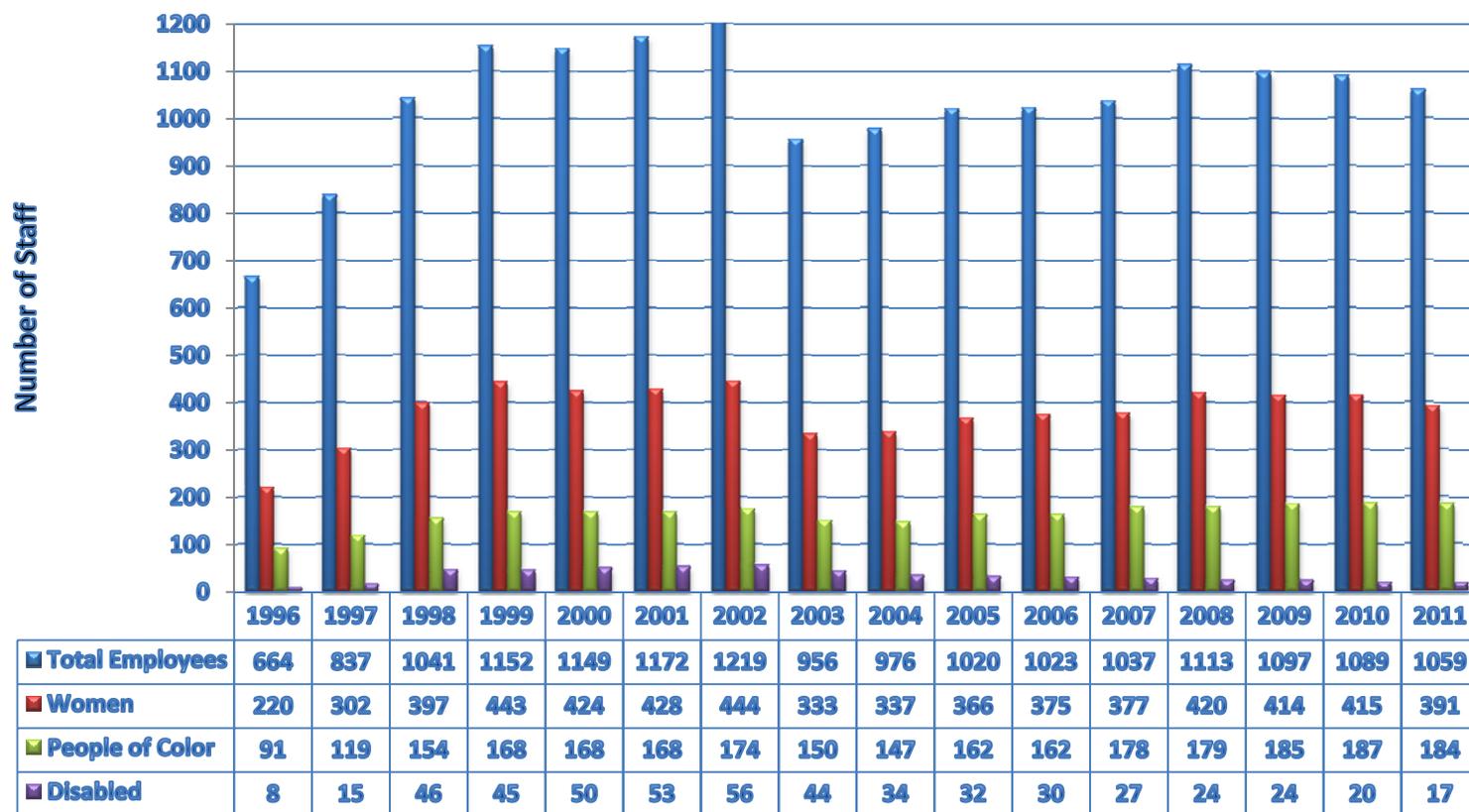


## OYA Affirmative Action Analysis 1996-2011



All statistics are as of June 30th of that year.

Workforce reductions occurred due to budget cuts during the 2001-2003 biennium. Four facilities were closed and approximately 286 employees in facilities, parole/probation and Central Office were affected.