

## JJS SYMPOSIUM Purpose

**Background** The current level of state government services cannot be sustained because of significant revenue shortfalls. This reality requires a fundamental restructuring in how state services will be provided over the next seven to 10 years.

The Juvenile Justice Summit in 1994 developed a blueprint that guided the major restructuring and realignment of Oregon's Juvenile Justice System that became Senate Bill 1 passed in the 1995 legislative session.

Current fiscal realities now require another fundamental restructuring and realignment of Oregon's juvenile justice system. A revised and updated blueprint is needed to help the Governor, the governor-elect and the legislature in making decisions about how this realignment and restructuring will occur." (The updated and revised blueprint builds on Senate Bill 1. It does not replace it.)

The purpose of the Symposium is to

- **Strengthening the Future** - Identify and implement strategies and actions that continuously and collectively improve Oregon's Juvenile Justice System.
- **Engagement** - Provide opportunity for wide-cross section of engagement invested in bettering Oregon's Juvenile Justice System during and following the Symposium.
- **Awareness and Understanding** - Broaden awareness and understanding of Oregon's current Juvenile Justice System, its strengths, opportunities, desired future.

## JJS Symposium Outcomes



- 1. Strategies** Enhance/develop system-wide strategies that broaden private and public sector engagement, leverage leadership, and foster focus on youth success. This outcome positions JJS to develop capabilities to satisfy emerging demands.
- 2. Strengths** Identify and launch short and long-term actions that strengthen JJS capacity to be efficient, flexible to address existing and emerging issues in a timely manner. This outcome positions JJS to foster a culture of continuous improvement.
- 3. Structure** Enhance, identify and/or launch how JJS partnerships are arranged and how information will flow both internally and externally. This outcome will position JJS structure support for those working with the system will communicate, cooperate, and integrate efficiently and flexibly.

Draft

## JUVENILE JUSTICE SYMPOSIUM PROCESS

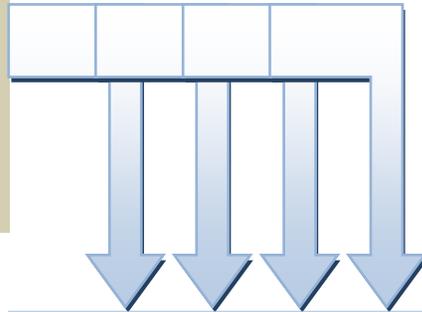
**Four Work Groups** clarify strengths and challenges of the existing system and generate recommendations and strategies that will advance the Juvenile Justice System –

**FOCUS – content**

**Steering Committee** coordinates and leads efforts that:

- Aligns Work Group strategies and recommendations with existing and desired Juvenile Justice System;
- Generates the process to fulfill the Symposium purpose and reach targeted outcomes.

**FOCUS – content and process**



**CONTENT** - Work Group outputs integrated into “draft” system.

Drafts shared with Work Groups for advancement.

**PROCESS** - Symposium process developed and confirmed.

- People/Organization participation – Matrix
- Logistics
- Delivery
- Evaluation
- Follow through

### SYMPOSIUM

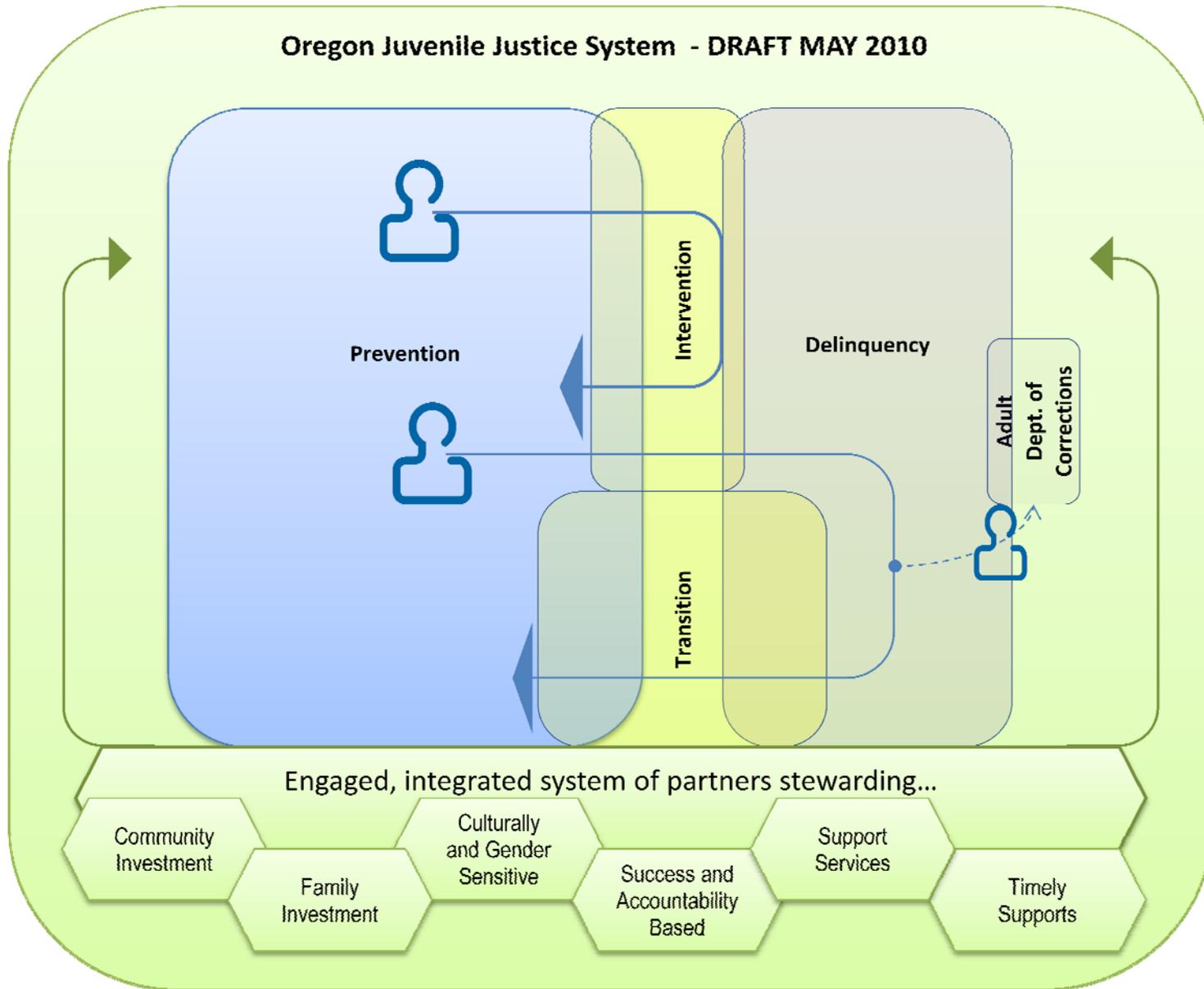
**Purpose**

Broaden awareness / understanding  
Expand engagement  
Strengthen JJS future

**Outcome**

Through shared investment advance Oregon’s Juvenile Justice System

**Implementation and Continuous Improvement**



**OREGON JUVENILE JUSTICE CONTINUOUS IMPROVEMENT SHIFTS – draft May 2010**

A. Current Conditions	→ B. Targeted Conditions	Core Principles
<b>YOUTH CENTERED</b> Emphasis placed on fostering well-being of youth.	<b>YOUTH, FAMILY, COMMUNITY SYSTEM APPROACH</b> → Priority place on holistically well-being of youth, family, and community.	<b>HOLISTIC APPROACHES</b> that values and operationalizes prevention, intervention and transition efforts.
<b>RESOURCE-BASED FOCUSED</b> Focus on resources often resulting in fostering competition.	<b>VALUE and PRINCIPLE DRIVEN</b> → Decisions based on underlying shared beliefs supporting youth family and community well-being and efforts foster ing cooperation.	<b>INVESTING RESOURCES</b> to support positive futures for youth, families and community success.
<b>RISK- BASED</b> Decisions driven by number and levels of risks.	<b>SUCCESS, ACCOUNTABILITY and REFORMATON DRIVEN</b> → System based on supporting youth, family and community success and assuming responsibility for accountability and victim reformation.	<b>SUCCESS and ACCOUNTABILITY BASED</b> with efforts supporting youth success in family, society, education and work enviornments and taking accountability.
<b>DISPROPORTIONATE REPRESENTATION and PARTICIPATION</b> Lack of wide cross-section of people and institutions engagement.	<b>INTERDEPENDENT COLLABORATION and INCLUSION</b> → System characterized by diverse engagement committed to stewarding youth successfully transitioning to society.	<b>ENGAGED STEWARDSHIP</b> by individuals and organizations fostering holistic success focused juvenile justice system.
<b>ETHNIC / DIVERSITY PARTICIPATION</b> Focus on respecting diversity and ethnic inclusion.	<b>INTEGRATING CULTURAL and GENDER NORMS</b> → Focus on tailoring services to meet and support diverse cultural norms and gender differences.	<b>VALUING CULTURAL and GENDER NORMS</b> to support individual and group success in their enviornments.
<b>FRAGMENTED DEFAULT ARRAY OF SERVICES</b> Due to service limitations, youth transitioned to justice system as a default to access needed services.	<b>COMPREHENSIVE FLEXIBLE SERVICES</b> → Quality services with capacity to be tailored to needs at the best time and place.	<b>EFFICIENT SYSTEM</b> with shared investment in prevention, intervention, treatment and transition services.
<b>SILOING, COMPARTMENTALIZING and DISPROPORATE RESOURCES and PROCEDURES</b> Resource allocations contribute to service fragmentation and competition for limited financial and staff resources.	<b>CONTINUM OF SERVICE CAPACITY</b> → A continuum of quality services with capcity to leverage and maximize resources and operationalize procedures and protocols that support “seamless” transitions.	<b>SHARED and EQUITABLE INVESTMENTS</b> across prevention, intervention, treatment and transition services.
<b>DECISIONS BASED ON SUBJECTIVE INFORMATION</b> Limited resources and protocols limit access to data and science resources.	<b>DECISIONS BASED ON SCIENCE, RESEARCH and EXPERIENCE</b> → Systematic review, data, analysis and research supporting continuous improvement of the justice system.	<b>CONTINUOUS IMPROVEMENT</b> is valued and operationalized across prevention, intervention, treatment and transition systems.
<b>OVER-REPRESENTATION OF MINORITY YOUTH</b> Over-representation of minority youth in all parts of the system and evidence institutional racism.	<b>EQUAL ACCESS</b> → System supporting consistent equal access to opportunities for success, prevention and diversion from the formal juvenile justice system.	<b>SYSTEM-WIDE EQUITY</b> with policies, practices, protocols, training and review supporting equal access and services for youth, families, and communities.

