



## Director's Message

August 29, 2012

Dear Colleagues,

Today's statewide quarterly [revenue forecast](#) shows that Oregon, like the rest of the nation, continues to face a difficult fiscal climate. With General Fund revenues expected to be up slightly in the short-term, but then projected to decline next biennium, it is particularly important that all state agencies continue to focus on providing cost-effective and efficient services to Oregonians.

Thanks to your efforts, OYA has been able to hold down expenses while improving services to youth. Your support for implementing the OYA Performance Management System to measure processes and outcomes already is helping us streamline operations. Our next major initiative, rolling out the Youth Reformation System, will continue to help us improve outcomes while reducing the cost of doing business.

As we prepare for the 2013 Legislative Session, we will be working with the Governor's Funding Teams, the Legislative Fiscal Office, legislators, and our many other stakeholders to prepare a budget that achieves our statutory mission while maintaining fiscal diligence. It will be essential that we continue to meet the public's demands for increasing efficiencies and reducing expenditures.

We began this biennium with a difficult series of layoffs and unit closures to meet the current budget level. It was a painful and disruptive process, and we know that many of you continue to feel the aftereffects. Although all agencies are required by statute to include a 10 percent reduction option in their agency request budgets, we remain hopeful that this level of reduction will not be required. If additional cuts do become necessary, we will be advocating that the reductions our agency already has made be taken into consideration as the budget process continues.

It is far too early to know what OYA's 2013-15 budget will look like, but we will keep you posted as it develops. In the meantime, we thank you for your continued dedication to improving the lives of the youth in our care and custody. The work you do makes a positive difference for all Oregonians.

Sincerely,

Handwritten signature of Fariborz Pakseresht in blue ink.

Fariborz Pakseresht  
Director

Handwritten signature of Joe O'Leary in blue ink.

Joe O'Leary  
Deputy Director