



Federal Emergency Management Agency
U.S. Department of Homeland Security

FY 2012 HSGP Investment Justification

OR - State Submission



Portfolio Information

Portfolio - Overall Investment Justification

Describe how the spectrum of terrorism and natural hazard risks that the State/Territory/Urban Area faces influenced the development of this Investment Justification to include all Investments.

History has demonstrated that the State must prepare for terror based incidents. December 2010, Oregon disrupted an Al Qaeda inspired plot to detonate a large car bomb during a Christmas tree lighting ceremony in downtown Portland. Additionally, a plot to establish an Al Qaeda linked training camp was disrupted. There was a biological attack in Wasco County by the Rajneesh. In Oregon there have been over 400 acts of sabotage and vandalism conducted by ALF and ELF. ALF/ELF actions include but are not limited to: 70,300 animals released from farms and research labs; 42 arson attacks; 5 threats of violence; 3 bomb hoaxes; 3 bomb attacks; and 2 acts of violence. According to the Statewide Hazard Analysis and Enhanced Natural Hazard Mitigation Plan, the three most potentially catastrophic disasters likely to occur in Oregon are, a major subduction zone earthquake, a locally generated tsunami, or a volcanic eruption. There have been 28 Presidential Disaster Declarations in Oregon, the latest in March of 2012. There have been 414 state level disaster declarations from 1970 through March 2012. The recurrence of terrorist activity both foreign and domestic combined with the consistent level of natural disaster have given Oregon a sense of urgency to develop and maintain the capabilities necessary to prevent, prepare for, respond to, and recover from terrorist and all hazards events and influence the IJ development to further prepare jurisdictions to effectively prepare for all situations.

Portfolio Information

Identify the amount and percentages of funding that will be dedicated to Management and Administration expenditures.

| Program | Total of Investments | M&A Amount | Percent | Total Requested |
|----------------|-----------------------------|-----------------------|----------------|------------------------|
| SHSP | \$2,661,261 | \$140,055 | 5% | \$2,801,316 |

Investment #1

Investment Information - Investment #1

Investment Name: Preparedness Planning

Investment Phase: Ongoing

Multi-Applicant Investment: No

I. Overview - Investment #1

If the Investment is ongoing, identify up to three Investment(s) from prior year(s) to include:(FY 2008 - FY 2011)

Note: Applicants may select up to **three** Investments. Within the GRT, applicants will *only* have the ability to select previously funded Investments from a drop-down menu.

| Year | Investment Name | HSGP Funding Amount |
|------|-----------------------|---------------------|
| 2009 | Preparedness Planning | \$1,638,759.00 |
| 2010 | Preparedness Planning | \$1,698,386.00 |
| 2011 | 2011 Oregon Planning | \$1,158,569.00 |

I.C. - Funding Program

| Program | Funding Amount |
|---------|----------------|
| SHSP | \$532,249 |

I.D - Capabilities Building

Maintaining existing capabilities.

I.E - Investment description

Provide a description of this Investment, including the planning, organization, equipment, training, and/or exercises that will be involved. (2,500 char. max)

This Investment addresses all planning needs or identified gaps, with a focus on creating and enhancing emergency operations planning throughout the state, and supports the training, implementation and exercising/validation of developed plans. Local jurisdictions will be able to identify gaps in their planning needs, and utilize this Investment to fill identified gaps. Oregon has implemented a statewide emergency operations and management planning format that has been institutionalized at state, tribal, county, and city levels. This planning format incorporates the National Incident Management System (NIMS), National Response Framework (NRF), and the Comprehensive Preparedness Guide (CPG) planning requirements and guidance. This investment also will address maintenance and enhancement of NIMS, NRF, communications, critical infrastructure, all hazards, vulnerable populations, catastrophic planning, COOP, and the implementation of THIRA throughout the State. In addition to plan development, this Investment will require local sub-grantees to address the training component necessary for effective implementation of the developed plan. Upon completion of the training component, local sub-grantees will be required to complete an exercise in accordance with the Homeland Security Exercise and Evaluation Program (HSEEP), and develop an After Action Report/Improvement Plan(AAR/IP) that addresses any shortcomings identified in the developed plan. Once all plan deficiencies have been resolved and validated, sub-grantees will be required to promulgate the plan and update the plan at the minimum of every two years.

II. Baseline - Investment #1

II.A - Goals and Objectives

Identify the goals and objectives in your State and/or Urban Area Homeland Security Strategy Supported by this Investment. (1,500 char. max)

Goal: Enhance communications interoperability among public safety agencies.

Objective: Maintain interoperable strategic and tactical communication plans.

Goal: Enhance Oregon's statewide ability to plan, prepare for, and respond to CBRNE/WMD and all hazards events.

Objective: Develop or update comprehensive state and local emergency operations plans to address CBRNE/WMD vulnerabilities and response capabilities.

Objective: Maintain updated comprehensive state, regional, and local plans to support CBRNE/WMD recovery

Objective: ensure planning that allows for coordinated multidisciplinary, multi-jurisdictional response that is consistent with the National Response Framework (NRF) and National Incident Management System (NIMS).

Goal: Ensure Emergency Management all hazard planning and program infrastructure is maintained and enhanced statewide.

Objective: Provide EMPG participating jurisdictions resources to facilitate staff, planning, training, exercises, and other needed emergency management resources.

Objective: Maintain and Emergency Operations Plan current within 2 years for all participating jurisdictions

Objective: Enhance recovery training and planning at the state and local level.

II.B - Existing capability levels

Describe existing capability levels that address the identified goals/objectives and what will be in place to support the investment prior to the use of FY 2012 funds. (1,500 char. max)

To date, Oregon's statewide emergency operations and management planning format has been implemented in 33 counties, 48 cities, 1 state agency and 3 tribal jurisdictions. The remaining 3 counties in the state are in the process of developing or updating their Emergency Operations Plans, along with 26 cities, and an additional 2 tribal jurisdictions. This existing, institutionalized format allows local jurisdictions/agencies the flexibility to develop all-hazards, all-threats, emergency operations plans and annexes that incorporate the range of prevention, protection, response, and recovery activities to meet the specific planning requirements of the jurisdiction/agencies.

II.C - Capability gap(s)

Explain the capability gap(s) that this Investment is intended to address. (1,500 char. max)

The locally identified planning gaps this investment will address includes:

Maintenance and enhancement of National Incident Management System

National Response Framework

Communications

Regional partnership planning

Critical Infrastructure

Vulnerable Populations

Continuity of Operations

Threat Hazard Identification Risk Assessment

Catastrophic Planning

Involvement of the whole community in planning efforts

Planning integration of the general population, children of all ages, individuals with disabilities and others with access and functional needs, immigrants, individuals with limited English proficiency, and diverse racial and ethnic populations.

Non-governmental stakeholder incorporation into planning

Planning gaps identified through an exercise or actual event After Action Review (AAR)

Core Capability 1: Planning

Investment #2

Investment Information - Investment #2

Investment Name: Interoperable Communications

Investment Phase: Ongoing

Multi-Applicant Investment: No

I. Overview - Investment #2

If the investment is ongoing, identify up to three investment(s) from prior year(s) to include: (FY 2008 - FY 2011)

Note: Applicants may select up to **three** investments. Within the GRT, applicants will *only* have the ability to select previously funded investments from a drop-down menu.

| Year | Investment Name | HSGP Funding Amount |
|------|-----------------------------------|---------------------|
| 2009 | 2009 Interoperable Communications | \$3,755,652.00 |
| 2010 | 2010 Interoperable Communications | \$3,937,167.00 |
| 2011 | Interoperable Communications | \$1,942,317.00 |

I.C. - Funding Program

| Program | Funding Amount |
|---------|----------------|
| SHSP | \$1,011,279 |

I.D - Capabilities Building

Maintaining existing capabilities.

I.E - Investment description

Provide a description of this investment, including the planning, organization, equipment, training, and/or exercises that will be involved. (2,500 char. max)

Overarching planning, training, exercise, and equipment activities the State will pursue through this grant cycle include: projects that support voice/data operability/interoperability, with a primary focus on regional/multi-jurisdictional projects, and are aligned with the Statewide Communications Interoperability Plan (SCIP); public safety information sharing (as defined by the Department of Homeland Security Information Sharing Strategy, dated April 18, 2008) hardware and software, and enhancement of end user capabilities; and filling operability/interoperability gaps that have been identified in local promulgated communications plans. Examples of planning efforts include the assessment and planning needed to establish and or enhance communication strategies, governance, tactical plans, engineering, and system planning. Examples of training efforts include specific system training, communication tactics training, and other related communication courses needed to enhance community capabilities identified in the training and exercise plan or after action processes. Examples of exercise efforts include the development, conduct, and evaluation of exercises that evaluate multi-jurisdictional and governmental communications capabilities. Examples of equipment efforts will include the procurement of materials in line with AEL 4 - Information Technology, AEL6 - Interoperable Communications, AEL 10 - Power, AEL 21-GN-00-INST-Installation, and/or AEL14-SW-01 as they pertain to communications sites.

All equipment purchases will align with the State SCIP, and approved communications strategy, jurisdictional communication plans, and/or a gap identified in an exercise or actual event AAR, Safecom, and be P25 compliant.

II. Baseline - Investment #2

II.A - Goals and Objectives

Identify the goals and objectives in your State and/or Urban Area Homeland Security Strategy Supported by this Investment. (1,500 char. max)

This investment justification supports the following State goals and objectives:

Goal 1: Enhance communications interoperability among public safety agencies.

Objective 1: Initiate and maintain interoperable strategic and tactical communications plans.

Objective 2: Develop and upgrade the interoperable communication infrastructure to meet national and statewide standards.

Objective 3: Ensure interoperable communications capabilities are exercised and evaluated in state, local, and regional CBRNE/WMD exercises.

Objective 4: Initiate coordination with contiguous states to address interoperability.

Objective 5: Implement communications strategy to support interoperability and spectrum planning issues by the end of the Federal Fiscal Year.

II.B - Existing capability levels

Describe existing capability levels that address the identified goals/objectives and what will be in place to support the investment prior to the use of FY 2012 funds. (1,500 char. max)

The Oregon SIEC was established in 2002 by Governor Kitzhaber's Executive Order 02-17 and meets monthly with a diverse group of stakeholders engaged in improving communications, coordination and cooperation across disciplines and jurisdictions and has adopted a strategic plan since 2002. Through diverse membership, the SIEC has provided leadership in the development of policies, guidelines, and legislative recommendations aimed at improving interoperability. The Oregon Statewide Communications Interoperability Plan (SCIP) serves as the reference and roadmap for stakeholders regarding public safety wireless voice and data interoperability in our state. It is a living document, and as such, reflects past progress, the timelines for our strategic goals and initiatives, and projects future issues and needs critical to the delivery of public safety services. Regional and local Tactical Interoperable Communications Plans (TICP), further defines goals and initiatives for improving communications interoperability down to the first responder.

Oregon will deploy 12 Strategic Technology Reserve (STR) caches in May. Each cache is fully deployable for state and local responders during an event.

Oregon's priorities for interoperable communications planning and capacity development have been based upon the criteria established by the United States Department of Homeland Security (DHS), SAFECOM, Disaster Management (DM) and feedback from public safety stakeholder in Oregon

II.C - Capability gap(s)

Explain the capability gap(s) that this Investment is intended to address. (1,500 char. max)

The capability gaps this investment justification will address include:

Planning: Implementation of plans for the solutions identified through the initial planning processes; Interoperable communication system planning; Enhancement/development of communication system governance structures to support the system of systems; Tactical communication capability enhancements

Equipment: infrastructure (towers, repeaters, microwave equipment, base stations, etc.), P-25 compliant radios, and data sharing equipment; maximize use of voice and data interoperability; improve statewide interoperability between stakeholders; enhanced public safety data interoperability and redundant systems and equipment; interoperable communication system coverage development and expansion.

Through exercises validate training and plans, and identify areas needing improvement.

Specific training on equipment to enhance daily and all-hazards communications in voice or data.

Gaps identified through exercise or actual event After Action Reviews (AAR), or a detailed and comprehensive gap assessment that involved all stakeholders.

- Core Capability 1:** Infrastructure Systems
- Core Capability 2:** Operational Communications
- Core Capability 3:** Planning
- Core Capability 4:** Public Information and Warning

Investment #3

Investment Information - Investment #3

Investment Name: Law Enforcement Terrorism Prevention

Investment Phase: Ongoing

Multi-Applicant Investment: No

I. Overview - Investment #3

If the investment is ongoing, identify up to three investment(s) from prior year(s) to include: (FY 2008 - FY 2011)

Note: Applicants may select up to **three** investments. Within the GRT, applicants will *only* have the ability to select previously funded investments from a drop-down menu.

| Year | Investment Name | HSGP Funding Amount |
|------|--------------------------------------|---------------------|
| 2011 | Law Enforcement Terrorism Prevention | \$253,265.00 |

I.C. - Funding Program

| Program | Funding Amount |
|---------|----------------|
| SHSP | \$152,673 |

I.D - Capabilities Building

Maintaining existing capabilities.

I.E - Investment description

Provide a description of this investment, including the planning, organization, equipment, training, and/or exercises that will be involved. (2,500 char. max)

This Investment Justification addresses building prevention and protection capabilities by supporting law enforcement terrorism prevention oriented planning, organization, training, exercise, and equipment, including those activities which support participation in Oregon's Terrorism Information Threat Assessment Network (TITAN) fusion centers. Applicant investments must support terrorism preparedness by building or enhancing capabilities that relate to the prevention of, protection from, response to and recovery from terrorism attacks in order to be eligible. Allowable activities for sub-grantees will include: overtime expenses consistent with the State Homeland Security Plan, including enhanced operations in support of Federal agencies; information sharing (as defined by the Department of Homeland Security Information Sharing Strategy, dated April 18, 2008, and US Department of Homeland Security Fiscal Year 2011 Homeland Security Grant Program, Supplemental Resource: Law Enforcement Information Sharing (LEIS) Service Guidance) and analysis; threat recognition; and terrorist interdiction.

All equipment requests must align with an approved plan (referencing page number, paragraph and plan adoption date). If unable to align with an approved plan the equipment request must be referenced in an exercise or actual even After Action Report (AAR) Improvement Plan (provide reference, page number, paragraph and date of AAR).

II. Baseline - Investment #3

II.A - Goals and Objectives

Identify the goals and objectives in your State and/or Urban Area Homeland Security Strategy Supported by this investment. (1,500 char. max)

Goal: Increase the ability to investigate, disrupt, deter, and dismantle international and domestic terrorist efforts in Oregon.

Objective: Coordinate, fund, and encourage the acquisition of law enforcement investigative tools, equipment, and resources

Objective: Support the development of a unified information sharing system/fusion center.

Objective: coordinate training and exercise needs of law enforcement organizations to use investigation tools, equipment, and resources.

Objective: Include preventative measure components in all state, local, and regional CBRNE/WMD exercises.

Objective: Expand existing technology to alert, warn, and facilitate information sharing to the local jurisdictions.

Goal: Enhance Oregon's statewide ability to plan, prepare for, and respond to CBRNE/WMD and all hazards events.

Objective: Create a standardized approach to equipping state regional response teams to insure interoperability of equipment across regions.

Objective: Conduct CBRNE/WMD exercises for at least twelve counties annually for all disciplines with an emphasis on regional response as described in Oregon's three-year exercise plan.

Objective: Support development/enhancement of regional response teams.

Objective: Ensure Mutual Aid Agreements (MAA)/Intergovernmental Agreements (IGA) are in place to facilitate an effective, coordinated response by state, local, and regional agencies to a CBRNE/WMD or all hazards event

II.B - Existing capability levels

Describe existing capability levels that address the identified goals/objectives and what will be in place to support the investment prior to the use of FY 2012 funds. (1,500 char. max)

Oregon fields six certified bomb squads (three with the State Police, and one each in Portland, Salem, and Eugene) with governance in place that allows for statewide deployment when needed. Law enforcement agencies field varying capabilities (clandestine lab teams, SWAT, etc.) that can be brought to bear in the prevention of, protection from, response to and recovery from terrorism attacks. Oregon also requires that all Law Enforcement - Basic Police students passing through the Department of Public Safety Standards and Training academy to complete AWR-160-WMD Awareness. This provides baseline terrorism/WMD awareness for every officer on the street across the state. Many of those officers later attend and complete performance and management/planning level training through Domestic Preparedness Consortium training providers, further expanding the ability to understand, recognize, prepare for, prevent, and respond to pre-operational activity and other crimes that are precursors or indicators of terrorist activity.

II.C - Capability gap(s)

Explain the capability gap(s) that this Investment is intended to address. (1,500 char. max)

The capability gaps this Investment will address include:

Enhancement of regional response capabilities

Improve interoperability between jurisdictions and agencies

Support for additional training for law enforcement agencies

Support for multi-agency/jurisdiction exercise programs

Improved capabilities to investigate, disrupt, deter, respond to and recover from terrorist events

Improved information sharing capabilities

Enhanced capabilities for explosive device mitigation

Addressing gaps identified through an exercise or actual event After Action Review

P25 compliance

Core Capability 1: Intelligence and Information Sharing

Core Capability 2: Interdiction and Disruption

Core Capability 3: Screening, Search, and Detection

Core Capability 4: Situational Assessment

Core Capability 5: Threats and Hazard Identification

Investment #4

Investment Information - Investment #4

Investment Name: Emergency Operations Center Enhancement
 Investment Phase: Ongoing
 Multi-Applicant Investment: No

I. Overview - Investment #4

If the investment is ongoing, identify up to three investment(s) from prior year(s) to include: (FY 2008 - FY 2011)

Note: Applicants may select up to **three** investments. Within the GRT, applicants will *only* have the ability to select previously funded investments from a drop-down menu.

| Year | Investment Name | HSGP Funding Amount |
|------|---|---------------------|
| 2011 | Emergency Operation Center Enhancements | \$860,031.00 |

I.C. - Funding Program

| Program | Funding Amount |
|---------|----------------|
| SHSP | \$452,414 |

I.D - Capabilities Building

Maintaining existing capabilities.

I.E - Investment description

Provide a description of this investment, including the planning, organization, equipment, training, and/or exercises that will be involved. (2,500 char. max)

This investment addresses the improvement of emergency management and preparedness capabilities by supporting flexible, sustainable, secure and interoperable Emergency Operation Centers (EOCs) with a focus on addressing identified deficiencies and needs. This investment provides funding for capability improvements of a state, local or tribal governments' primary EOC as identified in a promulgated Emergency Operations Plan.

Examples of planning efforts include the assessment of capabilities, the development of plans and procedures, and the coordination of shareholder. Examples of equipment purchases include materials to enhance prevention, protection, response, and recovery capabilities such as communications and coordination hardware and software, situational awareness monitoring items, GIS display and printing, physical security enhancements, shortcomings documented in an After Action Report (AAR), and power generation. Examples of training efforts include the implementation and maintenance of NIMS & ICS, and specific position and facility related training and workshops to address performance gaps identified through an AAR or Improvement Plan or contribute to building a capability that will be evaluated through exercises. Examples of exercise efforts include the development and conduct of exercises to assess and evaluate EOC capabilities.

II. Baseline - Investment #4

II.A - Goals and Objectives

Identify the goals and objectives in your State and/or Urban Area Homeland Security Strategy Supported by this

Investment. (1,500 char. max)

Goal: Enhance Oregon's capability to recover from CBRNE/WMD and all hazards events.

Objective: Achieve regional collaboration through mutual aid agreements and assistance compacts in order to meet the target levels of capability in the most effective and expedient manner.

Objective: Support regional resource management by the end of the FY 2011 grant period.

Objective: Enhance critical facilities to ensure security and continuity concerns are addressed.

Goal: Ensure Emergency Management all hazard planning and program infrastructure is maintained and enhanced statewide.

Objective: Provide Oregon jurisdictions resources to enhance EOC capabilities.

II.B - Existing capability levels

Describe existing capability levels that address the identified goals/objectives and what will be in place to support the investment prior to the use of FY 2012 funds. (1,500 char. max)

In addition to the state Emergency Coordination Center (ECC), state agency, and tribal Emergency Operation Centers (EOC), there are 36 county level EOCs in the State of Oregon. These operation centers ensure command and control, process requests for assistance, and manage resources during all hazard emergencies and other events. this investment will address the gaps that exist for EOCs statewide so that they may continue to effectively serve the public during emergencies and pre-planned events.

This investment justification will focus on jurisdictions primary EOCs identified in promulgated Emergency Operation Plans and that have facilitated a gap assessment for their facility.

II.C - Capability gap(s)

Explain the capability gap(s) that this Investment is intended to address. (1,500 char. max)

The capability gaps this investment justification will address include:

Planning: Implementation of plans for the solutions identified through planning and assessment processes

Specific Computers and software needed to enhance communications and coordination.

Communications gear to incorporate the EOC into response

Situational monitoring hardware such as televisions and video monitors

Identification and credentialing tools needed to properly identify and track participants in response

Specific training on plans, procedures, and equipment involved in EOC activations

Addressing gaps identified through an exercise or actual event AAR, or an assessment conducted that involved all stakeholders.

Core Capability 1: Access Control and Identity Verification

Core Capability 2: Operational Communications

Core Capability 3: Operational Coordination

Core Capability 4: Planning

Core Capability 5: Public Information and Warning

Investment #5

Investment Information - Investment #5

Investment Name: CBRNE Detection, Response and Recovery
Investment Phase: Ongoing
Multi-Applicant Investment: No

I. Overview - Investment #5

If the investment is ongoing, identify up to three investment(s) from prior year(s) to include: (FY 2008 - FY 2011)

Note: Applicants may select up to **three** investments. Within the GRT, applicants will *only* have the ability to select previously funded investments from a drop-down menu.

| Year | Investment Name | HSGP Funding Amount |
|------|---|---------------------|
| 2009 | CBRNE Detection, Response, Recovery | \$1,082,668.00 |
| 2010 | 2010 CBRNE Detection, Response and Recovery | \$1,157,990.00 |
| 2011 | CBRNE Detection, Response & Recovery | \$385,899.00 |

I.C. - Funding Program

| Program | Funding Amount |
|---------|----------------|
| SHSP | \$266,126 |

I.D - Capabilities Building

Maintaining existing capabilities.

I.E - Investment description

Provide a description of this investment, including the planning, organization, equipment, training, and/or exercises that will be involved. (2,500 char. max)

This investment justification will provide support to the following State identified priorities, with an emphasis on maintaining existing capabilities: improving the capabilities of existing special teams and consolidated approaches of first responders to detect and respond to CBRNE incidents, through acquisition of discipline appropriate, proven CBRNE detection and response equipment; and multi-discipline/multi-jurisdictional training and exercises to further improve the ability of first responders and special teams to detect and respond to CBRNE incidents.

This investment directly addresses all three initiatives and the listed targets from the State Preparedness Report (SPR) by providing for the systematic acquisition of discipline specific and proven detection/response technologies and allowing for the sustainment of specialized teams (bomb squads, SWAT teams, US&R, HazMat, or other organized teams with a defined mission in a WMD response, etc.). It also supports a comprehensive training and exercise program, with an overarching goal of identifying gaps and improving CBRNE detection and response capabilities. While investment in any one of the three initiatives would improve CBRNE detection/response, an investment in all three SPR initiatives provides for the greatest overall improvement in capabilities.

II. Baseline - Investment #5

II.A - Goals and Objectives

Identify the goals and objectives in your State and/or Urban Area Homeland Security Strategy Supported by this Investment. (1,500 char. max)

Goal 3: Enhance Oregon's capability to recover from CBRNE/WMD and all hazards events.

Objective 1: Achieve regional collaboration through mutual aid agreements and assistance compacts in order to meet the target levels of capability in the most effect and expedient manner.

Objective 2: Support regional resource management.

Objective 4: Purchase and deploy appropriate incident management resources and equipment to assist in recovery efforts for CBRNE/WMD and all hazards events.

Objective 5: Purchase and deploy appropriate chemical, biological, radiological, nuclear, and explosive (CBRNE) detection, response, and decontamination capabilities.

Objective 6: Include response components in all CBRNE/WMD exercises.

Objective 7: Maintain updated comprehensive state, regional, and local plans to support CBRNE/WMD recovery.

Goal 4: Enhance Oregon's statewide ability to plan, prepare for, and respond to CBRNE/WMD and all hazards events.

Objective 1: Create a standardized approach to equipping state regional response teams to ensure interoperability of equipment across regions.

Objective 2: Increase amount of first responder equipment.

Objective 4: Conduct CBRNE/WMD exercises for at least twelve counties annually for all disciplines with an emphasis on regional response as described in Oregon's three year exercise plan.

Objective 6: Support development/enhancement of regional response team.

II.B - Existing capability levels

Describe existing capability levels that address the identified goals/objectives and what will be in place to support the investment prior to the use of FY 2012 funds. (1,500 char. max)

Prior to the application for FY 2012 HSGP funds, the current State of Oregon's fielded capabilities includes 13 Regional hazMat Teams, 6 certified bomb squads, a Type I State Urban Search and Rescue (US&R) Task Force divided into two regions with 3 caches of equipment, State Public Health Radiological Detection Team, Urgent Epidemiological Response Teams, 61 Laboratory Response Network labs, State Type I Incident Management Teams, State Department of Environmental Quality Lab, State Disaster Medical Assistance Team (DMAT), and local first responder agencies with varying teams and capabilities.

II.C - Capability gap(s)

Explain the capability gap(s) that this Investment is intended to address. (1,500 char. max)

This ongoing investment will address capability gaps in CBRNE detection and response equipment for first responders and selected special teams, with an emphasis on maintaining and/or upgrading the capabilities of teams assigned to explosive device remediation missions.

A concurrent ongoing component of the investment is the sustainment of multi-discipline/multi-jurisdictional training and exercises including primary first responders and teams with specialized capabilities to further enhance CBRNE response. All training and exercises conducted are in compliance with HSEEP requirements.

Multi-discipline, multi-jurisdictional exercises and training are currently the main method of identifying capability gaps for specialized teams. Prior and future exercises such as TOPOFF 4 and other national Level Exercises (NLE), and actual events such as the 2008 and 2012 Olympic Trials, will continue to be a source for identifying gaps in CBRNE response capabilities. Agencies that have identified gaps through an exercises AAR, or capabilities/gaps review will be a priority for funding under this investment.

Core Capability 1: Environmental Response/Health and Safety

Core Capability 2: On-scene Security and Protection

Core Capability 3: Screening, Search, and Detection

Core Capability 4: Threats and Hazard Identification

Investment #6

Investment Information - Investment #6

Investment Name: Citizen Preparedness
Investment Phase: Ongoing
Multi-Applicant Investment: No

I. Overview - Investment #6

If the investment is ongoing, identify up to three investment(s) from prior year(s) to include: (FY 2008 - FY 2011)

Note: Applicants may select up to **three** investments. Within the GRT, applicants will *only* have the ability to select previously funded investments from a drop-down menu.

| Year | Investment Name | HSGP Funding Amount |
|------|---------------------------|---------------------|
| 2009 | 2009 Citizen Preparedness | \$437,931.00 |
| 2010 | 2010 Citizen Preparedness | \$185,618.00 |
| 2011 | Citizen Preparedness | \$148,552.00 |

I.C. - Funding Program

| Program | Funding Amount |
|---------|----------------|
| SHSP | \$106,454 |

I.D - Capabilities Building

Maintaining existing capabilities.

I.E - Investment description

Provide a description of this investment, including the planning, organization, equipment, training, and/or exercises that will be involved. (2,500 char. max)

This investment will enhance and ensure the sustainment of existing Citizen Corps volunteer programs. Currently Oregon has approximately 86% of its population covered by Citizen Corps programs with a Tribal Collaboration component. This investment continues support of existing Citizen Corps Councils, Community Emergency Response Teams (CERT), Neighborhood Watch, Volunteers in Police Service, Fire Corps, and Medical Reserve Corps throughout Oregon. The investment addresses capability gaps in citizen preparedness, while continuing support and enhancing existing Citizen Corps Programs (CCP). Specific gaps to be addressed include: Ensuring existing CCP are able to survive and thrive with decreasing grant funding, enhancing the capacity of local CCP to manage volunteers and sustain their continued operation; promoting core CCP components within existing councils; enhancement of CCP programs through strategic planning to include integration with community response plans; sustaining and strengthening CCP State Advisory Committee; and increasing delivery of Train the Trainer courses. The investment seeks to enhance Citizen Corps volunteer support through ongoing training and exercising; and equipment and supplies aligned with the AEL for CCP programs. The investment seeks to capitalize on volunteer outreach using community preparedness: promotion of preparedness events such as "National Preparedness Month" and "National Night Out"; and expanding and initiating other programs to include "Map Your Neighborhood" and "Are You Ready". Oregon Citizen Corps has made strides in using volunteer outreach and training to provide emergency assistance to communities throughout Oregon.

II. Baseline - Investment #6

II.A - Goals and Objectives

Identify the goals and objectives in your State and/or Urban Area Homeland Security Strategy Supported by this Investment. (1,500 char. max)

Goal: Enhance Oregon's capability to recover from CBRNE/WMD and all hazards events.

Objective: Enhance Oregon's Citizen Corps and voluntary organizations based programs statewide.

Objective: Expand support and equip Citizen Corps programs consistent with their mission.

Objective: Develop a public awareness campaign to increase citizen interest statewide in Citizen Corps Programs and foster citizen participation.

Objective: Increase the number of trained organized citizen volunteers.

Objective: Incorporate citizen participation into local training and exercises.

Objective: Develop and implement guidelines for credentialing volunteers.

Goal: Enhance Oregon's state and local public health and healthcare capabilities to respond to CBRNE terrorism incidents and other public health emergencies, including natural disasters.

Objective: Train and educate healthcare professionals from all sectors to respond as part of the statewide medical response capability.

Objective: Optimize medical surge and mass prophylaxis distribution capacity for victims of terrorism, major disasters or other emergencies.

II.B - Existing capability levels

Describe existing capability levels that address the identified goals/objectives and what will be in place to support the investment prior to the use of FY 2012 funds. (1,500 char. max)

Currently as of the 2010 re-registration of the National Citizen Corps website, Oregon has the 13th highest percentage of population (86%) served by the Citizen Corps program. All types of Oregon communities (tribes, cities, and counties) are served by Citizen Corps, in all regions of the State.

Currently Oregon has 21 Citizen Corps Councils, 49 CERT partners, 272 Neighborhood Watch programs, 51 Volunteers in Police Service (VIPS) units, 14 Medical Reserve Corps (MRC) units, 10 Fire Corps groups throughout the state, and an active State Advisory Council (SAC) comprised of members from all five CCP organizations, multiple first responder disciplines, and multiple levels of government. Trained Citizen Corps volunteers and trainers able to support the inclusion of new volunteers/programs.

Preparedness outreach efforts that can be expanded upon to bring new programs and information to the public.

Some Authorized Equipment List equipment that can be re-utilized by incoming volunteers

Existing State Advisory Committee and local Citizen Corps Council to maximize impact of Citizen Corps activities

Oregon Citizen Corps arranged for CERT training to meet the Oregon Department of Human Services continuing training requirements for adult foster care, mental health counselors, and addition counselors. this will both enhance CERT programs in the State and assist with underserved and vulnerable populations.

II.C - Capability gap(s)

Explain the capability gap(s) that this Investment is intended to address. (1,500 char. max)

Capability gaps in Oregon Citizen Volunteer programs that this investment will address include:

Expansion of Citizen Corps programs and outreach to underserved communities (rural, non-English speaking, vulnerable populations)

Maintain support to successful Citizen Corps Programs

Bring success strategies and information to newly forming Citizen Corps programs

Work on integrating volunteer strategic planning to be integrated with community response plans.

Continue and expand community preparedness presentations and preparedness information such as "National Preparedness Month" and "National Night Out"; and expanding and initiating other programs to include "Map Your Neighborhood" and "Are You Ready".

Due to economic challenges of local governments in the State, a lot of volunteer programs will face challenges in obtaining training and equipment.

Core Capability 1: Community Resilience