

DAS TECHNOLOGY STRATEGIC PLAN

2026 Update

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Accessibility Statement

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Executive Summary

The Oregon Department of Administrative Services (DAS) carries broad responsibility for the technology that helps state government deliver services to Oregonians. We operate the statewide and agency-wide enterprise applications that other state agencies depend on, support the technology needs of DAS itself, and provide end-user technology support to the Governor's Office and 23 client agencies. Our work is grounded in DAS's statutory purpose (ORS 184.305), the Governor's expectations for efficient, effective, and customer-focused government, and the DAS Strategic Plan. This summary highlights how we're operating today and where we're headed.

DAS supports two scopes of technology responsibility: the operations of DAS itself as an agency, and the statewide enterprise systems other state agencies depend on to do their work. Key processes and the platforms that support them include:

- **Statewide financial management and reporting** — statewide accounting (SFMA/SARS), statewide audit and budget reporting (SABRS), and shared financial services
- **Statewide budgeting and economic analysis** — budget preparation and the Governor's Recommended Budget process (ORBITS), revenue and economic forecasting
- **Statewide procurement and contracting** — eProcurement (OregonBuys) and procurement tracking
- **Workforce, payroll, HR, and learning** — Workday Oregon, statewide position management (ORPICS)
- **Real estate, facilities, fleet, and asset management** — facilities, real estate, fleet, surplus property, and building access and management platforms (Tririga, Fleet Focus, and related systems)
- **Statewide print, mail, and secure distribution** — the Publishing & Distribution platform
- **Risk management and internal audit** — claims, risk consulting, and assurance reporting platforms
- **Cross-agency productivity, collaboration, and identity** — Intra-agency use of Office365, productivity, and identity access tools; including the Governor's Office, and client agencies
- **Customer service and agency reporting** — the DAS website, DASH, and the developing IT performance dashboard

- **End-user technology services** — service desk, infrastructure, and device lifecycle support for DAS, the Governor’s Office, and 23 client agencies

With 49 FTE and a \$23.3M budget, DAS IT keeps devices on a healthy lifecycle and consults on planning, alignment, and road mapping for these statewide systems alongside the business units that operate them.

We continue to make progress toward our goals outlines in Section 3, including improvements in:

- **Customer satisfaction.** Queues and responsiveness are on target; governance, the performance dashboard, and customer education are starting up.
- **Equitable decision-making.** Framework adoption, DEIB council participation, and accessibility-by-design are on target.
- **Workforce.** Engagement ≥ 4.0 and Workday-tracked development plans with quarterly check-ins are on target.
- **Business transformation.** PC lifecycle and application inventory are on target; procurement, biweekly pay and Tririga support are in progress; the 2029–2033 modernization roadmap is next up.
- **Security.** Policy updates, trainings, and the annual risk assessment are in progress; Publishing & Distribution consolidation and the business impact assessment are on track.

We continue to refine and reinforce a statewide application roadmap that will help us manage risk, strengthen stability, and improve the overall efficiency of delivering statewide services to agencies and Oregonians. As this work progresses, we’ll continue quarterly updates to the DAS Leadership Team, share progress with employees, engage client agency leaders, and publish plans and annual progress per EIS guidance. The plan will be updated in 2027 and again in 2028 with the DAS Strategic Plan.

1. Agency Drivers

DAS Purpose (ORS 184.305)

The Oregon Department of Administrative Services exists to improve the efficient and effective use of state resources by providing centrally managed infrastructure services; oversight of agency compliance with statewide policies; leadership for statewide performance measurement; workforce development; fair, responsive, cost effective personnel systems; objective statewide management information and analysis; and statewide financial administrative systems.

Governor's Expectations

DAS aligns to the Governor's directives to: improve customer service, operate efficiently and effectively, and empower public servants to deliver for Oregonians. To meet specific expectations, we track and report on progress quarterly on several operational metrics which are included in the agency [quarterly reports](#).

DAS Agency Wide Actions

DAS's current agency objectives are Customer Service, DEIB, Employee Success & Well Being, and Operational Excellence & Innovation; operationalized via eight Agency-Wide Actions tracked in quarterly reports: customer service data, procurement modernization, biweekly pay transition, DEIB strengthening, equitable decision making, workforce training, IT security improvement, and office space optimization.

How DAS IT supports the Agency-Wide Actions (high-level):

Action 1 Customer Service Reporting: Build and publish a customer-facing IT performance dashboard aligned with agency reporting standards.

Action 2 Procurement Modernization: Deliver workflow visibility tools and technical support for procurement transformation.

Action 3 Biweekly Pay Transition: Participate in technical readiness and phase gates for biweekly pay (July 2027).

Action 4 & 5 Strengthen DEIB: Participate in DEIB strengthening and the equitable decision-making framework pilot.

Action 6 Workforce Development: Expand workforce training through existing platforms (Udemy, O'Reilly/State Library, Workday Learning, M365 Hub).

Action 7 Improve IT Security: Lead IT security improvement (risk assessment, policy alignment, awareness).

Action 8 Space Optimization: Provide technical assessment/coordination to support space optimization impacts.

2. Current IT Landscape

Operating Context

DAS carries broad technology responsibility across the agency. Statewide enterprise applications, agency-wide business systems, and end-user technology services together form a portfolio that supports both DAS's own operations and the work of every other state agency.

DAS IT is the agency's full-service technology delivery organization, providing service desk, infrastructure, identity, application development, project management, and security and compliance services to DAS, the Governor's Office, and 23 client agencies, serving approximately 1,300 end users. DAS IT is organized into four work units:

- **Service Desk.** First- and second-level technical support for approximately 1,300 end users. The Service Desk processes more than 11,000 incidents and service requests per year.
- **Solutions, Operations and Engineering.** Servers, infrastructure, identity, file services, and platform engineering for DAS and client agencies.
- **Project Management (PMO) and Application Development.** IT project delivery, application development and modernization, and integration work for DAS and partner agencies.
- **Risk and Compliance.** Information security, vulnerability management, audit response, and policy alignment with enterprise-wide standards.

DAS IT works alongside peer divisions that provide capability-focused technology delivery and support within their business domains, including statewide accounting and reporting (including financial projection and budgeting), statewide procurement, enterprise asset management, and HR data systems (Workday Oregon). Service desk support extends to all 23 client agencies under contracted agency support models; deeper technology services are scoped to DAS and the Governor's Office today, with expanded support roles under consideration for the next planning cycle. A list of agencies DAS IT serves is provided in Appendix A.

Capacity & Budget

DAS IT operates with 49 FTE and a \$23.3 M budget, maintaining device lifecycle funding and optimizing capacity via cross-unit collaboration on inventory, risk, and policy review. Program and operating resources for the statewide systems and capability-focused divisions referenced above are budgeted and managed within those divisions.

Key Systems & Dependencies

DAS's technology footprint includes statewide enterprise applications (SFMA, OregonBuys, ORBITS, ORPICS, Workday Oregon), agency-wide business systems (Tririga, Fleet Focus, the Publishing & Distribution platform, the DAS website, DASH), and cross-agency productivity and identity services (Microsoft 365, Active Directory). These platforms depend on shared infrastructure provided by EIS Data Center Services, statewide network and telecommunications services, and statewide cybersecurity oversight, and they integrate with each other across financial, procurement, HR, facilities, and reporting processes. Operational ownership of each major platform rests with its responsible DAS division.

Maturity Diagnostics (summary):

- Application inventory: Complete and maintained; used for risk ratings and modernization planning.
- Governance maturity: DAS Leadership Team will be taking this up in 2026.
- Security posture: Risk register and policy review cycles being established under Action 7.

3. Goals, Initiatives, Targets & Status

The Goals, Initiatives, Targets, and Status section translates DAS statutory purpose into clear, measurable action. It reflects the Governor's expectations for efficient, effective, and customer focused government and is grounded in the DAS Strategic Plan. Each goal is connected to specific initiatives with defined targets. As this is a working document, we report status to provide transparent accountability on our progress. This alignment ensures our work advances equity and accessibility, strengthens our workforce, modernizes statewide systems, and improves security, so DAS and our client agencies can better serve Oregonians.

Goal 1 — Excellent Customer Satisfaction

Strategic Objective: Make IT services easy to access, responsive, and transparently reported so DAS and client agencies can serve Oregonians better.

Alignment: Governor priority on customer service; DAS purpose (efficient, effective, statewide systems); Agency-Wide Action 1 (Customer Service Data) and Action 6 (Workforce Training).

Initiatives, Targets & Status

- 1.1 **Stronger IT governance:** We will mature our IT governance by clarifying roles, decision rights, and processes so decisions are consistent and transparent.
Status: Not started

- 1.2 **Effective and timely resolution:** We will keep the incident queue below 100 and the request queue below 250 to ensure timely service.
Status: On target

- 1.3 **Timely responsiveness:** We will track our responsiveness through the DAS customer service survey and act on the results to improve.
Status: On target

- 1.4 **Centralized performance reporting:** We will create and maintain a centralized IT performance dashboard and share results with customers and leadership.
Status: Not started

- 1.5 **Customer education and awareness:** We will use regular meetings with client agencies to educate our customers about our services, highlighting IT security as a standing agenda item.
Status: Not started

Goal 2 — Equitable Decision-Making

Strategic Objective: Embed equity and accessibility into decisions and solutions so statewide technology works for everyone.

Alignment: Governor priorities (effective government, empower servants); DAS purpose (policy oversight, workforce development); Agency-Wide Actions 4–5 (DEIB; equitable decision-making).

Initiatives, Targets & Status

- 2.1 **Equitable decision framework:** We will adopt and use the equitable decision making framework from the Office of Cultural Change in our planning and projects.

Status: On target

- 2.2 **DEIB participation:** We will support employees who serve on the DEIB council and ensure they have time and resources to participate.

Status: On target

- 2.3 **Accessibility by design:** We will incorporate accessibility standards into our design and testing so our solutions are usable by all Oregonians.

Status: On target

Goal 3 — Invest in Our Workforce

Strategic Objective: Build skills, engagement, and partnerships so teams can deliver reliable statewide services.

Alignment: Governor priorities (empower public servants); DAS purpose (workforce development and performance measurement); Agency-Wide Action 6 (Workforce Training).

Initiatives, Targets & Status

- 3.1 **Engagement and communication:** We will hold two all staff meetings each year and aim to maintain engagement survey results at 4.0 or higher.

Status: On target

- 3.2 **Professional development:** We will ensure every staff member has a professional development plan and we will track progress in Workday during our required quarterly check-ins for every employee.

Status: On target

Goal 4 — Business Transformation Through Technology

Strategic Objective: Modernize platforms and processes, maintain device lifecycle discipline, and deliver practical automation that improves service.

Alignment: Governor priorities (efficient, effective government); DAS purpose (statewide systems, policy oversight); Agency-Wide Actions 1, 3, and (as needed) 8.

Initiatives, Targets & Status

4.1 **PC lifecycle discipline:** We will keep all devices on a four-year replacement cycle to maintain reliability and security.

Status: On target

4.2 **Application inventory:** We will maintain a live application inventory with annual risk ratings.

Status: On target

4.3 **Biweekly pay readiness:** We will support the biweekly pay readiness project through its go-live in July 2027.

Status: On target

4.4 **Procurement transformation support:** Support procurement transformation with systems (e.g., Procurement Task Manager) that improve workflow visibility.

Status: In progress

4.5 **Tririga modernization support:** We will provide P3 project management support to Enterprise Asset Management's Tririga modernization.

Status: In progress

4.6 **Modernization roadmap:** We will develop a roadmap for modernizing DAS systems and client agency systems for 2029-2033.

Status: Not started

Goal 5 — Improve IT Security

Strategic Objective: Establish annual risk governance, align policies to EIS standards, and build a security-aware culture.

Alignment: Governor priorities (efficient, effective government); DAS purpose (policy oversight, statewide systems); Agency-Wide Action 7 (Improve IT Security).

Initiatives, Targets & Status

- 5.1 **Security policy fundamentals:** We will update seven internal policies and procedures to ensure compliance with all IT security requirements, including NIST and Pub 1075. Deliver training and update policies on a regular cycle.

Status: In progress

- 5.2 **Risk assessment:** We will develop and present an annual risk assessment briefing to the DAS Leadership Team; documented action register reviewed quarterly.

Status: In progress

- 5.3 **Publishing & Distribution consolidation:** We will integrate Publishing & Distribution's technology infrastructure into the coordinated DAS IT portfolio.

Status: On track

- 5.4 **Business impact and technical health assessment:** We will conduct an agency-wide assessment of business process risks and their technology dependencies. This work will strengthen continuity planning and our cybersecurity posture.

Status: On track

The following initiatives have been replaced or removed for the following reasons.

- Hybrid conference rooms. *Status: Initiative complete.*
- Automation and "one door" support. *Status: Replaced with modernization roadmap.*
- Develop protocol for unfunded requests. *Status: Part of the governance initiative.*
- OSU CASS workforce partnership. *Status: Include with DAS workforce plan.*
- Recruitments must have a plan. *Status: Initiative complete, ongoing*
- Position descriptions updated. *Status: Initiative complete, ongoing.*
- All staff must participate in DEIB training. *Status: Training offered, new DEIB initiatives offered.*

4. Current Roadmap

See Appendix B for current projects underway. In addition, initiative 4.6 listed above includes developing a modernization roadmap for years 2029-2033.

5. IT Strategic Communication Plan

DAS Leadership Team

We will update directly with the DLT quarterly on initiative status, project status, risk reviews, and IT-business-related discussions as needed. DLT meets every week and the DAS CIO is a member of the DLT.

DAS Employees

We will share progress updates with our employees on DASH, at our all-staff meetings and through our employee newsletter.

Client Agencies

We will engage client agency leadership on service offerings and IT security through regular emails and scheduled client meetings.

The Public

We will publish the IT Strategic Plan and annual progress updates on the DAS website per EIS guidance. Our progress related to the DAS Strategic Plan Agency-Action is also posted on the DAS website quarterly, the DAS public newsletter, and our agency's annual report.

5. Update Cycle

This plan will be updated in 2027 and again in 2028 when the agency's strategic plan will be up for revision.

Appendix A. Agencies Served by DAS IT

In addition to the Department of Administrative Services itself, DAS IT provides technology services to the following 23 agencies, boards, and commissions:

Agency

Accountancy, Oregon Board of

Advocacy Commissions Office, Oregon

Appraiser Certification and Licensure Board

Chiropractic Examiners, State Board of

Criminal Justice Commission, Oregon

Employment Relations Board

Engineering and Land Surveying, State Board of Examiners for

Geologist Examiners, State Board of

Government Ethics Commission, Oregon

Governor, Office of

Judicial Fitness and Disability, Commission on

Land Use Board of Appeals

Landscape Architect Board, State

Massage Therapist, State Board of

Mental Health Regulatory Agency

Nursing, Oregon State Board of

Optometry, Oregon Board of

Psychiatric Security Review Board

Public Records Advocate

Real Estate Agency

Social Workers, State Board of Licensed

Tax Practitioners, State Board of

Teacher Standards and Practices Commission

Appendix B. Project Portfolio

Below is a summary table of projects in each of the project queues. Appendix C includes a description of each project.

Project Management Office Projects

Project	Status	Intake	Est. End	Size
1 DAS ACFR Financial Edge Replacement	● On Track	10/14/2025	05/19/2027	XL
2 DAS TRIRIGA RES Lease Administration	● On Track	01/23/2025	08/14/2026	XL
3 DAS EAM TRIRIGA Modernization and Enterprise Ready	● On Track	10/24/2025	08/31/2028	XL
4 Workday Temporary PM Support	● On Track	04/01/2026	06/30/2026	L
5 Oregon Mailing Listserv (OMLS) Replacement	● Backlog	11/26/2025	TBD	S
6 Empathic Technology Intake & Enterprise Assessment (Occupancy & Life-Safety Analytics)	● Backlog	02/02/2026	TBD	TBD
7 BillTracker Replacement	● Backlog	05/01/2026	TBD	TBD

Operations Projects

Project	Status	Intake	Est. End	Size
8 DAS InfoTech Assessment	● On Track	11/01/2025	05/13/2026	M

Engineering Projects

Project	Status	Intake	Est. End	Size
9 CIS Assessment 2025-26	● On Track	11/12/2025	09/30/2026	M
10 Publishing & Distribution Systems Onboarding	● On Track	11/26/2025	01/31/2028	M

Integration/Data Projects

Project	Status	Intake	Est. End	Size
11 2016 SQL Server Upgrades	● On Track	07/1/2025	07/31/2026	M

Application Development Projects

Project	Status	Intake	Est. End	Size
12 Procurement Tracking – PTM Enhancements	● On Track	12/01/2025	7/31/2026	M
13 SEFA Database Modernization	● On Track	01/16/2025	12/31/2026	XL
14 Statewide Balancing Database Modernization	● Backlog	01/16/2025	TBD	TBD
15 Transfer Detail Database Modernization	● Backlog	01/16/2025	TBD	TBD
16 Central Financial Security Database Modernization	● Backlog	01/16/2025	TBD	L
17 Year-End Statewide Balancing Database Modernization	● Backlog	01/16/2025	TBD	TBD
18 Agency Contacts Database Modernization	● Backlog	01/16/2025	TBD	TBD
19 Year-End Review Reports Database Modernization	● Backlog	01/16/2025	TBD	TBD
20 Review Report Database Modernization	● Backlog	01/16/2025	TBD	TBD
21 Tax Distribution Update	● Backlog	04/23/2026	12/31/2026	TBD

DAS Business Projects

Project	Status	Intake	Est. End	Size
22 Power BI for Datamart (OBIEE)	● On Track	01/29/2026	12/31/2027	XL
23 WCAG 2.1 AA Compliance	● On Track	04/24/2025	04/24/2027	XL
24 E-signature Software Solution	● On Track	01/27/2026	06/30/2026	L
25 Asset Works Upgrade	● On Track	04/04/2025	12/31/2026	XL
26 EIS Email Domain Transition - Phase 3 Initiative	● Backlog	03/04/2025	TBD	TBD
27 E-procurement System Planning	● Backlog	12/01/2025	TBD	XL

Workday Division Projects

Project	Status	Intake	Est. End	Size
28 Workday Payroll Transition	● At Risk	12/08/2025	01/31/2028	XL
29 Workday System Governance Implementation	● On Track	07/11/2025	12/31/2027	L
30 SOS Workday IT Audit	● On Track	03/03/2026	09/30/2026	M

Appendix C. Project Descriptions

1. DAS ACFR Financial Edge Replacement

Project Manager: Umer Shaikh

Business Sponsor: Robert Hamilton

Team: PMO

Intake Date: 10/14/2025

Est. End Date: 05/19/2027

This investment will implement a modern, cloud-based financial reporting platform to support the preparation and publication of the State of Oregon’s Annual Comprehensive Financial Report (ACFR). The estimated scope includes automated data integration from statewide financial systems, real-time collaboration tools, version control, audit trail functionality, and secure publishing capabilities. The solution will replace manual, spreadsheet-based processes with a centralized, controlled environment that improves accuracy, reduces risk, and enhances compliance with GASB standards. This investment directly supports Oregon’s statewide IT modernization strategy by replacing legacy tools with scalable, secure, and efficient cloud-based technology that aligns with enterprise architecture goals and digital transformation initiatives.

Statewide Accounting and Reporting Services (SARS) met with a few companies that offer the services we’re looking for. The companies we received a demo from are Workiva, Gravity, and Oracle. It is our goal to have all three of these companies participate in the open solicitation for acquiring the new software.

2. DAS TRIRIGA RES Lease Administration

Project Manager: Carter Stein

Business Sponsor: Jeremy Miller

Team: PMO

Intake Date: 01/23/2025

Est. End Date: 08/14/2026

The purpose of this project is to migrate EAM Real Estate Services property management and lease administration data from their current ProLease System into DAS EAM’s existing TRIRIGA SaaS instance and perform a TRIRIGA Application Upgrade from Version 11.2 to 11.6.

3. DAS EAM TRIRIGA Modernization and Enterprise Ready

Project Manager: Umer Shaikh

Business Sponsor: Jeremy Miller

Team: PMO

Intake Date: 10/24/2025

Est. End Date: 08/31/2028

IBM TRIRIGA is an Integrated Workplace Management System used by DAS Enterprise Asset Management (EAM) to manage real estate, facilities, and assets under a SaaS contract that expires in 2026, with the current TRIRIGA version reaching end of support in 2028. Because IBM has transitioned TRIRIGA into the Maximo Real Estate and Facilities (MREF) solution, EAM must migrate to MREF to maintain compliance, ensure continuity, and meet emerging needs such as HB 3409 sustainability requirements. Multiple agencies have expressed interest in using TRIRIGA, prompting EAM to pursue enterprise level authorization through EIS, Procurement, and DOJ. The initiative includes planning the platform migration, evaluating enterprise authorization, and addressing procurement requirements well ahead of the NASPO agreement's expiration, potentially through contract amendment, a new solicitation, open market procurement, or special procurement with IBM.

4. Workday Temporary PM Support

Project Manager: Carter Stein

Business Sponsor: Renee Royston

Team: PMO

Intake Date: 04/01/2026

Est. End Date: 06/30/2026

The Workday team has asked for assistance from the DAS PMO for approximately 90 days while they work to fill positions. The PM assigned will work with the team to assist onboarding IQMS contractor, update project schedules to incorporate IQMS deliverables, discern Workday deliverables in the SOW and draft a Deliverable Registry. This effort is not tracking the entire Workday Payroll Transformation, just the DAS IT PMO assistance for that project.

5. Oregon Mailing Listserv (OMLS) Replacement

Project Manager: TBD

Business Sponsor: Denver Peterson

Team: PMO

Intake Date: 11/26/2025

Desired End Date: 06/30/2027

The Oregon Mailing List System (OMLS), which is based on Mailman, is currently operating on a Red Hat Enterprise Linux (RHEL) version that is under extended support. This support is scheduled to end on June 30, 2028. The upcoming versions of RHEL are not compatible with the current OMLS platform, and as such, continuing operation beyond this date is not technically feasible. The objective of this project is to plan and execute the decommissioning of OMLS prior to the end of extended support, while ensuring that impacted users are informed and supported through the transition. The project will also evaluate and recommend a suitable replacement tool for group communication and mailing list functionality.

6. Empathic Technology Intake & Enterprise Assessment (Occupancy & Life-Safety Analytics)

Project Manager: TBD

Business Sponsor: Jeremy Miller

Team: PMO

Intake Date: 02/02/2026

Desired End Date: 12/31/2026

Request to initiate DAS IT intake and assessment for empathic technologies, including occupancy sensing, life-safety analytics, and related building intelligence capabilities. The effort will evaluate technical architecture, data integration, security, and enterprise feasibility for use across future statewide adoption. Outcomes will inform procurement strategies, governance, and phased implementation planning.

7. BillTracker Replacement

Project Manager: TBD

Business Sponsor: Jessica Poppinga-Fleer

Team: PMO

Intake Date: 05/01/2026

Desired End Date: 10/31/2027

SIEA would like to transition to a different system once the current BillTracker contract ends in October 2027. Based on internal experience and feedback from other users, we have experienced persistent issues from the very start of the contract. BillTracker has consistently been unresponsive to technical issues and inquiries, often taking weeks or even months to provide a reply. We have repeatedly been assured that essential deliverables such as a user manual, training videos, and updated solutions to ongoing system problems would be provided, yet these commitments have not been fulfilled.

8. DAS InfoTech Business Impact Assessment

Project Manager: McKenzie Engelking

Business Owner: Denver Peterson

Team: Ops

Intake Date: 11/01/2025

Est. End Date: 05/13/2026

Info Tech will evaluate DAS through a Business Impact Analysis (BIA) and Technical Health Assessment. Info Tech will help DAS IT gain understanding of what IT DAS does that DAS IT doesn't support.

9. CIS Assessment 2025-26

Project Manager: McKenzie Engelking

Business Sponsor: Denver Peterson

Team: Ops

Intake Date: 11/12/2025

Est. End Date: 09/30/2026

DAS's 2026 CIS Assessment will take place in Q2-3. DAS IT Solutions team will be reviewing CIS Controls v8 and preparing artifacts for the prioritized controls and assist CSS with any additional documentation needed throughout the duration of the assessment.

10. Publishing & Distribution Systems Onboarding

Project Manager: TBD

Business Sponsor: Denver Peterson

Team: Ops

Intake Date: 11/26/2025

Desired End Date: 01/31/2028

This project will transition the Publishing and Distribution division's IT systems under the management of DAS IT. The goal is to centralize oversight, improve security, reduce risk, and ensure compliance with statewide IT standards by consolidating and managing all servers, systems, and infrastructure through DAS IT support.

11. 2016 SQL Server Upgrades

Project Manager: McKenzie Engelking

Business Sponsor: Denver Peterson

Team: Ops

Intake Date: 07/01/2025

Est. End Date: 07/31/2026

Replace all the 2016 SQL servers before their end of life, July 2026. These servers will need to be replaced if in-place upgrades or decommissioning is not an option.

12. Procurement Tracking- PTM Enhancements

Project Manager: Rick Hanson

Business Sponsor: Kathryn Jones

Team: Apps

Intake Date: 12/01/2025

Est. End Date: 7/31/2026

Update the procurement tracking system, PTM, so the amount and types of procurements can be tracked through the procurement process by phase, status, priority, state agency customer, business unit, and procurement analyst. System enhancements will include instituting standard procurement phases and statuses, alerts to agency partners when a procurement has been assigned, track days spent in each part of the process per partner, a "status" that is shared with customers, and dashboard functionality for procurement partners and customers to track procurements.

13. SEFA Database Modernization

Project Manager: Eric Hance

Business Sponsor: Robert Hamilton

Team: Apps

Intake Date: 01/16/2025

Est. End Date: 12/31/2026

SEFA is an MS Access database which summarizes the enterprise's expenditures of federal awards each fiscal year (\$20.4 billion in FY 2023) subject to annual audit by SOS and submitted to the federal government each year. It combines information coming out of R*STARS with adjustments provided by agencies or SOS.

Modernization efforts are needed for all the State Controller's Office Access databases to address security concerns, reliability, and continuity of support for the application.

14. Statewide Balancing Database Modernization

Project Manager: TBD

Business Sponsor: Robert Hamilton

Team: Apps

Intake Date: 01/16/2025

Desired End Date: TBD

The State Controller's Office relies upon information in R*STARS to ensure interagency and interfund transactions are in balance. The Statewide Balancing Database is used to create a report that is posted on the website for enterprise use.

Modernization efforts are needed for all the State Controller's Office Access databases to address security concerns, reliability, and continuity of support for the application.

15. Transfer Detail Database Modernization

Project Manager: TBD

Business Sponsor: Robert Hamilton

Team: Apps

Intake Date: 01/16/2025

Desired End Date: TBD

The Transfer Detail Database is similar to the Statewide Balancing Database, but this database enables staff to analyze detailed information to resolve out-of-balance items.

Modernization efforts are needed for all the State Controller's Office Access databases to address security concerns, reliability, and continuity of support for the application.

16. Central Financial Security Database Modernization

Project Manager: TBD

Business Sponsor: Robert Hamilton

Team: Apps

Intake Date: 01/16/2025

Desired End Date: TBD

The Central Financial Security Database is used by State Controller's Office personnel who manage access to the state's financial systems.

Modernization efforts are needed for all the State Controller's Office Access databases to address security concerns, reliability, and continuity of support for the application.

17. Year-End Statewide Balancing Database Modernization

Project Manager: TBD

Business Sponsor: Robert Hamilton

Team: Apps

Intake Date: 01/16/2025

Desired End Date: TBD

Similar to Statewide Balancing Database but relying upon the year-end tables and is active during Month 13 the Year-End Statewide Balancing database is used to create a report that is posted on the website for enterprise use. Modernization efforts are needed for all the State Controller's Office Access databases to address security concerns, reliability, and continuity of support for the application.

18. Agency Contacts Database Modernization

Project Manager: TBD

Business Sponsor: Robert Hamilton

Team: Apps

Intake Date: 01/16/2025

Desired End Date: TBD

The Agency Contacts Database to maintain contacts for accounting policy, accounting system, federal reporting, travel, and others at the agencies and is used to create a report that is posted on the website for enterprise use. Modernization efforts are needed for all

the State Controller's Office Access databases to address security concerns, reliability, and continuity of support for the application.

19. Year-End Review Reports Database Modernization

Project Manager: TBD

Business Sponsor: Robert Hamilton

Team: Apps

Intake Date: 01/16/2025

Desired End Date: TBD

The Year-End Review Reports Database gathers information from R*STARS and organizes it in a way that enables efficient analysis. The system relies upon year-end tables and is active during Month 13, which is when the Review Reports are most used. Modernization efforts are needed for all the State Controller's Office Access databases to address security concerns, reliability, and continuity of support for the application.

20. Review Report Database Modernization

Project Manager: TBD

Business Sponsor: Robert Hamilton

Team: Apps

Intake Date: 01/16/2025

Desired End Date: TBD

The Review Report Database gathers information from R*STARS and organizes it in a way that enables efficient analysis. Modernization efforts are needed for all the State Controller's Office Access databases to address security concerns, reliability, and continuity of support for the application.

21. Tax Distribution Update

Project Manager: TBD

Business Sponsor: Jeffrey Fehl

Team: Apps

Intake Date: 04/23/2026

Desired End Date: 12/31/2026

The request is to rewrite the current tax distribution application (TAXD) off the mainframe. The current mainframe system is 40 years old and has limited functionality and support.

DAS is required to make these tax distributions based on ORS 320.100, 323.455, 221.770, 475B.759 and 475C.726. This update will allow us to better support the requirements.

22. Power BI for Datamart

Project Manager: TBD

Business Sponsor: Kate Nass

Team: CFO

Intake Date: 01/29/2026

Est. End Date: 12/31/2027

This project is to provide a new query tool option to State of Oregon users of the Department of Administrative Services Financial Datamart. Currently, DAS is supporting the 'Oracle Business Intelligence Enterprise Edition' (OBIEE) tool, which has a Business Intelligence (BI) Server and web-based application technology.

Currently, the Datamart team is supporting OBIEE; however, Oracle has decided to discontinue supporting this application. Extended support will end June 30, 2027. DAS has made sure to work with a supported product. This helps alleviate risk and promote stability throughout the enterprise, therefore, a new query tool is needed.

23. WCAG 2.1 AA Compliance

Project Manager: Amy Velez

Business Sponsor: Chris Liedle

Team: Communications

Intake Date: 04/24/2024

Est. End Date: 04/26/2027

On April 20, 2026, the Department of Justice published an Interim Final Rule extending compliance deadlines for the 2024 ADA Title II web accessibility rule by one year. State and local government entities with a total population of 50,000 or more — which originally faced a deadline of April 24, 2026 — now have until April 26, 2027. This rule expands the ADA's scope to digital content, requiring entities to provide information and services in an accessible manner that is substantially equivalent in timeliness, privacy, independence, and ease of use to how they are provided to people without disabilities.

24. E-signature Software Solution

Project Manager: TBD

Business Sponsor: Darwin Kumpula

Team: SPS

Intake Date: 01/27/2026

Est. End Date: 06/30/2026

The DAS Sourcing team is looking for eSignature software that has functionality for collecting signatures on documents and webforms consistent with federal and state digital signature law, the ability to email documents to end users when completed, ability to do user identification, send notifications/reminders and has mobile-friendly signing. The software should have document version control and an audit trail of all signatures. The software must have the ability to integrate with other systems and automate workflows.

25. Asset Works Upgrade

Project Manager: Inga Dunca

Business Sponsor: Brian King

Team: EAM

Intake Date: 04/04/2025

Est. End Date: 12/31/2026

Fleet and Parking is undertaking an initiative to modernize its fleet management system by upgrading the current on-premises platform to the latest version. This upgrade prepares the program for a transition to a hosted solution within the next few years. It will also eliminate legacy Access-based add-ons, reducing risk and lowering the maintenance burden associated with outdated software.

This effort supports compliance with ORS 184.305 (1) by strengthening centralized fleet management. It enhances the quality of data used for agency performance and compliance reviews under ORS 184.305 (2) and improves the availability of credible management information in alignment with ORS 184.305 (6). Additionally, the project advances Strategic Plan Objective 4.

26. EIS Email Domain Transition - Phase 3 Initiative

Project Manager: TBD

Business Sponsor: Oscar Parsons

Team: EIS

Intake Date: 03/04/2025

Desired End Date: TBD

The purpose of this effort is to transition Enterprise Information Services (EIS) email accounts from the @das domain to the @eis domain to improve the digital presence of EIS employees.

27. E-Procurement System Planning

Project Manager: TBD

Business Sponsor: Kathryn Jones

Team: TBD

Intake Date: 12/01/2025

Est. End Date: TBD

The current procurement software tool, OregonBuys, does not adequately support state procurement and contract management, thereby increasing risk, delaying procurement, generating frustration, and increasing costs.

State Procurement Services would like to modernize its e-procurement system into an integrated digital platform that manages the full lifecycle of state government purchasing from sourcing and contracting through ordering, receiving, invoicing, vendor management and payment. It will replace or enhance the state's current procurement system (OregonBuys) and add features for contract management, which will replace the currently fragmented, manual, and paper-based processes across the state with standardized, automated workflows that improve efficiency, transparency, and control. This system will serve as the authoritative record for the state's contracts, solicitations, suppliers, requisitions, and have the ability to track contract and price agreement invoices and payments across Oregon state government.

28. Workday Payroll Transformation Project

Project Manager: Jennifer Hannan and Martin Kraal

Business Sponsor: Betsy Imholt, Jessica Knieling, Rob Hamilton, and Renee Royston

Team: Workday

Intake Date: 12/08/2025

Est. End Date: 01/31/2028

The purpose of the Workday Payroll Transformation Project is to modernize, standardize, and improve the State's payroll operations. More specifically, the project aims to:

- Establish consistent statewide payroll practices by implementing key pay practice changes, including transitioning FLSA non-exempt employees from salary to hourly, paying in arrears based on actual hours worked, and moving to a bi-weekly pay cycle.
- Strengthen internal controls and ensure alignment with regulatory and policy requirements.
- Improve payroll accuracy, reduce processing errors, and decrease reliance on manual or legacy processes.
- Create a more efficient, transparent, and reliable payroll model that supports long-term statewide operational consistency and efficiency.

29. Workday System Governance Implementation

Project Manager: Jennifer Hannan

Business Sponsor: Renee Royston

Team: Workday

Intake Date: 07/11/2025

Est. End Date: 12/31/2027

The purpose of the Workday System Governance Implementation Project is to establish a consistent, transparent, and well-defined governance framework that ensures Workday is managed as a statewide enterprise system. The project aims to clarify decision making roles, standardize processes for system changes and enhancements, strengthen oversight and internal controls, and align Workday functionality with statewide business needs. This governance structure will support effective stewardship of the system, improve coordination across agencies, and enable Workday to operate efficiently, securely, and sustainably over time.

30. SOS Workday IT Audit

Project Manager: Jill Coleman

Business Sponsor: Renee Royston

Team: Workday

Intake Date: 03/03/2026

Est. End Date: 09/30/2026

The Secretary of State (SOS) IT Audit Team will perform procedures in support of the statewide financial audit team's objectives, specifically those related to the evaluation and testing of Workday controls. This audit will focus on assessing key manual and automated controls within SFMA and Workday to determine whether they are appropriately designed, implemented, and functioning effectively in support of the financial statement audit. Any findings or recommendations resulting from the SOS IT audit work will be formally communicated to, and incorporated into, the statewide financial audit.