Higher Education Coordinating Commission

February 12, 2015 – Day One
9:00 A.M. - 4:05 P.M.
Oregon State University
CH2M Hill Alumni Center, Room 110
725 SW 26th Street
Corvallis, OR 97331

MEETING MINUTES

Members Present: Tim Nesbitt, Chair; Betty Duvall, Vice-Chair; Neil Bryant; Kirby Dyess; Ramon Ramirez; David Rives; Larry Roper; Carmen Rubio; Duncan Wyse; Lee Ayers-Preboski; Rob Fullmer; Frank Goulard; Anayeli Jimenez; Lamar Wise.

Members Excused: None.

Staff Present: Ben Cannon, HECC; Cheryl Myers, HECC; Brian Fox, HECC; Juan Baez, HECC; Donna Lewelling, HECC; Dana Richardson, HECC; Endi Harrigan, HECC; Salam Noor, HECC; Kelly Dickinson, HECC; Bob Brew, OSAC; David Zerbe, CCWD; Jim Middleton; HECC; Hilda Rosselli, OEIB; Krissi Hewitt, OEIB.

Agenda

1.0 Preliminary Business

1.1 Opening remarks, agenda review
Chair Nesbitt called the meeting to order at 9:02am, called roll, and provided an over of the agenda.

1.2 Welcome Message
Ed Ray, President of Oregon State University, appeared as a guest before the Commission. President Ray expressed his appreciation for the HECC convening at OSU in Corvallis, thanked the Commission for their volunteer service, and acknowledged the dedication of Chair Nesbitt, Ben Cannon, Brian Fox, and the HECC staff. In regards to the outcomes based funding model before the Commission, President Ray recommended incorporating a year of “shadow budgets” in order to see how the budgets will play out and to allow an opportunity to make real-time adjustments in working toward the desired outcomes. President Ray spoke passionately about keeping Oregonians at the heart of the state’s 40-40-20 education goals, given resource constraints, as we work together to achieve these ambitious goals.

1.3 January 8, 2015 minutes approval
ACTION ITEM
Motion: Commissioner Ramirez moved to approve the January 8, 2015 minutes as presented and Commissioner Roper seconded the motion. Chair Nesbitt called for a voice vote and after no further discussion, the motion was approved unanimously.

2.0 Executive Director Report

2.1 Review of progress towards completion of action items
Ben Cannon provided a brief update to the action plan, although there is relatively little change since the January update because of staff commitments to the 2015 Legislative Session.

2.2 HECC, CCWD, and OSAC Budget Updates
Ben Cannon provided documents summarizing the budget to actual reports for HECC, CCWD, and OSAC.

2.3 Other Updates
Ben Cannon reviewed the recent events within the agency: staff has been focused on the 2015 Legislative Session including responding to legislative requests, analyzing bills, preparing presentations for legislature, and presenting to key legislative Committees; staff at the Office of Student Access and Completion (OSAC) has been diligently processing the volumes of FAFSA.

1 All meeting materials can be found at: http://education.oregon.gov/Pages/HECC-Archive.aspx. If you are unable to read the materials, please contact kelly.dickinson@state.or.us.
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LAMAR WISE

Executive Director

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Oregon Opportunity Grant, and other scholarship applications; the Private Postsecondary unit has excelled through significant activity the past few months in regards to regulation in the private postsecondary arena; the first HECC external, monthly e-newsletter was distributed, receiving positive feedback from recipients; and three signify communications pieces were released, capturing the priorities laid out in the HECC Strategic Plan: Access Issue Brief, Outcomes Issue Brief, and Equity Issue Brief. Finally, Ben Cannon briefly reviewed the organizational chart of the major offices within the agency, as will be presented to the legislature as part of the agency budget package.

3.0 Public Comment

4.1 Invited Testimony

Elizabeth Cox-Brand, Oregon Community College Association  
Jeff Dense, Interinstitutional Faculty Senate  
Cindy Robert, Oregon Alliance of Independent College and Universities  
Craig Morris and Hans Bernard, Public University Representatives

4.2 Other Public Comment

Steve Smith, Linn-Benton Community College  
Amy Hofer, Statewide Open Education Library Services  
Greg Hamann, Linn-Benton Community College  
Mary Spilde, Lane Community College  
Keagan Buchanan, Higher Ed, Not Debt  
David White

4.0 Oregon Opportunity Grant Recommendations: Next Steps

4.1 Bob Brew, Executive Director at the Office of Student Access and Completion (OSAC), presented to the Commission a summary of the staff recommendations for the Oregon Opportunity Grant Redesign, including a “base line” redesign option and a “tuition promise” redesign option; and a comparison chart of affordability initiatives.

ACTION ITEM

Commissioner Duvall moved to endorse the “base line” redesign staff recommendations as presented. Commissioner Roper observed that the shared responsibility components are the “unspoken dimensions.” In the partnership between state, institution, and student to fund higher education, what are we asking the students to bring beyond funding (e.g. commitment to education, persistence, etc)? By increasing the credit requirements from 12 to 15 credits, we’re asking students to take on additional responsibility and a greater commitment. Commissioner Wyse requested clarification as to the income level of a family with zero expected family contribution (EFC). Ben Cannon clarified that the calculation of a zero EFC is dependent on multiple factors and difficult to pinpoint to one income level. Discussion also included who would or would not qualify under the redesign and what impact that would have on student outcomes. Ben Cannon clarified that with the Commission’s endorsement of the redesign concept, staff will work on an amendment to proposed legislation that would permit this Commission to adopt the rules to implement the redesign concept and retain the flexibility to adjust the model over time. Motion clarification: by endorsing this redesign concept, the Commission is not recommending to move away from the shared responsibility model but instead, a better way to spend the available funding. Chair Nesbitt called for a voice vote and the motion was approved unanimously.

4.2 Tuition Promise Model Redesign Staff Recommendation

Chair Nesbitt and Bob Brew briefly reviewed the components of the Tuition Promise redesign concept. This concept would be a viable and ongoing design change and a way to best use the available funding, in addition to better addressing the questions of persistence and completion. The Tuition Promise concept would focus the available funding on ways to encourage students to pursue the most effective and productive pathways forward in order to complete a four-year degree within four years. Full-time students would be rewarded for making progress towards a degree at a consistent pace and would receive an additional amount to offset any tuition increases.

ACTION ITEM (added)

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Commissioner Roper moved to endorse the Tuition Promise Model concept, puring enabling legislation, direct staff to conduct further analysis and comeback to the commission in the process of rulemaking should all those pieces fall into place for yet another decision to move forward with the program. Discussion involved what budget levels would be needed for this concept in the next biennium and that further analysis is needed to finalize the details to the tuition offset portion of the concept. Chair Nesbitt called for a voice vote and the motion was approved unanimously.

5.0 Eastern Oregon University “Eastern Advantage” Tuition Rate

Brian Fox, Administrator of Public University Budget and Finance at the HECC, presented an overview of the EOU Eastern Advantage Program proposal.

ACTION ITEM
Commissioner Dyess moved to approve the tuition rate proposal and Commissioner Ramirez seconded the motion. Chair Nesbitt called for a voice vote and after no further discussion, the motion was approved unanimously.

6.0 Eastern Oregon University and Oregon Institute of Technology Bonding

6.1 Repurposing EOU planning bonds
Brian Fox, Administrator of Public University Budget and Finance at the HECC, presented an overview of the Eastern Oregon University proposal for bond repurposing and the Oregon Institute of Technology proposal for bond repurposing.

ACTION ITEM
Commissioner Wyse moved to approve the EOU proposal. Commissioner Ramirez seconded the motion. Chair Nesbitt called for a voice vote and after no further discussion, the motion was approved unanimously.

6.2 Repurposing OIT planning bonds
Brian Fox presented an overview of Oregon Institute of Technology proposal for bond repurposing.

ACTION ITEM
Commissioner Wyse moved to approve the EOU proposal. Commissioner Ramirez seconded the motion. Chair Nesbitt called for a voice vote and after no further discussion, the motion was approved unanimously.

7.0 Legislative Update
Dana Richardson, Deputy Director of Policy and Legislative Affairs at the HECC, provided the Commission a legislative update.

8.0 University Program Approval

8.1 New Program Proposal, Oregon State University-Cascades, Hospitality Management, Bachelor of Science/Bachelor of Arts
Donna Lewelling, Academic and Student Affairs Policy Specialist at the HECC, provided an overview of the Oregon State University-Cascades Hospitality Management program before the Commission for approval.

ACTION ITEM
Motion: Commissioner Dyess moved to approve the program proposal. Commissioners Ramirez seconded the motion. Chair Nesbitt called for a voice vote and after no further discussion, the motion was approved.

8.2 New Program Proposal, Oregon Institute of Technology, Health Informatics, Bachelor of Science
Donna Lewelling, Academic and Student Affairs Policy Specialist at the HECC, provided an overview of the Oregon Institute of Technology Health Informatics program before the Commission for approval.

ACTION ITEM
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Executive Director

BEN CANNON

Motion: Commissioner Dyess moved to approve the program proposal. Commissioners Ramirez seconded the motion. Chair Nesbitt called for a voice vote and after no further discussion, the motion was approved.

9.0 Community College Program Approval

9.1 and 9.2 New Program Proposal, Columbia Gorge Community College, Web Design Assistant and Web Development Assistant  
KC Andrew, Education Program Specialist at the Department of Community Colleges and Workforce Development (CCWD), provided an overview of the Columbia Gorge Community College programs before the Commission for approval.  
ACTION ITEM

Motion: Commissioner Wyse moved to approve the program proposal. Commissioners Dyess seconded the motion. Chair Nesbitt called for a voice vote and after no further discussion, the motion was approved.

9.3 New Program Proposal, Klamath Community College, Registered Nursing, Associate of Applied Science Degree  
KC Andrew provided an overview of the Klamath Community College program before the Commission for approval.  
ACTION ITEM

Motion: Commissioner Wyse moved to approve the program proposal. Commissioners Dyess seconded the motion. Chair Nesbitt called for a voice vote and after no further discussion, the motion was approved.

9.4 New Program Proposal, Portland Community College, Manual Machining, Certificate of Completion  
KC Andrew provided an overview of the Portland Community College program before the Commission for approval.  
ACTION ITEM

Motion: Commissioner Wyse moved to approve the program proposal. Commissioners Dyess seconded the motion. Chair Nesbitt called for a voice vote and after no further discussion, the motion was approved.

9.5 New Program Proposal, Southwestern Oregon Community College, Forest Technology, Certificate of Completion  
KC Andrew provided an overview of the Southwestern Oregon Community College program before the Commission for approval.  
ACTION ITEM

Motion: Commissioner Wyse moved to approve the program proposal. Commissioners Dyess seconded the motion. Chair Nesbitt called for a voice vote and after no further discussion, the motion was approved.

9.6 New Program Proposal, Umpqua Community College, Automotive Technology-T-TEN, Associate of Applied Science Degree  
KC Andrew provided an overview of the Umpqua Community College program before the Commission for approval.  
ACTION ITEM

Motion: Commissioner Dyess moved to approve the program proposal. Commissioners Wyse seconded the motion. Chair Nesbitt called for a voice vote and after no further discussion, the motion was approved.

9.7 New Program Proposal, Umpqua Community College, Welding, Associate of Applied Science Degree  
KC Andrew provided an overview of the Umpqua Community College program before the Commission for approval.  
ACTION ITEM

Motion: Commissioner Dyess moved to approve the program proposal. Commissioners Ramirez seconded the motion. Chair Nesbitt called for a voice vote and after no further discussion, the motion was approved.

12:01 P.M. – Break for Lunch

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1:00 P.M. – The Commission Reconvenes

10.0 Informational Series: The Many Missions of Higher Education
University Community Engagement (other topics to follow in subsequent months)
Lita Colligan, Associate Vice President for Strategic Partnerships and Government Relations at the Oregon Institute of Technology, and Scott Reed, Vice Provost for University Outreach and Engagement at Oregon State University, presented an overview and led a discussion of community engagement at Oregon’s public universities, highlighting the unique approaches to community engagement employed at each university, including community engagement, service learning, research and sponsored projects, and strategic partnerships.

11.0 University Outcomes Based Funding Update
Chair Nesbitt framed the conversation by reminding the Commission of the overall goal: to develop a funding model that aligns funding with learning and successful student outcomes. Brian Fox, presented documents to the Commission to frame the university outcomes based funding update including a report and weighting recommendations, a multiple weighting level scenario analysis, a presentation, charts illustrating outcomes based funding by institution per degree, and a comparison of enrollment-based and outcomes-based funding distribution. Chair Nesbitt clarified that the decision before the Commission today is to consider the staff recommendation as a whole, including the goal, target date, interim adjustment factors, key components (e.g. split between activities and completion outcomes, targeting supports, and base period), and provide direction for staff to make subsequent refinements. Commissioner Wyse made the motion as Chair Nesbitt described. Discussion topics included:
- incorporating additional communities into the model along with underrepresented students currently factored in (e.g. foster children, alter-abled, and LGBTQ populations)
- incorporating incentives for institutions to provide resources that directly serve underrepresented populations
- academic quality in regards to a long-term perspective (from the students), a process perspective (from the faculty), an institutional perspective (focusing on the question of capacity), and an industry perspective (having a workforce with the right skills at the right time)
- the possibility that some solutions to these discussion topics could lie at the institutional level.

Chair Nesbitt called for a voice vote and the motion was approved unanimously

3:09 P.M. – Break

3:28 P.M. – The Commission Reconvenes

12.0 Community College Outcomes Based Funding Update
Jim Middleton, Commissioner at the Department of Community Colleges and Workforce Development, reviewed the progress on community college outcomes based funding, including key elements of the funding model and issues that will be before the Commission for decisions.

13.0 Subcommittee updates and general discussion
13.1 Funding and Achievement Subcommittee
The work discussed during the February 5, 2015 F&A Subcommittee meeting was included as a majority of the agenda at the February 12 full Commission meeting.

13.2 Student Success and Institutional Collaboration Subcommittee
The SSIC subcommittee did not have a meeting in February.

14.0 10 Year Funding and Achievement Plan Update
Ben Cannon presented an abbreviated update on the 10 year funding and achievement plan, highlighting slide 16 “Typical Student Enrollment Patterns” in the presentation provided to the

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Commission. In framing the discussion to follow at the February 13th meeting, Ben Cannon briefly described the various pathways students take between high school, four-year universities, and community colleges, and the attainment outcomes of a selected set of pathways as depicted on slide 16.

15.0 Adjourn
Chair Nesbitt adjourned the meeting at 4:34 pm.

List of Materials:
AGENDA
1.3 Draft Meeting Minutes January 8, 2015
2.1 Table of Action Items
2.2 a. HECC Budget Update
2.2 b. CCWD Budget Update
2.2 c. OSAC Budget Update
2.3 a. Comparison, Enrollment-Based and Outcomes-Based Funding Distribution
2.3 b. HECC Issue Brief: Access
2.3 c. HECC Issue Brief: Outcomes
2.3 d. HECC Issue Brief: Equity
3.1 Public Comment: Jeff Dense, Interinstitutional Faculty Senate
3.2 Public Comment: Greg Hamann, Linn-Benton Community College
3.2 Public Comment: Mary Spilde, Lane Community College
3.2 Public Comment: Keagan Buchanan, Higher Ed, Not Debt
3.2 Public Comment: David White
4.1 a. Oregon Opportunity Grant Redesign Recommendations
4.1 b. Comparison Chart of Affordability Initiatives
5.1 Eastern Oregon University Eastern Advantage Program Proposal
6.1 Eastern Oregon University Proposal Repurpose Bonds
6.2 Oregon Institute of Technology Proposal Repurpose Bonds
7.0 Legislative Session February Update
8.1 New Program Proposal: Oregon State University Cascades
8.2 New Program Proposal: Oregon Institute of Technology
9.1 thru 9.7 New Program Proposal: Community Colleges
10.0 Informational Series: University Community Engagement
11.0 a. University Outcomes Based Funding Update
11.0 b. University Outcomes Based Funding Multiple Weighting Level Scenario Analysis
11.0 c. University Outcomes Based Funding presentation
11.0 d. University Outcomes Based Funding by Institution Per Degree
12.0 Community College Outcomes Based Funding Update
14.0 10 Year Funding and Achievement Plan Update

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February 12, 2015 – Day Two
8:30 A.M. – 12:00 P.M.
Oregon State University
LaSells Stewart Center, Ag Leaders Room
825 SW 26th Street
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MEETING MINUTES

Members Present: Tim Nesbitt, Chair; Betty Duvall, Vice-Chair; Neil Bryant; Kirby Dyess; David Rives; Larry Roper; Carmen Rubio; Duncan Wyse; Lee Ayers-Preboski; Frank Goulard.

Members Excused: Ramon Ramirez; Rob Fullmer; Anayeli Jimenez; Lamar Wise.

Staff Present: Ben Cannon, HECC; Cheryl Myers, HECC; Brian Fox, HECC; Juan Baez, HECC; Dana Richardson, HECC; Endi Hartigan, HECC; Salam Noor, HECC; Kelly Dickinson, HECC; Bob Brew, OSAC; David Zerbe, CCWD.

Agenda¹

1.0 Discussion and Planning for next phase of HECC Strategic Plan
   The Commission reflected on work thus far on the 10 year funding and achievement plan, discussed the main issues to be considered in revising the HECC Strategic Plan, and identified revisions to be considered in the next installment of the strategic plan. The Commission also discussed four propelling questions regarding connections and partnerships, student success pathways, non-traditional students, and affordability.

2.0 Adjourn
   Chair Nesbitt adjourned the meeting at 12:03pm.

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