



Oregon State Risk Management Report

Submitted by DAS Risk Management

Data included in this report is as of December 31, 2025

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<https://www.oregon.gov/das/Risk/Pages/index.aspx>

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State of Risk Management Report

Executive Summary

This report is submitted to the Oregon Legislature in accordance with Senate Bill 463 from the 2025 Legislative session. It directs the Department of Administrative Services (DAS) to research, compile, prepare and deliver a report on the financial condition and stability of the Insurance Fund established under ORS 278.425. The contents of the report are to meet the specific requirements of sections (2) and (3) of the bill. This report will be provided no later than January 31st of each even numbered year.

DAS is part of the Executive branch of state government. Oregon Revised Statute 278 (ORS 278) provides DAS with the authority and responsibility to manage all risk management and insurance programs for all branches of state government. It is a full-service risk management program. DAS provides insurance coverage through both self-insurance and commercial policies. Other services include providing claim management for liability (tort) and state property damage claims, risk management, training, and consultation.

Structure and People

The program is led by the Risk Management division of the Department of Administrative Services (DAS RM). The division currently has 30 full-time employees (FTE) and provides its services in two teams.

The Risk Claims team addresses the state's liability (tort) claims, liability claims in litigation in collaboration with Oregon's Department of Justice and state property damage claims.

The Risk Consultation team manages the administration of the self-insurance policies and commercial policy purchases and renewals. They also manage agency consultations, contract risk transfer, training, questions, outreach, and the state's workers' compensation program.

Program Summary

The program oversees a wide variety of coverages. These include agency property, employee and agency liability (tort) coverages, and workers' compensation (WC).

The program uses a mix of commercial coverages and self-insurance to finance and manage risks. About 15% of the program's cost pays premiums for commercial policies and our administration fees to SAIF. The remainder covers the cost of the self-insurance coverage.

ORS 278.425 creates the state's Insurance Fund. It includes funding for the following three main coverage areas:

Liability (Tort) – Funding for Tort Claims per ORS 30.260-300. The state's tort program is self-insured. This means the state pays the costs of all liability claims and related expenses.

Property – Funding for state-owned property losses. The state's Property program is primarily self-insured. The self-insurance program covers losses up to the excess commercial policy retention of \$1.5 million for all perils except for Earthquake and Flood. The self-insured retention for Earthquake and Flood is \$4 million.

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DAS RM purchases excess commercial coverage in the event of more catastrophic losses. The excess commercial property program provides up to \$425 million in catastrophic coverage to the state's property.

Workers' Compensation (WC) –SAIF provides instate workers' compensation coverage. DAS RM works with SAIF and agencies to manage this policy, its claims and costs. DAS RM oversees the workers' compensation insurance needed for remote work in other states through other programs.

Insurance Fund Balance

ORS 278.435 indicates that the Insurance Fund is to operate on an actuarially sound basis. Traditionally, this has been interpreted to mean that cash and invested assets should equal at least 70% of liabilities. Here is a recent table of assets and liabilities for the Insurance Fund at recent biennial ends.

Valuation Date	Cash & Invested Assets	Insurance Fund Liabilities**	Funded Ratio	Unencumbered Balance
June 30, 2019	\$128 million	\$202 million	63%	Negative \$74 million
June 30, 2021	\$119 million	\$280 million	43%	Negative \$161 million
June 30, 2023	\$60 million	\$367 million	16%	Negative \$307 million
June 30, 2025	\$16 million	\$426 million	4%	Negative \$410 million

***Insurance Fund Liabilities are made up primarily of independent external actuarial opinions regarding amounts necessary to cover future claims and expenses for claims experienced through the valuation date.*

Assuming a funded ratio goal of 70%, the Insurance Fund is not currently actuarially sound. This is also punctuated by the algebraically equivalent trend in negative unencumbered balances shown in the table.

The high-level reasons for the worsening health of the Insurance Fund are twofold. First, the Insurance Fund has not been funded at levels recommended by independent actuaries. During the four biennia reflected in the above table, recommended contributions would have been at least \$684 million. During that time Legislatively Approved totals allocated by DAS RM to agencies totaled about \$538 million, a shortfall of at least \$146 million during those eight years.

The second reason for worsening health is a dramatic increase in payouts from the Insurance Fund. Total payouts from the Insurance Fund have increased from about \$134 million in the 2019-2021 biennium, to \$188 million in the 2021-2023 biennium, to \$330 million in the most recent biennium.

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Update as of December 31, 2025

On December 31, 2025, Cash and Invested Assets totaled \$63.1 million, and Liabilities were \$569.8 million—both higher than on June 30, 2025.

Asset and liability levels during the fiscal year do not predict year-end levels. Income for the Insurance Fund is received early in the fiscal year, while claims and expenses occur throughout. Liabilities are inflated because of an accounting entry that reflects unearned income.

Current projections (January 2026) suggest that, without major losses, assets and liabilities on June 30, 2026, will be like those on June 30, 2025.

Funds Advanced to the Insurance Fund

No monies have been advanced to the Insurance Fund from other funds in the State Treasury per ORS 278.435(5)-(7) in the last two years. Hence there are no outstanding liabilities related to such advances, which are loans from other sources

Actuarial and Audit Roles and the Risk Management Program

The Risk Management program benefits from two different groups of professionals who each bring valuable expertise. Independent outside actuaries study past and current claim data to estimate how much should be held in reserves for claims that are still open or not yet reported. They also provide funding recommendations that form the basis of the initial request for funds for each biennium. Their analysis gives management an informed view of long-term liabilities and supports planning and budgeting decisions.

Auditors do not review the financial strength or overall condition of the self-insured fund. The Secretary of State Audits Division has not audited the fund's financial statements. However, they audit certain material financial accounts as part of Oregon's state financial statements, including claim loss liability accounts. The latest audit procedures covered the fiscal year ending June 30, 2025.

Together, these two perspectives strengthen the integrity of the program. The independent actuaries help ensure the reserve estimates and funding are based on sound analysis, while the auditors confirm that those amounts are accurately reflected in the financial reports.

Recently Closed Claims with Payments Exceeding \$1 Million

Senate Bill 463 requires that certain large claims be included in this report. Specifically, this report shall include a list of claims the Insurance Fund has closed during the previous two years (1/1/2024 to 12/31/2025) for which the amount paid exceeds \$1 million. Listed below are the claim numbers, agency, coverage type, loss date, report date, total paid and the primary cause. They are in claim number order.

The list includes 34 general liability claims, 2 employment liability claims, no workers' compensation claims, and 1 property coverage claim.

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Claim Number	Agency	Coverage	Loss Date	Report Date	Total Paid (All Paid Costs)	Primary Cause
L15408401	OREGON DEPARTMENT OF FORESTRY-ODF	General Liability	2/1/2014	2/18/2014	\$3,601,127.55	ENVIRONMENTAL DAMAGE/POLLUTION - ALL CLAIMS ~ LEA
L16026001	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	8/16/2016	9/12/2016	\$1,936,843.03	OPERATIONS/CONDITIONS - SUPERVISION OF WARDS OF THE STATE ~ LON
L16254001	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	12/31/2013	7/12/2017	\$11,690,631.82	OPERATIONS/CONDITIONS - CARE OF WARDS OF THE STATE, PRISONERS, MENTAL PATIENTS ~ LOC
L16254002	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	12/31/2013	7/12/2017	\$10,068,918.19	OPERATIONS/CONDITIONS - CARE OF WARDS OF THE STATE, PRISONERS, MENTAL PATIENTS ~ LOC
L16254003	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	10/1/2013	7/12/2017	\$10,000,000.00	OPERATIONS/CONDITIONS - CARE OF WARDS OF THE STATE, PRISONERS, MENTAL PATIENTS ~ LOC
L16254005	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	12/31/2013	7/12/2017	\$10,000,000.00	OPERATIONS/CONDITIONS - CARE OF WARDS OF THE STATE, PRISONERS, MENTAL PATIENTS ~ LOC
L16266001	OREGON DEPARTMENT OF EDUCATION-ODE	General Liability	7/1/2017	7/31/2017	\$1,498,439.16	CIVIL RIGHTS - ADMINISTRATIVE DUE PROCESS (NON-EMP CLAIMS) ~ LRA
L16277201	OREGON HEALTH AUTHORITY-OHA	General Liability	2/18/2017	8/24/2017	\$31,817,071.33	PROCEDURES/RULES/ METHODS/PRACTICES - CONTRACT DEVELOPMENT ~ LPD

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L16455701	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	5/20/2011	5/25/2018	\$1,119,311.24	CIVIL RIGHTS - CHILD ABUSE BY NON STATE AGENT ~ LAO
L16463001	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	10/10/2014	6/4/2018	\$1,713,572.31	CIVIL RIGHTS - CHILD ABUSE BY FOSTER PARENT OR OTHER STATE AGENT ~ LAS
L16463002	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	10/10/2014	6/4/2018	\$1,500,000.00	CIVIL RIGHTS - CHILD ABUSE BY FOSTER PARENT OR OTHER STATE AGENT ~ LAS
L16587702	OREGON HEALTH AUTHORITY- OHA	General Liability	1/9/2017	2/22/2017	\$1,625,392.21	REGULATIONS/ENFORCEMENT OF REGULATIONS - NON-DMV CLAIMS ~ LIA
L16588001	DEPARTMENT OF CORRECTIONS- DOC	General Liability	6/30/2018	12/31/2018	\$1,619,638.29	CIVIL RIGHTS - MEDICAL ATTENTION INADEQUATE OR DENIED ~ LRG
L16595201	DEPARTMENT OF CORRECTIONS- DOC	General Liability	12/20/2018	1/11/2019	\$1,708,422.09	SLIP AND FALL - ALL CLAIMS ~ LSF
L16656601	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	9/1/2018	4/12/2019	\$35,383,295.59	OPERATIONS/CONDITIONS - CARE OF WARDS OF THE STATE, PRISONERS, MENTAL PATIENTS ~ LOC
L16660601	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	3/6/2019	4/22/2019	\$1,713,861.29	CIVIL RIGHTS - CHILD ABUSE BY FOSTER PARENT OR OTHER STATE AGENT ~ LAS
L16660602	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	3/6/2019	4/22/2019	\$1,687,819.34	CIVIL RIGHTS - CHILD ABUSE BY FOSTER PARENT OR OTHER STATE AGENT ~ LAS
L16660603	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	3/6/2019	4/22/2019	\$1,687,819.22	CIVIL RIGHTS - CHILD ABUSE BY FOSTER PARENT OR OTHER STATE AGENT ~ LAS

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L16795001	DEPARTMENT OF CORRECTIONS- DOC	General Liability	5/27/2019	11/21/2019	\$3,569,651.80	OPERATIONS/CONDITIONS - CARE OF WARDS OF THE STATE, PRISONERS, MENTAL PATIENTS ~ LOC
L16842201	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	8/1/2017	2/7/2020	\$15,967,607.61	CIVIL RIGHTS - CHILD ABUSE BY FOSTER PARENT OR OTHER STATE AGENT ~ LAS
L16859601	DEPARTMENT OF CORRECTIONS- DOC	GL- Employment Liability	12/15/2019	3/5/2020	\$1,000,327.99	DISCRIMINATION - RETALIATION ~ LR06
L16875602	GOVERNOR, OFFICE OF - GOV	General Liability	4/6/2020	4/7/2020	\$4,223,445.41	CIVIL RIGHTS - TITLE 42 USC SECTION 1983 ACTIONS ~ LRI
L16876401	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	3/9/2017	4/7/2020	\$1,166,719.20	CIVIL RIGHTS - CHILD ABUSE BY FOSTER PARENT OR OTHER STATE AGENT ~ LAS
L16895303	OREGON STATE POLICE- OSP	General Liability	11/29/2019	5/8/2020	\$1,033,500.00	CIVIL RIGHTS - POLICE OPERATIONS ~ LRC
L16906201	OREGON DEPARTMENT OF TRANSPORTATION- ODOT	General Liability	3/4/2020	5/22/2020	\$2,395,107.92	HIGHWAY CONDITIONS - DEFECTIVE SURFACE (POTHOLE, GRATE, UNEVEN SURFACE) ~ HCB
L16958601	BUREAU OF LABOR & INDUSTRIES - BOLI	GL- Employment Liability	7/20/2020	8/14/2020	\$3,313,985.71	DISCRIMINATION - RACE, NATIONAL ORIGIN, OR COLOR ~ LR04
L17071801	HOME CARE COMMISSION - HCC	General Liability	9/4/2020	2/10/2021	\$1,097,248.21	OTHER - CLAIM DOESN'T FIT UNDER ANY PRECEDING LIAB CODE "XPLAIN" ~ LXX

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L17111003	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	3/11/2021	4/6/2021	\$3,412,208.68	OPERATIONS/CONDITIONS - CARE OF WARDS OF THE STATE, PRISONERS, MENTAL PATIENTS ~ LOC
L18000101	OREGON YOUTH AUTHORITY- OYA	General Liability	6/22/2021	6/23/2021	\$4,185,358.14	CIVIL RIGHTS - MEDICAL ATTENTION INADEQUATE OR DENIED ~ LRG
L18248701	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	9/1/2017	7/7/2022	\$3,080,009.62	CIVIL RIGHTS - CHILD ABUSE BY FOSTER PARENT OR OTHER STATE AGENT ~ LAS
L18379901	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	11/28/2022	12/28/2022	\$1,615,115.53	OPERATIONS/CONDITIONS - CARE OF WARDS OF THE STATE, PRISONERS, MENTAL PATIENTS ~ LOC
L18426301	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	6/1/2021	2/21/2023	\$1,677,697.78	CIVIL RIGHTS - CHILD ABUSE BY FOSTER PARENT OR OTHER STATE AGENT ~ LAS
L18580401	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	12/3/2022	9/7/2023	\$1,501,925.00	CIVIL RIGHTS - CHILD ABUSE BY NON STATE AGENT ~ LAO
L18707701	DEPARTMENT OF ADMINISTRATIVE SERVICES- DAS	General Liability	1/1/2023	2/9/2024	\$16,882,783.81	PROCEDURES/RULES/ METHODS/PRACTICES - HANDLING OF FUNDS ~ LPB
L18785301	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	6/23/2021	5/8/2024	\$1,467,256.19	CIVIL RIGHTS - TITLE 42 USC SECTION 1983 ACTIONS ~ LRI
L18786701	DEPARTMENT OF HUMAN SERVICES- DHS	General Liability	1/1/2022	5/10/2024	\$1,174,364.65	CIVIL RIGHTS - CHILD ABUSE BY FOSTER PARENT OR OTHER STATE AGENT ~ LAS

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R18021701	OREGON DEPARTMENT OF FORESTRY- ODF	Direct Damage Property	7/29/2021	7/29/2021	\$1,500,000.00* see below for breakdown	FIRE OR WEATHER - FIRE OR SMOKE ~ PFC
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*Restoration Claim with ODF and the Self Insured Portion paid by DAS to ODF total \$1,500,000.00. Commercial Payments received total \$1,901,849.80

Agency Risk Charges

The Insurance Fund receives funding through legislatively approved budget amounts that become agency risk charge assessments. They are developed every biennium. They are allocated to all agencies covered by the Risk Management program. Risk charge development occurs over the 18 months before the beginning of a biennium.

These charges use a long-standing allocation formula. It assesses agencies based on past claim history and long-term future risk. The formula attempts to balance competing goals of predictability for budgeting purposes with responsibility for claim losses. Each agency receives their own assessments separated into property, liability, and WC.

Here are the risk charge assessments for the top 15 agencies for the current biennium, along with a comparison to the prior biennium.

RANK	STATE AGENCIES	23-25 TOTAL	25-27 TOTAL	\$ CHANGE
1	DEPARTMENT OF CORRECTIONS - DOC (291)	38,884,756	92,320,177	53,435,421
2	DEPARTMENT OF HUMAN SERVICES - DHS (100)	38,778,316	61,157,027	22,378,711
3	DEPARTMENT OF TRANSPORTATION, OREGON - ODOT (730)	21,303,219	35,599,862	14,296,643
4	HEALTH AUTHORITY, OREGON - OHA (443)	22,387,790	21,267,645	(1,120,145)
5	STATE POLICE, OREGON - OSP (257)	7,275,554	16,744,936	9,469,382
6	DEPARTMENT OF ADMINISTRATIVE SERVICES - DAS (107)	6,647,018	11,046,618	4,399,600
7	DEPARTMENT OF FORESTRY, OREGON - ODF (629)	5,847,098	9,656,271	3,809,173
8	YOUTH AUTHORITY, OREGON - OYA (415)	4,455,224	8,973,921	4,518,697
9	MILITARY DEPARTMENT, OREGON - OMD (248)	3,834,061	7,372,438	3,538,377
10	GOVERNOR, OFFICE OF - GOV (121)	1,610,254	7,349,360	5,739,106
11	DEPARTMENT OF FISH & WILDLIFE, OREGON - ODFW (635)	4,715,701	6,298,903	1,583,202
12	DEPARTMENT OF PARKS & RECREATION, OREGON - OPRD (634)	4,315,682	5,453,901	1,138,219
13	DEPARTMENT OF JUSTICE - DOJ (137)	1,212,464	5,078,401	3,865,937
14	BUREAU OF LABOR & INDUSTRIES - BOLI (839)	360,574	4,096,800	3,736,226
15	JUDICIAL DEPARTMENT, OREGON - OJD (198)	1,905,574	3,630,251	1,724,677
Total of Agencies with Highest 15 Risk Charges		163,533,285	296,046,511	132,513,226
Total of the 120 Agencies' Risk Charges		182,567,154	328,886,947	146,319,793
Percentage of Total for Largest 15		90%	90%	91%

*See attached Appendix for All State Agency Risk Charges in the biennia of 23-25 and 25-27

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Strategies and Actions

Several strategies are in place to help maintain solvency and improve the actuarial soundness of the Insurance Fund and its programs.

- DAS RM prepares projections for Insurance Fund assets and shares them with the State Chief Financial Office at least quarterly.
- DAS RM estimates cost impacts of proposed legislation, so policymakers have accurate financial information.
- DAS works with agencies to help reduce future claims where possible.

Recommendations for all agencies include:

- Engaging leadership in risk-reduction efforts.
- Establishing a Risk Coordinator or similar role responsible for creating a process for incident reporting, investigation, and prevention.
- Completing a gap analysis to identify major risk areas.
- Developing and following a risk-mitigation plan.
- Tracking leading and lagging indicators and providing regular reports to their Executive Team.
- Creating an internal audit process to ensure adherence to agency policies and procedures.
- Serving as the point of contact with DAS Risk Management on liability claims.
- Requiring driver training for all employees due to increased driving-related claims and citations.
- Strengthening contracts and grant risk-transfer practices, including indemnity and insurance requirements.

DAS RM also continues targeted consultations with larger agencies that have complex missions and the highest potential for losses. These include Oregon Department of Corrections, Department of Human Services, Oregon Department of Transportation, and Oregon Health Authority. These efforts involve detailed reviews of each agency's claim history and identification of strategies to reduce future risks.

Appendix

Risk Charges FY2325 and FY2527 Comparison

STATE AGENCIES	23-25 TOTAL	25-27 TOTAL	\$ CHANGE
DEPARTMENT OF CORRECTIONS - DOC (291)	38,884,756	92,320,177	53,435,421
DEPARTMENT OF HUMAN SERVICES - DHS (100)	38,778,316	61,157,027	22,378,711
DEPARTMENT OF TRANSPORTATION, OREGON - ODOT (730)	21,303,219	35,599,862	14,296,643
HEALTH AUTHORITY, OREGON - OHA (443)	22,387,790	21,267,645	(1,120,145)
STATE POLICE, OREGON - OSP (257)	7,275,554	16,744,936	9,469,382
DEPARTMENT OF ADMINISTRATIVE SERVICES - DAS (107)	6,647,018	11,046,618	4,399,600
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GOVERNOR, OFFICE OF - GOV (121)	1,610,254	7,349,360	5,739,106
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DEPARTMENT OF JUSTICE - DOJ (137)	1,212,464	5,078,401	3,865,937
BUREAU OF LABOR & INDUSTRIES - BOLI (839)	360,574	4,096,800	3,736,226
JUDICIAL DEPARTMENT , OREGON - OJD (198)	1,905,574	3,630,251	1,724,677
EMPLOYMENT DEPARTMENT, OREGON - OED (471)	1,327,206	3,099,134	1,771,928
DEPARTMENT OF ENVIRONMENTAL QUALITY - DEQ (340)	755,245	2,947,920	2,192,675
DISTRICT ATTORNEYS ASSOCIATION, OREGON - ODAA (196)	962,150	2,478,236	1,516,086
LEGISLATIVE ASSEMBLY, OREGON - OLA (155)	652,508	1,887,519	1,235,011
LOTTERY, OREGON - LOTT (177)	1,426,760	1,512,216	85,456
LIQUOR & CANNABIS COMMISSION, OREGON - OLCC (845)	648,210	1,493,531	845,321
SAIF CORPORATION - SAIF (435)	896,293	1,490,346	594,053
DEPARTMENT OF AGRICULTURE, OREGON - ODA (603)	881,147	1,390,392	509,245
LEGISLATIVE ADMINISTRATION - LA (156)	965,326	1,377,333	412,007
DEPARTMENT OF REVENUE - DOR (150)	746,790	1,302,664	555,874
DEPARTMENT OF CONSUMER & BUSINESS SERVICES - DCBS (440)	653,148	1,301,474	648,326
DEPARTMENT OF EDUCATION, OREGON - ODE (581)	2,532,950	1,068,241	(1,464,709)
SECRETARY OF STATE, OREGON - SOS (165)	421,913	1,037,703	615,790
PUBLIC DEFENSE SERVICES COMMISSION, OREGON - OPDS (404)	120,601	982,644	862,043
CORRECTIONS ENTERPRISES, OREGON - OCE (971)	1,428,476	888,349	(540,127)
STATE FIRE MARSHALL, OREGON - OSFM (260)	180,117	790,197	610,080
DEPARTMENT OF PUBLIC SAFETY STANDARDS & TRAINING - DPSST (259)	538,458	769,061	230,603
WATER RESOURCES DEPARTMENT - WRD (690)	183,961	536,587	352,626
DEPARTMENT OF STATE LANDS - DSL (141)	271,946	480,446	208,500
DEPARTMENT OF VETERANS' AFFAIRS, OREGON - ODVA (274)	401,598	476,909	75,311
REAL ESTATE AGENCY - REA (919)	158,897	466,469	307,572
PUBLIC EMPLOYEES RETIREMENT SYSTEM - PERS (459)	313,771	457,058	143,287
TRAVEL INFORMATION COUNCIL - TIC (733)	307,620	426,301	118,681
NURSING, ORGON STATE BOARD - OSBN (851)	57,112	410,520	353,408
HOUSING & COMMUNITY SERVICES, OREGON - OHCS (914)	128,654	355,994	227,340
MARINE BOARD, OREGON STATE - OSMB (250)	35,169	283,456	248,287
MEDICAL BOARD, OREGON - OMB (847)	123,972	271,233	147,261
TREASURER, OREGON STATE - OST (170)	124,915	267,335	142,420
DEPARTMENT OF EARLY LEARNING AND CARE - DELC (588)	123,844	218,766	94,922
DEPARTMENT OF LAND CONSERVATION & DEVELOPMENT - LCD (660)	70,804	216,464	145,660
BUSINESS OREGON - OR4BIZ (123)	121,858	169,504	47,646
DEPARTMENT OF AVIATION, OREGON - ODAV (109)	116,175	169,255	53,080
PAROLE AND POST-PRISON SUPERVISION, BOARD OF - BOPPS (255)	128,695	151,390	22,695
LEGISLATIVE POLICY AND RESEARCH OFFICE - LPRO (143)	79,969	142,772	62,803
HIGHER EDUCATION COORDINATING COMMISSION - HECC (525)	66,736	127,160	60,424
DENTISTRY BOARD, OREGON - OBD (834)	10,073	124,531	114,458
PUBLIC UTILITY COMMISSION - PUC (860)	62,042	92,530	30,488
DEPARTMENT OF EMERGENCY MANAGEMENT- OEM (258)	149,130	82,699	(66,431)
DEPARTMENT OF ENERGY, OREGON - ODOE (330)	42,435	82,403	39,968
STATE FAIR COUNCIL, OREGON - OSFC (625)	50,567	71,433	20,866
CONSTRUCTION CONTRACTORS BOARD - CCB (915)	77,255	65,034	(12,221)

STATE LIBRARY OF OREGON - SLO (543)	49,943	62,717	12,774
HEALTH RELATED LICENSING BOARDS - HRLB (833)	15,396	61,598	46,202
BLIND COMMISSION, OREGON - OCB (585)	34,860	58,624	23,764
TOURISM COMMISSION/TRAVEL OREGON - TRAVLOR (976)	18,109	52,246	34,137
LEGISLATIVE COUNSEL, OFFICE OF - LC (142)	51,344	48,541	(2,803)
COLUMBIA RIVER GORGE COMMISSION - CRGC (350)	6,837	45,436	38,599
PSYCHIATRIC SECURITY REVIEW BOARD - PSRB (399)	31,047	45,267	14,220
DEPARTMENT OF GEOLOGY & MINERALS INDUSTRIES - DOGAMI (632)	123,186	43,058	(80,128)
WATERSHED ENHANCEMENT BOARD, OREGON - OWEB (691)	15,511	28,867	13,356
LONG TERM CARE OMBUDSMAN, OFFICE OF - LTCO (114)	75,121	24,164	(50,957)
PHARMACY BOARD, OREGON - OBPH (855)	13,573	21,320	7,747
TEACHER STANDARDS & PRACTICES COMMISSION - TSPC (584)	10,225	20,838	10,613
LEGISLATIVE FISCAL OFFICE - LFO (145)	8,036	16,870	8,834
CRIMINAL JUSTICE COMMISSION - CJC (213)	9,918	16,711	6,793
LAND USE BOARD OF APPEALS - LUBA (662)	10,718	15,995	5,277
EMPLOYMENT RELATIONS BOARD - ERB (115)	9,821	15,228	5,407
MENTAL HEALTH REGULATORY AGENCY - MHRA (108)	9,130	14,429	5,299
MASSAGE THERAPIST BOARD, OREGON - OBMT (968)	10,101	14,338	4,237
ENGINEERING EXAMINERS & LAND SURVEYING, OREGON STATE BOARD OF - OSBEELS (966)	9,250	14,226	4,976
APPRaiser CERTIFICATION & LICENSURE BOARD - ACLB (974)	9,003	13,670	4,667
LICENSED SOCIAL WORKERS, BOARD OF - BLSW (124)	8,704	13,441	4,737
LANDSCAPE CONTRACTORS BOARD - LCB (973)	8,566	13,283	4,717
BOARD OF CHIROPRACTIC EXAMINERS, OREGON - OBCE (811)	8,592	13,178	4,586
ACCOUNTANCY, OREGON BOARD OF - BOA (120)	8,535	13,141	4,606
ARCHITECT EXAMINERS BOARD, OREGON - OSBAE (964)	8,537	12,991	4,454
PHYSICAL THERAPIST LICENSING BOARD, OREGON - OPTLB (969)	8,405	12,797	4,392
OPTOMETRY BOARD, OREGON - OBO (963)	8,372	12,645	4,273
GEOLOGIST EXAMINERS BOARD, OREGON STATE - OSBGE (967)	8,275	12,531	4,256
TAX PRACTITIONERS BOARD, OREGON - OBTP (119)	8,369	12,505	4,136
JUDICIAL FITNESS & DISABILITY, COMMISSION ON - CJFD (175)	8,172	12,322	4,150
LANDSCAPE ARCHITECTS BOARD, OREGON STATE - OSLAB (965)	8,260	12,269	4,009
UTILITY NOTIFICATION CENTER - UNC (952)	8,133	12,244	4,111
RACING COMMISSION, OREGON - ORC (862)	6,958	11,739	4,781
GOVERNMENT ETHICS COMMISSION, OREGON - OGEC (199)	4,023	9,954	5,931
PATIENT SAFETY COMMISSION, OREGON - OPSC (978)	4,716	7,680	2,964
WINE BOARD, OREGON - OWB (977)	3,695	6,155	2,460
LEGISLATIVE REVENUE OFFICE - LRO (144)	3,606	5,567	1,961
ADVOCACY COMMISSIONS, OFFICE OF - OAC (131)	2,741	5,027	2,286
FILM & VIDEO OFFICE, OREGON - OFVO (951)	2,487	3,501	1,014
FOREST RESOURCES INSTITUTUE, OREGON - OFRI (628)	2,621	3,345	724
DAIRY & NUTRITION COUNCIL, OREGON - ODAIRC (617)	2,312	3,056	744
INDIAN SERVICES, LEGISLATIVE COMMISSION ON - CIS (425)	1,838	2,908	1,070
PUBLIC RECORDS ADVOCATE - PRA (104)	1,596	2,330	734
POTATO COMMISSION, OREGON - OPOTC (658)	1,748	1,914	166
WHEAT COMMISSION, OREGON - OWHTC (678)	1,585	1,815	230
DUNGENESS CRAB COMMISSION, OREGON - ODUNGC (645)	1,583	1,660	77
TRAWL COMMISSION, OREGON - OTRWLC (656)	1,546	1,554	8
PROCESSED VEGETABLE COMMISSION, OREGON - OPVEGC (647)	1,422	1,532	110
FINE FESCUE COMMISSION, OREGON - OFFESC (604)	1,422	1,250	(172)
BEEF COUNCIL, OREGON - OBEEFC (605)	1,422	1,250	(172)
TALL FESCUE COMMISSION, OREGON - OTFESC (607)	1,422	1,250	(172)
HEMP COMMISSION, OREGON - OHC (609)	-	1,250	1,250
RASPBERRY & BLACKBERRY COMMISSION, OREGON - ORSBLIC (611)	1,455	1,250	(205)
HAZELNUT COMMISSION, OREGON - OHAZLC (623)	2,879	1,250	(1,629)
MINT COMMISSION, OREGON - OMINTC (642)	1,422	1,250	(172)
HOP COMMISSION, OREGON - OHOPC (643)	1,447	1,250	(197)
SHEEP COMMISSION, OREGON - OSHEEPC (644)	1,422	1,250	(172)
SALMON COMMISSION, OREGON - OSALMC (646)	1,422	1,250	(172)
RYEGRASS GROWERS SEED COMMISSION, OREGON - ORYEC (657)	1,422	1,250	(172)

CLOVER SEED COMMISSION, OREGON - OCLVC (664)	1,422	1,250	(172)
STRAWBERRY COMMISSION, OREGON - OSTRWC (668)	1,424	1,250	(174)
SWEET CHERRY COMMISSION, OREGON - OSWCHC (669)	1,422	1,250	(172)
BLUBERRY COMMISSION, OREGON - OBLUBC (670)	1,422	1,250	(172)
ALBACORE COMMISSION, OREGON - OALBC (972)	1,422	1,250	(172)