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# Fixing What was Broken ROI

*“For the first time I enjoy coming to work.”*

*“The last board meeting, it was amazing seeing how well the board and the agency are working well together. The best I have seen in the years I have worked with the agency.”*

## Leasing

Caught up on 10+ years of CPI.  
30 lease holdovers addressed.

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## Airports

Prospect 2025  
Oakridge 2026  
100% on Airport Inspection KPM  
27 Airports painted 2023-2025  
Obstructions being removed.  
Aurora Vehicle Pedestrian Deviations  
Master Plan Transparency

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## Aircraft

Aircraft registration catch up project  
started in in 2023 completed.

# False Perception

*“Stop concentrating on drones.”*

**How much spent  
on new  
technologies in  
2025**

<\$40,000  
Less than 0.2% of our \$22.7 million  
budget for 2025.

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**What did it  
constitute?**

Travel  
Economic Development  
Assisting Business Oregon

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**Where did the rest go?**

**General aviation**  
Operations  
Grants

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**Relationships**

Regular meeting with OPA.  
Meeting with AIAA.  
Great relationships with RAF.

*“Relationships drive what is possible.”*

## Airport Visits

90 out of 96 since 2023  
Multiple visits to airports.

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## Travel

Average of \$1,811 per month for out of state travel for 2025.

Dates	Description	Expense
1/7 to 1/8/25	TRB Washington DC	1,837.04
2/25 to 2/28/25	NASAO Washington DC Spring Conference	3,777.69
3/10 to 3/12/25	Vertcon 2025 Conference Dallas, Texas	1,585.30
3/17 to 3/18 2025	AAM Multistate Collaborative Utah	1,871.78
3/26 to 3/28/2025	Advanced Air Mobility Lift Summit Monterey, CA	1,303.02
5/18 to 5/23/25	AUVSI Xponential Conference Houston TX	1,313.07
8/4 to 8/5/2025	LEDA Conference Framingham, MA	2,035.42
8/6 to 8/9/2025	AAM Multistate Collaborative Conference, Oklahoma City OK	1,287.40
9/1 to 9/5/2025	Commercial UAV Exponential Conference, Las Vegas	1,661.90
9/21 to 9/25/25	Anchorage NASAO Conference	2,929.53
10/6-10/8/25	Annual PA Aviation Conference, Johnstown, PA	2,131.94
Total		21,733.40

Alignment with mission resulting in:  
MOU's with multiple companies.  
Information sharing with other states.  
Best practices for new technologies.  
R&D = Rip & Duplicate = Save \$\$\$\$\$

**Relationships**  
**=**  
**Results**

# Budget Cuts

*“Being proactive”*

## Uncertainty

Iran War has injected uncertainty into air travel.

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## Instruction

Instructed agency to implement 5% cuts as was outlined in the budget cutting exercise mandated by Governor in early 2026. Prepare plans for up to 10% cut.

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## Impact

PMP delayed until 2027.  
Continuing to examine how to bring processes in house to reduce costs.

# Budget Looking Forward

*“Systemic underfunding.”*

## Gap

Operations facing \$3 million shortfall in 2027-2029 biennium.

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## Why?

ODAV undertook a number of critical projects in 2025-2027 that reduced balances.

Personnel costs have gone up because of mandated COLAs and step increases. Deeper dive later.

Workgroup convening in April 2026 to brainstorm per Goal 1. Looking to fund part of operations team using SOAR funds.

# Comms Proactive Responsive



**Overhauled**

Website  
Social Media  
Press Releases  
Newsletter  
Surveys

*“If people don’t know what you are doing, you are doing nothing.”*

# Exciting Updates

*“Despite.”*

## eIPP

Oregon was part of two successful eIPP applications. Utah and Pennsylvania. **Zero cost.**

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## CUAS

Now a non-voting member of the Oregon Homeland Security Council. Helping lead the creation of a statewide CUAS strategy. **Zero cost.**

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## Drones

Helping Oregon State University lead the charge to create a statewide UAS strategy. **Zero cost.**

Working with a pharmacy chain to bring medical drone delivery to Oakridge.

# THANK YOU!

# QUESTIONS?