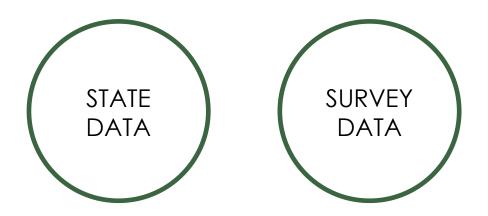


# OBJECTIVES

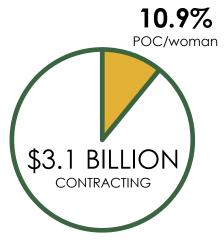
- Assess disparities between participation and availability for disadvantaged businesses
- Assess marketplace barriers
- Recommend **policy** and **program** refinements
- Determine if race/gender programs warranted

## PARTICIPATION

## DATA SOURCES



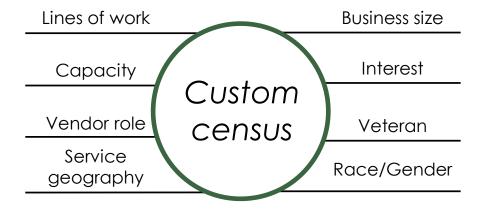
### RESULTS



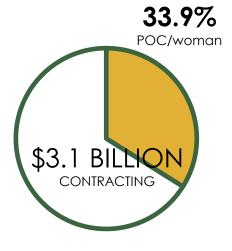
TOTAL	10.9%		
Native American	0.1%		
Hispanic American	2.0%		
Black American	0.1%		
Asian American	1.0%		
White woman	6.6%		
	% participation		
	, -		

## AVAILABILITY

### APPROACH



## RESULTS



TOTAL	33.9%		
Native American	1.5%		
Hispanic American	5.1%		
Black American	0.5%		
Asian American	18.3%		
White woman	18.6%		
	% availability		

# DISPARITY

### CALCULTATION

80 OR LESS = **SUBSTANTIAL** UNDERUTILIZATION

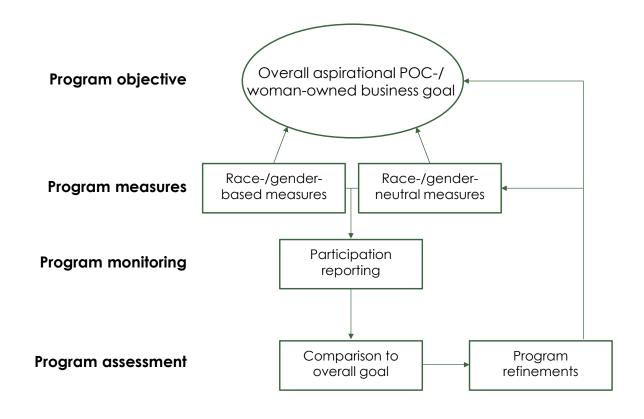
### RESULTS

Contract set	White woman	Asian American	Black American	Hispanic American	Native American
All work	•	•	•	•	•
Construction	•	•	•	•	
Professional services	•	•	•	•	•
Non-prof. svcs., goods, supplies	•	•	•	•	
Prime contracts	•	•	•	•	•
Subcontracts	•	•	•	•	

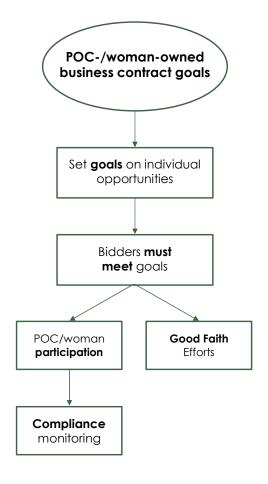
substantial disparity

# GUIDANCE

### **FRAMEWORK**



### **CONTRACT GOALS**



#### **POLICY REFINEMENTS**

- Develop program manual
- Increase solicitation timelines
- **Unbundle** large projects
- Engage **new businesses**
- Expand competitive bidding
- Use subcontracting minimums

- Improve subcontract data collection
- Use small business contract goals
- Use small business set-asides
- Establish prompt pay for subcontractors
- Enforce subcontract commitments
- Track business growth