



- DENVER, CO
- Management
- Disparity analysis
- Community outreach
  Marketplace analysis
- Data collection
- Anecdotal evidence
- Utilization analysis
- Recommendations
- Availability analysis
- Reporting

#### **PRIME CONSULTANT**



#### SAN FRANCISCO, CA

- Legal analysis
- Recommendations

**LEGAL EXPERT** 





PORTLAND, OR

- In-depth interviews
- Community engagement

**ENGAGEMENT EXPERT** 

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PORTLAND, OR

- In-depth interviews
- Community engagement

**DIVERSITY EXPERT** 



COSTA MESA, CA

- Policy review
- Recommendations

**PROGRAM EXPERT** 



CALABASAS, CA

- Availability surveys
- Utilization surveys

**SURVEY EXPERT** 



- PARTICIPATION, AVAILABILITY, DISPARITIES
- MARKETPLACE ANALYSIS
- ANECDOTAL EVIDENCE
- POLICY RECOMMENDATIONS

- ASSESS WHETHER **BARRIERS**EXIST FOR DISADVANTAGED BUSINESSES
- DEVELOP PROGRAMS AND
  POLICIES TO ADDRESS BARRIERS
- DETERMINE IF RACE-/GENDER BASED PROGRAMS WARRANTED



DISPARITY STUDY PROJECT MANAGEMENT COMMUNITY ENGAGEMENT LEGAL ANALYSIS **POLICY REVIEW** DATA ASSESSMENT RELEVANT MARKETS/GEOGRAPHY UTILIZATION ANALYSIS **AVAILABILITY ANALYSIS** DISPARITY ANALYSIS MARKETPLACE ANALYSIS **RECOMMENDATIONS** REPORTS AND PRESENTATIONS

#### COMMUNITY ENGAGEMENT -





- INFORM
- ENGAGE
- BUILD CONSENSUS
- LISTEN

## INFORMATIONAL

- WEBPAGE/E-MAIL
- PUBLIC NOTICES
- FINAL PRESENTATIONS

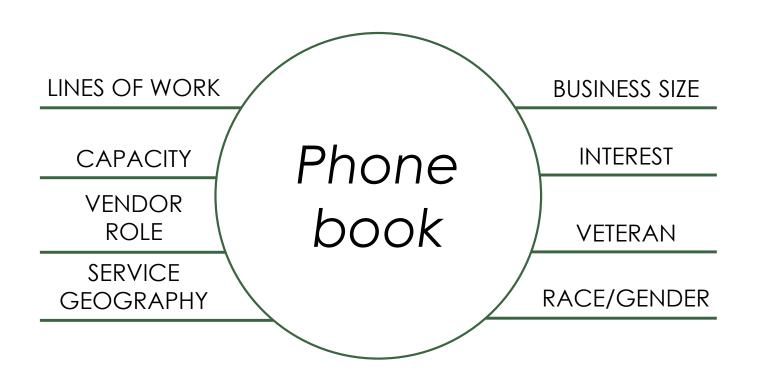
## **ENGAGEMENT**

- STAKEHOLDER SESSIONS (6)
- BUSINESS SURVEYS (THOUSANDS)
- IN-DEPTH INTERVIEWS (60)
- FOCUS GROUPS(3)



SMALL/VETERAN/POC/WOMAN

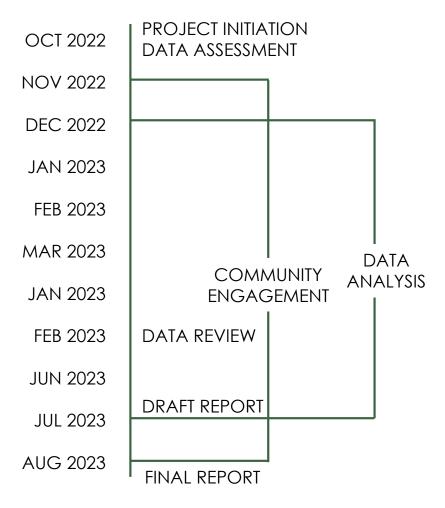
## **PARTICIPATION**



SMALL/VETERAN/POC/WOMAN

## **AVAILABILITY**

80 OR LESS = **SUBSTANTIAL** UNDERUTILIZATION



# QUESTIONS