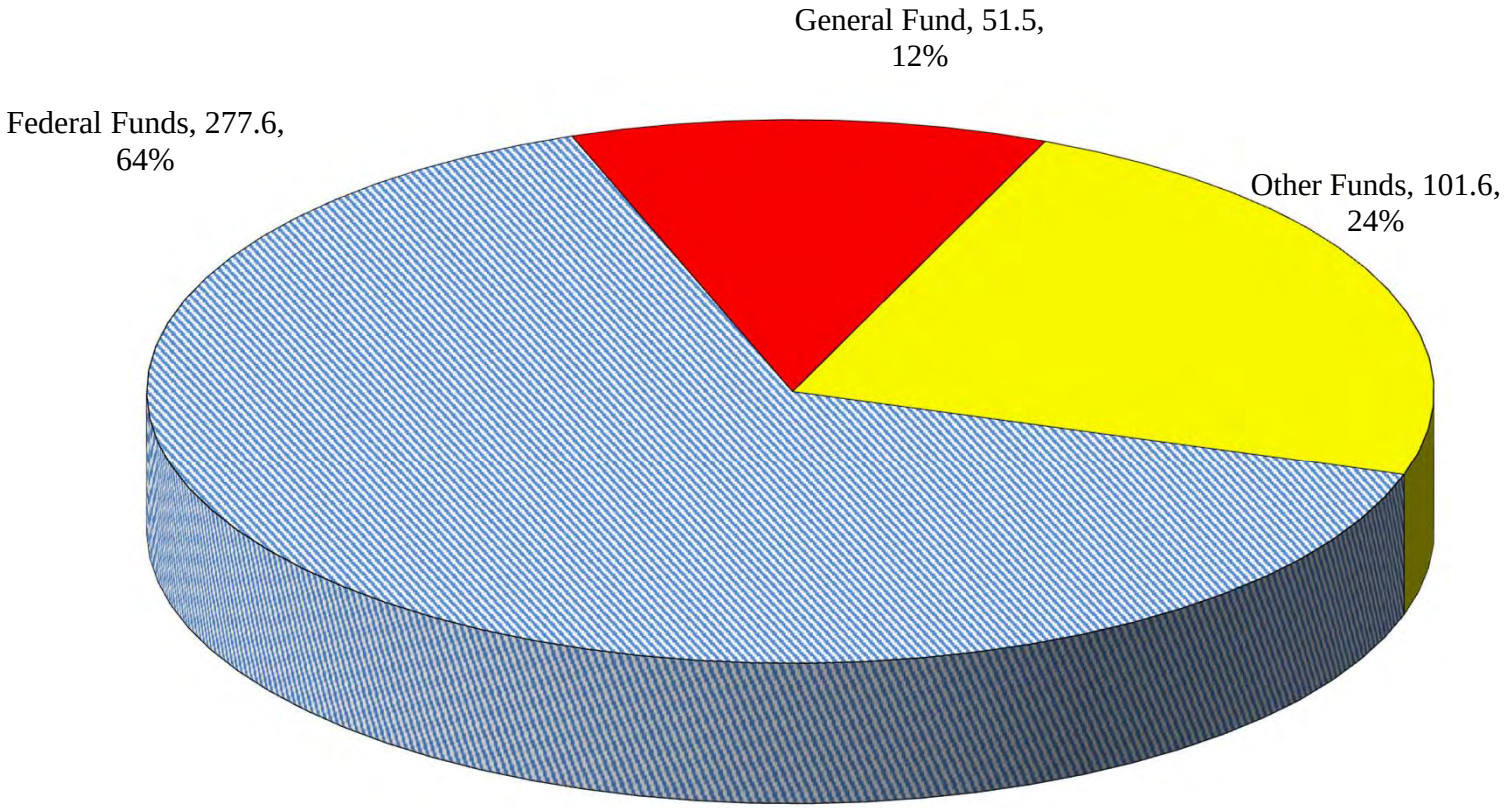
OREGON MILITARY DEPARTMENT

2017-2019 AGENCY REQUEST BUDGET BY FUND
(EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)
(Millions)



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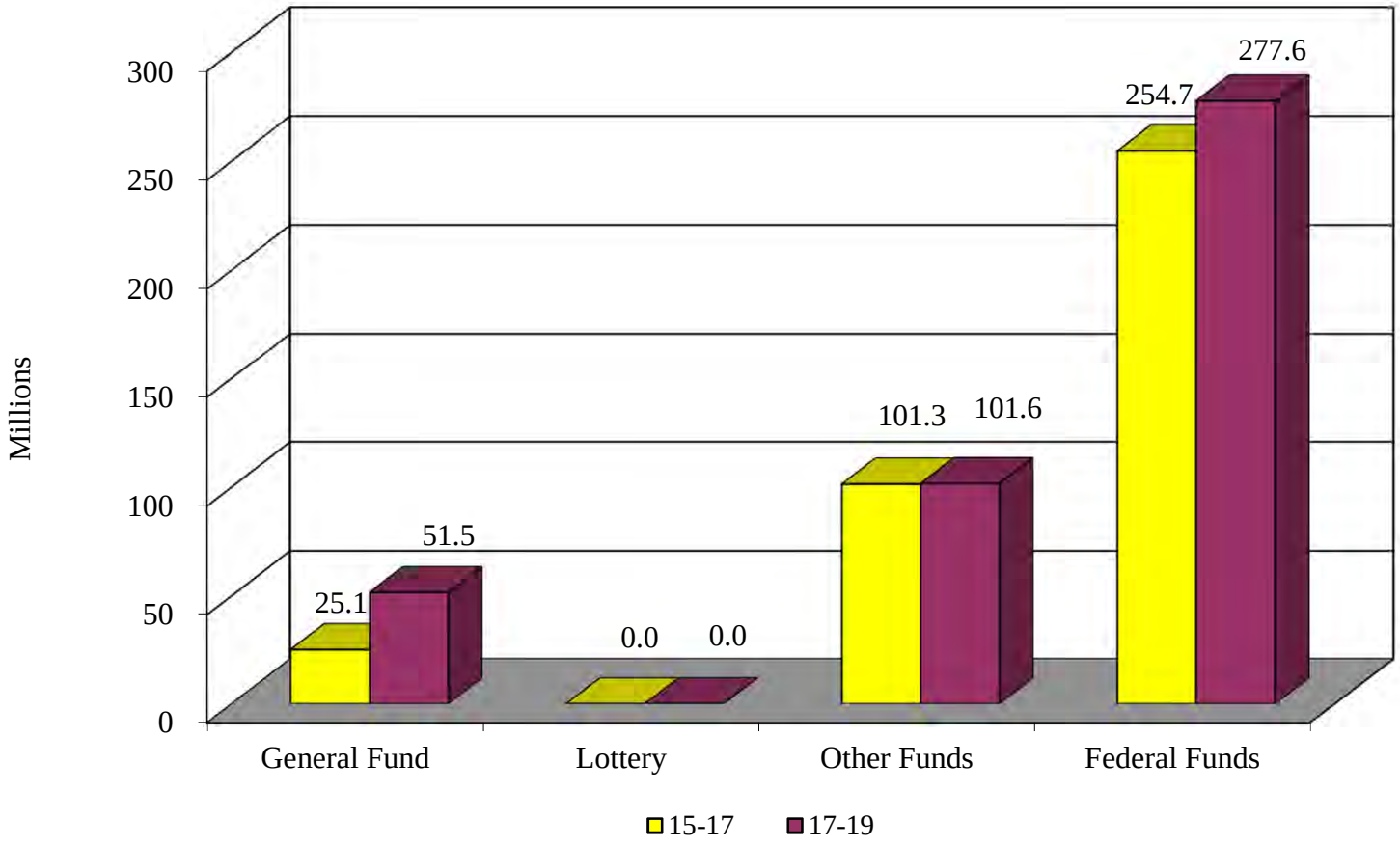
OREGON MILITARY DEPARTMENT

2015-2017 LEGISLATIVELY APPROVED BUDGET VS. 2017-2019 AGENCY REQUEST BUDGET

(EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)



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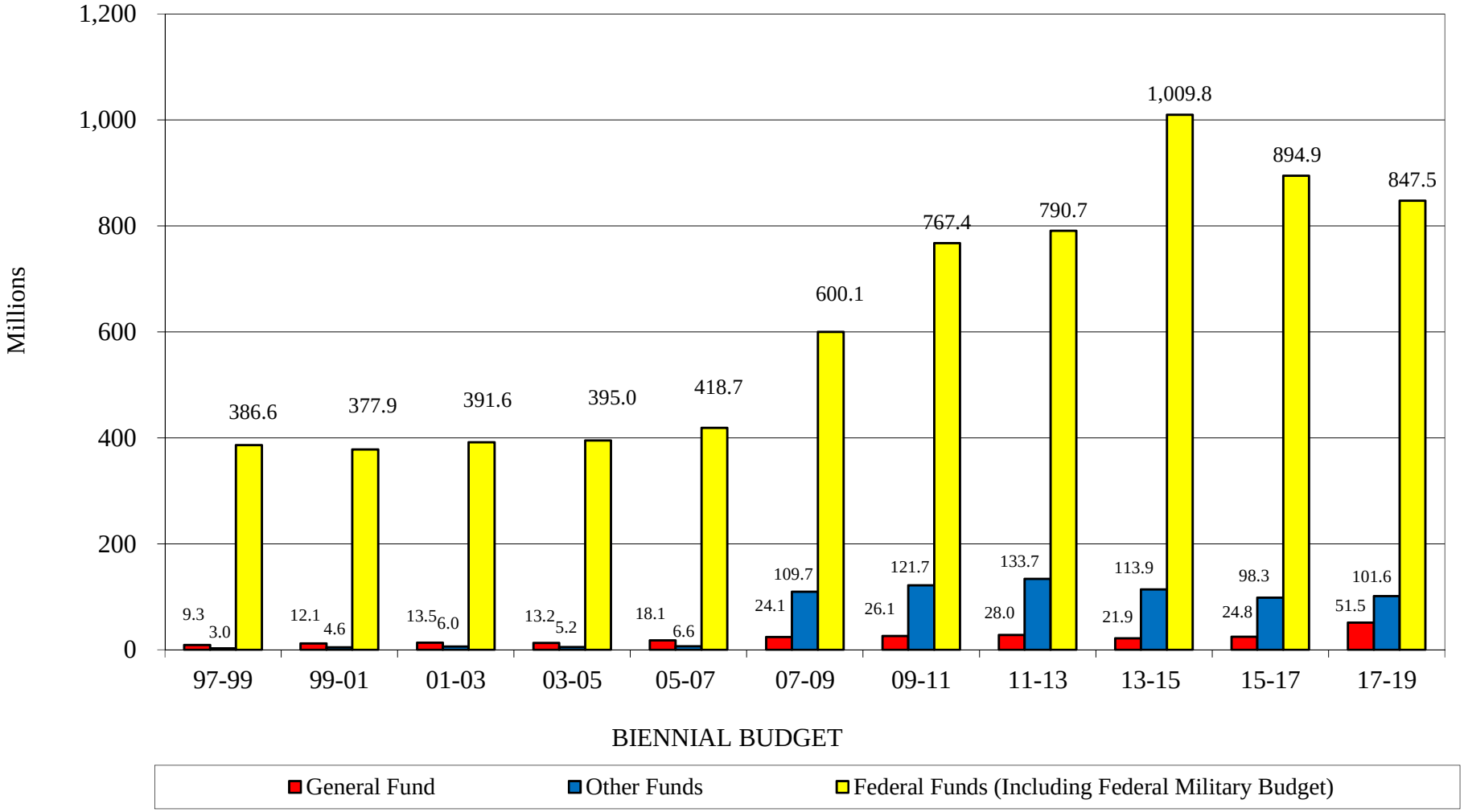
OREGON MILITARY DEPARTMENT

BUDGET COMPARISON

(EXCLUDES CAPITAL IMPROVEMENT AND MAJOR CONSTRUCTION)



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2017-2019

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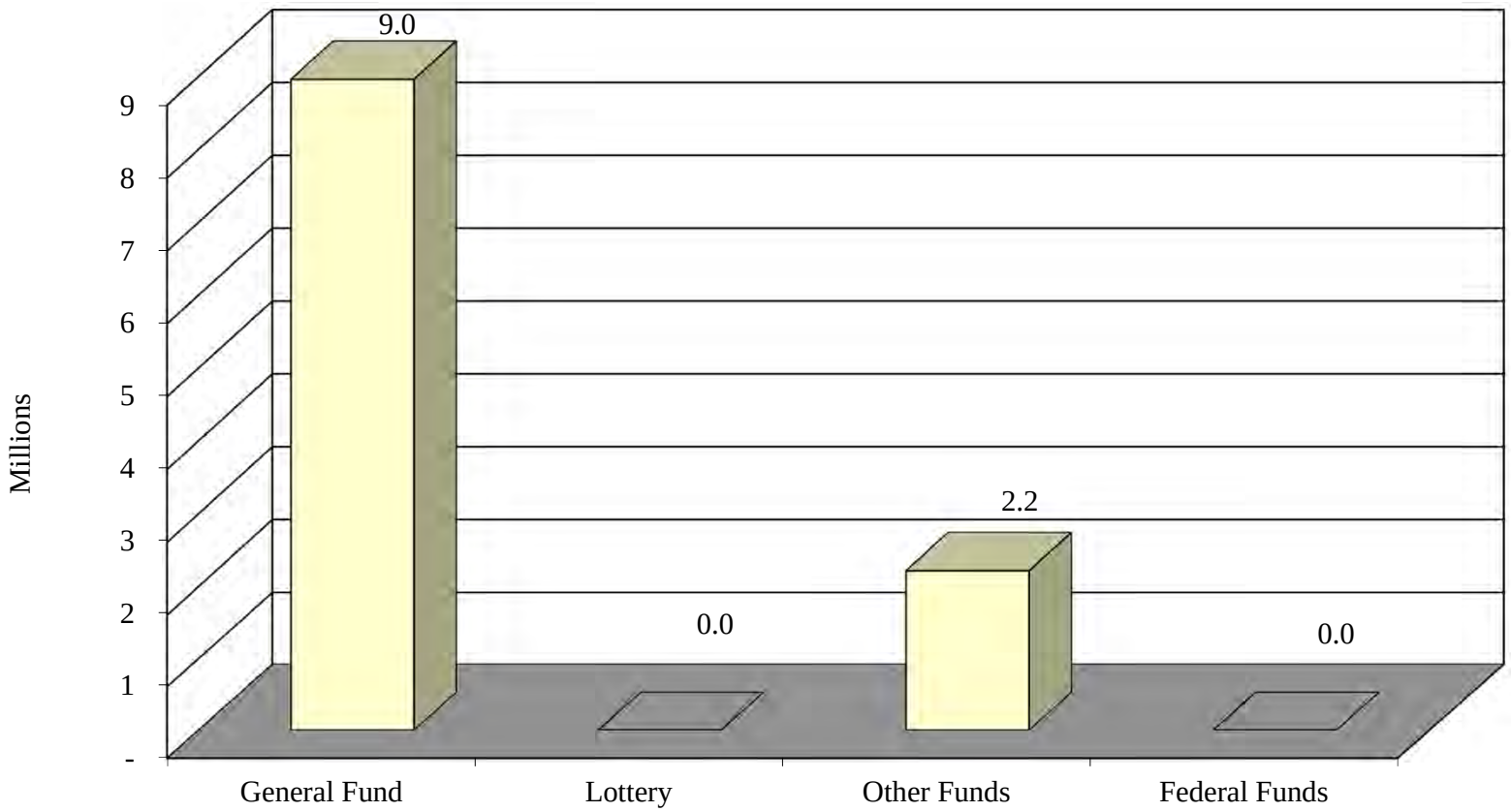
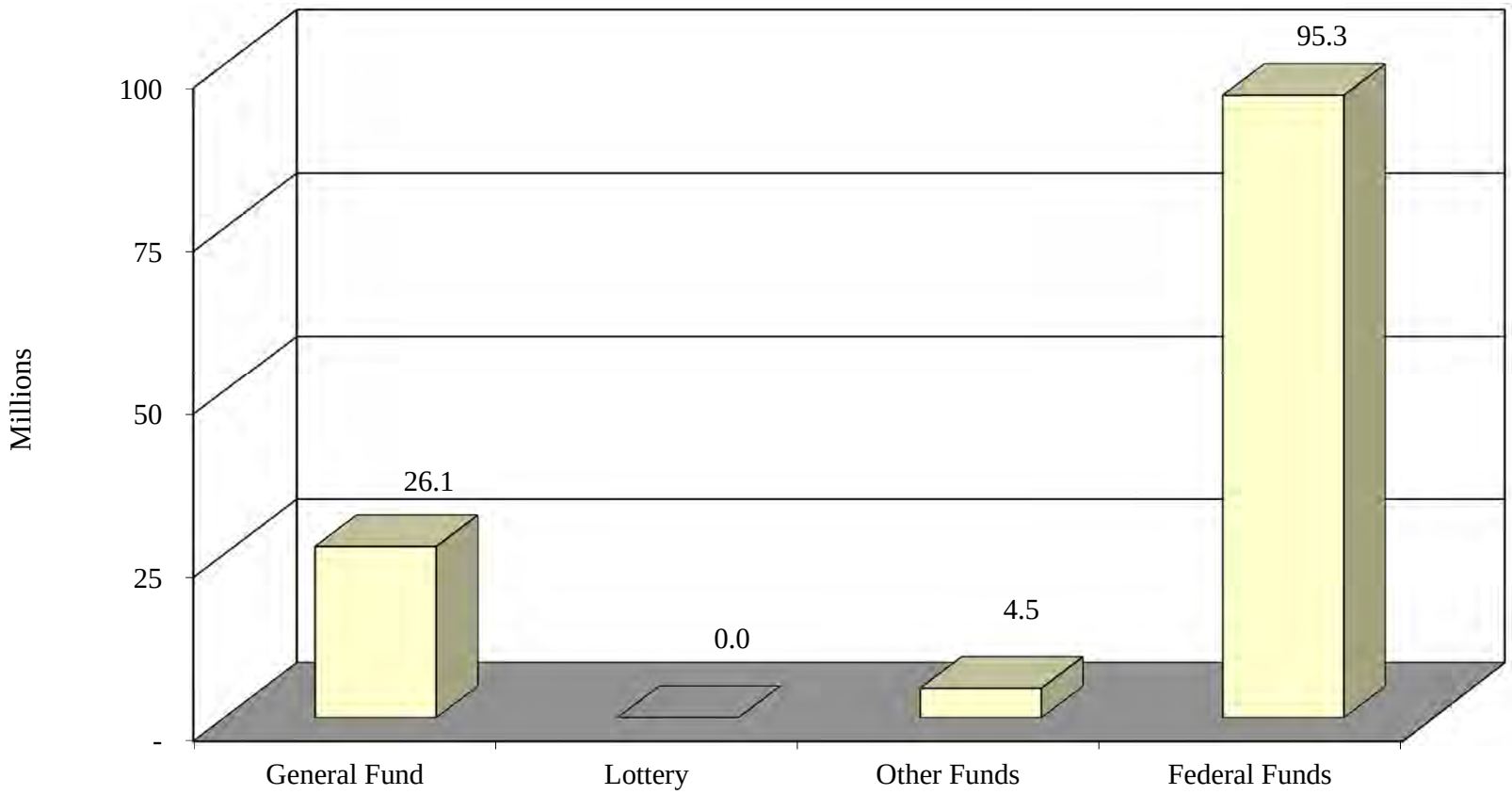
OREGON MILITARY DEPARTMENT

2017-2019 AGENCY REQUEST BUDGET
ADMINISTRATION PROGRAM



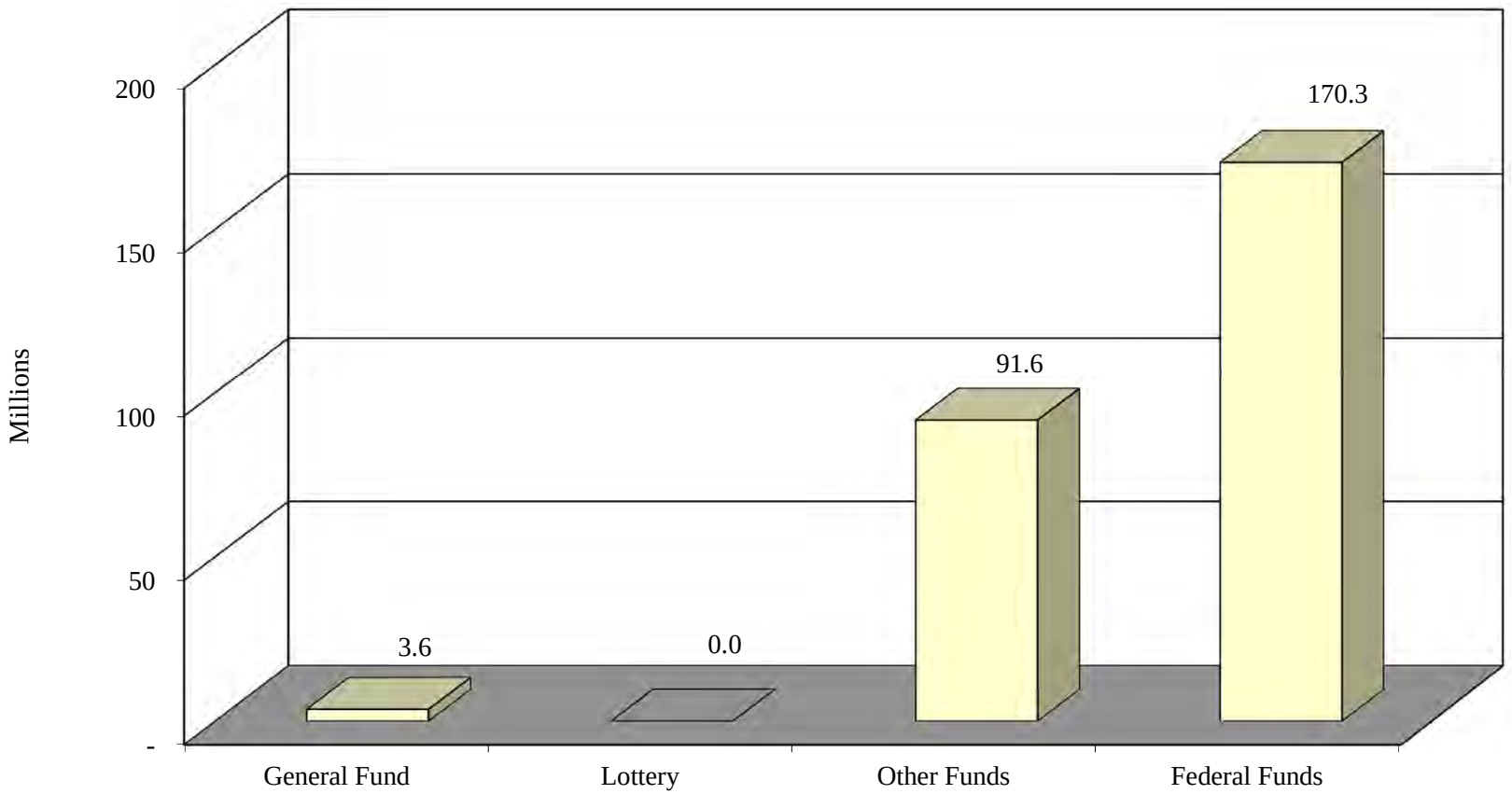
OREGON MILITARY DEPARTMENT

2017-2019 AGENCY REQUEST BUDGET
OPERATIONS PROGRAM



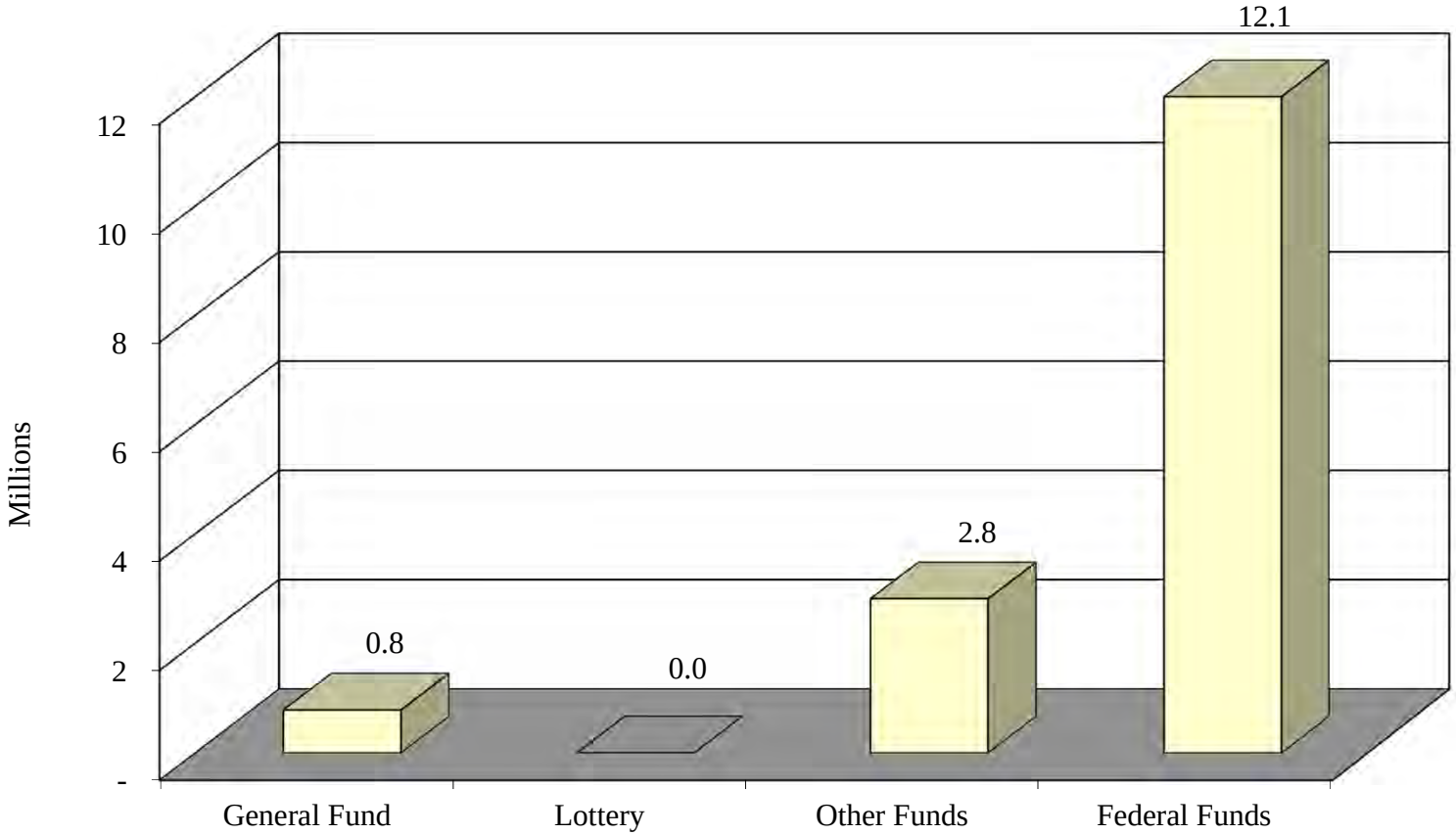
OREGON MILITARY DEPARTMENT

2017-2019 AGENCY REQUEST BUDGET
OFFICE OF EMERGENCY MANAGEMENT



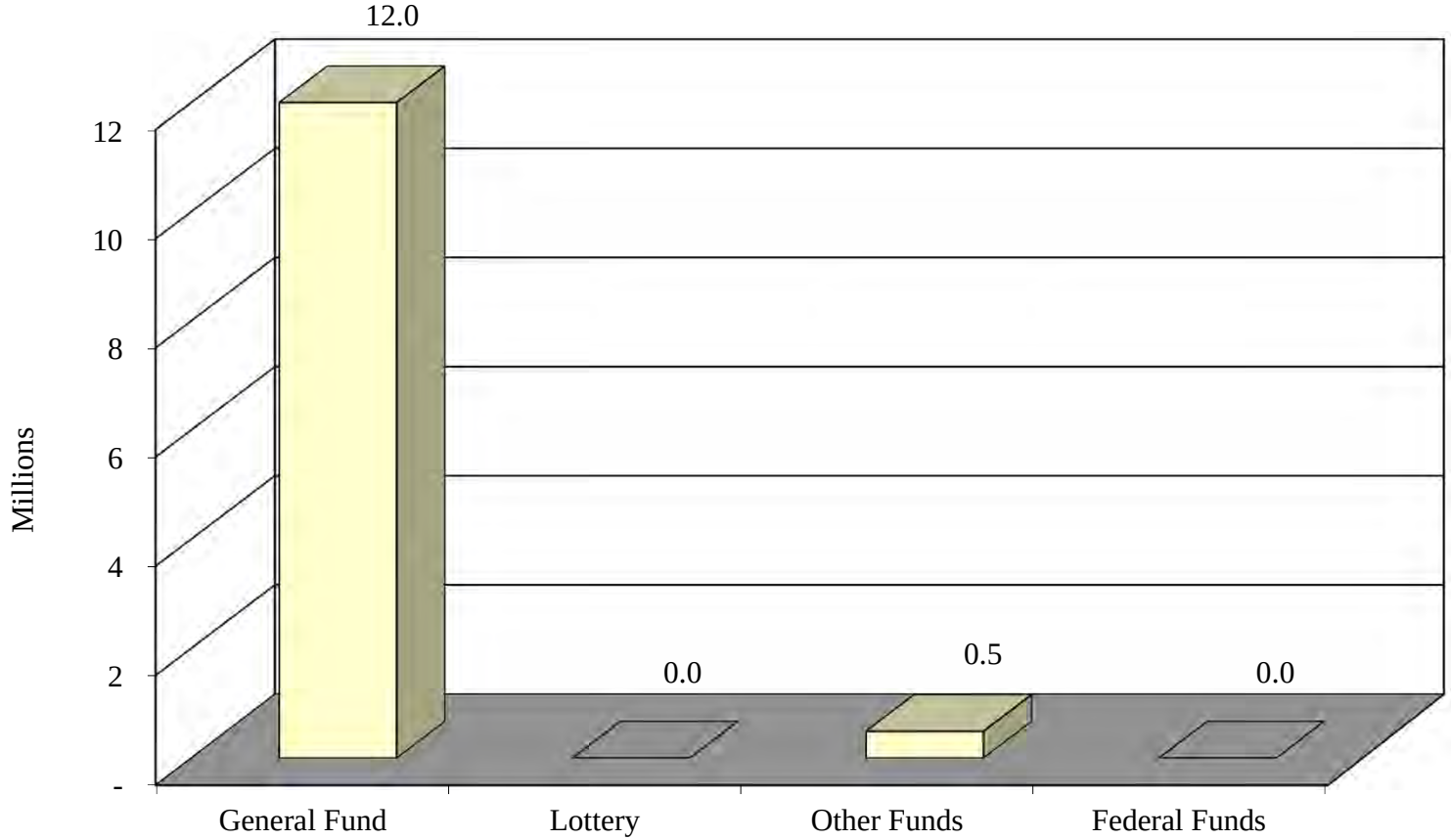
OREGON MILITARY DEPARTMENT

2017-2019 AGENCY REQUEST BUDGET
COMMUNITY SUPPORT PROGRAM



OREGON MILITARY DEPARTMENT

2017-2019 AGENCY REQUEST BUDGET
DEBT SERVICE



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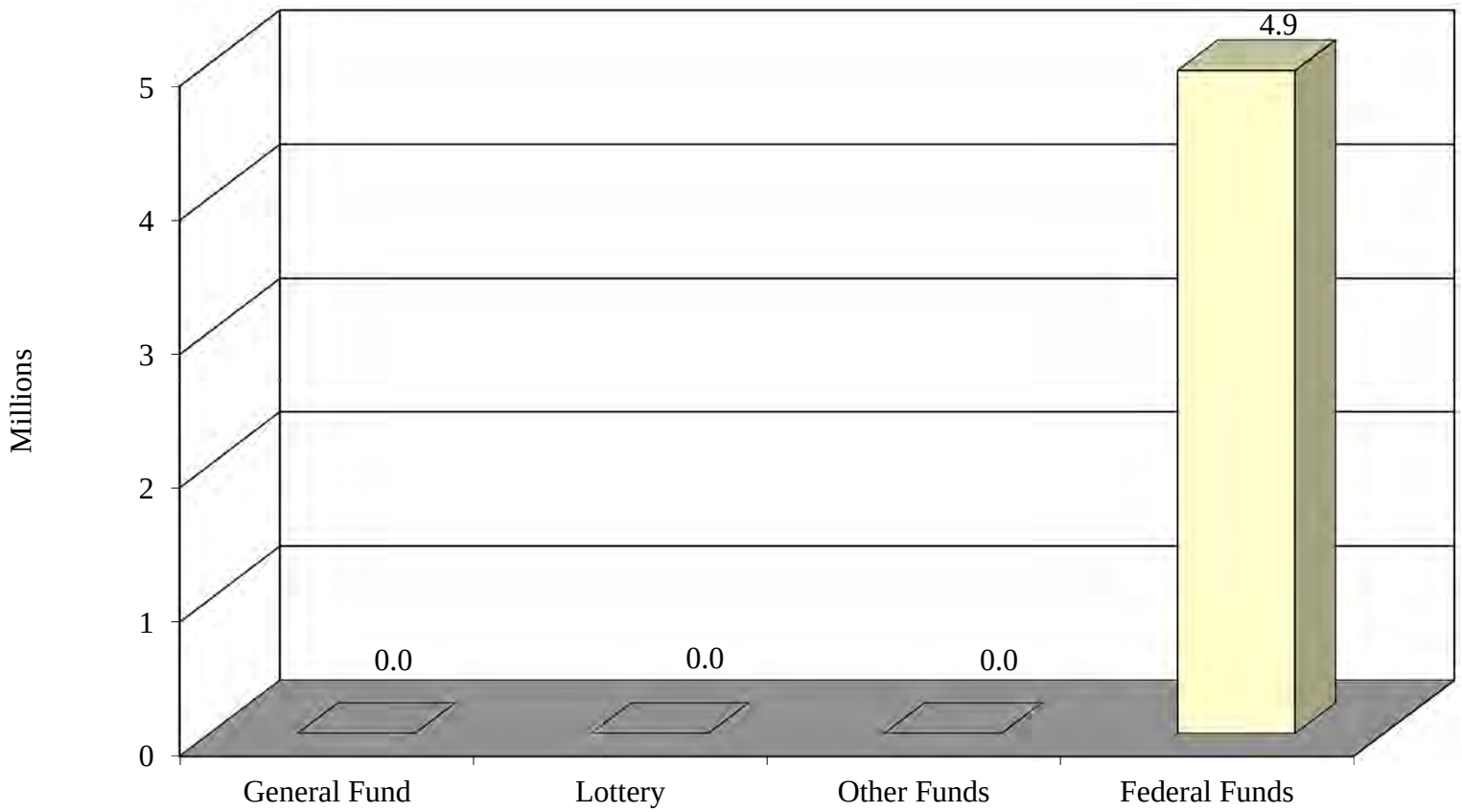
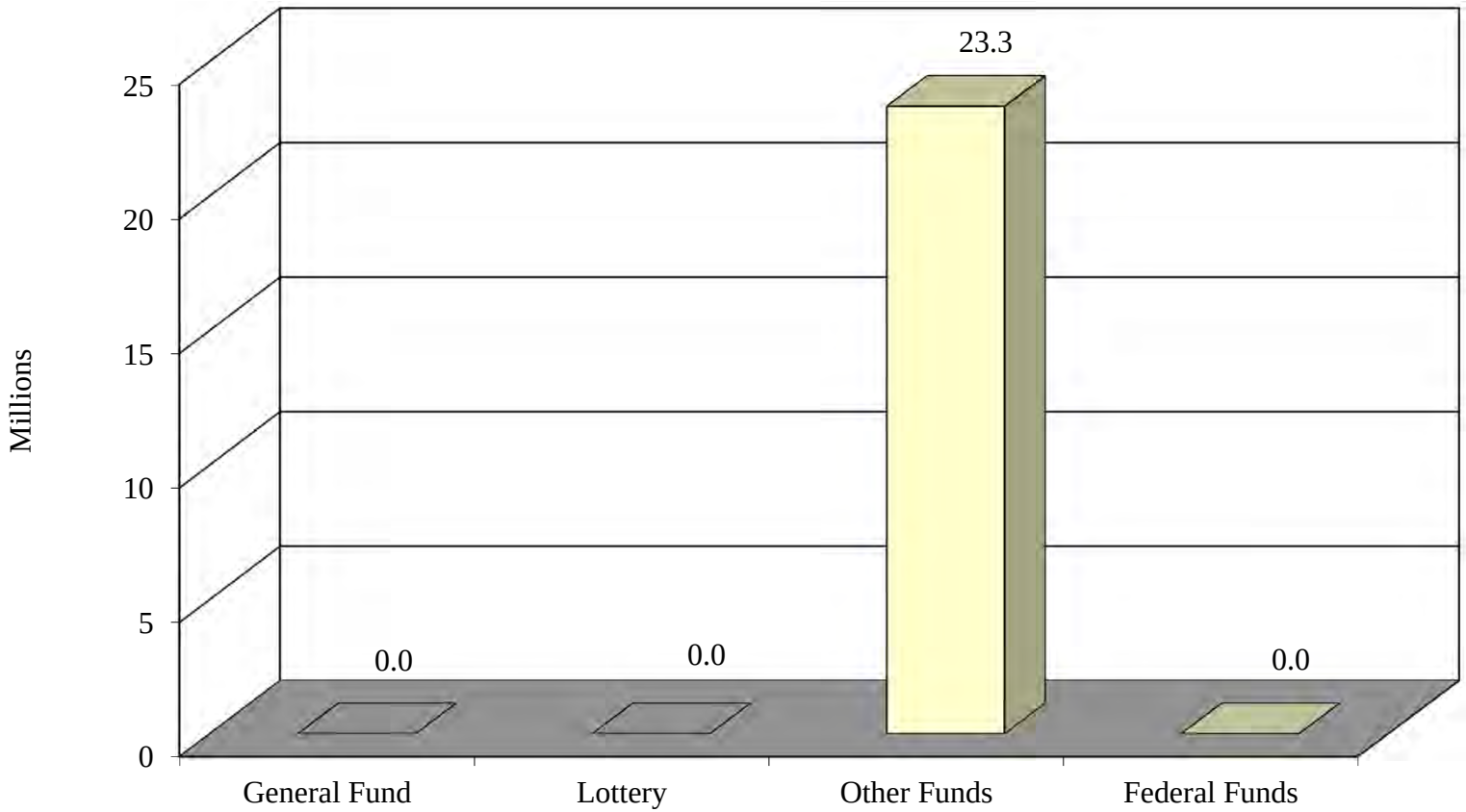
OREGON MILITARY DEPARTMENT

2017-2019 AGENCY REQUEST BUDGET
CAPITAL IMPROVEMENTS



OREGON MILITARY DEPARTMENT

2017-2019 AGENCY REQUEST BUDGET
MAJOR CONSTRUCTION

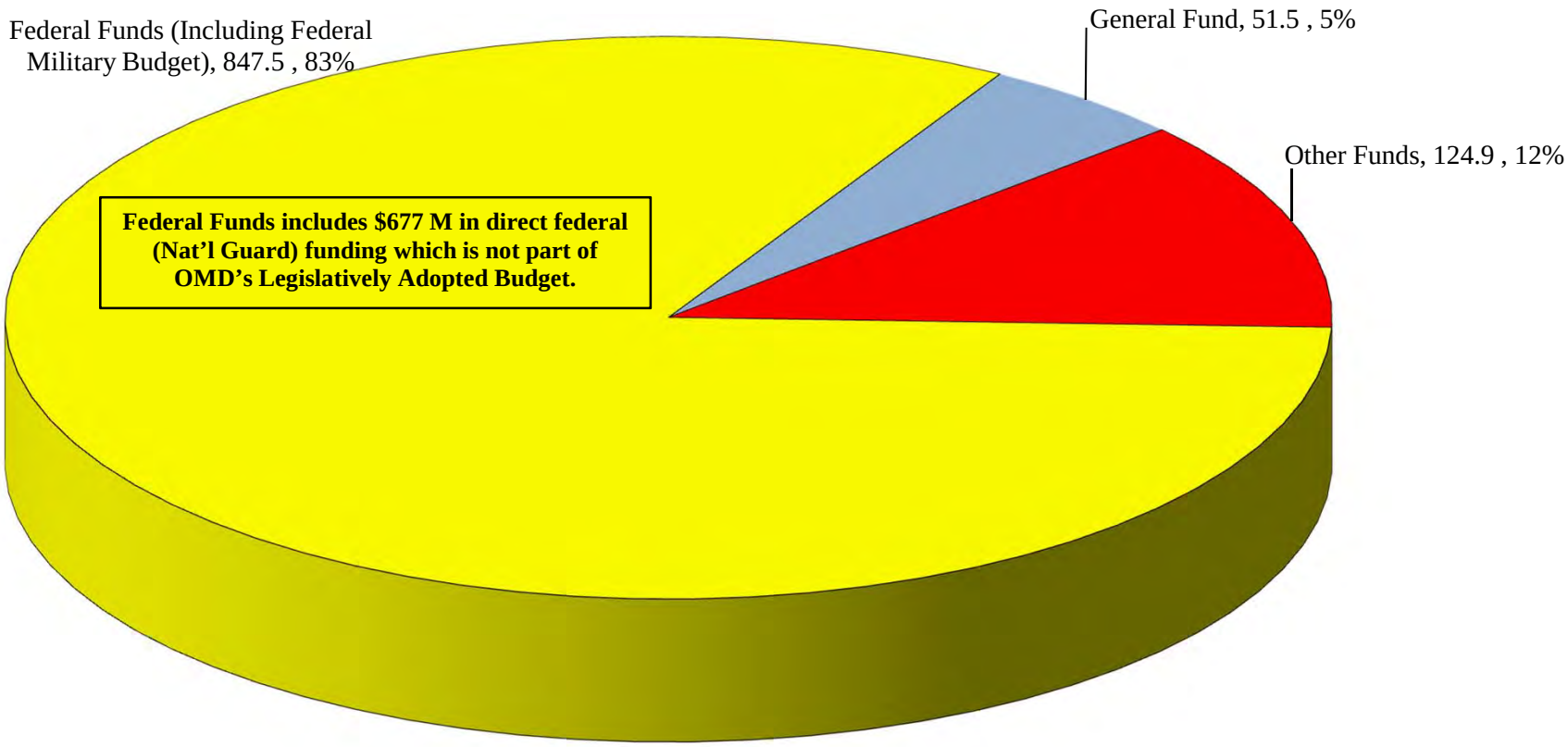


BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

2017-2019 AGENCY REQUEST BUDGET
(Millions)

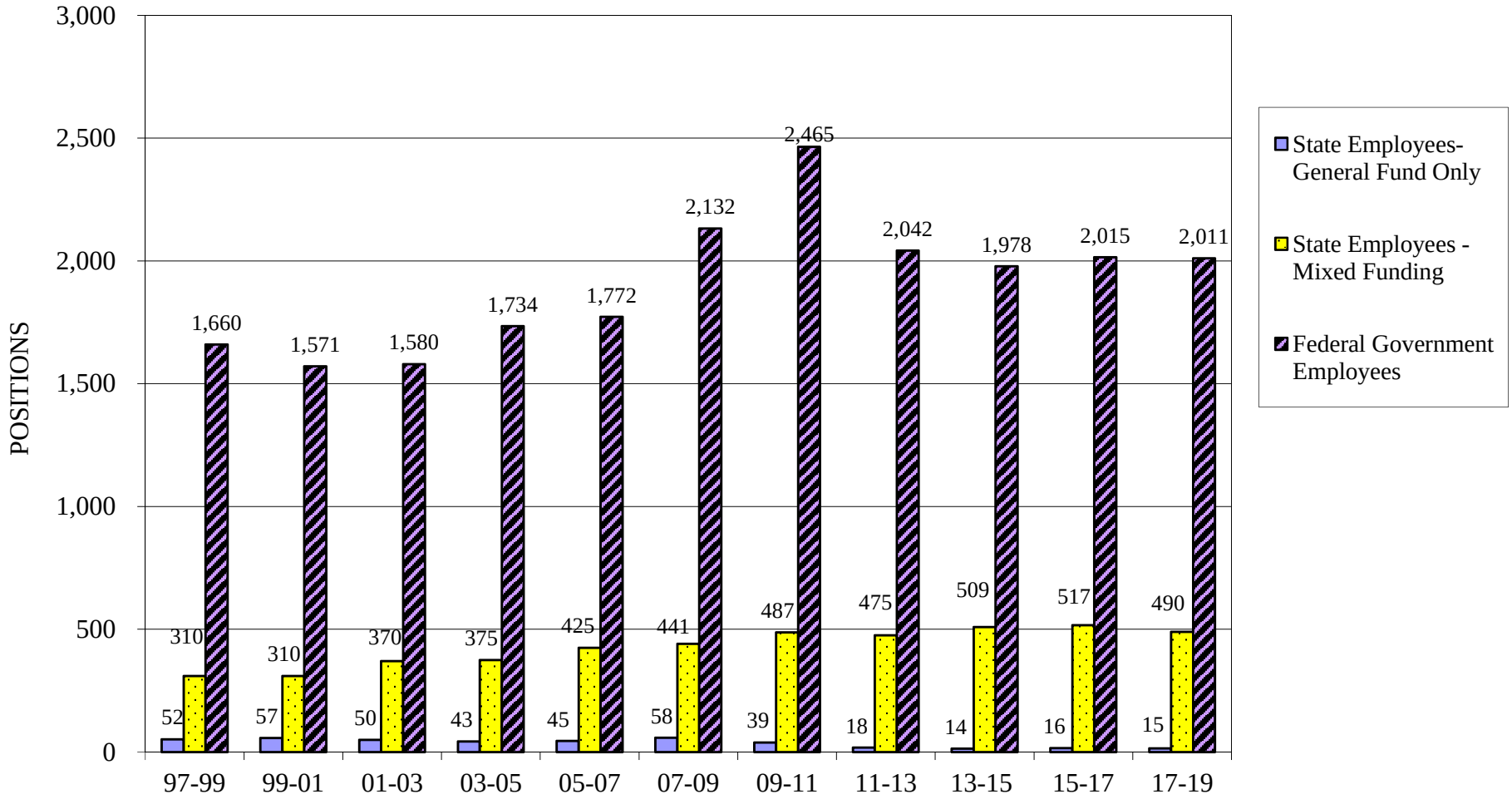
Return on General Fund Investment: 16.5 to 1



BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT

EMPLOYEES



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2017-2019

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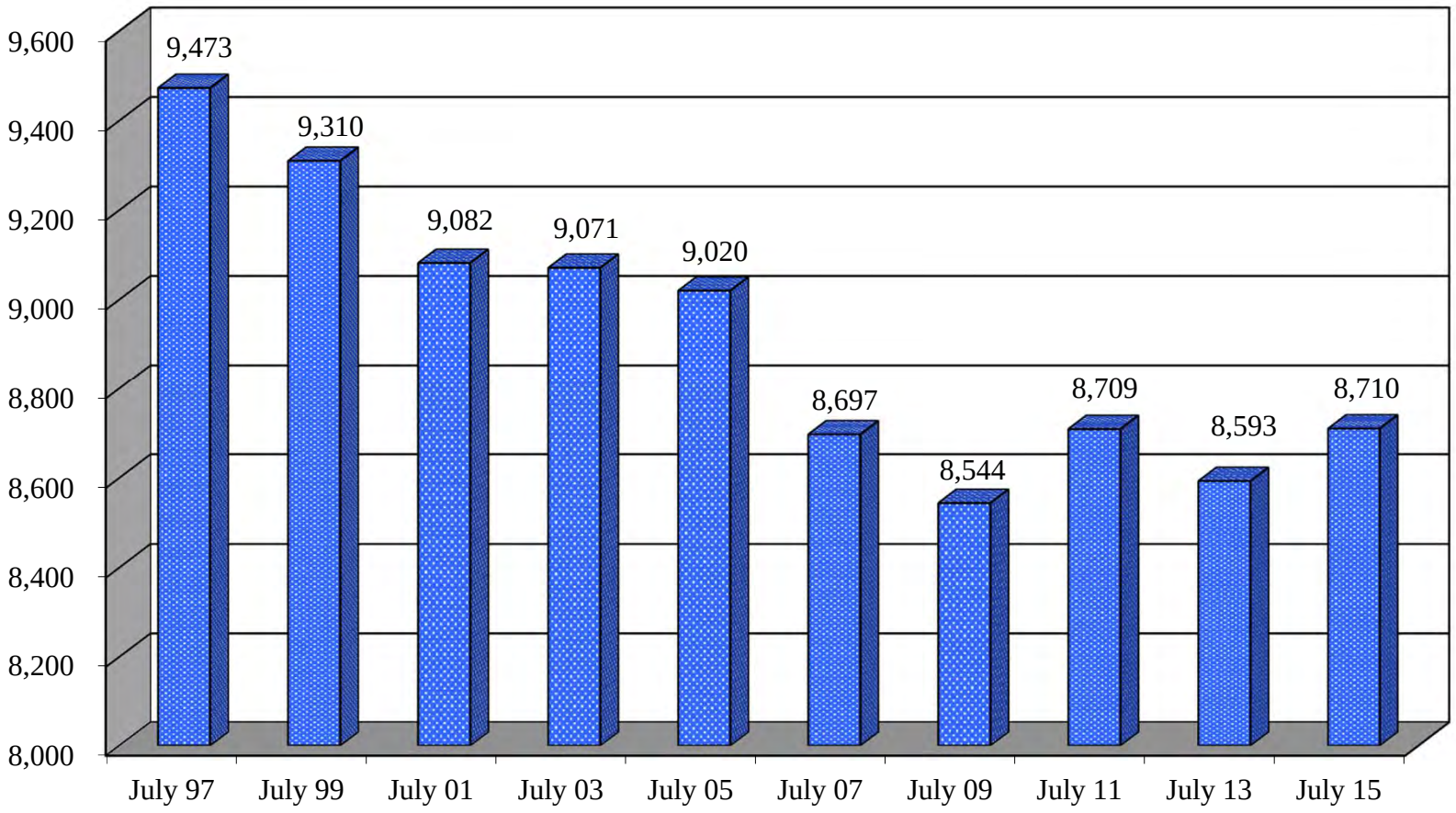
OREGON MILITARY DEPARTMENT

AUTHORIZED MILITARY STRENGTH



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OREGON MILITARY DEPARTMENT
2017-2019 BIENNIAL BUDGET
Agency Summary

b. Mission Statement and Statutory Authority - The Oregon Military Department is a Ready, Professional Organization of Soldiers, Airmen and Civilians dedicated to the highest quality service to our Communities, State and Nation. The Oregon Military Department provides the State of Oregon and the United States with a ready force of Citizen Soldiers, Airmen, and Civilians, trained and equipped to respond to any contingency, natural or man-made. Always Ready, Always There!

Article X of the Oregon Constitution establishes a State Militia. The Oregon Military Department is established by statute in ORS 396.305; while ORS Chapters 396, 398, 399, 401, 402, 403, and 404 contain the Oregon Military Department, Oregon National Guard and Office of Emergency Management authorities and duties.

c. Agency Plans - The Oregon National Guard has a long tradition and history dating back to 1843. The National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the Oregon National Guard is grounded on its mission statement. The Oregon Military Department, Oregon National Guard and the Office of Emergency Management perform to our creed: *"When we are needed, we are there."* It encapsulates what the public expects of this agency. The Oregon Military Department's agency plans:

> Are to administer and house the Oregon National Guard – a ready force to support the Governor during unrest or natural disasters and as a reserve force to the United States Air Force and the United States Army;
>
> And to coordinate and facilitate emergency planning, preparedness, response and recovery activities with federal, state, county, local and tribal emergency service agencies and organizations.

- **Long-Term Plan:**

The Oregon Military Department's primary purpose is to advance the missions of the Oregon National Guard and the Office of Emergency Management (OEM) in service to the citizens of Oregon. The Oregon Military Department and the Oregon National Guard are both a state and federal agencies able to access many resources to further their state and federal missions.

Nearly every generation in American history can attest to the significant contribution citizen-soldiers, and subsequently airmen, have made in defense of our freedoms and way of life. Long before our nation's War on Terrorism, the Oregon National Guard, both at home and abroad,

had served this nation and our state at unparalleled levels. In the near past, the Oregon National Guard contributed substantial forces, equipment and people to critical stabilization forces in Bosnia; peacekeeping forces in the Sinai; no-fly zone operations in Southern and Northern Watch; State to State partnerships; domestic emergencies; humanitarian operations in rapid response to the Gulf Coast in the aftermath of Hurricane Katrina and on the scene for Hurricane Rita; and numerous combat operations across the world, particularly in the Persian Gulf, Iraq and Afghanistan.

We are the people Oregon sees in uniform. The Oregon National Guard continues deployments of citizen-soldiers and airmen to dangerous and austere conditions in places like Afghanistan and Southwest Asia where we conduct ground, air and space combat operations in support of the Global War on Terrorism.

The Oregon National Guard is a unique instrument, commanded by the Governor, but the majority of its funding is derived from the federal government. It serves Oregon and the United States. The Oregon Military Department's long- and short-term plans focus on our state mission, the critical support we provide for the citizens of Oregon, while at the same time maintaining effective readiness in support of National Military Strategy. Issues concerning the Oregon National Guard's federal mission and response are interwoven in our planning strategies.

Assure a Ready Trained Force for Rapid Response to Statewide Emergencies; and Enhance Community Support and Readiness for Emergency Response and Recovery: These strategic goals of the Oregon Military Department are at the heart of the agency's core state mission. The Oregon Military Department maintains preparedness through its core state mission and these strategic goals. The Oregon Military Department offers key performance measures aligned with its mission. Actions the Oregon Military Department must take in achieving these goals include:

- Continuing recruiting efforts to assure force strength;
- Managing and improving emergency management and response coordination efforts through the agency's Emergency Coordination Center;
- Effectively partnering with Federal, State, Local, and Tribal Governments in securing funds and identifying emergency and Homeland Security requirements;
- Strategically stationing equipment assets and maintaining asset accountability;
- Supporting its volunteer organization - the Oregon State Defense Force;
- Maintaining real property assets to a standard that assures immediate emergency use of armories, buildings, and installations located throughout Oregon;
- Maintaining and upgrading our Information Systems infrastructure for ensuring effective communication and security.

The Office of Emergency Management (OEM) is responsible for leading statewide efforts to develop and enhance preparedness, response, recovery and mitigation capabilities with the goal of protecting the lives, property and environment of the whole community. This mission supports the vision statement of OEM which is to ensure that Oregon has safe and resilient communities. OEM accomplishes its mission by

applying its six core values of Customer Service, Professionalism, Teamwork, Innovation, Respect and Opportunity across its seven functional business areas; 9-1-1, Operations and Preparedness, Response, Recovery, Mitigation, Grant Administration and Organizational Quality and Excellence. The statewide responsibilities of OEM are statutorily codified in ORS 401, 402, 403, and 404.

The Joint and Domestic Operations Command (JDOC) structure of the Oregon Military Department performs as a conduit for the coordination of Oregon National Guard personnel and equipment assets and resources in times of crisis and emergency. At the State level, JDOC provides liaison to OEM, conducts and creates emergency plans and coordination, operates the Oregon National Guard Joint Emergency Operations Center (JOC), and identifies and mobilizes Oregon National Guard resources in response to emergencies. Nationally, JDOC provides linkage to the United States Northern Command (NORTHCOM), the National Guard Bureau, Regional State Partners, and Homeland Security. JDOC remains able to expand in support of all incident areas.

JDOC continues its support of Homeland Security and Force Protections by providing security at critical military facilities throughout Oregon, maintaining the 24 hour / 7 day a week Joint Emergency Operations Center operations, support to soldiers' federal activation, and coordination with the Office of Emergency Management for Search and Rescue (SAR). JDOC updates and maintains the Joint Emergency Operations Plan to reflect the changing requirements of the State and Homeland Security missions.

As the Department of Defense works to define its role in providing Homeland defense and security for the nation, it includes the National Guard as a primary player because of our inherent capability to promote a better federal/state relationship. In nearly every conceivable scenario, National Guard units—under the control of our Governor and Adjutant General—will be the first military responders on the scene. Northern Command and the Department of Homeland Security have established the lines of coordination with the National Guard Bureau, fulfilling our role as the statutory "channel of communications on all matters pertaining to the National Guard." This will ensure effective military support for the full spectrum of Homeland Security preparation, training, exercise and operations.

The Oregon Military Department has recognized a need for improved efficiency in the tracking, accounting, monitoring and reporting of its capital assets. The agency's capital assets are put to use on a daily basis and many are placed into 24 hour operation during state emergencies. The Oregon Military Department currently administers 38 armories and readiness centers, 2 Air National Guard bases, and 13 training/logistic sites totaling 4,773,200 sq. ft. across 78,789 acres. The location of these facilities throughout the state allow for the stationing of units and equipment able to respond to regional emergencies. The Installations Division completes an extensive annual analysis of all Oregon Army National Guard facilities. This analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army through the National Guard Bureau. The ISR concept is a decision support system designed to improve management of limited resources for facilities and environmental programs. The 2015 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 28.9% of the total facilities infrastructure is in compliance with Army standards and in overall "good condition", 5.3% do not fully meet Army standards and are in

overall "adequate condition", 55.3% do not meet Army standard and are in overall "poor condition", and 10.5% are in overall "very poor condition".

Infrastructure and facilities are increasingly important. Inadequate facilities impact both the training and quality of life of our members as well as drain valuable resources. Our facilities have to reflect the developing roles and missions for increased Oregon National Guard participation in both global warfare and Homeland Security. We need to ensure decision-makers know and understand the value of our infrastructure for both Homeland Security and distributed wartime capability.

The ability to respond to state emergencies requires the Oregon Military Department to continually improve and maintain its statewide network of facilities and military units. The Oregon Military Department must have the people, equipment, and facilities throughout the state to ensure immediate response to Oregon communities in times of need. Department of Defense missions such as the Global War on Terrorism and Homeland Security continue and require unit strength and readiness to be as strong as possible. Maintaining our facilities throughout the state ensure their ready access to communities, and serve as the physical center to where soldiers and airmen assemble as collective military units.

The Oregon National Guard is ready to accomplish its mission. One of the most important lessons that Oregonians can take from the past decade and a half is a fuller appreciation of the adaptability and ability to react quickly provided by the National Guard's three different duty statuses: State active duty as the state militia; our federal role as the National Guard of the United States in Title 10 status; and the federally funded and state-executed operations under Title 32 as the Oregon National Guard under the control of the Governor. This flexibility must be protected and well-resourced at all times. In addition, many discovered that while partial mobilization authority is critical at times of great need, the use of volunteerism in combination with the necessary Partial Mobilization authority gives National Guard commanders the proper tools to insure sustained, ready forces.

- **Agency Process Improvement Efforts:**

The Oregon Military Department is a dynamic organization with a critical mission that has both domestic and foreign implications. To successfully accomplish this mission in an environment which demands efficiencies and effectiveness the Military Department must strive to continuously improve its operations. In order to gauge improvements at the state level, the Military Department utilizes a series of nine performance measures. Each measure is uniquely designed to provide insight into different areas of our operations. On an annual basis the Military Department gathers data on recruitment levels, armory condition, revenue generation, and equipment availability, high school diplomas, GED's and high school credits earned within the Oregon Youth Challenge Program, reintegration services, local emergency operations plans, hazard mitigation plans, and overall customer satisfaction. This data is reviewed and analyzed and then centralized into the Annual Performance Progress Report, a copy of which is located in the Special Reports section, and then sent to agency leadership for review. In addition to the

aforementioned nine state approved performance measures the Oregon National Guard utilizes a series of federal performance standards to gauge progress.

During the 2015-17 biennium the Military Department has seen success with several of our performance measures while facing challenges with others. Measures showing success during this period included equipment availability, Youth Challenge, Reintegration, Domestic Preparedness Plans, and Customer Satisfaction. All of these measures were within 5% of their legislatively approved targets. Agency leadership has focused on working to maintain the high levels of success the Military Department has seen with regards to these measures. This has included the development of sound policy packages for executive and legislative consideration, partnering with the federal government to fully leverage state resources, and providing support and insight to local governments. Measures which provided challenges included recruitment and revenue generation. Agency leadership is aware of the challenges associated with these two measures, and they are working to develop solutions in order to improve the outcomes in future reporting periods.

As the department moves towards the 2017-19 biennium and beyond the leadership of the organization is focused and determined to continually improve our levels of performance. This includes working with the Governor's Office and the Legislature to ensure we are measuring processes and outcomes which are valuable to both the agency and the state of Oregon. The increased importance being placed on performance management and measurement at the upper echelons of state government is being replicated within the Oregon Military Department. This is shown through the involvement and dedication of key agency leaders in the continual review, analysis, and modification of the Military Department's key performance measures.

- **2017-2019 Short-Term Plan:**

Agency Programs: The Oregon Military Department, as established by ORS 396.305, is responsible for the supervision and administration of the military affairs and emergency management of the state. The agency prepares and promulgates necessary regulations for the organization, governance, armament, equipment, training, and compensation of the militia of the state in conformity with the provisions of ORS Chapters 396, 398, and 399, and the laws of the United States, and in conformity with ORS Chapter 401, 402 and 403 for emergency preparedness, planning, mitigation, response, recovery, emergency mutual assistance agreements, and management of the state 9-1-1 system. The Oregon Military Department primary budget program units include:

(001) Administration Program – The Administration Program provides senior-level leadership and support for the command, control, and administration of the Oregon National Guard, the Oregon State Defense Force, and the Office of Emergency Management. There are four major programs within the Administration Program:

BUDGET NARRATIVE

The Command Group consists of The Adjutant General, the Joint Force Headquarters, including the Assistant Adjutants General for the Air Guard Component and the Army Guard Component, and the Deputy Director for the State Affairs Component and the Oregon State Defense Force. The purpose of the Command Group is to administer all components of the Oregon Military Department.

The Financial Administration Division provides fiscal management and oversight of the agency's state and federal budgets. The division also manages agency risk, financial accounting and reporting, agency wide payroll for state employees and the National Guard when called to state service, public procurement activities, and accounts for agency property.

The State Personnel Office is responsible for human resource management and labor relations activities for state employees of the Oregon Military Department.

The Public Affairs Office is responsible for providing information to the public concerning activities of the State's Emergency Management and the Oregon National Guard, responding to requests for information from the public and private sector, and providing information to include our active and retired members of the Oregon National Guard.

Agency Request Budget -	General Fund	$8,960,338
	Other Funds	$2,215,571
	TOTAL	$11,175,909

Agency Request Positions – 26 positions – 24.88 FTE.

Revenue Source – General Fund – The Command Group and Public Affairs are primarily supported by General Fund. The Financial Administration Division and State Personnel Office are partially supported by General Fund.

Other Funds - Internal Centralized Personnel Plan assessments are budgeted as transfers from federally funded programs and provide funding for Financial Administration Division and State Personnel Office employees supporting federal programs.

Customers - Citizens and communities of Oregon; all Oregon National Guard members.

(002) Operations Program - There are 14 major programs within the Operations Program.

The Army National Guard Facilities Operations and Maintenance program provides operation, maintenance, repair, and alteration of existing Oregon Army National Guard facilities.

The Army National Guard Construction Operations program provides construction management services for our Army National Guard Major Construction Program.

The Army National Guard Environmental Program provides environmental management services for Oregon Army National Guard facilities.

The Counterdrug Program supports efforts to combat illegal drug use within Oregon's communities. The program uses National Guard personnel, equipment and facilities to add capabilities that otherwise might not be available to law enforcement agencies and community-based organizations.

The Wildland Fire Protection Program began in the 2009-11 biennium and is 100% federally reimbursed. The goals of the program are to comply with fire protection requirements set forth in Oregon Revised Statute 477.095 and related statutes; support and sustain the Oregon National Guard's training mission; sustain the natural environment and native vegetation of the Oregon Military Department's training ranges and lands; enhance both military and public fire safety in the vicinity of Oregon Military Department training ranges and lands; and to enhance Oregon National Guard support during State declared wildland fire emergencies or natural disasters.

The Air National Guard Civil Engineering Program provides facility operations and maintenance for the Portland Air Base, Kingsley Field, and Air National Guard facilities located on Camp Rilea.

The Air National Guard Security Program provides security police protection at the Portland Air Base and Kingsley Field.

The Air National Guard Fire Protection Program provides fire protection at the Portland Air Base and Kingsley Field.

The Air National Guard Environmental Program manages environmental issues and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Air National Guard facilities located on Camp Rilea.

The Air National Guard Billeting Program provides lodging to Oregon National Guard members, F-15 fighter pilot students, and flight medicine students receiving training at Kingsley Field.

The Electronic Security System Program provides alarm systems for all Oregon Army National Guard small arms and ammunition storage facilities.

The Telecommunications Program procures and maintains telecommunications systems for the Oregon Army National Guard.

The Distributed Learning Program (DLP) is a nationwide National Guard program providing access to video teleconferencing, video programming, computer based training, web based training, interactive audio, interactive video, electronic mail and electronic network systems.

The Anti-Terrorism Program provides 100% federal funding to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism.

Agency Request Budget -	General Fund	$26,143,526
	Other Funds	$4,485,935
	Federal Funds	$95,287,382
	TOTAL	$125,916,843

Agency Request Positions – 347 positions – 305.38 FTE.

Revenue Source – General Fund – General Fund is used to support portions of the Army National Guard (ARNG) Facilities Operations and Maintenance Program, ARNG Construction Operations Program, and Air National Guard (ANG) Administration Program. General Fund is also used for the state matching fund requirement for portions of the ARNG Environmental Program, ANG Civil Engineering Programs, ANG Fire Programs, and ANG Environmental Programs.

Other Funds - Other Fund revenue is received primarily from the rental of facilities.

Federal Funds - All programs receive Federal Fund revenue through National Guard Bureau Federal/State Cooperative Agreements.

Customers - Citizens and communities of Oregon; Oregon National Guard members; Port of Portland; US Army and US Air Force; local, state, and federal law enforcement agencies.

(003) Office of Emergency Management – The Office of Emergency Management (OEM) includes the OEM Administration Program, 9-1-1 Emergency Telephone Program, Operations & Preparedness Program and the Disasters Program.

The purpose of the Office of Emergency Management is to execute the Governor's responsibilities to maintain an emergency services system as prescribed in ORS 401 and ORS 403 by planning, preparing and providing for the prevention, mitigation and management of emergencies or disasters that present a threat to the lives and property of citizens of and visitors to the State of Oregon.

The program is responsible for coordinating and facilitating emergency planning, preparedness, response and recovery activities with the state and local emergency services agencies and organizations, and shall;

Make rules that are necessary and proper for the administration of ORS 401;

- Coordinate the activities of all public and private organizations specifically related to providing emergency services within this state;
- Maintain a cooperative liaison with emergency management agencies and organization of local governments, other states, and the Federal Government;
- Have such additional authority, duties and responsibilities authorized by ORS 401.015 to 401.105, 401.260 to 401.325 and 401.355 to 401.580 or as may be directed by the Governor;
- Administer grants relating to emergency program management and emergency services for the state;
- Provide for and staff a State Emergency Operations (Emergency Coordination) Center to aid the Governor and the office in the performance of duties;
- Serve as the Governor's authorized representative for coordination response activities and managing the recovery process;
- Establish training and professional standards for local emergency program management personnel;
- Establish task forces and advisory groups to assist the office in achieving mandated responsibilities; and
- Enforce compliance requirements of federal and state agencies for receiving funds and conducting designated emergency functions.

The OEM Administration Program provides overall administration and direction over the emergency management functions of the division as prescribed by ORS 401.

The 9-1-1 Emergency Telephone Program administers ORS 403.120 – 403.250 governing emergency telecommunications systems for the state. The program receives 9-1-1 excise tax of $.75 per month per landline and wireless device capable of accessing 9-1-1 services, or $.75 per retail

transaction for prepaid wireless telecommunications services. This tax is distributed quarterly to the 43 Public Service Answering Points across Oregon who provide 9-1-1 services.

The Operations and Preparedness Program administers and distributes federal grant funds from the US Department of Homeland Security. These grants are used by state and local governments to increase security and anti-terrorism measures.

The Disasters Program distributes federal funds from the Federal Emergency Management Agency (FEMA) to state and local jurisdictions following federally-declared disasters. It also distributes pre-disaster and flood mitigation grants for projects that prevent future loss during natural disasters.

Agency Request Budget -	General Fund	$3,573,528
	Other Funds	$91,556,942
	Federal Funds	$170,267,369
	TOTAL	$265,397,839

Agency Request Positions – 56 positions – 56.62 FTE.

Revenue Source – General Fund – General Fund is used to support portions of the Administration Program within the Office of Emergency Management, as a 50% match under the Emergency Management Performance Grant.

Other Funds - Other Fund revenue is received primarily from 9-1-1 tax.

Federal Funds - Office of Emergency Management Administration and Operations and Preparedness Programs receive Federal Fund revenue through the US Department of Homeland Security's Homeland Security Grant Program.

Customers - Citizens and communities of Oregon; Oregon National Guard members; Port of Portland; US Army and US Air Force; local, state, and federal law enforcement agencies.

(004) Community Support Program - The Community Support Program includes the Oregon Youth Challenge Program, the STARBASE Program and the Emergency Operations Program.

The Youth Challenge Program offers at-risk high school dropouts an opportunity to build a future. The program consists of two phases. The first phase is a 22 week residential program. Students learn self-discipline, leadership, responsibility, and work skills that enable them to be successful in society. Students have the opportunity to complete educational credit with a goal of reintegrating into high school to earn a diploma or to prepare for General Education Development (GED) examinations. The second phase of the program is a 12-month nonresident mentoring program. Program continuity is provided in this phase by incorporating positive role models from the community as mentors for the students. This furthers student independence by making it possible to meet personally set goals and provide the groundwork to build productive and contributing Oregon citizens. The Oregon Youth Challenge Program has been recognized as the Best Program nationally three times. Since its inception in October 1994 through June 2016, 4,654 students have graduated the Oregon Youth Challenge Program.

The Science and Technology Academy Reinforcing Basic Aviation and Space Exploration (STARBASE) Program is designed to increase at-risk third through eighth grade students' awareness of the importance of math and science in today's high-technology work environment. No state funds are required to operate this program.

The Emergency Operations Program provides critical National Guard manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the Oregon National Guard. Because such emergencies and associated State Active Duty requirements cannot be foreseen, there is no budget for this program. Other Fund limitation is requested at Legislative Emergency Boards after State Active Duty missions are completed.

Agency Request Budget-	General Fund	$780,448
	Other Funds	$2,809,607
	Federal Funds	$12,081,751
	TOTAL	$15,671,806

Agency Request Positions – 76 positions – 64.84 FTE.

Revenue Source – General Fund – General Fund provides a portion of the 25% state matching fund requirement for the Youth Challenge Program.

Other Funds - The Youth Challenge Program receives Average Daily Membership Other Fund revenue through the Bend-LaPine School District, and National School Breakfast and Lunch Program revenue through the Oregon Department of Education. The funds support a portion of the program's 25% state matching fund requirement.

Federal Funds - All programs receive Federal Fund revenue through National Guard Bureau Federal/State Cooperative Agreements.

Customers - Citizens and communities of Oregon; at-risk youth.

(087) Debt Service – The Debt Service Program provides funding to make payments on principal, interest and financing costs for Article XI-Q bonds used to construct Army National Guard facilities throughout Oregon.

Agency Request Budget -	General Fund	$12,036,639
	Other Funds	$485,683
	TOTAL	$12,522,322

Agency Request Positions - 0 positions - 0 FTE.

Revenue Source – General Fund - General Fund is used for a small portion of Debt Service payments.

Other Funds - Revenue is received from Article XI-Q bonds for financing costs related to issuance. Armory rental revenue has been used to pay debt service on the 2011-O and 2014-A Article XI-Q bond refunding of the 2004-A COP for the Baker City Readiness Center.

Customers – Soldiers, citizens and communities of Oregon who utilize the new facilities constructed with XI-Q bond funding.

(088) Capital Improvements –

Agency Request Budget -	Federal Funds	$4,946,572
	TOTAL	$4,946,572

Agency Request Positions - 0 positions - 0 FTE.

Revenue Source – Federal Funds - Federal Funds for Capital Improvement projects are received through National Guard Bureau Federal/State Cooperative Agreements

(089) Major Construction – The Major Construction Program accomplishes projects over $1,000,000 involving constructing or changing the use or function of a facility. It includes planning for the construction or acquisition of future facilities. The program is not federally or state mandated.

Agency Request Budget -	Other Funds	$23,331,858
	TOTAL	$23,331,858

Agency Request Positions - 0 positions - 0 FTE.

Revenue Source – General Fund - General Fund is occasionally used to support portions of the Capital Construction Program.

Other Funds - All revenue is dedicated specifically for Major Construction projects and cannot be utilized to support other activities. Revenue is received from Article XI-Q bonds and the sale of facilities.

Federal Funds - Revenue is received through National Guard Bureau Federal/State Cooperative Agreements.

Customers - Citizens and communities of Oregon, and Oregon Army National Guard units.

Environmental Factors:

Factors that Aid Achievement of Desired Results:

1. The Oregon National Guard will invest in Oregon's future through at-risk youth programs, mentor programs, counterdrug programs, and community improvement civil-military projects.

2. The Oregon National Guard will add value to Oregon by providing equipment and a highly skilled emergency force available for response to civil unrest and natural disasters (flood, windstorm, forest fire, and earthquake).

3. Partner relationships with governmental agencies for:
   a. Improved State of Oregon response to natural disasters, Homeland Security and civil emergencies.
   b. Joint use of facilities.
   c. Marketing and management of rental programs.

4. Increase revenue through improved marketing and management of rental programs.

Factors that Hinder Achievement of Desired Results:

1. Insufficient State General to fully leverage available Army and Air National Guard federal funding.

2. Insufficient state positions and funding to manage programs at an acceptable level.

3. Insufficient State General Fund to fully support Armory operations, maintenance, and sustainment.

4. Inefficient and poorly maintained facilities hinder the marketing and rental of facilities to assist in the funding for operations and maintenance.

Agency Initiatives:

The Oregon Military Department's initiatives for the 2017-2019 budget focus on providing the citizens of the State of Oregon with a ready force of citizen soldiers and airmen increasingly respond to any contingency. Our standards in leadership, equipment and training are geared to produce a professional military force, capable of meeting any state or national challenge. Federal activations continue as national policy and national military strategy relies more heavily on the reserve components of the military. Though the Oregon National Guard continues to experience federal mobilization efforts, our commitment to Oregon will not diminish.

1. Administration Program Initiatives:

The Administration Program provides command, control, and oversight of agency operations and military assistance during times of natural disaster, civil disturbance, and other emergencies declared by the Governor. Maintaining a viable force is the critical component of meeting our commitment and relies heavily on recruiting and retaining members. Seeking to establish an education initiative to support the advancement of soldiers and airmen throughout the enterprise.

2. Operations Program Initiatives:

The Oregon Military Department operates and maintains state-supported facilities and installations in a condition of readiness to support the agency mission. The Oregon Military Department also administers cooperative agreements between the state and federal government to operate and maintain federally supported facilities and installations to Department of Defense standards. These initiatives include providing environmental compliance oversight, construction management services, fire protection, aircraft crash/rescue response, and installation security. Through state and federal cooperative agreements, the Oregon Military Department assists local, county, state, and federal law enforcement agencies in reducing illegal drug demand and supply in Oregon communities. The operation and maintenance of Oregon Army National Guard telecommunications systems, and providing storefront recruiting office spaces in cities throughout Oregon are also administered through cooperative agreement with the federal government.

The construction, operation, and maintenance of facilities and installations are examined and evaluated to federal standards, and are reported each year. The Oregon Military Department will strive to meet facility and installation high quality and quantity condition ratings based on the annual Installations Status Report. Facility and Installation targets are established for making sure these assets provide the required training platforms for our soldiers and airmen. Meeting these facility and installation targets ensures readiness of these assets in support of the agency goal for enhancing community support and readiness for emergency response. These public facility assets also provide Oregon communities and citizens with facilities for use by rentals, that otherwise may not be available. Funding requested in this

budget will have positive impacts on Key Performance Measures #2 (Armory Condition), #3 (Revenue Generation - % of available armory time rented), and #9 (Customer Service - % of customers satisfied with service provided by the agency).

3. Office of Emergency Management Initiatives:

Oregon, along with 16 other states that include each state within FEMA Region X, utilize an organizational structure that collocates National Guard and emergency management functions. This structure allows for seamless coordination and collaboration among two of Oregon's critical disaster planning, response, and recovery organizations. The Office of Emergency Management maintains focus on operational coordination and the establishment and maintenance of state-wide situational awareness during emergencies and disasters through the State Emergency Coordination Center, while also ensuring the emergency notification process has a robust 9-1-1 communications infrastructure capable of supporting emerging and future technologies. OEM's forward-leaning posture and continuous evaluation of process and practice ensure Oregon is well positioned to coordinate the response to, and recovery from, any disaster, regardless of cause. In support of OEM's primary ECC management role, efforts remain underway to review and refine state-level emergency management plans like the Cascadia Playbook and the State Recovery Plan while also providing technical support and subject matter expertise to local, tribal, non-profit, private sector, and state partners to ensure robust and effective plans exist, and are practiced, state-wide. The incorporation of lessons-learned from the 2016 multi-state Cascadia Rising exercise, public education and outreach, and managing federal emergency preparedness, disaster recovery, and hazard mitigation grant funds further improve Oregon's comprehensive, all-hazards, and inclusive approach to disaster readiness. The expectation expressed by the Governor and the Legislature is that the Office of Emergency Management provides leadership and coordination for all actions necessary to accomplish this mission. Funding in this budget should have positive impacts on Key Performance Measures #7 (Domestic Preparedness - % of Counties with NIMS Compliant Emergency Operations Plan), and #8 (Hazard Mitigation Plans - % Population covered by a FEMA approved Hazard Mitigation Plan).

4. Community Support Program Initiatives:

The Oregon Military Department administers state and federal cooperative agreements to operate Oregon Youth Challenge, and STARBASE. Our initiatives support these activities, and also identify other enhancements to provide for Oregon youth. These programs result in benefits for the state and the Oregon National Guard by:

a. Increasing grade school students' awareness of the importance of math and science through the STARBASE program.
b. Providing high school dropouts an opportunity to obtain a high school diploma, academic credit or prepare for the GED exam and receive job skill training through the Oregon National Guard Youth Challenge Program.

The Emergency Operations Program remains prepared to identify and mobilize resources in response to emergencies within the borders of Oregon and as directed by the Governor. We will manage, monitor, and improve the agency's emergency coordination efforts. The Oregon National Guard's Joint Emergency Operations Center (JOC): The JOC will identify and mobilize assets and resources within 24 hours of notification in response to emergencies. The Oregon Military Department will continue to seek Emergency Funds at the completion of emergency operations as the agency operates without Legislative funding appropriation for the immediate employment of personnel in state active duty status for placing the JOC into enhanced operation, and to provide other active state duty requirements pursuant to ORS 399.065 and 399.075.

d. Criteria for 2017-2019 Budget Development:

Agency Goals: Provide trained and ready operational forces to our State and Nation / Be effective stewards of our resources / Sustain the Oregon Military Department community / Forge and maintain partnerships.

1. Support the Oregon National Guard mission by ensuring federal readiness standards and strength levels are achieved or exceeded. This is accomplished through active and passive recruiting activities to attract a continual stream of members.

2. Ensure the Oregon National Guard, and the Oregon Office of Emergency Management are prepared to respond to natural disasters or civil unrest and Homeland Security, and to assist communities in recovering fully from the effects. The Oregon Military Department will manage, monitor, and continually improve its emergency coordination efforts by conducting and evaluating regular Emergency Operations Center exercises. The Office of Emergency Management shall work to implement the lessons learned from the Cascadia Rising Exercise which was a multi-jurisdictional exercise impacting Washington, Oregon, Idaho and British Columbia. Annual alert notifications will be conducted and evaluated, including annual updates of alert notification rosters. The Joint and Domestic Operations Command section will participate in multi-agency emergency exercises and councils, and assist in modifying and updating the agency's emergency procedures and plans each year.

2.a. Ensure Oregon National Guard facilities are available and meet requirements for use during a state emergency. The Oregon Military Department administers its facilities and installations located throughout the state for the stationing of units and equipment. The readiness of the facilities and installations remain a vital component in emergency response. The Oregon Military Department will continue to pursue sufficient funding and personnel to support facilities operations, maintenance and construction. Federal participation is utilized to the maximum extent. Standardized annual facilities and installations status inspections will be conducted and reported to the National Guard Bureau. Facilities sustainment, rehabilitation, and modernization plans will be developed and executed based on available funding. Long range construction plans will be developed and executed.

e. **Major Information Technology Projects/Initiatives:** The Oregon Military Department, Office of Emergency Management is in the implementation phase of transitioning the existing Frame Relay Network in Oregon's 43 Public Safety Answering Points to a state of the art digital system. The Frame Relay Replacement Project has been handled as a joint effort with the Department of Administrative Services, the Office of the State Chief Information Officer, and the Legislative Fiscal Office. Pursuant to a budget note in 2015 House Bill 5032, OMD has worked with the Oregon State Chief Information Officer (OSCIO) to produce a 9-1-1 GIS Project Plan for the collection, management, and sharing of geographic data sets and geographic information systems capabilities required to effectively implement Next Generation 9-1-1 throughout the state of Oregon. The requested report was delivered to, and accepted by, both the Office of the State Chief Information Officer (OSCIO) and the Legislative Fiscal Office during the 2015-17 Biennium. The agency is working closely with both OSCIO and Legislative Fiscal Office to begin actioning the recommendations identified in the 9-1-1 GIS Project Plan. Additionally, the Office of Emergency Management is working with eight Public Safety Answering Points regarding the implementation of a Text to 9-1-1 project. This lessons learned through this project will be used to influence a statewide roll-out of Text to 9-1-1 capabilities. Information regarding both the 9-1-1 GIS Project and the Text to 9-1-1 project will be imputed into the DAS Enterprise Project & Portfolio Management System as identified in the budget instructions. At this time we anticipate the implementation of the recommendations from the 9-1-1 GIS Project Plan as well as the Text to 9-1-1 project may both meet the fiscal thresholds (greater than $1.0 million) and other criteria requiring the use of the OSCIO Stage Gate Process.

Summary of 2017-19 Biennium Budget

Military Dept, Oregon | **Agency Request Budget**
Military Dept, Oregon | **Cross Reference Number: 24800-000-00-00-00000**
2017-19 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2015-17 Leg Adopted Budget	451	408.01	413,690,489	25,019,969	-	110,312,549	278,357,971	-	-
2015-17 Emergency Boards	-	-	20,974,912	330,545	-	15,226,273	5,418,094	-	-
2015-17 Leg Approved Budget	**451**	**408.01**	**434,665,401**	**25,350,514**	**-**	**125,538,822**	283,776,065	**-**	**-**
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(22)	(21.13)	107,775	247,122	-	707,307	(846,654)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			1,099,139	1,102,612	-	(3,473)	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(48,328,495)	-	-	(24,039,244)	(24,289,251)	-	-
Subtotal 2017-19 Base Budget	**429**	**386.88**	**387,543,820**	**26,700,248**	**-**	**102,203,412**	258,640,160	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(496,412)	(80,184)	-	(57,254)	(358,974)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	108,873	83,465	-	31,185	(5,777)	-	-
Subtotal	**-**	**-**	**(387,539)**	**3,281**	**-**	**(26,069)**	(364,751)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(8,899,399)	(1,190,800)	-	(3,413,575)	(4,295,024)	-	-
Subtotal	**-**	**-**	**(8,899,399)**	**(1,190,800)**	**-**	**(3,413,575)**	(4,295,024)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	10,771,569	192,726	-	3,210,683	7,368,160	-	-
State Gov"t & Services Charges Increase/(Decrease)			632,872	1,225,240	-	(952,298)	359,930	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	**-**	**-**	**11,404,441**	**1,417,966**	**-**	**2,258,385**	7,728,090	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	**429**	**386.88**	**389,661,323**	**26,930,695**	**-**	**101,022,153**	261,708,475	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2017-19 Current Service Level	**429**	**386.88**	**389,661,323**	**26,930,695**	**-**	**101,022,153**	261,708,475	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(500,000)	-	-	(500,000)	-	-	-
Modified 2017-19 Current Service Level	**429**	**386.88**	**389,161,323**	**26,930,695**	**-**	**100,522,153**	261,708,475	**-**	**-**
080 - E-Boards									
080 - May 2016 E-Board	-	-	874,000	-	-	356,000	518,000	-	-
Subtotal Emergency Board Packages	**-**	**-**	**874,000**	**-**	**-**	**356,000**	518,000	**-**	**-**
Policy Packages									
101 - Cash Flow appropriation	-	-	1,000,000	1,000,000	-	-	-	-	-
102 - New HR Position	1	1.00	137,500	48,250	-	89,250	-	-	-
103 - Fund Shift Leg Coordinator	-	-	-	218,543	-	(218,543)	-	-	-
104 - Fund Shift HR Analyst	-	-	-	65,564	-	(65,564)	-	-	-
105 - State Tuition Assistance	-	-	2,000,000	2,000,000	-	-	-	-	-
106 - State Active Duty S & S	-	-	250,000	250,000	-	-	-	-	-
107 - State IT Network	-	-	100,000	100,000	-	-	-	-	-
201 - Deferred Maintenance	-	-	12,251,400	6,125,700	-	-	6,125,700	-	-
202 - New Positions - AGI	2	2.00	243,314	62,202	-	-	181,112	-	-
203 - Camp Umatilla	21	21.00	7,390,762	-	-	-	7,390,762	-	-
204 - LD to Permanent Position	1	1.00	166,478	-	-	-	166,478	-	-
205 - PANG Positions	7	7.00	863,866	173,248	-	-	690,618	-	-
206 - PANG Stormwater fees	-	-	1,500,000	300,000	-	-	1,200,000	-	-
207 - Hazmat Abatement	-	-	10,869,000	10,869,000	-	-	-	-	-
301 - OEM Position Fund Shifts	-	-	(3,846)	296,934	-	-	(300,780)	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
302 - Planning and CIKR Support	4	4.00	697,171	349,207	-	-	347,964	-	-
303 - Regional Teams	8	8.00	1,629,246	735,687	-	160,170	733,389	-	-
304 - OEM Position Reclassifications	2	2.00	473,975	158,250	-	70,183	245,542	-	-
305 - FEMA Grants to DLCD	-	-	1,083,668	-	-	-	1,083,668	-	-
401 - Youth Challenge Program Expansion	18	6.84	1,602,762	575,000	-	256,947	770,815	-	-
402 - STARBASE Positions	12	12.00	1,721,331	-	-	-	1,721,331	-	-
480 - New Debt Service	-	-	1,619,341	1,236,199	-	383,142	-	-	-
490 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
491 - Regional Armory Emergency Enhancement	-	-	16,464,000	-	-	16,464,000	-	-	-
492 - Jackson ASLEP	-	-	3,597,502	-	-	3,597,502	-	-	-
493 - Grants Pass ASLEP	-	-	3,270,356	-	-	3,270,356	-	-	-
Subtotal Policy Packages	**76**	**64.84**	**68,927,826**	**24,563,784**	**-**	**24,007,443**	20,356,599	**-**	**-**
Total 2017-19 Agency Request Budget	**505**	**451.72**	**458,963,149**	**51,494,479**	**-**	**124,885,596**	282,583,074	**-**	**-**
Percentage Change From 2015-17 Leg Approved Budget	11.97%	10.71%	5.59%	103.13%	-	-0.52%	-0.42%	-	-
Percentage Change From 2017-19 Current Service Level	17.72%	16.76%	17.79%	91.21%	-	23.62%	7.98%	-	-

Summary of 2017-19 Biennium Budget

Military Dept, Oregon
Administration
2017-19 Biennium

Agency Request Budget
Cross Reference Number: 24800-001-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2015-17 Leg Adopted Budget	24	22.88	6,056,312	3,961,858	-	2,094,454	-	-	-
2015-17 Emergency Boards	-	-	182,667	96,440	-	86,227	-	-	-
2015-17 Leg Approved Budget	**24**	**22.88**	**6,238,979**	**4,058,298**	**-**	**2,180,681**	-	**-**	**-**
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	1	1.00	273,352	34,014	-	239,338	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	**25**	**23.88**	**6,512,331**	**4,092,312**	**-**	**2,420,019**	-	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(50,459)	(32,280)	-	(18,179)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	10,851	5,571	-	5,280	-	-	-
Subtotal	**-**	**-**	**(39,608)**	**(26,709)**	**-**	**(12,899)**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	20,256	8,197	-	12,059	-	-	-
State Gov"t & Services Charges Increase/(Decrease)			1,195,430	1,204,181	-	(8,751)	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	**-**	**-**	**1,215,686**	**1,212,378**	**-**	**3,308**	-	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	**25**	**23.88**	**7,688,409**	**5,277,981**	**-**	**2,410,428**	-	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2017-19 Current Service Level	**25**	**23.88**	**7,688,409**	**5,277,981**	**-**	**2,410,428**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	**25**	**23.88**	**7,688,409**	**5,277,981**	**-**	**2,410,428**	-	**-**	**-**
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
101 - Cash Flow appropriation	-	-	1,000,000	1,000,000	-	-	-	-	-
102 - New HR Position	1	1.00	137,500	48,250	-	89,250	-	-	-
103 - Fund Shift Leg Coordinator	-	-	-	218,543	-	(218,543)	-	-	-
104 - Fund Shift HR Analyst	-	-	-	65,564	-	(65,564)	-	-	-
105 - State Tuition Assistance	-	-	2,000,000	2,000,000	-	-	-	-	-
106 - State Active Duty S & S	-	-	250,000	250,000	-	-	-	-	-
107 - State IT Network	-	-	100,000	100,000	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Camp Umatilla	-	-	-	-	-	-	-	-	-
204 - LD to Permanent Position	-	-	-	-	-	-	-	-	-
205 - PANG Positions	-	-	-	-	-	-	-	-	-
206 - PANG Stormwater fees	-	-	-	-	-	-	-	-	-
207 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
301 - OEM Position Fund Shifts	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
302 - Planning and CIKR Support	-	-	-	-	-	-	-	-	-
303 - Regional Teams	-	-	-	-	-	-	-	-	-
304 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
305 - FEMA Grants to DLCD	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion	-	-	-	-	-	-	-	-	-
402 - STARBASE Positions	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
491 - Regional Armory Emergency Enhancement	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
493 - Grants Pass ASLEP	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**1**	**1.00**	**3,487,500**	**3,682,357**	**-**	**(194,857)**	-	**-**	**-**
Total 2017-19 Agency Request Budget	**26**	**24.88**	**11,175,909**	**8,960,338**	**-**	**2,215,571**	-	**-**	**-**
Percentage Change From 2015-17 Leg Approved Budget	8.33%	8.74%	79.13%	120.79%	-	1.60%	-	-	-
Percentage Change From 2017-19 Current Service Level	4.00%	4.19%	45.36%	69.77%	-	-8.08%	-	-	-

Summary of 2017-19 Biennium Budget

Military Dept, Oregon
Operations
2017-19 Biennium

Agency Request Budget
Cross Reference Number: 24800-002-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2015-17 Leg Adopted Budget	339	296.51	95,821,850	9,057,681	-	4,751,092	82,013,077	-	-
2015-17 Emergency Boards	-	-	2,258,991	177,487	-	136,457	1,945,047	-	-
2015-17 Leg Approved Budget	**339**	**296.51**	**98,080,841**	**9,235,168**	**-**	**4,887,549**	83,958,124	**-**	**-**
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(23)	(22.13)	(1,046,204)	147,027	-	168,872	(1,362,103)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	**316**	**274.38**	**97,034,637**	**9,382,195**	**-**	**5,056,421**	82,596,021	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(347,310)	(32,587)	-	(24,162)	(290,561)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	46,554	74,238	-	9,128	(36,812)	-	-
Subtotal	**-**	**-**	**(300,756)**	**41,651**	**-**	**(15,034)**	(327,373)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(5,280,022)	(940,800)	-	(44,198)	(4,295,024)	-	-
Subtotal	**-**	**-**	**(5,280,022)**	**(940,800)**	**-**	**(44,198)**	(4,295,024)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,413,180	126,773	-	55,720	1,230,687	-	-
State Gov"t & Services Charges Increase/(Decrease)			264,984	3,557	-	(66,974)	328,401	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	**-**	**-**	**1,678,164**	**130,330**	**-**	**(11,254)**	1,559,088	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	**316**	**274.38**	**93,132,023**	**8,613,376**	**-**	**4,985,935**	79,532,712	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2017-19 Current Service Level	**316**	**274.38**	**93,132,023**	**8,613,376**	**-**	**4,985,935**	79,532,712	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(500,000)	-	-	(500,000)	-	-	-
Modified 2017-19 Current Service Level	**316**	**274.38**	**92,632,023**	**8,613,376**	**-**	**4,485,935**	79,532,712	**-**	**-**
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Position	-	-	-	-	-	-	-	-	-
103 - Fund Shift Leg Coordinator	-	-	-	-	-	-	-	-	-
104 - Fund Shift HR Analyst	-	-	-	-	-	-	-	-	-
105 - State Tuition Assistance	-	-	-	-	-	-	-	-	-
106 - State Active Duty S & S	-	-	-	-	-	-	-	-	-
107 - State IT Network	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	12,251,400	6,125,700	-	-	6,125,700	-	-
202 - New Positions - AGI	2	2.00	243,314	62,202	-	-	181,112	-	-
203 - Camp Umatilla	21	21.00	7,390,762	-	-	-	7,390,762	-	-
204 - LD to Permanent Position	1	1.00	166,478	-	-	-	166,478	-	-
205 - PANG Positions	7	7.00	863,866	173,248	-	-	690,618	-	-
206 - PANG Stormwater fees	-	-	1,500,000	300,000	-	-	1,200,000	-	-
207 - Hazmat Abatement	-	-	10,869,000	10,869,000	-	-	-	-	-
301 - OEM Position Fund Shifts	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
302 - Planning and CIKR Support	-	-	-	-	-	-	-	-	-
303 - Regional Teams	-	-	-	-	-	-	-	-	-
304 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
305 - FEMA Grants to DLCD	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion	-	-	-	-	-	-	-	-	-
402 - STARBASE Positions	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
491 - Regional Armory Emergency Enhancement	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
493 - Grants Pass ASLEP	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**31**	**31.00**	**33,284,820**	**17,530,150**	**-**	**-**	15,754,670	**-**	**-**
Total 2017-19 Agency Request Budget	**347**	**305.38**	**125,916,843**	**26,143,526**	**-**	**4,485,935**	95,287,382	**-**	**-**
Percentage Change From 2015-17 Leg Approved Budget	2.36%	2.99%	28.38%	183.09%	-	-8.22%	13.49%	-	-
Percentage Change From 2017-19 Current Service Level	9.81%	11.30%	35.20%	203.52%	-	-10.03%	19.81%	-	-

Summary of 2017-19 Biennium Budget

Military Dept, Oregon
Oregon Emergency Management
2017-19 Biennium

Agency Request Budget
Cross Reference Number: 24800-003-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2015-17 Leg Adopted Budget	42	42.62	252,811,578	1,855,221	-	89,099,316	161,857,041	-	-
2015-17 Emergency Boards	-	-	442,735	56,618	-	167,945	218,172	-	-
2015-17 Leg Approved Budget	**42**	**42.62**	**253,254,313**	**1,911,839**	**-**	**89,267,261**	162,075,213	**-**	**-**
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	483,732	66,078	-	199,588	218,066	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	**42**	**42.62**	**253,738,045**	**1,977,917**	**-**	**89,466,849**	162,293,279	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(45,185)	(15,317)	-	(19,390)	(10,478)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	26,631	3,654	-	11,529	11,448	-	-
Subtotal	**-**	**-**	**(18,554)**	**(11,663)**	**-**	**(7,861)**	970	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(500,000)	-	-	(500,000)	-	-	-
Subtotal	**-**	**-**	**(500,000)**	**-**	**-**	**(500,000)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	9,028,782	49,670	-	3,135,170	5,843,942	-	-
State Gov"t & Services Charges Increase/(Decrease)			(830,648)	17,526	-	(867,569)	19,395	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	**-**	**-**	**8,198,134**	**67,196**	**-**	**2,267,601**	5,863,337	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	**42**	**42.62**	**261,417,625**	**2,033,450**	**-**	**91,226,589**	168,157,586	**-**	**-**

Summary of 2017-19 Biennium Budget

Military Dept, Oregon
Oregon Emergency Management
2017-19 Biennium

Agency Request Budget
Cross Reference Number: 24800-003-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2017-19 Current Service Level	**42**	**42.62**	**261,417,625**	**2,033,450**	**-**	**91,226,589**	168,157,586	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	**42**	**42.62**	**261,417,625**	**2,033,450**	**-**	**91,226,589**	168,157,586	**-**	**-**
080 - E-Boards									
080 - May 2016 E-Board	-	-	100,000	-	-	100,000	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**100,000**	**-**	**-**	**100,000**	-	**-**	**-**
Policy Packages									
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Position	-	-	-	-	-	-	-	-	-
103 - Fund Shift Leg Coordinator	-	-	-	-	-	-	-	-	-
104 - Fund Shift HR Analyst	-	-	-	-	-	-	-	-	-
105 - State Tuition Assistance	-	-	-	-	-	-	-	-	-
106 - State Active Duty S & S	-	-	-	-	-	-	-	-	-
107 - State IT Network	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Camp Umatilla	-	-	-	-	-	-	-	-	-
204 - LD to Permanent Position	-	-	-	-	-	-	-	-	-
205 - PANG Positions	-	-	-	-	-	-	-	-	-
206 - PANG Stormwater fees	-	-	-	-	-	-	-	-	-
207 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
301 - OEM Position Fund Shifts	-	-	(3,846)	296,934	-	-	(300,780)	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
302 - Planning and CIKR Support	4	4.00	697,171	349,207	-	-	347,964	-	-
303 - Regional Teams	8	8.00	1,629,246	735,687	-	160,170	733,389	-	-
304 - OEM Position Reclassifications	2	2.00	473,975	158,250	-	70,183	245,542	-	-
305 - FEMA Grants to DLCD	-	-	1,083,668	-	-	-	1,083,668	-	-
401 - Youth Challenge Program Expansion	-	-	-	-	-	-	-	-	-
402 - STARBASE Positions	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
491 - Regional Armory Emergency Enhancement	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
493 - Grants Pass ASLEP	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**14**	**14.00**	**3,880,214**	**1,540,078**	**-**	**230,353**	2,109,783	**-**	**-**
Total 2017-19 Agency Request Budget	**56**	**56.62**	**265,397,839**	**3,573,528**	**-**	**91,556,942**	170,267,369	**-**	**-**
Percentage Change From 2015-17 Leg Approved Budget	33.33%	32.85%	4.79%	86.92%	-	2.56%	5.05%	-	-
Percentage Change From 2017-19 Current Service Level	33.33%	32.85%	1.52%	75.74%	-	0.36%	1.25%	-	-

Summary of 2017-19 Biennium Budget

Military Dept, Oregon
Community Support
2017-19 Biennium

Agency Request Budget
Cross Reference Number: 24800-004-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2015-17 Leg Adopted Budget	46	46.00	10,718,232	197,381	-	2,101,015	8,419,836	-	-
2015-17 Emergency Boards	-	-	2,792,723	-	-	2,529,681	263,042	-	-
2015-17 Leg Approved Budget	**46**	**46.00**	**13,510,955**	**197,381**	**-**	**4,630,696**	8,682,878	**-**	**-**
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	396,895	3	-	99,509	297,383	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	**46**	**46.00**	**13,907,850**	**197,384**	**-**	**4,730,205**	8,980,261	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(53,458)	-	-	4,477	(57,935)	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	24,837	2	-	5,248	19,587	-	-
Subtotal	**-**	**-**	**(28,621)**	**2**	**-**	**9,725**	(38,348)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,442,000)	-	-	(2,442,000)	-	-	-
Subtotal	**-**	**-**	**(2,442,000)**	**-**	**-**	**(2,442,000)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	132,887	8,086	-	7,734	117,067	-	-
State Gov"t & Services Charges Increase/(Decrease)			3,597	(24)	-	(9,004)	12,625	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**136,484**	**8,062**	**-**	**(1,270)**	129,692	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	**46**	**46.00**	**11,573,713**	**205,448**	**-**	**2,296,660**	9,071,605	**-**	**-**

Military Dept, Oregon
Community Support
2017-19 Biennium

Agency Request Budget
Cross Reference Number: 24800-004-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal: 2017-19 Current Service Level	**46**	**46.00**	**11,573,713**	**205,448**	**-**	**2,296,660**	9,071,605	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	**46**	**46.00**	**11,573,713**	**205,448**	**-**	**2,296,660**	9,071,605	**-**	**-**
080 - E-Boards									
080 - May 2016 E-Board	-	-	774,000	-	-	256,000	518,000	-	-
Subtotal Emergency Board Packages	**-**	**-**	**774,000**	**-**	**-**	**256,000**	518,000	**-**	**-**
Policy Packages									
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Position	-	-	-	-	-	-	-	-	-
103 - Fund Shift Leg Coordinator	-	-	-	-	-	-	-	-	-
104 - Fund Shift HR Analyst	-	-	-	-	-	-	-	-	-
105 - State Tuition Assistance	-	-	-	-	-	-	-	-	-
106 - State Active Duty S & S	-	-	-	-	-	-	-	-	-
107 - State IT Network	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Camp Umatilla	-	-	-	-	-	-	-	-	-
204 - LD to Permanent Position	-	-	-	-	-	-	-	-	-
205 - PANG Positions	-	-	-	-	-	-	-	-	-
206 - PANG Stormwater fees	-	-	-	-	-	-	-	-	-
207 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
301 - OEM Position Fund Shifts	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
302 - Planning and CIKR Support	-	-	-	-	-	-	-	-	-
303 - Regional Teams	-	-	-	-	-	-	-	-	-
304 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
305 - FEMA Grants to DLCD	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion	18	6.84	1,602,762	575,000	-	256,947	770,815	-	-
402 - STARBASE Positions	12	12.00	1,721,331	-	-	-	1,721,331	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
491 - Regional Armory Emergency Enhancement	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
493 - Grants Pass ASLEP	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**30**	**18.84**	**3,324,093**	**575,000**	**-**	**256,947**	2,492,146	**-**	**-**
Total 2017-19 Agency Request Budget	**76**	**64.84**	**15,671,806**	**780,448**	**-**	**2,809,607**	12,081,751	**-**	**-**
Percentage Change From 2015-17 Leg Approved Budget	65.22%	40.96%	15.99%	295.40%	-	-39.33%	39.14%	-	-
Percentage Change From 2017-19 Current Service Level	65.22%	40.96%	35.41%	279.88%	-	22.33%	33.18%	-	-

Summary of 2017-19 Biennium Budget

Military Dept, Oregon | **Agency Request Budget**
Capital Debt Service and Related costs | **Cross Reference Number: 24800-087-00-00-00000**
2017-19 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2015-17 Leg Adopted Budget	-	-	9,956,842	9,697,828	-	259,014	-	-	-
2015-17 Emergency Boards	-	-	80,000	-	-	80,000	-	-	-
2015-17 Leg Approved Budget	**-**	**-**	**10,036,842**	**9,697,828**	**-**	**339,014**	-	**-**	**-**
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			1,099,139	1,102,612	-	(3,473)	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	**-**	**-**	**11,135,981**	**10,800,440**	**-**	**335,541**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(233,000)	-	-	(233,000)	-	-	-
Subtotal	**-**	**-**	**(233,000)**	**-**	**-**	**(233,000)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	**-**	**-**	**10,902,981**	**10,800,440**	**-**	**102,541**	-	**-**	**-**

Military Dept, Oregon | **Agency Request Budget**
Capital Debt Service and Related costs | **Cross Reference Number: 24800-087-00-00-00000**
2017-19 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal: 2017-19 Current Service Level	**-**	**-**	**10,902,981**	**10,800,440**	**-**	**102,541**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	**-**	**-**	**10,902,981**	**10,800,440**	**-**	**102,541**	-	**-**	**-**
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Position	-	-	-	-	-	-	-	-	-
103 - Fund Shift Leg Coordinator	-	-	-	-	-	-	-	-	-
104 - Fund Shift HR Analyst	-	-	-	-	-	-	-	-	-
105 - State Tuition Assistance	-	-	-	-	-	-	-	-	-
106 - State Active Duty S & S	-	-	-	-	-	-	-	-	-
107 - State IT Network	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Camp Umatilla	-	-	-	-	-	-	-	-	-
204 - LD to Permanent Position	-	-	-	-	-	-	-	-	-
205 - PANG Positions	-	-	-	-	-	-	-	-	-
206 - PANG Stormwater fees	-	-	-	-	-	-	-	-	-
207 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
301 - OEM Position Fund Shifts	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
302 - Planning and CIKR Support	-	-	-	-	-	-	-	-	-
303 - Regional Teams	-	-	-	-	-	-	-	-	-
304 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
305 - FEMA Grants to DLCD	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion	-	-	-	-	-	-	-	-	-
402 - STARBASE Positions	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	1,619,341	1,236,199	-	383,142	-	-	-
490 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
491 - Regional Armory Emergency Enhancement	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
493 - Grants Pass ASLEP	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**1,619,341**	**1,236,199**	**-**	**383,142**	-	**-**	**-**
Total 2017-19 Agency Request Budget	**-**	**-**	**12,522,322**	**12,036,639**	**-**	**485,683**	-	**-**	**-**
Percentage Change From 2015-17 Leg Approved Budget	-	-	24.76%	24.12%	-	43.26%	-	-	-
Percentage Change From 2017-19 Current Service Level	-	-	14.85%	11.45%	-	373.65%	-	-	-

Summary of 2017-19 Biennium Budget

Military Dept, Oregon
Capital Improvements
2017-19 Biennium

Agency Request Budget
Cross Reference Number: 24800-088-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2015-17 Leg Adopted Budget	-	-	5,214,976	250,000	-	194,377	4,770,599	-	-
2015-17 Emergency Boards	-	-	-	-	-	-	-	-	-
2015-17 Leg Approved Budget	**-**	**-**	**5,214,976**	**250,000**	**-**	**194,377**	4,770,599	**-**	**-**
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2017-19 Base Budget	**-**	**-**	**5,214,976**	**250,000**	**-**	**194,377**	4,770,599	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(444,377)	(250,000)	-	(194,377)	-	-	-
Subtotal	**-**	**-**	**(444,377)**	**(250,000)**	**-**	**(194,377)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	176,464	-	-	-	176,464	-	-
State Gov"t & Services Charges Increase/(Decrease)			(491)	-	-	-	(491)	-	-
Subtotal	**-**	**-**	**175,973**	**-**	**-**	**-**	175,973	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	**-**	**-**	**4,946,572**	**-**	**-**	**-**	4,946,572	**-**	**-**

Summary of 2017-19 Biennium Budget

Military Dept, Oregon
Capital Improvements
2017-19 Biennium

Agency Request Budget
Cross Reference Number: 24800-088-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2017-19 Current Service Level	**-**	**-**	**4,946,572**	**-**	**-**	**-**	4,946,572	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	**-**	**-**	**4,946,572**	**-**	**-**	**-**	4,946,572	**-**	**-**
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Position	-	-	-	-	-	-	-	-	-
103 - Fund Shift Leg Coordinator	-	-	-	-	-	-	-	-	-
104 - Fund Shift HR Analyst	-	-	-	-	-	-	-	-	-
105 - State Tuition Assistance	-	-	-	-	-	-	-	-	-
106 - State Active Duty S & S	-	-	-	-	-	-	-	-	-
107 - State IT Network	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Camp Umatilla	-	-	-	-	-	-	-	-	-
204 - LD to Permanent Position	-	-	-	-	-	-	-	-	-
205 - PANG Positions	-	-	-	-	-	-	-	-	-
206 - PANG Stormwater fees	-	-	-	-	-	-	-	-	-
207 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
301 - OEM Position Fund Shifts	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
302 - Planning and CIKR Support	-	-	-	-	-	-	-	-	-
303 - Regional Teams	-	-	-	-	-	-	-	-	-
304 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
305 - FEMA Grants to DLCD	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion	-	-	-	-	-	-	-	-	-
402 - STARBASE Positions	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
491 - Regional Armory Emergency Enhancement	-	-	-	-	-	-	-	-	-
492 - Jackson ASLEP	-	-	-	-	-	-	-	-	-
493 - Grants Pass ASLEP	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Total 2017-19 Agency Request Budget	**-**	**-**	**4,946,572**	**-**	**-**	**-**	4,946,572	**-**	**-**
Percentage Change From 2015-17 Leg Approved Budget	-	-	-5.15%	-100.00%	-	-100.00%	3.69%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2017-19 Biennium Budget

Military Dept, Oregon
Capital Construction
2017-19 Biennium

Agency Request Budget
Cross Reference Number: 24800-089-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2015-17 Leg Adopted Budget	-	-	33,110,699	-	-	11,813,281	21,297,418	-	-
2015-17 Emergency Boards	-	-	15,217,796	-	-	12,225,963	2,991,833	-	-
2015-17 Leg Approved Budget	**-**	**-**	**48,328,495**	**-**	**-**	**24,039,244**	24,289,251	**-**	**-**
2017-19 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(48,328,495)	-	-	(24,039,244)	(24,289,251)	-	-
Subtotal 2017-19 Base Budget	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase - In	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2017-19 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Military Dept, Oregon
Capital Construction
2017-19 Biennium

Agency Request Budget
Cross Reference Number: 24800-089-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal: 2017-19 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2017-19 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
080 - E-Boards									
080 - May 2016 E-Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
101 - Cash Flow appropriation	-	-	-	-	-	-	-	-	-
102 - New HR Position	-	-	-	-	-	-	-	-	-
103 - Fund Shift Leg Coordinator	-	-	-	-	-	-	-	-	-
104 - Fund Shift HR Analyst	-	-	-	-	-	-	-	-	-
105 - State Tuition Assistance	-	-	-	-	-	-	-	-	-
106 - State Active Duty S & S	-	-	-	-	-	-	-	-	-
107 - State IT Network	-	-	-	-	-	-	-	-	-
201 - Deferred Maintenance	-	-	-	-	-	-	-	-	-
202 - New Positions - AGI	-	-	-	-	-	-	-	-	-
203 - Camp Umatilla	-	-	-	-	-	-	-	-	-
204 - LD to Permanent Position	-	-	-	-	-	-	-	-	-
205 - PANG Positions	-	-	-	-	-	-	-	-	-
206 - PANG Stormwater fees	-	-	-	-	-	-	-	-	-
207 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
301 - OEM Position Fund Shifts	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
302 - Planning and CIKR Support	-	-	-	-	-	-	-	-	-
303 - Regional Teams	-	-	-	-	-	-	-	-	-
304 - OEM Position Reclassifications	-	-	-	-	-	-	-	-	-
305 - FEMA Grants to DLCD	-	-	-	-	-	-	-	-	-
401 - Youth Challenge Program Expansion	-	-	-	-	-	-	-	-	-
402 - STARBASE Positions	-	-	-	-	-	-	-	-	-
480 - New Debt Service	-	-	-	-	-	-	-	-	-
490 - Hazmat Abatement	-	-	-	-	-	-	-	-	-
491 - Regional Armory Emergency Enhancement	-	-	16,464,000	-	-	16,464,000	-	-	-
492 - Jackson ASLEP	-	-	3,597,502	-	-	3,597,502	-	-	-
493 - Grants Pass ASLEP	-	-	3,270,356	-	-	3,270,356	-	-	-
Subtotal Policy Packages	**-**	**-**	**23,331,858**	**-**	**-**	**23,331,858**	-	**-**	**-**
Total 2017-19 Agency Request Budget	**-**	**-**	**23,331,858**	**-**	**-**	**23,331,858**	-	**-**	**-**
Percentage Change From 2015-17 Leg Approved Budget	-	-	-51.72%	-	-	-2.94%	-100.00%	-	-
Percentage Change From 2017-19 Current Service Level	-	-	-	-	-	-	-	-	-

PROGRAM PRIORITIZATION FOR 2017-19

Agency Name: Oregon Military Department

2017-19 Biennium — **Agency Number: 24800**

Agency-wide

Program/Division Priorities for 2017-19 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
		OMD	Debt	Debt Service		4	10,800,440		102,541				$ 10,902,981	0	0.00	N	N	D			POL 480 requests $2,291,189 new debt service for 3 projects (POL 491-493).
		OMD	AG	Command Group	248-01 to 248-09	4	2,958,905		232,769				$ 3,191,674	6	6.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 106 and 107 requests S&S for State Active Duty costs and State IT network.
		OMD	AGC	Financial Administration Office	248-01 to 248-09	4	1,534,048		1,222,528				$ 2,756,576	12	11.38	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 101 requests $1 M GF to assist with federal cash flow issues.
		OMD	AGP	State Personnel Office	248-09	4	532,147		655,896				$ 1,188,043	5	5.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 102 requests new HR Asst position.
		OMD	ANG	Air National Guard Administration	248-09	4	0				261		$ 261	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
1	1	OMD	EOC	Emergency Operations	248-09	8							$ -	0	0.00	N	N	FO			
2	1	OMD	ADMIN	OEM Administration	248-07 to 248-09	4	2,033,450		20,547		10,811,072		$ 12,865,069	18	16.04	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 302 requests 4 new pos for Planning/CIKR, POL 303 request 7 new pos for regional teams.
3	2	OMD	911	OEM 911 Emergency Telephone	248-09	8	0		91,206,042				$ 91,206,042	14	16.23	N	N	S	ORS 403	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	
4	3	OMD	DOM PRE	OEM Domestic Preparedness	248-07 to 248-09	8					58,081,657		$ 58,081,657	10	10.35	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	
5	4	OMD	DIS	OEM Disasters	248-07 to 248-09	8	0				99,264,857		$ 99,264,857	0	0.00	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	
6	1	OMD	AGI-O	Army Guard Operations & Maintenance	248-02, 248-03, 248-04	8	4,371,276		4,985,935		40,266,364		$ 49,623,575	161	119.98	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 207 requests $109 M GF for hazardous materials abatement
7	2	OMD	AGI-C	Army Guard Construction Operations	248-09	8	362,319		0		2,907,102		$ 3,269,421	13	13.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
8	1	OMD	CAP IMP	Capital Improvement	248-09	8					4,946,572		$ 4,946,572	0	0.00	N	N	D	ORS 396		
9	3	OMD	PAB-CE	Portland Air Base Civil Engineering	248-09	8	1,135,835				5,384,247		$ 6,520,082	21	21.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 205 requests 7 new positions, POL 206 requests funding for stormwater fees.
10	4	OMD	KF-CE	Kingsley Field Civil Engineering	248-09	8	1,077,263				6,976,364		$ 8,053,627	28	28.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
11	5	OMD	PAB-SEC	Portland Air Base Security	248-09	8					2,072,957		$ 2,072,957	12	12.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
12	1	OMD	CAP IMP	Capital Construction	248-09	8			0		0		$ -	0	0.00	N	N	D	ORS 396		POL 491, 492, 493 request $23 M Q-bonds for Regional Emergency Enhancement project and 2 Armory remodels.
13	6	OMD	KF-SEC	Kingsley Field Security	248-09	8					1,613,363		$ 1,613,363	11	11.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
14	7	OMD	PAB-FF	Portland Air Base Fire Protection	248-09	8	440,470				5,526,222		$ 5,966,692	20	20.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
15	8	OMD	KF-FF	Kingsley Field Fire Protection	248-09	8	1,054,461				7,800,324		$ 8,854,785	30	30.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
16	2	OMD	YCP	Youth Challenge Program	248-05	7	205,448		2,296,660		7,797,947		$ 10,300,055	46	46.00	N	Y	FO	32 USC Sec. 509	Offers at-risk high school dropouts and students failing at traditional high schools the opportunity to build a future	
17	2	OMD	EFAP	Emergency Financial Assistance	248-09	4			178,413				$ 178,413	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
18	9	OMD	ATPM	Anti-Terrorism Program Manager	248-09	4					297,201		$ 297,201	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
19	10	OMD	AGI-E	Army Guard Environmental	248-09	8	0				4,352,317		$ 4,352,317	10	10.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
20	11	OMD	PAB-Env	Portland Air Base Environmental	248-09	8	44,319				182,675		$ 226,994	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
21	12	OMD	KF-Env	Kingsley Field Environmental	248-09	8	27,483				149,860		$ 177,343	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
22	13	OMD	CD	Counter Drug Operations	248-09	10					406,545		$ 406,545	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
23	14	OMD	ESS	Electronic Security Systems	248-09	8					498,267		$ 498,267	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
24	15	OMD	TC	Telecommunications	248-09	4					64,201		$ 64,201	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	

PROGRAM PRIORITIZATION FOR 2017-19

Agency Name: Oregon Military Department

2017-19 Biennium — **Agency Number: 24800**

Agency-wide

Program/Division Priorities for 2017-19 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
25	16	OMD	DL	Distance Learning	248-09	7					514,801		$ 514,801	2	1.40	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
26	18	OMD	PAB-RILEA	Portland Air Base Camp Rilea	248-09	8	99,950				300,623		$ 400,573	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
27	19	OMD	KF-Bil	Kingsley Field Billeting	248-09	8					219,018		$ 219,018	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
28	3	OMD	AGPA	Public Affairs Office	248-09	12	252,881		120,798				$ 373,679	2	1.50	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
29	3	OMD	STARBASE	STARBASE	248-09	7					1,273,658		$ 1,273,658	0	0.00	N	N	FO	10 USC Sec. 2193 b	Designed to increase at risk students awareness if the importance of math and	POL 402 requests 12 positions to replace LDs and temporary employees.
30	4	OMD	ED	Education and Training	248-01	7	0		24				$ 24	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 105 requests $2 M for State Tuition Assistance
							26,930,695	-	101,022,153	-	261,708,475	-	$ 389,661,323	429	386.88						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
FO Federal - Optional (once you choose to participate, certain requirements exist)
S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there. The Oregon Military Department is responsible for administering the Oregon National Guard and for coordinating and facilitating emergency planning, preparedness, response and recovery activities with state, county and local emergency service agencies and organizations.

Article X of the Oregon Constitution establishes a State Militia. The Oregon Military Department is established by ORS 396.305; while ORS Chapters 396, 398, 399, and 401 contain the Oregon Military Department, Oregon National Guard and Oregon Emergency Management authorities and duties.

The Oregon National Guard has a long tradition and history dating back to 1843. The National Guard is found in both the United States Constitution and the Oregon Constitution. The tradition and history of the Oregon National Guard was grounded on the basis of its mission statement; "Ready force equipped and trained to respond to any contingency. When we are needed, we are there." The Oregon Military Department administers, houses, equips and trains the Oregon National Guard – a ready force to support the Governor during unrest or natural disasters and as a reserve force to the United States Air Force and the United States Army; And plans, prepares and provides for the prevention, mitigation and management of emergencies or disasters presenting a threat to the lives and property of Oregon's citizens and visitors to the State of Oregon.

The Oregon Military Department sets the basis for the prioritization of programs and projects upon its mission and the service to Oregon. The specific criteria for prioritizing agency activities are concerned with the public safety of Oregon. Successful mission preparedness and execution of this large organization (Oregon Military Department, Oregon National Guard, and Oregon Emergency Management) depends upon the balanced command, control, administration, and appropriate physical infrastructure for ensuring a ready and trained force in response to the immediate needs of Oregon. Highest rankings include command and administration followed by emergency management. The next higher to medium rankings include the agency's physical infrastructure of bases, camps and armories required for the assembly and training of the force with its equipment. Following rankings require the central activities for financial, resources and administrative functions that support the mission and force. Medium to low rankings include statutory and enforcement requirements, incentive and education programs, and youth programs.

PROGRAM PRIORITIZATION FOR 2017-19

Agency Name: Oregon Military Department

2017-19 Biennium — **Agency Number: 24800**

Program 001 - Administration

Program/Division Priorities for 2017-19 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
		OMD	AG	Command Group	248-01 to 248-09	4	2,958,905		232,769				$ 3,191,674	6	6.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 106 and 107 requests S&S for State Active Duty costs and State IT network.
		OMD	AGC	Financial Administration Office	248-01 to 248-09	4	1,534,048		1,222,528				$ 2,756,576	12	11.38	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 101 requests $1 M GF to assist with federal cash flow issues.
		OMD	AGP	State Personnel Office	248-09	4	532,147		655,896				$ 1,188,043	5	5.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 102 requests new HR Asst position.
17	2	OMD	EFAP	Emergency Financial Assistance	248-09	4			178,413				$ 178,413	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
29	3	OMD	AGPA	Public Affairs Office	248-09	12	252,881		120,798				$ 373,679	2	1.50	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	
30	4	OMD	ED	Education and Training	248-01	7			24				$ 24	0	0.00	N	N	C	Article X of Constitution	Requires administration and oversight of the State Militia	POL 105 requests $2 M for State Tuition Assistance
													$ -								
							5,277,981	-	2,410,428	-	-	-	$ 7,688,409	25	23.88						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

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PROGRAM PRIORITIZATION FOR 2017-19

Agency Name: Oregon Military Department

2017-19 Biennium — **Agency Number: 24800**

Program 002 - Operations

Program/Division Priorities for 2017-19 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
		OMD	ANG	Air National Guard Administration	248-09	4					261		$ 261	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
6	1	OMD	AGI-O	Army Guard Operations & Maintenance	248-02, 248-03,	8	4,371,276		4,985,935		40,266,364		$ 49,623,575	161	119.98	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 207 requests $109 M GF for hazardous materials abatement.
7	2	OMD	AGI-C	Army Guard Construction Operations	248-09	8	362,319				2,907,102		$ 3,269,421	13	13.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
9	3	OMD	PAB-CE	Portland Air Base Civil Engineering	248-09	8	1,135,835				5,384,247		$ 6,520,082	21	21.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	POL 205 requests 7 new positions, POL 206 requests funding for stormwater fees.
10	4	OMD	KF-CE	Kingsley Field Civil Engineering	248-09	8	1,077,263				6,976,364		$ 8,053,627	28	28.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
11	5	OMD	PAB-SEC	Portland Air Base Security	248-09	8					2,072,957		$ 2,072,957	12	12.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
13	6	OMD	KF-SEC	Kingsley Field Security	248-09	8					1,613,363		$ 1,613,363	11	11.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
14	7	OMD	PAB-FF	Portland Air Base Fire Protection	248-09	8	440,470				5,526,222		$ 5,966,692	20	20.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
15	8	OMD	KF-FF	Kingsley Field Fire Protection	248-09	8	1,054,461				7,800,324		$ 8,854,785	30	30.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
18	9	OMD	ATPM	Anti-Terrorism Program Manager	248-09	4					297,201		$ 297,201	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
19	10	OMD	AGI-E	Army Guard Environmental	248-09	8					4,352,317		$ 4,352,317	10	10.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
20	11	OMD	PAB-Env	Portland Air Base Environmental	248-09	8	44,319				182,675		$ 226,994	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
21	12	OMD	KF-Env	Kingsley Field Environmental	248-09	8	27,483				149,860		$ 177,343	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
22	13	OMD	CD	Counter Drug Operations	248-09	10					406,545		$ 406,545	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
23	14	OMD	ESS	Electronic Security Systems	248-09	8					498,267		$ 498,267	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
24	15	OMD	TC	Telecommunications	248-09	4					64,201		$ 64,201	0	0.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
25	16	OMD	DL	Distance Learning	248-09	7					514,801		$ 514,801	2	1.40	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
26	17	OMD	RSMS	Equipment Refurbishment	248-04, 248-09	8							$ -			N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
27	18	OMD	PAB-RILEA	Portland Air Base Camp Rilea	248-09	8	99,950				300,623		$ 400,573	1	1.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
28	19	OMD	KF-Bil	Kingsley Field Billeting	248-09	8					219,018		$ 219,018	2	2.00	N	N	S	ORS 396 & 399	Requires maintenance & support for all National Guard Facilities	
							8,613,376	-	4,985,935	-	79,532,712	-	$ 93,132,023	316	274.38						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

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PROGRAM PRIORITIZATION FOR 2017-19

Agency Name: Oregon Military Department

2017-19 Biennium **Agency Number: 24800**

Program 003 - Office of Emergency Management

Program/Division Priorities for 2017-19 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
2	1	OMD	ADMIN	OEM Administration	248-07-248-09	4	2,033,450		20,547		10,811,072		$ 12,865,069	18	16.04	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	POL 302 requests 4 new pos for Planning/CIKR, POL 303 request 7 new pos for regional teams.
3	2	OMD	911	OEM 911 Emergency Telephone	248-09	8			91,206,042				$ 91,206,042	14	16.23	N	N	S	ORS 403	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	
4	3	OMD	DOM PRE	OEM Operations and Preparedness	248-07-248-09	8					58,081,657		$ 58,081,657	10	10.35	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	
5	4	OMD	DIS	OEM Disasters	248-07-248-09	8					99,264,857		$ 99,264,857	0	0.00	N	N	S	ORS 401	Responsible for coordinating and facilitating private sector and governmental efforts to prevent, prepare for, respond to and recover from emergencies	
							2,033,450	-	91,226,589	-	168,157,586	-	$ 261,417,625	42	42.62						

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
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S Statutory

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

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The Oregon Military Department sets the basis for the prioritization of programs and projects upon its mission and the service to Oregon. The specific criteria for prioritizing agency activities are concerned with the public safety of Oregon. Successful mission preparedness and execution of this large organization (Oregon Military Department, Oregon National Guard, and Oregon Emergency Management) depends upon the balanced command, control, administration, and appropriate physical infrastructure for ensuring a ready and trained force in response to the immediate needs of Oregon. Highest rankings include command and administration followed by emergency management. The next higher to medium rankings include the agency's physical infrastructure of bases, camps and armories required for the assembly and training of the force with its equipment. Following rankings require the central activities for financial, resources and administrative functions that support the mission and force. Medium to low rankings include statutory and enforcement requirements, incentive and education programs, and youth programs.

PROGRAM PRIORITIZATION FOR 2015-17

Agency Name: Oregon Military Department

2017-19 Biennium — **Agency Number: 24800**

Program 004 - Community Support

Program/Division Priorities for 2017-19 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
1	1	OMD	EOC	Emergency Operations	248-09	8							$ -	0	0.00	N	N	FO			
16	2	OMD	YCP	Youth Challenge Program	248-05	7	205,448		2,296,660		7,797,947		$ 10,300,055	46	46.00	N	Y	FO	32 USC Sec. 509	Offers at-risk high school dropouts and students failing at traditional high schools the opportunity to build a future	POL 401 requests 18 new positions and limitation increases for larger number of cadets following facility expansion.
29	3	OMD	STARBASE	STARBASE	248-09	7					1,273,658		$ 1,273,658			N	N	FO	10 USC Sec. 2193 b	Designed to increase at risk students awareness if the importance of math and science in today's high-technology work environment	POL 402 requests 12 positions to replace LDs and temporary employees.
													$ -								
							205,448	-	2,296,660	-	9,071,605	-	$ 11,573,713	46	46.00						

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PROGRAM PRIORITIZATION FOR 2017-19

Agency Name: Oregon Military Department

2017-19 Biennium **Agency Number: 24800**

Program 087 - Debt Service

Program/Division Priorities for 2017-19 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
		OMD	Debt	Debt Service		4	10,800,440		102,541				$ 10,902,981	0	0.00	N	N	D			POL 480 requests $2,291,189 new debt service for 3 projects (POL 491-493).
													$ -								
													$ -								
													$ -								
													$ -								
							10,800,440	-	102,541	-	-	-	$ 10,902,981	0	0.00						

7. Primary Purpose Program/Activity Exists

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2 Community Development
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7 Education & Skill Development
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Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

Document criteria used to prioritize activities:

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PROGRAM PRIORITIZATION FOR 2017-19

Agency Name: Oregon Military Department

2017-19 Biennium **Agency Number: 24800**

Program 088 - Capital Improvement

Program/Division Priorities for 2017-19 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
8	1	OMD	CAP IMP	Capital Improvement	248-09	8					4,946,572		$ 4,946,572	0	0.00	N	N	D	ORS 396		
													$ -								
													$ -								
													$ -								
													$ -								
							-	-	-	-	4,946,572	-	$ 4,946,572	0	0.00						

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PROGRAM PRIORITIZATION FOR 2017-19

Agency Name: Oregon Military Department

2017-19 Biennium **Agency Number: 24800**

Program 089 - Capital Construction

Program/Division Priorities for 2017-19 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																				
12	1	OMD	CAP CNST	Capital Construction	248-09	8							$ -	0	0.00	N	N	D	ORS 396		POL 491, 492, 493 request $23 M Q-bonds for Regional Emergency Enhancement project and 2 Armory remodels.
													$ -								
													$ -								
													$ -								
													$ -								
													$ -								
													$ -								
													$ -								
							-	-	-	-	-	-	$ -	0	0.00						

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BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
2017-2019 BIENNIAL BUDGET
REDUCTION OPTIONS

The Oregon National Guard (ORNG) is the state's militia, authorized under Article X of the Oregon Constitution. Section 1 reads, "The Legislative Assembly shall provide by law for the organization, maintenance and discipline of a state militia for the defense and protection of the State."

The Oregon Military Department (OMD), established by ORS 396.305, is responsible for supervision of the military affairs of the state: namely, to administer and house the Oregon National Guard to be ready to respond to any contingency, natural or man-made. The Oregon Military Department and the Oregon National Guard are both a state and federal agency. The state budget for the Military Department provides funding to administer and house the Oregon National Guard. The federal budget for the Military Department provides the majority of funding to pay, train and equip the Oregon National Guard.

The Oregon Military Department also includes the Office of Emergency Management (OEM). The purpose of OEM is to execute the Governor's responsibilities to maintain an emergency services system as prescribed in ORS 401 by planning, preparing and providing for the prevention, mitigation and management of emergencies or disasters that present a threat to the lives and property of Oregon citizens and visitors. This system is intended to facilitate, organize, resource, and manage a methodology in support of Oregon citizens and visitors for both pre-event and post-event activities.

The Oregon Military Department is one of the State's oldest and largest agencies, with 8,719 employees serving in 38 armories, 13 training/logistics areas, and two air bases across the state; and over $4 billion in facilities and equipment.

In the 2017-2019 biennium, the Oregon Military Department's Current Service Level Budget is 87% Federal, 10% Other Funds, and 3% General Fund. Although the OMD budget is mainly federally funded, through cooperative agreements with the National Guard Bureau and federal grants from the United States Department of Homeland Security, OMD could not accomplish its mission without its State General Fund resources.

General Fund is used for required State match on a number of federal cooperative agreements and grants, for the overall leadership and administration of Oregon's National Guard, and for debt service on our Article XI-Q bonds and Certificates of Participation used for new construction. Of note, $10.8 million, or 40% of the agency's Current Service Level General Fund, is Debt Service on outstanding bonds for construction.

The Military Department has experienced numerous reductions over the previous two decades. In 1991, 101 positions out of a total of 244 were 100% General Funded; in the 2017-19 Agency Request Budget, only 15 positions from a total of 505 are 100% General Funded, a decrease of 85%. The Installations Division within the Operations Program has been hit particularly hard. It lost $1.5 million General Fund in the 2009-11 budget,

including 6 maintenance positions. In the 2011-13 Biennium, the Installations Division suffered another General Fund reduction of $2.5 million and lost an additional 15 positions. The 2013-15 biennium followed up with a reduction to Current Service Level and an additional loss of 3 more critical positions. The 2015-17 biennium ended with an additional General Fund reduction to Services and Supplies within the Installations Division. Maintenance and repairs on Oregon's 38 armories and two Air National Guard bases have been limited to immediate and critical situations only. These reductions have severely decreased our ability to adequately maintain facilities that house the Oregon Army and Air National Guard and provide emergency infrastructure in times of natural disaster.

In addition to the Installations Division, the Command Group and the Office of Emergency Management saw reductions to General Fund during the 2015-17 biennium which have impacted their ability to function. The Command Group suffered the loss of a critical Office Support Specialist who supported both the State and Federal missions of the agency, the only State funding appropriated to the Reintegration program who's mission it is to help returning soldiers and airmen deployed across the globe return to their families and their careers, and funding for a Public Affairs position that focused their efforts on reporting on the mission of the Oregon National Guard. A General Fund reduction to Services and Supplies within the Office of Emergency Management (OEM) has materially impacted their ability to travel, procure necessary office supplies, and has placed a greater cost burden onto already diminishing Federal Grants. Additionally, a General Fund reduction of $283,250 within OEM eliminated all funding associated with the Oregon Local Disaster Assistance Loan and Grant Fund. The purpose of this Fund is to provide resources to local communities to act as match for federal funds resulting from a Major Disaster Declaration. Further reductions in General Fund may jeopardize the agency's ability to meet its constitutional mission, and will adversely affect the future of the Oregon Military Department.

The following table provides an overview of General Fund reductions OMD has taken over the past 7 biennia:

Biennium	General Fund reduction	% of Current Service Level	Number of Positions abolished
2001-03	$1,544,125	12%	5
2003-05	$1,458,303	10%	4
2005-07	$94,446	.7%	0
2007-09	$1,945,599	11%	12
2009-11	$4,514,281	16%	7
2011-13	$6,074,325	19%	65
2013-15	$1,605,684	6%	3
2015-17	$645,020	3%	1

In compliance with ORS 291.216, the Oregon Military Department submits the following 10% reduction options for the 2017-19 biennium:

Operations Program - Kingsley Field (Klamath Falls) Air National Guard Base (Fire Protection)
Fiscal Impact: ($1,004,461) reduction in General Fund.
Agency Impact: Kingsley Field in Klamath Falls is home to the 173rd Fighter Wing. The 173rd Fighter Wing trains all U.S. Air Force F-15 fighter pilots for air-to-air and air defense roles. Kingsley Field is the 3rd largest employer in the Klamath Basin. Kingsley Field is also being impacted with the assignment of a Total Force Integration (TFI) mission. The TFI mission brings an additional seven aircraft and 84 active duty personnel (regular Air Force) to Kingsley Field in order to train additional F-15 fighter pilots. Reductions at Kingsley Field may impact the future of the Fire Protection Program at the base which may result in profound and serious impact to mission delivery. National Guard Bureau has determined that for the immediate future Fire Protection Services will be funded 100% through federal resources, but this determination is not guaranteed to be in place permanently. During the 2015 Legislative Session OMD requested, and received $978,369 in General Fund to finance Fire Protection costs not covered by the National Guard Bureau (NGB). During the next Federal Fiscal Year NGB reverted the program back to being 100% federally supported. Should National Guard Bureau determine that Fire Protection Programs are no longer to be 100% federally supported in future federal fiscal years, and if Oregon does not have resources available, via a future legislative action, to finance any potential shortfall, the Air Force could consider moving the mission to another state.

Operations Program - Portland Air National Guard Base (Fire Protection)
Fiscal Impact: ($340,470) reduction in General Fund.
Agency Impact: The Portland Air National Guard Base is located at Portland International Airport and is home to the 142nd Fighter Wing and the Combat Operations Group. The 142nd Fighter Wing's mission is to provide air defense of the northwest United States from northern California to the Canadian border. As well as deploy worldwide in support of national security objectives. Reductions at Portland Air National Guard Base may impact the future of the Fire Protection Program at the base which may result in profound and serious impact to mission delivery. National Guard Bureau has determined that for the immediate future Fire Protection Services will be funded 100% through federal resources, but this determination is not guaranteed to be in place permanently. During the 2015 Legislative Session OMD requested, and received $411,747 in General Fund to finance Fire Protection costs not covered by the National Guard Bureau (NGB). During the next Federal Fiscal Year NGB reverted the program back to being 100% federally supported. Should National Guard Bureau determine that Fire Protection Programs are no longer to be 100% federally supported in future federal fiscal years, and if Oregon does not have resources available, via a future legislative action, to finance any potential shortfall, the Air Force could consider moving the mission to another state.

Emergency Management – Administration Program
Fiscal Impact: ($134,006) reduction in General Fund, $134,006 increase in Other Funds
Agency Impact: This reduction will be financed by moving a portion of Personal Service Costs associated with two positions from General Fund to Other Funds. This fund shift will increase reliance on Emergency Communications Excise Tax Revenue (source of the Other Funds) to finance Personal Service Costs within the Office of Emergency Management (OEM). The increase in administrative costs will have the secondary effect of reducing the amount of Emergency Communications Excise Tax Revenue which is passed through OEM to the 43 Public Safety Answering Points (PSAP) across the state. Emergency Communications Excise Tax Revenue currently finances approximately 23-25% of

the day to day operational costs of a PSAP with the remainder being financed through local resources. Any reduction in the amount of funding going directly to a PSAP is therefore offset by increasing the reliance on local resources.

Administration Program – Financial Administration Program
Fiscal Impact: ($87,728) reduction in General Fund, $87,728 increase in Other Funds
Agency Impact: Shifts one position currently budgeted at 100% General Fund to 30% General Funds and 70% Other Funds. This fund shift will have minimal operational impact to Financial Administration Program operations. Other Funds will be financed through Centralized Personnel Plan revenue received from National Guard Bureau for the administration of Master Cooperative Agreement Appendices.

Operations Program - Installations Division (Operations & Maintenance Branch)
Fiscal Impact: ($46,361) reduction in General Fund, $46,361 increase in Other Funds
Agency Impact: This reduction will be financed by moving Services & Supplies costs from General Fund to a mix of Other Funds and Federal Funds. The source of the Other Funds will be Armory Rental Revenue. A reduction of General Fund Services & Supplies expenditures supporting statewide Armories Operations will be a continuation of a reduction trend in available General Funds from previous biennia. The result of this reduction will be a deferral of repairs and replacement to mechanical systems, further degrading our ability to provide useful facilities for National Guard, and community use. Current deferred maintenance figures exceed $134 million. Should National Guard Bureau determine that facilities in Oregon do not meet condition readiness requirements they may seriously consider transferring units, and their corresponding funding, to other states. This type of action will hamper the ability of the Oregon National Guard to conduct its state mission in support of disaster response and recovery, as well as wildfire suppression. It will also significantly reduce the amount of federal investment flowing into the state, which is primarily used to finance payroll costs for soldiers, which in turn is used to finance investment in all 36 counties of this state.

Other Funds and Federal Funds Limitation reductions to arrive at a 10% reduction of each fund type as required by ORS 291.216:

OEM - 9-1-1 Program
Fiscal Impact: ($10,091,961) Other Funds limitation.
Agency Impact: This reduction will negatively impact the distribution of 9-1-1 tax revenue to the Public Safety Answering Points throughout Oregon, who rely on this funding to operate their 9-1-1 call centers. It will also prevent future implementation of Text to 9-1-1 and a planned 9-1-1 GIS project, which will result in reliance on outdated, unsupported systems. A reduction of Other Funds limitation in the 9-1-1 program will negatively impact the entire 9-1-1 system and place the citizens of Oregon at risk if the 9-1-1 system is not properly supported.

OEM - Disasters Program
Fiscal Impact: ($26,170,848) Federal Funds limitation.
Agency Impact: This reduction will have an impact in the event of a large-scale disaster, where federal assistance from FEMA will not be able to be fully disbursed to Oregon communities.

10% REDUCTION OPTIONS (ORS 291.216)

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Operations Program – Kingsley Field Air National Guard Base	Reduce General Fund appropriated for personal service costs for the Fire Protection Program at Kingsley Field Air National guard base. Minimal operational impact so long as the Fire Protection Program remains 100% Federally funded.	$1,004,461 GF	#1 –This reduction would result in the elimination of the majority of state funding for fire protection operations at Kingsley Field Air National Guard Base. National Guard Bureau (NGB) has determined that fire protection programs are to be 100% federally funded for the exception of a small portion of costs. This reduction leaves $50,000 of general fund to finance cert pay and legal expenses. As long as NGB maintains the 100% federal funding requirement this reduction will have minimal impact on the program. Should National Guard Bureau determine that Fire Protection Programs are no longer to be 100% federally supported in future federal fiscal years, and if Oregon does not have resources available, via a future legislative action, to finance any potential shortfall, the Air Force could consider moving the mission to another state.

10% REDUCTION OPTIONS (ORS 291.216)

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Operations Program –Portland Air National Guard Base	Reduce general fund appropriated for personal service costs of Fire Protection personnel at Portland Air National Guard Base. Minimal operational impact so long as the Fire Protection program remains 100% federally funded.	$340,470 GF	#2 – This reduction would result in the elimination of the majority of state funding for fire protection operations at Portland air national guard base. National Guard Bureau (NGB) has determined that fire protection programs are to be 100% federally funded for the exception of a small portion of costs. This reduction leaves $100,000 of general fund to finance cert pay, legal expenses, and potential unfunded costs such as “Kelly Days”. As long as NGB maintains the 100% federal funding requirement this reduction will have minimal impact on the program. Should National Guard Bureau determine that Fire Protection Programs are no longer to be 100% federally supported in future federal fiscal years, and if Oregon does not have resources available, via a future legislative action, to finance any potential shortfall, the Air Force could consider moving the mission to another state. .

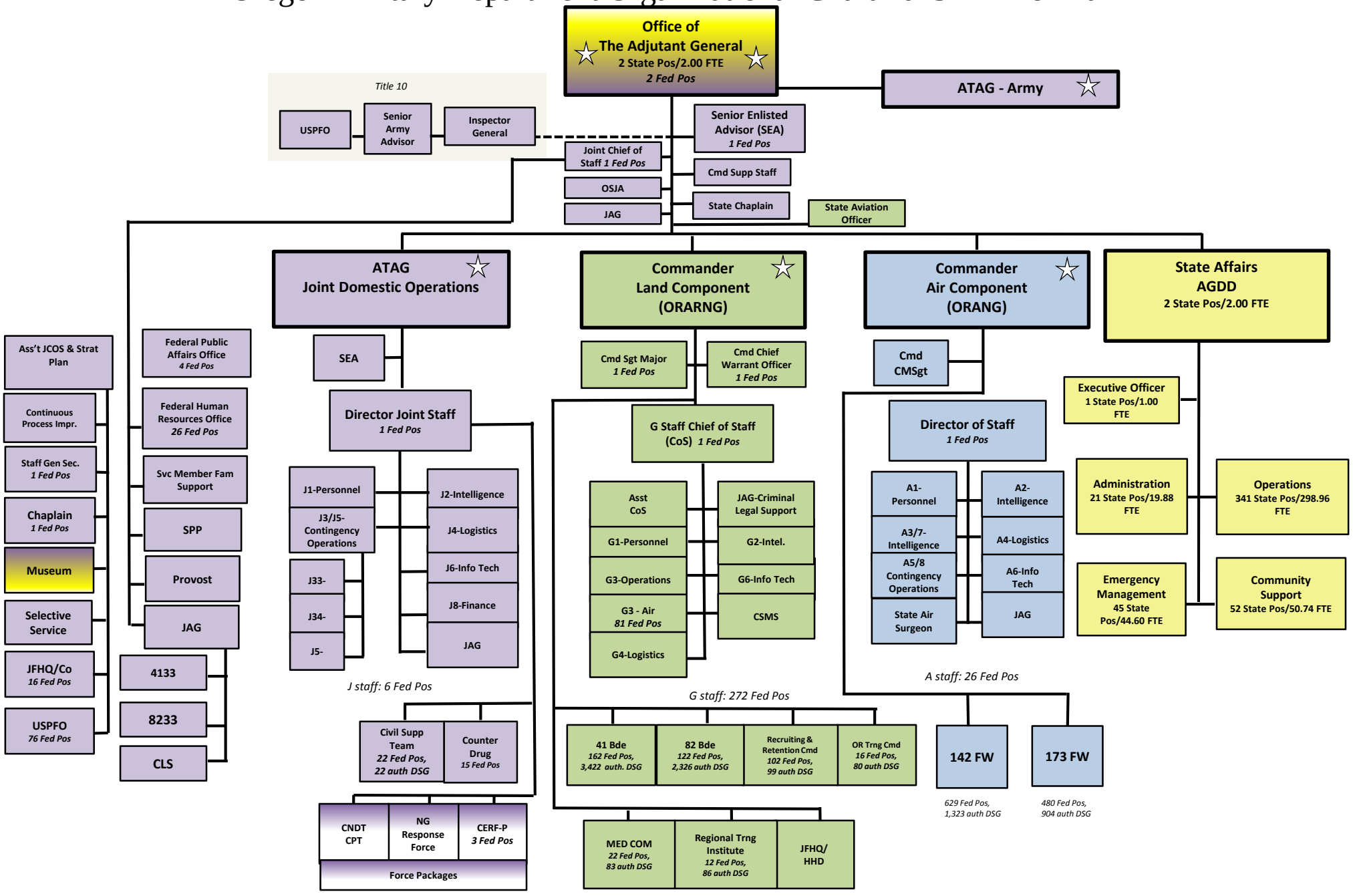
10% REDUCTION OPTIONS (ORS 291.216)

Activity or Program	Describe Reduction	Amount and Fund Type	RANK AND JUSTIFICATION
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Emergency Management Program – Administration Program	Fund shift two positions from 50% General Fund to 50% Other Funds. This fund shift will increase reliance on Emergency Communications Excise Tax Revenue to finance Personal Service costs. The increase in administrative costs will have the secondary effect of reducing the amount of Emergency Communications Excise Tax Revenue which is passed through OEM to the 43 Public Safety Answering Points (PSAP) across the state.	$134,006 GF Reduction $134,006 OF Increase (Emergency Communications Excise Tax)	#3 – This fund shift will increase reliance on Emergency Communications Excise Tax Revenue to finance Personal Service costs. The increase in administrative costs will have the secondary effect of reducing the amount of Emergency Communications Excise Tax Revenue which is passed through OEM to the 43 Public Safety Answering Points (PSAP) across the state.
Administration Program – Financial Administration	Fund shift personnel service costs for a payroll technician from General Fund to Other Funds. Centralized personnel plan revenue would finance the increased other funds cost of the payroll technician. minimal operational impact on the financial administration division	$87,726 GF Reduction $87,726 OF Increase (centralized personnel plan revenue)	#4 – This reduction would increase other funds costs to master cooperative agreements supported by the financial administration division. Brings the funding structure of the payroll technician in line with other staff within the financial administration division.

10% REDUCTION OPTIONS (ORS 291.216)

Activity or Program	Describe Reduction	Amount and Fund Type	Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. INCLUDE POSITIONS AND FTE IN 2017-19 AND 2019-21)	(GF, LF, OF, FF. IDENTIFY REVENUE SOURCE FOR OF, FF)	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Operations Program – Operations and Maintenance	Fund shift general fund personal service and Services & Supplies support for armory maintenance staff across the 38 armories managed by the installations division. Significant impact to mission delivery.	$46,361 GF Reduction $46,361 OF Increase	#5 – This reduction would impact the operations and maintenance budget related to armory maintenance by increasing its reliance on armory rental revenue which has been falling due to facility condition and the impacts from lead contamination. Short and long term implications include an increase in deferred maintenance and potential force structure reductions.
Emergency Management Program – 9-1-1	Reduce Special Payments for distributions of 9-1-1 tax revenue to the Public Safety Answering Points throughout Oregon, who rely on this funding to operate their 9-1-1 call centers. Significant Impact.	$10,102,215 OF (emergency communications excise tax)	#5 – This reduction would reduce the ability of OEM to transfer operational funds to Public Safety Answering Points. This reduction would negatively impact the entire 9-1-1 system and place the citizens of Oregon at risk if the 9-1-1 system is not properly supported.
Emergency Management Program – Disasters	Reduce the ability to make disbursements from FEMA federal assistance dollars to Oregon communities in the event of disasters. Significant Impact.	$26,170,848 FF	#6 – In an event of a large scale disaster, federal assistance from FEMA would not be able to be fully disbursed to Oregon communities thus reducing the ability of the community to recover quickly from the disaster.

BUDGET NARRATIVE
Oregon Military Department Organizational Chart 2015-17 Biennium



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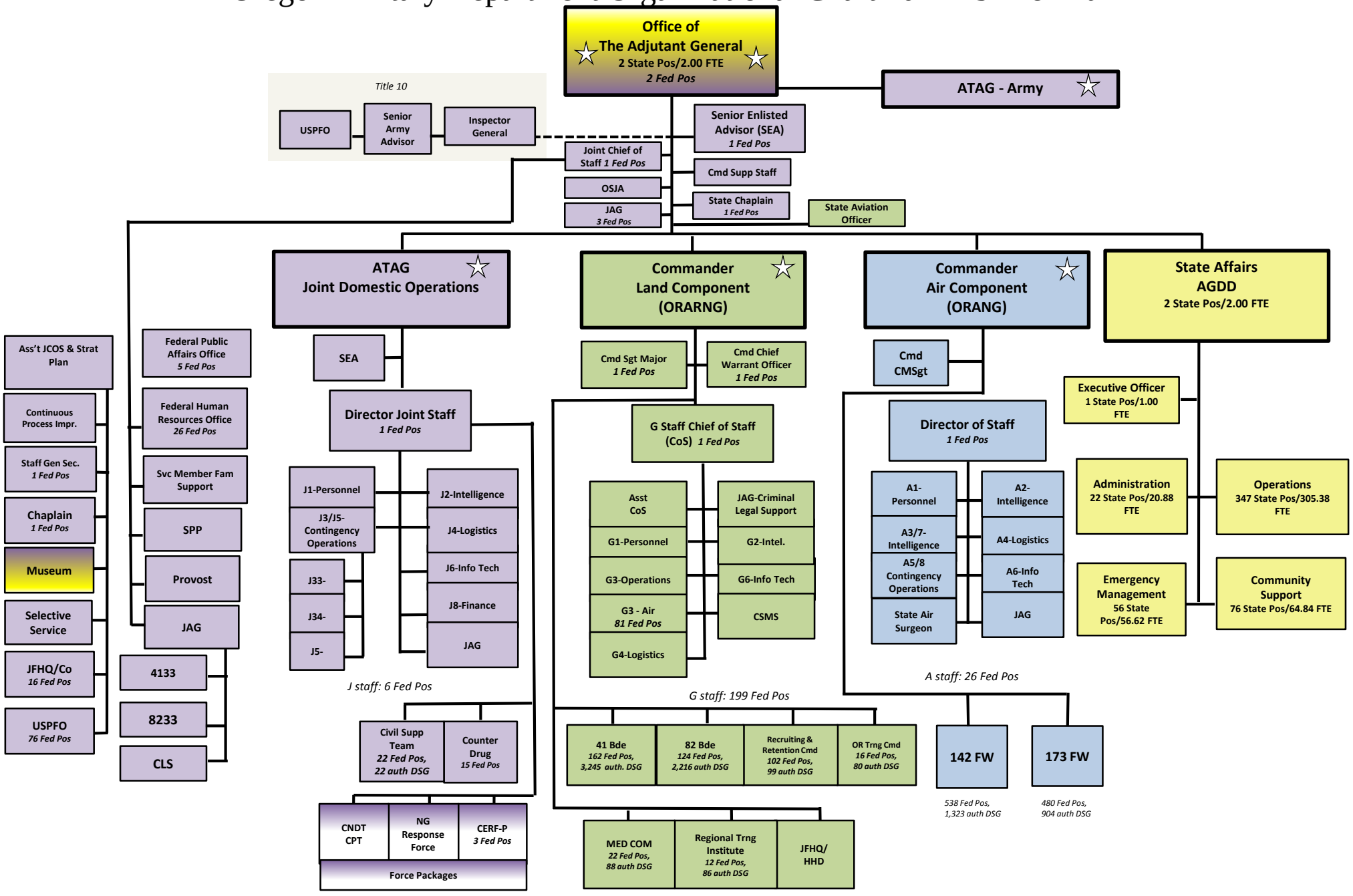
BUDGET NARRATIVE
Oregon Military Department Organizational Chart 2017-19 Biennium



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Summary Cross Reference Number	*Cross Reference Description*	*2013-15 Actuals*	*2015-17 Leg Adopted Budget*	*2015-17 Leg Approved Budget*	*2017-19 Agency Request Budget*	*2017-19 Governor's Budget*	*2017-19 Leg Adopted Budget*
001-00-00-00000	**Administration**						
	General Fund	4,328,682	3,961,858	4,058,298	8,960,338	-	-
	Other Funds	1,857,884	2,094,454	2,180,681	2,215,571	-	-
	All Funds	6,186,566	6,056,312	6,238,979	11,175,909	-	-
002-00-00-00000	**Operations**						
	General Fund	7,163,378	9,057,681	9,235,168	26,143,526	-	-
	Other Funds	4,302,460	4,751,092	4,887,549	4,485,935	-	-
	Federal Funds	78,228,668	82,013,077	83,958,124	95,287,382	-	-
	All Funds	89,694,506	95,821,850	98,080,841	125,916,843	-	-
003-00-00-00000	**Oregon Emergency Management**						
	General Fund	1,848,191	1,855,221	1,911,839	3,573,528	-	-
	Other Funds	82,370,859	89,099,316	89,267,261	91,556,942	-	-
	Federal Funds	56,358,897	161,857,041	162,075,213	170,267,369	-	-
	All Funds	140,577,947	252,811,578	253,254,313	265,397,839	-	-
004-00-00-00000	**Community Support**						
	General Fund	206,062	197,381	197,381	780,448	-	-
	Other Funds	4,328,920	2,101,015	4,630,696	2,809,607	-	-
	Federal Funds	8,085,920	8,419,836	8,682,878	12,081,751	-	-
	All Funds	12,620,902	10,718,232	13,510,955	15,671,806	-	-

Summary Cross Reference Number	*Cross Reference Description*	*2013-15 Actuals*	*2015-17 Leg Adopted Budget*	*2015-17 Leg Approved Budget*	*2017-19 Agency Request Budget*	*2017-19 Governor's Budget*	*2017-19 Leg Adopted Budget*
087-00-00-00000	**Capital Debt Service and Related costs**						
	General Fund	8,275,623	9,697,828	9,697,828	12,036,639	-	-
	Other Funds	190,544	259,014	339,014	485,683	-	-
	All Funds	8,466,167	9,956,842	10,036,842	12,522,322	-	-
088-00-00-00000	**Capital Improvements**						
	General Fund	-	250,000	250,000	-	-	-
	Other Funds	385,000	194,377	194,377	-	-	-
	Federal Funds	1,866,025	4,770,599	4,770,599	4,946,572	-	-
	All Funds	2,251,025	5,214,976	5,214,976	4,946,572	-	-
089-00-00-00000	**Capital Construction**						
	Other Funds	9,095,100	11,813,281	24,039,244	23,331,858	-	-
	Federal Funds	6,871,998	21,297,418	24,289,251	-	-	-
	All Funds	15,967,098	33,110,699	48,328,495	23,331,858	-	-
TOTAL AGENCY							
	General Fund	21,821,936	25,019,969	25,350,514	51,494,479	-	-
	Other Funds	102,530,767	110,312,549	125,538,822	124,885,596	-	-
	Federal Funds	151,411,508	278,357,971	283,776,065	282,583,074	-	-
	All Funds	275,764,211	413,690,489	434,665,401	458,963,149	-	-

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
2017-2019 BIENNIAL BUDGET
REVENUE FORECAST NARRATIVE

Source of Revenues - The Oregon Military Department receives Other Funds and Federal Fund revenues from a variety of sources. The funds are received from the following sources and used for the purposes indicated:

Other Funds Revenue:

Beginning Balance - The beginning balance represents the agency projected Other Fund carryover.

Centralized Personnel Plan - The Centralized Personnel Plan allocates the salaries of accounting, personnel, and procurement staff that support multiple programs to each program proportionate to the workload generated by the program. Centralized Personnel Plan allocation assessments are budgeted as transfers from federally funded programs.

Facility Rental Fees - The Military Department rents facilities to a variety of users such as community groups, social clubs, charities, businesses, individuals and other local, state, and federal governmental agencies. Rental purposes include charity fund-raisers, civic events, dances, concerts, vendor shows, weddings, overnight accommodations, sports events, and training. Rental revenues from state supported facilities are used to operate and maintain state facilities.

Sales of Land and Buildings - The Military Department occasionally disposes of land and buildings. The revenue generated from the sales of these properties is used as state matching funds for federally funded construction projects requiring a state match.

Interest - The Military Department maintains a Construction Account with the State Treasury which earns interest on deposits. The interest revenues are used as state matching funds for federally funded construction projects requiring a state match.

Community Partnership Agreements - Occasionally communities contribute funds to the Military Department on construction projects. These partnerships provide communities with usable space such as classrooms and conference or community centers. They diversify and enhance the military facility.

Certificates of Participation/ Article XI-Q general obligation bonds - The Military Department funded a portion of major construction projects through Certificates of Participation during the 1997-99, 1999-2001, 2003-05, 2007-09 and 2009-11 biennia. The agency switched to Article XI-Q bonds in 2011, which

have been used for construction projects in the 2011-13, 2013-15 and 2015-17 biennia. Policy Packages 491, 492 and 493 request $23,331,858 in XI-Q bond funding to construct/alter Oregon Army National Guard facilities.

Average Daily Membership (ADM) School Support - The Youth Challenge Program receives ADM Other Funds revenue through the Bend-LaPine School District. The revenue is based on the number of students enrolled in the Youth Challenge Program. The funds are used to support operation of the program.

Miscellaneous - Revenues received from sources such as vending machines, coin-operated telephones, and recycling programs. The revenues are primarily used to operate and maintain state facilities.

9-1-1 Tax - Other funds received from the Department of Revenue from an excise tax of .75 per month per consumer who has telecommunications service or interconnected Voice over Internet Protocol service with access to the emergency communications system. Prepaid wireless telecommunications services are taxes at $.75 per retail transaction.

Federal Revenues as Other Funds – The Military Department receives federal funds into other funds from federal agencies renting state-owned facilities.

Transfers (Centralized Personnel Plan) - Agency internal Centralized Personnel Plan allocation assessments are budgeted as transfers to the Administration Program from federally funded programs.

Transfers (Interagency) – Interagency transfers are received from other state agencies. The majority is comprised of 9-1-1 excise tax revenue collected by the Department of Revenue and transferred to OMD on a quarterly basis. OMD also receives National School Breakfast and Lunch funds transferred from the Oregon Department of Education to support the 24/7 operations at the Oregon Youth Challenge Program. Also, pilot registration fees transferred from the Department of Aviation and are used to support the air search and rescue (SAR) program within the Office of Emergency Management.

Lottery Funds Revenue:

No Lottery Funds have been requested or received since the 1995-97 biennium, when they funded a portion of three capital construction projects.

Federal Funds Revenue:

Federal Fund revenues are received through National Guard Bureau Federal/State Cooperative Agreements and the United States Office of Homeland Security. Funds must be expended in accordance with provisions of the agreements. Sixteen Federal/State Cooperative Agreements are projected to be in effect for the 2017-2019 biennium.

BUDGET NARRATIVE

The Federal/State cooperative agreements are listed below:

Master Cooperative Agreement – Includes the following appendices (agreements):

- Army National Guard Facilities Program - Provides federal funds for operation, maintenance, and related personnel costs for Oregon Army National Guard training and logistical facilities. The state matching share depends upon the type of facility and ranges from 0%-50%.

- Army National Environmental Resources Management - Manages Oregon Army National Guard facilities environmental issues. The program focuses on three management programs: Environmental Compliance, Integrated Training Area Management, and Land Use Planning. The agreement is 100% federally funded.

- Army National Guard Security Guard Activities – Provides contracted armed gate guards at eight Oregon Army National Guard facilities. The agreement is 100% federally funded.

- Electronic Security Systems Agreement - Provides electronic security for Oregon Army National Guard facilities that store weapons. The agreement is 100% federally funded.

- Army National Guard Sustainable Range Program – Maintains and repairs Army National Guard ranges equipped with Automated Target Systems. The agreement is 100% federally funded.

- Army National Guard Anti-Terrorism Program Manager – Funds one state position to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism. This agreement is 100% federally funded.

- Air Force Facilities Operations and Maintenance Agreements - Provides federal funds for operation, maintenance and related personnel costs for Oregon Air National Guard installations. The Portland Air Base agreement requires a 20% state matching share. The Kingsley Field (Klamath Falls) agreement requires a 15% state matching share. The Camp Rilea Air Station agreement requires a 25% state matching share.

- Air National Guard Environmental Program - Monitors and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facility. The agreement at Portland Air Base requires a 20% state matching share, while the agreement at Kingsley Field (Klamath Falls) requires a 15% state matching share.

- Fire and Security Agreements - Provides support for the Portland Air Base and Kingsley Field fire fighters and security police. In addition, a security agreement exists for providing security guards for Oregon Army National Guard facilities located at Camp Rilea, Camp Withycombe, Camp Biak, Salem Army Air Support Facility, and Pendleton Limited Army Air Support Facility. The Air and Army National Guard Security agreements are 100% federally funded. However, the Air National Guard Fire Protection Agreement changed in Federal Fiscal Year 2012 (and implemented in Federal Fiscal Year 2014) so that the state must pay for the excess of actual pay versus a federal cap or grandfathered amount. There is no fixed state funding percentage; rather, the state costs are calculated on an employee-by-employee basis and shifted to state costs as they occur.

- Kingsley Field Billeting Program - Provides lodging to Oregon National Guard members, F-15 fighter pilot students, and flight medicine students receiving training at Kingsley Field. The Billeting Program is 100% federally funded.

- Distributed Learning Agreement - Provides video teleconferencing, video programming, computer based training, web based training, interactive audio, interactive video, electronic mail, and electronic network system to soldiers and their communities. The agreement is 100% federally funded.

Full Time Dining Facility Operations – Operates dining activities at Camp Rilea in Warrenton, Oregon. The agreement is supported with Other and Federal Funds from users of the camp.

Youth Challenge Program – Operates as an alternative high school for at-risk youth between 16-18 years old. This agreement requires a minimum of a 25% state match.

STARBASE Program – Provides hands-on Science, Technology, Engineering and Math (STEM) education for elementary students at the Portland and Kingsley Field Air National Guard bases. This agreement is 100% federally funded.

Construction Agreements - Provides federal funding for construction of state facilities utilized by the Army National Guard. Federal funding varies from approximately 65% to 90% depending on the type of facility constructed. The state must provide the balance of funding for the project.

FEMA grants

Emergency Management Performance Grant funds may be used for necessary and essential expenses involved in the development, maintenance, and improvement of state and local emergency management programs. The grant is designed to give states more flexibility in deciding how to best use federal dollars to meet state specific needs. Local jurisdictions (32 counties, 5 cities) also receive grant funding and are required to provide a 50% cash match to participate in the program.

BUDGET NARRATIVE

Homeland Security Grant Program –This program, funded by the U.S. Department of Homeland Security, includes pass-through funding to local jurisdictions who participate in the Homeland Security Exercise and Evaluation Program. This money also includes funding to support Citizens Corps and Community Emergency Response Team (CERT) programs and the Buffer Zone Protection Program. The Program also makes money available to the Portland Regional Area under the Urban Area Security Initiative Program. Regional agencies in Portland and the surrounding counties work together on projects and investments designed to improve the area's preparedness for a domestic preparedness event. These funds serve a dual purpose in that most projects also have a benefit in the area of natural hazards preparedness.

FEMA Public Assistance and Hazard Mitigation Grant Programs. The Public Assistance Program pays for the repair/restoration of damaged public infrastructure in the event that the President declares a Major Disaster/Emergency. The Hazard Mitigation Grant Program pays for mitigation efforts after a Presidential declaration by providing 20% of all overall FEMA recovery costs to the State for mitigation projects. The majority of this funding is pass-through Federal Funding. Because this funding is unknown in advance of a disaster, OEM carries ample limitation as part of its budget so that funding is not slowed in the event of a Presidential disaster declaration.

FEMA Pre-Disaster Mitigation Grants and Flood Mitigation Assistance Grants. These funds are made available to the state and its local jurisdictions for natural hazard planning and project implementation. The funds are appropriated on a yearly basis, and vary from year to year. The PDM grant program is a nationally competitive grant program, while the Flood Mitigation Assistance program is a formula driven program. Oregon has been quite successful in acquiring PDM grants for local projects and the State's overall natural hazard mitigation planning effort. Flood Mitigation Assistance grants are targeted toward repetitive flood loss properties that are insured under the National Floodplain Insurance Program.

Basis for 2017-2019 biennium estimates:

Other Fund revenue estimates are based on historical trends with adjustments for projected changes.
Federal Fund revenue estimates are based on forecasts of future funding levels provided by the National Guard Bureau and US Department of Homeland Security.

Proposed changes in revenue sources or fees - None.

Proposals for new legislation - None.

DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19		
						Agency Request	Governor's Recommended	Legislatively Adopted
Federal Revenues as Other Funds	Oth	0355	187,432	740,000	740,000	376,200		
Charges for Services	Oth	0410	253,207	-	-	-		
Charges for Services (ADM Revenue)	Oth	0410	2,090,712	-	-	2,132,680		
Charges for Services (Wildfire Rev from	Oth	0410	2,069,864	-	2,442,000	-		
Facility Rental Fees	Oth	0510	2,949,957	2,978,144	2,978,144	3,009,720		
General Fund Obligation Bonds	Oth	0555	8,644,258	11,830,000	18,410,000	23,715,000		
Interest Income	Oth	0605	83,873	36,422	36,422	36,832		
Sales Income	Oth	0705	3,589,021	6,126,571	11,126,571	101,571		
Donations	Oth	0905	51,545	194,377	920,340	-		
Other Revenues	Oth	0975	756,641	2,220,008	2,356,465	428,000		
Transfers - Intrafund	Oth	1010	33,950,321	326,123	326,123	353,064		
Transfer In- Indirect Cost	Oth	1020	1,168,874	1,510,000	1,510,000	1,595,000		
Transfer In Other	Oth	1050	15,565,318	-	-	22,215		
Transfer from General Fund	Oth	1060	275,000	-	-	-		
Transfer from Aviation, Dept of	Oth	1109	51,751	51,751	51,751	75,000		

___X___Agency Request _____ Governor's Budget _____ Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19 Agency Request	2017-19 Governor's Recommended	2017-19 Legislatively Adopted
Transfer from Revenue, Dept of	Oth	1150	78,657,877	81,392,000	81,392,000	84,127,000		
Transfer from Energy, Dept of	Oth	1330	50,000	-	-	-		
Transfer from Education, Dept of	Oth	1581	418,374	413,798	413,798	413,798		
Transfer Out- Intrafund	Oth	2010	(33,950,321)	(326,123)	(326,123)	(353,064)		
Transfer Out- Centralized Personnel Plan	Oth	2020	(23,702)	(29,470)	(29,470)	(29,197)		
Transfer to Other	Oth	2050	(17,017,578)	-	-	-		
Transfer to OR Business Develop.	Oth	2123	(3,656,618)	-	-	-		
Subtotal - Other Funds			96,165,806	107,463,601	122,348,021	116,003,819	0	0
Refunding Bonds	Oth-NL	0575	75,953	-	-	-		
Total - Nonlimited Other Funds	Oth-NL		75,953	-	-	-	-	-
Subtotal - Other Funds and NL			96,241,759	107,463,601	122,348,021	116,003,819	-	-

___X___Agency Request _____ Governor's Budget _____ Legislatively Adopted

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - AGENCY SUMMARY

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19		
						Agency Request	Governor's Recommended	Legislatively Adopted
Federal/State Agreements:								
Federal Funds Revenue	Fed	0995	154,556,680	279,838,501	285,256,595	284,148,877		
Transfer In - Intrafund	Fed	1010	-	-	-	-		
Transfer Out - Intrafund	Fed	2010	-	-	-	-		
Transfers-Centralized Personnel Plan	Fed	2020	(1,145,172)	(1,480,530)	(1,480,530)	(1,565,803)		
Subtotal - Federal Funds	Fed		153,411,508	278,357,971	283,776,065	282,583,074	-	-

Total - Other Funds and Federal Funds	249,653,267	385,821,572	406,124,086	398,586,893	-	-

__X__Agency Request _____ Governor's Budget _____ Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon | **Agency Number: 24800**
2017-19 Biennium | **Cross Reference Number: 24800-000-00-00-00000**

Source	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Federal Revenues	187,432	740,000	740,000	376,200	-	-
Charges for Services	4,413,783	-	2,442,000	2,132,680	-	-
Rents and Royalties	2,949,957	2,978,144	2,978,144	3,009,720	-	-
General Fund Obligation Bonds	8,644,258	11,830,000	18,410,000	23,715,000	-	-
Interest Income	83,873	36,422	36,422	36,832	-	-
Sales Income	3,589,021	6,126,571	11,126,571	101,571	-	-
Donations	51,545	194,377	920,340	-	-	-
Other Revenues	756,641	2,220,008	2,356,465	428,000	-	-
Transfer In - Intrafund	33,950,321	326,123	326,123	353,064	-	-
Transfer In - Indirect Cost	1,168,874	1,510,000	1,510,000	1,595,000	-	-
Transfer In Other	15,565,318	-	-	22,215	-	-
Transfer from General Fund	275,000	-	-	-	-	-
Tsfr From Aviation, Dept of	51,751	51,751	51,751	75,000	-	-
Tsfr From Revenue, Dept of	78,657,877	81,392,000	81,392,000	84,127,000	-	-
Tsfr From Energy, Dept of	50,000	-	-	-	-	-
Tsfr From Education, Dept of	418,374	413,798	413,798	413,798	-	-
Transfer Out - Intrafund	(33,950,321)	(326,123)	(326,123)	(353,064)	-	-
Transfer Out - Indirect Cost	(23,702)	(29,470)	(29,470)	(29,197)	-	-
Transfer to Other	(17,017,578)	-	-	-	-	-
Tsfr To OR Business Development	(3,656,618)	-	-	-	-	-
Total Other Funds	**$96,165,806**	**$107,463,601**	**$122,348,021**	**$116,003,819**	**-**	**-**
Federal Funds						
Federal Funds	154,556,680	279,838,501	285,256,595	284,148,877	-	-
Transfer In - Intrafund	249,839	-	-	-	-	-

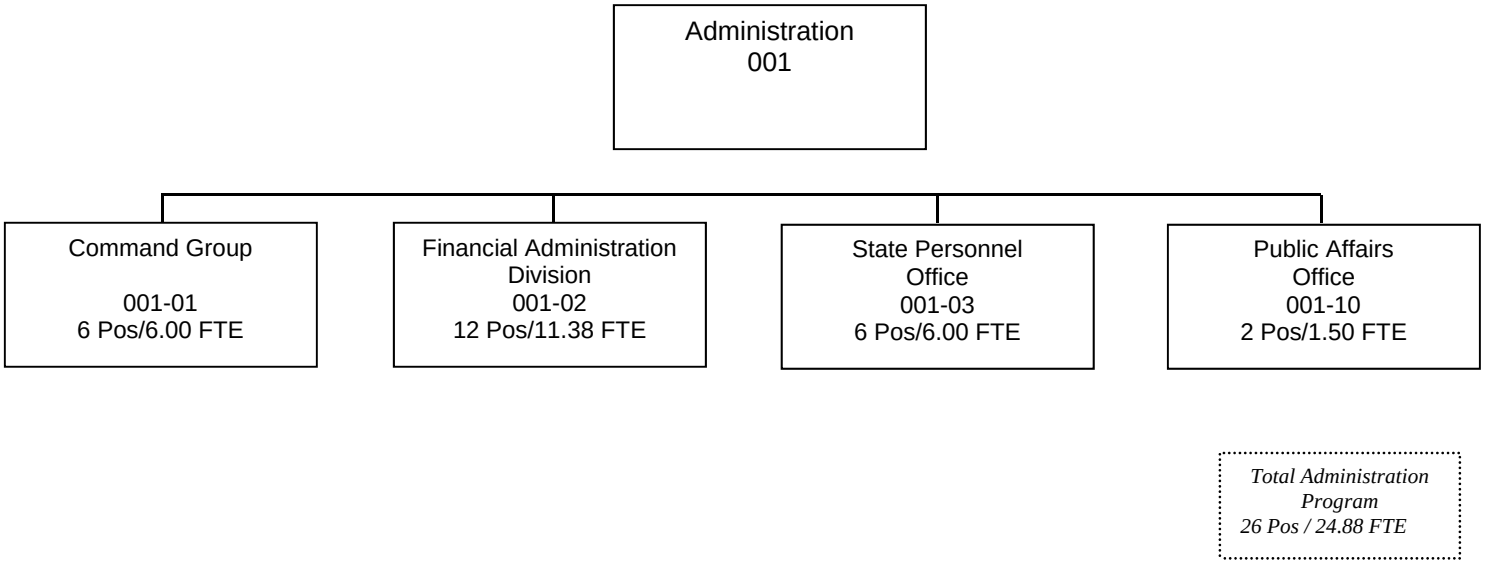
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon **Agency Number: 24800**
2017-19 Biennium **Cross Reference Number: 24800-000-00-00-00000**

Source	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Federal Funds						
Transfer Out - Intrafund	(249,839)	-	-	-	-	-
Transfer Out - Indirect Cost	(1,145,172)	(1,480,530)	(1,480,530)	(1,565,803)	-	-
Total Federal Funds	**$153,411,508**	**$278,357,971**	**$283,776,065**	**$282,583,074**	**-**	**-**
Nonlimited Other Funds						
Refunding Bonds	75,953	-	-	-	-	-
Total Nonlimited Other Funds	**$75,953**	**-**	**-**	**-**	**-**	**-**

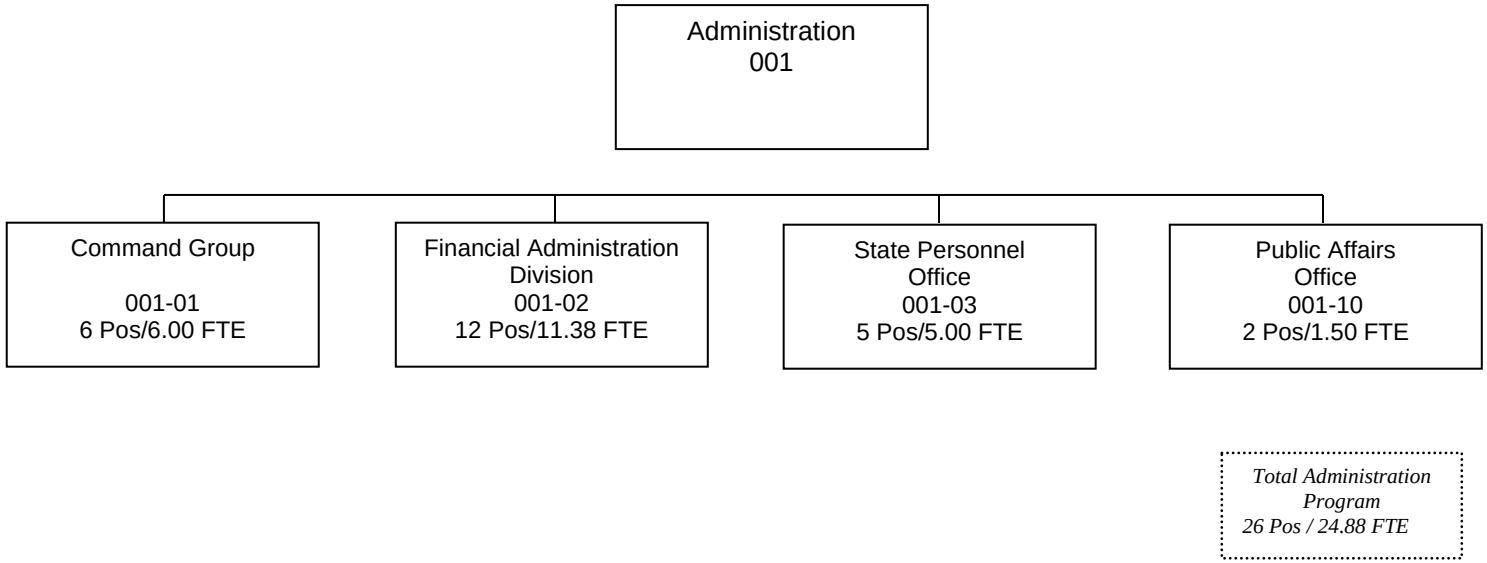
OREGON MILITARY DEPARTMENT

Administration Program
2017-2019 Organization Chart



OREGON MILITARY DEPARTMENT

Administration Program
2015-2017 Organization Chart



BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM

The Administration Program provides senior-level leadership and support for the command, control, and administration of the Oregon Military Department, Oregon National Guard and the Office of Emergency Management. The program supports almost 2,500 state and federal full-time Oregon Military Department and Oregon National Guard employees, commands over 8,100 soldiers and airmen, and provides oversight of over $4 billion in facilities and equipment.

There are six major programs within the Administration Program:

Command Group - The Command Group consists of The Adjutant General, the Joint Force Headquarters, including the Assistant Adjutants General for the Air Guard Component and the Army Guard Component, and the Deputy Director for State Affairs Component and the Oregon State Defense Force. The purpose of the Command Group is to administer all components of the Oregon Military Department, Oregon National Guard and the Office of Emergency Management. Base budget funding supports six positions and provides services and supplies for operations.

Financial Administration Division - The Financial Administration Division provides fiscal management and oversight of the agency's state and federal budgets. The division develops, monitors, and enforces agency fiscal and internal control systems, coordinates and prepares agency budgets, accounts for agency state and federal funds, performs payroll functions for the agency's state employees and the National Guard when called to state service, and accounts for agency property. The division also coordinates grants, federal/state cooperative agreements, public procurements, and other agreements. Base budget funding supports 12 positions and provides services and supplies for operations.

State Personnel Office - The State Personnel Office is responsible for human resource management and labor relations activities for state employees of the Oregon Military Department. The Department has 429 authorized State positions in the Base Budget. The State Personnel Office provides technical assistance to Oregon Military Department managers, supervisors, and bargaining unit employees to maintain a high performance work force in support of the Oregon National Guard and Oregon's Office of Emergency Management. The office reviews actions of managers and supervisors to ensure compliance with personnel rules and collective bargaining agreements. The State Personnel Office also determines and recommends actions in disciplinary matters, grievance resolutions, and other personnel matters. Base budget funding supports five positions and provides services and supplies for operations.

Public Affairs - The Public Affairs Office is responsible for disseminating information to the public concerning activities of the Oregon National Guard, responding to requests for information from the public and private sector, and providing information to active and retired members of the Oregon National Guard. The program also prepares and distributes an agency newsletter, prepares video productions, and provides public relations support for the Oregon Military Department.

Public and command information projects include a monthly newsletter with a circulation of approximately 10,500 current and retired Oregon National Guard members, and federal and state agencies. Annual reports are produced for the executive branch of state government. These reports outline activities, provide information used in planning agency activities, and are a source of historical information for the agency. The Public Affairs Program produces all agency videos. The program produces informational videos on Oregon National Guard activities, news release videos, and safety videos. Base budget funding supports two positions and provides services and supplies for operations.

Emergency Financial Assistance Program – The Emergency Financial Assistance Program provides hardship grants and loans to National Guard members and their families. The program began in the 2005-07 biennium and continues with periodic General Fund contributions from the Legislature as well as charitable check-off revenues from Oregon personal income tax returns. The fund has helped over 1,000 individuals with various personal bills; housing, medical care, emergency repairs, transportation, etc.

Expected Results of the 2017–2019 Budget:

The Administration Program will provide continued agency leadership, management, and administration of the Oregon Military Department, the Oregon National Guard, the Oregon State Defense Force and the Office of Emergency Management.

Administration Program objectives and expected results support the agency's performance measures.

The Military Department is submitting seven policy packages in the Administration Program to assist with federal cash flow issues (Policy Package 101), establish a new Human Resource Assistant position (Policy Package 102), fund shift an existing Legislative Coordinator position (Policy Package 103), fund shift an existing Human Resource Analyst 3 (Policy Package 104), provide funding for State Tuition Assistance (Policy Package 105), provide funding for State Active Duty travel and supplies costs (Policy Package 106), and provide funding to support the state IT network (Policy Package 107).

Respond to State Emergencies:

The Command Group provides command and control of Oregon National Guard resources during response to state emergencies. The Financial Administration Division coordinates financial agreements between agencies and vendors, and administers systems for recording personnel and equipment resources mobilized in fire suppression support and other support in response to state emergencies. The Financial Administration Division is also responsible for compensation of personnel resources and the coordination of reimbursements to the federal government regarding military equipment mobilized in response to state emergencies. The Public Affairs Office is responsible for disseminating information to the public concerning activities of the agency and its response to state emergencies.

Revenue Sources:

Command Group – The Command Group is 100% General Fund with the exception of one Operations and Policy Analyst 4 position which is 100% Other Funds. Policy Package 103 requests a fund shift on this position from 100% Other Funds to 100% General Fund.

Financial Administration Division – The Financial Administration Division receives Other Fund transfers through an agency internal Centralized Personnel Plan. The plan allocates salaries of employees supporting multiple programs based on the amount of support provided to each program. Services and Supplies (training, travel, office machines, office supplies, contracts, etc.) are reliant on General Fund, as the federal government will not pay for Services and Supplies.

State Personnel Office – The State Personnel Office receives Other Fund transfers through the agency internal Centralized Personnel Plan. The plan allocates salaries of employees supporting multiple programs based on the amount of support provided to each program. Services and Supplies are reliant on General Fund, as the federal government will not pay for Services and Supplies.

Reintegration Program – The Reintegration Program is 100% Federal Funds.

Emergency Financial Assistance Program – The Emergency Financial Assistance Program receives Other Fund charitable check-off revenues from personal income tax returns from the Department of Revenue. It also periodically receives General Fund which is transferred into the Other Funds account at the State Treasury.

Public Affairs - The Public Affairs Program is General Fund for one full-time position and Services and Supplies and Other Funds for a part-time position.

Essential Packages:

010 – Inflation on non-PICS personal services and vacancy factor adjustments (expected vacancy savings in the 2017-19 biennium) – ($26,709) General Fund, ($12,899) Other Funds.

031 - Inflation on Services and Supplies, adjustments for State Government Service charges - $1,212,378 General Fund, $3,308 Other Funds.

Policy Packages:

101 – Cash Flow Appropriation - $1,000,000 General Fund.

102 – New Human Resource Position - $48,250 General Fund. $89,250 Other Funds, one new position.

103 – Fund Shift Legislative Coordinator - $218,543 General Fund, ($218,543) Other Funds.

104 – Fund Shift Human Resource Analyst - $65,564 General Fund, ($65,564) Other Funds.

105 – State Tuition Assistance - $2,000,000 General Fund.

106 – State Active Duty Services and Supplies - $250,000 General Fund.

107 – State Network Funding - $100,000 General Fund.

Proposed New Laws - None.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
ESSENTIAL PACKAGES

1. Purpose - Essential Packages adjust the base budget to reflect the agency's 2017-19 current service level requirements.

2. How Achieved – The following Essential Packages adjust the Administration Program's base budget to reflect 2017-19 current service level requirements:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2017-19 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package decreases General Fund ($26,709) and Other Funds ($12,899).

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2017-19 changes. The package increases General Fund $1,212,378 and Other Funds $3,308.

3. Staffing Impact - None.

4. Revenue Source - General Fund is increased $1,185,669 and Other Funds is decreased ($9,591).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Administration**
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor | **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(26,709)	-	-	-	-	-	(26,709)
Total Revenues	**($26,709)**	**-**	**-**	**-**	**-**	**-**	**($26,709)**
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	-	-	-	-	-
All Other Differential	2,495	-	-	-	-	-	2,495
Public Employees' Retire Cont	952	-	-	-	-	-	952
Pension Obligation Bond	2,125	-	1,815	-	-	-	3,940
Social Security Taxes	382	-	-	-	-	-	382
Unemployment Assessments	372	-	2,835	-	-	-	3,207
Mass Transit Tax	(755)	-	630	-	-	-	(125)
Vacancy Savings	(32,280)	-	(18,179)	-	-	-	(50,459)
Total Personal Services	**($26,709)**	**-**	**($12,899)**	**-**	**-**	**-**	**($39,608)**
Total Expenditures							
Total Expenditures	(26,709)	-	(12,899)	-	-	-	(39,608)
Total Expenditures	**($26,709)**	**-**	**($12,899)**	**-**	**-**	**-**	**($39,608)**
Ending Balance							
Ending Balance	-	-	12,899	-	-	-	12,899
Total Ending Balance	**-**	**-**	**$12,899**	**-**	**-**	**-**	**$12,899**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Administration**
Pkg: 031 - Standard Inflation | **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,212,378	-	-	-	-	-	1,212,378
Total Revenues	**$1,212,378**	**-**	**-**	**-**	**-**	**-**	**$1,212,378**
Services & Supplies							
Instate Travel	312	-	388	-	-	-	700
Out of State Travel	900	-	83	-	-	-	983
Employee Training	174	-	613	-	-	-	787
Office Expenses	1,147	-	816	-	-	-	1,963
Telecommunications	1,968	-	145	-	-	-	2,113
State Gov. Service Charges	1,204,181	-	(8,751)	-	-	-	1,195,430
Data Processing	485	-	821	-	-	-	1,306
Publicity and Publications	414	-	81	-	-	-	495
Professional Services	19	-	8	-	-	-	27
IT Professional Services	-	-	-	-	-	-	-
Attorney General	1,048	-	-	-	-	-	1,048
Employee Recruitment and Develop	142	-	72	-	-	-	214
Dues and Subscriptions	336	-	21	-	-	-	357
Facilities Rental and Taxes	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	7	-	-	-	-	-	7
Food and Kitchen Supplies	182	-	83	-	-	-	265
Medical Services and Supplies	-	-	-	-	-	-	-
Agency Program Related S and S	80	-	103	-	-	-	183
Other Services and Supplies	871	-	1,085	-	-	-	1,956
Expendable Prop 250 - 5000	54	-	1,058	-	-	-	1,112

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Administration**
Pkg: 031 - Standard Inflation | **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	58	-	323	-	-	-	381
Total Services & Supplies	**$1,212,378**	**-**	**($3,051)**	**-**	**-**	**-**	**$1,209,327**
Special Payments							
Dist to Individuals	-	-	6,359	-	-	-	6,359
Total Special Payments	**-**	**-**	**$6,359**	**-**	**-**	**-**	**$6,359**
Total Expenditures							
Total Expenditures	1,212,378	-	3,308	-	-	-	1,215,686
Total Expenditures	**$1,212,378**	**-**	**$3,308**	**-**	**-**	**-**	**$1,215,686**
Ending Balance							
Ending Balance	-	-	(3,308)	-	-	-	(3,308)
Total Ending Balance	**-**	**-**	**($3,308)**	**-**	**-**	**-**	**($3,308)**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 101
PRIORITY 19

1. Purpose– This Policy Package requests the establishment of a General Fund special purpose appropriation of $1 million to assist the Oregon Military Department (OMD) in dealing with cash flow issues arising from the processing time associated with billing the federal government for costs incurred by the state to manage National Guard Bureau awarded Master Cooperative Agreements. The intent is for this appropriation to only be utilized when non-federal cash levels are nearing a terminal point, degrading OMD's ability to meet cost obligations and impacting our operational tempo, and/or impacting businesses who enter into agreements with the Military Department to provide goods or services. Further, it is intent of the Military Department to ensure this appropriation is fully reimbursed prior to the point when General Fund appropriations are de-obligated by the Department of Administrative Services. To accomplish this objective the Military Department will work closely with the Chief Financial Office and the Legislative Fiscal Office on the development of rules and requirements prior to accessing these funds.

Currently the Oregon Military Department manages 15 Master Cooperative Agreement Appendices from the National Guard Bureau with a validated value of $43,499,854 federal funds for Federal Fiscal Year 2016. These cooperative agreements act as the primary federal funding source for Army and Air National Guard operations within the state of Oregon, and each comes with a unique cost share requirement ranging from 50% Federal Funds / 50% Non- Federal Match, to 85% Federal Funds / 15% Non-Federal Match, to 100% Federal Funds. The one commonality among all 15 appendices is they each operate on a reimbursable basis, meaning the Military Department's state funds must initially cover the cost of an expense and then wait to be reimbursed through a complex billing process which is mandated by National Guard Bureau. This process is standardized across the nation and states have no ability to influence or demand changes.

On average the federal government is taking over 33 days to process reimbursement requests, which range in value from as little as a few hundred dollars to several valued at over half a million dollars. In several instances the federal government has taken over 85 days, and in a few instances over 114 days, to reimburse the Military Department for costs incurred. At any point in time the Military Department will have as many as 56 reimbursement requests pending with National Guard Bureau, with a reimbursable value of over $4.3 million dollars. The costs being billed include but are not limited to payroll, utilities at National Guard armories, construction contract payments, travel reimbursements, and payments to small businesses for goods and services. The Military Department uses a tool known as Linking Allotment to finance these costs, which is a short-term borrowing of General Fund resources already appropriated to the Military Department's Operations Program by the Legislature, which is then automatically reimbursed when federal reimbursements are processed. Currently Linking Allotment is capped at $4.0 which is equivalent to 73% of General Fund appropriation for the Operations Program in the 2015-17 biennium.

In past biennia Linking Allotment in the $3-4 million range has allowed OMD to operate with minimal interruption in payment processing until available General Fund falls below the $3-4 million level late in the biennium. When overall General Fund falls below the Linking Allotment level,

usually during the last five months of the biennium, OMD has obtained a loan from the State Treasury in the amount of $3 million to assist in processing bills. This action comes with associated costs in both staff time, and interest which OMD cannot bill to the federal government, even though they are directly related to the ongoing management of the Master Cooperative Agreements. Since the beginning of the 2015-17 biennium the Military Department has been dealing with constant interruptions to payment processing, due to the delay in reimbursement from the federal government. An analysis has shown that we are taking on average 37 days to process a utility payment, 53 days to process a professional services payment, 61 days to make a contract payment (including construction contracts), and 69 days to make a maintenance Services and Supplies payment. Due to these delays multiple armories have received utility shutoff notices, construction contractors have removed crews from job sites, and small businesses in rural areas of the state, where large vendors such as Lowes and/or Home Depot do not exist, have closed OMD accounts resulting in maintenance staff having to travel greater distances to obtain needed materials. Additionally, the Department of Administrative Services has to routinely "cover" the cost of OMD's monthly payroll as it awaits funding to arrive in the State Financial Management System (SFMS). The payroll issue brings its own set of complications to our payment process due to the fact that frequently when cash is provided by the federal government for a certain cost, SFMS does not recognize the specifics of what those funds are meant to pay for, the system simply applies the funds to the oldest bill, which is often payroll, thereby draining those funds before other operational costs can be paid.

Two solutions exist to solve this problem: 1) obtain a larger continuous line of credit from the Oregon State Treasury similar to the Department of Forestry; or 2) obtain a special purpose appropriation from the Legislature. The line of credit (LOC) option is being considered as an "option of last resort" due to the non-allocable nature of the interest and staff costs associated with obtaining the LOC, and our inability to develop a solid repayment schedule, which is a requirement for obtaining a LOC. The current $3 million LOC costs the Military Department approximately $20,000 in interest for the two to three months during which a balance is outstanding, if the size of the LOC were increased to cover all necessary costs over the course of an entire biennium interest costs would increase significantly and they would have to be absorbed by other agency resources. The special purpose appropriation option provides for the lowest cost option due to the lack of interest and staff costs. The Military Department would be able to work with CFO and LFO to notify them when access to the appropriation is needed, primarily when negative federal cash and/or extremely low levels of Linking Allotment exist, and for what purpose the appropriation is being used (i.e. services and supplies, capital outlay, payroll costs etc). The Military Department would not use the special purpose appropriation to subsidize unbudgeted personal services costs without first consulting with, and obtaining approval from CFO and LFO. The appropriation would be reimbursed fully prior to 31 December of odd number years when the Department of Administrative Services de-obligates the previous biennium's remaining General Fund.

2. How Achieved – This Policy Package is achieved by appropriating $1,000,000 million in General Fund to a Special Purpose Appropriation to be used to overcome cash flow issues resulting from delayed reimbursement from the federal government.

3. Staffing Impact – None.

4. Quantifying Results – The quantifiable measures associated with this Policy Package are a reduction in the number of days to process utility payments, professional service payments, contract payments, and maintenance services & supplies payments. Additional measures will include

reestablishing good standing with small businesses through the reactivation of accounts, and an improvement in the Military Department's reputation within the construction contractor community. These results tie directly to the Governor's focus area of "A Thriving Oregon Economy" through the reestablishment of economic relations with small businesses. They also tie directly to the priority of "Safer, Healthier Communities" by ensuring that critical facilities such as Armories and Readiness Centers are in the best condition possible to support our citizen soldiers and airmen, as well as providing a facility which may be used to support communities during a natural or man-made disaster.

5. Revenue Source - $1,000,000 General Fund

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Administration**
Pkg: 101 - Cash Flow appropriation | **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,000,000	-	-	-	-	-	1,000,000
Total Revenues	**$1,000,000**	**-**	**-**	**-**	**-**	**-**	**$1,000,000**
Services & Supplies							
Other Services and Supplies	1,000,000	-	-	-	-	-	1,000,000
Total Services & Supplies	**$1,000,000**	**-**	**-**	**-**	**-**	**-**	**$1,000,000**
Total Expenditures							
Total Expenditures	1,000,000	-	-	-	-	-	1,000,000
Total Expenditures	**$1,000,000**	**-**	**-**	**-**	**-**	**-**	**$1,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 102
PRIORITY 16

1. **Purpose** – This Policy Option Package requests the establishment of a Human Resource Assistant position within the Military Departments State Personnel Office to be funded with 30% General Fund and 70% Other Funds, and services and supplies to be funded with 100% General Fund. The source of the Other Funds is Centralized Personnel Plan (CPP) revenue. CPP is the mechanism that permits allocation of certain non-supervisory personal services costs within the Financial Administration Division and State Personnel Office to Master Cooperative Agreements (MCA) issued by National Guard Bureau (NGB).

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0017027	Human Resource Assistant	X1319	Establish	$38,117	$88,940	
			Mass Transit Tax	133	310	
			Services and Supplies	10,000		
			Total Policy Package 102	$48,250	$89,250	

The Oregon Military Department's (OMD) State Personnel Office is responsible for providing a full range of human resource services to over 450 managers and employees of the agency. These services include management and employee training, position recruitment and retention services, position reclassification studies, Family Medical Leave Act and Oregon Family Leave Act management and advice, classification and compensation analysis, review of human resource related disciplinary actions taken by management, collective bargaining services with multiple unions, and development of agency specific human resource policies and procedures as well as implementation and education of statewide policies and procedures disseminated by the Department of Administrative Services, Chief Human Resource Office. The State Personnel Office provides the above listed services utilizing a team of four professional level human resource positions led by a Principal Executive Manger F. The demands of providing these types of services to an organization like the Military Department, which has staff and management in every corner of the state, with the minimal staff previously listed has proven to be a challenge. The establishment of a Human Resource Assistant position will provide much needed technical support to the office's professional staff. This position will also serve as an executive assistant to the agency Personnel Director.

The establishment of a Human Resource Assistant will also serve to complete the career progression ladder within the Personnel Office. The Personnel Office employs the entire professional human resource analyst classification series with a Human Resource Analyst 1, a Human Resource Analyst 2, and a Human Resource Analyst 3 on staff. The inclusion of a Human Resource Assistant will assist the Personnel Director in developing career progression schedules for staff, as well as assisting in the development of long range succession planning.

Position 0017027 –Human Resource Assistant: This position will assist in explaining human resource procedures and program guidelines to supervisors and employees regarding collective bargaining agreements, grievance procedures, personnel laws, rules and regulations, and benefits. The position will assist in compiling and disseminating human resource related reports such as vacancy reports, and temporary employee status reports. The position will assist in agency managers and supervisors with scheduling and completing new employee orientation and obtaining signatures on all required forms. Explain agency policies and procedures regarding promotion, demotion, transfer, position salary, examinations, and job application process. Explain minimum qualification requirements to potential applicants. Act as executive support for the agency Personnel Director by assisting in scheduling meetings, calendaring appointments, answering phone calls, and filing necessary paperwork.

In addition to the two positions, Services and Supplies funding of $10,000 General Fund is requested to finance the associated costs of new equipment, travel, training, and increased operating costs. The NGR 5-1 does not allow for a70/30 cost share of Services and Supplies which is the reason behind the 100% General Fund ask.

2. **How Achieved** – Appropriation and approval will allow the agency to operate an effective and efficient personnel office whose mission is to provide high levels of technical and professional human resources related services for the Military Department enterprise. Additionally, OMD would be able to leverage 70% of the costs of the position to the federal government due to authorizations outlined in NGR 5-1.

3. **Staffing Impact** – Establish one new position – 1.00 FTE

4. **Quantifying Results** – The results of this Policy Package will be measured by a reduction in time to provide human resource related guidance and services to agency management and employees. Specific examples include shorter response times for position recruitments, timelier responses to questions, and a transition of lower level tasks from professional level employees to the assistant position. This request ties to the Governor's Excellence in State Government Priority as this position will assist the organization in providing the best level of customer service to our clients and the citizens of the state.

5. **Revenue Source** - $48,250 GF / $89,250 OF

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Administration**
Pkg: 102 - New HR Position | **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	48,250	-	-	-	-	-	48,250
Total Revenues	**$48,250**	**-**	**-**	**-**	**-**	**-**	**$48,250**
Personal Services							
Class/Unclass Sal. and Per Diem	22,154	-	51,694	-	-	-	73,848
Empl. Rel. Bd. Assessments	17	-	40	-	-	-	57
Public Employees' Retire Cont	4,229	-	9,869	-	-	-	14,098
Social Security Taxes	1,695	-	3,954	-	-	-	5,649
Worker's Comp. Assess. (WCD)	21	-	48	-	-	-	69
Mass Transit Tax	133	-	310	-	-	-	443
Flexible Benefits	10,001	-	23,335	-	-	-	33,336
Total Personal Services	**$38,250**	**-**	**$89,250**	**-**	**-**	**-**	**$127,500**
Services & Supplies							
Instate Travel	3,000	-	-	-	-	-	3,000
Employee Training	2,000	-	-	-	-	-	2,000
Office Expenses	2,000	-	-	-	-	-	2,000
IT Expendable Property	3,000	-	-	-	-	-	3,000
Total Services & Supplies	**$10,000**	**-**	**-**	**-**	**-**	**-**	**$10,000**
Total Expenditures							
Total Expenditures	48,250	-	89,250	-	-	-	137,500
Total Expenditures	**$48,250**	**-**	**$89,250**	**-**	**-**	**-**	**$137,500**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Administration**
Pkg: 102 - New HR Position | **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(89,250)	-	-	-	(89,250)
Total Ending Balance	**-**	**-**	**($89,250)**	**-**	**-**	**-**	**($89,250)**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							1.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.00**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017027	MMN X1319 AA	HUMAN RESOURCE ASSISTANT	1	1.00	24.00	02	3,077.00	22,154	51,694			73,848
								15,963	37,246			53,209
		TOTAL PICS SALARY						22,154	51,694			73,848
		TOTAL PICS OPE						15,963	37,246			53,209
			---	---	---			---	---	---	---	---
		TOTAL PICS PERSONAL SERVICES =	1	1.00	24.00			38,117	88,940			127,057

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 103
PRIORITY 22

1. **Purpose** – This Policy Option Package requests a fund shift of an Operations and Policy Analyst 4 position from 100% Other Funds to 100% General Fund. The Other Funds supporting the position consist of Armory Rental Revenue.

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0014001	Operations & Policy Analyst 4 (Leg. Coordinator)	X0873	Fund Shift	$217,671	($217,671)	
			Mass Transit Tax	872	(872)	
			Total Policy Package 103	$218,543	($218,543)	

This fund shift is necessary for two reasons: first, the Armory Rental Revenue associated with this position is needed to help offset ongoing deferred maintenance costs across the enterprise. At this time total estimated deferred maintenance for the 38 armories under management by the Oregon Military Department (OMD) is $134 million. The majority of OMD facilities operate under a 50/50 cost share agreement with National Guard Bureau, this means 50% of maintenance/repair costs must be financed from a non-federal funding source. Armory Rental Revenue is a key funding source used by the Military Department to cover the 50% requirement, but it is a finite resource impacted by market conditions which are outside the agency's span of control. The Military Department, in its Operations Program, is submitting a robust Deferred Maintenance Policy Option Package to help address the deferred maintenance issue, and this Policy Package is meant to supplement that request.

The second reason for the necessity of this fund shift surrounds the duties of the Operations and Policy Analyst 4, and the appropriate fund source related to those duties. The purpose of this position has been modified to act as a Senior Policy Adviser to the OMD Deputy Director, and serve as Liaison between the OMD and our cognizant legislative policy committees. In this capacity the Operations and Policy Analyst 4 works on issues that cross divisional, operational, and financial lines, and utilizing funding from a single program is not an accurate or fair distribution of the cost. The need for 100% General Fund is amplified by the fact that the cost of this position cannot be allocated across our other programs. Rules dictated by National Guard Regulation 5-1 are clear that the types of activities undertaken by this position are not eligible to be funded with federal funds, and it is the responsibility of the state to cover any costs incurred. Without the funding being requested in this Policy Package OMD will look to revise the scope of the position therefore limiting its ability to assist OMD leadership in managing the organizations legislative agenda, monitoring statewide public safety policy issues, and coordinating responses to Legislative and Executive Branch questions.

2. How Achieved – Sustaining this position would be achieved by shifting funding from Armory Rental Revenue and replacing it with General Fund. The General Fund would act as the appropriate funding source to allow the position to work on a broad spectrum of policy issues, manage the organization's legislative agenda, and develop and track performance management metrics.

3. Staffing Impact – Fund shift one position in the Administration Program.

4. Quantifying Results – The results of this policy package will be measured, in part, by seeing a corresponding reduction in the overall amount of deferred maintenance currently affecting Military Department facilities. Additionally, the ability of the Military Department to influence policy discussions with the Executive and Legislative branches will be a quantifying factor in gauging the success of this Policy Package. This request ties to the Governor's Excellence in State Government Priority as the position will focus on areas surrounding organizational accountability and transparency.

5. Revenue Source - $218,543 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Administration**
Pkg: 103 - Fund Shift Leg Coordinator | **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	218,543	-	-	-	-	-	218,543
Total Revenues	**$218,543**	**-**	**-**	**-**	**-**	**-**	**$218,543**
Personal Services							
Class/Unclass Sal. and Per Diem	145,344	-	(145,344)	-	-	-	-
Empl. Rel. Bd. Assessments	57	-	(57)	-	-	-	-
Public Employees' Retire Cont	27,746	-	(27,746)	-	-	-	-
Social Security Taxes	11,119	-	(11,119)	-	-	-	-
Worker's Comp. Assess. (WCD)	69	-	(69)	-	-	-	-
Mass Transit Tax	872	-	(872)	-	-	-	-
Flexible Benefits	33,336	-	(33,336)	-	-	-	-
Total Personal Services	**$218,543**	**-**	**($218,543)**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	218,543	-	(218,543)	-	-	-	-
Total Expenditures	**$218,543**	**-**	**($218,543)**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	218,543	-	-	-	218,543
Total Ending Balance	**-**	**-**	**$218,543**	**-**	**-**	**-**	**$218,543**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0014001	MMN X0873 AA	OPERATIONS & POLICY ANALYST 4	1-	1.00-	24.00-	02	6,056.00		145,344-			145,344-
									72,327-			72,327-
0014001	MMN X0873 AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	02	6,056.00	145,344				145,344
								72,327				72,327
		TOTAL PICS SALARY						145,344	145,344-			
		TOTAL PICS OPE						72,327	72,327-			
			---	---	---			---	---	---	---	---
		TOTAL PICS PERSONAL SERVICES =		.00	.00			217,671	217,671-			

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 104
PRIORITY 18

1. Purpose – This Policy Package requests a fund shift of a Human Resource Analyst 3 position from 100% Other Funds to 30% General Fund / 70% Other Funds. The Other Funds supporting the position currently consist of 9-1-1 emergency communications excise tax revenues. The source of the Other Funds will transition to Centralized Personnel Plan (CPP) revenue. CPP is the mechanism that permits allocation of certain non-supervisory personal services costs within the Financial Administration Division and State Personnel Office to Master Cooperative Agreements (MCA) issued by National Guard Bureau (NGB).

The position being fund shifted in this package is a Human Resource Analyst 3 in the State Personnel Office, which was shifted to 100% Other Funds funded with 9-1-1 revenues in the 2009-11 Legislatively Adopted Budget as a way to reduce General Fund costs. Since that time the duties of the position have changed to now providing human resource support to all programs within OMD, the majority of which are funded through Master Cooperative Agreements. While there is still support being provided to the 9-1-1 program, the level is not commensurate with charging the program for 100% of the position's personal services costs.

With the exception of the Personnel Director the remaining staff with the State Personnel Office are all funded with the same split being requested in this Policy Package. National Guard Regulation (NGR) 5-1, paragraph 5-5 allows states to charge Master Cooperative Agreements for non-supervisory costs of administering the agreements, eligible costs include accounting, budget, human resources, and procurement. Information Technology and management costs, such as those associated with the Director of Personnel are not eligible to be charged to the program. The CPP is negotiated annually between the State Military Department (SMD) and the United States Property & Fiscal Office (USPFO) and approved by the USPFO.

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0097001	Human Resource Analyst 3	X1322	Fund Shift	$65,302	($65,302)	
			Mass Transit Tax	262	(262)	
			Total Policy Package 104	$65,564	($65,564)	

2. How Achieved – Approval of this package would free-up 9-1-1 resources that could be applied to other administrative needs which are specific to the 9-1-1 program. Additionally, OMD would be able to leverage 70% of the costs of the position to the federal government due to authorizations outlined in NGR 5-1. This request ties to the Governor's Excellence in State Government Priority, as it shifts funding on this position to the appropriate sources.

3. Staffing Impact – Fund shift one position in the Administration Program.

4. Quantifying Results – The results of this policy package can be measured by the overall reduction in administrative costs to the 9-1-1 program.

5. Revenue Source - $65,564 General Fund, ($65,564) Other Funds: $152,975 new CPP Revenue net of ($218,539) savings in 9-1-1 Revenues.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Administration**
Pkg: 104 - Fund Shift HR Analyst | **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	65,564	-	-	-	-	-	65,564
Total Revenues	**$65,564**	**-**	**-**	**-**	**-**	**-**	**$65,564**
Personal Services							
Class/Unclass Sal. and Per Diem	43,603	-	(43,603)	-	-	-	-
Empl. Rel. Bd. Assessments	17	-	(17)	-	-	-	-
Public Employees' Retire Cont	8,324	-	(8,324)	-	-	-	-
Social Security Taxes	3,336	-	(3,336)	-	-	-	-
Worker's Comp. Assess. (WCD)	21	-	(21)	-	-	-	-
Mass Transit Tax	262	-	(262)	-	-	-	-
Flexible Benefits	10,001	-	(10,001)	-	-	-	-
Total Personal Services	**$65,564**	**-**	**($65,564)**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	65,564	-	(65,564)	-	-	-	-
Total Expenditures	**$65,564**	**-**	**($65,564)**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	65,564	-	-	-	65,564
Total Ending Balance	**-**	**-**	**$65,564**	**-**	**-**	**-**	**$65,564**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0097001	MMN X1322 AA	HUMAN RESOURCE ANALYST 3	1-	1.00-	24.00-	05	6,056.00		145,344-			145,344-
									72,327-			72,327-
0097001	MMN X1322 AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	05	6,056.00	43,603	101,741			145,344
								21,699	50,628			72,327
	TOTAL PICS SALARY							43,603	43,603-			
	TOTAL PICS OPE							21,699	21,699-			
			---	---	---			---	---	---	---	---
	TOTAL PICS PERSONAL SERVICES =			.00	.00			65,302	65,302-			

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 105
PRIORITY 7

1. Purpose– This Policy Package requests $2 million General Fund Special Payments to finance state tuition assistance for members of the Oregon National Guard.

Oregon Revised Statute 399.275 states that, subject to the availability of funds, the Oregon Military Department may contract with the Higher Education Coordinating Commission to disburse to eligible post-secondary institutions funds for tuition waivers for members of the Oregon National Guard. Statute states that any member of the Oregon National Guard, or a surviving family member, who registers for classes at an eligible post-secondary institution may receive a tuition waiver of up to 100 percent of the resident tuition charges imposed by that institution, except that in the case of a not-for-profit independent institution, the tuition waiver may not exceed 100 percent of the resident tuition at Oregon State University. Members of the Oregon National Guard, or their surviving family members, may receive the tuition waiver authorized by statute at any time so long as the member maintains satisfactory performance with the Oregon National Guard, and pursues a course of study in the eligible post-secondary institution in a manner that satisfies the usual requirements of the institution.

Statute defines eligibility for the tuition assistance program as follows:

- A member of the Oregon National Guard may receive the tuition waiver at any time if the member maintains satisfactory performance with the Oregon National Guard.
- The National Guard member must pursue a course of study in the eligible post-secondary institution in a manner that satisfies the usual requirements of the institution.
- A member of the Oregon National Guard with no prior military service must complete basic military training, military occupational specialty training or skill-level training prior to being eligible for tuition waivers.
    - However, the Adjutant General may waive this requirement if the Adjutant General determines that a tuition waiver would be in the interests of the Oregon National Guard.
- A member of the Oregon National Guard who receives tuition waivers shall agree in writing to serve in the Oregon National Guard for four years after the completion of the courses for which tuition waivers were given.
    - A member who receives tuition waivers may be asked to reimburse the State of Oregon if the member leaves the Oregon National Guard during the four-year period.

- If a member of the Oregon National Guard or surviving family member voluntarily withdraws from a course for which the member is receiving a tuition waiver, the member is liable for all costs relating to withdrawal, including but not limited to all the costs billed by the eligible post-secondary institution to the Oregon Military Department.
- Tuition waiver program is available to surviving family members which is defined as "a spouse or dependent of a member of the Oregon National Guard who is killed while on active duty".

The Military Department believes the intent of the state tuition assistance program is to act as a supplemental assistance program for those who do not qualify for, or for those whose benefit is insufficient from, federal tuition assistance programs. Currently the federal government offers three programs of tuition assistance: first is the Chapter 1606 Montgomery GI Bill; the second is the Chapter 33 GI Bill, also known as the Post 9/11 GI Bill; the third is Federal Tuition Assistance. The specifics of each program are listed below:

- Chapter 1606 MGIB – Pays $368 per month if attending college full time or pays $184 for half-time attendance. Applicable to Army and Air Guard.

- Chapter 33 GI Bill (Post 9/11) – Pays a percentage of tuition, Basic Housing Allowance (BHA) at E-5 rate with dependents and book stipend based on cumulative active duty time served since September 11, 2001. The benefit is good for 15 years after last qualifying active duty time. Applicable to Army and Air Guard.

- Federal Tuition Assistance (FTA) – Eligibility one year after graduation from AIT. Credits funded at 24 Quarter Hours per fiscal year. Cannot be used simultaneous to Chapter 1606 MGIB. Applicable to Army Guard not Air Guard.

The Military Department has determined that of the 7,741 members of the Oregon National Guard, approximately 3,789 are eligible for either federal tuition assistance, state tuition assistance, or both. The intent of this Policy Package is to obtain funding to provide varying levels of tuition assistance to 10%, or 378, of eligible Oregon National Guard members. Based on discussions with the Oregon National Guard Education Services Office it has been determined that $1,947,456 is needed to finance tuition assistance for the 378 National Guard members targeted by this request. An additional $52,544 would be used by the Military Department to offset staff costs, and processing costs associated with this program.

A primary goal of this Policy Package is to act as an incentive for individuals who are choosing, or have chosen, to serve their state and their nation by enlisting in the Oregon National Guard. Currently Oregon is one of only three states and territories not offering any form of state sponsored tuition assistance to their National Guard members, the other states are Arizona and Guam. The lack of this benefit is one issue which is resulting in overall National Guard End Strength being at a low point for Oregon. This is a critical issue as states are being asked in invest more in their National Guards due to federal funding and force structure cuts. Funding this type of program will also provide critical assistance to citizen soldiers and

airmen who need to meet educational requirements in order to be competitive for positions of greater responsibility in the future, regardless of whether or not they choose to remain a career member of the Oregon National Guard.

The Oregon Legislature has appropriated funds for this program in the past:

- 1997-99 – $120,000 General Fund
- 1999-01 – $1,204,055 General Fund
- 2001-03 – $42,032 General Fund
- 2005-07 – $500,000 General Fund

2. How Achieved – This Policy Package is achieved by appropriating $2,000,000 in General Fund to the Administration Program within the Oregon Military Department. The Special Payment would be made to the Higher Education Coordinating Commission for disbursement to the applicable colleges and universities.

3. Staffing Impact – N/A

4. Quantifying Results – The quantifiable measure associated with this Policy Package will be a more robust Oregon National Guard capable of providing support to both domestic and international missions. Additionally, Oregon National Guard members who participate in this program will be better prepared to obtain higher level positions both internal and external to the Oregon National Guard. This request ties the Governor's focus areas of "Seamless System of Education" as well as "Safer, Healthier Communities."

5. Revenue Source - $2,000,000 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Administration**
Pkg: 105 - State Tuition Assistance | **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2,000,000	-	-	-	-	-	2,000,000
Total Revenues	**$2,000,000**	**-**	**-**	**-**	**-**	**-**	**$2,000,000**
Special Payments							
Spc Pmt to HECC	2,000,000	-	-	-	-	-	2,000,000
Total Special Payments	**$2,000,000**	**-**	**-**	**-**	**-**	**-**	**$2,000,000**
Total Expenditures							
Total Expenditures	2,000,000	-	-	-	-	-	2,000,000
Total Expenditures	**$2,000,000**	**-**	**-**	**-**	**-**	**-**	**$2,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 106
PRIORITY 13

1. Purpose– This Policy Package requests $250,000 General Fund Services and Supplies for the Administration Program to assist the Military Department in preparing to respond to requests for assistance in suppressing wildland fire.

The Oregon National Guard, operating under the umbrella of the Oregon Military Department (OMD), is routinely called to support the Oregon Department of Forestry (ODF) in suppressing wildland fire across the state. The most common resource request is for air support provided by Oregon Army Air National Guard helicopters. These air assets provide initial attack support, utilize large capacity buckets to transport and drop water on active fires, and provide medevac support to transport injured personnel to medical facilities. During particularly severe fire seasons National Guard soldiers and airmen will be asked to provide "on the ground" fire suppression support during which they will complete mop up duties at fires in order to release primary fire crews to assist in initial attack on other large scale fires. This type of support was used extensively during the 2015 fire season when three National Guard teams of 125 members each were deployed.

When the Oregon National Guard is called to provide "on the ground" fire actions there are several costs incurred to prepare soldiers and airmen to deploy to the fire line. These costs include transportation from assembly areas to training sites and training sites to fire lines, housing and meals prior to transport days, and Personal Protective Equipment (PPE) such as boots which meet the NFPA1977 standard. As part of the Fire Management Assistance Grant (FMAG) these costs are routinely reimbursed in part by the federal government, but only after the cost has been incurred.

Costs associated with preparing ONG members for the 2015 fire season equaled $179,907. OMD was asked to finance these costs up front, which was not a problem as it was at the beginning of the biennium, the problem we encountered surrounded the process we have to follow to make the purchases. Based on the criteria agreed to in OPLAN SMOKEY, an interagency agreement between OMD and ODF, OMD may not incur an expense until ODF makes a request through the proper channels. This criteria is in place due to rules and requirements mandated by FEMA. The logic behind the rule is sound from a financial management perspective, but it does cause issues from an operational standpoint. During the 2015 fire season OMD needed to procure NFPA1977 standard boots for the three 125 person teams, which was successful but not without significant issues. Based on the timing of the request, and the shortage across the nation of NFPA1977 standard boots, OMD was unable to have boots delivered in time for soldiers and airmen to adequately break in the boots prior to working the fire line, which resulted in some minor injuries to soldiers and airmen. Boots for the remaining two 125 person teams were able to be delivered in time to allow them to adequately broken in, but OMD had to buy more expensive boots, again due to the timing of the request, and the nationwide shortage of the approved boot.

The intent of this Policy Package is to provide a flexible resource for OMD to finance the cost of obtaining necessary services and supplies in advance of a formal request from ODF. These General Fund dollars would only be used when conditions necessitate more advanced planning, and

the corresponding incurring of costs, than current federal rules allow. An example would be fire activity of such severity that all ODF crews, mutual aid crews, and available contract crews are fully deployed, and the need arises for further ground suppression support. This scenario would likely result, as it did in 2015, in the Oregon National Guard being called to provide support. OMD would use these General Fund dollars to begin procuring the necessary PPE in a time frame which would allow for the earliest possible delivery, and allow for access to the greatest levels of inventory thereby potentially reducing overall costs. OMD would work with ODF to seek reimbursement for these costs through the Fire Management Assistance Grant (FMAG) program at the conclusion of the fire season, and if successful the net cost to the state would be zero.

OMD would not utilize these funds for any purpose outside of financing fire related services and supplies costs without first consulting with the Chief Financial Office and the Legislative Fiscal Office. Should future fire seasons not necessitate the need for OMD procurement of services and supplies, the General Fund will be available for reversion to the state General Fund at the conclusion of the biennium.

2. How Achieved – This Policy Package is achieved by appropriating $250,000 in General Fund to be used to procure necessary firefighting personal protective equipment in a time frame which would allow for the earliest possible delivery, and allow for access to the greatest levels of inventory thereby potentially reducing overall costs.

3. Staffing Impact – N/A

4. Quantifying Results – The quantifiable measures associated with this Policy Package will include a more efficient response time associated with the future Oregon National Guard deployments in support of the wildland fire actions. This request also ties to the Governor's Responsible Environmental Stewardship priority which is partially focused on ensuring costs incurred to fight wildfires are funded.

5. Revenue Source - $250,000 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Administration**
Pkg: 106 - State Active Duty S & S | **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	250,000	-	-	-	-	-	250,000
Total Revenues	**$250,000**	**-**	**-**	**-**	**-**	**-**	**$250,000**
Services & Supplies							
Instate Travel	125,000	-	-	-	-	-	125,000
Other Services and Supplies	125,000	-	-	-	-	-	125,000
Total Services & Supplies	**$250,000**	**-**	**-**	**-**	**-**	**-**	**$250,000**
Total Expenditures							
Total Expenditures	250,000	-	-	-	-	-	250,000
Total Expenditures	**$250,000**	**-**	**-**	**-**	**-**	**-**	**$250,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
ADMINISTRATION PROGRAM
POLICY PACKAGE 107
PRIORITY 20

1. Purpose– This Policy Package requests $100,000 General Fund Services and Supplies for the Administration Program to finance costs associated with the ongoing maintenance and support of the Oregon Military Department Information Technology Network.

The Oregon Military Department (OMD) is a unique state agency in the fact that the majority of the 429 positions utilize an IT network which is managed and financed by the National Guard Bureau (NGB). This federal network is paid for with 100% federal funds appropriated through NGB Master Cooperative Agreements.

The remaining OMD positions utilize an IT network which is managed and financed with state resources. This includes the agency Command Group, the Office of Emergency Management, the Oregon Youth Challenge Program, Public Affairs, Human Resources, and the Financial Administration Division. This state network is paid for with a mix of General Fund and Other Funds resources. Between the 2013-15 and the 2015-17 biennia the Military Department expended $129,094 of General Fund and $187,109 of Other Funds to finance ongoing state network maintenance costs. These costs include hardware and software purchases, licenses, mainframe and server support, as well as IT professional services.

State network costs have traditionally been absorbed within existing agency resources, but this has become a more challenging exercise due to competing demands for scarce resources. Further, the appropriateness of using Other Funds revenue, created through the rental of armories, to pay for the management of state network costs is questionable. The primary purpose of rental revenue is to finance the ongoing maintenance and personal services costs associated with maintaining 38 armories across the inventory. Current projections indicate Other Funds revenue is not keeping with pace with Other Funds expenditures, primarily due to several key armories being closed due to lead abatement issues, but the redirection of funds for state network cost does help.

Additionally, during the economic downturn, the Military Department eliminated the two IT network systems analysts positions which had been financed with General Fund to achieve required reductions. This action left the Military Department with zero General Fund support for our state network operations, and caused the agency to have to look for other sources of funding to finance necessary expenditures.

The Military Department believes that a minimal level of state investment will result in increased efficiencies across the state network structure, and allow us to minimize the fiscal impact to other programs currently being asked to finance ongoing costs.

2. How Achieved – This Policy Package is achieved by appropriating $100,000 General Fund Services and Supplies to the Administration Program within the Oregon Military Department.

3. Staffing Impact – None.

4. Quantifying Results – The quantifiable result of this Policy Package will be a more robust, reliable, and current state network resulting in increased operational efficiencies. Additionally, this Policy Package will allow for the redirection of Other Funds revenue to armory maintenance projects. This package ties to the Governor's focus area of "Excellence in State Government" as it would keep the information technology network and assets functioning in support of agency operations.

5. Revenue Source - $100,000 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Administration**
Pkg: 107 - State IT Network | **Cross Reference Number: 24800-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	100,000	-	-	-	-	-	100,000
Total Revenues	**$100,000**	**-**	**-**	**-**	**-**	**-**	**$100,000**
Services & Supplies							
Data Processing	50,000	-	-	-	-	-	50,000
IT Expendable Property	50,000	-	-	-	-	-	50,000
Total Services & Supplies	**$100,000**	**-**	**-**	**-**	**-**	**-**	**$100,000**
Total Expenditures							
Total Expenditures	100,000	-	-	-	-	-	100,000
Total Expenditures	**$100,000**	**-**	**-**	**-**	**-**	**-**	**$100,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - ADMINISTRATION (001)

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19 Agency Request	2017-19 Governor's Recommended	2017-19 Legislatively Adopted
Rents and Royalties	Oth	0510	-	-	-	-		
Interest	Oth	0605	1,671	2,800	2,800	1,670		
Sales Income	Oth	0705	1,035	-	-	-		
Donations	Oth	0905	1,545	-	-	-		
Miscellaneous Revenues	Oth	0975	-	-	-	-		
Transfer In- Intrafund	Oth	1010	432,977	220,109	220,109	250,523		
Transfer from General Fund	Oth	1060	0	-	-	-		
Transfer from Revenue, Dept of	Oth	1150	26,577	92,000	92,000	27,000		
Transfers-Centralized Personnel Plan	Oth	1020	1,168,874	1,510,000	1,510,000	1,595,000		
Total - Other Funds			1,632,679	1,824,909	1,824,909	1,874,193	-	-

__X__Agency Request _____ Governor's Budget _____ Legislatively Adopted

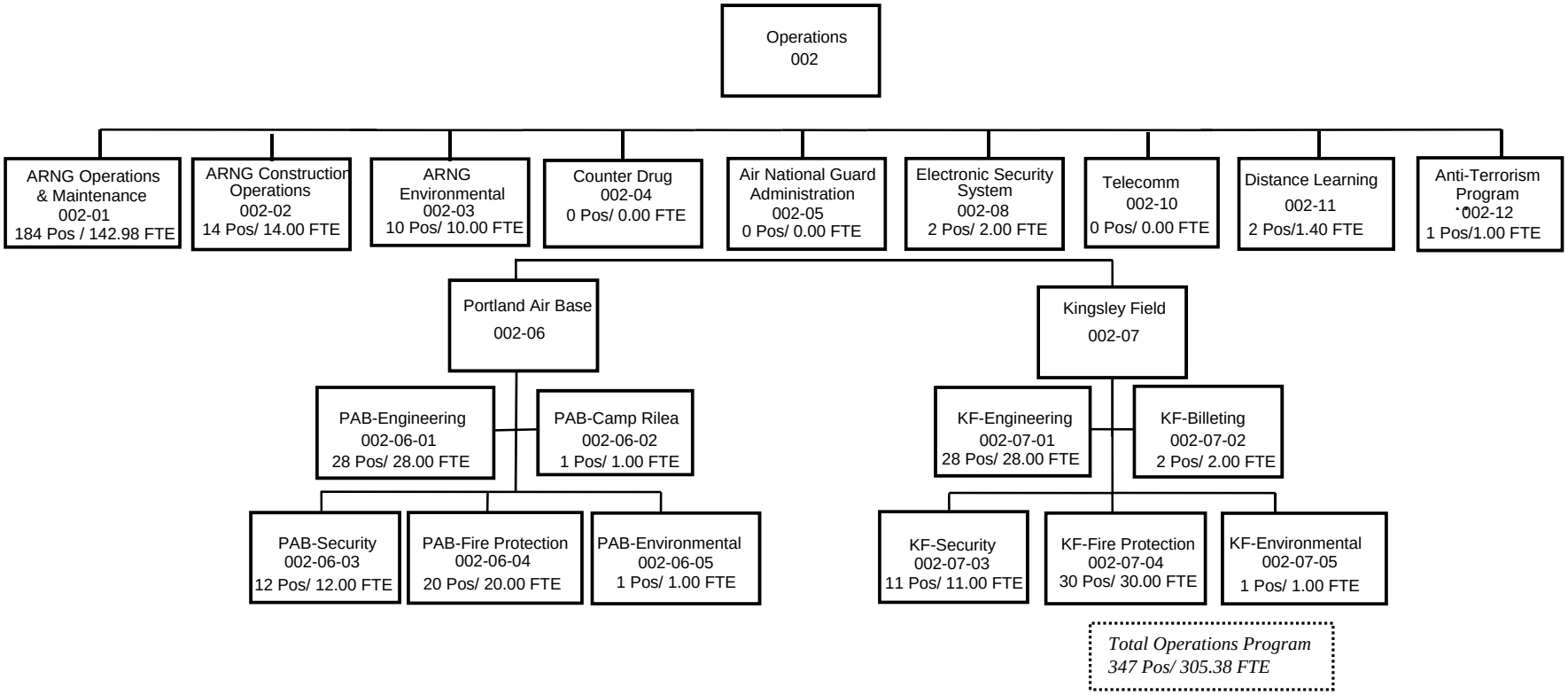
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon **Agency Number: 24800**
2017-19 Biennium **Cross Reference Number: 24800-001-00-00-00000**

Source	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Interest Income	1,671	2,800	2,800	1,670	-	-
Sales Income	1,035	-	-	-	-	-
Donations	1,545	-	-	-	-	-
Transfer In - Intrafund	432,977	220,109	220,109	250,523	-	-
Transfer In - Indirect Cost	1,168,874	1,510,000	1,510,000	1,595,000	-	-
Tsfr From Revenue, Dept of	26,577	92,000	92,000	27,000	-	-
Total Other Funds	**$1,632,679**	**$1,824,909**	**$1,824,909**	**$1,874,193**	**-**	**-**

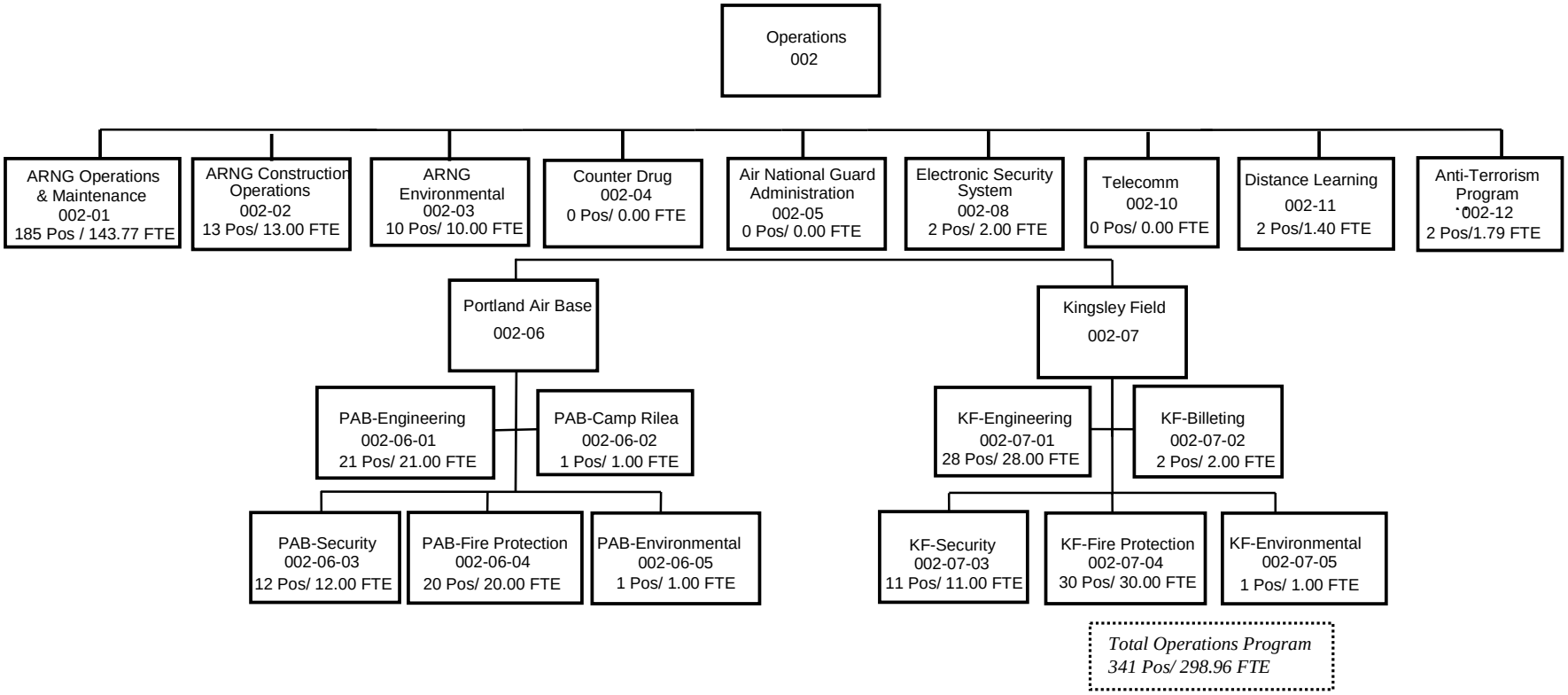
OREGON MILITARY DEPARTMENT

Operations Program
2017-2019 Organization Chart



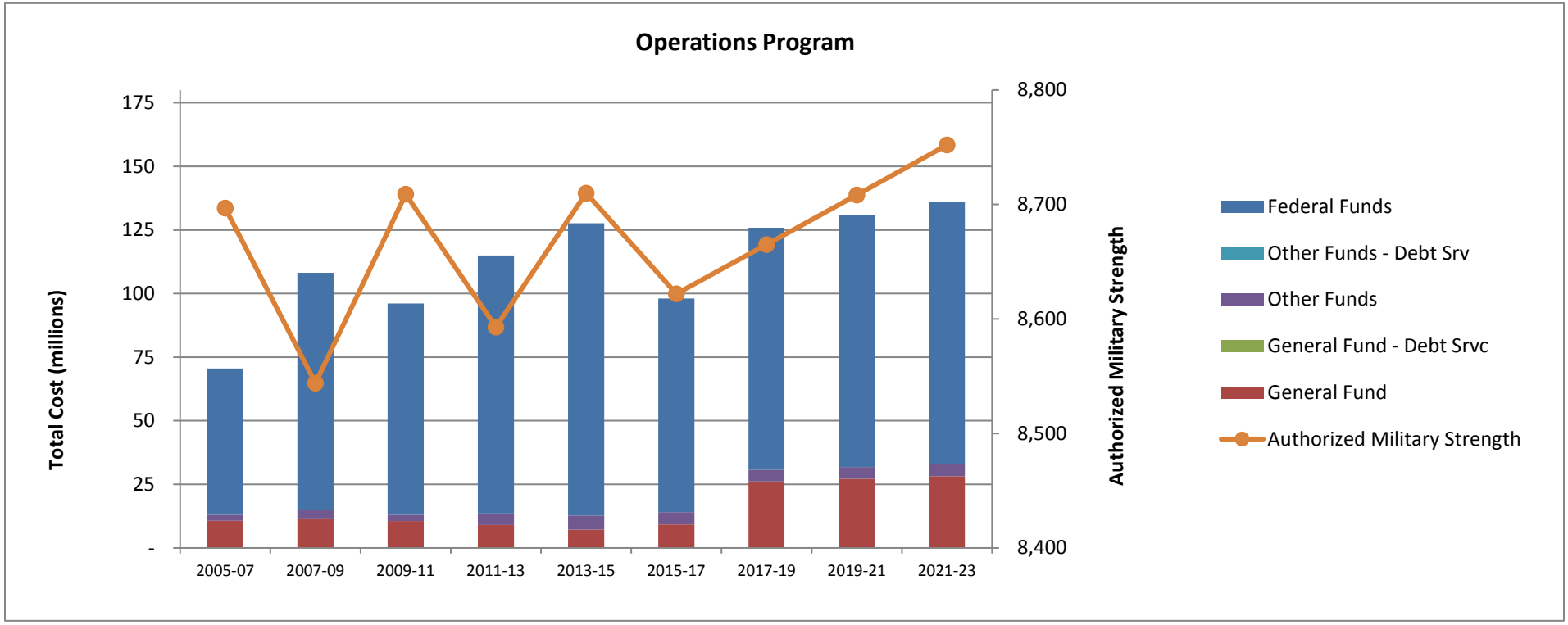
OREGON MILITARY DEPARTMENT

Operations Program
2015-2017 Organization Chart



Oregon Military Department – Operations Program – Executive Summary

Primary Long Term Focus Area: Safer, Healthier Communities
Secondary Long Term Focus Area: A Thriving Oregon Economy
Program Contact: Dave Stuckey, OMD Deputy Director (503) 584-3985



Program Overview

The Operations Program supports the mission of the Oregon National Guard through the ongoing maintenance and support of National Guard Facilities. Without the Operations Program the National Guard could not operate within the State of Oregon. The success of the Operations Program also directly affects the Governor's Safer, Healthier Communities focus area as it impacts the state's ability to provide adequate infrastructure in response to natural or human-made disasters.

Program Funding

The Agency Request Budget (ARB) for the Operations Program within the Oregon Military Department includes expenditure authority of $26,143,526 General Fund, $4,485,935 Other Funds, and $95,287,382 in Federal Funds. The ARB includes 347 positions and 305.38 FTE for the 2017-19 Biennium. This budget is a necessity to ensure the continued operation of the Oregon National Guard. The Operations Program provides the support structure to ensure National Guard facilities are functionally ready for use by the assigned units 24 hours a day 7 days a week. In addition, these facilities can be utilized as emergency response centers and distribution centers by communities during emergency situations. Without adequate facilities the National Guard Bureau can remove units from the state. The removal of units includes loss of federal funds, and equipment such as trucks, trailers, helicopters, and Humvees which are used by the state when responding to emergency situations.

Program Description

The Operations Program's primary responsibility is to maintain and enhance the operational readiness of Oregon National Guard facilities for soldier and airmen training. Our statewide facilities serve a large tenant population made up of employees, students, BLM, State Police, USDF, OR Department of Veterans Affairs, the Coast Guard and many others. The majority of these tenants utilize our facilities on a daily basis, thereby requiring our staff presence daily. The facilities maintained by the Operations Program also function as rental facilities for the general public, for events such as business meetings, wedding receptions, trade shows, concerts, cultural events, Red Cross blood drives, and sporting events, all of which generate Other Funds Revenue. Other Funds rental revenue is essential for maintaining these facilities.

Facilities maintenance and support is primarily accomplished through the work of the Real Property Operations and Maintenance Program (RPOM) for Army Guard facilities, and the Civil Engineering Programs (CE) for Air Guard Facilities. RPOM is currently responsible for 417 buildings totaling 3.4 million square feet. To effectively manage the facility maintenance needs, RPOM conducts an extensive annual assessment of all facilities. This assessment, known as the Installation Status Report (ISR), helps identify which facilities are in critical need of support. The financing of facilities maintenance varies by facility, but a majority of our army installations operate under a 50/50 funding split where the state and federal governments partner to share costs equally.

The Civil Engineering (CE) programs at the Portland and Kingsley Field Air National Guard Bases perform a similar function to the RPOM program. Between the two airbases the CE programs are responsible for 164 buildings totaling 1.25 million square feet. In addition to facilities maintenance the CE programs are responsible for a considerable amount of airfield maintenance (i.e. snow removal, mowing, and sweeping) through the Airport Joint Use Agreement (AJUA). The financing of facilities maintenance varies by airbase. At the Portland Air National Guard Base the funding split is 80/20 with the federal government financing 80 percent of maintenance operations. At the Kingsley Field Air National Guard Base the funding split is 85/15 with the federal government financing 85 percent of maintenance operations.

The environmental services performed by the Operations Program are focused on compliance and stewardship. The Environmental Program works with all Oregon National Guard facilities to ensure compliance with federal, state and local regulations. This includes compliance work related to wastewater treatment plant operations, hazardous materials management, pollution prevention, recycling, air quality, asbestos removal, and drinking water quality. The majority of environmental operations are funded 100 percent with federal funds, with the exception of operations conducted at the two airbases.

24-7 security services are provided by the Operations Program at both the Portland and Kingsley Field Air National Guard bases. Security personnel are instrumental in protecting 48 F-15 fighter jets worth $1.736 billion, and the facilities housing them, from sabotage, theft, vandalism and trespass. To accomplish this mission the Operations Program partners with the Oregon State Police, the FBI, the Secret Service, the Air Force Office of Special Investigation as well as local law enforcement. Security service costs at both airbases are financed 100 percent with Federal Funds.

The equipment refurbishment program within the Operations Division provided critical products and services to the National Guard worldwide. This program allowed states and territories to deploy fully functioning rebuilt equipment, such as generators, for disaster relief, infrastructure support, as well as homeland security operations. The program, located in Clackamas, was funded 100% with Federal Funds and purchased a significant amount of material from local vendors. In the fall of 2014 all five programs nationally were shut down by the National Guard Bureau, mainly due to the lack of demand following decreased deployments in the Global War on Terror. In Oregon, 62 positions were abolished and $30.9 million Federal Funds limitation was phased-out in Policy Package 803 in the 2015-17 Legislatively Adopted Budget.

The counterdrug function of the Operations Program conducts a full spectrum campaign that bridges the gap between Department of Defense and Non-DoD institutions in the fight against illicit drugs and transnational threats. Soldiers and Airmen support multiple agencies at the local, state, and federal levels preventing illicit drugs from being grown, imported, manufactured and distributed. This program is funded 100 percent with Federal Funds.

The major cost drivers associated with our Operations Program include personal service costs, rising utility and fuel costs, deferred maintenance costs, and changes within the cooperative agreements requiring larger state funds participation (such as the Air National Guard Fire Protection Program). To offset the rising utility costs, where possible, both Army and Air facilities are utilizing green technologies to reduce consumption and therefore reduce costs.

To effectively manage facility maintenance our Operations Program relies on successful partnerships. These include partnerships with Treasure Valley Community College, home to the Ontario Armory, and Western Oregon University, home to the Regional Training Institute. Additionally, The Dalles Armory was recently constructed at the Columbia Gorge Community College, adding classroom space for the college with grant funds from Community Colleges and Workforce Development. We also partner with the Marine Corp Reserve, US Naval Reserve, US Bureau of Land Management and the US Forest Service in the operation of our Springfield Armed Forces Reserve Center.

Program Justification and Link to Long Term Outcomes

The mission of the Oregon National Guard is to provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency. *"Always Ready, Always There!"* is our creed, and this creed supports the Governor's focus area of "Safer, Healthier Communities." The Operations Program is the primary support program which allows the Oregon National Guard to be ready to support local and national missions.

Facilities maintenance is the driving force behind the Operations Program. There is a primary link between facilities maintenance and the Governor's focus area of safer, healthier communities, primarily the ability of maintained and enhanced facilities to provide for adequate response to natural or human made disasters. Oregon National Guard facilities act as centralized points for the support of communities during a disaster. Our facilities can be utilized to act as Emergency Coordination Centers, food and supply distribution centers, a gathering place for displaced citizens, as well as the launch sites for National Guard support. The majority of our facilities are funded with a matching requirement, so the burden for maintaining these facilities is shared by both the state and federal government. This is an important point to realize as it directly affects our ability to successfully leverage critical federal resources.

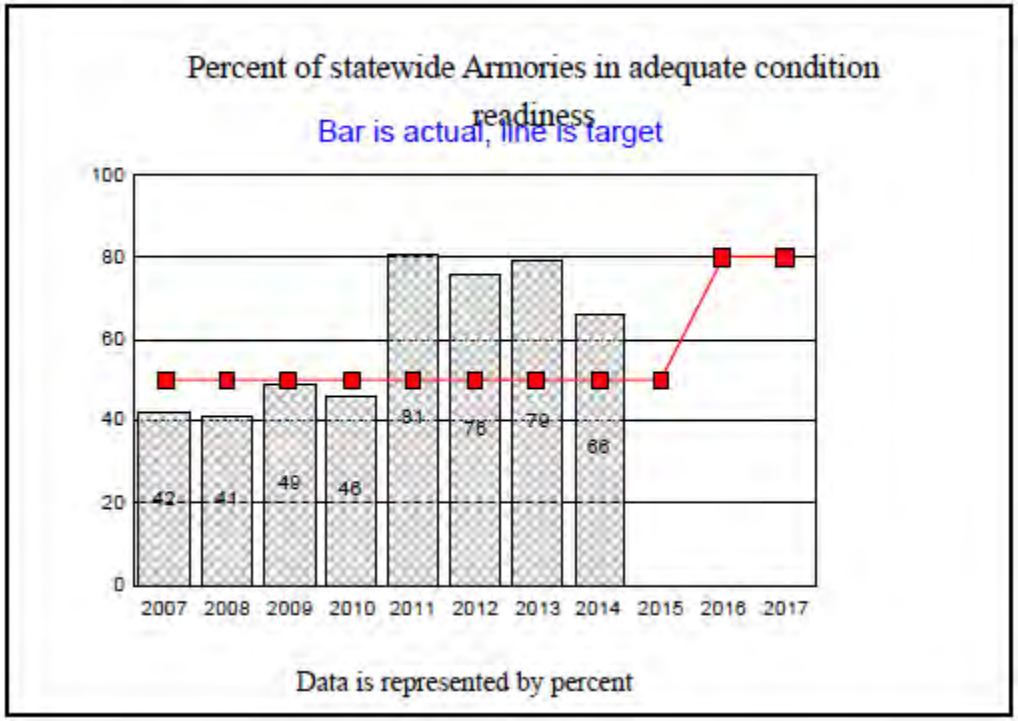
In additional to the role as a Safety organization, the Oregon Military Department acts as an economic stimulator due to federal funding. The over 8,100 Citizen Soldiers bring valuable Personal Income Tax revenue into the state. Our Wildland Fire Program helps battle forest fires which devastate a key economic good, timber, for the state. These actions all tie, as a secondary link, into the Governor's focus area of "A Thriving Oregon Economy."

The Air and Army National Guard Environmental Programs have primary ties to the Governor's focus area of "Responsible Environmental Stewardship" by monitoring compliance with state and federal environmental regulations at all the Air and Army National Guard facilities around the state.

Program Performance

The primary performance tool of the Operations Program is the Installation Status Report (ISR). The ISR categorizes the readiness of our facilities as being unsatisfactory, adequate or better. The 2015 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 28.9% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 5.3% do not fully meet Army standards and are in overall adequate condition, 55.3% do not meet Army standard and are in overall poor condition, and 10.5% are in overall very poor condition. This represents overall decline of approximately 5% from previous ratings due to several infrastructure failures and the lead contamination at 12 of our facilities from the indoor firing ranges. The 2014 ISR results for Oregon's armories are as follows: 42.1% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 28.9% do not fully meet Army standards are in overall adequate condition, 23.7% do

not fully meet Army standards and are in overall poor condition, and 7.9% are in overall very poor condition. The 13% decrease shown is due to increases in deferred maintenance. A historical look at this metric is provided below. Another metric utilized by the Operations Program is the Percent of Available Armory Time Rented. During Fiscal Year 2014 approximately 22% of available armory time was rented. These metrics are utilized each year within the Annual Performance and Progress Report submitted to both the Chief Financial Office and the Legislative Fiscal Office.



Enabling Legislation/Program Authorization

The National Guard is authorized by the US Constitution Article I, Section 8 Clause 15 and 16. The Oregon National Guard is authorized by Article X of the Oregon Constitution. The Operations Program is authorized by ORS Chapters 396, 398 and 399. Further Federal Authorization is provided by National Guard Regulation 5-1.

Funding Streams

The program is funded with General Fund (7%), Other Funds (4%) and Federal Funds (89%). The Other Funds include Armory Rental Revenue. The Federal Funds carry a match requirement of zero to 50 percent and come from the National Guard Bureau. All Federal Funds are dedicated and subject to sequestration.

Significant Proposed Program Changes from 2015-17

The proposed budget for the Operations Program is an enhancement over the program's Current Service Level budget. The agency's top priority is Policy Package 207 that requests General Fund to remediate lead contamination at 10 armories that have Indoor Firing Ranges (IFRs). Lead contamination has been detected at 12 armories, two of which are currently undergoing extensive remediation (Forest Grove and Roseburg). All of the IFRs have been sealed off and will be converted to storage space. OMD is also requesting funding in Policy Package 201 to address 27 deferred maintenance projects.

At Portland Air National Guard Base, Policy Package 205 would establish seven new positions to address a staffing shortfall. Policy Package 206 requests General Fund and matching Federal Funds for a new stormwater fee at the Portland Air National Guard Base.

The Operations program is focused on improving the quality of National Guard facilities to enhance our functional role under the Governor's Safer, Healthier Communities focus area. The majority of our facilities operate under a state matching requirement which ranges from 15% to 50%. An increased state investment will allow the department to continue to improve the quality and condition of our facilities as reported in the Installation Status Report (Please see Program Performance for more details regarding the ISR).

Increased state investment will also allow the department to fully utilize federal investment. With each dollar the state invests we can obtain between 1 and 8.5 dollars of federal investment depending on the funding split. This increased federal investment, along with improvements to National Guard facilities, could lead to new Force Structure opportunities whereby new federal personnel and assets are placed within the state. This would lead to increased tax revenue from federal payroll as well as increased investment in the local economy.

The Operations Program is not planning to shift resources to new activities, but it is focused on improving the way it does business. This includes seeking to maximize federal investment in order to improve the quality of our National Guard facilities in support of the Governor's Safer, Healthier Communities focus area.

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM

The Operations Program includes all programs that support Oregon National Guard facilities operations and maintenance. It also includes the Air National Guard Programs, Oregon National Guard Counterdrug Program, Oregon Army National Guard's Wildland Fire Management Program, Oregon National Guard Distributed Learning Program, and Army National Guard Telecommunications and Recruiting Program. There are 14 major programs within the Operations Program:

Army National Guard Facilities Operations and Maintenance:

The Army National Guard (ARNG) Facilities Operations and Maintenance Program, provides operation, maintenance, repair, and alteration support for Oregon Army National Guard facilities. The program is supported by a variety of state and federal funding match rates.

The program conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2015 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 28.9% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 5.3% do not fully meet Army standards and are in overall adequate condition, 55.3% do not meet Army standard and are in overall poor condition, and 10.5% are in overall very poor condition. This represents overall decline of approximately 5% from previous ratings due to several infrastructure failures and the lead contamination at 12 of our facilities from the indoor firing ranges. While some improvements have been made over the last few years through remodels and new construction, we continue to defer maintenance requirements without substantial matching funds.

The backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program is currently estimated at $134 million. This includes $75 million in seismic upgrades, and $8 million in lead and asbestos removal. In recent years this backlog has fluctuated from a high of $110.6 million in 2007-09, to $72.4 in 2009-11, and $79.6 million in 2013. The temporary reduction from the high point of $110M was funded primarily by federal and State stimulus funding coupled with new construction and Armory Service Life Extension (ASLEP) projects. While these projects can eliminate substantial amounts of the deferred maintenance without adequate funding the deferred list continues to grow from other facilities. The Oregon Military Departments (OMD) deferred backlog stems from limited state matching funds to program for and provide the federals match to complete maintenance and repair work. The state funding and Other Fund revenue covers must pay bills including wages and supplies and services, leaving no funding for deferred maintenance or repair projects at facilities requiring a state match.

The Army National Guard Facilities Operations and Maintenance Program continues to function with the mission of operating our under-funded facilities in the most cost-effective manner. The Operations and Maintenance Program has taken advantage of every opportunity to obtain federal funding to support the efficient operation of State of Oregon owned facilities and land. OMD participated in the yearly National Guard Facilities Programs Personnel Allocation Standard (FP-PAS) to determine the current manpower requirement for the state of Oregon. The comprehensive study determined that the Oregon Army National Guard Facilities Operations and Maintenance Program requires 251 full-time equivalent (FTE) employees to operate the current 38 armories, 7 maintenance facilities, and 338 other facilities. According to this study the Oregon Army National Guard Facilities Operations and Maintenance Program is severely understaffed, as OMD currently has 109 positions that support the Oregon Army National Guard Facilities Operations and Maintenance Program.

The primary computer program supporting the Facilities Operations and Maintenance Program is the Army National Guard's Planning Resource for Infrastructure Development and Evaluation (PRIDE) program. This federally funded program provides federal budget guidance and is our real property database and programming module for federal project funding. The Facilities Operations and Maintenance Program operates a variety of standalone computerized facility management and databases to meet reporting requirements to National Guard Bureau and Department of the Army.

OMD has utilized a computerized maintenance management system called Facilities Center to generate Preventive Maintenance work orders, and to track deferred maintenance. The Facilities Center software system is no longer supportable and is in the process of being replaced by a modern Enterprise Asset Management system. OMD is also working with the Department of Administrative Services (DAS) for contracted facility cost indexing. This data will be provided in a separate database and become the agency's database of record for reporting to DAS and to the Oregon Legislature information on facility needs. Together these two systems will provide a clearer picture of our deferred maintenance backlog and forecast future requirements.

The OMD Real Property Development Program and the Range and Training Land Program benefits OMD by providing the current status of our facilities, and given the agency vision and goals, project the future use of facilities. This provides OMD a statewide picture of facility priorities for short and long-term strategic planning.

The OMD Energy Management software program allows us to review heating, ventilation, and air conditioning operations, troubleshoot systems, and perform preventive maintenance checks and services, thus saving time and money. The OMD utility tracking program has proven a great benefit to us by providing a tool to monitor monthly utility usage and make operational changes based on most favorable rates. We continue to save money by identifying and correcting inaccurate invoicing and inappropriate utility service usage.

The Army National Guard Facilities Operations and Maintenance Program is funded through a variety of General, Other, and Federal Fund sources. The base budget provides for 161 positions as well as General Fund appropriation, Other Funds and Federal Funds limitation for required Services and Supplies.

Army National Guard Construction Operations:

The Army National Guard Construction Operations Program manages construction of Oregon Army National Guard facilities. The program is funded through a variety of General, Other, and Federal sources. The Army National Guard Construction Operations base budget provides General Fund for 1.00 FTE and required Services and Supplies. The base budget also provides federal limitation for 12.00 100% federally funded FTE for Army National Guard Construction Operations employees through Federal/State Cooperative Agreement with NGB.

Army National Guard Environmental Program:

The Oregon Army National Guard Environmental Program manages environmental issues for Oregon Army National Guard facilities throughout the state, as well as other lands used for military training under various use agreements with public or private owners. Primary program pillars include Compliance, Cleanup, Conservation, Pollution Prevention, Assessments and Evaluations, and Integrated Training Area Management. Through much of its management effort, the Program also advocates sound environmental stewardship. A stewardship ethic has been adopted by agency leadership and is fostered throughout agency planning and operations. This program is 100% federally funded through a Federal/State Cooperative Agreement with NGB. The base budget provides for 10 positions.

The Program manages federal, state, and local regulatory compliance, such as wastewater treatment plant operations, wastewater discharge permits, hazardous waste management, pollution prevention, recycling, air quality, and drinking water quality. The Program maintains and implements an on-going external and internal Environmental Performance Assessment System, as well as an effective environmental training program, as integral parts of the Environmental Program.

The Program manages Environmental Restoration efforts, which focus on the cleanup of areas used for military training or support facilities (such as underground storage tanks and munitions), and for which environmental contamination may continue to exist. Cleanup is managed in accordance with Department of the Army (DA) and National Guard Bureau (NGB) standards, with close agency coordination with the Oregon Department of Environmental Quality. The Program also manages agency requirements for environmental site assessments to support real estate actions, in accordance with Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA), as supplemented by DA and NGB standards.

The Program manages agency Government-to-Government consultation with the federally-recognized Native American Tribes in Oregon, in accordance with both federal and state requirements.

The Program manages other federal requirements applicable to the agency due to the use of federal funds, such as implementation and maintenance of an Environmental Management System (EMS) in accordance with International Standards Organization (ISO) Chapter 14001:2004(E) to ensure ". . . environmental, transportation, and energy-related activities are conducted in an environmentally, economically, and fiscally sound, integrated, continuously improving, efficient, and sustainable manner." The Environmental Program coordinates the preparation and processing of environmental documentation required by the National Environmental Policy Act for major agency actions with federal funding. This requires coordination with applicable federal and state regulatory agencies, local jurisdictions, and the public. The goal is to appropriately plan and execute agency actions, resolve conflicts, and maximize land use compatibility near Oregon Army National Guard facilities.

In the spirit of stewardship and protection of natural resource values, the agency maintains an Integrated Natural Resources Management Plan (INRMP) for each of its three major military training sites: Biak Training Center (Redmond), Camp Najaf (Corvallis), and Camp Rilea (Warrenton). The three INRMPs are designed to "integrate" military training with environmental protection, in the spirit of environmental stewardship. They are also designed to address compliance with requirements of the federal Sikes Act for managing military training lands; applicable regulatory requirements, such as the Endangered Species Act and wetlands management under the Clean Water Act; and Department of Defense, DA, and NGB directives. The Program maintains a statewide Integrated Pest Management Program, which is a key component of the facilities management effort to control both floral and faunal pests and non-native species. Pest management activities and pesticide usage are tracked and reported to both the State and National Guard Bureau by the Environmental Staff, in accordance with appropriate directives.

A statewide Operational Noise Management Plan has been developed, and is implemented and maintained for the major training sites managed by the agency. The plan is used to define and manage significant noise sources, and attempts to limit conflicts with incompatible land uses on adjacent lands.

Finally, a statewide Integrated Cultural Resources Management Plan has been developed and implemented, partially to document the heritage of the Oregon National Guard, but also to identify and appropriately define cultural resources management requirements at agency facilities and identify potential impacts at other sites from proposed agency actions. In several cases, older facilities and armories are "eligible" for the National Register of Historic Places and must be maintained in accordance with federal and state law. Particularly at the major training sites, the protection of archaeological, historical, and other cultural resources is important for sustaining mission requirements in the future. Furthermore, since the Program deals with a dynamic resource, continual monitoring and updates must be accomplished.

The Integrated Training Area Management (ITAM) Program focuses on balancing military training with resource conservation on Oregon Army National Guard maneuver land. The ITAM Program is designed to enhance the readiness posture of the Oregon Army National Guard by maintaining and improving military training opportunities at our training centers; monitoring the impacts of military training activities on the environment; identifying, evaluating, and restoring environmental damage caused by military training; and maintaining or fostering the reestablishment of natural ecosystems in concert and balance with military training. Integrated Natural Resources Management Plans provide guidance on meeting these needs. Although many ITAM initiatives are environmentally related, they are all directly related to military training activities.

Electronic Security Program:

The National Guard Bureau requires all facilities designated for storage of small arms or ammunition to be protected with an approved and operational electronic security system. Electronic security system equipment and replacement components are procured directly through the federal supply system with federal funds. Employees and equipment to install and maintain electronic security systems are 100% federally reimbursed through a Federal/State Agreement. The base budget provides Federal Funds limitation for two positions and necessary Services and Supplies. Federal funding provides for repair or replacement of computers, vehicles, tools, and the supplies and repair parts necessary to maintain the Intrusion Detection systems in Armories and critical facilities statewide.

Oregon Army National Guard's Wildfire Fire Management Program:

The Oregon Army National Guard's Wildland Fire Management Program is funded by 100% Federal funding from the Department of the Army through the Master Cooperative Agreement with National Guard Bureau, which reimburses State expenses for this Program. The Oregon Army National Guard's Wildland Fire Management Program goals are: to comply with fire protection requirements set forth in Oregon Revised Statutes; support and sustain the Oregon National Guard's training mission; sustain the natural environment and native vegetation of the Oregon Military Department's training ranges and lands; to enhance both military and public fire safety in the vicinity of Oregon Military Department training ranges and lands; and to enhance Oregon National Guard support during State declared wildland fire emergencies or natural disasters. This program funds four fulltime employees, ten seasonal wildland firefighters, six fire trucks, PPE, communications and the equipment and tools necessary to prevent and or fight wildland fire on over 75,000 acres of training lands that the OMD owns or leases.

Air National Guard Programs:

The Oregon Air National Guard has two primary missions. The first is its federal mission to man, train, equip and organize its members to provide for the defense and security of the United States and in a broader sense to support worldwide security goals and objectives. To provide the necessary skills to support this mission, a large amount of technical training is invested in Oregon Air National Guard members. These training opportunities many times have direct correlation to civilian occupations, thus providing a better-educated workforce for the state. The second mission of the Oregon Air National Guard is to provide public safety and protection of citizens during disasters when called upon by the Governor. As an element of the state's emergency communications plan, Oregon Air National Guard's satellite communications resources remain ready to assure adequate communications between fire bases and coordination centers operating from the Willamette Valley.

The Oregon Air National Guard is located at four sites:

The Oregon Air National Headquarters is co-located in Salem with the Oregon Army National Guard Headquarters at the Joint Force Headquarters. This facilitates close coordination and integration of all Oregon National Guard resources during training and contingency operations.

The Portland Air National Guard Base is located at Portland International Airport. The 142nd Fighter Wing and the Combat Operations Group are stationed at the base. The 142nd Fighter Wing's mission is to provide air defense of the northwest United States from northern California to the Canadian border. The Combat Operations Group provides command and control for missions in tactical communications in support of theater operations and weather analysis support to several worldwide deployable Air Force and Army units.

Kingsley Field is located at Klamath Falls. The 173rd Fighter Wing and the 270th Air Traffic Control Squadron are stationed at the base. The 173rd Fighter Wing's mission is to train F-15 fighter pilots for air-to-air combat and air defense roles. The 270th Air Traffic Control Squadron operates the air traffic control tower for civilian and military operations at Kingsley Field. Kingsley Field is has been impacted by the assignment of a Total Force Integration (TFI) mission which began in October 2014. TFI combines reserve and active components working side-by-side in the same organization for a common mission, the training of additional F-15 fighter jet pilots. TFI brings an additional seven aircraft and 84 active duty personnel (regular Air Force) to the base.

Camp Rilea is located at Warrenton and is host to the 116th Air Control Squadron. The 116th Air Control Squadron's mission is to provide tactical radar command and control in support of theater operations. The mission includes offensive and defensive air operations and early warning radar and electronic intelligence operations.

There are six major Air National Guard programs within the Operations Program:

Air National Guard Administration Program - The Air National Guard Administration Program provides command and administrative support for all Oregon Air National Guard programs. Administration Program employees are 100% federally funded. Administration Program General Fund is used to purchase Services and Supplies. The base budget provides General Fund for Services and Supplies.

Air National Guard Civil Engineering Program - The Civil Engineering Program provides facility operations and maintenance for the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facilities. Civil Engineering programs are funded through Federal/State Agreements and require state matching funds. The match percentage varies depending on program location. The base budget provides Federal Funds limitation and required matching state funds to support 49 positions and necessary Services and Supplies.

Air National Guard Security Program - The Security Program provides security police protection at the Portland Air Base and Kingsley Field. Security personnel are instrumental in protecting aircraft and facilities against sabotage, theft, vandalism and trespass. The Security Program is 100% federally funded. The base budget provides Federal Funds limitation for 23 positions and necessary Services and Supplies.

Air National Guard Fire Protection Program – The Fire Protection Program provides fire protection at the Portland Air Base and Kingsley Field. Personnel are trained and certified to contain aircraft fires, perform air crew extraction, and provide structural firefighting protection. The Oregon Air National Guard is the only crash/rescue and firefighting resource at the Klamath Falls Airport. Civilian aviation would not have crash/rescue protection at Klamath Falls without the Oregon Air National Guard Fire Protection Program. The Fire Protection Program had been 100% federally funded until October 1, 2013, when Oregon implemented changes to Appendix 1024 of the Master Cooperative Agreement that instituted a cap on the maximum amount of federal funds available to reimburse the state for firefighter payroll costs. Any actual payroll costs exceeding the federal cap became a state cost. The purpose of this change was to ensure the long-term sustainability of this program at the federal level. However, it places a burden on the state to fund the difference between actual payroll costs based on collective bargaining agreements and the federal cap. Due to complaints from states, NGB temporarily suspended the federal cap while it revises the federal funding model. General Fund is currently required for certification incentive pay, legal fees and collective bargaining costs. At this time OMD is uncertain of the outcome from NGB, and whether state funds will be required or how much. Due to the uncertainty, it is important that General Fund remain in the program until a final determination is known. In the meantime, the base budget provides General Fund appropriation and Federal Funds limitation for 50 positions and necessary Services and Supplies.

Air National Guard Environmental Program - The Environmental Program manages environmental issues. The program monitors and ensures environmental compliance at the Portland Air Base, Kingsley Field, and Camp Rilea Air National Guard facility. Kingsley Field will be one of the first federal facilities in Oregon to apply for a Green Environmental Management System (GEMS) permit through Oregon Department of Environmental Quality. Kingsley Field is applying for a “Leader” GEMS permit which is the most stringent of the three GEMS permit options.

The GEMS Leader permit is offered only to organizations with environmental management systems that have at least a three year record of excellent environmental performance and comply with International Standards Organization 14001 Environmental Management System Criteria. Air National Guard Environmental programs are funded through a Federal/State Cooperative Agreement and require state matching funds. The match percentage varies depending on program location. The base budget provides Federal Funds limitation and required matching state funds to support two positions and necessary Services and Supplies.

Kingsley Field Billeting Program - The Billeting Program provides lodging to Oregon National Guard members, F-15 fighter pilot students and flight medicine students from throughout the Air Force receiving training at Kingsley Field. The Billeting Program is 100% federally funded. The base budget provides Federal Funds limitation for two positions and necessary Services and Supplies.

Distributed Learning Program:

The Army National Guard (ARNG) Distributed Learning Program (DLP) creates content, provides access, and enables delivery of training to enhance the readiness of Soldiers and units nationwide. The Oregon DLP provides Soldiers and their communities' with a classroom setting that provides the necessary resources to conduct readiness training using a secure, dedicated network. Capabilities of each DLP include multimedia capabilities for hosting video and audio teleconferencing, computer-based training, Internet-based training, interactive video Tele-training, access to electronic mail, and varied productivity software applications. There are five fixed-based DLP classrooms and one mobile-based system located in Oregon. The fixed-based classrooms are located within armories at Clackamas, Springfield, Warrenton (Camp Rilea), Bend and Medford; the mobile system is home-based in Salem. The sites can be made available on a space-available reimbursable basis to perform "shared use" activities unrelated to ARNG training or operations at an ORARNG DLC. Four categories of shared use are identified as: Joint (Federal, DoD), Interagency (Federal, non-DoD), Intergovernmental (Non-Federal), and Community-based (Non-Governmental) such as 32 USC Section 508 organizations, civic organizations, and private academia. The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. Federal program income is generated through fees charged to the user and may only be used to support the program. The base budget provides Federal Funds limitation for 1.40 Distributed Learning FTE. The base budget also provides Federal Funds limitation for required Services and Supplies to support this program.

Counterdrug Program:

The Counterdrug Support Program (CDSP) is a 100% federally funded program that combats illegal drug use within Oregon's communities. The program has been an integral part of our state's drug supply reduction efforts for over 20 years. The program is organized and functions through the Oregon National Guard using Soldiers and Airmen as well as equipment and facilities to add capabilities that otherwise might not be available to law enforcement agencies and community-based organizations. The Oregon National Guard personnel supporting the Counterdrug Program are placed on fulltime Title 32 Active Duty Operational Support (ADOS) orders under the control of the Governor and The Adjutant General of Oregon.

The Oregon National Guard is committed to approaching the fight against drugs as a Total Force: community leaders, anti-drug coalitions and law enforcement agencies working in partnership with Oregon's citizen-soldiers. Hundreds of millions of dollars in drugs and tens of millions of dollars in property involved in drug trafficking have been seized due to the support of the Oregon National Guard. Dozens of arrests are made each year as a result of Oregon National Guard Counterdrug mission involvement. The Oregon Military Department works closely through the efforts of the Counterdrug Support Program with law enforcement agencies to retrieve a portion of these funds through the "Equitable Sharing of Federally Forfeited Property" program to expand equipment, operations, and drug education and awareness programs.

The Counterdrug Support Program has two primary missions. The first is to support local, state and federal law enforcement efforts to stop the flow of illegal drugs into and manufactured in Oregon (supply reduction). The second is to support Oregon's community-based organizations in their efforts to educate, train and prevent drug abuse (demand reduction) among Oregon's citizens. Both supply and demand reduction efforts are required to meet the challenge that illegal drug abuse presents. By focusing on outcomes, measured in reduced supply, declining drug use and the resulting lessening social consequences, we can achieve our common goal of a drug free Oregon.

The Oregon National Guard Counterdrug Support Program offers the following cost effective National Guard unique support services to our community partners:

The UH-72A helicopter is equipped with advanced forward-looking infrared camera with thermal imaging, reversible polarity, zoom capability and "night sun" high power illumination system (searchlight).

The Light Armored Vehicle provides a secure platform for transporting police officers during high-risk search warrants.

Hand held thermal imaging equipment provides police officers a passive, non-intrusive device to detect thermal energy which can be used in an investigation of a concealed indoor marijuana growing operation.

National Guard unique counterdrug courses supporting law enforcement officers assigned to multi-jurisdictional drug task forces.

National Guard personnel with military-specific skills enabling civic leaders to build effective coalitions to illuminate and/or mitigate the use of illegal drugs in their community. By building coalitions that make communities more resistant to drug- and transnational criminal organizations (TCO) activity, Guardsmen help lessen the demand for drugs, thereby reducing the revenues flowing back to drug-linked TCOs.

The Counterdrug program is 100% federally funded. The base budget provides Federal Funds limitation for Services and Supplies.

Anti-Terrorism Program Manager:

The National Guard Bureau provides 100% federal funding for one position to develop, implement, manage and monitor a comprehensive Anti-Terrorism program for protecting state and installation personnel, information, infrastructure and other assets from acts of terrorism. The base budget provides Federal Fund limitation for one position and the supporting Services and Supplies.

Expected Results from the 2017-19 Budget:

The Army National Guard Facilities Operations and Maintenance Program 2017-19 Base Budget will not fully support the needs of our Army National Guard facilities. The shortage of funding, compounded by new facilities that have not received State matching funds, increased usage of our facilities as a result of the Oregon National Guard performing crucial national defense missions throughout the world and Homeland Defense missions throughout the state, has reached a critical juncture. Despite implementation of significant energy reduction efforts, increased facility usage, continues to increase our utility expenditures. Oregon Army National Guard facilities are in jeopardy due to the lack of funding. Currently 65% of our armories are rated as dysfunctional or substandard and in overall poor condition according to U.S. Army standards. Additionally, the backlog and costs of maintenance and repair projects continues to increase partially due to inflationary pressure but primarily due to lack of adequate funding. See Policy Package 201 for requested funding for deferred maintenance.

OMD's Armory Other Funds rental earning potential is in jeopardy of being unable to adequately assist in funding our armories. The discovery of lead contamination in facilities that have indoor firing ranges has caused the closure of these facilities to our rental program. The cost to clean up and abate hazardous materials from these facilities is estimated in excess of $10 million (refer to Policy Package 207). Due to our heavy reliance on Other Fund revenues to operate Armories, any reduction in those revenues or mandated redirection of this funding to pay other agency costs directly corresponds to a further decline in facility condition. As previously mentioned the Installation Status Report document is our facilities "report card" and it reflects that Oregon's facilities are generally inadequate.

Army National Guard Construction Operations – The program will continue to operate successfully within the level of resources budgeted.

National Guard Environmental Program - The program will continue to operate successfully within the level of resources budgeted, provided other "proponents" can fund requirements that cannot be supported with environmental funding allotted by National Guard Bureau.

Electronic Security System Program - The program will continue to operate successfully within the level of resources budgeted.

Wildland Fire Management Program- The program will continue to operate successfully within the level of resources budgeted.

Distributed Learning Program - The program will continue to be successful within the level of resources budgeted.

Air National Guard Program - The program will continue to be successful within the level of resources budgeted, although the Portland Air National Guard base is understaffed (refer to Policy Package 205). The Portland Air National Guard base may also be subject to substantial new stormwater fees that cannot be covered by the 2017-19 current service level (refer to Policy Package 206).

Distributed Learning Program - The program will continue to be successful within the level of resources budgeted.

Telecommunications Program - The program will continue to be successful within the level of resources budgeted.

Counterdrug Program - The program will continue to be successful in the 2015-17 biennium through drug reduction and eradication programs. The program will continue to work with local, county, state, and federal law enforcement agencies to reduce drug demand and supply in Oregon communities. The Mentor Program will continue to be successful by increasing the number of local citizens and Oregon National Guard mentors in Oregon communities. The program will continue to support local community coalitions in a combined effort to curb the use of drugs.

Anti-Terrorism Program - The program will continue to be successful as the result of increased federal funding.

Operations Program objectives and expected results are directly linked to the agency's performance measures.

Respond to State Emergencies:

Oregon Army and Air National Guard facilities are located in 27 counties and provide a focal point for National Guard disaster response activities. Emergency response equipment is stored at the facilities and available for rapid deployment during emergencies. These facilities are used to stage and support and house; personnel and equipment arriving from other locations in response to emergencies. These facilities are used to house emergency relief organizations and citizens displaced by disasters. Specialized communication equipment allows the facilities to serve as emergency operations command centers. National Guard facilities strategically located around the state are a vital component of the State of Oregon's ability to provide timely and appropriate response during emergencies.

The Electronic Security Systems Program ensures the Oregon Army National Guard's weapons are securely stored and available for use during military training or state emergencies.

Revenue Sources:

The Operations Program is funded from a variety of General, Other, and Federal Funds. Other Funds are primarily received from facility rentals. Other Funds revenue estimates are based on historical information adjusted for projected future trends. Federal Funds are received through Federal/State Cooperative Agreements between the National Guard Bureau (NGB) and the State of Oregon. The funds may only be used to support programs for which they are received. Federal Funds estimates are based on historical trends and information provided by NGB Fund Managers. We do not anticipate any changes in revenue sources during the 2017-19 biennium. Operations Programs are funded as follows:

Army National Guard Facilities Operations and Maintenance:

Training Facilities – These facilities are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support designated facilities.

Logistical Facilities – These facilities are funded 75% federal / 25% state through a NGB Federal/State Cooperative Agreement. State matching funds are received from the General Fund. The federal funds may only be used to support designated facilities.

Readiness Centers (Armories) – The facilities are split funded based on type and use of the facilities.

Security – This program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Range and Training Land Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Army National Guard Construction Operations – The program has thirteen positions. One of the positions is funded from the General Fund and twelve positions are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Army National Guard Environmental Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. The funds may only be used to support the program.

Electronic Security System Program – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Anti-Terrorism Program - The programs are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program.

Essential Packages:

010 – Inflation on non-PICS personal services and vacancy factor adjustments (expected vacancy savings in the 2017-19 biennium) - $41,651 General Fund, ($15,034) Other Funds, ($327,373) Federal Funds.

022 – Phase-outs– ($940,800) General Fund, ($44,198) Other Funds, ($4,295,024) Federal Funds.

031 - Inflation on Services and Supplies, adjustments for State Government Service charges - $130,330 General Fund, ($11,254) Other Funds, $1,559,088 Federal Funds.

Policy Packages:

070 – Revenue Shortfall – ($500,000) Other Funds.

201 – Deferred Maintenance - $6,125,700 General Fund, $6,125,700 Federal Funds.

202 – New Positions for AGI - $62,202 General Fund, $181,112 Federal Funds, two new positions.

203 – Umatilla Caretaker Agreement - $7,390,762 Federal Funds, 21 new positions.

204 – LD to Permanent Position - $166,478 Federal Funds, one new position.

205 – PANG Positions - $173,248 General Fund, $690,618 Federal Funds, seven new positions.

206 – PANG Stormwater Fees - $300,000 General Fund, $1,200,000 Federal Funds.

207 – Hazmat Abatement - $10,869,000 General Fund.

Proposed New Laws – None.

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
ESSENTIAL PACKAGES

1. Purpose – Essential Packages adjust the base budget to reflect the agency 2017-19 current service level requirements.

2. How Achieved – The following Essential Packages adjust the Operations Program's base budget to reflect 2017-19 current service level requirements:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2017-19 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package increases General Fund $41,651, decreases Other Funds ($15,034), and decreases Federal Funds ($327,373).

022 - Phases out the following items:

1. ($940,800) General Fund and ($940,800) Federal Funds Services and Supplies for the ARNG Operations and Maintenance Program that was received in Policy Package 802 in the 2015-17 Legislatively Adopted Budget. The funding was for extensive lead abatement and fire suppression pipe replacement at the Forest Grove Armory. This General Fund was temporary for one biennium only;
2. ($44,198) Other Funds Special Payments for SELP loan repayments to the Oregon Department of Energy (ODOE). In 2010 OMD received a loan from the State Energy Loan Program (SELP), which was used as a down payment on the purchase of 2,296 acres of land in Christmas Valley, Oregon. The agency has since purchased the property in full and will make the final loan repayment to ODOE in September 2016. OMD will no longer require this limitation in the 2017-19 biennium; and
3. ($3,354,224) Federal Fund limitation for Services and Supplies for the Umatilla Caretaker Contract. It was approved in Policy Package 203 in the 2015-17 Legislatively Adopted Budget, along with 23 limited duration positions (which did not carry forward into 2017-19). New positions and limitation to continue the contract will be requested in Policy Package 203 in the 2017-19 Agency Request Budget.

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2017-19 changes. The package increases General Fund $130,330, decreases Other Funds ($11,254) and increases Federal Funds $1,559,088.

3. Staffing Impact – None.

4. Revenue Source – General Fund is decreased ($768,819), Other Funds is decreased ($70,486), and Federal Funds is decreased ($3,063,309).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	41,651	-	-	-	-	-	41,651
Federal Funds	-	-	-	(327,373)	-	-	(327,373)
Total Revenues	**$41,651**	**-**	**-**	**($327,373)**	**-**	**-**	**($285,722)**
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	-	-	-	1,673	-	-	1,673
Shift Differential	-	-	-	1,181	-	-	1,181
All Other Differential	41,668	-	-	-	-	-	41,668
Public Employees' Retire Cont	13,552	-	-	544	-	-	14,096
Pension Obligation Bond	5,055	-	8,783	(42,713)	-	-	(28,875)
Social Security Taxes	5,430	-	-	218	-	-	5,648
Unemployment Assessments	1,403	-	-	2,285	-	-	3,688
Mass Transit Tax	7,130	-	345	-	-	-	7,475
Vacancy Savings	(32,587)	-	(24,162)	(290,561)	-	-	(347,310)
Total Personal Services	**$41,651**	**-**	**($15,034)**	**($327,373)**	**-**	**-**	**($300,756)**
Total Expenditures							
Total Expenditures	41,651	-	(15,034)	(327,373)	-	-	(300,756)
Total Expenditures	**$41,651**	**-**	**($15,034)**	**($327,373)**	**-**	**-**	**($300,756)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	15,034	-	-	-	15,034
Total Ending Balance	**-**	**-**	**$15,034**	**-**	**-**	**-**	**$15,034**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**

Pkg: 022 - Phase-out Pgm & One-time Costs | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(940,800)	-	-	-	-	-	(940,800)
Federal Funds	-	-	-	(4,295,024)	-	-	(4,295,024)
Total Revenues	**($940,800)**	**-**	**-**	**($4,295,024)**	**-**	**-**	**($5,235,824)**
Services & Supplies							
Instate Travel	-	-	-	(22,213)	-	-	(22,213)
Out of State Travel	-	-	-	(5,712)	-	-	(5,712)
Employee Training	-	-	-	(32,431)	-	-	(32,431)
Office Expenses	-	-	-	(21,393)	-	-	(21,393)
Telecommunications	-	-	-	(47,491)	-	-	(47,491)
Data Processing	-	-	-	(25,853)	-	-	(25,853)
Professional Services	-	-	-	(19,310)	-	-	(19,310)
Dues and Subscriptions	-	-	-	(250)	-	-	(250)
Fuels and Utilities	-	-	-	(942,597)	-	-	(942,597)
Facilities Maintenance	(940,800)	-	-	(1,436,761)	-	-	(2,377,561)
Food and Kitchen Supplies	-	-	-	(1,003)	-	-	(1,003)
Medical Services and Supplies	-	-	-	(4,732)	-	-	(4,732)
Other Services and Supplies	-	-	-	(1,716,359)	-	-	(1,716,359)
Expendable Prop 250 - 5000	-	-	-	(10,416)	-	-	(10,416)
IT Expendable Property	-	-	-	(8,503)	-	-	(8,503)
Total Services & Supplies	**($940,800)**	**-**	**-**	**($4,295,024)**	**-**	**-**	**($5,235,824)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**

Pkg: 022 - Phase-out Pgm & One-time Costs | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Loan Repaid To State Agencies	-	-	(44,198)	-	-	-	(44,198)
Total Special Payments	**-**	**-**	**($44,198)**	**-**	**-**	**-**	**($44,198)**
Total Expenditures							
Total Expenditures	(940,800)	-	(44,198)	(4,295,024)	-	-	(5,280,022)
Total Expenditures	**($940,800)**	**-**	**($44,198)**	**($4,295,024)**	**-**	**-**	**($5,280,022)**
Ending Balance							
Ending Balance	-	-	44,198	-	-	-	44,198
Total Ending Balance	**-**	**-**	**$44,198**	**-**	**-**	**-**	**$44,198**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**
Pkg: 031 - Standard Inflation | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	130,330	-	-	-	-	-	130,330
Federal Funds	-	-	-	1,559,088	-	-	1,559,088
Total Revenues	**$130,330**	**-**	**-**	**$1,559,088**	**-**	**-**	**$1,689,418**
Services & Supplies							
Instate Travel	436	-	282	7,124	-	-	7,842
Out of State Travel	531	-	31	9,410	-	-	9,972
Employee Training	277	-	6	27,282	-	-	27,565
Office Expenses	604	-	50	8,851	-	-	9,505
Telecommunications	1,026	-	1,899	3,680	-	-	6,605
State Gov. Service Charges	3,557	-	(66,974)	328,401	-	-	264,984
Data Processing	11	-	-	219	-	-	230
Publicity and Publications	207	-	57	2,176	-	-	2,440
Professional Services	855	-	370	5,676	-	-	6,901
IT Professional Services	-	-	-	-	-	-	-
Attorney General	6,595	-	-	3,887	-	-	10,482
Dispute Resolution Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	66	-	4	364	-	-	434
Dues and Subscriptions	59	-	276	1,190	-	-	1,525
Facilities Rental and Taxes	5,255	-	-	50,052	-	-	55,307
Fuels and Utilities	80,065	-	36,462	459,028	-	-	575,555
Facilities Maintenance	17,981	-	8,184	277,656	-	-	303,821
Food and Kitchen Supplies	11	-	-	372	-	-	383
Medical Services and Supplies	11	-	-	4,148	-	-	4,159
Agency Program Related S and S	385	-	21	3,414	-	-	3,820

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**
Pkg: 031 - Standard Inflation | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	4,761	-	3,785	246,849	-	-	255,395
Expendable Prop 250 - 5000	1,276	-	1,131	76,021	-	-	78,428
IT Expendable Property	1,097	-	498	16,171	-	-	17,766
Total Services & Supplies	**$125,066**	**-**	**($13,918)**	**$1,531,971**	**-**	**-**	**$1,643,119**
Capital Outlay							
Technical Equipment	-	-	-	1,978	-	-	1,978
Industrial and Heavy Equipment	-	-	-	8,280	-	-	8,280
Automotive and Aircraft	-	-	2,664	-	-	-	2,664
Agricultural Equip. and Mach.	-	-	-	-	-	-	-
Data Processing Software	-	-	-	822	-	-	822
Data Processing Hardware	-	-	-	3,205	-	-	3,205
Land and Improvements	-	-	-	-	-	-	-
Building Structures	-	-	-	-	-	-	-
Other Capital Outlay	-	-	-	12,832	-	-	12,832
Total Capital Outlay	**-**	**-**	**$2,664**	**$27,117**	**-**	**-**	**$29,781**
Special Payments							
Loan Repaid To State Agencies	5,264	-	-	-	-	-	5,264
Total Special Payments	**$5,264**	**-**	**-**	**-**	**-**	**-**	**$5,264**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**
Pkg: 031 - Standard Inflation | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	130,330	-	(11,254)	1,559,088	-	-	1,678,164
Total Expenditures	**$130,330**	**-**	**($11,254)**	**$1,559,088**	**-**	**-**	**$1,678,164**
Ending Balance							
Ending Balance	-	-	11,254	-	-	-	11,254
Total Ending Balance	**-**	**-**	**$11,254**	**-**	**-**	**-**	**$11,254**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 070

1. Purpose– This Policy Package reduces Other Funds expenditure limitation in the Army National Guard Operations and Maintenance program by $500,000 to bring Other Funds limitation within estimated Other Funds revenues. OMD relies on Other Funds revenue earned from armory rentals to maintain the armories and to pay for staff. Armory rental revenues have fallen since early 2015, when 12 of 38 armories were closed to rentals following the discovery of lead contamination in and around indoor firing ranges used by National Guard soldiers. All of the indoor firing ranges will be converted to storage space and will no longer be used for weapons firing. Two armories (Roseburg and Forest Grove) will be fully remediated, remodeled and reopened to the public by the 2017-19 biennium, but the remaining 10 armories will be closed during portions of the 2017-19 biennium pending their own remediation projects.

The lead contamination issue has resulted in reduced amounts of estimated Other Funds revenues in the 2017-19 biennium, which are $260,000 less than those included in the 2015-17 Legislatively Adopted Budget. Combined with increased Other Funds personal services costs for merit and cost-of-living adjustments, the amount of budgeted Other Funds revenue is approximately $347,000 short of Other Funds expenditures at the Current Service Level. Reducing Other Funds expenditure limitation by $500,000 will allow for a positive ending balance of just under $153,000.

In the 2013-15 biennium, $828,000 of Other Funds expenditure limitation in this program remained unspent. Therefore, a reduction of $500,000 is not anticipated to have a negative impact on program operations.

2. How Achieved – Reducing Other Funds Services and Supplies expenditure limitation will bring total Other Funds expenditure limitation within available budgeted Other Funds revenues in the 2017-19 biennium.

3. Staffing Impact –None.

4. Quantifying Results – The results of this package will be quantified by closely monitoring Other Funds revenues and expenditures in the 2017-19 biennium to determine how the amounts of Other Funds revenue earned compare to the budgeted amount, and whether they are sufficient to support Other Funds expenditures. This package ties to the Governor's focus area of "Excellence in State Government."

5. Revenue Source – ($500,000) Other Funds expenditure limitation.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**
Pkg: 070 - Revenue Shortfalls | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Fuels and Utilities	-	-	(500,000)	-	-	-	(500,000)
Total Services & Supplies	**-**	**-**	**($500,000)**	**-**	**-**	**-**	**($500,000)**
Total Expenditures							
Total Expenditures	-	-	(500,000)	-	-	-	(500,000)
Total Expenditures	**-**	**-**	**($500,000)**	**-**	**-**	**-**	**($500,000)**
Ending Balance							
Ending Balance	-	-	500,000	-	-	-	500,000
Total Ending Balance	**-**	**-**	**$500,000**	**-**	**-**	**-**	**$500,000**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 201
PRIORITY 2

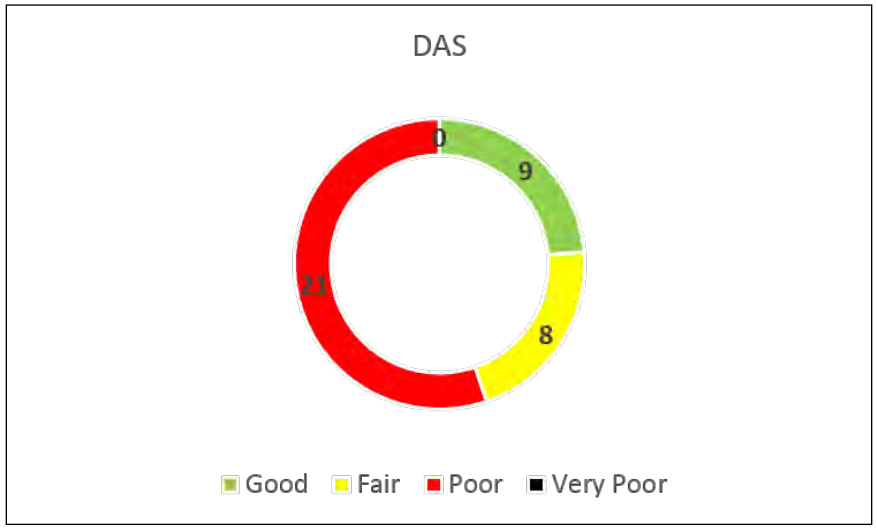
1. Purpose: This Policy Package addresses Army National Guard facilities repair and maintenance needs as detailed in our Building Maintenance Needs Plan. The Department of Administrative Services (DAS) as directed by ORS 276.227 develops and implements a Statewide Facility Planning Process (SFPP). As reported by DAS in the SFPP, the Oregon Military Department owns and operates 116 buildings of over $1.0 million in replacement value each, representing approximately 2.9 million square feet of conditioned space.

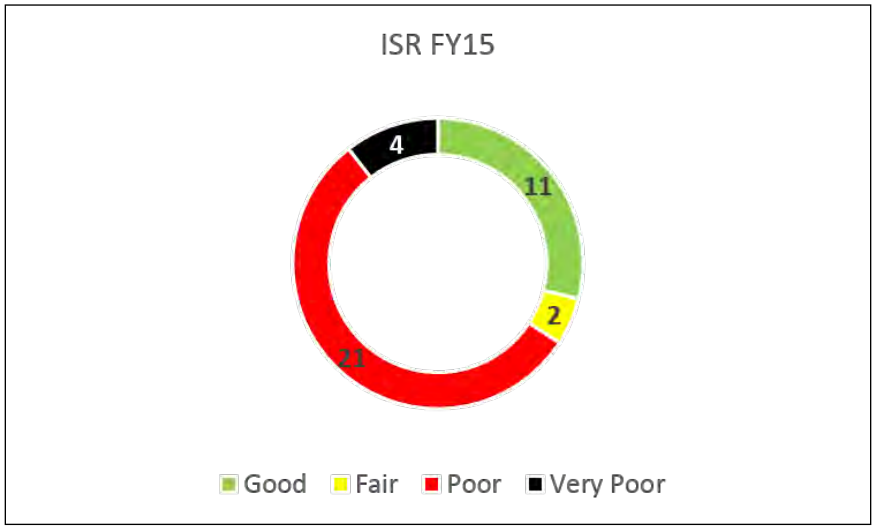
The DAS database reflects 507 total state buildings with a replacement value of $1,000,000 or more. Based on this inventory, the Oregon Military Department (OMD) owns and operates 22% of the total buildings comprising 18% of the total square footage. The Building Maintenance Needs Plan displays our 2017-2019, and the following two biennial period, requirements for Roofs; Heating, Ventilating, and Air Conditioning (HVAC); Electrical; Seismic upgrade; Building Exterior; Roads and Grounds; Building Interior, lead clean-up of indoor firing ranges and other hazardous building materials removal. During the 2013-2015 biennium the percentage of support was 59% Federal Funds, 14% General Funds and 27% Other Funds. The lack of state General Fund is greatly increasing our reliance on other fund revenue. However, the inability to rent multiple facilities due to lead and asbestos issues has greatly reduced the rental revenue used to maintain our facilities. Currently we are supporting our facilities with $1.52 per square foot. This includes both state, federal and other funding for maintenance, repair, supplies, and services. Of the $1.52 per square foot, only 27 cents or 18% are state funds, which equates to the inability to conduct needed maintenance activities at facilities that require state matching funds, thereby increasing the deferred maintenance list.

OMD has benefited from new construction over the last several biennia. While the new facilities helped alleviate some of the deferred maintenance backlog by replacing our older facilities, they also added additional square footage to maintain, as the older facilities were undersized for current needs. Even though these replacement facilities are built to be extremely efficient, the additional square footage has increased utility and maintenance costs, half of which are funded with state funds. The limited state funding covers the state's share of employee salaries, utilities, assessments, and supplies and services. There simply isn't enough left to fund projects that would reduce estimated $134 million in deferred maintenance projects (including $75 million in seismic upgrades and $8 million in lead and asbestos removal).

The Operations program conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2015 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 28.9% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 5.3% do not fully meet Army standards and are in overall adequate condition, 55.3% do not meet Army standard and are in overall poor condition,

and 10.5% are in overall very poor condition. When we compared the FCI from ISR with the FCI derived from our deferred maintenance numbers using the standards in the Department of Administrative State Facilities Planning Process manual we find they mirror each other.





The Oregon Military Department's ability to generate Other Funds revenue through community and government use of armories is being crippled due to the lead contamination from indoor firing ranges at 12 armories including several of our highest revenue generating facilities. This loss of revenue coupled with the increased reliance on our other fund to operate will greatly contribute to increased deferred maintenance and the further decline of our facilities.

2. How achieved: We have selected deferred maintenance and repair projects for inclusion in this Policy Package that directly impact our ability to provide safe, well-maintained facilities for our soldiers, full-time employees, and the citizens of Oregon. Our facilities must be capable of supporting local communities during floods, ice storms, fires, and other emergencies. The requested $6,125,700 in state General Fund and matching Federal Funds limitation will allow urgently required repairs and allow the facilities to continue to be used by Oregon's communities in support of local economic development activities. These activities, such as trade shows, cultural events, and regional meetings, attract many visitors to the communities, bringing additional revenue to local businesses. The continued degradation of our facilities will eliminate these opportunities and jeopardize our ability to responsibly react to local emergencies requiring use of our armories, training sites, and logistical facilities.

The "worst condition" roofs, HVAC boilers and chillers, parking lots and kitchen upgrades are identified below (state share only). Roof and HVAC equipment replacements are funded with 50% Federal / 50% State funds. The increasing average age of facilities and declining funding for facility

operation and maintenance has forced us to focus on only the most vital needs and to "manage the decline" in other areas. The following table includes estimated project information (state costs only) listed by facility in alphabetical order by the SFPP major facility system categories of Roofs, HVAC, Electrical, Seismic upgrades, Building Exterior, Roads and Grounds, Building Interior, Lead and Asbestos removal, and Other. Separate policy packages in the Capital Construction Program request funding for the abatement of hazardous materials and seismic upgrades to critical facilities. This package ties directly to the Governor's priority of helping to "Safer, Healthier Communities" across the state.

Location	Roof	HVAC	Electrical	Seismic codes Upgrade	Building Exterior	Grounds and Parking	Building Interior	Lead and asbestos removal	Other
Albany	$0	$255,000	$78,500	$1,194,340	$127,500	$529,064 (9) **$200,000**	$93,658	$0	$50,500
Ashland	$5,000	(12) **$345,000**	$126,307	$1,608,730	$101,500	$242,800	$122,099	$1,000,000	$2,000
Baker City	$5,000	$10,000	$225,000	$0	$2,500	$7,500	$1,200	$300,000	$0
Bend	$0	(20) **$280,000**	$45,000	$650,000	$15,000	$245,000 (7) **$50,000**	$12,750	$1,000,000	$25,000
Bend YCP	$0	$30,000	$14,850	$0	$45,000	$0	$58,500	$0	$0
Burns	$140,000	$180,000	$126,000	$869,820	$190,000	$100,000	$350,000	$15,000	$35,000
Camp Withycombe Armory	$0	$0	$150,000	$0	$242,600	$80,000	$196,100	$0	$0
Camp Rilea Armory	$0	$0	$89,655	$1,594,553	(19) **$45,000**	$23,000	$289,840	$0	$0
Central Oregon RC	$0	$0	(10) **$30,000**	$601,100	$10,000	$100,000 (8) **$50,000**	$260,000	$0	$0
Coos Bay	$265,500	$175,000	$1,000	$1,543,290	$65,500	$35,000	$86,000	$1,000,000	$200,000 (21) **$50,000**
Corvallis	(1) **$310,000**	(11) **$210,000**	$60,600	$998,760	$59,000	$802,750	$166500	$12,000	$358,500

BUDGET NARRATIVE

Location	Roof	HVAC	Electrical	Seismic Codes Upgrade	Building Exterior	Grounds and Parking	Building Interior	Lead and Asbestos Removal	Other
Dallas	$0	$0	$0	$0	$0	$40,000	$0	$0	$0
Forest Grove	$750,000	$0	$0	$760,820	$95,000	$131,000	$105,000	$0	$0
Grants Pass	$1,750	(13) **$260,000**	$95,000	$1,250,550	$61,300	$21,000	$137,250	$30,000	$27,000
Gresham Annex	$0	$0	$15,000	$0.00	$15,000	$0	$0	$0	$0
Gresham	$0	$0	$15,000	$975,870	$10,000	$0	$0	$0	$30,000
Hermiston	$0	(22) **$110,000**	$45,000	$480,520	$45,000	$234,450	$1,000	$0	$1,800
Hillsboro	$300,000	$210,000	$85,250	$985,740	$98,500	$36,000	$177000	$120,000	$133,250
Hood River	$150,000	$180,000	$0	$869,750	$0	$17,000	$15,000	$0	$0
Jackson	(14) **$400,000**	$560,000	$261,850	$2,756,110	$323,500	$10,890	$232,500	$80,000	$5,000
Klamath Falls	$0	$0	$0	$0	$0	$0	$0	$0	$0
Kliever	$900,000	$265,000	$339,450	$4,629,660	$295,000	$66,050	$510,000	$1,525,000	$55,500
LaGrande	(23) **$75,000**	$0	$40,000	$847,040	$105,000	$61,000 (25) **$50,000**	$5,000	$0	$30,000
Lane Co AFRC	$0	$235,000	$0	$0	$0	$25,000	$20,000	$300,000	$0
Lebanon	$23,000	$240,000	$69,500	$1,092,000	$106,160	$5,750	$842,425	$15,000	$1,200
Maison	$0	$0	$0	$0	$0	$75,000	$0	$0	$0

BUDGET NARRATIVE

Location	Roof	HVAC	Electrical	Seismic code Upgrades	Building Exterior	Grounds and Parking	Building Interior	Lead and Asbestos Removal	Other
McMinnville	(15) **$200,000**	(24) **$285,000**	$29,000	$1,298,710	$102,850	$315,600	$144,675	$1,041,000	$0
Medford	**n/a**	**n/a**	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Milton-Freewater	$0	$0	$0	$986,090	$0	$35,000	$0	$0	$0
Newport	(2) **$200,000**	(5) **$95,700**	$45,500	$1,047,970	$79,430	$60,500	$333,550	$45,000	$200,000
Ontario	$0	$110,000	$0	$0	$0	$8,000	$10,000	$300,000	$0
Pendleton Armory	(4) **$175,000**	(16) **$50,000**	$180,000	$668,000	$30,000	$72,500	$18,500	$1,000,000	$0
Redmond	$157,500	$150,000	$31,500	$852,740	$95,000	$375,000	$6,750	$0	$0
Roseburg	$0	$0	$0	$0	$0	$0	$0	$0	$25,000
Salem Armory	$10,000	(17) **$255,000**	$27,500	$1,162,000	$80,500	$83,150	$60,250	$0	$180,000
Salem Auditorium	$0	$223,000	$90,000	$2,723,070	$250,000	$79,110	$1,070,425	$10,000	$1,500
Salem Reserve Ctr	$155,000	$65,000	$5,000	$1,138,620	$57,000	$67,000	$281,375	$30,000	$35,000
Salem ARC	$0	$514,000 (26) **$200,000**	$0	$2,427,700	$137,500 (27) **$175,000**	$103,500	$222,500	$300,000	$0
Salem JFHQ	(3) **$280,000**	$235,000 (6) **$1,700,000**	$6,000	$5,997,600	$234,000	$200,000	$161,500	$0	$142,500
St Helens	$150,000	$0	$0	$869,820	$0	$0	$5,000	$0	$0
The Dalles	$0	$0	$0	$0	$0	$0	$0	$0	$0
Woodburn	$0	$270,000	$408,000	$1,229,480	(18) **$45,000**	$549,000	$249,000	$45,000	$13,000

Location	Roof	HVAC	Electrical	Seismic code Upgrades	Building Exterior	Grounds and Parking	Building Interior	Lead and Asbestos Removal	Other
TOTALS:	$4,652,750	$7,697,700	$2,735,462	$44,110,453	$3,334,340	$5,186,614	$6,245,347	$8,168,000	$1,601,750
Total Priority 1-27 $6,125,700	**$1,640,000**	**$3,790,700**	**$30,000**	**$0**	**$265,000**	**$350,000**	**$0**	**$0**	**$50,000**

The agency priority is identified by the superscript number and bold font.

3. Staffing Impact: None.

4. Revenue Source: $6,125,700 General Fund, $6,125,700 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**

Pkg: 201 - Deferred Maintenance | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	6,125,700	-	-	-	-	-	6,125,700
Federal Funds	-	-	-	6,125,700	-	-	6,125,700
Total Revenues	**$6,125,700**	**-**	**-**	**$6,125,700**	**-**	**-**	**$12,251,400**
Services & Supplies							
Other Services and Supplies	6,125,700	-	-	6,125,700	-	-	12,251,400
Total Services & Supplies	**$6,125,700**	**-**	**-**	**$6,125,700**	**-**	**-**	**$12,251,400**
Total Expenditures							
Total Expenditures	6,125,700	-	-	6,125,700	-	-	12,251,400
Total Expenditures	**$6,125,700**	**-**	**-**	**$6,125,700**	**-**	**-**	**$12,251,400**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 202
PRIORITY 9

1. Purpose– This Policy Package requests the establishment of two facilities maintenance positions. These positions are intended to partially restore staffing levels reduced by prior budgets. Both of these positions are within the Oregon Military Department's (OMD) Operations and Maintenance program.

Position #	Title	Classification	Type	GF	OF	FF
0017003	Facility Maintenance Specialist	C4012	Re-Establish	20% - $24,310		80% - $97,241
0017004	Facility Maintenance Specialist	C4012	Re-Establish	31% - $37,680		69% - $83,871
			Mass Transit Tax	$212		
			Total Policy Package 202	$62,202		$181,112

The personnel shortfall created by the loss of positions as the result of the Legislatively Adopted Budgets for the 2009-2011 and 2011-2013 budgets has had a significant impact on the Installations Division's ability to provide basic facility maintenance, to conduct Rental Program activities, and to meet customer service needs. The Facility Maintenance Specialist positions also contribute to the OMD's ability to generate Other Fund revenue by being the onsite point of contact for rental customers. These positions also are the primary building operators and maintainers. They are required in order to provide well-maintained facilities for soldiers, full-time employees, community groups and individual rental use as well as emergency operations support to State of Oregon communities.

Position 0017003: Facility Maintenance Specialist. This Facility Maintenance Specialist position, salary range 18 in the Installations Division's Operations and Maintenance Branch, would be assigned to the Kliever Armory in Portland and would also be responsible for several buildings on the Portland Air National Guard Base. The primary purpose of this position is to provide facility maintenance and repair, coordinate building usage as part of the rental program to other government agencies and the general public. This position would conduct all aspects of facility maintenance including daily custodial activities, preventative and planned preventative maintenance, exterior landscaping maintenance activities, operate the climate control systems and conducts critical fire life and safety inspections. It would also conduct the rental program management at the facilities which include marketing, contract writing and scheduling the required security and cleanup activities. Funding for this position will be split at 20% General Fund and 80% Federal Funds, for a total of $24,310 General Fund and $97,239 Federal Funds.

Position 0017004: Facility Maintenance Specialist. This Facility Maintenance Specialist position, salary range 18 in the Installations Division's Operations and Maintenance Branch, would be assigned to the Springfield Armed Forces Reserve Center and to the Roseburg Armory. This position

would provide maintenance and rental program management for these two geographically separated facilities. The primary purpose of this position is to provide facility maintenance and repair, coordinate building usage as part of the rental program to other government agencies and the general public. This position would conduct all aspects of facility maintenance including daily custodial activities, preventative and planned maintenance, exterior landscaping maintenance activities, operate the climate control systems and conduct critical fire life and safety inspections. Funding for this position will be split at 31% General Fund and 69% Federal Funds, for a total of $37,680 General Fund and $83,869 Federal Funds.

The fund splits for these positions are determined by the federal funding support percentage for each facility according to the Facilities Inventory and Stationing Plan (FISP) and by the estimated amount of time that would be spent at each facility. Federal funds would be provided by National Guard Bureau (NGB) through Appendix 1 of the Master Cooperative Agreement between NGB and the Military Department.

2. How Achieved – Approval of these positions will allow the agency to meet its mission by providing operations support to three key armories, provide needed support to Rental Program activities generating Other Funds rental revenue, and ensure that OMD meets its customer service expectations. This package also ties primarily to the Governor's priority of "Safer, Healthier Communities" and secondarily to "Excellence in State Government."

3. Staffing Impact –Establish two positions. 2 Positions - 2.00 FTE

4. Quantifying Results – The results of this package will be quantified by an increased customer service to tenant National Guard units and through Rental Program activities in Armories. Additionally; the Operations and Maintenance Branch management will be able to increase focus in analyzing and addressing preventive maintenance and deferred maintenance with the intent of reducing the amount of emergency maintenance projects.

5. Revenue Source - $62,202 General Fund
- $181,112 Federal Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**
Pkg: 202 - New Positions - AGI | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	62,202	-	-	-	-	-	62,202
Federal Funds	-	-	-	181,112	-	-	181,112
Total Revenues	**$62,202**	**-**	**-**	**$181,112**	**-**	**-**	**$243,314**
Personal Services							
Class/Unclass Sal. and Per Diem	35,447	-	-	103,561	-	-	139,008
Empl. Rel. Bd. Assessments	29	-	-	85	-	-	114
Public Employees' Retire Cont	6,767	-	-	19,769	-	-	26,536
Social Security Taxes	2,711	-	-	7,923	-	-	10,634
Worker's Comp. Assess. (WCD)	35	-	-	103	-	-	138
Mass Transit Tax	212	-	-	-	-	-	212
Flexible Benefits	17,001	-	-	49,671	-	-	66,672
Total Personal Services	**$62,202**	**-**	**-**	**$181,112**	**-**	**-**	**$243,314**
Total Expenditures							
Total Expenditures	62,202	-	-	181,112	-	-	243,314
Total Expenditures	**$62,202**	**-**	**-**	**$181,112**	**-**	**-**	**$243,314**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**

Pkg: 202 - New Positions - AGI | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							2.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.00**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017003 AU	C4012 AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	02	2,896.00	13,901		55,603		69,504
								10,409		41,638		52,047
0017004 AU	C4012 AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	02	2,896.00	21,546		47,958		69,504
								16,134		35,913		52,047
		TOTAL PICS SALARY						35,447		103,561		139,008
		TOTAL PICS OPE						26,543		77,551		104,094
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		TOTAL PICS PERSONAL SERVICES =	2	2.00	48.00			61,990		181,112		243,102

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 203
PRIORITY 23

1. Purpose– This Policy Package establishes 21 permanent positions at Camp Umatilla. This package is critical to fulfilling the Oregon Military Department's (OMD) ability to manage a 7,500 acre training site on the former U.S. Army Umatilla Chemical Depot. The current staff on site are limited duration state employees through the 2015-17 biennium, who are fulfilling the Caretaker Contract with the U.S. Army Base Realignment and Closure Commission (BRAC) office. These employees are federally funded through this contract with the Army. This package anticipates that OMD will receive real property responsibility (a federal license) for the 7,500 acres late in 2016 and establish the Umatilla Training Center (UTC).

Since 1980 2,060 acres at the site have been utilized as a training area by the Oregon National Guard (ORNG) and presently serves as the location for the ORNG Regional Training Institute (RTI) Military Occupational Specialty Qualification (MOSQ) School for Infantry Soldiers (11B) and Non Commissioned Officer leadership schools. These schools are offered to both reserve component as well as active duty soldiers. UTC also serves as the local training site for 3-116 Armor (Cavalry) Battalion based out of La Grande, as well as other ORNG units who routinely utilize this training site. Active duty units from Joint Base Lewis-McChord as well as reserve component units from the Washington National Guard also train at UTC.

In 2005 the closure of the Umatilla Chemical Depot (UMCD) was included in the Department of Defense Base Realignment and Closure (BRAC) Commission's recommendations which Congress adopted. In 2009 the Umatilla Local Re-use Authority (LRA) was officially recognized by the Department of Defense. The LRA was formed of representatives from the Confederated Tribes of the Umatilla Indian Reservation, Port of Morrow, Port of Umatilla, Morrow County, and Umatilla County. The LRA is responsible for working with the Army to determine the fate of the property after the demilitarization and decommissioning is complete. The LRA developed a recommended plan for reutilization of the Depot after the chemical demilitarization. This recommended reutilization plan was submitted to the Army in August 2010. That plan provided the recommendation that 7,421 of the more than 19,000 acres of land be conveyed to the ORNG for use as a National Guard training site. This plan included the recommendation that the property be conveyed to the ORNG through congressional action. The language was introduced by Senators Wyden and Merkley in the 2012 National Defense Authorization Act (NDAA), which has since been signed by the President. The NDAA specified 7,500 acres be conveyed to the Oregon Military Department.

In view of the above background and that an additional 7,500 acres of property on UTC will be conveyed to OMD for use as a military training area for the ORNG, OMD will need to provide facility maintenance staff to perform daily operations and maintenance of the infrastructure. The services required of the facility maintenance staff include: basic facility maintenance, utility systems maintenance (electrical, plumbing, heating), grounds maintenance, security, safety, administrative support, environmental management and compliance, communications, purchasing, janitorial, postal services, security, surveillance, safety and Wildland Fire Services. These 21 positions will reside within the OMD's Installations Division Operations

Program. These positions will be funded with 100% Federal Funds through the Master Cooperative Agreement (MCA) between National Guard Bureau (NGB) and OMD.

Positions required to perform the basic functions are listed as follows:

				Impact		
Position #	**Title**	**Classification**	**Type**	**GF**	**OF**	**FF**
0017017	PEM / D - Facility Manager	X7006	Establish			$200,639
0017016	Maintenance Operations Supervisor	X4046	Establish			177,853
0017015	Forest Officer	C8257	Establish			143,724
0017006	Facility Energy Technician 3	C4034	Establish			148,777
0017008	Procurement & Contract Specialist 2	C0437	Establish			166,475
0017007	Supply Specialist 1	C0758	Establish			108,930
0017009	Information Systems Specialist 4	C1484	Establish			159,575
0017010	Carpenter	C4003	Establish			138,646
0017005	Office Specialist 2	C0104	Establish			111,273
0017012	Plumber	C4005	Establish			148,777
0017011	Electrician 3	C4008	Establish			172,772
0017018	Facility Maintenance Specialist	C4012	Establish			121,549
0017019	Facility Maintenance Specialist	C4012	Establish			121,549
0017021	Custodian	C4101	Establish			98,708
0017023	Grounds Maintenance Worker 2	C4109	Establish			117,658
0017024	Grounds Maintenance Worker 2	C4110	Establish			117,658
0017022	Laborer	C4116	Establish			103,332
0017013	Wildland Fire Suppression Specialist	C8255	Establish			117,658
0017014	Wildland Fire Suppression Specialist	C8255	Establish			117,658
0017025	Natural Resource Specialist 2 - Waste Water Management Specialist	C8501	Establish			148,777
0017026	Natural Resource Specialist 2 – Sewer Plant Operator	C8501	Establish			148,777

	Impact		
	GF	OF	FF
Total Personal Services			$2,890,762
Services and Supplies			4,500,000
Total Policy Package203			$7,390,762

Positions required and their basic duties are listed as follows:

0017017 Principal Executive Manager/ D Facility Manager: This X7006 Principal Executive Manager/ D Facility Manager, salary range 31X, will **s**erve as the UTC Facility Manager who will be responsible for providing UTC with the everyday services including support for maintenance of facilities, equipment, utilities (electrical and propane) and grounds, security, safety, administrative support, environmental management and compliance, communications, purchasing, janitorial, postal services, security, surveillance, safety, building maintenance, vehicle support and Wildland Fire Services. This position will manage budgets, approve expenditures and serve as the primary point of contact for OMD and with local governments. The requested source of funding is 100% Federal Funds or $200,639 per biennium.

0017016 Maintenance & Operations Supervisor: This Maintenance & Operations Supervisor, X4046 position, salary range 27, will be a working foreman and supervise a combination of skilled, semi-skilled, and unskilled employees, typically in the building maintenance trades. As the supervisor this position will provide the primary personnel management duties. The Maintenance Supervisor will approve work requests, schedule services, prioritize the work flow and coordinate for the purchase, receipt and issue of supplies, tools and equipment needed to perform building maintenance. The requested source of funding is 100% Federal Funds or $177,853 per biennium.

0017015 Forest Officer: This Wildland Fire Forest Officer position, salary range 23, will provide operational oversight and planning of wildland fire suppression activities and fuels management as a way of reducing the risk of fire. This position will assist in planning, development, implementation, coordination, and evaluation of the wildland fire management program to achieve resource management objectives. It will coordinate with Bureau of Land Management (BLM), Oregon Department of Forestry (ODF), and local county fire departments or fire protection districts. It will maintain "safety first" as the foundation for all aspects of fire management. The primary responsibility is to provide technical guidance, program development and review, and to plan, coordinate, and monitor the fire management program and operations using data from various sources. The requested source of funding is 100% Federal Funds or $143,724 per biennium.

0017006 Facility Energy Technician 3: This C4034 Facility Energy Technician 3 position, salary range 24, will have an electrical license, high pressure boiler license and be certified to replace or repair refrigeration or air conditioning systems. It will replace pumps, motors, fans, controls, condensers and

other HVAC and mechanical equipment or components. It will be the senior technician monitoring a large biomass heating plant. This position will also use a variety of hand and power tools or equipment. The requested source of funding is 100% Federal Funds or $148,777 per biennium.

0017008 Procurement & Contract Specialist 2: This Procurement & Contract Specialist 2, C0437 position, salary range 27, will perform procurement and contracting functions in support of facilities operation under the direction of the Facility Manager. The position will work in a team-setting with the Supervisor and other staff to initiate, process, and track purchasing documents to facilitate operations of the Site. The position will aid in developing and recommending solicitation methods for quotations, invitations to bid, or requests for proposals. It will review, tabulate, and recommend purchasing awards and address questions regarding contracts or purchasing actions at UTC. The position assists in maintaining records on procurement transactions in compliance with agency policies. It will locate sources of supplies, products, and services, and determine the most appropriate method of procurement. The requested source of funding is 100% Federal Funds or $166,475 per biennium.

0017007 Supply Specialist 1: This Supply Specialist 1, C0578 position, salary range 14, will maintain the maintenance warehouse supply and perform property accountability operations. This position will maintain stocking levels, receive, store, secure, inventory and maintain accountability for purchased supplies, tools and equipment. It will prepare inventory information for both federal and state reporting processes. This position will also process surplus property for disposal or sale. The requested source of funding is 100% Federal Funds or $108,930 per biennium.

0017009 Information Systems Specialist 4: This Information Systems Specialist 4 position, salary range 25, will provide technical Systems Administration (SA) support, training, maintenance, and repair services to maintain Caretaker Agreement for information system requirements. It will assist in the evaluation of information management requirements that integrate, implement, and support complex improvements to existing communications and computer systems. It will also aid in planning information technology (IT) needs in coordination with Oregon Military Department Installations Division (AGI-IT), and ORARNG Deputy Chief of Staff for Information Management (DCSIM) staffs. This ISS 4 position will be the primary IT support on site. The requested source of funding is 100% Federal Funds or $159,575 per biennium.

0017010 Carpenter: This Carpenter position, C4003 salary range 22, will perform all carpentry related functions. This position will also manage the door lock and key control program. It will complete maintenance, repair and replacement of doors, windows, fences, shelving, roofing, siding and flooring. The requested source of funding is 100% Federal Funds or $138,646 per biennium.

0017005 Office Specialist 2: This C0104 Office Specialist 2 position, salary range 15, will perform administrative functions and process invoices for payment. It will monitor accounts and provide administrative support to the Facility Manager. This position will maintain document files and perform energy tracking and reporting in support of OMD and National Guard Bureau requirements. The requested source of funding is 100% Federal Funds or $111,273 per biennium.

0017012 Plumber: This Plumber position, C4005, salary range 24, will maintain the water distribution system and interior plumbing systems. This position will repair or replace pipe, sprinklers, water pumps, and work on PVC, copper, cast iron, ABS, galvanized steel piping system. It will conduct

backflow preventer testing and replacement, open drains, flush systems and monitor catch basins. The requested source of funding is 100% Federal Funds or $148,777 per biennium.

0017011 Electrician 3: This Electrician position, C4009 salary range 28, will maintain electrical distribution systems consisting of transformers, switch cabinets, primary/secondary power lines, communications cable and electrical services. It will maintain control systems for heating, waste water, fire alarm systems and lighting. This position replaces pumps, motors, controls and maintains back-up power generators. The requested source of funding is 100% Federal Funds or $172,772 per biennium.

0017018, 0017019 Facility Maintenance Specialist: These Facility Maintenance Specialist C4012 positions, salary range 18, will conduct semi-skilled work assisting journey level and skilled trades people in building maintenance and repair. These positions will perform snow and ice removal, road and grounds maintenance, painting of buildings and structures, replace or repair doors, windows, siding, gutters and roof systems. These positions will troubleshoot installed building equipment and perform preventive maintenance checks and services. The requested source of funding is 100% Federal Funds or $121,549 per biennium for each position, totaling $243,098.

0017021 Custodian: This C4101 Custodian positions, salary range 10, will provide custodial / janitorial services for occupied administrative space. This position will replace light bulbs, stock restrooms, order custodial supplies, vacuums and shampoos carpets, cleans windows and a variety of floor and wall surfaces. It will inspect facilities and reports maintenance needs. The requested source of funding is 100% Federal Funds or $98,708 per biennium.

0017023, 0017024 Grounds Maintenance Worker 2: These C4110 Grounds Maintenance Worker positions, salary range 17, will maintain roads and grounds. These positions will trim, edge, mow, maintains sprinkler system, apply fertilizers, herbicides, pesticides and report there use as required. They plant, prune, remove tress, clear tumbleweeds and work to control noxious weeds or invasive species. They use hand and power tools to include mowers, trimmers, power saws, tractors, and may use trenchers, backhoe, bobcat or street sweepers. The requested source of funding is 100% Federal Funds or $117,658 per biennium for each position, totaling $235,316.

0017022 Laborer 2: This C4116 Laborer position, salary range 12, will assist journey-level trade workers by doing a wide variety of routine and semi-skilled tasks. This position will use a wide variety of hand and power tools, and may operate forklifts or other warehouse equipment. This position will clear brush, help control tumbleweeds and may perform basic custodial tasks. The requested source of funding is 100% Federal Funds or $103,332 per biennium.

0017013, 0017014 Wildland Fire Suppression Specialist: These C8255 Wildland Fire Suppression Specialist positions, salary range 17, will perform a wide variety of manual tasks in the areas of wildland fire prevention, pre-suppression, and fire suppression. They will serve as a member or engineer-operator for an engine or on a hand crew. These positions are responsible for engine/crew readiness. These positions coordinates and/or performs physical labor necessary to suppress and extinguish wildfire. Duties include detection, pre-suppression, prevention, and suppression. Also completes

routine building and ground maintenance. May operate tractors, bobcats or other power equipment while removing brush, tumbleweed or other fuels removal. The requested source of funding is 100% Federal Funds or $117,658 per biennium each, totaling $235,316.

0017025, 0017025 Natural Resource Specialist 2: These C8502 Natural Resource Specialist positions, salary range 24, would manage and operate a wastewater treatment plant and a water supply system. These positions will perform the required sampling and reporting to OR-DEQ. Each position will cross-train with the other for continuity should one position not be available. Without each positon OMD would be unable to operate this 7,500 acre site and be compliant with OR-DEQ requirements. UTC will house up to 1,200 soldiers at any one time. It is essential that the water wells and the waste water system operate and meet the capacity required by the use. These positions will be subject matter experts on wastewater treatment systems, storm water management, water supply and distribution systems and permitting, reporting and regulatory compliance requirements. They will execute projects; monitors contractor performance; maintains appropriate records; provides technical assistance to others; prepares and conduct training; and frequently represents the installation at meetings with federal, state, and local regulatory agencies. The requested source of funding is 100% Federal Funds or $148,777 per biennium each, totaling $297,554.

Federal Funds Supplies and Services Limitation: In addition to the new federally reimbursed positions, Oregon Military Department will be receiving funding from National Guard Bureau for supplies and services to operate and maintain the Umatilla Training Center. This S&S funding will provide for utilities, supplies, repair parts, small maintenance and repair projects and contracted services.

The Umatilla Training Center is authorized 100% Federal support by National Guard Bureau Regulation 5-1. Limitation requested for the 21 positions listed above is $2,890,762. It is anticipated that in addition to personnel costs the operating expenses for UTC will be $4,500,000 for the 2017-2019 Biennium. OMD will maintain its current statewide armed security guard contract with 24/7 contracted services estimated to be $325,000 annually or $650,000 for the 2017-2019 Biennium.

2. How Achieved - Expenditure limitation approval and appropriation of these positions will allow the agency to meet its mission by providing operations support to meet the requirements of managing this 7,500 acre site with over 260,000 square feet of facilities. This package ties primarily to the Governor's focus area of "Safer, Healthier Communities" and secondarily to "Excellence in State Government."

3. Staffing Impact – Establish twenty one positions. 21 Positions - 21.00 FTE.

4.-Quantifying Results –This package will be quantified by the Installations Division's ability to fund, operate and maintain this new infrastructure in support of the Oregon National Guard, the National Guard from other states as well as active duty units. The annual Installations Status Report will evaluate the condition of the facilities at Umatilla.

5. Revenue Source - $7,390,762 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**
Pkg: 203 - Camp Umatilla | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	7,390,762	-	-	7,390,762
Total Revenues	**-**	**-**	**-**	**$7,390,762**	**-**	**-**	**$7,390,762**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	1,726,416	-	-	1,726,416
Empl. Rel. Bd. Assessments	-	-	-	1,197	-	-	1,197
Public Employees' Retire Cont	-	-	-	329,574	-	-	329,574
Social Security Taxes	-	-	-	132,070	-	-	132,070
Worker's Comp. Assess. (WCD)	-	-	-	1,449	-	-	1,449
Flexible Benefits	-	-	-	700,056	-	-	700,056
Total Personal Services	**-**	**-**	**-**	**$2,890,762**	**-**	**-**	**$2,890,762**
Services & Supplies							
Instate Travel	-	-	-	500	-	-	500
Out of State Travel	-	-	-	10,000	-	-	10,000
Employee Training	-	-	-	5,000	-	-	5,000
Office Expenses	-	-	-	10,000	-	-	10,000
Telecommunications	-	-	-	12,000	-	-	12,000
Data Processing	-	-	-	7,500	-	-	7,500
Publicity and Publications	-	-	-	1,500	-	-	1,500
Professional Services	-	-	-	10,000	-	-	10,000
Attorney General	-	-	-	5,000	-	-	5,000
Employee Recruitment and Develop	-	-	-	500	-	-	500
Dues and Subscriptions	-	-	-	1,500	-	-	1,500

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**
Pkg: 203 - Camp Umatilla | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	-	-	-	-	-
Fuels and Utilities	-	-	-	1,000,000	-	-	1,000,000
Facilities Maintenance	-	-	-	3,436,500	-	-	3,436,500
Total Services & Supplies	**-**	**-**	**-**	**$4,500,000**	**-**	**-**	**$4,500,000**
Total Expenditures							
Total Expenditures	-	-	-	7,390,762	-	-	7,390,762
Total Expenditures	**-**	**-**	**-**	**$7,390,762**	**-**	**-**	**$7,390,762**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							21
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**21**
Total FTE							
Total FTE							21.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**21.00**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017005 AU	C0104 AA	OFFICE SPECIALIST 2	1	1.00	24.00	02	2,558.00			61,392		61,392
										49,879		49,879
0017006 AU	C4034 AA	FACILITY ENERGY TECHNICIAN 3	1	1.00	24.00	02	3,791.00			90,984		90,984
										57,791		57,791
0017007 AU	C0758 AA	SUPPLY SPECIALIST 1	1	1.00	24.00	02	2,481.00			59,544		59,544
										49,384		49,384
0017008 AU	C0437 AA	PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	02	4,373.00			104,952		104,952
										61,526		61,526
0017009 AU	C1484 IA	INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	02	4,146.00			99,504		99,504
										60,069		60,069
0017010 AU	C4003 AA	CARPENTER	1	1.00	24.00	02	3,458.00			82,992		82,992
										55,654		55,654
0017011 AU	C4009 AA	ELECTRICIAN 3	1	1.00	24.00	02	4,580.00			109,920		109,920
										62,855		62,855
0017012 AU	C4005 AA	PLUMBER	1	1.00	24.00	02	3,791.00			90,984		90,984
										57,791		57,791
0017013 AU	C8255 AA	WILDLAND FIRE SUPPRESSION SPEC	1	1.00	24.00	02	2,768.00			66,432		66,432
										51,226		51,226
0017014 AU	C8255 AA	WILDLAND FIRE SUPPRESSION SPEC	1	1.00	24.00	02	2,768.00			66,432		66,432
										51,226		51,226
0017015 AU	C8257 AA	FOREST OFFICER	1	1.00	24.00	02	3,625.00			87,000		87,000
										56,725		56,725
0017016 MMS	X4046 AA	MAINTENANCE & OPERATIONS SUPV	1	1.00	24.00	02	4,747.00			113,928		113,928
										63,927		63,927
0017017 MMS	X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	02	5,496.00			131,904		131,904
										68,734		68,734
0017018 AU	C4012 AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	02	2,896.00			69,504		69,504
										52,047		52,047
0017019 AU	C4012 AA	FACILITY MAINTENANCE SPEC	1	1.00	24.00	02	2,896.00			69,504		69,504
										52,047		52,047
0017021 AU	C4101 AA	CUSTODIAN	1	1.00	24.00	02	2,145.00			51,480		51,480
										47,228		47,228

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017022 AU	C4116 AA	LABORER/STUDENT WORKER	1	1.00	24.00	02	2,297.00			55,128		55,128
										48,203		48,203
0017023 AU	C4110 AA	GROUNDS MAINTENANCE WORKER 2	1	1.00	24.00	02	2,768.00			66,432		66,432
										51,226		51,226
0017024 AU	C4110 AA	GROUNDS MAINTENANCE WORKER 2	1	1.00	24.00	02	2,768.00			66,432		66,432
										51,226		51,226
0017025 AU	C8502 AA	NATURAL RESOURCE SPECIALIST 2	1	1.00	24.00	02	3,791.00			90,984		90,984
										57,791		57,791
0017026 AU	C8502 AA	NATURAL RESOURCE SPECIALIST 2	1	1.00	24.00	02	3,791.00			90,984		90,984
										57,791		57,791
		TOTAL PICS SALARY								1,726,416		1,726,416
		TOTAL PICS OPE								1,164,346		1,164,346
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		TOTAL PICS PERSONAL SERVICES =	21	21.00	504.00					2,890,762		2,890,762

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 204
PRIORITY 24

1. Purpose– This Policy Package requests the establishment of one Construction Inspector position, in addition to two existing Construction Inspector positions. Two employees are currently double-filled in one Construction Inspector position, with one designated as Limited Duration. This package will establish a new permanent position to accommodate the employee that is double-filled and designated as Limited Duration.

Position #	Title	Classification	Type	GF	OF	FF
0017001	Construction Inspector	C3265	Establish			$166,478

This Construction Project Inspector position is located in the Installations Division's Construction Operations Program, which conducts new construction and building alteration projects at Armories, Training Sites and on other facilities statewide. The primary purpose of this position is to coordinate and inspect construction of assigned Major Construction projects. Construction Inspectors are the on-the-ground owner's representative ensuring that the contracted scope of work is installed or constructed in accordance with the designed plans and in accordance with building codes. OMD's liability for construction activities is mitigated through onsite inspections ensuring adherence to the contract, the plans and specifications.

The Construction Inspector maintains detailed daily inspection notes in a log and file with project documents at the conclusion of the project. Inspectors facilitate effective communication between contractors and OMD to eliminate disputes and work stoppages. Inspectors review progress estimates with project management teams for payments to determine status of work completed for payment. The position ensures that quality control testing is performed as required, and stops, suspends, or rejects any work not in compliance with contract documents or commonly accepted construction practices. This position is funded with 100% Federal Funds through Appendix 1 of the Master Cooperative Agreement between NGB and the Military Department.

2. How Achieved – Approval of this position will allow for proper personnel management with the elimination of a double-fill situation. This package ties primarily to the Governor's focus area of "Safer, Healthier Communities" and secondarily to "Excellence in State Government."

3. Staffing Impact –Establish one position. 1 Position - 1.00 FTE

4. Quantifying Results – The results of this package will be quantified by the continued successful completion of new facilities and remodels of existing facilities which meet specifications and building codes.

5. Revenue Source - $166,478 Federal Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**
Pkg: 204 - LD to Permanent Position | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	166,478	-	-	166,478
Total Revenues	**-**	**-**	**-**	**$166,478**	**-**	**-**	**$166,478**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	104,952	-	-	104,952
Empl. Rel. Bd. Assessments	-	-	-	57	-	-	57
Public Employees' Retire Cont	-	-	-	20,035	-	-	20,035
Social Security Taxes	-	-	-	8,029	-	-	8,029
Worker's Comp. Assess. (WCD)	-	-	-	69	-	-	69
Flexible Benefits	-	-	-	33,336	-	-	33,336
Total Personal Services	**-**	**-**	**-**	**$166,478**	**-**	**-**	**$166,478**
Total Expenditures							
Total Expenditures	-	-	-	166,478	-	-	166,478
Total Expenditures	**-**	**-**	**-**	**$166,478**	**-**	**-**	**$166,478**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**

Pkg: 204 - LD to Permanent Position | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							1.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.00**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017001 AU	C3265 AA	CONSTRUCTION INSPECTOR	1	1.00	24.00	02	4,373.00			104,952		104,952
										61,526		61,526
		TOTAL PICS SALARY								104,952		104,952
		TOTAL PICS OPE								61,526		61,526
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		TOTAL PICS PERSONAL SERVICES =	1	1.00	24.00					166,478		166,478

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 205
PRIORITY 14

1. **Purpose** – This Policy Package establishes seven new positions at the Portland Air National Guard (ANG) Base. They will be funded 20% General Fund and 80% Federal Funds through the Facility Operations and Maintenance Activities (FOMA) Appendix of the Master Cooperative agreement (MCA) between the Oregon Military Department and the National Guard Bureau (NGB).

   The Portland ANG Base is made up of 64 buildings on approximately 220 acres adjoining Portland International Airport. It serves primarily as the home of the 142d Fighter Wing, which protects the northwest United States 24/7 with its alert mission flying F-15 fighter jets. These fighter jets are on call and ready to go at a moment's notice, responding to commercial airline emergencies as well as intercepted Russian long range bombers that have resumed cold war tactics, testing our defenses off of the west coast. They have provided aerial protection recently during the 2016 Super Bowl and protecting the President during his visits to the region. In addition to the alert mission, Portland ANG Base hosts various tenants such as the Air Force Reserve's 304th Rescue Squadron, which in times of need assists local search and rescue operations. It also hosts the Oregon Army National Guard, Civil Air Patrol, the Federal Bureau of Investigation and STARBASE. STARBASE is an Oregon Military Department program focusing on teaching Science, Technology, Engineering and Mathematics (STEM) to local school-aged children.

   The FOMA program is managed by the 142d Civil Engineer Squadron (142 CES). This unit was fully staffed during the 2013-2015 biennium due to the addition of 8 limited duration employees from the legislature. With the support of the limited duration employees, the 142 CES had a banner year in 2014. The unit executed nearly $7M in federal funding for construction and renovation on Portland ANG Base, of which nearly $800,000 was gained at the very end of Fiscal Year 2014. That year also included the start and construction of a new $1.9M F-15 alert hangar, $2.2M for 9 aircraft weather shelters, $600K for fuel station repairs, $1.3M for sewer line repairs, $260K for HVAC energy upgrades, $300K for stormwater system repairs, and the $600K in energy efficient lighting. All of these projects supported both the missions of Portland ANG Base and the local Portland economy. The unit was recognized as the 'Unit of the Year' within the Oregon Air National Guard for its excellence in 2014. The additional funding and positions requested as a part of this policy package would allow the unit to function optimally and efficiently like it did 2-3 years ago.

   All of the missions on Portland ANG Base rely upon safe, healthy facilities to operate in. Without this additional funding facility maintenance and upkeep will continued to be deferred across the installation. Currently facility maintenance is sitting at approximately 60% base-wide. This impacts all missions assigned to the base. Key life, health and safety systems on the installation have deferred maintenance to include HVAC systems for server rooms, fire suppression and alarm systems, lightning protections systems, and primary utility grids. The total value of the deferred maintenance on the installation equates to approximately $740,000 annually. Over time deferred maintenance costs lead to increased

repair costs and additional negative impacts for on-base missions. Custodial services are mandatory to meet certain cleanliness standards within the base fitness standards and living areas. The installation has been without State custodial support since the start of the 2015-2017 biennium and has been operating at a much reduced level of service with a limited Federal contract. With this additional funding the quality, safety, and health of all who work and visit Portland ANG Base would be improved.

Environmental readiness and stewardship are very important at Portland ANG Base. The funding and positions requested in this policy package include vital grounds keepers. They enable the base to maintain rigorous standards per the Port of Portland, Environmental Protection Agency, and Department of Environmental Quality. Portland International Airport is home to the Streaked Horned Lark, a recently listed threatened species. Ensuring that the base maintains compliance with strict environmental laws is vital to ensure the protection of this bird. Additionally, grounds maintenance staff safeguards flying operations by deterring wildlife (primarily birds) that would threaten aircraft while in airspace around Portland International Airport. The lack of an adequate grounds maintenance staff has slowed the implementation of repairs and improvements to our landscaping that would deter a large migrating population of Canada geese, one of the greater threats to aircraft in and around the airport.

This package requests a total of $173,248 in State funding and will lead to the direct Federal contribution of $690,618. By utilizing a cost effective 20% State/80% Federal funding model for every $1 provided in State funding the Federal government provides $4, and brings with it additional 100% Federal funding. The majority of these funds will go towards salaries and benefits which will in turn support the local economy in the Portland area, resulting in significant contributions to the community's economy.

The funding provided by this package would go towards hiring seven new positions on Portland ANG Base to include two Heating, Ventilation, and Air Conditioning (HVAC) technicians, two roads and grounds maintenance workers, two custodians and one accounting technician.

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0017045	Accounting Technician 2	C0211	Establish	$23,531		$94,127
0017046	Custodian	C4101	Establish	19,742		78,966
0017047	Custodian	C4101	Establish	19,742		78,966
0017048	Transportation Maintenance Specialist 2	C4152	Establish	25,065		100,260
0017049	Transportation Maintenance Specialist 2	C4152	Establish	25,065		100,260
0017050	Facility Energy Technician 3	C4034	Establish	29,756		119,021
0017051	Facility Energy Technician 3	C4034	Establish	29,756		119,021
			Mass Transit Tax	596		
			Total Policy Package 205	$173,248		$690,618

Position 0017045 Accounting Technician: This position will maintain specialized accounting record systems including resolving errors, balancing accounts and records, and preparing reports and performing general administrative duties.

Positions 0017046, 0017047 Custodian: These two positions will perform semi-skilled maintenance, repair and general cleaning at the airbase.

Positions 0017048, 0017049 Transportation Maintenance Specialist 2: These two positions will support and assist the pavements section at the air base, including operating heavy equipment, repairing concrete and asphalt roadways, airport ramps, runways roads and parking lots, digging and cleaning ditches, catch basins and drainage systems. They will also maintain equipment at the air base.

Positions 0017050, 0017051 Facility Energy Technician 3: These two positions will respond to service calls and work orders on HVAC and refrigeration mechanical systems. They will maintain, operate and control HVAC systems to conserve energy and set system schedules and parameters. They will troubleshoot, isolate malfunctions and identify problems.

2. **How Achieved** – Appropriation and approval will allow the agency to operate, maintain and support Facility Operations and Maintenance Activities through the State and Federal Cooperative Agreement at the Portland Air National Guard Base. These positions support 4 of the 5 priorities the Governor has for the future of Oregon: A Thriving Oregon Economy, Excellence in State Government, Safer, Healthier Communities, and Responsible Environmental Stewardship.

3. **Staffing Impact** – Establish 7 permanent positions to support facility maintenance at Portland Air National Guard Base.

4. **Quantifying Results** – The results of this policy package will be monitored by audits performed by the Secretary of State Audits Division and federal internal auditors, as well as operational reviews performed by the Department of Defense.

5. **Revenue Source** - $173,248 General Fund and $690,618 in matching Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**
Pkg: 205 - PANG Positions | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	173,248	-	-	-	-	-	173,248
Federal Funds	-	-	-	690,618	-	-	690,618
Total Revenues	**$173,248**	**-**	**-**	**$690,618**	**-**	**-**	**$863,866**
Personal Services							
Class/Unclass Sal. and Per Diem	99,264	-	-	397,056	-	-	496,320
Empl. Rel. Bd. Assessments	77	-	-	322	-	-	399
Public Employees' Retire Cont	18,950	-	-	75,798	-	-	94,748
Social Security Taxes	7,594	-	-	30,374	-	-	37,968
Worker's Comp. Assess. (WCD)	98	-	-	385	-	-	483
Mass Transit Tax	596	-	-	-	-	-	596
Flexible Benefits	46,669	-	-	186,683	-	-	233,352
Total Personal Services	**$173,248**	**-**	**-**	**$690,618**	**-**	**-**	**$863,866**
Total Expenditures							
Total Expenditures	173,248	-	-	690,618	-	-	863,866
Total Expenditures	**$173,248**	**-**	**-**	**$690,618**	**-**	**-**	**$863,866**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**
Pkg: 205 - PANG Positions | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							7
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**7**
Total FTE							
Total FTE							7.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**7.00**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017045 AU	C0211 AA	ACCOUNTING TECHNICIAN 2	1	1.00	24.00	02	2,768.00	13,286		53,146		66,432
								10,244		40,982		51,226
0017046 AU	C4101 AA	CUSTODIAN	1	1.00	24.00	02	2,145.00	10,296		41,184		51,480
								9,446		37,782		47,228
0017047 AU	C4101 AA	CUSTODIAN	1	1.00	24.00	02	2,145.00	10,296		41,184		51,480
								9,446		37,782		47,228
0017048 AU	C4152 AA	TRANSP MAINTENANCE SPECIALST 2	1	1.00	24.00	02	3,020.00	14,496		57,984		72,480
								10,568		42,275		52,843
0017049 AU	C4152 AA	TRANSP MAINTENANCE SPECIALST 2	1	1.00	24.00	02	3,020.00	14,496		57,984		72,480
								10,568		42,275		52,843
0017050 AU	C4034 AA	FACILITY ENERGY TECHNICIAN 3	1	1.00	24.00	02	3,791.00	18,197		72,787		90,984
								11,558		46,233		57,791
0017051 AU	C4034 AA	FACILITY ENERGY TECHNICIAN 3	1	1.00	24.00	02	3,791.00	18,197		72,787		90,984
								11,558		46,233		57,791
		TOTAL PICS SALARY						99,264		397,056		496,320
		TOTAL PICS OPE						73,388		293,562		366,950
			---	---	---			---	---	---	---	---
		TOTAL PICS PERSONAL SERVICES =	7	7.00	168.00			172,652		690,618		863,270

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 206
PRIORITY 10

1. **Purpose** – This Policy Package funds the Portland Air National Guard (ANG) for the purposes of paying an annual storm-water fee assessed by the City of Portland, Bureau of Environmental Services (BES).

   Portland Oregon ANG Base is on approximately 220 acres adjoining Portland International Airport. It serves primarily as the home of the 142d Fighter Wing, which protects the northwest United States 24/7 with its alert mission flying F-15 fighter jets. These fighter jets are on call and ready to go at a moment's notice, responding to commercial airline emergencies as well as intercepted Russian long range bombers that have resumed cold war tactics, testing our defenses off of the west coast. They have provided aerial protection recently during the 2016 Super Bowl and protecting the President during his visits to the region. In addition to the alert mission, Portland ANG Base hosts various tenants such as the Air Force Reserve's 304th Rescue Squadron, which in times of need assists local search and rescue operations. It also hosts the Oregon Army National Guard, Civil Air Patrol, the Federal Bureau of Investigation and STARBASE. STARBASE is an Oregon Military Department program focusing on teaching Science, Technology, Engineering and Mathematics (STEM) to local school-aged children.

   The funding provided by this package would go towards a new annual fee assessed by the City of Portland's BES bill for storm-water. While there is no direct benefit received by the Portland Air National Guard base as it relates to this fee, a matter which we have addressed through judicial proceedings, National Guard Bureau has determined this is an eligible utility cost through the Facilities Operations & Maintenance Agreement (FOMA) and requires a 20% non-federal match.

   This package requests a total of $300,000 in State funding and will lead to the direct Federal contribution of up to $1,200,000. The total of $1,500,000 covers 100 percent of the estimated $750,000 annual fee, currently projected to be assessed, during the 2017-19 biennium. Portland ANG does not have sufficient non-federal resources within its existing budget to absorb this new utility cost.

   Should this package not be approved the ANG may be required to look at a reduction in staffing levels to free necessary non-federal resources to finance the cost of the storm-water bill. Potential staff reductions include one Heating, Ventilation, and Air Conditioning (HVAC) technician, two roads and grounds maintenance workers, two facilities maintenance technicians, and one electrician. This loss in manning would have a direct impact on maintenance staff continuity and ability, resulting in an increased risk to the Base's ability support Environmental and Safety programs. The potential reduction in staffing would result in a corresponding increase in the deferred maintenance backlog and reduction in mission support capability. Facility maintenance and upkeep would continue to be deferred at an increasing rate across the installation.

2. How Achieved – Appropriation and approval will allow the agency to meet a mandatory financial obligation levied by the City of Portland's Bureau of Environmental Services. This package ties primarily to the Governor's priority of "Responsible Environmental Stewardship."

3. Staffing Impact – None.

4. Quantifying Results – The results of this policy package will be monitored by audits performed by the Secretary of State Audits Division and federal internal auditors, as well as operational reviews performed by the Department of Defense.

5. Revenue Source - $300,000 General Fund and $1,200,000 in matching Federal Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**

Pkg: 206 - PANG Stormwater fees | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	300,000	-	-	-	-	-	300,000
Federal Funds	-	-	-	1,200,000	-	-	1,200,000
Total Revenues	**$300,000**	**-**	**-**	**$1,200,000**	**-**	**-**	**$1,500,000**
Services & Supplies							
Fuels and Utilities	300,000	-	-	1,200,000	-	-	1,500,000
Total Services & Supplies	**$300,000**	**-**	**-**	**$1,200,000**	**-**	**-**	**$1,500,000**
Total Expenditures							
Total Expenditures	300,000	-	-	1,200,000	-	-	1,500,000
Total Expenditures	**$300,000**	**-**	**-**	**$1,200,000**	**-**	**-**	**$1,500,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OPERATIONS PROGRAM
POLICY PACKAGE 207
PRIORITY 1

1. Purpose– This Policy Package requests $10,869,000 General Fund to remediate ten armories that contain hazardous materials, mainly lead contamination resulting from indoor firing ranges used by the Oregon Army National Guard for small arms training. This is a critical life-safety issue that must be addressed. High levels of ingested lead can cause serious health effects, including high blood pressure, cardiovascular and reproductive problems, and lower kidney function. Lead is particularly harmful to children. This policy package ties directly to two of the Governor's five priorities: "Safer, Healthier Communities" and "Responsible Environmental Stewardship."

In November 2014, the Oregon Military Department became aware of dangerously high lead dust levels in twelve of its facilities that housed indoor weapons ranges. Lead dust is a regulated hazardous material, and tests revealed that the lead dust in our indoor ranges exceeded allowable levels. All of the facilities had varying levels of lead dust in areas outside the indoor firing ranges. The agency ceased use of the indoor ranges, and sealed them pending cleanup. All 12 indoor firing ranges were closed in November 2014, and rental activity ceased in early 2015 (some have since re-opened to rentals). Gun range activities are now taking place at outdoor ranges, and all 12 indoor firing ranges will be converted to equipment storage space.

The Forest Grove Armory had the highest and most widespread levels of contamination, necessitating an immediate closure and abatement project. Units and equipment stationed at Forest Grove were displaced into other already overcrowded facilities while the abatement has been conducted, and will return to Forest Grove upon completion in October 2016.

The Roseburg Armory was already approved for an Armory Service Life Extension Project, which successfully abated and repurposed its indoor rifle range as part of its scope. It has since reopened to the public.

The Oregon Military Department conducted work area cleanup at the remaining 10 facilities to allow for modified continued use pending a full abatement project. Additionally, the Oregon Military Department contracted for a comprehensive hazardous material survey and abatement study for the remaining 10 facilities. The study has identified significant hazardous material at all of the facilities that requires abatement. This request would provide the funding to conduct hazardous material abatement and a portion of the cost to conduct indoor weapons range conversions at the remaining 10 facilities. These armories are located in Ashland, Baker City, Bend, Coos Bay, Kliever (Portland), Lane County, McMinnville, Ontario, Pendleton and the Salem Anderson Readiness Center.

OMD is reliant on Other Funds rental revenue to maintain its armories and pay staff costs. The closure of 12 armories to rentals has had an impact on rental revenue. The Kliever and Forest Grove armories were in the top five revenue producers. Currently four of the 10 armories are closed to rentals (Ashland, Coos Bay, Kliever and Pendleton), but most if not all will be closed during the remediation project, depending on the scope of work required,

and for safety concerns. Any reduction in rental revenue has an immediate impact on the ability of facility maintenance staff to purchase goods or services needed in the ongoing management of our facilities. The majority of armories managed by the Military Department require a 50% non-federal match for all operational costs, with rental revenue acting as a major source of that match. Reliance on rental revenue has increased dramatically over the last three biennia as the agency has dealt with ongoing reductions to available General Fund. This ongoing reduction has helped lead to increased levels of deferred maintenance, now estimated at $130 million, across the enterprise. The ability of the Military Department to leverage rental revenue, along with limited General Fund resources, is a primary factor keeping deferred maintenance at this already challenging level and not higher.

The ten armories have also been tested for asbestos contamination, with test results indicating that most of the asbestos-containing materials can be managed in place. Only one armory (Kliever) is recommended for abatement via replacement of pipe insulation.

Federal Funds are being pursued for the remediation work but are uncertain. If the General Fund requested in this policy package is approved, the likelihood of obtaining federal funds would increase substantially, as the state could demonstrate existing matching funds.

2. How Achieved – Approval of this policy package will allow OMD to remediate lead contamination from ten armories, convert the indoor firing ranges to storage space, and reopen all facilities to public rentals.

3. Staffing Impact –None.

4. Quantifying Results – The results of this package will be quantified by clean lead test results at the ten armories affected by lead contamination.

5. Revenue Source - $10,869,000 General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Operations**
Pkg: 207 - Hazmat Abatement | **Cross Reference Number: 24800-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	10,869,000	-	-	-	-	-	10,869,000
Total Revenues	**$10,869,000**	**-**	**-**	**-**	**-**	**-**	**$10,869,000**
Services & Supplies							
Professional Services	10,869,000	-	-	-	-	-	10,869,000
Total Services & Supplies	**$10,869,000**	**-**	**-**	**-**	**-**	**-**	**$10,869,000**
Total Expenditures							
Total Expenditures	10,869,000	-	-	-	-	-	10,869,000
Total Expenditures	**$10,869,000**	**-**	**-**	**-**	**-**	**-**	**$10,869,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - OPERATIONS (002)

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19 Agency Request	2017-19 Governor's Recommended	2017-19 Legislatively Adopted
Federal Revenues as Other Funds	Oth	0355	187,432	740,000	740,000	376,200		
Charges for Services	Oth	0410	253,207	-	-			
Facility Rental Fees	Oth	0510	2,949,957	2,978,144	2,978,144	3,009,720		
Interest	Oth	0605	1,368	-	-	-		
Sales Income	Oth	0705	6,871	-	-	-		
Donations	Oth	0905	50,000	-	-			
Other Revenues	Oth	0975	689,749	320,000	456,457	392,000		
Transfer In- Intrafund	Oth	1010	390,892	-	-	-		
Transfer In- Other	Oth	1050	-	-	-	-		
Transfer from Energy, Dept of	Oth	1330	50,000	-	-	-		
Transfer Out- Intrafund	Oth	2010	(447,632)	(106,014)	(106,014)	(102,541)		
Subtotal - Other Funds			4,131,844	3,932,130	4,068,587	3,675,379	-	-

__X__Agency Request _____ Governor's Recommended _____ Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - OPERATIONS (002)

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19 Agency Request	2017-19 Governor's Recommended	2017-19 Legislatively Adopted
Federal/State Agreements:								
Master Cooperative Agreement	Fed	0995	81,276,610	83,381,178	85,326,225	96,716,204		
Transfer Out - Intrafund	Fed	2010	-	-	-	-		
Transfers-Centralized Personnel Plan	Fed	2020	(1,047,942)	(1,368,101)	(1,368,101)	(1,428,822)		
Subtotal - Federal Funds			80,228,668	82,013,077	83,958,124	95,287,382	-	-
Total - Other Funds and Federal Funds			84,360,512	85,945,207	88,026,711	98,962,761	-	-

__X__Agency Request _____ Governor's Budget _____ Legislatively Adopted

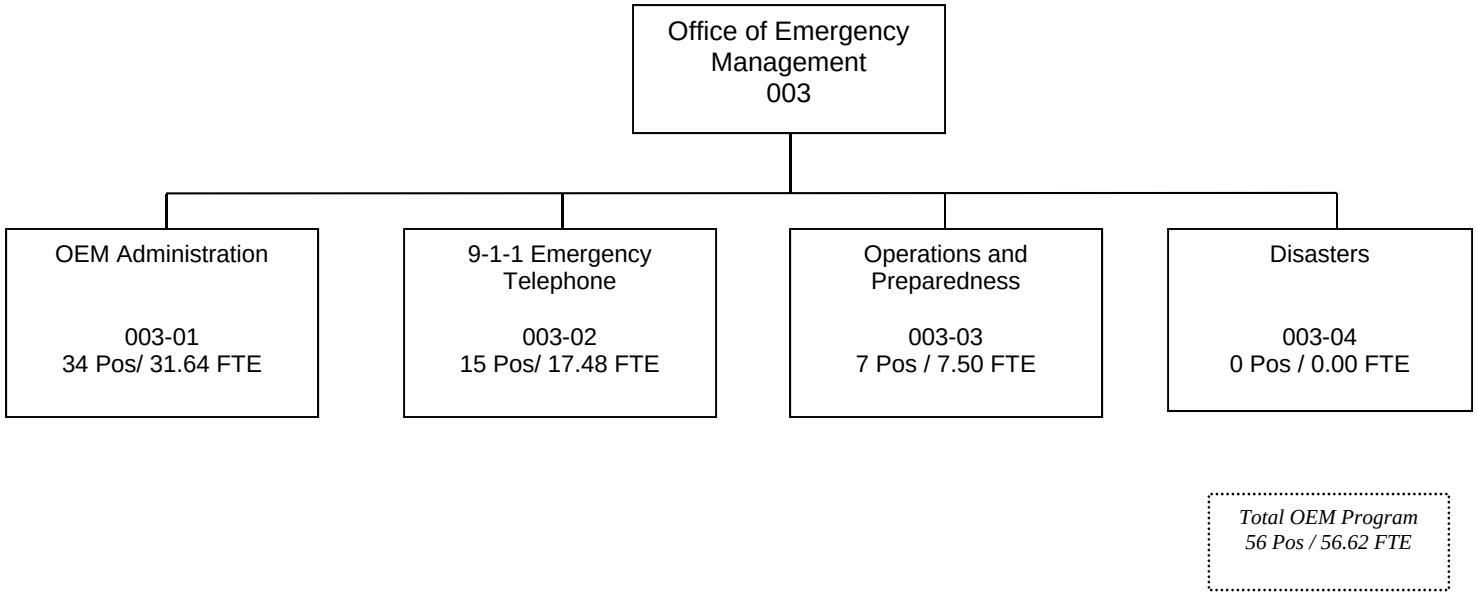
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon **Agency Number: 24800**
2017-19 Biennium **Cross Reference Number: 24800-002-00-00-00000**

Source	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Federal Revenues	187,432	740,000	740,000	376,200	-	-
Charges for Services	253,207	-	-	-	-	-
Rents and Royalties	2,949,957	2,978,144	2,978,144	3,009,720	-	-
Interest Income	1,368	-	-	-	-	-
Sales Income	6,871	-	-	-	-	-
Donations	50,000	-	-	-	-	-
Other Revenues	689,749	320,000	456,457	392,000	-	-
Transfer In - Intrafund	390,892	-	-	-	-	-
Tsfr From Energy, Dept of	50,000	-	-	-	-	-
Transfer Out - Intrafund	(447,632)	(106,014)	(106,014)	(102,541)	-	-
Total Other Funds	**$4,131,844**	**$3,932,130**	**$4,068,587**	**$3,675,379**	**-**	**-**
Federal Funds						
Federal Funds	81,276,610	83,381,178	85,326,225	96,716,204	-	-
Transfer In - Intrafund	249,839	-	-	-	-	-
Transfer Out - Intrafund	(249,839)	-	-	-	-	-
Transfer Out - Indirect Cost	(1,047,942)	(1,368,101)	(1,368,101)	(1,428,822)	-	-
Total Federal Funds	**$80,228,668**	**$82,013,077**	**$83,958,124**	**$95,287,382**	**-**	**-**

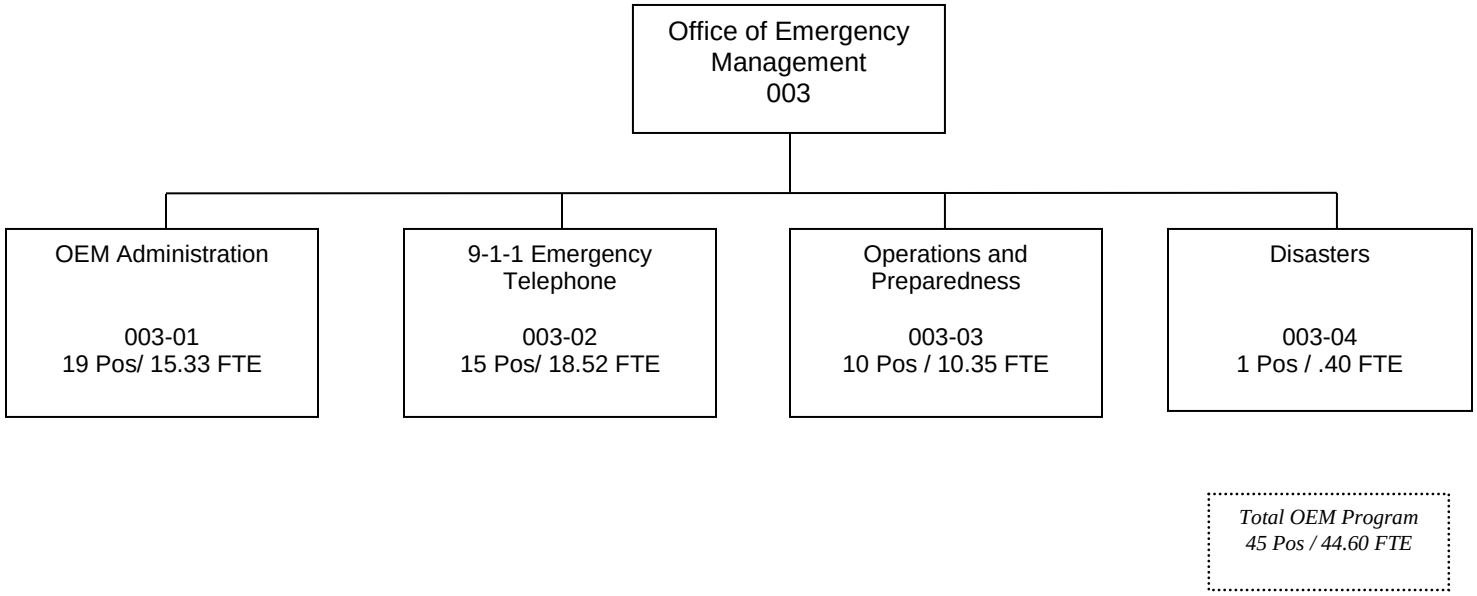
OREGON MILITARY DEPARTMENT

Office of Emergency Management
2017-2019 Organization Chart



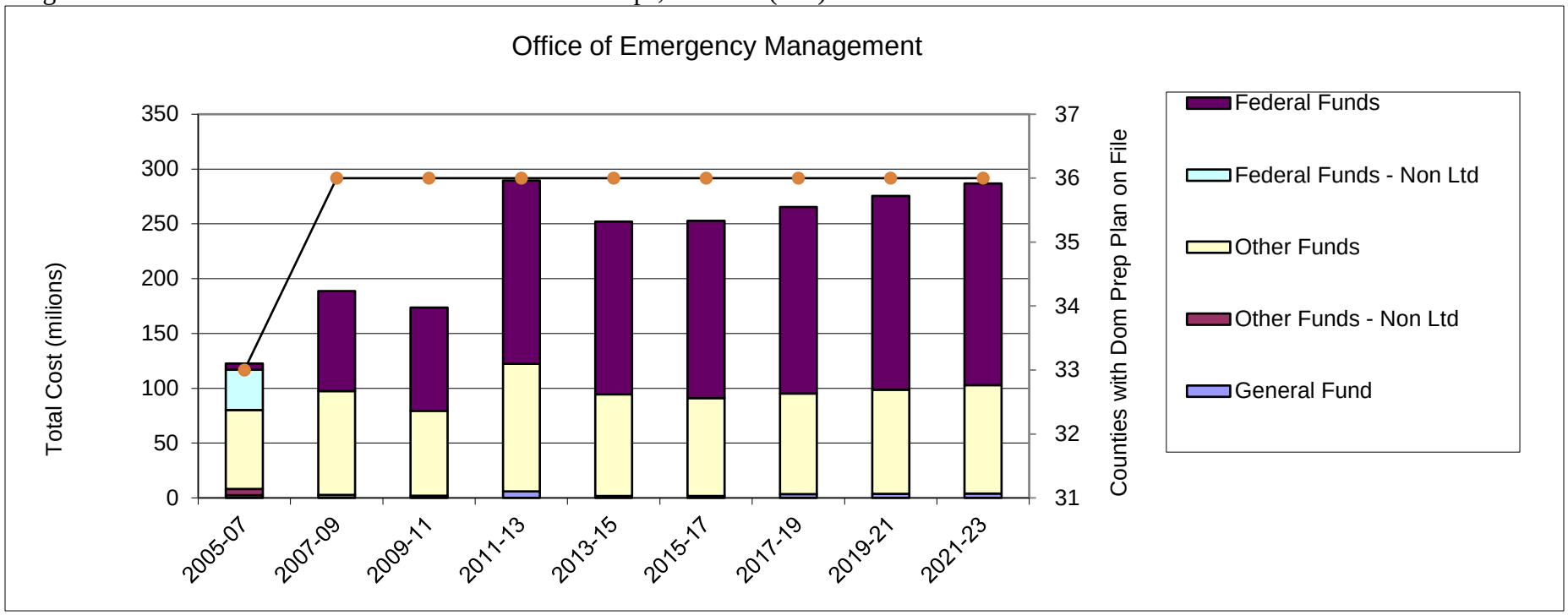
OREGON MILITARY DEPARTMENT

Office of Emergency Management
2015-2017 Organization Chart



Oregon Military Department – Office of Emergency Management – Executive Summary

Primary Long Term Focus Area: Safer, Healthier Communities
Secondary Long Term Focus Area: Excellence in State Government
Program Contact: Andrew Phelps, Director (503) 378-2911 #22292



Program Overview

The Office of Emergency Management (OEM) coordinates statewide emergency services and maintains emergency communications systems used for public warnings, emergency notifications, and emergency support. OEM also provides cities, counties, and tribes throughout Oregon with planning, training, exercise and technical assistance as it relates to disaster preparedness, emergency response, recovery services, and hazard mitigation.

Program Funding Request

The 2017-19 Agency Request Budget (ARB) for the Office of Emergency Management within the Oregon Military Department includes expenditure authority of $3,573,528 General Fund, $91,556,942 Other Funds, and $170,267,369 Federal Funds. The 2017-19 All Funds Budget is $265,397,839. 2017-19 ARB includes 56 positions and 56.62 FTE. All Funds Budgets estimated for 2019-21 and 2021-23 Biennia is $275,482,957 and $286,777,758, respectively.

This budget request ensures a fully staffed and high-functioning Office of Emergency Management is available to provide critical services to the citizens of Oregon. A high-functioning OEM is critical to the success of the Governor's Safety Strategy as it relates to emergency preparedness, emergency response, disaster mitigation and 9-1-1 call taking activities. The impact of OEM to the citizens of Oregon is tremendous, as situations like the earthquake in Japan aptly demonstrate should a Cascadia style event should occur off Oregon's shores.

An additional benefit provided by OEM is the ability to leverage federal resources. The Emergency Management Performance Grant (EMPG), which is a primary funding tool for OEM, requires a 50% non-federal match. Each year, available federal funding is unmatched due to lack of state investment. The request for investment made by this budget would result in these federal funds being brought to Oregon for use in enhancing our emergency response efforts.

Program Description

The Office of Emergency Management encompasses four program areas: Administration, Plans and Training, Technology and Response and Mitigation and Recovery.

1. The Administration Program oversees the strengthening of Oregon's overall emergency preparedness by coordinating and providing intra-governmental, non-governmental, and private sector partners with the opportunities to collaborate on specific patterns of preparatory actions. The result of these efforts lead to planned, coordinated, and cooperative responses to natural and man-made disasters, which is the goal of the Executive and Legislative branches of government.
2. The Plans and Training Program (PTP) executes planning, training, and exercise programs with the goal of raising awareness. This increase in awareness leads to better statewide preparedness for all hazard incidents. The PTP also provides daily customer service to state and local agencies regarding Homeland Security Grant Programs, Emergency Operations Plans, Geological Hazard Programs, the National Incident Management System (NIMS), Training and Exercise Teams, Citizen Corp Program and the State Emergency Coordination Center.
3. The Technology and Response Program (TRP) is responsible for the seamless operation of the statewide Enhanced 9-1-1 system. This includes the responsibility for the continual coordination and management of the network necessary to deliver 9-1-1 calls to Public Safety Answering Points across the state. The TRP oversees the state Search and Rescue program which coordinates local search and rescue efforts

with the National Guard, Coast Guard and the Civil Air Patrol. Finally the TRP coordinates with the Oregon State Police to manage the Oregon Emergency Response System (OERS).

4. The Mitigation and Recovery Program (MRP) leads the coordination among state, local, and federal agencies in the development, planning, and adoption of local community hazard mitigation plans. The MRP accomplishes this by administering multiple Department of Homeland Security programs including the Pre-Disaster Mitigation Program, the Flood Mitigation Assistance Program, the Severe Repetitive Flood Program, the Hazard Mitigation Grant Program, and the Robert T. Stafford Disaster Relief Fund (which encompasses Public Assistance and Individual Assistance for disaster recovery). Additionally the MRP leads the coordination of the Emergency Management Performance Grant which provides financial support for the day to day operations of county, city and tribal Emergency Managers. The MRP also leads efforts surrounding post disaster recovery activities as they relate to the Robert T. Stafford Disaster Relief Fund.

The major cost drivers associated with the OEM program include Personal Services costs. While increased costs are an issue, planned reductions in Homeland Security Grant Funds is a key issue affecting OEM. Oregon's share of Homeland Security Grant funds fell by 32% from $5,137,205 to $3,459,364 between 2011 and 2013. Without an alternative means of financing, the identified reduction in federal support will impact the future ability of OEM to retain key program and grant administrative staff in coming years.

To accomplish its complex mission OEM heavily utilizes partnerships between federal, state, and local agencies as well as volunteer groups.

The Administration Program partners with state agencies, cities and counties to coordinate a holistic approach to emergency management. This approach includes helping create awareness, response, mitigation and recovery processes. The Plans and Training Program (PTP) partners with state agencies to administer the Oregon Emergency Response System Council. These partners also man the state Emergency Coordination Center during natural and human-made disasters. These partnerships help provide emergency support functions to determine the resources or assets needed to meet the needs of impacted areas. OEM has partnerships with all state agencies when responding to emergency situations.

The Technology and Response Program (TRP) partners with the 43 Public Safety Answering Points (PSAPs) around the state to ensure seamless operation of the 9-1-1 system. The TRP meets quarterly with members of the PSAP community to discuss new technologies, operational improvements and program requirements. The TRP also partners with the Amateur Radio Unit (ARU) during times of emergency. The ARU is staffed by volunteers and acts as a backup/alternative system for statewide communication when traditional means of communication have broken down.

The Mitigation and Recovery Program (MRP) works with local jurisdictions and state agencies to plan strategies for the mitigation of hazards across the state. The MRP also partners with the Federal Emergency Management Agency (FEMA) in effectively leveraging federal resources.

Opportunities to improve performance through alternative delivery methods: The creation of regional Emergency Management Teams is a strategy which would lead to more effective and coordinated response and recovery efforts across the state. An additional strategy would be to begin incorporating mitigation practices during the development stages of construction and industrial expansion. It has been shown that mitigation is one the most effect mechanisms for building disaster resilient communities.

Program Justification and Link to Long Term Outcomes

The mission of the Office of Emergency Management (OEM) is to support the safety and security of the citizens of Oregon. This mission goes hand in hand with the Governor's goal that all Oregonians should live in safer and healthier communities. OEM accomplishes this mission through effective partnership development, planning and training, mitigation actions, educational outreach, research and development and leveraging of resources. The partnerships between OEM and the vast array of federal, state, and local agencies as well as public organizations provide for coordination toward emergency preparedness, response, recovery and hazard mitigation.

OEM provides guidance through effective statewide leadership on disaster awareness, preparedness, mitigation, and response and recovery. This leadership helps ensure communities have prepared and planned for disasters and the corresponding recovery efforts which follow. These planning actions help improve the resiliency of Oregon to the long term impacts of natural and human-made disasters.

OEM is continually working to improve the services and materials needed to help educate communities. OEM has distributed thousands of brochures on hazard preparedness, especially as it relates to earthquakes. OEM also utilizes social media (Twitter and Facebook) to share the message of preparedness, as well as for disseminating real time information during a disaster. Effective statewide communication is an integral part of the operations within OEM.

A major communication project underway within OEM is the development of the Next Generation 9-1-1 system. The development of this system will help coordinate shared public safety data and real time communication systems with the goal of increasing the capability and responsiveness of all public services. In addition to Next Generation 9-1-1, OEM is working to improve the Oregon Emergency Response System (OERS). The improvements are focused on enhancing the communication and coordination between government agencies for responding to hazard incidents across the state.

It is important to realize the work done by OEM impacts policy areas outside of safety. Having effective mitigation and disaster recovery plans in place along with proactive educational outreach helps improve the resiliency of Oregon's economy, a secondary link to the focus area of "A Thriving Oregon Economy." The work performed by OEM and its partnership with the federal government helps bring millions of dollars to Oregon to help improve public infrastructure and facilities as well as removing homes from flood zones. The result is less damage and injuries during future events and a quicker economic recovery to impacted areas.

Program Performance

To date the Office of Emergency Management (OEM) has distributed funding to all 36 Oregon counties to help finance emergency management programs. Currently 100% of Oregon counties have a formal written Emergency Operations Plan on file with OEM. Our goal is continue to have 100% of counties with a plan on file with the office. Through the Emergency Communications Account all 43 Public Safety Answering Points (PSAPs) are able to maintain/upgrade 9-1-1 call taking equipment. Currently 80% of Oregon's population is covered by a FEMA approved hazard mitigation plan. This has resulted in several mitigation projects being approved for funding through the Pre-Disaster Mitigation Program.

Enabling Legislation/Program Authorization

The Office of Emergency Management (OEM) is a division of the Oregon Military Department which is authorized under Article X of the Oregon State Constitution. OEM is further authorized by Oregon Revised Statutes 401.052, 403.120 and 404.100. Federal program authority is authorized by Department of Homeland Security 44 Code of Federal Regulations (CFR).

Funding Streams

For 2015-17 biennium, the program is funded with General Fund (1%), Other Funds (35%) and Federal Funds (64%). Other Funds include dedicated Emergency Communication Tax Revenue authorized by ORS 403.235 which is collected from vendors that sell any device capable of reaching the 9-1-1 system. Pre-paid telephones were added to taxable devices with HB 4055 (February 2014 legislative session), which applies to retail transactions beginning October 1, 2015. Federal Funds carry match requirements from zero to 50 percent, are dedicated, and come primarily from the Department of Homeland Security.

Proposed Program Enhancements for 2017-19

The proposed budget for the Office of Emergency Management contains enhancements over the program's Current Service Level budget for 2015-17 biennium. Policy Package 301 requests a fund shift for three (3) positions currently funded by the Homeland Security Grant Program (HSGP). This request is for one Program Analyst 3 and two Accountant 3's within the Office of Emergency Management (OEM) to shift from Federal Funds to General Funds. Due to the broad nature of the work conducted by these positions, and the restrictions of use for Federal grant funding, coupled with the continued reduction of the Homeland Security Grant, General Fund is the most appropriate source of financing to ensure that OEM is able to meet the needs of the state.

Policy Package 302 establishes four additional positions. Two Program Analyst positions to help manage projects and provide direct, tailored, technical assistance to city, county and tribal governments as it relates to Oregon's Hazard Mitigation Program. These positions will enable Oregon to regain Enhanced Status for the *Oregon Natural Hazards Mitigation Plan (NHMP)*. Eligibility for federal funding offered through Federal Emergency Management Agency's (FEMA) Unified Hazard Mitigation Assistance (HMA) grant programs, and the Emergency Management Performance Grant (EMPG) requires state and local jurisdictions (all counties, and some cities) to develop and update natural hazard mitigation plans. These plans are reviewed by

the Office of Emergency Management (OEM) and FEMA, and are certified for five years. An Enhanced NHMP status allows the state to be eligible to receive additional federal funding in the aftermath of a federally declared disaster. Two Program Analyst positions will work with local jurisdictions in the development of hazard mitigation plans and projects through the Hazard Mitigation Assistance grant programs. The Program Analysts will serve as technical advisors to local governments with regard to program and application requirements. These positions will also be responsible for ensuring all environmental and historical preservation (EHP) issues are reviewed prior to an application being submitted to FEMA for funding. This entails close interaction with local historic preservation offices, the State Historical Preservation Office, and FEMA Region Ten Environmental Staff. EHP analysis includes reviewing applications for compliance with National Environmental Policy Act (NEPA), Section 106 and Endangered Species Act standards. This analysis is conducted for Public Assistance projects as well as Hazard Mitigation projects. After projects are selected for funding, these positions serve as program coordinators working with local jurisdictions regarding the ongoing progress of the plan/project. This includes the creation of quarterly progress reports shared with FEMA, OEM management, and identified leadership within the local jurisdiction. Duties also include on-site monitoring visits and providing technical assistance regarding program performance. In addition, these positions provide support to the State Hazard Mitigation Officer (SHMO) for ongoing management and enhancement of Hazard Mitigation Assistance grant programs. Support will include review and analysis of project proposals, project status, federal reporting requirements, and customer interactions (both local and federal). This will allow the SHMO to build strategic planning capacity, focusing on a holistic approach to hazard mitigation across the state.

Policy Package 303 establishes eight additional positions: Three Regional Planning Program Analysts, three Regional Training and Exercise Training and Development Specialists, one section manager to supervise the six positions and one GIS Specialist. This package is designed to create three two-person teams to provide assistance to city and county emergency management personnel in the planning, implementing and execution of federal and state initiatives and requirements. Additionally these teams will be geographically located closer to city and county areas in order to respond to requests for assistance during disasters. The three regions would be the northern Oregon coast, the Central Oregon Coast, and the Southern Oregon Coast. Having additional positions focused on these high impact areas threatened by a Cascadia Subduction Zone earthquake and tsunami will help the state mitigate these risks. The teams' primary purpose will be to enhance the overall capabilities of county emergency management programs through comprehensive training and program analysis.

Policy Package 304 reclassifies five existing positions within OEM. Two of these positions, by nature of their level of responsibility, would be reclassified as management service within their existing classifications, one Program Analyst 3 and one Program Analyst 4. The third and fourth positions: a Program Analyst 2 (Geo Hazards Awareness Coordinator), and an Operations and Policy Analyst 4, would be reclassified from Limited Duration (LD) to permanent positions. The fifth position, the State Hazard Mitigation Officer (SHMO), would be reclassified from a Program Analyst 3 to a Program Analyst 4.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT PROGRAM

The purpose of the Office of Emergency Management Program (OEM) is to coordinate, collaborate, maintain, and expand the Governor's statewide emergency services system. This system facilitates, coordinates, and manages the emergency needs of Oregon citizens and visitors to the state for both pre-event and post-event activities. This supports the State's ability to prevent, prepare for, respond to, recover from and mitigate all types of emergencies from mass shootings and civil disruptions, to flooding, to catastrophic earthquakes and tsunamis. OEM's efforts focus on strengthening Oregon's overall resiliency. The Office of Emergency Management coordinates vital partners from all levels of government, tribal nations, non-governmental organizations, and private sector businesses to synchronize efforts and ensure the state leverages all available resources. The systems and structures OEM develops and maintains, provide opportunities to collaborate before, during and after specific incidents to improve response and recovery efforts. The result is clear roles and responsibilities for all state agencies' on how they will provide essential functions and critical services for the whole community during or following a disaster in a planned, coordinated, and effective manner. The expectation expressed by the Governor and the Legislature is that the Office of Emergency Management provides leadership and coordination for all actions necessary to accomplish this mission.

Office of Emergency Management Administration:

OEM Administration is primarily funded by, and oversees the actions of, the Emergency Management Performance Grant Program (EMPG) which acts as the foundation of the State's All-Hazards approach to disaster preparedness. EMPG funding comes to the Office of Emergency Management from the U.S. Department of Homeland Security (DHS) through the Federal Emergency Management Agency (FEMA). The purpose of the EMPG is to give state and local jurisdictions greater flexibility in determining an effective and tailored emergency management organization at the state and local level. The Emergency Management Performance Grant is the single federal funding source that specifically provides for personnel and day to day costs for state and local emergency management programs. The EMPG program requires a non-federal match of 50% at both the state and local level. OEM currently has 34 counties that participate in the program, two tribal nations (the Confederated Tribes of Grand Ronde, and the Confederated Tribes of Warm Springs), as well as six of Oregon's largest cities (Portland, Beaverton, Gresham, Hillsboro, Salem and Eugene). EMPG funds also support the State's mitigation plans and projects, as well as natural hazard programs, including the State's Earthquake/Tsunami and Volcanic Hazards programs. The Administration program supports the preparation of federally mandated hazard analysis and vulnerability risk documents that local governments complete in order to understand which hazards they are most at risk for, and to plan accordingly to reduce that risk. The Administration program also focuses on coordination and planning activities among state agencies and links local jurisdictions in this effort. The identification of areas of deficiency support prioritization of limited resources and serves as the basis for determining processes that optimize those resources. The Administration program is also responsible for the day to day management of OEM. The OEM Director and Deputy Director work within this program area to provide guidance and direction regarding the future actions of the Office and to engage and influence national homeland security and emergency management policies to benefit Oregon. Enterprise wide strategic planning is also directed through this program area, as is development of the Public Private Partnership Program and crisis communications capabilities.

State 9-1-1:

The mission of the State 9-1-1 Program is to ensure the seamless operation of the 9-1-1 system within Oregon. The program is responsible for the continual coordination and management of the network necessary to deliver 9-1-1 calls, the customer premise equipment used by the Public Safety Answering Points (PSAP) to process those calls, as well as consulting and assisting local governments with the challenges faced in the delivery of and participation in the State 9-1-1 emergency reporting system.

The State 9-1-1 Program continues to upgrade and maintain the statewide system for the delivery of 9-1-1 calls for service. OEM supports the network and equipment maintenance and upgrades as necessary to sustain the current level of operations at every PSAP in Oregon. The State 9-1-1 Program is currently planning for the implementation of Next Generation 9-1-1 (NG 9-1-1). This high priority technology project, once completed, will accommodate texts, videos and photos to be received by a PSAP. NG 9-1-1 is new to the industry and is a nationwide initiative. Oregon's statewide initiative is vital to our citizens and it will fulfill public expectation. The NG 9-1-1 project will require extensive planning, testing and a complete upgrade to Oregon's current 9-1-1 network. NG 9-1-1 will create a significant impact on PSAP personnel and will increase the amount of data being sent to PSAPs; this will require extensive standards and security protocols to protect Oregon's 9-1-1 network. In order to implement a successful statewide IT project of this magnitude, OEM will need to increase its 9-1-1 resources.

The State 9-1-1 Program works closely with the Department of Administrative Services, State Chief Information Office and the Legislative Fiscal Office in support of NG 9-1-1 initiative. In addition OEM continues to work with the Oregon Department of Revenue to ensure that new technologies subject to the 9-1-1 tax are being researched and when appropriate, collected. OEM includes the Public Utility Commission in such discussions to ensure advanced coordination on all regulatory matters relating to telecommunications that impact 9-1-1 capabilities in Oregon.

The State 9-1-1 Program continues to work with the public safety community, local governments, state partners, the Federal Communications Commission and other national organizations to plan for the capability of answering a 9-1-1 call for help from any device, anywhere, anytime.

Domestic Preparedness:

The Domestic Preparedness Program receives Federal U.S. Department of Homeland Security Program Grant Funding to execute the programmatic functions of Oregon's Homeland Security planning, organization, equipment, training, and exercise programs. This is accomplished by utilizing Homeland Security Grant dollars to fund nine OEM staff, while passing through 80% of the funds to local communities. Unfortunately, this grant

has declined steadily and significantly in recent years. The proposed FY17 budget released by the President reflects a reduction of 60%, which would have a profoundly negative impact on staffing at OEM.

Oregon uses the funding very effectively to raise the awareness of the terrorist threat, catastrophic incidents, and to increase the State's preparedness for all hazards. The grant funds, for the past 16 years, have been critical in assisting state and local government agencies at all levels in developing terrorism plans and annexes, conducting domestic preparedness training and exercise activities, and to acquire equipment to support these functions.

OEM's planning, training, and exercise programs provide preparedness and recovery training to local and tribal emergency managers, first responders, local elected and appointed officials, and state officials with direct and indirect emergency management authority and responsibilities. In addition, a wide variety of equipment is also provided under these grants to enhance first responder and emergency management professional capabilities in reducing the impact to life and safety, property, and the environment. Instituting the programs under these grants has provided a commonality in equipment, planning and training, resulting in well-prepared response organizations throughout Oregon.

The foundation for conducting training and exercising is the development of plans and procedures for all hazards that are a potential and probable threat to Oregonians. This includes terrorism and catastrophic incident preparedness, response, and recovery activities. Conducting these programs incorporates the familiarization and orientation of state and local officials to federal and state laws, regulations, and policies that ensure eligibility for funding and other state and federal assistance during the times of disaster and during recovery and restoration following an incident of national significance.

Disasters:

Since February of 1996, Oregon has experienced natural disaster activity severe enough to warrant a Presidential Disaster Declaration on 17 separate severe weather events, and one Emergency Declaration for the Hurricane Katrina evacuees. These major disasters have included flooding, landslides, hurricane force wind events, as well as severe winter storm activity. Under a mandate from Congress to FEMA, emphasis has been added to expedite the expenditure and closure of old declared disasters. The December 2015 storm event is the third largest disaster in Oregon, following the 2007 flood event, and the 1962 Columbus Day Storm. These disasters have resulted in federal disaster relief excess of $200 million to public entities throughout Oregon. In addition to Public Assistance to public entities, hazard mitigation grant funds have accompanied these disasters. These funds are used to reduce the effects of future disasters in Oregon.

Oregon's cities and counties continue developing, updating and adopting local community hazard mitigation plans. Through FEMA's Flood Mitigation Assistance Program, federal dollars are available to assist local jurisdictions with flood mitigation planning and flood mitigation projects. OEM works with other state agencies, such as Department of Land Conservation and Development, to identify project implementation opportunities in order to achieve the greatest impact with the least amount of resources. Counties and cities with repetitive flood losses receive highest priority

for consideration of grant funding and technical assistance to develop hazard mitigation plans and funding which are approved by FEMA in order to be eligible for future grant funding for hazard mitigation projects. In 2016, nearly all Oregon counties have mitigation plans that are either current or are being updated to meet current requirements. Most of Oregon's larger cities have mitigation plans. Subsequently, approximately 80% of Oregon's population is covered by a FEMA-approved hazard mitigation plan. This resulted in a large number of mitigation projects being selected for funding from the Pre-Disaster Mitigation (PDM) program, which is a competitive federal program. Hazard mitigation staff is currently working with the University of Oregon, Oregon Partnership for Disaster Resilience, to provide technical assistance to both cities and counties in support of their local hazard mitigation planning needs. In addition, several Oregon Universities have completed demonstration projects using PDM grant funding to seismically retrofit both dormitory and other university buildings. The successful implementation of projects on the Portland State University, Oregon Institute of Technology, Western Oregon University, and Oregon State University campuses in partnership with the Department of Geology and Mineral Industries helped lay the groundwork for the state's Seismic Rehabilitation Grant Program.

Hazard Mitigation Grant Program (HMGP) Funds accompany Major Disaster Declarations. Since 1996, Oregon has spent HMGP funds throughout the state on mitigation planning and projects. These funds total over $45 million dollars and include HMGP funding as a result of various storm activity, including Disaster 4258, which occurred in December of 2015.

Incorporating mitigation into codes and ordinances prior to new development is one of the most effective forms of hazard reduction and the keystone in building disaster resistant and resilient communities. FEMA's emphasis on pre-disaster mitigation encourages local communities to become disaster resistant communities by involving local volunteers, business and industry to promote mitigation measures, public education and an awareness of the hazards that a community may face, as well as developing incentive programs that encourage citizens and the business community to participate in available mitigation and preparedness programs. For example, the FireFree Program in Deschutes County brings together fuels reduction activities to create defensible spaces, codes and standards, first responder access, public awareness and other measures that reduce the impact of wildfires.

Expected Results from the 2017-2019 Budget:

The Oregon Military Department is home to the Oregon Army and Air National Guard, who aside from their recent prominent roles in the deployments to Afghanistan and Iraq, have played a critical role in preparing for and responding to natural disasters here in Oregon.

The Office of Emergency Management, likewise, has its central role, assisting the whole community to prevent, mitigate, prepare for, respond and recover from natural and man-made disasters.

OEM's 2017-2019 budget is seeking to expand the capability of the organization in multiple facets. This budget is also requesting much needed resources to help the organization fix operational shortfalls identified by both internal and external audits. One of the major priorities of the 2017-19 budget is to begin the statewide transition to Next Generation 9-1-1 Technologies.

OEM is also proposing four policy packages which seek to increase staff and/or reclassify positions within the agency. Among the proposed packages are two positions for mitigation and planning activities (Policy Package 302). OEM is working to sustain its Enhanced Status for the State Natural Hazard Mitigation Plan due to the increased levels of federal funding which an enhanced state is eligible to receive in the aftermath of federal disaster declaration. In order to maintain this status OEM needs to increase its overall grants administration capabilities, especially with regards to performing proactive environmental and historical reviews of proposed mitigation projects. OEM cannot sustain the Enhanced Status unless it increases its staffing levels to perform required tasks. As such, OEM is seeking two positions which will focus on hazard mitigation planning and project review with the explicit goal of improving the state's overall performance. OEM believes these positions will demonstrate to FEMA that Oregon is fully committed to mitigation planning and sound grant administration. Maintaining Enhanced Status will allow OEM to sustain improvements identified by the Secretary of State during the 2013 Performance Audit of OEM. Due to its Enhanced Status, the State of Oregon received an additional $1.5 million dollars in mitigation funds for disaster DR4258, the December 2015 Storm.

Policy Package 302 is designed to develop the state's capacity to adequately plan and prepare for the legislative responsibility to respond to natural and manmade incidents, develop a State Incident Management Assistance Team (IMAT), as well as develop and coordinate critical infrastructure and key resource preparedness activities throughout the state. This proposal will provide technical and expert assistance to state, tribal, county, and city emergency management personnel in the planning, training, and implementing and execution of federal and state initiatives and requirements. Additionally, these positions will ensure the state's threat and risk profile are accurate and coordinated with the federal government which influences preparedness grants and funding allocations. These positions will provide support throughout the state ensuring critical infrastructure owners and operators have access to the necessary technical expertise and program capabilities to reduce risk of critical service outages. Increasing Oregon's IMAT capabilities will ensure swift and efficient response during disasters. The primary purpose will be to enhance the overall capabilities of state, tribal, county and city emergency management programs improving the resiliency of critical systems, and lessening the hardships to citizens impacted by disasters.

Events of the past several years have shown that Oregon is prone to many natural hazard events, from wildfires, to floods, hurricane force winds and severe winter storms. Also, the state faces the catastrophic hazard of a Cascadia Subduction Zone Earthquake and Tsunami, which will result in destruction of entire portions of the Oregon Coast. OEM's current capacity is limited due to a shortage of staff and resources. The Emergency Management Performance Grant, which is used to fund a majority of the division's employees, now only funds approximately 30% of the staff, primarily due to lack of General Fund match monies. Additionally, since most OEM employees are funded by federally funded programs (even those that require GF match), they must work under the requirements of that grant program, which limits the flexibility the state has in prioritizing its needs in its preparedness programs. Staff members in the 9-1-1 program are funded from a dedicated funding source, which is not available on

a day-to-day basis to concentrate on other agency programs. As many local governments suffer the loss of revenues and an economic downturn, the increasing requests made to OEM to provide technical assistance and other resources to assist with training, exercise and other events, strains the agency's capacity to deal with the requests while continuing to meet the basic needs of the state's program.

Revenue Sources:

Other Funds

9-1-1 Emergency Telephone- 9-1-1 Tax - Other funds received from the Department of Revenue from an excise tax of $.75 per month per consumer who has telecommunications service or interconnected Voice over Internet Protocol service with access to the emergency communications system. Prepaid wireless telecommunications services are taxes at $.75 per retail transaction.

Department of Aviation- Other Funds are used to support the air search and rescue program and are matched with federal funding available through the Emergency Management Performance Grant.

Federal Funds

Emergency Management Performance Grant funds (administered by FEMA) may be used for necessary and essential expenses involved in the development, maintenance, and improvement of state, tribal and local emergency management programs. Through this grant program, OEM has the opportunity to receive a dollar for dollar match of federal funds to our general fund allocation. The grant is designed to give states more flexibility in deciding how to best use federal dollars to meet state specific needs. Local jurisdictions (35 counties, 5 cities, 4 Tribal Nations) also receive grant funding, which is required to provide a 50% cash match to participate in the program.

Homeland Security Grant Program- Includes pass-through funding to statewide local and tribal jurisdictions to enhance and or develop capabilities in planning, organization, equipment, training, and exercises within the national core capabilities to address the threat and risk of terrorism and catastrophic incidents. The proposed FY17 budget released by the President reflects a reduction of 60%, which would have a profoundly negative impact on staffing at OEM. This money also includes funding to support Citizens preparedness and Community Emergency Response Team (CERT) programs and the Non-Profit Security Grant Program. The Program also makes money available to the Portland Regional Area under the Urban Area Security Initiative Program. Regional agencies in Portland and the surrounding counties work together on projects and investments designed to improve the area's preparedness for a domestic preparedness event. These funds serve a dual purpose in that most projects also have a benefit in the area of natural hazards preparedness. One time grants from DHS for specific needs also come through Oregon as the State's Administrative Agency (SAA). For example, during the 2007-2009 biennium, the Public Safety Interoperability Communications Grant (PSIC), a $12 million grant for interoperable communications, was also made available to Oregon and its local jurisdictions.

FEMA's Public Assistance and Hazard Mitigation Grant Programs. The Public Assistance Program pays for the repair/restoration of damaged public infrastructure in the event that the President declares a Major Disaster/Emergency. The Hazard Mitigation Grant Program pays for mitigation efforts after a Presidential declaration by providing 15% of all overall FEMA recovery costs or 20% to states with Enhanced Status such as Oregon, to the State for mitigation projects. The majority of this funding is pass-through Federal Funding. Because this funding is unknown in advance of a disaster, OEM carries empty limitation as part of its budget so that funding is not slowed in the event of a Presidential disaster declaration.

FEMA's Pre-Disaster Mitigation Grant Program (PDM) and Flood Mitigation Assistance (FMA) Program. PDM is a nationally competitive grant program available to communities who have FEMA approved natural hazard mitigation plans. PDM funds can be used for both planning efforts and project implementation. Projects must be identified as a priority in the jurisdictions' local natural hazard mitigation plan. FMA Grants are made available yearly on a nationally competitive basis, and are geared toward repetitive flood loss properties insured through the National Flood Insurance Program. Oregon works closely with the Department of Land Conservation and Development on projects selected for funding under the FMA Program.

Essential Packages:

010 – Inflation on non-PICS personal services vacancy factor adjustments (expected vacancy savings in the 2017-19 biennium) – ($11,663) General Fund, ($7,861) Other Funds, $970 Federal Funds.

022 – Phase outs – ($500,000) Other Funds.

031 – Inflation on Services & Supplies, adjustments for State Government Service Charges - $67,196 General Fund, $2,267,601 Other Funds, $5,863,337 Federal Funds.

Policy Packages:

080 – May 2016 Emergency Board - $100,000 Other Funds.

301 – OEM Position Funds Shifts - $296,934 General Fund, ($300,780) Federal Funds

302 – Planning and CIKR Support - $349,207 General Fund, $347,964 Federal Funds, four new positions.

303 – Regional Teams - $735,687 General Fund, $160,170 Other Funds, $733,389 Federal Funds, eight new positions.

304 - OEM Position Reclassifications - $158,250 General Fund, $70,183 Other Funds, $245,542 Federal Funds, two new positions

305 – FEMA Grants to Dept of Land Conservation and Development - $1,083,668 Federal Funds.

Proposed New Laws:

Legislative Concept #24800-002 – Update to ORS 401.054 to expand the list of executive branch agencies integrated into the statewide Emergency Operations Plan.

Legislative Concept #24800-003 – Update to ORS 402.200 to include Tribal governments to participate in providing and requesting mutual aid resources in Emergency Response. Also designates a state agency to design, develop, implement and maintain a system for intrastate mutual aid.

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
ESSENTIAL PACKAGES

1. Purpose – Essential Packages adjust the base budget to reflect the agency 2017-19 current service level requirements.

2. How Achieved – The following Essential Packages adjust the Operations Program's base budget to reflect 2017-19 current service level requirements:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2017-19 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package decreases General Fund ($11,663), decreases Other Funds ($7,861), and increases Federal Funds $970.

022 - Phases out ($500,000) Other Funds Services and Supplies limitation for the 9-1-1 Program. This limitation was approved in Policy Package 301 in the 2015-17 Legislatively Adopted Budget to enable OEM and the Department of Administrative Services-Chief Information Office to convert the existing, end-of-life frame relay system to an internet protocol broadband network at all 43 Public Safety Answering Points. The conversion is scheduled for completion in October 2016 (2015-17 biennium);

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2017-19 changes. The package increases General Fund $67,196, increases Other Funds $2,267,601 and increases Federal Funds $5,863,337.

3. Staffing Impact – None.

4. Revenue Source – General Fund is increased $55,533, Other Funds is increased $1,759,740, and Federal Funds is increased $5,864,307.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Oregon Emergency Management**

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(11,663)	-	-	-	-	-	(11,663)
Federal Funds	-	-	-	970	-	-	970
Total Revenues	**($11,663)**	**-**	**-**	**$970**	**-**	**-**	**($10,693)**
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Overtime Payments	225	-	42	102	-	-	369
Shift Differential	35	-	1	3	-	-	39
All Other Differential	187	-	494	269	-	-	950
Public Employees' Retire Cont	158	-	102	78	-	-	338
Pension Obligation Bond	2,844	-	10,433	10,964	-	-	24,241
Social Security Taxes	62	-	41	32	-	-	135
Unemployment Assessments	-	-	-	-	-	-	-
Mass Transit Tax	143	-	416	-	-	-	559
Vacancy Savings	(15,317)	-	(19,390)	(10,478)	-	-	(45,185)
Total Personal Services	**($11,663)**	**-**	**($7,861)**	**$970**	**-**	**-**	**($18,554)**
Total Expenditures							
Total Expenditures	(11,663)	-	(7,861)	970	-	-	(18,554)
Total Expenditures	**($11,663)**	**-**	**($7,861)**	**$970**	**-**	**-**	**($18,554)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Oregon Emergency Management**

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	7,861	-	-	-	7,861
Total Ending Balance	**-**	**-**	**$7,861**	**-**	**-**	**-**	**$7,861**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Oregon Emergency Management**

Pkg: 022 - Phase-out Pgm & One-time Costs | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	-	-	(500,000)	-	-	-	(500,000)
Total Services & Supplies	**-**	**-**	**($500,000)**	**-**	**-**	**-**	**($500,000)**
Total Expenditures							
Total Expenditures	-	-	(500,000)	-	-	-	(500,000)
Total Expenditures	**-**	**-**	**($500,000)**	**-**	**-**	**-**	**($500,000)**
Ending Balance							
Ending Balance	-	-	500,000	-	-	-	500,000
Total Ending Balance	**-**	**-**	**$500,000**	**-**	**-**	**-**	**$500,000**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Oregon Emergency Management**
Pkg: 031 - Standard Inflation | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	67,196	-	-	-	-	-	67,196
Federal Funds	-	-	-	5,863,337	-	-	5,863,337
Total Revenues	**$67,196**	**-**	**-**	**$5,863,337**	**-**	**-**	**$5,930,533**
Services & Supplies							
Instate Travel	56	-	1,699	9,486	-	-	11,241
Out of State Travel	37	-	819	1,417	-	-	2,273
Employee Training	30	-	355	1,335	-	-	1,720
Office Expenses	15	-	871	3,702	-	-	4,588
Telecommunications	45	-	8,194	829	-	-	9,068
State Gov. Service Charges	17,526	-	(867,569)	19,395	-	-	(830,648)
Data Processing	17	-	35,826	4,929	-	-	40,772
Publicity and Publications	-	-	1,166	917	-	-	2,083
Professional Services	41	-	89,917	37,954	-	-	127,912
IT Professional Services	-	-	-	-	-	-	-
Attorney General	59	-	8,120	381	-	-	8,560
Employee Recruitment and Develop	-	-	2	62	-	-	64
Dues and Subscriptions	2	-	86	68	-	-	156
Facilities Rental and Taxes	49,296	-	9,238	22,769	-	-	81,303
Fuels and Utilities	11	-	455	753	-	-	1,219
Facilities Maintenance	-	-	-	40	-	-	40
Food and Kitchen Supplies	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-
Intra-agency Charges	-	-	-	-	-	-	-
Other Services and Supplies	61	-	924	5,299	-	-	6,284

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Oregon Emergency Management**
Pkg: 031 - Standard Inflation | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Expendable Prop 250 - 5000	-	-	484	2,220	-	-	2,704
IT Expendable Property	-	-	1,588	1,803	-	-	3,391
Total Services & Supplies	**$67,196**	**-**	**($707,825)**	**$113,359**	**-**	**-**	**($527,270)**
Capital Outlay							
Office Furniture and Fixtures	-	-	774	-	-	-	774
Telecommunications Equipment	-	-	-	-	-	-	-
Technical Equipment	-	-	572	2,705	-	-	3,277
Data Processing Software	-	-	-	4,519	-	-	4,519
Data Processing Hardware	-	-	-	1,772	-	-	1,772
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**$1,346**	**$8,996**	**-**	**-**	**$10,342**
Special Payments							
Dist to Cities	-	-	1,326,114	1,457,031	-	-	2,783,145
Dist to Counties	-	-	867,386	1,113,172	-	-	1,980,558
Dist to Other Gov Unit	-	-	761,510	2,351,884	-	-	3,113,394
Dist to Non-Gov Units	-	-	-	759,329	-	-	759,329
Dist to Local School Districts	-	-	-	59,566	-	-	59,566
Intra-Agency Gen Fund Transfer	-	-	-	-	-	-	-
Other Special Payments	-	-	-	-	-	-	-
Spc Pmt to Justice, Dept of	-	-	-	-	-	-	-
Spc Pmt to Police, Dept of State	-	-	-	-	-	-	-
Spc Pmt to Pub Safety Stds/Trng	-	-	19,070	-	-	-	19,070

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Spc Pmt to OR University System	-	-	-	-	-	-	-
Spc Pmt to Forestry, Dept of	-	-	-	-	-	-	-
Spc Pmt to Parks and Rec Dept	-	-	-	-	-	-	-
Spc Pmt to Land Conservation Dev	-	-	-	-	-	-	-
Spc Pmt to Transportation, Dept	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**$2,974,080**	**$5,740,982**	**-**	**-**	**$8,715,062**
Total Expenditures							
Total Expenditures	67,196	-	2,267,601	5,863,337	-	-	8,198,134
Total Expenditures	**$67,196**	**-**	**$2,267,601**	**$5,863,337**	**-**	**-**	**$8,198,134**
Ending Balance							
Ending Balance	-	-	(2,267,601)	-	-	-	(2,267,601)
Total Ending Balance	**-**	**-**	**($2,267,601)**	**-**	**-**	**-**	**($2,267,601)**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 301
PRIORITY 15

1. Purpose – This Policy Package requests a fund shift for three (3) positions currently funded by the Homeland Security Grant Program (HSGP). This request is for one Program Analyst 3 and two Accountant 3's within the Office of Emergency Management (OEM) to shift from Federal Funds to General Funds. Due to the broad nature of the work conducted by these positions, and the restrictions of use for Federal grant funding, coupled with the continued reduction of the Homeland Security Grant, General Fund is the most appropriate source of financing to ensure that OEM is able to meet the needs of the state. This Policy Package also ties primarily to the Governor's focus area of "Safer, Healthier Communities" and secondarily to "Excellence in State Government."

Pos #	Action	Title	Classification	Type	Impact		
					GF	OF	FF
0160015	From	Program Analyst 3	C0862	Fund Shift			($218,887)
0160015	To	Program Analyst 3	C0862	Fund Shift	$109,441		109,443
0160011	From	Accountant 3	C1217	Fund Shift			(186,584)
0160011	To	Accountant 3	C1217	Fund Shift	93,293		93,294
0160020	From	Accountant 3	C1217	Fund Shift		($32,833)	(191,072)
0160020	To	Accountant 3	C1217	Fund Shift	93,026	32,833	93,026
				Mass Transit Tax	1,174		
				Total Personal Services	$296,934	0	($300,780)

The Office of Emergency Management will soon experience a decline in overall HSGP funding as old year grants are fully executed. The proposed FFY17 budget released by the President of the United States includes an HSGP reduction of 60%, which will profoundly and negatively impact staffing at OEM. Staff members funded through the HSGP are tasked to provide the programmatic backbone for planning, training and exercise in an all hazard environment, as well as providing fiscal reporting services to local, state, tribal, and federal governments. The purpose of this policy package is to shift the funding for several critical positions reliant upon HSGP funds. OEM is seeking to maintain, not enhance, its capacity for planning, training and exercise, and seeks the ability to maintain existing personnel with an appropriate source of non-federal funding. Furthermore, this Policy Package would grant these positions increased flexibility to address a broader spectrum of hazards, and offer critical services within those environments. Additionally, states have a responsibility to not only effectively leverage federal resources, but to show a commitment to the field of emergency management beyond what is financed through the federal government. While this particular package does not increase the size of OEM it does show a commitment on behalf of the State of Oregon to invest and support the actions being conducted by the office.

2. How Achieved - Sustaining existing staff would be achieved by shifting funding from HSGP Federal Funds and replacing it with General Fund. The General Fund would then serve as the appropriate funding source, which provides the basic infrastructure for emergency management capabilities. Due to a lack of General Fund, the State of Oregon has not been able to effectively maintain capacity without drawing on other grant funds, specifically the Emergency Management Performance Grant (EMPG). OEM passes through more of the EMPG grant to its local partners than any other state, and the increased reliance on these funds to maintain service levels has a direct impact on the ability of our local partners to fund their programs.

3. Staffing Impact – If the FFY 17 federal projection passes, these positions would be at risk for elimination. While it may be possible for OEM to use other funding sources to offset some of the loss, it would have a lasting impact on not only the agency, but our state partners as well.

4.-Quantifying Results – Results in the state's emergency management system are measured by how well the state responds to emergencies and disasters and the ongoing development of statewide capabilities. The ability to provide effective response is driven by developing plans, training staff, and exercising plans. Training participants in the statewide emergency services system is essential to enhancing the state's capacity to respond and recover from disasters.

5. Revenue Source - $296,934 General Fund, ($300,780) Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Oregon Emergency Management**
Pkg: 301 - OEM Position Fund Shifts | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	296,934	-	-	-	-	-	296,934
Federal Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	(300,780)	-	-	(300,780)
Total Revenues	**$296,934**	**-**	**-**	**($300,780)**	**-**	**-**	**($3,846)**
Personal Services							
Class/Unclass Sal. and Per Diem	195,739	-	-	(195,739)	-	-	-
Empl. Rel. Bd. Assessments	80	-	-	(89)	-	-	(9)
Public Employees' Retire Cont	37,367	-	-	(37,367)	-	-	-
Social Security Taxes	14,973	-	-	(14,973)	-	-	-
Worker's Comp. Assess. (WCD)	97	-	-	(108)	-	-	(11)
Mass Transit Tax	1,174	-	-	-	-	-	1,174
Flexible Benefits	47,504	-	-	(52,504)	-	-	(5,000)
Total Personal Services	**$296,934**	**-**	**-**	**($300,780)**	**-**	**-**	**($3,846)**
Total Expenditures							
Total Expenditures	296,934	-	-	(300,780)	-	-	(3,846)
Total Expenditures	**$296,934**	**-**	**-**	**($300,780)**	**-**	**-**	**($3,846)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Oregon Emergency Management**

Pkg: 301 - OEM Position Fund Shifts | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0160011 AV	C1217 AA	ACCOUNTANT 3	1-	1.00-	24.00-	05	5,034.00			120,816-		120,816-
										65,768-		65,768-
0160011 AV	C1217 AA	ACCOUNTANT 3	1	1.00	24.00	05	5,034.00	60,408		60,408		120,816
								32,883		32,885		65,768
0160015 AV	C0862 AA	PROGRAM ANALYST 3	1-	1.00-	24.00-	07	6,096.00			146,304-		146,304-
										72,584-		72,584-
0160015 AV	C0862 AA	PROGRAM ANALYST 3	1	1.00	24.00	07	6,096.00	73,152		73,152		146,304
								36,291		36,293		72,584
0160020 AV	C1217 AA	ACCOUNTANT 3	1-	.85-	20.40-	09	6,096.00			124,358-		124,358-
										66,715-		66,715-
0160020 AV	C1217 AA	ACCOUNTANT 3	1	.85	20.40	09	6,096.00	62,179		62,179		124,358
								30,847		30,848		61,695
		TOTAL PICS SALARY						195,739		195,739-		
		TOTAL PICS OPE						100,021		105,041-		5,020-
			---	---	---			---	---	---	---	---
		TOTAL PICS PERSONAL SERVICES =		.00	.00			295,760		300,780-		5,020-

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT PROGRAM
POLICY PACKAGE 302
PRIORITY 4

Purpose - This Policy Package establishes four (4) positions to help manage projects and provide direct, tailored, technical assistance to state, city, county and tribal government personnel as it relates to Oregon's Hazard Mitigation Program and properly manage the Emergency Management Performance Grant (EMPG), which provides approximately $1 million in funding for Oregon Emergency Management (OEM). These positions will provide technical and expert assistance in the planning, training, and implementing and execution of federal and state initiatives and requirements. In addition to four positions, Services and Supplies of $30,000 ($15,000 General Fund and $15,000 Federal Fund) is requested to finance rental costs, travel costs, professional service costs and other day-to-day operating costs. These positions are critical to Oregon maintaining Enhanced Status for the *Oregon Natural Hazards Mitigation Plan*. This Policy Package also ties primarily to the Governor's focus areas of "Safer, Healthier Communities" and secondarily to "Excellence in State Government."

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0017036	Program Analyst 2	C0861	Establish	$83,237		$83,241
0017037	Program Analyst 2	C0861	Establish	83,237		83,241
0017043	Program Analyst 2	C0861	Establish	83,237		83,241
0017044	Program Analyst 2	C0861	Establish	83,237		83,241
			Mass Transit Tax	1,259		0
			Total Personal Services	334,207		332,964
			Services & Supplies	15,000		15,000
			Total Policy Package 302	$349,207		$347,964

Eligibility for federal funding offered through Federal Emergency Management Agency's (FEMA) Unified Hazard Mitigation Assistance (HMA) grant programs, and the Emergency Management Performance Grant (EMPG) requires state and local jurisdictions (all counties, and some cities) to develop and update natural hazard mitigation plans. These plans are reviewed by the Office of Emergency Management (OEM) and FEMA, and are certified for five years. This Policy Package will assist Oregon in maintaining Enhanced status for the *Oregon Natural Hazards Mitigation Plan (NHMP)*. An Enhanced NHMP allows the state to be eligible to receive additional federal funding in the aftermath of a federally declared disaster. For example, the State of Oregon received an additional $675,000 in hazard mitigation grant funds in 2015 following the state's historic wildfire season because of our Enhanced status. Additionally, Oregon is expected to receive an additional $2,000,000 in hazard mitigation grant funds following from the

Federal Disaster Declaration received in February, 2016 because of the Enhanced status. This is a significant incentive as it would conceivably result in millions of additional dollars coming to Oregon in the aftermath of a devastating event such as the Cascadia Subduction Zone earthquake. FEMA has stated that Oregon's mitigation grants management shows a capability to handle funds appropriately and to implement mitigation projects. However, FEMA asserts that staffing levels and systems have been strained following large disasters, resulting in increased workload to handle funds, disperse to sub-grantees, and monitor project progress. Lack of adequate staffing, has made it difficult for FEMA to justify Oregon's ability to manage increased funding as a state with an Enhanced NHMP. Having a Basic status versus an Enhanced status was identified as a major deficiency by the Secretary of State in its 2013 Performance Audit of OEM. Due to these factors, and the possibility of losing access to millions of dollars in federal funding, approval of this Policy Package is critical.

Funding for the creation of hazard mitigation plans and the projects identified within the plans come from Federal Funds offered through the Pre-Disaster Mitigation (PDM) Grant Program and the Hazard Mitigation Grant Program (HMGP). Both PDM and HMGP funds require a non-federal cost share match which for most sub-grants is 25 percent of the total project cost. General Fund, at both the state and local levels is often the source of this non-federal cost share. The use of these General Fund leverages federal monies to reduce our vulnerability to natural hazards. Funding for the actual implementation of plans and projects is generally awarded via a competitive process.

As the State Administrative Agency for the HMA program, OEM is tasked with providing outreach, training, and technical assistance to jurisdictions statewide. This work is critical to helping jurisdictions create applications which convey a compelling story and meet the criteria required by FEMA to receive funding. Without this type of tailored technical assistance, many jurisdictions, especially small rural communities, are not able to submit applications which can effectively compete for funding on a national level. OEM is committed to providing this assistance, but current staffing levels do not allow for the necessary one-on-one interaction that our customers need. Currently OEM has only two positions that address programmatic pieces of hazard mitigation. One position is a Planner who reviews local hazard mitigation plans at the state level, and provides staffing support to the State Interagency Hazard Mitigation Team (IHMT) which accounts for approximately 35 percent of this position's workload. This position is also responsible for multiple other high priority activities which are outside the scope of mitigation and therefore accounts for a large volume of workload that cannot be addressed with current staffing levels. The other position is the State Hazard Mitigation Officer (SHMO) who is tasked with all remaining activities as the sole position for statewide hazard mitigation. Increased staffing as proposed below, will allow the role of the SHMO to transition in a more strategic direction. The requested positions will allow the SHMO to focus on developing statewide strategies for mitigation projects, as well as developing sound mitigation training programs. The SHMO will also be available to provide in-depth support for the most challenging disaster related projects throughout the state.

Two Program Analyst 2 positions (positions 0017036 and 0017037) will work with local jurisdictions in the development of hazard mitigation plans and projects through the Hazard Mitigation Assistance grant programs and serve as technical advisors to local governments with regard to program and application requirements. These positions will also be responsible for ensuring all environmental and historical preservation (EHP) issues are reviewed prior to an application being submitted to FEMA for funding. This entails close interaction with local historic preservation offices, the State Historical Preservation Office, and FEMA Region Ten Environmental Staff. EHP analysis includes reviewing applications for compliance with National

Environmental Policy Act (NEPA), Section 106 and Endangered Species Act standards. This analysis is conducted for Public Assistance projects as well as Hazard Mitigation projects. After projects are selected for funding, these positions will serve as program coordinators working with local jurisdictions regarding the ongoing progress of the plan/project. In addition, these positions provide support to the SHMO for ongoing management and enhancement of Hazard Mitigation Assistance grant programs. Support will include review and analysis of project proposals, project status, federal reporting requirements, and customer interactions (both local and federal). This will allow the SHMO to build strategic planning capacity, focusing on a holistic approach to hazard mitigation across the state.

One Program Analyst 2 (position 0017043) will be responsible to lead planning, training and exercises that focuses on the enhancement, development and sustainment of a State Incident Management Assistance Team (IMAT) and support the agencies critical infrastructure program for OEM.

One Program Analyst 2 (position 0017044) will be responsible to assist and coordinate the actions of local government officials, state agency and department heads, and local experts in the emergency management field to plan for and manage the all hazard threats and possible events. These capabilities are inherently vital to guide the state, local planners, and managers to preclude and/or lessen the effects of incidents and events to save human life, and protect property during an actual disaster event. This Program Analyst 2 is also responsible for managing the EMPG grant, direct and coordinate with other State agencies the development of their plans and responsibilities and ensure state, county, and local government programs are kept current and in compliance with all applicable Federal and State policy guidance. It will monitor and provide technical assistance to State, tribal, and Local Emergency Managers on a continuous basis to integrate emergency management plans into the all-hazard environment.

2. How Achieved – These positions will be funded through the EMPG, which provides a 50 percent federal cost share. In order to meet the ever increasing demands of Federal and State mandates, requirements, and initiatives in the complex and constantly evolving environment of homeland security and emergency management these staff will be able to directly assist state, tribal, county, city, and private stakeholders in the implementation of these various programs which in turn will increase the systems capabilities to save lives, protect property, sustaining the economy, and preserve Oregon's environment. This will facilitate a more informed response, develop focused capabilities, and assist in the overall planning and implementation of the various requirements to support mitigation, preparedness, response, and recovery throughout the state. These positions will be responsible for developing operational plans, procedures, training, and exercise programs and will provide input back to OEM and the whole community of cross sector participants.

3 Staffing Impact – Establish four Program Analyst 2s. 4 Positions – 4.00 FTE

4.-Quantifying Results – The most important quantifying result associated with this Policy Package will be maintenance and retention of Enhanced Status for the *Oregon Natural Hazards Mitigation Plan* (NHMP). An additional quantifying result will be an increase in the percentage of Oregon's population covered by a FEMA approved Hazard Mitigation Plan. As funding for the updating of these plans is made available, local jurisdictions will be better able to plan and implement updates well in advance of the five-year plan expiration date. This will allow for Oregon to face fewer windows of time where plans are out of date. Currently 80% of Oregon's population is covered by a FEMA approved local hazard mitigation plan. Another quantifying result is the

decreased cost of future disasters due to the mitigation of identified risks, but this will only be measurable after projects are completed and the occurrence of a large scale disaster.

5. Revenue Source - $349,207 General Fund, $347,964 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Oregon Emergency Management**

Pkg: 302 - Planning and CIKR Support | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	349,207	-	-	-	-	-	349,207
Federal Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	347,964	-	-	347,964
Total Revenues	**$349,207**	**-**	**-**	**$347,964**	**-**	**-**	**$697,171**
Personal Services							
Class/Unclass Sal. and Per Diem	209,904	-	-	209,904	-	-	419,808
Empl. Rel. Bd. Assessments	112	-	-	116	-	-	228
Public Employees' Retire Cont	40,068	-	-	40,072	-	-	80,140
Social Security Taxes	16,056	-	-	16,060	-	-	32,116
Worker's Comp. Assess. (WCD)	136	-	-	140	-	-	276
Mass Transit Tax	1,259	-	-	-	-	-	1,259
Flexible Benefits	66,672	-	-	66,672	-	-	133,344
Total Personal Services	**$334,207**	**-**	**-**	**$332,964**	**-**	**-**	**$667,171**
Services & Supplies							
Instate Travel	500	-	-	500	-	-	1,000
Out of State Travel	500	-	-	500	-	-	1,000
Employee Training	250	-	-	250	-	-	500
Office Expenses	500	-	-	500	-	-	1,000
Telecommunications	1,000	-	-	1,000	-	-	2,000
Publicity and Publications	250	-	-	250	-	-	500
Professional Services	500	-	-	500	-	-	1,000
Facilities Rental and Taxes	10,000	-	-	10,000	-	-	20,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Oregon Emergency Management**
Pkg: 302 - Planning and CIKR Support | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	500	-	-	500	-	-	1,000
IT Expendable Property	1,000	-	-	1,000	-	-	2,000
Total Services & Supplies	**$15,000**	**-**	**-**	**$15,000**	**-**	**-**	**$30,000**
Total Expenditures							
Total Expenditures	349,207	-	-	347,964	-	-	697,171
Total Expenditures	**$349,207**	**-**	**-**	**$347,964**	**-**	**-**	**$697,171**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							4
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**4**
Total FTE							
Total FTE							4.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**4.00**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017036 AV	C0861 AA	PROGRAM ANALYST 2	1	1.00	24.00	02	4,373.00	52,476		52,476		104,952
								30,761		30,765		61,526
0017037 AV	C0861 AA	PROGRAM ANALYST 2	1	1.00	24.00	02	4,373.00	52,476		52,476		104,952
								30,761		30,765		61,526
0017043 AV	C0861 AA	PROGRAM ANALYST 2	1	1.00	24.00	02	4,373.00	52,476		52,476		104,952
								30,761		30,765		61,526
0017044 AV	C0861 AA	PROGRAM ANALYST 2	1	1.00	24.00	02	4,373.00	52,476		52,476		104,952
								30,761		30,765		61,526
		TOTAL PICS SALARY						209,904		209,904		419,808
		TOTAL PICS OPE						123,044		123,060		246,104
			---	---	---			---	---	---	---	---
		TOTAL PICS PERSONAL SERVICES =	4	4.00	96.00			332,948		332,964		665,912

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 303
PRIORITY 5

1. Purpose – This Policy Package requests the establishment of eight (8) positions: three Regional Planning Program Analyst 2's, three Regional Training and Exercise Training and Development Specialist 2's, one PEM E Section Manager to oversee the six positions, one GIS Specialist (ISS4), and services and supplies for the Office of Emergency Management (OEM). This package is designed to create three two-person teams to provide assistance to city and county emergency management personnel in the planning, implementing and execution of federal and state initiatives and requirements. Additionally these teams will be geographically located closer to city and county areas in order to respond to requests for assistance during disasters. The three regions would be the northern Oregon coast, the Central Oregon Coast, and the Southern Oregon Coast. Having additional positions focused on these high impact areas threatened by a Cascadia Subduction Zone earthquake and tsunami will help the state mitigate these risks. The teams' primary purpose will be to enhance the overall capabilities of county emergency management programs through comprehensive training and program analysis. These positions will be funded through the Emergency Management Performance Grant (EMPG) which requires a 50 percent non-federal match. This Policy Package also ties primarily to the Governor's focus area of "Safer, Healthier Communities" and secondarily to "Excellence in State Government."

Position #	Title	Classification	Type	Impact		
				GF	OF	FF
0017028	PEM E Section Manager	X7008	Establish	$108,834		$108,843
0017029, 30, 31	Program Analyst 2 (three positions)	C0861	Establish	249,711		249,720
0017032, 33, 34	Training & Development Specialist 2 (three positions)	C1339	Establish	249,711		249,720
0017038	GIS Specialist (ISS4)	C1484	Establish		$159,573	
			Mass Transit Tax	2,325	597	
			Total Personal Services	610,581	160,170	608,283
			Services & Supplies	125,106		125,106
			Total Policy Package 303	$735,687	$160,170	$733,389

Position 0017028 PEM E Section Manager: The purpose of this position is to manage the three regional teams. The agency lacks sufficient management resources to absorb this increase.

Positions 0017029-031 Program Analyst 2 (three positions): These positions will serve as Regional Planning Coordinators. Their purpose is to assist local government officials with planning, training, and exercise activities necessary for robust emergency management programs prepared to respond to and recover from all hazard events. This includes both coordination of existing plans, and development of new enhanced plans and procedures based on the

region's hazard and risk assessment and vulnerability analysis set forth in an Emergency Operations Plan. These capabilities are inherently vital to guide local planners and responders to preclude and/or save lives and lessen the effects of property damage during an actual catastrophic disaster event. By planning, training, and exercising emergency response through preparedness, decision makers prepare their agencies to manage emergency response resources, evacuation, sheltering and mass care, as well as alert and inform the public of required safety instructions.

Positions 0017032-034 Training and Development Specialist 2 (three positions): These positions will serve as Regional Training and Exercise Coordinators. They will provide technical consultation, planning, evaluation and develop new methods and standards for the earthquake, tsunami and volcano programs. They will assist and coordinate the actions of local government officials, state agencies, federal agencies and local experts in the emergency management field for earthquake and tsunami awareness, community investment and public education. They will develop community outreach plans, solicit participants, maintain records, arrange for facilities and training materials and submit reports.

Position 0017038 ISS4 GIS Specialist: The purpose of this position will be to complete work necessary to support the 9-1-1 GIS Project, which is a large project currently underway being done in collaboration with the Office of the State Chief Information Officer, and the Legislative Fiscal Office. Current resources in the Technology and Response Section are at capacity, and an increase in staff will be necessary to complete this project successfully.

This package also requests Services and Supplies of $125,106 General Fund, $125,106 Federal Funds.

2. How Achieved – In order to meet the ever increasing demands of federal and state mandates, requirements, and initiatives in the complex and constantly evolving environment of homeland security and emergency management, these teams will be able to directly assist their assigned jurisdictions in the implementation of critical public safety programs. This will facilitate a more informed response, develop focused capabilities, and assist in the overall planning and implementation of the various requirements to support mitigation, preparedness, response, and recovery for each jurisdiction. The teams will have a standard set of goals to achieve with each county in their region, and will provide input back to the regional supervisor at OEM.

3. Staffing Impact – Establish Six Program Analyst 2 positions, one PEM E Manager, and one ISS4. 8 Positions – 8.00 FTE

4.-Quantifying Results – Quantifying results will be dependent on customers served. By increasing regional representation, OEM will be able to assist its grant applicants in a more robust fashion. This will result in increased success of grant applications and projects, which will in turn increase local capability to resist, recover from, or mitigate damage due to disasters. Success can be measured by tracking the number of cities, counties or tribes that maintain their participation in grant programs, such as EMPG.

The other significant quantifying result is the successful completion of the 9-1-1 GIS Project. The ISS4 will be necessary for this transition.

5. Revenue Source – $735,687 General Fund, $160,170 Other Funds (9-1-1 Telecommunications Tax) and $733,389 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Oregon Emergency Management**
Pkg: 303 - Regional Teams | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	735,687	-	-	-	-	-	735,687
Federal Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	733,389	-	-	733,389
Total Revenues	**$735,687**	**-**	**-**	**$733,389**	**-**	**-**	**$1,469,076**
Personal Services							
Class/Unclass Sal. and Per Diem	387,528	-	99,504	387,528	-	-	874,560
Empl. Rel. Bd. Assessments	196	-	57	203	-	-	456
Public Employees' Retire Cont	73,975	-	18,995	73,981	-	-	166,951
Social Security Taxes	29,643	-	7,612	29,650	-	-	66,905
Worker's Comp. Assess. (WCD)	238	-	69	245	-	-	552
Mass Transit Tax	2,325	-	597	-	-	-	2,922
Flexible Benefits	116,676	-	33,336	116,676	-	-	266,688
Total Personal Services	**$610,581**	**-**	**$160,170**	**$608,283**	**-**	**-**	**$1,379,034**
Services & Supplies							
Instate Travel	36,000	-	-	36,000	-	-	72,000
Out of State Travel	15,000	-	-	15,000	-	-	30,000
Employee Training	3,000	-	-	3,000	-	-	6,000
Office Expenses	7,500	-	-	7,500	-	-	15,000
Telecommunications	3,000	-	-	3,000	-	-	6,000
Data Processing	1,200	-	-	1,200	-	-	2,400
Employee Recruitment and Develop	1,500	-	-	1,500	-	-	3,000
Facilities Rental and Taxes	16,380	-	-	16,380	-	-	32,760

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 303 - Regional Teams

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	21,726	-	-	21,726	-	-	43,452
Expendable Prop 250 - 5000	7,800	-	-	7,800	-	-	15,600
IT Expendable Property	12,000	-	-	12,000	-	-	24,000
Total Services & Supplies	**$125,106**	**-**	**-**	**$125,106**	**-**	**-**	**$250,212**
Capital Outlay							
Office Furniture and Fixtures	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	735,687	-	160,170	733,389	-	-	1,629,246
Total Expenditures	**$735,687**	**-**	**$160,170**	**$733,389**	**-**	**-**	**$1,629,246**
Ending Balance							
Ending Balance	-	-	(160,170)	-	-	-	(160,170)
Total Ending Balance	**-**	**-**	**($160,170)**	**-**	**-**	**-**	**($160,170)**
Total Positions							
Total Positions							8
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**8**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 303 - Regional Teams

Cross Reference Name: Oregon Emergency Management
Cross Reference Number: 24800-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							8.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**8.00**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017028	MMS X7008 AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	02	6,056.00	72,672		72,672		145,344
								36,162		36,165		72,327
0017029	AV C0861 AA	PROGRAM ANALYST 2	1	1.00	24.00	02	4,373.00	52,476		52,476		104,952
								30,761		30,765		61,526
0017030	AV C0861 AA	PROGRAM ANALYST 2	1	1.00	24.00	02	4,373.00	52,476		52,476		104,952
								30,761		30,765		61,526
0017031	AV C0861 AA	PROGRAM ANALYST 2	1	1.00	24.00	02	4,373.00	52,476		52,476		104,952
								30,761		30,765		61,526
0017032	AV C1339 AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	02	4,373.00	52,476		52,476		104,952
								30,761		30,765		61,526
0017033	AV C1339 AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	02	4,373.00	52,476		52,476		104,952
								30,761		30,765		61,526
0017034	AV C1339 AA	TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	02	4,373.00	52,476		52,476		104,952
								30,761		30,765		61,526
0017038	AV C1484 IA	INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	02	4,146.00		99,504			99,504
									60,069			60,069
		TOTAL PICS SALARY						387,528	99,504	387,528		874,560
		TOTAL PICS OPE						220,728	60,069	220,755		501,552
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		TOTAL PICS PERSONAL SERVICES =	8	8.00	192.00			608,256	159,573	608,283		1,376,112

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT PROGRAM
POLICY PACKAGE 304
PRIORITY 17

Purpose – This Policy Package reclassifies five (5) existing positions within the agency. Two of these positions, by nature of their level of responsibility within the agency, would be reclassified as management service within their existing classifications, one Program Analyst 3 and one Program Analyst 4. The third and fourth positions: a Program Analyst 2 (Geo Hazards Awareness Coordinator), and an Operations and Policy Analyst 4, would be reclassified from Limited Duration (LD) to permanent positions. The fifth position, the State Hazard Mitigation Officer, would be reclassified from a Program Analyst 3 to a Program Analyst 4. This Policy Package also ties primarily to the Governor's focus area of "Safer, Healthier Communities" and secondarily to "Excellence in State Government."

Pos #	Title	Classification	Type	Action	Impact		
					GF	OF	FF
0017041	Program Analyst 2	C0861	LD to PF	Establish	$83,236		$83,241
0017042	Operations and Policy Analyst 4	X0873	LD to PF	Establish	69,883	$69,892	139,793
1020201	Program Analyst 4	C0863	Reclass	From			(237,382)
1020201	Program Analyst 4	X0863	Reclass	To			246,385
1020218	Program Analyst 3	C0862	Reclass	From			(237,382)
1020218	Program Analyst 3	X0862	Reclass	To			246,385
1020300	Program Analyst 3 (State Hazard Mitigation Officer)	C0862	Reclass	From	(118,689)		(118,693)
1020300	Program Analyst 4 (State Hazard Mitigation Officer)	MMN X0863	Reclass	To	123,193		123,195
				Mass Transit Tax	627	291	-
				Total Personal Services	$158,250	$70,183	$245,542

Position #0017041: This position, the Geo Hazards Awareness Coordinator, would be reclassed from a Limited Duration to a permanent position. This position provides planning, training, and education to our state and local partners in preparation for a Cascadia scale earthquake. Due to increased public visibility and an increased risk of the Cascadia event, OEM would like to devote additional resources to this critical hazard. OEM would like to utilize this position in the role of Executive Duty Officer, which requires taking action relating to emergencies occurring after normal business hours. This entails being on call and available for duty at the office 24 hours a day, 7 days a week during the rotation.

Position 0017042: This position is currently a limited duration Operations and Policy Analyst 4, which was previously funded by the agency as a permanent Program Analyst 2. This reclass would elevate the Program Analyst 2 to an OPA4, and eliminate the need for the Limited Duration OPA4.

Position 1020201: This is the lead position in the Operations and Preparedness section. As such, the position is delegated significant decision making authority and is regularly required to work irregular hours to complete the duties assigned. This reclass would shift the position to a management service, allowing for a greater amount of flexibility with the position, and a potential to further delegate authority on behalf of the section.

Position 1020218: This position is critical to the operation of the State's Emergency Coordination Center (ECC). Due to the irregular nature and hours that are often required of this Program Analyst 3, a shift to management service would allow for greater flexibility in utilizing that staff position during ECC activation, disasters, or exercises. In the capacity of the position, it is delegated authority to obligate funds on behalf of the agency within set parameters.

Position 1020300: The State Hazard Mitigation Officer (SHMO), which is required by Federal Rule for each state, is currently a Program Analyst 3. This package would reclassify the position to a non-supervisory management service Program Analyst 4, which is consistent with the level of work being performed. The SHMO has significant authority in the area of mitigation, and obligates funds for the state within that role. Further, it is the only position currently responsible for mitigation, and for maintaining the state's Enhanced Plan Status with FEMA, which brings in significant additional funds to the state for mitigation work.

2. How Achieved – The personal service costs are funded by a combination of General Fund and Federal Funds.

3. Staffing Impact –None.

4.-Quantifying Results – The most important quantifying result associated with this Policy Package will be the maintenance of Enhanced Status for the *Oregon Natural Hazards Mitigation Plan* (NHMP). An additional quantifying result will be an increase in the percentage of Oregon's population covered by a FEMA approved Hazard Mitigation Plan. As funding for the updating of these plans is made available, local jurisdictions will be better able to plan and implement updates well in advance of the five-year plan expiration date. This will allow for Oregon to face fewer windows of time where plans are out of date. Currently 80% of Oregon's population is covered by a FEMA approved local hazard mitigation plan. Another quantifying result is the decreased cost of future disasters due to the mitigation of identified risks, but this will only be measurable after projects are complete and we incur a large scale disaster.

Another quantifying risk is the increased capacity that OEM will retain to prepare for a Cascadia Subduction Zone event. Planning efforts at the local, state and federal level have increased greatly in recent years, as awareness over the potential earthquake has increased. This position would assist in preparing for and mitigating the massive losses to both life and property.

In terms of the quantifying results with respect to the two positions that are being reclassified as management service, this would ultimately lower the costs to the agency because overtime pay would no longer be a risk when these positions were tasked to full capacity during disasters, exercises, or ECC activation.

5. Revenue Source - $158,250 General Fund, $70,183 Other Funds (9-1-1 Telecommunications Tax), $245,542 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Oregon Emergency Management**
Pkg: 304 - OEM Position Reclassifications | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	158,250	-	-	-	-	-	158,250
Federal Revenues	-	-	-	-	-	-	-
Federal Funds	-	-	-	245,542	-	-	245,542
Total Revenues	**$158,250**	**-**	**-**	**$245,542**	**-**	**-**	**$403,792**
Personal Services							
Class/Unclass Sal. and Per Diem	104,569	-	48,546	167,333	-	-	320,448
Empl. Rel. Bd. Assessments	42	-	14	58	-	-	114
Public Employees' Retire Cont	19,961	-	9,267	31,944	-	-	61,172
Social Security Taxes	7,999	-	3,714	12,800	-	-	24,513
Worker's Comp. Assess. (WCD)	51	-	17	70	-	-	138
Mass Transit Tax	627	-	291	-	-	-	918
Flexible Benefits	25,001	-	8,334	33,337	-	-	66,672
Total Personal Services	**$158,250**	**-**	**$70,183**	**$245,542**	**-**	**-**	**$473,975**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
Facilities Rental and Taxes	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Oregon Emergency Management**
Pkg: 304 - OEM Position Reclassifications | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	158,250	-	70,183	245,542	-	-	473,975
Total Expenditures	**$158,250**	**-**	**$70,183**	**$245,542**	**-**	**-**	**$473,975**
Ending Balance							
Ending Balance	-	-	(70,183)	-	-	-	(70,183)
Total Ending Balance	**-**	**-**	**($70,183)**	**-**	**-**	**-**	**($70,183)**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							2.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.00**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017041	AV C0861	AA PROGRAM ANALYST 2	1	1.00	24.00	02	4,373.00	52,476		52,476		104,952
								30,761		30,765		61,526
0017042	MMN X0873	AA OPERATIONS & POLICY ANALYST 4	1	.75	18.00	08	8,091.00	48,541		97,097		145,638
								21,343		42,697		64,040
0017042	MMN X0873	AA OPERATIONS & POLICY ANALYST 4		.25	6.00	08	8,091.00		48,546			48,546
									21,346			21,346
1020201	AV C0863	AA PROGRAM ANALYST 4	1-	1.00-	24.00-	07	6,704.00			160,896-		160,896-
										76,486-		76,486-
1020201	MMN X0863	AA PROGRAM ANALYST 4	1	1.00	24.00	06	7,000.00			168,000		168,000
										78,385		78,385
1020218	AV C0862	AA PROGRAM ANALYST 3	1-	1.00-	24.00-	09	6,704.00			160,896-		160,896-
										76,486-		76,486-
1020218	MMN X0862	AA PROGRAM ANALYST 3	1	1.00	24.00	08	7,000.00			168,000		168,000
										78,385		78,385
1020300	AV C0862	AA PROGRAM ANALYST 3	1-	1.00-	24.00-	09	6,704.00	80,448-		80,448-		160,896-
								38,241-		38,245-		76,486-
1020300	MMN X0863	AA PROGRAM ANALYST 4	1	1.00	24.00	06	7,000.00	84,000		84,000		168,000
								39,191		39,194		78,385
		TOTAL PICS SALARY						104,569	48,546	167,333		320,448
		TOTAL PICS OPE						53,054	21,346	78,209		152,609
		TOTAL PICS PERSONAL SERVICES =	2	2.00	48.00			157,623	69,892	245,542		473,057

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
OFFICE OF EMERGENCY MANAGEMENT
POLICY PACKAGE 305
PRIORITY 25

1. **Purpose**– The purpose of this policy package is to request $1,083,668 in additional Federal Funds expenditure limitation to accommodate potential payments from the Office of Emergency Management to the Department of Land Conservation & Development Commission (DLCD) during the 2017-19 biennium. DLCD is applying to OEM for grant funds from the Pre-Disaster Mitigation (PDM) grant program and the Hazard Mitigation Grant Program (HMGP).

2. **How Achieved** – DLCD is including a Policy Package in their 2017-19 Agency Request Budget to acquire PDM and HMGP grant funds to begin the process of updating local government and statewide natural hazard mitigation plans. The current statewide Natural Hazards Mitigation Plan expires in 2020. DLCD will use the funding to assist local governments with their natural hazard mitigation plans and to prepare an updated and significantly improved risk assessment that will be the foundation for the subsequent statewide plan.

3. **Staffing Impact** – None.

4. **Quantifying Results** – DLCD measures to assess results will include: 1) the number of local Natural Hazards Mitigation Plans (NHMP) that are updated and approved by Federal Emergency Management Agency (FEMA); 2) the number of local governments that go beyond the minimum required for FEMA approval and integrate their NHMP into their comprehensive plan; 3) the number of jurisdictions consulted by DLCD specific to National Flood Insurance Program (NFIP) work; and 4) the percent of local governments that are able to update their local flood hazard regulations to remain in the NFIP.

5. **Revenue Source** – $1,083,668 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Oregon Emergency Management**
Pkg: 305 - FEMA Grants to DLCD | **Cross Reference Number: 24800-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	1,083,668	-	-	1,083,668
Total Revenues	**-**	**-**	**-**	**$1,083,668**	**-**	**-**	**$1,083,668**
Transfers Out							
Tsfr To Land Conservation Dev	-	-	-	-	-	-	-
Total Transfers Out	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Spc Pmt to Land Conservation Dev	-	-	-	1,083,668	-	-	1,083,668
Total Special Payments	**-**	**-**	**-**	**$1,083,668**	**-**	**-**	**$1,083,668**
Total Expenditures							
Total Expenditures	-	-	-	1,083,668	-	-	1,083,668
Total Expenditures	**-**	**-**	**-**	**$1,083,668**	**-**	**-**	**$1,083,668**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - EMERGENCY MANAGEMENT (003)

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19 Agency Request	2017-19 Governor's Recommended	2017-19 Legislatively Adopted
Interest Income	Oth	0605	17,824	-	-	-		
Sales Income	Oth	0705	1,547	-	-	-		
Other Revenues	Oth	0975	61,772	38,008	38,008	28,000		
Transfer In- Intrafund	Oth	1010	32,458,820	-	-	-		
Transfer In Other	Oth	1050	15,403,071	-	-	-		
Transfer from General Fund	Oth	1060	275,000	-	-	-		
Transfer from Aviation, Dept of	Oth	1109	51,751	51,751	51,751	75,000		
Transfer from Revenue, Dept of	Oth	1150	78,631,300	81,300,000	81,300,000	84,100,000		
Transfer Out- Intrafund	Oth	2010	(32,891,797)	(220,109)	(220,109)	(250,523)		
Transfer to Other	Oth	2050	(16,353,951)	-	-	-		
Transfer to OR Business Develop.	Oth	2123	(3,656,618)	-	-	-		
Subtotal - Other Funds			73,998,719	81,169,650	81,169,650	83,952,477	-	-

___X___Agency Request _____ Governor's Budget _____ Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - EMERGENCY MANAGEMENT (003)

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19 Agency Request	2017-19 Governor's Recommended	2017-19 Legislatively Adopted
Federal Grants:								
US Dept of Homeland Security	Fed	0995	56,358,897	161,857,041	162,075,213	170,267,369		
Transfer In - Intrafund	Fed	1010	-	-	-	-		
Transfer Out- Intrafund	Fed	2010	-	-	-	-		
Subtotal - Federal Funds			56,358,897	161,857,041	162,075,213	170,267,369	-	-
Total - Other Funds and Federal Funds			130,357,616	243,026,691	243,244,863	254,219,846	-	-

___X___Agency Request _____ Governor's Budget _____ Legislatively Adopted

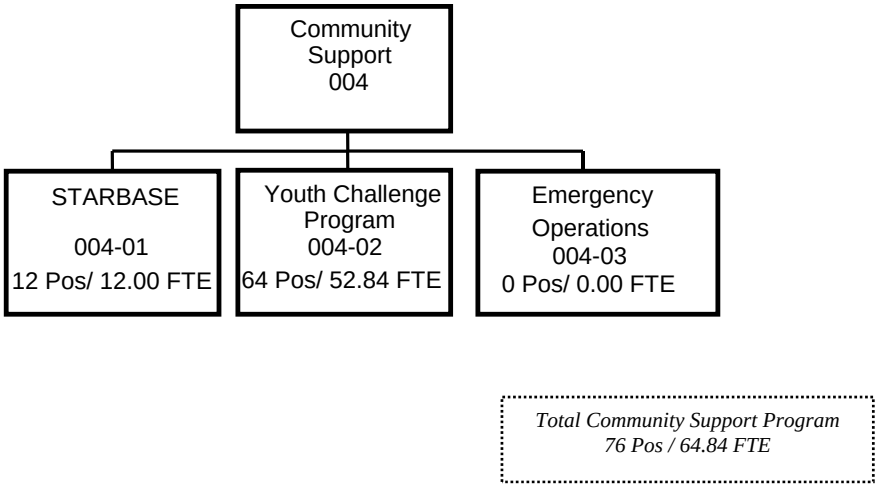
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon **Agency Number: 24800**
2017-19 Biennium **Cross Reference Number: 24800-003-00-00-00000**

Source	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Interest Income	17,824	-	-	-	-	-
Sales Income	1,547	-	-	-	-	-
Other Revenues	61,772	38,008	38,008	28,000	-	-
Transfer In - Intrafund	32,458,820	-	-	-	-	-
Transfer In Other	15,403,071	-	-	-	-	-
Transfer from General Fund	275,000	-	-	-	-	-
Tsfr From Aviation, Dept of	51,751	51,751	51,751	75,000	-	-
Tsfr From Revenue, Dept of	78,631,300	81,300,000	81,300,000	84,100,000	-	-
Transfer Out - Intrafund	(32,891,797)	(220,109)	(220,109)	(250,523)	-	-
Transfer to Other	(16,353,951)	-	-	-	-	-
Tsfr To OR Business Development	(3,656,618)	-	-	-	-	-
Total Other Funds	**$73,998,719**	**$81,169,650**	**$81,169,650**	**$83,952,477**	**-**	**-**
Federal Funds						
Federal Funds	56,358,897	161,857,041	162,075,213	170,267,369	-	-
Total Federal Funds	**$56,358,897**	**$161,857,041**	**$162,075,213**	**$170,267,369**	**-**	**-**

OREGON MILITARY DEPARTMENT

Community Support Program
2017-2019 Organization Chart



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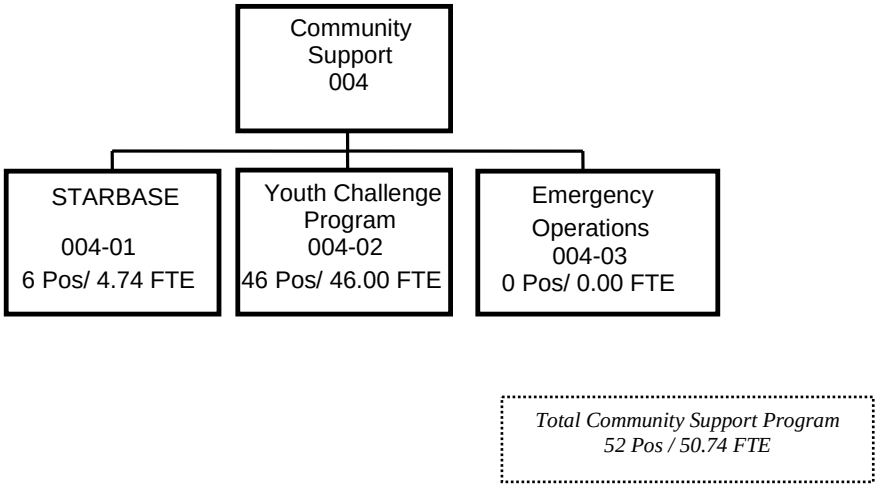
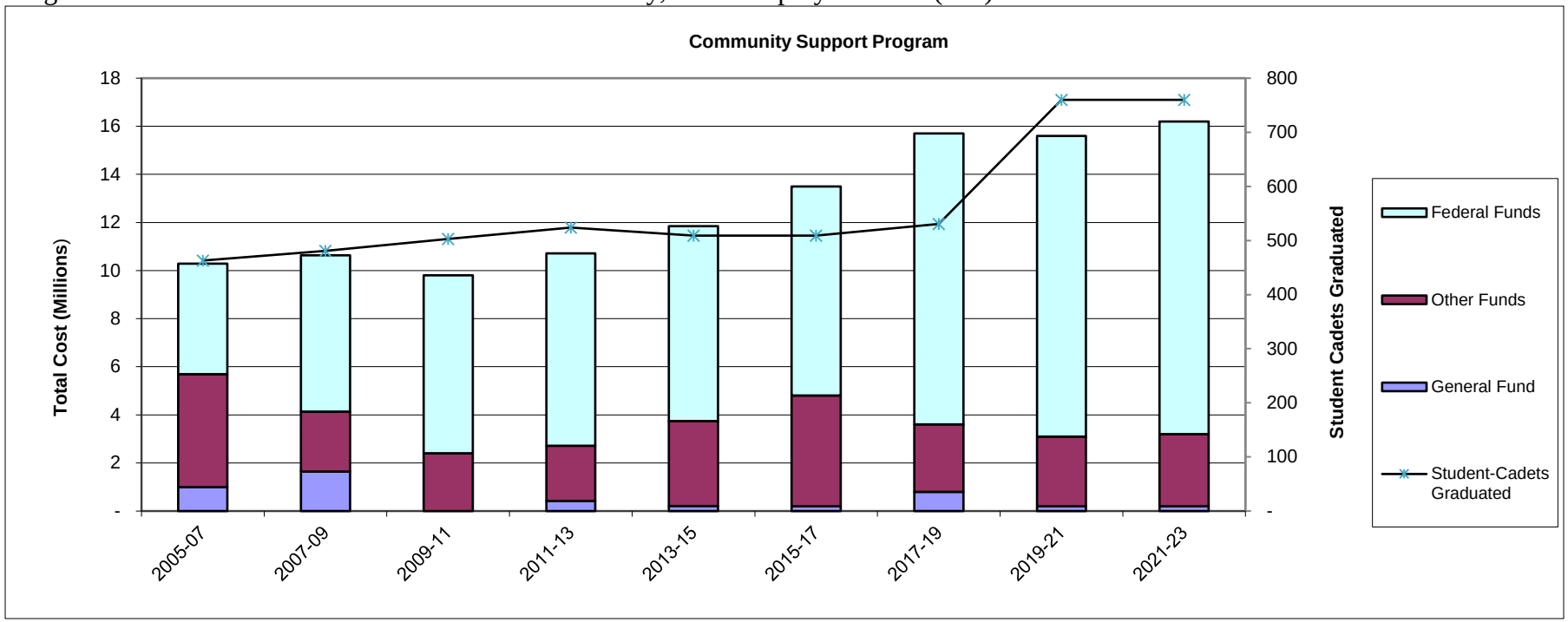
OREGON MILITARY DEPARTMENT

Community Support Program
2015-2017 Organization Chart



Oregon Military Department – Community Support Program – Executive Summary

Primary Long Term Focus Area: Seamless System of Education
Secondary Long Term Focus Area: Safer, Healthier Communities
Program Contact: Dave Stuckey, OMD Deputy Director (503) 584-3985



Program Overview

The Military Department's Community Support Program offers a full spectrum of educational opportunities for the at-risk youth of Oregon. These opportunities are provided by the Oregon Youth Challenge Program in Bend and the STARBASE programs in Portland and Klamath Falls. Their goal is to provide the at-risk youth of Oregon an opportunity to build a future through education, structure and support.

Program Funding Request

The Agency Request Budget (ARB) for the Community Support Program within the Oregon Military Department requests expenditure authority of $780,448 General Fund, $2,809,607 Other Funds, and $12,081,751 Federal Funds. The ARB requests 76 positions and 64.84 FTE. The goal of this budget is to increase state and federal budgetary resources to reflect the anticipated growth within the Community Support Program. Current operations within the Community Support Program tie directly to the Governor's focus area of "Seamless System of Education" regarding focusing investment on student outcomes. The component programs which make up the Community Support Program include STARBASE and the Youth Challenge Program.

Continued investment in the Community Support Program will provide an opportunity for high school dropouts who have failed in a traditional school environment to complete their education and become valuable, productive members of society. This investment will also help keep young students focused on the need to continue their education as well as pursue studies in the core sciences. Increasing the number of permanent positions in the STARBASE program will ensure continuity in STEM education delivery to elementary and middle school students in Klamath Falls and Portland.

Program Description

The Community Support program is comprised of two main program areas, the Oregon Youth Challenge Program (OYCP) and the Science and Technology Academies Reinforcing Basic Aviation and Space Exploration program (STARBASE). Both of these programs directly support the Governor's focus area of "Seamless System of Education" by educating at-risk youth, sparking interest in Science, Technology, Engineering and Math (STEM) at STARBASE, and in the case of OYCP, redirecting them toward a positive and productive future.

Located in Bend, the Oregon National Guard Youth Challenge Program (OYCP) serves 16 to 18 year old male and female dropouts who have struggled to succeed in a traditional high school environment. The OYCP is Oregon's only public ***statewide*** quasi-military based high school, which includes supervised work experience in community service and conservation projects. The program is fully accredited by the Northwest Accreditation Commission through the year 2020, and is a statewide public alternative high school. The OYCP is a residential 22 week program where student-cadets are provided all services 24 hours a day 7 days a week. The residential phase is followed by a 12 month post-residential phase which includes providing each graduate with a mentor. Two classes per year are conducted, serving 312 youth and graduating a minimum of 250 students each year. The OYCP within the Community Support Program has been recognized by the National Guard Bureau as the one of the "Best Overall Challenge Programs" several times since 2001. The program is planning an expansion project beginning in summer 2017 using Article XI-Q bonds approved by the 2015 Legislature to provide the infrastructure to house an additional 84 cadets per class (24 females and 60 males) to better meet demand.

The educational services of the OYCP are implemented through the use of an accredited high school curriculum taught by certified teachers approved by the Oregon Department of Education. The OYCP provides outreach to school districts in all 36 counties about alternative education opportunities.

OYCP provides on-site orientations to interested applicants and their families, as well as training for mentors and mentees for the post residential phase of the program. The program also maintains ongoing service to community partnerships through student-cadet volunteer services, as well as scholarship opportunities for graduating student-cadets. 100% of graduating student-cadets earn either a high school diploma, a GED certificate, or 8 certified high school credits to take back to their communities to re-enroll in their hometown high schools.

The success of the Community Support program depends heavily on the utilization of partnerships. At the local level the OYCP partners closely with local contractors for nursing services, Bend LaPine School District for teaching services, Central Oregon Community College for GED testing and High Desert ESD for auditing services. OYCP partners with non-profit organizations and local industries to take part in the programs semi-annual career fair. The OYCP partners primarily with the Department of Education at the state level. The OYCP partners with the National Guard Bureau and BLM. The National Guard Bureau provides 75% of operational funding for the OYCP. The STARBASE Program partners with local school districts for contracted teaching services at both airbases.

The major cost drivers of the Community Support Program have been identified as Personal Service Costs, Direct Food Costs and Utilities. For the OYCP Personal Services, including contracted teaching and medical staff, account for 75% of annual operating costs, Food Costs account for 11%, and Utilities 2% of annual operating costs, according to the 2016 program budget submitted to National Guard Bureau.

The STARBASE Program exposes third to eighth graders to the fields of Science, Technology, Engineering and Mathematics (STEM) with the hopes of inspiring them to pursue a career in these fields. This is done through the use of a highly acclaimed 25 hour curriculum taught by the program's teaching staff, who are comprised of limited duration and temporary employees in the 2015-17 biennium. Policy Package 402 requests 12 permanent positions which will add continuity to the program. The program is focused on capturing student interest in STEM at the elementary and middle school levels and showing them why studying these courses is important to their future goals. The program is 100% federally funded and hosts approximately 2,100 students each year at the Portland Airbase and the Kingsley Field Airbase in Klamath Falls.

Program Justification and Link to Long Term Outcomes

The vision of the Community Support Program through the Oregon Youth Challenge Program (OYCP) and the STARBASE Programs is to be the premier program serving at-risk youth and those who are not likely to succeed in the traditional school setting, while creating economic value, long term cost avoidance, civic contribution and future responsible tax paying citizens of Oregon. The Community Support vision primarily supports the focus area of "Seamless System of Education."

The mission of the Community Support Program is to provide opportunities for personal growth, self-improvement and academic achievement among at-risk third through eighth graders (STARBASE), and teens no longer attending or failing in high school (OYCP), through a highly structured non-traditional environment; integrating training, mentoring and diverse educational activities. This mission ties directly to long which

calls for the investment in evidence-based programs and practices that improve outcomes. This strategy specifically calls for investment in programs which:

1. Are effective at accelerating learning for those furthest behind.
2. Support Science, Technology, Engineering and Math.
3. Develop career pathways for youth.

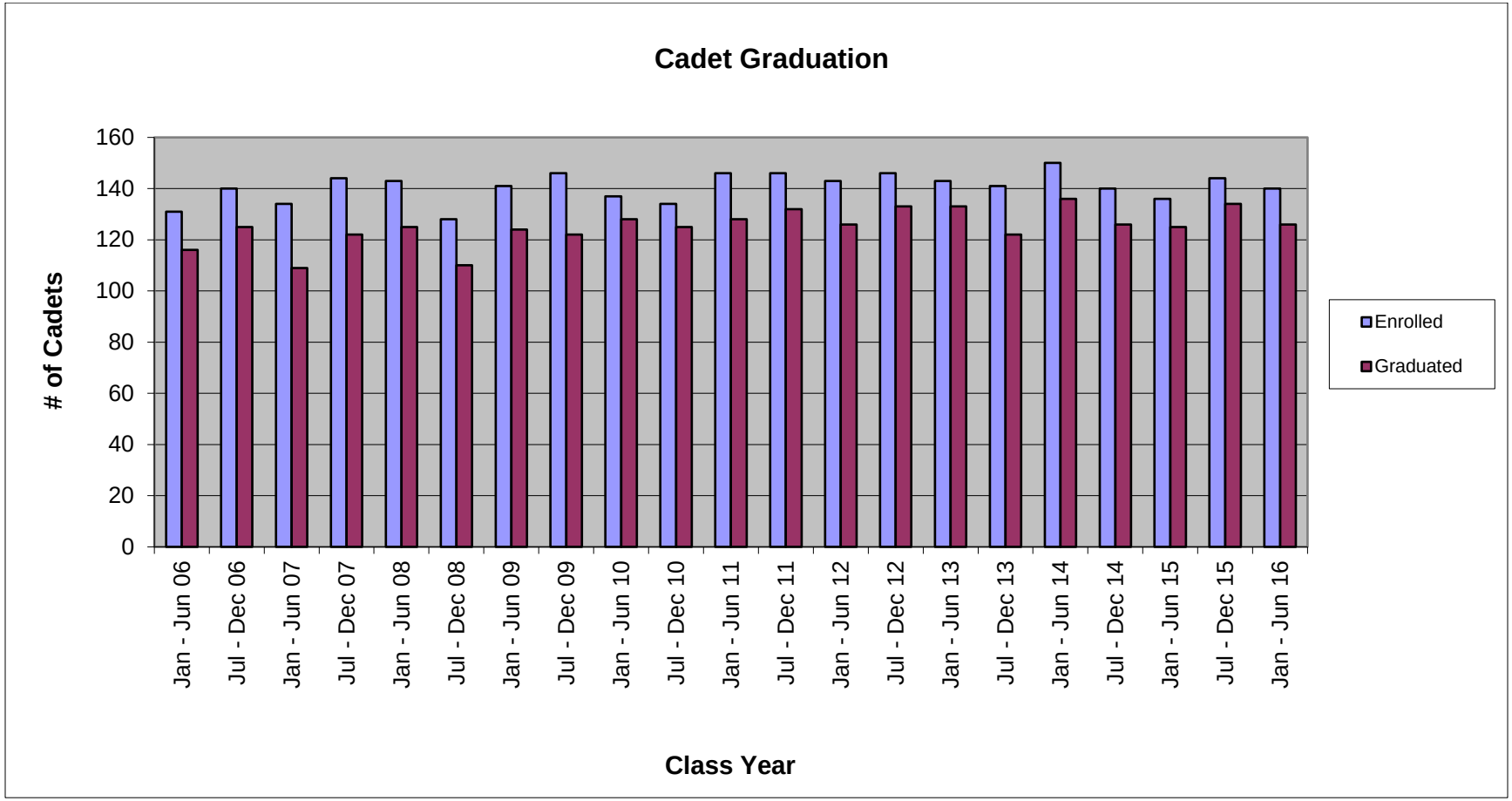
The Community Support Program was built specifically to help the youth of Oregon who are most at-risk of being left behind by the traditional educational system. The curriculum of both the Oregon Youth Challenge Program (OYCP) and the STARBASE programs emphasize the importance of math and science. The Community Support Program through the OYCP utilizes a work skills program which provides training in conjunction with public works and community service projects. Student-cadets at OYCP have worked with the Department of Fish and Wildlife, Oregon State Parks and the Department of Transportation on community service projects which provide exposure to a vast array of career fields. This community service provides over $222,000 a year in benefits to the participating agencies.

In the 2013-15 biennium, the graduation rate at OYCP averaged 90%. Approximately 9% of the students that graduated earned their High School Diploma while 6% passed the GED test. The remaining 85% of the graduating students participated in the high school credit curriculum, of which 100% earned 8 credits allowing them to fully integrate back into their local high school. This is accomplished with a cost per student of $21,172, of which the state pays $5,293; the remainder is financed through federal funds. Please note that these are estimated costs for program year 2016.

The Community Support Program has secondary ties to the Governor's focus are of "Safer, Healthier Communities" by steering vulnerable youth away from entering the public safety system. Both the OYCP and the STARBASE program were developed to provide this service to the youth of Oregon, and both provide this critical service for little cost to the state.

Program Performance

This chart shows OYCP student-cadets enrolled and graduated over the past ten years, between 2006 and June 2016.



July 1999 was the first year the Oregon Youth Challenge Program (OYCP) was classified as a "Full Challenge Program." Since that date the OYCP has accepted 5,152 student-cadets, of which 4,615 completed the 2 week acclimation phase and began classroom enrollment. 3,987 graduated for an overall graduation rate of 86%. The average cost per student-cadet is currently $21,172 per year. 75% of this cost is financed through federal funds from the National Guard Bureau. The cost per student-cadet to the state of Oregon is $5,293 per year. This is 23% less than the average cost per student in Oregon public schools, which as of 2014 was $6,865.

The retention and graduation rates at OYCP of 250 per year exceed national standards. This in turn generates Other Funds revenue from the State Basic School Support fund which is needed to leverage the Federal Funds match of 75%. The Test of Adult Basic Education (TABE) score for graduating student-cadets have improved on average by 2.1 grade levels since 1999.

Enabling Legislation/Program Authorization

The Community Support Program is a division of the Oregon Military Department which is mandated by Article X of the Oregon Constitution. The National Guard Youth Challenge Program was created to provide opportunities for civilian youth and is authorized by Section 509, Chapter 5 of Title 32, United States Code. The authority for all National Guard Youth Challenge Programs in the nation falls under the Secretary of Defense, acting through the Chief of the National Guard Bureau (NGB), who has entered into an agreement (as described in 31 USC Sect. 6305) with the Governor of the State of Oregon. The OYCP agreement was established in 1994 and is currently funded through the 2015-17 biennium.

The OYCP utilizes a citizen member Advisory Board. The board's primary role is to meet a minimum of twice per class as an oversight group to ensure the program meets the state plan and Federal Master Cooperative Agreement. It too serves as a conduit to the local community to ensure local citizens are aware of the program and preserve quality community relations. The board advises the Adjutant General of Oregon through the Deputy Director for the Military Department.

The STARBASE program is authorized and approved through a Congressional Appropriation.

Funding Streams

In the 2017-19 base budget, the OYCP is funded by General Fund (2%), Other Funds (23%) and Federal Funds (75%). The Other Funds include State Basic School Support (20.1%) and National School Lunch Meal Reimbursement (2.4%). The State Basic School Support funds are dedicated per ORS 336.615 – 336.675 and OAR 581-22-1350. The National School Lunch Meal Reimbursement funds are dedicated per PL 79-396 60 Stat.230 and PL 108-269, as well as ORS 326 & 327 and 7 CFR 210 and finally OAR 581-051. The Federal Funds carry a matching requirement of 25%, which is made up of General Fund and Other Funds. The Federal Funds are dedicated per Section 509 Chapter 5 of Title 32, United States Code. The STARBASE program is funded with Federal Funds (100%) which are fully dedicated.

Significant Proposed Program Changes from 2015-17

The proposed budget for the Community Support Program reflects growth from the 2015-17 Legislatively Approved Budget. The OYCP is planning an expansion project beginning in the summer of 2017 using $4,977,000 Article XI-Q bond funds to expand and remodel the facility, which would allow up to 84 more cadets per class: 24 females and 60 males. The goal of the expansion is to accept additional cadets to better meet demand. The additional cadets would be phased-in over two biennia, 24 females in the January – June 2019 class (2017-19 biennium) and an additional 60 males beginning in January 2020 (2019-21 biennium). Policy Package 401 requires 18 additional positions, one-time General Fund for ramp-up purchases, and increased operational limitation. If the package is approved, OMD estimates the number of graduating cadets will increase by 22 in the 2017-19 biennium and 250 in 2019-21 biennium, assuming a 90% graduation rate applied to the additional number of cadets.

STARBASE is requesting 12 permanent positions in Policy Package 402 to replace previously contracted staff which will add continuity to program delivery. Currently teaching is provided by limited duration and temporary employees.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM

The Community Support Program includes the STARBASE Program, the Oregon Youth Challenge Program, and the Emergency Operations Program.

STARBASE - The Oregon National Guard Science and Technology Academy Reinforcing Basic Aviation and Space Exploration (STARBASE) Program is designed to increase at-risk third through eighth grade students' awareness of the importance of math and science in today's high-technology work environment.

STARBASE involves a series of hands-on classes taught for the Portland Public School District at the Portland Air Base and for the Klamath County School District at Kingsley Field. The goal of the program is to motivate at-risk students to pursue math and science education. The curriculum demonstrates math and science applications in aerospace operations. In many instances, this is the first opportunity the students have to relate the application of math and science to a tangible result. Students tour the airbase and study high technology aircraft and associated support equipment. They observe flight operations, weather reporting and forecasting operations, and tour aircraft and electronics maintenance facilities and fire fighting facilities. Oregon National Guard members demonstrate applicability of math and science to the activities observed by the students during their tours. Over 20,000 students have participated in this 100% federally funded program. Base budget funding provides services and supplies for operations.

Youth Challenge Program - The Oregon National Guard Youth Challenge Program (YCP) offers high school dropouts and students failing at traditional high schools the opportunity to build a future. The program has 46 state employees working as counselors, group life coordinators, and support/administration staff. The program also contracts 6 teachers and 1 nurse-practitioner.

The program consists of two phases. The first phase is a 22 week residential program at the Oregon National Guard Central Oregon Training and Education Facility (COTEF) in Bend, Oregon. Students learn self-discipline, leadership, responsibility, and work skills that enable them to be successful in society. Students have the opportunity to complete educational credit with a goal of reintegrating into high school, earning a diploma, or to prepare for General Educational Development (GED) examinations.

The second phase of the program is a 12-month nonresident program. Program continuity is provided in this phase by incorporating positive role models from the community as mentors to the students. The mentors help students continue efforts to meet educational and/or career goals set by the student during the residential phase. This furthers student independence by making it possible to meet personally set goals and provide the groundwork to build productive and contributing Oregon citizens.

Students must be 16-18 years old and have dropped out of school or are failing high school. The student must be an Oregon resident, free of drugs, and not currently in the court system. The curriculum combines classroom work, community service, and challenging individual and team activities into one experience. Other major areas of instruction include health and drug abuse awareness, leadership, self-discipline, personal development, physical fitness, and basic work skills. All students participate in local community projects to encourage personal growth and development. Students have the opportunity to complete educational credit toward high school graduation or a GED certificate.

The program averages a 90% graduation rate. Approximately 14% of the students that graduated earned their High School Diploma while 9% participated in the GED program, of which 61% passed all portions of the examinations. The remaining 77% of the graduating students participated in the high school credit curriculum, of which 100% earned 8 credits allowing them to fully integrate back into their local high school. The State of Oregon pays $5,021 per student who receives 6 months of continuous schooling, goal setting, and community service in a team environment on a 7 day a week and 24 hour basis. Over 21% of the students enrolled in Oregon Youth Challenge are Individual Education Planned (IEP) special needs students, for which the program receives no additional funding from the state for special IEP, rural school considerations, or transportation limitations as other public schools in the state. The program provides the equivalent of $220,000 annually in community service to local, state and federal government entities.

The work skills portion of the program involves training in conjunction with public works and community service projects for the U.S. Forest Service, Bureau of Land Management, Oregon Department of Fish and Wildlife, Oregon State Parks, Oregon Department of Transportation, and the Deschutes County Parks and Recreation Department. The students provide an average of 12,000 hours of volunteer community service per class. At minimum wage of $9.25 per hour this equates to an $111,000 per class or $222,000 per year benefit to these agencies.

Congress changed funding for the Youth Challenge Program from 65% federal and 35% state in fiscal year 2000 to 60% federal and 40% state in fiscal year 2001 and beyond. During fiscal year 2010 funding for the Youth Challenge Program was changed to 75% federal and 25% state. The majority of the required state matching funds are received from Average Daily Membership Other Funds revenue through the Bend-LaPine School District and the National School Lunch Program.

Youth Challenge is Oregon's only statewide public alternative high school. The Challenge program partners with and accepts students from every school district and all 36 counties in Oregon. On an average per class, students attending the Challenge program come from 40 different high schools and 25 counties throughout the state with a GPA of 1.2 at the entrance to the program. 100% of the students who graduate earn either a high school diploma, a GED certificate, or 8 Oregon certified high school credits to take back to their communities to re-enroll in high school. The Challenge program is certified by the Oregon Department of Education and is accredited by the Northwest Accreditation Commission.

The Oregon Youth Challenge Program has received numerous citations for excellence and recognition for outstanding public service. In 2001, 2003, and 2007 Oregon's Youth Challenge Program was recognized as the Best Overall Youth Challenge Program of 35 programs in the United States.

Emergency Operations – The Emergency Operations Program provides critical manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the Oregon National Guard. Responding to state emergencies is part of our core mission:

"The Oregon National Guard will provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency, natural or man-made. When we are needed, we are there."

The Oregon National Guard has highly trained personnel and various items of equipment provided by the Federal Government located throughout the state and available for response and recovery to natural disasters, Homeland Defense, or civil unrest.

Oregon Military Department and Oregon National Guard resources are called upon each year in efforts to suppress wildland fires. Oregon Army National Guard helicopters, flight crews, ground crews, support personnel and equipment assisted the Oregon Department of Forestry efforts during the current biennium, with 375 Oregon National Guard soldiers and airmen receiving Red Card training at DPSST and supporting fire mop-up efforts in 2015. State employee resources using federal equipment from the Kingsley Field Fire Department were called for assistance through the Conflagration Act under the management of the State Fire Marshal.

Oregon Military Department and Oregon National Guard resources were activated and mobilized for operations in support of the Top Officials (TOPOFF IV) exercise in October 2007. When the winter storm of December 2007 caused severe wind damage and flooding in seven counties, the Oregon Military Department and the Oregon National Guard responded. In partnership with Oregon State Police and the Oregon Department of Transportation, Oregon National Guard personnel, trucks, and boats reached the City of Vernonia in the dark of night and began rescuing residents from roof tops. Oregon National Guard helicopters and trucks immediately started to provide transportation assets to affected communities within the Northwest portion of the state. Camp Rilea was placed into full operation to provide emergency lodging and feeding in partnership with the American Red Cross to affected residents. Camp Rilea also provided lodging and fuel for utilities workers making emergency repairs to power systems throughout the region, since normal lodging and gas station operations were disrupted. Oregon National Guard power generators were dispersed throughout the region to provide emergency power to hospitals, dialysis centers, nursing homes, county facilities, police stations and fire and water districts. Oregon National Guard resources delivered food and water to affected communities, and assisted in recovery and clean up actions.

Severe winter snow accumulation in January 2008 impacted areas of Marion and Linn Counties, and the Oregon National Guard responded with troops and equipment in snow removal operations. The Oregon National Guard also prepared to assist Lake County during the same period. In January and February 2008, Oregon National Guard troops and equipment were mobilized to Tillamook County to assist in reinforcing the Wilson River Dike, still suffering the effects of the December 2007 storm, in sand bagging operations.

Soldiers and Airmen become temporary state employees while on State Active Duty in response to disasters and emergencies. Because natural disasters, emergencies and associated State Active Duty requirements cannot be foreseen, there is no base budget for the Emergency Operations Program. Instead,

the Oregon Military Department requests General Fund appropriation and Other Funds limitation at Emergency Boards after such operations occur. The Command Group, Financial Administration Division, and the Personnel Office as part of the Administration Program absorbs the increased workload, overtime, and/or temporary hire assistance associated with the management and administrative support required during emergency response operations. The General Fund appropriation and Other Funds limitation increase in result of emergency operations is not carried forward each biennium.

Expected Results of the 2017-2019 Budget:

The STARBASE Program will continue to support Oregon Youth through academic and practical application of mathematical and scientific principles. STARBASE increases third through eighth grade students' awareness of the importance of math and science. The program will impress upon students the need to continue their education as well as pursue studies in the core sciences. The program motivates at-risk students to become a valuable resource for Oregon's future. Policy Package 402 requests 12 new positions to replace previously contracted teaching staff.

The Youth Challenge Program will continue to support Oregon Youth through academic and motivational goal setting. The program provides an opportunity for high school dropouts to complete their education and become valuable, productive members of society. The program supports efforts to prevent potential juvenile offenders from becoming adult career criminals. In doing so, the Youth Challenge Program will help the State of Oregon to realize savings that would otherwise be spent incarcerating and rehabilitating many of these young citizens in the future. An expansion project is planned beginning in spring 2017 using $4,977,000 Article XI-Q bonds. The project will enlarge the facility to accommodate up to 84 additional cadets per 22 –week residential class: 24 females and 60 males. The program is planning a phased approach in which the 24 additional females will be onsite beginning in January 2019. The 60 additional males would arrive January 2020. Policy Package 401 requests 18 positions phased-in October 2018 along with one-time General Fund for ramp-up purchases and increases in Other Funds and Federal Funds limitation.

Revenue Sources:

STARBASE - The STARBASE Program is 100% federally funded through a National Guard Bureau (NGB) Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support the program. Revenue estimates are based on NGB forecasts of future funding levels. There are no proposed changes in revenue sources.

Youth Challenge Program - Congress changed funding for the Youth Challenge Program from 65% federal / 35% state in fiscal year 2000 to 60% federal / 40% state in fiscal year 2001. The funding split for the Youth Challenge Program was changed to 75% federal and 25% state for 2010 and beyond. The federal funds are received through a NGB Federal/State Cooperative Agreement, and may only be used to support the program. Federal revenue estimates are based on NGB forecasts of future funding levels. The majority of the required state matching funds is received from Average Daily Membership Other Funds revenue through the Bend-LaPine School District and the National School Lunch Program. The remainder of the matching

funds is received from the General Fund. As previously mentioned, one-time General Fund to purchase furniture, supplies and equipment for larger classes is requested in Policy Package 401.

Emergency Operations Program - The Emergency Operations Program provides critical manpower and equipment support for emergencies in Oregon when called upon by the Governor, the Commander-in-Chief of the Oregon National Guard. The Oregon National Guard has highly trained personnel and various items of equipment provided by the Federal Government located throughout the state and available for response and recovery to natural disasters, Homeland Defense, or civil unrest.

Essential Packages:

010 – Inflation on non-PICS personal services and vacancy factor adjustments (expected vacancy savings in the 2017-19 biennium) – $2 General Fund, $9,725 Other Funds, ($38,348) Federal Funds.

022 – Phase-outs– ($2,442,000) Other Funds.

031 - Inflation on Services and Supplies, adjustments for State Government Service charges - $8,062 General Fund, ($1,270) Other Funds, $129,692 Federal Funds.

Policy Packages:

080 – May 2016 Emergency Board - $256,000 Other Funds, $518,000 Federal Funds.

401 – Youth Challenge Program Expansion - $575,000 General Fund, $256,947 Other Funds, $770,815 Federal Funds, 18 new positions.

402 – STARBASE Positions - $1,721,331 Federal Funds, 12 new positions.

Proposed New Laws - None.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM
ESSENTIAL PACKAGES

1. Purpose - Essential Packages adjust the base budget to reflect the agency's 2017-19 current service level requirements.

2. How Achieved – The following Essential Packages adjust the Administration Program's base budget to reflect 2017-19 current service level requirements:

010 - Adjusts projected vacancy factor budget savings expected from staff turnover in the 2017-19 biennium. The package also adjusts the costs of non-PICS personal services items not included in the PICS generated total. Non-PICS personal services items include debt service on the Pension Obligation Bonds (POB). The package increases General Fund $2, increases Other Funds $9,725, and decreases Federal Funds ($38,348).

022 – This package phases-out ($2,442,000) one time Other Funds limitation authorized by the February 2016 Legislature. The expenditure limitation covered costs resulting from the state activation of ground troops and flight crews for wildfire suppression in 2015;

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2017-19 changes. The package increases General Fund $8,062, decreases Other Funds ($1,270) and increases Federal Funds $129,692.

3. Staffing Impact - None.

4. Revenue Source - General Fund is increased $8,064, Other Funds are decreased ($2,433,545) and Federal Funds are increased $91,344.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Community Support**

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor | **Cross Reference Number: 24800-004-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	2	-	-	-	-	-	2
Federal Funds	-	-	-	(38,348)	-	-	(38,348)
Total Revenues	**$2**	**-**	**-**	**($38,348)**	**-**	**-**	**($38,346)**
Personal Services							
Temporary Appointments	1	-	54	2,155	-	-	2,210
Overtime Payments	1	-	228	702	-	-	931
Shift Differential	1	-	169	516	-	-	686
All Other Differential	-	-	130	389	-	-	519
Public Employees' Retire Cont	-	-	177	723	-	-	900
Pension Obligation Bond	(1)	-	4,826	14,481	-	-	19,306
Social Security Taxes	-	-	74	621	-	-	695
Unemployment Assessments	-	-	-	-	-	-	-
Mass Transit Tax	-	-	(410)	-	-	-	(410)
Vacancy Savings	-	-	4,477	(57,935)	-	-	(53,458)
Total Personal Services	**$2**	**-**	**$9,725**	**($38,348)**	**-**	**-**	**($28,621)**
Total Expenditures							
Total Expenditures	2	-	9,725	(38,348)	-	-	(28,621)
Total Expenditures	**$2**	**-**	**$9,725**	**($38,348)**	**-**	**-**	**($28,621)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Community Support**

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor | **Cross Reference Number: 24800-004-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(9,725)	-	-	-	(9,725)
Total Ending Balance	**-**	**-**	**($9,725)**	**-**	**-**	**-**	**($9,725)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Community Support**

Pkg: 022 - Phase-out Pgm & One-time Costs | **Cross Reference Number: 24800-004-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	(2,442,000)	-	-	-	(2,442,000)
Total Revenues	**-**	**-**	**($2,442,000)**	**-**	**-**	**-**	**($2,442,000)**
Personal Services							
Temporary Appointments	-	-	(2,087,383)	-	-	-	(2,087,383)
Social Security Taxes	-	-	(159,685)	-	-	-	(159,685)
Mass Transit Tax	-	-	(12,524)	-	-	-	(12,524)
Total Personal Services	**-**	**-**	**($2,259,592)**	**-**	**-**	**-**	**($2,259,592)**
Services & Supplies							
Instate Travel	-	-	(96,284)	-	-	-	(96,284)
Other Services and Supplies	-	-	(86,124)	-	-	-	(86,124)
Total Services & Supplies	**-**	**-**	**($182,408)**	**-**	**-**	**-**	**($182,408)**
Total Expenditures							
Total Expenditures	-	-	(2,442,000)	-	-	-	(2,442,000)
Total Expenditures	**-**	**-**	**($2,442,000)**	**-**	**-**	**-**	**($2,442,000)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	8,062	-	-	-	-	-	8,062
Federal Funds	-	-	-	129,692	-	-	129,692
Total Revenues	**$8,062**	**-**	**-**	**$129,692**	**-**	**-**	**$137,754**
Services & Supplies							
Instate Travel	-	-	42	751	-	-	793
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	4,164	-	-	4,164
Office Expenses	-	-	444	1,355	-	-	1,799
Telecommunications	-	-	85	295	-	-	380
State Gov. Service Charges	(24)	-	(9,004)	12,625	-	-	3,597
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	24	310	-	-	334
Professional Services	8,086	-	900	51,702	-	-	60,688
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	260	853	-	-	1,113
Employee Recruitment and Develop	-	-	2	5	-	-	7
Dues and Subscriptions	-	-	-	-	-	-	-
Fuels and Utilities	-	-	652	6,231	-	-	6,883
Facilities Maintenance	-	-	326	3,169	-	-	3,495
Food and Kitchen Supplies	-	-	3,641	12,873	-	-	16,514
Medical Services and Supplies	-	-	185	565	-	-	750
Agency Program Related S and S	-	-	296	6,327	-	-	6,623
Other Services and Supplies	-	-	650	23,180	-	-	23,830
Expendable Prop 250 - 5000	-	-	141	1,061	-	-	1,202

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	86	4,226	-	-	4,312
Total Services & Supplies	**$8,062**	**-**	**($1,270)**	**$129,692**	**-**	**-**	**$136,484**
Capital Outlay							
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Special Payments							
Other Special Payments	-	-	-	-	-	-	-
Total Special Payments	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	8,062	-	(1,270)	129,692	-	-	136,484
Total Expenditures	**$8,062**	**-**	**($1,270)**	**$129,692**	**-**	**-**	**$136,484**
Ending Balance							
Ending Balance	-	-	1,270	-	-	-	1,270
Total Ending Balance	**-**	**-**	**$1,270**	**-**	**-**	**-**	**$1,270**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM
POLICY PACKAGE 080

1. **Purpose** – This Policy Package requests $256,000 Other Funds limitation and $518,000 Federal Funds limitation for the Oregon Youth Challenge program (OYCP) as a continuation of limitation approved by the May 2016 Emergency Board.

   The Oregon Youth Challenge Program operates under a federal-state cooperative agreement with the National Guard Bureau (NGB). The funding splits for the program are 75% Federal and 25% State, which changed in program year 2010 from 60% Federal and 40% State. The state share is comprised mainly of Average Daily Membership (ADM) from the Oregon Department of Education as well as National School Breakfast and Lunch Program revenue from the Oregon Department of Education. The final component of state match is a small amount of General Fund appropriation for Services and Supplies ($205,448 at Current Service Level).

   OYCP has been fortunate in receiving additional funding from NGB over the past several years, which has correspondingly increased the required state match. While there has been no growth in the number of positions or cadets, the additional funding has covered increases in payroll, food, contract services, cadet uniforms and much needed repairs and upgrades to the facility. The additional Other Funds and Federal Funds limitation in this request will help cover increased operational costs for food, contract services, facilities maintenance, cadet clothing and classroom books and supplies.

   The program is planning a large facility expansion project beginning in the summer of 2017. The expansion will allow for 84 additional cadets per 22 week residential class. The limitation increases requested in this policy package are required regardless of the expansion. Refer to Policy Package 401 for increases in positions and limitation pertaining to the expansion.

2. **How Achieved** – Increased Other Funds and Federal Funds limitation for Services and Supplies will allow the Oregon Youth Challenge Program to continue to operate within its current federally approved funding levels (prior to the planned expansion project).

3. **Staffing Impact** – None.

4. **Quantifying Results** – The results of this policy package will be measured by Key Performance Measure #5: Percent of youth who complete the academic phase of the program with a GED, high school diploma or credit recovery at graduation.

5. **Revenue Source** -$256,000 Other Funds, $518,000 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Community Support**
Pkg: 080 - May 2016 E-Board | **Cross Reference Number: 24800-004-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	518,000	-	-	518,000
Total Revenues	**-**	**-**	**-**	**$518,000**	**-**	**-**	**$518,000**
Services & Supplies							
Out of State Travel	-	-	-	25,000	-	-	25,000
Office Expenses	-	-	7,500	22,500	-	-	30,000
Professional Services	-	-	15,000	45,000	-	-	60,000
Facilities Maintenance	-	-	90,000	158,638	-	-	248,638
Food and Kitchen Supplies	-	-	62,500	110,112	-	-	172,612
Agency Program Related S and S	-	-	28,750	-	-	-	28,750
Other Services and Supplies	-	-	27,250	81,750	-	-	109,000
Expendable Prop 250 - 5000	-	-	25,000	75,000	-	-	100,000
Total Services & Supplies	**-**	**-**	**$256,000**	**$518,000**	**-**	**-**	**$774,000**
Total Expenditures							
Total Expenditures	-	-	256,000	518,000	-	-	774,000
Total Expenditures	**-**	**-**	**$256,000**	**$518,000**	**-**	**-**	**$774,000**
Ending Balance							
Ending Balance	-	-	(256,000)	-	-	-	(256,000)
Total Ending Balance	**-**	**-**	**($256,000)**	**-**	**-**	**-**	**($256,000)**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM
POLICY PACKAGE 401
PRIORITY 6

1. **Purpose** – This Policy Package requests the establishment of 18 permanent positions, two contracted teacher positions, and increased Services and Supplies and Capital Outlay limitation for the Oregon Youth Challenge program (OYCP). The positions and limitation increases requested in this package are needed to support an increased number of students (from 156 to 180) once the planned facility expansion project is completed.

   The OYCP is a highly successful and voluntary program for students between 16 and 18 years old who are failing traditional high school. The curriculum combines classroom work, community service, and challenging individual and team activities into one experience. There are two phases: a 22 week residential program and a 12 month non-residential program. The students, known as "cadets," can earn their high school diploma, a GED, or academic credits and return to their high school. Over the past 12 years, cadets have increased an average of 2.1 grade levels during the residential phase. Over 4,500 cadets have graduated from Oregon's program since 1994. OYCP has a primary link to the Governor's focus area of "Seamless System of Education" by educating students who are at risk of dropping out of school. Secondarily, the program links to the focus area of "Safer, Healthier Communities" by steering youth toward a productive and positive future and away from crime, poverty and public assistance. Nationally there are 40 programs in 28 states, the District of Columbia, and Puerto Rico.

   The demand for OYCP far outweighs its current capacity, which is limited to 156 cadets per class (2 platoons of 60 males each and one platoon of 36 females). However, on average over 300 applications are received, resulting in nearly half of the applicants unable to attend.

   The 2015 Legislature approved $4,977,000 Article XI-Q bonds to be sold in the spring of 2017 to fund an expansion of the facility. Its purpose is to increase capacity for 84 additional cadets per 22-week residential class: 24 females and 60 males. The expansion project is expected to be complete in fall 2018, with the first additional female cadets arriving January 2019. The program is planning a phased approach for increasing the number of cadets: Phase 1 will bring 24 additional females beginning January 2019 (2017-19 biennium) and Phase 2 will accommodate 60 additional male cadets beginning January 2020 (2019-21 biennium).

   This request for 18 additional positions is based on the student to staff ratios written in the Master Cooperative Agreement between the State of Oregon and the federal government. According to the federal staffing model, OYCP is short 5 positions currently. The new positions would be phased-in effective 1 October 2018 for onsite training while a class is still in session and to alleviate the current staff shortage.

BUDGET NARRATIVE

This Policy Package also requests $575,000 one-time General Fund for purchases of supplies, furnishings, and equipment to support the additional students. These purchases must be made after construction completion and prior to the additional students arriving. During this period, no increased federal funds or Other Fund Average Daily Membership revenue will be received to fund the ramp-up costs, as the additional cadets will yet not be enrolled. Ongoing increases in operational Services and Supplies of $42,375 Other Funds and $127,125 Federal are also requested in this package.

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0017064	Procurement and Contract Assistant	C0435	Establish		$11,749	$35,247
0017065	Group Life Coordinator 3	C6752	Establish		12,998	38,994
0017066	Group Life Coordinator 3	C6752	Establish		12,998	38,994
0017067	Group Life Coordinator 3	C6752	Establish		12,998	38,994
0017068	Administrative Specialist 1	C0107	Establish		11,031	33,091
0017069	Administrative Specialist 1	C0107	Establish		11,031	33,091
0017070	Administrative Specialist 1	C0107	Establish		11,031	33,091
0017071	Administrative Specialist 1	C0107	Establish		11,031	33,091
0017072	Administrative Specialist 1	C0107	Establish		11,031	33,091
0017073	Administrative Specialist 1	C0107	Establish		11,031	33,091
0017074	Administrative Specialist 1	C0107	Establish		11,031	33,091
0017075	Cook 1	C9116	Establish		9,930	29,788
0017076	Group Life Coordinator 1	C6750	Establish		10,743	32,226
0017077	Group Life Coordinator 1	C6750	Establish		10,743	32,226
0017078	Group Life Coordinator 2	C6751	Establish		12,120	36,359
0017079	Group Life Coordinator 2	C6751	Establish		12,120	36,359
0017080	Group Life Coordinator 2	C6751	Establish		12,120	36,359
0017081	Group Life Coordinator 2	C6751	Establish		12,120	36,359
			Overtime, Shift Differential, Unemployment		6,716	20,148
			Total Personal Services		214,572	643,690
			Services and Supplies	$395,554	42,375	127,125
			Capital Outlay	179,446		
			Total Policy Package 401	$575,000	$256,947	$770,815

Group Life Coordinator 1 – 2 each
This position is responsible for the control, safety and security of all students in the program primarily during evening / graveyard shifts when students are sleeping.

Group Life Coordinator 2 – 4 each
This position is responsible for 24 hour care, control, safety, security, training, and guidance for all the students in the program.

Case Managers – 7 each
This position monitors approximately 40 students. During the 22 week residential phase the case manager assists cadets in career development, conducts mentor / mentee training and the Mentor Match Ceremony. During the 12 month post residential period the case manager coordinates reporting, validates data, develops resources and problem solves issues between mentors and mentees.

Counselors – 3 each
This position is responsible for performing individual guidance counseling on an as-needed basis, group guidance and vocational guidance for the students. Students come from diverse social and cultural environments, are high school drop outs and have unrealistic goals for their future.

Purchasing and Supply Clerk – 1 each
This position provides for the basic purchasing, supply, shelf and inventory stock for the goods and services necessary to operate the program. The position provides support services for the students, staff, facility and the classrooms.

Cook 2 – 1 each
This position prepares and serves institutional meals for all students and staff that reside and work at the Oregon Youth Challenge Program.

2. How Achieved – Establishment of 18 new positions, one-time General Fund and increased Other Funds and Federal Funds limitation will allow the OYCP to successfully accommodate an increased number of cadets in the 2017-19 biennium and thereafter.

3. Staffing Impact – Establish 18 new positions – 6.84 FTE

4. Quantifying Results – The results of this policy package will be measured by Key Performance Measure #5: Percent of youth who complete the academic phase of the program with a GED, high school diploma or credit recovery at graduation.

5. Revenue Source - $575,000 General Fund, $256,947 Other Funds, $770,815 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Community Support**

Pkg: 401 - Youth Challenge Program Expansion | **Cross Reference Number: 24800-004-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	575,000	-	-	-	-	-	575,000
Charges for Services	-	-	97,680	-	-	-	97,680
Federal Funds	-	-	-	770,815	-	-	770,815
Transfer In Other	-	-	22,215	-	-	-	22,215
Tsfr From Education, Dept of	-	-	-	-	-	-	-
Total Revenues	**$575,000**	**-**	**$119,895**	**$770,815**	**-**	**-**	**$1,465,710**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	119,448	358,326	-	-	477,774
Overtime Payments	-	-	2,156	6,469	-	-	8,625
Shift Differential	-	-	2,156	6,469	-	-	8,625
Empl. Rel. Bd. Assessments	-	-	90	288	-	-	378
Public Employees' Retire Cont	-	-	23,626	70,876	-	-	94,502
Social Security Taxes	-	-	9,470	28,402	-	-	37,872
Unemployment Assessments	-	-	1,250	3,750	-	-	5,000
Worker's Comp. Assess. (WCD)	-	-	126	342	-	-	468
Flexible Benefits	-	-	56,250	168,768	-	-	225,018
Total Personal Services	**-**	**-**	**$214,572**	**$643,690**	**-**	**-**	**$858,262**
Services & Supplies							
Publicity and Publications	-	-	1,000	3,000	-	-	4,000
Professional Services	77,181	-	21,375	64,125	-	-	162,681
Fuels and Utilities	-	-	5,500	16,500	-	-	22,000
Food and Kitchen Supplies	-	-	8,750	26,250	-	-	35,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Community Support**

Pkg: 401 - Youth Challenge Program Expansion | **Cross Reference Number: 24800-004-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	61,745	-	3,000	9,000	-	-	73,745
Other Services and Supplies	-	-	2,750	8,250	-	-	11,000
Expendable Prop 250 - 5000	227,685	-	-	-	-	-	227,685
IT Expendable Property	28,943	-	-	-	-	-	28,943
Total Services & Supplies	**$395,554**	**-**	**$42,375**	**$127,125**	**-**	**-**	**$565,054**
Capital Outlay							
Other Capital Outlay	179,446	-	-	-	-	-	179,446
Total Capital Outlay	**$179,446**	**-**	**-**	**-**	**-**	**-**	**$179,446**
Total Expenditures							
Total Expenditures	575,000	-	256,947	770,815	-	-	1,602,762
Total Expenditures	**$575,000**	**-**	**$256,947**	**$770,815**	**-**	**-**	**$1,602,762**
Ending Balance							
Ending Balance	-	-	(137,052)	-	-	-	(137,052)
Total Ending Balance	**-**	**-**	**($137,052)**	**-**	**-**	**-**	**($137,052)**
Total Positions							
Total Positions							18
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**18**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Community Support**

Pkg: 401 - Youth Challenge Program Expansion | **Cross Reference Number: 24800-004-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							6.84
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**6.84**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017064 AU	C0435 AA	PROCUREMENT AND CONTRACT ASST	1	.38	9.00	02	3,020.00		6,795	20,385		27,180
									4,954	14,862		19,816
0017065 AU	C6752 AA	GROUP LIFE COORDINATOR 3	1	.38	9.00	02	3,458.00		7,781	23,341		31,122
									5,217	15,653		20,870
0017066 AU	C6752 AA	GROUP LIFE COORDINATOR 3	1	.38	9.00	02	3,458.00		7,781	23,341		31,122
									5,217	15,653		20,870
0017067 AU	C6752 AA	GROUP LIFE COORDINATOR 3	1	.38	9.00	02	3,458.00		7,781	23,341		31,122
									5,217	15,653		20,870
0017068 AU	C0107 AA	ADMINISTRATIVE SPECIALIST 1	1	.38	9.00	02	2,768.00		6,228	18,684		24,912
									4,803	14,407		19,210
0017069 AU	C0107 AA	ADMINISTRATIVE SPECIALIST 1	1	.38	9.00	02	2,768.00		6,228	18,684		24,912
									4,803	14,407		19,210
0017070 AU	C0107 AA	ADMINISTRATIVE SPECIALIST 1	1	.38	9.00	02	2,768.00		6,228	18,684		24,912
									4,803	14,407		19,210
0017071 AU	C0107 AA	ADMINISTRATIVE SPECIALIST 1	1	.38	9.00	02	2,768.00		6,228	18,684		24,912
									4,803	14,407		19,210
0017072 AU	C0107 AA	ADMINISTRATIVE SPECIALIST 1	1	.38	9.00	02	2,768.00		6,228	18,684		24,912
									4,803	14,407		19,210
0017073 AU	C0107 AA	ADMINISTRATIVE SPECIALIST 1	1	.38	9.00	02	2,768.00		6,228	18,684		24,912
									4,803	14,407		19,210
0017074 AU	C0107 AA	ADMINISTRATIVE SPECIALIST 1	1	.38	9.00	02	2,768.00		6,228	18,684		24,912
									4,803	14,407		19,210
0017075 AU	C9116 AA	COOK 1	1	.38	9.00	02	2,382.00		5,360	16,078		21,438
									4,570	13,710		18,280
0017076 AU	C6750 AA	GROUP LIFE COORDINATOR 1	1	.38	9.00	02	2,667.00		6,001	18,002		24,003
									4,742	14,224		18,966
0017077 AU	C6750 AA	GROUP LIFE COORDINATOR 1	1	.38	9.00	02	2,667.00		6,001	18,002		24,003
									4,742	14,224		18,966
0017078 AU	C6751 AA	GROUP LIFE COORDINATOR 2	1	.38	9.00	02	3,150.00		7,088	21,262		28,350
									5,032	15,097		20,129
0017079 AU	C6751 AA	GROUP LIFE COORDINATOR 2	1	.38	9.00	02	3,150.00		7,088	21,262		28,350
									5,032	15,097		20,129

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017080	AU C6751 AA	GROUP LIFE COORDINATOR 2	1	.38	9.00	02	3,150.00		7,088	21,262		28,350
									5,032	15,097		20,129
0017081	AU C6751 AA	GROUP LIFE COORDINATOR 2	1	.38	9.00	02	3,150.00		7,088	21,262		28,350
									5,032	15,097		20,129
		TOTAL PICS SALARY							119,448	358,326		477,774
		TOTAL PICS OPE							88,408	265,216		353,624
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		TOTAL PICS PERSONAL SERVICES =	18	6.84	162.00				207,856	623,542		831,398

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
COMMUNITY SUPPORT PROGRAM
POLICY PACKAGE 402
PRIORITY 21

1. **Purpose**– This Policy Package requests 12 permanent positions for the STARBASE Program. STARBASE Oregon began in 1993 when Congress allocated funds for seven (7) DoD STARBASE Academies. STARBASE is a Science Technology Engineering and Math (STEM) education program for underrepresented 5th graders that provides 25 hours of stimulating hands-on, minds-on instruction. The technology-rich military environment affords the student the opportunity to experience a first-hand "real world" application of STEM skills and provides the underlying foundation for STARBASE. STARBASE Oregon will serve approximately 2,600 youth in FFY 2016. It is funded with 100% federal funds through a cooperative agreement with the National Guard Bureau. In the past, teaching services were contracted through the local school districts (Portland Public Schools and Klamath County School District), however, due to cost constraints and unique program requirements it was determined that state employees allow the Oregon Academies to achieve program objectives much more efficiently with better results. This is evidenced by the program's new recognition as one of the best in the country.

   Oregon Public Schools are required to teach to Common Core standards (Language Arts and Math) in order to maintain school funding. The result has been an absence of Science, Technology and Engineering curriculum in the elementary public schools. This has been a significant handicap for 5th grade students as they are required to take a State Science test. The impact is even more significant for Title I (underrepresented) students who do not have access to after school Science programs. The science education gap further feeds the already high demand in Oregon for the STARBASE Academies. Additionally, STARBASE Portland is currently pairing with the PANG Wing leadership to acquire a 3rd classroom to accommodate more students and better serve the needs of the community.

   There are two Oregon Academies: STARBASE Kingsley and STARBASE Portland.

   1. STARBASE Kingsley in Klamath Falls, in a predominantly rural area, boasts the distinction of serving every 5th grade student in the Klamath basin. (Roughly 950 students = 29 classes in FY 2016)
      a. STARBASE Kingsley currently employs four employees (one limited duration and three temporary) to serve 950 students (at a cost of $331.57 per student).

   2. STARBASE Portland is located in a densely populated metro area and serves approximately one-third (1/3) of the qualifying (underrepresented) fifth grade students in the area. (Roughly 1,650 students = 58 classes in FY 2016).
      a. STARBASE Portland currently employs six employees (five limited duration and one temporary employee) to serve 1,650 students (at a cost of $275.75 per student).

BUDGET NARRATIVE

This policy package will provide two additional positions to the existing 10 staff to accommodate serving 28 additional classes at Portland each fiscal year, an increase of approximately 780 students.

Pos #	Title	Classification	Type	Impact		
				GF	OF	FF
0017052	Principal Executive Manager C (PANG)	X7004	Establish			$177,855
0017053	Teaching Assistant (PANG)	C2302	Establish			105,916
0017054	Training and Development Specialist 1 (KF)	C1338	Establish			143,756
0017055	Training and Development Specialist 1 (PANG)	C1338	Establish			143,756
0017056	Training and Development Specialist 1 (PANG)	C1338	Establish			143,756
0017057	Training and Development Specialist 1 (PANG)	C1338	Establish			143,756
0017058	Training and Development Specialist 1 (PANG)	C1338	Establish			143,756
0017059	Training and Development Specialist 1 (PANG)	C1338	Establish			143,756
0017060	Training and Development Specialist 1 (PANG)	C1338	Establish			143,756
0017061	Training and Development Specialist 1 (KF)	C1338	Establish			143,756
0017062	Training and Development Specialist 1 (KF)	C1338	Establish			143,756
0017063	Training and Development Specialist 1 (KF)	C1338	Establish			143,756
			Total Policy Package 402			$1,721,331

2. <u>How Achieved</u> – The establishment of 12 permanent positions would aid STARBASE to further meet the demand for STEM education in Oregon.

3. <u>Staffing Impact</u> – Establish 12 positions - 12.00 FTE.

4. <u>Quantifying Results</u> – Pre- and post- testing of STARBASE participants shows substantial improvement in the students' understanding, interest and ability with Science, Technology, Engineering and Math. Furthermore, Oregon schools have reported that they have noticed a substantial increase in 5th graders who have either met or exceeded the standard on the State Science assessment after attending STARBASE Oregon!

5. <u>Revenue Source</u> – $1,721,331 Federal Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 402 - STARBASE Positions

Cross Reference Name: Community Support
Cross Reference Number: 24800-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	1,721,331	-	-	1,721,331
Total Revenues	**-**	**-**	**-**	**$1,721,331**	**-**	**-**	**$1,721,331**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	1,041,336	-	-	1,041,336
Empl. Rel. Bd. Assessments	-	-	-	684	-	-	684
Public Employees' Retire Cont	-	-	-	198,792	-	-	198,792
Social Security Taxes	-	-	-	79,659	-	-	79,659
Worker's Comp. Assess. (WCD)	-	-	-	828	-	-	828
Flexible Benefits	-	-	-	400,032	-	-	400,032
Total Personal Services	**-**	**-**	**-**	**$1,721,331**	**-**	**-**	**$1,721,331**
Total Expenditures							
Total Expenditures	-	-	-	1,721,331	-	-	1,721,331
Total Expenditures	**-**	**-**	**-**	**$1,721,331**	**-**	**-**	**$1,721,331**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							12
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**12**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Community Support**
Pkg: 402 - STARBASE Positions | **Cross Reference Number: 24800-004-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							12.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**12.00**

POSITION NUMBER	CLASS COMP	CLASS NAME	POS CNT	FTE	MOS	STEP	RATE	GF SAL/OPE	OF SAL/OPE	FF SAL/OPE	LF SAL/OPE	AF SAL/OPE
0017052	MMS X7004 AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	02	4,747.00			113,928		113,928
										63,927		63,927
0017053	AU C2302 AA	TEACHING ASSISTANT	1	1.00	24.00	02	2,382.00			57,168		57,168
										48,748		48,748
0017054	AU C1338 AA	TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024		87,024
										56,732		56,732
0017055	AU C1338 AA	TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024		87,024
										56,732		56,732
0017056	AU C1338 AA	TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024		87,024
										56,732		56,732
0017057	AU C1338 AA	TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024		87,024
										56,732		56,732
0017058	AU C1338 AA	TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024		87,024
										56,732		56,732
0017059	AU C1338 AA	TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024		87,024
										56,732		56,732
0017060	AU C1338 AA	TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024		87,024
										56,732		56,732
0017061	AU C1338 AA	TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024		87,024
										56,732		56,732
0017062	AU C1338 AA	TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024		87,024
										56,732		56,732
0017063	AU C1338 AA	TRAINING & DEVELOPMENT SPEC 1	1	1.00	24.00	02	3,626.00			87,024		87,024
										56,732		56,732
		TOTAL PICS SALARY								1,041,336		1,041,336
		TOTAL PICS OPE								679,995		679,995
			---	------	-------			---------	---------	---------	---------	---------
		TOTAL PICS PERSONAL SERVICES =	12	12.00	288.00					1,721,331		1,721,331

DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - COMMUNITY SUPPORT (004)

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19 Agency Request	2017-19 Governor's Recommended	2017-19 Legislatively Adopted
Charges for Services (ADM Revenue)	Oth	0410	2,090,712	-	-	2,132,680		
Charges for Services (Wildfire Rev from ODF)	Oth	0410	2,069,864	-	2,442,000	-		
Sales Income	Oth	0705	5,608	-	-	-		
Other Revenues	Oth	0975	5,120	1,862,000	1,862,000	8,000		
Transfer In Other	Oth	1050	-	-	-	22,215		
Transfer from Education, Dept of	Oth	1581	418,374	413,798	413,798	413,798		
Transfers-Centralized Personnel Plan	Oth	2020	(23,702)	(29,470)	(29,470)	(29,197)		
Subtotal - Other Funds			4,565,976	2,246,328	4,688,328	2,547,496	-	-
Federal/State Agreements:								
Youth Programs	Fed	0995	8,183,150	8,532,265	8,795,307	12,218,732		
Transfers-Centralized Personnel Plan	Fed	2020	(97,230)	(112,429)	(112,429)	(136,981)		
Subtotal - Federal Funds			8,085,920	8,419,836	8,682,878	12,081,751	-	-
Total - Other Funds and Federal Funds			12,651,896	10,666,164	13,371,206	14,629,247	-	-

__X__Agency Request _____ Governor's Budget _____ Legislatively Adopted

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon **Agency Number: 24800**
2017-19 Biennium **Cross Reference Number: 24800-004-00-00-00000**

Source	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Charges for Services	4,160,576	-	2,442,000	2,132,680	-	-
Sales Income	5,608	-	-	-	-	-
Other Revenues	5,120	1,862,000	1,862,000	8,000	-	-
Transfer In Other	-	-	-	22,215	-	-
Tsfr From Education, Dept of	418,374	413,798	413,798	413,798	-	-
Transfer Out - Indirect Cost	(23,702)	(29,470)	(29,470)	(29,197)	-	-
Total Other Funds	**$4,565,976**	**$2,246,328**	**$4,688,328**	**$2,547,496**	**-**	**-**
Federal Funds						
Federal Funds	8,183,150	8,532,265	8,795,307	12,218,732	-	-
Transfer Out - Indirect Cost	(97,230)	(112,429)	(112,429)	(136,981)	-	-
Total Federal Funds	**$8,085,920**	**$8,419,836**	**$8,682,878**	**$12,081,751**	**-**	**-**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
DEBT SERVICE PROGRAM

The Debt Service Program provides funding to make payments on principal, interest and financing costs for Certificates of Participation (COP) and Article XI-Q general obligation bond debt used to construct and upgrade Army National Guard facilities, and for acquisition of land and facilities

Certificates of Participation were instrumental in constructing new Army National Guard facilities throughout Oregon. Facilities built with COP funding include the LaGrande Armory, the Salem Anderson Readiness Center, the Baker City Readiness Center, the Salem Flight Operations Facility, the Lane County Armed Forces Reserve Center, the Ontario Readiness Center and the Camp Withycombe Armed Forces Reserve Center.

In November 2010, Oregon voters authorized Article XI-Q bonds in the Oregon Constitution for capital projects, and these less-expensive instruments replaced COPs for new capital project debt issued after 2010. In the 2015-17 biennium, XI-Q bond funding is being used to renovate buildings at Camp Umatilla for the new Regional Training Institute, which is moving from Monmouth. Q-bonds sold in the 2015-17 biennium will also be used to expand the Oregon Youth Challenge facility to accommodate 84 additional cadets, and to provide state funding in the construction of OMD's new Joint Force Headquarters building in Salem.

State funding such as XI-Q bonds is required to match federal funds provided by the National Guard Bureau with regards to Major Construction Projects. The required percentage of state match varies depending on the type of facility being constructed. Also, there are certain items that are not allowable federal costs (e.g. land). The agency has a Capital Construction Other Fund cash account that is funded with proceeds from sales of property and interest, but it is insufficient to fund the entire state share of most of the major construction projects, especially the larger projects. Therefore, the agency has come to rely on bond funding.

Expected Results of the 2017-2019 Budget:

The Debt Service Program will continue to make required principal and interest payments on outstanding COP and bond debt on capital projects. New debt service for XI-Q bond funding requested in the 2017-2019 budget is requested in Policy Package 480.

Revenue Sources:

General Fund is used for all debt service except for the 2011-O and 2014-A Article XI-Q bond refunding of the 2004-A COP (Baker City Readiness Center) which is being funded with Other Funds armory rental revenue.

Essential Packages:

022 – Phase-outs – ($233,000) Other Funds limitation.

Policy Packages:

480 – New Debt Service - $1,236,199 General Fund, $383,142 Other Funds.

Proposed New Laws - None.

OREGON MILITARY DEPARTMENT
DEBT SERVICE PROGRAM
ESSENTIAL PACKAGES

1. Purpose – Essential Packages adjust the base budget to reflect the agency 2017-19 current service level requirements.

2. How Achieved – The following Essential Package adjusts the Debt Service Program's base budget to reflect 2017-19 current service level requirements:

022 - Phases out $233,000 Other Funds limitation from the 2015-17 Legislatively Approved Budget for costs of issuance related to Article XI-Q bonds issued during the 2015-17 biennium. It does not pertain to new debt issued during 2017-19.

3. Staffing Impact – None.

4. Quantifying Results – Adjust base budget to reflect the agency's 2017-19 current service level requirements.

5. Revenue Source –Other Funds limitation is decreased $233,000.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Capital Debt Service and Related costs**

Pkg: 022 - Phase-out Pgm & One-time Costs | **Cross Reference Number: 24800-087-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	(233,000)	-	-	-	(233,000)
Total Revenues	**-**	**-**	**($233,000)**	**-**	**-**	**-**	**($233,000)**
Services & Supplies							
Other COI Costs	-	-	(233,000)	-	-	-	(233,000)
Total Services & Supplies	**-**	**-**	**($233,000)**	**-**	**-**	**-**	**($233,000)**
Total Expenditures							
Total Expenditures	-	-	(233,000)	-	-	-	(233,000)
Total Expenditures	**-**	**-**	**($233,000)**	**-**	**-**	**-**	**($233,000)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
DEBT SERVICE PROGRAM
POLICY PACKAGE 480
PRIORITY 3

1. Purpose– This Policy Package requests $1,236,199 General Fund for new debt service for Article XI-Q bonds that will fund three Major Construction projects. It also requests $383,142 Other Funds limitation to pay issuance costs on the XI-Q bonds. Limitation for the four construction projects is requested in Policy Packages 491, 492 and 493. The projects incurring debt service costs are shown below.

Description	Type of project	Project Amount	General Fund Debt Service	Other Funds Issuance Costs
Emergency Enhancement Project	Addition/Alteration	$16,464,000	$1,236,199	$261,000
Grants Pass ASLEP	Service Life Extension (payments begin 2019-21)	3,270,356		59,644
Jackson Armory ASLEP	Service Life Extension (payments begin 2019-21)	3,597,502	0	62,498
	Total bonds	$23,331,858		
	Total requested Debt Service 2017-2019		$1,236,199	$383,142

2. How Achieved –General Fund will be used to pay debt service on new XI-Q bonds for four construction projects. Proceeds from the XI-Q bonds will fund the issuance costs related to the bond issuance.

3. Staffing Impact – None.

4. Quantifying Results – This policy package will be measured by Key Performance Measure #2-Armory Condition.

5. Revenue Source - $1,236,199 General Fund, $383,142 Other Funds (Article XI-Q bonds).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 480 - New Debt Service

Cross Reference Name: Capital Debt Service and Related costs
Cross Reference Number: 24800-087-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,236,199	-	-	-	-	-	1,236,199
General Fund Obligation Bonds	-	-	383,142	-	-	-	383,142
Total Revenues	**$1,236,199**	**-**	**$383,142**	**-**	**-**	**-**	**$1,619,341**
Services & Supplies							
Other COI Costs	-	-	383,142	-	-	-	383,142
Total Services & Supplies	**-**	**-**	**$383,142**	**-**	**-**	**-**	**$383,142**
Debt Service							
Principal - Bonds	580,000	-	-	-	-	-	580,000
Interest - Bonds	656,199	-	-	-	-	-	656,199
Total Debt Service	**$1,236,199**	**-**	**-**	**-**	**-**	**-**	**$1,236,199**
Total Expenditures							
Total Expenditures	1,236,199	-	383,142	-	-	-	1,619,341
Total Expenditures	**$1,236,199**	**-**	**$383,142**	**-**	**-**	**-**	**$1,619,341**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - DEBT SERVICE & RELATED COSTS (087)

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19 Agency Request	2017-19 Governor's Recommended	2017-19 Legislatively Adopted
General Fund Obligation Bonds	Oth	0555	51,959	153,000	233,000	383,142		
Interest Income	Oth	0605	-	-	-	-		
Transfers - Intrafund	Oth	1010	62,632	106,014	106,014	102,541		
Transfer In - Other	Oth	1050	-	-	-			
Total - Other Funds			114,591	259,014	339,014	485,683	-	-

Refunding Bonds	Oth-NL	0575	75,953	-	-	-		
Transfers - Intrafund	Oth-NL	1010	-	-	-	-		
Total - Nonlimited Other Funds			75,953	-	-	-	-	-

__X__Agency Request _____ Governor's Budget _____ Legislatively Adopted

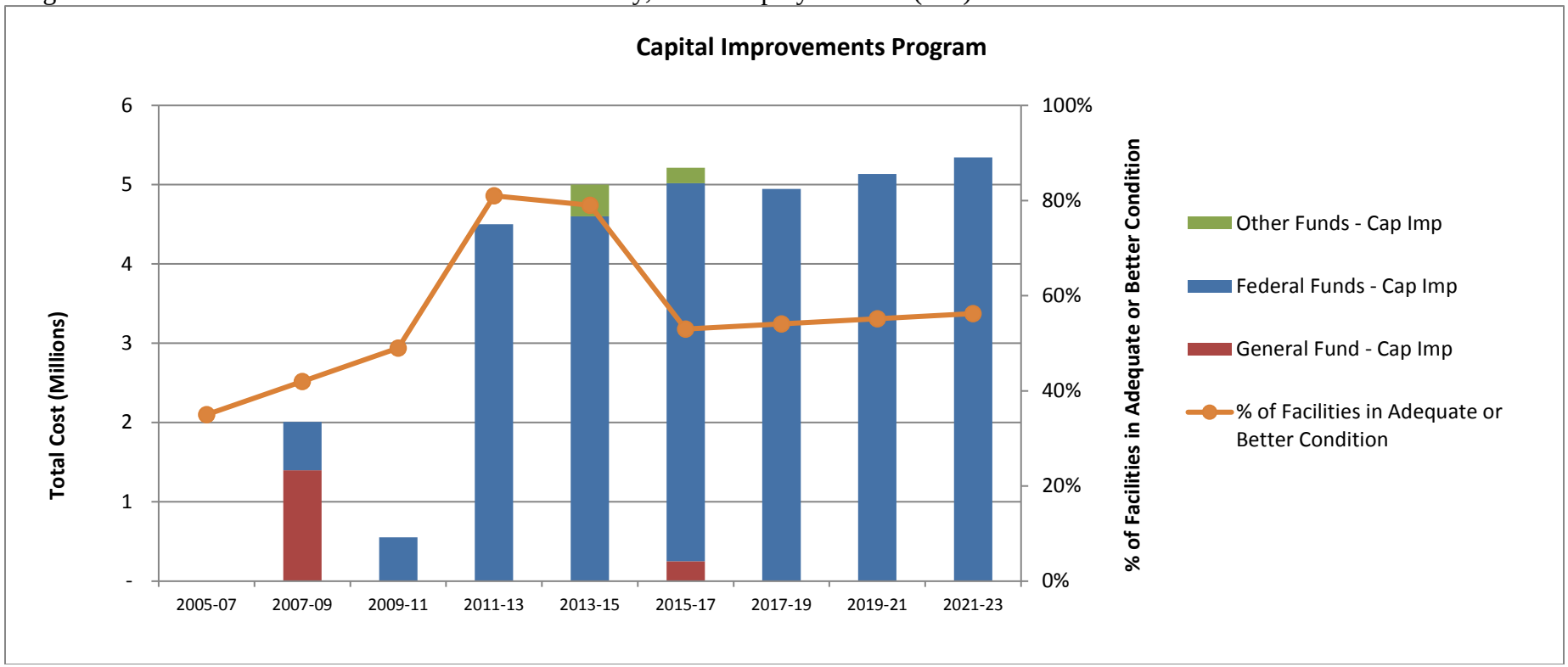
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon **Agency Number: 24800**
2017-19 Biennium **Cross Reference Number: 24800-087-00-00-00000**

Source	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
General Fund Obligation Bonds	51,959	153,000	233,000	383,142	-	-
Transfer In - Intrafund	62,632	106,014	106,014	102,541	-	-
Total Other Funds	**$114,591**	**$259,014**	**$339,014**	**$485,683**	**-**	**-**
Nonlimited Other Funds						
Refunding Bonds	75,953	-	-	-	-	-
Total Nonlimited Other Funds	**$75,953**	**-**	**-**	**-**	**-**	**-**

Oregon Military Department – Capital Improvement Program – Executive Summary

Primary Long Term Focus Area: Safer, Healthier Communities
Secondary Long Term Focus Area: A Thriving Oregon Economy
Program Contact: Dave Stuckey, OMD Deputy Director (503) 584-3985



Program Overview

The Capital Improvement Program works to meet the critical requirements for housing units of the Oregon Army National Guard. The primary difference between the Capital Improvement Program (CIP) and the Capital Construction Program is the CIP performs projects with a total cost of less than $1 million.

Program Funding Request

The Agency Request Budget (ARB) for the Capital Improvement Program within the Oregon Military Department includes $4,946,572 Federal Funds.

The primary purpose of this budget is to improve the overall condition of our facilities. The success of these projects will be reflected in future issuances of the Installation Status Report which identifies the adequacy of our facilities. The implications of having substandard facilities are severe, and would have a direct impact on the Governor's focus area of "Safer, Healthier Communities." This is due to the role Military Department facilities serve in response to natural and human made disasters, as well as the response role conducted by National Guard soldiers. If existing facilities are substandard they cannot effectively be used by local communities. Additionally, the National Guard Bureau (NGB) may determine the facilities cannot support the assigned unit which may cause NGB to remove the unit from the state.

There is also an economic impact associated with this budget request, resulting in a secondary link to the Governor's focus area of "A Thriving Oregon Economy." Capital Improvement projects bring high wage jobs into the state, as well as increased local investment through the purchase of goods and services. In addition, the potential loss of units due to inadequate facilities would result in reduced personal income tax collected as well as the investment made by units in the local economy.

Program Description

The Capital Improvement Program's primary responsibility is to perform critical deferred maintenance projects across 3.4 million square feet of facility space. Typical capital improvement projects are key facility roof, structural, HVAC system, and building envelope (i.e. window and door replacement) projects. These deferred maintenance projects directly affect the operational readiness of Oregon National Guard facilities used for soldier and airmen training. Increasing levels of deferred maintenance also impact our tenants. Our statewide facilities serve a large tenant population made up of employees, students, BLM, State Police, USDF, OR Department of Veterans Affairs, the Coast Guard and many others. The majority of these tenants utilize our facilities on a daily basis, thereby requiring our staff presence daily. National Guard facilities also function as rental facilities for the general public. Due to this heavy use, providing regular maintenance as well as reducing deferred maintenance is a top priority for the Capital Improvement Programs.

To successfully mitigate issues associated with deferred maintenance, the Capital Improvement Program relies on partnerships. Many of these partnerships are the same as those the Operations Program relies on for success. We partner with Treasure Valley Community College, home to the Ontario Armory, and Western Oregon University, home to the Regional Training Institute. The Dalles Armory was recently constructed at the Columbia Gorge Community College providing a new partnership. We also partner with the Marine Corps Reserve, US Naval Reserve, US Bureau of Land Management and the US Forest Service in the operation of our Springfield Armed Forces Reserve Center. The Anderson Readiness Center

located in Salem houses OEM, ODOT and the State Police. OMD, ODOT and State Police have 24 hour operations in this facility. These are but a few of the many partners who provide critical funding to help finance regular maintenance at some of our facilities.

For facilities which do not benefit from partnerships, the levels of deferred maintenance continue to increase due to the rising cost of regular maintenance. Current reports show the statewide deferred maintenance backlog at $134 million. The issue of split funding and limited General Fund resources will impact the effectiveness of the Capital Improvement Program to reduce this figure.

The Capital Improvement Program has evaluated contracting out a variety of services including maintenance. The results of this inquiry have found contracting out to be more expensive and less responsive.

Program Justification and Link to Long Term Outcomes

The mission of the Oregon National Guard is to provide the citizens of the State of Oregon and the United States with a ready force of citizen soldiers and airmen, equipped and trained to respond to any contingency. *"Always Ready, Always There"* is our creed, and this creed directly supports the Governor's focus area of "Safer, Healthier Communities." The Capital Improvement Program is a support program which allows the Oregon National Guard to be ready to support local and national missions.

Deferred maintenance of critical facilities is the driving force behind the Capital Improvement Program. Oregon National Guard facilities act as centralized points for the support of communities during a disaster. Our facilities can be utilized as Emergency Coordination Centers, food and supply distribution centers, a gathering place for displaced citizens, as well as the launch sites for National Guard support. The majority of our facilities are funded with a matching requirement, so the burden for maintaining these facilities is shared by both the state and federal government. This is an important point to realize as it directly affects our ability to successfully leverage critical federal resources.

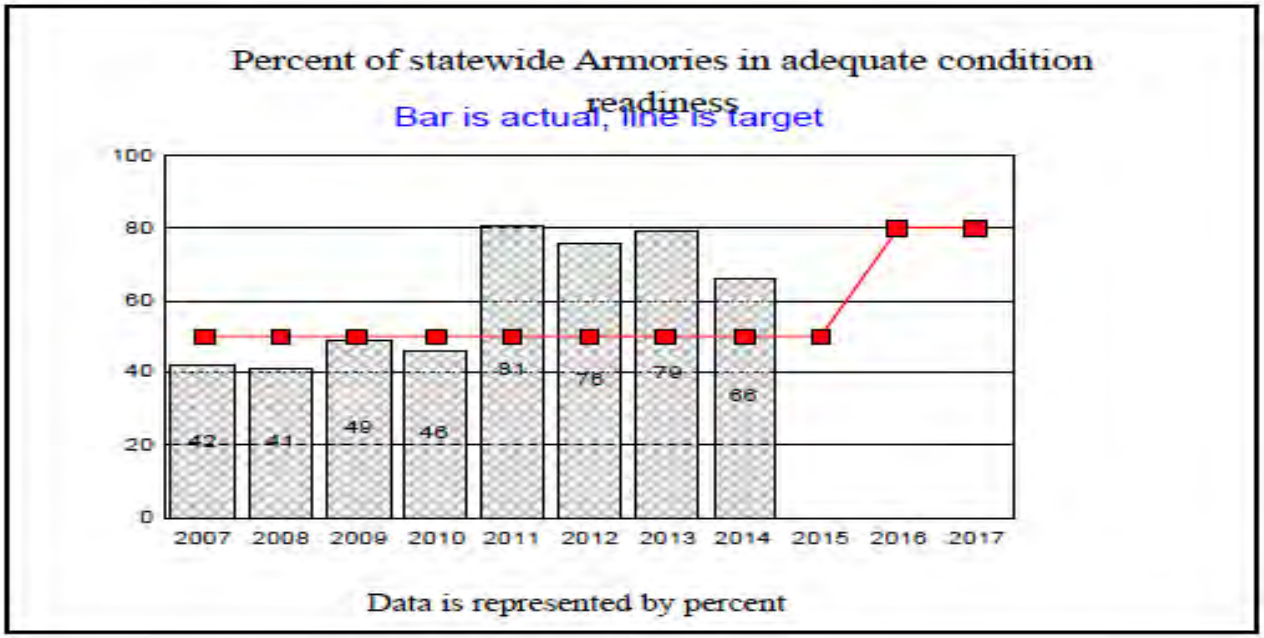
In addition to the role as a Safety organization, the Oregon Military Department acts as an economic stimulator due to federal funding. The over 8,100 Citizen Soldiers bring valuable Personal Income Tax revenue into the state. By successfully dealing with critical deferred maintenance issues the Capital Improvement Program is mitigating the risk of losing National Guard Units. The risk of the National Guard Bureau removing National Guard units from Oregon is very real if sufficient facilities are not available. It is essential to the citizens of the State of Oregon that this never happens, as the National Guard is the primary resource for the states response to both human made and natural disasters, and brings millions of federal dollars into Oregon communities.

Deferred maintenance projects are performed by contractors, providing jobs and stimulating Oregon's economy. The Capital Improvements program has a secondary link to the focus area of "A Thriving Oregon Economy."

Program Performance

The primary performance tool of the Capital Improvement Program is the Installation Status Report (ISR). The ISR categorizes the readiness of our facilities as being unsatisfactory, adequate or better. The 2015 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 28.9% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 5.3% do not fully meet Army standards and are in overall adequate condition, 55.3% do not meet Army standard and are in overall poor condition, and 10.5% are in overall very poor condition. The 2015 ISR ratings for Quality (the measure used in Key Performance Measure #2 – Armory Condition) indicate that 52.7% are in good or adequate condition, 34.2% are in poor condition, and 13.2% are in very poor condition. These percentages will be reported in the 2016 Annual Performance Progress Report (APPR), which has not yet been prepared.

The 2014 ISR results for Oregon's armories included in the 2015 APPR are as follows: 42.1% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 50% do not fully meet Army standards and are in overall poor condition, and 7.9% are in overall very poor condition. This represents overall decline of approximately 13% due to several infrastructure failures and the lead contamination at 12 of our facilities from the indoor firing ranges. A historical look at this metric is provided below. Another metric utilized by the Operations Program is the Percent of Available Armory Time Rented. During Fiscal Year 2014 approximately 22% of available armory time was rented. These metrics are utilized each year within the Annual Performance and Progress Report submitted to both the Chief Financial Office and the Legislative Fiscal Office.



Enabling Legislation/Program Authorization

The National Guard is authorized by the US Constitution Article I, Section 8 Clauses 15 and 16. The Oregon National Guard is authorized by Article X of the Oregon Constitution. The Operations Program is authorized by ORS Chapters 396, 398 and 399. Further Federal Authorization is provided by National Guard Regulation 5-1.

Funding Streams

The program is currently funded with Federal Funds (100%). One-time General Fund was been approved through the Legislature in the 2015-17 biennium, as was one-time Other Funds limitation, both for the Oregon Military Museum. The Federal Funds carry a match requirement of zero to 50 percent and come primarily from the National Guard Bureau. All Federal Funds are dedicated and subject to sequestration.

Significant Proposed Program Changes from 2015-17

The proposed budget for the Capital Improvement Program maintains the Current Service Level budget. The program is working to improve how it does business. This includes identifying the most critical facilities in need of refurbishment or replacement, as well continually aiming to maximize federal investment while minimizing state costs.

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
CAPITAL IMPROVEMENTS PROGRAM

The Oregon Army National Guard has identified capital improvement projects for the 2017-19 biennium critical to the requirements for housing military units and fulfilling the agency mission. The department has not received sufficient Armory Program General Fund for the last several biennia to adequately maintain armories and associated facilities. The backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program is currently estimated at $134 million. In recent years this backlog has fluctuated from $110.6 million in 2007-09, to $72.4 million in 2009-11, $79 million in 2013-15, and $134 million currently. The reduction from the high point of $110M was funded primarily by federal and State stimulus funding coupled with Armory Service Life Extension (ASLEP) projects. Since that point the Operations budget has been reduced each biennium eliminating the ability to fund maintenance and repair projects. The result has been a predictable increase in the backlog each biennium. The funded ASLEP projects in combination with federal project funds eliminate the backlog for specific facilities, leaving the majority of facilities unimproved. It is anticipated that this indicator of facility condition will continue to rise until sufficient state funds are available, as matching funds to the federal funds, to address maintenance and repair improvements.

Given significant General Fund reductions in armory operations, maintenance, supplies and services; as well as forecasted reductions, the most likely outcome will be a trend of increasing deferred maintenance and Emergency Board requests. Considering inflation, increases in fees, code related mandatory expenses, and an additional 1.3 million square feet of building space, it becomes apparent that the Army National Guard Facilities Operations Program cannot adequately maintain the current inventory of facilities. Within our eight maintenance regions, OMD continues to operate 28 Armories, 7 maintenance facilities, and 338 other facilities without a dedicated State Maintenance Worker. These facilities have part-time and mostly inadequate maintenance support.

The Installations Staff at the Oregon Military Department conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, titled “Installation Status Report” (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2015 ISR Facility Condition Index (FCI) results for Oregon’s armories are as follows: 28.9% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 5.3% do not fully meet Army standards and are in overall adequate condition, 55.3% do not meet Army standard and are in overall poor condition, and 10.5% are in overall very poor condition. This represents overall decline of approximately 5% from previous ratings due to several infrastructure failures and the lead contamination at 12 of our facilities from the indoor firing ranges. While some improvements have been made over the last few years through remodels and new construction, we continue to defer maintenance requirements without substantial matching funds.

Expected results for 2017-19:

The capital improvement program expects to have results that are measured by two Key Performance Measures: #2- Armory conditions and #3 Revenue Generation.

Revenue Sources:

Federal Funds are used for capital improvement projects.

Essential Packages:

022 Phase Out – ($250,000) General Fund), ($194,377) Other Funds.

031 – Inflation on Services and Supplies, adjustments for State Government Service charges - $175,973 Federal Funds.

Policy Packages: None.

Proposed New Laws: None.

OREGON MILITARY DEPARTMENT
CAPITAL IMPROVEMENT PROGRAM
ESSENTIAL PACKAGES

1. Purpose – Essential Packages adjust the base budget to reflect the agency 2017-19 current service level requirements.

2. How Achieved – The following Essential Package adjusts the Capital Improvement Program's base budget to reflect 2017-19 current service level requirements:

022 - Phases out the following items:

1. ($250,000) one-time General Fund appropriation approved in Policy Package 840 in the 2015-17 Legislatively Adopted Budget for the creation of exhibits and other capital expenditures related to the establishment and maintenance of the Oregon Military Museum;
2. ($194,377) Other Funds limitation approved in Policy Package 801 in the 2015-17 Legislatively Adopted Budget. The funding was donated by the Historical Outreach Foundation to relocate and restore Building 6100 at Camp Withycombe to its historic structure as the Quartermaster Supply Building, one of the facilities in the Oregon Military Museum complex. This was a specific donation in the 2015-17 biennium that will not carry forward into 2017-19.

031 - Provides a general inflation increase for Services and Supplies costs. The package also adjusts State Government Service charges to reflect 2017-19 changes. The package increases Federal Funds $175,973.

3. Staffing Impact – None.

4. Quantifying Results – Adjust base budget to reflect the agency's 2017-19 current service level requirements.

5. Revenue Source –General Fund is reduced ($250,000), Other Funds limitation is decreased ($194,377), and Federal Funds limitation is increased $175,973.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Capital Improvements**

Pkg: 022 - Phase-out Pgm & One-time Costs | **Cross Reference Number: 24800-088-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(250,000)	-	-	-	-	-	(250,000)
Donations	-	-	(194,377)	-	-	-	(194,377)
Total Revenues	**($250,000)**	**-**	**($194,377)**	**-**	**-**	**-**	**($444,377)**
Capital Outlay							
Building Structures	-	-	(194,377)	-	-	-	(194,377)
Other Capital Outlay	(250,000)	-	-	-	-	-	(250,000)
Total Capital Outlay	**($250,000)**	**-**	**($194,377)**	**-**	**-**	**-**	**($444,377)**
Total Expenditures							
Total Expenditures	(250,000)	-	(194,377)	-	-	-	(444,377)
Total Expenditures	**($250,000)**	**-**	**($194,377)**	**-**	**-**	**-**	**($444,377)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 24800-088-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	175,973	-	-	175,973
Total Revenues	**-**	**-**	**-**	**$175,973**	**-**	**-**	**$175,973**
Services & Supplies							
State Gov. Service Charges	-	-	-	(491)	-	-	(491)
Attorney General	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	1	-	-	1
Total Services & Supplies	**-**	**-**	**-**	**($490)**	**-**	**-**	**($490)**
Capital Outlay							
Land and Improvements	-	-	-	13,698	-	-	13,698
Building Structures	-	-	-	146,023	-	-	146,023
Equipment - Part of Building	-	-	-	10,654	-	-	10,654
Other Capital Outlay	-	-	-	6,088	-	-	6,088
Total Capital Outlay	**-**	**-**	**-**	**$176,463**	**-**	**-**	**$176,463**
Total Expenditures							
Total Expenditures	-	-	-	175,973	-	-	175,973
Total Expenditures	**-**	**-**	**-**	**$175,973**	**-**	**-**	**$175,973**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 24800-088-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - CAPITAL IMPROVEMENT PROGRAM (088)

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19 Agency Request	2017-19 Governor's Recommended	2017-19 Legislatively Adopted
Donations (Military Museum)	Oth	0905	-	194,377	194,377	-		
Transfers - Intrafund	Oth	1010	385,000	-	-	-		
Total - Other Funds			385,000	194,377	194,377	-	-	-
Federal Funds	Fed	0995	1,866,025	4,770,599	4,770,599	4,946,572		
Transfer In - Intrafund	Fed	1010	-	-	-	-		
Total - Federal Funds			1,866,025	4,770,599	4,770,599	4,946,572	-	-
Total - Other Funds and Federal Funds			2,251,025	4,964,976	4,964,976	4,946,572	-	-

__X__Agency Request _____ Governor's Budget _____ Legislatively Adopted

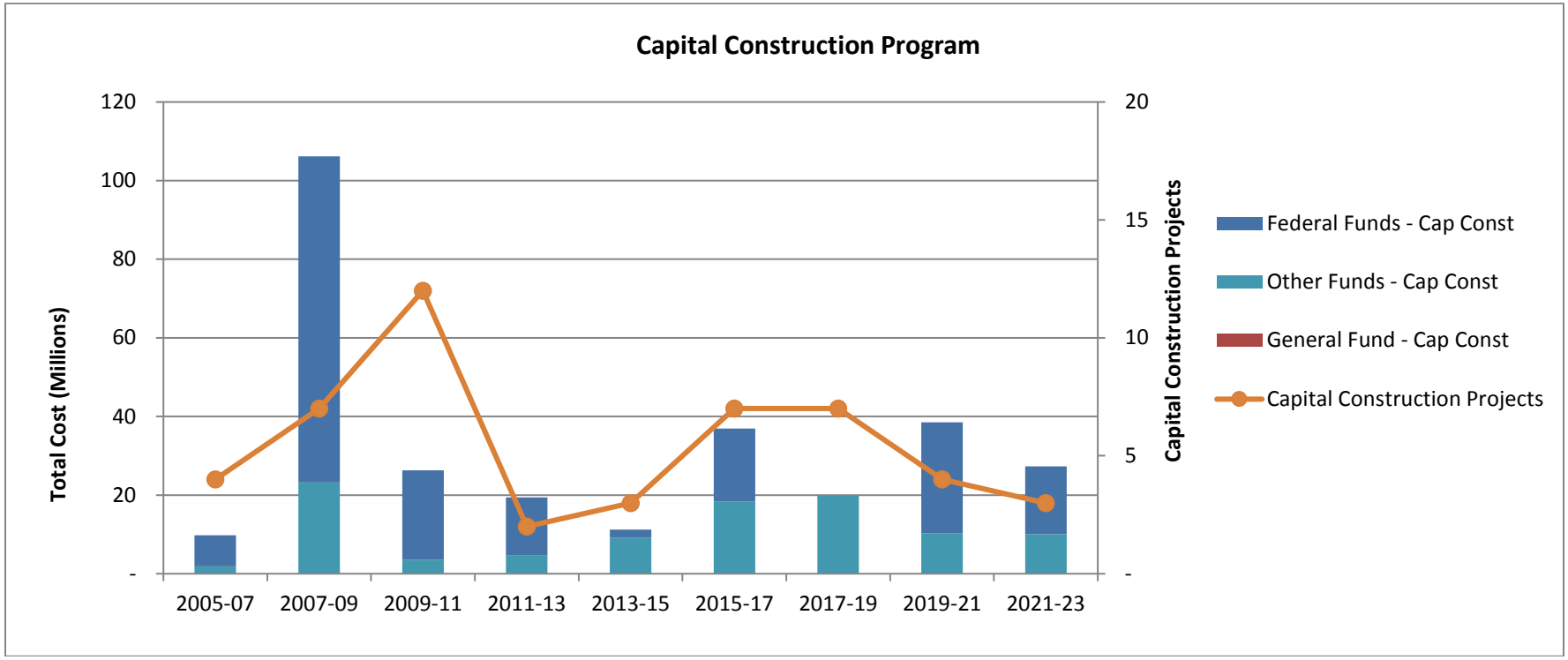
DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon **Agency Number: 24800**
2017-19 Biennium **Cross Reference Number: 24800-088-00-00-00000**

Source	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
Donations	-	194,377	194,377	-	-	-
Transfer In - Intrafund	385,000	-	-	-	-	-
Total Other Funds	**$385,000**	**$194,377**	**$194,377**	**-**	**-**	**-**
Federal Funds						
Federal Funds	1,866,025	4,770,599	4,770,599	4,946,572	-	-
Total Federal Funds	**$1,866,025**	**$4,770,599**	**$4,770,599**	**$4,946,572**	**-**	**-**

Oregon Military Department – Capital Construction Program – Executive Summary

Primary Long Term Focus Area: Safer, Healthier Communities
Secondary Long Term Focus Area: A Thriving Oregon Economy
Program Contact: Dave Stuckey, OMD Deputy Director (503) 584-3985



Program Overview

The Capital Construction program is responsible for the planning, design, and construction of all capital construction projects of $1 million or more for the Oregon Army National Guard. Due to the nature of Capital Construction funds the above chart only indicates approval of Capital Construction expenditure limitation. Actual expenditures may take place for up to six years.

Program Funding Request

The Agency Request Budget (ARB) for the Capital Construction Program within the Oregon Military Department seeks Capital Construction expenditure limitation of $23,331,858 Other Funds. The source of revenue for the Other Funds expenditure request is the issuance of Article Q General Obligation Bonds and the Capital Construction Account. This request includes limitation for design and construction to occur during the 2017-19 biennium, as well as limitation for planning costs which will result in physical construction in future biennia.

The primary purpose of this requested budget is to improve the overall condition of a number of our facilities. The success of these projects will be reflected in future issuances of the Installation Status Report which identifies the adequacy of our facilities. The implications of having substandard facilities are severe, and would have a direct impact on the Governor's Safety Strategy. This is due to the role Military Department facilities serve in response to natural and human made disasters, as well as the response role conducted by National Guard soldiers. If existing facilities are substandard they cannot effectively be used by local communities. Additionally the National Guard Bureau (NGB) may determine the facilities cannot support the assigned unit which may cause NGB to remove the unit from the state.

There is also an economic impact associated with this budget request. Capital Construction projects bring high wage jobs into the state, as well as increased local investment through the purchase of goods and services. In addition the potential loss of units due to inadequate facilities would result in reduced personal income tax collected as well as the investment made by units in the local economy.

Program Description

The Capital Construction program addresses the agency's most critical facility shortfalls either through replacing facilities that are no longer capable of serving the needs of the assigned units, or extending the lifespan of facilities through alterations and additions.

Similar to the Operations Program, the Capital Construction program heavily utilizes the Installation Status Report as a guide to identifying which facilities across the state will need to be replaced or modified. Once a project has been identified the Capital Construction program will begin the development of the Design/Build contracting vehicle. The transition to the use of a Design/Build vehicle has led to more efficient use of project resources, increased the certainty of project budgets and dramatically reduced the risk of conflict and potential litigation.

When planning capital construction projects the Capital Construction program utilizes a three pronged strategy. First, they look at the possibility of constructing an Armed Forces Reserve Center (AFRC). The value in this type of project is the agency can access federal funds for up to 90% of total design and construction costs. Second, the Capital Construction program will seek out partnerships with federal, state and local agencies to share in the functionality of our facilities. The primary building areas shared include the entrance areas, assembly halls, parking lots, restrooms, classrooms, break rooms and kitchens. The value this strategy provides is access to external funding from the partners for the construction and ongoing operating costs of the facility. This external funding is used as a portion of the matching requirements placed on the federal funds. Third, the Capital

Construction program will attempt to identify excess real property and facilities which can be disposed of by the construction of a new facility. The proceeds from the disposal of these excess items go into our Capital Construction Other Funds Account and are used to help offset construction costs.

Since 1986 the Capital Construction program has executed 47 construction projects throughout the state bringing in combined federal support in excess of $318 million. The Capital Construction Program has 18 projects identified on the National Guard Bureau Long-Range Construction Plan. Estimates indicate these projects will extend through 2050, bringing millions in additional federal support to Oregon.

Material and labor costs have been identified as the primary cost drivers for the program. After several years of declining costs for both these areas the industry has begun to experience mild increases in labor costs, and moderate increases in material costs. These trends are expected to continue, with most industry analysts predicting a 4-5% annual increase in labor costs, and a 5-6% annual increase in material costs for the next 3-5 years.

A fundamental component of the program strategy is the pursuit and utilization of partnerships in the communities affected. These partnerships with local entities ensure the agency is relevant to the local community, improves the ability of the unit assigned to the community to conduct their missions, and leverages our facilities into community assets, providing maximum value for the invested funds.

Program Justification and Link to Long Term Outcomes

The Capital Construction program primarily relates to the Governor's focus area of Safer, Healthier Communities with a secondary nexus to a Thriving Oregon Economy. The facilities constructed by the Capital Construction program are utilized throughout the state during times of crisis. During the December 2007 Winter Storm and the January 2012 Floods the Anderson Readiness Center was fully operational and provided 24 hour support through the Emergency Coordination Center.

In addition the Capital Construction program enables the State of Oregon to address its responsibility to provide facilities that support the assigned citizen soldiers in the performance of their duties. Providing suitable facilities for the assigned units is imperative, as it enables them to train, store their equipment, and conduct their missions. Furthermore, if sufficient facilities are not available to meet the needs of the National Guard Units, the National Guard Bureau has the authority to remove those units from the state. It is essential to the citizens of the State of Oregon that this never happens, as the National Guard is the primary resource for the states response to both human made and natural disasters, and brings millions of federal dollars into the communities.

As stated above the Capital Construction Program has been responsible for bringing hundreds of millions of dollars of federal revenue into the Oregon economy in the last 25 years. In the last ten years alone this program has spent nearly $200 million on construction projects throughout the state. This investment cannot help but have the effect of enhancing local and domestic markets, which is a clear expectation within the Economy and Jobs Policy Document. The investment made by this program also leads to the retention and development of high paid construction and consulting

jobs throughout the state. There is a clear expectation within the Economy and Jobs Policy Document that the retention and development of these types of skilled positions needs to be a top priority for building a strong, diverse and globally engaged economy.

Program Performance

A primary tool utilized by the Capital Construction program to gauge program performance is the Installation Status Report (ISR). The ISR categorizes the readiness of our facilities as being unsatisfactory, adequate or better. Based on the Fiscal Year 2015 ISR Facility Condition Index (FCI), 28.9% of the total facilities infrastructure are in overall good condition and compliant with Army standards, 5.3% do not fully meet Army standards and are in overall adequate condition, 55.3% do not meet Army standard and are in overall poor condition, and 10.5% are in overall very poor condition. Key Performance Measure #3, (percent of available armory time rented) is enhanced by the Capital Construction program. While the Capital Construction program is first and foremost required to construct facilities to meet certain National Guard Bureau requirements, marketability of the facilities for rental is an ancillary benefit. This benefit enhances value to the community due to the traffic associated with events held within our installations.

Enabling Legislation/Program Authorization

The National Guard is authorized by the US Constitution Article I, Section 8 Clauses 15 and 16. The Capital Construction Program is a division within the Oregon Military Department authorized under Article X of the Oregon State Constitution. The program is further authorized under ORS Chapters 396 and 399. Federal Program Authority is authorized by National Guard Bureau (NGB) Military Construction Cooperative Agreements (for each federally funded project), based on the 415 series of regulations.

Funding Streams

The program has historically been funded with Other Funds (29%) and Federal Funds (71%). Over the last ten years, Federal funds were provided through the Military Construction (MILCON) program. Other Funds have been sourced from the agency's Capital Construction Account or through the use of Certificates of Participation (now Article XI-Q bonds) sold by the state. The Capital Construction Account is prescribed by ORS 396-525, which requires the agency to deposit revenue generated from the sale of its real property into the account, and restricts the use of the account to the department's capital construction expenses. Both the Other Funds and Federal Funds sources of revenue are dedicated.

Significant Proposed Program Changes from 2015-17 biennium

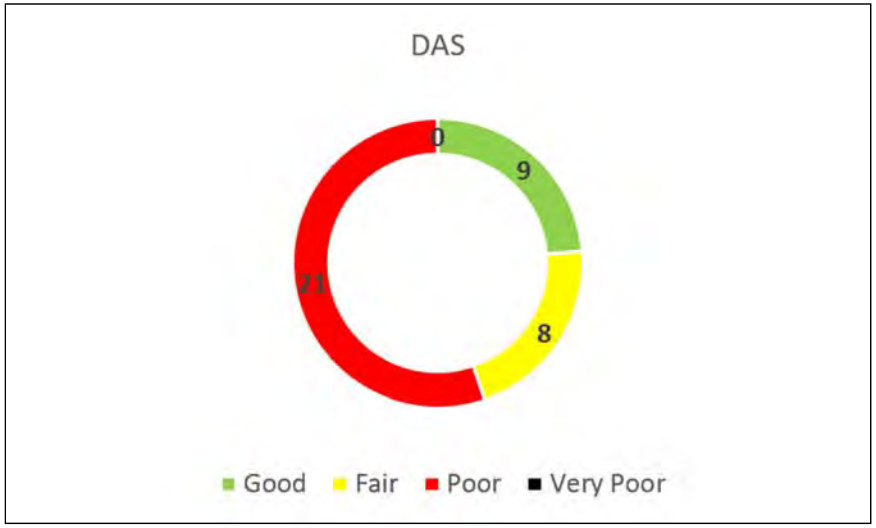
The proposed budget for the Capital Construction Program is an enhancement over the program's Current Service Level budget. Statewide budget policy requires removal of Capital Construction Limitation from the base budget in the subsequent biennium. Due to this nuance there is no 2017-19 Current Service Level budget within the Capital Construction Program. The program is not shifting resources to new activities, but it is working to improve how it does business. This includes identifying the most critical facilities in need of refurbishment or replacement, as well continually try to maximize federal investment while minimizing state costs. To this end several new capital construction projects being considered for the 2017-19 biennium. Refer to the Major Construction section of the budget document for more details on future capital construction projects.

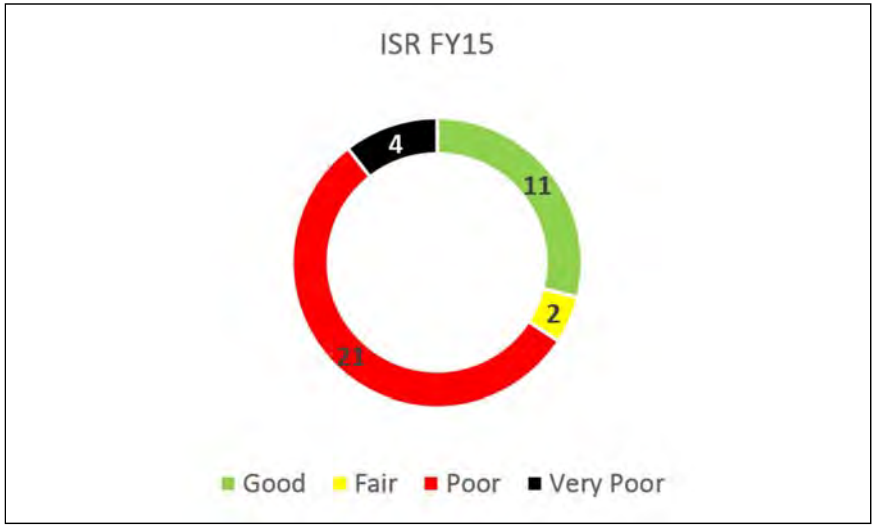
BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
MAJOR CONSTRUCTION / ACQUISITION PROGRAM

The Oregon Military Department through the Oregon Army National Guard has three points in its strategy for funding and reducing the cost of facility replacements. First, by emphasizing construction of Armed Forces Reserve Centers (AFRCs) wherever possible, the agency can access federal funds for approximately 90% of the design and construction costs, and at the same time, eliminate old and obsolete facilities having high maintenance costs. Accessing the federal funds requires a relatively small percentage of state matching funds. Second, the agency routinely seeks partnering opportunities with federal, state, and other agencies to share common functions of a facility, such as entrance areas, assembly halls, parking lots, restrooms, classrooms, break areas, and food service areas. This reduces the design and construction costs, and reduces the long-term operations and maintenance burden of each agency. Third, the agency is working to identify facilities and real property that are excess to the agency. These facilities and properties will be disposed and the funds generated from their disposal will be added to Oregon Military Department's (OMD) Major Construction Other Funds Account. This account is limited by statute solely for Military Major Construction expenditures.

The agency conducts an extensive annual analysis of all Oregon Army National Guard facilities. The analysis, titled "Installation Status Report" (ISR), is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of limited resources for facilities. The 2015 ISR Facility Condition Index (FCI) results for 38 Oregon armories are as follows: 28.9% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 5.3% do not fully meet Army standards and are in overall adequate condition, 55.3% do not meet Army standard and are in overall poor condition, and 10.5% are in overall very poor condition. When we compare the FCI from ISR with the FCI derived from our deferred maintenance numbers using standards from the Department of Administrative State Facilities Planning Process manual, we find they mirror each other.





Due to a decline in state and federal operations and maintenance resources, the OMD is vigorously pursuing replacement and consolidation of facilities, primarily through the use of Federal Military Construction Funds. Facility replacement is based on the following criteria: (1) Mission requirements and equipment changes; (2) Age and serviceability of existing facilities; (3) Demographics of localities, community acceptance, community sensibilities; (4) Funds availability; (5) Site availability; and (6) Joint use or partnership ventures.

The OMD has developed a long range armory renovation program, the Armory Service Life Extension Plan (ASLEP), in an effort to extend the useful life of our current facilities. In addition to the criteria used for facility replacement, OMD also considers facility resiliency and energy security goals as primary determining factors for building remodels.

The OMD's ability to generate Other Funds revenue through rental of armories is eroded statewide due to the degraded condition of many of our armories. Our ability to generate and sustain a repeat customer-base is jeopardized and has resulted in a decline of rental revenues. Armory rental funds are used to partially offset facility operation and maintenance costs. Additionally, asbestos, lead contamination, and non-compliance with the Americans with Disabilities Act create a property management risk. The foundation for effectively training and sustaining soldiers is providing adequate facilities. The declining condition of our armory infrastructure has a direct and negative impact on recruiting, training, and retaining Oregon National Guard soldiers.

The OMD facilities must be capable of supporting local communities during floods, storms, fires, and other emergencies. The requested funding will allow these facilities to continue to be used during emergencies and also by Oregon's communities in support of local economic development activities. We have analyzed the use of our armories and determined that over 30% of the total use is by the public. These activities, such as trade shows, cultural events, and regional meetings, attract many visitors to the communities, bringing additional revenue to local businesses. Renovation of our facilities will reduce lost opportunities to earn revenue and will allow us to continue our mission of responding to local emergencies.

Since 1986 the Capital Construction program has executed 47 construction projects throughout the state bringing in combined federal support in excess of $281 million. The ratio of federal support to state support for Capital Construction projects is 7:1. The Capital Construction Program has 18 projects identified on the National Guard Bureau Long-Range Construction Plan. Estimates indicate these projects will extend through 2040, bringing a large federal investment to Oregon with ongoing federal support.

Policy Package 491 (Priority 8) requests $16,464,000 in Other Funds Limitation and XI-Q Bond financing for Regional Armory Emergency Enhancement Projects at 5 facilities. Policy Packages 492 and 493 (Priority 11 & 12) request a combined total of $6,867,858 in Other Funds Limitation and XI-Q Bond financing for Armory Service Life Extension Projects at the Portland Jackson Armory and the Grants Pass Armory. Refer to the individual project narratives for more detailed descriptions of each construction project.

Major Construction/Acquisition 10-Year Plan, Lease Plans, Disposals

2017-19 Biennium

Agency Name: Oregon Military Department

Proposed New Construction or Acquisition - *Complete for 5 Biennia*

Biennium	Priority	Concept/Project Name	Description	GSF	Position Count	General Fund	Other Funds	Lottery Funds	Federal Funds	Estimated Cost/Total Funds
2017-19	1	Regional Armory Emergency Enhancement Project	Enhancements to 5 facilities for emergency response. Project includes seismic structural upgrades, backup power and water systems, and emergency equipment and fuel storage.	318,816		$ -	$ 16,464,000	$ -	$ -	$ 16,464,000
2017-19	2	ASLEP - Jackson Armory	Addition/alteration of the Jackson Armory, located in Portland.	39,373		$ -	$ 3,597,502	$ -	$ -	$ 3,597,502
2017-19	3	ASLEP - Grants Pass Armory	Addition/alteration of the Grants Pass Armory.	17,180		$ -	$ 3,270,356	$ -	$ -	$ 3,270,356
2019-21	1	Klamath Falls Armed Forces Reserve Center	Construction of a new Armed Forces Reserve Center on Kingsley Air Base.			$ -	$ 1,200,000	$ -	$ 13,978,000	$ 15,178,000
2019-21	2	Boardman Multipurpose Machinegun Range	Construction of a new Machinegun Range.			$ -	$ 753,360	$ -	$ 14,077,000	$ 14,830,360
2019-21	3	ASLEP - McMinnville Armory	Addition/alteration of the McMinnville Armory.			$ -	$ 3,212,120	$ -	$ -	$ 3,212,120
2019-21	4	ASLEP - Salem Armory	Addition/alteration of the Salem Armory.			$ -	$ 4,974,320	$ -	$ -	$ 4,974,320
2021-23	1	Hillsboro Readiness Center	Construction of a new Readiness Center.			$ -	$ 5,025,520	$ -	$ 23,000,000	$ 28,025,520
2021-23	2	ASLEP - Warrenton Armory	Addition/alteration of the Warrenton Armory.			$ -	$ 1,996,340	$ -	$ -	$ 1,996,340
2021-23	3	ASLEP - Ashland Armory	Addition/alteration of the Ashland Armory			$ -	$ 2,881,640	$ -	$ -	$ 2,881,640
2023-25	1	Lebanon Armed Forces Reserve Center	Construction of a new Armed Forces Reserve Center in Linn County.			$ -	$ 2,600,000	$ -	$ 17,000,000	$ 19,600,000
2023-25	2	ASLEP - Pendleton Armory	Addition/alteration of the Pendleton Armory.			$ -	$ 4,883,000	$ -	$ -	$ 4,883,000
2023-25	3	ASLEP - Corvallis Armory	Addition/alteration of the Corvallis Armory.			$ -	$ 3,690,000	$ -	$ -	$ 3,690,000
2025-27	1	Redmond Readiness Center	Construction of a new Readiness Center in Redmond.			$ -	$ 5,020,000	$ -	$ 17,500,000	$ 22,520,000
2025-27	2	ASLEP - Kliever Armory	Addition/alteration of the Kliever Armory located in Portland.			$ -	$ 3,280,000	$ -	$ -	$ 3,280,000
2025-27	3	ASLEP - Bend Armory	Addition/alteration of the Bend Armory.			$ -	$ 4,730,000	$ -	$ -	$ 4,730,000

Proposed Lease Changes over 10,000 RSF - *Complete for 5 Biennia*

Biennium		Location	Description/Use	Term in Years	Total RSF[2] +/- (added or eliminated)	USF[3]	Position Count[1]	Biennial $ Rent/RSF[2]	Biennial $ O&M[4]/RSF[2] not included in base rent payment	Total Cost / Biennium
					A	B	C	D	E	(D+E)*A
2017-19										
2019-21										
2021-23										
2023-25										
2025-27										

Planned Disposal of Owned Facility

Biennium		Facility Name	Description

Definitions:

Occupant Position Count: **1** Total Legislatively Approved Budget (LAB) Position Count assigned to (home location) each building or lease as applicable.

RSF **2** Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.

Capital Financing Six-Year Forecast Summary 2017-19

AGENCY: Oregon Military Department
Agency #: 24800

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2017-19 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction/ Acquisition Projects				
Subtotal for General Fund Repayment:	$ $21,331,858	$	$ $21,331,858	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Major Construction	$	$	$	
Equipment/Technology Projects over $500,000				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Equipment/Technology	$	$	$	
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Loans and Grants:	$	$	$	
Total All Debt Issuance	$	$	$	
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
GRAND TOTAL 2017-19:	**$**	**$21,331,858 $**	**$ $21,331,858**	

__X__ Agency Request _____ Governor's Budget _____ Legislatively Adopted Budget Page _____

Capital Financing Six-Year Forecast Summary 2019-21

AGENCY: Oregon Military Department
Agency #: 24800

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2019-21 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction/ Acquisition Projects				
Subtotal for General Fund Repayment:	$ $10,139,800	$	$ $10,139,800	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Major Construction	$	$	$	
Equipment/Technology Projects over $500,000				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Equipment/Technology	$	$	$	
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Loans and Grants:	$	$	$	
Total All Debt Issuance	$	$	$	
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
GRAND TOTAL 2019-21	**$**	**$10,139,800**	**$** **$10,139,800**	

__X__ Agency Request _____ Governor's Budget _____ Legislatively Adopted Budget Page _____

Capital Financing Six-Year Forecast Summary 2021-23

AGENCY: Oregon Military Department
Agency #: 24800

Provide amounts in the table below, by expected use and repayment source, of agency financing needs for the 2021-23 biennium. Include proposed project amounts only (do not include debt service either from previously issued debt or from new issue).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction/Acquisition Projects				
Subtotal for General Fund Repayment:	$ $9,903,500	$	$ $9,903,500	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Major Construction	$	$	$	
Equipment/Technology Projects over $500,000				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for Equipment/Technology	$	$	$	FF
Debt Issuance for Loans and Grants				
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
Total for loans and grants:	$	$	$	
Total All Debt Issuance	$	$	$	
Subtotal for General Fund Repayment:	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	FF
GRAND TOTAL 2021-23 :	**$**	**$9,903,500** **$**	**$**	**$9,903,500**

__X__ Agency Request _____ Governor's Budget _____ Legislatively Adopted Budget Page _____

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency:	Oregon Military Department	Priority (Agency #):	2	Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Regional Armory Emergency Enhancements	$16,464,000	10-Mar-16	Jun-18	Oct-19
		GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	Newport, Coos Bay, ARC, Salem AASF, Pendleton AASF	313,816	1 and 2	Y	N

Funding Source/s: Show the distribution of dollars by funding source for the full project cost.	General Funds	Lottery	Other	Federal
	$16,464,000	$0	$0	$0

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

A review of the agency's disaster response plans, to include the Cascadia Subduction Zone Catastrophic Response Plan, has made clear that several critical facilities will not perform as needed in the case of a disaster. The Salem and Pendleton Aviation Support Facilities, Salem ARC, and the Coos Bay and Newport Armories are essential facilities for disaster response, as they serve as staging areas for their regions. Once these improvements are in place, these facilities would act as hubs for disaster response within their regions, greatly improving the Oregon Military Department's ability to perform its/our emergency response missions.

Project Scope and Alternatives Considered

The project will provide the needed structural improvements and upgrades and to bring these proposed project facilities to essential 'Emergency Operations Centers' facility standards to withstand major or catastrophic seismic events or other natural disasters. It will provide the 'Emergency Operations Centers' facilities with necessary 24/7 emergency backup power through the use of diesel or dual fuel generator sets with automatic transfer switches, and emergency potable water through maintained, tested, and certified wells, pumps, storage tanks, and automatic controls. Additionally, it will provide for storage of emergency response supplies and seismically stable above ground fuel storage tanks. These emergency response materials and fuel storage tanks would be cached and staged at these 5 sites for use during a disaster, or distribution to other facilities depending on the planned response and recovery mission. These 'Emergency Operations Centers' can also be deployed to serve as supply depot's to provide assistance and support as needed to the nearby and surrounding areas and public gathering locations as they are outside of the Cascadia Subduction Zone Tsunami Inundation Plan. Without this funding, the facilities will remain in their present state, greatly reducing the Agencies ability to conduct and carry out our emergency response and recovery missions in the wake of a Cascadia event or other natural disaster. Value Added features would be 1.) To establish and sustain voice and data communications with other EOC's and with the general public to include basic restoration of communications infrastructure within the impacted area to support response operations and coordinated public messaging. 2.) To demonstrate the ability to organize, coordinate, and deliver targeted public health and medical services to disaster survivors to include temporary medical facilities, medical surge operations, and patient evacuation and transport to save lives and reduce the suffering of disaster survivors.

Project Budget Estimate - Escalate to the mid-point of construction. Use 4.5% Annual Escalation.

			$	% Project Cost	$/GSF
DIRECT CONSTRUCTION COSTS					
1	Building Cost Estimate		$14,560,000	88%	$46.40
2	Site Cost Estimate (20 Ft beyond building footprint)		$0	0%	
3	**TOTAL DIRECT CONSTRUCTION COSTS**		$14,560,000	88%	
INDIRECT CONSTRUCTION COSTS					
4	Owner Equipment / Furnishings / Special Systems		$35,000	0%	
5	Construction Related Permits & Fees		$140,000	1%	
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs		$30,000	0%	
7	Architectural, Engineering Consultants		$961,000	6%	
8	Other Design and PM Costs		$10,000	0%	
9	Relocation Costs		$0	0%	
10	**TOTAL SOFT COSTS Part A + B**		$1,176,000	7%	
11	**OWNER'S PROJECT CONTINGENCY**	5%	$728,000	4%	
			$	**% Project Cost**	**$/GSF**
	TOTAL PROJECT COST		$16,464,000	100%	$52.46

Project Image/Illustration (optional)

__X__ Agency Request _____ Governor's Budget _____ Legislatively Adopted

2017-19 107BF11

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Capital Construction**

Pkg: 491 - Regional Armory Emergency Enhancement | **Cross Reference Number: 24800-089-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	16,464,000	-	-	-	16,464,000
Total Revenues	**-**	**-**	**$16,464,000**	**-**	**-**	**-**	**$16,464,000**
Capital Outlay							
Building Structures	-	-	11,854,080	-	-	-	11,854,080
Equipment - Part of Building	-	-	4,116,000	-	-	-	4,116,000
Other Capital Outlay	-	-	493,920	-	-	-	493,920
Total Capital Outlay	**-**	**-**	**$16,464,000**	**-**	**-**	**-**	**$16,464,000**
Total Expenditures							
Total Expenditures	-	-	16,464,000	-	-	-	16,464,000
Total Expenditures	**-**	**-**	**$16,464,000**	**-**	**-**	**-**	**$16,464,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency:	Oregon Military Department	Priority (Agency #):	3	Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Armory Service Life Extension Project - Jackson Armory	$3,597,502	15-Apr-16	Apr-19	Oct-20
		GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	Portland	39,373	2	Y	N

	General Funds	Lottery	Other	Federal
Funding Source/s: Show the distribution of dollars by funding source for the full project cost.	$3,597,502	$0	$0	$0

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

This request is part of the Oregon Military Department's Armory Service Life Extension Program (ASLEP). The program is intended to address severe deficiencies at facilities that are essential to conduct the Oregon Military Department's missions, extending their useful lifespan by 25 years. The Oregon Military Department has conducted several successful ASLEP projects over the last decade, and considers the program to be crucial to our facility management plans. This request provides funding for the design and construction of additions and alterations to the Jackson Armory located in Portland. The existing armory was constructed in 1963 and is in a state of significant decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is more than 35,000 square feet short of the current federal requirement. This critical space shortage has resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment and overcrowding. Oregon Military Department currently calculates Jackson Armory deferred maintenance at over $4.6M. This project would alleviate much of that deferred maintenance liability.

Project Scope and Alternatives Considered

The project will bring the facility into conformance with current building code, will replace outdated, inefficient, or defective building systems (to include mechanical, electrical and plumbing), will remodel the existing classrooms, administrative space, latrines and showers, equipment storage areas, kitchen, and assembly hall areas. The project will repair or replace failed paving areas, and will repair or replace existing site lighting, landscaping and fencing. The Oregon Military Department anticipates an increase in rental activity as a result of this project. Funds from rental activity is used to partially offset facility operation and maintenance costs. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account.

__X__ Agency Request ____ Governor's Budget _____Legislatively Adopted

2017-19 107BF11

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Project Budget Estimate - Escalate to the mid-point of construction. Use 4.5% Annual Escalation.

			$	% Project Cost	$/GSF
DIRECT CONSTRUCTION COSTS					
1	Building Cost Estimate		$2,250,000	63%	$57.15
2	Site Cost Estimate (20 Ft beyond building footprint)		$500,000	14%	
3	**TOTAL DIRECT CONSTRUCTION COSTS**		$2,750,000	76%	
INDIRECT CONSTRUCTION COSTS					
4	Owner Equipment / Furnishings / Special Systems		$131,000	4%	
5	Construction Related Permits & Fees		$40,000	1%	
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs		$110,000	3%	
7	Architectural, Engineering Consultants		$390,000	11%	
8	Other Design and PM Costs		$6,502	0%	
9	Relocation Costs		$0	0%	
10	**TOTAL SOFT COSTS Part A + B**		$677,502	19%	
11	**OWNER'S PROJECT CONTINGENCY**	5%	$170,000	5%	
			$	**% Project Cost**	**$/GSF**
	TOTAL PROJECT COST		$3,597,502	100%	$91.37

Project Image/Illustration (optional)

___X___ Agency Request ____ Governor's Budget _____Legislatively Adopted

2017-19 107BF11

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ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon
Pkg: 492 - Jackson ASLEP

Cross Reference Name: Capital Construction
Cross Reference Number: 24800-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	3,597,502	-	-	-	3,597,502
Total Revenues	**-**	**-**	**$3,597,502**	**-**	**-**	**-**	**$3,597,502**
Capital Outlay							
Building Structures	-	-	2,590,201	-	-	-	2,590,201
Equipment - Part of Building	-	-	899,376	-	-	-	899,376
Other Capital Outlay	-	-	107,925	-	-	-	107,925
Total Capital Outlay	**-**	**-**	**$3,597,502**	**-**	**-**	**-**	**$3,597,502**
Total Expenditures							
Total Expenditures	-	-	3,597,502	-	-	-	3,597,502
Total Expenditures	**-**	**-**	**$3,597,502**	**-**	**-**	**-**	**$3,597,502**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency:	Oregon Military Department	Priority (Agency #):	4	Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Armory Service Life Extension Project - Grants Pass	$3,270,356	15-Apr-16	Apr-19	Oct-20
		GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	Grants Pass	17,180	1	Y	N

	General Funds	Lottery	Other	Federal
Funding Source/s: Show the distribution of dollars by funding source for the full project cost.	$3,270,356	$0	$0	$0

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

This request is part of the Oregon Military Department's Armory Service Life Extension Program (ASLEP). The program is intended to address severe deficiencies at facilities that are essential to conduct the Oregon Military Department's missions, extending their useful lifespan by 25 years. The Oregon Military Department has conducted several successful ASLEP projects over the last decade, and considers the program to be crucial to our facility management plans. This request provides funding for the design and construction of additions and alterations to the Grants Pass Armory. The existing armory was constructed in 1972 and is in a state of significant decline. Severe deficiencies in the electrical, mechanical, and structural components of this facility threaten its continued use for its intended purpose. The facility is more than 17,000 square feet short of the current federal requirement. This critical space shortage has resulted in an unproductive training environment, improper storage of sensitive items, premature aging of mission essential equipment and overcrowding.

Project Scope and Alternatives Considered

The project will bring the facility into conformance with current building code, will replace outdated, inefficient, or defective building systems (to include mechanical, electrical and plumbing), will remodel the existing classrooms, administrative space, latrines and showers, equipment storage areas, kitchen, and assembly hall areas. The Project will repair or replace failed paving areas, and will repair or replace existing site lighting, landscaping and fencing. The agency anticipates an increase in rental activity as a result of this project. Funds from rentals are used to partially offset facility operation and maintenance costs. A review of the long range federal funding forecast indicates that no federal funds will be available to replace this facility in the foreseeable future. State funds required for construction are not available in the Major Construction Other Funds Account.

Project Budget Estimate - Escalate to the mid-point of construction. Use 4.5% Annual Escalation.

			$	% Project Cost	$/GSF
DIRECT CONSTRUCTION COSTS					
1	Building Cost Estimate		$1,900,000	58%	$110.59
2	Site Cost Estimate (20 Ft beyond building footprint)		$600,000	18%	
3	**TOTAL DIRECT CONSTRUCTION COSTS**		$2,500,000	76%	
INDIRECT CONSTRUCTION COSTS					
4	Owner Equipment / Furnishings / Special Systems		$120,000	4%	
5	Construction Related Permits & Fees		$30,000	0.92%	
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs		$100,000	3.06%	
7	Architectural, Engineering Consultants		$350,000	11%	
8	Other Design and PM Costs		$5,356	0%	
9	Relocation Costs		$0	0%	
10	**TOTAL SOFT COSTS Part A + B**		$605,356	19%	
11	**OWNER'S PROJECT CONTINGENCY**	5%	$165,000	5%	
			$	**% Project Cost**	**$/GSF**
	TOTAL PROJECT COST		$3,270,356	100%	$190.36

Project Image/Illustration (optional)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Military Dept, Oregon | **Cross Reference Name: Capital Construction**
Pkg: 493 - Grants Pass ASLEP | **Cross Reference Number: 24800-089-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	3,270,356	-	-	-	3,270,356
Total Revenues	**-**	**-**	**$3,270,356**	**-**	**-**	**-**	**$3,270,356**
Capital Outlay							
Building Structures	-	-	2,354,656	-	-	-	2,354,656
Equipment - Part of Building	-	-	817,589	-	-	-	817,589
Other Capital Outlay	-	-	98,111	-	-	-	98,111
Total Capital Outlay	**-**	**-**	**$3,270,356**	**-**	**-**	**-**	**$3,270,356**
Total Expenditures							
Total Expenditures	-	-	3,270,356	-	-	-	3,270,356
Total Expenditures	**-**	**-**	**$3,270,356**	**-**	**-**	**-**	**$3,270,356**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS
AND FEDERAL FUNDS REVENUE
OREGON MILITARY DEPARTMENT - CAPITAL CONSTRUCTION PROGRAM (089)

Source	Fund	ORBITS Revenue Acct	2013-15 Actual	2015-17 Legislatively Adopted	2015-17 Legislatively Approved	2017-19 Agency Request	2017-19 Governor's Recommended	2017-19 Legislatively Adopted
General Fund Obligation Bonds	Oth	0555	8,592,299	11,677,000	18,177,000	23,331,858		
Interest	Oth	0605	63,010	33,622	33,622	35,162		
Sales Income (real property)	Oth	0705	3,573,960	6,126,571	11,126,571	101,571		
Donations (Military Museum)	Oth	0905	-	-	725,963	-		
Other Revenue	Oth	0975	-	-	-	-		
Transfer In - Intrafund	Oth	1010	220,000	-	-	-		
Transfer In - Other	Oth	1050	162,247	-	-	-		
Transfer Out- Intrafund	Oth	2010	(610,892)	-	-	-		
Transfer Out- Other	Oth	2050	(663,627)	-	-	-		
Subtotal - Other Funds			11,336,997	17,837,193	30,063,156	23,468,591	-	-
Federal/State Agreements (Construction Projects)	Fed	0995	6,871,998	21,297,418	24,289,251	-		
Total - Other Funds and Federal Funds			18,208,995	39,134,611	54,352,407	23,468,591	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Military Dept, Oregon **Agency Number: 24800**
2017-19 Biennium **Cross Reference Number: 24800-089-00-00-00000**

Source	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Leg Approved Budget	2017-19 Agency Request Budget	2017-19 Governor's Budget	2017-19 Leg Adopted Budget
Other Funds						
General Fund Obligation Bonds	8,592,299	11,677,000	18,177,000	23,331,858	-	-
Interest Income	63,010	33,622	33,622	35,162	-	-
Sales Income	3,573,960	6,126,571	11,126,571	101,571	-	-
Donations	-	-	725,963	-	-	-
Transfer In - Intrafund	220,000	-	-	-	-	-
Transfer In Other	162,247	-	-	-	-	-
Transfer Out - Intrafund	(610,892)	-	-	-	-	-
Transfer to Other	(663,627)	-	-	-	-	-
Total Other Funds	**$11,336,997**	**$17,837,193**	**$30,063,156**	**$23,468,591**	**-**	**-**
Federal Funds						
Federal Funds	6,871,998	21,297,418	24,289,251	-	-	-
Total Federal Funds	**$6,871,998**	**$21,297,418**	**$24,289,251**	**-**	**-**	**-**

OREGON MILITARY DEPARTMENT
FACILITIES MAINTENANCE NARRATIVE

OMD Operations and Maintenance Program & Funding: The Army National Guard Facilities Operations and Maintenance Program provides operation, maintenance, repair, and alteration support for Oregon Army National Guard facilities. The program is supported by a variety of state and federal funding match rates. The Oregon Military Department owns 116 of the state's facilities with a replacement value of $1 million or greater. The agency also owns and operates another 301 smaller facilities throughout the state for a total of 417 facilities comprising nearly 3.4 million square feet.

Army National Guard Facilities Operations and Maintenance funding of facilities:

Readiness Centers (Armories) – The Operations Program maintenance employees, maintenance and repair projects as well as supplies and services are 50% GF / OF and 50% FF. Major projects are also generally 50% federally funded as allowed by the Federal/State Cooperative Agreement.

Ranges and Training Land – The program is 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support firing ranges, range support buildings and the wages for federally reimbursed employees.

Training Facilities – These facilities are 100% federally funded through a NGB Federal/State Cooperative Agreement. There are no required matching funds. The funds may only be used to support designated facilities.

Logistical Facilities – These facilities are funded 75% federal / 25% state through a NGB Federal/State Cooperative Agreement. State matching funds are received from the General Fund. The federal funds may only be used to support designated facilities.

Facility Inspections: The Installations Staff at the Oregon Military Department conducts an annual inspection of every facility and real property asset. The inspection titled "Installation Status Report" (ISR) is an annual requirement by the Department of the Army using standard Army-wide inspection and evaluation criteria. The ISR is a decision support system designed to improve management of our limited resources for facilities. The 2015 ISR Facility Condition Index (FCI) results for Oregon's armories are as follows: 28.9% of the total facilities infrastructure is in compliance with Army standards and in overall good condition, 5.3% do not fully meet Army standards and are in overall adequate condition, 55.3% do not meet Army standard and are in overall poor condition, and 10.5% are in overall very poor condition. This represents overall decline of approximately 5% from previous ratings due to several infrastructure failures and the lead contamination at 12 of our facilities from the indoor firing ranges.

Estimating Deferred Maintenance: In addition to the Installation Status Report annual inspections, Oregon Military Department Operations and Maintenance staff also conducts an annual inspection to validate / update deferred maintenance needs. The backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program is currently estimated at $134 million. This includes $75 million in seismic upgrades, and $8 million in lead and asbestos removal. Reductions in the deferred maintenance amount is primarily from federal and state stimulus funding coupled with Armory Service Life Extension (ASLEP) projects. The current calculated deferred maintenance resulted from a thorough inspection completed over the last several months. When deficiencies or needs are identified we utilize multiple sources to calculate costs. The Operations and Maintenance Branch has in-house staff trained to utilize RS Means estimating resources. Manual methods also include Internet research to price materials and BOLI labor rates to complete cost calculations. Additionally, cost calculations include comparisons with bids for current projects as well as Architectural & Engineers estimates. These estimates using the standards in the Department of Administrative State Facilities Planning Process manual to calculate the facility condition index (FCI) mirror the ISR system calculated FCI further validating the estimations and process.

Funding vs. Deferred Maintenance: Given significant General Fund reductions in armory operations, maintenance, supplies and services, as well as forecasted reductions, the most likely outcome will be a trend of increasing deferred maintenance and Emergency Board requests. The Oregon Military Departments deferred maintenance backlog stems from limited state funding for staff as well as repair projects. The state funding and other fund revenue covers must pay bills including wages, supplies and services leaving no funding for deferred maintenance and repair projects at facilities requiring the state matching funds.

The Army National Guard Facilities Operations and Maintenance Program continues to function with the mission of operating our under-funded facilities in the most cost-effective manner. The Operations and Maintenance Program has taken advantage of every opportunity to obtain federal funding to support the efficient operation of State of Oregon owned facilities and land. The Oregon Military Department participated in the yearly National Guard's Facilities Programs Personnel Allocation Standard (FP-PAS) to determine the current manpower requirement for the state of Oregon. The comprehensive study determined that the Oregon National Guard Facilities Operations and Maintenance Program requires 251 full-time equivalent (FTE) employees to operate the current 28 Armories, 7 Maintenance facilities, and 338 other facilities. According to this study the Oregon National Guard Facilities Operations and Maintenance Program is severely understaffed.

At this time the Oregon Military Department has 109 FTE positions that support the Oregon National Guard Facilities Operations and Maintenance Program.

Maintenance Management System: The primary computer program supporting the Facilities Operations and Maintenance Program is the Army National Guard's Planning Resource for Infrastructure Development and Evaluation (PRIDE) program. This federally funded program provides federal budget guidance and is our real property database and programming module for federal project funding. The Oregon Military Department has utilized a computerized maintenance management system called Facilities Center to generate preventive maintenance work orders and track deferred maintenance. The Facilities Center software system is no longer supportable and is in the process of being replaced by a modern Enterprise Asset

Management system. The Oregon Military Department is also working with the Department of Administrative Services to have contracted facility cost indexing done, this data will be provided in a separate system. Together these two systems will provide a clearer picture of our deferred maintenance backlog and forecast our future requirements.

Operations and Maintenance Focus for the Future: The Oregon Military Department dedicates a great deal of staff time to meeting the ever increasing federal reporting requirements as well as the DAS reporting requirements. Currently our dedicated staff spends an increased amount of time completing the reporting requirements and therefore has minimal time for planning. An identified planning priority is to calculate the life-cycle replacement cost and schedule. The calculation of the equipment, systems and component replacement schedule will allow OMD to be proactive in preparing for future costs by biennium. A primary concern for OMD is the ability to sustain the current infrastructure with minimal FTE's throughout the state.

Facilities Summary Report

2017-19 Biennium

Agency Name: **Oregon Military Department**

Owned Facilities Over $1 million

	FY 2016 DATA
Number of Facilities	116
Current Replacement Value $ (CRV)[1]	$ 687,698,053
Gross Square Feet (GSF)	*2,900,000*
Usable Square Feet (USF)[2]	*580,000*
Occupants Position Count (PC)[3]	140.11

Source[4] Risk or FCA

Estimate/Actual[5] *20* % USF/GSF

USF/PC[6] **4139.6**

Or Agency Measure[7]

Owned Facilities Under $1 million

Number of Facilities	301
CRV[1]	$ 57,829,094
GSF	435,078

Leased Facilities

Total Rentable SF[8]	
Biennual Lease Cost	
Additional Costs for Lease Properties (O&M)[9]	
Usable Square Feet (USF)[2]	
Occupants Position Count (PC)[3]	

Estimate/Actual[5] % RSF/GSF

USF/PC[6]

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2017-19 107BF16a

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Facilities Operations and Maintenance and Deferred Maintenance Report

2017-19 Biennium

Facility Plan - Facility O&M/DM Report 107B16b
2017-19 Biennium

Agency Name | **Oregon Military Department**

Facilities Operations and Maintenance (O&M) Budget excluding Capital Improvements and Deferred Maintenance[1]

	2013-15 Actual	2015-17 LAB	2017-19 Budgeted	2019-21 Projected
Personal Services (PS) Operations and Maintenance	$ 20,416,799	$ 20,641,026	$ 21,592,155	$ 22,412,657
Services and Supplies (S&S) Operations and Maintenance	$ 22,324,977	$ 21,089,865	$ 21,089,865	$ 21,891,280
Utilities not included in PS and S$S above	$ 6,209,348	$ 12,102,319	$ 12,102,319	$ 12,562,207
Total O&M	$ 48,951,124	$ 53,833,210	$ 54,784,339	$ 56,866,144
O&M $/SF	$ 6.57	$ 6.20	$ 6.20	$ 6.44

Total O&M SF 3,400,000 Include only the SF for which your agency provides O&M funding.

	General Fund	Lottery Fund	Other Funds	Federal Funds
O&M Estimated Fund Split Percentage %[2]	9%	0%	8%	83%

Total Short and Long Term Deferred Maintenance Plan for Facilities Value Over $1M[3]

	Current Costs (2015)	Ten Year Projection	2017-19 Budgeted	2019-21 Projected
Priorities 1-3 - Currently, Potentially and Not Yet Critical[4,5,6]	$ 48,580,122		$ 6,125,700	
priority 4 - Seismic & Natural Hazard[7]	$67,206,407		$12,852,000	
Priority 5 - Modernization[8]	$15,054,298			
Total Priority Need	$ 130,840,827.00			
Facility Condition Index (Need/CRV)[9]	19.03%			

Buildings Over $1M CRV $ 687,698,053 Current Replacement Value Reported to Risk ***or Calculated Replacement Value Reported from Facility Conditions Assessment (FCA)***

_X_ Agency Request ____ Governor's Budget ____ Legislatively Adopted

2017-19 107BF16b

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Facilities Operations and Maintenance and Deferred Maintenance Report

2017-19 Biennium

Facility Plan - Facility O&M/DM Report 107B16b
2017-19 Biennium

Process/Software for routine maintenance (O&M)	The Oregon Military Department has utilized a computerized maintenance management system called Facilities Center to generate preventive maintenance work orders and track deferred maintenance. The Facilities Center software system is no longer supportable and is in the process of being replaced by a modern Enterprise Asset Management system. The Oregon Military Department is also working with the Department of Administrative Services to have contracted facility cost indexing done, this data will be provided in a separate system. Together these two systems will provide a clearer picture of our deferred maintenance backlog and forecast our future requirements.
Process/Software for deferred maintenance/renewal	Oregon Military Department Operations and Maintenance staff also conducts an annual inspection to validate / update deferred maintenance needs. The backlog of maintenance and repair within the Army National Guard Facilities Operations and Maintenance Program is currently estimated at $134 million. This includes $75 million in seismic upgrades, and $8 million in lead and asbestos removal. Reductions in the deferred maintenance amount is primarily from federal and state stimulus funding coupled with Armory Service Life Extension (ASLEP) projects. The current calculated deferred maintenance resulted from a thorough inspection completed over the last several months. When deficiencies or needs are identified we utilize multiple sources to calculate costs. The Operations and Maintenance Branch has in-house staff trained to utilize RS Means estimating resources. Manual methods also include Internet research to price materials and BOLI labor rates to complete cost calculations. Additionally, cost calculations include comparisons with bids for current projects as well as Architectural & Engineers estimates. These estimates using the standards in the Department of Administrative State Facilities Planning Process manual to calculate the facility condition index (FCI) mirror the ISR system calculated FCI further validating the estimations and process.
Process for funding facilities maintenance	The facilities maintenance budget is a derivative of both the State and Federal budgets. In both cases facilities maintenance budget becomes whatever is left over after Personnel and Utilities are funded. Any increases in facilities maintenance are accomplished through either mid-year plus-ups to the federal budget or Legislatively adopted Policy Packages in the state budget. As described below there is a reliance on our Other Fund revenue generation to pay our way through each biennium. Requirements unable to be funded become deferred maintenance or repair requirements.

Agency: Oregon Military Department

Project Name	Project Description	Estimated Start Date	Estimated End Date	Project cost to date	Estimated 15-17 Costs	All biennia total project cost 15-17 Costs & 17-19 Costs	Base or POP	Project Phase: I=Initiation, P=Planning, E=Execution, C=Close-out	If continuing project - Has it been rebaselined for either cost, scope or schedule? Y/N - If Y, how many times?	Purpose: L=Lifecycle Replacement; U=Upgrade existing system; N= New system	What Program or line of business does the project support?
Text-to-9-1-1	The Office of Emergency Management is working with eight Public Safety Answering Points regarding the implementation of a Text to 9-1-1 project. This lessons learned through this project will be used to influence a statewide roll-out of Text to 9-1-1 capabilities. This initiative meets the fiscal threshold (greater than $1.0 million) requiring the use of the OSCIO Stage Gate Process.	2/2/2017	12/3/2018	$0.00	$854,600	$1,345,500	Base	Initiation	N/A	N	9-1-1
9-1-1 GIS Project	Pursuant to a budget note in 2015 House Bill 5032, OMD has worked with the Oregon State Chief Information Officer (OSCIO) to produce a 9-1-1 GIS Project Plan for the collection, management, and sharing of geographic data sets and geographic information systems capabilities required to effectively implement Next Generation 9-1-1 throughout the state of Oregon. The requested report was delivered to, and accepted by, both the Office of the State Chief Information Officer (OSCIO) and the Legislative Fiscal Office during the 2015-17 Biennium. The agency is working closely with both OSCIO and Legislative Fiscal Office to begin actioning the recommendations identified in the 9-1-1 GIS Project Plan	6/1/2016	12/31/2018	$0.00	$100,000	$600,540	Base/POP	Initiation	N/A	N	9-1-1

Project Budget and Cost Estimates (example)			
Project Cost	**2016**	**2017**	**2018**
Project Manager State Employees FTE	$ 7,500.00	$ 156,000.00	$ 15,000.00
Project Coordinator State Temp / LD	$ 6,000.00	$ 104,000.00	$ 9,000.00
Contracted Professional Services (S&S)		$ 180,000.00	$ 180,000.00
Contracted SME	$ 10,800.00	$ 3,600.00	
Infrastructure		$ 28,800.00	$ 28,800.00
SW License / Maintenance / Support		$ 252,000.00	$ 252,000.00
SW Support			
Procurement Cost		$ 55,900.00	
Quality Assurance		$ 50,000.00	$ 50,000.00
Training		$ 6,000.00	$ 6,000.00
Total Yearly Costs	**$ 24,300.00**	**$ 780,400.00**	**$ 540,800.00**
Cost basis for staffing; $75 per hour for State FTE, $90 per hour for contracted professional & SME services.			

BUDGET NARRATIVE

OREGON MILITARY DEPARTMENT
SPECIAL REPORT
AUDIT RESPONSE REPORT

The Oregon Military Department has received three completed audits by the Secretary of State Audits Division during the 2013-2015 biennium and none for 2015-17 biennium to date.

2013-15 biennium

Selected Financial Accounts for the year ended June 30, 2014
This audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles. The accounts selected for fair presentation in accordance with generally accepted accounting principles were SFMA general ledger account 0852 - Buildings and Building Improvements and SFMA general ledger account 0875 - Accumulated Depreciation. The audit did not identify any reportable findings or deficiencies in internal control over financial reporting.

Statewide Single Audit for the year ending June 30, 2014
This audit was conducted in accordance with the Single Audit Act and OMB Circular A-133, which has two components: federal compliance and effective internal controls over federal compliance. Catalog of Federal Domestic Assistance number 97.036, Disaster Grants-Public Assistance (Presidentially Declared Disasters) was selected for audit due to open findings from prior year audit. The audit objectives were to determine whether the state has complied with laws, regulations, and the provisions of contracts or grant agreements pertaining to federal awards, whether the schedule of expenditures is presented fairly in relation to the state's financial statements as a whole and to obtain an understanding of internal controls over compliance and test those controls. The audit did not identify any reportable deficiencies or findings.

Selected Financial Accounts for the year ended June 30, 2015
This audit was to express an opinion on whether the financial statements contained in the State of Oregon's Comprehensive Annual Financial Report were fairly presented, in all material respects, in conformity with generally accepted accounting principles. The accounts selected for fair presentation in accordance with generally accepted accounting principles were SFMA general ledger account 0852 - Buildings and Building Improvements and SFMA general ledger account 0875 - Accumulated Depreciation. The audit did not identify any reportable findings or deficiencies in internal control over financial reporting.

Oregon Military Department
Affirmative Action Statistics: 2015-17 Biennium

This report is submitted to provide an update of the Oregon Military Department's progress toward the 2015-17 biennium goals and programs for the agency's six year plan.

The Oregon Military Department has 445 positions, the majority of which are full time. Over 80 positions are part-time. Some positions have multiple employees who work less than quarter time and share positions. The State uses the Civilian Labor Force (CLF) as the comparison for hiring outcomes. The summary of percentages show: (397) 89.2% White, (48)10.7% People of Color (POC), (6)1.34% African American, (25) 5.62% Hispanic, (10) 2.25% Asian Pacific, (7)1.57% Native American, (10) 2.24% Disabled and (121) 27.2% are women.

Historically, positions in the Oregon Military Department have been male dominated work groups. The Oregon Military Department continues to reach out to attract qualified minorities and women as vacancies occur. The percentage of women in our workforce increased by 2 %. The percentage of People of Color, African American, Hispanic, Asian Pacific and Native American increased overall by approximately 2% over the 13-15 statistics. The number of people who have reported disabilities decreased slightly.

Our paramount goal however, is to employ as many returning veterans as possible and a mission clearly relating to mobilization and deployment of soldiers in the event of State and National Emergencies. Our outreach efforts, including providing quality service and recruitment to that group is occasionally limited due to budget constraints and some layoffs. We have an expansive distribution list for our job postings and research hard-to-fill positions to locate areas for advertisement. These efforts increased our applicant pool of qualified minority candidates and we continue to look for ways to reach more minority applicants. We contact colleges, related associated fields and the Employment Department. We use the Neo-Gov software to post announcements on the State of Oregon jobs page. We are actively involved with the ever changing E-Recruit process and stay current and updated on new and improved ways to take advantage of networking opportunities with other State agencies, recruiters, job fairs and events. We also place recruitment announcements on the federal Oregon National Guard website and other veteran assistance programs. Our goals continue to be finding a variety of ways to expand our outreach efforts in bringing a diverse workforce to the Oregon Military Department.

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
001-00-00-00000	Administration	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
001-00-00-00000	Administration	021	0	Phase - In	Essential Packages
001-00-00-00000	Administration	022	0	Phase-out Pgm & One-time Costs	Essential Packages
001-00-00-00000	Administration	031	0	Standard Inflation	Essential Packages
001-00-00-00000	Administration	101	19	Cash Flow appropriation	Policy Packages
001-00-00-00000	Administration	102	16	New HR Position	Policy Packages
001-00-00-00000	Administration	103	22	Fund Shift Leg Coordinator	Policy Packages
001-00-00-00000	Administration	104	18	Fund Shift HR Analyst	Policy Packages
001-00-00-00000	Administration	105	7	State Tuition Assistance	Policy Packages
001-00-00-00000	Administration	106	13	State Active Duty S & S	Policy Packages
001-00-00-00000	Administration	107	20	State IT Network	Policy Packages
002-00-00-00000	Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
002-00-00-00000	Operations	021	0	Phase - In	Essential Packages
002-00-00-00000	Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
002-00-00-00000	Operations	031	0	Standard Inflation	Essential Packages
002-00-00-00000	Operations	070	0	Revenue Shortfalls	Policy Packages
002-00-00-00000	Operations	201	2	Deferred Maintenance	Policy Packages
002-00-00-00000	Operations	202	9	New Positions - AGI	Policy Packages
002-00-00-00000	Operations	203	23	Camp Umatilla	Policy Packages
002-00-00-00000	Operations	204	24	LD to Permanent Position	Policy Packages
002-00-00-00000	Operations	205	14	PANG Positions	Policy Packages
002-00-00-00000	Operations	206	10	PANG Stormwater fees	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
002-00-00-00000	Operations	207	1	Hazmat Abatement	Policy Packages
003-00-00-00000	Oregon Emergency Management	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
003-00-00-00000	Oregon Emergency Management	021	0	Phase - In	Essential Packages
003-00-00-00000	Oregon Emergency Management	022	0	Phase-out Pgm & One-time Costs	Essential Packages
003-00-00-00000	Oregon Emergency Management	031	0	Standard Inflation	Essential Packages
003-00-00-00000	Oregon Emergency Management	080	0	May 2016 E-Board	Policy Packages
003-00-00-00000	Oregon Emergency Management	301	15	OEM Position Fund Shifts	Policy Packages
003-00-00-00000	Oregon Emergency Management	302	4	Planning and CIKR Support	Policy Packages
003-00-00-00000	Oregon Emergency Management	303	5	Regional Teams	Policy Packages
003-00-00-00000	Oregon Emergency Management	304	17	OEM Position Reclassifications	Policy Packages
003-00-00-00000	Oregon Emergency Management	305	25	FEMA Grants to DLCD	Policy Packages
004-00-00-00000	Community Support	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
004-00-00-00000	Community Support	021	0	Phase - In	Essential Packages
004-00-00-00000	Community Support	022	0	Phase-out Pgm & One-time Costs	Essential Packages
004-00-00-00000	Community Support	031	0	Standard Inflation	Essential Packages
004-00-00-00000	Community Support	080	0	May 2016 E-Board	Policy Packages
004-00-00-00000	Community Support	401	6	Youth Challenge Program Expansion	Policy Packages
004-00-00-00000	Community Support	402	21	STARBASE Positions	Policy Packages
087-00-00-00000	Capital Debt Service and Related costs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	021	0	Phase - In	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
087-00-00-00000	Capital Debt Service and Related costs	031	0	Standard Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
087-00-00-00000	Capital Debt Service and Related costs	480	3	New Debt Service	Policy Packages
088-00-00-00000	Capital Improvements	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
088-00-00-00000	Capital Improvements	021	0	Phase - In	Essential Packages
088-00-00-00000	Capital Improvements	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvements	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase - In	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	490	0	Hazmat Abatement	Policy Packages
089-00-00-00000	Capital Construction	491	8	Regional Armory Emergency Enhancement	Policy Packages
089-00-00-00000	Capital Construction	492	11	Jackson ASLEP	Policy Packages
089-00-00-00000	Capital Construction	493	12	Grants Pass ASLEP	Policy Packages

Policy Package List by Priority
2017-19 Biennium

Agency Number: 24800
BAM Analyst: Ball, Dustin
Budget Coordinator: Stratman, Deborah - (503)584-3873

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	070	Revenue Shortfalls	002-00-00-00000	Operations
	080	May 2016 E-Board	003-00-00-00000	Oregon Emergency Management
			004-00-00-00000	Community Support
	490	Hazmat Abatement	089-00-00-00000	Capital Construction
1	207	Hazmat Abatement	002-00-00-00000	Operations
2	201	Deferred Maintenance	002-00-00-00000	Operations
3	480	New Debt Service	087-00-00-00000	Capital Debt Service and Related costs
4	302	Planning and CIKR Support	003-00-00-00000	Oregon Emergency Management
5	303	Regional Teams	003-00-00-00000	Oregon Emergency Management
6	401	Youth Challenge Program Expansion	004-00-00-00000	Community Support
7	105	State Tuition Assistance	001-00-00-00000	Administration
8	491	Regional Armory Emergency Enhancement	089-00-00-00000	Capital Construction
9	202	New Positions - AGI	002-00-00-00000	Operations
10	206	PANG Stormwater fees	002-00-00-00000	Operations
11	492	Jackson ASLEP	089-00-00-00000	Capital Construction
12	493	Grants Pass ASLEP	089-00-00-00000	Capital Construction
13	106	State Active Duty S & S	001-00-00-00000	Administration
14	205	PANG Positions	002-00-00-00000	Operations
15	301	OEM Position Fund Shifts	003-00-00-00000	Oregon Emergency Management
16	102	New HR Position	001-00-00-00000	Administration
17	304	OEM Position Reclassifications	003-00-00-00000	Oregon Emergency Management
18	104	Fund Shift HR Analyst	001-00-00-00000	Administration
19	101	Cash Flow appropriation	001-00-00-00000	Administration

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
20	107	State IT Network	001-00-00-00000	Administration
21	402	STARBASE Positions	004-00-00-00000	Community Support
22	103	Fund Shift Leg Coordinator	001-00-00-00000	Administration
23	203	Camp Umatilla	002-00-00-00000	Operations
24	204	LD to Permanent Position	002-00-00-00000	Operations
25	305	FEMA Grants to DLCD	003-00-00-00000	Oregon Emergency Management

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3020 Other Funds Cap Construction	170,497	3,130,920	-	3,130,920	2,384,414	2,384,414
3400 Other Funds Ltd	11,977,130	14,531,433	-	14,531,433	13,204,082	13,204,082
All Funds	12,147,627	17,662,353	-	17,662,353	15,588,496	15,588,496
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	13,546,313	15,072,141	330,545	15,402,686	15,649,808	16,130,255
8010 General Fund Cap Improvement	-	250,000	-	250,000	250,000	-
8030 General Fund Debt Svc	8,285,758	9,697,828	-	9,697,828	10,800,440	10,800,440
All Funds	21,832,071	25,019,969	330,545	25,350,514	26,700,248	26,930,695
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	187,432	740,000	-	740,000	376,200	376,200
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	4,413,783	-	2,442,000	2,442,000	4,477,000	2,035,000
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	2,949,957	2,978,144	-	2,978,144	3,009,720	3,009,720
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construction	8,592,299	11,677,000	6,500,000	18,177,000	-	-
3400 Other Funds Ltd	-	153,000	80,000	233,000	233,000	-
3430 Other Funds Debt Svc Ltd	51,959	-	-	-	-	-
All Funds	8,644,258	11,830,000	6,580,000	18,410,000	233,000	-
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
All Funds	75,953	-	-	-	-	-
TOTAL BOND SALES						
3020 Other Funds Cap Construction	8,592,299	11,677,000	6,500,000	18,177,000	-	-
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3400 Other Funds Ltd	-	153,000	80,000	233,000	233,000	-
3430 Other Funds Debt Svc Ltd	51,959	-	-	-	-	-
TOTAL BOND SALES	**$8,720,211**	**$11,830,000**	**$6,580,000**	**$18,410,000**	**$233,000**	**-**
INTEREST EARNINGS						
0605 Interest Income						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3020 Other Funds Cap Construction	63,010	33,622	-	33,622	35,162	35,162
3400 Other Funds Ltd	20,863	2,800	-	2,800	1,670	1,670
All Funds	83,873	36,422	-	36,422	36,832	36,832
SALES INCOME						
0705 Sales Income						
3020 Other Funds Cap Construction	3,573,960	6,126,571	5,000,000	11,126,571	101,571	101,571
3400 Other Funds Ltd	15,061	-	-	-	-	-
All Funds	3,589,021	6,126,571	5,000,000	11,126,571	101,571	101,571
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3010 Other Funds Cap Improvement	-	194,377	-	194,377	194,377	-
3020 Other Funds Cap Construction	-	-	725,963	725,963	-	-
3400 Other Funds Ltd	51,545	-	-	-	-	-
All Funds	51,545	194,377	725,963	920,340	194,377	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	756,641	2,220,008	136,457	2,356,465	428,000	428,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6010 Federal Funds Cap Improvement	1,866,025	4,770,599	-	4,770,599	4,770,599	4,946,572

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6020 Federal Funds Cap Construction	6,871,998	21,297,418	2,991,833	24,289,251	-	-
6400 Federal Funds Ltd	145,818,657	253,770,484	2,426,261	256,196,745	255,435,364	258,327,706
All Funds	154,556,680	279,838,501	5,418,094	285,256,595	260,205,963	263,274,278
TRANSFERS IN						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improvement	385,000	-	-	-	-	-
3020 Other Funds Cap Construction	220,000	-	-	-	-	-
3400 Other Funds Ltd	33,282,689	220,109	-	220,109	250,523	250,523
3430 Other Funds Debt Svc Ltd	62,632	106,014	-	106,014	102,541	102,541
6400 Federal Funds Ltd	249,839	-	-	-	-	-
All Funds	34,200,160	326,123	-	326,123	353,064	353,064
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	1,168,874	1,510,000	-	1,510,000	1,595,000	1,595,000
1050 Transfer In Other						
3020 Other Funds Cap Construction	162,247	-	-	-	-	-
3400 Other Funds Ltd	15,403,071	-	-	-	-	-
All Funds	15,565,318	-	-	-	-	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	275,000	-	-	-	-	-
1109 Tsfr From Aviation, Dept of						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	51,751	51,751	-	51,751	75,000	75,000
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	78,657,877	81,392,000	-	81,392,000	84,127,000	84,127,000
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	50,000	-	-	-	-	-
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	418,374	413,798	-	413,798	413,798	413,798
TOTAL TRANSFERS IN						
3010 Other Funds Cap Improvement	385,000	-	-	-	-	-
3020 Other Funds Cap Construction	382,247	-	-	-	-	-
3400 Other Funds Ltd	129,307,636	83,587,658	-	83,587,658	86,461,321	86,461,321
3430 Other Funds Debt Svc Ltd	62,632	106,014	-	106,014	102,541	102,541
6400 Federal Funds Ltd	249,839	-	-	-	-	-
TOTAL TRANSFERS IN	**$130,387,354**	**$83,693,672**	**-**	**$83,693,672**	**$86,563,862**	**$86,563,862**
REVENUES						
8000 General Fund	13,546,313	15,072,141	330,545	15,402,686	15,649,808	16,130,255
8010 General Fund Cap Improvement	-	250,000	-	250,000	250,000	-
8030 General Fund Debt Svc	8,285,758	9,697,828	-	9,697,828	10,800,440	10,800,440
3010 Other Funds Cap Improvement	385,000	194,377	-	194,377	194,377	-
3020 Other Funds Cap Construction	12,611,516	17,837,193	12,225,963	30,063,156	136,733	136,733

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3400 Other Funds Ltd	137,702,918	89,681,610	2,658,457	92,340,067	94,986,911	92,311,911
3430 Other Funds Debt Svc Ltd	114,591	106,014	-	106,014	102,541	102,541
6010 Federal Funds Cap Improvement	1,866,025	4,770,599	-	4,770,599	4,770,599	4,946,572
6020 Federal Funds Cap Construction	6,871,998	21,297,418	2,991,833	24,289,251	-	-
6400 Federal Funds Ltd	146,068,496	253,770,484	2,426,261	256,196,745	255,435,364	258,327,706
TOTAL REVENUES	**$327,528,568**	**$412,677,664**	**$20,633,059**	**$433,310,723**	**$382,326,773**	**$382,756,158**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3020 Other Funds Cap Construction	(610,892)	-	-	-	-	-
3400 Other Funds Ltd	(33,339,429)	(326,123)	-	(326,123)	(353,064)	(353,064)
6400 Federal Funds Ltd	(249,839)	-	-	-	-	-
All Funds	(34,200,160)	(326,123)	-	(326,123)	(353,064)	(353,064)
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(23,702)	(29,470)	-	(29,470)	(29,197)	(29,197)
6400 Federal Funds Ltd	(1,145,172)	(1,480,530)	-	(1,480,530)	(1,565,803)	(1,565,803)
All Funds	(1,168,874)	(1,510,000)	-	(1,510,000)	(1,595,000)	(1,595,000)
2050 Transfer to Other						
3020 Other Funds Cap Construction	(663,627)	-	-	-	-	-

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	(16,353,951)	-	-	-	-	-
All Funds	(17,017,578)	-	-	-	-	-
2123 Tsfr To OR Business Development						
3400 Other Funds Ltd	(3,656,618)	-	-	-	-	-
TOTAL TRANSFERS OUT						
3020 Other Funds Cap Construction	(1,274,519)	-	-	-	-	-
3400 Other Funds Ltd	(53,373,700)	(355,593)	-	(355,593)	(382,261)	(382,261)
6400 Federal Funds Ltd	(1,395,011)	(1,480,530)	-	(1,480,530)	(1,565,803)	(1,565,803)
TOTAL TRANSFERS OUT	**($56,043,230)**	**($1,836,123)**	**-**	**($1,836,123)**	**($1,948,064)**	**($1,948,064)**
AVAILABLE REVENUES						
8000 General Fund	13,546,313	15,072,141	330,545	15,402,686	15,649,808	16,130,255
8010 General Fund Cap Improvement	-	250,000	-	250,000	250,000	-
8030 General Fund Debt Svc	8,285,758	9,697,828	-	9,697,828	10,800,440	10,800,440
3010 Other Funds Cap Improvement	385,000	194,377	-	194,377	194,377	-
3020 Other Funds Cap Construction	11,507,494	20,968,113	12,225,963	33,194,076	2,521,147	2,521,147
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3400 Other Funds Ltd	96,306,348	103,857,450	2,658,457	106,515,907	107,808,732	105,133,732
3430 Other Funds Debt Svc Ltd	114,591	106,014	-	106,014	102,541	102,541
6010 Federal Funds Cap Improvement	1,866,025	4,770,599	-	4,770,599	4,770,599	4,946,572

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6020 Federal Funds Cap Construction	6,871,998	21,297,418	2,991,833	24,289,251	-	-
6400 Federal Funds Ltd	144,673,485	252,289,954	2,426,261	254,716,215	253,869,561	256,761,903
TOTAL AVAILABLE REVENUES	**$283,632,965**	**$428,503,894**	**$20,633,059**	**$449,136,953**	**$395,967,205**	**$396,396,590**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	4,510,554	4,766,226	194,418	4,960,644	4,927,062	4,927,062
3400 Other Funds Ltd	5,239,933	6,274,957	384,481	6,659,438	6,806,687	6,806,687
6400 Federal Funds Ltd	31,241,823	33,954,653	1,795,845	35,750,498	34,124,072	34,124,072
All Funds	40,992,310	44,995,836	2,374,744	47,370,580	45,857,821	45,857,821
3160 Temporary Appointments						
8000 General Fund	50,603	50,866	(50,837)	29	29	30
3400 Other Funds Ltd	1,762,797	1,447	2,087,383	2,088,830	2,088,830	1,501
6400 Federal Funds Ltd	767,966	58,240	-	58,240	58,240	60,395
All Funds	2,581,366	110,553	2,036,546	2,147,099	2,147,099	61,926
3170 Overtime Payments						
8000 General Fund	25,354	6,111	-	6,111	6,111	6,337
3400 Other Funds Ltd	57,999	7,289	-	7,289	7,289	7,559
6400 Federal Funds Ltd	619,298	66,952	-	66,952	66,952	69,429

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
All Funds	702,651	80,352	-	80,352	80,352	83,325
3180 Shift Differential						
8000 General Fund	602	969	-	969	969	1,005
3400 Other Funds Ltd	19,889	4,576	-	4,576	4,576	4,746
6400 Federal Funds Ltd	48,476	45,942	-	45,942	45,942	47,642
All Funds	68,967	51,487	-	51,487	51,487	53,393
3190 All Other Differential						
8000 General Fund	235,665	1,198,627	-	1,198,627	1,198,627	1,242,977
3400 Other Funds Ltd	83,566	16,859	-	16,859	16,859	17,483
6400 Federal Funds Ltd	224,088	17,757	-	17,757	17,757	18,415
All Funds	543,319	1,233,243	-	1,233,243	1,233,243	1,278,875
TOTAL SALARIES & WAGES						
8000 General Fund	4,822,778	6,022,799	143,581	6,166,380	6,132,798	6,177,411
3400 Other Funds Ltd	7,164,184	6,305,128	2,471,864	8,776,992	8,924,241	6,837,976
6400 Federal Funds Ltd	32,901,651	34,143,544	1,795,845	35,939,389	34,312,963	34,319,953
TOTAL SALARIES & WAGES	**$44,888,613**	**$46,471,471**	**$4,411,290**	**$50,882,761**	**$49,370,002**	**$47,335,340**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	1,171	1,760	-	1,760	2,198	2,198
3400 Other Funds Ltd	2,577	4,400	-	4,400	5,697	5,697

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6400 Federal Funds Ltd	12,078	13,509	-	13,509	16,236	16,236
All Funds	15,826	19,669	-	19,669	24,131	24,131
3220 Public Employees' Retire Cont						
8000 General Fund	590,051	942,956	30,700	973,656	1,170,739	1,185,401
3400 Other Funds Ltd	829,988	995,369	60,709	1,056,078	1,304,888	1,305,167
6400 Federal Funds Ltd	5,234,203	5,382,065	283,563	5,665,628	6,539,219	6,540,564
All Funds	6,654,242	7,320,390	374,972	7,695,362	9,014,846	9,031,132
3221 Pension Obligation Bond						
8000 General Fund	255,888	279,602	68,895	348,497	348,497	358,520
3400 Other Funds Ltd	352,054	404,314	(33,399)	370,915	370,915	396,772
6400 Federal Funds Ltd	2,158,353	1,957,878	47,732	2,005,610	2,005,610	1,988,342
All Funds	2,766,295	2,641,794	83,228	2,725,022	2,725,022	2,743,634
3230 Social Security Taxes						
8000 General Fund	302,621	456,011	10,984	466,995	463,380	469,254
3400 Other Funds Ltd	423,186	482,359	189,099	671,458	682,717	523,147
6400 Federal Funds Ltd	2,565,392	2,611,961	137,380	2,749,341	2,624,953	2,625,824
All Funds	3,291,199	3,550,331	337,463	3,887,794	3,771,050	3,618,225
3240 Unemployment Assessments						
8000 General Fund	10,031	47,970	-	47,970	47,970	49,745
3400 Other Funds Ltd	112,200	76,640	-	76,640	76,640	79,475

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6400 Federal Funds Ltd	520,004	61,744	-	61,744	61,744	64,029
All Funds	642,235	186,354	-	186,354	186,354	193,249
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	2,112	2,721	-	2,721	2,721	2,721
3400 Other Funds Ltd	5,958	6,888	-	6,888	6,888	6,888
6400 Federal Funds Ltd	19,390	21,218	-	21,218	19,645	19,645
All Funds	27,460	30,827	-	30,827	29,254	29,254
3260 Mass Transit Tax						
8000 General Fund	23,212	29,419	860	30,279	30,279	36,797
3400 Other Funds Ltd	26,994	30,872	14,832	45,704	45,704	34,161
All Funds	50,206	60,291	15,692	75,983	75,983	70,958
3270 Flexible Benefits						
8000 General Fund	1,046,421	1,211,132	17,596	1,228,728	1,322,517	1,322,517
3400 Other Funds Ltd	1,588,716	1,769,844	34,797	1,804,641	1,932,634	1,932,634
6400 Federal Funds Ltd	9,361,345	9,382,864	161,741	9,544,605	9,484,201	9,484,201
All Funds	11,996,482	12,363,840	214,134	12,577,974	12,739,352	12,739,352
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	2,231,507	2,971,571	129,035	3,100,606	3,388,301	3,427,153
3400 Other Funds Ltd	3,341,673	3,770,686	266,038	4,036,724	4,426,083	4,283,941
6400 Federal Funds Ltd	19,870,765	19,431,239	630,416	20,061,655	20,751,608	20,738,841

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
TOTAL OTHER PAYROLL EXPENSES	**$25,443,945**	**$26,173,496**	**$1,025,489**	**$27,198,985**	**$28,565,992**	**$28,449,935**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(19,667)	-	(19,667)	(19,667)	(99,851)
3400 Other Funds Ltd	-	(74,278)	-	(74,278)	(74,278)	(131,532)
6400 Federal Funds Ltd	-	(352,527)	-	(352,527)	(352,527)	(711,501)
All Funds	-	(446,472)	-	(446,472)	(446,472)	(942,884)
3465 Reconciliation Adjustment						
8000 General Fund	-	6,991	-	6,991	-	-
3400 Other Funds Ltd	-	(170,699)	-	(170,699)	-	-
6400 Federal Funds Ltd	-	(89,819)	-	(89,819)	-	-
All Funds	-	(253,527)	-	(253,527)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(12,676)	-	(12,676)	(19,667)	(99,851)
3400 Other Funds Ltd	-	(244,977)	-	(244,977)	(74,278)	(131,532)
6400 Federal Funds Ltd	-	(442,346)	-	(442,346)	(352,527)	(711,501)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($699,999)**	**-**	**($699,999)**	**($446,472)**	**($942,884)**
TOTAL PERSONAL SERVICES						
8000 General Fund	7,054,285	8,981,694	272,616	9,254,310	9,501,432	9,504,713
3400 Other Funds Ltd	10,505,857	9,830,837	2,737,902	12,568,739	13,276,046	10,990,385

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6400 Federal Funds Ltd	52,772,416	53,132,437	2,426,261	55,558,698	54,712,044	54,347,293
TOTAL PERSONAL SERVICES	**$70,332,558**	**$71,944,968**	**$5,436,779**	**$77,381,747**	**$77,489,522**	**$74,842,391**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	25,175	29,696	-	29,696	21,696	22,500
3400 Other Funds Ltd	145,548	65,188	96,284	161,472	161,472	67,599
6400 Federal Funds Ltd	197,622	491,467	-	491,467	491,467	486,615
All Funds	368,345	586,351	96,284	682,635	674,635	576,714
4125 Out of State Travel						
8000 General Fund	32,434	39,697	-	39,697	39,697	41,165
3400 Other Funds Ltd	26,329	25,196	-	25,196	25,196	26,129
6400 Federal Funds Ltd	142,136	298,393	-	298,393	298,393	303,508
All Funds	200,899	363,286	-	363,286	363,286	370,802
4150 Employee Training						
8000 General Fund	21,155	15,014	-	15,014	13,004	13,485
3400 Other Funds Ltd	86,991	28,664	-	28,664	26,344	27,318
6400 Federal Funds Ltd	319,848	929,259	-	929,259	918,376	918,726
All Funds	427,994	972,937	-	972,937	957,724	959,529
4175 Office Expenses						
8000 General Fund	99,451	47,751	-	47,751	47,751	49,517

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	42,482	58,961	-	58,961	58,961	61,142
6400 Federal Funds Ltd	259,214	397,268	-	397,268	397,268	389,783
All Funds	401,147	503,980	-	503,980	503,980	500,442
4200 Telecommunications						
8000 General Fund	70,428	82,146	-	82,146	82,146	85,185
3400 Other Funds Ltd	222,917	279,025	-	279,025	279,025	289,348
6400 Federal Funds Ltd	185,273	177,321	-	177,321	177,321	134,634
All Funds	478,618	538,492	-	538,492	538,492	509,167
4225 State Gov. Service Charges						
8000 General Fund	1,371,228	792,513	57,929	850,442	855,673	2,080,913
3400 Other Funds Ltd	486,421	1,389,910	-	1,389,910	1,412,500	460,202
6010 Federal Funds Cap Improvement	-	1,308	-	1,308	1,308	817
6400 Federal Funds Ltd	2,742,993	1,721,811	-	1,721,811	1,755,760	2,116,181
All Funds	4,600,642	3,905,542	57,929	3,963,471	4,025,241	4,658,113
4250 Data Processing						
8000 General Fund	24,812	5,845	-	5,845	13,845	14,358
3400 Other Funds Ltd	950,126	1,005,584	-	1,005,584	990,463	1,027,110
6400 Federal Funds Ltd	171,183	164,984	-	164,984	164,984	144,279
All Funds	1,146,121	1,176,413	-	1,176,413	1,169,292	1,185,747
4275 Publicity and Publications						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
8000 General Fund	6,073	16,783	-	16,783	16,783	17,404
3400 Other Funds Ltd	21,408	35,888	-	35,888	35,888	37,216
6400 Federal Funds Ltd	49,762	91,957	-	91,957	91,957	95,360
All Funds	77,243	144,628	-	144,628	144,628	149,980
4300 Professional Services						
8000 General Fund	182,935	219,536	-	219,536	219,536	228,537
3400 Other Funds Ltd	1,093,115	2,224,260	-	2,224,260	2,224,260	2,315,455
6400 Federal Funds Ltd	1,750,384	2,344,501	-	2,344,501	2,344,501	2,420,523
All Funds	3,026,434	4,788,297	-	4,788,297	4,788,297	4,964,515
4315 IT Professional Services						
8000 General Fund	1,508	-	-	-	-	-
3400 Other Funds Ltd	3,475	500,000	-	500,000	500,000	-
6400 Federal Funds Ltd	79,281	-	-	-	-	-
All Funds	84,264	500,000	-	500,000	500,000	-
4325 Attorney General						
8000 General Fund	101,126	58,618	-	58,618	58,618	66,320
3400 Other Funds Ltd	262,002	63,773	-	63,773	63,773	72,153
6010 Federal Funds Cap Improvement	2,147	-	-	-	-	-
6400 Federal Funds Ltd	170,332	38,964	-	38,964	38,964	44,085
All Funds	535,607	161,355	-	161,355	161,355	182,558

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
4350 Dispute Resolution Services						
8000 General Fund	963	-	-	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	1,300	5,642	-	5,642	5,642	5,850
3400 Other Funds Ltd	13,816	2,158	-	2,158	2,158	2,238
6400 Federal Funds Ltd	4,830	11,696	-	11,696	11,696	12,127
All Funds	19,946	19,496	-	19,496	19,496	20,215
4400 Dues and Subscriptions						
8000 General Fund	17,763	10,724	-	10,724	10,724	11,121
3400 Other Funds Ltd	9,660	10,347	-	10,347	10,347	10,730
6400 Federal Funds Ltd	10,777	34,242	-	34,242	34,242	35,250
All Funds	38,200	55,313	-	55,313	55,313	57,101
4425 Facilities Rental and Taxes						
8000 General Fund	536,129	790,595	-	790,595	790,595	845,146
3400 Other Funds Ltd	176,078	133,887	-	133,887	133,887	143,125
6400 Federal Funds Ltd	620,606	1,055,379	-	1,055,379	1,055,379	1,128,200
All Funds	1,332,813	1,979,861	-	1,979,861	1,979,861	2,116,471
4450 Fuels and Utilities						
8000 General Fund	2,028,962	2,164,237	-	2,164,237	2,164,237	2,244,313
3400 Other Funds Ltd	350,665	1,015,370	-	1,015,370	1,015,370	1,052,939

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6400 Federal Funds Ltd	7,699,119	13,537,539	-	13,537,539	13,537,539	13,060,954
All Funds	10,078,746	16,717,146	-	16,717,146	16,717,146	16,358,206
4475 Facilities Maintenance						
8000 General Fund	763,715	1,426,979	-	1,426,979	1,426,979	504,167
3400 Other Funds Ltd	451,591	229,996	-	229,996	229,996	238,506
6010 Federal Funds Cap Improvement	495,993	-	-	-	-	-
6400 Federal Funds Ltd	8,043,544	9,027,723	-	9,027,723	9,027,723	7,871,827
All Funds	9,754,843	10,684,698	-	10,684,698	10,684,698	8,614,500
4500 Food and Kitchen Supplies						
8000 General Fund	282	5,222	-	5,222	5,222	5,415
3400 Other Funds Ltd	141,899	100,634	-	100,634	100,634	104,358
6400 Federal Funds Ltd	422,873	358,995	-	358,995	358,995	371,237
All Funds	565,054	464,851	-	464,851	464,851	481,010
4525 Medical Services and Supplies						
8000 General Fund	859	310	-	310	310	321
3400 Other Funds Ltd	6,140	5,005	-	5,005	5,005	5,190
6400 Federal Funds Ltd	62,679	132,087	-	132,087	132,087	132,068
All Funds	69,678	137,402	-	137,402	137,402	137,579
4575 Agency Program Related S and S						
8000 General Fund	19,172	12,580	-	12,580	12,580	13,045

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	382,202	11,355	-	11,355	11,355	11,775
6400 Federal Funds Ltd	919,924	263,202	-	263,202	263,202	272,943
All Funds	1,321,298	287,137	-	287,137	287,137	297,763
4600 Intra-agency Charges						
3400 Other Funds Ltd	323,952	-	-	-	-	-
4625 Other COI Costs						
8000 General Fund	4,432	-	-	-	-	-
3400 Other Funds Ltd	-	155,062	80,000	235,062	235,062	2,062
All Funds	4,432	155,062	80,000	235,062	235,062	2,062
4650 Other Services and Supplies						
8000 General Fund	594,677	157,118	-	157,118	153,897	159,590
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3400 Other Funds Ltd	564,930	179,349	86,124	265,473	260,324	180,644
3430 Other Funds Debt Svc Ltd	51,959	-	-	-	-	-
6010 Federal Funds Cap Improvement	1,367,885	32	-	32	32	33
6400 Federal Funds Ltd	12,393,622	9,180,810	-	9,180,810	9,157,744	7,716,713
All Funds	14,973,766	9,517,309	86,124	9,603,433	9,571,997	8,056,980
4700 Expendable Prop 250 - 5000						
8000 General Fund	52,573	35,947	-	35,947	35,947	37,277
3400 Other Funds Ltd	70,643	76,062	-	76,062	76,062	78,876

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6400 Federal Funds Ltd	1,248,884	2,153,719	-	2,153,719	2,153,719	2,222,605
All Funds	1,372,100	2,265,728	-	2,265,728	2,265,728	2,338,758
4715 IT Expendable Property						
8000 General Fund	74,480	31,216	-	31,216	31,216	32,371
3400 Other Funds Ltd	163,562	67,385	-	67,385	67,385	69,880
6400 Federal Funds Ltd	639,827	608,518	-	608,518	608,518	622,215
All Funds	877,869	707,119	-	707,119	707,119	724,466
TOTAL SERVICES & SUPPLIES						
8000 General Fund	6,031,632	5,948,169	57,929	6,006,098	6,006,098	6,478,000
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3400 Other Funds Ltd	5,995,952	7,663,059	262,408	7,925,467	7,925,467	6,283,995
3430 Other Funds Debt Svc Ltd	51,959	-	-	-	-	-
6010 Federal Funds Cap Improvement	1,866,025	1,340	-	1,340	1,340	850
6400 Federal Funds Ltd	38,134,713	43,019,835	-	43,019,835	43,019,835	40,499,833
TOTAL SERVICES & SUPPLIES	**$52,080,974**	**$56,632,403**	**$320,337**	**$56,952,740**	**$56,952,740**	**$53,262,678**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
8000 General Fund	9,000	-	-	-	-	-
3020 Other Funds Cap Construction	370,154	-	-	-	-	-
3400 Other Funds Ltd	13,739	20,910	-	20,910	20,910	21,684

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6400 Federal Funds Ltd	31,958	-	-	-	-	-
All Funds	424,851	20,910	-	20,910	20,910	21,684
5150 Telecommunications Equipment						
3400 Other Funds Ltd	9,756	-	-	-	-	-
5200 Technical Equipment						
8000 General Fund	13,075	-	-	-	-	-
3400 Other Funds Ltd	5,371	15,450	-	15,450	15,450	16,022
6400 Federal Funds Ltd	154,527	126,558	-	126,558	126,558	131,241
All Funds	172,973	142,008	-	142,008	142,008	147,263
5350 Industrial and Heavy Equipment						
6400 Federal Funds Ltd	-	223,784	-	223,784	223,784	232,064
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	72,011	-	72,011	72,011	74,675
5450 Agricultural Equip. and Mach.						
6400 Federal Funds Ltd	31,061	-	-	-	-	-
5550 Data Processing Software						
6400 Federal Funds Ltd	176,722	144,335	-	144,335	144,335	149,676
5600 Data Processing Hardware						
8000 General Fund	4,347	-	-	-	-	-
3400 Other Funds Ltd	12,327	-	-	-	-	-

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6400 Federal Funds Ltd	39,933	134,502	-	134,502	134,502	139,479
All Funds	56,607	134,502	-	134,502	134,502	139,479
5650 Land and Improvements						
3020 Other Funds Cap Construction	4,109,579	1,353,390	805,000	2,158,390	-	-
6010 Federal Funds Cap Improvement	-	370,207	-	370,207	370,207	383,905
6020 Federal Funds Cap Construction	1,317,000	3,655,505	209,428	3,864,933	-	-
6400 Federal Funds Ltd	93,145	-	-	-	-	-
All Funds	5,519,724	5,379,102	1,014,428	6,393,530	370,207	383,905
5700 Building Structures						
3010 Other Funds Cap Improvement	-	194,377	-	194,377	194,377	-
3020 Other Funds Cap Construction	2,906,692	7,054,050	10,500,963	17,555,013	-	-
6010 Federal Funds Cap Improvement	-	3,946,577	-	3,946,577	3,946,577	4,092,600
6020 Federal Funds Cap Construction	4,237,593	11,787,282	2,354,899	14,142,181	-	-
6400 Federal Funds Ltd	219,236	-	-	-	-	-
All Funds	7,363,521	22,982,286	12,855,862	35,838,148	4,140,954	4,092,600
5750 Equipment - Part of Building						
3020 Other Funds Cap Construction	1,083,230	2,919,250	805,000	3,724,250	-	-
6010 Federal Funds Cap Improvement	-	287,939	-	287,939	287,939	298,593
6020 Federal Funds Cap Construction	955,200	5,101,662	378,772	5,480,434	-	-
All Funds	2,038,430	8,308,851	1,183,772	9,492,623	287,939	298,593

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
5900 Other Capital Outlay						
8000 General Fund	5,502	-	-	-	-	-
8010 General Fund Cap Improvement	-	250,000	-	250,000	250,000	-
3010 Other Funds Cap Improvement	385,000	-	-	-	-	-
3020 Other Funds Cap Construction	625,445	486,591	115,000	601,591	-	-
3400 Other Funds Ltd	76,324	-	-	-	-	-
6010 Federal Funds Cap Improvement	-	164,536	-	164,536	164,536	170,624
6020 Federal Funds Cap Construction	362,205	752,969	48,734	801,703	-	-
6400 Federal Funds Ltd	585,946	346,796	-	346,796	346,796	359,628
All Funds	2,040,422	2,000,892	163,734	2,164,626	761,332	530,252
TOTAL CAPITAL OUTLAY						
8000 General Fund	31,924	-	-	-	-	-
8010 General Fund Cap Improvement	-	250,000	-	250,000	250,000	-
3010 Other Funds Cap Improvement	385,000	194,377	-	194,377	194,377	-
3020 Other Funds Cap Construction	9,095,100	11,813,281	12,225,963	24,039,244	-	-
3400 Other Funds Ltd	117,517	108,371	-	108,371	108,371	112,381
6010 Federal Funds Cap Improvement	-	4,769,259	-	4,769,259	4,769,259	4,945,722
6020 Federal Funds Cap Construction	6,871,998	21,297,418	2,991,833	24,289,251	-	-
6400 Federal Funds Ltd	1,332,528	975,975	-	975,975	975,975	1,012,088
TOTAL CAPITAL OUTLAY	**$17,834,067**	**$39,408,681**	**$15,217,796**	**$54,626,477**	**$6,297,982**	**$6,070,191**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	34,354,541	35,840,923	-	35,840,923	35,840,923	37,167,037
6400 Federal Funds Ltd	14,801,311	39,379,225	-	39,379,225	39,379,225	40,836,256
All Funds	49,155,852	75,220,148	-	75,220,148	75,220,148	78,003,293
6020 Dist to Counties						
3400 Other Funds Ltd	11,600,672	23,442,858	-	23,442,858	23,442,858	24,310,244
6400 Federal Funds Ltd	18,748,789	30,085,739	-	30,085,739	30,085,739	31,198,911
All Funds	30,349,461	53,528,597	-	53,528,597	53,528,597	55,509,155
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	201,973	20,581,341	-	20,581,341	20,581,341	21,342,851
6400 Federal Funds Ltd	7,988,448	63,564,438	-	63,564,438	63,564,438	65,916,322
All Funds	8,190,421	84,145,779	-	84,145,779	84,145,779	87,259,173
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	6,966,250	20,522,408	-	20,522,408	20,522,408	21,281,737
6035 Dist to Individuals						
3400 Other Funds Ltd	94,675	171,878	-	171,878	171,878	178,237
6040 Dist to Local School Districts						
3400 Other Funds Ltd	4,491,971	-	-	-	-	-
6400 Federal Funds Ltd	310,803	1,609,897	-	1,609,897	1,609,897	1,669,463

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
All Funds	4,802,774	1,609,897	-	1,609,897	1,609,897	1,669,463
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	275,000	-	-	-	-	-
6065 Loan Repaid To State Agencies						
8000 General Fund	138,472	142,278	-	142,278	142,278	147,542
3400 Other Funds Ltd	60,194	44,198	-	44,198	44,198	-
All Funds	198,666	186,476	-	186,476	186,476	147,542
6085 Other Special Payments						
8000 General Fund	15,000	-	-	-	-	-
3400 Other Funds Ltd	24,935,551	-	-	-	-	-
All Funds	24,950,551	-	-	-	-	-
6137 Spc Pmt to Justice, Dept of						
6400 Federal Funds Ltd	499,751	-	-	-	-	-
6257 Spc Pmt to Police, Dept of State						
6400 Federal Funds Ltd	210,443	-	-	-	-	-
6259 Spc Pmt to Pub Safety Stds/Trng						
3400 Other Funds Ltd	501,220	515,412	-	515,412	515,412	534,482
6580 Spc Pmt to OR University System						
6400 Federal Funds Ltd	645,768	-	-	-	-	-
6634 Spc Pmt to Parks and Rec Dept						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6400 Federal Funds Ltd	39,612	-	-	-	-	-
6660 Spc Pmt to Land Conservation Dev						
6400 Federal Funds Ltd	187,653	-	-	-	-	-
6730 Spc Pmt to Transportation, Dept						
6400 Federal Funds Ltd	35,000	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
8000 General Fund	428,472	142,278	-	142,278	142,278	147,542
3400 Other Funds Ltd	76,240,797	80,596,610	-	80,596,610	80,596,610	83,532,851
6400 Federal Funds Ltd	50,433,828	155,161,707	-	155,161,707	155,161,707	160,902,689
TOTAL SPECIAL PAYMENTS	**$127,103,097**	**$235,900,595**	**-**	**$235,900,595**	**$235,900,595**	**$244,583,082**
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	1,591,102	3,039,840	-	3,039,840	4,760,317	4,760,317
3430 Other Funds Debt Svc Ltd	-	74,907	-	74,907	78,466	78,466
All Funds	1,591,102	3,114,747	-	3,114,747	4,838,783	4,838,783
7150 Interest - Bonds						
8030 General Fund Debt Svc	1,404,352	1,494,868	-	1,494,868	2,750,162	2,750,162
3430 Other Funds Debt Svc Ltd	23,068	31,107	-	31,107	24,075	24,075

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
All Funds	1,427,420	1,525,975	-	1,525,975	2,774,237	2,774,237
7200 Principal - COP						
8030 General Fund Debt Svc	4,351,712	4,606,720	-	4,606,720	3,115,453	3,115,453
3430 Other Funds Debt Svc Ltd	35,000	-	-	-	-	-
All Funds	4,386,712	4,606,720	-	4,606,720	3,115,453	3,115,453
7250 Interest - COP						
8030 General Fund Debt Svc	928,457	556,400	-	556,400	174,508	174,508
3430 Other Funds Debt Svc Ltd	4,564	-	-	-	-	-
All Funds	933,021	556,400	-	556,400	174,508	174,508
TOTAL DEBT SERVICE						
8030 General Fund Debt Svc	8,275,623	9,697,828	-	9,697,828	10,800,440	10,800,440
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	62,632	106,014	-	106,014	102,541	102,541
TOTAL DEBT SERVICE	**$8,413,515**	**$9,803,842**	**-**	**$9,803,842**	**$10,902,981**	**$10,902,981**
EXPENDITURES						
8000 General Fund	13,546,313	15,072,141	330,545	15,402,686	15,649,808	16,130,255
8010 General Fund Cap Improvement	-	250,000	-	250,000	250,000	-
8030 General Fund Debt Svc	8,275,623	9,697,828	-	9,697,828	10,800,440	10,800,440
3010 Other Funds Cap Improvement	385,000	194,377	-	194,377	194,377	-
3020 Other Funds Cap Construction	9,095,100	11,813,281	12,225,963	24,039,244	-	-

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3400 Other Funds Ltd	92,860,123	98,198,877	3,000,310	101,199,187	101,906,494	100,919,612
3430 Other Funds Debt Svc Ltd	114,591	106,014	-	106,014	102,541	102,541
6010 Federal Funds Cap Improvement	1,866,025	4,770,599	-	4,770,599	4,770,599	4,946,572
6020 Federal Funds Cap Construction	6,871,998	21,297,418	2,991,833	24,289,251	-	-
6400 Federal Funds Ltd	142,673,485	252,289,954	2,426,261	254,716,215	253,869,561	256,761,903
TOTAL EXPENDITURES	**$275,764,211**	**$413,690,489**	**$20,974,912**	**$434,665,401**	**$387,543,820**	**$389,661,323**
REVERSIONS						
9900 Reversions						
8030 General Fund Debt Svc	(10,135)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8010 General Fund Cap Improvement	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
3010 Other Funds Cap Improvement	-	-	-	-	-	-
3020 Other Funds Cap Construction	2,412,394	9,154,832	-	9,154,832	2,521,147	2,521,147
3200 Other Funds Non-Ltd	-	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	3,446,225	5,658,573	(341,853)	5,316,720	5,902,238	4,214,120

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
6010 Federal Funds Cap Improvement	-	-	-	-	-	-
6020 Federal Funds Cap Construction	-	-	-	-	-	-
6400 Federal Funds Ltd	2,000,000	-	-	-	-	-
TOTAL ENDING BALANCE	**$7,858,619**	**$14,813,405**	**($341,853)**	**$14,471,552**	**$8,423,385**	**$6,735,267**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	530	452	-	452	429	429
8180 Position Reconciliation	-	(1)	-	(1)	-	-
TOTAL AUTHORIZED POSITIONS	**530**	**451**	**-**	**451**	**429**	**429**
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	478.55	409.88	-	409.88	386.88	386.88
8280 FTE Reconciliation	-	(1.87)	-	(1.87)	-	-
TOTAL AUTHORIZED FTE	**478.55**	**408.01**	**-**	**408.01**	**386.88**	**386.88**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	463,596	418,325	-	418,325	674,690	674,690
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	3,511	-	-	-	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	467,107	418,325	-	418,325	674,690	674,690
TOTAL BEGINNING BALANCE	**$467,107**	**$418,325**	**-**	**$418,325**	**$674,690**	**$674,690**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	4,328,682	3,961,858	96,440	4,058,298	4,092,312	5,277,981
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	1,671	2,800	-	2,800	1,670	1,670
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	1,035	-	-	-	-	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	1,545	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	432,977	220,109	-	220,109	250,523	250,523
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	1,168,874	1,510,000	-	1,510,000	1,595,000	1,595,000
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	26,577	92,000	-	92,000	27,000	27,000
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	1,628,428	1,822,109	-	1,822,109	1,872,523	1,872,523
TOTAL TRANSFERS IN	**$1,628,428**	**$1,822,109**	**-**	**$1,822,109**	**$1,872,523**	**$1,872,523**
REVENUES						
8000 General Fund	4,328,682	3,961,858	96,440	4,058,298	4,092,312	5,277,981
3400 Other Funds Ltd	1,632,679	1,824,909	-	1,824,909	1,874,193	1,874,193
TOTAL REVENUES	**$5,961,361**	**$5,786,767**	**$96,440**	**$5,883,207**	**$5,966,505**	**$7,152,174**
AVAILABLE REVENUES						
8000 General Fund	4,328,682	3,961,858	96,440	4,058,298	4,092,312	5,277,981
3400 Other Funds Ltd	2,099,786	2,243,234	-	2,243,234	2,548,883	2,548,883
TOTAL AVAILABLE REVENUES	**$6,428,468**	**$6,205,092**	**$96,440**	**$6,301,532**	**$6,641,195**	**$7,826,864**
EXPENDITURES						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,923,603	2,188,792	74,414	2,263,206	2,204,209	2,204,209
3400 Other Funds Ltd	1,115,964	1,197,275	68,028	1,265,303	1,245,119	1,245,119
All Funds	3,039,567	3,386,067	142,442	3,528,509	3,449,328	3,449,328
3160 Temporary Appointments						
8000 General Fund	8,000	50,837	(50,837)	-	-	-
3170 Overtime Payments						
8000 General Fund	458	-	-	-	-	-
3400 Other Funds Ltd	29	-	-	-	-	-
All Funds	487	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	72,557	67,422	-	67,422	67,422	69,917
3400 Other Funds Ltd	6,840	-	-	-	-	-
All Funds	79,397	67,422	-	67,422	67,422	69,917
TOTAL SALARIES & WAGES						
8000 General Fund	2,004,618	2,307,051	23,577	2,330,628	2,271,631	2,274,126
3400 Other Funds Ltd	1,122,833	1,197,275	68,028	1,265,303	1,245,119	1,245,119
TOTAL SALARIES & WAGES	**$3,127,451**	**$3,504,326**	**$91,605**	**$3,595,931**	**$3,516,750**	**$3,519,245**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	331	625	-	625	750	750
3400 Other Funds Ltd	346	448	-	448	582	582
All Funds	677	1,073	-	1,073	1,332	1,332
3220 Public Employees' Retire Cont						
8000 General Fund	291,593	356,253	11,751	368,004	433,655	434,607
3400 Other Funds Ltd	175,194	189,052	10,741	199,793	237,695	237,695
All Funds	466,787	545,305	22,492	567,797	671,350	672,302
3221 Pension Obligation Bond						
8000 General Fund	124,750	135,356	(5,496)	129,860	129,860	131,985
3400 Other Funds Ltd	74,773	74,762	(4,313)	70,449	70,449	72,264
All Funds	199,523	210,118	(9,809)	200,309	200,309	204,249
3230 Social Security Taxes						
8000 General Fund	145,056	171,767	1,803	173,570	168,007	168,389
3400 Other Funds Ltd	83,208	91,592	5,205	96,797	95,253	95,253
All Funds	228,264	263,359	7,008	270,367	263,260	263,642
3240 Unemployment Assessments						
8000 General Fund	5,319	10,040	-	10,040	10,040	10,412
3400 Other Funds Ltd	12,411	76,640	-	76,640	76,640	79,475

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
All Funds	17,730	86,680	-	86,680	86,680	89,887
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	842	978	-	978	978	978
3400 Other Funds Ltd	560	704	-	704	704	704
All Funds	1,402	1,682	-	1,682	1,682	1,682
3260 Mass Transit Tax						
8000 General Fund	12,028	14,245	141	14,386	14,386	13,631
3400 Other Funds Ltd	6,737	6,431	409	6,840	6,840	7,470
All Funds	18,765	20,676	550	21,226	21,226	21,101
3270 Flexible Benefits						
8000 General Fund	382,666	433,350	6,735	440,085	473,210	473,210
3400 Other Funds Ltd	261,169	310,770	6,157	316,927	339,355	339,355
All Funds	643,835	744,120	12,892	757,012	812,565	812,565
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	962,585	1,122,614	14,934	1,137,548	1,230,886	1,233,962
3400 Other Funds Ltd	614,398	750,399	18,199	768,598	827,518	832,798
TOTAL OTHER PAYROLL EXPENSES	**$1,576,983**	**$1,873,013**	**$33,133**	**$1,906,146**	**$2,058,404**	**$2,066,760**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(5,581)	-	(5,581)	(5,581)	(37,861)

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	-	(13,022)	-	(13,022)	(13,022)	(31,201)
All Funds	-	(18,603)	-	(18,603)	(18,603)	(69,062)
3465 Reconciliation Adjustment						
8000 General Fund	-	327	-	327	-	-
3400 Other Funds Ltd	-	(200,602)	-	(200,602)	-	-
All Funds	-	(200,275)	-	(200,275)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(5,254)	-	(5,254)	(5,581)	(37,861)
3400 Other Funds Ltd	-	(213,624)	-	(213,624)	(13,022)	(31,201)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($218,878)**	**-**	**($218,878)**	**($18,603)**	**($69,062)**
TOTAL PERSONAL SERVICES						
8000 General Fund	2,967,203	3,424,411	38,511	3,462,922	3,496,936	3,470,227
3400 Other Funds Ltd	1,737,231	1,734,050	86,227	1,820,277	2,059,615	2,046,716
TOTAL PERSONAL SERVICES	**$4,704,434**	**$5,158,461**	**$124,738**	**$5,283,199**	**$5,556,551**	**$5,516,943**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	9,768	16,426	-	16,426	8,426	8,738
3400 Other Funds Ltd	-	10,502	-	10,502	10,502	10,890
All Funds	9,768	26,928	-	26,928	18,928	19,628
4125 Out of State Travel						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
8000 General Fund	20,489	24,322	-	24,322	24,322	25,222
3400 Other Funds Ltd	456	2,236	-	2,236	2,236	2,319
All Funds	20,945	26,558	-	26,558	26,558	27,541
4150 Employee Training						
8000 General Fund	1,901	5,243	-	5,243	4,706	4,880
3400 Other Funds Ltd	2,197	16,974	-	16,974	16,572	17,185
All Funds	4,098	22,217	-	22,217	21,278	22,065
4175 Office Expenses						
8000 General Fund	47,110	31,002	-	31,002	31,002	32,149
3400 Other Funds Ltd	13	22,066	-	22,066	22,066	22,882
All Funds	47,123	53,068	-	53,068	53,068	55,031
4200 Telecommunications						
8000 General Fund	50,317	53,195	-	53,195	53,195	55,163
3400 Other Funds Ltd	451	3,943	-	3,943	3,943	4,088
All Funds	50,768	57,138	-	57,138	57,138	59,251
4225 State Gov. Service Charges						
8000 General Fund	1,102,831	334,603	57,929	392,532	394,220	1,598,401
3400 Other Funds Ltd	21,582	31,210	-	31,210	32,399	23,648
All Funds	1,124,413	365,813	57,929	423,742	426,619	1,622,049
4250 Data Processing						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
8000 General Fund	17,580	5,099	-	5,099	13,099	13,584
3400 Other Funds Ltd	85	22,193	-	22,193	22,193	23,014
All Funds	17,665	27,292	-	27,292	35,292	36,598
4275 Publicity and Publications						
8000 General Fund	3,355	11,183	-	11,183	11,183	11,597
3400 Other Funds Ltd	10	2,185	-	2,185	2,185	2,266
All Funds	3,365	13,368	-	13,368	13,368	13,863
4300 Professional Services						
8000 General Fund	771	484	-	484	484	503
3400 Other Funds Ltd	271	187	-	187	187	195
All Funds	1,042	671	-	671	671	698
4315 IT Professional Services						
8000 General Fund	772	-	-	-	-	-
3400 Other Funds Ltd	432	-	-	-	-	-
All Funds	1,204	-	-	-	-	-
4325 Attorney General						
8000 General Fund	37,319	7,984	-	7,984	7,984	9,032
4375 Employee Recruitment and Develop						
8000 General Fund	-	3,843	-	3,843	3,843	3,985
3400 Other Funds Ltd	-	1,951	-	1,951	1,951	2,023

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
All Funds	-	5,794	-	5,794	5,794	6,008
4400 Dues and Subscriptions						
8000 General Fund	11,778	9,068	-	9,068	9,068	9,404
3400 Other Funds Ltd	240	559	-	559	559	580
All Funds	12,018	9,627	-	9,627	9,627	9,984
4425 Facilities Rental and Taxes						
8000 General Fund	1,481	-	-	-	-	-
4450 Fuels and Utilities						
8000 General Fund	4,518	-	-	-	-	-
4475 Facilities Maintenance						
8000 General Fund	-	183	-	183	183	190
4500 Food and Kitchen Supplies						
8000 General Fund	-	4,928	-	4,928	4,928	5,110
3400 Other Funds Ltd	-	2,236	-	2,236	2,236	2,319
All Funds	-	7,164	-	7,164	7,164	7,429
4525 Medical Services and Supplies						
8000 General Fund	510	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	-	2,157	-	2,157	2,157	2,237
3400 Other Funds Ltd	-	2,795	-	2,795	2,795	2,898

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
All Funds	-	4,952	-	4,952	4,952	5,135
4625 Other COI Costs						
8000 General Fund	213	-	-	-	-	-
3400 Other Funds Ltd	-	2,062	-	2,062	2,062	2,062
All Funds	213	2,062	-	2,062	2,062	2,062
4650 Other Services and Supplies						
8000 General Fund	41,335	24,708	-	24,708	23,557	24,428
3400 Other Funds Ltd	241	30,114	-	30,114	29,327	30,412
All Funds	41,576	54,822	-	54,822	52,884	54,840
4700 Expendable Prop 250 - 5000						
8000 General Fund	4,557	1,459	-	1,459	1,459	1,513
3400 Other Funds Ltd	-	28,598	-	28,598	28,598	29,656
All Funds	4,557	30,057	-	30,057	30,057	31,169
4715 IT Expendable Property						
8000 General Fund	4,874	1,560	-	1,560	1,560	1,618
3400 Other Funds Ltd	-	8,715	-	8,715	8,715	9,038
All Funds	4,874	10,275	-	10,275	10,275	10,656
TOTAL SERVICES & SUPPLIES						
8000 General Fund	1,361,479	537,447	57,929	595,376	595,376	1,807,754
3400 Other Funds Ltd	25,978	188,526	-	188,526	188,526	185,475

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
TOTAL SERVICES & SUPPLIES	**$1,387,457**	**$725,973**	**$57,929**	**$783,902**	**$783,902**	**$1,993,229**
SPECIAL PAYMENTS						
6035 Dist to Individuals						
3400 Other Funds Ltd	94,675	171,878	-	171,878	171,878	178,237
EXPENDITURES						
8000 General Fund	4,328,682	3,961,858	96,440	4,058,298	4,092,312	5,277,981
3400 Other Funds Ltd	1,857,884	2,094,454	86,227	2,180,681	2,420,019	2,410,428
TOTAL EXPENDITURES	**$6,186,566**	**$6,056,312**	**$182,667**	**$6,238,979**	**$6,512,331**	**$7,688,409**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	241,902	148,780	(86,227)	62,553	128,864	138,455
TOTAL ENDING BALANCE	**$241,902**	**$148,780**	**($86,227)**	**$62,553**	**$128,864**	**$138,455**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	26	25	-	25	25	25
8180 Position Reconciliation	-	(1)	-	(1)	-	-
TOTAL AUTHORIZED POSITIONS	**26**	**24**	**-**	**24**	**25**	**25**
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	24.88	23.88	-	23.88	23.88	23.88
8280 FTE Reconciliation	-	(1.00)	-	(1.00)	-	-
TOTAL AUTHORIZED FTE	**24.88**	**22.88**	**-**	**22.88**	**23.88**	**23.88**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	2,454,298	859,991	-	859,991	969,855	969,855
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	5,087	-	-	-	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	2,459,385	859,991	-	859,991	969,855	969,855
TOTAL BEGINNING BALANCE	**$2,459,385**	**$859,991**	**-**	**$859,991**	**$969,855**	**$969,855**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	7,163,378	9,057,681	177,487	9,235,168	9,382,195	8,613,376
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3400 Other Funds Ltd	187,432	740,000	-	740,000	376,200	376,200
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	253,207	-	-	-	-	-
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	2,949,957	2,978,144	-	2,978,144	3,009,720	3,009,720
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	1,368	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	6,871	-	-	-	-	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	50,000	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	689,749	320,000	136,457	456,457	392,000	392,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	81,276,610	83,381,178	1,945,047	85,326,225	84,024,843	80,961,534
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	390,892	-	-	-	-	-
6400 Federal Funds Ltd	249,839	-	-	-	-	-

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
All Funds	640,731	-	-	-	-	-
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	50,000	-	-	-	-	-
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	440,892	-	-	-	-	-
6400 Federal Funds Ltd	249,839	-	-	-	-	-
TOTAL TRANSFERS IN	**$690,731**	**-**	**-**	**-**	**-**	**-**
REVENUES						
8000 General Fund	7,163,378	9,057,681	177,487	9,235,168	9,382,195	8,613,376
3400 Other Funds Ltd	4,579,476	4,038,144	136,457	4,174,601	3,777,920	3,777,920
6400 Federal Funds Ltd	81,526,449	83,381,178	1,945,047	85,326,225	84,024,843	80,961,534
TOTAL REVENUES	**$93,269,303**	**$96,477,003**	**$2,258,991**	**$98,735,994**	**$97,184,958**	**$93,352,830**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(447,632)	(106,014)	-	(106,014)	(102,541)	(102,541)
6400 Federal Funds Ltd	(249,839)	-	-	-	-	-
All Funds	(697,471)	(106,014)	-	(106,014)	(102,541)	(102,541)
2020 Transfer Out - Indirect Cost						
6400 Federal Funds Ltd	(1,047,942)	(1,368,101)	-	(1,368,101)	(1,428,822)	(1,428,822)
TOTAL TRANSFERS OUT						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	(447,632)	(106,014)	-	(106,014)	(102,541)	(102,541)
6400 Federal Funds Ltd	(1,297,781)	(1,368,101)	-	(1,368,101)	(1,428,822)	(1,428,822)
TOTAL TRANSFERS OUT	**($1,745,413)**	**($1,474,115)**	**-**	**($1,474,115)**	**($1,531,363)**	**($1,531,363)**
AVAILABLE REVENUES						
8000 General Fund	7,163,378	9,057,681	177,487	9,235,168	9,382,195	8,613,376
3400 Other Funds Ltd	6,591,229	4,792,121	136,457	4,928,578	4,645,234	4,645,234
6400 Federal Funds Ltd	80,228,668	82,013,077	1,945,047	83,958,124	82,596,021	79,532,712
TOTAL AVAILABLE REVENUES	**$93,983,275**	**$95,862,879**	**$2,258,991**	**$98,121,870**	**$96,623,450**	**$92,791,322**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	2,117,913	1,883,736	85,454	1,969,190	1,970,827	1,970,827
3400 Other Funds Ltd	950,842	1,823,511	107,255	1,930,766	2,000,090	2,000,090
6400 Federal Funds Ltd	25,780,751	28,080,105	1,418,873	29,498,978	27,731,032	27,731,032
All Funds	28,849,506	31,787,352	1,611,582	33,398,934	31,701,949	31,701,949
3160 Temporary Appointments						
3400 Other Funds Ltd	8,834	-	-	-	-	-
6400 Federal Funds Ltd	366,338	-	-	-	-	-
All Funds	375,172	-	-	-	-	-

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3170 Overtime Payments						
8000 General Fund	22,498	-	-	-	-	-
3400 Other Funds Ltd	3,943	-	-	-	-	-
6400 Federal Funds Ltd	580,744	45,216	-	45,216	45,216	46,889
All Funds	607,185	45,216	-	45,216	45,216	46,889
3180 Shift Differential						
8000 General Fund	602	-	-	-	-	-
3400 Other Funds Ltd	10,664	-	-	-	-	-
6400 Federal Funds Ltd	22,281	31,920	-	31,920	31,920	33,101
All Funds	33,547	31,920	-	31,920	31,920	33,101
3190 All Other Differential						
8000 General Fund	158,195	1,126,148	-	1,126,148	1,126,148	1,167,816
3400 Other Funds Ltd	49,322	-	-	-	-	-
6400 Federal Funds Ltd	183,233	-	-	-	-	-
All Funds	390,750	1,126,148	-	1,126,148	1,126,148	1,167,816
TOTAL SALARIES & WAGES						
8000 General Fund	2,299,208	3,009,884	85,454	3,095,338	3,096,975	3,138,643
3400 Other Funds Ltd	1,023,605	1,823,511	107,255	1,930,766	2,000,090	2,000,090
6400 Federal Funds Ltd	26,933,347	28,157,241	1,418,873	29,576,114	27,808,168	27,811,022
TOTAL SALARIES & WAGES	**$30,256,160**	**$32,990,636**	**$1,611,582**	**$34,602,218**	**$32,905,233**	**$32,949,755**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	692	908	-	908	1,157	1,157
3400 Other Funds Ltd	1,182	2,727	-	2,727	3,538	3,538
6400 Federal Funds Ltd	9,952	11,061	-	11,061	13,037	13,037
All Funds	11,826	14,696	-	14,696	17,732	17,732
3220 Public Employees' Retire Cont						
8000 General Fund	228,424	475,253	13,494	488,747	591,209	604,761
3400 Other Funds Ltd	193,851	287,946	16,936	304,882	381,820	381,820
6400 Federal Funds Ltd	4,403,044	4,446,028	224,039	4,670,067	5,308,574	5,309,118
All Funds	4,825,319	5,209,227	254,469	5,463,696	6,281,603	6,295,699
3221 Pension Obligation Bond						
8000 General Fund	100,873	113,349	63,755	177,104	177,104	182,159
3400 Other Funds Ltd	73,291	113,587	(6,290)	107,297	107,297	116,080
6400 Federal Funds Ltd	1,787,648	1,590,993	65,804	1,656,797	1,656,797	1,614,084
All Funds	1,961,812	1,817,929	123,269	1,941,198	1,941,198	1,912,323
3230 Social Security Taxes						
8000 General Fund	118,771	230,248	6,538	236,786	236,917	242,347
3400 Other Funds Ltd	92,845	139,508	8,205	147,713	153,011	153,011
6400 Federal Funds Ltd	2,113,046	2,154,024	108,542	2,262,566	2,127,332	2,127,550

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
All Funds	2,324,662	2,523,780	123,285	2,647,065	2,517,260	2,522,908
3240 Unemployment Assessments						
8000 General Fund	3,429	37,930	-	37,930	37,930	39,333
3400 Other Funds Ltd	79,928	-	-	-	-	-
6400 Federal Funds Ltd	457,527	61,744	-	61,744	61,744	64,029
All Funds	540,884	99,674	-	99,674	99,674	103,362
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	1,011	1,391	-	1,391	1,391	1,391
3400 Other Funds Ltd	1,019	4,280	-	4,280	4,280	4,280
6400 Federal Funds Ltd	15,738	17,370	-	17,370	15,783	15,783
All Funds	17,768	23,041	-	23,041	21,454	21,454
3260 Mass Transit Tax						
8000 General Fund	8,025	10,939	512	11,451	11,451	18,581
3400 Other Funds Ltd	6,500	11,012	644	11,656	11,656	12,001
All Funds	14,525	21,951	1,156	23,107	23,107	30,582
3270 Flexible Benefits						
8000 General Fund	543,455	619,292	7,734	627,026	676,238	676,238
3400 Other Funds Ltd	470,692	610,039	9,707	619,746	666,150	666,150
6400 Federal Funds Ltd	7,697,473	7,684,845	127,789	7,812,634	7,624,996	7,624,996
All Funds	8,711,620	8,914,176	145,230	9,059,406	8,967,384	8,967,384

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	1,004,680	1,489,310	92,033	1,581,343	1,733,397	1,765,967
3400 Other Funds Ltd	919,308	1,169,099	29,202	1,198,301	1,327,752	1,336,880
6400 Federal Funds Ltd	16,484,428	15,966,065	526,174	16,492,239	16,808,263	16,768,597
TOTAL OTHER PAYROLL EXPENSES	**$18,408,416**	**$18,624,474**	**$647,409**	**$19,271,883**	**$19,869,412**	**$19,871,444**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(14,086)	-	(14,086)	(14,086)	(46,673)
3400 Other Funds Ltd	-	(796)	-	(796)	(796)	(24,958)
6400 Federal Funds Ltd	-	(226,957)	-	(226,957)	(226,957)	(517,518)
All Funds	-	(241,839)	-	(241,839)	(241,839)	(589,149)
3465 Reconciliation Adjustment						
8000 General Fund	-	6,664	-	6,664	-	-
3400 Other Funds Ltd	-	29,903	-	29,903	-	-
6400 Federal Funds Ltd	-	(89,819)	-	(89,819)	-	-
All Funds	-	(53,252)	-	(53,252)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(7,422)	-	(7,422)	(14,086)	(46,673)
3400 Other Funds Ltd	-	29,107	-	29,107	(796)	(24,958)
6400 Federal Funds Ltd	-	(316,776)	-	(316,776)	(226,957)	(517,518)

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($295,091)**	**-**	**($295,091)**	**($241,839)**	**($589,149)**
TOTAL PERSONAL SERVICES						
8000 General Fund	3,303,888	4,491,772	177,487	4,669,259	4,816,286	4,857,937
3400 Other Funds Ltd	1,942,913	3,021,717	136,457	3,158,174	3,327,046	3,312,012
6400 Federal Funds Ltd	43,417,775	43,806,530	1,945,047	45,751,577	44,389,474	44,062,101
TOTAL PERSONAL SERVICES	**$48,664,576**	**$51,320,019**	**$2,258,991**	**$53,579,010**	**$52,532,806**	**$52,232,050**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	6,595	11,770	-	11,770	11,770	12,206
3400 Other Funds Ltd	33,819	7,611	-	7,611	7,611	7,893
6400 Federal Funds Ltd	107,673	214,788	-	214,788	214,788	199,699
All Funds	148,087	234,169	-	234,169	234,169	219,798
4125 Out of State Travel						
8000 General Fund	7,337	14,375	-	14,375	14,375	14,906
3400 Other Funds Ltd	575	837	-	837	837	868
6400 Federal Funds Ltd	109,438	260,092	-	260,092	260,092	263,790
All Funds	117,350	275,304	-	275,304	275,304	279,564
4150 Employee Training						
8000 General Fund	5,605	8,755	-	8,755	7,486	7,763
3400 Other Funds Ltd	5,750	1,182	-	1,182	165	171

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6400 Federal Funds Ltd	229,539	778,250	-	778,250	769,747	764,598
All Funds	240,894	788,187	-	788,187	777,398	772,532
4175 Office Expenses						
8000 General Fund	14,215	16,332	-	16,332	16,332	16,936
3400 Other Funds Ltd	13,216	1,341	-	1,341	1,341	1,391
6400 Federal Funds Ltd	142,895	260,598	-	260,598	260,598	248,056
All Funds	170,326	278,271	-	278,271	278,271	266,383
4200 Telecommunications						
8000 General Fund	6,900	27,739	-	27,739	27,739	28,765
3400 Other Funds Ltd	66,081	51,318	-	51,318	51,318	53,217
6400 Federal Funds Ltd	123,129	146,932	-	146,932	146,932	103,121
All Funds	196,110	225,989	-	225,989	225,989	185,103
4225 State Gov. Service Charges						
8000 General Fund	257,156	391,961	-	391,961	394,878	398,435
3400 Other Funds Ltd	324,604	177,102	-	177,102	180,221	113,247
6400 Federal Funds Ltd	2,470,497	1,340,443	-	1,340,443	1,367,493	1,695,894
All Funds	3,052,257	1,909,506	-	1,909,506	1,942,592	2,207,576
4250 Data Processing						
8000 General Fund	3,118	295	-	295	295	306
3400 Other Funds Ltd	993	-	-	-	-	-

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6400 Federal Funds Ltd	34,812	31,761	-	31,761	31,761	6,127
All Funds	38,923	32,056	-	32,056	32,056	6,433
4275 Publicity and Publications						
8000 General Fund	1,654	5,600	-	5,600	5,600	5,807
3400 Other Funds Ltd	2,051	1,537	-	1,537	1,537	1,594
6400 Federal Funds Ltd	21,071	58,804	-	58,804	58,804	60,980
All Funds	24,776	65,941	-	65,941	65,941	68,381
4300 Professional Services						
8000 General Fund	15,079	20,835	-	20,835	20,835	21,690
3400 Other Funds Ltd	207,899	9,024	-	9,024	9,024	9,394
6400 Federal Funds Ltd	122,870	157,757	-	157,757	157,757	144,123
All Funds	345,848	187,616	-	187,616	187,616	175,207
4315 IT Professional Services						
8000 General Fund	736	-	-	-	-	-
3400 Other Funds Ltd	3,035	-	-	-	-	-
6400 Federal Funds Ltd	4,259	-	-	-	-	-
All Funds	8,030	-	-	-	-	-
4325 Attorney General						
8000 General Fund	53,610	50,185	-	50,185	50,185	56,780
3400 Other Funds Ltd	144,153	-	-	-	-	-

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6400 Federal Funds Ltd	142,885	29,574	-	29,574	29,574	33,461
All Funds	340,648	79,759	-	79,759	79,759	90,241
4350 Dispute Resolution Services						
8000 General Fund	963	-	-	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	784	1,786	-	1,786	1,786	1,852
3400 Other Funds Ltd	-	105	-	105	105	109
6400 Federal Funds Ltd	4,314	9,855	-	9,855	9,855	10,219
All Funds	5,098	11,746	-	11,746	11,746	12,180
4400 Dues and Subscriptions						
8000 General Fund	2,202	1,611	-	1,611	1,611	1,670
3400 Other Funds Ltd	5,591	7,451	-	7,451	7,451	7,727
6400 Federal Funds Ltd	6,919	32,415	-	32,415	32,415	33,355
All Funds	14,712	41,477	-	41,477	41,477	42,752
4425 Facilities Rental and Taxes						
8000 General Fund	2,182	76,157	-	76,157	76,157	81,412
6400 Federal Funds Ltd	434,707	725,386	-	725,386	725,386	775,438
All Funds	436,889	801,543	-	801,543	801,543	856,850
4450 Fuels and Utilities						
8000 General Fund	1,991,137	2,163,935	-	2,163,935	2,163,935	2,244,000

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	297,928	985,455	-	985,455	985,455	1,021,917
6400 Federal Funds Ltd	7,521,040	13,348,788	-	13,348,788	13,348,788	12,865,219
All Funds	9,810,105	16,498,178	-	16,498,178	16,498,178	16,131,136
4475 Facilities Maintenance						
8000 General Fund	761,302	1,426,796	-	1,426,796	1,426,796	503,977
3400 Other Funds Ltd	405,610	221,196	-	221,196	221,196	229,380
6400 Federal Funds Ltd	7,918,726	8,940,976	-	8,940,976	8,940,976	7,781,871
All Funds	9,085,638	10,588,968	-	10,588,968	10,588,968	8,515,228
4500 Food and Kitchen Supplies						
8000 General Fund	-	294	-	294	294	305
3400 Other Funds Ltd	147	-	-	-	-	-
6400 Federal Funds Ltd	1,614	11,064	-	11,064	11,064	10,433
All Funds	1,761	11,358	-	11,358	11,358	10,738
4525 Medical Services and Supplies						
8000 General Fund	349	310	-	310	310	321
3400 Other Funds Ltd	414	-	-	-	-	-
6400 Federal Funds Ltd	45,995	116,821	-	116,821	116,821	116,237
All Funds	46,758	117,131	-	117,131	117,131	116,558
4575 Agency Program Related S and S						
8000 General Fund	2,305	10,423	-	10,423	10,423	10,808

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	287,638	562	-	562	562	583
6400 Federal Funds Ltd	664,002	92,197	-	92,197	92,197	95,611
All Funds	953,945	103,182	-	103,182	103,182	107,002
4625 Other COI Costs						
8000 General Fund	4,219	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	513,997	130,328	-	130,328	128,680	133,441
3400 Other Funds Ltd	351,341	104,423	-	104,423	102,321	106,106
6400 Federal Funds Ltd	12,121,557	8,406,572	-	8,406,572	8,388,025	6,918,515
All Funds	12,986,895	8,641,323	-	8,641,323	8,619,026	7,158,062
4700 Expendable Prop 250 - 5000						
8000 General Fund	32,975	34,488	-	34,488	34,488	35,764
3400 Other Funds Ltd	29,413	30,575	-	30,575	30,575	31,706
6400 Federal Funds Ltd	1,176,352	2,065,039	-	2,065,039	2,065,039	2,130,644
All Funds	1,238,740	2,130,102	-	2,130,102	2,130,102	2,198,114
4715 IT Expendable Property						
8000 General Fund	29,735	29,656	-	29,656	29,656	30,753
3400 Other Funds Ltd	100,876	13,447	-	13,447	13,447	13,945
6400 Federal Funds Ltd	237,520	445,564	-	445,564	445,564	453,232
All Funds	368,131	488,667	-	488,667	488,667	497,930

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
TOTAL SERVICES & SUPPLIES						
8000 General Fund	3,714,155	4,423,631	-	4,423,631	4,423,631	3,607,897
3400 Other Funds Ltd	2,281,134	1,613,166	-	1,613,166	1,613,166	1,599,248
6400 Federal Funds Ltd	33,641,814	37,473,676	-	37,473,676	37,473,676	34,710,623
TOTAL SERVICES & SUPPLIES	**$39,637,103**	**$43,510,473**	**-**	**$43,510,473**	**$43,510,473**	**$39,917,768**
CAPITAL OUTLAY						
5200 Technical Equipment						
6400 Federal Funds Ltd	50,356	53,463	-	53,463	53,463	55,441
5350 Industrial and Heavy Equipment						
6400 Federal Funds Ltd	-	223,784	-	223,784	223,784	232,064
5400 Automotive and Aircraft						
3400 Other Funds Ltd	-	72,011	-	72,011	72,011	74,675
5450 Agricultural Equip. and Mach.						
6400 Federal Funds Ltd	31,061	-	-	-	-	-
5550 Data Processing Software						
6400 Federal Funds Ltd	176,722	22,205	-	22,205	22,205	23,027
5600 Data Processing Hardware						
8000 General Fund	4,347	-	-	-	-	-
3400 Other Funds Ltd	12,327	-	-	-	-	-
6400 Federal Funds Ltd	38,603	86,623	-	86,623	86,623	89,828

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
All Funds	55,277	86,623	-	86,623	86,623	89,828
5650 Land and Improvements						
6400 Federal Funds Ltd	93,145	-	-	-	-	-
5700 Building Structures						
6400 Federal Funds Ltd	219,236	-	-	-	-	-
5900 Other Capital Outlay						
8000 General Fund	2,516	-	-	-	-	-
3400 Other Funds Ltd	5,892	-	-	-	-	-
6400 Federal Funds Ltd	559,956	346,796	-	346,796	346,796	359,628
All Funds	568,364	346,796	-	346,796	346,796	359,628
TOTAL CAPITAL OUTLAY						
8000 General Fund	6,863	-	-	-	-	-
3400 Other Funds Ltd	18,219	72,011	-	72,011	72,011	74,675
6400 Federal Funds Ltd	1,169,079	732,871	-	732,871	732,871	759,988
TOTAL CAPITAL OUTLAY	**$1,194,161**	**$804,882**	**-**	**$804,882**	**$804,882**	**$834,663**
SPECIAL PAYMENTS						
6065 Loan Repaid To State Agencies						
8000 General Fund	138,472	142,278	-	142,278	142,278	147,542
3400 Other Funds Ltd	60,194	44,198	-	44,198	44,198	-
All Funds	198,666	186,476	-	186,476	186,476	147,542

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
EXPENDITURES						
8000 General Fund	7,163,378	9,057,681	177,487	9,235,168	9,382,195	8,613,376
3400 Other Funds Ltd	4,302,460	4,751,092	136,457	4,887,549	5,056,421	4,985,935
6400 Federal Funds Ltd	78,228,668	82,013,077	1,945,047	83,958,124	82,596,021	79,532,712
TOTAL EXPENDITURES	**$89,694,506**	**$95,821,850**	**$2,258,991**	**$98,080,841**	**$97,034,637**	**$93,132,023**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	2,288,769	41,029	-	41,029	(411,187)	(340,701)
6400 Federal Funds Ltd	2,000,000	-	-	-	-	-
TOTAL ENDING BALANCE	**$4,288,769**	**$41,029**	**-**	**$41,029**	**($411,187)**	**($340,701)**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	407	339	-	339	316	316
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	363.80	297.38	-	297.38	274.38	274.38
8280 FTE Reconciliation	-	(0.87)	-	(0.87)	-	-
TOTAL AUTHORIZED FTE	**363.80**	**296.51**	**-**	**296.51**	**274.38**	**274.38**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	8,373,452	12,500,000	-	12,500,000	11,029,218	11,029,218
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,848,191	1,855,221	56,618	1,911,839	1,977,917	2,033,450
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	17,824	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	1,547	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	61,772	38,008	-	38,008	28,000	28,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	56,358,897	161,857,041	218,172	162,075,213	162,293,279	168,157,586
TRANSFERS IN						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	32,458,820	-	-	-	-	-
1050 Transfer In Other						
3400 Other Funds Ltd	15,403,071	-	-	-	-	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	275,000	-	-	-	-	-
1109 Tsfr From Aviation, Dept of						
3400 Other Funds Ltd	51,751	51,751	-	51,751	75,000	75,000
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	78,631,300	81,300,000	-	81,300,000	84,100,000	84,100,000
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	126,819,942	81,351,751	-	81,351,751	84,175,000	84,175,000
TOTAL TRANSFERS IN	**$126,819,942**	**$81,351,751**	**-**	**$81,351,751**	**$84,175,000**	**$84,175,000**
REVENUES						
8000 General Fund	1,848,191	1,855,221	56,618	1,911,839	1,977,917	2,033,450
3400 Other Funds Ltd	126,901,085	81,389,759	-	81,389,759	84,203,000	84,203,000
6400 Federal Funds Ltd	56,358,897	161,857,041	218,172	162,075,213	162,293,279	168,157,586
TOTAL REVENUES	**$185,108,173**	**$245,102,021**	**$274,790**	**$245,376,811**	**$248,474,196**	**$254,394,036**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	(32,891,797)	(220,109)	-	(220,109)	(250,523)	(250,523)
2050 Transfer to Other						
3400 Other Funds Ltd	(16,353,951)	-	-	-	-	-
2123 Tsfr To OR Business Development						
3400 Other Funds Ltd	(3,656,618)	-	-	-	-	-
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(52,902,366)	(220,109)	-	(220,109)	(250,523)	(250,523)
TOTAL TRANSFERS OUT	**($52,902,366)**	**($220,109)**	**-**	**($220,109)**	**($250,523)**	**($250,523)**
AVAILABLE REVENUES						
8000 General Fund	1,848,191	1,855,221	56,618	1,911,839	1,977,917	2,033,450
3400 Other Funds Ltd	82,372,171	93,669,650	-	93,669,650	94,981,695	94,981,695
6400 Federal Funds Ltd	56,358,897	161,857,041	218,172	162,075,213	162,293,279	168,157,586
TOTAL AVAILABLE REVENUES	**$140,579,259**	**$257,381,912**	**$274,790**	**$257,656,702**	**$259,252,891**	**$265,172,731**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	469,038	693,698	34,550	728,248	752,026	752,026
3400 Other Funds Ltd	2,226,019	2,223,695	140,924	2,364,619	2,433,904	2,433,904
6400 Federal Funds Ltd	2,447,679	2,783,120	171,154	2,954,274	3,010,318	3,010,318

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
All Funds	5,142,736	5,700,513	346,628	6,047,141	6,196,248	6,196,248
3160 Temporary Appointments						
8000 General Fund	42,603	-	-	-	-	-
6400 Federal Funds Ltd	34,005	-	-	-	-	-
All Funds	76,608	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	2,398	6,079	-	6,079	6,079	6,304
3400 Other Funds Ltd	11,782	1,132	-	1,132	1,132	1,174
6400 Federal Funds Ltd	8,884	2,765	-	2,765	2,765	2,867
All Funds	23,064	9,976	-	9,976	9,976	10,345
3180 Shift Differential						
8000 General Fund	-	950	-	950	950	985
3400 Other Funds Ltd	-	16	-	16	16	17
6400 Federal Funds Ltd	-	76	-	76	76	79
All Funds	-	1,042	-	1,042	1,042	1,081
3190 All Other Differential						
8000 General Fund	4,913	5,051	-	5,051	5,051	5,238
3400 Other Funds Ltd	22,989	13,343	-	13,343	13,343	13,837
6400 Federal Funds Ltd	26,540	7,245	-	7,245	7,245	7,514
All Funds	54,442	25,639	-	25,639	25,639	26,589

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
TOTAL SALARIES & WAGES						
8000 General Fund	518,952	705,778	34,550	740,328	764,106	764,553
3400 Other Funds Ltd	2,260,790	2,238,186	140,924	2,379,110	2,448,395	2,448,932
6400 Federal Funds Ltd	2,517,108	2,793,206	171,154	2,964,360	3,020,404	3,020,778
TOTAL SALARIES & WAGES	**$5,296,850**	**$5,737,170**	**$346,628**	**$6,083,798**	**$6,232,905**	**$6,234,263**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	148	227	-	227	291	291
3400 Other Funds Ltd	614	719	-	719	933	933
6400 Federal Funds Ltd	759	930	-	930	1,221	1,221
All Funds	1,521	1,876	-	1,876	2,445	2,445
3220 Public Employees' Retire Cont						
8000 General Fund	70,034	111,441	5,455	116,896	145,864	146,022
3400 Other Funds Ltd	320,227	353,408	22,252	375,660	467,398	467,500
6400 Federal Funds Ltd	360,206	441,046	27,025	468,071	576,600	576,678
All Funds	750,467	905,895	54,732	960,627	1,189,862	1,190,200
3221 Pension Obligation Bond						
8000 General Fund	30,265	30,893	10,636	41,529	41,529	44,373
3400 Other Funds Ltd	141,054	151,308	(19,611)	131,697	131,697	142,130
6400 Federal Funds Ltd	157,286	172,870	(8,515)	164,355	164,355	175,319

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
All Funds	328,605	355,071	(17,490)	337,581	337,581	361,822
3230 Social Security Taxes						
8000 General Fund	38,794	53,991	2,643	56,634	58,450	58,512
3400 Other Funds Ltd	170,778	171,221	10,781	182,002	187,305	187,346
6400 Federal Funds Ltd	189,532	213,680	13,093	226,773	231,066	231,098
All Funds	399,104	438,892	26,517	465,409	476,821	476,956
3240 Unemployment Assessments						
8000 General Fund	1,283	-	-	-	-	-
3400 Other Funds Ltd	4,701	-	-	-	-	-
6400 Federal Funds Ltd	14,662	-	-	-	-	-
All Funds	20,646	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	259	352	-	352	352	352
3400 Other Funds Ltd	1,040	1,122	-	1,122	1,122	1,122
6400 Federal Funds Ltd	1,203	1,456	-	1,456	1,470	1,470
All Funds	2,502	2,930	-	2,930	2,944	2,944
3260 Mass Transit Tax						
8000 General Fund	3,159	4,235	207	4,442	4,442	4,585
3400 Other Funds Ltd	13,626	13,429	845	14,274	14,274	14,690
All Funds	16,785	17,664	1,052	18,716	18,716	19,275

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3270 Flexible Benefits						
8000 General Fund	120,300	158,490	3,127	161,617	173,069	173,069
3400 Other Funds Ltd	510,996	497,963	12,754	510,717	543,765	543,765
6400 Federal Funds Ltd	597,196	644,803	15,415	660,218	709,113	709,113
All Funds	1,228,492	1,301,256	31,296	1,332,552	1,425,947	1,425,947
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	264,242	359,629	22,068	381,697	423,997	427,204
3400 Other Funds Ltd	1,163,036	1,189,170	27,021	1,216,191	1,346,494	1,357,486
6400 Federal Funds Ltd	1,320,844	1,474,785	47,018	1,521,803	1,683,825	1,694,899
TOTAL OTHER PAYROLL EXPENSES	**$2,748,122**	**$3,023,584**	**$96,107**	**$3,119,691**	**$3,454,316**	**$3,479,589**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	-	-	-	-	(15,317)
3400 Other Funds Ltd	-	(27,905)	-	(27,905)	(27,905)	(47,295)
6400 Federal Funds Ltd	-	(27,904)	-	(27,904)	(27,904)	(38,382)
All Funds	-	(55,809)	-	(55,809)	(55,809)	(100,994)
TOTAL PERSONAL SERVICES						
8000 General Fund	783,194	1,065,407	56,618	1,122,025	1,188,103	1,176,440
3400 Other Funds Ltd	3,423,826	3,399,451	167,945	3,567,396	3,766,984	3,759,123
6400 Federal Funds Ltd	3,837,952	4,240,087	218,172	4,458,259	4,676,325	4,677,295

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
TOTAL PERSONAL SERVICES	**$8,044,972**	**$8,704,945**	**$442,735**	**$9,147,680**	**$9,631,412**	**$9,612,858**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	8,812	1,500	-	1,500	1,500	1,556
3400 Other Funds Ltd	31,003	45,930	-	45,930	45,930	47,629
6400 Federal Funds Ltd	74,397	256,391	-	256,391	256,391	265,877
All Funds	114,212	303,821	-	303,821	303,821	315,062
4125 Out of State Travel						
8000 General Fund	4,608	1,000	-	1,000	1,000	1,037
3400 Other Funds Ltd	24,953	22,123	-	22,123	22,123	22,942
6400 Federal Funds Ltd	26,973	38,301	-	38,301	38,301	39,718
All Funds	56,534	61,424	-	61,424	61,424	63,697
4150 Employee Training						
8000 General Fund	13,649	1,016	-	1,016	812	842
3400 Other Funds Ltd	77,356	10,245	-	10,245	9,607	9,962
6400 Federal Funds Ltd	44,214	36,920	-	36,920	36,086	37,421
All Funds	135,219	48,181	-	48,181	46,505	48,225
4175 Office Expenses						
8000 General Fund	38,126	417	-	417	417	432
3400 Other Funds Ltd	14,972	23,548	-	23,548	23,548	24,419

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6400 Federal Funds Ltd	37,017	100,047	-	100,047	100,047	103,749
All Funds	90,115	124,012	-	124,012	124,012	128,600
4200 Telecommunications						
8000 General Fund	13,211	1,212	-	1,212	1,212	1,257
3400 Other Funds Ltd	148,075	221,462	-	221,462	221,462	229,656
6400 Federal Funds Ltd	33,687	22,421	-	22,421	22,421	23,250
All Funds	194,973	245,095	-	245,095	245,095	254,163
4225 State Gov. Service Charges						
8000 General Fund	11,241	65,891	-	65,891	66,517	84,043
3400 Other Funds Ltd	30,082	958,975	-	958,975	976,060	108,491
6400 Federal Funds Ltd	36,922	62,830	-	62,830	65,380	84,775
All Funds	78,245	1,087,696	-	1,087,696	1,107,957	277,309
4250 Data Processing						
8000 General Fund	4,114	451	-	451	451	468
3400 Other Funds Ltd	949,030	983,391	-	983,391	968,270	1,004,096
6400 Federal Funds Ltd	136,067	133,223	-	133,223	133,223	138,152
All Funds	1,089,211	1,117,065	-	1,117,065	1,101,944	1,142,716
4275 Publicity and Publications						
8000 General Fund	1,064	-	-	-	-	-
3400 Other Funds Ltd	18,802	31,515	-	31,515	31,515	32,681

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6400 Federal Funds Ltd	27,057	24,786	-	24,786	24,786	25,703
All Funds	46,923	56,301	-	56,301	56,301	58,384
4300 Professional Services						
8000 General Fund	26,822	1,000	-	1,000	1,000	1,041
3400 Other Funds Ltd	787,856	2,193,098	-	2,193,098	2,193,098	2,283,015
6400 Federal Funds Ltd	915,457	925,717	-	925,717	925,717	963,671
All Funds	1,730,135	3,119,815	-	3,119,815	3,119,815	3,247,727
4315 IT Professional Services						
3400 Other Funds Ltd	-	500,000	-	500,000	500,000	-
6400 Federal Funds Ltd	75,000	-	-	-	-	-
All Funds	75,000	500,000	-	500,000	500,000	-
4325 Attorney General						
8000 General Fund	10,197	449	-	449	449	508
3400 Other Funds Ltd	112,057	61,796	-	61,796	61,796	69,916
6400 Federal Funds Ltd	16,199	2,896	-	2,896	2,896	3,277
All Funds	138,453	65,141	-	65,141	65,141	73,701
4375 Employee Recruitment and Develop						
8000 General Fund	516	13	-	13	13	13
3400 Other Funds Ltd	13,816	53	-	53	53	55
6400 Federal Funds Ltd	516	1,693	-	1,693	1,693	1,755

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
All Funds	14,848	1,759	-	1,759	1,759	1,823
4400 Dues and Subscriptions						
8000 General Fund	3,783	45	-	45	45	47
3400 Other Funds Ltd	3,829	2,337	-	2,337	2,337	2,423
6400 Federal Funds Ltd	3,858	1,827	-	1,827	1,827	1,895
All Funds	11,470	4,209	-	4,209	4,209	4,365
4425 Facilities Rental and Taxes						
8000 General Fund	532,466	714,438	-	714,438	714,438	763,734
3400 Other Funds Ltd	176,078	133,887	-	133,887	133,887	143,125
6400 Federal Funds Ltd	185,899	329,993	-	329,993	329,993	352,762
All Funds	894,443	1,178,318	-	1,178,318	1,178,318	1,259,621
4450 Fuels and Utilities						
8000 General Fund	1,556	302	-	302	302	313
3400 Other Funds Ltd	1,652	12,292	-	12,292	12,292	12,747
6400 Federal Funds Ltd	3,729	20,344	-	20,344	20,344	21,097
All Funds	6,937	32,938	-	32,938	32,938	34,157
4475 Facilities Maintenance						
8000 General Fund	2,413	-	-	-	-	-
3400 Other Funds Ltd	2,370	-	-	-	-	-
6400 Federal Funds Ltd	1,051	1,085	-	1,085	1,085	1,125

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
All Funds	5,834	1,085	-	1,085	1,085	1,125
4500 Food and Kitchen Supplies						
8000 General Fund	282	-	-	-	-	-
3400 Other Funds Ltd	163	-	-	-	-	-
6400 Federal Funds Ltd	1,114	-	-	-	-	-
All Funds	1,559	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	16,867	-	-	-	-	-
3400 Other Funds Ltd	2,741	-	-	-	-	-
6400 Federal Funds Ltd	53,619	-	-	-	-	-
All Funds	73,227	-	-	-	-	-
4600 Intra-agency Charges						
3400 Other Funds Ltd	323,952	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	20,297	2,080	-	2,080	1,658	1,719
3400 Other Funds Ltd	50,412	26,323	-	26,323	24,997	25,921
6400 Federal Funds Ltd	71,407	144,932	-	144,932	143,216	148,515
All Funds	142,116	173,335	-	173,335	169,871	176,155
4700 Expendable Prop 250 - 5000						
8000 General Fund	15,041	-	-	-	-	-

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	15,642	13,085	-	13,085	13,085	13,569
6400 Federal Funds Ltd	10,465	60,002	-	60,002	60,002	62,222
All Funds	41,148	73,087	-	73,087	73,087	75,791
4715 IT Expendable Property						
8000 General Fund	39,871	-	-	-	-	-
3400 Other Funds Ltd	45,480	42,911	-	42,911	42,911	44,499
6400 Federal Funds Ltd	169,020	48,735	-	48,735	48,735	50,538
All Funds	254,371	91,646	-	91,646	91,646	95,037
TOTAL SERVICES & SUPPLIES						
8000 General Fund	764,936	789,814	-	789,814	789,814	857,010
3400 Other Funds Ltd	2,830,321	5,282,971	-	5,282,971	5,282,971	4,075,146
6400 Federal Funds Ltd	1,923,668	2,212,143	-	2,212,143	2,212,143	2,325,502
TOTAL SERVICES & SUPPLIES	**$5,518,925**	**$8,284,928**	**-**	**$8,284,928**	**$8,284,928**	**$7,257,658**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
8000 General Fund	9,000	-	-	-	-	-
3400 Other Funds Ltd	13,739	20,910	-	20,910	20,910	21,684
6400 Federal Funds Ltd	31,958	-	-	-	-	-
All Funds	54,697	20,910	-	20,910	20,910	21,684
5150 Telecommunications Equipment						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	9,756	-	-	-	-	-
5200 Technical Equipment						
8000 General Fund	13,075	-	-	-	-	-
3400 Other Funds Ltd	5,371	15,450	-	15,450	15,450	16,022
6400 Federal Funds Ltd	104,171	73,095	-	73,095	73,095	75,800
All Funds	122,617	88,545	-	88,545	88,545	91,822
5550 Data Processing Software						
6400 Federal Funds Ltd	-	122,130	-	122,130	122,130	126,649
5600 Data Processing Hardware						
6400 Federal Funds Ltd	1,330	47,879	-	47,879	47,879	49,651
5900 Other Capital Outlay						
8000 General Fund	2,986	-	-	-	-	-
3400 Other Funds Ltd	2,023	-	-	-	-	-
6400 Federal Funds Ltd	25,990	-	-	-	-	-
All Funds	30,999	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
8000 General Fund	25,061	-	-	-	-	-
3400 Other Funds Ltd	30,889	36,360	-	36,360	36,360	37,706
6400 Federal Funds Ltd	163,449	243,104	-	243,104	243,104	252,100
TOTAL CAPITAL OUTLAY	**$219,399**	**$279,464**	**-**	**$279,464**	**$279,464**	**$289,806**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	34,354,541	35,840,923	-	35,840,923	35,840,923	37,167,037
6400 Federal Funds Ltd	14,801,311	39,379,225	-	39,379,225	39,379,225	40,836,256
All Funds	49,155,852	75,220,148	-	75,220,148	75,220,148	78,003,293
6020 Dist to Counties						
3400 Other Funds Ltd	11,600,672	23,442,858	-	23,442,858	23,442,858	24,310,244
6400 Federal Funds Ltd	18,748,789	30,085,739	-	30,085,739	30,085,739	31,198,911
All Funds	30,349,461	53,528,597	-	53,528,597	53,528,597	55,509,155
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	201,973	20,581,341	-	20,581,341	20,581,341	21,342,851
6400 Federal Funds Ltd	7,988,448	63,564,438	-	63,564,438	63,564,438	65,916,322
All Funds	8,190,421	84,145,779	-	84,145,779	84,145,779	87,259,173
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	6,966,250	20,522,408	-	20,522,408	20,522,408	21,281,737
6040 Dist to Local School Districts						
3400 Other Funds Ltd	4,491,971	-	-	-	-	-
6400 Federal Funds Ltd	310,803	1,609,897	-	1,609,897	1,609,897	1,669,463
All Funds	4,802,774	1,609,897	-	1,609,897	1,609,897	1,669,463
6060 Intra-Agency Gen Fund Transfer						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
8000 General Fund	275,000	-	-	-	-	-
6085 Other Special Payments						
3400 Other Funds Ltd	24,935,446	-	-	-	-	-
6137 Spc Pmt to Justice, Dept of						
6400 Federal Funds Ltd	499,751	-	-	-	-	-
6257 Spc Pmt to Police, Dept of State						
6400 Federal Funds Ltd	210,443	-	-	-	-	-
6259 Spc Pmt to Pub Safety Stds/Trng						
3400 Other Funds Ltd	501,220	515,412	-	515,412	515,412	534,482
6580 Spc Pmt to OR University System						
6400 Federal Funds Ltd	645,768	-	-	-	-	-
6634 Spc Pmt to Parks and Rec Dept						
6400 Federal Funds Ltd	39,612	-	-	-	-	-
6660 Spc Pmt to Land Conservation Dev						
6400 Federal Funds Ltd	187,653	-	-	-	-	-
6730 Spc Pmt to Transportation, Dept						
6400 Federal Funds Ltd	35,000	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
8000 General Fund	275,000	-	-	-	-	-
3400 Other Funds Ltd	76,085,823	80,380,534	-	80,380,534	80,380,534	83,354,614

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6400 Federal Funds Ltd	50,433,828	155,161,707	-	155,161,707	155,161,707	160,902,689
TOTAL SPECIAL PAYMENTS	**$126,794,651**	**$235,542,241**	**-**	**$235,542,241**	**$235,542,241**	**$244,257,303**
EXPENDITURES						
8000 General Fund	1,848,191	1,855,221	56,618	1,911,839	1,977,917	2,033,450
3400 Other Funds Ltd	82,370,859	89,099,316	167,945	89,267,261	89,466,849	91,226,589
6400 Federal Funds Ltd	56,358,897	161,857,041	218,172	162,075,213	162,293,279	168,157,586
TOTAL EXPENDITURES	**$140,577,947**	**$252,811,578**	**$442,735**	**$253,254,313**	**$253,738,045**	**$261,417,625**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	1,312	4,570,334	(167,945)	4,402,389	5,514,846	3,755,106
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**$1,312**	**$4,570,334**	**($167,945)**	**$4,402,389**	**$5,514,846**	**$3,755,106**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	45	42	-	42	42	42
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	43.41	42.62	-	42.62	42.62	42.62

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	685,784	753,117	-	753,117	530,319	530,319
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	(8,598)	-	-	-	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	677,186	753,117	-	753,117	530,319	530,319
TOTAL BEGINNING BALANCE	**$677,186**	**$753,117**	**-**	**$753,117**	**$530,319**	**$530,319**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	206,062	197,381	-	197,381	197,384	205,448
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	4,160,576	-	2,442,000	2,442,000	4,477,000	2,035,000
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	5,608	-	-	-	-	-
OTHER						
0975 Other Revenues						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	5,120	1,862,000	-	1,862,000	8,000	8,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	8,183,150	8,532,265	263,042	8,795,307	9,117,242	9,208,586
TRANSFERS IN						
1581 Tsfr From Education, Dept of						
3400 Other Funds Ltd	418,374	413,798	-	413,798	413,798	413,798
REVENUES						
8000 General Fund	206,062	197,381	-	197,381	197,384	205,448
3400 Other Funds Ltd	4,589,678	2,275,798	2,442,000	4,717,798	4,898,798	2,456,798
6400 Federal Funds Ltd	8,183,150	8,532,265	263,042	8,795,307	9,117,242	9,208,586
TOTAL REVENUES	**$12,978,890**	**$11,005,444**	**$2,705,042**	**$13,710,486**	**$14,213,424**	**$11,870,832**
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(23,702)	(29,470)	-	(29,470)	(29,197)	(29,197)
6400 Federal Funds Ltd	(97,230)	(112,429)	-	(112,429)	(136,981)	(136,981)
All Funds	(120,932)	(141,899)	-	(141,899)	(166,178)	(166,178)
AVAILABLE REVENUES						
8000 General Fund	206,062	197,381	-	197,381	197,384	205,448
3400 Other Funds Ltd	5,243,162	2,999,445	2,442,000	5,441,445	5,399,920	2,957,920

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6400 Federal Funds Ltd	8,085,920	8,419,836	263,042	8,682,878	8,980,261	9,071,605
TOTAL AVAILABLE REVENUES	**$13,535,144**	**$11,616,662**	**$2,705,042**	**$14,321,704**	**$14,577,565**	**$12,234,973**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	947,108	1,030,476	68,274	1,098,750	1,127,574	1,127,574
6400 Federal Funds Ltd	3,013,393	3,091,428	205,818	3,297,246	3,382,722	3,382,722
All Funds	3,960,501	4,121,904	274,092	4,395,996	4,510,296	4,510,296
3160 Temporary Appointments						
8000 General Fund	-	29	-	29	29	30
3400 Other Funds Ltd	1,753,963	1,447	2,087,383	2,088,830	2,088,830	1,501
6400 Federal Funds Ltd	367,623	58,240	-	58,240	58,240	60,395
All Funds	2,121,586	59,716	2,087,383	2,147,099	2,147,099	61,926
3170 Overtime Payments						
8000 General Fund	-	32	-	32	32	33
3400 Other Funds Ltd	42,245	6,157	-	6,157	6,157	6,385
6400 Federal Funds Ltd	29,670	18,971	-	18,971	18,971	19,673
All Funds	71,915	25,160	-	25,160	25,160	26,091
3180 Shift Differential						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
8000 General Fund	-	19	-	19	19	20
3400 Other Funds Ltd	9,225	4,560	-	4,560	4,560	4,729
6400 Federal Funds Ltd	26,195	13,946	-	13,946	13,946	14,462
All Funds	35,420	18,525	-	18,525	18,525	19,211
3190 All Other Differential						
8000 General Fund	-	6	-	6	6	6
3400 Other Funds Ltd	4,415	3,516	-	3,516	3,516	3,646
6400 Federal Funds Ltd	14,315	10,512	-	10,512	10,512	10,901
All Funds	18,730	14,034	-	14,034	14,034	14,553
TOTAL SALARIES & WAGES						
8000 General Fund	-	86	-	86	86	89
3400 Other Funds Ltd	2,756,956	1,046,156	2,155,657	3,201,813	3,230,637	1,143,835
6400 Federal Funds Ltd	3,451,196	3,193,097	205,818	3,398,915	3,484,391	3,488,153
TOTAL SALARIES & WAGES	**$6,208,152**	**$4,239,339**	**$2,361,475**	**$6,600,814**	**$6,715,114**	**$4,632,077**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	435	506	-	506	644	644
6400 Federal Funds Ltd	1,367	1,518	-	1,518	1,978	1,978
All Funds	1,802	2,024	-	2,024	2,622	2,622
3220 Public Employees' Retire Cont						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
8000 General Fund	-	9	-	9	11	11
3400 Other Funds Ltd	140,716	164,963	10,780	175,743	217,975	218,152
6400 Federal Funds Ltd	470,953	494,991	32,499	527,490	654,045	654,768
All Funds	611,669	659,963	43,279	703,242	872,031	872,931
3221 Pension Obligation Bond						
8000 General Fund	-	4	-	4	4	3
3400 Other Funds Ltd	62,936	64,657	(3,185)	61,472	61,472	66,298
6400 Federal Funds Ltd	213,419	194,015	(9,557)	184,458	184,458	198,939
All Funds	276,355	258,676	(12,742)	245,934	245,934	265,240
3230 Social Security Taxes						
8000 General Fund	-	5	-	5	6	6
3400 Other Funds Ltd	76,355	80,038	164,908	244,946	247,148	87,537
6400 Federal Funds Ltd	262,814	244,257	15,745	260,002	266,555	267,176
All Funds	339,169	324,300	180,653	504,953	513,709	354,719
3240 Unemployment Assessments						
3400 Other Funds Ltd	15,160	-	-	-	-	-
6400 Federal Funds Ltd	47,815	-	-	-	-	-
All Funds	62,975	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	3,339	782	-	782	782	782

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6400 Federal Funds Ltd	2,449	2,392	-	2,392	2,392	2,392
All Funds	5,788	3,174	-	3,174	3,174	3,174
3260 Mass Transit Tax						
3400 Other Funds Ltd	131	-	12,934	12,934	12,934	-
3270 Flexible Benefits						
3400 Other Funds Ltd	345,859	351,072	6,179	357,251	383,364	383,364
6400 Federal Funds Ltd	1,066,676	1,053,216	18,537	1,071,753	1,150,092	1,150,092
All Funds	1,412,535	1,404,288	24,716	1,429,004	1,533,456	1,533,456
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	-	18	-	18	21	20
3400 Other Funds Ltd	644,931	662,018	191,616	853,634	924,319	756,777
6400 Federal Funds Ltd	2,065,493	1,990,389	57,224	2,047,613	2,259,520	2,275,345
TOTAL OTHER PAYROLL EXPENSES	**$2,710,424**	**$2,652,425**	**$248,840**	**$2,901,265**	**$3,183,860**	**$3,032,142**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(32,555)	-	(32,555)	(32,555)	(28,078)
6400 Federal Funds Ltd	-	(97,666)	-	(97,666)	(97,666)	(155,601)
All Funds	-	(130,221)	-	(130,221)	(130,221)	(183,679)
TOTAL PERSONAL SERVICES						
8000 General Fund	-	104	-	104	107	109

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	3,401,887	1,675,619	2,347,273	4,022,892	4,122,401	1,872,534
6400 Federal Funds Ltd	5,516,689	5,085,820	263,042	5,348,862	5,646,245	5,607,897
TOTAL PERSONAL SERVICES	**$8,918,576**	**$6,761,543**	**$2,610,315**	**$9,371,858**	**$9,768,753**	**$7,480,540**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	80,726	1,145	96,284	97,429	97,429	1,187
6400 Federal Funds Ltd	15,552	20,288	-	20,288	20,288	21,039
All Funds	96,278	21,433	96,284	117,717	117,717	22,226
4125 Out of State Travel						
3400 Other Funds Ltd	345	-	-	-	-	-
6400 Federal Funds Ltd	5,725	-	-	-	-	-
All Funds	6,070	-	-	-	-	-
4150 Employee Training						
3400 Other Funds Ltd	1,688	263	-	263	-	-
6400 Federal Funds Ltd	46,095	114,089	-	114,089	112,543	116,707
All Funds	47,783	114,352	-	114,352	112,543	116,707
4175 Office Expenses						
3400 Other Funds Ltd	14,281	12,006	-	12,006	12,006	12,450
6400 Federal Funds Ltd	79,302	36,623	-	36,623	36,623	37,978
All Funds	93,583	48,629	-	48,629	48,629	50,428

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
4200 Telecommunications						
3400 Other Funds Ltd	8,310	2,302	-	2,302	2,302	2,387
6400 Federal Funds Ltd	28,457	7,968	-	7,968	7,968	8,263
All Funds	36,767	10,270	-	10,270	10,270	10,650
4225 State Gov. Service Charges						
8000 General Fund	-	58	-	58	58	34
3400 Other Funds Ltd	110,153	222,623	-	222,623	223,820	214,816
6400 Federal Funds Ltd	235,574	318,538	-	318,538	322,887	335,512
All Funds	345,727	541,219	-	541,219	546,765	550,362
4250 Data Processing						
3400 Other Funds Ltd	18	-	-	-	-	-
6400 Federal Funds Ltd	304	-	-	-	-	-
All Funds	322	-	-	-	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	545	651	-	651	651	675
6400 Federal Funds Ltd	1,634	8,367	-	8,367	8,367	8,677
All Funds	2,179	9,018	-	9,018	9,018	9,352
4300 Professional Services						
8000 General Fund	140,263	197,217	-	197,217	197,217	205,303
3400 Other Funds Ltd	97,089	21,951	-	21,951	21,951	22,851

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
6400 Federal Funds Ltd	712,057	1,261,027	-	1,261,027	1,261,027	1,312,729
All Funds	949,409	1,480,195	-	1,480,195	1,480,195	1,540,883
4315 IT Professional Services						
3400 Other Funds Ltd	8	-	-	-	-	-
6400 Federal Funds Ltd	22	-	-	-	-	-
All Funds	30	-	-	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	5,792	1,977	-	1,977	1,977	2,237
6400 Federal Funds Ltd	11,248	6,494	-	6,494	6,494	7,347
All Funds	17,040	8,471	-	8,471	8,471	9,584
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	49	-	49	49	51
6400 Federal Funds Ltd	-	148	-	148	148	153
All Funds	-	197	-	197	197	204
4450 Fuels and Utilities						
8000 General Fund	31,751	-	-	-	-	-
3400 Other Funds Ltd	51,085	17,623	-	17,623	17,623	18,275
6400 Federal Funds Ltd	174,350	168,407	-	168,407	168,407	174,638
All Funds	257,186	186,030	-	186,030	186,030	192,913
4475 Facilities Maintenance						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	43,611	8,800	-	8,800	8,800	9,126
6400 Federal Funds Ltd	123,767	85,662	-	85,662	85,662	88,831
All Funds	167,378	94,462	-	94,462	94,462	97,957
4500 Food and Kitchen Supplies						
3400 Other Funds Ltd	141,589	98,398	-	98,398	98,398	102,039
6400 Federal Funds Ltd	420,145	347,931	-	347,931	347,931	360,804
All Funds	561,734	446,329	-	446,329	446,329	462,843
4525 Medical Services and Supplies						
3400 Other Funds Ltd	5,726	5,005	-	5,005	5,005	5,190
6400 Federal Funds Ltd	16,684	15,266	-	15,266	15,266	15,831
All Funds	22,410	20,271	-	20,271	20,271	21,021
4575 Agency Program Related S and S						
3400 Other Funds Ltd	91,823	7,998	-	7,998	7,998	8,294
6400 Federal Funds Ltd	202,303	171,005	-	171,005	171,005	177,332
All Funds	294,126	179,003	-	179,003	179,003	185,626
4650 Other Services and Supplies						
8000 General Fund	19,048	2	-	2	2	2
3400 Other Funds Ltd	162,936	18,489	86,124	104,613	103,679	18,205
6400 Federal Funds Ltd	200,658	629,306	-	629,306	626,503	649,683
All Funds	382,642	647,797	86,124	733,921	730,184	667,890

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	25,588	3,804	-	3,804	3,804	3,945
6400 Federal Funds Ltd	62,067	28,678	-	28,678	28,678	29,739
All Funds	87,655	32,482	-	32,482	32,482	33,684
4715 IT Expendable Property						
3400 Other Funds Ltd	17,206	2,312	-	2,312	2,312	2,398
6400 Federal Funds Ltd	233,287	114,219	-	114,219	114,219	118,445
All Funds	250,493	116,531	-	116,531	116,531	120,843
TOTAL SERVICES & SUPPLIES						
8000 General Fund	191,062	197,277	-	197,277	197,277	205,339
3400 Other Funds Ltd	858,519	425,396	182,408	607,804	607,804	424,126
6400 Federal Funds Ltd	2,569,231	3,334,016	-	3,334,016	3,334,016	3,463,708
TOTAL SERVICES & SUPPLIES	**$3,618,812**	**$3,956,689**	**$182,408**	**$4,139,097**	**$4,139,097**	**$4,093,173**
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3400 Other Funds Ltd	68,409	-	-	-	-	-
SPECIAL PAYMENTS						
6085 Other Special Payments						
8000 General Fund	15,000	-	-	-	-	-
3400 Other Funds Ltd	105	-	-	-	-	-

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
All Funds	15,105	-	-	-	-	-
EXPENDITURES						
8000 General Fund	206,062	197,381	-	197,381	197,384	205,448
3400 Other Funds Ltd	4,328,920	2,101,015	2,529,681	4,630,696	4,730,205	2,296,660
6400 Federal Funds Ltd	8,085,920	8,419,836	263,042	8,682,878	8,980,261	9,071,605
TOTAL EXPENDITURES	**$12,620,902**	**$10,718,232**	**$2,792,723**	**$13,510,955**	**$13,907,850**	**$11,573,713**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	914,242	898,430	(87,681)	810,749	669,715	661,260
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**$914,242**	**$898,430**	**($87,681)**	**$810,749**	**$669,715**	**$661,260**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	52	46	-	46	46	46
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	46.46	46.00	-	46.00	46.00	46.00

DESCRIPTION	*2013-15 Actuals*	*2015-17 Leg Adopted Budget*	*2015-17 Emergency Boards*	*2015-17 Leg Approved Budget*	*2017-19 Base Budget*	*2017-19 Current Service Level*
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8030 General Fund Debt Svc	8,285,758	9,697,828	-	9,697,828	10,800,440	10,800,440
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	-	153,000	80,000	233,000	233,000	-
3430 Other Funds Debt Svc Ltd	51,959	-	-	-	-	-
All Funds	51,959	153,000	80,000	233,000	233,000	-
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
All Funds	75,953	-	-	-	-	-
TOTAL BOND SALES						
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3400 Other Funds Ltd	-	153,000	80,000	233,000	233,000	-
3430 Other Funds Debt Svc Ltd	51,959	-	-	-	-	-
TOTAL BOND SALES	**$127,912**	**$153,000**	**$80,000**	**$233,000**	**$233,000**	**-**
TRANSFERS IN						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
1010 Transfer In - Intrafund						
3430 Other Funds Debt Svc Ltd	62,632	106,014	-	106,014	102,541	102,541
REVENUES						
8030 General Fund Debt Svc	8,285,758	9,697,828	-	9,697,828	10,800,440	10,800,440
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3400 Other Funds Ltd	-	153,000	80,000	233,000	233,000	-
3430 Other Funds Debt Svc Ltd	114,591	106,014	-	106,014	102,541	102,541
TOTAL REVENUES	**$8,476,302**	**$9,956,842**	**$80,000**	**$10,036,842**	**$11,135,981**	**$10,902,981**
AVAILABLE REVENUES						
8030 General Fund Debt Svc	8,285,758	9,697,828	-	9,697,828	10,800,440	10,800,440
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3400 Other Funds Ltd	-	153,000	80,000	233,000	233,000	-
3430 Other Funds Debt Svc Ltd	114,591	106,014	-	106,014	102,541	102,541
TOTAL AVAILABLE REVENUES	**$8,476,302**	**$9,956,842**	**$80,000**	**$10,036,842**	**$11,135,981**	**$10,902,981**
EXPENDITURES						
SERVICES & SUPPLIES						
4625 Other COI Costs						
3400 Other Funds Ltd	-	153,000	80,000	233,000	233,000	-

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
4650 Other Services and Supplies						
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	51,959	-	-	-	-	-
All Funds	52,652	-	-	-	-	-
TOTAL SERVICES & SUPPLIES						
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3400 Other Funds Ltd	-	153,000	80,000	233,000	233,000	-
3430 Other Funds Debt Svc Ltd	51,959	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$52,652**	**$153,000**	**$80,000**	**$233,000**	**$233,000**	**-**
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	1,591,102	3,039,840	-	3,039,840	4,760,317	4,760,317
3430 Other Funds Debt Svc Ltd	-	74,907	-	74,907	78,466	78,466
All Funds	1,591,102	3,114,747	-	3,114,747	4,838,783	4,838,783
7150 Interest - Bonds						
8030 General Fund Debt Svc	1,404,352	1,494,868	-	1,494,868	2,750,162	2,750,162
3430 Other Funds Debt Svc Ltd	23,068	31,107	-	31,107	24,075	24,075
All Funds	1,427,420	1,525,975	-	1,525,975	2,774,237	2,774,237

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
7200 Principal - COP						
8030 General Fund Debt Svc	4,351,712	4,606,720	-	4,606,720	3,115,453	3,115,453
3430 Other Funds Debt Svc Ltd	35,000	-	-	-	-	-
All Funds	4,386,712	4,606,720	-	4,606,720	3,115,453	3,115,453
7250 Interest - COP						
8030 General Fund Debt Svc	928,457	556,400	-	556,400	174,508	174,508
3430 Other Funds Debt Svc Ltd	4,564	-	-	-	-	-
All Funds	933,021	556,400	-	556,400	174,508	174,508
TOTAL DEBT SERVICE						
8030 General Fund Debt Svc	8,275,623	9,697,828	-	9,697,828	10,800,440	10,800,440
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	62,632	106,014	-	106,014	102,541	102,541
TOTAL DEBT SERVICE	**$8,413,515**	**$9,803,842**	**-**	**$9,803,842**	**$10,902,981**	**$10,902,981**
EXPENDITURES						
8030 General Fund Debt Svc	8,275,623	9,697,828	-	9,697,828	10,800,440	10,800,440
3200 Other Funds Non-Ltd	693	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	75,260	-	-	-	-	-
3400 Other Funds Ltd	-	153,000	80,000	233,000	233,000	-
3430 Other Funds Debt Svc Ltd	114,591	106,014	-	106,014	102,541	102,541
TOTAL EXPENDITURES	**$8,466,167**	**$9,956,842**	**$80,000**	**$10,036,842**	**$11,135,981**	**$10,902,981**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
REVERSIONS						
9900 Reversions						
8030 General Fund Debt Svc	(10,135)	-	-	-	-	-
ENDING BALANCE						
8030 General Fund Debt Svc	-	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8010 General Fund Cap Improvement	-	250,000	-	250,000	250,000	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3010 Other Funds Cap Improvement	-	194,377	-	194,377	194,377	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6010 Federal Funds Cap Improvement	1,866,025	4,770,599	-	4,770,599	4,770,599	4,946,572
TRANSFERS IN						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improvement	385,000	-	-	-	-	-
REVENUES						
8010 General Fund Cap Improvement	-	250,000	-	250,000	250,000	-
3010 Other Funds Cap Improvement	385,000	194,377	-	194,377	194,377	-
6010 Federal Funds Cap Improvement	1,866,025	4,770,599	-	4,770,599	4,770,599	4,946,572
TOTAL REVENUES	**$2,251,025**	**$5,214,976**	**-**	**$5,214,976**	**$5,214,976**	**$4,946,572**
AVAILABLE REVENUES						
8010 General Fund Cap Improvement	-	250,000	-	250,000	250,000	-

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3010 Other Funds Cap Improvement	385,000	194,377	-	194,377	194,377	-
6010 Federal Funds Cap Improvement	1,866,025	4,770,599	-	4,770,599	4,770,599	4,946,572
TOTAL AVAILABLE REVENUES	**$2,251,025**	**$5,214,976**	**-**	**$5,214,976**	**$5,214,976**	**$4,946,572**
EXPENDITURES						
SERVICES & SUPPLIES						
4225 State Gov. Service Charges						
6010 Federal Funds Cap Improvement	-	1,308	-	1,308	1,308	817
4325 Attorney General						
6010 Federal Funds Cap Improvement	2,147	-	-	-	-	-
4475 Facilities Maintenance						
6010 Federal Funds Cap Improvement	495,993	-	-	-	-	-
4650 Other Services and Supplies						
6010 Federal Funds Cap Improvement	1,367,885	32	-	32	32	33
TOTAL SERVICES & SUPPLIES						
6010 Federal Funds Cap Improvement	1,866,025	1,340	-	1,340	1,340	850
TOTAL SERVICES & SUPPLIES	**$1,866,025**	**$1,340**	**-**	**$1,340**	**$1,340**	**$850**
CAPITAL OUTLAY						
5650 Land and Improvements						
6010 Federal Funds Cap Improvement	-	370,207	-	370,207	370,207	383,905
5700 Building Structures						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3010 Other Funds Cap Improvement	-	194,377	-	194,377	194,377	-
6010 Federal Funds Cap Improvement	-	3,946,577	-	3,946,577	3,946,577	4,092,600
All Funds	-	4,140,954	-	4,140,954	4,140,954	4,092,600
5750 Equipment - Part of Building						
6010 Federal Funds Cap Improvement	-	287,939	-	287,939	287,939	298,593
5900 Other Capital Outlay						
8010 General Fund Cap Improvement	-	250,000	-	250,000	250,000	-
3010 Other Funds Cap Improvement	385,000	-	-	-	-	-
6010 Federal Funds Cap Improvement	-	164,536	-	164,536	164,536	170,624
All Funds	385,000	414,536	-	414,536	414,536	170,624
TOTAL CAPITAL OUTLAY						
8010 General Fund Cap Improvement	-	250,000	-	250,000	250,000	-
3010 Other Funds Cap Improvement	385,000	194,377	-	194,377	194,377	-
6010 Federal Funds Cap Improvement	-	4,769,259	-	4,769,259	4,769,259	4,945,722
TOTAL CAPITAL OUTLAY	**$385,000**	**$5,213,636**	**-**	**$5,213,636**	**$5,213,636**	**$4,945,722**
EXPENDITURES						
8010 General Fund Cap Improvement	-	250,000	-	250,000	250,000	-
3010 Other Funds Cap Improvement	385,000	194,377	-	194,377	194,377	-
6010 Federal Funds Cap Improvement	1,866,025	4,770,599	-	4,770,599	4,770,599	4,946,572
TOTAL EXPENDITURES	**$2,251,025**	**$5,214,976**	**-**	**$5,214,976**	**$5,214,976**	**$4,946,572**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
ENDING BALANCE						
8010 General Fund Cap Improvement	-	-	-	-	-	-
3010 Other Funds Cap Improvement	-	-	-	-	-	-
6010 Federal Funds Cap Improvement	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3020 Other Funds Cap Construction	170,497	3,130,920	-	3,130,920	2,384,414	2,384,414
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construction	8,592,299	11,677,000	6,500,000	18,177,000	-	-
INTEREST EARNINGS						
0605 Interest Income						
3020 Other Funds Cap Construction	63,010	33,622	-	33,622	35,162	35,162
SALES INCOME						
0705 Sales Income						
3020 Other Funds Cap Construction	3,573,960	6,126,571	5,000,000	11,126,571	101,571	101,571
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3020 Other Funds Cap Construction	-	-	725,963	725,963	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6020 Federal Funds Cap Construction	6,871,998	21,297,418	2,991,833	24,289,251	-	-
TRANSFERS IN						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
1010 Transfer In - Intrafund						
3020 Other Funds Cap Construction	220,000	-	-	-	-	-
1050 Transfer In Other						
3020 Other Funds Cap Construction	162,247	-	-	-	-	-
TOTAL TRANSFERS IN						
3020 Other Funds Cap Construction	382,247	-	-	-	-	-
TOTAL TRANSFERS IN	**$382,247**	**-**	**-**	**-**	**-**	**-**
REVENUES						
3020 Other Funds Cap Construction	12,611,516	17,837,193	12,225,963	30,063,156	136,733	136,733
6020 Federal Funds Cap Construction	6,871,998	21,297,418	2,991,833	24,289,251	-	-
TOTAL REVENUES	**$19,483,514**	**$39,134,611**	**$15,217,796**	**$54,352,407**	**$136,733**	**$136,733**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3020 Other Funds Cap Construction	(610,892)	-	-	-	-	-
2050 Transfer to Other						
3020 Other Funds Cap Construction	(663,627)	-	-	-	-	-
TOTAL TRANSFERS OUT						
3020 Other Funds Cap Construction	(1,274,519)	-	-	-	-	-
TOTAL TRANSFERS OUT	**($1,274,519)**	**-**	**-**	**-**	**-**	**-**
AVAILABLE REVENUES						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3020 Other Funds Cap Construction	11,507,494	20,968,113	12,225,963	33,194,076	2,521,147	2,521,147
6020 Federal Funds Cap Construction	6,871,998	21,297,418	2,991,833	24,289,251	-	-
TOTAL AVAILABLE REVENUES	**$18,379,492**	**$42,265,531**	**$15,217,796**	**$57,483,327**	**$2,521,147**	**$2,521,147**
EXPENDITURES						
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3020 Other Funds Cap Construction	370,154	-	-	-	-	-
5650 Land and Improvements						
3020 Other Funds Cap Construction	4,109,579	1,353,390	805,000	2,158,390	-	-
6020 Federal Funds Cap Construction	1,317,000	3,655,505	209,428	3,864,933	-	-
All Funds	5,426,579	5,008,895	1,014,428	6,023,323	-	-
5700 Building Structures						
3020 Other Funds Cap Construction	2,906,692	7,054,050	10,500,963	17,555,013	-	-
6020 Federal Funds Cap Construction	4,237,593	11,787,282	2,354,899	14,142,181	-	-
All Funds	7,144,285	18,841,332	12,855,862	31,697,194	-	-
5750 Equipment - Part of Building						
3020 Other Funds Cap Construction	1,083,230	2,919,250	805,000	3,724,250	-	-
6020 Federal Funds Cap Construction	955,200	5,101,662	378,772	5,480,434	-	-
All Funds	2,038,430	8,020,912	1,183,772	9,204,684	-	-
5900 Other Capital Outlay						

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3020 Other Funds Cap Construction	625,445	486,591	115,000	601,591	-	-
6020 Federal Funds Cap Construction	362,205	752,969	48,734	801,703	-	-
All Funds	987,650	1,239,560	163,734	1,403,294	-	-
TOTAL CAPITAL OUTLAY						
3020 Other Funds Cap Construction	9,095,100	11,813,281	12,225,963	24,039,244	-	-
6020 Federal Funds Cap Construction	6,871,998	21,297,418	2,991,833	24,289,251	-	-
TOTAL CAPITAL OUTLAY	**$15,967,098**	**$33,110,699**	**$15,217,796**	**$48,328,495**	**-**	**-**
EXPENDITURES						
3020 Other Funds Cap Construction	9,095,100	11,813,281	12,225,963	24,039,244	-	-
6020 Federal Funds Cap Construction	6,871,998	21,297,418	2,991,833	24,289,251	-	-
TOTAL EXPENDITURES	**$15,967,098**	**$33,110,699**	**$15,217,796**	**$48,328,495**	**-**	**-**
ENDING BALANCE						
3020 Other Funds Cap Construction	2,412,394	9,154,832	-	9,154,832	2,521,147	2,521,147
6020 Federal Funds Cap Construction	-	-	-	-	-	-
TOTAL ENDING BALANCE	**$2,412,394**	**$9,154,832**	**-**	**$9,154,832**	**$2,521,147**	**$2,521,147**

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3020 Other Funds Cap Construction	2,384,414	-	2,384,414	-	2,384,414
3400 Other Funds Ltd	13,204,082	-	13,204,082	-	13,204,082
All Funds	15,588,496	-	15,588,496	-	15,588,496
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	15,649,808	480,447	16,130,255	23,327,585	39,457,840
8010 General Fund Cap Improvement	250,000	(250,000)	-	-	-
8030 General Fund Debt Svc	10,800,440	-	10,800,440	1,236,199	12,036,639
All Funds	26,700,248	230,447	26,930,695	24,563,784	51,494,479
FEDERAL FUNDS AS OTHER FUNDS					
0355 Federal Revenues					
3400 Other Funds Ltd	376,200	-	376,200	-	376,200
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	4,477,000	(2,442,000)	2,035,000	97,680	2,132,680
FINES, RENTS AND ROYALTIES					
0510 Rents and Royalties					
3400 Other Funds Ltd	3,009,720	-	3,009,720	-	3,009,720
BOND SALES					
0555 General Fund Obligation Bonds					

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3020 Other Funds Cap Construction	-	-	-	23,331,858	23,331,858
3400 Other Funds Ltd	233,000	(233,000)	-	383,142	383,142
All Funds	233,000	(233,000)	-	23,715,000	23,715,000
INTEREST EARNINGS					
0605 Interest Income					
3020 Other Funds Cap Construction	35,162	-	35,162	-	35,162
3400 Other Funds Ltd	1,670	-	1,670	-	1,670
All Funds	36,832	-	36,832	-	36,832
SALES INCOME					
0705 Sales Income					
3020 Other Funds Cap Construction	101,571	-	101,571	-	101,571
DONATIONS AND CONTRIBUTIONS					
0905 Donations					
3010 Other Funds Cap Improvement	194,377	(194,377)	-	-	-
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	428,000	-	428,000	-	428,000
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6010 Federal Funds Cap Improvement	4,770,599	175,973	4,946,572	-	4,946,572
6400 Federal Funds Ltd	255,435,364	2,892,342	258,327,706	20,874,599	279,202,305
All Funds	260,205,963	3,068,315	263,274,278	20,874,599	284,148,877
TRANSFERS IN					

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	250,523	-	250,523	-	250,523
3430 Other Funds Debt Svc Ltd	102,541	-	102,541	-	102,541
All Funds	353,064	-	353,064	-	353,064
1020 Transfer In - Indirect Cost					
3400 Other Funds Ltd	1,595,000	-	1,595,000	-	1,595,000
1050 Transfer In Other					
3400 Other Funds Ltd	-	-	-	22,215	22,215
1109 Tsfr From Aviation, Dept of					
3400 Other Funds Ltd	75,000	-	75,000	-	75,000
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	84,127,000	-	84,127,000	-	84,127,000
1581 Tsfr From Education, Dept of					
3400 Other Funds Ltd	413,798	-	413,798	-	413,798
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	86,461,321	-	86,461,321	22,215	86,483,536
3430 Other Funds Debt Svc Ltd	102,541	-	102,541	-	102,541
TOTAL TRANSFERS IN	**$86,563,862**	**-**	**$86,563,862**	**$22,215**	**$86,586,077**
TOTAL REVENUES					
8000 General Fund	15,649,808	480,447	16,130,255	23,327,585	39,457,840
8010 General Fund Cap Improvement	250,000	(250,000)	-	-	-
8030 General Fund Debt Svc	10,800,440	-	10,800,440	1,236,199	12,036,639
3010 Other Funds Cap Improvement	194,377	(194,377)	-	-	-

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3020 Other Funds Cap Construction	136,733	-	136,733	23,331,858	23,468,591
3400 Other Funds Ltd	94,986,911	(2,675,000)	92,311,911	503,037	92,814,948
3430 Other Funds Debt Svc Ltd	102,541	-	102,541	-	102,541
6010 Federal Funds Cap Improvement	4,770,599	175,973	4,946,572	-	4,946,572
6400 Federal Funds Ltd	255,435,364	2,892,342	258,327,706	20,874,599	279,202,305
TOTAL REVENUES	**$382,326,773**	**$429,385**	**$382,756,158**	**$69,273,278**	**$452,029,436**
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(353,064)	-	(353,064)	-	(353,064)
2020 Transfer Out - Indirect Cost					
3400 Other Funds Ltd	(29,197)	-	(29,197)	-	(29,197)
6400 Federal Funds Ltd	(1,565,803)	-	(1,565,803)	-	(1,565,803)
All Funds	(1,595,000)	-	(1,595,000)	-	(1,595,000)
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(382,261)	-	(382,261)	-	(382,261)
6400 Federal Funds Ltd	(1,565,803)	-	(1,565,803)	-	(1,565,803)
TOTAL TRANSFERS OUT	**($1,948,064)**	**-**	**($1,948,064)**	**-**	**($1,948,064)**
AVAILABLE REVENUES					
8000 General Fund	15,649,808	480,447	16,130,255	23,327,585	39,457,840
8010 General Fund Cap Improvement	250,000	(250,000)	-	-	-
8030 General Fund Debt Svc	10,800,440	-	10,800,440	1,236,199	12,036,639
3010 Other Funds Cap Improvement	194,377	(194,377)	-	-	-
3020 Other Funds Cap Construction	2,521,147	-	2,521,147	23,331,858	25,853,005

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3400 Other Funds Ltd	107,808,732	(2,675,000)	105,133,732	503,037	105,636,769
3430 Other Funds Debt Svc Ltd	102,541	-	102,541	-	102,541
6010 Federal Funds Cap Improvement	4,770,599	175,973	4,946,572	-	4,946,572
6400 Federal Funds Ltd	253,869,561	2,892,342	256,761,903	20,874,599	277,636,502
TOTAL AVAILABLE REVENUES	**$395,967,205**	**$429,385**	**$396,396,590**	**$69,273,278**	**$465,669,868**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	4,927,062	-	4,927,062	1,243,552	6,170,614
3400 Other Funds Ltd	6,806,687	-	6,806,687	130,245	6,936,932
6400 Federal Funds Ltd	34,124,072	-	34,124,072	4,300,673	38,424,745
All Funds	45,857,821	-	45,857,821	5,674,470	51,532,291
3160 Temporary Appointments					
8000 General Fund	29	1	30	-	30
3400 Other Funds Ltd	2,088,830	(2,087,329)	1,501	-	1,501
6400 Federal Funds Ltd	58,240	2,155	60,395	-	60,395
All Funds	2,147,099	(2,085,173)	61,926	-	61,926
3170 Overtime Payments					
8000 General Fund	6,111	226	6,337	-	6,337
3400 Other Funds Ltd	7,289	270	7,559	2,156	9,715
6400 Federal Funds Ltd	66,952	2,477	69,429	6,469	75,898
All Funds	80,352	2,973	83,325	8,625	91,950

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3180 Shift Differential					
8000 General Fund	969	36	1,005	-	1,005
3400 Other Funds Ltd	4,576	170	4,746	2,156	6,902
6400 Federal Funds Ltd	45,942	1,700	47,642	6,469	54,111
All Funds	51,487	1,906	53,393	8,625	62,018
3190 All Other Differential					
8000 General Fund	1,198,627	44,350	1,242,977	-	1,242,977
3400 Other Funds Ltd	16,859	624	17,483	-	17,483
6400 Federal Funds Ltd	17,757	658	18,415	-	18,415
All Funds	1,233,243	45,632	1,278,875	-	1,278,875
TOTAL SALARIES & WAGES					
8000 General Fund	6,132,798	44,613	6,177,411	1,243,552	7,420,963
3400 Other Funds Ltd	8,924,241	(2,086,265)	6,837,976	134,557	6,972,533
6400 Federal Funds Ltd	34,312,963	6,990	34,319,953	4,313,611	38,633,564
TOTAL SALARIES & WAGES	**$49,370,002**	**($2,034,662)**	**$47,335,340**	**$5,691,720**	**$53,027,060**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	2,198	-	2,198	627	2,825
3400 Other Funds Ltd	5,697	-	5,697	127	5,824
6400 Federal Funds Ltd	16,236	-	16,236	2,921	19,157
All Funds	24,131	-	24,131	3,675	27,806
3220 Public Employees' Retire Cont					
8000 General Fund	1,170,739	14,662	1,185,401	237,387	1,422,788

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3400 Other Funds Ltd	1,304,888	279	1,305,167	25,687	1,330,854
6400 Federal Funds Ltd	6,539,219	1,345	6,540,564	823,474	7,364,038
All Funds	9,014,846	16,286	9,031,132	1,086,548	10,117,680
3221 Pension Obligation Bond					
8000 General Fund	348,497	10,023	358,520	-	358,520
3400 Other Funds Ltd	370,915	25,857	396,772	-	396,772
6400 Federal Funds Ltd	2,005,610	(17,268)	1,988,342	-	1,988,342
All Funds	2,725,022	18,612	2,743,634	-	2,743,634
3230 Social Security Taxes					
8000 General Fund	463,380	5,874	469,254	95,126	564,380
3400 Other Funds Ltd	682,717	(159,570)	523,147	10,295	533,442
6400 Federal Funds Ltd	2,624,953	871	2,625,824	329,994	2,955,818
All Funds	3,771,050	(152,825)	3,618,225	435,415	4,053,640
3240 Unemployment Assessments					
8000 General Fund	47,970	1,775	49,745	-	49,745
3400 Other Funds Ltd	76,640	2,835	79,475	1,250	80,725
6400 Federal Funds Ltd	61,744	2,285	64,029	3,750	67,779
All Funds	186,354	6,895	193,249	5,000	198,249
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	2,721	-	2,721	766	3,487
3400 Other Funds Ltd	6,888	-	6,888	170	7,058
6400 Federal Funds Ltd	19,645	-	19,645	3,523	23,168
All Funds	29,254	-	29,254	4,459	33,713

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3260 Mass Transit Tax					
8000 General Fund	30,279	6,518	36,797	7,460	44,257
3400 Other Funds Ltd	45,704	(11,543)	34,161	64	34,225
All Funds	75,983	(5,025)	70,958	7,524	78,482
3270 Flexible Benefits					
8000 General Fund	1,322,517	-	1,322,517	372,861	1,695,378
3400 Other Funds Ltd	1,932,634	-	1,932,634	77,918	2,010,552
6400 Federal Funds Ltd	9,484,201	-	9,484,201	1,702,727	11,186,928
All Funds	12,739,352	-	12,739,352	2,153,506	14,892,858
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	3,388,301	38,852	3,427,153	714,227	4,141,380
3400 Other Funds Ltd	4,426,083	(142,142)	4,283,941	115,511	4,399,452
6400 Federal Funds Ltd	20,751,608	(12,767)	20,738,841	2,866,389	23,605,230
TOTAL OTHER PAYROLL EXPENSES	**$28,565,992**	**($116,057)**	**$28,449,935**	**$3,696,127**	**$32,146,062**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(19,667)	(80,184)	(99,851)	-	(99,851)
3400 Other Funds Ltd	(74,278)	(57,254)	(131,532)	-	(131,532)
6400 Federal Funds Ltd	(352,527)	(358,974)	(711,501)	-	(711,501)
All Funds	(446,472)	(496,412)	(942,884)	-	(942,884)
TOTAL PERSONAL SERVICES					
8000 General Fund	9,501,432	3,281	9,504,713	1,957,779	11,462,492
3400 Other Funds Ltd	13,276,046	(2,285,661)	10,990,385	250,068	11,240,453

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
6400 Federal Funds Ltd	54,712,044	(364,751)	54,347,293	7,180,000	61,527,293
TOTAL PERSONAL SERVICES	**$77,489,522**	**($2,647,131)**	**$74,842,391**	**$9,387,847**	**$84,230,238**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	21,696	804	22,500	164,500	187,000
3400 Other Funds Ltd	161,472	(93,873)	67,599	-	67,599
6400 Federal Funds Ltd	491,467	(4,852)	486,615	37,000	523,615
All Funds	674,635	(97,921)	576,714	201,500	778,214
4125 Out of State Travel					
8000 General Fund	39,697	1,468	41,165	15,500	56,665
3400 Other Funds Ltd	25,196	933	26,129	-	26,129
6400 Federal Funds Ltd	298,393	5,115	303,508	50,500	354,008
All Funds	363,286	7,516	370,802	66,000	436,802
4150 Employee Training					
8000 General Fund	13,004	481	13,485	5,250	18,735
3400 Other Funds Ltd	26,344	974	27,318	-	27,318
6400 Federal Funds Ltd	918,376	350	918,726	8,250	926,976
All Funds	957,724	1,805	959,529	13,500	973,029
4175 Office Expenses					
8000 General Fund	47,751	1,766	49,517	10,000	59,517
3400 Other Funds Ltd	58,961	2,181	61,142	7,500	68,642
6400 Federal Funds Ltd	397,268	(7,485)	389,783	40,500	430,283
All Funds	503,980	(3,538)	500,442	58,000	558,442

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
4200 Telecommunications					
8000 General Fund	82,146	3,039	85,185	4,000	89,185
3400 Other Funds Ltd	279,025	10,323	289,348	-	289,348
6400 Federal Funds Ltd	177,321	(42,687)	134,634	16,000	150,634
All Funds	538,492	(29,325)	509,167	20,000	529,167
4225 State Gov. Service Charges					
8000 General Fund	855,673	1,225,240	2,080,913	-	2,080,913
3400 Other Funds Ltd	1,412,500	(952,298)	460,202	-	460,202
6010 Federal Funds Cap Improvement	1,308	(491)	817	-	817
6400 Federal Funds Ltd	1,755,760	360,421	2,116,181	-	2,116,181
All Funds	4,025,241	632,872	4,658,113	-	4,658,113
4250 Data Processing					
8000 General Fund	13,845	513	14,358	51,200	65,558
3400 Other Funds Ltd	990,463	36,647	1,027,110	-	1,027,110
6400 Federal Funds Ltd	164,984	(20,705)	144,279	8,700	152,979
All Funds	1,169,292	16,455	1,185,747	59,900	1,245,647
4275 Publicity and Publications					
8000 General Fund	16,783	621	17,404	250	17,654
3400 Other Funds Ltd	35,888	1,328	37,216	1,000	38,216
6400 Federal Funds Ltd	91,957	3,403	95,360	4,750	100,110
All Funds	144,628	5,352	149,980	6,000	155,980
4300 Professional Services					
8000 General Fund	219,536	9,001	228,537	10,946,681	11,175,218

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3400 Other Funds Ltd	2,224,260	91,195	2,315,455	36,375	2,351,830
6400 Federal Funds Ltd	2,344,501	76,022	2,420,523	119,625	2,540,148
All Funds	4,788,297	176,218	4,964,515	11,102,681	16,067,196
4315 IT Professional Services					
3400 Other Funds Ltd	500,000	(500,000)	-	-	-
4325 Attorney General					
8000 General Fund	58,618	7,702	66,320	-	66,320
3400 Other Funds Ltd	63,773	8,380	72,153	-	72,153
6400 Federal Funds Ltd	38,964	5,121	44,085	5,000	49,085
All Funds	161,355	21,203	182,558	5,000	187,558
4375 Employee Recruitment and Develop					
8000 General Fund	5,642	208	5,850	1,500	7,350
3400 Other Funds Ltd	2,158	80	2,238	-	2,238
6400 Federal Funds Ltd	11,696	431	12,127	2,000	14,127
All Funds	19,496	719	20,215	3,500	23,715
4400 Dues and Subscriptions					
8000 General Fund	10,724	397	11,121	-	11,121
3400 Other Funds Ltd	10,347	383	10,730	-	10,730
6400 Federal Funds Ltd	34,242	1,008	35,250	1,500	36,750
All Funds	55,313	1,788	57,101	1,500	58,601
4425 Facilities Rental and Taxes					
8000 General Fund	790,595	54,551	845,146	26,380	871,526
3400 Other Funds Ltd	133,887	9,238	143,125	-	143,125

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
6400 Federal Funds Ltd	1,055,379	72,821	1,128,200	26,380	1,154,580
All Funds	1,979,861	136,610	2,116,471	52,760	2,169,231
4450 Fuels and Utilities					
8000 General Fund	2,164,237	80,076	2,244,313	300,000	2,544,313
3400 Other Funds Ltd	1,015,370	37,569	1,052,939	(494,500)	558,439
6400 Federal Funds Ltd	13,537,539	(476,585)	13,060,954	2,216,500	15,277,454
All Funds	16,717,146	(358,940)	16,358,206	2,022,000	18,380,206
4475 Facilities Maintenance					
8000 General Fund	1,426,979	(922,812)	504,167	-	504,167
3400 Other Funds Ltd	229,996	8,510	238,506	90,000	328,506
6400 Federal Funds Ltd	9,027,723	(1,155,896)	7,871,827	3,595,138	11,466,965
All Funds	10,684,698	(2,070,198)	8,614,500	3,685,138	12,299,638
4500 Food and Kitchen Supplies					
8000 General Fund	5,222	193	5,415	-	5,415
3400 Other Funds Ltd	100,634	3,724	104,358	71,250	175,608
6400 Federal Funds Ltd	358,995	12,242	371,237	136,362	507,599
All Funds	464,851	16,159	481,010	207,612	688,622
4525 Medical Services and Supplies					
8000 General Fund	310	11	321	-	321
3400 Other Funds Ltd	5,005	185	5,190	-	5,190
6400 Federal Funds Ltd	132,087	(19)	132,068	-	132,068
All Funds	137,402	177	137,579	-	137,579
4575 Agency Program Related S and S					

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
8000 General Fund	12,580	465	13,045	61,745	74,790
3400 Other Funds Ltd	11,355	420	11,775	31,750	43,525
6400 Federal Funds Ltd	263,202	9,741	272,943	9,000	281,943
All Funds	287,137	10,626	297,763	102,495	400,258
4625 Other COI Costs					
3400 Other Funds Ltd	235,062	(233,000)	2,062	383,142	385,204
4650 Other Services and Supplies					
8000 General Fund	153,897	5,693	159,590	7,272,926	7,432,516
3400 Other Funds Ltd	260,324	(79,680)	180,644	30,000	210,644
6010 Federal Funds Cap Improvement	32	1	33	-	33
6400 Federal Funds Ltd	9,157,744	(1,441,031)	7,716,713	6,237,926	13,954,639
All Funds	9,571,997	(1,515,017)	8,056,980	13,540,852	21,597,832
4700 Expendable Prop 250 - 5000					
8000 General Fund	35,947	1,330	37,277	235,485	272,762
3400 Other Funds Ltd	76,062	2,814	78,876	25,000	103,876
6400 Federal Funds Ltd	2,153,719	68,886	2,222,605	82,800	2,305,405
All Funds	2,265,728	73,030	2,338,758	343,285	2,682,043
4715 IT Expendable Property					
8000 General Fund	31,216	1,155	32,371	94,943	127,314
3400 Other Funds Ltd	67,385	2,495	69,880	-	69,880
6400 Federal Funds Ltd	608,518	13,697	622,215	13,000	635,215
All Funds	707,119	17,347	724,466	107,943	832,409
TOTAL SERVICES & SUPPLIES					

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
8000 General Fund	6,006,098	471,902	6,478,000	19,190,360	25,668,360
3400 Other Funds Ltd	7,925,467	(1,641,472)	6,283,995	181,517	6,465,512
6010 Federal Funds Cap Improvement	1,340	(490)	850	-	850
6400 Federal Funds Ltd	43,019,835	(2,520,002)	40,499,833	12,610,931	53,110,764
TOTAL SERVICES & SUPPLIES	**$56,952,740**	**($3,690,062)**	**$53,262,678**	**$31,982,808**	**$85,245,486**
CAPITAL OUTLAY					
5100 Office Furniture and Fixtures					
3400 Other Funds Ltd	20,910	774	21,684	-	21,684
5200 Technical Equipment					
3400 Other Funds Ltd	15,450	572	16,022	-	16,022
6400 Federal Funds Ltd	126,558	4,683	131,241	-	131,241
All Funds	142,008	5,255	147,263	-	147,263
5350 Industrial and Heavy Equipment					
6400 Federal Funds Ltd	223,784	8,280	232,064	-	232,064
5400 Automotive and Aircraft					
3400 Other Funds Ltd	72,011	2,664	74,675	-	74,675
5550 Data Processing Software					
6400 Federal Funds Ltd	144,335	5,341	149,676	-	149,676
5600 Data Processing Hardware					
6400 Federal Funds Ltd	134,502	4,977	139,479	-	139,479
5650 Land and Improvements					
6010 Federal Funds Cap Improvement	370,207	13,698	383,905	-	383,905
5700 Building Structures					

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3010 Other Funds Cap Improvement	194,377	(194,377)	-	-	-
3020 Other Funds Cap Construction	-	-	-	16,798,937	16,798,937
6010 Federal Funds Cap Improvement	3,946,577	146,023	4,092,600	-	4,092,600
All Funds	4,140,954	(48,354)	4,092,600	16,798,937	20,891,537
5750 Equipment - Part of Building					
3020 Other Funds Cap Construction	-	-	-	5,832,965	5,832,965
6010 Federal Funds Cap Improvement	287,939	10,654	298,593	-	298,593
All Funds	287,939	10,654	298,593	5,832,965	6,131,558
5900 Other Capital Outlay					
8000 General Fund	-	-	-	179,446	179,446
8010 General Fund Cap Improvement	250,000	(250,000)	-	-	-
3020 Other Funds Cap Construction	-	-	-	699,956	699,956
6010 Federal Funds Cap Improvement	164,536	6,088	170,624	-	170,624
6400 Federal Funds Ltd	346,796	12,832	359,628	-	359,628
All Funds	761,332	(231,080)	530,252	879,402	1,409,654
TOTAL CAPITAL OUTLAY					
8000 General Fund	-	-	-	179,446	179,446
8010 General Fund Cap Improvement	250,000	(250,000)	-	-	-
3010 Other Funds Cap Improvement	194,377	(194,377)	-	-	-
3020 Other Funds Cap Construction	-	-	-	23,331,858	23,331,858
3400 Other Funds Ltd	108,371	4,010	112,381	-	112,381
6010 Federal Funds Cap Improvement	4,769,259	176,463	4,945,722	-	4,945,722
6400 Federal Funds Ltd	975,975	36,113	1,012,088	-	1,012,088

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
TOTAL CAPITAL OUTLAY	**$6,297,982**	**($227,791)**	**$6,070,191**	**$23,511,304**	**$29,581,495**
SPECIAL PAYMENTS					
6015 Dist to Cities					
3400 Other Funds Ltd	35,840,923	1,326,114	37,167,037	-	37,167,037
6400 Federal Funds Ltd	39,379,225	1,457,031	40,836,256	-	40,836,256
All Funds	75,220,148	2,783,145	78,003,293	-	78,003,293
6020 Dist to Counties					
3400 Other Funds Ltd	23,442,858	867,386	24,310,244	-	24,310,244
6400 Federal Funds Ltd	30,085,739	1,113,172	31,198,911	-	31,198,911
All Funds	53,528,597	1,980,558	55,509,155	-	55,509,155
6025 Dist to Other Gov Unit					
3400 Other Funds Ltd	20,581,341	761,510	21,342,851	-	21,342,851
6400 Federal Funds Ltd	63,564,438	2,351,884	65,916,322	-	65,916,322
All Funds	84,145,779	3,113,394	87,259,173	-	87,259,173
6030 Dist to Non-Gov Units					
6400 Federal Funds Ltd	20,522,408	759,329	21,281,737	-	21,281,737
6035 Dist to Individuals					
3400 Other Funds Ltd	171,878	6,359	178,237	-	178,237
6040 Dist to Local School Districts					
6400 Federal Funds Ltd	1,609,897	59,566	1,669,463	-	1,669,463
6065 Loan Repaid To State Agencies					
8000 General Fund	142,278	5,264	147,542	-	147,542
3400 Other Funds Ltd	44,198	(44,198)	-	-	-

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
All Funds	186,476	(38,934)	147,542	-	147,542
6259 Spc Pmt to Pub Safety Stds/Trng					
3400 Other Funds Ltd	515,412	19,070	534,482	100,000	634,482
6525 Spc Pmt to HECC					
8000 General Fund	-	-	-	2,000,000	2,000,000
6660 Spc Pmt to Land Conservation Dev					
6400 Federal Funds Ltd	-	-	-	1,083,668	1,083,668
TOTAL SPECIAL PAYMENTS					
8000 General Fund	142,278	5,264	147,542	2,000,000	2,147,542
3400 Other Funds Ltd	80,596,610	2,936,241	83,532,851	100,000	83,632,851
6400 Federal Funds Ltd	155,161,707	5,740,982	160,902,689	1,083,668	161,986,357
TOTAL SPECIAL PAYMENTS	**$235,900,595**	**$8,682,487**	**$244,583,082**	**$3,183,668**	**$247,766,750**
DEBT SERVICE					
7100 Principal - Bonds					
8030 General Fund Debt Svc	4,760,317	-	4,760,317	580,000	5,340,317
3430 Other Funds Debt Svc Ltd	78,466	-	78,466	-	78,466
All Funds	4,838,783	-	4,838,783	580,000	5,418,783
7150 Interest - Bonds					
8030 General Fund Debt Svc	2,750,162	-	2,750,162	656,199	3,406,361
3430 Other Funds Debt Svc Ltd	24,075	-	24,075	-	24,075
All Funds	2,774,237	-	2,774,237	656,199	3,430,436
7200 Principal - COP					
8030 General Fund Debt Svc	3,115,453	-	3,115,453	-	3,115,453

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
7250 Interest - COP					
8030 General Fund Debt Svc	174,508	-	174,508	-	174,508
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	10,800,440	-	10,800,440	1,236,199	12,036,639
3430 Other Funds Debt Svc Ltd	102,541	-	102,541	-	102,541
TOTAL DEBT SERVICE	**$10,902,981**	**-**	**$10,902,981**	**$1,236,199**	**$12,139,180**
TOTAL EXPENDITURES					
8000 General Fund	15,649,808	480,447	16,130,255	23,327,585	39,457,840
8010 General Fund Cap Improvement	250,000	(250,000)	-	-	-
8030 General Fund Debt Svc	10,800,440	-	10,800,440	1,236,199	12,036,639
3010 Other Funds Cap Improvement	194,377	(194,377)	-	-	-
3020 Other Funds Cap Construction	-	-	-	23,331,858	23,331,858
3400 Other Funds Ltd	101,906,494	(986,882)	100,919,612	531,585	101,451,197
3430 Other Funds Debt Svc Ltd	102,541	-	102,541	-	102,541
6010 Federal Funds Cap Improvement	4,770,599	175,973	4,946,572	-	4,946,572
6400 Federal Funds Ltd	253,869,561	2,892,342	256,761,903	20,874,599	277,636,502
TOTAL EXPENDITURES	**$387,543,820**	**$2,117,503**	**$389,661,323**	**$69,301,826**	**$458,963,149**
ENDING BALANCE					
3020 Other Funds Cap Construction	2,521,147	-	2,521,147	-	2,521,147
3400 Other Funds Ltd	5,902,238	(1,688,118)	4,214,120	(28,548)	4,185,572
TOTAL ENDING BALANCE	**$8,423,385**	**($1,688,118)**	**$6,735,267**	**($28,548)**	**$6,706,719**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	429	-	429	76	505

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	386.88	-	386.88	64.84	451.72

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	674,690	-	674,690	-	674,690
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	4,092,312	1,185,669	5,277,981	3,682,357	8,960,338
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	1,670	-	1,670	-	1,670
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	250,523	-	250,523	-	250,523
1020 Transfer In - Indirect Cost					
3400 Other Funds Ltd	1,595,000	-	1,595,000	-	1,595,000
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	27,000	-	27,000	-	27,000
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	1,872,523	-	1,872,523	-	1,872,523
TOTAL REVENUES					
8000 General Fund	4,092,312	1,185,669	5,277,981	3,682,357	8,960,338
3400 Other Funds Ltd	1,874,193	-	1,874,193	-	1,874,193
TOTAL REVENUES	**$5,966,505**	**$1,185,669**	**$7,152,174**	**$3,682,357**	**$10,834,531**

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
AVAILABLE REVENUES					
8000 General Fund	4,092,312	1,185,669	5,277,981	3,682,357	8,960,338
3400 Other Funds Ltd	2,548,883	-	2,548,883	-	2,548,883
TOTAL AVAILABLE REVENUES	**$6,641,195**	**$1,185,669**	**$7,826,864**	**$3,682,357**	**$11,509,221**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	2,204,209	-	2,204,209	211,101	2,415,310
3400 Other Funds Ltd	1,245,119	-	1,245,119	(137,253)	1,107,866
All Funds	3,449,328	-	3,449,328	73,848	3,523,176
3190 All Other Differential					
8000 General Fund	67,422	2,495	69,917	-	69,917
TOTAL SALARIES & WAGES					
8000 General Fund	2,271,631	2,495	2,274,126	211,101	2,485,227
3400 Other Funds Ltd	1,245,119	-	1,245,119	(137,253)	1,107,866
TOTAL SALARIES & WAGES	**$3,516,750**	**$2,495**	**$3,519,245**	**$73,848**	**$3,593,093**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	750	-	750	91	841
3400 Other Funds Ltd	582	-	582	(34)	548
All Funds	1,332	-	1,332	57	1,389
3220 Public Employees' Retire Cont					

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
8000 General Fund	433,655	952	434,607	40,299	474,906
3400 Other Funds Ltd	237,695	-	237,695	(26,201)	211,494
All Funds	671,350	952	672,302	14,098	686,400
3221 Pension Obligation Bond					
8000 General Fund	129,860	2,125	131,985	-	131,985
3400 Other Funds Ltd	70,449	1,815	72,264	-	72,264
All Funds	200,309	3,940	204,249	-	204,249
3230 Social Security Taxes					
8000 General Fund	168,007	382	168,389	16,150	184,539
3400 Other Funds Ltd	95,253	-	95,253	(10,501)	84,752
All Funds	263,260	382	263,642	5,649	269,291
3240 Unemployment Assessments					
8000 General Fund	10,040	372	10,412	-	10,412
3400 Other Funds Ltd	76,640	2,835	79,475	-	79,475
All Funds	86,680	3,207	89,887	-	89,887
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	978	-	978	111	1,089
3400 Other Funds Ltd	704	-	704	(42)	662
All Funds	1,682	-	1,682	69	1,751
3260 Mass Transit Tax					
8000 General Fund	14,386	(755)	13,631	1,267	14,898
3400 Other Funds Ltd	6,840	630	7,470	(824)	6,646
All Funds	21,226	(125)	21,101	443	21,544

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3270 Flexible Benefits					
8000 General Fund	473,210	-	473,210	53,338	526,548
3400 Other Funds Ltd	339,355	-	339,355	(20,002)	319,353
All Funds	812,565	-	812,565	33,336	845,901
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	1,230,886	3,076	1,233,962	111,256	1,345,218
3400 Other Funds Ltd	827,518	5,280	832,798	(57,604)	775,194
TOTAL OTHER PAYROLL EXPENSES	**$2,058,404**	**$8,356**	**$2,066,760**	**$53,652**	**$2,120,412**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(5,581)	(32,280)	(37,861)	-	(37,861)
3400 Other Funds Ltd	(13,022)	(18,179)	(31,201)	-	(31,201)
All Funds	(18,603)	(50,459)	(69,062)	-	(69,062)
TOTAL PERSONAL SERVICES					
8000 General Fund	3,496,936	(26,709)	3,470,227	322,357	3,792,584
3400 Other Funds Ltd	2,059,615	(12,899)	2,046,716	(194,857)	1,851,859
TOTAL PERSONAL SERVICES	**$5,556,551**	**($39,608)**	**$5,516,943**	**$127,500**	**$5,644,443**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	8,426	312	8,738	128,000	136,738
3400 Other Funds Ltd	10,502	388	10,890	-	10,890
All Funds	18,928	700	19,628	128,000	147,628
4125 Out of State Travel					

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
8000 General Fund	24,322	900	25,222	-	25,222
3400 Other Funds Ltd	2,236	83	2,319	-	2,319
All Funds	26,558	983	27,541	-	27,541
4150 Employee Training					
8000 General Fund	4,706	174	4,880	2,000	6,880
3400 Other Funds Ltd	16,572	613	17,185	-	17,185
All Funds	21,278	787	22,065	2,000	24,065
4175 Office Expenses					
8000 General Fund	31,002	1,147	32,149	2,000	34,149
3400 Other Funds Ltd	22,066	816	22,882	-	22,882
All Funds	53,068	1,963	55,031	2,000	57,031
4200 Telecommunications					
8000 General Fund	53,195	1,968	55,163	-	55,163
3400 Other Funds Ltd	3,943	145	4,088	-	4,088
All Funds	57,138	2,113	59,251	-	59,251
4225 State Gov. Service Charges					
8000 General Fund	394,220	1,204,181	1,598,401	-	1,598,401
3400 Other Funds Ltd	32,399	(8,751)	23,648	-	23,648
All Funds	426,619	1,195,430	1,622,049	-	1,622,049
4250 Data Processing					
8000 General Fund	13,099	485	13,584	50,000	63,584
3400 Other Funds Ltd	22,193	821	23,014	-	23,014
All Funds	35,292	1,306	36,598	50,000	86,598

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
4275 Publicity and Publications					
8000 General Fund	11,183	414	11,597	-	11,597
3400 Other Funds Ltd	2,185	81	2,266	-	2,266
All Funds	13,368	495	13,863	-	13,863
4300 Professional Services					
8000 General Fund	484	19	503	-	503
3400 Other Funds Ltd	187	8	195	-	195
All Funds	671	27	698	-	698
4325 Attorney General					
8000 General Fund	7,984	1,048	9,032	-	9,032
4375 Employee Recruitment and Develop					
8000 General Fund	3,843	142	3,985	-	3,985
3400 Other Funds Ltd	1,951	72	2,023	-	2,023
All Funds	5,794	214	6,008	-	6,008
4400 Dues and Subscriptions					
8000 General Fund	9,068	336	9,404	-	9,404
3400 Other Funds Ltd	559	21	580	-	580
All Funds	9,627	357	9,984	-	9,984
4475 Facilities Maintenance					
8000 General Fund	183	7	190	-	190
4500 Food and Kitchen Supplies					
8000 General Fund	4,928	182	5,110	-	5,110
3400 Other Funds Ltd	2,236	83	2,319	-	2,319

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
All Funds	7,164	265	7,429	-	7,429
4575 Agency Program Related S and S					
8000 General Fund	2,157	80	2,237	-	2,237
3400 Other Funds Ltd	2,795	103	2,898	-	2,898
All Funds	4,952	183	5,135	-	5,135
4625 Other COI Costs					
3400 Other Funds Ltd	2,062	-	2,062	-	2,062
4650 Other Services and Supplies					
8000 General Fund	23,557	871	24,428	1,125,000	1,149,428
3400 Other Funds Ltd	29,327	1,085	30,412	-	30,412
All Funds	52,884	1,956	54,840	1,125,000	1,179,840
4700 Expendable Prop 250 - 5000					
8000 General Fund	1,459	54	1,513	-	1,513
3400 Other Funds Ltd	28,598	1,058	29,656	-	29,656
All Funds	30,057	1,112	31,169	-	31,169
4715 IT Expendable Property					
8000 General Fund	1,560	58	1,618	53,000	54,618
3400 Other Funds Ltd	8,715	323	9,038	-	9,038
All Funds	10,275	381	10,656	53,000	63,656
TOTAL SERVICES & SUPPLIES					
8000 General Fund	595,376	1,212,378	1,807,754	1,360,000	3,167,754
3400 Other Funds Ltd	188,526	(3,051)	185,475	-	185,475
TOTAL SERVICES & SUPPLIES	**$783,902**	**$1,209,327**	**$1,993,229**	**$1,360,000**	**$3,353,229**

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
SPECIAL PAYMENTS					
6035 Dist to Individuals					
3400 Other Funds Ltd	171,878	6,359	178,237	-	178,237
6525 Spc Pmt to HECC					
8000 General Fund	-	-	-	2,000,000	2,000,000
TOTAL SPECIAL PAYMENTS					
8000 General Fund	-	-	-	2,000,000	2,000,000
3400 Other Funds Ltd	171,878	6,359	178,237	-	178,237
TOTAL SPECIAL PAYMENTS	**$171,878**	**$6,359**	**$178,237**	**$2,000,000**	**$2,178,237**
TOTAL EXPENDITURES					
8000 General Fund	4,092,312	1,185,669	5,277,981	3,682,357	8,960,338
3400 Other Funds Ltd	2,420,019	(9,591)	2,410,428	(194,857)	2,215,571
TOTAL EXPENDITURES	**$6,512,331**	**$1,176,078**	**$7,688,409**	**$3,487,500**	**$11,175,909**
ENDING BALANCE					
3400 Other Funds Ltd	128,864	9,591	138,455	194,857	333,312
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	25	-	25	1	26
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	23.88	-	23.88	1.00	24.88

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	969,855	-	969,855	-	969,855
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	9,382,195	(768,819)	8,613,376	17,530,150	26,143,526
FEDERAL FUNDS AS OTHER FUNDS					
0355 Federal Revenues					
3400 Other Funds Ltd	376,200	-	376,200	-	376,200
FINES, RENTS AND ROYALTIES					
0510 Rents and Royalties					
3400 Other Funds Ltd	3,009,720	-	3,009,720	-	3,009,720
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	392,000	-	392,000	-	392,000
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	84,024,843	(3,063,309)	80,961,534	15,754,670	96,716,204
TOTAL REVENUES					
8000 General Fund	9,382,195	(768,819)	8,613,376	17,530,150	26,143,526
3400 Other Funds Ltd	3,777,920	-	3,777,920	-	3,777,920
6400 Federal Funds Ltd	84,024,843	(3,063,309)	80,961,534	15,754,670	96,716,204

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
TOTAL REVENUES	**$97,184,958**	**($3,832,128)**	**$93,352,830**	**$33,284,820**	**$126,637,650**
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(102,541)	-	(102,541)	-	(102,541)
2020 Transfer Out - Indirect Cost					
6400 Federal Funds Ltd	(1,428,822)	-	(1,428,822)	-	(1,428,822)
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(102,541)	-	(102,541)	-	(102,541)
6400 Federal Funds Ltd	(1,428,822)	-	(1,428,822)	-	(1,428,822)
TOTAL TRANSFERS OUT	**($1,531,363)**	**-**	**($1,531,363)**	**-**	**($1,531,363)**
AVAILABLE REVENUES					
8000 General Fund	9,382,195	(768,819)	8,613,376	17,530,150	26,143,526
3400 Other Funds Ltd	4,645,234	-	4,645,234	-	4,645,234
6400 Federal Funds Ltd	82,596,021	(3,063,309)	79,532,712	15,754,670	95,287,382
TOTAL AVAILABLE REVENUES	**$96,623,450**	**($3,832,128)**	**$92,791,322**	**$33,284,820**	**$126,076,142**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	1,970,827	-	1,970,827	134,711	2,105,538
3400 Other Funds Ltd	2,000,090	-	2,000,090	-	2,000,090
6400 Federal Funds Ltd	27,731,032	-	27,731,032	2,331,985	30,063,017
All Funds	31,701,949	-	31,701,949	2,466,696	34,168,645

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3170 Overtime Payments					
6400 Federal Funds Ltd	45,216	1,673	46,889	-	46,889
3180 Shift Differential					
6400 Federal Funds Ltd	31,920	1,181	33,101	-	33,101
3190 All Other Differential					
8000 General Fund	1,126,148	41,668	1,167,816	-	1,167,816
TOTAL SALARIES & WAGES					
8000 General Fund	3,096,975	41,668	3,138,643	134,711	3,273,354
3400 Other Funds Ltd	2,000,090	-	2,000,090	-	2,000,090
6400 Federal Funds Ltd	27,808,168	2,854	27,811,022	2,331,985	30,143,007
TOTAL SALARIES & WAGES	**$32,905,233**	**$44,522**	**$32,949,755**	**$2,466,696**	**$35,416,451**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	1,157	-	1,157	106	1,263
3400 Other Funds Ltd	3,538	-	3,538	-	3,538
6400 Federal Funds Ltd	13,037	-	13,037	1,661	14,698
All Funds	17,732	-	17,732	1,767	19,499
3220 Public Employees' Retire Cont					
8000 General Fund	591,209	13,552	604,761	25,717	630,478
3400 Other Funds Ltd	381,820	-	381,820	-	381,820
6400 Federal Funds Ltd	5,308,574	544	5,309,118	445,176	5,754,294
All Funds	6,281,603	14,096	6,295,699	470,893	6,766,592
3221 Pension Obligation Bond					

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
8000 General Fund	177,104	5,055	182,159	-	182,159
3400 Other Funds Ltd	107,297	8,783	116,080	-	116,080
6400 Federal Funds Ltd	1,656,797	(42,713)	1,614,084	-	1,614,084
All Funds	1,941,198	(28,875)	1,912,323	-	1,912,323
3230 Social Security Taxes					
8000 General Fund	236,917	5,430	242,347	10,305	252,652
3400 Other Funds Ltd	153,011	-	153,011	-	153,011
6400 Federal Funds Ltd	2,127,332	218	2,127,550	178,396	2,305,946
All Funds	2,517,260	5,648	2,522,908	188,701	2,711,609
3240 Unemployment Assessments					
8000 General Fund	37,930	1,403	39,333	-	39,333
6400 Federal Funds Ltd	61,744	2,285	64,029	-	64,029
All Funds	99,674	3,688	103,362	-	103,362
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	1,391	-	1,391	133	1,524
3400 Other Funds Ltd	4,280	-	4,280	-	4,280
6400 Federal Funds Ltd	15,783	-	15,783	2,006	17,789
All Funds	21,454	-	21,454	2,139	23,593
3260 Mass Transit Tax					
8000 General Fund	11,451	7,130	18,581	808	19,389
3400 Other Funds Ltd	11,656	345	12,001	-	12,001
All Funds	23,107	7,475	30,582	808	31,390
3270 Flexible Benefits					

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
8000 General Fund	676,238	-	676,238	63,670	739,908
3400 Other Funds Ltd	666,150	-	666,150	-	666,150
6400 Federal Funds Ltd	7,624,996	-	7,624,996	969,746	8,594,742
All Funds	8,967,384	-	8,967,384	1,033,416	10,000,800
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	1,733,397	32,570	1,765,967	100,739	1,866,706
3400 Other Funds Ltd	1,327,752	9,128	1,336,880	-	1,336,880
6400 Federal Funds Ltd	16,808,263	(39,666)	16,768,597	1,596,985	18,365,582
TOTAL OTHER PAYROLL EXPENSES	**$19,869,412**	**$2,032**	**$19,871,444**	**$1,697,724**	**$21,569,168**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(14,086)	(32,587)	(46,673)	-	(46,673)
3400 Other Funds Ltd	(796)	(24,162)	(24,958)	-	(24,958)
6400 Federal Funds Ltd	(226,957)	(290,561)	(517,518)	-	(517,518)
All Funds	(241,839)	(347,310)	(589,149)	-	(589,149)
TOTAL PERSONAL SERVICES					
8000 General Fund	4,816,286	41,651	4,857,937	235,450	5,093,387
3400 Other Funds Ltd	3,327,046	(15,034)	3,312,012	-	3,312,012
6400 Federal Funds Ltd	44,389,474	(327,373)	44,062,101	3,928,970	47,991,071
TOTAL PERSONAL SERVICES	**$52,532,806**	**($300,756)**	**$52,232,050**	**$4,164,420**	**$56,396,470**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	11,770	436	12,206	-	12,206

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3400 Other Funds Ltd	7,611	282	7,893	-	7,893
6400 Federal Funds Ltd	214,788	(15,089)	199,699	500	200,199
All Funds	234,169	(14,371)	219,798	500	220,298
4125 Out of State Travel					
8000 General Fund	14,375	531	14,906	-	14,906
3400 Other Funds Ltd	837	31	868	-	868
6400 Federal Funds Ltd	260,092	3,698	263,790	10,000	273,790
All Funds	275,304	4,260	279,564	10,000	289,564
4150 Employee Training					
8000 General Fund	7,486	277	7,763	-	7,763
3400 Other Funds Ltd	165	6	171	-	171
6400 Federal Funds Ltd	769,747	(5,149)	764,598	5,000	769,598
All Funds	777,398	(4,866)	772,532	5,000	777,532
4175 Office Expenses					
8000 General Fund	16,332	604	16,936	-	16,936
3400 Other Funds Ltd	1,341	50	1,391	-	1,391
6400 Federal Funds Ltd	260,598	(12,542)	248,056	10,000	258,056
All Funds	278,271	(11,888)	266,383	10,000	276,383
4200 Telecommunications					
8000 General Fund	27,739	1,026	28,765	-	28,765
3400 Other Funds Ltd	51,318	1,899	53,217	-	53,217
6400 Federal Funds Ltd	146,932	(43,811)	103,121	12,000	115,121
All Funds	225,989	(40,886)	185,103	12,000	197,103

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
4225 State Gov. Service Charges					
8000 General Fund	394,878	3,557	398,435	-	398,435
3400 Other Funds Ltd	180,221	(66,974)	113,247	-	113,247
6400 Federal Funds Ltd	1,367,493	328,401	1,695,894	-	1,695,894
All Funds	1,942,592	264,984	2,207,576	-	2,207,576
4250 Data Processing					
8000 General Fund	295	11	306	-	306
6400 Federal Funds Ltd	31,761	(25,634)	6,127	7,500	13,627
All Funds	32,056	(25,623)	6,433	7,500	13,933
4275 Publicity and Publications					
8000 General Fund	5,600	207	5,807	-	5,807
3400 Other Funds Ltd	1,537	57	1,594	-	1,594
6400 Federal Funds Ltd	58,804	2,176	60,980	1,500	62,480
All Funds	65,941	2,440	68,381	1,500	69,881
4300 Professional Services					
8000 General Fund	20,835	855	21,690	10,869,000	10,890,690
3400 Other Funds Ltd	9,024	370	9,394	-	9,394
6400 Federal Funds Ltd	157,757	(13,634)	144,123	10,000	154,123
All Funds	187,616	(12,409)	175,207	10,879,000	11,054,207
4325 Attorney General					
8000 General Fund	50,185	6,595	56,780	-	56,780
6400 Federal Funds Ltd	29,574	3,887	33,461	5,000	38,461
All Funds	79,759	10,482	90,241	5,000	95,241

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
4375 Employee Recruitment and Develop					
8000 General Fund	1,786	66	1,852	-	1,852
3400 Other Funds Ltd	105	4	109	-	109
6400 Federal Funds Ltd	9,855	364	10,219	500	10,719
All Funds	11,746	434	12,180	500	12,680
4400 Dues and Subscriptions					
8000 General Fund	1,611	59	1,670	-	1,670
3400 Other Funds Ltd	7,451	276	7,727	-	7,727
6400 Federal Funds Ltd	32,415	940	33,355	1,500	34,855
All Funds	41,477	1,275	42,752	1,500	44,252
4425 Facilities Rental and Taxes					
8000 General Fund	76,157	5,255	81,412	-	81,412
6400 Federal Funds Ltd	725,386	50,052	775,438	-	775,438
All Funds	801,543	55,307	856,850	-	856,850
4450 Fuels and Utilities					
8000 General Fund	2,163,935	80,065	2,244,000	300,000	2,544,000
3400 Other Funds Ltd	985,455	36,462	1,021,917	(500,000)	521,917
6400 Federal Funds Ltd	13,348,788	(483,569)	12,865,219	2,200,000	15,065,219
All Funds	16,498,178	(367,042)	16,131,136	2,000,000	18,131,136
4475 Facilities Maintenance					
8000 General Fund	1,426,796	(922,819)	503,977	-	503,977
3400 Other Funds Ltd	221,196	8,184	229,380	-	229,380
6400 Federal Funds Ltd	8,940,976	(1,159,105)	7,781,871	3,436,500	11,218,371

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
All Funds	10,588,968	(2,073,740)	8,515,228	3,436,500	11,951,728
4500 Food and Kitchen Supplies					
8000 General Fund	294	11	305	-	305
6400 Federal Funds Ltd	11,064	(631)	10,433	-	10,433
All Funds	11,358	(620)	10,738	-	10,738
4525 Medical Services and Supplies					
8000 General Fund	310	11	321	-	321
6400 Federal Funds Ltd	116,821	(584)	116,237	-	116,237
All Funds	117,131	(573)	116,558	-	116,558
4575 Agency Program Related S and S					
8000 General Fund	10,423	385	10,808	-	10,808
3400 Other Funds Ltd	562	21	583	-	583
6400 Federal Funds Ltd	92,197	3,414	95,611	-	95,611
All Funds	103,182	3,820	107,002	-	107,002
4650 Other Services and Supplies					
8000 General Fund	128,680	4,761	133,441	6,125,700	6,259,141
3400 Other Funds Ltd	102,321	3,785	106,106	-	106,106
6400 Federal Funds Ltd	8,388,025	(1,469,510)	6,918,515	6,125,700	13,044,215
All Funds	8,619,026	(1,460,964)	7,158,062	12,251,400	19,409,462
4700 Expendable Prop 250 - 5000					
8000 General Fund	34,488	1,276	35,764	-	35,764
3400 Other Funds Ltd	30,575	1,131	31,706	-	31,706
6400 Federal Funds Ltd	2,065,039	65,605	2,130,644	-	2,130,644

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
All Funds	2,130,102	68,012	2,198,114	-	2,198,114
4715 IT Expendable Property					
8000 General Fund	29,656	1,097	30,753	-	30,753
3400 Other Funds Ltd	13,447	498	13,945	-	13,945
6400 Federal Funds Ltd	445,564	7,668	453,232	-	453,232
All Funds	488,667	9,263	497,930	-	497,930
TOTAL SERVICES & SUPPLIES					
8000 General Fund	4,423,631	(815,734)	3,607,897	17,294,700	20,902,597
3400 Other Funds Ltd	1,613,166	(13,918)	1,599,248	(500,000)	1,099,248
6400 Federal Funds Ltd	37,473,676	(2,763,053)	34,710,623	11,825,700	46,536,323
TOTAL SERVICES & SUPPLIES	**$43,510,473**	**($3,592,705)**	**$39,917,768**	**$28,620,400**	**$68,538,168**
CAPITAL OUTLAY					
5200 Technical Equipment					
6400 Federal Funds Ltd	53,463	1,978	55,441	-	55,441
5350 Industrial and Heavy Equipment					
6400 Federal Funds Ltd	223,784	8,280	232,064	-	232,064
5400 Automotive and Aircraft					
3400 Other Funds Ltd	72,011	2,664	74,675	-	74,675
5550 Data Processing Software					
6400 Federal Funds Ltd	22,205	822	23,027	-	23,027
5600 Data Processing Hardware					
6400 Federal Funds Ltd	86,623	3,205	89,828	-	89,828
5900 Other Capital Outlay					

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
6400 Federal Funds Ltd	346,796	12,832	359,628	-	359,628
TOTAL CAPITAL OUTLAY					
3400 Other Funds Ltd	72,011	2,664	74,675	-	74,675
6400 Federal Funds Ltd	732,871	27,117	759,988	-	759,988
TOTAL CAPITAL OUTLAY	**$804,882**	**$29,781**	**$834,663**	**-**	**$834,663**
SPECIAL PAYMENTS					
6065 Loan Repaid To State Agencies					
8000 General Fund	142,278	5,264	147,542	-	147,542
3400 Other Funds Ltd	44,198	(44,198)	-	-	-
All Funds	186,476	(38,934)	147,542	-	147,542
TOTAL EXPENDITURES					
8000 General Fund	9,382,195	(768,819)	8,613,376	17,530,150	26,143,526
3400 Other Funds Ltd	5,056,421	(70,486)	4,985,935	(500,000)	4,485,935
6400 Federal Funds Ltd	82,596,021	(3,063,309)	79,532,712	15,754,670	95,287,382
TOTAL EXPENDITURES	**$97,034,637**	**($3,902,614)**	**$93,132,023**	**$32,784,820**	**$125,916,843**
ENDING BALANCE					
3400 Other Funds Ltd	(411,187)	70,486	(340,701)	500,000	159,299
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	316	-	316	31	347
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	274.38	-	274.38	31.00	305.38

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	11,029,218	-	11,029,218	-	11,029,218
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	1,977,917	55,533	2,033,450	1,540,078	3,573,528
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	28,000	-	28,000	-	28,000
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	162,293,279	5,864,307	168,157,586	2,109,783	170,267,369
TRANSFERS IN					
1109 Tsfr From Aviation, Dept of					
3400 Other Funds Ltd	75,000	-	75,000	-	75,000
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	84,100,000	-	84,100,000	-	84,100,000
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	84,175,000	-	84,175,000	-	84,175,000
TOTAL REVENUES					
8000 General Fund	1,977,917	55,533	2,033,450	1,540,078	3,573,528
3400 Other Funds Ltd	84,203,000	-	84,203,000	-	84,203,000

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
6400 Federal Funds Ltd	162,293,279	5,864,307	168,157,586	2,109,783	170,267,369
TOTAL REVENUES	**$248,474,196**	**$5,919,840**	**$254,394,036**	**$3,649,861**	**$258,043,897**
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(250,523)	-	(250,523)	-	(250,523)
AVAILABLE REVENUES					
8000 General Fund	1,977,917	55,533	2,033,450	1,540,078	3,573,528
3400 Other Funds Ltd	94,981,695	-	94,981,695	-	94,981,695
6400 Federal Funds Ltd	162,293,279	5,864,307	168,157,586	2,109,783	170,267,369
TOTAL AVAILABLE REVENUES	**$259,252,891**	**$5,919,840**	**$265,172,731**	**$3,649,861**	**$268,822,592**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	752,026	-	752,026	897,740	1,649,766
3400 Other Funds Ltd	2,433,904	-	2,433,904	148,050	2,581,954
6400 Federal Funds Ltd	3,010,318	-	3,010,318	569,026	3,579,344
All Funds	6,196,248	-	6,196,248	1,614,816	7,811,064
3170 Overtime Payments					
8000 General Fund	6,079	225	6,304	-	6,304
3400 Other Funds Ltd	1,132	42	1,174	-	1,174
6400 Federal Funds Ltd	2,765	102	2,867	-	2,867
All Funds	9,976	369	10,345	-	10,345

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3180 Shift Differential					
8000 General Fund	950	35	985	-	985
3400 Other Funds Ltd	16	1	17	-	17
6400 Federal Funds Ltd	76	3	79	-	79
All Funds	1,042	39	1,081	-	1,081
3190 All Other Differential					
8000 General Fund	5,051	187	5,238	-	5,238
3400 Other Funds Ltd	13,343	494	13,837	-	13,837
6400 Federal Funds Ltd	7,245	269	7,514	-	7,514
All Funds	25,639	950	26,589	-	26,589
TOTAL SALARIES & WAGES					
8000 General Fund	764,106	447	764,553	897,740	1,662,293
3400 Other Funds Ltd	2,448,395	537	2,448,932	148,050	2,596,982
6400 Federal Funds Ltd	3,020,404	374	3,020,778	569,026	3,589,804
TOTAL SALARIES & WAGES	**$6,232,905**	**$1,358**	**$6,234,263**	**$1,614,816**	**$7,849,079**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	291	-	291	430	721
3400 Other Funds Ltd	933	-	933	71	1,004
6400 Federal Funds Ltd	1,221	-	1,221	288	1,509
All Funds	2,445	-	2,445	789	3,234
3220 Public Employees' Retire Cont					
8000 General Fund	145,864	158	146,022	171,371	317,393

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3400 Other Funds Ltd	467,398	102	467,500	28,262	495,762
6400 Federal Funds Ltd	576,600	78	576,678	108,630	685,308
All Funds	1,189,862	338	1,190,200	308,263	1,498,463
3221 Pension Obligation Bond					
8000 General Fund	41,529	2,844	44,373	-	44,373
3400 Other Funds Ltd	131,697	10,433	142,130	-	142,130
6400 Federal Funds Ltd	164,355	10,964	175,319	-	175,319
All Funds	337,581	24,241	361,822	-	361,822
3230 Social Security Taxes					
8000 General Fund	58,450	62	58,512	68,671	127,183
3400 Other Funds Ltd	187,305	41	187,346	11,326	198,672
6400 Federal Funds Ltd	231,066	32	231,098	43,537	274,635
All Funds	476,821	135	476,956	123,534	600,490
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	352	-	352	522	874
3400 Other Funds Ltd	1,122	-	1,122	86	1,208
6400 Federal Funds Ltd	1,470	-	1,470	347	1,817
All Funds	2,944	-	2,944	955	3,899
3260 Mass Transit Tax					
8000 General Fund	4,442	143	4,585	5,385	9,970
3400 Other Funds Ltd	14,274	416	14,690	888	15,578
All Funds	18,716	559	19,275	6,273	25,548
3270 Flexible Benefits					

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
8000 General Fund	173,069	-	173,069	255,853	428,922
3400 Other Funds Ltd	543,765	-	543,765	41,670	585,435
6400 Federal Funds Ltd	709,113	-	709,113	164,181	873,294
All Funds	1,425,947	-	1,425,947	461,704	1,887,651
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	423,997	3,207	427,204	502,232	929,436
3400 Other Funds Ltd	1,346,494	10,992	1,357,486	82,303	1,439,789
6400 Federal Funds Ltd	1,683,825	11,074	1,694,899	316,983	2,011,882
TOTAL OTHER PAYROLL EXPENSES	**$3,454,316**	**$25,273**	**$3,479,589**	**$901,518**	**$4,381,107**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	-	(15,317)	(15,317)	-	(15,317)
3400 Other Funds Ltd	(27,905)	(19,390)	(47,295)	-	(47,295)
6400 Federal Funds Ltd	(27,904)	(10,478)	(38,382)	-	(38,382)
All Funds	(55,809)	(45,185)	(100,994)	-	(100,994)
TOTAL PERSONAL SERVICES					
8000 General Fund	1,188,103	(11,663)	1,176,440	1,399,972	2,576,412
3400 Other Funds Ltd	3,766,984	(7,861)	3,759,123	230,353	3,989,476
6400 Federal Funds Ltd	4,676,325	970	4,677,295	886,009	5,563,304
TOTAL PERSONAL SERVICES	**$9,631,412**	**($18,554)**	**$9,612,858**	**$2,516,334**	**$12,129,192**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	1,500	56	1,556	36,500	38,056

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3400 Other Funds Ltd	45,930	1,699	47,629	-	47,629
6400 Federal Funds Ltd	256,391	9,486	265,877	36,500	302,377
All Funds	303,821	11,241	315,062	73,000	388,062
4125 Out of State Travel					
8000 General Fund	1,000	37	1,037	15,500	16,537
3400 Other Funds Ltd	22,123	819	22,942	-	22,942
6400 Federal Funds Ltd	38,301	1,417	39,718	15,500	55,218
All Funds	61,424	2,273	63,697	31,000	94,697
4150 Employee Training					
8000 General Fund	812	30	842	3,250	4,092
3400 Other Funds Ltd	9,607	355	9,962	-	9,962
6400 Federal Funds Ltd	36,086	1,335	37,421	3,250	40,671
All Funds	46,505	1,720	48,225	6,500	54,725
4175 Office Expenses					
8000 General Fund	417	15	432	8,000	8,432
3400 Other Funds Ltd	23,548	871	24,419	-	24,419
6400 Federal Funds Ltd	100,047	3,702	103,749	8,000	111,749
All Funds	124,012	4,588	128,600	16,000	144,600
4200 Telecommunications					
8000 General Fund	1,212	45	1,257	4,000	5,257
3400 Other Funds Ltd	221,462	8,194	229,656	-	229,656
6400 Federal Funds Ltd	22,421	829	23,250	4,000	27,250
All Funds	245,095	9,068	254,163	8,000	262,163

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
4225 State Gov. Service Charges					
8000 General Fund	66,517	17,526	84,043	-	84,043
3400 Other Funds Ltd	976,060	(867,569)	108,491	-	108,491
6400 Federal Funds Ltd	65,380	19,395	84,775	-	84,775
All Funds	1,107,957	(830,648)	277,309	-	277,309
4250 Data Processing					
8000 General Fund	451	17	468	1,200	1,668
3400 Other Funds Ltd	968,270	35,826	1,004,096	-	1,004,096
6400 Federal Funds Ltd	133,223	4,929	138,152	1,200	139,352
All Funds	1,101,944	40,772	1,142,716	2,400	1,145,116
4275 Publicity and Publications					
8000 General Fund	-	-	-	250	250
3400 Other Funds Ltd	31,515	1,166	32,681	-	32,681
6400 Federal Funds Ltd	24,786	917	25,703	250	25,953
All Funds	56,301	2,083	58,384	500	58,884
4300 Professional Services					
8000 General Fund	1,000	41	1,041	500	1,541
3400 Other Funds Ltd	2,193,098	89,917	2,283,015	-	2,283,015
6400 Federal Funds Ltd	925,717	37,954	963,671	500	964,171
All Funds	3,119,815	127,912	3,247,727	1,000	3,248,727
4315 IT Professional Services					
3400 Other Funds Ltd	500,000	(500,000)	-	-	-
4325 Attorney General					

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
8000 General Fund	449	59	508	-	508
3400 Other Funds Ltd	61,796	8,120	69,916	-	69,916
6400 Federal Funds Ltd	2,896	381	3,277	-	3,277
All Funds	65,141	8,560	73,701	-	73,701
4375 Employee Recruitment and Develop					
8000 General Fund	13	-	13	1,500	1,513
3400 Other Funds Ltd	53	2	55	-	55
6400 Federal Funds Ltd	1,693	62	1,755	1,500	3,255
All Funds	1,759	64	1,823	3,000	4,823
4400 Dues and Subscriptions					
8000 General Fund	45	2	47	-	47
3400 Other Funds Ltd	2,337	86	2,423	-	2,423
6400 Federal Funds Ltd	1,827	68	1,895	-	1,895
All Funds	4,209	156	4,365	-	4,365
4425 Facilities Rental and Taxes					
8000 General Fund	714,438	49,296	763,734	26,380	790,114
3400 Other Funds Ltd	133,887	9,238	143,125	-	143,125
6400 Federal Funds Ltd	329,993	22,769	352,762	26,380	379,142
All Funds	1,178,318	81,303	1,259,621	52,760	1,312,381
4450 Fuels and Utilities					
8000 General Fund	302	11	313	-	313
3400 Other Funds Ltd	12,292	455	12,747	-	12,747
6400 Federal Funds Ltd	20,344	753	21,097	-	21,097

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
All Funds	32,938	1,219	34,157	-	34,157
4475 Facilities Maintenance					
6400 Federal Funds Ltd	1,085	40	1,125	-	1,125
4650 Other Services and Supplies					
8000 General Fund	1,658	61	1,719	22,226	23,945
3400 Other Funds Ltd	24,997	924	25,921	-	25,921
6400 Federal Funds Ltd	143,216	5,299	148,515	22,226	170,741
All Funds	169,871	6,284	176,155	44,452	220,607
4700 Expendable Prop 250 - 5000					
8000 General Fund	-	-	-	7,800	7,800
3400 Other Funds Ltd	13,085	484	13,569	-	13,569
6400 Federal Funds Ltd	60,002	2,220	62,222	7,800	70,022
All Funds	73,087	2,704	75,791	15,600	91,391
4715 IT Expendable Property					
8000 General Fund	-	-	-	13,000	13,000
3400 Other Funds Ltd	42,911	1,588	44,499	-	44,499
6400 Federal Funds Ltd	48,735	1,803	50,538	13,000	63,538
All Funds	91,646	3,391	95,037	26,000	121,037
TOTAL SERVICES & SUPPLIES					
8000 General Fund	789,814	67,196	857,010	140,106	997,116
3400 Other Funds Ltd	5,282,971	(1,207,825)	4,075,146	-	4,075,146
6400 Federal Funds Ltd	2,212,143	113,359	2,325,502	140,106	2,465,608
TOTAL SERVICES & SUPPLIES	**$8,284,928**	**($1,027,270)**	**$7,257,658**	**$280,212**	**$7,537,870**

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
CAPITAL OUTLAY					
5100 Office Furniture and Fixtures					
3400 Other Funds Ltd	20,910	774	21,684	-	21,684
5200 Technical Equipment					
3400 Other Funds Ltd	15,450	572	16,022	-	16,022
6400 Federal Funds Ltd	73,095	2,705	75,800	-	75,800
All Funds	88,545	3,277	91,822	-	91,822
5550 Data Processing Software					
6400 Federal Funds Ltd	122,130	4,519	126,649	-	126,649
5600 Data Processing Hardware					
6400 Federal Funds Ltd	47,879	1,772	49,651	-	49,651
TOTAL CAPITAL OUTLAY					
3400 Other Funds Ltd	36,360	1,346	37,706	-	37,706
6400 Federal Funds Ltd	243,104	8,996	252,100	-	252,100
TOTAL CAPITAL OUTLAY	**$279,464**	**$10,342**	**$289,806**	**-**	**$289,806**
SPECIAL PAYMENTS					
6015 Dist to Cities					
3400 Other Funds Ltd	35,840,923	1,326,114	37,167,037	-	37,167,037
6400 Federal Funds Ltd	39,379,225	1,457,031	40,836,256	-	40,836,256
All Funds	75,220,148	2,783,145	78,003,293	-	78,003,293
6020 Dist to Counties					
3400 Other Funds Ltd	23,442,858	867,386	24,310,244	-	24,310,244
6400 Federal Funds Ltd	30,085,739	1,113,172	31,198,911	-	31,198,911

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
All Funds	53,528,597	1,980,558	55,509,155	-	55,509,155
6025 Dist to Other Gov Unit					
3400 Other Funds Ltd	20,581,341	761,510	21,342,851	-	21,342,851
6400 Federal Funds Ltd	63,564,438	2,351,884	65,916,322	-	65,916,322
All Funds	84,145,779	3,113,394	87,259,173	-	87,259,173
6030 Dist to Non-Gov Units					
6400 Federal Funds Ltd	20,522,408	759,329	21,281,737	-	21,281,737
6040 Dist to Local School Districts					
6400 Federal Funds Ltd	1,609,897	59,566	1,669,463	-	1,669,463
6259 Spc Pmt to Pub Safety Stds/Trng					
3400 Other Funds Ltd	515,412	19,070	534,482	100,000	634,482
6660 Spc Pmt to Land Conservation Dev					
6400 Federal Funds Ltd	-	-	-	1,083,668	1,083,668
TOTAL SPECIAL PAYMENTS					
3400 Other Funds Ltd	80,380,534	2,974,080	83,354,614	100,000	83,454,614
6400 Federal Funds Ltd	155,161,707	5,740,982	160,902,689	1,083,668	161,986,357
TOTAL SPECIAL PAYMENTS	**$235,542,241**	**$8,715,062**	**$244,257,303**	**$1,183,668**	**$245,440,971**
TOTAL EXPENDITURES					
8000 General Fund	1,977,917	55,533	2,033,450	1,540,078	3,573,528
3400 Other Funds Ltd	89,466,849	1,759,740	91,226,589	330,353	91,556,942
6400 Federal Funds Ltd	162,293,279	5,864,307	168,157,586	2,109,783	170,267,369
TOTAL EXPENDITURES	**$253,738,045**	**$7,679,580**	**$261,417,625**	**$3,980,214**	**$265,397,839**
ENDING BALANCE					

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3400 Other Funds Ltd	5,514,846	(1,759,740)	3,755,106	(330,353)	3,424,753
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	42	-	42	14	56
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	42.62	-	42.62	14.00	56.62

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	530,319	-	530,319	-	530,319
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	197,384	8,064	205,448	575,000	780,448
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	4,477,000	(2,442,000)	2,035,000	97,680	2,132,680
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	8,000	-	8,000	-	8,000
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	9,117,242	91,344	9,208,586	3,010,146	12,218,732
TRANSFERS IN					
1050 Transfer In Other					
3400 Other Funds Ltd	-	-	-	22,215	22,215
1581 Tsfr From Education, Dept of					
3400 Other Funds Ltd	413,798	-	413,798	-	413,798
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	413,798	-	413,798	22,215	436,013

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
TOTAL REVENUES					
8000 General Fund	197,384	8,064	205,448	575,000	780,448
3400 Other Funds Ltd	4,898,798	(2,442,000)	2,456,798	119,895	2,576,693
6400 Federal Funds Ltd	9,117,242	91,344	9,208,586	3,010,146	12,218,732
TOTAL REVENUES	**$14,213,424**	**($2,342,592)**	**$11,870,832**	**$3,705,041**	**$15,575,873**
TRANSFERS OUT					
2020 Transfer Out - Indirect Cost					
3400 Other Funds Ltd	(29,197)	-	(29,197)	-	(29,197)
6400 Federal Funds Ltd	(136,981)	-	(136,981)	-	(136,981)
All Funds	(166,178)	-	(166,178)	-	(166,178)
AVAILABLE REVENUES					
8000 General Fund	197,384	8,064	205,448	575,000	780,448
3400 Other Funds Ltd	5,399,920	(2,442,000)	2,957,920	119,895	3,077,815
6400 Federal Funds Ltd	8,980,261	91,344	9,071,605	3,010,146	12,081,751
TOTAL AVAILABLE REVENUES	**$14,577,565**	**($2,342,592)**	**$12,234,973**	**$3,705,041**	**$15,940,014**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	1,127,574	-	1,127,574	119,448	1,247,022
6400 Federal Funds Ltd	3,382,722	-	3,382,722	1,399,662	4,782,384
All Funds	4,510,296	-	4,510,296	1,519,110	6,029,406
3160 Temporary Appointments					

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
8000 General Fund	29	1	30	-	30
3400 Other Funds Ltd	2,088,830	(2,087,329)	1,501	-	1,501
6400 Federal Funds Ltd	58,240	2,155	60,395	-	60,395
All Funds	2,147,099	(2,085,173)	61,926	-	61,926
3170 Overtime Payments					
8000 General Fund	32	1	33	-	33
3400 Other Funds Ltd	6,157	228	6,385	2,156	8,541
6400 Federal Funds Ltd	18,971	702	19,673	6,469	26,142
All Funds	25,160	931	26,091	8,625	34,716
3180 Shift Differential					
8000 General Fund	19	1	20	-	20
3400 Other Funds Ltd	4,560	169	4,729	2,156	6,885
6400 Federal Funds Ltd	13,946	516	14,462	6,469	20,931
All Funds	18,525	686	19,211	8,625	27,836
3190 All Other Differential					
8000 General Fund	6	-	6	-	6
3400 Other Funds Ltd	3,516	130	3,646	-	3,646
6400 Federal Funds Ltd	10,512	389	10,901	-	10,901
All Funds	14,034	519	14,553	-	14,553
TOTAL SALARIES & WAGES					
8000 General Fund	86	3	89	-	89
3400 Other Funds Ltd	3,230,637	(2,086,802)	1,143,835	123,760	1,267,595
6400 Federal Funds Ltd	3,484,391	3,762	3,488,153	1,412,600	4,900,753

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
TOTAL SALARIES & WAGES	**$6,715,114**	**($2,083,037)**	**$4,632,077**	**$1,536,360**	**$6,168,437**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	644	-	644	90	734
6400 Federal Funds Ltd	1,978	-	1,978	972	2,950
All Funds	2,622	-	2,622	1,062	3,684
3220 Public Employees' Retire Cont					
8000 General Fund	11	-	11	-	11
3400 Other Funds Ltd	217,975	177	218,152	23,626	241,778
6400 Federal Funds Ltd	654,045	723	654,768	269,668	924,436
All Funds	872,031	900	872,931	293,294	1,166,225
3221 Pension Obligation Bond					
8000 General Fund	4	(1)	3	-	3
3400 Other Funds Ltd	61,472	4,826	66,298	-	66,298
6400 Federal Funds Ltd	184,458	14,481	198,939	-	198,939
All Funds	245,934	19,306	265,240	-	265,240
3230 Social Security Taxes					
8000 General Fund	6	-	6	-	6
3400 Other Funds Ltd	247,148	(159,611)	87,537	9,470	97,007
6400 Federal Funds Ltd	266,555	621	267,176	108,061	375,237
All Funds	513,709	(158,990)	354,719	117,531	472,250
3240 Unemployment Assessments					
3400 Other Funds Ltd	-	-	-	1,250	1,250

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
6400 Federal Funds Ltd	-	-	-	3,750	3,750
All Funds	-	-	-	5,000	5,000
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	782	-	782	126	908
6400 Federal Funds Ltd	2,392	-	2,392	1,170	3,562
All Funds	3,174	-	3,174	1,296	4,470
3260 Mass Transit Tax					
3400 Other Funds Ltd	12,934	(12,934)	-	-	-
3270 Flexible Benefits					
3400 Other Funds Ltd	383,364	-	383,364	56,250	439,614
6400 Federal Funds Ltd	1,150,092	-	1,150,092	568,800	1,718,892
All Funds	1,533,456	-	1,533,456	625,050	2,158,506
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	21	(1)	20	-	20
3400 Other Funds Ltd	924,319	(167,542)	756,777	90,812	847,589
6400 Federal Funds Ltd	2,259,520	15,825	2,275,345	952,421	3,227,766
TOTAL OTHER PAYROLL EXPENSES	**$3,183,860**	**($151,718)**	**$3,032,142**	**$1,043,233**	**$4,075,375**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(32,555)	4,477	(28,078)	-	(28,078)
6400 Federal Funds Ltd	(97,666)	(57,935)	(155,601)	-	(155,601)
All Funds	(130,221)	(53,458)	(183,679)	-	(183,679)
TOTAL PERSONAL SERVICES					

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
8000 General Fund	107	2	109	-	109
3400 Other Funds Ltd	4,122,401	(2,249,867)	1,872,534	214,572	2,087,106
6400 Federal Funds Ltd	5,646,245	(38,348)	5,607,897	2,365,021	7,972,918
TOTAL PERSONAL SERVICES	**$9,768,753**	**($2,288,213)**	**$7,480,540**	**$2,579,593**	**$10,060,133**
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	97,429	(96,242)	1,187	-	1,187
6400 Federal Funds Ltd	20,288	751	21,039	-	21,039
All Funds	117,717	(95,491)	22,226	-	22,226
4125 Out of State Travel					
6400 Federal Funds Ltd	-	-	-	25,000	25,000
4150 Employee Training					
6400 Federal Funds Ltd	112,543	4,164	116,707	-	116,707
4175 Office Expenses					
3400 Other Funds Ltd	12,006	444	12,450	7,500	19,950
6400 Federal Funds Ltd	36,623	1,355	37,978	22,500	60,478
All Funds	48,629	1,799	50,428	30,000	80,428
4200 Telecommunications					
3400 Other Funds Ltd	2,302	85	2,387	-	2,387
6400 Federal Funds Ltd	7,968	295	8,263	-	8,263
All Funds	10,270	380	10,650	-	10,650
4225 State Gov. Service Charges					
8000 General Fund	58	(24)	34	-	34

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3400 Other Funds Ltd	223,820	(9,004)	214,816	-	214,816
6400 Federal Funds Ltd	322,887	12,625	335,512	-	335,512
All Funds	546,765	3,597	550,362	-	550,362
4275 Publicity and Publications					
3400 Other Funds Ltd	651	24	675	1,000	1,675
6400 Federal Funds Ltd	8,367	310	8,677	3,000	11,677
All Funds	9,018	334	9,352	4,000	13,352
4300 Professional Services					
8000 General Fund	197,217	8,086	205,303	77,181	282,484
3400 Other Funds Ltd	21,951	900	22,851	36,375	59,226
6400 Federal Funds Ltd	1,261,027	51,702	1,312,729	109,125	1,421,854
All Funds	1,480,195	60,688	1,540,883	222,681	1,763,564
4325 Attorney General					
3400 Other Funds Ltd	1,977	260	2,237	-	2,237
6400 Federal Funds Ltd	6,494	853	7,347	-	7,347
All Funds	8,471	1,113	9,584	-	9,584
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	49	2	51	-	51
6400 Federal Funds Ltd	148	5	153	-	153
All Funds	197	7	204	-	204
4450 Fuels and Utilities					
3400 Other Funds Ltd	17,623	652	18,275	5,500	23,775
6400 Federal Funds Ltd	168,407	6,231	174,638	16,500	191,138

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
All Funds	186,030	6,883	192,913	22,000	214,913
4475 Facilities Maintenance					
3400 Other Funds Ltd	8,800	326	9,126	90,000	99,126
6400 Federal Funds Ltd	85,662	3,169	88,831	158,638	247,469
All Funds	94,462	3,495	97,957	248,638	346,595
4500 Food and Kitchen Supplies					
3400 Other Funds Ltd	98,398	3,641	102,039	71,250	173,289
6400 Federal Funds Ltd	347,931	12,873	360,804	136,362	497,166
All Funds	446,329	16,514	462,843	207,612	670,455
4525 Medical Services and Supplies					
3400 Other Funds Ltd	5,005	185	5,190	-	5,190
6400 Federal Funds Ltd	15,266	565	15,831	-	15,831
All Funds	20,271	750	21,021	-	21,021
4575 Agency Program Related S and S					
8000 General Fund	-	-	-	61,745	61,745
3400 Other Funds Ltd	7,998	296	8,294	31,750	40,044
6400 Federal Funds Ltd	171,005	6,327	177,332	9,000	186,332
All Funds	179,003	6,623	185,626	102,495	288,121
4650 Other Services and Supplies					
8000 General Fund	2	-	2	-	2
3400 Other Funds Ltd	103,679	(85,474)	18,205	30,000	48,205
6400 Federal Funds Ltd	626,503	23,180	649,683	90,000	739,683
All Funds	730,184	(62,294)	667,890	120,000	787,890

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
4700 Expendable Prop 250 - 5000					
8000 General Fund	-	-	-	227,685	227,685
3400 Other Funds Ltd	3,804	141	3,945	25,000	28,945
6400 Federal Funds Ltd	28,678	1,061	29,739	75,000	104,739
All Funds	32,482	1,202	33,684	327,685	361,369
4715 IT Expendable Property					
8000 General Fund	-	-	-	28,943	28,943
3400 Other Funds Ltd	2,312	86	2,398	-	2,398
6400 Federal Funds Ltd	114,219	4,226	118,445	-	118,445
All Funds	116,531	4,312	120,843	28,943	149,786
TOTAL SERVICES & SUPPLIES					
8000 General Fund	197,277	8,062	205,339	395,554	600,893
3400 Other Funds Ltd	607,804	(183,678)	424,126	298,375	722,501
6400 Federal Funds Ltd	3,334,016	129,692	3,463,708	645,125	4,108,833
TOTAL SERVICES & SUPPLIES	**$4,139,097**	**($45,924)**	**$4,093,173**	**$1,339,054**	**$5,432,227**
CAPITAL OUTLAY					
5900 Other Capital Outlay					
8000 General Fund	-	-	-	179,446	179,446
TOTAL EXPENDITURES					
8000 General Fund	197,384	8,064	205,448	575,000	780,448
3400 Other Funds Ltd	4,730,205	(2,433,545)	2,296,660	512,947	2,809,607
6400 Federal Funds Ltd	8,980,261	91,344	9,071,605	3,010,146	12,081,751
TOTAL EXPENDITURES	**$13,907,850**	**($2,334,137)**	**$11,573,713**	**$4,098,093**	**$15,671,806**

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
ENDING BALANCE					
3400 Other Funds Ltd	669,715	(8,455)	661,260	(393,052)	268,208
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	46	-	46	30	76
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	46.00	-	46.00	18.84	64.84

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8030 General Fund Debt Svc	10,800,440	-	10,800,440	1,236,199	12,036,639
BOND SALES					
0555 General Fund Obligation Bonds					
3400 Other Funds Ltd	233,000	(233,000)	-	383,142	383,142
TRANSFERS IN					
1010 Transfer In - Intrafund					
3430 Other Funds Debt Svc Ltd	102,541	-	102,541	-	102,541
TOTAL REVENUES					
8030 General Fund Debt Svc	10,800,440	-	10,800,440	1,236,199	12,036,639
3400 Other Funds Ltd	233,000	(233,000)	-	383,142	383,142
3430 Other Funds Debt Svc Ltd	102,541	-	102,541	-	102,541
TOTAL REVENUES	**$11,135,981**	**($233,000)**	**$10,902,981**	**$1,619,341**	**$12,522,322**
AVAILABLE REVENUES					
8030 General Fund Debt Svc	10,800,440	-	10,800,440	1,236,199	12,036,639
3400 Other Funds Ltd	233,000	(233,000)	-	383,142	383,142
3430 Other Funds Debt Svc Ltd	102,541	-	102,541	-	102,541
TOTAL AVAILABLE REVENUES	**$11,135,981**	**($233,000)**	**$10,902,981**	**$1,619,341**	**$12,522,322**
EXPENDITURES					
SERVICES & SUPPLIES					
4625 Other COI Costs					

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3400 Other Funds Ltd	233,000	(233,000)	-	383,142	383,142
DEBT SERVICE					
7100 Principal - Bonds					
8030 General Fund Debt Svc	4,760,317	-	4,760,317	580,000	5,340,317
3430 Other Funds Debt Svc Ltd	78,466	-	78,466	-	78,466
All Funds	4,838,783	-	4,838,783	580,000	5,418,783
7150 Interest - Bonds					
8030 General Fund Debt Svc	2,750,162	-	2,750,162	656,199	3,406,361
3430 Other Funds Debt Svc Ltd	24,075	-	24,075	-	24,075
All Funds	2,774,237	-	2,774,237	656,199	3,430,436
7200 Principal - COP					
8030 General Fund Debt Svc	3,115,453	-	3,115,453	-	3,115,453
7250 Interest - COP					
8030 General Fund Debt Svc	174,508	-	174,508	-	174,508
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	10,800,440	-	10,800,440	1,236,199	12,036,639
3430 Other Funds Debt Svc Ltd	102,541	-	102,541	-	102,541
TOTAL DEBT SERVICE	**$10,902,981**	**-**	**$10,902,981**	**$1,236,199**	**$12,139,180**
TOTAL EXPENDITURES					
8030 General Fund Debt Svc	10,800,440	-	10,800,440	1,236,199	12,036,639
3400 Other Funds Ltd	233,000	(233,000)	-	383,142	383,142
3430 Other Funds Debt Svc Ltd	102,541	-	102,541	-	102,541
TOTAL EXPENDITURES	**$11,135,981**	**($233,000)**	**$10,902,981**	**$1,619,341**	**$12,522,322**

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8010 General Fund Cap Improvement	250,000	(250,000)	-	-	-
DONATIONS AND CONTRIBUTIONS					
0905 Donations					
3010 Other Funds Cap Improvement	194,377	(194,377)	-	-	-
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6010 Federal Funds Cap Improvement	4,770,599	175,973	4,946,572	-	4,946,572
TOTAL REVENUES					
8010 General Fund Cap Improvement	250,000	(250,000)	-	-	-
3010 Other Funds Cap Improvement	194,377	(194,377)	-	-	-
6010 Federal Funds Cap Improvement	4,770,599	175,973	4,946,572	-	4,946,572
TOTAL REVENUES	**$5,214,976**	**($268,404)**	**$4,946,572**	**-**	**$4,946,572**
AVAILABLE REVENUES					
8010 General Fund Cap Improvement	250,000	(250,000)	-	-	-
3010 Other Funds Cap Improvement	194,377	(194,377)	-	-	-
6010 Federal Funds Cap Improvement	4,770,599	175,973	4,946,572	-	4,946,572
TOTAL AVAILABLE REVENUES	**$5,214,976**	**($268,404)**	**$4,946,572**	**-**	**$4,946,572**
EXPENDITURES					
SERVICES & SUPPLIES					
4225 State Gov. Service Charges					

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
6010 Federal Funds Cap Improvement	1,308	(491)	817	-	817
4650 Other Services and Supplies					
6010 Federal Funds Cap Improvement	32	1	33	-	33
TOTAL SERVICES & SUPPLIES					
6010 Federal Funds Cap Improvement	1,340	(490)	850	-	850
CAPITAL OUTLAY					
5650 Land and Improvements					
6010 Federal Funds Cap Improvement	370,207	13,698	383,905	-	383,905
5700 Building Structures					
3010 Other Funds Cap Improvement	194,377	(194,377)	-	-	-
6010 Federal Funds Cap Improvement	3,946,577	146,023	4,092,600	-	4,092,600
All Funds	4,140,954	(48,354)	4,092,600	-	4,092,600
5750 Equipment - Part of Building					
6010 Federal Funds Cap Improvement	287,939	10,654	298,593	-	298,593
5900 Other Capital Outlay					
8010 General Fund Cap Improvement	250,000	(250,000)	-	-	-
6010 Federal Funds Cap Improvement	164,536	6,088	170,624	-	170,624
All Funds	414,536	(243,912)	170,624	-	170,624
TOTAL CAPITAL OUTLAY					
8010 General Fund Cap Improvement	250,000	(250,000)	-	-	-
3010 Other Funds Cap Improvement	194,377	(194,377)	-	-	-
6010 Federal Funds Cap Improvement	4,769,259	176,463	4,945,722	-	4,945,722
TOTAL CAPITAL OUTLAY	**$5,213,636**	**($267,914)**	**$4,945,722**	**-**	**$4,945,722**

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
TOTAL EXPENDITURES					
8010 General Fund Cap Improvement	250,000	(250,000)	-	-	-
3010 Other Funds Cap Improvement	194,377	(194,377)	-	-	-
6010 Federal Funds Cap Improvement	4,770,599	175,973	4,946,572	-	4,946,572
TOTAL EXPENDITURES	**$5,214,976**	**($268,404)**	**$4,946,572**	**-**	**$4,946,572**

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3020 Other Funds Cap Construction	2,384,414	-	2,384,414	-	2,384,414
REVENUE CATEGORIES					
BOND SALES					
0555 General Fund Obligation Bonds					
3020 Other Funds Cap Construction	-	-	-	23,331,858	23,331,858
INTEREST EARNINGS					
0605 Interest Income					
3020 Other Funds Cap Construction	35,162	-	35,162	-	35,162
SALES INCOME					
0705 Sales Income					
3020 Other Funds Cap Construction	101,571	-	101,571	-	101,571
TOTAL REVENUES					
3020 Other Funds Cap Construction	136,733	-	136,733	23,331,858	23,468,591
AVAILABLE REVENUES					
3020 Other Funds Cap Construction	2,521,147	-	2,521,147	23,331,858	25,853,005
EXPENDITURES					
CAPITAL OUTLAY					
5700 Building Structures					
3020 Other Funds Cap Construction	-	-	-	16,798,937	16,798,937
5750 Equipment - Part of Building					
3020 Other Funds Cap Construction	-	-	-	5,832,965	5,832,965

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
5900 Other Capital Outlay					
3020 Other Funds Cap Construction	-	-	-	699,956	699,956
TOTAL CAPITAL OUTLAY					
3020 Other Funds Cap Construction	-	-	-	23,331,858	23,331,858
ENDING BALANCE					
3020 Other Funds Cap Construction	2,521,147	-	2,521,147	-	2,521,147

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	480,447	3,281	(940,800)	1,417,966		
8010 General Fund Cap Improvement	(250,000)	-	(250,000)	-		
All Funds	230,447	3,281	(1,190,800)	1,417,966		
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	(2,442,000)	-	(2,442,000)	-		
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	(233,000)	-	(233,000)	-		
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3010 Other Funds Cap Improvement	(194,377)	-	(194,377)	-		
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6010 Federal Funds Cap Improvement	175,973	-	-	175,973		
6400 Federal Funds Ltd	2,892,342	(364,751)	(4,295,024)	7,552,117		
All Funds	3,068,315	(364,751)	(4,295,024)	7,728,090		
REVENUE CATEGORIES						
8000 General Fund	480,447	3,281	(940,800)	1,417,966		
8010 General Fund Cap Improvement	(250,000)	-	(250,000)	-		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3010 Other Funds Cap Improvement	(194,377)	-	(194,377)	-		
3400 Other Funds Ltd	(2,675,000)	-	(2,675,000)	-		
6010 Federal Funds Cap Improvement	175,973	-	-	175,973		
6400 Federal Funds Ltd	2,892,342	(364,751)	(4,295,024)	7,552,117		
TOTAL REVENUE CATEGORIES	**$429,385**	**($361,470)**	**($8,355,201)**	**$9,146,056**		
AVAILABLE REVENUES						
8000 General Fund	480,447	3,281	(940,800)	1,417,966		
8010 General Fund Cap Improvement	(250,000)	-	(250,000)	-		
3010 Other Funds Cap Improvement	(194,377)	-	(194,377)	-		
3400 Other Funds Ltd	(2,675,000)	-	(2,675,000)	-		
6010 Federal Funds Cap Improvement	175,973	-	-	175,973		
6400 Federal Funds Ltd	2,892,342	(364,751)	(4,295,024)	7,552,117		
TOTAL AVAILABLE REVENUES	**$429,385**	**($361,470)**	**($8,355,201)**	**$9,146,056**		
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3160 Temporary Appointments						
8000 General Fund	1	1	-	-		
3400 Other Funds Ltd	(2,087,329)	54	(2,087,383)	-		
6400 Federal Funds Ltd	2,155	2,155	-	-		
All Funds	(2,085,173)	2,210	(2,087,383)	-		
3170 Overtime Payments						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
8000 General Fund	226	226	-	-		
3400 Other Funds Ltd	270	270	-	-		
6400 Federal Funds Ltd	2,477	2,477	-	-		
All Funds	2,973	2,973	-	-		
3180 Shift Differential						
8000 General Fund	36	36	-	-		
3400 Other Funds Ltd	170	170	-	-		
6400 Federal Funds Ltd	1,700	1,700	-	-		
All Funds	1,906	1,906	-	-		
3190 All Other Differential						
8000 General Fund	44,350	44,350	-	-		
3400 Other Funds Ltd	624	624	-	-		
6400 Federal Funds Ltd	658	658	-	-		
All Funds	45,632	45,632	-	-		
SALARIES & WAGES						
8000 General Fund	44,613	44,613	-	-		
3400 Other Funds Ltd	(2,086,265)	1,118	(2,087,383)	-		
6400 Federal Funds Ltd	6,990	6,990	-	-		
TOTAL SALARIES & WAGES	**($2,034,662)**	**$52,721**	**($2,087,383)**	**-**		
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
8000 General Fund	14,662	14,662	-	-		
3400 Other Funds Ltd	279	279	-	-		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6400 Federal Funds Ltd	1,345	1,345	-	-		
All Funds	16,286	16,286	-	-		
3221 Pension Obligation Bond						
8000 General Fund	10,023	10,023	-	-		
3400 Other Funds Ltd	25,857	25,857	-	-		
6400 Federal Funds Ltd	(17,268)	(17,268)	-	-		
All Funds	18,612	18,612	-	-		
3230 Social Security Taxes						
8000 General Fund	5,874	5,874	-	-		
3400 Other Funds Ltd	(159,570)	115	(159,685)	-		
6400 Federal Funds Ltd	871	871	-	-		
All Funds	(152,825)	6,860	(159,685)	-		
3240 Unemployment Assessments						
8000 General Fund	1,775	1,775	-	-		
3400 Other Funds Ltd	2,835	2,835	-	-		
6400 Federal Funds Ltd	2,285	2,285	-	-		
All Funds	6,895	6,895	-	-		
3260 Mass Transit Tax						
8000 General Fund	6,518	6,518	-	-		
3400 Other Funds Ltd	(11,543)	981	(12,524)	-		
All Funds	(5,025)	7,499	(12,524)	-		
OTHER PAYROLL EXPENSES						
8000 General Fund	38,852	38,852	-	-		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	(142,142)	30,067	(172,209)	-		
6400 Federal Funds Ltd	(12,767)	(12,767)	-	-		
TOTAL OTHER PAYROLL EXPENSES	**($116,057)**	**$56,152**	**($172,209)**	**-**		
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(80,184)	(80,184)	-	-		
3400 Other Funds Ltd	(57,254)	(57,254)	-	-		
6400 Federal Funds Ltd	(358,974)	(358,974)	-	-		
All Funds	(496,412)	(496,412)	-	-		
PERSONAL SERVICES						
8000 General Fund	3,281	3,281	-	-		
3400 Other Funds Ltd	(2,285,661)	(26,069)	(2,259,592)	-		
6400 Federal Funds Ltd	(364,751)	(364,751)	-	-		
TOTAL PERSONAL SERVICES	**($2,647,131)**	**($387,539)**	**($2,259,592)**	**-**		
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	804	-	-	804		
3400 Other Funds Ltd	(93,873)	-	(96,284)	2,411		
6400 Federal Funds Ltd	(4,852)	-	(22,213)	17,361		
All Funds	(97,921)	-	(118,497)	20,576		
4125 Out of State Travel						
8000 General Fund	1,468	-	-	1,468		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	933	-	-	933		
6400 Federal Funds Ltd	5,115	-	(5,712)	10,827		
All Funds	7,516	-	(5,712)	13,228		
4150 Employee Training						
8000 General Fund	481	-	-	481		
3400 Other Funds Ltd	974	-	-	974		
6400 Federal Funds Ltd	350	-	(32,431)	32,781		
All Funds	1,805	-	(32,431)	34,236		
4175 Office Expenses						
8000 General Fund	1,766	-	-	1,766		
3400 Other Funds Ltd	2,181	-	-	2,181		
6400 Federal Funds Ltd	(7,485)	-	(21,393)	13,908		
All Funds	(3,538)	-	(21,393)	17,855		
4200 Telecommunications						
8000 General Fund	3,039	-	-	3,039		
3400 Other Funds Ltd	10,323	-	-	10,323		
6400 Federal Funds Ltd	(42,687)	-	(47,491)	4,804		
All Funds	(29,325)	-	(47,491)	18,166		
4225 State Gov. Service Charges						
8000 General Fund	1,225,240	-	-	1,225,240		
3400 Other Funds Ltd	(952,298)	-	-	(952,298)		
6010 Federal Funds Cap Improvement	(491)	-	-	(491)		
6400 Federal Funds Ltd	360,421	-	-	360,421		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
All Funds	632,872	-	-	632,872		
4250 Data Processing						
8000 General Fund	513	-	-	513		
3400 Other Funds Ltd	36,647	-	-	36,647		
6400 Federal Funds Ltd	(20,705)	-	(25,853)	5,148		
All Funds	16,455	-	(25,853)	42,308		
4275 Publicity and Publications						
8000 General Fund	621	-	-	621		
3400 Other Funds Ltd	1,328	-	-	1,328		
6400 Federal Funds Ltd	3,403	-	-	3,403		
All Funds	5,352	-	-	5,352		
4300 Professional Services						
8000 General Fund	9,001	-	-	9,001		
3400 Other Funds Ltd	91,195	-	-	91,195		
6400 Federal Funds Ltd	76,022	-	(19,310)	95,332		
All Funds	176,218	-	(19,310)	195,528		
4315 IT Professional Services						
3400 Other Funds Ltd	(500,000)	-	(500,000)	-		
4325 Attorney General						
8000 General Fund	7,702	-	-	7,702		
3400 Other Funds Ltd	8,380	-	-	8,380		
6400 Federal Funds Ltd	5,121	-	-	5,121		
All Funds	21,203	-	-	21,203		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
4375 Employee Recruitment and Develop						
8000 General Fund	208	-	-	208		
3400 Other Funds Ltd	80	-	-	80		
6400 Federal Funds Ltd	431	-	-	431		
All Funds	719	-	-	719		
4400 Dues and Subscriptions						
8000 General Fund	397	-	-	397		
3400 Other Funds Ltd	383	-	-	383		
6400 Federal Funds Ltd	1,008	-	(250)	1,258		
All Funds	1,788	-	(250)	2,038		
4425 Facilities Rental and Taxes						
8000 General Fund	54,551	-	-	54,551		
3400 Other Funds Ltd	9,238	-	-	9,238		
6400 Federal Funds Ltd	72,821	-	-	72,821		
All Funds	136,610	-	-	136,610		
4450 Fuels and Utilities						
8000 General Fund	80,076	-	-	80,076		
3400 Other Funds Ltd	37,569	-	-	37,569		
6400 Federal Funds Ltd	(476,585)	-	(942,597)	466,012		
All Funds	(358,940)	-	(942,597)	583,657		
4475 Facilities Maintenance						
8000 General Fund	(922,812)	-	(940,800)	17,988		
3400 Other Funds Ltd	8,510	-	-	8,510		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6400 Federal Funds Ltd	(1,155,896)	-	(1,436,761)	280,865		
All Funds	(2,070,198)	-	(2,377,561)	307,363		
4500 Food and Kitchen Supplies						
8000 General Fund	193	-	-	193		
3400 Other Funds Ltd	3,724	-	-	3,724		
6400 Federal Funds Ltd	12,242	-	(1,003)	13,245		
All Funds	16,159	-	(1,003)	17,162		
4525 Medical Services and Supplies						
8000 General Fund	11	-	-	11		
3400 Other Funds Ltd	185	-	-	185		
6400 Federal Funds Ltd	(19)	-	(4,732)	4,713		
All Funds	177	-	(4,732)	4,909		
4575 Agency Program Related S and S						
8000 General Fund	465	-	-	465		
3400 Other Funds Ltd	420	-	-	420		
6400 Federal Funds Ltd	9,741	-	-	9,741		
All Funds	10,626	-	-	10,626		
4625 Other COI Costs						
3400 Other Funds Ltd	(233,000)	-	(233,000)	-		
4650 Other Services and Supplies						
8000 General Fund	5,693	-	-	5,693		
3400 Other Funds Ltd	(79,680)	-	(86,124)	6,444		
6010 Federal Funds Cap Improvement	1	-	-	1		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6400 Federal Funds Ltd	(1,441,031)	-	(1,716,359)	275,328		
All Funds	(1,515,017)	-	(1,802,483)	287,466		
4700 Expendable Prop 250 - 5000						
8000 General Fund	1,330	-	-	1,330		
3400 Other Funds Ltd	2,814	-	-	2,814		
6400 Federal Funds Ltd	68,886	-	(10,416)	79,302		
All Funds	73,030	-	(10,416)	83,446		
4715 IT Expendable Property						
8000 General Fund	1,155	-	-	1,155		
3400 Other Funds Ltd	2,495	-	-	2,495		
6400 Federal Funds Ltd	13,697	-	(8,503)	22,200		
All Funds	17,347	-	(8,503)	25,850		
SERVICES & SUPPLIES						
8000 General Fund	471,902	-	(940,800)	1,412,702		
3400 Other Funds Ltd	(1,641,472)	-	(915,408)	(726,064)		
6010 Federal Funds Cap Improvement	(490)	-	-	(490)		
6400 Federal Funds Ltd	(2,520,002)	-	(4,295,024)	1,775,022		
TOTAL SERVICES & SUPPLIES	**($3,690,062)**	**-**	**($6,151,232)**	**$2,461,170**		
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	774	-	-	774		
5200 Technical Equipment						
3400 Other Funds Ltd	572	-	-	572		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6400 Federal Funds Ltd	4,683	-	-	4,683		
All Funds	5,255	-	-	5,255		
5350 Industrial and Heavy Equipment						
6400 Federal Funds Ltd	8,280	-	-	8,280		
5400 Automotive and Aircraft						
3400 Other Funds Ltd	2,664	-	-	2,664		
5550 Data Processing Software						
6400 Federal Funds Ltd	5,341	-	-	5,341		
5600 Data Processing Hardware						
6400 Federal Funds Ltd	4,977	-	-	4,977		
5650 Land and Improvements						
6010 Federal Funds Cap Improvement	13,698	-	-	13,698		
5700 Building Structures						
3010 Other Funds Cap Improvement	(194,377)	-	(194,377)	-		
6010 Federal Funds Cap Improvement	146,023	-	-	146,023		
All Funds	(48,354)	-	(194,377)	146,023		
5750 Equipment - Part of Building						
6010 Federal Funds Cap Improvement	10,654	-	-	10,654		
5900 Other Capital Outlay						
8010 General Fund Cap Improvement	(250,000)	-	(250,000)	-		
6010 Federal Funds Cap Improvement	6,088	-	-	6,088		
6400 Federal Funds Ltd	12,832	-	-	12,832		
All Funds	(231,080)	-	(250,000)	18,920		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
CAPITAL OUTLAY						
8010 General Fund Cap Improvement	(250,000)	-	(250,000)	-		
3010 Other Funds Cap Improvement	(194,377)	-	(194,377)	-		
3400 Other Funds Ltd	4,010	-	-	4,010		
6010 Federal Funds Cap Improvement	176,463	-	-	176,463		
6400 Federal Funds Ltd	36,113	-	-	36,113		
TOTAL CAPITAL OUTLAY	**($227,791)**	**-**	**($444,377)**	**$216,586**		
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	1,326,114	-	-	1,326,114		
6400 Federal Funds Ltd	1,457,031	-	-	1,457,031		
All Funds	2,783,145	-	-	2,783,145		
6020 Dist to Counties						
3400 Other Funds Ltd	867,386	-	-	867,386		
6400 Federal Funds Ltd	1,113,172	-	-	1,113,172		
All Funds	1,980,558	-	-	1,980,558		
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	761,510	-	-	761,510		
6400 Federal Funds Ltd	2,351,884	-	-	2,351,884		
All Funds	3,113,394	-	-	3,113,394		
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	759,329	-	-	759,329		
6035 Dist to Individuals						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	6,359	-	-	6,359		
6040 Dist to Local School Districts						
6400 Federal Funds Ltd	59,566	-	-	59,566		
6065 Loan Repaid To State Agencies						
8000 General Fund	5,264	-	-	5,264		
3400 Other Funds Ltd	(44,198)	-	(44,198)	-		
All Funds	(38,934)	-	(44,198)	5,264		
6259 Spc Pmt to Pub Safety Stds/Trng						
3400 Other Funds Ltd	19,070	-	-	19,070		
SPECIAL PAYMENTS						
8000 General Fund	5,264	-	-	5,264		
3400 Other Funds Ltd	2,936,241	-	(44,198)	2,980,439		
6400 Federal Funds Ltd	5,740,982	-	-	5,740,982		
TOTAL SPECIAL PAYMENTS	**$8,682,487**	**-**	**($44,198)**	**$8,726,685**		
EXPENDITURES						
8000 General Fund	480,447	3,281	(940,800)	1,417,966		
8010 General Fund Cap Improvement	(250,000)	-	(250,000)	-		
3010 Other Funds Cap Improvement	(194,377)	-	(194,377)	-		
3400 Other Funds Ltd	(986,882)	(26,069)	(3,219,198)	2,258,385		
6010 Federal Funds Cap Improvement	175,973	-	-	175,973		
6400 Federal Funds Ltd	2,892,342	(364,751)	(4,295,024)	7,552,117		
TOTAL EXPENDITURES	**$2,117,503**	**($387,539)**	**($8,899,399)**	**$11,404,441**		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
8010 General Fund Cap Improvement	-	-	-	-		
3010 Other Funds Cap Improvement	-	-	-	-		
3400 Other Funds Ltd	(1,688,118)	26,069	544,198	(2,258,385)		
6010 Federal Funds Cap Improvement	-	-	-	-		
6400 Federal Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	**($1,688,118)**	**$26,069**	**$544,198**	**($2,258,385)**		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,185,669	(26,709)	1,212,378			
AVAILABLE REVENUES						
8000 General Fund	1,185,669	(26,709)	1,212,378			
TOTAL AVAILABLE REVENUES	**$1,185,669**	**($26,709)**	**$1,212,378**			
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3190 All Other Differential						
8000 General Fund	2,495	2,495	-			
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
8000 General Fund	952	952	-			
3221 Pension Obligation Bond						
8000 General Fund	2,125	2,125	-			
3400 Other Funds Ltd	1,815	1,815	-			
All Funds	3,940	3,940	-			
3230 Social Security Taxes						
8000 General Fund	382	382	-			
3240 Unemployment Assessments						
8000 General Fund	372	372	-			

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
3400 Other Funds Ltd	2,835	2,835	-			
All Funds	3,207	3,207	-			
3260 Mass Transit Tax						
8000 General Fund	(755)	(755)	-			
3400 Other Funds Ltd	630	630	-			
All Funds	(125)	(125)	-			
OTHER PAYROLL EXPENSES						
8000 General Fund	3,076	3,076	-			
3400 Other Funds Ltd	5,280	5,280	-			
TOTAL OTHER PAYROLL EXPENSES	**$8,356**	**$8,356**	**-**			
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(32,280)	(32,280)	-			
3400 Other Funds Ltd	(18,179)	(18,179)	-			
All Funds	(50,459)	(50,459)	-			
PERSONAL SERVICES						
8000 General Fund	(26,709)	(26,709)	-			
3400 Other Funds Ltd	(12,899)	(12,899)	-			
TOTAL PERSONAL SERVICES	**($39,608)**	**($39,608)**	**-**			
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	312	-	312			

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
3400 Other Funds Ltd	388	-	388			
All Funds	700	-	700			
4125 Out of State Travel						
8000 General Fund	900	-	900			
3400 Other Funds Ltd	83	-	83			
All Funds	983	-	983			
4150 Employee Training						
8000 General Fund	174	-	174			
3400 Other Funds Ltd	613	-	613			
All Funds	787	-	787			
4175 Office Expenses						
8000 General Fund	1,147	-	1,147			
3400 Other Funds Ltd	816	-	816			
All Funds	1,963	-	1,963			
4200 Telecommunications						
8000 General Fund	1,968	-	1,968			
3400 Other Funds Ltd	145	-	145			
All Funds	2,113	-	2,113			
4225 State Gov. Service Charges						
8000 General Fund	1,204,181	-	1,204,181			
3400 Other Funds Ltd	(8,751)	-	(8,751)			
All Funds	1,195,430	-	1,195,430			
4250 Data Processing						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
8000 General Fund	485	-	485			
3400 Other Funds Ltd	821	-	821			
All Funds	1,306	-	1,306			
4275 Publicity and Publications						
8000 General Fund	414	-	414			
3400 Other Funds Ltd	81	-	81			
All Funds	495	-	495			
4300 Professional Services						
8000 General Fund	19	-	19			
3400 Other Funds Ltd	8	-	8			
All Funds	27	-	27			
4325 Attorney General						
8000 General Fund	1,048	-	1,048			
4375 Employee Recruitment and Develop						
8000 General Fund	142	-	142			
3400 Other Funds Ltd	72	-	72			
All Funds	214	-	214			
4400 Dues and Subscriptions						
8000 General Fund	336	-	336			
3400 Other Funds Ltd	21	-	21			
All Funds	357	-	357			
4475 Facilities Maintenance						
8000 General Fund	7	-	7			

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
4500 Food and Kitchen Supplies						
8000 General Fund	182	-	182			
3400 Other Funds Ltd	83	-	83			
All Funds	265	-	265			
4575 Agency Program Related S and S						
8000 General Fund	80	-	80			
3400 Other Funds Ltd	103	-	103			
All Funds	183	-	183			
4650 Other Services and Supplies						
8000 General Fund	871	-	871			
3400 Other Funds Ltd	1,085	-	1,085			
All Funds	1,956	-	1,956			
4700 Expendable Prop 250 - 5000						
8000 General Fund	54	-	54			
3400 Other Funds Ltd	1,058	-	1,058			
All Funds	1,112	-	1,112			
4715 IT Expendable Property						
8000 General Fund	58	-	58			
3400 Other Funds Ltd	323	-	323			
All Funds	381	-	381			
SERVICES & SUPPLIES						
8000 General Fund	1,212,378	-	1,212,378			
3400 Other Funds Ltd	(3,051)	-	(3,051)			

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
TOTAL SERVICES & SUPPLIES	**$1,209,327**	**-**	**$1,209,327**			
SPECIAL PAYMENTS						
6035 Dist to Individuals						
3400 Other Funds Ltd	6,359	-	6,359			
EXPENDITURES						
8000 General Fund	1,185,669	(26,709)	1,212,378			
3400 Other Funds Ltd	(9,591)	(12,899)	3,308			
TOTAL EXPENDITURES	**$1,176,078**	**($39,608)**	**$1,215,686**			
ENDING BALANCE						
8000 General Fund	-	-	-			
3400 Other Funds Ltd	9,591	12,899	(3,308)			
TOTAL ENDING BALANCE	**$9,591**	**$12,899**	**($3,308)**			

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	(768,819)	41,651	(940,800)	130,330		
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	(3,063,309)	(327,373)	(4,295,024)	1,559,088		
REVENUE CATEGORIES						
8000 General Fund	(768,819)	41,651	(940,800)	130,330		
6400 Federal Funds Ltd	(3,063,309)	(327,373)	(4,295,024)	1,559,088		
TOTAL REVENUE CATEGORIES	**($3,832,128)**	**($285,722)**	**($5,235,824)**	**$1,689,418**		
AVAILABLE REVENUES						
8000 General Fund	(768,819)	41,651	(940,800)	130,330		
6400 Federal Funds Ltd	(3,063,309)	(327,373)	(4,295,024)	1,559,088		
TOTAL AVAILABLE REVENUES	**($3,832,128)**	**($285,722)**	**($5,235,824)**	**$1,689,418**		
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3170 Overtime Payments						
6400 Federal Funds Ltd	1,673	1,673	-	-		
3180 Shift Differential						
6400 Federal Funds Ltd	1,181	1,181	-	-		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3190 All Other Differential						
8000 General Fund	41,668	41,668	-	-		
SALARIES & WAGES						
8000 General Fund	41,668	41,668	-	-		
6400 Federal Funds Ltd	2,854	2,854	-	-		
TOTAL SALARIES & WAGES	**$44,522**	**$44,522**	**-**	**-**		
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
8000 General Fund	13,552	13,552	-	-		
6400 Federal Funds Ltd	544	544	-	-		
All Funds	14,096	14,096	-	-		
3221 Pension Obligation Bond						
8000 General Fund	5,055	5,055	-	-		
3400 Other Funds Ltd	8,783	8,783	-	-		
6400 Federal Funds Ltd	(42,713)	(42,713)	-	-		
All Funds	(28,875)	(28,875)	-	-		
3230 Social Security Taxes						
8000 General Fund	5,430	5,430	-	-		
6400 Federal Funds Ltd	218	218	-	-		
All Funds	5,648	5,648	-	-		
3240 Unemployment Assessments						
8000 General Fund	1,403	1,403	-	-		
6400 Federal Funds Ltd	2,285	2,285	-	-		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
All Funds	3,688	3,688	-	-		
3260 Mass Transit Tax						
8000 General Fund	7,130	7,130	-	-		
3400 Other Funds Ltd	345	345	-	-		
All Funds	7,475	7,475	-	-		
OTHER PAYROLL EXPENSES						
8000 General Fund	32,570	32,570	-	-		
3400 Other Funds Ltd	9,128	9,128	-	-		
6400 Federal Funds Ltd	(39,666)	(39,666)	-	-		
TOTAL OTHER PAYROLL EXPENSES	**$2,032**	**$2,032**	**-**	**-**		
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(32,587)	(32,587)	-	-		
3400 Other Funds Ltd	(24,162)	(24,162)	-	-		
6400 Federal Funds Ltd	(290,561)	(290,561)	-	-		
All Funds	(347,310)	(347,310)	-	-		
PERSONAL SERVICES						
8000 General Fund	41,651	41,651	-	-		
3400 Other Funds Ltd	(15,034)	(15,034)	-	-		
6400 Federal Funds Ltd	(327,373)	(327,373)	-	-		
TOTAL PERSONAL SERVICES	**($300,756)**	**($300,756)**	**-**	**-**		
SERVICES & SUPPLIES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
4100 Instate Travel						
8000 General Fund	436	-	-	436		
3400 Other Funds Ltd	282	-	-	282		
6400 Federal Funds Ltd	(15,089)	-	(22,213)	7,124		
All Funds	(14,371)	-	(22,213)	7,842		
4125 Out of State Travel						
8000 General Fund	531	-	-	531		
3400 Other Funds Ltd	31	-	-	31		
6400 Federal Funds Ltd	3,698	-	(5,712)	9,410		
All Funds	4,260	-	(5,712)	9,972		
4150 Employee Training						
8000 General Fund	277	-	-	277		
3400 Other Funds Ltd	6	-	-	6		
6400 Federal Funds Ltd	(5,149)	-	(32,431)	27,282		
All Funds	(4,866)	-	(32,431)	27,565		
4175 Office Expenses						
8000 General Fund	604	-	-	604		
3400 Other Funds Ltd	50	-	-	50		
6400 Federal Funds Ltd	(12,542)	-	(21,393)	8,851		
All Funds	(11,888)	-	(21,393)	9,505		
4200 Telecommunications						
8000 General Fund	1,026	-	-	1,026		
3400 Other Funds Ltd	1,899	-	-	1,899		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6400 Federal Funds Ltd	(43,811)	-	(47,491)	3,680		
All Funds	(40,886)	-	(47,491)	6,605		
4225 State Gov. Service Charges						
8000 General Fund	3,557	-	-	3,557		
3400 Other Funds Ltd	(66,974)	-	-	(66,974)		
6400 Federal Funds Ltd	328,401	-	-	328,401		
All Funds	264,984	-	-	264,984		
4250 Data Processing						
8000 General Fund	11	-	-	11		
6400 Federal Funds Ltd	(25,634)	-	(25,853)	219		
All Funds	(25,623)	-	(25,853)	230		
4275 Publicity and Publications						
8000 General Fund	207	-	-	207		
3400 Other Funds Ltd	57	-	-	57		
6400 Federal Funds Ltd	2,176	-	-	2,176		
All Funds	2,440	-	-	2,440		
4300 Professional Services						
8000 General Fund	855	-	-	855		
3400 Other Funds Ltd	370	-	-	370		
6400 Federal Funds Ltd	(13,634)	-	(19,310)	5,676		
All Funds	(12,409)	-	(19,310)	6,901		
4325 Attorney General						
8000 General Fund	6,595	-	-	6,595		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6400 Federal Funds Ltd	3,887	-	-	3,887		
All Funds	10,482	-	-	10,482		
4375 Employee Recruitment and Develop						
8000 General Fund	66	-	-	66		
3400 Other Funds Ltd	4	-	-	4		
6400 Federal Funds Ltd	364	-	-	364		
All Funds	434	-	-	434		
4400 Dues and Subscriptions						
8000 General Fund	59	-	-	59		
3400 Other Funds Ltd	276	-	-	276		
6400 Federal Funds Ltd	940	-	(250)	1,190		
All Funds	1,275	-	(250)	1,525		
4425 Facilities Rental and Taxes						
8000 General Fund	5,255	-	-	5,255		
6400 Federal Funds Ltd	50,052	-	-	50,052		
All Funds	55,307	-	-	55,307		
4450 Fuels and Utilities						
8000 General Fund	80,065	-	-	80,065		
3400 Other Funds Ltd	36,462	-	-	36,462		
6400 Federal Funds Ltd	(483,569)	-	(942,597)	459,028		
All Funds	(367,042)	-	(942,597)	575,555		
4475 Facilities Maintenance						
8000 General Fund	(922,819)	-	(940,800)	17,981		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	8,184	-	-	8,184		
6400 Federal Funds Ltd	(1,159,105)	-	(1,436,761)	277,656		
All Funds	(2,073,740)	-	(2,377,561)	303,821		
4500 Food and Kitchen Supplies						
8000 General Fund	11	-	-	11		
6400 Federal Funds Ltd	(631)	-	(1,003)	372		
All Funds	(620)	-	(1,003)	383		
4525 Medical Services and Supplies						
8000 General Fund	11	-	-	11		
6400 Federal Funds Ltd	(584)	-	(4,732)	4,148		
All Funds	(573)	-	(4,732)	4,159		
4575 Agency Program Related S and S						
8000 General Fund	385	-	-	385		
3400 Other Funds Ltd	21	-	-	21		
6400 Federal Funds Ltd	3,414	-	-	3,414		
All Funds	3,820	-	-	3,820		
4650 Other Services and Supplies						
8000 General Fund	4,761	-	-	4,761		
3400 Other Funds Ltd	3,785	-	-	3,785		
6400 Federal Funds Ltd	(1,469,510)	-	(1,716,359)	246,849		
All Funds	(1,460,964)	-	(1,716,359)	255,395		
4700 Expendable Prop 250 - 5000						
8000 General Fund	1,276	-	-	1,276		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	1,131	-	-	1,131		
6400 Federal Funds Ltd	65,605	-	(10,416)	76,021		
All Funds	68,012	-	(10,416)	78,428		
4715 IT Expendable Property						
8000 General Fund	1,097	-	-	1,097		
3400 Other Funds Ltd	498	-	-	498		
6400 Federal Funds Ltd	7,668	-	(8,503)	16,171		
All Funds	9,263	-	(8,503)	17,766		
SERVICES & SUPPLIES						
8000 General Fund	(815,734)	-	(940,800)	125,066		
3400 Other Funds Ltd	(13,918)	-	-	(13,918)		
6400 Federal Funds Ltd	(2,763,053)	-	(4,295,024)	1,531,971		
TOTAL SERVICES & SUPPLIES	**($3,592,705)**	**-**	**($5,235,824)**	**$1,643,119**		
CAPITAL OUTLAY						
5200 Technical Equipment						
6400 Federal Funds Ltd	1,978	-	-	1,978		
5350 Industrial and Heavy Equipment						
6400 Federal Funds Ltd	8,280	-	-	8,280		
5400 Automotive and Aircraft						
3400 Other Funds Ltd	2,664	-	-	2,664		
5550 Data Processing Software						
6400 Federal Funds Ltd	822	-	-	822		
5600 Data Processing Hardware						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6400 Federal Funds Ltd	3,205	-	-	3,205		
5900 Other Capital Outlay						
6400 Federal Funds Ltd	12,832	-	-	12,832		
CAPITAL OUTLAY						
3400 Other Funds Ltd	2,664	-	-	2,664		
6400 Federal Funds Ltd	27,117	-	-	27,117		
TOTAL CAPITAL OUTLAY	**$29,781**	**-**	**-**	**$29,781**		
SPECIAL PAYMENTS						
6065 Loan Repaid To State Agencies						
8000 General Fund	5,264	-	-	5,264		
3400 Other Funds Ltd	(44,198)	-	(44,198)	-		
All Funds	(38,934)	-	(44,198)	5,264		
EXPENDITURES						
8000 General Fund	(768,819)	41,651	(940,800)	130,330		
3400 Other Funds Ltd	(70,486)	(15,034)	(44,198)	(11,254)		
6400 Federal Funds Ltd	(3,063,309)	(327,373)	(4,295,024)	1,559,088		
TOTAL EXPENDITURES	**($3,902,614)**	**($300,756)**	**($5,280,022)**	**$1,678,164**		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	70,486	15,034	44,198	11,254		
6400 Federal Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	**$70,486**	**$15,034**	**$44,198**	**$11,254**		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	55,533	(11,663)	-	67,196		
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	5,864,307	970	-	5,863,337		
REVENUE CATEGORIES						
8000 General Fund	55,533	(11,663)	-	67,196		
6400 Federal Funds Ltd	5,864,307	970	-	5,863,337		
TOTAL REVENUE CATEGORIES	**$5,919,840**	**($10,693)**	**-**	**$5,930,533**		
AVAILABLE REVENUES						
8000 General Fund	55,533	(11,663)	-	67,196		
6400 Federal Funds Ltd	5,864,307	970	-	5,863,337		
TOTAL AVAILABLE REVENUES	**$5,919,840**	**($10,693)**	**-**	**$5,930,533**		
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3170 Overtime Payments						
8000 General Fund	225	225	-	-		
3400 Other Funds Ltd	42	42	-	-		
6400 Federal Funds Ltd	102	102	-	-		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
All Funds	369	369	-	-		
3180 Shift Differential						
8000 General Fund	35	35	-	-		
3400 Other Funds Ltd	1	1	-	-		
6400 Federal Funds Ltd	3	3	-	-		
All Funds	39	39	-	-		
3190 All Other Differential						
8000 General Fund	187	187	-	-		
3400 Other Funds Ltd	494	494	-	-		
6400 Federal Funds Ltd	269	269	-	-		
All Funds	950	950	-	-		
SALARIES & WAGES						
8000 General Fund	447	447	-	-		
3400 Other Funds Ltd	537	537	-	-		
6400 Federal Funds Ltd	374	374	-	-		
TOTAL SALARIES & WAGES	**$1,358**	**$1,358**	**-**	**-**		
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
8000 General Fund	158	158	-	-		
3400 Other Funds Ltd	102	102	-	-		
6400 Federal Funds Ltd	78	78	-	-		
All Funds	338	338	-	-		
3221 Pension Obligation Bond						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
8000 General Fund	2,844	2,844	-	-		
3400 Other Funds Ltd	10,433	10,433	-	-		
6400 Federal Funds Ltd	10,964	10,964	-	-		
All Funds	24,241	24,241	-	-		
3230 Social Security Taxes						
8000 General Fund	62	62	-	-		
3400 Other Funds Ltd	41	41	-	-		
6400 Federal Funds Ltd	32	32	-	-		
All Funds	135	135	-	-		
3260 Mass Transit Tax						
8000 General Fund	143	143	-	-		
3400 Other Funds Ltd	416	416	-	-		
All Funds	559	559	-	-		
OTHER PAYROLL EXPENSES						
8000 General Fund	3,207	3,207	-	-		
3400 Other Funds Ltd	10,992	10,992	-	-		
6400 Federal Funds Ltd	11,074	11,074	-	-		
TOTAL OTHER PAYROLL EXPENSES	**$25,273**	**$25,273**	**-**	**-**		
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(15,317)	(15,317)	-	-		
3400 Other Funds Ltd	(19,390)	(19,390)	-	-		
6400 Federal Funds Ltd	(10,478)	(10,478)	-	-		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
All Funds	(45,185)	(45,185)	-	-		
PERSONAL SERVICES						
8000 General Fund	(11,663)	(11,663)	-	-		
3400 Other Funds Ltd	(7,861)	(7,861)	-	-		
6400 Federal Funds Ltd	970	970	-	-		
TOTAL PERSONAL SERVICES	**($18,554)**	**($18,554)**	**-**	**-**		
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	56	-	-	56		
3400 Other Funds Ltd	1,699	-	-	1,699		
6400 Federal Funds Ltd	9,486	-	-	9,486		
All Funds	11,241	-	-	11,241		
4125 Out of State Travel						
8000 General Fund	37	-	-	37		
3400 Other Funds Ltd	819	-	-	819		
6400 Federal Funds Ltd	1,417	-	-	1,417		
All Funds	2,273	-	-	2,273		
4150 Employee Training						
8000 General Fund	30	-	-	30		
3400 Other Funds Ltd	355	-	-	355		
6400 Federal Funds Ltd	1,335	-	-	1,335		
All Funds	1,720	-	-	1,720		
4175 Office Expenses						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
8000 General Fund	15	-	-	15		
3400 Other Funds Ltd	871	-	-	871		
6400 Federal Funds Ltd	3,702	-	-	3,702		
All Funds	4,588	-	-	4,588		
4200 Telecommunications						
8000 General Fund	45	-	-	45		
3400 Other Funds Ltd	8,194	-	-	8,194		
6400 Federal Funds Ltd	829	-	-	829		
All Funds	9,068	-	-	9,068		
4225 State Gov. Service Charges						
8000 General Fund	17,526	-	-	17,526		
3400 Other Funds Ltd	(867,569)	-	-	(867,569)		
6400 Federal Funds Ltd	19,395	-	-	19,395		
All Funds	(830,648)	-	-	(830,648)		
4250 Data Processing						
8000 General Fund	17	-	-	17		
3400 Other Funds Ltd	35,826	-	-	35,826		
6400 Federal Funds Ltd	4,929	-	-	4,929		
All Funds	40,772	-	-	40,772		
4275 Publicity and Publications						
3400 Other Funds Ltd	1,166	-	-	1,166		
6400 Federal Funds Ltd	917	-	-	917		
All Funds	2,083	-	-	2,083		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
4300 Professional Services						
8000 General Fund	41	-	-	41		
3400 Other Funds Ltd	89,917	-	-	89,917		
6400 Federal Funds Ltd	37,954	-	-	37,954		
All Funds	127,912	-	-	127,912		
4315 IT Professional Services						
3400 Other Funds Ltd	(500,000)	-	(500,000)	-		
4325 Attorney General						
8000 General Fund	59	-	-	59		
3400 Other Funds Ltd	8,120	-	-	8,120		
6400 Federal Funds Ltd	381	-	-	381		
All Funds	8,560	-	-	8,560		
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	2	-	-	2		
6400 Federal Funds Ltd	62	-	-	62		
All Funds	64	-	-	64		
4400 Dues and Subscriptions						
8000 General Fund	2	-	-	2		
3400 Other Funds Ltd	86	-	-	86		
6400 Federal Funds Ltd	68	-	-	68		
All Funds	156	-	-	156		
4425 Facilities Rental and Taxes						
8000 General Fund	49,296	-	-	49,296		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	9,238	-	-	9,238		
6400 Federal Funds Ltd	22,769	-	-	22,769		
All Funds	81,303	-	-	81,303		
4450 Fuels and Utilities						
8000 General Fund	11	-	-	11		
3400 Other Funds Ltd	455	-	-	455		
6400 Federal Funds Ltd	753	-	-	753		
All Funds	1,219	-	-	1,219		
4475 Facilities Maintenance						
6400 Federal Funds Ltd	40	-	-	40		
4650 Other Services and Supplies						
8000 General Fund	61	-	-	61		
3400 Other Funds Ltd	924	-	-	924		
6400 Federal Funds Ltd	5,299	-	-	5,299		
All Funds	6,284	-	-	6,284		
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	484	-	-	484		
6400 Federal Funds Ltd	2,220	-	-	2,220		
All Funds	2,704	-	-	2,704		
4715 IT Expendable Property						
3400 Other Funds Ltd	1,588	-	-	1,588		
6400 Federal Funds Ltd	1,803	-	-	1,803		
All Funds	3,391	-	-	3,391		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
SERVICES & SUPPLIES						
8000 General Fund	67,196	-	-	67,196		
3400 Other Funds Ltd	(1,207,825)	-	(500,000)	(707,825)		
6400 Federal Funds Ltd	113,359	-	-	113,359		
TOTAL SERVICES & SUPPLIES	**($1,027,270)**	**-**	**($500,000)**	**($527,270)**		
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	774	-	-	774		
5200 Technical Equipment						
3400 Other Funds Ltd	572	-	-	572		
6400 Federal Funds Ltd	2,705	-	-	2,705		
All Funds	3,277	-	-	3,277		
5550 Data Processing Software						
6400 Federal Funds Ltd	4,519	-	-	4,519		
5600 Data Processing Hardware						
6400 Federal Funds Ltd	1,772	-	-	1,772		
CAPITAL OUTLAY						
3400 Other Funds Ltd	1,346	-	-	1,346		
6400 Federal Funds Ltd	8,996	-	-	8,996		
TOTAL CAPITAL OUTLAY	**$10,342**	**-**	**-**	**$10,342**		
SPECIAL PAYMENTS						
6015 Dist to Cities						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	1,326,114	-	-	1,326,114		
6400 Federal Funds Ltd	1,457,031	-	-	1,457,031		
All Funds	2,783,145	-	-	2,783,145		
6020 Dist to Counties						
3400 Other Funds Ltd	867,386	-	-	867,386		
6400 Federal Funds Ltd	1,113,172	-	-	1,113,172		
All Funds	1,980,558	-	-	1,980,558		
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	761,510	-	-	761,510		
6400 Federal Funds Ltd	2,351,884	-	-	2,351,884		
All Funds	3,113,394	-	-	3,113,394		
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	759,329	-	-	759,329		
6040 Dist to Local School Districts						
6400 Federal Funds Ltd	59,566	-	-	59,566		
6259 Spc Pmt to Pub Safety Stds/Trng						
3400 Other Funds Ltd	19,070	-	-	19,070		
SPECIAL PAYMENTS						
3400 Other Funds Ltd	2,974,080	-	-	2,974,080		
6400 Federal Funds Ltd	5,740,982	-	-	5,740,982		
TOTAL SPECIAL PAYMENTS	**$8,715,062**	**-**	**-**	**$8,715,062**		
EXPENDITURES						
8000 General Fund	55,533	(11,663)	-	67,196		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	1,759,740	(7,861)	(500,000)	2,267,601		
6400 Federal Funds Ltd	5,864,307	970	-	5,863,337		
TOTAL EXPENDITURES	**$7,679,580**	**($18,554)**	**($500,000)**	**$8,198,134**		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	(1,759,740)	7,861	500,000	(2,267,601)		
6400 Federal Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	**($1,759,740)**	**$7,861**	**$500,000**	**($2,267,601)**		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	8,064	2	-	8,062		
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	(2,442,000)	-	(2,442,000)	-		
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	91,344	(38,348)	-	129,692		
REVENUE CATEGORIES						
8000 General Fund	8,064	2	-	8,062		
3400 Other Funds Ltd	(2,442,000)	-	(2,442,000)	-		
6400 Federal Funds Ltd	91,344	(38,348)	-	129,692		
TOTAL REVENUE CATEGORIES	**($2,342,592)**	**($38,346)**	**($2,442,000)**	**$137,754**		
AVAILABLE REVENUES						
8000 General Fund	8,064	2	-	8,062		
3400 Other Funds Ltd	(2,442,000)	-	(2,442,000)	-		
6400 Federal Funds Ltd	91,344	(38,348)	-	129,692		
TOTAL AVAILABLE REVENUES	**($2,342,592)**	**($38,346)**	**($2,442,000)**	**$137,754**		
EXPENDITURES						
PERSONAL SERVICES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
SALARIES & WAGES						
3160 Temporary Appointments						
8000 General Fund	1	1	-	-		
3400 Other Funds Ltd	(2,087,329)	54	(2,087,383)	-		
6400 Federal Funds Ltd	2,155	2,155	-	-		
All Funds	(2,085,173)	2,210	(2,087,383)	-		
3170 Overtime Payments						
8000 General Fund	1	1	-	-		
3400 Other Funds Ltd	228	228	-	-		
6400 Federal Funds Ltd	702	702	-	-		
All Funds	931	931	-	-		
3180 Shift Differential						
8000 General Fund	1	1	-	-		
3400 Other Funds Ltd	169	169	-	-		
6400 Federal Funds Ltd	516	516	-	-		
All Funds	686	686	-	-		
3190 All Other Differential						
3400 Other Funds Ltd	130	130	-	-		
6400 Federal Funds Ltd	389	389	-	-		
All Funds	519	519	-	-		
SALARIES & WAGES						
8000 General Fund	3	3	-	-		
3400 Other Funds Ltd	(2,086,802)	581	(2,087,383)	-		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
6400 Federal Funds Ltd	3,762	3,762	-	-		
TOTAL SALARIES & WAGES	**($2,083,037)**	**$4,346**	**($2,087,383)**	**-**		
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	177	177	-	-		
6400 Federal Funds Ltd	723	723	-	-		
All Funds	900	900	-	-		
3221 Pension Obligation Bond						
8000 General Fund	(1)	(1)	-	-		
3400 Other Funds Ltd	4,826	4,826	-	-		
6400 Federal Funds Ltd	14,481	14,481	-	-		
All Funds	19,306	19,306	-	-		
3230 Social Security Taxes						
3400 Other Funds Ltd	(159,611)	74	(159,685)	-		
6400 Federal Funds Ltd	621	621	-	-		
All Funds	(158,990)	695	(159,685)	-		
3260 Mass Transit Tax						
3400 Other Funds Ltd	(12,934)	(410)	(12,524)	-		
OTHER PAYROLL EXPENSES						
8000 General Fund	(1)	(1)	-	-		
3400 Other Funds Ltd	(167,542)	4,667	(172,209)	-		
6400 Federal Funds Ltd	15,825	15,825	-	-		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
TOTAL OTHER PAYROLL EXPENSES	**($151,718)**	**$20,491**	**($172,209)**	**-**		
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	4,477	4,477	-	-		
6400 Federal Funds Ltd	(57,935)	(57,935)	-	-		
All Funds	(53,458)	(53,458)	-	-		
PERSONAL SERVICES						
8000 General Fund	2	2	-	-		
3400 Other Funds Ltd	(2,249,867)	9,725	(2,259,592)	-		
6400 Federal Funds Ltd	(38,348)	(38,348)	-	-		
TOTAL PERSONAL SERVICES	**($2,288,213)**	**($28,621)**	**($2,259,592)**	**-**		
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	(96,242)	-	(96,284)	42		
6400 Federal Funds Ltd	751	-	-	751		
All Funds	(95,491)	-	(96,284)	793		
4150 Employee Training						
6400 Federal Funds Ltd	4,164	-	-	4,164		
4175 Office Expenses						
3400 Other Funds Ltd	444	-	-	444		
6400 Federal Funds Ltd	1,355	-	-	1,355		
All Funds	1,799	-	-	1,799		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
4200 Telecommunications						
3400 Other Funds Ltd	85	-	-	85		
6400 Federal Funds Ltd	295	-	-	295		
All Funds	380	-	-	380		
4225 State Gov. Service Charges						
8000 General Fund	(24)	-	-	(24)		
3400 Other Funds Ltd	(9,004)	-	-	(9,004)		
6400 Federal Funds Ltd	12,625	-	-	12,625		
All Funds	3,597	-	-	3,597		
4275 Publicity and Publications						
3400 Other Funds Ltd	24	-	-	24		
6400 Federal Funds Ltd	310	-	-	310		
All Funds	334	-	-	334		
4300 Professional Services						
8000 General Fund	8,086	-	-	8,086		
3400 Other Funds Ltd	900	-	-	900		
6400 Federal Funds Ltd	51,702	-	-	51,702		
All Funds	60,688	-	-	60,688		
4325 Attorney General						
3400 Other Funds Ltd	260	-	-	260		
6400 Federal Funds Ltd	853	-	-	853		
All Funds	1,113	-	-	1,113		
4375 Employee Recruitment and Develop						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	2	-	-	2		
6400 Federal Funds Ltd	5	-	-	5		
All Funds	7	-	-	7		
4450 Fuels and Utilities						
3400 Other Funds Ltd	652	-	-	652		
6400 Federal Funds Ltd	6,231	-	-	6,231		
All Funds	6,883	-	-	6,883		
4475 Facilities Maintenance						
3400 Other Funds Ltd	326	-	-	326		
6400 Federal Funds Ltd	3,169	-	-	3,169		
All Funds	3,495	-	-	3,495		
4500 Food and Kitchen Supplies						
3400 Other Funds Ltd	3,641	-	-	3,641		
6400 Federal Funds Ltd	12,873	-	-	12,873		
All Funds	16,514	-	-	16,514		
4525 Medical Services and Supplies						
3400 Other Funds Ltd	185	-	-	185		
6400 Federal Funds Ltd	565	-	-	565		
All Funds	750	-	-	750		
4575 Agency Program Related S and S						
3400 Other Funds Ltd	296	-	-	296		
6400 Federal Funds Ltd	6,327	-	-	6,327		
All Funds	6,623	-	-	6,623		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
4650 Other Services and Supplies						
3400 Other Funds Ltd	(85,474)	-	(86,124)	650		
6400 Federal Funds Ltd	23,180	-	-	23,180		
All Funds	(62,294)	-	(86,124)	23,830		
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	141	-	-	141		
6400 Federal Funds Ltd	1,061	-	-	1,061		
All Funds	1,202	-	-	1,202		
4715 IT Expendable Property						
3400 Other Funds Ltd	86	-	-	86		
6400 Federal Funds Ltd	4,226	-	-	4,226		
All Funds	4,312	-	-	4,312		
SERVICES & SUPPLIES						
8000 General Fund	8,062	-	-	8,062		
3400 Other Funds Ltd	(183,678)	-	(182,408)	(1,270)		
6400 Federal Funds Ltd	129,692	-	-	129,692		
TOTAL SERVICES & SUPPLIES	**($45,924)**	**-**	**($182,408)**	**$136,484**		
EXPENDITURES						
8000 General Fund	8,064	2	-	8,062		
3400 Other Funds Ltd	(2,433,545)	9,725	(2,442,000)	(1,270)		
6400 Federal Funds Ltd	91,344	(38,348)	-	129,692		
TOTAL EXPENDITURES	**($2,334,137)**	**($28,621)**	**($2,442,000)**	**$136,484**		

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	(8,455)	(9,725)	-	1,270		
6400 Federal Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	**($8,455)**	**($9,725)**	**-**	**$1,270**		

Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00				
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	(233,000)	(233,000)				
AVAILABLE REVENUES						
3400 Other Funds Ltd	(233,000)	(233,000)				
TOTAL AVAILABLE REVENUES	**($233,000)**	**($233,000)**				
EXPENDITURES						
SERVICES & SUPPLIES						
4625 Other COI Costs						
3400 Other Funds Ltd	(233,000)	(233,000)				
ENDING BALANCE						
3400 Other Funds Ltd	-	-				
TOTAL ENDING BALANCE	**-**	**-**				

Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8010 General Fund Cap Improvement	(250,000)	(250,000)	-			
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3010 Other Funds Cap Improvement	(194,377)	(194,377)	-			
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6010 Federal Funds Cap Improvement	175,973	-	175,973			
REVENUE CATEGORIES						
8010 General Fund Cap Improvement	(250,000)	(250,000)	-			
3010 Other Funds Cap Improvement	(194,377)	(194,377)	-			
6010 Federal Funds Cap Improvement	175,973	-	175,973			
TOTAL REVENUE CATEGORIES	**($268,404)**	**($444,377)**	**$175,973**			
AVAILABLE REVENUES						
8010 General Fund Cap Improvement	(250,000)	(250,000)	-			
3010 Other Funds Cap Improvement	(194,377)	(194,377)	-			
6010 Federal Funds Cap Improvement	175,973	-	175,973			
TOTAL AVAILABLE REVENUES	**($268,404)**	**($444,377)**	**$175,973**			
EXPENDITURES						
SERVICES & SUPPLIES						

Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
4225 State Gov. Service Charges						
6010 Federal Funds Cap Improvement	(491)	-	(491)			
4650 Other Services and Supplies						
6010 Federal Funds Cap Improvement	1	-	1			
SERVICES & SUPPLIES						
6010 Federal Funds Cap Improvement	(490)	-	(490)			
TOTAL SERVICES & SUPPLIES	**($490)**	**-**	**($490)**			
CAPITAL OUTLAY						
5650 Land and Improvements						
6010 Federal Funds Cap Improvement	13,698	-	13,698			
5700 Building Structures						
3010 Other Funds Cap Improvement	(194,377)	(194,377)	-			
6010 Federal Funds Cap Improvement	146,023	-	146,023			
All Funds	(48,354)	(194,377)	146,023			
5750 Equipment - Part of Building						
6010 Federal Funds Cap Improvement	10,654	-	10,654			
5900 Other Capital Outlay						
8010 General Fund Cap Improvement	(250,000)	(250,000)	-			
6010 Federal Funds Cap Improvement	6,088	-	6,088			
All Funds	(243,912)	(250,000)	6,088			
CAPITAL OUTLAY						
8010 General Fund Cap Improvement	(250,000)	(250,000)	-			
3010 Other Funds Cap Improvement	(194,377)	(194,377)	-			

Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
6010 Federal Funds Cap Improvement	176,463	-	176,463			
TOTAL CAPITAL OUTLAY	**($267,914)**	**($444,377)**	**$176,463**			
EXPENDITURES						
8010 General Fund Cap Improvement	(250,000)	(250,000)	-			
3010 Other Funds Cap Improvement	(194,377)	(194,377)	-			
6010 Federal Funds Cap Improvement	175,973	-	175,973			
TOTAL EXPENDITURES	**($268,404)**	**($444,377)**	**$175,973**			
ENDING BALANCE						
8010 General Fund Cap Improvement	-	-	-			
3010 Other Funds Cap Improvement	-	-	-			
6010 Federal Funds Cap Improvement	-	-	-			
TOTAL ENDING BALANCE	**-**	**-**	**-**			

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 207 Hazmat Abatement Priority: 01	Pkg: 201 Deferred Maintenance Priority: 02	Pkg: 480 New Debt Service Priority: 03
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	23,327,585	-	-	10,869,000	6,125,700	-
8030 General Fund Debt Svc	1,236,199	-	-	-	-	1,236,199
All Funds	24,563,784	-	-	10,869,000	6,125,700	1,236,199
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	97,680	-	-	-	-	-
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construction	23,331,858	-	-	-	-	-
3400 Other Funds Ltd	383,142	-	-	-	-	383,142
All Funds	23,715,000	-	-	-	-	383,142
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	20,874,599	-	518,000	-	6,125,700	-
TRANSFERS IN						
1050 Transfer In Other						
3400 Other Funds Ltd	22,215	-	-	-	-	-
REVENUE CATEGORIES						
8000 General Fund	23,327,585	-	-	10,869,000	6,125,700	-
8030 General Fund Debt Svc	1,236,199	-	-	-	-	1,236,199

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 207 Hazmat Abatement Priority: 01	Pkg: 201 Deferred Maintenance Priority: 02	Pkg: 480 New Debt Service Priority: 03
3020 Other Funds Cap Construction	23,331,858	-	-	-	-	-
3400 Other Funds Ltd	503,037	-	-	-	-	383,142
6400 Federal Funds Ltd	20,874,599	-	518,000	-	6,125,700	-
TOTAL REVENUE CATEGORIES	**$69,273,278**	**-**	**$518,000**	**$10,869,000**	**$12,251,400**	**$1,619,341**
AVAILABLE REVENUES						
8000 General Fund	23,327,585	-	-	10,869,000	6,125,700	-
8030 General Fund Debt Svc	1,236,199	-	-	-	-	1,236,199
3020 Other Funds Cap Construction	23,331,858	-	-	-	-	-
3400 Other Funds Ltd	503,037	-	-	-	-	383,142
6400 Federal Funds Ltd	20,874,599	-	518,000	-	6,125,700	-
TOTAL AVAILABLE REVENUES	**$69,273,278**	**-**	**$518,000**	**$10,869,000**	**$12,251,400**	**$1,619,341**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,243,552	-	-	-	-	-
3400 Other Funds Ltd	130,245	-	-	-	-	-
6400 Federal Funds Ltd	4,300,673	-	-	-	-	-
All Funds	5,674,470	-	-	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	2,156	-	-	-	-	-
6400 Federal Funds Ltd	6,469	-	-	-	-	-

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 207 Hazmat Abatement Priority: 01	Pkg: 201 Deferred Maintenance Priority: 02	Pkg: 480 New Debt Service Priority: 03
All Funds	8,625	-	-	-	-	-
3180 Shift Differential						
3400 Other Funds Ltd	2,156	-	-	-	-	-
6400 Federal Funds Ltd	6,469	-	-	-	-	-
All Funds	8,625	-	-	-	-	-
SALARIES & WAGES						
8000 General Fund	1,243,552	-	-	-	-	-
3400 Other Funds Ltd	134,557	-	-	-	-	-
6400 Federal Funds Ltd	4,313,611	-	-	-	-	-
TOTAL SALARIES & WAGES	**$5,691,720**	**-**	**-**	**-**	**-**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	627	-	-	-	-	-
3400 Other Funds Ltd	127	-	-	-	-	-
6400 Federal Funds Ltd	2,921	-	-	-	-	-
All Funds	3,675	-	-	-	-	-
3220 Public Employees Retire Cont						
8000 General Fund	237,387	-	-	-	-	-
3400 Other Funds Ltd	25,687	-	-	-	-	-
6400 Federal Funds Ltd	823,474	-	-	-	-	-
All Funds	1,086,548	-	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	95,126	-	-	-	-	-

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 207 Hazmat Abatement Priority: 01	Pkg: 201 Deferred Maintenance Priority: 02	Pkg: 480 New Debt Service Priority: 03
3400 Other Funds Ltd	10,295	-	-	-	-	-
6400 Federal Funds Ltd	329,994	-	-	-	-	-
All Funds	435,415	-	-	-	-	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	1,250	-	-	-	-	-
6400 Federal Funds Ltd	3,750	-	-	-	-	-
All Funds	5,000	-	-	-	-	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	766	-	-	-	-	-
3400 Other Funds Ltd	170	-	-	-	-	-
6400 Federal Funds Ltd	3,523	-	-	-	-	-
All Funds	4,459	-	-	-	-	-
3260 Mass Transit Tax						
8000 General Fund	7,460	-	-	-	-	-
3400 Other Funds Ltd	64	-	-	-	-	-
All Funds	7,524	-	-	-	-	-
3270 Flexible Benefits						
8000 General Fund	372,861	-	-	-	-	-
3400 Other Funds Ltd	77,918	-	-	-	-	-
6400 Federal Funds Ltd	1,702,727	-	-	-	-	-
All Funds	2,153,506	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	714,227	-	-	-	-	-

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 207 Hazmat Abatement Priority: 01	Pkg: 201 Deferred Maintenance Priority: 02	Pkg: 480 New Debt Service Priority: 03
3400 Other Funds Ltd	115,511	-	-	-	-	-
6400 Federal Funds Ltd	2,866,389	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$3,696,127**	**-**	**-**	**-**	**-**	**-**
PERSONAL SERVICES						
8000 General Fund	1,957,779	-	-	-	-	-
3400 Other Funds Ltd	250,068	-	-	-	-	-
6400 Federal Funds Ltd	7,180,000	-	-	-	-	-
TOTAL PERSONAL SERVICES	**$9,387,847**	**-**	**-**	**-**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	164,500	-	-	-	-	-
6400 Federal Funds Ltd	37,000	-	-	-	-	-
All Funds	201,500	-	-	-	-	-
4125 Out of State Travel						
8000 General Fund	15,500	-	-	-	-	-
6400 Federal Funds Ltd	50,500	-	25,000	-	-	-
All Funds	66,000	-	25,000	-	-	-
4150 Employee Training						
8000 General Fund	5,250	-	-	-	-	-
6400 Federal Funds Ltd	8,250	-	-	-	-	-
All Funds	13,500	-	-	-	-	-
4175 Office Expenses						

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 207 Hazmat Abatement Priority: 01	Pkg: 201 Deferred Maintenance Priority: 02	Pkg: 480 New Debt Service Priority: 03
8000 General Fund	10,000	-	-	-	-	-
3400 Other Funds Ltd	7,500	-	7,500	-	-	-
6400 Federal Funds Ltd	40,500	-	22,500	-	-	-
All Funds	58,000	-	30,000	-	-	-
4200 Telecommunications						
8000 General Fund	4,000	-	-	-	-	-
6400 Federal Funds Ltd	16,000	-	-	-	-	-
All Funds	20,000	-	-	-	-	-
4250 Data Processing						
8000 General Fund	51,200	-	-	-	-	-
6400 Federal Funds Ltd	8,700	-	-	-	-	-
All Funds	59,900	-	-	-	-	-
4275 Publicity and Publications						
8000 General Fund	250	-	-	-	-	-
3400 Other Funds Ltd	1,000	-	-	-	-	-
6400 Federal Funds Ltd	4,750	-	-	-	-	-
All Funds	6,000	-	-	-	-	-
4300 Professional Services						
8000 General Fund	10,946,681	-	-	10,869,000	-	-
3400 Other Funds Ltd	36,375	-	15,000	-	-	-
6400 Federal Funds Ltd	119,625	-	45,000	-	-	-
All Funds	11,102,681	-	60,000	10,869,000	-	-
4325 Attorney General						

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 207 Hazmat Abatement Priority: 01	Pkg: 201 Deferred Maintenance Priority: 02	Pkg: 480 New Debt Service Priority: 03
6400 Federal Funds Ltd	5,000	-	-	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	1,500	-	-	-	-	-
6400 Federal Funds Ltd	2,000	-	-	-	-	-
All Funds	3,500	-	-	-	-	-
4400 Dues and Subscriptions						
6400 Federal Funds Ltd	1,500	-	-	-	-	-
4425 Facilities Rental and Taxes						
8000 General Fund	26,380	-	-	-	-	-
6400 Federal Funds Ltd	26,380	-	-	-	-	-
All Funds	52,760	-	-	-	-	-
4450 Fuels and Utilities						
8000 General Fund	300,000	-	-	-	-	-
3400 Other Funds Ltd	(494,500)	(500,000)	-	-	-	-
6400 Federal Funds Ltd	2,216,500	-	-	-	-	-
All Funds	2,022,000	(500,000)	-	-	-	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	90,000	-	90,000	-	-	-
6400 Federal Funds Ltd	3,595,138	-	158,638	-	-	-
All Funds	3,685,138	-	248,638	-	-	-
4500 Food and Kitchen Supplies						
3400 Other Funds Ltd	71,250	-	62,500	-	-	-
6400 Federal Funds Ltd	136,362	-	110,112	-	-	-

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 207 Hazmat Abatement Priority: 01	Pkg: 201 Deferred Maintenance Priority: 02	Pkg: 480 New Debt Service Priority: 03
All Funds	207,612	-	172,612	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	61,745	-	-	-	-	-
3400 Other Funds Ltd	31,750	-	28,750	-	-	-
6400 Federal Funds Ltd	9,000	-	-	-	-	-
All Funds	102,495	-	28,750	-	-	-
4625 Other COI Costs						
3400 Other Funds Ltd	383,142	-	-	-	-	383,142
4650 Other Services and Supplies						
8000 General Fund	7,272,926	-	-	-	6,125,700	-
3400 Other Funds Ltd	30,000	-	27,250	-	-	-
6400 Federal Funds Ltd	6,237,926	-	81,750	-	6,125,700	-
All Funds	13,540,852	-	109,000	-	12,251,400	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	235,485	-	-	-	-	-
3400 Other Funds Ltd	25,000	-	25,000	-	-	-
6400 Federal Funds Ltd	82,800	-	75,000	-	-	-
All Funds	343,285	-	100,000	-	-	-
4715 IT Expendable Property						
8000 General Fund	94,943	-	-	-	-	-
6400 Federal Funds Ltd	13,000	-	-	-	-	-
All Funds	107,943	-	-	-	-	-
SERVICES & SUPPLIES						

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 207 Hazmat Abatement Priority: 01	Pkg: 201 Deferred Maintenance Priority: 02	Pkg: 480 New Debt Service Priority: 03
8000 General Fund	19,190,360	-	-	10,869,000	6,125,700	-
3400 Other Funds Ltd	181,517	(500,000)	256,000	-	-	383,142
6400 Federal Funds Ltd	12,610,931	-	518,000	-	6,125,700	-
TOTAL SERVICES & SUPPLIES	**$31,982,808**	**($500,000)**	**$774,000**	**$10,869,000**	**$12,251,400**	**$383,142**
CAPITAL OUTLAY						
5700 Building Structures						
3020 Other Funds Cap Construction	16,798,937	-	-	-	-	-
5750 Equipment - Part of Building						
3020 Other Funds Cap Construction	5,832,965	-	-	-	-	-
5900 Other Capital Outlay						
8000 General Fund	179,446	-	-	-	-	-
3020 Other Funds Cap Construction	699,956	-	-	-	-	-
All Funds	879,402	-	-	-	-	-
CAPITAL OUTLAY						
8000 General Fund	179,446	-	-	-	-	-
3020 Other Funds Cap Construction	23,331,858	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**$23,511,304**	**-**	**-**	**-**	**-**	**-**
SPECIAL PAYMENTS						
6259 Spc Pmt to Pub Safety Stds/Trng						
3400 Other Funds Ltd	100,000	-	100,000	-	-	-
6525 Spc Pmt to HECC						
8000 General Fund	2,000,000	-	-	-	-	-

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 207 Hazmat Abatement Priority: 01	Pkg: 201 Deferred Maintenance Priority: 02	Pkg: 480 New Debt Service Priority: 03
6660 Spc Pmt to Land Conservation Dev						
6400 Federal Funds Ltd	1,083,668	-	-	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	2,000,000	-	-	-	-	-
3400 Other Funds Ltd	100,000	-	100,000	-	-	-
6400 Federal Funds Ltd	1,083,668	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$3,183,668**	**-**	**$100,000**	**-**	**-**	**-**
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	580,000	-	-	-	-	580,000
7150 Interest - Bonds						
8030 General Fund Debt Svc	656,199	-	-	-	-	656,199
DEBT SERVICE						
8030 General Fund Debt Svc	1,236,199	-	-	-	-	1,236,199
TOTAL DEBT SERVICE	**$1,236,199**	**-**	**-**	**-**	**-**	**$1,236,199**
EXPENDITURES						
8000 General Fund	23,327,585	-	-	10,869,000	6,125,700	-
8030 General Fund Debt Svc	1,236,199	-	-	-	-	1,236,199
3020 Other Funds Cap Construction	23,331,858	-	-	-	-	-
3400 Other Funds Ltd	531,585	(500,000)	356,000	-	-	383,142
6400 Federal Funds Ltd	20,874,599	-	518,000	-	6,125,700	-
TOTAL EXPENDITURES	**$69,301,826**	**($500,000)**	**$874,000**	**$10,869,000**	**$12,251,400**	**$1,619,341**

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 207 Hazmat Abatement Priority: 01	Pkg: 201 Deferred Maintenance Priority: 02	Pkg: 480 New Debt Service Priority: 03
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
3020 Other Funds Cap Construction	-	-	-	-	-	-
3400 Other Funds Ltd	(28,548)	500,000	(356,000)	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**($28,548)**	**$500,000**	**($356,000)**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	76	-	-	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	64.84	-	-	-	-	-

Description	Pkg: 302 Planning and CIKR Support Priority: 04	Pkg: 303 Regional Teams Priority: 05	Pkg: 401 Youth Challenge Program Expansion Priority: 06	Pkg: 105 State Tuition Assistance Priority: 07	Pkg: 491 Regional Armory Emergency Enhancement Priority: 08	Pkg: 202 New Positions - AGI Priority: 09
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	349,207	735,687	575,000	2,000,000	-	62,202
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	-	-	97,680	-	-	-
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construction	-	-	-	-	16,464,000	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	347,964	733,389	770,815	-	-	181,112
TRANSFERS IN						
1050 Transfer In Other						
3400 Other Funds Ltd	-	-	22,215	-	-	-
REVENUE CATEGORIES						
8000 General Fund	349,207	735,687	575,000	2,000,000	-	62,202
3020 Other Funds Cap Construction	-	-	-	-	16,464,000	-
3400 Other Funds Ltd	-	-	119,895	-	-	-
6400 Federal Funds Ltd	347,964	733,389	770,815	-	-	181,112
TOTAL REVENUE CATEGORIES	**$697,171**	**$1,469,076**	**$1,465,710**	**$2,000,000**	**$16,464,000**	**$243,314**
AVAILABLE REVENUES						

Description	Pkg: 302 Planning and CIKR Support Priority: 04	Pkg: 303 Regional Teams Priority: 05	Pkg: 401 Youth Challenge Program Expansion Priority: 06	Pkg: 105 State Tuition Assistance Priority: 07	Pkg: 491 Regional Armory Emergency Enhancement Priority: 08	Pkg: 202 New Positions - AGI Priority: 09
8000 General Fund	349,207	735,687	575,000	2,000,000	-	62,202
3020 Other Funds Cap Construction	-	-	-	-	16,464,000	-
3400 Other Funds Ltd	-	-	119,895	-	-	-
6400 Federal Funds Ltd	347,964	733,389	770,815	-	-	181,112
TOTAL AVAILABLE REVENUES	**$697,171**	**$1,469,076**	**$1,465,710**	**$2,000,000**	**$16,464,000**	**$243,314**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	209,904	387,528	-	-	-	35,447
3400 Other Funds Ltd	-	99,504	119,448	-	-	-
6400 Federal Funds Ltd	209,904	387,528	358,326	-	-	103,561
All Funds	419,808	874,560	477,774	-	-	139,008
3170 Overtime Payments						
3400 Other Funds Ltd	-	-	2,156	-	-	-
6400 Federal Funds Ltd	-	-	6,469	-	-	-
All Funds	-	-	8,625	-	-	-
3180 Shift Differential						
3400 Other Funds Ltd	-	-	2,156	-	-	-
6400 Federal Funds Ltd	-	-	6,469	-	-	-
All Funds	-	-	8,625	-	-	-
SALARIES & WAGES						
8000 General Fund	209,904	387,528	-	-	-	35,447

Description	Pkg: 302 Planning and CIKR Support Priority: 04	Pkg: 303 Regional Teams Priority: 05	Pkg: 401 Youth Challenge Program Expansion Priority: 06	Pkg: 105 State Tuition Assistance Priority: 07	Pkg: 491 Regional Armory Emergency Enhancement Priority: 08	Pkg: 202 New Positions - AGI Priority: 09
3400 Other Funds Ltd	-	99,504	123,760	-	-	-
6400 Federal Funds Ltd	209,904	387,528	371,264	-	-	103,561
TOTAL SALARIES & WAGES	**$419,808**	**$874,560**	**$495,024**	**-**	**-**	**$139,008**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	112	196	-	-	-	29
3400 Other Funds Ltd	-	57	90	-	-	-
6400 Federal Funds Ltd	116	203	288	-	-	85
All Funds	228	456	378	-	-	114
3220 Public Employees Retire Cont						
8000 General Fund	40,068	73,975	-	-	-	6,767
3400 Other Funds Ltd	-	18,995	23,626	-	-	-
6400 Federal Funds Ltd	40,072	73,981	70,876	-	-	19,769
All Funds	80,140	166,951	94,502	-	-	26,536
3230 Social Security Taxes						
8000 General Fund	16,056	29,643	-	-	-	2,711
3400 Other Funds Ltd	-	7,612	9,470	-	-	-
6400 Federal Funds Ltd	16,060	29,650	28,402	-	-	7,923
All Funds	32,116	66,905	37,872	-	-	10,634
3240 Unemployment Assessments						
3400 Other Funds Ltd	-	-	1,250	-	-	-
6400 Federal Funds Ltd	-	-	3,750	-	-	-
All Funds	-	-	5,000	-	-	-

Description	Pkg: 302 Planning and CIKR Support Priority: 04	Pkg: 303 Regional Teams Priority: 05	Pkg: 401 Youth Challenge Program Expansion Priority: 06	Pkg: 105 State Tuition Assistance Priority: 07	Pkg: 491 Regional Armory Emergency Enhancement Priority: 08	Pkg: 202 New Positions - AGI Priority: 09
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	136	238	-	-	-	35
3400 Other Funds Ltd	-	69	126	-	-	-
6400 Federal Funds Ltd	140	245	342	-	-	103
All Funds	276	552	468	-	-	138
3260 Mass Transit Tax						
8000 General Fund	1,259	2,325	-	-	-	212
3400 Other Funds Ltd	-	597	-	-	-	-
All Funds	1,259	2,922	-	-	-	212
3270 Flexible Benefits						
8000 General Fund	66,672	116,676	-	-	-	17,001
3400 Other Funds Ltd	-	33,336	56,250	-	-	-
6400 Federal Funds Ltd	66,672	116,676	168,768	-	-	49,671
All Funds	133,344	266,688	225,018	-	-	66,672
OTHER PAYROLL EXPENSES						
8000 General Fund	124,303	223,053	-	-	-	26,755
3400 Other Funds Ltd	-	60,666	90,812	-	-	-
6400 Federal Funds Ltd	123,060	220,755	272,426	-	-	77,551
TOTAL OTHER PAYROLL EXPENSES	**$247,363**	**$504,474**	**$363,238**	**-**	**-**	**$104,306**
PERSONAL SERVICES						
8000 General Fund	334,207	610,581	-	-	-	62,202
3400 Other Funds Ltd	-	160,170	214,572	-	-	-
6400 Federal Funds Ltd	332,964	608,283	643,690	-	-	181,112

Description	Pkg: 302 Planning and CIKR Support Priority: 04	Pkg: 303 Regional Teams Priority: 05	Pkg: 401 Youth Challenge Program Expansion Priority: 06	Pkg: 105 State Tuition Assistance Priority: 07	Pkg: 491 Regional Armory Emergency Enhancement Priority: 08	Pkg: 202 New Positions - AGI Priority: 09
TOTAL PERSONAL SERVICES	**$667,171**	**$1,379,034**	**$858,262**	**-**	**-**	**$243,314**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	500	36,000	-	-	-	-
6400 Federal Funds Ltd	500	36,000	-	-	-	-
All Funds	1,000	72,000	-	-	-	-
4125 Out of State Travel						
8000 General Fund	500	15,000	-	-	-	-
6400 Federal Funds Ltd	500	15,000	-	-	-	-
All Funds	1,000	30,000	-	-	-	-
4150 Employee Training						
8000 General Fund	250	3,000	-	-	-	-
6400 Federal Funds Ltd	250	3,000	-	-	-	-
All Funds	500	6,000	-	-	-	-
4175 Office Expenses						
8000 General Fund	500	7,500	-	-	-	-
6400 Federal Funds Ltd	500	7,500	-	-	-	-
All Funds	1,000	15,000	-	-	-	-
4200 Telecommunications						
8000 General Fund	1,000	3,000	-	-	-	-
6400 Federal Funds Ltd	1,000	3,000	-	-	-	-
All Funds	2,000	6,000	-	-	-	-
4250 Data Processing						

Description	Pkg: 302 Planning and CIKR Support Priority: 04	Pkg: 303 Regional Teams Priority: 05	Pkg: 401 Youth Challenge Program Expansion Priority: 06	Pkg: 105 State Tuition Assistance Priority: 07	Pkg: 491 Regional Armory Emergency Enhancement Priority: 08	Pkg: 202 New Positions - AGI Priority: 09
8000 General Fund	-	1,200	-	-	-	-
6400 Federal Funds Ltd	-	1,200	-	-	-	-
All Funds	-	2,400	-	-	-	-
4275 Publicity and Publications						
8000 General Fund	250	-	-	-	-	-
3400 Other Funds Ltd	-	-	1,000	-	-	-
6400 Federal Funds Ltd	250	-	3,000	-	-	-
All Funds	500	-	4,000	-	-	-
4300 Professional Services						
8000 General Fund	500	-	77,181	-	-	-
3400 Other Funds Ltd	-	-	21,375	-	-	-
6400 Federal Funds Ltd	500	-	64,125	-	-	-
All Funds	1,000	-	162,681	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	-	1,500	-	-	-	-
6400 Federal Funds Ltd	-	1,500	-	-	-	-
All Funds	-	3,000	-	-	-	-
4425 Facilities Rental and Taxes						
8000 General Fund	10,000	16,380	-	-	-	-
6400 Federal Funds Ltd	10,000	16,380	-	-	-	-
All Funds	20,000	32,760	-	-	-	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	-	-	5,500	-	-	-

Description	Pkg: 302 Planning and CIKR Support Priority: 04	Pkg: 303 Regional Teams Priority: 05	Pkg: 401 Youth Challenge Program Expansion Priority: 06	Pkg: 105 State Tuition Assistance Priority: 07	Pkg: 491 Regional Armory Emergency Enhancement Priority: 08	Pkg: 202 New Positions - AGI Priority: 09
6400 Federal Funds Ltd	-	-	16,500	-	-	-
All Funds	-	-	22,000	-	-	-
4500 Food and Kitchen Supplies						
3400 Other Funds Ltd	-	-	8,750	-	-	-
6400 Federal Funds Ltd	-	-	26,250	-	-	-
All Funds	-	-	35,000	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	-	-	61,745	-	-	-
3400 Other Funds Ltd	-	-	3,000	-	-	-
6400 Federal Funds Ltd	-	-	9,000	-	-	-
All Funds	-	-	73,745	-	-	-
4650 Other Services and Supplies						
8000 General Fund	500	21,726	-	-	-	-
3400 Other Funds Ltd	-	-	2,750	-	-	-
6400 Federal Funds Ltd	500	21,726	8,250	-	-	-
All Funds	1,000	43,452	11,000	-	-	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	7,800	227,685	-	-	-
6400 Federal Funds Ltd	-	7,800	-	-	-	-
All Funds	-	15,600	227,685	-	-	-
4715 IT Expendable Property						
8000 General Fund	1,000	12,000	28,943	-	-	-
6400 Federal Funds Ltd	1,000	12,000	-	-	-	-

Description	Pkg: 302 Planning and CIKR Support Priority: 04	Pkg: 303 Regional Teams Priority: 05	Pkg: 401 Youth Challenge Program Expansion Priority: 06	Pkg: 105 State Tuition Assistance Priority: 07	Pkg: 491 Regional Armory Emergency Enhancement Priority: 08	Pkg: 202 New Positions - AGI Priority: 09
All Funds	2,000	24,000	28,943	-	-	-
SERVICES & SUPPLIES						
8000 General Fund	15,000	125,106	395,554	-	-	-
3400 Other Funds Ltd	-	-	42,375	-	-	-
6400 Federal Funds Ltd	15,000	125,106	127,125	-	-	-
TOTAL SERVICES & SUPPLIES	**$30,000**	**$250,212**	**$565,054**	**-**	**-**	**-**
CAPITAL OUTLAY						
5700 Building Structures						
3020 Other Funds Cap Construction	-	-	-	-	11,854,080	-
5750 Equipment - Part of Building						
3020 Other Funds Cap Construction	-	-	-	-	4,116,000	-
5900 Other Capital Outlay						
8000 General Fund	-	-	179,446	-	-	-
3020 Other Funds Cap Construction	-	-	-	-	493,920	-
All Funds	-	-	179,446	-	493,920	-
CAPITAL OUTLAY						
8000 General Fund	-	-	179,446	-	-	-
3020 Other Funds Cap Construction	-	-	-	-	16,464,000	-
TOTAL CAPITAL OUTLAY	**-**	**-**	**$179,446**	**-**	**$16,464,000**	**-**
SPECIAL PAYMENTS						
6525 Spc Pmt to HECC						
8000 General Fund	-	-	-	2,000,000	-	-

Description	Pkg: 302 Planning and CIKR Support Priority: 04	Pkg: 303 Regional Teams Priority: 05	Pkg: 401 Youth Challenge Program Expansion Priority: 06	Pkg: 105 State Tuition Assistance Priority: 07	Pkg: 491 Regional Armory Emergency Enhancement Priority: 08	Pkg: 202 New Positions - AGI Priority: 09
EXPENDITURES						
8000 General Fund	349,207	735,687	575,000	2,000,000	-	62,202
3020 Other Funds Cap Construction	-	-	-	-	16,464,000	-
3400 Other Funds Ltd	-	160,170	256,947	-	-	-
6400 Federal Funds Ltd	347,964	733,389	770,815	-	-	181,112
TOTAL EXPENDITURES	**$697,171**	**$1,629,246**	**$1,602,762**	**$2,000,000**	**$16,464,000**	**$243,314**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3020 Other Funds Cap Construction	-	-	-	-	-	-
3400 Other Funds Ltd	-	(160,170)	(137,052)	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**($160,170)**	**($137,052)**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	4	8	18	-	-	2
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	4.00	8.00	6.84	-	-	2.00

Description	Pkg: 206 PANG Stormwater fees Priority: 10	Pkg: 492 Jackson ASLEP Priority: 11	Pkg: 493 Grants Pass ASLEP Priority: 12	Pkg: 106 State Active Duty S & S Priority: 13	Pkg: 205 PANG Positions Priority: 14	Pkg: 301 OEM Position Fund Shifts Priority: 15
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	300,000	-	-	250,000	173,248	296,934
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construction	-	3,597,502	3,270,356	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	1,200,000	-	-	-	690,618	(300,780)
REVENUE CATEGORIES						
8000 General Fund	300,000	-	-	250,000	173,248	296,934
3020 Other Funds Cap Construction	-	3,597,502	3,270,356	-	-	-
6400 Federal Funds Ltd	1,200,000	-	-	-	690,618	(300,780)
TOTAL REVENUE CATEGORIES	**$1,500,000**	**$3,597,502**	**$3,270,356**	**$250,000**	**$863,866**	**($3,846)**
AVAILABLE REVENUES						
8000 General Fund	300,000	-	-	250,000	173,248	296,934
3020 Other Funds Cap Construction	-	3,597,502	3,270,356	-	-	-
6400 Federal Funds Ltd	1,200,000	-	-	-	690,618	(300,780)
TOTAL AVAILABLE REVENUES	**$1,500,000**	**$3,597,502**	**$3,270,356**	**$250,000**	**$863,866**	**($3,846)**
EXPENDITURES						
PERSONAL SERVICES						

Description	Pkg: 206 PANG Stormwater fees Priority: 10	Pkg: 492 Jackson ASLEP Priority: 11	Pkg: 493 Grants Pass ASLEP Priority: 12	Pkg: 106 State Active Duty S & S Priority: 13	Pkg: 205 PANG Positions Priority: 14	Pkg: 301 OEM Position Fund Shifts Priority: 15
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	-	-	-	99,264	195,739
6400 Federal Funds Ltd	-	-	-	-	397,056	(195,739)
All Funds	-	-	-	-	496,320	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	-	-	-	77	80
6400 Federal Funds Ltd	-	-	-	-	322	(89)
All Funds	-	-	-	-	399	(9)
3220 Public Employees Retire Cont						
8000 General Fund	-	-	-	-	18,950	37,367
6400 Federal Funds Ltd	-	-	-	-	75,798	(37,367)
All Funds	-	-	-	-	94,748	-
3230 Social Security Taxes						
8000 General Fund	-	-	-	-	7,594	14,973
6400 Federal Funds Ltd	-	-	-	-	30,374	(14,973)
All Funds	-	-	-	-	37,968	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	-	-	-	-	98	97
6400 Federal Funds Ltd	-	-	-	-	385	(108)
All Funds	-	-	-	-	483	(11)
3260 Mass Transit Tax						

Description	Pkg: 206 PANG Stormwater fees Priority: 10	Pkg: 492 Jackson ASLEP Priority: 11	Pkg: 493 Grants Pass ASLEP Priority: 12	Pkg: 106 State Active Duty S & S Priority: 13	Pkg: 205 PANG Positions Priority: 14	Pkg: 301 OEM Position Fund Shifts Priority: 15
8000 General Fund	-	-	-	-	596	1,174
3270 Flexible Benefits						
8000 General Fund	-	-	-	-	46,669	47,504
6400 Federal Funds Ltd	-	-	-	-	186,683	(52,504)
All Funds	-	-	-	-	233,352	(5,000)
OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	-	-	73,984	101,195
6400 Federal Funds Ltd	-	-	-	-	293,562	(105,041)
TOTAL OTHER PAYROLL EXPENSES	**-**	**-**	**-**	**-**	**$367,546**	**($3,846)**
PERSONAL SERVICES						
8000 General Fund	-	-	-	-	173,248	296,934
6400 Federal Funds Ltd	-	-	-	-	690,618	(300,780)
TOTAL PERSONAL SERVICES	**-**	**-**	**-**	**-**	**$863,866**	**($3,846)**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	-	-	125,000	-	-
4450 Fuels and Utilities						
8000 General Fund	300,000	-	-	-	-	-
6400 Federal Funds Ltd	1,200,000	-	-	-	-	-
All Funds	1,500,000	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	-	-	-	125,000	-	-

Description	Pkg: 206 PANG Stormwater fees Priority: 10	Pkg: 492 Jackson ASLEP Priority: 11	Pkg: 493 Grants Pass ASLEP Priority: 12	Pkg: 106 State Active Duty S & S Priority: 13	Pkg: 205 PANG Positions Priority: 14	Pkg: 301 OEM Position Fund Shifts Priority: 15
SERVICES & SUPPLIES						
8000 General Fund	300,000	-	-	250,000	-	-
6400 Federal Funds Ltd	1,200,000	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$1,500,000**	**-**	**-**	**$250,000**	**-**	**-**
CAPITAL OUTLAY						
5700 Building Structures						
3020 Other Funds Cap Construction	-	2,590,201	2,354,656	-	-	-
5750 Equipment - Part of Building						
3020 Other Funds Cap Construction	-	899,376	817,589	-	-	-
5900 Other Capital Outlay						
3020 Other Funds Cap Construction	-	107,925	98,111	-	-	-
CAPITAL OUTLAY						
3020 Other Funds Cap Construction	-	3,597,502	3,270,356	-	-	-
TOTAL CAPITAL OUTLAY	**-**	**$3,597,502**	**$3,270,356**	**-**	**-**	**-**
EXPENDITURES						
8000 General Fund	300,000	-	-	250,000	173,248	296,934
3020 Other Funds Cap Construction	-	3,597,502	3,270,356	-	-	-
6400 Federal Funds Ltd	1,200,000	-	-	-	690,618	(300,780)
TOTAL EXPENDITURES	**$1,500,000**	**$3,597,502**	**$3,270,356**	**$250,000**	**$863,866**	**($3,846)**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3020 Other Funds Cap Construction	-	-	-	-	-	-

Description	Pkg: 206 PANG Stormwater fees Priority: 10	Pkg: 492 Jackson ASLEP Priority: 11	Pkg: 493 Grants Pass ASLEP Priority: 12	Pkg: 106 State Active Duty S & S Priority: 13	Pkg: 205 PANG Positions Priority: 14	Pkg: 301 OEM Position Fund Shifts Priority: 15
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	-	-	-	7	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	-	-	-	7.00	-

Description	Pkg: 102 New HR Position Priority: 16	Pkg: 304 OEM Position Reclassifications Priority: 17	Pkg: 104 Fund Shift HR Analyst Priority: 18	Pkg: 101 Cash Flow appropriation Priority: 19	Pkg: 107 State IT Network Priority: 20	Pkg: 402 STARBASE Positions Priority: 21
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	48,250	158,250	65,564	1,000,000	100,000	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	245,542	-	-	-	1,721,331
REVENUE CATEGORIES						
8000 General Fund	48,250	158,250	65,564	1,000,000	100,000	-
6400 Federal Funds Ltd	-	245,542	-	-	-	1,721,331
TOTAL REVENUE CATEGORIES	**$48,250**	**$403,792**	**$65,564**	**$1,000,000**	**$100,000**	**$1,721,331**
AVAILABLE REVENUES						
8000 General Fund	48,250	158,250	65,564	1,000,000	100,000	-
6400 Federal Funds Ltd	-	245,542	-	-	-	1,721,331
TOTAL AVAILABLE REVENUES	**$48,250**	**$403,792**	**$65,564**	**$1,000,000**	**$100,000**	**$1,721,331**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	22,154	104,569	43,603	-	-	-
3400 Other Funds Ltd	51,694	48,546	(43,603)	-	-	-
6400 Federal Funds Ltd	-	167,333	-	-	-	1,041,336

Description	Pkg: 102 New HR Position Priority: 16	Pkg: 304 OEM Position Reclassifications Priority: 17	Pkg: 104 Fund Shift HR Analyst Priority: 18	Pkg: 101 Cash Flow appropriation Priority: 19	Pkg: 107 State IT Network Priority: 20	Pkg: 402 STARBASE Positions Priority: 21
All Funds	73,848	320,448	-	-	-	1,041,336
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	17	42	17	-	-	-
3400 Other Funds Ltd	40	14	(17)	-	-	-
6400 Federal Funds Ltd	-	58	-	-	-	684
All Funds	57	114	-	-	-	684
3220 Public Employees Retire Cont						
8000 General Fund	4,229	19,961	8,324	-	-	-
3400 Other Funds Ltd	9,869	9,267	(8,324)	-	-	-
6400 Federal Funds Ltd	-	31,944	-	-	-	198,792
All Funds	14,098	61,172	-	-	-	198,792
3230 Social Security Taxes						
8000 General Fund	1,695	7,999	3,336	-	-	-
3400 Other Funds Ltd	3,954	3,714	(3,336)	-	-	-
6400 Federal Funds Ltd	-	12,800	-	-	-	79,659
All Funds	5,649	24,513	-	-	-	79,659
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	21	51	21	-	-	-
3400 Other Funds Ltd	48	17	(21)	-	-	-
6400 Federal Funds Ltd	-	70	-	-	-	828
All Funds	69	138	-	-	-	828
3260 Mass Transit Tax						

Description	Pkg: 102 New HR Position Priority: 16	Pkg: 304 OEM Position Reclassifications Priority: 17	Pkg: 104 Fund Shift HR Analyst Priority: 18	Pkg: 101 Cash Flow appropriation Priority: 19	Pkg: 107 State IT Network Priority: 20	Pkg: 402 STARBASE Positions Priority: 21
8000 General Fund	133	627	262	-	-	-
3400 Other Funds Ltd	310	291	(262)	-	-	-
All Funds	443	918	-	-	-	-
3270 Flexible Benefits						
8000 General Fund	10,001	25,001	10,001	-	-	-
3400 Other Funds Ltd	23,335	8,334	(10,001)	-	-	-
6400 Federal Funds Ltd	-	33,337	-	-	-	400,032
All Funds	33,336	66,672	-	-	-	400,032
OTHER PAYROLL EXPENSES						
8000 General Fund	16,096	53,681	21,961	-	-	-
3400 Other Funds Ltd	37,556	21,637	(21,961)	-	-	-
6400 Federal Funds Ltd	-	78,209	-	-	-	679,995
TOTAL OTHER PAYROLL EXPENSES	**$53,652**	**$153,527**	**-**	**-**	**-**	**$679,995**
PERSONAL SERVICES						
8000 General Fund	38,250	158,250	65,564	-	-	-
3400 Other Funds Ltd	89,250	70,183	(65,564)	-	-	-
6400 Federal Funds Ltd	-	245,542	-	-	-	1,721,331
TOTAL PERSONAL SERVICES	**$127,500**	**$473,975**	**-**	**-**	**-**	**$1,721,331**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	3,000	-	-	-	-	-
4150 Employee Training						

Description	Pkg: 102 New HR Position Priority: 16	Pkg: 304 OEM Position Reclassifications Priority: 17	Pkg: 104 Fund Shift HR Analyst Priority: 18	Pkg: 101 Cash Flow appropriation Priority: 19	Pkg: 107 State IT Network Priority: 20	Pkg: 402 STARBASE Positions Priority: 21
8000 General Fund	2,000	-	-	-	-	-
4175 Office Expenses						
8000 General Fund	2,000	-	-	-	-	-
4250 Data Processing						
8000 General Fund	-	-	-	-	50,000	-
4650 Other Services and Supplies						
8000 General Fund	-	-	-	1,000,000	-	-
4715 IT Expendable Property						
8000 General Fund	3,000	-	-	-	50,000	-
SERVICES & SUPPLIES						
8000 General Fund	10,000	-	-	1,000,000	100,000	-
TOTAL SERVICES & SUPPLIES	**$10,000**	**-**	**-**	**$1,000,000**	**$100,000**	**-**
EXPENDITURES						
8000 General Fund	48,250	158,250	65,564	1,000,000	100,000	-
3400 Other Funds Ltd	89,250	70,183	(65,564)	-	-	-
6400 Federal Funds Ltd	-	245,542	-	-	-	1,721,331
TOTAL EXPENDITURES	**$137,500**	**$473,975**	**-**	**$1,000,000**	**$100,000**	**$1,721,331**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(89,250)	(70,183)	65,564	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**($89,250)**	**($70,183)**	**$65,564**	**-**	**-**	**-**

Description	Pkg: 102 New HR Position Priority: 16	Pkg: 304 OEM Position Reclassifications Priority: 17	Pkg: 104 Fund Shift HR Analyst Priority: 18	Pkg: 101 Cash Flow appropriation Priority: 19	Pkg: 107 State IT Network Priority: 20	Pkg: 402 STARBASE Positions Priority: 21
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	1	2	-	-	-	12
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	1.00	2.00	-	-	-	12.00

Description	Pkg: 103 Fund Shift Leg Coordinator Priority: 22	Pkg: 203 Camp Umatilla Priority: 23	Pkg: 204 LD to Permanent Position Priority: 24	Pkg: 305 FEMA Grants to DLCD Priority: 25		
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	218,543	-	-	-		
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	7,390,762	166,478	1,083,668		
REVENUE CATEGORIES						
8000 General Fund	218,543	-	-	-		
6400 Federal Funds Ltd	-	7,390,762	166,478	1,083,668		
TOTAL REVENUE CATEGORIES	**$218,543**	**$7,390,762**	**$166,478**	**$1,083,668**		
AVAILABLE REVENUES						
8000 General Fund	218,543	-	-	-		
6400 Federal Funds Ltd	-	7,390,762	166,478	1,083,668		
TOTAL AVAILABLE REVENUES	**$218,543**	**$7,390,762**	**$166,478**	**$1,083,668**		
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	145,344	-	-	-		
3400 Other Funds Ltd	(145,344)	-	-	-		
6400 Federal Funds Ltd	-	1,726,416	104,952	-		

Description	Pkg: 103 Fund Shift Leg Coordinator Priority: 22	Pkg: 203 Camp Umatilla Priority: 23	Pkg: 204 LD to Permanent Position Priority: 24	Pkg: 305 FEMA Grants to DLCD Priority: 25		
All Funds	-	1,726,416	104,952	-		
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	57	-	-	-		
3400 Other Funds Ltd	(57)	-	-	-		
6400 Federal Funds Ltd	-	1,197	57	-		
All Funds	-	1,197	57	-		
3220 Public Employees Retire Cont						
8000 General Fund	27,746	-	-	-		
3400 Other Funds Ltd	(27,746)	-	-	-		
6400 Federal Funds Ltd	-	329,574	20,035	-		
All Funds	-	329,574	20,035	-		
3230 Social Security Taxes						
8000 General Fund	11,119	-	-	-		
3400 Other Funds Ltd	(11,119)	-	-	-		
6400 Federal Funds Ltd	-	132,070	8,029	-		
All Funds	-	132,070	8,029	-		
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	69	-	-	-		
3400 Other Funds Ltd	(69)	-	-	-		
6400 Federal Funds Ltd	-	1,449	69	-		
All Funds	-	1,449	69	-		
3260 Mass Transit Tax						

Description	Pkg: 103 Fund Shift Leg Coordinator Priority: 22	Pkg: 203 Camp Umatilla Priority: 23	Pkg: 204 LD to Permanent Position Priority: 24	Pkg: 305 FEMA Grants to DLCD Priority: 25		
8000 General Fund	872	-	-	-		
3400 Other Funds Ltd	(872)	-	-	-		
All Funds	-	-	-	-		
3270 Flexible Benefits						
8000 General Fund	33,336	-	-	-		
3400 Other Funds Ltd	(33,336)	-	-	-		
6400 Federal Funds Ltd	-	700,056	33,336	-		
All Funds	-	700,056	33,336	-		
OTHER PAYROLL EXPENSES						
8000 General Fund	73,199	-	-	-		
3400 Other Funds Ltd	(73,199)	-	-	-		
6400 Federal Funds Ltd	-	1,164,346	61,526	-		
TOTAL OTHER PAYROLL EXPENSES	**-**	**$1,164,346**	**$61,526**	**-**		
PERSONAL SERVICES						
8000 General Fund	218,543	-	-	-		
3400 Other Funds Ltd	(218,543)	-	-	-		
6400 Federal Funds Ltd	-	2,890,762	166,478	-		
TOTAL PERSONAL SERVICES	**-**	**$2,890,762**	**$166,478**	**-**		
SERVICES & SUPPLIES						
4100 Instate Travel						
6400 Federal Funds Ltd	-	500	-	-		
4125 Out of State Travel						

Description	Pkg: 103 Fund Shift Leg Coordinator Priority: 22	Pkg: 203 Camp Umatilla Priority: 23	Pkg: 204 LD to Permanent Position Priority: 24	Pkg: 305 FEMA Grants to DLCD Priority: 25		
6400 Federal Funds Ltd	-	10,000	-	-		
4150 Employee Training						
6400 Federal Funds Ltd	-	5,000	-	-		
4175 Office Expenses						
6400 Federal Funds Ltd	-	10,000	-	-		
4200 Telecommunications						
6400 Federal Funds Ltd	-	12,000	-	-		
4250 Data Processing						
6400 Federal Funds Ltd	-	7,500	-	-		
4275 Publicity and Publications						
6400 Federal Funds Ltd	-	1,500	-	-		
4300 Professional Services						
6400 Federal Funds Ltd	-	10,000	-	-		
4325 Attorney General						
6400 Federal Funds Ltd	-	5,000	-	-		
4375 Employee Recruitment and Develop						
6400 Federal Funds Ltd	-	500	-	-		
4400 Dues and Subscriptions						
6400 Federal Funds Ltd	-	1,500	-	-		
4450 Fuels and Utilities						
6400 Federal Funds Ltd	-	1,000,000	-	-		
4475 Facilities Maintenance						
6400 Federal Funds Ltd	-	3,436,500	-	-		

Description	Pkg: 103 Fund Shift Leg Coordinator Priority: 22	Pkg: 203 Camp Umatilla Priority: 23	Pkg: 204 LD to Permanent Position Priority: 24	Pkg: 305 FEMA Grants to DLCD Priority: 25		
SERVICES & SUPPLIES						
6400 Federal Funds Ltd	-	4,500,000	-	-		
TOTAL SERVICES & SUPPLIES	**-**	**$4,500,000**	**-**	**-**		
SPECIAL PAYMENTS						
6660 Spc Pmt to Land Conservation Dev						
6400 Federal Funds Ltd	-	-	-	1,083,668		
EXPENDITURES						
8000 General Fund	218,543	-	-	-		
3400 Other Funds Ltd	(218,543)	-	-	-		
6400 Federal Funds Ltd	-	7,390,762	166,478	1,083,668		
TOTAL EXPENDITURES	**-**	**$7,390,762**	**$166,478**	**$1,083,668**		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	218,543	-	-	-		
6400 Federal Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	**$218,543**	**-**	**-**	**-**		
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	21	1	-		
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	21.00	1.00	-		

Description	Total Policy Packages	Pkg: 105 State Tuition Assistance Priority: 07	Pkg: 106 State Active Duty S & S Priority: 13	Pkg: 102 New HR Position Priority: 16	Pkg: 104 Fund Shift HR Analyst Priority: 18	Pkg: 101 Cash Flow appropriation Priority: 19
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	3,682,357	2,000,000	250,000	48,250	65,564	1,000,000
AVAILABLE REVENUES						
8000 General Fund	3,682,357	2,000,000	250,000	48,250	65,564	1,000,000
TOTAL AVAILABLE REVENUES	**$3,682,357**	**$2,000,000**	**$250,000**	**$48,250**	**$65,564**	**$1,000,000**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	211,101	-	-	22,154	43,603	-
3400 Other Funds Ltd	(137,253)	-	-	51,694	(43,603)	-
All Funds	73,848	-	-	73,848	-	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	91	-	-	17	17	-
3400 Other Funds Ltd	(34)	-	-	40	(17)	-
All Funds	57	-	-	57	-	-
3220 Public Employees Retire Cont						
8000 General Fund	40,299	-	-	4,229	8,324	-
3400 Other Funds Ltd	(26,201)	-	-	9,869	(8,324)	-
All Funds	14,098	-	-	14,098	-	-

Description	Total Policy Packages	Pkg: 105 State Tuition Assistance Priority: 07	Pkg: 106 State Active Duty S & S Priority: 13	Pkg: 102 New HR Position Priority: 16	Pkg: 104 Fund Shift HR Analyst Priority: 18	Pkg: 101 Cash Flow appropriation Priority: 19
3230 Social Security Taxes						
8000 General Fund	16,150	-	-	1,695	3,336	-
3400 Other Funds Ltd	(10,501)	-	-	3,954	(3,336)	-
All Funds	5,649	-	-	5,649	-	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	111	-	-	21	21	-
3400 Other Funds Ltd	(42)	-	-	48	(21)	-
All Funds	69	-	-	69	-	-
3260 Mass Transit Tax						
8000 General Fund	1,267	-	-	133	262	-
3400 Other Funds Ltd	(824)	-	-	310	(262)	-
All Funds	443	-	-	443	-	-
3270 Flexible Benefits						
8000 General Fund	53,338	-	-	10,001	10,001	-
3400 Other Funds Ltd	(20,002)	-	-	23,335	(10,001)	-
All Funds	33,336	-	-	33,336	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	111,256	-	-	16,096	21,961	-
3400 Other Funds Ltd	(57,604)	-	-	37,556	(21,961)	-
TOTAL OTHER PAYROLL EXPENSES	**$53,652**	**-**	**-**	**$53,652**	**-**	**-**
PERSONAL SERVICES						
8000 General Fund	322,357	-	-	38,250	65,564	-
3400 Other Funds Ltd	(194,857)	-	-	89,250	(65,564)	-

Description	Total Policy Packages	Pkg: 105 State Tuition Assistance Priority: 07	Pkg: 106 State Active Duty S & S Priority: 13	Pkg: 102 New HR Position Priority: 16	Pkg: 104 Fund Shift HR Analyst Priority: 18	Pkg: 101 Cash Flow appropriation Priority: 19
TOTAL PERSONAL SERVICES	**$127,500**	**-**	**-**	**$127,500**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	128,000	-	125,000	3,000	-	-
4150 Employee Training						
8000 General Fund	2,000	-	-	2,000	-	-
4175 Office Expenses						
8000 General Fund	2,000	-	-	2,000	-	-
4250 Data Processing						
8000 General Fund	50,000	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	1,125,000	-	125,000	-	-	1,000,000
4715 IT Expendable Property						
8000 General Fund	53,000	-	-	3,000	-	-
SERVICES & SUPPLIES						
8000 General Fund	1,360,000	-	250,000	10,000	-	1,000,000
TOTAL SERVICES & SUPPLIES	**$1,360,000**	**-**	**$250,000**	**$10,000**	**-**	**$1,000,000**
SPECIAL PAYMENTS						
6525 Spc Pmt to HECC						
8000 General Fund	2,000,000	2,000,000	-	-	-	-
EXPENDITURES						
8000 General Fund	3,682,357	2,000,000	250,000	48,250	65,564	1,000,000

Description	Total Policy Packages	Pkg: 105 State Tuition Assistance Priority: 07	Pkg: 106 State Active Duty S & S Priority: 13	Pkg: 102 New HR Position Priority: 16	Pkg: 104 Fund Shift HR Analyst Priority: 18	Pkg: 101 Cash Flow appropriation Priority: 19
3400 Other Funds Ltd	(194,857)	-	-	89,250	(65,564)	-
TOTAL EXPENDITURES	**$3,487,500**	**$2,000,000**	**$250,000**	**$137,500**	**-**	**$1,000,000**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	194,857	-	-	(89,250)	65,564	-
TOTAL ENDING BALANCE	**$194,857**	**-**	**-**	**($89,250)**	**$65,564**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	1	-	-	1	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	1.00	-	-	1.00	-	-

Description	Pkg: 107 State IT Network Priority: 20	Pkg: 103 Fund Shift Leg Coordinator Priority: 22				
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	100,000	218,543				
AVAILABLE REVENUES						
8000 General Fund	100,000	218,543				
TOTAL AVAILABLE REVENUES	**$100,000**	**$218,543**				
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	145,344				
3400 Other Funds Ltd	-	(145,344)				
All Funds	-	-				
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	57				
3400 Other Funds Ltd	-	(57)				
All Funds	-	-				
3220 Public Employees Retire Cont						
8000 General Fund	-	27,746				
3400 Other Funds Ltd	-	(27,746)				
All Funds	-	-				

Description	Pkg: 107 State IT Network Priority: 20	Pkg: 103 Fund Shift Leg Coordinator Priority: 22				
3230 Social Security Taxes						
8000 General Fund	-	11,119				
3400 Other Funds Ltd	-	(11,119)				
All Funds	-	-				
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	-	69				
3400 Other Funds Ltd	-	(69)				
All Funds	-	-				
3260 Mass Transit Tax						
8000 General Fund	-	872				
3400 Other Funds Ltd	-	(872)				
All Funds	-	-				
3270 Flexible Benefits						
8000 General Fund	-	33,336				
3400 Other Funds Ltd	-	(33,336)				
All Funds	-	-				
OTHER PAYROLL EXPENSES						
8000 General Fund	-	73,199				
3400 Other Funds Ltd	-	(73,199)				
TOTAL OTHER PAYROLL EXPENSES	**-**	**-**				
PERSONAL SERVICES						
8000 General Fund	-	218,543				
3400 Other Funds Ltd	-	(218,543)				

Description	Pkg: 107 State IT Network Priority: 20	Pkg: 103 Fund Shift Leg Coordinator Priority: 22				
TOTAL PERSONAL SERVICES	**-**	**-**				
SERVICES & SUPPLIES						
4250 Data Processing						
8000 General Fund	50,000	-				
4715 IT Expendable Property						
8000 General Fund	50,000	-				
SERVICES & SUPPLIES						
8000 General Fund	100,000	-				
TOTAL SERVICES & SUPPLIES	**$100,000**	**-**				
EXPENDITURES						
8000 General Fund	100,000	218,543				
3400 Other Funds Ltd	-	(218,543)				
TOTAL EXPENDITURES	**$100,000**	**-**				
ENDING BALANCE						
8000 General Fund	-	-				
3400 Other Funds Ltd	-	218,543				
TOTAL ENDING BALANCE	**-**	**$218,543**				

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 207 Hazmat Abatement Priority: 01	Pkg: 201 Deferred Maintenance Priority: 02	Pkg: 202 New Positions - AGI Priority: 09	Pkg: 206 PANG Stormwater fees Priority: 10
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	17,530,150	-	10,869,000	6,125,700	62,202	300,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	15,754,670	-	-	6,125,700	181,112	1,200,000
REVENUE CATEGORIES						
8000 General Fund	17,530,150	-	10,869,000	6,125,700	62,202	300,000
6400 Federal Funds Ltd	15,754,670	-	-	6,125,700	181,112	1,200,000
TOTAL REVENUE CATEGORIES	**$33,284,820**	**-**	**$10,869,000**	**$12,251,400**	**$243,314**	**$1,500,000**
AVAILABLE REVENUES						
8000 General Fund	17,530,150	-	10,869,000	6,125,700	62,202	300,000
6400 Federal Funds Ltd	15,754,670	-	-	6,125,700	181,112	1,200,000
TOTAL AVAILABLE REVENUES	**$33,284,820**	**-**	**$10,869,000**	**$12,251,400**	**$243,314**	**$1,500,000**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	134,711	-	-	-	35,447	-
6400 Federal Funds Ltd	2,331,985	-	-	-	103,561	-
All Funds	2,466,696	-	-	-	139,008	-

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 207 Hazmat Abatement Priority: 01	Pkg: 201 Deferred Maintenance Priority: 02	Pkg: 202 New Positions - AGI Priority: 09	Pkg: 206 PANG Stormwater fees Priority: 10
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	106	-	-	-	29	-
6400 Federal Funds Ltd	1,661	-	-	-	85	-
All Funds	1,767	-	-	-	114	-
3220 Public Employees Retire Cont						
8000 General Fund	25,717	-	-	-	6,767	-
6400 Federal Funds Ltd	445,176	-	-	-	19,769	-
All Funds	470,893	-	-	-	26,536	-
3230 Social Security Taxes						
8000 General Fund	10,305	-	-	-	2,711	-
6400 Federal Funds Ltd	178,396	-	-	-	7,923	-
All Funds	188,701	-	-	-	10,634	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	133	-	-	-	35	-
6400 Federal Funds Ltd	2,006	-	-	-	103	-
All Funds	2,139	-	-	-	138	-
3260 Mass Transit Tax						
8000 General Fund	808	-	-	-	212	-
3270 Flexible Benefits						
8000 General Fund	63,670	-	-	-	17,001	-
6400 Federal Funds Ltd	969,746	-	-	-	49,671	-
All Funds	1,033,416	-	-	-	66,672	-

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 207 Hazmat Abatement Priority: 01	Pkg: 201 Deferred Maintenance Priority: 02	Pkg: 202 New Positions - AGI Priority: 09	Pkg: 206 PANG Stormwater fees Priority: 10
OTHER PAYROLL EXPENSES						
8000 General Fund	100,739	-	-	-	26,755	-
6400 Federal Funds Ltd	1,596,985	-	-	-	77,551	-
TOTAL OTHER PAYROLL EXPENSES	**$1,697,724**	**-**	**-**	**-**	**$104,306**	**-**
PERSONAL SERVICES						
8000 General Fund	235,450	-	-	-	62,202	-
6400 Federal Funds Ltd	3,928,970	-	-	-	181,112	-
TOTAL PERSONAL SERVICES	**$4,164,420**	**-**	**-**	**-**	**$243,314**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
6400 Federal Funds Ltd	500	-	-	-	-	-
4125 Out of State Travel						
6400 Federal Funds Ltd	10,000	-	-	-	-	-
4150 Employee Training						
6400 Federal Funds Ltd	5,000	-	-	-	-	-
4175 Office Expenses						
6400 Federal Funds Ltd	10,000	-	-	-	-	-
4200 Telecommunications						
6400 Federal Funds Ltd	12,000	-	-	-	-	-
4250 Data Processing						
6400 Federal Funds Ltd	7,500	-	-	-	-	-
4275 Publicity and Publications						

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 207 Hazmat Abatement Priority: 01	Pkg: 201 Deferred Maintenance Priority: 02	Pkg: 202 New Positions - AGI Priority: 09	Pkg: 206 PANG Stormwater fees Priority: 10
6400 Federal Funds Ltd	1,500	-	-	-	-	-
4300 Professional Services						
8000 General Fund	10,869,000	-	10,869,000	-	-	-
6400 Federal Funds Ltd	10,000	-	-	-	-	-
All Funds	10,879,000	-	10,869,000	-	-	-
4325 Attorney General						
6400 Federal Funds Ltd	5,000	-	-	-	-	-
4375 Employee Recruitment and Develop						
6400 Federal Funds Ltd	500	-	-	-	-	-
4400 Dues and Subscriptions						
6400 Federal Funds Ltd	1,500	-	-	-	-	-
4450 Fuels and Utilities						
8000 General Fund	300,000	-	-	-	-	300,000
3400 Other Funds Ltd	(500,000)	(500,000)	-	-	-	-
6400 Federal Funds Ltd	2,200,000	-	-	-	-	1,200,000
All Funds	2,000,000	(500,000)	-	-	-	1,500,000
4475 Facilities Maintenance						
6400 Federal Funds Ltd	3,436,500	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	6,125,700	-	-	6,125,700	-	-
6400 Federal Funds Ltd	6,125,700	-	-	6,125,700	-	-
All Funds	12,251,400	-	-	12,251,400	-	-
SERVICES & SUPPLIES						

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 207 Hazmat Abatement Priority: 01	Pkg: 201 Deferred Maintenance Priority: 02	Pkg: 202 New Positions - AGI Priority: 09	Pkg: 206 PANG Stormwater fees Priority: 10
8000 General Fund	17,294,700	-	10,869,000	6,125,700	-	300,000
3400 Other Funds Ltd	(500,000)	(500,000)	-	-	-	-
6400 Federal Funds Ltd	11,825,700	-	-	6,125,700	-	1,200,000
TOTAL SERVICES & SUPPLIES	**$28,620,400**	**($500,000)**	**$10,869,000**	**$12,251,400**	**-**	**$1,500,000**
EXPENDITURES						
8000 General Fund	17,530,150	-	10,869,000	6,125,700	62,202	300,000
3400 Other Funds Ltd	(500,000)	(500,000)	-	-	-	-
6400 Federal Funds Ltd	15,754,670	-	-	6,125,700	181,112	1,200,000
TOTAL EXPENDITURES	**$32,784,820**	**($500,000)**	**$10,869,000**	**$12,251,400**	**$243,314**	**$1,500,000**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	500,000	500,000	-	-	-	-
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**$500,000**	**$500,000**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	31	-	-	-	2	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	31.00	-	-	-	2.00	-

Description	Pkg: 205 PANG Positions Priority: 14	Pkg: 203 Camp Umatilla Priority: 23	Pkg: 204 LD to Permanent Position Priority: 24			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	173,248	-	-			
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	690,618	7,390,762	166,478			
REVENUE CATEGORIES						
8000 General Fund	173,248	-	-			
6400 Federal Funds Ltd	690,618	7,390,762	166,478			
TOTAL REVENUE CATEGORIES	**$863,866**	**$7,390,762**	**$166,478**			
AVAILABLE REVENUES						
8000 General Fund	173,248	-	-			
6400 Federal Funds Ltd	690,618	7,390,762	166,478			
TOTAL AVAILABLE REVENUES	**$863,866**	**$7,390,762**	**$166,478**			
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	99,264	-	-			
6400 Federal Funds Ltd	397,056	1,726,416	104,952			
All Funds	496,320	1,726,416	104,952			

Description	Pkg: 205 PANG Positions Priority: 14	Pkg: 203 Camp Umatilla Priority: 23	Pkg: 204 LD to Permanent Position Priority: 24			
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	77	-	-			
6400 Federal Funds Ltd	322	1,197	57			
All Funds	399	1,197	57			
3220 Public Employees Retire Cont						
8000 General Fund	18,950	-	-			
6400 Federal Funds Ltd	75,798	329,574	20,035			
All Funds	94,748	329,574	20,035			
3230 Social Security Taxes						
8000 General Fund	7,594	-	-			
6400 Federal Funds Ltd	30,374	132,070	8,029			
All Funds	37,968	132,070	8,029			
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	98	-	-			
6400 Federal Funds Ltd	385	1,449	69			
All Funds	483	1,449	69			
3260 Mass Transit Tax						
8000 General Fund	596	-	-			
3270 Flexible Benefits						
8000 General Fund	46,669	-	-			
6400 Federal Funds Ltd	186,683	700,056	33,336			
All Funds	233,352	700,056	33,336			

Description	Pkg: 205 PANG Positions Priority: 14	Pkg: 203 Camp Umatilla Priority: 23	Pkg: 204 LD to Permanent Position Priority: 24			
OTHER PAYROLL EXPENSES						
8000 General Fund	73,984	-	-			
6400 Federal Funds Ltd	293,562	1,164,346	61,526			
TOTAL OTHER PAYROLL EXPENSES	**$367,546**	**$1,164,346**	**$61,526**			
PERSONAL SERVICES						
8000 General Fund	173,248	-	-			
6400 Federal Funds Ltd	690,618	2,890,762	166,478			
TOTAL PERSONAL SERVICES	**$863,866**	**$2,890,762**	**$166,478**			
SERVICES & SUPPLIES						
4100 Instate Travel						
6400 Federal Funds Ltd	-	500	-			
4125 Out of State Travel						
6400 Federal Funds Ltd	-	10,000	-			
4150 Employee Training						
6400 Federal Funds Ltd	-	5,000	-			
4175 Office Expenses						
6400 Federal Funds Ltd	-	10,000	-			
4200 Telecommunications						
6400 Federal Funds Ltd	-	12,000	-			
4250 Data Processing						
6400 Federal Funds Ltd	-	7,500	-			
4275 Publicity and Publications						

Description	Pkg: 205 PANG Positions Priority: 14	Pkg: 203 Camp Umatilla Priority: 23	Pkg: 204 LD to Permanent Position Priority: 24			
6400 Federal Funds Ltd	-	1,500	-			
4300 Professional Services						
6400 Federal Funds Ltd	-	10,000	-			
4325 Attorney General						
6400 Federal Funds Ltd	-	5,000	-			
4375 Employee Recruitment and Develop						
6400 Federal Funds Ltd	-	500	-			
4400 Dues and Subscriptions						
6400 Federal Funds Ltd	-	1,500	-			
4450 Fuels and Utilities						
6400 Federal Funds Ltd	-	1,000,000	-			
4475 Facilities Maintenance						
6400 Federal Funds Ltd	-	3,436,500	-			
SERVICES & SUPPLIES						
6400 Federal Funds Ltd	-	4,500,000	-			
TOTAL SERVICES & SUPPLIES	**-**	**$4,500,000**	**-**			
EXPENDITURES						
8000 General Fund	173,248	-	-			
6400 Federal Funds Ltd	690,618	7,390,762	166,478			
TOTAL EXPENDITURES	**$863,866**	**$7,390,762**	**$166,478**			
ENDING BALANCE						
8000 General Fund	-	-	-			

Description	Pkg: 205 PANG Positions Priority: 14	Pkg: 203 Camp Umatilla Priority: 23	Pkg: 204 LD to Permanent Position Priority: 24			
6400 Federal Funds Ltd	-	-	-			
TOTAL ENDING BALANCE	**-**	**-**	**-**			
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	7	21	1			
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	7.00	21.00	1.00			

Description	Total Policy Packages	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 302 Planning and CIKR Support Priority: 04	Pkg: 303 Regional Teams Priority: 05	Pkg: 301 OEM Position Fund Shifts Priority: 15	Pkg: 304 OEM Position Reclassifications Priority: 17
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,540,078	-	349,207	735,687	296,934	158,250
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	2,109,783	-	347,964	733,389	(300,780)	245,542
REVENUE CATEGORIES						
8000 General Fund	1,540,078	-	349,207	735,687	296,934	158,250
6400 Federal Funds Ltd	2,109,783	-	347,964	733,389	(300,780)	245,542
TOTAL REVENUE CATEGORIES	**$3,649,861**	**-**	**$697,171**	**$1,469,076**	**($3,846)**	**$403,792**
AVAILABLE REVENUES						
8000 General Fund	1,540,078	-	349,207	735,687	296,934	158,250
6400 Federal Funds Ltd	2,109,783	-	347,964	733,389	(300,780)	245,542
TOTAL AVAILABLE REVENUES	**$3,649,861**	**-**	**$697,171**	**$1,469,076**	**($3,846)**	**$403,792**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	897,740	-	209,904	387,528	195,739	104,569
3400 Other Funds Ltd	148,050	-	-	99,504	-	48,546
6400 Federal Funds Ltd	569,026	-	209,904	387,528	(195,739)	167,333

Description	Total Policy Packages	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 302 Planning and CIKR Support Priority: 04	Pkg: 303 Regional Teams Priority: 05	Pkg: 301 OEM Position Fund Shifts Priority: 15	Pkg: 304 OEM Position Reclassifications Priority: 17
All Funds	1,614,816	-	419,808	874,560	-	320,448
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	430	-	112	196	80	42
3400 Other Funds Ltd	71	-	-	57	-	14
6400 Federal Funds Ltd	288	-	116	203	(89)	58
All Funds	789	-	228	456	(9)	114
3220 Public Employees Retire Cont						
8000 General Fund	171,371	-	40,068	73,975	37,367	19,961
3400 Other Funds Ltd	28,262	-	-	18,995	-	9,267
6400 Federal Funds Ltd	108,630	-	40,072	73,981	(37,367)	31,944
All Funds	308,263	-	80,140	166,951	-	61,172
3230 Social Security Taxes						
8000 General Fund	68,671	-	16,056	29,643	14,973	7,999
3400 Other Funds Ltd	11,326	-	-	7,612	-	3,714
6400 Federal Funds Ltd	43,537	-	16,060	29,650	(14,973)	12,800
All Funds	123,534	-	32,116	66,905	-	24,513
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	522	-	136	238	97	51
3400 Other Funds Ltd	86	-	-	69	-	17
6400 Federal Funds Ltd	347	-	140	245	(108)	70
All Funds	955	-	276	552	(11)	138
3260 Mass Transit Tax						

Description	Total Policy Packages	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 302 Planning and CIKR Support Priority: 04	Pkg: 303 Regional Teams Priority: 05	Pkg: 301 OEM Position Fund Shifts Priority: 15	Pkg: 304 OEM Position Reclassifications Priority: 17
8000 General Fund	5,385	-	1,259	2,325	1,174	627
3400 Other Funds Ltd	888	-	-	597	-	291
All Funds	6,273	-	1,259	2,922	1,174	918
3270 Flexible Benefits						
8000 General Fund	255,853	-	66,672	116,676	47,504	25,001
3400 Other Funds Ltd	41,670	-	-	33,336	-	8,334
6400 Federal Funds Ltd	164,181	-	66,672	116,676	(52,504)	33,337
All Funds	461,704	-	133,344	266,688	(5,000)	66,672
OTHER PAYROLL EXPENSES						
8000 General Fund	502,232	-	124,303	223,053	101,195	53,681
3400 Other Funds Ltd	82,303	-	-	60,666	-	21,637
6400 Federal Funds Ltd	316,983	-	123,060	220,755	(105,041)	78,209
TOTAL OTHER PAYROLL EXPENSES	**$901,518**	**-**	**$247,363**	**$504,474**	**($3,846)**	**$153,527**
PERSONAL SERVICES						
8000 General Fund	1,399,972	-	334,207	610,581	296,934	158,250
3400 Other Funds Ltd	230,353	-	-	160,170	-	70,183
6400 Federal Funds Ltd	886,009	-	332,964	608,283	(300,780)	245,542
TOTAL PERSONAL SERVICES	**$2,516,334**	**-**	**$667,171**	**$1,379,034**	**($3,846)**	**$473,975**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	36,500	-	500	36,000	-	-
6400 Federal Funds Ltd	36,500	-	500	36,000	-	-

Description	Total Policy Packages	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 302 Planning and CIKR Support Priority: 04	Pkg: 303 Regional Teams Priority: 05	Pkg: 301 OEM Position Fund Shifts Priority: 15	Pkg: 304 OEM Position Reclassifications Priority: 17
All Funds	73,000	-	1,000	72,000	-	-
4125 Out of State Travel						
8000 General Fund	15,500	-	500	15,000	-	-
6400 Federal Funds Ltd	15,500	-	500	15,000	-	-
All Funds	31,000	-	1,000	30,000	-	-
4150 Employee Training						
8000 General Fund	3,250	-	250	3,000	-	-
6400 Federal Funds Ltd	3,250	-	250	3,000	-	-
All Funds	6,500	-	500	6,000	-	-
4175 Office Expenses						
8000 General Fund	8,000	-	500	7,500	-	-
6400 Federal Funds Ltd	8,000	-	500	7,500	-	-
All Funds	16,000	-	1,000	15,000	-	-
4200 Telecommunications						
8000 General Fund	4,000	-	1,000	3,000	-	-
6400 Federal Funds Ltd	4,000	-	1,000	3,000	-	-
All Funds	8,000	-	2,000	6,000	-	-
4250 Data Processing						
8000 General Fund	1,200	-	-	1,200	-	-
6400 Federal Funds Ltd	1,200	-	-	1,200	-	-
All Funds	2,400	-	-	2,400	-	-
4275 Publicity and Publications						
8000 General Fund	250	-	250	-	-	-

Description	Total Policy Packages	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 302 Planning and CIKR Support Priority: 04	Pkg: 303 Regional Teams Priority: 05	Pkg: 301 OEM Position Fund Shifts Priority: 15	Pkg: 304 OEM Position Reclassifications Priority: 17
6400 Federal Funds Ltd	250	-	250	-	-	-
All Funds	500	-	500	-	-	-
4300 Professional Services						
8000 General Fund	500	-	500	-	-	-
6400 Federal Funds Ltd	500	-	500	-	-	-
All Funds	1,000	-	1,000	-	-	-
4375 Employee Recruitment and Develop						
8000 General Fund	1,500	-	-	1,500	-	-
6400 Federal Funds Ltd	1,500	-	-	1,500	-	-
All Funds	3,000	-	-	3,000	-	-
4425 Facilities Rental and Taxes						
8000 General Fund	26,380	-	10,000	16,380	-	-
6400 Federal Funds Ltd	26,380	-	10,000	16,380	-	-
All Funds	52,760	-	20,000	32,760	-	-
4650 Other Services and Supplies						
8000 General Fund	22,226	-	500	21,726	-	-
6400 Federal Funds Ltd	22,226	-	500	21,726	-	-
All Funds	44,452	-	1,000	43,452	-	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	7,800	-	-	7,800	-	-
6400 Federal Funds Ltd	7,800	-	-	7,800	-	-
All Funds	15,600	-	-	15,600	-	-
4715 IT Expendable Property						

Description	Total Policy Packages	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 302 Planning and CIKR Support Priority: 04	Pkg: 303 Regional Teams Priority: 05	Pkg: 301 OEM Position Fund Shifts Priority: 15	Pkg: 304 OEM Position Reclassifications Priority: 17
8000 General Fund	13,000	-	1,000	12,000	-	-
6400 Federal Funds Ltd	13,000	-	1,000	12,000	-	-
All Funds	26,000	-	2,000	24,000	-	-
SERVICES & SUPPLIES						
8000 General Fund	140,106	-	15,000	125,106	-	-
6400 Federal Funds Ltd	140,106	-	15,000	125,106	-	-
TOTAL SERVICES & SUPPLIES	**$280,212**	**-**	**$30,000**	**$250,212**	**-**	**-**
SPECIAL PAYMENTS						
6259 Spc Pmt to Pub Safety Stds/Trng						
3400 Other Funds Ltd	100,000	100,000	-	-	-	-
6660 Spc Pmt to Land Conservation Dev						
6400 Federal Funds Ltd	1,083,668	-	-	-	-	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	100,000	100,000	-	-	-	-
6400 Federal Funds Ltd	1,083,668	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$1,183,668**	**$100,000**	**-**	**-**	**-**	**-**
EXPENDITURES						
8000 General Fund	1,540,078	-	349,207	735,687	296,934	158,250
3400 Other Funds Ltd	330,353	100,000	-	160,170	-	70,183
6400 Federal Funds Ltd	2,109,783	-	347,964	733,389	(300,780)	245,542
TOTAL EXPENDITURES	**$3,980,214**	**$100,000**	**$697,171**	**$1,629,246**	**($3,846)**	**$473,975**
ENDING BALANCE						

Description	Total Policy Packages	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 302 Planning and CIKR Support Priority: 04	Pkg: 303 Regional Teams Priority: 05	Pkg: 301 OEM Position Fund Shifts Priority: 15	Pkg: 304 OEM Position Reclassifications Priority: 17
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(330,353)	(100,000)	-	(160,170)	-	(70,183)
6400 Federal Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**($330,353)**	**($100,000)**	**-**	**($160,170)**	**-**	**($70,183)**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	14	-	4	8	-	2
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	14.00	-	4.00	8.00	-	2.00

Description	Pkg: 305 FEMA Grants to DLCD Priority: 25					
REVENUE CATEGORIES						
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	1,083,668					
AVAILABLE REVENUES						
6400 Federal Funds Ltd	1,083,668					
TOTAL AVAILABLE REVENUES	**$1,083,668**					
EXPENDITURES						
SPECIAL PAYMENTS						
6660 Spc Pmt to Land Conservation Dev						
6400 Federal Funds Ltd	1,083,668					
ENDING BALANCE						
6400 Federal Funds Ltd	-					
TOTAL ENDING BALANCE	**-**					

Description	Total Policy Packages	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 401 Youth Challenge Program Expansion Priority: 06	Pkg: 402 STARBASE Positions Priority: 21		
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	575,000	-	575,000	-		
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	97,680	-	97,680	-		
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	3,010,146	518,000	770,815	1,721,331		
TRANSFERS IN						
1050 Transfer In Other						
3400 Other Funds Ltd	22,215	-	22,215	-		
REVENUE CATEGORIES						
8000 General Fund	575,000	-	575,000	-		
3400 Other Funds Ltd	119,895	-	119,895	-		
6400 Federal Funds Ltd	3,010,146	518,000	770,815	1,721,331		
TOTAL REVENUE CATEGORIES	**$3,705,041**	**$518,000**	**$1,465,710**	**$1,721,331**		
AVAILABLE REVENUES						
8000 General Fund	575,000	-	575,000	-		
3400 Other Funds Ltd	119,895	-	119,895	-		
6400 Federal Funds Ltd	3,010,146	518,000	770,815	1,721,331		

Description	Total Policy Packages	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 401 Youth Challenge Program Expansion Priority: 06	Pkg: 402 STARBASE Positions Priority: 21		
TOTAL AVAILABLE REVENUES	**$3,705,041**	**$518,000**	**$1,465,710**	**$1,721,331**		
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	119,448	-	119,448	-		
6400 Federal Funds Ltd	1,399,662	-	358,326	1,041,336		
All Funds	1,519,110	-	477,774	1,041,336		
3170 Overtime Payments						
3400 Other Funds Ltd	2,156	-	2,156	-		
6400 Federal Funds Ltd	6,469	-	6,469	-		
All Funds	8,625	-	8,625	-		
3180 Shift Differential						
3400 Other Funds Ltd	2,156	-	2,156	-		
6400 Federal Funds Ltd	6,469	-	6,469	-		
All Funds	8,625	-	8,625	-		
SALARIES & WAGES						
3400 Other Funds Ltd	123,760	-	123,760	-		
6400 Federal Funds Ltd	1,412,600	-	371,264	1,041,336		
TOTAL SALARIES & WAGES	**$1,536,360**	**-**	**$495,024**	**$1,041,336**		
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						

Description	Total Policy Packages	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 401 Youth Challenge Program Expansion Priority: 06	Pkg: 402 STARBASE Positions Priority: 21		
3400 Other Funds Ltd	90	-	90	-		
6400 Federal Funds Ltd	972	-	288	684		
All Funds	1,062	-	378	684		
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	23,626	-	23,626	-		
6400 Federal Funds Ltd	269,668	-	70,876	198,792		
All Funds	293,294	-	94,502	198,792		
3230 Social Security Taxes						
3400 Other Funds Ltd	9,470	-	9,470	-		
6400 Federal Funds Ltd	108,061	-	28,402	79,659		
All Funds	117,531	-	37,872	79,659		
3240 Unemployment Assessments						
3400 Other Funds Ltd	1,250	-	1,250	-		
6400 Federal Funds Ltd	3,750	-	3,750	-		
All Funds	5,000	-	5,000	-		
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	126	-	126	-		
6400 Federal Funds Ltd	1,170	-	342	828		
All Funds	1,296	-	468	828		
3270 Flexible Benefits						
3400 Other Funds Ltd	56,250	-	56,250	-		
6400 Federal Funds Ltd	568,800	-	168,768	400,032		
All Funds	625,050	-	225,018	400,032		

Description	Total Policy Packages	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 401 Youth Challenge Program Expansion Priority: 06	Pkg: 402 STARBASE Positions Priority: 21		
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	90,812	-	90,812	-		
6400 Federal Funds Ltd	952,421	-	272,426	679,995		
TOTAL OTHER PAYROLL EXPENSES	**$1,043,233**	**-**	**$363,238**	**$679,995**		
PERSONAL SERVICES						
3400 Other Funds Ltd	214,572	-	214,572	-		
6400 Federal Funds Ltd	2,365,021	-	643,690	1,721,331		
TOTAL PERSONAL SERVICES	**$2,579,593**	**-**	**$858,262**	**$1,721,331**		
SERVICES & SUPPLIES						
4125 Out of State Travel						
6400 Federal Funds Ltd	25,000	25,000	-	-		
4175 Office Expenses						
3400 Other Funds Ltd	7,500	7,500	-	-		
6400 Federal Funds Ltd	22,500	22,500	-	-		
All Funds	30,000	30,000	-	-		
4275 Publicity and Publications						
3400 Other Funds Ltd	1,000	-	1,000	-		
6400 Federal Funds Ltd	3,000	-	3,000	-		
All Funds	4,000	-	4,000	-		
4300 Professional Services						
8000 General Fund	77,181	-	77,181	-		
3400 Other Funds Ltd	36,375	15,000	21,375	-		

Description	Total Policy Packages	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 401 Youth Challenge Program Expansion Priority: 06	Pkg: 402 STARBASE Positions Priority: 21		
6400 Federal Funds Ltd	109,125	45,000	64,125	-		
All Funds	222,681	60,000	162,681	-		
4450 Fuels and Utilities						
3400 Other Funds Ltd	5,500	-	5,500	-		
6400 Federal Funds Ltd	16,500	-	16,500	-		
All Funds	22,000	-	22,000	-		
4475 Facilities Maintenance						
3400 Other Funds Ltd	90,000	90,000	-	-		
6400 Federal Funds Ltd	158,638	158,638	-	-		
All Funds	248,638	248,638	-	-		
4500 Food and Kitchen Supplies						
3400 Other Funds Ltd	71,250	62,500	8,750	-		
6400 Federal Funds Ltd	136,362	110,112	26,250	-		
All Funds	207,612	172,612	35,000	-		
4575 Agency Program Related S and S						
8000 General Fund	61,745	-	61,745	-		
3400 Other Funds Ltd	31,750	28,750	3,000	-		
6400 Federal Funds Ltd	9,000	-	9,000	-		
All Funds	102,495	28,750	73,745	-		
4650 Other Services and Supplies						
3400 Other Funds Ltd	30,000	27,250	2,750	-		
6400 Federal Funds Ltd	90,000	81,750	8,250	-		
All Funds	120,000	109,000	11,000	-		

Description	Total Policy Packages	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 401 Youth Challenge Program Expansion Priority: 06	Pkg: 402 STARBASE Positions Priority: 21		
4700 Expendable Prop 250 - 5000						
8000 General Fund	227,685	-	227,685	-		
3400 Other Funds Ltd	25,000	25,000	-	-		
6400 Federal Funds Ltd	75,000	75,000	-	-		
All Funds	327,685	100,000	227,685	-		
4715 IT Expendable Property						
8000 General Fund	28,943	-	28,943	-		
SERVICES & SUPPLIES						
8000 General Fund	395,554	-	395,554	-		
3400 Other Funds Ltd	298,375	256,000	42,375	-		
6400 Federal Funds Ltd	645,125	518,000	127,125	-		
TOTAL SERVICES & SUPPLIES	**$1,339,054**	**$774,000**	**$565,054**	**-**		
CAPITAL OUTLAY						
5900 Other Capital Outlay						
8000 General Fund	179,446	-	179,446	-		
EXPENDITURES						
8000 General Fund	575,000	-	575,000	-		
3400 Other Funds Ltd	512,947	256,000	256,947	-		
6400 Federal Funds Ltd	3,010,146	518,000	770,815	1,721,331		
TOTAL EXPENDITURES	**$4,098,093**	**$774,000**	**$1,602,762**	**$1,721,331**		
ENDING BALANCE						
8000 General Fund	-	-	-	-		

Description	Total Policy Packages	Pkg: 080 May 2016 E-Board Priority: 00	Pkg: 401 Youth Challenge Program Expansion Priority: 06	Pkg: 402 STARBASE Positions Priority: 21		
3400 Other Funds Ltd	(393,052)	(256,000)	(137,052)	-		
6400 Federal Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	**($393,052)**	**($256,000)**	**($137,052)**	**-**		
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	30	-	18	12		
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	18.84	-	6.84	12.00		

Description	Total Policy Packages	Pkg: 480 New Debt Service Priority: 03				
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8030 General Fund Debt Svc	1,236,199	1,236,199				
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	383,142	383,142				
REVENUE CATEGORIES						
8030 General Fund Debt Svc	1,236,199	1,236,199				
3400 Other Funds Ltd	383,142	383,142				
TOTAL REVENUE CATEGORIES	**$1,619,341**	**$1,619,341**				
AVAILABLE REVENUES						
8030 General Fund Debt Svc	1,236,199	1,236,199				
3400 Other Funds Ltd	383,142	383,142				
TOTAL AVAILABLE REVENUES	**$1,619,341**	**$1,619,341**				
EXPENDITURES						
SERVICES & SUPPLIES						
4625 Other COI Costs						
3400 Other Funds Ltd	383,142	383,142				
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	580,000	580,000				

Description	Total Policy Packages	Pkg: 480 New Debt Service Priority: 03				
7150 Interest - Bonds						
8030 General Fund Debt Svc	656,199	656,199				
DEBT SERVICE						
8030 General Fund Debt Svc	1,236,199	1,236,199				
TOTAL DEBT SERVICE	**$1,236,199**	**$1,236,199**				
EXPENDITURES						
8030 General Fund Debt Svc	1,236,199	1,236,199				
3400 Other Funds Ltd	383,142	383,142				
TOTAL EXPENDITURES	**$1,619,341**	**$1,619,341**				
ENDING BALANCE						
8030 General Fund Debt Svc	-	-				
3400 Other Funds Ltd	-	-				
TOTAL ENDING BALANCE	**-**	**-**				

Description	Total Policy Packages	Pkg: 491 Regional Armory Emergency Enhancement Priority: 08	Pkg: 492 Jackson ASLEP Priority: 11	Pkg: 493 Grants Pass ASLEP Priority: 12		
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construction	23,331,858	16,464,000	3,597,502	3,270,356		
AVAILABLE REVENUES						
3020 Other Funds Cap Construction	23,331,858	16,464,000	3,597,502	3,270,356		
TOTAL AVAILABLE REVENUES	**$23,331,858**	**$16,464,000**	**$3,597,502**	**$3,270,356**		
EXPENDITURES						
CAPITAL OUTLAY						
5700 Building Structures						
3020 Other Funds Cap Construction	16,798,937	11,854,080	2,590,201	2,354,656		
5750 Equipment - Part of Building						
3020 Other Funds Cap Construction	5,832,965	4,116,000	899,376	817,589		
5900 Other Capital Outlay						
3020 Other Funds Cap Construction	699,956	493,920	107,925	98,111		
CAPITAL OUTLAY						
3020 Other Funds Cap Construction	23,331,858	16,464,000	3,597,502	3,270,356		
TOTAL CAPITAL OUTLAY	**$23,331,858**	**$16,464,000**	**$3,597,502**	**$3,270,356**		
ENDING BALANCE						
3020 Other Funds Cap Construction	-	-	-	-		
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**		

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU C0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,174.00	100,176				100,176
000	AU C0212	AA	ACCOUNTING TECHNICIAN 3	3	3.00	72.00	3,320.33	140,652	98,412			239,064
000	AU C0437	AA	PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	4,580.00	64,820	45,100			109,920
000	AU C0864	AA	PUBLIC AFFAIRS SPECIALIST 1	1	.50	12.00	5,282.00		63,384			63,384
000	AU C0865	AA	PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	6,096.00	146,304				146,304
000	AU C1215	AA	ACCOUNTANT 1	2	2.00	48.00	4,019.00	96,456	96,456			192,912
000	AU C1217	AA	ACCOUNTANT 3	2	2.00	48.00	6,096.00	128,748	163,860			292,608
000	MEAHZ7014	HA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	12,721.00	305,304				305,304
000	MENNZ0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,320.00	103,680				103,680
000	MESNZ7010	AA	PRINCIPAL EXECUTIVE/MANAGER F	2	2.00	48.00	9,369.00	427,226	22,486			449,712
000	MESNZ7014	AA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	11,938.00	286,512				286,512
000	MMN X0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,320.00	103,680				103,680
000	MMN X0873	AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	6,056.00		145,344			145,344
000	MMN X1218	AA	ACCOUNTANT 4	1	1.00	24.00	7,000.00	108,696	59,304			168,000
000	MMN X1245	AA	FISCAL ANALYST 3	2	1.38	33.00	7,352.00	88,224	154,392			242,616
000	MMN X1320	AA	HUMAN RESOURCE ANALYST 1	2	2.00	48.00	4,775.50	67,323	161,901			229,224
000	MMN X1321	AA	HUMAN RESOURCE ANALYST 2	1	1.00	24.00	5,231.00	36,408	89,136			125,544
000	MMN X1322	AA	HUMAN RESOURCE ANALYST 3	1	1.00	24.00	6,056.00		145,344			145,344
000				25	23.88	573.00	6,038.32	2,204,209	1,245,119			3,449,328

PKG	CLASS COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
102	MMN X1319 AA	HUMAN RESOURCE ASSISTANT	1	1.00	24.00	3,077.00	22,154	51,694			73,848
102			1	1.00	24.00	3,077.00	22,154	51,694			73,848

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
103	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4		.00	.00	6,056.00	145,344	145,344-			
103					.00	.00	6,056.00	145,344	145,344-			

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
104	MMN	X1322	AA HUMAN RESOURCE ANALYST 3		.00	.00	6,056.00	43,603	43,603-			
104					.00	.00	6,056.00	43,603	43,603-			
				26	24.88	597.00	5,941.96	2,415,310	1,107,866			3,523,176

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C0103	AA OFFICE SPECIALIST 1	2	2.00	48.00	2,658.50		725	126,883		127,608
000	AU	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	2,896.00			69,504		69,504
000	AU	C0107	AA ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	2,832.00	10,426		125,510		135,936
000	AU	C0108	AA ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,150.00			75,600		75,600
000	AU	C0118	AA EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,791.00		45,492	45,492		90,984
000	AU	C0210	AA ACCOUNTING TECHNICIAN 1	1	1.00	24.00	2,558.00			61,392		61,392
000	AU	C0211	AA ACCOUNTING TECHNICIAN 2	3	3.00	72.00	3,285.66	13,286	170,136	53,146		236,568
000	AU	C0212	AA ACCOUNTING TECHNICIAN 3	1	1.00	24.00	3,791.00	90,984				90,984
000	AU	C0436	AA PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	5,034.00	18,122		102,694		120,816
000	AU	C0437	AA PROCUREMENT & CONTRACT SPEC 2	2	2.00	48.00	6,096.00			292,608		292,608
000	AU	C0438	AA PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	6,704.00			160,896		160,896
000	AU	C0759	AA SUPPLY SPECIALIST 2	1	1.00	24.00	3,298.00			79,152		79,152
000	AU	C0860	AA PROGRAM ANALYST 1	6	6.00	144.00	4,630.00			666,720		666,720
000	AU	C0861	AA PROGRAM ANALYST 2	1	1.00	24.00	5,544.00			133,056		133,056
000	AU	C0871	AA OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,096.00			146,304		146,304
000	AU	C1099	AA PLANNER 4	1	1.00	24.00	7,730.00			185,520		185,520
000	AU	C1243	AA FISCAL ANALYST 1	2	2.00	48.00	5,034.00			241,632		241,632
000	AU	C1244	AA FISCAL ANALYST 2	2	2.00	48.00	5,194.50			249,336		249,336
000	AU	C1484	IA INFO SYSTEMS SPECIALIST 4	2	2.00	48.00	5,381.66			262,344		262,344
000	AU	C1485	IA INFO SYSTEMS SPECIALIST 5	4	4.00	96.00	6,162.20			586,176		586,176
000	AU	C3252	AA FACILITIES ENGINEER 2	2	2.00	48.00	6,096.00	21,946		270,662		292,608
000	AU	C3265	AA CONSTRUCTION INSPECTOR	2	2.00	48.00	6,096.00			292,608		292,608
000	AU	C3268	AA CONSTRUCTION PROJECT MANAGER 2	5	5.00	120.00	6,712.80	33,744		771,792		805,536
000	AU	C3269	AA CONSTRUCTION PROJECT MANAGER 3	3	3.00	72.00	7,283.00			524,376		524,376
000	AU	C4001	AA PAINTER	1	1.00	24.00	4,803.00			115,272		115,272

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C4003	AA CARPENTER	5	5.00	120.00	4,075.20	42,585		446,439		489,024
000	AU	C4005	AA PLUMBER	4	4.00	96.00	4,909.25	112,050		359,238		471,288
000	AU	C4007	AA ELECTRICIAN 1	1	1.00	24.00	4,803.00	23,054		92,218		115,272
000	AU	C4008	AA ELECTRICIAN 2	4	4.00	96.00	5,809.00	97,590		460,074		557,664
000	AU	C4009	AA ELECTRICIAN 3	2	2.00	48.00	6,389.00	76,668		230,004		306,672
000	AU	C4012	AA FACILITY MAINTENANCE SPEC	43	42.50	1020.00	3,657.53	836,400	431,872	2,464,808		3,733,080
000	AU	C4014	AA FACILITY OPERATIONS SPEC 1	2	2.00	48.00	5,158.00		19,015	228,569		247,584
000	AU	C4033	AA FACILITY ENERGY TECHNICIAN 2	2	2.00	48.00	4,082.00	29,391		166,545		195,936
000	AU	C4034	AA FACILITY ENERGY TECHNICIAN 3	4	4.00	96.00	4,581.75	37,949	4,080	397,819		439,848
000	AU	C4035	AA FACILITY ENERGY TECHNICIAN 4	2	2.00	48.00	5,809.00	48,795		230,037		278,832
000	AU	C4038	AA PHYSCL/ELECTRNC SECRTY TECH 2	1	1.00	24.00	4,174.00			100,176		100,176
000	AU	C4039	AA PHYSCL/ELECTRNC SECRTY TECH 3	1	1.00	24.00	5,034.00			120,816		120,816
000	AU	C4101	AA CUSTODIAN	15	15.00	360.00	2,602.13	96,948	386,280	453,540		936,768
000	AU	C4103	AA CUSTODIAL SERVICES COORDINATOR	5	5.00	120.00	2,704.60	9,209	263,160	52,183		324,552
000	AU	C4109	AA GROUNDS MAINTENANCE WORKER 1	3	3.00	72.00	2,995.00			215,640		215,640
000	AU	C4110	AA GROUNDS MAINTENANCE WORKER 2	4	4.00	96.00	3,452.00	31,483		299,909		331,392
000	AU	C4151	AA TRANSP MAINTENANCE SPECIALST 1	1	1.00	24.00	3,791.00	18,197		72,787		90,984
000	AU	C4152	AA TRANSP MAINTENANCE SPECIALST 2	7	7.00	168.00	4,071.71	111,763		572,285		684,048
000	AU	C5519	AA FORCE PROTECTION OFFICER	15	15.00	360.00	3,478.80			1,252,368		1,252,368
000	AU	C5521	AA FORCE PROTECTION LEADER	6	6.00	144.00	3,557.66			512,304		512,304
000	AU	C8255	AA WILDLAND FIRE SUPPRESSION SPEC	10	5.00	120.00	2,833.80			340,056		340,056
000	AU	C8257	AA FOREST OFFICER	2	2.00	48.00	3,999.00			191,952		191,952
000	AU	C8501	AA NATURAL RESOURCE SPECIALIST 1	3	3.00	72.00	3,950.00			284,400		284,400
000	AU	C8502	AA NATURAL RESOURCE SPECIALIST 2	2	2.00	48.00	4,627.00	39,653		182,443		222,096
000	AU	C8504	AA NATURAL RESOURCE SPECIALIST 4	7	7.00	168.00	6,530.57			1,097,136		1,097,136

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	IK	C5555 AA	FIREFIGHTER	16	16.00	384.00	5,852.25			2,247,264		2,247,264
000	IK	C5556 AA	LIEUTENANT	8	8.00	192.00	7,059.00			1,355,328		1,355,328
000	IK	C5557 AA	CAPTAIN	5	5.00	120.00	7,697.60			923,712		923,712
000	IP	C5555 AA	FIREFIGHTER	12	12.00	288.00	5,924.58			1,706,280		1,706,280
000	IP	C5556 AA	LIEUTENANT	3	3.00	72.00	7,059.00			508,248		508,248
000	IP	C5557 AA	CAPTAIN	3	3.00	72.00	7,291.66			525,000		525,000
000	MESNZ	7012 AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	9,827.00			235,848		235,848
000	MMN	X0863 AA	PROGRAM ANALYST 4	2	2.00	48.00	7,193.50			345,288		345,288
000	MMN	X0871 AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	5,496.00			131,904		131,904
000	MMN	X7004 AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	5,770.00		62,330	76,150		138,480
000	MMS	X4046 AA	MAINTENANCE & OPERATIONS SUPV	5	5.00	120.00	6,121.60	79,273	96,043	559,276		734,592
000	MMS	X5554 AA	DEPUTY FIRE CHIEF	3	3.00	72.00	8,236.00			592,992		592,992
000	MMS	X7000 AA	PRINCIPAL EXECUTIVE/MANAGER A	1	1.00	24.00	4,747.00			113,928		113,928
000	MMS	X7004 AA	PRINCIPAL EXECUTIVE/MANAGER C	3	3.00	72.00	5,730.00	24,023		388,537		412,560
000	MMS	X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	7,714.00			185,136		185,136
000	MMS	X7008 AA	PRINCIPAL EXECUTIVE/MANAGER E	5	5.00	120.00	8,267.20	67,288	50,976	873,800		992,064
000	MMS	X7008 IA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	8,926.00			214,224		214,224
000	MMS	X7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	6,673.00			160,152		160,152
000	MMS	X8258 AA	WILDLAND FIRE SUPERVISOR	1	1.00	24.00	5,231.00			125,544		125,544
000	MMS	X9107 AA	FOOD SERVICE MANAGER 2	1	1.00	24.00	5,231.00		125,544			125,544
000	UM	C0723 AA	MILITARY LEASE AGENT	42	5.88	139.44	2,470.14		344,437			344,437
000				316	274.38	6583.44	4,521.40	1,970,827	2,000,090	27,731,032		31,701,949

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
202	AU	C4012 AA	FACILITY MAINTENANCE SPEC	2	2.00	48.00	2,896.00	35,447		103,561		139,008
202				2	2.00	48.00	2,896.00	35,447		103,561		139,008

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
203	AU	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	2,558.00			61,392		61,392
203	AU	C0437	AA PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	4,373.00			104,952		104,952
203	AU	C0758	AA SUPPLY SPECIALIST 1	1	1.00	24.00	2,481.00			59,544		59,544
203	AU	C1484	IA INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	4,146.00			99,504		99,504
203	AU	C4003	AA CARPENTER	1	1.00	24.00	3,458.00			82,992		82,992
203	AU	C4005	AA PLUMBER	1	1.00	24.00	3,791.00			90,984		90,984
203	AU	C4009	AA ELECTRICIAN 3	1	1.00	24.00	4,580.00			109,920		109,920
203	AU	C4012	AA FACILITY MAINTENANCE SPEC	2	2.00	48.00	2,896.00			139,008		139,008
203	AU	C4034	AA FACILITY ENERGY TECHNICIAN 3	1	1.00	24.00	3,791.00			90,984		90,984
203	AU	C4101	AA CUSTODIAN	1	1.00	24.00	2,145.00			51,480		51,480
203	AU	C4110	AA GROUNDS MAINTENANCE WORKER 2	2	2.00	48.00	2,768.00			132,864		132,864
203	AU	C4116	AA LABORER/STUDENT WORKER	1	1.00	24.00	2,297.00			55,128		55,128
203	AU	C8255	AA WILDLAND FIRE SUPPRESSION SPEC	2	2.00	48.00	2,768.00			132,864		132,864
203	AU	C8257	AA FOREST OFFICER	1	1.00	24.00	3,625.00			87,000		87,000
203	AU	C8502	AA NATURAL RESOURCE SPECIALIST 2	2	2.00	48.00	3,791.00			181,968		181,968
203	MMS	X4046	AA MAINTENANCE & OPERATIONS SUPV	1	1.00	24.00	4,747.00			113,928		113,928
203	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	5,496.00			131,904		131,904
203				21	21.00	504.00	3,367.22			1,726,416		1,726,416

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
204	AU	C3265	AA CONSTRUCTION INSPECTOR	1	1.00	24.00	4,373.00			104,952		104,952
204				1	1.00	24.00	4,373.00			104,952		104,952

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
205	AU	C0211	AA ACCOUNTING TECHNICIAN 2	1	1.00	24.00	2,768.00	13,286		53,146		66,432
205	AU	C4034	AA FACILITY ENERGY TECHNICIAN 3	2	2.00	48.00	3,791.00	36,394		145,574		181,968
205	AU	C4101	AA CUSTODIAN	2	2.00	48.00	2,145.00	20,592		82,368		102,960
205	AU	C4152	AA TRANSP MAINTENANCE SPECIALST 2	2	2.00	48.00	3,020.00	28,992		115,968		144,960
205				7	7.00	168.00	2,954.28	99,264		397,056		496,320
				347	305.38	7327.44	4,407.80	2,105,538	2,000,090	30,063,017		34,168,645

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AV	C0104 AA	OFFICE SPECIALIST 2	2	2.00	48.00	3,118.00	41,508	66,648	41,508		149,664
000	AV	C0107 AA	ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	3,545.50		91,032	79,152		170,184
000	AV	C0108 AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,174.00		50,088	50,088		100,176
000	AV	C0861 AA	PROGRAM ANALYST 2	8	8.00	192.00	5,677.12	198,780	273,072	618,156		1,090,008
000	AV	C0862 AA	PROGRAM ANALYST 3	5	5.00	120.00	6,400.00	80,448	73,152	621,696		775,296
000	AV	C0863 AA	PROGRAM ANALYST 4	1	1.00	24.00	6,704.00			160,896		160,896
000	AV	C1098 AA	PLANNER 3	1	1.00	24.00	5,809.00	64,131	5,577	69,708		139,416
000	AV	C1216 AA	ACCOUNTANT 2	2	2.00	48.00	4,095.33		43,512	164,328		207,840
000	AV	C1217 AA	ACCOUNTANT 3	2	2.00	48.00	5,742.00		21,946	245,174		267,120
000	AV	C1483 IA	INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	3,822.00		91,728			91,728
000	AV	C1485 IA	INFO SYSTEMS SPECIALIST 5	3	3.00	72.00	5,578.66		279,864	121,800		401,664
000	AV	C1487 IA	INFO SYSTEMS SPECIALIST 7	5	5.00	120.00	7,006.14		690,528	162,168		852,696
000	MESNZ	7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	9,369.00			224,856		224,856
000	MESNZ	7012 AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	10,319.00	26,004	195,648	26,004		247,656
000	MMC	X0119 AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,386.00	40,632		40,632		81,264
000	MMN	X0863 AA	PROGRAM ANALYST 4	1	1.00	24.00	7,714.00	85,163	7,405	92,568		185,136
000	MMN	X0866 AA	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	7,000.00	84,000		84,000		168,000
000	MMN	X1245 AA	FISCAL ANALYST 3		.62	15.00	7,352.00	29,408	51,464	29,408		110,280
000	MMN	X1488 IA	INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	8,408.00		201,792			201,792
000	MMS	X7008 AA	PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	7,424.00	101,952	76,224	178,176		356,352
000	MMS	X7008 IA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	8,926.00		214,224			214,224
000				42	42.62	1023.00	6,133.54	752,026	2,433,904	3,010,318		6,196,248

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
301	AV	C0862	AA PROGRAM ANALYST 3		.00	.00	6,096.00	73,152		73,152-		
301	AV	C1217	AA ACCOUNTANT 3		.00	.00	5,565.00	122,587		122,587-		
301					.00	.00	5,742.00	195,739		195,739-		

PKG	CLASS COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
302 AV	C0861 AA	PROGRAM ANALYST 2	4	4.00	96.00	4,373.00	209,904		209,904		419,808
302			4	4.00	96.00	4,373.00	209,904		209,904		419,808

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
303	AV	C0861	AA PROGRAM ANALYST 2	3	3.00	72.00	4,373.00	157,428		157,428		314,856
303	AV	C1339	AA TRAINING & DEVELOPMENT SPEC 2	3	3.00	72.00	4,373.00	157,428		157,428		314,856
303	AV	C1484	IA INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	4,146.00		99,504			99,504
303	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	6,056.00	72,672		72,672		145,344
303				8	8.00	192.00	4,555.00	387,528	99,504	387,528		874,560

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
304	AV	C0861	AA PROGRAM ANALYST 2	1	1.00	24.00	4,373.00	52,476		52,476		104,952
304	AV	C0862	AA PROGRAM ANALYST 3	2-	2.00-	48.00-	6,704.00	80,448-		241,344-		321,792-
304	AV	C0863	AA PROGRAM ANALYST 4	1-	1.00-	24.00-	6,704.00			160,896-		160,896-
304	MMN	X0862	AA PROGRAM ANALYST 3	1	1.00	24.00	7,000.00			168,000		168,000
304	MMN	X0863	AA PROGRAM ANALYST 4	2	2.00	48.00	7,000.00	84,000		252,000		336,000
304	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	8,091.00	48,541	48,546	97,097		194,184
304				2	2.00	48.00	6,851.88	104,569	48,546	167,333		320,448
				56	56.62	1359.00	5,924.92	1,649,766	2,581,954	3,579,344		7,811,064

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C0107 AA	ADMINISTRATIVE SPECIALIST 1	3	3.00	72.00	3,522.00		63,396	190,188		253,584
000	AU	C0108 AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,174.00		25,044	75,132		100,176
000	AU	C0435 AA	PROCUREMENT AND CONTRACT ASST	1	1.00	24.00	3,150.00		18,900	56,700		75,600
000	AU	C0860 AA	PROGRAM ANALYST 1	1	1.00	24.00	4,803.00		28,818	86,454		115,272
000	AU	C1244 AA	FISCAL ANALYST 2	1	1.00	24.00	4,580.00		27,480	82,440		109,920
000	AU	C1485 IA	INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	6,387.00		38,322	114,966		153,288
000	AU	C4014 AA	FACILITY OPERATIONS SPEC 1	1	1.00	24.00	4,174.00		25,044	75,132		100,176
000	AU	C6750 AA	GROUP LIFE COORDINATOR 1	3	3.00	72.00	2,700.66		48,612	145,836		194,448
000	AU	C6751 AA	GROUP LIFE COORDINATOR 2	15	15.00	360.00	3,539.26		318,534	955,602		1,274,136
000	AU	C6752 AA	GROUP LIFE COORDINATOR 3	6	6.00	144.00	4,161.00		149,796	449,388		599,184
000	AU	C9116 AA	COOK 1	3	3.00	72.00	2,645.00		47,610	142,830		190,440
000	MESNZ	7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	8,926.00		53,556	160,668		214,224
000	MMN	X0118 AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,560.00		21,360	64,080		85,440
000	MMS	X6754 AA	GROUP LIFE SUPERVISOR	5	5.00	120.00	5,058.00		151,740	455,220		606,960
000	MMS	X7004 AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	6,352.00		38,112	114,336		152,448
000	MMS	X7006 AA	PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	7,352.00		44,112	132,336		176,448
000	MMS	X9105 AA	FOOD SERVICE MANAGER 1	1	1.00	24.00	4,523.00		27,138	81,414		108,552
000				46	46.00	1104.00	4,085.41		1,127,574	3,382,722		4,510,296

PKG	CLASS COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
401	AU C0107 AA	ADMINISTRATIVE SPECIALIST 1	7	2.66	63.00	2,768.00		43,596	130,788		174,384
401	AU C0435 AA	PROCUREMENT AND CONTRACT ASST	1	.38	9.00	3,020.00		6,795	20,385		27,180
401	AU C6750 AA	GROUP LIFE COORDINATOR 1	2	.76	18.00	2,667.00		12,002	36,004		48,006
401	AU C6751 AA	GROUP LIFE COORDINATOR 2	4	1.52	36.00	3,150.00		28,352	85,048		113,400
401	AU C6752 AA	GROUP LIFE COORDINATOR 3	3	1.14	27.00	3,458.00		23,343	70,023		93,366
401	AU C9116 AA	COOK 1	1	.38	9.00	2,382.00		5,360	16,078		21,438
401			18	6.84	162.00	2,949.22		119,448	358,326		477,774

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
402	AU	C1338 AA	TRAINING & DEVELOPMENT SPEC 1	10	10.00	240.00	3,626.00			870,240		870,240
402	AU	C2302 AA	TEACHING ASSISTANT	1	1.00	24.00	2,382.00			57,168		57,168
402	MMS	X7004 AA	PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	4,747.00			113,928		113,928
402				12	12.00	288.00	3,615.75			1,041,336		1,041,336
				76	64.84	1554.00	3,742.15		1,247,022	4,782,384		6,029,406
				505	451.72	10837.44	4,632.95	6,170,614	6,936,932	38,424,745		51,532,291

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				505	451.72	10837.44	4,632.95	6,170,614	6,936,932	38,424,745		51,532,291

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	AU	C0103	AA OFFICE SPECIALIST 1	2	2.00	48.00	2,658.50		725	126,883		127,608
203	AU	C0104	AA OFFICE SPECIALIST 2	2	2.00	48.00	2,727.00			130,896		130,896
401	AU	C0107	AA ADMINISTRATIVE SPECIALIST 1	12	7.66	183.00	2,967.16	10,426	106,992	446,486		563,904
000	AU	C0108	AA ADMINISTRATIVE SPECIALIST 2	2	2.00	48.00	3,662.00		25,044	150,732		175,776
000	AU	C0118	AA EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,791.00		45,492	45,492		90,984
000	AU	C0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,174.00	100,176				100,176
000	AU	C0210	AA ACCOUNTING TECHNICIAN 1	1	1.00	24.00	2,558.00			61,392		61,392
205	AU	C0211	AA ACCOUNTING TECHNICIAN 2	4	4.00	96.00	3,156.25	26,572	170,136	106,292		303,000
000	AU	C0212	AA ACCOUNTING TECHNICIAN 3	4	4.00	96.00	3,438.00	231,636	98,412			330,048
401	AU	C0435	AA PROCUREMENT AND CONTRACT ASST	2	1.38	33.00	3,085.00		25,695	77,085		102,780
000	AU	C0436	AA PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	5,034.00	18,122		102,694		120,816
203	AU	C0437	AA PROCUREMENT & CONTRACT SPEC 2	4	4.00	96.00	5,286.25	64,820	45,100	397,560		507,480
000	AU	C0438	AA PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	6,704.00			160,896		160,896
203	AU	C0758	AA SUPPLY SPECIALIST 1	1	1.00	24.00	2,481.00			59,544		59,544
000	AU	C0759	AA SUPPLY SPECIALIST 2	1	1.00	24.00	3,298.00			79,152		79,152
000	AU	C0860	AA PROGRAM ANALYST 1	7	7.00	168.00	4,654.71		28,818	753,174		781,992
000	AU	C0861	AA PROGRAM ANALYST 2	1	1.00	24.00	5,544.00			133,056		133,056
000	AU	C0864	AA PUBLIC AFFAIRS SPECIALIST 1	1	.50	12.00	5,282.00		63,384			63,384
000	AU	C0865	AA PUBLIC AFFAIRS SPECIALIST 2	1	1.00	24.00	6,096.00	146,304				146,304
000	AU	C0871	AA OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	6,096.00			146,304		146,304
000	AU	C1099	AA PLANNER 4	1	1.00	24.00	7,730.00			185,520		185,520
000	AU	C1215	AA ACCOUNTANT 1	2	2.00	48.00	4,019.00	96,456	96,456			192,912
000	AU	C1217	AA ACCOUNTANT 3	2	2.00	48.00	6,096.00	128,748	163,860			292,608
000	AU	C1243	AA FISCAL ANALYST 1	2	2.00	48.00	5,034.00			241,632		241,632
000	AU	C1244	AA FISCAL ANALYST 2	3	3.00	72.00	4,989.66		27,480	331,776		359,256

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
402	AU	C1338 AA	TRAINING & DEVELOPMENT SPEC 1	10	10.00	240.00	3,626.00			870,240		870,240
203	AU	C1484 IA	INFO SYSTEMS SPECIALIST 4	3	3.00	72.00	5,072.75			361,848		361,848
000	AU	C1485 IA	INFO SYSTEMS SPECIALIST 5	5	5.00	120.00	6,199.66		38,322	701,142		739,464
402	AU	C2302 AA	TEACHING ASSISTANT	1	1.00	24.00	2,382.00			57,168		57,168
000	AU	C3252 AA	FACILITIES ENGINEER 2	2	2.00	48.00	6,096.00	21,946		270,662		292,608
204	AU	C3265 AA	CONSTRUCTION INSPECTOR	3	3.00	72.00	5,521.66			397,560		397,560
000	AU	C3268 AA	CONSTRUCTION PROJECT MANAGER 2	5	5.00	120.00	6,712.80	33,744		771,792		805,536
000	AU	C3269 AA	CONSTRUCTION PROJECT MANAGER 3	3	3.00	72.00	7,283.00			524,376		524,376
000	AU	C4001 AA	PAINTER	1	1.00	24.00	4,803.00			115,272		115,272
203	AU	C4003 AA	CARPENTER	6	6.00	144.00	3,972.33	42,585		529,431		572,016
203	AU	C4005 AA	PLUMBER	5	5.00	120.00	4,685.60	112,050		450,222		562,272
000	AU	C4007 AA	ELECTRICIAN 1	1	1.00	24.00	4,803.00	23,054		92,218		115,272
000	AU	C4008 AA	ELECTRICIAN 2	4	4.00	96.00	5,809.00	97,590		460,074		557,664
203	AU	C4009 AA	ELECTRICIAN 3	3	3.00	72.00	5,786.00	76,668		339,924		416,592
202	AU	C4012 AA	FACILITY MAINTENANCE SPEC	47	46.50	1116.00	3,592.72	871,847	431,872	2,707,377		4,011,096
000	AU	C4014 AA	FACILITY OPERATIONS SPEC 1	3	3.00	72.00	4,830.00		44,059	303,701		347,760
000	AU	C4033 AA	FACILITY ENERGY TECHNICIAN 2	2	2.00	48.00	4,082.00	29,391		166,545		195,936
205	AU	C4034 AA	FACILITY ENERGY TECHNICIAN 3	7	7.00	168.00	4,242.85	74,343	4,080	634,377		712,800
000	AU	C4035 AA	FACILITY ENERGY TECHNICIAN 4	2	2.00	48.00	5,809.00	48,795		230,037		278,832
000	AU	C4038 AA	PHYSCL/ELECTRNC SECRTY TECH 2	1	1.00	24.00	4,174.00			100,176		100,176
000	AU	C4039 AA	PHYSCL/ELECTRNC SECRTY TECH 3	1	1.00	24.00	5,034.00			120,816		120,816
205	AU	C4101 AA	CUSTODIAN	18	18.00	432.00	2,505.89	117,540	386,280	587,388		1,091,208
000	AU	C4103 AA	CUSTODIAL SERVICES COORDINATOR	5	5.00	120.00	2,704.60	9,209	263,160	52,183		324,552
000	AU	C4109 AA	GROUNDS MAINTENANCE WORKER 1	3	3.00	72.00	2,995.00			215,640		215,640
203	AU	C4110 AA	GROUNDS MAINTENANCE WORKER 2	6	6.00	144.00	3,224.00	31,483		432,773		464,256

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
203	AU	C4116 AA	LABORER/STUDENT WORKER	1	1.00	24.00	2,297.00			55,128		55,128
000	AU	C4151 AA	TRANSP MAINTENANCE SPECIALST 1	1	1.00	24.00	3,791.00	18,197		72,787		90,984
205	AU	C4152 AA	TRANSP MAINTENANCE SPECIALST 2	9	9.00	216.00	3,838.00	140,755		688,253		829,008
000	AU	C5519 AA	FORCE PROTECTION OFFICER	15	15.00	360.00	3,478.80			1,252,368		1,252,368
000	AU	C5521 AA	FORCE PROTECTION LEADER	6	6.00	144.00	3,557.66			512,304		512,304
401	AU	C6750 AA	GROUP LIFE COORDINATOR 1	5	3.76	90.00	2,687.20		60,614	181,840		242,454
401	AU	C6751 AA	GROUP LIFE COORDINATOR 2	19	16.52	396.00	3,457.31		346,886	1,040,650		1,387,536
401	AU	C6752 AA	GROUP LIFE COORDINATOR 3	9	7.14	171.00	3,926.66		173,139	519,411		692,550
203	AU	C8255 AA	WILDLAND FIRE SUPPRESSION SPEC	12	7.00	168.00	2,822.83			472,920		472,920
203	AU	C8257 AA	FOREST OFFICER	3	3.00	72.00	3,874.33			278,952		278,952
000	AU	C8501 AA	NATURAL RESOURCE SPECIALIST 1	3	3.00	72.00	3,950.00			284,400		284,400
203	AU	C8502 AA	NATURAL RESOURCE SPECIALIST 2	4	4.00	96.00	4,209.00	39,653		364,411		404,064
000	AU	C8504 AA	NATURAL RESOURCE SPECIALIST 4	7	7.00	168.00	6,530.57			1,097,136		1,097,136
401	AU	C9116 AA	COOK 1	4	3.38	81.00	2,579.25		52,970	158,908		211,878
000	AV	C0104 AA	OFFICE SPECIALIST 2	2	2.00	48.00	3,118.00	41,508	66,648	41,508		149,664
000	AV	C0107 AA	ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	3,545.50		91,032	79,152		170,184
000	AV	C0108 AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	4,174.00		50,088	50,088		100,176
302	AV	C0861 AA	PROGRAM ANALYST 2	16	16.00	384.00	4,986.70	618,588	273,072	1,037,964		1,929,624
000	AV	C0862 AA	PROGRAM ANALYST 3	3	3.00	72.00	6,400.00	73,152	73,152	307,200		453,504
304	AV	C0863 AA	PROGRAM ANALYST 4		.00	.00	6,704.00					
000	AV	C1098 AA	PLANNER 3	1	1.00	24.00	5,809.00	64,131	5,577	69,708		139,416
000	AV	C1216 AA	ACCOUNTANT 2	2	2.00	48.00	4,095.33		43,512	164,328		207,840
301	AV	C1217 AA	ACCOUNTANT 3	2	2.00	48.00	5,640.85	122,587	21,946	122,587		267,120
303	AV	C1339 AA	TRAINING & DEVELOPMENT SPEC 2	3	3.00	72.00	4,373.00	157,428		157,428		314,856
000	AV	C1483 IA	INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	3,822.00		91,728			91,728

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
303	AV	C1484 IA	INFO SYSTEMS SPECIALIST 4	1	1.00	24.00	4,146.00		99,504			99,504
000	AV	C1485 IA	INFO SYSTEMS SPECIALIST 5	3	3.00	72.00	5,578.66		279,864	121,800		401,664
000	AV	C1487 IA	INFO SYSTEMS SPECIALIST 7	5	5.00	120.00	7,006.14		690,528	162,168		852,696
000	IK	C5555 AA	FIREFIGHTER	16	16.00	384.00	5,852.25			2,247,264		2,247,264
000	IK	C5556 AA	LIEUTENANT	8	8.00	192.00	7,059.00			1,355,328		1,355,328
000	IK	C5557 AA	CAPTAIN	5	5.00	120.00	7,697.60			923,712		923,712
000	IP	C5555 AA	FIREFIGHTER	12	12.00	288.00	5,924.58			1,706,280		1,706,280
000	IP	C5556 AA	LIEUTENANT	3	3.00	72.00	7,059.00			508,248		508,248
000	IP	C5557 AA	CAPTAIN	3	3.00	72.00	7,291.66			525,000		525,000
000	MEA	HZ7014 HA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	12,721.00	305,304				305,304
000	MEN	NZ0119 AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,320.00	103,680				103,680
000	MES	NZ7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	4	4.00	96.00	9,258.25	427,226	76,042	385,524		888,792
000	MES	NZ7012 AA	PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	10,155.00	26,004	195,648	261,852		483,504
000	MES	NZ7014 AA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	11,938.00	286,512				286,512
000	MMC	X0119 AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,386.00	40,632		40,632		81,264
000	MMN	X0118 AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	3,560.00		21,360	64,080		85,440
000	MMN	X0119 AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	4,320.00	103,680				103,680
304	MMN	X0862 AA	PROGRAM ANALYST 3	1	1.00	24.00	7,000.00			168,000		168,000
000	MMN	X0863 AA	PROGRAM ANALYST 4	5	5.00	120.00	7,220.20	169,163	7,405	689,856		866,424
000	MMN	X0866 AA	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	7,000.00	84,000		84,000		168,000
000	MMN	X0871 AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	5,496.00			131,904		131,904
304	MMN	X0873 AA	OPERATIONS & POLICY ANALYST 4	2	2.00	48.00	6,870.00	193,885	48,546	97,097		339,528
000	MMN	X1218 AA	ACCOUNTANT 4	1	1.00	24.00	7,000.00	108,696	59,304			168,000
000	MMN	X1245 AA	FISCAL ANALYST 3	2	2.00	48.00	7,352.00	117,632	205,856	29,408		352,896
102	MMN	X1319 AA	HUMAN RESOURCE ASSISTANT	1	1.00	24.00	3,077.00	22,154	51,694			73,848

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMN	X1320	AA HUMAN RESOURCE ANALYST 1	2	2.00	48.00	4,775.50	67,323	161,901			229,224
000	MMN	X1321	AA HUMAN RESOURCE ANALYST 2	1	1.00	24.00	5,231.00	36,408	89,136			125,544
104	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	1	1.00	24.00	6,056.00	43,603	101,741			145,344
000	MMN	X1488	IA INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	8,408.00		201,792			201,792
000	MMN	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	1	1.00	24.00	5,770.00		62,330	76,150		138,480
203	MMS	X4046	AA MAINTENANCE & OPERATIONS SUPV	6	6.00	144.00	5,892.50	79,273	96,043	673,204		848,520
000	MMS	X5554	AA DEPUTY FIRE CHIEF	3	3.00	72.00	8,236.00			592,992		592,992
000	MMS	X6754	AA GROUP LIFE SUPERVISOR	5	5.00	120.00	5,058.00		151,740	455,220		606,960
000	MMS	X7000	AA PRINCIPAL EXECUTIVE/MANAGER A	1	1.00	24.00	4,747.00			113,928		113,928
402	MMS	X7004	AA PRINCIPAL EXECUTIVE/MANAGER C	5	5.00	120.00	5,657.80	24,023	38,112	616,801		678,936
203	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	3	3.00	72.00	6,854.00		44,112	449,376		493,488
303	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	8	8.00	192.00	7,708.80	241,912	127,200	1,124,648		1,493,760
000	MMS	X7008	IA PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	8,926.00		214,224	214,224		428,448
000	MMS	X7010	AA PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	6,673.00			160,152		160,152
000	MMS	X8258	AA WILDLAND FIRE SUPERVISOR	1	1.00	24.00	5,231.00			125,544		125,544
000	MMS	X9105	AA FOOD SERVICE MANAGER 1	1	1.00	24.00	4,523.00		27,138	81,414		108,552
000	MMS	X9107	AA FOOD SERVICE MANAGER 2	1	1.00	24.00	5,231.00		125,544			125,544
000	UM	C0723	AA MILITARY LEASE AGENT	42	5.88	139.44	2,470.14		344,437			344,437
				505	451.72	10837.44	4,632.95	6,170,614	6,936,932	38,424,745		51,532,291

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				505	451.72	10837.44	4,632.95	6,170,614	6,936,932	38,424,745		51,532,291

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017027	001275210	001-03-00-00000	102	0 PF	MMN X1319 AA	18	02	1	1.00	3,077.00	24.00	22,154	51,694			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
			102					1	1.00		24.00	22,154	51,694			

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0014001	001248360	001-01-00-00000	103	0 PF	MMN	X0873 AA	32	02	1-	1.00-	6,056.00	24.00-		145,344-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0014001	001248360	001-01-00-00000	103	0 PF	MMN	X0873 AA	32	02	1	1.00	6,056.00	24.00	145,344				
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
			103							.00		.00	145,344	145,344-			

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0097001	000706370	001-03-00-00000	104	0 PF	MMN X1322 AA	29	05	1-	1.00-	6,056.00	24.00-		145,344-			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
0097001	000706370	001-03-00-00000	104	0 PF	MMN X1322 AA	29	05	1	1.00	6,056.00	24.00	43,603	101,741			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
			104						.00		.00	43,603	43,603-			
								1	1.00		24.00	211,101	137,253-			

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017003	001279720	002-01-00-00000	202	0 PF	AU	C4012 AA	18	02	1	1.00	2,896.00	24.00	13,901		55,603		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017004	001279730	002-01-00-00000	202	0 PF	AU	C4012 AA	18	02	1	1.00	2,896.00	24.00	21,546		47,958		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
			202						2	2.00		48.00	35,447		103,561		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017005	001275230	002-01-00-00000	203	0	PF	AU	C0104 AA	15	02	1	1.00	2,558.00	24.00			61,392		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017006	001275240	002-01-00-00000	203	0	PF	AU	C4034 AA	24	02	1	1.00	3,791.00	24.00			90,984		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017007	001275250	002-01-00-00000	203	0	PF	AU	C0758 AA	14	02	1	1.00	2,481.00	24.00			59,544		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017008	001275260	002-01-00-00000	203	0	PF	AU	C0437 AA	27	02	1	1.00	4,373.00	24.00			104,952		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017009	001275270	002-01-00-00000	203	0	PF	AU	C1484 IA	25	02	1	1.00	4,146.00	24.00			99,504		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017010	001275280	002-01-00-00000	203	0	PF	AU	C4003 AA	22	02	1	1.00	3,458.00	24.00			82,992		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017011	001275290	002-01-00-00000	203	0	PF	AU	C4009 AA	28	02	1	1.00	4,580.00	24.00			109,920		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017012	001275300	002-01-00-00000	203	0	PF	AU	C4005 AA	24	02	1	1.00	3,791.00	24.00			90,984		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017013	001275310	002-01-00-00000	203	0	PF	AU	C8255 AA	17	02	1	1.00	2,768.00	24.00			66,432		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017014	001275320	002-01-00-00000	203	0	PF	AU	C8255 AA	17	02	1	1.00	2,768.00	24.00			66,432		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017015	001275330	002-01-00-00000	203	0	PF	AU	C8257 AA	23	02	1	1.00	3,625.00	24.00			87,000		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017016	001275340	002-01-00-00000	203	0	PF	MMS	X4046 AA	27	02	1	1.00	4,747.00	24.00			113,928		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017017	001275350	002-01-00-00000	203	0	PF	MMS	X7006 AA	31X	02	1	1.00	5,496.00	24.00			131,904		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017018	001275360	002-01-00-00000	203	0	PF	AU	C4012 AA	18	02	1	1.00	2,896.00	24.00			69,504		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017019	001275370	002-01-00-00000	203	0	PF	AU	C4012 AA	18	02	1	1.00	2,896.00	24.00			69,504		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017020	001275380	002-01-00-00000	203	0	PF	AU	C4101 AA	10	02		.00	2,145.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017021	001275390	002-01-00-00000	203	0 PF	AU	C4101 AA	10	02	1	1.00	2,145.00	24.00			51,480		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017022	001275400	002-01-00-00000	203	0 PF	AU	C4116 AA	12	02	1	1.00	2,297.00	24.00			55,128		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017023	001275460	002-01-00-00000	203	0 PF	AU	C4110 AA	17	02	1	1.00	2,768.00	24.00			66,432		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017024	001275510	002-01-00-00000	203	0 PF	AU	C4110 AA	17	02	1	1.00	2,768.00	24.00			66,432		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017025	001275580	002-01-00-00000	203	0 PF	AU	C8502 AA	24	02	1	1.00	3,791.00	24.00			90,984		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017026	001275590	002-01-00-00000	203	0 PF	AU	C8502 AA	24	02	1	1.00	3,791.00	24.00			90,984		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
			203						21	21.00		504.00			1,726,416		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017001	001277350	002-02-00-00000	204	0 PF	AU	C3265 AA	27	02	1	1.00	4,373.00	24.00			104,952		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
			204						1	1.00		24.00			104,952		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017045	001277280	002-06-01-00000	205	0 PF	AU	C0211 AA	17	02	1	1.00	2,768.00	24.00	13,286		53,146		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017046	001277290	002-06-01-00000	205	0 PF	AU	C4101 AA	10	02	1	1.00	2,145.00	24.00	10,296		41,184		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017047	001277300	002-06-01-00000	205	0 PF	AU	C4101 AA	10	02	1	1.00	2,145.00	24.00	10,296		41,184		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017048	001277310	002-06-01-00000	205	0 PF	AU	C4152 AA	19	02	1	1.00	3,020.00	24.00	14,496		57,984		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017049	001277320	002-06-01-00000	205	0 PF	AU	C4152 AA	19	02	1	1.00	3,020.00	24.00	14,496		57,984		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017050	001277330	002-06-01-00000	205	0 PF	AU	C4034 AA	24	02	1	1.00	3,791.00	24.00	18,197		72,787		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017051	001277340	002-06-01-00000	205	0 PF	AU	C4034 AA	24	02	1	1.00	3,791.00	24.00	18,197		72,787		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
			205						7	7.00		168.00	99,264		397,056		
									31	31.00		744.00	134,711		2,331,985		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0160011	001026300	003-03-00-00000	301	0 PF	AV	C1217	AA 27	05	1-	1.00-	5,034.00	24.00-			120,816-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0160011	001026300	003-01-00-00000	301	0 PF	AV	C1217	AA 27	05	1	1.00	5,034.00	24.00	60,408		60,408		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0160015	001020340	003-03-00-00000	301	0 PF	AV	C0862	AA 29	07	1-	1.00-	6,096.00	24.00-			146,304-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0160015	001020340	003-01-00-00000	301	0 PF	AV	C0862	AA 29	07	1	1.00	6,096.00	24.00	73,152		73,152		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0160020	001020350	003-03-00-00000	301	0 PF	AV	C1217	AA 27	09	1-	.85-	6,096.00	20.40-			124,358-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0160020	001020350	003-01-00-00000	301	0 PF	AV	C1217	AA 27	09	1	.85	6,096.00	20.40	62,179		62,179		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
			301							.00		.00	195,739		195,739-		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017035	001281770	003-01-00-00000	302	0 PF	AV	C0861 AA	27	02		.00	4,373.00	.00					
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017036	001281830	003-01-00-00000	302	0 PF	AV	C0861 AA	27	02	1	1.00	4,373.00	24.00	52,476		52,476		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017037	001281850	003-01-00-00000	302	0 PF	AV	C0861 AA	27	02	1	1.00	4,373.00	24.00	52,476		52,476		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017043	001292440	003-01-00-00000	302	0 PF	AV	C0861 AA	27	02	1	1.00	4,373.00	24.00	52,476		52,476		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017044	001281870	003-01-00-00000	302	0 PF	AV	C0861 AA	27	02	1	1.00	4,373.00	24.00	52,476		52,476		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
			302						4	4.00		96.00	209,904		209,904		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017028	001280560	003-01-00-00000	303	0 PF	MMS X7008 AA	33X	02	1	1.00	6,056.00	24.00	72,672		72,672		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
0017029	001280750	003-01-00-00000	303	0 PF	AV C0861 AA	27	02	1	1.00	4,373.00	24.00	52,476		52,476		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
0017030	001280880	003-01-00-00000	303	0 PF	AV C0861 AA	27	02	1	1.00	4,373.00	24.00	52,476		52,476		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
0017031	001280940	003-01-00-00000	303	0 PF	AV C0861 AA	27	02	1	1.00	4,373.00	24.00	52,476		52,476		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
0017032	001280970	003-01-00-00000	303	0 PF	AV C1339 AA	27	02	1	1.00	4,373.00	24.00	52,476		52,476		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
0017033	001280990	003-01-00-00000	303	0 PF	AV C1339 AA	27	02	1	1.00	4,373.00	24.00	52,476		52,476		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
0017034	001281060	003-01-00-00000	303	0 PF	AV C1339 AA	27	02	1	1.00	4,373.00	24.00	52,476		52,476		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
0017038	001281210	003-02-00-00000	303	0 PF	AV C1484 IA	25	02	1	1.00	4,146.00	24.00		99,504			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																
			303					8	8.00		192.00	387,528	99,504	387,528		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017041	001281860	003-01-00-00000	304	0 PF	AV	C0861 AA	27	02	1	1.00	4,373.00	24.00	52,476		52,476		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017042	001282020	003-01-00-00000	304	0 PF	MMN	X0873 AA	32	08	1	.75	8,091.00	18.00	48,541		97,097		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
0017042	001282020	003-02-00-00000	304	0 PF	MMN	X0873 AA	32	08		.25	8,091.00	6.00		48,546			
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
1020201	001020270	003-03-00-00000	304	0 PF	AV	C0863 AA	31	07	1-	1.00-	6,704.00	24.00-			160,896-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
1020201	001020270	003-03-00-00000	304	0 PF	MMN	X0863 AA	31	06	1	1.00	7,000.00	24.00			168,000		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
1020218	001020280	003-03-00-00000	304	0 PF	AV	C0862 AA	29	09	1-	1.00-	6,704.00	24.00-			160,896-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
1020218	001020280	003-03-00-00000	304	0 PF	MMN	X0862 AA	29	08	1	1.00	7,000.00	24.00			168,000		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
1020300	001020170	003-01-00-00000	304	0 PF	AV	C0862 AA	29	09	1-	1.00-	6,704.00	24.00-	80,448-		80,448-		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
1020300	001020170	003-01-00-00000	304	0 PF	MMN	X0863 AA	31	06	1	1.00	7,000.00	24.00	84,000		84,000		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																	
			304						2	2.00		48.00	104,569	48,546	167,333		
									14	14.00		336.00	897,740	148,050	569,026		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017064	001279540	004-02-00-00000	401	0	PF	AU	C0435 AA	19	02	1	.38	3,020.00	9.00		6,795	20,385		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																		
0017065	001279550	004-02-00-00000	401	0	PF	AU	C6752 AA	22	02	1	.38	3,458.00	9.00		7,781	23,341		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																		
0017066	001279560	004-02-00-00000	401	0	PF	AU	C6752 AA	22	02	1	.38	3,458.00	9.00		7,781	23,341		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																		
0017067	001279570	004-02-00-00000	401	0	PF	AU	C6752 AA	22	02	1	.38	3,458.00	9.00		7,781	23,341		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																		
0017068	001279580	004-02-00-00000	401	0	PF	AU	C0107 AA	17	02	1	.38	2,768.00	9.00		6,228	18,684		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																		
0017069	001279590	004-02-00-00000	401	0	PF	AU	C0107 AA	17	02	1	.38	2,768.00	9.00		6,228	18,684		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																		
0017070	001279600	004-02-00-00000	401	0	PF	AU	C0107 AA	17	02	1	.38	2,768.00	9.00		6,228	18,684		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																		
0017071	001279610	004-02-00-00000	401	0	PF	AU	C0107 AA	17	02	1	.38	2,768.00	9.00		6,228	18,684		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																		
0017072	001279620	004-02-00-00000	401	0	PF	AU	C0107 AA	17	02	1	.38	2,768.00	9.00		6,228	18,684		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																		
0017073	001279630	004-02-00-00000	401	0	PF	AU	C0107 AA	17	02	1	.38	2,768.00	9.00		6,228	18,684		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																		
0017074	001279640	004-02-00-00000	401	0	PF	AU	C0107 AA	17	02	1	.38	2,768.00	9.00		6,228	18,684		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																		
0017075	001279650	004-02-00-00000	401	0	PF	AU	C9116 AA	13	02	1	.38	2,382.00	9.00		5,360	16,078		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																		
0017076	001279660	004-02-00-00000	401	0	PF	AU	C6750 AA	16	02	1	.38	2,667.00	9.00		6,001	18,002		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																		
0017077	001279670	004-02-00-00000	401	0	PF	AU	C6750 AA	16	02	1	.38	2,667.00	9.00		6,001	18,002		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																		
0017078	001279680	004-02-00-00000	401	0	PF	AU	C6751 AA	20	02	1	.38	3,150.00	9.00		7,088	21,262		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																		
0017079	001279690	004-02-00-00000	401	0	PF	AU	C6751 AA	20	02	1	.38	3,150.00	9.00		7,088	21,262		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017080	001279700	004-02-00-00000	401	0 PF	AU	C6751	AA	20 02	1	.38	3,150.00	9.00		7,088	21,262		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																	
0017081	001279710	004-02-00-00000	401	0 PF	AU	C6751	AA	20 02	1	.38	3,150.00	9.00		7,088	21,262		
EST DATE: 2018/10/01 EXP DATE: 9999/01/01																	
			401						18	6.84		162.00		119,448	358,326		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
0017052	001279410	004-01-00-00000	402	0	PF	MMS	X7004 AA	28X	02	1	1.00	4,747.00	24.00			113,928		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017053	001279420	004-01-00-00000	402	0	PF	AU	C2302 AA	13	02	1	1.00	2,382.00	24.00			57,168		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017054	001279430	004-01-00-00000	402	0	PF	AU	C1338 AA	23	02	1	1.00	3,626.00	24.00			87,024		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017055	001279440	004-01-00-00000	402	0	PF	AU	C1338 AA	23	02	1	1.00	3,626.00	24.00			87,024		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017056	001279450	004-01-00-00000	402	0	PF	AU	C1338 AA	23	02	1	1.00	3,626.00	24.00			87,024		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017057	001279460	004-01-00-00000	402	0	PF	AU	C1338 AA	23	02	1	1.00	3,626.00	24.00			87,024		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017058	001279470	004-01-00-00000	402	0	PF	AU	C1338 AA	23	02	1	1.00	3,626.00	24.00			87,024		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017059	001279480	004-01-00-00000	402	0	PF	AU	C1338 AA	23	02	1	1.00	3,626.00	24.00			87,024		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017060	001279490	004-01-00-00000	402	0	PF	AU	C1338 AA	23	02	1	1.00	3,626.00	24.00			87,024		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017061	001279500	004-01-00-00000	402	0	PF	AU	C1338 AA	23	02	1	1.00	3,626.00	24.00			87,024		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017062	001279510	004-01-00-00000	402	0	PF	AU	C1338 AA	23	02	1	1.00	3,626.00	24.00			87,024		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
0017063	001279520	004-01-00-00000	402	0	PF	AU	C1338 AA	23	02	1	1.00	3,626.00	24.00			87,024		
EST DATE: 2017/07/01 EXP DATE: 9999/01/01																		
			402							12	12.00		288.00			1,041,336		
										30	18.84		450.00		119,448	1,399,662		
										76	64.84		1554.00	1,243,552	130,245	4,300,673		

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F POS Y TYP	CLASS COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
								76	64.84		1554.00	1,243,552	130,245	4,300,673		