STATE HOMELAND SECURITY
GRANT PROGRAM

OREGON OFFICE OF EMERGENCY MANAGEMENT
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Oregon's THIRA evaluated State and local gaps based upon two scenarios; a multiple location/IED event and the Cascadia subduction zone earthquake. Both scenarios are realistic, probable and catastrophic for residents in the affected jurisdictions. All of the Oregon Investment Justifications are focused on minimizing gaps identified at both the state and local level through the THIRA and SPR process. By preparing for an extreme or catastrophic event, Oregon communities will be better prepared to deal with all level of threats and hazards. Creating a prepared, resilient Oregon full of responders and citizens throughout the whole community who are able to act before events to plan and prepare for and react during and after events to better respond to and recover from both man made and catastrophic natural disasters is the goal.

**2014 Planning Investment**

This investment addresses all planning needs or identified gaps, with a focus on assessing and surveying capabilities, creating and enhancing emergency operations planning throughout the state, and supports the training, implementation and exercising/validation of developed plans. Local jurisdictions will be able to identify gaps in their planning needs, and utilize this investment to fill identified gaps. Oregon has implemented a statewide emergency operations and management planning format that has been institutionalized at state, tribal, county, and city levels. This planning format incorporated the National Incident Management System, National Response Framework, and the Comprehensive Preparedness Guide planning requirements and guidance. This investment also will address maintenance and enhancement of NIMS, NRF, communications, critical infrastructure, all hazards, cyber security, vulnerable populations, catastrophic planning, COOP and the implementation of THIRA throughout the State. In addition to plan development, this Investment will require local sub-grantees to address the training component necessary for effective implementation of the developed plan. Upon completion of the training component, local sub-grantees will be required to complete an exercise in accordance with the Homeland Security Exercise and Evaluation Program (HSEEP), and develop an After Action Report/Improvement Plan that addresses any shortcomings identified in the developed plan. Once all plan deficiencies have been resolved and validated, sub-grantees will be required to promulgate the plan and update the plan at the minimum of every five years.
2014 Interoperable Communications

This Investment addresses overarching planning, training, exercise, and equipment activities which include: projects that support voice/data operability/interoperability, with a primary focus on regional/multi-jurisdictional projects, and are aligned with the Statewide Communications Interoperability Plan (SCIP); public safety information sharing (as defined by the Department of Homeland Security Information Sharing Strategy, dated April 18, 2008) hardware and software, and enhancement of end user capabilities; and filling operability/interoperability gaps that have been identified in local promulgated communications plans. Examples of planning efforts include the assessment and planning needed to establish and or enhance communication strategies, governance, tactical plans, engineering, and system planning. Examples of training efforts include specific system training, communication tactics training, and other related communication courses needed to enhance community capabilities identified in the training and exercise plan or after action processes. Examples of exercise efforts include the development, conduct, and evaluation of exercises that evaluate multi-jurisdictional and governmental communications capabilities. Examples of equipment efforts will include the procurement of materials in line with AEL 4 – Information Technology, AEL 6 – Interoperable Communications, AEL 10 – Power, and/or AEL 21-GN-00-INST-Installation.

All equipment purchases will align with the State SCIP, an approved communications strategy, jurisdictional communication plans, and/or a gap identified in an exercise or actual event AAR, Safecom, and be P25 compliant.

2014 CBRNE

This Investment will provide support to overarching activities the State has identified as priorities, with an emphasis on maintaining existing capabilities:
• improving the capabilities of existing special teams and first responders to detect and respond to CBRNE incidents, through the acquisition of discipline appropriate, proven, CBRNE detection and response equipment; and
• multi-discipline/multi-jurisdictional training and exercises to further improve the ability of first responders and special teams to detect and respond to CBRNE incidents.

This investment directly addresses the listed targets from the State Preparedness Report (SPR) by providing for the systematic acquisition of discipline specific and proven detection/response technologies and allowing for the sustenance of specialized teams (bomb squads, Swat Teams, US&R, Hazmat, or organized team with a defined mission in a WMD response, etc.). It also supports a comprehensive training and exercise program, with an overarching goal of identifying gaps and improving CBRNE detection and response capabilities. While investment in any one of the three initiatives would improve CBRNE detection/response, an investment in all three SPR initiatives provides for the greatest overall improvement in capabilities.
2014 EOC

This Investment addresses the improvement of emergency management and preparedness capabilities by supporting flexible, sustainable, secure and interoperable Emergency Operations Centers (EOCs) with a focus on addressing identified deficiencies and needs. This investment provides funding for capability improvements of a state, local or tribal governments’ primary EOC as identified in a promulgated Emergency Operations Plan.

Examples of planning efforts include the assessment of capabilities, the development of plans and procedures, and the coordination of shareholders. Examples of equipment purchases include materials to enhance prevention, protection, response, and recovery capabilities such as communications and coordination hardware and software, situational awareness monitoring items, GIS display and printing, shortcomings documented in an AAR, and power generation. Examples of training efforts include the implementation and maintenance of NIMS, ICS, and specific position and facility related training and workshops to address performance gaps identified through an After Action Report/Improvement Plan (AAR/IP) or contribute to building a capability that will be evaluated through exercise. Examples of exercise efforts include the development and conduct of exercises to assess and evaluate EOC capabilities.

2014 Law Enforcement

This Investment addresses Building Prevention and Protection Capabilities by supporting law enforcement terrorism prevention-oriented planning, organization, training, exercise, and equipment, including those activities which support participation in Oregon’s Terrorism Information Threat Assessment Network (TITAN) fusion centers. Applicant investments must support terrorism preparedness by building or enhancing capabilities that relate to the prevention of, protection from, response to and recovery from terrorism attacks in order to be eligible. Allowable activities for sub-grantees will include: overtime expenses consistent with the State Homeland Security Plan, including enhanced operations in support of Federal agencies; information sharing (as defined by the Department of Homeland Security Information Sharing Strategy, dated April 18, 2008, and U.S. Department of Homeland Security Fiscal Year 2011 Homeland Security Grant Program, Supplemental Resource: Law Enforcement Information Sharing (LEIS) Service Guidance) and analysis; threat recognition; and terrorist interdiction.

All equipment requests must align with an approved plan (referencing page number, paragraph and plan adoption date). If unable to align with an approved plan the equipment request must be referenced in an exercise or actual event After Action Report (AAR) Improvement Plan (provide reference, page number, paragraph and date of AAR).
2014 Citizen Preparedness

This investment will allow the enhancement and ensure the sustainment of existing Citizen Corps volunteer programs, encourage public/private partnerships, allow for public education and training, and encourage whole community involvement in a community’s preparedness efforts.

The investment addresses capability gaps in citizen preparedness, while continuing support and enhancing existing Citizen Corps programs (CCP). Specific gaps to be addressed include: Ensuring existing CCP are able to survive and thrive with decreasing grant funding, enhancing the capacity of local CCP to manage volunteers and sustain their continued operation; promoting core CCP components within existing Councils; enhancement of CCP programs through strategic planning to include integration with community response plans; sustaining and strengthening CCP State Advisory Committee; increasing delivery of Train-the-Trainer courses; capitalizing on volunteer outreach using community preparedness events; and supporting the creation of public/private partnerships.