



# Appetite for Change: Rethinking Food Access in Medicaid







Maria Tafolla, CHW, (she/her/ella)  
Director, Community Health

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Brendon Bassett (*he, him*)

Community Engagement  
Manager




No person is your friend  
who demands your  
silence or denies your  
right to grow.

*Alice Walker*

- 20 yrs.+ in social services
- Early childhood, Youth Development/ Mentoring
- Innovation and Strategy
- Racial Equity and Trauma-informed practice
- Husband and father of 2 boys (with two canine dependents!)





# Our time today...



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- ❖ Who is Health Share of Oregon?
  - ❖ Applying Learning from Community Health Assessment
  - ❖ Meaningful Engagement with our CAC – Nothing About us Without Us
  - ❖ Balancing Urgency and Intent – Partnership
  - ❖ Aligning for impact – Pulling Together the Pieces of the Funding Puzzle

# Who is Health Share of Oregon?

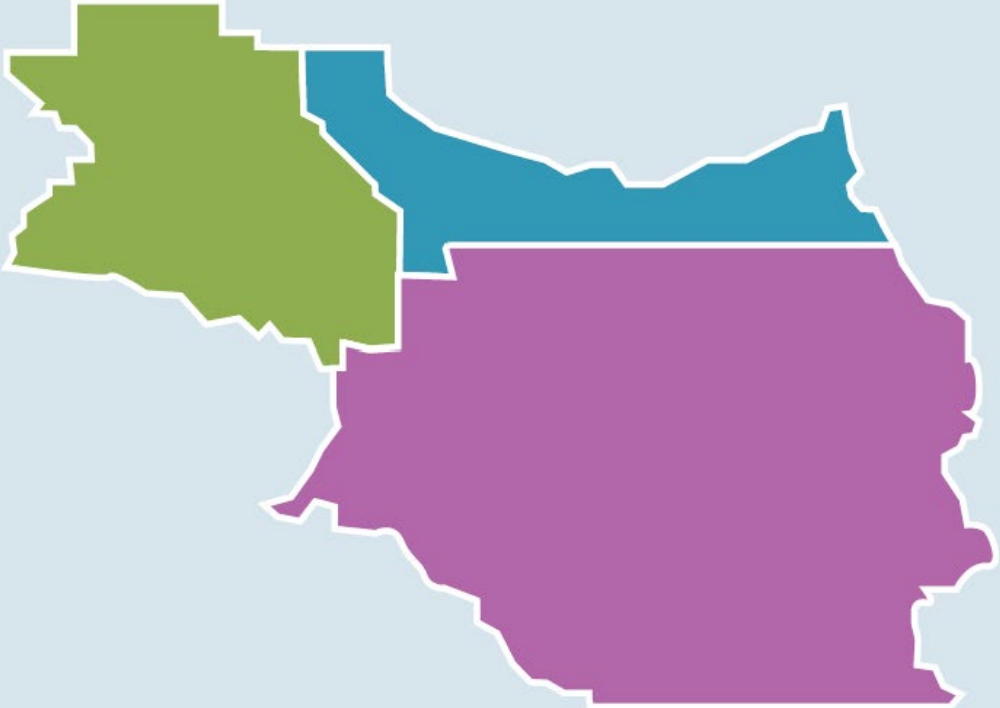
## 2023 HEALTH SHARE MEMBER DEMOGRAPHICS

### Health Share Members by County

**Washington County**  
**124,611 members**  
~ 21% of county residents  
~ 28% of Health Share members

**Multnomah County**  
**236,593 members**  
~ 31% of county residents  
~ 52% of Health Share members

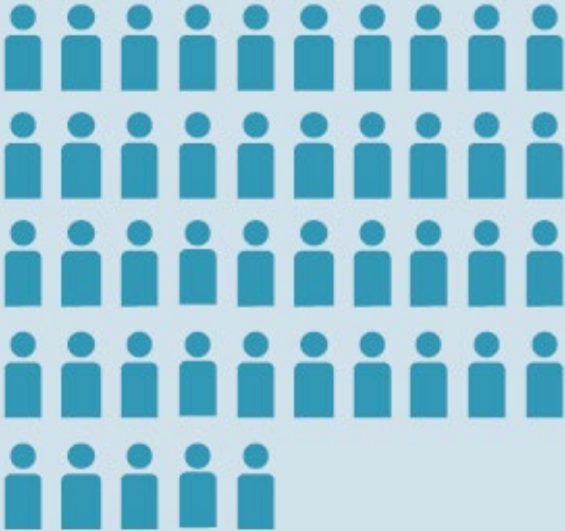
**Clackamas County**  
**90,093 members**  
~ 21% of county residents  
~ 20% of Health Share members



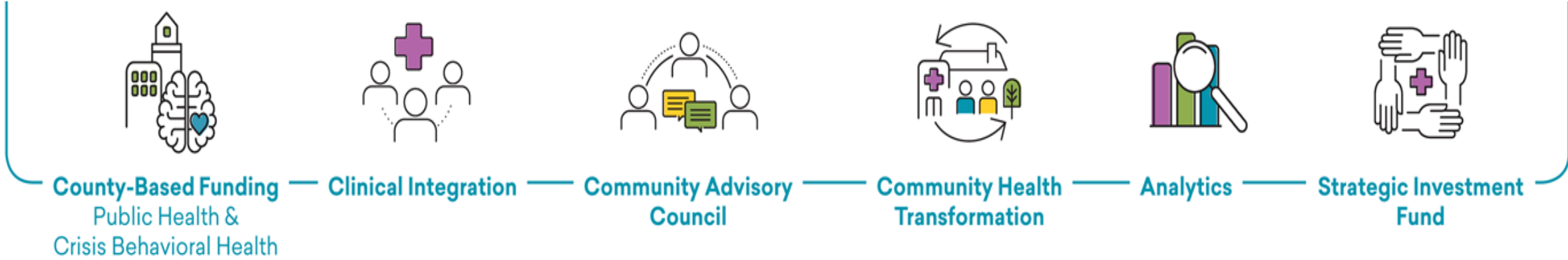
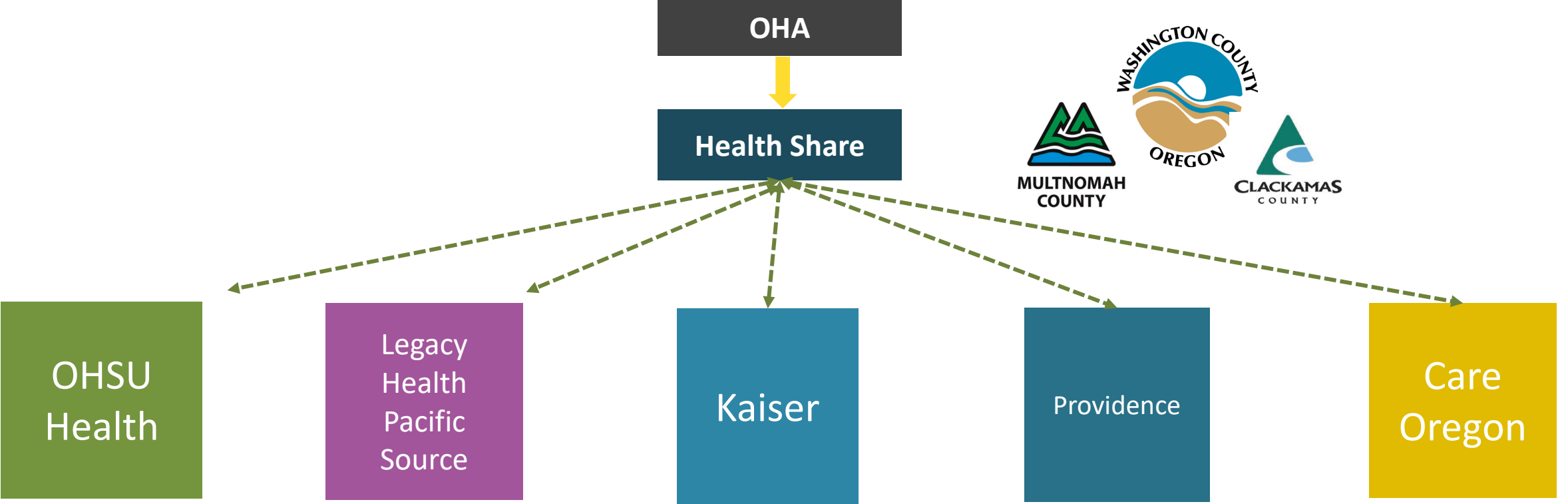
### Our partners



**451,297**  
**current members**



# Health Share's Unique Collaborative



# Community Health Improvement Plan

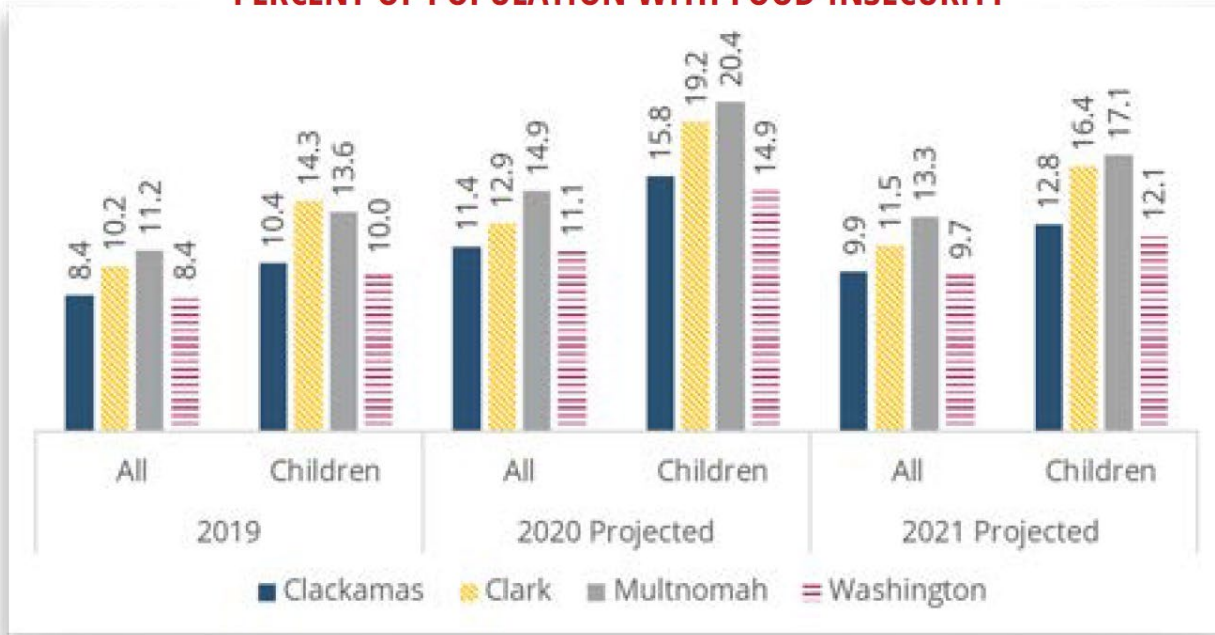
## Social Determinants of Health

## Clinical and System-Level

1 Supportive Housing — 2 Food Access — 3 Social Connection — 4 Access to Care — 5 Chronic Conditions



**PERCENT OF POPULATION WITH FOOD INSECURITY**



“Invest in addressing areas with limited grocery store options and ensuring culturally relevant and healthy food access to communities most impacted by these geographic disparities”

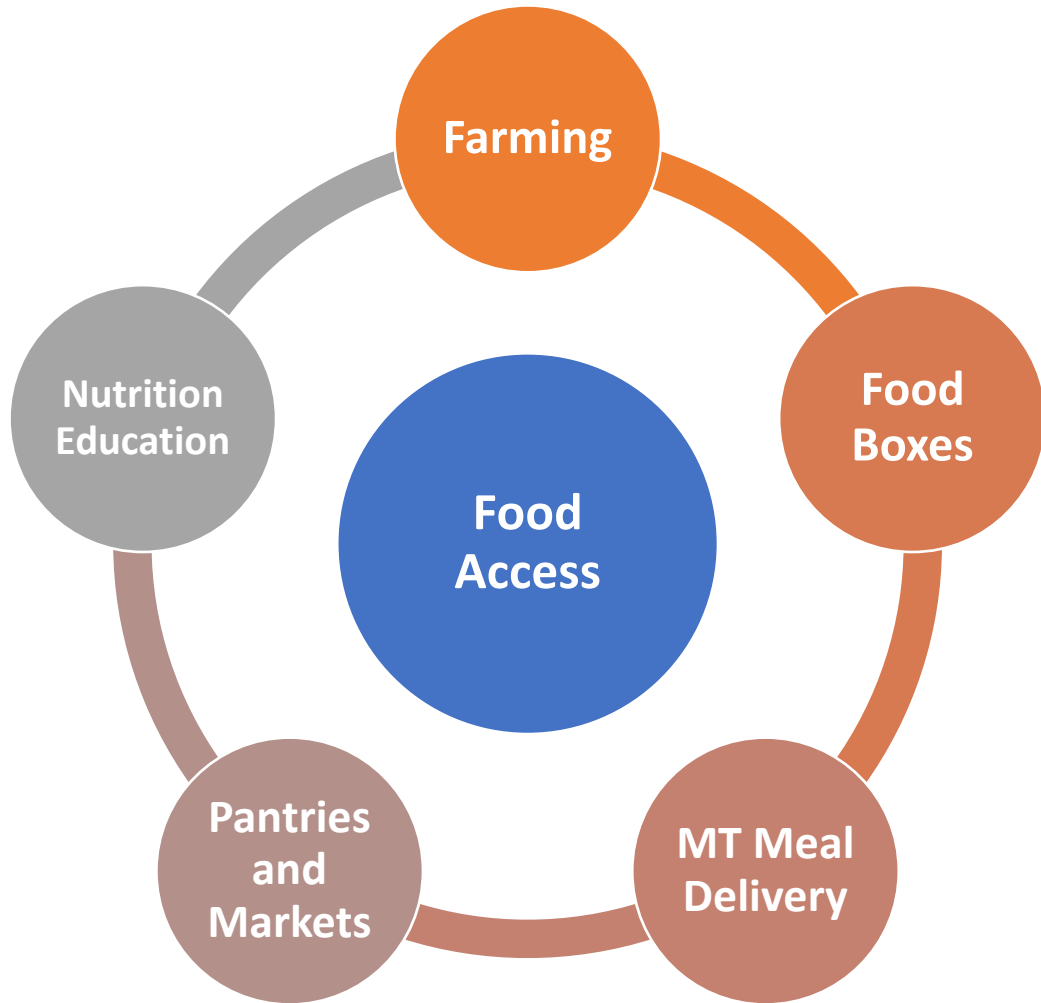
The 2022 Healthy Columbia Willamette Collaborative Community Health Needs Assessment

highlighted a regional shortfall of **\$140,638,164** in resources needed to address food insecurity





# Diverse Ecosystem of Food Access



## Common Medicaid Funding Tools

### ***Health-Related Services***

1. Community Benefit (grants)
2. Flex funds

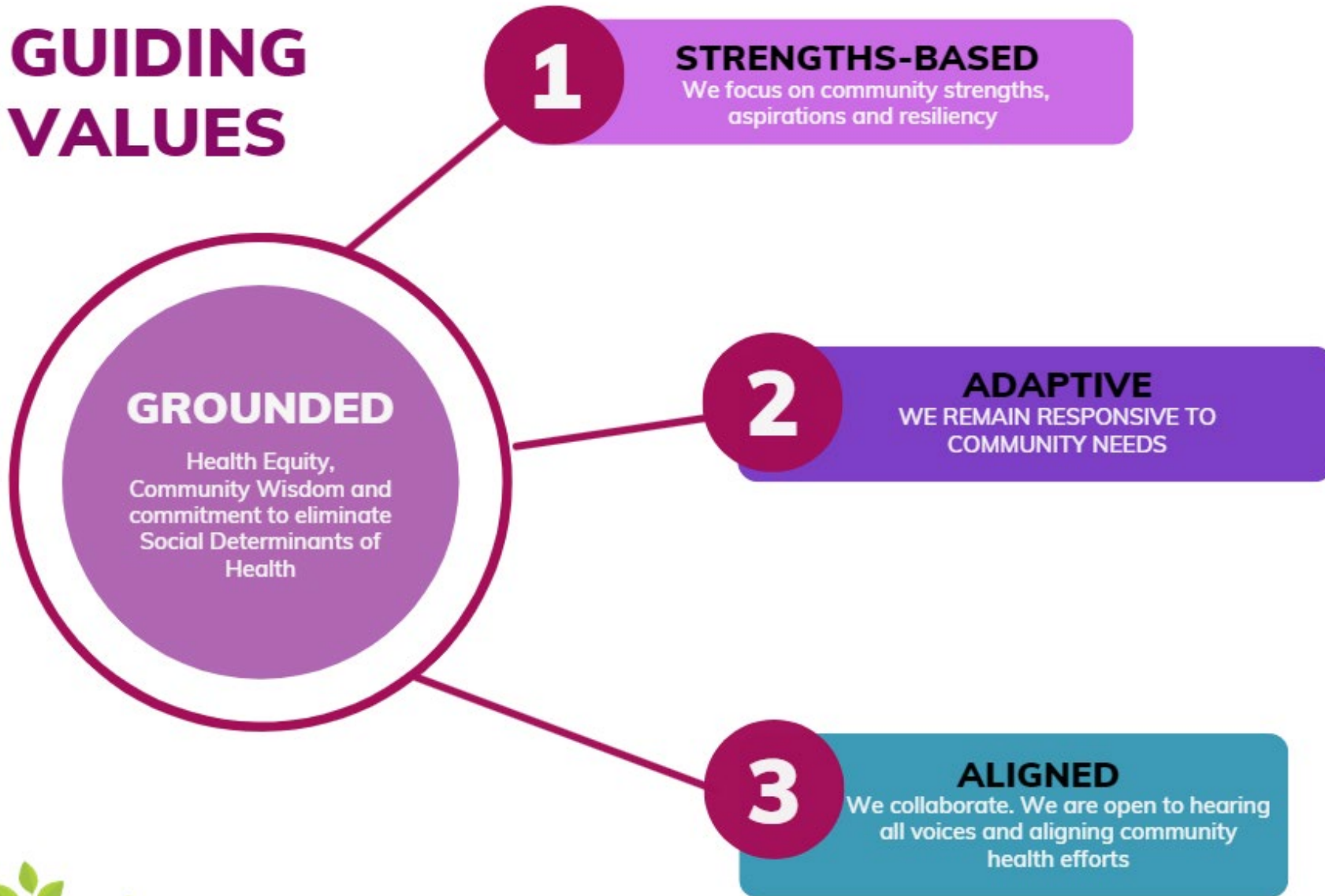
} **Managed at the Health Plan Level**

### ***Health-Related Social Needs Benefits***

1. Identified Eligibility (populations)
2. Identified services
3. “Medically Appropriate”  
-Linked to clinical and social risk

} **Defined by OHA**

# GUIDING VALUES



## Health Share's Equity Statement

“We will disrupt and dismantle systems; identify equitable distribution or redistribution of resources and power; change policies, processes, investment strategies and data sharing within our organization; and continuously center our members, collaborate with our community partners and support tribal sovereignty and culture.”

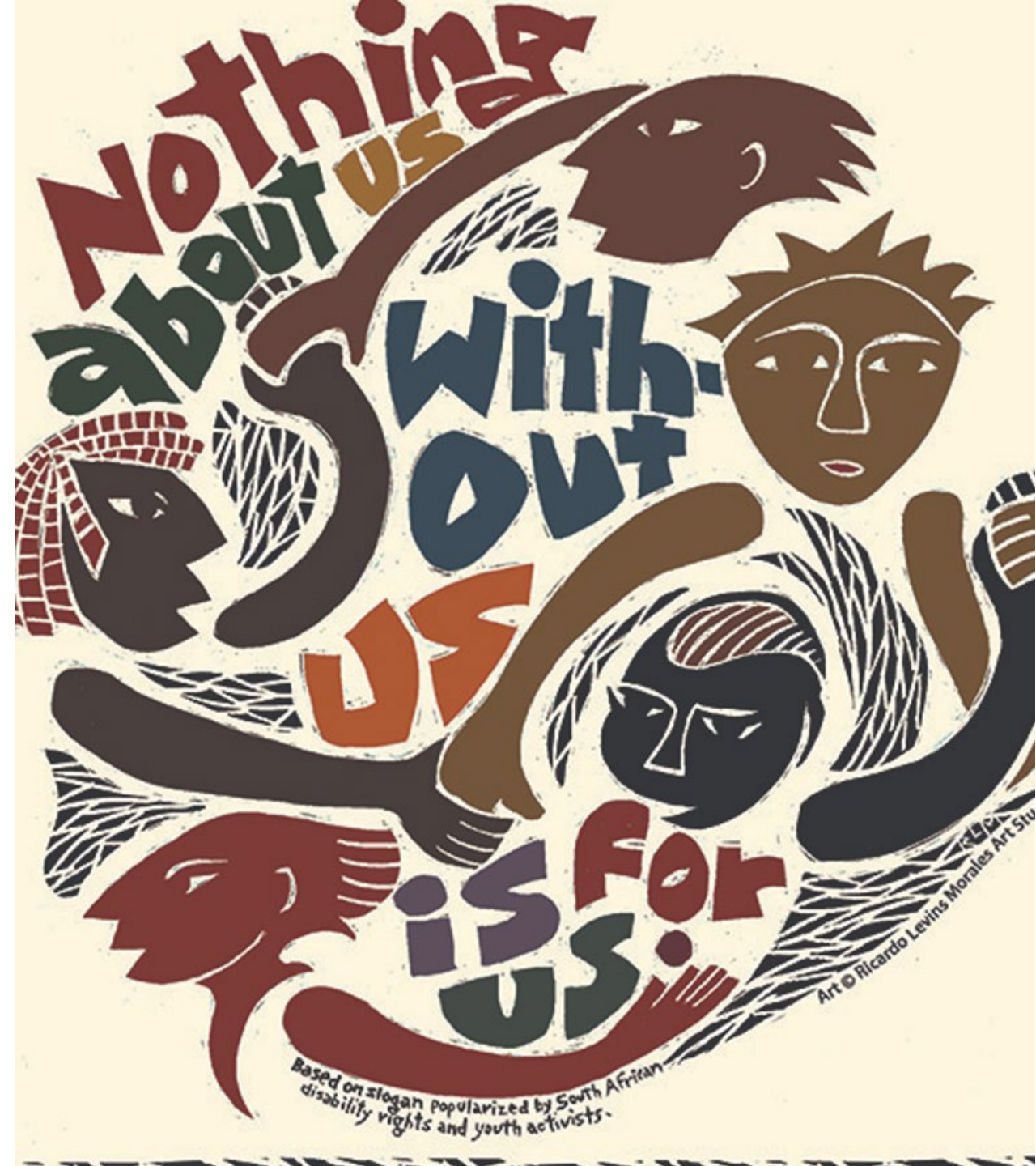


# Community Advisory Council

## 2021 SHARE Investments

First SHARE investment at Health Share

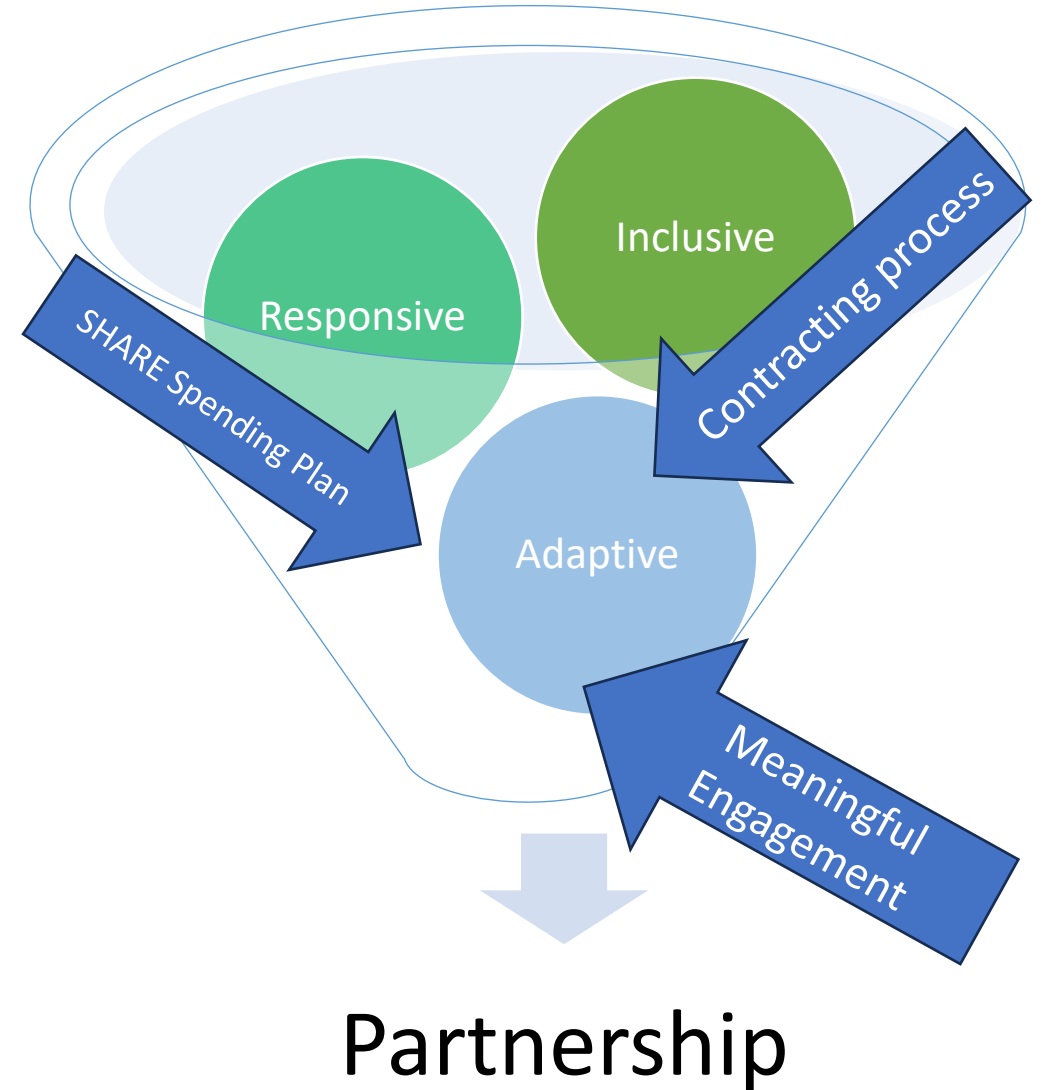
Health Share of Oregon's Board approved the Community Advisory Council's recommended **\$1.5 million investment** to provide **operational support** for culturally specific organizations and those serving diverse community members who are being under-served by our current system, as well as **capacity building** for those same organizations, to help develop longer term strategies and solutions to address food access.





# Balancing Urgency and Intent

- ❖ Bi-Weekly meetings with subcommittee of the CAC
- ❖ Set criteria for investments based on identified goals and priorities
- ❖ Ensured alignment with original recommendations and intended impact
- ❖ Framework for evaluating potential investments



# Health Share & Oregon Public Health Institute: Partnering for Culturally Specific Food Access

Health Share is contracting with the Oregon Public Health Institute (OPHI) (fiscally sponsored by Public Health Institute) to establish a strategic partnership, starting with pass-through grantmaking services for this \$1.5 million investment.



## Project Objectives:

**Co-create** and implement an equitable grantmaking process to select community-based organization (CBO) grantees for funding

**Support and strengthen** Health Share's network of CBO partners through direct support to grantees in expanding service operations and growing organizational capacity – including Medicaid billing and possible HRSN network participation for some



# Aligning Strategy for Impact

