2013-15 Agency Request Budget

Oregon Parks and Recreation Department

OREGON

STATE PARKS

Nature

HISTORY

Discovery

OREGON PARKS AND RECREATION DEPARTMENT
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CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the arithmetic accuracy of all numerical information has been verified.

Oregon Parks and Recreation Department	725 Summer St NE, Suite C Salem OR 97301
AGENCY NAME	**AGENCY ADDRESS**
Davis Moriuchi	Chair, Oregon Parks and Recreation Commission
SIGNATURE **DAVIS MORIUCHI**	**TITLE**

Notice: Requests of those agencies headed by a board or commission must be approved by those bodies of official action and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

X Agency Request _____Governor's Recommended _____ Legislatively Adopted

76th OREGON LEGISLATIVE ASSEMBLY – 2011 Regular Session
BUDGET REPORT AND MEASURE SUMMARY

JOINT COMMITTEE ON WAYS AND MEANS

MEASURE: **SB 5534-A**

Carrier – House: **Rep. Cowan**
Carrier – Senate: **Sen. Dingfelder**

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 25 – 0 – 0
House – Yeas: Beyer, Buckley, Cowan, Freeman, Garrard, Komp, Kotek, McLane, Nathanson, Nolan, Richardson, G. Smith, Thatcher, Whisnant
– Nays:
– Exc:

Senate – Yeas: Bates, Devlin, Edwards, Girod, Johnson, Monroe, Nelson, Thomsen, Verger, Whitsett, Winters
– Nays:
– Exc:

Prepared By: Lisa Pearson, Department of Administrative Services

Reviewed By: Susie Jordan, Legislative Fiscal Office

Meeting Date: May 27, 2011

Agency	Budget Page	LFO Analysis Page	Biennium
Oregon Parks and Recreation Department	F-25	157	2011-13

Budget Summary

	2009-11 Legislatively Approved Budget (1)	2011-13 Current Service Level	2011-13 Governor's Budget	2011-13 Committee Recommendation	Committee Change from 2009-11 Leg Approved	
					$ change	% change
Lottery Funds Debt Svc Ltd	$ 4,093,009	$ 4,261,181	$ 4,261,181	$ 4,261,181	$ 168,172	4.1%
Lottery Funds Ltd	$ 86,777,262	$ 89,375,087	$ 83,945,443	$ 75,586,454	$ (11,190,808)	-12.9%
Other Funds Ltd	$ 94,290,268	$ 100,809,889	$ 101,377,638	99,257,994	4,967,726	5.3%
Other Funds Non-Ltd	$ -	$ -	$ 8,759,753	-	-	N/A
Federal Funds	$ 16,066,381	$ 8,609,710	$ 11,917,038	12,620,936	(3,445,445)	-21.4%
Total	$ 201,226,920	$ 203,055,867	$ 210,261,053	$ 191,726,565	$ (9,500,355)	-4.7%

Position Summary

Authorized positions	883	883	886	877	(6)
Full-time equivalent positions (FTE)	600.89	601.41	603.91	602.03	1.14

(1) Includes adjustments through the March 2011 meeting of the Emergency Board
* Excludes Capital Construction expenditures

Summary of Revenue Changes

This budget has not relied on General Fund since the beginning of the 1999-2001 biennium. The department relies upon 7.5 percent of net lottery proceeds which were constitutionally dedicated in 1998 to the agency and reauthorized in 2010. It also receives Other Funds revenue, mainly from park user and other fees, transfers of recreational vehicle and all-terrain vehicle registration revenues. It also receives federal grants. Revenues and expenditures were updated to reflect the May 2011 state Lottery revenue forecast and estimates of park user and recreational vehicle fee revenue.

Summary of Natural Resources Subcommittee Action

The mission of the agency is to provide and protect outstanding natural, scenic, cultural, historic, and recreational sites for the enjoyment and education of present and future generations. The Oregon park system is recognized as one of the best in the United States, with visitation ranking in the top three nationally. The system includes more than 102,457 acres of land. The Department receives direction from a seven-member gubernatorial-appointed Commission. The Department is constitutionally guaranteed 7.5 percent of net Lottery proceeds.

The Subcommittee approved a budget of $79,847,635 Measure 76 Lottery Funds and $191,726,565 total funds; it includes 602.03 FTE. The approved budget eliminates inflation and reduces Services and Supplies, creates a supplemental ending balance, eliminates 6 positions, and reduces projected remaining personal services expenditures. Any adjustments for services provided by central agencies such as the Department of Administrative Services will be made in a separate disappropriation bill later.

The recommended budget for this agency includes a reduction of Lottery Funds and Other Funds for a supplemental ending balance. The reduction is intended to be applied against spending levels in the second year of the biennium and to not affect program delivery in the first year. To reinforce that intent, the agency's budget bill includes specific language allowing the agency to expend up to 54 percent of its total biennial Lottery Funds appropriation in the first year of the biennium.

The amount of the reduction for the supplemental ending balance may be restored during the February 2012 session to the agency for the second year of the biennium depending on economic conditions. Therefore, the Co-Chairs of the Joint Committee on Ways and Means expect the agency director to closely monitor the quarterly revenue forecast and other economic indicators to gauge adequacy of funding in the second year and manage the budget accordingly.

Director's Office

This program unit is responsible for the overall management of the agency. It is the liaison for the Oregon Parks and Recreation Commission; it also provides support to the Commission. The unit also includes policy direction for agency programs and activities. It provides coordination with the Governor's Office, the Legislature, and other government agencies. It also provides public information, reviews agency programs and conducts annual internal audits, and coordinates rulemaking in its efforts to improve agency performance. It includes the internal audit function. The Subcommittee approved a total funds budget of $3,667,192 and 11.00 FTE.

The Subcommittee approved Package 086 and Package 087, which eliminate inflation and decrease projected Personal Services costs by 5.5 percent.

Package 113: Improve Budget Organization was approved; it adjusts expenditures in an overall effort to align the budget with program and functions, which have changed over the years as new programs were added to the department's portfolio and revenue changes resulted in programming changes. The package reduces Lottery Funds expenditure limitation by $1,472,737 and increases Other Funds expenditure limitation by the same amount, resulting in a package with no effect on total funds expenditures.

The Subcommittee approved Package 801: Targeted Statewide Adjustments, which reduces non-fixed Services and Supplies expenditures by 6.5 percent. This results in a $41,448 Lottery Funds and a $68,800 Other Funds expenditure limitation reduction. The total package reduces expenditures $108,248. This package is a standard statewide package.

Package 810: LFO Analyst Adjustments was approved; it reduces Lottery Funds expenditures by $23,309 and Other Funds expenditures by $37,518 for a total reduction of $60,827. The reductions reflect lower revenue expectations for Lottery Funds and park user fees.

Package 819: Supplemental Statewide Ending Balance was approved; this package produces savings of $22,153 Lottery Funds and $35,702 Other Funds to create an increased statewide ending balance. Agencies with General Fund or Lottery Funds are contributing to this supplemental ending balance through a 3.5 percent biennial (or 7 percent in the second year of the biennium) reduction. The agency will be allowed to spend up to 54 percent of its biennial appropriation in the first year of the biennium, if necessary.

Central Services Program

This program includes agency financial services, personnel and information services. Services include budget and fiscal resources management, staff training, information technology services, and centralized business services such as fleet and purchasing management. It also includes the volunteer and safety programs and the Reservations Northwest call center. Debt Service for the Oregon Exposition Center is paid from this program. The Subcommittee approved a total funds budget of $27,561,796 and 72.94 FTE.

The Subcommittee approved Package 086 and Package 087, which eliminate inflation and decrease projected personal services costs by 5.5 percent.

Package 103: Modernize Computers and Protect Customer Data was approved; it provides $348,000 Other Funds expenditure limitation for hardware and software to improve security and hosting and storage capacity for the department's information technology needs.

The Subcommittee approved Package 113: Improve Budget Organization; it adjusts expenditures in an overall effort to align the budget with program and functions, which have changed over the years as new programs were added to the department's portfolio and revenue changes resulted in programming changes. The package reduces Lottery Funds expenditure limitation by $6,042,354 and increases Other Funds expenditure limitation by the same amount, resulting in a package with no effect on total funds expenditures.

Package 450: Implement Ballot Measure 76 was approved; it reduces Lottery Funds expenditures by $3,631,035 in the Central Services Program to provide funds for local grants. Ballot Measure 76 requires that 12 percent of the agency's lottery revenues received during a biennium go to local grants. To meet this new requirement, Lottery Funds expenditures are reduced in the Central Services program and increased in the Community Support and Grants program. The Central Services program budget is maintained by adding $3,631,035 Other Funds expenditure limitation, resulting in a package with no total funds impact.

The Subcommittee approved Package 801: Targeted Statewide Adjustments, which reduces non-fixed Services and Supplies expenditures by 6.5 percent. This results in a $328,439 Lottery Funds and a $529,328 Other Funds reduction. This package is a standard statewide package.

Package 810: LFO Analyst Adjustments was approved; it reduces Lottery Funds and Other Funds expenditure limitations to reflect updated revenue forecasts. The package reduces Lottery Funds by $126,986 and Other Funds by $295,356.

Package 819: Supplemental Statewide Ending Balance was approved; this package produces savings of $359,837 Lottery Funds and $240,650 Other Funds to create an increased statewide ending balance. General Fund and Lottery Funds agencies are contributing to this supplemental

ending balance through a 3.5 percent biennial (or 7 percent in the second year of the biennium) reduction. The agency will be allowed to spend up to 54 percent of its biennial appropriation in the first year of the biennium, if necessary.

Park Development

This program combines the former acquisitions and facility investments programs. The resulting program acquires new properties according to an Investment Strategy that provides a framework for prioritizing additions to the parks system. The engineering division designs and engineers projects, surveys park land, and oversees construction for new parks and for maintenance and improvement of current properties. When possible, the program uses the inmate work crews through the Parks and Prisons program, which began in the 1997-99 biennium. This program has responsibility for park planning functions, including master, strategic, long-term and land use planning. The subcommittee approved a total funds budget of $28,598,720 and 17.50 FTE.

The Subcommittee approved Package 086 and Package 087, which eliminate inflation and decrease projected Personal Services costs by 5.5 percent.

The Subcommittee approved Package 113: Improve Budget Organization; it adjusts expenditures in an overall effort to align the budget with program and functions, which have changed over the years as new programs were added to the department's portfolio and revenue changes resulted in programming changes. The package reduces Lottery Funds expenditure limitation by $95,516 and increases Other Funds expenditure limitation by the same amount, resulting in a package with no effect on total funds expenditures.

Package 116: Carryover FEMA Funds & Match – Spring Valley was approved; it allows the agency to spend $20,684 Lottery Funds and $62,501 Other Funds to finish work at Spring Valley.

The Subcommittee approved Package 118: Acquire Property; this package provides $2,466,403 Other Funds expenditure limitation to purchase property from the Park Land Trust for phase 1B of the new Cottonwood Canyon Park and the Lowell Compound project.

Package 450: Implement Ballot Measure 450 was approved; it shifts 0.50 FTE from the Community Support and Grants program to the Park Development program. Shifting the position to this program aligns the position with the program it actually works on. The package adds $87,632 Lottery Funds expenditure limitation.

The Subcommittee approved Package 801: Targeted Statewide Adjustments, which reduces non-fixed Services and Supplies expenditures by 6.5 percent. This results in a $1,449,539 Lottery Funds and $526,495 Other Funds expenditure limitation reduction. This package is a standard statewide package.

Package 810: LFO Analyst Adjustments was approved; it reduces Lottery Funds and Other Funds expenditure limitations to reflect updated revenue forecasts and to transfer a position to the Direct Services program. These adjustments reduce Lottery Funds by $494,804 and Other Funds by $245,173. The package also adds $816,898 Federal Funds expenditure limitation for projects at Lautrell Falls and Mitchell Point that

will not be completed by the end of the 2009-11biennium. The transfer of the Natural Resource Specialist 1 to the Direct Services program reduces this program by one position (1.00 FTE).

Package 819: Supplemental Statewide Ending Balance was approved; this package produces savings of $860,072 Lottery Funds and $281,391 Other Funds to create an increased statewide ending balance. General Fund and Lottery Funds agencies are contributing to this supplemental ending balance through a 3.5 percent biennial (or 7 percent in the second year of the biennium) reduction. The agency will be allowed to spend up to 54 percent of its biennial appropriation in the first year of the biennium, if necessary.

Budget Note:

The approved budget provides resources for the management, operation, and maintenance of state park lands and facilities. It is the Legislature's expectation that any actions taken by the Oregon Parks Commission regarding land management, including providing access by easement, will take into consideration community issues and concerns, protection of the natural resource, and public values.

Direct Services

This program manages the park system including daily park services, functions and routine maintenance. It manages land, state scenic waterways, ocean shores, and natural resources. It includes engineering services for operations, parks safety and risk management and operations support. It manages threatened and endangered species, habitats and watershed health issues on park land. This program includes recreational planning including land and water-based trail systems and the promotion of bicycling. The subcommittee approved a total funds budget of $82,218,134 and 441.35 FTE.

Package 070 was approved; it reduces Lottery Funds expenditures to match Lottery revenue forecasts as of June 2010 and to maintain a prudent ending balance.

The Subcommittee approved Package 086 and Package 087, which eliminate inflation and decrease projected personal services costs by 5.5 percent.

Package 101: Adjust for Increased Visitor Revenues was approved; it allows the department to restore most of the reductions required by the revenue shortfall package through using balances that resulted from increased use of the parks system. This package increases Lottery Funds expenditures by $698,410 and Other Funds expenditures by $2,440,913.

Package 111: Authorize Businesslike Spending for Parks was approved; this package provides $476,000 Other Funds expenditure limitation.

The Subcommittee approved Package 113: Improve Budget Organization; it adjusts expenditures in an overall effort to align the budget with program and functions, which have changed over the years as new programs were added to the department's portfolio and revenue changes resulted in programming changes. The package reduces Lottery Funds expenditure limitation by $7,607,332 and increases Other Funds expenditure limitation by the same amount, resulting in a package with no effect on total funds expenditures.

Package 499: Marine Reserves was approved; this package provides $500,000 Other Funds expenditure limitation for one-time support of the Oregon Department of Fish and Wildlife efforts on the Oregon Nearshore Strategy, marine reserves, and other marine spatial planning work.

The Subcommittee approved Package 801: Targeted Statewide Adjustments, which reduces non-fixed Services and Supplies expenditures by 6.5 percent. This results in a $471,285 Lottery Funds and $1,213,943 Other Funds expenditure limitation reduction. This package is a standard statewide package.

Package 802: Vacant Position Savings was approved; this package eliminates three seasonal Park Ranger Assistants positions (0.76 FTE) that have long been vacant and was reviewed with the agency. The positions were determined to not be critical for the agency's core functions. Savings from the positions result in a reduction of $27,377 Lottery Funds and $44,116 Other Funds.

Package 810: LFO Analyst Adjustments was approved; it reduces Lottery Funds and Other Funds expenditure limitations to reflect updated revenue forecasts, which are partially offset by an increase resulting from the transfer of a position from the Park Development program to this program. These adjustments reduce Lottery Funds by $330,531 and Other Funds by $283,505. The transfer of the Natural Resource Specialist 1 from the Park Development program increases this program by one position (1.00 FTE).

Package 819: Supplemental Statewide Ending Balance was approved; this package produces savings of $1,176,828 Lottery Funds and $2,002,838 Other Funds to create an increased statewide ending balance. General Fund and Lottery Funds agencies are contributing to this supplemental ending balance through a 3.5 percent biennial (or seven percent in the second year of the biennium) reduction. The agency will be allowed to spend up to 54 percent of its biennial appropriation in the first year of the biennium, if necessary.

Community Support and Grants

This program administers five grant programs: the All-Terrain Vehicle grants, Land and Water Conservation grants, local government grants, the Recreational Vehicle County Opportunity grants, and Recreational Trails grants. The program also includes the Heritage Program which covers heritage conservation, the State Historic Preservation Office, and support for the Heritage Commission. The office administers federal and state programs for historic and archeological resource planning and preservation. The office also assists with the management, development, and interpretation of historic and cultural resources in the parks system. The subcommittee approved a total funds budget of $34,646,899 and 30.00 FTE.

The Subcommittee approved Package 086 and Package 087, which eliminate inflation and decrease projected personal services costs by 5.5 percent.

The Subcommittee approved Package 107: Improve Federal Grant Program Coordination, which adds a position to administer federal Land and Water Conservation Fund grants and a half-time position to inspect properties that received grant funding. The package adds $284,784 Federal Funds and two limited duration positions (1.50 FTE). These positions will automatically terminate June 30, 2013.

Package 109: Continue ODOT-funded Cultural Reviewer was approved; this package continues a position (1.00 FTE) dedicated to efforts to review cultural sites possibly related to transportation projects. The position has existed as limited duration but this package makes it permanent. The package adds $173,108 Other Funds expenditure limitation.

Package 110: Increased Federal Revenues in Existing Programs was approved; this package provides expenditure limitation for carryover of Land and Water Conservation Fund, Recreation Trails Program, and State Historic Preservation Office funding to complete this grant work. The package adds $3,150,387 Federal Funds expenditure limitation. The Department of Administrative Services is requested to unschedule the limitation until the agency demonstrates receipt of the funds.

Package 450: Implement Ballot Measure 76 was approved; it adds Lottery Funds to this program to meet the requirements of Measure 76. Measure 76 requires that 12 percent of the agency's biennial Lottery revenue receipts pay for local grants. A companion package in the Central Services program frees up the funds to meet this requirement. The package also shifts 0.50 FTE from the Community Support and Grants program to the Park Development program. Shifting the position to this program aligns the position with the program where the duties and responsibilities are performed. The resulting package adds $3,543,404 Lottery Funds expenditure limitation.

The Subcommittee approved Package 801: Targeted Statewide Adjustments, which reduces non-fixed Services and Supplies expenditures by 6.5 percent. This results in a $13,166 Lottery Funds and$141,285 Other Funds expenditure limitation reduction. This package is a standard statewide package.

Package 810: LFO Analyst Adjustments was approved; it reduces Lottery Funds and Other Funds expenditure limitations to reflect updated revenue forecasts. These adjustments reduce Lottery Funds expenditures by $165,205 but do not affect Other Funds expenditures.

Package 819: Supplemental Statewide Ending Balance was approved; this package produces savings of $478,131 Lottery Funds and $487,329 Other Funds to create au increased statewide ending balance. General Fund and Lottery Funds agencies are contributing to this supplemental ending balance through a 3.5 percent biennial (or 7 percent in the second year of the biennium) reduction. The agency will be allowed to spend up to 54 percent of its biennial appropriation in the first year of the biennium, if necessary.

Oregon Exposition Center

The Oregon State Fair and Exposition Center conducts an annual state fair and operates the fairgrounds as year-round fair and exposition center. Activities include creating and producing events, marketing, and producing and managing the annual State Fair. The subcommittee approved a total funds budget of $15,033,824 and 29.24 FTE.

The subcommittee approved Package 112: Authorize Businesslike Spending for Expo. This package adds $500,000 Other Funds expenditure limitation and requests the Department of Administrative Services to unschedule $1 million Other Funds until the agency demonstrates revenues are available for contracts.

The Subcommittee approved Package 801: Targeted Statewide Adjustments, which reduces non-fixed Services and Supplies expenditures by 6.5 percent. This results in an $111,356 Lottery Funds and $530,420 Other Funds expenditure limitation reduction. This package is a standard statewide package.

Package 802: Vacant Position Savings was approved; this package eliminates six seasonal positions (1.12 FTE) that have long been vacant and was reviewed with the agency. The positions are an Electrician 2 and five State Fair Representatives. The positions were determined to not be critical for the agency's core functions. Savings from the positions results in a reduction of $11,498 Lottery Funds and $122,672 Other Funds.

Package 810: LFO Analyst Adjustments was approved; it reduces Lottery Funds by $57,873 to reflect updated revenue forecasts.

Package 819: Supplemental Statewide Ending Balance was approved; this package produces savings of $130,319 Lottery Funds and $440,763 Other Funds to create an increased statewide ending balance. General Fund and Lottery Funds agencies are contributing to this supplemental ending balance through a 3.5 percent biennial (or 7 percent in the second year of the biennium) reduction. The agency will be allowed to spend up to 54 percent of its biennial appropriation in the first year of the biennium, if necessary.

Summary of Performance Measure Action

See attached Legislatively Adopted 2011-13 Key Performance Measures form.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Parks and Recreation Department
Lisa Pearson -- 503-373-7501

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2009-11 Legislatively Approved Budget at March 2011 *	$0	$90,870,271	$94,290,268	$0	$16,066,381	$0	$201,226,920	883	600.89
2011-13 ORBITS printed Current Service Level (CSL)*	$0	$93,636,268	$100,809,889	$0	$8,609,710	$0	$203,055,867	883	601.41
2011-13 Governor's Recommended Budget *	$0	$88,206,624	$101,377,638	$8,759,753	$11,917,038	$0	$210,261,053	886	603.91
SUBCOMMITTEE ADJUSTMENTS (from GRB)									
Director's Office - 100									
Package 113: Improve Budget Organization									
Personal Services	0	9,004	(9,004)	0	0	0	0	0	0.00
Services and Supplies	0	12,738	(12,738)	0	0	0	0		
Special Payment	0	(491)	491	0	0	0	0		
Package 801: Targeted Statewide Adjustments									
Services and Supplies: 6.5% reduction	0	(41,448)	(66,800)	0	0	0	(108,248)	0	0.00
Package 810: LFO Analyst Adjustments									
Services and Supplies: 6.5% reduction	0	(23,309)	(37,518)	0	0	0	(60,827)	0	0.00
Package 819: Supplemental Statewide Ending Balance									
Special Payment	0	(22,153)	(35,702)	0	0	0	(57,855)		
Central Services - 200									
Package 113: Improve Budget Organization									
Personal Services	0	97,806	(97,806)	0	0	0	0	0	0.00
Services and Supplies	0	(582,943)	582,943	0	0	0	0		
Capital Outlay	0	734	(734)	0	0	0	0		
Special Payment	0	124,806	(124,806)	0	0	0	0		
Package 450: Implement BM 76									
Services and Supplies	0	47,127	(47,127)	0	0	0	0		
Package 499: Marine Reserves (one-time)									
Services & Supplies	0	500,000	(500,000)	0	0	0	0	0	0.00
Package 801: Targeted Statewide Adjustments									
Services and Supplies: 6.5% reduction	0	(328,439)	(529,328)	0	0	0	(857,767)	0	0.00
Package 810: LFO Analyst Adjustments									
Services and Supplies	0	(126,986)	(295,356)	0	0	0	(422,342)		

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Package 819: Supplemental Statewide Ending Balance									
Special Payment	0	(359,837)	(240,650)	0	0	0	(600,487)		
Park Development - 300									
Package 108: Restore Heceta Head Lighthouse with Federal Grant									
Services and Supplies	0	0	(1,158,000)	0	0	0	(1,158,000)		
Package 113: Improve Budget Organization									
Personal Services	0	9,018	(9,018)	0	0	0	0	0	0.00
Services and Supplies	0	(13,820)	13,820	0	0	0	0		
Special Payment	0	(9,317)	9,317	0	0	0	0		
Package 114: Carryover New Park Development Funds									
Services & Supplies	0	(500,000)	0	0	0	0	(500,000)	0	0.00
Package 117: Carryover FIP Projects									
Services & Supplies	0	(1,150,000)	0	0	0	0	(1,150,000)	0	0.00
Package 118: Acquire Property									
Services & Supplies - shift eppropriated fund type and correct FTE count	0	0	2,466,403	(2,466,403)	0	0	0	0	0.00
Package 450: Implement BM 76									
Personal Services	0	0	0	0	0	0	0	0	0.50
Package 801: Targeted Statewide Adjustments									
Services and Supplies: 6.5% reduction	0	(1,449,539)	(526,495)	0	0	0	(1,976,034)	0	0.00
Package 810: LFO Analyst Adjustments									
Personal Services	0	(73,590)	(118,603)	0	0	0	(192,193)	(1)	(1.00)
Services and Supplies	0	(421,214)	(126,570)	0	816,898	0	269,114		
Package 819: Supplemental Statewide Ending Balance									
Special Payment	0	(860,072)	(281,391)	0	0	0	(1,141,463)	0	0.00
Direct Services - 400									
Package 101: Adjust for Increased Visitor Revenues									
Services & Supplies	0	0	(1,257,389)	0	0	0	(1,257,389)	0	0.00
Package 102: Increase Park Visitor Fees									
Services & Supplies	0	0	(440,430)	0	0	0	(440,430)	0	0.00

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Package 104: Transfer Natural Heritage Program from DSL (handled in SB 58)									
Services & Supplies	0	(21,000)	0	0	0	0	(21,000)	0	0.00
Package 105: Manage & Operate New State Parks									
Services & Supplies	0	0	(168,000)	0	0	0	(168,000)	0	0.00
Capital Outlay	0	0	(60,000)	0	0	0	(60,000)		
Package 111: Authorize Businesslike Spending for Parks									
Services & Supplies	0	0	5,436,708	(5,560,708)	0	0	(124,000)	0	0.00
Capital Outlay	0	0	228,174	(228,174)	0	0	0		
Special Payment account 6030	0	0	4,468	(4,468)	0	0	0	0	0.00
Package 113: Improve Budget Organization									
Personal Services	0	474,595	(474,595)	0	0	0	0	0	0.00
Services and Supplies	0	(73,813)	73,813	0	0	0	0		
Capital Outlay	0	10,507	(10,507)	0	0	0	0		
Special Payment account 6995	0	(66,657)	66,657	0	0	0	0		
Package 499: Marine Reserves (one-time)									
Services & Supplies	0	(500,000)	500,000	0	0	0	0	0	0.00
Package 801: Targeted Statewide Adjustments									
Services and Supplies: 6.5% reduction	0	(471,285)	(1,213,943)	0	0	0	(1,685,228)	0	0.00
Package 802: Vacant Position Savings									
Personal Services	0	(27,377)	(44,116)	0	0	0	(71,493)	(3)	(0.76)
Package 810: LFO Analyst Adjustments									
Personal Services	0	73,590	118,603	0	0	0	192,193	1	1.00
Services and Supplies	0	(404,121)	(402,108)	0	0	0	(806,229)		
Package 819: Supplemental Statewide Ending Balance									
Special Payment account 6995	0	(1,176,828)	(2,002,838)	0	0	0	(3,179,666)	0	0.00
Community Support & Grants									
Package 104: Transfer Natural Heritage Program from DSL (handled in SB 58)									
Services & Supplies	0	0	0	0	(113,000)	0	(113,000)	0	0.00
Package 106: Manage Main Street Heritage Program									
Services & Supplies	0	0	(50,000)	0	0	0	(50,000)	0	0.00
Special Payment account 6030	0	0	(7,410)	0	0	0	(7,410)		
Special Payment account 6035	0	0	(49,590)	0	0	0	(49,590)		
Package 450: Implement BM 76									

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Personal Services	0	(484,618)	0	0	0	0	(484,618)	0	(0.50)
Services and Supplies	0	(1)	0	0	0	0	(1)		
Special Payment account 6015	0	218,746	0	0	0	0	218,746		
Special Payment account 6020	0	218,746	0	0	0	0	218,746		
Package 801: Targeted Statewide Adjustments									
Special Payments: 6.5% reduction	0	(13,166)	(141,285)	0	0	0	(154,451)	0	0.00
Package 810: LFO Analyst Adjustments									
Services and Supplies	0	(165,205)	0	0	0	0	(165,205)	0 #	0.00
Package 819: Supplemental Statewide Ending Balance									
Special Payment account 6995	0	(478,131)	(487,329)	0	0	0	(965,460)	0	0.00
Oregon Exposition Center - 600									
Package 112: Authorize Businesslike Spending for Expo									
Services & Supplies	0	0	500,000	(500,000)	0	0	0	0	0.00
Package 801: Targeted Statewide Adjustments									
Services and Supplies: 6.5% reduction	0	(111,356)	(530,420)	0	0	0	(641,776)	0	0.00
Package 802: Vacant Position Savings									
Personal Services	0	(11,498)	(122,672)	0	0	0	(134,170)	(6)	(1.12)
Package 810: LFO Analyst Adjustments									
Services and Supplies	0	(57,873)	0	0	0	0	(57,873)	0 #	0.00
Package 819: Supplemental Statewide Ending Balance									
Special Payment account 6995	0	(130,319)	(440,763)	0	0	0	(571,082)	0	0.00
TOTAL ADJUSTMENTS	$0	($8,358,989)	($2,119,644)	($8,759,753)	$703,898	$0	($18,534,488)	(9)	(1.88)
SUBCOMMITTEE RECOMMENDATION *	$0	$79,847,635	$99,257,994	$0	$12,620,936	$0	$191,726,565	877	602.03
% Change from 2009-11 Leg Approved Budget	0.00%	-12.13%	5.27%	0.00%	-21.45%	0.00%	-4.72%	-0.68%	0.19%
% Change from 2011-13 Current Service Level	0.00%	-14.73%	-1.54%	0.00%	46.59%	0.00%	-5.58%	-0.68%	0.10%
% Change from 2011-13 Governor's Recommended Budget	0.00%	-9.48%	-2.09%	-100.00%	5.91%	0.00%	-8.81%	-1.02%	-0.31%

Legislatively Proposed 2011-2013 Key Performance Measures

Agency: PARKS and RECREATION DEPARTMENT

Mission: To provide and protect outstanding natural, scenic, cultural, historic and recreational sites for the enjoyment and education of present and future generations.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2012	Target 2013
1 - PARK VISITATION - Visitors per acre of Oregon Parks and Recreation Department property.		Approved KPM	423.00	450.00	450.00
2 - HERITAGE PROGRAM BENEFITS - Number of properties, sites, or districts that benefit from an OPRD-managed heritage program.		Approved KPM	1,907.00	2,087.00	2,087.00
3 - Grant Programs - Percent of Oregon communities that benefit from an OPRD-managed grant program.		Approved KPM	45.00	40.00	40.00
4 - CITIZEN SATISFACTION - Percent of Oregonians who believe that Oregon is doing a "Very or Somewhat Good" job of providing parks and natural areas and preserving Oregon's heritage.		Approved KPM	91.00		
5 - PROPERTY ACQUISITION - Recreation lands index: Park lands and waters acquired by OPRD as a percentage of total goal. (Linked to Oregon Benchmark #91)		Approved KPM	77.30	75.60	75.60
6 - ALTERNATIVE CAMPING FACILITIES - Percent of alternative camping opportunities per total campsites available.		Approved KPM	4.70	4.90	4.90
7 - FACILITIES BACKLOG - Percent reduction in facilities backlog since 1999.		Approved KPM	68.60	74.00	74.00
8 - CUSTOMER SATISFACTION – Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Accuracy	Approved KPM	96.00	94.00	94.00
8 - CUSTOMER SATISFACTION – Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Availability of Information	Approved KPM	94.00	94.00	94.00

Agency: PARKS and RECREATION DEPARTMENT

Mission: To provide and protect outstanding natural, scenic, cultural, historic and recreational sites for the enjoyment and education of present and future generations.

Legislatively Proposed KPMs	Customer Service Category	Agency Request	Most Current Result	Target 2012	Target 2013
8 - CUSTOMER SATISFACTION – Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Expertise	Approved KPM	95.00	94.00	94.00
8 - CUSTOMER SATISFACTION – Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Helpfulness	Approved KPM	96.00	94.00	94.00
8 - CUSTOMER SATISFACTION – Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Overall	Approved KPM	95.00	94.00	94.00
8 - CUSTOMER SATISFACTION – Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Timeliness	Approved KPM	92.00	94.00	94.00
9 - STATE FAIR REPEAT ATTENDANCE - Percentage of fairgoers who have visited the Oregon State Fair at least once every other year.		Approved KPM	81.70	87.50	87.50
10 - EXPOSITION EVENTS - Percentage increase in annual Exposition Center gross revenue.		Approved KPM	-22.00	5.00	5.00
11 - COMMISSION BEST PRACTICES - Percent of total best practices met by the State Parks and Recreation Commission.		Approved KPM	100.00	100.00	100.00

LFO Recommendation:

Approve the Department's request to continue existing KPMs and related targets into the 2011-13 biennium.

Sub-Committee Action:

76th OREGON LEGISLATIVE ASSEMBLY – 2011 Regular Session
BUDGET REPORT AND MEASURE SUMMARY

JOINT COMMITTEE ON WAYS AND MEANS

MEASURE: **HB 5035-A**

Carrier – House: **Rep. G. Smith**
Carrier – Senate: **Sen. Nelson**

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 25 – 0 – 0
House – Yeas: Beyer, Buckley, Cowan, Freeman, Garrard, Komp, Kotek, McLane, Nathanson, Nolan, Richardson, G. Smith, Thatcher, Whisnant
– Nays:
– Exc:

Senate – Yeas: Bates, Devlin, Edwards, Girod, Johnson, Monroe, Nelson, Thomsen, Verger, Whitsett, Winters
– Nays:
– Exc:

Prepared By: Jim Carbone, Department of Administrative Services

Reviewed By: Steve Bender, Legislative Fiscal Office

Meeting Date: June 29, 2011

Agency	Budget Page	LFO Analysis Page	Biennium
Various Agencies – Lottery Allocation			2011-13

Summary of Revenue Changes

The Oregon Lottery collects revenues from traditional and video lottery gaming. It pays player prizes and its operating expenses out of these revenues and then transfers the balance (net profits) to the Administrative Services Economic Development Fund (EDF). The Department of Administrative Services (DAS) then distributes funds from the EDF in adherence with constitutional and statutory funding priorities, including specific Legislative allocations. The amounts outlined in this bill are based on the Lottery revenue forecast from the DAS Office of Economic Analysis as of May 12, 2011 plus unspent dollars from the 2009 School Facilities Task Force lottery allocation that are transferred to the EDF by Senate Bill 939. As actual amounts vary, the allocations or distributions set forth within may also vary – in some cases requiring related expenditure limitation adjustments.

The Oregon Lottery transfers Lottery Funds to the Administrative Services EDF on a quarterly basis. From each quarterly transfer, a number of dedicated distributions are required by the Oregon Constitution or are provided for in Oregon Revised Statutes (ORS), including:

- The Oregon Constitution requires that 18 percent of net proceeds be distributed to the Education Stability Fund.
- The Oregon Constitution requires that 15 percent of net proceeds be distributed to the Parks and Natural Resources Fund.
- Oregon statute requires that 2.5 percent of net proceeds of video lottery gaming be distributed to the counties for economic development projects. Beginning with the 2005-07 biennium, 50 percent of the operating costs for the Economic Revitalization Team (ERT) established by ORS 284.555 are also funded from this source.
- Oregon statute requires that one percent of net profits be distributed to the Sports Lottery Account for sports programs at state institutions of higher education and for scholarships.
- Oregon statute requires that one percent of net profits be transferred to the Oregon Health Authority for Gambling Addiction prevention and treatment programs.
- Oregon statute requires that one percent of the net profits, not to exceed $1.53 million annnally, be transferred to the County Fair account. The maximum amount is adjusted each biennium pursuant to certain changes in the Consumer Price Index.
- Oregon statute requires that annual debt service payments for outstanding lottery bonds be satisfied before allocating for other purposes.

Finally, the Legislature makes other allocations from the EDF within authorized public purposes. These purposes include job creation, economic development and public education. Currently, the bulk of allocations are made to the Department of Education for the State School Fund and to the Oregon Business Development Department for various program expenditures. During the 2011-13 biennium, debt service requirements will comprise approximately 21.8 percent of the total distributions from this account.

Debt service allocations are paid annually. Interest earned on the EDF remains within the fund itself. If at the end of any quarter funds remain undistributed, they will remain in the EDF for allocation in future quarters. If in any quarter revenue in the EDF is insufficient to pay for quarterly distribution of allocations, DAS will first fund debt service obligations. Remaining revenues will be distributed in a prorated manner.

Summary of Capital Construction Subcommittee Action

Allocation of Lottery Revenue

House Bill 5035 allocates lottery revenue from the EDF. The amounts outlined in this bill are based on the Lottery revenue forecast from the DAS Office of Economic Analysis as of May 12, 2011, with the adjustment identified in the prior section. The attached tables display the Lottery Funds allocated by the Subcommittee from the EDF. The allocations are summarized below.

- A total of $240.4 million Lottery Funds is allocated for debt service for outstanding and newly-authorized bonds. These funds are allocated to the DAS since the DAS Capital Investment Section manages debt service for the state. DAS will transfer the necessary funding to the Department of Education, Department of Higher Education, Oregon Business Development Department, Housing and Community Services Department, Department of Transportation, Department of Community Colleges and Workforce Development, Department of Forestry, Department of Energy, and the Water Resources Department for the payment of debt on existing and new lottery bonds. New lottery bond projects for the 2011-13 biennium, authorized by House Bill 5036, include the following:
    - Lane Transit EmX Extension
    - The Willow Creek / SAGE Center Improvements
    - Eastern Oregon Trade Center
    - Roseburg Veterans' Home
    - Milton-Freewater levee and bridge improvements
    - Oregon Historical Society
    - Oregon State University - Cascades Campus Graduate Studies Building
    - Oregon Institute of Technology - Portland Campus Consolidation
    - Oregon State University – New business education building
    - Southern Oregon University –Science Building deferred maintenance and seismic upgrade
    - Western Oregon University – Natural Science Laboratory Annex
    - Eastern Oregon University – Quinn Coliseum deferred maintenance
    - Oregon University System – System-wide capital renewal, code compliance and safety projects
    - Oregon Department of Water Resources - Umatilla Basin
    - Department of Forestry – Gilchrist Forest
    - Oregon Department of Transportation – Connect Oregon IV
    - Housing and Community Services – Affordable Housing Grants

- The State School Fund is allocated $374.7 million Lottery Funds.

- DAS is allocated $18,354 for transfer to the Department of Agriculture for administration of county fairs.

- A total of $53.6 million Lottery Funds is allocated for the programs of the Oregon Business Development Department. This total excludes amounts allocated for debt service payments on Lottery revenue bonds, but includes $6.8 million for Shared Services; $45.5 million for Business, Innovation and Trade; and $1.2 million for the Film and Video Office.

- The Office of the Governor is allocated $1.9 million Lottery Funds for the Economic Revitalization Team. Half of this funding will come from a reduction in the video lottery proceeds that are distributed to counties for economic development.

Education Stability Fund

A constitutional amendment approved by Oregon voters in 1997, and amended in 2002, requires that 18 percent of net lottery proceeds be transferred to the Education Stability Fund. Interest earnings on this fund are continuously appropriated for the benefit of education programs. These earnings are split 75 percent to the Oregon Education Fund, which is currently used to help pay debt service on lottery bonds that were previously issued for the Department of Education, and 25 percent to the Oregon Student Assistance Commission.

Five percent of the amount deposited in the Education Stability Fund is deposited into the Oregon Growth Account within the Fund. All declared earnings from this account are continuously appropriated to the Oregon Education Fund and the Oregon Student Assistance Commission. After June 30, 2013 the amount credited to the Oregon Growth Account will increase to ten percent of the deposits into the Education Stability Fund. The transfers and distributions relating to the Education Stability Fund as described here are established by the Oregon Constitution and by other statutes – therefore House Bill 5035 does not include provisions relating to them.

Parks and Natural Resources Fund

Ballot Measure 76, approved by Oregon voters in 2010, requires 15 percent of net lottery proceeds to be transferred to the Parks and Natural Resources Fund. This fund is continuously appropriated for the benefit of parks and recreation and for native species protection and restoration. This transfer is established by the Oregon Constitution; House Bill 5035, therefore, does not include provisions relating to it.

County Economic Development

ORS 461.547 requires that 2.5 percent of net proceeds of video lottery gaming be distributed to the counties for economic development projects. Beginning with the 2005-07 biennium, 50 percent of the operating costs for the Economic Revitalization Team (ERT) established by ORS 284.555 have also been funded from this source.

The Subcommittee approved allocating a fixed dollar amount for county economic development during the 2011-13 biennium, rather than the percentage allocation described in statute. The fixed dollar amount is $37,118,584, which is equal to 2.5 percent of the amount of video lottery proceeds forecasted in the May 2011 revenue forecast, minus one-half of the Economic Revitalization Team allocation.

Gambling Addiction Prevention and Treatment
The 1999 Legislature statutorily dedicated one percent of net lottery proceeds to be transferred to the Oregon Health Authority to fund gambling addiction programs in the state.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of $10,972,521 for the 2011-13 biennium.

Oregon University System Sports Lottery Account
Beginning in 2007, one percent of net lottery proceeds are dedicated to the Oregon University System for distribution to institutions to offset the costs of intercollegiate athletic programs and for academic scholarships.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of $8,825,680 for the 2011-13 biennium.

County Fairs
The 2001 Legislature statutorily dedicated one percent of net lottery proceeds, with certain limitations, for distribution to county fair programs throughout the state. This amount is adjusted by inflation each biennium.

Instead of the percentage allocation described in statute, the Subcommittee approved a fixed allocation of $3,600,135 for the 2011-13 biennium.

Lottery Funds Expenditure Limitation
Lottery Funds expenditure limitation related to these allocations is generally contained within the respective agency budget bills and Senate Bill 5508.

LOTTERY FUNDS CASH FLOW SUMMARY

	2009-11 Legislatively Approved Budget	2011-13 Legislatively Adopted Budget	Percent Change
ECONOMIC DEVELOPMENT FUND			
RESOURCES			
Beginning Balance	$1,352,767	$244,821	-81.9%
REVENUES			
Transfers from Lottery			
Net Proceeds	1,056,788,127	1,120,295,553	6.0%
Administrative Savings	29,304,809	8,000,000	-72.7%
Other Revenues	1,112,572	1,100,000	-1.1%
Interest Earnings			
Other		1,361,248	
Total Revenue	1,087,205,508	1,130,756,801	4.0%
TOTAL RESOURCES	1,088,558,275	1,131,001,622	3.9%
DISTRIBUTIONS / ALLOCATIONS			
Distribution of Video Revenues to Counties	(30,520,633)	(37,118,584)	21.6%
Distribution to Higher Education for Sports Programs	(9,665,082)	(8,825,680)	-8.7%
Distribution to Education Stability Fund	(195,496,728)	(203,093,200)	3.9%
Distribution to Parks and Natural Resources Fund	(162,913,940)	(169,244,333)	3.9%
Distribution for Gambling Addiction	(8,739,929)	(10,972,521)	25.5%
Allocation to State School Fund	(428,422,165)	(374,741,287)	-12.5%
Debt Service Allocations	(216,404,804)	(240,443,627)	11.1%
Other Agency Allocations	(36,150,173)	(59,040,014)	63.3%
TOTAL DISTRIBUTIONS / ALLOCATIONS	(1,088,313,454)	(1,103,479,246)	1.4%
ENDING BALANCE	$244,821	$27,522,376	11141.8%
EDUCATION STABILITY FUND (not including OGA or ORTDF)			
RESOURCES			
Beginning Balance	0	5,022,586	
Revenues			
Transfer from the Economic Development Fund	185,721,892	192,938,540	3.9%
Interest Earnings	1,466,342	1,606,173	9.5%
Total Revenue	187,188,233	194,544,713	3.9%
TOTAL RESOURCES	187,188,233	199,567,299	6.6%
DISTRIBUTIONS			
Interest Distributions	(1,466,463)	(1,606,173)	9.5%
Transfers to the State School Fund	(180,699,184)	(182,239,000)	0.9%
TOTAL DISTRIBUTIONS	(182,165,647)	(183,845,173)	0.9%
ENDING BALANCE	$5,022,586	$15,722,126	213.0%

2011-13 LOTTERY FUNDS ALLOCATIONS AND EXPENDITURES

	New Lottery Funds Allocation	Beginning Lottery Balance	Interest and Other Earnings	LAB Expenditure Limitation	Ending Lottery Balance
ECONOMIC DEVELOPMENT FUND					
DEBT SERVICE COMMITMENTS					
Department of Education					
Outstanding bonds	47,811,752	340,029	509,719	47,811,752	849,748
Department of Higher Education					
Outstanding bonds	13,223,235	695,350	0	13,918,585	0
New bonds	214,871			214,871	
Business Development Department					
Outstanding bonds	79,199,162	70,881	0	79,270,043	0
Housing and Community Services Dept.					
Outstanding bonds	10,045,891	25,711	0	10,071,602	0
New bonds	312,164	0	0	312,164	0
Department of Transportation					
Outstanding bonds	69,455,197	245,345	0	69,700,542	0
Department of Administrative Services					
Outstanding bonds	6,823,325	59,991	0	6,883,316	0
New bonds	1,281,027	0	0	1,281,027	0
Community Colleges & Workforce Development					
Outstanding bonds	6,841,327	41,316	0	6,882,643	0
Department of Forestry					
Outstanding bonds	2,274,497	3,613	0	2,278,110	0
New bonds	175,837			175,837	
Department of Energy					
Outstanding bonds	2,079,252	9,187	0	2,088,439	0
Water Resources Department					
Outstanding bonds	553,635	661	0	554,296	0
New bonds	152,455	0	0	152,455	0
OTHER ALLOCATIONS					
Department of Higher Education					
Sports Lottery Account	8,825,680	0	0	8,825,680	0
Department of Education					
State School Fund	374,741,287	0	0	374,741,287	0
Department of Administrative Services					
For Department of Agriculture County Fairs Admin.	18,354	5,010	0	20,158	3,206
Distribution to County Fairs	3,600,135	2,265	0	3,576,453	25,947
Business Development Department					
Shared Services	6,822,694	0	0	6,822,694	0
Business, Innovation, Trade	45,534,264	3,406,557	120,000	49,060,821	0
Film and Video	1,207,893	0	0	1,207,893	0
Office of the Governor					
Economic Revitalization Team	1,856,674	84,902	0	1,856,674	84,902
Oregon Health Authority					
Gambling Addiction Treatment	10,972,521	0	573,040	10,779,583	765,978
TOTAL ECONOMIC DEVELOPMENT FUND	$694,023,129	$4,990,818	$1,202,759	$698,486,925	$1,729,781
EDUCATION STABILITY FUND / OREGON EDUCATION FUND					
Student Assistance Commission					
Opportunity Grant	401,543	0	0	401,543	0
Department of Education					
Education bonds outstanding	1,041,422	4,325,602	0	4,499,878	867,146
TOTAL EDUCATION STABILITY/OREGON EDUCATION FUND	$1,442,965	$4,325,602	$0	$4,901,421	$867,146

76th OREGON LEGISLATIVE ASSEMBLY – 2011 Regular Session
BUDGET REPORT AND MEASURE SUMMARY

JOINT COMMITTEE ON WAYS AND MEANS

MEASURE: **SB 58-A**

Carrier – House: **Rep. Cowan**
Carrier – Senate: **Sen. Thomsen**

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 24 – 0 – 1
House – Yeas: Beyer, Buckley, Cowan, Freeman, Garrard, Komp, Kotek, McLane, Nathanson, Nolan, Richardson, G. Smith, Thatcher, Whisnant
– Nays:
– Exc:

Senate – Yeas: Devlin, Edwards, Girod, Johnson, Monroe, Nelson, Thomsen, Verger, Whitsett, Winters
– Nays:
– Exc: Bates

Prepared By: Lisa Pearson, Department of Administrative Services

Reviewed By: Susie Jordan, Legislative Fiscal Office

Meeting Date: May 13, 2011

Agency	Budget Page	LFO Analysis Page	Biennium
Department of State Lands	---	---	2011-13
Oregon Parks and Recreation Department			

Budget Summary*

	2009-11 Legislatively Approved Budget (1)	2011-13 Current Service Level	2011-13 Governor's Budget	2011-13 Committee Recommendation	Committee Change from 2009-11 Leg Approved $ change	Committee Change from 2009-11 Leg Approved % change
Department of State Lands	$					
Other Funds	0	0	0	(20,827)	-20,827	-100.0%
Federal Funds	0	0	0	(130,133)	-130,133	-100.0%
Total	$ 0	$ 0	$ 0	$ (150,960)	(150,960)	-100.0%
Oregon Parks and Recreation Dept.	$					
Other Funds	0	0	0	21,000	+21,000	-100.0%
Federal Funds	0	0	0	113,000	+113,000	-100.0%
Total	$ 0	$ 0	$ 0	$ 134,000	134,000	-100.0%

Position Summary

Authorized Positions	0	0	0	-	0
Full-time Equivalent (FTE) Positions	0.00	0.00	0.00	-	0.00

Summary of Revenue Changes

Since the 2005-07 biennium, the only revenue for the Natural Heritage program has been federal grant funds.

Summary of Subcommittee Action

Senate Bill 58 moves the Natural Heritage Advisory Council program from the Department of State Lands (DSL) to the Oregon Parks and Recreation Department (OPRD), effective January 1, 2012. The transfer is accomplished by abolishing the Natural Heritage Advisory Council and transferring its duties to OPRD. Other program activities are performed by the Institute for Natural Resources at Oregon State University, including implementing the Natural Heritage Plan and Natural Heritage Data Bank. DSL has provided administrative support for the council and production of the Natural Areas Plan, and it has been the principal applicant for federal section 6 (Endangered Species Act) grants. When the grant applications have been successful, DSL has distributed the proceeds to local governments and conservation groups.

Because DSL is primarily concerned with managing the Common School Fund for current and future generations of Oregonians, the program does not fit well within the department's scope of activities. The mission of OPRD includes a requirement to protect outstanding natural and scenic areas. A part of that mission is already carried out through the park operating programs and the state historic preservation office. In addition, OPRD has experience with federal grant programs. For these reasons OPRD is a more appropriate agency to manage the program. The bill was requested by the Governor on behalf of the two agencies.

Senate Bill 58 reduces DSL Other Funds expenditure limitation by $20,827 and Federal Funds expenditure limitation by $130,133. It increases OPRD expenditure limitations by $21,000 Other Funds and $113,000 Federal Funds. Because the bill is effective January 1, 2012, DSL will retain six months of expenditure limitation and OPRD will add 18 months of expenditure limitation.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Department of State Lands
Oregon Parks and Recreation Department
Lisa Pearson -- 503-373-7501

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Department of State Lands									
Natural Heritage Program - 020									
Transfer Natural Heritage Program to OPRD									
Services and Supplies	0	0	(20,828)	0	(100,358)	0	(121,186)		
Special Payments account 6030	0	0	0	0	(29,775)	0	(29,775)		
TOTAL ADJUSTMENTS	$0	$0	($20,828)	$0	($130,133)	$0	($150,961)	-	-
SUBCOMMITTEE RECOMMENDATION - State Lands	$0	$0	($20,828)	$0	($130,133)	$0	($150,961)	-	-
Oregon Parks and Recreation Department									
Direct Services - 400									
Transfer Natural Heritage Program to OPRD									
Services and Supplies	0	0	21,000	0	0	0	21,000		
Community Support and Grants - 500									
Transfer Natural Heritage Program to OPRD									
Special Payments account 6025	0	0	0	0	113,000	0	113,000		
TOTAL ADJUSTMENTS	$0	$0	$21,000	$0	$113,000	$0	$134,000	-	-
SUBCOMMITTEE RECOMMENDATION - Oregon Parks and Recreation Department	$0	$0	$21,000	$0	$113,000	$0	$134,000	-	-

76th OREGON LEGISLATIVE ASSEMBLY – 2012 Session
BUDGET REPORT AND MEASURE SUMMARY

JOINT COMMITTEE ON WAYS AND MEANS

MEASURE: **SB 5701-A**

Carrier – House: **Rep. Richardson**
Carrier – Senate: **Sen. Devlin**

Action: Do Pass as Amended and as Printed A-Engrossed

Vote: 24 – 0 – 1
House – Yeas: Beyer, Buckley, Cowan, Freeman, Garrard, Komp, McLane, Nathanson, Nolan, Read, Richardson, G. Smith, Thatcher, Whisnant
– Nays:
– Exc:

Senate – Yeas: Bates, Devlin, Girod, Johnson, Monroe, Nelson, Thomsen, Verger, Whitsett, Winters
– Nays:
– Exc: Edwards

Prepared By: Linda Ames, Laurie Byerly, Doug Wilson
Legislative Fiscal Office

Reviewed By: Sheila Baker, Legislative Fiscal Office

Meeting Date: March 5, 2012

Agency	Budget Page	LFO Analysis Page	Biennium
Various Agencies			
Emergency Board	---	---	2011-13

Budget Summary*

* Excludes Capital Construction	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
Emergency Board				
Emergency Fund				
General Fund - Emergency Fund	$ 25,000,000	$ 27,218,734	$ 2,218,734	8.87%
General Fund - Special Purpose Appropriations				
Public Defense Services Commission	$ 0	$ 3,500,000	$ 3,500,000	-
Oregon Judicial Department	$ 0	$ 1,084,432	$ 1,084,432	-
Allotment mitigation; home foreclosure issues; human services caseloads	$ 0	$ 60,000,000	$ 60,000,000	-
Education programs	$ 0	$ 10,000,000	$ 10,000,000	-
Forestry, fire suppression costs	$ 4,781,000	$ 2,660,983	$ -2,120,017	-44.34%
Early learning programs	$ 17,649,000	$ 0	$ -17,649,000	-100.00%
Employment-related daycare and others	$ 5,713,750	$ 0	$ -5,713,750	-100.00%
Child welfare differential response	$ 5,000,000	$ 0	$ -5,000,000	-100.00%
Department of Human Services/ Oregon Health Authority program costs	$ 8,000,000	$ 0	$ -8,000,000	-100.00%
Oregon Youth Authority	$ 1,700,000	$ 0	$ -1,700,000	-100.00%
Education Program Area				
Department of Community Colleges and Workforce Development				
General Fund	$ 403,049,433	$ 402,796,921	$ -252,512	-0.06%
General Fund Debt Service	15,341,082	15,693,047	351,965	2.29%
Lottery Funds Debt Service	6,882,643	7,144,080	261,437	3.80%
Other Funds Debt Service	0	200,000	200,000	-
Department of Education				
General Fund	$ 5,498,242,728	$ 5,501,087,079	$ 3,344,351	0.06%
Lottery Funds	556,980,287	554,000,717	-2,979,570	-0.53%
Lottery Funds Debt Service	52,311,630	54,160,517	1,848,887	3.53%
Other Funds	55,144,882	60,754,918	5,610,036	10.17%
Other Funds Debt Service	2,464,515	2,525,733	61,218	2.48%

* Excludes Capital Construction	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
Oregon University System				
General Fund	$ 596,905,346	$ 596,893,796	$ -11,550	0.00%
General Fund Debt Service	72,263,657	71,370,757	-892,900	-1.24%
Lottery Funds	8,825,680	8,592,720	-232,960	-2.64%
Lottery Funds Debt Service	14,133,456	14,394,033	260,577	1.84%
Other Funds Debt Service	23,541,337	23,885,391	344,054	1.46%
Oregon Health & Science University				
General Fund	$ 66,059,636	$ 66,041,261	$ -18,375	-0.03%
Oregon Student Access Commission				
General Fund	$ 99,921,326	$ 99,891,570	$ -29,756	-0.03%
Teacher Standards & Practices Commission				
General Fund	$ 100,000	$ 0	$ -100,000	-100.00%
Federal Funds	0	85,455	85,455	-
Human Services Program Area				
Oregon Health Authority				
General Fund	$ 1,667,478,497	$ 1,642,896,745	$ -24,581,752	-1.47%
Lottery Funds	10,779,583	10,388,614	-390,969	-3.63%
Other Funds	1,918,748,828	1,937,343,629	18,594,801	0.97%
Federal Funds	4,877,574,818	5,030,408,569	152,833,751	3.13%
Department of Human Services				
General Fund	$ 2,019,007,853	$ 2,122,494,290	$ 103,486,437	5.13%
Other Funds	430,256,781	452,262,224	22,005,443	5.11%
Federal Funds	3,131,478,990	3,292,158,766	160,679,776	5.13%

* Excludes Capital Construction

	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
Public Safety Program Area				
Department of Corrections				
General Fund	$ 1,188,270,117	$ 1,221,349,965	$ 33,079,848	2.78%
General Fund Debt Service	133,972,115	138,859,174	4,887,059	3.65%
General Fund Capital Improvement	2,543,185	2,635,425	92,240	3.63%
Other Funds	27,563,757	30,884,955	3,321,198	12.05%
Other Funds Capital Improvement	0	413,449	413,449	-
Federal Funds	6,908,809	7,816,182	907,373	13.13%
Criminal Justice Commission				
Federal Funds	$ 12,512,069	$ 19,499,190	$ 6,987,121	55.84%
District Attorneys and their Deputies				
General Fund	$ 9,979,285	$ 10,339,261	$ 359,976	3.61%
Department of Justice				
General Fund	$ 53,992,283	$ 53,831,443	$ -160,840	-0.30%
Other Funds	225,622,550	224,899,837	-722,713	-0.32%
Federal Funds	107,968,730	107,173,021	-795,709	-0.74%
Oregon Military Department				
General Fund	$ 14,341,387	$ 18,757,381	$ 4,415,994	30.79%
General Fund Debt Service	9,727,048	9,655,111	-71,937	-0.74%
Other Funds	120,644,724	124,763,063	4,118,339	3.41%
Other Funds Debt Service	112,363	660,530	548,167	487.85%

* Excludes Capital Construction	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
Department of State Police				
General Fund	$ 215,889,726	$ 221,145,845	$ 5,256,119	2.43%
Lottery Funds	6,653,450	6,855,630	202,180	3.04%
Other Funds	93,439,786	93,876,661	436,875	0.47%
Federal Funds	9,122,153	9,644,097	521,944	5.72%
Department of Public Safety Standards and Training				
General Fund Debt Service	$ 10,968,292	$ 11,283,810	$ 315,518	2.88%
Other Funds	33,836,196	32,962,299	-873,897	-2.58%
Oregon Youth Authority				
General Fund	$ 251,618,682	$ 250,012,705	$ -1,605,977	-0.64%
General Fund Debt Service	5,155,518	5,342,506	186,988	3.63%
Economic and Community Development Program Area				
Oregon Business Development Department				
General Fund	$ 3,851,208	$ 3,842,479	$ -8,729	-0.23%
Lottery Funds	57,070,679	56,577,026	-493,653	-0.86%
Lottery Funds Debt Service	79,270,043	82,100,202	2,830,159	3.57%
Other Funds	24,000,075	23,722,575	-277,500	-1.16%
Other Funds Debt Service	1,797,848	2,119,733	321,885	17.90%
Other Funds Nonlimited	196,559,609	193,244,609	-3,315,000	-1.69%
Employment Department				
General Fund	$ 3,670,948	$ 3,334,080	$ -336,868	-9.18%
Other Funds	132,527,941	127,142,810	-5,385,131	-4.06%
Federal Funds - CCDF	128,161,683	134,361,683	6,200,000	4.84%
Federal Funds -Non-CCDF	145,721,505	158,066,704	12,345,199	8.47%

* Excludes Capital Construction	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
Housing and Community Services Department				
General Fund	$ 10,018,855	$ 10,155,271	$ 136,416	1.36%
Lottery Funds Debt Service	10,383,766	10,464,685	80,919	0.78%
Other Funds	140,534,236	149,615,398	9,081,162	6.46%
Federal Funds	203,039,554	208,039,554	5,000,000	2.46%
Department of Veterans' Affairs				
General Fund	$ 6,469,659	$ 6,562,195	$ 92,536	1.43%
Natural Resources Program Area				
State Department of Agriculture				
General Fund	$ 12,917,172	$ 12,108,804	$ -808,368	-6.26%
Lottery Funds	6,894,457	7,827,343	932,886	13.53%
Other Funds	52,099,191	52,140,502	41,311	0.08%
Department of Geology and Mineral Industries				
General Fund	$ 2,465,906	$ 2,464,702	$ -1,204	-0.05%
Other Funds	7,246,479	8,955,783	1,788,304	23.59%
Federal Funds	3,558,985	5,347,289	1,709,304	50.25%
State Department of Energy				
Lottery Funds	$ 2,088,439	$ 2,164,185	$ 75,746	3.63%
Other Funds	31,477,822	35,726,832	4,249,010	13.50%
Federal Funds	36,736,670	36,845,834	109,164	0.30%
Department of Environmental Quality				
General Fund	$ 19,693,974	$ 19,438,356	$ -255,618	-1.30%
General Fund Debt Service	5,379,568	5,573,180	193,612	3.60%

* Excludes Capital Construction	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
State Department of Fish and Wildlife				
General Fund	$ 6,729,454	$ 6,429,582	$ -299,872	-4.46%
General Fund Debt Service	338,094	350,262	12,168	3.60%
Other Funds	197,593,072	197,564,072	-29,000	-0.01%
Federal Funds	109,794,486	109,934,486	140,000	0.13%
State Forestry Department				
General Fund	$ 45,035,023	$ 47,243,020	$ 2,207,997	4.90%
General Fund Debt Service	2,836,524	2,938,611	102,087	3.60%
Lottery Funds Debt Service	2,453,947	2,542,324	88,377	3.60%
Land Conservation & Development Department				
General Fund	$ 10,885,017	$ 11,132,225	$ 247,208	2.27%
State Marine Board				
Other Funds	$ 22,020,102	$ 23,287,102	$ 1,267,000	5.75%
Department of State Lands				
General Fund	$ 0	$ 681,266	$ 681,266	-
Other Funds	36,548,525	37,606,122	1,057,597	2.89%
Federal Funds	5,671,787	6,099,914	428,127	7.55%
State Parks and Recreation Department				
Lottery Funds	$ 79,815,323	$ 81,546,565	$ 1,731,242	2.17%
Oregon Watershed Enhancement Board				
Lottery Funds	$ 64,796,420	$ 64,012,066	$ -784,354	-1.21%
Water Resources Department				
General Fund	$ 20,614,684	$ 20,359,297	$ -255,387	-1.24%
Lottery Funds Debt Service	706,751	732,384	25,633	3.63%

* Excludes Capital Construction	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
Transportation Program Area				
Department of Transportation				
General Fund Debt Service	$ 15,416,053	$ 0	$ -15,416,053	-100.00%
Lottery Funds Debt Service	69,700,542	72,614,930	2,914,388	4.18%
Other Funds	3,201,362,946	3,211,074,312	9,711,366	0.30%
Other Funds Debt Service	351,243,517	367,214,388	15,970,871	4.55%
Consumer and Business Services Program Area				
Department of Consumer and Business Services				
Federal Funds	$ 753,662	$ 3,187,702	$ 2,434,040	322.96%
Oregon Health Licensing Agency				
Other Funds	$ 6,612,566	$ 6,591,815	$ -20,751	-0.31%
Bureau of Labor and Industries				
General Fund	$ 11,282,811	$ 11,068,996	$ -213,815	-1.90%
Administration Program Area				
Department of Administrative Services				
General Fund Debt Service	$ 6,575,467	$ 6,813,955	$ 238,488	3.63%
Lottery Funds Debt Service	8,164,343	8,497,075	332,732	4.08%
Other Funds	397,950,590	395,575,646	-2,374,944	-0.60%
Employment Relations Board				
General Fund	$ 932,803	$ 1,932,803	$ 1,000,000	107.20%

* Excludes Capital Construction		2011-13 Legislatively Adopted Budget		2012 Session Legislatively Approved Budget		Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
Office of the Governor							
General Fund	$	13,339,757	$	13,607,119	$	267,362	2.00%
Other Funds		2,740,911		2,740,912		1	0.00%
State Library							
General Fund	$	2,868,303	$	2,848,417	$	-19,886	-0.69%
Oregon Liquor Control Commission							
Other Funds	$	133,668,473	$	134,176,446	$	507,973	0.38%
Public Employees Retirement System							
Other Funds	$	78,010,820	$	77,260,820	$	-750,000	-0.96%
Department of Revenue							
General Fund	$	146,373,434	$	145,198,243	$	-1,175,191	-0.80%
Secretary of State							
General Fund	$	12,040,291	$	11,906,971	$	-133,320	-1.11%
State Treasurer							
Other Funds	$	34,998,684	$	35,248,684	$	250,000	0.71%
Judicial Branch Program Area							
Judicial Department							
General Fund	$	342,262,371	$	346,366,819	$	4,104,448	1.20%
General Fund Debt Service		16,971,657		20,257,855		3,286,198	19.36%
Other Funds		24,966,976		55,747,370		30,780,394	123.28%
Other Funds Capital Improvement		0		97,460		97,460	-
Commission on Judicial Fitness and Disability							
General Fund	$	183,353	$	176,934	$	-6,419	-3.50%

* Excludes Capital Construction	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
Public Defense Services Commission				
Other Funds	$ 1,192,555	$ 3,830,055	$ 2,637,500	221.16%
Legislative Branch Program Area				
Legislative Assembly				
General Fund	$ 35,780,449	$ 35,652,289	$ -128,160	-0.36%
Legislative Administration Committee				
General Fund	$ 28,438,846	$ 28,303,995	$ -134,851	-0.47%
Legislative Counsel Committee				
General Fund	$ 8,127,672	$ 8,527,715	$ 400,043	4.92%
Legislative Fiscal Officer				
General Fund	$ 5,596,558	$ 5,626,531	$ 29,973	0.54%
Legislative Revenue Officer				
General Fund	$ 1,903,986	$ 1,889,455	$ -14,531	-0.76%
Commission on Indian Services				
General Fund	$ 395,270	$ 368,819	$ -26,451	-6.69%

General Fund Total	$ 158,436,374
Lottery Funds Total	$ 6,703,657
Other Funds Total	$ 119,666,478
Federal Funds Total	$ 349,585,545

Position Summary

	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
Oregon Health Authority				
Authorized Positions	4,089	4,036	-53	-1.30%
Full-time Equivalent (FTE) positions	4,033.27	3,980.27	-53.00	-1.31%
Department of Human Services				
Authorized Positions	7,392	7,405	13	0.18%
Full-time Equivalent (FTE) positions	7,298.44	7,311.44	13.00	0.18%
Department of Corrections				
Authorized Positions	4,511	4,509	-2	-0.04%
Full-time Equivalent (FTE) positions	4,420.74	4,416.55	-4.19	-0.09%
Department of Justice				
Authorized Positions	1,290	1,290	0	0.00%
Full-time Equivalent (FTE) positions	1,270.80	1,268.55	-2.25	-0.18%
Department of Public Safety Standards and Training				
Authorized Positions	137	137	0	0.00%
Full-time Equivalent (FTE) positions	135.79	132.04	-3.75	-2.76%
Oregon Business Development Department				
Authorized Positions	131	132	1	0.76%
Full-time Equivalent (FTE) positions	129.37	129.87	0.50	0.39%
Employment Department				
Authorized Positions	1,500	1,514	14	0.93%
Full-time Equivalent (FTE) positions	1,450.30	1,463.68	13.38	0.92%
Housing and Community Services Department				
Authorized Positions	190	210	20	10.53%
Full-time Equivalent (FTE) positions	168.37	183.72	15.35	9.12%

	2011-13 Legislatively Adopted Budget	2012 Session Legislatively Approved Budget	Legislative Adjustments (difference between 2012 and 2011-13)	Percentage Change from Legislatively Adopted Budget
Department of Geology and Mineral Industries				
Authorized Positions	43	53	10	23.26%
Full-time Equivalent (FTE) positions	42.20	48.57	6.37	15.09%
Department of Energy				
Authorized Positions	127	128	1	0.79%
Full-time Equivalent (FTE) positions	113.23	118.73	5.50	4.86%
Department of Forestry				
Authorized Positions	1,192	1,192	0	0.00%
Full-time Equivalent (FTE) positions	862.32	852.19	-10.13	-1.17%
Department of Fish and Wildlife				
Authorized Positions	1,469	1,467	-2	-0.14%
Full-time Equivalent (FTE) positions	1227.32	1,225.32	-2.00	-0.16%
Department of Consumer and Business Services				
Authorized Positions	930	934	4	0.43%
Full-time Equivalent (FTE) positions	919.68	921.90	2.22	0.24%
Department of Administrative Services				
Authorized Positions	774	773	-1	-0.13%
Full-time Equivalent (FTE) positions	770.67	769.67	-1.00	-0.13%
Oregon Judicial Department				
Authorized Positions	1,878	1,878	0	0.00%
Full-time Equivalent (FTE) positions	1,739.20	1,752.66	13.46	0.77%

Revenue

The budget adjustments in Senate Bill 5701 anticipate a net $101 million increase in General Fund resources from transfers of Other Funds account balances included in Senate Bill 1579 and other actions. Two major legal settlements contribute to this increase in General Fund resources. First, the State's share of the punitive damages related to the Williams vs. Philip Morris tobacco related case is $56.2 million. This amount is transferred from the Criminal Injuries Compensation Account by Senate Bill 1579. The second is a multi-state agreement between 49 states and major mortgage lenders over mortgage fraud practices. The amount of $25.2 million will be directly deposited in the General Fund. Senate Bill 1579 transfers a further $4 million from the Department of Justice's Education and Protection Fund to the General Fund.

The rebalance plan also assumes a net increase to the June 2012 forecast of $5 million from lower than anticipated costs related to the issuance of Tax Anticipation Notes (TANs).

Summary of Committee Action

Senate Bill 5701 is the omnibus budget reconciliation bill for the 2012 legislative session, implementing the statewide rebalance plan that addresses changes in projected revenues and expenditures since the close of the 2011 session. The Joint Committee on Ways and Means approved Senate Bill 5701 with amendments to reflect budget adjustments as described below.

Statewide Adjustments/Special Actions

Statewide Restructure of State Government Business Operations

As part of the legislative plan to rebalance the 2011-13 biennium budget, the Co-Chairs of the Joint Committee on Ways and Means included a reduction of $28 million in combined General Fund and Lottery Funds as part of an effort to restructure state government business operations designed to make permanent changes to the management of agency programs and services. This effort is complementary to the Executive Branch interest in studying and modifying the state's compensation and classification systems to potentially realign the relative balance of management service and represented employees in state government.

Based on this decision, the personal services budgets of selected state agencies were reduced by targeted amounts. These amounts are highlighted in each agency's section of this budget report. The following budget note was adopted, to apply to each agency subject to the management service personal services reduction:

BUDGET NOTE

The budget rebalance plan developed by the Co-Chairs of the Joint Committee on Ways and Means included the elimination of targeted amounts from adopted budgets through actions to be taken to reduce the number of middle managers and public affairs positions in state government and to reduce the amount currently planned for advertising and personal services contracts. In order to make these targeted reductions primarily to personal services appropriations, the Legislative Fiscal Office is directed to work with agencies to identify specific management and other positions to be eliminated as part of a restructuring of business operations aimed at making permanent changes to the management of agency programs and services. Affected agencies are directed to report on the status of this effort, with the assistance of the Legislative Fiscal Office, to the Emergency Board in May 2012. Since these reductions are intended to be permanent, it is expected that no positions recommended for elimination as a result of this plan will be included in the Governor's proposed 2013-15 budget.

E-Government Funding Model Change

The statewide budget rebalance includes General Fund savings in agencies resulting from an upcoming change in the state's e-government funding model. Currently, agencies are assessed by the Department of Administrative Services (DAS) based on the number of an agency's full-time equivalent (FTE) positions to the cost of the statewide contract for e-government services. The expenditure is part of the statewide price list and is budgeted as a State Government Service Charge in an agency's budget.

In November 2011, DAS signed a contract with NICUSA to take over e-government services (the current contract expires in June 2012) using a self-funded model; under the model the vendor will be paid primarily through a convenience fee tied to certain (mostly commercial business) transactions. The new vendor and funding model is projected to be up and running in July 2012; DAS has calculated that it will be able to reduce agency assessments by $2,232,000 for the last portion of the biennium. Those assessments are eliminated in the DAS budget, along with $970,912 General Fund budgeted in other state agencies to pay for that assessment.

Emergency Board

The Emergency Board provides General Fund appropriations and Other Funds and Federal Funds expenditure limitation to state agencies for unanticipated needs in approved agency budgets when the Legislature is not in session. As part of the 2011-13 biennium statewide rebalance plan, Senate Bill 5701 adjusts the Emergency Board's general purpose and special purpose appropriations as described below.

General Purpose Emergency Fund

The bill disappropriates $681,266 General Fund from the Emergency Fund to correspond with a General Fund appropriation to the Department of State Lands, in the same amount, for payment of expenses related to the Portland Harbor Superfund. It also increases the Emergency Fund by $2.9 million. These two actions leave a balance of $27.2 million in the general purpose Emergency Fund for the 2011-13 biennium.

Special Purpose Appropriations

Senate Bill 5701 repeals five special purpose appropriations established during the 2011 legislative session for early learning programs and services ($17.7 million); employment related day care or other supports and services for children and families ($5.7 million); child welfare differential response ($5 million); Department of Human Services and Oregon Health Authority caseload and costs for programs and services ($8 million); and education-related expenses in the Oregon Youth Authority ($1.7 million). The bill also:

- Reduces a special purpose appropriation for the Department of Forestry by $2,120,017, with a corresponding $2,120,017 General Fund appropriation to the Department of Forestry to pay for fire suppression costs.
- Establishes a $3.5 million special purpose appropriation for the Public Defense Services Commission in the event that the Commission requires additional resources to support trial-level public defense services.
- Establishes a $1.1 million special purpose appropriation for the Judicial Department to meet any potential operating needs of the courts.
- Establishes a $60 million special purpose appropriation for potential allotment reduction mitigation; for home foreclosure issues; or for human services caseload increases.
- Establishes a $10 million special purpose appropriation for the preservation of education programs in case of allotment reductions. This applies to the Community College Support Fund, the Department of Education grant-in-aid programs, and the state General Fund support of the Oregon Health Sciences University.

If the moneys in the special purpose appropriations are not allocated by the Emergency Board before December 1, 2012, the moneys are available to the Emergency Board to be allocated for any purpose for which the Emergency Board lawfully may allocate funds.

Adjustments to Agency Budgets

Education Program Area

Department of Community Colleges and Workforce Development

The Committee approved a 3.5% reduction to the General Fund appropriation for the following programs that had not been subject to the supplemental ending balance adjustment made during the 2011 legislative session:

- Skill Centers – $19,250
- Trucking Solutions Consortium and loans to students participating in commercial driver training – $17,500
- National Career Readiness Certificate and on-the-job training programs – $119,000

The Committee restored $813,402 for debt service ($551,965 General Fund, $261,437 Lottery Funds, and $200,000 Other Funds) which had been reduced as part of the supplemental ending balance in the 2011 legislative session. The Community College and Workforce Development Department has $200,000 available in interest earnings on bond proceeds to make a portion of the debt service payment.

As part of the statewide effort to restructure state government business operations and management of agency programs and services, the personal services budget for the agency was reduced by $95,768 General Fund. A reduction of $994 General Fund was made for the agency's share of the statewide e-government savings.

Department of Education

The Committee approved a 3.5% reduction to the General Fund appropriation for the Oregon Department of Education (ODE) for the following new programs that had not been subject to the supplemental ending balance adjustment made during the 2011 legislative session:

- School District Collaboration (Senate Bill 252) – $175,000
- Career and Technical Education (House Bill 3362) – $70,000
- Accelerated College Credit (Senate Bill 254) – $8,750
- For Inspiration and Recognition of Science and Technology (FIRST) – $5,250
- Farm-to-School (House Bill 2800) – $7,000
- After School Meal and Snack (Senate Bill 480) – $6,300

An increase of $5,610,036 Other Funds expenditure limitation was approved for the long-term care and treatment program. The increase supports an additional 271 slots from the implementation of Senate Bill 170 (2011) and $1.6 million Other Funds for a high-cost reserve and inflation in the average net operating expenditures.

The 2011-13 legislatively adopted budget included $5 million General Fund to cover the cost from a breach of contract lawsuit. The Department was directed to first use its 2009-11 legislatively approved budget to the greatest extent possible to address the payments, with any remaining balance due to be paid from the 2011-13 appropriation. The Committee approved a reduction of $2 million General Fund as final payments have been made.

The overall funding level for the State School Fund was increased by $2.5 million to cover the cost of extending the sunset for the Small School District Supplement Fund until June 30, 2013 (one additional year). Further, the Committee modified the funding sources to address a forecasted decline in Lottery Funds revenues. The General Fund appropriation is increased by $5,479,570; the Lottery Funds allocation and expenditure limitation is decreased by $2,979,570 million.

The Committee added $587,015 General Fund for the Early Head Start Program. With this additional funding, the Department is expected to maintain 59 enrollment slots for the balance of the biennium.

A $431,521 General Fund reduction in the personal services budget for the agency was made as ODE's share of the statewide effort to restructure state government business operations and management of agency programs and services ($280,465 Operations, $151,056 School for the Deaf). The budget was also reduced by $18,413 General Fund to capture statewide e-government savings.

The Committee restored debt service of $1,848,887 Lottery Funds and $61,218 Other Funds to cover obligations that were reduced as part of the supplemental ending balance in the 2011 legislative session.

Oregon Health & Science University
The Committee approved a 3.5% reduction, or $18,375 General Fund, for new Health Care Loans (House Bill 2397, 2011) that had not been subject to the supplemental ending balance adjustment made during the 2011 legislative session.

Oregon Student Access Commission
Senate Bill 5701 reflects three adjustments to the Commission's budget. The Committee transferred $34,152 General Fund from the Oregon Opportunity Grants to child care grants to offset the 3.5% supplemental ending balance reduction for that program in the legislatively adopted budget. The second reduced personal services by $29,294 General Fund for the Commission's share of the statewide effort to restructure state government business operations and management of agency programs and services. The third change was a $462 General Fund reduction to capture statewide e-government savings.

Teacher Standards and Practices Commission
As part of the Co-Chairs' statewide rebalance plan, the Committee eliminated the $100,000 General Fund appropriation for the Educator Preparation Improvement Fund established in House Bill 3474 (2011). The Fund remains in statute and the Teacher Standards and Practices Commission may still accept grants, donations or gifts of money.

The Committee also established an $85,455 Federal Funds expenditure limitation for the Advancing Longitudinal Data for Educational Reform (ALDER) grant funds received through an intergovernmental agreement with the Department of Education. Funds will be used to support staff time, data gathering, and hardware.

Oregon University System
General Fund debt service appropriations for the Oregon University System (OUS) are adjusted based on updated repayment schedules and restorations of supplemental ending balance reductions taken as part of the legislatively adopted budget. General Fund debt service on Article XI-G general obligation bonds was increased by $1.7 million. General Fund debt service on certificates of participation (COPs) was increased by $585,977. General Fund debt service for repayment of energy loans to the Department of Energy (SELP) was decreased by $3.1 million. The net effect of these adjustments is a savings of $892,900 General Fund. Lottery Funds expenditure limitation for debt service was increased by $260,577 to meet lottery bond obligations. Sports Lottery was reduced by $232,960 to make Lottery Funds available to meet debt service obligations, with direction that this reduction be split between the University of Oregon ($118,613) and Oregon State University ($144,347), both of which are on track to experience significant increases in athletic revenues in the 2012-13 fiscal year. In addition, Other Funds debt service was increased by $344,054 to reflect the redirection of lottery bonds proceeds issued in 2007 for capital repair projects to now pay for debt service on existing lottery bonds.

The Committee approved a 3.5% reduction, $11,550 General Fund, for clinical legal education (House Bill 5056, 2011) that had not been subject to the supplemental ending balance adjustment made during the 2011 legislative session

Human Services Program Area

Oregon Health Authority

The Oregon Health Authority (OHA) budget is organized into several program areas including Health Care Programs, Addictions and Mental Health, and Public Health, as well as Central and Shared Services. Senate Bill 5701 adjusts the OHA budget for updated pricing of program caseloads, costs and revenues, and selected management actions to help "rebalance" the budget. Most notable are additional costs of $21.3 million General Fund mostly related to a shortfall in personal services funding in the budget, and $25.0 million General Fund savings primarily related to caseload changes. The rebalance plan includes agency actions to manage a portion of the personal services underfunding. Finally, the rebalance plan includes a number of technical adjustments to fix errors made in the original split of the Department of Human Services (DHS) into two agencies, and to realign resources within OHA. This includes moving 13 positions from OHA to DHS, and a realignment of positions in the Oregon State Hospital.

The budget as adjusted reflects a number of actions to be taken as a result of the $62.4 million General Fund and $390,969 Lottery Funds withheld in the legislatively adopted budget for the 3.5% supplemental statewide ending balance. These actions include various program reductions and the use of one-time revenue sources. They also include total administrative reductions of $15.3 million General Fund, including the expectation that the agency will manage $8.3 million of the personal services underfunding in the agency through holding position vacancies and other actions. This total also includes a reduction of $5.1 million General Fund, which is OHA's share of the statewide effort to restructure state government business operations and management of agency programs and services. The budget was reduced by $104,840 General Fund and $100,729 Federal Funds to reflect savings in State Government Service Charges from the changes in the state's e-government funding model.

With the addition of certain other actions beyond that already described, the approved adjustments result in an overall $146.5 million increase in the agency's total funds budget, but a $24.6 million General Fund decrease. These actions also result in a $390,969 decrease in Lottery Funds expenditure limitation, an $18.6 million increase in Other Funds expenditure limitation, a $152.8 million increase in Federal Funds limitation, and a reduction of 53 positions (53.00 FTE).

A more detailed description of each program area follows.

Health Care Programs

The budget adjustments in Senate Bill 5701 reflect a net reduction of $34.1 million General Fund in the Health Care Programs budget, with a $4.3 million increase in Other Funds expenditure limitation and a $64 million increase in Federal Funds expenditures limitation. Positions are reduced by 18 (18.00 FTE).

The rebalance plan approved by the Committee includes overall savings of $25.9 million General Fund, primarily as a result of lower caseloads, but also savings from a slight increase in the federal match rate. Increased costs include a shortfall of $1.2 million in tobacco tax forecast, as well as $2.6 million in General Fund costs related to the Medicaid Management Information System (MMIS) as a result of new federal requirements. The federal government will contribute $21.8 million or 90% of these costs. The rebalance also includes an additional $80 million in Federal Funds expenditure limitation for the Federal Medical Insurance Pool (FMIP), which is a new federal program to provide insurance coverage for high risk individuals.

The Committee approved a number of other actions, partially to manage the $33.1 million General Fund withheld in the legislatively adopted budget for the 3.5% supplemental statewide ending balance. Federal revenues from both the 2010 and 2011 federal Children's Health Insurance Program Reauthorization Act (CHIPRA) bonuses, totaling $23.5 million, will replace General Fund. A total of $16.8 million of insurer's tax revenue will be redirected to help ensure access to health care for children. Of this total, $11 million will be used to preserve services for children by preventing program reductions in the Oregon Health Plan (OHP) Plus program. These resources come from unallocated funds of $10 million and an additional $1 million in reduced marketing/advertising for the Healthy Kids program. Another $5.8 million will be used in the Family Health Insurance Assistance Program (FHIAP) to prevent further program reductions. These resources result from lower than expected caseloads in Healthy Kids Connect. The following budget note was approved related to the insurer's tax:

BUDGET NOTE

The Oregon Health Authority is instructed to convene a stakeholder work group consisting of all eight health insurers domiciled in Oregon to review whether there is a future for the health insurance premium tax. Further, by December 2012, the work group shall make recommendations on how to address the funding gap that will arise after the September 30, 2013 sunset of the existing tax authority and how to allocate any surplus premium tax revenue in the remaining months of the 2011-13 biennium to health care programs, especially for Oregon's children. The Oregon Health Authority is instructed to memorialize discussions in writing, as well as to provide updates on the work group discussions to the interim health care policy committees.

A number of program reductions are included in this budget, including administrative reductions of $1.5 million General Fund. In addition, the agency is expected to manage all personal services underfunding within this program area. Membership in FHIAP will be reduced to save $2 million General Fund, and those clients will be eligible for OHP Standard. Six positions (6.00 FTE) are also eliminated in the program. Funding for outreach workers at Federally Qualified Health Centers will be reduced by $134,875 General Fund. The Committee approved the addition of $1 million General Fund to mitigate the earlier reductions to the reimbursement rates for durable medical equipment. These adjustments are expected to be implemented at the same time as the overall rate adjustments for durable medical equipment for the fiscal year beginning July 1, 2012. This budget has also been reduced by $699,560 General Fund as a result of the statewide effort to restructure state government business operations and management of agency programs and services. The following budget note relating to generic drugs was approved:

BUDGET NOTE

The Oregon Health Authority is directed to pursue a competitive bidding process for the purchase of lowest cost generic drugs within the Medicaid program. The agency shall report back to the Emergency Board by December 2012 on the status and results of this initiative.

At the direction of the Governor and legislative leadership, OHA suspended new program enrollment in OHP Standard effective January 2012. This was done in order to give the Legislature maximum flexibility to rebalance the budget. These resources were not used in the budget rebalance, and the agency is expected to reopen enrollment in this program.

Addictions and Mental Health

Overall budget adjustments for Addictions and Mental Health increase General Fund by $3.3 million. These adjustments also result in a reduction to Lottery Funds expenditure limitation of $390,969, an increase in Other Funds limitation of $5.7 million, and an increase in Federal Funds limitation of $3.2 million. A total of 35 positions are eliminated (35.00 FTE).

The rebalance plan approved by the Committee includes General Fund costs of $12 million, primarily a result of underfunded personal services costs. The Oregon State Hospital accounts for $14.1 million out of the total $17.5 million General Fund shortfall in personal services funding agency wide. The rebalance plan reports management actions to absorb about 30% of this shortfall. This is a particularly difficult area of the budget in which to manage personal services costs, since holding vacancies of direct-care staff can result in inadequate staffing levels to provide the necessary care, and may also result in higher overtime costs. The rebalance includes a realignment of positions in the Oregon State Hospital. While this has no impact on the budget, it does result in a reduction of 34 positions. An additional Federal Funds expenditure limitation of $3.9 million is included in the rebalance. A portion of this is needed as a result of more federal resources from Alcohol and Drug program grants than was originally anticipated. The remainder is for additional federal match of General Fund at the state hospital, which was understated in the legislatively adopted budget.

The Committee approved a number of other actions, partially to manage the $23.4 million General Fund withheld in the legislatively adopted budget for the 3.5% supplemental statewide ending balance. Four wards in the new Oregon State Hospital will not be opened until the beginning of the 2013-15 biennium. This results in one-time General Fund savings of $19.6 million in 2011-13, primarily as a result of positions held vacant for part of the biennium. Gambling addiction programs have been reduced by $390,969 Lottery Funds. This is in addition to the program reduction as a result of the 3.5% supplemental ending balance holdback. Funding for the development of new capacity in the community mental health system is reduced by $2.8 million General Fund, leaving $4.8 million in the budget to move forward with immediate plans for expansion of capacity.

This budget anticipates using, in the second year of the biennium, $5.7 million Other Funds from the Community Mental Health (Dammasch) Housing Trust Fund to support program services. This amount is equal to one-half of the current principal in the Fund. The Other Funds will be used to continue to provide community services to children and adults with mental illness. The community housing grant program will continue during the 2011-13 biennium, at reduced levels as funding permits. The following budget note related to the Dammasch Fund was approved:

BUDGET NOTE

> Funds from the Dammasch Trust Fund in the 2011-13 budget are being used due to the severe revenue shortfall the state has experienced. Dammasch funds are being used exclusively for vital mental health services. If revenue should substantially increase in the current biennium, the Legislature will restore these funds to their full amount.

This budget has been reduced by $3.4 million General Fund as a result of the statewide effort to restructure state government business operations and management of agency programs and services. The agency is also expected to manage a portion of the personal services underfunding within this program area.

Public Health

In Public Health, the overall budget adjustments add $1.8 million General Fund, $5.1 million Other Funds, and $5.7 million Federal Funds.

The rebalance plan approved by the Committee includes a General Fund cost of $1.2 million, primarily a result of underfunded personal services costs. The plan also includes a $6.2 million Federal Funds expenditure limitation increase for the Office of Family Health and the Office of Environmental Health. This includes grant awards for the Maternal Infant and Early Childhood Home Visiting Program, the WIC Breastfeeding Program, and the Healthy Homes grant.

Actions were approved to manage the $1.2 million General Fund withheld in the legislatively adopted budget for the 3.5% supplemental statewide ending balance. The agency is expected to manage all personal services underfunding within this program area. This budget has also been reduced by $303,303 General Fund as a result of the statewide effort to restructure state government business operations and management of agency programs and services. Other approved actions include the transfer of $1.5 million from the Tobacco Use Reduction Account to the state General Fund.

Central, Shared & Direct Charge Services

The budget adjustments for Central, Shared and Direct Charge Services increase General Fund by $5.1 million, Other Funds expenditure limitation by $3.5 million, and Federal Funds expenditure limitation by $80 million.

The rebalance plan includes a General Fund cost of $4 million, primarily a result of underfunded personal services costs. The plan also includes a $3.5 million increase in Other Funds expenditure limitation for Shared Services. Federal Funds expenditure limitation is increased by $80.4 million to support additional resources for projects supported by the Office of Health Information Technology (OHIT). OHIT has received additional federal grant funds to support the infrastructure that will promote the development of health information technology strategies and applications to support the widespread improvement of the health care system. It also expects to receive $67.8 million Federal Funds during the biennium to pass through to health care professionals and hospitals in Oregon as incentives to develop electronic health record systems.

The Committee approved a number of other actions, partially to manage the $4.7 million General Fund withheld in the legislatively adopted budget for the 3.5% supplemental statewide ending balance. The agency is expected to manage all personal services underfunding within this program area. The original $4.7 million holdback included $1.9 million General Fund related to debt service, which was added back. This budget has also been reduced by $691,053 General Fund as a result of the statewide effort to restructure state government business operations and management of agency programs and services.

Department of Human Services

Senate Bill 5701 increases the Department of Human Services (DHS) budget by a net $103.5 million General Fund, $22 million Other Funds, $160.7 million Federal Funds, and 13 positions (13.00 FTE). The 13 positions are moved from the Oregon Healthy Authority, for no net increase between the two agencies. The net adjustments reflect updated pricing of program caseloads, costs and revenues, and selected agency actions to help "rebalance" the legislatively adopted budget; technical adjustments to fix errors made in the initial distribution of resources between DHS and the Oregon Health Authority when that new agency was created; actions to be taken to address the $73.7 million General Fund unspecified reduction in the legislatively adopted budget for the 3.5% supplemental statewide ending balance; and other actions anticipated in the Ways and

Means Co-Chairs' statewide budget plan. The budget was reduced by $240,259 General Fund and $196,576 Federal Funds to reflect savings in State Government Service Charges from the change in the state's e-government funding model. More detailed description of the budget changes and actions in each program area follows.

Central Services

The Central Services budget is reduced by $522,515 General Fund, $10,047 Other Funds, $1.3 million Federal Funds, and 9 positions (8.99 FTE). This includes reductions of $580,630 General Fund and $478,824 Federal Funds as part of the statewide effort to restructure state government business operations and management of agency programs and services. This unit is also expected to manage $310,205 General Fund and $310,205 Federal Funds in higher-than-budgeted position costs through holding position vacancies and other actions. Technical adjustments are made to move one position (1.00 FTE) into and 10 positions (9.99 FTE) out of this budget.

Children, Adults and Families

Senate Bill 5701 increases funding for Children, Adults and Families (CAF) by $26.8 million General Fund, $14.9 million Other Funds, and $31.1 million Federal Funds. This reflects budget adjustments based on CAF's budget rebalance needs and technical adjustments, the $28.7 million General Fund reduction made in the 2011-13 legislatively adopted budget for the 3.5% supplemental ending balance, and other actions anticipated in the statewide budget plan.

DHS identified a net $34.5 million General Fund need in the CAF budget in its financial report to the Joint Interim Committee on Ways and Means in January 2012. The federally-funded Supplemental Nutrition Assistance Program (SNAP) caseload continues significant growth: $130 million was added to CAF's nonlimited Federal Funds expenditure limitation in December 2011, 5.6% above the legislatively adopted budget level. Caseloads and costs in the Temporary Assistance to Needy Families (TANF) cash assistance programs are forecast to be $44.1 million General Fund higher than budgeted, with the most notable increase in the TANF Basic caseload, where the average caseload is now projected to be 28,607 monthly, 17.2% higher than the 24,407 average in the legislatively adopted budget. Child Substitute Care caseloads are forecast higher than budgeted, primarily in regular foster care, special contracts, residential treatment, and target children cases. Other substitute care programs show a small savings compared to the budget. Adoptions program caseloads and costs are projected to be lower than funded in the legislatively adopted budget.

Notable revenue adjustments in CAF's budget rebalance and in the statewide budget plan include the use of $16 million in federal TANF funds received but not spent in the 2009-11 biennium; $5.1 million in SNAP access and application process bonuses; and $6.2 million in federal Child Care and Development Fund moneys received from the Employment Department as Other Funds. In addition, $10 million in federal fiscal year 2013 TANF contingency funds are assumed to replace a $5 million shortfall in federal fiscal year 2012 funding and to help avoid $8 million in further reductions in TANF programs.

Key elements of the CAF budget after the Senate Bill 5701 adjustments include the following:

- In the TANF program, basic cash assistance payment levels and income eligibility criteria are unchanged. Current TANF Parents as Scholars clients can complete their education without losing cash assistance. The TANF Family Support and Connections program is maintained at full funding. Adults who meet the federal 60-month time limit in- or out-of-state will not be eligible for TANF in Oregon. The current "job quit"

ineligibility period is extended from 60 to 120 days. Post-TANF payments to working families are ended May 1, 2012, two months earlier than originally budgeted. There continues to be risk in TANF caseloads which are already running above the Fall 2011 forecast level.

- $9 million in unallocated JOBS funding is maintained for job placement, contracted slots and client support services such as child care and transportation.

- Employment Related Day Care (ERDC) caseloads are funded at an expected 8,500 average cases, with a continued mix of General Fund and federal Child Care and Development Fund moneys. Client co-payments are increased by 10%, an average of $5 to $10 monthly for families receiving subsidies. The unallocated $5.7 million special purpose appropriation to the Emergency Board for ERDC or other supports and services for children and families is eliminated.

- Child welfare services are maintained, including funding for SB 964 (2011) community-based, family preservation and reunification programs. The unallocated $5 million special purpose appropriation to the Emergency Board for child welfare differential response is abolished. The new initiative to contract for domestic violence advocates in program offices is scaled back, and $1 million for new infrastructure grants to domestic violence shelters is eliminated. Foster care, adoptions assistance and other child welfare provider reimbursement payments are unchanged from the legislatively adopted budget level.

- Funding for refugee services is decreased by $100,000, reducing the legislatively adopted budget for the program by less than 1% overall. The $100,000 reduction is made in federal TANF funds which will be used elsewhere in CAF to free up $100,000 General Fund.

- Vocational Rehabilitation Services are continued without reduction.

Higher-than-budgeted position costs in CAF total $15.6 million General Fund and $15.6 million Federal Funds; these costs will be managed through holding position vacancies and other actions. An additional $1.9 million General Fund and $1.9 million Federal Funds reduction is made in CAF self-sufficiency program staffing and other operating costs. The CAF budget is further reduced by $3 million General Fund, $180,000 Other Funds and $2.8 million Federal Funds as part of the statewide effort to restructure state government business operations and management of agency programs and services. Overall, the impact of these actions is expected to reduce CAF staffing by the equivalent of more than 310 positions, and bring field staffing levels for self-sufficiency and child welfare programs down to less than 70% of the workload staffing models for those programs.

Seniors and People with Disabilities

The budget for Seniors and People with Disabilities (SPD) is increased by $77.2 million General Fund, $4.4 million Other Funds, and $129.8 million Federal Funds. Technical adjustments move one position (1.00 FTE) from SPD to the Central Services budget. These budget adjustments address SPD's budget rebalance and technical adjustments, the $44.1 million General Fund reduction made in the 2011-13 legislatively adopted budget for the 3.5% supplemental ending balance, and other actions anticipated in the statewide budget plan.

DHS reported in January 2012 to the Joint Interim Committee on Ways and Means that caseloads in long-term care facilities for seniors and people with physical disabilities are expected to be down just slightly overall from the caseloads funded in the legislatively adopted budget.

However, costs for in-home cases and community-based care were higher than budgeted, in part because of some clients shifting to home and community-based care settings from Medicare Part A and Part B Buy-in programs that pay Medicare premiums for low-income "dual eligible" seniors who qualify for both Medicare and Medicaid. In the programs serving people with developmental disabilities, caseloads overall were slightly less than initially funded, although costs per case were running higher due to higher client acuity levels and some movement between program settings. Higher Medicaid client participation rates in those programs were expected to provide more Federal Funds to help offset the higher overall costs. Overall, SPD's budget rebalance showed a small General Fund savings from the legislatively adopted budget, before consideration of the 3.5% supplemental ending balance reduction and the budgeted long-term care reimbursement reduction.

In addition to the unspecified $44.1 million General Fund reduction for the 3.5% supplemental ending balance, the legislatively adopted budget reflected a reduction of $51.5 million General Fund, $147.6 million total funds in the second year of the biennium for long-term care costs for seniors and adults with physical disabilities in in-home services, community-based facilities, and nursing facilities. When repriced for the shift in service settings and costs in the agency's budget rebalance, to fully restore this reduction would require $53.4 million General Fund. The adjustments in Senate Bill 5701 include an additional $40 million General Fund appropriation in this program area, reducing the potential reimbursement reduction from $53.4 million to $13.4 million. The Co-Chairs' intent is that the Governor's Office, the Oregon Health Authority and DHS will pursue additional federal Medicaid funding or other federal revenue to mitigate or eliminate the full reduction. DHS is expected to report on this issue to the Emergency Board at its May 2012 meeting, with recommendations regarding any further action to be taken at that time. In addition, as part of the Co-Chairs' budget rebalance plan, an agreement was made to consider using the Emergency Fund to cover the remaining $13.4 million reimbursement reduction if additional federal funds are not obtainable and the June 2012 Oregon Economic and Revenue Forecast of 2011-13 biennium General Fund revenues, excluding the impact of 2012 legislative session adjustments, exceeds the amount of General Fund revenues in the March 2012 forecast by at least $25 million.

The approved budget makes no reductions in Oregon Project Independence services, Medicaid adult day services, or Medicaid home-delivered meals programs.

Alternatives to Employment Services, Sheltered Employment, Supported Employment, the Family Support Program and Family-to-Family network for people with developmental disabilities and their families also continue without reductions. The plan avoids further reductions to reimbursement rates for brokerages and community developmental disability programs (CDDPs). It also adds $7.5 million General Fund for 24-hour residential providers; for supported living providers; and for children's residential providers including children's foster care group homes, to bring the 2011-13 biennial budget reductions to no more than 6% below the 2009-11 level. No changes were made at this time for the adult foster care programs, which are currently in collective bargaining negotiations. The following budget note was approved:

BUDGET NOTE

The Department of Human Services is to report to the Emergency Board in September 2012 on the outcome of the negotiations for the adult foster care programs. If the negotiations result in a reduction that is more than 6% below the 2009-11 reimbursement rate, DHS is to identify options for bringing reimbursement for adult foster care programs to no more than a 6% reduction for the balance of the biennium, and include its preferred option in the agency's next budget rebalance plan.

Costs for crisis diversion and in-home services for some individuals with developmental disabilities will be limited, resulting in budget savings of $241,149 General Fund and $956,710 Federal Funds. Clients in three additional state operated group homes for adults with disabilities will be moved to private group homes, for a $350,190 General Fund and $571,410 Federal Funds savings this biennium. With three state operated group homes already in the process of being closed, DHS will move a total of 30 clients to private group homes by the end of the biennium, for an estimated net savings of $1.3 million General Fund and $3.4 million Federal Funds.

The budget adjustments anticipate $2.8 million in General Fund savings from a total of $1.5 million Other Funds and $1.3 million Federal Funds in increased revenue, based on contractor estimates for higher third-party recoveries for long-term care cases, higher projected estate recoveries, and a new Medicaid 1915(c) waiver for in-home comprehensive services for children with developmental disabilities.

Higher-than-budgeted position costs in SPD total $9.4 million General Fund and $10.7 million Federal Funds; these costs will be managed through holding position vacancies and other actions. An additional $1 million General Fund and $1 million Federal Funds reduction is made in SPD and Area Agencies on Aging (AAAs) program staffing and other operating costs. The SPD budget is further reduced by $2.5 million General Fund and $3.3 million Federal Funds as part of the statewide effort to restructure state government business operations and management of agency programs and services. Overall, the impact of these actions is expected to reduce staffing for AAA, DD, and SPD staffing by the equivalent of 180 positions, with reduced field staffing levels for Medicaid eligibility and case management.

Shared Services

The Shared Services budget is increased by a net $2.8 million Other Funds and 23 positions (22.99 FTE). Technical adjustments add $3.5 million Other Funds, based on the transfer of 23 positions to Shared Services from within DHS and the Oregon Health Authority. The budget reflects a reduction of $716,863 Other Funds as part of the statewide effort to restructure state government business operations and management of agency programs and services. Higher-than-budgeted position costs of $4 million Other Funds will be managed through holding position vacancies and other actions.

Of note: Senate Bill 5701 abolishes the unallocated $8 million special purpose appropriation to the Emergency Board established in 2011 for Department of Human Services and Oregon Health Authority caseloads and costs for programs and services. However, the agencies may, if needed, be able to access a part of the new $60 million special purpose appropriation to the Emergency Board designated for potential allotment reduction mitigation; for home foreclosure issues; or for human services caseload increases.

Public Safety Program Area

Department of Corrections

Senate Bill 5701 adds a net $38.1 million General Fund for the Department of Corrections (DOC), reflecting a partial restoration of the 2011-13 legislatively adopted budget's adjustment for the supplemental ending balance, a "rebalance" of resources across the agency's divisions, and DOC's share of the statewide effort to restructure state government business operations and management of agency programs and services.

The 2011-13 legislatively adopted budget included a $48.2 million General Fund (3.5%) reduction for the supplemental ending balance. The Committee restored $38.1 million resulting in the following reductions and actions the agency must make to close the resulting funding gap:

- The amount of funding dedicated for the reimbursement of counties for the jail costs of incarcerating Ballot Measure 73 offenders is reduced by $1.6 million General Fund. Requests for reimbursement have been lower than expected for the first six months of the biennium. The agency would need to request further funding or reallocate resources within its budget if requests return to at least the amount assumed in the legislatively adopted budget.
- A greater amount of federal funds through the State Criminal Alien Assistance Program (SCAAP) is now anticipated so $315,352 General Fund in the Health Services Division may be replaced with an equivalent amount of federal funds.
- The amount of debt service required for 2011-13 is reduced by $81,641 General Fund through refinancing of existing certificates of participation (COPs). Future biennial budgets will reflect savings due to this refinancing.
- DOC's share of the statewide effort to restructure state government business operations and management of agency programs and services is $7.9 million General Fund.

BUDGET NOTE

The Department of Corrections is instructed not to close or deactivate any facility or units for the purposes of the $7.9 million reduction related to the agency's share of the statewide effort to restructure state government business operations and management of agency programs and services without consulting the Emergency Board or the Legislature.

The Committee also approved an agency-wide rebalance of appropriation and expenditure limitation affecting most of the divisions. Overall, this rebalance reflects no net increase in General Fund, a $98,019 increase in Other Funds expenditure limitation, and a $7,989 decrease in the Federal Funds expenditure limitation. As part of this rebalance, $220,875 General Fund is transferred to the Operations Division from the Transitional Services Division accounting for funding for one of the five management positions that were eliminated in the 2011-13 legislatively adopted budget. This bill eliminates the five positions (5.00 FTE) since only the funding was eliminated in the 2011 legislative session. The agency's budget was also reduced by $266,788 General Fund to capture statewide e-government savings.

The bill also repeals the appropriation section for Chapter 666 (House Bill 2940, 2011) and combines this $100,095 General Fund appropriation with the primary appropriation for the agency found in Chapter 635 (Senate Bill 5505, 2011). Also established in this bill is an Other Funds expenditure limitation for Capital Improvements of $413,449 for the replacement of components of the Eastern Oregon Correctional Institution's (EOCI) water heating system utilizing solar panels.

The Other Funds expenditure limitation is increased by $3.2 million for grants to local jails funded by criminal court fees. This limitation was inadvertently left out of House Bill 2712 (2011). The Federal Funds expenditure limitation is also increased by $600,000 for a federal grant that the agency has received relating to the Prison Rape Elimination Act (PREA). There are three limited duration positions (0.81 FTE) authorized for the activities associated with this grant.

Oregon Criminal Justice Commission
The Committee approved an increase in the Federal Funds expenditure limitation for the Criminal Justice Commission (CJC) of $6,987,121 reflecting the amount of federal resources that must be spent by the end of the 2011-13 biennium. At the time final action on CJC's 2011-13 budget was taken during the 2011 legislative session, the amount of available federal funding through various grants was not finalized. These funds will mostly be used for programs similar to drug courts for Ballot Measure 57 offenders.

District Attorneys and Their Deputies
Senate Bill 5701 appropriates $359,976 General Fund for the District Attorneys and Their Deputies. This increase represents a restoration of the entire amount reduced for the supplemental ending balance in the 2011-13 legislatively adopted budget offset by a $2,078 General Fund decrease for the e-government adjustment. The only option for adjusting this budget is to reduce the compensation of the 36 locally elected District Attorneys.

Department of Justice
The Committee approved a net reduction of $160,840 in the General Fund appropriation for the Department of Justice (DOJ). Instead of restoring the $1.9 million General Fund (3.5%) that had been reduced in the 2011-13 legislatively adopted budget for the supplemental ending balance, several reductions were made to fill the gap. These General Fund adjustments include $600,652 for the Defense of Criminal Convictions (DCC) program. At this time the agency believes this reduction will not significantly affect the DCC program as long as the target savings from management actions are met and the resources in a special purpose appropriation to the Emergency Board are available for the program. This DCC reduction also leads to decreases in the Other Funds expenditure limitations for the Appellate Division of $210,442 (one position/1.00 FTE) and for the Trial Division of $39,347 (0.25 FTE).

The Division of Child Support will use mostly vacancy savings to save $785,156 General Fund, also resulting in a decrease of $1,395,709 in federal matching funds. The Committee did approve a $300,000 General Fund increase and a $600,000 increase in the Federal Funds expenditure limitation for matching federal funds to continue the development of the replacement of the Division of Child Support's major information management system necessary to keep pace with changing program and federal requirements. The Criminal Justice Division will reduce its District Attorney Assist and Organized Crime programs by $270,831 General Fund (2 positions/1.00 FTE) which also results in a $221,874 reduction in the Other Funds expenditure limitation for the Division. Other General Fund reductions include $10,500 for the grant to Project Clean Slate and $50,000 from the Civil Rights unit. The change in the General Fund also reflects the use of $348,950 Other Funds in penalties and other resources collected through the Medicaid Fraud unit to offset an equivalent amount of General Fund.

The DOJ's share of the statewide effort to restructure state government business operations and management of agency programs and services is $600,000 Other Funds. It is expected all of the agency's programs will be reviewed and that a portion of the resulting reduction could lead to overall General Fund savings as the rate for agency legal services is adjusted.

The Department of Justice has joined the Attorneys General in 49 other states in a financial settlement with major private mortgage lenders. Funding to assist distressed homeowners and direct payments to states are part of this settlement. The following budget note is included for the Department of Justice.

BUDGET NOTE

The Department of Justice may request funding for activities related to mortgage fraud and similar issues from the special purpose appropriation established for this purpose. These activities may include investigation and prosecution of mortgage fraud cases, efforts to assist distressed homeowners access funding made available by the recent multi-state settlement with private mortgage lenders, housing counseling, and other activities relating to possible foreclosures. The Department of Justice shall work with the Department of Consumer and Business Services, the Housing and Community Services Department, and other agencies and entities in formulating a plan for the best use of these funds for presentation to the Emergency Board as part of its request for these funds.

Oregon Military Department

None of the funding reduced in the 2011-13 legislatively adopted budget was restored for the Oregon Military Department. The Committee made further reductions including $35,046 General Fund in the Operations program through vacancy savings for a facilities engineer position, and transferred $71,937 in savings from the Capital Debt Service program to the Operations program for general operating services and supplies expenses. The net General Fund increase to the Operations program is $36,891. The Committee also decreased the Emergency Management program by a total of $120,897 General Fund. A portion of this reduction is from vacancy savings in the Director of Emergency Management position ($11,816) with the remainder as the agency's share of the statewide effort to restructure state government business operations and management of agency programs and services ($109,081).

The Committee appropriated $4.5 million General Fund to Military Department for depositing into the Oregon Local Disaster Assistance Loan and Grant Account for school districts that have raised at least 50% of the cost from local resources and donations for the replacement and relocation of school buildings damaged or destroyed by a flood that is declared a federal disaster. The Committee also approved $4 million Other Funds expenditure limitation for the Oregon Local Disaster Assistance Loan and Grant Account for the payment of such expenses.

The Community Support program's Other Funds expenditure limitation is increased by $118,339 for 2011 fire season expenditures.

The Committee also increased the Capital Debt Service Other Funds expenditure limitation by $306,589 for cash proceeds from previously issued Seismic Rehabilitation Grant bonding and $241,578 for cash proceeds from previously issued certificates of participation used to fund various armory capital improvements. These funds will be used in lieu of General Fund, for $548,167 in General Fund Debt Service savings.

The following budget note was adopted.

BUDGET NOTE

The Military Department is directed to prepare a statewide information technology plan for upgrading Oregon's 9-1-1 system(s) to Next Generation technology. The plan shall include a detailed component to consolidate the state's Public Safety Answering Points based upon the 2012 L.R. Kimball Consolidation Analysis and Next Generation 9-1-1

Implementation Report. The plan is to be submitted through the normal budget review process for an information technology project and be reviewed by the Department of Administrative Services - Information Enterprise Strategy and Policy Division.

Department of State Police

Senate Bill 5701 reflects a net $5.3 million increase in the General Fund appropriation for the Oregon State Police (OSP), including adjustments for the restoration of the reduction for the supplemental ending balance, adjustments across divisions based on a rebalance plan proposed by the agency, and OSP's share of the statewide effort to restructure state government business operations and management of agency programs and services. The total $7.8 million reduced in the 2011-13 legislatively adopted budget for the supplemental ending balance (3.5% reduction) is restored across the agency.

The changes in the bill include the adjustment of General Fund appropriations for each division based on updated projected spending for the remainder of the biennium. This "rebalance" of resources generally transfers General Fund from the Forensics and Information Management divisions to the Patrol and Criminal divisions. Major factors for these transfers include final employee compensation decisions greater than what was assumed in the legislatively adopted budget, savings from vacant positions, increasing fuel costs, need to replace patrol car video camera systems, and specific programmatic needs. The Committee also approved a reduction of $2.5 million General Fund for OSP's share of the statewide effort to restructure state government business operations and management of agency programs and services.

The 2011-13 legislatively adopted budget was also reduced by $241,486 Lottery Funds for the supplemental ending balance. None of this reduction is restored in this bill. In addition, other cost increases (e.g., employee compensation and fuel costs) have left the Fish and Wildlife Division with a Lottery Funds shortfall of over $700,000. To avoid further staffing reductions, funding for up to five Fish and Wildlife trooper positions will be transferred from Ballot Measure 76 Lottery Funds to Other Funds resources available from carry-forward of Oregon Department of Fish and Wildlife revenues and vacancy savings. This transfer requires an additional $436,875 in Other Funds expenditure limitation. An increase of $202,180 in the Lottery Funds expenditure limitation is also approved taking advantage of a greater use of Lottery Funds balances.

The Committee approved a $521,944 increase in the Federal Funds expenditure limitation for OSP to execute a spending plan for the use of forfeiture and seizure funds. These federal resources have restrictions on how they may be used; and generally do not include the salaries and benefits of current permanent personnel. They also may not be used to replace or supplant appropriated resources of the agency. OSP plans to use these funds to purchase equipment to increase the productivity and safety of troopers including Tasers, equipment for the bomb squad, "Speak Write" software, and "confidential" funds for Criminal Division detectives.

Department of Public Safety Standards and Training

An increase of $315,518 General Fund was approved for the Department of Public Safety Standards and Training (DPSST). All of the General Fund for the agency is for Debt Service payments for the certificates of participation (COPs) issued for the construction of the agency's Salem facility. This amount represents what was reduced for the supplemental ending balance during the 2011 legislative session, less the amount of savings from refinancing some of the COPs.

The Committee approved an $873,897 decrease of Other Funds expenditure limitation for the Criminal Justice Training program. This reduction corresponds with a decrease in the allocation of Criminal Fines Account (CFA) resources to the agency that is included in House Bill 5702 (2012). This allocation adjustment increases the amount of CFA resources available for the General Fund. This reduction in training funding will result in the discontinuation of the child abuse training program and the elimination of six positions (3.75 FTE) including a Training Support Specialist, two Range Masters, a Training Development Coordinator, a Health and Fitness Coordinator and a general trainer position. The agency has stated that these reductions will not affect the number of basic law enforcement training classes.

Oregon Youth Authority

To restore county programs affected by the supplemental ending balance reduction applied in the Oregon Youth Authority (OYA) 2011-13 legislatively adopted budget, the Committee added $910,596 General Fund for Diversion ($325,265), Juvenile Crime Prevention ($276,061), Multnomah County Gang ($163,264), and Individualized Services ($146,006). As part of the county funding discussion, state support for the East Metro Gang Enforcement Team (EMGET) was confirmed to be $1,666,753 General Fund for the 2011-13 biennium. This amount consists of $566,753 in state General Fund from Multnomah County's gang funding grant along with $1.1 million in designated EMGET General Fund.

The Committee used $186,988 General Fund from OYA's operations budget to restore debt service. The budget was also reduced by $64,628 General Fund to capture statewide e-government savings.

To generate additional program savings, $1 million General Fund was eliminated from the budget based on lower utilization of about 25 foster care and residential beds. The personal services budget was also reduced by $1.3 million as part of the statewide effort to restructure state government business operations and management of agency programs and services.

Economic and Community Development Program Area

Oregon Business Development Department

The Committee reduced the agency's General Fund appropriation by $8,729; reduced Lottery Funds expenditures for operations by $493,653; reduced Other Funds expenditures for operations by $277,500; and increased Lottery Funds debt service expenditures by $2,830,159 and Other Funds debt service expenditures by $321,885, to restore reductions and fully finance debt service costs on lottery revenue bonds. The budget adjustments will generally allow the agency to implement its budget as it identified it would with the 3.5% holdback that was approved to generate a supplemental statewide ending balance, but with certain modifications. These modifications include limiting the Lottery Funds reduction for the Strategic Reserve Fund to $700,000; increasing the Lottery Funds reduction for Oregon InC by $357,000; increasing Lottery Funds for the Government Contract Assistance Program with the understanding that the Department will provide a total of $290,000 Lottery Funds to that program; and increasing the Lottery Funds reduction to the Oregon Film and Video Office by $81,125.

The Committee also approved budget adjustments to eliminate any additional grant or loan commitments in the Building Opportunities for Oregon Small Business Today (BOOST) program. The Business, Innovation and Trade Division's Other Funds expenditure limitation was reduced by $377,500 for the reduction in BOOST program grant expenditures, and Other Funds Nonlimited were reduced by $3,315,000 for the

reduction in BOOST program loan expenditures. Senate Bill 1579 transfers the combined reduction of $3,692,500 in uncommitted BOOST program account Other Funds to the General Fund.

Lottery Funds were reduced by $3,547 for the e-government funding model change. Expenditures were reduced by $9,006 General Fund and $432,802 Lottery Funds for the agency's share of the statewide effort to restructure state government business operations and management of agency programs and services. Finally, a $100,000 Other Funds increase in the Business, Innovation and Trade Division, and one position (0.50 FTE), were approved to implement Senate Bill 817 (2011), which established the Oregon Low Income Community Jobs Initiative.

Employment Department

The General Fund appropriation to Employment Department's Child Care Division was reduced by $336,868. Of this amount, $250,000 reflects delayed implementation of a health consultation program model being developed by the Oregon Health Authority that was assumed in the Child Care plan and legislatively adopted budget, and a reduction in administrative costs related to the provision of customized reports for child care providers; the remaining $86,868 is attributable to the statewide effort to restructure state government business operations and management of agency programs and services.

Senate Bill 5701 amends the agency's Federal Funds expenditure limitations to distinguish expenditures from Federal Funds received for benefits administration and operation of public employment offices from expenditures from federal Child Care and Development Funds.

The Committee increased Federal Funds expenditure limitation for benefits administration and public employment offices by $12,345,199 and established three limited duration positions (6.50 FTE) to accommodate changes in caseload across several programs, as follows:

- $1.3 million and 5.00 FTE for timely benefit administration of federal unemployment insurance benefit extensions for two additional months that had been approved by the U.S. Congress as of February 14, 2012;
- $427,704 for Office of Administrative Hearings adjudication of those benefits;
- $1.2 million and 3 positions (1.50 FTE) for casework and benefit administration of an anticipated 300 dislocated workers per quarter under a federally approved extension of the expanded Trade Act;
- $447,958 for information technology expenditures necessary to enable participation in the Treasury Offset Grant Program, which enables the Department to recover employer taxes or benefit overpayments from Federal tax returns; and
- $9 million for utilization of Federal Funds for administration in place of Other Funds (Reed Act) dollars.

The Employment Department identified $16.6 million in Child Care and Development Funds carried over from previous biennia. The Committee increased Child Care and Development Federal Funds by $6.2 million for the Employment Department for allowable child care expenditures, per federal guidelines. The statewide budget plan anticipates this $6.2 million will be transferred to the Department of Human Services for child care subsidies and related expenditures. Decisions regarding how to utilize the remaining Child Care and Development Funds will be made at a later date.

Other Funds expenditure limitation adjustments resulted in a net reduction of $5,385,131, consisting of the following:

- An additional $2.5 million and eight limited duration positions (5.00 FTE) to allow for timely administrative hearings and decisions due to the 2-month extension of federal unemployment insurance benefits, and higher than anticipated caseloads originating in the Department of Education and the Portland Police and Fire Disability Fund;
- An additional $1.4 million and three limited duration positions (1.88 FTE) associated with the Department's successful grant application for development of a national model workforce registration system;
- A reduction of $9 million Other Funds due to the receipt and utilization of a like amount of Federal Funds for the administration of Unemployment Insurance activities; and
- A reduction of $250,000 that is attributable to the statewide effort to restructure state government business operations and management of agency programs and services.

Housing and Community Services Department

The General Fund appropriation for the Department was increased by $75,956 to restore funding to the General Fund Food Program, and by $76,910 to restore the 3.5% supplemental ending balance reduction to the Court Appointed Special Advocate (CASA) program transferred and funded in House Bill 4082 (2012). General Fund for the Low Income Rental Housing Fund was reduced by 3.5% ($16,450). The bill increases Lottery Fund expenditures by $80,919 for debt service costs on lottery revenue bonds. Other Funds expenditure limitation was increased by a total of $9,081,162, consisting of $5 million for the Oregon Energy Assistance Program pursuant to Senate Bill 863 (2011), $2,697,087 and 20 positions (15.35 FTE) for administration of the Home Ownership Stabilization Initiative, and $1,384,075 for administration of the CASA program. Federal Funds expenditure limitation was increased by $5 million to reflect a federal grant award for phase three of the Neighborhood Stabilization Program.

Department of Veterans' Affairs

The Committee increased the General Fund appropriation to the Oregon Department of Veterans' Affairs by a net $92,536, based on the following adjustments:

- Restoration of $115,656 of the 3.5% supplemental ending balance adjustment, with the intention that the General Fund appropriation made for Veterans' Disabled Transportation be reduced by $90,000 in lieu of reductions to other services provided by the Department of Veterans' Affairs; and
- A reduction of $23,120 that is attributable to the statewide effort to restructure state government business operations and management of agency programs and services.

A technical adjustment was approved to transfer a state agency assessment adjustment from the General Fund appropriation for National Services Organizations to the General Fund appropriation for services provided to the Oregon Department of Veterans' Affairs; this transfer has no net General Fund impact.

Natural Resources Program Area

Department of Environmental Quality

Senate Bill 7501 adds $193,612 General Fund to restore funding for debt service payments. A one-time $86,615 General Fund reduction to the Land Quality program captures savings from putting a position on special assignment in the Water Quality program. The agency's share of the statewide effort to restructure state government business operations and management of agency programs and services is $169,003 General Fund, which was taken in the Water Quality program.

Department of Geology and Mineral Industries

To accommodate increased demand for contract services such as Lidar data collection and FEMA flood hazard mapping, the Committee increased Federal Funds expenditure limitation by $1,788,385, increased Other Funds expenditure limitation by $1,709,304, and established 10 limited duration positions (6.37 FTE). General Fund was also reduced $1,204 in the Geologic Survey program to reflect savings in State Government Service Charges from a change in the state's e-government funding model.

Department of State Lands

For payment of expenses related to the Portland Harbor Superfund, the Committee added $681,266 General Fund (with a corresponding disappropriation of $681,266 General Fund from the Emergency Fund) and an increase of $333,333 Other Funds expenditure limitation.

Other Funds expenditure limitation was increased by $468,125 for fire suppression and land rehabilitation costs as a result of fire damage during the 2011 fire season on Common School Fund rangeland, and by $256,139 for completion of the Territorial Seafloor Mapping Project. Federal Funds expenditure limitation was increased by $428,127 for the Department to finalize administration of existing contract balances for eight federal grants in the Natural Heritage program ($250,127) and to accept a grant from the Environmental Protection Agency for a Wetland Program Development grant ($178,000).

State Department of Agriculture

Senate Bill 5701 reflects a number of one-time fund shifts with the agency's budget, using Ballot Measure 66 (M66) ending balance carried over from the 2009-11 biennium and Other Funds in the Animal Health program, to rebalance the 3.5% General Fund supplemental ending balance reductions taken across agency programs as part of the 2011-13 legislatively adopted budget. These rebalance adjustments increase Administration and Support Services by $29,703 General Fund; increase Food Safety Policy Area by $150,882 General Fund and $31,311 Other Funds; decrease Natural Resources Policy Area by $73,647 General Fund, but increase dedicated Lottery Funds by $416,788 (which includes about $290,000 carry forward expenditure limitation for improvements at the Plant Division's Hawthorne facility); and decrease Agriculture Development Policy Area by $113,203 General Fund, but increase non-dedicated Lottery Funds by $763.

Additional adjustments were approved to make General Fund available as part of the state-wide budget rebalance plan. These include two fund shifts to use M66 Lottery Funds carry forward to replace General Fund: $354,631 in the Invasive Weeds program and $160,724 in the Insect Pest Prevention and Management program. In the Plant Health program, $10,000 Other Funds was used to replace General Fund. The Agriculture Development and Marketing program was reduced by $70,000 General Fund to reflect vacancy savings. Finally, General Fund was reduced $4,328 in the Administrative and Support Services Division to reflect savings in State Government Service Charges from a change in the state's

e-government funding model. The Department's share of the statewide effort to restructure state government business operations and management of agency programs and services is $197,170 General Fund, which was taken from the Food Safety program.

A 3.5% reduction, $5,250 General Fund, was approved for individual farm credit mediations (House Bill 5056) that had not been subject to the supplemental ending balance adjustment made during the 2011 legislative session.

State Department of Energy

Senate Bill 5701 adds $4,249,010 Other Funds expenditure limitation, $109,164 Federal Funds expenditure limitation, one position and 5.50 FTE for administration of energy incentive programs created or modified by the passage of House Bill 3672 (2011). Lottery Fund expenditures are increased by $75,746 for debt service costs on lottery revenue bonds.

State Department of Fish and Wildlife

The Committee approved a one-time $41,000 fund shift, replacing General Fund for services and supplies with Other Funds at the Hatchery Research Center. Funding was adjusted for a fish ladder capital improvement package on Steamboat Creek by decreasing Other Funds capital improvement expenditure limitation by $70,000 and increasing Federal Funds capital improvement expenditure limitation by $140,000. When the Natural Resources Subcommittee considered budget requests from the Department, it also recommended the expenditure of $20,000 from the Commercial Fish Fund to support the Port Orford Ocean Resource Team facility and $100,000 from the Recreational Shellfish Fund for a subtidal survey of brood stock clams in Tillamook Bay with the understanding that if the Department requires an increase in Other Funds expenditure limitation to accommodate these expenditures they are to return later in the biennium to request such an increase.

In addition, $12,168 General Fund was restored for debt service payments on outstanding certificates of participation. Finally, General Fund was reduced $5,368 in the Administration Division to reflect savings in State Government Service Charges from a change in the state's e-government funding model. The Department's share of the statewide effort to restructure state government business operations and management of agency programs and services is $253,504 General Fund, which was taken from the Fish Division.

A technical correction to the Department's adopted budget eliminates position authority for two positions (2.00 FTE) in the Conservation Strategy program that were added in error. The funding was intended to be used instead for services and supplies

State Forestry Department

The Committee, per the Co-Chair budget plan, restored the 3.5% supplemental ending balance reduction for some agency programs, adding $1,189,182 General Fund to the Fire Protection program, along with $102,087 General Fund and $81,990 Lottery Funds for debt service.

An additional one-time payment of $200,000 General Fund was approved in the Agency Administration program to fund a position in the Governor's Office to support forest policy issues, in particular finding a solution to the county government financial predicament related to the Oregon & California (O&C) Act reduction in federal forest payments.

The budget for the Private Forests program was reduced by $932,036 General Fund, affecting 50 positions and 9.92 FTE, for the Department of Forestry's share of reductions to address the statewide General Fund shortfall and budget rebalance. The budget was reduced by $312,995

General Fund in the Fire Protection program and $53,178 General Fund for the Department of Forestry's share of the statewide effort to restructure state government business operations and management of agency programs and services.

To cover 2011 fire suppression severity costs, Senate Bill 5701 appropriates $2,120,017 General Fund for the Fire Protection program. The bill makes a corresponding disappropriation of $2,120,017 General Fund from the special purpose appropriation made to the Emergency Board for costs associated with contracting for large air tankers and helicopters to supplement fire suppression resources for the 2011 fire season.

General Fund is reduced by $2,484 in the Protection from Fire program and $509 in the Private Forests program to reflect savings in State Government Service Charges from a change in the state's e-government funding model.

Department of Land Conservation and Development

To support an anticipated Governor's directive to pilot a regional land use planning project, $200,000 General Fund was added to the agency's budget to support rulemaking and related activities. In addition, $350,000 General Fund was appropriated to the Department for distribution to Jackson, Josephine, and Douglas counties through intergovernmental agreements. The counties will use these funds to complete technical studies, mapping, and preparation of materials required for preparing a petition to the Land Conservation and Development Commission for rulemaking to consider regional definitions of agricultural and forest lands.

As part of the statewide rebalance plan, the agency's budget is reduced by $265,752 General Fund to capture one-time budget savings achieved by holding positions vacant and through the agency director taking a job rotation to the Governor's office. Personal services expenditures are reduced by $33,801 General Fund to capture the agency's share of the statewide effort to restructure state government business operations and management of agency programs. The budget also reflects a $3,239 General Fund reduction in State Government Service Charges from a change in the state's e-government funding model.

The following budget note was adopted:

BUDGET NOTE

The Department of Land Conservation and Development shall prepare a report that identifies which counties and cities with a population over 10,000 people have completed or not completed the following:

1. The requirement of urban service agreements contained in ORS 195.
2. Approved facilities plans.

The report shall include the date the county and city's comprehensive plan was approved by the Land Conservation and Development Commission. The report shall include options to bring counties and cities into compliance with the ORS and shall be presented to the Joint Committee on Ways and Means prior to the 2013 legislative session.

State Marine Board

The Oregon State Marine Board (OSMB) Law Enforcement program's funding is increased by a total of $1.1 million, of which $757,200 is Other Funds and $292,800 is Federal Funds that would be transferred from the Facilities program. Of the total amount, $945,000 would be used to increase funding for fiscal year 2013 law enforcement contracts to a level commensurate with fiscal years 2011 and 2012. Those fiscal year contracts totaled $5.9 million each.

The Committee also approved a $105,000 Other Funds expenditure limitation increase for the replacement of marine law enforcement boats. This is in addition to the $300,000 Other Funds expenditure limitation in the Board's 2011-13 legislatively adopted budget.

Federal Funds expenditure limitation for the Administration and Education program is increased by $243,200. The limitation would be transferred from the Facilities program for the replacement of the agency's legacy mainframe boat registration system. The project is currently estimated to cost $310,000. OSMB has identified $66,800 of Federal Funds in its 2011-13 legislatively adopted budget to partially fund the purchase with the remaining $243,200 in Federal Funds coming from the Facilities program. Annual operation and maintenance costs are estimated at $38,250 per year. Federal Funds from the U.S. Coast Guard's Recreational Boating Safety grant would be used to pay for both the registration system's development and ongoing operation and maintenance costs.

The Facilities program's funding is increased by $509,800 in Other Funds expenditure limitation and the transfer of $536,000 in Federal Funds expenditure limitation from the Law Enforcement and the Administration and Education programs. According to OSMB, the Federal Funds expenditure limitation is available for transfer because there are insufficient local matching funds for U.S. Fish and Wildlife Service Boating and Infrastructure grants. The $509,800 in Other Funds expenditure limitation will be used to fund a second round of local grants for facility maintenance and improvements or to match Federal Funds provided through the Clean Vessel Act, which funds vessel waste pump out facilities and dump stations.

These adjustments in Other Funds and Federal Funds expenditure limitation are approved as one-time increases for the 2011-13 biennium and are not to carry forward into the 2013-15 biennium.

State Parks and Recreation Department

Senate Bill 5701 includes an increase of $1,731,242 in Lottery Funds dedicated to the Parks and Recreation Department, due to a higher than anticipated carryover of Lottery Fund savings from the 2009-11 biennium. This action offsets the 3.5% supplemental ending balance reductions for the Director's Office ($45,638), Central Services ($280,114), Park Development ($592,240), Direct Services ($673,108), and Community Support/Grants ($140,142).

The budget is increased by $861,950 Federal Funds to support disbursement of grant funds received from the U.S. Fish and Wildlife Service for the Natural Heritage Program, and by $2,190,000 Federal Funds for grant funds from the National Oceanic and Atmospheric Administration and the U.S. Fish and Wildlife Service. The latter funding supports the Park Development program's purchase of property adjacent to the Carl B. Washburn State Park and Ona Beach State Park.

Water Resources Department
Senate Bill 5701 includes an increase of $25,633 Lottery Funds Debt Service to restore the 3.5% supplemental ending balance reduction. The agency's budget is reduced by $7,516 General Fund due to savings in State Government Service Charges from a change in the state's funding model for e-government, and by $247,871 General Fund for the agency's share of the statewide effort to restructure state government business operations and management of agency programs and services.

Oregon Watershed Enhancement Board
The Committee reduced carry forward Lottery Funds expenditure limitation, provided to complete payments during 2011-13 on grants made in the 2009-11 biennium, by $784,354 because the agency did not need all $3.3 million in expenditure limitation provided in the 2011-13 legislatively adopted budget to close out these grants.

Transportation Program Area

Department of Transportation
In the Department of Transportation budget, a $9,211,366 increase in Other Funds expenditure limitation was approved for the Highway Maintenance program for repair of damage sustained during winter storms in 2009 and 2011. The Committee also approved an increase of $500,000 Other Funds in the Driver and Motor Vehicles (DMV) program to contract with third-party expertise and resources to assist in evaluating DMV's information systems against current and future business needs. The agency expects to develop a prioritized blueprint for moving forward with critical systems modernization initiatives. Deliverables will include prioritized business and technical requirements, environmental/peer analysis, identification of applicable best practices, a comprehensive technology inventory, assessment of the identified technical components to meet current and future needs, and a strategic vision for moving ahead. Subsequent work will include a tactical plan with an interrelated set of viable, prioritized, and phased initiatives.

Debt service on the Oregon Wireless Interoperability Network in the Department of Transportation was decreased by $15,416,043 General Fund and increased by $15,970,871 Other Funds. The source of Other Funds is State Highway Funds for the Department of Transportation's share to date of the State Radio Project. Future debt service is expected to be partially paid by the General Fund and State Highway Fund on an assumed benefit ratio of approximately 40% General Fund and 60% State Highway Fund for the 2013-15 biennium and on a calculated benefit ratio in 2015-17 based on the final bond sale amount, and actual usage data; adjusted by actual amounts paid by each fund. To date, General Fund has paid $14,878,509, 100% of the bond debt.

Department of Transportation Debt Service was increased by $2,914,388 Lottery Funds to restore the 3.5% supplemental ending balance reduction.

The following budget note was approved:

BUDGET NOTE

The Department of Transportation shall provide a report to the Joint Committee on Ways and Means and the appropriate legislative policy committees by February 2013 on the criteria used for selecting ConnectOregon projects, and the public benefits derived from investments made by ConnectOregon.

Consumer and Business Services Program Area

Department of Consumer and Business Services

The Committee approved a $2,434,040 Federal Funds expenditure limitation increase and established four limited-duration positions (2.22 FTE) relating to expenditures financed from a U.S. Department of Health and Human Services Health Insurance Rate Review-Cycle II grant. The agency was awarded a $4,040,777 grant, but only a portion of these funds will be spent this biennium. It is anticipated that the agency will request that the positions be continued, again on a limited-duration basis for the remainder of the Cycle II grant, and request Federal Funds expenditure limitation for the remaining $1.6 million of grant funds, in its 2013-15 biennium budget request.

Oregon Health Licensing Agency

The Committee approved a decrease of $20,751 in Other Funds expenditure limitation reflecting the net effect of the fee changes approved in Senate Bill 1579 (2012). The boards affected by these changes include those related to Body Art Practitioners, Respiratory Therapists and Polysomnographic Technologists, Nursing Home Administrators, and Licensed Dietitians. The original license and renewal fees for the Board of Direct Entry Midwifery were approved at $1,200 per year, with the understanding that the fee increase is necessary by unique circumstances and is not intended to be permanent.

BUDGET NOTE

There was concern with the fee changes for the Board of Direct Entry Midwifery. The agency is directed to report during the 2013 Legislative Assembly on the status of the revenues, expenditures, and current ending balance forecast for the board, including proposals for fee decreases or other regulatory options for the board.

Bureau of Labor and Industries

The Bureau's General Fund personal services expenditures were reduced by a total of $210,205, for the agency's share of the statewide effort to restructure state government business operations and management of agency programs and services. The budget was also reduced by $3,610 General Fund for the e-government funding model change.

Administration Program Area

Department of Administrative Services

The 2009-11 budget for the Department of Administrative Services (DAS) contained $11,271,656 Other Funds expenditure limitation to spend lottery bond proceeds on county court facilities infrastructure projects. Not all of the projects were completed in that biennium, so the agency requested an adjustment to its 2011-13 budget to finish the projects. Accordingly, the Committee approved the establishment of a new Other Funds expenditure limitation of $3,932,550 specifically for Court Facilities projects. The Committee also decreased the agency's operations Other Funds expenditure limitation by $1,930,400 to remove spending authority that was initially expected to be used to cover the project costs.

The Committee approved a reduction of $2,232,000 Other Funds expenditure limitation associated with a change in the state's e-government funding model. Also approved was a technical adjustment to eliminate a position and $145,000 Other Funds expenditure limitation from the State Controller's Division. The position was added to the budget in the 2011-13 biennium due to a federal requirement that on January 1, 2012, state governments begin to withhold 3% on vendor payments; however, that federal law was repealed in November 2011.

The Committee restored debt service of $238,488 General Fund and $332,732 Lottery Funds to cover obligations that were reduced as part of the supplemental ending balance in the 2011 legislative session. To capture the agency's share of the statewide effort to restructure state government business operations and management of agency programs, personal services were reduced by $2 million Other Funds.

Employment Relations Board

Senate Bill 5701 appropriates $1 million General Fund to support local government services in the second year of the biennium. The following budget note was adopted:

BUDGET NOTE

The Employment Relations Board is directed to undertake the following items and then report to the appropriate policy committee and the Joint Committee on Ways and Means during the 2013 legislative session:

- Review its administrative processes and procedures and make any necessary changes to improve the timely disposition of hearing and mediation cases;
- Propose to the 2013 Legislature an expedited hearings process as well as any statutory changes that will improve the timely disposition of its hearing and mediation cases;
- Conduct a review of recent opinions issued by the Board and its administrative law judges to evaluate the quality of opinions issued and how they can be improved upon; and
- Report on the number of frivolous claims received and recommendations for reducing the number of any such claims.

Office of the Governor

The Governor's Office budget was increased by a net $267,362 General Fund, which includes $375,334 added to restore the 3.5% supplemental ending balance reduction from the 2011 legislative session, and reductions of $105,000 to the Oregon Education Investment Board and $2,972 in State Government Service Charges to reflect a change in the state's e-government funding model.

A $1 Other Funds expenditure limitation was established as a placeholder for future increases to support spending any donations that the Office may receive.

Oregon State Library

As part of the statewide effort to restructure state government business operations and management of agency programs and services, the General Fund personal services budget for the agency was reduced by $19,886. The following budget note was adopted:

> **BUDGET NOTE**
>
> The State Library is to report to the May 2012 Joint Interim Committee on Joint Ways and Means or the Emergency Board with an analysis of the requests and response received by the Government Research and Electronic Services program. The report shall include the total number of requests received, the nature of requests, and from what entity the request was made, the number of requests that were responded to, and the cost associated with providing responses.

Oregon Liquor Control Commission

The Commission's budget was increased by a net $507,973 Other Funds, for the following:

- The legislatively adopted budget mistakenly applied a services and supplies reduction to personal services in the Administration and Support Services program of the Oregon Liquor Control Commission, so the technical correction adds $707,973 Other Funds expenditure limitation.
- A reduction of $200,000 Other Funds is the agency's share of the statewide effort to restructure state government business operations and management of agency programs and services.

Public Employees Retirement System

The agency's personal services budget was reduced by $750,000 Other Funds to capture the agency's share of the statewide effort to restructure state government business operations and management of agency programs.

Department of Revenue

The Committee approved a decrease of $48,504 General Fund to reflect savings in State Government Service Charges from a change in the state's e-government funding model. To capture the agency's share of the statewide effort to restructure state government business operations and management of agency programs, personal services were reduced by $1,126,687 General Fund.

Secretary of State

Senate Bill 5701 reflects two adjustments to the Secretary of State's budget. The first reduced General Fund appropriations for personal services expenditures by a total of $128,650, for the agency's share of the statewide effort to restructure state government business operations and management of agency programs and services. The second made a $4,670 General Fund reduction for the e-government funding model change.

State Treasurer

Other Funds expenditure limitation was increased by $250,000, for expenditures of grant funds received from the Rockefeller Foundation for the purpose of designing and launching a West Coast Infrastructure Exchange. This increase is approved on a one-time basis and the increase will be

phased-out in the development of the 2013-15 biennium budget. The Treasurer will request grant expenditure authority in his 2013-15 biennium budget request, if additional funding for this initiative is obtained from the Rockefeller Foundation or from other private sources.

Judicial Branch

Judicial Department

Senate Bill 5701 appropriates an additional $7.4 million General Fund to the Oregon Judicial Department (OJD), partially offsetting the reduction made in the 2011-13 legislatively adopted budget for the supplemental ending balance. The bill also adds $30.9 million in Other Funds expenditure limitation.

Funding was restored for constitutionally and legally mandated programs, including $1.9 million for judicial compensation, $472,922 for jury services, and $345,207 for Oregon eCourt Program Debt Service. Court Operations, which includes the circuit and appellate courts and administration, are being held to their 2011-13 legislatively adopted budget, which includes $2 million for Trial and Appellate Courts that was added at the end of the 2011 session. The Chief Justice has total flexibility to move funds and positions within the Operating Programs budget in order to keep the state's unified court system operating. A $1.1 million General Fund special purpose appropriation to the Emergency Board is included in the bill in the event that the Department requires additional funding for court operations.

The bill includes $2.4 million General Fund to fund revenue collection activities through the Department of Revenue and the private collection agencies.

BUDGET NOTE

The Oregon Judicial Department is requested to report to the Legislative Fiscal Office on a quarterly basis on the Department's overall revenue activities, including the cost of collection, amounts collected, and collection rates.

The Department's Special Payments were reduced as these payments were not previously subject to the reduction for the supplemental ending balance. County Law Libraries were reduced by $259,000 General Fund and Conciliation and Mediation Services were reduced by $259,000 General Fund.

An additional $2.9 million in General Fund Debt Service was approved for the Oregon eCourt Program to support $13.7 million in new bonding authority provided for in House Bill 5201. The operations and maintenance appropriation for the Oregon eCourt Program was reduced by $93,643 General Fund. This action was submitted as part of the Department's reduction plan and is not expected to impact the current roll-out of the program.

The Other Funds expenditure limitation for the Oregon eCourt Program was increased by a total of $23.4 million, for the following items:

- $13.7 million in new bonding authority in House Bill 5201;
- $6 million for previously authorized bonding authority (Senate Bill 5505, 2011);

- $3.5 million for an available cash balance from previously issued debt; and
- $134,116 for a fingerprint grant from the Oregon State Police.

The following budget notes were adopted relating to the Oregon eCourt Program.

BUDGET NOTE

The Judicial Department is requested to work with the Legislative Fiscal Office to prepare a revised schedule for completing the deliverables that were defined in the Agreement between the Chief Justice and the Co-Chairs of the Joint Committee on Ways and Means in the SB 5516 (2011) budget report. The Judicial Department and the Legislative Fiscal Office are also requested to establish a regular meeting schedule to review the deliverables and the status of Oregon eCourt. The parties will report to the Chief Justice and the Co-Chairs of the Joint Committee on Ways and Means periodically on the status of the deliverables and the Oregon eCourt program. The Judicial Department will also report as requested to the Joint Committee on Legislative Audits and Technology on the deliverables and the status of the Oregon eCourt program.

BUDGET NOTE

The Oregon Judicial Department (OJD) is requested to develop, by no later than April 1, 2012, a detailed implementation and evaluation plan to manage the pilot court and early adopter court Oregon eCourt implementations. For each trial court, the plan must include a clear definition of the implementation goals & objectives, processes, timelines, and costs; success evaluation criteria and measures for proving successful execution of each plan; and a plan to incorporate the lessons learned after each trial court implementation into subsequent implementations. If OJD determines that the implementation goals & objectives, schedule, or costs should be revised or rebaselined, OJD must immediately provide documentation of any adjustment to the Legislative Fiscal Office (LFO) so that the impact can be calibrated to the affected trial court implementation plan.

LFO will work with OJD to evaluate the success of each pilot and early adopter implementation against the plan. Factors that will be considered will be agreed upon by LFO and OJD and will be documented in each trial court implementation plan. The plan for the initial trial court will specifically include an initial evaluation of the usability of the Odyssey product. Each of the subsequent four early adopter implementations will further test the scalability of the product, and additional components of Oregon eCourt that may have been added; the configurations that have been established; the business functions that have been integrated with the Odyssey product; the system interfaces; and the data conversion plan and implementation.

LFO will request that OJD report after the pilot court and each early adopter implementation on its implementation including a post implementation review of outcomes, success measures and costs, and the lessons learned analysis. OJD should provide recommendations based on these reviews for the next early adopter court. Once all four of the first early

adopters are completed, OJD should conduct a major review to verify that the product(s) and all the methods involved in the implementation for the first five pilot and early adopter courts are sufficient for a successful implementation in Multnomah County. Because Multnomah County is being implemented via a 'by case-type' methodology, rather than all case types at once, like the first five trial courts, OJD should provide a Multnomah County-specific implementation and evaluation plan to guide the Oregon eCourt product(s) implementation. Upon completion of this implementation, LFO and OJD will review the Multnomah County implementation against the detailed implementation plan and the OJD assessment to evaluate the success of this implementation. This review will provide the basis for determining readiness of OJD and the contractor for implementing Oregon eCourt in the remaining trial courts.

Other Funds expenditure limitation of $1.7 million was established for the new and existing Specialty Court grants, which the Department reports will offset the impact of recent General Fund reductions. The Committee also approved a one-time 13.46 FTE increase for the Specialty Courts. The $1.7 million Other Funds expenditure limitation and 13.46 FTE increase are one-time only, and do not carry forward for the 2013-15 budget.

The Department's Other Funds expenditure limitation was increased by a total of $5.5 million for the following purposes:

- $4.7 million for the State Court Facilities and Security Account for Special Payment transfers to local court security accounts.
- $670,203 in for new and existing grants for pre-trial release programs and the Citizen Review Board.
- $226,592 for Debt Service Other Funds expenditure limitation to support the issuance costs of an additional $13.7 million in bonding.
- $97,460 Other Funds Capital Improvement for emergency repairs to the Supreme Court Building.
- $77,860 for a Special Payment to Tri-County Metropolitan Transportation District of Oregon (TRIMET).

This $5.5 million increase in Other Funds expenditure limitation is a one-time increase and does not carry forward for the 2013-15 budget.

Commission on Judicial Fitness and Disability

The Commission's Administration program budget was increased by $6,228 General Fund. The Extraordinary program's budget was reduced by $12,647 General Fund, leaving a balance of $6,200 for any potential prosecutions. The Commission has not prosecuted a case of judicial misconduct in the last two biennia and its total extraordinary budget has been disappropriated each of the last two biennia.

Public Defense Services Commission

Senate Bill 5701 reduces the Commission's Appellate Division budget by $112,000 General Fund and increases the Contract and Business Services budget by $112,000 General Fund. This rebalance action utilizes vacancy savings in the Appellate Division to fund a portion of the Contract and Business Services 3.5% supplemental ending balance holdback which was taken as part of the 2011-13 legislatively adopted budget. A $3.5 million General Fund special purpose appropriation is included in the bill in the event that the Commission requires additional funding for the trial-level public defense services.

The Public Defense Services Account's Other Funds expenditure limitation is increased by $1.4 million for trial-level public defense and by $1.3 million for the Application and Contribution Program to establish a special payment to the Oregon Judicial Department. In future, the Application and Contribution program is to be budgeted as a special payment rather than as a revenue transfer. The legislative expectation is that the Application and Contribution Program will be funded by the Commission at a level not to exceed $2.5 million.

Legislative Branch

Budgets for the legislative branch agencies were adjusted for a number of issues, including a change in the way that General Fund reversions are handled for the Legislative and Judicial Branch (see Senate Bill 1579), a reduction in legislative members' budgets, restoration of some supplemental ending balance budget reductions including debt service, and changes in the state's e-government funding model. The net adjustments in Senate Bill 5701 are as follows:

- Legislative Assembly reduced by $128,160 General Fund.
- Legislative Administration reduced by $134,851 General Fund.
- Legislative Counsel increased by $400,043 General Fund.
- Legislative Fiscal increased by $29,973 General Fund.
- Legislative Revenue reduced by $14,531 General Fund.
- Commission on Indian Services reduced by $26,451 General Fund.

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Summary of Emergency Board Action

May 2012

The Legislative Emergency Board met on May 21 - 23, 2012 and considered an agenda of 48 items. The agenda included six agency requests for allocations from the general purpose appropriation made to the Emergency Board; the Board approved five of the agency requests, one of which was approved at an amount less than the request. These allocations included $593,497 for the Secretary of State, $550,000 for the Department of Administrative Services for the City of Eugene, $300,000 for the Department of Justice, and a total of $170,000 for two requests from the Military Department. There were also two agency requests on the agenda for allocations from special purpose appropriations made to the Emergency Board, totaling $10.2 million, of which $8.7 million was allocated. Additional details on these allocations are described below. After the Emergency Board actions, the unallocated balance of the general purpose Emergency Fund is $25.6 million and the remaining balance of all special purpose appropriations is $73.4 million.

The agenda included 18 items that requested additional 2011-13 biennium authority to spend Lottery Funds, Other Funds, and Federal Funds. The Emergency Board approved expenditure limitation increases of approximately $19.7 million Other Funds (including $13.5 million for the Department of Transportation's rail program) and $24.1 million Federal Funds (including $5.5 million for Emergency Unemployment Compensation). Also included was a small increase in Lottery Funds expenditure limitation ($74,250) for the Parks and Recreation Department. The Emergency Board also authorized the establishment of 42 limited duration positions, with an overall increase of 19.25 FTE; most of these positions resulted from additional federal funding to help unemployment insurance claimants get back to work more quickly (32 positions/15.50 FTE). Also approved was the extension of months to existing positions at the Employment Department for the Emergency Unemployment Compensation program (0 positions/14.50 FTE).

The agenda also included 10 agency reports, which the Emergency Board acknowledged receiving, three of which were in a consent agenda item. The most significant of these was a report from the Legislative Fiscal Office regarding agency plans to accommodate $28 million in reductions included in the 2011-13 legislatively approved budget. The Emergency Board also heard 20 requests for the submission of federal grant applications, 13 of which were in a consent agenda item (Departments of Education, Community Colleges and Workforce Development, Human Services, Agriculture, Land Conservation and Development, Energy, and Transportation and the Oregon Health Authority). Two of the grant application requests included approvals of associated expenditure limitation increases.

The following is a summary of significant Emergency Board actions taken at the May 2012 meeting:

Education

- Acknowledged receipt of a report on shifting Article XI-F bond proceeds between capital projects at Oregon State University.
- Increased the Federal Funds expenditure limitation of the Department of Community Colleges and Workforce Development by $851,813 for grants received by the Oregon Youth Conservation Corps, with the understanding that $500,000 of the amount will be unscheduled until the funds are received.
- Acknowledged receipt of a report by the Legislative Fiscal Office on preliminary findings concerning the 2011-12 School Year Subaccount of the State School Fund. The Emergency Board provided notice of non-compliance to the Governor for 11 school districts that did not report as required on the use of the funding from the Subaccount.

Human Services

- Increased the Other Funds expenditure limitation of the Long Term Care Ombudsman by $120,000 and authorized the establishment of one limited duration position (0.50 FTE) for the Senior Medicare Patrol program.
- Acknowledged receipt of reports from the Oregon Health Authority on the Health Insurance

Exchange (HIX) project and on the Health Care System Transformation.

- Approved a request by the Department of Human Services to apply for a federal grant for Education System Collaboration to Increase Educational Stability for Child Welfare.

Public Safety and Judicial Branch

- Allocated $300,000 from the Emergency Fund to the Department of Justice for costs associated with replacement of the primary information management system for Oregon's Child Support program.
- Allocated $3,781,798 to the Department of Justice from a special purpose appropriation made to the Emergency Board, increased the Other Funds expenditure limitation by $2,369,535, and authorized the establishment of five limited duration positions (1.13 FTE) for the Department of Justice for home foreclosure related activities and mediation services associated with the multi-state mortgage foreclosure settlement and SB 1552 (2012) through June 30, 2013; this action also included an allocation to the Housing and Community Services Department (for details, see Economic and Community Development below).
- Allocated $170,000 from the Emergency Fund to the Military Department for facility and mission requirements at the Portland Air National Guard Base ($90,000) and the Kingsley Field Air National Guard Base ($80,000).
- Increased the Federal Funds expenditure limitation of the Military Department by $5,000,000 and authorized the establishment of 23 limited duration positions (11.50 FTE) for an intergovernmental agreement with the federal government for the Umatilla Chemical Depot, to be unscheduled until a copy of the signed caretaker intergovernmental agreement is provided to the Department of Administrative Services and the Legislative Fiscal Office.
- Established a $1,804,000 Capital Construction Federal Funds expenditure limitation for the Military Department for the 2011-13 biennium related to a service life extension project at the Milton-Freewater Armory, to be unscheduled until the agency submits more details on the planned project to the Department of Administrative Services and the Legislative Fiscal Office.
- Allocated $1,084,432 to the Oregon Judicial Department from a special purpose appropriation made to the Emergency Board for court operations, but denied a request for an additional $4.7 million from the Emergency Fund until more is known about the state's fiscal situation and actual court needs.
- Approved requests to apply for federal grants by the Department of State Police for a Port Security Grant to purchase patrol vessels for the Columbia River and by the Criminal Justice Commission for a re-entry grant through the U.S. Bureau of Justice Assistance.

Natural Resources

- Increased the Other Funds expenditure limitation of the Department of Energy by $713,675 and authorized the establishment of two limited duration positions (1.08 FTE) to address immediate workload needs in the Energy Facility Siting Division.
- Increased the Federal Funds expenditure limitation of the Department of Land Conservation and Development by $160,000 for a coastal zone project of special merit grant award.
- Increased the Other Funds expenditure limitation by $220,175 and the Lottery Funds expenditure limitation by $73,392 for the Parks and Recreation Department for costs related to the January 2012 floods and damages to state park property.
- Approved a request by the Parks and Recreation Department to apply for a grant from the U.S. Fish and Wildlife Service, National Coastal Wetlands Conservation program.
- Increased the Other Funds expenditure limitation of the Department of State Lands by $352,000 for a rangeland improvement project in Harney County.

Economic and Community Development

- Allocated $3,850,000 to the Housing and Community Services Department from a special purpose appropriation made to the Emergency Board and authorized the establishment of one limited duration position (0.50 FTE) for counseling services, legal assistance, and outreach to homeowners for home foreclosure related activities associated with the multi-state mortgage foreclosure settlement and SB 1552 (2012) through June 30, 2013; this action was a joint request with the Department of Justice (see Public Safety and Judicial Branch above for additional details).
- Increased the Federal Funds expenditure limitation of the Employment Department by $5,500,000 and authorized the extension of existing limited duration positions (14.50 FTE) for the federal Emergency Unemployment Compensation program, and increased the Federal Funds expenditure limitation by $1,527,235 for Child Care and Development Fund expenditures.
- Increased the Federal Funds expenditure limitation of the Employment Department by $2,991,915 and authorized the establishment of 32 limited duration positions (15.50 FTE) related to a federal grant to expand programs designed to get

unemployment insurance claimants back to work more quickly and to reduce errors and fraud in claims processing.

- Increased the Federal Funds expenditure limitation of the Oregon Business Development Department by $480,000 related to a federal grant from the Small Business Administration for State Trade and Export Promotion.
- Increased the Other Funds expenditure limitation of the Department of Veterans' Affairs by $125,000, established a Federal Funds Capital Construction expenditure limitation for the 2011-13 biennium in the amount of $499,163, and established an Other Funds Capital Construction expenditure limitation for the 2011-13 biennium in the amount of $268,780 to build and operate an electronic medical records system and install a secure access system for staff and patients at the Veterans' Home in The Dalles.

Transportation

- Increased the Other Funds expenditure limitation by $13,500,808 and the Federal Funds expenditure limitation by $5,141,157 for the Department of Transportation for costs in the agency's rail program.
- Approved requests by the Department of Transportation to apply for federal grants from the Federal Transit Authority related to Bus Livability and the Bus and Bus Facilities grant programs.

Consumer and Business Services

- Acknowledged receipt of a report from the Health Licensing Agency on the status of fee changes.

Administration

- Allocated $550,000 from the Emergency Fund to the Department of Administrative Services for a grant to the City of Eugene for public safety costs associated with the 2012 U.S. Olympic Team Trials to be held at Hayward Field in June.
- Allocated $593,497 from the Emergency Fund to the Secretary of State for reimbursement of state and county costs associated with the special elections necessary to fill a vacancy in the 1st Congressional District.
- Established a new Other Funds expenditure limitation for the Public Employees Retirement System of $2,071,410 and authorized the establishment of three limited duration positions (1.62 FTE) to recover overpayments to certain retirement system benefit recipients.
- Acknowledged receipt of reports by the Department of Administrative Services on bond refinancing, compensation plan changes, and 2013-15 uniform rent rates.
- Acknowledged receipt of a report by the Oregon Liquor Control Commission on revenues and expenditures compared to projections.
- Acknowledged receipt of a report by the Legislative Fiscal Office on agency plans for accommodating reductions of $28 million General Fund and $3.8 million Other Funds included in the 2012 session rebalance of the 2011-13 biennium legislatively approved budget; and approved various appropriation transfers and Other Funds expenditure limitation increases within selected state agencies to clarify organizational changes resulting from the reduction. Direction was also provided to the Department of Administrative Services to ensure that the permanent changes recommended in the report would be reflected in the 2013-15 budget and to affected state agencies to implement the recommended changes to the 2011-13 budget. Modifications were made to the Legislative Fiscal Office recommendations for the Department of Corrections and the Department of Forestry.

Parks and Recreation Department

Agency Summary

OREGON PARKS AND RECREATION COMMISSION

To assure accountability to all Oregonians, the Oregon Parks and Recreation Commission sets policy and approves major actions of the Oregon Parks and Recreation Department (OPRD). The Commission establishes policy, promotes the state's outdoor recreation agenda, sets budget goals and approves the OPRD biennial budget request, adopts rules for OPRD, approves acquisition of property for the state park system, and sets rates for the use of park facilities.

The Oregon Parks and Recreation Commission consists of seven members appointed by the Governor and confirmed by the Senate. As specified by state law, the Commission represents each of Oregon's five congressional districts, plus two at-large representatives, one from east of the Cascade Mountains and one from west of the summit of the Coast Range. The Commissioners are committed advocates who only receive a nominal daily stipend while in performance of official duties, plus actual costs of travel, food and lodging associated with their service to the state. Commissioners serve staggered four-year terms. Current members of the Commission are:

Davis Moriuchi, Chair
Portland
Congressional District 1

Brad Chalfant
Bend
Congressional District 2

Jay Graves, Vice Chair
Portland
Congressional District 3

Vacant
Congressional District 4

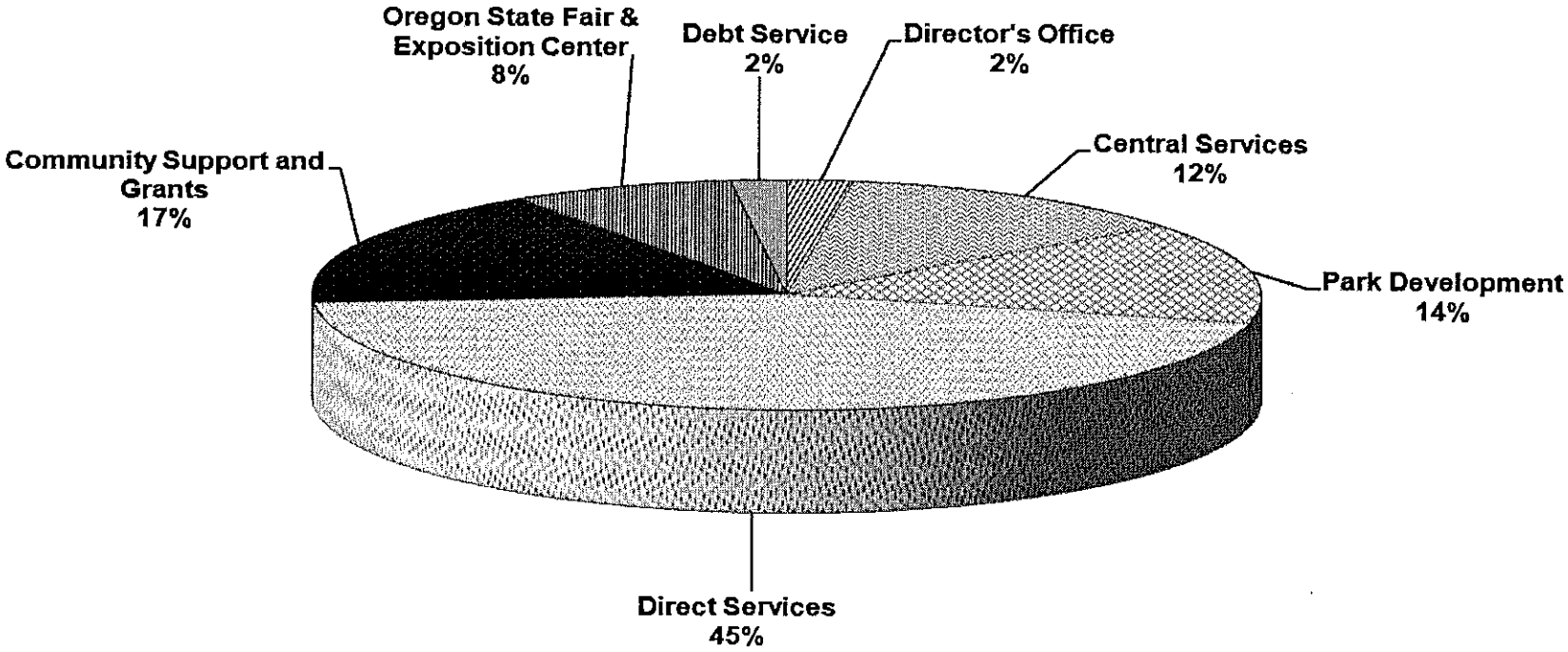
James E. Brown
Salem
Congressional District 5

Robin Risley
Cannon Beach
West of the Coast Range

Sharon A. Rudi
Baker City
East of the Cascade Range

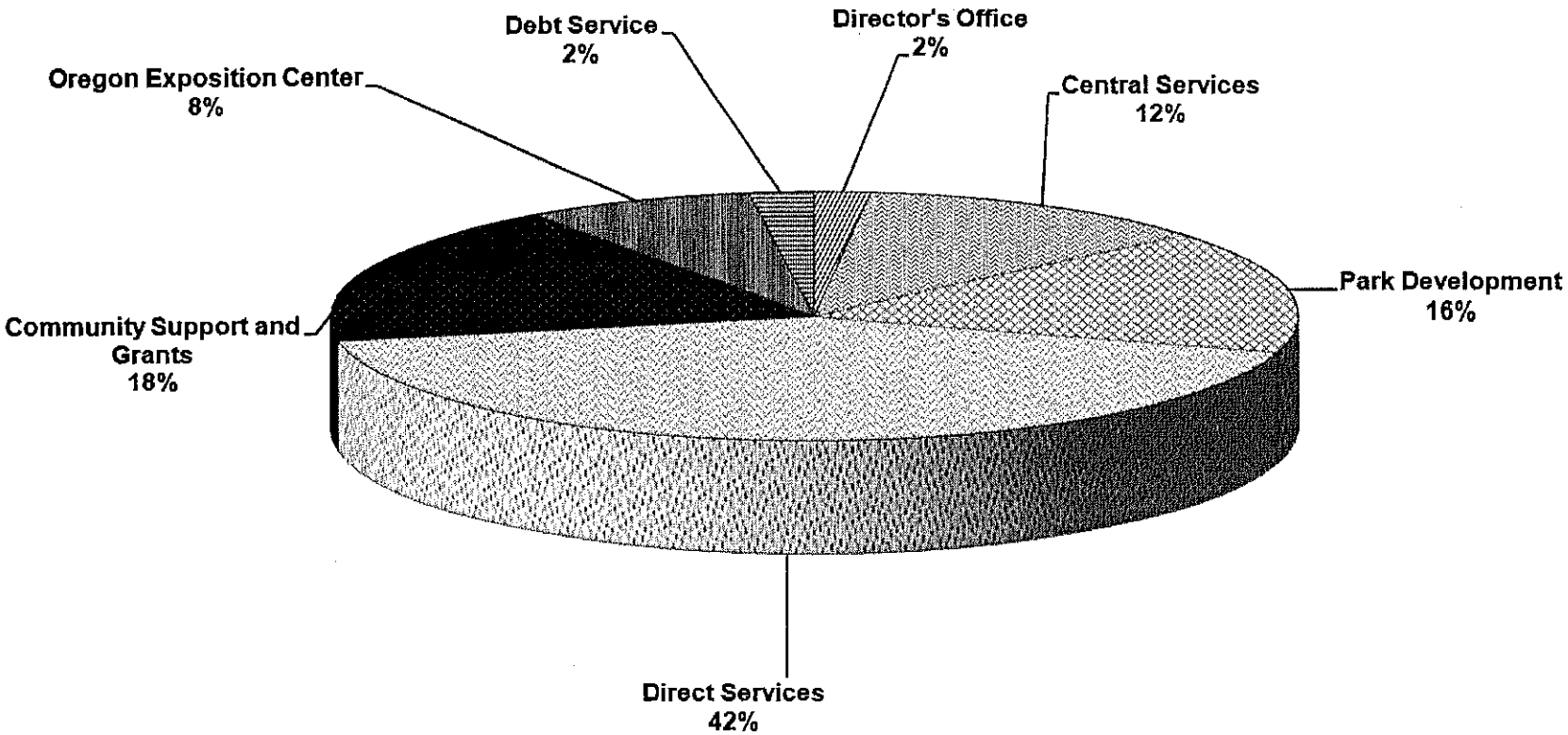
Budget Summary Graphics

2013-15 Agency Request Budget by Program



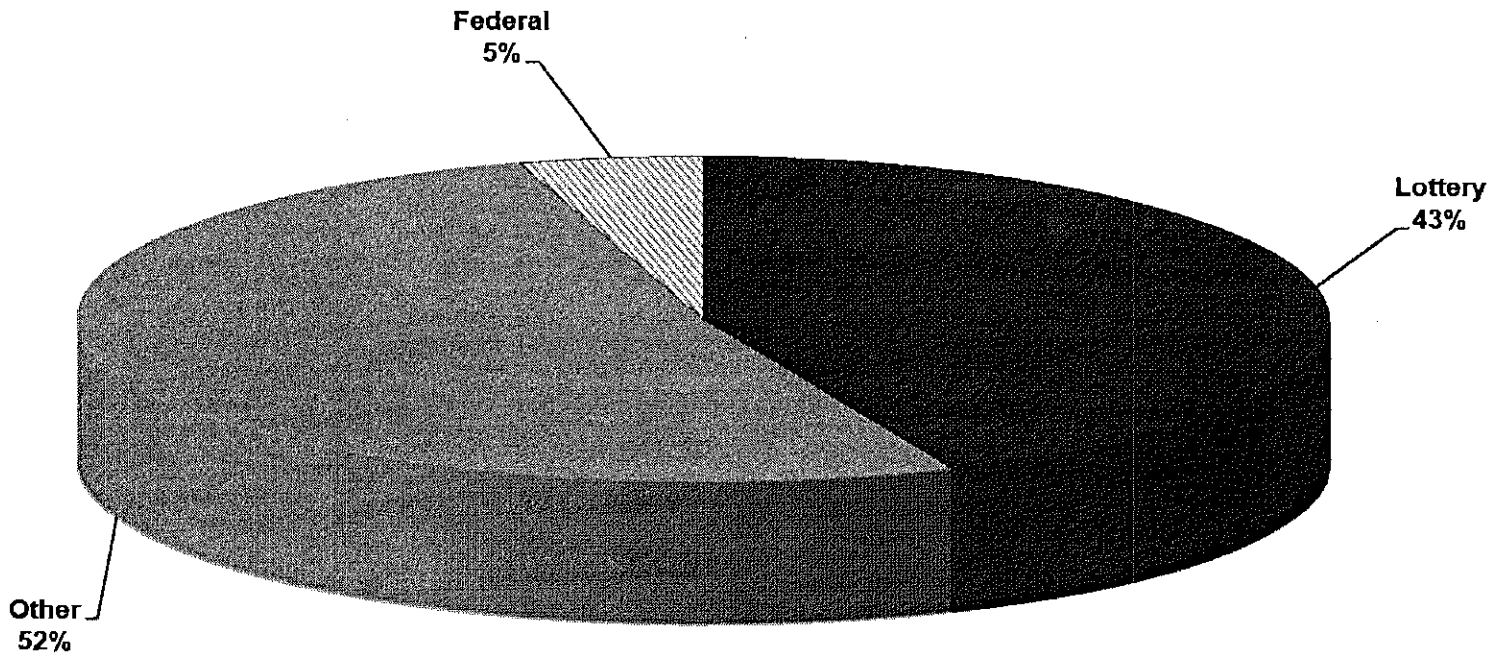
Total Expenditures (millions): $210.1

2011-13 Legislatively Approved Budget by Program



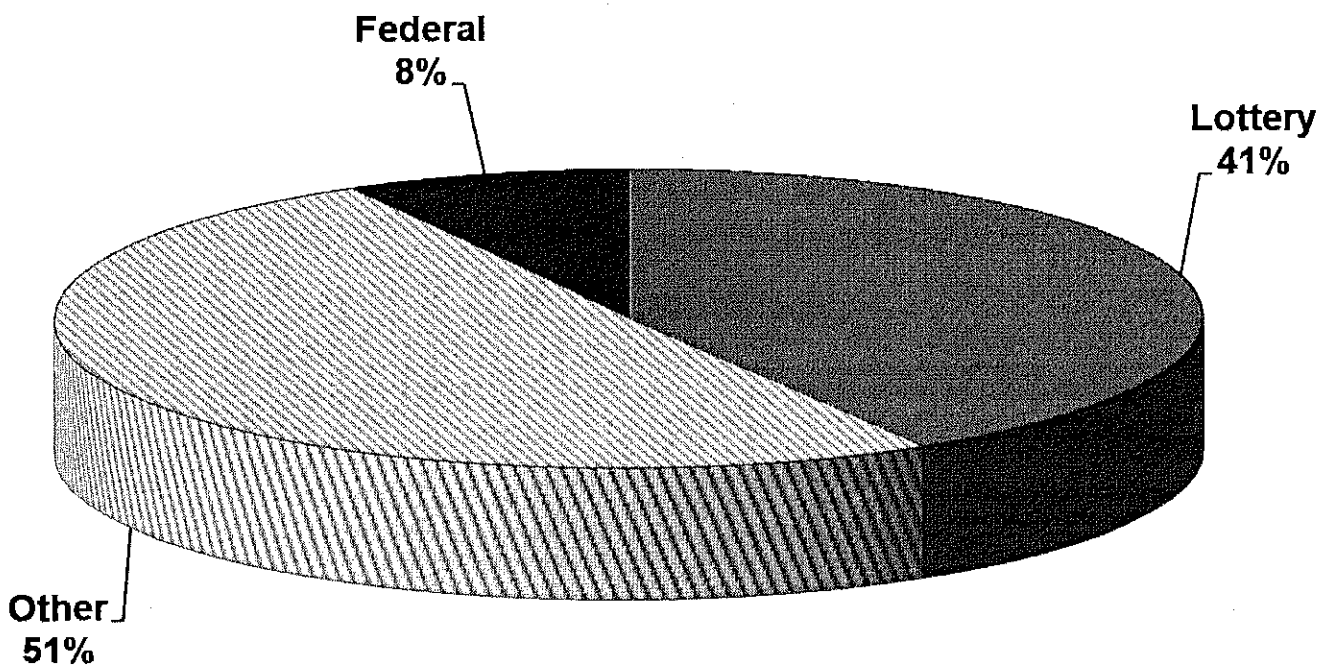
Total Expenditures (millions): $196.85

2013-15 Agency Request Budget by Fund Source

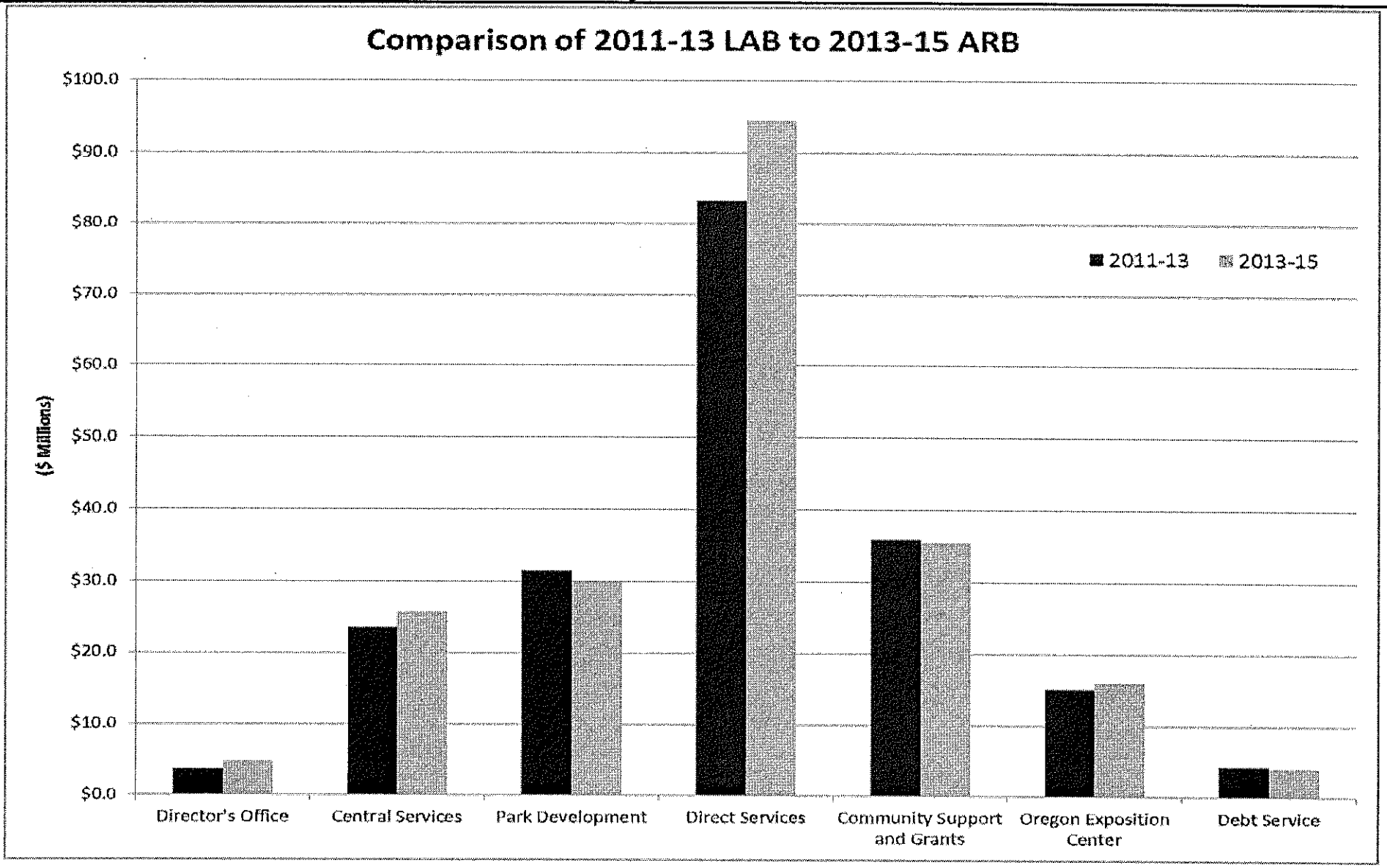


Total: $210.1 million

2011-13 Legislatively Approved Budget By Fund Source



Total: $196.85 Million


Comparison of 2011-13 LAB to 2013-15 ARB
($ Millions)
$100.0
$90.0
$80.0
$70.0
$60.0
$50.0
$40.0
$30.0
$20.0
$10.0
$0.0
2011-13
2013-15
Director's Office
Central Services
Park Development
Direct Services
Community Support and Grants
Oregon Exposition Center
Debt Service

Mission Statement and Statutory Authority

MISSION: TO PROVIDE AND PROTECT OUTSTANDING NATURAL, SCENIC, CULTURAL, HISTORIC AND RECREATIONAL SITES FOR THE ENJOYMENT AND EDUCATION OF PRESENT AND FUTURE GENERATIONS.

Oregon Parks and Recreation Department (OPRD) administers Oregon's public investment in land and facilities for parks, recreation and historic preservation as follows:

- State Park and other Land Management:
  - Providing great park experiences to visitors,
  - Administering, operating and maintaining state parks, trails, and natural areas,
  - Protecting and managing significant natural and cultural resources,
  - Acquiring state park lands,
  - Planning, designing, and implementing state park facility investment and development projects,
  - Providing opportunities for state park volunteers,
  - Protecting Oregon's Ocean Shore State Recreation Area and State Scenic Waterways, and
  - Implementing a Parks and Prisons partnership.
- Outdoor Recreation and Planning
  - Land- and water-based nonmotorized recreation trails development,
  - The All-Terrain Vehicles (ATV) program,
  - Administration of recreation grants to counties and local governments,
  - Management of Parks and Natural Resource funded programs for local park development grants,
  - Development of state park and statewide comprehensive outdoor recreation plans, and
  - Coordination of interagency and inter-organizational recreation outreach.
- Heritage Conservation
  - The State Historic Preservation Office,
  - Oregon Heritage Commission,
  - Oregon Historic Cemetery Commission,
  - Administration of state and federal grants and programs of the National Historic Preservation Act,
  - Archaeological site assessments and permits, and
  - State and federal tax incentive programs for Oregon Historic Properties.
- Oregon Exposition Center
  - Annual State Fair,
  - Year-round event hosting and planning, and
  - Maintain and improve 186 acres of exposition grounds and facilities.

OREGON CONSTITUTIONAL PROVISION

Article XV, Section 4-State Lottery; Use of Net Proceeds from State Lottery
Related Statute: Parks and Natural Resources Fund ORS 541.377
Article IX, Section 3a-Use of revenue from taxes on motor vehicle use and fuel; legislative review of allocation of taxes between vehicle classes

STATUTORY AUTHORITY

ORS Chapter 390; State and Local Parks; Recreation Programs; Scenic Waterways; Recreation Trails; State Recreation Areas; Ocean Shores; and All-Terrain Vehicles.

Historic, Archaeological and Cultural Preservation Statutes:

ORS 358.475-358.565	Classification of Historic Property
ORS 358.570-358.595	Oregon Heritage Commission
ORS 358.605-358.622	Historic Preservation Plan
ORS 358.635-358.660	Preservation of Property of Historic Significance
ORS 358.680-358.690	Oregon Property Management Program for Historic Sites and Properties
ORS 358.710-358.770	Grants for Museums
ORS 358.905-358.961	Archaeological Objects and Sites
ORS 97.740-97.760	Indian Graves and Protected Objects
ORS 97.772-97.784	Oregon Commission on Historic Cemeteries
ORS Chapter 565	Fairs and Exhibits

Oregon Administrative Rules: Chapters 736 and 622

(See also ORS Cross References and related Oregon Administrative Rules)

Agency Strategic Plan

Long-Range Plans

The Oregon Parks and Recreation Commission has articulated eight principles that provide long-term, fundamental direction for the Department. These principles are part of the Centennial Horizon strategy adopted by the Commission in 2008.

Introduction

The mission of the Oregon Parks and Recreation Department is to provide and protect outstanding natural, scenic, cultural, historic and recreation sites for the enjoyment and education of present and future generations. The Department is guided by the Oregon Parks and Recreation Commission, which is composed of seven citizens appointed by the Governor. The Commission oversees the direction of the Department, which is described in *Centennial Horizon*, adopted in 2008. The document steers the Department to its 100th anniversary in 2022 and beyond by stating broad principles and specific strategies that guide management of the Oregon parks, recreation and heritage systems.

Since receiving Lottery funding in 1999, the Department has invested over $500 million to operate, maintain, improve and expand parks, acquire new space for recreation, preserve Oregon's heritage, and provide grants that help local governments in Oregon do the same. The *Centennial Horizon* principles represent our evolving vision to continue meeting the diverse, growing needs of Oregonians. Themes run through each of our goals: a commitment to preserve and protect Oregon's natural and cultural treasures, provide unforgettable recreational experiences and use partnerships to leverage the investment Oregonian's have made with us.

Principle 1: Save Oregon's Special Places
The park system we enjoy today is because of the foresight of yesterday. Policymakers, politicians and ordinary citizens took bold actions that set aside priceless pieces of Oregon. OPRD's job is to continue this legacy.

Vision
The state is endowed with wild, rural and urban areas interconnected with systems of trails, parks, natural areas, heritage sites, coastline and rivers that are accessible and healthy. This integrated system is seamless, regardless of landowner or boundary.

Strategies
- Secure outstanding habitats, historic places and scenic settings. Encourage public ownership through grants or public/private partnerships.
- Protect important vistas, viewpoints and scenery.
- Acquire and restore marginal lands that have the potential to become special places.
- Acquire or help safeguard Oregon's historic places, such as the Oregon State Fairgrounds, and stimulate activities that foster their use, care and conservation.
- Manage properties to ensure their health, to protect their beauty, and to restore rare, sensitive, threatened and endangered species.
- Expand and reform protection of Oregon's ocean, beaches and rocky shore habitat.
- Maintain and enhance watersheds and ecosystems we own by collaborating with other agencies, non-profit organizations and park neighbors.

Principle 2: Connect People to Meaningful Outdoor Experiences
OPRD fulfills its mandate by providing state-owned properties for recreation, and by leading others to work cooperatively to meet Oregon's total recreation needs.

Vision
Inspire people to connect with Oregon's landscapes, heritage and culture.

Strategies

- Make sure that our acquisitions and recreation planning reflect the needs of youth, an aging population, a more diverse population and a generally less active population.
- Purchase and build or enable others to purchase and build new types of parks that will meet a growing population's needs.
- Increase the number of young visitors and families, by providing facilities that offer first-hand experiences in nature and the outdoors.
- Increase peak season visits to lesser-known parks, and conversely, increase visits to popular "summer" parks during the quiet season.
- Directly and indirectly create interconnected system of bicycle, hiking and water trails to position Oregon as a top trails state in the U.S.

Principle 3: Take the Long View

When we build and maintain parks, heritage areas and facilities, we must balance the needs of today's recreation with tomorrow's health. It is incumbent upon us to use environmentally sound and culturally sensitive methods of construction and maintenance.

Vision

People will reap the benefits of today's park system knowing that tomorrow's park system will be there for future generations, healthy and vibrant.

Strategies

- Provide first-class park facilities designed to appeal to a wide variety of visitors and uses.
- Create a series of legacy projects that will mark this era in the history of the Department.
- Promote the ethic that parks are vital to Oregon's way of life, and that we have a civic responsibility to provide and protect them.
- Preserve Oregon's heritage through cultural and historic sites, events, interpretation and experience.
- Connect Oregonians and visitors with the "Best of Oregon" through programs and events at the Oregon State Fairgrounds.
- Reduce OPRD's environmental impacts at all levels.
- Apply sound planning, industry standards and technology to design, construct, and maintain the physical infrastructure of the park system.

Principle 4: Engage People Through Education and Outreach
Strong communication and interpretation can inspire people to connect with the outdoors, help them enjoy and understand the parks, and encourage stewardship.

Vision
Our visitors experience a sense of discovery and connection to our parks that inspires their lifelong stewardship of Oregon's natural, cultural and historic places.

Strategies
- Inspire people to connect with Oregon's landscape by providing comprehensive information about hiking, biking, equestrian and paddling opportunities, camping and other outdoor activities.
- Embrace new media, social networking and better web technology to survey our visitors, hear their stories and exchange ideas.
- Continue with comprehensive, formal visitor surveys.
- Offer interpretive programs to make parks come alive and tell local stories.
- Promote a regional approach to outreach and interpretation that will foster a sense of renewed ownership in local communities.
- Encourage teachers and college professors to use parks as laboratories to advance education objectives and conduct research.
- Increase interest through school programs (K-12).
- Create vivid heritage experiences through "living landscapes."
- Showcase exemplary environmental practices.
- Collaborate with Oregon colleges and universities to share Oregon State Fairground space as extensions of their campuses and to offer outreach programs.

Principle 5: Build the State Park System with Purpose and Vision
Oregon's state parks are gateways to a destination or are themselves individual destinations. The system as a whole can be enlarged by linking these properties to other public or private land.

Vision
Oregon is transformed into a seamless, borderless recreation area.

Strategies

- Understand the scope of recreation resources in each major region of Oregon.
- Collaborate with Oregon recreation land managers to improve recreation offerings in Oregon.
- Communicate all of Oregon's recreation offerings in a comprehensive manner.
- Market Oregon State Park properties as recreation hubs that connect people to each region's vast resources through information, interpretation, and education.
- Prioritize properties for State Park acquisition or development that serve as portals to Oregon's significant recreation, cultural or scenic resources.
- Provide grant funding support to communities and other governments to improve the array of park, recreation and heritage offerings throughout the state.
- Pursue grant funding support at Oregon State Park properties that link State Parks to other important environmental, social and cultural initiatives in Oregon.

Principle 6: Attract and Inspire Partners

Advocacy groups, volunteers, land owners and governments across a spectrum of interests offer wisdom and insight needed to create the best recreational, environmental and cultural experiences in Oregon.

Vision

Our partners' goals and OPRD's goals are reached together, through shared, mutually beneficial projects that add up to more than the sum of their parts.

Strategies

- Examine how well current partnerships are working.
- Improve our ability to deliver services by nurturing and expanding active, vibrant "friends" groups and volunteers.
- Increase awareness of partnership possibilities.
- Target partnerships that yield the greatest benefit to our mission.
- Promote new parks and trails developed by other providers.
- Help communities develop recreation and heritage options, through well-managed grant programs to local governments, education and other park providers.
- Help build and broaden local economies by offering recreational, cultural and heritage experiences.
- Blur lines between Oregon land managers and stewards, so that the public experience is seamless.
- Find new funding sponsors and program partners for the Oregon State Fairgrounds.

Principle 7: Prioritize Based on the Vision
Focus time, energy, talent and funding on those activities that effectively advance the goals of OPRD and this plan.

Vision
OPRD routinely demonstrates creative, collaborative solutions to business challenges.

Strategies
- Advance projects that are consistent with this Vision.
- Allocate enough staff and funding to complete projects successfully.
- Fully integrate the resources of the agency for efficiency and effectiveness.
- Develop, diversify, and stabilize long-term funding sources.
- Adopt fiscal guidelines to guide budget development, funding strategies, and accountability.
- Create an organization that accepts change eagerly, and adapts to it quickly.
- Seek innovative ways to fund activities.
- Define, in policy, how decisions are made and executed.
- Communicate early and frequently to ensure timeliness, accuracy and integrity of target programs and projects.
- Cluster staff around projects to focus and share knowledge, skills and abilities.

Principle 8: Oregon's Parks Will Be Tended by People Who Love Their Work
An excellent state park system is operated by staff and volunteers who are trained, motivated, challenged and satisfied by what they do. They are committed to professional excellence and to providing memorable experiences for their visitors.

Vision
All people who work or volunteer on behalf of Oregon's parks are honored to represent them.

Strategies

- Be an employer that people want to work for.
- Recruit and cultivate highly-skilled staff and volunteers who reflect the diversity of Oregon's population and who serve the public enthusiastically.
- Encourage staff to become active with professional associations that build their professional credentials and expand their network of support.
- Monitor staff and volunteers' satisfaction.
- Encourage innovation by creating and sharing new approaches to customer service.
- Recognize and reward excellent work of staff and volunteers.
- Encourage staff and volunteers to take advantage of training and development opportunities.

2013-15 Short Term Plan

The Oregon Parks and Recreation Department is divided into four main operating divisions – Operations, Heritage and Community Programs, Oregon State Fair and Exposition Center and Administration. Each of these divisions are charged with ensuring that the goals of Centennial Horizon and investment strategy are met.

Operations Division:

- Provide on-the-ground operation of recreational properties – including Parks that offer overnight accommodations,
- Manage the natural resources under agency stewardship,
- Execute the Facility Investment Program,
- Manage the Acquisition and Development Program,
- Provide interpretive programs that educate visitors about the natural resources, history and culture of the areas surrounding the parks and throughout Oregon, and
- Deliver the park experience to visitors.

Heritage and Community Programs:

- Manage all federal and state heritage programs
- Coordinate programs that:
    - advocate for historic cemetery conservation,
    - advise on historic preservation policy,
    - designate historic properties,
    - provide grants to heritage programs,
    - provide grants to museums and historical societies, and
    - implement the Oregon Historic Trails Plan.
    - provide lottery funded grants to local communities
    - provide grants for ATV activities

Oregon State Fair and Exposition Center:

- Conduct an annual State Fair, an event 11 days in length ending on Labor Day,
- Provide space "for rent" for a variety of exposition events, and
- Create and produce events or activities on the grounds.

There are debt service payments on various bonds issued for the Oregon State Fair and Exposition Center prior to its transfer to the Department.

The Administration Division:

- Provide overall agency direction, support commission,
- Provide centralized reservation services,
- Provide Financial Services including budget, accounting and payroll,
- Provide statewide technology support to the agency,
- Provide Human Resources, Risk and Safety Services,
- Plan for future recreational needs,
- Provide public services and marketing including development and printing of brochures, media contact, maintenance of the Department web page, and
- Manage the Department's volunteer program which provides over 520,000 hours of support to the Department's mission each year.

The Department's budget is not based on its organizational structure but rather its programs and functions.

Direct Services is staffed with 704 full time and seasonal positions (440.97 full time equivalents) and has a 2013-15 proposed biennial budget of $94.4 million ($32.7 million Lottery Funds, $59.8 million Other Funds, and $1.9 million Federal Funds). This budget unit includes:

- Park Experiences - $88.4 million ($32.2 million Lottery Funds, $54.3 million Other Funds, $1.9 million Federal Funds), 704 positions and 440.97 FTE.
- Trust and Dedicated Accounts - $6.0 million ($0.5 million Lottery Funds, $5.5 million Other Funds), no staff.

Park Development is staffed with 13 full time positions (13.0 full time equivalents) and has a 2013-15 proposed biennial budget of $29.9 million ($25.1 million Lottery Funds, $3.2 million Other Funds and $1.6 million Federal Funds). This budget unit includes:

- Facilities Investment Program - $26.0 million ($21.2 million Lottery Funds, $3.2 million Other Funds, $1.6 million Federal Funds), 13 positions and 13 FTE.
- Property Acquisition Program - $3.9 million Lottery Funds, no staff.

Community Support and Grants is staffed with 29 full time positions (28.50 full time equivalents) and has a 2013-15 proposed biennial budget of $35.4 million ($13.9 million Lottery Funds, $15.1 million Other Funds and $6.4 million Federal Funds). This budget unit includes:

- Heritage Program and grants - $6.0 million ($3.2 million Lottery Funds, $1.0 million Other Funds, $1.8 million Federal Funds), 19 positions and 18.50 FTE.
- Recreation Grant Program - $16.6 million ($10.7 million Lottery Funds, $1.3 Other Funds, $4.6 million Federal Funds), 2 positions and 2.0 FTE.
- ATV Program - $12.8 million Other Funds, 8 positions and 8.0 FTE.

Oregon Exposition Center is staffed with 31 full time and seasonal positions (30.74 full time equivalents) and has a 2013-15 proposed biennial budget of $16.0 million ($3.8 million Lottery Funds, $12.2 million Other Funds).

Central Services is staffed with 75 full time and seasonal positions (73.10 full time equivalents) and has a 2013-15 proposed biennial budget of $29.6 million ($14.1 million Lottery Funds, $15.5 million Other Funds). This budget unit includes:

- Business Services (includes the Reservation Center) - $6.9 million ($2.8 million Lottery Funds, $4.1 million Other Funds), 27 positions and 25.10 FTE.
- OEC Debt Service - $4.0 million Lottery Funds, no staff
- Administration - $18.7 million ($7.3 million Lottery Funds, $11.4 million Other Funds), 48 positions and 48.0 FTE. Included in the budget for the Division are agency-wide expenditures that are centralized for efficiency. These include risk management costs and Department of Administrative Services assessments. These costs make up $5.0 million of the budget in this Division.

Director's Office is staffed with 13 full time positions (13.00 full time equivalents) and has a 2013-15 proposed biennial budget of $4.7 million ($1.9 million Lottery Funds, $2.8 million Other Funds). This budget unit includes:

- Agency Improvement - $0.2 million ($0.1 million Lottery Funds, $0.1 million Other Funds), 1 positions and 1.0 FTE.
- External Relationships - $3.2 million ($1.2 million Lottery Funds, $2.0 Other Funds), 9 positions and 9.00 FTE
- Director's Office/Commission - $1.3 million ($0.6 million Lottery Funds, $0.7 Other Funds), 3 positions and 3.00 FTE.

Section 1: Budget Principles

a. Dedicated lottery funds will be used as constitutionally directed for: "protection, repair, operation, creation and development of state parks, ocean shores and public beach access areas, historic sites and recreation areas [and] for the following purposes: (1) maintain, construct, improve, develop, manage and operate state park and recreation facilities, programs and areas; (2) acquire real property .....(3) operate grant programs for local government ...".
b. General operations of the Department will be funded with a mix of other and lottery funds with the other funds primarily coming from Parks User Fees and Recreational Vehicle registration fees. Dedicated funds will be spent according to their specific purpose.
c. The Department is committed to maintaining the following programs as adopted by the Commission in its Investment Strategy and will allocate dedicated lottery funds in each biennium.
    i. Facility Investment Program (FIP) – for maintenance, repair, reduction of backlog and enhancement of park facilities.
    ii. Acquisition – for the acquisition of real property for the creation and operation of state parks, ocean shores public beach access areas, recreation and historic sites or because of natural, scenic, cultural, historic and recreational value
    iii. Local Government Grant Program – to assist local governments in accomplishing park and recreation purposes
d. Operate the Oregon State Fair and Exposition Center with a goal of achieving a profit, or at least break-even, when comparing expenditures with revenues. Until such time, the shortfall will be supplemented by dedicated lottery revenues.
e. Federals funds will be maximized for the greatest benefit to the Department.
f. Review user fees biennially and adjust as necessary to accommodate for inflation, parity, and other factors, while ensuring that parks remain accessible.

Section 2: Budget Objectives

a. Advance Centennial Horizon and the Investment Strategy – Agency Goals and Strategies.

b. Acquire, plan, develop and operate Cottonwood Canyon State Park.

c. Oregon State Fair and Exposition Center- implement business plan to reduce financial burden.

d. Upgrade agency website, to promote enhanced customer service.

e. Seek and continue efficiencies through shared resources, cooperative agreements and payment for services with other agencies. Seek ways to consolidate or share resources with other jurisdictions to increase efficiencies.

f. Maintain partnerships with other state, federal and local agencies, tribal governments, communities, service groups, volunteer organizations and private businesses.

g. Maintain current levels of service to the public within budgeted resources.

h. Seek enhanced funding to augment department resources for Tsunami debris response.

Major Information Technology Projects $500,000+
OPRD has no major information technology projects over $500,000.

Information Technology Projects $150,000+
OPRD has no information technology projects over $150,000.

Lifecycle Replacement Plan
Hardware/Software Lifecycle Replacement Plan
The Department has set a hardware replacement cycle, including personal computers, servers and printers of five years to provide current technology in reliable working condition. Specific units may fall into a shorter or longer cycle depending on the needs of the agency. For example, server usage is considered to insure that those who provide the most critical functions are able to perform necessary services. In addition, printers are evaluated to conform with sustainability goals, including use of duplex capable units and shared printers.

Funding for the replacement of hardware is budgeted using current inventory of units and projecting replacement of one-fifth of all units each year. During the development of each biennial budget, inventories are updated and the budget is adjusted as needed. Spending in previous bienniums has been minimized, in effect pushing out the replacement cycle, so planning for one-fifth replacement remains reasonable.

Software for the agency is projected to be on a six-year replacement cycle, but may also be timed to fit the hardware replacement cycle. However, new versions or releases of all standard software are evaluated for enhancements and features that make upgrades worthwhile for the agency. Also evaluated is the need to upgrade operating systems or companion software when a new version of standard software is being considered. In particular the base operating system is currently being replaced, and a more advanced security model for agency workstations is being updated and installed.

Sustainability

Background

The OPRD Framework for a Sustainable Future (2002) and Sustainability Action Plan (2004) identified key areas and activities with the potential to reduce environmental impact or enhance natural resources. These activities marked the first defined steps toward achieving institutional sustainability, as articulated in Centennial Horizon. The Sustainability Steering Committee has identified additional projects and activities as sustainability best practices. These practices are drawn from new methods pilot-tested in the field and informed by feedback from throughout the agency. Agency-wide implementation of these best practices will move OPRD toward meeting or exceeding the Department's sustainability goals.

Current Environment

Oregon Parks and Recreation Department has been pursuing sustainability in its operations and facility renovation program for many years. Some of the highlights include:

- installation of water-saving fixtures in restrooms and showers
- solar water heating, radiant heating, energy conservation
- use of sustainable materials in construction
- improved recycling and waste management
- reducing use of toxic chemicals and substituting earth-friendly cleaning materials

OPRD Sustainability Vision

The Department's updated strategic plan, Centennial Horizon, renews the vision and commitment for achieving sustainability in the Department. Centennial Horizon has identified three areas of focus, or principles, to structure the sustainability activities for the Department. The Department will focus its efforts on these major principles:

1. Foster Wise Stewardship in Oregon's Natural, Historic and Scenic Landscapes
    - Strengthen all native habitats in response to a changing environment.
    - Adopt "best management" practices for natural, cultural and scenic settings.
    - Manage state parks to ensure the overall health and beauty of the ecosystem and the protection of and recovery of rare, sensitive, threatened and endangered species.

- Maintain and enhance watersheds and ecosystems through collaboration with other agencies, non-profit organizations and park neighbors.

2. Demonstrate Outstanding Environmental Leadership and Integrate Sustainable Practices
   - Showcase exemplary environmental practices.
   - Increase use of alternative energy in parks.
   - Serve as a national model for energy efficiency.
   - Reduce the environmental impacts of all OPRD operations.
   - Meet and exceed national green standards for new facilities and resources.
   - Systematically increase sustainable measures in all areas of the Department.
   - Periodically review sustainable practices to ensure successful implementation, continuity of use and consistency throughout the agency.
   - Involve visitors and other stakeholders as active partners in sustainability.

3. Pursue Professional Excellence
   - Reduce inefficiency and waste across the organization.

Objectives

1. Institutionalize sustainability by integrating sustainable activities in all business functions and plans.

2. Specify best practices for maintenance and construction projects and the process for implementing them in the field operations.

3. Utilize proprietary project development and tracking system ("the Hub") to review projects for sustainability and provide feedback to project managers regarding sustainable best practices.

Training

OPRD will continue to integrate sustainable practices into agency operations. Employees and volunteers will receive training regarding the integration of sustainability into everyday activities (e.g., facilities cleaning, landscape maintenance, waste handling, vehicle use, construction project design).

Anticipated procedures will result in best practices:	With benefits to agency and public:
1. Use of sustainable materials	Reduced consumption of non- renewable resources
2. Reduction in use of toxic materials	Fewer toxins released to the environment
3. Improved energy efficiency for buildings and vehicles	Reduced consumption of non- renewable resources Fewer toxins released to the environment Reduction in greenhouse gas emission
4. Use of water-efficient designs and fixtures	Reduced water consumption
5. Sustainable forest management	Healthy forests, bio-diversity, reduced wildfire danger
6. Stream restoration and fish passage improvement	Improved fish/wildlife habitat and water quality
7. Education and outreach to visitors regarding impacts of climate change, energy use and waste generation on park properties	Reduction in greenhouse gas emission Reduced consumption of non- renewable resources Public support for OPRD sustainability initiatives
8. Systematic review of projects to ensure use of sustainability best practices, using Hub.	Documented implementation of most sustainable projects feasible.

Program Prioritization for 2013-15

Program/Division Priorities for 2013-15 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program-Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
1	1	OPRD	Park Exp	Park Experiences - field operations, interpretive services, natural resources, Ops engineering	634.1,4,6,7,8	11		31,496,539	51,269,605		1,961,512		$ 84,727,656	704	440.97	N	Y				POP includes additional limitation for rising costs (unemployment, fuels and utilities).
2	1	OPRD	Heritage prg	Heritage Programs	634.2,3,4	11		2,354,217	551,006		1,155,226		$ 4,060,449	19	18.50	Y	Y	FO	see below (a)	See notes with Criteria	POP includes limitation to spend funding from the Cultural Trust.
3	1	OPRD	FIP	Facilities Investment Program	634.4,6,7	11		17,536,275	3,155,183		1,629,344		$ 22,320,802	13	13.00	Y	Y				POP includes additional lottery fund investments in facilities if funding is available.
4	1	OPRD	Bus Svcs	Business Services - reservation and distribution center	634.4,8	11		2,781,286	4,105,290				$ 6,886,576	27	25.10	N	Y				-
5	2	OPRD	Rec Grants	Recreation Grants	634.3	11		10,722,930	1,260,238		3,499,402		$ 15,482,570	2	2.00	Y	Y	FO	see below (b)	See notes with Criteria	POP includes limitation for grants carrying over from the 2011-13 biennium in the RTP program.
6	3	OPRD	Heritage grt	Heritage Grants	634.3	11		810,967	152,000		532,684		$ 1,495,651			N	Y	FO	see below (a)	See notes with Criteria	POP includes limitation to spend funding from a private trust; limitation for increased federal funding for SHPO.
7	2	OPRD	Acq	Property Acquisition Program	634.1,4,5	11		3,872,539					$ 3,872,539			N	Y				
8	2	OPRD	T&S	Trust and Dedicated Accounts	634.4,8	11		481,682	5,436,216				$ 5,917,898			N	Y				POP includes additional limitation for business and preventive maintenance accounts.
9	1	OPRD	Ext Relation	External Relationships - communication with the public, recreation research	634.2,4	11		1,218,727	1,949,634				$ 3,168,361	9	9.00	N	Y				-
10	4	OPRD	ATV Prog	ATV program and grants	634.3,4,8	11		0	11,999,164				$ 11,999,164	8	8.00	Y	Y				POP includes limitation for a one time increase in grant spending.

Budget Narrative

11	1	OPRD	OEC	Oregon Exposition Center	634.9,10	11		3,832,595	12,932,456				$ 16,765,051	39	32.72	N	Y					POP includes a revenue reduction package and the conversion of 8 positions, 1.98 FTE to Temporary costs related to the Oregon State Fair.
													$ -									
NR	NR	OPRD	Debt Svc	OEC Debt Service		11		3,969,970					$ 3,969,970	0	0.00	N	N	D				
NR	NR	OPRD	DO/Comm	Director's Office and Commission	634.4,11	11		560,604	749,305				$ 1,309,909	3	3.00	N	Y					-
NR	NR	OPRD	Agy Improve	Agency improvement - agency wide policy, program review and improvement	634.4	11		94,781	128,307				$ 223,088	1	1.00	N	Y					-
NR	NR	OPRD	Adm Svcs	Administrative functions - Acctg, Budget, IT, HR, Procument, Volunteers, Risk and safety	634.4,8,11	11		7,334,055	11,451,032				$ 18,785,087	48	48.00	N	Y					-
													$ -									
							-	87,067,167	105,139,436	-	8,778,168	-	$ 200,984,771	873	601.29							

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
FO Federal - Optional (once you choose to participate, certain requirements exist)
S Statutory

(a) SHPO - Natinal Historic Preservation Act of 1966; Public Law 89-665
(b) Land and Water Conservation Program - Public Law 88-578.78 Stat 897 Title OAR Division 8 736-008-0005:0055 and ORS 390.180
(b) Recreation Trails Program 23 U.S.C. 104 SAFETEA-LU
(b) Natural Heritage Program - United States Endangered Species Act of 1973. Cooperative Endangered Species Conservation Fund (Section 6 grant program). 16 U.S.C. §1535(c)(1)

Budget Narrative

OPRD based the prioritization on the Agency Mission, Centennial Horizon and the Investment Strategy. These items have been approved the by the Oregon Parks and Recreation Commission. In addition, OPRD reviewed the required 10 percent reduction list and internal prioritizations maintained in case Other or Lottery Funds decline substantially to maintain consistent priority rankings.

OPRD has constitutionally dedicated funding but not programs. Therefore, there are no "C's" in Column 19.

NR - Not ranked based on the instructions.

OPRD is not required to accept federal funds from the Land and Water Conservation Fund (LWCF) or Recreation Trails Program (RTP). However, these programs primarily pass these funds on to other entities in the state - cities and counties. Once LWCF funds have been accepted and grants awarded, OPRD has a responsibility to inspect and certify past funded projects at least one every 5 years forever.

While the state is not technically required to accept federal funds to carry out SHPO functions, doing so allows Oregon's historic properties to benefit from those programs. It also provides the state a streamlined method for handling the cultural resource reviews required of all federally funded or licensed projects in the state (approx. 250 projects per month, including numerous ODOT projects). Without the SHPO reviews, many of those projects would be delayed or perhaps canceled.

Reduction Options

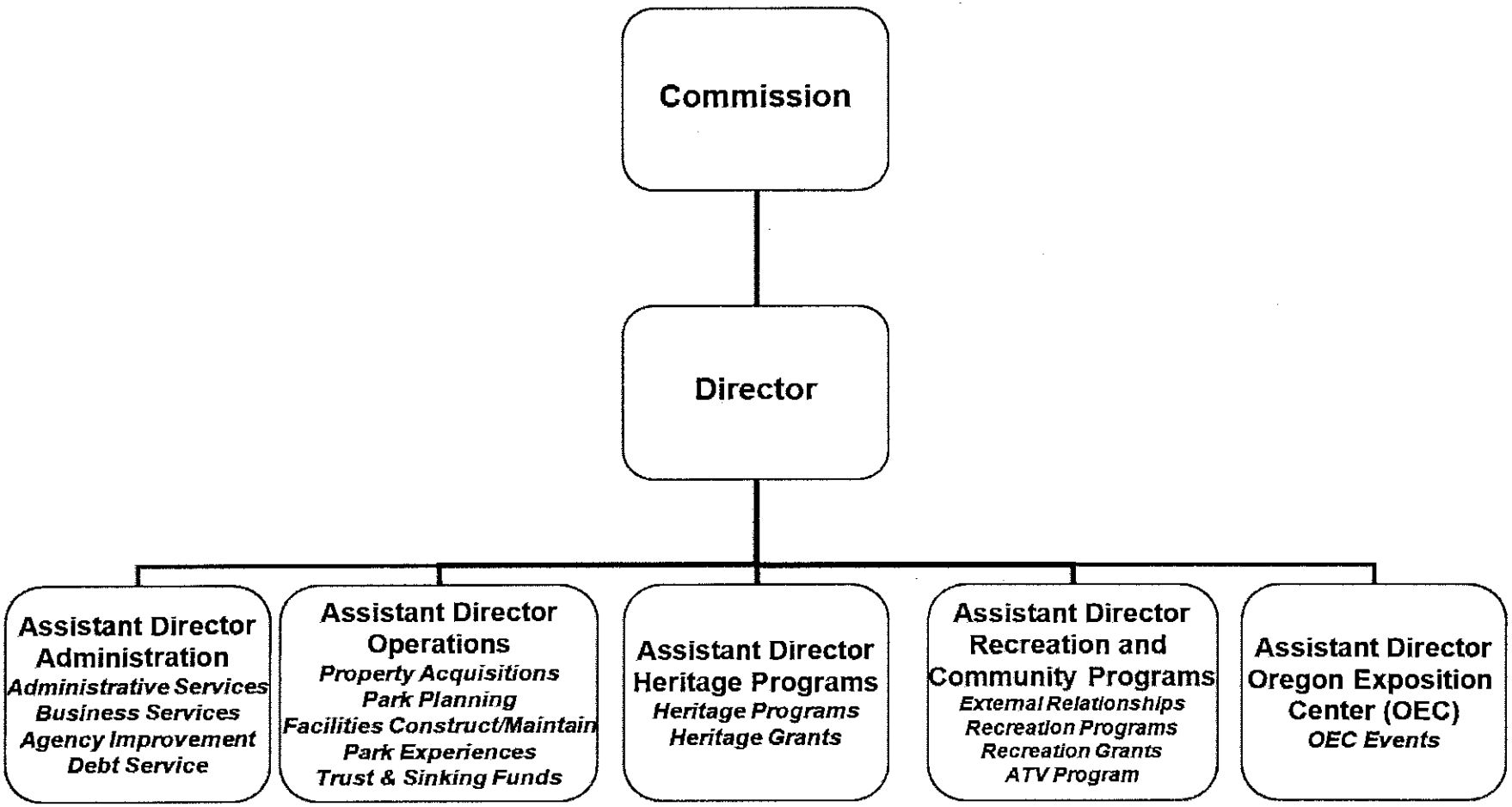
The Oregon Parks and Recreation Department modified current service level budget includes $87,250,075 Parks and Natural Resource Funds (Lottery), $104,389,436 Other Funds, and $8,778,168 Federal Funds. Major business activities supported by these funds are: Operations, Facility Investment Program, Grant Programs, Heritage and Community Programs, Oregon Exposition Center and Administration. These activities include: 1) Legislatively established parks and recreation programs, including Historic and Cultural preservation, Scenic Waterways, Willamette Greenway, Ocean Shores, Recreational Trails and; 2) essential operating services including personnel, payroll, accounting, reporting, budgeting, information services, publicity and publications, purchasing, fleet, property management and operation of the state park system. The department's operating budget is 70.57% of the total current service level budget. The remainder is a combination of pass-through funds to local governments, non-profit groups, and other government entities; acquisition, development and facility investment funds; debt service costs; and charges from other state agencies. The proposed reductions options are as follows, by priority and fund type:

ACTIVITY OR PROGRAM	DESCRIBE REDUCTION	AMOUNT AND FUND TYPE	RANK AND JUSTIFICATION
(Which program or activity will not be undertaken)	(Describe the effects of this reduction. Include positions and FTE in 2013-15 and 2015-17)	(GF, LF, OF, FF. Identify Revenue Source for OF, FF)	(Rank the activities or programs not undertaken in order of lowest cost for benefit obtained)
1. Request that Debt Service for the OEC be paid by funding source from outside OPRD.	When the OEC was transferred to Parks, the payment of the lottery backed bonds became the responsibility of the Department and payment is made from Measure 76 dedicated lottery funds. Funding would need to come from another source outside of Parks.	$3,969,970 LF	Debt service payments must be made. If not paid with Measure 76 Lottery funds, another funding source must be found within the State of Oregon's resources.
2. Eliminated Lottery Fund support for OEC operations.	Since the OEC joined Parks, part of the operating cost has been paid from Lottery Funds. These funds would be eliminated. This action could result in closing down the Annual Fair and/or the	$3,424,890 LF	Costs to operate the annual state fair and year round exposition business would need to be reduced or revenues from events would need to be increased sufficiently to maintain the current level of expenditures. Increased

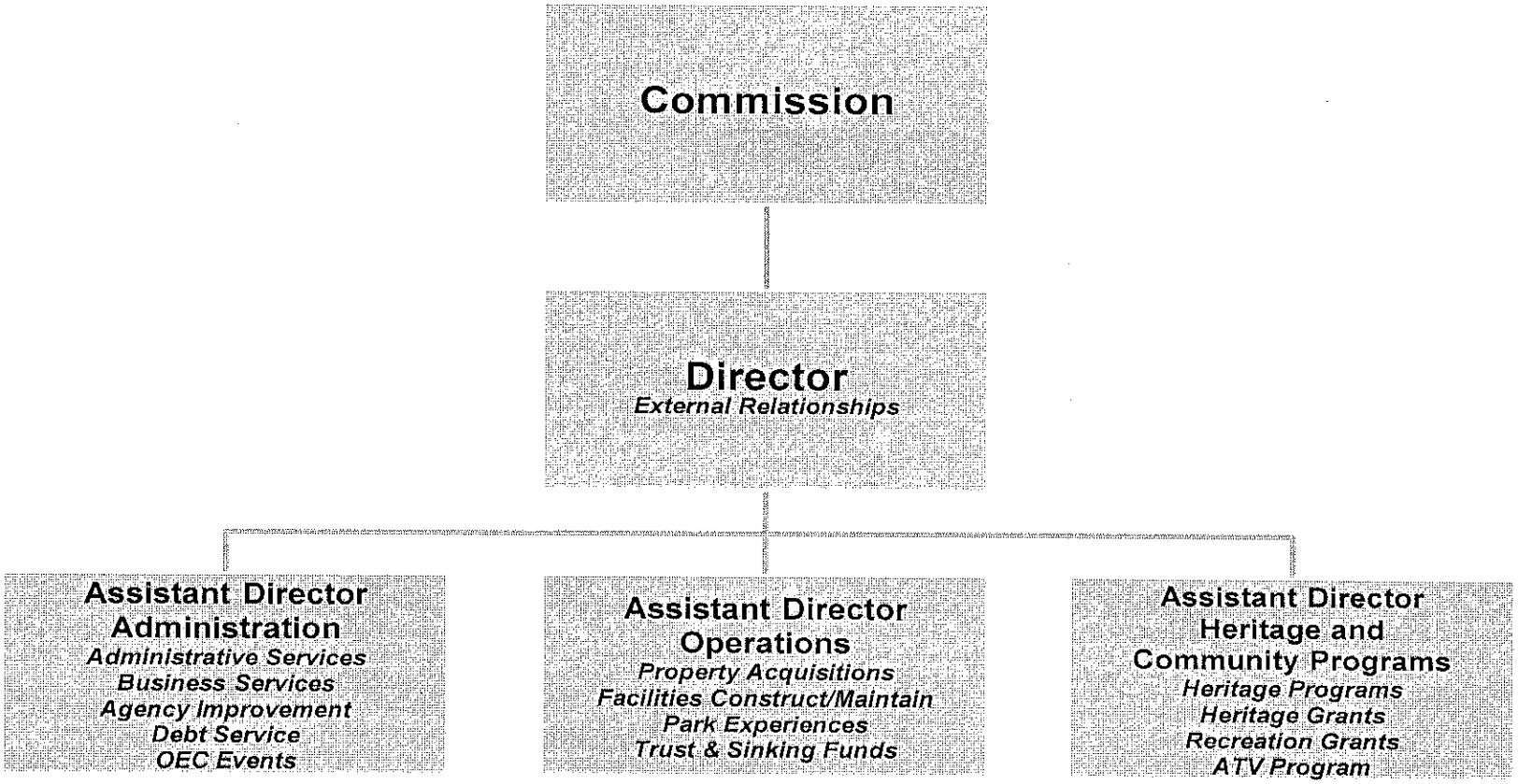
	Exposition Center.		revenue would require increased Other Fund limitation. May impact KPM #9 State Fair Repeat attendance and KPM #10 Exposition Events.
3. Remove return of amounts held back in 2011-13.	In 2011-13 agency budgets were reduced by 3.5% during the regular session as a hedge against declining revenues; funds were not restored during the February session. This action removes the restoration of the Other and Lottery fund reduction.	$1,327,756 LF $3,573,140 OF	Costs to operate the park system will continue to rise and the impact will reduce the services available to visitors. May impact KPM #8 Customer Satisfaction.
4. Remove standard inflation.	Eliminates the standard inflation of 2.4% (2.8% on Professional Services) granted during the budget building process returning S&S to the same levels as the 2009-11 biennium.	$ 2,392 LF $1,353,563 OF $ 186,059 FF	Costs to operate the park system will continue to rise and the impact will reduce the services available to visitors. May impact KPM #8 Customer Satisfaction.
5. Reduce Park planning activities.	This reduction will have a direct impact on master planning activities by slowing down the process and impacting the number of plans updated on completed.	$87,538 OF	Master plans provide information to park neighbors and communities about the level of development that may take place in the park. The plan guides park and Engineering staff in maintenance and development work at the park.
6. Reduce Small grant limitation.	Agency will not seek small, one time grants that are Other or Federal funds for projects throughout the Department.	$5,294.347 OF $ 691.758 FF	This will hinder efforts to complete projects and park development by reducing total funds available. Will defer costs of necessary projects to future biennia.
7. Reduce All-Terrain Vehicle (ATV) grant program	This reduction will limit the number of grant applications funded by the ATV program.	$130,356 OF	Grant applicants will need to find other sources of funding for maintenance and repair of riding

			areas; could impact funding for law enforcement in riding areas.

Oregon Parks and Recreation Department
2011-13 Organization Chart



Oregon Parks and Recreation Department
2013-15 Organization Chart



Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
Lottery Funds	82,348,969	75,554,142	77,285,384	80,249,900	-	-
Other Funds	86,786,404	99,228,158	99,228,158	103,996,657	-	-
Federal Funds	8,639,850	12,733,936	15,785,886	15,645,118	-	-
All Funds	177,775,223	187,516,236	192,299,428	199,891,675	-	-
AUTHORIZED POSITIONS	879	878	878	873	-	-
AUTHORIZED FTE	603.07	603.03	603.03	601.29	-	-
LIMITED BUDGET (Essential Packages)						
010-NON-PICS PSNL SVC / VACANCY FACTOR						
Lottery Funds	-	-	-	457,308	-	-
Other Funds	-	-	-	(324,687)	-	-
Federal Funds	-	-	-	2,561	-	-
All Funds	-	-	-	135,182	-	-
021-PHASE-IN						
Lottery Funds	-	-	-	1,327,756	-	-
Other Funds	-	-	-	3,580,426	-	-
Federal Funds	-	-	-	38,576	-	-
All Funds	-	-	-	4,946,758	-	-
022-PHASE-OUT PGM & ONE-TIME COSTS						
Lottery Funds	-	-	-	(20,684)	-	-
Other Funds	-	-	-	(2,844,348)	-	-
Federal Funds	-	-	-	(7,094,123)	-	-
All Funds	-	-	-	(9,959,155)	-	-
031-STANDARD INFLATION						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
Lottery Funds	-	-	-	884,035	-	-
Other Funds	-	-	-	1,024,634	-	-
Federal Funds	-	-	-	186,036	-	-
All Funds	-	-	-	2,094,705	-	-
032-ABOVE STANDARD INFLATION						
Lottery Funds	-	-	-	208,371	-	-
Other Funds	-	-	-	235,624	-	-
All Funds	-	-	-	443,995	-	-
033-EXCEPTIONAL INFLATION						
Lottery Funds	-	-	-	38,746	-	-
Other Funds	-	-	-	138,106	-	-
All Funds	-	-	-	176,852	-	-
060-TECHNICAL ADJUSTMENTS						
Lottery Funds	-	-	-	(48,235)	-	-
Other Funds	-	-	-	(666,976)	-	-
All Funds	-	-	-	(715,211)	-	-
TOTAL LIMITED BUDGET (Essential Packages)						
Lottery Funds	-	-	-	2,847,297	-	-
Other Funds	-	-	-	1,142,779	-	-
Federal Funds	-	-	-	(6,866,950)	-	-
All Funds	-	-	-	(2,876,874)	-	-
LIMITED BUDGET (Current Service Level)						
Lottery Funds	82,348,969	75,554,142	77,285,384	83,097,197	-	-
Other Funds	86,786,404	99,228,158	99,228,158	105,139,436	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
Federal Funds	8,639,850	12,733,936	15,785,886	8,778,168	-	-
All Funds	177,775,223	187,516,236	192,299,428	197,014,801	-	-
AUTHORIZED POSITIONS	879	878	878	873	-	-
AUTHORIZED FTE	603.07	603.03	603.03	601.29	-	-
LIMITED BUDGET (Policy Packages)						
070-REVENUE SHORTFALLS- RANK 0 - 600-10-00-00000						
Other Funds	-	-	-	(750,000)	-	-
101-PARK OPERATING COSTS- RANK 1 - 400-10-00-00000						
Lottery Funds	-	-	-	676,742	-	-
Other Funds	-	-	-	1,387,314	-	-
All Funds	-	-	-	2,064,056	-	-
102-CUSTOMER SERVICE & FACILITY MAINTENANCE- RANK 2 - 400-10-00-00000						
Other Funds	-	-	-	75,000	-	-
103-COMMUNITY RECREATION GRANT PROGRAMS- RANK 3 - 500-10-00-00000						
Federal Funds	-	-	-	1,084,400	-	-
104-FEDERAL FUNDING FOR OREGON'S HERITAGE- RANK 4 - 500-10-00-00000						
Federal Funds	-	-	-	124,696	-	-
105-STATE FAIR MANAGEMENT- RANK 5 - 600-10-00-00000						
Other Funds	-	-	-	1	-	-
Authorized Positions	-	-	-	(8)	-	-
Authorized FTE	-	-	-	(1.98)	-	-
106-OREGON HERITAGE PROGRAMS- RANK 6 - 500-10-00-00000						
Other Funds	-	-	-	327,000	-	-
107-PET FRIENDLY ACCOMMODATIONS- RANK 7 - 400-10-00-00000						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	35,410	-	-
108-RATE ADJUSTMENTS- RANK 8 - 400-10-00-00000						
Other Funds	-	-	-	1,640,000	-	-
109-ATV PROGRAM- RANK 9 - 500-10-00-00000						
Other Funds	-	-	-	800,000	-	-
110-INVEST IN FACILITIES MAINTENANCE- RANK 10 - 300-10-00-00000						
Lottery Funds	-	-	-	3,728,825	-	-
TOTAL LIMITED BUDGET (Policy Packages)						
Lottery Funds	-	-	-	4,405,567	-	-
Other Funds	-	-	-	3,514,725	-	-
Federal Funds	-	-	-	1,209,096	-	-
All Funds	-	-	-	9,129,388	-	-
AUTHORIZED POSITIONS	-	-	-	(8)	-	-
AUTHORIZED FTE	-	-	-	(1.98)	-	-
TOTAL LIMITED BUDGET (Including Packages)						
Lottery Funds	82,348,969	75,554,142	77,285,384	87,502,764	-	-
Other Funds	86,786,404	99,228,158	99,228,158	108,654,161	-	-
Federal Funds	8,639,850	12,733,936	15,785,886	9,987,264	-	-
All Funds	177,775,223	187,516,236	192,299,428	206,144,189	-	-
AUTHORIZED POSITIONS	879	878	878	865	-	-
AUTHORIZED FTE	603.07	603.03	603.03	599.31	-	-
OPERATING BUDGET (Excluding Packages)						
Lottery Funds	82,348,969	75,554,142	77,285,384	80,249,900	-	-
Other Funds	86,786,404	99,228,158	99,228,158	103,996,657	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
Federal Funds	8,639,850	12,733,936	15,785,886	15,645,118	-	-
All Funds	177,775,223	187,516,236	192,299,428	199,891,675	-	-
AUTHORIZED POSITIONS	879	878	878	873	-	-
AUTHORIZED FTE	603.07	603.03	603.03	601.29	-	-
OPERATING BUDGET (Essential Packages)						
010-NON-PICS PSNL SVC / VACANCY FACTOR						
Lottery Funds	-	-	-	457,308	-	-
Other Funds	-	-	-	(324,687)	-	-
Federal Funds	-	-	-	2,561	-	-
All Funds	-	-	-	135,182	-	-
021-PHASE-IN						
Lottery Funds	-	-	-	1,327,756	-	-
Other Funds	-	-	-	3,580,426	-	-
Federal Funds	-	-	-	38,576	-	-
All Funds	-	-	-	4,946,758	-	-
022-PHASE-OUT PGM & ONE-TIME COSTS						
Lottery Funds	-	-	-	(20,684)	-	-
Other Funds	-	-	-	(2,844,348)	-	-
Federal Funds	-	-	-	(7,094,123)	-	-
All Funds	-	-	-	(9,959,155)	-	-
031-STANDARD INFLATION						
Lottery Funds	-	-	-	884,035	-	-
Other Funds	-	-	-	1,024,634	-	-
Federal Funds	-	-	-	186,036	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	2,094,705	-	-
032-ABOVE STANDARD INFLATION						
Lottery Funds	-	-	-	208,371	-	-
Other Funds	-	-	-	235,624	-	-
All Funds	-	-	-	443,995	-	-
033-EXCEPTIONAL INFLATION						
Lottery Funds	-	-	-	38,746	-	-
Other Funds	-	-	-	138,106	-	-
All Funds	-	-	-	176,852	-	-
060-TECHNICAL ADJUSTMENTS						
Lottery Funds	-	-	-	(48,235)	-	-
Other Funds	-	-	-	(666,976)	-	-
All Funds	-	-	-	(715,211)	-	-
TOTAL OPERATING BUDGET (Essential Packages)						
Lottery Funds	-	-	-	2,847,297	-	-
Other Funds	-	-	-	1,142,779	-	-
Federal Funds	-	-	-	(6,866,950)	-	-
All Funds	-	-	-	(2,876,874)	-	-
OPERATING BUDGET (Current Service Level)						
Lottery Funds	82,348,969	75,554,142	77,285,384	83,097,197	-	-
Other Funds	86,786,404	99,228,158	99,228,158	105,139,436	-	-
Federal Funds	8,639,850	12,733,936	15,785,886	8,778,168	-	-
All Funds	177,775,223	187,516,236	192,299,428	197,014,801	-	-
AUTHORIZED POSITIONS	879	878	878	873	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
AUTHORIZED FTE	603.07	603.03	603.03	601.29	-	-
OPERATING BUDGET (Policy Packages)						
070-REVENUE SHORTFALLS- RANK 0 - 600-10-00-00000						
Other Funds	-	-	-	(750,000)	-	-
101-PARK OPERATING COSTS- RANK 1 - 400-10-00-00000						
Lottery Funds	-	-	-	676,742	-	-
Other Funds	-	-	-	1,387,314	-	-
All Funds	-	-	-	2,064,056	-	-
102-CUSTOMER SERVICE & FACILITY MAINTENANCE- RANK 2 - 400-10-00-00000						
Other Funds	-	-	-	75,000	-	-
103-COMMUNITY RECREATION GRANT PROGRAMS- RANK 3 - 500-10-00-00000						
Federal Funds	-	-	-	1,084,400	-	-
104-FEDERAL FUNDING FOR OREGON'S HERITAGE- RANK 4 - 500-10-00-00000						
Federal Funds	-	-	-	124,696	-	-
105-STATE FAIR MANAGEMENT- RANK 5 - 600-10-00-00000						
Other Funds	-	-	-	1	-	-
Authorized Positions	-	-	-	(8)	-	-
Authorized FTE	-	-	-	(1.98)	-	-
106-OREGON HERITAGE PROGRAMS- RANK 6 - 500-10-00-00000						
Other Funds	-	-	-	327,000	-	-
107-PET FRIENDLY ACCOMMODATIONS- RANK 7 - 400-10-00-00000						
Other Funds	-	-	-	35,410	-	-
108-RATE ADJUSTMENTS- RANK 8 - 400-10-00-00000						
Other Funds	-	-	-	1,640,000	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
109-ATV PROGRAM- RANK 9 - 500-10-00-00000						
Other Funds	-	-	-	800,000	-	-
110-INVEST IN FACILITIES MAINTENANCE- RANK 10 - 300-10-00-00000						
Lottery Funds	-	-	-	3,728,825	-	-
TOTAL OPERATING BUDGET (Policy Packages)						
Lottery Funds	-	-	-	4,405,567	-	-
Other Funds	-	-	-	3,514,725	-	-
Federal Funds	-	-	-	1,209,096	-	-
All Funds	-	-	-	9,129,388	-	-
AUTHORIZED POSITIONS	-	-	-	(8)	-	-
AUTHORIZED FTE	-	-	-	(1.98)	-	-
TOTAL OPERATING BUDGET (Including Packages)						
Lottery Funds	82,348,969	75,554,142	77,285,384	87,502,764	-	-
Other Funds	86,786,404	99,228,158	99,228,158	108,654,161	-	-
Federal Funds	8,639,850	12,733,936	15,785,886	9,987,264	-	-
All Funds	177,775,223	187,516,236	192,299,428	206,144,189	-	-
AUTHORIZED POSITIONS	879	878	878	865	-	-
AUTHORIZED FTE	603.07	603.03	603.03	599.31	-	-
DEBT SERVICE (Excluding Packages)						
Lottery Funds	4,093,009	4,261,181	4,261,181	3,969,970	-	-
DEBT SERVICE (Current Service Level)						
Lottery Funds	4,093,009	4,261,181	4,261,181	3,969,970	-	-
TOTAL DEBT SERVICE (Including Packages)						
Lottery Funds	4,093,009	4,261,181	4,261,181	3,969,970	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
TOTAL BUDGET (Excluding Packages)						
Lottery Funds	86,441,978	79,815,323	81,546,565	84,219,870	-	-
Other Funds	86,786,404	99,228,158	99,228,158	103,996,657	-	-
Federal Funds	8,639,850	12,733,936	15,785,886	15,645,118	-	-
All Funds	181,868,232	191,777,417	196,560,609	203,861,645	-	-
AUTHORIZED POSITIONS	879	878	878	873	-	-
AUTHORIZED FTE	603.07	603.03	603.03	601.29	-	-
TOTAL BUDGET (Essential Packages)						
010-NON-PICS PSNL SVC / VACANCY FACTOR						
Lottery Funds	-	-	-	457,308	-	-
Other Funds	-	-	-	(324,687)	-	-
Federal Funds	-	-	-	2,561	-	-
All Funds	-	-	-	135,182	-	-
021-PHASE-IN						
Lottery Funds	-	-	-	1,327,756	-	-
Other Funds	-	-	-	3,580,426	-	-
Federal Funds	-	-	-	38,576	-	-
All Funds	-	-	-	4,946,758	-	-
022-PHASE-OUT PGM & ONE-TIME COSTS						
Lottery Funds	-	-	-	(20,684)	-	-
Other Funds	-	-	-	(2,844,348)	-	-
Federal Funds	-	-	-	(7,094,123)	-	-
All Funds	-	-	-	(9,959,155)	-	-
031-STANDARD INFLATION						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
Lottery Funds	-	-	-	884,035	-	-
Other Funds	-	-	-	1,024,634	-	-
Federal Funds	-	-	-	186,036	-	-
All Funds	-	-	-	2,094,705	-	-
032-ABOVE STANDARD INFLATION						
Lottery Funds	-	-	-	208,371	-	-
Other Funds	-	-	-	235,624	-	-
All Funds	-	-	-	443,995	-	-
033-EXCEPTIONAL INFLATION						
Lottery Funds	-	-	-	38,746	-	-
Other Funds	-	-	-	138,106	-	-
All Funds	-	-	-	176,852	-	-
060-TECHNICAL ADJUSTMENTS						
Lottery Funds	-	-	-	(48,235)	-	-
Other Funds	-	-	-	(666,976)	-	-
All Funds	-	-	-	(715,211)	-	-
TOTAL BUDGET (Essential Packages)						
Lottery Funds	-	-	-	2,847,297	-	-
Other Funds	-	-	-	1,142,779	-	-
Federal Funds	-	-	-	(6,866,950)	-	-
All Funds	-	-	-	(2,876,874)	-	-
TOTAL BUDGET (Current Service Level)						
Lottery Funds	86,441,978	79,815,323	81,546,565	87,067,167	-	-
Other Funds	86,786,404	99,228,158	99,228,158	105,139,436	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
Federal Funds	8,639,850	12,733,936	15,785,886	8,778,168	-	-
All Funds	181,868,232	191,777,417	196,560,609	200,984,771	-	-
AUTHORIZED POSITIONS	879	878	878	873	-	-
AUTHORIZED FTE	603.07	603.03	603.03	601.29	-	-
TOTAL BUDGET (Policy Packages)						
070-REVENUE SHORTFALLS- RANK 0 - 600-10-00-00000						
Other Funds	-	-	-	(750,000)	-	-
101-PARK OPERATING COSTS- RANK 1 - 400-10-00-00000						
Lottery Funds	-	-	-	676,742	-	-
Other Funds	-	-	-	1,387,314	-	-
All Funds	-	-	-	2,064,056	-	-
102-CUSTOMER SERVICE & FACILITY MAINTENANCE- RANK 2 - 400-10-00-00000						
Other Funds	-	-	-	75,000	-	-
103-COMMUNITY RECREATION GRANT PROGRAMS- RANK 3 - 500-10-00-00000						
Federal Funds	-	-	-	1,084,400	-	-
104-FEDERAL FUNDING FOR OREGON'S HERITAGE- RANK 4 - 500-10-00-00000						
Federal Funds	-	-	-	124,696	-	-
105-STATE FAIR MANAGEMENT- RANK 5 - 600-10-00-00000						
Other Funds	-	-	-	1	-	-
Authorized Positions	-	-	-	(8)	-	-
Authorized FTE	-	-	-	(1.98)	-	-
106-OREGON HERITAGE PROGRAMS- RANK 6 - 500-10-00-00000						
Other Funds	-	-	-	327,000	-	-
107-PET FRIENDLY ACCOMMODATIONS- RANK 7 - 400-10-00-00000						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	35,410	-	-
108-RATE ADJUSTMENTS- RANK 8 - 400-10-00-00000						
Other Funds	-	-	-	1,640,000	-	-
109-ATV PROGRAM- RANK 9 - 500-10-00-00000						
Other Funds	-	-	-	800,000	-	-
110-INVEST IN FACILITIES MAINTENANCE- RANK 10 - 300-10-00-00000						
Lottery Funds	-	-	-	3,728,825	-	-
TOTAL BUDGET (Policy Packages)						
Lottery Funds	-	-	-	4,405,567	-	-
Other Funds	-	-	-	3,514,725	-	-
Federal Funds	-	-	-	1,209,096	-	-
All Funds	-	-	-	9,129,388	-	-
AUTHORIZED POSITIONS	-	-	-	(8)	-	-
AUTHORIZED FTE	-	-	-	(1.98)	-	-
TOTAL BUDGET (Including Packages)						
Lottery Funds	86,441,978	79,815,323	81,546,565	91,472,734	-	-
Other Funds	86,786,404	99,228,158	99,228,158	108,654,161	-	-
Federal Funds	8,639,850	12,733,936	15,785,886	9,987,264	-	-
All Funds	181,868,232	191,777,417	196,560,609	210,114,159	-	-
AUTHORIZED POSITIONS	879	878	878	865	-	-
AUTHORIZED FTE	603.07	603.03	603.03	599.31	-	-

Summary Cross Reference Number	Cross Reference Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
100-10-00-00000	**Directors Office**						
	Lottery Funds	1,007,951	1,445,191	1,490,829	1,874,112	-	-
	Other Funds	129,653	2,222,001	2,222,001	2,827,246	-	-
	All Funds	1,137,604	3,667,192	3,712,830	4,701,358	-	-
200-10-00-00000	**Central Services**						
	Lottery Funds	23,618,346	13,353,289	13,633,403	14,085,311	-	-
	Other Funds	3,196,269	14,125,359	14,125,359	15,556,322	-	-
	All Funds	26,814,615	27,478,648	27,758,762	29,641,633	-	-
300-10-00-00000	**Park Development**						
	Lottery Funds	22,441,308	20,288,865	20,881,105	25,137,639	-	-
	Other Funds	1,442,281	5,902,985	5,902,985	3,155,183	-	-
	Federal Funds	2,579,118	2,406,870	4,596,870	1,629,344	-	-
	All Funds	26,462,707	28,598,720	31,380,960	29,922,166	-	-
400-10-00-00000	**Direct Services**						
	Lottery Funds	27,021,036	28,228,272	28,901,380	32,654,963	-	-
	Other Funds	57,836,454	52,091,910	52,091,910	59,843,545	-	-
	Federal Funds	620,041	1,918,952	1,918,952	1,961,512	-	-
	All Funds	85,477,531	82,239,134	82,912,242	94,460,020	-	-

Summary Cross Reference Number	*Cross Reference Description*	*2009-11 Actuals*	*2011-13 Leg Adopted Budget*	*2011-13 Leg Approved Budget*	*2013-15 Agency Request Budget*	*2013-15 Governor's Rec. Budget*	*2013-15 Leg Adopted Budget*
500-10-00-00000	**Community Support and Grants**						
	Lottery Funds	8,792,373	13,059,498	13,199,640	13,888,114	-	-
	Other Funds	12,282,573	13,292,287	13,292,287	15,089,408	-	-
	Federal Funds	5,440,691	8,408,114	9,270,064	6,396,408	-	-
	All Funds	26,515,637	34,759,899	35,761,991	35,373,930	-	-
600-10-00-00000	**Oregon Exposition Center**						
	Lottery Funds	3,560,964	3,440,208	3,440,208	3,832,595	-	-
	Other Funds	11,899,174	11,593,616	11,593,616	12,182,457	-	-
	All Funds	15,460,138	15,033,824	15,033,824	16,015,052	-	-
TOTAL AGENCY							
	Lottery Funds	86,441,978	79,815,323	81,546,565	91,472,734	-	-
	Other Funds	86,786,404	99,228,158	99,228,158	108,654,161	-	-
	Federal Funds	8,639,850	12,733,936	15,785,886	9,987,264	-	-
	All Funds	181,868,232	191,777,417	196,560,609	210,114,159	-	-

Revenue Discussion

Park User Revenues

The Oregon Parks and Recreation Department collects user fees for overnight and day use facilities, and reservations. These user fees comprise a significant portion of revenues, and are primarily dedicated to operation of the state park system.

Overnight Camping Revenues

Many of the agency's parks offer overnight camping. Facilities range from individual full hook-up sites with water, electrical, and sewer, to primitive hiker-biker sites with few amenities. Specialty facilities available for rental include deluxe cabins and yurts featuring full kitchen and bathroom, standard cabins and yurts, and teepees. Group camps, other group overnight facilities, and horse camps are other popular types of facilities available at selected parks across the state.

Policy Package 107 proposes adoption of a $10 pet fee at selected pet friendly yurts and cabins.

Policy Package 108 proposes rate adjustments for certain site types generating additional revenue for the Department. These rate adjustments will better align site fees with those charged at private campgrounds within the state, and rates charged by campgrounds in surrounding states.

Day Use Revenues

The Oregon Parks and Recreation Department currently charges a day use fee at 26 state parks. Revenue generated from these fees is used to help offset park operations and maintenance costs. There is a daily fee per vehicle. Also available for purchase are 12-month and 24-month passes that allow the permit holder unlimited access to all day use fee parks across the state. Other day use fees include charges for use of group picnic and special meeting facilities at selected parks.

Reservation Revenues

A reservation fee is charged to campers making reservations at 41 reservation parks and the Oregon Exposition Center. Customers may call a toll-free number or use the internet to make a reservation up to nine months in advance through the agency's Reservations Northwest system, which is headquartered in Portland. The fee for each reservation made through the internet is offset by a charge by Active Networks – the provider of the internet reservation service. Reservation fees are also charged at selected parks for use of group shelters, meeting halls, and particular day use facilities.

Recreational Vehicle Registration Fees

Recreational vehicles in Oregon must be licensed every two years. Revenue from recreational vehicle license fees is shared between Oregon Parks and Recreation Department (OPRD) and the 36 Oregon counties. The Oregon Department of Transportation (ODOT)

collects the fees, deducts administrative costs, and transfers the remaining funds to OPRD for use and distribution to the counties. The counties share is 35% and OPRD's share is 65%.

Of the 35% that OPRD distributes to the counties, 90% is distributed through the Park Assistance Formula. The Park Assistance Formula uses data from a biennial survey of each county's number of campsites, and annual figures for number of recreational vehicle registrations and population as a percent of statewide figures, to determine the monthly county-by-county allotment. ORS 390.134 states that the counties must use this money for parks and recreation purposes.

The remaining 10% is reserved for the County Opportunity Grant Program. This program provides funding for the acquisition, development, rehabilitation, and planning of county park and recreation sites that provide overnight camping facilities.

Lottery Revenues

In November 1998, Ballot Measure 66 amended the Oregon Constitution dedicating 15% of the net lottery proceeds to a new Parks and Natural Resource fund. Half of these proceeds were dedicated to OPRD for the repair, operation and creation of state parks, ocean shore and public beach access areas, historic sites and recreation areas. The Legislature allocated these funds to administration and operations, local grants, facility investment, Oregon State Fair and Exposition Center, debt service, and acquisition.

Ballot Measure 76 was passed by voters in November 2010, making permanent the language in Ballot Measure 66. In addition, constitutional language now requires that no less than 12% of the Lottery funds received by OPRD be used to provide grants to regional and local government entities to acquire property for public parks, natural areas, or outdoor recreation areas, or to develop or improve these sites.

The following table shows lottery monies received, expended, and carried forward for the bienniums 2009-11 through 2013-15:

Lottery Received, Expended, and Carried Forward	2009-11 Actuals	2011-13 Legislatively Approved Budget	2013-15 Agency Request Budget
Beginning Balance	20,096,321	10,810,941	15,730,912
Lottery Transfer	81,456,970	84,622,166	85,728,825
Interest	303,141	147,000	142,622
Expended	(86,441,978)	(81,546,565)	(91,520,970)
Ending Balance	15,414,454	14,033,542	10,081,389
Dedicated Funds:			
Local Government Grant Program	3,393,403	3,557,125	3,569,620
Cash Flow	4,500,000	6,000,000	3,200,000
Salary/Benefit Reserve		1,299,119	2,860,679
Total Dedicated	7,893,403	10,856,244	9,630,299

All-Terrain Vehicle Revenues
The 1999 Legislature transferred responsibility for an all-terrain vehicle (ATV) program from the Oregon Department of Transportation (ODOT) to the Oregon Parks and Recreation Department. This transfer became effective January 1, 2000. Revenues are generated for this program from two sources: fees collected for the issuance of operating permits and a portion of unrefunded fuel tax that is determined to be tax on fuel used by ATV's for off-road recreational purposes. The revenue from this program is dedicated to ATV programs and may not be used to fund other agency programs.

Oregon State Fair and Exposition Center
The 2005 Legislature transferred responsibility for the Oregon State Fair and Exposition Center (OSFEC) to the Oregon Parks and Recreation Department beginning January 1, 2006. OSFEC revenues come from the Annual State Fair which is held each year during late August through Labor Day, rental of facilities, and concessions associated with various exhibits and expositions scheduled during the remainder of the year.

Additional Other Fund Sources
The Department receives additional Other Funds from a variety of sources. Many of these revenues are dedicated to specific purposes. For example, the Department receives funding from the Oregon State Marine Board for development and repair of boating facilities, and contract fees from the Oregon Department of Transportation for maintaining park roads and certain highway rest areas.

The Department also collects revenues from the sale of timber from thinning projects designed to reduce fire hazard and for improving forest health, park concessions, rental of park property and employee housing, miscellaneous use permits, and a portion of proceeds from sale of Salmon license plates which is transferred monthly from the Oregon Department of Transportation.

The Department also receives miscellaneous Other Fund grants and donations that are used to leverage existing funds for park projects. For example, collaborative efforts between the Marine Board and the Department have resulted in improvements to docks and boat ramps at several parks. These improvements would not have been accomplished without these matching funds.

Federal Funds
The Department receives federal funds from four major sources: 1) Historic Preservation Act; 2) Land and Water Conservation Fund; 3) Recreational Trails Program; and 4) Natural Heritage Program. These programs include funds that are passed on to local government, private individuals, and non-profit entities for specific grant projects. The Historic Preservation Act and Land and Water are funded through the Department of the Interior's National Park Service, the Recreational Trails Program is funded by the Federal Highway Administration, and the Natural Heritage Program is funded by the US Fish and Wildlife service.

The Department also receives miscellaneous federal grants as funding for specific projects. As with Other Funds miscellaneous grants,

Budget Narrative

Federal grants are used to allow for greater improvements to park facilities than could be accomplished with existing funds. Some grants require state match; none of these grants obligate funds beyond the life of the project.

DETAIL OF FEE, LICENSE, OR ASSESSMENT REVENUE INCREASE

PROPOSED FOR INCREASE/ESTABLISHMENT

Purpose or Type of Fee, License or Assessment	Who Pays	2011-13 Estimated Revenue	2013-15 Agency Request	2013-15 Governor's Recommended Budget	2013-15 Legislatively Adopted	Explanation
Site rental fee for campsites	Customers who rent campsites	$0	$1,642,901			Camping site rental fees would be increased for certain site types to adjust for inflation incurred since previous fee increases, and to better align with current market rates. OAR 736-015-0010 gives the Oregon Parks and Recreation Commission authority to increase fees with legislative approval.
Pet Friendly Fee for yurts and cabins	Customers who rent selected Pet Friendly yurts and cabins.	$0	$35,410			Customers staying at designated Pet Friendly yurts and cabins would pay an additional $10/night pet fee.OAR 736-015-0010 gives the Oregon Parks and Recreation Commission authority to increase fees with legislative approval.

Summary of 2013-15 Budget
Oregon Parks and Recreation Department

	TOTALS			FUND TYPE					
	POS	FTE	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other	Nonlimited Federal
2011-13 LEGISLATIVELY ADOPTED BUDGET	878	603.03	191,777,417		79,815,323	99,228,158	12,733,936		
Emergency Board Actions (through 4/2012)			5,076,759		1,804,634	220,175	3,051,950		
2011-13 Legislatively Approved Budget	878	603.03	196,854,176		81,619,957	99,448,333	15,785,886		
Base Budget Adjustments:									
Net Cost of 2011-13 Position Actions:									
Administrative, Biennialized E-Board, Phase-Out	(5)	(1.74)	7,298,680		2,891,124	4,548,324	(140,768)		
Estimated Cost of 2013-15 Merit Increase									
Base Debt Service Adjustment			(291,211)		(291,211)				
Base Nonlimited Adjustment									
Capital Construction Adjustment									
Subtotal: 2013-15 Base Budget	873	601.29	203,861,645		84,219,870	103,996,657	15,645,118		
Essential Packages:									
Package No. 010									
Vacancy Factor (Increase)/Decrease			(283,956)		(159,592)	(124,364)			
Non-PICS Personal Service Increase/(Decrease)			419,138		616,900	(200,323)	2,561		
Subtotal			**135,182**		**457,308**	**(324,687)**	**2,561**		
Package No. 021/022									
021 - Phased-In Programs Excl. One-Time Costs			4,946,758		1,327,756	3,580,426	38,576		
022 - Phase-Out Programs and One-Time Costs			(9,959,155)		(20,684)	(2,844,348)	(7,094,123)		
Subtotal			**(5,012,397)**		**1,307,072**	**736,078**	**(7,055,547)**		
Package No. 031/032/033									
Cost of Goods & Services Increase/(Decrease)			2,769,270		1,151,140	1,432,094	186,036		
State Govt Service Charges Increase/(Decrease)			(53,718)		(19,988)	(33,730)			
Subtotal			**2,715,552**		**1,131,152**	**1,398,364**	**186,036**		
Package No. 040									
Mandated Caseload Increase/(Decrease)									
Package No. 050									
Fund Shifts									
Package No. 060									
Technical Adjustments			**(715,211)**		(48,235)	(666,976)			
Subtotal: 2013-15 Essential Budget Level	873	601.29	200,984,771		87,067,167	105,139,436	8,778,168		
2013-15 Essential Budget Level - Page 1 Subtotal	873	601.29	200,984,771		87,067,167	105,139,436	8,778,168		
Package No. 070									
Revenue Shortfalls			(750,000)			(750,000)			
Subtotal: 2013-15 Modified Essential Budget Level	873	601.29	200,234,771		87,067,167	104,389,436	8,778,168		

Emergency Board Packages: (List ORBITS Package number and title)									
Subtotal Emergency Board Packages									
Policy Packages:									
101 Park Operating Costs			2,064,056		676,742	1,387,314			
102 Customer Service & Facilities Maintenance			75,000			75,000			
103 Community Recreation Grant Programs			1,084,400				1,084,400		
104 Federal Funding for Oregon's Heritage			124,696				124,696		
105 State Fair Management	(8)	(1.98)	1			1			
106 Oregon Heritage Programs			327,000			327,000			
107 Pet Friendly Accommodations			35,410			35,410			
108 Rate Adjustments			1,640,000			1,640,000			
109 ATV Program			800,000			800,000			
110 Invest in Facilities Maintenance			3,728,825		3,728,825				
Subtotal Policy Packages	(8)	(1.98)	9,879,388		4,405,567	4,264,725	1,209,096		
Total: 2013-15 Budget	865	599.31	210,114,159		91,472,734	108,654,161	9,987,264		
Percent Change From 2011-13 Leg. Approved	-1.5%	-0.6%	6.7%	0.0%	12.1%	9.3%	-36.7%	0.0%	0.0%
Percent Change From Essential Budget Level	-0.9%	-0.3%	4.5%	0.0%	5.1%	3.3%	13.8%	0.0%	0.0%

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUES

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Estimated	2013-15 Agency Request	2013-15 Governor's Recommended	2013-15 Legislatively Adopted
Lottery Funds								
Interest Earnings	Lot	0605	303,141	147,000	147,000	142,622		
Transfers-In								
Intrafund	Lot	1010	-	-	1,310,986	-		
From Department of Administrative Svcs	Lot	1107	81,456,970	84,622,166	84,622,166	85,728,825		
From Department of Forestry	Lot		-	-	-	-		
Transfers-Out				-	-	-		
Intrafund	Lot	2010	-	-	(1,310,986)	-		
Dept. of Forestry	Lot	2629	-	-	-	(48,236)		
Total Lottery Funds	Lot		81,760,111	84,769,166	84,769,166	85,823,211		
Other Funds - Limited								
Park User Fees	Oth	0255	37,736,277	42,810,388	42,810,388	42,026,683		
Other Nonbusiness Lic & Fees	Oth	0210	2,149,693	2,287,347	2,287,347	2,301,178		
Charges for Services	Oth	0410	8,028,071	10,013,340	10,013,340	9,580,659		
Rents and Royalties	Oth	0510	4,340,164	2,217,703	2,217,703	1,431,498		
Interest Earnings	Oth	0605	415,547	493,042	493,042	339,313		
Sales Income	Oth	0705	3,170,542	2,600,000	2,600,000	2,233,670		
Donations and Contributions	Oth	0905	849,641	-	-	-		
Other Revenues	Oth	0975	1,546,267	6,855,362	6,855,362	8,063,350		
Transfers-In								
Intrafund	Oth	1010	-	2,179,561	2,179,561	152,000		
Oregon Military Department	Oth	1248	716,843	-	-	-		
From Marine Board	Oth	1250	565,414	698,975	698,975	425,000		
Oregon Dept of Energy	Oth	1330	69,389	-	-	-		
OR Business Development	Oth	1123	173,102	257,000	257,000	257,000		
From Oregon Department of Transportation	Oth	1730	47,311,935	52,283,126	52,283,126	49,611,761		
From Dept of Fish/Wildlife	Oth	1635	27,789	-	-	-		

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUES

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Estimated	2013-15 Agency Request	2013-15 Governor's Recommended	2013-15 Legislatively Adopted
Transfers-Out								
Intrafund	Oth	2010	-	(2,179,561)	(2,179,561)	(152,000)		
To Counties	Oth	2080	(10,246,855)	(10,354,452)	(10,354,452)	(9,997,724)		
To Oregon Department of Transportation	Oth	2730	(538,725)	(703,771)	(703,771)	(643,905)		
To OR Business Development	Oth	2123	(500,000)	-	-	-		
To Dept. of Agriculture	Oth	2603	(350,000)	-	-	-		
To Dept. of Forestry	Oth	2629	(985,248)	(1,120,732)	(1,120,732)	(1,255,995)		
Transfer to State Police	Oth	2257	-	-	-	(590,337)		
Total Other Funds	Oth		94,479,846	108,337,328	108,337,328	103,782,151		
Federal Funds (Limited)					-			
Federal Funds	Fed	0995	6,734,753	12,733,936	15,785,886	9,987,264		
Oregon Department of Transportation	Fed	1730	1,719,999	-	-	-		
Oregon Military Dept	Fed	1248	140,713	-	-	-		
Oregon Dept of Energy	Fed	1330	34,892	-	-	-		
Community Colleges & Workforce Develop	Fed	1586	9,493	-	-	-		
Total Federal Funds - Limited	Fed		8,639,850	12,733,936	15,785,886	9,987,264		
TOTAL LIMITED			184,879,807	205,840,430	208,892,380	199,592,626		
Lottery, Other, and Federal Funds			184,879,807	205,840,430	208,892,380	199,592,626		

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
Lottery Funds	18,619,104	9,332,982	9,332,982	14,033,542	-	-
Other Funds	19,662,238	22,545,166	22,545,166	30,923,493	-	-
All Funds	38,281,342	31,878,148	31,878,148	44,957,035	-	-
0030 Beginning Balance Adjustment						
Lottery Funds	1,477,217	1,477,959	1,477,959	1,697,370	-	-
Other Funds	-	(730,843)	(730,843)	(394,785)	-	-
All Funds	1,477,217	747,116	747,116	1,302,585	-	-
TOTAL BEGINNING BALANCE						
Lottery Funds	20,096,321	10,810,941	10,810,941	15,730,912	-	-
Other Funds	19,662,238	21,814,323	21,814,323	30,528,708	-	-
TOTAL BEGINNING BALANCE	**$39,758,559**	**$32,625,264**	**$32,625,264**	**$46,259,620**	**-**	**-**
REVENUE CATEGORIES						
LICENSES AND FEES						
0210 Non-business Lic. and Fees						
Other Funds	2,149,693	2,287,347	2,287,347	2,301,178	-	-
0255 Park User Fees						
Other Funds	37,736,277	42,810,388	42,810,388	42,026,683	-	-
TOTAL LICENSES AND FEES						
Other Funds	39,885,970	45,097,735	45,097,735	44,327,861	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
CHARGES FOR SERVICES						
0410 Charges for Services						
Other Funds	8,028,071	10,013,340	10,013,340	9,580,659	-	-
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
Other Funds	4,340,164	2,217,703	2,217,703	1,431,498	-	-
INTEREST EARNINGS						
0605 Interest Income						
Lottery Funds	303,141	147,000	147,000	142,622	-	-
Other Funds	415,547	493,042	493,042	339,313	-	-
All Funds	718,688	640,042	640,042	481,935	-	-
SALES INCOME						
0705 Sales Income						
Other Funds	3,170,542	2,600,000	2,600,000	2,233,670	-	-
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
Other Funds	849,641	-	-	-	-	-
OTHER						
0975 Other Revenues						
Other Funds	1,546,267	6,855,362	6,855,362	8,063,350	-	-
FEDERAL FUNDS REVENUE						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
0995 Federal Funds						
Federal Funds	6,734,753	12,733,936	15,785,886	9,987,264	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
Lottery Funds	-	-	1,310,986	-	-	-
Other Funds	-	2,179,561	2,179,561	152,000	-	-
All Funds	-	2,179,561	3,490,547	152,000	-	-
1107 Tsfr From Administrative Svcs						
Lottery Funds	81,456,970	84,622,166	84,622,166	85,728,825	-	-
1123 Tsfr From OR Business Development						
Other Funds	173,102	257,000	257,000	257,000	-	-
1248 Tsfr From Military Dept, Or						
Other Funds	716,843	-	-	-	-	-
Federal Funds	140,713	-	-	-	-	-
All Funds	857,556	-	-	-	-	-
1250 Tsfr From Marine Bd, Or State						
Other Funds	565,414	698,975	698,975	425,000	-	-
1330 Tsfr From Energy, Dept of						
Other Funds	69,389	-	-	-	-	-
Federal Funds	34,892	-	-	-	-	-
All Funds	104,281	-	-	-	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
1586 Tsfr From Comm Coll/Wkfrc Dev						
Federal Funds	9,493	-	-	-	-	-
1635 Tsfr From Fish/Wildlife, Dept of						
Other Funds	27,789	-	-	-	-	-
1730 Tsfr From Transportation, Dept						
Other Funds	47,311,935	52,283,126	52,283,126	49,611,761	-	-
Federal Funds	1,719,999	-	-	-	-	-
All Funds	49,031,934	52,283,126	52,283,126	49,611,761	-	-
TOTAL TRANSFERS IN						
Lottery Funds	81,456,970	84,622,166	85,933,152	85,728,825	-	-
Other Funds	48,864,472	55,418,662	55,418,662	50,445,761	-	-
Federal Funds	1,905,097	-	-	-	-	-
TOTAL TRANSFERS IN	**$132,226,539**	**$140,040,828**	**$141,351,814**	**$136,174,586**	-	-
TOTAL REVENUES						
Lottery Funds	81,760,111	84,769,166	86,080,152	85,871,447	-	-
Other Funds	107,100,674	122,695,844	122,695,844	116,422,112	-	-
Federal Funds	8,639,850	12,733,936	15,785,886	9,987,264	-	-
TOTAL REVENUES	**$197,500,635**	**$220,198,946**	**$224,561,882**	**$212,280,823**	-	-
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
Lottery Funds	-	-	(1,310,986)	-	-	-

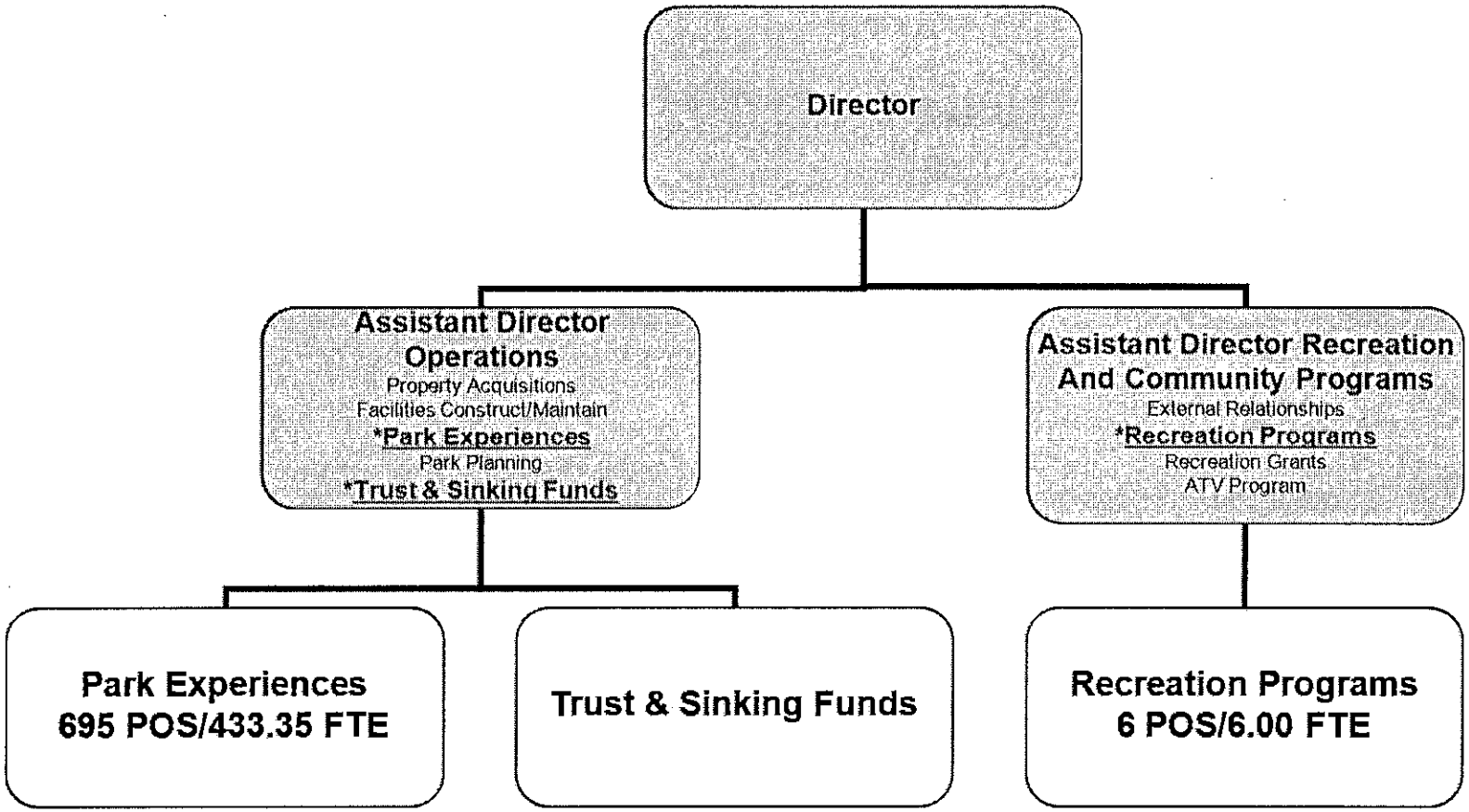
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
Other Funds	-	(2,179,561)	(2,179,561)	(152,000)	-	-
All Funds	-	(2,179,561)	(3,490,547)	(152,000)	-	-
2060 Transfer to General Fund						
Other Funds	(2,200,000)	-	-	-	-	-
2080 Transfer to Counties						
Other Funds	(10,246,855)	(10,354,452)	(10,354,452)	(9,997,724)	-	-
2123 Tsfr To OR Business Development						
Other Funds	(500,000)	-	-	-	-	-
2257 Tsfr To Police, Dept of State						
Other Funds	-	-	-	(590,337)	-	-
2603 Tsfr To Agriculture, Dept of						
Other Funds	(350,000)	-	-	-	-	-
2629 Tsfr To Forestry, Dept of						
Lottery Funds	-	-	-	(48,236)	-	-
Other Funds	(985,248)	(1,120,732)	(1,120,732)	(1,255,995)	-	-
All Funds	(985,248)	(1,120,732)	(1,120,732)	(1,304,231)	-	-
2730 Tsfr To Transportation, Dept						
Other Funds	(538,725)	(703,771)	(703,771)	(643,905)	-	-
TOTAL TRANSFERS OUT						
Lottery Funds	-	-	(1,310,986)	(48,236)	-	-
Other Funds	(14,820,828)	(14,358,516)	(14,358,516)	(12,639,961)	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
TOTAL TRANSFERS OUT	**($14,820,828)**	**($14,358,516)**	**($15,669,502)**	**($12,688,197)**	-	-
AVAILABLE REVENUES						
Lottery Funds	101,856,432	95,580,107	95,580,107	101,554,123	-	-
Other Funds	111,942,084	130,151,651	130,151,651	134,310,859	-	-
Federal Funds	8,639,850	12,733,936	15,785,886	9,987,264	-	-
TOTAL AVAILABLE REVENUES	**$222,438,366**	**$238,465,694**	**$241,517,644**	**$245,852,246**	-	-
EXPENDITURES						
Lottery Funds	86,441,978	79,815,323	81,546,565	91,472,734	-	-
Other Funds	86,786,404	99,228,158	99,228,158	108,654,161	-	-
Federal Funds	8,639,850	12,733,936	15,785,886	9,987,264	-	-
TOTAL EXPENDITURES	**$181,868,232**	**$191,777,417**	**$196,560,609**	**$210,114,159**	-	-
ENDING BALANCE						
Lottery Funds	15,414,454	15,764,784	14,033,542	10,081,389	-	-
Other Funds	25,155,680	30,923,493	30,923,493	25,656,698	-	-
TOTAL ENDING BALANCE	**$40,570,134**	**$46,688,277**	**$44,957,035**	**$35,738,087**	-	-

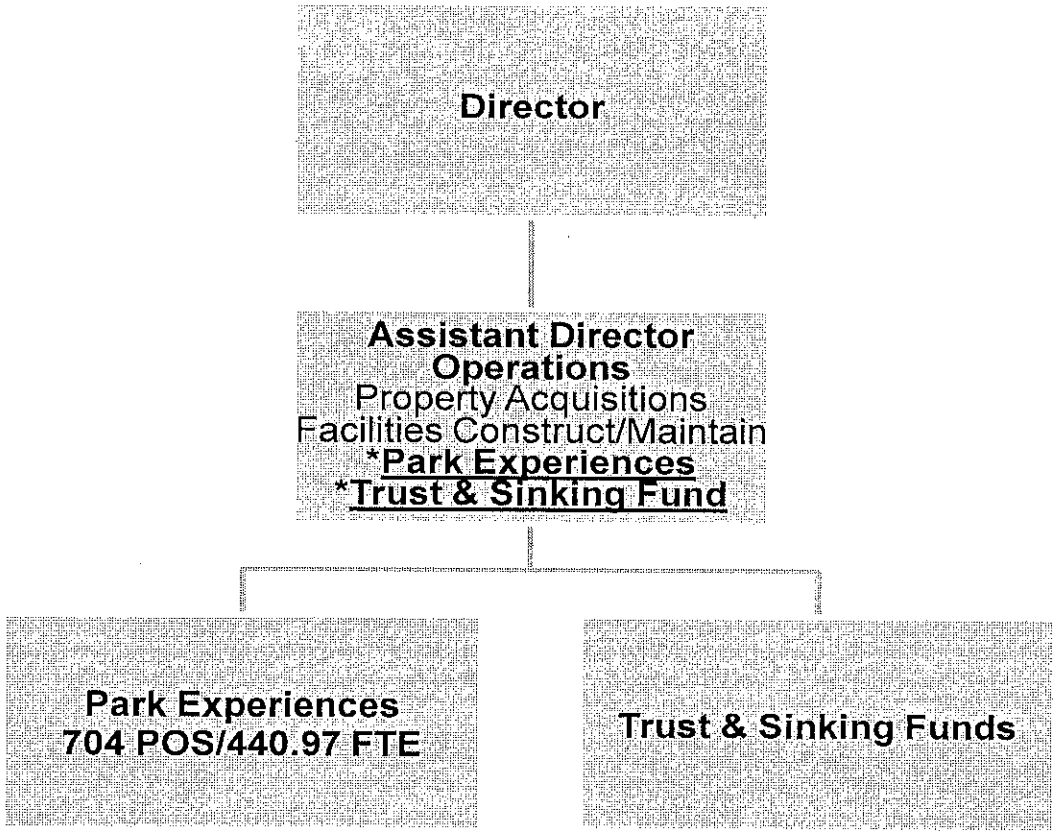
Direct Services

Program Description

Oregon Parks and Recreation Department
Direct Services
2011-13



Oregon Parks and Recreation Department
Direct Services
2013-15



Budget Narrative

Executive Summary

The Oregon state park system, one of the most popular in the nation, delivers consistent, high quality direct services to more than 40 million park visitors each year. It symbolizes Oregon's commitment to a Healthy Environment and provides critical access to nature and the outdoors for the people of the state. The 90 year-old system is a national leader in protecting natural and cultural resources, creating memorable outdoor recreation experiences, and helping generate environmentally-based local economic activity. The working capital necessary to operate the park system comes primarily from user-fee-generated Other Funds and constitutionally-dedicated Lottery Funds.

Program Description

World-class park experiences create vivid memories that enrich the lives of 40+ million park visitors each year and generate interest and support for a healthy Oregon environment. Bringing these uniquely Oregonian experiences to people requires a strong park system with varied, ample, and appealing places to visit; enthusiastic, professional staff; and a commitment to high-quality teaching and interpretation.

This program consists of *state park operations* (directly providing state park experiences to Oregonians and tourists), *planning* (plotting a course so parks meet public needs), and *special accounts* (donations, interest and small-scale, self-generated income set aside for maintenance). It delivers direct overnight and day-use services at over 250 state park properties and the ocean shore. Since 1922, the system has protected Oregon natural resources and heritage, provided significant recreational experiences to people, and produced substantial local economic activity, especially in rural areas where most state parks are located.

State park operations provides staff and services necessary to manage, operate, and protect 105,000 acres of Oregon state park properties. Besides providing services necessary for the day-to-day park operations, maintenance, and management, the program is also responsible for natural resource stewardship, interpretation, forest management, and volunteer management.

Planning is responsible for the development of comprehensive plans for each state park area, guiding state park resource management and facility development to meet changing, growing public needs for cultural and recreational experiences, and natural resource protection.

Special accounts are established to track funds acquired through donations, interest earnings, business endeavors, store operations, and income specified for dedicated reinvestment into facility repair and maintenance.

Overall costs for the program are driven by increases in park visitation, labor expenses, inflation (fuel, water, sewer, power), natural conditions (severe weather and natural disasters), and aging facilities which require costly upkeep to maintain their intended public service.

Program Justification and Link to 10-Year Outcome

In many ways, the Direct Services program that provides Oregon's state park system symbolizes the state's commitment to a Healthy Environment. When people think of Oregon, they think of its great parks and its great outdoors. Not only does the program directly connect people with the environment and enjoyable experiences in the outdoors, but it also provides leadership in coordinated natural resource stewardship, as well as a meaningful way for people to volunteer and give back to the state. Together, these and other opportunities and values created by this program help make people aware of the importance of having a Healthy Environment and the benefits it provides. This contributes to general public understanding and support for other programs in the outcome area.

Across the Healthy Environment strategies, the Direct Services program primarily fulfills two key outcomes under **Strategy 4 (Help to build great communities for a growing population):**

- Invest in new parks guided by a strategic plan to meet growing recreational needs and protect special landscapes threatened by development; and
- Coordinate park investments to minimize costs and maximize benefits.

State parks serve every county and every community, with both close-to-home parks and major travel destinations, and constitute one pillar of strength for **Strategy 5 (Improve the effectiveness and efficiency of natural resource management in Oregon):**

- Explore better integration of a strong recreation and tourism economy with efforts to preserve key natural, cultural and historic resources.

The state park system's natural resource stewardship effort is geared towards helping to implement a number of statewide plans—the Oregon Conservation Strategy, the Oregon Plan for Salmon and Watersheds, Species Management Plans, and others—in a strategic manner by working effectively with state and local partners to cooperatively implement conservation efforts and therefore supports outcomes categorized under **Strategy 1 (Invest in programs that improve air and water quality):**

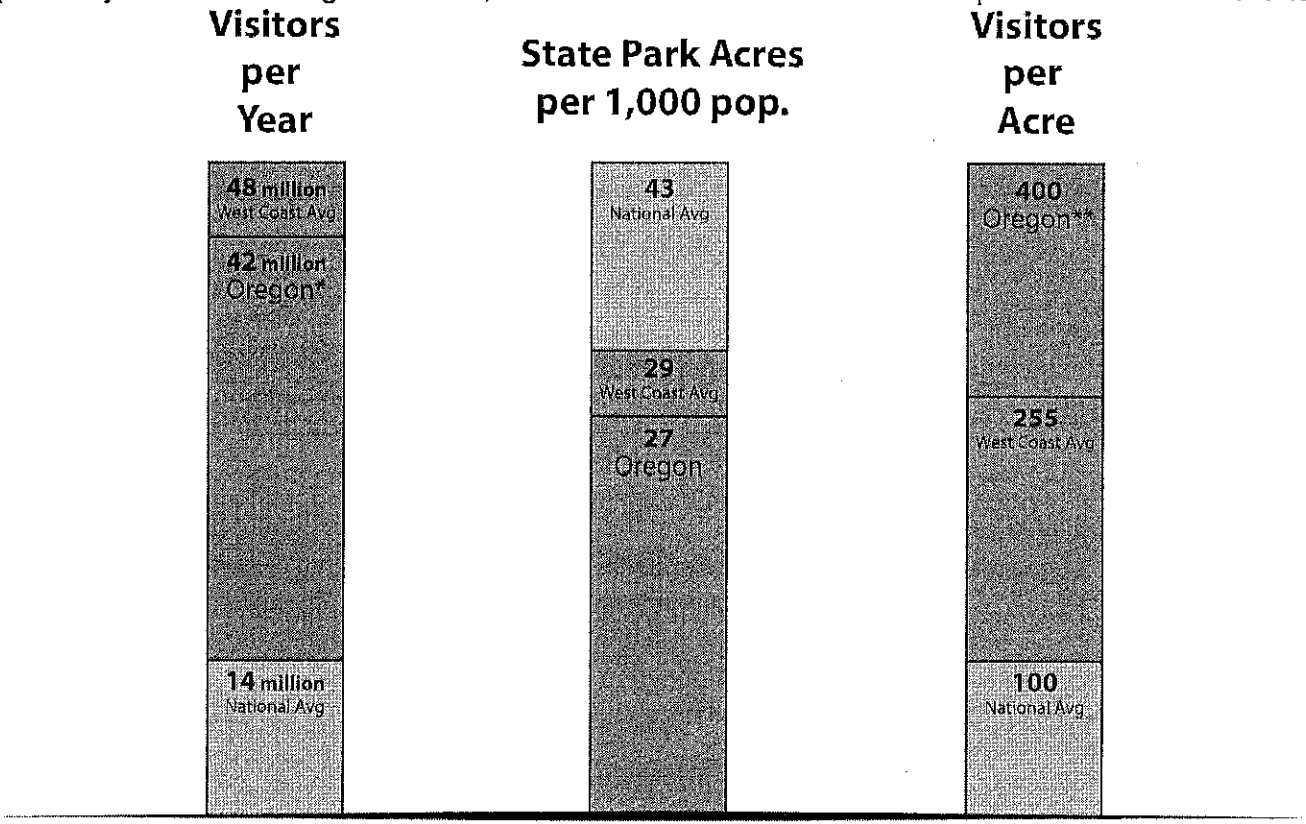
- Reduce percentage of streams with declining water quality; and
- Target water quality improvement actions

Finally, the Direct Services program accomplishes or supports several outcomes in **Strategy 2 (Invest in programs that conserve, protect and restore key watersheds):**

- Correlate habitat restoration and protection with federal and state recovery plans;
- Show improving trends for selected at-risk habitats; and
- Show improving trends in the quality of habitat in key watersheds.

Program Performance

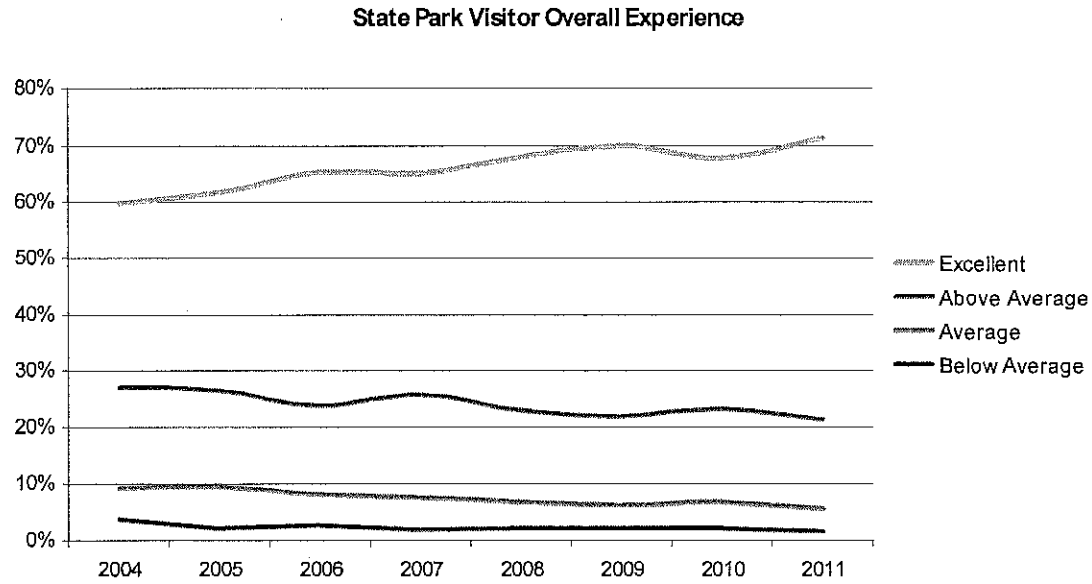
The Oregon state park system is among the most popular in the nation. To maintain a quality experience for each visitor, the number of visitors-per-acre is kept at or just below a target number, but both total visitors and visitors-per-acre are near the top for the nation:



Oregon's State Park System in 2010

***4th highest in nation** ****2nd highest in nation**

Overall the quality of Oregon's outdoor recreation services remains very high, and is increasing:



"I don't know how you'd improve on perfection! My wife & I had the best time ever! Thank you for such a memorable stay!"
~2012 State Park Visitor

Enabling Legislation/Program Authorization

ORS 390.111 Creation of department; jurisdiction and authority. (1) The State Parks and Recreation Department is created ... the department has complete jurisdiction and authority over all state parks, waysides and scenic, historic or state recreation areas, recreational grounds or places acquired by the state for scenic, historic, natural, cultural or recreational purposes except as otherwise provided by law.

ORS 390.121 Powers of commission. In carrying out its responsibilities, the State Parks and Recreation Commission may ... manage, operate and maintain facilities and areas, including but not limited to roads, trails, campgrounds, picnic areas, boat ramps and nature study areas ...

ORS 390.180 Standards for recreational planning and fund disbursement; rules; park master plans. (1) The State Parks and Recreation Director shall adopt rules that ... Performs comprehensive statewide recreational planning; or ... Establish a master plan for each state park, including an assessment of resources and a determination of the capacity for public use and enjoyment of each park, that the State Parks and Recreation Department shall follow in its development and use of each park.

Funding Streams

Direct Services are funded by Other Funds (mostly use-fee revenue from park visitors and recreational vehicle licensees), dedicated Lottery Funds, and Federal Funds (in the form of grants and transfers from other agencies).

Oregon Constitution, Article XV, Section 4a, Use of net proceeds from state lottery for parks and recreation areas: In each biennium the Legislative Assembly shall appropriate all of the moneys in the parks subaccount of the parks and natural resources fund ... to achieve all of the following: Provide additional public parks, natural areas or outdoor recreational areas to meet the needs of current and future residents of the State of Oregon; Protect natural, cultural, historic and outdoor recreational resources of state or regional significance; Manage public parks, natural areas and outdoor recreation areas to ensure their long-term ecological health and provide for the enjoyment of current and future residents of the State of Oregon; and Provide diverse and equitable opportunities for residents of the State of Oregon to experience nature and participate in outdoor recreational activities in state, regional, local or neighborhood public parks and recreation areas.

Significant Proposed Program Changes from 2011-13

Visitors to Oregon's state parks play a significant role in funding the system through fees. When park visitor rates were last raised in 2010 (after 12 years of no changes), more than 75% supported the move and advised—strongly—that rates should be raised in small increments more regularly.

By the time the 13-15 budget begins, it will have been 3-4 years since rates were adjusted. Taking public comments from 2010 to heart, and to make the state park system more self-sufficient, the 13-15 budget includes a request to raise just those state park rates which are still below the market.

Purpose, customers, and source of funding

The purpose of OPRD's Direct Services program is to provide everyone that decides to visit a state park with a great park experience and increase their appreciation for the state of Oregon and its healthy environment. The customers are the general public, and they include both Oregon residents, visitors, and tourists. There are approximately 42.6 million unique visits made every year to the 250+ state park properties in Oregon (10-year average). Of these, 2.3 million are for overnight stays by campers and 40.3 million are for day trips. Based on the most recent visitor surveys, 56% of customers are Oregon residents. Overnight campers pay on average $6 per person for each night they stay at a state park, and day trip visitors pay $5 per carload, but only at 26 of the parks. Rates are generally kept slightly below market averages and are absent from the majority of day use parks so that access to state properties is available to as many people as possible. The revenue generated by these charges, along with sales of goods such as ice and firewood, comprises approximately 27.8% of the expenditures necessary to deliver the program. Dedicated lottery funding provides 34.6% of the necessary revenue, and the remaining 37.6% is provided through other funding sources including federal grants, license fees, and agency transfers.

Expenditures by fund type, positions and full-time equivalents

Direct Services:

	Lottery	Other	Federal	Total Funds	Positions	FTE
Park Experiences	32,173,281	54,332,329	1,961,512	88,467,122	704	440.97
Trust & Dedicated Funds	481,682	5,511,216	0	5,992,898		
Total	32,654,963	59,843,545	1,961,512	94,460,020	704	440.97

Activities, programs, and issues in the program unit base budget

The Direct Services program activities included within *state park operations* are primarily customer service, routine park maintenance, rules enforcement, park resource management, and outdoor education and include the salaries, services and supplies to operate the state park system. Additional programs operating under this portion of the budget include the state scenic waterways program, the ocean shores program (including implementation of a habitat conservation plan for the western snowy plover), the Willamette Greenway, and the state natural areas program. The issues most affecting the program are increasing fixed costs including labor, fuel, utilities, and supplies; aging facilities and infrastructure; challenges with implementing management reduction targets in a dispersed workplace environment; retention of quality staff; and difficulties in securing adequate law enforcement support. In the *planning* part of the budget, the main activities are planning for future management of state park properties; program level support for outdoor education and interpretation; management of volunteer opportunities in state parks; and the park signs program. The issues most affecting these programs are similar to those for *state park operations*, but also include increasing conditions and regulation around siting and maintaining parks in various areas throughout the state. Finally, the *special accounts* part of the budget includes activities such as accepting donations; managing business endeavors such as park stores and firewood sales; and other miscellaneous revenue sources that are primarily applied to park facility preventive maintenance. The issues most affecting *special accounts* are having adequate budget limitation to replenish inventory and generating too little revenue to keep up with all of the facility preventive maintenance needs.

Important background for decision makers. Include trends in caseload and workload

The key driver for the Direct Services program is park visitation. Visitation over the past several years has been stable. It was at 2.4 million visits for overnight, and 40.4 million visits for day trips in the last fiscal year. This was a 3% and a 1% increase, respectively. Fluctuations in attendance are due primarily to weather, and are therefore difficult to plan for or predict. Over the past five years, the standard deviation in overall visitation has been +/- 513,000 visits. Adequate limitation in the budget to be able to maintain service levels in an environment of fluctuating demand is important to avoid service cutbacks part-way through a biennium. Reduced service in the short term impacts visitor satisfaction, repeat business, long term visitation, and revenue generation. In the 2005-07 biennium, there was $21.2 million available to state parks for in-park services and supplies (all of the fuel, water, utilities, trash hauling, cleaning supplies, trail crews, minor repairs, paint, lumber, and other basic needs). Due to increasing labor costs and demands on funding for other program priorities outside of the park system, this amount for services and supplies available in the budget to individual state

parks has declined steadily over the past several bienniums. Budgeted at $14.1 million in 2011-13 (and expected to be less in 2013-15), this 33% decline over three bienniums is an emerging and difficult challenge to maintain adequate service levels in the parks. Without additional revenue this situation is likely to lead to continued reductions in available recreation opportunities for the public.

Expected results from the 2013-15 budget for the program unit.

The expected results from the 2013-15 budget are the provision of 87 million quality park experiences to visitors (82 million day trips and 5 million overnight stays) and the ongoing protection and enhancement of park resources. Based on recent studies of coastal park visitation, it is estimated that these visits will generate over $9 billion in environmentally-based economic activity at or near state parks throughout Oregon over the two-year period. This is $65-70 dollars of primarily local, economic activity for every $1 dollar of public expenditure on the park system. Visitor spending in local communities includes groceries, gasoline, restaurants, lodging, camping, entertainment, and souvenirs. This economic activity contributes significant numbers of full and part-time jobs in Oregon communities. These results will be accomplished while park resources continue to be protected and kept in a condition that will attract future visitors. The agency performance measure that relates most directly to this program is Park Visitation (visits per acre of state park property). The goal for this measure is to maintain a high degree of use on state park properties while monitoring an optimal balance between recreation opportunities and natural resource protection. While Oregon still ranks second highest in number of visitors per park acre among states, acquisitions and park enhancements over the past several years have somewhat mitigated pressure on park lands. Links to the 10-year outcome are discussed above. The other expected results are positive performance on the Department's Centennial Horizon principles, as follows:

- Centennial Horizon Principle 1 – Save Oregon's Special Places
  - Manage properties to ensure their health, to protect their beauty, and to restore sensitive, threatened and endangered species;
  - Expand and reform protection of Oregon's oceans, beaches, and rocky shore habitat;
  - Maintain and enhance watersheds and ecosystems the Department owns by collaborating with other agencies, non profit organizations and park neighbors.
- Centennial Horizon Principle 2 – Connect People to Meaningful Outdoor Experiences
  - Increase the number of young visitors and families by providing facilities that offer first hand experience in nature and the outdoors.
- Centennial Horizon Principle 3 – Taking the Long View
  - Provide first class facilities designed to appeal to a wide variety of visitors and park users;
  - Promote the ethic that parks are vital to Oregon's way of life and that the Department has a civic responsibility to provide and protect them;
  - Apply sound planning, industry standards and technology to design, construct, and maintain the physical infrastructure of the park system.
  - Reduce OPRD's environmental impact at all levels;

  - Maintain the physical infrastructure of the park system.
- Centennial Horizon Principle 4 – Engage People Through Education and Outreach
  - Offer interpretive programs that make parks come alive and tell local stories;
  - Increase interest through school programs (K-12).
- Centennial Horizon Principle 5 – Build the State Park System with Purpose and Vision
  - Collaborate with other Oregon recreation land managers to improve recreational offerings in Oregon.
- Centennial Horizon Principle 6 – Attract and Inspire Partners
  - Target partnerships that yield the greatest benefit to the Department's vision.
- Centennial Horizon Principle 8 – Oregon's Parks Will Be Tended by People Who Love Their Work

Revenue sources and proposed revenue changes

- In Direct Services, Park Experiences is funded by a standard mixture of Lottery Funds, Other Funds (Park User Fees, various other sources) and Federal Funds.
- The Lottery funds are the Department's constitutionally dedicated share of the Parks and Natural Resource Fund. Lottery fund forecasts are provided by the Office of Economic Analysis.
- Park User Fees are generated by Day Use and Overnight camping fees charged to park visitors. The Department forecasts this revenue source based on historical and future reservation data. An adjustment to selected camping rates is proposed in a policy package.
- Additional Other Funds are provided by the Department of Transportation (ODOT) for paving maintenance of rest areas in state parks, RV Registration funds and salmon plate funds; ODOT provides the projected revenue amounts to the Department.
- The Oregon State Marine Board provides Other Funds to assist with the maintenance of marine facilities in state parks; the Marine Board provides the projected revenue amount.
- Finally, this budget contains Other Revenue (Other Funds) and Federal revenue. These funds come from a variety of sources depending on what partners the Department works with during the biennium. Because the sources change from biennium to biennium, it is not possible to list specific revenue sources. The Department forecasts this revenue to remain constant from biennium to biennium.
  - The Trust & Dedicated budget is funded by a combination of Lottery and Other Funds.
  - The Other fund revenues are generated by:
  - A percentage of Park User Fees transferred for Preventive Maintenance
  - Sales Income – firewood, ice, soda etc sold in the parks
  - Interest income – earned on funds in the bank
  - Miscellaneous revenue – permit sales, forest management, land rental, donations
  - The Department forecasts this revenue based on historical information.

Proposed new laws that apply to the program unit
None.

Summary of 2013-15 Budget
Oregon Parks and Recreation Department

Direct Services	TOTALS			FUND TYPE					
	POS	FTE	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other	Nonlimited Federal
2011-13 LEGISLATIVELY ADOPTED BUDGET	701	442.35	82,239,134		28,228,272	52,091,910	1,918,952		
Emergency Board Actions (through 4/2012)			966,675		746,500	220,175			
2011-13 Legislatively Approved Budget	701	442.35	83,205,809		28,974,772	52,312,085	1,918,952		
Base Budget Adjustments:									
Net Cost of 2011-13 Position Actions:									
Administrative, Biennialized E-Board, Phase-Out	1	(2.88)	4,298,707		1,695,982	2,605,410	(2,685)		
Estimated Cost of 2013-15 Merit Increase									
Base Debt Service Adjustment									
Base Nonlimited Adjustment									
Capital Construction Adjustment									
Subtotal: 2013-15 Base Budget	702	439.47	87,504,516		30,670,754	54,917,495	1,916,267		
Essential Packages:									
Package No. 010									
Vacancy Factor (Increase)/Decrease			(256,268)		(172,653)	(83,615)			
Non-PICS Personal Service Increase/(Decrease)			211,592		654,965	(443,106)	(267)		
Subtotal			(44,676)		482,312	(526,721)	(267)		
Package No. 021/022									
021 - Phased-In Programs Excl. One-Time Costs			2,574,484		515,961	2,058,523			
022 - Phase-Out Programs and One-Time Costs			(500,000)			(500,000)			
Subtotal			2,074,484		515,961	1,558,523			
Package No. 031/032/033									
Cost of Goods & Services Increase/(Decrease)			686,938		203,481	437,945	45,512		
State Govt Service Charges Increase/(Decrease)									
Subtotal			686,938		203,481	437,945	45,512		
Package No. 040									
Mandated Caseload Increase/(Decrease)									
Package No. 050									
Fund Shifts									
Package No. 060									
Technical Adjustments	2	1.50	424,292		105,713	318,579			
Subtotal: 2013-15 Essential Budget Level	704	440.97	90,645,554		31,978,221	56,705,821	1,961,512		
2013-15 Essential Budget Level - Page 1 Subtotal	704	440.97	90,645,554		31,978,221	56,705,821	1,961,512		
Package No. 070									
Revenue Shortfalls									
Subtotal: 2013-15 Modified Essential Budget Level	704	440.97	90,645,554		31,978,221	56,705,821	1,961,512		

Budget Narrative

Emergency Board Packages: (List ORBITS Package number and title)									
Subtotal Emergency Board Packages									
Policy Packages:									
101 Park Operating Costs			2,064,056		676,742	1,387,314			
102 Customer Service & Facilities Maintenance			75,000			75,000			
103 Community Recreation Grant Programs									
104 Federal Funding for Oregon's Heritage									
105 State Fair Management									
106 Oregon Heritage Programs									
107 Pet Friendly Accommodations			35,410			35,410			
108 Rate Adjustments			1,640,000			1,640,000			
109 ATV Program									
110 Invest in Facilities Maintenance									
Subtotal Policy Packages			3,814,466		676,742	3,137,724			
Total: 2013-15 Budget	704	440.97	94,460,020		32,654,963	59,843,545	1,961,512		
Percent Change From 2011-13 Leg. Approved	0.4%	-0.3%	13.5%	0.0%	12.7%	14.4%	2.2%	0.0%	0.0%
Percent Change From Essential Budget Level	0.0%	0.0%	4.2%	0.0%	2.1%	5.5%	0.0%	0.0%	0.0%

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUES

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Estimated	2013-15 Agency Request	2013-15 Governor's Recommended	2013-15 Legislatively Adopted
Lottery Funds								
Interest Earnings	Lot							
Transfers-In								
Intrafund	Lot	1010			673,108			
From Department of Administrative Svcs	Lot	1107	27,021,036	28,228,272	28,228,272	32,703,199		
From Department of Forestry	Lot							
Transfers-Out								
Intrafund	Lot							
Dept. of Forestry	Lot	2629				(48,236)		
Total Lottery Funds	Lot		27,021,036	28,228,272	28,901,380	32,654,963		
Other Funds - Limited								
Park User Fees	Oth	0255	25,528,414	17,759,786	17,759,786	25,441,871		
Other Nonbusiness Lic & Fees	Oth	0210	539,339	550,000	550,000	540,000		
Charges for Services	Oth	0410	199,403	75,000	75,000	-		
Rents and Royalties	Oth	0510	1,137,321	3,077	3,077	-		
Interest Earnings	Oth	0605	81,441	355,614	355,614	46,286		
Sales Income	Oth	0705	2,779,227	2,600,000	2,600,000	2,233,670		
Donations and Contributions	Oth	0905	849,641	-	-	-		
Other Revenues	Oth	0975	904,149	3,421,716	3,421,716	6,220,562		
Transfers-In								
Intrafund	Oth							
Oregon Military Department	Oth	1248	716,843					
From Marine Board	Oth	1250	343,118	698,975	698,975	425,000		
Oregon Dept of Energy	Oth	1330	55,144					
OR Business Development	Oth							
From Oregon Department of Transportation	Oth	1730	25,088,656	26,534,301	26,534,301	24,621,685		
From Dept of Fish/Wildlife	Oth							

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUES

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Estimated	2013-15 Agency Request	2013-15 Governor's Recommended	2013-15 Legislatively Adopted
Transfers-Out								
Intrafund	Oth	2010		(2,179,561)	(2,179,561)			
To Counties	Oth							
To Oregon Department of Transportation	Oth							
To OR Business Development	Oth							
To Dept. of Agriculture	Oth							
To Dept. of Forestry	Oth	2629				(76,638)		
Transfer to State Police	Oth							
Total Other Funds	Oth		58,222,696	49,818,908	49,818,908	59,452,436		
Federal Funds (Limited)								
Federal Funds	Fed	0995	444,436	1,918,952	1,918,952	1,961,512		
Oregon Department of Transportation	Fed							
Oregon Military Dept	Fed	1248	140,713					
Oregon Dept of Energy	Fed	1330	34,892					
Community Colleges & Workforce Develop	Fed							
Total Federal Funds - Limited	Fed		620,041	1,918,952	1,918,952	1,961,512		
TOTAL LIMITED			85,863,773	79,966,132	80,639,240	94,068,911		
Lottery, Other, and Federal Funds			85,863,773	79,966,132	80,639,240	94,068,911		

Direct Services

010 Non-PICS Psnl Svc / Vacancy Factor

Package Description

This package includes standard inflation of 2.4% on non PICS generated accounts unless otherwise described below:

- Mass Transit – adjustment to .6% of subject salary and wages
- Pension Obligation Bonds – amount required for payment of bonds as calculated by the Department of Administrative Services (DAS).
- Vacancy Savings – an amount calculated based on the previous biennium's turnover rate.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 010 Non-PICS Psnl Svc/Vacancy Factor

63400-400-10-00-00000
Direct Services

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
				Salaries & Wages					-	-			-
				Temporary Appointments					5,193	8,076			13,269
				Overtime Payments					4,587	7,132			11,719
				Shift Differential					2,082	3,237			5,319
				All Other Differential					111	173			284
				Public Employees Retire Cont					1,338	2,080			3,418
				Pension Bond Contribution					630,121	(481,757)	(267)		148,097
				Social Security Taxes					915	1,424			2,339
				Unemployment Assessments					12,636	19,649			32,285
				Mass Transit Tax					(2,018)	(3,120)			(5,138)
				Vacancy Savings					(172,653)	(83,615)			(256,268)
Total Personal Services								-	**482,312**	**(526,721)**	**(267)**	-	**(44,676)**
SERVICES AND SUPPLIES													
Total Services and Supplies								-	-	-	-	-	-
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$482,312**	**($526,721)**	**($267)**	**$0**	**($44,676)**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Direct Services

021 Phase In

Package Description

This package restores the 3.5% of agency budgets reduced during the 2011 Legislative session. The reduction was a hedge against declining General and Lottery fund revenue projections; however, it was also applied to Other Funds. While revenue forecasts did decline, OPRD was allowed to restore $1.7M in Lottery Funds during the February 2012 session. This package restores the remaining Lottery and Other Funds.

This package adds the funding necessary to have a fully funded Natural Heritage Program. The program was transferred from the Department of State Lands to OPRD effective January 1, 2012.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 021 Phase-in

63400-400-10-00-00000
Direct Services

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-

SERVICES AND SUPPLIES

4100	Instate Travel								37,507	32,586			70,093
4125	Out of State Travel								1,260	979			2,239
4150	Employee Training								16,494	13,461			29,955
4175	Office Expenses								24,770	120,671			145,441
4200	Telecommunications								48,920	38,108			87,028
4275	Publicity and Publications								13,109	20,195			33,304
4300	Professional Services								38,413	92,585			130,998
4375	Employee Recruitment and Develop								733	569			1,302
4400	Dues and Subscriptions								366	285			651
4425	Facilities Rental and Taxes								4,345	6,545			10,890
4450	Fuels and Utilities								70,710	293,156			363,866
4475	Facilities Maintenance								103,891	320,490			424,381
4500	Food and Kitchen Supplies								16,520	12,844			29,364
4575	Agency Program Related S and S								67,658	564,372			632,030
4650	Other Services and Supplies								52,187	513,011			565,198
4700	Expendable Prop 250 - 5000								14,297	20,959			35,256
Total Services and Supplies								-	**511,180**	**2,050,816**	-	-	**2,561,996**

CAPITAL OUTLAY

Total Capital Outlay								-	-	-	-	-	-

SPECIAL PAYMENTS

6629	Spc Pmt to Dept of Forestry								4,781	7,707			12,488
Total Special Payments								-	**4,781**	7,707	-	-	**12,488**
TOTAL REQUESTS								-	**$515,961**	**$2,058,523**	**$0**	**$0**	**$2,574,484**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Direct Services

022 Phase out Program and One time Costs

Package Description

This package phases out limitation placed in the 2011-13 biennium budget for assistance to Oregon Fish and Wildlife related to Marine Reserves $500,000 (Other Funds).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 022 Phase-out Pgm & One-time Costs

63400-400-10-00-00000
Direct Services

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
Total Services and Supplies								-	-	-	-	-	-
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
6635	Spc Pmt to Dept of Fish/Wildlife									(500,000)			(500,000)
Total Special Payments								-	-	(500,000)	-	-	(500,000)
TOTAL REQUESTS								-	$0	($500,000)	$0	$0	($500,000)

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Direct Services

031 Standard Inflation Adjustments

Package Description

This package includes standard inflation of 2.4% for all Services and Supplies, Capital Outlay and Special Payments unless noted below.

- Professional Services and IT Professional Services accounts were inflated by the approved rate of 2.8%
- Attorney General account was inflated by the approved rate of 14.9%

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 031 Standard Inflation

63400-400-10-00-00000
Direct Services

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-

SERVICES AND SUPPLIES

4100	Instate Travel								3,662	6,948			10,610
4125	Out of State Travel								118	207			325
4150	Employee Training								1,599	2,840			4,439
4175	Office Expenses								7,303	25,427			32,730
4200	Telecommunications								4,597	8,038			12,635
4250	Data Processing								9	14			23
4275	Publicity and Publications								1,254	4,261			5,515
4300	Professional Services								11,032	20,910	17,450		49,392
4375	Employee Recruitment and Develop								69	120			189
4400	Dues and Subscriptions								34	60			94
4425	Facilities Rental and Taxes								407	1,381			1,788
4450	Fuels and Utilities								29,064	39,250			68,314
4475	Facilities Maintenance								29,171	50,396	2,779		82,346
4500	Food and Kitchen Supplies								1,549	2,709			4,258
4575	Agency Program Related S and S								25,790	81,644	25,283		132,717
4650	Other Services and Supplies								9,719	72,044			81,763
4700	Expendable Prop 250 - 5000								1,340	4,421			5,761
Total Services and Supplies								-	**126,717**	**320,670**	**45,512**	-	**492,899**

CAPITAL OUTLAY

5350	Industrial and Heavy Equipment								13,159	22,465			35,624
5450	Agricultural Equip. and Mach.								3,521	4,645			8,166
5650	Land and Improvements								11,512	20,284			31,796
5700	Building Structures								5,953	11,457			17,410
5900	Other Capital Outlay								2,855	5,485			8,340
Total Capital Outlay								-	**37,000**	**64,336**	-	-	**101,336**

SPECIAL PAYMENTS

6030	Dist to Non-Gov Units									107			107
6629	Spc Pmt to Dept of Forestry								1,018	1,616			2,634
Total Special Payments								-	**1,018**	**1,723**	-	-	**2,741**
TOTAL REQUESTS								-	**$164,735**	**$386,729**	**$45,512**	**$0**	**$596,976**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Direct Services

033 Exceptional Inflation

Package Description

This package includes an amount for inflation above the standard inflation factor for rising utility rates. This package is for an increase in rates charged by local utility providers to local state parks. This is not for increased usage.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 033 Exceptional Inflation

63400-400-10-00-00000
Direct Services

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
4450	Fuels and Utilities								38,746	51,216			89,962
Total Services and Supplies								-	**38,746**	**51,216**	-	-	**89,962**
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$38,746**	**$51,216**	**$0**	**$0**	**$89,962**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Direct Services

060 Technical Adjustments

Package Description

For the 2011-13 biennium, the Department moved to completely new budget structure. It was anticipated that further adjustments would be necessary after implementation. This package moved the Planning function from Park Development to Direct Services. It was determined that this function is more closely related to operating the park system.

In addition, this package moves the positions associated with the State Capital State Park from Direct Services (Park Experiences) to the Oregon State Fair and Exposition Center. After an internal review, it was determined that if the staff doing grounds maintenance and park operations were placed under one management unit, the efficiencies of shared expertise, equipment and staff time would benefit the department as a whole.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 060 Technical Adjustments

63400-400-10-00-00000
Direct Services

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
				Salaries & Wages					136,846	212,786			349,632
				Temporary Appointments					7,394	11,495			18,889
				Overtime Payments					(1,565)	(2,434)			(3,999)
				Empl. Rel. Bd. Assessments					32	48			80
				Public Employees Retire Cont					26,691	41,502			68,193
				Pension Bond Contribution					(26,084)	43,482			17,398
				Social Security Taxes					10,915	16,971			27,886
				Workers Comp. Assessments					46	72			118
				Mass Transit Tax					367	571			938
				Flexible Benefits					23,898	37,158			61,056
Total Personal Services								-	**178,540**	**361,651**	-	-	**540,191**
SERVICES AND SUPPLIES													
4100	Instate Travel								14,747	16,880			31,627
4150	Employee Training								(3,004)				(3,004)
4175	Office Expenses								2,297	4,710			7,007
4200	Telecommunications								(643)	(1,001)			(1,644)
4250	Data Processing								223	348			571
4275	Publicity and Publications								4,095	6,355			10,450
4300	Professional Services								(38,828)	4,488			(34,340)
4375	Employee Recruitment and Develop								4,370	6,794			11,164
4400	Dues and Subscriptions								101	159			260
4450	Fuels and Utilities								(156)	(243)			(399)
4575	Agency Program Related S and S								(12,641)	(12,462)			(25,103)
4650	Other Services and Supplies								4,848	7,538			12,386
Total Services and Supplies								-	**(24,591)**	**33,566**	-	-	**8,975**
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
6629	Spc Pmt to Dept of Forestry								(48,236)	(76,638)			(124,874)
Total Special Payments								-	**(48,236)**	**(76,638)**	-	-	**(124,874)**
TOTAL REQUESTS								-	**$105,713**	**$318,579**	**$0**	**$0**	**$424,292**

TOTAL POSITIONS/FTE 2 Pos 1.50 FTE

Direct Services

Package 101 Park Operating Costs

Package Description

Purpose:

The purpose of this package is to increase expenditure limitation for specific budget line items whose costs are increasing faster than standard inflation and are generally outside the Department's control.

How Achieved:

Over the last several biennia, budgets have been allowed either no inflation or a statewide standard inflation factor. The state park system has faced rising costs that do not stay within the standard inflation allowed. While the Department does all it can to control costs, increase outside its control are causing an erosion of limitation available to operate and maintain the park system.

The following budget line items need additional funding to cover accelerating costs:

- *Unemployment* – the agency pays actual costs billed quarterly by the Employment Department. Primarily these costs are associated with laying off seasonal park rangers. Costs have increased as people stay on unemployment longer. Amount requested: $737,228
- *Utilities* – this would be electricity, natural gas, water/sewer costs. The analysis looked at what is driving the increase and it is both rate increases and usage. The Department must pay what local utility companies charge, and much of utility usage in parks is customer driven. Amount requested: $625,762
- *Fleet/Fuel* – this would be for agency vehicles leased from DAS, vehicle fuel as well as equipment fuel. The analysis looked at rental cost increases above standard inflation, increased usage and cost increases (price per gallon). Amount requested: $701,066

Staffing Impact:

None.

Quantifying Results:

With additional expenditure limitation for unemployment, utilities, fleet and fuel, the budgets for other park operating costs should go up allowing for more routine maintenance and less need for larger maintenance and repair projects in the future.

Revenue Source:

$676,742 Lottery Funds, $1,387,314 Other Funds (Park User Fees, RV Registrations)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 101 Park Operating Costs

63400-400-10-00-00000
Direct Services

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
				Unemployment Assessments					288,551	448,677			737,228
Total Personal Services								-	**288,551**	**448,677**	-	-	**737,228**

SERVICES AND SUPPLIES

4450	Fuels and Utilities								237,953	387,809			625,762
4575	Agency Program Related S and S								150,238	550,828			701,066
Total Services and Supplies								-	**388,191**	**938,637**	-	-	**1,326,828**

CAPITAL OUTLAY

Total Capital Outlay								-	-	-	-	-	-

SPECIAL PAYMENTS

Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$676,742**	**$1,387,314**	**$0**	**$0**	**$2,064,056**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Direct Services

Package 102 Customer Service and Facilities Maintenance

Package Description

Purpose:

The purpose of this package is to recycle cash earned by increasing expenditure limitation related to business and preventive maintenance accounts.

How Achieved:

Spending in business accounts is driven by the Department's customers. When customers buy park store items such as ice and firewood for use in the campgrounds, inventory for those items needs to be replenished to be available to the next round of customers. The amount of purchases by customers is unpredictable; however, if there is no limitation left to replenish store items, there will be nothing for customers to purchase.

Preventative maintenance funds are a percentage of Park User Fees; as revenue from Park User Fees increase, so does the portion transferred to the preventive maintenance account. Additional limitation for this account will allow the funds to be spent on necessary maintenance projects in the park system.

Staffing Impact:

None.

Quantifying Results:

With additional limitation, additional maintenance will be completed in state parks. Customers will be able to buy the items they expect to find in parks stores – ice and firewood (for example).

Revenue Source:

$75,000 Other Funds (Ending balance in Trust and Dedicated Accounts)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 102 Customer Service & Facility Maintenance

63400-400-10-00-00000
Direct Services

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
4475	Facilities Maintenance									35,000			35,000
4575	Agency Program Related S and S									40,000			40,000
Total Services and Supplies								-	-	**75,000**	-	-	**75,000**
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$0**	**$75,000**	**$0**	**$0**	**$75,000**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Direct Services

Package 107 Pet Friendly Accommodations

Purpose:

The purpose of this package is to establish a charge of $10 per night per pet for camping stays in pet friendly yurts and cabins.

How Achieved:

In state campgrounds with yurts and cabins, specific units have been designated as "pet friendly". Visitors wanting to camp in these facilities are allowed to bring up to two pets inside the yurt or cabin; pets are not allowed in any other yurts or cabins.

During the 2009-11 biennium, OPRD conducted a pilot project under temporary rule authority. The program was very popular with park visitors. There are additional maintenance costs for pet friendly facilities, such as the need to remove pet hair from between the lattice and yurt walls, which requires the yurt wall to be removed periodically. In addition to this type of additional maintenance there is a need to replace furniture when it is damaged by pets. This charge is similar to that which many hotels and overnight establishments use to offset these types of increased costs.

Staffing Impact:

None.

Quantifying Results:

If this were approved, the Department will see an increase in customer satisfaction from customers who stay in pet friendly yurts and cabins and appreciate well-cleaned and well-maintained facilities.

Revenue Source:

$35,410 Other Funds (funds generated by the fee established in this package)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 107 Pet Friendly Accommodations

63400-400-10-00-00000
Direct Services

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
4475	Facilities Maintenance									35,410			35,410
Total Services and Supplies								-	-	35,410	-	-	35,410
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	$0	$35,410	$0	$0	$35,410

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Direct Services

Package 108 Rate Adjustments

Purpose:

The purpose of this package is to adjust camping rates in OPRD's campgrounds.

How Achieved:

In the 2009-11 biennium, after many years of stable pricing, OPRD raised its rates. At that time, both the State Parks Commission and the Oregon Legislature directed the Department to review rates each biennium and propose small adjustments instead of waiting many years and making large adjustments. The Oregon Legislature did not approve the rate adjustment requested by the agency in 2011-13.

This package would adjust the following customer charges:

a. $4 increase in Full Hook up sites, Yurts, Deluxe Cabins, and Tepees;
b. $2 increase in Electric Hook up sites, Horse Camp sites with Hook ups, and the Extra Vehicle charge; and
c. $1 increase in Primitive sites and Rustic Cabins.

A variety of factors influence the need for rate adjustments including market conditions and increasing cost to provide services. The goal is to keep rates fair and equitable across the system; set rates so facilities are available to a wide range of users; keep rates slightly below market, but not so low as to undercut other recreational facility providers; and provide a simple rate structure.

Staffing Impact:

None.

Quantifying Results:

Funds generated by the rate adjustment will be used in Park Operations to improve the Department's ability to conduct business including payment of external costs that are increasing and have not been fully covered by another package (e.g., work crews, radios, hazard trees, seasonal fleet, preventive maintenance).

Revenue Source:

$1,640,000 Other Funds (from rate adjustments in this package)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 108 Rate Adjustments

63400-400-10-00-00000
Direct Services

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
4175	Office Expenses									30,000			30,000
4300	Professional Services									500,000			500,000
4475	Facilities Maintenance									550,000			550,000
4575	Agency Program Related S and S									400,000			400,000
4650	Other Services and Supplies									160,000			160,000
Total Services and Supplies								-	-	**1,640,000**	-	-	**1,640,000**
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$0**	**$1,640,000**	**$0**	**$0**	**$1,640,000**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
PERSONAL SERVICES						
Lottery Funds	16,115,343	22,103,065	22,103,065	23,872,439	-	-
Other Funds	38,844,051	35,602,731	35,602,731	38,428,316	-	-
Federal Funds	5,014	126,502	126,502	123,817	-	-
All Funds	54,964,408	57,832,298	57,832,298	62,424,572	-	-
SERVICES & SUPPLIES						
Lottery Funds	9,102,731	4,541,098	5,214,206	5,214,206	-	-
Other Funds	16,362,357	13,236,744	13,236,744	13,236,744	-	-
Federal Funds	615,027	1,792,450	1,792,450	1,792,450	-	-
All Funds	26,080,115	19,570,292	20,243,400	20,243,400	-	-
CAPITAL OUTLAY						
Lottery Funds	1,802,962	1,541,672	1,541,672	1,541,672	-	-
Other Funds	2,480,873	2,680,652	2,680,652	2,680,652	-	-
All Funds	4,283,835	4,222,324	4,222,324	4,222,324	-	-
SPECIAL PAYMENTS						
Lottery Funds	-	42,437	42,437	42,437	-	-
Other Funds	149,173	571,783	571,783	571,783	-	-
All Funds	149,173	614,220	614,220	614,220	-	-
TOTAL LIMITED BUDGET (Excluding Packages)						
Lottery Funds	27,021,036	28,228,272	28,901,380	30,670,754	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
Other Funds	57,836,454	52,091,910	52,091,910	54,917,495	-	-
Federal Funds	620,041	1,918,952	1,918,952	1,916,267	-	-
All Funds	85,477,531	82,239,134	82,912,242	87,504,516	-	-
AUTHORIZED POSITIONS	699	701	701	702	-	-
AUTHORIZED FTE	441.06	442.35	442.35	439.47	-	-
LIMITED BUDGET (Essential Packages)						
010 NON-PICS PSNL SVC / VACANCY FACTOR						
PERSONAL SERVICES						
Lottery Funds	-	-	-	482,312	-	-
Other Funds	-	-	-	(526,721)	-	-
Federal Funds	-	-	-	(267)	-	-
All Funds	-	-	-	(44,676)	-	-
021 PHASE-IN						
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	511,180	-	-
Other Funds	-	-	-	2,050,816	-	-
All Funds	-	-	-	2,561,996	-	-
SPECIAL PAYMENTS						
Lottery Funds	-	-	-	4,781	-	-
Other Funds	-	-	-	7,707	-	-
All Funds	-	-	-	12,488	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
022 PHASE-OUT PGM & ONE-TIME COSTS						
SPECIAL PAYMENTS						
Other Funds	-	-	-	(500,000)	-	-
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	126,717	-	-
Other Funds	-	-	-	320,670	-	-
Federal Funds	-	-	-	45,512	-	-
All Funds	-	-	-	492,899	-	-
CAPITAL OUTLAY						
Lottery Funds	-	-	-	37,000	-	-
Other Funds	-	-	-	64,336	-	-
All Funds	-	-	-	101,336	-	-
SPECIAL PAYMENTS						
Lottery Funds	-	-	-	1,018	-	-
Other Funds	-	-	-	1,723	-	-
All Funds	-	-	-	2,741	-	-
033 EXCEPTIONAL INFLATION						
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	38,746	-	-
Other Funds	-	-	-	51,216	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	89,962	-	-
060 TECHNICAL ADJUSTMENTS						
PERSONAL SERVICES						
Lottery Funds	-	-	-	178,540	-	-
Other Funds	-	-	-	361,651	-	-
All Funds	-	-	-	540,191	-	-
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	(24,591)	-	-
Other Funds	-	-	-	33,566	-	-
All Funds	-	-	-	8,975	-	-
SPECIAL PAYMENTS						
Lottery Funds	-	-	-	(48,236)	-	-
Other Funds	-	-	-	(76,638)	-	-
All Funds	-	-	-	(124,874)	-	-
AUTHORIZED POSITIONS	-	-	-	2	-	-
AUTHORIZED FTE	-	-	-	1.50	-	-
TOTAL LIMITED BUDGET (Essential Packages)						
Lottery Funds	-	-	-	1,307,467	-	-
Other Funds	-	-	-	1,788,326	-	-
Federal Funds	-	-	-	45,245	-	-
All Funds	-	-	-	3,141,038	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
AUTHORIZED POSITIONS	-	-	-	2	-	-
AUTHORIZED FTE	-	-	-	1.50	-	-
LIMITED BUDGET (Current Service Level)						
Lottery Funds	27,021,036	28,228,272	28,901,380	31,978,221	-	-
Other Funds	57,836,454	52,091,910	52,091,910	56,705,821	-	-
Federal Funds	620,041	1,918,952	1,918,952	1,961,512	-	-
All Funds	85,477,531	82,239,134	82,912,242	90,645,554	-	-
AUTHORIZED POSITIONS	699	701	701	704	-	-
AUTHORIZED FTE	441.06	442.35	442.35	440.97	-	-
LIMITED BUDGET (Policy Packages)						
PRIORITY 1						
101 PARK OPERATING COSTS						
PERSONAL SERVICES						
Lottery Funds	-	-	-	288,551	-	-
Other Funds	-	-	-	448,677	-	-
All Funds	-	-	-	737,228	-	-
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	388,191	-	-
Other Funds	-	-	-	938,637	-	-
All Funds	-	-	-	1,326,828	-	-
PRIORITY 2						

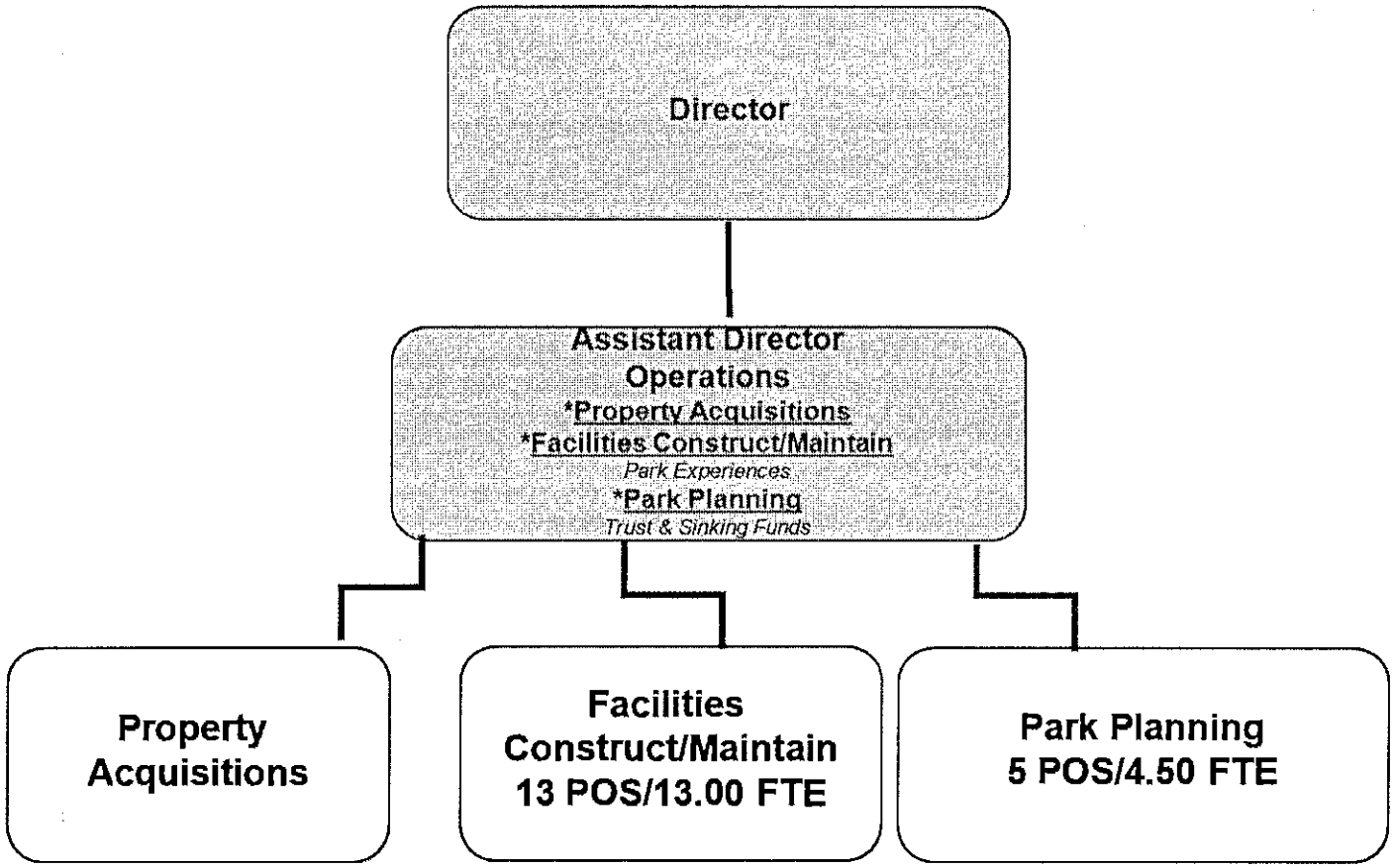
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
102 CUSTOMER SERVICE & FACILITY MAINTENANCE						
SERVICES & SUPPLIES						
Other Funds	-	-	-	75,000	-	-
PRIORITY 7						
107 PET FRIENDLY ACCOMMODATIONS						
SERVICES & SUPPLIES						
Other Funds	-	-	-	35,410	-	-
PRIORITY 8						
108 RATE ADJUSTMENTS						
SERVICES & SUPPLIES						
Other Funds	-	-	-	1,640,000	-	-
TOTAL LIMITED BUDGET (Policy Packages)						
Lottery Funds	-	-	-	676,742	-	-
Other Funds	-	-	-	3,137,724	-	-
All Funds	-	-	-	3,814,466	-	-
TOTAL LIMITED BUDGET (Including Packages)						
Lottery Funds	27,021,036	28,228,272	28,901,380	32,654,963	-	-
Other Funds	57,836,454	52,091,910	52,091,910	59,843,545	-	-
Federal Funds	620,041	1,918,952	1,918,952	1,961,512	-	-
All Funds	85,477,531	82,239,134	82,912,242	94,460,020	-	-
AUTHORIZED POSITIONS	699	701	701	704	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
AUTHORIZED FTE	441.06	442.35	442.35	440.97	-	-
OPERATING BUDGET						
Lottery Funds	27,021,036	28,228,272	28,901,380	32,654,963	-	-
Other Funds	57,836,454	52,091,910	52,091,910	59,843,545	-	-
Federal Funds	620,041	1,918,952	1,918,952	1,961,512	-	-
All Funds	85,477,531	82,239,134	82,912,242	94,460,020	-	-
AUTHORIZED POSITIONS	699	701	701	704	-	-
AUTHORIZED FTE	441.06	442.35	442.35	440.97	-	-
TOTAL BUDGET						
Lottery Funds	27,021,036	28,228,272	28,901,380	32,654,963	-	-
Other Funds	57,836,454	52,091,910	52,091,910	59,843,545	-	-
Federal Funds	620,041	1,918,952	1,918,952	1,961,512	-	-
All Funds	85,477,531	82,239,134	82,912,242	94,460,020	-	-
AUTHORIZED POSITIONS	699	701	701	704	-	-
AUTHORIZED FTE	441.06	442.35	442.35	440.97	-	-

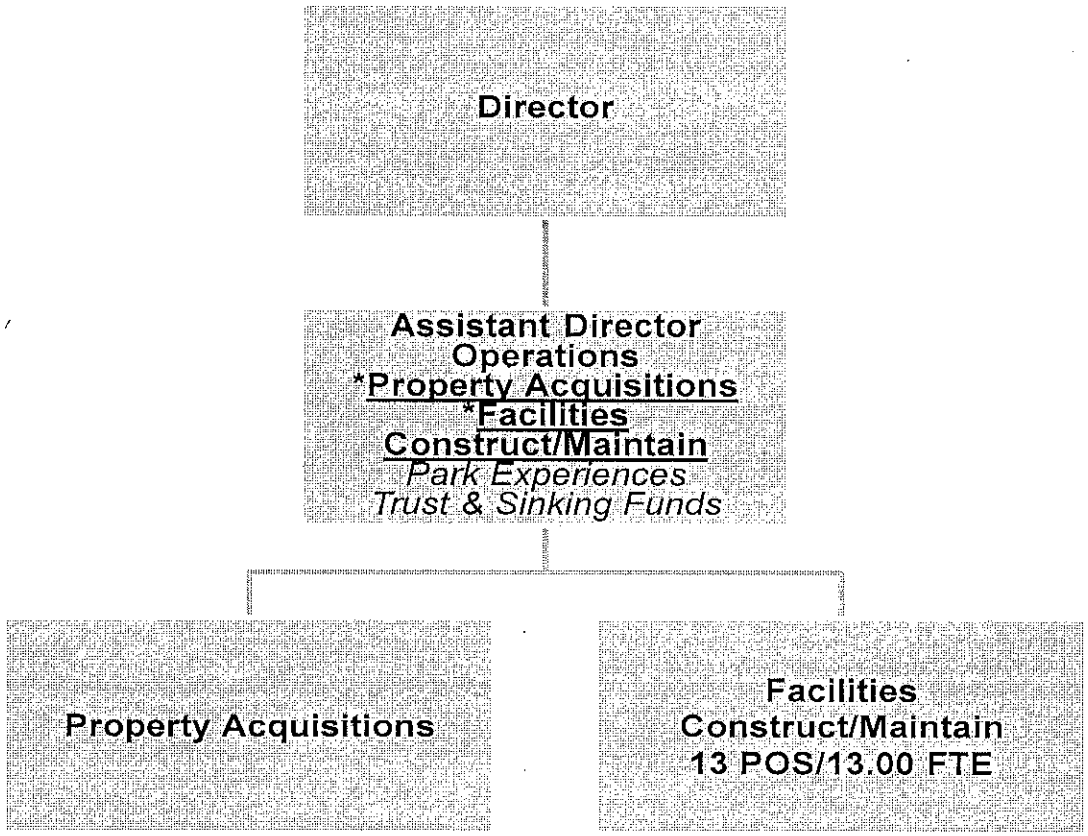
Park Development

Program Description

Oregon Parks and Recreation Department
Park Development
2011-13



Oregon Parks and Recreation Department
Park Development
2013-15



Budget Narrative

Executive Summary

The Park Development program looks forward, preparing the Oregon state park system for sustainable operations and growth in the face of changing societal needs, increasing expenses, and decreasing state resources. The program defines success through:

- Strategic, thoughtful park *acquisitions.*
- Exploiting improvements in *design and engineering* technologies to improve efficiency.
- Enhancement and major maintenance of parks and park facilities.

The program positions the state for a long-term commitment to a Healthy Environment through the lands and facilities that it acquires, improves, and maintains. The working capital necessary to build and maintain the park system comes predominantly from constitutionally-dedicated Lottery Funds, but also from user-generated Other Funds and Federal Funds.

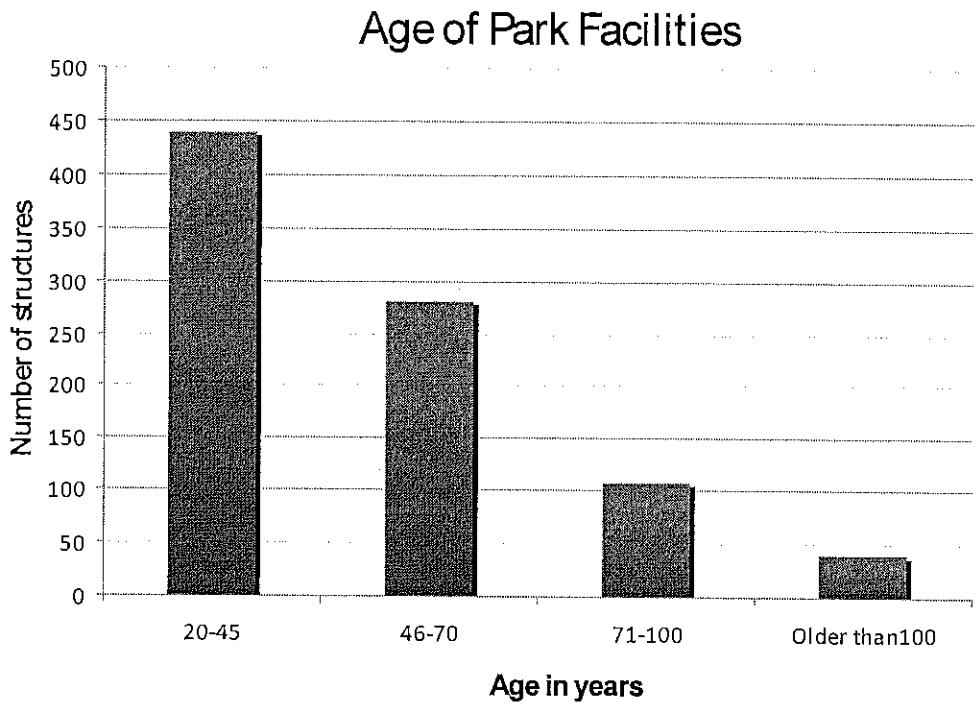
Program Description

The Oregon Parks and Recreation Department has a broad leadership role to advocate for and promote outdoor recreation in Oregon. It is both a steward of natural, scenic, cultural and recreational resources and a provider of needed high-quality recreational facilities and sites that can fit harmoniously within natural and historic settings. The Department's Park Development program contains two key areas to help accomplish this mission: *property acquisitions* (strategically acquiring parks), and *facility investments* (to address overdue maintenance and improve parks).

Property acquisition is responsible for the negotiation and purchase of new park properties to keep pace with changes in Oregon demographics, recreational habits and conservation priorities. Acquisitions—trades, easements, donations and purchases—are informed by state documents such as the Oregon Conservation Strategy, Statewide Comprehensive Outdoor Recreation Plan, Oregon Plan for Salmon and Watersheds and Species Management Plans. Protection of public lands and open spaces is a significant tool and goal of many of these plans.

Facility investment addresses needs for long-term investment in park infrastructure by making overdue repairs from deferred maintenance, improving and expanding parks to meet future needs, and applying value-added facility designs that use long-life, efficient fixtures and techniques.

Overall costs for the program are driven by real estate market forces, visitor expectations, and the increasing cost to repair or replace facilities built over the last 90 years. A substantial number of facilities were designed fifty years ago to serve a fraction of the number of visitors who currently enjoy the state park system. Of the approximately 1,700 structures in the state park system, 26 would take more than a million dollars to replace. Nearly one in ten is more than 70 years old, and nearly fifty are more than 100 years old.


Age of Park Facilities
Number of structures
500
450
400
350
300
250
200
150
100
50
0
20-45
46-70
71-100
Older than100
Age in years

Program Justification and Link to 10-Year Outcome

The Park Development program that builds and maintains Oregon's state park system demonstrates Oregon's ongoing commitment to a Healthy Environment in a way that is meaningful and evident across the state and around the nation. Oregon's state park system represents the state's insistence and respect for a healthy environment through allowing the great outdoors to be both accessible and appreciated by broad sectors of the population. This is a strategic foundation for public support of other programs in the state's Healthy Environment outcome area portfolio. Support ten years from now for a continued commitment to a Healthy Environment depends on inspiring people today to value and conserve the natural environment through, in part, their connection to attractive and well-maintained parks throughout the state. Among the Healthy Environment strategies, the Park Development program contributes as follows:

Strategy 1 (Invest in programs that improve air and water quality):

The program accomplishes or contributes through *park acquisitions* of threatened riparian areas to several outcomes including:

- Reducing percentage of streams with declining water quality; and
- Targeting water quality improvement actions.

Strategy 2 (Invest in programs that conserve, protect and restore key watersheds):

The program particularly through *park acquisitions* accomplishes or supports several outcomes including:

- Correlates habitat restoration and protection with federal and state recovery plans;
- Shows improving trends for selected at-risk habitats; and
- Shows improving trends in the quality of habitat in key watersheds.

Strategy 4 (Help to build great communities for a growing population):

Park Development directly fulfills two key outcomes to:

- Invest in new parks guided by a strategic plan to meet growing recreational needs and protect special landscapes threatened by development; and
- Coordinate park investments to minimize costs and maximize benefits.

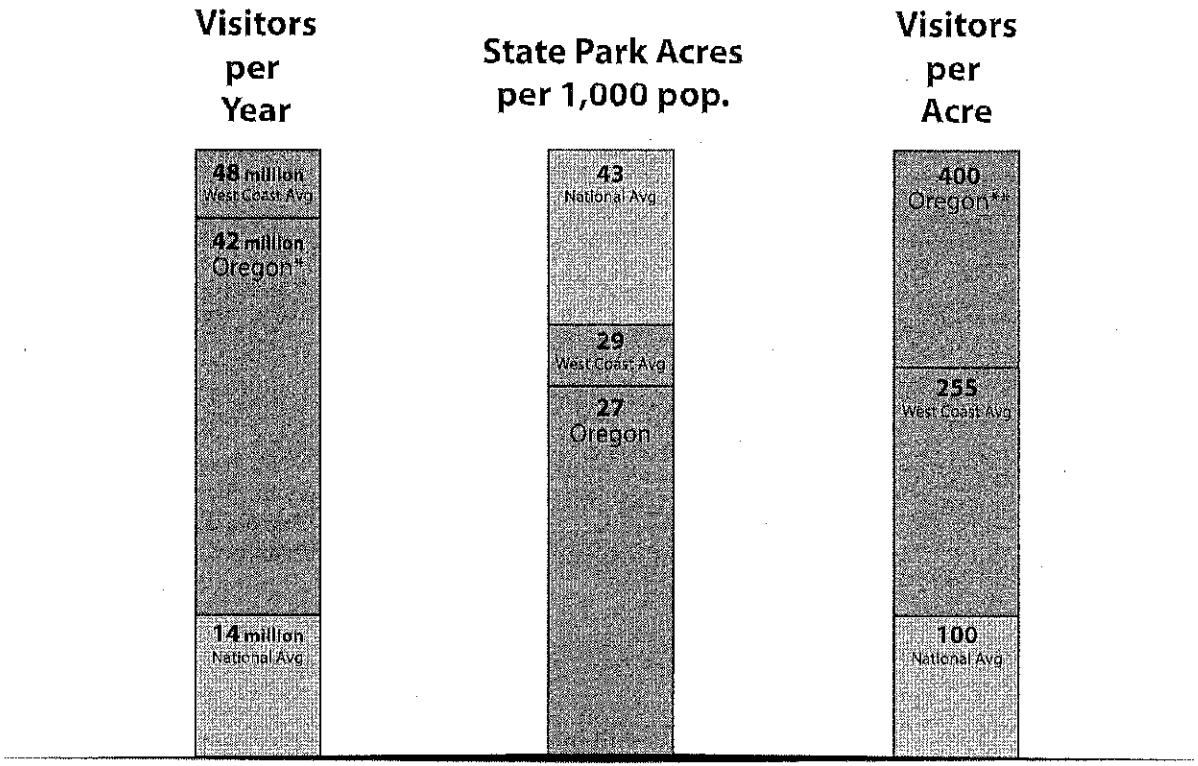
Strategy 5 (Improve the effectiveness and efficiency of natural resource management in Oregon):

State parks serve every county and every community, with both close-to-home parks and major travel destinations which need to be found, acquired, and improved through this program which supports outcomes to:

- Explore better integration of a strong recreation and tourism economy with efforts to preserve key natural, cultural and historic resources.

Program Performance

The Oregon Parks and Recreation Department uses constitutionally-dedicated lottery funds, trades and other arrangements to gradually acquire park lands from willing sellers. By acting strategically to acquire properties that satisfy needs described in statewide conservation plans, the system has maintained a top position nationally for visitors served, and visitors served per state park acre:



Oregon's State Park System in 2010

*4th highest in nation **2nd highest in nation

Enabling Legislation/Program Authorization

ORS 390.112 Additional criteria for acquiring and developing new historic sites, parks and recreation areas. The State Parks and Recreation Department shall propose to the State Parks and Recreation Commission additional criteria for the acquisition and development of new historic sites, parks and recreation areas.

ORS 390.121 Powers of commission: In carrying out its responsibilities, the State Parks and Recreation Commission may ... Acquire by purchase, agreement, donation or by exercise of eminent domain, real property or any right or interest therein deemed necessary for the operation and development of state parks, roads, trails, campgrounds, picnic areas, boat ramps, nature study areas, waysides, relaxation areas, visitor and interpretive centers ... or other real property or any right or interest because of its natural, scenic, cultural, historic or recreational value, or any other places of attraction and scenic or historic value which in the judgment of the State Parks and Recreation Department will contribute to the general welfare, enjoyment and pleasure of the public.

Funding Streams

Park Development is almost entirely funded with dedicated Lottery Funds, supplemented by a small amount of Other Funds (from park visitor fees) and Federal Funds (mostly in the form of grants). The dedicated Lottery Funds are allocated in accordance with the following constitutional requirement. *Oregon Constitution, Article XV, Section 4a, Use of net proceeds from state lottery for parks and recreation areas:* In each biennium the Legislative Assembly shall appropriate all of the moneys in the parks subaccount of the parks and natural resources fund ... to achieve all of the following: Provide additional public parks, natural areas or outdoor recreational areas to meet the needs of current and future residents of the State of Oregon; Protect natural, cultural, historic and outdoor recreational resources of state or regional significance; Manage public parks, natural areas and outdoor recreation areas to ensure their long-term ecological health and provide for the enjoyment of current and future residents of the State of Oregon; and Provide diverse and equitable opportunities for residents of the State of Oregon to experience nature and participate in outdoor recreational activities in state, regional, local or neighborhood public parks and recreation areas.

Significant Proposed Program Changes from 2011-13

None.

Purpose, customers, and source of funding

The purpose of OPRD's Park Development program is to support the Direct Services program by maintaining and enhancing the state park system for visitors so as to give them a great park experience and increase their appreciation for the state of Oregon and its healthy environment. The customers are the general public, and they include Oregon residents, visitors, and tourists. There are approximately 42.6 million unique visits made every year to the 250+ state park properties in Oregon (10-year average). Of these, 2.3 million are for overnight stays by campers and 40.3 million are for day trips. Based on the most recent visitor surveys, 56% of customers are Oregon residents. The funding for this program is primarily dedicated Lottery Funds (84%), but also includes some Other Funds (10.5%) from park user fees, agency transfers, and limitation for donations and grants, and some Federal Funds (5.5%) for grants and agency transfers.

Expenditures by fund type, positions and full-time equivalents

Park Development:

	Lottery	Other	Federal	Total Funds	Positions	FTE
Property Acquisition	3,872,539	0	0	3,872,539		
Facilties Construct/Maintain	21,265,100	3,155,183	1,629,344	26,049,627	13	13.00
Total	25,137,639	3,155,183	1,629,344	29,922,166	13	13.00

Activities, programs, and issues in the program unit base budget

The Park Development program activities include, within *property acquisitions*, the funding for park property assessment, negotiation, due diligence, and purchase. The issues most affecting the program are availability of funding, real estate values, the willingness of property owners to sell lands to the state, and increasing conditions and regulation around siting parks in various areas throughout the state. In the *facility investment* part of the budget, the main activities are major maintenance and repair of existing facilities and enhancement of the park system with new facilities. Because there is inadequate Lottery funding available to accomplish all of the deferred maintenance in the park system, a triage approach is used to address the most critical needs first. While significant progress has been made in reducing long-term deferred maintenance, the aging of the park system infrastructure continues and new emergencies occur constantly that impact the ability to deliver services and keep parks operating.

Important background for decision makers. Include trends in caseload and workload

Funding for *property acquisitions* has fluctuated over the years with $4 million originally allocated by the 1999 Legislature from the Parks and Natural Resource Fund (Lottery Funds). This was increased to $7 million by the 2003 Legislature and an additional $0.5 million in 2005. The 2007 Legislature saw the opportunity for significant land protection efforts and increased the budget limitation by an additional $14.6 million. Since then, funding levels have returned to approximately the $4 million neighborhood for the past several bienniums. With leveraging this funding with grants and other creative mechanisms such as trades, the Department has been able to continue to address priorities as identified in an investment strategy adopted by the Oregon Parks and Recreation Commission during the 2005-07 biennium. Criteria for acquisition includes consideration of the Department's ability to build and/or maintain the property for the recreational enjoyment of Oregonians or the need to preserve an area for outstanding natural, scenic, or historical value. It continues to be something of a buyer's market in a down economy. The *facility investment* part of the program serves the need for a capital construction budget for the Department. It was established in 1997 through the sale of $15 million in Lottery-backed bonds, and continued by establishment of the Parks and Natural Resources Fund in the 1999-01 biennium. The activities undertaken by OPRD associated with major maintenance and enhancement of the park system through the design, permitting and construction of improvement projects. *Facility investment* also encompasses the management systems (e.g., asset tracking, statewide bridge inspections) and personnel necessary to carry out program activities. Other funding sources augment the investment funding, including other agency transfers, grants (e.g., Oregon State Marine Board), donations, hydropower project mitigation funds, special allocations,

or matching funds from federal and state agency programs (e.g., Bureau of Reclamation; Oregon Department of Transportation).

Expected results from the 2013-15 budget for the program unit.

The expected results from the 2013-15 budget are the completion of 30 to 35 of the top priority major maintenance projects in the state park system; acquisition of 10 to 15 properties mostly in-holdings, access improvements, and/or additions to existing parks; and continued construction of Cottonwood Canyon State Park in Sherman and Gilliam counties. The continued investment in a small amount of land acquisition helps move the park system in the direction of long-term goals in the neighborhood of 35 acres per 1,000 Oregonians (Oregon Benchmark #91), although currently at 28 acres and with a growing population, the current program is at a basic level. Construction of a new state park in an underserved part of the state is consistent with Department goals to continue to meet demands of an increasing state population. Links to the 10-year outcome are discussed above. The other expected results are positive performance on the Department's Centennial Horizon principles, as follows:

- Centennial Horizon Principle 1 – Save Oregon's Special Places
  - Secure outstanding habitats, historic places and scenic settings.
  - Encourage public ownership through grants or public/private partnerships.
  - Acquire or help safeguard Oregon's historic places and stimulate activities that foster their use, care and conservation.
- Centennial Horizon Principle 2 – Connect People to Meaningful Outdoor Experiences
  - Build or enable others to build new types of parks that will meet a growing population's needs.
- Centennial Horizon Principle 3 – Taking the Long View
  - Provide first class facilities designed to appeal to a wide variety of visitors and park users;
  - Promote the ethic that parks are vital to Oregon's way of life and that the Department has a civic responsibility to provide and protect them;
  - Reduce OPRD's environmental impact at all levels;
  - Maintain the physical infrastructure of the park system.
- Centennial Horizon Principle 6 – Attract and Inspire Partners
  - Target partnerships that yield the greatest benefit to the Department's vision.
- Centennial Horizon Principle 8 – Oregon's Parks Will Be Tended by People Who Love Their Work

Revenue sources and proposed revenue changes

In Park Development, the Property Acquisition budget is funded by Lottery Funds. The Lottery funds are the Department's constitutionally dedicated share of the Parks and Natural Resource Fund. Lottery fund forecasts are provided by the Office of Economic Analysis.

The Facilities Construct/Maintain budget is funded by a combination of Lottery Funds, Other Funds and Federal Funds.

The Lottery funds are the Department's constitutionally dedicated share of the Parks and Natural Resource Fund. Lottery fund forecasts are provided by the Office of Economic Analysis.

Park User Fees are generated by Day Use and Overnight camping fees charged to park visitors. The Department forecasts this revenue source based on historical and future reservation data. An adjustment to selected camping rates is proposed in a policy package.

Additional Other Funds are provided by the Department of Transportation (ODOT) for paving of state highways in state parks; ODOT provides this projected revenue amount to the Department.

Finally, this budget contains Other Revenue (Other Funds) and Federal revenue. These funds come from a variety of sources depending on what partners the Department works with during the biennium. Because the sources change from biennium to biennium, it is not possible to list specific revenue sources. The Department forecasts this revenue to remain constant from biennium to biennium.

Proposed new laws that apply to the program unit

None.

Budget Narrative

Summary of 2013-15 Budget

Oregon Parks and Recreation Department

Park Development	TOTALS			FUND TYPE					
	POS	FTE	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other	Nonlimited Federal
2011-13 LEGISLATIVELY ADOPTED BUDGET	18	17.50	28,598,720		20,288,865	5,902,985	2,406,870		
Emergency Board Actions (through 4/2012)			2,782,240		592,240		2,190,000		
2011-13 Legislatively Approved Budget	18	17.50	31,380,960		20,881,105	5,902,985	4,596,870		
Base Budget Adjustments:									
Net Cost of 2011-13 Position Actions:									
Administrative, Biennialized E-Board, Phase-Out	1	1.00	419,522		276,255	143,267			
Estimated Cost of 2013-15 Merit Increase									
Base Debt Service Adjustment									
Base Nonlimited Adjustment									
Capital Construction Adjustment									
Subtotal: 2013-15 Base Budget	19	18.50	31,800,482		21,157,360	6,046,252	4,596,870		
Essential Packages:									
Package No. 010									
Vacancy Factor (Increase)/Decrease			28,848		28,848				
Non-PICS Personal Service Increase/(Decrease)			15,448		21,782	(6,334)			
Subtotal			**44,296**		**50,630**	**(6,334)**			
Package No. 021/022									
021 - Phased-In Programs Excl. One-Time Costs			562,512		274,360	288,152			
022 - Phase-Out Programs and One-Time Costs			(5,371,930)		(20,684)	(2,344,348)	(3,006,898)		
Subtotal			**(4,809,418)**		**253,676**	**(2,056,196)**	**(3,006,898)**		
Package No. 031/032/033									
Cost of Goods & Services Increase/(Decrease)			548,795		446,006	63,417	39,372		
State Govt Service Charges Increase/(Decrease)									
Subtotal			**548,795**		**446,006**	**63,417**	**39,372**		
Package No. 040									
Mandated Caseload Increase/(Decrease)									
Package No. 050									
Fund Shifts									
Package No. 060									
Technical Adjustments	(6)	(5.50)	(1,390,814)		(498,858)	(891,956)			
Subtotal: 2013-15 Essential Budget Level	13	13.00	26,193,341		21,408,814	3,155,183	1,629,344		
2013-15 Essential Budget Level - Page 1 Subtotal	13	13.00	26,193,341		21,408,814	3,155,183	1,629,344		
Package No. 070									
Revenue Shortfalls									
Subtotal: 2013-15 Modified Essential Budget Level	13	13.00	26,193,341		21,408,814	3,155,183	1,629,344		

Budget Narrative

Emergency Board Packages: (List ORBITS Package number and title)									
Subtotal Emergency Board Packages									
Policy Packages: 101 Park Operating Costs 102 Customer Service & Facilities Maintenance 103 Community Recreation Grant Programs 104 Federal Funding for Oregon's Heritage 105 State Fair Management 106 Oregon Heritage Programs 107 Pet Friendly Accommodations 108 Rate Adjustments 109 ATV Program 110 Invest in Facilities Maintenance			3,728,825		3,728,825				
Subtotal Policy Packages			3,728,825		3,728,825				
Total: 2013-15 Budget	13	13.00	29,922,166		25,137,639	3,155,183	1,629,344		
Percent Change From 2011-13 Leg. Approved	-27.8%	-25.7%	-4.6%	0.0%	20.4%	-46.5%	-64.6%	0.0%	0.0%
Percent Change From Essential Budget Level	0.0%	0.0%	14.2%	0.0%	17.4%	0.0%	0.0%	0.0%	0.0%

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUES

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Estimated	2013-15 Agency Request	2013-15 Governor's Recommended	2013-15 Legislatively Adopted
Lottery Funds								
Interest Earnings	Lot							
Transfers-In								
Intrafund	Lot	1010			592,240			
From Department of Administrative Svcs	Lot	1107	22,441,308	19,768,181	19,768,181	25,137,639		
From Department of Forestry	Lot							
Transfers-Out								
Intrafund	Lot							
Dept. of Forestry	Lot							
Total Lottery Funds	Lot		22,441,308	19,768,181	20,360,421	25,137,639		
Other Funds - Limited								
Park User Fees	Oth	0255		1,129,770	1,129,770	462,504		
Other Nonbusiness Lic & Fees	Oth							
Charges for Services	Oth							
Rents and Royalties	Oth							
Interest Earnings	Oth							
Sales Income	Oth							
Donations and Contributions	Oth							
Other Revenues	Oth	0975	120,000	2,593,654	2,593,654	1,511,788		
Transfers-In								
Intrafund	Oth	1010		2,179,561	2,179,561			
Oregon Military Department	Oth							
From Marine Board	Oth	1250	222,296					
Oregon Dept of Energy	Oth	1330	14,245					
OR Business Development	Oth							
From Oregon Department of Transportation	Oth	1730	1,057,951			1,180,892		
From Dept of Fish/Wildlife	Oth	1635	27,789					

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUES

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Estimated	2013-15 Agency Request	2013-15 Governor's Recommended	2013-15 Legislatively Adopted
Transfers-Out								
Intrafund	Oth							
To Counties	Oth							
To Oregon Department of Transportation	Oth							
To OR Business Development	Oth							
To Dept. of Agriculture	Oth							
To Dept. of Forestry	Oth							
Transfer to State Police	Oth							
Total Other Funds	Oth		1,442,281	5,902,985	5,902,985	3,155,184		
Federal Funds (Limited)								
Federal Funds	Fed	0995	849,626	2,406,870	4,596,870	1,629,344		
Oregon Department of Transportation	Fed	1730	1,719,999					
Oregon Military Dept	Fed							
Oregon Dept of Energy	Fed							
Community Colleges & Workforce Develop	Fed	1586	9,493					
Total Federal Funds - Limited	Fed		2,579,118	2,406,870	4,596,870	1,629,344		
TOTAL LIMITED			26,462,707	28,078,036	30,860,276	29,922,167		
Lottery, Other, and Federal Funds			26,462,707	28,078,036	30,860,276	29,922,167		

Park Development

010 Non-PICS Psnl Svc / Vacancy Factor

Package Description

This package includes standard inflation of 2.4% on non PICS generated accounts unless otherwise described below:

- Mass Transit – adjustment to .6% of subject salary and wages
- Pension Obligation Bonds – amount required for payment of bonds as calculated by the Department of Administrative Services (DAS).
- Vacancy Savings – an amount calculated based on the previous biennium's turnover rate.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 010 Non-PICS Psnl Svc/Vacancy Factor

63400-300-10-00-00000
Park Development

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
				Salaries & Wages					-	-			-
				Temporary Appointments					1,260	292			1,552
				Pension Bond Contribution					20,222	(6,466)			13,756
				Social Security Taxes					96	22			118
				Mass Transit Tax					204	(182)			22
				Vacancy Savings					28,848				28,848
Total Personal Services								-	**50,630**	**(6,334)**	-	-	**44,296**
SERVICES AND SUPPLIES													
Total Services and Supplies								-	-	-	-	-	-
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$50,630**	**($6,334)**	**$0**	**$0**	**$44,296**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Park Development

021 Phase In

Package Description

This package restores the 3.5% of agency budgets reduced during the 2011 Legislative session. The reduction was a hedge against declining General and Lottery fund revenue projections; however, it was also applied to Other Funds. While revenue forecasts did decline, OPRD was allowed to restore $1.7M in Lottery Funds during the February 2012 session. This package restores the remaining Lottery and Other Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 021 Phase-in

63400-300-10-00-00000
Park Development

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-

SERVICES AND SUPPLIES

4100	Instate Travel								2,650	1,362			4,012
4125	Out of State Travel								138				138
4150	Employee Training								1,446				1,446
4175	Office Expenses								4,230	883			5,113
4200	Telecommunications								4,056				4,056
4250	Data Processing								10	15			25
4275	Publicity and Publications								402	225			627
4300	Professional Services								25,601	2,220			27,821
4315	IT Professional Services								173				173
4375	Employee Recruitment and Develop								325	238			563
4400	Dues and Subscriptions								86				86
4425	Facilities Rental and Taxes								979				979
4450	Fuels and Utilities								801				801
4475	Facilities Maintenance								1,665				1,665
4575	Agency Program Related S and S								151,617	282,864			434,481
4650	Other Services and Supplies								75,703	345			76,048
4700	Expendable Prop 250 - 5000								2,584				2,584
4715	IT Expendable Property								1,894				1,894
Total Services and Supplies								-	**274,360**	**288,152**	-	-	**562,512**

CAPITAL OUTLAY

Total Capital Outlay								-	-	-	-	-	-

SPECIAL PAYMENTS

Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$274,360**	**$288,152**	**$0**	**$0**	**$562,512**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Park Development

022 Phase out Program and One time Costs

Package Description

This package phases out limitation placed in the 2011-13 biennium budget for:

- FEMA funds for the Spring Valley trail repair $20,684 (Lottery Funds), $62,501 (Other Funds)
- Property acquisition with trust funds and grant funds $2,281,847 (Other Funds), $2,190,000 (Federal Funds) Grant funds for projects at Latorell Falls, Mitchel Point $816,898 (Federal Funds).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 022 Phase-out Pgm & One-time Costs

63400-300-10-00-00000
Park Development

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
4575	Agency Program Related S and S								(20,684)	(2,344,348)	(3,006,898)		(5,371,930)
Total Services and Supplies								-	**(20,684)**	**(2,344,348)**	**(3,006,898)**	-	**(5,371,930)**
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**($20,684)**	**($2,344,348)**	**($3,006,898)**	**$0**	**($5,371,930)**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Park Development

031 Standard Inflation Adjustments

Package Description

This package includes standard inflation of 2.4% for all Services and Supplies, Capital Outlay and Special Payments unless noted below.

- Professional Services and IT Professional Services accounts were inflated by the approved rate of 2.8%
- Attorney General account was inflated by the approved rate of 14.9%

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 031 Standard Inflation

63400-300-10-00-00000
Park Development

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-

SERVICES AND SUPPLIES

4100	Instate Travel								1,712	880			2,592
4125	Out of State Travel								89				89
4150	Employee Training								935				935
4175	Office Expenses								2,734	570			3,304
4200	Telecommunications								2,621				2,621
4250	Data Processing								6	10			16
4275	Publicity and Publications								261	145			406
4300	Professional Services								19,221	1,668	8,483		29,372
4375	Employee Recruitment and Develop								210	154			364
4400	Dues and Subscriptions								58	4			62
4425	Facilities Rental and Taxes								633				633
4450	Fuels and Utilities								517				517
4475	Facilities Maintenance								1,076				1,076
4575	Agency Program Related S and S								364,118	59,763	30,889		454,770
4650	Other Services and Supplies								48,921	223			49,144
4700	Expendable Prop 250 - 5000								1,670				1,670
4715	IT Expendable Property								1,224				1,224
Total Services and Supplies								-	**446,006**	**63,417**	**39,372**	-	**548,795**

CAPITAL OUTLAY

Total Capital Outlay								-	-	-	-	-	-

SPECIAL PAYMENTS

Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$446,006**	**$63,417**	**$39,372**	**$0**	**$548,795**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Park Development

060 Technical Adjustments

Package Description

For the 2011-13 biennium, the Department moved to completely new budget structure. It was anticipated that further adjustments would be necessary after implementation. This package moved the Planning function from Park Development to Direct Services. It was determined that this function is more closely related to operating the park system.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 060 Technical Adjustments

63400-300-10-00-00000
Park Development

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
				Salaries & Wages					(267,680)	(416,224)			(683,904)
				Temporary Appointments					(8,016)	(12,464)			(20,480)
				Empl. Rel. Bd. Assessments					(96)	(144)			(240)
				Public Employees Retire Cont					(52,813)	(82,121)			(134,934)
				Pension Bond Contribution						(44,908)			(44,908)
				Social Security Taxes					(21,091)	(32,795)			(53,886)
				Workers Comp. Assessments					(138)	(216)			(354)
				Mass Transit Tax					(1,654)	(2,572)			(4,226)
				Flexible Benefits					(71,694)	(111,474)			(183,168)
Total Personal Services								-	**(423,182)**	**(702,918)**	-	-	**(1,126,100)**
SERVICES AND SUPPLIES													
4100	Instate Travel								(25,026)	(38,913)			(63,939)
4175	Office Expenses								(16,212)	(25,209)			(41,421)
4250	Data Processing								(278)	(434)			(712)
4275	Publicity and Publications								(4,135)	(6,428)			(10,563)
4300	Professional Services								915	(63,442)			(62,527)
4375	Employee Recruitment and Develop								(4,370)	(6,794)			(11,164)
4400	Dues and Subscriptions								(101)	(159)			(260)
4575	Agency Program Related S and S								(20,120)	(37,788)			(57,908)
4650	Other Services and Supplies								(6,349)	(9,871)			(16,220)
Total Services and Supplies								-	**(75,676)**	**(189,038)**	-	-	**(264,714)**
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**($498,858)**	**($891,956)**	**$0**	**$0**	**($1,390,814)**
TOTAL POSITIONS/FTE			(6) Pos		(5.50) FTE								

Park Development

Package 110 Invest in Facilities Maintenance

Package Description

Purpose:

The purpose of this package is to place additional Lottery Fund revenues into the maintenance of the Department's aging facilities.

How Achieved:

OPRD has park property and facilities spread across the state of Oregon. Many of the facilities (buildings, utility systems, and infrastructure) are aging and in need of maintenance, repair or replacement. It is necessary for the Department to fund routine and preventive maintenance along with attempting to catch up on a growing accumulation of deferred maintenance.

The Department has a Facilities Investment Program (FIP) that is guided by the following strategy for facilities investment decisions:

- Make overdue priority repairs and replacements from deferred maintenance,
- Use value added facility designs that use fixtures and techniques that are durable and energy efficient,
- Improve and expand parks for the future,

Maintenance needs are tracked and prioritized in the agency's computerized asset management system. Each biennium, priority projects are funded based on the funding available for investment in facilities maintenance. Prioritization is based on the following criteria:

- Imminence of a critical system failure;
- Regulatory compliance need;
- Customer service visitor impact;
- Cost to agency / loss of revenue;
- ADA / universal access impact;
- Efficiency; and
- Resource management need.

Additional funds will allow the Department to complete more priority projects from the list.

Staffing Impact:

None.

Quantifying Results:

If this investment is made, additional projects will be contracted out. The amount of deferred maintenance will be reduced, more projects will be handled as routine and preventive maintenance, and park visitors will have better experiences with maintained facilities.

Revenue Source:

$3,728,825 Lottery Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 110 Invest in Facilities Maintenance

63400-300-10-00-00000
Park Development

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
4300	Professional Services								500,000				500,000
4475	Facilities Maintenance								3,000,000				3,000,000
4575	Agency Program Related S and S								228,825				228,825
4650	Other Services and Supplies												-
Total Services and Supplies								-	**3,728,825**	-	-	-	**3,728,825**
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$3,728,825**	**$0**	**$0**	**$0**	**$3,728,825**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
PERSONAL SERVICES						
Lottery Funds	2,517,127	2,392,226	2,392,226	2,668,481	-	-
Other Funds	-	1,028,488	1,028,488	1,171,755	-	-
Federal Funds	51,418	-	-	-	-	-
All Funds	2,568,545	3,420,714	3,420,714	3,840,236	-	-
SERVICES & SUPPLIES						
Lottery Funds	2,975,695	17,896,639	18,488,879	18,488,879	-	-
Other Funds	61,362	4,874,497	4,874,497	4,874,497	-	-
Federal Funds	24,659	2,406,870	4,596,870	4,596,870	-	-
All Funds	3,061,716	25,178,006	27,960,246	27,960,246	-	-
CAPITAL OUTLAY						
Lottery Funds	16,898,044	-	-	-	-	-
Other Funds	1,380,919	-	-	-	-	-
Federal Funds	2,503,041	-	-	-	-	-
All Funds	20,782,004	-	-	-	-	-
SPECIAL PAYMENTS						
Lottery Funds	50,442	-	-	-	-	-
TOTAL LIMITED BUDGET (Excluding Packages)						
Lottery Funds	22,441,308	20,288,865	20,881,105	21,157,360	-	-
Other Funds	1,442,281	5,902,985	5,902,985	6,046,252	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
Federal Funds	2,579,118	2,406,870	4,596,870	4,596,870	-	-
All Funds	26,462,707	28,598,720	31,380,960	31,800,482	-	-
AUTHORIZED POSITIONS	18	18	18	19	-	-
AUTHORIZED FTE	17.50	17.50	17.50	18.50	-	-
LIMITED BUDGET (Essential Packages)						
010 NON-PICS PSNL SVC / VACANCY FACTOR						
PERSONAL SERVICES						
Lottery Funds	-	-	-	50,630	-	-
Other Funds	-	-	-	(6,334)	-	-
All Funds	-	-	-	44,296	-	-
021 PHASE-IN						
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	274,360	-	-
Other Funds	-	-	-	288,152	-	-
All Funds	-	-	-	562,512	-	-
022 PHASE-OUT PGM & ONE-TIME COSTS						
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	(20,684)	-	-
Other Funds	-	-	-	(2,344,348)	-	-
Federal Funds	-	-	-	(3,006,898)	-	-
All Funds	-	-	-	(5,371,930)	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	446,006	-	-
Other Funds	-	-	-	63,417	-	-
Federal Funds	-	-	-	39,372	-	-
All Funds	-	-	-	548,795	-	-
060 TECHNICAL ADJUSTMENTS						
PERSONAL SERVICES						
Lottery Funds	-	-	-	(423,182)	-	-
Other Funds	-	-	-	(702,918)	-	-
All Funds	-	-	-	(1,126,100)	-	-
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	(75,676)	-	-
Other Funds	-	-	-	(189,038)	-	-
All Funds	-	-	-	(264,714)	-	-
AUTHORIZED POSITIONS	-	-	-	(6)	-	-
AUTHORIZED FTE	-	-	-	(5.50)	-	-
TOTAL LIMITED BUDGET (Essential Packages)						
Lottery Funds	-	-	-	251,454	-	-
Other Funds	-	-	-	(2,891,069)	-	-
Federal Funds	-	-	-	(2,967,526)	-	-

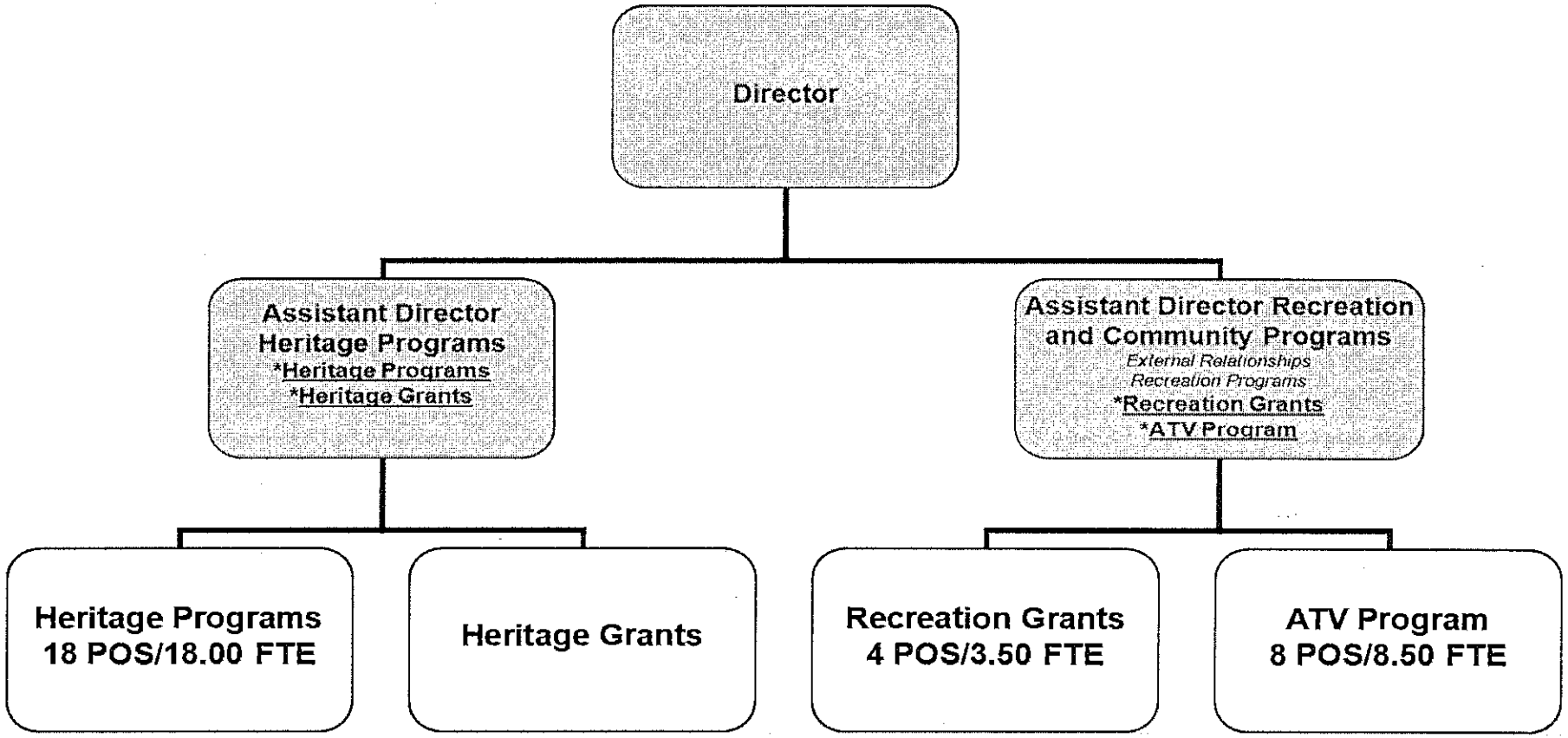
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	(5,607,141)	-	-
AUTHORIZED POSITIONS	-	-	-	(6)	-	-
AUTHORIZED FTE	-	-	-	(5.50)	-	-
LIMITED BUDGET (Current Service Level)						
Lottery Funds	22,441,308	20,288,865	20,881,105	21,408,814	-	-
Other Funds	1,442,281	5,902,985	5,902,985	3,155,183	-	-
Federal Funds	2,579,118	2,406,870	4,596,870	1,629,344	-	-
All Funds	26,462,707	28,598,720	31,380,960	26,193,341	-	-
AUTHORIZED POSITIONS	18	18	18	13	-	-
AUTHORIZED FTE	17.50	17.50	17.50	13.00	-	-
LIMITED BUDGET (Policy Packages)						
PRIORITY 10						
110 INVEST IN FACILITIES MAINTENANCE						
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	3,728,825	-	-
TOTAL LIMITED BUDGET (Policy Packages)						
Lottery Funds	-	-	-	3,728,825	-	-
TOTAL LIMITED BUDGET (Including Packages)						
Lottery Funds	22,441,308	20,288,865	20,881,105	25,137,639	-	-
Other Funds	1,442,281	5,902,985	5,902,985	3,155,183	-	-
Federal Funds	2,579,118	2,406,870	4,596,870	1,629,344	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
All Funds	26,462,707	28,598,720	31,380,960	29,922,166	-	-
AUTHORIZED POSITIONS	18	18	18	13	-	-
AUTHORIZED FTE	17.50	17.50	17.50	13.00	-	-
OPERATING BUDGET						
Lottery Funds	22,441,308	20,288,865	20,881,105	25,137,639	-	-
Other Funds	1,442,281	5,902,985	5,902,985	3,155,183	-	-
Federal Funds	2,579,118	2,406,870	4,596,870	1,629,344	-	-
All Funds	26,462,707	28,598,720	31,380,960	29,922,166	-	-
AUTHORIZED POSITIONS	18	18	18	13	-	-
AUTHORIZED FTE	17.50	17.50	17.50	13.00	-	-
TOTAL BUDGET						
Lottery Funds	22,441,308	20,288,865	20,881,105	25,137,639	-	-
Other Funds	1,442,281	5,902,985	5,902,985	3,155,183	-	-
Federal Funds	2,579,118	2,406,870	4,596,870	1,629,344	-	-
All Funds	26,462,707	28,598,720	31,380,960	29,922,166	-	-
AUTHORIZED POSITIONS	18	18	18	13	-	-
AUTHORIZED FTE	17.50	17.50	17.50	13.00	-	-

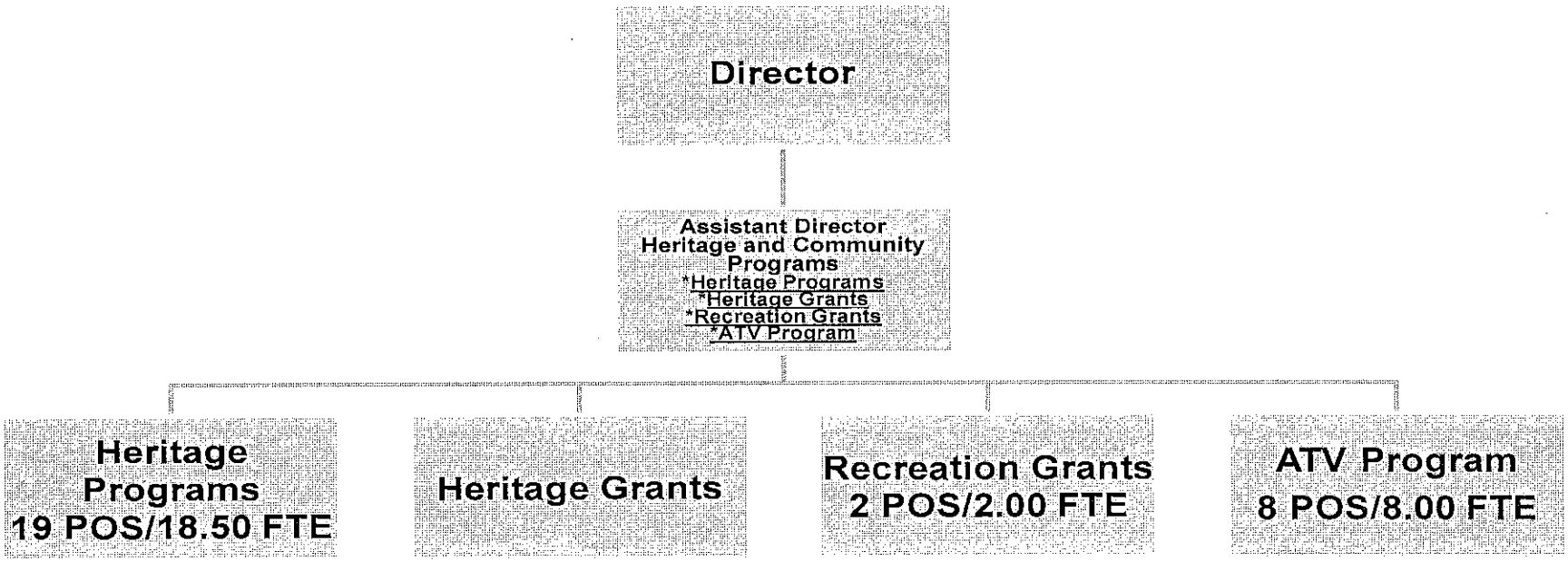
Community Support and Grants

Program Description

Oregon Parks and Recreation Department
Community Support and Grants
2011-13



Oregon Parks and Recreation Department
Community Support and Grants
2013-15



Budget Narrative

Executive Summary

The Community Support and Grants program serves Oregon property owners, local governments and organizations, and land managers by assisting them to navigate state and federal laws related to historical and archaeological resources, and by providing matching grants to fund citizen needs. This program is funded with constitutionally-dedicated Lottery Funds, Federal Funds, and Other Funds (such as Oregon ATV funds).

Program Description

Services in the Community Support and Grants program are grouped into four main areas. The first two—*recreation grants* and *heritage grants*—support communities and other service providers to provide a range of competitive grants and federal pass-through dollars. Local communities meet criteria, then use the money to directly serve their citizens' needs.

The *all-terrain vehicle* program manages a statewide safety certification service and dispenses funding for education, law enforcement and safety, and riding area improvements on federal, state, county and other public-use lands (these riding areas exist entirely outside the state park system).

The *heritage program* assists private and public entities improve their historic resources, successfully navigate federal and state laws, and tap the expertise of historic and archaeological professionals to protect Oregon's cultural identity. This program manages Oregon's presence in the federal National Register of Historic Places program.

Program Justification and Link to 10-Year Outcome

The *recreation grants* and *heritage grants* programs—a suite of 10 programs funded by federal, Oregon Lottery, recreational vehicle license and other monies—deliver crucial funding to county, regional and city governments. These matching funds are fast, efficient and in strong demand by government jurisdictions hard-pressed to fund services demanded by their constituents. Recreation grants:

- Local Government (Lottery Funds)
- Recreation Trails (Federal Funds)
- County Opportunity (Other Funds – a share of recreational vehicle licenses)
- All-Terrain Vehicles (Other Funds – gas tax refunds)

Heritage grants:

- Certified Local Government (Federal Funds)
- Heritage (Lottery Funds)
- Historic Cemetery (Lottery Funds)

- Museum (Lottery Funds)
- Preserving Oregon (Lottery Funds)

Both heritage and recreation programs drive an increasing amount of tourism traffic, producing economic benefits in rural areas. The *recreation grants* and *heritage grants* programs fulfill:

- **Strategy 4: Funding for investment in new parks**
- **Strategy 5: Integration of recreation and tourism economy with efforts to protect key resources**
- **Strategy 5: Provide funding to implement the strategies.**

The *all-terrain vehicle* program is at the forefront of a national effort to improve safety, protect public lands and serve people engaged in a growing outdoor sport. It satisfies:

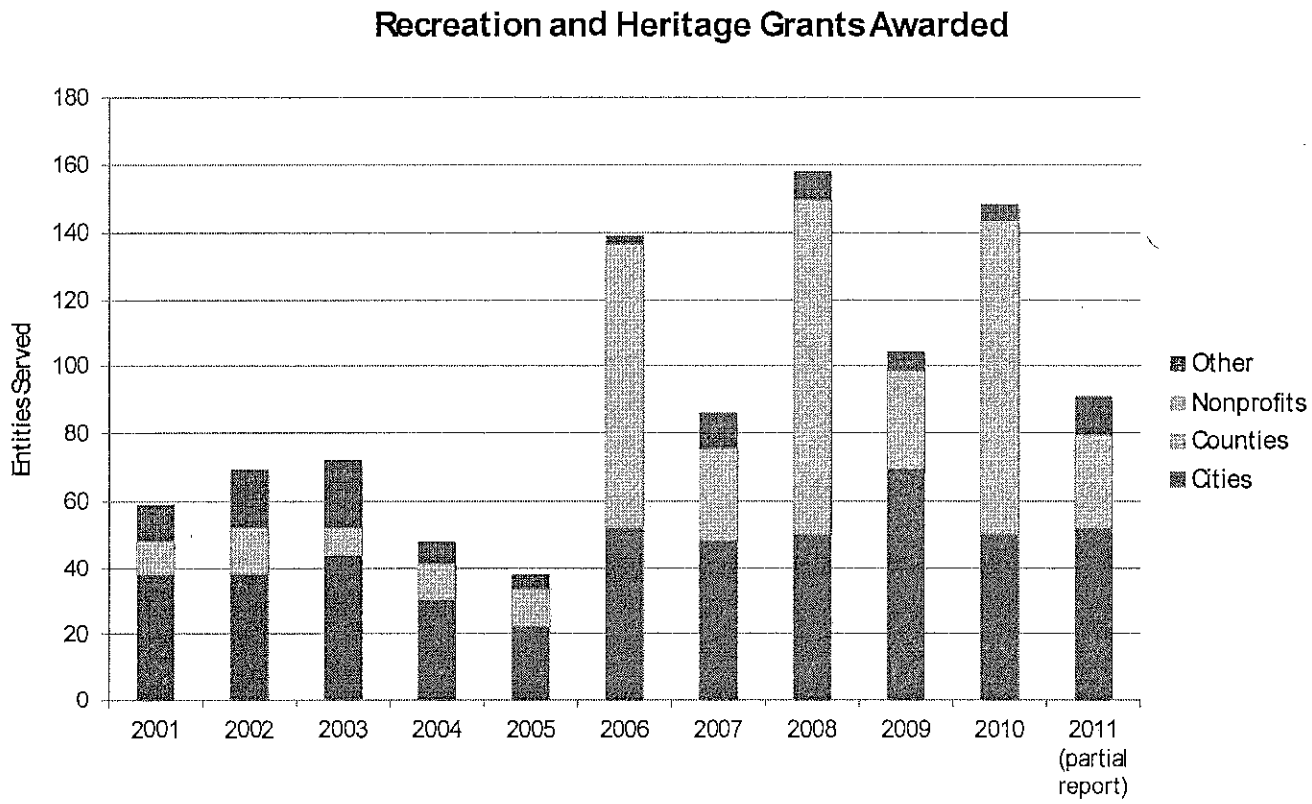
- **Strategy 4: funding for investment in new recreation facilities**
- **Strategy 5: Integration of recreation and tourism economy with efforts to protect key resources.**

The *heritage program* is a service unique to OPRD, and it serves two main functions. First, it bridges the gap between property owners and the several state and federal requirements which protect historic and archaeological resources. Land owners (public and private) must be careful to protect historically-valuable landscapes, buildings, and prehistoric cultural artifacts, and they need friendly professionals who can assist in finding solutions by interpreting the law. Second, the heritage program helps extend the usable life of historic buildings and downtown districts. The first, best way to reduce resource consumption and prevent urban sprawl is to use existing buildings which have not only stood the test of time but are located where infrastructure already exists. This program directly fulfills:

- **Strategy 4: Growing Oregon communities are planning their future development patterns to reduce greenhouse gas emissions and reduce reliance on the automobile.**

Program Performance

Community Support staff work constantly to assist local communities, and that includes encouraging them to apply for grant opportunities and service programs that may be new to them.



Enabling Legislation/Program Authorization

Under authority of the Federal Historic Preservation Act of 1966 [16 U.S.C. 470 et seq.] and federal rule [36 CFR Parts 60 and 61], Oregon cooperates with the federal government on a program that encompasses survey, planning, registration activities, grants-in-aid, tax benefits, and federal project review. Oregon also has a parallel program through ORS 358 and ORS 390, and the Community Support program implements a wide range of statutes related to its *heritage program*:

ORS 97.774 (Oregon Commission on Historic Cemeteries)
ORS 358.475 (Special Assessment of Historic Property)
ORS 358.570 (Oregon Heritage Commission)

ORS 358.622 (State Advisory Committee on Historic Preservation)
ORS 358.612 (Authorities of State Historic Preservation Officer)
ORS 358.653 (Preservation of state-owned historic property)
ORS 358.680 (Oregon Property Management Program)
ORS 358.905 (General Archaeology)
ORS 390.235 (Issuance of Archeological Permits)
Executive Order 98-16 (Oregon Historic Trails Advisory Council)

Federal establishment of the *Land and Water Conservation Fund* is found in 16 U.S.C. 460: "providing funds for and authorizing Federal assistance to the States in planning, acquisition, and development of needed land and water areas and facilities".

The federal *Recreation Trails Program* fund is established through the Federal Highways Administration in 23 U.S.C. 104(h): "the [Transportation] Secretary, in consultation with the Secretary of the Interior and the Secretary of Agriculture, shall carry out a program to provide and maintain recreational trails ... the Governor of the State shall designate the State agency or agencies that will be responsible for administering apportionments made to the State."

ORS 390.134 State Parks and Recreation Department Fund; sources; uses; advisory committee; rules; subaccounts. ... 12% of the amount transferred to the State Parks and Recreation Department Fund from the Parks Subaccount shall be used only to carry out the purposes and achievements described in ORS 390.135 (2) and (3) through the awarding of grants to regional or local government entities to acquire property for public parks, natural areas or outdoor recreation areas or to develop or improve public parks, natural areas or outdoor recreation areas ... Thirty-five percent of the amount transferred to the State Parks and Recreation Department under ORS 366.512 from the registration of travel trailers, campers and motor homes and under ORS 803.601 from recreational vehicle trip permits must be deposited in a separate subaccount within the fund to be distributed for the acquisition, development, maintenance, care and use of county park and recreation sites.

ORS 390.565 All-Terrain Vehicle Advisory Committee; appointment; term; duties. The All-Terrain Vehicle Advisory Committee is established ...The committee shall ... make recommendations to the State Parks and Recreation Commission ... [and] recommend appropriate safety requirements to protect child operators and riders of off-highway vehicles to the commission ... [and] Advise the State Parks and Recreation Department on the allocation of moneys in the All-Terrain Vehicle Account established by ORS 390.555; and review grant proposals and make recommendations to the commission as to which projects should receive grant funding.

Funding Streams
Community Support and Grants are funded by dedicated Oregon Lottery funds, Federal Funds (for heritage and recreation grants, see 16 USC and 23 USC references above), and Other Funds (all-terrain vehicle and small amounts from private donations and the Oregon Cultural Trust).

Oregon Constitution, Article XV, Section 4a, Use of net proceeds from state lottery for parks and recreation areas: In each biennium the Legislative Assembly shall appropriate all of the moneys in the parks subaccount of the parks and natural resources fund ... to achieve all of the following:
Provide additional public parks, natural areas or outdoor recreational areas to meet the needs of current and future residents of the State of Oregon; Protect natural, cultural, historic and outdoor recreational resources of state or regional significance; Manage public parks, natural areas and outdoor recreation areas to ensure their long-term ecological health and provide for the enjoyment of current and future residents of the State of Oregon; and Provide diverse and equitable opportunities for residents of the State of Oregon to experience nature and participate in outdoor recreational activities in state, regional, local or neighborhood public parks and recreation areas. ... In each biennium the Legislative Assembly shall appropriate no less than twelve percent of the moneys in the parks subaccount for local and regional grants

Significant Proposed Program Changes from 2011-13
None.

Purpose, customers, and source of funding
The *recreation grants* program provides local governments and organizations funds to develop or enhance outdoor recreation facilities, such as parks, trails, and campgrounds. Funding sources include Federal, State (Lottery), and Other funds (RV registration fees).

The *heritage grants* program provides funds to local governments, organizations, and historic property owners to preserve and restore historic buildings, sites, records, and artifacts so they can benefit their communities. Funding sources include Federal, State (Lottery), and Other funds (private donations).

The *all-terrain vehicle* program manages a statewide safety certification service and dispenses funding for education, law enforcement and safety, and riding area improvements on federal, state, county and other public-use lands. The program is funded by Other funds, specifically gas tax refunds and ATV registration fees.

The *heritage program* assists private and public entities in preserving and enhancing their historic resources and successfully navigating federal and state laws. Training and assisting local heritage organizations is a major part of this effort. Funding sources include Federal, State (Lottery), and Other funds (private donations and Oregon Cultural Trust funds).

Expenditures by fund type, positions and full-time equivalents

Community Support and Grants:	Lottery	Other	Federal	Total Funds	Positions	FTE
Heritage Programs	2,354,217	808,006	1,155,226	4,317,449	19	18.50
Heritage Grants	810,967	222,000	657,380	1,690,347		
Land & Water Conservation	0	0	1,357,968	1,357,968		
Recreation Trails Program	0	0	3,071,546	3,071,546		
Natural Heritage Grants	0	0	154,288	154,288		
Local Government Grants	10,722,930	0	0	10,722,930	2	2.00
RV County Oppurtunity Grants	0	1,260,238	0	1,260,238		
ATV Program	0	12,799,164	0	12,799,164	8	8.00
Total	13,888,114	15,089,408	6,396,408	35,373,930	29	28.50

Activities, programs, and issues in the program unit base budget

Recreation Grants: General duties include grant administration, assistance and guidance to grant applicants and recipients, project inspections, and processing reimbursement payments for the following grant programs:

- Local Government: Acquire, develop, or upgrade city, county, or regional parks.
- Land and Water Conservation Fund (federal): Acquire, develop, or upgrade outdoor recreation facilities.
- Recreation Trails Program (federal): Acquire, develop, and maintain both motorized and non-motorized trails.
- County Opportunity: Aquire, develop, plan, or upgrade county-owned campgrounds.
- All-Terrain Vehicles: Acquire, develop, or maintain ATV recreational areas, and support local law enforcement and emergency medical services related to ATV activities.
- Veterans and War Memorials: Construct and maintain memorials honoring military veterans.

Heritage Grants: General duties include grant administration, assistance and guidance to grant applicants and recipients, project inspections, and processing reimbursement payments for the following grant programs:

- Certified Local Government (federal): Support city or county historic preservation programs, including historic register designations, building rehabilitation, landmark commission reviews, and public education.
- Heritage: Support a broad range of local history and heritage activities.
- Historic Cemetery: Stabilize and upgrade officially designated historic cemeteries.
- Museum: Support projects related to history museum collections and operations.
- Preserving Oregon: Rehabilitation work on historic buildings and archaeological site documentation.

All-Terrain Vehicle Program:

- Issue biennial permits required of all ATVs ridden on public land.
- Manage a statewide safety certification program for ATV riders.
- Coordinate and conduct education and training related to ATV use.

Heritage Program: General duties include administering a variety of programs for historic building and archaeological site preservation, local historical museums, historical societies, and other providers of heritage services and activities.

- Maintain records of all known historic structures and archaeological sites in Oregon.
- Adminster the National Register of Historic Places program.
- Issue permits required by state law for archaeological site excavation and testing.
- Coordinate statewide heritage-related commemorations, events, and activities, including the annual Heritage Conference.
- Administer state and federal tax incentive programs for historic building rehabilitation.
- Conduct or oversee surveys to identify historic and archaeological sites throughout the state.
- Provide staff support for several heritage boards: Historic Trails Advisory Council, Commission on Historic Cemeteries, Heritage Commission, and the State Advisory Committee on Historic Preservation.
- Prepare and implement the Historic Preservation Plan and the Heritage Plan (5 year cycle for each).
- Train and assist local heritage partner organizations so they can succeed with their projects and programs.
- Assist government agencies and others in complying with state and federal cultural resource laws and regulations.

Important background for decision makers. Include trends in caseload and workload

All of the programs in Community Support and Grants are on a fairly steady track in terms of caseload and workload. The grant programs and the outreach programs to local partners remain very popular and effective. The grants provide critical funding for local governments, who are especially strapped financially in the current economic climate. The agency's staff expertise is also very valuable to grant recipients and local partners, given that they do not typically have heritage, grant, or recreation specialists on their staffs. Federally funded programs are being watched carefully, given the potential volatility (mostly on the reduction side) in federal funding, but for now they are relatively stable.

Expected results from the 2013-15 budget for the program unit.

Recreation Grants and Heritage Grants:

- Assist communities and other partners in improving the array of parks, outdoor recreation facilities, and heritage offerings throughout the state.
- Develop more streamlined, but still effective, grant administration processes that make it easier for applicants to apply for and manage their grants, and more efficient for staff to administer.
- Maintain a high level of local government participation in the grant programs. The agency's Key Performance Measure #3 has a goal of 40% participation, which we have usually exceeded (47% in FY-2012).

ATV Program:

- Increased numbers of ATV riders who have completed the safety certification. Projections are for 50% of all riders will be certified by the end of the 2013-15 biennium (the current percentage is 38%).
- Maintained or improved the number and quality of training and education programs related to ATV activities.

Heritage Program:

- Continued increase in both the number of local heritage partner organizations and their effectiveness in preserving and putting to useful purpose the state's heritage resources.
- Continued increase in the number of historic properties listed in the National Register of Historic Places (approximately 20-25 per year), as reported in the agency's Key Performance Measure #2.
- Improved methods for tracking the economic benefits of heritage-related activities, especially in the areas of heritage tourism and historic downtown revitalization, and actual improvement in those numbers.

Revenue sources and proposed revenue changes

The budget in Community Support and Grants is funded by a mixture of Lottery, Other and Federal funds.

Lottery Funds are used by the Heritage Program, Heritage Grants and the Local Government Grant Program. The Lottery funds are from the Department's constitutionally dedicated share of the Parks and Natural Resource Fund. The constitution requires 12% of the Department's lottery funds be dedicated to the Local Government Grant program. Lottery fund forecasts are provided by the Office of Economic Analysis.

Other Funds are provided by the Department of Transportation (ODOT) for the ATV Program (unrefunded fuel tax), RV registrations for transfer to Oregon Counties, for the RV County Opportunity Grant Program; and to fund a position for cultural clearance activities. ODOT provides the projected revenue amounts to the Department.

Other funds are deposited in the Oregon Property Management Account primarily from Special Assessment Program fees; the account also contains various donations for historic preservation. The Department forecasts this revenue based on historical information.

Other funds are received from the Cultural Trust of Oregon via the Oregon Business Development Department. Estimated amounts are provided by the sending agency.

Interest income is earned on funds in the Department's bank account. The Department forecasts this revenue based on historical average earnings.

Federal Funds are used by the following programs:

- State Historic Preservation Office (funds from the National Parks Service)
- Land and Water Conservation Fund (funds from the National Parks Service)
- Recreation Trails Program (funds from Federal Highway Administration)
- Natural Heritage Grants (funds from US Fish and Wildlife Service)

The Department forecasts federal revenue based on historical information and the assumption that the most current federal fiscal year award is representative of future years.

Proposed new laws that apply to the program unit

No new laws are proposed for any of the programs in this unit.

Summary of 2013-15 Budget
Oregon Parks and Recreation Department

Community Support and Grants	TOTALS			FUND TYPE					
	POS	FTE	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other	Nonlimited Federal
2011-13 LEGISLATIVELY ADOPTED BUDGET	30	30.00	34,759,899		13,059,498	13,292,287	8,408,114		
Emergency Board Actions (through 4/2012)			1,002,092		140,142		861,950		
2011-13 Legislatively Approved Budget	30	30.00	35,761,991		13,199,640	13,292,287	9,270,064		
Base Budget Adjustments:									
Net Cost of 2011-13 Position Actions:									
Administrative, Biennialized E-Board, Phase-Out	(1)	(1.50)	345,511		158,729	324,865	(138,083)		
Estimated Cost of 2013-15 Merit Increase									
Base Debt Service Adjustment									
Base Nonlimited Adjustment									
Capital Construction Adjustment									
Subtotal: 2013-15 Base Budget	29	28.50	36,107,502		13,358,369	13,617,152	9,131,981		
Essential Packages:									
Package No. 010									
Vacancy Factor (Increase)/Decrease			116		8,470	(8,354)			
Non-PICS Personal Service Increase/(Decrease)			26,191		3,568	19,795	2,828		
Subtotal			**26,307**		**12,038**	**11,441**	**2,828**		
Package No. 021/022									
021 - Phased-In Programs Excl. One-Time Costs			859,653		322,052	499,025	38,576		
022 - Phase-Out Programs and One-Time Costs			(4,087,225)				(4,087,225)		
Subtotal			**(3,227,572)**		**322,052**	**499,025**	**(4,048,649)**		
Package No. 031/032/033									
Cost of Goods & Services Increase/(Decrease)			625,233		152,643	371,438	101,152		
State Govt Service Charges Increase/(Decrease)									
Subtotal			**625,233**		**152,643**	**371,438**	**101,152**		
Package No. 040									
Mandated Caseload Increase/(Decrease)									
Package No. 050									
Fund Shifts									
Package No. 060									
Technical Adjustments			**(493,636)**		**43,012**	**(536,648)**			
Subtotal: 2013-15 Essential Budget Level	29	28.50	33,037,834		13,888,114	13,962,408	5,187,312		
2013-15 Essential Budget Level - Page 1 Subtotal	29	28.50	33,037,834		13,888,114	13,962,408	5,187,312		
Package No. 070									
Revenue Shortfalls									
Subtotal: 2013-15 Modified Essential Budget Level	29	28.50	33,037,834		13,888,114	13,962,408	5,187,312		

Budget Narrative

Emergency Board Packages: (List ORBITS Package number and title)									
Subtotal Emergency Board Packages									
Policy Packages:									
101 Park Operating Costs									
102 Customer Service & Facilities Maintenance									
103 Community Recreation Grant Programs			1,084,400				1,084,400		
104 Federal Funding for Oregon's Heritage			124,696				124,696		
105 State Fair Management									
106 Oregon Heritage Programs			327,000			327,000			
107 Pet Friendly Accommodations									
108 Rate Adjustments									
109 ATV Program			800,000			800,000			
110 Invest in Facilities Maintenance									
Subtotal Policy Packages			2,336,096			1,127,000	1,209,096		
Total: 2013-15 Budget	29	28.50	35,373,930		13,888,114	15,089,408	6,396,408		
Percent Change From 2011-13 Leg. Approved	-3.3%	-5.0%	-1.1%	0.0%	5.2%	13.5%	-31.0%	0.0%	0.0%
Percent Change From Essential Budget Level	0.0%	0.0%	7.1%	0.0%	0.0%	8.1%	23.3%	0.0%	0.0%

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUES

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Estimated	2013-15 Agency Request	2013-15 Governor's Recommended	2013-15 Legislatively Adopted
Lottery Funds								
Interest Earnings	Lot							
Transfers-In								
Intrafund	Lot							
From Department of Administrative Svcs	Lot	1107	8,948,906	13,496,004	13,496,004	13,888,114		
From Department of Forestry	Lot							
Transfers-Out								
Intrafund	Lot							
Dept. of Forestry	Lot							
Total Lottery Funds	Lot		8,948,906	13,496,004	13,496,004	13,888,114		
Other Funds - Limited								
Park User Fees	Oth	0255	-	-	-	370,006		
Other Nonbusiness Lic & Fees	Oth	0210	1,610,354	1,737,347	1,737,347	1,761,178		
Charges for Services	Oth							
Rents and Royalties	Oth							
Interest Earnings	Oth	0605	97,158	119,176	119,176	71,887		
Sales Income	Oth							
Donations and Contributions	Oth							
Other Revenues	Oth	0975	57,172	317,526	317,526	331,000		
Transfers-In								
Intrafund	Oth	1010	-	-	-	152,000		
Oregon Military Department	Oth							
From Marine Board	Oth							
Oregon Dept of Energy	Oth							
OR Business Development	Oth	1123	173,102	257,000	257,000	257,000		
From Oregon Department of Transportation	Oth	1730	21,165,328	25,748,825	25,748,825	23,809,184		
From Dept of Fish/Wildlife	Oth							

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUES

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Estimated	2013-15 Agency Request	2013-15 Governor's Recommended	2013-15 Legislatively Adopted
Transfers-Out								
Intrafund	Oth	2010				(152,000)		
To Counties	Oth	2080	(10,246,855)	(10,354,452)	(10,354,452)	(9,997,724)		
To Oregon Department of Transportation	Oth	2730	(538,725)	(703,771)	(703,771)	(643,905)		
To OR Business Development	Oth	2123	(500,000)					
To Dept. of Agriculture	Oth	2603	(350,000)					
To Dept. of Forestry	Oth	2629	(985,248)	(1,120,732)	(1,120,732)	(1,179,357)		
Transfer to State Police	Oth	2257				(590,337)		
Total Other Funds	Oth		10,482,286	16,000,919	16,000,919	14,188,932		
Federal Funds (Limited)								
Federal Funds	Fed	0995	5,440,691	8,408,114	9,270,064	6,396,408		
Oregon Department of Transportation	Fed							
Oregon Military Dept	Fed							
Oregon Dept of Energy	Fed							
Community Colleges & Workforce Develop	Fed							
Total Federal Funds - Limited	Fed		5,440,691	8,408,114	9,270,064	6,396,408		
TOTAL LIMITED			24,871,883	37,905,037	38,766,987	34,473,454		
Lottery, Other, and Federal Funds			24,871,883	37,905,037	38,766,987	34,473,454		

Community Support and Grants

010 Non-PICS Psnl Svc / Vacancy Factor

Package Description

This package includes standard inflation of 2.4% on non PICS generated accounts unless otherwise described below:

- Mass Transit – adjustment to .6% of subject salary and wages
- Pension Obligation Bonds – amount required for payment of bonds as calculated by the Department of Administrative Services (DAS).
- Vacancy Savings – an amount calculated based on the previous biennium's turnover rate.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 010 Non-PICS Psnl Svc/Vacancy Factor

63400-500-10-00-00000
Community Support and Grants

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
				Salaries & Wages					-	-			-
				Temporary Appointments					476				476
				Overtime Payments					77	91	18		186
				Public Employees Retire Cont					15	18	4		37
				Pension Bond Contribution					3,567	18,964	2,805		25,336
				Social Security Taxes					42	7	1		50
				Mass Transit Tax					(609)	715			106
				Vacancy Savings					8,470	(8,354)			116
Total Personal Services								-	**12,038**	**11,441**	**2,828**	-	**26,307**

SERVICES AND SUPPLIES

Total Services and Supplies								-	-	-	-	-	-

CAPITAL OUTLAY

Total Capital Outlay								-	-	-	-	-	-

SPECIAL PAYMENTS

Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$12,038**	**$11,441**	**$2,828**	**$0**	**$26,307**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Community Support and Grants

021 Phase In

Package Description

This package restores the 3.5% of agency budgets reduced during the 2011 Legislative session. The reduction was a hedge against declining General and Lottery fund revenue projections; however, it was also applied to Other Funds. While revenue forecasts did decline, OPRD was allowed to restore $1.7M in Lottery Funds during the February 2012 session. This package restores the remaining Lottery and Other Funds.

This package adds the funding necessary to have a fully funded Natural Heritage Program. The program was transferred from the Department of State Lands to OPRD effective January 1, 2012.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 021 Phase-in

63400-500-10-00-00000
Community Support and Grants

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
Total Services and Supplies								-	-	-	-	-	-
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
6020	Dist to Counties								117,252	167,120			284,372
6025	Dist to Other Gov Unit								204,800	204,800	38,576		448,176
6030	Dist to Non-Gov Units									127,105			127,105
Total Special Payments								-	**322,052**	**499,025**	**38,576**	-	**859,653**
TOTAL REQUESTS								-	**$322,052**	**$499,025**	**$38,576**	**$0**	**$859,653**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Community Support and Grants

022 Phase out Program and One time Costs

Package Description

This package phases out limitation placed in the 2011-13 biennium budget for:

- Land and Water Conservation Fund compliance issues $74,888 (Federal Funds)
- Grant program carryover for pay out of awarded grants $4,012,337 (Federal Funds)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 022 Phase-out Pgm & One-time Costs

63400-500-10-00-00000
Community Support and Grants

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-

SERVICES AND SUPPLIES

4100	Instate Travel										(40,000)		(40,000)
4150	Employee Training										(8,000)		(8,000)
4175	Office Expenses										(15,000)		(15,000)
4300	Professional Services										(11,888)		(11,888)
Total Services and Supplies								-	-	-	**(74,888)**	-	**(74,888)**

CAPITAL OUTLAY

Total Capital Outlay								-	-	-	-	-	-

SPECIAL PAYMENTS

6015	Dist to Cities										(1,640,000)		(1,640,000)
6020	Dist to Counties										(1,360,000)		(1,360,000)
6025	Dist to Other Gov Unit										(939,422)		(939,422)
6030	Dist to Non-Gov Units										(9,874)		(9,874)
6035	Dist to Individuals										(63,041)		(63,041)
Total Special Payments								-	-	-	**(4,012,337)**	-	**(4,012,337)**
TOTAL REQUESTS								-	**$0**	**$0**	**($4,087,225)**	**$0**	**($4,087,225)**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Community Support and Grants

031 Standard Inflation Adjustments

Package Description

This package includes standard inflation of 2.4% for all Services and Supplies, Capital Outlay and Special Payments unless noted below.

- Professional Services and IT Professional Services accounts were inflated by the approved rate of 2.8%
- Attorney General account was inflated by the approved rate of 14.9%

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 031 Standard Inflation

63400-500-10-00-00000
Community Support and Grants

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-

SERVICES AND SUPPLIES

4100	Instate Travel								288	1,406	1,301		2,995
4125	Out of State Travel								38		439		477
4150	Employee Training								102	267	515		884
4175	Office Expenses								147	560	1,425		2,132
4200	Telecommunications									296	74		370
4250	Data Processing								3	12	489		504
4275	Publicity and Publications								132	476	148		756
4300	Professional Services								290	17,102	7,848		25,240
4315	IT Professional Services									12,566			12,566
4375	Employee Recruitment and Develop								8	26	183		217
4400	Dues and Subscriptions								2		22		24
4425	Facilities Rental and Taxes										322		322
4450	Fuels and Utilities								41	357	41		439
4475	Facilities Maintenance									138	509		647
4575	Agency Program Related S and S								729	18,387	24,635		43,751
4650	Other Services and Supplies								570	183	126		879
4700	Expendable Prop 250 - 5000								288	37	574		899
Total Services and Supplies								-	**2,638**	**51,813**	**38,651**	-	**93,102**

CAPITAL OUTLAY

Total Capital Outlay								-	-	-	-	-	-

SPECIAL PAYMENTS

6015	Dist to Cities								53,014	2,707	29,196		84,917
6020	Dist to Counties								55,746	37,474	28,126		121,346
6025	Dist to Other Gov Unit								32,720	169,962	3,992		206,674
6030	Dist to Non-Gov Units								8,525	10,792	153		19,470
6035	Dist to Individuals										1,034		1,034
6257	Spc Pmt to Dept of State Police									11,800			11,800
Total Special Payments								-	**150,005**	**232,735**	**62,501**	-	**445,241**
TOTAL REQUESTS								-	**$152,643**	**$284,548**	**$101,152**	**$0**	**$538,343**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Community Support and Grants

033 Exceptional Inflation

Package Description

This package grants higher than standard inflation to the Department's special payment to the Oregon State Police from the ATV program. This transfer of funds supports actual state troopers. Because these funds are used to pay people, the standard inflation factor will not cover the increase in cost. The amount of the increase included in this package is 17.67% of base budget.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 033 Exceptional Inflation

63400-500-10-00-00000
Community Support and Grants

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
PERSONAL SERVICES													
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
Total Services and Supplies								-	-	-	-	-	-
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
6257	Spc Pmt to Dept of State Police									86,890			86,890
Total Special Payments								-	-	**86,890**	-	-	**86,890**
TOTAL REQUESTS								-	**$0**	**$86,890**	**$0**	**$0**	**$86,890**
TOTAL POSITIONS/FTE			_____ Pos		_____ FTE								

Community Support and Grants

060 Technical Adjustments

Package Description

During the 2011-13 biennium, the Department made a few adjustments to its internal organization structure. This package makes the necessary adjustments in the budget structure. Positions impacted by the changes were moved during the 2011-13 biennium; adjustments in this package are for non PICS generated line items plus services and supplies.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 060 Technical Adjustments

63400-500-10-00-00000
Community Support and Grants

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
				Salaries & Wages					-	-			-
				Temporary Appointments					208	323			531
				Overtime Payments					522	812			1,334
				Public Employees Retire Cont					103	160			263
				Pension Bond Contribution					8,695	475			9,170
				Social Security Taxes					56	87			143
				Mass Transit Tax					5	7			12
Total Personal Services								-	**9,589**	**1,864**	-	-	**11,453**

SERVICES AND SUPPLIES

4100	Instate Travel								3,426	7,344			10,770
4150	Employee Training								1,002				1,002
4175	Office Expenses								4,638	6,833			11,471
4200	Telecommunications								215	334			549
4250	Data Processing								18	29			47
4275	Publicity and Publications								14	25			39
4300	Professional Services								12,638	19,651			32,289
4450	Fuels and Utilities								52	81			133
4575	Agency Program Related S and S								10,920	16,750			27,670
4650	Other Services and Supplies								500	778			1,278
Total Services and Supplies								-	**33,423**	**51,825**	-	-	**85,248**

CAPITAL OUTLAY

Total Capital Outlay								-	-	-	-	-	-

SPECIAL PAYMENTS

6257	Spc Pmt to Dept of State Police									(590,337)			(590,337)
Total Special Payments								-	-	**(590,337)**	-	-	**(590,337)**
TOTAL REQUESTS								-	**$43,012**	**($536,648)**	**$0**	**$0**	**($493,636)**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Community Support and Grants

103 Community Recreation Grant Programs

Package Description

Purpose:

The purpose of this package is to request additional federal limitation for the Recreation Trails Program.

How Achieved:

As the program administrator, the Department awards grants to various applicants for the acquisition, development, and maintenance of recreational trails. Once grantees spend the funds, OPRD provides reimbursement; however, the Department has little control over when reimbursement is requested. This request provides limitation to allow payment of already awarded grants; these grants will have been awarded during the 2011-13 biennium.

Staffing Impact:

None.

Quantifying Results:

The results of this package will be the smooth payment of reimbursement requests from those entities awarded grants. Grantees that are slower to seek reimbursement will be paid timely as will those grantees who immediately accomplish their projects and seek reimbursement.

Revenue Source:

$1,084,400 Federal Funds (Recreation Trails Program)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 103 Community Recreation Grant Programs

63400-500-10-00-00000
Community Support and Grants

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
Total Services and Supplies								-	-	-	-	-	-
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
6015	Dist to Cities										542,200		542,200
6020	Dist to Counties										542,200		542,200
Total Special Payments								-	-	-	1,084,400	-	1,084,400
TOTAL REQUESTS								-	$0	$0	$1,084,400	$0	$1,084,400

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Community Support and Grants

Package 104 Federal Funding for Oregon's Heritage

Package Description

Purpose:

The purpose of this package is to increase federal limitation for the State Historic Preservation Office.

How Achieved:

The State Historic Preservation Office has received an annual allocation from the federal Historic Preservation Fund (HPF) since the late 1960s to assist the state in handling a variety of historic preservation and archaeological issues, including pass-through grants to local governments.

Since federal fiscal year 2007, the amount of funds available to the state of Oregon has increased continually; during that time, the budgeted limitation for the program has not grown as much. There have been one-time increases to allow for the payment of grants. This package would increase the base budget to better align with the funding currently being provided by the federal government (approximately $875,000 per year or $1.75 million per biennium).

Staffing Impact:

None.

Quantifying Results:

The results of this package will be the smooth payment of reimbursement requests from those local governments awarded grants, and smoother administration of the federal HPF programs within state budget timelines.

Revenue Source:

$124,696 Federal Funds (for the State Historic Preservation Office)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 104 Federal Funding for Oregon's Heritage

63400-500-10-00-00000
Community Support and Grants

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
Total Services and Supplies								-	-	-	-	-	-
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
6015	Dist to Cities										82,673		82,673
6020	Dist to Counties										42,023		42,023
Total Special Payments								-	-	-	**124,696**	-	**124,696**
TOTAL REQUESTS								-	**$0**	**$0**	**$124,696**	**$0**	**$124,696**
TOTAL POSITIONS/FTE		_____ Pos		_____ FTE									

Community Support and Grants

Package 106 Oregon Heritage Programs

Package Description

Purpose:

The purpose of this package is to increase the Other Fund limitation available for the Department's Heritage programs.

How Achieved:

This request has two pieces:

1. The department's Heritage Commission and State Historic Preservation Office are two of the five "partners" who receive funds from the Oregon Cultural Trust for promoting heritage and other cultural activities throughout the state, usually through grants to local partners. While the Department has received these funds in the past, the dollar amounts were small enough in earlier years that the department used its small-grant limitation to cover these expenditures. The amount has now grown to the point that these funds need their own limitation. Amount Requested: $257,000
2. A family trust has recently provided funds for historic cemetery grants; the trust has committed to providing funds for the foreseeable future. Amount Requested: $70,000

Staffing Impact:

None.

Quantifying Results:

This package will result in a cleaner and more direct administration of these funds and will allow the department's small-grant limitation to be available for opportunities that arise rather than be used for ongoing programs such as these.

Revenue Source:

$257,000 Other Funds (Cultural Trust funds), $70,000 Other Funds (private donation)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 106 Oregon Heritage Programs

63400-500-10-00-00000
Community Support and Grants

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
4300	Professional Services									50,000			50,000
4575	Agency Program Related S and S									157,000			157,000
4650	Other Services and Supplies									50,000			50,000
Total Services and Supplies								-	-	**257,000**	-	-	**257,000**
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
6030	Dist to Non-Gov Units									70,000			70,000
Total Special Payments								-	-	**70,000**	-	-	**70,000**
TOTAL REQUESTS								-	**$0**	**$327,000**	**$0**	**$0**	**$327,000**
TOTAL POSITIONS/FTE		_____ Pos		_____ FTE									

Community Support and Grants

Package 109 ATV Program

Package Description

Purpose:

The purpose of this package is to request a one-time increase in expenditure limitation for the ATV program.

How Achieved:

The general purpose of the ATV program is to plan, promote and implement a statewide all-terrain vehicle (ATV) program, including providing funds to local partners to acquire, develop and maintain ATV recreation areas. Additionally, the program administers safety training certification for ATV riders. The program operates a grant program to accomplish its mission; grant applications are reviewed, scored and recommended for approval by the ATV Advisory Committee and approved by the State Parks Commission. Funds are generated from ATV registrations taxes and Unrefunded fuels tax which combined average $12.75 million per biennium.

The ATV program over the years has had a substantial ending cash balance.. The Department has conducted a review of the needs for an ending balance in the ATV program. Due to the way revenue comes into the program, there is a need for a large cash ending balance for cash flow purposes. However, the cash ending balance is projected to exceed that amount during the 2013-15 biennium.

Recently, the applications for grant assistance have exceeded the budget limitation available for grants. This package would increase the amount available for grants for this one biennium and spend down the ending cash balance.

Staffing Impact:

None.

Quantifying Results:

The result of this package would be more grants to ATV groups applying for funds. In addition, should the revenue and expenditure projects hold true, the ATV Program would have an appropriate ending cash balance.

Budget Narrative

Revenue Source:

$800,000 Other Funds (Ending Balance from the ATV account)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 109 ATV Program

63400-500-10-00-00000
Community Support and Grants

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
Total Services and Supplies								-	-	-	-	-	-
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
6025	Dist to Other Gov Unit									800,000			800,000
Total Special Payments								-	-	**800,000**	-	-	**800,000**
TOTAL REQUESTS								-	**$0**	**$800,000**	**$0**	**$0**	**$800,000**
TOTAL POSITIONS/FTE			_____ Pos		_____ FTE								

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
PERSONAL SERVICES						
Lottery Funds	1,645,477	2,465,031	2,465,031	2,623,760	-	-
Other Funds	1,471,372	1,612,740	1,612,740	1,937,605	-	-
Federal Funds	1,857,372	1,014,811	1,014,811	876,728	-	-
All Funds	4,974,221	5,092,582	5,092,582	5,438,093	-	-
SERVICES & SUPPLIES						
Lottery Funds	439,505	108,240	108,240	108,240	-	-
Other Funds	1,329,873	1,982,333	1,982,333	1,982,333	-	-
Federal Funds	119,847	1,638,700	1,638,700	1,638,700	-	-
All Funds	1,889,225	3,729,273	3,729,273	3,729,273	-	-
CAPITAL OUTLAY						
Lottery Funds	42,137	-	-	-	-	-
Other Funds	11,494	-	-	-	-	-
Federal Funds	998,856	-	-	-	-	-
All Funds	1,052,487	-	-	-	-	-
SPECIAL PAYMENTS						
Lottery Funds	6,665,254	10,486,227	10,626,369	10,626,369	-	-
Other Funds	9,469,834	9,697,214	9,697,214	9,697,214	-	-
Federal Funds	2,464,616	5,754,603	6,616,553	6,616,553	-	-
All Funds	18,599,704	25,938,044	26,940,136	26,940,136	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
TOTAL LIMITED BUDGET (Excluding Packages)						
Lottery Funds	8,792,373	13,059,498	13,199,640	13,358,369	-	-
Other Funds	12,282,573	13,292,287	13,292,287	13,617,152	-	-
Federal Funds	5,440,691	8,408,114	9,270,064	9,131,981	-	-
All Funds	26,515,637	34,759,899	35,761,991	36,107,502	-	-
AUTHORIZED POSITIONS	30	30	30	29	-	-
AUTHORIZED FTE	29.86	30.00	30.00	28.50	-	-
LIMITED BUDGET (Essential Packages)						
010 NON-PICS PSNL SVC / VACANCY FACTOR						
PERSONAL SERVICES						
Lottery Funds	-	-	-	12,038	-	-
Other Funds	-	-	-	11,441	-	-
Federal Funds	-	-	-	2,828	-	-
All Funds	-	-	-	26,307	-	-
021 PHASE-IN						
SPECIAL PAYMENTS						
Lottery Funds	-	-	-	322,052	-	-
Other Funds	-	-	-	499,025	-	-
Federal Funds	-	-	-	38,576	-	-
All Funds	-	-	-	859,653	-	-
022 PHASE-OUT PGM & ONE-TIME COSTS						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
SERVICES & SUPPLIES						
Federal Funds	-	-	-	(74,888)	-	-
SPECIAL PAYMENTS						
Federal Funds	-	-	-	(4,012,337)	-	-
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	2,638	-	-
Other Funds	-	-	-	51,813	-	-
Federal Funds	-	-	-	38,651	-	-
All Funds	-	-	-	93,102	-	-
SPECIAL PAYMENTS						
Lottery Funds	-	-	-	150,005	-	-
Other Funds	-	-	-	232,735	-	-
Federal Funds	-	-	-	62,501	-	-
All Funds	-	-	-	445,241	-	-
033 EXCEPTIONAL INFLATION						
SPECIAL PAYMENTS						
Other Funds	-	-	-	86,890	-	-
060 TECHNICAL ADJUSTMENTS						
PERSONAL SERVICES						
Lottery Funds	-	-	-	9,589	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	1,864	-	-
All Funds	-	-	-	11,453	-	-
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	33,423	-	-
Other Funds	-	-	-	51,825	-	-
All Funds	-	-	-	85,248	-	-
SPECIAL PAYMENTS						
Other Funds	-	-	-	(590,337)	-	-
TOTAL LIMITED BUDGET (Essential Packages)						
Lottery Funds	-	-	-	529,745	-	-
Other Funds	-	-	-	345,256	-	-
Federal Funds	-	-	-	(3,944,669)	-	-
All Funds	-	-	-	(3,069,668)	-	-
LIMITED BUDGET (Current Service Level)						
Lottery Funds	8,792,373	13,059,498	13,199,640	13,888,114	-	-
Other Funds	12,282,573	13,292,287	13,292,287	13,962,408	-	-
Federal Funds	5,440,691	8,408,114	9,270,064	5,187,312	-	-
All Funds	26,515,637	34,759,899	35,761,991	33,037,834	-	-
AUTHORIZED POSITIONS	30	30	30	29	-	-
AUTHORIZED FTE	29.86	30.00	30.00	28.50	-	-
LIMITED BUDGET (Policy Packages)						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
PRIORITY 3						
103 COMMUNITY RECREATION GRANT PROGRAMS						
SPECIAL PAYMENTS						
Federal Funds	-	-	-	1,084,400	-	-
PRIORITY 4						
104 FEDERAL FUNDING FOR OREGON'S HERITAGE						
SPECIAL PAYMENTS						
Federal Funds	-	-	-	124,696	-	-
PRIORITY 6						
106 OREGON HERITAGE PROGRAMS						
SERVICES & SUPPLIES						
Other Funds	-	-	-	257,000	-	-
SPECIAL PAYMENTS						
Other Funds	-	-	-	70,000	-	-
PRIORITY 9						
109 ATV PROGRAM						
SPECIAL PAYMENTS						
Other Funds	-	-	-	800,000	-	-
TOTAL LIMITED BUDGET (Policy Packages)						
Other Funds	-	-	-	1,127,000	-	-
Federal Funds	-	-	-	1,209,096	-	-

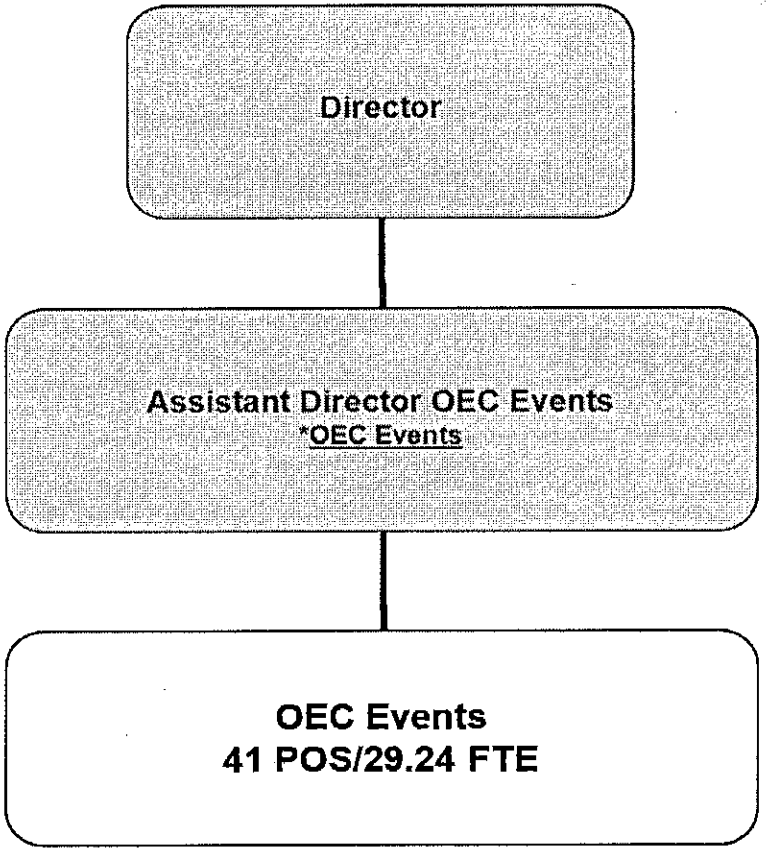
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
All Funds	-	-	-	2,336,096	-	-
TOTAL LIMITED BUDGET (Including Packages)						
Lottery Funds	8,792,373	13,059,498	13,199,640	13,888,114	-	-
Other Funds	12,282,573	13,292,287	13,292,287	15,089,408	-	-
Federal Funds	5,440,691	8,408,114	9,270,064	6,396,408	-	-
All Funds	26,515,637	34,759,899	35,761,991	35,373,930	-	-
AUTHORIZED POSITIONS	30	30	30	29	-	-
AUTHORIZED FTE	29.86	30.00	30.00	28.50	-	-
OPERATING BUDGET						
Lottery Funds	8,792,373	13,059,498	13,199,640	13,888,114	-	-
Other Funds	12,282,573	13,292,287	13,292,287	15,089,408	-	-
Federal Funds	5,440,691	8,408,114	9,270,064	6,396,408	-	-
All Funds	26,515,637	34,759,899	35,761,991	35,373,930	-	-
AUTHORIZED POSITIONS	30	30	30	29	-	-
AUTHORIZED FTE	29.86	30.00	30.00	28.50	-	-
TOTAL BUDGET						
Lottery Funds	8,792,373	13,059,498	13,199,640	13,888,114	-	-
Other Funds	12,282,573	13,292,287	13,292,287	15,089,408	-	-
Federal Funds	5,440,691	8,408,114	9,270,064	6,396,408	-	-
All Funds	26,515,637	34,759,899	35,761,991	35,373,930	-	-
AUTHORIZED POSITIONS	30	30	30	29	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
AUTHORIZED FTE	29.86	30.00	30.00	28.50	-	-

Oregon Exposition Center

Program Description

Oregon Parks and Recreation Department
Oregon Exposition Center
2011-13



Oregon Parks and Recreation Department
Oregon Exposition Center
2013-15

Budget Narrative

Executive Summary

The State Fair and Oregon State Fair and Exposition Center program provides Oregon with its annual state fair, and a venue for year-round exposition events such as meetings, concerts, trade shows, agricultural events and other exhibitions. It is funded by Other Funds (self-generated revenue from events) and constitutionally-dedicated Lottery Funds.

Program Description

The Oregon State Fair and Exposition Center is a 186-acre property in Salem, Oregon that is a State Park, an Entertainment Center, a meeting place, a home to historic buildings, a place with over 100 years of history and both a symbol of and a tribute to Oregon's proud history in a multitude of industries. The Oregon Legislature transferred the management and fiscal obligations of the OEC to the Oregon Parks and Recreation Department (OPRD) effective Jan 1, 2006. Historically the primary responsibilities of the Oregon State Fair and Exposition Center are fourfold: operate the 11-day *annual state fair* in late August, engage in *business development* to provide space "for rent" for a variety of exposition events that occur during the remainder of the year, *operate* and maintain the substantial grounds, and provide *administrative support* for the other three programs.

Program Justification and Link to 10-Year Outcome

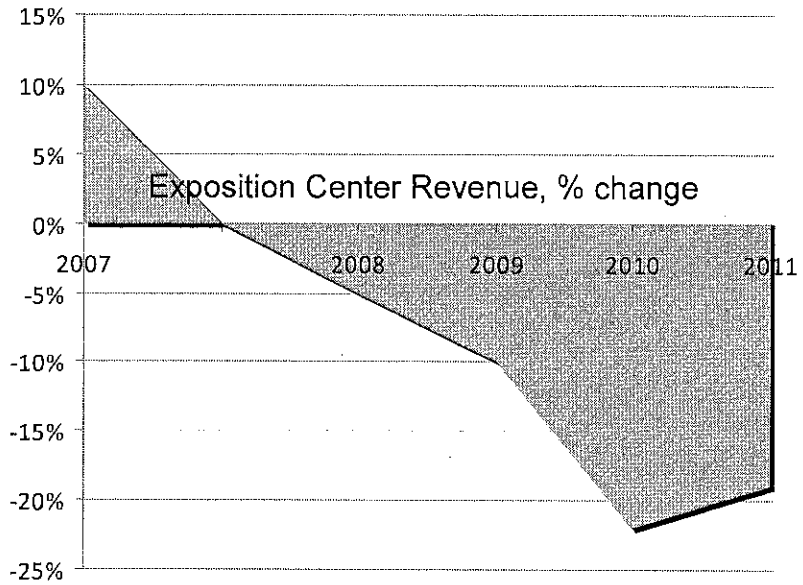
The *annual state fair* is Oregon's leading celebration of life in the state. It puts on display agriculture, art, crafts, music, and the skills and talent of youth entrepreneurs from every county. The *business development* program concentrates on the Oregon State Fair and Exposition Center as one among many year-round venues in the Willamette Valley struggling to become self-supporting. It is in the process of implementing a new business plan to increase profitability and serve as a year round recreational space and cultural asset for the City of Salem and surrounding region.

Neither program directly supports a 10-year outcome. Both the annual event and exposition business are somewhat connected to **Strategy 1.2 Amplify local and state economic effects and make Oregon's economy more resilient**. The center represents a significant public capital investment. When transferred to OPRD in 2006, it came with a substantial amount of debt, money borrowed to develop facilities in what has become a very soft regional venue market. New business managers are pursuing a strategy based on more selective, strategic capital investments and integration with the local market and could loosely support the outcome described under **Strategy 2: Leverage investments, incentivize actions, and coordinate agencies at state, regional and local levels to maximize resources.**

If the venue market recovers, the Oregon State Fair and Exposition Center is capable of bringing new events to the mind-Willamette Valley, contributing to the region's economic activity. Program costs are driven by labor and rapidly-escalating maintenance costs for aging facilities.

Program Performance

Business development for the Expo Center continues to struggle in its search for year-round self-sufficiency. The venue market for the mid-Willamette Valley continues to be soft.



Regular, repeat attendance at the *annual state fair* continues to hover around 80% (the portion who visit at least every other year), just under the 85% target.

Budget Narrative

Enabling Legislation/Program Authorization

ORS 565.040 Oregon State Fair established. There is established a state institution to be designated and known as the Oregon State Fair, which shall be administered and operated by the State Parks and Recreation Department.

ORS 565.050 State fair purposes; use of properties; duration. The objects and purposes of the Oregon State Fair are to disseminate knowledge concerning, and to encourage the growth and prosperity of all agricultural, stock raising, horticultural, mining, mechanical, artistic and industrial pursuits in this state. To this end the State Parks and Recreation Director shall operate the business and properties of the Oregon State Fair as a year-round fair and exposition center, display historical objects and do all things necessary or expedient for the full utilization of the properties and facilities of the fair.

Funding Streams

The Oregon State Fair and Exposition Center is supported with Other Funds (the revenue earned from its services) and dedicated Oregon Lottery Funds.

Oregon Constitution, Article XV, Section 4a, Use of net proceeds from state lottery for parks and recreation areas: In each biennium the Legislative Assembly shall appropriate all of the moneys in the parks subaccount of the parks and natural resources fund ... to achieve all of the following: Provide additional public parks, natural areas or outdoor recreational areas to meet the needs of current and future residents of the State of Oregon; Protect natural, cultural, historic and outdoor recreational resources of state or regional significance; Manage public parks, natural areas and outdoor recreation areas to ensure their long-term ecological health and provide for the enjoyment of current and future residents of the State of Oregon; and Provide diverse and equitable opportunities for residents of the State of Oregon to experience nature and participate in outdoor recreational activities in state, regional, local or neighborhood public parks and recreation areas.

Significant Proposed Program Changes from 2011-13

The issue to be solved by decision makers is whether or not the State of Oregon (OPRD) should continue to supplement the Oregon State Fair and Exposition Center with $7.7 million in dedicated Lottery Funds each biennium.

Purpose, customers, and source of funding

The Oregon State Fair and Exposition Center's purpose is to provide Oregon with its annual state fair, and a venue for year-round exposition events such as meetings, concerts, trade shows, agricultural events and other exhibitions. The Oregon State Fair and Exposition Center customers are the agriculture community and Exposition Center customers.

Expenditures by fund type, positions and full-time equivalents

Oregon Exposition Center:	Lottery	Other	Federal	Total Funds	Positions	FTE
OEC Events	3,832,595	12,182,457	0	16,015,052	31	30.74

Activities, programs, and issues in the program unit base budget/ Important background for decision makers. Include trends in caseload and workload

Since 2006, when the Oregon State Fair and Exposition Center was transferred to the Oregon Parks and Recreation Department, the Oregon State Fair and Exposition Center has been supplemented with $31.2 million in dedicated Lottery Funds. The supplement consists of the contribution to the daily operation, the year round exposition center activites and of the 11 day annual event. In addition, the contribution covers the the Debt Service payments for bonds issued There is a significant facility backlog of repair, restoration and maintenance that would need a substantial capital investment to bring the facilities to the necessary standard to sustain a year round business partnership.

Expected results from the 2013-15 budget for the program unit.

Performance measures for the Oregon Exposition Center include Annual Fair Repeat Attendance, and Increase in Exposition Events' Gross Revenue.

Several *Centennial Horizon* Principles guide the activities of OEC. These include:

- Principle 3 – Taking the Long View
  - Connect Oregonians and visitors with the "Best of Oregon" through programs and events at the Oregon Exposition Center.
  - Provide first class facilities designed to appeal to a wide variety of visitors and uses.
- Principle 4 – Engage People Through Education and Outreach
  - Collaborate with Oregon colleges and universities to share Oregon Exposition Center space as extensions of their campuses and to offer outreach programs.
- Principle 6 – Attract and Inspire Partners
  - Find new funding sponsors and program partners for the Oregon Exposition Center.

Budget Narrative

Revenue sources and proposed revenue changes

The Oregon Exposition Center is funded by a mixture of Lottery funds and Other Funds.

The Lottery funds are the Department's constitutionally dedicated share of the Parks and Natural Resource Fund. Lottery fund forecasts are provided by the Office of Economic Analysis.

The Other fund revenues are generated by:

- Annual State Fair – admission fees, concerts, carnival etc
- Exposition Events – rental of the grounds and/or facilities by various people and groups during the remaining months of the year
- Interest income – earned on funds in the bank.

The Department forecasts this revenue based on historical data and events scheduled or projected to occur on the grounds.

Proposed new laws that apply to the program unit

There are currently no new laws being propsed for the Oregon State Fair and Exposition Center.

Summary of 2013-15 Budget
Oregon Parks and Recreation Department

Oregon Exposition Center	TOTALS			FUND TYPE					
	POS	FTE	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other	Nonlimited Federal
2011-13 LEGISLATIVELY ADOPTED BUDGET	41	29.24	15,033,824		3,440,208	11,593,616			
Emergency Board Actions (through 4/2012)									
2011-13 Legislatively Approved Budget	41	29.24	15,033,824		3,440,208	11,593,616			
Base Budget Adjustments:									
Net Cost of 2011-13 Position Actions:									
Administrative, Biennialized E-Board, Phase-Out	(6)	(0.52)	315,237		(15,318)	330,555			
Estimated Cost of 2013-15 Merit Increase									
Base Debt Service Adjustment									
Base Nonlimited Adjustment									
Capital Construction Adjustment									
Subtotal: 2013-15 Base Budget	35	28.72	15,349,061		3,424,890	11,924,171			
Essential Packages:									
Package No. 010									
Vacancy Factor (Increase)/Decrease			232		2,994	(2,762)			
Non-PICS Personal Service Increase/(Decrease)			64,767		17,146	47,621			
Subtotal			**64,999**		**20,140**	**44,859**			
Package No. 021/022									
021 - Phased-In Programs Excl. One-Time Costs			585,488		133,747	451,741			
022 - Phase-Out Programs and One-Time Costs									
Subtotal			**585,488**		**133,747**	**451,741**			
Package No. 031/032/033									
Cost of Goods & Services Increase/(Decrease)			213,944		37,936	176,008			
State Govt Service Charges Increase/(Decrease)									
Subtotal			**213,944**		**37,936**	**176,008**			
Package No. 040									
Mandated Caseload Increase/(Decrease)									
Package No. 050									
Fund Shifts									
Package No. 060									
Technical Adjustments	4	4.00	551,559		215,882	335,677			
Subtotal: 2013-15 Essential Budget Level	39	32.72	16,765,051		3,832,595	12,932,456			
2013-15 Essential Budget Level - Page 1 Subtotal	39	32.72	16,765,051		3,832,595	12,932,456			
Package No. 070									
Revenue Shortfalls			(750,000)			(750,000)			
Subtotal: 2013-15 Modified Essential Budget Level	39	32.72	16,015,051		3,832,595	12,182,456			

Budget Narrative

Emergency Board Packages: (List ORBITS Package number and title)									
Subtotal Emergency Board Packages									
Policy Packages:									
101 Park Operating Costs									
102 Customer Service & Facilities Maintenance									
103 Community Recreation Grant Programs									
104 Federal Funding for Oregon's Heritage									
105 State Fair Management	(8)	(1.98)	1			1			
106 Oregon Heritage Programs									
107 Pet Friendly Accommodations									
108 Rate Adjustments									
109 ATV Program									
110 Invest in Facilities Maintenance									
Subtotal Policy Packages	(8)	(1.98)	1			1			
Total: 2013-15 Budget	31	30.74	16,015,052		3,832,595	12,182,457			
Percent Change From 2011-13 Leg. Approved	-24.4%	5.1%	6.5%	0.0%	11.4%	5.1%	0.0%	0.0%	0.0%
Percent Change From Essential Budget Level	-20.5%	-6.1%	-4.5%	0.0%	0.0%	-5.8%	0.0%	0.0%	0.0%

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUES

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Estimated	2013-15 Agency Request	2013-15 Governor's Recommended	2013-15 Legislatively Adopted
Lottery Funds								
Interest Earnings	Lot							
Transfers-In								
Intrafund	Lot							
From Department of Administrative Svcs	Lot	1107	3,560,964	3,440,208	3,440,208	3,832,595		
From Department of Forestry	Lot							
Transfers-Out								
Intrafund	Lot							
Dept. of Forestry	Lot							
Total Lottery Funds	Lot		3,560,964	3,440,208	3,440,208	3,832,595		
Other Funds - Limited								
Park User Fees	Oth							
Other Nonbusiness Lic & Fees	Oth							
Charges for Services	Oth	0410	7,828,668	9,938,340	9,938,340	9,580,659		
Rents and Royalties	Oth	0510	3,202,843	2,214,626	2,214,626	1,431,498		
Interest Earnings	Oth	0605	18,386	15,772	15,772	23,311		
Sales Income	Oth	0705	391,315	-	-	-		
Donations and Contributions	Oth							
Other Revenues	Oth	0975	464,946	-	-	-		
Transfers-In								
Intrafund	Oth							
Oregon Military Department	Oth							
From Marine Board	Oth							
Oregon Dept of Energy	Oth							
OR Business Development	Oth							
From Oregon Department of Transportation	Oth							
From Dept of Fish/Wildlife	Oth							

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUES

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Estimated	2013-15 Agency Request	2013-15 Governor's Recommended	2013-15 Legislatively Adopted
Transfers-Out								
Intrafund	Oth							
To Counties	Oth							
To Oregon Department of Transportation	Oth							
To OR Business Development	Oth							
To Dept. of Agriculture	Oth							
To Dept. of Forestry	Oth							
Transfer to State Police	Oth							
Total Other Funds	Oth		11,906,158	12,168,738	12,168,738	11,035,468		
Federal Funds (Limited)								
Federal Funds	Fed							
Oregon Department of Transportation	Fed							
Oregon Military Dept	Fed							
Oregon Dept of Energy	Fed							
Community Colleges & Workforce Develop	Fed							
Total Federal Funds - Limited	Fed							
TOTAL LIMITED			15,467,122	15,608,946	15,608,946	14,868,063		
Lottery, Other, and Federal Funds			15,467,122	15,608,946	15,608,946	14,868,063		

Oregon Exposition Center

010 Non-PICS Psnl Svc / Vacancy Factor

Package Description

This package includes standard inflation of 2.4% on non PICS generated accounts unless otherwise described below:

- Mass Transit – adjustment to .6% of subject salary and wages
- Pension Obligation Bonds – amount required for payment of bonds as calculated by the Department of Administrative Services (DAS).
- Vacancy Savings – an amount calculated based on the previous biennium's turnover rate.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 010 Non-PICS Psnl Svc/Vacancy Factor

63400-600-10-00-00000
Oregon Exposition Center

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
				Salaries & Wages					-	-			-
				Temporary Appointments					11,313	35,380			46,693
				Overtime Payments					253	2,809			3,062
				Shift Differential					12	121			133
				All Other Differential						1,315			1,315
				Public Employees Retire Cont					52	837			889
				Pension Bond Contribution					4,438	4,361			8,799
				Social Security Taxes					885	3,032			3,917
				Unemployment Assessments					321	405			726
				Mass Transit Tax					(128)	(639)			(767)
				Vacancy Savings					2,994	(2,762)			232
Total Personal Services								-	**20,140**	**44,859**	-	-	**64,999**

SERVICES AND SUPPLIES

Total Services and Supplies								-	-	-	-	-	-

CAPITAL OUTLAY

Total Capital Outlay								-	-	-	-	-	-

SPECIAL PAYMENTS

Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$20,140**	**$44,859**	**$0**	**$0**	**$64,999**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Oregon Exposition Center

021 Phase In

Package Description

This package restores the 3.5% of agency budgets reduced during the 2011 Legislative session. The reduction was a hedge against declining General and Lottery fund revenue projections; however, it was also applied to Other Funds. While revenue forecasts did decline, OPRD was allowed to restore $1.7M in Lottery Funds during the February 2012 session. This package restores the remaining Lottery and Other Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 021 Phase-in

63400-600-10-00-00000
Oregon Exposition Center

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-

SERVICES AND SUPPLIES

4275	Publicity and Publications									144,141			144,141
4300	Professional Services								77,100	102,800			179,900
4475	Facilities Maintenance								56,647	102,400			159,047
4575	Agency Program Related S and S									102,400			102,400
Total Services and Supplies								-	**133,747**	**451,741**	-	-	**585,488**

CAPITAL OUTLAY

Total Capital Outlay								-	-	-	-	-	-

SPECIAL PAYMENTS

Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$133,747**	**$451,741**	**$0**	**$0**	**$585,488**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Oregon Exposition Center

031 Standard Inflation Adjustments

Package Description

This package includes standard inflation of 2.4% for all Services and Supplies, Capital Outlay and Special Payments unless noted below.

- Professional Services and IT Professional Services accounts were inflated by the approved rate of 2.8%
- Attorney General account was inflated by the approved rate of 14.9%

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 031 Standard Inflation

63400-600-10-00-00000
Oregon Exposition Center

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-

SERVICES AND SUPPLIES

4100	Instate Travel								102	374			476
4125	Out of State Travel								365				365
4150	Employee Training								403	47			450
4175	Office Expenses								2,431	1,929			4,360
4200	Telecommunications								884	1,103			1,987
4250	Data Processing								109	895			1,004
4275	Publicity and Publications								582	13,561			14,143
4300	Professional Services								5,808	7,215			13,023
4315	IT Professional Services								723				723
4325	Attorney General								3,668	1,630			5,298
4350	Dispute Resolution Services								8	6			14
4375	Employee Recruitment and Develop								53				53
4400	Dues and Subscriptions								70	29			99
4450	Fuels and Utilities								13,773	23,159			36,932
4475	Facilities Maintenance								6,961	22,594			29,555
4575	Agency Program Related S and S								1,309	41,086			42,395
4650	Other Services and Supplies									60,588			60,588
4700	Expendable Prop 250 - 5000								490	398			888
4715	IT Expendable Property								197	324			521
Total Services and Supplies								-	**37,936**	**174,938**	-	-	**212,874**

CAPITAL OUTLAY

5200	Technical Equipment									408			408
5350	Industrial and Heavy Equipment									254			254
5700	Building Structures									408			408
Total Capital Outlay								-	-	**1,070**	-	-	**1,070**

SPECIAL PAYMENTS

Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$37,936**	**$176,008**	**$0**	**$0**	**$213,944**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Oregon Exposition Center

060 Technical Adjustments

Package Description

This package moves the positions associated with the State Capital State Park from Direct Services (Park Experiences) to the Oregon State Fair and Exposition Center. After an internal review, it was determined that if the staff doing grounds maintenance and park operations were placed under one management unit, the efficiencies of shared expertise, equipment and staff time would benefit the department as a whole.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 060 Technical Adjustments

63400-600-10-00-00000
Oregon Exposition Center

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
				Salaries & Wages					130,834	203,438			334,272
				Empl. Rel. Bd. Assessments					64	96			160
				Public Employees Retire Cont					25,813	40,139			65,952
				Social Security Taxes					10,009	15,563			25,572
				Workers Comp. Assessments					92	144			236
				Mass Transit Tax					1,274	1,981			3,255
				Flexible Benefits					47,796	74,316			122,112
Total Personal Services								-	**215,882**	**335,677**	-	-	**551,559**
SERVICES AND SUPPLIES													
Total Services and Supplies								-	-	-	-	-	-
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$215,882**	**$335,677**	**$0**	**$0**	**$551,559**

TOTAL POSITIONS/FTE 4 Pos 4.00 FTE

Oregon Exposition Center

070 Revenue Reduction

Package Description

Purpose:

The purpose of this package is to reduce Other Fund expenditures to match available revenues while maintaining an appropriate ending balance.

How Achieved:

Revenues for the Oregon State Fair and Exposition Center are forecasted based on historical information plus known reservations of the building or grounds for events and routinely re-occurring events. While revenue for the annual state fair has been holding reasonably steady, revenue generated during the remaining months of the year from the Exposition Center has been declining.

OPRD has reviewed Other Fund revenue and expenditure trends to determine an adequate ending balance for cash flow purposes. This would be the amount of cash necessary to cover unexpected revenue shortfalls, unexpected demands on resources, normal day to day fluctuations in income and expenditures and/or unanticipated opportunities. The goal for this cash flow/reserve fund is to have cash to cover 3 months of non-fair time operations. For these purposes, "non-fair time" is considered to be November thru June of each year.

In order to balance Other Fund revenues and have a cash ending balance, OPRD will reduce Other Fund expenditures. OPRD will reduce Service and Supply accounts (publicity and publication, facilities maintenance, agency program related S&S). The reduction in the services and supply portion of the program budgets will restrict and force continued change in how business is conducted.

Based on budget building instructions, this package reduces expenditures to match revenues.

Staffing Impact:

None.

Quantifying Results:

In an agency that generates the revenue to support itself, monitoring of revenues is an on-going activity. OPRD monitors revenue monthly and updated its revenue forecast quarterly. In addition, expenditures are being routinely reviewed for necessity and against the current spending plan. If revenue continue to decline, continued adjustment will be made to the spending plan.

Revenue Source:

$(750,000) Other Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 070 Revenue Shortfalls

63400-600-10-00-00000
Oregon Exposition Center

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
4275	Publicity and Publications									(50,000)			(50,000)
4475	Facilities Maintenance									(350,000)			(350,000)
4575	Agency Program Related S and S									(350,000)			(350,000)
Total Services and Supplies								-	-	**(750,000)**	-	-	**(750,000)**
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	$0	($750,000)	$0	$0	($750,000)
TOTAL POSITIONS/FTE			_____ Pos		_____ FTE								

Budget Narrative

Oregon Exposition Center

Package 105 State Fair Management

Package Description

Purpose:

The purpose of this package is to increase the Department's flexibility in accomplishing the annual state fair.

How Achieved:

This package eliminates 8 permanent and seasonal positions, 1.98 full time equivalents and places the dollar value of those positions into the funding line for Temporaries. With this change, the Department will have the ability to hire qualified people to assist with the annual state fair and be able to easily control the cost. Work can be accomplished with either state Temporary staff or contracts can be written for specific work.

An additional benefit to this change is the positive impact on the Department's supervisory ratio.

Staffing Impact:

Reduce position and FTE counts: (8) positions, (1.98) FTE

Quantifying Results:

Beginning with the 2013 annual state fair, additional improvements in cost control should be reflected in the cost to put on the event. A comparison of staffing costs between annual fairs should reflect the cost reductions.

Revenue Source:

Net impact: $0 Lottery Funds, $1 Other Funds (generated by the Annual State Fair)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 105 State Fair Management

63400-600-10-00-00000
Oregon Exposition Center

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
				Salaries & Wages					(26,390)	(129,439)			(155,829)
				Temporary Appointments					50,001	218,649			268,650
				Empl. Rel. Bd. Assessments					(26)	(134)			(160)
				Public Employees Retire Cont					(5,206)	(25,538)			(30,744)
				Social Security Taxes					1,807	6,823			8,630
				Workers Comp. Assessments					(38)	(196)			(234)
				Flexible Benefits					(20,148)	(70,164)			(90,312)
Total Personal Services								-	-	1	-	-	1
SERVICES AND SUPPLIES													
Total Services and Supplies								-	-	-	-	-	-
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	$0	$1	$0	$0	$1
TOTAL POSITIONS/FTE		(8) Pos	(1.98) FTE										

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
PERSONAL SERVICES						
Lottery Funds	1,274,452	2,026,592	2,026,592	2,011,274	-	-
Other Funds	3,422,798	4,359,890	4,359,890	4,690,445	-	-
All Funds	4,697,250	6,386,482	6,386,482	6,701,719	-	-
SERVICES & SUPPLIES						
Lottery Funds	2,286,512	1,413,616	1,413,616	1,413,616	-	-
Other Funds	8,456,376	7,189,126	7,189,126	7,189,126	-	-
All Funds	10,742,888	8,602,742	8,602,742	8,602,742	-	-
CAPITAL OUTLAY						
Other Funds	20,000	44,600	44,600	44,600	-	-
TOTAL LIMITED BUDGET (Excluding Packages)						
Lottery Funds	3,560,964	3,440,208	3,440,208	3,424,890	-	-
Other Funds	11,899,174	11,593,616	11,593,616	11,924,171	-	-
All Funds	15,460,138	15,033,824	15,033,824	15,349,061	-	-
AUTHORIZED POSITIONS	44	41	41	35	-	-
AUTHORIZED FTE	30.71	29.24	29.24	28.72	-	-
LIMITED BUDGET (Essential Packages)						
010 NON-PICS PSNL SVC / VACANCY FACTOR						
PERSONAL SERVICES						
Lottery Funds	-	-	-	20,140	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	44,859	-	-
All Funds	-	-	-	64,999	-	-
021 PHASE-IN						
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	133,747	-	-
Other Funds	-	-	-	451,741	-	-
All Funds	-	-	-	585,488	-	-
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	37,936	-	-
Other Funds	-	-	-	174,938	-	-
All Funds	-	-	-	212,874	-	-
CAPITAL OUTLAY						
Other Funds	-	-	-	1,070	-	-
060 TECHNICAL ADJUSTMENTS						
PERSONAL SERVICES						
Lottery Funds	-	-	-	215,882	-	-
Other Funds	-	-	-	335,677	-	-
All Funds	-	-	-	551,559	-	-
AUTHORIZED POSITIONS	-	-	-	4	-	-
AUTHORIZED FTE	-	-	-	4.00	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
TOTAL LIMITED BUDGET (Essential Packages)						
Lottery Funds	-	-	-	407,705	-	-
Other Funds	-	-	-	1,008,285	-	-
All Funds	-	-	-	1,415,990	-	-
AUTHORIZED POSITIONS	-	-	-	4	-	-
AUTHORIZED FTE	-	-	-	4.00	-	-
LIMITED BUDGET (Current Service Level)						
Lottery Funds	3,560,964	3,440,208	3,440,208	3,832,595	-	-
Other Funds	11,899,174	11,593,616	11,593,616	12,932,456	-	-
All Funds	15,460,138	15,033,824	15,033,824	16,765,051	-	-
AUTHORIZED POSITIONS	44	41	41	39	-	-
AUTHORIZED FTE	30.71	29.24	29.24	32.72	-	-
LIMITED BUDGET (Policy Packages)						
PRIORITY 0						
070 REVENUE SHORTFALLS						
SERVICES & SUPPLIES						
Other Funds	-	-	-	(750,000)	-	-
PRIORITY 5						
105 STATE FAIR MANAGEMENT						
PERSONAL SERVICES						
Other Funds	-	-	-	1	-	-

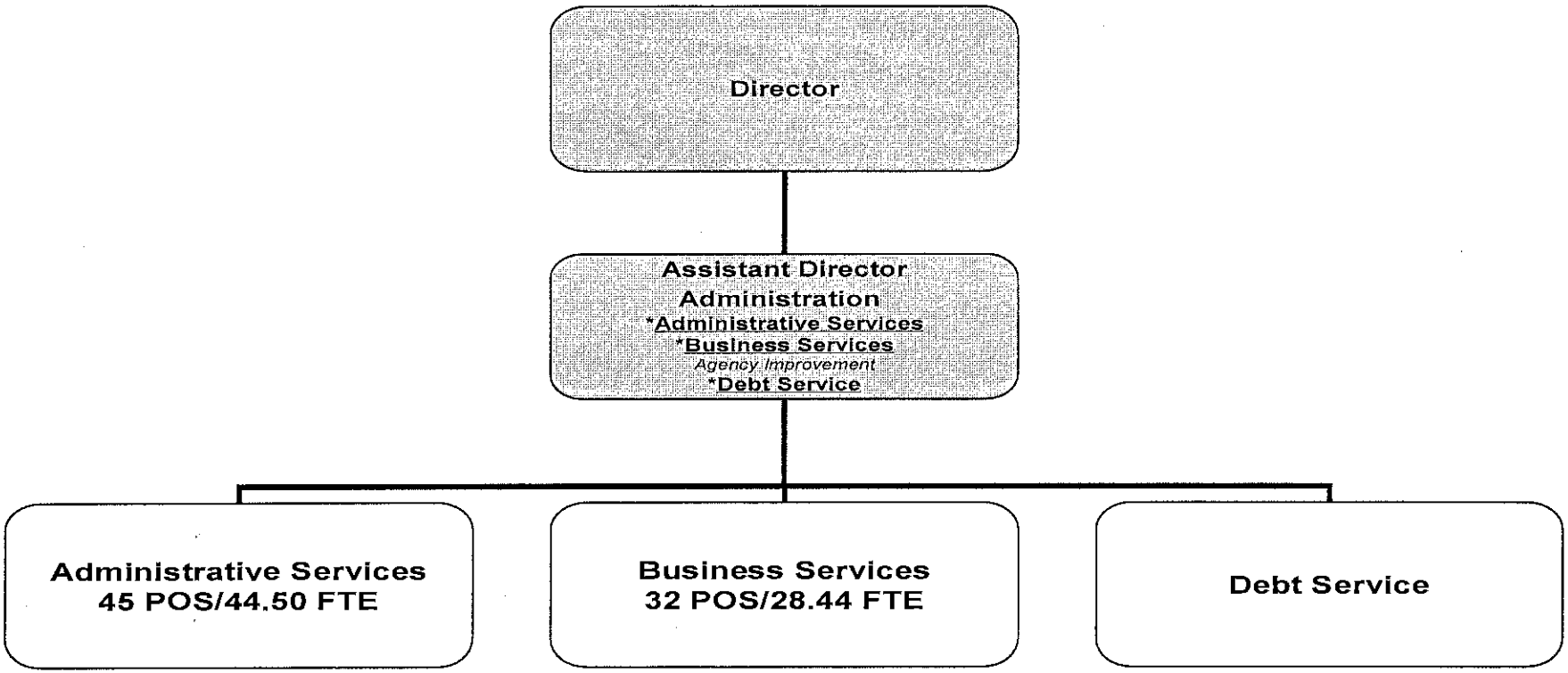
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
AUTHORIZED POSITIONS	-	-	-	(8)	-	-
AUTHORIZED FTE	-	-	-	(1.98)	-	-
TOTAL LIMITED BUDGET (Policy Packages)						
Other Funds	-	-	-	(749,999)	-	-
AUTHORIZED POSITIONS	-	-	-	(8)	-	-
AUTHORIZED FTE	-	-	-	(1.98)	-	-
TOTAL LIMITED BUDGET (Including Packages)						
Lottery Funds	3,560,964	3,440,208	3,440,208	3,832,595	-	-
Other Funds	11,899,174	11,593,616	11,593,616	12,182,457	-	-
All Funds	15,460,138	15,033,824	15,033,824	16,015,052	-	-
AUTHORIZED POSITIONS	44	41	41	31	-	-
AUTHORIZED FTE	30.71	29.24	29.24	30.74	-	-
OPERATING BUDGET						
Lottery Funds	3,560,964	3,440,208	3,440,208	3,832,595	-	-
Other Funds	11,899,174	11,593,616	11,593,616	12,182,457	-	-
All Funds	15,460,138	15,033,824	15,033,824	16,015,052	-	-
AUTHORIZED POSITIONS	44	41	41	31	-	-
AUTHORIZED FTE	30.71	29.24	29.24	30.74	-	-
TOTAL BUDGET						
Lottery Funds	3,560,964	3,440,208	3,440,208	3,832,595	-	-
Other Funds	11,899,174	11,593,616	11,593,616	12,182,457	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
All Funds	15,460,138	15,033,824	15,033,824	16,015,052	-	-
AUTHORIZED POSITIONS	44	41	41	31	-	-
AUTHORIZED FTE	30.71	29.24	29.24	30.74	-	-

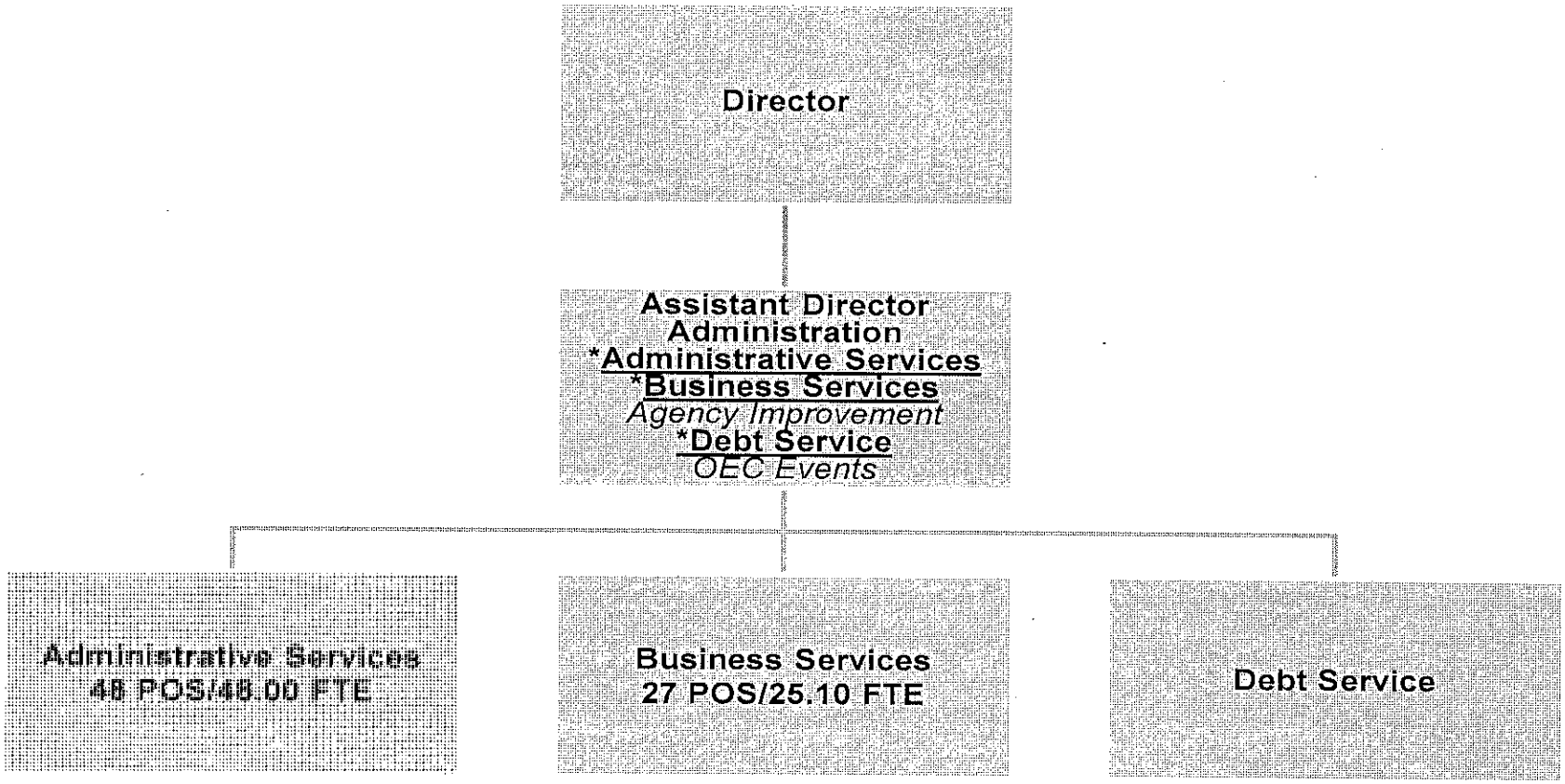
Central Services

Program Description

Oregon Parks and Recreation Department
Central Services
2011-13



Oregon Parks and Recreation Department
Central Services
2013-15



Budget Narrative

Executive Summary

The Central Services program provides the legally-necessary administrative support—budgeting, accounting, contracting, human resources, information technology—so all other agency programs can serve their constituents efficiently, accurately and effectively. This program is funded with revenue from park visitors and constitutionally-dedicated Lottery Funds.

Program Description

The Oregon Parks and Recreation Department is highly decentralized. The Central Services program includes core back-office support: accounting and payroll, budget, contracts and procurement, human resources, and information technology services (including the central park reservation system). Except for the reservation system, the Central Services program's direct customers are agency employees. The reservation system is a combination call center and contracted online services. Costs are driven by the labor market, inflation and the increased expense of complying with laws related to privacy and data security.

Administrative practices required by state and federal law generally fall into this program, including record management, performance measurements, and purchasing practices, including the SPOTS program. Safety Services provides statewide oversight to the Department's safety program. The Volunteer Program provides oversight to the statewide program coordinating volunteers.

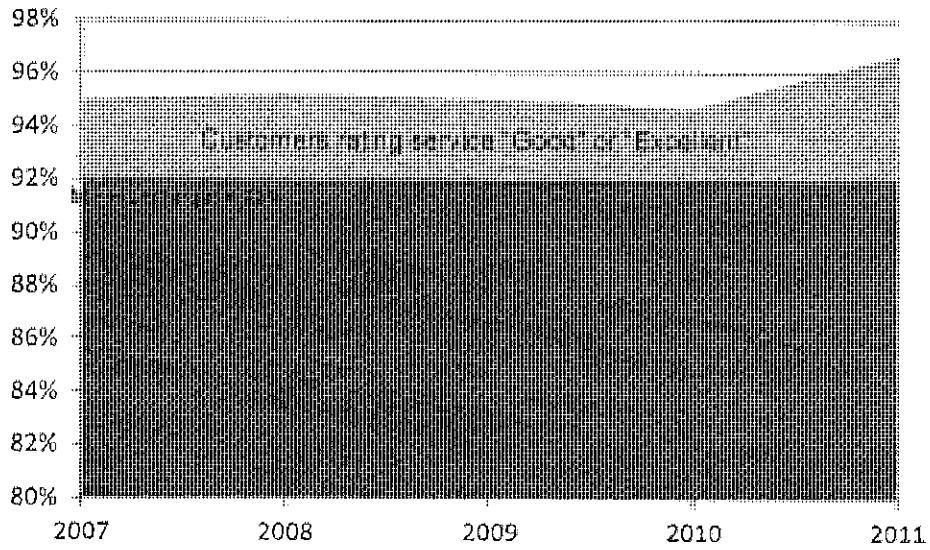
Program Justification and Link to 10-Year Outcome

The root purpose of these Central Services is to improve the effectiveness and efficiency of OPRD's other functions (Direct Services, Park Development Exposition Center, Director's Office, and Community Support and Grants). In conjunction with the Director's office, Central Services is home to key professional staff responsible for four 10-Year Outcomes:

1. Invest in **Operational Efficiency** Initiatives
2. Develop **Flexible Service Delivery** Models
3. Enhance Overall **Online Service** Delivery
4. **Measure Performance** with State Agency Scorecards

Program Performance

Central support services make it possible for staff to serve their customers in a timely, efficient, helpful manner. This program also directly serves the bulk of OPRD's constituents by operating key information and reservation functions. More than 90% of agency customers continue to rate their service experience as "Good" or Excellent":



Central services also provides key training and orientation to the Oregon State Parks and Recreation Commission on budget, ethics, and other best practices. The Commission has sustained a perfect record, meeting 100% of recommended Oregon best practices since it began measuring this performance measure in 2007.

Enabling Legislation/Program Authorization

ORS 390.131 Duties of director: The State Parks and Recreation Director is the executive head of the State Parks and Recreation Department and shall ... Be responsible to the State Parks and Recreation Commission for administration and enforcement of the duties, functions and powers imposed by law upon the commission and the department ... [and] Establish such administrative divisions as are necessary to carry out properly the commission's functions and activities.

Funding Streams

The Central Services is funded by a roughly equal split of dedicated Lottery Funds and Other Funds (primarily revenue from park visitors).

Oregon Constitution, Article XV, Section 4a, Use of net proceeds from state lottery for parks and recreation areas: In each biennium the Legislative Assembly shall appropriate all of the moneys in the parks subaccount of the parks and natural resources fund ... to achieve all of the following:
Provide additional public parks, natural areas or outdoor recreational areas to meet the needs of current and future residents of the State of Oregon; Protect natural, cultural, historic and outdoor recreational resources of state or regional significance; Manage public parks, natural areas and outdoor recreation areas to ensure their long-term ecological health and provide for the enjoyment of current and future residents of the State of Oregon; and Provide diverse and equitable opportunities for residents of the State of Oregon to experience nature and participate in outdoor recreational activities in state, regional, local or neighborhood public parks and recreation areas.

Significant Proposed Program Changes from 2011-13

None.

Purpose, customers, and source of funding

The purpose of the Central Services program is to provide the administrative functions and support to operate and maintain the parks system. The Central Services program customers are agency staff, partners/stakeholders and other agencies. In addition, the Central Services program includes Reservations Northwest (RNW); RNW provides centralized reservation services for the agency. Customers of RNW are the general public; anyone making a reseravation .The funding for the Central Services program comes from Park User Fees (Other Funds) and Parks and Natural Resources Funds (Lottery).

Expenditures by fund type, positions and full-time equivalents

Central Services:						
	Lottery	Other	Federal	Total Funds	Positions	FTE
Administrative Services	7,334,055	11,451,032	0	18,785,087	48	48.00
Business Services	2,781,286	4,105,290	0	6,886,576	27	25.10
Debt Service	3,969,970	0	0	3,969,970		
Total	14,085,311	15,556,322	0	29,641,633	75	73.10

Activities, programs, and issues in the program unit base budget

The Central Services Program consists of the following agency-wide programs: Accounting, Budget, Payroll, Human Resources, Contracts and Procurement, Information Services, Safety and Risk and Volunteer programs; Debt Service and the Assistant Director of Administrative Services who oversees the program activities, provides oversight and direction for the agency-wide, centralized business functions. OPRD is highly decentralized. Administration coordinates and maintains various Department-wide programs including, record management, performance measurements, and purchasing practices, including the SPOTS program. Safety Services provides statewide oversight to the Department's safety program. In addition, Reservations Northwest (RNW) is part of Central Services. RNW provides central reservation services to park visitor and park staff.

Important background for decision makers. Include trends in caseload and workload

There are not trends in caseload or workload that are applicable for the Central Services program.

Expected results from the 2013-15 budget for the program unit.

The Administration Directorate helps provide the support needed to effectively advance the goals of OPRD and the Centennial Horizon Plan.

Centennial Horizon Principle 7 – Prioritize Based on the Vision

- Adopt fiscal guidelines for budget development, funding strategies and accountability.
- Seek stable long term funding sources

Centennial Horizon Principle 8 – Oregon's Parks will be Tended by People Who Love Their Work

Expected Results from the Risk and Safety Program Unit

Centennial Horizon Principle 3 – Taking the Long View

- Reduce OPRD's environmental impact at all levels.

Centennial Horizon Principle 4 – Engage People Through Education and Outreach

- Showcase exemplary environmental practices.

Revenue sources and proposed revenue changes

In Central Services, Administrative Services and Business Services are funded by a standard mixture of Lottery Funds and Other Funds (Park User Fees, Interest Income).

The Lottery funds are the Department's constitutionally dedicated share of the Parks and Natural Resource Fund. Lottery fund forecasts are provided by the Office of Economic Analysis.

Park User Fees are generated by Day Use and Overnight camping fees charged to park visitors. The Department forecasts this revenue source based on historical and future reservation data. An adjustment to selected camping rates is proposed in a policy package.

Interest income is earned on funds in the Department's bank account. The Department forecasts this revenue based on historical average earnings.

The Debt Service budget is funded by Lottery Funds. The Lottery funds are the Department's constitutionally dedicated share of the Parks and Natural Resource Fund. Lottery fund forecasts are provided by the Office of Economic Analysis.

Proposed new laws that apply to the program unit

There are no new laws proposed that apply to the Central Services Program.

Summary of 2013-15 Budget
Oregon Parks and Recreation Department

Central Services	TOTALS			FUND TYPE					
	POS	FTE	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other	Nonlimited Federal
2011-13 LEGISLATIVELY ADOPTED BUDGET	77	72.94	27,478,648		13,353,289	14,125,359			
Emergency Board Actions (through 4/2012)			280,114		280,114				
2011-13 Legislatively Approved Budget	77	72.94	27,758,762		13,633,403	14,125,359			
Base Budget Adjustments:									
Net Cost of 2011-13 Position Actions:									
Administrative, Biennialized E-Board, Phase-Out	(2)	0.16	1,230,587		495,539	735,048			
Estimated Cost of 2013-15 Merit Increase									
Base Debt Service Adjustment			(291,211)		(291,211)				
Base Nonlimited Adjustment									
Capital Construction Adjustment									
Subtotal: 2013-15 Base Budget	75	73.10	28,698,138		13,837,731	14,860,407			
Essential Packages:									
Package No. 010									
Vacancy Factor (Increase)/Decrease			(42,692)		(29,768)	(12,924)			
Non-PICS Personal Service Increase/(Decrease)			69,238		(74,450)	143,688			
Subtotal			**26,546**		**(104,218)**	**130,764**			
Package No. 021/022									
021 - Phased-In Programs Excl. One-Time Costs			328,062		81,636	246,426			
022 - Phase-Out Programs and One-Time Costs									
Subtotal			**328,062**		**81,636**	**246,426**			
Package No. 031/032/033									
Cost of Goods & Services Increase/(Decrease)			642,605		290,150	352,455			
State Govt Service Charges Increase/(Decrease)			(53,718)		(19,988)	(33,730)			
Subtotal			**588,887**		**270,162**	**318,725**			
Package No. 040									
Mandated Caseload Increase/(Decrease)									
Package No. 050									
Fund Shifts									
Package No. 060									
Technical Adjustments									
Subtotal: 2013-15 Essential Budget Level	75	73.10	29,641,633		14,085,311	15,556,322			
2013-15 Essential Budget Level - Page 1 Subtotal	75	73.10	29,641,633		14,085,311	15,556,322			
Package No. 070									
Revenue Shortfalls									
Subtotal: 2013-15 Modified Essential Budget Level	75	73.10	29,641,633		14,085,311	15,556,322			

Budget Narrative

Emergency Board Packages: (List ORBITS Package number and title)									
Subtotal Emergency Board Packages									
Policy Packages: 101 Park Operating Costs 102 Customer Service & Facilities Maintenance 103 Community Recreation Grant Programs 104 Federal Funding for Oregon's Heritage 105 State Fair Management 106 Oregon Heritage Programs 107 Pet Friendly Accommodations 108 Rate Adjustments 109 ATV Program 110 Invest in Facilities Maintenance									
Subtotal Policy Packages									
Total: 2013-15 Budget	75	73.10	29,641,633		14,085,311	15,556,322			
Percent Change From 2011-13 Leg. Approved	-2.6%	0.2%	6.8%	0.0%	3.3%	10.1%	0.0%	0.0%	0.0%
Percent Change From Essential Budget Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUES

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Estimated	2013-15 Agency Request	2013-15 Governor's Recommended	2013-15 Legislatively Adopted
Lottery Funds								
Interest Earnings	Lot	0605	303,141	147,000	147,000	142,622		
Transfers-In								
Intrafund	Lot							
From Department of Administrative Svcs	Lot	1107	18,476,805	18,244,310	18,244,310	8,293,166		
From Department of Forestry	Lot							
Transfers-Out								
Intrafund	Lot	2010			(1,310,986)			
Dept. of Forestry	Lot							
Total Lottery Funds	Lot		18,779,946	18,391,310	17,080,324	8,435,788		
Other Funds - Limited								
Park User Fees	Oth	0255	12,078,210	21,698,831	21,698,831	12,925,056		
Other Nonbusiness Lic & Fees	Oth							
Charges for Services	Oth							
Rents and Royalties	Oth							
Interest Earnings	Oth	0605	218,562	2,480	2,480	197,829		
Sales Income	Oth							
Donations and Contributions	Oth							
Other Revenues	Oth	0975		522,466	522,466			
Transfers-In								
Intrafund	Oth							
Oregon Military Department	Oth							
From Marine Board	Oth							
Oregon Dept of Energy	Oth							
OR Business Development	Oth							
From Oregon Department of Transportation	Oth							
From Dept of Fish/Wildlife	Oth							

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUES

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Estimated	2013-15 Agency Request	2013-15 Governor's Recommended	2013-15 Legislatively Adopted
Transfers-Out								
Intrafund	Oth							
To Counties	Oth							
To Oregon Department of Transportation	Oth							
To OR Business Development	Oth							
To Dept. of Agriculture	Oth							
To Dept. of Forestry	Oth							
Transfer to State Police	Oth							
Total Other Funds	Oth		12,296,772	22,223,777	22,223,777	13,122,885		
Federal Funds (Limited)								
Federal Funds	Fed							
Oregon Department of Transportation	Fed							
Oregon Military Dept	Fed							
Oregon Dept of Energy	Fed							
Community Colleges & Workforce Develop	Fed							
Total Federal Funds - Limited	Fed							
TOTAL LIMITED			31,076,718	40,615,087	39,304,101	21,558,673		
Lottery, Other, and Federal Funds			31,076,718	40,615,087	39,304,101	21,558,673		

Central Services

010 Non-PICS Psnl Svc / Vacancy Factor

Package Description

This package includes standard inflation of 2.4% on non PICS generated accounts unless otherwise described below:

- Mass Transit – adjustment to .6% of subject salary and wages
- Pension Obligation Bonds – amount required for payment of bonds as calculated by the Department of Administrative Services (DAS).
- Vacancy Savings – an amount calculated based on the previous biennium's turnover rate.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 010 Non-PICS Psnl Svc/Vacancy Factor

63400-200-10-00-00000
Central Services

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
				Salaries & Wages					-	-			-
				Temporary Appointments					1,794	2,789			4,583
				Overtime Payments					1,714	2,669			4,383
				Shift Differential					17	26			43
				All Other Differential					599	932			1,531
				Public Employees Retire Cont					459	715			1,174
				Pension Bond Contribution					(79,814)	135,414			55,600
				Social Security Taxes					315	491			806
				Mass Transit Tax					466	652			1,118
				Vacancy Savings					(29,768)	(12,924)			(42,692)
Total Personal Services								-	**(104,218)**	**130,764**	-	-	**26,546**
SERVICES AND SUPPLIES													
Total Services and Supplies								-	-	-	-	-	-
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**($104,218)**	**$130,764**	**$0**	**$0**	**$26,546**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Central Services

021 Phase In

Package Description

This package restores the 3.5% of agency budgets reduced during the 2011 Legislative session. The reduction was a hedge against declining General and Lottery fund revenue projections; however, it was also applied to Other Funds. While revenue forecasts did decline, OPRD was allowed to restore $1.7M in Lottery Funds during the February 2012 session. This package restores the remaining Lottery and Other Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 021 Phase-in

63400-200-10-00-00000
Central Services

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-

SERVICES AND SUPPLIES

4175	Office Expenses									41,052			41,052
4575	Agency Program Related S and S								25,316	41,725			67,041
4650	Other Services and Supplies								56,320	40,984			97,304
4700	Expendable Prop 250 - 5000									10,264			10,264
4715	IT Expendable Property									112,401			112,401
Total Services and Supplies								-	81,636	246,426	-	-	328,062

CAPITAL OUTLAY

Total Capital Outlay								-	-	-	-	-	-

SPECIAL PAYMENTS

Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	$81,636	$246,426	$0	$0	$328,062

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Central Services

031 Standard Inflation Adjustments

Package Description

This package includes standard inflation of 2.4% for all Services and Supplies, Capital Outlay and Special Payments unless noted below.

- Professional Services and IT Professional Services accounts were inflated by the approved rate of 2.8%.
- Attorney General account was inflated by the approved rate of 14.9%

This package includes adjustments to State Government Services Charges, including the State Data Center (reflected in both Telecommunications and Data Processing), based on the DAS Price list published as part of the budget instructions. Changes included are in assessment based charges and standard inflation; Data Center increases about standard inflation are included in Package 032.

Rent for Headquarters was increased based on Uniform Rent rates; the commercial lease for Reservations Northwest was increased by the allowable commercial lease rate of 6.0%.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 031 Standard Inflation

63400-200-10-00-00000
Central Services

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
4100	Instate Travel								1,153	1,793			2,946
4125	Out of State Travel								9	14			23
4150	Employee Training								1,096	1,704			2,800
4175	Office Expenses								5,783	6,561			12,344
4200	Telecommunications								6,474	10,066			16,540
4225	State Gov. Service Charges								(19,988)	(33,730)			(53,718)
4250	Data Processing								8,547	9,680			18,227
4275	Publicity and Publications								104	163			267
4300	Professional Services								16,532	25,707			42,239
4315	IT Professional Services								3,880	6,034			9,914
4375	Employee Recruitment and Develop								132	205			337
4425	Facilities Rental and Taxes								25,081	39,000			64,081
4450	Fuels and Utilities								132	205			337
4475	Facilities Maintenance								199	310			509
4575	Agency Program Related S and S								1,628	1,722			3,350
4650	Other Services and Supplies								2,932	4,575			7,507
4700	Expendable Prop 250 - 5000								1,834	2,456			4,290
4715	IT Expendable Property								5,452	5,375			10,827
Total Services and Supplies								-	**60,980**	**81,840**	-	-	**142,820**
CAPITAL OUTLAY													
5600	Data Processing Hardware								811	1,261			2,072
Total Capital Outlay								-	**811**	**1,261**	-	-	**2,072**
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$61,791**	**$83,101**	**$0**	**$0**	**$144,892**
TOTAL POSITIONS/FTE			_____ Pos		_____ FTE								

Central Services

032 Above Standard Inflation

Package Description

This package contains increases for the estimated charges from the State Data Center related to Data Processing and Telecommunications that are above the standard inflation factor of 2.4% allowable increase.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 032 Above Standard Inflation

63400-200-10-00-00000
Central Services

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
4200	Telecommunications								32,375	50,342			82,717
4250	Data Processing								175,996	185,282			361,278
Total Services and Supplies								-	**208,371**	**235,624**	-	-	**443,995**
CAPITAL OUTLAY													
5600	Data Processing Hardware												-
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$208,371**	**$235,624**	**$0**	**$0**	**$443,995**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Central Services

060 Technical Adjustments

Package Description

This package makes an adjustment within the Services and Supplies category. In order to fully and appropriately fund the line item for Facilities Rent, this line item is increased while the line item for IT Expendable Property is reduced. The net impact is zero. Rent paid in this budget is for OPRD Headquarters in Salem and the charge is DAS Uniform Rent.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 060 Technical Adjustments

63400-200-10-00-00000
Central Services

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
4425	Facilities Rental and Taxes								35,011	54,439			89,450
4715	IT Expendable Property								(35,011)	(54,439)			(89,450)
Total Services and Supplies								-	-	-	-	-	-
CAPITAL OUTLAY													
5600	Data Processing Hardware												-
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	$0	$0	$0	$0	$0

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
PERSONAL SERVICES						
Lottery Funds	7,655,682	4,763,985	4,763,985	5,259,524	-	-
Other Funds	2,949,022	7,134,456	7,134,456	7,869,504	-	-
All Funds	10,604,704	11,898,441	11,898,441	13,129,028	-	-
SERVICES & SUPPLIES						
Lottery Funds	11,431,705	4,294,324	4,574,438	4,574,438	-	-
Other Funds	247,247	6,938,348	6,938,348	6,938,348	-	-
All Funds	11,678,952	11,232,672	11,512,786	11,512,786	-	-
CAPITAL OUTLAY						
Lottery Funds	437,950	33,799	33,799	33,799	-	-
Other Funds	-	52,555	52,555	52,555	-	-
All Funds	437,950	86,354	86,354	86,354	-	-
TOTAL LIMITED BUDGET (Excluding Packages)						
Lottery Funds	19,525,337	9,092,108	9,372,222	9,867,761	-	-
Other Funds	3,196,269	14,125,359	14,125,359	14,860,407	-	-
All Funds	22,721,606	23,217,467	23,497,581	24,728,168	-	-
AUTHORIZED POSITIONS	77	77	77	75	-	-
AUTHORIZED FTE	72.94	72.94	72.94	73.10	-	-
LIMITED BUDGET (Essential Packages)						
010 NON-PICS PSNL SVC / VACANCY FACTOR						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
PERSONAL SERVICES						
Lottery Funds	-	-	-	(104,218)	-	-
Other Funds	-	-	-	130,764	-	-
All Funds	-	-	-	26,546	-	-
021 PHASE-IN						
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	81,636	-	-
Other Funds	-	-	-	246,426	-	-
All Funds	-	-	-	328,062	-	-
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	60,980	-	-
Other Funds	-	-	-	81,840	-	-
All Funds	-	-	-	142,820	-	-
CAPITAL OUTLAY						
Lottery Funds	-	-	-	811	-	-
Other Funds	-	-	-	1,261	-	-
All Funds	-	-	-	2,072	-	-
032 ABOVE STANDARD INFLATION						
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	208,371	-	-

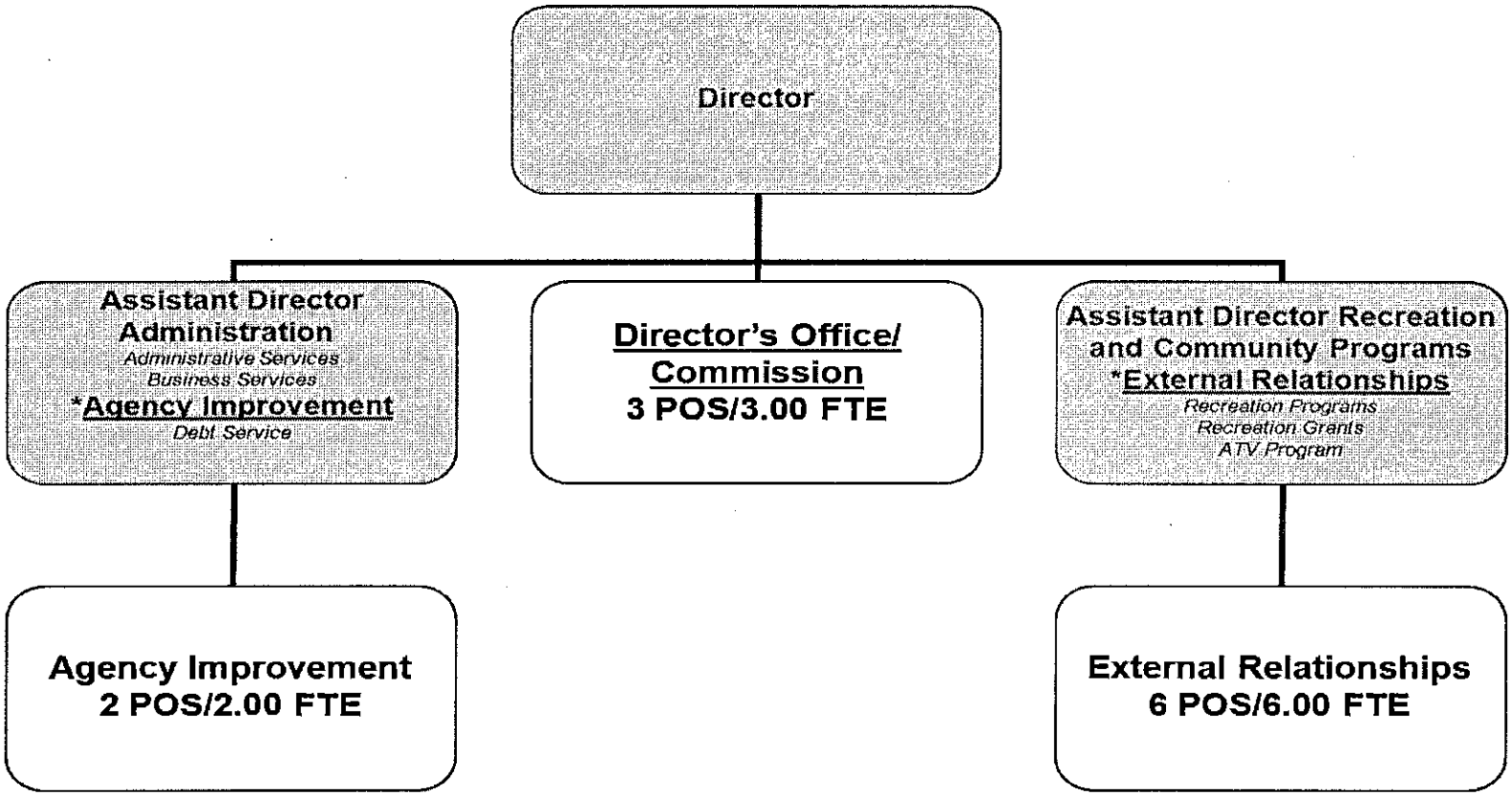
Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
Other Funds	-	-	-	235,624	-	-
All Funds	-	-	-	443,995	-	-
TOTAL LIMITED BUDGET (Essential Packages)						
Lottery Funds	-	-	-	247,580	-	-
Other Funds	-	-	-	695,915	-	-
All Funds	-	-	-	943,495	-	-
LIMITED BUDGET (Current Service Level)						
Lottery Funds	19,525,337	9,092,108	9,372,222	10,115,341	-	-
Other Funds	3,196,269	14,125,359	14,125,359	15,556,322	-	-
All Funds	22,721,606	23,217,467	23,497,581	25,671,663	-	-
AUTHORIZED POSITIONS	77	77	77	75	-	-
AUTHORIZED FTE	72.94	72.94	72.94	73.10	-	-
TOTAL LIMITED BUDGET (Including Packages)						
Lottery Funds	19,525,337	9,092,108	9,372,222	10,115,341	-	-
Other Funds	3,196,269	14,125,359	14,125,359	15,556,322	-	-
All Funds	22,721,606	23,217,467	23,497,581	25,671,663	-	-
AUTHORIZED POSITIONS	77	77	77	75	-	-
AUTHORIZED FTE	72.94	72.94	72.94	73.10	-	-
OPERATING BUDGET						
Lottery Funds	19,525,337	9,092,108	9,372,222	10,115,341	-	-
Other Funds	3,196,269	14,125,359	14,125,359	15,556,322	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
All Funds	22,721,606	23,217,467	23,497,581	25,671,663	-	-
AUTHORIZED POSITIONS	77	77	77	75	-	-
AUTHORIZED FTE	72.94	72.94	72.94	73.10	-	-
DEBT SERVICE (Excluding Packages)						
DEBT SERVICE						
Lottery Funds	4,093,009	4,261,181	4,261,181	3,969,970	-	-
TOTAL DEBT SERVICE (Excluding Packages)						
Lottery Funds	4,093,009	4,261,181	4,261,181	3,969,970	-	-
DEBT SERVICE (Current Service Level)						
Lottery Funds	4,093,009	4,261,181	4,261,181	3,969,970	-	-
TOTAL DEBT SERVICE (Including Packages)						
Lottery Funds	4,093,009	4,261,181	4,261,181	3,969,970	-	-
TOTAL BUDGET						
Lottery Funds	23,618,346	13,353,289	13,633,403	14,085,311	-	-
Other Funds	3,196,269	14,125,359	14,125,359	15,556,322	-	-
All Funds	26,814,615	27,478,648	27,758,762	29,641,633	-	-
AUTHORIZED POSITIONS	77	77	77	75	-	-
AUTHORIZED FTE	72.94	72.94	72.94	73.10	-	-

Director's Office

Program Description

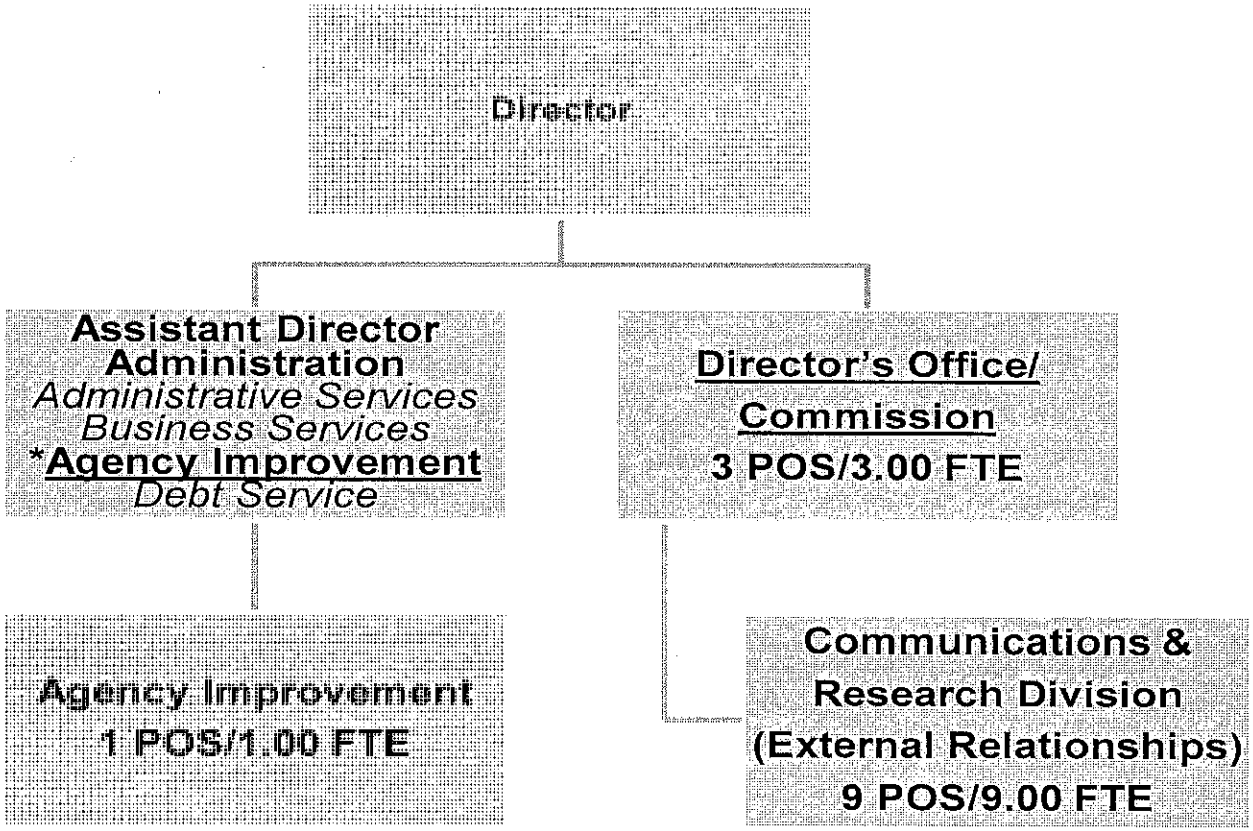
Oregon Parks and Recreation Department
Director's Office
2011-13



Oregon Parks and Recreation Department

Director's Office

2013-15



Budget Narrative

Executive Summary

The Director's Office is responsible for *executive leadership*, the proper functioning of various official *commissions*, overall evaluation and internal auditing of the agency's performance through a *quality assurance* function, and essential agency *communications*.

Program Description

The Director's Office oversees agency operations and provides *executive leadership* and strategic direction to department programs and operations. The Director also represents the Department with the Governor and the Governor's Policy Advisors, before the Oregon Legislature, in cooperative efforts with other state natural resource agencies. The Director administers several official commissions, including the governor-appointed Oregon State Parks and Recreation Commission, created by the State Legislature in 1989 to establish policies, adopt rules necessary to execute the duties of the Department, set fees, acquire property, promote the state's outdoor recreation policy, and appoint the OPRD Director.

The *quality assurance* program coordinates agency policies, procedures and rules, reviews agency programs and conducts annual internal audits.

The *communications program* manages media and public communications, conducts basic customer and market research and works in coordination with the quality assurance program to improve agency rulemaking and policy development.

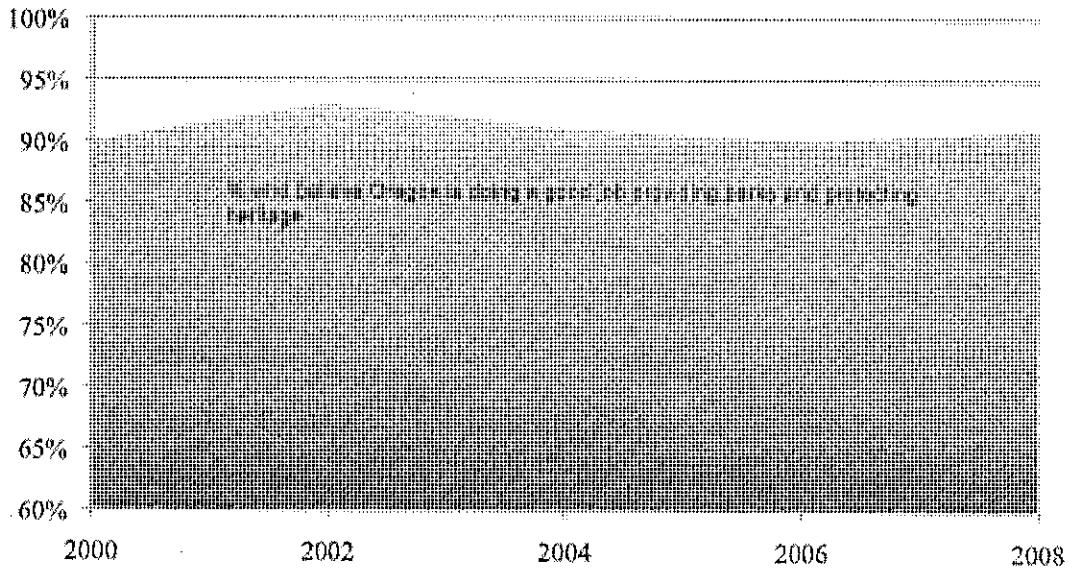
Program Justification and Link to 10-Year Outcome

The agency's other five programs—Direct Services, Central Services, Community Support and Grants, Park Development, and Oregon State Fair and Exposition—are united under the leadership of the Director's Office. Together with the Oregon State Parks and Recreation Commission, the Director's Office coordinates all other agency programs to accomplish four of the "Improving Government" goals:

1. Invest in Operational Efficiency Initiatives
2. Develop Flexible Service Delivery Models
3. Enhance Overall Online Service Delivery
4. Measure Performance with State Agency Scorecards

Program Performance

The effectiveness of the Director's Office is reflected in the performance of the agency's other five programs, but two performance measures demonstrate this program's outcomes. Oregonians hold an overall impression of their parks and heritage system, a reputation earned in part by the effective delivery of services by agency programs:



The Oregon State Parks and Recreation Commission has sustained a perfect record, meeting 100% of recommended Oregon best practices since it began measuring this performance measure in 2007.

Enabling Legislation/Program Authorization

ORS 390.131 Duties of director: The State Parks and Recreation Director is the executive head of the State Parks and Recreation Department and shall ... Be responsible to the State Parks and Recreation Commission for administration and enforcement of the duties, functions and powers imposed by law upon the commission and the department ... [and] Establish such administrative divisions as are necessary to carry out properly the commission's functions and activities.

Funding Streams

More than half the Director's Office budget is funded by Other Funds (mostly park visitor revenue), and slightly less than half is funded by constitutionally dedicated Lottery Fund.

Oregon Constitution, Article XV, Section 4a, Use of net proceeds from state lottery for parks and recreation areas: In each biennium the Legislative Assembly shall appropriate all of the moneys in the parks subaccount of the parks and natural resources fund ... to achieve all of the following:
Provide additional public parks, natural areas or outdoor recreational areas to meet the needs of current and future residents of the State of Oregon; Protect natural, cultural, historic and outdoor recreational resources of state or regional significance; Manage public parks, natural areas and outdoor recreation areas to ensure their long-term ecological health and provide for the enjoyment of current and future residents of the State of Oregon; and Provide diverse and equitable opportunities for residents of the State of Oregon to experience nature and participate in outdoor recreational activities in state, regional, local or neighborhood public parks and recreation areas.

Significant Proposed Program Changes from 2011-13

OPRD is proposing legislation to establish agreements with private, nonprofit organizations. Enabled with a flexible, accountable set of tools, OPRD will be able to further the strategic priorities of the state by allowing these organizations to solicit gifts, grants and donations for the public benefit on behalf of the Department.

Purpose, customers, and source of funding

The OPRD Commission and OPRD Director oversee Department operations and provide leadership to the Department's programs. The Communications and Research program provide information to the Department's customers, internal and external, via the Web and printed documents. The Quality Assurance program provides reviews and advice to various parts of the Department to assure that policy and procedure are being followed.

Expenditures by fund type, positions and full-time equivalents

Director's Office:

	Lottery	Other	Federal	Total Funds	Positions	FTE
Director's Office/Commission	560,604	749,305	0	1,309,909	3	3.00
External Relationships	1,218,727	1,949,634	0	3,168,361	9	9.00
Agency Improvement	94,781	128,307	0	223,088	1	1.00
Total	1,874,112	2,827,246	0	4,701,358	13	13.00

Activities, programs, and issues in the program unit base budget

The Director's Office consists of the following agency-wide programs:

Director's Office/Commission

- The Oregon Parks and Recreation Commission was created by the State Legislature in 1989 to establish policies, adopt rules necessary to execute the duties of the Department, set fees, acquire property, promote the state's outdoor recreation policy, and appoint the OPRD Director. Commissioners serve four-year terms. They are appointed by the Governor and confirmed by the State Senate.

- The agency Director oversees agency operations and provides leadership and strategic direction to Department programs and operations. The Director also represents the Department with the Governor and the Governor's Policy Advisors, before the Oregon Legislature, in cooperative efforts with other state natural resource agencies.

Quality Assurance

- Quality Assurance is responsible to:
  - Manage policy, procedure and rule coordination
  - Conduct agency wide risk assessment
  - Create annual audit plan
  - Complete adopted audit plan
  - Conduct agency program reviews

Communications and Research Division

- The Communication section aims to provide information that is useful and helpful for people who use parks and also to inspire others to go outside and play in a state or local outdoor recreation setting.
  - External and internal communications
  - Paid media campaigns
  - Web site content
  - Public and media relations
  - Statewide special event management
  - Graphic design and production
  - Publications
  - Map production
  - Exhibit creation and fabrication
  - Consultation on signage, interpretive writing and visual identity

- Outdoor recreation is central to the Oregon experience. Research is revealing that major segments of Oregon's population are not participating in outdoor recreation.
  - Researching trends in outdoor recreation
  - Statewide Comprehensive Outdoor Recreation Plan (SCORP)
  - Analysis of economic impact and visitor trends

Important background for decision makers. Include trends in caseload and workload

There are no trends in caseload or workload that are applicable for the Director's Office program

Expected results from the 2013-15 budget for the program unit.

The Director's Office helps to ensure that the Centennial Horizon principles and strategies come alive.

Centennial Horizon Principle 4 – Engage People Through Education and Outreach

- Expand Publications and general communications in Spanish

Centennial Horizon Principle 5 – Build the State Park System with Purpose and Vision

- Offer a web site, accessible by all members of the public, which identifies all recreation trails in Oregon, regardless of land management.

Revenue sources and proposed revenue changes

The Director's Office is funded by a standard mixture of Lottery funds and Other Funds (Park User Fees).

The Lottery funds are the Department's constitutionally dedicated share of the Parks and Natural Resource Fund. Lottery fund forecasts are provided by the Office of Economic Analysis.

Park User Fees are generated by Day Use and Overnight camping fees charged to park visitors. The Department forecasts this revenue source based on historical and future reservation data. An adjustment to selected camping rates is proposed in a policy package.

Proposed new laws that apply to the program unit

There are no new laws proposed that apply to the Director's Office.

Budget Narrative

Summary of 2013-15 Budget
Oregon Parks and Recreation Department

Director's Office	TOTALS			FUND TYPE					
	POS	FTE	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other	Nonlimited Federal
2011-13 LEGISLATIVELY ADOPTED BUDGET	11	11.00	3,667,192		1,445,191	2,222,001			
Emergency Board Actions (through 4/2012)			45,638		45,638				
2011-13 Legislatively Approved Budget	11	11.00	3,712,830		1,490,829	2,222,001			
Base Budget Adjustments:									
Net Cost of 2011-13 Position Actions:									
Administrative, Biennialized E-Board, Phase-Out	2	2.00	689,116		279,937	409,179			
Estimated Cost of 2013-15 Merit Increase									
Base Debt Service Adjustment									
Base Nonlimited Adjustment									
Capital Construction Adjustment									
Subtotal: 2013-15 Base Budget	13	13.00	4,401,946		1,770,766	2,631,180			
Essential Packages:									
Package No. 010									
Vacancy Factor (Increase)/Decrease			(14,192)		2,517	(16,709)			
Non-PICS Personal Service Increase/(Decrease)			31,902		(6,111)	38,013			
Subtotal			**17,710**		**(3,594)**	**21,304**			
Package No. 021/022									
021 - Phased-In Programs Excl. One-Time Costs			36,559			36,559			
022 - Phase-Out Programs and One-Time Costs									
Subtotal			**36,559**			**36,559**			
Package No. 031/032/033									
Cost of Goods & Services Increase/(Decrease)			51,755		20,924	30,831			
State Govt Service Charges Increase/(Decrease)									
Subtotal			**51,755**		**20,924**	**30,831**			
Package No. 040									
Mandated Caseload Increase/(Decrease)									
Package No. 050									
Fund Shifts									
Package No. 060									
Technical Adjustments			**193,388**		**86,016**	**107,372**			
Subtotal: 2013-15 Essential Budget Level	13	13.00	4,701,358		1,874,112	2,827,246			
2013-15 Essential Budget Level - Page 1 Subtotal	13	13.00	4,701,358		1,874,112	2,827,246			
Package No. 070									
Revenue Shortfalls									
Subtotal: 2013-15 Modified Essential Budget Level	13	13.00	4,701,358		1,874,112	2,827,246			

Budget Narrative

Emergency Board Packages: (List ORBITS Package uumber and title)									
Subtotal Emergency Board Packages									
Policy Packages: 101 Park Operating Costs 102 Customer Service & Facilities Maintenance 103 Community Recreation Grant Programs 104 Federal Funding for Oregon's Heritage 105 State Fair Management 106 Oregon Heritage Programs 107 Pet Friendly Accommodations 108 Rate Adjustments 109 ATV Program 110 Invest in Facilities Maintenance									
Subtotal Policy Packages									
Total: 2013-15 Budget	13	13.00	4,701,358		1,874,112	2,827,246			
Percent Change From 2011-13 Leg. Approved	18.2%	18.2%	26.6%	0.0%	25.7%	27.2%	0.0%	0.0%	0.0%
Percent Change From Essential Budget Level	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUES

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Estimated	2013-15 Agency Request	2013-15 Governor's Recommended	2013-15 Legislatively Adopted
Lottery Funds								
Interest Earnings	Lot							
Transfers-In								
Intrafund	Lot	1010			45,638			
From Department of Administrative Svcs	Lot	1107	1,007,951	1,445,191	1,445,191	1,874,112		
From Department of Forestry	Lot							
Transfers-Out								
Intrafund	Lot							
Dept. of Forestry	Lot							
Total Lottery Funds	Lot		1,007,951	1,445,191	1,490,829	1,874,112		
Other Funds - Limited								
Park User Fees	Oth	0255	129,653	2,222,001	2,222,001	2,827,246		
Other Nonbusiness Lic & Fees	Oth							
Charges for Services	Oth							
Rents and Royalties	Oth							
Interest Earnings	Oth							
Sales Income	Oth							
Donations and Contributions	Oth							
Other Revenues	Oth							
Transfers-In								
Intrafund	Oth							
Oregon Military Department	Oth							
From Marine Board	Oth							
Oregon Dept of Energy	Oth							
OR Business Development	Oth							
From Oregon Department of Transportation	Oth							
From Dept of Fish/Wildlife	Oth							

DETAIL OF LOTTERY FUNDS, OTHER FUNDS AND FEDERAL FUNDS REVENUES

Source	Fund	ORBITS Revenue Acct	2009-11 Actual	2011-13 Legislatively Adopted	2011-13 Estimated	2013-15 Agency Request	2013-15 Governor's Recommended	2013-15 Legislatively Adopted
Transfers-Out								
Intrafund	Oth							
To Counties	Oth							
To Oregon Department of Transportation	Oth							
To OR Business Development	Oth							
To Dept. of Agriculture	Oth							
To Dept. of Forestry	Oth							
Transfer to State Police	Oth							
Total Other Funds	Oth		129,653	2,222,001	2,222,001	2,827,246		
Federal Funds (Limited)								
Federal Funds	Fed							
Oregon Department of Transportation	Fed							
Oregon Military Dept	Fed							
Oregon Dept of Energy	Fed							
Community Colleges & Workforce Develop	Fed							
Total Federal Funds - Limited	Fed							
TOTAL LIMITED			1,137,604	3,667,192	3,712,830	4,701,358		
Lottery, Other, and Federal Funds			1,137,604	3,667,192	3,712,830	4,701,358		

Director's Office

010 Non-PICS Psnl Svc / Vacancy Factor

Package Description

This package includes standard inflation of 2.4% on non PICS generated accounts unless otherwise described below:

- Mass Transit – adjustment to .6% of subject salary and wages
- Pension Obligation Bonds – amount required for payment of bonds as calculated by the Department of Administrative Services (DAS).
- Vacancy Savings – an amount calculated based on the previous biennium's turnover rate.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 010 Non-PICS Psnl Svc/Vacancy Factor

63400-100-10-00-00000
Directors Office

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
				Salaries & Wages					-	-			-
				Temporary Appointments					188	292			480
				All Other Differential					376	584			960
				Public Employees Retire Cont					74	115			189
				Pension Bond Contribution					(7,588)	35,856			28,268
				Social Security Taxes					43	67			110
				Mass Transit Tax					796	1,099			1,895
				Vacancy Savings					2,517	(16,709)			(14,192)
Total Personal Services								-	(3,594)	21,304	-	-	17,710
SERVICES AND SUPPLIES													
Total Services and Supplies								-	-	-	-	-	-
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	($3,594)	$21,304	$0	$0	$17,710
TOTAL POSITIONS/FTE				Pos		FTE							

Director's Office

021 Phase In

Package Description

This package restores the 3.5% of agency budgets reduced during the 2011 Legislative session. The reduction was a hedge against declining General and Lottery fund revenue projections; however, it was also applied to Other Funds. While revenue forecasts did decline, OPRD was allowed to restore $1.7M in Lottery Funds during the February 2012 session. This package restores the remaining Lottery and Other Funds.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 021 Phase-in

63400-100-10-00-00000
Directors Office

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
4575	Agency Program Related S and S									36,340			36,340
4650	Other Services and Supplies									219			219
Total Services and Supplies								-	-	36,559	-	-	36,559
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	$0	$36,559	$0	$0	$36,559
TOTAL POSITIONS/FTE		_____ Pos			_____ FTE								

Director's Office

031 Standard Inflation Adjustments

Package Description

This package includes standard inflation of 2.4% for all Services and Supplies, Capital Outlay and Special Payments unless noted below.

- Professional Services and IT Professional Services accounts were inflated by the approved rate of 2.8%
- Attorney General account was inflated by the approved rate of 14.9%

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 031 Standard Inflation

63400-100-10-00-00000
Directors Office

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
Total Personal Services								-	-	-	-	-	-
SERVICES AND SUPPLIES													
4100	Instate Travel								967	1,505			2,472
4125	Out of State Travel								89	139			228
4150	Employee Training								509	792			1,301
4175	Office Expenses								244	379			623
4200	Telecommunications								30	47			77
4250	Data Processing								102	158			260
4275	Publicity and Publications								6,408	9,964			16,372
4300	Professional Services								704	1,094			1,798
4325	Attorney General								7,408	11,518			18,926
4375	Employee Recruitment and Develop								179	278			457
4475	Facilities Maintenance								45	70			115
4575	Agency Program Related S and S								4,014	4,538			8,552
4650	Other Services and Supplies								102	157			259
4700	Expendable Prop 250 - 5000								123	192			315
Total Services and Supplies								-	**20,924**	**30,831**	-	-	**51,755**
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$20,924**	**$30,831**	**$0**	**$0**	**$51,755**
TOTAL POSITIONS/FTE				Pos		FTE							

Director's Office

060 Technical Adjustments

Package Description

During the 2011-13 biennium, the Department made a few adjustments to its internal organization structure. This package makes the necessary adjustments in the budget structure. Positions impacted by the changes were moved during the 2011-13 biennium; adjustments in this package are for non PICS generated line items plus services and supplies.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Package No. 060 Technical Adjustments

63400-100-10-00-00000
Directors Office

PERSONAL SERVICES

Classification No.	Group by Classification Name	# of Pos.	FTE	SR	Avg. Step	Avg. Salary	Avg. OPE	GF	LF	OF	FF	OF (Non-Ltd.)	All Funds
				Salaries & Wages					-	-			-
				Temporary Appointments					414	646			1,060
				Overtime Payments					1,043	1,622			2,665
				Public Employees Retire Cont					206	320			526
				Pension Bond Contribution					17,389	951			18,340
				Social Security Taxes					112	173			285
				Mass Transit Tax					8	13			21
Total Personal Services								-	**19,172**	**3,725**	-	-	**22,897**
SERVICES AND SUPPLIES													
4100	Instate Travel								6,853	14,689			21,542
4150	Employee Training								2,002				2,002
4175	Office Expenses								9,277	13,666			22,943
4200	Telecommunications								428	667			1,095
4250	Data Processing								37	57			94
4275	Publicity and Publications								26	48			74
4300	Professional Services								25,275	39,303			64,578
4450	Fuels and Utilities								104	162			266
4575	Agency Program Related S and S								21,841	33,500			55,341
4650	Other Services and Supplies								1,001	1,555			2,556
Total Services and Supplies								-	**66,844**	**103,647**	-	-	**170,491**
CAPITAL OUTLAY													
Total Capital Outlay								-	-	-	-	-	-
SPECIAL PAYMENTS													
Total Special Payments								-	-	-	-	-	-
TOTAL REQUESTS								-	**$86,016**	**$107,372**	**$0**	**$0**	**$193,388**

TOTAL POSITIONS/FTE _____ Pos _____ FTE

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
LIMITED BUDGET (Excluding Packages)						
PERSONAL SERVICES						
Lottery Funds	727,518	882,186	882,186	1,162,123	-	-
Other Funds	40,001	1,346,569	1,346,569	1,755,748	-	-
All Funds	767,519	2,228,755	2,228,755	2,917,871	-	-
SERVICES & SUPPLIES						
Lottery Funds	180,433	563,005	608,643	608,643	-	-
Other Funds	69,752	875,432	875,432	875,432	-	-
All Funds	250,185	1,438,437	1,484,075	1,484,075	-	-
CAPITAL OUTLAY						
Lottery Funds	100,000	-	-	-	-	-
Other Funds	19,900	-	-	-	-	-
All Funds	119,900	-	-	-	-	-
TOTAL LIMITED BUDGET (Excluding Packages)						
Lottery Funds	1,007,951	1,445,191	1,490,829	1,770,766	-	-
Other Funds	129,653	2,222,001	2,222,001	2,631,180	-	-
All Funds	1,137,604	3,667,192	3,712,830	4,401,946	-	-
AUTHORIZED POSITIONS	11	11	11	13	-	-
AUTHORIZED FTE	11.00	11.00	11.00	13.00	-	-
LIMITED BUDGET (Essential Packages)						
010 NON-PICS PSNL SVC / VACANCY FACTOR						

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
PERSONAL SERVICES						
Lottery Funds	-	-	-	(3,594)	-	-
Other Funds	-	-	-	21,304	-	-
All Funds	-	-	-	17,710	-	-
021 PHASE-IN						
SERVICES & SUPPLIES						
Other Funds	-	-	-	36,559	-	-
031 STANDARD INFLATION						
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	20,924	-	-
Other Funds	-	-	-	30,831	-	-
All Funds	-	-	-	51,755	-	-
060 TECHNICAL ADJUSTMENTS						
PERSONAL SERVICES						
Lottery Funds	-	-	-	19,172	-	-
Other Funds	-	-	-	3,725	-	-
All Funds	-	-	-	22,897	-	-
SERVICES & SUPPLIES						
Lottery Funds	-	-	-	66,844	-	-
Other Funds	-	-	-	103,647	-	-
All Funds	-	-	-	170,491	-	-

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
TOTAL LIMITED BUDGET (Essential Packages)						
Lottery Funds	-	-	-	103,346	-	-
Other Funds	-	-	-	196,066	-	-
All Funds	-	-	-	299,412	-	-
LIMITED BUDGET (Current Service Level)						
Lottery Funds	1,007,951	1,445,191	1,490,829	1,874,112	-	-
Other Funds	129,653	2,222,001	2,222,001	2,827,246	-	-
All Funds	1,137,604	3,667,192	3,712,830	4,701,358	-	-
AUTHORIZED POSITIONS	11	11	11	13	-	-
AUTHORIZED FTE	11.00	11.00	11.00	13.00	-	-
TOTAL LIMITED BUDGET (Including Packages)						
Lottery Funds	1,007,951	1,445,191	1,490,829	1,874,112	-	-
Other Funds	129,653	2,222,001	2,222,001	2,827,246	-	-
All Funds	1,137,604	3,667,192	3,712,830	4,701,358	-	-
AUTHORIZED POSITIONS	11	11	11	13	-	-
AUTHORIZED FTE	11.00	11.00	11.00	13.00	-	-
OPERATING BUDGET						
Lottery Funds	1,007,951	1,445,191	1,490,829	1,874,112	-	-
Other Funds	129,653	2,222,001	2,222,001	2,827,246	-	-
All Funds	1,137,604	3,667,192	3,712,830	4,701,358	-	-
AUTHORIZED POSITIONS	11	11	11	13	-	-

Program Unit Appropriated Fund Group and Category Summary
2013-15 Biennium
Directors Office

Version: V - 01 - Agency Request Budget
Cross Reference Number: 63400-100-10-00-00000

Description	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Leg Approved Budget	2013-15 Agency Request Budget	2013-15 Governor's Rec. Budget	2013-15 Leg Adopted Budget
AUTHORIZED FTE	11.00	11.00	11.00	13.00	-	-
TOTAL BUDGET						
Lottery Funds	1,007,951	1,445,191	1,490,829	1,874,112	-	-
Other Funds	129,653	2,222,001	2,222,001	2,827,246	-	-
All Funds	1,137,604	3,667,192	3,712,830	4,701,358	-	-
AUTHORIZED POSITIONS	11	11	11	13	-	-
AUTHORIZED FTE	11.00	11.00	11.00	13.00	-	-

Parks and Recreation Department

Facilities Maintenance

While facilities maintenance is often associated with buildings, for OPRD facilities maintenance also includes a variety of other assets such as roads, water treatment plants and sewer systems. All of these facilities require routine, preventive and major maintenance. OPRD has created a management system called the HUB to track maintenance tasks and projects; this internet based system tracks asset inventory, procurement and project management. There are approximately 45,000 assets statewide and each asset has its own preventive maintenance calendar.

The Department budgets for deferred, preventive and major maintenance plus enhancements are primarily part of the Park Development program. The working capital necessary to develop the park system comes predominantly from constitutionally-dedicated Lottery funds, but also from user-fee generated revenues (other funds) and grants (federal funds). Facility investment addresses needs for long-term investment in park infrastructure by making overdue repairs from deferred maintenance, improving and expanding parks to meet future needs, and applying value-added facility designs that use long-life, efficient fixtures and techniques. Overall costs for the program are driven by visitor expectations, and the increasing cost to repair or replace facilities built over the last 90 years, including a substantial number of facilities designed fifty years ago to serve one fifth of the number of visitors who currently enjoy the state park system.

Prior to the approval of Measure 66 (1998), the Department had a substantial backlog of deferred maintenance; in 1999 it was estimated to be $97 million which is $131 million in 2011 dollars. The addition of lottery funds has allowed the Department to address a significant part of its deferred maintenance and complete more routine and preventive maintenance. However, due to declining availability of lottery funding for deferred maintenance projects and the regularly growing maintenance need in an aging system, the current amount of deferred maintenance based on most recent estimates is $77 million.

Facilities Maintenance Summary Report

AGENCY: Oregon Parks and Recreation Department
Agency #: 63400

Value of Buildings and Building Improvements		Facilities Operations and Maintenance (O&M) Budget		
Cost of Buildings (as reported to Risk Management)	6/30/11 Replacement Value (Risk Management)	Personal Services	Services & Supplies	Total
$ 96,292,202	**$ 280,607,567**	$ 15,029,167	$ 5,769,510	$ 20,798,677

Total Sq. Ft. of Bldgs: 1,897,950 sq. ft. **2013-15 Maint. Budget (no janitorial or utility)** **Utilities Budget: $5,530,329**

÷ Square Feet of building: $ 10.96 sq. ft.

Total Outstanding Deferred Maintenance			Deferred Maintenance Budget 2013-15			
	Categories 1-2	Categories 3-5	Total	Personal Services	Services & Supplies	Capital Outlay
As of 6/30/11	$ 2,748,000	$ 13,427,059				
Projected 6/30/12	$ 2,748,000	$ 13,427,059	$ 2,748,000	$ 1,871,663	$ 728,220	$ 148,117

Briefly describe the software (or manual process) used to identify routine (including preventative) facility maintenance needs.

OPRD has an asset management system we have name "Hub". The Hub is a department created internet based Maintenance Management, Asset Inventory, Procurement and Project Management system. The system contains approximately 45,000 assets statewide with each asset having its own preventive maintenance calendar. ORPD has trained both field staff and headquarters staff on how to use the system.

What data elements do you track with software (or manual process) described above?

OPRD tracks asset fields/details based on the identified asset type. OPRD tracks the maintenance history, preventive maintenance tasks, maintenance schedule, utility usage, GIS locations, asset linkage/components to other assets, financial information (acquisition cost, estimated life, deprecated value, replacement cost, acquisition year), historic status, project history, procurement related purchases, end of life tracking.

Briefly describe how the facilities maintenance budget is developed (note whether software (or manual process) described above is used in budget development.

OPRD's Hub system has a budget management component. The budget is managed by the Project Review Board, which is comprised

of Region Managers, Engineering staff and other Division Managers, which provides recommendations on project selection criteria, validate selections of projects, and recommend program changes. A 3-biennia project list and schedule (six year plan) has been developed/maintained and is updated each biennium. In order to address the most critical repairs, funding is allocated on a statewide basis. Any targeted projects that fall below the budget line for current biennium are plugged into the next biennium as a top priority project.

Briefly describe the system or process used to identify Deferred Maintenance *(e.g.; staff makes an annual estimate based on periodic assessments; evaluation of facilities using contract structural engineering firm, etc.)*

Field staffs make assessments and enter the information into the Hub to establish the deferred maintenance. The Hub has a cost estimator that uses industry standards and past costs to develop estimates. Projects are then refined by the Engineering staff for both cost and scope.

Briefly describe the process to provide funding for facilities maintenance. (e.g.; biennial appropriation; assessment to applicable programs to sustain a Capital Maintenance/ Improvement Fund authorized under ORS 276.285(2); etc.)

Funding for facilities maintenance in OPRD's budget is in several places. A portion of Park User Fees (3%) is set aside for Preventative Maintenance. The Department budgets dedicated Lottery funds for deferred, routine, preventative and major maintenance in the Park Development budget.

Facilities Operations and Maintenance Report

(Excluding facilities improvements and deferred maintenance)

AGENCY Name: Oregon Parks and Recreation Department
Agency #: 63400

	2009-11 Actuals	FTE	Leg Approved 2011-13	FTE	2011-13 Estimates	FTE	2013-15 Budget	FTE
General Fund								
Personal Serv - Util & Janitorial	$		$		$		$	
Personal Services - Maintenance	$		$		$		$	
S&S - Utilities & Janitorial	$		$		$		$	
S&S - Maintenance	$		$		$		$	
GF Subtotal	$		$		$		$	
Lottery Funds								
Personal Serv - Util & Janitorial	$ 8,134,516	63.46	$12,500,761	94.50	$12,500,761	94.50	$14,280,240	96.53
Personal Services - Maintenance	$ 4,446,456	25.70	$ 5,054,621	38.32	$ 5,054,621	38.32	$ 5,775,426	39.15
S&S - Utilities & Janitorial	$ 4,882,768		$ 3,101,596		$ 3,101,596		$ 3,735,559	
S&S - Maintenance	$ 1,946,088		$ 1,236,910		$ 1,236,910		$ 1,491,952	
LF Subtotal	$19,409,828	89.16	$21,893,888	132.82	$21,893,888	132.82	$25,283,177	135.68
Other Funds								
Personal Serv - Util & Janitorial	$21,399,265	166.90	$20,604,858	154.49	$20,604,858	154.49	$22,882,122	153.12
Personal Services - Maintenance	$ 8,653,569	67.56	$ 8,312,218	62.56	$ 8,312,218	62.56	$ 9,226,559	61.97
S&S - Utilities & Janitorial	$10,096,233		$ 7,445,862		$ 7,445,862		$ 9,834,564	
S&S - Maintenance	$ 3,953,553		$ 2,897,703		$ 2,897,703		$ 3,873,206	
OF Subtotal	$44,102,620	234.46	$39,260,641	217.05	$39,260,641	217.05	$45,816,451	215.09
Federal Funds								
Personal Serv - Util & Janitorial	$ 2,708	0.02	$ 68,312	0.53	$ 68,312	0.53	$ 66,718	0.46
Personal Services - Maintenance	$135,306	0.01	$ 27,829	0.22	$ 27,829	0.22	$ 27,182	0.19
S&S - Utilities & Janitorial	$332,111		$ 967,923		$ 967,923		$ 992,500	
S&S - Maintenance	$135,306		$ 394,340		$ 394,340		$ 404,352	
FF Subtotal	$605,431	0.03	$1,458,404	0.75	$1,458,404	0.75	$1,490,752	0.65
Total All Funds	**$64,117,879**	**323.65**	**$62,612,933**	**350.62**	**$62,612,933**	**350.62**	**$72,590,380**	**351.42**

Budget Narrative

The Facilities Operations and Maintenance budget includes costs to operate and maintain facilities and keep them in repair including utilities, janitorial and maintenance costs. Maintenance costs are categorized as external building (roof, siding, windows, etc.); interior systems (electrical, mechanical, interior walls, doors, etc.); roads and ground (groundskeeper, parking lots, sidewalks, etc.) and centrally operated systems (electrical, mechanical, etc.). Agencies with significant facilities may include support staff if directly associated with facilities maintenance activities. Do not include other overhead costs such as accounting, central government charges, etc.

Facilities Deferred Maintenance Detail Report

AGENCY: Oregon Parks and Recreation Department
Agency #: 63400

Building Name or Identifier	Replacement Value (as of 6/30/11)	2013-15 Deferred Maintenance Budget for this Facility	Total O/S Deferred Maint. (projected) (as of 6/30/12)	Outstanding Deferred Maintenance (projected) by Category 1 - 2	3 - 5
Facilities > $1 million (attach additional sheets if necessary)					
Show Horse Barn (State Fair)	$1,081,896	$	$	$	$
Crissey Field Welcome/Visitor Center	$3,612,878	$	$	$	$
DeSantis Lodge House	$1,431,603	$	$45,000	$45,000	$
Poultry Building (State Fair)	$1,523,636	$	$	$	$
Champoeg Visitor Center	$1,742,995	$	$	$	$
Multi Purpose Pavilion (State Fair)	$12,894,207	$	$	$	$
Beef Barn (State Fair)	$1,775,153	$	$	$	$
4-H / FFA Barn (State Fair)	$1,838,694	$	$	$	$
Yaquina Bay Lighthouse	$2,172,188	$	$250,000	$250,000	$
Silver Falls Lodge – South Falls	$2,325,374	$	$8,000	$8,000	$
4-H Auditorium (State Fair)	$2,782,993	$	$	$	$
Fort Stevens Registration Booth	$2,772,220	$	$	$	$
From attached Sheets					
From page 2	$68,804,045	$	$700,000	$700,000	$
From page _____	$	$	$	$	$
Total Facilities > $1 million (total from detail above)	$104,757,882	$	$1,003,000	$1,003,000	$
Facilities < $1 million (total for all facilities < $1 million)	$175,849,685	$1,745,000	$15,172,054	$1,745,000	$13,427,059
Total all Facilities	**$280,607,567**	**$1,745,000**	**$16,175,059**	**$2,748,000**	**$13,427,059**

Facilities Deferred Maintenance Detail Report

AGENCY: Oregon Parks and Recreation Department
Agency #: 63400

Building Name or Identifier	Replacement Value (as of 6/30/11)	2013-15 Deferred Maintenance Budget for this Facility	Total O/S Deferred Maint. (projected) (as of 6/30/12)	Outstanding Deferred Maintenance (projected) by Category 1 - 2	3 - 5
Facilities > $1 million (Page 2)					
Cape Meares Lighthouse	$2,864,502	$	$	$	$
Silver Falls Youth Camp Dining Hall	$1,600,892	$	$50,000	$50,000	$
Cascade Hall (State Fair)	$2,085,662	$	$	$	$
Wolf Creek Tavern Inn	$3,460,294	$	$200,000	$200,000	$
Heceta Head Lighthouse	$4,176,640	$	$	$	$
Honeyman Day Use Store – Cleawox Lodge	$4,033,583	$	$	$	$
Silver Falls Conference Center Dining Hall – Smith Creek	$4,501,398	$	$	$	$
Coquille River Lighthouse	$3,227,338	$	$	$	$
Live Stock Pavilion (State Fair)	$4,719,657	$	$	$	$
Depoe Bay Whale Watching Building	$1,761,819	$	$	$	$
Columbia Hall (State Fair)	$5,452,422	$	$	$	$
Crown Point Vista House	$6,119,432	$	$	$	$
Thompsons Mill Building	$6,228,564	$	$375,000	$375,000	$
Jackman Long Building (State Fair)	$6,495,858	$	$	$	$
Horse Show Stadium (State Fair)	$10,032,312	$	$	$	$
Tryon Creek – Museum/Visitor Center	$1,021,267	$	$75,000	$75,000	$
Fort Stevens – Warehouse Shop	$1,022,405	$	$	$	$
	$	$	$	$	$
	$	$	$	$	$
	$	$	$	$	$
Total Page 2	$68,804,045	$	$700,000	$700,000	$

Audit Reports

Statewide Audit of Selected Financial Accounts for the Year Ended June 30, 2011

The audit was conducted to determine that selected accounts were presented fairly in accordance with generally accepted accounting principals in relation to the statewide financial statements. This report was issued January 18, 2011.

Audit Results:

It was determined the department had significant deficiencies in internal controls in the following:

- Methodology for accruing special payment expenditures could be strengthened

The Audits Division Recommends:

Department management consider analyzing historical data for payment trends and applying any other known factors that could assist them in developing an accrual methodology that more closely estimates only those expenditures reasonably expect within 90-days of fiscal year end.

Agency Response:

The agency respectfully disagrees with the finding that our special payment accrual methodology is a significant deficiency. This is an accrual process that is adjusted with actual reimbursements after a ninety day period. We feel this issue poses little risk to our financial representation. However, we generally agree with the recommendation to develop an accrual methodology that more closely estimates only those expenditures reasonably expected within ninety days of fiscal year end.

Statewide Audit of Selected Financial Accounts for the Year Ended June 30, 2010

The audit was conducted to determine that selected accounts were presented fairly in accordance with generally accepted accounting principals in relation to the statewide financial statements. This report was issued December 22, 2010.

Audit Results:

No deficiencies in internal control over financial reporting that would be considered a material weakness were identified. The audit did identify the following other matter that is an opportunity to strengthen internal controls but is not considered bo be a significant deficiency or a material weakness.

- Perform more thorough review of transactions. Management has established and implemented controls within the department to ensure that transactions are accurate and properly recorded in the state's financial system. However, during the audt there were instances where the established controls did not function as intended.
    - Park User Fees
    - Special Payments
    - Buildings and Building Improvements

The Audits Division Recommends:

Management consider performing a more thorough review of transactions to ensure amounts are accurately recorded in the financial accounting system.

Agency Response:

OPRD has reviewed the report and we agree with the information in the report that pertains to Parks and Recreation. No written response was required from management.

Multi-Agency Audit: Agencies Should Explore Opportunities to Earn Purchase Card Rebates

The purpose of this audit was to assess purchase card rebate efforts and successes at six state agencies that are under the Department of Administrative Services; purchase card contract with US Bank. *Report No. 2010-12 Date: February 2010.*

Audit Results:

State agencies collectively met the spending requirement each of the six years analyzed, but earned only 25 percent of the available volume rebate because they did not make payments within the specified timeframe. Of the six agencies reviewed, two consistently earned the rebate in recent years and one was in the midst of a pilot project designed to help meet the specified payment timeframe.

The other three agencies considered some efforts to earn the rebate, but had not clearly identified and systematically evaluated the cost-effectiveness of all available strategies.

The Audits Division Recommends:

- The four agencies that missed the rebate periodically explore the available strategies and analyze the associated costs and benefits of obtaining the annual volume and performance purchase card rebates offered through US Bank.
- OPRD consider adjusting its billing cycle period, develop electronic tools to automate cost allocation, increase payment frequency for select units, and explore options for electronic payment and interim rebate reports.
- To assist in this effort, it's also recommended DAS:
    1. Ensure US Bank's annual rebate report data is provided to state agencies that participate in the purchase card program;
    2. Explore options with US Bank to provide interim rebate reports to state agencies;
    3. Provide state agencies with significant purchase card spending with the option to use the mail code electronic payment method in the state accounting system and work with them to ensure accuracy of mail code selection; and
    4. Periodically assess the costs and benefits of providing a widely available electronic payment system, negotiating new terms with the purchase card provider, or some other mechanism.

Agency Response:

OPRD generally agrees with the recommendations and will explore the options that are suggested. OPRD agrees that exploration and consideration of these options, in general, is prudent. We will consider the changes along with associated costs to determine if they are cost effective and we will, of course, implement the options that prove to be cost effective.

AFFIRMATIVE ACTION REPORT

Below are comparison charts of the OPRD Affirmative Action percentages based upon the 06/30/12 report distributed by DAS. Chart 1 summarizes the hiring percentage based upon OPRD as a whole with the benchmark established by DAS indicated by the line. Chart 2 reflects hiring percentages of OPRD Management only with the benchmark established by DAS indicated by the line.

CHART 1

EEO CATEGORY TOTAL AGENCY %	WOMEN TOTAL	POC* TOTAL	PWD** TOTAL
DAS BENCHMARK	48.64%	11.00%	2.23%
OPRD AA, 2008	46.78%	6.19%	1.41%
OPRD AA, 2010	41.95%	5.36%	1.39%
OPRD AA, 2012	41.76%	4.91%	1.22%

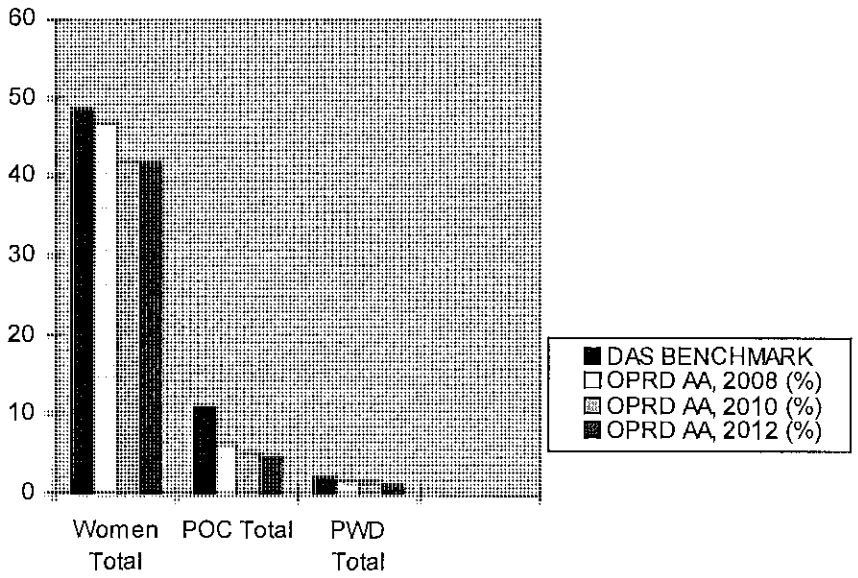
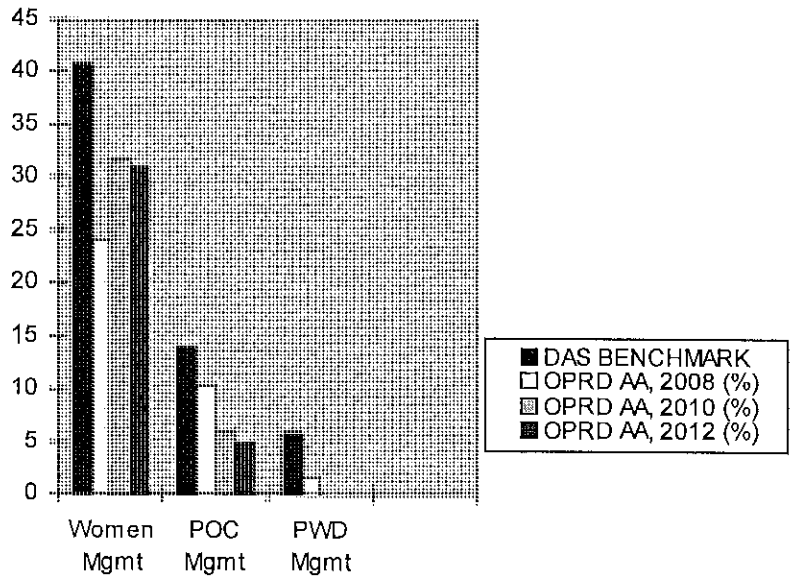


CHART 2

EEO CATEGORY TOTAL MGMT %	WOMEN MGMT	POC* MGMT	PWD** MGMT
DAS BENCHMARK	40.86%	13.97%	5.86%
OPRD AA, 2008	24.13%	10.34%	1.72%
OPRD AA, 2010	31.70%	5.98%	0.08%
OPRD AA, 2012	31%	5%	0%



ACRONYM KEY
POC ..... *Persons of Color* **PWD** .... *Persons with Disabilities* **EEO** ..... *Equal Employment Opportunity* **AA** ..... *Affirmative Action*

Action plan for 2013 - 2015

- Provide regular on-going training and education opportunities to managers and employees agency-wide.
- Reinforce management responsibility to OPRD's goal of promoting a diverse workforce.
- Market OPRD as an employer of choice – one who is committed to a diverse work environment and employee retention.

OPRD's on-going plan

- Foster principles of the employer of choice through diversity education and enhanced equal employment opportunities. Proactively lead on issues of equality and diversity and on the promotion of EEO/AA. This includes:
  - Ensure that all executive and management service employees have appropriate affirmative action and diversity responsibilities included in their position descriptions and annual performance evaluations;
  - Communicate and display the Affirmative Action Policy;
  - Distribute Human Resources updates including diversity topics.
- Create of an environment of increased cultural awareness including internal and external training opportunities and outreach. This includes:
  - Active participation and collaboration with Department of Human Services (DHS) and Oregon Department of Transportation (ODOT) in the Annual Diversity Conference;
  - Make certain that all employees are aware and encouraged to participate in diversity training and activities.
- Address recruitment and retention issues through outreach to local community groups and resources. This includes:
  - Increase career fair participation, utilization of web sites, community agencies, community leaders and schools to improve minority outreach to youth, people of color, people with disabilities and women;
  - Develop college and high school internship program to bring young people into the Park system to experience the potential career opportunities, improving outreach efforts, and bridge the gap expected due to future retirements.

HB 4131 Progress –

In April 2012, OPRD's supervisory/staff ratio was at 1:8. This was the benchmark. With the elimination of 10 supervisory positions as a result of reorganization, OPRD was able to move its ratio to 1:9, meeting the directive to move at least one full point by October 2012. OPRD has already begun to implement organizational changes to move an additional point later this year with the elimination of three supervisory field managers and 5 supervisory Fair managers. These changes will allow OPRD to move to a 1:10 ratio late this year, meeting the directive for an increase by one additional point for October 2013.

PARKS and RECREATION DEPARTMENT

Annual Performance Progress Report (APPR) for Fiscal Year (2011-2012)

Original Submission Date: 2012

Finalize Date: 8/1/2012

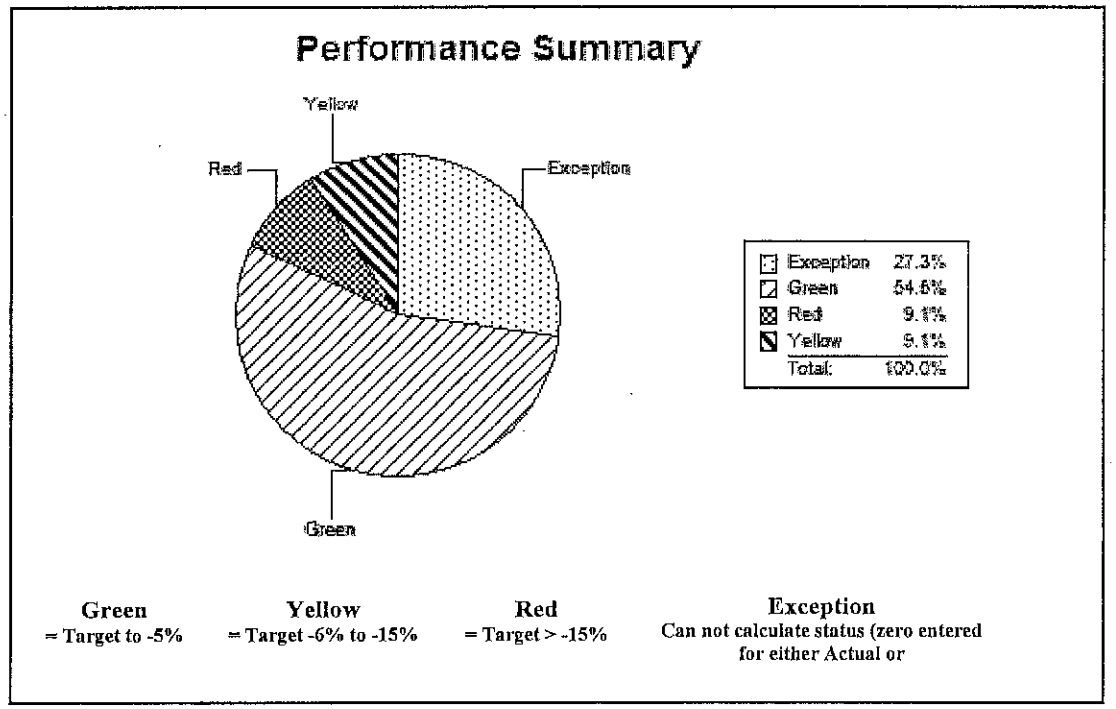
2011-2012 KPM #	2011-2012 Approved Key Performance Measures (KPMs)
1	PARK VISITATION - Visitors per acre of Oregon Parks and Recreation Department property.
2	HERITAGE PROGRAM BENEFITS - Number of properties, sites, or districts that benefit from an OPRD-managed heritage program.
3	Grant Programs - Percent of Oregon communities that benefit from an OPRD-managed grant program.
4	CITIZEN SATISFACTION - Percent of Oregonians who believe that Oregon is doing a "Very or Somewhat Good" job of providing parks and natural areas and preserving Oregon's heritage.
5	PROPERTY ACQUISITION - Recreation lands index: Park lands and waters acquired by OPRD as a percentage of total goal. (Linked to Oregon Benchmark #91)
6	ALTERNATIVE CAMPING FACILITIES - Percent of alternative camping opportunities per total campsites available.
7	FACILITIES BACKLOG - Percent reduction in facilities backlog since 1999.
8	CUSTOMER SATISFACTION – Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.
9	STATE FAIR REPEAT ATTENDANCE - Percentage of fairgoers who have visited the Oregon State Fair at least once every other year.
10	EXPOSITION EVENTS - Percentage increase in annual Exposition Center gross revenue.
11	COMMISSION BEST PRACTICES - Percent of total best practices met by the State Parks and Recreation Commission.

New Delete	Proposed Key Performance Measures (KPM's) for Biennium 2013-2015
	Title: **Rationale:**

PARKS and RECREATION DEPARTMENT	I. EXECUTIVE SUMMARY

Agency Mission: To provide and protect outstanding natural, scenic, cultural, historic and recreational sites for the enjoyment and education of present and future generations.

Contact: Tom Hughes	**Contact Phone:** 503-986-0780
Alternate: Tanya Crane	**Alternate Phone:** 503-986-0694



1. SCOPE OF REPORT

The majority of measures presented in this report relate specifically to the Department's role in outdoor recreation, natural resource, and heritage conservation in the state. Measures #4 and #8 assess Citizen and Customer Satisfaction, respectively. Effective January 1, 2006, the Oregon State Fair and Exposition Center (OSFEC) became part of the department. Measures 9 and 10 are related to the Annual Fair and Exposition Center, respectively. Measure 11, Commission Best Practices, was first assessed in Fall 2007 and results reported in the FY 2008 report.

2. THE OREGON CONTEXT

The Oregon Parks and Recreation Department is a leading provider of outdoor recreation, natural resource and heritage conservation in the state. These services are provided directly by the Department as well as through cooperative efforts with city, county and other local providers through grant programs and development of the Statewide Comprehensive Outdoor Recreation Plan (SCORP). The SCORP is the planning tool by which all Oregon recreation providers (state, federal, local, and private) catalogue and rank their recreation needs and affirm their respective roles. SCORP constitutes Oregon's basic five-year plan for outdoor recreation. The department has a direct link to Oregon Benchmark #91 which sets a goal of 35 acres of state owned parks per 1,000 Oregonians.

3. PERFORMANCE SUMMARY

In general, the department is achieving, or trending towards achievement of its goals. Of the eleven performance measures covered in this report, seven are on or above target, or trending towards targeted levels. These include the following: PARK VISITATION - Visitors per acre of OPRD property; HERITAGE PROGRAM BENEFITS - Number of properties, sites, or districts that benefit from an OPRD-managed heritage program; GRANT PROGRAMS - Percent of Oregon communities that benefit from an OPRD-managed grant program; PROPERTY ACQUISITION - Recreation lands index: Park lands and waters acquired by OPRD as a percentage of total goal; ALTERNATIVE CAMPING FACILITIES - Percent of alternative camping opportunities per total campsites available; FACILITIES BACKLOG - Percent reduction in facilities backlog since 1999; and CUSTOMER SATISFACTION - Percent of customers rating their satisfaction with the agency's customer services as good or excellent: overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information. One measure was not on target: EXPOSITION EVENTS - Percentage increase in annual Exposition Center gross revenue. Due to the economy, aging facilities and increasing operating costs, the Exposition Center revenues are continuing to trend downward (down 6% in FY 2012 from the prior year). The department is working with the OPRD Commission, the Governor's Office, the agricultural community and other legislative and key stakeholders to determine whether the state should continue funding the Exposition Center. Three performance measures were not updated this year: CITIZEN SATISTISFACTION - Percent of Oregonians who believe that Oregon is doing a Very or Somewhat Good job of providing parks and natural areas and preserving Oregons heritage (please note: the measurement was last reported in 2008 since the Progress Board was dissolved and the survey discontinued); STATE FAIR REPEAT ATTENDANCE - Percentage of fairgoers who have visited the Oregon State Fair at least once every other year (please note: this survey was not conducted in FY 2012 due to budgetary restrictions); and COMMISSION BEST PRACTICES - Percent of total best practices met by the State Parks and Recreation Commission (please note: this was not updated in FY 2012 because it coincided with the Director's performance evaluation).

4. CHALLENGES

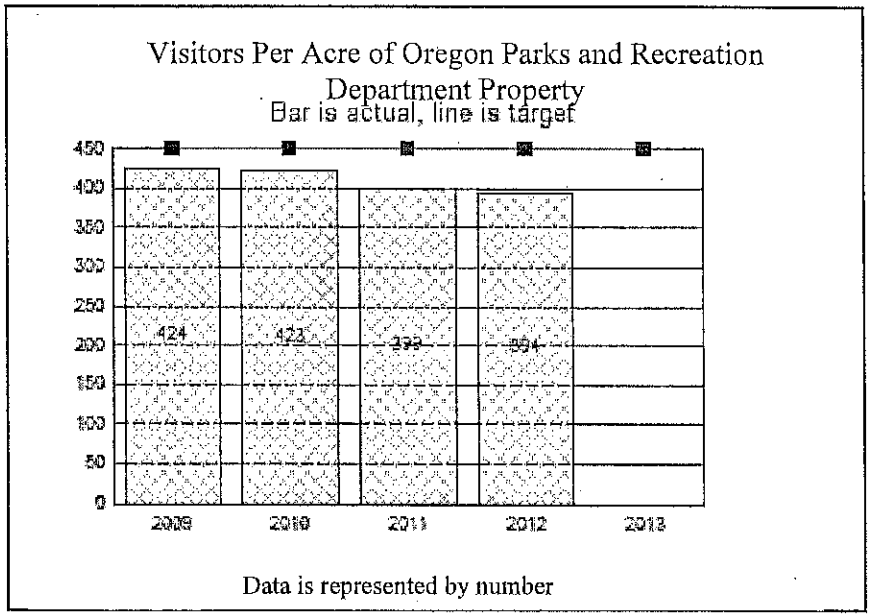
Demographic Trends: A rapidly increasing population, rapidly increasing diversity (both cultural and age) within the population, an increasing obesity rate associated with lack of healthful activity and changes in recreational interests will need to be addressed to ensure continued access to recreational opportunities for all Oregonians in the future. Competing demands for recreation and conservation: Increasing demands for outdoor recreation must be balanced in view of the need to acquire and conserve delicate ecosystems and habitats. Heritage Conservation: The Department will need to strengthen existing programs and evaluate the addition of new programs to protect the state's historic properties. Higher energy prices: Higher costs of electricity, natural gas, propane, and fuel will demand an ever greater share of agency resources. Increased fuel prices could impact both park and Fair/Expo visitation, resulting in lower revenues.

5. RESOURCES AND EFFICIENCY

The Department's 2011-13 Legislatively Approved Budget is $196,854,176.

PARKS and RECREATION DEPARTMENT	II. KEY MEASURE ANALYSIS

KPM #1	PARK VISITATION - Visitors per acre of Oregon Parks and Recreation Department property.	2009
Goal	To maintain a high degree of utilization of Department properties, while monitoring an optimal balance between recreation opportunities and natural resource protection.	
Oregon Context	Centennial Horizon, Principles 1 and 2. Also, Healthy Sustainable Surroundings - Oregon Benchmarks 89 and 91.	
Data Source	Day use and overnight visitation is tracked in the department's Financial Management System. This data, and the park acreage as reported annually to the National Association of State Park Directors, are used to calculate visitors per acre. All data is based on a Fiscal Year.	
Owner	John Potter, Assistant Director of Operations, 503-986-0729.	



1. OUR STRATEGY

Continue providing well-maintained Department properties and high quality visitor services, while assessing opportunities for acquiring more acreage.

2. ABOUT THE TARGETS

Performance on this measure should be considered in conjunction with trends in total visitation. Good performance would equate with visitation remaining high or increasing, but the ratio remaining constant or decreasing. A lower ratio represents a better visitor experience, overall. A low or declining ratio could indicate decreased attendance or increased land protection. A high or increasing ratio is indicative of either increased attendance or stasis in land protection or both. In the latter, the visitor experience would likely be in decline. The target is based on historical data and is considered a ceiling. A value in excess of the target would indicate that the visitor experience and natural resource protection are sub-optimal.

3. HOW WE ARE DOING

FY 2012 results are 394 visitors per acre which is a 1.3% decrease from 399 visitors per acre in FY 2011. The main contributing factors to this reduction are ongoing land acquisitions and unusually poor weather. The Department has continued to increase park acreage in order to best serve an increasing population while maintaining a quality visitor experience. The total visitation in FY 2012 was 42.8 million, a 1.5% decrease from FY 2011.

4. HOW WE COMPARE

According to the results of the most recent (FY 2011) National Association of State Park Directors survey, Oregon had the second highest number of visitors per acre in the country. The national median was 73 visitors per acre.

5. FACTORS AFFECTING RESULTS

Factors affecting the numerator (visitor attendance) include weather, economic conditions, perceived attractiveness of the recreational offering, and park closures (e.g., due to construction, etc.). Factors affecting the denominator (acreage) include availability of land for acquisition (e.g., willing sellers) and availability of funds for purchase.

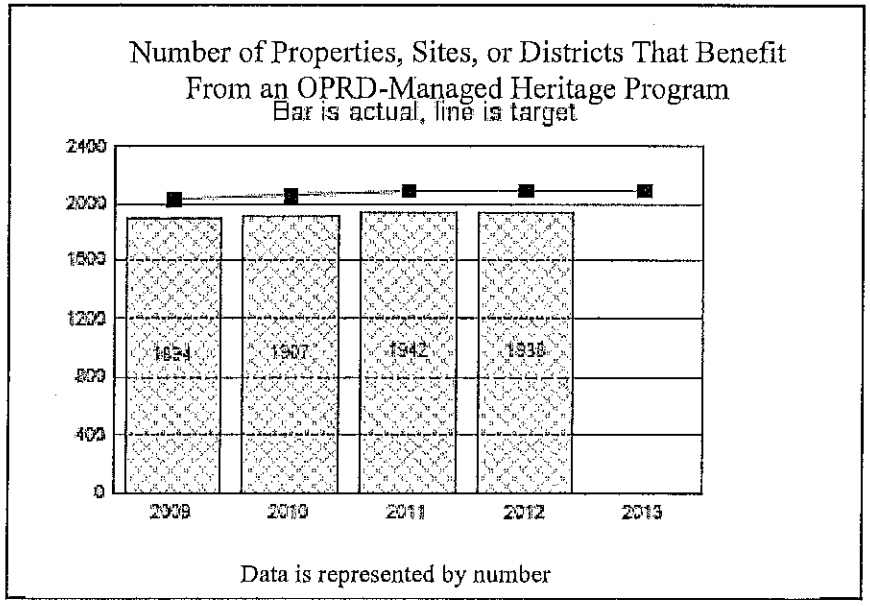
6. WHAT NEEDS TO BE DONE

The Department will continue to maintain high visitation to a moderately increasing land base with adequate attention to natural resource protection.

7. ABOUT THE DATA

The data are measured and reported by Fiscal Year. The information assists the Department in making decisions about future expansion of the system as park areas reach capacity, and keeping the balance between recreation opportunities and natural resource protection.

KPM #2	HERITAGE PROGRAM BENEFITS - Number of properties, sites, or districts that benefit from an OPRD-managed heritage program.	2009
Goal	To encourage broad participation in Heritage programs, including all geographical areas of the state and an appropriate mix of residential, commercial, public, and non-profit owned buidlings and sites.	
Oregon Context	Centennial Horizon, Principle 1. No link to a specific Oregon Benchmark.	
Data Source	Heritage Programs Division data, as verified by the National Register of Historic Places Office in Washington, D.C.	
Owner	Roger Roper, Assistant Director for Heritage Programs, 503-986-0677.	



1. OUR STRATEGY

To encourage broad participation in Heritage programs, including all geographical areas of the state and an appropriate mix of residential, commercial, public,

and non-profit owned buildings and sites.

2. ABOUT THE TARGETS

Our targets seek to expand the overall number of historic properties that benefit from OPRD heritage programs and to use annual results as an indicator of progress from year to year.

3. HOW WE ARE DOING

Overall we are doing well. The economic downturn has slowed historic site designations (fewer building restoration projects are underway), but in terms of our overall number and the annual increase we are close to where we expect and want to be. In comparison with neighboring states, we are doing quite well.

4. HOW WE COMPARE

Data from neighboring states are as follows (total # of historic properties / # of properties designated last year): OR: 1,938/ 19 CA: 2,541 / 48 WA: 1,459 / 13 ID: 1,023 / 6 NV: 369 / 2.

5. FACTORS AFFECTING RESULTS

The overall number and new designations are both slightly down from FY 2011 (1,942/22), but this is primarily due to better record-keeping that captured delistings that occurred in the past. Recently improved data systems have enabled us to reconcile 45 years of records in a relatively short time frame. This process is largely complete, and will result in greater accuracy of future projections.

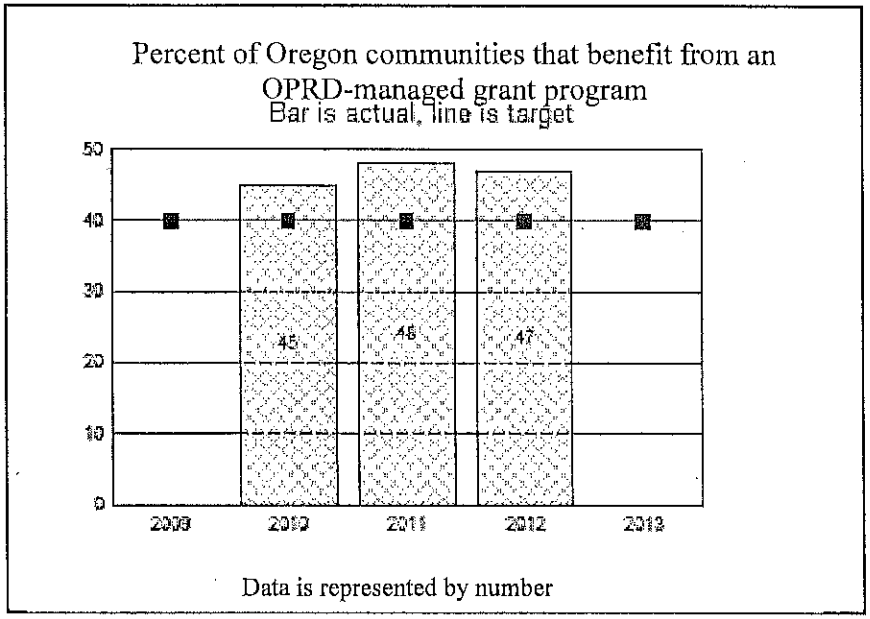
6. WHAT NEEDS TO BE DONE

The Department is continuing to focus on expanding and strengthening the local government partners whose activities account for much of the work reflected by this performance measure.

7. ABOUT THE DATA

The data are considered a bell-wether indicator of both the overall health of Oregon's historic preservation efforts and of the most recent year's level of activity in new historic preservation work. There are many other "project counts" that enumerate specific aspects of the state's historic preservation work, but the targets are the best overall indicator.

KPM #3	Grant Programs - Percent of Oregon communities that benefit from an OPRD-managed grant program.	2009
Goal	Benefit Oregon communities through the Department's various grant programs while achieving wide geographic distribution of grant	
Oregon Context	Centennial Horizon, Principles 1, 3, 4, 6, 7, and 8. Healthy Sustainable Surroundings - Benchmarks 89 and 91.	
Data Source	The denominator is the number of counties (36) and incorporated cities (242) in Oregon (total of 278). The numerator is an unduplicated count of those "communities" that received funding through an OPRD-managed grant program over a 2-year period.	
Owner	Roger Roper, Assistant Director, Heritage and Community Programs, 503-986-0677.	



1. OUR STRATEGY

Increase the number of Oregon communities served through Department -managed grant programs while ensuring meaningful results.

2. ABOUT THE TARGETS

Targets were calculated using recent grant program data. A target level of 40% of communities during a 2-year period was chosen.

3. HOW WE ARE DOING

FY 2012 results include an unduplicated count of the number of communities that were awarded Department grants awarded for FY 2011 and FY 2012. Results show that 47% of Oregon communities (131 of 278) have benefited from an OPRD-managed grant program over this time period. These results show that we have exceeded our 40% target level.

4. HOW WE COMPARE

The Department is unaware of relevant public standards related to this performance measure.

5. FACTORS AFFECTING RESULTS

Availability of grant funding, grant program requirements for local match and other local commitments, maximum allowable grant award amounts, number of grant applicants and geographic distribution of grant applicants are the factors that affect results.

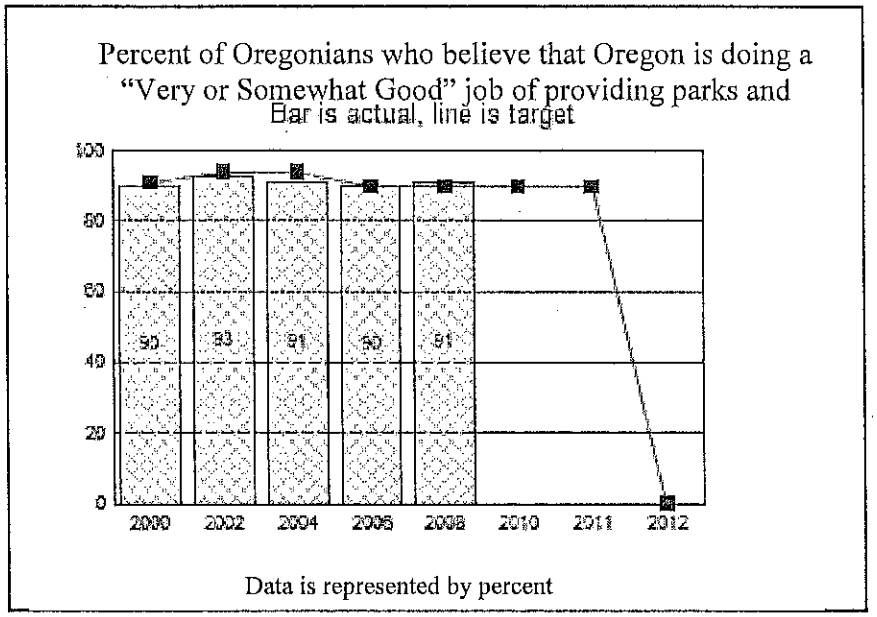
6. WHAT NEEDS TO BE DONE

Continue to educate local community administrators about the opportunities available to their communities and solicit grant applications from them for Department grants. Continue to refine and simplify the grant process.

7. ABOUT THE DATA

Grant projects typically take more than one fiscal year to complete, especially under grant programs that have only one grant awards round per biennium. Therefore the "benefit" to grantee communities is not just a single year. Counting two fiscal years of grants - the most recently completed year and the previous year - provides a more accurate measurement of the extent to which the Department's grant programs reach communities throughout the state. It also provides more consistent data from year to year by moderating the "peaks" of grant awards in the first year of a biennium and the "valleys" of second-year awards.

KPM #4	CITIZEN SATISFACTION - Percent of Oregonians who believe that Oregon is doing a "Very or Somewhat Good" job of providing parks and natural areas and preserving Oregon's heritage.	1999
Goal	To maintain a high level of public approval for the Department's efforts to fulfill its core mission.	
Oregon Context	Centennial Horizon, Principles 1 and 2. No link to a specific Oregon Benchmark.	
Data Source	Biennial Oregon Population Survey, administered by Office of Economic Analysis and the Oregon Progress Board.	
Owner	Tim Wood, Director, 503-986-0718.	



1. OUR STRATEGY

The Agency tracks results of the Biennial Oregon Population Survey administered by the Office of Economic Analysis and the Oregon Progress Board for this measure. Note: This data source has been discontinued and a suitable replacement is still being designed.

2. ABOUT THE TARGETS

Our targets seek to maintain a high level of customer satisfaction while realizing that Survey results come with a certain margin of error. A goal of 90% or better for each survey cycle seems a reasonable target.

3. HOW WE ARE DOING

Biennial survey results since 2000 have shown that 90% or more of respondents believe that the state is doing a very or somewhat good job of preserving parks and natural areas (range: 90% to 93%).Please note: The most recent survey was conducted in 2008, and the Progress Board was subsequently discontinued.

4. HOW WE COMPARE

The Department is unaware of how residents in other states feel about their own park and heritage systems.

5. FACTORS AFFECTING RESULTS

Because this measure relies on an established survey conducted by other state entities, there is no flexibility to custom-fit it to state parks. Also, as mentioned above, the surveys margin of error is outside of the Department's control.

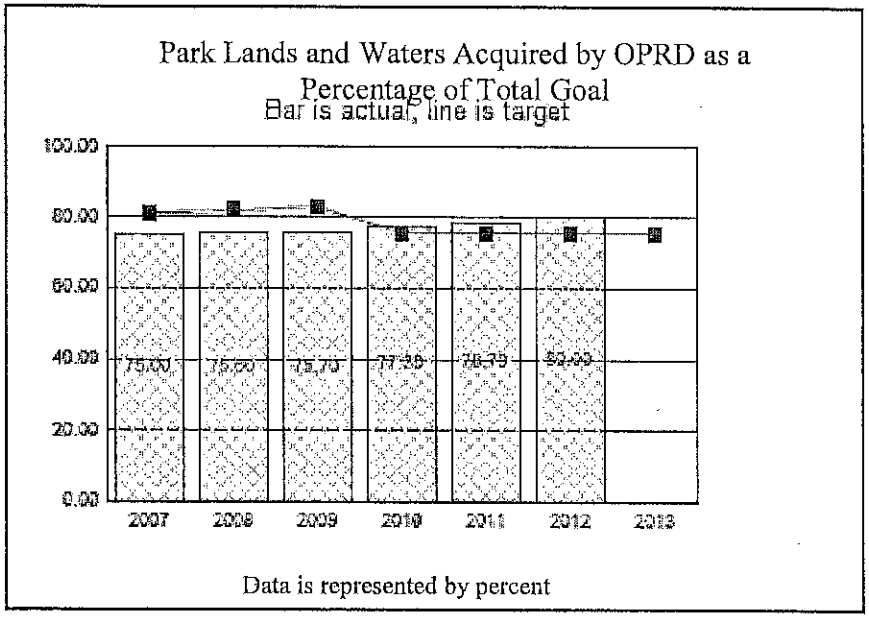
6. WHAT NEEDS TO BE DONE

Continued excellent management of the state parks system, including positive customer relations and ongoing acquisition and development of new properties that promote access to parks and open spaces, will be critical to maintaining a high satisfaction rating from the public.

7. ABOUT THE DATA

The Survey was administered biennially by the Oregon Progress Board. Strengths: A good surrogate measure of our agency mission; Weaknesses: Margin of error; survey question does not specifically name our agency so results are not directly tied to our performance. The next survey results would have normally been available November or December 2011, but given the Oregon Progress Board was discontinued, there is no more recent results to report.

KPM #5	PROPERTY ACQUISITION - Recreation lands index: Park lands and waters acquired by OPRD as a percentage of total goal. (Linked to Oregon Benchmark #91)	2006
Goal	Acquire properties that build upon the diversity and strength of our current system.	
Oregon Context	Oregon Benchmark #91; State Park Acreage: Acres of state-owned parks per 1,000 Oregonians. Centennial Horizon, Principles 1-3.	
Data Source	Agency data from real estate transactions and capacity needs identified in agency Investment Strategy Report.	
Owner	John Potter, Assistant Director of Operations, 503-986-0729.	



1. OUR STRATEGY

Pursue acquisitions that build upon the diversity and strength of the agency's current system. Such acquisitions should provide progress toward relieving overcrowded recreation lands and accommodate new kinds of recreation opportunities demanded by citizens.

2. ABOUT THE TARGETS

Targets for this measure indicate the desire of moving towards a total goal of approximately 35 acres per 1,000 population.

3. HOW WE ARE DOING

FY 2012 results indicate that the agency was at 80% of the total goal, and above the target of 75.6%.

4. HOW WE COMPARE

According to a FY 2011 survey conducted by the National Association of State Parks Directors (NASPD), Oregon ranked 29th in the nation in state park acreage per 1,000 population. Oregon had 28 acres per 1,000 population, while the national median was 29 acres per 1,000 population.

5. FACTORS AFFECTING RESULTS

Oregon's population has been increasing at a higher rate than many states, thus impacting the denominator in calculating results. Acquisition is affected by the availability of land meeting agency criteria, the availability of adequate funds for purchase, and real estate prices.

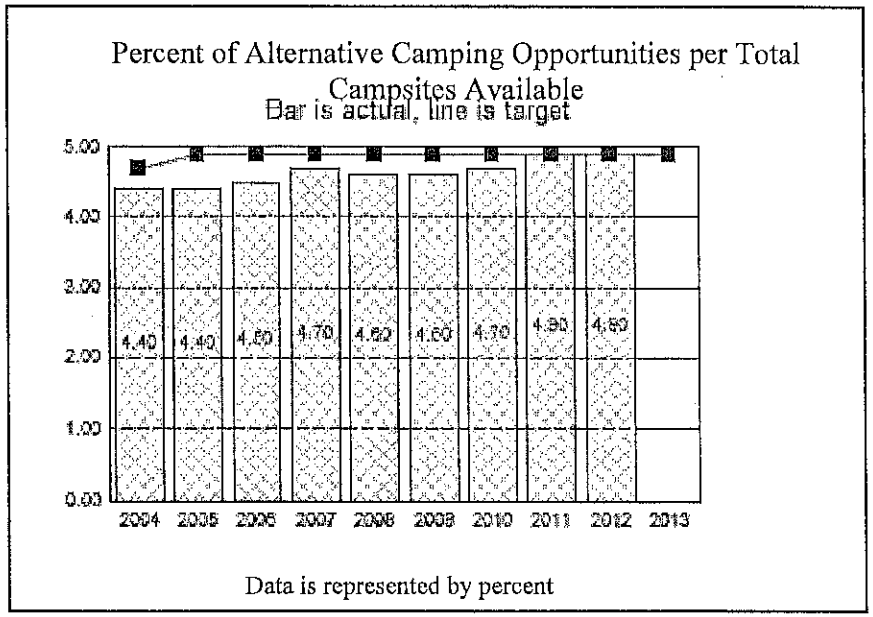
6. WHAT NEEDS TO BE DONE

Continue seeking acquisition opportunities that meet agency criteria and availability of funds.

7. ABOUT THE DATA

The data are measured and reported by Fiscal Year. The information assists the Department in making decisions about future expansion of the system as park areas reach capacity, and keeping the balance between recreation opportunities and natural resource protection.

KPM #6	ALTERNATIVE CAMPING FACILITIES - Percent of alternative camping opportunities per total campsites available.	2002
Goal	Provide varied, high-quality camping and other overnight experiences.	
Oregon Context	Centennial Horizon, Principle 3	
Data Source	Campground Reservation System; standard and deluxe cabins and yurts, and teepees.	
Owner	John Potter, Assistant Director of Operations, 503-986-0729	



1. OUR STRATEGY

Each State Park goes through a local, long-range master planning process that is ultimately approved by the county where the park is located. Consistent with local park master plans, the Department will construct additional yurts and cabins.

2. ABOUT THE TARGETS

The desirable trend is for the percent to increase. Based on historical actuals and long-range planning, the target of 4.9% is reasonable target level.

3. HOW WE ARE DOING

The historical trend appears to be consistent with Department targets. Alternative sites now include 190 standard and deluxe yurts, 91 cabins (totem, standard, and deluxe), and 4 tepees. Planning is underway for additional yurts and cabins.

4. HOW WE COMPARE

According to the FY 2011 National Association of State Park Directors Survey, Oregon ranked 7th in the nation in the number of cabins and cottages available year round, and 11th in the nation for total number of cabins and cottages (year round and seasonal). Oregon is the only northwest state in this upper echelon of ranking.

5. FACTORS AFFECTING RESULTS

Some factors affecting results include: 1) whether local park master plans include yurts and/or cabins and suitable sites within parks; 2) availability of crews for construction work; 3) availability of financial resources; 4) construction of traditional sites i.e., if the number of these types of sites also increases, this will impact this performance measure's result.

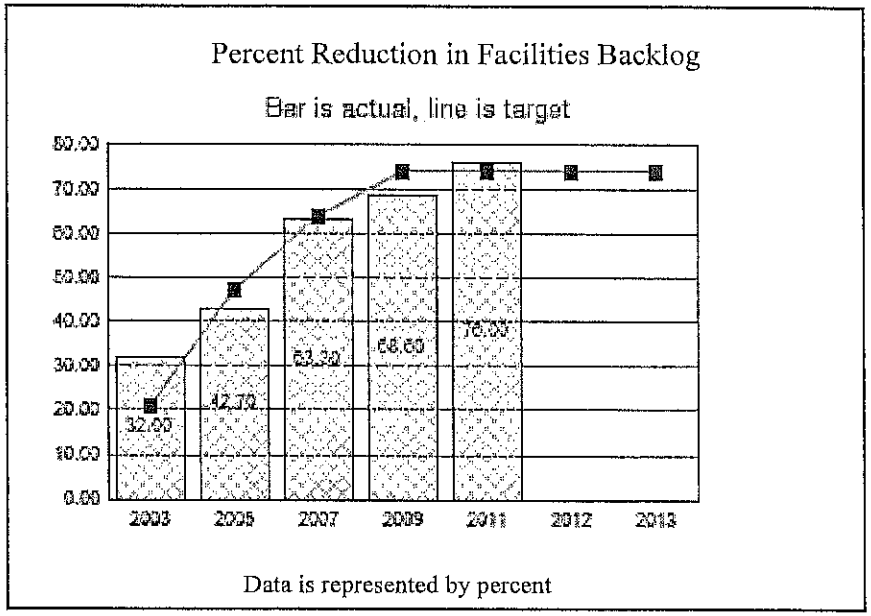
6. WHAT NEEDS TO BE DONE

A long-range goal is to continue to maintain the 4.9% target or even exceed it by adding yurts and cabins at a rate greater than 1 for every 20 new sites total, based on strategic business objectives.

7. ABOUT THE DATA

Data is reported by Oregon FY.

KPM #7	FACILITIES BACKLOG - Percent reduction in facilities backlog since 1999.	1999
Goal	Reduce backlog of needed maintenance projects and transition the facility investment program to a preventive maintenance program.	
Oregon Context	Centennial Horizon, Principles 1, 2, 3, and 6. No link to a specific Oregon Benchmark.	
Data Source	"HUB," the Department's asset management system.	
Owner	John Potter, Assistant Director of Operation, 503-986-0729	



1. OUR STRATEGY

Through reduction of backlogged facility repairs, our Department can ensure a high-quality experience for visitors at the state parks. The Department strategy is to reduce the backlog by $5-7 million each biennium based on total FIP funding available.

2. ABOUT THE TARGETS

Reduction targets are set biennially. The Department has been on target for backlog reduction. The FY 2011 actual figure was 2% above target. Facilities backlog is reprioritized on an ongoing basis.

3. HOW WE ARE DOING

FY 2011 data shows that progress continues to be made in reducing the maintenance backlog; however, efforts are underway to re-assess additional backlog that has accrued since 1999.

4. HOW WE COMPARE

The Department is unaware of relevant public standards related to this performance measure.

5. FACTORS AFFECTING RESULTS

The Facility Investment Program (FIP) is funded each biennium from the Parks and Natural Resources Fund. Investments are made in two areas: 1) major maintenance to reduce backlogged repairs, including improvements in efficiency and sustainability; and 2) enhancements to meet future needs. The backlog reduction could be impacted by decisions to increase or decrease the focus of resources on the enhancement of FIP.

6. WHAT NEEDS TO BE DONE

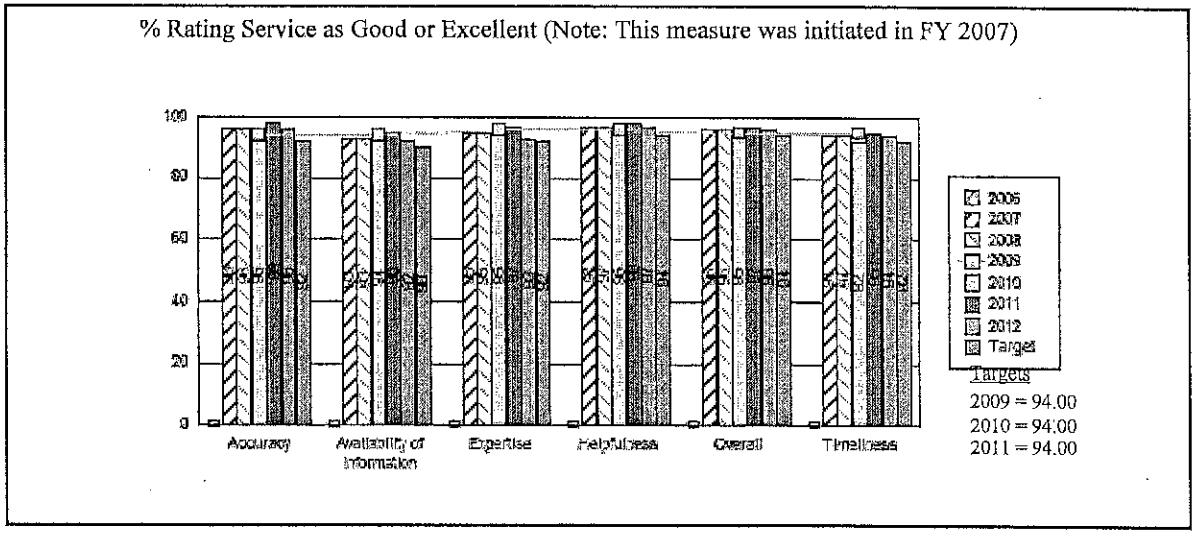
Continue commitment to systematically identify, prioritize, and schedule facility investment projects that most effectively reduce the backlog of maintenance and repairs.

7. ABOUT THE DATA

While data is tracked continuously, it is reported biennially, with the next reporting of data to be done at the end of FY 2013.

PARKS and RECREATION DEPARTMENT	II. KEY MEASURE ANALYSIS

KPM #8	CUSTOMER SATISFACTION – Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	2007
Goal	Maintain the Department's high level of quality customer service.	
Oregon Context	Centennial Horizon, Principle 4.	
Data Source	Telephone survey of primary park customers.	
Owner	Chris Havel, Associate Director of Communications, 503-986-0722.	



1. OUR STRATEGY

A telephone survey of primary park customers was initiated in June, 2006. The automated survey runs continuously.

2. ABOUT THE TARGETS

This measure is required of all agencies by the Department of Administrative Services. Of the 43+ million customers served by the Oregon Parks and Recreation Department, the vast majority contact staff in connection with campground and day-use park services. Accordingly, customer satisfaction measures focus primarily on park customers, though results from other customer satisfaction surveys gathered in other units are also used when available. Satisfaction levels should be increased to, or maintained at, an acceptably high level.

3. HOW WE ARE DOING

The department consistently meets or exceeds targets for this measure. As with any survey, there is a margin of error estimated at approximately 2%. Results that are within 2% of the target could reasonably be viewed as on target.

4. HOW WE COMPARE

If data becomes available, the Department will compare our results with those of like customer service measurements from other states or entities.

5. FACTORS AFFECTING RESULTS

Satisfaction dips when parks are crowded, even if the quality of service remains high. This measure can be driven down by things other than staff performance.

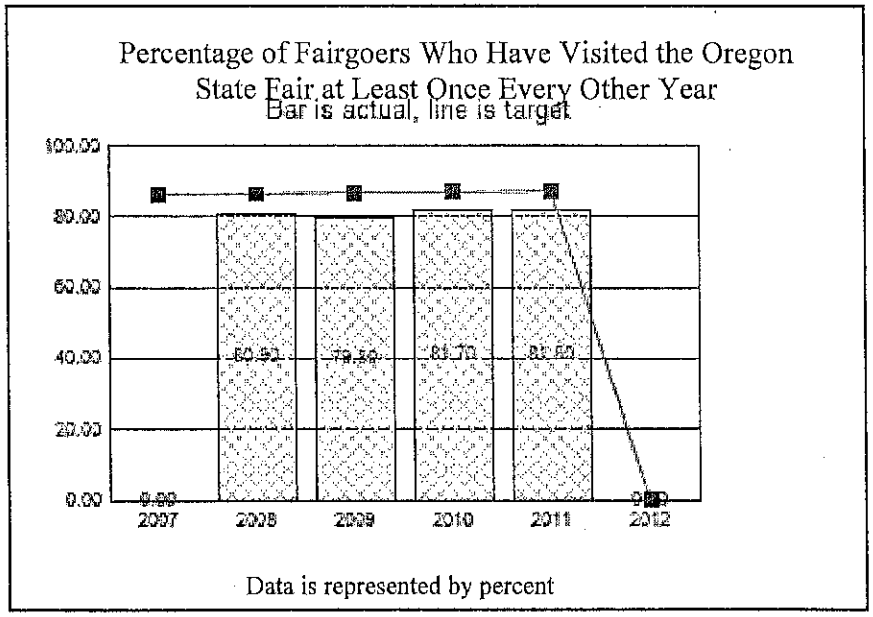
6. WHAT NEEDS TO BE DONE

The Department will continue to strive to provide excellent customer service.

7. ABOUT THE DATA

For the preceding 12 months, customer satisfaction data was collected through a random phone survey of the department's state park reservation customers.

KPM #9	STATE FAIR REPEAT ATTENDANCE - Percentage of fairgoers who have visited the Oregon State Fair at least once every other year.	2007
Goal	Increase variety, quality, and value of state fair experience, resulting in an expanded customer base.	
Oregon Context	Centennial Horizon, Principles 1, 3, 4, and 6. No link to a specific Oregon Benchmark.	
Data Source	Annual Fair customer survey results.	
Owner	Lisa Vanlaanen, Assistant Director, Administrative Services, 503-986-0660.	



1. OUR STRATEGY

Satisfaction with state fair services and high perceived value should produce repeat attendance.

2. ABOUT THE TARGETS

Target levels show a relatively small upward percentage change. Nevertheless, increasing target levels reflect the agency's desire to continually improve the quality of the Annual Fair experience and draw repeat customers.

3. HOW WE ARE DOING

About 18.2% of survey respondents in the 2010 survey indicated that 2010 was the first year they had attended the Annual Fair over the last 5 years, leaving 81.8% as repeat customers. Please note: The bar chart shown on the preceding page is for the 2010 Fair that took place in late August/early September of FY 2011. No data was collected for the FY 2012 Fair (August/September 2011), and there are currently no plans to resume the survey in the future.

4. HOW WE COMPARE

The Department is unaware of relevant public performance standards for this measure.

5. FACTORS AFFECTING RESULTS

Some factors that can impact year-to-year results are local and regional economic conditions (e.g., employment; fuel prices), weather, and ability to book large draw entertainment.

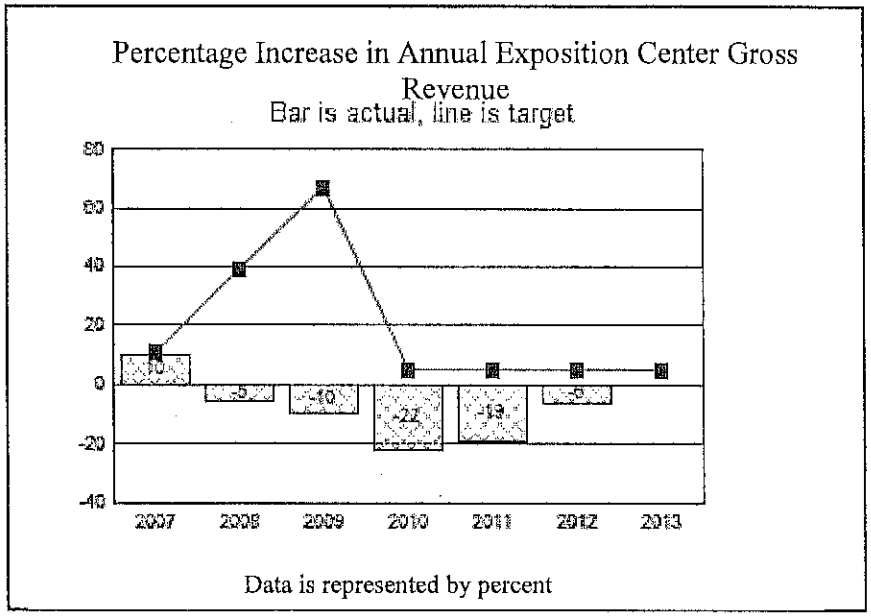
6. WHAT NEEDS TO BE DONE

Continue improving the quality of the Fair experience. Review attendance at various Fair venues, and assess available customer feedback, including suggestions for new offerings.

7. ABOUT THE DATA

Please Note: Due to budgetary restrictions, the Oregon State Fair and Exposition Center is no longer able to collect this data to report on this performance measure. The information provided was not essential for the operation of the Oregon State Fair and did not increase revenue to offset the increasing expenditures.

KPM #10	EXPOSITION EVENTS - Percentage increase in annual Exposition Center gross revenue.	2007
Goal	Increase utilization of Oregon Exposition Center facilities.	
Oregon Context	Centennial Horizon, Principle 6. No link to a specific Oregon Benchmark.	
Data Source	Agency accounting records	
Owner	Lisa Vanlaanen, Assistant Director, Administration, 503-986-0660.	



1. OUR STRATEGY

Rental contracts that generate low revenues and/or regularly generate losses will be renegotiated or dropped. Conversely, high-value clients and facility uses will be recruited.

2. ABOUT THE TARGETS

The targets represent the year-to-year increase in gross revenue anticipated rather than a cumulative increase over time.

3. HOW WE ARE DOING

FY 2012 gross revenue, $759,088, was 6% lower than that of FY 2011 ($806,391). Due to the continued weak economy, aging facilities, and increasing operating costs, the Exposition Center revenues are continuing to trend downward.

4. HOW WE COMPARE

The Department is unaware of relevant public performance standards for this measure.

5. FACTORS AFFECTING RESULTS

Some factors that can impact year-to-year results are local and regional economic conditions (e.g., employment; fuel prices), weather, and ability to book venues of popular interest.

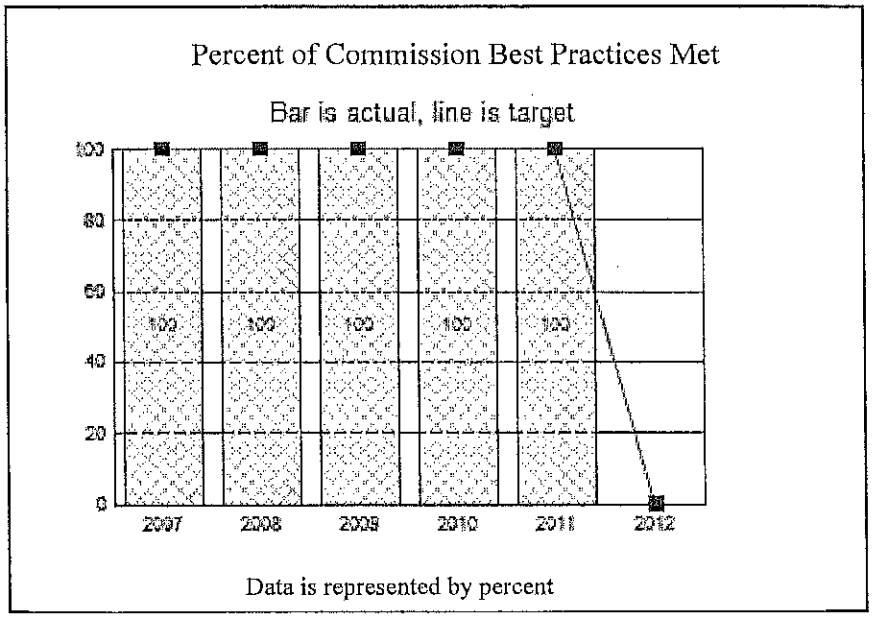
6. WHAT NEEDS TO BE DONE

The Department is working with the Commission, the Governor's Office, the agricultural community, and legislators and other key stakeholders to determine whether the state should continue funding the OSFEC.

7. ABOUT THE DATA

The data are reported by Oregon FY.

KPM #11	COMMISSION BEST PRACTICES - Percent of total best practices met by the State Parks and Recreation Commission.	2007
Goal	Evaluate the adherence of the Commission to best practices met by the State Parks and Recreation Commission.	
Oregon Context	Centennial Horizon, Principles 5 and 7. Also required by budget note in DAS 2005-07 LAB.	
Data Source	Self- and neutral third party evaluation.	
Owner	Tim Wood, Director, 503-986-0718	



1. OUR STRATEGY

Annual self-evaluation by members of the Oregon State Parks and Recreation Commission.

2. ABOUT THE TARGETS

This measure is required of all agencies by the Department of Administrative Services. A list of 15 mandated best practices include business processes, oversight duties, budgeting and financial planning, and training.

3. HOW WE ARE DOING

This is a relatively new measure. The first data was available in November, 2007. The most recent data applies to FY 2011. Please Note: The calendar for approving Best Practices was moved to accommodate the Director's performance evaluation; therefore, no data is available for FY 2012.

4. HOW WE COMPARE

If comparable data becomes available, the Department will compare our results with like customer service measurements from other commissions and councils.

5. FACTORS AFFECTING RESULTS

Many measures are subjective, and require experienced Commissioners to develop reasoned answers. Newly-appointed Commissioners can affect the results.

6. WHAT NEEDS TO BE DONE

Since this is a self-evaluation by the Commission, and results are at 100%, nothing specific needs to be done by the Department at this time.

7. ABOUT THE DATA

Commissioners independently evaluate group performance, then collectively discuss their findings to produce a consensus report. The process for self-evaluation and discussion will be improved over time.

PARKS and RECREATION DEPARTMENT	III. USING PERFORMANCE DATA

Agency Mission: To provide and protect outstanding natural, scenic, cultural, historic and recreational sites for the enjoyment and education of present and future generations.

Contact: Tom Hughes	**Contact Phone:** 503-986-0780
Alternate: Tanya Crane	**Alternate Phone:** 503-986-0694

The following questions indicate how performance measures and data are used for management and accountability purposes.

1. INCLUSIVITY	*** Staff :** Discussions with management-level and other staff to formulate and track performance measure data. *** Elected Officials:** Formal and informal discussions with the Governor and members of the Legislature. *** Stakeholders:** Annual performance measures report to the Commission. *** Citizens:** Monitoring and responding to input from the public relating to agency performance measures. Citizen input at Commission meetings. The Annual Performance Measures Report is posted on the agency website.
2 MANAGING FOR RESULTS	After Commission and legislative approval, the performance measures are shared at staff meetings, discussed with managers, and divided into more precise and job-specific measures. Ultimately, they form the basis for decisions that affect day-to-day operations. Also, performance measures guide individual staff performance expectations.
3 STAFF TRAINING	None
4 COMMUNICATING RESULTS	*** Staff :** Staff meetings and newsletters. *** Elected Officials:** Formal and informal discussions with the Governor and members of the Legislature. *** Stakeholders:** Performance measures are reported to the Commission annually. *** Citizens:** OPRD maintains its performance measures and Annual Performance Measures Report on the agency website for citizen review. Results are also communicated through Lottery commercials, signs, public/civic organizations, state and local fairs, and staff and volunteers who have contact with over 40 million park visitors each year.

Agency Management Report

KPMs For Reporting Year 2012

Finalize Date: 8/1/2012

Agency: PARKS and RECREATION DEPARTMENT

	Green = Target to -5%	Yellow = Target -6% to -15%	Red = Target > -15%	Pending	Exception Can not calculate status (zero entered for either Actual or Target)
Summary Stats:	54.55%	9.09%	9.09%	0.00%	27.27%

Detailed Report:

KPMs	Actual	Target	Status	Most Recent Year	Management Comments
1 - PARK VISITATION - Visitors per acre of Oregon Parks and Recreation Department property.	394	450	Green	2012	The Department will continue to monitor trend, but has no comments at this time.
2 - HERITAGE PROGRAM BENEFITS - Number of properties, sites, or districts that benefit from an OPRD-managed heritage program.	1,938	2,087	Yellow	2012	This is a relatively new performance measure. The Department has no comments at this time.
3 - Grant Programs - Percent of Oregon communities that benefit from an OPRD-managed grant program.	47	40	Green	2012	This is a relatively new performance measure. No comments at this time.
4 - CITIZEN SATISFACTION - Percent of Oregonians who believe that Oregon is doing a "Very or Somewhat Good" job of providing parks and natural areas and preserving Oregon's heritage.	0	0	Exception	2012	The Progress Board was dissolved subsequent to the 2008 survey, and no replacement survey results are available.

Agency Management Report

KPMs For Reporting Year 2012

Finalize Date: 8/1/2012

KPMs	Actual	Target	Status	Most Recent Year	Management Comments
5 - PROPERTY ACQUISITION - Recreation lands index: Park lands and waters acquired by OPRD as a percentage of total goal. (Linked to Oregon Benchmark #91)	80.00	75.60	Green	2012	The Department exceeded the FY 2012 target. The Department will continue to monitor progress.
6 - ALTERNATIVE CAMPING FACILITIES - Percent of alternative camping opportunities per total campsites available.	4.90	4.90	Green	2012	A number of factors can affect results. For example, while real numerical progress is being made in adding alternative sites such as yurts and cabins to the parks system, the addition of "traditional" campsites increases the denominator and can therefore dilute the measure's percent calculation.
7 - FACILITIES BACKLOG - Percent reduction in facilities backlog since 1999.	76.00	74.00	Green	2011	Data shows that progress continues to be made in reducing the maintenance backlog.
8 - CUSTOMER SATISFACTION – Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	96	94	Green	2012	The Department exceeded FY 2012 targets for 5 out of 6 Customer Satisfaction components. The Department will continue to provide excellent customer service.
9 - STATE FAIR REPEAT ATTENDANCE - Percentage of fairgoers who have visited the Oregon State Fair at least once every other year.	0.00	0	Exception	2012	The results shown here are from the 2010 Fair and reported in the Department's FY 2011 report.Due to budgetary restrictions, the Oregon State Fair and Exposition Center is no longer able to collect this data to report on the KPM. The information provided by the survey was not essential for the operation of the Oregon State Fair and did not increase revenue to offset the increasing expenditures.

Agency Management Report

KPMs For Reporting Year 2012

Finalize Date: 8/1/2012

KPMs	Actual	Target	Status	Most Recent Year	Management Comments
10 - EXPOSITION EVENTS - Percentage increase in annual Exposition Center gross revenue.	-6	5	Red	2012	Due to the continued weak economy, aging facilities, and increasing operating costs, Exposition Center revenues are continuing to trend downward.
11 - COMMISSION BEST PRACTICES - Percent of total best practices met by the State Parks and Recreation Commission.	0	0	Exception	2012	FY 2012 results are not available for this measure because the scheduled assessment coincided with the Director's performance evaluation.

This report provides high-level performance information which may not be sufficient to fully explain the complexities associated with some of the reported measurement results. Please reference the agency's most recent Annual Performance Progress Report to better understand a measure's intent, performance history, factors impacting performance and data gather and calculation methodology.

Print Date: 8/1/2012

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
010-10-00-00000	Administration	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
010-10-00-00000	Administration	021	0	Phase-in	Essential Packages
010-10-00-00000	Administration	022	0	Phase-out Pgm & One-time Costs	Essential Packages
010-10-00-00000	Administration	031	0	Standard Inflation	Essential Packages
010-10-00-00000	Administration	032	0	Above Standard Inflation	Essential Packages
010-10-00-00000	Administration	033	0	Exceptional Inflation	Essential Packages
010-10-00-00000	Administration	050	0	Fundshifts	Essential Packages
010-10-00-00000	Administration	060	0	Technical Adjustments	Essential Packages
010-20-00-00000	Heritage Programs	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
010-20-00-00000	Heritage Programs	021	0	Phase-in	Essential Packages
010-20-00-00000	Heritage Programs	022	0	Phase-out Pgm & One-time Costs	Essential Packages
010-20-00-00000	Heritage Programs	031	0	Standard Inflation	Essential Packages
010-20-00-00000	Heritage Programs	032	0	Above Standard Inflation	Essential Packages
010-20-00-00000	Heritage Programs	033	0	Exceptional Inflation	Essential Packages
010-20-00-00000	Heritage Programs	050	0	Fundshifts	Essential Packages
010-20-00-00000	Heritage Programs	060	0	Technical Adjustments	Essential Packages
020-15-00-00000	Grants	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
020-15-00-00000	Grants	021	0	Phase-in	Essential Packages
020-15-00-00000	Grants	022	0	Phase-out Pgm & One-time Costs	Essential Packages
020-15-00-00000	Grants	031	0	Standard Inflation	Essential Packages
020-15-00-00000	Grants	032	0	Above Standard Inflation	Essential Packages
020-15-00-00000	Grants	033	0	Exceptional Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
020-15-00-00000	Grants	050	0	Fundshifts	Essential Packages
020-15-00-00000	Grants	060	0	Technical Adjustments	Essential Packages
030-10-00-00000	Property Acquisition	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
030-10-00-00000	Property Acquisition	021	0	Phase-in	Essential Packages
030-10-00-00000	Property Acquisition	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-10-00-00000	Property Acquisition	031	0	Standard Inflation	Essential Packages
030-10-00-00000	Property Acquisition	032	0	Above Standard Inflation	Essential Packages
030-10-00-00000	Property Acquisition	033	0	Exceptional Inflation	Essential Packages
030-10-00-00000	Property Acquisition	050	0	Fundshifts	Essential Packages
030-10-00-00000	Property Acquisition	060	0	Technical Adjustments	Essential Packages
040-10-00-00000	Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
040-10-00-00000	Operations	021	0	Phase-in	Essential Packages
040-10-00-00000	Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
040-10-00-00000	Operations	031	0	Standard Inflation	Essential Packages
040-10-00-00000	Operations	032	0	Above Standard Inflation	Essential Packages
040-10-00-00000	Operations	033	0	Exceptional Inflation	Essential Packages
040-10-00-00000	Operations	050	0	Fundshifts	Essential Packages
040-10-00-00000	Operations	060	0	Technical Adjustments	Essential Packages
040-15-00-00000	Facility Investments	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
040-15-00-00000	Facility Investments	021	0	Phase-in	Essential Packages
040-15-00-00000	Facility Investments	022	0	Phase-out Pgm & One-time Costs	Essential Packages
040-15-00-00000	Facility Investments	031	0	Standard Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
040-15-00-00000	Facility Investments	032	0	Above Standard Inflation	Essential Packages
040-15-00-00000	Facility Investments	033	0	Exceptional Inflation	Essential Packages
040-15-00-00000	Facility Investments	050	0	Fundshifts	Essential Packages
040-15-00-00000	Facility Investments	060	0	Technical Adjustments	Essential Packages
040-20-00-00000	Recreation Programs and Planning	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
040-20-00-00000	Recreation Programs and Planning	021	0	Phase-in	Essential Packages
040-20-00-00000	Recreation Programs and Planning	022	0	Phase-out Pgm & One-time Costs	Essential Packages
040-20-00-00000	Recreation Programs and Planning	031	0	Standard Inflation	Essential Packages
040-20-00-00000	Recreation Programs and Planning	032	0	Above Standard Inflation	Essential Packages
040-20-00-00000	Recreation Programs and Planning	033	0	Exceptional Inflation	Essential Packages
040-20-00-00000	Recreation Programs and Planning	050	0	Fundshifts	Essential Packages
040-20-00-00000	Recreation Programs and Planning	060	0	Technical Adjustments	Essential Packages
070-10-00-00000	State Fair Operations	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
070-10-00-00000	State Fair Operations	021	0	Phase-in	Essential Packages
070-10-00-00000	State Fair Operations	022	0	Phase-out Pgm & One-time Costs	Essential Packages
070-10-00-00000	State Fair Operations	031	0	Standard Inflation	Essential Packages
070-10-00-00000	State Fair Operations	032	0	Above Standard Inflation	Essential Packages
070-10-00-00000	State Fair Operations	033	0	Exceptional Inflation	Essential Packages
070-10-00-00000	State Fair Operations	050	0	Fundshifts	Essential Packages
070-10-00-00000	State Fair Operations	060	0	Technical Adjustments	Essential Packages
070-20-00-00000	State Fair Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
070-20-00-00000	State Fair Debt Service	021	0	Phase-in	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
070-20-00-00000	State Fair Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
070-20-00-00000	State Fair Debt Service	031	0	Standard Inflation	Essential Packages
070-20-00-00000	State Fair Debt Service	032	0	Above Standard Inflation	Essential Packages
070-20-00-00000	State Fair Debt Service	033	0	Exceptional Inflation	Essential Packages
070-20-00-00000	State Fair Debt Service	050	0	Fundshifts	Essential Packages
070-20-00-00000	State Fair Debt Service	060	0	Technical Adjustments	Essential Packages
089-01-00-00000	Capital Construction	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
089-01-00-00000	Capital Construction	021	0	Phase-in	Essential Packages
089-01-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-01-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-01-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-01-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages
089-01-00-00000	Capital Construction	050	0	Fundshifts	Essential Packages
089-01-00-00000	Capital Construction	060	0	Technical Adjustments	Essential Packages
100-10-00-00000	Directors Office	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
100-10-00-00000	Directors Office	021	0	Phase-in	Essential Packages
100-10-00-00000	Directors Office	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-10-00-00000	Directors Office	031	0	Standard Inflation	Essential Packages
100-10-00-00000	Directors Office	032	0	Above Standard Inflation	Essential Packages
100-10-00-00000	Directors Office	033	0	Exceptional Inflation	Essential Packages
100-10-00-00000	Directors Office	050	0	Fundshifts	Essential Packages
100-10-00-00000	Directors Office	060	0	Technical Adjustments	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
200-10-00-00000	Central Services	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
200-10-00-00000	Central Services	021	0	Phase-in	Essential Packages
200-10-00-00000	Central Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
200-10-00-00000	Central Services	031	0	Standard Inflation	Essential Packages
200-10-00-00000	Central Services	032	0	Above Standard Inflation	Essential Packages
200-10-00-00000	Central Services	033	0	Exceptional Inflation	Essential Packages
200-10-00-00000	Central Services	050	0	Fundshifts	Essential Packages
200-10-00-00000	Central Services	060	0	Technical Adjustments	Essential Packages
300-10-00-00000	Park Development	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
300-10-00-00000	Park Development	021	0	Phase-in	Essential Packages
300-10-00-00000	Park Development	022	0	Phase-out Pgm & One-time Costs	Essential Packages
300-10-00-00000	Park Development	031	0	Standard Inflation	Essential Packages
300-10-00-00000	Park Development	032	0	Above Standard Inflation	Essential Packages
300-10-00-00000	Park Development	033	0	Exceptional Inflation	Essential Packages
300-10-00-00000	Park Development	050	0	Fundshifts	Essential Packages
300-10-00-00000	Park Development	060	0	Technical Adjustments	Essential Packages
300-10-00-00000	Park Development	110	10	Invest in Facilities Maintenance	Policy Packages
400-10-00-00000	Direct Services	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
400-10-00-00000	Direct Services	021	0	Phase-in	Essential Packages
400-10-00-00000	Direct Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
400-10-00-00000	Direct Services	031	0	Standard Inflation	Essential Packages
400-10-00-00000	Direct Services	032	0	Above Standard Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
400-10-00-00000	Direct Services	033	0	Exceptional Inflation	Essential Packages
400-10-00-00000	Direct Services	050	0	Fundshifts	Essential Packages
400-10-00-00000	Direct Services	060	0	Technical Adjustments	Essential Packages
400-10-00-00000	Direct Services	101	1	Park Operating Costs	Policy Packages
400-10-00-00000	Direct Services	102	2	Customer Service & Facility Maintenance	Policy Packages
400-10-00-00000	Direct Services	107	7	Pet Friendly Accommodations	Policy Packages
400-10-00-00000	Direct Services	108	8	Rate Adjustments	Policy Packages
400-10-00-00000	Direct Services	111	11	Tsunami Debris Response	Policy Packages
500-10-00-00000	Community Support and Grants	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
500-10-00-00000	Community Support and Grants	021	0	Phase-in	Essential Packages
500-10-00-00000	Community Support and Grants	022	0	Phase-out Pgm & One-time Costs	Essential Packages
500-10-00-00000	Community Support and Grants	031	0	Standard Inflation	Essential Packages
500-10-00-00000	Community Support and Grants	032	0	Above Standard Inflation	Essential Packages
500-10-00-00000	Community Support and Grants	033	0	Exceptional Inflation	Essential Packages
500-10-00-00000	Community Support and Grants	050	0	Fundshifts	Essential Packages
500-10-00-00000	Community Support and Grants	060	0	Technical Adjustments	Essential Packages
500-10-00-00000	Community Support and Grants	103	3	Community Recreation Grant Programs	Policy Packages
500-10-00-00000	Community Support and Grants	104	4	Federal Funding for Oregon's Heritage	Policy Packages
500-10-00-00000	Community Support and Grants	106	6	Oregon Heritage Programs	Policy Packages
500-10-00-00000	Community Support and Grants	109	9	ATV Program	Policy Packages
600-10-00-00000	Oregon Exposition Center	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
600-10-00-00000	Oregon Exposition Center	021	0	Phase-in	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
600-10-00-00000	Oregon Exposition Center	022	0	Phase-out Pgm & One-time Costs	Essential Packages
600-10-00-00000	Oregon Exposition Center	031	0	Standard Inflation	Essential Packages
600-10-00-00000	Oregon Exposition Center	032	0	Above Standard Inflation	Essential Packages
600-10-00-00000	Oregon Exposition Center	033	0	Exceptional Inflation	Essential Packages
600-10-00-00000	Oregon Exposition Center	050	0	Fundshifts	Essential Packages
600-10-00-00000	Oregon Exposition Center	060	0	Technical Adjustments	Essential Packages
600-10-00-00000	Oregon Exposition Center	070	0	Revenue Shortfalls	Policy Packages
600-10-00-00000	Oregon Exposition Center	105	5	State Fair Management	Policy Packages

Policy Package List by Priority
2013-15 Biennium

Agency Number: 63400
BAM Analyst: Pearson, Lisa
Budget Coordinator: Crane, Tanya - (503)986-0694

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	070	Revenue Shortfalls	600-10-00-00000	Oregon Exposition Center
1	101	Park Operating Costs	400-10-00-00000	Direct Services
2	102	Customer Service & Facility Maintenance	400-10-00-00000	Direct Services
3	103	Community Recreation Grant Programs	500-10-00-00000	Community Support and Grants
4	104	Federal Funding for Oregon's Heritage	500-10-00-00000	Community Support and Grants
5	105	State Fair Management	600-10-00-00000	Oregon Exposition Center
6	106	Oregon Heritage Programs	500-10-00-00000	Community Support and Grants
7	107	Pet Friendly Accommodations	400-10-00-00000	Direct Services
8	108	Rate Adjustments	400-10-00-00000	Direct Services
9	109	ATV Program	500-10-00-00000	Community Support and Grants
10	110	Invest in Facilities Maintenance	300-10-00-00000	Park Development
11	111	Tsunami Debris Response	400-10-00-00000	Direct Services

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	18,619,104	9,332,982	-	9,332,982	14,033,542	14,033,542
3400 Other Funds Ltd	19,662,238	22,545,166	-	22,545,166	30,923,493	30,923,493
All Funds	38,281,342	31,878,148	-	31,878,148	44,957,035	44,957,035
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	1,477,217	1,477,959	-	1,477,959	1,697,370	1,697,370
3400 Other Funds Ltd	(2,200,000)	(730,843)	-	(730,843)	(394,785)	(394,785)
8800 General Fund Revenue	2,200,000	-	-	-	-	-
All Funds	1,477,217	747,116	-	747,116	1,302,585	1,302,585
TOTAL BEGINNING BALANCE						
4400 Lottery Funds Ltd	20,096,321	10,810,941	-	10,810,941	15,730,912	15,730,912
3400 Other Funds Ltd	17,462,238	21,814,323	-	21,814,323	30,528,708	30,528,708
8800 General Fund Revenue	2,200,000	-	-	-	-	-
TOTAL BEGINNING BALANCE	**$39,758,559**	**$32,625,264**	-	**$32,625,264**	**$46,259,620**	**$46,259,620**
REVENUE CATEGORIES						
LICENSES AND FEES						
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	2,149,693	2,287,347	-	2,287,347	2,301,178	2,301,178
0255 Park User Fees						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	37,736,277	42,810,388	-	42,810,388	40,348,372	40,348,372
TOTAL LICENSES AND FEES						
3400 Other Funds Ltd	39,885,970	45,097,735	-	45,097,735	42,649,550	42,649,550
TOTAL LICENSES AND FEES	**$39,885,970**	**$45,097,735**	**-**	**$45,097,735**	**$42,649,550**	**$42,649,550**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	8,028,071	10,013,340	-	10,013,340	9,580,659	9,580,659
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3400 Other Funds Ltd	4,340,164	2,217,703	-	2,217,703	1,431,498	1,431,498
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	166,631	147,000	-	147,000	142,622	142,622
4430 Lottery Funds Debt Svc Ltd	136,510	-	-	-	-	-
3400 Other Funds Ltd	415,547	493,042	-	493,042	339,313	339,313
All Funds	718,688	640,042	-	640,042	481,935	481,935
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	3,170,542	2,600,000	-	2,600,000	2,233,670	2,233,670
DONATIONS AND CONTRIBUTIONS						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
0905 Donations						
3400 Other Funds Ltd	849,641	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	1,546,267	6,855,362	-	6,855,362	8,063,350	8,063,350
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	6,734,753	12,733,936	3,051,950	15,785,886	9,987,264	9,987,264
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	-	-	1,310,986	1,310,986	-	-
3400 Other Funds Ltd	-	2,179,561	-	2,179,561	152,000	152,000
All Funds	-	2,179,561	1,310,986	3,490,547	152,000	152,000
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	77,500,471	80,360,985	-	80,360,985	81,758,855	81,758,855
4430 Lottery Funds Debt Svc Ltd	3,956,499	4,261,181	-	4,261,181	3,969,970	3,969,970
All Funds	81,456,970	84,622,166	-	84,622,166	85,728,825	85,728,825
1123 Tsfr From OR Business Development						
3400 Other Funds Ltd	173,102	257,000	-	257,000	257,000	257,000
1248 Tsfr From Military Dept, Or						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	716,843	-	-	-	-	-
6400 Federal Funds Ltd	140,713	-	-	-	-	-
All Funds	857,556	-	-	-	-	-
1250 Tsfr From Marine Bd, Or State						
3400 Other Funds Ltd	565,414	698,975	-	698,975	425,000	425,000
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	69,389	-	-	-	-	-
6400 Federal Funds Ltd	34,892	-	-	-	-	-
All Funds	104,281	-	-	-	-	-
1586 Tsfr From Comm Coll/Wkfrc Dev						
6400 Federal Funds Ltd	9,493	-	-	-	-	-
1635 Tsfr From Fish/Wildlife, Dept of						
3400 Other Funds Ltd	27,789	-	-	-	-	-
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	47,311,935	52,283,126	-	52,283,126	49,611,761	49,611,761
6400 Federal Funds Ltd	1,719,999	-	-	-	-	-
All Funds	49,031,934	52,283,126	-	52,283,126	49,611,761	49,611,761
TOTAL TRANSFERS IN						
4400 Lottery Funds Ltd	77,500,471	80,360,985	1,310,986	81,671,971	81,758,855	81,758,855
4430 Lottery Funds Debt Svc Ltd	3,956,499	4,261,181	-	4,261,181	3,969,970	3,969,970

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	48,864,472	55,418,662	-	55,418,662	50,445,761	50,445,761
6400 Federal Funds Ltd	1,905,097	-	-	-	-	-
TOTAL TRANSFERS IN	**$132,226,539**	**$140,040,828**	**$1,310,986**	**$141,351,814**	**$136,174,586**	**$136,174,586**
REVENUES						
4400 Lottery Funds Ltd	77,667,102	80,507,985	1,310,986	81,818,971	81,901,477	81,901,477
4430 Lottery Funds Debt Svc Ltd	4,093,009	4,261,181	-	4,261,181	3,969,970	3,969,970
3400 Other Funds Ltd	107,100,674	122,695,844	-	122,695,844	114,743,801	114,743,801
6400 Federal Funds Ltd	8,639,850	12,733,936	3,051,950	15,785,886	9,987,264	9,987,264
TOTAL REVENUES	**$197,500,635**	**$220,198,946**	**$4,362,936**	**$224,561,882**	**$210,602,512**	**$210,602,512**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4400 Lottery Funds Ltd	-	-	(1,310,986)	(1,310,986)	-	-
3400 Other Funds Ltd	-	(2,179,561)	-	(2,179,561)	(152,000)	(152,000)
All Funds	-	(2,179,561)	(1,310,986)	(3,490,547)	(152,000)	(152,000)
2060 Transfer to General Fund						
8800 General Fund Revenue	(2,200,000)	-	-	-	-	-
2080 Transfer to Counties						
3400 Other Funds Ltd	(10,246,855)	(10,354,452)	-	(10,354,452)	(9,997,724)	(9,997,724)
2123 Tsfr To OR Business Development						
3400 Other Funds Ltd	(500,000)	-	-	-	-	-

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
2257 Tsfr To Police, Dept of State						
3400 Other Funds Ltd	-	-	-	-	-	(590,337)
2603 Tsfr To Agriculture, Dept of						
3400 Other Funds Ltd	(350,000)	-	-	-	-	-
2629 Tsfr To Forestry, Dept of						
4400 Lottery Funds Ltd	-	-	-	-	-	(48,236)
3400 Other Funds Ltd	(985,248)	(1,120,732)	-	(1,120,732)	(1,179,357)	(1,255,995)
All Funds	(985,248)	(1,120,732)	-	(1,120,732)	(1,179,357)	(1,304,231)
2730 Tsfr To Transportation, Dept						
3400 Other Funds Ltd	(538,725)	(703,771)	-	(703,771)	(643,905)	(643,905)
TOTAL TRANSFERS OUT						
4400 Lottery Funds Ltd	-	-	(1,310,986)	(1,310,986)	-	(48,236)
3400 Other Funds Ltd	(12,620,828)	(14,358,516)	-	(14,358,516)	(11,972,986)	(12,639,961)
8800 General Fund Revenue	(2,200,000)	-	-	-	-	-
TOTAL TRANSFERS OUT	**($14,820,828)**	**($14,358,516)**	**($1,310,986)**	**($15,669,502)**	**($11,972,986)**	**($12,688,197)**
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	97,763,423	91,318,926	-	91,318,926	97,632,389	97,584,153
4430 Lottery Funds Debt Svc Ltd	4,093,009	4,261,181	-	4,261,181	3,969,970	3,969,970
3400 Other Funds Ltd	111,942,084	130,151,651	-	130,151,651	133,299,523	132,632,548
6400 Federal Funds Ltd	8,639,850	12,733,936	3,051,950	15,785,886	9,987,264	9,987,264

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
TOTAL AVAILABLE REVENUES	$222,438,366	$238,465,694	$3,051,950	$241,517,644	$244,889,146	$244,173,935
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	18,591,313	21,860,404	-	21,860,404	21,629,894	21,629,894
3400 Other Funds Ltd	27,961,469	30,682,263	-	30,682,263	30,727,538	30,727,538
6400 Federal Funds Ltd	1,281,889	780,697	-	780,697	631,060	631,060
All Funds	47,834,671	53,323,364	-	53,323,364	52,988,492	52,988,492
3160 Temporary Appointments						
4400 Lottery Funds Ltd	580,730	842,669	-	842,669	842,669	862,893
3400 Other Funds Ltd	984,576	1,951,217	-	1,951,217	1,951,217	1,998,046
6400 Federal Funds Ltd	15,558	-	-	-	-	-
All Funds	1,580,864	2,793,886	-	2,793,886	2,793,886	2,860,939
3170 Overtime Payments						
4400 Lottery Funds Ltd	137,985	276,314	-	276,314	276,314	282,945
3400 Other Funds Ltd	386,126	529,232	-	529,232	529,232	541,933
6400 Federal Funds Ltd	9,051	748	-	748	748	766
All Funds	533,162	806,294	-	806,294	806,294	825,644
3180 Shift Differential						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4400 Lottery Funds Ltd	57,343	87,938	-	87,938	87,938	90,049
3400 Other Funds Ltd	224,196	140,999	-	140,999	140,999	144,383
All Funds	281,539	228,937	-	228,937	228,937	234,432
3190 All Other Differential						
4400 Lottery Funds Ltd	221,020	45,270	-	45,270	45,270	46,356
3400 Other Funds Ltd	518,040	125,185	-	125,185	125,185	128,189
6400 Federal Funds Ltd	5,617	-	-	-	-	-
All Funds	744,677	170,455	-	170,455	170,455	174,545
TOTAL SALARIES & WAGES						
4400 Lottery Funds Ltd	19,588,391	23,112,595	-	23,112,595	22,882,085	22,912,137
3400 Other Funds Ltd	30,074,407	33,428,896	-	33,428,896	33,474,171	33,540,089
6400 Federal Funds Ltd	1,312,115	781,445	-	781,445	631,808	631,826
TOTAL SALARIES & WAGES	**$50,974,913**	**$57,322,936**	**-**	**$57,322,936**	**$56,988,064**	**$57,084,052**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	7,160	9,986	-	9,986	9,927	9,927
3400 Other Funds Ltd	17,643	14,713	-	14,713	14,200	14,200
6400 Federal Funds Ltd	480	298	-	298	208	208
All Funds	25,283	24,997	-	24,997	24,335	24,335
3220 Public Employees' Retire Cont						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4400 Lottery Funds Ltd	1,394,202	3,206,971	-	3,206,971	4,345,428	4,347,366
3400 Other Funds Ltd	2,261,619	4,535,890	-	4,535,890	6,219,356	6,223,121
6400 Federal Funds Ltd	107,644	112,608	-	112,608	124,655	124,659
All Funds	3,763,465	7,855,469	-	7,855,469	10,689,439	10,695,146
3221 Pension Obligation Bond						
4400 Lottery Funds Ltd	963,091	799,925	-	799,925	799,925	1,370,871
3400 Other Funds Ltd	1,562,070	2,241,078	-	2,241,078	2,241,078	1,947,450
6400 Federal Funds Ltd	77,892	36,490	-	36,490	36,490	39,028
All Funds	2,603,053	3,077,493	-	3,077,493	3,077,493	3,357,349
3230 Social Security Taxes						
4400 Lottery Funds Ltd	1,371,665	1,766,117	-	1,766,117	1,749,041	1,751,338
3400 Other Funds Ltd	2,411,211	2,553,968	-	2,553,968	2,558,464	2,563,506
6400 Federal Funds Ltd	94,969	59,781	-	59,781	48,333	48,334
All Funds	3,877,845	4,379,866	-	4,379,866	4,355,838	4,363,178
3240 Unemployment Assessments						
4400 Lottery Funds Ltd	1,412,570	271,266	-	271,266	271,266	284,223
3400 Other Funds Ltd	45,321	417,879	-	417,879	417,879	437,933
All Funds	1,457,891	689,145	-	689,145	689,145	722,156
3250 Worker's Comp. Assess. (WCD)						
4400 Lottery Funds Ltd	8,978	14,419	-	14,419	14,418	14,418

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	21,354	21,158	-	21,158	21,255	21,255
6400 Federal Funds Ltd	528	422	-	422	304	304
All Funds	30,860	35,999	-	35,999	35,977	35,977
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	74,733	139,682	-	139,682	139,682	138,393
3400 Other Funds Ltd	95,474	202,738	-	202,738	202,738	201,263
All Funds	170,207	342,420	-	342,420	342,420	339,656
3270 Flexible Benefits						
4400 Lottery Funds Ltd	5,114,809	7,354,234	-	7,354,234	7,458,426	7,458,426
3400 Other Funds Ltd	10,238,145	10,702,360	-	10,702,360	10,905,691	10,905,691
6400 Federal Funds Ltd	320,176	216,694	-	216,694	158,747	158,747
All Funds	15,673,130	18,273,288	-	18,273,288	18,522,864	18,522,864
TOTAL OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	10,347,208	13,562,600	-	13,562,600	14,788,113	15,374,962
3400 Other Funds Ltd	16,652,837	20,689,784	-	20,689,784	22,580,661	22,314,419
6400 Federal Funds Ltd	601,689	426,293	-	426,293	368,737	371,280
TOTAL OTHER PAYROLL EXPENSES	**$27,601,734**	**$34,678,677**	-	**$34,678,677**	**$37,737,511**	**$38,060,661**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
4400 Lottery Funds Ltd	-	(72,597)	-	(72,597)	(72,597)	(232,189)

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	-	(201,459)	-	(201,459)	(201,459)	(325,823)
All Funds	-	(274,056)	-	(274,056)	(274,056)	(558,012)
3465 Reconciliation Adjustment						
4400 Lottery Funds Ltd	-	(1,969,513)	-	(1,969,513)	-	-
3400 Other Funds Ltd	-	(2,832,347)	-	(2,832,347)	-	-
6400 Federal Funds Ltd	-	(66,425)	-	(66,425)	-	-
All Funds	-	(4,868,285)	-	(4,868,285)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
4400 Lottery Funds Ltd	-	(2,042,110)	-	(2,042,110)	(72,597)	(232,189)
3400 Other Funds Ltd	-	(3,033,806)	-	(3,033,806)	(201,459)	(325,823)
6400 Federal Funds Ltd	-	(66,425)	-	(66,425)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($5,142,341)**	**-**	**($5,142,341)**	**($274,056)**	**($558,012)**
TOTAL PERSONAL SERVICES						
4400 Lottery Funds Ltd	29,935,599	34,633,085	-	34,633,085	37,597,601	38,054,910
3400 Other Funds Ltd	46,727,244	51,084,874	-	51,084,874	55,853,373	55,528,685
6400 Federal Funds Ltd	1,913,804	1,141,313	-	1,141,313	1,000,545	1,003,106
TOTAL PERSONAL SERVICES	**$78,576,647**	**$86,859,272**	**-**	**$86,859,272**	**$94,451,519**	**$94,586,701**
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	452,529	370,850	(39,215)	331,635	328,553	376,594

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	364,511	567,785	(31,230)	536,555	537,715	584,569
6400 Federal Funds Ltd	28,936	94,183	-	94,183	94,183	55,484
All Funds	845,976	1,032,818	(70,445)	962,373	960,451	1,016,647
4125 Out of State Travel						
4400 Lottery Funds Ltd	17,630	27,821	(1,365)	26,456	29,538	31,644
3400 Other Funds Ltd	11,404	19,021	(2,878)	16,143	14,983	16,322
6400 Federal Funds Ltd	227	18,271	-	18,271	18,271	18,710
All Funds	29,261	65,113	(4,243)	60,870	62,792	66,676
4150 Employee Training						
4400 Lottery Funds Ltd	260,943	211,012	(17,519)	193,493	193,493	216,077
3400 Other Funds Ltd	135,826	247,421	(13,146)	234,275	235,388	254,499
6400 Federal Funds Ltd	2,029	29,460	-	29,460	29,460	21,975
All Funds	398,798	487,893	(30,665)	457,228	458,341	492,551
4175 Office Expenses						
4400 Lottery Funds Ltd	805,381	823,220	(46,463)	776,757	776,757	824,399
3400 Other Funds Ltd	717,332	1,647,690	(170,448)	1,477,242	1,476,129	1,674,161
6400 Federal Funds Ltd	6,457	74,378	-	74,378	74,378	60,803
All Funds	1,529,170	2,545,288	(216,911)	2,328,377	2,327,264	2,559,363
4200 Telecommunications						
4400 Lottery Funds Ltd	1,531,837	660,357	(51,734)	608,623	608,623	708,580

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	767,700	851,818	(37,215)	814,603	814,603	922,603
6400 Federal Funds Ltd	10,303	3,077	-	3,077	3,077	3,151
All Funds	2,309,840	1,515,252	(88,949)	1,426,303	1,426,303	1,634,334
4225 State Gov. Service Charges						
4400 Lottery Funds Ltd	5,268,490	1,889,933	-	1,889,933	1,889,933	1,869,945
3400 Other Funds Ltd	36,845	3,194,576	-	3,194,576	3,194,576	3,160,846
All Funds	5,305,335	5,084,509	-	5,084,509	5,084,509	5,030,791
4250 Data Processing						
4400 Lottery Funds Ltd	72,075	265,661	99,990	365,651	365,651	550,433
3400 Other Funds Ltd	6,423	448,693	(15)	448,678	448,678	644,744
6400 Federal Funds Ltd	-	20,391	-	20,391	20,391	20,880
All Funds	78,498	734,745	99,975	834,720	834,720	1,216,057
4275 Publicity and Publications						
4400 Lottery Funds Ltd	448,190	377,429	(13,195)	364,234	364,234	386,486
3400 Other Funds Ltd	1,434,044	1,351,144	(160,704)	1,190,440	1,190,440	1,383,571
6400 Federal Funds Ltd	-	6,186	-	6,186	6,186	6,334
All Funds	1,882,234	1,734,759	(173,899)	1,560,860	1,560,860	1,776,391
4300 Professional Services						
4400 Lottery Funds Ltd	3,348,729	2,100,345	(187,438)	1,912,907	1,912,907	2,107,608
3400 Other Funds Ltd	3,194,769	2,817,110	(185,136)	2,631,974	2,631,974	2,903,275

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
6400 Federal Funds Ltd	448,684	1,218,341	-	1,218,341	1,218,341	1,240,234
All Funds	6,992,182	6,135,796	(372,574)	5,763,222	5,763,222	6,251,117
4315 IT Professional Services						
4400 Lottery Funds Ltd	101,387	164,398	-	164,398	164,398	169,174
3400 Other Funds Ltd	151,175	664,297	-	664,297	664,297	682,897
All Funds	252,562	828,695	-	828,695	828,695	852,071
4325 Attorney General						
4400 Lottery Funds Ltd	384,684	74,333	-	74,333	74,333	85,409
3400 Other Funds Ltd	40,087	88,245	-	88,245	88,245	101,393
6400 Federal Funds Ltd	13,521	-	-	-	-	-
All Funds	438,292	162,578	-	162,578	162,578	186,802
4350 Dispute Resolution Services						
4400 Lottery Funds Ltd	-	333	-	333	333	341
3400 Other Funds Ltd	-	259	-	259	259	265
All Funds	-	592	-	592	592	606
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	11,246	28,140	(1,033)	27,107	27,107	28,816
3400 Other Funds Ltd	24,129	33,411	(788)	32,623	32,623	34,213
6400 Federal Funds Ltd	-	7,639	-	7,639	7,639	7,822
All Funds	35,375	69,190	(1,821)	67,369	67,369	70,851

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	37,759	7,293	(441)	6,852	6,852	7,468
3400 Other Funds Ltd	43,560	4,152	(278)	3,874	3,874	4,252
6400 Federal Funds Ltd	129	932	-	932	932	954
All Funds	81,448	12,377	(719)	11,658	11,658	12,674
4425 Facilities Rental and Taxes						
4400 Lottery Funds Ltd	1,384,999	525,929	(5,199)	520,730	520,730	587,186
3400 Other Funds Ltd	390,666	806,246	(6,392)	799,854	799,854	901,219
6400 Federal Funds Ltd	1,265	13,435	-	13,435	13,435	13,757
All Funds	1,776,930	1,345,610	(11,591)	1,334,019	1,334,019	1,502,162
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	1,076,395	1,814,428	(782)	1,813,646	1,813,646	1,967,430
3400 Other Funds Ltd	4,772,494	2,910,090	(286,285)	2,623,805	2,623,805	3,031,148
6400 Federal Funds Ltd	22,420	1,700	-	1,700	1,700	1,741
All Funds	5,871,309	4,726,218	(287,067)	4,439,151	4,439,151	5,000,319
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	1,795,073	1,698,042	(137,570)	1,560,472	1,560,472	1,760,127
3400 Other Funds Ltd	4,005,230	3,475,799	(412,979)	3,062,820	3,062,820	3,559,218
6400 Federal Funds Ltd	15,795	136,969	-	136,969	136,969	140,257
All Funds	5,816,098	5,310,810	(550,549)	4,760,261	4,760,261	5,459,602

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4500 Food and Kitchen Supplies						
4400 Lottery Funds Ltd	-	80,663	(16,133)	64,530	64,530	82,599
3400 Other Funds Ltd	56,058	125,427	(12,543)	112,884	112,884	128,437
All Funds	56,058	206,090	(28,676)	177,414	177,414	211,036
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	4,062,512	16,737,866	(151,089)	16,586,777	16,586,777	17,208,272
3400 Other Funds Ltd	5,994,333	11,906,313	(1,033,496)	10,872,817	10,872,817	9,763,310
6400 Federal Funds Ltd	188,286	4,183,837	2,190,000	6,373,837	6,373,837	3,447,746
All Funds	10,245,131	32,828,016	1,005,415	33,833,431	33,833,431	30,419,328
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	4,315,972	2,811,867	(218,489)	2,593,378	2,593,378	2,839,832
3400 Other Funds Ltd	3,944,943	6,308,835	(568,423)	5,740,412	5,740,412	6,432,741
6400 Federal Funds Ltd	13,560	5,271	-	5,271	5,271	5,397
All Funds	8,274,475	9,125,973	(786,912)	8,339,061	8,339,061	9,277,970
4675 Undistributed (S.S.)						
4400 Lottery Funds Ltd	-	(2,417,875)	2,417,875	-	-	-
3400 Other Funds Ltd	-	(3,120,483)	3,120,483	-	-	-
All Funds	-	(5,538,358)	5,538,358	-	-	-
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	117,474	259,204	(19,809)	239,395	239,395	262,021

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	328,262	354,805	(42,143)	312,662	312,662	351,389
6400 Federal Funds Ltd	7,785	23,950	-	23,950	23,950	24,524
All Funds	453,521	637,959	(61,952)	576,007	576,007	637,934
4715 IT Expendable Property						
4400 Lottery Funds Ltd	923,276	305,673	(19,291)	286,382	286,382	260,138
3400 Other Funds Ltd	107,176	393,826	(156,384)	237,442	237,442	301,103
6400 Federal Funds Ltd	136	-	-	-	-	-
All Funds	1,030,588	699,499	(175,675)	523,824	523,824	561,241
TOTAL SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	26,416,581	28,816,922	1,591,100	30,408,022	30,408,022	32,330,579
3400 Other Funds Ltd	26,526,967	35,096,480	-	35,096,480	35,096,480	36,836,175
6400 Federal Funds Ltd	759,533	5,838,020	2,190,000	8,028,020	8,028,020	5,069,769
TOTAL SERVICES & SUPPLIES	**$53,703,081**	**$69,751,422**	**$3,781,100**	**$73,532,522**	**$73,532,522**	**$74,236,523**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
4400 Lottery Funds Ltd	16,695	-	-	-	-	-
5150 Telecommunications Equipment						
3400 Other Funds Ltd	5,814	-	-	-	-	-
5200 Technical Equipment						
4400 Lottery Funds Ltd	64,569	-	-	-	-	-

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	-	17,001	-	17,001	17,001	17,409
All Funds	64,569	17,001	-	17,001	17,001	17,409
5350 Industrial and Heavy Equipment						
4400 Lottery Funds Ltd	521,875	548,301	-	548,301	548,301	561,460
3400 Other Funds Ltd	32,323	946,632	-	946,632	946,632	969,351
All Funds	554,198	1,494,933	-	1,494,933	1,494,933	1,530,811
5450 Agricultural Equip. and Mach.						
4400 Lottery Funds Ltd	-	146,719	-	146,719	146,719	150,240
3400 Other Funds Ltd	-	193,549	-	193,549	193,549	198,194
All Funds	-	340,268	-	340,268	340,268	348,434
5550 Data Processing Software						
4400 Lottery Funds Ltd	305,204	-	-	-	-	-
3400 Other Funds Ltd	19,900	-	-	-	-	-
All Funds	325,104	-	-	-	-	-
5600 Data Processing Hardware						
4400 Lottery Funds Ltd	94,314	33,799	-	33,799	33,799	34,610
3400 Other Funds Ltd	-	52,555	-	52,555	52,555	53,816
All Funds	94,314	86,354	-	86,354	86,354	88,426
5650 Land and Improvements						
4400 Lottery Funds Ltd	2,920,443	479,650	-	479,650	479,650	491,162

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	866,603	845,185	-	845,185	845,185	865,469
6400 Federal Funds Ltd	1,853,630	-	-	-	-	-
All Funds	5,640,676	1,324,835	-	1,324,835	1,324,835	1,356,631
5700 Building Structures						
4400 Lottery Funds Ltd	6,301,423	248,060	-	248,060	248,060	254,013
3400 Other Funds Ltd	652,752	494,363	-	494,363	494,363	506,228
6400 Federal Funds Ltd	1,382,847	-	-	-	-	-
All Funds	8,337,022	742,423	-	742,423	742,423	760,241
5900 Other Capital Outlay						
4400 Lottery Funds Ltd	9,056,570	118,942	-	118,942	118,942	121,797
3400 Other Funds Ltd	2,335,794	228,522	-	228,522	228,522	234,007
6400 Federal Funds Ltd	265,420	-	-	-	-	-
All Funds	11,657,784	347,464	-	347,464	347,464	355,804
TOTAL CAPITAL OUTLAY						
4400 Lottery Funds Ltd	19,281,093	1,575,471	-	1,575,471	1,575,471	1,613,282
3400 Other Funds Ltd	3,913,186	2,777,807	-	2,777,807	2,777,807	2,844,474
6400 Federal Funds Ltd	3,501,897	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**$26,696,176**	**$4,353,278**	-	**$4,353,278**	**$4,353,278**	**$4,457,756**

SPECIAL PAYMENTS

6015 Dist to Cities

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4400 Lottery Funds Ltd	4,289,658	3,854,559	-	3,854,559	3,854,559	3,907,573
3400 Other Funds Ltd	27,200	112,786	-	112,786	112,786	115,493
6400 Federal Funds Ltd	1,274,360	2,856,501	-	2,856,501	2,856,501	1,245,697
All Funds	5,591,218	6,823,846	-	6,823,846	6,823,846	5,268,763
6020 Dist to Counties						
4400 Lottery Funds Ltd	30,606	4,277,094	(128,307)	4,148,787	4,148,787	4,321,785
3400 Other Funds Ltd	3,814,071	1,724,594	(163,203)	1,561,391	1,561,391	1,765,985
6400 Federal Funds Ltd	342,113	2,531,903	-	2,531,903	2,531,903	1,200,029
All Funds	4,186,790	8,533,591	(291,510)	8,242,081	8,242,081	7,287,799
6025 Dist to Other Gov Unit						
4400 Lottery Funds Ltd	1,795,812	2,467,815	(200,000)	2,267,815	2,267,815	2,505,335
3400 Other Funds Ltd	5,289,652	7,281,730	(200,000)	7,081,730	7,081,730	7,456,492
6400 Federal Funds Ltd	399,684	243,809	861,950	1,105,759	1,105,759	208,905
All Funds	7,485,148	9,993,354	461,950	10,455,304	10,455,304	10,170,732
6030 Dist to Non-Gov Units						
4400 Lottery Funds Ltd	548,578	364,890	(9,682)	355,208	355,208	363,733
3400 Other Funds Ltd	464,584	578,254	(124,126)	454,128	454,128	592,132
6400 Federal Funds Ltd	404,371	16,254	-	16,254	16,254	6,533
All Funds	1,417,533	959,398	(133,808)	825,590	825,590	962,398
6035 Dist to Individuals						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4400 Lottery Funds Ltd	51,042	-	-	-	-	-
3400 Other Funds Ltd	142	-	-	-	-	-
6400 Federal Funds Ltd	-	106,136	-	106,136	106,136	44,129
All Funds	51,184	106,136	-	106,136	106,136	44,129
6085 Other Special Payments						
3400 Other Funds Ltd	258	-	-	-	-	-
6090 Undistributed (S.P.)						
4400 Lottery Funds Ltd	-	(482,800)	482,800	-	-	-
3400 Other Funds Ltd	-	(494,855)	494,855	-	-	-
All Funds	-	(977,655)	977,655	-	-	-
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	-	491,647	-	491,647	491,647	-
6629 Spc Pmt to Forestry, Dept of						
4400 Lottery Funds Ltd	-	47,106	(4,669)	42,437	42,437	-
3400 Other Funds Ltd	23,100	74,841	(7,526)	67,315	67,315	-
6400 Federal Funds Ltd	44,088	-	-	-	-	-
All Funds	67,188	121,947	(12,195)	109,752	109,752	-
6635 Spc Pmt to Fish/Wildlife, Dept of						
3400 Other Funds Ltd	-	500,000	-	500,000	500,000	-
TOTAL SPECIAL PAYMENTS						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4400 Lottery Funds Ltd	6,715,696	10,528,664	140,142	10,668,806	10,668,806	11,098,426
3400 Other Funds Ltd	9,619,007	10,268,997	-	10,268,997	10,268,997	9,930,102
6400 Federal Funds Ltd	2,464,616	5,754,603	861,950	6,616,553	6,616,553	2,705,293
TOTAL SPECIAL PAYMENTS	**$18,799,319**	**$26,552,264**	**$1,002,092**	**$27,554,356**	**$27,554,356**	**$23,733,821**
DEBT SERVICE						
7100 Principal - Bonds						
4430 Lottery Funds Debt Svc Ltd	2,920,923	3,394,068	-	3,394,068	3,516,390	3,516,390
7150 Interest - Bonds						
4430 Lottery Funds Debt Svc Ltd	1,172,086	867,113	-	867,113	453,580	453,580
TOTAL DEBT SERVICE						
4430 Lottery Funds Debt Svc Ltd	4,093,009	4,261,181	-	4,261,181	3,969,970	3,969,970
TOTAL DEBT SERVICE	**$4,093,009**	**$4,261,181**	**-**	**$4,261,181**	**$3,969,970**	**$3,969,970**
EXPENDITURES						
4400 Lottery Funds Ltd	82,348,969	75,554,142	1,731,242	77,285,384	80,249,900	83,097,197
4430 Lottery Funds Debt Svc Ltd	4,093,009	4,261,181	-	4,261,181	3,969,970	3,969,970
3400 Other Funds Ltd	86,786,404	99,228,158	-	99,228,158	103,996,657	105,139,436
6400 Federal Funds Ltd	8,639,850	12,733,936	3,051,950	15,785,886	15,645,118	8,778,168
TOTAL EXPENDITURES	**$181,868,232**	**$191,777,417**	**$4,783,192**	**$196,560,609**	**$203,861,645**	**$200,984,771**
ENDING BALANCE						
4400 Lottery Funds Ltd	15,414,454	15,764,784	(1,731,242)	14,033,542	17,382,489	14,486,956

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4430 Lottery Funds Debt Svc Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	25,155,680	30,923,493	-	30,923,493	29,302,866	27,493,112
6400 Federal Funds Ltd	-	-	-	-	(5,657,854)	1,209,096
TOTAL ENDING BALANCE	**$40,570,134**	**$46,688,277**	**($1,731,242)**	**$44,957,035**	**$41,027,501**	**$43,189,164**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	879	870	-	870	873	873
8180 Position Reconciliation	-	8	-	8	-	-
TOTAL AUTHORIZED POSITIONS	**879**	**878**	**-**	**878**	**873**	**873**
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	603.07	601.08	-	601.08	601.29	601.29
8280 FTE Reconciliation	-	1.95	-	1.95	-	-
TOTAL AUTHORIZED FTE	**603.07**	**603.03**	**-**	**603.03**	**601.29**	**601.29**

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
REVENUE CATEGORIES						
LICENSES AND FEES						
0255 Park User Fees						
3400 Other Funds Ltd	129,653	2,222,001	-	2,222,001	2,827,246	2,827,246
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	-	-	45,638	45,638	-	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	1,007,951	1,445,191	-	1,445,191	1,874,112	1,874,112
TOTAL TRANSFERS IN						
4400 Lottery Funds Ltd	1,007,951	1,445,191	45,638	1,490,829	1,874,112	1,874,112
TOTAL TRANSFERS IN	$1,007,951	$1,445,191	$45,638	$1,490,829	$1,874,112	$1,874,112
REVENUES						
4400 Lottery Funds Ltd	1,007,951	1,445,191	45,638	1,490,829	1,874,112	1,874,112
3400 Other Funds Ltd	129,653	2,222,001	-	2,222,001	2,827,246	2,827,246
TOTAL REVENUES	$1,137,604	$3,667,192	$45,638	$3,712,830	$4,701,358	$4,701,358
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	1,007,951	1,445,191	45,638	1,490,829	1,874,112	1,874,112
3400 Other Funds Ltd	129,653	2,222,001	-	2,222,001	2,827,246	2,827,246
TOTAL AVAILABLE REVENUES	$1,137,604	$3,667,192	$45,638	$3,712,830	$4,701,358	$4,701,358

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	511,718	611,418	-	611,418	737,153	737,153
3400 Other Funds Ltd	24,480	927,858	-	927,858	1,123,363	1,123,363
All Funds	536,198	1,539,276	-	1,539,276	1,860,516	1,860,516
3160 Temporary Appointments						
4400 Lottery Funds Ltd	7,561	7,828	-	7,828	7,828	8,430
3400 Other Funds Ltd	-	12,172	-	12,172	12,172	13,110
All Funds	7,561	20,000	-	20,000	20,000	21,540
3170 Overtime Payments						
4400 Lottery Funds Ltd	-	-	-	-	-	1,043
3400 Other Funds Ltd	-	-	-	-	-	1,622
All Funds	-	-	-	-	-	2,665
3190 All Other Differential						
4400 Lottery Funds Ltd	-	15,656	-	15,656	15,656	16,032
3400 Other Funds Ltd	1,971	24,344	-	24,344	24,344	24,928
All Funds	1,971	40,000	-	40,000	40,000	40,960
TOTAL SALARIES & WAGES						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4400 Lottery Funds Ltd	519,279	634,902	-	634,902	760,637	762,658
3400 Other Funds Ltd	26,451	964,374	-	964,374	1,159,879	1,163,023
TOTAL SALARIES & WAGES	**$545,730**	**$1,599,276**	**-**	**$1,599,276**	**$1,920,516**	**$1,925,681**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	43	176	-	176	208	208
3400 Other Funds Ltd	11	275	-	275	312	312
All Funds	54	451	-	451	520	520
3220 Public Employees' Retire Cont						
4400 Lottery Funds Ltd	42,746	88,244	-	88,244	145,630	145,910
3400 Other Funds Ltd	2,068	137,214	-	137,214	226,442	226,877
All Funds	44,814	225,458	-	225,458	372,072	372,787
3221 Pension Obligation Bond						
4400 Lottery Funds Ltd	30,344	53,962	-	53,962	53,962	63,763
3400 Other Funds Ltd	1,526	34,841	-	34,841	34,841	71,648
All Funds	31,870	88,803	-	88,803	88,803	135,411
3230 Social Security Taxes						
4400 Lottery Funds Ltd	36,429	46,710	-	46,710	56,715	56,870
3400 Other Funds Ltd	1,959	70,887	-	70,887	86,433	86,673
All Funds	38,388	117,597	-	117,597	143,148	143,543

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3250 Worker's Comp. Assess. (WCD)						
4400 Lottery Funds Ltd	151	253	-	253	299	299
3400 Other Funds Ltd	12	396	-	396	468	468
All Funds	163	649	-	649	767	767
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	3,070	3,759	-	3,759	3,759	4,563
3400 Other Funds Ltd	-	5,846	-	5,846	5,846	6,958
All Funds	3,070	9,605	-	9,605	9,605	11,521
3270 Flexible Benefits						
4400 Lottery Funds Ltd	95,456	129,580	-	129,580	155,337	155,337
3400 Other Funds Ltd	7,974	201,476	-	201,476	241,527	241,527
All Funds	103,430	331,056	-	331,056	396,864	396,864
TOTAL OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	208,239	322,684	-	322,684	415,910	426,950
3400 Other Funds Ltd	13,550	450,935	-	450,935	595,869	634,463
TOTAL OTHER PAYROLL EXPENSES	**$221,789**	**$773,619**	-	**$773,619**	**$1,011,779**	**$1,061,413**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
4400 Lottery Funds Ltd	-	(14,424)	-	(14,424)	(14,424)	(11,907)
3400 Other Funds Ltd	-	-	-	-	-	(16,709)

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
All Funds	-	(14,424)	-	(14,424)	(14,424)	(28,616)
3465 Reconciliation Adjustment						
4400 Lottery Funds Ltd	-	(60,976)	-	(60,976)	-	-
3400 Other Funds Ltd	-	(68,740)	-	(68,740)	-	-
All Funds	-	(129,716)	-	(129,716)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
4400 Lottery Funds Ltd	-	(75,400)	-	(75,400)	(14,424)	(11,907)
3400 Other Funds Ltd	-	(68,740)	-	(68,740)	-	(16,709)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($144,140)**	**-**	**($144,140)**	**($14,424)**	**($28,616)**
TOTAL PERSONAL SERVICES						
4400 Lottery Funds Ltd	727,518	882,186	-	882,186	1,162,123	1,177,701
3400 Other Funds Ltd	40,001	1,346,569	-	1,346,569	1,755,748	1,780,777
TOTAL PERSONAL SERVICES	**$767,519**	**$2,228,755**	**-**	**$2,228,755**	**$2,917,871**	**$2,958,478**
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	34,954	40,303	-	40,303	40,303	48,123
3400 Other Funds Ltd	92	62,668	-	62,668	62,668	78,862
All Funds	35,046	102,971	-	102,971	102,971	126,985
4125 Out of State Travel						
4400 Lottery Funds Ltd	3,701	3,727	-	3,727	3,727	3,816

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	2,690	5,796	-	5,796	5,796	5,935
All Funds	6,391	9,523	-	9,523	9,523	9,751
4150 Employee Training						
4400 Lottery Funds Ltd	4,420	21,230	-	21,230	21,230	23,741
3400 Other Funds Ltd	6,202	33,009	-	33,009	33,009	33,801
All Funds	10,622	54,239	-	54,239	54,239	57,542
4175 Office Expenses						
4400 Lottery Funds Ltd	6,970	10,164	-	10,164	10,164	19,685
3400 Other Funds Ltd	-	15,804	-	15,804	15,804	29,849
All Funds	6,970	25,968	-	25,968	25,968	49,534
4200 Telecommunications						
4400 Lottery Funds Ltd	3,979	1,252	-	1,252	1,252	1,710
3400 Other Funds Ltd	-	1,947	-	1,947	1,947	2,661
All Funds	3,979	3,199	-	3,199	3,199	4,371
4250 Data Processing						
4400 Lottery Funds Ltd	-	4,239	-	4,239	4,239	4,378
3400 Other Funds Ltd	4,780	6,592	-	6,592	6,592	6,807
All Funds	4,780	10,831	-	10,831	10,831	11,185
4275 Publicity and Publications						
4400 Lottery Funds Ltd	921	266,997	-	266,997	266,997	273,431

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	-	415,159	-	415,159	415,159	425,171
All Funds	921	682,156	-	682,156	682,156	698,602
4300 Professional Services						
4400 Lottery Funds Ltd	-	25,116	-	25,116	25,116	51,095
3400 Other Funds Ltd	55,988	39,053	-	39,053	39,053	79,450
All Funds	55,988	64,169	-	64,169	64,169	130,545
4325 Attorney General						
4400 Lottery Funds Ltd	67,510	49,716	-	49,716	49,716	57,124
3400 Other Funds Ltd	-	77,305	-	77,305	77,305	88,823
All Funds	67,510	127,021	-	127,021	127,021	145,947
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	630	7,455	-	7,455	7,455	7,634
3400 Other Funds Ltd	-	11,591	-	11,591	11,591	11,869
All Funds	630	19,046	-	19,046	19,046	19,503
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	11,544	-	-	-	-	-
4425 Facilities Rental and Taxes						
4400 Lottery Funds Ltd	1,610	-	-	-	-	-
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	5,080	-	-	-	-	104

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	-	-	-	-	-	162
All Funds	5,080	-	-	-	-	266
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	-	1,863	-	1,863	1,863	1,908
3400 Other Funds Ltd	-	2,898	-	2,898	2,898	2,968
All Funds	-	4,761	-	4,761	4,761	4,876
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	20,374	143,958	23,266	167,224	167,224	193,079
3400 Other Funds Ltd	-	223,847	(34,789)	189,058	189,058	263,436
All Funds	20,374	367,805	(11,523)	356,282	356,282	456,515
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	17,157	4,487	(272)	4,215	4,215	5,318
3400 Other Funds Ltd	-	6,978	(422)	6,556	6,556	8,487
All Funds	17,157	11,465	(694)	10,771	10,771	13,805
4675 Undistributed (S.S.)						
4400 Lottery Funds Ltd	-	(22,644)	22,644	-	-	-
3400 Other Funds Ltd	-	(35,211)	35,211	-	-	-
All Funds	-	(57,855)	57,855	-	-	-
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	36	5,142	-	5,142	5,142	5,265

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	-	7,996	-	7,996	7,996	8,188
All Funds	36	13,138	-	13,138	13,138	13,453
4715 IT Expendable Property						
4400 Lottery Funds Ltd	1,547	-	-	-	-	-
TOTAL SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	180,433	563,005	45,638	608,643	608,643	696,411
3400 Other Funds Ltd	69,752	875,432	-	875,432	875,432	1,046,469
TOTAL SERVICES & SUPPLIES	**$250,185**	**$1,438,437**	**$45,638**	**$1,484,075**	**$1,484,075**	**$1,742,880**
CAPITAL OUTLAY						
5550 Data Processing Software						
3400 Other Funds Ltd	19,900	-	-	-	-	-
5900 Other Capital Outlay						
4400 Lottery Funds Ltd	100,000	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
4400 Lottery Funds Ltd	100,000	-	-	-	-	-
3400 Other Funds Ltd	19,900	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**$119,900**	-	-	-	-	-
EXPENDITURES						
4400 Lottery Funds Ltd	1,007,951	1,445,191	45,638	1,490,829	1,770,766	1,874,112
3400 Other Funds Ltd	129,653	2,222,001	-	2,222,001	2,631,180	2,827,246

Agency Worksheet - Revenues & Expenditures
2013-15 Biennium
Directors Office

Version: V - 01 - Agency Request Budget
Cross Reference Number: 63400-100-10-00-00000

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
TOTAL EXPENDITURES	$1,137,604	$3,667,192	$45,638	$3,712,830	$4,401,946	$4,701,358
ENDING BALANCE						
4400 Lottery Funds Ltd	-	-	-	-	103,346	-
3400 Other Funds Ltd	-	-	-	-	196,066	-
TOTAL ENDING BALANCE	-	-	-	-	$299,412	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	11	11	-	11	13	13
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	11.00	11.00	-	11.00	13.00	13.00

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	-	-	-	-	10,500,308	10,500,308
3400 Other Funds Ltd	-	-	-	-	13,004,778	13,004,778
All Funds	-	-	-	-	23,505,086	23,505,086
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	16,859,451	7,053,387	-	7,053,387	1,660,984	1,660,984
3400 Other Funds Ltd	101,724	4,906,360	-	4,906,360	1,841,575	1,841,575
All Funds	16,961,175	11,959,747	-	11,959,747	3,502,559	3,502,559
TOTAL BEGINNING BALANCE						
4400 Lottery Funds Ltd	16,859,451	7,053,387	-	7,053,387	12,161,292	12,161,292
3400 Other Funds Ltd	101,724	4,906,360	-	4,906,360	14,846,353	14,846,353
TOTAL BEGINNING BALANCE	**$16,961,175**	**$11,959,747**	**-**	**$11,959,747**	**$27,007,645**	**$27,007,645**
REVENUE CATEGORIES						
LICENSES AND FEES						
0255 Park User Fees						
3400 Other Funds Ltd	12,078,210	21,698,831	-	21,698,831	12,925,056	12,925,056
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	166,631	147,000	-	147,000	142,622	142,622

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4430 Lottery Funds Debt Svc Ltd	136,510	-	-	-	-	-
3400 Other Funds Ltd	218,562	2,480	-	2,480	197,829	197,829
All Funds	521,703	149,480	-	149,480	340,451	340,451
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	522,466	-	522,466	-	-
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	14,520,306	13,983,129	-	13,983,129	4,323,196	4,323,196
4430 Lottery Funds Debt Svc Ltd	3,956,499	4,261,181	-	4,261,181	3,969,970	3,969,970
All Funds	18,476,805	18,244,310	-	18,244,310	8,293,166	8,293,166
REVENUES						
4400 Lottery Funds Ltd	14,686,937	14,130,129	-	14,130,129	4,465,818	4,465,818
4430 Lottery Funds Debt Svc Ltd	4,093,009	4,261,181	-	4,261,181	3,969,970	3,969,970
3400 Other Funds Ltd	12,296,772	22,223,777	-	22,223,777	13,122,885	13,122,885
TOTAL REVENUES	**$31,076,718**	**$40,615,087**	**-**	**$40,615,087**	**$21,558,673**	**$21,558,673**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4400 Lottery Funds Ltd	-	-	(1,310,986)	(1,310,986)	-	-
AVAILABLE REVENUES						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4400 Lottery Funds Ltd	31,546,388	21,183,516	(1,310,986)	19,872,530	16,627,110	16,627,110
4430 Lottery Funds Debt Svc Ltd	4,093,009	4,261,181	-	4,261,181	3,969,970	3,969,970
3400 Other Funds Ltd	12,398,496	27,130,137	-	27,130,137	27,969,238	27,969,238
TOTAL AVAILABLE REVENUES	**$48,037,893**	**$52,574,834**	**($1,310,986)**	**$51,263,848**	**$48,566,318**	**$48,566,318**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	4,894,211	3,014,666	-	3,014,666	3,047,181	3,047,181
3400 Other Funds Ltd	1,968,792	4,687,583	-	4,687,583	4,726,003	4,726,003
All Funds	6,863,003	7,702,249	-	7,702,249	7,773,184	7,773,184
3160 Temporary Appointments						
4400 Lottery Funds Ltd	88,798	74,738	-	74,738	74,738	76,532
3400 Other Funds Ltd	12,966	116,213	-	116,213	116,213	119,002
All Funds	101,764	190,951	-	190,951	190,951	195,534
3170 Overtime Payments						
4400 Lottery Funds Ltd	48,130	71,417	-	71,417	71,417	73,131
3400 Other Funds Ltd	1,646	111,229	-	111,229	111,229	113,898
All Funds	49,776	182,646	-	182,646	182,646	187,029
3180 Shift Differential						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4400 Lottery Funds Ltd	104	701	-	701	701	718
3400 Other Funds Ltd	3	1,089	-	1,089	1,089	1,115
All Funds	107	1,790	-	1,790	1,790	1,833
3190 All Other Differential						
4400 Lottery Funds Ltd	82,193	24,977	-	24,977	24,977	25,576
3400 Other Funds Ltd	7,519	38,837	-	38,837	38,837	39,769
All Funds	89,712	63,814	-	63,814	63,814	65,345
TOTAL SALARIES & WAGES						
4400 Lottery Funds Ltd	5,113,436	3,186,499	-	3,186,499	3,219,014	3,223,138
3400 Other Funds Ltd	1,990,926	4,954,951	-	4,954,951	4,993,371	4,999,787
TOTAL SALARIES & WAGES	**$7,104,362**	**$8,141,450**	-	**$8,141,450**	**$8,212,385**	**$8,222,925**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	2,124	1,165	-	1,165	1,168	1,168
3400 Other Funds Ltd	758	1,823	-	1,823	1,752	1,752
All Funds	2,882	2,988	-	2,988	2,920	2,920
3220 Public Employees' Retire Cont						
4400 Lottery Funds Ltd	422,130	448,392	-	448,392	620,365	620,824
3400 Other Funds Ltd	165,187	697,279	-	697,279	962,266	962,981
All Funds	587,317	1,145,671	-	1,145,671	1,582,631	1,583,805

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3221 Pension Obligation Bond						
4400 Lottery Funds Ltd	293,766	276,958	-	276,958	276,958	197,144
3400 Other Funds Ltd	114,629	170,391	-	170,391	170,391	305,805
All Funds	408,395	447,349	-	447,349	447,349	502,949
3230 Social Security Taxes						
4400 Lottery Funds Ltd	389,834	243,743	-	243,743	246,255	246,570
3400 Other Funds Ltd	135,045	379,077	-	379,077	381,995	382,486
All Funds	524,879	622,820	-	622,820	628,250	629,056
3250 Worker's Comp. Assess. (WCD)						
4400 Lottery Funds Ltd	2,533	1,675	-	1,675	1,682	1,682
3400 Other Funds Ltd	904	2,626	-	2,626	2,628	2,628
All Funds	3,437	4,301	-	4,301	4,310	4,310
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	29,431	19,156	-	19,156	19,156	19,622
3400 Other Funds Ltd	11,711	29,787	-	29,787	29,787	30,439
All Funds	41,142	48,943	-	48,943	48,943	50,061
3270 Flexible Benefits						
4400 Lottery Funds Ltd	1,402,428	859,446	-	859,446	874,926	874,926
3400 Other Funds Ltd	529,862	1,336,308	-	1,336,308	1,356,162	1,356,162
All Funds	1,932,290	2,195,754	-	2,195,754	2,231,088	2,231,088

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
TOTAL OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	2,542,246	1,850,535	-	1,850,535	2,040,510	1,961,936
3400 Other Funds Ltd	958,096	2,617,291	-	2,617,291	2,904,981	3,042,253
TOTAL OTHER PAYROLL EXPENSES	**$3,500,342**	**$4,467,826**	**-**	**$4,467,826**	**$4,945,491**	**$5,004,189**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
4400 Lottery Funds Ltd	-	-	-	-	-	(29,768)
3400 Other Funds Ltd	-	(28,848)	-	(28,848)	(28,848)	(41,772)
All Funds	-	(28,848)	-	(28,848)	(28,848)	(71,540)
3465 Reconciliation Adjustment						
4400 Lottery Funds Ltd	-	(273,049)	-	(273,049)	-	-
3400 Other Funds Ltd	-	(408,938)	-	(408,938)	-	-
All Funds	-	(681,987)	-	(681,987)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
4400 Lottery Funds Ltd	-	(273,049)	-	(273,049)	-	(29,768)
3400 Other Funds Ltd	-	(437,786)	-	(437,786)	(28,848)	(41,772)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($710,835)**	**-**	**($710,835)**	**($28,848)**	**($71,540)**
TOTAL PERSONAL SERVICES						
4400 Lottery Funds Ltd	7,655,682	4,763,985	-	4,763,985	5,259,524	5,155,306
3400 Other Funds Ltd	2,949,022	7,134,456	-	7,134,456	7,869,504	8,000,268

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
TOTAL PERSONAL SERVICES	$10,604,704	$11,898,441	-	$11,898,441	$13,129,028	$13,155,574
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	64,996	48,049	-	48,049	48,049	49,202
3400 Other Funds Ltd	3,001	74,713	-	74,713	74,713	76,506
All Funds	67,997	122,762	-	122,762	122,762	125,708
4125 Out of State Travel						
4400 Lottery Funds Ltd	748	375	-	375	375	384
3400 Other Funds Ltd	-	582	-	582	582	596
All Funds	748	957	-	957	957	980
4150 Employee Training						
4400 Lottery Funds Ltd	39,712	45,656	-	45,656	45,656	46,752
3400 Other Funds Ltd	5,851	70,991	-	70,991	70,991	72,695
All Funds	45,563	116,647	-	116,647	116,647	119,447
4175 Office Expenses						
4400 Lottery Funds Ltd	486,932	209,084	31,857	240,941	240,941	246,724
3400 Other Funds Ltd	38,087	325,111	(51,743)	273,368	273,368	320,981
All Funds	525,019	534,195	(19,886)	514,309	514,309	567,705
4200 Telecommunications						
4400 Lottery Funds Ltd	1,082,688	269,742	-	269,742	269,742	308,591

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	16,561	419,429	-	419,429	419,429	479,837
All Funds	1,099,249	689,171	-	689,171	689,171	788,428
4225 State Gov. Service Charges						
4400 Lottery Funds Ltd	5,257,350	1,889,933	-	1,889,933	1,889,933	1,869,945
3400 Other Funds Ltd	20,783	3,194,576	-	3,194,576	3,194,576	3,160,846
All Funds	5,278,133	5,084,509	-	5,084,509	5,084,509	5,030,791
4250 Data Processing						
4400 Lottery Funds Ltd	72,075	256,109	100,000	356,109	356,109	540,652
3400 Other Funds Ltd	-	403,343	-	403,343	403,343	598,305
All Funds	72,075	659,452	100,000	759,452	759,452	1,138,957
4275 Publicity and Publications						
4400 Lottery Funds Ltd	13,830	4,365	-	4,365	4,365	4,469
3400 Other Funds Ltd	-	6,787	-	6,787	6,787	6,950
All Funds	13,830	11,152	-	11,152	11,152	11,419
4300 Professional Services						
4400 Lottery Funds Ltd	46,679	590,456	-	590,456	590,456	606,988
3400 Other Funds Ltd	9,930	918,117	-	918,117	918,117	943,824
All Funds	56,609	1,508,573	-	1,508,573	1,508,573	1,550,812
4315 IT Professional Services						
4400 Lottery Funds Ltd	55,461	138,588	-	138,588	138,588	142,468

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	-	215,497	-	215,497	215,497	221,531
All Funds	55,461	354,085	-	354,085	354,085	363,999
4325 Attorney General						
4400 Lottery Funds Ltd	60,438	-	-	-	-	-
3400 Other Funds Ltd	917	-	-	-	-	-
All Funds	61,355	-	-	-	-	-
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	4,714	5,484	-	5,484	5,484	5,616
3400 Other Funds Ltd	-	8,526	-	8,526	8,526	8,731
All Funds	4,714	14,010	-	14,010	14,010	14,347
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	4,901	-	-	-	-	-
3400 Other Funds Ltd	1,289	-	-	-	-	-
All Funds	6,190	-	-	-	-	-
4425 Facilities Rental and Taxes						
4400 Lottery Funds Ltd	1,231,680	477,402	-	477,402	477,402	537,494
3400 Other Funds Ltd	138,663	742,328	-	742,328	742,328	835,767
All Funds	1,370,343	1,219,730	-	1,219,730	1,219,730	1,373,261
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	13,926	5,506	-	5,506	5,506	5,638

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	122	8,562	-	8,562	8,562	8,767
All Funds	14,048	14,068	-	14,068	14,068	14,405
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	19,835	8,295	-	8,295	8,295	8,494
3400 Other Funds Ltd	1,345	12,899	-	12,899	12,899	13,209
All Funds	21,180	21,194	-	21,194	21,194	21,703
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	1,398,196	90,490	(22,685)	67,805	67,805	94,749
3400 Other Funds Ltd	534	140,705	(68,977)	71,728	71,728	115,175
All Funds	1,398,730	231,195	(91,662)	139,533	139,533	209,924
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	674,717	165,468	(43,324)	122,144	122,144	181,396
3400 Other Funds Ltd	4,463	257,290	(66,676)	190,614	190,614	236,173
All Funds	679,180	422,758	(110,000)	312,758	312,758	417,569
4675 Undistributed (S.S.)						
4400 Lottery Funds Ltd	-	(235,031)	235,031	-	-	-
3400 Other Funds Ltd	-	(365,456)	365,456	-	-	-
All Funds	-	(600,487)	600,487	-	-	-
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	18,766	79,752	(3,324)	76,428	76,428	78,262

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	2,635	124,011	(21,676)	102,335	102,335	115,055
All Funds	21,401	203,763	(25,000)	178,763	178,763	193,317
4715 IT Expendable Property						
4400 Lottery Funds Ltd	884,061	244,601	(17,441)	227,160	227,160	197,601
3400 Other Funds Ltd	3,066	380,337	(156,384)	223,953	223,953	287,290
All Funds	887,127	624,938	(173,825)	451,113	451,113	484,891
TOTAL SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	11,431,705	4,294,324	280,114	4,574,438	4,574,438	4,925,425
3400 Other Funds Ltd	247,247	6,938,348	-	6,938,348	6,938,348	7,502,238
TOTAL SERVICES & SUPPLIES	**$11,678,952**	**$11,232,672**	**$280,114**	**$11,512,786**	**$11,512,786**	**$12,427,663**
CAPITAL OUTLAY						
5200 Technical Equipment						
4400 Lottery Funds Ltd	24,932	-	-	-	-	-
5550 Data Processing Software						
4400 Lottery Funds Ltd	305,204	-	-	-	-	-
5600 Data Processing Hardware						
4400 Lottery Funds Ltd	94,314	33,799	-	33,799	33,799	34,610
3400 Other Funds Ltd	-	52,555	-	52,555	52,555	53,816
All Funds	94,314	86,354	-	86,354	86,354	88,426
5900 Other Capital Outlay						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4400 Lottery Funds Ltd	13,500	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
4400 Lottery Funds Ltd	437,950	33,799	-	33,799	33,799	34,610
3400 Other Funds Ltd	-	52,555	-	52,555	52,555	53,816
TOTAL CAPITAL OUTLAY	**$437,950**	**$86,354**	**-**	**$86,354**	**$86,354**	**$88,426**
DEBT SERVICE						
7100 Principal - Bonds						
4430 Lottery Funds Debt Svc Ltd	2,920,923	3,394,068	-	3,394,068	3,516,390	3,516,390
7150 Interest - Bonds						
4430 Lottery Funds Debt Svc Ltd	1,172,086	867,113	-	867,113	453,580	453,580
TOTAL DEBT SERVICE						
4430 Lottery Funds Debt Svc Ltd	4,093,009	4,261,181	-	4,261,181	3,969,970	3,969,970
TOTAL DEBT SERVICE	**$4,093,009**	**$4,261,181**	**-**	**$4,261,181**	**$3,969,970**	**$3,969,970**
EXPENDITURES						
4400 Lottery Funds Ltd	19,525,337	9,092,108	280,114	9,372,222	9,867,761	10,115,341
4430 Lottery Funds Debt Svc Ltd	4,093,009	4,261,181	-	4,261,181	3,969,970	3,969,970
3400 Other Funds Ltd	3,196,269	14,125,359	-	14,125,359	14,860,407	15,556,322
TOTAL EXPENDITURES	**$26,814,615**	**$27,478,648**	**$280,114**	**$27,758,762**	**$28,698,138**	**$29,641,633**
ENDING BALANCE						
4400 Lottery Funds Ltd	12,021,051	12,091,408	(1,591,100)	10,500,308	6,759,349	6,511,769

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4430 Lottery Funds Debt Svc Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	9,202,227	13,004,778	-	13,004,778	13,108,831	12,412,916
TOTAL ENDING BALANCE	**$21,223,278**	**$25,096,186**	**($1,591,100)**	**$23,505,086**	**$19,868,180**	**$18,924,685**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	77	77	-	77	75	75
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	72.94	72.94	-	72.94	73.10	73.10

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
BEGINNING BALANCE						
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	-	520,684	-	520,684	-	-
REVENUE CATEGORIES						
LICENSES AND FEES						
0255 Park User Fees						
3400 Other Funds Ltd	-	1,129,770	-	1,129,770	462,504	462,504
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	120,000	2,593,654	-	2,593,654	1,511,788	1,511,788
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	849,626	2,406,870	2,190,000	4,596,870	1,629,344	1,629,344
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	-	-	592,240	592,240	-	-
3400 Other Funds Ltd	-	2,179,561	-	2,179,561	-	-
All Funds	-	2,179,561	592,240	2,771,801	-	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	22,441,308	19,768,181	-	19,768,181	25,137,639	25,137,639

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
1250 Tsfr From Marine Bd, Or State						
3400 Other Funds Ltd	222,296	-	-	-	-	-
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	14,245	-	-	-	-	-
1586 Tsfr From Comm Coll/Wkfrc Dev						
6400 Federal Funds Ltd	9,493	-	-	-	-	-
1635 Tsfr From Fish/Wildlife, Dept of						
3400 Other Funds Ltd	27,789	-	-	-	-	-
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	1,057,951	-	-	-	1,180,892	1,180,892
6400 Federal Funds Ltd	1,719,999	-	-	-	-	-
All Funds	2,777,950	-	-	-	1,180,892	1,180,892
TOTAL TRANSFERS IN						
4400 Lottery Funds Ltd	22,441,308	19,768,181	592,240	20,360,421	25,137,639	25,137,639
3400 Other Funds Ltd	1,322,281	2,179,561	-	2,179,561	1,180,892	1,180,892
6400 Federal Funds Ltd	1,729,492	-	-	-	-	-
TOTAL TRANSFERS IN	**$25,493,081**	**$21,947,742**	**$592,240**	**$22,539,982**	**$26,318,531**	**$26,318,531**
REVENUES						
4400 Lottery Funds Ltd	22,441,308	19,768,181	592,240	20,360,421	25,137,639	25,137,639
3400 Other Funds Ltd	1,442,281	5,902,985	-	5,902,985	3,155,184	3,155,184

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
6400 Federal Funds Ltd	2,579,118	2,406,870	2,190,000	4,596,870	1,629,344	1,629,344
TOTAL REVENUES	**$26,462,707**	**$28,078,036**	**$2,782,240**	**$30,860,276**	**$29,922,167**	**$29,922,167**
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	22,441,308	20,288,865	592,240	20,881,105	25,137,639	25,137,639
3400 Other Funds Ltd	1,442,281	5,902,985	-	5,902,985	3,155,184	3,155,184
6400 Federal Funds Ltd	2,579,118	2,406,870	2,190,000	4,596,870	1,629,344	1,629,344
TOTAL AVAILABLE REVENUES	**$26,462,707**	**$28,598,720**	**$2,782,240**	**$31,380,960**	**$29,922,167**	**$29,922,167**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	1,616,884	1,630,324	-	1,630,324	1,682,118	1,414,438
3400 Other Funds Ltd	-	711,620	-	711,620	724,290	308,066
6400 Federal Funds Ltd	33,392	-	-	-	-	-
All Funds	1,650,276	2,341,944	-	2,341,944	2,406,408	1,722,504
3160 Temporary Appointments						
4400 Lottery Funds Ltd	82,434	52,503	-	52,503	52,503	45,747
3400 Other Funds Ltd	-	12,172	-	12,172	12,172	-
6400 Federal Funds Ltd	5,459	-	-	-	-	-
All Funds	87,893	64,675	-	64,675	64,675	45,747

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3170 Overtime Payments						
4400 Lottery Funds Ltd	27,986	-	-	-	-	-
6400 Federal Funds Ltd	47	-	-	-	-	-
All Funds	28,033	-	-	-	-	-
3180 Shift Differential						
4400 Lottery Funds Ltd	16	-	-	-	-	-
3190 All Other Differential						
4400 Lottery Funds Ltd	8,628	-	-	-	-	-
6400 Federal Funds Ltd	334	-	-	-	-	-
All Funds	8,962	-	-	-	-	-
TOTAL SALARIES & WAGES						
4400 Lottery Funds Ltd	1,735,948	1,682,827	-	1,682,827	1,734,621	1,460,185
3400 Other Funds Ltd	-	723,792	-	723,792	736,462	308,066
6400 Federal Funds Ltd	39,232	-	-	-	-	-
TOTAL SALARIES & WAGES	**$1,775,180**	**$2,406,619**	-	**$2,406,619**	**$2,471,083**	**$1,768,251**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	590	524	-	524	530	434
3400 Other Funds Ltd	-	213	-	213	230	86
6400 Federal Funds Ltd	10	-	-	-	-	-

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
All Funds	600	737	-	737	760	520
3220 Public Employees' Retire Cont						
4400 Lottery Funds Ltd	140,448	234,930	-	234,930	331,882	279,069
3400 Other Funds Ltd	-	102,543	-	102,543	142,903	60,782
6400 Federal Funds Ltd	2,313	-	-	-	-	-
All Funds	142,761	337,473	-	337,473	474,785	339,851
3221 Pension Obligation Bond						
4400 Lottery Funds Ltd	95,616	83,685	-	83,685	83,685	103,907
3400 Other Funds Ltd	-	53,540	-	53,540	53,540	2,166
6400 Federal Funds Ltd	1,667	-	-	-	-	-
All Funds	97,283	137,225	-	137,225	137,225	106,073
3230 Social Security Taxes						
4400 Lottery Funds Ltd	131,267	128,737	-	128,737	132,699	111,704
3400 Other Funds Ltd	-	55,369	-	55,369	56,339	23,566
6400 Federal Funds Ltd	2,664	-	-	-	-	-
All Funds	133,931	184,106	-	184,106	189,038	135,270
3250 Worker's Comp. Assess. (WCD)						
4400 Lottery Funds Ltd	742	754	-	754	778	640
3400 Other Funds Ltd	-	307	-	307	343	127
6400 Federal Funds Ltd	17	-	-	-	-	-

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
All Funds	759	1,061	-	1,061	1,121	767
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	9,095	10,211	-	10,211	10,211	8,761
3400 Other Funds Ltd	-	4,829	-	4,829	4,829	2,075
All Funds	9,095	15,040	-	15,040	15,040	10,836
3270 Flexible Benefits						
4400 Lottery Funds Ltd	403,421	385,442	-	385,442	402,923	331,229
3400 Other Funds Ltd	-	156,286	-	156,286	177,109	65,635
6400 Federal Funds Ltd	5,515	-	-	-	-	-
All Funds	408,936	541,728	-	541,728	580,032	396,864
TOTAL OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	781,179	844,283	-	844,283	962,708	835,744
3400 Other Funds Ltd	-	373,087	-	373,087	435,293	154,437
6400 Federal Funds Ltd	12,186	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$793,365**	**$1,217,370**	**-**	**$1,217,370**	**$1,398,001**	**$990,181**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
4400 Lottery Funds Ltd	-	(28,848)	-	(28,848)	(28,848)	-
3465 Reconciliation Adjustment						
4400 Lottery Funds Ltd	-	(106,036)	-	(106,036)	-	-

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	-	(68,391)	-	(68,391)	-	-
All Funds	-	(174,427)	-	(174,427)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
4400 Lottery Funds Ltd	-	(134,884)	-	(134,884)	(28,848)	-
3400 Other Funds Ltd	-	(68,391)	-	(68,391)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	**($203,275)**	-	**($203,275)**	**($28,848)**	-
TOTAL PERSONAL SERVICES						
4400 Lottery Funds Ltd	2,517,127	2,392,226	-	2,392,226	2,668,481	2,295,929
3400 Other Funds Ltd	-	1,028,488	-	1,028,488	1,171,755	462,503
6400 Federal Funds Ltd	51,418	-	-	-	-	-
TOTAL PERSONAL SERVICES	**$2,568,545**	**$3,420,714**	-	**$3,420,714**	**$3,840,236**	**$2,758,432**
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	31,225	73,938	(2,587)	71,351	71,351	50,687
3400 Other Funds Ltd	-	38,001	(1,330)	36,671	36,671	-
All Funds	31,225	111,939	(3,917)	108,022	108,022	50,687
4125 Out of State Travel						
4400 Lottery Funds Ltd	300	3,845	(135)	3,710	3,710	3,937
4150 Employee Training						
4400 Lottery Funds Ltd	7,606	40,355	(1,412)	38,943	38,943	41,324

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4175 Office Expenses						
4400 Lottery Funds Ltd	15,510	118,027	(4,131)	113,896	113,896	104,648
3400 Other Funds Ltd	-	24,618	(862)	23,756	23,756	-
All Funds	15,510	142,645	(4,993)	137,652	137,652	104,648
4200 Telecommunications						
4400 Lottery Funds Ltd	256,744	113,169	(3,961)	109,208	109,208	115,885
4250 Data Processing						
4400 Lottery Funds Ltd	-	272	(10)	262	262	-
3400 Other Funds Ltd	-	424	(15)	409	409	-
All Funds	-	696	(25)	671	671	-
4275 Publicity and Publications						
4400 Lottery Funds Ltd	2,179	11,247	(393)	10,854	10,854	7,382
3400 Other Funds Ltd	278	6,278	(220)	6,058	6,058	-
All Funds	2,457	17,525	(613)	16,912	16,912	7,382
4300 Professional Services						
4400 Lottery Funds Ltd	1,338,403	710,620	(25,072)	685,548	685,548	731,285
3400 Other Funds Ltd	14,602	61,714	(2,160)	59,554	59,554	-
6400 Federal Funds Ltd	-	302,950	-	302,950	302,950	311,433
All Funds	1,353,005	1,075,284	(27,232)	1,048,052	1,048,052	1,042,718
4315 IT Professional Services						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4400 Lottery Funds Ltd	45,926	-	-	-	-	173
4325 Attorney General						
4400 Lottery Funds Ltd	70,373	-	-	-	-	-
3400 Other Funds Ltd	534	-	-	-	-	-
All Funds	70,907	-	-	-	-	-
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	-	9,073	(317)	8,756	8,756	4,921
3400 Other Funds Ltd	-	6,634	(232)	6,402	6,402	-
All Funds	-	15,707	(549)	15,158	15,158	4,921
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	370	2,502	(84)	2,418	2,418	2,461
3400 Other Funds Ltd	-	155	-	155	155	-
All Funds	370	2,657	(84)	2,573	2,573	2,461
4425 Facilities Rental and Taxes						
4400 Lottery Funds Ltd	11,081	27,314	(956)	26,358	26,358	27,970
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	30,256	22,339	(782)	21,557	21,557	22,875
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	637,933	46,451	(1,626)	44,825	44,825	47,566
3400 Other Funds Ltd	45,509	-	-	-	-	-

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
6400 Federal Funds Ltd	7,665	-	-	-	-	-
All Funds	691,107	46,451	(1,626)	44,825	44,825	47,566
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	435,996	15,339,873	(147,600)	15,192,273	15,192,273	15,667,204
3400 Other Funds Ltd	439	5,008,888	(276,699)	4,732,189	4,732,189	2,692,680
6400 Federal Funds Ltd	7,541	2,103,920	2,190,000	4,293,920	4,293,920	1,317,911
All Funds	443,976	22,452,681	1,765,701	24,218,382	24,218,382	19,677,795
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	69,478	2,112,269	(73,929)	2,038,340	2,038,340	2,156,615
3400 Other Funds Ltd	-	9,640	(337)	9,303	9,303	-
6400 Federal Funds Ltd	2,268	-	-	-	-	-
All Funds	71,746	2,121,909	(74,266)	2,047,643	2,047,643	2,156,615
4675 Undistributed (S.S.)						
4400 Lottery Funds Ltd	-	(859,608)	859,608	-	-	-
3400 Other Funds Ltd	-	(281,855)	281,855	-	-	-
All Funds	-	(1,141,463)	1,141,463	-	-	-
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	13,580	72,088	(2,523)	69,565	69,565	73,819
6400 Federal Funds Ltd	7,185	-	-	-	-	-
All Funds	20,765	72,088	(2,523)	69,565	69,565	73,819

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4715 IT Expendable Property						
4400 Lottery Funds Ltd	8,735	52,865	(1,850)	51,015	51,015	54,133
TOTAL SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	2,975,695	17,896,639	592,240	18,488,879	18,488,879	19,112,885
3400 Other Funds Ltd	61,362	4,874,497	-	4,874,497	4,874,497	2,692,680
6400 Federal Funds Ltd	24,659	2,406,870	2,190,000	4,596,870	4,596,870	1,629,344
TOTAL SERVICES & SUPPLIES	**$3,061,716**	**$25,178,006**	**$2,782,240**	**$27,960,246**	**$27,960,246**	**$23,434,909**
CAPITAL OUTLAY						
5200 Technical Equipment						
4400 Lottery Funds Ltd	39,637	-	-	-	-	-
5350 Industrial and Heavy Equipment						
4400 Lottery Funds Ltd	44,434	-	-	-	-	-
5650 Land and Improvements						
4400 Lottery Funds Ltd	2,331,012	-	-	-	-	-
3400 Other Funds Ltd	728,872	-	-	-	-	-
6400 Federal Funds Ltd	869,774	-	-	-	-	-
All Funds	3,929,658	-	-	-	-	-
5700 Building Structures						
4400 Lottery Funds Ltd	6,249,820	-	-	-	-	-
6400 Federal Funds Ltd	1,382,847	-	-	-	-	-

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
All Funds	7,632,667	-	-	-	-	-
5900 Other Capital Outlay						
4400 Lottery Funds Ltd	8,233,141	-	-	-	-	-
3400 Other Funds Ltd	652,047	-	-	-	-	-
6400 Federal Funds Ltd	250,420	-	-	-	-	-
All Funds	9,135,608	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
4400 Lottery Funds Ltd	16,898,044	-	-	-	-	-
3400 Other Funds Ltd	1,380,919	-	-	-	-	-
6400 Federal Funds Ltd	2,503,041	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**$20,782,004**	-	-	-	-	-
SPECIAL PAYMENTS						
6035 Dist to Individuals						
4400 Lottery Funds Ltd	50,442	-	-	-	-	-
EXPENDITURES						
4400 Lottery Funds Ltd	22,441,308	20,288,865	592,240	20,881,105	21,157,360	21,408,814
3400 Other Funds Ltd	1,442,281	5,902,985	-	5,902,985	6,046,252	3,155,183
6400 Federal Funds Ltd	2,579,118	2,406,870	2,190,000	4,596,870	4,596,870	1,629,344
TOTAL EXPENDITURES	**$26,462,707**	**$28,598,720**	**$2,782,240**	**$31,380,960**	**$31,800,482**	**$26,193,341**
ENDING BALANCE						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4400 Lottery Funds Ltd	-	-	-	-	3,980,279	3,728,825
3400 Other Funds Ltd	-	-	-	-	(2,891,068)	1
6400 Federal Funds Ltd	-	-	-	-	(2,967,526)	-
TOTAL ENDING BALANCE	-	-	-	-	**($1,878,315)**	**$3,728,826**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	18	18	-	18	19	13
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	17.50	17.50	-	17.50	18.50	13.00

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	-	-	-	-	6,073,856	6,073,856
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	6,513,990	8,346,858	-	8,346,858	(1,446,626)	(1,446,626)
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	6,513,990	8,346,858	-	8,346,858	4,627,230	4,627,230
TOTAL BEGINNING BALANCE	**$6,513,990**	**$8,346,858**	**-**	**$8,346,858**	**$4,627,230**	**$4,627,230**
REVENUE CATEGORIES						
LICENSES AND FEES						
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	539,339	550,000	-	550,000	540,000	540,000
0255 Park User Fees						
3400 Other Funds Ltd	25,528,414	17,759,786	-	17,759,786	23,763,560	23,763,560
TOTAL LICENSES AND FEES						
3400 Other Funds Ltd	26,067,753	18,309,786	-	18,309,786	24,303,560	24,303,560
TOTAL LICENSES AND FEES	**$26,067,753**	**$18,309,786**	**-**	**$18,309,786**	**$24,303,560**	**$24,303,560**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	199,403	75,000	-	75,000	-	-

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3400 Other Funds Ltd	1,137,321	3,077	-	3,077	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	81,441	355,614	-	355,614	46,286	46,286
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	2,779,227	2,600,000	-	2,600,000	2,233,670	2,233,670
DONATIONS AND CONTRIBUTIONS						
0905 Donations						
3400 Other Funds Ltd	849,641	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	904,149	3,421,716	-	3,421,716	6,220,562	6,220,562
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	444,436	1,918,952	-	1,918,952	1,961,512	1,961,512
TRANSFERS IN						
1010 Transfer In - Intrafund						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4400 Lottery Funds Ltd	-	-	673,108	673,108	-	-
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	27,021,036	28,228,272	-	28,228,272	32,703,199	32,703,199
1248 Tsfr From Military Dept, Or						
3400 Other Funds Ltd	716,843	-	-	-	-	-
6400 Federal Funds Ltd	140,713	-	-	-	-	-
All Funds	857,556	-	-	-	-	-
1250 Tsfr From Marine Bd, Or State						
3400 Other Funds Ltd	343,118	698,975	-	698,975	425,000	425,000
1330 Tsfr From Energy, Dept of						
3400 Other Funds Ltd	55,144	-	-	-	-	-
6400 Federal Funds Ltd	34,892	-	-	-	-	-
All Funds	90,036	-	-	-	-	-
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	25,088,656	26,534,301	-	26,534,301	24,621,685	24,621,685
TOTAL TRANSFERS IN						
4400 Lottery Funds Ltd	27,021,036	28,228,272	673,108	28,901,380	32,703,199	32,703,199
3400 Other Funds Ltd	26,203,761	27,233,276	-	27,233,276	25,046,685	25,046,685
6400 Federal Funds Ltd	175,605	-	-	-	-	-
TOTAL TRANSFERS IN	**$53,400,402**	**$55,461,548**	**$673,108**	**$56,134,656**	**$57,749,884**	**$57,749,884**

Agency Worksheet - Revenues & Expenditures
2013-15 Biennium
Direct Services

Version: V - 01 - Agency Request Budget
Cross Reference Number: 63400-400-10-00-00000

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
REVENUES						
4400 Lottery Funds Ltd	27,021,036	28,228,272	673,108	28,901,380	32,703,199	32,703,199
3400 Other Funds Ltd	58,222,696	51,998,469	-	51,998,469	57,850,763	57,850,763
6400 Federal Funds Ltd	620,041	1,918,952	-	1,918,952	1,961,512	1,961,512
TOTAL REVENUES	**$85,863,773**	**$82,145,693**	**$673,108**	**$82,818,801**	**$92,515,474**	**$92,515,474**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	(2,179,561)	-	(2,179,561)	-	-
2629 Tsfr To Forestry, Dept of						
4400 Lottery Funds Ltd	-	-	-	-	-	(48,236)
3400 Other Funds Ltd	-	-	-	-	-	(76,638)
All Funds	-	-	-	-	-	(124,874)
TOTAL TRANSFERS OUT						
4400 Lottery Funds Ltd	-	-	-	-	-	(48,236)
3400 Other Funds Ltd	-	(2,179,561)	-	(2,179,561)	-	(76,638)
TOTAL TRANSFERS OUT	**-**	**($2,179,561)**	**-**	**($2,179,561)**	**-**	**($124,874)**
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	27,021,036	28,228,272	673,108	28,901,380	32,703,199	32,654,963
3400 Other Funds Ltd	64,736,686	58,165,766	-	58,165,766	62,477,993	62,401,355
6400 Federal Funds Ltd	620,041	1,918,952	-	1,918,952	1,961,512	1,961,512

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
TOTAL AVAILABLE REVENUES	$92,377,763	$88,312,990	$673,108	$88,986,098	$97,142,704	$97,017,830
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	9,248,900	13,906,745	-	13,906,745	13,670,350	13,807,196
3400 Other Funds Ltd	23,783,711	21,626,995	-	21,626,995	21,259,687	21,472,473
6400 Federal Funds Ltd	5,014	81,192	-	81,192	69,576	69,576
All Funds	33,037,625	35,614,932	-	35,614,932	34,999,613	35,349,245
3160 Temporary Appointments						
4400 Lottery Funds Ltd	283,480	216,404	-	216,404	216,404	228,991
3400 Other Funds Ltd	461,242	336,495	-	336,495	336,495	356,066
All Funds	744,722	552,899	-	552,899	552,899	585,057
3170 Overtime Payments						
4400 Lottery Funds Ltd	61,438	191,123	-	191,123	191,123	194,145
3400 Other Funds Ltd	189,367	297,185	-	297,185	297,185	301,883
All Funds	250,805	488,308	-	488,308	488,308	496,028
3180 Shift Differential						
4400 Lottery Funds Ltd	57,223	86,744	-	86,744	86,744	88,826
3400 Other Funds Ltd	216,290	134,880	-	134,880	134,880	138,117

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
All Funds	273,513	221,624	-	221,624	221,624	226,943
3190 All Other Differential						
4400 Lottery Funds Ltd	127,948	4,637	-	4,637	4,637	4,748
3400 Other Funds Ltd	465,715	7,209	-	7,209	7,209	7,382
All Funds	593,663	11,846	-	11,846	11,846	12,130
TOTAL SALARIES & WAGES						
4400 Lottery Funds Ltd	9,778,989	14,405,653	-	14,405,653	14,169,258	14,323,906
3400 Other Funds Ltd	25,116,325	22,402,764	-	22,402,764	22,035,456	22,275,921
6400 Federal Funds Ltd	5,014	81,192	-	81,192	69,576	69,576
TOTAL SALARIES & WAGES	**$34,900,328**	**$36,889,609**	-	**$36,889,609**	**$36,274,290**	**$36,669,403**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	4,069	7,086	-	7,086	7,045	7,077
3400 Other Funds Ltd	15,128	11,174	-	11,174	10,650	10,698
6400 Federal Funds Ltd	-	41	-	41	40	40
All Funds	19,197	18,301	-	18,301	17,735	17,815
3220 Public Employees' Retire Cont						
4400 Lottery Funds Ltd	698,052	2,044,674	-	2,044,674	2,752,851	2,780,880
3400 Other Funds Ltd	1,799,612	3,179,790	-	3,179,790	4,281,219	4,324,801
6400 Federal Funds Ltd	-	11,700	-	11,700	13,727	13,727

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
All Funds	2,497,664	5,236,164	-	5,236,164	7,047,797	7,119,408
3221 Pension Obligation Bond						
4400 Lottery Funds Ltd	481,770	227,233	-	227,233	227,233	831,270
3400 Other Funds Ltd	1,243,535	1,815,083	-	1,815,083	1,815,083	1,376,808
6400 Federal Funds Ltd	-	4,565	-	4,565	4,565	4,298
All Funds	1,725,305	2,046,881	-	2,046,881	2,046,881	2,212,376
3230 Social Security Taxes						
4400 Lottery Funds Ltd	729,254	1,101,919	-	1,101,919	1,083,980	1,095,810
3400 Other Funds Ltd	1,952,810	1,713,335	-	1,713,335	1,685,694	1,704,089
6400 Federal Funds Ltd	-	6,211	-	6,211	5,322	5,322
All Funds	2,682,064	2,821,465	-	2,821,465	2,774,996	2,805,221
3240 Unemployment Assessments						
4400 Lottery Funds Ltd	1,412,570	257,882	-	257,882	257,882	270,518
3400 Other Funds Ltd	-	400,988	-	400,988	400,988	420,637
All Funds	1,412,570	658,870	-	658,870	658,870	691,155
3250 Worker's Comp. Assess. (WCD)						
4400 Lottery Funds Ltd	5,030	10,270	-	10,270	10,223	10,269
3400 Other Funds Ltd	17,818	16,033	-	16,033	15,959	16,031
6400 Federal Funds Ltd	-	59	-	59	59	59
All Funds	22,848	26,362	-	26,362	26,241	26,359

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	24,032	86,666	-	86,666	86,666	85,015
3400 Other Funds Ltd	61,860	134,760	-	134,760	134,760	132,211
All Funds	85,892	221,426	-	221,426	221,426	217,226
3270 Flexible Benefits						
4400 Lottery Funds Ltd	2,981,577	5,226,819	-	5,226,819	5,277,301	5,301,199
3400 Other Funds Ltd	8,636,963	8,128,281	-	8,128,281	8,207,171	8,244,329
6400 Federal Funds Ltd	-	30,096	-	30,096	30,528	30,528
All Funds	11,618,540	13,385,196	-	13,385,196	13,515,000	13,576,056
TOTAL OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	6,336,354	8,962,549	-	8,962,549	9,703,181	10,382,038
3400 Other Funds Ltd	13,727,726	15,399,444	-	15,399,444	16,551,524	16,229,604
6400 Federal Funds Ltd	-	52,672	-	52,672	54,241	53,974
TOTAL OTHER PAYROLL EXPENSES	**$20,064,080**	**$24,414,665**	-	**$24,414,665**	**$26,308,946**	**$26,665,616**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
4400 Lottery Funds Ltd	-	-	-	-	-	(172,653)
3400 Other Funds Ltd	-	(158,664)	-	(158,664)	(158,664)	(242,279)
All Funds	-	(158,664)	-	(158,664)	(158,664)	(414,932)
3465 Reconciliation Adjustment						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4400 Lottery Funds Ltd	-	(1,265,137)	-	(1,265,137)	-	-
3400 Other Funds Ltd	-	(2,040,813)	-	(2,040,813)	-	-
6400 Federal Funds Ltd	-	(7,362)	-	(7,362)	-	-
All Funds	-	(3,313,312)	-	(3,313,312)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
4400 Lottery Funds Ltd	-	(1,265,137)	-	(1,265,137)	-	(172,653)
3400 Other Funds Ltd	-	(2,199,477)	-	(2,199,477)	(158,664)	(242,279)
6400 Federal Funds Ltd	-	(7,362)	-	(7,362)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS	-	**($3,471,976)**	-	**($3,471,976)**	**($158,664)**	**($414,932)**
TOTAL PERSONAL SERVICES						
4400 Lottery Funds Ltd	16,115,343	22,103,065	-	22,103,065	23,872,439	24,533,291
3400 Other Funds Ltd	38,844,051	35,602,731	-	35,602,731	38,428,316	38,263,246
6400 Federal Funds Ltd	5,014	126,502	-	126,502	123,817	123,550
TOTAL PERSONAL SERVICES	**$54,964,408**	**$57,832,298**	-	**$57,832,298**	**$62,424,572**	**$62,920,087**
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	227,030	192,287	(36,628)	155,659	152,577	208,493
3400 Other Funds Ltd	246,458	318,221	(29,900)	288,321	289,481	345,895
6400 Federal Funds Ltd	2,315	-	-	-	-	-
All Funds	475,803	510,508	(66,528)	443,980	442,058	554,388

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4125 Out of State Travel						
4400 Lottery Funds Ltd	1,399	3,066	(1,230)	1,836	4,918	6,296
3400 Other Funds Ltd	3,037	12,643	(2,878)	9,765	8,605	9,791
All Funds	4,436	15,709	(4,108)	11,601	13,523	16,087
4150 Employee Training						
4400 Lottery Funds Ltd	193,537	82,707	(16,107)	66,600	66,600	81,689
3400 Other Funds Ltd	115,323	130,345	(13,146)	117,199	118,312	134,613
6400 Federal Funds Ltd	1,349	-	-	-	-	-
All Funds	310,209	213,052	(29,253)	183,799	184,912	216,302
4175 Office Expenses						
4400 Lottery Funds Ltd	258,459	378,494	(74,189)	304,305	304,305	338,675
3400 Other Funds Ltd	458,343	1,178,422	(117,843)	1,060,579	1,059,466	1,210,274
6400 Federal Funds Ltd	5,054	-	-	-	-	-
All Funds	721,856	1,556,916	(192,032)	1,364,884	1,363,771	1,548,949
4200 Telecommunications						
4400 Lottery Funds Ltd	179,254	239,333	(47,773)	191,560	191,560	244,434
3400 Other Funds Ltd	632,247	372,149	(37,215)	334,934	334,934	380,079
6400 Federal Funds Ltd	10,175	-	-	-	-	-
All Funds	821,676	611,482	(84,988)	526,494	526,494	624,513
4225 State Gov. Service Charges						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4400 Lottery Funds Ltd	11,140	-	-	-	-	-
3400 Other Funds Ltd	7	-	-	-	-	-
All Funds	11,147	-	-	-	-	-
4250 Data Processing						
4400 Lottery Funds Ltd	-	367	-	367	367	599
3400 Other Funds Ltd	1,414	573	-	573	573	935
All Funds	1,414	940	-	940	940	1,534
4275 Publicity and Publications						
4400 Lottery Funds Ltd	348,076	65,061	(12,802)	52,259	52,259	70,717
3400 Other Funds Ltd	34,756	197,299	(19,721)	177,578	177,578	208,389
All Funds	382,832	262,360	(32,523)	229,837	229,837	279,106
4300 Professional Services						
4400 Lottery Funds Ltd	1,732,637	481,346	(87,366)	393,980	393,980	404,597
3400 Other Funds Ltd	1,067,058	829,758	(82,976)	746,782	746,782	864,765
6400 Federal Funds Ltd	381,083	623,216	-	623,216	623,216	640,666
All Funds	3,180,778	1,934,320	(170,342)	1,763,978	1,763,978	1,910,028
4315 IT Professional Services						
3400 Other Funds Ltd	1,124	-	-	-	-	-
4325 Attorney General						
4400 Lottery Funds Ltd	174,176	-	-	-	-	-

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	27,578	-	-	-	-	-
6400 Federal Funds Ltd	9,042	-	-	-	-	-
All Funds	210,796	-	-	-	-	-
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	4,902	3,578	(716)	2,862	2,862	8,034
3400 Other Funds Ltd	24,129	5,564	(556)	5,008	5,008	12,491
All Funds	29,031	9,142	(1,272)	7,870	7,870	20,525
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	11,217	1,784	(357)	1,427	1,427	1,928
3400 Other Funds Ltd	18,013	2,775	(278)	2,497	2,497	3,001
6400 Federal Funds Ltd	129	-	-	-	-	-
All Funds	29,359	4,559	(635)	3,924	3,924	4,929
4425 Facilities Rental and Taxes						
4400 Lottery Funds Ltd	138,837	21,213	(4,243)	16,970	16,970	21,722
3400 Other Funds Ltd	107,123	63,918	(6,392)	57,526	57,526	65,452
6400 Federal Funds Ltd	1,215	-	-	-	-	-
All Funds	247,175	85,131	(10,635)	74,496	74,496	87,174
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	1,018,977	1,211,010	-	1,211,010	1,211,010	1,349,374
3400 Other Funds Ltd	3,910,397	1,921,695	(286,285)	1,635,410	1,635,410	2,018,789

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
6400 Federal Funds Ltd	22,105	-	-	-	-	-
All Funds	4,951,479	3,132,705	(286,285)	2,846,420	2,846,420	3,368,163
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	1,137,305	1,296,089	(80,625)	1,215,464	1,215,464	1,348,526
3400 Other Funds Ltd	3,245,225	2,412,822	(312,979)	2,099,843	2,099,843	2,470,729
6400 Federal Funds Ltd	8,130	115,772	-	115,772	115,772	118,551
All Funds	4,390,660	3,824,683	(393,604)	3,431,079	3,431,079	3,937,806
4500 Food and Kitchen Supplies						
4400 Lottery Funds Ltd	-	80,663	(16,133)	64,530	64,530	82,599
3400 Other Funds Ltd	56,058	125,427	(12,543)	112,884	112,884	128,437
All Funds	56,058	206,090	(28,676)	177,414	177,414	211,036
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	2,041,078	1,078,657	(4,070)	1,074,587	1,074,587	1,155,394
3400 Other Funds Ltd	3,603,198	3,954,862	(553,031)	3,401,831	3,401,831	4,035,385
6400 Federal Funds Ltd	163,608	1,053,462	-	1,053,462	1,053,462	1,078,745
All Funds	5,807,884	6,086,981	(557,101)	5,529,880	5,529,880	6,269,524
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	1,525,041	505,905	(100,964)	404,941	404,941	471,695
3400 Other Funds Ltd	2,443,835	3,502,798	(500,988)	3,001,810	3,001,810	3,594,403
6400 Federal Funds Ltd	10,086	-	-	-	-	-

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
All Funds	3,978,962	4,008,703	(601,952)	3,406,751	3,406,751	4,066,098
4675 Undistributed (S.S.)						
4400 Lottery Funds Ltd	-	(1,170,273)	1,170,273	-	-	-
3400 Other Funds Ltd	-	(1,997,198)	1,997,198	-	-	-
All Funds	-	(3,167,471)	3,167,471	-	-	-
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	81,402	69,811	(13,962)	55,849	55,849	71,486
3400 Other Funds Ltd	279,353	204,671	(20,467)	184,204	184,204	209,584
6400 Federal Funds Ltd	600	-	-	-	-	-
All Funds	361,355	274,482	(34,429)	240,053	240,053	281,070
4715 IT Expendable Property						
4400 Lottery Funds Ltd	18,264	-	-	-	-	-
3400 Other Funds Ltd	87,681	-	-	-	-	-
6400 Federal Funds Ltd	136	-	-	-	-	-
All Funds	106,081	-	-	-	-	-
TOTAL SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	9,102,731	4,541,098	673,108	5,214,206	5,214,206	5,866,258
3400 Other Funds Ltd	16,362,357	13,236,744	-	13,236,744	13,236,744	15,693,012
6400 Federal Funds Ltd	615,027	1,792,450	-	1,792,450	1,792,450	1,837,962
TOTAL SERVICES & SUPPLIES	**$26,080,115**	**$19,570,292**	**$673,108**	**$20,243,400**	**$20,243,400**	**$23,397,232**

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
3400 Other Funds Ltd	5,814	-	-	-	-	-
5350 Industrial and Heavy Equipment						
4400 Lottery Funds Ltd	477,441	548,301	-	548,301	548,301	561,460
3400 Other Funds Ltd	32,323	936,033	-	936,033	936,033	958,498
All Funds	509,764	1,484,334	-	1,484,334	1,484,334	1,519,958
5450 Agricultural Equip. and Mach.						
4400 Lottery Funds Ltd	-	146,719	-	146,719	146,719	150,240
3400 Other Funds Ltd	-	193,549	-	193,549	193,549	198,194
All Funds	-	340,268	-	340,268	340,268	348,434
5650 Land and Improvements						
4400 Lottery Funds Ltd	589,431	479,650	-	479,650	479,650	491,162
3400 Other Funds Ltd	137,731	845,185	-	845,185	845,185	865,469
All Funds	727,162	1,324,835	-	1,324,835	1,324,835	1,356,631
5700 Building Structures						
4400 Lottery Funds Ltd	26,161	248,060	-	248,060	248,060	254,013
3400 Other Funds Ltd	652,752	477,363	-	477,363	477,363	488,820
All Funds	678,913	725,423	-	725,423	725,423	742,833
5900 Other Capital Outlay						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4400 Lottery Funds Ltd	709,929	118,942	-	118,942	118,942	121,797
3400 Other Funds Ltd	1,652,253	228,522	-	228,522	228,522	234,007
All Funds	2,362,182	347,464	-	347,464	347,464	355,804
TOTAL CAPITAL OUTLAY						
4400 Lottery Funds Ltd	1,802,962	1,541,672	-	1,541,672	1,541,672	1,578,672
3400 Other Funds Ltd	2,480,873	2,680,652	-	2,680,652	2,680,652	2,744,988
TOTAL CAPITAL OUTLAY	**$4,283,835**	**$4,222,324**	-	**$4,222,324**	**$4,222,324**	**$4,323,660**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	2,000	-	-	-	-	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	127,813	-	-	-	-	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	18,960	4,468	-	4,468	4,468	4,575
6035 Dist to Individuals						
3400 Other Funds Ltd	142	-	-	-	-	-
6085 Other Special Payments						
3400 Other Funds Ltd	258	-	-	-	-	-
6090 Undistributed (S.P.)						
4400 Lottery Funds Ltd	-	(4,669)	4,669	-	-	-

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	-	(7,526)	7,526	-	-	-
All Funds	-	(12,195)	12,195	-	-	-
6629 Spc Pmt to Forestry, Dept of						
4400 Lottery Funds Ltd	-	47,106	(4,669)	42,437	42,437	-
3400 Other Funds Ltd	-	74,841	(7,526)	67,315	67,315	-
All Funds	-	121,947	(12,195)	109,752	109,752	-
6635 Spc Pmt to Fish/Wildlife, Dept of						
3400 Other Funds Ltd	-	500,000	-	500,000	500,000	-
TOTAL SPECIAL PAYMENTS						
4400 Lottery Funds Ltd	-	42,437	-	42,437	42,437	-
3400 Other Funds Ltd	149,173	571,783	-	571,783	571,783	4,575
TOTAL SPECIAL PAYMENTS	**$149,173**	**$614,220**	-	**$614,220**	**$614,220**	**$4,575**
EXPENDITURES						
4400 Lottery Funds Ltd	27,021,036	28,228,272	673,108	28,901,380	30,670,754	31,978,221
3400 Other Funds Ltd	57,836,454	52,091,910	-	52,091,910	54,917,495	56,705,821
6400 Federal Funds Ltd	620,041	1,918,952	-	1,918,952	1,916,267	1,961,512
TOTAL EXPENDITURES	**$85,477,531**	**$82,239,134**	**$673,108**	**$82,912,242**	**$87,504,516**	**$90,645,554**
ENDING BALANCE						
4400 Lottery Funds Ltd	-	-	-	-	2,032,445	676,742
3400 Other Funds Ltd	6,900,232	6,073,856	-	6,073,856	7,560,498	5,695,534

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
6400 Federal Funds Ltd	-	-	-	-	45,245	-
TOTAL ENDING BALANCE	**$6,900,232**	**$6,073,856**	**-**	**$6,073,856**	**$9,638,188**	**$6,372,276**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	699	699	-	699	702	704
8180 Position Reconciliation	-	2	-	2	-	-
TOTAL AUTHORIZED POSITIONS	**699**	**701**	**-**	**701**	**702**	**704**
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	441.06	441.06	-	441.06	439.47	440.97
8280 FTE Reconciliation	-	1.29	-	1.29	-	-
TOTAL AUTHORIZED FTE	**441.06**	**442.35**	**-**	**442.35**	**439.47**	**440.97**

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	-	-	-	-	3,533,234	3,533,234
3400 Other Funds Ltd	-	-	-	-	9,516,808	9,516,808
All Funds	-	-	-	-	13,050,042	13,050,042
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	3,236,870	3,236,870	-	3,236,870	36,386	36,386
3400 Other Funds Ltd	9,273,862	6,808,176	-	6,808,176	(616,451)	(616,451)
8800 General Fund Revenue	2,200,000	-	-	-	-	-
All Funds	14,710,732	10,045,046	-	10,045,046	(580,065)	(580,065)
TOTAL BEGINNING BALANCE						
4400 Lottery Funds Ltd	3,236,870	3,236,870	-	3,236,870	3,569,620	3,569,620
3400 Other Funds Ltd	9,273,862	6,808,176	-	6,808,176	8,900,357	8,900,357
8800 General Fund Revenue	2,200,000	-	-	-	-	-
TOTAL BEGINNING BALANCE	**$14,710,732**	**$10,045,046**	-	**$10,045,046**	**$12,469,977**	**$12,469,977**
REVENUE CATEGORIES						
LICENSES AND FEES						
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	1,610,354	1,737,347	-	1,737,347	1,761,178	1,761,178
0255 Park User Fees						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	-	-	-	-	370,006	370,006
TOTAL LICENSES AND FEES						
3400 Other Funds Ltd	1,610,354	1,737,347	-	1,737,347	2,131,184	2,131,184
TOTAL LICENSES AND FEES	**$1,610,354**	**$1,737,347**	-	**$1,737,347**	**$2,131,184**	**$2,131,184**
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	97,158	119,176	-	119,176	71,887	71,887
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	57,172	317,526	-	317,526	331,000	331,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	5,440,691	8,408,114	861,950	9,270,064	6,396,408	6,396,408
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	-	-	-	-	152,000	152,000
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	8,948,906	13,496,004	-	13,496,004	13,888,114	13,888,114
1123 Tsfr From OR Business Development						
3400 Other Funds Ltd	173,102	257,000	-	257,000	257,000	257,000

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	21,165,328	25,748,825	-	25,748,825	23,809,184	23,809,184
TOTAL TRANSFERS IN						
4400 Lottery Funds Ltd	8,948,906	13,496,004	-	13,496,004	13,888,114	13,888,114
3400 Other Funds Ltd	21,338,430	26,005,825	-	26,005,825	24,218,184	24,218,184
TOTAL TRANSFERS IN	**$30,287,336**	**$39,501,829**	-	**$39,501,829**	**$38,106,298**	**$38,106,298**
REVENUES						
4400 Lottery Funds Ltd	8,948,906	13,496,004	-	13,496,004	13,888,114	13,888,114
3400 Other Funds Ltd	23,103,114	28,179,874	-	28,179,874	26,752,255	26,752,255
6400 Federal Funds Ltd	5,440,691	8,408,114	861,950	9,270,064	6,396,408	6,396,408
TOTAL REVENUES	**$37,492,711**	**$50,083,992**	**$861,950**	**$50,945,942**	**$47,036,777**	**$47,036,777**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	-	-	-	(152,000)	(152,000)
2060 Transfer to General Fund						
8800 General Fund Revenue	(2,200,000)	-	-	-	-	-
2080 Transfer to Counties						
3400 Other Funds Ltd	(10,246,855)	(10,354,452)	-	(10,354,452)	(9,997,724)	(9,997,724)
2123 Tsfr To OR Business Development						
3400 Other Funds Ltd	(500,000)	-	-	-	-	-

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
2257 Tsfr To Police, Dept of State						
3400 Other Funds Ltd	-	-	-	-	-	(590,337)
2603 Tsfr To Agriculture, Dept of						
3400 Other Funds Ltd	(350,000)	-	-	-	-	-
2629 Tsfr To Forestry, Dept of						
3400 Other Funds Ltd	(985,248)	(1,120,732)	-	(1,120,732)	(1,179,357)	(1,179,357)
2730 Tsfr To Transportation, Dept						
3400 Other Funds Ltd	(538,725)	(703,771)	-	(703,771)	(643,905)	(643,905)
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(12,620,828)	(12,178,955)	-	(12,178,955)	(11,972,986)	(12,563,323)
8800 General Fund Revenue	(2,200,000)	-	-	-	-	-
TOTAL TRANSFERS OUT	**($14,820,828)**	**($12,178,955)**	-	**($12,178,955)**	**($11,972,986)**	**($12,563,323)**
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	12,185,776	16,732,874	-	16,732,874	17,457,734	17,457,734
3400 Other Funds Ltd	19,756,148	22,809,095	-	22,809,095	23,679,626	23,089,289
6400 Federal Funds Ltd	5,440,691	8,408,114	861,950	9,270,064	6,396,408	6,396,408
TOTAL AVAILABLE REVENUES	**$37,382,615**	**$47,950,083**	**$861,950**	**$48,812,033**	**$47,533,768**	**$46,943,431**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	1,045,148	1,690,157	-	1,690,157	1,623,147	1,623,147
3400 Other Funds Ltd	925,715	1,089,306	-	1,089,306	1,212,989	1,212,989
6400 Federal Funds Ltd	1,243,483	699,505	-	699,505	561,484	561,484
All Funds	3,214,346	3,478,968	-	3,478,968	3,397,620	3,397,620
3160 Temporary Appointments						
4400 Lottery Funds Ltd	118,457	19,836	-	19,836	19,836	20,520
3400 Other Funds Ltd	42,332	-	-	-	-	323
6400 Federal Funds Ltd	10,099	-	-	-	-	-
All Funds	170,888	19,836	-	19,836	19,836	20,843
3170 Overtime Payments						
4400 Lottery Funds Ltd	431	3,224	-	3,224	3,224	3,823
3400 Other Funds Ltd	511	3,776	-	3,776	3,776	4,679
6400 Federal Funds Ltd	9,004	748	-	748	748	766
All Funds	9,946	7,748	-	7,748	7,748	9,268
3180 Shift Differential						
3400 Other Funds Ltd	57	-	-	-	-	-
3190 All Other Differential						
4400 Lottery Funds Ltd	2,251	-	-	-	-	-
3400 Other Funds Ltd	2,931	-	-	-	-	-

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
6400 Federal Funds Ltd	5,283	-	-	-	-	-
All Funds	10,465	-	-	-	-	-
TOTAL SALARIES & WAGES						
4400 Lottery Funds Ltd	1,166,287	1,713,217	-	1,713,217	1,646,207	1,647,490
3400 Other Funds Ltd	971,546	1,093,082	-	1,093,082	1,216,765	1,217,991
6400 Federal Funds Ltd	1,267,869	700,253	-	700,253	562,232	562,250
TOTAL SALARIES & WAGES	**$3,405,702**	**$3,506,552**	**-**	**$3,506,552**	**$3,425,204**	**$3,427,731**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	334	573	-	573	568	568
3400 Other Funds Ltd	413	420	-	420	424	424
6400 Federal Funds Ltd	470	257	-	257	168	168
All Funds	1,217	1,250	-	1,250	1,160	1,160
3220 Public Employees' Retire Cont						
4400 Lottery Funds Ltd	90,826	244,018	-	244,018	320,883	321,001
3400 Other Funds Ltd	82,890	157,514	-	157,514	240,066	240,244
6400 Federal Funds Ltd	105,331	100,908	-	100,908	110,928	110,932
All Funds	279,047	502,440	-	502,440	671,877	672,177
3221 Pension Obligation Bond						
4400 Lottery Funds Ltd	61,595	99,750	-	99,750	99,750	112,012

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	56,074	56,197	-	56,197	56,197	75,636
6400 Federal Funds Ltd	76,225	31,925	-	31,925	31,925	34,730
All Funds	193,894	187,872	-	187,872	187,872	222,378
3230 Social Security Taxes						
4400 Lottery Funds Ltd	84,881	131,057	-	131,057	125,935	126,033
3400 Other Funds Ltd	73,945	83,621	-	83,621	93,082	93,176
6400 Federal Funds Ltd	92,305	53,570	-	53,570	43,011	43,012
All Funds	251,131	268,248	-	268,248	262,028	262,221
3250 Worker's Comp. Assess. (WCD)						
4400 Lottery Funds Ltd	522	832	-	832	840	840
3400 Other Funds Ltd	521	604	-	604	626	626
6400 Federal Funds Ltd	511	363	-	363	245	245
All Funds	1,554	1,799	-	1,799	1,711	1,711
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	9,105	10,767	-	10,767	10,767	10,163
3400 Other Funds Ltd	3,022	6,586	-	6,586	6,586	7,308
All Funds	12,127	17,353	-	17,353	17,353	17,471
3270 Flexible Benefits						
4400 Lottery Funds Ltd	231,927	422,846	-	422,846	433,234	433,234
3400 Other Funds Ltd	282,961	308,484	-	308,484	323,859	323,859

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
6400 Federal Funds Ltd	314,661	186,598	-	186,598	128,219	128,219
All Funds	829,549	917,928	-	917,928	885,312	885,312
TOTAL OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	479,190	909,843	-	909,843	991,977	1,003,851
3400 Other Funds Ltd	499,826	613,426	-	613,426	720,840	741,273
6400 Federal Funds Ltd	589,503	373,621	-	373,621	314,496	317,306
TOTAL OTHER PAYROLL EXPENSES	**$1,568,519**	**$1,896,890**	-	**$1,896,890**	**$2,027,313**	**$2,062,430**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
4400 Lottery Funds Ltd	-	(14,424)	-	(14,424)	(14,424)	(5,954)
3400 Other Funds Ltd	-	-	-	-	-	(8,354)
All Funds	-	(14,424)	-	(14,424)	(14,424)	(14,308)
3465 Reconciliation Adjustment						
4400 Lottery Funds Ltd	-	(143,605)	-	(143,605)	-	-
3400 Other Funds Ltd	-	(93,768)	-	(93,768)	-	-
6400 Federal Funds Ltd	-	(59,063)	-	(59,063)	-	-
All Funds	-	(296,436)	-	(296,436)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
4400 Lottery Funds Ltd	-	(158,029)	-	(158,029)	(14,424)	(5,954)
3400 Other Funds Ltd	-	(93,768)	-	(93,768)	-	(8,354)

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
6400 Federal Funds Ltd	-	(59,063)	-	(59,063)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($310,860)**	**-**	**($310,860)**	**($14,424)**	**($14,308)**
TOTAL PERSONAL SERVICES						
4400 Lottery Funds Ltd	1,645,477	2,465,031	-	2,465,031	2,623,760	2,645,387
3400 Other Funds Ltd	1,471,372	1,612,740	-	1,612,740	1,937,605	1,950,910
6400 Federal Funds Ltd	1,857,372	1,014,811	-	1,014,811	876,728	879,556
TOTAL PERSONAL SERVICES	**$4,974,221**	**$5,092,582**	**-**	**$5,092,582**	**$5,438,093**	**$5,475,853**
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	94,324	12,015	-	12,015	12,015	15,729
3400 Other Funds Ltd	73,163	58,590	-	58,590	58,590	67,340
6400 Federal Funds Ltd	26,621	94,183	-	94,183	94,183	55,484
All Funds	194,108	164,788	-	164,788	164,788	138,553
4125 Out of State Travel						
4400 Lottery Funds Ltd	11,482	1,586	-	1,586	1,586	1,624
3400 Other Funds Ltd	2,180	-	-	-	-	-
6400 Federal Funds Ltd	227	18,271	-	18,271	18,271	18,710
All Funds	13,889	19,857	-	19,857	19,857	20,334
4150 Employee Training						
4400 Lottery Funds Ltd	15,668	4,253	-	4,253	4,253	5,357

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	3,334	11,111	-	11,111	11,111	11,378
6400 Federal Funds Ltd	680	29,460	-	29,460	29,460	21,975
All Funds	19,682	44,824	-	44,824	44,824	38,710
4175 Office Expenses						
4400 Lottery Funds Ltd	37,510	6,142	-	6,142	6,142	10,927
3400 Other Funds Ltd	113,620	23,364	-	23,364	23,364	30,757
6400 Federal Funds Ltd	1,403	74,378	-	74,378	74,378	60,803
All Funds	152,533	103,884	-	103,884	103,884	102,487
4200 Telecommunications						
4400 Lottery Funds Ltd	9,172	14	-	14	14	229
3400 Other Funds Ltd	3,637	12,344	-	12,344	12,344	12,974
6400 Federal Funds Ltd	128	3,077	-	3,077	3,077	3,151
All Funds	12,937	15,435	-	15,435	15,435	16,354
4225 State Gov. Service Charges						
3400 Other Funds Ltd	15,111	-	-	-	-	-
4250 Data Processing						
4400 Lottery Funds Ltd	-	128	-	128	128	149
3400 Other Funds Ltd	-	483	-	483	483	524
6400 Federal Funds Ltd	-	20,391	-	20,391	20,391	20,880
All Funds	-	21,002	-	21,002	21,002	21,553

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4275 Publicity and Publications						
4400 Lottery Funds Ltd	14,498	5,517	-	5,517	5,517	5,663
3400 Other Funds Ltd	62,314	19,820	-	19,820	19,820	20,321
6400 Federal Funds Ltd	-	6,186	-	6,186	6,186	6,334
All Funds	76,812	31,523	-	31,523	31,523	32,318
4300 Professional Services						
4400 Lottery Funds Ltd	113,152	10,368	-	10,368	10,368	23,296
3400 Other Funds Ltd	192,240	610,803	-	610,803	610,803	647,556
6400 Federal Funds Ltd	67,601	292,175	-	292,175	292,175	288,135
All Funds	372,993	913,346	-	913,346	913,346	958,987
4315 IT Professional Services						
3400 Other Funds Ltd	149,526	448,800	-	448,800	448,800	461,366
4325 Attorney General						
4400 Lottery Funds Ltd	12,187	-	-	-	-	-
3400 Other Funds Ltd	7,140	-	-	-	-	-
6400 Federal Funds Ltd	4,479	-	-	-	-	-
All Funds	23,806	-	-	-	-	-
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	1,000	340	-	340	340	348
3400 Other Funds Ltd	-	1,096	-	1,096	1,096	1,122

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
6400 Federal Funds Ltd	-	7,639	-	7,639	7,639	7,822
All Funds	1,000	9,075	-	9,075	9,075	9,292
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	9,727	88	-	88	88	90
3400 Other Funds Ltd	6,460	-	-	-	-	-
6400 Federal Funds Ltd	-	932	-	932	932	954
All Funds	16,187	1,020	-	1,020	1,020	1,044
4425 Facilities Rental and Taxes						
4400 Lottery Funds Ltd	1,791	-	-	-	-	-
3400 Other Funds Ltd	1,551	-	-	-	-	-
6400 Federal Funds Ltd	50	13,435	-	13,435	13,435	13,757
All Funds	3,392	13,435	-	13,435	13,435	13,757
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	8,156	1,701	-	1,701	1,701	1,794
3400 Other Funds Ltd	17,616	14,864	-	14,864	14,864	15,302
6400 Federal Funds Ltd	315	1,700	-	1,700	1,700	1,741
All Funds	26,087	18,265	-	18,265	18,265	18,837
4475 Facilities Maintenance						
3400 Other Funds Ltd	2,161	5,767	-	5,767	5,767	5,905
6400 Federal Funds Ltd	-	21,197	-	21,197	21,197	21,706

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
All Funds	2,161	26,964	-	26,964	26,964	27,611
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	71,313	30,367	-	30,367	30,367	42,016
3400 Other Funds Ltd	628,040	766,109	-	766,109	766,109	801,246
6400 Federal Funds Ltd	17,137	1,026,455	-	1,026,455	1,026,455	1,051,090
All Funds	716,490	1,822,931	-	1,822,931	1,822,931	1,894,352
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	25,166	23,738	-	23,738	23,738	24,808
3400 Other Funds Ltd	23,172	7,642	-	7,642	7,642	8,603
6400 Federal Funds Ltd	1,206	5,271	-	5,271	5,271	5,397
All Funds	49,544	36,651	-	36,651	36,651	38,808
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	3,690	11,983	-	11,983	11,983	12,271
3400 Other Funds Ltd	27,576	1,540	-	1,540	1,540	1,577
6400 Federal Funds Ltd	-	23,950	-	23,950	23,950	24,524
All Funds	31,266	37,473	-	37,473	37,473	38,372
4715 IT Expendable Property						
4400 Lottery Funds Ltd	10,669	-	-	-	-	-
3400 Other Funds Ltd	1,032	-	-	-	-	-
All Funds	11,701	-	-	-	-	-

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
TOTAL SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	439,505	108,240	-	108,240	108,240	144,301
3400 Other Funds Ltd	1,329,873	1,982,333	-	1,982,333	1,982,333	2,085,971
6400 Federal Funds Ltd	119,847	1,638,700	-	1,638,700	1,638,700	1,602,463
TOTAL SERVICES & SUPPLIES	**$1,889,225**	**$3,729,273**	-	**$3,729,273**	**$3,729,273**	**$3,832,735**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
4400 Lottery Funds Ltd	16,695	-	-	-	-	-
5650 Land and Improvements						
6400 Federal Funds Ltd	983,856	-	-	-	-	-
5700 Building Structures						
4400 Lottery Funds Ltd	25,442	-	-	-	-	-
5900 Other Capital Outlay						
3400 Other Funds Ltd	11,494	-	-	-	-	-
6400 Federal Funds Ltd	15,000	-	-	-	-	-
All Funds	26,494	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
4400 Lottery Funds Ltd	42,137	-	-	-	-	-
3400 Other Funds Ltd	11,494	-	-	-	-	-
6400 Federal Funds Ltd	998,856	-	-	-	-	-

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
TOTAL CAPITAL OUTLAY	$1,052,487	-	-	-	-	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
4400 Lottery Funds Ltd	4,289,658	3,854,559	-	3,854,559	3,854,559	3,907,573
3400 Other Funds Ltd	25,200	112,786	-	112,786	112,786	115,493
6400 Federal Funds Ltd	1,274,360	2,856,501	-	2,856,501	2,856,501	1,245,697
All Funds	5,589,218	6,823,846	-	6,823,846	6,823,846	5,268,763
6020 Dist to Counties						
4400 Lottery Funds Ltd	30,606	4,277,094	(128,307)	4,148,787	4,148,787	4,321,785
3400 Other Funds Ltd	3,814,071	1,724,594	(163,203)	1,561,391	1,561,391	1,765,985
6400 Federal Funds Ltd	342,113	2,531,903	-	2,531,903	2,531,903	1,200,029
All Funds	4,186,790	8,533,591	(291,510)	8,242,081	8,242,081	7,287,799
6025 Dist to Other Gov Unit						
4400 Lottery Funds Ltd	1,795,812	2,467,815	(200,000)	2,267,815	2,267,815	2,505,335
3400 Other Funds Ltd	5,161,839	7,281,730	(200,000)	7,081,730	7,081,730	7,456,492
6400 Federal Funds Ltd	399,684	243,809	861,950	1,105,759	1,105,759	208,905
All Funds	7,357,335	9,993,354	461,950	10,455,304	10,455,304	10,170,732
6030 Dist to Non-Gov Units						
4400 Lottery Funds Ltd	548,578	364,890	(9,682)	355,208	355,208	363,733
3400 Other Funds Ltd	445,624	573,786	(124,126)	449,660	449,660	587,557

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
6400 Federal Funds Ltd	404,371	16,254	-	16,254	16,254	6,533
All Funds	1,398,573	954,930	(133,808)	821,122	821,122	957,823
6035 Dist to Individuals						
4400 Lottery Funds Ltd	600	-	-	-	-	-
6400 Federal Funds Ltd	-	106,136	-	106,136	106,136	44,129
All Funds	600	106,136	-	106,136	106,136	44,129
6090 Undistributed (S.P.)						
4400 Lottery Funds Ltd	-	(478,131)	478,131	-	-	-
3400 Other Funds Ltd	-	(487,329)	487,329	-	-	-
All Funds	-	(965,460)	965,460	-	-	-
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	-	491,647	-	491,647	491,647	-
6629 Spc Pmt to Forestry, Dept of						
3400 Other Funds Ltd	23,100	-	-	-	-	-
6400 Federal Funds Ltd	44,088	-	-	-	-	-
All Funds	67,188	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
4400 Lottery Funds Ltd	6,665,254	10,486,227	140,142	10,626,369	10,626,369	11,098,426
3400 Other Funds Ltd	9,469,834	9,697,214	-	9,697,214	9,697,214	9,925,527
6400 Federal Funds Ltd	2,464,616	5,754,603	861,950	6,616,553	6,616,553	2,705,293

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
TOTAL SPECIAL PAYMENTS	**$18,599,704**	**$25,938,044**	**$1,002,092**	**$26,940,136**	**$26,940,136**	**$23,729,246**
EXPENDITURES						
4400 Lottery Funds Ltd	8,792,373	13,059,498	140,142	13,199,640	13,358,369	13,888,114
3400 Other Funds Ltd	12,282,573	13,292,287	-	13,292,287	13,617,152	13,962,408
6400 Federal Funds Ltd	5,440,691	8,408,114	861,950	9,270,064	9,131,981	5,187,312
TOTAL EXPENDITURES	**$26,515,637**	**$34,759,899**	**$1,002,092**	**$35,761,991**	**$36,107,502**	**$33,037,834**
ENDING BALANCE						
4400 Lottery Funds Ltd	3,393,403	3,673,376	(140,142)	3,533,234	4,099,365	3,569,620
3400 Other Funds Ltd	7,473,575	9,516,808	-	9,516,808	10,062,474	9,126,881
6400 Federal Funds Ltd	-	-	-	-	(2,735,573)	1,209,096
TOTAL ENDING BALANCE	**$10,866,978**	**$13,190,184**	**($140,142)**	**$13,050,042**	**$11,426,266**	**$13,905,597**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	30	30	-	30	29	29
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	29.86	29.86	-	29.86	28.50	28.50
8280 FTE Reconciliation	-	0.14	-	0.14	-	-
TOTAL AUTHORIZED FTE	**29.86**	**30.00**	**-**	**30.00**	**28.50**	**28.50**

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	-	-	-	-	2,328,051	2,328,051
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	1,572,662	1,752,929	-	1,752,929	(173,283)	(173,283)
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	1,572,662	1,752,929	-	1,752,929	2,154,768	2,154,768
TOTAL BEGINNING BALANCE	**$1,572,662**	**$1,752,929**	-	**$1,752,929**	**$2,154,768**	**$2,154,768**
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	7,828,668	9,938,340	-	9,938,340	9,580,659	9,580,659
FINES, RENTS AND ROYALTIES						
0510 Rents and Royalties						
3400 Other Funds Ltd	3,202,843	2,214,626	-	2,214,626	1,431,498	1,431,498
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	18,386	15,772	-	15,772	23,311	23,311
SALES INCOME						
0705 Sales Income						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	391,315	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	464,946	-	-	-	-	-
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						
4400 Lottery Funds Ltd	3,560,964	3,440,208	-	3,440,208	3,832,595	3,832,595
REVENUES						
4400 Lottery Funds Ltd	3,560,964	3,440,208	-	3,440,208	3,832,595	3,832,595
3400 Other Funds Ltd	11,906,158	12,168,738	-	12,168,738	11,035,468	11,035,468
TOTAL REVENUES	$15,467,122	$15,608,946	-	$15,608,946	$14,868,063	$14,868,063
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	3,560,964	3,440,208	-	3,440,208	3,832,595	3,832,595
3400 Other Funds Ltd	13,478,820	13,921,667	-	13,921,667	13,190,236	13,190,236
TOTAL AVAILABLE REVENUES	$17,039,784	$17,361,875	-	$17,361,875	$17,022,831	$17,022,831
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	1,274,452	1,007,094	-	1,007,094	869,945	1,000,779

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	1,258,771	1,638,901	-	1,638,901	1,681,206	1,884,644
All Funds	2,533,223	2,645,995	-	2,645,995	2,551,151	2,885,423
3160 Temporary Appointments						
4400 Lottery Funds Ltd	-	471,360	-	471,360	471,360	482,673
3400 Other Funds Ltd	468,036	1,474,165	-	1,474,165	1,474,165	1,509,545
All Funds	468,036	1,945,525	-	1,945,525	1,945,525	1,992,218
3170 Overtime Payments						
4400 Lottery Funds Ltd	-	10,550	-	10,550	10,550	10,803
3400 Other Funds Ltd	194,602	117,042	-	117,042	117,042	119,851
All Funds	194,602	127,592	-	127,592	127,592	130,654
3180 Shift Differential						
4400 Lottery Funds Ltd	-	493	-	493	493	505
3400 Other Funds Ltd	7,846	5,030	-	5,030	5,030	5,151
All Funds	7,846	5,523	-	5,523	5,523	5,656
3190 All Other Differential						
3400 Other Funds Ltd	39,904	54,795	-	54,795	54,795	56,110
TOTAL SALARIES & WAGES						
4400 Lottery Funds Ltd	1,274,452	1,489,497	-	1,489,497	1,352,348	1,494,760
3400 Other Funds Ltd	1,969,159	3,289,933	-	3,289,933	3,332,238	3,575,301
TOTAL SALARIES & WAGES	**$3,243,611**	**$4,779,430**	-	**$4,779,430**	**$4,684,586**	**$5,070,061**

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	-	462	-	462	408	472
3400 Other Funds Ltd	1,333	808	-	808	832	928
All Funds	1,333	1,270	-	1,270	1,240	1,400
3220 Public Employees' Retire Cont						
4400 Lottery Funds Ltd	-	146,713	-	146,713	173,817	199,682
3400 Other Funds Ltd	211,862	261,550	-	261,550	366,460	407,436
All Funds	211,862	408,263	-	408,263	540,277	607,118
3221 Pension Obligation Bond						
4400 Lottery Funds Ltd	-	58,337	-	58,337	58,337	62,775
3400 Other Funds Ltd	146,306	111,026	-	111,026	111,026	115,387
All Funds	146,306	169,363	-	169,363	169,363	178,162
3230 Social Security Taxes						
4400 Lottery Funds Ltd	-	113,951	-	113,951	103,457	114,351
3400 Other Funds Ltd	247,452	251,679	-	251,679	254,921	273,516
All Funds	247,452	365,630	-	365,630	358,378	387,867
3240 Unemployment Assessments						
4400 Lottery Funds Ltd	-	13,384	-	13,384	13,384	13,705
3400 Other Funds Ltd	45,321	16,891	-	16,891	16,891	17,296

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
All Funds	45,321	30,275	-	30,275	30,275	31,001
3250 Worker's Comp. Assess. (WCD)						
4400 Lottery Funds Ltd	-	635	-	635	596	688
3400 Other Funds Ltd	2,099	1,192	-	1,192	1,231	1,375
All Funds	2,099	1,827	-	1,827	1,827	2,063
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	-	9,123	-	9,123	9,123	10,269
3400 Other Funds Ltd	18,881	20,930	-	20,930	20,930	22,272
All Funds	18,881	30,053	-	30,053	30,053	32,541
3270 Flexible Benefits						
4400 Lottery Funds Ltd	-	330,101	-	330,101	314,705	362,501
3400 Other Funds Ltd	780,385	571,525	-	571,525	599,863	674,179
All Funds	780,385	901,626	-	901,626	914,568	1,036,680
TOTAL OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	-	672,706	-	672,706	673,827	764,443
3400 Other Funds Ltd	1,453,639	1,235,601	-	1,235,601	1,372,154	1,512,389
TOTAL OTHER PAYROLL EXPENSES	**$1,453,639**	**$1,908,307**	-	**$1,908,307**	**$2,045,981**	**$2,276,832**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
4400 Lottery Funds Ltd	-	(14,901)	-	(14,901)	(14,901)	(11,907)

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
3400 Other Funds Ltd	-	(13,947)	-	(13,947)	(13,947)	(16,709)
All Funds	-	(28,848)	-	(28,848)	(28,848)	(28,616)
3465 Reconciliation Adjustment						
4400 Lottery Funds Ltd	-	(120,710)	-	(120,710)	-	-
3400 Other Funds Ltd	-	(151,697)	-	(151,697)	-	-
All Funds	-	(272,407)	-	(272,407)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
4400 Lottery Funds Ltd	-	(135,611)	-	(135,611)	(14,901)	(11,907)
3400 Other Funds Ltd	-	(165,644)	-	(165,644)	(13,947)	(16,709)
TOTAL P.S. BUDGET ADJUSTMENTS	-	**($301,255)**	-	**($301,255)**	**($28,848)**	**($28,616)**
TOTAL PERSONAL SERVICES						
4400 Lottery Funds Ltd	1,274,452	2,026,592	-	2,026,592	2,011,274	2,247,296
3400 Other Funds Ltd	3,422,798	4,359,890	-	4,359,890	4,690,445	5,070,981
TOTAL PERSONAL SERVICES	**$4,697,250**	**$6,386,482**	-	**$6,386,482**	**$6,701,719**	**$7,318,277**
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	-	4,258	-	4,258	4,258	4,360
3400 Other Funds Ltd	41,797	15,592	-	15,592	15,592	15,966
All Funds	41,797	19,850	-	19,850	19,850	20,326
4125 Out of State Travel						

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
4400 Lottery Funds Ltd	-	15,222	-	15,222	15,222	15,587
3400 Other Funds Ltd	3,497	-	-	-	-	-
All Funds	3,497	15,222	-	15,222	15,222	15,587
4150 Employee Training						
4400 Lottery Funds Ltd	-	16,811	-	16,811	16,811	17,214
3400 Other Funds Ltd	5,116	1,965	-	1,965	1,965	2,012
All Funds	5,116	18,776	-	18,776	18,776	19,226
4175 Office Expenses						
4400 Lottery Funds Ltd	-	101,309	-	101,309	101,309	103,740
3400 Other Funds Ltd	107,282	80,371	-	80,371	80,371	82,300
All Funds	107,282	181,680	-	181,680	181,680	186,040
4200 Telecommunications						
4400 Lottery Funds Ltd	-	36,847	-	36,847	36,847	37,731
3400 Other Funds Ltd	115,255	45,949	-	45,949	45,949	47,052
All Funds	115,255	82,796	-	82,796	82,796	84,783
4225 State Gov. Service Charges						
3400 Other Funds Ltd	944	-	-	-	-	-
4250 Data Processing						
4400 Lottery Funds Ltd	-	4,546	-	4,546	4,546	4,655
3400 Other Funds Ltd	229	37,278	-	37,278	37,278	38,173

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
All Funds	229	41,824	-	41,824	41,824	42,828
4275 Publicity and Publications						
4400 Lottery Funds Ltd	68,686	24,242	-	24,242	24,242	24,824
3400 Other Funds Ltd	1,336,696	705,801	(140,763)	565,038	565,038	722,740
All Funds	1,405,382	730,043	(140,763)	589,280	589,280	747,564
4300 Professional Services						
4400 Lottery Funds Ltd	117,858	282,439	(75,000)	207,439	207,439	290,347
3400 Other Funds Ltd	1,854,951	357,665	(100,000)	257,665	257,665	367,680
All Funds	1,972,809	640,104	(175,000)	465,104	465,104	658,027
4315 IT Professional Services						
4400 Lottery Funds Ltd	-	25,810	-	25,810	25,810	26,533
3400 Other Funds Ltd	525	-	-	-	-	-
All Funds	525	25,810	-	25,810	25,810	26,533
4325 Attorney General						
4400 Lottery Funds Ltd	-	24,617	-	24,617	24,617	28,285
3400 Other Funds Ltd	3,918	10,940	-	10,940	10,940	12,570
All Funds	3,918	35,557	-	35,557	35,557	40,855
4350 Dispute Resolution Services						
4400 Lottery Funds Ltd	-	333	-	333	333	341
3400 Other Funds Ltd	-	259	-	259	259	265

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
All Funds	-	592	-	592	592	606
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	-	2,210	-	2,210	2,210	2,263
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	-	2,919	-	2,919	2,919	2,989
3400 Other Funds Ltd	17,798	1,222	-	1,222	1,222	1,251
All Funds	17,798	4,141	-	4,141	4,141	4,240
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	143,329	-	-	-	-	-
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	-	573,872	-	573,872	573,872	587,645
3400 Other Funds Ltd	844,359	964,969	-	964,969	964,969	988,128
All Funds	844,359	1,538,841	-	1,538,841	1,538,841	1,575,773
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	-	345,344	(55,319)	290,025	290,025	353,633
3400 Other Funds Ltd	710,990	1,041,413	(100,000)	941,413	941,413	1,066,407
All Funds	710,990	1,386,757	(155,319)	1,231,438	1,231,438	1,420,040
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	95,555	54,521	-	54,521	54,521	55,830
3400 Other Funds Ltd	1,762,122	1,811,902	(100,000)	1,711,902	1,711,902	1,855,388

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
All Funds	1,857,677	1,866,423	(100,000)	1,766,423	1,766,423	1,911,218
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	2,004,413	-	-	-	-	-
3400 Other Funds Ltd	1,473,473	2,524,487	-	2,524,487	2,524,487	2,585,075
All Funds	3,477,886	2,524,487	-	2,524,487	2,524,487	2,585,075
4675 Undistributed (S.S.)						
4400 Lottery Funds Ltd	-	(130,319)	130,319	-	-	-
3400 Other Funds Ltd	-	(440,763)	440,763	-	-	-
All Funds	-	(571,082)	571,082	-	-	-
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	-	20,428	-	20,428	20,428	20,918
3400 Other Funds Ltd	18,698	16,587	-	16,587	16,587	16,985
All Funds	18,698	37,015	-	37,015	37,015	37,903
4715 IT Expendable Property						
4400 Lottery Funds Ltd	-	8,207	-	8,207	8,207	8,404
3400 Other Funds Ltd	15,397	13,489	-	13,489	13,489	13,813
All Funds	15,397	21,696	-	21,696	21,696	22,217
TOTAL SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	2,286,512	1,413,616	-	1,413,616	1,413,616	1,585,299
3400 Other Funds Ltd	8,456,376	7,189,126	-	7,189,126	7,189,126	7,815,805

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
TOTAL SERVICES & SUPPLIES	**$10,742,888**	**$8,602,742**	**-**	**$8,602,742**	**$8,602,742**	**$9,401,104**
CAPITAL OUTLAY						
5200 Technical Equipment						
3400 Other Funds Ltd	-	17,001	-	17,001	17,001	17,409
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	-	10,599	-	10,599	10,599	10,853
5700 Building Structures						
3400 Other Funds Ltd	-	17,000	-	17,000	17,000	17,408
5900 Other Capital Outlay						
3400 Other Funds Ltd	20,000	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
3400 Other Funds Ltd	20,000	44,600	-	44,600	44,600	45,670
TOTAL CAPITAL OUTLAY	**$20,000**	**$44,600**	**-**	**$44,600**	**$44,600**	**$45,670**
EXPENDITURES						
4400 Lottery Funds Ltd	3,560,964	3,440,208	-	3,440,208	3,424,890	3,832,595
3400 Other Funds Ltd	11,899,174	11,593,616	-	11,593,616	11,924,171	12,932,456
TOTAL EXPENDITURES	**$15,460,138**	**$15,033,824**	**-**	**$15,033,824**	**$15,349,061**	**$16,765,051**
ENDING BALANCE						
4400 Lottery Funds Ltd	-	-	-	-	407,705	-
3400 Other Funds Ltd	1,579,646	2,328,051	-	2,328,051	1,266,065	257,780

DESCRIPTION	2009-11 Actuals	2011-13 Leg Adopted Budget	2011-13 Emergency Boards	2011-13 Leg Approved Budget	2013-15 Base Budget	2013-15 Current Service Level
TOTAL ENDING BALANCE	**$1,579,646**	**$2,328,051**	**-**	**$2,328,051**	**$1,673,770**	**$257,780**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	44	35	-	35	35	39
8180 Position Reconciliation	-	6	-	6	-	-
TOTAL AUTHORIZED POSITIONS	**44**	**41**	**-**	**41**	**35**	**39**
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	30.71	28.72	-	28.72	28.72	32.72
8280 FTE Reconciliation	-	0.52	-	0.52	-	-
TOTAL AUTHORIZED FTE	**30.71**	**29.24**	**-**	**29.24**	**28.72**	**32.72**

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
4400 Lottery Funds Ltd	14,033,542	-	14,033,542	-	14,033,542
3400 Other Funds Ltd	30,923,493	-	30,923,493	-	30,923,493
All Funds	44,957,035	-	44,957,035	-	44,957,035
0030 Beginning Balance Adjustment					
4400 Lottery Funds Ltd	1,697,370	-	1,697,370	-	1,697,370
3400 Other Funds Ltd	(394,785)	-	(394,785)	-	(394,785)
All Funds	1,302,585	-	1,302,585	-	1,302,585
TOTAL BEGINNING BALANCE					
4400 Lottery Funds Ltd	15,730,912	-	15,730,912	-	15,730,912
3400 Other Funds Ltd	30,528,708	-	30,528,708	-	30,528,708
TOTAL BEGINNING BALANCE	**$46,259,620**	**-**	**$46,259,620**	**-**	**$46,259,620**
REVENUE CATEGORIES					
LICENSES AND FEES					
0210 Non-business Lic. and Fees					
3400 Other Funds Ltd	2,301,178	-	2,301,178	-	2,301,178
0255 Park User Fees					
3400 Other Funds Ltd	40,348,372	-	40,348,372	1,678,311	42,026,683
TOTAL LICENSES AND FEES					
3400 Other Funds Ltd	42,649,550	-	42,649,550	1,678,311	44,327,861
CHARGES FOR SERVICES					
0410 Charges for Services					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3400 Other Funds Ltd	9,580,659	-	9,580,659	-	9,580,659
FINES, RENTS AND ROYALTIES					
0510 Rents and Royalties					
3400 Other Funds Ltd	1,431,498	-	1,431,498	-	1,431,498
INTEREST EARNINGS					
0605 Interest Income					
4400 Lottery Funds Ltd	142,622	-	142,622	-	142,622
3400 Other Funds Ltd	339,313	-	339,313	-	339,313
All Funds	481,935	-	481,935	-	481,935
SALES INCOME					
0705 Sales Income					
3400 Other Funds Ltd	2,233,670	-	2,233,670	-	2,233,670
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	8,063,350	-	8,063,350	-	8,063,350
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	9,987,264	-	9,987,264	-	9,987,264
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	152,000	-	152,000	-	152,000
1107 Tsfr From Administrative Svcs					
4400 Lottery Funds Ltd	81,758,855	-	81,758,855	-	81,758,855

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4430 Lottery Funds Debt Svc Ltd	3,969,970	-	3,969,970	-	3,969,970
All Funds	85,728,825	-	85,728,825	-	85,728,825
1123 Tsfr From OR Business Development					
3400 Other Funds Ltd	257,000	-	257,000	-	257,000
1250 Tsfr From Marine Bd, Or State					
3400 Other Funds Ltd	425,000	-	425,000	-	425,000
1730 Tsfr From Transportation, Dept					
3400 Other Funds Ltd	49,611,761	-	49,611,761	-	49,611,761
TOTAL TRANSFERS IN					
4400 Lottery Funds Ltd	81,758,855	-	81,758,855	-	81,758,855
4430 Lottery Funds Debt Svc Ltd	3,969,970	-	3,969,970	-	3,969,970
3400 Other Funds Ltd	50,445,761	-	50,445,761	-	50,445,761
TOTAL TRANSFERS IN	**$136,174,586**	-	**$136,174,586**	-	**$136,174,586**
TOTAL REVENUES					
4400 Lottery Funds Ltd	81,901,477	-	81,901,477	-	81,901,477
4430 Lottery Funds Debt Svc Ltd	3,969,970	-	3,969,970	-	3,969,970
3400 Other Funds Ltd	114,743,801	-	114,743,801	1,678,311	116,422,112
6400 Federal Funds Ltd	9,987,264	-	9,987,264	-	9,987,264
TOTAL REVENUES	**$210,602,512**	-	**$210,602,512**	**$1,678,311**	**$212,280,823**
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(152,000)	-	(152,000)	-	(152,000)
2080 Transfer to Counties					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3400 Other Funds Ltd	(9,997,724)	-	(9,997,724)	-	(9,997,724)
2257 Tsfr To Police, Dept of State					
3400 Other Funds Ltd	-	(590,337)	(590,337)	-	(590,337)
2629 Tsfr To Forestry, Dept of					
4400 Lottery Funds Ltd	-	(48,236)	(48,236)	-	(48,236)
3400 Other Funds Ltd	(1,179,357)	(76,638)	(1,255,995)	-	(1,255,995)
All Funds	(1,179,357)	(124,874)	(1,304,231)	-	(1,304,231)
2730 Tsfr To Transportation, Dept					
3400 Other Funds Ltd	(643,905)	-	(643,905)	-	(643,905)
TOTAL TRANSFERS OUT					
4400 Lottery Funds Ltd	-	(48,236)	(48,236)	-	(48,236)
3400 Other Funds Ltd	(11,972,986)	(666,975)	(12,639,961)	-	(12,639,961)
TOTAL TRANSFERS OUT	**($11,972,986)**	**($715,211)**	**($12,688,197)**	**-**	**($12,688,197)**
AVAILABLE REVENUES					
4400 Lottery Funds Ltd	97,632,389	(48,236)	97,584,153	-	97,584,153
4430 Lottery Funds Debt Svc Ltd	3,969,970	-	3,969,970	-	3,969,970
3400 Other Funds Ltd	133,299,523	(666,975)	132,632,548	1,678,311	134,310,859
6400 Federal Funds Ltd	9,987,264	-	9,987,264	-	9,987,264
TOTAL AVAILABLE REVENUES	**$244,889,146**	**($715,211)**	**$244,173,935**	**$1,678,311**	**$245,852,246**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4400 Lottery Funds Ltd	21,629,894	-	21,629,894	(26,390)	21,603,504
3400 Other Funds Ltd	30,727,538	-	30,727,538	(129,439)	30,598,099
6400 Federal Funds Ltd	631,060	-	631,060	-	631,060
All Funds	52,988,492	-	52,988,492	(155,829)	52,832,663
3160 Temporary Appointments					
4400 Lottery Funds Ltd	842,669	20,224	862,893	50,001	912,894
3400 Other Funds Ltd	1,951,217	46,829	1,998,046	218,649	2,216,695
All Funds	2,793,886	67,053	2,860,939	268,650	3,129,589
3170 Overtime Payments					
4400 Lottery Funds Ltd	276,314	6,631	282,945	-	282,945
3400 Other Funds Ltd	529,232	12,701	541,933	-	541,933
6400 Federal Funds Ltd	748	18	766	-	766
All Funds	806,294	19,350	825,644	-	825,644
3180 Shift Differential					
4400 Lottery Funds Ltd	87,938	2,111	90,049	-	90,049
3400 Other Funds Ltd	140,999	3,384	144,383	-	144,383
All Funds	228,937	5,495	234,432	-	234,432
3190 All Other Differential					
4400 Lottery Funds Ltd	45,270	1,086	46,356	-	46,356
3400 Other Funds Ltd	125,185	3,004	128,189	-	128,189
All Funds	170,455	4,090	174,545	-	174,545
TOTAL SALARIES & WAGES					
4400 Lottery Funds Ltd	22,882,085	30,052	22,912,137	23,611	22,935,748

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3400 Other Funds Ltd	33,474,171	65,918	33,540,089	89,210	33,629,299
6400 Federal Funds Ltd	631,808	18	631,826	-	631,826
TOTAL SALARIES & WAGES	**$56,988,064**	**$95,988**	**$57,084,052**	**$112,821**	**$57,196,873**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
4400 Lottery Funds Ltd	9,927	-	9,927	(26)	9,901
3400 Other Funds Ltd	14,200	-	14,200	(134)	14,066
6400 Federal Funds Ltd	208	-	208	-	208
All Funds	24,335	-	24,335	(160)	24,175
3220 Public Employees' Retire Cont					
4400 Lottery Funds Ltd	4,345,428	1,938	4,347,366	(5,206)	4,342,160
3400 Other Funds Ltd	6,219,356	3,765	6,223,121	(25,538)	6,197,583
6400 Federal Funds Ltd	124,655	4	124,659	-	124,659
All Funds	10,689,439	5,707	10,695,146	(30,744)	10,664,402
3221 Pension Obligation Bond					
4400 Lottery Funds Ltd	799,925	570,946	1,370,871	-	1,370,871
3400 Other Funds Ltd	2,241,078	(293,628)	1,947,450	-	1,947,450
6400 Federal Funds Ltd	36,490	2,538	39,028	-	39,028
All Funds	3,077,493	279,856	3,357,349	-	3,357,349
3230 Social Security Taxes					
4400 Lottery Funds Ltd	1,749,041	2,297	1,751,338	1,807	1,753,145
3400 Other Funds Ltd	2,558,464	5,042	2,563,506	6,823	2,570,329
6400 Federal Funds Ltd	48,333	1	48,334	-	48,334

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
All Funds	4,355,838	7,340	4,363,178	8,630	4,371,808
3240 Unemployment Assessments					
4400 Lottery Funds Ltd	271,266	12,957	284,223	288,551	572,774
3400 Other Funds Ltd	417,879	20,054	437,933	448,677	886,610
All Funds	689,145	33,011	722,156	737,228	1,459,384
3250 Worker's Comp. Assess. (WCD)					
4400 Lottery Funds Ltd	14,418	-	14,418	(38)	14,380
3400 Other Funds Ltd	21,255	-	21,255	(196)	21,059
6400 Federal Funds Ltd	304	-	304	-	304
All Funds	35,977	-	35,977	(234)	35,743
3260 Mass Transit Tax					
4400 Lottery Funds Ltd	139,682	(1,289)	138,393	-	138,393
3400 Other Funds Ltd	202,738	(1,475)	201,263	-	201,263
All Funds	342,420	(2,764)	339,656	-	339,656
3270 Flexible Benefits					
4400 Lottery Funds Ltd	7,458,426	-	7,458,426	(20,148)	7,438,278
3400 Other Funds Ltd	10,905,691	-	10,905,691	(70,164)	10,835,527
6400 Federal Funds Ltd	158,747	-	158,747	-	158,747
All Funds	18,522,864	-	18,522,864	(90,312)	18,432,552
TOTAL OTHER PAYROLL EXPENSES					
4400 Lottery Funds Ltd	14,788,113	586,849	15,374,962	264,940	15,639,902
3400 Other Funds Ltd	22,580,661	(266,242)	22,314,419	359,468	22,673,887
6400 Federal Funds Ltd	368,737	2,543	371,280	-	371,280

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
TOTAL OTHER PAYROLL EXPENSES	**$37,737,511**	**$323,150**	**$38,060,661**	**$624,408**	**$38,685,069**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
4400 Lottery Funds Ltd	(72,597)	(159,592)	(232,189)	-	(232,189)
3400 Other Funds Ltd	(201,459)	(124,364)	(325,823)	-	(325,823)
All Funds	(274,056)	(283,956)	(558,012)	-	(558,012)
TOTAL PERSONAL SERVICES					
4400 Lottery Funds Ltd	37,597,601	457,309	38,054,910	288,551	38,343,461
3400 Other Funds Ltd	55,853,373	(324,688)	55,528,685	448,678	55,977,363
6400 Federal Funds Ltd	1,000,545	2,561	1,003,106	-	1,003,106
TOTAL PERSONAL SERVICES	**$94,451,519**	**$135,182**	**$94,586,701**	**$737,229**	**$95,323,930**
SERVICES & SUPPLIES					
4100 Instate Travel					
4400 Lottery Funds Ltd	328,553	48,041	376,594	-	376,594
3400 Other Funds Ltd	537,715	46,854	584,569	-	584,569
6400 Federal Funds Ltd	94,183	(38,699)	55,484	-	55,484
All Funds	960,451	56,196	1,016,647	-	1,016,647
4125 Out of State Travel					
4400 Lottery Funds Ltd	29,538	2,106	31,644	-	31,644
3400 Other Funds Ltd	14,983	1,339	16,322	-	16,322
6400 Federal Funds Ltd	18,271	439	18,710	-	18,710
All Funds	62,792	3,884	66,676	-	66,676
4150 Employee Training					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4400 Lottery Funds Ltd	193,493	22,584	216,077	-	216,077
3400 Other Funds Ltd	235,388	19,111	254,499	-	254,499
6400 Federal Funds Ltd	29,460	(7,485)	21,975	-	21,975
All Funds	458,341	34,210	492,551	-	492,551
4175 Office Expenses					
4400 Lottery Funds Ltd	776,757	47,642	824,399	-	824,399
3400 Other Funds Ltd	1,476,129	198,032	1,674,161	30,000	1,704,161
6400 Federal Funds Ltd	74,378	(13,575)	60,803	-	60,803
All Funds	2,327,264	232,099	2,559,363	30,000	2,589,363
4200 Telecommunications					
4400 Lottery Funds Ltd	608,623	99,957	708,580	-	708,580
3400 Other Funds Ltd	814,603	108,000	922,603	-	922,603
6400 Federal Funds Ltd	3,077	74	3,151	-	3,151
All Funds	1,426,303	208,031	1,634,334	-	1,634,334
4225 State Gov. Service Charges					
4400 Lottery Funds Ltd	1,889,933	(19,988)	1,869,945	-	1,869,945
3400 Other Funds Ltd	3,194,576	(33,730)	3,160,846	-	3,160,846
All Funds	5,084,509	(53,718)	5,030,791	-	5,030,791
4250 Data Processing					
4400 Lottery Funds Ltd	365,651	184,782	550,433	-	550,433
3400 Other Funds Ltd	448,678	196,066	644,744	-	644,744
6400 Federal Funds Ltd	20,391	489	20,880	-	20,880
All Funds	834,720	381,337	1,216,057	-	1,216,057

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4275 Publicity and Publications					
4400 Lottery Funds Ltd	364,234	22,252	386,486	-	386,486
3400 Other Funds Ltd	1,190,440	193,131	1,383,571	(50,000)	1,333,571
6400 Federal Funds Ltd	6,186	148	6,334	-	6,334
All Funds	1,560,860	215,531	1,776,391	(50,000)	1,726,391
4300 Professional Services					
4400 Lottery Funds Ltd	1,912,907	194,701	2,107,608	500,000	2,607,608
3400 Other Funds Ltd	2,631,974	271,301	2,903,275	550,000	3,453,275
6400 Federal Funds Ltd	1,218,341	21,893	1,240,234	-	1,240,234
All Funds	5,763,222	487,895	6,251,117	1,050,000	7,301,117
4315 IT Professional Services					
4400 Lottery Funds Ltd	164,398	4,776	169,174	-	169,174
3400 Other Funds Ltd	664,297	18,600	682,897	-	682,897
All Funds	828,695	23,376	852,071	-	852,071
4325 Attorney General					
4400 Lottery Funds Ltd	74,333	11,076	85,409	-	85,409
3400 Other Funds Ltd	88,245	13,148	101,393	-	101,393
All Funds	162,578	24,224	186,802	-	186,802
4350 Dispute Resolution Services					
4400 Lottery Funds Ltd	333	8	341	-	341
3400 Other Funds Ltd	259	6	265	-	265
All Funds	592	14	606	-	606
4375 Employee Recruitment and Develop					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4400 Lottery Funds Ltd	27,107	1,709	28,816	-	28,816
3400 Other Funds Ltd	32,623	1,590	34,213	-	34,213
6400 Federal Funds Ltd	7,639	183	7,822	-	7,822
All Funds	67,369	3,482	70,851	-	70,851
4400 Dues and Subscriptions					
4400 Lottery Funds Ltd	6,852	616	7,468	-	7,468
3400 Other Funds Ltd	3,874	378	4,252	-	4,252
6400 Federal Funds Ltd	932	22	954	-	954
All Funds	11,658	1,016	12,674	-	12,674
4425 Facilities Rental and Taxes					
4400 Lottery Funds Ltd	520,730	66,456	587,186	-	587,186
3400 Other Funds Ltd	799,854	101,365	901,219	-	901,219
6400 Federal Funds Ltd	13,435	322	13,757	-	13,757
All Funds	1,334,019	168,143	1,502,162	-	1,502,162
4450 Fuels and Utilities					
4400 Lottery Funds Ltd	1,813,646	153,784	1,967,430	237,953	2,205,383
3400 Other Funds Ltd	2,623,805	407,343	3,031,148	387,809	3,418,957
6400 Federal Funds Ltd	1,700	41	1,741	-	1,741
All Funds	4,439,151	561,168	5,000,319	625,762	5,626,081
4475 Facilities Maintenance					
4400 Lottery Funds Ltd	1,560,472	199,655	1,760,127	3,000,000	4,760,127
3400 Other Funds Ltd	3,062,820	496,398	3,559,218	270,410	3,829,628
6400 Federal Funds Ltd	136,969	3,288	140,257	-	140,257

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
All Funds	4,760,261	699,341	5,459,602	3,270,410	8,730,012
4500 Food and Kitchen Supplies					
4400 Lottery Funds Ltd	64,530	18,069	82,599	-	82,599
3400 Other Funds Ltd	112,884	15,553	128,437	-	128,437
All Funds	177,414	33,622	211,036	-	211,036
4575 Agency Program Related S and S					
4400 Lottery Funds Ltd	16,586,777	621,495	17,208,272	379,063	17,587,335
3400 Other Funds Ltd	10,872,817	(1,109,507)	9,763,310	797,828	10,561,138
6400 Federal Funds Ltd	6,373,837	(2,926,091)	3,447,746	-	3,447,746
All Funds	33,833,431	(3,414,103)	30,419,328	1,176,891	31,596,219
4650 Other Services and Supplies					
4400 Lottery Funds Ltd	2,593,378	246,454	2,839,832	-	2,839,832
3400 Other Funds Ltd	5,740,412	692,329	6,432,741	210,000	6,642,741
6400 Federal Funds Ltd	5,271	126	5,397	-	5,397
All Funds	8,339,061	938,909	9,277,970	210,000	9,487,970
4700 Expendable Prop 250 - 5000					
4400 Lottery Funds Ltd	239,395	22,626	262,021	-	262,021
3400 Other Funds Ltd	312,662	38,727	351,389	-	351,389
6400 Federal Funds Ltd	23,950	574	24,524	-	24,524
All Funds	576,007	61,927	637,934	-	637,934
4715 IT Expendable Property					
4400 Lottery Funds Ltd	286,382	(26,244)	260,138	-	260,138
3400 Other Funds Ltd	237,442	63,661	301,103	-	301,103

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
All Funds	523,824	37,417	561,241	-	561,241
TOTAL SERVICES & SUPPLIES					
4400 Lottery Funds Ltd	30,408,022	1,922,557	32,330,579	4,117,016	36,447,595
3400 Other Funds Ltd	35,096,480	1,739,695	36,836,175	2,196,047	39,032,222
6400 Federal Funds Ltd	8,028,020	(2,958,251)	5,069,769	-	5,069,769
TOTAL SERVICES & SUPPLIES	**$73,532,522**	**$704,001**	**$74,236,523**	**$6,313,063**	**$80,549,586**
CAPITAL OUTLAY					
5200 Technical Equipment					
3400 Other Funds Ltd	17,001	408	17,409	-	17,409
5350 Industrial and Heavy Equipment					
4400 Lottery Funds Ltd	548,301	13,159	561,460	-	561,460
3400 Other Funds Ltd	946,632	22,719	969,351	-	969,351
All Funds	1,494,933	35,878	1,530,811	-	1,530,811
5450 Agricultural Equip. and Mach.					
4400 Lottery Funds Ltd	146,719	3,521	150,240	-	150,240
3400 Other Funds Ltd	193,549	4,645	198,194	-	198,194
All Funds	340,268	8,166	348,434	-	348,434
5600 Data Processing Hardware					
4400 Lottery Funds Ltd	33,799	811	34,610	-	34,610
3400 Other Funds Ltd	52,555	1,261	53,816	-	53,816
All Funds	86,354	2,072	88,426	-	88,426
5650 Land and Improvements					
4400 Lottery Funds Ltd	479,650	11,512	491,162	-	491,162

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3400 Other Funds Ltd	845,185	20,284	865,469	-	865,469
All Funds	1,324,835	31,796	1,356,631	-	1,356,631
5700 Building Structures					
4400 Lottery Funds Ltd	248,060	5,953	254,013	-	254,013
3400 Other Funds Ltd	494,363	11,865	506,228	-	506,228
All Funds	742,423	17,818	760,241	-	760,241
5900 Other Capital Outlay					
4400 Lottery Funds Ltd	118,942	2,855	121,797	-	121,797
3400 Other Funds Ltd	228,522	5,485	234,007	-	234,007
All Funds	347,464	8,340	355,804	-	355,804
TOTAL CAPITAL OUTLAY					
4400 Lottery Funds Ltd	1,575,471	37,811	1,613,282	-	1,613,282
3400 Other Funds Ltd	2,777,807	66,667	2,844,474	-	2,844,474
TOTAL CAPITAL OUTLAY	**$4,353,278**	**$104,478**	**$4,457,756**	**-**	**$4,457,756**
SPECIAL PAYMENTS					
6015 Dist to Cities					
4400 Lottery Funds Ltd	3,854,559	53,014	3,907,573	-	3,907,573
3400 Other Funds Ltd	112,786	2,707	115,493	-	115,493
6400 Federal Funds Ltd	2,856,501	(1,610,804)	1,245,697	624,873	1,870,570
All Funds	6,823,846	(1,555,083)	5,268,763	624,873	5,893,636
6020 Dist to Counties					
4400 Lottery Funds Ltd	4,148,787	172,998	4,321,785	-	4,321,785
3400 Other Funds Ltd	1,561,391	204,594	1,765,985	-	1,765,985

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
6400 Federal Funds Ltd	2,531,903	(1,331,874)	1,200,029	584,223	1,784,252
All Funds	8,242,081	(954,282)	7,287,799	584,223	7,872,022
6025 Dist to Other Gov Unit					
4400 Lottery Funds Ltd	2,267,815	237,520	2,505,335	-	2,505,335
3400 Other Funds Ltd	7,081,730	374,762	7,456,492	800,000	8,256,492
6400 Federal Funds Ltd	1,105,759	(896,854)	208,905	-	208,905
All Funds	10,455,304	(284,572)	10,170,732	800,000	10,970,732
6030 Dist to Non-Gov Units					
4400 Lottery Funds Ltd	355,208	8,525	363,733	-	363,733
3400 Other Funds Ltd	454,128	138,004	592,132	70,000	662,132
6400 Federal Funds Ltd	16,254	(9,721)	6,533	-	6,533
All Funds	825,590	136,808	962,398	70,000	1,032,398
6035 Dist to Individuals					
6400 Federal Funds Ltd	106,136	(62,007)	44,129	-	44,129
6257 Spc Pmt to Police, Dept of State					
3400 Other Funds Ltd	491,647	(491,647)	-	-	-
6629 Spc Pmt to Forestry, Dept of					
4400 Lottery Funds Ltd	42,437	(42,437)	-	-	-
3400 Other Funds Ltd	67,315	(67,315)	-	-	-
All Funds	109,752	(109,752)	-	-	-
6635 Spc Pmt to Fish/Wildlife, Dept of					
3400 Other Funds Ltd	500,000	(500,000)	-	-	-
TOTAL SPECIAL PAYMENTS					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4400 Lottery Funds Ltd	10,668,806	429,620	11,098,426	-	11,098,426
3400 Other Funds Ltd	10,268,997	(338,895)	9,930,102	870,000	10,800,102
6400 Federal Funds Ltd	6,616,553	(3,911,260)	2,705,293	1,209,096	3,914,389
TOTAL SPECIAL PAYMENTS	**$27,554,356**	**($3,820,535)**	**$23,733,821**	**$2,079,096**	**$25,812,917**
DEBT SERVICE					
7100 Principal - Bonds					
4430 Lottery Funds Debt Svc Ltd	3,516,390	-	3,516,390	-	3,516,390
7150 Interest - Bonds					
4430 Lottery Funds Debt Svc Ltd	453,580	-	453,580	-	453,580
TOTAL DEBT SERVICE					
4430 Lottery Funds Debt Svc Ltd	3,969,970	-	3,969,970	-	3,969,970
TOTAL EXPENDITURES					
4400 Lottery Funds Ltd	80,249,900	2,847,297	83,097,197	4,405,567	87,502,764
4430 Lottery Funds Debt Svc Ltd	3,969,970	-	3,969,970	-	3,969,970
3400 Other Funds Ltd	103,996,657	1,142,779	105,139,436	3,514,725	108,654,161
6400 Federal Funds Ltd	15,645,118	(6,866,950)	8,778,168	1,209,096	9,987,264
TOTAL EXPENDITURES	**$203,861,645**	**($2,876,874)**	**$200,984,771**	**$9,129,388**	**$210,114,159**
ENDING BALANCE					
4400 Lottery Funds Ltd	17,382,489	(2,895,533)	14,486,956	(4,405,567)	10,081,389
3400 Other Funds Ltd	29,302,866	(1,809,754)	27,493,112	(1,836,414)	25,656,698
6400 Federal Funds Ltd	(5,657,854)	6,866,950	1,209,096	(1,209,096)	-
TOTAL ENDING BALANCE	**$41,027,501**	**$2,161,663**	**$43,189,164**	**($7,451,077)**	**$35,738,087**
AUTHORIZED POSITIONS					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
8150 Class/Unclass Positions	873	-	873	(8)	865
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	601.29	-	601.29	(1.98)	599.31

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
REVENUE CATEGORIES					
LICENSES AND FEES					
0255 Park User Fees					
3400 Other Funds Ltd	2,827,246	-	2,827,246	-	2,827,246
TRANSFERS IN					
1107 Tsfr From Administrative Svcs					
4400 Lottery Funds Ltd	1,874,112	-	1,874,112	-	1,874,112
TOTAL REVENUES					
4400 Lottery Funds Ltd	1,874,112	-	1,874,112	-	1,874,112
3400 Other Funds Ltd	2,827,246	-	2,827,246	-	2,827,246
TOTAL REVENUES	**$4,701,358**	-	**$4,701,358**	-	**$4,701,358**
AVAILABLE REVENUES					
4400 Lottery Funds Ltd	1,874,112	-	1,874,112	-	1,874,112
3400 Other Funds Ltd	2,827,246	-	2,827,246	-	2,827,246
TOTAL AVAILABLE REVENUES	**$4,701,358**	-	**$4,701,358**	-	**$4,701,358**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
4400 Lottery Funds Ltd	737,153	-	737,153	-	737,153
3400 Other Funds Ltd	1,123,363	-	1,123,363	-	1,123,363
All Funds	1,860,516	-	1,860,516	-	1,860,516
3160 Temporary Appointments					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4400 Lottery Funds Ltd	7,828	602	8,430	-	8,430
3400 Other Funds Ltd	12,172	938	13,110	-	13,110
All Funds	20,000	1,540	21,540	-	21,540
3170 Overtime Payments					
4400 Lottery Funds Ltd	-	1,043	1,043	-	1,043
3400 Other Funds Ltd	-	1,622	1,622	-	1,622
All Funds	-	2,665	2,665	-	2,665
3190 All Other Differential					
4400 Lottery Funds Ltd	15,656	376	16,032	-	16,032
3400 Other Funds Ltd	24,344	584	24,928	-	24,928
All Funds	40,000	960	40,960	-	40,960
TOTAL SALARIES & WAGES					
4400 Lottery Funds Ltd	760,637	2,021	762,658	-	762,658
3400 Other Funds Ltd	1,159,879	3,144	1,163,023	-	1,163,023
TOTAL SALARIES & WAGES	**$1,920,516**	**$5,165**	**$1,925,681**	**-**	**$1,925,681**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
4400 Lottery Funds Ltd	208	-	208	-	208
3400 Other Funds Ltd	312	-	312	-	312
All Funds	520	-	520	-	520
3220 Public Employees' Retire Cont					
4400 Lottery Funds Ltd	145,630	280	145,910	-	145,910
3400 Other Funds Ltd	226,442	435	226,877	-	226,877

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
All Funds	372,072	715	372,787	-	372,787
3221 Pension Obligation Bond					
4400 Lottery Funds Ltd	53,962	9,801	63,763	-	63,763
3400 Other Funds Ltd	34,841	36,807	71,648	-	71,648
All Funds	88,803	46,608	135,411	-	135,411
3230 Social Security Taxes					
4400 Lottery Funds Ltd	56,715	155	56,870	-	56,870
3400 Other Funds Ltd	86,433	240	86,673	-	86,673
All Funds	143,148	395	143,543	-	143,543
3250 Worker's Comp. Assess. (WCD)					
4400 Lottery Funds Ltd	299	-	299	-	299
3400 Other Funds Ltd	468	-	468	-	468
All Funds	767	-	767	-	767
3260 Mass Transit Tax					
4400 Lottery Funds Ltd	3,759	804	4,563	-	4,563
3400 Other Funds Ltd	5,846	1,112	6,958	-	6,958
All Funds	9,605	1,916	11,521	-	11,521
3270 Flexible Benefits					
4400 Lottery Funds Ltd	155,337	-	155,337	-	155,337
3400 Other Funds Ltd	241,527	-	241,527	-	241,527
All Funds	396,864	-	396,864	-	396,864
TOTAL OTHER PAYROLL EXPENSES					
4400 Lottery Funds Ltd	415,910	11,040	426,950	-	426,950

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3400 Other Funds Ltd	595,869	38,594	634,463	-	634,463
TOTAL OTHER PAYROLL EXPENSES	**$1,011,779**	**$49,634**	**$1,061,413**	**-**	**$1,061,413**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
4400 Lottery Funds Ltd	(14,424)	2,517	(11,907)	-	(11,907)
3400 Other Funds Ltd	-	(16,709)	(16,709)	-	(16,709)
All Funds	(14,424)	(14,192)	(28,616)	-	(28,616)
TOTAL PERSONAL SERVICES					
4400 Lottery Funds Ltd	1,162,123	15,578	1,177,701	-	1,177,701
3400 Other Funds Ltd	1,755,748	25,029	1,780,777	-	1,780,777
TOTAL PERSONAL SERVICES	**$2,917,871**	**$40,607**	**$2,958,478**	**-**	**$2,958,478**
SERVICES & SUPPLIES					
4100 Instate Travel					
4400 Lottery Funds Ltd	40,303	7,820	48,123	-	48,123
3400 Other Funds Ltd	62,668	16,194	78,862	-	78,862
All Funds	102,971	24,014	126,985	-	126,985
4125 Out of State Travel					
4400 Lottery Funds Ltd	3,727	89	3,816	-	3,816
3400 Other Funds Ltd	5,796	139	5,935	-	5,935
All Funds	9,523	228	9,751	-	9,751
4150 Employee Training					
4400 Lottery Funds Ltd	21,230	2,511	23,741	-	23,741
3400 Other Funds Ltd	33,009	792	33,801	-	33,801

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
All Funds	54,239	3,303	57,542	-	57,542
4175 Office Expenses					
4400 Lottery Funds Ltd	10,164	9,521	19,685	-	19,685
3400 Other Funds Ltd	15,804	14,045	29,849	-	29,849
All Funds	25,968	23,566	49,534	-	49,534
4200 Telecommunications					
4400 Lottery Funds Ltd	1,252	458	1,710	-	1,710
3400 Other Funds Ltd	1,947	714	2,661	-	2,661
All Funds	3,199	1,172	4,371	-	4,371
4250 Data Processing					
4400 Lottery Funds Ltd	4,239	139	4,378	-	4,378
3400 Other Funds Ltd	6,592	215	6,807	-	6,807
All Funds	10,831	354	11,185	-	11,185
4275 Publicity and Publications					
4400 Lottery Funds Ltd	266,997	6,434	273,431	-	273,431
3400 Other Funds Ltd	415,159	10,012	425,171	-	425,171
All Funds	682,156	16,446	698,602	-	698,602
4300 Professional Services					
4400 Lottery Funds Ltd	25,116	25,979	51,095	-	51,095
3400 Other Funds Ltd	39,053	40,397	79,450	-	79,450
All Funds	64,169	66,376	130,545	-	130,545
4325 Attorney General					
4400 Lottery Funds Ltd	49,716	7,408	57,124	-	57,124

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3400 Other Funds Ltd	77,305	11,518	88,823	-	88,823
All Funds	127,021	18,926	145,947	-	145,947
4375 Employee Recruitment and Develop					
4400 Lottery Funds Ltd	7,455	179	7,634	-	7,634
3400 Other Funds Ltd	11,591	278	11,869	-	11,869
All Funds	19,046	457	19,503	-	19,503
4450 Fuels and Utilities					
4400 Lottery Funds Ltd	-	104	104	-	104
3400 Other Funds Ltd	-	162	162	-	162
All Funds	-	266	266	-	266
4475 Facilities Maintenance					
4400 Lottery Funds Ltd	1,863	45	1,908	-	1,908
3400 Other Funds Ltd	2,898	70	2,968	-	2,968
All Funds	4,761	115	4,876	-	4,876
4575 Agency Program Related S and S					
4400 Lottery Funds Ltd	167,224	25,855	193,079	-	193,079
3400 Other Funds Ltd	189,058	74,378	263,436	-	263,436
All Funds	356,282	100,233	456,515	-	456,515
4650 Other Services and Supplies					
4400 Lottery Funds Ltd	4,215	1,103	5,318	-	5,318
3400 Other Funds Ltd	6,556	1,931	8,487	-	8,487
All Funds	10,771	3,034	13,805	-	13,805
4700 Expendable Prop 250 - 5000					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4400 Lottery Funds Ltd	5,142	123	5,265	-	5,265
3400 Other Funds Ltd	7,996	192	8,188	-	8,188
All Funds	13,138	315	13,453	-	13,453
TOTAL SERVICES & SUPPLIES					
4400 Lottery Funds Ltd	608,643	87,768	696,411	-	696,411
3400 Other Funds Ltd	875,432	171,037	1,046,469	-	1,046,469
TOTAL SERVICES & SUPPLIES	**$1,484,075**	**$258,805**	**$1,742,880**	**-**	**$1,742,880**
TOTAL EXPENDITURES					
4400 Lottery Funds Ltd	1,770,766	103,346	1,874,112	-	1,874,112
3400 Other Funds Ltd	2,631,180	196,066	2,827,246	-	2,827,246
TOTAL EXPENDITURES	**$4,401,946**	**$299,412**	**$4,701,358**	**-**	**$4,701,358**
ENDING BALANCE					
4400 Lottery Funds Ltd	103,346	(103,346)	-	-	-
3400 Other Funds Ltd	196,066	(196,066)	-	-	-
TOTAL ENDING BALANCE	**$299,412**	**($299,412)**	**-**	**-**	**-**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	13	-	13	-	13
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	13.00	-	13.00	-	13.00

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
4400 Lottery Funds Ltd	10,500,308	-	10,500,308	-	10,500,308
3400 Other Funds Ltd	13,004,778	-	13,004,778	-	13,004,778
All Funds	23,505,086	-	23,505,086	-	23,505,086
0030 Beginning Balance Adjustment					
4400 Lottery Funds Ltd	1,660,984	-	1,660,984	-	1,660,984
3400 Other Funds Ltd	1,841,575	-	1,841,575	-	1,841,575
All Funds	3,502,559	-	3,502,559	-	3,502,559
TOTAL BEGINNING BALANCE					
4400 Lottery Funds Ltd	12,161,292	-	12,161,292	-	12,161,292
3400 Other Funds Ltd	14,846,353	-	14,846,353	-	14,846,353
TOTAL BEGINNING BALANCE	**$27,007,645**	**-**	**$27,007,645**	**-**	**$27,007,645**
REVENUE CATEGORIES					
LICENSES AND FEES					
0255 Park User Fees					
3400 Other Funds Ltd	12,925,056	-	12,925,056	-	12,925,056
INTEREST EARNINGS					
0605 Interest Income					
4400 Lottery Funds Ltd	142,622	-	142,622	-	142,622
3400 Other Funds Ltd	197,829	-	197,829	-	197,829
All Funds	340,451	-	340,451	-	340,451
TRANSFERS IN					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
1107 Tsfr From Administrative Svcs					
4400 Lottery Funds Ltd	4,323,196	-	4,323,196	-	4,323,196
4430 Lottery Funds Debt Svc Ltd	3,969,970	-	3,969,970	-	3,969,970
All Funds	8,293,166	-	8,293,166	-	8,293,166
TOTAL REVENUES					
4400 Lottery Funds Ltd	4,465,818	-	4,465,818	-	4,465,818
4430 Lottery Funds Debt Svc Ltd	3,969,970	-	3,969,970	-	3,969,970
3400 Other Funds Ltd	13,122,885	-	13,122,885	-	13,122,885
TOTAL REVENUES	**$21,558,673**	-	**$21,558,673**	-	**$21,558,673**
AVAILABLE REVENUES					
4400 Lottery Funds Ltd	16,627,110	-	16,627,110	-	16,627,110
4430 Lottery Funds Debt Svc Ltd	3,969,970	-	3,969,970	-	3,969,970
3400 Other Funds Ltd	27,969,238	-	27,969,238	-	27,969,238
TOTAL AVAILABLE REVENUES	**$48,566,318**	-	**$48,566,318**	-	**$48,566,318**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
4400 Lottery Funds Ltd	3,047,181	-	3,047,181	-	3,047,181
3400 Other Funds Ltd	4,726,003	-	4,726,003	-	4,726,003
All Funds	7,773,184	-	7,773,184	-	7,773,184
3160 Temporary Appointments					
4400 Lottery Funds Ltd	74,738	1,794	76,532	-	76,532

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3400 Other Funds Ltd	116,213	2,789	119,002	-	119,002
All Funds	190,951	4,583	195,534	-	195,534
3170 Overtime Payments					
4400 Lottery Funds Ltd	71,417	1,714	73,131	-	73,131
3400 Other Funds Ltd	111,229	2,669	113,898	-	113,898
All Funds	182,646	4,383	187,029	-	187,029
3180 Shift Differential					
4400 Lottery Funds Ltd	701	17	718	-	718
3400 Other Funds Ltd	1,089	26	1,115	-	1,115
All Funds	1,790	43	1,833	-	1,833
3190 All Other Differential					
4400 Lottery Funds Ltd	24,977	599	25,576	-	25,576
3400 Other Funds Ltd	38,837	932	39,769	-	39,769
All Funds	63,814	1,531	65,345	-	65,345
TOTAL SALARIES & WAGES					
4400 Lottery Funds Ltd	3,219,014	4,124	3,223,138	-	3,223,138
3400 Other Funds Ltd	4,993,371	6,416	4,999,787	-	4,999,787
TOTAL SALARIES & WAGES	**$8,212,385**	**$10,540**	**$8,222,925**	**-**	**$8,222,925**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
4400 Lottery Funds Ltd	1,168	-	1,168	-	1,168
3400 Other Funds Ltd	1,752	-	1,752	-	1,752
All Funds	2,920	-	2,920	-	2,920

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3220 Public Employees' Retire Cont					
4400 Lottery Funds Ltd	620,365	459	620,824	-	620,824
3400 Other Funds Ltd	962,266	715	962,981	-	962,981
All Funds	1,582,631	1,174	1,583,805	-	1,583,805
3221 Pension Obligation Bond					
4400 Lottery Funds Ltd	276,958	(79,814)	197,144	-	197,144
3400 Other Funds Ltd	170,391	135,414	305,805	-	305,805
All Funds	447,349	55,600	502,949	-	502,949
3230 Social Security Taxes					
4400 Lottery Funds Ltd	246,255	315	246,570	-	246,570
3400 Other Funds Ltd	381,995	491	382,486	-	382,486
All Funds	628,250	806	629,056	-	629,056
3250 Worker's Comp. Assess. (WCD)					
4400 Lottery Funds Ltd	1,682	-	1,682	-	1,682
3400 Other Funds Ltd	2,628	-	2,628	-	2,628
All Funds	4,310	-	4,310	-	4,310
3260 Mass Transit Tax					
4400 Lottery Funds Ltd	19,156	466	19,622	-	19,622
3400 Other Funds Ltd	29,787	652	30,439	-	30,439
All Funds	48,943	1,118	50,061	-	50,061
3270 Flexible Benefits					
4400 Lottery Funds Ltd	874,926	-	874,926	-	874,926
3400 Other Funds Ltd	1,356,162	-	1,356,162	-	1,356,162

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
All Funds	2,231,088	-	2,231,088	-	2,231,088
TOTAL OTHER PAYROLL EXPENSES					
4400 Lottery Funds Ltd	2,040,510	(78,574)	1,961,936	-	1,961,936
3400 Other Funds Ltd	2,904,981	137,272	3,042,253	-	3,042,253
TOTAL OTHER PAYROLL EXPENSES	**$4,945,491**	**$58,698**	**$5,004,189**	**-**	**$5,004,189**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
4400 Lottery Funds Ltd	-	(29,768)	(29,768)	-	(29,768)
3400 Other Funds Ltd	(28,848)	(12,924)	(41,772)	-	(41,772)
All Funds	(28,848)	(42,692)	(71,540)	-	(71,540)
TOTAL PERSONAL SERVICES					
4400 Lottery Funds Ltd	5,259,524	(104,218)	5,155,306	-	5,155,306
3400 Other Funds Ltd	7,869,504	130,764	8,000,268	-	8,000,268
TOTAL PERSONAL SERVICES	**$13,129,028**	**$26,546**	**$13,155,574**	**-**	**$13,155,574**
SERVICES & SUPPLIES					
4100 Instate Travel					
4400 Lottery Funds Ltd	48,049	1,153	49,202	-	49,202
3400 Other Funds Ltd	74,713	1,793	76,506	-	76,506
All Funds	122,762	2,946	125,708	-	125,708
4125 Out of State Travel					
4400 Lottery Funds Ltd	375	9	384	-	384
3400 Other Funds Ltd	582	14	596	-	596
All Funds	957	23	980	-	980

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4150 Employee Training					
4400 Lottery Funds Ltd	45,656	1,096	46,752	-	46,752
3400 Other Funds Ltd	70,991	1,704	72,695	-	72,695
All Funds	116,647	2,800	119,447	-	119,447
4175 Office Expenses					
4400 Lottery Funds Ltd	240,941	5,783	246,724	-	246,724
3400 Other Funds Ltd	273,368	47,613	320,981	-	320,981
All Funds	514,309	53,396	567,705	-	567,705
4200 Telecommunications					
4400 Lottery Funds Ltd	269,742	38,849	308,591	-	308,591
3400 Other Funds Ltd	419,429	60,408	479,837	-	479,837
All Funds	689,171	99,257	788,428	-	788,428
4225 State Gov. Service Charges					
4400 Lottery Funds Ltd	1,889,933	(19,988)	1,869,945	-	1,869,945
3400 Other Funds Ltd	3,194,576	(33,730)	3,160,846	-	3,160,846
All Funds	5,084,509	(53,718)	5,030,791	-	5,030,791
4250 Data Processing					
4400 Lottery Funds Ltd	356,109	184,543	540,652	-	540,652
3400 Other Funds Ltd	403,343	194,962	598,305	-	598,305
All Funds	759,452	379,505	1,138,957	-	1,138,957
4275 Publicity and Publications					
4400 Lottery Funds Ltd	4,365	104	4,469	-	4,469
3400 Other Funds Ltd	6,787	163	6,950	-	6,950

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
All Funds	11,152	267	11,419	-	11,419
4300 Professional Services					
4400 Lottery Funds Ltd	590,456	16,532	606,988	-	606,988
3400 Other Funds Ltd	918,117	25,707	943,824	-	943,824
All Funds	1,508,573	42,239	1,550,812	-	1,550,812
4315 IT Professional Services					
4400 Lottery Funds Ltd	138,588	3,880	142,468	-	142,468
3400 Other Funds Ltd	215,497	6,034	221,531	-	221,531
All Funds	354,085	9,914	363,999	-	363,999
4375 Employee Recruitment and Develop					
4400 Lottery Funds Ltd	5,484	132	5,616	-	5,616
3400 Other Funds Ltd	8,526	205	8,731	-	8,731
All Funds	14,010	337	14,347	-	14,347
4425 Facilities Rental and Taxes					
4400 Lottery Funds Ltd	477,402	60,092	537,494	-	537,494
3400 Other Funds Ltd	742,328	93,439	835,767	-	835,767
All Funds	1,219,730	153,531	1,373,261	-	1,373,261
4450 Fuels and Utilities					
4400 Lottery Funds Ltd	5,506	132	5,638	-	5,638
3400 Other Funds Ltd	8,562	205	8,767	-	8,767
All Funds	14,068	337	14,405	-	14,405
4475 Facilities Maintenance					
4400 Lottery Funds Ltd	8,295	199	8,494	-	8,494

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3400 Other Funds Ltd	12,899	310	13,209	-	13,209
All Funds	21,194	509	21,703	-	21,703
4575 Agency Program Related S and S					
4400 Lottery Funds Ltd	67,805	26,944	94,749	-	94,749
3400 Other Funds Ltd	71,728	43,447	115,175	-	115,175
All Funds	139,533	70,391	209,924	-	209,924
4650 Other Services and Supplies					
4400 Lottery Funds Ltd	122,144	59,252	181,396	-	181,396
3400 Other Funds Ltd	190,614	45,559	236,173	-	236,173
All Funds	312,758	104,811	417,569	-	417,569
4700 Expendable Prop 250 - 5000					
4400 Lottery Funds Ltd	76,428	1,834	78,262	-	78,262
3400 Other Funds Ltd	102,335	12,720	115,055	-	115,055
All Funds	178,763	14,554	193,317	-	193,317
4715 IT Expendable Property					
4400 Lottery Funds Ltd	227,160	(29,559)	197,601	-	197,601
3400 Other Funds Ltd	223,953	63,337	287,290	-	287,290
All Funds	451,113	33,778	484,891	-	484,891
TOTAL SERVICES & SUPPLIES					
4400 Lottery Funds Ltd	4,574,438	350,987	4,925,425	-	4,925,425
3400 Other Funds Ltd	6,938,348	563,890	7,502,238	-	7,502,238
TOTAL SERVICES & SUPPLIES	**$11,512,786**	**$914,877**	**$12,427,663**	**-**	**$12,427,663**
CAPITAL OUTLAY					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
5600 Data Processing Hardware					
4400 Lottery Funds Ltd	33,799	811	34,610	-	34,610
3400 Other Funds Ltd	52,555	1,261	53,816	-	53,816
All Funds	86,354	2,072	88,426	-	88,426
DEBT SERVICE					
7100 Principal - Bonds					
4430 Lottery Funds Debt Svc Ltd	3,516,390	-	3,516,390	-	3,516,390
7150 Interest - Bonds					
4430 Lottery Funds Debt Svc Ltd	453,580	-	453,580	-	453,580
TOTAL DEBT SERVICE					
4430 Lottery Funds Debt Svc Ltd	3,969,970	-	3,969,970	-	3,969,970
TOTAL EXPENDITURES					
4400 Lottery Funds Ltd	9,867,761	247,580	10,115,341	-	10,115,341
4430 Lottery Funds Debt Svc Ltd	3,969,970	-	3,969,970	-	3,969,970
3400 Other Funds Ltd	14,860,407	695,915	15,556,322	-	15,556,322
TOTAL EXPENDITURES	**$28,698,138**	**$943,495**	**$29,641,633**	**-**	**$29,641,633**
ENDING BALANCE					
4400 Lottery Funds Ltd	6,759,349	(247,580)	6,511,769	-	6,511,769
3400 Other Funds Ltd	13,108,831	(695,915)	12,412,916	-	12,412,916
TOTAL ENDING BALANCE	**$19,868,180**	**($943,495)**	**$18,924,685**	**-**	**$18,924,685**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	75	-	75	-	75
AUTHORIZED FTE					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
8250 Class/Unclass FTE Positions	73.10	-	73.10	-	73.10

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
REVENUE CATEGORIES					
LICENSES AND FEES					
0255 Park User Fees					
3400 Other Funds Ltd	462,504	-	462,504	-	462,504
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	1,511,788	-	1,511,788	-	1,511,788
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	1,629,344	-	1,629,344	-	1,629,344
TRANSFERS IN					
1107 Tsfr From Administrative Svcs					
4400 Lottery Funds Ltd	25,137,639	-	25,137,639	-	25,137,639
1730 Tsfr From Transportation, Dept					
3400 Other Funds Ltd	1,180,892	-	1,180,892	-	1,180,892
TOTAL TRANSFERS IN					
4400 Lottery Funds Ltd	25,137,639	-	25,137,639	-	25,137,639
3400 Other Funds Ltd	1,180,892	-	1,180,892	-	1,180,892
TOTAL TRANSFERS IN	**$26,318,531**	**-**	**$26,318,531**	**-**	**$26,318,531**
TOTAL REVENUES					
4400 Lottery Funds Ltd	25,137,639	-	25,137,639	-	25,137,639
3400 Other Funds Ltd	3,155,184	-	3,155,184	-	3,155,184
6400 Federal Funds Ltd	1,629,344	-	1,629,344	-	1,629,344

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
TOTAL REVENUES	$29,922,167	-	$29,922,167	-	$29,922,167
AVAILABLE REVENUES					
4400 Lottery Funds Ltd	25,137,639	-	25,137,639	-	25,137,639
3400 Other Funds Ltd	3,155,184	-	3,155,184	-	3,155,184
6400 Federal Funds Ltd	1,629,344	-	1,629,344	-	1,629,344
TOTAL AVAILABLE REVENUES	$29,922,167	-	$29,922,167	-	$29,922,167
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
4400 Lottery Funds Ltd	1,682,118	(267,680)	1,414,438	-	1,414,438
3400 Other Funds Ltd	724,290	(416,224)	308,066	-	308,066
All Funds	2,406,408	(683,904)	1,722,504	-	1,722,504
3160 Temporary Appointments					
4400 Lottery Funds Ltd	52,503	(6,756)	45,747	-	45,747
3400 Other Funds Ltd	12,172	(12,172)	-	-	-
All Funds	64,675	(18,928)	45,747	-	45,747
TOTAL SALARIES & WAGES					
4400 Lottery Funds Ltd	1,734,621	(274,436)	1,460,185	-	1,460,185
3400 Other Funds Ltd	736,462	(428,396)	308,066	-	308,066
TOTAL SALARIES & WAGES	$2,471,083	($702,832)	$1,768,251	-	$1,768,251
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4400 Lottery Funds Ltd	530	(96)	434	-	434
3400 Other Funds Ltd	230	(144)	86	-	86
All Funds	760	(240)	520	-	520
3220 Public Employees' Retire Cont					
4400 Lottery Funds Ltd	331,882	(52,813)	279,069	-	279,069
3400 Other Funds Ltd	142,903	(82,121)	60,782	-	60,782
All Funds	474,785	(134,934)	339,851	-	339,851
3221 Pension Obligation Bond					
4400 Lottery Funds Ltd	83,685	20,222	103,907	-	103,907
3400 Other Funds Ltd	53,540	(51,374)	2,166	-	2,166
All Funds	137,225	(31,152)	106,073	-	106,073
3230 Social Security Taxes					
4400 Lottery Funds Ltd	132,699	(20,995)	111,704	-	111,704
3400 Other Funds Ltd	56,339	(32,773)	23,566	-	23,566
All Funds	189,038	(53,768)	135,270	-	135,270
3250 Worker's Comp. Assess. (WCD)					
4400 Lottery Funds Ltd	778	(138)	640	-	640
3400 Other Funds Ltd	343	(216)	127	-	127
All Funds	1,121	(354)	767	-	767
3260 Mass Transit Tax					
4400 Lottery Funds Ltd	10,211	(1,450)	8,761	-	8,761
3400 Other Funds Ltd	4,829	(2,754)	2,075	-	2,075
All Funds	15,040	(4,204)	10,836	-	10,836

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3270 Flexible Benefits					
4400 Lottery Funds Ltd	402,923	(71,694)	331,229	-	331,229
3400 Other Funds Ltd	177,109	(111,474)	65,635	-	65,635
All Funds	580,032	(183,168)	396,864	-	396,864
TOTAL OTHER PAYROLL EXPENSES					
4400 Lottery Funds Ltd	962,708	(126,964)	835,744	-	835,744
3400 Other Funds Ltd	435,293	(280,856)	154,437	-	154,437
TOTAL OTHER PAYROLL EXPENSES	**$1,398,001**	**($407,820)**	**$990,181**	**-**	**$990,181**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
4400 Lottery Funds Ltd	(28,848)	28,848	-	-	-
TOTAL PERSONAL SERVICES					
4400 Lottery Funds Ltd	2,668,481	(372,552)	2,295,929	-	2,295,929
3400 Other Funds Ltd	1,171,755	(709,252)	462,503	-	462,503
TOTAL PERSONAL SERVICES	**$3,840,236**	**($1,081,804)**	**$2,758,432**	**-**	**$2,758,432**
SERVICES & SUPPLIES					
4100 Instate Travel					
4400 Lottery Funds Ltd	71,351	(20,664)	50,687	-	50,687
3400 Other Funds Ltd	36,671	(36,671)	-	-	-
All Funds	108,022	(57,335)	50,687	-	50,687
4125 Out of State Travel					
4400 Lottery Funds Ltd	3,710	227	3,937	-	3,937
4150 Employee Training					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4400 Lottery Funds Ltd	38,943	2,381	41,324	-	41,324
4175 Office Expenses					
4400 Lottery Funds Ltd	113,896	(9,248)	104,648	-	104,648
3400 Other Funds Ltd	23,756	(23,756)	-	-	-
All Funds	137,652	(33,004)	104,648	-	104,648
4200 Telecommunications					
4400 Lottery Funds Ltd	109,208	6,677	115,885	-	115,885
4250 Data Processing					
4400 Lottery Funds Ltd	262	(262)	-	-	-
3400 Other Funds Ltd	409	(409)	-	-	-
All Funds	671	(671)	-	-	-
4275 Publicity and Publications					
4400 Lottery Funds Ltd	10,854	(3,472)	7,382	-	7,382
3400 Other Funds Ltd	6,058	(6,058)	-	-	-
All Funds	16,912	(9,530)	7,382	-	7,382
4300 Professional Services					
4400 Lottery Funds Ltd	685,548	45,737	731,285	500,000	1,231,285
3400 Other Funds Ltd	59,554	(59,554)	-	-	-
6400 Federal Funds Ltd	302,950	8,483	311,433	-	311,433
All Funds	1,048,052	(5,334)	1,042,718	500,000	1,542,718
4315 IT Professional Services					
4400 Lottery Funds Ltd	-	173	173	-	173
4375 Employee Recruitment and Develop					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4400 Lottery Funds Ltd	8,756	(3,835)	4,921	-	4,921
3400 Other Funds Ltd	6,402	(6,402)	-	-	-
All Funds	15,158	(10,237)	4,921	-	4,921
4400 Dues and Subscriptions					
4400 Lottery Funds Ltd	2,418	43	2,461	-	2,461
3400 Other Funds Ltd	155	(155)	-	-	-
All Funds	2,573	(112)	2,461	-	2,461
4425 Facilities Rental and Taxes					
4400 Lottery Funds Ltd	26,358	1,612	27,970	-	27,970
4450 Fuels and Utilities					
4400 Lottery Funds Ltd	21,557	1,318	22,875	-	22,875
4475 Facilities Maintenance					
4400 Lottery Funds Ltd	44,825	2,741	47,566	3,000,000	3,047,566
4575 Agency Program Related S and S					
4400 Lottery Funds Ltd	15,192,273	474,931	15,667,204	228,825	15,896,029
3400 Other Funds Ltd	4,732,189	(2,039,509)	2,692,680	-	2,692,680
6400 Federal Funds Ltd	4,293,920	(2,976,009)	1,317,911	-	1,317,911
All Funds	24,218,382	(4,540,587)	19,677,795	228,825	19,906,620
4650 Other Services and Supplies					
4400 Lottery Funds Ltd	2,038,340	118,275	2,156,615	-	2,156,615
3400 Other Funds Ltd	9,303	(9,303)	-	-	-
All Funds	2,047,643	108,972	2,156,615	-	2,156,615
4700 Expendable Prop 250 - 5000					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4400 Lottery Funds Ltd	69,565	4,254	73,819	-	73,819
4715 IT Expendable Property					
4400 Lottery Funds Ltd	51,015	3,118	54,133	-	54,133
TOTAL SERVICES & SUPPLIES					
4400 Lottery Funds Ltd	18,488,879	624,006	19,112,885	3,728,825	22,841,710
3400 Other Funds Ltd	4,874,497	(2,181,817)	2,692,680	-	2,692,680
6400 Federal Funds Ltd	4,596,870	(2,967,526)	1,629,344	-	1,629,344
TOTAL SERVICES & SUPPLIES	**$27,960,246**	**($4,525,337)**	**$23,434,909**	**$3,728,825**	**$27,163,734**
TOTAL EXPENDITURES					
4400 Lottery Funds Ltd	21,157,360	251,454	21,408,814	3,728,825	25,137,639
3400 Other Funds Ltd	6,046,252	(2,891,069)	3,155,183	-	3,155,183
6400 Federal Funds Ltd	4,596,870	(2,967,526)	1,629,344	-	1,629,344
TOTAL EXPENDITURES	**$31,800,482**	**($5,607,141)**	**$26,193,341**	**$3,728,825**	**$29,922,166**
ENDING BALANCE					
4400 Lottery Funds Ltd	3,980,279	(251,454)	3,728,825	(3,728,825)	-
3400 Other Funds Ltd	(2,891,068)	2,891,069	1	-	1
6400 Federal Funds Ltd	(2,967,526)	2,967,526	-	-	-
TOTAL ENDING BALANCE	**($1,878,315)**	**$5,607,141**	**$3,728,826**	**($3,728,825)**	**$1**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	19	(6)	13	-	13
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	18.50	(5.50)	13.00	-	13.00

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	6,073,856	-	6,073,856	-	6,073,856
0030 Beginning Balance Adjustment					
3400 Other Funds Ltd	(1,446,626)	-	(1,446,626)	-	(1,446,626)
TOTAL BEGINNING BALANCE					
3400 Other Funds Ltd	4,627,230	-	4,627,230	-	4,627,230
REVENUE CATEGORIES					
LICENSES AND FEES					
0210 Non-business Lic. and Fees					
3400 Other Funds Ltd	540,000	-	540,000	-	540,000
0255 Park User Fees					
3400 Other Funds Ltd	23,763,560	-	23,763,560	1,678,311	25,441,871
TOTAL LICENSES AND FEES					
3400 Other Funds Ltd	24,303,560	-	24,303,560	1,678,311	25,981,871
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	46,286	-	46,286	-	46,286
SALES INCOME					
0705 Sales Income					
3400 Other Funds Ltd	2,233,670	-	2,233,670	-	2,233,670
OTHER					
0975 Other Revenues					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3400 Other Funds Ltd	6,220,562	-	6,220,562	-	6,220,562
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	1,961,512	-	1,961,512	-	1,961,512
TRANSFERS IN					
1107 Tsfr From Administrative Svcs					
4400 Lottery Funds Ltd	32,703,199	-	32,703,199	-	32,703,199
1250 Tsfr From Marine Bd, Or State					
3400 Other Funds Ltd	425,000	-	425,000	-	425,000
1730 Tsfr From Transportation, Dept					
3400 Other Funds Ltd	24,621,685	-	24,621,685	-	24,621,685
TOTAL TRANSFERS IN					
4400 Lottery Funds Ltd	32,703,199	-	32,703,199	-	32,703,199
3400 Other Funds Ltd	25,046,685	-	25,046,685	-	25,046,685
TOTAL TRANSFERS IN	**$57,749,884**	**-**	**$57,749,884**	**-**	**$57,749,884**
TOTAL REVENUES					
4400 Lottery Funds Ltd	32,703,199	-	32,703,199	-	32,703,199
3400 Other Funds Ltd	57,850,763	-	57,850,763	1,678,311	59,529,074
6400 Federal Funds Ltd	1,961,512	-	1,961,512	-	1,961,512
TOTAL REVENUES	**$92,515,474**	**-**	**$92,515,474**	**$1,678,311**	**$94,193,785**
TRANSFERS OUT					
2629 Tsfr To Forestry, Dept of					
4400 Lottery Funds Ltd	-	(48,236)	(48,236)	-	(48,236)

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3400 Other Funds Ltd	-	(76,638)	(76,638)	-	(76,638)
All Funds	-	(124,874)	(124,874)	-	(124,874)
AVAILABLE REVENUES					
4400 Lottery Funds Ltd	32,703,199	(48,236)	32,654,963	-	32,654,963
3400 Other Funds Ltd	62,477,993	(76,638)	62,401,355	1,678,311	64,079,666
6400 Federal Funds Ltd	1,961,512	-	1,961,512	-	1,961,512
TOTAL AVAILABLE REVENUES	**$97,142,704**	**($124,874)**	**$97,017,830**	**$1,678,311**	**$98,696,141**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
4400 Lottery Funds Ltd	13,670,350	136,846	13,807,196	-	13,807,196
3400 Other Funds Ltd	21,259,687	212,786	21,472,473	-	21,472,473
6400 Federal Funds Ltd	69,576	-	69,576	-	69,576
All Funds	34,999,613	349,632	35,349,245	-	35,349,245
3160 Temporary Appointments					
4400 Lottery Funds Ltd	216,404	12,587	228,991	-	228,991
3400 Other Funds Ltd	336,495	19,571	356,066	-	356,066
All Funds	552,899	32,158	585,057	-	585,057
3170 Overtime Payments					
4400 Lottery Funds Ltd	191,123	3,022	194,145	-	194,145
3400 Other Funds Ltd	297,185	4,698	301,883	-	301,883
All Funds	488,308	7,720	496,028	-	496,028

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3180 Shift Differential					
4400 Lottery Funds Ltd	86,744	2,082	88,826	-	88,826
3400 Other Funds Ltd	134,880	3,237	138,117	-	138,117
All Funds	221,624	5,319	226,943	-	226,943
3190 All Other Differential					
4400 Lottery Funds Ltd	4,637	111	4,748	-	4,748
3400 Other Funds Ltd	7,209	173	7,382	-	7,382
All Funds	11,846	284	12,130	-	12,130
TOTAL SALARIES & WAGES					
4400 Lottery Funds Ltd	14,169,258	154,648	14,323,906	-	14,323,906
3400 Other Funds Ltd	22,035,456	240,465	22,275,921	-	22,275,921
6400 Federal Funds Ltd	69,576	-	69,576	-	69,576
TOTAL SALARIES & WAGES	**$36,274,290**	**$395,113**	**$36,669,403**	**-**	**$36,669,403**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
4400 Lottery Funds Ltd	7,045	32	7,077	-	7,077
3400 Other Funds Ltd	10,650	48	10,698	-	10,698
6400 Federal Funds Ltd	40	-	40	-	40
All Funds	17,735	80	17,815	-	17,815
3220 Public Employees' Retire Cont					
4400 Lottery Funds Ltd	2,752,851	28,029	2,780,880	-	2,780,880
3400 Other Funds Ltd	4,281,219	43,582	4,324,801	-	4,324,801
6400 Federal Funds Ltd	13,727	-	13,727	-	13,727

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
All Funds	7,047,797	71,611	7,119,408	-	7,119,408
3221 Pension Obligation Bond					
4400 Lottery Funds Ltd	227,233	604,037	831,270	-	831,270
3400 Other Funds Ltd	1,815,083	(438,275)	1,376,808	-	1,376,808
6400 Federal Funds Ltd	4,565	(267)	4,298	-	4,298
All Funds	2,046,881	165,495	2,212,376	-	2,212,376
3230 Social Security Taxes					
4400 Lottery Funds Ltd	1,083,980	11,830	1,095,810	-	1,095,810
3400 Other Funds Ltd	1,685,694	18,395	1,704,089	-	1,704,089
6400 Federal Funds Ltd	5,322	-	5,322	-	5,322
All Funds	2,774,996	30,225	2,805,221	-	2,805,221
3240 Unemployment Assessments					
4400 Lottery Funds Ltd	257,882	12,636	270,518	288,551	559,069
3400 Other Funds Ltd	400,988	19,649	420,637	448,677	869,314
All Funds	658,870	32,285	691,155	737,228	1,428,383
3250 Worker's Comp. Assess. (WCD)					
4400 Lottery Funds Ltd	10,223	46	10,269	-	10,269
3400 Other Funds Ltd	15,959	72	16,031	-	16,031
6400 Federal Funds Ltd	59	-	59	-	59
All Funds	26,241	118	26,359	-	26,359
3260 Mass Transit Tax					
4400 Lottery Funds Ltd	86,666	(1,651)	85,015	-	85,015
3400 Other Funds Ltd	134,760	(2,549)	132,211	-	132,211

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
All Funds	221,426	(4,200)	217,226	-	217,226
3270 Flexible Benefits					
4400 Lottery Funds Ltd	5,277,301	23,898	5,301,199	-	5,301,199
3400 Other Funds Ltd	8,207,171	37,158	8,244,329	-	8,244,329
6400 Federal Funds Ltd	30,528	-	30,528	-	30,528
All Funds	13,515,000	61,056	13,576,056	-	13,576,056
TOTAL OTHER PAYROLL EXPENSES					
4400 Lottery Funds Ltd	9,703,181	678,857	10,382,038	288,551	10,670,589
3400 Other Funds Ltd	16,551,524	(321,920)	16,229,604	448,677	16,678,281
6400 Federal Funds Ltd	54,241	(267)	53,974	-	53,974
TOTAL OTHER PAYROLL EXPENSES	**$26,308,946**	**$356,670**	**$26,665,616**	**$737,228**	**$27,402,844**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
4400 Lottery Funds Ltd	-	(172,653)	(172,653)	-	(172,653)
3400 Other Funds Ltd	(158,664)	(83,615)	(242,279)	-	(242,279)
All Funds	(158,664)	(256,268)	(414,932)	-	(414,932)
TOTAL PERSONAL SERVICES					
4400 Lottery Funds Ltd	23,872,439	660,852	24,533,291	288,551	24,821,842
3400 Other Funds Ltd	38,428,316	(165,070)	38,263,246	448,677	38,711,923
6400 Federal Funds Ltd	123,817	(267)	123,550	-	123,550
TOTAL PERSONAL SERVICES	**$62,424,572**	**$495,515**	**$62,920,087**	**$737,228**	**$63,657,315**
SERVICES & SUPPLIES					
4100 Instate Travel					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4400 Lottery Funds Ltd	152,577	55,916	208,493	-	208,493
3400 Other Funds Ltd	289,481	56,414	345,895	-	345,895
All Funds	442,058	112,330	554,388	-	554,388
4125 Out of State Travel					
4400 Lottery Funds Ltd	4,918	1,378	6,296	-	6,296
3400 Other Funds Ltd	8,605	1,186	9,791	-	9,791
All Funds	13,523	2,564	16,087	-	16,087
4150 Employee Training					
4400 Lottery Funds Ltd	66,600	15,089	81,689	-	81,689
3400 Other Funds Ltd	118,312	16,301	134,613	-	134,613
All Funds	184,912	31,390	216,302	-	216,302
4175 Office Expenses					
4400 Lottery Funds Ltd	304,305	34,370	338,675	-	338,675
3400 Other Funds Ltd	1,059,466	150,808	1,210,274	30,000	1,240,274
All Funds	1,363,771	185,178	1,548,949	30,000	1,578,949
4200 Telecommunications					
4400 Lottery Funds Ltd	191,560	52,874	244,434	-	244,434
3400 Other Funds Ltd	334,934	45,145	380,079	-	380,079
All Funds	526,494	98,019	624,513	-	624,513
4250 Data Processing					
4400 Lottery Funds Ltd	367	232	599	-	599
3400 Other Funds Ltd	573	362	935	-	935
All Funds	940	594	1,534	-	1,534

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4275 Publicity and Publications					
4400 Lottery Funds Ltd	52,259	18,458	70,717	-	70,717
3400 Other Funds Ltd	177,578	30,811	208,389	-	208,389
All Funds	229,837	49,269	279,106	-	279,106
4300 Professional Services					
4400 Lottery Funds Ltd	393,980	10,617	404,597	-	404,597
3400 Other Funds Ltd	746,782	117,983	864,765	500,000	1,364,765
6400 Federal Funds Ltd	623,216	17,450	640,666	-	640,666
All Funds	1,763,978	146,050	1,910,028	500,000	2,410,028
4375 Employee Recruitment and Develop					
4400 Lottery Funds Ltd	2,862	5,172	8,034	-	8,034
3400 Other Funds Ltd	5,008	7,483	12,491	-	12,491
All Funds	7,870	12,655	20,525	-	20,525
4400 Dues and Subscriptions					
4400 Lottery Funds Ltd	1,427	501	1,928	-	1,928
3400 Other Funds Ltd	2,497	504	3,001	-	3,001
All Funds	3,924	1,005	4,929	-	4,929
4425 Facilities Rental and Taxes					
4400 Lottery Funds Ltd	16,970	4,752	21,722	-	21,722
3400 Other Funds Ltd	57,526	7,926	65,452	-	65,452
All Funds	74,496	12,678	87,174	-	87,174
4450 Fuels and Utilities					
4400 Lottery Funds Ltd	1,211,010	138,364	1,349,374	237,953	1,587,327

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3400 Other Funds Ltd	1,635,410	383,379	2,018,789	387,809	2,406,598
All Funds	2,846,420	521,743	3,368,163	625,762	3,993,925
4475 Facilities Maintenance					
4400 Lottery Funds Ltd	1,215,464	133,062	1,348,526	-	1,348,526
3400 Other Funds Ltd	2,099,843	370,886	2,470,729	620,410	3,091,139
6400 Federal Funds Ltd	115,772	2,779	118,551	-	118,551
All Funds	3,431,079	506,727	3,937,806	620,410	4,558,216
4500 Food and Kitchen Supplies					
4400 Lottery Funds Ltd	64,530	18,069	82,599	-	82,599
3400 Other Funds Ltd	112,884	15,553	128,437	-	128,437
All Funds	177,414	33,622	211,036	-	211,036
4575 Agency Program Related S and S					
4400 Lottery Funds Ltd	1,074,587	80,807	1,155,394	150,238	1,305,632
3400 Other Funds Ltd	3,401,831	633,554	4,035,385	990,828	5,026,213
6400 Federal Funds Ltd	1,053,462	25,283	1,078,745	-	1,078,745
All Funds	5,529,880	739,644	6,269,524	1,141,066	7,410,590
4650 Other Services and Supplies					
4400 Lottery Funds Ltd	404,941	66,754	471,695	-	471,695
3400 Other Funds Ltd	3,001,810	592,593	3,594,403	160,000	3,754,403
All Funds	3,406,751	659,347	4,066,098	160,000	4,226,098
4700 Expendable Prop 250 - 5000					
4400 Lottery Funds Ltd	55,849	15,637	71,486	-	71,486
3400 Other Funds Ltd	184,204	25,380	209,584	-	209,584

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
All Funds	240,053	41,017	281,070	-	281,070
TOTAL SERVICES & SUPPLIES					
4400 Lottery Funds Ltd	5,214,206	652,052	5,866,258	388,191	6,254,449
3400 Other Funds Ltd	13,236,744	2,456,268	15,693,012	2,689,047	18,382,059
6400 Federal Funds Ltd	1,792,450	45,512	1,837,962	-	1,837,962
TOTAL SERVICES & SUPPLIES	**$20,243,400**	**$3,153,832**	**$23,397,232**	**$3,077,238**	**$26,474,470**
CAPITAL OUTLAY					
5350 Industrial and Heavy Equipment					
4400 Lottery Funds Ltd	548,301	13,159	561,460	-	561,460
3400 Other Funds Ltd	936,033	22,465	958,498	-	958,498
All Funds	1,484,334	35,624	1,519,958	-	1,519,958
5450 Agricultural Equip. and Mach.					
4400 Lottery Funds Ltd	146,719	3,521	150,240	-	150,240
3400 Other Funds Ltd	193,549	4,645	198,194	-	198,194
All Funds	340,268	8,166	348,434	-	348,434
5650 Land and Improvements					
4400 Lottery Funds Ltd	479,650	11,512	491,162	-	491,162
3400 Other Funds Ltd	845,185	20,284	865,469	-	865,469
All Funds	1,324,835	31,796	1,356,631	-	1,356,631
5700 Building Structures					
4400 Lottery Funds Ltd	248,060	5,953	254,013	-	254,013
3400 Other Funds Ltd	477,363	11,457	488,820	-	488,820
All Funds	725,423	17,410	742,833	-	742,833

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
5900 Other Capital Outlay					
4400 Lottery Funds Ltd	118,942	2,855	121,797	-	121,797
3400 Other Funds Ltd	228,522	5,485	234,007	-	234,007
All Funds	347,464	8,340	355,804	-	355,804
TOTAL CAPITAL OUTLAY					
4400 Lottery Funds Ltd	1,541,672	37,000	1,578,672	-	1,578,672
3400 Other Funds Ltd	2,680,652	64,336	2,744,988	-	2,744,988
TOTAL CAPITAL OUTLAY	**$4,222,324**	**$101,336**	**$4,323,660**	**-**	**$4,323,660**
SPECIAL PAYMENTS					
6030 Dist to Non-Gov Units					
3400 Other Funds Ltd	4,468	107	4,575	-	4,575
6629 Spc Pmt to Forestry, Dept of					
4400 Lottery Funds Ltd	42,437	(42,437)	-	-	-
3400 Other Funds Ltd	67,315	(67,315)	-	-	-
All Funds	109,752	(109,752)	-	-	-
6635 Spc Pmt to Fish/Wildlife, Dept of					
3400 Other Funds Ltd	500,000	(500,000)	-	-	-
TOTAL SPECIAL PAYMENTS					
4400 Lottery Funds Ltd	42,437	(42,437)	-	-	-
3400 Other Funds Ltd	571,783	(567,208)	4,575	-	4,575
TOTAL SPECIAL PAYMENTS	**$614,220**	**($609,645)**	**$4,575**	**-**	**$4,575**
TOTAL EXPENDITURES					
4400 Lottery Funds Ltd	30,670,754	1,307,467	31,978,221	676,742	32,654,963

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3400 Other Funds Ltd	54,917,495	1,788,326	56,705,821	3,137,724	59,843,545
6400 Federal Funds Ltd	1,916,267	45,245	1,961,512	-	1,961,512
TOTAL EXPENDITURES	**$87,504,516**	**$3,141,038**	**$90,645,554**	**$3,814,466**	**$94,460,020**
ENDING BALANCE					
4400 Lottery Funds Ltd	2,032,445	(1,355,703)	676,742	(676,742)	-
3400 Other Funds Ltd	7,560,498	(1,864,964)	5,695,534	(1,459,413)	4,236,121
6400 Federal Funds Ltd	45,245	(45,245)	-	-	-
TOTAL ENDING BALANCE	**$9,638,188**	**($3,265,912)**	**$6,372,276**	**($2,136,155)**	**$4,236,121**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	702	2	704	-	704
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	439.47	1.50	440.97	-	440.97

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
4400 Lottery Funds Ltd	3,533,234	-	3,533,234	-	3,533,234
3400 Other Funds Ltd	9,516,808	-	9,516,808	-	9,516,808
All Funds	13,050,042	-	13,050,042	-	13,050,042
0030 Beginning Balance Adjustment					
4400 Lottery Funds Ltd	36,386	-	36,386	-	36,386
3400 Other Funds Ltd	(616,451)	-	(616,451)	-	(616,451)
All Funds	(580,065)	-	(580,065)	-	(580,065)
TOTAL BEGINNING BALANCE					
4400 Lottery Funds Ltd	3,569,620	-	3,569,620	-	3,569,620
3400 Other Funds Ltd	8,900,357	-	8,900,357	-	8,900,357
TOTAL BEGINNING BALANCE	**$12,469,977**	-	**$12,469,977**	-	**$12,469,977**
REVENUE CATEGORIES					
LICENSES AND FEES					
0210 Non-business Lic. and Fees					
3400 Other Funds Ltd	1,761,178	-	1,761,178	-	1,761,178
0255 Park User Fees					
3400 Other Funds Ltd	370,006	-	370,006	-	370,006
TOTAL LICENSES AND FEES					
3400 Other Funds Ltd	2,131,184	-	2,131,184	-	2,131,184
INTEREST EARNINGS					
0605 Interest Income					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3400 Other Funds Ltd	71,887	-	71,887	-	71,887
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	331,000	-	331,000	-	331,000
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	6,396,408	-	6,396,408	-	6,396,408
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	152,000	-	152,000	-	152,000
1107 Tsfr From Administrative Svcs					
4400 Lottery Funds Ltd	13,888,114	-	13,888,114	-	13,888,114
1123 Tsfr From OR Business Development					
3400 Other Funds Ltd	257,000	-	257,000	-	257,000
1730 Tsfr From Transportation, Dept					
3400 Other Funds Ltd	23,809,184	-	23,809,184	-	23,809,184
TOTAL TRANSFERS IN					
4400 Lottery Funds Ltd	13,888,114	-	13,888,114	-	13,888,114
3400 Other Funds Ltd	24,218,184	-	24,218,184	-	24,218,184
TOTAL TRANSFERS IN	**$38,106,298**	-	**$38,106,298**	-	**$38,106,298**
TOTAL REVENUES					
4400 Lottery Funds Ltd	13,888,114	-	13,888,114	-	13,888,114
3400 Other Funds Ltd	26,752,255	-	26,752,255	-	26,752,255

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
6400 Federal Funds Ltd	6,396,408	-	6,396,408	-	6,396,408
TOTAL REVENUES	**$47,036,777**	-	**$47,036,777**	-	**$47,036,777**
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(152,000)	-	(152,000)	-	(152,000)
2080 Transfer to Counties					
3400 Other Funds Ltd	(9,997,724)	-	(9,997,724)	-	(9,997,724)
2257 Tsfr To Police, Dept of State					
3400 Other Funds Ltd	-	(590,337)	(590,337)	-	(590,337)
2629 Tsfr To Forestry, Dept of					
3400 Other Funds Ltd	(1,179,357)	-	(1,179,357)	-	(1,179,357)
2730 Tsfr To Transportation, Dept					
3400 Other Funds Ltd	(643,905)	-	(643,905)	-	(643,905)
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(11,972,986)	(590,337)	(12,563,323)	-	(12,563,323)
AVAILABLE REVENUES					
4400 Lottery Funds Ltd	17,457,734	-	17,457,734	-	17,457,734
3400 Other Funds Ltd	23,679,626	(590,337)	23,089,289	-	23,089,289
6400 Federal Funds Ltd	6,396,408	-	6,396,408	-	6,396,408
TOTAL AVAILABLE REVENUES	**$47,533,768**	**($590,337)**	**$46,943,431**	-	**$46,943,431**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3110 Class/Unclass Sal. and Per Diem					
4400 Lottery Funds Ltd	1,623,147	-	1,623,147	-	1,623,147
3400 Other Funds Ltd	1,212,989	-	1,212,989	-	1,212,989
6400 Federal Funds Ltd	561,484	-	561,484	-	561,484
All Funds	3,397,620	-	3,397,620	-	3,397,620
3160 Temporary Appointments					
4400 Lottery Funds Ltd	19,836	684	20,520	-	20,520
3400 Other Funds Ltd	-	323	323	-	323
All Funds	19,836	1,007	20,843	-	20,843
3170 Overtime Payments					
4400 Lottery Funds Ltd	3,224	599	3,823	-	3,823
3400 Other Funds Ltd	3,776	903	4,679	-	4,679
6400 Federal Funds Ltd	748	18	766	-	766
All Funds	7,748	1,520	9,268	-	9,268
TOTAL SALARIES & WAGES					
4400 Lottery Funds Ltd	1,646,207	1,283	1,647,490	-	1,647,490
3400 Other Funds Ltd	1,216,765	1,226	1,217,991	-	1,217,991
6400 Federal Funds Ltd	562,232	18	562,250	-	562,250
TOTAL SALARIES & WAGES	**$3,425,204**	**$2,527**	**$3,427,731**	**-**	**$3,427,731**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
4400 Lottery Funds Ltd	568	-	568	-	568
3400 Other Funds Ltd	424	-	424	-	424

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
6400 Federal Funds Ltd	168	-	168	-	168
All Funds	1,160	-	1,160	-	1,160
3220 Public Employees' Retire Cont					
4400 Lottery Funds Ltd	320,883	118	321,001	-	321,001
3400 Other Funds Ltd	240,066	178	240,244	-	240,244
6400 Federal Funds Ltd	110,928	4	110,932	-	110,932
All Funds	671,877	300	672,177	-	672,177
3221 Pension Obligation Bond					
4400 Lottery Funds Ltd	99,750	12,262	112,012	-	112,012
3400 Other Funds Ltd	56,197	19,439	75,636	-	75,636
6400 Federal Funds Ltd	31,925	2,805	34,730	-	34,730
All Funds	187,872	34,506	222,378	-	222,378
3230 Social Security Taxes					
4400 Lottery Funds Ltd	125,935	98	126,033	-	126,033
3400 Other Funds Ltd	93,082	94	93,176	-	93,176
6400 Federal Funds Ltd	43,011	1	43,012	-	43,012
All Funds	262,028	193	262,221	-	262,221
3250 Worker's Comp. Assess. (WCD)					
4400 Lottery Funds Ltd	840	-	840	-	840
3400 Other Funds Ltd	626	-	626	-	626
6400 Federal Funds Ltd	245	-	245	-	245
All Funds	1,711	-	1,711	-	1,711
3260 Mass Transit Tax					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4400 Lottery Funds Ltd	10,767	(604)	10,163	-	10,163
3400 Other Funds Ltd	6,586	722	7,308	-	7,308
All Funds	17,353	118	17,471	-	17,471
3270 Flexible Benefits					
4400 Lottery Funds Ltd	433,234	-	433,234	-	433,234
3400 Other Funds Ltd	323,859	-	323,859	-	323,859
6400 Federal Funds Ltd	128,219	-	128,219	-	128,219
All Funds	885,312	-	885,312	-	885,312
TOTAL OTHER PAYROLL EXPENSES					
4400 Lottery Funds Ltd	991,977	11,874	1,003,851	-	1,003,851
3400 Other Funds Ltd	720,840	20,433	741,273	-	741,273
6400 Federal Funds Ltd	314,496	2,810	317,306	-	317,306
TOTAL OTHER PAYROLL EXPENSES	**$2,027,313**	**$35,117**	**$2,062,430**	**-**	**$2,062,430**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
4400 Lottery Funds Ltd	(14,424)	8,470	(5,954)	-	(5,954)
3400 Other Funds Ltd	-	(8,354)	(8,354)	-	(8,354)
All Funds	(14,424)	116	(14,308)	-	(14,308)
TOTAL PERSONAL SERVICES					
4400 Lottery Funds Ltd	2,623,760	21,627	2,645,387	-	2,645,387
3400 Other Funds Ltd	1,937,605	13,305	1,950,910	-	1,950,910
6400 Federal Funds Ltd	876,728	2,828	879,556	-	879,556
TOTAL PERSONAL SERVICES	**$5,438,093**	**$37,760**	**$5,475,853**	**-**	**$5,475,853**

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
SERVICES & SUPPLIES					
4100 Instate Travel					
4400 Lottery Funds Ltd	12,015	3,714	15,729	-	15,729
3400 Other Funds Ltd	58,590	8,750	67,340	-	67,340
6400 Federal Funds Ltd	94,183	(38,699)	55,484	-	55,484
All Funds	164,788	(26,235)	138,553	-	138,553
4125 Out of State Travel					
4400 Lottery Funds Ltd	1,586	38	1,624	-	1,624
6400 Federal Funds Ltd	18,271	439	18,710	-	18,710
All Funds	19,857	477	20,334	-	20,334
4150 Employee Training					
4400 Lottery Funds Ltd	4,253	1,104	5,357	-	5,357
3400 Other Funds Ltd	11,111	267	11,378	-	11,378
6400 Federal Funds Ltd	29,460	(7,485)	21,975	-	21,975
All Funds	44,824	(6,114)	38,710	-	38,710
4175 Office Expenses					
4400 Lottery Funds Ltd	6,142	4,785	10,927	-	10,927
3400 Other Funds Ltd	23,364	7,393	30,757	-	30,757
6400 Federal Funds Ltd	74,378	(13,575)	60,803	-	60,803
All Funds	103,884	(1,397)	102,487	-	102,487
4200 Telecommunications					
4400 Lottery Funds Ltd	14	215	229	-	229
3400 Other Funds Ltd	12,344	630	12,974	-	12,974

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
6400 Federal Funds Ltd	3,077	74	3,151	-	3,151
All Funds	15,435	919	16,354	-	16,354
4250 Data Processing					
4400 Lottery Funds Ltd	128	21	149	-	149
3400 Other Funds Ltd	483	41	524	-	524
6400 Federal Funds Ltd	20,391	489	20,880	-	20,880
All Funds	21,002	551	21,553	-	21,553
4275 Publicity and Publications					
4400 Lottery Funds Ltd	5,517	146	5,663	-	5,663
3400 Other Funds Ltd	19,820	501	20,321	-	20,321
6400 Federal Funds Ltd	6,186	148	6,334	-	6,334
All Funds	31,523	795	32,318	-	32,318
4300 Professional Services					
4400 Lottery Funds Ltd	10,368	12,928	23,296	-	23,296
3400 Other Funds Ltd	610,803	36,753	647,556	50,000	697,556
6400 Federal Funds Ltd	292,175	(4,040)	288,135	-	288,135
All Funds	913,346	45,641	958,987	50,000	1,008,987
4315 IT Professional Services					
3400 Other Funds Ltd	448,800	12,566	461,366	-	461,366
4375 Employee Recruitment and Develop					
4400 Lottery Funds Ltd	340	8	348	-	348
3400 Other Funds Ltd	1,096	26	1,122	-	1,122
6400 Federal Funds Ltd	7,639	183	7,822	-	7,822

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
All Funds	9,075	217	9,292	-	9,292
4400 Dues and Subscriptions					
4400 Lottery Funds Ltd	88	2	90	-	90
6400 Federal Funds Ltd	932	22	954	-	954
All Funds	1,020	24	1,044	-	1,044
4425 Facilities Rental and Taxes					
6400 Federal Funds Ltd	13,435	322	13,757	-	13,757
4450 Fuels and Utilities					
4400 Lottery Funds Ltd	1,701	93	1,794	-	1,794
3400 Other Funds Ltd	14,864	438	15,302	-	15,302
6400 Federal Funds Ltd	1,700	41	1,741	-	1,741
All Funds	18,265	572	18,837	-	18,837
4475 Facilities Maintenance					
3400 Other Funds Ltd	5,767	138	5,905	-	5,905
6400 Federal Funds Ltd	21,197	509	21,706	-	21,706
All Funds	26,964	647	27,611	-	27,611
4575 Agency Program Related S and S					
4400 Lottery Funds Ltd	30,367	11,649	42,016	-	42,016
3400 Other Funds Ltd	766,109	35,137	801,246	157,000	958,246
6400 Federal Funds Ltd	1,026,455	24,635	1,051,090	-	1,051,090
All Funds	1,822,931	71,421	1,894,352	157,000	2,051,352
4650 Other Services and Supplies					
4400 Lottery Funds Ltd	23,738	1,070	24,808	-	24,808

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3400 Other Funds Ltd	7,642	961	8,603	50,000	58,603
6400 Federal Funds Ltd	5,271	126	5,397	-	5,397
All Funds	36,651	2,157	38,808	50,000	88,808
4700 Expendable Prop 250 - 5000					
4400 Lottery Funds Ltd	11,983	288	12,271	-	12,271
3400 Other Funds Ltd	1,540	37	1,577	-	1,577
6400 Federal Funds Ltd	23,950	574	24,524	-	24,524
All Funds	37,473	899	38,372	-	38,372
TOTAL SERVICES & SUPPLIES					
4400 Lottery Funds Ltd	108,240	36,061	144,301	-	144,301
3400 Other Funds Ltd	1,982,333	103,638	2,085,971	257,000	2,342,971
6400 Federal Funds Ltd	1,638,700	(36,237)	1,602,463	-	1,602,463
TOTAL SERVICES & SUPPLIES	**$3,729,273**	**$103,462**	**$3,832,735**	**$257,000**	**$4,089,735**
SPECIAL PAYMENTS					
6015 Dist to Cities					
4400 Lottery Funds Ltd	3,854,559	53,014	3,907,573	-	3,907,573
3400 Other Funds Ltd	112,786	2,707	115,493	-	115,493
6400 Federal Funds Ltd	2,856,501	(1,610,804)	1,245,697	624,873	1,870,570
All Funds	6,823,846	(1,555,083)	5,268,763	624,873	5,893,636
6020 Dist to Counties					
4400 Lottery Funds Ltd	4,148,787	172,998	4,321,785	-	4,321,785
3400 Other Funds Ltd	1,561,391	204,594	1,765,985	-	1,765,985
6400 Federal Funds Ltd	2,531,903	(1,331,874)	1,200,029	584,223	1,784,252

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
All Funds	8,242,081	(954,282)	7,287,799	584,223	7,872,022
6025 Dist to Other Gov Unit					
4400 Lottery Funds Ltd	2,267,815	237,520	2,505,335	-	2,505,335
3400 Other Funds Ltd	7,081,730	374,762	7,456,492	800,000	8,256,492
6400 Federal Funds Ltd	1,105,759	(896,854)	208,905	-	208,905
All Funds	10,455,304	(284,572)	10,170,732	800,000	10,970,732
6030 Dist to Non-Gov Units					
4400 Lottery Funds Ltd	355,208	8,525	363,733	-	363,733
3400 Other Funds Ltd	449,660	137,897	587,557	70,000	657,557
6400 Federal Funds Ltd	16,254	(9,721)	6,533	-	6,533
All Funds	821,122	136,701	957,823	70,000	1,027,823
6035 Dist to Individuals					
6400 Federal Funds Ltd	106,136	(62,007)	44,129	-	44,129
6257 Spc Pmt to Police, Dept of State					
3400 Other Funds Ltd	491,647	(491,647)	-	-	-
TOTAL SPECIAL PAYMENTS					
4400 Lottery Funds Ltd	10,626,369	472,057	11,098,426	-	11,098,426
3400 Other Funds Ltd	9,697,214	228,313	9,925,527	870,000	10,795,527
6400 Federal Funds Ltd	6,616,553	(3,911,260)	2,705,293	1,209,096	3,914,389
TOTAL SPECIAL PAYMENTS	**$26,940,136**	**($3,210,890)**	**$23,729,246**	**$2,079,096**	**$25,808,342**
TOTAL EXPENDITURES					
4400 Lottery Funds Ltd	13,358,369	529,745	13,888,114	-	13,888,114
3400 Other Funds Ltd	13,617,152	345,256	13,962,408	1,127,000	15,089,408

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
6400 Federal Funds Ltd	9,131,981	(3,944,669)	5,187,312	1,209,096	6,396,408
TOTAL EXPENDITURES	**$36,107,502**	**($3,069,668)**	**$33,037,834**	**$2,336,096**	**$35,373,930**
ENDING BALANCE					
4400 Lottery Funds Ltd	4,099,365	(529,745)	3,569,620	-	3,569,620
3400 Other Funds Ltd	10,062,474	(935,593)	9,126,881	(1,127,000)	7,999,881
6400 Federal Funds Ltd	(2,735,573)	3,944,669	1,209,096	(1,209,096)	-
TOTAL ENDING BALANCE	**$11,426,266**	**$2,479,331**	**$13,905,597**	**($2,336,096)**	**$11,569,501**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	29	-	29	-	29
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	28.50	-	28.50	-	28.50

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	2,328,051	-	2,328,051	-	2,328,051
0030 Beginning Balance Adjustment					
3400 Other Funds Ltd	(173,283)	-	(173,283)	-	(173,283)
TOTAL BEGINNING BALANCE					
3400 Other Funds Ltd	2,154,768	-	2,154,768	-	2,154,768
REVENUE CATEGORIES					
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	9,580,659	-	9,580,659	-	9,580,659
FINES, RENTS AND ROYALTIES					
0510 Rents and Royalties					
3400 Other Funds Ltd	1,431,498	-	1,431,498	-	1,431,498
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	23,311	-	23,311	-	23,311
TRANSFERS IN					
1107 Tsfr From Administrative Svcs					
4400 Lottery Funds Ltd	3,832,595	-	3,832,595	-	3,832,595
TOTAL REVENUES					
4400 Lottery Funds Ltd	3,832,595	-	3,832,595	-	3,832,595
3400 Other Funds Ltd	11,035,468	-	11,035,468	-	11,035,468

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
TOTAL REVENUES	$14,868,063	-	$14,868,063	-	$14,868,063
AVAILABLE REVENUES					
4400 Lottery Funds Ltd	3,832,595	-	3,832,595	-	3,832,595
3400 Other Funds Ltd	13,190,236	-	13,190,236	-	13,190,236
TOTAL AVAILABLE REVENUES	$17,022,831	-	$17,022,831	-	$17,022,831
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
4400 Lottery Funds Ltd	869,945	130,834	1,000,779	(26,390)	974,389
3400 Other Funds Ltd	1,681,206	203,438	1,884,644	(129,439)	1,755,205
All Funds	2,551,151	334,272	2,885,423	(155,829)	2,729,594
3160 Temporary Appointments					
4400 Lottery Funds Ltd	471,360	11,313	482,673	50,001	532,674
3400 Other Funds Ltd	1,474,165	35,380	1,509,545	218,649	1,728,194
All Funds	1,945,525	46,693	1,992,218	268,650	2,260,868
3170 Overtime Payments					
4400 Lottery Funds Ltd	10,550	253	10,803	-	10,803
3400 Other Funds Ltd	117,042	2,809	119,851	-	119,851
All Funds	127,592	3,062	130,654	-	130,654
3180 Shift Differential					
4400 Lottery Funds Ltd	493	12	505	-	505
3400 Other Funds Ltd	5,030	121	5,151	-	5,151

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
All Funds	5,523	133	5,656	-	5,656
3190 All Other Differential					
3400 Other Funds Ltd	54,795	1,315	56,110	-	56,110
TOTAL SALARIES & WAGES					
4400 Lottery Funds Ltd	1,352,348	142,412	1,494,760	23,611	1,518,371
3400 Other Funds Ltd	3,332,238	243,063	3,575,301	89,210	3,664,511
TOTAL SALARIES & WAGES	**$4,684,586**	**$385,475**	**$5,070,061**	**$112,821**	**$5,182,882**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
4400 Lottery Funds Ltd	408	64	472	(26)	446
3400 Other Funds Ltd	832	96	928	(134)	794
All Funds	1,240	160	1,400	(160)	1,240
3220 Public Employees' Retire Cont					
4400 Lottery Funds Ltd	173,817	25,865	199,682	(5,206)	194,476
3400 Other Funds Ltd	366,460	40,976	407,436	(25,538)	381,898
All Funds	540,277	66,841	607,118	(30,744)	576,374
3221 Pension Obligation Bond					
4400 Lottery Funds Ltd	58,337	4,438	62,775	-	62,775
3400 Other Funds Ltd	111,026	4,361	115,387	-	115,387
All Funds	169,363	8,799	178,162	-	178,162
3230 Social Security Taxes					
4400 Lottery Funds Ltd	103,457	10,894	114,351	1,807	116,158
3400 Other Funds Ltd	254,921	18,595	273,516	6,823	280,339

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
All Funds	358,378	29,489	387,867	8,630	396,497
3240 Unemployment Assessments					
4400 Lottery Funds Ltd	13,384	321	13,705	-	13,705
3400 Other Funds Ltd	16,891	405	17,296	-	17,296
All Funds	30,275	726	31,001	-	31,001
3250 Worker's Comp. Assess. (WCD)					
4400 Lottery Funds Ltd	596	92	688	(38)	650
3400 Other Funds Ltd	1,231	144	1,375	(196)	1,179
All Funds	1,827	236	2,063	(234)	1,829
3260 Mass Transit Tax					
4400 Lottery Funds Ltd	9,123	1,146	10,269	-	10,269
3400 Other Funds Ltd	20,930	1,342	22,272	-	22,272
All Funds	30,053	2,488	32,541	-	32,541
3270 Flexible Benefits					
4400 Lottery Funds Ltd	314,705	47,796	362,501	(20,148)	342,353
3400 Other Funds Ltd	599,863	74,316	674,179	(70,164)	604,015
All Funds	914,568	122,112	1,036,680	(90,312)	946,368
TOTAL OTHER PAYROLL EXPENSES					
4400 Lottery Funds Ltd	673,827	90,616	764,443	(23,611)	740,832
3400 Other Funds Ltd	1,372,154	140,235	1,512,389	(89,209)	1,423,180
TOTAL OTHER PAYROLL EXPENSES	**$2,045,981**	**$230,851**	**$2,276,832**	**($112,820)**	**$2,164,012**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4400 Lottery Funds Ltd	(14,901)	2,994	(11,907)	-	(11,907)
3400 Other Funds Ltd	(13,947)	(2,762)	(16,709)	-	(16,709)
All Funds	(28,848)	232	(28,616)	-	(28,616)
TOTAL PERSONAL SERVICES					
4400 Lottery Funds Ltd	2,011,274	236,022	2,247,296	-	2,247,296
3400 Other Funds Ltd	4,690,445	380,536	5,070,981	1	5,070,982
TOTAL PERSONAL SERVICES	**$6,701,719**	**$616,558**	**$7,318,277**	**$1**	**$7,318,278**
SERVICES & SUPPLIES					
4100 Instate Travel					
4400 Lottery Funds Ltd	4,258	102	4,360	-	4,360
3400 Other Funds Ltd	15,592	374	15,966	-	15,966
All Funds	19,850	476	20,326	-	20,326
4125 Out of State Travel					
4400 Lottery Funds Ltd	15,222	365	15,587	-	15,587
4150 Employee Training					
4400 Lottery Funds Ltd	16,811	403	17,214	-	17,214
3400 Other Funds Ltd	1,965	47	2,012	-	2,012
All Funds	18,776	450	19,226	-	19,226
4175 Office Expenses					
4400 Lottery Funds Ltd	101,309	2,431	103,740	-	103,740
3400 Other Funds Ltd	80,371	1,929	82,300	-	82,300
All Funds	181,680	4,360	186,040	-	186,040
4200 Telecommunications					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4400 Lottery Funds Ltd	36,847	884	37,731	-	37,731
3400 Other Funds Ltd	45,949	1,103	47,052	-	47,052
All Funds	82,796	1,987	84,783	-	84,783
4250 Data Processing					
4400 Lottery Funds Ltd	4,546	109	4,655	-	4,655
3400 Other Funds Ltd	37,278	895	38,173	-	38,173
All Funds	41,824	1,004	42,828	-	42,828
4275 Publicity and Publications					
4400 Lottery Funds Ltd	24,242	582	24,824	-	24,824
3400 Other Funds Ltd	565,038	157,702	722,740	(50,000)	672,740
All Funds	589,280	158,284	747,564	(50,000)	697,564
4300 Professional Services					
4400 Lottery Funds Ltd	207,439	82,908	290,347	-	290,347
3400 Other Funds Ltd	257,665	110,015	367,680	-	367,680
All Funds	465,104	192,923	658,027	-	658,027
4315 IT Professional Services					
4400 Lottery Funds Ltd	25,810	723	26,533	-	26,533
4325 Attorney General					
4400 Lottery Funds Ltd	24,617	3,668	28,285	-	28,285
3400 Other Funds Ltd	10,940	1,630	12,570	-	12,570
All Funds	35,557	5,298	40,855	-	40,855
4350 Dispute Resolution Services					
4400 Lottery Funds Ltd	333	8	341	-	341

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
3400 Other Funds Ltd	259	6	265	-	265
All Funds	592	14	606	-	606
4375 Employee Recruitment and Develop					
4400 Lottery Funds Ltd	2,210	53	2,263	-	2,263
4400 Dues and Subscriptions					
4400 Lottery Funds Ltd	2,919	70	2,989	-	2,989
3400 Other Funds Ltd	1,222	29	1,251	-	1,251
All Funds	4,141	99	4,240	-	4,240
4450 Fuels and Utilities					
4400 Lottery Funds Ltd	573,872	13,773	587,645	-	587,645
3400 Other Funds Ltd	964,969	23,159	988,128	-	988,128
All Funds	1,538,841	36,932	1,575,773	-	1,575,773
4475 Facilities Maintenance					
4400 Lottery Funds Ltd	290,025	63,608	353,633	-	353,633
3400 Other Funds Ltd	941,413	124,994	1,066,407	(350,000)	716,407
All Funds	1,231,438	188,602	1,420,040	(350,000)	1,070,040
4575 Agency Program Related S and S					
4400 Lottery Funds Ltd	54,521	1,309	55,830	-	55,830
3400 Other Funds Ltd	1,711,902	143,486	1,855,388	(350,000)	1,505,388
All Funds	1,766,423	144,795	1,911,218	(350,000)	1,561,218
4650 Other Services and Supplies					
3400 Other Funds Ltd	2,524,487	60,588	2,585,075	-	2,585,075
4700 Expendable Prop 250 - 5000					

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
4400 Lottery Funds Ltd	20,428	490	20,918	-	20,918
3400 Other Funds Ltd	16,587	398	16,985	-	16,985
All Funds	37,015	888	37,903	-	37,903
4715 IT Expendable Property					
4400 Lottery Funds Ltd	8,207	197	8,404	-	8,404
3400 Other Funds Ltd	13,489	324	13,813	-	13,813
All Funds	21,696	521	22,217	-	22,217
TOTAL SERVICES & SUPPLIES					
4400 Lottery Funds Ltd	1,413,616	171,683	1,585,299	-	1,585,299
3400 Other Funds Ltd	7,189,126	626,679	7,815,805	(750,000)	7,065,805
TOTAL SERVICES & SUPPLIES	**$8,602,742**	**$798,362**	**$9,401,104**	**($750,000)**	**$8,651,104**
CAPITAL OUTLAY					
5200 Technical Equipment					
3400 Other Funds Ltd	17,001	408	17,409	-	17,409
5350 Industrial and Heavy Equipment					
3400 Other Funds Ltd	10,599	254	10,853	-	10,853
5700 Building Structures					
3400 Other Funds Ltd	17,000	408	17,408	-	17,408
TOTAL CAPITAL OUTLAY					
3400 Other Funds Ltd	44,600	1,070	45,670	-	45,670
TOTAL EXPENDITURES					
4400 Lottery Funds Ltd	3,424,890	407,705	3,832,595	-	3,832,595
3400 Other Funds Ltd	11,924,171	1,008,285	12,932,456	(749,999)	12,182,457

Description	2013-15 Base Budget	Essential Packages	2013-15 Current Service Level	Policy Packages	2013-15 Agency Request Budget
TOTAL EXPENDITURES	**$15,349,061**	**$1,415,990**	**$16,765,051**	**($749,999)**	**$16,015,052**
ENDING BALANCE					
4400 Lottery Funds Ltd	407,705	(407,705)	-	-	-
3400 Other Funds Ltd	1,266,065	(1,008,285)	257,780	749,999	1,007,779
TOTAL ENDING BALANCE	**$1,673,770**	**($1,415,990)**	**$257,780**	**$749,999**	**$1,007,779**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	35	4	39	(8)	31
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	28.72	4.00	32.72	(1.98)	30.74

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
TRANSFERS OUT						
2257 Tsfr To Police, Dept of State						
3400 Other Funds Ltd	(590,337)	-	-	-	-	-
2629 Tsfr To Forestry, Dept of						
4400 Lottery Funds Ltd	(48,236)	-	-	-	-	-
3400 Other Funds Ltd	(76,638)	-	-	-	-	-
All Funds	(124,874)	-	-	-	-	-
TRANSFERS OUT						
4400 Lottery Funds Ltd	(48,236)	-	-	-	-	-
3400 Other Funds Ltd	(666,975)	-	-	-	-	-
TOTAL TRANSFERS OUT	**($715,211)**	-	-	-	-	-
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	(48,236)	-	-	-	-	-
3400 Other Funds Ltd	(666,975)	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**($715,211)**	-	-	-	-	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3160 Temporary Appointments						
4400 Lottery Funds Ltd	20,224	20,224	-	-	-	-
3400 Other Funds Ltd	46,829	46,829	-	-	-	-
All Funds	67,053	67,053	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3170 Overtime Payments						
4400 Lottery Funds Ltd	6,631	6,631	-	-	-	-
3400 Other Funds Ltd	12,701	12,701	-	-	-	-
6400 Federal Funds Ltd	18	18	-	-	-	-
All Funds	19,350	19,350	-	-	-	-
3180 Shift Differential						
4400 Lottery Funds Ltd	2,111	2,111	-	-	-	-
3400 Other Funds Ltd	3,384	3,384	-	-	-	-
All Funds	5,495	5,495	-	-	-	-
3190 All Other Differential						
4400 Lottery Funds Ltd	1,086	1,086	-	-	-	-
3400 Other Funds Ltd	3,004	3,004	-	-	-	-
All Funds	4,090	4,090	-	-	-	-
SALARIES & WAGES						
4400 Lottery Funds Ltd	30,052	30,052	-	-	-	-
3400 Other Funds Ltd	65,918	65,918	-	-	-	-
6400 Federal Funds Ltd	18	18	-	-	-	-
TOTAL SALARIES & WAGES	**$95,988**	**$95,988**	-	-	-	-
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
4400 Lottery Funds Ltd	1,938	1,938	-	-	-	-
3400 Other Funds Ltd	3,765	3,765	-	-	-	-
6400 Federal Funds Ltd	4	4	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	5,707	5,707	-	-	-	-
3221 Pension Obligation Bond						
4400 Lottery Funds Ltd	570,946	570,946	-	-	-	-
3400 Other Funds Ltd	(293,628)	(293,628)	-	-	-	-
6400 Federal Funds Ltd	2,538	2,538	-	-	-	-
All Funds	279,856	279,856	-	-	-	-
3230 Social Security Taxes						
4400 Lottery Funds Ltd	2,297	2,296	-	-	-	-
3400 Other Funds Ltd	5,042	5,043	-	-	-	-
6400 Federal Funds Ltd	1	1	-	-	-	-
All Funds	7,340	7,340	-	-	-	-
3240 Unemployment Assessments						
4400 Lottery Funds Ltd	12,957	12,957	-	-	-	-
3400 Other Funds Ltd	20,054	20,054	-	-	-	-
All Funds	33,011	33,011	-	-	-	-
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	(1,289)	(1,289)	-	-	-	-
3400 Other Funds Ltd	(1,475)	(1,475)	-	-	-	-
All Funds	(2,764)	(2,764)	-	-	-	-
OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	586,849	586,848	-	-	-	-
3400 Other Funds Ltd	(266,242)	(266,241)	-	-	-	-
6400 Federal Funds Ltd	2,543	2,543	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
TOTAL OTHER PAYROLL EXPENSES	**$323,150**	**$323,150**	-	-	-	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
4400 Lottery Funds Ltd	(159,592)	(159,592)	-	-	-	-
3400 Other Funds Ltd	(124,364)	(124,364)	-	-	-	-
All Funds	(283,956)	(283,956)	-	-	-	-
PERSONAL SERVICES						
4400 Lottery Funds Ltd	457,309	457,308	-	-	-	-
3400 Other Funds Ltd	(324,688)	(324,687)	-	-	-	-
6400 Federal Funds Ltd	2,561	2,561	-	-	-	-
TOTAL PERSONAL SERVICES	**$135,182**	**$135,182**	-	-	-	-
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	48,041	-	40,157	-	7,884	-
3400 Other Funds Ltd	46,854	-	33,948	-	12,906	-
6400 Federal Funds Ltd	(38,699)	-	-	(40,000)	1,301	-
All Funds	56,196	-	74,105	(40,000)	22,091	-
4125 Out of State Travel						
4400 Lottery Funds Ltd	2,106	-	1,398	-	708	-
3400 Other Funds Ltd	1,339	-	979	-	360	-
6400 Federal Funds Ltd	439	-	-	-	439	-
All Funds	3,884	-	2,377	-	1,507	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
4150 Employee Training						
4400 Lottery Funds Ltd	22,584	-	17,940	-	4,644	-
3400 Other Funds Ltd	19,111	-	13,461	-	5,650	-
6400 Federal Funds Ltd	(7,485)	-	-	(8,000)	515	-
All Funds	34,210	-	31,401	(8,000)	10,809	-
4175 Office Expenses						
4400 Lottery Funds Ltd	47,642	-	29,000	-	18,642	-
3400 Other Funds Ltd	198,032	-	162,606	-	35,426	-
6400 Federal Funds Ltd	(13,575)	-	-	(15,000)	1,425	-
All Funds	232,099	-	191,606	(15,000)	55,493	-
4200 Telecommunications						
4400 Lottery Funds Ltd	99,957	-	52,976	-	14,606	32,375
3400 Other Funds Ltd	108,000	-	38,108	-	19,550	50,342
6400 Federal Funds Ltd	74	-	-	-	74	-
All Funds	208,031	-	91,084	-	34,230	82,717
4225 State Gov. Service Charges						
4400 Lottery Funds Ltd	(19,988)	-	-	-	(19,988)	-
3400 Other Funds Ltd	(33,730)	-	-	-	(33,730)	-
All Funds	(53,718)	-	-	-	(53,718)	-
4250 Data Processing						
4400 Lottery Funds Ltd	184,782	-	10	-	8,776	175,996
3400 Other Funds Ltd	196,066	-	15	-	10,769	185,282
6400 Federal Funds Ltd	489	-	-	-	489	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	381,337	-	25	-	20,034	361,278
4275 Publicity and Publications						
4400 Lottery Funds Ltd	22,252	-	13,511	-	8,741	-
3400 Other Funds Ltd	193,131	-	164,561	-	28,570	-
6400 Federal Funds Ltd	148	-	-	-	148	-
All Funds	215,531	-	178,072	-	37,459	-
4300 Professional Services						
4400 Lottery Funds Ltd	194,701	-	141,114	-	53,587	-
3400 Other Funds Ltd	271,301	-	197,605	-	73,696	-
6400 Federal Funds Ltd	21,893	-	-	(11,888)	33,781	-
All Funds	487,895	-	338,719	(11,888)	161,064	-
4315 IT Professional Services						
4400 Lottery Funds Ltd	4,776	-	173	-	4,603	-
3400 Other Funds Ltd	18,600	-	-	-	18,600	-
All Funds	23,376	-	173	-	23,203	-
4325 Attorney General						
4400 Lottery Funds Ltd	11,076	-	-	-	11,076	-
3400 Other Funds Ltd	13,148	-	-	-	13,148	-
All Funds	24,224	-	-	-	24,224	-
4350 Dispute Resolution Services						
4400 Lottery Funds Ltd	8	-	-	-	8	-
3400 Other Funds Ltd	6	-	-	-	6	-
All Funds	14	-	-	-	14	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	1,709	-	1,058	-	651	-
3400 Other Funds Ltd	1,590	-	807	-	783	-
6400 Federal Funds Ltd	183	-	-	-	183	-
All Funds	3,482	-	1,865	-	1,617	-
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	616	-	452	-	164	-
3400 Other Funds Ltd	378	-	285	-	93	-
6400 Federal Funds Ltd	22	-	-	-	22	-
All Funds	1,016	-	737	-	279	-
4425 Facilities Rental and Taxes						
4400 Lottery Funds Ltd	66,456	-	5,324	-	26,121	-
3400 Other Funds Ltd	101,365	-	6,545	-	40,381	-
6400 Federal Funds Ltd	322	-	-	-	322	-
All Funds	168,143	-	11,869	-	66,824	-
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	153,784	-	71,511	-	43,527	-
3400 Other Funds Ltd	407,343	-	293,156	-	62,971	-
6400 Federal Funds Ltd	41	-	-	-	41	-
All Funds	561,168	-	364,667	-	106,539	-
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	199,655	-	162,203	-	37,452	-
3400 Other Funds Ltd	496,398	-	422,890	-	73,508	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
6400 Federal Funds Ltd	3,288	-	-	-	3,288	-
All Funds	699,341	-	585,093	-	114,248	-
4500 Food and Kitchen Supplies						
4400 Lottery Funds Ltd	18,069	-	16,520	-	1,549	-
3400 Other Funds Ltd	15,553	-	12,844	-	2,709	-
All Funds	33,622	-	29,364	-	4,258	-
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	621,495	-	244,591	(20,684)	397,588	-
3400 Other Funds Ltd	(1,109,507)	-	1,027,701	(2,344,348)	207,140	-
6400 Federal Funds Ltd	(2,926,091)	-	-	(3,006,898)	80,807	-
All Funds	(3,414,103)	-	1,272,292	(5,371,930)	685,535	-
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	246,454	-	184,210	-	62,244	-
3400 Other Funds Ltd	692,329	-	554,559	-	137,770	-
6400 Federal Funds Ltd	126	-	-	-	126	-
All Funds	938,909	-	738,769	-	200,140	-
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	22,626	-	16,881	-	5,745	-
3400 Other Funds Ltd	38,727	-	31,223	-	7,504	-
6400 Federal Funds Ltd	574	-	-	-	574	-
All Funds	61,927	-	48,104	-	13,823	-
4715 IT Expendable Property						
4400 Lottery Funds Ltd	(26,244)	-	1,894	-	6,873	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3400 Other Funds Ltd	63,661	-	112,401	-	5,699	-
All Funds	37,417	-	114,295	-	12,572	-
SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	1,922,557	-	1,000,923	(20,684)	695,201	208,371
3400 Other Funds Ltd	1,739,695	-	3,073,694	(2,344,348)	723,509	235,624
6400 Federal Funds Ltd	(2,958,251)	-	-	(3,081,786)	123,535	-
TOTAL SERVICES & SUPPLIES	**$704,001**	**-**	**$4,074,617**	**($5,446,818)**	**$1,542,245**	**$443,995**
CAPITAL OUTLAY						
5200 Technical Equipment						
3400 Other Funds Ltd	408	-	-	-	408	-
5350 Industrial and Heavy Equipment						
4400 Lottery Funds Ltd	13,159	-	-	-	13,159	-
3400 Other Funds Ltd	22,719	-	-	-	22,719	-
All Funds	35,878	-	-	-	35,878	-
5450 Agricultural Equip. and Mach.						
4400 Lottery Funds Ltd	3,521	-	-	-	3,521	-
3400 Other Funds Ltd	4,645	-	-	-	4,645	-
All Funds	8,166	-	-	-	8,166	-
5600 Data Processing Hardware						
4400 Lottery Funds Ltd	811	-	-	-	811	-
3400 Other Funds Ltd	1,261	-	-	-	1,261	-
All Funds	2,072	-	-	-	2,072	-
5650 Land and Improvements						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
4400 Lottery Funds Ltd	11,512	-	-	-	11,512	-
3400 Other Funds Ltd	20,284	-	-	-	20,284	-
All Funds	31,796	-	-	-	31,796	-
5700 Building Structures						
4400 Lottery Funds Ltd	5,953	-	-	-	5,953	-
3400 Other Funds Ltd	11,865	-	-	-	11,865	-
All Funds	17,818	-	-	-	17,818	-
5900 Other Capital Outlay						
4400 Lottery Funds Ltd	2,855	-	-	-	2,855	-
3400 Other Funds Ltd	5,485	-	-	-	5,485	-
All Funds	8,340	-	-	-	8,340	-
CAPITAL OUTLAY						
4400 Lottery Funds Ltd	37,811	-	-	-	37,811	-
3400 Other Funds Ltd	66,667	-	-	-	66,667	-
TOTAL CAPITAL OUTLAY	**$104,478**	-	-	-	**$104,478**	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
4400 Lottery Funds Ltd	53,014	-	-	-	53,014	-
3400 Other Funds Ltd	2,707	-	-	-	2,707	-
6400 Federal Funds Ltd	(1,610,804)	-	-	(1,640,000)	29,196	-
All Funds	(1,555,083)	-	-	(1,640,000)	84,917	-
6020 Dist to Counties						
4400 Lottery Funds Ltd	172,998	-	117,252	-	55,746	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3400 Other Funds Ltd	204,594	-	167,120	-	37,474	-
6400 Federal Funds Ltd	(1,331,874)	-	-	(1,360,000)	28,126	-
All Funds	(954,282)	-	284,372	(1,360,000)	121,346	-
6025 Dist to Other Gov Unit						
4400 Lottery Funds Ltd	237,520	-	204,800	-	32,720	-
3400 Other Funds Ltd	374,762	-	204,800	-	169,962	-
6400 Federal Funds Ltd	(896,854)	-	38,576	(939,422)	3,992	-
All Funds	(284,572)	-	448,176	(939,422)	206,674	-
6030 Dist to Non-Gov Units						
4400 Lottery Funds Ltd	8,525	-	-	-	8,525	-
3400 Other Funds Ltd	138,004	-	127,105	-	10,899	-
6400 Federal Funds Ltd	(9,721)	-	-	(9,874)	153	-
All Funds	136,808	-	127,105	(9,874)	19,577	-
6035 Dist to Individuals						
6400 Federal Funds Ltd	(62,007)	-	-	(63,041)	1,034	-
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	(491,647)	-	-	-	11,800	-
6629 Spc Pmt to Forestry, Dept of						
4400 Lottery Funds Ltd	(42,437)	-	4,781	-	1,018	-
3400 Other Funds Ltd	(67,315)	-	7,707	-	1,616	-
All Funds	(109,752)	-	12,488	-	2,634	-
6635 Spc Pmt to Fish/Wildlife, Dept of						
3400 Other Funds Ltd	(500,000)	-	-	(500,000)	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
SPECIAL PAYMENTS						
4400 Lottery Funds Ltd	429,620	-	326,833	-	151,023	-
3400 Other Funds Ltd	(338,895)	-	506,732	(500,000)	234,458	-
6400 Federal Funds Ltd	(3,911,260)	-	38,576	(4,012,337)	62,501	-
TOTAL SPECIAL PAYMENTS	**($3,820,535)**	**-**	**$872,141**	**($4,512,337)**	**$447,982**	**-**
EXPENDITURES						
4400 Lottery Funds Ltd	2,847,297	457,308	1,327,756	(20,684)	884,035	208,371
3400 Other Funds Ltd	1,142,779	(324,687)	3,580,426	(2,844,348)	1,024,634	235,624
6400 Federal Funds Ltd	(6,866,950)	2,561	38,576	(7,094,123)	186,036	-
TOTAL EXPENDITURES	**($2,876,874)**	**$135,182**	**$4,946,758**	**($9,959,155)**	**$2,094,705**	**$443,995**
ENDING BALANCE						
4400 Lottery Funds Ltd	(2,895,533)	(457,308)	(1,327,756)	20,684	(884,035)	(208,371)
3400 Other Funds Ltd	(1,809,754)	324,687	(3,580,426)	2,844,348	(1,024,634)	(235,624)
6400 Federal Funds Ltd	6,866,950	(2,561)	(38,576)	7,094,123	(186,036)	-
TOTAL ENDING BALANCE	**$2,161,663**	**($135,182)**	**($4,946,758)**	**$9,959,155**	**($2,094,705)**	**($443,995)**

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00				
TRANSFERS OUT						
2257 Tsfr To Police, Dept of State						
3400 Other Funds Ltd	-	(590,337)				
2629 Tsfr To Forestry, Dept of						
4400 Lottery Funds Ltd	-	(48,236)				
3400 Other Funds Ltd	-	(76,638)				
All Funds	-	(124,874)				
TRANSFERS OUT						
4400 Lottery Funds Ltd	-	(48,236)				
3400 Other Funds Ltd	-	(666,975)				
TOTAL TRANSFERS OUT	-	**($715,211)**				
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	-	(48,236)				
3400 Other Funds Ltd	-	(666,975)				
TOTAL AVAILABLE REVENUES	-	**($715,211)**				
EXPENDITURES						
PERSONAL SERVICES						
OTHER PAYROLL EXPENSES						
3230 Social Security Taxes						
4400 Lottery Funds Ltd	-	1				
3400 Other Funds Ltd	-	(1)				
All Funds	-	-				

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00				
SERVICES & SUPPLIES						
4425 Facilities Rental and Taxes						
4400 Lottery Funds Ltd	-	35,011				
3400 Other Funds Ltd	-	54,439				
All Funds	-	89,450				
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	38,746	-				
3400 Other Funds Ltd	51,216	-				
All Funds	89,962	-				
4715 IT Expendable Property						
4400 Lottery Funds Ltd	-	(35,011)				
3400 Other Funds Ltd	-	(54,439)				
All Funds	-	(89,450)				
SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	38,746	-				
3400 Other Funds Ltd	51,216	-				
TOTAL SERVICES & SUPPLIES	**$89,962**	-				
SPECIAL PAYMENTS						
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	86,890	(590,337)				
6629 Spc Pmt to Forestry, Dept of						
4400 Lottery Funds Ltd	-	(48,236)				
3400 Other Funds Ltd	-	(76,638)				

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00				
All Funds	-	(124,874)				
SPECIAL PAYMENTS						
4400 Lottery Funds Ltd	-	(48,236)				
3400 Other Funds Ltd	86,890	(666,975)				
TOTAL SPECIAL PAYMENTS	**$86,890**	**($715,211)**				
EXPENDITURES						
4400 Lottery Funds Ltd	38,746	(48,235)				
3400 Other Funds Ltd	138,106	(666,976)				
TOTAL EXPENDITURES	**$176,852**	**($715,211)**				
ENDING BALANCE						
4400 Lottery Funds Ltd	(38,746)	(1)				
3400 Other Funds Ltd	(138,106)	1				
TOTAL ENDING BALANCE	**($176,852)**	-				

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3160 Temporary Appointments						
4400 Lottery Funds Ltd	602	188	-	-	414	
3400 Other Funds Ltd	938	292	-	-	646	
All Funds	1,540	480	-	-	1,060	
3170 Overtime Payments						
4400 Lottery Funds Ltd	1,043	-	-	-	1,043	
3400 Other Funds Ltd	1,622	-	-	-	1,622	
All Funds	2,665	-	-	-	2,665	
3190 All Other Differential						
4400 Lottery Funds Ltd	376	376	-	-	-	
3400 Other Funds Ltd	584	584	-	-	-	
All Funds	960	960	-	-	-	
SALARIES & WAGES						
4400 Lottery Funds Ltd	2,021	564	-	-	1,457	
3400 Other Funds Ltd	3,144	876	-	-	2,268	
TOTAL SALARIES & WAGES	**$5,165**	**$1,440**	-	-	**$3,725**	
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
4400 Lottery Funds Ltd	280	74	-	-	206	
3400 Other Funds Ltd	435	115	-	-	320	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
All Funds	715	189	-	-	526	
3221 Pension Obligation Bond						
4400 Lottery Funds Ltd	9,801	(7,588)	-	-	17,389	
3400 Other Funds Ltd	36,807	35,856	-	-	951	
All Funds	46,608	28,268	-	-	18,340	
3230 Social Security Taxes						
4400 Lottery Funds Ltd	155	43	-	-	112	
3400 Other Funds Ltd	240	67	-	-	173	
All Funds	395	110	-	-	285	
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	804	796	-	-	8	
3400 Other Funds Ltd	1,112	1,099	-	-	13	
All Funds	1,916	1,895	-	-	21	
OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	11,040	(6,675)	-	-	17,715	
3400 Other Funds Ltd	38,594	37,137	-	-	1,457	
TOTAL OTHER PAYROLL EXPENSES	**$49,634**	**$30,462**	-	-	**$19,172**	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
4400 Lottery Funds Ltd	2,517	2,517	-	-	-	
3400 Other Funds Ltd	(16,709)	(16,709)	-	-	-	
All Funds	(14,192)	(14,192)	-	-	-	
PERSONAL SERVICES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
4400 Lottery Funds Ltd	15,578	(3,594)	-	-	19,172	
3400 Other Funds Ltd	25,029	21,304	-	-	3,725	
TOTAL PERSONAL SERVICES	**$40,607**	**$17,710**	-	-	**$22,897**	
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	7,820	-	-	967	6,853	
3400 Other Funds Ltd	16,194	-	-	1,505	14,689	
All Funds	24,014	-	-	2,472	21,542	
4125 Out of State Travel						
4400 Lottery Funds Ltd	89	-	-	89	-	
3400 Other Funds Ltd	139	-	-	139	-	
All Funds	228	-	-	228	-	
4150 Employee Training						
4400 Lottery Funds Ltd	2,511	-	-	509	2,002	
3400 Other Funds Ltd	792	-	-	792	-	
All Funds	3,303	-	-	1,301	2,002	
4175 Office Expenses						
4400 Lottery Funds Ltd	9,521	-	-	244	9,277	
3400 Other Funds Ltd	14,045	-	-	379	13,666	
All Funds	23,566	-	-	623	22,943	
4200 Telecommunications						
4400 Lottery Funds Ltd	458	-	-	30	428	
3400 Other Funds Ltd	714	-	-	47	667	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-In Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
All Funds	1,172	-	-	77	1,095	
4250 Data Processing						
4400 Lottery Funds Ltd	139	-	-	102	37	
3400 Other Funds Ltd	215	-	-	158	57	
All Funds	354	-	-	260	94	
4275 Publicity and Publications						
4400 Lottery Funds Ltd	6,434	-	-	6,408	26	
3400 Other Funds Ltd	10,012	-	-	9,964	48	
All Funds	16,446	-	-	16,372	74	
4300 Professional Services						
4400 Lottery Funds Ltd	25,979	-	-	704	25,275	
3400 Other Funds Ltd	40,397	-	-	1,094	39,303	
All Funds	66,376	-	-	1,798	64,578	
4325 Attorney General						
4400 Lottery Funds Ltd	7,408	-	-	7,408	-	
3400 Other Funds Ltd	11,518	-	-	11,518	-	
All Funds	18,926	-	-	18,926	-	
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	179	-	-	179	-	
3400 Other Funds Ltd	278	-	-	278	-	
All Funds	457	-	-	457	-	
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	104	-	-	-	104	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	162	-	-	-	162	
All Funds	266	-	-	-	266	
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	45	-	-	45	-	
3400 Other Funds Ltd	70	-	-	70	-	
All Funds	115	-	-	115	-	
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	25,855	-	-	4,014	21,841	
3400 Other Funds Ltd	74,378	-	36,340	4,538	33,500	
All Funds	100,233	-	36,340	8,552	55,341	
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	1,103	-	-	102	1,001	
3400 Other Funds Ltd	1,931	-	219	157	1,555	
All Funds	3,034	-	219	259	2,556	
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	123	-	-	123	-	
3400 Other Funds Ltd	192	-	-	192	-	
All Funds	315	-	-	315	-	
SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	87,768	-	-	20,924	66,844	
3400 Other Funds Ltd	171,037	-	36,559	30,831	103,647	
TOTAL SERVICES & SUPPLIES	**$258,805**	**-**	**$36,559**	**$51,755**	**$170,491**	
EXPENDITURES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
4400 Lottery Funds Ltd	103,346	(3,594)	-	20,924	86,016	
3400 Other Funds Ltd	196,066	21,304	36,559	30,831	107,372	
TOTAL EXPENDITURES	**$299,412**	**$17,710**	**$36,559**	**$51,755**	**$193,388**	
ENDING BALANCE						
4400 Lottery Funds Ltd	(103,346)	3,594	-	(20,924)	(86,016)	
3400 Other Funds Ltd	(196,066)	(21,304)	(36,559)	(30,831)	(107,372)	
TOTAL ENDING BALANCE	**($299,412)**	**($17,710)**	**($36,559)**	**($51,755)**	**($193,388)**	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3160 Temporary Appointments						
4400 Lottery Funds Ltd	1,794	1,794	-	-	-	-
3400 Other Funds Ltd	2,789	2,789	-	-	-	-
All Funds	4,583	4,583	-	-	-	-
3170 Overtime Payments						
4400 Lottery Funds Ltd	1,714	1,714	-	-	-	-
3400 Other Funds Ltd	2,669	2,669	-	-	-	-
All Funds	4,383	4,383	-	-	-	-
3180 Shift Differential						
4400 Lottery Funds Ltd	17	17	-	-	-	-
3400 Other Funds Ltd	26	26	-	-	-	-
All Funds	43	43	-	-	-	-
3190 All Other Differential						
4400 Lottery Funds Ltd	599	599	-	-	-	-
3400 Other Funds Ltd	932	932	-	-	-	-
All Funds	1,531	1,531	-	-	-	-
SALARIES & WAGES						
4400 Lottery Funds Ltd	4,124	4,124	-	-	-	-
3400 Other Funds Ltd	6,416	6,416	-	-	-	-
TOTAL SALARIES & WAGES	$10,540	$10,540	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
4400 Lottery Funds Ltd	459	459	-	-	-	-
3400 Other Funds Ltd	715	715	-	-	-	-
All Funds	1,174	1,174	-	-	-	-
3221 Pension Obligation Bond						
4400 Lottery Funds Ltd	(79,814)	(79,814)	-	-	-	-
3400 Other Funds Ltd	135,414	135,414	-	-	-	-
All Funds	55,600	55,600	-	-	-	-
3230 Social Security Taxes						
4400 Lottery Funds Ltd	315	315	-	-	-	-
3400 Other Funds Ltd	491	491	-	-	-	-
All Funds	806	806	-	-	-	-
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	466	466	-	-	-	-
3400 Other Funds Ltd	652	652	-	-	-	-
All Funds	1,118	1,118	-	-	-	-
OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	(78,574)	(78,574)	-	-	-	-
3400 Other Funds Ltd	137,272	137,272	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$58,698**	**$58,698**	**-**	**-**	**-**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
4400 Lottery Funds Ltd	(29,768)	(29,768)	-	-	-	-
3400 Other Funds Ltd	(12,924)	(12,924)	-	-	-	-
All Funds	(42,692)	(42,692)	-	-	-	-
PERSONAL SERVICES						
4400 Lottery Funds Ltd	(104,218)	(104,218)	-	-	-	-
3400 Other Funds Ltd	130,764	130,764	-	-	-	-
TOTAL PERSONAL SERVICES	**$26,546**	**$26,546**	-	-	-	-
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	1,153	-	-	1,153	-	-
3400 Other Funds Ltd	1,793	-	-	1,793	-	-
All Funds	2,946	-	-	2,946	-	-
4125 Out of State Travel						
4400 Lottery Funds Ltd	9	-	-	9	-	-
3400 Other Funds Ltd	14	-	-	14	-	-
All Funds	23	-	-	23	-	-
4150 Employee Training						
4400 Lottery Funds Ltd	1,096	-	-	1,096	-	-
3400 Other Funds Ltd	1,704	-	-	1,704	-	-
All Funds	2,800	-	-	2,800	-	-
4175 Office Expenses						
4400 Lottery Funds Ltd	5,783	-	-	5,783	-	-
3400 Other Funds Ltd	47,613	-	41,052	6,561	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
All Funds	53,396	-	41,052	12,344	-	-
4200 Telecommunications						
4400 Lottery Funds Ltd	38,849	-	-	6,474	32,375	-
3400 Other Funds Ltd	60,408	-	-	10,066	50,342	-
All Funds	99,257	-	-	16,540	82,717	-
4225 State Gov. Service Charges						
4400 Lottery Funds Ltd	(19,988)	-	-	(19,988)	-	-
3400 Other Funds Ltd	(33,730)	-	-	(33,730)	-	-
All Funds	(53,718)	-	-	(53,718)	-	-
4250 Data Processing						
4400 Lottery Funds Ltd	184,543	-	-	8,547	175,996	-
3400 Other Funds Ltd	194,962	-	-	9,680	185,282	-
All Funds	379,505	-	-	18,227	361,278	-
4275 Publicity and Publications						
4400 Lottery Funds Ltd	104	-	-	104	-	-
3400 Other Funds Ltd	163	-	-	163	-	-
All Funds	267	-	-	267	-	-
4300 Professional Services						
4400 Lottery Funds Ltd	16,532	-	-	16,532	-	-
3400 Other Funds Ltd	25,707	-	-	25,707	-	-
All Funds	42,239	-	-	42,239	-	-
4315 IT Professional Services						
4400 Lottery Funds Ltd	3,880	-	-	3,880	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-In Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3400 Other Funds Ltd	6,034	-	-	6,034	-	-
All Funds	9,914	-	-	9,914	-	-
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	132	-	-	132	-	-
3400 Other Funds Ltd	205	-	-	205	-	-
All Funds	337	-	-	337	-	-
4425 Facilities Rental and Taxes						
4400 Lottery Funds Ltd	60,092	-	-	25,081	-	35,011
3400 Other Funds Ltd	93,439	-	-	39,000	-	54,439
All Funds	153,531	-	-	64,081	-	89,450
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	132	-	-	132	-	-
3400 Other Funds Ltd	205	-	-	205	-	-
All Funds	337	-	-	337	-	-
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	199	-	-	199	-	-
3400 Other Funds Ltd	310	-	-	310	-	-
All Funds	509	-	-	509	-	-
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	26,944	-	25,316	1,628	-	-
3400 Other Funds Ltd	43,447	-	41,725	1,722	-	-
All Funds	70,391	-	67,041	3,350	-	-
4650 Other Services and Supplies						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
4400 Lottery Funds Ltd	59,252	-	56,320	2,932	-	-
3400 Other Funds Ltd	45,559	-	40,984	4,575	-	-
All Funds	104,811	-	97,304	7,507	-	-
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	1,834	-	-	1,834	-	-
3400 Other Funds Ltd	12,720	-	10,264	2,456	-	-
All Funds	14,554	-	10,264	4,290	-	-
4715 IT Expendable Property						
4400 Lottery Funds Ltd	(29,559)	-	-	5,452	-	(35,011)
3400 Other Funds Ltd	63,337	-	112,401	5,375	-	(54,439)
All Funds	33,778	-	112,401	10,827	-	(89,450)
SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	350,987	-	81,636	60,980	208,371	-
3400 Other Funds Ltd	563,890	-	246,426	81,840	235,624	-
TOTAL SERVICES & SUPPLIES	**$914,877**	**-**	**$328,062**	**$142,820**	**$443,995**	**-**
CAPITAL OUTLAY						
5600 Data Processing Hardware						
4400 Lottery Funds Ltd	811	-	-	811	-	-
3400 Other Funds Ltd	1,261	-	-	1,261	-	-
All Funds	2,072	-	-	2,072	-	-
EXPENDITURES						
4400 Lottery Funds Ltd	247,580	(104,218)	81,636	61,791	208,371	-
3400 Other Funds Ltd	695,915	130,764	246,426	83,101	235,624	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
TOTAL EXPENDITURES	**$943,495**	**$26,546**	**$328,062**	**$144,892**	**$443,995**	**-**
ENDING BALANCE						
4400 Lottery Funds Ltd	(247,580)	104,218	(81,636)	(61,791)	(208,371)	-
3400 Other Funds Ltd	(695,915)	(130,764)	(246,426)	(83,101)	(235,624)	-
TOTAL ENDING BALANCE	**($943,495)**	**($26,546)**	**($328,062)**	**($144,892)**	**($443,995)**	**-**

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	(267,680)	-	-	-	-	(267,680)
3400 Other Funds Ltd	(416,224)	-	-	-	-	(416,224)
All Funds	(683,904)	-	-	-	-	(683,904)
3160 Temporary Appointments						
4400 Lottery Funds Ltd	(6,756)	1,260	-	-	-	(8,016)
3400 Other Funds Ltd	(12,172)	292	-	-	-	(12,464)
All Funds	(18,928)	1,552	-	-	-	(20,480)
SALARIES & WAGES						
4400 Lottery Funds Ltd	(274,436)	1,260	-	-	-	(275,696)
3400 Other Funds Ltd	(428,396)	292	-	-	-	(428,688)
TOTAL SALARIES & WAGES	**($702,832)**	**$1,552**	**-**	**-**	**-**	**($704,384)**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	(96)	-	-	-	-	(96)
3400 Other Funds Ltd	(144)	-	-	-	-	(144)
All Funds	(240)	-	-	-	-	(240)
3220 Public Employees Retire Cont						
4400 Lottery Funds Ltd	(52,813)	-	-	-	-	(52,813)
3400 Other Funds Ltd	(82,121)	-	-	-	-	(82,121)

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
All Funds	(134,934)	-	-	-	-	(134,934)
3221 Pension Obligation Bond						
4400 Lottery Funds Ltd	20,222	20,222	-	-	-	-
3400 Other Funds Ltd	(51,374)	(6,466)	-	-	-	(44,908)
All Funds	(31,152)	13,756	-	-	-	(44,908)
3230 Social Security Taxes						
4400 Lottery Funds Ltd	(20,995)	96	-	-	-	(21,091)
3400 Other Funds Ltd	(32,773)	22	-	-	-	(32,795)
All Funds	(53,768)	118	-	-	-	(53,886)
3250 Workers Comp. Assess. (WCD)						
4400 Lottery Funds Ltd	(138)	-	-	-	-	(138)
3400 Other Funds Ltd	(216)	-	-	-	-	(216)
All Funds	(354)	-	-	-	-	(354)
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	(1,450)	204	-	-	-	(1,654)
3400 Other Funds Ltd	(2,754)	(182)	-	-	-	(2,572)
All Funds	(4,204)	22	-	-	-	(4,226)
3270 Flexible Benefits						
4400 Lottery Funds Ltd	(71,694)	-	-	-	-	(71,694)
3400 Other Funds Ltd	(111,474)	-	-	-	-	(111,474)
All Funds	(183,168)	-	-	-	-	(183,168)
OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	(126,964)	20,522	-	-	-	(147,486)

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3400 Other Funds Ltd	(280,856)	(6,626)	-	-	-	(274,230)
TOTAL OTHER PAYROLL EXPENSES	**($407,820)**	**$13,896**	-	-	-	**($421,716)**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
4400 Lottery Funds Ltd	28,848	28,848	-	-	-	-
PERSONAL SERVICES						
4400 Lottery Funds Ltd	(372,552)	50,630	-	-	-	(423,182)
3400 Other Funds Ltd	(709,252)	(6,334)	-	-	-	(702,918)
TOTAL PERSONAL SERVICES	**($1,081,804)**	**$44,296**	-	-	-	**($1,126,100)**
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	(20,664)	-	2,650	-	1,712	(25,026)
3400 Other Funds Ltd	(36,671)	-	1,362	-	880	(38,913)
All Funds	(57,335)	-	4,012	-	2,592	(63,939)
4125 Out of State Travel						
4400 Lottery Funds Ltd	227	-	138	-	89	-
4150 Employee Training						
4400 Lottery Funds Ltd	2,381	-	1,446	-	935	-
4175 Office Expenses						
4400 Lottery Funds Ltd	(9,248)	-	4,230	-	2,734	(16,212)
3400 Other Funds Ltd	(23,756)	-	883	-	570	(25,209)
All Funds	(33,004)	-	5,113	-	3,304	(41,421)

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
4200 Telecommunications						
4400 Lottery Funds Ltd	6,677	-	4,056	-	2,621	-
4250 Data Processing						
4400 Lottery Funds Ltd	(262)	-	10	-	6	(278)
3400 Other Funds Ltd	(409)	-	15	-	10	(434)
All Funds	(671)	-	25	-	16	(712)
4275 Publicity and Publications						
4400 Lottery Funds Ltd	(3,472)	-	402	-	261	(4,135)
3400 Other Funds Ltd	(6,058)	-	225	-	145	(6,428)
All Funds	(9,530)	-	627	-	406	(10,563)
4300 Professional Services						
4400 Lottery Funds Ltd	45,737	-	25,601	-	19,221	915
3400 Other Funds Ltd	(59,554)	-	2,220	-	1,668	(63,442)
6400 Federal Funds Ltd	8,483	-	-	-	8,483	-
All Funds	(5,334)	-	27,821	-	29,372	(62,527)
4315 IT Professional Services						
4400 Lottery Funds Ltd	173	-	173	-	-	-
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	(3,835)	-	325	-	210	(4,370)
3400 Other Funds Ltd	(6,402)	-	238	-	154	(6,794)
All Funds	(10,237)	-	563	-	364	(11,164)
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	43	-	86	-	58	(101)

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3400 Other Funds Ltd	(155)	-	-	-	4	(159)
All Funds	(112)	-	86	-	62	(260)
4425 Facilities Rental and Taxes						
4400 Lottery Funds Ltd	1,612	-	979	-	633	-
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	1,318	-	801	-	517	-
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	2,741	-	1,665	-	1,076	-
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	474,931	-	151,617	(20,684)	364,118	(20,120)
3400 Other Funds Ltd	(2,039,509)	-	282,864	(2,344,348)	59,763	(37,788)
6400 Federal Funds Ltd	(2,976,009)	-	-	(3,006,898)	30,889	-
All Funds	(4,540,587)	-	434,481	(5,371,930)	454,770	(57,908)
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	118,275	-	75,703	-	48,921	(6,349)
3400 Other Funds Ltd	(9,303)	-	345	-	223	(9,871)
All Funds	108,972	-	76,048	-	49,144	(16,220)
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	4,254	-	2,584	-	1,670	-
4715 IT Expendable Property						
4400 Lottery Funds Ltd	3,118	-	1,894	-	1,224	-
SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	624,006	-	274,360	(20,684)	446,006	(75,676)

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3400 Other Funds Ltd	(2,181,817)	-	288,152	(2,344,348)	63,417	(189,038)
6400 Federal Funds Ltd	(2,967,526)	-	-	(3,006,898)	39,372	-
TOTAL SERVICES & SUPPLIES	**($4,525,337)**	**-**	**$562,512**	**($5,371,930)**	**$548,795**	**($264,714)**
EXPENDITURES						
4400 Lottery Funds Ltd	251,454	50,630	274,360	(20,684)	446,006	(498,858)
3400 Other Funds Ltd	(2,891,069)	(6,334)	288,152	(2,344,348)	63,417	(891,956)
6400 Federal Funds Ltd	(2,967,526)	-	-	(3,006,898)	39,372	-
TOTAL EXPENDITURES	**($5,607,141)**	**$44,296**	**$562,512**	**($5,371,930)**	**$548,795**	**($1,390,814)**
ENDING BALANCE						
4400 Lottery Funds Ltd	(251,454)	(50,630)	(274,360)	20,684	(446,006)	498,858
3400 Other Funds Ltd	2,891,069	6,334	(288,152)	2,344,348	(63,417)	891,956
6400 Federal Funds Ltd	2,967,526	-	-	3,006,898	(39,372)	-
TOTAL ENDING BALANCE	**$5,607,141**	**($44,296)**	**($562,512)**	**$5,371,930**	**($548,795)**	**$1,390,814**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	(6)	-	-	-	-	(6)
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	(5.50)	-	-	-	-	(5.50)

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
TRANSFERS OUT						
2629 Tsfr To Forestry, Dept of						
4400 Lottery Funds Ltd	(48,236)	-	-	-	-	-
3400 Other Funds Ltd	(76,638)	-	-	-	-	-
All Funds	(124,874)	-	-	-	-	-
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	(48,236)	-	-	-	-	-
3400 Other Funds Ltd	(76,638)	-	-	-	-	-
TOTAL AVAILABLE REVENUES	($124,874)	-	-	-	-	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	136,846	-	-	-	-	-
3400 Other Funds Ltd	212,786	-	-	-	-	-
All Funds	349,632	-	-	-	-	-
3160 Temporary Appointments						
4400 Lottery Funds Ltd	12,587	5,193	-	-	-	-
3400 Other Funds Ltd	19,571	8,076	-	-	-	-
All Funds	32,158	13,269	-	-	-	-
3170 Overtime Payments						
4400 Lottery Funds Ltd	3,022	4,587	-	-	-	-
3400 Other Funds Ltd	4,698	7,132	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
All Funds	7,720	11,719	-	-	-	-
3180 Shift Differential						
4400 Lottery Funds Ltd	2,082	2,082	-	-	-	-
3400 Other Funds Ltd	3,237	3,237	-	-	-	-
All Funds	5,319	5,319	-	-	-	-
3190 All Other Differential						
4400 Lottery Funds Ltd	111	111	-	-	-	-
3400 Other Funds Ltd	173	173	-	-	-	-
All Funds	284	284	-	-	-	-
SALARIES & WAGES						
4400 Lottery Funds Ltd	154,648	11,973	-	-	-	-
3400 Other Funds Ltd	240,465	18,618	-	-	-	-
TOTAL SALARIES & WAGES	**$395,113**	**$30,591**	-	-	-	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	32	-	-	-	-	-
3400 Other Funds Ltd	48	-	-	-	-	-
All Funds	80	-	-	-	-	-
3220 Public Employees Retire Cont						
4400 Lottery Funds Ltd	28,029	1,338	-	-	-	-
3400 Other Funds Ltd	43,582	2,080	-	-	-	-
All Funds	71,611	3,418	-	-	-	-
3221 Pension Obligation Bond						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
4400 Lottery Funds Ltd	604,037	630,121	-	-	-	-
3400 Other Funds Ltd	(438,275)	(481,757)	-	-	-	-
6400 Federal Funds Ltd	(267)	(267)	-	-	-	-
All Funds	165,495	148,097	-	-	-	-
3230 Social Security Taxes						
4400 Lottery Funds Ltd	11,830	915	-	-	-	-
3400 Other Funds Ltd	18,395	1,424	-	-	-	-
All Funds	30,225	2,339	-	-	-	-
3240 Unemployment Assessments						
4400 Lottery Funds Ltd	12,636	12,636	-	-	-	-
3400 Other Funds Ltd	19,649	19,649	-	-	-	-
All Funds	32,285	32,285	-	-	-	-
3250 Workers Comp. Assess. (WCD)						
4400 Lottery Funds Ltd	46	-	-	-	-	-
3400 Other Funds Ltd	72	-	-	-	-	-
All Funds	118	-	-	-	-	-
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	(1,651)	(2,018)	-	-	-	-
3400 Other Funds Ltd	(2,549)	(3,120)	-	-	-	-
All Funds	(4,200)	(5,138)	-	-	-	-
3270 Flexible Benefits						
4400 Lottery Funds Ltd	23,898	-	-	-	-	-
3400 Other Funds Ltd	37,158	-	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
All Funds	61,056	-	-	-	-	-
OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	678,857	642,992	-	-	-	-
3400 Other Funds Ltd	(321,920)	(461,724)	-	-	-	-
6400 Federal Funds Ltd	(267)	(267)	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$356,670**	**$181,001**	-	-	-	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
4400 Lottery Funds Ltd	(172,653)	(172,653)	-	-	-	-
3400 Other Funds Ltd	(83,615)	(83,615)	-	-	-	-
All Funds	(256,268)	(256,268)	-	-	-	-
PERSONAL SERVICES						
4400 Lottery Funds Ltd	660,852	482,312	-	-	-	-
3400 Other Funds Ltd	(165,070)	(526,721)	-	-	-	-
6400 Federal Funds Ltd	(267)	(267)	-	-	-	-
TOTAL PERSONAL SERVICES	**$495,515**	**($44,676)**	-	-	-	-
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	55,916	-	37,507	-	3,662	-
3400 Other Funds Ltd	56,414	-	32,586	-	6,948	-
All Funds	112,330	-	70,093	-	10,610	-
4125 Out of State Travel						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
4400 Lottery Funds Ltd	1,378	-	1,260	-	118	-
3400 Other Funds Ltd	1,186	-	979	-	207	-
All Funds	2,564	-	2,239	-	325	-
4150 Employee Training						
4400 Lottery Funds Ltd	15,089	-	16,494	-	1,599	-
3400 Other Funds Ltd	16,301	-	13,461	-	2,840	-
All Funds	31,390	-	29,955	-	4,439	-
4175 Office Expenses						
4400 Lottery Funds Ltd	34,370	-	24,770	-	7,303	-
3400 Other Funds Ltd	150,808	-	120,671	-	25,427	-
All Funds	185,178	-	145,441	-	32,730	-
4200 Telecommunications						
4400 Lottery Funds Ltd	52,874	-	48,920	-	4,597	-
3400 Other Funds Ltd	45,145	-	38,108	-	8,038	-
All Funds	98,019	-	87,028	-	12,635	-
4250 Data Processing						
4400 Lottery Funds Ltd	232	-	-	-	9	-
3400 Other Funds Ltd	362	-	-	-	14	-
All Funds	594	-	-	-	23	-
4275 Publicity and Publications						
4400 Lottery Funds Ltd	18,458	-	13,109	-	1,254	-
3400 Other Funds Ltd	30,811	-	20,195	-	4,261	-
All Funds	49,269	-	33,304	-	5,515	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
4300 Professional Services						
4400 Lottery Funds Ltd	10,617	-	38,413	-	11,032	-
3400 Other Funds Ltd	117,983	-	92,585	-	20,910	-
6400 Federal Funds Ltd	17,450	-	-	-	17,450	-
All Funds	146,050	-	130,998	-	49,392	-
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	5,172	-	733	-	69	-
3400 Other Funds Ltd	7,483	-	569	-	120	-
All Funds	12,655	-	1,302	-	189	-
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	501	-	366	-	34	-
3400 Other Funds Ltd	504	-	285	-	60	-
All Funds	1,005	-	651	-	94	-
4425 Facilities Rental and Taxes						
4400 Lottery Funds Ltd	4,752	-	4,345	-	407	-
3400 Other Funds Ltd	7,926	-	6,545	-	1,381	-
All Funds	12,678	-	10,890	-	1,788	-
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	138,364	-	70,710	-	29,064	38,746
3400 Other Funds Ltd	383,379	-	293,156	-	39,250	51,216
All Funds	521,743	-	363,866	-	68,314	89,962
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	133,062	-	103,891	-	29,171	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3400 Other Funds Ltd	370,886	-	320,490	-	50,396	-
6400 Federal Funds Ltd	2,779	-	-	-	2,779	-
All Funds	506,727	-	424,381	-	82,346	-
4500 Food and Kitchen Supplies						
4400 Lottery Funds Ltd	18,069	-	16,520	-	1,549	-
3400 Other Funds Ltd	15,553	-	12,844	-	2,709	-
All Funds	33,622	-	29,364	-	4,258	-
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	80,807	-	67,658	-	25,790	-
3400 Other Funds Ltd	633,554	-	564,372	-	81,644	-
6400 Federal Funds Ltd	25,283	-	-	-	25,283	-
All Funds	739,644	-	632,030	-	132,717	-
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	66,754	-	52,187	-	9,719	-
3400 Other Funds Ltd	592,593	-	513,011	-	72,044	-
All Funds	659,347	-	565,198	-	81,763	-
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	15,637	-	14,297	-	1,340	-
3400 Other Funds Ltd	25,380	-	20,959	-	4,421	-
All Funds	41,017	-	35,256	-	5,761	-
SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	652,052	-	511,180	-	126,717	38,746
3400 Other Funds Ltd	2,456,268	-	2,050,816	-	320,670	51,216

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
6400 Federal Funds Ltd	45,512	-	-	-	45,512	-
TOTAL SERVICES & SUPPLIES	**$3,153,832**	-	**$2,561,996**	-	**$492,899**	**$89,962**
CAPITAL OUTLAY						
5350 Industrial and Heavy Equipment						
4400 Lottery Funds Ltd	13,159	-	-	-	13,159	-
3400 Other Funds Ltd	22,465	-	-	-	22,465	-
All Funds	35,624	-	-	-	35,624	-
5450 Agricultural Equip. and Mach.						
4400 Lottery Funds Ltd	3,521	-	-	-	3,521	-
3400 Other Funds Ltd	4,645	-	-	-	4,645	-
All Funds	8,166	-	-	-	8,166	-
5650 Land and Improvements						
4400 Lottery Funds Ltd	11,512	-	-	-	11,512	-
3400 Other Funds Ltd	20,284	-	-	-	20,284	-
All Funds	31,796	-	-	-	31,796	-
5700 Building Structures						
4400 Lottery Funds Ltd	5,953	-	-	-	5,953	-
3400 Other Funds Ltd	11,457	-	-	-	11,457	-
All Funds	17,410	-	-	-	17,410	-
5900 Other Capital Outlay						
4400 Lottery Funds Ltd	2,855	-	-	-	2,855	-
3400 Other Funds Ltd	5,485	-	-	-	5,485	-
All Funds	8,340	-	-	-	8,340	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
CAPITAL OUTLAY						
4400 Lottery Funds Ltd	37,000	-	-	-	37,000	-
3400 Other Funds Ltd	64,336	-	-	-	64,336	-
TOTAL CAPITAL OUTLAY	**$101,336**	-	-	-	**$101,336**	-
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	107	-	-	-	107	-
6629 Spc Pmt to Forestry, Dept of						
4400 Lottery Funds Ltd	(42,437)	-	4,781	-	1,018	-
3400 Other Funds Ltd	(67,315)	-	7,707	-	1,616	-
All Funds	(109,752)	-	12,488	-	2,634	-
6635 Spc Pmt to Fish/Wildlife, Dept of						
3400 Other Funds Ltd	(500,000)	-	-	(500,000)	-	-
SPECIAL PAYMENTS						
4400 Lottery Funds Ltd	(42,437)	-	4,781	-	1,018	-
3400 Other Funds Ltd	(567,208)	-	7,707	(500,000)	1,723	-
TOTAL SPECIAL PAYMENTS	**($609,645)**	-	**$12,488**	**($500,000)**	**$2,741**	-
EXPENDITURES						
4400 Lottery Funds Ltd	1,307,467	482,312	515,961	-	164,735	38,746
3400 Other Funds Ltd	1,788,326	(526,721)	2,058,523	(500,000)	386,729	51,216
6400 Federal Funds Ltd	45,245	(267)	-	-	45,512	-
TOTAL EXPENDITURES	**$3,141,038**	**($44,676)**	**$2,574,484**	**($500,000)**	**$596,976**	**$89,962**

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
ENDING BALANCE						
4400 Lottery Funds Ltd	(1,355,703)	(482,312)	(515,961)	-	(164,735)	(38,746)
3400 Other Funds Ltd	(1,864,964)	526,721	(2,058,523)	500,000	(386,729)	(51,216)
6400 Federal Funds Ltd	(45,245)	267	-	-	(45,512)	-
TOTAL ENDING BALANCE	**($3,265,912)**	**$44,676**	**($2,574,484)**	**$500,000**	**($596,976)**	**($89,962)**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	2	-	-	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	1.50	-	-	-	-	-

Description	Pkg: 060 Technical Adjustments Priority: 00					
TRANSFERS OUT						
2629 Tsfr To Forestry, Dept of						
4400 Lottery Funds Ltd	(48,236)					
3400 Other Funds Ltd	(76,638)					
All Funds	(124,874)					
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	(48,236)					
3400 Other Funds Ltd	(76,638)					
TOTAL AVAILABLE REVENUES	**($124,874)**					
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	136,846					
3400 Other Funds Ltd	212,786					
All Funds	349,632					
3160 Temporary Appointments						
4400 Lottery Funds Ltd	7,394					
3400 Other Funds Ltd	11,495					
All Funds	18,889					
3170 Overtime Payments						
4400 Lottery Funds Ltd	(1,565)					
3400 Other Funds Ltd	(2,434)					

Description	Pkg: 060 Technical Adjustments Priority: 00					
All Funds	(3,999)					
SALARIES & WAGES						
4400 Lottery Funds Ltd	142,675					
3400 Other Funds Ltd	221,847					
TOTAL SALARIES & WAGES	**$364,522**					
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	32					
3400 Other Funds Ltd	48					
All Funds	80					
3220 Public Employees Retire Cont						
4400 Lottery Funds Ltd	26,691					
3400 Other Funds Ltd	41,502					
All Funds	68,193					
3221 Pension Obligation Bond						
4400 Lottery Funds Ltd	(26,084)					
3400 Other Funds Ltd	43,482					
All Funds	17,398					
3230 Social Security Taxes						
4400 Lottery Funds Ltd	10,915					
3400 Other Funds Ltd	16,971					
All Funds	27,886					
3250 Workers Comp. Assess. (WCD)						

Description	Pkg: 060 Technical Adjustments Priority: 00					
4400 Lottery Funds Ltd	46					
3400 Other Funds Ltd	72					
All Funds	118					
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	367					
3400 Other Funds Ltd	571					
All Funds	938					
3270 Flexible Benefits						
4400 Lottery Funds Ltd	23,898					
3400 Other Funds Ltd	37,158					
All Funds	61,056					
OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	35,865					
3400 Other Funds Ltd	139,804					
TOTAL OTHER PAYROLL EXPENSES	**$175,669**					
PERSONAL SERVICES						
4400 Lottery Funds Ltd	178,540					
3400 Other Funds Ltd	361,651					
TOTAL PERSONAL SERVICES	**$540,191**					
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	14,747					

Description	Pkg: 060 Technical Adjustments Priority: 00					
3400 Other Funds Ltd	16,880					
All Funds	31,627					
4150 Employee Training						
4400 Lottery Funds Ltd	(3,004)					
4175 Office Expenses						
4400 Lottery Funds Ltd	2,297					
3400 Other Funds Ltd	4,710					
All Funds	7,007					
4200 Telecommunications						
4400 Lottery Funds Ltd	(643)					
3400 Other Funds Ltd	(1,001)					
All Funds	(1,644)					
4250 Data Processing						
4400 Lottery Funds Ltd	223					
3400 Other Funds Ltd	348					
All Funds	571					
4275 Publicity and Publications						
4400 Lottery Funds Ltd	4,095					
3400 Other Funds Ltd	6,355					
All Funds	10,450					
4300 Professional Services						
4400 Lottery Funds Ltd	(38,828)					
3400 Other Funds Ltd	4,488					

Description	Pkg: 060 Technical Adjustments Priority: 00					
All Funds	(34,340)					
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	4,370					
3400 Other Funds Ltd	6,794					
All Funds	11,164					
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	101					
3400 Other Funds Ltd	159					
All Funds	260					
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	(156)					
3400 Other Funds Ltd	(243)					
All Funds	(399)					
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	(12,641)					
3400 Other Funds Ltd	(12,462)					
All Funds	(25,103)					
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	4,848					
3400 Other Funds Ltd	7,538					
All Funds	12,386					
SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	(24,591)					

Description	Pkg: 060 Technical Adjustments Priority: 00					
3400 Other Funds Ltd	33,566					
TOTAL SERVICES & SUPPLIES	**$8,975**					
SPECIAL PAYMENTS						
6629 Spc Pmt to Forestry, Dept of						
4400 Lottery Funds Ltd	(48,236)					
3400 Other Funds Ltd	(76,638)					
All Funds	(124,874)					
EXPENDITURES						
4400 Lottery Funds Ltd	105,713					
3400 Other Funds Ltd	318,579					
TOTAL EXPENDITURES	**$424,292**					
ENDING BALANCE						
4400 Lottery Funds Ltd	(153,949)					
3400 Other Funds Ltd	(395,217)					
TOTAL ENDING BALANCE	**($549,166)**					
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	2					
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	1.50					

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
TRANSFERS OUT						
2257 Tsfr To Police, Dept of State						
3400 Other Funds Ltd	(590,337)	-	-	-	-	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	(590,337)	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**($590,337)**	-	-	-	-	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3160 Temporary Appointments						
4400 Lottery Funds Ltd	684	476	-	-	-	-
3400 Other Funds Ltd	323	-	-	-	-	-
All Funds	1,007	476	-	-	-	-
3170 Overtime Payments						
4400 Lottery Funds Ltd	599	77	-	-	-	-
3400 Other Funds Ltd	903	91	-	-	-	-
6400 Federal Funds Ltd	18	18	-	-	-	-
All Funds	1,520	186	-	-	-	-
SALARIES & WAGES						
4400 Lottery Funds Ltd	1,283	553	-	-	-	-
3400 Other Funds Ltd	1,226	91	-	-	-	-
6400 Federal Funds Ltd	18	18	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
TOTAL SALARIES & WAGES	$2,527	$662	-	-	-	-
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
4400 Lottery Funds Ltd	118	15	-	-	-	-
3400 Other Funds Ltd	178	18	-	-	-	-
6400 Federal Funds Ltd	4	4	-	-	-	-
All Funds	300	37	-	-	-	-
3221 Pension Obligation Bond						
4400 Lottery Funds Ltd	12,262	3,567	-	-	-	-
3400 Other Funds Ltd	19,439	18,964	-	-	-	-
6400 Federal Funds Ltd	2,805	2,805	-	-	-	-
All Funds	34,506	25,336	-	-	-	-
3230 Social Security Taxes						
4400 Lottery Funds Ltd	98	42	-	-	-	-
3400 Other Funds Ltd	94	7	-	-	-	-
6400 Federal Funds Ltd	1	1	-	-	-	-
All Funds	193	50	-	-	-	-
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	(604)	(609)	-	-	-	-
3400 Other Funds Ltd	722	715	-	-	-	-
All Funds	118	106	-	-	-	-
OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	11,874	3,015	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3400 Other Funds Ltd	20,433	19,704	-	-	-	-
6400 Federal Funds Ltd	2,810	2,810	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$35,117**	**$25,529**	-	-	-	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
4400 Lottery Funds Ltd	8,470	8,470	-	-	-	-
3400 Other Funds Ltd	(8,354)	(8,354)	-	-	-	-
All Funds	116	116	-	-	-	-
PERSONAL SERVICES						
4400 Lottery Funds Ltd	21,627	12,038	-	-	-	-
3400 Other Funds Ltd	13,305	11,441	-	-	-	-
6400 Federal Funds Ltd	2,828	2,828	-	-	-	-
TOTAL PERSONAL SERVICES	**$37,760**	**$26,307**	-	-	-	-
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	3,714	-	-	-	288	-
3400 Other Funds Ltd	8,750	-	-	-	1,406	-
6400 Federal Funds Ltd	(38,699)	-	-	(40,000)	1,301	-
All Funds	(26,235)	-	-	(40,000)	2,995	-
4125 Out of State Travel						
4400 Lottery Funds Ltd	38	-	-	-	38	-
6400 Federal Funds Ltd	439	-	-	-	439	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
All Funds	477	-	-	-	477	-
4150 Employee Training						
4400 Lottery Funds Ltd	1,104	-	-	-	102	-
3400 Other Funds Ltd	267	-	-	-	267	-
6400 Federal Funds Ltd	(7,485)	-	-	(8,000)	515	-
All Funds	(6,114)	-	-	(8,000)	884	-
4175 Office Expenses						
4400 Lottery Funds Ltd	4,785	-	-	-	147	-
3400 Other Funds Ltd	7,393	-	-	-	560	-
6400 Federal Funds Ltd	(13,575)	-	-	(15,000)	1,425	-
All Funds	(1,397)	-	-	(15,000)	2,132	-
4200 Telecommunications						
4400 Lottery Funds Ltd	215	-	-	-	-	-
3400 Other Funds Ltd	630	-	-	-	296	-
6400 Federal Funds Ltd	74	-	-	-	74	-
All Funds	919	-	-	-	370	-
4250 Data Processing						
4400 Lottery Funds Ltd	21	-	-	-	3	-
3400 Other Funds Ltd	41	-	-	-	12	-
6400 Federal Funds Ltd	489	-	-	-	489	-
All Funds	551	-	-	-	504	-
4275 Publicity and Publications						
4400 Lottery Funds Ltd	146	-	-	-	132	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3400 Other Funds Ltd	501	-	-	-	476	-
6400 Federal Funds Ltd	148	-	-	-	148	-
All Funds	795	-	-	-	756	-
4300 Professional Services						
4400 Lottery Funds Ltd	12,928	-	-	-	290	-
3400 Other Funds Ltd	36,753	-	-	-	17,102	-
6400 Federal Funds Ltd	(4,040)	-	-	(11,888)	7,848	-
All Funds	45,641	-	-	(11,888)	25,240	-
4315 IT Professional Services						
3400 Other Funds Ltd	12,566	-	-	-	12,566	-
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	8	-	-	-	8	-
3400 Other Funds Ltd	26	-	-	-	26	-
6400 Federal Funds Ltd	183	-	-	-	183	-
All Funds	217	-	-	-	217	-
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	2	-	-	-	2	-
6400 Federal Funds Ltd	22	-	-	-	22	-
All Funds	24	-	-	-	24	-
4425 Facilities Rental and Taxes						
6400 Federal Funds Ltd	322	-	-	-	322	-
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	93	-	-	-	41	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-In Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3400 Other Funds Ltd	438	-	-	-	357	-
6400 Federal Funds Ltd	41	-	-	-	41	-
All Funds	572	-	-	-	439	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	138	-	-	-	138	-
6400 Federal Funds Ltd	509	-	-	-	509	-
All Funds	647	-	-	-	647	-
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	11,649	-	-	-	729	-
3400 Other Funds Ltd	35,137	-	-	-	18,387	-
6400 Federal Funds Ltd	24,635	-	-	-	24,635	-
All Funds	71,421	-	-	-	43,751	-
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	1,070	-	-	-	570	-
3400 Other Funds Ltd	961	-	-	-	183	-
6400 Federal Funds Ltd	126	-	-	-	126	-
All Funds	2,157	-	-	-	879	-
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	288	-	-	-	288	-
3400 Other Funds Ltd	37	-	-	-	37	-
6400 Federal Funds Ltd	574	-	-	-	574	-
All Funds	899	-	-	-	899	-
SERVICES & SUPPLIES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
4400 Lottery Funds Ltd	36,061	-	-	-	2,638	-
3400 Other Funds Ltd	103,638	-	-	-	51,813	-
6400 Federal Funds Ltd	(36,237)	-	-	(74,888)	38,651	-
TOTAL SERVICES & SUPPLIES	**$103,462**	-	-	**($74,888)**	**$93,102**	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
4400 Lottery Funds Ltd	53,014	-	-	-	53,014	-
3400 Other Funds Ltd	2,707	-	-	-	2,707	-
6400 Federal Funds Ltd	(1,610,804)	-	-	(1,640,000)	29,196	-
All Funds	(1,555,083)	-	-	(1,640,000)	84,917	-
6020 Dist to Counties						
4400 Lottery Funds Ltd	172,998	-	117,252	-	55,746	-
3400 Other Funds Ltd	204,594	-	167,120	-	37,474	-
6400 Federal Funds Ltd	(1,331,874)	-	-	(1,360,000)	28,126	-
All Funds	(954,282)	-	284,372	(1,360,000)	121,346	-
6025 Dist to Other Gov Unit						
4400 Lottery Funds Ltd	237,520	-	204,800	-	32,720	-
3400 Other Funds Ltd	374,762	-	204,800	-	169,962	-
6400 Federal Funds Ltd	(896,854)	-	38,576	(939,422)	3,992	-
All Funds	(284,572)	-	448,176	(939,422)	206,674	-
6030 Dist to Non-Gov Units						
4400 Lottery Funds Ltd	8,525	-	-	-	8,525	-
3400 Other Funds Ltd	137,897	-	127,105	-	10,792	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
6400 Federal Funds Ltd	(9,721)	-	-	(9,874)	153	-
All Funds	136,701	-	127,105	(9,874)	19,470	-
6035 Dist to Individuals						
6400 Federal Funds Ltd	(62,007)	-	-	(63,041)	1,034	-
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	(491,647)	-	-	-	11,800	86,890
SPECIAL PAYMENTS						
4400 Lottery Funds Ltd	472,057	-	322,052	-	150,005	-
3400 Other Funds Ltd	228,313	-	499,025	-	232,735	86,890
6400 Federal Funds Ltd	(3,911,260)	-	38,576	(4,012,337)	62,501	-
TOTAL SPECIAL PAYMENTS	**($3,210,890)**	**-**	**$859,653**	**($4,012,337)**	**$445,241**	**$86,890**
EXPENDITURES						
4400 Lottery Funds Ltd	529,745	12,038	322,052	-	152,643	-
3400 Other Funds Ltd	345,256	11,441	499,025	-	284,548	86,890
6400 Federal Funds Ltd	(3,944,669)	2,828	38,576	(4,087,225)	101,152	-
TOTAL EXPENDITURES	**($3,069,668)**	**$26,307**	**$859,653**	**($4,087,225)**	**$538,343**	**$86,890**
ENDING BALANCE						
4400 Lottery Funds Ltd	(529,745)	(12,038)	(322,052)	-	(152,643)	-
3400 Other Funds Ltd	(935,593)	(11,441)	(499,025)	-	(284,548)	(86,890)
6400 Federal Funds Ltd	3,944,669	(2,828)	(38,576)	4,087,225	(101,152)	-
TOTAL ENDING BALANCE	**$2,479,331**	**($26,307)**	**($859,653)**	**$4,087,225**	**($538,343)**	**($86,890)**

Description	Pkg: 060 Technical Adjustments Priority: 00					
TRANSFERS OUT						
2257 Tsfr To Police, Dept of State						
3400 Other Funds Ltd	(590,337)					
AVAILABLE REVENUES						
3400 Other Funds Ltd	(590,337)					
TOTAL AVAILABLE REVENUES	($590,337)					
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3160 Temporary Appointments						
4400 Lottery Funds Ltd	208					
3400 Other Funds Ltd	323					
All Funds	531					
3170 Overtime Payments						
4400 Lottery Funds Ltd	522					
3400 Other Funds Ltd	812					
All Funds	1,334					
SALARIES & WAGES						
4400 Lottery Funds Ltd	730					
3400 Other Funds Ltd	1,135					
TOTAL SALARIES & WAGES	$1,865					
OTHER PAYROLL EXPENSES						

Description	Pkg: 060 Technical Adjustments Priority: 00					
3220 Public Employees Retire Cont						
4400 Lottery Funds Ltd	103					
3400 Other Funds Ltd	160					
All Funds	263					
3221 Pension Obligation Bond						
4400 Lottery Funds Ltd	8,695					
3400 Other Funds Ltd	475					
All Funds	9,170					
3230 Social Security Taxes						
4400 Lottery Funds Ltd	56					
3400 Other Funds Ltd	87					
All Funds	143					
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	5					
3400 Other Funds Ltd	7					
All Funds	12					
OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	8,859					
3400 Other Funds Ltd	729					
TOTAL OTHER PAYROLL EXPENSES	**$9,588**					
PERSONAL SERVICES						
4400 Lottery Funds Ltd	9,589					
3400 Other Funds Ltd	1,864					

Description	Pkg: 060 Technical Adjustments Priority: 00					
TOTAL PERSONAL SERVICES	**$11,453**					
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	3,426					
3400 Other Funds Ltd	7,344					
All Funds	10,770					
4150 Employee Training						
4400 Lottery Funds Ltd	1,002					
4175 Office Expenses						
4400 Lottery Funds Ltd	4,638					
3400 Other Funds Ltd	6,833					
All Funds	11,471					
4200 Telecommunications						
4400 Lottery Funds Ltd	215					
3400 Other Funds Ltd	334					
All Funds	549					
4250 Data Processing						
4400 Lottery Funds Ltd	18					
3400 Other Funds Ltd	29					
All Funds	47					
4275 Publicity and Publications						
4400 Lottery Funds Ltd	14					
3400 Other Funds Ltd	25					

Description	Pkg: 060 Technical Adjustments Priority: 00					
All Funds	39					
4300 Professional Services						
4400 Lottery Funds Ltd	12,638					
3400 Other Funds Ltd	19,651					
All Funds	32,289					
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	52					
3400 Other Funds Ltd	81					
All Funds	133					
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	10,920					
3400 Other Funds Ltd	16,750					
All Funds	27,670					
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	500					
3400 Other Funds Ltd	778					
All Funds	1,278					
SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	33,423					
3400 Other Funds Ltd	51,825					
TOTAL SERVICES & SUPPLIES	**$85,248**					
SPECIAL PAYMENTS						
6257 Spc Pmt to Police, Dept of State						

Description	Pkg: 060 Technical Adjustments Priority: 00					
3400 Other Funds Ltd	(590,337)					
EXPENDITURES						
4400 Lottery Funds Ltd	43,012					
3400 Other Funds Ltd	(536,648)					
TOTAL EXPENDITURES	**($493,636)**					
ENDING BALANCE						
4400 Lottery Funds Ltd	(43,012)					
3400 Other Funds Ltd	(53,689)					
TOTAL ENDING BALANCE	**($96,701)**					

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	130,834	-	-	-	130,834	
3400 Other Funds Ltd	203,438	-	-	-	203,438	
All Funds	334,272	-	-	-	334,272	
3160 Temporary Appointments						
4400 Lottery Funds Ltd	11,313	11,313	-	-	-	
3400 Other Funds Ltd	35,380	35,380	-	-	-	
All Funds	46,693	46,693	-	-	-	
3170 Overtime Payments						
4400 Lottery Funds Ltd	253	253	-	-	-	
3400 Other Funds Ltd	2,809	2,809	-	-	-	
All Funds	3,062	3,062	-	-	-	
3180 Shift Differential						
4400 Lottery Funds Ltd	12	12	-	-	-	
3400 Other Funds Ltd	121	121	-	-	-	
All Funds	133	133	-	-	-	
3190 All Other Differential						
3400 Other Funds Ltd	1,315	1,315	-	-	-	
SALARIES & WAGES						
4400 Lottery Funds Ltd	142,412	11,578	-	-	130,834	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	243,063	39,625	-	-	203,438	
TOTAL SALARIES & WAGES	**$385,475**	**$51,203**	-	-	**$334,272**	
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	64	-	-	-	64	
3400 Other Funds Ltd	96	-	-	-	96	
All Funds	160	-	-	-	160	
3220 Public Employees Retire Cont						
4400 Lottery Funds Ltd	25,865	52	-	-	25,813	
3400 Other Funds Ltd	40,976	837	-	-	40,139	
All Funds	66,841	889	-	-	65,952	
3221 Pension Obligation Bond						
4400 Lottery Funds Ltd	4,438	4,438	-	-	-	
3400 Other Funds Ltd	4,361	4,361	-	-	-	
All Funds	8,799	8,799	-	-	-	
3230 Social Security Taxes						
4400 Lottery Funds Ltd	10,894	885	-	-	10,009	
3400 Other Funds Ltd	18,595	3,032	-	-	15,563	
All Funds	29,489	3,917	-	-	25,572	
3240 Unemployment Assessments						
4400 Lottery Funds Ltd	321	321	-	-	-	
3400 Other Funds Ltd	405	405	-	-	-	
All Funds	726	726	-	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3250 Workers Comp. Assess. (WCD)						
4400 Lottery Funds Ltd	92	-	-	-	92	
3400 Other Funds Ltd	144	-	-	-	144	
All Funds	236	-	-	-	236	
3260 Mass Transit Tax						
4400 Lottery Funds Ltd	1,146	(128)	-	-	1,274	
3400 Other Funds Ltd	1,342	(639)	-	-	1,981	
All Funds	2,488	(767)	-	-	3,255	
3270 Flexible Benefits						
4400 Lottery Funds Ltd	47,796	-	-	-	47,796	
3400 Other Funds Ltd	74,316	-	-	-	74,316	
All Funds	122,112	-	-	-	122,112	
OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	90,616	5,568	-	-	85,048	
3400 Other Funds Ltd	140,235	7,996	-	-	132,239	
TOTAL OTHER PAYROLL EXPENSES	**$230,851**	**$13,564**	**-**	**-**	**$217,287**	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
4400 Lottery Funds Ltd	2,994	2,994	-	-	-	
3400 Other Funds Ltd	(2,762)	(2,762)	-	-	-	
All Funds	232	232	-	-	-	
PERSONAL SERVICES						
4400 Lottery Funds Ltd	236,022	20,140	-	-	215,882	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	380,536	44,859	-	-	335,677	
TOTAL PERSONAL SERVICES	**$616,558**	**$64,999**	-	-	**$551,559**	
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	102	-	-	102	-	
3400 Other Funds Ltd	374	-	-	374	-	
All Funds	476	-	-	476	-	
4125 Out of State Travel						
4400 Lottery Funds Ltd	365	-	-	365	-	
4150 Employee Training						
4400 Lottery Funds Ltd	403	-	-	403	-	
3400 Other Funds Ltd	47	-	-	47	-	
All Funds	450	-	-	450	-	
4175 Office Expenses						
4400 Lottery Funds Ltd	2,431	-	-	2,431	-	
3400 Other Funds Ltd	1,929	-	-	1,929	-	
All Funds	4,360	-	-	4,360	-	
4200 Telecommunications						
4400 Lottery Funds Ltd	884	-	-	884	-	
3400 Other Funds Ltd	1,103	-	-	1,103	-	
All Funds	1,987	-	-	1,987	-	
4250 Data Processing						
4400 Lottery Funds Ltd	109	-	-	109	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	895	-	-	895	-	
All Funds	1,004	-	-	1,004	-	
4275 Publicity and Publications						
4400 Lottery Funds Ltd	582	-	-	582	-	
3400 Other Funds Ltd	157,702	-	144,141	13,561	-	
All Funds	158,284	-	144,141	14,143	-	
4300 Professional Services						
4400 Lottery Funds Ltd	82,908	-	77,100	5,808	-	
3400 Other Funds Ltd	110,015	-	102,800	7,215	-	
All Funds	192,923	-	179,900	13,023	-	
4315 IT Professional Services						
4400 Lottery Funds Ltd	723	-	-	723	-	
4325 Attorney General						
4400 Lottery Funds Ltd	3,668	-	-	3,668	-	
3400 Other Funds Ltd	1,630	-	-	1,630	-	
All Funds	5,298	-	-	5,298	-	
4350 Dispute Resolution Services						
4400 Lottery Funds Ltd	8	-	-	8	-	
3400 Other Funds Ltd	6	-	-	6	-	
All Funds	14	-	-	14	-	
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	53	-	-	53	-	
4400 Dues and Subscriptions						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
4400 Lottery Funds Ltd	70	-	-	70	-	
3400 Other Funds Ltd	29	-	-	29	-	
All Funds	99	-	-	99	-	
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	13,773	-	-	13,773	-	
3400 Other Funds Ltd	23,159	-	-	23,159	-	
All Funds	36,932	-	-	36,932	-	
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	63,608	-	56,647	6,961	-	
3400 Other Funds Ltd	124,994	-	102,400	22,594	-	
All Funds	188,602	-	159,047	29,555	-	
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	1,309	-	-	1,309	-	
3400 Other Funds Ltd	143,486	-	102,400	41,086	-	
All Funds	144,795	-	102,400	42,395	-	
4650 Other Services and Supplies						
3400 Other Funds Ltd	60,588	-	-	60,588	-	
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	490	-	-	490	-	
3400 Other Funds Ltd	398	-	-	398	-	
All Funds	888	-	-	888	-	
4715 IT Expendable Property						
4400 Lottery Funds Ltd	197	-	-	197	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	324	-	-	324	-	
All Funds	521	-	-	521	-	
SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	171,683	-	133,747	37,936	-	
3400 Other Funds Ltd	626,679	-	451,741	174,938	-	
TOTAL SERVICES & SUPPLIES	**$798,362**	**-**	**$585,488**	**$212,874**	**-**	
CAPITAL OUTLAY						
5200 Technical Equipment						
3400 Other Funds Ltd	408	-	-	408	-	
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	254	-	-	254	-	
5700 Building Structures						
3400 Other Funds Ltd	408	-	-	408	-	
CAPITAL OUTLAY						
3400 Other Funds Ltd	1,070	-	-	1,070	-	
TOTAL CAPITAL OUTLAY	**$1,070**	**-**	**-**	**$1,070**	**-**	
EXPENDITURES						
4400 Lottery Funds Ltd	407,705	20,140	133,747	37,936	215,882	
3400 Other Funds Ltd	1,008,285	44,859	451,741	176,008	335,677	
TOTAL EXPENDITURES	**$1,415,990**	**$64,999**	**$585,488**	**$213,944**	**$551,559**	
ENDING BALANCE						
4400 Lottery Funds Ltd	(407,705)	(20,140)	(133,747)	(37,936)	(215,882)	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	(1,008,285)	(44,859)	(451,741)	(176,008)	(335,677)	
TOTAL ENDING BALANCE	**($1,415,990)**	**($64,999)**	**($585,488)**	**($213,944)**	**($551,559)**	
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	4	-	-	-	4	
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	4.00	-	-	-	4.00	

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 101 Park Operating Costs Priority: 01	Pkg: 102 Customer Service & Facility Maintenance Priority: 02	Pkg: 103 Community Recreation Grant Programs Priority: 03	Pkg: 104 Federal Funding for Oregon's Heritage Priority: 04
REVENUE CATEGORIES						
LICENSES AND FEES						
0255 Park User Fees						
3400 Other Funds Ltd	1,678,311	-	-	-	-	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	1,678,311	-	-	-	-	-
TOTAL AVAILABLE REVENUES	$1,678,311	-	-	-	-	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	(26,390)	-	-	-	-	-
3400 Other Funds Ltd	(129,439)	-	-	-	-	-
All Funds	(155,829)	-	-	-	-	-
3160 Temporary Appointments						
4400 Lottery Funds Ltd	50,001	-	-	-	-	-
3400 Other Funds Ltd	218,649	-	-	-	-	-
All Funds	268,650	-	-	-	-	-
SALARIES & WAGES						
4400 Lottery Funds Ltd	23,611	-	-	-	-	-
3400 Other Funds Ltd	89,210	-	-	-	-	-
TOTAL SALARIES & WAGES	$112,821	-	-	-	-	-

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 101 Park Operating Costs Priority: 01	Pkg: 102 Customer Service & Facility Maintenance Priority: 02	Pkg: 103 Community Recreation Grant Programs Priority: 03	Pkg: 104 Federal Funding for Oregon's Heritage Priority: 04
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	(26)	-	-	-	-	-
3400 Other Funds Ltd	(134)	-	-	-	-	-
All Funds	(160)	-	-	-	-	-
3220 Public Employees Retire Cont						
4400 Lottery Funds Ltd	(5,206)	-	-	-	-	-
3400 Other Funds Ltd	(25,538)	-	-	-	-	-
All Funds	(30,744)	-	-	-	-	-
3230 Social Security Taxes						
4400 Lottery Funds Ltd	1,807	-	-	-	-	-
3400 Other Funds Ltd	6,823	-	-	-	-	-
All Funds	8,630	-	-	-	-	-
3240 Unemployment Assessments						
4400 Lottery Funds Ltd	288,551	-	288,551	-	-	-
3400 Other Funds Ltd	448,677	-	448,677	-	-	-
All Funds	737,228	-	737,228	-	-	-
3250 Workers Comp. Assess. (WCD)						
4400 Lottery Funds Ltd	(38)	-	-	-	-	-
3400 Other Funds Ltd	(196)	-	-	-	-	-
All Funds	(234)	-	-	-	-	-
3270 Flexible Benefits						
4400 Lottery Funds Ltd	(20,148)	-	-	-	-	-

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 101 Park Operating Costs Priority: 01	Pkg: 102 Customer Service & Facility Maintenance Priority: 02	Pkg: 103 Community Recreation Grant Programs Priority: 03	Pkg: 104 Federal Funding for Oregon's Heritage Priority: 04
3400 Other Funds Ltd	(70,164)	-	-	-	-	-
All Funds	(90,312)	-	-	-	-	-
OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	264,940	-	288,551	-	-	-
3400 Other Funds Ltd	359,468	-	448,677	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$624,408**	-	**$737,228**	-	-	-
PERSONAL SERVICES						
4400 Lottery Funds Ltd	288,551	-	288,551	-	-	-
3400 Other Funds Ltd	448,678	-	448,677	-	-	-
TOTAL PERSONAL SERVICES	**$737,229**	-	**$737,228**	-	-	-
SERVICES & SUPPLIES						
4175 Office Expenses						
3400 Other Funds Ltd	30,000	-	-	-	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	(50,000)	(50,000)	-	-	-	-
4300 Professional Services						
4400 Lottery Funds Ltd	500,000	-	-	-	-	-
3400 Other Funds Ltd	550,000	-	-	-	-	-
All Funds	1,050,000	-	-	-	-	-
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	237,953	-	237,953	-	-	-
3400 Other Funds Ltd	387,809	-	387,809	-	-	-

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 101 Park Operating Costs Priority: 01	Pkg: 102 Customer Service & Facility Maintenance Priority: 02	Pkg: 103 Community Recreation Grant Programs Priority: 03	Pkg: 104 Federal Funding for Oregon's Heritage Priority: 04
All Funds	625,762	-	625,762	-	-	-
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	3,000,000	-	-	-	-	-
3400 Other Funds Ltd	270,410	(350,000)	-	35,000	-	-
All Funds	3,270,410	(350,000)	-	35,000	-	-
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	379,063	-	150,238	-	-	-
3400 Other Funds Ltd	797,828	(350,000)	550,828	40,000	-	-
All Funds	1,176,891	(350,000)	701,066	40,000	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	210,000	-	-	-	-	-
SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	4,117,016	-	388,191	-	-	-
3400 Other Funds Ltd	2,196,047	(750,000)	938,637	75,000	-	-
TOTAL SERVICES & SUPPLIES	**$6,313,063**	**($750,000)**	**$1,326,828**	**$75,000**	**-**	**-**
SPECIAL PAYMENTS						
6015 Dist to Cities						
6400 Federal Funds Ltd	624,873	-	-	-	542,200	82,673
6020 Dist to Counties						
6400 Federal Funds Ltd	584,223	-	-	-	542,200	42,023
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	800,000	-	-	-	-	-
6030 Dist to Non-Gov Units						

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 101 Park Operating Costs Priority: 01	Pkg: 102 Customer Service & Facility Maintenance Priority: 02	Pkg: 103 Community Recreation Grant Programs Priority: 03	Pkg: 104 Federal Funding for Oregon's Heritage Priority: 04
3400 Other Funds Ltd	70,000	-	-	-	-	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	870,000	-	-	-	-	-
6400 Federal Funds Ltd	1,209,096	-	-	-	1,084,400	124,696
TOTAL SPECIAL PAYMENTS	**$2,079,096**	-	-	-	**$1,084,400**	**$124,696**
EXPENDITURES						
4400 Lottery Funds Ltd	4,405,567	-	676,742	-	-	-
3400 Other Funds Ltd	3,514,725	(750,000)	1,387,314	75,000	-	-
6400 Federal Funds Ltd	1,209,096	-	-	-	1,084,400	124,696
TOTAL EXPENDITURES	**$9,129,388**	**($750,000)**	**$2,064,056**	**$75,000**	**$1,084,400**	**$124,696**
ENDING BALANCE						
4400 Lottery Funds Ltd	(4,405,567)	-	(676,742)	-	-	-
3400 Other Funds Ltd	(1,836,414)	750,000	(1,387,314)	(75,000)	-	-
6400 Federal Funds Ltd	(1,209,096)	-	-	-	(1,084,400)	(124,696)
TOTAL ENDING BALANCE	**($7,451,077)**	**$750,000**	**($2,064,056)**	**($75,000)**	**($1,084,400)**	**($124,696)**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	(8)	-	-	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	(1.98)	-	-	-	-	-

Description	Pkg: 105 State Fair Management Priority: 05	Pkg: 106 Oregon Heritage Programs Priority: 06	Pkg: 107 Pet Friendly Accommodations Priority: 07	Pkg: 108 Rate Adjustments Priority: 08	Pkg: 109 ATV Program Priority: 09	Pkg: 110 Invest in Facilities Maintenance Priority: 10
REVENUE CATEGORIES						
LICENSES AND FEES						
0255 Park User Fees						
3400 Other Funds Ltd	-	-	35,410	1,642,901	-	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	-	-	35,410	1,642,901	-	-
TOTAL AVAILABLE REVENUES	-	-	$35,410	$1,642,901	-	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	(26,390)	-	-	-	-	-
3400 Other Funds Ltd	(129,439)	-	-	-	-	-
All Funds	(155,829)	-	-	-	-	-
3160 Temporary Appointments						
4400 Lottery Funds Ltd	50,001	-	-	-	-	-
3400 Other Funds Ltd	218,649	-	-	-	-	-
All Funds	268,650	-	-	-	-	-
SALARIES & WAGES						
4400 Lottery Funds Ltd	23,611	-	-	-	-	-
3400 Other Funds Ltd	89,210	-	-	-	-	-
TOTAL SALARIES & WAGES	$112,821	-	-	-	-	-

Description	Pkg: 105 State Fair Management Priority: 05	Pkg: 106 Oregon Heritage Programs Priority: 06	Pkg: 107 Pet Friendly Accommodations Priority: 07	Pkg: 108 Rate Adjustments Priority: 08	Pkg: 109 ATV Program Priority: 09	Pkg: 110 Invest In Facilities Maintenance Priority: 10
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	(26)	-	-	-	-	-
3400 Other Funds Ltd	(134)	-	-	-	-	-
All Funds	(160)	-	-	-	-	-
3220 Public Employees Retire Cont						
4400 Lottery Funds Ltd	(5,206)	-	-	-	-	-
3400 Other Funds Ltd	(25,538)	-	-	-	-	-
All Funds	(30,744)	-	-	-	-	-
3230 Social Security Taxes						
4400 Lottery Funds Ltd	1,807	-	-	-	-	-
3400 Other Funds Ltd	6,823	-	-	-	-	-
All Funds	8,630	-	-	-	-	-
3250 Workers Comp. Assess. (WCD)						
4400 Lottery Funds Ltd	(38)	-	-	-	-	-
3400 Other Funds Ltd	(196)	-	-	-	-	-
All Funds	(234)	-	-	-	-	-
3270 Flexible Benefits						
4400 Lottery Funds Ltd	(20,148)	-	-	-	-	-
3400 Other Funds Ltd	(70,164)	-	-	-	-	-
All Funds	(90,312)	-	-	-	-	-
OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	(23,611)	-	-	-	-	-

Description	Pkg: 105 State Fair Management Priority: 05	Pkg: 106 Oregon Heritage Programs Priority: 06	Pkg: 107 Pet Friendly Accommodations Priority: 07	Pkg: 108 Rate Adjustments Priority: 08	Pkg: 109 ATV Program Priority: 09	Pkg: 110 Invest in Facilities Maintenance Priority: 10
3400 Other Funds Ltd	(89,209)	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**($112,820)**	-	-	-	-	-
PERSONAL SERVICES						
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	1	-	-	-	-	-
TOTAL PERSONAL SERVICES	**$1**	-	-	-	-	-
SERVICES & SUPPLIES						
4175 Office Expenses						
3400 Other Funds Ltd	-	-	-	30,000	-	-
4300 Professional Services						
4400 Lottery Funds Ltd	-	-	-	-	-	500,000
3400 Other Funds Ltd	-	50,000	-	500,000	-	-
All Funds	-	50,000	-	500,000	-	500,000
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	-	-	-	-	-	3,000,000
3400 Other Funds Ltd	-	-	35,410	550,000	-	-
All Funds	-	-	35,410	550,000	-	3,000,000
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	-	-	-	-	-	228,825
3400 Other Funds Ltd	-	157,000	-	400,000	-	-
All Funds	-	157,000	-	400,000	-	228,825
4650 Other Services and Supplies						

Description	Pkg: 105 State Fair Management Priority: 05	Pkg: 106 Oregon Heritage Programs Priority: 06	Pkg: 107 Pet Friendly Accommodations Priority: 07	Pkg: 108 Rate Adjustments Priority: 08	Pkg: 109 ATV Program Priority: 09	Pkg: 110 Invest in Facilities Maintenance Priority: 10
3400 Other Funds Ltd	-	50,000	-	160,000	-	-
SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	-	-	-	-	-	3,728,825
3400 Other Funds Ltd	-	257,000	35,410	1,640,000	-	-
TOTAL SERVICES & SUPPLIES	**-**	**$257,000**	**$35,410**	**$1,640,000**	**-**	**$3,728,825**
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	-	-	-	-	800,000	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	-	70,000	-	-	-	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	-	70,000	-	-	800,000	-
TOTAL SPECIAL PAYMENTS	**-**	**$70,000**	**-**	**-**	**$800,000**	**-**
EXPENDITURES						
4400 Lottery Funds Ltd	-	-	-	-	-	3,728,825
3400 Other Funds Ltd	1	327,000	35,410	1,640,000	800,000	-
TOTAL EXPENDITURES	**$1**	**$327,000**	**$35,410**	**$1,640,000**	**$800,000**	**$3,728,825**
ENDING BALANCE						
4400 Lottery Funds Ltd	-	-	-	-	-	(3,728,825)
3400 Other Funds Ltd	(1)	(327,000)	-	2,901	(800,000)	-
TOTAL ENDING BALANCE	**($1)**	**($327,000)**	**-**	**$2,901**	**($800,000)**	**($3,728,825)**
AUTHORIZED POSITIONS						

Description	Pkg: 105 State Fair Management Priority: 05	Pkg: 106 Oregon Heritage Programs Priority: 06	Pkg: 107 Pet Friendly Accommodations Priority: 07	Pkg: 108 Rate Adjustments Priority: 08	Pkg: 109 ATV Program Priority: 09	Pkg: 110 Invest in Facilities Maintenance Priority: 10
8150 Class/Unclass Positions	(8)	-	-	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	(1.98)	-	-	-	-	-

Description	Total Policy Packages	Pkg: 110 Invest in Facilities Maintenance Priority: 10				
EXPENDITURES						
SERVICES & SUPPLIES						
4300 Professional Services						
4400 Lottery Funds Ltd	500,000	500,000				
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	3,000,000	3,000,000				
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	228,825	228,825				
SERVICES & SUPPLIES						
4400 Lottery Funds Ltd	3,728,825	3,728,825				
TOTAL SERVICES & SUPPLIES	**$3,728,825**	**$3,728,825**				
ENDING BALANCE						
4400 Lottery Funds Ltd	(3,728,825)	(3,728,825)				
TOTAL ENDING BALANCE	**($3,728,825)**	**($3,728,825)**				

Description	Total Policy Packages	Pkg: 101 Park Operating Costs Priority: 01	Pkg: 102 Customer Service & Facility Maintenance Priority: 02	Pkg: 107 Pet Friendly Accommodations Priority: 07	Pkg: 108 Rate Adjustments Priority: 08	
REVENUE CATEGORIES						
LICENSES AND FEES						
0255 Park User Fees						
3400 Other Funds Ltd	1,678,311	-	-	35,410	1,642,901	
AVAILABLE REVENUES						
3400 Other Funds Ltd	1,678,311	-	-	35,410	1,642,901	
TOTAL AVAILABLE REVENUES	**$1,678,311**	-	-	**$35,410**	**$1,642,901**	
EXPENDITURES						
PERSONAL SERVICES						
OTHER PAYROLL EXPENSES						
3240 Unemployment Assessments						
4400 Lottery Funds Ltd	288,551	288,551	-	-	-	
3400 Other Funds Ltd	448,677	448,677	-	-	-	
All Funds	737,228	737,228	-	-	-	
SERVICES & SUPPLIES						
4175 Office Expenses						
3400 Other Funds Ltd	30,000	-	-	-	30,000	
4300 Professional Services						
3400 Other Funds Ltd	500,000	-	-	-	500,000	
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	237,953	237,953	-	-	-	
3400 Other Funds Ltd	387,809	387,809	-	-	-	
All Funds	625,762	625,762	-	-	-	

Description	Total Policy Packages	Pkg: 101 Park Operating Costs Priority: 01	Pkg: 102 Customer Service & Facility Maintenance Priority: 02	Pkg: 107 Pet Friendly Accommodations Priority: 07	Pkg: 108 Rate Adjustments Priority: 08
4475 Facilities Maintenance					
3400 Other Funds Ltd	620,410	-	35,000	35,410	550,000
4575 Agency Program Related S and S					
4400 Lottery Funds Ltd	150,238	150,238	-	-	-
3400 Other Funds Ltd	990,828	550,828	40,000	-	400,000
All Funds	1,141,066	701,066	40,000	-	400,000
4650 Other Services and Supplies					
3400 Other Funds Ltd	160,000	-	-	-	160,000
SERVICES & SUPPLIES					
4400 Lottery Funds Ltd	388,191	388,191	-	-	-
3400 Other Funds Ltd	2,689,047	938,637	75,000	35,410	1,640,000
TOTAL SERVICES & SUPPLIES	**$3,077,238**	**$1,326,828**	**$75,000**	**$35,410**	**$1,640,000**
EXPENDITURES					
4400 Lottery Funds Ltd	676,742	676,742	-	-	-
3400 Other Funds Ltd	3,137,724	1,387,314	75,000	35,410	1,640,000
TOTAL EXPENDITURES	**$3,814,466**	**$2,064,056**	**$75,000**	**$35,410**	**$1,640,000**
ENDING BALANCE					
4400 Lottery Funds Ltd	(676,742)	(676,742)	-	-	-
3400 Other Funds Ltd	(1,459,413)	(1,387,314)	(75,000)	-	2,901
TOTAL ENDING BALANCE	**($2,136,155)**	**($2,064,056)**	**($75,000)**	**-**	**$2,901**

Description	Total Policy Packages	Pkg: 103 Community Recreation Grant Programs Priority: 03	Pkg: 104 Federal Funding for Oregon's Heritage Priority: 04	Pkg: 106 Oregon Heritage Programs Priority: 06	Pkg: 109 ATV Program Priority: 09	
EXPENDITURES						
SERVICES & SUPPLIES						
4300 Professional Services						
3400 Other Funds Ltd	50,000	-	-	50,000	-	
4575 Agency Program Related S and S						
3400 Other Funds Ltd	157,000	-	-	157,000	-	
4650 Other Services and Supplies						
3400 Other Funds Ltd	50,000	-	-	50,000	-	
SERVICES & SUPPLIES						
3400 Other Funds Ltd	257,000	-	-	257,000	-	
TOTAL SERVICES & SUPPLIES	**$257,000**	-	-	**$257,000**	-	
SPECIAL PAYMENTS						
6015 Dist to Cities						
6400 Federal Funds Ltd	624,873	542,200	82,673	-	-	
6020 Dist to Counties						
6400 Federal Funds Ltd	584,223	542,200	42,023	-	-	
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	800,000	-	-	-	800,000	
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	70,000	-	-	70,000	-	
SPECIAL PAYMENTS						
3400 Other Funds Ltd	870,000	-	-	70,000	800,000	
6400 Federal Funds Ltd	1,209,096	1,084,400	124,696	-	-	

Description	Total Policy Packages	Pkg: 103 Community Recreation Grant Programs Priority: 03	Pkg: 104 Federal Funding for Oregon's Heritage Priority: 04	Pkg: 106 Oregon Heritage Programs Priority: 06	Pkg: 109 ATV Program Priority: 09	
TOTAL SPECIAL PAYMENTS	**$2,079,096**	**$1,084,400**	**$124,696**	**$70,000**	**$800,000**	
EXPENDITURES						
3400 Other Funds Ltd	1,127,000	-	-	327,000	800,000	
6400 Federal Funds Ltd	1,209,096	1,084,400	124,696	-	-	
TOTAL EXPENDITURES	**$2,336,096**	**$1,084,400**	**$124,696**	**$327,000**	**$800,000**	
ENDING BALANCE						
3400 Other Funds Ltd	(1,127,000)	-	-	(327,000)	(800,000)	
6400 Federal Funds Ltd	(1,209,096)	(1,084,400)	(124,696)	-	-	
TOTAL ENDING BALANCE	**($2,336,096)**	**($1,084,400)**	**($124,696)**	**($327,000)**	**($800,000)**	

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 105 State Fair Management Priority: 05			
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	(26,390)	-	(26,390)			
3400 Other Funds Ltd	(129,439)	-	(129,439)			
All Funds	(155,829)	-	(155,829)			
3160 Temporary Appointments						
4400 Lottery Funds Ltd	50,001	-	50,001			
3400 Other Funds Ltd	218,649	-	218,649			
All Funds	268,650	-	268,650			
SALARIES & WAGES						
4400 Lottery Funds Ltd	23,611	-	23,611			
3400 Other Funds Ltd	89,210	-	89,210			
TOTAL SALARIES & WAGES	$112,821	-	$112,821			
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	(26)	-	(26)			
3400 Other Funds Ltd	(134)	-	(134)			
All Funds	(160)	-	(160)			
3220 Public Employees Retire Cont						
4400 Lottery Funds Ltd	(5,206)	-	(5,206)			
3400 Other Funds Ltd	(25,538)	-	(25,538)			

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 105 State Fair Management Priority: 05			
All Funds	(30,744)	-	(30,744)			
3230 Social Security Taxes						
4400 Lottery Funds Ltd	1,807	-	1,807			
3400 Other Funds Ltd	6,823	-	6,823			
All Funds	8,630	-	8,630			
3250 Workers Comp. Assess. (WCD)						
4400 Lottery Funds Ltd	(38)	-	(38)			
3400 Other Funds Ltd	(196)	-	(196)			
All Funds	(234)	-	(234)			
3270 Flexible Benefits						
4400 Lottery Funds Ltd	(20,148)	-	(20,148)			
3400 Other Funds Ltd	(70,164)	-	(70,164)			
All Funds	(90,312)	-	(90,312)			
OTHER PAYROLL EXPENSES						
4400 Lottery Funds Ltd	(23,611)	-	(23,611)			
3400 Other Funds Ltd	(89,209)	-	(89,209)			
TOTAL OTHER PAYROLL EXPENSES	**($112,820)**	-	**($112,820)**			
PERSONAL SERVICES						
4400 Lottery Funds Ltd	-	-	-			
3400 Other Funds Ltd	1	-	1			
TOTAL PERSONAL SERVICES	**$1**	-	**$1**			
SERVICES & SUPPLIES						

Description	Total Policy Packages	Pkg: 070 Revenue Shortfalls Priority: 00	Pkg: 105 State Fair Management Priority: 05			
4275 Publicity and Publications						
3400 Other Funds Ltd	(50,000)	(50,000)	-			
4475 Facilities Maintenance						
3400 Other Funds Ltd	(350,000)	(350,000)	-			
4575 Agency Program Related S and S						
3400 Other Funds Ltd	(350,000)	(350,000)	-			
SERVICES & SUPPLIES						
3400 Other Funds Ltd	(750,000)	(750,000)	-			
TOTAL SERVICES & SUPPLIES	**($750,000)**	**($750,000)**	**-**			
EXPENDITURES						
4400 Lottery Funds Ltd	-	-	-			
3400 Other Funds Ltd	(749,999)	(750,000)	1			
TOTAL EXPENDITURES	**($749,999)**	**($750,000)**	**$1**			
ENDING BALANCE						
4400 Lottery Funds Ltd	-	-	-			
3400 Other Funds Ltd	749,999	750,000	(1)			
TOTAL ENDING BALANCE	**$749,999**	**$750,000**	**($1)**			
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	(8)	-	(8)			
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	(1.98)	-	(1.98)			

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500 AE	BOARD AND COMMISSION MEMBER		.00	.00	0.00				14,700	14,700
000	E	C8503 AA	NATURAL RESOURCE SPECIALIST 3	1	1.00	24.00	5,694.00		83,169		53,487	136,656
000	MEA	HZ7014 HA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	11,697.00		170,851		109,877	280,728
000	MEN	NZ0830 AA	EXECUTIVE ASSISTANT	1	1.00	24.00	3,970.00		57,987		37,293	95,280
000	MMN	X0856 AA	PROJECT MANAGER 3	1	1.00	24.00	5,052.00		73,792		47,456	121,248
000	MMN	X0866 AA	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	7,093.00		103,603		66,629	170,232
000	MMN	X0872 AA	OPERATIONS & POLICY ANALYST 3	2	2.00	48.00	6,163.50		180,053		115,795	295,848
000	MMN	X0873 AA	OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	7,093.00		103,603		66,629	170,232
000	MMS	X7008 AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	7,093.00		103,603		66,629	170,232
000	OA	C0119 AA	EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	2,662.00		38,882		25,006	63,888
000	OA	C0864 AA	PUBLIC AFFAIRS SPECIALIST 1	1	1.00	24.00	3,652.00		53,343		34,305	87,648
000	OA	C0865 AA	PUBLIC AFFAIRS SPECIALIST 2	2	2.00	48.00	5,288.00		154,477		99,347	253,824
000				13	13.00	312.00	3,845.45		1,123,363		737,153	1,860,516
				13	13.00	312.00	3,845.45		1,123,363		737,153	1,860,516

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MESNZ7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	6,435.00		93,992		60,448	154,440
000	MESNZ7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	7,438.00		108,642		69,870	178,512
000	MMN	X0107	AA ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	2,708.00		39,554		25,438	64,992
000	MMN	X1218	AA ACCOUNTANT 4	1	1.00	24.00	5,304.00		77,472		49,824	127,296
000	MMN	X1245	AA FISCAL ANALYST 3	1	1.00	24.00	6,760.00		98,739		63,501	162,240
000	MMN	X1319	AA HUMAN RESOURCE ASSISTANT	1	1.00	24.00	3,781.00		55,227		35,517	90,744
000	MMN	X1320	AA HUMAN RESOURCE ANALYST 1	1	1.00	24.00	4,364.00		63,742		40,994	104,736
000	MMN	X1321	AA HUMAN RESOURCE ANALYST 2	1	1.00	24.00	4,159.00		60,748		39,068	99,816
000	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	2	2.00	48.00	5,188.00		151,556		97,468	249,024
000	MMN	X1339	AA TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	5,567.00		81,314		52,294	133,608
000	MMN	X1346	AA SAFETY SPECIALIST 2	1	1.00	24.00	4,364.00		63,742		40,994	104,736
000	MMN	X1487	IA INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	6,773.00		98,929		63,623	162,552
000	MMS	X7000	AA PRINCIPAL EXECUTIVE/MANAGER A	1	1.00	24.00	5,052.00		73,792		47,456	121,248
000	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	2	2.00	48.00	6,926.50		202,342		130,130	332,472
000	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	3	3.00	72.00	7,012.66		307,290		197,622	504,912
000	MMS	X7008	IA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	7,811.00		114,091		73,373	187,464
000	OA	C0108	AA ADMINISTRATIVE SPECIALIST 2	3	3.00	72.00	3,551.33		155,617		100,079	255,696
000	OA	C0119	AA EXECUTIVE SUPPORT SPECIALIST 2	1	1.00	24.00	3,177.00		46,405		29,843	76,248
000	OA	C0211	AA ACCOUNTING TECHNICIAN 2	2	2.00	48.00	3,191.50		93,233		59,959	153,192
000	OA	C0212	AA ACCOUNTING TECHNICIAN 3	3	3.00	72.00	3,170.66		138,936		89,352	228,288
000	OA	C0323	AA PUBLIC SERVICE REP 3	10	10.00	240.00	2,884.40		421,310		270,946	692,256
000	OA	C0324	AA PUBLIC SERVICE REP 4	1	1.00	24.00	3,652.00		53,343		34,305	87,648
000	OA	C0436	AA PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	3,484.00		50,889		32,727	83,616
000	OA	C0437	AA PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	5,098.00		74,463		47,889	122,352
000	OA	C0438	AA PROCUREMENT & CONTRACT SPEC 3	2	2.00	48.00	5,752.00		168,032		108,064	276,096

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OA	C0861	AA PROGRAM ANALYST 2	3	3.00	72.00	5,354.66		234,637		150,899	385,536
000	OA	C0871	AA OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	4,856.00		70,929		45,615	116,544
000	OA	C1216	AA ACCOUNTANT 2	3	3.00	72.00	3,714.00		157,985		109,423	267,408
000	OA	C1217	AA ACCOUNTANT 3	1	1.00	24.00	5,098.00		74,463		47,889	122,352
000	OA	C1244	AA FISCAL ANALYST 2	1	1.00	24.00	4,210.00		61,493		39,547	101,040
000	OA	C1482	IA INFO SYSTEMS SPECIALIST 2	2	2.00	48.00	3,959.00		115,653		74,379	190,032
000	OA	C1483	IA INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	3,851.00		56,249		36,175	92,424
000	OA	C1484	IA INFO SYSTEMS SPECIALIST 4	4	4.00	96.00	4,861.25		284,021		182,659	466,680
000	OA	C1485	IA INFO SYSTEMS SPECIALIST 5	3	3.00	72.00	5,161.33		226,166		145,450	371,616
000	OA	C1486	IA INFO SYSTEMS SPECIALIST 6	2	2.00	48.00	5,613.50		163,986		105,462	269,448
000	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	7,240.00		105,750		68,010	173,760
000	OB	C0323	AA PUBLIC SERVICE REP 3	9	7.10	170.00	2,697.55		281,271		180,889	462,160
000				75	73.10	1754.00	4,385.38		4,726,003		3,047,181	7,773,184
				75	73.10	1754.00	4,385.38		4,726,003		3,047,181	7,773,184

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	E	C0108 AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,674.00		13,226		74,950	88,176
000	E	C0862 AA	PROGRAM ANALYST 3	1	1.00	24.00	6,278.00				150,672	150,672
000	E	C3137 AA	CIVIL ENGINEERING SPECIALIST 2	1	1.00	24.00	5,694.00		136,656			136,656
000	E	C3138 AA	CIVIL ENGINEERING SPECIALIST 3	1	1.00	24.00	6,591.00		158,184			158,184
000	E	C3267 AA	CONSTRUCTION PROJECT MANAGER 1	2	2.00	48.00	4,468.50				214,488	214,488
000	E	C3268 AA	CONSTRUCTION PROJECT MANAGER 2	2	2.00	48.00	6,285.00				301,680	301,680
000	E	C3269 AA	CONSTRUCTION PROJECT MANAGER 3	1	1.00	24.00	7,268.00				174,432	174,432
000	E	C8503 AA	NATURAL RESOURCE SPECIALIST 3	2	1.50	36.00	5,694.00		124,753		80,231	204,984
000	E	C8505 AA	NATURAL RESOURCE SPECIALIST 5	1	1.00	24.00	5,694.00		83,169		53,487	136,656
000	MMS	X7008 AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	5,567.00		81,314		52,294	133,608
000	OA	C0108 AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,838.00		56,059		36,053	92,112
000	OA	C0437 AA	PROCUREMENT & CONTRACT SPEC 2	1	1.00	24.00	5,341.00				128,184	128,184
000	OA	C0438 AA	PROCUREMENT & CONTRACT SPEC 3	1	1.00	24.00	5,604.00				134,496	134,496
000	OA	C0862 AA	PROGRAM ANALYST 3	1	1.00	24.00	5,604.00				134,496	134,496
000	OA	C1244 AA	FISCAL ANALYST 2	1	1.00	24.00	4,210.00				101,040	101,040
000	OA	C8503 AA	NATURAL RESOURCE SPECIALIST 3	1	1.00	24.00	4,856.00		70,929		45,615	116,544
000				19	18.50	444.00	5,427.05		724,290		1,682,118	2,406,408

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060 E	C8503	AA	NATURAL RESOURCE SPECIALIST 3	2-	1.50-	36.00-	5,694.00		124,753-		80,231-	204,984-
060 E	C8505	AA	NATURAL RESOURCE SPECIALIST 5	1-	1.00-	24.00-	5,694.00		83,169-		53,487-	136,656-
060 MMS	X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	1-	1.00-	24.00-	5,567.00		81,314-		52,294-	133,608-
060 OA	C0108	AA	ADMINISTRATIVE SPECIALIST 2	1-	1.00-	24.00-	3,838.00		56,059-		36,053-	92,112-
060 OA	C8503	AA	NATURAL RESOURCE SPECIALIST 3	1-	1.00-	24.00-	4,856.00		70,929-		45,615-	116,544-
060				6-	5.50-	132.00-	5,223.83		416,224-		267,680-	683,904-
				13	13.00	312.00	5,378.28		308,066		1,414,438	1,722,504

PKG	CLASS	COMP		DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	E	C0761	AA	RIGHT-OF-WAY AGENT 1	1	1.00	24.00	5,694.00		83,169		53,487	136,656
000	E	C0762	AA	RIGHT-OF-WAY AGENT 2	2	2.00	48.00	5,043.00		147,320		94,744	242,064
000	E	C0872	AA	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	5,694.00		83,169		53,487	136,656
000	E	C3106	AA	ENGINEERING SPECIALIST 2	2	2.00	48.00	4,357.00		127,280		81,856	209,136
000	E	C3137	AA	CIVIL ENGINEERING SPECIALIST 2	1	1.00	24.00	5,694.00		83,169		53,487	136,656
000	E	C3145	AA	PROFESSIONAL LAND SURVEYOR 2	1	1.00	24.00	7,268.00		106,159		68,273	174,432
000	E	C3267	AA	CONSTRUCTION PROJECT MANAGER 1	1	1.00	24.00	5,424.00		79,225		50,951	130,176
000	E	C3269	AA	CONSTRUCTION PROJECT MANAGER 3	2	2.00	48.00	6,481.00		189,328		121,760	311,088
000	E	C8502	AA	NATURAL RESOURCE SPECIALIST 2	6	6.00	144.00	3,898.66		341,673		219,735	561,408
000	E	C8503	AA	NATURAL RESOURCE SPECIALIST 3	5	5.00	120.00	4,903.60		358,120		230,312	588,432
000	MESNZ	7012	AA	PRINCIPAL EXECUTIVE/MANAGER G	1	1.00	24.00	9,487.00		138,571		89,117	227,688
000	MMS	X7008	AA	PRINCIPAL EXECUTIVE/MANAGER E	2	2.00	48.00	7,811.00		228,182		146,746	374,928
000	MMS	X8437	AA	PARK DISTRICT MANAGER 1	3	3.00	72.00	5,967.66		261,498		168,174	429,672
000	MMS	X8438	AA	PARK DISTRICT MANAGER 2	8	8.00	192.00	6,658.50		778,053		500,379	1,278,432
000	MMS	X8439	AA	PARK REGION MANAGER	3	3.00	72.00	7,063.00		309,496		199,040	508,536
000	MMS	X8440	AA	PARK RANGER SUPERVISOR	15	15.00	360.00	3,947.66		864,917		556,243	1,421,160
000	MMS	X8441	AA	PARK MANAGER 1	12	12.00	288.00	4,256.66		746,092		479,828	1,225,920
000	MMS	X8442	AA	PARK MANAGER 2	16	16.00	384.00	4,775.62		1,116,074		717,766	1,833,840
000	MMS	X8443	AA	PARK MANAGER 3	8	8.00	192.00	5,282.50		617,266		396,974	1,014,240
000	OA	C0107	AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	3,484.00		50,889		32,727	83,616
000	OA	C0108	AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,838.00		56,059		36,053	92,112
000	OA	C0119	AA	EXECUTIVE SUPPORT SPECIALIST 2	4	4.00	96.00	3,838.00		224,236		144,212	368,448
000	OA	C0801	AA	OFFICE COORDINATOR	30	26.75	642.00	2,728.96		1,070,888		688,702	1,759,590
000	OA	C0861	AA	PROGRAM ANALYST 2	1	1.00	24.00	5,604.00		81,854		52,642	134,496
000	OA	C8434	AA	PARK RANGER 1	80	80.00	1920.00	3,129.87		3,657,928		2,351,432	6,009,360

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OA	C8435 AA	PARK RANGER 2	61	61.00	1464.00	3,448.77		3,030,485	69,576	1,948,939	5,049,000
000	OA	C8436 AA	PARK RANGER 3	16	16.00	384.00	3,605.18		842,544		541,848	1,384,392
000	OA	C8502 AA	NATURAL RESOURCE SPECIALIST 2	1	1.00	24.00	3,838.00		56,059		36,053	92,112
000	OA	C8503 AA	NATURAL RESOURCE SPECIALIST 3	2	2.00	48.00	5,230.00		152,783		98,257	251,040
000	OA	C8504 AA	NATURAL RESOURCE SPECIALIST 4	1	1.00	24.00	5,341.00		78,013		50,171	128,184
000	OB	C8433 AA	PARK RANGER ASSISTANT	361	126.76	3053.47	2,184.08		4,079,530		2,622,565	6,702,095
000	OB	C8434 AA	PARK RANGER 1	51	26.46	635.80	2,985.03		1,156,142		743,542	1,899,684
000	OB	C8435 AA	PARK RANGER 2	2	1.50	36.00	2,899.00		63,516		40,848	104,364
000				702	439.47	10559.27	2,921.08		21,259,687	69,576	13,670,350	34,999,613

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	E	C8503	AA NATURAL RESOURCE SPECIALIST 3	2	1.50	36.00	5,694.00		124,753		80,231	204,984
060	E	C8505	AA NATURAL RESOURCE SPECIALIST 5	1	1.00	24.00	5,694.00		83,169		53,487	136,656
060	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	5,567.00		81,314		52,294	133,608
060	MMS	X8442	AA PARK MANAGER 2	1-	1.00-	24.00-	4,159.00		60,748-		39,068-	99,816-
060	OA	C0108	AA ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,838.00		56,059		36,053	92,112
060	OA	C8434	AA PARK RANGER 1	2-	2.00-	48.00-	2,965.50		86,631-		55,713-	142,344-
060	OA	C8435	AA PARK RANGER 2	1-	1.00-	24.00-	3,838.00		56,059-		36,053-	92,112-
060	OA	C8503	AA NATURAL RESOURCE SPECIALIST 3	1	1.00	24.00	4,856.00		70,929		45,615	116,544
060				2	1.50	36.00	4,527.10		212,786		136,846	349,632
				704	440.97	10595.27	2,943.64		21,472,473	69,576	13,807,196	35,349,245

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00					
000	MESNZ	7010	AA PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	8,206.00			118,166	78,778	196,944
000	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	1	1.00	24.00	6,435.00			92,664	61,776	154,440
000	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	7,811.00		187,464			187,464
000	OA	C0104	AA OFFICE SPECIALIST 2	1	1.00	24.00	2,662.00		63,888			63,888
000	OA	C0107	AA ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	2,662.00			38,333	25,555	63,888
000	OA	C0108	AA ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	2,899.00		69,576			69,576
000	OA	C0118	AA EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	2,546.00				61,104	61,104
000	OA	C0860	AA PROGRAM ANALYST 1	3	3.00	72.00	4,488.66		212,112	66,643	44,429	323,184
000	OA	C0861	AA PROGRAM ANALYST 2	10	10.00	240.00	4,943.30		372,888	143,337	670,167	1,186,392
000	OA	C0862	AA PROGRAM ANALYST 3	3	3.00	72.00	5,119.33		134,496		234,096	368,592
000	OA	C0865	AA PUBLIC AFFAIRS SPECIALIST 2	1	.50	12.00	5,341.00				64,092	64,092
000	OA	C1485	IA INFO SYSTEMS SPECIALIST 5	1	1.00	24.00	5,870.00				140,880	140,880
000	OA	C8503	AA NATURAL RESOURCE SPECIALIST 3	2	2.00	48.00	4,419.00		172,565		39,547	212,112
000	OA	C8504	AA NATURAL RESOURCE SPECIALIST 4	1	1.00	24.00	5,604.00				134,496	134,496
000	OA	C8505	AA NATURAL RESOURCE SPECIALIST 5	1	1.00	24.00	7,107.00			102,341	68,227	170,568
000				29	28.50	684.00	3,278.13		1,212,989	561,484	1,623,147	3,397,620
				29	28.50	684.00	3,278.13		1,212,989	561,484	1,623,147	3,397,620

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	B	Y7500	AE BOARD AND COMMISSION MEMBER		.00	.00	0.00		700			700
000	MMN	X0872	AA OPERATIONS & POLICY ANALYST 3	2	2.00	48.00	4,930.50		164,688		71,976	236,664
000	MMN	X5647	AA GOVERNMENTAL AUDITOR 2	1	.25	6.00	4,159.00		24,954			24,954
000	MMS	X0800	AA STATE FAIR REPRESENTATIVE	4	.64	15.50	2,708.00		41,974			41,974
000	MMS	X0806	AA OFFICE MANAGER 2	1	1.00	24.00	3,112.00				74,688	74,688
000	MMS	X7002	AA PRINCIPAL EXECUTIVE/MANAGER B	1	.09	2.25	3,970.00		8,933			8,933
000	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	7,093.00		114,055		56,177	170,232
000	MMS	X8440	AA PARK RANGER SUPERVISOR	1	1.00	24.00	4,159.00		60,748		39,068	99,816
000	OA	C0104	AA OFFICE SPECIALIST 2	2	1.74	41.82	3,177.00		85,734		47,128	132,862
000	OA	C0108	AA ADMINISTRATIVE SPECIALIST 2	4	4.00	96.00	3,306.50		212,674		104,750	317,424
000	OA	C0212	AA ACCOUNTING TECHNICIAN 3	1	1.00	24.00	2,775.00		44,622		21,978	66,600
000	OA	C0860	AA PROGRAM ANALYST 1	2	1.00	24.00	3,332.00		53,578		26,390	79,968
000	OA	C0861	AA PROGRAM ANALYST 2	3	3.00	72.00	4,150.33		200,213		98,611	298,824
000	OA	C0862	AA PROGRAM ANALYST 3	1	1.00	24.00	5,604.00		90,112		44,384	134,496
000	OA	C4008	AA ELECTRICIAN 2	1	1.00	24.00	5,341.00		85,883		42,301	128,184
000	OA	C4437	AA HEAVY EQUIPMENT TECHNICIAN 1	1	1.00	24.00	4,789.00		77,007		37,929	114,936
000	OA	C8433	AA PARK RANGER ASSISTANT	4	4.00	96.00	2,612.00		168,004		82,748	250,752
000	OA	C8434	AA PARK RANGER 1	5	5.00	120.00	3,076.20		247,327		121,817	369,144
000				35	28.72	689.57	3,005.21		1,681,206		869,945	2,551,151

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
060	MMS	X8442 AA	PARK MANAGER 2	1	1.00	24.00	4,159.00		60,748		39,068	99,816
060	OA	C8434 AA	PARK RANGER 1	2	2.00	48.00	2,965.50		86,631		55,713	142,344
060	OA	C8435 AA	PARK RANGER 2	1	1.00	24.00	3,838.00		56,059		36,053	92,112
060				4	4.00	96.00	3,482.00		203,438		130,834	334,272

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
105	MMN	X5647	AA GOVERNMENTAL AUDITOR 2	1-	.25-	6.00-	4,159.00		24,954-			24,954-
105	MMS	X0800	AA STATE FAIR REPRESENTATIVE	4-	.64-	15.50-	2,708.00		41,974-			41,974-
105	MMS	X7002	AA PRINCIPAL EXECUTIVE/MANAGER B	1-	.09-	2.25-	3,970.00		8,933-			8,933-
105	OA	C0860	AA PROGRAM ANALYST 1	2-	1.00-	24.00-	3,332.00		53,578-		26,390-	79,968-
105				8-	1.98-	47.75-	3,203.12		129,439-		26,390-	155,829-
				31	30.74	737.82	3,069.85		1,755,205		974,389	2,729,594
				865	599.31	14395.09	3,167.90		30,598,099	631,060	21,603,504	52,832,663

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				865	599.31	14395.09	3,167.90		30,598,099	631,060	21,603,504	52,832,663

PKG	CLASS COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000 B	Y7500 AE	BOARD AND COMMISSION MEMBER		.00	.00	0.00		700		14,700	15,400
000 E	C0108 AA	ADMINISTRATIVE SPECIALIST 2	1	1.00	24.00	3,674.00		13,226		74,950	88,176
000 E	C0761 AA	RIGHT-OF-WAY AGENT 1	1	1.00	24.00	5,694.00		83,169		53,487	136,656
000 E	C0762 AA	RIGHT-OF-WAY AGENT 2	2	2.00	48.00	5,043.00		147,320		94,744	242,064
000 E	C0862 AA	PROGRAM ANALYST 3	1	1.00	24.00	6,278.00				150,672	150,672
000 E	C0872 AA	OPERATIONS & POLICY ANALYST 3	1	1.00	24.00	5,694.00		83,169		53,487	136,656
000 E	C3106 AA	ENGINEERING SPECIALIST 2	2	2.00	48.00	4,357.00		127,280		81,856	209,136
000 E	C3137 AA	CIVIL ENGINEERING SPECIALIST 2	2	2.00	48.00	5,694.00		219,825		53,487	273,312
000 E	C3138 AA	CIVIL ENGINEERING SPECIALIST 3	1	1.00	24.00	6,591.00		158,184			158,184
000 E	C3145 AA	PROFESSIONAL LAND SURVEYOR 2	1	1.00	24.00	7,268.00		106,159		68,273	174,432
000 E	C3267 AA	CONSTRUCTION PROJECT MANAGER 1	3	3.00	72.00	4,787.00		79,225		265,439	344,664
000 E	C3268 AA	CONSTRUCTION PROJECT MANAGER 2	2	2.00	48.00	6,285.00				301,680	301,680
000 E	C3269 AA	CONSTRUCTION PROJECT MANAGER 3	3	3.00	72.00	6,743.33		189,328		296,192	485,520
000 E	C8502 AA	NATURAL RESOURCE SPECIALIST 2	6	6.00	144.00	3,898.66		341,673		219,735	561,408
000 E	C8503 AA	NATURAL RESOURCE SPECIALIST 3	8	7.50	180.00	5,364.66		566,042		364,030	930,072
060 E	C8505 AA	NATURAL RESOURCE SPECIALIST 5	1	1.00	24.00	5,694.00		83,169		53,487	136,656
000	MEAHZ7014 HA	PRINCIPAL EXECUTIVE/MANAGER H	1	1.00	24.00	11,697.00		170,851		109,877	280,728
000	MENNZ0830 AA	EXECUTIVE ASSISTANT	1	1.00	24.00	3,970.00		57,987		37,293	95,280
000	MESNZ7008 AA	PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	6,435.00		93,992		60,448	154,440
000	MESNZ7010 AA	PRINCIPAL EXECUTIVE/MANAGER F	1	1.00	24.00	8,206.00			118,166	78,778	196,944
000	MESNZ7012 AA	PRINCIPAL EXECUTIVE/MANAGER G	2	2.00	48.00	8,462.50		247,213		158,987	406,200
000	MMN X0107 AA	ADMINISTRATIVE SPECIALIST 1	1	1.00	24.00	2,708.00		39,554		25,438	64,992
000	MMN X0856 AA	PROJECT MANAGER 3	1	1.00	24.00	5,052.00		73,792		47,456	121,248
000	MMN X0866 AA	PUBLIC AFFAIRS SPECIALIST 3	1	1.00	24.00	7,093.00		103,603		66,629	170,232
000	MMN X0872 AA	OPERATIONS & POLICY ANALYST 3	4	4.00	96.00	5,547.00		344,741		187,771	532,512

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	MMN	X0873	AA OPERATIONS & POLICY ANALYST 4	1	1.00	24.00	7,093.00		103,603		66,629	170,232
000	MMN	X1218	AA ACCOUNTANT 4	1	1.00	24.00	5,304.00		77,472		49,824	127,296
000	MMN	X1245	AA FISCAL ANALYST 3	1	1.00	24.00	6,760.00		98,739		63,501	162,240
000	MMN	X1319	AA HUMAN RESOURCE ASSISTANT	1	1.00	24.00	3,781.00		55,227		35,517	90,744
000	MMN	X1320	AA HUMAN RESOURCE ANALYST 1	1	1.00	24.00	4,364.00		63,742		40,994	104,736
000	MMN	X1321	AA HUMAN RESOURCE ANALYST 2	1	1.00	24.00	4,159.00		60,748		39,068	99,816
000	MMN	X1322	AA HUMAN RESOURCE ANALYST 3	2	2.00	48.00	5,188.00		151,556		97,468	249,024
000	MMN	X1339	AA TRAINING & DEVELOPMENT SPEC 2	1	1.00	24.00	5,567.00		81,314		52,294	133,608
000	MMN	X1346	AA SAFETY SPECIALIST 2	1	1.00	24.00	4,364.00		63,742		40,994	104,736
000	MMN	X1487	IA INFO SYSTEMS SPECIALIST 7	1	1.00	24.00	6,773.00		98,929		63,623	162,552
105	MMN	X5647	AA GOVERNMENTAL AUDITOR 2		.00	.00	4,159.00					
105	MMS	X0800	AA STATE FAIR REPRESENTATIVE		.00	.00	2,708.00					
000	MMS	X0806	AA OFFICE MANAGER 2	1	1.00	24.00	3,112.00				74,688	74,688
000	MMS	X7000	AA PRINCIPAL EXECUTIVE/MANAGER A	1	1.00	24.00	5,052.00		73,792		47,456	121,248
105	MMS	X7002	AA PRINCIPAL EXECUTIVE/MANAGER B		.00	.00	3,970.00					
000	MMS	X7006	AA PRINCIPAL EXECUTIVE/MANAGER D	3	3.00	72.00	6,762.66		202,342	92,664	191,906	486,912
000	MMS	X7008	AA PRINCIPAL EXECUTIVE/MANAGER E	9	9.00	216.00	6,850.72		1,021,908		519,468	1,541,376
000	MMS	X7008	IA PRINCIPAL EXECUTIVE/MANAGER E	1	1.00	24.00	7,811.00		114,091		73,373	187,464
000	MMS	X8437	AA PARK DISTRICT MANAGER 1	3	3.00	72.00	5,967.66		261,498		168,174	429,672
000	MMS	X8438	AA PARK DISTRICT MANAGER 2	8	8.00	192.00	6,658.50		778,053		500,379	1,278,432
000	MMS	X8439	AA PARK REGION MANAGER	3	3.00	72.00	7,063.00		309,496		199,040	508,536
000	MMS	X8440	AA PARK RANGER SUPERVISOR	16	16.00	384.00	3,960.87		925,665		595,311	1,520,976
000	MMS	X8441	AA PARK MANAGER 1	12	12.00	288.00	4,256.66		746,092		479,828	1,225,920
060	MMS	X8442	AA PARK MANAGER 2	16	16.00	384.00	4,707.11		1,116,074		717,766	1,833,840
000	MMS	X8443	AA PARK MANAGER 3	8	8.00	192.00	5,282.50		617,266		396,974	1,014,240

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OA	C0104 AA	OFFICE SPECIALIST 2	3	2.74	65.82	3,005.33		149,622		47,128	196,750
000	OA	C0107 AA	ADMINISTRATIVE SPECIALIST 1	2	2.00	48.00	3,073.00		50,889	38,333	58,282	147,504
000	OA	C0108 AA	ADMINISTRATIVE SPECIALIST 2	10	10.00	240.00	3,510.91		549,985		276,935	826,920
000	OA	C0118 AA	EXECUTIVE SUPPORT SPECIALIST 1	1	1.00	24.00	2,546.00				61,104	61,104
000	OA	C0119 AA	EXECUTIVE SUPPORT SPECIALIST 2	6	6.00	144.00	3,531.83		309,523		199,061	508,584
000	OA	C0211 AA	ACCOUNTING TECHNICIAN 2	2	2.00	48.00	3,191.50		93,233		59,959	153,192
000	OA	C0212 AA	ACCOUNTING TECHNICIAN 3	4	4.00	96.00	3,071.75		183,558		111,330	294,888
000	OA	C0323 AA	PUBLIC SERVICE REP 3	10	10.00	240.00	2,884.40		421,310		270,946	692,256
000	OA	C0324 AA	PUBLIC SERVICE REP 4	1	1.00	24.00	3,652.00		53,343		34,305	87,648
000	OA	C0436 AA	PROCUREMENT & CONTRACT SPEC 1	1	1.00	24.00	3,484.00		50,889		32,727	83,616
000	OA	C0437 AA	PROCUREMENT & CONTRACT SPEC 2	2	2.00	48.00	5,219.50		74,463		176,073	250,536
000	OA	C0438 AA	PROCUREMENT & CONTRACT SPEC 3	3	3.00	72.00	5,702.66		168,032		242,560	410,592
000	OA	C0801 AA	OFFICE COORDINATOR	30	26.75	642.00	2,728.96		1,070,888		688,702	1,759,590
105	OA	C0860 AA	PROGRAM ANALYST 1	3	3.00	72.00	3,827.71		212,112	66,643	44,429	323,184
000	OA	C0861 AA	PROGRAM ANALYST 2	17	17.00	408.00	4,914.82		889,592	143,337	972,319	2,005,248
000	OA	C0862 AA	PROGRAM ANALYST 3	5	5.00	120.00	5,313.20		224,608		412,976	637,584
000	OA	C0864 AA	PUBLIC AFFAIRS SPECIALIST 1	1	1.00	24.00	3,652.00		53,343		34,305	87,648
000	OA	C0865 AA	PUBLIC AFFAIRS SPECIALIST 2	3	2.50	60.00	5,305.66		154,477		163,439	317,916
000	OA	C0871 AA	OPERATIONS & POLICY ANALYST 2	1	1.00	24.00	4,856.00		70,929		45,615	116,544
000	OA	C1216 AA	ACCOUNTANT 2	3	3.00	72.00	3,714.00		157,985		109,423	267,408
000	OA	C1217 AA	ACCOUNTANT 3	1	1.00	24.00	5,098.00		74,463		47,889	122,352
000	OA	C1244 AA	FISCAL ANALYST 2	2	2.00	48.00	4,210.00		61,493		140,587	202,080
000	OA	C1482 IA	INFO SYSTEMS SPECIALIST 2	2	2.00	48.00	3,959.00		115,653		74,379	190,032
000	OA	C1483 IA	INFO SYSTEMS SPECIALIST 3	1	1.00	24.00	3,851.00		56,249		36,175	92,424
000	OA	C1484 IA	INFO SYSTEMS SPECIALIST 4	4	4.00	96.00	4,861.25		284,021		182,659	466,680

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
000	OA	C1485	IA INFO SYSTEMS SPECIALIST 5	4	4.00	96.00	5,338.50		226,166		286,330	512,496
000	OA	C1486	IA INFO SYSTEMS SPECIALIST 6	2	2.00	48.00	5,613.50		163,986		105,462	269,448
000	OA	C1488	IA INFO SYSTEMS SPECIALIST 8	1	1.00	24.00	7,240.00		105,750		68,010	173,760
000	OA	C4008	AA ELECTRICIAN 2	1	1.00	24.00	5,341.00		85,883		42,301	128,184
000	OA	C4437	AA HEAVY EQUIPMENT TECHNICIAN 1	1	1.00	24.00	4,789.00		77,007		37,929	114,936
000	OA	C8433	AA PARK RANGER ASSISTANT	4	4.00	96.00	2,612.00		168,004		82,748	250,752
000	OA	C8434	AA PARK RANGER 1	85	85.00	2040.00	3,119.47		3,905,255		2,473,249	6,378,504
000	OA	C8435	AA PARK RANGER 2	61	61.00	1464.00	3,461.12		3,030,485	69,576	1,948,939	5,049,000
000	OA	C8436	AA PARK RANGER 3	16	16.00	384.00	3,605.18		842,544		541,848	1,384,392
000	OA	C8502	AA NATURAL RESOURCE SPECIALIST 2	1	1.00	24.00	3,838.00		56,059		36,053	92,112
000	OA	C8503	AA NATURAL RESOURCE SPECIALIST 3	5	5.00	120.00	4,838.00		396,277		183,419	579,696
000	OA	C8504	AA NATURAL RESOURCE SPECIALIST 4	2	2.00	48.00	5,472.50		78,013		184,667	262,680
000	OA	C8505	AA NATURAL RESOURCE SPECIALIST 5	1	1.00	24.00	7,107.00			102,341	68,227	170,568
000	OB	C0323	AA PUBLIC SERVICE REP 3	9	7.10	170.00	2,697.55		281,271		180,889	462,160
000	OB	C8433	AA PARK RANGER ASSISTANT	361	126.76	3053.47	2,184.08		4,079,530		2,622,565	6,702,095
000	OB	C8434	AA PARK RANGER 1	51	26.46	635.80	2,985.03		1,156,142		743,542	1,899,684
000	OB	C8435	AA PARK RANGER 2	2	1.50	36.00	2,899.00		63,516		40,848	104,364
				865	599.31	14395.09	3,167.90		30,598,099	631,060	21,603,504	52,832,663

PKG	CLASS	COMP	DESCRIPTION	POS CNT	FTE	MOS	AVERAGE RATE	GF SAL	OF SAL	FF SAL	LF SAL	AF SAL
				865	599.31	14395.09	3,167.90		30,598,099	631,060	21,603,504	52,832,663

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	ST P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TRK
4701008	000472790	300-10-30-00000	060	0	PF	OA	C0108	AA 19	09	1-	1.00-	3,838.00	24.00-		56,059-		36,053-	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4701121	000473140	300-10-30-00000	060	0	PF	MMS	X7008	AA 33X	02	1-	1.00-	5,567.00	24.00-		81,314-		52,294-	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4701183	000473270	300-10-30-00000	060	0	PF	E	C8503	AA 27	09	1-	1.00-	5,694.00	24.00-		83,169-		53,487-	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4721056	000941880	300-10-30-00000	060	0	PP	E	C8503	AA 27	09	1-	.50-	5,694.00	12.00-		41,584-		26,744-	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4771030	000479690	300-10-30-00000	060	0	PF	E	C8505	AA 32	04	1-	1.00-	5,694.00	24.00-		83,169-		53,487-	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4771084	000577940	300-10-30-00000	060	0	PF	OA	C8503	AA 27	06	1-	1.00-	4,856.00	24.00-		70,929-		45,615-	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			060							6-	5.50-		132.00-		416,224-		267,680-	
										6-	5.50-		132.00-		416,224-		267,680-	

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	ST P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TRK
4701008	000472790	400-10-10-00000	060	0	PF	OA	C0108 AA	19	09	1	1.00	3,838.00	24.00		56,059		36,053	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4701121	000473140	400-10-10-00000	060	0	PF	MMS	X7008 AA	33X	02	1	1.00	5,567.00	24.00		81,314		52,294	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4701183	000473270	400-10-10-00000	060	0	PF	E	C8503 AA	27	09	1	1.00	5,694.00	24.00		83,169		53,487	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4701200	001024180	400-10-10-00000	060	0	PF	OA	C8434 AA	18P	05	1-	1.00-	3,032.00	24.00-		44,287-		28,481-	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4701201	001024190	400-10-10-00000	060	0	PF	OA	C8435 AA	20	08	1-	1.00-	3,838.00	24.00-		56,059-		36,053-	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4701202	001024200	400-10-10-00000	060	0	PF	OA	C8434 AA	18P	04	1-	1.00-	2,899.00	24.00-		42,344-		27,232-	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4710203	001024210	400-10-10-00000	060	0	PF	MMS	X8442 AA	28P	01	1-	1.00-	4,159.00	24.00-		60,748-		39,068-	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4721056	000941880	400-10-10-00000	060	0	PP	E	C8503 AA	27	09	1	.50	5,694.00	12.00		41,584		26,744	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4771030	000479690	400-10-10-00000	060	0	PF	E	C8505 AA	32	04	1	1.00	5,694.00	24.00		83,169		53,487	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4771084	000577940	400-10-10-00000	060	0	PF	OA	C8503 AA	27	06	1	1.00	4,856.00	24.00		70,929		45,615	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			060							2	1.50		36.00		212,786		136,846	
										2	1.50		36.00		212,786		136,846	

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	STP	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TRK
4701200	001024180	600-10-10-00000	060	0	PF	OA	C8434 AA	18P	05	1	1.00	3,032.00	24.00		44,287		28,481	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4701201	001024190	600-10-10-00000	060	0	PF	OA	C8435 AA	20	08	1	1.00	3,838.00	24.00		56,059		36,053	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4701202	001024200	600-10-10-00000	060	0	PF	OA	C8434 AA	18P	04	1	1.00	2,899.00	24.00		42,344		27,232	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
4710203	001024210	600-10-10-00000	060	0	PF	MMS	X8442 AA	28P	01	1	1.00	4,159.00	24.00		60,748		39,068	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			060							4	4.00		96.00		203,438		130,834	

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	ST P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	TRK
6223004	000969950	600-10-10-00000	105	0	SF	MMS	X0800 AA	17	02	1-	.26-	2,708.00	6.25-		16,925-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
6223005	000969960	600-10-10-00000	105	0	SP	MMS	X0800 AA	17	02	1-	.11-	2,708.00	2.75-		7,447-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
6223007	000969920	600-10-10-00000	105	0	SP	MMS	X7002 AA	26X	02	1-	.09-	3,970.00	2.25-		8,933-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
6223012	000970020	600-10-10-00000	105	0	PP	OA	C0860 AA	23	02	1-	.50-	3,332.00	12.00-		26,789-		13,195-	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
6223013	000970030	600-10-10-00000	105	0	PP	OA	C0860 AA	23	02	1-	.50-	3,332.00	12.00-		26,789-		13,195-	
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
6223015	000970050	600-10-10-00000	105	0	SP	MMS	X0800 AA	17	02	1-	.11-	2,708.00	2.75-		7,447-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
6223016	000970060	600-10-10-00000	105	0	SP	MMS	X0800 AA	17	02	1-	.16-	2,708.00	3.75-		10,155-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
6223022	000970120	600-10-10-00000	105	0	PP	MMN	X5647 AA	26	02	1-	.25-	4,159.00	6.00-		24,954-			
EST DATE: 2013/07/01 EXP DATE: 9999/01/01																		
			105							8-	1.98-		47.75-		129,439-		26,390-	
										4-	2.02		48.25		73,999		104,444	
										8-	1.98-		47.75-		129,439-		26,390-	

POSITION NUMBER	AUTH NO	ORG STRUC	PKG	F Y	POS TYP	CLASS	COMP	RNG	S T P	POS CNT	FTE	BUDGET RATE	MOS	GF SAL	OF SAL	FF SAL	LF SAL	T R K
										8-	1.98-		47.75-		129,439-		26,390-	