

Strategic Goal 1: Create a common understanding of communications interoperability throughout Oregon.

| Objective 1.1: Identify State and Federal legal requirements for public safety interoperability (current resources, best practices, future technologies, industry developments, needs of public safety, etc.) | | | | |
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| Initiative | Responsible Party | Milestone Date | Status | NECP Alignment |
| <p>1.1.1. Identify current interoperability resources by region.</p> <p>Task –</p> <ul style="list-style-type: none"> • Use information derived from Goal 2 to identify gaps in performance and capabilities. • Provide continued leadership and guidance in tracking NECP goal progress and narrowbanding compliance. | <p>SWIC, SIEC Strategic Planning Committee, Oregon APCO/NENA, Regional POCs</p> | <p>8/1/11. TICP's completed for all 36 counties.</p> | <p>In progress: Completing regional TICPs UASI TICP updated.</p> | <p>NECP Goal 1 and 2.</p> |
| <p>1.1.3. Formalize and strengthen relationships with bordering States and Tribal Nations.</p> <p>Tasks:</p> <ul style="list-style-type: none"> • Expand outreach by establishing individual meetings with the tribes (milestone: 2011). • Identify appropriate standing meetings with tribal entities. • Maximize use of RECWG and continue to work with CA, NV, and UT (Region 9 & 8) • National Council of Statewide Interoperability Coordinators (NCSWIC) and SIECs • Schedule joint meeting between Oregon and Washington SIECs. • Invite ID SWIC to come talk about district level governance in Idaho. | <p>Lonny Macy (SIEC tribal representative)</p> <p>SWIC/SIEC SP</p> <p>SWIC, SIEC Executive Committee</p> <p>State and regional radio users, , OPEC (Oregon Public Safety Emergency Communications Committee- regional radio</p> | | <p>In progress: First formal outreach at a March quarterly tribal meeting. New Tribal representative to SIEC; need to revisit strategy.</p> <p>-Effectively establishing regular communications locally and in Washington DC. -Regional Radio Users meeting with potential partners for infrastructure, includes Vancouver WA & Benton County WA</p> | |

| <ul style="list-style-type: none"> Expand participation by more regularly communicating updates related to interoperability progress and activities | system managers) | | | |
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| Objective 1.2: Improve stakeholder understanding of public safety wireless communications and related interoperability initiatives/efforts/requirements | | | | |
| Initiative | Responsible Party | Milestone Date | Status | NECP Alignment |
| 1.2.1. Continue regular SIEC and subcommittee meetings; include State Interagency Group . Task: <ul style="list-style-type: none"> Reactivate the SIEC technical subcommittee. | SIEC, ODOT. | 10/12/10 | Ongoing 4 State radio users meeting regularly and reporting as subcommittee to SIEC as standing agenda item. | |
| 1.2.2. Continue vendor forums (for those that are not involved with State radio project (SRP)). | | | In progress (Effort to be continued). | |
| 1.2.3. Facilitate regular forums. Tasks: <ul style="list-style-type: none"> Establish regional meetings and identify priority agenda items. Update the interoperability website and include a documents library. | SWIC, SIEC SP, Oregon APCO/NENA, OPEC, ODOT/OWIN | | Ongoing. Meetings are occurring at least quarterly to gather info and ascertain priorities and project outcomes | |
| 1.2.4. Encourage outreach efforts. Task: <ul style="list-style-type: none"> Send a liaison to the broadband council. Continue involvement with ERIC and PSST, and OEC on broadband initiatives | SIEC | 2010 | Ongoing. SIEC Chair appointed to OR Broadband Council and National Forums for Public Safety BB. | |
| 1.2.5. Identify partnership and collaboration opportunities Task: <ul style="list-style-type: none"> Include outreach with bordering States. | All Regional Radio System Managers | | In progress (this is part of Steve's ongoing work) | |
| 1.2.6. Continue to build models for partnerships tied to infrastructure. | State and local government to include the private sector | | Ongoing. Signed agreements exist for a number of regional systems and between | |

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| 1.2.9. Maintain communications with regional projects. | SWIC, OPEC, various entities(just 2 examples) | | In progress: This will be covered by TICP development and the NECP Goal 2 outreach strategy. | NECP Goal 2 |
| 1.2.8. <i>Identify</i> inventory, and codify the needs of local, tribal, State, Federal, and private emergency responder interoperability communications via a system-of-systems approach. | SWIC and regional POCs | | In progress: This will be covered by TICP development and the NECP Goal 2 outreach strategy. | NECP Goal 2 |
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| 1.2.10. Develop strategies for formal advocacy. Task: <ul style="list-style-type: none"> Reactivate the 555 committee (5 members from State Sheriff's Association, State Fire Association, and State Police Chief's Association respectively). Add APCO/NENA representatives as an ad hoc group to the SIEC to help with advocacy to the legislature and the locals. | SIEC Executive Committee; ODOT | Q1 2011 | On hold. Workshop for stakeholders hosted by ODOT. Materials, priorities and strategies to share information discussed. | |
| Objective 1.3: Provide leadership | | | | |
| Initiative | Responsible Party | Milestone Date | Status | NECP Alignment |
| 1.3.1. Provide leadership standards/models for the development of public safety partnerships. | SIEC Partnership Committee, regional radio system managers/POCs | 4/13/10 | In progress: A resolution was adopted to advocate for OWIN and statewide interoperability. The resolution will be processed with agencies and associations to spark debate. | |
| 1.3.2. Hire/contract appropriate and dedicated resources to carry out work for both SRP and SIEC. | ODOT | 2010 | Ongoing: Steve Noel is considered the full time SWIC. ODOT will assist with staff resources. | 1.1 Milestone 2 Establish full time interoperability coordinator |
| 1.3.3. Inform or establish SRP governance/management model structure (Legislature or Governor). | SIEC/ODOT | | On hold as state radio project is being modified to fit budgetary constraints/priorities. | |
| 1.3.4. Coordinate and/or establish | SIEC | Apr-Dec | A SIEC partnership | |

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| <p>frequency</p> <ul style="list-style-type: none"> • STRs • Consolidate all SOP related initiatives. Consider policies, procedures and best practices. | | | | |
| <p>2.2.3. Oversee development of joint SOPs with statewide impact.</p> <p>Tasks:</p> <ul style="list-style-type: none"> • Within 12 months, develop SOPs for use of the national interoperability channels and vet with all appropriate agencies. • Work with OEM to integrate into Training and exercises. • Consider developing a template for ways to test communications interoperability in every exercise conducted (Goal 2 Tool is possibility). | SIEC | 2010 | | |
| <p>2.2.4. Develop SOPs for use.</p> | OR APCO/NENA and various regional radio reps | 2010 | Ongoing. Will need plan for allocation of nationally designated I/O resources that can be used statewide in 2012; Working on plan for management of VCall in SW 7 counties. | |
| <p>2.2.5. Implement NIMS common language concepts.</p> <p>Task:</p> <ul style="list-style-type: none"> • Within 12 months, develop a plan to adopt plain language protocols. • Apply for technical assistance on common language. • Leverage OEC resources (such as the plain language guide). • Request that Chief Johnson advocate for further support on common language. | APCO/NENA, SIEC | | | |
| <p>2.2.6. Develop, distribute, and promote the usage of joint SOPs.</p> | Stakeholders | | | |
| Objective 2.3: Establish core objectives on interoperable communications for use in local training and exercises | | | | |
| Initiative | Responsible Party | Milestone Date | Status | NECP Alignment |
| 2.3.1. Provide a template to measure | SWIC | | In progress: This will be covered by the TICP | |

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| and evaluate interoperability resources for statewide, regional, and local exercises. | | | process. | |
| 2.3.2. Establish a regular training and exercises schedule. | OEM, and local and regional emergency managers | | | |

Strategic Goal 3: Integrate existing and future interoperable communications systems.

| Objective 3.1: Identify and meet the needs of local jurisdictions during significant/widespread integration of OWIN and other resources into local and regional operations | | | | |
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| Initiative | Responsible Party | Milestone Date | Status | NECP Alignment |
| 3.1.1. Engage stakeholders in current issues, trends, and impacts of future technologies including future of LTE Broadband. | Varied | | Ongoing, occurring in numerous forums. | |
| 3.1.2. Encourage partnerships in infrastructure plan and design. | Varied | | Ongoing, occurring in numerous forums. | |
| Objective 3.2: Manage the statewide interoperability network through the integration of research and orderly transition to advanced technologies | | | | |
| Initiative | Responsible Party | Milestone Date | Status | NECP Alignment |
| 3.2.1. Establish governance structures to support the system-of-systems. | SIEC Executive Committee | | | |
| 3.2.2. Complete inventory of assets (Strategic Technology Reserve). (re-word) Task: <ul style="list-style-type: none"> Receive approval of asset purchases Expand network of STRs | | September 2012 | In progress | Objective 7, Initiative 7.3, Milestone 5 |
| 3.2.3. Ensure that the statewide SRP data system will comply with applicable Federal Communications Commission and Federal standards. | ODOT | December 2012 | In progress | |
| Objective 3.3: Establish a disaster recovery plan for interoperable communications | | | | |
| Initiative | Responsible Party | Milestone Date | Status | NECP Alignment |
| 3.3.1 Conduct failure modes and effects criticality analysis. | Technical Committee of the SIEC, OEM | | | |
| 3.3.2. Identify and prioritize key critical components of the system. | Technical Committee of the SIEC, OEM | | | Objective 7, Initiative 7.3, Milestone 5 |

| 3.3.3. Identify a backup strategy for each critical component. | SWIC, SIEC Strategic Planning Committee, OEM | | Tied to PSIC grant process. Regional meetings held; resources cataloged. | Objective 7, Initiative 7.3, Milestone 5 |
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| 3.3.4 Develop total life cycle planning for systems. Technical Committee of the SIEC. | | | | |
| Objective 3.4: Maximize efficient use and sharing of public safety spectrum and resources | | | | |
| Initiative | Responsible Party | Milestone Date | Status | NECP Alignment |
| 3.4.1. Establish and promote policies, standards, and procedures for interoperability. | SWIC | | Ongoing coordination with SWIC's from other states, OEC | |
| 3.4.2. Coordinate with the State for implementation of the national calling and tactical interoperability channels. Task: <ul style="list-style-type: none">Allocate statewide 700 MHz channels regionally | SIEC Strategic Planning Committee; OR APCO/NENA, Region 35 Committee | | | |
| 3.4.3. Develop and adopt technical standards for connectivity. | SIEC | | | |
| 3.4.4. Pursue financing for 700 or LTE Broadband development. Task: <ul style="list-style-type: none">Develop and strengthen relationships with the private sector.Evaluate Federal legislation for opportunities.Maintain communications with State and Congressional delegations | SWIC; SIEC Executive Committee | | | |

Next Steps

- 1) Process draft Goals & Objectives with SIEC Strategic Planning Committee.
- 2) Identify responsible parties for action items.
- 3) Present updated Goals & Objectives to full SIEC for adoption.