



## EXECUTIVE ORDER NO. 09 – 13

### GOVERNOR'S RESET CABINET

The current economic crisis has exposed vulnerabilities in the State's ability to provide the services that Oregonians rely upon every day, from education to human services and public safety. These services are essential to building a strong economy, sustaining healthy communities, and providing safe cities and neighborhoods. Now, faced with an uncertain economic future, our ability to preserve and improve these core functions of government has been severely constrained by decades-old policies and declining resources at the state and federal level.

Under the current structure of state government, in large part because of laws and constitutional amendments approved by the voters in a stronger economy, Oregon cannot sustain the level of services necessary to ensure the education, health, and safety of our citizens. Limitations on collecting local revenues, the escalating burden of federally-mandated responsibilities for human services, and rigid State mandates affecting the sentencing and incarceration of prisoners allow little flexibility to the Governor and the Legislature when developing the State's budget. Furthermore, State and local governments face declining resources from the federal government as one-time stimulus funds are exhausted and financial support for timber-dependent counties declines. The effects of these policies will continue to hamper the State's ability to support K-12 education, community colleges, and universities and to protect our most vulnerable citizens.

Over the last six years, we have taken important steps such as reforming the Public Employees Retirement System and establishing a Rainy Day Fund, to establish greater stability for the State and local governments. However, it is time to review Oregon's delivery of education, human services, and public safety and to restructure State government so that we can provide quality services in a sustainable way. We must reverse the practice of making deep cuts to vital services in each recession, which will hinder our ability to accelerate economic recovery and secure the benefits of economic growth.

In light of the current recession and the prospects of a slow-growth recovery, now is an optimal time to undertake a comprehensive review of State government functions, how we deliver those functions and whether we can make policy changes that create greater stability for, and improve the results we achieve from, our investments in education, human services, and public safety.

To that end, I am creating a cabinet to advise me on options for restructuring State government in order to preserve and improve critical services for Oregonians in the



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context of limited State revenues, restrictive State mandates and both increasing responsibilities and diminishing resources from the federal government. These options shall address:

- The prioritization of core functions, including the consolidation and elimination of boards and commissions; and
- Improving outcomes, controlling costs, and maximizing efficiencies by consolidating service delivery and providing greater flexibility, where needed.

**NOW THEREFORE, IT IS HEREBY DIRECTED AND ORDERED:**

1. The Governor's Reset Cabinet (Cabinet) is hereby established to reexamine and prioritize the core functions of State government in Oregon, to advise the Governor on opportunities to create efficiencies, improve outcomes and stabilize existing revenue streams and to provide the basis for a report from the Governor to the citizens of Oregon on options for resetting the priorities and functions of government to better serve the interests and needs of Oregonians.

2. The Cabinet shall consist of seven members, selected by the Governor. The Cabinet will include representatives from the public and private sectors who can provide expertise and innovation in the areas of education, human services, public safety and revenue restructuring. The members shall serve at the pleasure of the Governor.

3. The Cabinet shall oversee and coordinate the work of subcommittees, also selected by the Governor, focused on the policy areas of education, human services and public safety. Each subcommittee will be chaired by a member of the Cabinet.

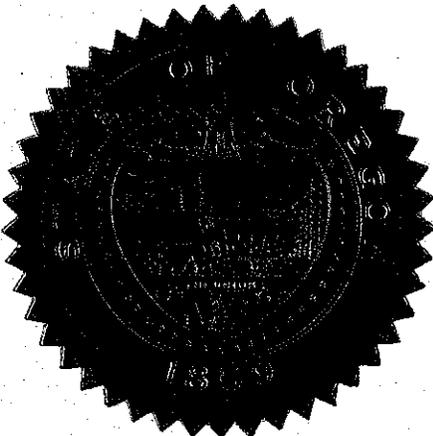
4. Under the direction of the Cabinet, the subcommittees shall:
- a. Identify and prioritize the core functions of State government in each of the areas of education, health care, and public safety;
  - b. Review and recommend the consolidation and elimination of boards and commissions;
  - c. Analyze our existing structure for providing services, revenue streams and investments in education, human services, and public safety;

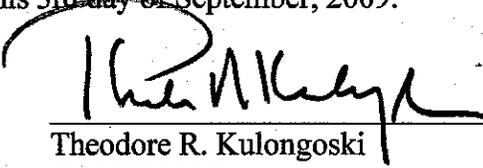


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- d. Study, assess, and analyze strategies to increase efficiency, improve outcomes, and stabilize revenue streams for education, human services and public safety;
  - e. Identify opportunities to consolidate service delivery and provide greater flexibility, where needed; and
  - f. Develop a plan containing specific recommendations to the Governor to reset State government's core functions and stabilize its revenue structure.
5. The Cabinet shall provide to the Governor preliminary findings and recommendations relevant to the special session of the 2010 Legislature by February 1, 2010.
6. The Cabinet shall submit to the Governor a final written report of findings and recommendations by June 30, 2010, as the basis for a report from the Governor to the citizens of Oregon and to inform the Governor's Recommended Budget for the 2011-2013 biennium.
7. If the Cabinet requires the assistance of any other executive branch agency of the State not named in this order, then such agency shall provide that assistance to the Cabinet upon request.
8. The members of the Cabinet shall not be entitled to the reimbursement of expenses or to the per diem provided in ORS 292.495(2).
9. This Order will expire on December 31, 2010.

Done at Salem, Oregon, this 3rd day of September, 2009.



  
Theodore R. Kulongoski  
GOVERNOR

ATTEST:

  
Kate Brown  
SECRETARY OF STATE