

“Risk-based System” Topic Workgroup Meeting 2 of 4 SUMMARY

May 11, 2010 | 8:30 – 11:30pm | Willamette Conference Room

SUMMARY The following summarizes the second of four “Risk-based System” Topic Workgroup meetings. This Summary includes four parts:

INTRODUCTION

- Summary of topics/issues and conclusions discussed in common among the four Topic Workgroups.
- Key points addressed during this Topic Workgroup.
- Key issues/strategies to be discussed during Workgroup #3 session.
- Workgroup #2 detailed minutes.

SYMPOSIUM PURPOSE, OUTCOMES, PRINCIPLES Draft 2

Symposium PURPOSE	Awareness and Understanding	Broaden awareness and understanding of Oregon’s current Juvenile Justice System, its strengths, opportunities, desired future.
	Engagement	Provide opportunity for wide-cross section of engagement invested in bettering Oregon’s Juvenile Justice System during and following the Symposium.
	Strengthening the Future	Identify and implement strategies and actions that continuously and collectively improve Oregon’s Juvenile Justice System.
Symposium OUTCOMES	Advance System	<p>Generate engagement and foster leadership that advances shared investment in continuously improving Oregon’s Juvenile Justice System. Efforts include, but not limited to:</p> <ul style="list-style-type: none"> - Broadening understanding and efficient use of the System; - Strengthening System’s capacity to development, implement, and sustain services and supports for Oregon’s youth, families, and communities; and - Identifying and addressing existing and emerging conditions and needs with appropriate policy development, financial and other strategies, and actions.
Symposium PRINCIPLES	Shared investment	Leading a shared vision, goals and strategies is the best return on investment.
	Strengths and resources	Flexibility and innovation provides opportunities to make best use of strengths and resources.
	Integrity	The foundations of success rests on respect and trust - both inside and outside the Juvenile Justice System – and knowing who the Justice System includes and who is served.

JUVENILE JUSTICE SYMPOSIUM PROCESS

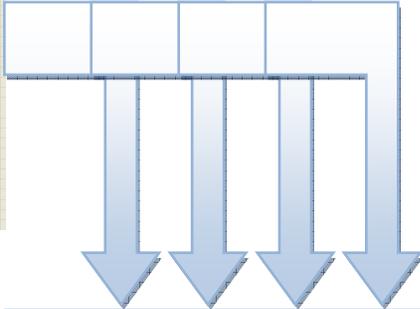
Four Work Groups clarify strengths and challenges of the existing system and generate recommendations and strategies that will advance the Juvenile Justice System –

FOCUS – content

Steering Committee coordinates and leads efforts that:

- Aligns Work Group strategies and recommendations with existing and desired Juvenile Justice System;
- Generates the process to fulfill the Symposium purpose and reach targeted outcomes.

FOCUS – content and process



CONTENT - Work Group outputs integrated into “draft” system.

Drafts shared with Work Groups for advancement.

PROCESS - Symposium process developed and confirmed.

- People/Organization participation – Matrix
- Logistics
- Delivery
- Evaluation
- Follow through

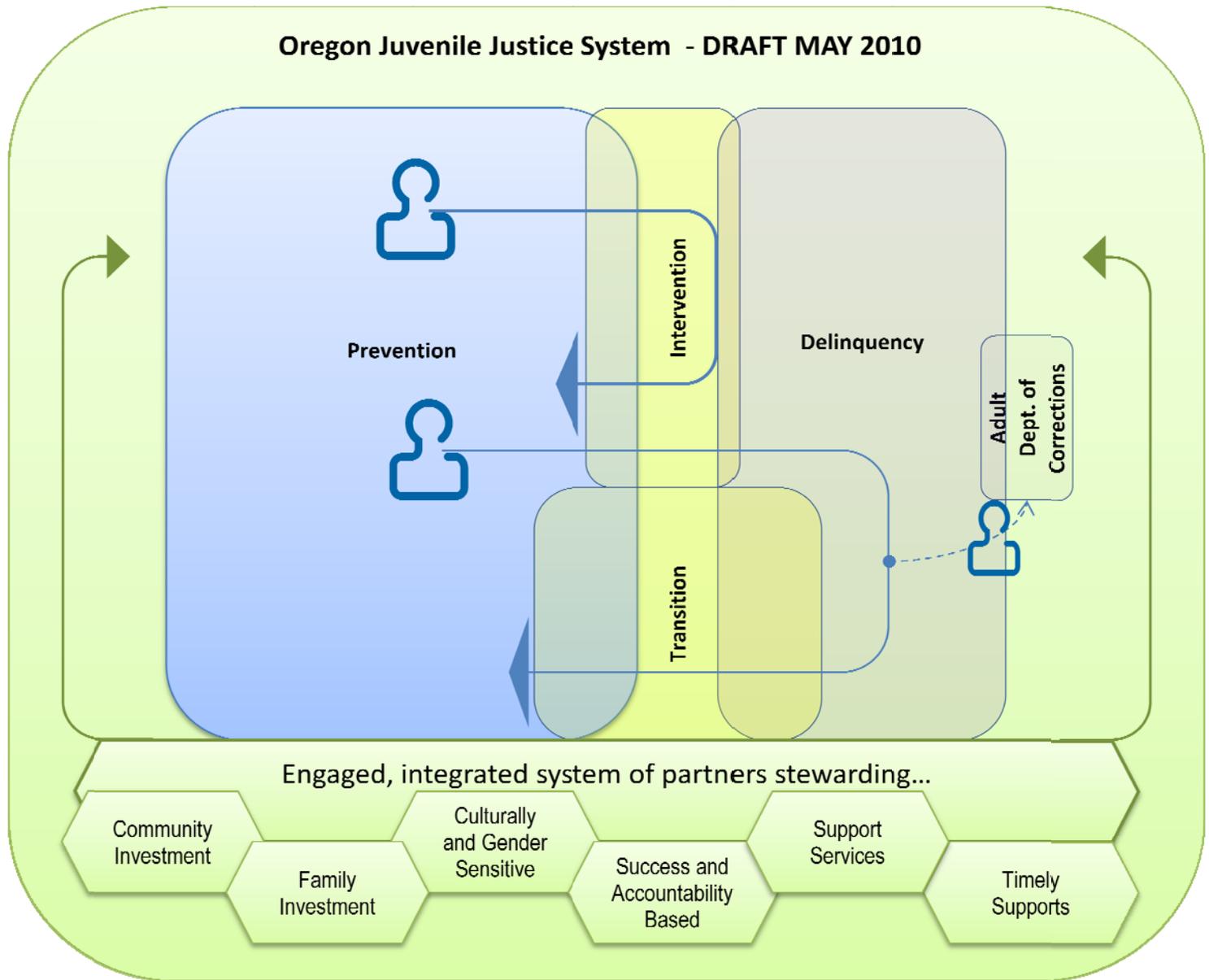
SYMPOSIUM

Purpose	Broaden awareness / understanding Expand engagement Strengthen JJS future
Outcome	Through shared investment advance Oregon’s Juvenile Justice System

Implementation and Continuous Improvement

SUMMARY

Each Workgroup Topic discussed the “Juvenile Justice System.” The following draft visually describes the desired Juvenile Justice System flow. Each Workgroup will continue to refine the system description during #3 and #4 Workgroup sessions.



The following summarizes various existing and targeted conditions discussed in the four workgroup topic sessions. Additionally, core principles have been identified which may serve to identify underlying beliefs to advance the Juvenile Justice System.

OREGON JUVENILE JUSTICE CONTINUOUS IMPROVEMENT SHIFTS – draft May 2010

A. Current Conditions	→	B. Targeted Conditions	Core Principles
YOUTH CENTERED Emphasis placed on fostering well-being of youth.	→	YOUTH, FAMILY, COMMUNITY SYSTEM APPROACH → Priority place on holistically well-being of youth, family, and community.	HOLISTIC APPROACHES that values and operationalizes prevention, intervention and transition efforts.
RESOURCE-BASED FOCUSED Focus on resources often resulting in fostering competition.	→	VALUE and PRINCIPLE DRIVEN → Decisions based on underlying shared beliefs supporting youth family and community well-being and efforts fostering cooperation.	INVESTING RESOURCES to support positive futures for youth, families and community success.
RISK- BASED Decisions driven by number and levels of risks.	→	SUCCESS, ACCOUNTABILITY and REFORMATION DRIVEN → System based on supporting youth, family and community success and assuming responsibility for accountability and victim reformation.	SUCCESS and ACCOUNTABILITY BASED with efforts supporting youth success in family, society, education and work environments and taking accountability.
DISPROPORTIONATE REPRESENTATION and PARTICIPATION Lack of wide cross-section of people and institutions engagement.	→	INTERDEPENDENT COLLABORATION and INCLUSION → System characterized by diverse engagement committed to stewarding youth successfully transitioning to society.	ENGAGED STEWARDSHIP by individuals and organizations fostering holistic success focused juvenile justice system.
ETHNIC / DIVERSITY PARTICIPATION Focus on respecting diversity and ethnic inclusion.	→	INTEGRATING CULTURAL and GENDER NORMS → Focus on tailoring services to meet and support diverse cultural norms and gender differences.	VALUING CULTURAL and GENDER NORMS to support individual and group success in their environments.
FRAGMENTED DEFAULT ARRAY OF SERVICES Due to service limitations, youth transitioned to justice system as a default to access needed services.	→	COMPREHENSIVE FLEXIBLE SERVICES → Quality services with capacity to be tailored to needs at the best time and place.	EFFICIENT SYSTEM with shared investment in prevention, intervention, treatment and transition services.
SILOING, COMPARTMENTALIZING and DISPROPORATE RESOURCES and PROCEDURES Resource allocations contribute to service fragmentation and competition for limited financial and staff resources.	→	CONTINUUM OF SERVICE CAPACITY → A continuum of quality services with capacity to leverage and maximize resources and operationalize procedures and protocols that support “seamless” transitions.	SHARED and EQUITABLE INVESTMENTS across prevention, intervention, treatment and transition services.
DECISIONS BASED ON SUBJECTIVE INFORMATION Limited resources and protocols limit access to data and science resources.	→	DECISIONS BASED ON SCIENCE, RESEARCH and EXPERIENCE → Systematic review, data, analysis and research supporting continuous improvement of the justice system.	CONTINUOUS IMPROVEMENT is valued and operationalized across prevention, intervention, treatment and transition systems.
OVER-REPRESENTATION OF MINORITY YOUTH Over-representation of minority youth in all parts of the system and evidence institutional racism.	→	EQUAL ACCESS → System supporting consistent equal access to opportunities for success, prevention and diversion from the formal juvenile justice system.	SYSTEM-WIDE EQUITY with policies, practices, protocols, training and review supporting equal access and services for youth, families, and communities.

KEY POINTS ADDRESSED DURING #2 “Risk-based System” (RBS) WORKGROUP SESSION

ISSUE	DESCRIPTION	ACTIONS for workgroup #3-4
<p>1. Critical to recognize differences between youth and adult justice systems and to focus on developing strategies that advances JJS.</p>	<p>Perception across many sectors exists that JJS is less important/valued than adult system. Strategies need to support ways that support juvenile justice needs.</p>	
<p>2. Discussions identified SERVICES supporting RBS.</p>	<p>Services in place and those needed include:</p> <ul style="list-style-type: none"> • Victim support and retribution opportunities. • Shelters for detention/intervention services needed. • Drug-alcohol intervention/treatment • Life-skill education 	<p>Strategies needed that advance:</p> <ul style="list-style-type: none"> • Consistent practices and procedures across counties/state sectors; • Understanding , awareness and marketing successes including number of youth not entering JJS, youth successfully transitioning from JJS to community/family, and cost effectiveness of intervention services;
<p>3. Discussions identified CHARACTERISTICS of existing and desired RBS infrastructure.</p>	<ul style="list-style-type: none"> • Engaged agencies and organizations supporting prevention, intervention, treatment and transition services needed. • Staff skills/education capacity across all sectors needed. • Timing of services is critical to optimizing RBS. • Consistency across counties and state agencies needed. Fragmentation exists in many places at local and state-wide levels. • Communication across local/state sectors needed and uniform assessment tools supporting “processes” not “scores.” • Value of working with JJS needs to be increased. • Consistent financial support for services needed. • Accountability practices that demonstrate cost-effectiveness of high-functioning JJS is needed – routine ways to show return on investment. • Balanced approaches between prevention, intervention and treatment needed. • Consistent “checklist” of applied and not-yet-applied services for each youth entering JJS will help clarify and communicate supports across sectors. • Consistent and comprehensive assessments used across all sectors. 	<ul style="list-style-type: none"> • Data gathering supporting decisions and state-wide consistency; • Continuous improvement tactics and strategies across all sectors • Focus on “strength-based” JJS that continually supports youth to succeed in prevention and intervention arenas.
<p>4. Explored shifting JJS from “risk-based” to “strength-based.</p>	<p>Group discussed shifting focus to “strength-based” approaches that brings all sectors together at local and state levels with consistent procedures, practices and tools.</p>	