

SPECIAL REPORTS

INFORMATION TECHNOLOGY PROJECTS IN 2017-19 BASE BUDGET:

The CCB is working in partnership with the State Building Codes Division to procure and implement a joint licensing database and online license service system. The cost to CCB is estimated to be approximately \$300,000. The CCB is also replacing its outdated document management system, estimated to cost \$175,000.

FACILITY PROPOSAL IMPACT ON WORK SPACE REQUIREMENTS:

The Construction Contractors Board's plan to optimize and reduce workspace was completed when the agency moved to new, downsized facilities in August 2015. The new facilities also improve public access and reduce agency rent costs.

AFFIRMATIVE ACTION:

The Construction Contractors Board is committed to hiring the most skilled and most appropriate applicant for each position it fills. The chart below describes the number and percent of employees in EEO Categories – Women, People of Color, and People with Disability. During the upcoming 2017-19 biennia, the agency will continue to ensure that position recruitments are sent to groups targeting people with disabilities as well as all other target groups.

The agency's affirmative action policy states that equal opportunity for employment will be afforded to all applicants, for every position opening within the agency, regardless of race, creed, or disability.

The agency will at no time allow discrimination of any kind. In order to ensure that no discrimination occurs, the following procedures will be followed:

- Reasonable accommodations will be made to the work place and/or position requirements in order to facilitate hiring qualified disabled applicants.
- Harassment or discrimination of any nature (race, national origin, age, handicap, marital status, sexual orientation, or sex) will at no time be tolerated.
- Any employee, or applicant for employment, who feels that she or he has been discriminated against or harassed in any way, is encouraged to notify the Human Resources Manager in writing. Any complaint will receive the Administrator's personal

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attention. If the complaint is against the Administrator personally, employees or applicants for employment are encouraged to file the complaint directly with the Office of Affirmative Action. All complaints will be investigated thoroughly.

- Managers have the responsibility of implementing the Affirmative Action Plan by recruiting qualified women and minority candidates for vacancies, and ensuring that all hiring and other employment decisions are based on bona fide job requirements and employee/applicant abilities. Manager will encourage upward mobility for minority and female employees, and will communicate the Affirmative Action Plan to their employees. Each manager's annual review will include an evaluation of affirmative action efforts and accomplishments.

In addition to hiring procedures, non-discrimination in employment practices will apply to all aspects of employment including training and promotional opportunities and the awarding and administration of personal service contracts. The policy will apply to all employee contacts with the public and other governmental agencies.

Workforce Representation Report
Construction Contractors Board

Affirmative Action Analysis as of June 30, 2016

Updated 7/18/16

EEO Categories	Total Emp	WOMEN (W)				PEOPLE OF COLOR (P)				Total Hires for Qtr.	Protected Class Hires** (Last Three Months)		
		Actual	FTE*	Parity	FTE*	Actual	FTE*	Parity	FTE*		W	P	D
A01) Middle Management	0	0	0.0%	43.0%	0.0	0	0.0%	13.6%	0.0	0			
A02) Upper Management	5	3	60.0%	36.6%	1.8	0	0.0%	12.2%	0.6	0			
B07) Purchasing/Agent	1	1	100.0%	21.5%	0.2	0	0.0%	1.7%	0.0	0			
B11) Inspector/Compliance/Investgtr	21	4	19.0%	48.1%	10.1	2	9.5%	10.7%	2.2	2			
B12) Computer Analyst	3	0	0.0%	32.4%	1.0	0	0.0%	13.0%	0.4	1			
B15) Accounting/Finance/Revenue	0	0	0.0%	53.0%	0.0	0	0.0%	13.0%	0.0	0			
B16) Program Coordinator/Analyst	4	3	75.0%	41.1%	1.6	2	50.0%	9.5%	0.4	0			
C05) Audio-Visual	0	0	0.0%	40.6%	0.0	0	0.0%	9.2%	0.0	0			
C06) Revenue Agent/Examiner	0	0	0.0%	68.1%	0.0	0	0.0%	7.6%	0.0	0			
F00) Administrative Support	20	17	85.0%	70.3%	14.1	2	10.0%	9.7%	1.9	1	1	1	
	54	28				6				4	1	1	0

Affirmative Action Statistics are voluntary and may not accurately reflect the actual diversity of the agency.

* May be duplication in counts of individuals within the W, P and D categories

People with Disabilities			
Total Agency	Parity	Total Group	Group %
54	6%	3	5.56%

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DRAFT

CONSTRUCTION CONTRACTORS BOARD

Annual Performance Progress Report (APPR) for Fiscal Year (2015-2016)

Original Submission Date:

Finalize Date:

Draft 2016 KPM Report

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2015-2017 KPM #	2015-2017 Approved Key Performance Measures (KPMs)
1	Tested Contractors: Reduce the percent of CCB-tested contractors that have a final order for damages that remain unpaid after 60 days, or that are discharged in bankruptcy.
2	Homeowner Awareness: Percent of homeowners who are aware of their rights and responsibilities and the services of CCB.
3	Unlicensed Recidivism Rate: Percent of offenders who perform work without a CCB license within three years of first offense.
4	Contractors Who Fail to Pay Damages: Percent of licensed contractors operating in Oregon that fail to pay in full final dispute resolution complaints for damages.
5	Enforcement Investigations: Average days to close an enforcement investigation.
6	Dispute Resolution Final Orders: Average days to issue a dispute resolution (claims) final order.
7	Fair and Impartial Dispute Resolution Process: Percent of parties to claims who perceive claims process to be fair and impartial.
8	License and Renewal Processing: Percent of contractors satisfied with the agency's processing of license and renewal information.
9	Customer Service: Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent". Ratings cover timeliness, accuracy, helpfulness, expertise, availability of information and overall performance.
10	Best Practices: Percent of best practices met by the Board.

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New Delete	Proposed Key Performance Measures (KPMs) for Biennium 2015-17
	Title: Rationale:

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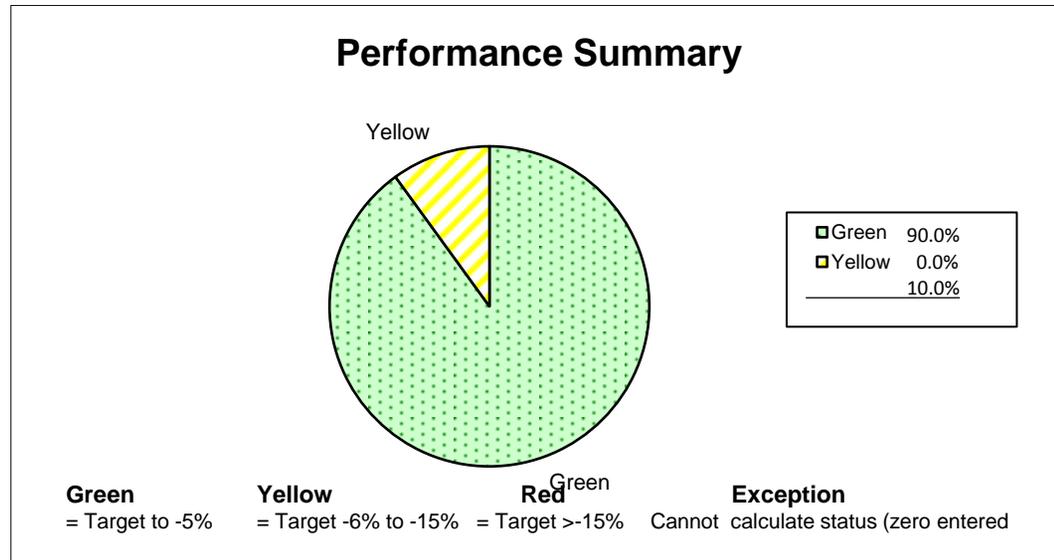
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CONSTRUCTION CONTRACTORS BOARD	I. EXECUTIVE SUMMARY
Agency Mission: The Construction Contractors Board protects the public's interest relating to improvements to real property. The Board regulates construction contractors and promotes a competitive business environment through education, contractor licensing, dispute resolution, and law enforcement.	

Contact: James Denno, Administrator	Contact Phone: 503-934-2184
Alternate: Stan Jessup, Enforcement Manager	Alternate Phone: 503-934-2188



1. SCOPE OF REPORT

All agency programs are covered by key performance measures. The Oregon Construction Contractors Board (CCB), the state agency that regulates construction contractors, protects consumers through its four major programs: Consumer Education and Contractor Education and Testing (KPM #1 and 2). Licensing and Customer Service (KPM #8 & 9). Enforcement (allegations of license law violations) (KPM #3 and 5). Dispute Resolution (complaints involving contract disputes) (KPM #4, 6, and 7).

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2. THE OREGON CONTEXT

CCB regulation affects Oregon's economy and the financial security of most Oregon citizens' largest investment - their home.

Oregon's regulatory structure is a model for other states. The State of Rhode Island patterned its contractor licensing program after Oregon's. Oregon has been singled out by leaders in the insurance and bonding industries as a model for other states (NASCLA 2011). Oregon's unique dispute resolution program also has been studied by other states.

A report several years ago to Washington state legislators highlighted Oregon as having both:

- Annual performance reports addressing critical performance metrics.
- Formal complaint resolution with enforcement powers.

Oregon contractors must understand and comply with many laws that protect the public. The CCB oversees compliance in areas including: basic business competency training and testing, Oregon tax, workers' compensation and employment tax, building codes and permits, contract law, environmental law, liability insurance, and bonding.

Current law mandates that agency programs protect consumers and ensure safe structures in Oregon. Legislative mandates established as a result of the 2005 Taskforce on Construction Claims that became effective in 2007 include mandatory continuing education and increased bond and insurance requirements.

Links to Oregon Benchmarks: None. CCB programs do not directly link to Oregon Benchmarks. With help from the Oregon Progress Board, the agency developed a high level outcome (HLO) to measure the agency's contribution to moving Oregon forward.

HLO1. Percent of all licensed contractors that discharge CCB complaint final orders in bankruptcy, which significantly damage other Oregonians.

3. PERFORMANCE SUMMARY

1. KPMs making progress at or trending toward target achievement: (Green).

- KPM 1: Tested Contractors,
- KPM 3: Unlicensed Recidivism Rate.
- KPM 4: Contractors Who Fail to Pay Damages,
- KPM 5: Enforcement Investigations.
- KPM 6: Dispute Resolution Final Orders,
- KPM 7: Fair and Impartial Dispute Resolution Process,
- KPM 8: License and Renewal Processing,
- KPM 9: Customer Satisfaction, and
- KPM 10: Best Practices.

2. KPMs with progress unclear: (Yellow):

- KPM 2: Homeowner Awareness.

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3. KPMs not making progress and not trending toward target achievement: (Red).
None.

Total Number of Key Performance Measures (KPMs): 10

4. CHALLENGES

The agency faces the challenges of improving compliance with Oregon's contractor licensing laws, and providing consistently high quality services in the aftermath of the recession which saw a large decrease in the number of licensees and in agency revenues. The agency continues to seek ways to streamline services and increase the effectiveness of enforcement activities with a reduced staff. The agency is exploring opportunities to coordinate and share resources with other agencies, particularly the Building Codes Division.

5. RESOURCES USED AND EFFICIENCY

The agency's budget for the 2013-15 biennium was \$15,944,713. These monies are spread among the agency's four major programs:

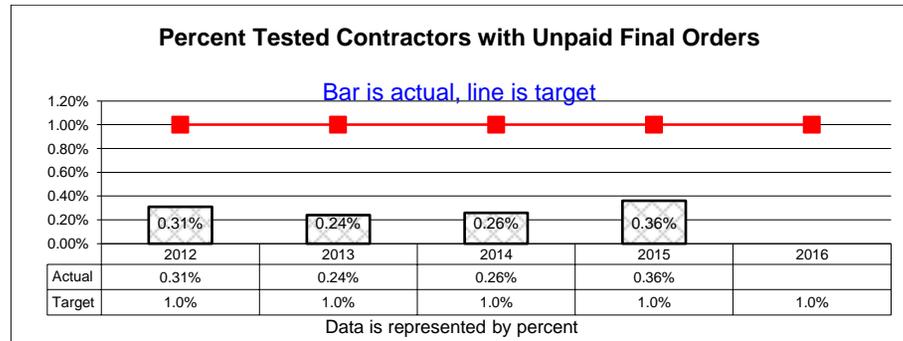
- Contractor/Consumer Education
- Licensing
- Enforcement
- Dispute Resolution Services

Two of the agency's KPMs measure efficiency (KPM 5 and 6).

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CONSTRUCTION CONTRACTORS BOARD	II. KEY MEASURE ANALYSIS
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KPM #1	Tested Contractors: Reduce the percent of CCB tested contractors that have a final order for damages that remain unpaid after 60 days, or that are discharged in bankruptcy.	2007
Goal	Goal 1: To protect Oregon consumers of construction related services. Objective 1b: Contractor Education: To ensure that all licensed contractors have an adequate level of business competency.	
Oregon Context	HLO1 – Percent of all licensed contractors that discharge CCB claims final orders in bankruptcy, which significantly damages other Oregonians.	
Data source	CCB Licensing Program Quarterly Report and Dispute Resolution Quarterly Report	
Owner	Cheryl Martinis, Education Manager (503) 934-2195 & Stan Jessup, Enforcement Manager (503) 934-2188	



1. HOW WE ARE DOING

The agency exceeded its target in 2015. The performance measure was actually achieved on a year to year comparison, 0.36% (2015) v .25% (2014).

2. FACTORS AFFECTING RESULTS

Numerous factors lead to contractors not paying their debts, including poor economic conditions, family changes such as divorce, and emergency expenditures. Two programs may influence this KPM, the mediation service and the enforcement license suspension/revocation authority.

The mediation service offers parties alternative ways to resolve disputes, sometimes involving no, or minimal cost to licensees. By doing so, contractors who may not be able to pay a large debt, have the opportunity to take care of the dispute in a way that preserves their license. On the other hand, the enforcement license suspension/revocation penalizes contractors who fail to pay their debts.

3. MANAGEMENT COMMENTS

The agency exceeded its target. The agency continues to evaluate its education program for improvements and efficiencies.

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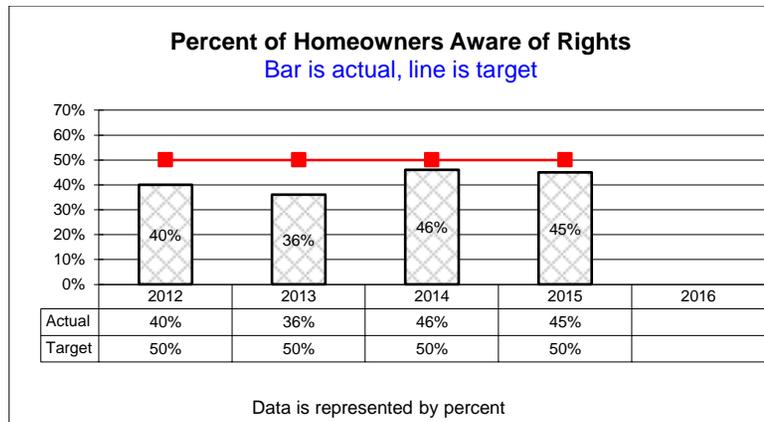
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CONSTRUCTION CONTRACTORS BOARD	II. KEY MEASURE ANALYSIS
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KPM #2	Homeowner Awareness: Percent of homeowners who are aware of their rights and responsibilities and the services of CCB.	2002
Goal	Goal 1: To protect Oregon consumers of construction services. Objective 1c: Consumer Education: To educate consumers about their rights and responsibilities and the services and authority of the CCB	
Oregon Context	HLO2 – Percent of homeowners who understand and highly rate the value of hiring a properly licensed contractor.	
Data source	CCB-sponsored scientific random sample survey among Oregon homeowners.	
Owner	Cheryl Martinis, Education Manager (503) 934-2195	



1. HOW WE ARE DOING

The agency awareness level among all Oregonians remained approximately the same as in recent years, and did not reach the target of 50 percent during FY 2015.

We believe that the agency does a solid job of reaching consumers at home building and improvement shows, but needs to broaden its outreach within the limits of staffing. Additionally, we need to fine-tune our message to remind homeowners not just to use licensed contractors but to actually verify the license with the CCB. The survey showed that while 80 percent of homeowners agree that it is important to use a licensed contractor, only 43 percent of homeowners who built homes or completed a major project actually verified that their contractor was licensed.

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2. FACTORS AFFECTING RESULTS

CCB outreach varies, depending on budgets.

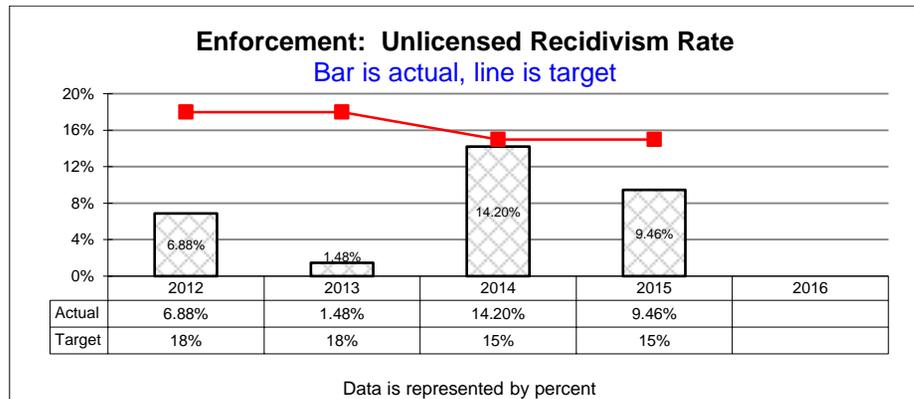
3. MANAGEMENT COMMENTS

While 45 percent of all homeowners know about the CCB, the number increases to 51 percent of Oregonians who built a new home or underwent a home improvement project in the past five years. This is the agency's target audience. The CCB continues to work with contractors and other key partners to educate homeowners about the CCB and how to avoid construction problems and construction fraud.

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CONSTRUCTION CONTRACTORS BOARD	II. KEY MEASURE ANALYSIS
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KPM #3	Unlicensed Recidivism Rate: Percent of offenders who perform work without a CCB license within three years of first offense.	2002
Goal	Goal 1: To protect Oregon consumers of construction related services. Objective 1d: Enforcement: To provide timely and effective investigations of unlawful acts and sanction appropriately.	
Oregon Context	HLO1 – Percent of all licensed contractors that discharge CCB complaints final orders in bankruptcy, which significantly damages other Oregonians.	
Data source	CCB Enforcement Program Quarterly Report	
Owner	Stan Jessup, Enforcement Manager (503) 934-2188	



1. HOW WE ARE DOING

The agency is doing well and exceeds the target on this KPM.

2. FACTORS AFFECTING RESULTS

The agency met the target on this KPM.

The recovering from the recession has brought a flood of unlicensed contractors to the industry. CCB has redefined work areas throughout the state to meet the challenge and the results are beginning to show. While the recidivism total numbers for 2014 were lower, the percentage for 2014 was high and 2015 is showing improvements due to the strategic improvements CCB has made to the program.

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3. MANAGEMENT COMMENTS

The agency exceeded its target. Performance in this area results from the agency's enforcement and communications programs. The agency anticipates it will reduce repeat offenders over the coming years as contractors working illegally become aware of CCB's enhanced enforcement efforts.

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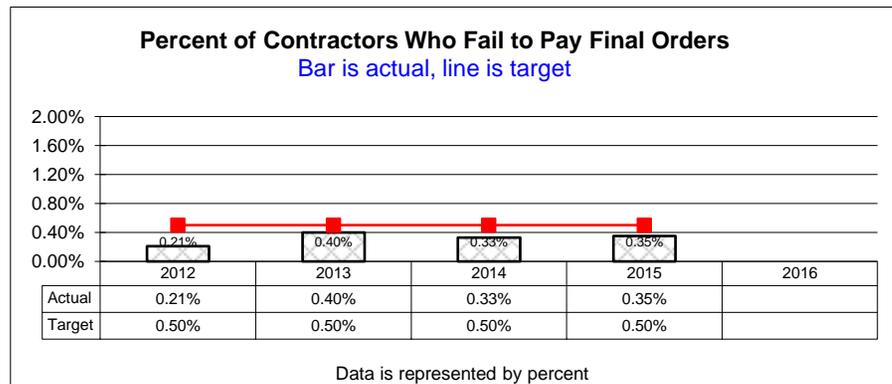
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KPM #4	Contractors Who Fail to Pay Damages: Percent of licensed contractors operating in Oregon that fail to pay in full final Dispute Resolution complaints for damages.	2002
Goal	Goal 1: To protect Oregon consumers of construction related services. Objective 1e: Dispute Resolution: To hold contractors financially accountable for their business practices	
Oregon Context	HLO1 – Percent of all licensed contractors that discharge CCB complaints final orders in bankruptcy, which significantly damages other Oregonians.	
Data source	CCB Dispute Resolution Quarterly Report statistics. By measuring the number of contractors per year that fail to pay, in full, dispute resolution complaints for damages.	
Owner	Stan Jessup, Enforcement Manager (503) 934-2188	



1. HOW WE ARE DOING

The agency exceeded the target. For 2015 the agency achieved .35 percent.

2. FACTORS AFFECTING RESULTS

Numerous factors lead to contractors not paying their debts, including poor economic conditions, emergency expenditures, and family changes such as divorce. Two programs affect this KPM.

The agency's mediation service offers parties alternative ways to resolve disputes involving minimal cost to licensees. By doing so, contractors who may not be able to pay a large debt have the opportunity to take care of the dispute in a way that preserves their license.

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CONSTRUCTION CONTRACTORS BOARD	II. KEY MEASURE ANALYSIS
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On the other hand, the agency's ability to suspend or revoke licenses penalizes contractors who fail to pay their debts. This takes away a contractors ability to perform work legally until the debt has been paid or settled.

3. MANAGEMENT COMMENTS

The agency exceeded its target. In 2015, the level of unpaid final orders were below the target level.

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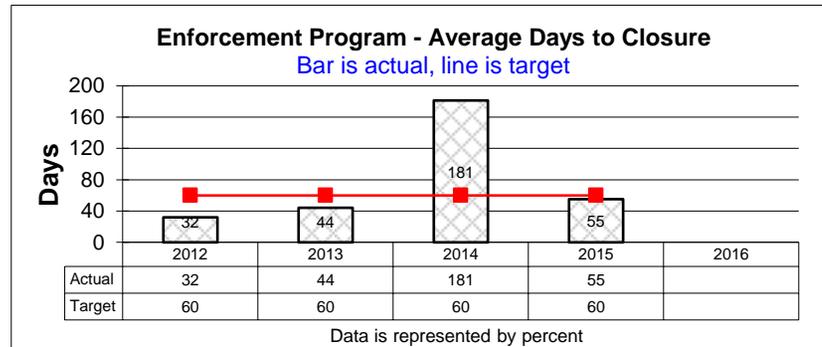
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CONSTRUCTION CONTRACTORS BOARD	II. KEY MEASURE ANALYSIS
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KPM #5	Enforcement Investigations: Average days to close an enforcement investigation. Enforcement Investigations – Average days to close an enforcement investigation.	1994
Goal	Goal 2. Provide excellent customer service to all who wish to use our services. Objective 1d: Enforcement: To provide timely and effective investigations of unlawful acts and sanction appropriately.	
Oregon Context	HLO1 – Percent of all licensed contractors that discharge CCB complaints final orders in bankruptcy, which significantly damages other Oregonians.	
Data source	CCB Enforcement Quarterly Reports	
Owner	Stan Jessup, Enforcement Manager (503) 934-2188	



1. HOW WE ARE DOING

In 2015, we exceeded the target.

2. FACTORS AFFECTING RESULTS

During a full agency reorganization and management change that started at the beginning of 2014, a significant number of case files were located that were never closed. Some of these cases were four and five years old. Closing these cases caused the data to indicate a large spike in the time it takes to close cases. There was also a significant backlog of unresolved cases, which has also been resolved, but this added to the data spike as well. We believe all of these old cases have been dealt with and this is a one-time occurrence.

3. MANAGEMENT COMMENTS

The agency exceeded its target. As part of a full agency reorganization and management change that began at the beginning of 2014, enforcement processes have been streamlined and new accountability measures put in place to ensure timely processing of enforcement actions.

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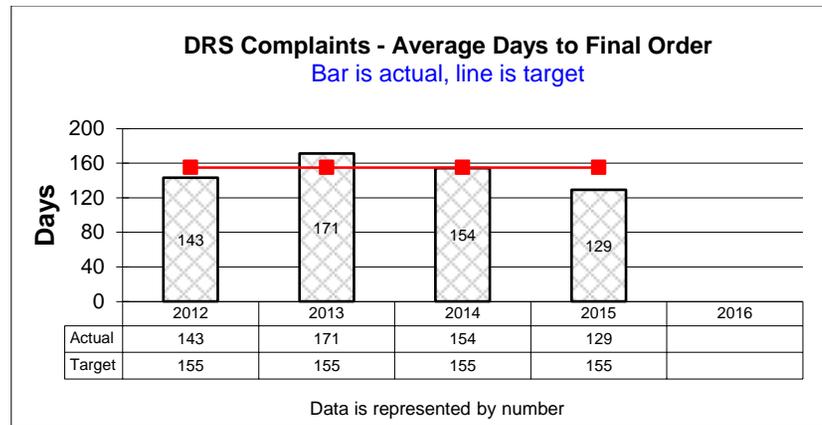
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CONSTRUCTION CONTRACTORS BOARD	II. KEY MEASURE ANALYSIS
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KPM #6	Dispute Resolution Final Orders: Average days to issue a dispute resolution (claims) final order.	1994
Goal	Goal 2. Provide excellent customer service to all who wish to use our services. Objective 2a: Dispute Resolution: To efficiently process complaints.	
Oregon Context	HLO1 – Percent of all licensed contractors that discharge CCB complaints final orders in bankruptcy, which significantly damages other Oregonians.	
Data source	CCB Dispute Resolution Section Quarterly Reports	
Owner	Stan Jessup, Enforcement Manager (503) 934-2188	



1. HOW WE ARE DOING

The agency exceeded its target for 2015. The agency improved the measure by 16 percent versus 2014.

2. FACTORS AFFECTING RESULTS

As the result of legislation, the Dispute Resolution Services program changed significantly. As of July 1, 2011 the program stopped providing contested case hearing/arbitrations for parties to a complaint.

The current program offers mediation to the parties in an attempt to reconcile the dispute. If the parties cannot come to an agreement, the complaining party must file a complaint in court. If a judgment is awarded, the complaining party may file the judgment with the agency seeking payment from the contractor's bond.

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One factor that contributes to the timeliness of our services is the time it takes for a court, or arbitration to issue a ruling for parties that chose to file actions outside the agency.

3. **MANAGEMENT COMMENTS**

The agency exceeded its target. The agency will continue to evaluate processes to identify ways to improve efficiency and customer service.

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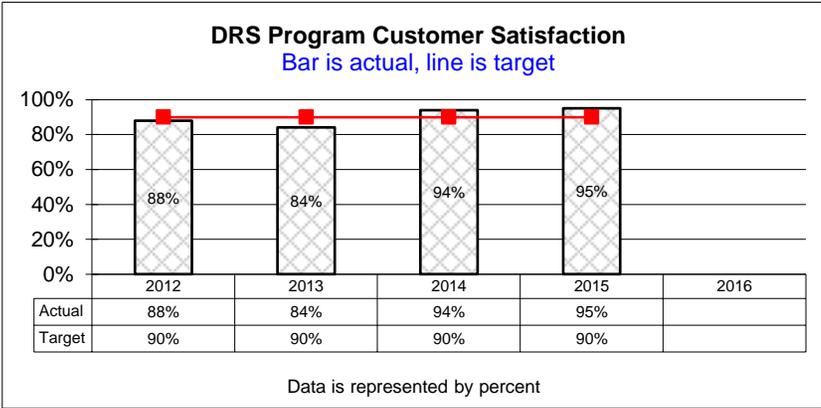
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CONSTRUCTION CONTRACTORS BOARD	II. KEY MEASURE ANALYSIS
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KPM #7	Fair and Impartial Dispute Resolution Process: Percent of parties to claims who perceive claims process to be fair and impartial.	2002
Goal	Goal 2. Provide excellent customer service to all who wish to use our services. Objective 2b: Dispute Resolution: To maximize participant's perception of fairness given the requirements of due process under the law.	
Oregon Context	HLO1 – Percent of all licensed contractors that discharge CCB complaint final orders in bankruptcy, which significantly damages other Oregonians.	
Data source	CCB Dispute Resolution Section (DRS) Customer Satisfaction Survey reported in DRS Quarterly Reports.	
Owner	Stan Jessup, Enforcement Manager (503) 934-2188	



1. HOW WE ARE DOING

The agency exceeded its target for 2015.

2. FACTORS AFFECTING RESULTS

The agency will continue to evaluate ways to increase the survey results. This includes increasing the number of responses returned. The most efficient way to increase responses would be to allow customers to enter their survey responses online.

3. MANAGEMENT COMMENTS

The agency improved its performance over last year and exceeded its target. The agency will continuously work to increase satisfaction with the program.

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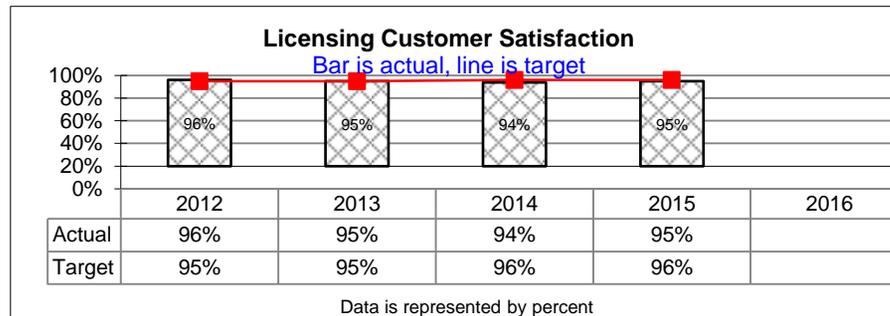
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CONSTRUCTION CONTRACTORS BOARD	II. KEY MEASURE ANALYSIS
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KPM #8	License and Renewal Processing: Percent of contractors satisfied with the agency’s processing of license and renewal information.	2002
Goal	Goal 3. To regulate in a manner that supports a fair, honest, and competitive business climate in the construction industry. Objective 3a.: Licensing: To efficiently license and renew all construction businesses required by law in a business friendly manner.	
Oregon Context	HLO1 – Percent of all licensed contractors that discharge CCB complaints final orders in bankruptcy, which significantly damages other Oregonians.	
Data source	CCB Licensing Quarterly Reports and survey conducted by CCB during license renewals.	
Owner	Laurie Hall, Licensing Manager (503) 934-2199	



1. HOW WE ARE DOING

The agency’s performance was 95 percent overall customer satisfaction in 2015, which is slightly higher than the 94 percent for the previous year. The agency consistently enjoys a high level of satisfaction with customers. The agency has met or exceeded its target every year since 2002 every year except three.

2. FACTORS AFFECTING RESULTS

Over the past few years, the licensing and education staff members have worked hard to ensure that contractors understand the numerous changes regarding licensure. The agency continued to improve its website, revised forms and instructions based on customer survey comments, updated Customer Service Unit questions and answers, and provided ongoing staff training about legislative changes, with a strong focus on continuing education. The licensing staff also continued to work with bonding and insurance agents to help educate them on their requirements.

3. MANAGEMENT COMMENTS

The agency met its target. The agency continues to look for ways to simplify and streamline licensing processes.

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KPM #9	Customer Service: Percent of customers rating the agency’s customer service as “good” or “excellent”. Ratings cover timeliness, accuracy, helpfulness, expertise, availability of information and overall performance.	2006
Goal	Agency Overall Satisfaction – Percent of customers rating their overall satisfaction with the agency above average or excellent and Customer Satisfaction – Percent of customers rating satisfaction with agency services above average or excellent for: A: Timeliness; B: Accuracy; C: Helpfulness; D: Expertise; E: Information Availability.	
Oregon Context	CCB has no primary links to the Oregon Benchmarks	
Data source	Customer Service Surveys completed and returned April 1 through June 30 of each year and reported in the Licensing Quarterly Report.	
Owner	Laurie Hall, Licensing Manager (503) 934-2199	



1. HOW WE ARE DOING

The agency’s performance in fiscal year 2015 has increased satisfaction in four of the six categories. The agency is proud of its performance considering the change in licensing and continuing education requirements, and is continuously committed to finding ways to improve its service levels and customer satisfaction levels.

2. FACTORS AFFECTING RESULTS

As CCB continues to implement legislative changes, we also have to continue to more effectively communicate information regarding new regulations.

3. MANAGEMENT COMMENTS

The agency met its target. Customer service remains a top priority of the agency.

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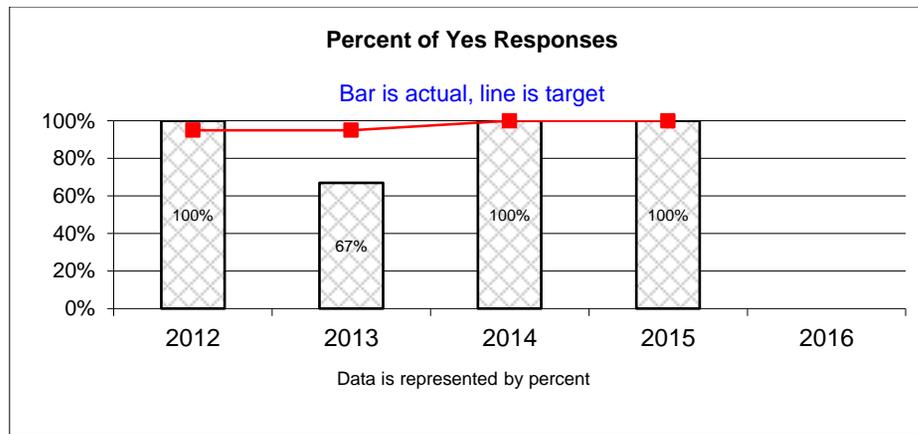
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CONSTRUCTION CONTRACTORS BOARD	II. KEY MEASURE ANALYSIS
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KPM #10	Best Practices: Percent of best practices met by the Board.	2008
Goal	Best Practices – Percent of best practices met by the Board.	
Oregon Context	CCB has no primary links to the Oregon Benchmarks	
Data source	During Board meeting(s), Board Members individually voted on each of the 15 Best Practices as they perceived them for the fiscal year. Data is contained in Board meeting minutes.	
Owner	Administrator James Denno (503) 934-2184	



1. HOW WE ARE DOING

The agency met its target.

2. FACTORS AFFECTING RESULTS

Agency transition issues impacted some of these results.

3. MANAGEMENT COMMENTS

The agency met its target.

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CONSTRUCTION CONTRACTORS BOARD	III. USING PERFORMANCE DATA
Agency Mission: The Construction Contractors Board protects the public's interest relating to improvements to real property. The Board regulates construction contractors and promotes a competitive business environment through education, contractor licensing, dispute resolution, and law enforcement.	

Contact: James Denno, Administrator	Contact Phone: 503-934-2184
Alternate: Stan Jessup, Enforcement Manager	Alternate Phone: 503-934-2188

<i>The following questions indicate how performance measures and data are used for management and accountability purposes.</i>	
1 INCLUSIVITY	<ul style="list-style-type: none"> * Staff: Several methods were used to obtain input by staff, including discussions during monthly management and program unit meetings. The agency management team worked with the Oregon Progress Board to examine the agency's mission, goals and performance measures. * Elected Officials: Legislators reviewed the agency's performance measures during the 75th Legislative Assembly and recommended changes for the next biennium. * Stakeholders: The agency management team worked with stakeholders and Board members to review and discuss the agency's performance measures. * Citizens: The agency's performance measures are available on the agency's website for citizen review and comment. Citizens are encouraged to provide public comment at monthly agency public meetings.
2 MANAGING FOR RESULTS	<p>The agency uses its performance measures to gauge agency progress, effectiveness, efficiencies, and levels of customer satisfaction. Program managers review individual section performance and customer satisfaction survey results to fine tune programs. Board members receive annual performance measure results. They are used to develop agency efficiencies and evaluate policy issues. The agency's management team continues to analyze performance measures in an effort to ensure the measures represent meaningful management tools.</p>
3 STAFF TRAINING	<p>Agency staff participated in training offered by DAS. This training was instrumental in the agency's efforts to develop, monitor, and report its performance measures. Agency managers have reviewed measures with program staff who, in turn, have offered suggestions on fine tuning and perfecting reliable methods of collection and interpretation of data.</p>

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4 COMMUNICATING RESULTS	<ul style="list-style-type: none">* Staff: Results are reported during public Board meetings and at staff meetings.* Elected Officials: Results are reported at legislative committee meetings.* Stakeholders: Stakeholder meetings are held and performance measure results are reported.* Citizens: Agency web address: www.oregon.gov/CCB. Each agency program's quarterly report reflects statistical data relating to its program. Statistics are reviewed to determine if the measure indicates cost effectiveness. The reports are located in the Board packet materials on the agency's website and are discussed quarterly at Board meetings.
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SPECIAL REPORTS

Construction Contractors Board

**Summary Cross Reference Listing and Packages
2017-19 Biennium**

Agency Number: 91500

BAM Analyst: Heath, Patrick

Budget Coordinator: Moreland, Katherine - (503)373-0741

<i>Cross Reference Number</i>	<i>Cross Reference Description</i>	<i>Package Number</i>	<i>Priority</i>	<i>Package Description</i>	<i>Package Group</i>
017-00-00-00000	Construction Contractors Board	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
017-00-00-00000	Construction Contractors Board	021	0	Phase - In	Essential Packages
017-00-00-00000	Construction Contractors Board	022	0	Phase-out Pgm & One-time Costs	Essential Packages
017-00-00-00000	Construction Contractors Board	031	0	Standard Inflation	Essential Packages
017-00-00-00000	Construction Contractors Board	032	0	Above Standard Inflation	Essential Packages
017-00-00-00000	Construction Contractors Board	080	0	May 2016 E-Board	Policy Packages
017-00-00-00000	Construction Contractors Board	101	0	Technology Streamlining Initiative	Policy Packages

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Summary Cross Reference Listing and Packages
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Construction Contractors Board

**Policy Package List by Priority
2017-19 Biennium**

Agency Number: 91500

BAM Analyst: Heath, Patrick

Budget Coordinator: Moreland, Katherine - (503)373-0741

<i>Priority</i>	<i>Policy Pkg Number</i>	<i>Policy Pkg Description</i>	<i>Summary Cross Reference Number</i>	<i>Cross Reference Description</i>
0	080	May 2016 E-Board	017-00-00-00000	Construction Contractors Board
	101	Technology Streamlining Initiative	017-00-00-00000	Construction Contractors Board

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Policy Package List by Priority

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Construction Contractors Board

Agency Number: 91500

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-000-00-00-00000**

Construction Contractors Board

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	4,901,381	3,080,877	-	3,080,877	7,706,929	7,706,929
REVENUE CATEGORIES						
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	14,507,420	11,610,408	-	11,610,408	12,116,436	12,116,436
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	-	105,420	-	105,420	104,551	104,551
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	279,839	338,640	-	338,640	278,720	278,720
8800 General Fund Revenue	834,719	1,080,000	-	1,080,000	734,607	734,607
All Funds	1,114,558	1,418,640	-	1,418,640	1,013,327	1,013,327
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	963	1,000	-	1,000	1,045	1,045
SALES INCOME						
0705 Sales Income						

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SPECIAL REPORTS

Construction Contractors Board

Agency Number: 91500

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-000-00-00-00000**

Construction Contractors Board

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	-	8,700	-	8,700	3,582	3,582
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	363,339	1,726,315	-	1,726,315	542,822	542,822
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	684,648	-	-	-	-	-
REVENUES						
3400 Other Funds Ltd	15,836,209	13,790,483	-	13,790,483	13,047,156	13,047,156
8800 General Fund Revenue	834,719	1,080,000	-	1,080,000	734,607	734,607
TOTAL REVENUES	\$16,670,928	\$14,870,483	-	\$14,870,483	\$13,781,763	\$13,781,763
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(684,648)	-	-	-	-	-
2060 Transfer to General Fund						
8800 General Fund Revenue	(834,719)	(1,080,000)	-	(1,080,000)	(734,607)	(734,607)
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(684,648)	-	-	-	-	-
8800 General Fund Revenue	(834,719)	(1,080,000)	-	(1,080,000)	(734,607)	(734,607)
TOTAL TRANSFERS OUT	(\$1,519,367)	(\$1,080,000)	-	(\$1,080,000)	(\$734,607)	(\$734,607)

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SPECIAL REPORTS

Construction Contractors Board

Agency Number: 91500

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-000-00-00-00000**

Construction Contractors Board

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
AVAILABLE REVENUES						
3400 Other Funds Ltd	20,052,942	16,871,360	-	16,871,360	20,754,085	20,754,085
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	5,724,005	6,362,736	244,179	6,606,915	7,064,784	7,064,784
3160 Temporary Appointments						
3400 Other Funds Ltd	8,101	-	-	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	15,963	35,773	-	35,773	35,773	37,097
3190 All Other Differential						
3400 Other Funds Ltd	60,853	-	-	-	-	-
TOTAL SALARIES & WAGES						
3400 Other Funds Ltd	5,808,922	6,398,509	244,179	6,642,688	7,100,557	7,101,881
TOTAL SALARIES & WAGES	\$5,808,922	\$6,398,509	\$244,179	\$6,642,688	\$7,100,557	\$7,101,881
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	2,238	2,728	-	2,728	3,477	3,477
3220 Public Employees' Retire Cont						

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SPECIAL REPORTS

Construction Contractors Board

Agency Number: 91500

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium
Construction Contractors Board**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-000-00-00-00000**

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	866,942	1,007,896	38,556	1,046,452	1,352,563	1,352,816
3221 Pension Obligation Bond						
3400 Other Funds Ltd	378,915	443,198	(66,704)	376,494	376,494	412,176
3230 Social Security Taxes						
3400 Other Funds Ltd	435,697	489,488	18,680	508,168	543,189	543,290
3240 Unemployment Assessments						
3400 Other Funds Ltd	68,081	3,354	-	3,354	3,354	3,478
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	3,458	4,278	-	4,278	4,278	4,278
3260 Mass Transit Tax						
3400 Other Funds Ltd	34,289	39,018	-	39,018	39,018	42,611
3270 Flexible Benefits						
3400 Other Funds Ltd	1,842,109	1,892,736	157,926	2,050,662	2,066,832	2,066,832
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	3,631,729	3,882,696	148,458	4,031,154	4,389,205	4,428,958
TOTAL OTHER PAYROLL EXPENSES	\$3,631,729	\$3,882,696	\$148,458	\$4,031,154	\$4,389,205	\$4,428,958
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(90,756)	-	(90,756)	(90,756)	(79,728)
3465 Reconciliation Adjustment						

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Construction Contractors Board

Agency Number: 91500

Agency Worksheet - Revenues & Expenditures

Version: V - 01 - Agency Request Budget

2017-19 Biennium

Cross Reference Number: 91500-000-00-00-00000

Construction Contractors Board

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	-	(245)	-	(245)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(91,001)	-	(91,001)	(90,756)	(79,728)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$91,001)	-	(\$91,001)	(\$90,756)	(\$79,728)
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	9,440,651	10,190,204	392,637	10,582,841	11,399,006	11,451,111
TOTAL PERSONAL SERVICES	\$9,440,651	\$10,190,204	\$392,637	\$10,582,841	\$11,399,006	\$11,451,111
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	222,957	344,914	-	344,914	344,914	357,676
4125 Out of State Travel						
3400 Other Funds Ltd	4,100	-	-	-	-	-
4150 Employee Training						
3400 Other Funds Ltd	20,581	116,863	-	116,863	116,863	121,187
4175 Office Expenses						
3400 Other Funds Ltd	400,342	685,982	-	685,982	685,982	711,363
4200 Telecommunications						
3400 Other Funds Ltd	105,896	318,191	-	318,191	318,191	329,964
4225 State Gov. Service Charges						
3400 Other Funds Ltd	509,385	207,926	-	207,926	231,169	442,872

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Construction Contractors Board

Agency Number: 91500

Agency Worksheet - Revenues & Expenditures

Version: V - 01 - Agency Request Budget

2017-19 Biennium

Cross Reference Number: 91500-000-00-00-00000

Construction Contractors Board

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
4250 Data Processing						
3400 Other Funds Ltd	29,706	117,735	-	117,735	117,406	121,750
4275 Publicity and Publications						
3400 Other Funds Ltd	133,203	207,545	-	207,545	207,545	215,224
4300 Professional Services						
3400 Other Funds Ltd	197,098	558,253	-	558,253	558,253	581,141
4315 IT Professional Services						
3400 Other Funds Ltd	1,615	-	-	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	478,114	489,533	-	489,533	489,533	553,858
4400 Dues and Subscriptions						
3400 Other Funds Ltd	22,421	31,399	-	31,399	31,399	32,561
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	735,384	769,563	-	769,563	769,563	788,802
4575 Agency Program Related S and S						
3400 Other Funds Ltd	29,853	149,938	-	149,938	149,938	155,486
4650 Other Services and Supplies						
3400 Other Funds Ltd	203,812	196,884	-	196,884	173,970	180,407
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	324,247	32,618	-	32,618	32,618	33,825

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Construction Contractors Board

Agency Number: 91500

Agency Worksheet - Revenues & Expenditures

Version: V - 01 - Agency Request Budget

2017-19 Biennium

Cross Reference Number: 91500-000-00-00-00000

Construction Contractors Board

<i>DESCRIPTION</i>	<i>2013-15 Actuals</i>	<i>2015-17 Leg Adopted Budget</i>	<i>2015-17 Emergency Boards</i>	<i>2015-17 Leg Approved Budget</i>	<i>2017-19 Base Budget</i>	<i>2017-19 Current Service Level</i>
4715 IT Expendable Property						
3400 Other Funds Ltd	90,244	241,479	-	241,479	241,479	250,414
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	3,508,958	4,468,823	-	4,468,823	4,468,823	4,876,530
TOTAL SERVICES & SUPPLIES	\$3,508,958	\$4,468,823	-	\$4,468,823	\$4,468,823	\$4,876,530
EXPENDITURES						
3400 Other Funds Ltd	12,949,609	14,659,027	392,637	15,051,664	15,867,829	16,327,641
ENDING BALANCE						
3400 Other Funds Ltd	7,103,333	2,212,333	(392,637)	1,819,696	4,886,256	4,426,444
TOTAL ENDING BALANCE	\$7,103,333	\$2,212,333	(\$392,637)	\$1,819,696	\$4,886,256	\$4,426,444
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	69	62	-	62	62	62
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	69.00	62.00	-	62.00	62.00	62.00

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SPECIAL REPORTS

Construction Contractors Board

Agency Number: 91500

Agency Worksheet - Revenues & Expenditures

Version: V - 01 - Agency Request Budget

2017-19 Biennium

Cross Reference Number: 91500-017-00-00-00000

Construction Contractors Board

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	4,901,381	3,080,877	-	3,080,877	7,706,929	7,706,929
REVENUE CATEGORIES						
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	14,507,420	11,610,408	-	11,610,408	12,116,436	12,116,436
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	-	105,420	-	105,420	104,551	104,551
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	279,839	338,640	-	338,640	278,720	278,720
8800 General Fund Revenue	834,719	1,080,000	-	1,080,000	734,607	734,607
All Funds	1,114,558	1,418,640	-	1,418,640	1,013,327	1,013,327
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	963	1,000	-	1,000	1,045	1,045
SALES INCOME						
0705 Sales Income						

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Construction Contractors Board

Agency Number: 91500

Agency Worksheet - Revenues & Expenditures

Version: V - 01 - Agency Request Budget

2017-19 Biennium

Cross Reference Number: 91500-017-00-00-00000

Construction Contractors Board

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	-	8,700	-	8,700	3,582	3,582
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	363,339	1,726,315	-	1,726,315	542,822	542,822
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	684,648	-	-	-	-	-
REVENUES						
3400 Other Funds Ltd	15,836,209	13,790,483	-	13,790,483	13,047,156	13,047,156
8800 General Fund Revenue	834,719	1,080,000	-	1,080,000	734,607	734,607
TOTAL REVENUES	\$16,670,928	\$14,870,483	-	\$14,870,483	\$13,781,763	\$13,781,763
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(684,648)	-	-	-	-	-
2060 Transfer to General Fund						
8800 General Fund Revenue	(834,719)	(1,080,000)	-	(1,080,000)	(734,607)	(734,607)
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(684,648)	-	-	-	-	-
8800 General Fund Revenue	(834,719)	(1,080,000)	-	(1,080,000)	(734,607)	(734,607)
TOTAL TRANSFERS OUT	(\$1,519,367)	(\$1,080,000)	-	(\$1,080,000)	(\$734,607)	(\$734,607)

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SPECIAL REPORTS

Construction Contractors Board

Agency Number: 91500

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-017-00-00-00000**

Construction Contractors Board

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
AVAILABLE REVENUES						
3400 Other Funds Ltd	20,052,942	16,871,360	-	16,871,360	20,754,085	20,754,085
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	5,724,005	6,362,736	244,179	6,606,915	7,064,784	7,064,784
3160 Temporary Appointments						
3400 Other Funds Ltd	8,101	-	-	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	15,963	35,773	-	35,773	35,773	37,097
3190 All Other Differential						
3400 Other Funds Ltd	60,853	-	-	-	-	-
TOTAL SALARIES & WAGES						
3400 Other Funds Ltd	5,808,922	6,398,509	244,179	6,642,688	7,100,557	7,101,881
TOTAL SALARIES & WAGES	\$5,808,922	\$6,398,509	\$244,179	\$6,642,688	\$7,100,557	\$7,101,881
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	2,238	2,728	-	2,728	3,477	3,477
3220 Public Employees' Retire Cont						

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BDV001A - Agency Worksheet - Revenues & Expenditures
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SPECIAL REPORTS

Construction Contractors Board

Agency Number: 91500

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-017-00-00-00000**

Construction Contractors Board

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	866,942	1,007,896	38,556	1,046,452	1,352,563	1,352,816
3221 Pension Obligation Bond						
3400 Other Funds Ltd	378,915	443,198	(66,704)	376,494	376,494	412,176
3230 Social Security Taxes						
3400 Other Funds Ltd	435,697	489,488	18,680	508,168	543,189	543,290
3240 Unemployment Assessments						
3400 Other Funds Ltd	68,081	3,354	-	3,354	3,354	3,478
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	3,458	4,278	-	4,278	4,278	4,278
3260 Mass Transit Tax						
3400 Other Funds Ltd	34,289	39,018	-	39,018	39,018	42,611
3270 Flexible Benefits						
3400 Other Funds Ltd	1,842,109	1,892,736	157,926	2,050,662	2,066,832	2,066,832
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	3,631,729	3,882,696	148,458	4,031,154	4,389,205	4,428,958
TOTAL OTHER PAYROLL EXPENSES	\$3,631,729	\$3,882,696	\$148,458	\$4,031,154	\$4,389,205	\$4,428,958
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(90,756)	-	(90,756)	(90,756)	(79,728)
3465 Reconciliation Adjustment						

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Construction Contractors Board

Agency Number: 91500

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-017-00-00-00000**

Construction Contractors Board

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
3400 Other Funds Ltd	-	(245)	-	(245)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(91,001)	-	(91,001)	(90,756)	(79,728)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$91,001)	-	(\$91,001)	(\$90,756)	(\$79,728)
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	9,440,651	10,190,204	392,637	10,582,841	11,399,006	11,451,111
TOTAL PERSONAL SERVICES	\$9,440,651	\$10,190,204	\$392,637	\$10,582,841	\$11,399,006	\$11,451,111
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	222,957	344,914	-	344,914	344,914	357,676
4125 Out of State Travel						
3400 Other Funds Ltd	4,100	-	-	-	-	-
4150 Employee Training						
3400 Other Funds Ltd	20,581	116,863	-	116,863	116,863	121,187
4175 Office Expenses						
3400 Other Funds Ltd	400,342	685,982	-	685,982	685,982	711,363
4200 Telecommunications						
3400 Other Funds Ltd	105,896	318,191	-	318,191	318,191	329,964
4225 State Gov. Service Charges						
3400 Other Funds Ltd	509,385	207,926	-	207,926	231,169	442,872

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Governor's Budget

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SPECIAL REPORTS

Construction Contractors Board

Agency Number: 91500

**Agency Worksheet - Revenues & Expenditures
2017-19 Biennium**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-017-00-00-00000**

Construction Contractors Board

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
4250 Data Processing						
3400 Other Funds Ltd	29,706	117,735	-	117,735	117,406	121,750
4275 Publicity and Publications						
3400 Other Funds Ltd	133,203	207,545	-	207,545	207,545	215,224
4300 Professional Services						
3400 Other Funds Ltd	197,098	558,253	-	558,253	558,253	581,141
4315 IT Professional Services						
3400 Other Funds Ltd	1,615	-	-	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	478,114	489,533	-	489,533	489,533	553,858
4400 Dues and Subscriptions						
3400 Other Funds Ltd	22,421	31,399	-	31,399	31,399	32,561
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	735,384	769,563	-	769,563	769,563	788,802
4575 Agency Program Related S and S						
3400 Other Funds Ltd	29,853	149,938	-	149,938	149,938	155,486
4650 Other Services and Supplies						
3400 Other Funds Ltd	203,812	196,884	-	196,884	173,970	180,407
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	324,247	32,618	-	32,618	32,618	33,825

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SPECIAL REPORTS

Construction Contractors Board

Agency Number: 91500

Agency Worksheet - Revenues & Expenditures

Version: V - 01 - Agency Request Budget

2017-19 Biennium

Cross Reference Number: 91500-017-00-00-00000

Construction Contractors Board

DESCRIPTION	2013-15 Actuals	2015-17 Leg Adopted Budget	2015-17 Emergency Boards	2015-17 Leg Approved Budget	2017-19 Base Budget	2017-19 Current Service Level
4715 IT Expendable Property						
3400 Other Funds Ltd	90,244	241,479	-	241,479	241,479	250,414
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	3,508,958	4,468,823	-	4,468,823	4,468,823	4,876,530
TOTAL SERVICES & SUPPLIES	\$3,508,958	\$4,468,823	-	\$4,468,823	\$4,468,823	\$4,876,530
EXPENDITURES						
3400 Other Funds Ltd	12,949,609	14,659,027	392,637	15,051,664	15,867,829	16,327,641
ENDING BALANCE						
3400 Other Funds Ltd	7,103,333	2,212,333	(392,637)	1,819,696	4,886,256	4,426,444
TOTAL ENDING BALANCE	\$7,103,333	\$2,212,333	(\$392,637)	\$1,819,696	\$4,886,256	\$4,426,444
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	69	62	-	62	62	62
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	69.00	62.00	-	62.00	62.00	62.00

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BDV001A - Agency Worksheet - Revenues & Expenditures

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SPECIAL REPORTS

Construction Contractors Board

Agency Number: 91500

**Detail Revenues & Expenditures - Requested Budget
2017-19 Biennium**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-000-00-00-00000**

Construction Contractors Board

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	7,706,929	-	7,706,929	-	7,706,929
REVENUE CATEGORIES					
LICENSES AND FEES					
0205 Business Lic and Fees					
3400 Other Funds Ltd	12,116,436	-	12,116,436	-	12,116,436
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	104,551	-	104,551	-	104,551
FINES, RENTS AND ROYALTIES					
0505 Fines and Forfeitures					
3400 Other Funds Ltd	278,720	-	278,720	-	278,720
8800 General Fund Revenue	734,607	-	734,607	-	734,607
All Funds	1,013,327	-	1,013,327	-	1,013,327
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	1,045	-	1,045	-	1,045
SALES INCOME					
0705 Sales Income					
3400 Other Funds Ltd	3,582	-	3,582	-	3,582
OTHER					
0975 Other Revenues					

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SPECIAL REPORTS

Construction Contractors Board

Agency Number: 91500

**Detail Revenues & Expenditures - Requested Budget
2017-19 Biennium**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-000-00-00-00000**

Construction Contractors Board

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3400 Other Funds Ltd	542,822	-	542,822	-	542,822
TOTAL REVENUES					
3400 Other Funds Ltd	13,047,156	-	13,047,156	-	13,047,156
8800 General Fund Revenue	734,607	-	734,607	-	734,607
TOTAL REVENUES	\$13,781,763	-	\$13,781,763	-	\$13,781,763
TRANSFERS OUT					
2060 Transfer to General Fund					
8800 General Fund Revenue	(734,607)	-	(734,607)	-	(734,607)
AVAILABLE REVENUES					
3400 Other Funds Ltd	20,754,085	-	20,754,085	-	20,754,085
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	7,064,784	-	7,064,784	194,184	7,258,968
3170 Overtime Payments					
3400 Other Funds Ltd	35,773	1,324	37,097	-	37,097
TOTAL SALARIES & WAGES					
3400 Other Funds Ltd	7,100,557	1,324	7,101,881	194,184	7,296,065
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	3,477	-	3,477	57	3,534
3220 Public Employees' Retire Cont					

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SPECIAL REPORTS

Construction Contractors Board

Agency Number: 91500

**Detail Revenues & Expenditures - Requested Budget
2017-19 Biennium**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-000-00-00-00000**

Construction Contractors Board

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3400 Other Funds Ltd	1,352,563	253	1,352,816	37,070	1,389,886
3221 Pension Obligation Bond					
3400 Other Funds Ltd	376,494	35,682	412,176	-	412,176
3230 Social Security Taxes					
3400 Other Funds Ltd	543,189	101	543,290	14,855	558,145
3240 Unemployment Assessments					
3400 Other Funds Ltd	3,354	124	3,478	-	3,478
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	4,278	-	4,278	69	4,347
3260 Mass Transit Tax					
3400 Other Funds Ltd	39,018	3,593	42,611	1,165	43,776
3270 Flexible Benefits					
3400 Other Funds Ltd	2,066,832	-	2,066,832	33,336	2,100,168
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	4,389,205	39,753	4,428,958	86,552	4,515,510
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(90,756)	11,028	(79,728)	-	(79,728)
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	11,399,006	52,105	11,451,111	280,736	11,731,847
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	344,914	12,762	357,676	5,888	363,564

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Governor's Budget

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SPECIAL REPORTS

Construction Contractors Board

Agency Number: 91500

**Detail Revenues & Expenditures - Requested Budget
2017-19 Biennium**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-000-00-00-00000**

Construction Contractors Board

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
4150 Employee Training					
3400 Other Funds Ltd	116,863	4,324	121,187	6,650	127,837
4175 Office Expenses					
3400 Other Funds Ltd	685,982	25,381	711,363	22,473	733,836
4200 Telecommunications					
3400 Other Funds Ltd	318,191	11,773	329,964	6,803	336,767
4225 State Gov. Service Charges					
3400 Other Funds Ltd	231,169	211,703	442,872	-	442,872
4250 Data Processing					
3400 Other Funds Ltd	117,406	4,344	121,750	1,964	123,714
4275 Publicity and Publications					
3400 Other Funds Ltd	207,545	7,679	215,224	3,470	218,694
4300 Professional Services					
3400 Other Funds Ltd	558,253	22,888	581,141	-	581,141
4325 Attorney General					
3400 Other Funds Ltd	489,533	64,325	553,858	-	553,858
4400 Dues and Subscriptions					
3400 Other Funds Ltd	31,399	1,162	32,561	-	32,561
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	769,563	19,239	788,802	-	788,802
4575 Agency Program Related S and S					
3400 Other Funds Ltd	149,938	5,548	155,486	4,208	159,694
4650 Other Services and Supplies					

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Construction Contractors Board

Agency Number: 91500

**Detail Revenues & Expenditures - Requested Budget
2017-19 Biennium**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-000-00-00-00000**

Construction Contractors Board

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3400 Other Funds Ltd	173,970	6,437	180,407	4,910	185,317
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	32,618	1,207	33,825	3,200	37,025
4715 IT Expendable Property					
3400 Other Funds Ltd	241,479	8,935	250,414	6,538	256,952
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	4,468,823	407,707	4,876,530	66,104	4,942,634
TOTAL EXPENDITURES					
3400 Other Funds Ltd	15,867,829	459,812	16,327,641	346,840	16,674,481
ENDING BALANCE					
3400 Other Funds Ltd	4,886,256	(459,812)	4,426,444	(346,840)	4,079,604
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	62	-	62	1	63
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	62.00	-	62.00	1.00	63.00

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Construction Contractors Board

Agency Number: 91500

**Detail Revenues & Expenditures - Requested Budget
2017-19 Biennium**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-017-00-00-00000**

Construction Contractors Board

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	7,706,929	-	7,706,929	-	7,706,929
REVENUE CATEGORIES					
LICENSES AND FEES					
0205 Business Lic and Fees					
3400 Other Funds Ltd	12,116,436	-	12,116,436	-	12,116,436
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	104,551	-	104,551	-	104,551
FINES, RENTS AND ROYALTIES					
0505 Fines and Forfeitures					
3400 Other Funds Ltd	278,720	-	278,720	-	278,720
8800 General Fund Revenue	734,607	-	734,607	-	734,607
All Funds	1,013,327	-	1,013,327	-	1,013,327
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	1,045	-	1,045	-	1,045
SALES INCOME					
0705 Sales Income					
3400 Other Funds Ltd	3,582	-	3,582	-	3,582
OTHER					
0975 Other Revenues					

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BDV002A - Detail Revenues & Expenditures - Requested Budget

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Governor's Budget

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SPECIAL REPORTS

Construction Contractors Board

Agency Number: 91500

**Detail Revenues & Expenditures - Requested Budget
2017-19 Biennium**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-017-00-00-00000**

Construction Contractors Board

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3400 Other Funds Ltd	542,822	-	542,822	-	542,822
TOTAL REVENUES					
3400 Other Funds Ltd	13,047,156	-	13,047,156	-	13,047,156
8800 General Fund Revenue	734,607	-	734,607	-	734,607
TOTAL REVENUES	\$13,781,763	-	\$13,781,763	-	\$13,781,763
TRANSFERS OUT					
2060 Transfer to General Fund					
8800 General Fund Revenue	(734,607)	-	(734,607)	-	(734,607)
AVAILABLE REVENUES					
3400 Other Funds Ltd	20,754,085	-	20,754,085	-	20,754,085
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	7,064,784	-	7,064,784	194,184	7,258,968
3170 Overtime Payments					
3400 Other Funds Ltd	35,773	1,324	37,097	-	37,097
TOTAL SALARIES & WAGES					
3400 Other Funds Ltd	7,100,557	1,324	7,101,881	194,184	7,296,065
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	3,477	-	3,477	57	3,534
3220 Public Employees' Retire Cont					

SPECIAL REPORTS

Construction Contractors Board

Agency Number: 91500

**Detail Revenues & Expenditures - Requested Budget
2017-19 Biennium**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-017-00-00-00000**

Construction Contractors Board

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3400 Other Funds Ltd	1,352,563	253	1,352,816	37,070	1,389,886
3221 Pension Obligation Bond					
3400 Other Funds Ltd	376,494	35,682	412,176	-	412,176
3230 Social Security Taxes					
3400 Other Funds Ltd	543,189	101	543,290	14,855	558,145
3240 Unemployment Assessments					
3400 Other Funds Ltd	3,354	124	3,478	-	3,478
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	4,278	-	4,278	69	4,347
3260 Mass Transit Tax					
3400 Other Funds Ltd	39,018	3,593	42,611	1,165	43,776
3270 Flexible Benefits					
3400 Other Funds Ltd	2,066,832	-	2,066,832	33,336	2,100,168
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	4,389,205	39,753	4,428,958	86,552	4,515,510
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(90,756)	11,028	(79,728)	-	(79,728)
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	11,399,006	52,105	11,451,111	280,736	11,731,847
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	344,914	12,762	357,676	5,888	363,564

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Governor's Budget

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SPECIAL REPORTS

Construction Contractors Board

Agency Number: 91500

**Detail Revenues & Expenditures - Requested Budget
2017-19 Biennium**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-017-00-00-00000**

Construction Contractors Board

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
4150 Employee Training					
3400 Other Funds Ltd	116,863	4,324	121,187	6,650	127,837
4175 Office Expenses					
3400 Other Funds Ltd	685,982	25,381	711,363	22,473	733,836
4200 Telecommunications					
3400 Other Funds Ltd	318,191	11,773	329,964	6,803	336,767
4225 State Gov. Service Charges					
3400 Other Funds Ltd	231,169	211,703	442,872	-	442,872
4250 Data Processing					
3400 Other Funds Ltd	117,406	4,344	121,750	1,964	123,714
4275 Publicity and Publications					
3400 Other Funds Ltd	207,545	7,679	215,224	3,470	218,694
4300 Professional Services					
3400 Other Funds Ltd	558,253	22,888	581,141	-	581,141
4325 Attorney General					
3400 Other Funds Ltd	489,533	64,325	553,858	-	553,858
4400 Dues and Subscriptions					
3400 Other Funds Ltd	31,399	1,162	32,561	-	32,561
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	769,563	19,239	788,802	-	788,802
4575 Agency Program Related S and S					
3400 Other Funds Ltd	149,938	5,548	155,486	4,208	159,694
4650 Other Services and Supplies					

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SPECIAL REPORTS

Construction Contractors Board

Agency Number: 91500

**Detail Revenues & Expenditures - Requested Budget
2017-19 Biennium**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 91500-017-00-00-00000**

Construction Contractors Board

Description	2017-19 Base Budget	Essential Packages	2017-19 Current Service Level	Policy Packages	2017-19 Agency Request Budget
3400 Other Funds Ltd	173,970	6,437	180,407	4,910	185,317
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	32,618	1,207	33,825	3,200	37,025
4715 IT Expendable Property					
3400 Other Funds Ltd	241,479	8,935	250,414	6,538	256,952
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	4,468,823	407,707	4,876,530	66,104	4,942,634
TOTAL EXPENDITURES					
3400 Other Funds Ltd	15,867,829	459,812	16,327,641	346,840	16,674,481
ENDING BALANCE					
3400 Other Funds Ltd	4,886,256	(459,812)	4,426,444	(346,840)	4,079,604
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	62	-	62	1	63
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	62.00	-	62.00	1.00	63.00

SPECIAL REPORTS

Construction Contractors Board

Agency Number 91500

BDV004B

Version: V - 01 - Agency Request Budget

2017-19 Biennium

Cross Reference Number: 91500-000-00-00-00000

Construction Contractors Board

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

3400 Other Funds Ltd	1,324	1,324	-			
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	253	253	-			
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3221 Pension Obligation Bond

3400 Other Funds Ltd	35,682	35,682	-			
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3230 Social Security Taxes

3400 Other Funds Ltd	101	101	-			
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3240 Unemployment Assessments

3400 Other Funds Ltd	124	124	-			
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3260 Mass Transit Tax

3400 Other Funds Ltd	3,593	3,593	-			
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OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	39,753	39,753	-			
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TOTAL OTHER PAYROLL EXPENSES

	\$39,753	\$39,753	-			
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P.S. BUDGET ADJUSTMENTS

3455 Vacancy Savings

3400 Other Funds Ltd	11,028	11,028	-			
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PERSONAL SERVICES

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Detail Revenues & Expenditures - Essential Packages

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SPECIAL REPORTS

Construction Contractors Board

Agency Number 91500

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Version: V - 01 - Agency Request Budget

2017-19 Biennium

Cross Reference Number: 91500-000-00-00-00000

Construction Contractors Board

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	19,239	-	19,239		
4575 Agency Program Related S and S					
3400 Other Funds Ltd	5,548	-	5,548		
4650 Other Services and Supplies					
3400 Other Funds Ltd	6,437	-	6,437		
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	1,207	-	1,207		
4715 IT Expendable Property					
3400 Other Funds Ltd	8,935	-	8,935		
SERVICES & SUPPLIES					
3400 Other Funds Ltd	407,707	-	407,707		
TOTAL SERVICES & SUPPLIES	\$407,707	-	\$407,707		
EXPENDITURES					
3400 Other Funds Ltd	459,812	52,105	407,707		
TOTAL EXPENDITURES	\$459,812	\$52,105	\$407,707		
ENDING BALANCE					
3400 Other Funds Ltd	(459,812)	(52,105)	(407,707)		
TOTAL ENDING BALANCE	(\$459,812)	(\$52,105)	(\$407,707)		

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Detail Revenues & Expenditures - Essential Packages
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SPECIAL REPORTS

Construction Contractors Board

Agency Number 91500

BDV004B

Version: V - 01 - Agency Request Budget

2017-19 Biennium

Cross Reference Number: 91500-017-00-00-00000

Construction Contractors Board

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3170 Overtime Payments

3400 Other Funds Ltd	1,324	1,324	-			
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OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	253	253	-			
----------------------	-----	-----	---	--	--	--

3221 Pension Obligation Bond

3400 Other Funds Ltd	35,682	35,682	-			
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3230 Social Security Taxes

3400 Other Funds Ltd	101	101	-			
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3240 Unemployment Assessments

3400 Other Funds Ltd	124	124	-			
----------------------	-----	-----	---	--	--	--

3260 Mass Transit Tax

3400 Other Funds Ltd	3,593	3,593	-			
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OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	39,753	39,753	-			
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TOTAL OTHER PAYROLL EXPENSES	\$39,753	\$39,753	-			
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P.S. BUDGET ADJUSTMENTS

3455 Vacancy Savings

3400 Other Funds Ltd	11,028	11,028	-			
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PERSONAL SERVICES

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SPECIAL REPORTS

Construction Contractors Board

Agency Number 91500

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Version: V - 01 - Agency Request Budget

2017-19 Biennium

Cross Reference Number: 91500-017-00-00-00000

Construction Contractors Board

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	52,105	52,105	-		
TOTAL PERSONAL SERVICES	\$52,105	\$52,105	-		

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd 12,762 - 12,762

4150 Employee Training

3400 Other Funds Ltd 4,324 - 4,324

4175 Office Expenses

3400 Other Funds Ltd 25,381 - 25,381

4200 Telecommunications

3400 Other Funds Ltd 11,773 - 11,773

4225 State Gov. Service Charges

3400 Other Funds Ltd 211,703 - 211,703

4250 Data Processing

3400 Other Funds Ltd 4,344 - 4,344

4275 Publicity and Publications

3400 Other Funds Ltd 7,679 - 7,679

4300 Professional Services

3400 Other Funds Ltd 22,888 - 22,888

4325 Attorney General

3400 Other Funds Ltd 64,325 - 64,325

4400 Dues and Subscriptions

3400 Other Funds Ltd 1,162 - 1,162

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Construction Contractors Board

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	19,239	-	19,239		
4575 Agency Program Related S and S					
3400 Other Funds Ltd	5,548	-	5,548		
4650 Other Services and Supplies					
3400 Other Funds Ltd	6,437	-	6,437		
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	1,207	-	1,207		
4715 IT Expendable Property					
3400 Other Funds Ltd	8,935	-	8,935		
SERVICES & SUPPLIES					
3400 Other Funds Ltd	407,707	-	407,707		
TOTAL SERVICES & SUPPLIES	\$407,707	-	\$407,707		
EXPENDITURES					
3400 Other Funds Ltd	459,812	52,105	407,707		
TOTAL EXPENDITURES	\$459,812	\$52,105	\$407,707		
ENDING BALANCE					
3400 Other Funds Ltd	(459,812)	(52,105)	(407,707)		
TOTAL ENDING BALANCE	(\$459,812)	(\$52,105)	(\$407,707)		

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Construction Contractors Board

Description	Total Policy Packages	Pkg: 101 Technology Streamlining Initiative				
		Priority: 00				

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	194,184		194,184
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OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	57		57
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3220 Public Employees Retire Cont

3400 Other Funds Ltd	37,070		37,070
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3230 Social Security Taxes

3400 Other Funds Ltd	14,855		14,855
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3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	69		69
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3260 Mass Transit Tax

3400 Other Funds Ltd	1,165		1,165
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3270 Flexible Benefits

3400 Other Funds Ltd	33,336		33,336
----------------------	--------	--	--------

OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	86,552		86,552
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TOTAL OTHER PAYROLL EXPENSES	\$86,552		\$86,552
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PERSONAL SERVICES

3400 Other Funds Ltd	280,736		280,736
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Construction Contractors Board

Description	Total Policy Packages	Pkg: 101 Technology Streamlining Initiative			
		Priority: 00			

TOTAL PERSONAL SERVICES	\$280,736	\$280,736			
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SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd	5,888	5,888			
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4150 Employee Training

3400 Other Funds Ltd	6,650	6,650			
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4175 Office Expenses

3400 Other Funds Ltd	22,473	22,473			
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4200 Telecommunications

3400 Other Funds Ltd	6,803	6,803			
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4250 Data Processing

3400 Other Funds Ltd	1,964	1,964			
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4275 Publicity and Publications

3400 Other Funds Ltd	3,470	3,470			
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4575 Agency Program Related S and S

3400 Other Funds Ltd	4,208	4,208			
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4650 Other Services and Supplies

3400 Other Funds Ltd	4,910	4,910			
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4700 Expendable Prop 250 - 5000

3400 Other Funds Ltd	3,200	3,200			
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4715 IT Expendable Property

3400 Other Funds Ltd	6,538	6,538			
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SERVICES & SUPPLIES

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Construction Contractors Board

Description	Total Policy Packages	Pkg: 101 Technology Streamlining Initiative			
3400 Other Funds Ltd	66,104	66,104			
TOTAL SERVICES & SUPPLIES	\$66,104	\$66,104			
EXPENDITURES					
3400 Other Funds Ltd	346,840	346,840			
TOTAL EXPENDITURES	\$346,840	\$346,840			
ENDING BALANCE					
3400 Other Funds Ltd	(346,840)	(346,840)			
TOTAL ENDING BALANCE	(\$346,840)	(\$346,840)			
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	1	1			
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	1.00	1.00			

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Cross Reference Number: 91500-017-00-00-00000

Construction Contractors Board

Description	Total Policy Packages	Pkg: 101 Technology Streamlining Initiative Priority: 00				
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EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	194,184		194,184
----------------------	---------	--	---------

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	57		57
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3220 Public Employees Retire Cont

3400 Other Funds Ltd	37,070		37,070
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3230 Social Security Taxes

3400 Other Funds Ltd	14,855		14,855
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3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	69		69
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3260 Mass Transit Tax

3400 Other Funds Ltd	1,165		1,165
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3270 Flexible Benefits

3400 Other Funds Ltd	33,336		33,336
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OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	86,552		86,552
----------------------	--------	--	--------

TOTAL OTHER PAYROLL EXPENSES	\$86,552		\$86,552
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PERSONAL SERVICES

3400 Other Funds Ltd	280,736		280,736
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Construction Contractors Board

Description	Total Policy Packages	Pkg: 101 Technology Streamlining Initiative Priority: 00			
TOTAL PERSONAL SERVICES	\$280,736	\$280,736			
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	5,888	5,888			
4150 Employee Training					
3400 Other Funds Ltd	6,650	6,650			
4175 Office Expenses					
3400 Other Funds Ltd	22,473	22,473			
4200 Telecommunications					
3400 Other Funds Ltd	6,803	6,803			
4250 Data Processing					
3400 Other Funds Ltd	1,964	1,964			
4275 Publicity and Publications					
3400 Other Funds Ltd	3,470	3,470			
4575 Agency Program Related S and S					
3400 Other Funds Ltd	4,208	4,208			
4650 Other Services and Supplies					
3400 Other Funds Ltd	4,910	4,910			
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	3,200	3,200			
4715 IT Expendable Property					
3400 Other Funds Ltd	6,538	6,538			
SERVICES & SUPPLIES					

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Construction Contractors Board

Description	Total Policy Packages	Pkg: 101 Technology Streamlining Initiative Priority: 00			
3400 Other Funds Ltd	66,104	66,104			
TOTAL SERVICES & SUPPLIES	\$66,104	\$66,104			
EXPENDITURES					
3400 Other Funds Ltd	346,840	346,840			
TOTAL EXPENDITURES	\$346,840	\$346,840			
ENDING BALANCE					
3400 Other Funds Ltd	(346,840)	(346,840)			
TOTAL ENDING BALANCE	(\$346,840)	(\$346,840)			
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	1	1			
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	1.00	1.00			

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