Developing ODOE's 2019-21 Agency Request Budget

Energy Advisory Work Group Meeting June 20, 2018









Developing the ODOE Budget: 2016 vs 2018

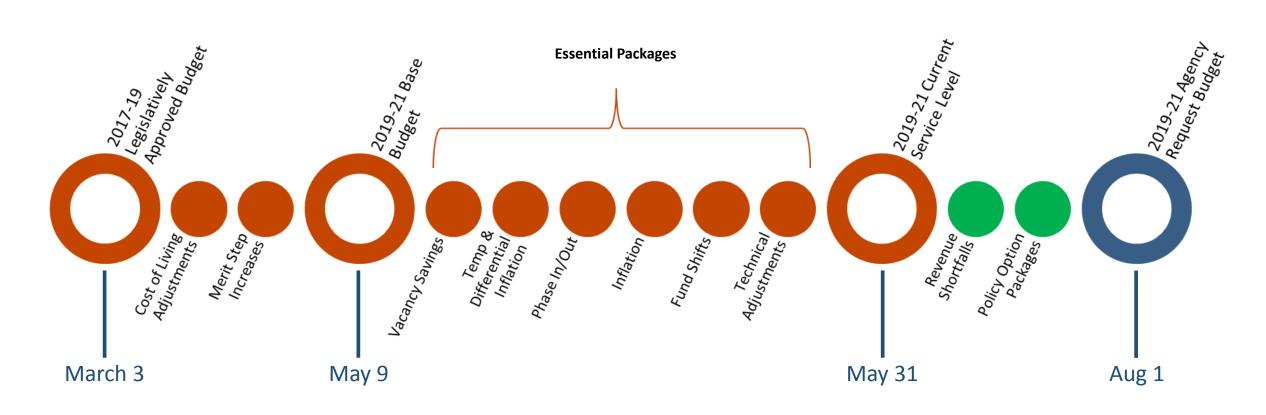
2016 - development of our 2017-19 budget:

- Joint Committee on Oregon Department of Energy Oversight had just started meeting
- We were anticipating the sunset of our tax credit programs
- We were no longer lending through our Small-Scale Energy Loan Program
- We had just come off a 2015-17 budget that slashed positions and closed offices

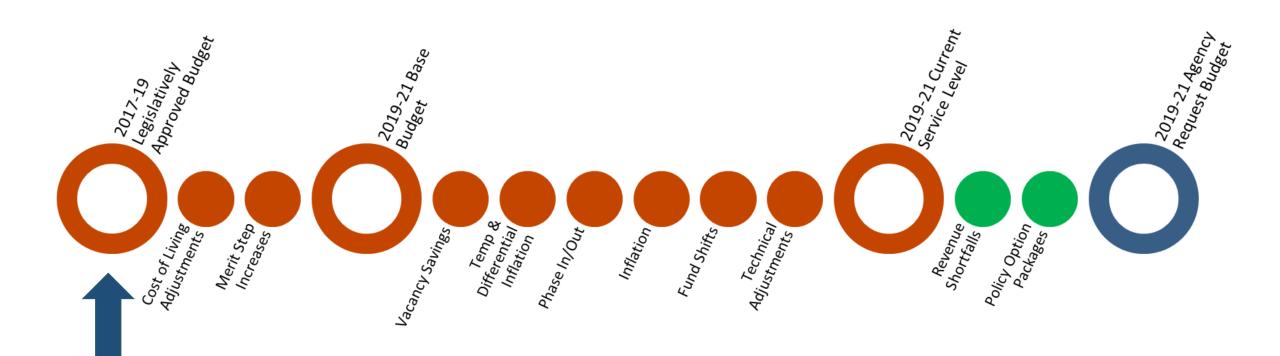
2018 - looking ahead to the 2019-21 biennium:

- We're overseeing the tail end of our tax credit programs and reducing staff
- We're taking a leadership role on electric vehicles and net-zero buildings
- We're taking on the review of more proposed energy facilities, including new utility-scale solar and large projects with a federal nexus
- We're continuously improving resources we provide Oregonians, from an interactive Electricity Resource Mix tool to a new Biennial Energy Report



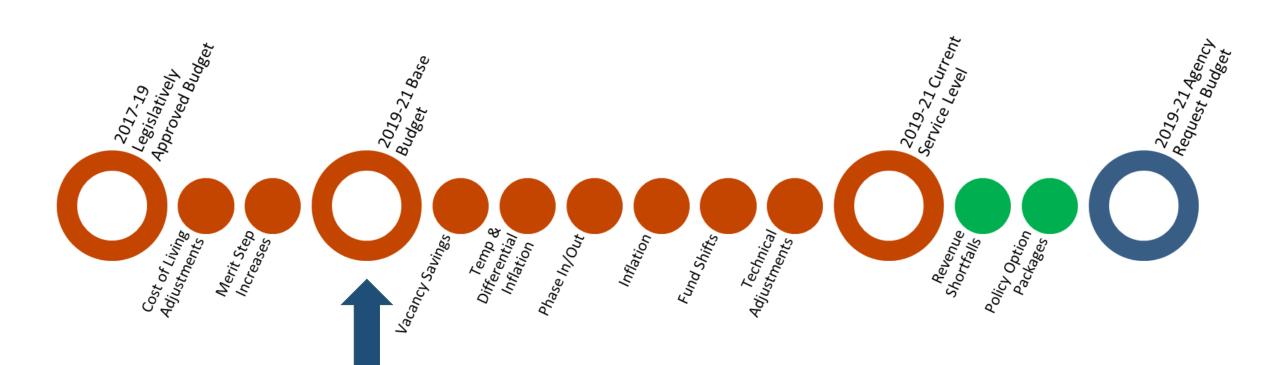






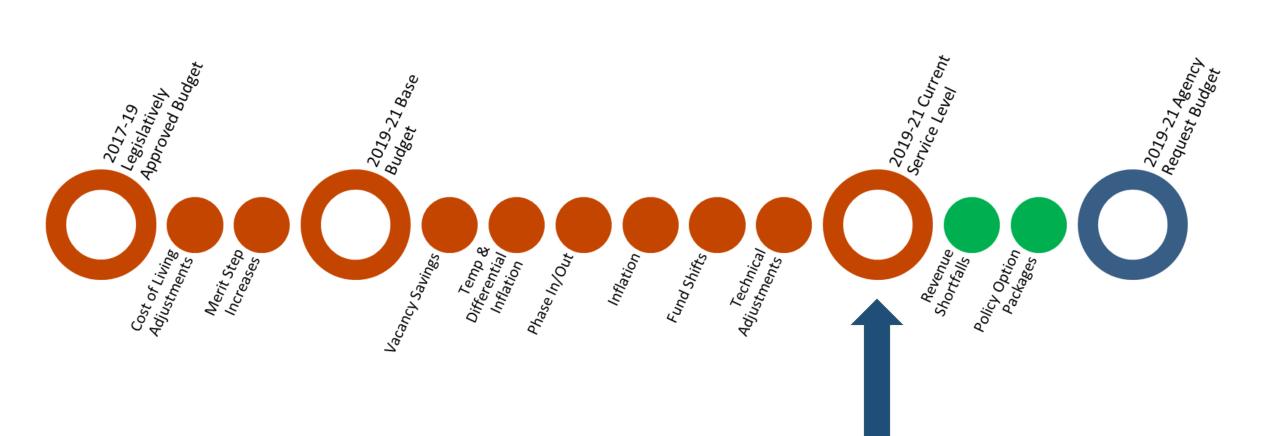
March 3:

We began developing the 2019-21 budget starting with the 2017-19 LAB. Cost of living adjustments and merit step increases are enacted by the Oregon Department of Administrative Services.



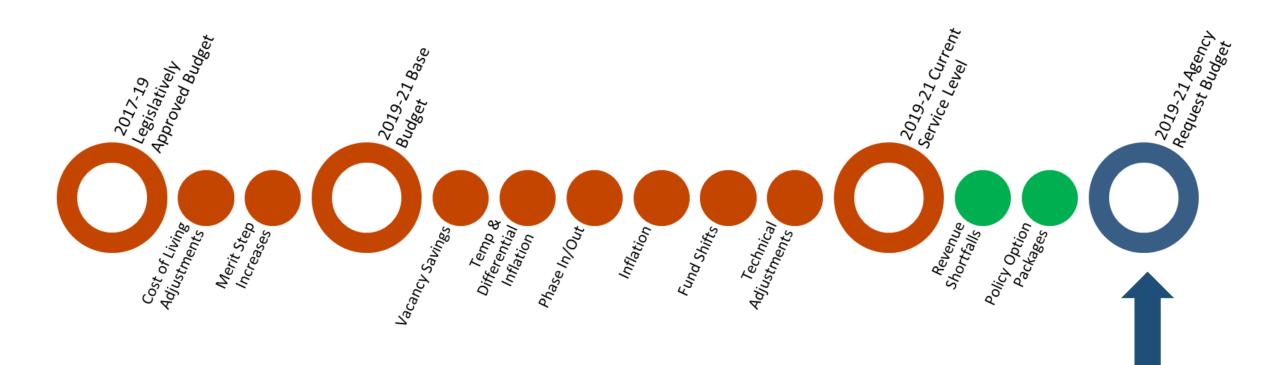
May 9:

The base budget is evaluated, and adjustments are made, leading to the "Current Service Level," or CSL.



May 31:

The CSL includes estimates of the costs to continue administering legislatively approved programs in the next biennium.



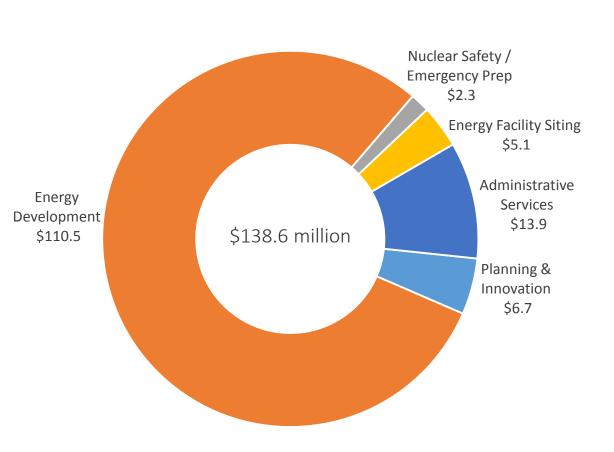
By August 1:

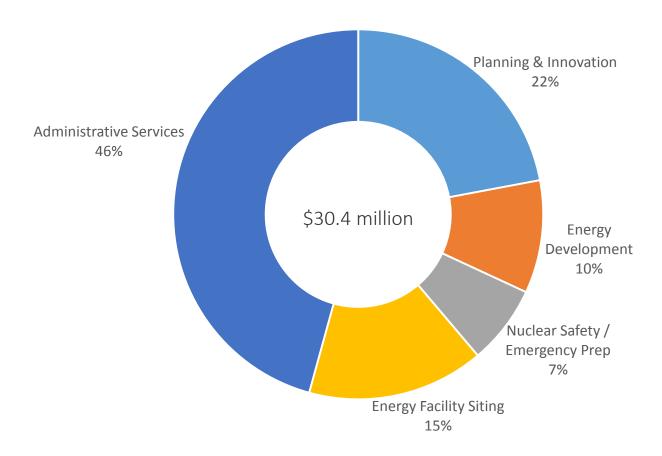
CSL is evaluated, revenue needs are identified, and Policy Option Packages – or POPs – are developed, identifying changes to current programs that may require additional resources.

Developing ODOE's 2019-21 Budget

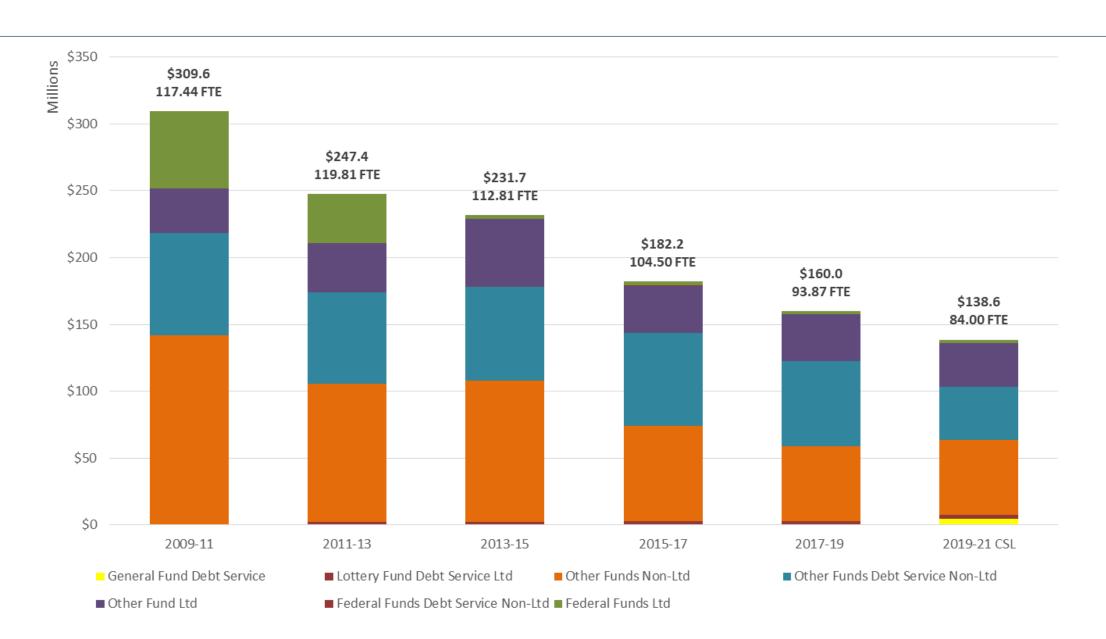
2019-21 Agency-wide CSL

2019-21 Agency Operating CSL





History of ODOE's Biennial Budgets



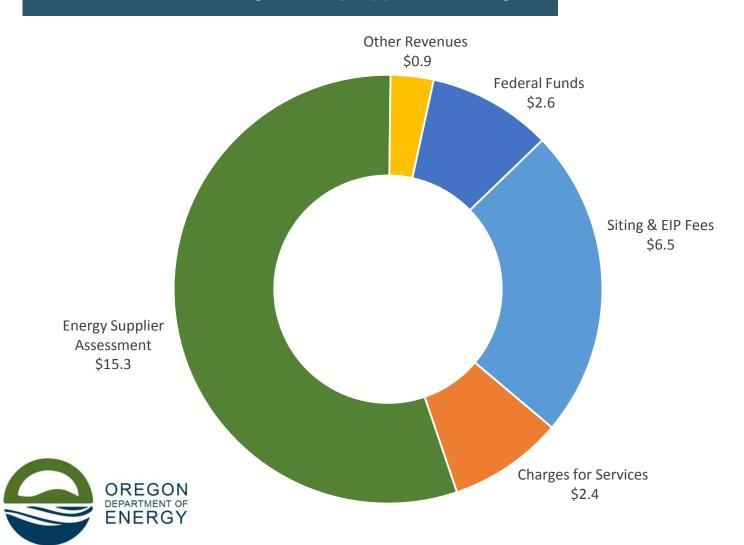
Funding the ODOE Budget

- Funding sources:
 - Federal funds
 - Fees for services
 - Energy Supplier Assessment
 - SELP borrowers paying off their principals plus interest
 - General Fund for SELP debt service
- We actively seek out new federal funds and carefully manage our fees for services
- ESA is charged to every fuel provider and utility selling energy in the state, with exemptions built in



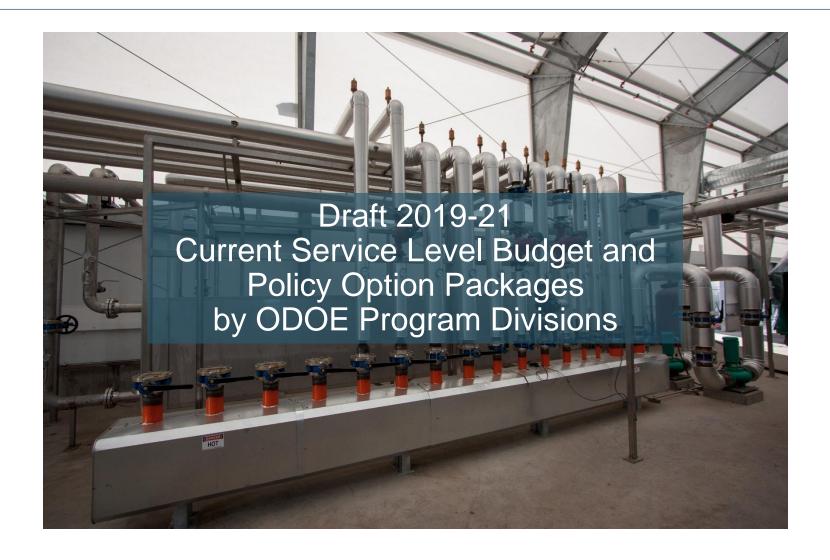
Funding ODOE's 2017-19 Budget

ODOE's **2017-19** Legislatively Approved Budget



- Chart shows 2017-19 revenues excluding SELP
- We expect 2019-21 funding to look similar, with the exception of EIP fees, which will decrease
- Final revenue numbers will be calculated by and shared at the July public budget meeting

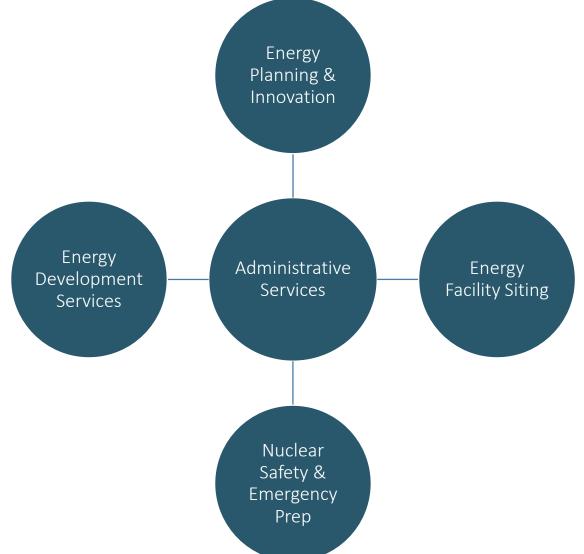
Developing ODOE's 2019-21 Budget





ODOE's Five Program Divisions







Administrative Services – What We Do

Provide efficient resources and reliable customer service across the agency to facilitate good governance and strong fiscal management.

Director's Office (12.0 FTE)

- Communications
- Human Resources
- Government Relations
- Internal Audit

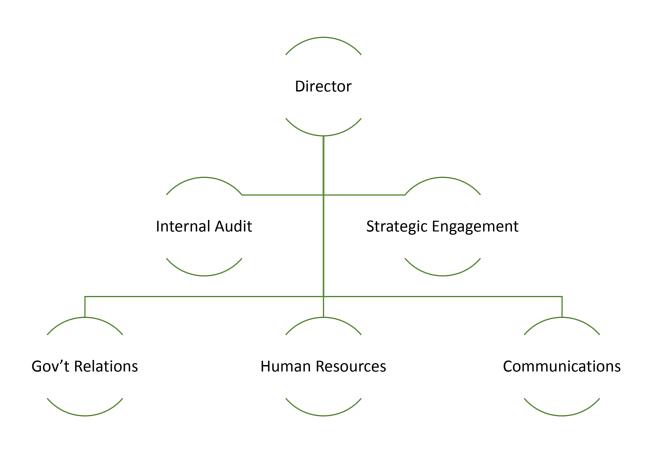
Central Services (23.0 FTE)

- Finance & Operations
- Information Technology
- Budget
- Federal Grants

Northwest Power and Conservation Council (2.0 FTE)

 Two positions funded by Bonneville Power Administration

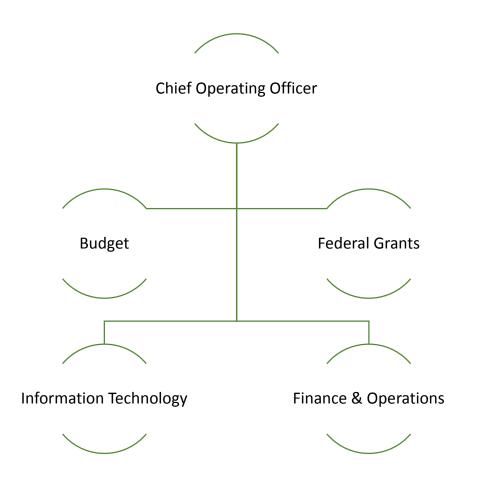
Director's Office - Our Team



- 14 staff, includes two Northwest Power and Conservation Council members
- 17% of ODOE employees
- Employees provide resources and services agency-wide



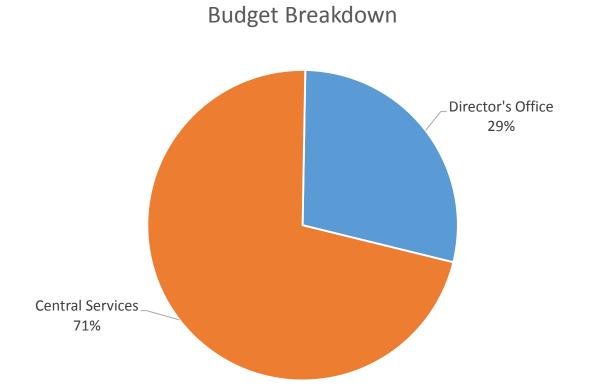
Central Services - Our Team

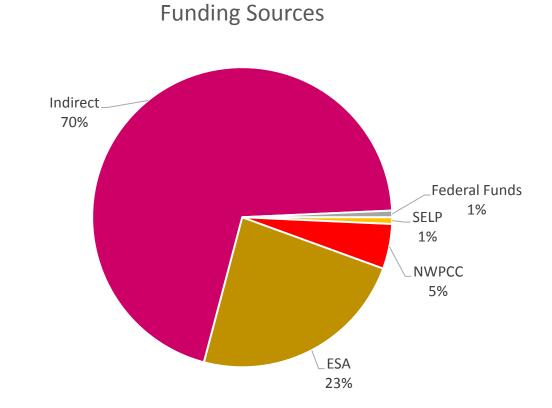


- 23 staff
- 27% of ODOE employees
- Includes payroll, contracts and procurement, grant management, accounting, and other agency-wide services
- IT team is implementing last biennium's POP to modernize agency software



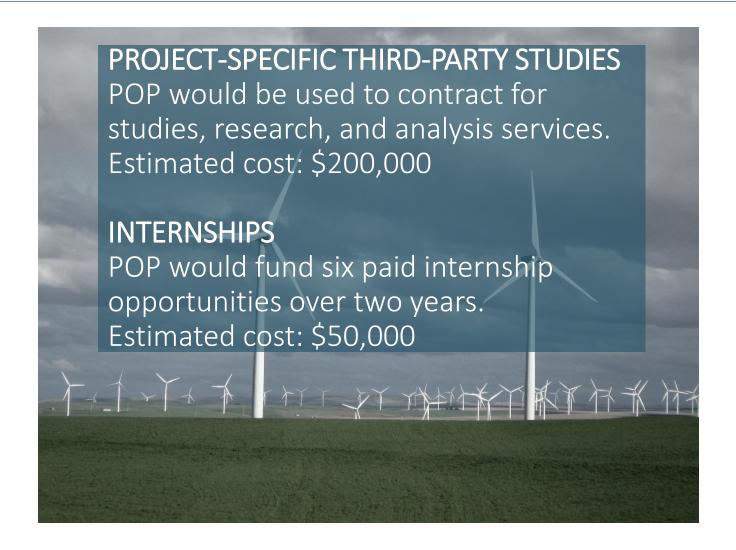
Administrative Services – CSL Budget + Estimated Funding







Administrative Services – Proposed Policy Option Packages





Energy Development Services – What We Do

Provide energy loans and grants to help Oregon residents, public agencies and schools, nonprofits, businesses, and tribes.

Small-Scale Energy Loan Program 92% (5.0 FTE)

- Loan Activity
- Administration

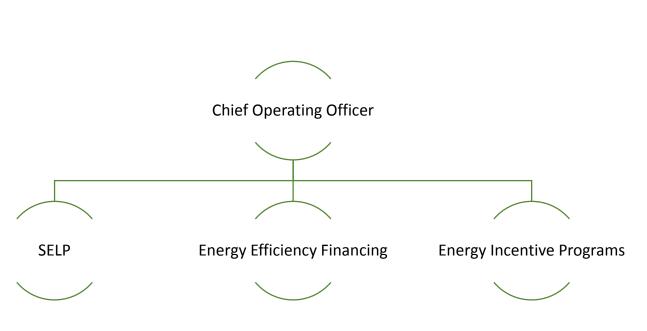
Energy Efficiency Financing 3%

- Clean Energy Deployment Fund
- Energy Efficiency & Sustainable Technology (EEAST) – inactive
- Alternative Fuel Vehicle Loan
 Program

Energy Incentive Programs 5% (2.0 FTE)

- Renewable Energy Development Grants
- Tax Credit Sunset
 Administration
- Residential Energy Tax
 Credits
- Transportation and Conservation Tax Credits
- Biomass Tax Credits
- State Home Oil
 Weatherization Program

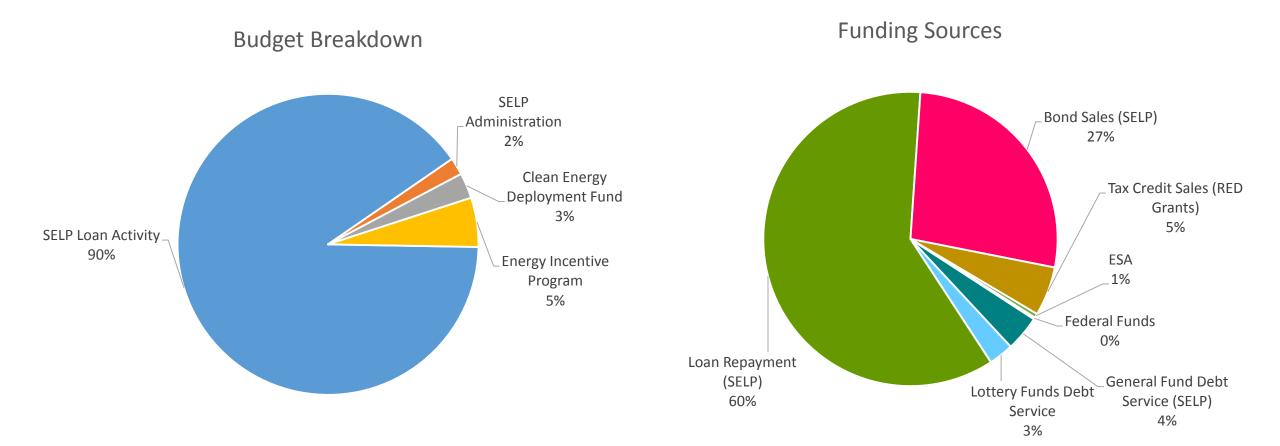
Energy Development Services – Our Team



- Down from 26 staff to 7
- 8% of ODOE employees
- ODOE pursuing legislative concept to continue lending through SELP
- Staff attrition timed to manage tail-end of incentive programs

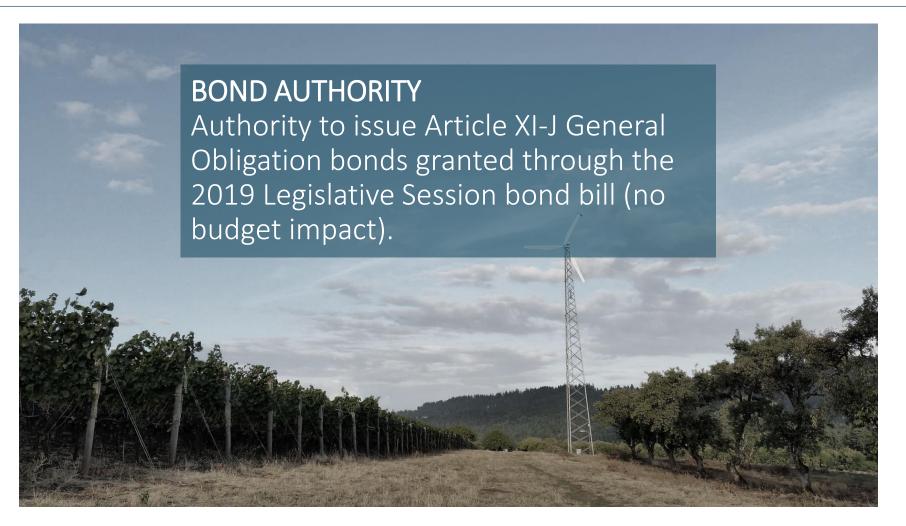


Energy Development Services – CSL Budget + Estimated Funding





Energy Development – Proposed Policy Option Package





Nuclear Safety & Emergency Prep – What We Do

Oversee Oregon's interests in the Hanford nuclear facility cleanup and prepare for nuclear and energy-related emergencies.

Hanford/Nuclear Oversight 58%

- Hanford cleanup oversight
- Hanford Natural Resource Trustee
- Uranium mining and mill cleanup
- Radioactive waste disposal

Nuclear Emergency Preparedness 15%

- Columbia
 Generating Station
- Former Trojan nuclear plant

Non-nuclear Emergency Preparedness 18%

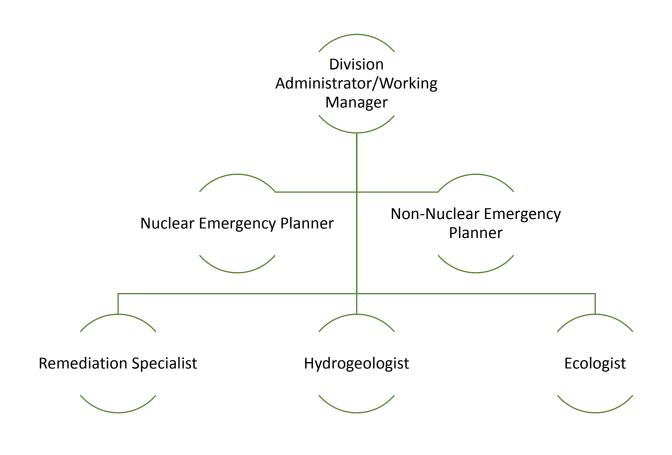
- Petroleum contingency planning/Oregon Fuel Action Plan
- Liquefied Natural Gas export facility

Radioactive Waste Transportation 9%

 Transport of radioactive materials through Oregon



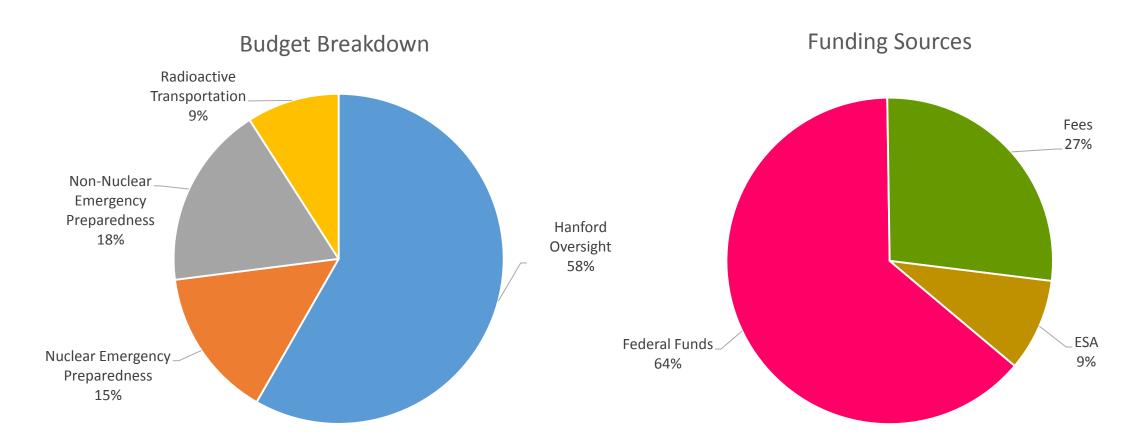
Nuclear Safety & Emergency Prep – Our Team



- 6 staff
- 7% of ODOE employees
- Employees have extensive technical background
- Recent retirements have taken considerable institutional knowledge (45 years experience in three employees)
- Agency-wide effort to meet emergency preparedness responsibilities



Nuclear Safety and Emergency Prep – CSL Budget + Estimated Funding





Energy Facility Siting – What We Do

Ensure that proposed energy facilities meet specific statewide and local standards and are considered with public input and participation.

Large-Scale Energy Facility Siting 55% (5.5 FTE)

- Coordinate consolidated state energy facility review
- Provide decisionmakers with information

Monitoring 6% (1.0 FTE)

- Conduct regular compliance visits
- Inspections include facilities under construction
- Anyone may ask
 ODOE to inspect an
 EFSC-jurisdiction
 facility

Federal Siting Coordination 2% (0.25 FTE)

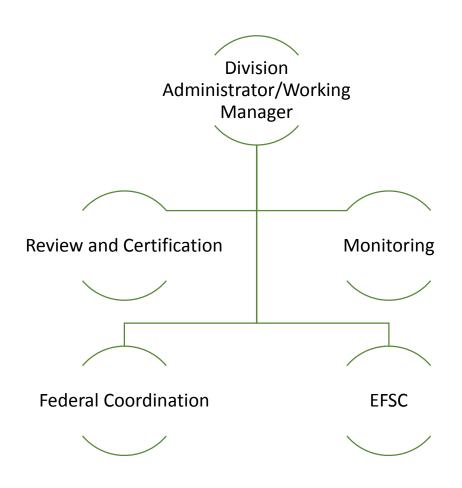
 Coordinate state agency response on federal projects

Energy Facility Siting Council 37% (4.25 FTE)

- Staff to EFSC
- Provide information, research, and recommendations
- Coordinate meetings, public notices, and public comment



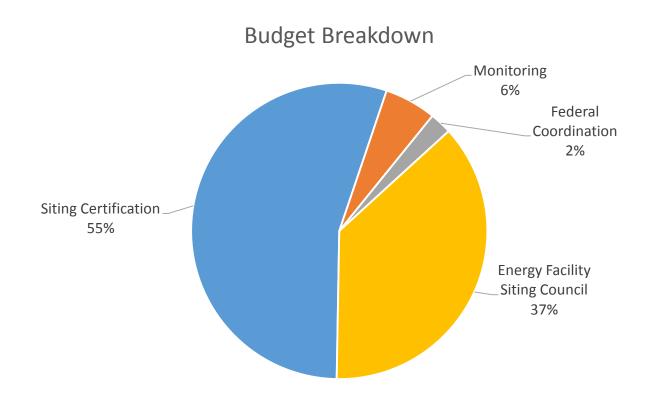
Energy Facility Siting – Our Team

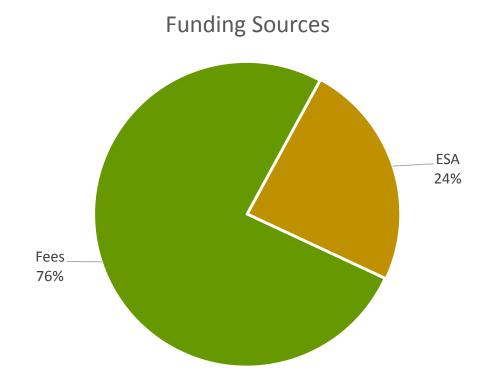


- 11 staff
- 13% of ODOE employees
- Siting analysts provide subject matter expertise to review applications and amendments
- Program area staffs the Energy Facility Siting Council
- Staff also include a rulemaking coordinator and a compliance officer



Energy Facility Siting – CSL Budget + Estimated Funding







Energy Facility Siting – Proposed Policy Option Package





Planning & Innovation – What We Do

Technology & Policy

- Renewables
- Electricity Systems and Planning
- Thermal Energy
- Climate
- Transportation

Energy Efficiency & Conservation

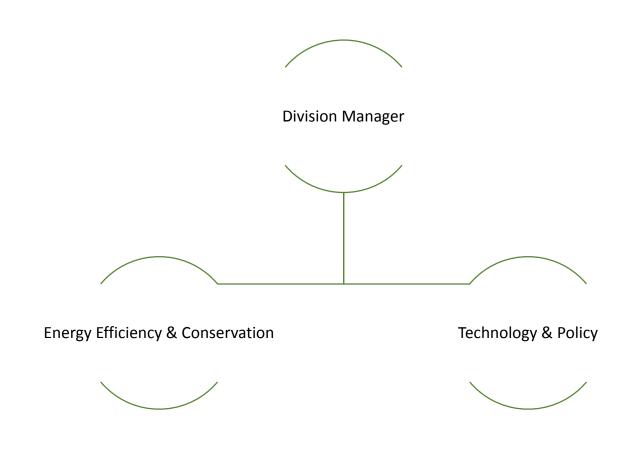
- Public Buildings
- RCI Residential, Commercial, Industrial Services
- Public Purpose Charge

Rulemaking & Legislative Coordination

- Rulemaking
- Dockets
- Regional Planning



Planning & Innovation – Our Team



- 22 staff
- 26% of ODOE employees
- Employees have deep technical knowledge and expertise in renewable energy technologies, planning, dockets and rulemaking, transportation, climate, and energy efficiency



P&I Technology & Policy

Thermal Energy 12% (1.2 FTE)

- Combined Heat & Power (CHP)
- Natural Gas
- Renewable
 Natural Gas (RNG)

Climate 11% (1.1 FTE)

- Global Warming Commission
- Carbon Policy
 Office Support
- Climate-Energy
 Nexus

Electricity Systems & Planning 26% (2.6 FTE)

- Resource Planning
- Electricity
 Resource Mix
- Resiliency
- Distributed
 Generation
- Electricity Markets

Sustainable Transportation 21% (2.2 FTE)

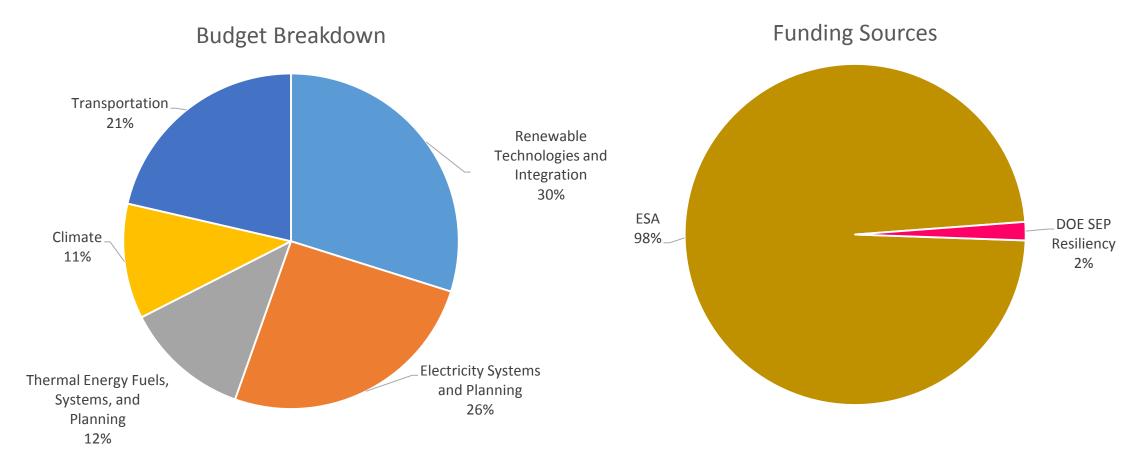
- Electric Vehicles
- Alternative Fuels
- Technologies

Renewables 30% (3.0 FTE)

- Resource-Specific
- Integration of Renewables
- Renewable
 Portfolio Standard
- Grant Work
- Agriculture



P&I Technology & Policy





P&I Energy Efficiency & Conservation

Public Buildings 24% (2.9 FTE)

- State Energy Efficient Design
- Agency Energy
 Reporting,
 Benchmarking, and
 Planning
- 1.5% Green Energy Technology
- Lead by Example EO

Public Purpose Charge 41% (3.9 FTE)

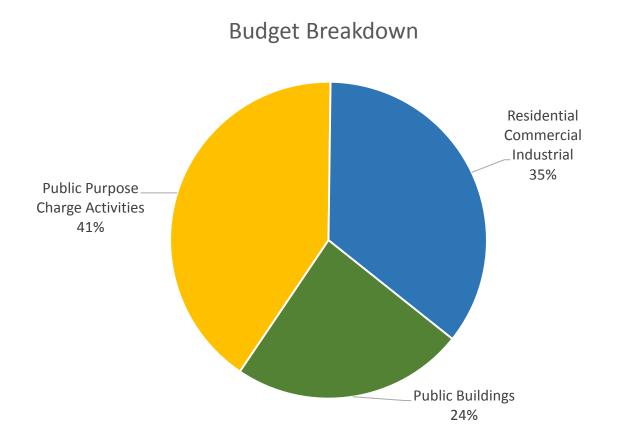
- Schools
- Industrial

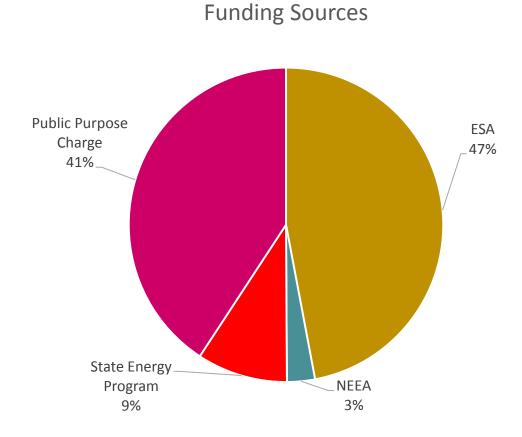
Res/Com/Ind 35% (3.7 FTE)

- All sectors
 - Code Advancement EO
 - Technical Assistance
 - Program Coordination
- Residential
 - Home Scoring
- Commercial
- Industrial
 - Energy Intensive Industries



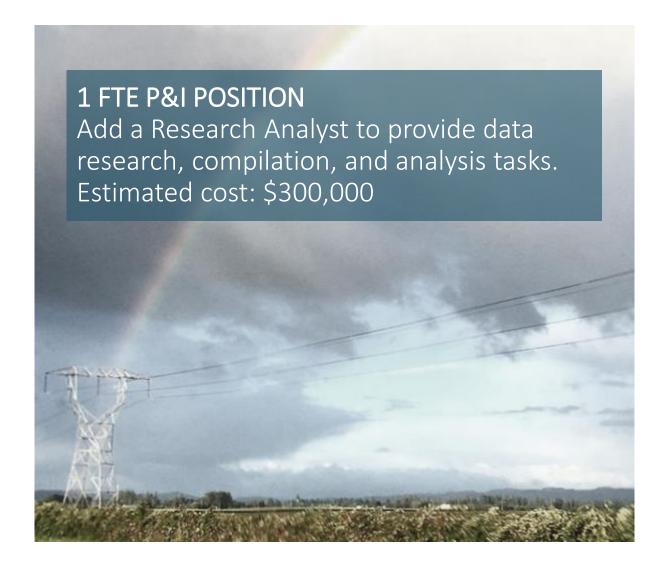
P&I Energy Efficiency & Conservation







Planning & Innovation – Proposed Policy Option Package





ODOE Budget Development: What's Next



