

10700 – DEPARTMENT OF ADMINISTRATIVE SERVICES

2023-25 LEGISLATIVELY ADOPTED BUDGET

2023-25 BUDGET NARRATIVE

DEPARTMENT OF ADMINISTRATIVE SERVICES
AGENCY NUMBER: 10700

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CERTIFICATION

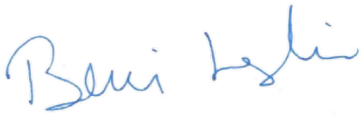
I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

DEPARTMENT OF ADMINISTRATIVE SERVICES

AGENCY NAME

155 COTTAGE STREET NE, SALEM, OR 97301

AGENCY ADDRESS



SIGNATURE

DIRECTOR | CHIEF OPERATING OFFICER

TITLE

Notice: Requests of agencies headed by a board or commission must be approved by official action of those bodies and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

_____ Agency Request

_____ Governor's Budget

xxx Legislatively Adopted

Legislative Action

SB 5502 BUDGET REPORT and MEASURE SUMMARY

Joint Committee On Ways and Means

Prepared By: Dustin Ball, Department of Administrative Services
Reviewed By: Kim To, Legislative Fiscal Office

Department of Administrative Services
2023-25

PRELIMINARY

Budget Summary*

	2021-23 Legislatively Approved Budget[1]	2023-25 Current Service Level	2023-25 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
				$ Change	% Change
General Fund	$ 662,644,193	$ 8,540,628	$ 8,503,909	$ (654,140,284)	(98.7%)
General Fund Debt Service	$ 7,828,488	$ 5,614,990	$ 5,614,990	$ (2,213,498)	(28.3%)
Lottery Funds	$ 3,828,000	$ 3,828,000	$ 3,828,000	$ -	0.0%
Lottery Funds Debt Service	$ 22,975,355	$ 47,431,606	$ 47,431,606	$ 24,456,251	106.4%
Other Funds Limited	$ 857,727,532	$ 636,825,474	$ 730,453,809	$ (127,273,723)	(14.8%)
Other Funds Capital Improvements	$ 5,017,028	$ 5,227,743	$ 4,954,969	$ (62,059)	(1.2%)
Other Funds Debt Service	$ 487,974,787	$ 538,187,444	$ 538,187,444	$ 50,212,657	10.3%
Other Funds Nonlimited	$ 189,091,080	$ 143,492,672	$ 143,492,672	$ (45,598,408)	(24.1%)
Federal Funds Limited	$ 3,231,410,566	$ -	$ 17,652,611	$ (3,213,757,955)	(99.5%)
Total	$ 5,468,497,029	$ 1,389,148,557	$ 1,500,120,010	$ (3,968,377,019)	(72.6%)

Position Summary

Authorized Positions	999	931	981	(18)
Full-time Equivalent (FTE) positions	983.76	930.50	972.70	(11.06)

[1] Includes adjustments through January 2023

* Excludes Capital Construction expenditures

PRELIMINARY

Summary of Revenue Changes

The Department of Administrative Services' (DAS) Other Funds operating revenue comes primarily through two sources: fees billed to state agencies for direct services and assessments to state agencies for indirect services. Fees for services are billed to agencies based on usage. Assessments are generally calculated based on budgeted full-time equivalent (FTE) positions and recovered through the State Government Service Charge line item in agency budgets. Federal Funds within the Chief Financial Office come from American Rescue Plan Act (ARPA) revenues. Additionally, agencies benefiting from pension obligation bonds are assessed their share of debt service and debt management costs.

DAS will update its beginning fund balances based on the Department's monthly budget status reported as of March 2023, month-end close and reconcile assessments and charges for services revenue accounts to align with expenditure changes in the DAS budget.

Summary of General Government Subcommittee Action

DAS is the central administrative agency of Oregon State Government. DAS provides management oversight and technical and administrative support to state government. The Department is the state's enterprise provider of accounting, finance, budgeting, purchasing, human resources, information technology, facilities, fleet, and publishing and distribution services. DAS also provides statewide leadership and policy direction for agencies providing their own services in these domains.

The General Government Subcommittee recommended a budget of $1,500,120,010 total funds including 981 positions (972.70 FTE). The total funds budget includes $14,118,899 General Fund, $51,259,606 Lottery Funds, $1,273,596,222 Other Funds expenditure limitation, $17,652,611 Federal Funds expenditure limitation, and $143,492,672 Other Funds Nonlimited. The 2023-25 total funds budget is a 72.6 percent decrease from the Department's 2021-23 Legislatively Approved Budget. The reduction in total funds is primarily attributable to the phase-out of onetime pass-through funding and Federal Funds expenditure limitation associated with ARPA funding in the 2021-23 biennium.

Chief Operating Office

The Chief Operating Office (COO) provides executive leadership for DAS and provides statewide guidance for all executive branch agencies. The COO provides governmental and external communications, conducts economic analysis and internal auditing, supports statewide efforts to improve state government and coordinates legislative activities. The budget for the Court Appointed Special Advocates program also resides within the COO. The Subcommittee recommended a total funds budget of $18,040,672 total funds and 21 positions (20.00 FTE).

The Subcommittee recommended the following packages:

Package 090, Analyst Adjustments. This package provides $179,770 Other Funds expenditure limitation for Continuity of Operations Planning software priced at $556,342. This expense is offset by reducing Services and Supplies and increasing Vacancy Savings in the Office of Economic Analysis (OEA) by $36,719 General Fund and $376,572 Other Funds.

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Package 801, LFO Analyst Adjustments. This package abolishes one Administrative Specialist 2 position and establishes a Public Affairs Specialist 1 position, resulting in an increase of $4,071 Personal Services costs, which is offset by a reduction to Services and Supplies for a net zero budget increase. The package also provides $274,231 one-time Other Funds expenditure limitation and authorizes the extension of two limited duration positions for 12 months to continue a three-year project approved in the 2021-23 Legislatively Adopted Budget to implement an enterprise software as a service Public Records Request Management System.

DAS Information Technology

DAS Information Technology provides IT support for DAS and provides support to client agencies, boards, and commissions. Within DAS IT, the Administration program provides leadership and strategic direction within DAS, including project planning and execution services on projects The DAS IT Service Desk provides technical support to users. IT Solution Engineering provides design and/or solutions to leverage technology to

solve business problems and the Project Management Office provides the implementation and project planning and execution services. The Subcommittee recommended a total funds budget of $19,603,502 and 47 positions (47.00 FTE).

The Subcommittee recommended the following packages:

Package 090, Analyst Adjustments. This package reduces Other Funds expenditure limitation by $759,797. Reductions are made to Professional Services and Data Processing and increasing vacancy savings.

Package 101, DAS IT Application Modernizations. This package provides $1,288,500 Other Funds expenditure limitation and authorizes the establishment of five permanent full-time positions (5.00 FTE) to provide the DAS IT development team with resources to address a backlog of change requests and reduce the overall development time for existing critical technology applications that are relied upon by DAS and 18 other state agencies, boards, and commissions. The five positions include: two Information Systems Specialist 6, one Information Systems Specialist 7, one Information Systems Specialist 8, and one Operations and Policy Analyst 3.

Package 103, DAS IT PC Lifecycle Replacement. This package provides $765,520 Other Funds expenditure limitation and authorizes the establishment of one permanent full-time Information Systems Specialist 7 position (1.00 FTE) to provide additional staff support to improve turnaround time and increase PC technical support. This package would also provide resources to replace PCs more frequently in order to move towards a four-year replacement cycle. The current cycle is eight years.

Chief Financial Office

The Chief Financial Office (CFO) provides statewide comprehensive fiscal policy, budget development, and financial oversight for the Executive Branch, as well as statewide financial reporting. Sections within the Chief Financial Office include Budget Policy, Statewide Auditing and Budget Reporting, Capital Finance and Planning, and Statewide Accounting and Reporting Services. Additionally, CFO manages the contract administration and federal reporting requirements under ARPA for the state of Oregon. The Subcommittee recommended a total funds budget of $20,623,787 and 47 positions (47.00 FTE).

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The Subcommittee recommended the following packages:

Package 090, Analyst Adjustments. This package reduces Other Funds expenditure limitation by $386,012 by reducing Services and Supplies and increasing vacancy savings.

Package 091, Additional Analyst Adjustments. This package reduces Other Funds expenditure limitation by $1,054,077, reflecting [1] the transfer of two positions (2.00 FTE), a Program Analyst 4 and an Information Systems Specialist 8, to the Enterprise Asset Management Division; [2] the

reclassification of an Information Systems Specialist 8 position to a Policy and Budget Analyst; [3] the reclassification of a Consultant Advisor 2 position to a Policy and Budget Analyst; and [4] the elimination of the portfolio management software (iPlan) subscription.

Package 104, Facility Conditions & Capital Planning System. This package provides $2,569,654 Other Funds expenditure limitation to allow DAS CFO to build a module in an existing system currently used within DAS Enterprise Asset Management, which would allow DAS to migrate statewide facilities inventory and existing facilities condition assessment data into a facility tracking system, enabling agencies to easily report and track their facilities condition information over time and reconcile maintenance efforts that improve each facility's condition. Of this amount, $2,195,630 is one-time funding to purchase the software and $374,034 is for ongoing maintenance and support.

Package 105, Continue CFO ARPA Team. This package provides $1,944,041 in one-time Federal Funds expenditure limitation to continue five existing full-time limited duration positions to track ARPA expenditures and comply with federal reporting and audit requirements through the final ARPA reporting period of April 30, 2027.

Package 801, LFO Analyst Adjustments. This package reclassifies one Administrative Specialist 2 position to a Program Analyst 1 position, resulting in an increase of $8,748 Personal Services costs, which is offset by a reduction to Services and Supplies for no net budget increase. Also included is $300,000 in one-time Other Funds expenditure limitation for DAS to contract with a vendor to provide statewide coordination and tracking of federal funding opportunities available through the Infrastructure and Investment Jobs Act (IIJA) and the Inflation Reduction Act (IRA). The IIJA provides funding for infrastructure spending and the IRA offers tax credits and other incentives to promote private investment in clean energy and climate action initiatives. Through these two Acts, there are numerous programs available to applicants from private businesses, institutions of higher education, community-based organizations, utilities, tribes, and local governments, as well as state agencies. The funding provided in this package will allow DAS to coordinate with local and tribal government partners to maximize the benefits of these two Acts.

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Enterprise Information Services

Enterprise Information Services (EIS) provides statewide IT leadership by maturing enterprise technology governance, optimizing investments, ensuring transparency, providing oversight, and delivering secure and innovative solutions. EIS sets statewide IT policy and implements the state's IT governance framework for new projects, providing project planning, quality assurance, vendor management, and oversight through the Stage Gate process. The Enterprise Security Office brings together as a single accountable organization, end-to-end direction setting, and execution for enterprise security. EIS delivers on its mission through the following programs: Administration, Project Portfolio Performance, Cyber Security Services, Shared Services, Data Governance and Transparency, and Strategy and Design. The Subcommittee recommended a total funds budget of $174,808,731 and 142 positions (142.00 FTE).

The Subcommittee recommended the following packages:

Package 090, Analyst Adjustments. This package reduces Services and Supplies and Capital Outlay Other Funds expenditure limitation by $7,429,469 to reflect the end of lease payments for IBM Telephony, historical underspending, and savings realized by consolidating staff into existing state leased space.

Package 091, Additional Analyst Adjustments. This package reduces Other Funds expenditure limitation by $2,423,346 by eliminating one Executive Support Specialist 1 position (1.00) and reducing Services and Supplies.

Package 123, Sustainment of M365 Foundation. This package provides $24,550,142 Other Funds expenditure limitation and authorizes the establishment of two new permanent full-time positions (2.00 FTE) to provide ongoing monitoring, administration, and support for approximately 41,000 end-users' Windows Microsoft 365 desktop operating systems productivity software, including Word, Excel, PowerPoint, Outlook, Teams, OneDrive, OneNote. Included in the package is funding for software licensing, new vendor contracts for operations and maintenance services, additional vendor services and software management tools, and two additional staff to support the oversight, coordination, and vendor management of Microsoft 365 project. This package also funds the full implementation of Coreview, an application used to manage the operations of the state's Microsoft 365 tenants.

Package 124, Network Security Lifecycle Replacement Plan. This package provides a $1,223,227 on-going Other Funds expenditure limitation and $6,007,029 one-time ARPA carryover to continue the replacement of cyber security equipment over five years old or following end of vendor support in the 2023-25 biennium, including firewalls, network load balancers, and security insertion switches.

Package 125, Network Security Managed Services. This package provides $1,839,933 on-going Other Funds expenditure limitation and $3,553,113 one-time ARPA carryover for contract services to enhance the efficiency of network security operations, support the integrated risk management program, and maintain Security Operations Center infrastructure.

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Package 126, Oregon Link Membership Contribution. This package provides $7,250,000 Other Funds expenditure limitation to continue the state's partnership with Link Oregon, a consortium working to build and maintain fiber-optic cable across the state.

Package 127, Oregon Statewide Imagery Program. This package provides $1,600,000 Other Funds expenditure limitation to fund the state's share for participation in the United States Department of Agriculture National Agriculture Imagery Program. Participation allows state entities to procure high quality, high accuracy, and standardized aerial imagery used for public safety, hazard mitigation and response, compliance monitoring, farm and forest management, habitat assessments, building/asset mapping, climate resiliency planning, and other agency operations. Imagery is used as a base layer for GIS programs used by state entities including tribes, local government, the Department of

Agriculture, the Department of Environmental Quality, the Department of Land Conservation and Development, the Department of Transportation, the Department of Emergency Management, the Parks and Recreation Department, and the Watershed Enhancement Board.

Package 131, Modernize Enterprise Project Portfolio Mgmt. This package provides $1,529,295 Other Funds expenditure limitation and authorizes the establishment of two limited duration Information Systems Specialist 7 positions (2.00 FTE) to afford EIS with resources to migrate to a managed service model, as well as plan for and migrate to the Modern UX project portfolio management tool to align Oregon's IT oversight and management processes, enabling cross-agency collaboration and project specific communication on a secure project and portfolio management cloud SaaS platform. Of the total package amount, $1,321,295 is anticipated to be one-time costs and $208,000 on-going vendor managed service licenses.

Package 801, LFO Analyst Adjustments. This package reclassifies one Operations Policy Analyst 4 position to an Information Systems Specialist 7 position, resulting in an increase of $8,778 Personal Services costs, which is offset by a reduction to Services and Supplies for no net budget increase. The Department is also directed to align positions in the EIS division with the correct ORBITS DCR structure.

This package also provides one-time ARPA carryover for two projects authorized during the 2022 session: [1] $3,364,802 for Professional Services to produce a network and security modernization strategic roadmap; and [2] $2,783,626 for planning for the implementation of Microsoft 365 security tools.

Chief Human Resource Office

The Chief Human Resources Office (CHRO) provides oversight and leadership to state government on human resource issues, talent management, and strategic planning. Programs within CHRO include Policy Consultation and Research, Classification and Compensation, Workforce Management and Collaboration, Labor Relations, Workday Oregon, and Strategic Planning and Innovation. CHRO comprises several units focused on maintaining high standards of operation, administering statewide programs through legislative mandates, and providing outreach and training. Specifically, the program sets statewide human resource policies, negotiates labor agreements for the state's 35 collective bargaining contracts, maintains the state's classification and compensation plans, runs leadership development programs, and manages the state's human resource databases. CHRO is responsible for the daily support, management, and enhancements of the HR information system (Workday) used by all agencies within the Executive, Legislative, and Judicial branches. The Subcommittee recommended a total funds budget of $43,682,234 and 84 positions (83.88 FTE).

The Subcommittee recommended the following packages:

Package 090, Analyst Adjustments. This package reduces Services and Supplies Other Funds expenditure limitation by $209,800 by discontinuing sponsorship of the Ascent Partnership Model. The Department will rely on in-house management and leadership training.

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Package 091, Additional Analyst Adjustments. This package reduces Other Funds expenditure limitation by $796,220 by reducing Professional Services and Expendable Property budgets and eliminating one Operations and Policy Analyst 2 position (1.00 FTE).

Package 106, Workday Payroll Project. This package provides $251,247 Other Funds expenditure limitation and authorizes the establishment of one permanent full-time Operations and Policy Analyst 4 position (0.88 FTE) to support the Workday Human Capital Management Suite. This position will be responsible for core human resources processes and data elements in Workday which impacts how state employees are paid. Currently, there is a state employee performing this work in an unbudgeted position.

Package 107, Workday Ongoing Subscription Costs. This package provides $2,689,478 Other Funds expenditure limitation for software subscriptions for four Workday Human Resources and Training modules (People Experience, Extend, Prism, and People Analytics) to capture and analyze workforce analytic data, as well as track training and case management data for human resources investigations. The subscription costs in this package would be an ongoing biennial expenditure for the state.

Package 108, Additional Staff for Increased CHRO Workload. This package provides $797,364 Other Funds expenditure limitation and authorizes the establishment of three permanent full-time positions (3.00 FTE) to address the increase in workload. Two positions would be added to the Classification and Compensation unit and one position would be added to the Workforce Development unit. The Statewide Classification and Compensation unit is responsible for maintaining the state's compensation plan for approximately 40,000 employees in classified, unclassified, and management service positions and for the development and maintenance of the classification system. The unit is responsible for advising and counseling agencies on appropriate classification allocations, reviewing agency analyses, reviewing, and responding to requests for unscheduled pay equity salary adjustments, reviewing and responding to all new position establishments across the enterprise, and providing advice and counsel on statewide policy and compensation practices. Additionally, the Classification and Compensation unit is responsible for conducting classification studies, which are typically a result of the collective bargaining process. Currently, there is only one position dedicated to developing the state's workforce through education, training delivery, and curriculum development within CHRO.

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Package 143, Cultural Change Position from Gov Office. This package provides $347,961 Other Funds expenditure limitation and authorizes the transfer the Director of Affirmative Action position (1.00 FTE) from the Office of the Governor to DAS so the work of the Chief Cultural Change Officer and the Director of Affirmative Action can better work together to align goals and objectives. Funding for this package is included in the DAS assessment in the current biennium and the approval of this package should be considered part of the current service level of funding for DAS assessments.

Package 144, Workday Payroll/Time Tracking Subscriptions. This package provides $1,400,412 Other Funds expenditure limitation for software subscriptions for the Workday Payroll Kainos Automated Testing Tool to ensure proper configuration and identify areas for improving configuration. The subscription costs in this package would be an ongoing biennial expenditure for the state.

Package 801, LFO Analyst Adjustments. This package reclassifies three Human Resource Administrator 1 positions to Human Resource Administrator 2 positions. Reclassifies one Operations Policy Analyst 3 position to an Operations Policy Analyst 4 position. Reclassifies one Operations Policy Analyst 1 position to an Operations Policy Analyst 3 position. Reclassifies one Executive Support Specialist 1 position to a Human Resource Analyst 1 position. These reclassifications result in an increase of $27,251 Personal Services costs, which is offset by a reduction to Services and Supplies for no net budget increase. The Department is also directed to align positions in the Chief Human Resources Office division with the correct ORBITS DCR structure.

EIS – Data Center Services

Data Center Services (DCS) provides computing and network services through a shared infrastructure for Oregon State Government. DCS is organized around technical domains and focuses on maximizing the value of state technology investments, so the business of government runs efficiently, securely, and reliably. DCS currently supports more than 4,500 servers, 3,500 network routers/switches and over 3,100 wireless access points. This comprises over 90 percent of the computer systems and networks on which all agencies depend on for access to data. The Subcommittee recommended a total funds budget of $165,751,173 and 149 positions (148.88 FTE).

The Subcommittee recommended the following packages:

Package 090, Analyst Adjustments. This package reduces Services and Supplies Other Funds expenditure limitation by $6,353,444 by reducing employee training, network LAN IT and mainframe software expendable property, rent, facilities maintenance, and network telecommunications budgets.

Package 091, Additional Analyst Adjustments. This package reduces Other Funds expenditure limitation by $7,011,821 by reducing capital outlay, professional services, and eliminating six positions (6.00FTE): two Information Systems Specialist 6, three Information Systems Specialist 8, and one Executive Support Specialist.

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Package 135, Network Equipment Lifecycle Replacement. This package provides $6,068,800 Other Funds expenditure limitation to replace network devices for Data Center Services reaching five years old or will no longer be supported by vendors. Of the total package amount, $753,920 is one-time costs and $5,314,880 on-going expenses.

Package 136, Continue Funding for Resilient Site. This package provides $6,524,780 Other Funds expenditure limitation to continue the establishment of a resilient site to provide agencies the capability of a second physical location for computing systems to operate and prevent service interruptions from both planned and unplanned outages through near real time data replication, which allows for continuous operations should the primary data center in Salem become unavailable. Funding will procure Professional Services to work with agencies to establish prioritization, orchestration, design, and testing of high availability systems; fund ongoing maintenance for additional perimeter firewalls; and

fund ongoing maintenance for monitoring, management, orchestration, and access control support tools. Of the total package amount, $3,723,879 is one-time costs and $2,800,901 on-going expenses.

Package 138, Establish a Cloud Management Program. This package provides $1,377,639 Other Funds expenditure limitation and authorizes the establishment of one permanent and three limited duration positions (3.88 FTE) to establish a cloud management platform within Data Center Services that will enable state agencies to utilize various cloud services. A relationship between DCS and cloud service providers will be established, allowing DCS to expand and evolve from an exclusively on-premises and hardware-based service provider to also performing as a cloud solution broker for a variety of cloud-based service offerings. Of the total package amount, $1,026,457 is one-time costs and $351,182 on-going expenses.

Package 801, LFO Analyst Adjustments. This package reclassifies one Information Systems Specialist 7 position to an Information Technician Platform and System Manager 1 and reclassifies one Information Systems Specialist 8 position to an Operations Policy Analyst 4 position. These reclassifications result in an increase of $14,823 Personal Services costs, which is offset by a reduction to Services and Supplies for no net budget increase. The Department is also directed to align positions in the DCS with the correct ORBITS DCR structure.

In addition, DAS is directed to align Services and Supplies and Capital Outlay appropriation amounts in the DCS with correct ORBITS DCR.

Enterprise Asset Management

Enterprise Asset Management (EAM) operates and maintains property to support the state's operational needs. The program is comprised of Administration, the Rent Program, Real Estate Services, Fleet and Parking Services, and the Oregon Surplus Property Program. The Subcommittee recommended a total funds budget of $118,931,640 and 211 positions (206.50 FTE).

The Subcommittee recommended the following packages:

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Package 090, Analyst Adjustments. This package reduces Services and Supplies Other Funds expenditure limitation by $4,135,000 by reducing the travel, training, rent, utilities, and facilities maintenance budgets.

Package 091, Additional Analyst Adjustments. This package reduces Other Funds expenditure limitation by $3,097,821 by reducing trade contracts, delaying vehicles replacement, discontinuing the Interagency Agreements customers program, and eliminating a Facilities Energy Technician 3 position (1.00 FTE). This package also includes the transfer of two facility planning positions from the Chief Financial Office.

Package 112, Governor's Regional Solutions Prgm Rent Costs. This package provides $125,000 Other Funds expenditure limitation to cover rent costs for the Governor's Regional Solutions Center (GRSC) locations in LaGrande, Tillamook, Medford, Eugene, Bend, Portland, and Salem. GRSC

is a collaborative organization that coordinates state resources and programs in regions throughout the state to maximize the Governor's agenda and effectiveness of state agency projects and to make sure regional priorities throughout the state are appropriately addressed.

Package 115, New Parking Mgmt System Increased Costs. This package provides $750,000 Other Funds expenditure limitation to accommodate increased expenditures due to maintenance and modifications of new parking management system, deployment of credit card meters (merchant fees and ongoing network/software fees), enhancements for adding new parking options for accommodating hybrid workers, and other general additional costs for contracting parking facility maintenance and repairs. Revenue source for this work comes from parking fees.

Package 117, Additional Staff for Trade Services. This package provides $720,266 Other Funds expenditure limitation and authorizes the establishment of eight permanent full-time positions (4.00 FTE) to allow DAS the ability to maintain the new North Valley Complex in Wilsonville, which is scheduled for occupancy starting September 2023. These positions will be phased-in as tenants move-in and will include three custodians, two electricians, one Facility Maintenance Specialist, one plumber, and one Operations and Policy Analyst 2. Revenue source for this service comes from facilities rent paid by tenant agencies.

Package 118, Expansion of Facilities Contract Services. This package provides $3,000,000 Other Funds expenditure limitation to support lab contracts for equipment, hardware, and software maintenance and services at the North Valley Complex in Wilsonville. Revenue source for this service comes from facilities rent paid by tenant agencies.

Package 801, LFO Analyst Adjustments. This package abolishes one Project Manager 2 position and one Custodian position and establishes one permanent full-time Safety Specialist 2 position and one permanent full-time Construction and Facility Maintenance Supervisor 1 position (2.00 FTE). The package also reclassifies one Auto Service Technician position to a Truck Driver 1 position and reclassifies two Construction Project Manager 2 positions to Construction Project Manager 1 positions. These reclassifications result in a $12,604 Personal Services savings. The Department is also directed to align positions in the EAM division with the correct ORBITS DCR structure.

In addition, this package provides, on a one-time basis, $9,300,000 Other Funds expenditure limitation carryover for DAS Fleet. Due to continued supply chain disruptions, DAS Fleet anticipates delay in vehicle delivery necessitating payment in the 2023-25 biennium.

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Enterprise Goods and Services

Enterprise Goods and Services (EGS) provides a wide range of business services to state and local government. The program is comprised of Administration, Financial Business Systems, Procurement Services, Publishing and Distribution, Risk Management, and Shared Financial Services. State agencies utilize services of EGS in support of their programs to procure and contract for goods and services, to ensure proper financial controls, and to develop communications material at the lowest cost. Additionally, procurement services provide price agreements for local governmental jurisdictions. The Subcommittee recommended a total funds budget of $247,532,039 and 270 positions (267.44 FTE).

The Subcommittee recommend the following packages:

Package 090, Analyst Adjustments. This package reduces Other Funds expenditure limitation by $2,645,323 by increasing vacancy savings and reducing professional contracts, non-essential travel, data processing, data center charges for Datamart storage and processing, and postage limitation in publishing and distribution. This package also includes the elimination of one Supply Specialist 2 position (1.00 FTE).

Package 091, Additional Analyst Adjustments. This package reduces Other Funds expenditure limitation by $1,873,867 by reducing Professional Services and agency related Services and Supplies. This package also eliminates four positions (4.00 FTE): one Electronic Publishing Design Specialist 3, one Print Services Technician, one Information Systems Specialist 3, one Administration Specialist 1.

Package 106, Workday Payroll Project. This package provides $8,687,980 Other Funds expenditure limitation and authorizes the establishment of 17 positions (15.16 FTE) to address the unanticipated issues experienced after go-live of the Workday Payroll system. The need for additional resources falls into four categories: [1] extended Workday Payroll project implementation timeline by potentially 18 months in order to reach stabilization; [2] extensive manual corrections and clean-up of payroll data due to errors during the first few payroll runs; [3] increased temporary workload for business process and system documentation, change management, communications and agency support; and [4] increasing ongoing workload due to certain processes being more complex and time consuming. The package provides $2,022,068 in ongoing Other Funds expenditure limitation and $6,665,912 in one-time Other Funds expenditure limitation as follows:

- $46,055 on-going Other Funds expenditure limitation for the reclassification of 14 existing permanent full-time positions to commensurate with changing responsibilities with the transition to Workday.
- $2,189,512 one-time Other Funds expenditure limitation to fund 11 limited duration positions (9.28 FTE).
- $1,739,851 on-going Other Funds expenditure limitation to establish six full-time permanent positions (5.88 FTE).
- $236,162 on-going Other Funds expenditure limitation for position related Services and Supplies.
- $300,000 one-time Other Funds expenditure limitation for Information Management System (IMS) software mainframe costs.
- $4,176,400 one-time Other Funds expenditure limitation to extend professional contracts, including contracts with IBM and Workday to perform configurations and build integrations with other State systems, contracts for quality assurance and NTT Project Director, as well as new contracts for forensic accounting analysis.

Package 119, Oregon Procurement Equity Program. This package provides $1,832,990 Other Funds expenditure limitation and authorizes the establishment of six permanent full-time positions (5.28 FTE) to begin the establishment of the Oregon Procurement Equity Program to embed an equity lens on all aspects of the state procurement process, including improving data collection and establishing an Oregon Procurement

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Equity website to improve outreach and engagement. Included in the package is funding for software and contracted services. Performance measures have been established, results tracked and reported.

Package 120, Increase Risk Assessment Revenue. This is a revenue only package, which would increase DAS Risk Charges by $50 million to increase the funded status of the Insurance Fund. This package increases risk assessments to agencies by approximately 23 percent.

Package 122, Disparity Study Recommendations Team. This package provides $2,192,348 Other Funds expenditure limitation and makes permanent four existing limited duration positions (4.00 FTE) to continue a team within DAS Enterprise Goods and Services to implement recommendations received from the disparity study on contracting, including examining and updating policies, conducting focused outreach, providing increased technical assistance, and training state staff on diversity in contracting. This package includes funding for consulting and software costs. Also included in this package is $300,000 carryover for contract payments anticipated to be paid in the Spring of 2023 but have been delayed to the Fall of 2023. Performance measures will need to be established for this program.

Package 144, Workday Payroll/Time Tracking Subscriptions. This package provides $4,215,918 Other Funds expenditure limitation for software subscriptions for the Workday Payroll Time Tracking and Core Financials modules and tax filing services. The subscription costs in this package would be an ongoing biennial expenditure for the state.

Package 145, Growth in Operations. This package provides $645,349 Other Funds expenditure limitation and authorizes the establishment of three permanent full-time positions (3.00 FTE): one Accounting Manager 2 and two Payroll Analysts to deliver services to new client agencies. Since 2019, seventeen new agencies have become Shared Financial Services payroll customers. This package will provide the Shared Financial Services payroll team with resources to keep up with the increasing workload.

Package 801, LFO Analyst Adjustments. This package reclassifies one Business Operations Administrator 2 position to a Diversity Equity Inclusion Administrator position, one Program Analyst 3 position to an Operations and Policy Analyst 3 position, one Print Service Technician position to a Print Production Coordinator position, one Mail Delivery Driver position to Administrative Specialist 1 position, one Information Systems Specialist 6 position to an Information Systems Specialist 7 position, one Office Specialist 2 position to an Accounting Technician position, one Administrative Specialist 1 position to a Print Production Coordinator position, one Information Systems Specialist 7 position to an Information Systems Specialist 8 position, one Operations Policy Analyst 1 position to an Operations Policy Analyst 2 position, one Accountant 1 position to an Accountant 2 position, and one Accountant 1 position to an Operations Policy Analyst 2 position. These reclassifications result in an increase of $51,188 Personal Services costs, which is offset by a decrease to Services and Supplies for no net budget change.

DAS Business Services

DAS Business Services provides budget, business continuity, performance management, and data analysis services for DAS divisions. The Subcommittee recommended a total funds budget of $25,140,588 and 10 positions (10.00 FTE).

PRELIMINARY

The Subcommittee recommended the following packages:

Package 090, Analyst Adjustments. This package reduces Other Funds expenditure limitation by $441,944 by eliminating MaritzCX surveying software platform ($141,944) and making a one-time reduction in the tenant improvement budget ($300,000) for the Executive Building for the 2023-25 biennium only.

Capital Improvements

The Capital Improvements program is responsible for remodel and renovation projects for DAS divisions costing less than $1.0 million. The purpose of the program is to maintain health and safety standards both inside and outside of the buildings, keep buildings in compliance with new building code and ordinance requirements, maintain Capitol Mall buildings and grounds, adjust or modify existing mechanical and electrical programs to minimize energy consumption, upgrade building grounds, evaluate and conserve maximum efficiency and use of state-owned buildings, and adapt buildings to required occupancy changes. The Subcommittee recommended a budget of $4,954,969 total funds.

The Subcommittee recommend the following packages:

Package 090, Analyst Adjustments. This package reduces the tenant improvement budget by 10 percent to achieve a one-time $522,774 Other Fund savings.

Package 139, Increase for Additional Cap Impr Projects. This package provides an increase of $250,000 Other Funds expenditure limitation for remodeling and renovation projects, such as replacing/upgrading lighting and electrical infrastructure for energy efficiency and end of useful lifecycle replacement, replacing, and upgrading elevator controls and components, and implementing modern HVAC equipment and controls throughout the DAS portfolio. Funding for this package comes from increased rental revenues charged to agencies.

PRELIMINARY

Capital Construction

The Capital Construction program is responsible for the acquisition or construction of any structure or group of structures, all land acquisitions, assessments, improvements, or additions to an existing structure for DAS divisions, which is to be completed within a six-year period with an aggregated cost of $1.0 million or more and planning for proposed future Capital Construction projects. The Capital Projects Fund receives revenues from various sources, primarily the depreciation component of the Uniform Rent charge, service agreements and parking facilities income.

Capital Construction limitation is approved on a project-by-project basis and is authorized for six years. Because this limitation spans six years, it is established in a separate bill and is not included in Senate Bill 5502.

Mass Transit Distributions
This program includes the mass transit assessment and distribution. State agencies are charged an assessment on employees working within a transit district boundary. Funding is used to support local mass transit districts in various parts of the state. The Subcommittee recommended a budget of $24,716,507 Other Funds Nonlimited. There is no change from the 2023-25 Current Service Level.

Debt Service
This program includes debt service payments specific to DAS. These payments are for Certificates of Participation (COP's) and Article XI-Q Bonds. The Subcommittee recommended a budget of $37,474,624 Other Funds expenditure limitation. There is no change from the 2023-25 Current Service Level.

Bonds
This program includes debt service payments of specific amounts as directed by law. Debt service payments are made on Article XI-O Bonds, also known as Pension Obligation Bonds. The Subcommittee recommended a budget of $501,758,583 Other Funds expenditure limitation. There is no change from the 2023-25 Current Service Level.

Special Government Payments
This program unit includes payments of specific amounts from the General Fund and Lottery Funds, as well as transfers of Other Funds revenues from bond proceeds. Payments include debt service for both General Fund and Lottery Funds backed bonds. The Subcommittee recommended a total funds budget of $97,100,961 total funds.

The Subcommittee recommended the following packages:

PRELIMINARY

Package 141, Real Estate Costs on Mill Creek Land Sales. This package provides $6,950,000 Other Funds expenditure limitation to cover disbursements to the Oregon Cultural Trust and the Oregon Correction Enterprises, as well as to pay expenses including Department of Justice assistance with contracts and other consultant services necessary to continue development and marketing of the Mill Creek Corporate Center. Funding for this package would come from proceeds of land sales at the site.

Package 801, LFO Analyst Adjustments. This package provides for $31,011,066 Other Funds expenditure limitation for special payments associated with the disbursement of proceeds from Lottery Bonds issued in previous biennia that have yet to be fully disbursed to grantees:

- $8,134 - City of Spray Public Safety Center
- $7,500,000 - Center for Hope and Safety
- $2,000,000 - Gradin Community Sports Park
- $4,052,281 - Oregon Coast Aquarium Gallery Improvement

- $3,500,000 - Parrott Creek Family Service Building Renovation
- $11,550,651 - Phoenix Government and Public Safety Center
- $2,400,000 - Cascade Locks Port Expansion

Summary of Performance Measure Action

See attached Legislatively Adopted 2023-25 Key Performance Measures form.

PRELIMINARY

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Department of Administrative Services
Dustin Ball -- 971-720-0987

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2021-23 Legislatively Approved Budget at Jan 2023 *	$ 670,472,681	$ 26,803,355	$ 1,350,719,347	$ 189,091,080	$ 3,231,410,566	$ -	$ 5,468,497,029	999	983.76
2023-25 Current Service Level (CSL)*	$ 14,155,618	$ 51,259,606	$ 1,180,240,661	$ 143,492,672	$ -	$ -	$ 1,389,148,557	931	930.50
SUBCOMMITTEE ADJUSTMENTS (from CSL)									
SCR 030 - Chief Operating Office									
Package 090: Analyst Adjustments									
Personal Services	$ -	$ -	$ (176,572)	$ -	$ -	$ -	$ (176,572)	0	0.00
Services and Supplies	$ (36,719)	$ -	$ 356,342	$ -	$ -	$ -	$ 319,623		
Package 801: LFO Analyst Adjustments									
Personal Services	$ -	$ -	$ 262,724	$ -	$ -	$ -	$ 262,724	2	1.00
Services and Supplies	$ -	$ -	$ 11,507	$ -	$ -	$ -	$ 11,507		
SCR 032 - DAS IT									
Package 090: Analyst Adjustments									
Personal Services	$ -	$ -	$ (159,797)	$ -	$ -	$ -	$ (159,797)	0	0.00
Services and Supplies	$ -	$ -	$ (600,000)	$ -	$ -	$ -	$ (600,000)		
Package 101: DAS IT Application Modernizations									
Personal Services	$ -	$ -	$ 1,207,794	$ -	$ -	$ -	$ 1,207,794	5	5.00
Services and Supplies	$ -	$ -	$ 80,706	$ -	$ -	$ -	$ 80,706		
Package 103: DAS IT PC Lifecycle Replacement									
Personal Services	$ -	$ -	$ 249,238	$ -	$ -	$ -	$ 249,238	1	1.00
Services and Supplies	$ -	$ -	$ 516,282	$ -	$ -	$ -	$ 516,282		
SCR 035 - Chief Financial Office									
Package 090: Analyst Adjustments									
Personal Services	$ -	$ -	$ (286,012)	$ -	$ -	$ -	$ (286,012)	0	0.00
Services and Supplies	$ -	$ -	$ (100,000)	$ -	$ -	$ -	$ (100,000)		
Package 091: Additional Analyst Adjustments									
Personal Services	$ -	$ -	$ (684,077)	$ -	$ -	$ -	$ (684,077)	(2)	(2.00)
Services and Supplies	$ -	$ -	$ (370,000)	$ -	$ -	$ -	$ (370,000)		
Package 104: Facility Conditions & Capital Planning System									
Services and Supplies	$ -	$ -	$ 2,569,664	$ -	$ -	$ -	$ 2,569,664		
Package 105: Continue CFO ARPA Team									
Personal Services	$ -	$ -	$ -	$ -	$ 1,716,151	$ -	$ 1,716,151	5	5.00
Services and Supplies	$ -	$ -	$ -	$ -	$ 227,890	$ -	$ 227,890		
Package 801: LFO Analyst Adjustments									
Personal Services	$ -	$ -	$ 8,748	$ -	$ -	$ -	$ 8,748	0	0.00
Services and Supplies	$ -	$ -	$ 291,252	$ -	$ -	$ -	$ 291,252		

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DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SCR 042 - Enterprise Information Services (EIS)									
Package 090: Analyst Adjustments									
Services and Supplies	$ -	$ -	$ (7,090,433)	$ -	$ -	$ -	$ (7,090,433)		
Capital Outlay	$ -	$ -	$ (339,036)	$ -	$ -	$ -	$ (339,036)		
Package 091: Additional Analyst Adjustments									
Personal Services	$ -	$ -	$ (160,112)	$ -	$ -	$ -	$ (160,112)	(1)	(1.00)
Services and Supplies	$ -	$ -	$ (2,263,234)	$ -	$ -	$ -	$ (2,263,234)		
Package 123: Sustainment of M365 Foundation									
Personal Services	$ -	$ -	$ 518,282	$ -	$ -	$ -	$ 518,282	2	2.00
Services and Supplies	$ -	$ -	$ 22,031,860	$ -	$ -	$ -	$ 22,031,860		
Capital Outlay	$ -	$ -	$ 2,000,000	$ -	$ -	$ -	$ 2,000,000		
Package 124: Network Security Lifecycle Replacement									
Capital Outlay	$ -	$ -	$ 1,223,227	$ -	$ 6,007,029	$ -	$ 7,230,256		
Package 125: Network Security Managed Services									
Services and Supplies	$ -	$ -	$ 1,839,933	$ -	$ 3,553,113	$ -	$ 5,393,046		
Package 126: Oregon Link Membership Contribution									
Services and Supplies	$ -	$ -	$ 7,250,000	$ -	$ -	$ -	$ 7,250,000		
Package 127: Oregon Statewide Imagery Program									
Services and Supplies	$ -	$ -	$ 1,600,000	$ -	$ -	$ -	$ 1,600,000		
Package 131: Modernize Enterprise Project Portfolio									
Personal Services	$ -	$ -	$ 498,476	$ -	$ -	$ -	$ 498,476	2	2.00
Services and Supplies	$ -	$ -	$ 1,030,819	$ -	$ -	$ -	$ 1,030,819		
Package 801: LFO Analyst Adjustments									
Personal Services	$ -	$ -	$ 8,778	$ -	$ -	$ -	$ 8,778	0	0.00
Services and Supplies	$ -	$ -	$ (8,778)	$ -	$ 6,148,428	$ -	$ 6,139,650		
SCR 045 - Chief Human Resource Office									
Package 090: Analyst Adjustments									
Services and Supplies	$ -	$ -	$ (209,800)	$ -	$ -	$ -	$ (209,800)		
Package 091: Additional Analyst Adjustments									
Personal Services	$ -	$ -	$ (220,642)	$ -	$ -	$ -	$ (220,642)	(1)	(1.00)
Services and Supplies	$ -	$ -	$ (575,578)	$ -	$ -	$ -	$ (575,578)		
Package 106: Workday Payroll Project									
Personal Services	$ -	$ -	$ 237,538	$ -	$ -	$ -	$ 237,538	1	0.88
Services and Supplies	$ -	$ -	$ 13,709	$ -	$ -	$ -	$ 13,709		

PRELIMINARY

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Package 107: Workday Ongoing Subscription Costs									
Services and Supplies	$ -	$ -	$ 2,689,478	$ -	$ -	$ -	$ 2,689,478		
Package 108: Additional Staff for Increased CHRO									
Personal Services	$ -	$ -	$ 750,630	$ -	$ -	$ -	$ 750,630	3	3.00
Services and Supplies	$ -	$ -	$ 46,734	$ -	$ -	$ -	$ 46,734		
Package 143: Cultural Change Position from Gov Office									
Personal Services	$ -	$ -	$ 321,110	$ -	$ -	$ -	$ 321,110	1	1.00
Services and Supplies	$ -	$ -	$ 26,851	$ -	$ -	$ -	$ 26,851		
Package 144: Workday Payroll/Time Tracking Subscriptions									
Services and Supplies	$ -	$ -	$ 1,400,412	$ -	$ -	$ -	$ 1,400,412		
Package 801: LFO Analyst Adjustments									
Personal Services	$ -	$ -	$ 27,251	$ -	$ -	$ -	$ 27,251	0	0.00
Services and Supplies	$ -	$ -	$ (27,251)	$ -	$ -	$ -	$ (27,251)		
SCR 052 - EIS - Data Center Services									
Package 090: Analyst Adjustments									
Services and Supplies	$ -	$ -	$ (6,353,444)	$ -	$ -	$ -	$ (6,353,444)		
Package 091: Additional Analyst Adjustments									
Personal Services	$ -	$ -	$ (1,417,177)	$ -	$ -	$ -	$ (1,417,177)	(6)	(6.00)
Services and Supplies	$ -	$ -	$ (1,594,644)	$ -	$ -	$ -	$ (1,594,644)		
Capital Outlay	$ -	$ -	$ (4,000,000)	$ -	$ -	$ -	$ (4,000,000)		
Package 135: Network Equipment Lifecycle									
Capital Outlay	$ -	$ -	$ 6,068,800	$ -	$ -	$ -	$ 6,068,800		
Package 136: Continue Funding for Resilient Site									
Services and Supplies	$ -	$ -	$ 6,524,780	$ -	$ -	$ -	$ 6,524,780		
Package 138: Establish a Cloud Management Program									
Personal Services	$ -	$ -	$ 1,091,933	$ -	$ -	$ -	$ 1,091,933	4	3.88
Services and Supplies	$ -	$ -	$ 285,706	$ -	$ -	$ -	$ 285,706		
Package 801: LFO Analyst Adjustments									
Personal Services	$ -	$ -	$ 14,823	$ -	$ -	$ -	$ 14,823	0	0.00
Services and Supplies	$ -	$ -	$ (14,823)	$ -	$ -	$ -	$ (14,823)		
SCR 060 - Enterprise Asset Management									
Package 090: Analyst Adjustments									
Services and Supplies	$ -	$ -	$ (4,135,000)	$ -	$ -	$ -	$ (4,135,000)		

PRELIMINARY

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Package 091: Additional Analyst Adjustments									
Personal Services	$ -	$ -	$ 496,413	$ -	$ -	$ -	$ 496,413	1	1.00
Services and Supplies	$ -	$ -	$ (2,594,234)	$ -	$ -	$ -	$ (2,594,234)		
Capital Outlay	$ -	$ -	$ (1,000,000)	$ -	$ -	$ -	$ (1,000,000)		
Package 112: Governor's Regional Solutions Prgm Rent Costs									
Services and Supplies	$ -	$ -	$ 125,000	$ -	$ -	$ -	$ 125,000		
Package 115: New Parking Mgmt System Increased									
Capital Outlay	$ -	$ -	$ 750,000	$ -	$ -	$ -	$ 750,000		
Package 117: Additional Staff for Trade Services									
Personal Services	$ -	$ -	$ 666,158	$ -	$ -	$ -	$ 666,158	8	4.00
Services and Supplies	$ -	$ -	$ 54,108	$ -	$ -	$ -	$ 54,108		
Package 118: Expansion of Facilities Contract Services									
Services and Supplies	$ -	$ -	$ 3,000,000	$ -	$ -	$ -	$ 3,000,000		
Package 801: LFO Analyst Adjustments									
Personal Services	$ -	$ -	$ (12,604)	$ -	$ -	$ -	$ (12,604)	0	0.00
Capital Outlay	$ -	$ -	$ 9,300,000	$ -	$ -	$ -	$ 9,300,000		
SCR 065 - Enterprise Goods & Services									
Package 090: Analyst Adjustments									
Personal Services	$ -	$ -	$ (1,312,815)	$ -	$ -	$ -	$ (1,312,815)	(1)	(1.00)
Services and Supplies	$ -	$ -	$ (1,332,508)	$ -	$ -	$ -	$ (1,332,508)		
Package 091: Additional Analyst Adjustments									
Personal Services	$ -	$ -	$ (817,883)	$ -	$ -	$ -	$ (817,883)	(4)	(4.00)
Services and Supplies	$ -	$ -	$ (1,055,984)	$ -	$ -	$ -	$ (1,055,984)		
Package 106: Workday Payroll Project									
Personal Services	$ -	$ -	$ 3,975,418	$ -	$ -	$ -	$ 3,975,418	17	15.16
Services and Supplies	$ -	$ -	$ 4,712,562	$ -	$ -	$ -	$ 4,712,562		
Package 119: Oregon Procurement Equity Program									
Personal Services	$ -	$ -	$ 1,250,738	$ -	$ -	$ -	$ 1,250,738	6	5.28
Services and Supplies	$ -	$ -	$ 582,252	$ -	$ -	$ -	$ 582,252		

PRELIMINARY

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Package 122: Disparity Study Recommendations Team									
Personal Services	$ -	$ -	$ 1,230,036	$ -	$ -	$ -	$ 1,230,036	4	4.00
Services and Supplies	$ -	$ -	$ 962,312	$ -	$ -	$ -	$ 962,312		
Package 144: Workday Payroll/Time Tracking Subscriptions									
Services and Supplies	$ -	$ -	$ 4,215,918	$ -	$ -	$ -	$ 4,215,918		
Package 145: Growth in Operations									
Personal Services	$ -	$ -	$ 603,303	$ -	$ -	$ -	$ 603,303	3	3.00
Services and Supplies	$ -	$ -	$ 42,046	$ -	$ -	$ -	$ 42,046		
Package 801: LFO Analyst Adjustments									
Personal Services	$ -	$ -	$ 51,188	$ -	$ -	$ -	$ 51,188	0	0.00
Services and Supplies	$ -	$ -	$ (51,188)	$ -	$ -	$ -	$ (51,188)		
SCR 075 - DAS Business Services									
Package 090: Analyst Adjustments									
Services and Supplies	$ -	$ -	$ (441,944)	$ -	$ -	$ -	$ (441,944)		
SCR 088 - Capital Improvements									
Package 090: Analyst Adjustments									
Capital Outlay	$ -	$ -	$ (522,774)	$ -	$ -	$ -	$ (522,774)		
Package 139: Increase For Additional Cap Impr Projects									
Capital Outlay	$ -	$ -	$ 250,000	$ -	$ -	$ -	$ 250,000		
SCR 099 - Special Governmental Payments									
Package 141: Real Estate Costs on Mill Creek Land Sales									
Services and Supplies	$ -	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000		
Special Payments	$ -	$ -	$ 6,650,000	$ -	$ -	$ -	$ 6,650,000		
Package 801: LFO Analyst Adjustments									
Special Payments	$ -	$ -	$ 31,011,066	$ -	$ -	$ -	$ 31,011,066		
TOTAL ADJUSTMENTS	$ (36,719)	$ -	$ 93,355,561	$ -	$ 17,652,611	$ -	$ 110,971,453	50	42.20
SUBCOMMITTEE RECOMMENDATION *	$ 14,118,899	$ 51,259,606	$ 1,273,596,222	$ 143,492,672	$ 17,652,611	$ -	$ 1,500,120,010	981	972.70
% Change from 2021-23 Leg Approved Budget	(97.9%)	91.2%	(5.7%)	(24.1%)	(99.5%)	0.0%	(72.6%)	(1.8%)	(1.1%)
% Change from 2023-25 Current Service Level	(0.3%)	0.0%	7.9%	0.0%	100.0%	0.0%	8.0%	5.4%	4.5%

*Excludes Capital Construction Expenditures

PRELIMINARY

Legislatively Approved 2023 - 2025 Key Performance Measures

Published: 5/30/2023 11:12:17 AM

Agency: Department of Administrative Services

Mission Statement:

Lead the pursuit of excellence in state government.

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2024	Target 2025
1. CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.	Helpfulness	Approved	53%	90%	90%
	Timeliness		49%	90%	90%
	Expertise		53%	90%	90%
	Overall		49%	90%	90%
	Availability of Information		47%	90%	90%
	Accuracy		54%	90%	90%
2. FORECAST RELIABILITY - General Fund Forecast Tracking Metric		Approved	119.50%	100%	100%
3. FINANCIAL REPORTING - Percent of Agencies receiving Gold Star Award (The Gold Star Award is the state agency equivalent of the GFOA Certificate of Achievement for Excellence in Financial Reporting)		Approved	96%	98%	98%
4. WORKFORCE TURNOVER - Annual voluntary turnover rate for the State and DAS workforce.	a) State Workforce Turnover	Approved	6.98%	5.60%	5.60%
	b) DAS Workforce Turnover		3.75%	3.75%	3.75%
5. WORKFORCE DIVERSITY - Racial/ethnic diversity in DAS and the state workforce as a percentage of the total civilian labor force.	a) State Workforce Diversity	Approved	82.50%	100%	100%
	b) DAS Workforce Diversity		74.30%	100%	100%
7. RENT COSTS - DAS negotiated lease rates in private sector vs. average market rates.		Approved	20.31%	5%	5%
8. INFORMATION SECURITY - Overall maturity rating for implementation of the Center for Internet Security's (CIS) Basic Six critical security controls. This rating is an aggregate score based on the Carnegie Mellon Capability Maturity Model Integration (CMMI), and is derived from cybersecurity assessments conducted by the Enterprise Information Services (EIS) Cyber Security Services (CSS) Assessment Team.		Approved	0.80	3.50	3.50
9. PERCENT OF STATE PROCUREMENT SPEND FACILITATED THROUGH THE OREGONBUYS SYSTEM - Measures statewide adoption of the OregonBuys e-Procurement system by measuring the overall percentage of state purchasing facilitated through the system.	Percentage of state agency SPOTS card spend	Approved	0%	90%	90%
	a) Percentage of Small Procurement[1] contract spend		0%	90%	90%
	b) Percentage of Intermediate Procurement[2] contract spend		0%	90%	90%
11. DATA CENTER - Percentage of time systems are available.		Approved	99.90%	99.90%	99.90%
12. GREENHOUSE GAS (GHG) EMISSIONS - Total GHG emissions and intensity from buildings and fleet.	Buildings- Total Metric Tons Annually of Carbon Dioxide Equivalent Greenhouse Gases (MTCO2e)	Approved	0%	33%	33%

PRELIMINARY

Legislatively Approved KPMs	Metrics	Agency Request	Last Reported Result	Target 2024	Target 2025
	Buildings- Metric Tons of Carbon Dioxide Equivalent Greenhouse Gases Per Gross Square Foot of Building Space (MTCO2e/GSF)		0%	33%	33%
	Fleet- Total Metric Tons Annually of Carbon Dioxide Equivalent Greenhouse Gases (MTCO2e)		0%	33%	33%
	Fleet- Metric Tons of Carbon Dioxide Equivalent Greenhouse Gases Per Vehicle Mile Traveled (MTCO2e/VMT)		0%	33%	33%
10. RISK MANAGEMENT - CFR - Annual statewide number of workers' compensation claims filed per 200,000 hours worked (aka, Claims Frequency Rate (CFR)).		Approved			
10. RISK MANAGEMENT - Annual number of Severe Worker's Compensation claims per 100 FTE		Legislatively Deleted	2.23		

LFO Recommendation:

The Legislative Fiscal Office recommends approval of the proposed Key Performance Measures and targets.

LFO recommends the replacement of KPM #10 to better measure the agency's risk management performance. Benchmarking the industry standard “claims frequency rate” will allow the Risk Management Unit to work with agencies to reinforce the need for injury prevention. The agency has been collecting this data since 2019 and has been successful in using this metric to work with agencies and the SAIF Corporation to schedule and participate in annual claims reviews to support injury prevention efforts and manage cost of claims with good return-to-work practices. The target number is developed each year in the month of August with the SAIF Corporation. The targets and actuals for the last four years were:

2019: Target = 4.76; Actual 4.36

2020: Target = 4.36; Actual = 4.01

2021: Target = 4.23; Actual = 4.01

2022: Target 3.99; Actual = TBD

PRELIMINARY

SubCommittee Action:

Approved the LFO Recommendation.

SB 5506 BUDGET REPORT and MEASURE SUMMARY

Joint Committee On Ways and Means

Prepared By: Tom MacDonald, Legislative Fiscal Office
Reviewed By: Amanda Beitel, Legislative Fiscal Office

Emergency Board
2023-25

Various Agencies
2023-25

Department of Human Services
2021-23

PRELIMINARY

2023-25 Adjustments

Budget Summary	2023-25 Committee Recommendation
Emergency Board	
General Fund - General Purpose	50,000,000
General Fund - Special Purpose Appropriations	
State Agencies for state employee compensation	330,000,000
State Agencies for recruitment and retention	120,000,000
State Agencies for non-state employee compensation	75,000,000
Oregon CHIPS Fund	50,000,000
OHA and DHS Caseloads	50,000,000
Long Term Rental Assistance	39,000,000
Natural Disasters	35,000,000
Special Education Stipend	8,900,000
Employment Related Day Care Program Caseload	8,000,000
Firearm background checks	7,593,100
Public Defense Services Contingency	6,170,768
Unrepresented Defendant/Persons Crisis	5,000,000
Transfer PDSC to the Executive Branch	5,000,000
District Attorneys Victim Assistance	1,000,000
Nonunanimous Jury Convictions	1,000,000
ADMINISTRATION PROGRAM AREA	
Department of Administrative Services	
General Fund	86,103,100
General Fund Debt Service	(205,700)
Lottery Funds Debt Service	1,765,778
Other Funds	69,196,563
Other Funds Debt Service	(1,467,140)
Federal Funds	156,795,418

PRELIMINARY

Budget Summary	2023-25 Committee Recommendation
Department of Revenue	
General Fund	(6,440)
General Fund Debt Service	1,876,979
Other Funds	13,948,009
Employment Relations Board	
General Fund	(47,287)
Other Funds	(31,546)
Office of the Governor	
General Fund	287,101
Lottery Funds	(30,723)
Other Funds	(18,931)
Oregon Advocacy Commissions Office	
General Fund	(88)
Oregon Government Ethics Commission	
Other Funds	(34,122)
Oregon Liquor and Cannabis Commission	
Other Funds	17,684,389
Other Funds Debt Service	(1,832,150)
Public Employees Retirement System	
Lottery Funds	7,310,000
Other Funds	(1,423,881)
Public Records Advocate	
Other Funds	8,958
Secretary of State	
General Fund	327,083
Other Funds	480,620
Federal Funds	(7,212)

PRELIMINARY

Budget Summary	2023-25 Committee Recommendation
State Library	
General Fund	(2,470)
Other Funds	(3,707)
State Treasurer	
Other Funds	(209,206)
CONSUMER AND BUSINESS SERVICES PROGRAM AREA	
Bureau of Labor and Industries	
General Fund	246,108
Other Funds	553,330
Federal Funds	8,023
Department of Consumer and Business Services	
General Fund	6,300,000
Other Funds	(1,913,255)
Federal Funds	(191)
State Board of Accountancy	
Other Funds	(70,954)
State Board of Chiropractic Examiners	
Other Funds	(34,247)
Construction Contractors Board	
Other Funds	(119,495)
Oregon Board of Dentistry	
Other Funds	(26,936)
Health Related Licensing Boards	
Other Funds	(67,906)
Oregon Medical Board	
Other Funds	(64,529)

PRELIMINARY

Budget Summary	2023-25 Committee Recommendation
Oregon State Board of Nursing	
Other Funds	(108,458)
Board of Licensed Social Workers	
Other Funds	(24,782)
Mental Health Regulatory Agency	
Other Funds	(71,666)
Board of Pharmacy	
Other Funds	(74,238)
Public Utility Commission	
Other Funds	(413,334)
Real Estate Agency	
Other Funds	(106,793)
State Board of Tax Practitioners	
Other Funds	(20,850)
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA	
Oregon Business Development Department	
General Fund	6,598,025
General Fund Debt Service	10,880,614
Lottery Funds	13,680,852
Lottery Funds Debt Service	4,012,383
Other Funds	309,042,338
Other Funds Debt Service	1,100,715
Other Funds Nonlimited	30,000,000
Federal Funds	(2,706)

PRELIMINARY

Budget Summary	2023-25 Committee Recommendation
Employment Department	
Other Funds	(1,775,561)
Federal Funds	(188,267)
Housing and Community Services Department	
General Fund	31,699,267
General Fund Debt Service	(15,398,550)
Lottery Funds Debt Service	2,126,263
Other Funds	54,317,963
Federal Funds	(94,360)
Department of Veterans' Affairs	
General Fund	(1,964)
Lottery Funds	220,000
Other Funds	(410,335)
EDUCATION PROGRAM AREA	
Department of Early Learning and Care	
General Fund	22,148,826
Other Funds	(46,644)
Federal Funds	1,487,116
Department of Education	
General Fund	43,603,977
General Fund Debt Service	(10,861,500)
Lottery Funds	(42,412,064)
Lottery Funds Debt Service	(254,270)
Other Funds	288,020,388
Other Funds Debt Service	7,968,610
Federal Funds	1,444,281

PRELIMINARY

Budget Summary	2023-25 Committee Recommendation
Higher Education Coordinating Commission	
General Fund	12,713,813
General Fund Debt Service	2,993,387
Lottery Funds	(348,584)
Other Funds	24,458,032
Other Funds Debt Service	3,860,789
Federal Funds	(77,996)
Teacher Standards and Practices Commission	
Other Funds	135,100
HUMAN SERVICES PROGRAM AREA	
Commission for the Blind	
General Fund	947,932
Other Funds	(1,466)
Federal Funds	40,370
Oregon Health Authority	
General Fund	(135,970,016)
General Fund Debt Service	1,813,084
Lottery Funds	(118)
Lottery Funds Debt Service	2,209,833
Other Funds	362,797,225
Other Funds Debt Service	27,000
Federal Funds	343,928,807
Department of Human Services	
General Fund	26,483,946
General Fund Debt Service	(2,855,780)
Other Funds	(152,759)
Other Funds Debt Service	264,000
Federal Funds	(1,677,718)
Long Term Care Ombudsman	
General Fund	(44,033)
Other Funds	299,569
Psychiatric Security Review Board	
General Fund	(144,327)

PRELIMINARY

Budget Summary	2023-25 Committee Recommendation
JUDICIAL BRANCH	
Commission on Judicial Fitness and Disability	
General Fund	469
Judicial Department	
General Fund	17,100,239
General Fund Debt Service	11,735,830
Other Funds	127,969,443
Other Funds Debt Service	260,000
Public Defense Services Commission	
General Fund	1,485,644
Other Funds	1,000,000
LEGISLATIVE BRANCH	
Legislative Administration Committee	
General Fund	(138,597)
General Fund Debt Service	18,792,107
Other Funds	1,920,000
Legislative Assembly	
General Fund	(35,197)
Legislative Counsel	
General Fund	(11,341)
Legislative Fiscal Office	
General Fund	(1,644)
Commission on Indian Services	
General Fund	(27,755)
Legislative Policy and Research Office	
General Fund	(31,806)
Legislative Revenue Office	
General Fund	(123)

PRELIMINARY

Budget Summary	2023-25 Committee Recommendation
NATURAL RESOURCES PROGRAM AREA	
State Department of Agriculture	
General Fund	986,516
Lottery Funds	(25,662)
Other Funds	(243,361)
Federal Funds	(23,916)
Columbia River Gorge Commission	
General Fund	(2,316)
State Department of Energy	
General Fund	30,951,606
Other Funds	30,326,322
Federal Funds	5,060,596
Department of Environmental Quality	
General Fund	(189,842)
General Fund Debt Service	1,771,995
Lottery Funds	(15,876)
Other Funds	4,125,153
Federal Funds	(37,786)
State Department of Fish and Wildlife	
General Fund	1,368,858
General Fund Debt Service	(143,729)
Lottery Funds	(107)
Other Funds	14,155,074
Other Funds Debt Service	397,000
Federal Funds	(2,429)
Department of Forestry	
General Fund	(1,879,270)
General Fund Debt Service	1,021,701
Other Funds	14,902,279
Other Funds Debt Service	114,170
Other Funds Capital Improvements	4,820,771
Federal Funds	(33,649)

PRELIMINARY

Budget Summary	2023-25 Committee Recommendation
Department of Geology and Mineral Industries	
General Fund	228,693
Other Funds	28,423
Department of Land Conservation and Development	
General Fund	2,916,303
Other Funds	6,495,117
Federal Funds	(27,346)
Land Use Board of Appeals	
General Fund	3,166
State Marine Board	
Other Funds	(51,334)
Department of Parks and Recreation	
General Fund Debt Service	(479,980)
Lottery Funds	(200,698)
Lottery Funds Debt Service	(176,730)
Other Funds	9,954,700
Department of State Lands	
Other Funds	17,729,011
Federal Funds	500,000
Water Resources Department	
General Fund	10,900,703
Lottery Funds Debt Service	783,717
Other Funds	65,651,911
Watershed Enhancement Board	
Lottery Funds	(37,082)
Other Funds	4,052,728
Federal Funds	(2,010)

PRELIMINARY

Budget Summary	2023-25 Committee Recommendation
PUBLIC SAFETY PROGRAM AREA	
Department of Corrections	
General Fund	(1,272,438)
General Fund Debt Service	2,679,982
Other Funds	5,693,016
Other Funds Debt Service	1,184,175
Department of the State Fire Marshal	
General Fund	12,000,000
Other Funds	258,721
Federal Funds	(106)
Oregon Criminal Justice Commission	
General Fund	15,695,461
Other Funds	14,973,052
Federal Funds	(7,593)
District Attorneys	
General Fund	116,385
Oregon Department of Emergency Management	
General Fund	1,405,311
General Fund Debt Service	(299,560)
Other Funds	279,381
Other Funds Debt Service	190,000
Federal Funds	(153)
Department of Justice	
General Fund	28,211,050
Other Funds	36,951,328
Other Funds Debt Service	2,508,271
Federal Funds	(523,185)

PRELIMINARY

Budget Summary	2023-25 Committee Recommendation
Oregon Military Department	
General Fund	(46,721)
General Fund Debt Service	102,520
Other Funds	104,703
Other Funds Debt Service	721,000
Federal Funds	(139,220)
Oregon Board of Parole and Post Prison Supervision	
General Fund	198,613
Department of State Police	
General Fund	1,174,812
General Fund Debt Service	4,520,744
Lottery Funds	(2,176,250)
Other Funds	567,861
Federal Funds	6,553
Department of Public Safety Standards and Training	
Other Funds	(303,075)
Federal Funds	(1,347)
Oregon Youth Authority	
General Fund	14,509,403
General Fund Debt Service	1,187,948
Other Funds	8,642,040
Other Funds Debt Service	56,000
Federal Funds	8,263,945
TRANSPORTATION PROGRAM AREA	
Department of Aviation	
Other Funds	(9,938)
Department of Transportation	
General Fund	14,500,000
Lottery Funds Debt Service	(76,660)
Other Funds	294,128,334
Federal Funds	(90,474)

PRELIMINARY

Budget Summary	2023-25 Committee Recommendation
2023-25 Budget Summary	
General Fund Total	1,043,022,603
General Fund Debt Service Total	29,132,092
Lottery Funds Total	(24,036,312)
Lottery Funds Debt Service Total	10,390,314
Other Funds Total	1,793,017,772
Other Funds Capital Improvements	4,820,771
Other Funds Debt Service Total	15,352,440
Other Funds Nonlimited	30,000,000
Federal Funds Total	514,597,445

2021-23 Adjustments

Budget Summary	2021-23 Committee Recommendation
Department of Human Services	
General Fund	(2,500,000)

PRELIMINARY

Position Summary	2023-25 Committee Recommendation
ADMINISTRATION PROGRAM AREA	
Department of Administrative Services	
Authorized Positions	4
Full-time Equivalent (FTE) positions	3.75
Department of Revenue	
Authorized Positions	8
Full-time Equivalent (FTE) positions	5.66
Oregon Liquor and Cannabis Commission	
Authorized Positions	2
Full-time Equivalent (FTE) positions	1.76
Secretary of State	
Authorized Positions	3
Full-time Equivalent (FTE) positions	3.00
CONSUMER AND BUSINESS SERVICES PROGRAM AREA	
Bureau of Labor and Industries	
Authorized Positions	5
Full-time Equivalent (FTE) positions	3.64
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA	
Oregon Business Development Department	
Authorized Positions	3
Full-time Equivalent (FTE) positions	2.13
Housing and Community Services Department	
Authorized Positions	1
Full-time Equivalent (FTE) positions	0.88

PRELIMINARY

Position Summary	2023-25 Committee Recommendation
EDUCATION PROGRAM AREA	
Department of Early Learning and Care	
Authorized Positions	9
Full-time Equivalent (FTE) positions	8.59
Department of Education	
Authorized Positions	20
Full-time Equivalent (FTE) positions	19.60
HUMAN SERVICES PROGRAM AREA	
Oregon Health Authority	
Authorized Positions	27
Full-time Equivalent (FTE) positions	18.42
Department of Human Services	
Authorized Positions	5
Full-time Equivalent (FTE) positions	1.90
NATURAL RESOURCES PROGRAM AREA	
State Department of Energy	
Authorized Positions	4
Full-time Equivalent (FTE) positions	8.62
Department of Fish and Wildlife	
Authorized Positions	3
Full-time Equivalent (FTE) positions	3.00
Department of Geology and Mineral Industries	
Authorized Positions	2
Full-time Equivalent (FTE) positions	1.50

PRELIMINARY

Position Summary	2023-25 Committee Recommendation
Department of Land Conservation and Development	
Authorized Positions	1
Full-time Equivalent (FTE) positions	1.00
PUBLIC SAFETY PROGRAM AREA	
Department of the State Fire Marshal	
Authorized Positions	3
Full-time Equivalent (FTE) positions	3.00
Department of Justice	
Authorized Positions	44
Full-time Equivalent (FTE) positions	41.26
TRANSPORTATION PROGRAM AREA	
Department of Aviation	
Authorized Positions	-
Full-time Equivalent (FTE) positions	(0.26)

PRELIMINARY

Summary of Revenue Changes

The General Fund appropriations and Lottery Funds adjustments included in SB 5506 are within the level of resources projected in the May 2023 state economic and revenue forecast published by the Department of Administrative Services, Office of Economic Development. Other Funds expenditure limitations are adjusted to support capital projects funded with bond proceeds; satisfy debt service obligations; make payments from statutory accounts capitalized with General Fund or other revenue sources; expend American Rescue Plan Act (ARPA) State Fiscal Recovery Funds carried over from the 2021-23 biennium; rebalance the level of revenues dedicated for the Oregon Health Plan; and make other expenditures for agencies that rely on Other Funds revenue, within forecasted amounts. The measure increases Federal Funds expenditure limitations to account for federal Medicaid match; transfer ARPA Capital Projects Funds from the Department of Administrative Services to the Oregon Business Development Department; and recognize legislatively approved federal grants.

Summary of Capital Construction Subcommittee Action

SB 5506 is an omnibus budget bill that appropriates General Fund to the Emergency Board for general and targeted purposes and makes other adjustments to agency budgets and position authority in the 2023-25 biennium. The measure also includes one adjustment to the 2021-23 budget for the Department of Human Services.

For the 2023-25 biennium, the measure increases General Fund appropriations by $1,072.2 million, decreases Lottery Funds expenditure limitation by $13.6 million, increases Other Funds expenditure limitation by $1,813.2 million, increases Federal Funds expenditure limitation by $514.6 million, and establishes 144 positions (127.45 FTE). Major adjustments in the measure include:

- $791.7 million General Fund appropriated to the Emergency Board for general purposes ($50 million) and special purposes ($741.7 million)
- $108.7 million General Fund and $15.1 million Lottery Funds for capital projects
- $99.7 million General Fund, not including appropriations to the Emergency Board, for investments that address climate initiatives ($33.9 million), wildfire ($22 million), housing ($21 million), behavioral health ($17.9 million), and drought-related issues ($4.9 million)
- $84.1 million General Fund and $13.1 Lottery Funds for debt service related to the issuance of new bonds
- $20.9 million General Fund in temporary extended support provided through the Department of Human Services for individuals pursuing a case by U.S. Citizenship and Immigration Services
- $20 million General Fund for public health modernization, which is in addition to an increase of $30 million General Fund included in the budget bill for the Oregon Health Authority
- $15 million General Fund in the Department of Early Learning and Care for a cost per case increase for the Employment Related Day Care program
- $1,147.3 million Other Funds to expend proceeds from the issuance of bonds

The Subcommittee also approved nine budget notes in the Department of Administrative Services, Higher Education Coordinating Commission, Department of Veterans' Affairs, Department of Human Services (two), Department of Fish and Wildlife, Criminal Justice Commission, Department of Justice, and Public Defense Services Commission. The amendment recommended by the Subcommittee includes the legal citations necessary to effectuate the omnibus budget adjustments, which are described in the narrative below.

Emergency Board

PRELIMINARY

The Emergency Board allocates General Fund from the Emergency Fund and provides Lottery Funds, Other Funds, and Federal Funds expenditure limitation to state agencies for unanticipated expenditures when the Legislature is not in session. The Subcommittee recommends a $50 million General Fund appropriation to the Emergency Board for general purposes.

SB 5506 also establishes 15 special purposes appropriations to the Emergency Board totaling $741.7 million. Agencies must submit requests to the Emergency Board for the funds to be allocated for the authorized purposes. The General Fund special purposes appropriations include:

- $330 million for state employee compensation plan changes
- $120 million for state employee recruitment and retention
- $75 million for allocation to state agencies for compensation changes driven by collective bargaining for workers who are not state employees
- $50 million for allocation to the Oregon Business Development Department for the Oregon CHIPS Fund
- $50 million for changes in Department of Human Services and Oregon Health Authority caseload levels
- $39 million for long-term rental assistance
- $35 million for natural disaster prevention, preparedness, response, and recovery
- $8.9 million for allocation to the Department of Education for providing stipends to licensed educators and classified school employees working in special education during the 2024-25 school year
- $8 million for allocation to the Department of Early Learning and Care for expanding access to the Employment Related Day Care program
- $7.6 million for allocation to the Department of State Police for issues related to firearm background checks
- $6.2 million for expenses related to public defense
- $5 million for transferring the Public Defense Services Commission to the executive branch
- $5 million for the unrepresented defendant/persons crisis
- $1 million for allocation to the Department of Justice for expenses of district attorneys for victim assistance, investigation, temporary staffing, and other one-time, non-routine prosecution expenses related to nonunanimous jury convictions
- $1 million for nonunanimous jury convictions

PRELIMINARY

Adjustments to 2023-25 Agency Budgets

STATEWIDE ADJUSTMENTS

Statewide adjustments impact agency budgets based on changes to the cost of debt service on existing outstanding bonds, Department of Administrative Services rates and service charges, Attorney General rates, and costs for supporting the Government Ethics Commission and Public Records Advocate. Overall, statewide adjustments result in decreases of $46.3 million General Fund, $5.3 million Lottery Funds, $31.7 million Other Funds, and $8.9 million Federal Funds. Section 318 of the measure identifies these changes for each agency and the amounts are included in the summary table at the beginning of this report.

ADMINISTRATION

Department of Administrative Services - American Rescue Plan Act

As part of HB Bill 5006 (2021), $240 million in federal American Rescue Plan Act (ARPA) funds were approved for the Department of Administrative Services (DAS) to distribute in each Senate and House district in the amounts of $4 million per Senate district and $2 million per House district, for member-identified projects. After session, a subset of the projects required adjustments to the project or descriptions. The Subcommittee approved the following revisions to the 2021 session member ARPA projects:

District	Member	**OLD** Recipient **NEW** Recipient	**OLD** Project Description **NEW** Project Description	**OLD** Amount **NEW** Amount
S-26	Bonham	Port of Hood River	E. Anchor Way/N. 1st St. Industrial Streets and Transit Center	500,000
		Port of Hood River	**Traffic Improvements to support light industrial property on the Hood River waterfront**	500,000
H-44	Nelson	Neigborhood Housse	Co-Located Early Childhood Classroom Space at N. Marland Affordable Housing Development	500,000
		Neigborhood Housse	**SW Barbur Free Food Market and Senior Center**	500,000
H-46	Pham	ROSE Community Development Corporation	East Portland Community Placemaking Projects	75,000
		ROSE Community Development Corporation & Portland Bureau of Transportation	East Portland Community Placemaking Projects	75,000
H-49	Hudson	Oregon Food Bank	Troutdale Terrace Food Assistance	6,000
		Oregon Food Bank	Troutdale Terrace Food Assistance	**0**
H-49	Hudson	East County Food Pantry	East County Food Pantry	10,000
		East County Food Pantry	East County Food Pantry	**16,000**
H-53	Levy	REACH & Redmond Early Learning Center	REACH & Redmond Early Learning Center	200,000
		NeighborImpact	**Expand Childcare and Preschool in Deschutes County**	200,000

PRELIMINARY

Department of Administrative Services

The Subcommittee approved modifying the scope of the $5 million General Fund grant to the Grande Ronde Hospital Foundation authorized in HB 5202 (2022) from the purchase of hospital equipment to capacity building health initiatives that will further develop and expand care in the community and region. In addition, the Subcommittee approved modifying the eligible uses of the $7.9 million General Fund grant for the United We Heal Training Trust's Rebuild Child Care Plan approved in HB 5202 (2022) to include child care provider capital grants of up to $14,000 for in-home providers and up to $70,000 for child care centers; equipment grants of up to $3,000 per provider; an accounting shared services pilot program; training, coaching, and mentorship for new providers; sub-awards for developing new black, indigenous, people of color (BIPOC)-focused child care centers; and administrative and operating costs.

As part of the behavioral health package, the Subcommittee approved $2.9 million General Fund, on a one-time basis, for DAS to reimburse local governments, community mental health programs established under ORS 430.620, and providers for payment of awards, settlements and expenses that are: 1) incurred in civil actions arising out of the provision of services pursuant to ORS 161.365 and 161.370; 2) become payable on or after the effective date of this 2023 Act; and 3) exceed insurance coverage available to the local government, community mental health program, or provider.

An additional part of the behavioral health package is a one-time General Fund appropriation of $100,000 to DAS to collaborate with county governments and community mental health programs established under ORS 430.620 to study barriers that prevent local governments, community mental health programs and providers from obtaining insurance coverage for liability arising out of the provision of services pursuant to ORS 161.365 and 161.370.

BUDGET NOTE

By February 1, 2024, the Department of Administrative Services shall submit a report to the Joint Committee on Ways and Means and an appropriate committee or interim committee of the Legislative Assembly with recommended solutions and a timeline for how to insure against liability arising out of the provision of services pursuant to ORS 161.365 and 161.370 for the purposes of community restoration or to restore fitness to proceed, or other behavioral health services required under a court order. The recommended solutions may include establishing an insurance pool for counties, community mental health programs and providers.

PRELIMINARY

The budget includes a General Fund appropriation of $832,000 to DAS for the payment of legal services incurred as a result of SB 1584 (2022) and billed by the Department of Justice utilizing the 2023-25 Attorney General rate. An appropriation of $4 million General Fund is for payment of court-awarded compensation, reimbursement of reasonable attorney fees, and other costs associated with wrongful conviction claims. SB 1584 (2022) created a procedure for filing a petition for compensation for wrongful conviction and establishes criteria to file a claim against the State of Oregon to receive compensation at a statutorily set rate for every year spent in prison for wrongful conviction.

The Subcommittee approved a one-time General Fund appropriation of $2.4 million for deposit into the Universal Representation Fund, and a corresponding one-time increase of $2.4 million Other Funds expenditure limitation for disbursement from the Fund to Oregon Worker Relief, for legal services through the Universal Representation Program. The Subcommittee approved a separate one-time General Fund appropriation of $4.3 million for deposit into the Universal Representation Fund, and a corresponding one-time increase of $4.3 million Other Funds for disbursement from the Fund to Oregon Worker Relief, for services through the Universal Representation Program.

The measure includes an increase of $167,008 General Fund to support a permanent full-time Operations and Policy Analyst 2 position (0.75 FTE) in the DAS Chief Financial Office for grant administration due to the cumulative impact of legislation appropriating funds to the Department to distribute as grants to other entities. The Subcommittee also approved a one-time General Fund appropriation of $300,000 to DAS Enterprise Asset Management to contract for an independent audit of land purchases by the Oregon Liquor and Cannabis Commission from fiscal years 2019 through 2023.

Also included is a $537,447 increase in Other Funds expenditure limitation and authorization for three Payroll Analyst positions (3.00 FTE) for DAS Enterprise Goods and Services to provide Shared Financial Services with staffing resources to address increasing workload from new client agencies.

To provide temporary financial assistance to agricultural workers who lose work or wages because of extreme heat or smoke, a one-time $1 million General Fund appropriation is included for the Oregon Worker Relief Climate Change Fund. Oregon Worker Relief is required to report quarterly to DAS on the expenditure of funds.

In addition, a $250,000 General Fund appropriation is approved on a one-time basis for Home Share Oregon to provide grants to individuals participating in the home-sharing program to expand access to affordable housing.

The measure includes a one-time $1 million General Fund appropriation for DAS to distribute to the Willamette Career Academy to fund regional career and technical education programs provided by the Academy. The Subcommittee also approved an increase in Federal Funds expenditure limitation of $156.8 million for the purpose of transferring available American Rescue Plan Act (ARPA) Capital Projects Funds to the Oregon Business Development Department for broadband infrastructure programs.

An increase of $508,034 Other Funds is included for debt service costs associated with the repayment of General Obligation bond proceeds approved in HB 5005 (2023) that will be issued before the end of the biennium to support DAS projects; an additional increase of $50,000 Other Funds is included for the cost of issuance of the bonds. The Subcommittee also approved $1.4 million in additional Lottery Funds debt service for repayment of lottery bonds that will be issued before the end of the biennium.

PRELIMINARY

SB 5506 also includes various one-time increases to DAS's budget for capital projects and other specific purposes. The information below summarizes each funding increase:

Water and drought package - the Subcommittee approved the following one-time General Fund appropriations to DAS as part of a statewide series of investments related to water and drought:

- $1.2 million for the Mid-Columbia Water Commission to implement the Morrow and Umatilla Drought Relief Aquifer Recharge and Aquifer Storage and Recovery Project.
- $2 million for the Oregon Farmers Market Association to support local food system resilience through increased producer and community access, and mitigation of impacts such as closures due to drought.
- $500,000 for the Oregon Farmers Market Association to increase grants to non-profit farmers markets to cover costs associated with acceptance of Supplemental Nutrition Assistance Program benefits.
- $2.65 million for the Oregon Community Food System Network for grants for small-scale farms and ranches.

- $1.6 million for the Oregon Association of Water Utilities (OAWU) to build the Water System Training Center.
- $1.5 million for the Oregon Community Food System Network to develop food hubs and regional food system infrastructure.
- $1.5 million for the High Desert Partnership for infrastructures to deliver and spread water in Harney County.

Rural package - the Subcommittee approved the following one-time General Fund appropriations to DAS as part of statewide investments in rural infrastructure:

- $2.25 million for Baker County for infrastructure improvement projects (water, sewer, road, broadband).
- $1.9 million for the City of Philomath for the Philomath Frolic Rodeo (Skirvin Park) stands replacement and lighting upgrade.
- $2 million for Polk County for the Polk County Mental Health Treatment/Crisis Center.
- $1.5 million for the City of La Pine for the La Pine Incubator/Spec Building Project.
- $1.5 million for the City of Depoe Bay for the Depoe Bay docks and pilings restoration project.

Capital projects - the Subcommittee approved additional one-time General Fund appropriations for the following capital projects:

- $1.85 million for the City of Salem for the renovations of ARCHES and Wallace Early Learning Center sheltering service.
- $2.2 million for La Clinica for La Clinica Acute Care Clinic Expansion.
- $1 million for the Vietnam War Memorial Fund for the Vietnam War Memorial on the Oregon State Capitol Grounds.
- $2 million for the Oregon Center for Creative Learning for expansion of the Center.
- $2 million for City of Springfield for the reconstruction of Mill Street.
- $2 million for Klamath County for construction of the Klamath Crimson Rose facility
- $1.5 million for the Gresham-Barlow School District for School Based Health Center.
- $1 million for the Children's Cancer Therapy Development Institute for research expansion and equipment.
- $1.15 million for the Native American Youth and Family Center (NAYA) for campus improvements and building remodel.
- $143,000 for the Row River Fire Response for emergency communication equipment.
- $850,000 for the Boring, Oregon Foundation to purchase property for the community center to the Boring area of Clackamas County.
- $800,000 for the Wildflower Preschool & Child Care LLC for a new child care facility in Myrtle Creek, serving South Douglas County.
- $450,000 for the East Salem Community Center for the El Campo Community Soccer Field.
- $375,000 for the City of Milwaukie for the Johnson Creek Solar Project.
- $225,000 for the City of Sheridan for homeless community shelters.
- $100,000 for the Boys & Girls Club of Western Treasure Valley for revitalizing and enhancing the safety of the clubhouse.
- $1.2 million for the Kellogg Rural Fire District for the construction of the Main Fire Station.
- $800,000 for the North Douglas County Fire & EMS to purchase property and to build student and volunteer housing for fire station.
- $175,000 for the East Salem Community Center for HVAC replacement.
- $50,000 for The Dalles Civic Auditorium for sound and lighting for theatre.
- $250,000 for Every Child Linn Benton (ECLB) to support ECLB programs to mobilize community to uplift children and families impacted by foster care.
- $1.25 million for the Community Action Program of East Central Oregon (CAPECO) to build a food bank center.

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- $1.15 million for FOOD for Lane County to purchase land for Food Farm.
- $1 million for the Marion Polk Food Share for mobile pantries.
- $3 million for the Oregon Food Bank for warehouse expansion and renovation at multiple locations.
- $800,000 for ACCESS, Inc. of Medford for food bank warehouse expansion.
- $500,000 for Community Connection of Northeast Oregon for food bank equipment.
- $570,000 for Clatsop Community Action for food bank warehouse renovations and equipment upgrade.
- $520,000 for the Columbia Pacific Food Bank for equipment upgrade.
- $980,000 for Feed'em Freedom Foundation for campus expansion.
- $630,000 for Feeding Umpqua for warehouse renovation and truck purchase.
- $580,000 for Klamath Lake County Food Bank for warehouse renovation and paving.
- $780,000 for Linn-Benton Food Share for delivery vehicles and equipment upgrade.
- $790,000 for NeighborImpact for food bank equipment and operations funding.
- $600,000 for the Oregon Coast Community Action for a second warehouse to serve Curry County.
- $580,000 for the Yamhill Community Action Partnership for warehouse renovations and delivery vehicle.
- $530,000 for Food Share Lincoln County to purchase land and building of new warehouse for pantry.
- $690,000 for the Ella Curran Community Food Bank for community food bank expansion.
- $5,000 for the South Douglas Food Bank for HVAC Upgrade.
- $2 million for the City of Happy Valley for the Happy Valley Library Expansion.
- $5 million for Oregon Metro Transit-Oriented Development Program for the 82nd Avenue Property Acquisition Fund to secure land to build affordable housing and commercial spaces in preparation for future development.
- $137,000 for distribution to King City for the King City Park path repair and resurfacing project.

Lottery revenue bond projects - the Subcommittee approved an Other Funds expenditure limitation increase of $64.8 million to facilitate the pass-through of lottery fund proceeds, including the cost of issuance, for the following purposes:

- $7.4 million for the Willamette Falls Locks Authority for the Willamette Falls Locks and Canal Restoration.
- $3 million for the City of Redmond for the Redmond Public Safety Center.
- $2.8 million for the Serendipity Center, Inc. Therapeutic School for Portland campus expansion.
- $5.1 million for the Lane County for the Behavioral Health Stabilization Center.
- $5 million for the Homes For Good Housing Agency for the Naval Reserve Affordable Housing and Early Learning Center project in Eugene, Oregon.
- $4.1 million for the City of Oregon City for the Main Street Connective Corridor Project Phase II: 10th Street to 15th Street.
- $4.1 million for Jefferson County for the Central Oregon Community College Early Childhood Education and Health Careers Center.
- $4.1 million for the Latino Network for the La Plaza Esperanza - Service Hub for Portland and Gresham residents.
- $4.1 million for the Family Justice Center of Washington County for the Family Peace Center of Washington County.
- $5.1 million for the Washington County for the Center for Addictions Triage and Treatment (CATT).
- $5.1 million for the Port of Portland for seismic strengthening of the soil under Marine Terminal 2 to accomodate construction of the Building Innovation Hub.

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- $5.1 million for Benton County for the Benton County Emergency Operations Center.
- $5.1 million for the City of Redmond for infrastructure improvements to support construction of the Northpoint affordable housing project in Redmond.
- $5.1 million for the Eugene Civic Alliance for the Civic Park project.

The measure includes a one-time $3.75 million General Fund appropriation for DAS to make grants to the Portland Opportunities Industrialization Center (POIC) for the following two purposes:

- $750,000 General Fund to increase the capacity of the Healing Hurt People program to reduce community violence.
- $3 million General Fund for POIC to make grants to other nonprofit organizations for community violence prevention and intervention efforts. POIC may not provide these services itself but instead must conduct an open process for other nonprofits to apply for grants. The funding is also approved with the understanding POIC will report annually to DAS on the use of the grant funds and the impact of the service provided.

The Subcommittee also approved one-time General Fund appropriations to DAS to distribute according to the following purposes:

- $250,000 for Cherriots (Salem Area Mass Transit District) to collaborate with the Department of Transportation, Department of Environmental Quality, and community members, economists, and business leaders in Salem to study the feasibility of developing a rail streetcar system in the City of Salem.
- $2 million for Pueblo Unido PDX to facilitate the creation of language proficiency evaluations for interpreters of Indigenous languages spoken in present-day Mexico and Central and South America.
- $500,000 for Oregon Worker Relief for payments to individuals who provide interpretation services of languages that are the national languages of small countries from which local populations have emigrated, languages spoken by small ethnic minority groups or languages spoken by Indigenous groups.

Public Employees Retirement System

The Subcommittee approved a Lottery Funds expenditure limitation increase of $7.3 million for the allocation of net sports betting revenue dedicated to the Employer Incentive Fund (EIF) to reconcile to the May 2023 Department of Administrative Services - Office of Economic Analysis revenue forecast. With this adjustment, the Public Employees Retirement System's Lottery Funds total is $28.5 million, which is sufficient for another EIF application period during the 2023-25 biennium.

PRELIMINARY

Department of Revenue

The Subcommittee approved a one-time increase of $14 million Other Funds for the Department of Revenue (DOR) to spend Article XI-Q bond proceeds for Phase 2 of the Electronic Valuation Information System (ELVIS) project. The ELVIS project replaces a 20-plus year-old system for the Property Tax Division's assessment and valuation programs. Phase 1, completed in 2021-23, addressed DOR's central assessment work for communications, transportation, and utility company properties. Phase 2 is directed at the appraisal of large industrial properties with over $1 million of machinery and equipment which DOR is required to appraise. Related to the ELVIS project, the Subcommittee also approved increases of $265,000 Other Funds for the cost of issuance for the Article XI-Q bonds, approximately $2.4 million General Fund for 2023-25 debt service on those bonds, and $100,000 General Fund for system training.

An increase of $1.2 million General Fund, $81,129 Other Funds, and eight permanent positions (5.66 FTE) are also included for implementing HB 3235 (2023), which establishes a new refundable $1,000 tax credit for personal income tax returns for filers with a dependent under the age of six years old. The positions approved are one Operations and Policy Analyst 2 for outreach and education, four Public Service Representative 3 positions to respond to taxpayer questions and inquiries, one Revenue Supervisor 2 to maintain supervisor to staff ratios, and two Administrative Specialists to validate credit compliance on tax returns. Funding is also available for changes to the agency's information systems to implement the tax credit.

Secretary of State

The Subcommittee approved a $538,735 Other Funds expenditure limitation increase and the establishment of two permanent full-time positions (2.00 FTE) to support the operations of the Corporation Division. An Operations and Policy Analyst 4 position is established to ensure the Division's forms are available online. Currently, over 20 forms are frequently used by customers that are not available online. An Operations and Policy Analyst 3 position is established to use data from critical functions, such as business registrations and Uniform Commercial Code filings, to make recommendations designed to enhance the Division's activity forecasting, use of resources, and better manage risk.

Increases totaling $73,319 General Fund and $174,962 Other Funds expenditure limitation are included to accommodate changes to the compensation plans for management positions. While most of the Executive Branch had adopted these comprehensive changes to the classifications of management positions earlier in the biennium, the Secretary of State did not adopt these changes until late 2022 and therefore the cost of these compensation plan changes was not included in the agency's requested budget. The changes affect nine positions in the Administrative Services, Elections, and Archives Divisions.

The budget also includes an increase of $325,474 General Fund to continue a full-time limited duration Program Analyst 3 position (1.00 FTE) responsible for staffing the Translation Advisory Council created in HB 3021 (2021). The position will continue and expand upon this work in the 2023-25 biennium.

CONSUMER AND BUSINESS SERVICES

Department of Consumer and Business Services

A one-time General Fund appropriation of $6.3 million was approved to reauthorize unspent funding for the Department of Consumer and Business Services Fire Hardening Grant Program formed as part of the Wildfire Recovery Initiative adopted in the 2021 session. The Fire Hardening Grant Program incentivizes residential and commercial fire hardening for rebuilding and repairing dwellings and other structures that were destroyed or damaged in the 2020 wildfires. The reauthorized grant funds will be made available to 2021 wildfire survivors in addition to the 2020 survivors. Of the $6.3 million, $300,000 is available to counties for program administration.

ECONOMIC AND COMMUNITY DEVELOPMENT

Bureau of Labor and Industries

PRELIMINARY

The measure includes several changes to the Bureau of Labor and Industries budget for position increases and technical adjustments. An increase of $553,535 Other Funds supports the hiring of a permanent full-time Administrative Specialist 2 (0.88 FTE) and two permanent full-time Compliance Specialist 3 positions (1.76 FTE) to expand wage claim investigation capacity in the Wage and Hour Division.

An ongoing General Fund appropriation of $215,670 was approved to make permanent the Eastern Oregon apprenticeship support position in the Apprenticeship and Training Division. The measure also includes $37,407 General Fund for services and supplies in the Commissioner's Office and reestablishes an Administrative Specialist 1 position (1.00 FTE) for the Department of Transportation's Heavy Highway Project. Additionally, the Subcommittee approved the transfer of approximately $5.1 million Other Funds from the Wage Security Fund to the agency's primary budget structure for Other Funds expenditure limitation to account for where the funds will be expended.

Department of Veterans' Affairs

The Subcommittee approved one-time Lottery Funds expenditure limitation of $220,000, available from the Veterans' Services Fund, for the Department of Veterans' Affairs to study and make recommendations for policy proposals on the tax treatment of military pensions.

BUDGET NOTE

The Oregon Department of Veterans' Affairs shall provide a report detailing its study of the tax treatment of military pensions and recommendations for related policy proposals. The report shall be submitted to the Emergency Board and interim committees of the Legislature related to veterans by September 2024.

Housing and Community Services Department

General Fund in the amount of $5 million is included to pair with Low Income Fast Track (LIFT) bond proceeds to incentivize homeownership development in rural areas and foster greater density in urban areas. The historical average subsidy for LIFT homes for purchase has been $70,000 per home. This investment will be able to subsidize approximately 71 new affordable homes that are financed with LIFT Article XI-Q bond proceeds.

Other Funds expenditure limitation is increased by $50 million related to lottery bonds authorized for issuance to preserve an estimated 1,075 units of existing affordable housing. This can include publicly supported affordable housing, properties with federal project-based rental assistance contracts, rent subsidies, manufactured dwelling parks, and properties undergoing recapitalization. Other Funds expenditure limitation was increased by $525,793 for cost of issuance associated with these bonds, and Lottery Funds debt service limitation was increased by $2.5 million as a result of this investment.

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The agency's General Fund appropriation for debt service was increased by $26.5 million to reflect the issuance of $600 million in general obligation bonds authorized for issuance to finance the creation of affordable housing, and by $4.3 million for cost of issuance. Of the $600 million in bonds, $440 million is associated with the LIFT Housing Program, issued pursuant to Article XI-Q of the Constitution, with $350 million intended for an estimated 2,953 affordable rental housing units, and $90 million is set aside for projects to finance home ownership, estimated to fund 383 homes. General Obligation bonds of $160 million will also finance the construction of an estimated 1,067 units of permanent supportive housing (PSH). Once occupied, each PSH unit requires an ongoing operating subsidy of $20,000 for wrap around services to households, and $20,000 for rental assistance, per biennium. Other Funds expenditure limitation was further increased by $29,000 attributable to debt service adjustments on outstanding bonds.

General Fund in the amount of $216,349 is appropriated to support a permanent Policy Analyst 3 position (1.00 FTE) to accommodate workload implications relating to HB 2071, which has the effect of expanding the Oregon Affordable Housing Tax Credit to lenders of limited equity homeownership cooperatives.

In addition to the adjustments to HCSD's budget, a $39 million General Fund special purpose appropriation is made to the Emergency Board for allocation to the HCSD to pay longer-term rental assistance for people rehoused after homelessness. This amount would expand rehousing efforts from the 600 households included in HB 5019 and SB 5511, to an additional estimated 700 households statewide, with 25% of the funds set aside for distribution by culturally responsive organizations. HCSD must report to the Emergency Board on details of a framework for longer term rental assistance associated with these initiatives, which includes the following information in each continuum of care: the estimated number of households served; the average amount of rental assistance assumed and the length of time such assistance will be provided; eligibility criteria and subsequent income verification measures undertaken by the service providers administering rental assistance; and associated services and plans to leverage other federal or state benefits with the goal of reducing the amount of or need for longer-term rental assistance services. The department will also provide information on accountability measures for its service delivery partners. Long term rental assistance is not assumed to be part of the calculation for ongoing service needs for the 2025-27 biennium.

Oregon Budget Development Department

Increased expenditure limitation of $50 million Other Funds was approved for OBDD for the expenditure of net lottery revenue bond proceeds deposited in the Child Care Infrastructure Fund established in HB 3005 (2023). The monies in the fund are to be used by the Department to provide loans and grants for allowable costs expended for early child care infrastructure activities. For the administration of the Child care Infrastructure Fund, an increase in Lottery Funds expenditure limitation of $534,259 and the establishment of three positions (2.13 FTE) was approved. The total funding includes position costs of $430,159 and program related services and supplies expenditures of $104,100, including $25,000 for attorney general costs for contract reviews.

Adjustments to the agency's nonlimited Other Funds expenditures were approved for net lottery revenue bond proceeds of $30 million to be deposited in the Special Public Works Fund from authorized bond issuance in the upcoming 2023-25 biennium. The Special Public Works Fund provides loan and grant funding to eligible municipalities for planning, design, and construction of essential public infrastructure including utilities and facilities essential to industrial growth, commercial enterprise, and job creation.

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The Subcommittee approved an increase of $10 million Other Funds for the Infrastructure Division to allow the department to provide grants for levee projects from the net proceeds of lottery revenue bonds authorized to be issued and deposited in the fund during the upcoming biennium.

Approved increases in Other Funds expenditure limitation totaling $43.3 million were made for the distribution of grants funded by the issuance of lottery revenue bonds for economic development capital projects as follows:

- $5 million - Umatilla Electrical Cooperative Association Industrial Site Utility Expansion
- $4.5 million - City of Phoenix Industrial Improvements, South Valley Employment Center
- $5 million - City of Aumsville Wastewater System Improvements
- $5 million - City of Molalla New Wastewater Treatment Plant
- $3.8 million - City of Newport Wastewater Treatment & Conveyance System Improvements

- $20 million - Port of Coos Bay channel modification

Lottery Funds expenditure limitation is increased by $4 million for the payment of debt service related to lottery bonds anticipated to be issued in the 2023-25 biennium for capitalization of the Special Public Works Fund and the Child Care Infrastructure Fund. An Other Funds expenditure limitation of $1.1 million was established for OBDD for the payment of debt service costs from the proceeds of bond reserves, interest earnings, and bond refinancing activities on bonds issued in prior biennia. An increase in Other Funds expenditure limitation of $1.6 million was also approved for the payment of costs associated with the issuance of lottery revenue bonds associated with specific infrastructure projects, Child Care Infrastructure Fund capitalization, Special Public Works Fund capitalization, and grant funding from the Cultural Resources Economic Fund.

Increased Other Funds expenditure limitation of $3 million was approved from the Cultural Resources Economic Fund for OBDD to distribute a grant to the Native Arts and Cultural Foundation for renovations to the Center for Native Arts and Cultures.

The Subcommittee approved multiple General Fund appropriations to OBDD for the distribution of grants to cultural venues in specified amounts. The grant funding is provided on a one-time basis to offset financial losses suffered by these cultural venues due to the negative impact of the COVID-19 pandemic. Individual grant funding and recipient venues are:

- $269,623 - Aladdin Theater
- $107,925 - Alberta Rose Theater
- $49,892 - Alberta Street Pub
- $28,690 - Artichoke Music
- $136,133 - Ashland Armory
- $44,811 - Atlantis Lounge
- $14,051 - Barnstormers Theatre
- $20,431 - The Belfry
- $24,934 - BodyVox
- $65,317 - Bossanova Ballroom
- $67,151 - Britt Festival Pavilion
- $33,418 - Cascades Theatre Company
- $14,051 - Coaster Theatre Playhouse
- $13,348 - CoHo Productions
- $23,981 - Cottage Theatre
- $112,128 - Craterian Performances Company
- $285,580 - Crystal Ballroom
- $107,511 - Cuthbert Amphitheater
- $103,672 - Dante’s
- $20,127 - Domino Room
- $145,877 - Doug Fir Lounge

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- $28,102 - Egyptian Theatre
- $30,507 - The Elgin Opera House
- $109,368 - Elsinore Theatre (Historic)
- $128,301 - 45 East, LLC
- $17,089 - Gallery Theater
- $57,730 - The Goodfoot
- $171,267 - Hawthorne Theatre
- $13,386 - Headwaters Theatre/Water in the Desert
- $30,380 - Historic Rogue Theatre
- $111,267 - Holocene
- $4,310 - HQ LaGrande
- $203,166 - Hult Center for the Performing Arts
- $39,748 - Imago Theatre
- $34,785 - Jack London Revue
- $11,393 - Jazz Station/Willamette Jazz Society
- $7,595 - KALA
- $19,747 - Kelly's Olympian
- $33,057 - Kickstand Comedy (formerly Brody Theater)
- $45,570 - Lakewood Center for the Arts
- $30,836 - Laurelthirst Public House
- $33,627 - Liberty Theater
- $17,089 - Lincoln City Cultural Center
- $45,665 - Little Theatre on the Bay/ Liberty Theatre (North Bend)
- $51,266 - Majestic Theatre
- $115,463 - McDonald Theatre
- $31,899 - Midtown Ballroom
- $13,948 - Milagro Theatre
- $159,522 - Mississippi Studios
- $13,606 - New Expressive Works
- $60,001 - Newport Performing Arts Center (2 stages)
- $43,671 - Northwest Children's Theater
- $9,494 - OK Theater
- $47,469 - Old Church Concert Hall
- $28,102 - Oregon Contemporary Theatre
- $14,290 - Pentacle Theatre
- $101,845 - Portland Institute for Contemporary Art

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- $230,634 - Pickathon
- $99,654 - Polaris Hall
- $46,265 - Portland Playhouse
- $235,604 - Revolution Hall
- $263,706 - Roseland
- $130,873 - Ross Ragland Theater
- $3,798 - Sawdust Theatre
- $34,204 - Shaking the Tree Theatre
- $200,094 - Shedd Institute for the Arts
- $22,405 - The Siren Theater
- $97,516 - Stage 722
- $81,646 - Star Theater
- $14,051 - Theatre in the Grove
- $186,694 - Tower Theatre (Bend)
- $33,862 - Vault Theater (Bag and Baggage)
- $27,397 - Volcanic Theatre
- $63,175 - White Eagle
- $20,127 - Whiteside Theatre
- $32,564 - Wildish Community Theater
- $147,309 - Wonder Ballroom
- $41,393 - WOW Hall/Community Center for the Performing Arts

A one-time General Fund appropriation of $1 million to OBDD is included for a grant to Literary Arts, Inc. to fund a portion of a $12 million renovation of the organization's newly purchased 14,000 square foot headquarters at 716 S.E. Grand in Portland.

A total of $15.1 million Lottery Funds was provided to OBDD on a one-time basis for local governments as grants for various infrastructure projects supporting economic development. The individual projects and funding include: City of Estacada New Wastewater Facility project, $2.4 million; Port of Morrow, South Morrow County Water and Transportation Infrastructure Development, $2.5 million; Harney County Industrial Improvements: B Street Extension, $2.25 million; City of Waldport Industrial Park Sewer expansion, $2.2 million; Wheeler County Industrial Development, $2.4 million; City of Lowell Water Treatment Plant Upgrades, $306,420; Illinois Valley Fire District Extension of Water & Sewer Lines, $984,500; City of Port Orford Water Recycling project, $750,000; and Tillamook County Shilo Levee Rehabilitation, $1.3 million.

In anticipation of the issuance of general obligation bonds for the seismic rehabilitation program at OBDD, expenditure limitation of $150 million Other Funds was included for program grants: $100 million for public school buildings and $50 million for emergency services facilities. An increase in expenditure limitation of $1.5 million was approved for the payment of costs associated with the issuance of the bonds. In addition, the Subcommittee approved an

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increase in the General Fund appropriation to OBDD in the amount of $12.6 million for the payment of debt service obligations related to the issuance of bonds for the seismic rehabilitation program.

The measure also includes several technical adjustments to OBDD's budget. First, expenditure limitation of $287,800 Other Funds which was established in error for the transfer of American Rescue Plan Act State Fiscal Recovery Funds is reduced. This is offset by an increase in the agency's general Other Funds appropriation in the same amount.

Other Funds expenditure limitation of $166,476 and authority for three positions (0.88 FTE) are transferred from the Business, Innovation, and Trade Division to the Operations Division where the positions were intended to be budgeted. The offsetting adjustments net to zero agencywide.

A technical adjustment is included to resolve statutory expenditure limitation conflicts between Other Funds expenditure limitation from the University Innovation Research Fund that arose between SB 4 (2023) and SB 5524 (2023), the agency's budget bill, with no net change in overall expenditure limitation from the fund. The expenditure limitation from the fund provided in SB 4 is reduced by $10 million and the expenditure limitation associated with the fund in SB 5524 is increased by $10 million.

The measure includes another technical adjustment to resolve conflicts between Lottery Funds expenditure limitation supporting Small Business Development Centers that arose between HB 3410 (2023) and SB 5524 (2023) with no net change in overall expenditure limitation or program support. The expenditure limitation from the fund provided in HB 3410 is reduced by $3 million and the expenditure limitation supporting Small Business Development Centers in SB 5524 is increased by $3 million.

An adjustment is made to correct an error in OBDD's primary budget bill, SB 5524. This change reduces expenditure limitations from the Broadband Fund as provided in section 7 of the agency's budget bill related to American Rescue Plan Act (ARPA) Capital Projects Funds and includes language that appropriately provides expenditure limitation for only the portions in the Broadband Fund that are from ARPA Capital Projects revenue, as multiple sources of revenue are comingled in the fund. The revised language also updates the amount of expenditure limitation to reflect the total amount of ARPA Capital Projects Funds anticipated to be transferred by the Department of Administrative Services in the upcoming biennium, as the funding that was anticipated to be transferred in the prior biennium was not transferred due to the statutorily defined uses of funds deposited in the Broadband Fund being in conflict with federal guidance on the expenditure of the ARPA Capital Projects monies. These conflicts are anticipated to be resolved with the adoption of HB 3201 (2023) which contains provisions aligning the stated uses of the fund with federal guidance.

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Oregon Liquor and Cannabis Commission

Two positions (1.76 FTE) and $496,133 Other Funds expenditure limitation are added to the Oregon Liquor and Cannabis Commission (OLCC) budget to improve information technology security and data privacy. An Information Specialist 8 will monitor and remediate threats to OLCC systems, networks and devices, and a Principle Executive Manager D position will develop systems, policies and procedures to improve security, as well as coordinate with state and licensee stakeholders who want access to data.

Other Funds expenditure limitation in the amount of $16.5 million is included for bonds reauthorized for the OLCC's information technology systems for the warehouse management system, and licensing and enforcement systems. The total approved project cost is $27 million, and bonds for this purpose were

approved in the 2021-23 biennium but the entire approved amount was not issued. The $16.5 million represents the balance of project costs remaining. Cost of issuance on this amount, as well as bonds reauthorized for the liquor warehouse and conveyer system, is $977,217, and associated debt service for the biennium is $9.5 million. These bonds are supported by revenue from liquor sales.

EDUCATION

Department of Early Learning and Care

To establish the Imagination Library of Oregon program for providing a free book each month to eligible Oregon children from birth to age five, the Subcommittee approved a General Fund appropriation of $1.7 million to the Department of Early Learning and Care (DELC). The Department will contract with an Oregon-based non-profit organization to manage the program.

For DELC to provide technical assistance to child care providers seeking to access the Child Care Infrastructure Fund (CCIF), the Subcommittee approved $186,943 General Fund, $216,168 Federal Funds expenditure limitation, and two positions (1.75 FTE) to design, coordinate and implement the CCIF technical assistance program, focused on ensuring that child care providers – particularly those who historically have not had access to funding – can access and navigate the CCIF administered by the Oregon Business Development Department. For grants to nonprofit entities that have experience in providing technical assistance to child care providers, the Subcommittee approved an appropriation of $5 million General Fund to the Department. The grant program is intended to support child care business owners as they navigate local county/city zoning requirements related to child care, and to provide resources specifically to ensure that the nine federally recognized Tribes within Oregon's borders can navigate the system with their sovereignty in mind.

The Employment Related Day Care program provides consistent, quality child care to eligible low-income families while they are working or attending school. To improve the cost per case rate paid to child care providers in this program, the Subcommittee approved $15 million General Fund.

The Subcommittee approved $401,243 General Fund and $1.6 million Federal Funds expenditure limitation to create two new Investigations Specialist positions (1.84 FTE) to improve agency response to complaints; convert three limited duration Compliance Specialist 2 positions (3.00 FTE) to permanent positions; convert one limited duration Program Analyst 4 position (1.00 FTE) to permanent in the Baby Promise program; and convert one limited-duration Program Analyst 4 position (1.00 FTE) to permanent in the Spark quality recognition and improvement program.

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Department of Education

The Subcommittee approved $559,094 Other Funds expenditure limitation and the establishment of one Business Analyst (ISS7) position (0.96 FTE) and one Project Manager 3 position (0.96 FTE) to develop the business case and artifacts required by the Stage Gate process to start a project to replace the State School Fund Information Technology System.

In 2022, the Educator Advancement Council began development of a comprehensive adult professional learning system for educators. To bring the system to scale statewide and support its continued development for and use by educators, the Subcommittee approved $4.8 million Other Funds expenditure limitation and the establishment of 10 permanent positions (10.00 FTE). This amount includes $2 million for procurement of an online learning platform.

Funding for the purchase of the online learning platform is provided on a one-time basis in the 2023-25 biennium; any future costs related to licensing and maintenance of this system are assumed to be ongoing.

The Subcommittee approved an increase in Other Funds expenditure limitation for the High School Graduation and College and Career Readiness Fund of $14.7 million. The source of Other Funds is the Statewide Education Initiatives Account of the Fund for Student Success.

The Department of Education administers a statewide education plan for African American/Black students who are in early childhood through post-secondary education programs. To increase the grants that may be awarded through this plan, the Subcommittee approved an increase in Other Funds expenditure limitation of $5 million on an ongoing basis. The source of Other Funds is the Statewide Education Initiatives Account of the Fund for Student Success.

Oregon schools teach approximately 17,000 migrant students, and nearly 100,000 students who are English language learners. To support school districts in teaching migrant students and English Language Learners and improving their educational success in Oregon schools, the Subcommittee approved $748,833 Other Funds expenditure limitation, $1.5 million Federal Funds expenditure limitation, and the establishment of eight permanent positions (7.68 FTE) for the Department of Education to create a new migrant and multilingual education team. The source of Other Funds is the Statewide Education Initiatives Account of the Fund for Student Success; the source of Federal Funds is federal COVID-19 relief funding from the Elementary and Secondary School Emergency Relief program, available on a one-time basis in the 2023-25 biennium.

The Subcommittee approved $100 million Other Funds expenditure limitation for the Oregon School Capital Improvement Matching program. The proceeds of the sale of Article XI-P general obligation bonds authorized in HB 5005 (2023) will be used for grants to school districts that can match the grant with proceeds of locally issued bonds for the construction and improvement of school district buildings and property.

The Subcommittee approved $15 million Other Funds expenditure limitation for lottery bond proceeds authorized in HB 5030 (2023) for deposit into the Connecting Oregon School Fund (COSF) for expanding internet connectivity in schools and maximizing the use of available federal resources. The agency will use COSF to provide state grants to school districts, education service districts, and public charter schools that are successful in applying for federal E-rate funding from the Universal Service Administrative Company (USAC) for special construction projects. These projects will provide new or improved existing internet connectivity for schools in which the federal E-Rate funding would typically provide between 60-80% of project costs. ODE will provide state grants for up to 10% of project costs which will leverage an additional matching federal contribution, which may enable sufficient funding to pay for the entire cost of the project. State funding will be allocated through a formula that prioritizes schools based on income levels; rural and remote areas of the state; and the current type of internet connectivity and download speeds.

A total of $1.1 million Other Funds expenditure limitation was approved for the cost of issuance of general obligation bonds (HB 5005) and lottery bonds (HB 5030). These include the costs for bonds issued for the Oregon School Capital Improvement Matching program (Article XI-P bonds), projects for the Oregon School for the Deaf (Article XI-Q bonds) and Broadband Connecting Oregon Schools grants (lottery bonds). An Other Funds expenditure limitation of approximately $8 million was established for debt service on bonds sold in prior periods.

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The Subcommittee approved an increase of $42.4 million General Fund and a reduction of $42.4 million Lottery Funds in the State School Fund. This change reflects the final balance of available Lottery Funds usage across the state budget and maintains the total State School Fund budget of $10.2 billion for the 2023-25 biennium.

The East Multnomah Outreach, Prevention, and Intervention program, operated by the City of Gresham, provides culturally responsive outreach, prevention, and intervention programs to prevent youth violence and to empower youth to be successful members of the community. To continue state support for this program, the Subcommittee approved $2 million General Fund on a one-time basis for the 2023-25 biennium.

The Subcommittee approved an increase of $146.3 million Other Funds expenditure limitation for the Student Investment Account in the Fund for Student Success. This increase brings expenditure limitation in this account to 50% of the estimated revenues available for distribution in the Fund for Student Success for 2023-25.

Higher Education Coordinating Commission

The Subcommittee approved a one-time $100,000 General Fund appropriation for the Higher Education Coordinating Commission (HECC) to distribute to the Oregon State University Institute of Natural Resources to convene a statewide water conference to facilitate learning and relationship-building between sectors, identify research needs, and develop a statewide research and learning agenda. An additional one-time General Fund appropriation of $500,000 is included for the University of Oregon Just Future Institute for the following purposes related to equitable water access:

- Conduct research to understand and address water needs of environmental justice communities.
- Provide grants to community-based organizations, tribes, and other entities to build capacity to engage in water related work and projects that help to understand and address water needs of environmental justice communities, including resources for outreach, education, planning, research, and projects.

BUDGET NOTE

The Higher Education Coordinating Commission, in collaboration with the University of Oregon, shall submit a report on the use of funds related to equitable water access to the Joint Committee on Ways and Means and any committee of the Legislature working on water-related issues during the 2025 legislative session.

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The Subcommittee approved a one-time General Fund appropriation of $195,000 for Portland State University to support two years of the development of a Project Rebound Resource Center to support formerly incarcerated students complete their degree post-release. In addition, the Subcommittee approved, on a one-time basis, a $306,000 General Fund appropriation for HECC to distribute to Portland State University, Portland Community College, Chemeketa Community College, Treasure Valley Community College, and Central Oregon Community College to provide bridge funding for delivery of college-in-prison-courses for the 2023-24 academic year.

As part of the wildfire prevention and management package, a $10 million General Fund is approved for deposit into the Oregon Conservation Corps Fund to fund grant supported projects related to the Oregon Conservation Corps Program. The program was established in SB 762 (2021) to reduce the risk of wildfires, assist in the creation of fire-adapted communities, and engage youth and young adults in workforce training. In addition, the Subcommittee approved a corresponding Other Funds expenditure limitation increase of $10 million for expenditures from the Oregon Conservation Corps Fund.

The Subcommittee approved a one-time General Fund appropriation of $135,000 for Oregon State University's Southern Oregon Research Extension Center to partner with growers in affected areas to increase capacity to monitor, trap, and suppress vine mealybug found in Oregon vineyards.

As part of the climate package, the Subcommittee approved a General Fund appropriation of $250,000 for the Oregon Climate Service at Oregon State University to support the State Climatologist position.

HB 2049 (2023) established the Oregon Cybersecurity Center of Excellence. The measure established three Funds to provide resources to the Center: (1) the Oregon Cybersecurity Center of Excellence Operating Fund; (2) the Oregon Cybersecurity Workforce Development Fund; and (3) the Oregon Cybersecurity Grant Program Fund. The measure provided $2.5 million General Fund to be deposited into the Operating Fund for startup costs for the Center; $2.15 General Fund to be deposited into the Workforce Development Fund to support specified education and training programs; and $250,000 General Fund for the Grant Program Fund to provide assessment, monitoring, incident response, and competitive grants to government bodies for cybersecurity-related goods and services. After review of HB 2049 (2023), it was determined that Other Funds expenditure limitations are required to spend out of these three Funds. The Subcommittee approved three Other Funds expenditure limitations totaling $4.9 million for the Higher Education Coordinating Commission to for distribution of monies from these three Funds to the Oregon Cybersecurity Center of Excellence.

The Subcommittee approved increasing Other Funds expenditure limitation by $4.7 million for the costs of issuing bonds authorized in HB 5005 (2023) for public universities, community colleges, and HECC. In addition, the Subcommittee approved $2.1 million General Fund for debt service on the Oregon Institute of Technology Geothermal System emergency renovation project, which has approval for the October 2023 bond sale requiring debt service for the 2023-25 biennium. Capital construction limitation for new public university and community colleges capital projects is provided in HB 5006 (2023) and project descriptions are included in HB 5005 (2023).

Other Funds expenditure limitation of $5 million was approved for the second phase of the Financial Management Information System (FAMIS) project. The second phase will include the replacement of two additional legacy information systems: ETPL (Eligible Training Provider List System), and PCSVets (Private Career Schools and Office of Degree Authorization). The project replaces multiple out-of-date existing systems with one IT platform that consolidates HECC's data to provide students and job seekers with better access to assistance, while improving security and reporting functions. This information systems modernization project is financed with the proceeds from the sale of Article XI-Q Bonds. The project has approval for the May 2024 bond sale requiring debt service for 2023-25; the Subcommittee approved $856,842 General Fund to pay that expense.

PRELIMINARY

The Subcommittee approved a General Fund appropriation of $500,000 for the Oregon Health and Science University School of Public Health to perform a public health study on the effects of current laws and policies on people in the sex trade in the state of Oregon.

The Subcommittee approved the following one-time General Fund appropriations to HECC for distribution to entities supporting youth workforce development and college access:

- $586,500 to grant to REAP, Inc. for REAP's Young Entrepreneurs Program (YEP) to create opportunities for young entrepreneurs in outer east Portland.

- $1.2 million to grant to Self Enhancement, Inc. for establishing an Underserved and Underrepresented Youth Cohort that will build a pipeline of diverse students who are ready to gain employment in the newly expanded semiconductor industry following the students' graduation from high school or a post-secondary institution of education.
- $2 million to grant to Building Blocks 2 Success for the purpose of increasing workforce development in the semiconductor industry, with a focus on enhancing: (1) a Science, Technology, Engineering, and Math (STEM) pipeline program for summer programming; (2) college preparation for individuals who will major in STEM fields at historically Black colleges and universities; (3) participation at STEM-based camps at Oregon State University; (4) wraparound supports for STEM interns; and (5) improving indicators of student success in semiconductor-related academic majors.

HUMAN SERVICES

Commission for the Blind

Oregon Commission for the Blind's information technology (IT) infrastructure update and alignment project was originally approved in the 2019-21 biennium. The goals of the project are to establish a case management system and transfer IT support from a contractor to Department of Administrative Services (DAS) IT services. The measure increases General Fund by $952,421 to implement the second phase of the project, which includes ongoing maintenance and system support and cloud hosting, and to support the cost of DAS IT helpdesk services and state data center costs. The agency will provide a project status update to the Legislative Fiscal Office, including the projected project completion date, prior to the 2025 legislative session.

The budget increases Federal Funds expenditure limitations for the Commission for the Blind by $234,260 to fund the upward reclassification 36 rehabilitation instructor and counselor positions to vocational rehabilitation specialist positions. The Department of Administrative Services Chief Human Resources Office conducted a position analysis of the commission's rehabilitation instructors and vocational rehabilitation counselors and determined the work conducted by these positions was consistent with the vocational rehabilitation specialist classification.

Department of Human Services

The Subcommittee approved a General Fund appropriation of $20.9 million to the Department of Human Services (DHS) to phase out the temporary food and shelter services being provided to 300 individuals pursuing a case by U.S. Citizenship and Immigration Services. The funding includes $10.8 million to cover food and shelter costs for nine months, during which time DHS will work with Multnomah County and community-based organizations to fully transition these individuals out of short-term shelter and into long-term community-based housing and wrap around services. The appropriation includes $9.8 million General Fund for Multnomah County to coordinate services and contract with community-based organizations. Also included is $377,564 for five limited-duration positions (1.90 FTE) in DHS Self-Sufficiency for program administration, including four Public Service Representative 4 positions and one Program Analyst 2 position. The Subcommittee adopted the following related budget note:

BUDGET NOTE

The Department of Human Services is directed to present to the Human Services Subcommittee of the Joint Committee on Ways and Means during the 2024 regular legislative session on (1) the status of efforts to transition the current caseload of 300 individuals (as of June 5, 2023) into

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community-based housing and wrap-around services, (2) the number of similarly-situated individuals who have arrived in Oregon in need of like services, and (3) efforts to connect those individuals with community-based organizations and resources.

The budget includes $6.8 million General Fund and Federal Funds expenditure limitation of $3.4 million for the Department of Human Services to make permanent a 5% occupancy rate enhancement first approved in 2021-23 due to the COVID-19 pandemic, and to reflect a new methodology for calculating the rates paid to behavior rehabilitation service providers. This new methodology will connect provider payment rates to data from the U.S. Bureau of Labor Statistics and the Consumer Price Index to account for inflation. The funding provided is in addition to the $2.9 million General Fund included in the Department of Human Services budget bill (HB 5026). A corresponding rate adjustment is supported for behavior rehabilitation services funded in the Oregon Youth Authority's budget.

BUDGET NOTE

The Department of Human Services is directed to conduct a comprehensive rate and wage study across home and community-based service delivery systems, with a focus on providers of in-home and residential care to individuals receiving services through the Office of Developmental Disabilities Services and the Office of Aging and People with Disabilities and provide a written report on the findings and recommendations to the Joint Committee on Ways and Means or Emergency Board no later than September 2024. The report shall provide an analysis of (1) the findings of the wage and rate study; (2) the different required qualifications to provide services in a particular setting; the different service delivery models and service requirements for the service delivery model; and the levels of acuity among recipients of the services provided; and (3) the costs and benefits of recommendations designed to standardize the compensation of direct care workers across programs and service delivery models.

The Subcommittee also approved a one-time General Fund appropriation of $2.5 million to DHS for assistance to Afghan refugees. SB 5561 (2021 second special session) appropriated $18.2 million General Fund to DHS on a one-time basis for a 12-month package of support for up to 1,200 Afghan individuals and families paroled into the United States through the U.S. State Department's Afghan Placement Assistance Program, including funds for short-term food and shelter, case management services, rental assistance, culturally specific food assistance and interpretation classes. The $2.5 million appropriated by the Subcommittee for 2023-25 represents the anticipated unspent amount from the 2021-23 biennium, which the measure disappropriates.

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An increase of $350,000 General Fund is included for the Intellectual and Developmental Disabilities program to support legal reviews of guardianship pleadings through Disability Rights Oregon. The Subcommittee also approved Other Funds expenditure limitation of $264,000 for DHS debt service payments.

The measure also includes a General Fund appropriation of $3.6 million for implementation of SB 104 (2023) related to agency with choice services for individuals served by the DHS Office of Developmental Disabilities Services. This increase serves as a necessary correction to the fiscal amendment adopted for SB 104 and does not represent additional program funding.

Long Term Care Ombudsman

The Subcommittee approved $300,000 in Other Funds expenditure limitation for the Long Term Care Ombudsman to administer a grant from Asante Hospital Systems to increase access to public guardian services.

Oregon Health Authority

The Subcommittee approved a $20 million General Fund increase in the Oregon Health Authority (OHA) for local community investment in public health modernization. Included are 10 permanent full-time positions (6.66 FTE) to assist in administering the funds. This increase adds to a $30 million General Fund increase in OHA's budget bill (SB 5525) for public health modernization.

The budget includes a General Fund decrease of $98.3 million to recognize savings to the Oregon Health Plan based on greater than anticipated revenue forecasted from the intergovernmental transfer agreement with Oregon Health and Science University. Also included are increases of $241 million Other Funds and $344.4 million Federal Funds to utilize the federal match associated with the additional revenue.

Insurer's tax revenue collected by the Department of Consumer and Business Services exceeded prior forecasts, requiring an Other Funds expenditure limitation increase for OHA of $34.9 million as the funds are transferred to support the Oregon Health Plan, while allowing for a $34.9 million decrease to reflect the savings to the General Fund.

OHA's primary budget bill (SB 5525) includes a General Fund investment for expansion of the 9-8-8 system and mobile crisis response. Upon the passage of HB 2757 (2023), a new tax on telephone lines of $0.40/line will generate revenue for the program. The new revenue reflects an increase of $32.9 million Other Funds. The original $39.6 million General Fund investment included in SB 5525 is decreased in SB 5506 by $26.4 million to reflect the savings resulting from the new tax, while leaving some of the original investment in place to accommodate program start-up and account for the timing of new tax revenue that will not be available until April 2024.

The budget includes a $2 million General Fund investment to supplement health care interpreter services in the Central Services Division.

The Subcommittee approved a $1.5 million General Fund investment for the Prescription Drug Monitoring Program (PDMP) integration with provider electronic health records systems for the 2023-25 biennium. The PDMP integrates information collected by the Public Health Division and makes it available at the point of care by physicians to ensure that patients are not receiving unnecessary prescriptions for opioids and other narcotics, helping to prevent drug addiction and overdoes.

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To recognize, support, and promote initiatives that contribute to the advancement of equity and inclusion at the Oregon State Hospital, the budget includes $1.9 million General Fund. This funding will support the establishment of 10 positions (7.50 FTE) for training; cultural linguistic, and identity-affirming needs and supports; and other activities to support an inclusive and welcoming culture. Also included are increases of $426,651 General Fund and $103,882 Other Funds, a reduction of $97,153 Federal Funds, the abolishment of six positions (6.00 FTE) across multiple divisions, and the creation of six positions (5.01 FTE) to realign diversity, equity, and inclusion efforts agencywide.

The budget includes a one-time increase of $4.9 million General Fund, $8,631 Other Funds, $1.6 million Federal Funds, and seven positions (5.25 FTE) to improve mental health programs by strategically investing in jail diversion and civil commitment programs.

The budget includes $1.8 million General Fund for debt service on general obligation bonds for capital projects approved for the Oregon State Hospital (OSH). The approved projects include $5 million to remodel a single unit at the Junction City facility to accommodate a complex patient and $3 million to

replace the programmable logic controller (PLC) information technology system. To pay for the cost of issuance of the bonds, an increase of $140,000 Other Funds is included. The Subcommittee also approved $50 million in Other Funds expenditure limitation for lottery bond proceeds to build new community acute psychiatric facility capacity, and $525,793 Other Funds for cost of issuance. An increase of $2.5 million Lottery Funds is also included for the debt service on lottery bond sales, as well as an increase of $27,000 in Other Funds expenditure limitation for debt service payments on existing bonds.

An increase in Other Funds expenditure limitation of $4.4 million is included for the Public Health Division to utilize proceeds from the JUUL settlement for inhalant cessation assistance. The agreement includes a $1.8 million payment for 2021-23 and a $3.6 million payment for 2023-25, and the amount available to OHA is net of $1 million in legal cost recovery for the Department of Justice.

JUDICIAL BRANCH

Judicial Department

The Subcommittee approved the following Other Funds expenditure limitations for the Oregon Courthouse Capital Construction and Improvement Fund (OCCCIF) for both state and local matching funds. Article XI-Q general obligation bond proceeds support state matching funds.

Circuit Courthouse	State Match Other Funds	Local Match Other Funds	Total Other Funds
Clackamas County	$30,000,000	$30,000,000	$60,000,000
Morrow County	$12,575,000	$12,575,000	$25,150,000
Curry County	$10,600,000	$10,600,000	$21,200,000
Benton County	$8,831,894	$8,831,894	$17,663,788
Total	$62,006,894	$62,006,894	$124,013,788

The Subcommittee approved, on a one-time basis, a separate increase to Other Funds expenditure limitation of $813,106 associated with bond costs of issuance. The measure also includes a one-time Other Funds expenditure limitation of $260,000 for debt service payments on previously authorized bond issuances.

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The following one-time General Fund appropriations are included for the following courthouse projects:

Courthouse Project	Purpose	Total General Fund
Deschutes County Courthouse	Renovation	$15,000,000
Columbia County Courthouse	Renovation	$2,000,000
Total		$17,000,000

The Subcommittee approved, on a one-time basis, Other Funds expenditure limitation for the courthouse projects summarized in the table below. The revenue source is the American Rescue Plan Act State Fiscal Recovery funds received by the Department of Administrative Services as Federal Funds and transferred to the Judicial Department as Other Funds.

Courthouse Project	**Purpose**	**Total Other Funds**
Harney County Courthouse Annex	Renovation	$3,000,000
Umatilla County Courthouse	Replacement planning	$100,000
Hood River County Courthouse	Replacement planning	$42,549
Total		$3,142,549

An additional one-time General Fund appropriation of $818,333 is also included in the measure for distribution to the Oregon State Bar for immigration legal services.

Public Defense Services Commission

The Subcommittee approved, on a one-time basis, a General Fund appropriation of $1.5 million to the Public Defense Services Commission to contract with Disability Rights Oregon (DRO) for civil court-appointed counsel at state expense for qualified individuals when the estate of the protected person is insufficient to pay the expense of a private counsel (SB 578, 2021). The appropriation provides funding to support for three provider attorneys ($1.2 million), one provider investigator ($156,817), and an administrative charge of five percent ($74,639). Of note is that the Commission has yet to adopt any policies or procedures related this program, including those needed to determine the financial eligibly requirements for participation.

The measure includes a one-time increase of $1 million Other Funds for the potential receipt from the Criminal Justice Commission of a subgrant from the Edward R. Byrne Memorial Justice Assistance Grant.

The Subcommittee adopted the following budget note related to the Case Financial Management System information technology project:

BUDGET NOTE

The Public Defense Services Commission is directed to report to the Joint Legislative Committee on Information Management and Technology and the Joint Committee on Ways and Means prior to the 2024 legislative session on the status of the Financial/Case Management System (F/CMS) information technology project. The Commission's reports to the Legislature shall include: (a) updates on project scope, schedule, budget, and total cost of ownership; (b) current project risks, likely impacts, and mitigation strategies; (c) independent quality assurance reporting; (d) stakeholder/provider involvement in the planning and governance of the project; and (e) other information that helps inform the Legislature on the status of the project or issues that have arisen as the result of the project. The Commission is to follow the Joint Stage Gate or a similar disciplined process related to information technology projects, including development of key artifacts and independent quality assurance oversight.

LEGISLATIVE BRANCH

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Legislative Administration Committee

To support the third phase of the Capitol, Accessibility, Maintenance, and Safety (CAMS) project, the budget includes an increase of $19.1 million General Fund for debt service and $1.9 million Other Funds for the cost of issuance on $215 million in general obligation bonds authorized in HB 5005 (2023). CAMS III will continue seismic upgrades and other improvements to the 1938 Capitol rotunda. Added to the project are the replacement of the Capitol's nine elevators, the fire alarm systems in the House and Senate wings and their integration with the new system in the rotunda, and the chamber sound systems, including outdated wiring to member desks on the House floor.

NATURAL RESOURCES

Department of Agriculture

The Subcommittee approved a one-time General Fund appropriation of $312,100 in the Oregon Department of Agriculture (ODA) to support survey and treatment of the vine mealybug. This pest presents a substantial threat to wine grapes in many production regions worldwide, and it was first identified in Oregon in 2021. Vine mealybug directly impacts vines and fruit and is also a key vector of leafroll virus in grapevines. Both the vine mealybug and leafroll virus cause economic damage in vineyards once established. A monitoring study conducted by ODA in 2022 found that Oregon's vine mealybug population is confined to commercial vineyards within a small area of Jackson County. In a budget note for HB 5002 (2023), ODA has been directed to report to the Legislature during the 2024 legislative session on the status of the agency's surveillance and treatment against the Japanese beetle and other emerging pests, such as the vine mealybug.

The budget also includes a one-time General Fund appropriation of $1 million to increase funding for the Wolf Depredation Compensation and Financial Assistance Grant Program. This program administers grants to counties that have created and implemented a county wolf depredation compensation program.

Department of Energy

The Subcommittee approved several investments and adjustments for the Oregon Department of Energy (ODOE) related to recommendations from a legislative workgroup on climate and energy issues. Unless otherwise noted, these investments are approved on a one-time basis and include the following:

- $20 million General Fund for deposit into the Community Renewable Investment Fund, established in HB 2021 (2021), to provide grants for planning and developing projects that advance community renewable energy and energy resilience. Additionally, $20 million Other Funds expenditure limitation was provided for expenditures from the Fund.
- $10 million General Fund for deposit into the Rooftop Solar Incentive Fund, established in HB 2618 (2019) for issuance of rebates and administration of the Solar and Storage System Rebate program which incentivizes the purchase, construction or installation of solar electric systems and paired solar and storage systems. Additionally, $10 million Other Funds expenditure limitation was provided for expenditures from the Fund. The related program sunset has been extended to January 2, 2029, in HB 3049 (2023).
- $200,000 General Fund for Oregon's share of upfront monies for a proposal to establish a regional hub intended to move towards producing green hydrogen fuels.

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- Due to the extension of the Solar and Storage System Rebate program, as well as the Heat Pump Deployment program, the months for seven related limited duration positions have been increased by 4.48 FTE so they may continue to support the programs throughout the 2023-25 biennium. These positions are established in the Department's policy packages 205 and 206. The positions are funded by the programs, and expenditure limitation is already included in the agency's budget. Only a technical adjustment shifting $900,292 Other Funds expenditure limitation from special payments to personal services is needed.
- $451,606 General Fund is provided for establishment of a permanent, full-time Business Operations Manager 3 (0.88 FTE) and related services and supplies. This position will provide management, oversight, and support for the various new programs established in ODOE's Energy Development Services division.

Additionally, the budget includes $513,354 Other Funds expenditure limitation for establishment of a limited duration Procurement and Contracting Specialist 3 (0.88 FTE), a limited duration Human Resources Analyst 2 (0.88 FTE), position related services and supplies, and 12 additional months for an existing Operations and Policy Analyst 2, bringing it to 1.00 FTE. All three positions are in the Administrative Services division. The additional staff capacity is intended to address workload from the cumulative effect of policy bills passed during this legislative session, inclusive of climate initiatives, which approved over $45 million in various programs and established 19 positions for the Department.

SB 1536 (2022) directs ODOE to complete a cooling study and submit a report to the Legislature no later than September 15th, 2023. The bill provided $500,000 as a one-time General Fund appropriation for the study. The Subcommittee approves reappropriation of the remaining $300,000 General Fund that will revert at the end of the 2021-23 biennium. The reappropriation of these funds is necessary to complete the report, which has been contracted through a third party.

Lastly, $5.1 million Federal Funds expenditure limitation and establishment of one permanent, full-time Economist 4 position (1.00 FTE) is provided in support of the State Energy Program grant, awarded to the Department by the U.S. Department of Energy, and made possible through the Infrastructure Investment and Jobs Act. The position establishment makes permanent an existing limited duration position for delivery of the grant over the performance period, which will be at least five years. The position provides additional support for energy planning, policy, and program development, coupled with education, outreach and technical assistance for Oregonians. ODOE received approval to apply for the grant during the December 2022 meeting of the Emergency Board.

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Department of Environmental Quality

The measure includes Other Funds expenditure limitation of $5 million to expend a portion of the proceeds from $10 million in general obligation bonds approved through HB 5005 (2023). The bond proceeds will replenish the Orphan Site Account which is used to fund investigations and cleanup at sites where parties who are responsible for the pollution are unknown, unable, or unwilling to perform cleanup at the site. The Orphan Site Account is also used to meet Oregon's obligations at federally funded Superfund sites. Oregon must contribute at least 10% of the Environmental Protection Agency's cleanup costs and pay 100% of long-term maintenance costs at Superfund sites. The Department typically spends the proceeds over two consecutive biennia before making another request for additional Orphan Site bonds. Other Funds expenditure limitation is also increased by $333,333 for the cost of issuing $10 million in general obligation bonds in May 2024, and $1.8 million General Fund is provided for debt service payments.

Interest earnings on general obligation bond proceeds produced $54,000, which is available to offset General Fund debt service payments. The Subcommittee approved establishment of an Other Funds expenditure limitation of $54,000 to apply these interest earnings towards debt repayment.

Department of Fish and Wildlife

The Subcommittee approved a one-time General Fund appropriation of $1 million for the Department of Fish and Wildlife to pay for a third-party assessment of state-owned fish hatcheries. In its 2023-25 request budget, the Department discussed many agency initiatives to prepare for the impacts of climate change and ocean acidification, including initiation of a climate vulnerability assessment of Oregon's fish hatcheries. This investment provides funding to procure an assessment providing fish hatchery information including, but not limited to climate vulnerability. The Subcommittee provided the following instruction to the Department regarding the assessment:

BUDGET NOTE

The Department of Fish and Wildlife is directed to procure a third-party assessment of the operations, sustainability, and climate vulnerability of state-owned fish hatcheries. The department shall present a detailed and thorough report which must, at a minimum, include the following:

- Funding models and financial sustainability of state-owned hatchery operations, including consideration of facility maintenance costs.
- An economic cost-benefit analysts that includes:
  - The total agency costs associated with producing hatchery fish at each facility.
  - The estimated economic benefits associated with production of hatchery fish.
- A summary of how the ecological impacts and benefits of hatchery programs on wild fish are incorporated into federal and state planning and policy making.
- Climate vulnerability for a sample set of state-owned hatcheries. This assessment should include:
  - The projected impact of climate change on the ability of each hatchery to rear and release fish.
  - The likely impact of climate change on the viability of, and need (augmentation and conservation) for hatchery programs.
  - Recommendations to mitigate these impacts through hatchery program changes, such as the species of fish released, and other measures.

During the 2024 legislative session, the Department is directed to provide an update on the status of this report to the Joint Committee on Ways and Means. The Department shall present a completed report during the 2025 session.

PRELIMINARY

The Subcommittee also approved a one-time General Fund appropriation of $100,000 to pay for anticipated Department of Justice costs related to contested water rights cases and protest resolution. This likely increase in legal expense is related to an agency effort to reduce the backlog of protests concerning water rights and transfers. Additionally, a shift of $957,216 General Fund from the Fish Division to the Habitat Division rebalances statewide drought package investments approved and funded in the Department's budget bill (SB 5509).

The measure includes a one-time General Fund increase of $238,271 for the payment of debt service associated with bonds authorized to finance $2.5 million of capital renewal and improvement projects on non-hatchery related facilities. The Subcommittee also approved $40,000 Other Funds expenditure limitation for the cost of issuance related to the bonds. The $2.5 million Other Funds expenditure limitation is provided in the Capital Construction bill (HB 5006).

Other Funds expenditure limitation of $13.8 million is included to expend lottery bond proceeds authorized to be issued for infrastructure projects improving fish and wildlife passage. Proceeds in the amount of $8.8 million will be deposited into the Fish Passage Fund (ORS 497.139) for fish passage projects, and proceeds in the amount of $5 million will be deposited into the Oregon Conservation and Recreation Fund (ORS 496.252) for wildlife passage projects. This investment is included in the statewide drought package. An additional $181,834 Other Funds expenditure limitation is included for the cost of bond issuance, and due to the sale scheduled in March 2025, debt service costs will not occur during the 2023-25 biennium.

The Subcommittee approved position authority to continue three limited duration positions (3.00 FTE) first approved in 2021-23. Positions include a Facilities Engineer 3 (1.00 FTE), a Construction Project Manager 1 (1.00 FTE), and an Engineering Technician 2 (1.00 FTE). The positions support a capital improvement and renewal project which was approved and financed with $5 million in Article XI-Q bonds in 2021. Funding for the position comes from the bond proceeds, which have six-year limitation.

Department of Forestry

The Subcommittee established a $12 million Other Funds expenditure limitation for the Oregon Department of Forestry (ODF) for the purchase of a new multi-mission capable aircraft from the net proceeds of General Obligation bonds anticipated to be issued in the upcoming biennium. The new aircraft is intended to replace the agency's current aircraft that has been in service for 36 years and has been increasingly in need of repairs and is subject to unexpected down time. The aircraft will perform missions that include fire start detection, air attack, large fire direct and logistical support, firefighter transportation, search and rescue, and disaster relief. Agency defined requirements for the new aircraft include twin turbine engines, high fixed wing, type certified at purchase, infrared and night vision equipped (or compatible platform), short take-off and landing performance, minimum 10-passenger capacity, 8,000 foot single-engine service ceiling, cargo rail system, and opening in flight rear cargo door.

Other Funds expenditure limitation increases totaling $5.1 million for ODF were approved for the expenditure of general obligation bond proceeds for capital improvement projects and bond cost of issuance related to bonds approved for issuance in the upcoming biennium. The agency's General Fund appropriation for debt service is increased by $1.5 million and debt service expenditure limitation is increased by $1.1 million Other Funds for the payment of anticipated debt service on bonds approved to be issued in the upcoming biennium for capital improvement projects, the second construction phase of the agency's Toledo facility, and purchase of the new multi-mission aircraft and hanger renovation/replacement.

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Additionally, the General Fund appropriation made to ODF for the Fire Protection division is reduced by $1.9 million to adjust the ongoing budget of the agency due to the decision to not continue the catastrophic fire insurance coverage through Lloyds of London.

Department of Geology and Mineral Industries

In the Department of Geology and Mineral Industries, $381,097 General Fund and $37,097 Other Funds supports the establishment of two positions (1.50 FTE) and associated services and supplies to expand the Oregon Mapping Program. This investment was included in the statewide drought package and seeks to create an integrated Oregon Mapping Program through inclusion of a sampling program for water and mineral resources. The two positions include a permanent, full-time Natural Resource Specialist 4 (0.75 FTE) and a permanent, full-time Natural Resource Specialist 2 (0.75 FTE) established in the Geologic Survey and Services division.

Department of Land Conservation and Development

The measure makes a technical adjustment to allow funds appropriated to the Department of Land Conservation and Development (DLCD) in HB 3409 (2023) for the Community Green Infrastructure Grant Program to be deposited in the Community Green Infrastructure Fund established in the same bill. The technical adjustment also includes $6.5 million in Other Funds expenditure limitation to allow DLCD to expend moneys from the Community Green Infrastructure Fund.

The measure appropriates $3 million General Fund to DLCD for continued work on climate friendly and equitable communities. Of this funding, a one-time appropriation of $2.7 million will be used to provide financial assistance to local governments to adopt climate-friendly areas, work on parking reform and management, engage in equitable community engagement, and perform other work related to this program. The remaining $309,078 General Fund would be used to hire one permanent, full-time Planner 4 position to work on this program.

Department of State Lands

Increased Other Funds expenditure limitation of $18.8 million was approved for the Department of State Lands for expenditure of monies allocated from the Polychlorinated Biphenyls Remediation and Restitution Account and deposited in the Abandoned and Derelict Vessel Fund established by HB 2914 (2023). This fund was created to address the growing number of vessels that are left without authorization on public or private land, or in state or other waters, often sinking, actively polluting or obstructing a waterway, and possibly endangering life or property.

The Department of State Lands was provided with an increase in expenditure limitation of $500,000 Federal Funds to expend earmarked grant funding from the U.S. Department of Housing and Urban Development for the planning and initial project costs for redevelopment of Shutters Landing (aka Shutter Creek site) in association with the creation of the Elliott State Research Forest and its related research infrastructure. The total funding earmarked was $4 million; however, the requested expenditure limitation increase is limited to anticipated expenditures in the upcoming biennium, with expenditure limitation for the remaining amount to be requested in future biennia.

Oregon Watershed Enhancement Board

Increased expenditure limitation of $4.1 million Other Funds was approved for the Oregon Watershed Enhancement Board for the expenditure of net lottery revenue bond proceeds deposited in the Community Drinking Water Enhancement and Protection Fund, and bond issuance costs. The fund and associated program provide grants to water suppliers and serve rural communities, communities experiencing lower incomes, or in low population areas to protect, restore, or enhance sources of drinking water as established by HB 2010 (2023) as a part of the water and drought package.

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Parks and Recreation Department

Increased expenditure limitation of $10.2 million Other Funds was approved for the Parks and Recreation Department, Community Support and Grants program, for the expenditure of $10 million in net proceeds from issuance of lottery revenue bonds for the Oregon Main Street program and $155,705 for costs associated with the issuance of the bonds.

Water Resources Department

A one-time General Fund appropriation of $100,000 to the Water Resources Department (WRD) was approved for the pass through of funding to Portland State University, Oregon Consensus, to continue current facilitation of the Tribal Water Task Force. This supports engagement between Oregon's nine

federally recognized Tribes and the Water Resources Department on issues related to water supply, watershed management, and water distribution, including matters related to water rights held or claimed by Tribes.

The Subcommittee approved an increase of $10 million Other Funds expenditure limitation for making grants and loans from lottery bond proceeds deposited into the Water Supply Development Fund established under section 3, chapter 784, Oregon Laws 2013. Water Supply Development grants and loans are made to evaluate, plan, and develop in-stream and out-of-stream water development projects that repair or replace infrastructure to increase the efficiency of water use; provide new or expanded water storage; improve or alter operations of existing water storage facilities in connection with newly developed water; create new, expanded, improved, or altered water distribution, conveyance, or delivery systems in connection with newly developed water; allocate federally stored water; promote water reuse or conservation; provide streamflow protection or restoration; provide for water management or measurement in connection with newly developed water; and, determine seasonally varying flows in connection with newly developed water.

Increased expenditure limitation of $50 million Other Funds was approved for the purpose of making grants and loans for irrigation modernization projects from lottery bond proceeds deposited into the Water Supply Development Fund. The funding is intended to leverage federal funding associated with Natural Resource Conservation Service authorized watershed plans, U.S. Bureau of Reclamation WaterSmart grant recipients, or U.S. Environmental Protection Agency grant recipients that are eligible to be on the Oregon Department of Environmental Quality's Intended Use Plan; and to provide public benefits in each category of benefits described in ORS 541.673. For projects involving surface water rights where the project conserves water, the intent is for priority to be given to projects that legally protect a portion of the conserved water instream commensurate with the amount required under the approach described in ORS 537.470.

The Water Resources Department expenditure limitation is increased by $5 million Other Funds to allow the agency to distribute a grant to the City of West Linn for replacement of a water line crossing the Interstate 205 bridge (Abernathy Bridge). The grant funding is from the net proceeds of lottery revenue bonds authorized to be issued for the project.

An increase of $700,425 Other Funds expenditure limitation supports the payment of bond issuance costs related to lottery revenue bonds authorized to be issued in the upcoming biennium for Water Supply Development, Irrigation Modernization, and the West Linn Abernathy Bridge waterline replacement projects. Lottery Funds debt service expenditure limitation is increased by $2.6 million for the payment of debt service obligations related to Lottery revenue bonds authorized to be issued in the upcoming biennium.

One-time General Fund appropriations totaling $11.2 million were provided to the Water Resources Department for the purpose of funding grants to entities for water supply projects. The individual recipients, projects, and amount of funding provided are: City of Beaverton, South Cooper Mountain Non-Potable (Purple Pipe) Project, $2.5 million; North Unit Irrigation District, Infrastructure Modernization Project, $2 million; Deschutes River Conservancy, Conserving Water Through Piping and Improved Monitoring and Measurement, $1.5 million; Rogue River Irrigation District, Fourmile Creek Project, $1.53 million; City of Monroe Water, Pre-filter and Automated Controls Infrastructure, $1.5 million; City of St. Paul, Water Reservoir Improvement Project, $636,000; City of Bay City, Earthquake Isolation Valves for Water Reservoirs, $225,000; City of Halsey, New Well, $300,000; City of Sodaville, Jackson Well Conversion to Municipal Use, $370,000; and City of Falls City, Water Main Line Replacement Project, $591,750.

PRELIMINARY

PUBLIC SAFETY

Board of Parole and Post Supervision

To pay for legal representation for juvenile commutations and adults in custody, the budget increases the Board of Parole and Post Supervision's General Fund appropriation by $322,600.

Criminal Justice Commission

SB 973 (2019) created the Improving Peoples' Access to Community-based Treatment, Supports and Services (IMPACTS) Account for making grants to counties and federally recognized Indian tribes for community supports and services for individuals with mental health or substance use disorders leading to their involvement with the criminal justice system. The Subcommittee approved $10 million General Fund on a one-time basis to recapitalize the account and provided the Criminal Justice Commission with $10 million of Other Funds expenditure limitation for making grant awards.

A one-time increase of $650,000 General Fund supports the Family Preservation Project operating at the Coffee Creek Correctional Facility. The Criminal Justice Commission will administer payments for this program, which is provided by the YWCA of Greater Portland.

A one-time General Fund appropriation of $5 million is included for deposit into the Illegal Marijuana Market Enforcement Grant Program Fund established in SB 1544 (2018). Monies in this fund are for providing grants to local governments to assist with the costs incurred by local law enforcement agencies in addressing unlawful marijuana cultivation or distribution operations. A corresponding $5 million Other Funds expenditure limitation is provided for the Commission to distribute the grants out of the fund.

An additional one-time General Fund appropriation of $100,000 is approved for the Criminal Justice Commission to conduct a study on the advantages and disadvantages of decriminalizing prostitution. The Subcommittee approved the following related instruction:

> **BUDGET NOTE**
> The Criminal Justice Commission is directed to study the advantages and disadvantages of decriminalizing the crime of prostitution and provide a report on the study to the Emergency Board and relevant interim committees related to judiciary, no later than September 2024.

PRELIMINARY

Department of Corrections

The measure includes a budget-neutral reduction of approximately $6.1 million General Fund and an increase in Other Funds expenditure limitation in the same amount to utilize remaining American Rescue Plan Act State Fiscal Recovery Funds received by the Department of Administrative Services and transferred to the Department of Corrections for maintaining public safety services.

The Subcommittee approved an increase in Other Funds expenditure limitation of $855,000 for the cost of issuance on $71.4 million in Article XI-Q bonds for the Department of Corrections' deferred maintenance program, and camera and radio system upgrades. Bonds will be issued in October 2023 and in March 2025. New debt service totaling approximately $4.1 million General Fund and $1.2 million Other Funds expenditure limitation was approved for the Department's planned 2023-25 bond issues.

Department of Emergency Management

An Other Funds debt service expenditure limitation was established for $190,000 to use Other Funds savings to offset the need for General Fund to pay for debt service on outstanding General Obligation bonds.

Department of Justice

The measure includes a one-time General Fund appropriation of $10 million and increase of $10 million Other Funds for the Crime Victims and Survivor Services Division to assist victims of domestic violence and sexual assault with emergency shelter and safety planning.

A one-time increase of $6 million General Fund is included for the Crime Victims and Survivor Services Division to assist victims of domestic violence and sexual assault with housing assistance. The funding, to be distributed to tribal governments and community-based programs, is for homelessness prevention, housing search assistance, tenant education and funding for rent, utilities, moving costs, deposits, application fees or safe emergency housing.

The Subcommittee approved, on a one-time basis, a General Fund appropriation of $10 million, for the Crime Victims and Survivor Services Division, for community-based violence prevention grants. This amount is in addition to $15 million Other Funds expenditure limitation supported with American Rescue Plan Act State Fiscal Recovery funds received by the Department of Administrative Services as Federal Funds and transferred to the Department of Justice Other Funds (SB 5514) in the prior biennium.

The measure includes a supplemental increase to Other Funds expenditure limitation of $6.6 million and authorizes the establishment of 18 permanent full-time positions (15.75 FTE) for organizational changes to the Child Advocacy Division. The request includes $1.2 million in services and supplies. The revenue source will be hourly legal billings to the Oregon Department of Human Services.

The Subcommittee approved a General Fund appropriation of $821,346 and authorized the establishment of three permanent full-time positions (2.63 FTE) for organized retail theft investigations. The Department will hire one Research Analyst 3 and two Criminal Investigators who will work with local law enforcement investigators, prosecutors, and private sector loss prevention personal on organized retail theft cases. The request includes $204,395 in services and supplies.

PRELIMINARY

The Subcommittee approved a General Fund appropriation of $457,758 and the establishment of one permanent full-time Senior Assistant Attorney General position (0.88 FTE) for an Animal Cruelty Resource Prosecutor. The adjustment includes $82,510 in services and supplies.

A one-time General Fund appropriation of $3.9 million, Other Funds expenditure limitation increase of $21.2 million, and the establishment of 22 limited duration positions (22.00 FTE) are approved for the Legal Tools Replacement Project 3.0. The revenue source of the Other Funds is Article XI-Q general obligation bonds. This increase is approved with the understanding the Department of Administrative Services will unschedule $7.2 million Other Funds for Article XI-Q general obligation bond proceeds that will not be expended until the 2025-27 biennium (March 2025 bond sale).

The Subcommittee also approved, on a one-time basis, an Other Funds expenditure limitation of $2.5 million for debt service payments for the Legal Tools Replacement Project 3.0. Debt service will be paid as a part of hourly legal billings to state agencies. In addition, the measure includes a one-time Other Funds expenditure limitation of $320,000 for the cost of the bond issuance for the Legal Tools Replacement Project 3.0 and which is to be budgeted under Debt Service and Related Costs program. The Subcommittee adopted the following budget note related to the Legal Tools Replacement Project 3.0 technology project:

BUDGET NOTE

The Department of Justice is directed to report to the Joint Legislative Committee on Information Management and Technology and the Joint Committee on Ways and Means prior to the 2024 legislative session on the status of the Legal Tools Replacement Project 3.0. The agency's reports to the Legislature shall include: (a) updates on project scope, schedule, budget, and total cost of ownership; (b) current project risks, likely impacts, and mitigation strategies; (c) independent quality assurance reporting; (d) Department of Administrative Services project reporting and direction; (e) client agency involvement in the planning and governance of the project; and (d) other information that helps inform the Legislature on the status of the project or issues that have arisen as the result of the project.

The Department of Justice generates the majority the agency's Other Funds revenue from charges to state agencies for legal services. The legal services rate (also known as the Attorney General rate) is established as part of the legislative budget process. The Attorney General rate for the 2023-25 biennium legislative adopted budget is estimated to generate $322.9 million and includes $26.6 million, or two months, of operating capital reserve for the Legal Services Fund. The legislatively approved rates are detailed in the following table:

2023-25 Biennium	Hourly Rate
Senior Attorney General	$275
Assistant Attorney General	$275
Investigator	$144
Paralegal	$121
Law Clerk	$65
Legal Secretary/Clerical	$56

PRELIMINARY

Department of the State Fire Marshal

The Subcommittee approved a one-time General Fund appropriation of $12 million and one-time Other Funds expenditure limitation of $2 million for four investments in wildfire mitigation and response activities throughout the state. These include:

- $2 million General Fund for deposit into the State Fire Marshal Mobilization Fund for firefighting costs associated with mobilizing local fire service personnel and equipment to respond to governor-declared conflagrations.
- $2 million Other Funds expenditure limitation to spend funds deposited into the State Fire Marshal Mobilization Fund.
- $6 million General Fund to continue the Wildfire Season Staffing grants.
- $2 million General Fund for wildfire readiness and response, including pre-position resources ahead of anticipated wildfire conditions, such as high winds, lightning, or hot weather; and immediate response to an active incident, which is not yet a conflagration, for short-term capacity.

- $2 million General Fund for fire apparatus maintenance, firefighting equipment refurbishment, and operations and maintenance of engines for statewide wildfire response.

Additionally, the measure increases Other Funds expenditure limitation by $545,174 to convert three existing full-time limited duration positions to permanent positions for ongoing operational support as the Department transitions to an independent agency. Positions include a Principal Executive Manager D (1.00 FTE), Accounting Technician (1.00 FTE), and Operations and Policy Analyst 2 (1.00 FTE). These positions are all supported with revenue from the Fire Insurance Premium Tax.

Department of State Police

Based on the May 2023 state economic and revenue forecast, the measure includes a one-time General Fund appropriation of approximately $2.2 million to backfill an expected Measure 76 Lottery Funds revenue shortfall for the Department of State Police Fish and Wildlife Division.

The Subcommittee also approved Other Funds expenditure limitation of $676,814 for the cost of issuance on $55.1 million in Article XI-Q bonds for three major Oregon State Police construction projects: expansion of the Central Point Office, construction of a new forensic laboratory and medical examiner's office, and a patrol area command office in Springfield. Bonds will be issued in October 2023. New debt service totaling $5.7 million General Fund was approved for the Department's planned 2023-25 bond issues.

Oregon Military Department

The Subcommittee approved an increase in Other Funds expenditure limitation of $140,030 for the cost of issuance on $8.4 million in Article XI-Q bonds for the Oregon Military Department. Two projects at the Owen Summers building in Salem will utilize these bond proceeds. The amount of $2.9 million will fund the armory service life extension project, and $5.5 million is to address seismic-related issues. Bonds will be issued in May 2024. New debt service totaling $982,730 General Fund was approved for the Department's planned 2023-25 bond issues. An Other Funds debt service expenditure limitation was established for $721,000 to use Other Funds savings to offset the need for General Fund to pay for debt service on outstanding general obligation bonds.

Oregon Youth Authority

The Subcommittee approved $12.6 million General Fund, $201,478 Other Funds expenditure limitation, and $8.3 million Federal Funds expenditure limitation to make permanent a 5% occupancy rate enhancement, first approved in 2021-23 due to the COVID-19 pandemic, and to reflect a new methodology for calculating the rates paid to behavior rehabilitation service (BRS) providers. This new methodology will connect provider payment rates to data from the U.S. Bureau of Labor Statistics and the Consumer Price Index to account for inflation. The funding provided is in addition to the $4.5 million of General Fund included in the Authority's budget bill (SB 5541) and is based on an estimated capacity of 249 behavior rehabilitation service beds in the community. A corresponding rate adjustment is supported for behavior rehabilitation services funded in the Department of Human Services' budget.

An increase in Other Funds expenditure limitation of $694,516 supports the cost of issuance on $46.1 million in Article XI-Q bonds for the Oregon Youth Authority. Bond proceeds will support continued renovation of living spaces and other facilities at MacLaren, Rogue Valley, Tillamook, Camp Riverbend, and other capital improvements, and will fund the Juvenile Justice Information System modernization project. Bonds will be issued in October 2023, May 2024, and March 2025. New debt service totaling $4.3 million General Fund was approved for the Department's planned 2023-25 bond issues.

PRELIMINARY

To support the Juvenile Justice Information System (JJIS) modernization project, the Subcommittee approved $7.7 million Other Funds expenditure limitation. The Other Funds revenue for this expenditure is from the proceeds of Article XI-Q bonds issued for the project. Also approved for JJIS is a one-time General Fund appropriation of $3.4 million for the non-bondable costs of the project. Finally, an Other Funds debt service expenditure limitation was established for $56,000 to use Other Funds savings to offset the need for General Fund to pay for debt service on outstanding General Obligation bonds.

TRANSPORTATION

Department of Aviation

The budget reclassifies a Construction Project Manager 3 to a Policy Planning and Development Manager 3 in the Department of Aviation to properly reflect the position's responsibilities within the agency's System Action Program. To fund the cost of this reclassification, a Grounds Maintenance Worker 1 position is reduced from 14.23 months to 7.98 months.

Department of Transportation

The measure increases the Oregon Department of Transportation (ODOT) budget by $1 million General Fund on a one-time basis to augment the Great Streets program, which is primarily funded with $50 million of transportation funds received through the federal Infrastructure Investment and Jobs Act. The program funds different types of projects, including intersection improvements, bicycle facilities, sidewalks, corridor refinement and planning, street trees and furnishings, lighting, lane reductions and reconfigurations, and traffic calming and speed reduction features.

Additional General Fund is appropriated one-time to ODOT in the following amounts:

- $2 million to the City of Independence for the Chestnut Street Bridge in the City of Independence
- $2 million to the City of Independence for Western Interlock off-site transportation improvements in the City of Independence
- $1.5 million to the Klamath County Economic Development Association for the Klamath Northern Railroad
- $3 million for pedestrian access improvements along SW Hall Boulevard
- $5 million to the Malheur County Development Corporation for the Treasure Valley Intermodal Facility project, also known as the Treasure Valley Reload Center

PRELIMINARY

The Subcommittee also approved increases to Other Funds expenditure limitation to support projects funded by lottery revenue bonds. These increases include:

- $20 million for the Port of Hood River for the Hood River - White Salmon Interstate Bridge
- $20 million for Multnomah County for the Earthquake Ready Burnside Bridge project
- $5 million for the City of Bend for the Hawthorne Avenue Pedestrian and Bicycle Overcrossing

Cost of issuance associated with these bonds collectively totals $514,349 Other Funds, and no debt service for these projects is anticipated in the 2023-25 biennium.

The Legislature authorized a total of $1 billion in general obligations bonds to support a portion of Oregon's costs related to the Interstate 5 Bridge Replacement project, a shared venture with the State of Washington. Other Funds expenditure limitation totaling $250 million is associated with the first issuance of bonds in the 2023-25 biennium, with $250 million in each of the successive three biennia, which matches the State of Washington's $1 billion commitment and will help leverage federal funding for a portion of construction and design costs. Other Funds expenditure limitation for cost of issuance of the 2023-25 bonds totals $1.8 million.

PRELIMINARY

HB 5006 BUDGET REPORT and MEASURE SUMMARY

Joint Committee On Ways and Means

Prepared By: Rhonda Nelson, Department of Administrative Services
Reviewed By: Walt Campbell, Legislative Fiscal Office

Various Agencies – Capital Construction
2023-25

PRELIMINARY

Budget Summary

	2021-23 Legislatively Approved Budget	2023-25 Committee Recommendation	Committee Change from 2021-23 Legislatively Approved	
			$ Change	% Change
General Fund Capital Construction	$ 223,081,000	$ -	$ (223,081,000)	-100.0%
Other Funds Capital Construction	$ 1,614,476,708	$ 1,424,373,532	$ (190,103,176)	-11.8%
Federal Funds Capital Construction	$ 63,126,286	$ 16,766,419	$ (46,359,867)	-73.4%
Total	$ 1,900,683,994	$ 1,441,139,951	$ (459,544,043)	-24.2%

Revenue Summary

Other Fund revenues include proceeds from the issuance of general obligation bonds authorized under Article XI-Q, XI-G and XI-F(1) of Oregon's Constitution, the depreciation component of the Uniform Rent program and other deposits in the Department of Administrative Services (DAS) Capital Projects Fund established by ORS 276.005, aircraft registration fees assessed in accordance with ORS 837.040 and 837.045, insurance proceeds, as well as state gasoline tax and driver and vehicle related fees. Federal Funds revenues are from the Federal Aviation Administration and National Guard Bureau.

Summary of Capital Construction Subcommittee Action

House Bill 5006 provides six-year expenditure limitation for capital construction projects. Projects in excess of $1.0 million for the acquisition of land and the acquisition, planning, constructing, altering, repairing, furnishings, and equipping of building and facilities are categorized as capital construction projects. In addition, HB 5006 extends the six-year expiration dates and expenditure limitation for specified projects in prior biennia.

PRELIMINARY

Oregon Department of Administrative Services

Deferred Maintenance: $15,500,000 Other Funds (Capital Projects Fund) is approved for various capital and tenant improvements in multiple DAS-owned buildings. These improvements include: roof and facility envelope replacement and repair, upgraded lighting packages and supporting electrical infrastructure for energy efficiency and end of useful lifecycle replacement, replace and upgrade elevators as well as their controls and components, and continued implementation of modern HVAC equipment and controls replacing legacy systems.

Construction Project Planning: $3,500,000 Other Funds (Capital Projects Fund) is approved to create a 10-year project plan for current and future capital construction projects, by collaborating with architectural firms to determine project scopes, plans and budgets.

Gender Neutral Facilities and Mothers' Rooms: $6,500,000 Other Funds (Capital Projects Fund) is approved to design and construct mothers' lactation rooms, wellness rooms, and gender neutral bathrooms in multiple DAS-owned buildings.

Building Automation Systems: $5,000,000 Other Funds (Capital Projects Fund) is approved for the planning and replacement of building control automation systems.

Security and Systems Investment/Upgrades: $2,500,000 Other Funds (Capital Projects Fund) is approved for the planning and implementation of security system upgrades, including lobby infrastructure improvements, new modern camera systems, and emergency notification systems in multiple DAS-owned buildings.

Portfolio Repositioning: $11,250,000 Other Funds (Capital Projects Fund) is approved for the initial funding for multiple DAS-owned building alterations to support a post-pandemic setting, including more drop-in spaces, more conference facilities and more customer interactive spaces.

Climate Adaptation and Net Zero Solutions: $2,000,000 Other Funds (rent revenue) is approved to design innovative solutions to implement during capital construction projects such as heat recovery, lighting and building controls, insulation, or daylighting technologies and evaluate the return on investment for traditional solutions versus high efficiency modern technologies.

Capitol Mall Medium Voltage Design: $500,000 Other Funds (rent revenue) is approved to design a new medium voltage infrastructure for the Capitol Mall, including transformers, transfer switches, wiring and ground vaults.

PRELIMINARY

Parking Lot Improvements and EV Charging Station Expansions: $3,000,000 Other Funds (Capital Projects Fund) is approved to install electric vehicle (EV) charging stations and perform surface replacement and upgrades in multiple state-owned parking lots.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations to June 30, 2025 for the following projects: Department of Human Service Building Upgrades (Other Funds); Employment Building Upgrades (Other Funds); Electrical Upgrades and Replacements (Other Funds); Capitol Mall Parking Structure Study and Upgrades (Other Funds); and Boiler and Heating Upgrades (Other Funds).

Housing and Community Services Department

Local Innovation and Fast Track (LIFT) Housing and Permanent Supportive Housing: $600,000,000 Other Funds (Article XI-Q Bonds) is approved to acquire, construct, remodel, repair, equip or furnish real property in which the department will take an operational or ownership interest to provide affordable housing for Oregonians with low income and citizens in historically underserved communities and communities of color, as

well as affordable housing that will be combined with tenancy supports and other services for low income citizens with high needs, including persons with disabilities and persons coming out of chronic homelessness.

Oregon Military Department

Salem Owen Summers Building Service Life Extension: $2,909,970 Other Funds (Article XI-Q Bonds) is approved for design and construction of additions and alterations to the Owen Summers Building. The improvements will bring the facility into conformance with current building code and will include roof replacement and elevator modernization, as well as improvements to paved areas and replacement of site lighting and landscaping.

Salem Owen Summers Building Seismic Strengthening and Life Safety Improvements: $5,500,000 Other Funds (Article XI-Q Bonds) and $5,500,000 Federal Funds (National Guard Bureau) is approved for seismic and life safety improvements on the Owen Summers Building. The improvements will address structural shortcomings by adding new shear walls and steel frames at strategic locations throughout the building. The non-structural life safety work will involve natural gas piping, boilers, fire sprinklers, partitions, light fixtures, cladding and glazing, masonry veneer ties, mechanical and electrical equipment as well as other miscellaneous items.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations to June 30, 2024 for the following projects: Regional Armory Emergency Enhancements (Other Funds); and Camp Umatilla Regional Training Institute Re-Set project (Federal Funds).

The Subcommittee approved the proposal from the Oregon Military Department, as required by ORS 396.515 (4), for the sale of for the Christmas Valley property which consists of 2,655 acres of land in Christmas Valley, Oregon.

PRELIMINARY

Oregon State Police

Central Point Office Expansion: $26,500,000 Other Funds (Article XI-Q Bonds) is approved to increase the size of the Central Point Office facility to add space for the forensic lab, evidence, medical examiner and patrol functions. In addition, the project includes modernizing the existing space and adding two auxiliary buildings. Geotechnical evaluation on the site revealed the need for extensive soil preparation and deep foundations for the new structure as well as foundation retrofits on existing buildings due to poor soil quality.

Springfield Forensic Lab and Medical Examiner's Office: $21,320,000 Other Funds (Article XI-Q Bonds) is approved for the design and construction of a new forensic lab and medical examiner facility in Springfield.

Springfield Patrol Area Command Office: $7,278,186 Other Funds (Article XI-Q Bonds) is approved for the design and construction of a new command office facility in Springfield, including a warehouse for storage.

Department of Corrections

Camera System: $8,500,000 Other Funds (Article XI-Q Bonds) is approved to acquire and install updated camera systems at 12 correctional facilities and place additional cameras in strategic locations to improve monitoring of activity.

Capital Improvement and Renewal: $50,000,000 Other Funds (Article XI-Q Bonds) is approved for capital improvements at multiple facilities, including replacement or improvement of roofs, HVAC, hardscaping, plumbing, electrical systems, communication and security systems, and other building elements.

Wireless Communication System: $12,900,000 Other Funds (Article XI-Q Bonds) is approved to acquire and install wireless communications systems at five correctional facilities for mobile radio communications.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations to June 30, 2025 for the following projects: Capital Improvements and Renewal (Other Funds); and Technology Infrastructure (Other Funds).

Oregon Youth Authority

Capital Improvements – All Facilities: $2,750,000 Other Funds (Article XI-Q Bonds) is approved for capital improvements to permanent structures and fixtures at multiple facilities to address needs identified by the Facility Condition Assessment completed on Oregon Youth Authority facilities.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations to June 30, 2025 for the following projects: Rogue Valley Facility Improvements (Other Funds); MacLaren West Cottages Renovation (Other Funds); and Capital Improvements (Other Funds).

PRELIMINARY

Oregon Department of Education

Oregon School for the Deaf Capital Improvements: $3,500,000 Other Funds (Article XI-Q Bonds) is approved for capital improvements at the Oregon School for the Deaf, including replacing the outdoor running track; installing an HVAC system to provide air conditioning in the high school building; installing solar panels and refurbishing kitchens used to serve residential students.

Department of Forestry

Klamath Facility Replacement: $1,500,000 Other Funds (insurance proceeds) is approved to design and construct a new Klamath Lake District Headquarters' Fire Cache Facility to replace the facility that was destroyed by fire in 2021.

Salem Airport Hangar: $2,000,000 Other Funds (Article XI-Q Bonds) is approved for the renovation or replacement of the aircraft hangar at Salem Municipal Airport (McNary Field**)**. Bond funding was authorized separately to fund the purchase of a new aircraft by the agency. Renovations or replacement of the agency's existing hangar is required to accommodate the new aircraft.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations to June 30, 2025 for the following project: Toledo Facility Replacement (Other Funds).

Oregon Department of Fish and Wildlife

Capital Improvement and Renewal: $2,500,000 Other Funds (Article XI-Q Bonds) is approved to make capital improvements to replace buildings and address deferred maintenance at various facilities.

Oregon Health Authority

Junction City Single Unit Remodel: $5,000,000 Other Funds (Article XI-Q Bonds) is approved to remodel a portion of the Junction City campus into a single person unit for patients that need to be isolated from the general hospital population.

PLC System Replacement: $3,000,000 Other Funds (Article XI-Q Bonds) is approved to replace the Programmable Logic Controller (PLC) system at the Oregon State Hospital with a software that will integrate with access controls, security cameras, video recording, emergency door release, entry door, sally port and hospital duress systems.

Department of Aviation

Aurora Airport Obstruction Removal and Easement: $154,000 Other Funds (aircraft registration fees) and $1,386,000 Federal Funds (Federal Aviation Administration) is approved to conduct obstruction removal at the Aurora State Airport. This project includes removal of trees from protected airspace surfaces surrounding the airport, in order to maintain safe operating conditions and meet federal standards.

Aurora Airport Runway 17-35 Rehab: $275,000 Other Funds (aircraft registration fees) and $2,475,000 Federal Funds (Federal Aviation Administration) is approved to rehabilitate the only runway at the Aurora State Airport. This project includes grinding and overlaying the airport runway. The rehabilitation will ensure the airports continues to operate safely and meet federal standards.

Chiloquin Airport Obstruction Removal: $132,000 Other Funds (aircraft registration fees) and $1,188,000 Federal Funds (Federal Aviation Administration) is approved to conduct obstruction removal at the Chiloquin State Airport. This project includes removal of trees from protected airspace surfaces surrounding the airport, in order to maintain safe operating conditions and meet federal standards.

PRELIMINARY

Cottage Grove Airport EA and Apron Rehab: $164,389 Other Funds (aircraft registration fees) and $1,479,500 Federal Funds (Federal Aviation Administration) is approved to conduct an Environmental Assessment (EA) and to rehabilitate the main apron at the Cottage Grove State Airport.

Lebanon Airport Taxiway Reconstruction/Drain: $526,436 Other Funds (aircraft registration fees) and $4,737,919 Federal Funds (Federal Aviation Administration) is approved to conduct taxiway and drainage reconstruction at the Lebanon State Airport. This project includes the replacement of failing pavement, standardizing the taxiway width and alignment, and improving drainage in order to maintain safe operating conditions and meet federal standards.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations to June 30, 2024 for the following projects: Lebanon Taxi and Apron Rehabilitation (Other Funds); and Lebanon Taxi and Apron Rehabilitation (Federal Funds).

Department of Transportation

Maintenance Station Improvements: $38,000,000 Other Funds (fee revenue) is approved to construct a new South Coast Regional Seismic Ready Facility to accommodate the consolidation of three obsolete maintenance stations into one location in Coos County. The facility will include a main maintenance station building, office building, cold storage building, fuel station, herbicide storage, mag chloride deicer and wash bay.

Legislative Administration Committee

Capitol Accessibility, Maintenance, and Safety Phase III (CAMS): $215,000,000 Other Funds (Article XI-Q bonds) is approved for upgrades to the 1938 building for improved functionality, fire protection system enhancements, seismic retrofits, roof repairs, security upgrades, information technology and media modernization, and improvements to the remaining mechanical, electrical, and plumbing equipment not addressed in phases I and II.

PRELIMINARY

Higher Education Coordinating Commission (HECC)

HECC - Public Universities

The Subcommittee approved a $327,713,551 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of general obligation bond proceeds to public universities. This amount corresponds to the total project amounts for six university projects authorized in HB 5005. Projects are funded with proceeds from the issuance of Article XI-Q, XI-G and XI-F(1) bonds and will be disbursed as grants or loans, as applicable, pursuant to grant contracts and loan agreements between HECC and each university. Project descriptions are included in HB 5005. The expenditure limitation expires June 30, 2029.

HECC - Community Colleges

The Subcommittee approved a $37,500,000 Other Funds Capital Construction six-year expenditure limitation for the Higher Education Coordinating Commission for distribution of Article XI-G general obligation bond proceeds to community colleges. This amount corresponds to the total project amounts for five new community college projects authorized in HB 5005. Projects are funded with proceeds from the issuance of Article XI-G bonds and will be disbursed as grants pursuant to grant agreements between HECC and each community college. Project descriptions are included in HB 5005. The expenditure limitation expires June 30, 2029.

The Subcommittee approved the extension of the project expiration dates and expenditure limitations to June 30, 2025 for the following projects: Public University Capital Construction Bonds (Other Funds).

PRELIMINARY

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION **HB 5006-A**

Various Agencies
Rhonda Nelson 971-719-1998

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
COMMITTEE AUTHORIZATIONS							
EDUCATION PROGRAM AREA							
Higher Education Coordinating Commission							
All Public Universities Capital Improvement and Renewal	$ -	$ -	$ 100,000,000	$ -	$ 100,000,000	0	0.00
OIT - Geothermal System Emergency Renovation	$ -	$ -	$ 17,956,151	$ -	$ 17,956,151	0	0.00
OSU - Collaborative Innovation Complex	$ -	$ -	$ 71,975,000	$ -	$ 71,975,000	0	0.00
PSU - Smith Memorial Union	$ -	$ -	$ 8,200,000	$ -	$ 8,200,000	0	0.00
PSU - Vernier Science Center and Gateway Art & Design Project Completions	$ -	$ -	$ 56,863,750	$ -	$ 56,863,750	0	0.00
UO - Friendly Hall Renovation	$ -	$ -	$ 72,718,650	$ -	$ 72,718,650	0	0.00
Columbia Gorge CC - Campus Renovations for Student Safety and Success	$ -	$ -	$ 5,500,000	$ -	$ 5,500,000	0	0.00
Lane CC - Science, Mathematics and Engineering Building Renovations	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Portland CC - Rock Creek Campus Building 2 Complex - Phase I	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
SW Oregon CC - Student Uplift & Collaboration Create Expanded Support & Success	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Umpqua CC - Welcome Center & Medical Careers Training Hub	$ -	$ -	$ 8,000,000	$ -	$ 8,000,000	0	0.00
Oregon Department of Education							
Oregon School for the Deaf Capital Improvements	$ -	$ -	$ 3,500,000	$ -	$ 3,500,000	0	0.00
ADMINISTRATION PROGRAM AREA							
Department of Administrative Services							
Deferred Maintenance	$ -	$ -	$ 15,500,000	$ -	$ 15,500,000	0	0.00
Construction Project Planning	$ -	$ -	$ 3,500,000	$ -	$ 3,500,000	0	0.00
Gender Neutral Facilities and Mothers' Rooms	$ -	$ -	$ 6,500,000	$ -	$ 6,500,000	0	0.00
Building Automation Systems	$ -	$ -	$ 5,000,000	$ -	$ 5,000,000	0	0.00
Security and Systems Investment/Upgrades	$ -	$ -	$ 2,500,000	$ -	$ 2,500,000	0	0.00
Portfolio Repositioning	$ -	$ -	$ 11,250,000	$ -	$ 11,250,000	0	0.00
Climate Adaptation and Net Zero Solutions	$ -	$ -	$ 2,000,000	$ -	$ 2,000,000	0	0.00
Capital Mall Medium Voltage Design	$ -	$ -	$ 500,000	$ -	$ 500,000	0	0.00
Parking Lot and EV Charging Stations	$ -	$ -	$ 3,000,000	$ -	$ 3,000,000	0	0.00

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DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
PUBLIC SAFETY PROGRAM AREA							
Oregon Military Department							
Salem Owen Summers Building Service Life Extension	$ -	$ -	$ 2,909,970	$ -	$ 2,909,970	0	0.00
Salem Owen Summers Building Seismic Strengthening and Life Safety Improvements	$ -	$ -	$ 5,500,000	$ 5,500,000	$ 11,000,000	0	0.00
Oregon Youth Authority							
Capital Improvements - All Facilities	$ -	$ -	$ 2,750,000	$ -	$ 2,750,000	0	0.00
Department of Corrections							
Camera System	$ -	$ -	$ 8,500,000	$ -	$ 8,500,000	0	0.00
Capital Improvement and Renewal	$ -	$ -	$ 50,000,000	$ -	$ 50,000,000	0	0.00
Wireless Communication System	$ -	$ -	$ 12,900,000	$ -	$ 12,900,000	0	0.00
Oregon State Police							
Central Point Office Expansion	$ -	$ -	$ 26,500,000	$ -	$ 26,500,000	0	0.00
Springfield Forensic Lab and Medical Examiner's Office	$ -	$ -	$ 21,320,000	$ -	$ 21,320,000	0	0.00
Springfield Patrol Area Command Office	$ -	$ -	$ 7,278,186	$ -	$ 7,278,186	0	0.00
TRANSPORTATION PROGRAM AREA							
Department of Transportation							
Maintenance Station Improvements	$ -	$ -	$ 38,000,000	$ -	$ 38,000,000	0	0.00
Department of Aviation							
Aurora Airport Obstruction Removal and Easement	$ -	$ -	$ 154,000	$ 1,386,000	$ 1,540,000	0	0.00
Aurora Airport Runway 17-35 Rehabilitation	$ -	$ -	$ 275,000	$ 2,475,000	$ 2,750,000	0	0.00
Chiloquin Airport Obstruction Removal	$ -	$ -	$ 132,000	$ 1,188,000	$ 1,320,000	0	0.00
Cottage Grove Airport EA and Apron Rehabilitation	$ -	$ -	$ 164,389	$ 1,479,500	$ 1,643,889	0	0.00
Lebanon Airport Taxiway Reconstruction/Drain	$ -	$ -	$ 526,436	$ 4,737,919	$ 5,264,355	0	0.00

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DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS	FEDERAL FUNDS	TOTAL FUNDS	POS	FTE
NATURAL RESOURCES PROGRAM AREA							
Department of Forestry							
Klamath Facility Replacement	$ -	$ -	$ 1,500,000	$ -	$ 1,500,000	0	0.00
Salem Airport Hangar	$ -	$ -	$ 2,000,000	$ -	$ 2,000,000	0	0.00
Oregon Department of Fish and Wildlife							
Capital Improvement and Renewal	$ -	$ -	$ 2,500,000	$ -	$ 2,500,000	0	0.00
HUMAN SERVICES PROGRAM AREA							
Oregon Health Authority							
Junction City Single Unit Remodel	$ -	$ -	$ 5,000,000	$ -	$ 5,000,000	0	0.00
PLC System Replacement	$ -	$ -	$ 3,000,000	$ -	$ 3,000,000	0	0.00
ECONOMIC AND COMMUNITY DEVELOPMENT PROGRAM AREA							
Oregon Housing and Community Services							
LIFT/Permanent Supportive Housing	$ -	$ -	$ 600,000,000	$ -	$ 600,000,000	0	0.00
LEGISLATIVE PROGRAM AREA							
Legislative Administration Committee							
Capitol Accessibility, Maintenance, and Safety Phase III	$ -	$ -	$ 215,000,000	$ -	$ 215,000,000	0	0.00
TOTAL	$ -	$ -	$ 1,424,373,532	$ 16,766,419	$ 1,441,139,951	0	0.00

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HB 5005 BUDGET REPORT and MEASURE SUMMARY

Joint Committee On Ways and Means

Prepared By: Rhonda Nelson, Department of Administrative Services
Reviewed By: Walt Campbell, Legislative Fiscal Office

Various
2023-25

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Budget Summary

None.

Summary of Capital Construction Subcommittee Action

House Bill 5005 limits the maximum amount of bonds and third party financing agreements state agencies may issue and the amount of revenue state agencies may raise from such issuance. The proceeds from the issuance of bonds are included as revenues in agency budgets. This bill also allocates the federal tax-exempt private activity bond volume cap allowed under the Internal Revenue Code of 1986, as amended, to certain state agencies and the Private Activity Bond Committee established in ORS 286A.615.

The Subcommittee reviewed amendments to House Bill 5005 for the following purposes:

General Fund Obligations

1. The Subcommittee approved Article XI-G general obligation bond authority of $159,615,000 to fund grants to Public Universities and Community Colleges to finance three capital projects for Public Universities, five new capital projects for Community Colleges, and six reauthorized capital projects approved during previous legislative sessions for Community Colleges. The proceeds of the bonds will be used to provide grants through grant programs administered by the Higher Education Coordinating Commission (HECC). Projects are described later in this report.

2. The Subcommittee approved Article XI-H general obligation bond authority of $10,333,333, which includes $10,000,000 in net proceeds and $333,000 for costs of issuing the bonds, for the Department of Environmental Quality (DEQ) to finance pollution control facilities or related activities. Net proceeds will replenish DEQ's Orphan Site Account, which is used to investigate and cleanup highly contaminated sites.

3. The Subcommittee approved Article XI-M general obligation bond authority of $100,885,000, which includes net proceeds of $100,000,000 and $885,000 for costs of issuing bonds and approved Article XI-N general obligation bond authority of $50,570,000, which includes net proceeds of $50,000,000 and $570,000 for costs of issuing bonds. The proceeds of the Article XI-M bonds will be used to provide grants for Seismic Rehabilitation of Public Education Buildings, and the proceeds of the Article XI-N bonds will be used to provide grants for Seismic Rehabilitation of Emergency Services Buildings through grant programs administered by the Oregon Business Development Department.

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4. The Subcommittee approved Article XI-P general obligation bond authority of $100,885,000, which includes $100,000,000 in net proceeds and $885,000 for costs of issuing bonds, to fund matching grants to school districts for capital costs including construction, improvement, or remodel of facilities and acquisition of equipment through the Oregon School Capital Improvement Match grant program administered by the Oregon Department of Education.

5. The Subcommittee approved Article XI, Section 7 general obligation bond authority of $251,825,000, which includes $250,000,000 in net proceeds and $1,825,000 for costs of issuing bonds, to fund the Interstate 5 Bridge Replacement project in the 2023-25 biennium. The project will be administered by the Oregon Department of Transportation. In addition to the authorization in 2023-25, the Subcommittee approved an additional authorization of $250,000,000 in net proceeds in each of the next three biennia (2025-27, 2027-29, 2029-31), producing a combined total of $1 billion in net proceeds for the Interstate 5 Bridge Replacement project. Replacement of the Interstate 5 Bridge is a joint project with the State of Washington that is estimated to total $6.3 billion. The $1 billion in general obligation bond authority matches a $1 billion funding commitment by the State of Washington and is intended to leverage and maximize federal funding for the project.

6. The Subcommittee approved General Fund supported Article XI-Q general obligation bond authority of $1,351,324,192 to finance the capital costs of projects for real or personal property owned or operated by the state. The projects and agencies are listed below, with the exception of HECC; projects funded by grants from the HECC to Public Universities and Community Colleges are described later in this report.

    - Oregon Military Department, Salem Owen Summers Building Service Life Extension: approved $2,955,000 Article XI-Q bonds to finance $2,909,970 of project costs and $45,030 for costs of issuing the bonds. The project is for design and construction of additions and alterations to the Owen Summers Building. The improvements will bring the facility into conformance with current building code and will include roof replacement and elevator modernization, as well as improvements to paved areas and replacement of site lighting and landscaping.

    - Oregon Military Department, Salem Owen Summers Building Seismic Strengthening and Life Safety Improvements: approved $5,595,000 Article XI-Q bonds to finance $5,500,000 of project costs and $95,000 for costs of issuing the bonds. The project is for seismic and life safety improvements on the Owen Summers Building. The improvements will address structural shortcomings by adding new shear walls and steel frames at strategic locations throughout the building. The non-structural life safety work will involve natural gas piping, boilers, fire sprinklers, partitions, light fixtures, cladding and glazing, masonry veneer ties, mechanical and electrical equipment as well as other miscellaneous items.

    - Oregon State Police, Central Point Office Expansion: approved $26,845,000 Article XI-Q bonds to finance $26,500,000 of project costs and $345,000 for costs of issuing the bonds. The project is to increase the size of the Central Point Office facility to add

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space for the forensic lab, evidence, medical examiner and patrol functions. In addition, the project includes modernizing the existing space and adding two auxiliary buildings. Geotechnical evaluation on the site revealed the need for extensive soil preparation and deep foundations for the new structure as well as foundation retrofits on existing buildings due to poor soil quality.

- Oregon State Police, Springfield Forensic Lab and Medical Examiner's Office: approved $21,545,000 Article XI-Q bonds to finance $21,320,000 of project costs and $225,000 for costs of issuing the bonds. The project is for the design and construction of a new forensic lab and medical examiner facility in Springfield.

- Oregon State Police, Springfield Patrol Area Command Office: approved $7,385,000 Article XI-Q bonds to finance $7,278,186 of project costs and $106,814 for costs of issuing the bonds. The project is for the design and construction of a new command office facility in Springfield, including a warehouse for storage.

- Department of Corrections, Camera System: approved $8,615,000 Article XI-Q bonds to finance $8,500,000 of project costs and $115,000 for costs of issuing the bonds. The project is to acquire and install updated camera systems at 12 correctional facilities and place additional cameras in strategic locations to improve monitoring of activity.

- Department of Corrections, Capital Improvement and Renewal: approved $50,570,000 Article XI-Q bonds to finance $50,000,000 of project costs and $570,000 for costs of issuing the bonds. The project is to address capital improvements at multiple facilities, including replacement or improvement of roofs, HVAC, hardscaping, plumbing, electrical systems, communication and security systems, and other building elements.

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- Department of Corrections, Wireless Communication System: approved $13,070,000 Article XI-Q bonds to finance $12,900,000 of project costs and $170,000 for costs of issuing the bonds. The project is to acquire and install wireless communications systems at five correctional facilities for mobile radio communications.

- Oregon Youth Authority, Camp Riverbend Dorm Renovation: reauthorized $5,455,000 Article XI-Q bonds to finance $5,367,101 of project costs and $87,899 for costs of issuing the bonds. The project involves capital improvements to renovate and expand two living units and supporting spaces at the Camp Riverbend Youth Correctional Facility, including the Riverbend building and the Hilgard building.

- Oregon Youth Authority, Capital Improvements - All Facilities: approved $11,795,000 Article XI-Q bonds to finance $8,894,558 of reauthorized project costs plus $2,750,000 of new project costs and $150,442 for costs of issuing the bonds. The project involves

capital improvements to permanent structures and fixtures at multiple facilities to address needs identified by the Facility Condition Assessment completed on OYA facilities.

- Oregon Youth Authority, Control Room Renovations: reauthorized $330,000 Article XI-Q bonds to finance $300,000 of project costs and $30,000 for costs of issuing the bonds. The project involves capital improvements to renovate the control rooms at the Rogue Valley, Eastern Oregon and Oak Creek Youth Correctional Facilities.

- Oregon Youth Authority, JJIS IT System Modernization: approved $7,850,000 Article XI-Q bonds to finance $7,746,046 of project costs and $103,954 for costs of issuing the bonds. The project is to modernize the Juvenile Justice Information System (JJIS) to replace the current legacy system with a web-based case management information technology solution.

- Oregon Youth Authority, MacLaren West Cottages Renovations: reauthorized $11,425,000 Article XI-Q bonds to finance $11,278,547 of project costs and $146,453 for costs of issuing the bonds. The project involves capital improvements to renovate and remodel multiple living units on the west side of the campus at MacLaren Youth Correctional Facility.

- Oregon Youth Authority, Rogue Valley Facility Improvements: reauthorized $1,509,910 Article XI-Q bonds to finance $1,474,243 of project costs and $35,667 for costs of issuing the bonds. The project involves capital improvements to renovate and remodel four living units at the Rogue Valley Youth Correctional Facility.

- Oregon Youth Authority, Tillamook Dorm Renovation: reauthorized $8,420,000 Article XI-Q bonds to finance $8,279,899 of project costs and $140,101 for costs of issuing the bonds. The project involves capital improvements to renovate and remodel two living units and supporting spaces at the Tillamook Youth Correctional Facility.

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- Oregon Department of Education, Oregon School for the Deaf Capital Improvements: approved $3,550,000 Article XI-Q bonds to finance $3,500,000 of project costs and $50,000 for costs of issuing the bonds. The project involves capital improvements at the Oregon School for the Deaf, including replacing the outdoor running track; installing an HVAC system to provide air conditioning in the high school building; installing solar panels and refurbishing kitchens used to serve residential students.

- Oregon Department of Forestry, Capital Improvements: reauthorized $2,461,687 Article XI-Q bonds to finance $2,431,809 of project costs and $29,878 for costs of issuing the bonds. The project involves making capital improvements to address deferred maintenance at various facilities.

- Oregon Department of Forestry, Toledo Facility Replacement, Phase II: reauthorized $1,134,135 Article XI-Q bonds to finance $1,115,640 of project costs and $18,495 for costs of issuing the bonds. The project is to replace the Unit Office Facilities

Compound located in Toledo and relocate it to a more centrally located area that will be outside of the mapped tsunami inundation zone.

- Oregon Department of Forestry, Multi-Mission Aircraft: approved $7,444,980 Article XI-Q bonds to finance $7,344,000 of project costs and $100,980 for costs of issuing the bonds. The project is to replace ODF's existing light fixed wing aircraft that was purchased over thirty-five years ago. The new aircraft will continue the mission of fire detection as well as offering additional logistics and transportation capabilities.

- Oregon Department of Forestry, Salem Airport Hangar: approved $1,248,480 Article XI-Q bonds to finance $1,224,000 of project costs and $24,480 for costs of issuing the bonds. The project is to renovate or replace the agency's existing aircraft hangar at Salem Municipal Airport (McNary Field). The new aircraft the agency is planning to purchase will be larger than the existing aircraft and require a larger hangar.

- Oregon Department of Fish and Wildlife, Capital Improvement and Renewal: approved $2,540,000 Article XI-Q bonds to finance $2,500,000 of project costs and $40,000 for costs of issuing the bonds. The project involves making capital improvements to replace buildings and address deferred maintenance at various facilities.

- Oregon Housing and Community Services, Local Innovation and Fast Track (LIFT) Housing and Permanent Supportive Housing: approved $604,280,000 Article XI-Q bonds to finance $600,000,000 of project costs and $4,280,000 for costs of issuing the bonds. The bond proceeds will be used to acquire, construct, remodel, repair, equip or furnish real property in which the department will take an operational or ownership interest to provide affordable housing for Oregonians with low income and citizens in historically underserved communities and communities of color, as well as affordable housing that will be combined with tenancy supports and other services for low income citizens with high needs, including persons with disabilities and persons coming out of chronic homelessness.

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- Higher Education Coordinating Commission, FAMIS System Replacement, Phase II: approved $5,095,000 Article XI-Q bonds to finance $5,000,000 of project costs and $95,000 for costs of issuing the bonds. The Financial Management Information System (FAMIS) project replaces multiple out-of-date existing systems with one IT platform that consolidates HECC's data to provide students and job seekers with better access to assistance, while improving security and reporting function. The second phase of the project includes integrating two additional legacy information systems into the new FAMIS system.

- Oregon Health Authority, Junction City Single Unit Remodel: approved $5,095,000 Article XI-Q bonds to finance $5,000,000 of project costs and $95,000 for costs of issuing the bonds. The project is to remodel a portion of the Junction City campus into a single person unit for patients that need to be isolated from the general hospital population.

- Oregon Health Authority, PLC System Replacement: approved $3,045,000 Article XI-Q bonds to finance $3,000,000 of project costs and $45,000 for costs of issuing the bonds. The project is to replace the Programmable Logic Controller (PLC) system with a software that will integrate with access controls, security cameras, video recording, emergency door release, entry door, sally port and hospital duress systems.

- Oregon Department of Revenue, Electronic Valuation Information System (ELVIS): approved $14,265,000 Article XI-Q bonds to finance $14,000,000 of project costs and $265,000 for costs of issuing the bonds. The project is to continue the implementation of a new property tax appraisal information system to modernize and replace current disparate systems and tool that are used to manage the property valuation processes. Phase I implemented the Central Assessment program in December 2022. Phase II will implement the Industrial Appraisal program.

- Legislative Administration Committee, Capitol Accessibility, Maintenance and Safety, Phase III (CAMS III): approved $216,920,000 Article XI-Q bonds to finance $215,000,000 of project costs and $1,920,000 for costs of issuing the bonds. The project is for capital improvements to the State Capitol Building, including upgrades to the 1938 building for improved functionality, fire protection systems, seismic retrofits, roof repairs, security upgrades, IT and media modernization, and upgrades to remaining mechanical, electrical, and plumbing equipment not addressed in Phases I and II.

- Oregon Judicial Department, Benton County Courthouse: approved $8,950,000 Article XI-Q bonds to finance $8,831,894 of project costs and $118,106 for costs of issuing the bonds. The project is to construct a new facility to replace the Benton County Courthouse.

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- Oregon Judicial Department, Clackamas County Courthouse: approved $30,365,000 Article XI-Q bonds to finance $30,000,000 of project costs and $365,000 for costs of issuing the bonds. The project is to construct a new facility to replace the Clackamas County Courthouse.

- Oregon Judicial Department, Morrow County Courthouse: approved $12,745,000 Article XI-Q bonds to finance $12,575,000 of project costs and $170,000 for costs of issuing the bonds. The project is to construct a new facility to replace the Morrow County Courthouse.

- Oregon Judicial Department, Curry County Courthouse: approved $10,760,000 Article XI-Q bonds to finance $10,600,000 of project costs and $160,000 for costs of issuing the bonds. The project is to construct a new facility to replace the Curry County Courthouse.

Dedicated Fund Obligations

7. The Subcommittee approved a $109,023,670 authorization to the Department of Veterans' Affairs for issuance of Article XI-A general obligation bonds to finance farm and home loans to veterans.

8. The Subcommittee approved Article XI-F(1) general obligation bond authority of $24,505,000 to fund loans to Public Universities through the Higher Education Coordinating Commission to finance two capital projects. The projects are described later in this report.

9. The Subcommittee approved a $20,000,000 authorization to the Department of Environmental Quality for issuance of Article XI-H general obligation bonds to finance pollution control facilities or related activities. Bond proceeds are used as matching funds for federal Clean Water State Revolving Fund (CWSRF) capitalization grants and provide low-cost loans for the planning, design or construction of projects that prevent or mitigate water pollution.

10. The Subcommittee approved a $50,000,000 authorization to the Housing and Community Services Department for issuance of Article XI-I(2) general obligation bonds to provide financing for multi-family housing for elderly persons with low-income and for disabled persons.

11. The Subcommittee approved Article XI-Q general obligation bond authority of $122,470,718 to finance all or a portion of the following projects:

    - Department of Administrative Services, Yellow Parking Lot Paving: reauthorized $4,050,000 Article XI-Q bonds to finance $4,000,000 of project costs and $50,000 for costs of issuing the bonds. The project involves paving the existing gravel Yellow Parking Lot in the Capitol Mall area and making necessary site improvements related to storm water, landscaping and other site improvements. The project also includes a public electric vehicle charging component. Debt service on the bonds will be paid using agency resources (Other Funds).

    - Oregon Department of Forestry, Capital Improvements: reauthorized $2,418,313 Article XI-Q bonds to finance $2,388,962 of project costs and $29,351 for costs of issuing the bonds. The project involves making capital improvements to address deferred maintenance at various facilities. Debt service on the bonds will be paid using agency resources (Other Funds).

    - Oregon Department of Forestry, Toledo Facility Replacement, Phase II: reauthorized $1,575,865 Article XI-Q bonds to finance $1,550,167 of project costs and $25,698 for costs of issuing the bonds. The project is to replace the Unit Office Facilities Compound located in Toledo and relocate it to a more centrally located area that will be outside of the mapped tsunami inundation zone. Debt service on the bonds will be paid using agency resources (Other Funds).

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- Oregon Department of Forestry, Multi-Mission Aircraft: approved $4,720,020 Article XI-Q bonds to finance $4,656,000 of project costs and $64,020 for costs of issuing the bonds. The project is to replace ODF's existing light fixed wing aircraft that was purchased over thirty-five years ago. The new aircraft will continue the mission of fire detection as well as offering additional logistics and transportation capabilities. Debt service on the bonds will be paid using agency resources (Other Funds).

- Oregon Department of Forestry, Salem Airport Hangar: approved $791,520 Article XI-Q bonds to finance $776,000 of project costs and $15,520 for costs of issuing the bonds. The project is to renovate or replace the agency's existing aircraft hangar at Salem Municipal Airport. The new aircraft the agency is planning to purchase will be larger than the existing aircraft and require a larger hangar. Debt service on the bonds will be paid using agency resources (Other Funds).

- Department of Justice, Legal Tools Replacement System 3.0: approved $21,520,000 Article XI-Q bonds to finance $21,200,000 of project costs and $320,000 for costs of issuing the bonds. The project is to replace DOJ's legacy IT systems with one Legal Tools Program that will handle the entire case management lifecycle. Debt service on the bonds will be paid using agency resources (Other Funds).

- Oregon Liquor Control Commission, Liquor Warehouse Conveyor System: reauthorized $15,185,000 Article XI-Q bonds to finance $15,000,000 of project costs and $185,000 for costs of issuing the bonds. The project is to acquire and install a new conveyor and order fulfillment system for use in the agency's new warehouse. Debt service on the bonds will be paid using agency resources (Other Funds).

- Oregon Liquor Control Commission, Liquor Warehouse Land and Building: reauthorized $55,515,000 Article XI-Q bonds to finance $54,917,783 of project costs and $597,217 for costs of issuing the bonds. The project includes the purchase of land and the design and construction of a new warehouse and headquarters for agency operations. Debt service on the bonds will be paid using agency resources (Other Funds).

- Oregon Liquor Control Commission, Liquor Warehouse Management IT System: reauthorized $16,695,000 Article XI-Q bonds to finance $16,500,000 of project costs and $195,000 for costs of issuing the bonds. The project is to acquire and implement an information technology system to replace legacy systems for warehouse management, licensing and enforcement. Debt service on the bonds will be paid using agency resources (Other Funds).

12. The Subcommittee approved Other Financing Agreements authority of $100,000,000 for other financing agreements, including capital leases and real estate lease-purchase or similar agreements for the purchase, construction, or improvement of real property, for the Department of Administrative Services. The payments related to financing agreements will be paid using agency resources (Other Funds).

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Revenue Bonds

2. The Subcommittee approved the Housing and Community Services Department direct revenue bond authority of $500,000,000 and pass-through revenue bond authority of $1,300,000,000.

3. The Subcommittee approved the Department of Transportation direct revenue bond authority of $360,000,000 for the issuance of Highway User Tax revenue bonds.

4. The Subcommittee approved the Department of Transportation direct revenue bond authority of $300,000,000 for the issuance of Federal Grant Anticipation Revenue Vehicle (GARVEE) bonds.

5. The Subcommittee approved the Oregon Business Development Department direct revenue bond authority of $30,000,000 for the Oregon Infrastructure Finance Authority Bond Bank Program. Pass-through revenue bond authority of $600,000,000 for Industrial Development bonds and $2,000,000 for the Beginning and Expanding Farmer Loan Program was also approved.

6. The Subcommittee approved Department of Administrative Services, Lottery Revenue Bond limit of $501,100,000. This amount provides funding for 37 projects authorized in House Bill 5030. A list of Lottery Revenue Bond projects can be found in HB 5030.

7. The Subcommittee approved pass-through revenue bond authority of $1,000,000,000 for the Oregon Facilities Authority.

Detail of projects authorized for the Higher Education Coordinating Commission through bond financing is included below.

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Higher Education Coordinating Commission

HECC – Public Universities

The Subcommittee approved six new capital projects for public universities to finance total project costs of $343,713,551. The projects are included in the budget for the Higher Education Coordinating Commission (HECC). The proceeds of Article XI-G and Article XI-Q general obligation bonds will be used to provide grants from HECC to the applicable public university, and the debt service on these bonds will be paid with General Fund. The proceeds of Article XI-F(1) bonds will be used to provide loans from HECC to the applicable public university, and the debt service on the Article XI-F(1) bonds will be paid by HECC with Other Funds using loan repayments received from the applicable university made with university resources. The approved projects are listed below.

All Public Universities

The Subcommittee approved the following project for the seven public universities, to be allocated to each individual university by HECC:

- Capital Improvement and Renewal: approved $100,885,000 Article XI-Q bonds to finance $100,000,000 of project costs and $885,000 for costs of issuing the bonds. The capital improvement projects will address deferred maintenance, code compliance, safety issues, and Americans with Disabilities Act (ADA) accessibility improvements for campus facilities. The projects will not involve: acquisition of buildings, structures, or land; classroom or lab modernization; or improvements to auxiliary facilities, which are typically self-supporting.

Oregon Institute of Technology

- Geothermal System Emergency Renovation: approved $18,160,000 Article XI-Q general obligation bonds to finance $17,956,151 of project costs and $203,849 for costs of issuing the bonds. The project is to completely renovate the geothermal heating system at the Klamath Falls campus which is at imminent risk of catastrophic failure. The renovation includes a combination of rehabilitation, replacement, and modernization of the following: wells (production and injection wells), geothermal mechanical building and main geothermal storage and pumping system, geothermal distribution system (distribution piping), campus main electrical gear and distribution system (building heat exchange system) and campus electrical equipment. The project also includes addressing code compliance, imminent life safety risks, improvements to surrounding areas, landscaping and ADA accessibility.

Oregon State University

- Collaborative Innovation Complex: approved $72,680,000 Article XI-G general obligation bonds to finance $71,975,000 of project costs and $705,000 for costs of issuing the bonds. The project is to construct a new Collaborative Innovation Complex (CIC), which will be approximately 150,000 square feet and used for OSU's advancement of team-based interdisciplinary research and education. The facility will house a supercomputer and will feature research infrastructure such as clean rooms, characterization labs, wet labs, and motion capture labs. The CIC will feature academic engagement and student space with an emphasis on welcoming underserved students. The project also includes the demolition of Weniger Hall, renewal of surface and underground infrastructure, creation of a shared energy district and improvements to parking, solar arrays, and other related infrastructure.

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Portland State University

- Vernier Science Center and Gateway Art and Design Project Completions: approved $53,175,000 Article XI-Q general obligation bonds to finance $52,588,750 of project costs and $586,250 for costs of issuing the bonds, $4,330,000 Article XI-G general obligation bonds to finance $4,275,000 of project costs and $55,000 for costs of issuing the bonds and reauthorization of $16,190,000 Article XI-F(1) general obligation bonds to finance $16,000,000 of project costs and $190,000 for costs of issuing the bonds. The project will complete two capital projects already started, the Vernier Science Center and the Gateway Art and Design. Both projects were funded in previous legislative sessions and due to cost escalations, are in need of additional funding to be completed. The Vernier Science Center will be composed of approximately

30,000 square feet in a four-story structure that includes space for the Geography Department, lab space, offices and student support space. The building will also include space for Speech and Hearing Sciences which is comprised of clinic space, faculty offices, support spaces and student spaces. This project will also complete the Gateway Art and Design facility, which is projected to be approximately 100,000 square feet in four stories with studios, classrooms, galleries, student study and support space and faculty offices. The project will also renovate approximately 40,000 square feet for the Student Health and Counseling Department and other departments.

- Smith Memorial Union: approved $8,315,000 Article XI-F(1) general obligation bonds to finance $8,200,000 of project costs and $115,000 for costs of issuing the bonds. The project is to make significant upgrades to the Smith Memorial Student Union, including replacement of the major supply fans, and upgrading the roof and elevators.

University of Oregon

- Friendly Hall Renovation: approved $65,840,000 Article XI-Q general obligation bonds to finance $65,175,650 of project costs and $664,350 for costs of issuing the bonds and $7,650,000 Article XI-G general obligation bonds to finance $7,543,000 of project costs and $107,000 for costs of issuing the bonds. The project is to renovate and seismically upgrade Friendly Hall. This includes safety, security, and accessibility upgrades, upgrades to more than 100 offices and workstations, and constructing more utilizable classrooms.

HECC - Community Colleges

The Subcommittee approved five new capital projects and reauthorized six capital projects approved in prior biennia for community colleges to finance total project costs of $73,900,000. The projects are included in the budget for the Higher Education Coordinating Commission (HECC). The proceeds of Article XI-G bonds will be used to provide grants from HECC to the applicable community college, and the debt service on the bonds will be paid with General Fund. Each community college must provide the constitutionally required match for the Article XI-G bonds before the bonds can be issued. Match funds may come from a variety of sources including grants, donations, partnership contributions, local bond levies, or some combination of sources. The reauthorized projects are listed below.

PRELIMINARY

- Central Oregon Community College –Renovation and Expansion of CTE Facilities (Redmond Campus): reauthorized $4,050,000 in Article XI-G bonds to finance $4,000,000 of project costs and $50,000 for costs of issuing the bonds. The project scope has been modified from construction of a new classroom building to the renovation and expansion of existing facilities, with an emphasis on improving facilities for manufacturing and skilled-trades apprenticeship. The community college will provide the constitutionally required match for the Article XI-G bonds through college capital funds.

- Chemeketa Community College – Building 7 Remodel: reauthorized $8,110,000 in Article XI-G bonds to finance $8,000,000 of project costs and $110,000 for costs of issuing the bonds. The project is to remodel the Physical Education facility (Building 7), including the redesign and

remodel of learning spaces, upgrades of interior and exterior building components, and possibly targeted seismic reinforcements. The community college will provide the constitutionally required match for the Article XI-G bonds through college capital funds.

- Clatsop Community College – Maritime Science Building: reauthorized $8,010,000 in Article XI-G bonds to finance $7,900,000 of project costs and $110,000 for costs of issuing the bonds. The project will remodel the existing maritime building to equip it with labs and simulators for educational training as part of the Maritime Science Degree Program. The community college will provide the constitutionally required match for the Article XI-G bonds through college capital funds.

- Columbia Gorge Community College – Campus Renovations for Student Safety and Success: approved $5,595,000 in Article XI-G bonds to finance $5,500,000 of project costs and $95,000 for costs of issuing the bonds. The project will make renovations and other enhancements across campus to foster student access, success, and safety. The project will include seismic resiliency, improve physical access to buildings, conduct essential facility upgrades to comply with ADA standards, enhance technology for hybrid learning, and install campus safety measures. The community college will provide the constitutionally required match for the Article XI-G bonds through college capital funds.

- Klamath Community College – Childcare Resource Learning Center: reauthorized $1,535,000 Article XI-G bonds to finance $1,500,000 of project costs and $35,000 for costs of issuing the bonds. The project is to construct a new Childcare Resource Learning Center for education program students to complete course lab practicums and gain workforce experience through internships. The facility will include space for meetings, offices, and classrooms as well as common areas for student access to campus resources. The community college will provide the constitutionally required match for the Article XI-G bonds through grants and/or donations.

- Lane Community College – Science, Mathematics and Engineering Building Renovation: approved $8,110,000 in Article XI-G bonds to finance $8,000,000 of project costs and $110,000 for costs of issuing the bonds. The project will renovate the science instructional lab and lab support areas with modern lab equipment, and provide minimal remodeling to the engineering classrooms, labs and educational support areas to address code deficiencies, life safety and building security. The project also includes upgrades to the building systems, like HVAC, plumbing and electrical, as well as upgrading windows, elevators, plumbing and seismic improvements. The community college will provide the constitutionally required match for the Article XI-G bonds through college capital funds.

- Oregon Coast Community College – Center for Trades Education: reauthorized $8,110,000 in Article XI-G bonds to finance $8,000,000 of project costs and $110,000 for costs of issuing the bonds. The project, previously called the Workforce Education and Resiliency Center, is to construct a new building to provide space for workforce development academic programs, student study areas, as well as administrative and faculty offices. The community college will provide the constitutionally required match for the Article XI-G bonds through college capital funds.

PRELIMINARY

- Portland Community College – Rock Creek Campus Building Complex, Phase I: approved $8,110,000 in Article XI-G bonds to finance $8,000,000 of project costs and $110,000 for costs of issuing the bonds. The project will replace the current Building 2 with a newly constructed building. The new Building 2 will include flexible classrooms and laboratories, staff workspace, meeting rooms, program compatible CTE teaching areas, student study and collaboration areas, student support areas, and all-user restrooms. The community college will provide the constitutionally required match for the Article XI-G bonds through college capital funds.

- Rouge Community College – Transportation Technology Center: reauthorized $7,105,000 Article XI-G bonds to finance $7,000,000 of project costs and $105,000 for costs of issuing the bonds. The project is to construct a new facility on the Redwood Campus for instruction and training in the field of transportation technology. The facility will include inventory management, project storage, vehicle and equipment bays, lab preparation areas, faculty offices, student study areas, support staff offices and work areas. The project will also include purchase of instructional technology and technology infrastructure to enable connectivity to the existing technology network and expand the current capability for technology-based instruction. The community college will provide the constitutionally required match for the Article XI-G bonds through a combination of funding from a capital campaign and a bond levy.

- Southwestern Oregon Community College – Student Uplift and Collaboration Create Expanded Support and Success (SUCCESS): approved $8,110,000 in Article XI-G bonds to finance $8,000,000 of project costs and $110,000 for costs of issuing the bonds. The project will remodel Tioga, Stensland and Dellwood Hall to combine student support services into one building, to improve collaboration and communication between departments, to relocate the library for equitable access and safety for students and establish a student union for student activities. The community college will provide the constitutionally required match for the Article XI-G bonds through college capital funds.

- Umpqua Community College – Welcome Center and Medical Careers Training Hub: approved $8,110,000 in Article XI-G bonds to finance $8,000,000 of project costs and $110,000 for costs of issuing the bonds. The project will construct a new approximately 26,000 square foot two-story building to replace the existing Administrative building. It will provide consolidated offices of admissions, advising, new student registration, financial services, and student records on the first floor, and instructional spaces dedicated to medical careers programs on the second floor. The community college will provide the constitutionally required match for the Article XI-G bonds through college capital funds.

PRELIMINARY

House Bill 5005, SECTIONS 1 - 3.

Program Designation	2021-23 Legislatively Approved	2023-25 Governor's Budget	2023-25 Committee Recommendations	Changes from Governor's Budget
GENERAL OBLIGATION BONDS				
General Fund Obligations				
Higher Education Coordinating Comm. - PU (Art. XI-G)	$ 42,840,000	$ -	$ 84,660,000	$ 84,660,000
Higher Education Coordinating Comm. - CC (Art. XI-G)	$ 77,160,000	$ 16,750,000	$ 74,955,000	$ 58,205,000
Dept of Environmental Quality (Art. XI-H)	$ 10,300,000	$ -	$ 10,333,333	$ 10,333,333
Oregon Business Development Dept. (Art. XI-M)	$ 111,300,000	$ 100,885,000	$ 100,885,000	$ -
Oregon Business Development Dept. (Art. XI-N)	$ 50,750,000	$ 50,570,000	$ 50,570,000	$ -
Oregon Department of Education (Art. XI-P)	$ 126,090,000	$ 161,260,000	$ 100,885,000	$ (60,375,000)
Oregon Department of Transportation (Art. XI(7))	$ -	$ -	$ 251,825,000	$ 251,825,000
Department of Administrative Services (Art. XI-Q)	$ 1,308,770,436	$ 1,353,755,732	$ 1,351,324,192	$ (2,431,540)
Dedicated Fund Obligations				
Department of Veterans' Affairs (Art. XI-A)	$ 180,000,000	$ 109,023,670	$ 109,023,670	$ -
Higher Education Coordinating Comm. (Art. XI-F(1))	$ 94,295,000	$ 8,315,000	$ 24,505,000	$ 16,190,000
Dept of Environmental Quality (Art. XI-H)	$ 10,000,000	$ 20,000,000	$ 20,000,000	$ -
Housing and Community Services Dept (Art. XI-I(2))	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ -
Department of Administrative Services (Art. XI-Q)	$ 326,644,564	$ 116,959,178	$ 122,470,718	$ 5,511,540
Total General Obligation Bonds	**$ 2,388,150,000**	**$ 1,987,518,580**	**$ 2,351,436,913**	**$ 363,918,333**
REVENUE BONDS				
Direct Revenue Bonds				
Housing and Community Services Department	$ 500,000,000	$ 500,000,000	$ 500,000,000	$ -
Department of Transportation				
Highway User Tax	$ 880,000,000	$ 360,000,000	$ 360,000,000	$ -
Tollway Tax		$ 700,000,000	$ -	$ (700,000,000)
Federal Grant Anticipation Revenue Vehicle		$ 300,000,000	$ 300,000,000	$ -
Oregon Business Development Department	$ 30,000,000	$ 30,000,000	$ 30,000,000	$ -
Department of Administrative Services				
Lottery Revenue Bonds	$ 515,510,000	$ 521,390,003	$ 501,100,000	$ (20,290,003)
Total Direct Revenue Bonds	**$ 1,925,510,000**	**$ 2,411,390,003**	**$ 1,691,100,000**	**$ (720,290,003)**

PRELIMINARY

Program Designation	2021-23 Legislatively Approved	2023-25 Governor's Budget	2023-25 Committee Recommendations	Changes from Governor's Budget
Pass Through Revenue Bonds				
Oregon Business Development Department				
Industrial Development Bonds	$ 600,000,000	$ 600,000,000	$ 600,000,000	$ -
Beginning and Expanding Farmer Loan Program	$ 2,500,000	$ 2,000,000	$ 2,000,000	$ -
Oregon Facilities Authority	$ 1,000,000,000	$ 1,000,000,000	$ 1,000,000,000	$ -
Housing and Community Services Department	$ 1,300,000,000	$ 1,300,000,000	$ 1,300,000,000	$ -
Total Pass Through Revenue Bonds	**$ 2,902,500,000**	**$ 2,902,000,000**	**$ 2,902,000,000**	**$ -**
Total Revenue Bonds	**$ 4,828,010,000**	**$ 5,313,390,003**	**$ 4,593,100,000**	**$ (720,290,003)**
CERTIFICATES OF PARTICIPATION AND OTHER FINANCING AGREEMENTS				
Department of Administrative Services	**$ 100,000,000**	**$ 100,000,000**	**$ 100,000,000**	**$ -**

House Bill 5005, SECTION 4

Private Activity Bond Allocation for Calendar Years 2024 and 2025

PRELIMINARY

	2021-23 Legislatively Approved Budget		2023-25 Committee Recommendations	
Allocation For:	2022 Calendar Year	2023 Calendar Year	2024 Calendar Year	2025 Calendar Year
Oregon Business Development Department, Industrial Development Bonds	$ 40,000,000	$ 40,000,000	$ -	$ -
Oregon Business Development Department, Beginning and Expanding Farmer Loan Program	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000
Oregon Housing & Community Services Department	$250,000,000	$250,000,000	$450,000,000	$450,000,000
Private Activity Bond Committee	$176,077,050	$176,077,050	$ 58,538,600	$ 58,538,600
Totals	**$467,077,050**	**$467,077,050**	**$509,538,600**	**$509,538,600**

HB 5029 BUDGET REPORT and MEASURE SUMMARY

Joint Committee On Ways and Means

Prepared By: Tom MacDonald and Julie Neburka, Legislative Fiscal Office
Reviewed By: Amanda Beitel, Legislative Fiscal Office

Various Agencies - Lottery Allocations
2023-25

Various Agencies - Criminal Fine Account Allocations
2023-25

Various Agencies - Oregon Marijuana Account Allocations
2023-25

Department of Education - Fund for Student Success Allocations
2023-25

Department of State Lands - Polychlorinated Biphenyls Remediation and Restitution Account Allocation
2023-25

Various Agencies - Tobacco Settlement Funds Account Allocations
2023-25

PRELIMINARY

Summary of Revenue Changes

HB 5029 is a revenue allocation bill which establishes the authorized level of net lottery proceeds and other revenue from statutory funds or accounts allocated for distinct purposes in the 2023-25 biennium. The authorization to spend these revenues is provided in expenditure limitations established in separate measures for state agency budgets. The revenue allocations are within available resources as forecasted in the May 2023 state economic and revenue forecast produced by the Department of Administrative Services (DAS) Office of Economic Development or otherwise known or projected available balances.

The following summarizes the 2023-25 revenue allocations established in HB 5029:

Revenue Allocation	2023-25 Allocations
Lottery - Economic Development Fund	$ 1,247,007,730
Lottery - Veterans' Services Fund	$ 28,387,664
Criminal Fine Account	$ 102,759,187
Oregon Marirjuana Account	$ 278,110,889
Fund for Student Success	$ 2,174,357,994
Polychlorinated Biphenyls Remediation and Restitution Account	$ 18,763,236
Tobacco Settlement Funds Account	$ 148,401,750

PRELIMINARY

Summary of Capital Construction Subcommittee Action

LOTTERY REVENUE

The Oregon State Lottery collects revenue from traditional, sports betting, and video lottery gaming. It pays player prizes and its operating expenses out of these revenues and then transfers the balance (net revenues or proceeds) on a quarterly basis to the Administrative Services Economic Development Fund (EDF). All lottery funds are expended for public purposes defined in the Oregon Constitution, which include job creation, economic development, and public education. Consistent with these public purposes, the quarterly transfers of net proceeds are then distributed by the Department of Administrative Services in accordance with nine - largely percentage-based - dedications established in the Constitution and Oregon statute. These include the following:

- Constitutional dedications

- Education Stability Fund - 18% of net proceeds
- Parks and Natural Resources Fund - 15% of net proceeds
- Veterans' Services Fund - 1.5% of net proceeds

- Statutory dedications
  - Outdoor school education programs - 4%, up to $5.5 million per quarter adjusted for inflation
  - County economic development programs - 2.5% of net video lottery receipts
  - Gambling addiction treatment programs - 1%
  - Public university sports programs and academic scholarships - 1%
  - County fair programs - 1%, up to $1.53 million annually adjusted for inflation
  - Match for qualifying employer lump-sum payments to the Public Employees Retirement System Employer Incentive Fund - net proceeds of sports betting games

Because the transfers related the Education Stability Fund, Parks and Natural Resources Fund, and Veterans' Services Fund are constitutionally established, HB 5029 does not include provisions to transfer revenue into these funds. However, the measure includes allocations from the Veterans' Services Fund to support programs benefitting veterans. In addition to the specific constitutional and statutory dedications, the Constitution requires that annual debt service payments for outstanding lottery revenue bonds be satisfied before allocating amounts for other purposes. Outside of these required dedications and distributions, net lottery proceeds are available for the Legislature to allocate as long as the allocations support the constitutional public purposes.

HB 5029 allocates $1,275.4 million in net lottery proceeds in 2023-25 based on the May 2023 revenue forecast. This includes $1,247 million from the Economic Development Fund and $28.4 million from the Veterans' Services Fund, and leaves a projected ending balance of $40 million. Lottery Funds expenditure limitation related to these allocations is established within the respective agency budget bills, policy bills, and budget reconciliation bill (SB 5506). The information that follows summarizes the allocations from each fund.

PRELIMINARY

Economic Development Fund

Outdoor School Education Fund - $56.4 million

Ballot Measure 99, approved by Oregon voters in 2016, requires 4% of net proceeds, but no more than $5.5 million per quarter adjusted for inflation, be distributed to the Outdoor School Education Fund. The Fund supports the Outdoor School program and is managed by the Oregon State University Extension Service. The Subcommittee approved a fixed allocation of $56.4 million for the 2023-25 biennium, rather than the percentage allocation described in statute.

County Economic Development - $60 million

ORS 461.547 requires that 2.5% of net proceeds of video lottery gaming be distributed to the counties for economic development activities.

Beginning with the 2005-07 biennium, 50% of the operating costs for the Economic Revitalization Team (ERT) established by ORS 284.555 were funded from this source. Beginning with the 2013-15 biennium, 50% of the funding for the Governor's Office Regional Solutions Program positions are supported from this source. The Subcommittee approved allocating a fixed dollar amount for county economic development during the 2023-25 biennium, rather than the percentage allocation described in statute. The fixed dollar amount is $60 million, which is equal to 2.5% of the amount of net video lottery proceeds projected in the May 2023 revenue forecast, minus one-half of the allocation to the Office of the Governor for the Regional Solutions Program.

Gambling Addiction Prevention and Treatment - $18.3 million

The 1999 Legislature statutorily dedicated 1% of net lottery proceeds to be transferred to the Oregon Health Authority to fund gambling addiction programs in the state. The Subcommittee approved a fixed allocation of $18.3 million for the 2023-25 biennium, rather than the percentage allocation described in statute.

Sports Lottery Account - $18.3 million

Beginning in 2007, 1% of net lottery proceeds are dedicated for distribution to public universities to offset the costs of intercollegiate athletic programs and for academic scholarships. The Subcommittee approved a fixed allocation of $18.3 million for the 2023-25 biennium, rather than the percentage allocation described in statute.

County Fairs - $3.8 million

The 2001 Legislature statutorily dedicated 1% of net lottery proceeds, with certain limitations, for distribution to county fair programs throughout the state. This amount is adjusted by inflation each biennium. The Subcommittee approved a fixed allocation of $3.8 million for the 2023-25 biennium, rather than the percentage allocation described in statute.

Employer Incentive Fund - $28.2 million

In 2019, the Legislature dedicated the net proceeds of sports betting games to the Public Employees Retirement System (PERS) Employer Incentive Fund (EIF) to provide a 25% match on qualifying employer lump-sum payments to the EIF. The Subcommittee approved a fixed allocation of $28.2 million for the 2023-25 biennium, which is equal to sports betting proceeds projected in the May 2023 forecast, net of the constitutional dedications and a $0.8 million reduction approved in the PERS budget (HB 5033) to meet statewide budget targets.

State School Fund - $604.1 million

The Subcommittee approved an allocation of $604.1 million Lottery Funds to the State School Fund for the 2023-25 biennium.

Office of the Governor - $4.6 million

The Subcommittee approved an allocation of $4.6 million Lottery Funds for the Regional Solutions Program in the Office of the Governor. Half of this funding will come from a reduction in the net video lottery proceeds that are distributed to counties for economic development.

PRELIMINARY

Oregon Business Development Department - $110.7 million

Excluding debt service payments, the Subcommittee approved an allocation of $110.7 million to the Oregon Business Development Department. This amount includes $15.2 million of Operations; $75.4 million for Business, Innovation and Trade; $18.6 million for Infrastructure, and $1.5 million for the Film and Video Office.

Debt Service - $342.5 million

The Subcommittee approved the allocation of available net lottery proceeds for debt service on outstanding lottery revenue bonds and estimated debt service payments on lottery bonds authorized to be issued during the 2023-25 biennium. These funds are allocated to DAS because the DAS Capital Finance and Planning Division administers the lottery bond program and associated debt service for the state. DAS will transfer the necessary funding to for the payment of debt service for state agencies that have outstanding or proposed lottery bonds.

Veterans' Services Fund

Ballot Measure 96, approved by Oregon voters in 2016, requires 1.5% of net lottery proceeds to be transferred to the Veterans' Services Fund. This fund is continuously appropriated for the benefit of veterans. Because this transfer is established by the Oregon Constitution, HB 5029 does not include a provision to transfer lottery proceeds into the Veterans' Services Fund. The bill does, however, include allocations from the Veterans' Services Fund to support programs benefitting veterans. These allocations include the following:

- $22.5 million to the Department of Veterans' Affairs for veterans' services provided by the Department ($14.2 million); county veteran service officers ($7.8 million); and National Service Organizations ($541,693).
- $297,187 to the Bureau of Labor and Industries to administer an outreach program to inform National Guard and reserve members and veterans about trade careers and apprenticeship opportunities.
- $603,177 to the Criminal Justice Commission for veterans' specialty courts.
- $4.9 million to the Oregon Health Authority for programs supporting veterans' behavioral health ($2.2 million) and dental health ($2.7 million).

PRELIMINARY

CRIMINAL FINE ACCOUNT

ORS 137.300 establishes the Criminal Fine Account (CFA) for the deposit of a portion of the crime and violation fine payments collected by state and local courts. The statute identifies program priorities for revenue deposited into the account but does not specify funding levels for the programs. The expenditure limitations for programs receiving CFA allocations are established in the separate agency appropriation bills. CFA revenues remaining after the specific program allocations are deposited into the General Fund. Based on the May 2023 forecast, plus estimated additional revenue from the expanded use of photo radar authorized under Chapter 33, Oregon Laws 2023 (HB 2095), CFA revenue is forecasted to total $118.3 in the 2023-25 biennium. The Subcommittee approved allocations to agencies totaling $102.8 million, leaving $15.5 million to be deposited into the General Fund.

All CFA allocations included in HB 5029 are consistent with the 2023-25 current service level except for the allocation to the Department of Public Safety Standards and Training (DPSST) for operations. The allocation for this program totals $51.7 million, which represents a $9.1 million, or 21.3%, increase above the current service level, and provides funding for DPSST to operate a pilot program consisting of three 60-student Basic Police courses, which will run concurrently with four additional 40-person Basic Police courses in the 2023-25 biennium.

OREGON MARIJUANA ACCOUNT

Net revenue from state marijuana taxes, after payment of administrative and enforcement expenses, is deposited into the Oregon Marijuana Account (OMA), which was established pursuant to the legalization of retail marijuana sales in Oregon through Ballot Measure 91 (2014). Based on the original framework of the tax, 20% of revenue transferred to the OMA was distributed to cities and counties, with the remaining 80% distributed to the State School Fund (40%), Mental Health Alcoholism and Drug Services Account (20%), State Police Account (15%), and alcohol and drug abuse prevention, early intervention and treatment services (5%). The passage of Ballot Measure 110 (2020) changed the statutory distributions by distributing the first $11.25 million of quarterly OMA revenue according to the original formula distributions, with OMA revenue above $11.25 million per quarter transferred to the newly established Drug Treatment and Recovery Services Fund. HB 4056 (2022) further amended the distributions by requiring the $11.25 million quarterly transfers for the original formula distributions to be adjusted for inflation based on the U.S. City Average Consumer Price Index.

According to the May 2023 forecast, marijuana tax revenue available for the OMA totals $298.5 million in 2023-25. Of this, the Department of Revenue will distribute $20.4 million to cities and counties. HB 5029 allocates the remaining $278.1 million to state agencies according to the statutory distributions, as follows:

- $196.6 to the Drug Treatment and Recovery Services Fund
- $40.7 million to the State School Fund
- $20.4 million to the Mental Health Alcoholism and Drug Services Account
- $15.3 million to the State Police Account
- $5.1 million to alcohol and drug abuse prevention, early intervention and treatment services

PRELIMINARY

As actual revenues may vary, the associated distributions may also vary – in some cases requiring related expenditure limitation and allocation adjustments.

FUND FOR STUDENT SUCCESS

The Department of Revenue collects Corporate Activity Tax revenues, pays its collection expenses from these revenues, and transfers the balance to the Fund for Student Success established in ORS 327.001. Corporate Activity Tax revenues are projected to be $2.78 billion in the 2023-25 biennium based on the May 2023 state revenue forecast. After making deposits into the High Cost Disability Account established in ORS 327.348 and State School Fund established in ORS 327.008, and after retaining a reserve for cash flow and revenue shortfall purposes, the Department of Education transfers the balance of revenues in the Fund for Student Success into three statutorily defined education accounts according to the following statutory distribution percentages:

- At least 50% to the Student Investment Account established in ORS 327.175
- Up to 30% to the Statewide Education Initiatives Account established in ORS 327.250
- At least 20% to the Early Learning Account established in ORS 32.269.

Consistent with the May 2023 revenue forecast and the estimated beginning balances in each account, HB 5029 makes the following allocations from the Fund for Student Success for 2023-25 expenditures budgeted in the Department of Education:

- $1,087,178,997 to the Student Investment Account
- $557,396,445 to the Statewide Education Initiatives Account
- $529,782,552 to the Early Learning Account

POLYCHLORINATED BIPHENYLS REMEDIATION AND RESTITUTION ACCOUNT

In December 2022, the Oregon Department of Justice reached a $698 million settlement with the Monsanto Company over environmental pollution caused by polychlorinated biphenyls. SB 1049 (2023) creates the Polychlorinated Biphenyls Remediation and Restitution Account (PBRRA) for the purpose of depositing proceeds of the Monsanto Settlement Agreement, net of related legal expenses, into the account (an estimated $565 million). Moneys in the account are continuously appropriated to the Department of Administrative Services for distribution as directed by the Legislative Assembly. The intended purpose of allocations from the account is to support environmental remediation or restitutionary projects or purposes having a nexus with environmental harms to air, water, soil, or other natural resources. HB 5029 allocates $18.8 million from the account to the Department of State Lands for deposit into the Oregon Abandoned and Derelict Vessel Fund for environmental remediation or restitutionary projects.

TOBACCO SETTLEMENT FUNDS ACCOUNT

PRELIMINARY

On November 23, 1998, 46 states and the four largest U.S. tobacco manufacturers, Philip Morris, R. J. Reynolds, Brown & Williamson, and Lorillard, entered into an agreement known as the Master Settlement Agreement (MSA). For release from past and present smoking- related claims by the states and for a continuing release of future smoking-related claims, these four companies, which are collectively known as the Original Participating Manufacturers (OPM), agreed to make annual payments to the states in perpetuity. The MSA requires an escrow agent to distribute the annual payments on or before April 15 of each year. The size of the annual payments is subject to numerous adjustments as outlined in the MSA. The OPMs also agreed to tobacco advertising and marketing restrictions, the disbandment of specific tobacco-related organizations, and efforts to reduce youth smoking, among other provisions.

MSA payments to Oregon are deposited in the Tobacco Settlement Funds Account administered by the Department of Administrative Services (DAS). HB 5029 allocates these funds according to the purposes stated in the bill and are based on resources projected by DAS to be available for the 2023-25 biennium. As actual amounts vary, the allocations or distributions set forth could also vary.

The following summarize the MSA allocations from the Tobacco Settlement Funds Account included in HB 5029 for 2023-25:

- $7.3 million to the Higher Education Coordinating Commission, XI-L Oregon Health and Science University Bond Fund to pay debt service and administrative fees on Oregon Opportunity Bonds
- $121.7 million to the Oregon Health Authority for the Oregon Health Plan
- $14.2 million to the Oregon Health Authority for community mental health programs
- $3.7 million to the Department of Education for physical education related grants authorized by ORS 329.501
- $1.6 million to the Department of Justice for supplemental enforcement activities

State law (ORS 293.537) requires DAS to transfer sufficient funds from the Tobacco Settlement Funds Account to the Department of Justice (DOJ) for MSA enforcement activities (ORS 180.400 to 180.455, ORS 323.106, and ORS 323.806). DOJ expends these funds for the enforcement of the Non-Participating Manufacturing (NPM) requirements under the MSA, which includes a DOJ lawyer, paralegal, two field inspectors, investigator/auditor, and part of an administrator position. This program certifies tobacco product manufacturers and maintains a directory of all compliant tobacco products that can be sold in Oregon, monitors quarterly escrow payments by NPMs, coordinates with the Department of Revenue on distributor cigarette sales, and performs other compliance duties directed by statute.

PRELIMINARY

LOTTERY FUNDS CASH FLOW SUMMARY

	2021-23 Legislatively Approved Budget	2023-25 Legislatively Adopted Budget
ECONOMIC DEVELOPMENT FUND		
RESOURCES		
Beginning Balance	$ 72,369,513	$ 84,396,435
Lottery Funds Reversions under ORS 461.559	5,258,580	-
REVENUES		
Transfers from Lottery		
Net Proceeds	1,815,092,019	1,832,994,344
Administrative Actions	-	
Other Revenues		
Interest Earnings	2,000,000	2,000,000
Other	-	
Total Revenue	1,817,092,019	1,834,994,344
TOTAL RESOURCES	**$ 1,894,720,112**	**$ 1,919,390,779**
DISTRIBUTIONS / ALLOCATIONS		
Distribution to Education Stability Fund	(326,714,207)	(329,938,982)
Distribution to Parks and Natural Resources Fund	(272,263,803)	(274,949,152)
Distribution for Veterans' Services Fund	(27,226,380)	(27,494,915)
Distribution for Outdoor School Fund	(49,418,728)	(56,406,064)
Distribution of Video Revenues to Counties	(54,209,527)	(59,982,296)
Distribution for Sports Programs	(16,514,607)	(18,329,943)
Distribution for Gambling Addiction	(16,542,526)	(18,329,825)
Distribution for County Fairs	(3,828,000)	(3,828,000)
Distribution to PERS Employer Incentive Fund	(15,335,236)	(28,186,388)
Allocation to State School Fund	(650,508,965)	(604,125,973)
Debt Service Allocations	(271,357,713)	(342,481,317)
Other Agency Allocations	(106,403,985)	(115,337,924)
TOTAL DISTRIBUTIONS / ALLOCATIONS	**$ (1,810,323,677)**	**$ (1,879,390,779)**
ENDING BALANCE	**$ 84,396,435**	**$ 40,000,000**

PRELIMINARY

LOTTERY FUNDS CASH FLOW SUMMARY (continued)

	2021-23 Legislatively Approved Budget	2023-25 Legislatively Adopted Budget
EDUCATION STABILITY FUND		
(not including the Oregon Growth Account balances)		
RESOURCES		
Beginning Balance	$ 414,351,706	$ 708,394,230
Revenues		
Transfer from the Economic Development Fund	294,042,786	296,945,084
Interest Earnings	22,981,427	73,732,015
Oregon Growth Account Earnings Distributions	11,705,102	-
Total Revenue	$ 328,729,315	$ 370,677,099
TOTAL RESOURCES	**$ 743,081,021**	**$ 1,079,071,329**
DISTRIBUTIONS		
Oregon Opportunity Grant Program	(34,686,529)	(73,732,015)
Debt Service Allocations to Department of Education	-	-
Education Stability Fund Withdrawal	-	-
Treasury Account Fees	(262)	-
TOTAL DISTRIBUTIONS	**$ (34,686,791)**	**$ (73,732,015)**
ENDING BALANCE	**$ 708,394,230**	**$ 1,005,339,314**

PRELIMINARY

Notes:

1. Oregon Growth Account distributions and transfers to the Oregon Education Fund and Oregon Opportunity Grant Program are included in the Education Stability Fund.

2. Transfers from the Economic Development Fund to the Education Stability Fund (ESF) represent those made only to the main ESF account and do not include the 10% transferred to the Oregon Growth Account.

3. 2021-23 and 2023-25 amounts are based on the May 2023 revenue forecast.

2023-25 LOTTERY FUNDS ALLOCATIONS AND EXPENDITURES

ECONOMIC DEVELOPMENT FUND	New Lottery Funds Allocation	Beginning Lottery Balance	Interest and Other Earnings	2023-25 LAB Expenditure Limitation	Ending Lottery Balance
DEBT SERVICE COMMITMENTS					
Higher Education Coordinating Commission					
Outstanding bonds	44,554,121	227,765	-	44,781,886	-
Business Development Department					
Outstanding and Proposed bonds	49,547,114	339,155	-	49,886,269	-
Housing and Community Services Department					
Outstanding and Proposed bonds	30,406,918	162,965	-	30,569,883	-
Department of Transportation					
Outstanding bonds	135,257,275	810,875	-	136,068,150	-
Department of Administrative Services					
Outstanding and Proposed bonds	49,032,524	164,860	-	49,197,384	-
State Forestry Department					
Outstanding Bonds	2,540,230	16,850	-	2,557,080	-
Department of Energy					
Outstanding Bonds	1,416,320	22,840	-	1,439,160	-
State Parks and Recreation Department					
Outstanding bonds	3,949,140	19,910	-	3,969,050	-
Water Resources Department					
Outstanding and Proposed bonds	15,814,642	42,215	-	15,856,857	-
Department of Veterans' Affairs					
Outstanding Bonds	548,870	2,130	-	551,000	-
Oregon Health Authority					
Outstanding Bonds and Proposed bonds	6,186,773	-	-	6,186,773	-
Department of Education					
Outstanding Bonds	3,227,390	-	-	3,227,390	-
OTHER ALLOCATIONS					
Higher Education Coordinating Commission					
Collegiate Athletics	18,329,943	-	-	18,329,943	-
Outdoor Schools	56,406,064	-	-	56,406,064	-
Oregon Health Authority					
Gambling Addiction Treatment	18,329,825	-	-	18,329,825	-
Department of Administrative Services					
Distribution to County Fairs	3,828,000	-	-	3,828,000	-
Public Employees Retirement System					
Employer Incentive Fund	28,186,388	341,000	-	28,527,388	-
Department of Education					
State School Fund	604,125,973	-	-	604,125,973	-
Office of the Governor					
Regional Solutions	4,639,197	-	-	4,639,197	-
Business Development Department					
Operations	15,248,370	-	-	15,248,370	-
Business, Innovation, and Trade	75,400,115	8,477,500	-	83,877,615	-
Infrastructure	18,570,779	1,600,000	-	20,170,779	-
Film and Video	1,479,463	-	-	1,479,463	-
TOTAL ECONOMIC DEVELOPMENT FUND	1,187,025,434	12,228,065	-	1,199,253,499	-
EDUCATION STABILITY FUND / OREGON EDUCATION FUND					
Higher Education Coordinating Commission					
Opportunity Grants	73,732,015	18,540,263	-	84,000,000	8,272,278
TOTAL EDUCATION STABILITY/OREGON EDUCATION FUND	73,732,015	18,540,263	-	84,000,000	8,272,278

PRELIMINARY

VETERANS' SERVICES FUND

	2021-23 Legislatively Approved	2023-25 Legislatively Adopted
RESOURCES / REVENUES		
Beginning Balance	$ 1,982,016	$ 5,528,837
Lottery Funds Reversions under ORS 406.141	1,133,202	-
Lottery Revenue	27,226,380	27,494,915
Interest Earnings	-	-
TOTAL RESOURCES	**$ 30,341,598**	**$ 33,023,752**
ALLOCATIONS		
Department of Veterans' Affairs		
Veterans' Services Program	$ (12,863,062)	$ (14,192,356)
County Veteran Service Officers	(7,474,669)	(7,788,605)
National Service Organizations	(497,880)	(541,693)
Total ODVA Allocations	$ (20,835,611)	$ (22,522,654)
Bureau of Labor and Industries		
Veterans' Outreach	(270,809)	(297,187)
Criminal Justice Commission		
Veterans' Specialty Courts	(578,865)	(603,177)
Oregon Health Authority		
Veterans Behavorial Health	(2,127,476)	(2,233,850)
Veterans Dental Program	(1,000,000)	(2,730,796)
TOTAL ALLOCATIONS	**$ (24,812,761)**	**$ (28,387,664)**
ENDING BALANCE	**$ 5,528,837**	**$ 4,636,088**

Note: 2021-23 and 2023-25 amounts are based on the May 2023 revenue forecast.

PRELIMINARY

CRIMINAL FINE ACCOUNT ALLOCATIONS

	2021-23 Legislatively Approved Budget	2023-25 Current Service Level (CSL)	Percent Change from 2021-23	2023-25 Legislatively Adopted Budget	Percent Change from 2023-25 CSL
Criminal Fine Account Revenues:					
May 2023 State Revenue Forecast	$ 100,025,161	$ 113,105,114	13.1%	$ 113,105,114	0.0%
Chapter 33, Oregon Laws 2023 (HB 2095)				5,200,000	
Total Revenue:	$ 100,025,161	$ 113,105,114	13.1%	$ 118,305,114	4.6%
Criminal Fine Account Allocations:					
Department of Public Safety Standards and Training					
Operations	$ 44,416,940	$ 42,591,455	-4.1%	$ 51,667,438	21.3%
Public Safety Memorial Fund	279,677	279,677	0.0%	279,677	0.0%
Subtotal:	$ 44,696,617	$ 42,871,132	-4.1%	$ 51,947,115	21.2%
Department of Justice					
Child Abuse Multidisciplinary Intervention Account	$ 11,694,249	$ 12,210,883	4.4%	$ 12,210,883	0.0%
Regional Assessment Centers	883,388	920,490	4.2%	920,490	0.0%
Criminal Injuries Compensation Account	9,846,982	10,272,994	4.3%	10,272,994	0.0%
Child Abuse Medical Assessments	747,739	779,144	4.2%	779,144	0.0%
Subtotal:	$ 23,172,358	$ 24,183,511	4.4%	$ 24,183,511	0.0%
Department of Human Services					
Domestic Violence Fund	$ 2,320,336	$ 2,668,697	15.0%	$ 2,668,697	0.0%
Sexual Assault Victims Fund	556,265	605,216	8.8%	605,216	0.0%
Subtotal:	$ 2,876,601	$ 3,273,913	13.8%	$ 3,273,913	0.0%
Oregon Health Authority					
Emergency Medical Services & Trauma Services	$ 331,824	$ 331,824	0.0%	$ 331,824	0.0%
Alcohol & Drug Abuse Prevention	42,884	42,884	0.0%	42,884	0.0%
Law Enforcement Medical Liability Account (LEMLA)	1,300,000	1,300,000	0.0%	1,300,000	0.0%
Intoxicated Driver Program	4,323,000	4,323,000	0.0%	4,323,000	0.0%
Drug Treatment and Recovery Services Fund Transfer	31,200	31,200	0.0%	31,200	0.0%
Subtotal:	$ 6,028,908	$ 6,028,908	0.0%	$ 6,028,908	0.0%

PRELIMINARY

CRIMINAL FINE ACCOUNT ALLOCATIONS (continued)

	2021-23 Legislatively Approved Budget	2023-25 Current Service Level (CSL)	Percent Change from 2021-23	2023-25 Legislatively Adopted Budget	Percent Change from 2023-25 CSL
Oregon Judicial Department					
State court security and emergency preparedness	$ 4,147,778	$ 4,493,981	8.3%	$ 4,493,981	0.0%
County court facilities security	3,057,584	3,326,651	8.8%	3,326,651	0.0%
State Court Technology Fund	3,887,500	3,887,500	0.0%	3,887,500	0.0%
Subtotal:	$ 11,092,862	$ 11,708,132	5.5%	$ 11,708,132	0.0%
Oregon State Police					
Driving Under the Influence Enforcement Subtotal:	$ 351,572	$ 351,572	0.0%	$ 351,572	0.0%
Department of Corrections					
County correction programs and facilities, and alcohol and drug programs Subtotal:	$ 4,846,812	$ 5,197,236	7.2%	$ 5,197,236	0.0%
Department of Revenue					
Administrative Expenses Subtotal:	$ 100,000	$ 100,000	0.0%	$ 100,000	0.0%
Total Allocations:	**$ 93,165,730**	**$ 93,714,404**	**0.6%**	**$ 102,790,387**	**9.7%**
Transfer to the General Fund:	**$ 6,859,431**	**$ 19,390,710**	**182.7%**	**$ 15,514,727**	**-20.0%**

PRELIMINARY

2023-25 Oregon Marijuana Account

	2021-23 Legislatively Approved Budget (May 2023)	2023-25 Legislatively Adopted Budget (May 2023)
Cities	9,000,000	10,187,665
Counties	9,000,000	10,187,665
Subtotal Local	18,000,000	20,375,330
Drug Treatment and Recovery Services Fund	211,668,069	196,609,572
State School Fund	36,000,000	40,750,659
Mental Health Alcoholism & Drug Services Account	18,000,000	20,375,329
State Police Account	13,500,000	15,281,497
Drug and alcohol abuse prevention and treatment	4,500,000	5,093,832
Subtotal State	**283,668,069**	**278,110,889**
Total	**301,668,069**	**298,486,219**

PRELIMINARY

FUND FOR STUDENT SUCCESS CASH FLOW SUMMARY

	2021-23 Legislatively Approved Budget (May 2023)	2023-25 Legislatively Adopted Budget (May 2023)	HB 5029 Adjustments and other Revenue Adjustments
FUND FOR STUDENT SUCCESS			
RESOURCES			
Beginning Balance	$ 200,557,016	$ 318,527,158	117,970,142
REVENUES			
Transfers from Department of Revenue			
Net Proceeds	2,541,377,030	2,779,097,659	237,720,629
Administrative Actions	(19,200,000)	(21,312,000)	(2,112,000)
Retain as a reserve/cash flow - ORS 327.001(4)(b)	(150,000,000)	(200,000,000)	(50,000,000)
Total Revenue	2,372,177,030	2,557,785,659	185,608,629
TOTAL RESOURCES	**$ 2,572,734,046**	**$ 2,876,312,817**	**$ 303,578,771**
TRANSFERS / ALLOCATIONS			
Transfer to the High Cost Disabilities Account - ORS 327.001(4)(a)(A)	(40,000,000)	(40,000,000)	-
Transfer to the State School Fund - ORS 327.001(4)(a)(B)	(691,770,847)	(661,954,823)	29,816,024
Allocation to the Student Investment Account	(891,938,410)	(1,087,178,997)	(195,240,587)
Allocation to the Statewide Education Initiatives Account	(382,929,904)	(557,396,445)	(174,466,541)
Allocation to the Early Learning Account	(397,567,727)	(529,782,552)	(132,214,825)
TOTAL DISTRIBUTIONS / ALLOCATIONS	**$ (2,404,206,888)**	**$ (2,876,312,817)**	**$ (472,105,929)**
ENDING BALANCE	**$ 168,527,158**	**$ 0**	**$ (168,527,158)**
STUDENT INVESTMENT ACCOUNT - ORS 327.175			
RESOURCES			
Beginning Balance	$ 338,563	$ -	(338,563)
Revenues			-
Allocation from the Fund for Student Success	891,938,410	1,087,178,997	195,240,587
Total Revenue	$ 892,276,973	$ 1,087,178,997	194,902,024
TOTAL RESOURCES	**$ 892,276,973**	**$ 1,087,178,997**	**194,902,024**
EXPENDITURES			-
Grants to education programs	(892,276,973)	(1,087,178,997)	(194,902,024)
TOTAL STUDENT INVESTMENT ACCOUNT	**$ -**	**$ -**	**$ -**
ENDING BALANCE	**$ -**	**$ -**	**$ -**

PRELIMINARY

FUND FOR STUDENT SUCCESS CASH FLOW SUMMARY (continued)

	2021-23 Legislatively Approved Budget (May 2023)	2023-25 Legislatively Adopted Budget (May 2023)	HB 5029 Adjustments and other Revenue Adjustments
STATEWIDE EDUCATION INITIATIVES ACCOUNT - ORS 327.250			
RESOURCES			
Beginning Balance	$ 15,048,507	$ 38,450,278	23,401,771
Revenues			
Allocation from the Fund for Student Success	382,929,904	557,396,445	174,466,541
Total Revenue	$ 397,978,411	$ 595,846,723	197,868,312
TOTAL RESOURCES	**$ 397,978,411**	**$ 595,846,723**	**197,868,312**
EXPENDITURES			-
Grants to education programs	(386,819,630)	(595,846,723)	(209,027,093)
TOTAL STATEWIDE EDUCATION INITIATIVES ACCOUNT	**$ 11,158,781**	**$ -**	**$ (11,158,781)**
ENDING BALANCE *	**$ 11,158,781**	**$ -**	**$ (11,158,781)**
EARLY LEARNING ACCOUNT - ORS 327.269			
RESOURCES			
Beginning Balance	$ 38,657,724	$ 12,819,816	(25,837,908)
Revenues			
Allocation from the Fund for Student Success	397,567,727	529,782,552	132,214,825
Total Revenue	$ 436,225,451	$ 542,602,368	106,376,917
TOTAL RESOURCES	**$ 436,225,451**	**$ 542,602,368**	**106,376,917**
EXPENDITURES			-
Grants to education programs	(436,225,451)	(542,602,368)	(106,376,917)
TOTAL EARLY LEARNING ACCOUNT	**$ -**	**$ -**	**$ -**
ENDING BALANCE	**$ -**	**$ -**	**$ -**

*The 2021-23 legislatively approved budget contained a one-time transfer into the School Stabilization Subaccount for Wildfire-impacted School Districts (HB 4026, 2022)

PRELIMINARY

FISCAL IMPACT OF PROPOSED LEGISLATION **Measure: HB 5030-1**

82nd Oregon Legislative Assembly – 2023 Regular Session
Legislative Fiscal Office
Only Impacts on Original or Engrossed Versions are Considered Official

Prepared by:	Walt Campbell
Reviewed by:	Amanda Beitel, Kim To, Matt Stayner, Michelle Deister, April McDonald, Julie Neburka, Steve Robbins
Date:	June 20, 2023

Measure Description:
Authorizes the issuance of lottery revenue bonds for the 2023-25 biennium.

Government Unit(s) Affected:
Department of Administrative Services, Water Resources Department, Bonding, Department of Education, Department of Fish and Wildlife, Department of Transportation, Housing and Community Services Department, Oregon Health Authority, Oregon Watershed Enhancement Board, Parks and Recreation Department, Oregon Business Development Department

Summary of Fiscal Impact:
Costs related to the measure may require budgetary action - See analysis.

Summary of Expenditure Impact:
See Analysis.

Analysis: House Bill 5030 authorizes the issuance of lottery revenue bonds for specified projects.

A total of $453,025,000 of net lottery bond proceeds are authorized in the 2023-25 biennium to be spent on 37 projects funded in the following state agencies:

- Department of Administrative Services - $63,950,000
- Department of Education - $15,000,000
- Oregon Department of Fish and Wildlife - $13,750,000
- Department of Transportation - $45,000,000
- Housing and Community Services Department - $50,000,000
- Oregon Business Development Department - $136,325,000
- Oregon Health Authority - $50,000,000
- Oregon Watershed Enhancement Board - $4,000,000
- Parks and Recreation Department - $10,000,000
- Water Resources Department - $65,000,000

Bond costs of issuance are estimated to be $5,314,062. Amounts issued for deposit into debt service reserve accounts are estimated to total $42,760,939. HB 5005 establishes statutory lottery revenue bond authority of $501,100,000 to allow for the issuance of lottery revenue bonds in HB 5030; generating proceeds for project costs, costs of issuance, and debt service reserves as detailed above. Other Funds limitation to expend bond proceeds for project costs and pay for the cost of issuing bonds is included in the budget reconciliation bill (SB 5506).

Lottery Funds debt service is estimated to be $13,051,334 in the 2023-25 biennium, which supports a lottery bond issuance totaling $150,270,000 in the spring of 2024. Remaining lottery bonds of $350,830,000 are scheduled to be sold in the spring of 2025, with related debt service payments beginning in the 2025-27 biennium. Total Lottery Funds debt service is estimated to be $85,245,288 in the 2025-27 biennium and

$851,851,503 over the life of the bonds.

The measure also authorizes issuance of $20 million in net proceeds in the 2025-27 biennium for the Coos Bay Channel Modification project funded in the Oregon Business Development Department.

FISCAL IMPACT OF PROPOSED LEGISLATION **Measure: SB 1049 - 2**

82nd Oregon Legislative Assembly – 2023 Regular Session
Legislative Fiscal Office
Only Impacts on Original or Engrossed Versions are Considered Official

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Prepared by: Haylee Morse-Miller
Reviewed by: Steve Robbins, Emily Coates, Michelle Deister, Michael Graham, Tom MacDonald, April McDonald, Julie Neburka, Ben Ruef, MaryMichelle Sosne, Matt Stayner, Kim To, Tim Walker, Doug Wilson, Paul Siebert
Date: June 16, 2023

Measure Description:
Implements statutory changes necessary to support the 2023-25 legislatively adopted budget and to clarify the application of statutes. Transfers moneys from Public Employees' Revolving Fund to General Fund for general governmental purposes.

Government Unit(s) Affected:
Oregon Health Authority, Board of Licensed Social Workers, Board of Dentistry, Board of Licensed Professional Counselors and Therapists, Board of Naturopathic Medicine, Board of Nursing, Board of Psychology, Board of Tax Practitioners, Construction Contractors Board, Department of Administrative Services, Department of Consumer and Business Services, Department of Education, Department of Environmental Quality, Department of Forestry, Department of Revenue, Department of Transportation, Department of the State Fire Marshal, Higher Education Coordinating Commission, Legislative Fiscal Office, Mortuary and Cemetery Board, Oregon Business Development Department, Oregon Medical Board, Public Utility Commission, Real Estate Agency, Veterinary Medical Examining Board

Summary of Fiscal Impact:
Costs related to the measure are anticipated to be minimal - See explanatory analysis.

Analysis:
This measure implements statutory changes necessary to support the 2023-25 legislatively adopted budget and to clarify the application of statutes. This measure, relating to state financial administration, is not an appropriation bill and therefore does not include the appropriation of funds. The measure has an emergency clause and is effective on passage.

The fiscal or budgetary impacts of provisions of this measure are contained in SB 5506 (budget reconciliation), HB 5005 (bond authorization), in agency budget measures, or policy measures for the 2023-25 biennium.

The following table summarizes, by section and agency, the fiscal impact of this measure:

§45-46 Oregon Department of Education	Increases the reimbursement rate for student vision screenings from $3.20 to $4.00 per student.	Indeterminate
§47-47a Department of Revenue	Clarifies authority of the Department of Revenue to transfer to the Drug Treatment and Recovery Services Fund savings from implementation of chapter 2, Oregon Laws 2021.	No Fiscal Impact
§48 Oregon Health Authority	Creates the Opioid Reversal Medication and Harm Reduction Clearinghouse Bulk Purchasing Fund.	No Fiscal Impact
§49-50 Oregon Department of Education	Clarifies that monies in the Early Learning Account are continuously appropriated to the Department of Education, which is to transfer monies from the account to the Department of Early Learning and Care as required by law.	No Fiscal Impact
§51-52 Department of the State Fire Marshal	Creates the State Fire Marshal Mobilization Fund.	$2 million General Fund [expended as Other Funds]
§53 Oregon Department of Transportation	Repeals provisions of 2013 Oregon Chapter Law related to the previous Interstate 5 bridge replacement project.	No Fiscal Impact
§54-55 Oregon Health Authority	Changes OHA authorization in HB 3396 to make grants for healthcare professions workforce development activities to reimbursements.	No Fiscal Impact

HB 2001 A BUDGET REPORT and MEASURE SUMMARY

Joint Committee On Ways and Means

Prepared By: Ali Webb, Department of Administrative Services
Reviewed By: Michelle Deister, Legislative Fiscal Office

Housing and Community Services Department
2023-25

Department of Administrative Services
2023-25

Department of Land Conservation and Development
2023-25
2021-23

Oregon State Treasury/Oregon Facilities Authority
2023-25

Department of Agriculture
2023-25

PRELIMINARY

Budget Summary*

	2021-23 Legislatively Approved Budget[(1)]	2023-25 Current Service Level	2023-25 Committee Recommendation	Committee Change $ Change	Committee Change % Change
Housing and Community Services Department					
General Fund	$ -	$ -	$ 21,450,798	$ 21,450,798	100.0%
Department of Administrative Services					
Other Funds Limited	$ -	$ -	$ 143,969	$ 143,969	100.0%
Department of Land Conservation and Development					
General Fund	$ -	$ -	$ 6,175,884	$ 6,175,884	100.0%
Oregon Facilities Authority					
General Fund	$ -	$ -	$ 3,613,925	$ 3,613,925	100.0%
Other Funds Limited	$ -	$ -	$ 3,613,925	$ 3,613,925	100.0%
Oregon State Treasury					
Other Funds Limited	$ -	$ -	$ 263,925	$ 263,925	100.0%
Oregon Department of Agriculture					
General Fund	$ -	$ -	$ 5,524,762	$ 5,524,762	100.0%

Position Summary

Housing and Community Services Department				
Authorized Positions	0	0	5	5
Full-time Equivalent (FTE) positions	0.00	0.00	3.89	3.89
Department of Land Conservation and Development				
Authorized Positions	0	0	7	7
Full-time Equivalent (FTE) positions	0.00	0.00	7.00	7.00
Oregon State Treasury				
Authorized Positions	0	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.00	1.13	1.13
Oregon Department of Agriculture				
Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.88	0.88

PRELIMINARY

2021-23 Budget Actions

	2021-23 Legislatively Approved Budget	2023 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
			$ Change	% Change
Department of Land Conservation and Development				
General Fund	$ 26,114,458	$ 26,215,018	$ 100,560	0.4%

Position Summary

Department of Land Conservation and Development			
Authorized Positions	69	74	5
Full-time Equivalent (FTE) positions	66.60	66.93	0.33

Summary of Revenue Changes

House Bill 2001 appropriates $100,560 General Fund in the 2021-23 biennium, appropriates $36,765,369 General Fund in the 2023-25 biennium and increases Other Funds expenditure limitation by $4,021,819 in the 2023-25 biennium for a variety of efforts associated with increasing housing production in Oregon. These efforts include analyzing data, communicating metrics, and financing for loan and grant programs, among others. Funding includes the following:

- Housing and Community Services Department: $21,450,798 General Fund for the 2023-25 biennium to implement a grant/loan program to encourage the production of modular housing, create and maintain a dashboard of housing production metrics, and provide assistance to the Department of Administrative Services and Department of Land Conservation and Development related to the Oregon Housing Needs Analysis (OHNA).
- Department of Administrative Services: $143,969 Other Funds expenditure limitation for the 2023-25 biennium to establish the OHNA.
- Department of Land Conservation and Development: $100,560 General Fund for the 2021-23 biennium and $6,175,884 General Fund in the 2023-25 biennium to implement a program to provide grants and technical assistance to local governments and provide assistance to the Department of Administrative Services related to the OHNA.
- Oregon Facilities Authority: $3,613,925 General Fund and $3,613,925 Other Funds expenditure limitation in the 2023-25 biennium to provide financing to local governments or housing developers for moderate-income predevelopment costs, as well as contracted administrative support.

PRELIMINARY

- Oregon State Treasury: $263,925 Other Funds expenditure limitation in the 2023-25 biennium for staffing support to the Oregon Facilities Authority.
- Oregon Department of Agriculture: $5,524,762 General Fund in the 2023-25 biennium to implement the Agricultural Worker Housing grant program.

Summary of Transportation and Economic Development Subcommittee Action

Housing and Community Services Department (HCSD)
House Bill 2001 appropriates $21,450,798 General Fund in the 2023-25 biennium and establishes five positions (3.89 FTE) to fulfill provisions of the bill.

Staffing costs related to the OHNA implementation and housing production duties total $702,432 General Fund, including $626,752 General Fund for Personal Services and $75,680 General Fund for position-related Services and Supplies expenses. The four positions include a Research Analyst 3 to create and maintain a housing production dashboard, a Research Analyst 3 to serve as the lead point person and contract administrator for the Housing Equity Indicator work, an Economist 2 to support the Office of Economic Analysis with maintaining the OHNA and setting production targets, and an Operations and Policy Analyst 3 to serve as the point of contact for local governments, among other duties. Contract costs of $500,000 with a university or other research institution will assist the agency in collecting and segmenting housing data by demographic groups, which will be used in development and updating of housing equity indicators. The contract cost is considered a one-time expenditure. The statewide housing production dashboard must be published no later than January 1, 2025.

The measure also expands the Emergency Housing Assistance (EHA) program to include grants to community partners for the purpose of addressing the needs of school-aged children who are homeless or at risk of homelessness. HCSD is authorized to award grants for these purposes and funding for this purpose is included in House Bill 5019 (2023).

PRELIMINARY

Finally, the bill creates a new modular housing grant and loan program to expand modular home production capacity to meet Oregon's housing demands for wildfire recovery, low-income housing and middle-income housing. Grants, or loans, will be provided to entities that either develop modular housing or supply components to builders or developers of modular housing. Total one-time General Fund costs for the program include $223,366 for position-related costs for one full-time limited duration Operations and Policy Analyst 3 position (OPA 3), consisting of $203,516 General Fund for Personal Services and $19,850 General Fund for position-related Services and Supplies; $25,000 for contract review and third-party program administration; and $20 million for Special Payments for the grant and loan program. The provisions of the measure related to modular housing sunset on January 2, 2026, so funding and position authority will need to be requested to continue the OPA 3 position for 12 months in the development of the 2025-27 biennial budget process.

Department of Land Conservation and Development (DLCD)
The measure requires DLCD to adopt rules related to urbanization, including housing production within urban growth boundaries, as well as to provide technical assistance and award grants to local governments to implement land use provisions and incentivize housing production. Additionally, DLCD will assist the Department of Administrative Services (DAS) in its work related to the OHNA. The bill appropriates $100,560 General Fund in the 2021-23 biennium to allow DLCD to establish five permanent positions to begin work related to housing production efforts, including one Program Manager 2 to oversee a new Housing Division; a Human Resources Analyst 2 to immediately begin recruitment and onboarding of other positions; a Planner 3 to support local governments with public facilities planning for housing production; a Planner 4 to support local governments with urbanization efforts; and an Operations and Policy Analyst 3 to support local governments with GIS and policy analysis. The 2021-23 expenditures include $79,085 for Personal Services and $21,475 for position-related Services and Supplies.

For the 2023-25 biennium, the measure appropriates $6,175,884 General Fund to DLCD. In addition to funding the five positions established for 2021-23 described above, this funding will allow DLCD to establish a permanent Administrative Specialist 2 to support the rulemaking process and an Information and Security Specialist 4 to provide information technology capacity, and assist with database management and reporting requirements. Administrative costs for the 2023-25 biennium consist of $1,583,487 for Personal Services expenses, $92,397 for position-related Services and Supplies expenses, $150,000 for legal expenses and $850,000 for rulemaking expenses. Special Payments in the amount of $3,500,000 General Fund support grants and technical assistance to local governments.

Department of Administrative Services (DAS)
The bill increases Other Funds expenditure limitation by $143,969 in the 2023-25 biennium to establish the OHNA within DAS. The purpose of the OHNA is to perform the annual statewide housing analysis, determine the allocated housing need, and set housing production targets. Assistance will be provided from HCSD and DLCD to carry out the statutory duties related to the OHNA. DAS will reclassify one Economist 2 position in the Office of Economic Analysis, within the DAS Chief Operating Office, which results in Personal Services costs of $93,969 Other Funds. In addition, Other Funds limitation of $50,000 is provided for consulting services costs. These costs are ongoing in subsequent biennia. The initial statewide housing analysis and initial estimate and allocation of housing need is due no later than January 1, 2025.

Oregon Department of Agriculture (ODA)
The bill appropriates $5,524,762 General Fund in the 2023-25 biennium to ODA and establishes one full-time limited duration Operations and Policy Analyst 3 position (0.88 FTE) to create and implement the Agricultural Workforce Housing grant program. The program will provide grants to improve the health and safety conditions of existing agricultural workforce housing. Projected 2023-25 General Fund costs include $203,516 for Personal Services, $21,246 for position-related Services and Supplies, $50,000 for Publicity and Publications expenses, $200,000 for contracted program development and outreach support, $50,000 for Department of Justice legal costs, and $5,000,000 Special Payments for

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grant or loan expenditures. The grant program sunsets on January 2, 2026. Any program costs in the 2025-27 biennium related to monitoring or grant and loan close out will need to be addressed in the 2025-27 budget development process.

Oregon State Treasury/Oregon Facilities Authority (OFA)
The measure makes a one-time General Fund appropriation of $3,613,925 in the 2023-25 biennium for deposit into the OFA Account to provide financing (or refinancing) to local governments or housing developers for moderate-income predevelopment costs. Financing of up to $500,000 may be provided for a term of at least 25 years at three percent or less for projects with a total cost of up to $40 million or 80 residential units. In addition, $613,925 in the 2023-25 biennium is included for costs to create and implement the new program, including $100,000 for startup costs, such as rulemaking; $250,000 for reviewing project applications and loan issuances, among other activities; and $263,925 for contract costs to administer the program. Although the funding is a one-time appropriation, OFA will have ongoing loan servicing costs that are expected to be funded with loan repayments that will be deposited into the OFA Account. Other Funds expenditure limitation has been increased by $3,613,925 to allow the OFA to expend the General Fund amounts to be deposited into the OFA Account.

The Oregon State Treasury provides administrative support to the OFA. Other Funds expenditure limitation has been increased by $263,925 in the 2023-25 biennium to establish one part-time permanent Accountant 2 position (0.25 FTE) and one full-time limited duration Program Analyst 4 position (0.88 FTE) to support the moderate-income predevelopment program. The Program Analyst 4 will provide oversight and due diligence related to loans issued in the 2023-25 biennium and the Accountant 2 will perform ongoing loan servicing duties.

Other Provisions Other provisions of the bill that do not result in a fiscal impact to state agencies include changes to notice requirements that must be delivered to residential tenants facing eviction for nonpayment of rent and providing emergency procurement flexibility to HCSD to address the homelessness crisis in communities.

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DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Housing and Community Services Department, Department of Land Conservation and Development, Department of Administrative Services, Oregon Department of Agriculture, Oregon Facilities Authority, and the Oregon State Treasury
Ali Webb -- 503-400-4747

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2023-25 BUDGET ACTIONS									
Housing and Community Services Department									
SCR 030 - Multifamily Rental Housing Programs									
Personal Services	$ 377,959	$ -	$ -	$ -	$ -	$ -	$ 377,959	2	1.63
Services and Supplies	$ 63,770	$ -	$ -	$ -	$ -	$ -	$ 63,770		
Special Payments	$ 20,000,000	$ -	$ -	$ -	$ -	$ -	$ 20,000,000		
SCR 070 - Central Services									
Personal Services	$ 452,309	$ -	$ -	$ -	$ -	$ -	$ 452,309	3	2.26
Services and Supplies	$ 56,760	$ -	$ -	$ -	$ -	$ -	$ 56,760		
Services and Supplies (Professional Services)	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ 500,000		
Department of Land Conservation and Development									
SCR 001 - Planning									
Personal Services	$ 1,583,487	$ -	$ -	$ -	$ -	$ -	$ 1,583,487	7	7.00
Services and Supplies	$ 1,092,397	$ -	$ -	$ -	$ -	$ -	$ 1,092,397		
SCR 002 - Grants									
Special Payments	$ 3,500,000	$ -	$ -	$ -	$ -	$ -	$ 3,500,000		
Department of Administrative Services									
SCR 030 - Chief Operating Office									
Personal Services	$ -	$ -	$ 93,969	$ -	$ -	$ -	$ 93,969	0	0.00
Services and Supplies	$ -	$ -	$ 50,000	$ -	$ -	$ -	$ 50,000		
Oregon Department of Agriculture									
SCR 010 - Admin and Support Services									
Personal Services	$ 203,516	$ -	$ -	$ -	$ -	$ -	$ 203,516	1	0.88
Services and Supplies	$ 321,246	$ -	$ -	$ -	$ -	$ -	$ 321,246		
Special Payments	$ 5,000,000	$ -	$ -	$ -	$ -	$ -	$ 5,000,000		
Oregon Facilities Authority									
New SCR(s) To Be Established									
Services and Supplies	$ -	$ -	$ 613,925	$ -	$ -	$ -	$ 613,925		
Special Payments 6060 Intr-Ag GF Transf	$ 3,613,925	$ -	$ -	$ -	$ -	$ -	$ 3,613,925		
Special Payments	$ -	$ -	$ 3,000,000	$ -	$ -	$ -	$ 3,000,000		

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DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Oregon State Treasury									
SCR 010 - State and Local Government Financial Services									
Personal Services	$ -	$ -	$ 212,144	$ -	$ -	$ -	$ 212,144	1	0.88
SCR 070 - Administrative Services									
Personal Services	$ -	$ -	$ 51,781	$ -	$ -	$ -	$ 51,781	1	0.25
TOTAL ADJUSTMENTS	$ 36,765,369	$ -	$ 4,021,819	$ -	$ -	$ -	$ 40,787,188	15	12.90
SUBCOMMITTEE RECOMMENDATION *	$ 36,765,369	$ -	$ 4,021,819	$ -	$ -	$ -	$ 40,787,188	15	12.90

*Excludes Capital Construction Expenditures

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
2021-23 BUDGET ACTIONS									
Department of Land Conservation and Development									
SCR 001 - Planning									
Personal Services	$ 79,085	$ -	$ -	$ -	$ -	$ -	$ 79,085	5	0.33
Services and Supplies	$ 21,475	$ -	$ -	$ -	$ -	$ -	$ 21,475		
TOTAL ADJUSTMENTS	$ 100,560	$ -	$ -	$ -	$ -	$ -	$ 100,560	5	0.33
SUBCOMMITTEE RECOMMENDATION *	$ 100,560	$ -	$ -	$ -	$ -	$ -	$ 100,560	5	0.33

*Excludes Capital Construction Expenditures

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HB 2010 BUDGET REPORT and MEASURE SUMMARY

Joint Committee On Ways and Means

Prepared By: Adam Crawford, Department of Administrative Services
Reviewed By: Matt Stayner, Legislative Fiscal Office

Water Resources Department
2023-25

Oregon Watershed Enhancement Board
2023-25

Higher Education Coordinating Commission
2023-25

Department of Agriculture
2023-25

Department of Environmental Quality
2023-25

Department of Administrative Services
2023-25

Oregon Business Development Department
2023-25

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Budget Summary

	2021-23 Legislatively Approved Budget	2023-25 Current Service Level	2023-25 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
				$ Change	% Change
Water Resources Department					
General Fund	$ -	$ -	$ 3,284,641	$ 3,284,641	100.0%
Other Funds Limited	$ -	$ -	$ 2,000,000	$ 2,000,000	100.0%
Total	$ -	$ -	$ 5,284,641	$ 5,284,641	100.0%
Oregon Watershed Enhancement Board					
General Fund	$ -	$ -	$ 1,324,989	$ 1,324,989	100.0%
Other Funds Limited	$ -	$ -	$ 1,000,000	$ 1,000,000	100.0%
Total	$ -	$ -	$ 2,324,989	$ 2,324,989	100.0%
Higher Education Coordinating Commission					
General Fund	$ -	$ -	$ 4,020,581	$ 4,020,581	100.0%
Total	$ -	$ -	$ 4,020,581	$ 4,020,581	100.0%
Oregon Department of Agriculture					
General Fund	$ -	$ -	$ 269,762	$ 269,762	100.0%
Total	$ -	$ -	$ 269,762	$ 269,762	100.0%
Department of Environmental Quality					
General Fund	$ -	$ -	$ 679,085	$ 679,085	100.0%
Total	$ -	$ -	$ 679,085	$ 679,085	100.0%
Department of Administrative Services					
General Fund	$ -	$ -	$ 4,235,000	$ 4,235,000	100.0%
Total	$ -	$ -	$ 4,235,000	$ 4,235,000	100.0%
Oregon Business Development Department					
General Fund	$ -	$ -	$ 3,271,188	$ 3,271,188	100.0%
Other Funds Limited	$ -	$ -	$ 3,000,000	$ 3,000,000	100.0%
Total	$ -	$ -	$ 6,271,188	$ 6,271,188	100.0%

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Position Summary

Water Resources Department				
Authorized Positions	0	0	7	7
Full-time Equivalent (FTE) positions	0.00	0.00	5.08	5.08
Oregon Watershed Enhancement Board				
Authorized Positions	0	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.00	1.13	1.13
Higher Education Coordinating Commission				
Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00
Oregon Department of Agriculture				
Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.88	0.88
Department of Environmental Quality				
Authorized Positions	0	0	3	3
Full-time Equivalent (FTE) positions	0.00	0.00	2.38	2.38
Department of Administrative Services				
Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00
Oregon Business Development Department				
Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.88	0.88

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Summary of Revenue Changes

House Bill 2010 provides funding for seven different agencies to fulfill the provisions of the bill, including: Water Resources Department (WRD), Oregon Watershed Enhancement Board (OWEB), Higher Education Coordinating Commission (HECC), Oregon Department of Agriculture (ODA), Department of Environmental Quality (DEQ), Department of Administrative Services (DAS), and Oregon Business Development Department (OBDD). The measure appropriates $17,085,246 General Fund and provides $6,000,000 Other Funds expenditure limitation. The Other Funds expenditure limitation will be used to expend General Fund moneys deposited into the identified funds prescribed in the measure.

Summary of Natural Resource Subcommittee Action

The measure contains several provisions relating to water quality and drought. Those sections with a fiscal impact are discussed below, along with the agency or agencies impacted.

Source Drinking Water Protection

The measure directs OWEB to establish a program to provide grants of up to $3.0 million to water suppliers to protect, restore, or enhance sources of drinking water. Grants can be used to acquire lands; enter into covenants, easements, or similar agreements; or to repay loans used to finance projects that protect, restore, or enhance lands for the benefit of a source of drinking water. OWEB is to report on the program to the interim Committees of the Legislative Assembly related to water no later than April 1 of each even numbered year, with the first report submitted by April 1, 2025, and other reporting requirements notwithstanding.

Oregon Watershed Enhancement Board

This measure establishes the Community Drinking Water Enhancement and Protection Fund with moneys in the fund continuously appropriated to OWEB for the purposes of carrying out this measure; and appropriates $1.0 million to OWEB to deposit in the fund for grants, along with the associated $1.0 million Other Funds expenditure limitation. This grant program will be administered in the same manner as other OWEB grants, with grantees paying initial costs out of pocket before being reimbursed by the Agency.

Administrative costs include position costs of $201,296 General Fund for one full-time Natural Resources Specialist 4 position (0.88) to oversee the grant program, $15,753 for position-related Services and Supplies, as well as $30,000 for additional program costs, such as legal services for rulemaking. Because grant administration is likely to continue into the 2025-27 biennium, OWEB will need to request additional position authority and funding as part of the 2025-27 budget development process.

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Chewaucan River Watershed

House Bill 2010 directs the Oregon Consensus at Portland State University (PSU) and Oregon State University (OSU) to establish a collaborative process to develop a shared understanding of water management in the Chewaucan River watershed; identify broadly supported actions related to the Chewaucan River watershed that will strive to meet water needs, address the ecological health of Lake Abert and the entire Chewaucan River watershed, and consider social, economic and environmental benefits and impacts. These portions of the measure will be repealed June 30, 2025.

Higher Education Coordinating Commission

The measure appropriates $420,000 General Fund to HECC for distribution to PSU to carry out this work and award as grants and stipends to participants in the collaborative process; and $150,000 General Fund to HECC to distribute to OSU.

Integrated Water Resource Strategy
The measure adds OWEB and ODA to the list of agencies WRD is to work with in developing an integrated state water resources strategy. Additionally, ODA is also added to the list of agencies WRD is to work with to develop data to forecast Oregon's water needs. The topics the water resources strategy should describe is expanded ant the strategy is to be updated at least every eight years.

Oregon Watershed Enhancement Board
The bill provides funding for OWEB to support 0.25 FTE of an Operations and Policy Analyst 4 position to assist with development of the integrated state water resources strategy, as OWEB is newly named as a cooperating state agency. Total costs of this position are estimated at $77,940 General Fund, which includes $74,095 in Personal Services and the remainder in Services and Supplies.

Agricultural Water Technical Assistance
The measure directs OSU Extension Service and the OSU Agricultural Experiment Station to jointly establish a voluntary and incentive-based agricultural water management technical assistance program. This may include:

- Staffing of agricultural water management specialists in different regions of the state to build relationships with water and land managers and develop research-based water management programs.
- Connecting agricultural producers to resources to improve water management practices and outcomes.
- Creating a voluntary demonstration network of agricultural producers.
- Organizing workshops and tours.
- Establishing and maintaining or supporting publicly available weather and irrigation information systems.
- Contracting with an organization that provides publicly accessible satellite-based evapotranspiration data, in consultation with WRD.
- Partnering with agricultural producers and other subject matter experts on use of tools, accuracy of data, and best management practices.
- Performing and publishing research related to agricultural water management.
- Developing and updating Oregon-specific guides, manuals, and other resources with a focus on resources that will increase the likelihood of securing federal funding and assistance and increase the effective delivery of desired outcomes.
- Providing technical assistance to small farmers or ranchers to access state and federal assistance programs.

OSU Extension Service and the OSU Agricultural Experiment Station may acquire and maintain equipment for the collection of data, and form partnerships with agricultural producers to site data collection equipment and use the data collected in on-farm management practices. They may also form partnerships and enter into cost sharing agreements with institutions capable of maintaining data collection equipment and

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processing data and convene advisory or work groups. OSU Extension Service and the OSU Agricultural Experiment Station are to prepare an annual report describing climate-related impacts on agricultural producers, including, but not limited to, flood and drought impacts, and recommendations to increase agricultural resilience; and submit the report to the interim Committees of the Legislative Assembly related to agriculture no later than September 15 of each year. They are also to jointly report on the progress of the technical assistance program to the interim committees of the Legislative Assembly related to agriculture by September 15 of each even-numbered year.

Higher Education Coordinating Commission

The measure appropriates $3,085,581 General Fund to HECC as passthrough funding for OSU to fulfill the requirements of the measure.

Place Based Planning

The measure establishes the Place-Based Water Planning Fund, which is continuously appropriated to WRD. WRD may use funds to award grants to fund the costs of actions supporting place-based integrated water resources planning or be used by WRD to further place-based integrated water resources planning by entering into agreements or contracting for certain efforts.

The measure requires WRD to consult with specified agencies before issuing funding. These agencies are also to be consulted when WRD is conducting rulemaking, are to provide information and assistance to and enter into contracts or agreements with a person, public body, Indian tribe, or nonprofit organization to facilitate implementation.

Water Resources Department

The measure appropriates $2 million General Fund for deposit in the Place-Based Water Planning Fund along with a $2 million Other Funds expenditure limitation to expend monies from the Fund. The bill also provides WRD with funding to support administrative costs of $154,870 General Fund in the 2023-25 biennium and, which are expected to be $218,046 in the 2025-27 biennium. The Department would hire one permanent full-time Natural Resource Specialist 2 position (0.75 FTE) to provide place-based planning grant support and support of other grant programs, at a cost of $138,583 for Personal Services and $16,287 for Services and Supplies in the 2023-25 biennium. WRD also indicated the need for a Natural Resource Specialist 4 position to serve as a planning coordinator. This position is included in the 2023-25 recommended budget for the agency.

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Oregon Department of Agriculture

ODA will hire one permanent full-time Natural Resource Specialist 4 (0.88 FTE) for support of place-based planning, as well as work related to other sections of this measure. Total costs are $269,762 General Fund in the 2023-25 biennium and expected to be $259,740 in the 2025-27 biennium. Costs in 2023-25 include $203,516 Personal Services, $31,246 for position-related Services and Supplies, and a one-time Capital Outlay cost of $35,000 General Fund for a vehicle.

Department of Environmental Quality

DEQ would hire two new permanent full-time Natural Resource Specialist 3 positions (each 0.75 FTE) to support place-based planning projects. Total costs for these positions are $387,200 General Fund in the 2023-25 biennium, which includes $310,200 Personal Services and $77,000 Services and Supplies; and expected to be $480,979 in the 2025-27 biennium.

Water Reuse and Recycling

The measure directs DEQ, in consultation with WRD, to address barriers to, and develop technical assistance resources to support, expanded beneficial water reuse or recycled water programs and projects. DEQ is to submit a progress report on the resources developed to the interim Committees of the Legislative Assembly related to water no later than December 31, 2023; and a final report, which includes completed resources developed, to the interim committees of the Legislative Assembly related to water no later than September 15, 2024. This portion of the measure sunsets on January 2, 2025.

Department of Environmental Quality

DEQ cost total $291,885 General Fund for this work. To implement this measure, DEQ would hire one limited duration Natural Resource Specialist 4 (0.88 FTE) to support project management, policy evaluation, stakeholder engagement and coordination, and to develop recommendations and draft the required reports. Total costs of the position are estimated at $203,384 Personal Services and $38,501 Services and Supplies.

Additional costs for DEQ are an estimated $50,000 General Fund to contract for outreach and guidance materials supporting local communities considering water reuse projects to navigate permitting options.

Water Resources Department

The measure provides $100,000 General Fund to WRD to consult on the work required by DEQ under this measure. WRD may use funding provided under this measure to hire temporary staff to participate in research, creation of materials, and review of regulations; the Department anticipates this funding would be sufficient to hire one limited duration part-time Operations and Policy Analyst 3 for 14 months (0.33 FTE), until this portion of the measure sunsets.

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Small Community Water Systems

The measure appropriates $1,000,000 General Fund to DAS for the 2023-25 biennium to contract with the Oregon Association of Water Utilities to:

- Perform or subcontract to perform a study of the vulnerabilities and needs of small and very small community systems.
- Provide technical, financial, and managerial support and resources to small and very small community water systems.
- Hire and employ one training specialist and two technical assistance providers to address the identified needs and vulnerabilities.

The Oregon Association of Water Utilities is to report to the interim Committees of the Legislative Assembly related to water by December 31, 2024.

Water Supply Development Account Grant Frequency & Water Well Abandonment, Repair and Replacement Fund Program Changes
The measure directs the Water Resources Commission to make grant and loan funding decisions for awards from the Water Supply Development Account at least twice per year, instead of once per year. Applications passing the preliminary review are forwarded to a technical review team with representatives from WRD, ODFW, OBDD, DEQ, and ODA.

Water Resources Department
Adding additional grant funding cycles will increase the administrative work done by WRD, including review of applications, coordination of the review team, preparation of materials, and development and administration of grant agreements. Included here are the positions that would perform this work, as well as any additional work related to expansion of qualification for funding from the Water Well Abandonment, Repair and Replacement Fund outlined in section 5 of this measure, and any additional grant-related administration needed under this measure. WRD would hire three permanent, full-time positions (all 1.00 FTE), a Program Analyst 4 to perform increased work related to additional grant cycles, an Accountant 1, and an Accounting Technician position to process and finalize grant agreements and distribute and track funds. In addition to these three positions, the Department would hire one permanent, part-time Administrative Specialist 2 (0.50 FTE) to perform work related to the Water Well Abandonment, Repair and Replacement Fund. The budget bill for the WRD also included a Program Analyst 4 position to support grant programs agencywide. This totals $322,185 in Personal Services and $54,147 in Service and Supplies (2 positions, 1.50 FTE) in the Directors Office, and for Administrative Services there is appropriated $332,891 for Personal Services and $65,678 for Services and Supplies (2 positions, 2.00 FTE).

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Aquifer Recharge Due Diligence Grant Program
This measure directs OBDD to establish the Aquifer Recharge Fund and administer the Aquifer Recharge Due Diligence Grant Program. Grants may be awarded to perform certain due diligence activities related to aquifer recharge and aquifer storage and recovery. The measure also directs OBDD to establish and administer an Aquifer Recharge Testing Forgivable Loan Program for certain costs associated with aquifer recharge, storage, and recovery testing. Grant and loan funded activities must be at least partially in basins or aquifers where waters have been restricted in use and quantity of use as classified by the Water Resources Commission, withdrawn from further groundwater appropriation, or designated as critical. Various public bodies may apply for funding, including municipalities, port districts, tribal governments, cities, and counties.

Projects qualifying for loans require a valid limited license to conduct aquifer recharge testing, storage, and recovery testing issued by WRD. Loans may be made in the principal amount equal to 100 percent of the costs set forth in the application for that license over a period, not to exceed five years of the limited license issued by WRD. Loan forgiveness is predicated on the completion of activities for which loans were made

and documentation that 100 percent of the water placed in recharge went into the available waters of the state. Loan amounts and interest are to be credited to the Aquifer Recharge Fund.

OBDD and the recipients of funding are to report on these programs to the interim committees of the Legislative Assembly related to water, by September 15 of each year. These programs will be repealed January 2, 2032, and all money remaining in the Aquifer Recharge Fund at that time are to be transferred to the Administrative Services Economic Development Fund.

Oregon Business Development Department

The bill provides OBDD $271,188 General Fund in the 2023-25 biennium, which will be used to hire one limited duration full-time Program Analyst 3 (0.88 FTE) to develop and implement program policies, act as the program lead, administer the program, and coordinate the technical review. Additional costs include position-related Services and Supplies and legal costs for program implementation. There may be significant additional direct and indirect costs associated with the program including, at a minimum, agency administrative support, professional services, state agency coordination, and legal costs associated with civil actions for collections.

The measure makes a one-time appropriation of $3.0 million General Fund for deposit in the Aquifer Recharge Fund and provides an equal amount Other Funds expenditure limitation.

Juniper Removal Program

The measure directs DAS to provide grants to soil and water conservation districts and counties for treatment of western juniper. Eight percent of grant funds may be used for grant recipient administrative costs. Grant applicants may consult with OSU or local governments to identify treatment areas; must work with OSU to track and monitor the effects of the program, and must report to OSU at two and five years after receiving a grant; must provide quarterly and annual reports to DAS; and must work with a local workforce development board or other organizations to create or expand an existing workforce program, which provides services to individuals performing western juniper treatment. OSU is to work with grant recipients to establish monitoring areas in central Oregon, Harney County, and Klamath County with certain types of monitoring occurring for at least five years.

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Department of Administrative Services

DAS is to provide a grant to an organization formed pursuant to an intergovernmental agreement that will coordinate grant recipient activities, and coordinate efforts to identify and apply for funding for western juniper treatment or other water conservation projects. The measure appropriates $85,000 General Fund to DAS for this grant.

The measure also appropriates to DAS specific amounts to provide as grants to soil and water conservation districts in the following counties, which are to be provided no later than 60 days after the effective date of the measure:

- $850,000 for Crook County

- $325,000 for Jefferson County
- $125,000 for Klamath County
- $125,000 for Deschutes County
- $300,000 for Harney County
- $125,000 for Lake County
- $300,000 for Wheeler County

Higher Education Coordinating Commission
The measure appropriates $365,000 to HECC for distribution to OSU for this work. Funds are not appropriated to OSU for work on establishing monitoring areas under section 36 of the measure.

Voluntary Ground Water Agreements
The measure appropriates General Fund to WRD to fund a staff position or to contract with an entity to advise ground water stakeholders regarding voluntary agreements among ground water users from the same ground water reservoir in the Greater Harney Valley Groundwater Area of Concern.

Water Resources Department
The bill provides WRD a total of $254,870 General Fund in the 2023-25 biennium for this work. Because this measure provides funding on a one-time basis and does not establish an ongoing program, assuming costs will only be incurred in the 2023-25 biennium.

The funding supports the addition of one part-time Natural Resource Specialist 5 position (0.50 FTE) to work on rulemaking related to voluntary agreements, evaluating agreement proposals, and working with those involved in the voluntary agreements. Costs include $125,895 Personal Services, $28,975 in position-related Services and Supplies, and $100,000 for Department of Justice costs for review of agreements, based on WRD's previous experience negotiating water agreements and contract review.

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High Desert Partnership Projects
Department of Administrative Services
The measure appropriates $1.0 million General Fund to DAS to distribute to the High Desert Partnership. Funds are to be used to design and implement projects on the Silvies River Floodplain, Donner und Blitzen River Floodplain, Malheur Lake, and in the Malheur National Wildlife Refuge that restore or maintain wet meadow, wetland, and lake conditions. Funds are also to be used for research, public engagement, and support of collaborative partnerships related to these projects.

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Multiple Agencies
Adam Crawford -- (971) 707-8106

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
Water Resources Department									
SCR 69000-010-01 - Administrative Services									
Personal Services	$ 332,891	$ -	$ -	$ -	$ -	$ -	$ 332,891	2	2.00
Services and Supplies	$ 65,678	$ -	$ -	$ -	$ -	$ -	$ 65,678		
SCR 69000-010-06 - Water Right Services Division									
Personal Services	$ 125,895	$ -	$ -	$ -	$ -	$ -	$ 125,895	1	0.50
Services and Supplies	$ 128,975	$ -	$ -	$ -	$ -	$ -	$ 128,975		
SCR 69000-010-07 - Director's Office									
Personal Services	$ 560,768	$ -	$ -	$ -	$ -	$ -	$ 560,768	4	2.58
Services and Supplies	$ 70,434	$ -	$ -	$ -	$ -	$ -	$ 70,434		
Special Payments-6060 Intra-Agency GF Transfer	$ 2,000,000	$ -	$ -	$ -	$ -	$ -	$ 2,000,000		
Special Payments	$ -	$ -	$ 2,000,000	$ -	$ -	$ -	$ 2,000,000		
Watershed Enhancement Board									
SCR 69100-010 - Operations									
Personal Services	$ 275,391	$ -	$ -	$ -	$ -	$ -	$ 275,391	2	1.13
Services and Supplies	$ 49,598	$ -	$ -	$ -	$ -	$ -	$ 49,598		
SCR 69100-020 - Grants									
Special Payments-6060 Intra-Agency GF Transfer	$ 1,000,000	$ -	$ -	$ -	$ -	$ -	$ 1,000,000		
Special Payments	$ -	$ -	$ 1,000,000	$ -	$ -	$ -	$ 1,000,000		
Higher Education Coordination Commission									
SCR 52500-210 - Public University State Programs									
Special Payments	$ 935,000	$ -		$ -	$ -	$ -	$ 935,000		
SCR 52500-211 - Statewide Public Services									
Special Payments	$ 3,085,581	$ -	$ -	$ -	$ -	$ -	$ 3,085,581		
Department of Agriculture									
SCR 60300-040 - Natural Resource Policy Area									
Personal Services	$ 203,516	$ -	$ -	$ -	$ -	$ -	$ 203,516	1	0.88
Services and Supplies	$ 31,246	$ -	$ -	$ -	$ -	$ -	$ 31,246		
Capital Outlay	$ 35,000	$ -	$ -	$ -	$ -	$ -	$ 35,000		
Department of Environmental Quality									
SCR 34000-002 - Water Quality									
Personal Services	$ 513,584	$ -	$ -	$ -	$ -	$ -	$ 513,584	3	2.38
Services and Supplies	$ 165,501	$ -	$ -	$ -	$ -	$ -	$ 165,501		
Department of Administrative Services									
SCR 10700-099 - Special Governmental Payments									
Special Payments	$ 4,235,000	$ -	$ -	$ -	$ -	$ -	$ 4,235,000		

PRELIMINARY

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Oregon Business Development Department									
SCR 12300-300 Infrastructure									
Personal Services	$ 211,730	$ -	$ -	$ -	$ -	$ -	$ 211,730	1	0.88
Services and Supplies	$ 59,458	$ -	$ -	$ -	$ -	$ -	$ 59,458		
Special Payments-6060 Intra-Agency GF Transfer	$ 3,000,000	$ -	$ -		$ -	$ -	$ 3,000,000		
Special Payments	$ -	$ -	$ 3,000,000		$ -	$ -	$ 3,000,000		
TOTAL ADJUSTMENTS	$ 17,085,246	$ -	$ 6,000,000	$ -	$ -	$ -	$ 23,085,246	14	10.35
SUBCOMMITTEE RECOMMENDATION	$ 17,085,246	$ -	$ 6,000,000	$ -	$ -	$ -	$ 23,085,246	14	10.35

PRELIMINARY

HB 3332 A BUDGET REPORT and MEASURE SUMMARY

Joint Committee On Ways and Means

Prepared By: Dustin Ball, Department of Administrative Services
Reviewed By: Haylee Morse-Miller, Legislative Fiscal Office

Department of Transportation
2023-25

Department of Administrative Services
2023-25

PRELIMINARY

Budget Summary

	2021-23 Legislatively Approved Budget	2023-25 Current Service Level	2023 Committee Recommendation	Committee Change from 2021-23 Leg. Approved $ Change	Committee Change from 2021-23 Leg. Approved % Change
Department of Adminstrative Services					
Other Funds	$ -	$ -	$ 215,287	$ 215,287	100.0%
Oregon Department of Transportation					
Other Funds	$ -	$ -	$ 215,287	$ 215,287	100.0%
Total	$ -	$ -	$ 430,574	$ 430,574	100.0%

Position Summary

Department of Adminstrative Services				
Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.75	0.75
Oregon Department of Transportation				
Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.75	0.75

Summary of Revenue Changes

House Bill 3332 is funded with Other Funds in both the Department of Administrative Services (DAS) and the Oregon Department of Transportation (ODOT). For DAS, Other Funds revenue is derived from charges to state agencies, and for ODOT, Other Funds revenue is received from the State Highway Fund.

PRELIMINARY

Summary of General Government Subcommittee Action

House Bill 3332 directs DAS and ODOT to require products to be made in the United States for any public improvement contracts or contracts for public works, with an estimated contract price of $250,000 or more, that use iron, steel, coatings for iron and steel, or manufactured products purchased for use in the contracted work. The bill permits DAS, ODOT, or their designee to waive the requirement if the Director of either Department finds in writing that the requirement is inconsistent with the public interest; steel, iron, and coatings required for the project are not produced in the U.S. in sufficient and reasonably available quantities and with satisfactory quality; or using these products produced in the U.S. would increase the cost of the project by more than 25 percent. Additionally, the bill directs DAS to establish a technical assistance and

grant program to assist businesses certified as a disadvantaged business enterprise, minority-owned, woman-owned, service-disabled veteran-owned, or emerging small businesses to meet the requirements of the measure.

For DAS, the bill provides $215,287 Other Funds expenditure limitation and establishes one permanent full-time Operations and Policy Analyst 4 position (0.75 FTE) to establish the waiver process, manage review of waiver requests, update procurement documentation and training statewide, and to develop the technical assistance grant program. For the procurement and grant program, the costs are indeterminate, and DAS is directed to return to seek additional funding once costs are known.

For ODOT, the bill provides $215,287 Other Funds expenditure limitation and establishes one permanent full-time Operations and Policy Analyst 4 position (0.75 FTE) to establish the waiver process and manage review of waiver requests. ODOT does anticipate an unquantifiable additional fiscal impact associated with increased costs of ODOT projects.

PRELIMINARY

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Oregon Department of Transportation and Department of Adminstrative Services
Dustin Ball -- 971-720-0987

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
Department of Adminstrative Services									
SUBCOMMITTEE ADJUSTMENTS									
SCR 065 - Enterprise Goods and Services									
Personal Services	$ -	$ -	$ 203,603	$ -	$ -	$ -	$ 203,603	1	0.75
Services and Supplies	$ -	$ -	$ 11,684	$ -	$ -	$ -	$ 11,684		
Oregon Department of Transportation									
SUBCOMMITTEE ADJUSTMENTS									
SCR 100-50 - Project Delivery & Support									
Personal Services	$ -	$ -	$ 203,603	$ -	$ -	$ -	$ 203,603	1	0.75
Services and Supplies	$ -	$ -	$ 11,684	$ -	$ -	$ -	$ 11,684		
TOTAL ADJUSTMENTS	$ -	$ -	$ 430,574	$ -	$ -	$ -	$ 430,574	2	1.50
SUBCOMMITTEE RECOMMENDATION	$ -	$ -	$ 430,574	$ -	$ -	$ -	$ 430,574	2	1.50

PRELIMINARY

HB 3395 BUDGET REPORT and MEASURE SUMMARY

Joint Committee On Ways and Means

Prepared By: Tamara Brickman, Department of Administrative Services
Reviewed By: Michelle Deister, Legislative Fiscal Office

Department of Administrative Services
2023-25

Department of Land Conservation and Development
2023-25

Department of Human Services
2023-25

Housing and Community Services Department
2023-25

PRELIMINARY

Budget Summary*

	2021-23 Legislatively Approved Budget[1]	2023-25 Current Service Level	2023-25 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
				$ Change	% Change
Department of Administrative Services					
General Fund	$ -	$ -	$ 5,000,000	$ 5,000,000	100.0%
Department of Land Conservation and					
General Fund	$ -	$ -	$ 1,250,000	$ 1,250,000	100.0%
Department of Human Services	$ -	$ -	$ -	$ -	
General Fund	$ -	$ -	$ 4,244,963	$ 4,244,963	100.0%
Housing and Community Servicees					
General Fund	$ -	$ -	$ 38,029,802	$ 38,029,802	100.0%
Total	$ -	$ -	$ 48,524,765	$ 48,524,765	100.0%

Position Summary

Department of Administrative Services				
Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00
Department of Land Conservation and				
Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00
Department of Human Services				
Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	1.00	1.00
Housing and Community Services				
Authorized Positions	0	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.00	1.76	1.76

PRELIMINARY

Summary of Revenue Changes

House Bill 3395 appropriates a total of $48.5 million General Fund across the following agencies: the Department of Administrative Services (DAS), the Department of Land Conservation and Development (DLCD), the Department of Human Services (DHS), and the Housing and Community Services Department (HCSD) for purposes related to housing and community development as required in the bill.

Summary of Transportation and Economic Development Subcommittee Action

House Bill 3395 allows residential uses on lands zoned for commercial uses within urban growth boundaries. The bill also expands allowable purposes of the Emergency Housing Account to include grants to assist companion animals of individuals experiencing or at risk of homelessness.

Department of Administrative Services

House Bill 3395 requires the DAS, in consultation with DLCD and HCSD to provide grants to councils of governments and economic development districts to support housing and community development capacity within cities, counties, and the nine federally recognized tribes in Oregon. The bill appropriates $5.0 million General Fund to DAS to provide grants required under the measure.

Department of Land Conservation and Development

House Bill 3395 appropriates $1.3 million General Fund to DLCD to provide technical assistance grants to local governments to assist in amending their comprehensive plans.

Department of Human Services

House Bill 3395 appropriates $4.2 million General Fund to DHS for one limited duration Program Analyst 3 position (1.00 FTE) to support work associated with the distribution of $4.0 million in affordable housing support to low-income college students in accordance with DHS self-sufficiency programs.

PRELIMINARY

Housing and Community Services Department

House Bill 3395 appropriates $38.0 million General Fund to HCSD for the following purposes:

- $10.0 million for grants to qualified housing sponsors to develop community housing supporting agricultural employees.
- $7.5 million for a grant program to establish the Affordable Homeownership Revolving Loan Fund that will allow a first-time home buyer who is purchasing a home, cooperative, or condominium to establish equity at a faster rate. The grant is directed to the Network for Oregon Affordable Housing (NOAH). Grant funds will not be distributed until NOAH establishes a loan fund with a balance of no less than $10.0 million of additional private money. Loans from the fund must be used for the purchase of a dwelling subject to affordability restrictions under ORS 456.270 to ORS 456.295 and loans may only be made to applicants that have met with an approved or certified

housing counseling agency with a first-time home-buyer program. The loan must have a term of 20 years or less and have a fixed interest rate that is not more than that would allow monthly amortized principal and interest payments under the term of the loan to be the amount that would result from a 30-year fixed mortgage or 0.5 percent. House Bill 3395 requires HCSD to report to an appropriate interim legislative committee on the use of the funds by NOAH. HCSD will receive reports on its spending and provide reports to the Legislative Assembly by September 15, 2025, and September 15, 2027.

- $20.0 million for grants to one or more nonprofit corporations to develop the Affordable Housing Loan Guarantee Fund, created for the purpose of guaranteeing the repayment of loans to finance construction of housing subject to affordable housing covenants for low- and moderate-income households. HCSD is directed to create funding process criteria and require annual reports from the grantees on the use of the funds.
- $0.5 million, on a one-time basis, to support the administrative workload associated with this bill including one limited duration Procurement and Contract Specialist 3 position (0.88 FTE) and one limited duration Program Analyst 3 position (0.88 FTE).

PRELIMINARY

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Department of Administrative Services, Deparment of Land Conservation and Development, Department of Human Services, Housing and Community Services Department
Tamara Brickman -- (971) 719-3492

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
Department of Administrative Services									
SCR 10700-099 - Special Government Payments									
Special Payments	$ 5,000,000	$ -	$ -	$ -	$ -	$ -	$ 5,000,000		
Department of Land Conservation and Development									
SCR 66000-003 - Grants									
Special Payments	$ 1,250,000	$ -	$ -	$ -	$ -	$ -	$ 1,250,000		
Department of Human Services									
SCR 100-060- Self Sufficiency Program									
Personal Services	$ 222,987	$ -	$ -	$ -	$ -	$ -	$ 222,987	1	1.00
Services and Supplies	$ 21,976	$ -	$ -	$ -	$ -	$ -	$ 21,976		
Special Payments	$ 4,000,000	$ -	$ -	$ -	$ -	$ -	$ 4,000,000		
Housing and Community Services Department									
SCR 91400-030- Multifamily Rental Housing Programs									
Personal Services	$ 194,741	$ -	$ -	$ -	$ -	$ -	$ 194,741	1	0.88
Services and Supplies	$ 20,780						$ 20,780		
Special Payments	$ 30,000,000	$ -	$ -	$ -	$ -	$ -	$ 30,000,000		
SCR 91400-040- Single Family Housing Programs									
Special Payments	$ 7,500,000	$ -	$ -	$ -	$ -	$ -	$ 7,500,000		
SCR 91400-070- Central Services									
Personal Services	$ 194,741	$ -	$ -	$ -	$ -	$ -	$ 194,741	1	0.88
Services and Supplies	$ 119,540						$ 119,540		
TOTAL ADJUSTMENTS	$ 48,524,765	$ -	$ -	$ -	$ -	$ -	$ 48,524,765	3	2.76
SUBCOMMITTEE RECOMMENDATION *	$ 48,524,765	$ -	$ -	$ -	$ -	$ -	$ 48,524,765	3	2.76

PRELIMINARY

HB 3409 BUDGET REPORT and MEASURE SUMMARY

Joint Committee On Ways and Means

Prepared By: Adam Crawford, Department of Administrative Services
Reviewed By: April McDonald, Legislative Fiscal Office

Department of Energy
2023-25

Department of Land Conservation and Development
2023-25

Oregon Watershed Enhancement Board
2023-25

Department of Consumer and Business Services
2023-25

Department of Environmental Quality
2023-25

Department of Forestry
2023-25

Department of Human Services
2023-25

Oregon Health Authority
2023-25

Higher Education Coordinating Commission
2023-25

Department of Administrative Services
2023-25

PRELIMINARY

Budget Summary

	2021-23 Legislatively Approved Budget	2023-25 Current Service Level	2023-25 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
				$ Change	% Change
Oregon Department of Energy					
General Fund	$ -	$ -	$ 9,810,308	$ 9,810,308	100.0%
Other Funds Limited	$ -	$ -	$ 2,000,000	$ 2,000,000	100.0%
Total	$ -	$ -	$ 11,810,308	$ 11,810,308	100.0%
Department of Land Conservation and Development					
General Fund	$ -	$ -	$ 7,740,433	$ 7,740,433	100.0%
Total	$ -	$ -	$ 7,740,433	$ 7,740,433	100.0%
Oregon Department of Human Services					
General Fund	$ -	$ -	$ 10,187,615	$ 10,187,615	100.0%
Federal Funds Limited	$ -	$ -	$ 125,081	$ 125,081	100.0%
Total	$ -	$ -	$ 10,312,696	$ 10,312,696	100.0%
Oregon Health Authority					
General Fund	$ -	$ -	$ 387,671	$ 387,671	100.0%
Total	$ -	$ -	$ 387,671	$ 387,671	100.0%
Oregon Watershed Enhancement Board					
General Fund	$ -	$ -	$ 10,000,000	$ 10,000,000	100.0%
Other Funds Limited	$ -	$ -	$ 10,000,000	$ 10,000,000	100.0%
Total	$ -	$ -	$ 20,000,000	$ 20,000,000	100.0%
Department of Consumer and Business Services					
Other Funds Limited	$ -	$ -	$ 756,051	$ 756,051	100.0%
Total	$ -	$ -	$ 756,051	$ 756,051	100.0%
Department of Environmental Quality					
General Fund	$ -	$ -	$ 3,376,770	$ 3,376,770	100.0%
Other Funds Limited	$ -	$ -	$ 3,000,000	$ 3,000,000	100.0%
Total	$ -	$ -	$ 6,376,770	$ 6,376,770	100.0%

PRELIMINARY

Budget Summary* (continued)

	2021-23 Legislatively Approved Budget	2023-25 Current Service Level	2023-25 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
				$ Change	% Change
Oregon Department of Forestry					
General Fund	$ -	$ -	$ 516,248	$ 516,248	100.0%
Other Funds Limited	$ -	$ -	$ 90,000	$ 90,000	100.0%
Total	$ -	$ -	$ 606,248	$ 606,248	100.0%
Higher Education Coordinating Commission					
General Fund	$ -	$ -	$ 3,000,000	$ 3,000,000	100.0%
Total	$ -	$ -	$ 3,000,000	$ 3,000,000	100.0%
Department of Administrative Services					
Other Funds Limited	$ -	$ -	$ 669,112	$ 669,112	100.0%
Total	$ -	$ -	$ 669,112	$ 669,112	100.0%

Position Summary

Oregon Department of Energy				
Authorized Positions	0	0	12	12
Full-time Equivalent (FTE) positions	0.00	0.00	9.55	9.55
Department of Land Conservation and Development				
Authorized Positions	0	0	5	5
Full-time Equivalent (FTE) positions	0.00	0.00	4.01	4.01
Oregon Department of Human Services				
Authorized Positions	0	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.00	1.50	1.50
Oregon Health Authority				
Authorized Positions	0	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.00	1.50	1.50

PRELIMINARY

Position Summary (continued)

Oregon Watershed Enhancement Board				
Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.88	0.88
Department of Consumer and Business Services				
Authorized Positions	0	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.00	1.76	1.76
Department of Environmental Quality				
Authorized Positions	0	0	3	3
Full-time Equivalent (FTE) positions	0.00	0.00	1.88	1.88
Oregon Department of Forestry				
Authorized Positions	0	0	2	2
Full-time Equivalent (FTE) positions	0.00	0.00	1.75	1.75
Higher Education Coordinating Commission				
Authorized Positions	0	0	0	0
Full-time Equivalent (FTE) positions	0.00	0.00	0.00	0.00
Department of Administrative Services				
Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.88	0.88

PRELIMINARY

Summary of Revenue Changes

House Bill 3409 provides funding to 10 different agencies to fulfill the statutory direction of the measure, the agencies include: the Oregon Department of Energy (ODOE), Department of Land Conservation and Development (DLCD), Oregon Department of Human Services (ODHS), Oregon Health Authority (OHA), Oregon Watershed Enhancement Board (OWEB), Department of Consumer and Business Services (DCBS), Department of Environmental Quality (DEQ), Oregon Department of Forestry (ODF), Higher Education Coordinating Commission (HECC), and the Department of Administrative Services (DAS). Across all agencies, the measure appropriates $45,019,045 General Fund, increases Other Funds expenditure limitation by $16,515,163, and increases Federal Funds expenditure limitation by $125,081.

This measure also authorizes the Environmental Quality Commission to establish a fee by rule that will be paid by community climate investment entities - or nonprofit organizations entered into an agreement with DEQ to implement projects supported by community climate investment funds.

Summary of Natural Resource Subcommittee Action

The measure makes a series of statutory adjustments to Oregon laws related to climate. Those changes are broken out by topic area, with any associated agency fiscal impact above minimal discussed below.

Designated state agency programs for energy efficiency in buildings

This portion of the measure provides Legislative Assembly findings and declarations for goals for the state related to heat pumps, including that the agencies of the executive branch of state government lead by example by acquiring, installing, and using heat pump technologies.

The measure directs ODOE to report to the Governor and an interim committee of the Legislative Assembly related to the environment by September 15 of each odd-numbered year, starting in 2025, on the rate of adoption of heat pump technologies in Oregon and progress the state is making in achieving greenhouse gas emissions reduction goals. ODOE is to collaborate with various agencies to reduce barriers to home energy efficiency and resilience by providing technical assistance and training to build capacity in developers, builders, community-based organizations, homeowners, and tenants to conduct renovations and installations of energy efficient technologies.

The measure also establishes the Energy Efficient Technologies Information and Training Fund. Moneys in the fund may be invested and are continuously appropriated to ODOE for implementation of this measure, including administrative costs of up to 10 percent of the average quarterly balance of the fund.

Oregon Department of Energy

The measure includes a General Fund appropriation of $2 million for deposit into the Energy Efficient Technologies Information and Training Fund, and a commensurate increase in Other Funds expenditure limitation for ODOE. The estimated cost for ODOE to implement the measure is $525,467 General Fund in the 2023-25 biennium, and $671,389 in the 2025-27 biennium. Funding for the Department supports two new permanent, full-time positions, including an Operations and Policy Analyst 2 (0.63 FTE) to assess heat pump data, existing programs, and policy options, and work on external communications; and a Program Analyst 3 (0.88 FTE) to administer the workforce training and education program. In the 2023-25 biennium, General Fund costs include $324,688 for personal services and $200,779 for services and supplies.

PRELIMINARY

Energy Efficiency in Buildings
This portion of the measure requires DCBS to consult with the Department's advisory boards and committees and work with ODOE to specify energy efficiency goals for new residential and commercial construction with an aim to achieve at least a 60 percent reduction in annual energy consumption by 2030, from standards specified in building and specialty codes that were in effect in 2006. DCBS is to report to an interim committee of the Legislative Assembly related to the environment by December 31 of every third year, starting in 2023, on progress and options to achieve goals. DCBS is to update the Reach Code to show progress toward the goals each time the Department updates the statewide building code and applicable specialty codes. DCBS is also to coordinate DEQ to quantify greenhouse gas emissions occurring as a result of the manufacture, transport, installation, disposal, and recovery of materials used in building construction; and identify options to reduce greenhouse gas emissions attributable to building materials.

The Department is also required to report to an interim committee of the Legislative Assembly related to the environment by December 31, 2024, on findings and recommendations regarding options for reducing greenhouse gas emissions resulting from building materials.

Department of Consumer and Business Services
The bill increases Other Funds expenditure limitation for DCBS by $756,051 in the 2023-25 biennium, with anticipated Other Funds costs of $835,691 in the 2025-27 biennium. In the 2023-25 biennium, this includes $683,357 for personal services and $72,694 for services and supplies. Other Funds revenues are derived from building code division fees; it is not clear if this measure would require an increase in fees or if the Department has sufficient reserves to pay for position costs in the short term.

The funding for DCBS supports two full-time permanent positions, an Operations and Policy Analyst 4 and a Professional Engineer 2 (both 0.88 FTE) to serve as subject matter experts on energy efficiency and the building code.

Energy performance standards for covered commercial buildings
This portion of the measure directs ODOE, in consultation with DCBS, to adopt rules to specify an energy performance standard for covered commercial buildings by December 31, 2024. ODOE is to create a database of eligible building owners and covered commercial buildings that are subject to the requirements based on records the Department obtains from each county assessor and on other information available to the Department.

The measure outlines various other requirements and timelines, including:

- By December 31, 2024, ODOE is to establish requirements and standards for data provisioned by eligible building owners of tier 2 buildings, which includes multi-family residential buildings, hospitals, schools, dormitories, or university buildings over 35,000 square feet, or hotels, motels, and nonresidential use buildings between 20,000 and 35,000 square feet, which will enable ODOE to establish a benchmark for energy use in, and greenhouse gas emissions from, tier 2 buildings.

PRELIMINARY

- By January 15, 2025, and by the same date every year after until 2035, ODOE is to report to the Governor and to Committees of the Legislative Assembly related to the environment concerning the implementation of the energy performance standard.
- By July 1, 2025:
    - Owners of tier 1 buildings, which includes hotels, motels, and nonresidential use buildings in which the gross floor area equals or exceeds 35,000 square feet- must be notified of energy performance standard requirements.
    - ODOE is to notify eligible building owners of tier 2 buildings of the requirements and standards the department adopts for data reporting.
    - ODOE is to establish an advisory committee to identify and evaluate the financial and nonfinancial implications of establishing and implementing an energy performance standard for tier 2 buildings.
- By September 30, 2026, and by the same date every two years after, ODOE is to report to an interim Committee of the Legislative Assembly related to energy on the operations and results of the incentive program discussed below.
- Starting in 2028, eligible tier 1 building owners must comply with the energy performance standard, with compliance timing based on building square footage. Owners of eligible tier 1 buildings are to report to ODOE concerning compliance with the energy performance standard every five years.
- By July 1, 2028, and by July 1 every five years following, an eligible building owner of a tier 2 building must provide ODOE with data the department requires.
- By July 1, 2029:
    - ODOE is to update the energy performance standard.
    - ODOE must evaluate and use the data the Department receives from eligible building owners of tier 2 buildings to calculate average energy use in, and average greenhouse gas emissions from, each of the categories of tier 2 buildings that exist in this state.
- By October 1, 2030, ODOE is to report to the Governor and an interim Committee of the Legislative Assembly related to energy, with recommendations on a cost-effective energy performance standard for tier 2 buildings.

PRELIMINARY

Additional tier 1 requirements
ODOE is to provide a support program to eligible building owners of covered commercial buildings including information and periodic training, technical assistance, and other efforts to assist eligible building owners to comply with the energy performance standard, applicable energy use intensity targets, and reporting requirements. ODOE may impose civil penalties for noncompliance. Civil penalties are to be deposited into the State Department of Energy Account and used to administer ODOE's energy efficiency programs. ODOE is to establish a rules advisory committee and conduct rulemaking around this program.

Additional tier 2 requirements
ODOE is to cooperate with the Department of Education (ODE) to establish a requirement to provide the data in a manner that minimizes costs to schools and avoids duplication with ODE's school facility assessments.

Incentives
ODOE is to establish by rule a program to pay incentives to eligible building owners that implement energy performance standards for covered commercial buildings before implementation is mandatory. An owner of a tier 2 building may receive an incentive payment of 35 cents per square foot of the covered commercial building if reporting that is required by July 1, 2028 is completed early. Owners of a tier 1 building may receive an incentive payment of 85 cents per square foot of the covered commercial building, for meeting the energy performance standard, or ANSI/ASHRAE/IES Standard 100, early, or voluntarily. ODOE may authorize additional incentive payments to an eligible building owner that owns a tier 2 multifamily residential building and enters into a binding agreement not to displace tenants from the multifamily residential building if funds are available. ODOE may contract with an entity to administer incentive payments to eligible building owners for early compliance with the energy performance standard.

<u>Oregon Department of Energy</u>
The bill provides ODOE $3 million General Fund in the 2023-25 biennium for administrative costs. The measure also includes a $2 million General Fund appropriation for ODOE to provide incentive payments.

PRELIMINARY

The funding for ODOE supports six new permanent, full-time positions, at a total cost of $1,050,220 for personal services and $582,640 for services and supplies in the 2023-25 biennium. These positions include:

- One Compliance and Regulatory Supervisor 2 (0.88 FTE) to manage the program.
- Two Program Analyst 3 positions (one at 0.88 FTE and one at 0.63 FTE), with one working on tier 1 buildings and one on tier 2 buildings, including tracking buildings, reporting, and notifications.
- One Operations and Policy Analyst 3 (0.88 FTE) to design and implement the incentive programs.
- One Public Service Representative 4 (0.63 FTE) to provide trainings and work with building owners.

- One Information Systems Specialist 7 (0.88 FTE) to manage the building data and database.

Additional costs included in the measure are an estimated $1 million in the 2023-25 biennium for development of a database, based on costs other states have incurred to develop a similar database, though costs could vary if a commercial solution is available. Ongoing maintenance costs of the database are indeterminate. The measure also includes one-time costs of $250,000 for building energy data analysis to help establish targets, as well as $50,000 per year for the first three years of the program for community engagement costs.

Additionally, it should be noted that while General Fund is the assumed source of funding for this program, the Department may be able to phase out General Fund in future biennia based on civil penalty revenue received under this measure.

State agencies to conduct assessment of energy use

This portion of the measure directs DAS, in cooperation with ODOE, to develop a methodology and work plan for state agencies to implement a comprehensive assessment of energy use and greenhouse gas emissions of state-owned buildings. The assessments must examine and quantify each building's greenhouse gas emissions, using existing data when possible. DAS is directed to create a searchable and modifiable database with the data collected from assessments, which is to be used by state agencies as baseline data for planning energy use reduction and greenhouse gas emissions reduction targets in capital projects.

DAS, in collaboration with ODOE and DEQ, is to oversee all capital projects with a contract price of over $1 million in which a state agency constructs or performs a major renovation on a state building. DAS is to develop and implement guidelines for sustainable design for these projects and provide guidance and technical expertise to each state agency with respect to construction methods, materials, energy conservation measures, greenhouse gas emissions reduction methods, green building construction and renovation, and other techniques to aid in achieving the state's green building, energy efficiency and greenhouse gas emissions reduction goals. State agencies are to report to DAS regularly regarding progress on a capital project described.

PRELIMINARY

The measure also directs the Department of Justice (DOJ) to modify model rules regarding energy savings performance contracts to be consistent with this measure; and requires agencies to retain 100 percent of the net savings after any project debt service, instead of 50 percent, with all savings deposited in a revolving fund administered by the agency instead of half going to the General Fund.

Department of Administrative Services

The bill provides DAS a total of $669,612 Other Funds expenditure limitation in the 2023-25 biennium, with anticipated costs of $251,789 Other Funds in the 2025-27 biennium. In the 2023-25 biennium, this includes $189,034 for personal services and $480,078 for services and supplies. Other Funds are derived from an assessment on state agencies, so some funds originate as General Fund.

DAS estimates the cost of conducting a full facility condition assessment of its portfolio is $750,000, with the sustainability portions making up approximately $225,000 of this amount. The state greenhouse gas assessments could be completed as part of overall building facility condition assessments performed by a contractor. These assessments are periodically conducted for the state-owned buildings. Currently, the state owns over 1,500 buildings, with buildings over 25,000 square feet making up 75 percent of the state building portfolio square footage. However, DAS notes that there is not currently sufficient funding to conduct full facility condition assessments in the Department's budget.

The bill provides DAS one-time Other Funds expenditure limitation of $250,000 to develop sustainable design guidelines.

To perform work related to this measure, funding in the bill supports one Operations and Policy Analyst 4 (0.88 FTE) to manage an assessment contract, coordinate data entry, and provide design and construction assistance to agencies. DAS anticipates no costs related to creation of a database for assessment data, since similar work is already in progress.

Other agencies

Depending on the scope and timeline of the assessment and reporting process developed by DAS, state agencies which own their own buildings may require additional staff resources, or funding if a private contractor is used to complete assessments. This could particularly impact agencies with substantial building portfolios.

Community green infrastructure grant program

This portion of the measure establishes the Community Green Infrastructure Grant Program, which is to be administered by DLCD for the purpose of awarding grants to offset the cost of planning and developing community green infrastructure projects or green infrastructure economic development projects, developing and supporting native seed banks or native plant nurseries, and for implementing green infrastructure master plans.

PRELIMINARY

The measure requires DLCD to enter into an intergovernmental agreement with ODF for assistance with the design and implementation of the program, acquiring and administering federal funding related to green infrastructure projects, or technical advice or feedback on the grant review process. In addition, the measure requires DLCD to enter into an intergovernmental agreement with the Oregon Department of Transportation for technical advice concerning state transportation facilities and rights of way as they relate to the design and implementation of the program, acquiring and administering federal funding related to green infrastructure projects, and technical advice or feedback on the grant review process.

The measure permits DLCD to appoint an Advisory Committee on Community Green Infrastructure Investments to provide consultation on the implementation of the grant program. No later than September 15 of each even-numbered year, the Advisory Committee is to submit a report on the implementation of the program to the appropriate interim Committee of the Legislative Assembly.

The measure establishes the Community Green Infrastructure Fund with moneys in the fund continuously appropriated to DLCD to award grants, with 30 percent for grants for planning and developing green infrastructure economic development projects, 40 percent for grants to entities or projects located in green infrastructure improvement zones, and 30 percent for grants for entities or projects in tribal, rural, remote, or coastal communities. None of the funds are allocated for administration of the grant program. The measure appropriates $6.5 million General Fund for grants. The Legislative Fiscal Office notes that $6.5 million Other Funds expenditure limitation will be added to SB 5506 (2023), as well as designating the General Fund appropriated to be deposited in the Community Green Infrastructure Fund, which will allow moneys to be expended in future biennia.

In addition, the measure requires ODF to acquire and maintain a statewide urban tree canopy assessment tool that provides geospatial mapping and make it available on a website maintained by the Department. Lastly, the measure requires ODF to develop and implement a program to provide technical and financial assistance to public bodies, tribal governments, watershed councils, and community-based organizations for planning, responding to, and recovering damage to habitats and urban tree canopies due to pests, diseases, or other natural or human-created conditions that lead to loss of tree canopy.

Department of Land Conservation and Development

In addition to the $6.5 million General Fund appropriation to DLCD for grants, the measure appropriates $768,741 General Fund to DLCD in the 2023-25 biennium. The grant funding provided by this measure is a one-time appropriation and if all grant funding is not disbursed in the 2023-25 biennium, DLCD will need to return and request ongoing position authority and expenditure limitation for the 2025-27 biennium.

The funding supports personal services costs of $626,684 for four new limited duration full-time positions, including one Planner 4 (0.88 FTE) to design and manage the program; an Administrative Specialist 2 (0.75 FTE) to coordinate grants; a Procurement and Contracts Specialist 1 (0.75 FTE) to fulfill grant requirements; and an Accountant 1 (0.75 FTE) to track payments and expenditures. Services and supplies costs are $142,057 General Fund, which includes position-related expenses as well as legal costs and resources to support the Advisory Committee.

PRELIMINARY

Department of Forestry

The measure provides ODF $516,248 General Fund for two permanent positions (1.75 FTE) and associated costs for the development and implementation of the technical and financial assistance program in the 2023-25 biennium. The 2023-25 costs include $362,008 for personal services and $64,240 for services and supplies, as well as $90,000 in special payments will be transferred to the ODF Motor Pool for purchase of two vehicles. ODF will also need $90,000 Other Funds expenditure limitation to expend this General Fund as Other Funds once transferred.

The bill establishes two Natural Resource Specialist 3 positions, which will increase capacity for community assistance activities and to provide program coordination, work with tribal governments, and provide outreach and technical assistance to the federally recognized tribes in Oregon, and will help define and identify the specific locations for increased green infrastructure. ODF notes that the agency will provide a vehicle to each position for in-state travel to meet the requirements of the measure. Although the measure requires the program include

financial assistance as well as technical assistance, that financial assistance is not defined by the measure, nor is the amount or source of that funding identified.

Funding for the initial purchase, setup, and refinement of the urban tree canopy assessment tool can be absorbed within existing efforts surrounding environmental equity mapping which is funded through a federal United States Forest Service grant at ODF. Federal funding is allocated on an annual basis and may not be available in perpetuity.

College of Forestry, Oregon State University: low carbon fuels from woody biomass residues
This portion of the measure directs the College of Forestry at Oregon State University (OSU) in collaboration with DEQ and ODF to conduct research to develop methodologies and data necessary to establish fuel pathways for low carbon fuels derived from woody biomass residues from forestry operations. The College of Forestry is to report to the interim Committees of the Legislative Assembly related to natural resources no later than July 31, 2025.

Regarding the state forests, the measure permits ODF to establish a forestry renewable woody biomass conversion program to market, register, transfer or sell forestry woody biomass conversion offtakes, in order to secure the greatest permanent value of the lands for the state.

Higher Education Coordinating Commission
The measure appropriates $3 million General Fund to HECC for distribution to the College of Forestry at OSU. These funds would be used to conduct the research directed under this measure in the 2023-25 biennium, in order to report to the Legislature on topics including progress in establishing fuel pathways and carbon intensity values for low carbon fuels derived from woody biomass residues from forestry operations; and the impact of converting woody biomass residues to low carbon fuels on greenhouse gas and black carbon emissions, snowpack in the Cascade Mountains, water quality and drought, and wildfire.

PRELIMINARY

OSU anticipates these funds would be used to support 15 positions representing a variety of areas of study, including six faculty (totaling 0.77 FTE), eight graduate students (totaling 4.00 FTE), and one post-doctoral student (0.50 FTE). Position costs are anticipated to total $1.6 million. Positions discussed here are not presented in the tables included in this budget report as the Legislature does not authorize positions within universities.

Other expenses include lab equipment, lab supplies, materials, and travel costs, at approximately $768,280; approximately $84,000 for contracting with ODF and DEQ for project support; $317,849 for graduate student tuition; and $198,678 for indirect costs.

Rebate program for medium and heavy duty zero-emission vehicles
This portion of the measure creates a rebate program in DEQ for purchase or lease of vehicles that meet certain criteria, including a gross vehicle weight of over 8,500 pounds. DEQ may hire or contract with a third-party nonprofit to administer the program. The Environmental

Quality Commission is to determine rebate amounts annually by rule and may establish different rebate amounts for different classes of vehicles, and additional rebates for vehicles in areas disproportionately burdened by air pollution. The measure outlines eligibility requirements, including that the vehicle be kept for three years after purchase or leasing, or the person receiving the rebate must pay back the rebate on a prorated basis unless the repayment provision is waived for cause. Rebate recipients must maintain records of miles driven or hours of use and provide an annual report to DEQ showing more than 50 percent of vehicle use occurred in Oregon.

The measure establishes the Zero-Emission Medium and Heavy-Duty Vehicle Incentive Fund which is continuously appropriated to DEQ to carry out this program, with no more than 15 percent used for administration. At least 40 percent of funds deposited in the account per biennium are for rebates for vehicles in areas disproportionately burdened by diesel pollution. This portion of the measure is operative January 1, 2024.

Department of Environmental Quality

The measure appropriates $3 million General Fund for deposit in the Zero-Emission Medium and Heavy Duty Vehicle Incentive Fund. DEQ anticipates that grants would be disbursed starting in the 2025-27 biennium.

To implement this measure, DEQ would hire a permanent full-time Program Analyst 3 (0.75 FTE) position to do rulemaking, stakeholder outreach, contract management, program research, and review applications and reports hired during the 2023-25 biennium. The Department anticipates the need for an Accounting Technician to process rebates once disbursements start, and this resource may be requested during the 2025-27 budget development process. DEQ would also have estimated costs of $120,000 to establish a rebate processing platform and website in the 2023-25 biennium, with ongoing maintenance costs of $25,000 each biennium, based on the agency's experience setting up a similar platform for the Oregon Clean Vehicle Rebate Program. Because the moneys appropriated are deposited in the Zero-Emission Medium and Heavy-Duty Vehicle Incentive Fund, these funds will be expended at Other Funds. DEQ has been provided with Other Funds expenditure limitation commensurate with the amount of the deposit. Administrative expenditures are allowed in an amount up to 15 percent of the monies deposited and the cost of administration for DEQ includes $167,516 for personal services, and $148,875 for services and supplies in the 2023-25 biennium.

PRELIMINARY

Finding opportunities and reducing conflict in siting photovoltaic solar power generation facilities

This portion of the measure establishes the 17 member Rules Advisory Committee for Siting Photovoltaic Solar Power Generation Facilities to advise DLCD on adoption of rules related to photovoltaic solar power generation facility siting. DLCD is to provide an initial report to an appropriate interim Committee of the Legislative Assembly by September 15, 2025, and a final report to certain entities by December 31, 2025. The measure requires DLCD to contract with a third party to support the rules advisory committee, including to facilitate and coordinate meetings, and furnish maps, data, and technical assistance. Members of the Rules Advisory Committee are entitled to compensation and expenses. These portions of the measure sunset January 2, 2026.

Department of Land Conservation and Development

The measure provides DLCD $471,692 General Fund in the 2023-25 biennium, with the projected cost of $70,966 General Fund in the 2025-27 biennium. In the 2023-25 biennium, this includes $236,909 for personal services and $234,783 for services and supplies. The Department anticipates hiring one full-time Planner 4 (0.88 FTE). This position would provide support for the Rules Advisory Committee. Services and supplies costs include $100,000 for a facilitation contract, $120,000 for Rules Advisory Committee costs such as travel and legal advice, and position-related services and supplies.

State greenhouse gas emissions reduction goals; and opportunities to reduce Oregon's consumption-based greenhouse gas emissions
This portion of the measure updates state greenhouse gas emissions goals to 45 percent below 1990 levels by 2030; 70 percent below 1990 levels by 2040; and 95 percent below 1990 levels by 2050. The measure also states that it is state policy to achieve net zero emissions by 2050 and to maintain net negative emissions after. The measure changes the name of the Oregon Global Warming Commission to the Oregon Climate Action Commission and increases membership from 25 to 35.

The duties of the Oregon Climate Action Commission are modified to remove examination of the greenhouse gas cap and trade system; and to include tracking and evaluation of progress towards net zero emissions goals and the net negative emissions goals; and carbon sequestration of Oregon's natural and working lands, and not just forests. The Commission is to prepare a detailed forecast of expected greenhouse gas emissions reductions. The Commission is to complete a periodic evaluation of the greenhouse gas emissions reduction goals, the net zero emissions goals, and the net negative emissions goals and provide any recommendations on updates to the goals to the Legislative Assembly no later than 18 months after the date on which the United Nations Intergovernmental Panel on Climate Change publishes a synthesis report or the United States Global Change Research Program publishes a national climate assessment.

DEQ, in consultation with the Oregon Climate Action Commission, is to evaluate opportunities to reduce Oregon's consumption-based greenhouse gas emissions. DEQ is to present its findings in a report to the interim Committees of the Legislative Assembly related to the environment, and the commission, no later than September 15, 2024. The report must update Oregon's consumption-based greenhouse gas emissions inventory; identify opportunities to reduce consumption-based greenhouse gas emissions through materials management or other state programs or policies; include recommendations for regularly updating the consumption-based greenhouse gas emissions inventory; and evaluate the effects of consumption-based greenhouse gas emissions reductions, taking into account economic, social and environmental factors. These portions of the measure become operative on January 1, 2024.

PRELIMINARY

<u>Oregon Department of Energy</u>
To implement the requirements of the bill, ODOE is provided a total of $775,835 General Fund in the 2023-25 biennium, which includes two new full-time positions (0.75 FTE each). In the 2023-25 biennium, estimated costs include $338,176 in personal services and $437,659 in services and supplies.

ODOE provides staff support to the Oregon Global Warming Commission. The measure mandates state agencies to regularly report to the Commission on efforts to make progress toward greenhouse gas emissions reduction goals and to prepare for the effects of global warming, though it does not specify the frequency or content of these reports. However, ODOE notes that existing staff assigned to support the Commission are insufficient to support the volume of work the Commission now has and anticipates this reporting requirement, in conjunction with the expanded Commission membership, would increase the need for staff support. The measure provides the Department with one permanent, full-time Operations and Policy Analyst 4 to staff the Commission, provide policy analysis and reporting, and work with state and local entities engaging in climate activities. Additionally, funding for ODOE supports one limited duration full-time Research Analyst 3 to assess greenhouse gas emissions and track progress toward goals.

In addition to the costs of the positions, funding for ODOE supports a contract for emissions modeling to prepare a forecast of expected greenhouse gas emission reductions. This is anticipated to total $250,000 General Fund each biennium.

The bill provides certain requirements as to when ODOE must evaluate the net zero emissions goals and the net negative emissions goals. The next reporting period is assumed to be four years from now.

State policy for natural climate solutions
This portion of the measure establishes the Natural and Working Lands Fund which is continuously appropriated to OWEB to annually transfer to other funds established under this measure, as directed by the Oregon Global Warming Commission, in consultation with OWEB, Oregon Department of Fish and Wildlife (ODFW), ODF, and ODA.

The Agriculture Natural Climate Solutions Fund, Forestry Natural Climate Solutions Fund, Watershed Natural Climate Solutions Fund, and Fish and Wildlife Natural Climate Solutions Fund are also established in the measure. These funds are continuously appropriated to ODA, ODF, OWEB, and ODFW respectively; and no more than 10 percent of moneys in each fund may be used for administrative costs.

PRELIMINARY

ODA, ODF, and OWEB are to use the funds to establish programs that provide incentives and financial assistance for technical support to help landowners, Indian tribes, land managers, and environmental justice communities to adopt practices that support natural climate solutions. Funds are to be prioritized for technical assistance to, and incentives for, programs or activities supported by environmental justice communities or Indian tribes. ODFW is to use funds to promote natural climate solutions and mitigate the future impacts of climate change through certain research.

The Oregon Global Warming Commission is to report to the Committees of the Legislative Assembly related to the environment by September 15 each year with a summary identifying the uses of the Natural and Working Lands Fund and additional funding needs. The Commission is also to report to the interim Committees of the Legislative Assembly related to the environment and the Governor by December 1 of each even numbered year on projects funded by the Natural and Working Lands Fund, state, federal, and private sources of funding for projects, and an

assessment of projects, planned projects, and environmental justice community projects, which includes public comments. The Oregon Global Warming Commission may also appoint a natural and working lands advisory committee of at least 15 members. ODOE is to support the Commission's work under this measure or may contract for support services.

ODOE and the Oregon Global Warming Commission, in coordination with state natural resources agencies and relevant federal agencies, are directed to establish and maintain a net biological carbon sequestration and storage baseline and inventory for natural and working lands; and relevant activity-based metrics and community impact metrics. No later than January 1, 2025, these entities are also to establish nonbinding biological carbon sequestration and storage goals for Oregon's natural and working lands. ODOE is to update the natural and working lands net biological carbon sequestration and storage inventory by December 1 of each even-numbered year. ODOE is also directed to study workforce and training programs needed to support adoption of natural climate solutions on natural and working lands and report to the committees of the Legislative Assembly related to the environment by September 15, 2024.

Oregon Watershed Enhancement Board

The measure appropriates $10 million General Fund for deposit into the Natural and Working Lands Fund and provides $10 million in Other Funds expenditure limitation to expend moneys from the fund. OWEB will act both as the fiscal agent for the fund, and as a recipient of monies allocated from the fund by the Global Warming Commission. OWEB is provided with one limited duration, full-time Fiscal Analyst 3 (0.88 FTE) to support the body of work generated by the grant program from monies allocated to OWEB by the Global Warming Commission. The position cost and the cost of program administration is provided for through the appropriation to the Fund.

Oregon Department of Energy

The bill provides ODOE a total $1,526,146 General Fund in the 2023-25 biennium, with anticipated costs of $1,106,455 General Fund in the 2025-27 biennium.

PRELIMINARY

The known costs for this measure are related to the establishment of the net biological carbon sequestration and storage baseline and inventory for natural and working lands; and development of relevant activity-based metrics and community impact metrics. ODOE would contract with a technical consultant to produce and update the inventory and model carbon sequestration and storage potential on natural and working lands. The bill provides ODOE with $400,000 General Fund, with costs continuing each biennium, based on recommendations from the Oregon Global Warming Commission Natural and Working Lands Advisory Committee and related work conducted by OSU's Institute for Natural Resources. Additionally, the bill provides a one-time $250,000 General Fund appropriation in the 2023-25 biennium for a carbon accounting consultant to inform and refine metrics.

Funding in the bill also supports two new permanent, full-time positions (each 0.88 FTE), including a Research Analyst 3, to collect data and help develop and maintain the inventory, and create related reports; and an Operations and Policy Analyst 4 to work with stakeholders and analyze

policy options. Total costs of these positions are $394,542 General Fund in the 2023-25 biennium, with an additional $35,398 in services and supplies. The bill also supports $196,206 General Fund in the 2023-25 biennium for indirect costs for ODOE.

ODOE is also directed to study workforce and training programs needed to support adoption of natural climate solutions on natural and working lands. The bill provides ODOE with $250,000 General Fund for this work.

Extends sunset for solar and storage system rebate program
This portion of the measure changes the sunset date for the Oregon Solar and Storage Rebate Program in ODOE from January 2, 2024, to January 2, 2029. Under this measure, ODOE is also permitted to waive the requirement that construction begin within 12 months of award due to delays resulting from the COVID-19 pandemic for renewable energy production system grants.

This portion of the measure also extends the repeal date for sections 19 to 21, chapter 86, Oregon Laws 2022, from January 2, 2025, to January 2, 2026. These sections establish a program for residential heat pump rebates and grants in ODOE and establish the Residential Heat Pump Fund with funds used to provide these rebates and grants. Additionally, the measure extends the deadline, from September 15 to December 31, 2023, for a required report from ODOE on the heat pump grants and rebates; community cooling spaces; and a cooling needs study.

Additional expenditure limitation and position authority for these programs were provided in the 2023-25 recommended budget for ODOE.

Harmful algal blooms
This portion of the measure directs OHA, in coordination with DEQ, to the following:

- Determine and identify drinking water sources that are susceptible to harmful algal blooms (HABs) or that are downstream of or influenced by water bodies that are susceptible to HABs.
- Develop a system for the regular monitoring and testing of these drinking water sources.
- Prioritize monitoring of sources of drinking water and bodies of water accessed for recreational use.
- Develop a protocol for issuing hazard advisory alerts to the public in the occurrence of a HAB.

PRELIMINARY

DEQ, in coordination with OHA, is directed to do the following:

- Develop and maintain a coordinated state agency HAB monitoring and response strategy.
- Develop a system for the regular monitoring and testing of water bodies determined to be susceptible to HABs or are downstream of or influenced by water bodies susceptible to HABs.

- Produce timely and high-quality data allowing OHA to determine the level of risk of harm or injury to public health by the occurrence of HABs.
- Maintain a publicly accessible clearinghouse or database of water quality samples collected to characterize freshwater HABs.
- Identify sources of pollutants contributing to the occurrences of HABs.
- Develop and implement strategies for reducing pollutants that contribute to the occurrences, frequency, and severity of HABs, and monitor and evaluate the effectiveness of these strategies.

As part of the state agency HAB monitoring and response strategy, DEQ is to make efforts to determine the causes of HABs and to identify any point sources or nonpoint sources that contribute to the susceptibility of specific bodies of water to HABs; and is to work to develop pollution reduction plans.

Department of Environmental Quality

For DEQ this measure is generally consistent with existing regulatory authorities and current work around HABs, but additional resources will be needed for HAB monitoring and analysis of specific bodies of water, and development of management strategies.

To do this work, DEQ will receive funding totaling $376,770 General Fund in the 2023-25 biennium; this includes $212,207 in personal services and $164,563 in services and supplies. Funding is anticipated to be used for:

- One permanent, full-time Natural Resource Specialist 3 (0.63 FTE) who would perform analysis and strategy development work, collect, and analyze data, work with other agencies and stakeholders, and develop HAB management responses.
- One seasonal, full-time Natural Resource Specialist 1 (0.50 FTE) who would increase capacity to collect and process samples from source waters and recreational waterbodies.
- Additional funding for materials and supplies required to conduct additional qPCR sampling (molecular analyses of water samples to indicate the types and abundances of different cyanobacteria species in the water), estimated at $120,000 based on an additional 250-300 water samples being processed annually. This would allow the Department to sample approximately 40 to 50 water bodies across the state to complement other forms of monitoring.

Oregon Health Authority

OHA anticipates hiring one permanent full-time Natural Resource Specialist 3 (0.75 FTE) to work on the monitoring and response strategy, public advisory alerts, and coordination of other activities under this measure. The bill provides $188,664 General Fund in the 2023-25 biennium, including $160,629 for personal services and $28,035 for services and supplies.

PRELIMINARY

Resilience hubs and networks
This portion of the measure defines "resilience hub" and "resilience network." The measure requires DHS to provide grants, support, and technical assistance for Resilience Hubs and Networks in Oregon. Grants are to be awarded for planning and organizing expenses, expanding development and operations of Resilience Hubs and Networks to provide protection from extreme weather or other potential disasters, and for community resources and services to respond to disasters. DHS is to consult with OHA and ODOE on implementation of this measure. This portion of the measure becomes operative January 1, 2024.

Department of Human Services
The measure appropriates $10 million General Fund to DHS for grants to Resilience Hubs and Networks in Oregon. For the 2023-25 biennium, the anticipated staffing need in DHS includes one full-time limited duration Operations and Policy Analyst 3 position (0.75 FTE) to manage the program and engage with stakeholders and one limited duration Office Specialist 2 position (0.75 FTE) to manage grants and program-related invoices. In addition to the $10 million appropriated under this measure, the bill provides DHS $276,841 total funds ($166,102 General Fund and $110,739 Federal Funds) for personal services and $35,855 total funds ($21,513 General Fund and $14,342 Federal Funds) for position-related services and supplies.

Oregon Health Authority
To coordinate with internal stakeholders, integrate the grant design with OHA's climate and health equity plans, evaluate health equity implications of programs developed under requested grants, support evaluation of applicants and consult with DHS, one limited duration Program Analyst position (0.75 FTE) is anticipated to be needed in OHA. The bill provides funding for personal services costs of $180,876 General Fund with $18,131 in position-related services and supplies costs.

PRELIMINARY

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Multiple Agencies
Adam Crawford -- (971) 707-8106

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
Oregon Department of Energy									
SCR 200-00 Energy Development Services									
Personal Services	$ 2,107,626	$ -	$ -	$ -	$ -	$ -	2,107,626	12	9.55
Services and Supplies	$ 1,702,682	$ -	$ -	$ -	$ -	$ -	1,702,682		
Special Payments - 6060 Intragency GF Transfer	$ 2,000,000	$ -	$ -	$ -	$ -	$ -	2,000,000		
Special Payments	$ 4,000,000		$ 2,000,000	$ -	$ -	$ -	6,000,000		
Department of Land Conservation and Development									
SCR 001-00 - Planning Program									
Personal Services	$ 863,593	$ -	$ -	$ -	$ -	$ -	863,593	5	4.01
Services and Supplies	$ 376,840	$ -	$ -	$ -	$ -	$ -	376,840		
Special Payments	$ 6,500,000	$ -	$ -	$ -	$ -	$ -	6,500,000		
Oregon Deparment of Human Services									
SCR 010-40 - Central Services									
Personal Services	$ 166,102	$ -	$ -	$ -	$ 110,739	$ -	276,841	2	1.50
Services and Supplies	$ 21,513	$ -	$ -	$ -	$ 14,342	$ -	35,855		
Special Payments	$ 10,000,000	$ -	$ -	$ -	$ -	$ -	10,000,000		
Oregon Health Authority									
SCR 030-05 - Public Health									
Personal Services	$ 341,505	$ -	$ -	$ -	$ -	$ -	341,505	2	1.50
Services and Supplies	$ 46,166	$ -	$ -	$ -	$ -	$ -	46,166		
Oregon Watershed Enhancement Board									
SCR 020-00 - Grants									
Personal Services	$ -	$ -	$ 203,516	$ -	$ -	$ -	203,516	1	0.88
Special Payments - 6060 Intragency GF Transfer	$ 10,000,000	$ -	$ -	$ -	$ -	$ -	10,000,000		
Special Payments	$ -		$ 9,796,484	$ -	$ -	$ -	9,796,484		
Department of Consumer and Business Services									
SCR 019-00 Building Codes Division									
Personal Services	$ -	$ -	$ 683,357	$ -	$ -	$ -	683,357	2	1.76
Services and Supplies	$ -	$ -	$ 72,694	$ -	$ -	$ -	72,694		
Department of Environmental Quality									
SCR 001-00 - Air Quality									
Personal Services	$ -	$ -	$ 167,516	$ -	$ -	$ -	167,516	1	0.75
Services and Supplies	$ -	$ -	$ 148,875	$ -	$ -	$ -	148,875		
Special Payments - 6060 Intragency GF Transfer	$ 3,000,000	$ -	$ -	$ -	$ -	$ -	3,000,000		
Special Payments	$ -		$ 2,683,609	$ -	$ -	$ -	2,683,609		
SCR 34000-002 - Water Quality									
Personal Services	$ 212,207	$ -	$ -	$ -	$ -	$ -	212,207	2	1.13
Services and Supplies	$ 164,563	$ -	$ -	$ -	$ -	$ -	164,563		

PRELIMINARY

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS		FEDERAL FUNDS		TOTAL ALL FUNDS	POS	FTE
			LIMITED	NONLIMITED	LIMITED	NONLIMITED			
Oregon Department of Forestry									
SCR 050-00 - Forest Resources									
Personal Services	$ 362,008	$ -	$ 90,000	$ -	$ -	$ -	$ 452,008	2	1.75
Services and Supplies	$ 64,240	$ -	$ -	$ -	$ -	$ -	$ 64,240		
Special Payments	$ 90,000	$ -	$ -	$ -	$ -	$ -	$ 90,000		
Higher Education Coordination Commission									
SCR 210-00 - Public University State Program									
Special Payments	$ 3,000,000	$ -	$ -	$ -	$ -	$ -	$ 3,000,000		
Department of Administrative Services									
SCR 060-00 Enterprise Asset Management									
Personal Services	$ -	$ -	$ 189,034	$ -	$ -	$ -	$ 189,034	1	0.88
Services and Supplies	$ -	$ -	$ 480,078	$ -	$ -	$ -	$ 480,078		
TOTAL ADJUSTMENTS	$ 45,019,045	$ -	$ 16,515,163	$ -	$ 125,081	$ -	$ 61,659,289	30	23.71
SUBCOMMITTEE RECOMMENDATION	$ 45,019,045	$ -	$ 16,515,163	$ -	$ 125,081	$ -	$ 61,659,289	30	23.71

PRELIMINARY

HB 3410 BUDGET REPORT and MEASURE SUMMARY

Joint Committee On Ways and Means

Prepared By: Tamara Brickman, Department of Administrative Services
Reviewed By: Walt Campbell, Legislative Fiscal Office

Department of Administrative Services
2023-25

Higher Education Coordinating Commission
2023-25

Oregon Business Development Department
2023-25

Department of Agriculture
2023-25

PRELIMINARY

Budget Summary*

	2021-23 Legislatively Approved Budget[1]	2023-25 Current Service Level	2023-25 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
				$ Change	% Change
Department of Administrative Services					
General Fund	$ -	$ -	$ 11,190,000	$ 11,190,000	100.0%
Higher Education Coordinating					
General Fund	$ -	$ -	$ 5,500,000	$ 5,500,000	100.0%
Oregon Business Development					
Lottery Funds	$ -	$ -	$ 6,500,000	$ 6,500,000	100.0%
Oregon Department of Agriculture					
General Fund	$ -	$ -	$ 9,000,000	$ 9,000,000	100.0%
Total	$ -	$ -	$ 32,190,000	$ 32,190,000	100.0%

Position Summary

Higher Education Coordinating				
Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.75	0.75
Oregon Business Development				
Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.50	0.50

PRELIMINARY

[1] Includes adjustments through January 2023

* Excludes Capital Construction expenditures

Summary of Revenue Changes

House Bill 3410 appropriates a total of $25.7 million General Fund and provides $6.5 million Lottery Funds to four agencies: Department of Administrative Services (DAS), Higher Education Coordinating Commission (HECC), Oregon Business Development Department (OBDD), and the Oregon Department of Agriculture (ODA). These funds are for purposes related to the outdoor recreation economy including a grant to the Rural Revitalization Strategies Consortium to plan for and develop housing; grants to county fair operators; a distribution to the Oregon Coast Visitors

Association; grants to establishments that process and sell meat products; the formation, improvement, and operation of small business development centers; and strategic investments in maritime workforce development programs and activities. House Bill 3410 also authorizes the OBDD to establish and charge and application fee to provide revenue for certain administrative responsibilities under the bill.

Summary of Transportation and Economic Development Subcommittee Action

Department of Administrative Services
House Bill 3410 appropriates $11.2 million General Fund to DAS, on a one-time basis, for the following distributions:

- $10.0 million General Fund for a grant to the Regional Rural Revitalization Strategies Consortium to provide planning, infrastructure, capital equipment, and predevelopment costs for housing, to award grants and loans to capacity builders and developers of housing and to enter public-private partnerships for the development of housing. Housing supported with money appropriated may be located in any area of the state except for within the urban growth boundary of a city with a population greater than 50,000.
- $1.2 million General Fund as a grant to the Oregon Coast Visitors Association to be spent as follows:
    - $190,000 to develop a geographic information systems tool for food systems with blue economy layers. The tool shall be developed to connect food producers and food technology businesses to suitable sites for start-up or expansion with the goal of capturing more value from Oregon's natural resources and agricultural and seafood industries.
    - $700,000 to fill gaps in regional food system aggregation and production infrastructure, including development of coastal ports mariculture and coculture facility in partnership with the Oregon Kelp alliance; installation of a shared-use certified commercial kitchen, processing center and cold storage at the Newport Seafood Analytical Lab of the Coastal Oregon Marine Experiment Station; and development of a mobile processing unit to be shared across multiple port districts.
    - $300,000 to support existing businesses connected to the projects above, as well as businesses identified in a technical assistance survey for rural seafood businesses that is currently being conducted and coproduced by the Oregon Coast Visitors Association, the Oregon State University Food Innovation Center, and the Oregon State University Seafood Research and Education Center.

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Higher Education Coordinating Commission
House Bill 3410 appropriates $3.5 million General Fund, on a one-time basis, to HECC for distribution as follows:

- $2.0 million to Oregon State University (OSU) Extension Service to distribute to OSU's Center for the Outdoor Recreation Economy for professional and workforce development programs.

- $1.0 million to OSU Extension Service to distribute to OSU's Center for the Outdoor Recreation Economy for facilitation and technical assistance in communities affected by wildfire for community engagement in the planning and construction of outdoor recreation facilities to support the communities' economic recovery.
- $500,000 to OSU-Cascades to equip a fabrication and maker space to support new product prototyping by outdoor recreation entrepreneurs in rural and central Oregon.

Additionally, the bill appropriates $2.0 million General Fund to HECC for implementation and administration of a new maritime workforce development program supporting strategic investments in maritime workforce development programs and activities. For this program, the Subcommittee recommended one permanent full-time Program Analyst position (0.75 FTE) to manage and monitor the maritime workforce grant process to local workforce development boards, community colleges, school districts, and other community organization; work with a program consultant contracted for data collection and analysis; and oversee other program activities to promote growth and development of the maritime workforce sector.

Oregon Business Development Department

House Bill 3410 provides $6.5 million Lottery Funds, on a one-time basis, to OBDD for the following purposes:

- $500,000 for matching grants to membership organizations and business accelerators for the purpose of capacity building and technical assistance in the outdoor gear and apparel industry. The committee's recommendation also authorizes OBDD to establish and charge an application fee for the outdoor gear and apparel capacity building and technical assistance matching grant program, commensurate with cost of the program administration, which OBDD has indicated will mostly be associated with legal costs.
- $3.0 million to develop and implement a program for awarding grants directly to county fair operators for the operation of county fairs and the maintenance and repair of county fairgrounds. The recommendation authorizes OBDD to use up to five percent of the total Lottery Funds allocation (or $150,000) to cover actual administrative costs, including one limited duration Program Analyst 3 position (0.50 FTE) to coordinate with stakeholders, design application materials and administrative processes, oversee implementation, request grant contracts, and draft reports to the Legislature.
- $3.0 million for the Small Business Development Centers program, which provides services and training to small businesses and entrepreneurs.

Oregon Department of Agriculture

House Bill 3410 appropriates $9.0 million General Fund, on a one-time basis, to ODA to continue a grant program, which provides infrastructure and capacity building grants for establishments that sell and process meat. The program was established in House Bill 2785 (2021) to support establishments expected to operate under the new State Meat Inspection Program and is scheduled to sunset on June 30, 2023. This measure extends the program's sunset date to June 30, 2025. ODA anticipates utilizing existing staff time to support grant program administration.

PRELIMINARY

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Department of Administrative Services, Higher Education Coordinating Commission, Oregon Business Development Department, Oregon Department of Agriculture
Tamara Brickman -- (971) 719-3492

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
Department of Administrative Services									
SCR 10700-099 - Special Government Payments									
Special Payments	$ 11,190,000	$ -	$ -	$ -	$ -	$ -	$ 11,190,000		
Higher Education Coordinating Commission									
SCR 52500-206 - Workforce Investments									
Personal Services	$ 167,631	$ -	$ -	$ -	$ -	$ -	$ 167,631	1	0.75
Services and Supplies	$ 76,926	$ -	$ -	$ -	$ -	$ -	$ 76,926		
Special Payments	$ 1,755,443	$ -	$ -	$ -	$ -	$ -	$ 1,755,443		
SCR 52500-210 - Public University State Programs									
Special Payments	$ 500,000	$ -	$ -	$ -	$ -	$ -	$ 500,000		
SCR 52500-211 - Statewide Public Services									
Special Payments	$ 3,000,000	$ -	$ -	$ -	$ -	$ -	$ 3,000,000		
Oregon Business Development Department									
SCR 12300-210 - Business, Innovation, Trade									
Personal Services	$ -	$ 129,731	$ -	$ -	$ -	$ -	$ 129,731	1	0.50
Services and Supplies	$ -	$ 16,244	$ -	$ -	$ -	$ -	$ 16,244		
Special Payments	$ -	$ 6,354,025	$ -	$ -	$ -	$ -	$ 6,354,025		
Oregon Department of Agriculture									
SCR 60300-030 - Food Safety/Consumer Protection									
Special Payments	$ 9,000,000	$ -	$ -	$ -	$ -	$ -	$ 9,000,000		
TOTAL ADJUSTMENTS	$ 25,690,000	$ 6,500,000	$ -	$ -	$ -	$ -	$ 32,190,000	2	1.25
SUBCOMMITTEE RECOMMENDATION *	$ 25,690,000	$ 6,500,000	$ -	$ -	$ -	$ -	$ 32,190,000	2	1.25

PRELIMINARY

SB 606 A BUDGET REPORT and MEASURE SUMMARY

Joint Committee On Ways and Means

Prepared By: Dustin Ball, Department of Administrative Services
Reviewed By: Haylee Morse-Miller, Legislative Fiscal Office

Department of Administrative Services
2023-25

PRELIMINARY

Budget Summary*

	2021-23 Legislatively Approved Budget[(1)]	2023-25 Current Service Level	2023-25 Committee Recommendation	Committee Change from 2021-23 Leg. Approved	
				$ Change	% Change
Other Funds Limited	$ -	$ -	$ 181,355	$ 181,355	100.0%
Total	$ -	$ -	$ 181,355	$ 181,355	100.0%

Position Summary

Authorized Positions	0	0	1	1
Full-time Equivalent (FTE) positions	0.00	0.00	0.63	0.63

Summary of Revenue Changes

Senate Bill 606 is funded with Other Funds derived from charges to state agencies.

Summary of General Government Subcommittee Action

Senate Bill 606 establishes a task force on modernizing grant funding and contracting and requires the Department of Administrative Services (DAS) to provide staff support to the task force. The task force is to examine how the state's granting and public contracting practices limit the wages of employees of nonprofit organizations and to make recommendations concerning:

- Changes to state procurement practices that will support living wages for employees of nonprofit organizations.
- Uniform application procedures for grant moneys that apply to each granting agency.
- Standard contracting language that permits flexibility in contract terms and conditions and multiyear contract terms.
- Sufficient reporting requirements that are commensurate with funding levels and that allow for adequate lead time for changes to reporting required within the terms of a contract.
- Payment models that prioritize full cost recovery.
- A mechanism for ongoing review and evaluation of grantmaking and procurement processes.

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To staff the task force, DAS is provided with $181,355 Other Funds expenditure limitation for one limited duration full-time Operations and Policy Analyst 4 position (0.63 FTE).

PRELIMINARY

DETAIL OF JOINT COMMITTEE ON WAYS AND MEANS ACTION

Department of Adminstrative Services
Dustin Ball -- 971-720-0987

DESCRIPTION	GENERAL FUND	LOTTERY FUNDS	OTHER FUNDS LIMITED	OTHER FUNDS NONLIMITED	FEDERAL FUNDS LIMITED	FEDERAL FUNDS NONLIMITED	TOTAL ALL FUNDS	POS	FTE
SUBCOMMITTEE ADJUSTMENTS									
SCR 065 - Enterprise Goods and Services									
Personal Services	$ -	$ -	$ 169,671	$ -	$ -	$ -	$ 169,671	1	0.63
Services and Supplies	$ -	$ -	$ 11,684	$ -	$ -	$ -	$ 11,684		
TOTAL ADJUSTMENTS	$ -	$ -	$ 181,355	$ -	$ -	$ -	$ 181,355	1	0.63
SUBCOMMITTEE RECOMMENDATION	$ -	$ -	$ 181,355	$ -	$ -	$ -	$ 181,355	1	0.63

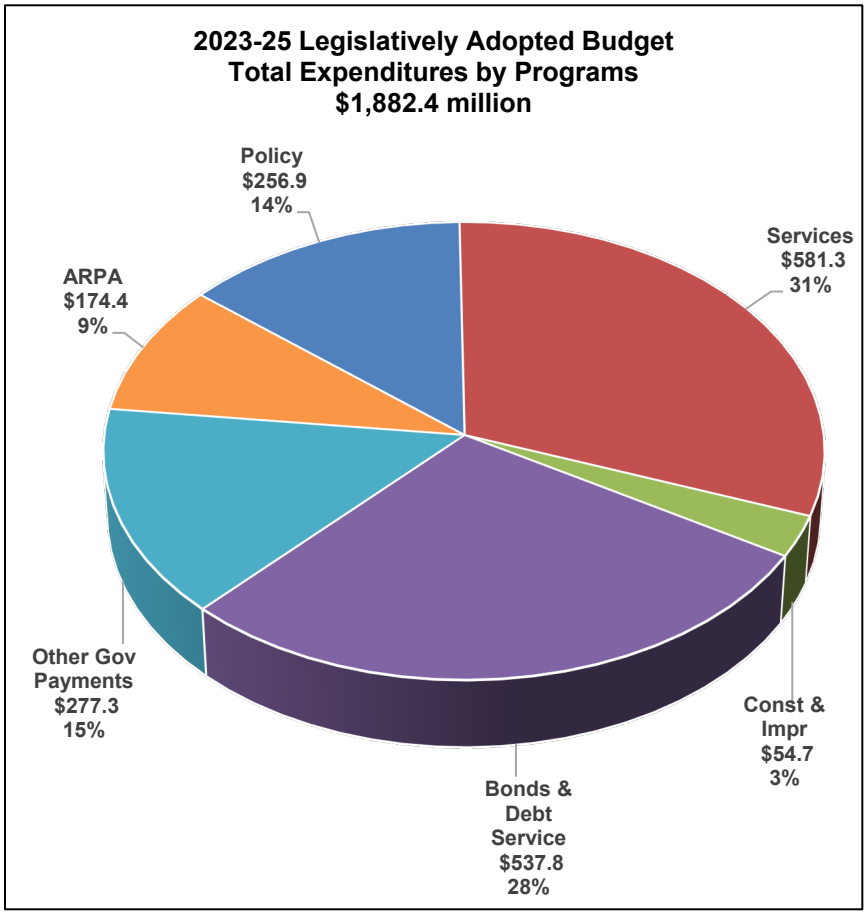
PRELIMINARY

Department of Administrative Services

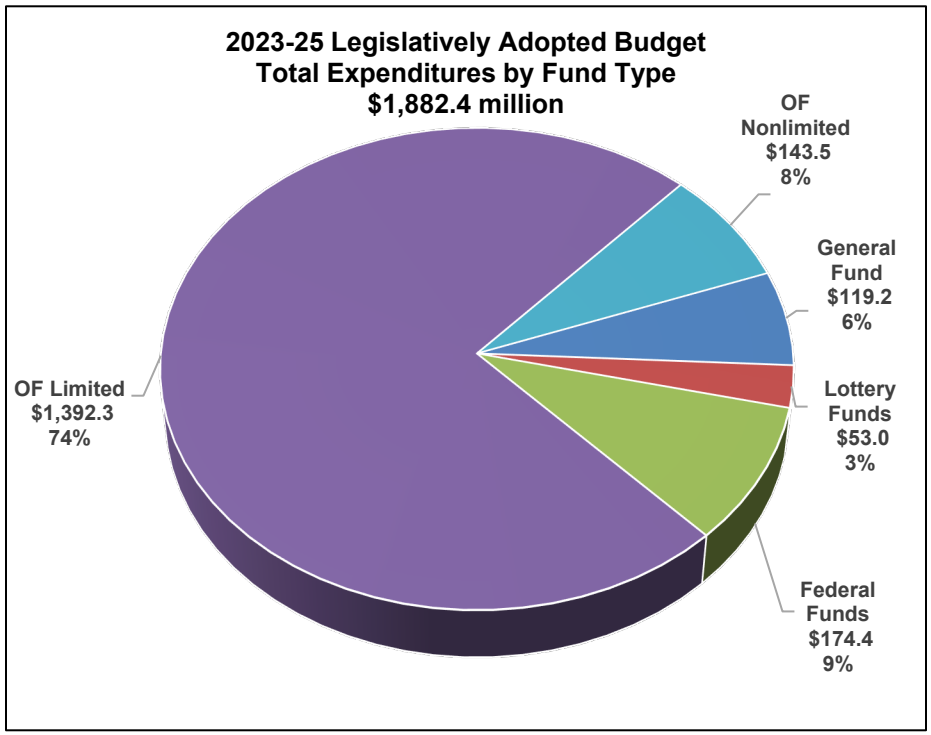
Budget Summary Graphics

Budget Summary Graphic No. 1: Total expenditures allocated by major programs.

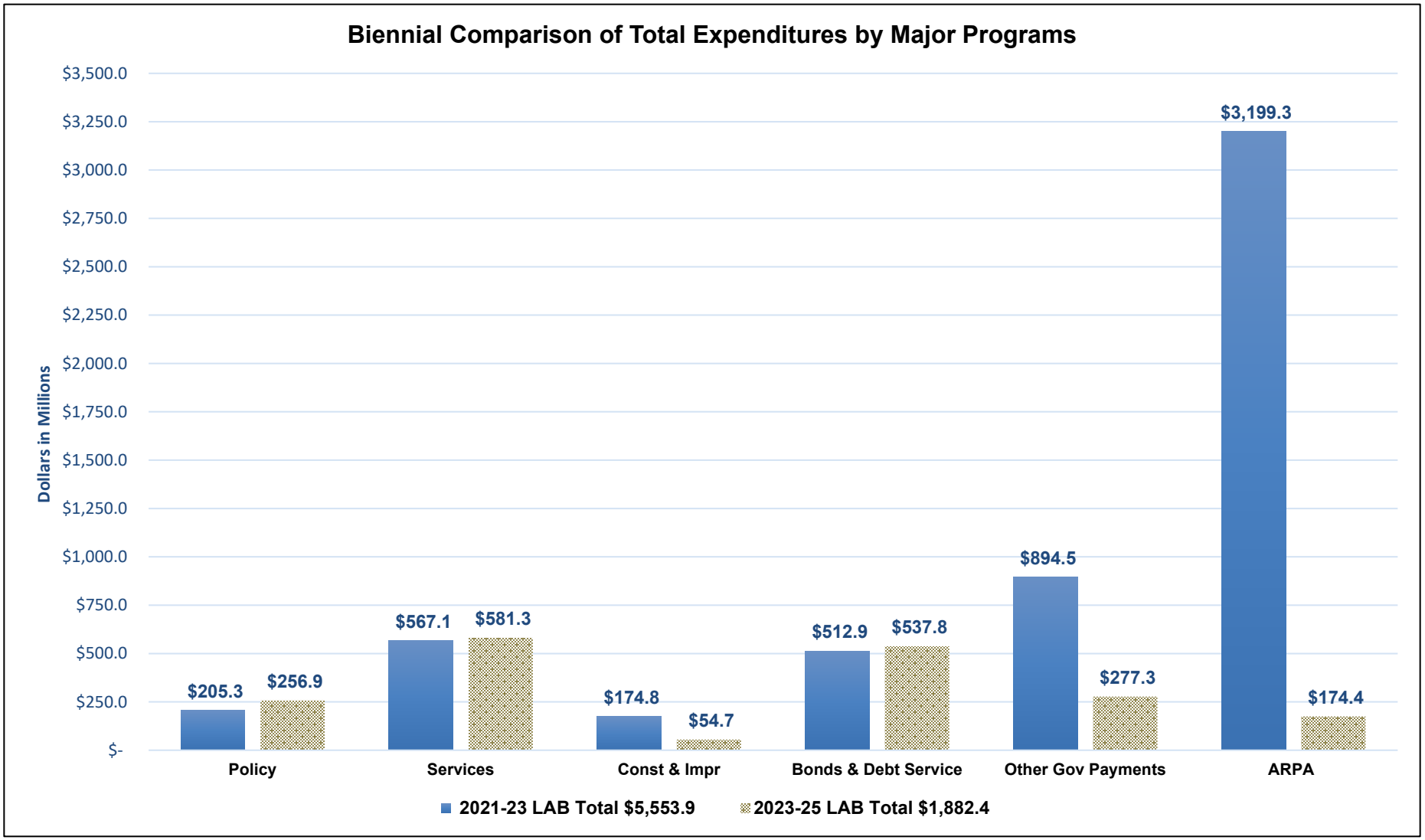
Policy includes COO, CFO, EIS, and CHRO.
Services includes DCS, EAM, EGS, DAS IT, and DBS.
Constr & Impr includes Capital Improvements and Capital Construction.



Budget Summary Graphic No. 2: Total expenditures by fund type:



Budget Summary Graphic No. 3: Comparison of 2021-23 Legislatively Adopted Budget with the 2023-25 Legislatively Adopted Budget.



2023-25 BUDGET NARRATIVE

Mission Statement and Statutory Authority

Mission Statement:

Support state government to serve the people of Oregon.

Statutory Authority:

Oregon Revised Statutes (ORS) Chapter	Title Summary
Chapter 30	Tort Actions Against Public Bodies
Chapter 182	State Administrative Agencies; Information Systems Security; Relationships with Tribes
Chapter 184	Establishes Department of Administrative Services and outlines selected duties
Chapter 190	Cooperation of Governmental Units
Chapter 200	Disadvantaged Business Enterprises
Chapter 240	State Personnel Relations
Chapter 270	State Real Property
Chapter 276	Public Facilities
Chapter 276A	Information Technology
Chapter 278	Insurance for Public Bodies
Chapter 279	Public Contracting – Miscellaneous Provisions
Chapter 279A, B, and C	Public Contracting – General Provisions, Public Procurement and Public Improvement and Related Contracts
Chapter 282	Public Printing
Chapter 283	Interagency Services
Chapter 286A	State Borrowing - Bonds
Chapter 291	State Financial Administration
Chapter 292	Salaries and Expenses of State Officers and Employees
Chapter 293	Administration of Public Funds

Distributions (required by statute):

ORS 221.770	City Revenue Sharing of Oregon Liquor Control Commission (OLCC) Earnings
ORS 272.085	5% Land Sales Proceeds Distributed to Counties
ORS 286A.573	Lottery Bond Administrative Fund
ORS 291.120	Distribution of Agency Savings
ORS 291.276	State Central Government Service Charge
ORS 291.407	State Agency Mass Transit Assessments and Distributions to Transit Districts
ORS 292.045	Deduction for payment to Charitable Fund Drive Program
ORS 293.144	General Fund interest to the Oregon Rainy Day Fund
ORS 293.537	Tobacco Settlement Account Funds
ORS 293.560	25% U.S. Forest Service National Forest Products Sale Proceeds Distributed to Counties
ORS 293.565	Federal Mineral Leases Proceeds Distributed to Counties
ORS 293.570	Federal Flood Control Proceeds Distributed to Counties
ORS 293.575	U.S. Taylor Grazing Fees Distributed to Counties
ORS 297.466	Withholding State Funds – Municipal Audit Law
ORS 320.100	Department of Revenue Amusement Device Tax Distribution to Counties
ORS 323.457	Department of Revenue Cigarette Tax Distribution to Cities and Counties
ORS 348.696	Education Endowment Fund Earnings Distributed to the State School Fund and the State Scholarship Commission
ORS 461.540	Administrative Services Economic Development Fund

Oregon Administrative Rules (OARs)	Title Summary
OAR 105	Department of Administrative Services Chief Human Resources Office
OAR 122	Department of Administrative Services Chief Financial Office
OAR 125	Department of Administrative Services
OAR 128	Office of the State Chief Information Officer

2023-25 BUDGET NARRATIVE

Agency Overview

The Department of Administrative Services (DAS) works to effectively implement the policy and financial decisions made by the Governor and the Oregon Legislature. The department also sets and monitors high standards of accountability to ensure that state government uses tax dollars productively. The agency works closely with the Governor's office and state agencies to ensure a diverse, equitable and inclusive state government. To fulfill its mission, DAS supports state agencies by providing a strong and stable management infrastructure.

Key program areas within the agency includes the Chief Operating Office, Chief Financial Office, Chief Human Resources Office, Chief Cultural Change Office, Enterprise Information Systems, Enterprise Asset Management and Enterprise Goods and Services.

The Chief Operating Office (COO) (also known as the DAS Director's Office) provides executive leadership for DAS, provides guidance to all executive branch agencies, provides governmental and external communications, conducts economic analysis and internal auditing, supports statewide efforts to improve state government, and coordinates legislative activities. The services provided under the direction of the COO are key to ensuring that all executive branch agencies can successfully meet their agency goals and objectives. The COO plays a crucial role in developing statewide solutions and providing policy leadership to state agencies in furtherance of the Governor's vision. The COO, through the Enterprise Leadership Team (ELT) brings together state agencies to develop long-term strategic policies, statewide initiatives, performance management, communication, and budget processes. This shared leadership model creates a mechanism for delivering the Governor's agenda.

The Chief Financial Office (CFO) is responsible for statewide comprehensive fiscal policy, budget development and financial oversight for the Executive Branch, as well as statewide financial reporting. The CFO prepares the Governor's biennial budget and compiles the Combined Annual Financial Report (CAFR). The CFO also maintains state government's budget system, monitors agency spending for compliance with applicable budgetary laws and legislative intent and works with agencies to resolve issues between legislative sessions, including appearances before the Emergency Board and the Interim Joint Ways and Means Committee. The CFO helps manage and budget for major capital construction projects; issuing Article XI-Q bonds, Tax Anticipation Notes, and Lottery Revenue Bonds to finance capital and infrastructure improvements.

The Chief Human Resources Office (CHRO) serves as an enterprise resource providing policy direction, systems, and services to promote a stable and qualified workforce in Oregon state government, while reflecting the state's values of accountability, diversity, equity, excellence, and integrity. The office oversees state agencies' human resources (HR) functions: policies, investigations, talent acquisition, executive recruitments, classification and compensation, workforce development, labor relations and HR information systems. Through interagency agreements comprehensive human resource services are provided to state agencies, boards, and commissions.

The Chief Cultural Change Office (CCCO) promotes access to equitable opportunities and resources that reduce disparities and improve outcomes statewide across state government. The CCCO champions, guides, and supports statewide diversity, equity, and inclusion initiatives across all functional areas of state government. The CCCO leads the development and implementation of a bold but executable statewide DEI strategy that operationalizes and embeds equity and inclusion into state government.

Enterprise Information Systems (EIS) provides statewide IT leadership by maturing enterprise technology governance, leveraging investments in shared services, ensuring transparency, providing oversight, and delivering secure and innovative solutions—enabling state agencies and partner jurisdictions to better serve Oregonians through enterprise technology solutions. The state provides numerous services to help Oregonians live healthy, fulfilled lives. From enrolling in healthcare to managing the criminal justice system, to tracking student's progress in school, Oregonians depend on software systems to deliver these services. In leveraging technology to transform service delivery, policy and technology leaders need to adhere to guiding principles that will lead to successful and measurable outcomes.

Enterprise Asset Management (EAM) provides vehicles from the state fleet, disposition of surplus personal property, office, and specialty use space within its portfolio of owned buildings, full-service brokerage representation for state agencies in private-sector leased space, plans, and executes on capital construction projects on DAS-owned buildings, maintains those assets and provides a safe and sanitary work environment for the state agencies it serves. EAM's centralized services provide state agency and some local government customers with cost effective, quality, and efficient asset life cycle management, including acquisition, operation, maintenance, and disposal. These value-added services allow customers to focus on their primary missions.

Enterprise Goods & Services (EGS) provides a wide range of business services to state and local government, some services also reach the business community and individual citizens. State agencies utilize the services provided by EGS in support of their programs to procure and contract for goods and services with the private sector; to ensure proper financial controls are in place as well as the provision of accounting, budget, and payroll services; to insure and protect people, property, and activities of state government; and, to publish and distribute communications materials at the lowest possible cost. Procurement Services also provides price agreements for local governmental jurisdictions, such as school districts, to help ensure that all tax dollars are being expended wisely.

Agency Strategic Plan

Vision:

- By providing reliable service, accurate information, and creative solutions, we strive to set the standard for good government and lead state agencies in furthering policy and budgetary goals.

Values:

- A tailored approach to governance through partnership and collaboration.
- Striving to make state government an employer of choice, incorporating a flexible and nimble workplace to attract and retain a diverse workforce.
- Building racial equity into the foundation of state government.
- Investing in sustainable operations for a better climate future.

2023-25 BUDGET NARRATIVE

Key Goals:

- Oregonians are served by strong agencies and a strong public workforce.
  - The state of Oregon is working toward building a diverse workforce of talented individuals driven by a greater good to serve the people of Oregon.
  - Give agencies of all sizes the support they need to perform their duties and carry out the policy and budgetary goals set forth by the Governor and the Oregon Legislature.
- Agency resources are available and used efficiently, effectively, and transparently.
  - New agency projects, programs and initiatives are delivered on time and on budget.
  - Agency operations and projects are performed ethically and transparently.
  - Uphold and demonstrate a commitment to sustainability and energy efficiency in agency operations.
- Agencies use technology and innovative tools to drive success.
  - Modernize Oregon's enterprise systems and tools while attaining the highest levels of security and reliability.
  - Continuously improve enterprise IT governance and ensure agencies understand their role and priorities.
  - Leverage technology that connects agencies, citizens, and government to improve efficiencies for the people of Oregon.

2023-25 Budget Development Criteria

Based on the DAS strategic plan, the following themes drove the DAS budget development:

Flexibility and Innovation - The COVID pandemic required us to pivot from traditional work arrangements and has brought new thinking to Oregon's workforce and worksites throughout the state.

- In a very competitive job market, the state needs new recruitment and retention tools to attract and retain a diverse and talented workforce.
  - One of those tools is to allow employees to work full-time remote or hybrid schedules, where appropriate.
  - Because of the widespread practice and ability to work remotely, another tool is to offer state jobs to candidates across Oregon, and other states within the country. This also includes allowing current employees the ability to work remotely from other states.
- Rapidly changing innovations in the world of information technology have allowed staff and stakeholders working remotely to stay connected in a secure environment.
- With more staff moving to remote work there is potential opportunity to reduce the state's real estate footprint by offering shared drop-in spaces in agencies instead of permanently assigned workstations.

Diversity, Equity, and Inclusion – DAS continues to implement new strategies to ensure an inclusive environment within the state's workforce. The Office of Cultural Change along with the Governor's office and agency leaders completed the Diversity, Equity, and Inclusion Action Plan in July of 2021. DAS is continuing efforts to assist state agencies in implementing the action plan.

Enterprise IT Vision – Enterprise Information Services (EIS) is continuing efforts around a statewide enterprise IT vision. This vision further develops the governance model for enterprise IT projects, shared services, and individual agency projects. Further efforts are driving discussions to help ensure successful enterprise IT projects and identifying where there are more opportunities to partner with shared services applications. Ongoing attention to remediation of security weaknesses, increasing the overall resilience and physical security of the state's information systems, improving operational practices, and providing more cost-efficient state services are key focus areas.

Climate Change – State government's sustainability efforts significantly influence the efficient use of energy and water, promote alternative transportation, reduce waste, promote the purchase and use of more sustainable materials and foster equity and inclusion. These efforts can also help address the challenges of climate change, including reducing greenhouse gas emissions from state operations and consumption, and preparing to be resilient to a climate that is already changing.

Equity in Procurement – DAS is committed to increasing and promoting diversity, equity, and inclusion values and outcomes in procurement processes to ensure a level playing field for all businesses, including minority-owned women-owned, emerging small, and service-disabled veteran-owned businesses.

Emergency Preparedness – The Governor's Chief of Staff and the DAS Director co-chair the Governor's Disaster Cabinet. The COVID pandemic and 2021 wildfires have highlighted the need for improvements in emergency preparedness. DAS not only provides a leadership role in agency response to disasters the agency has a key role in developing infrastructure across the state.

State-Owned Buildings and Infrastructure

DAS provides most of the publicly owned office space for Oregon state government as well as critical special-use buildings such as the State Data Center, Public Health Lab, and other stand-alone facilities. The current replacement value of the aggregate portfolio is $2.5 billion and comprises 4.5 million square feet. Funding for maintenance and construction of these assets comes from the rental rate assessments charged to agencies occupying DAS-owned facilities. In support of addressing ongoing deferred maintenance, DAS has included $50,750,000 in its capital construction projects with all funding coming from the uniform and self-support rental rate assessments and $20 million in bonding authority to support the key 2023-25 biennium capital projects listed below.

Over the next 10 years, DAS plans to address the challenge of aging buildings by prioritizing projects that provide solutions to:

1) The preservation and improvement of existing facilities.
2) Continue investment in assets on the Capitol Mall area in Salem as well as DAS-owned properties statewide to ensure the structures optimally support agency needs and mission.
3) Upgrading obsolete building systems with newer technology as DAS works to meet the State's Greenhouse Gas ("GHG") reduction goals.
4) Planning for modernizing DAS buildings into more efficient, adaptable spaces to accommodate evolving agency needs in a changing work environment.

DAS has developed a 6-year plan to address the challenges in order of priority. The execution of the plan aligns with the Governor's priorities and the prioritization criteria established by executive leadership. DAS will be engaged in 2023-25 in the following key projects:

- $60 million retrofit of the Wilsonville building (North Valley Complex): Slated for completion in January 2024, this facility will house consolidated laboratory space for the Department of Agriculture Oregon Occupational Safety and Health Administration, secure long term evidence storage for the Oregon State Police, emergency response storage, shipping and distribution for the Oregon Health Authority and the Portland hub for DAS' property management function.
- $45 million renovation of the DAS Executive Building: This project wholesale upgrades and replaces every obsolete building system and includes seismic infrastructure bringing it into code compliance. All renovations are scheduled for completion in December 2023.
- Capitol Mall Parking Structure: Surface repairs and seismic upgrades to bring it up to current code standards. This project will extend the life of the structure another 15 years. It will also include electric vehicles charging stations as well as irrigation replacement and leak mitigation for the Capitol Mall above ground.
- Deferred Maintenance: Continually address deferred maintenance throughout DAS' portfolio.
- Labor & Industries Building: Develop DAS' next major renovation, the Labor and Industries building, targeted for commencement in the 25-27 biennium.

Major Information Technology Projects/Initiatives

The proposed initiatives address enterprise and agency priorities including replacement of legacy enterprise systems, compliance and risk mitigation associated with state and federal information security and regulatory requirements, addressing legislative mandates, and improving services to customers, including state agencies and citizens, among others. Each of these projects align with specific strategies and objectives in the DAS Strategic Plan, the State CIO's Enterprise Information Resource Management Strategy (EIRMS) and the Administration and Business Services Information Resource Management (IRM) Plan. Priority projects and programs include:

- **Internal DAS Application Modernization:** DAS has been struggling to keep up with the demand of internal application modernizations within the DAS business units for many years. There are currently more than 130 separate application requests with four of them being large application development efforts. This package would allow a focus on SaaS solutions and take advantage of other cloud tools and offerings instead of developing traditional applications.

- **Cloud Management Program:** The purpose of this package is to establish a cloud management program within Data Center Services (DCS) that will enable state agencies to utilize various cloud services such as: computing, storage, applications, and security that benefit agencies providing the necessary tools, infrastructure and expertise for cloud integration and utilization.

- **Resiliency:** The policy option package provides resources needed to fully execute recommendations and roadmap from a Gartner study completed in late 2021.The resilient site will provide agencies the capability of a second physical location for computing systems to operate and prevent service interruptions from both planned and unplanned outages systems should the primary data center in Salem become unavailable through near real time data replication which allows for continuous operations.

- **DCS Lifecycle Replacement:** The purpose of this package is to continue the DCS computing, and network equipment lifecycle replacement plan to ensure stable and reliable operations in support of agency operations. This package also includes software lifecycle to upgrade operating system licenses and replacement of mission critical tools that have reached end of life and are no longer supported.

- **Chief Privacy Officer:** This package establishes the role of a Chief Privacy Officer (CPO) within Enterprise Information Services and provides initial resourcing for the Chief Privacy Officer Role and function. The CPO would work to establish a data privacy program. The CPO would also work to establish a community of practice within the Executive Branch. Additionally, the CPO would work with Cyber Security Services and agency leadership to develop breach protocols and templates that align with relevant breach notification requirements. Lastly, the CPO would serve as a privacy resource to local government and the public by developing public-facing privacy-focused education and training materials and participating in forums focused on data privacy.

Administrative Svcs, Dept of **Leg. Adopted Budget**
Administrative Svcs, Dept of **Cross Reference Number: 10700-000-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	971	966.72	4,325,377,357	90,170,999	27,226,508	1,440,489,283	2,628,799,487	138,691,080	-
2021-23 Emergency Boards	25	15.54	1,228,536,969	580,301,682	(423,153)	76,207,552	572,450,888	-	-
2021-23 Leg Approved Budget	**996**	**982.26**	**5,553,914,326**	**670,472,681**	**26,803,355**	**1,516,696,835**	3,201,250,375	**138,691,080**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(63)	(49.76)	(1,608,442)	(1,603,235)	-	3,058,702	(3,063,909)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			72,455,410	(2,213,498)	24,456,251	50,212,657	-	-	-
Base Nonlimited Adjustment			4,801,592	-	-	-	-	4,801,592	-
Capital Construction			(169,750,000)	-	-	(169,750,000)	-	-	-
Subtotal 2023-25 Base Budget	**933**	**932.50**	**5,459,812,886**	**666,655,948**	**51,259,606**	**1,400,218,194**	3,198,186,466	**143,492,672**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(716,736)	-	-	(716,736)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	266,842	(65,441)	-	395,042	(62,759)	-	-
Subtotal	**-**	**-**	**(449,894)**	**(65,441)**	**-**	**(321,694)**	(62,759)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(4,095,979,720)	(652,676,136)	-	(245,179,877)	(3,198,123,707)	-	-
Subtotal	**-**	**-**	**(4,095,979,720)**	**(652,676,136)**	**-**	**(245,179,877)**	(3,198,123,707)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	18,841,287	241,247	-	18,600,040	-	-	-
State Gov"t & Services Charges Increase/(Decrease)			7,650,433	-	-	7,650,433	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal	**-**	**-**	**26,491,720**	**241,247**	**-**	**26,250,473**	-	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(2)	(2.00)	(726,435)	-	-	(726,435)	-	-	-
Subtotal: 2023-25 Current Service Level	**931**	**930.50**	**1,389,148,557**	**14,155,618**	**51,259,606**	**1,180,240,661**	-	**143,492,672**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**931**	**930.50**	**1,389,148,557**	**14,155,618**	**51,259,606**	**1,180,240,661**	**-**	**143,492,672**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**931**	**930.50**	**1,389,148,557**	**14,155,618**	**51,259,606**	**1,180,240,661**	**-**	**143,492,672**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	(1)	(1.00)	(22,740,512)	(36,719)	-	(22,703,793)	-	-	-
091 - Additional Analyst Adjustments	(13)	(13.00)	(16,257,152)	-	-	(16,257,152)	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	2	1.00	47,021,121	-	-	40,872,693	6,148,428	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(4,679,907)	(206,608)	374,600	(4,847,899)	-	-	-
811 - Budget Reconciliation	4	3.75	315,617,926	84,854,008	1,391,178	72,577,322	156,795,418	-	-
813 - Policy Bills	3	2.26	21,634,723	20,425,000	-	1,209,723	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	5	5.00	1,288,500	-	-	1,288,500	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	1	1.00	765,520	-	-	765,520	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	2,569,664	-	-	2,569,664	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	5	5.00	1,944,041	-	-	-	1,944,041	-	-
106 - Workday Payroll Project	18	16.04	8,939,227	-	-	8,939,227	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	2,689,478	-	-	2,689,478	-	-	-
108 - Additional Staff for Increased CHRO Workload	3	3.00	797,364	-	-	797,364	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	125,000	-	-	125,000	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	750,000	-	-	750,000	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	8	4.00	720,266	-	-	720,266	-	-	-
118 - Expansion of Facilities Contract Services	-	-	3,000,000	-	-	3,000,000	-	-	-
119 - Oregon Procurement Equity Program	6	5.28	1,832,990	-	-	1,832,990	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	4	4.00	2,192,348	-	-	2,192,348	-	-	-
123 - Sustainment of M365 Foundation	2	2.00	24,550,142	-	-	24,550,142	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	7,230,256	-	-	1,223,227	6,007,029	-	-
125 - Network Security Managed Services	-	-	5,393,046	-	-	1,839,933	3,553,113	-	-
126 - Oregon Link Membership Contribution	-	-	7,250,000	-	-	7,250,000	-	-	-
127 - Oregon Statewide Imagery Program	-	-	1,600,000	-	-	1,600,000	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	2	2.00	1,529,295	-	-	1,529,295	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	6,068,800	-	-	6,068,800	-	-	-
136 - Continue Funding for Resilient Site	-	-	6,524,780	-	-	6,524,780	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	4	3.88	1,377,639	-	-	1,377,639	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	250,000	-	-	250,000	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	6,950,000	-	-	6,950,000	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	1	1.00	347,961	-	-	347,961	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	5,616,330	-	-	5,616,330	-	-	-
145 - Growth in Operations	3	3.00	645,349	-	-	645,349	-	-	-
200 - Various Deferred Maintenance Projects	-	-	15,500,000	-	-	15,500,000	-	-	-
201 - Construction Project Planning	-	-	3,500,000	-	-	3,500,000	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	6,500,000	-	-	6,500,000	-	-	-
203 - Building Automation Systems	-	-	5,000,000	-	-	5,000,000	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	2,500,000	-	-	2,500,000	-	-	-
205 - Portfolio Repositioning	-	-	11,250,000	-	-	11,250,000	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	2,000,000	-	-	2,000,000	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	500,000	-	-	500,000	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	3,000,000	-	-	3,000,000	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**57**	**48.21**	**493,294,195**	**105,035,681**	**1,765,778**	**212,044,707**	174,448,029	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**988**	**978.71**	**1,882,442,752**	**119,191,299**	**53,025,384**	**1,392,285,368**	174,448,029	**143,492,672**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-0.80%	-0.36%	-66.11%	-82.22%	97.83%	-8.20%	-94.55%	3.46%	-
Percentage Change From 2023-25 Current Service Level	6.12%	5.18%	35.51%	742.01%	3.44%	17.97%	-	-	-

Administrative Svcs, Dept of
Chief Operating Office
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-030-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	29	29.00	21,854,124	10,031,915	-	11,822,209	-	-	-
2021-23 Emergency Boards	-	-	853,475	607,351	-	246,124	-	-	-
2021-23 Leg Approved Budget	**29**	**29.00**	**22,707,599**	**10,639,266**	**-**	**12,068,333**	-	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(8)	(8.00)	(1,781,882)	(1,603,235)	-	(178,647)	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**21**	**21.00**	**20,925,717**	**9,036,031**	**-**	**11,889,686**	-	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(37,908)	-	-	(37,908)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(73,025)	(65,441)	-	(7,584)	-	-	-
Subtotal	**-**	**-**	**(110,933)**	**(65,441)**	**-**	**(45,492)**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,972,838)	(2,936,508)	-	(36,330)	-	-	-
Subtotal	**-**	**-**	**(2,972,838)**	**(2,936,508)**	**-**	**(36,330)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	507,879	241,247	-	266,632	-	-	-
Subtotal	**-**	**-**	**507,879**	**241,247**	**-**	**266,632**	-	**-**	**-**

Administrative Svcs, Dept of
Chief Operating Office
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-030-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(2)	(2.00)	(726,435)	-	-	(726,435)	-	-	-
Subtotal: 2023-25 Current Service Level	**19**	**19.00**	**17,623,390**	**6,275,329**	**-**	**11,348,061**	-	**-**	**-**

Administrative Svcs, Dept of
Chief Operating Office
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-030-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**19**	**19.00**	**17,623,390**	**6,275,329**	**-**	**11,348,061**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**19**	**19.00**	**17,623,390**	**6,275,329**	**-**	**11,348,061**	-	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	143,051	(36,719)	-	179,770	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	2	1.00	274,231	-	-	274,231	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(55,056)	(908)	-	(54,148)	-	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	143,969	-	-	143,969	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	-	-	-	-	-	-	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	-	-	-	-	-	-	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	-	-	-	-	-	-	-	-	-
106 - Workday Payroll Project	-	-	-	-	-	-	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	-	-	-	-	-	-	-
108 - Additional Staff for Increased CHRO Workload	-	-	-	-	-	-	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	-	-	-	-	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	-	-	-	-	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	-	-	-	-	-	-	-	-	-
118 - Expansion of Facilities Contract Services	-	-	-	-	-	-	-	-	-
119 - Oregon Procurement Equity Program	-	-	-	-	-	-	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	-	-	-	-	-	-	-	-	-
123 - Sustainment of M365 Foundation	-	-	-	-	-	-	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	-	-	-	-	-	-	-
125 - Network Security Managed Services	-	-	-	-	-	-	-	-	-
126 - Oregon Link Membership Contribution	-	-	-	-	-	-	-	-	-
127 - Oregon Statewide Imagery Program	-	-	-	-	-	-	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	-	-	-	-	-	-	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	-	-	-	-	-	-	-
136 - Continue Funding for Resilient Site	-	-	-	-	-	-	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	-	-	-	-	-	-	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	-	-	-	-	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	-	-	-	-	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	-	-	-	-	-	-	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	-	-	-	-	-	-	-
145 - Growth in Operations	-	-	-	-	-	-	-	-	-
200 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
201 - Construction Project Planning	-	-	-	-	-	-	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	-	-	-	-	-	-	-
203 - Building Automation Systems	-	-	-	-	-	-	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	-	-	-	-	-	-	-
205 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	-	-	-	-	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	-	-	-	-	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**2**	**1.00**	**506,195**	**(37,627)**	**-**	**543,822**	-	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**21**	**20.00**	**18,129,585**	**6,237,702**	**-**	**11,891,883**	-	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-27.59%	-31.03%	-20.16%	-41.37%	-	-1.46%	-	-	-
Percentage Change From 2023-25 Current Service Level	10.53%	5.26%	2.87%	-0.60%	-	4.79%	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	41	40.63	18,303,214	-	-	18,303,214	-	-	-
2021-23 Emergency Boards	-	-	360,604	-	-	360,604	-	-	-
2021-23 Leg Approved Budget	**41**	**40.63**	**18,663,818**	**-**	**-**	**18,663,818**	**-**	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	0.37	263,572	-	-	263,572	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**41**	**41.00**	**18,927,390**	**-**	**-**	**18,927,390**	**-**	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(199,772)	-	-	(199,772)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	31,790	-	-	31,790	-	-	-
Subtotal	**-**	**-**	**(167,982)**	**-**	**-**	**(167,982)**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(695,000)	-	-	(695,000)	-	-	-
Subtotal	**-**	**-**	**(695,000)**	**-**	**-**	**(695,000)**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	244,871	-	-	244,871	-	-	-
Subtotal	**-**	**-**	**244,871**	**-**	**-**	**244,871**	**-**	**-**	**-**

Administrative Svcs, Dept of **Leg. Adopted Budget**
DAS IT **Cross Reference Number: 10700-032-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**41**	**41.00**	**18,309,279**	**-**	**-**	**18,309,279**	**-**	**-**	**-**

Administrative Svcs, Dept of | **Leg. Adopted Budget**
DAS IT | **Cross Reference Number: 10700-032-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**41**	**41.00**	**18,309,279**	**-**	**-**	**18,309,279**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**41**	**41.00**	**18,309,279**	**-**	**-**	**18,309,279**	-	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	(759,797)	-	-	(759,797)	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(75,916)	-	-	(75,916)	-	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	5	5.00	1,288,500	-	-	1,288,500	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	1	1.00	765,520	-	-	765,520	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	-	-	-	-	-	-	-	-	-
106 - Workday Payroll Project	-	-	-	-	-	-	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	-	-	-	-	-	-	-
108 - Additional Staff for Increased CHRO Workload	-	-	-	-	-	-	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	-	-	-	-	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	-	-	-	-	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	-	-	-	-	-	-	-	-	-
118 - Expansion of Facilities Contract Services	-	-	-	-	-	-	-	-	-
119 - Oregon Procurement Equity Program	-	-	-	-	-	-	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	-	-	-	-	-	-	-	-	-
123 - Sustainment of M365 Foundation	-	-	-	-	-	-	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	-	-	-	-	-	-	-
125 - Network Security Managed Services	-	-	-	-	-	-	-	-	-
126 - Oregon Link Membership Contribution	-	-	-	-	-	-	-	-	-
127 - Oregon Statewide Imagery Program	-	-	-	-	-	-	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	-	-	-	-	-	-	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	-	-	-	-	-	-	-
136 - Continue Funding for Resilient Site	-	-	-	-	-	-	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	-	-	-	-	-	-	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	-	-	-	-	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	-	-	-	-	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	-	-	-	-	-	-	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	-	-	-	-	-	-	-
145 - Growth in Operations	-	-	-	-	-	-	-	-	-
200 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
201 - Construction Project Planning	-	-	-	-	-	-	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	-	-	-	-	-	-	-
203 - Building Automation Systems	-	-	-	-	-	-	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	-	-	-	-	-	-	-
205 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	-	-	-	-	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	-	-	-	-	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**6**	**6.00**	**1,218,307**	**-**	**-**	**1,218,307**	-	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**47**	**47.00**	**19,527,586**	**-**	**-**	**19,527,586**	-	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	14.63%	15.68%	4.63%	-	-	4.63%	-	-	-
Percentage Change From 2023-25 Current Service Level	14.63%	14.63%	6.65%	-	-	6.65%	-	-	-

Administrative Svcs, Dept of
Chief Financial Office
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-035-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	49	49.00	18,462,070	-	-	16,618,906	1,843,164	-	-
2021-23 Emergency Boards	-	-	598,169	-	-	492,272	105,897	-	-
2021-23 Leg Approved Budget	**49**	**49.00**	**19,060,239**	**-**	**-**	**17,111,178**	1,949,061	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(5)	(5.00)	(1,650,857)	-	-	13,355	(1,664,212)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**44**	**44.00**	**17,409,382**	**-**	**-**	**17,124,533**	284,849	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	2,096	-	-	2,096	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(65,988)	-	-	(3,229)	(62,759)	-	-
Subtotal	**-**	**-**	**(63,892)**	**-**	**-**	**(1,133)**	(62,759)	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(222,090)	-	-	-	(222,090)	-	-
Subtotal	**-**	**-**	**(222,090)**	**-**	**-**	**-**	(222,090)	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	126,771	-	-	126,771	-	-	-
Subtotal	**-**	**-**	**126,771**	**-**	**-**	**126,771**	-	**-**	**-**

Administrative Svcs, Dept of
Chief Financial Office
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-035-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**44**	**44.00**	**17,250,171**	**-**	**-**	**17,250,171**	**-**	**-**	**-**

Administrative Svcs, Dept of
Chief Financial Office
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-035-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**44**	**44.00**	**17,250,171**	**-**	**-**	**17,250,171**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**44**	**44.00**	**17,250,171**	**-**	**-**	**17,250,171**	**-**	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	(386,012)	-	-	(386,012)	-	-	-
091 - Additional Analyst Adjustments	(2)	(2.00)	(1,054,077)	-	-	(1,054,077)	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	300,000	-	-	300,000	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(35,470)	-	-	(35,470)	-	-	-
811 - Budget Reconciliation	1	0.75	167,008	167,008	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	-	-	-	-	-	-	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	-	-	-	-	-	-	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	2,569,664	-	-	2,569,664	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	5	5.00	1,944,041	-	-	-	1,944,041	-	-
106 - Workday Payroll Project	-	-	-	-	-	-	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	-	-	-	-	-	-	-
108 - Additional Staff for Increased CHRO Workload	-	-	-	-	-	-	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	-	-	-	-	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	-	-	-	-	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	-	-	-	-	-	-	-	-	-
118 - Expansion of Facilities Contract Services	-	-	-	-	-	-	-	-	-
119 - Oregon Procurement Equity Program	-	-	-	-	-	-	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	-	-	-	-	-	-	-	-	-
123 - Sustainment of M365 Foundation	-	-	-	-	-	-	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	-	-	-	-	-	-	-
125 - Network Security Managed Services	-	-	-	-	-	-	-	-	-
126 - Oregon Link Membership Contribution	-	-	-	-	-	-	-	-	-
127 - Oregon Statewide Imagery Program	-	-	-	-	-	-	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	-	-	-	-	-	-	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	-	-	-	-	-	-	-
136 - Continue Funding for Resilient Site	-	-	-	-	-	-	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	-	-	-	-	-	-	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	-	-	-	-	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	-	-	-	-	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	-	-	-	-	-	-	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	-	-	-	-	-	-	-
145 - Growth in Operations	-	-	-	-	-	-	-	-	-
200 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
201 - Construction Project Planning	-	-	-	-	-	-	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	-	-	-	-	-	-	-
203 - Building Automation Systems	-	-	-	-	-	-	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	-	-	-	-	-	-	-
205 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	-	-	-	-	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	-	-	-	-	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**4**	**3.75**	**3,505,154**	**167,008**	**-**	**1,394,105**	1,944,041	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**48**	**47.75**	**20,755,325**	**167,008**	**-**	**18,644,276**	1,944,041	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-2.04%	-2.55%	8.89%	-	-	8.96%	-0.26%	-	-
Percentage Change From 2023-25 Current Service Level	9.09%	8.52%	20.32%	-	-	8.08%	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	140	140.00	121,739,271	-	-	121,739,271	-	-	-
2021-23 Emergency Boards	1	0.50	5,321,657	3,345,000	-	1,976,657	-	-	-
2021-23 Leg Approved Budget	**141**	**140.50**	**127,060,928**	**3,345,000**	**-**	**123,715,928**	-	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(2)	(1.50)	3,075,090	-	-	3,075,090	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**139**	**139.00**	**130,136,018**	**3,345,000**	**-**	**126,791,018**	-	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	281,876	-	-	281,876	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	201,759	-	-	201,759	-	-	-
Subtotal	**-**	**-**	**483,635**	**-**	**-**	**483,635**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(3,359,418)	(3,345,000)	-	(14,418)	-	-	-
Subtotal	**-**	**-**	**(3,359,418)**	**(3,345,000)**	**-**	**(14,418)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	3,700,144	-	-	3,700,144	-	-	-
Subtotal	**-**	**-**	**3,700,144**	**-**	**-**	**3,700,144**	-	**-**	**-**

Administrative Svcs, Dept of
Enterprise Information Services (EIS)
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-042-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**139**	**139.00**	**130,960,379**	**-**	**-**	**130,960,379**	-	**-**	**-**

Administrative Svcs, Dept of
Enterprise Information Services (EIS)
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-042-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**139**	**139.00**	**130,960,379**	**-**	**-**	**130,960,379**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**139**	**139.00**	**130,960,379**	**-**	**-**	**130,960,379**	-	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	(7,429,469)	-	-	(7,429,469)	-	-	-
091 - Additional Analyst Adjustments	(1)	(1.00)	(2,423,346)	-	-	(2,423,346)	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	6,148,428	-	-	-	6,148,428	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(279,598)	-	-	(279,598)	-	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	-	-	-	-	-	-	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	-	-	-	-	-	-	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	-	-	-	-	-	-	-	-	-
106 - Workday Payroll Project	-	-	-	-	-	-	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	-	-	-	-	-	-	-
108 - Additional Staff for Increased CHRO Workload	-	-	-	-	-	-	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	-	-	-	-	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	-	-	-	-	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	-	-	-	-	-	-	-	-	-
118 - Expansion of Facilities Contract Services	-	-	-	-	-	-	-	-	-
119 - Oregon Procurement Equity Program	-	-	-	-	-	-	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	-	-	-	-	-	-	-	-	-
123 - Sustainment of M365 Foundation	2	2.00	24,550,142	-	-	24,550,142	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	7,230,256	-	-	1,223,227	6,007,029	-	-
125 - Network Security Managed Services	-	-	5,393,046	-	-	1,839,933	3,553,113	-	-
126 - Oregon Link Membership Contribution	-	-	7,250,000	-	-	7,250,000	-	-	-
127 - Oregon Statewide Imagery Program	-	-	1,600,000	-	-	1,600,000	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	2	2.00	1,529,295	-	-	1,529,295	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	-	-	-	-	-	-	-
136 - Continue Funding for Resilient Site	-	-	-	-	-	-	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	-	-	-	-	-	-	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	-	-	-	-	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	-	-	-	-	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	-	-	-	-	-	-	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	-	-	-	-	-	-	-
145 - Growth in Operations	-	-	-	-	-	-	-	-	-
200 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
201 - Construction Project Planning	-	-	-	-	-	-	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	-	-	-	-	-	-	-
203 - Building Automation Systems	-	-	-	-	-	-	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	-	-	-	-	-	-	-
205 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	-	-	-	-	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	-	-	-	-	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**3**	**3.00**	**43,568,754**	**-**	**-**	**27,860,184**	15,708,570	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**142**	**142.00**	**174,529,133**	**-**	**-**	**158,820,563**	15,708,570	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	0.71%	1.07%	37.36%	-100.00%	-	28.38%	-	-	-
Percentage Change From 2023-25 Current Service Level	2.16%	2.16%	33.27%	-	-	21.27%	-	-	-

Administrative Svcs, Dept of
Chief Human Resource Office
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-045-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	82	78.59	33,876,105	-	-	33,876,105	-	-	-
2021-23 Emergency Boards	2	1.16	2,529,315	-	-	2,529,315	-	-	-
2021-23 Leg Approved Budget	**84**	**79.75**	**36,405,420**	**-**	**-**	**36,405,420**	-	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(4)	0.25	1,802,610	-	-	1,802,610	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**80**	**80.00**	**38,208,030**	**-**	**-**	**38,208,030**	-	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(25,580)	-	-	(25,580)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	80,722	-	-	80,722	-	-	-
Subtotal	**-**	**-**	**55,142**	**-**	**-**	**55,142**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(42,907)	-	-	(42,907)	-	-	-
Subtotal	**-**	**-**	**(42,907)**	**-**	**-**	**(42,907)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	981,527	-	-	981,527	-	-	-
Subtotal	**-**	**-**	**981,527**	**-**	**-**	**981,527**	-	**-**	**-**

Administrative Svcs, Dept of
Chief Human Resource Office
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-045-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**80**	**80.00**	**39,201,792**	**-**	**-**	**39,201,792**	-	**-**	**-**

Administrative Svcs, Dept of
Chief Human Resource Office
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-045-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**80**	**80.00**	**39,201,792**	**-**	**-**	**39,201,792**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**80**	**80.00**	**39,201,792**	**-**	**-**	**39,201,792**	**-**	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	(209,800)	-	-	(209,800)	-	-	-
091 - Additional Analyst Adjustments	(1)	(1.00)	(796,220)	-	-	(796,220)	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(104,645)	-	-	(104,645)	-	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	-	-	-	-	-	-	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	-	-	-	-	-	-	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	-	-	-	-	-	-	-	-	-
106 - Workday Payroll Project	1	0.88	251,247	-	-	251,247	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	2,689,478	-	-	2,689,478	-	-	-
108 - Additional Staff for Increased CHRO Workload	3	3.00	797,364	-	-	797,364	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	-	-	-	-	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	-	-	-	-	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	-	-	-	-	-	-	-	-	-
118 - Expansion of Facilities Contract Services	-	-	-	-	-	-	-	-	-
119 - Oregon Procurement Equity Program	-	-	-	-	-	-	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	-	-	-	-	-	-	-	-	-
123 - Sustainment of M365 Foundation	-	-	-	-	-	-	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	-	-	-	-	-	-	-
125 - Network Security Managed Services	-	-	-	-	-	-	-	-	-
126 - Oregon Link Membership Contribution	-	-	-	-	-	-	-	-	-
127 - Oregon Statewide Imagery Program	-	-	-	-	-	-	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	-	-	-	-	-	-	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	-	-	-	-	-	-	-
136 - Continue Funding for Resilient Site	-	-	-	-	-	-	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	-	-	-	-	-	-	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	-	-	-	-	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	-	-	-	-	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	1	1.00	347,961	-	-	347,961	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	1,400,412	-	-	1,400,412	-	-	-
145 - Growth in Operations	-	-	-	-	-	-	-	-	-
200 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
201 - Construction Project Planning	-	-	-	-	-	-	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	-	-	-	-	-	-	-
203 - Building Automation Systems	-	-	-	-	-	-	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	-	-	-	-	-	-	-
205 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	-	-	-	-	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	-	-	-	-	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**4**	**3.88**	**4,375,797**	**-**	**-**	**4,375,797**	-	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**84**	**83.88**	**43,577,589**	**-**	**-**	**43,577,589**	-	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-	5.18%	19.70%	-	-	19.70%	-	-	-
Percentage Change From 2023-25 Current Service Level	5.00%	4.85%	11.16%	-	-	11.16%	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	153	153.00	168,054,267	-	-	168,054,267	-	-	-
2021-23 Emergency Boards	-	-	1,666,387	-	-	1,666,387	-	-	-
2021-23 Leg Approved Budget	**153**	**153.00**	**169,720,654**	**-**	**-**	**169,720,654**	-	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(2)	(2.00)	728,389	-	-	728,389	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**151**	**151.00**	**170,449,043**	**-**	**-**	**170,449,043**	-	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(149,536)	-	-	(149,536)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	85,206	-	-	85,206	-	-	-
Subtotal	**-**	**-**	**(64,330)**	**-**	**-**	**(64,330)**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(10,239,330)	-	-	(10,239,330)	-	-	-
Subtotal	**-**	**-**	**(10,239,330)**	**-**	**-**	**(10,239,330)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	4,999,836	-	-	4,999,836	-	-	-
Subtotal	**-**	**-**	**4,999,836**	**-**	**-**	**4,999,836**	-	**-**	**-**

Administrative Svcs, Dept of
EIS – Data Center Services
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-052-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**151**	**151.00**	**165,145,219**	**-**	**-**	**165,145,219**	-	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**151**	**151.00**	**165,145,219**	**-**	**-**	**165,145,219**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**151**	**151.00**	**165,145,219**	**-**	**-**	**165,145,219**	**-**	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	(6,353,444)	-	-	(6,353,444)	-	-	-
091 - Additional Analyst Adjustments	(6)	(6.00)	(7,011,821)	-	-	(7,011,821)	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(1,679,903)	-	-	(1,679,903)	-	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	-	-	-	-	-	-	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	-	-	-	-	-	-	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	-	-	-	-	-	-	-	-	-
106 - Workday Payroll Project	-	-	-	-	-	-	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	-	-	-	-	-	-	-
108 - Additional Staff for Increased CHRO Workload	-	-	-	-	-	-	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	-	-	-	-	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	-	-	-	-	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	-	-	-	-	-	-	-	-	-
118 - Expansion of Facilities Contract Services	-	-	-	-	-	-	-	-	-
119 - Oregon Procurement Equity Program	-	-	-	-	-	-	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	-	-	-	-	-	-	-	-	-
123 - Sustainment of M365 Foundation	-	-	-	-	-	-	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	-	-	-	-	-	-	-
125 - Network Security Managed Services	-	-	-	-	-	-	-	-	-
126 - Oregon Link Membership Contribution	-	-	-	-	-	-	-	-	-
127 - Oregon Statewide Imagery Program	-	-	-	-	-	-	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	-	-	-	-	-	-	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	6,068,800	-	-	6,068,800	-	-	-
136 - Continue Funding for Resilient Site	-	-	6,524,780	-	-	6,524,780	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	4	3.88	1,377,639	-	-	1,377,639	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	-	-	-	-	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	-	-	-	-	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	-	-	-	-	-	-	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	-	-	-	-	-	-	-
145 - Growth in Operations	-	-	-	-	-	-	-	-	-
200 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
201 - Construction Project Planning	-	-	-	-	-	-	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	-	-	-	-	-	-	-
203 - Building Automation Systems	-	-	-	-	-	-	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	-	-	-	-	-	-	-
205 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	-	-	-	-	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	-	-	-	-	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**(2)**	**(2.12)**	**(1,073,949)**	**-**	**-**	**(1,073,949)**	-	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**149**	**148.88**	**164,071,270**	**-**	**-**	**164,071,270**	-	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-2.61%	-2.69%	-3.33%	-	-	-3.33%	-	-	-
Percentage Change From 2023-25 Current Service Level	-1.32%	-1.40%	-0.65%	-	-	-0.65%	-	-	-

Administrative Svcs, Dept of
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Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	202	201.50	107,462,869	-	-	107,462,869	-	-	-
2021-23 Emergency Boards	-	-	9,069,963	4,000,000	-	5,069,963	-	-	-
2021-23 Leg Approved Budget	**202**	**201.50**	**116,532,832**	**4,000,000**	**-**	**112,532,832**	-	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	1,833,784	-	-	1,833,784	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**202**	**201.50**	**118,366,616**	**4,000,000**	**-**	**114,366,616**	-	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(213,024)	-	-	(213,024)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	102,927	-	-	102,927	-	-	-
Subtotal	**-**	**-**	**(110,097)**	**-**	**-**	**(110,097)**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(8,690,995)	(4,000,000)	-	(4,690,995)	-	-	-
Subtotal	**-**	**-**	**(8,690,995)**	**(4,000,000)**	**-**	**(4,690,995)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	2,716,275	-	-	2,716,275	-	-	-
Subtotal	**-**	**-**	**2,716,275**	**-**	**-**	**2,716,275**	-	**-**	**-**

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Cross Reference Number: 10700-060-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**202**	**201.50**	**112,281,799**	**-**	**-**	**112,281,799**	-	**-**	**-**

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Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**202**	**201.50**	**112,281,799**	**-**	**-**	**112,281,799**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**202**	**201.50**	**112,281,799**	**-**	**-**	**112,281,799**	-	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	(4,135,000)	-	-	(4,135,000)	-	-	-
091 - Additional Analyst Adjustments	1	1.00	(3,097,821)	-	-	(3,097,821)	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	9,287,396	-	-	9,287,396	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	747,814	-	-	747,814	-	-	-
811 - Budget Reconciliation	-	-	300,000	300,000	-	-	-	-	-
813 - Policy Bills	1	0.88	669,112	-	-	669,112	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	-	-	-	-	-	-	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	-	-	-	-	-	-	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	-	-	-	-	-	-	-	-	-
106 - Workday Payroll Project	-	-	-	-	-	-	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	-	-	-	-	-	-	-
108 - Additional Staff for Increased CHRO Workload	-	-	-	-	-	-	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	125,000	-	-	125,000	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	750,000	-	-	750,000	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	8	4.00	720,266	-	-	720,266	-	-	-
118 - Expansion of Facilities Contract Services	-	-	3,000,000	-	-	3,000,000	-	-	-
119 - Oregon Procurement Equity Program	-	-	-	-	-	-	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	-	-	-	-	-	-	-	-	-
123 - Sustainment of M365 Foundation	-	-	-	-	-	-	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	-	-	-	-	-	-	-
125 - Network Security Managed Services	-	-	-	-	-	-	-	-	-
126 - Oregon Link Membership Contribution	-	-	-	-	-	-	-	-	-
127 - Oregon Statewide Imagery Program	-	-	-	-	-	-	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	-	-	-	-	-	-	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	-	-	-	-	-	-	-
136 - Continue Funding for Resilient Site	-	-	-	-	-	-	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	-	-	-	-	-	-	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	-	-	-	-	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	-	-	-	-	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	-	-	-	-	-	-	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	-	-	-	-	-	-	-
145 - Growth in Operations	-	-	-	-	-	-	-	-	-
200 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
201 - Construction Project Planning	-	-	-	-	-	-	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	-	-	-	-	-	-	-
203 - Building Automation Systems	-	-	-	-	-	-	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	-	-	-	-	-	-	-
205 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	-	-	-	-	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	-	-	-	-	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**10**	**5.88**	**8,366,767**	**300,000**	**-**	**8,066,767**	**-**	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**212**	**207.38**	**120,648,566**	**300,000**	**-**	**120,348,566**	**-**	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	4.95%	2.92%	3.53%	-92.50%	-	6.95%	-	-	-
Percentage Change From 2023-25 Current Service Level	4.95%	2.92%	7.45%	-	-	7.18%	-	-	-

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Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	265	265.00	239,573,305	-	-	125,598,732	-	113,974,573	-
2021-23 Emergency Boards	11	7.79	4,481,195	-	-	4,481,195	-	-	-
2021-23 Leg Approved Budget	**276**	**272.79**	**244,054,500**	**-**	**-**	**130,079,927**	**-**	**113,974,573**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(31)	(27.79)	(4,638,106)	-	-	(4,638,106)	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			4,801,592	-	-	-	-	4,801,592	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**245**	**245.00**	**244,217,986**	**-**	**-**	**125,441,821**	**-**	**118,776,165**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(374,888)	-	-	(374,888)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(103,498)	-	-	(103,498)	-	-	-
Subtotal	**-**	**-**	**(478,386)**	**-**	**-**	**(478,386)**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(14,546,293)	-	-	(14,546,293)	-	-	-
Subtotal	**-**	**-**	**(14,546,293)**	**-**	**-**	**(14,546,293)**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	5,283,337	-	-	5,283,337	-	-	-
Subtotal	**-**	**-**	**5,283,337**	**-**	**-**	**5,283,337**	**-**	**-**	**-**

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Enterprise Goods & Services
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Leg. Adopted Budget
Cross Reference Number: 10700-065-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**245**	**245.00**	**234,476,644**	**-**	**-**	**115,700,479**	**-**	**118,776,165**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**245**	**245.00**	**234,476,644**	**-**	**-**	**115,700,479**	**-**	**118,776,165**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**245**	**245.00**	**234,476,644**	**-**	**-**	**115,700,479**	**-**	**118,776,165**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	(1)	(1.00)	(2,645,323)	-	-	(2,645,323)	-	-	-
091 - Additional Analyst Adjustments	(4)	(4.00)	(1,873,867)	-	-	(1,873,867)	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(1,819,820)	-	-	(1,819,820)	-	-	-
811 - Budget Reconciliation	3	3.00	5,369,447	4,832,000	-	537,447	-	-	-
813 - Policy Bills	2	1.38	396,642	-	-	396,642	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	-	-	-	-	-	-	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	-	-	-	-	-	-	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	-	-	-	-	-	-	-	-	-
106 - Workday Payroll Project	17	15.16	8,687,980	-	-	8,687,980	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	-	-	-	-	-	-	-
108 - Additional Staff for Increased CHRO Workload	-	-	-	-	-	-	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	-	-	-	-	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	-	-	-	-	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	-	-	-	-	-	-	-	-	-
118 - Expansion of Facilities Contract Services	-	-	-	-	-	-	-	-	-
119 - Oregon Procurement Equity Program	6	5.28	1,832,990	-	-	1,832,990	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	4	4.00	2,192,348	-	-	2,192,348	-	-	-
123 - Sustainment of M365 Foundation	-	-	-	-	-	-	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	-	-	-	-	-	-	-
125 - Network Security Managed Services	-	-	-	-	-	-	-	-	-
126 - Oregon Link Membership Contribution	-	-	-	-	-	-	-	-	-
127 - Oregon Statewide Imagery Program	-	-	-	-	-	-	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	-	-	-	-	-	-	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	-	-	-	-	-	-	-
136 - Continue Funding for Resilient Site	-	-	-	-	-	-	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	-	-	-	-	-	-	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	-	-	-	-	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	-	-	-	-	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	-	-	-	-	-	-	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	4,215,918	-	-	4,215,918	-	-	-
145 - Growth in Operations	3	3.00	645,349	-	-	645,349	-	-	-
200 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
201 - Construction Project Planning	-	-	-	-	-	-	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	-	-	-	-	-	-	-
203 - Building Automation Systems	-	-	-	-	-	-	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	-	-	-	-	-	-	-
205 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	-	-	-	-	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	-	-	-	-	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**30**	**26.82**	**17,001,664**	**4,832,000**	**-**	**12,169,664**	**-**	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**275**	**271.82**	**251,478,308**	**4,832,000**	**-**	**127,870,143**	**-**	**118,776,165**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-0.36%	-0.36%	3.04%	-	-	-1.70%	-	4.21%	-
Percentage Change From 2023-25 Current Service Level	12.24%	10.95%	7.25%	-	-	10.52%	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	10	10.00	17,976,283	-	-	17,976,283	-	-	-
2021-23 Emergency Boards	-	-	91,335	-	-	91,335	-	-	-
2021-23 Leg Approved Budget	**10**	**10.00**	**18,067,618**	**-**	**-**	**18,067,618**	-	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	158,655	-	-	158,655	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**10**	**10.00**	**18,226,273**	**-**	**-**	**18,226,273**	-	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	6,949	-	-	6,949	-	-	-
Subtotal	**-**	**-**	**6,949**	**-**	**-**	**6,949**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	69,932	-	-	69,932	-	-	-
State Gov"t & Services Charges Increase/(Decrease)			7,279,378	-	-	7,279,378	-	-	-
Subtotal	**-**	**-**	**7,349,310**	**-**	**-**	**7,349,310**	-	**-**	**-**

Administrative Svcs, Dept of
DAS Business Services
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-075-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**10**	**10.00**	**25,582,532**	**-**	**-**	**25,582,532**	-	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**10**	**10.00**	**25,582,532**	**-**	**-**	**25,582,532**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**10**	**10.00**	**25,582,532**	**-**	**-**	**25,582,532**	**-**	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	(441,944)	-	-	(441,944)	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	428,961	-	-	428,961	-	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	-	-	-	-	-	-	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	-	-	-	-	-	-	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	-	-	-	-	-	-	-	-	-
106 - Workday Payroll Project	-	-	-	-	-	-	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	-	-	-	-	-	-	-
108 - Additional Staff for Increased CHRO Workload	-	-	-	-	-	-	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	-	-	-	-	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	-	-	-	-	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	-	-	-	-	-	-	-	-	-
118 - Expansion of Facilities Contract Services	-	-	-	-	-	-	-	-	-
119 - Oregon Procurement Equity Program	-	-	-	-	-	-	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	-	-	-	-	-	-	-	-	-
123 - Sustainment of M365 Foundation	-	-	-	-	-	-	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	-	-	-	-	-	-	-
125 - Network Security Managed Services	-	-	-	-	-	-	-	-	-
126 - Oregon Link Membership Contribution	-	-	-	-	-	-	-	-	-
127 - Oregon Statewide Imagery Program	-	-	-	-	-	-	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	-	-	-	-	-	-	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	-	-	-	-	-	-	-
136 - Continue Funding for Resilient Site	-	-	-	-	-	-	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	-	-	-	-	-	-	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	-	-	-	-	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	-	-	-	-	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	-	-	-	-	-	-	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	-	-	-	-	-	-	-
145 - Growth in Operations	-	-	-	-	-	-	-	-	-
200 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
201 - Construction Project Planning	-	-	-	-	-	-	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	-	-	-	-	-	-	-
203 - Building Automation Systems	-	-	-	-	-	-	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	-	-	-	-	-	-	-
205 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	-	-	-	-	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	-	-	-	-	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**(12,983)**	**-**	**-**	**(12,983)**	-	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**10**	**10.00**	**25,569,549**	**-**	**-**	**25,569,549**	-	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-	-	41.52%	-	-	41.52%	-	-	-
Percentage Change From 2023-25 Current Service Level	-	-	-0.05%	-	-	-0.05%	-	-	-

Administrative Svcs, Dept of
Capital Improvements
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-088-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	-	-	5,017,028	-	-	5,017,028	-	-	-
2021-23 Emergency Boards	-	-	-	-	-	-	-	-	-
2021-23 Leg Approved Budget	**-**	**-**	**5,017,028**	**-**	**-**	**5,017,028**	**-**	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**5,017,028**	**-**	**-**	**5,017,028**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	210,715	-	-	210,715	-	-	-
Subtotal	**-**	**-**	**210,715**	**-**	**-**	**210,715**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**-**	**-**	**5,227,743**	**-**	**-**	**5,227,743**	-	**-**	**-**

Administrative Svcs, Dept of
Capital Improvements
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-088-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**-**	**-**	**5,227,743**	**-**	**-**	**5,227,743**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**-**	**-**	**5,227,743**	**-**	**-**	**5,227,743**	-	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	(522,774)	-	-	(522,774)	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	-	-	-	-	-	-	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	-	-	-	-	-	-	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	-	-	-	-	-	-	-	-	-
106 - Workday Payroll Project	-	-	-	-	-	-	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	-	-	-	-	-	-	-
108 - Additional Staff for Increased CHRO Workload	-	-	-	-	-	-	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	-	-	-	-	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	-	-	-	-	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	-	-	-	-	-	-	-	-	-
118 - Expansion of Facilities Contract Services	-	-	-	-	-	-	-	-	-
119 - Oregon Procurement Equity Program	-	-	-	-	-	-	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	-	-	-	-	-	-	-	-	-
123 - Sustainment of M365 Foundation	-	-	-	-	-	-	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	-	-	-	-	-	-	-
125 - Network Security Managed Services	-	-	-	-	-	-	-	-	-
126 - Oregon Link Membership Contribution	-	-	-	-	-	-	-	-	-
127 - Oregon Statewide Imagery Program	-	-	-	-	-	-	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	-	-	-	-	-	-	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	-	-	-	-	-	-	-
136 - Continue Funding for Resilient Site	-	-	-	-	-	-	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	-	-	-	-	-	-	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	250,000	-	-	250,000	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	-	-	-	-	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	-	-	-	-	-	-	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	-	-	-	-	-	-	-
145 - Growth in Operations	-	-	-	-	-	-	-	-	-
200 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
201 - Construction Project Planning	-	-	-	-	-	-	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	-	-	-	-	-	-	-
203 - Building Automation Systems	-	-	-	-	-	-	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	-	-	-	-	-	-	-
205 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	-	-	-	-	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	-	-	-	-	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**(272,774)**	**-**	**-**	**(272,774)**	-	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**-**	**-**	**4,954,969**	**-**	**-**	**4,954,969**	-	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-	-	-1.24%	-	-	-1.24%	-	-	-
Percentage Change From 2023-25 Current Service Level	-	-	-5.22%	-	-	-5.22%	-	-	-

Administrative Svcs, Dept of
Capital Construction
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-089-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	-	-	142,750,000	-	-	142,750,000	-	-	-
2021-23 Emergency Boards	-	-	27,000,000	-	-	27,000,000	-	-	-
2021-23 Leg Approved Budget	**-**	**-**	**169,750,000**	**-**	**-**	**169,750,000**	**-**	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(169,750,000)	-	-	(169,750,000)	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Administrative Svcs, Dept of
Capital Construction
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-089-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	-	-	-	-	-	-	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	-	-	-	-	-	-	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	-	-	-	-	-	-	-	-	-
106 - Workday Payroll Project	-	-	-	-	-	-	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	-	-	-	-	-	-	-
108 - Additional Staff for Increased CHRO Workload	-	-	-	-	-	-	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	-	-	-	-	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	-	-	-	-	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	-	-	-	-	-	-	-	-	-
118 - Expansion of Facilities Contract Services	-	-	-	-	-	-	-	-	-
119 - Oregon Procurement Equity Program	-	-	-	-	-	-	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	-	-	-	-	-	-	-	-	-
123 - Sustainment of M365 Foundation	-	-	-	-	-	-	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	-	-	-	-	-	-	-
125 - Network Security Managed Services	-	-	-	-	-	-	-	-	-
126 - Oregon Link Membership Contribution	-	-	-	-	-	-	-	-	-
127 - Oregon Statewide Imagery Program	-	-	-	-	-	-	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	-	-	-	-	-	-	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	-	-	-	-	-	-	-
136 - Continue Funding for Resilient Site	-	-	-	-	-	-	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	-	-	-	-	-	-	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	-	-	-	-	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	-	-	-	-	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	-	-	-	-	-	-	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	-	-	-	-	-	-	-
145 - Growth in Operations	-	-	-	-	-	-	-	-	-
200 - Various Deferred Maintenance Projects	-	-	15,500,000	-	-	15,500,000	-	-	-
201 - Construction Project Planning	-	-	3,500,000	-	-	3,500,000	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	6,500,000	-	-	6,500,000	-	-	-
203 - Building Automation Systems	-	-	5,000,000	-	-	5,000,000	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	2,500,000	-	-	2,500,000	-	-	-
205 - Portfolio Repositioning	-	-	11,250,000	-	-	11,250,000	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	2,000,000	-	-	2,000,000	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	500,000	-	-	500,000	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	3,000,000	-	-	3,000,000	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**49,750,000**	**-**	**-**	**49,750,000**	-	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**-**	**-**	**49,750,000**	**-**	**-**	**49,750,000**	-	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-	-	-70.69%	-	-	-70.69%	-	-	-
Percentage Change From 2023-25 Current Service Level	-	-	-	-	-	-	-	-	-

Administrative Svcs, Dept of | **Leg. Adopted Budget**
Miscellaneous Revenues | **Cross Reference Number: 10700-090-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2021-23 Emergency Boards	-	-	-	-	-	-	-	-	-
2021-23 Leg Approved Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase				-	-	-	-	-	-
Base Debt Service Adjustment				-	-	-	-	-	-
Base Nonlimited Adjustment				-	-	-	-	-	-
Capital Construction				-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Administrative Svcs, Dept of
Miscellaneous Revenues
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-090-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	-	-	-	-	-	-	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	-	-	-	-	-	-	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	-	-	-	-	-	-	-	-	-
106 - Workday Payroll Project	-	-	-	-	-	-	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	-	-	-	-	-	-	-
108 - Additional Staff for Increased CHRO Workload	-	-	-	-	-	-	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	-	-	-	-	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	-	-	-	-	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	-	-	-	-	-	-	-	-	-
118 - Expansion of Facilities Contract Services	-	-	-	-	-	-	-	-	-
119 - Oregon Procurement Equity Program	-	-	-	-	-	-	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	-	-	-	-	-	-	-	-	-
123 - Sustainment of M365 Foundation	-	-	-	-	-	-	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	-	-	-	-	-	-	-
125 - Network Security Managed Services	-	-	-	-	-	-	-	-	-
126 - Oregon Link Membership Contribution	-	-	-	-	-	-	-	-	-
127 - Oregon Statewide Imagery Program	-	-	-	-	-	-	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	-	-	-	-	-	-	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	-	-	-	-	-	-	-
136 - Continue Funding for Resilient Site	-	-	-	-	-	-	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	-	-	-	-	-	-	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	-	-	-	-	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	-	-	-	-	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	-	-	-	-	-	-	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	-	-	-	-	-	-	-
145 - Growth in Operations	-	-	-	-	-	-	-	-	-
200 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
201 - Construction Project Planning	-	-	-	-	-	-	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	-	-	-	-	-	-	-
203 - Building Automation Systems	-	-	-	-	-	-	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	-	-	-	-	-	-	-
205 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	-	-	-	-	-	-	-

Administrative Svcs, Dept of
Miscellaneous Revenues
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-090-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	-	-	-	-	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	-	-	-	-	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2023-25 Current Service Level	-	-	-	-	-	-	-	-	-

Administrative Svcs, Dept of
Mass Transit Distribution (NL)
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-091-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	-	-	24,716,507	-	-	-	-	24,716,507	-
2021-23 Emergency Boards	-	-	-	-	-	-	-	-	-
2021-23 Leg Approved Budget	**-**	**-**	**24,716,507**	**-**	**-**	**-**	**-**	**24,716,507**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**24,716,507**	**-**	**-**	**-**	**-**	**24,716,507**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**-**	**-**	**24,716,507**	**-**	**-**	**-**	**-**	**24,716,507**	**-**

Administrative Svcs, Dept of
Mass Transit Distribution (NL)
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-091-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**-**	**-**	**24,716,507**	**-**	**-**	**-**	**-**	**24,716,507**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**-**	**-**	**24,716,507**	**-**	**-**	**-**	**-**	**24,716,507**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	-	-	-	-	-	-	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	-	-	-	-	-	-	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	-	-	-	-	-	-	-	-	-
106 - Workday Payroll Project	-	-	-	-	-	-	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	-	-	-	-	-	-	-
108 - Additional Staff for Increased CHRO Workload	-	-	-	-	-	-	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	-	-	-	-	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	-	-	-	-	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	-	-	-	-	-	-	-	-	-
118 - Expansion of Facilities Contract Services	-	-	-	-	-	-	-	-	-
119 - Oregon Procurement Equity Program	-	-	-	-	-	-	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	-	-	-	-	-	-	-	-	-
123 - Sustainment of M365 Foundation	-	-	-	-	-	-	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	-	-	-	-	-	-	-
125 - Network Security Managed Services	-	-	-	-	-	-	-	-	-
126 - Oregon Link Membership Contribution	-	-	-	-	-	-	-	-	-
127 - Oregon Statewide Imagery Program	-	-	-	-	-	-	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	-	-	-	-	-	-	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	-	-	-	-	-	-	-
136 - Continue Funding for Resilient Site	-	-	-	-	-	-	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	-	-	-	-	-	-	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	-	-	-	-	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	-	-	-	-	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	-	-	-	-	-	-	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	-	-	-	-	-	-	-
145 - Growth in Operations	-	-	-	-	-	-	-	-	-
200 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
201 - Construction Project Planning	-	-	-	-	-	-	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	-	-	-	-	-	-	-
203 - Building Automation Systems	-	-	-	-	-	-	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	-	-	-	-	-	-	-
205 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	-	-	-	-	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	-	-	-	-	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**-**	**-**	**24,716,507**	**-**	**-**	**-**	**-**	**24,716,507**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2023-25 Current Service Level	-	-	-	-	-	-	-	-	-

Administrative Svcs, Dept of
DAS Debt Service
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-093-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	-	-	26,768,122	-	-	26,768,122	-	-	-
2021-23 Emergency Boards	-	-	72,870	-	-	72,870	-	-	-
2021-23 Leg Approved Budget	**-**	**-**	**26,840,992**	**-**	**-**	**26,840,992**	**-**	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			10,633,632	-	-	10,633,632	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**37,474,624**	**-**	**-**	**37,474,624**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**-**	**-**	**37,474,624**	**-**	**-**	**37,474,624**	**-**	**-**	**-**

Administrative Svcs, Dept of
DAS Debt Service
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-093-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**-**	**-**	**37,474,624**	**-**	**-**	**37,474,624**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**-**	**-**	**37,474,624**	**-**	**-**	**37,474,624**	-	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	(1,975,174)	-	-	(1,975,174)	-	-	-
811 - Budget Reconciliation	-	-	558,034	-	-	558,034	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	-	-	-	-	-	-	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	-	-	-	-	-	-	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	-	-	-	-	-	-	-	-	-
106 - Workday Payroll Project	-	-	-	-	-	-	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	-	-	-	-	-	-	-
108 - Additional Staff for Increased CHRO Workload	-	-	-	-	-	-	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	-	-	-	-	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	-	-	-	-	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	-	-	-	-	-	-	-	-	-
118 - Expansion of Facilities Contract Services	-	-	-	-	-	-	-	-	-
119 - Oregon Procurement Equity Program	-	-	-	-	-	-	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	-	-	-	-	-	-	-	-	-
123 - Sustainment of M365 Foundation	-	-	-	-	-	-	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	-	-	-	-	-	-	-
125 - Network Security Managed Services	-	-	-	-	-	-	-	-	-
126 - Oregon Link Membership Contribution	-	-	-	-	-	-	-	-	-
127 - Oregon Statewide Imagery Program	-	-	-	-	-	-	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	-	-	-	-	-	-	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	-	-	-	-	-	-	-
136 - Continue Funding for Resilient Site	-	-	-	-	-	-	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	-	-	-	-	-	-	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	-	-	-	-	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	-	-	-	-	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	-	-	-	-	-	-	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	-	-	-	-	-	-	-
145 - Growth in Operations	-	-	-	-	-	-	-	-	-
200 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
201 - Construction Project Planning	-	-	-	-	-	-	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	-	-	-	-	-	-	-
203 - Building Automation Systems	-	-	-	-	-	-	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	-	-	-	-	-	-	-
205 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	-	-	-	-	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	-	-	-	-	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**(1,417,140)**	**-**	**-**	**(1,417,140)**	-	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**-**	**-**	**36,057,484**	**-**	**-**	**36,057,484**	-	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-	-	34.34%	-	-	34.34%	-	-	-
Percentage Change From 2023-25 Current Service Level	-	-	-3.78%	-	-	-3.78%	-	-	-

Administrative Svcs, Dept of **Leg. Adopted Budget**
Bonds **Cross Reference Number: 10700-094-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	-	-	461,395,348	-	-	461,395,348	-	-	-
2021-23 Emergency Boards	-	-	-	-	-	-	-	-	-
2021-23 Leg Approved Budget	**-**	**-**	**461,395,348**	**-**	**-**	**461,395,348**	-	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			39,992,180	-	-	39,992,180	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**501,387,528**	**-**	**-**	**501,387,528**	-	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Non-PICS Personal Service Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
State Gov"t & Services Charges Increase/(Decrease)			371,055	-	-	371,055	-	-	-
Subtotal	**-**	**-**	**371,055**	**-**	**-**	**371,055**	-	**-**	**-**
040 - Mandated Caseload									

Administrative Svcs, Dept of **Leg. Adopted Budget**

Bonds **Cross Reference Number: 10700-094-00-00-00000**

2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**-**	**-**	**501,758,583**	**-**	**-**	**501,758,583**	-	**-**	**-**

Administrative Svcs, Dept of **Leg. Adopted Budget**
Bonds **Cross Reference Number: 10700-094-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**-**	**-**	**501,758,583**	**-**	**-**	**501,758,583**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**-**	**-**	**501,758,583**	**-**	**-**	**501,758,583**	-	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	-	-	-	-	-	-	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	-	-	-	-	-	-	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	-	-	-	-	-	-	-	-	-
106 - Workday Payroll Project	-	-	-	-	-	-	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	-	-	-	-	-	-	-
108 - Additional Staff for Increased CHRO Workload	-	-	-	-	-	-	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	-	-	-	-	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	-	-	-	-	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	-	-	-	-	-	-	-	-	-
118 - Expansion of Facilities Contract Services	-	-	-	-	-	-	-	-	-
119 - Oregon Procurement Equity Program	-	-	-	-	-	-	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	-	-	-	-	-	-	-	-	-
123 - Sustainment of M365 Foundation	-	-	-	-	-	-	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	-	-	-	-	-	-	-
125 - Network Security Managed Services	-	-	-	-	-	-	-	-	-
126 - Oregon Link Membership Contribution	-	-	-	-	-	-	-	-	-
127 - Oregon Statewide Imagery Program	-	-	-	-	-	-	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	-	-	-	-	-	-	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	-	-	-	-	-	-	-
136 - Continue Funding for Resilient Site	-	-	-	-	-	-	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	-	-	-	-	-	-	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	-	-	-	-	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	-	-	-	-	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	-	-	-	-	-	-	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	-	-	-	-	-	-	-
145 - Growth in Operations	-	-	-	-	-	-	-	-	-
200 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
201 - Construction Project Planning	-	-	-	-	-	-	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	-	-	-	-	-	-	-
203 - Building Automation Systems	-	-	-	-	-	-	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	-	-	-	-	-	-	-
205 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	-	-	-	-	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	-	-	-	-	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**-**	**-**	**501,758,583**	**-**	**-**	**501,758,583**	**-**	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-	-	8.75%	-	-	8.75%	-	-	-
Percentage Change From 2023-25 Current Service Level	-	-	-	-	-	-	-	-	-

Administrative Svcs, Dept of
Special Governmental Payments
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-099-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	-	-	290,472,521	80,139,084	27,226,508	183,106,929	-	-	-
2021-23 Emergency Boards	-	-	604,147,008	572,349,331	(423,153)	32,220,830	-	-	-
2021-23 Leg Approved Budget	**-**	**-**	**894,619,529**	**652,488,415**	**26,803,355**	**215,327,759**	-	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			21,829,598	(2,213,498)	24,456,251	(413,155)	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**916,449,127**	**650,274,917**	**51,259,606**	**214,914,604**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(857,309,232)	(642,394,628)	-	(214,914,604)	-	-	-
Subtotal	**-**	**-**	**(857,309,232)**	**(642,394,628)**	**-**	**(214,914,604)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**-**	**-**	**59,139,895**	**7,880,289**	**51,259,606**	**-**	-	**-**	**-**

Administrative Svcs, Dept of
Special Governmental Payments
2023-25 Biennium

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Cross Reference Number: 10700-099-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**-**	**-**	**59,139,895**	**7,880,289**	**51,259,606**	**-**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**-**	**-**	**59,139,895**	**7,880,289**	**51,259,606**	**-**	-	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	31,011,066	-	-	31,011,066	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	168,900	(205,700)	374,600	-	-	-	-
811 - Budget Reconciliation	-	-	152,428,019	79,555,000	1,391,178	71,481,841	-	-	-
813 - Policy Bills	-	-	20,425,000	20,425,000	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	-	-	-	-	-	-	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	-	-	-	-	-	-	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	-	-	-	-	-	-	-	-	-
106 - Workday Payroll Project	-	-	-	-	-	-	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	-	-	-	-	-	-	-
108 - Additional Staff for Increased CHRO Workload	-	-	-	-	-	-	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	-	-	-	-	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	-	-	-	-	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	-	-	-	-	-	-	-	-	-
118 - Expansion of Facilities Contract Services	-	-	-	-	-	-	-	-	-
119 - Oregon Procurement Equity Program	-	-	-	-	-	-	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	-	-	-	-	-	-	-	-	-
123 - Sustainment of M365 Foundation	-	-	-	-	-	-	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	-	-	-	-	-	-	-
125 - Network Security Managed Services	-	-	-	-	-	-	-	-	-
126 - Oregon Link Membership Contribution	-	-	-	-	-	-	-	-	-
127 - Oregon Statewide Imagery Program	-	-	-	-	-	-	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	-	-	-	-	-	-	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	-	-	-	-	-	-	-
136 - Continue Funding for Resilient Site	-	-	-	-	-	-	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	-	-	-	-	-	-	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	-	-	-	-	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	6,950,000	-	-	6,950,000	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	-	-	-	-	-	-	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	-	-	-	-	-	-	-
145 - Growth in Operations	-	-	-	-	-	-	-	-	-
200 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
201 - Construction Project Planning	-	-	-	-	-	-	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	-	-	-	-	-	-	-
203 - Building Automation Systems	-	-	-	-	-	-	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	-	-	-	-	-	-	-
205 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	-	-	-	-	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	-	-	-	-	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**210,982,985**	**99,774,300**	**1,765,778**	**109,442,907**	-	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**-**	**-**	**270,122,880**	**107,654,589**	**53,025,384**	**109,442,907**	-	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-	-	-69.81%	-83.50%	97.83%	-49.17%	-	-	-
Percentage Change From 2023-25 Current Service Level	-	-	356.75%	1,266.12%	3.44%	-	-	-	-

Administrative Svcs, Dept of
American Rescue Plan Act
2023-25 Biennium

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Cross Reference Number: 10700-100-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2021-23 Leg Adopted Budget	-	-	2,626,956,323	-	-	-	2,626,956,323	-	-
2021-23 Emergency Boards	11	6.09	572,344,991	-	-	-	572,344,991	-	-
2021-23 Leg Approved Budget	**11**	**6.09**	**3,199,301,314**	**-**	**-**	**-**	3,199,301,314	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(11)	(6.09)	(1,399,697)	-	-	-	(1,399,697)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**3,197,901,617**	**-**	**-**	**-**	3,197,901,617	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(3,197,901,617)	-	-	-	(3,197,901,617)	-	-
Subtotal	**-**	**-**	**(3,197,901,617)**	**-**	**-**	**-**	(3,197,901,617)	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**

Administrative Svcs, Dept of
American Rescue Plan Act
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-100-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation	-	-	156,795,418	-	-	-	156,795,418	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	-	-	-	-	-	-	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	-	-	-	-	-	-	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	-	-	-	-	-	-	-	-	-
106 - Workday Payroll Project	-	-	-	-	-	-	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	-	-	-	-	-	-	-
108 - Additional Staff for Increased CHRO Workload	-	-	-	-	-	-	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	-	-	-	-	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	-	-	-	-	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	-	-	-	-	-	-	-	-	-
118 - Expansion of Facilities Contract Services	-	-	-	-	-	-	-	-	-
119 - Oregon Procurement Equity Program	-	-	-	-	-	-	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	-	-	-	-	-	-	-	-	-
123 - Sustainment of M365 Foundation	-	-	-	-	-	-	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	-	-	-	-	-	-	-
125 - Network Security Managed Services	-	-	-	-	-	-	-	-	-
126 - Oregon Link Membership Contribution	-	-	-	-	-	-	-	-	-
127 - Oregon Statewide Imagery Program	-	-	-	-	-	-	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	-	-	-	-	-	-	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	-	-	-	-	-	-	-
136 - Continue Funding for Resilient Site	-	-	-	-	-	-	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	-	-	-	-	-	-	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	-	-	-	-	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	-	-	-	-	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	-	-	-	-	-	-	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	-	-	-	-	-	-	-
145 - Growth in Operations	-	-	-	-	-	-	-	-	-
200 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
201 - Construction Project Planning	-	-	-	-	-	-	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	-	-	-	-	-	-	-
203 - Building Automation Systems	-	-	-	-	-	-	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	-	-	-	-	-	-	-
205 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	-	-	-	-	-	-	-

Administrative Svcs, Dept of
American Rescue Plan Act
2023-25 Biennium

Leg. Adopted Budget
Cross Reference Number: 10700-100-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	-	-	-	-	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	-	-	-	-	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**156,795,418**	**-**	**-**	**-**	156,795,418	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**-**	**-**	**156,795,418**	**-**	**-**	**-**	156,795,418	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-100.00%	-100.00%	-95.10%	-	-	-	-95.10%	-	-
Percentage Change From 2023-25 Current Service Level	-	-	-	-	-	-	-	-	-

Administrative Svcs, Dept of **Leg. Adopted Budget**
Suspense **Cross Reference Number: 10700-999-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
2021-23 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2021-23 Emergency Boards	-	-	-	-	-	-	-	-	-
2021-23 Leg Approved Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
2023-25 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase				-	-	-	-	-	-
Base Debt Service Adjustment				-	-	-	-	-	-
Base Nonlimited Adjustment				-	-	-	-	-	-
Capital Construction				-	-	-	-	-	-
Subtotal 2023-25 Base Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Administrative Svcs, Dept of **Leg. Adopted Budget**
Suspense **Cross Reference Number: 10700-999-00-00-00000**
2023-25 Biennium

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2023-25 Current Service Level	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
080 - E-Boards									
081 - June 2022 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
090 - Analyst Adjustments	-	-	-	-	-	-	-	-	-
091 - Additional Analyst Adjustments	-	-	-	-	-	-	-	-	-
092 - Statewide AG Adjustment	-	-	-	-	-	-	-	-	-
093 - Statewide Adjustment DAS Chgs	-	-	-	-	-	-	-	-	-
801 - LFO Analyst Adjustments	-	-	-	-	-	-	-	-	-
802 - Vacant Position Reductions	-	-	-	-	-	-	-	-	-
810 - Statewide Adjustments	-	-	-	-	-	-	-	-	-
811 - Budget Reconciliation	-	-	-	-	-	-	-	-	-
813 - Policy Bills	-	-	-	-	-	-	-	-	-
816 - Capital Construction	-	-	-	-	-	-	-	-	-
100 - Office of Public Records Advocate Transfer	-	-	-	-	-	-	-	-	-
101 - DAS IT Application Modernizations	-	-	-	-	-	-	-	-	-
102 - DAS IT Application Integration Platform Ph II	-	-	-	-	-	-	-	-	-
103 - DAS IT PC Lifecycle Replacement	-	-	-	-	-	-	-	-	-
104 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
105 - Continue CFO ARPA Team	-	-	-	-	-	-	-	-	-
106 - Workday Payroll Project	-	-	-	-	-	-	-	-	-
107 - Workday Ongoing Subscription Costs	-	-	-	-	-	-	-	-	-
108 - Additional Staff for Increased CHRO Workload	-	-	-	-	-	-	-	-	-
109 - Additional Staff for Cultural Change Office	-	-	-	-	-	-	-	-	-
110 - Additional Staff for Sustainability Program	-	-	-	-	-	-	-	-	-
111 - New EV Infrastructure Coord Statewide Program	-	-	-	-	-	-	-	-	-
112 - Governor's Regional Solutions Prgm Rent Costs	-	-	-	-	-	-	-	-	-
113 - Replace Zero & Low Emission Fleet Vehicles	-	-	-	-	-	-	-	-	-
114 - Additional Fleet Vehicles for Agency Needs	-	-	-	-	-	-	-	-	-
115 - New Parking Mgmt System Increased Costs	-	-	-	-	-	-	-	-	-
116 - Additional Staff for North Valley Complex	-	-	-	-	-	-	-	-	-
117 - Additional Staff for Trade Services	-	-	-	-	-	-	-	-	-
118 - Expansion of Facilities Contract Services	-	-	-	-	-	-	-	-	-
119 - Oregon Procurement Equity Program	-	-	-	-	-	-	-	-	-
120 - Increase Risk Assessment Revenue	-	-	-	-	-	-	-	-	-
121 - Expansion of Managed Print Services	-	-	-	-	-	-	-	-	-
122 - Disparity Study Recommendations Team	-	-	-	-	-	-	-	-	-
123 - Sustainment of M365 Foundation	-	-	-	-	-	-	-	-	-
124 - Network Security Lifecycle Replacement Plan	-	-	-	-	-	-	-	-	-
125 - Network Security Managed Services	-	-	-	-	-	-	-	-	-
126 - Oregon Link Membership Contribution	-	-	-	-	-	-	-	-	-
127 - Oregon Statewide Imagery Program	-	-	-	-	-	-	-	-	-
128 - Establish a New Chief Privacy Office	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
129 - Additional Staff for Strategy & Design	-	-	-	-	-	-	-	-	-
130 - Additional Staff for Enterprise Initiatives	-	-	-	-	-	-	-	-	-
131 - Modernize Enterprise Project Portfolio Mgmt	-	-	-	-	-	-	-	-	-
132 - Establish Fiscal Analyst Staff	-	-	-	-	-	-	-	-	-
133 - National Guard Cyber Services	-	-	-	-	-	-	-	-	-
134 - Establish a Cyber Security Account	-	-	-	-	-	-	-	-	-
135 - Network Equipment Lifecycle Replacement	-	-	-	-	-	-	-	-	-
136 - Continue Funding for Resilient Site	-	-	-	-	-	-	-	-	-
137 - Continue Expansion of Co-location Services	-	-	-	-	-	-	-	-	-
138 - Establish a Cloud Management Program	-	-	-	-	-	-	-	-	-
139 - Increase for Additional Cap Impr Projects	-	-	-	-	-	-	-	-	-
140 - Bond-related Costs on New Cap Const Projects	-	-	-	-	-	-	-	-	-
141 - Real Estate Costs on Mill Creek Land Sales	-	-	-	-	-	-	-	-	-
142 - Oregon State Fair Funding Request	-	-	-	-	-	-	-	-	-
143 - Cultural Change Position from Gov Office	-	-	-	-	-	-	-	-	-
144 - Worday Payroll/Time Tracking Subscriptions	-	-	-	-	-	-	-	-	-
145 - Growth in Operations	-	-	-	-	-	-	-	-	-
200 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
201 - Construction Project Planning	-	-	-	-	-	-	-	-	-
202 - Gender Neutral Facilities & Mothers' Rooms	-	-	-	-	-	-	-	-	-
203 - Building Automation Systems	-	-	-	-	-	-	-	-	-
204 - Security & Systems Investment/Upgrades	-	-	-	-	-	-	-	-	-
205 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-
206 - Climate Adaption & Net Zero Solutions	-	-	-	-	-	-	-	-	-

Administrative Svcs, Dept of **Leg. Adopted Budget**
Suspense **Cross Reference Number: 10700-999-00-00-00000**
2023-25 Biennium

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
207 - No. Valley Infrastructure Upgrade/Improve	-	-	-	-	-	-	-	-	-
208 - General Services Building Repositioning	-	-	-	-	-	-	-	-	-
209 - Capitol Mall Medium Voltage Design	-	-	-	-	-	-	-	-	-
210 - Parking Lot/EV Charging Stations	-	-	-	-	-	-	-	-	-
211 - Revenue Building Seismic Upgrades	-	-	-	-	-	-	-	-	-
212 - Redmond Facility/State PPE Storage	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total 2023-25 Leg. Adopted Budget	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Percentage Change From 2021-23 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2023-25 Current Service Level	-	-	-	-	-	-	-	-	-

Program Prioritization for 2023-25

Agency Name: Department of Administrative Services

2023-25 Biennium - Legislatively Adopted Budget **Agency Number: 10700**

Agency-wide

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first) Agcy	**Prgm/ Div**	**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
1	1	DAS	Debt	Bonds & Debt Service		4	-	-	541,091,677	-	-	$ 541,091,677	0	0.00	Y	N	D			
2	1	DAS	CFO	Capitol Planning & Finance	1	4	-	-	5,379,503	-	-	$ 5,379,503	9	9.00	Y	Y				
3	1	DAS	COO	Administration	1	4	-	-	6,317,188	-	-	$ 6,317,188	14	14.00	N	Y				
4	1	DAS	DCS	Mainframe	1,8,13	4	-	-	25,953,578	-	-	$ 25,953,578	14	14.20	N	Y				
5	1	DAS	CHRO	Policy Consultation and Research	1, 4, 5a	4	-	-	3,180,607	-	-	$ 3,180,607	7	7.00	N	Y	S	ORS 240, 243		
6	1	DAS	EGS	Risk Management	1,10, 13	4	-	-	33,224,352	118,776,165	-	$ 152,000,517	29	29.00	N	Y	S	ORS 278.405, ORS 278.425, ORS 278.435		
7	1	DAS	EIS	EIS Policy - Admin	1	4	-	-	20,333,037	-	-	$ 20,333,037	33	33.00	Y	Y				
8	2	DAS	EIS	Cyber Security Services	1,8	4	10,048,000	-	56,643,199	-	-	$ 66,691,199	63	63.00	Y	Y				
9	3	DAS	EIS	Project Portfolio Performance	1	4	-	-	9,127,511	-	-	$ 9,127,511	20	20.00	Y	Y				
10	2	DAS	EGS	Financial Business Systems	1,3	4	-	-	8,278,377	-	-	$ 8,278,377	17	17.00	Y	Y				
11	2	DAS	CFO	Statewide Accounting & Reporting	1, 3	4	-	-	3,891,226	-	1,944,041	$ 5,835,267	17	17.00	Y	Y	FO			
12	2	DAS	CHRO	Labor Relations	1, 4, 5a	4	-	-	4,723,978	-	-	$ 4,723,978	11	11.00	N	Y	S	ORS 240, 243		
13	1	DAS	DAS IT	DAS IT - Technology Support Center	1	4	-	-	21,580,172	-	-	$ 21,580,172	53	53.00	Y	Y				
14	1	DAS	DBS	DBS	1	4	-	-	25,582,532	-	-	$ 25,582,532	10	10.00	N	Y				
15	1	DAS	EAM	Rent Program	1	4	-	-	53,518,438	-	-	$ 53,518,438	129	125.00	Y	Y	S	ORS 270, 276		
16	3	DAS	EGS	Procurement Services	1, 9	4	-	-	28,115,960	-	-	$ 28,115,960	64	64.00	Y	Y				
17	3	DAS	CHRO	Workday	1, 4, 5a	4	-	-	27,216,135	-	-	$ 27,216,135	39	39.00	Y	Y	S	ORS 240, 243		
18	2	DAS	COO	Office Economic Analysis	1, 2	4	367,189	-	2,322,009	-	-	$ 2,689,198	5	5.00	N	Y				
19	2	DAS	EAM	Real Estate Services	1, 7	4	-	-	5,804,718	-	-	$ 5,804,718	14	14.00	Y	N	S	ORS 270, 276		
20	4	DAS	EIS	Shared Services	1,9	4	-	-	79,409,003	-	-	$ 79,409,003	16	16.00	Y	Y				
21	4	DAS	CHRO	Class & Compensation	1, 4, 5a	4	-	-	4,889,393	-	-	$ 4,889,393	12	11.50	Y	N	S	ORS 240, 243		
22	4	DAS	EGS	Publishing & Distribution	1	4	-	-	34,554,156	-	-	$ 34,554,156	87	87.00	Y	Y				
23	3	DAS	CFO	Budget Policy	1	4	-	-	4,946,173	-	-	$ 4,946,173	12	12.00	N	N				
24	1	DAS	Cap Const	Capital Construction projects		4	-	-	70,750,000	-	-	$ 70,750,000	0	0.00	Y	N				
25	2	DAS	DCS	X86 Server	1,8,13	4	-	-	25,808,475	-	-	$ 25,808,475	21	20.30	N	Y				
26	3	DAS	DCS	Midrange	1,8,13	4	-	-	8,622,525	-	-	$ 8,622,525	15	15.20	N	Y				
27	4	DAS	DCS	X86 Infrastructure	1,8,13	4	-	-	33,234,573	-	-	$ 33,234,573	17	17.30	N	Y				
28	4	DAS	CFO	Statewide Audit & Budget Reporting	1	4	-	-	2,403,911	-	-	$ 2,403,911	6	6.00	N	N				
29	1	DAS	Cap Imp	Capital Improvements	1	4	-	-	5,477,743	-	-	$ 5,477,743	0	0.00	Y	Y				
30	3	DAS	EAM	Fleet & Parking Services	1, 6	4	-	-	53,030,420	-	-	$ 53,030,420	34	33.50	Y	Y	S	ORS 283		
31	5	DAS	EGS	Shared Financial Services	1	4	-	-	10,107,457	-	-	$ 10,107,457	40	40.00	Y	Y				
32	5	DAS	EIS	Data Governance & Transparency	1	4	-	-	10,520,089	-	-	$ 10,520,089	14	14.00	Y	Y				
33	5	DAS	DCS	Production Control	1,8,13	4	-	-	9,220,679	-	-	$ 9,220,679	21	21.20	Y	Y				
34	5	DAS	CHRO	Workforce Management and Collaboration	1, 4, 5a	4	-	-	4,732,964	-	-	$ 4,732,964	8	8.00	Y	Y	S	ORS 240, 243		
35	6	DAS	CHRO	Strategic Planning and Innovation	1, 4, 5a	4	-	-	6,436,222	-	-	$ 6,436,222	21	21.50	Y	Y	S	ORS 240, 243		
36	6	DAS	DCS	Service Operations	1,8,13	4	-	-	28,716,660	-	-	$ 28,716,660	19	19.40	Y	Y				
37	7	DAS	DCS	Network	1,8,13	4	-	-	26,097,831	-	-	$ 26,097,831	18	17.40	N	Y				
39	6	DAS	EIS	Strategy & Design	1	4	-	-	2,829,667	-	-	$ 2,829,667	6	6.00	Y	Y				
40	4	DAS	EAM	Surplus Property	1	4	-	-	4,738,994	-	-	$ 4,738,994	15	15.00	N	Y	S	ORS 279A		
41	8	DAS	DCS	Administration	1	4	-	-	20,046,395	-	-	$ 20,046,395	32	31.88	Y	Y				
42	5	DAS	CFO	Administration	1	4	-	-	2,129,358	-	-	$ 2,129,358	5	5.00	Y	Y				
43	7	DAS	CHRO	Administration	1, 4, 5a	4	-	-	5,585,649	-	-	$ 5,585,649	12	12.00	Y	Y	S	ORS 240, 243		
44	2	DAS	DAS IT	DAS - IT Administration	1	4	-	-	1,285,728	-	-	$ 1,285,728	3	3.00	N	Y				
45	5	DAS	EAM	Administration	1	4	10,515,537	-	7,729,264	-	-	$ 18,244,801	24	24.00	Y	N				
46	6	DAS	EGS	Administration	1	4	4,043,679	-	1,265,031	-	-	$ 5,308,710	14	14.00	Y	Y				
47	7	DAS	EIS	Pass Through		4	-	-	2,983,055	-	-	$ 2,983,055	0	0.00	N	Y				
48	9	DAS	DCS	Pass Through		4	-	-	7,053,002	-	-	$ 7,053,002	0	0.00	N	Y				

Program Prioritization for 2023-25

Agency Name: Department of Administrative Services

2023-25 Biennium - Legislatively Adopted Budget **Agency Number: 10700**

Agency-wide

Program/Division Priorities for 2023-25 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21
Priority (ranked with highest priority first)		**Agency Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Agcy	**Prgm/ Div**																			
49	1	DAS	Pass Thru	Lottery Revenue Bond Debt Service		4	-	49,807,107	-	-	-	$ 49,807,107	0	0.00	N	N	D			
50	2	DAS	Pass Thru	County Fair Account		6	-	3,828,000	-	-	-	$ 3,828,000	0	0.00	N	N	S	ORS 565.447		
51	3	DAS	Pass Thru	Oregon Public Broadcasting		4	500,000	553,204	-	-	-	$ 1,053,204	0	0.00	N	Y	D			
52	4	DAS	Pass Thru	Oregon Historical Project		4	750,000	401,889	-	-	-	$ 1,151,889	0	0.00	N	Y	D			
53	5	DAS	Pass Thru	Oregon State Fair Council		11	3,202,697	-	19,725,000	-	-	$ 22,927,697	0	0.00	Y	Y	D			
54	1	DAS	MTD	Transit District Payments		4	-	-	-	24,716,507	-	$ 24,716,507	0	0.00	N	N	S	ORS 291		
55	3	DAS	COO	Court Appointed Special Advocates (CASA)		12	5,908,140	-	2,708,864	-	-	$ 8,617,004	0	0.00	N	Y	S	ORS 184		
56	6	DAS	Pass Thru	Mill Creek		4	652,736	-	300,000	-	-	$ 952,736	0	0.00	Y	N	D			
57	7	DAS	Pass Thru	Go! Oregon Debt Service		4	2,774,856	-	-	-	-	$ 2,774,856	0	0.00	N	N	D			
							38,762,834	**54,590,200**	**1,379,622,478**	**143,492,672**	**1,944,041**	**$ 1,618,412,225**	**1,020**	**1,015.38**						
						Control totals	38,762,834	54,590,200	1,379,622,478	143,492,672	1,944,041	*$ 1,618,412,225*	*1,020*	*1,015.38*						
							-	-	-	-	-	*$ -*	-	*0.00*						

Within each Program/Division area, prioritize each Budget Program Unit (Activities) by detail budget level in ORBITS

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
D Debt Service
FM Federal - Mandatory
FO Federal - Optional (once you choose to participate, certain requirements exist)
S Statutory

Department of Administrative Services
Prioritized List of Program Reductions - 2023-25 Legislatively Adopted Budget

10% Reduction Options (ORS 291.216)

Activity or Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2023-25 AND 2025-27)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
COO Economic Analysis	Reduce Services & Supplies. This program has historically underspent in this category.	$ 36,719	$ -	$ 36,719	-	-	1
Oregon Public Broadcasting	Reduce pass through funding to external recipient.	$ 50,000	$ -	$ 50,000	-	-	2
Oregon Historical Society	Reduce pass through funding to external recipient.	$ 75,000	$ -	$ 75,000	-	-	3
Oregon State Fair Council	Reduce pass through funding to external recipient.	$ 101,530	$ -	$ 101,530	-	-	4
COO Administration	Reduce pass through funding for CASA Program. The COO office has limited options for general fund reductions.	$ 590,814	$ -	$ 590,814	-	-	5
Capital Improvements	Reduce tenant improvements planned by 10%. Reduction in DAS' ability to assume its necessary role in participating in building tenant improvements/alterations. Also reduces DAS' ability to react to emergent, necessary projects during the biennium.	$ -	$ 522,774	$ 522,774	-	-	6
EAM Surplus	Reduce Facilities Maintenance. No impact to services.	$ -	$ 34,000	$ 34,000	-	-	7
EIS Shared Services	Reduce IT Professional Services and Professional Services for IBM Telephony Lease as the payments are ending - No negative impact.	$ -	$ 6,337,451	$ 6,337,451	-	-	8
DCS Pass Through	Reduce Voice Pass through. AT&T price agreement term ended 21-23. Eliminates passthrough ability for agencies to use AT&T long distance and conferencing services. Must be direct bill with agencies.	$ -	$ 600,000	$ 600,000	-	-	9
EGS Financial Business Systems	Reduce data center charges for Datamart storage and processing. No affect on positions.	$ -	$ 330,000	$ 330,000	-	-	10
CHRO Accent Sponsorship	Eliminate sponsorship of the Ascent program. Minimal impact as CHRO would rely on the management and leadership training that we provide in-house.	$ -	$ 65,000	$ 65,000	-	-	11
DBS	Cancel the entire biennial contract for the MaritzCX surveying software platform which is used in collecting and monitoring customer survey data. This eliminates the core survey platform and user access for DAS and two other state agencies.	$ -	$ 141,944	$ 141,944	-	-	12
CFO Capital Finance	Eliminate the portfolio management software (iPlan) subscription for the entire biennium.	$ -	$ 370,000	$ 370,000	-	-	13
EAM Rent Program	Reduce travel and training. No impact to services.	$ -	$ 200,000	$ 200,000	-	-	14
EGS Financial Business Systems	Reduce data center charges for OSPS storage and processing. System is being replaced. No affect on positions.	$ -	$ 300,000	$ 300,000	-	-	15
EIS Cyber Security Services	Reduce facilities rent by canceling private lease and rent reduced capacity from DCS or other state buildings.	$ -	$ 614,982	$ 614,982	-	-	16
DCS Mainframe	Reduce Mainframe software. IBM monthly software license usage reduction due to new faster mainframe installed in 21-23 and efficiencies associated with rightsizing to customer usage. Reduction from $7M biennial spend to $6M.	$ -	$ 1,000,000	$ 1,000,000	-	-	17

Activity or Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2023-25 AND 2025-27)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
DBS	Reduce costs budgeted for Exec Building tenant improvements. The building is currently out of the compliance in providing adequate accommodations for lactating mothers and sick employees; however the building is currently under major renovations.	$ -	$ 146,719	$ 146,719	-	-	18
CHRO Culture Change Office	Reduce statewide Diversity and Inclusion training. Impacts the ability for the Office of Cultural Change to provide enterprise-wide training on the topics of diversity, equity and inclusion. Training would have to be largely created and conducted in-house, rather than contracted out and conducted by experts in the field.	$ -	$ 500,000	$ 500,000	-	-	19
CFO Capital Finance	Eliminate Facilities Planning oversite as of July 1, 2024 including elimination of facility condition assessment tracking at a statewide level. If this reduction is taken, each agency will track their own facilities individually. Eliminate four positions (Consultant Advisor 1, Info Systems Spec 8, Info Systems Spec 8, and Info Systems Spec 7) on July 1, 2024.	$ -	$ 688,902	$ 688,902	4	2.00	20
DCS Network	Reduce Network telecommunications. Completed wide area network in 2022 reducing the network Points of Presence - equipment, support and connecting data circuits.	$ -	$ 4,000,000	$ 4,000,000	-	-	21
EGS P&D	Reduce postage. This will require more agencies to prepay into postage accounts adding additional burden in accounting. Possible delays in emergency agency mailings due to lack of funds in the account.	$ -	$ 572,274	$ 572,274	-	-	22
EGS Shared Financial Services	Reduce data processing costs. No impact on positions or on service levels to agencies.	$ -	$ 200,000	$ 200,000	-	-	23
EGS Procurement	S&S reduction would result reduced spending on supplies and in the elimination of non-essential out of state travel which is used to support state-to-state collaboration on nationwide procurements and to further staff knowledge on markets and supply chain issues.	$ -	$ 55,000	$55,000	-	-	24
EIS Cyber Security Services	Reduce Capital Outlay by 75%.	$ -	$ 339,036	$ 339,036	-	-	25
EIS Cyber Security Services	Reduce telecommunications for Palo Alto, projections were forecasted higher than anticipated - no negative impact.	$ -	$ 138,000	$ 138,000	-	-	26
DCS Network	Reduce Network LAN IT Expendable Property. Will reduced on hand stock which could increase wait times for customer requests.	$ -	$ 380,136	$ 380,136	-	-	27
EAM Rent Program	Reduce Cost of Issuance for bond sales. No impact. Remaining limitation sufficient to cover planned bond sales.	$ -	$ 1,000,000	$ 1,000,000	-	-	28
EAM Rent Program	Reduce utilities based projected savings due to efficiency upgrades. Small impact if utility costs rise. Projected utility savings based on ongoing upgrades of legacy HVAC and building lighting with energy efficient systems.	$ -	$ 2,100,000	$ 2,100,000	-	-	29
CHRO Services and Supplies	Reduce services and supplies.	$ -	$ 144,800	$ 144,800	-	-	30
EGS Procurement	Eliminate most in-state travel. Significant reduction in our supplier outreach ability in terms of attending trade shows, etc.	$ -	$ 20,000	$20,000	-	-	31

Activity or Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2023-25 AND 2025-27)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
EGS Risk Mgt	Reduce cost for DOJ litigation. Downstream impact is that the settlements may create an enticement to more non-meritorious claims and nuisance litigation with copycat plaintiffs filing (esp. AIC), seeing more litigation in the long-run and higher indemnity payments.	$ -	$ 2,502,987	$2,502,987	-	-	32
EAM Rent Program	Eliminate a Construction and Facility Maintenance Supervisor 1 position. Impact would achieve organizational efficiencies.	$ -	$ 263,445	$ 263,445	1	1.00	33
EGS Financial Business Systems	Reduce Attorney General charges.	$ -	$ 35,000	$ 35,000	-	-	34
EGS Financial Business Systems	Reduce Expendable Property costs including IT equipment and other needed supplies.	$ -	$ 41,278	$ 41,278	-	-	35
EGS Procurement	Reduce the funds available for employee training by over 70%. Training limited to that required to meet legislative procurement training mandates or paid by a third party (NASPO).	$ -	$ 74,408	$74,408	-	-	36
EGS Financial Business Systems	Reduce training for all employees.	$ -	$ 35,000	$ 35,000	-	-	37
EGS Financial Business Systems	Reduce Office Expense.	$ -	$ 40,000	$ 40,000	-	-	38
COO Administration	Reduce Professional Services. Would limit ability to administer special projects.	$ -	$ 212,517	$ 212,517	-	-	39
EGS Procurement	Reduce DOJ legal costs. Limit access to legal advice except for mandatory contract reviews.	$ -	$ 79,842	$79,842	-	-	40
EGS Administration	Reduce S&S will impact the division's capacity to provide services to program managers in the division.	$ -	$ 41,928	$41,928	-	-	41
EAM Rent Program	Reduce trade contract services to buildings. Small impact to customers.	$ -	$ 2,250,000	$ 2,250,000	-	-	42
DCS Multiple Programs	Eliminate all Training, Conferences and Memberships. Examples include National Association of Technology Directors (NASTD)Membership ,OAGITM Membership, Staff Trainings, All Staff Meetings and Gartner Conferences, etc. Impact would include reduced knowledge of industry trends and partnerships with other states and local governments.	$ -	468,431	$ 468,431	-	-	43
EGS P&D	Taking an additional limitation reduction in this fund will require more Agencies to prepay into postage accounts adding additional burden in accounting. Possible delays in emergency agency mailings due to lack of funds in the account.	$ -	$ 500,000	$500,000	-	-	44
EGS P&D	Eliminate an Electronic Publishing Design Spec 3 position (Web Designer). The services of updating the DAS responsible Oregon.gov sites will be placed back on the agencies, increasing cost for state agencies including the Governors office.	$ -	$ 255,365	$255,365	1	1.00	45
EGS Procurement	Eliminate an Admin Specialist 1 position. This position manages the training website and the certification program. Position also serves as our Workday Learning SME. Work would have to be absorbed by an Operation and Policy 3 position.	$ -	$ 198,013	$198,013	1	1.00	46
CHRO Cultural Change Office	Eliminate an Operation and Policy 4 position. This position provides guidance on Cultural Change to the enterprise. This important work would need to be assumed by remaining two FTE staff.	$ -	$ 287,051	$ 287,051	1	1.00	47

Activity or Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2023-25 AND 2025-27)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
DCS Multiple Programs	Reduce rent at P&D space. Due to consolidation of EIS and our hybrid model, the space required by DCS was reduced and occupied by other EIS divisions. Would require a permanent hybrid and hoteling work environment.	$ -	100,000	$ 100,000	-	-	48
EGS P&D	Eliminate an Info Systems Spec 3 position in the Variable Data Design unit. This will reduce the capacity for development and maintenance of critical complex data-to-print mailings.	$ -	$ 257,318	$257,318	1	1.00	49
EGS P&D	Reduce S&S. With the rising cost of goods, this will impact our ability to procure supplies necessary to perform duties across the plant.	$ -	$ 200,000	$200,000	-	-	50
DCS Administration	Reduce Facilities Maintenance. Risk of deferring maintenance and repair to building related items.	$ -	494,889	$ 494,889	-	-	51
EGS Shared Financial Services	Eliminate an Admin Specialist 1 position. This reduction will create risk for operational workflow, document imaging, SOS retention schedules. Workload will be added to others.	$ -	$ 198,013	$ 198,013	1	1.00	52
COO Economic Analysis	Eliminate an Economist 2 position. Significantly reduces ability of agency to provide timely customer services support to the public. This position has been vacant all biennium.	$ -	$ 237,083	$ 237,083	1	1.00	53
DCS Pass Through	Eliminates cloud services pass-through budget. Eliminates DCS ability to pass-through charges for brokered cloud services impacting agency application modernization efforts utilizing cloud services provided by Azure and AWS. Impact would be on agency budget and direct billing for services.	$ -	$ 521,000	$ 521,000	-	-	54
CHRO Workday	Eliminate an Info Systems Specialist 8 position. Impacts the ability for Workday to continue planning, configuring, testing, and releasing fixes and enhancements to current and future intergradations, which impacts the ability to make changes to accommodate the needs of state government and the individual state agencies we serve. The workday support team will not be able to absorb this workload, enhancements will be reduced and a greater focus will be on fixes only. This reduces our Senior ISS8's from 2 to 1	$ -	$ 371,324	$ 371,324	1	1.00	55
DCS Production Control	Reduce raised floor supplies. May require to reuse existing cables and supplies in some cases or prevent some consolidation of network racks.	$ -	$ 500,000	$ 500,000	-	-	56
EGS P&D	Eliminate the service contractor for the variable data program. This contractor has very specialized skills requires to maintain the software. In addition, the contractor is the primary trainer for other state agencies using our service.	$ -	$ 142,000	$142,000	-	-	57
EGS P&D	Eliminate a Print Services Tech position. Reduce capacity of the DOJ Satellite secure print center for the use of DOJ staff for sensitive print and scan work.	$ -	$ 163,171	$163,171	1	1.00	58
CHRO Admin Support	Eliminate a Human Resource Assistant position. Impacts the ability for the CHRO to conduct timely criminal background checks, research information, track and record personnel actions, and conduct routine recordkeeping.	$ -	$ 210,528	$ 210,528	1	1.00	59
DCS Administration	Reduce IT Professional Services for DCS Administration Team. Reduce Gartner / InfoTech DCS Business Line Benchmark. Impacts DCS assessment of current services, understanding of industry trends and development of future state to meet customer demands.	$ -	$ 312,000	$ 312,000	-	-	60

Activity or Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2023-25 AND 2025-27)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
EGS Risk Mgt	Eliminate an Admin Spec 2 position. No one to serve the roll of RM Legislative review project coordinator, scheduling meetings and management support or to review and update. Risk operations materials.	$ -	$ 220,095	$220,095	1	1.00	61
EIS Data Governance & Transparency	Reduce internal ESRI server footprint. Will limit server functionality and capability for further expansion.	$ -	$ 70,000	$ 70,000	-	-	62
DCS X86 Server	Reduce IT Professional Services for Server Team. Reduce Gartner / InfoTech DCS Business Line Benchmark. Impacts DCS assessment of current services, understanding of industry trends and development of future state to meet customer demands.	$ -	$ 1,188,000	$ 1,188,000	-	-	63
DCS Network	Consolidate Network monitoring tool. Reduces specialized tools for monitoring and the individual best in class capabilities they provide.	$ -	$ 300,000	$ 300,000	-	-	64
EIS Data Governance & Transparency	Reduce consulting and professional services by 25%. Will severely limit program delivery in ODGT.	$ -	$ 125,000	$ 125,000	-	-	65
DCS Production Control	Eliminate Configuration Management software. Not having software causes potential deviation from the standard Operating System configuration. Could impact security, compliance and supportability.	$ -	$ 1,200,000	$ 1,200,000	-	-	66
DAS IT	Significantly reduce Microsoft Unified Support for DAS and DAS IT Client Agencies + the Governor's Office. Unified Support is the tool by which we engage Microsoft to escalate customer, agency, and DAS IT support cases to Microsoft. This also will include 60 hours of Microsoft Dedicated Support Engineering services. These support services have been used extensively to diagnose DAS application issues that required Microsoft engagement (this would impact our ability to engage Microsoft to resolve application issues experienced. A recent ORBITS outage is an example of when these services were utilized.	$ -	$ 186,131	$ 186,131	-	-	67
EAM Rent Program	Eliminate a Facilities Energy Tech 3 position. Discontinue providing HVAC services to Non-DAS owned buildings. Impact to agencies that may pay for services at a higher rate.	$ -	$ 212,594	$ 212,594	1	1.00	68
EIS Data Governance & Transparency	Reduce IT professional services by 20%. Will limit ODGT's ability to operate as a program, initiate projects, or deliver on objectives related to statutory mandates.	$ -	$ 134,316	$ 134,316	-	-	69
EIS Cyber Security Services	Eliminate an Exec Support Spec 1 position.	$ -	$ 173,346	$ 173,346	1	1.00	70
DCS Administration	Eliminate an Executive Support position. Support for Data Center Director and Deputy. Duties to be assumed by other admin support personnel may lead to delays and scheduling issues.	$ -	$ 173,346	$ 173,346	1	1.00	71
DAS IT Lifecycle	Lengthens PC lifecycle replacement and would force agencies to purchase their own equipment directly upon the need for replacement outside of the lengthened replacement cycles. DAS IT strives to be in compliance with industry best practices, as old equipment puts additional strain on DAS IT resources as older equipment is typically prone to more outages.	$ -	$ 250,000	$ 250,000	-	-	72

Activity or Program	Describe Reduction	Amount and Fund Type					Rank and Justification
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EIS Project Portfolio Performance	Eliminate an Exec Support Spec 2 position. This position currently supports P3 and Data Governance teams. Teams support would be needed through other executive support positions within EIS. This position also supports intake of ITI-IT investments meeting P3 policy thresholds. This position also support PPM Tool in solving training setup and password problems issues.	$ -	$ 185,163	$ 185,163	1	1.00	73
DCS Service Operations	Eliminate an Info Systems Spec 4 position. The function would transitioned to other staff. Will cause an increase in workload and slower response to customer requests for data circuit and hardware quotes and access to inventory assets.	$ -	$ 214,365	$ 214,365	1	1.00	74
EIS Cyber Security Services	Eliminate an Information Technology Manager 2 position.	$ -	$ 432,130	$ 432,130	1	1.00	75
DCS Mainframe	Eliminate an Info Systems Spec 8 position. Eliminates a position on the team that supports mainframe operations. Could lead to slower response time in customer assistance.	$ -	$ 371,324	$ 371,324	1	1.00	76
EIS Strategy & Design	Eliminate an Info Systems Spec 8 position. This staff is responsible for M365 and Oracle licensing. Without this position, licensing for these products become the responsibility of the agencies.	$ -	$ 371,324	$ 371,324	1	1.00	77
DCS Mainframe	Eliminate an Info Systems Spec 8 position. Eliminates a position on the team that supports mainframe operations. Could lead to slower response time in customer assistance.	$ -	$ 371,324	$ 371,324	1	1.00	78
EIS Administration	Eliminate an Operation and Policy 4 position (Organizational Change Management).	$ -	$ 365,211	$ 365,211	1	1.00	79
EIS Administration	Eliminate an Info Systems Spec 8 position (Project Manager). Reducing abilities of Business Services to provide expertise in conducting project activities and increasing the chance for projects to not meet the project objectives.	$ -	$ 371,324	$ 371,324	1	1.00	80
DAS IT Risk and Compliance Manager	Eliminate an Operations and Policy Analyst 4 position. This eliminates the ability to quickly resolve security vulnerabilities and ensure applications are meeting security.	$ -	$ 267,367	$ 267,367	1	1.00	81
DCS Administration	Eliminate four positions: three Info Systems Spec 8 and an Info Systems Spec 6 within the Customer Solutions Program. Customer agencies and prospective customers would lose engineering support for new services and adoption of existing EIS services.	$ -	$ 1,257,436	$ 1,257,436	4	4.00	82
EAM Fleet	Discontinue Fueling to non-DAS Fleet vehicles at Salem Motor Pool (SMP). Medium impact to customers. Will need to fuel elsewhere. DAS fuel island is typically 30 to 40 cents per gallon less expensive than retail. fuel cost over the course of the biennium.	$ -	$ 1,200,000	$ 1,200,000	-	-	83
COO Administration	Eliminate a Business Operations Manager 3 position. Eliminates executive level leader from DAS Management Structure. This position is currently vacant with programs being managed by the EGS & EAM administrators. The position has been held vacant due to pending administration change.	$ -	$ 310,685	$ 310,685	1	1.00	84

Activity or Program	Describe Reduction	Amount and Fund Type					Rank and Justification
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CHRO Policy	Eliminate an Operations and Policy 3 position. Elimination of this position will result in the absorption of duties to the remaining one Policy Consultant. Work currently being perform by this consultant include, ADA research and policy implementation, bill tracking, Legislative analysis and policy development for the Governor's office. This work will need to be absorb by the one remaining policy staff. Impacts will be longer response times on research and implementation of critical policies.	$ -	$ 265,789	$ 265,789	1	1.00	85
EGS Procurement	Eliminate an Office Spec 2 position (building receptionist). There would no longer be a physical presence in the GSB building. Would have to work with other building tenants and look to technology to provide some level of coverage.	$ -	$ 173,346	$173,346	1	1.00	86
EIS Data Governance & Transparency	Eliminate an Info Systems Spec 6 position. Will limit ability for State Agencies to publish open data through CDO support or to comply with legislative mandate to publish open data ORS 276A.350-365.	$ -	$ 245,228	$ 245,228	1	1.00	87
EIS Project Portfolio Performance	Eliminate an Info Systems Spec 7 position. System Administration will be reduced to one FTE as the second BA position is cut: ISS7 Enterprise Business Analyst; might ask if DCS or shared services ISS staff can supplement system administrator duties. Cut of services for P3, EIS, agencies in process improvement, assistance with BA activities for internal EIS projects, assistance with BA activities for agencies in need. Will impact PPM Tool UX Migration project if funded in 23-25.	$ -	$ 344,712	$ 344,712	1	1.00	88
EIS Cyber Security Services	Eliminate an Operation and Policy 4 position. Works on the Risk management Team. Was created for System Administration and Agency Support of IRM.	$ -	$ 287,051	$ 287,051	1	1.00	89
DAS IT Project Management Office	Eliminate an Information Technology Manager 2 position. This severely limits ability to execute on agency projects and inhibits DAS division's ability to maintain services to Oregonians by preventing service improvements.	$ -	$ 324,239	$ 324,239	1	1.00	90
DCS X86 Infrastructure	Eliminate an Info Systems Spec 8 position. Eliminates a position on a team that support storage operations. Could lead to slower response time in customer assistance.	$ -	$ 371,324	$ 371,324	1	1.00	91
EAM Fleet	Discontinue Service to IGA Customers: Reduces services and supplies (fuel and maintenance) by discontinuing Interagency Agreements (IGAs) with local government and university customers for rental of permanently assigned vehicles. Customers would be given an option to buy the older and higher mile vehicles at current depreciation value. Customers would be required to seek vehicle rentals and/or leasing from a private vendor, which is estimated at a higher cost than DAS rates. This is an S&S reduction for fuel and maintenance costs. Very large impact on City, County, and University customers.	$ -	$ 1,075,000	$ 1,075,000	-	-	92
EGS Financial Business Systems	Reduce data center charges for batch cycles from 5 per week to 3 per week. Payments will only go out three times a week and deposits will only reconcile with Treasury three times a week. Reduces services to our customers. No affect on positions.	$ -	$ 150,000	$ 150,000	-	-	93

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EIS Project Portfolio Performance	Eliminate a Senior IT Portfolio Manager position to half-time. Reducing SIPM team 5.5 FTE; one policy area will be spread over the remaining five + 1/2 FTE. Impact to Portfolio and Oversight Program: Reduction to agency engagement/advisor customer centric program.	$ -	$ 432,130	$ 432,130	1	1.00	94
CFO Administration	Eliminate an Info Systems Spec 7 position (Application Development) as of January 1, 2024. Position is only funded for six months.	$ -	$ 230,898	$ 230,898	1	0.75	95
DAS IT Risk and Compliance Manager	Eliminate an Info Systems Specialist 8 position. This eliminates the ability to quickly resolve security vulnerabilities and ensure applications are meeting security.	$ -	$ 284,354	$ 284,354	1	1.00	96
COO Administration	Eliminate an Operations and Policy Analyst 3 position. Limits the agencies ability to assist other executive branch agencies in implementing public records management systems. Decreases the agencies ability to respond to public records requests in a timely manner.	$ -	$ 265,789	$ 265,789	1	1.00	97
EGS Financial Business Systems	Reduce Data Center Charges for weekly report runs. Only run report run once a month instead of every Friday. This will affect agency weekly requestable reports and extracts. Reduces services to our customers. No affect on positions.	$ -	$ 100,000	$ 100,000	-	-	98
EGS P&D	Eliminate an Info Systems Spec 3 position in the Secure Print unit for the Swing Shift. This would effect the speed of production causing delays in Secure Print mailings that have legal implications.	$ -	$ 231,528	$231,528	1	1.00	99
EGS Shared Financial Services	Eliminate an Accountant 1 position. This reduction will create risk for operational workflow and payroll processing. Payables may be delayed and payroll accuracy will be reduced. Workload will be added to others.	$ -	$ 191,299	$ 191,299	1	1.00	100
EIS Cyber Security Services	Eliminate an Info Systems Spec 8 position.	$ -	$ 371,324	$ 371,324	1	1.00	101
EGS Procurement	Eliminate an Operations and Policy Analyst 4 position in Policy. Position tracks legislation, drafts administrative rules, and provides policy guidance to State CPO. A PEM/E Manager would need to absorb some of this work and rule writing would have to be moved to DAS COO office.	$ -	$ 365,211	$365,211	1	1.00	102
DCS Administration	Eliminate four Info Systems Spec 8 positions within Account Management Program. This would be total elimination of the entire program. Customer agencies would lose the single point of contact for agency inquiries for data center services and escalations for issues and problems.	$ -	$ 1,502,167	$ 1,502,167	4	4.00	103
EGS Risk Mgt	Eliminate an Admin Spec 1 position. Answers RM main phone line. Triages incoming mail and email to the general email distribution and sends to the right team member. Addresses accounts payable for the team. Templates team letters. Formats and transmits claims to DOJ for litigation via. Back up processes to others on the Administrative support team.	$ -	$ 173,346	$ 173,346	1	1.00	104
EIS Cyber Security Services	Eliminate an Info Systems Spec 8 position.	$ -	$ 371,324	$ 371,324	1	1.00	105

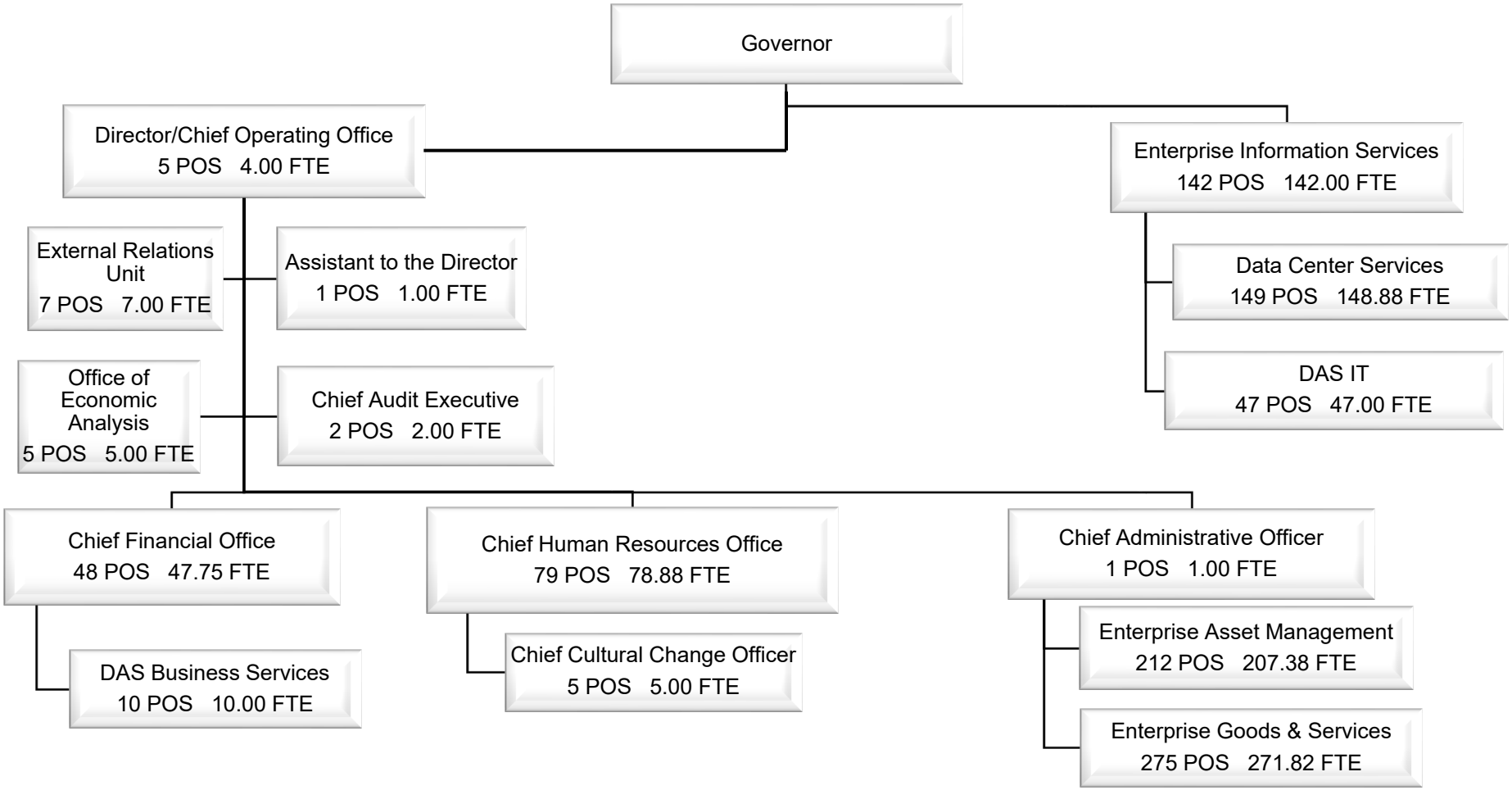
Activity or Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2023-25 AND 2025-27)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
DCS Midrange	Eliminate an Info Systems Spec 8 and an Info Systems Spec 7 positions. Reduce Linux Support. Would need to merge Linux and Windows support groups and cross train. Could lead to longer wait times for services. Increases of complexity and workload for the remaining staff.	$ -	$ 716,401	$ 716,401	2	2.00	106
CHRO Client Agency Business Partners	Eliminate four HR Consultant 1 positions. Results in the inability to provide HR services and support source client services for small agencies, boards, and commissions. (HR support for DAS the agency would remain.) These positions are revenue neutral, as client agencies pay DAS CHRO for these services. The elimination of these position will result in a higher risk for the state enterprise, as these organizations don't have enough revenue or staff to have their own HR support. Small agencies, boards, and commissions will either need to contract with another state agency to provide support, or will need to contract with a third party to provide HR support. This reduction would be happening at a time when these small agencies, boards, and commissions are going through similar reductions and need services from HR to help them through the mechanics of such reductions. In other words, workload can be expected to increase while staffing will decrease. Additionally, budgets of client agencies would need to be adjusted to account for the cost of procuring these services from a different source.	$ -	$ 1,320,749	$ 1,320,749	4	4.00	107
DAS IT Project Management Office	Eliminate an Info Systems Specialist 8 position. This severely limits ability to execute on agency projects and inhibits DAS division's ability to maintain services to Oregonians by preventing service improvements.	$ -	$ 284,354	$ 284,354	1	1.00	108
EAM Parking Services	Eliminate property tax on DAS parking spaces rented to individuals in Marion and Multnomah Counties. The state also pays a mass transit "tax" on payroll that generates payment in excess of $5.9 million to multiple transit districts in the state including over $1.9 to Trimet within Multnomah County and $2.4 million to Salem Keizer Transit District within Marion County. No impact to Parking customers or state agencies. Likely local government opposition.	$ -	$ 600,000	$ 600,000	-	-	109
EGS Procurement	Eliminate a Training & Development 2 position. DAS PS would no longer offer courses such as Sustainable Procurement, IT Procurement, and Statement of Work courses. Agencies would have to contract for these courses.	$ -	$ 288,511	$288,511	1	1.00	110
CHRO Client Agencies support	Eliminate a Human Resource Analyst 2 position. Impacts timeliness on reviews of position descriptions and other relevant information for proper classification level. Additionally impacts timeliness on pay equity analysis for salary placement for new hires and promotions.	$ -	$ 284,707	$ 284,707	1	1.00	111
EGS P&D	Eliminate a Print Services Tech position in the DOJ Satellite site. This is a secure print center for the use of DOJ staff for sensitive print and scan work. Closing this will eliminate this service for DOJ, costing the agency more to perform the service.	$ -	$ 370,677	$370,677	1	1.00	112

Activity or Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2023-25 AND 2025-27)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
EIS Cyber Security Services	Eliminate training. Impact would stagnant state resources from learning that could lead to attrition of resources in addition to the loss opportunities of change from a technological perspective.	$ -	$ 1,532,706	$ 1,532,706	-	-	113
CFO SARS	Eliminate DAS coordination of accounts receivable management, including liquidated and delinquent collection (SB 55 - 2015) efforts as of January 1, 2024. Agencies would still be required to manage all aspects of their accounts receivable process, but would not have central oversight to ensure consistency across agencies. Eliminate two Operation and Policy 4 positions on January 1, 2024.	$ -	$ 497,968	$ 497,968	2	1.50	114
DBS	Reduce an Operation and Policy 3 position to half-time. This position helps lead the agency's business continuity planning project, coordinates Oregon Administrative Rules processes, leads the DAS archiving and records management program, coordinates statewide and internal policies, and coordinates and publishes the DAS budget documents and price list of goods and services. This workload would have to shift another position within the division or department.	$ -	$ 168,343	$ 168,343	-	0.50	115
COO Economic Analysis	Reduce an Economist 4 position to half-time. Reduces the timeliness and accuracy of demographic information used for the GF/LF forecasts increasing risk of inaccuracy of forecasts.	$ -	$ 149,373	$ 149,373	1	0.50	116
CHRO Labor Relations	Eliminate an Operations and Policy 4 (HR Data Analysis) position. This position serves as a State's human resource subject matter expert on Compensation and Job Catalog within the Workday system, including building out functionality of business processes, developing rules for output and input into the system, and testing the downstream effects of changing business processes. These processes have a statewide impact and affect state HR business operations at the agency and statewide level (all three branches of government – over 90 agencies and approximately 40,000+ employees). The position also works on processing mass changes related to compensation and the Job Catalog that effect the structure and/or people associated with them. It also analyses the statewide union and employer proposals for economic impact and compute and compare the fiscal, budgetary, and economic impacts of proposals. Without this position, this work will need to get redistributed among existing employees/resources.	$ -	$ 287,051	$ 287,051	1	1.00	117
DAS IT Service Desk	Eliminate an Info Systems Specialist 5 position. This eliminates the team that pickups and deploys IT assets. Workload would be transferred to other Teir2 members.	$ -	$ 299,997	$ 299,997	1	1.00	118
EGS Shared Financial Services	Eliminate an Accounting Tech position. Will create risk for operational workflow and check/credit card deposits. The added workload on others will slow invoicing and slow cash flow.	$ -	$ 198,013	$ 198,013	1	1.00	119

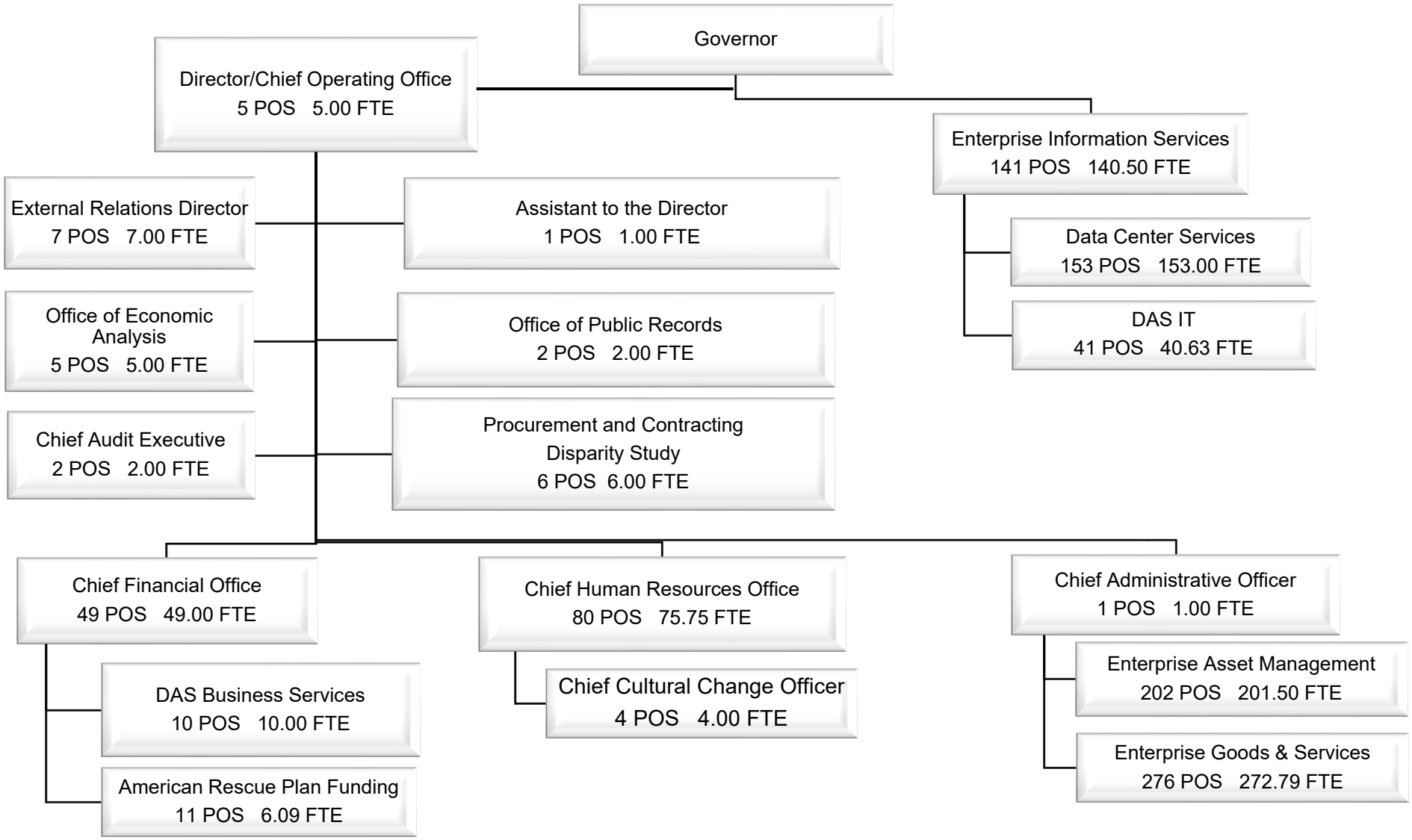
Activity or Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2023-25 AND 2025-27)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
EGS Procurement	Eliminate a Training & Development 2 position. Would reduce training program by 50%. Would be limited to providing legislatively mandated training only. DAS PS would no loner offer enough training courses to meet certification program requirements.	$ -	$ 288,511	$288,511	1	1.00	120
EGS P&D	Eliminate a Supply Spec 2 position in Secure Print. This would place the burden of distribution to the operators, slowing print and distribution.	$ -	$ 198,013	$198,013	1	1.00	121
EGS Risk Mgt	Eliminate an Operation and Policy 3 position. Risk Consulting Consultant on Risk projects for mitigation of risk throughout state government. Current project include updating the self insurance policies and commercial insurance policies, answering contract language questions for procurement contracts and answering calls from agencies regarding their insurance needs.	$ -	$ 265,789	$ 265,789	1	1.00	122
EGS Procurement	Eliminate a Procurement and Contracts Spec. 2 position (OregonForward). Position administers OregonForward program contracts. Work would have to be absorbed by other staff, increasing turnaround times for procurement transactions.	$ -	$ 288,511	$288,511	1	1.00	123
EGS Financial Business Systems	Eliminate a Training & Development Specialist Position. This position provides training on the current payroll system that is being replaced in 2023. This position is slated to transfer to CHRO to train on Workday Payroll.	$ -	$ 267,367	$ 267,367	1	1.00	124
EGS Shared Financial Services	Eliminate a Fiscal Analyst 1 position. Will create risk for operational workflow and client agency accounting and budgeting. The added work on others will slow financial activities and accuracy related to higher level budgeting and accounting.	$ -	$ 191,299	$ 191,299	1	1.00	125
EGS Procurement	Eliminate a Procurement & Contract Spec 3 and Procurement & Contract Assistant positions (Services & Commodities). Would transfer work to DAS Divisions and other agencies through increased procurement authority to those areas.	$ -	$ 524,556	$524,556	2	2.00	126
EGS P&D	Reduce the limitation for the Managed Print Services (MPS) program. It will be necessary to limit the costs savings program to agencies already on the program and possibly reduce the number of devices to existing agencies.	$ -	$ 400,000	$400,000	-	-	127
EGS P&D	Eliminate a Print Services Tech position. Loss of this position will reduce our ability to produce work in timely fashion most impact will be in the busy times including but not limited to Legislative Session.	$ -	$ 154,239	$154,239	1	1.00	128
EGS Procurement	Eliminate two Procurement and Contract Assistant positions (IT and Services team). Work would have to be absorbed by high level staff, further increasing transaction turnaround times.	$ -	$ 366,075	$366,075	2	2.00	129
EGS Risk Mgt	Eliminate an Operation and Policy 3 position (Claims Consultant). Increase workload by 30% to remaining staff on these pending high severity liability claims. Longer time frames for citizen and agency claims to be addressed.	$ -	$ 336,688	$ 336,688	1	1.00	130
EIS Cyber Security Services	Eliminate an Operation and Policy 4 position (Training Support).	$ -	$ 323,535	$ 323,535	1	1.00	131

Activity or Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)	(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2023-25 AND 2025-27)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
CHRO Labor Relations	Eliminate a Labor Relations Manager position. This position provides guidance to the enterprise on grievances and disputes as well as participates in labor negotiations. The elimination of this position would result in slower response times to grievances and contract interpretation questions, possibly affecting contract timelines.	$ -	$ 323,535	$ 323,535	1	1.00	132
EAM Fleet	Eliminate Seasonal Vehicle Pool: Eliminates services and supplies expenditure of the seasonally assigned vehicle pool, primarily used by the Department of Fish and Wildlife, Oregon State Parks, Department of Forestry for Fire Response, and the Oregon Department of Transportation. This reduction is from the fuel and maintenance used for the seasonal vehicle pool. Reduction could be negated from the cost of agencies keeping old vehicles in service too long and the resulting costs of repairs to keep them running. Very large impact on some agency customers. This would require agencies to acquire seasonal vehicles through a private vendor, which is estimated to cost two to three times the amount of DAS rates. If unable to obtain vehicles elsewhere, agencies would need to these eliminate activities and programs. Would impact ability of ODFW and Parks to deliver on statewide outdoor recreation missions. Would impact DAS ability to support ODF during fire seasons. Agencies likely to request additional new vehicles to meet operational needs but DAS would be unable to supply due to other reductions.	$ -	$ 714,205	$ 714,205	-	-	133
EAM Fleet	Reduce Replacement Vehicle Buy: lower replacement vehicle purchases by $2,000,000. This would mean delaying about 75 vehicles for replacement until 2023-25. DAS will not be able to meet Zero Emission Vehicle adoption goals set in EO 17-24 and SB 1044. All requests for additional new vehicle from agencies would be denied. Any vehicles that are not at the replacement mileage but are no longer usable due to mechanical failure would not be replaced. Very large impact to agency customers. Vehicles relied upon by the agencies to perform their missions will not be replaced as planned. This will lead to delay in delivery of services as older vehicles fail and cannot be replaced. DAS will not be able to meet Zero Emission Vehicle adoption goals set in EO 17-24 and SB 1044. Requests from agencies to add new additional vehicles to the fleet would not be fulfilled. Will lead to higher maintenance costs to extend life of aged vehicles. Delay in replacing will extend the recovery from the 2009 $10 million reduction that has still never been fully restored.	$ -	$ 2,000,000	$ 2,000,000	-	-	134
DCS Network	Eliminate Cisco BCS (Business Critical Service). Impacts future state network design, advisory and consulting services provided by Cisco.	$ -	$ 1,064,000	$ 1,064,000	-	-	135
Total		**$ 854,063**	**$ 64,205,322**	**$ 65,059,385**	**83**	**80.25**	

Department of Administrative Services (DAS)
2023-25 Organization Chart
988 POS 978.71 FTE



Department of Administrative Services (DAS)
2021-23 Organization Chart
996 POS 982.26 FTE



Summary Cross Reference Number	*Cross Reference Description*	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
030-00-00-00000	**Chief Operating Office**						
	General Fund	3,104,269	10,031,915	10,639,266	6,275,329	6,238,377	6,237,702
	Other Funds	9,584,876	11,822,209	12,068,333	11,348,061	11,638,876	11,891,883
	All Funds	12,689,145	21,854,124	22,707,599	17,623,390	17,877,253	18,129,585
032-00-00-00000	**DAS IT**						
	Other Funds	15,141,407	18,303,214	18,663,818	22,865,900	19,568,943	19,527,586
035-00-00-00000	**Chief Financial Office**						
	General Fund	-	-	-	-	-	167,008
	Other Funds	14,047,055	16,618,906	17,111,178	18,750,171	18,026,794	18,644,276
	Federal Funds	-	1,843,164	1,949,061	1,944,041	1,944,041	1,944,041
	All Funds	14,047,055	18,462,070	19,060,239	20,694,212	19,970,835	20,755,325
042-00-00-00000	**Enterprise Information Services (EIS)**						
	General Fund	739,392	-	3,345,000	10,048,000	-	-
	Other Funds	84,223,525	121,739,271	123,715,928	181,845,561	166,655,389	158,820,563
	Federal Funds	-	-	-	-	3,615,128	15,708,570
	All Funds	84,962,917	121,739,271	127,060,928	191,893,561	170,270,517	174,529,133
045-00-00-00000	**Chief Human Resource Office**						
	Other Funds	31,410,802	33,876,105	36,405,420	56,764,948	53,155,424	43,577,589

Summary Cross Reference Number	*Cross Reference Description*	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
052-00-00-00000	**EIS – Data Center Services**						
	Other Funds	130,922,697	168,054,267	169,720,654	184,753,718	164,840,005	164,071,270
060-00-00-00000	**Enterprise Asset Management**						
	General Fund	-	-	4,000,000	10,515,537	-	300,000
	Other Funds	100,923,616	107,462,869	112,532,832	124,821,834	109,171,602	120,348,566
	All Funds	100,923,616	107,462,869	116,532,832	135,337,371	109,171,602	120,648,566
065-00-00-00000	**Enterprise Goods & Services**						
	General Fund	-	-	-	4,043,679	4,043,679	4,832,000
	Other Funds	229,698,890	239,573,305	244,054,500	234,321,498	225,299,282	246,646,308
	All Funds	229,698,890	239,573,305	244,054,500	238,365,177	229,342,961	251,478,308
075-00-00-00000	**DAS Business Services**						
	Other Funds	14,960,451	17,976,283	18,067,618	25,582,532	25,498,256	25,569,549
088-00-00-00000	**Capital Improvements**						
	Other Funds	4,570,484	5,017,028	5,017,028	5,477,743	4,954,969	4,954,969
089-00-00-00000	**Capital Construction**						
	Other Funds	77,049,925	142,750,000	169,750,000	70,750,000	49,750,000	49,750,000
090-00-00-00000	**Miscellaneous Revenues**						
	Other Funds	149,571,693	-	-	-	-	-
	Federal Funds	1,262,480,066	-	-	-	-	-

Summary Cross Reference Number	*Cross Reference Description*	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
090-00-00-00000	**Miscellaneous Revenues**						
	All Funds	1,412,051,759	-	-	-	-	-
091-00-00-00000	**Mass Transit Distribution (NL)**						
	Other Funds	20,586,276	24,716,507	24,716,507	24,716,507	24,716,507	24,716,507
093-00-00-00000	**DAS Debt Service**						
	Other Funds	18,043,036	26,768,122	26,840,992	39,333,094	60,077,123	36,057,484
094-00-00-00000	**Bonds**						
	Other Funds	462,769,056	461,395,348	461,395,348	501,758,583	501,758,583	501,758,583
099-00-00-00000	**Special Governmental Payments**						
	General Fund	224,218,103	80,139,084	652,488,415	7,880,289	7,880,289	107,654,589
	Lottery Funds	22,324,970	27,226,508	26,803,355	54,590,200	51,259,606	53,025,384
	Other Funds	22,367,652	183,106,929	215,327,759	20,025,000	300,000	109,442,907
	All Funds	268,910,725	290,472,521	894,619,529	82,495,489	59,439,895	270,122,880
100-00-00-00000	**American Rescue Plan Act**						
	Federal Funds	-	2,626,956,323	3,199,301,314	-	-	156,795,418
TOTAL AGENCY							
	General Fund	228,061,764	90,170,999	670,472,681	38,762,834	18,162,345	119,191,299
	Lottery Funds	22,324,970	27,226,508	26,803,355	54,590,200	51,259,606	53,025,384
	Other Funds	1,385,871,441	1,579,180,363	1,655,387,915	1,523,115,150	1,435,411,753	1,535,778,040

Summary Cross Reference Number	*Cross Reference Description*	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
TOTAL AGENCY							
	Federal Funds	1,262,480,066	2,628,799,487	3,201,250,375	1,944,041	5,559,169	174,448,029
	All Funds	2,898,738,241	4,325,377,357	5,553,914,326	1,618,412,225	1,510,392,873	1,882,442,752

Revenues

Revenues

Department of Administrative Services (DAS) revenues come from four major fund types:

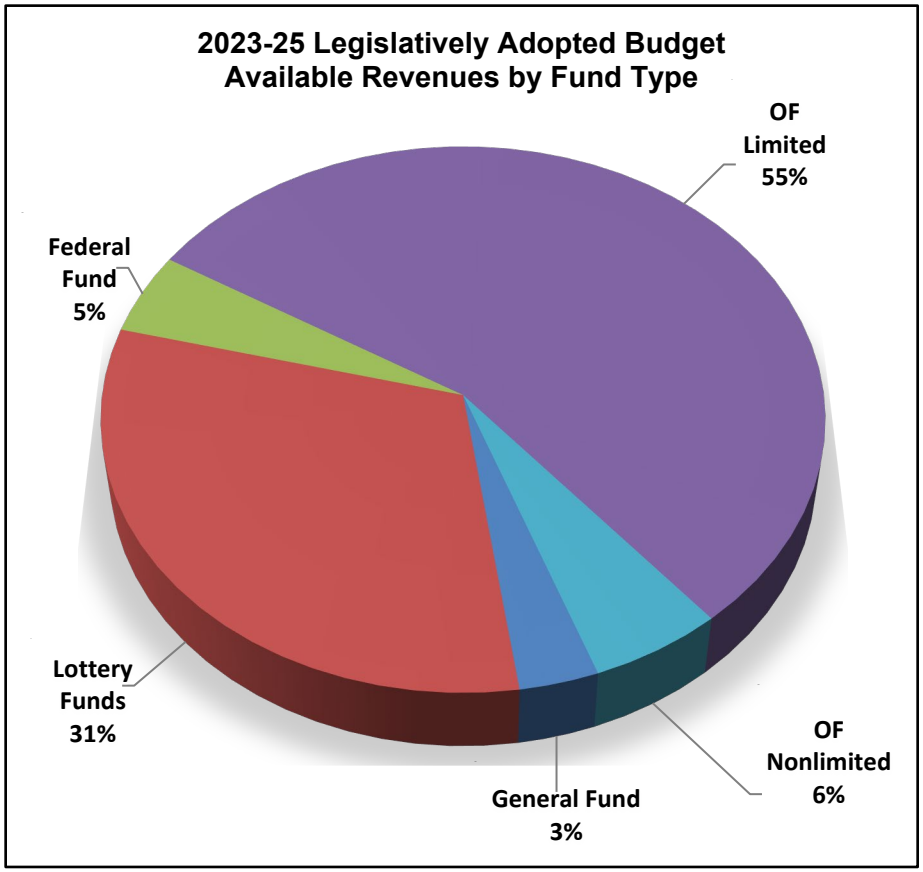
General Fund monies are directly appropriated by the Oregon Legislature from the State General Fund to help fund the prison population forecast work completed by the Office of Economic Analysis and various external programs that pass through DAS' budget to recipients.

Lottery Funds revenues are transferred on a quarterly basis from the Oregon Lottery to the Economic Development Fund. DAS then distributes these funds to the Education Stability Fund, Oregon Education Fund, Parks and Natural Resources Fund, Veterans' Services Fund, and other statutory allocations.

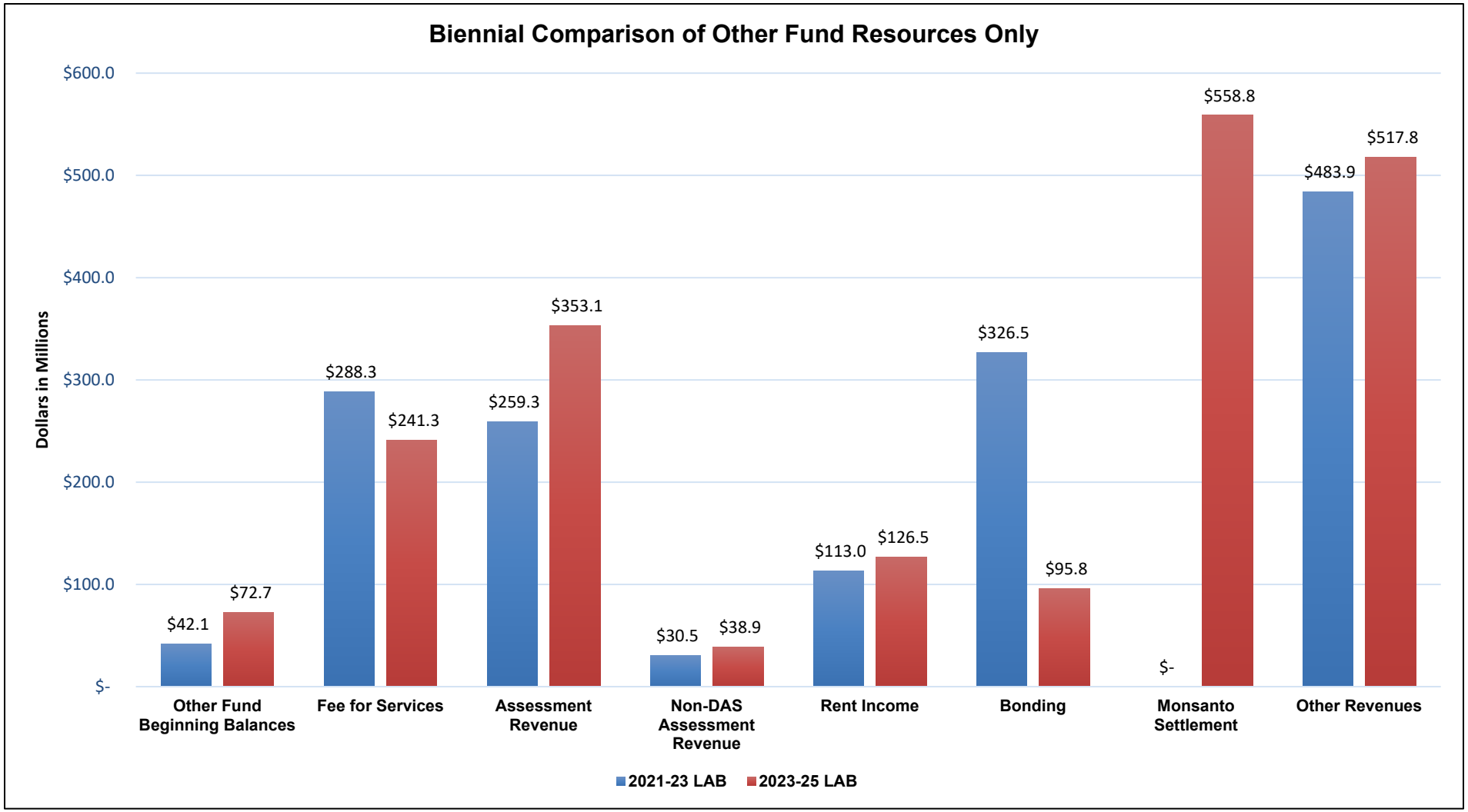
Other Funds Nonlimited revenues are used for buying insurance and paying for losses from the Risk Management Fund and distributing Mass Transit assessment to transit districts.

Other Funds Limited revenues are mainly derived through fee for services and assessments to state agencies. DAS is mindful of other agency revenue concerns, therefore works to develop a budget and provide essential services that take into account the limits of General Fund and Lottery Funds as resources for agencies to purchase services from DAS.

Federal Fund monies come from the American Rescue Plan Act for the State of Oregon. This is one-time funding for the agency.



Total Available Revenues



Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Lottery Funds						
Interest Income	46,551,044	7,606,574	25,152,840	54,169,165	69,281,220	75,732,015
Transfer In - Intrafund	436,121,703	596,954,630	625,665,193	680,738,581	664,955,307	685,243,573
Tsfr From Governor, Office of the	817,636	-	817,636	-	-	-
Tsfr From OR Business Development	4,440,944	-	4,440,944	-	-	-
Tsfr From Lottery Comm	1,201,751,414	1,651,460,725	1,735,906,280	1,814,922,843	1,778,828,118	1,832,994,344
Tsfr From Criminal Justice Comm	39,935	-	39,935	-	-	-
Tsfr From Veterans' Affairs	1,093,267	-	1,093,267	-	-	-
Transfer Out - Intrafund	(436,121,703)	(596,954,630)	(625,665,193)	(680,738,581)	(664,955,307)	(685,243,573)
Transfer to Counties	(50,231,366)	(54,209,527)	(54,209,527)	(62,091,223)	(60,931,250)	(59,982,296)
Tsfr To Governor, Office of the	(4,106,514)	(4,552,709)	(4,661,117)	(4,774,856)	(4,811,152)	(4,639,197)
Tsfr To OR Business Development	(112,693,597)	(146,636,440)	(144,641,711)	(131,921,194)	(351,408,203)	(160,245,841)
Tsfr To Criminal Justice Comm	(555,000)	(578,865)	(578,865)	(603,177)	(603,177)	(603,177)
Tsfr To Veterans' Affairs	(19,058,970)	(21,099,779)	(21,334,795)	(20,193,554)	(21,213,654)	(23,071,524)
Tsfr To Energy, Dept of	(2,987,243)	(3,017,225)	(3,017,225)	(1,439,160)	(1,439,160)	(1,416,320)
Tsfr To Oregon Health Authority	(17,173,344)	(18,641,986)	(19,670,002)	(27,090,814)	(26,543,282)	(29,481,244)
Tsfr To Public Emp Ret Sys	(4,147,195)	(12,665,769)	(15,335,236)	(21,715,622)	(21,715,622)	(28,186,388)
Tsfr To HECC	(144,552,972)	(115,591,645)	(133,137,911)	(170,126,926)	(474,935,997)	(193,022,143)
Tsfr To Education, Dept of	(731,145,164)	(589,526,746)	(650,508,965)	(650,019,697)	(399,110,719)	(607,353,363)
Tsfr To Forestry, Dept of	(2,514,973)	(2,560,320)	(2,560,320)	(2,557,080)	(2,557,080)	(2,540,230)
Tsfr To Parks and Rec Dept	(92,274,246)	(127,184,750)	(133,518,166)	(140,264,993)	(137,557,889)	(141,423,716)
Tsfr To Water Resources Dept	(7,346,081)	(8,414,965)	(8,414,965)	(15,073,140)	(15,073,140)	(15,814,642)
Tsfr To Watershd Enhance Bd	(90,131,356)	(123,859,554)	(130,192,971)	(136,119,213)	(133,412,109)	(137,474,576)
Tsfr To Transportation, Dept	(111,071,800)	(121,787,391)	(120,987,582)	(136,144,810)	(136,144,810)	(135,257,275)
Tsfr To Labor and Ind, Bureau	(260,230)	(261,416)	(270,809)	-	(297,187)	(297,187)

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-000-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Lottery Funds						
Tsfr To Housing and Com Svcs	(21,551,699)	(25,180,556)	(25,180,556)	(28,443,620)	(30,593,961)	(30,406,918)
Total Lottery Funds	**($157,107,510)**	**$283,297,656**	**$299,230,179**	**$320,512,929**	**$29,760,946**	**$337,510,322**
Other Funds						
Non-business Lic. and Fees	5,050,074	4,682,487	4,682,487	3,966,789	4,738,882	4,077,063
Central Service Charges	15,977,418	17,245,726	17,245,726	20,653,146	20,653,146	20,653,146
Charges for Services	243,116,253	274,732,173	274,993,503	257,244,542	229,247,801	233,735,823
Admin and Service Charges	221,890,750	272,551,373	272,551,373	396,357,880	353,741,635	371,260,121
Fines and Forfeitures	15,776	-	-	-	-	-
Rents and Royalties	87,999,633	112,990,903	112,990,903	133,466,851	126,907,369	126,501,970
General Fund Obligation Bonds	57,925,925	-	-	39,725,000	-	-
Dedicated Fund Oblig Bonds	-	109,000,000	122,000,000	-	50,000	-
Lottery Bonds	11,465,210	182,806,929	204,114,604	-	22,552,499	95,792,907
Refunding Bonds	-	-	413,155	-	-	-
Interest Income	7,733,848	-	-	-	-	-
Sales Income	6,460,706	6,016,251	6,016,251	7,423,868	5,251,594	12,201,594
Loan Repayments	95,571	-	-	-	-	-
Other Revenues	435,895,212	478,602,824	478,602,824	515,443,749	515,558,977	1,090,318,553
Transfer In - Intrafund	155,192,957	176,725,139	176,798,009	222,037,321	207,151,313	212,770,509
Transfer In - Indirect Cost	7,246,204	6,875,502	6,875,502	13,035,713	12,779,709	12,690,367
Transfer from General Fund	2,316,040	2,415,630	22,915,630	2,517,086	2,517,086	9,217,086
Tsfr From Human Svcs, Dept of	137,275	184,048	184,048	191,778	191,778	191,778
Tsfr From Administrative Svcs	24,392,664	-	-	-	-	-
Tsfr From Revenue, Dept of	101,036,011	29,165,524	29,165,524	26,708,655	26,751,322	26,750,322
Tsfr From Leg Admin Committee	4	-	-	-	-	-

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Tsfr From Judicial Dept	264	-	-	-	-	-
Tsfr From Military Dept, Or	125,044,212	-	-	-	-	-
Tsfr From Oregon Health Authority	10	-	-	-	-	-
Tsfr From HECC	16,785	-	-	-	-	-
Tsfr From OLCC	76,139,861	76,328,722	76,328,722	84,580,000	86,681,132	89,863,135
Transfer Out - Intrafund	(127,663,591)	(146,200,723)	(146,273,593)	(186,067,074)	(166,973,132)	(172,598,653)
Transfer Out - Indirect Cost	(7,246,204)	(6,875,502)	(6,875,502)	(13,035,713)	(12,779,709)	(12,690,367)
Transfer to Other	-	(13,531,158)	(13,531,158)	(13,012,043)	(13,012,043)	(12,941,034)
Transfer to General Fund	(11,477,418)	(12,745,726)	(12,745,726)	(16,153,146)	(16,153,146)	(16,153,146)
Transfer to Cities	(126,146,968)	(89,995,389)	(89,995,389)	(96,980,000)	(99,123,799)	(104,517,302)
Transfer to Counties	(51,028,904)	(15,498,857)	(15,498,857)	(14,308,655)	(14,308,655)	(12,096,155)
Tsfr To Public Records Advocate, Office of	-	-	-	-	-	(1,012,614)
Tsfr To Governor, Office of the	(1,250,000)	(1,660,000)	(1,660,000)	(1,740,000)	(1,392,039)	(1,392,039)
Tsfr To OR Business Development	(1,957,603)	(2,652,051)	(2,652,051)	(5,854,675)	(5,854,675)	(5,854,675)
Tsfr To Lands, Dept of State	-	-	-	-	-	(18,763,236)
Tsfr To Leg Fiscal Officer	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)
Tsfr To Leg Admin Committee	(29,442)	-	-	-	-	-
Tsfr To Judicial Dept	(2,603,172)	(3,509,824)	(3,509,824)	(3,656,988)	(3,656,988)	(3,656,988)
Tsfr To Corrections, Dept of	(43,957)	-	-	-	-	-
Tsfr To HECC	(141,614)	-	-	-	-	-
Tsfr To State Library	(7,136,473)	(7,114,162)	(7,114,162)	(7,634,890)	(7,634,890)	(7,634,890)
Tsfr To Education, Dept of	(20,797)	-	-	-	-	-
Tsfr To Parks and Rec Dept	(400,000)	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-000-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Tsfr To Housing and Com Svcs	(1,048)	-	-	-	-	-
Total Other Funds	**$1,243,501,472**	**$1,446,039,839**	**$1,501,521,999**	**$1,360,409,194**	**$1,269,385,167**	**$1,932,213,275**
Federal Funds						
Federal Funds	1,326,956,994	2,672,116,744	3,244,567,632	110,738,226	114,353,354	283,242,214
Transfer to Counties	-	(108,794,185)	(108,794,185)	(108,794,185)	(108,794,185)	(108,794,185)
Tsfr To Human Svcs, Dept of	1,000,000	-	-	-	-	-
Total Federal Funds	**$1,327,956,994**	**$2,563,322,559**	**$3,135,773,447**	**$1,944,041**	**$5,559,169**	**$174,448,029**
Nonlimited Other Funds						
Charges for Services	9,077,130	-	-	-	-	-
Admin and Service Charges	140,917,996	157,283,661	157,283,661	187,283,661	207,283,661	207,283,661
Refunding Bonds	41,969,779	-	-	-	-	-
Interest Income	5,141,823	4,400,000	4,400,000	4,400,000	4,400,000	4,400,000
Other Revenues	141,205,765	130,388,480	130,388,480	110,677,591	110,677,591	110,677,591
Transfer Out - Intrafund	(27,529,366)	(30,524,416)	(30,524,416)	(35,970,247)	(40,178,181)	(40,171,856)
Tsfr To Justice, Dept of	-	(750,000)	(750,000)	(1,573,000)	(1,573,000)	(1,573,000)
Tsfr To Oregon Health Authority	(98,383,900)	(113,169,000)	(113,169,000)	(104,267,000)	(123,840,666)	(135,840,666)
Tsfr To HECC	(33,977,887)	(30,912,380)	(30,912,380)	(7,328,750)	(7,328,750)	(7,328,750)
Tsfr To Education, Dept of	(3,116,100)	(3,344,000)	(3,344,000)	(3,160,000)	(3,659,334)	(3,659,334)
Total Nonlimited Other Funds	**$175,305,240**	**$113,372,345**	**$113,372,345**	**$150,062,255**	**$145,781,321**	**$133,787,646**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-030-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Charges for Services	239	-	-	-	-	-
Admin and Service Charges	9,341,431	10,529,163	10,529,163	10,100,962	10,154,470	11,633,850
Interest Income	125,362	-	-	-	-	-
Other Revenues	386,252	500,420	500,420	500,420	500,420	515,942
Transfer from General Fund	2,316,040	2,415,630	2,415,630	2,517,086	2,517,086	2,517,086
Tsfr From Human Svcs, Dept of	137,275	184,048	184,048	191,778	191,778	191,778
Transfer Out - Intrafund	(493,320)	(859,724)	(859,724)	(1,130,498)	(976,560)	(977,071)
Tsfr To Governor, Office of the	(380,000)	(465,000)	(465,000)	(470,000)	(470,000)	(470,000)
Total Other Funds	**$11,433,279**	**$12,304,537**	**$12,304,537**	**$11,709,748**	**$11,917,194**	**$13,411,585**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-032-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Charges for Services	876,302	1,316,506	1,316,506	2,635,489	1,156,216	1,183,949
Admin and Service Charges	1,558,437	-	-	-	-	-
Interest Income	3,220	-	-	-	-	-
Other Revenues	20	-	-	1,021,000	1,021,000	1,021,000
Transfer In - Intrafund	16,031,184	16,055,364	16,055,364	23,358,617	17,434,528	17,833,734
Total Other Funds	**$18,469,163**	**$17,371,870**	**$17,371,870**	**$27,015,106**	**$19,611,744**	**$20,038,683**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-035-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Admin and Service Charges	17,803,747	17,651,459	17,651,459	23,906,869	19,943,464	20,906,312
Interest Income	94,070	-	-	-	-	-
Other Revenues	11,279	350,000	350,000	-	-	-
Transfer Out - Intrafund	(1,758,504)	(1,799,823)	(1,799,823)	(2,391,038)	(2,046,298)	(2,047,367)
Total Other Funds	**$16,150,592**	**$16,201,636**	**$16,201,636**	**$21,515,831**	**$17,897,166**	**$18,858,945**
Federal Funds						
Federal Funds	-	1,843,164	1,949,061	1,944,041	1,944,041	1,944,041
Total Federal Funds	**-**	**$1,843,164**	**$1,949,061**	**$1,944,041**	**$1,944,041**	**$1,944,041**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-042-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Charges for Services	9,099,088	6,272,640	6,272,640	6,102,120	6,102,120	6,401,736
Admin and Service Charges	79,426,411	121,710,107	121,710,107	184,129,266	169,141,775	169,093,908
Interest Income	1,413,616	-	-	-	-	-
Other Revenues	281,402	3,245,484	3,245,484	3,310,743	3,425,972	3,301,677
Transfer Out - Intrafund	(4,111,488)	(4,864,954)	(4,864,954)	(7,495,535)	(6,414,840)	(6,418,205)
Total Other Funds	**$86,109,029**	**$126,363,277**	**$126,363,277**	**$186,046,594**	**$172,255,027**	**$172,379,116**
Federal Funds						
Federal Funds	-	-	-	-	3,615,128	15,708,570
Total Federal Funds	**-**	**-**	**-**	**-**	**$3,615,128**	**$15,708,570**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-045-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Charges for Services	1,314,721	-	261,330	2,338,475	2,338,475	2,338,475
Admin and Service Charges	32,586,739	37,915,460	37,915,460	60,889,855	58,153,251	48,749,820
Interest Income	183,656	-	-	-	-	-
Other Revenues	5,271	1,477,621	1,477,621	-	-	-
Transfer Out - Intrafund	(2,554,392)	(2,698,539)	(2,698,539)	(4,237,701)	(3,626,714)	(3,628,613)
Tsfr To Governor, Office of the	(870,000)	(1,195,000)	(1,195,000)	(1,270,000)	(922,039)	(922,039)
Total Other Funds	**$30,665,995**	**$35,499,542**	**$35,760,872**	**$57,720,629**	**$55,942,973**	**$46,537,643**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-052-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Charges for Services	106,016,752	109,401,243	109,401,243	100,392,109	86,347,482	89,039,798
Admin and Service Charges	46,416,160	61,251,708	61,251,708	85,400,881	66,077,122	69,113,993
Other Revenues	910	10,133,951	10,133,951	7,053,003	7,053,002	4,325,458
Transfer In - Intrafund	31,047,744	33,425,644	33,425,644	32,679,158	28,433,304	28,128,802
Transfer In - Indirect Cost	7,246,204	3,510,840	3,510,840	4,104,488	3,799,898	3,753,382
Transfer Out - Intrafund	(40,517,184)	(39,477,262)	(39,477,262)	(40,884,442)	(35,455,581)	(35,154,752)
Transfer Out - Indirect Cost	(7,246,204)	(3,510,840)	(3,510,840)	(4,104,488)	(3,799,898)	(3,753,382)
Total Other Funds	**$142,964,382**	**$174,735,284**	**$174,735,284**	**$184,640,709**	**$152,455,329**	**$155,453,299**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-060-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Non-business Lic. and Fees	5,050,074	4,682,487	4,682,487	3,966,789	4,738,882	4,077,063
Charges for Services	48,830,008	61,527,085	61,527,085	69,841,504	61,111,379	63,102,814
Admin and Service Charges	4,628,864	2,913,425	2,913,425	6,206,457	4,755,896	6,133,509
Fines and Forfeitures	15,776	-	-	-	-	-
Rents and Royalties	87,999,633	112,990,903	112,990,903	133,466,851	126,907,369	126,501,970
Interest Income	678,183	-	-	-	-	-
Sales Income	2,806,282	-	-	-	-	-
Loan Repayments	95,571	-	-	-	-	-
Other Revenues	12,099,785	-	-	-	-	-
Transfer In - Intrafund	12,268,858	4,266,143	4,266,143	6,335,826	4,448,329	4,637,313
Transfer In - Indirect Cost	-	3,364,662	3,364,662	3,734,602	4,132,461	3,851,756
Transfer Out - Intrafund	(53,147,831)	(59,044,334)	(59,117,204)	(85,596,971)	(76,249,311)	(75,026,201)
Transfer Out - Indirect Cost	-	(3,364,662)	(3,364,662)	(3,734,602)	(4,132,461)	(3,851,756)
Transfer to Other	-	(13,531,158)	(13,531,158)	(13,012,043)	(13,012,043)	(12,941,034)
Tsfr To Corrections, Dept of	(43,957)	-	-	-	-	-
Tsfr To Parks and Rec Dept	(400,000)	-	-	-	-	-
Total Other Funds	**$120,881,246**	**$113,804,551**	**$113,731,681**	**$121,208,413**	**$112,700,501**	**$116,485,434**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-065-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Charges for Services	76,979,143	96,214,699	96,214,699	75,934,845	72,192,129	71,669,051
Admin and Service Charges	18,481,199	7,304,014	7,304,014	8,577,037	8,369,104	27,469,562
Interest Income	561,275	-	-	-	-	-
Sales Income	3,654,424	5,716,251	5,716,251	7,123,868	5,251,594	5,251,594
Other Revenues	752,174	-	-	-	-	-
Transfer In - Intrafund	44,462,670	58,085,643	58,085,643	67,370,325	71,315,541	78,445,963
Transfer In - Indirect Cost	-	-	-	5,196,623	4,847,350	5,085,229
Tsfr From Military Dept, Or	404,435	-	-	-	-	-
Transfer Out - Intrafund	(25,080,872)	(37,456,087)	(37,456,087)	(44,330,889)	(42,203,828)	(49,346,444)
Transfer Out - Indirect Cost	-	-	-	(5,196,623)	(4,847,350)	(5,085,229)
Total Other Funds	**$120,214,448**	**$129,864,520**	**$129,864,520**	**$114,675,186**	**$114,924,540**	**$133,489,726**
Nonlimited Other Funds						
Charges for Services	9,077,130	-	-	-	-	-
Admin and Service Charges	117,561,835	132,567,154	132,567,154	162,567,154	182,567,154	182,567,154
Interest Income	5,141,823	4,400,000	4,400,000	4,400,000	4,400,000	4,400,000
Other Revenues	568,358	-	-	-	-	-
Transfer Out - Intrafund	(27,529,366)	(30,524,416)	(30,524,416)	(35,970,247)	(40,178,181)	(40,171,856)
Total Nonlimited Other Funds	**$104,819,780**	**$106,442,738**	**$106,442,738**	**$130,996,907**	**$146,788,973**	**$146,795,298**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-075-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Interest Income	144,131	-	-	-	-	-
Other Revenues	1,758,147	1,500,000	1,500,000	1,800,000	1,800,000	1,800,000
Transfer In - Intrafund	18,244,968	18,232,195	18,232,195	23,982,558	23,090,018	22,712,244
Total Other Funds	**$20,147,246**	**$19,732,195**	**$19,732,195**	**$25,782,558**	**$24,890,018**	**$24,512,244**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-088-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Other Revenues	944	-	-	-	-	-
Transfer In - Intrafund	4,570,497	5,017,028	5,017,028	5,477,743	4,954,969	4,954,969
Total Other Funds	**$4,571,441**	**$5,017,028**	**$5,017,028**	**$5,477,743**	**$4,954,969**	**$4,954,969**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-089-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
General Fund Obligation Bonds	57,925,925	-	-	20,000,000	-	-
Dedicated Fund Oblig Bonds	-	109,000,000	122,000,000	-	-	-
Transfer In - Intrafund	10,524,000	14,875,000	14,875,000	23,500,000	20,000,000	20,000,000
Transfer from General Fund	-	-	10,000,000	-	-	-
Total Other Funds	**$68,449,925**	**$123,875,000**	**$146,875,000**	**$43,500,000**	**$20,000,000**	**$20,000,000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Central Service Charges	15,977,418	17,245,726	17,245,726	20,653,146	20,653,146	20,653,146
Admin and Service Charges	11,647,762	13,276,037	13,276,037	17,146,553	17,146,553	18,159,167
Other Revenues	539,379	-	-	-	-	-
Tsfr From Administrative Svcs	24,392,664	-	-	-	-	-
Tsfr From Revenue, Dept of	101,036,011	29,165,524	29,165,524	26,708,655	26,751,322	26,750,322
Tsfr From Military Dept, Or	124,639,650	-	-	-	-	-
Tsfr From OLCC	76,139,861	76,328,722	76,328,722	84,580,000	86,681,132	89,863,135
Transfer to General Fund	(11,477,418)	(12,745,726)	(12,745,726)	(16,153,146)	(16,153,146)	(16,153,146)
Transfer to Cities	(126,146,968)	(89,995,389)	(89,995,389)	(96,980,000)	(99,123,799)	(104,517,302)
Transfer to Counties	(51,028,904)	(15,498,857)	(15,498,857)	(14,308,655)	(14,308,655)	(12,096,155)
Tsfr To Public Records Advocate, Office of	-	-	-	-	-	(1,012,614)
Tsfr To OR Business Development	(1,908,117)	(2,652,051)	(2,652,051)	(5,854,675)	(5,854,675)	(5,854,675)
Tsfr To Leg Fiscal Officer	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)
Tsfr To Judicial Dept	(2,603,172)	(3,509,824)	(3,509,824)	(3,656,988)	(3,656,988)	(3,656,988)
Tsfr To State Library	(7,136,473)	(7,114,162)	(7,114,162)	(7,634,890)	(7,634,890)	(7,634,890)
Total Other Funds	**$149,571,693**	**-**	**-**	**-**	**-**	**-**
Federal Funds						
Federal Funds	1,326,956,994	108,794,185	108,794,185	108,794,185	108,794,185	108,794,185
Transfer to Counties	-	(108,794,185)	(108,794,185)	(108,794,185)	(108,794,185)	(108,794,185)
Tsfr To Human Svcs, Dept of	1,000,000	-	-	-	-	-
Total Federal Funds	**$1,327,956,994**	**-**	**-**	**-**	**-**	**-**
Nonlimited Other Funds						
Refunding Bonds	3,139,943	-	-	-	-	-

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Nonlimited Other Funds						
Tsfr To HECC	(3,139,943)	-	-	-	-	-
Total Nonlimited Other Funds	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-091-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Nonlimited Other Funds						
Admin and Service Charges	23,356,161	24,716,507	24,716,507	24,716,507	24,716,507	24,716,507
Total Nonlimited Other Funds	**$23,356,161**	**$24,716,507**	**$24,716,507**	**$24,716,507**	**$24,716,507**	**$24,716,507**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-092-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Nonlimited Other Funds						
Other Revenues	140,637,407	130,388,480	130,388,480	110,677,591	110,677,591	110,677,591
Tsfr To Justice, Dept of	-	(750,000)	(750,000)	(1,573,000)	(1,573,000)	(1,573,000)
Tsfr To Oregon Health Authority	(98,383,900)	(113,169,000)	(113,169,000)	(104,267,000)	(123,840,666)	(135,840,666)
Tsfr To HECC	(30,837,944)	(30,912,380)	(30,912,380)	(7,328,750)	(7,328,750)	(7,328,750)
Tsfr To Education, Dept of	(3,116,100)	(3,344,000)	(3,344,000)	(3,160,000)	(3,659,334)	(3,659,334)
Total Nonlimited Other Funds	**$8,299,463**	**($17,786,900)**	**($17,786,900)**	**($5,651,159)**	**($25,724,159)**	**($37,724,159)**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-093-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Dedicated Fund Oblig Bonds	-	-	-	-	50,000	-
Lottery Bonds	-	-	-	-	22,552,499	-
Transfer In - Intrafund	18,043,036	26,768,122	26,840,992	39,333,094	37,474,624	36,057,484
Total Other Funds	**$18,043,036**	**$26,768,122**	**$26,840,992**	**$39,333,094**	**$60,077,123**	**$36,057,484**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-094-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Other Funds						
Interest Income	4,530,335	-	-	-	-	-
Other Revenues	420,059,649	461,395,348	461,395,348	501,758,583	501,758,583	501,758,583
Tsfr From Leg Admin Committee	4	-	-	-	-	-
Tsfr From Judicial Dept	264	-	-	-	-	-
Tsfr From Military Dept, Or	127	-	-	-	-	-
Tsfr From Oregon Health Authority	10	-	-	-	-	-
Tsfr From HECC	16,785	-	-	-	-	-
Tsfr To OR Business Development	(49,486)	-	-	-	-	-
Tsfr To Leg Admin Committee	(29,442)	-	-	-	-	-
Tsfr To HECC	(141,614)	-	-	-	-	-
Tsfr To Education, Dept of	(20,797)	-	-	-	-	-
Tsfr To Housing and Com Svcs	(1,048)	-	-	-	-	-
Total Other Funds	**$424,364,787**	**$461,395,348**	**$461,395,348**	**$501,758,583**	**$501,758,583**	**$501,758,583**
Nonlimited Other Funds						
Refunding Bonds	38,829,836	-	-	-	-	-
Total Nonlimited Other Funds	**$38,829,836**	**-**	**-**	**-**	**-**	**-**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Lottery Funds						
Interest Income	3,829,178	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Transfer In - Intrafund	18,026,271	24,771,911	26,038,594	27,223,843	26,682,422	27,494,915
Tsfr From Governor, Office of the	817,636	-	817,636	-	-	-
Tsfr From OR Business Development	4,440,944	-	4,440,944	-	-	-
Tsfr From Lottery Comm	1,201,751,414	1,651,460,725	1,735,906,280	1,814,922,843	1,778,828,118	1,832,994,344
Tsfr From Criminal Justice Comm	39,935	-	39,935	-	-	-
Tsfr From Veterans' Affairs	1,093,267	-	1,093,267	-	-	-
Transfer Out - Intrafund	(436,121,703)	(596,954,630)	(625,665,193)	(680,738,581)	(664,955,307)	(685,243,573)
Transfer to Counties	(50,231,366)	(54,209,527)	(54,209,527)	(62,091,223)	(60,931,250)	(59,982,296)
Tsfr To Governor, Office of the	(4,106,514)	(4,552,709)	(4,661,117)	(4,774,856)	(4,811,152)	(4,639,197)
Tsfr To OR Business Development	(112,693,597)	(146,636,440)	(144,641,711)	(131,921,194)	(351,408,203)	(160,245,841)
Tsfr To Criminal Justice Comm	(555,000)	(578,865)	(578,865)	(603,177)	(603,177)	(603,177)
Tsfr To Veterans' Affairs	(19,058,970)	(21,099,779)	(21,334,795)	(20,193,554)	(21,213,654)	(23,071,524)
Tsfr To Energy, Dept of	(2,987,243)	(3,017,225)	(3,017,225)	(1,439,160)	(1,439,160)	(1,416,320)
Tsfr To Oregon Health Authority	(17,173,344)	(18,641,986)	(19,670,002)	(27,090,814)	(26,543,282)	(29,481,244)
Tsfr To Public Emp Ret Sys	(4,147,195)	(12,665,769)	(15,335,236)	(21,715,622)	(21,715,622)	(28,186,388)
Tsfr To HECC	(101,632,390)	(109,985,071)	(109,985,071)	(117,957,761)	(119,484,622)	(119,290,128)
Tsfr To Education, Dept of	(330,467,530)	(589,526,746)	(650,508,965)	(650,019,697)	(399,110,719)	(607,353,363)
Tsfr To Forestry, Dept of	(2,514,973)	(2,560,320)	(2,560,320)	(2,557,080)	(2,557,080)	(2,540,230)
Tsfr To Parks and Rec Dept	(2,142,890)	(3,325,195)	(3,325,195)	(4,145,780)	(4,145,780)	(3,949,140)
Tsfr To Water Resources Dept	(7,346,081)	(8,414,965)	(8,414,965)	(15,073,140)	(15,073,140)	(15,814,642)
Tsfr To Transportation, Dept	(111,071,800)	(121,787,391)	(120,987,582)	(136,144,810)	(136,144,810)	(135,257,275)
Tsfr To Labor and Ind, Bureau	(260,230)	(261,416)	(270,809)	-	(297,187)	(297,187)

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-095-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Lottery Funds						
Tsfr To Housing and Com Svcs	(21,551,699)	(25,180,556)	(25,180,556)	(28,443,620)	(30,593,961)	(30,406,918)
Total Lottery Funds	**$5,936,120**	**($41,165,954)**	**($40,010,478)**	**($60,763,383)**	**($53,517,566)**	**($45,289,184)**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-096-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Lottery Funds						
Interest Income	42,721,866	5,606,574	23,152,840	52,169,165	67,281,220	73,732,015
Transfer In - Intrafund	216,315,255	297,262,930	312,463,130	326,686,112	320,189,061	329,938,982
Tsfr To HECC	(42,920,582)	(5,606,574)	(23,152,840)	(52,169,165)	(355,451,375)	(73,732,015)
Tsfr To Education, Dept of	(400,000,000)	-	-	-	-	-
Total Lottery Funds	**($183,883,461)**	**$297,262,930**	**$312,463,130**	**$326,686,112**	**$32,018,906**	**$329,938,982**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-097-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Lottery Funds						
Tsfr To Education, Dept of	(677,634)	-	-	-	-	-
Total Lottery Funds	**($677,634)**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-098-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Lottery Funds						
Transfer In - Intrafund	180,262,712	247,719,109	260,385,942	272,238,426	266,824,218	274,949,152
Tsfr To Parks and Rec Dept	(90,131,356)	(123,859,555)	(130,192,971)	(136,119,213)	(133,412,109)	(137,474,576)
Tsfr To Watershd Enhance Bd	(90,131,356)	(123,859,554)	(130,192,971)	(136,119,213)	(133,412,109)	(137,474,576)
Total Lottery Funds	-	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

2023-25 Biennium **Cross Reference Number: 10700-099-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Lottery Funds						
Transfer In - Intrafund	21,517,465	27,200,680	26,777,527	54,590,200	51,259,606	52,860,524
Total Lottery Funds	**$21,517,465**	**$27,200,680**	**$26,777,527**	**$54,590,200**	**$51,259,606**	**$52,860,524**
Other Funds						
General Fund Obligation Bonds	-	-	-	19,725,000	-	-
Lottery Bonds	11,465,210	182,806,929	204,114,604	-	-	95,792,907
Refunding Bonds	-	-	413,155	-	-	-
Sales Income	-	300,000	300,000	300,000	-	6,950,000
Other Revenues	-	-	-	-	-	577,595,893
Transfer from General Fund	-	-	10,500,000	-	-	6,700,000
Tsfr To Lands, Dept of State	-	-	-	-	-	(18,763,236)
Total Other Funds	**$11,465,210**	**$183,106,929**	**$215,327,759**	**$20,025,000**	**-**	**$668,275,564**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of **Agency Number: 10700**

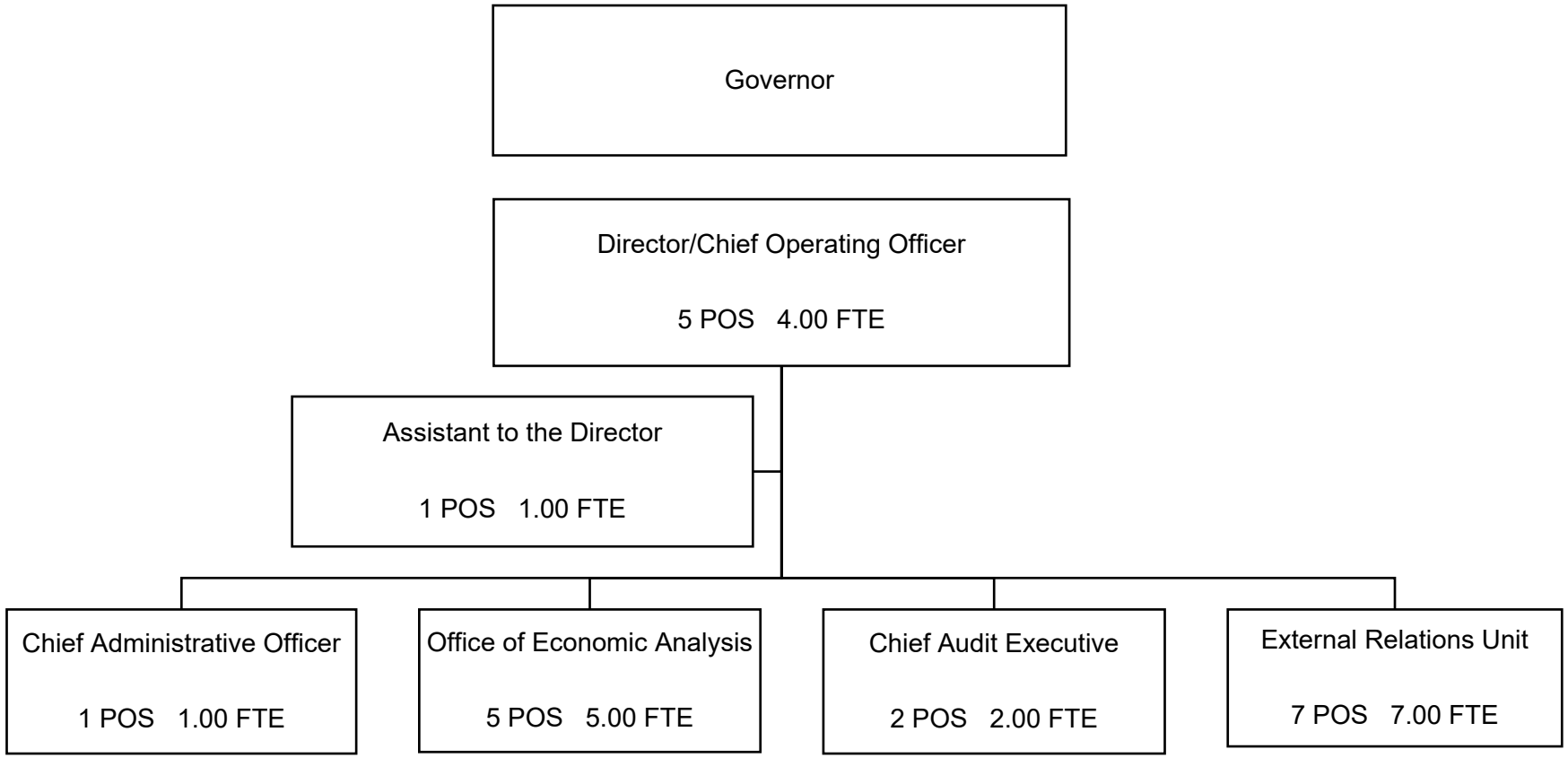
2023-25 Biennium **Cross Reference Number: 10700-100-00-00-00000**

Source	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
Federal Funds						
Federal Funds	-	2,561,479,395	3,133,824,386	-	-	156,795,418
Total Federal Funds	**-**	**$2,561,479,395**	**$3,133,824,386**	**-**	**-**	**$156,795,418**

Chief Operating Office

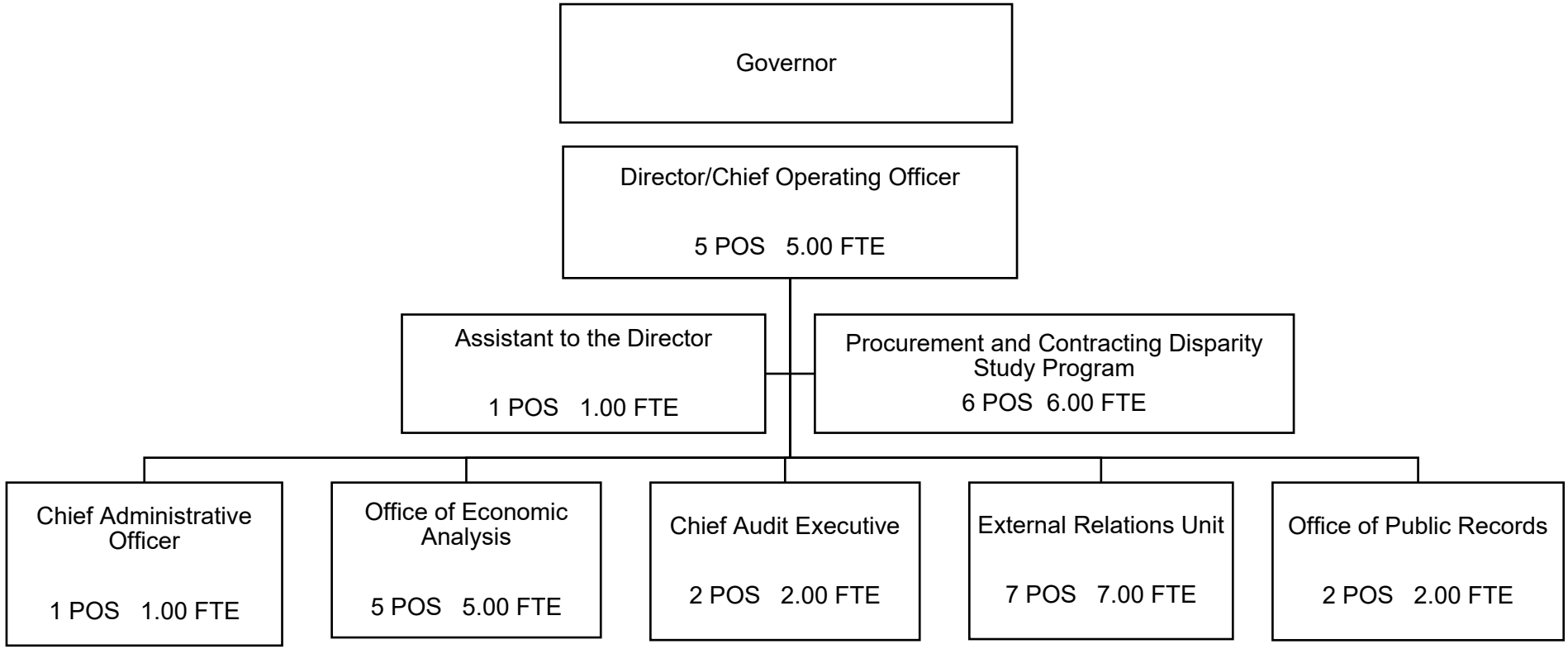
Chief Operating Office (COO)
2023-25 Organization Chart

21 POS 20.00 FTE



Chief Operating Office (COO)
2021-23 Organization Chart

29 POS 29.00 FTE

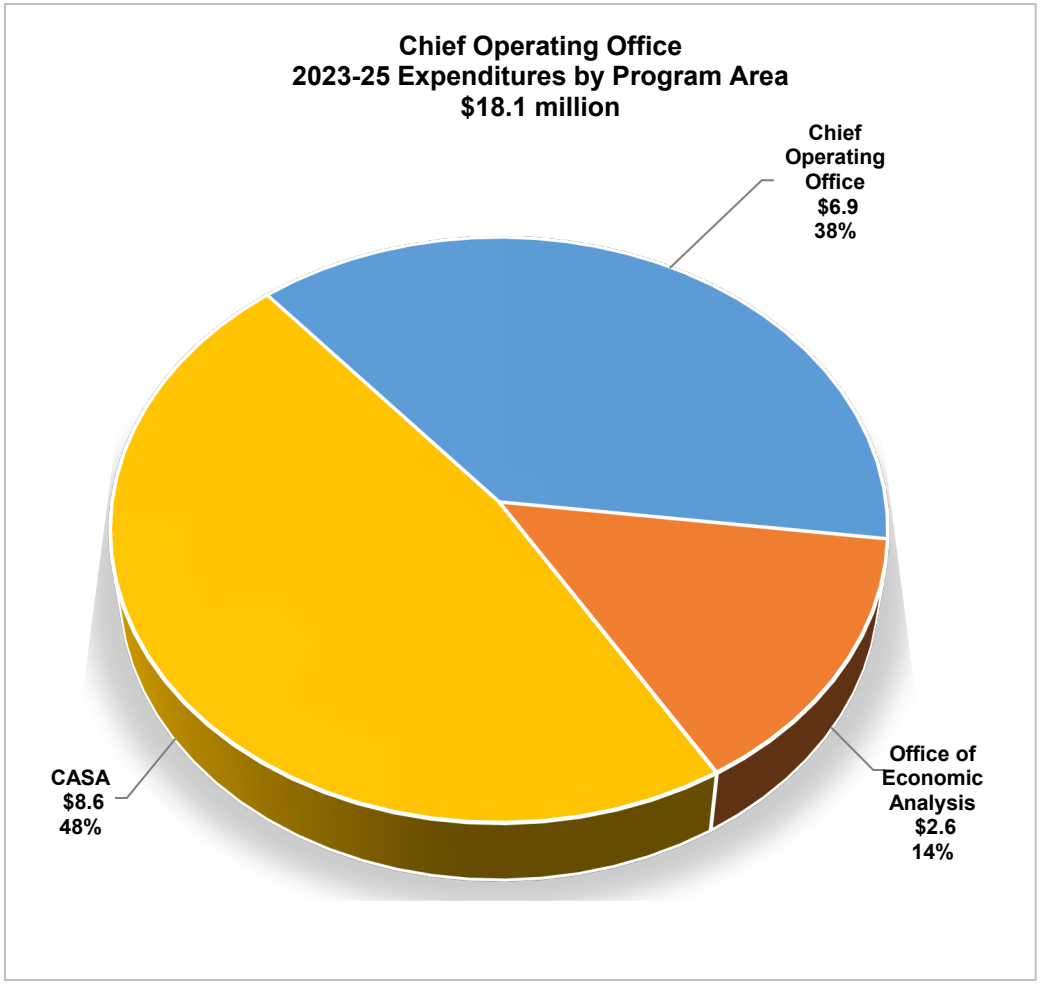


Chief Operating Office

Program Overview

The Chief Operating Office (COO) which is also known as the DAS Director's Office, provides executive leadership for DAS, guidance to all Executive Branch agencies, governmental and external communications, conducts economic analysis, internal auditing, supports statewide efforts to improve state government, coordinates legislative activities and leads efforts around diversity, equity, and inclusion. The services provided under the direction of the COO are key to ensuring that all Executive Branch agencies can successfully meet agency goals and objectives.

The COO plays a crucial role in developing statewide solutions and providing policy leadership to state agencies in furtherance of the Governor's vision. The COO, through the Enterprise Leadership Team (ELT) brings together state agencies to develop long-term strategic policies, statewide initiatives, performance management and communication. This shared leadership model creates a mechanism for delivering the Governor's agenda.



Program Description

Chief Operating Office: reports directly to the Governor and works closely with the Governor's chief of staff to implement the Governor's policy goals for the Executive Branch of Oregon's government. The COO's work touches all the Governor's focus areas. In addition, the Chief Operating Officer along with the state's Chief Information Officer lead the Enterprise Leadership team. The Enterprise Leadership Team is a group of 26 agency directors who meet bi-weekly to discuss issues and assist with the development of strategic policies and statewide initiatives related to the Executive Branch of Oregon's government.

- **Internal Audits** – functions as an independent, objective assurance and consulting activity designed to add value and improve the operations of the agency. The internal audit function focuses on fiscal accountability and performance. Internal audits provide management with appraisals, analyses and recommendations concerning the activities reviewed. DAS coordinates internal audit activities within state government to promote effectiveness.

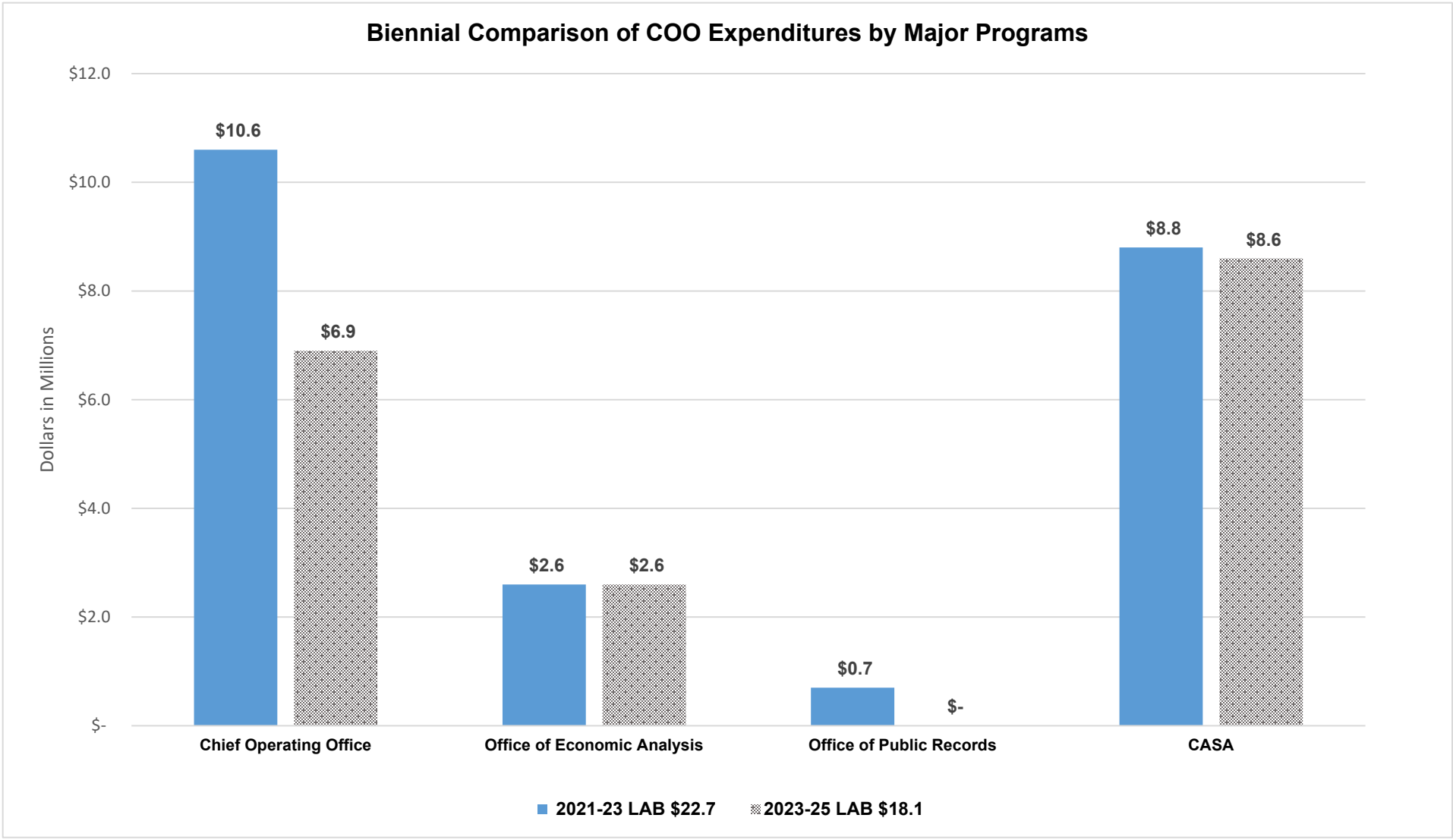
- **Communications** – supports DAS programs and leadership with a suite of strategic, creative, and web-based services. The Communications Director works closely with the Governor's office in developing statewide communications and media response.

- **Legislative Coordination** – provides coordination and guidance of legislative activities to agency staff who regularly work with the Governor's Office and the Legislature. The Legislative Coordinator works closely with the Governor's Office and agency coordinators to ensure state agencies remain informed of legislative activities and are trained on proper protocols and etiquette.

Office of Economic Analysis: provides accurate and objective forecasts of Oregon's economy, revenue, population, corrections population, and Oregon Youth Authority population. These forecasts are used by the Governor, Legislature, state agencies, and the public to inform policy and achieve policy goals.

Court Appointed Special Advocates (CASA): was transferred to DAS in 2017 per HB 2600. The CASA program consists of approximately 1,900 volunteers acting as court appointed special advocates serving as the voice of more than 5,000 foster children in Oregon's court system. The program provides services in 35 of the state's 36 counties.

Total Funds Budget (historical and future)



2023-25 BUDGET NARRATIVE

Program Justification and Link to Long-Term Outcomes

COO plays a vital role in developing statewide solutions and providing policy to state agencies in furtherance of the Governor's vision. COO brings together state agencies to develop long-term strategic policies, statewide initiatives, performance management, communication, and budget processes through the convening of the Enterprise Leadership Team (ELT).

COO directly contributes to the long-term improvement of government operations and public engagement through internal service delivery improvements at DAS.

Enabling Legislation/ Program Authorization

Oregon Revised Statute (ORS) 184.305 to 184.351 and Chapters 283 and 291 establish DAS and authorize its general activities.

Funding Streams that Support the Program

Programs within the COO are funded primarily through assessments which allocate costs to state agencies based on 2021-23 Legislatively Adopted Budget Full-Time Equivalent (FTE) authority. General Fund appropriations support the Office of Economic Analysis' prison population forecasting, and special payments for the Court Appointed Special Assistance (CASA) program.

Essential Packages

Package 010 – Non-PICS Personal Services and Vacancy Factor

This package includes allowable standard inflation on non-PICS accounts, an increase for Public Employees' Retirement System Pension Obligation Bond repayment, and adjustments to mass transit tax and vacancy savings.

Package 022 – Phase-out Program and One-time Costs

This package phase-outs the following:

- $2.9 million General Fund for one-time funding approved in 2021 and 2022 Sessions.
- $36,330 Other Funds for one-time funding approved in 2021 Session.

Package 031 – Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.2%.
- Non-state employee and Professional Services costs by the standard 8.8%.
- Facilities rent by the standard 4.2%.
- Attorney General costs by the allowable 17.67%.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(65,441)	-	-	-	-	-	(65,441)
Total Revenues	**($65,441)**	**-**	**-**	**-**	**-**	**-**	**($65,441)**
Personal Services							
Temporary Appointments	-	-	-	-	-	-	-
Pension Obligation Bond	(59,057)	-	(7,869)	-	-	-	(66,926)
Social Security Taxes	-	-	-	-	-	-	-
Mass Transit Tax	(6,384)	-	285	-	-	-	(6,099)
Vacancy Savings	-	-	(37,908)	-	-	-	(37,908)
Total Personal Services	**($65,441)**	**-**	**($45,492)**	**-**	**-**	**-**	**($110,933)**
Total Expenditures							
Total Expenditures	(65,441)	-	(45,492)	-	-	-	(110,933)
Total Expenditures	**($65,441)**	**-**	**($45,492)**	**-**	**-**	**-**	**($110,933)**
Ending Balance							
Ending Balance	-	-	45,492	-	-	-	45,492
Total Ending Balance	**-**	**-**	**$45,492**	**-**	**-**	**-**	**$45,492**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of **Cross Reference Name: Chief Operating Office**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 10700-030-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,936,508)	-	-	-	-	-	(2,936,508)
Total Revenues	**($2,936,508)**	**-**	**-**	**-**	**-**	**-**	**($2,936,508)**
Services & Supplies							
Instate Travel	(4,626)	-	(1,848)	-	-	-	(6,474)
Employee Training	(23,982)	-	(10,276)	-	-	-	(34,258)
Office Expenses	(13,698)	-	(4,566)	-	-	-	(18,264)
Telecommunications	(10,278)	-	(4,566)	-	-	-	(14,844)
Data Processing	(4,458)	-	(3,198)	-	-	-	(7,656)
Publicity and Publications	(3,426)	-	(1,142)	-	-	-	(4,568)
Professional Services	(1,850,000)	-	-	-	-	-	(1,850,000)
Employee Recruitment and Develop	(2,742)	-	(914)	-	-	-	(3,656)
Dues and Subscriptions	(3,426)	-	(1,142)	-	-	-	(4,568)
Other Services and Supplies	(3,426)	-	(2,284)	-	-	-	(5,710)
Expendable Prop 250 - 5000	(16,446)	-	(6,394)	-	-	-	(22,840)
IT Expendable Property	(500,000)	-	-	-	-	-	(500,000)
Total Services & Supplies	**($2,436,508)**	**-**	**($36,330)**	**-**	**-**	**-**	**($2,472,838)**
Capital Outlay							
Professional Services	(500,000)	-	-	-	-	-	(500,000)
Total Capital Outlay	**($500,000)**	**-**	**-**	**-**	**-**	**-**	**($500,000)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of **Cross Reference Name: Chief Operating Office**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 10700-030-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Debt Service							
Interest - Bonds	-	-	-	-	-	-	-
Total Debt Service	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	(2,936,508)	-	(36,330)	-	-	-	(2,972,838)
Total Expenditures	**($2,936,508)**	**-**	**($36,330)**	**-**	**-**	**-**	**($2,972,838)**
Ending Balance							
Ending Balance	-	-	36,330	-	-	-	36,330
Total Ending Balance	**-**	**-**	**$36,330**	**-**	**-**	**-**	**$36,330**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	241,247	-	-	-	-	-	241,247
Total Revenues	**$241,247**	**-**	**-**	**-**	**-**	**-**	**$241,247**
Services & Supplies							
Instate Travel	49	-	1,027	-	-	-	1,076
Out of State Travel	18	-	-	-	-	-	18
Employee Training	91	-	2,679	-	-	-	2,770
Office Expenses	113	-	1,714	-	-	-	1,827
Telecommunications	104	-	3,372	-	-	-	3,476
Data Processing	64	-	22,543	-	-	-	22,607
Publicity and Publications	153	-	1,168	-	-	-	1,321
Professional Services	1,664	-	61,363	-	-	-	63,027
Attorney General	-	-	44,708	-	-	-	44,708
Employee Recruitment and Develop	33	-	102	-	-	-	135
Dues and Subscriptions	70	-	1,007	-	-	-	1,077
Facilities Rental and Taxes	-	-	7,217	-	-	-	7,217
Other Services and Supplies	549	-	8,274	-	-	-	8,823
Expendable Prop 250 - 5000	-	-	1,645	-	-	-	1,645
IT Expendable Property	199	-	627	-	-	-	826
Total Services & Supplies	**$3,107**	**-**	**$157,446**	**-**	**-**	**-**	**$160,553**
Special Payments							
Dist to Non-Gov Units	136,684	-	109,186	-	-	-	245,870

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Intra-Agency Gen Fund Transfer	101,456	-	-	-	-	-	101,456
Total Special Payments	**$238,140**	**-**	**$109,186**	**-**	**-**	**-**	**$347,326**
Total Expenditures							
Total Expenditures	241,247	-	266,632	-	-	-	507,879
Total Expenditures	**$241,247**	**-**	**$266,632**	**-**	**-**	**-**	**$507,879**
Ending Balance							
Ending Balance	-	-	(266,632)	-	-	-	(266,632)
Total Ending Balance	**-**	**-**	**($266,632)**	**-**	**-**	**-**	**($266,632)**

2023-25 BUDGET NARRATIVE

Essential Package #060 – Office of Public Records Advocate Transfer

<$726,235> | Total Positions/FTE: <2/2.00>

Purpose

The Office of Public Record Advocate (PRA) was created during the 2017 legislative session to help the public and those keeping public records through trainings and answering questions regarding public records law. During that time, there was discussion about where to house the PRA within the Executive Branch. The Governor's Office, the Secretary of State, and DAS were all discussed locations, with ultimately DAS being chosen.

The 2021 Legislative Assembly made the PRA an independent agency in the 2021 legislative session. The purpose of this package is to remove the two positions and associated costs from the DAS budget for them to be created in the PRA budget bill.

How Achieved

Senate Bill 500 creates the office of the Public Records Advocate (PRA) as an independent office within the executive branch, separate and distinct from any other state agency. This bill specifically required DAS to produce a separate budget measure for the agency, it is no longer appropriate to keep the two positions within any future DAS budgets.

Staffing Impact

- Abolish one permanent full-time, Agency Head 7, MEAH Z7587 HP, SR 37X (-1.00 FTE).
- Abolish one permanent full-time, Operations & Policy Analyst 4, MMS X0873 AP, SR 32 (-1.00 FTE).

Quantifying Results

If approved, DAS will begin working with the new agency to ensure an orderly transition.

Revenue Sources

Other Funds, Admin & Service Charges (Assessment)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(485,016)	-	-	-	(485,016)
Empl. Rel. Bd. Assessments	-	-	(106)	-	-	-	(106)
Public Employees' Retire Cont	-	-	(86,915)	-	-	-	(86,915)
Pension Obligation Bond	-	-	-	-	-	-	-
Social Security Taxes	-	-	(36,614)	-	-	-	(36,614)
Paid Family Medical Leave Insurance	-	-	(1,795)	-	-	-	(1,795)
Worker's Comp. Assess. (WCD)	-	-	(92)	-	-	-	(92)
Mass Transit Tax	-	-	(2,910)	-	-	-	(2,910)
Flexible Benefits	-	-	(79,200)	-	-	-	(79,200)
Total Personal Services	**-**	**-**	**($692,648)**	**-**	**-**	**-**	**($692,648)**
Services & Supplies							
Instate Travel	-	-	(1,758)	-	-	-	(1,758)
Employee Training	-	-	(9,473)	-	-	-	(9,473)
Office Expenses	-	-	(4,735)	-	-	-	(4,735)
Telecommunications	-	-	(4,143)	-	-	-	(4,143)
Data Processing	-	-	(2,428)	-	-	-	(2,428)
Publicity and Publications	-	-	(1,184)	-	-	-	(1,184)
Employee Recruitment and Develop	-	-	(948)	-	-	-	(948)
Dues and Subscriptions	-	-	(1,184)	-	-	-	(1,184)
Other Services and Supplies	-	-	(1,777)	-	-	-	(1,777)
Expendable Prop 250 - 5000	-	-	(6,157)	-	-	-	(6,157)
Total Services & Supplies	**-**	**-**	**($33,787)**	**-**	**-**	**-**	**($33,787)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	(726,435)	-	-	-	(726,435)
Total Expenditures	**-**	**-**	**($726,435)**	**-**	**-**	**-**	**($726,435)**
Ending Balance							
Ending Balance	-	-	726,435	-	-	-	726,435
Total Ending Balance	**-**	**-**	**$726,435**	**-**	**-**	**-**	**$726,435**
Total Positions							
Total Positions							(2)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(2)**
Total FTE							
Total FTE							(2.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(2.00)**

2023-25 BUDGET NARRATIVE

Policy Package #090 – Analyst Adjustments

$143,051 | Total Positions/FTE: none

Purpose

This package reduces General Fund appropriation by $36,719 and increases Other Fund expenditure limitation by $356,342.

How Achieved

The following adjustments to expenditures were made by the analyst:

- Increase vacancy savings by $176,572
- Reduce S&S by $36,719 General Fund
- Reduce Data Processing by $200,000
- Add $556,342 for Continuity of Operations Planning Software

Staffing Impact

None

Quantifying Results

N/A

Revenue Sources

Other Funds, Admin & Service Charges (Assessment) and General Fund

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(36,719)	-	-	-	-	-	(36,719)
Admin and Service Charges	-	-	53,508	-	-	-	53,508
Total Revenues	**($36,719)**	**-**	**$53,508**	**-**	**-**	**-**	**$16,789**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
All Other Differential	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Paid Family Medical Leave Insurance	-	-	-	-	-	-	-
Mass Transit Tax	-	-	-	-	-	-	-
Vacancy Savings	-	-	(176,572)	-	-	-	(176,572)
Reconciliation Adjustment	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**($176,572)**	**-**	**-**	**-**	**($176,572)**
Services & Supplies							
Out of State Travel	(445)	-	-	-	-	-	(445)
Employee Training	(2,257)	-	-	-	-	-	(2,257)
Office Expenses	(2,800)	-	-	-	-	-	(2,800)
Telecommunications	(2,576)	-	-	-	-	-	(2,576)
Data Processing	(1,572)	-	(200,000)	-	-	-	(201,572)
Publicity and Publications	(3,790)	-	-	-	-	-	(3,790)
Professional Services	(15,000)	-	-	-	-	-	(15,000)
Employee Recruitment and Develop	(820)	-	-	-	-	-	(820)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Dues and Subscriptions	(1,726)	-	-	-	-	-	(1,726)
Other Services and Supplies	(801)	-	-	-	-	-	(801)
IT Expendable Property	(4,932)	-	556,342	-	-	-	551,410
Total Services & Supplies	**($36,719)**	**-**	**$356,342**	**-**	**-**	**-**	**$319,623**
Total Expenditures							
Total Expenditures	(36,719)	-	179,770	-	-	-	143,051
Total Expenditures	**($36,719)**	**-**	**$179,770**	**-**	**-**	**-**	**$143,051**
Ending Balance							
Ending Balance	-	-	(126,262)	-	-	-	(126,262)
Total Ending Balance	**-**	**-**	**($126,262)**	**-**	**-**	**-**	**($126,262)**

2023-25 BUDGET NARRATIVE

Policy Package #801 – LFO Analyst Adjustments

$274,231 | Total Positions/FTE: 2/1.00

Purpose

This package represents various budget adjustments approved in the Legislatively Adopted Budget.

How Achieved

- Extends two limited duration positions for 12 months to continue a three-year project approved in the 2021-23 Legislatively Adopted Budget to implement an enterprise software as a service Public Records Request Management System.
- Abolishes one Administrative Specialist 2 position and establishes a Public Affairs Specialist 1 position, resulting in an increase of $4,071 Personal Services costs, which is offset by a reduction to Services and Supplies for a net zero budget change.

Staffing Impact

- Establish one limited duration full-time, Information Systems Specialist 7, OAS C1487 IP, SR 31 (.50 FTE).
- Establish one limited duration full-time, Information Systems Specialist 8, OAS C1488 IP, SR 33 (.50 FTE).
- Abolish one permanent full-time, Administrative Specialist 2, UA C0108 AP, SR 20 (-1.00 FTE).
- Establish one permanent full-time, Public Affairs Specialist 2, UA C0864 AP, SR 25 (1.00 FTE).

Quantifying Results

N/A

Revenue Sources

Other Funds, Admin & Service Charges (Assessment)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	176,208	-	-	-	176,208
Empl. Rel. Bd. Assessments	-	-	52	-	-	-	52
Public Employees' Retire Cont	-	-	31,577	-	-	-	31,577
Social Security Taxes	-	-	13,480	-	-	-	13,480
Paid Family Medical Leave Insurance	-	-	705	-	-	-	705
Worker's Comp. Assess. (WCD)	-	-	46	-	-	-	46
Mass Transit Tax	-	-	1,056	-	-	-	1,056
Flexible Benefits	-	-	39,600	-	-	-	39,600
Total Personal Services	**-**	**-**	**$262,724**	**-**	**-**	**-**	**$262,724**
Services & Supplies							
Instate Travel	-	-	1,146	-	-	-	1,146
Employee Training	-	-	2,407	-	-	-	2,407
Office Expenses	-	-	2,876	-	-	-	2,876
Telecommunications	-	-	3,220	-	-	-	3,220
Data Processing	-	-	1,094	-	-	-	1,094
Dues and Subscriptions	-	-	787	-	-	-	787
Other Services and Supplies	-	-	(3,508)	-	-	-	(3,508)
Expendable Prop 250 - 5000	-	-	672	-	-	-	672
IT Expendable Property	-	-	2,813	-	-	-	2,813
Total Services & Supplies	**-**	**-**	**$11,507**	**-**	**-**	**-**	**$11,507**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	274,231	-	-	-	274,231
Total Expenditures	**-**	**-**	**$274,231**	**-**	**-**	**-**	**$274,231**
Ending Balance							
Ending Balance	-	-	(274,231)	-	-	-	(274,231)
Total Ending Balance	**-**	**-**	**($274,231)**	**-**	**-**	**-**	**($274,231)**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							1.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.00**

2023-25 BUDGET NARRATIVE

Policy Package #810– Statewide Adjustments

<$55,056> | Total Positions/FTE: none

Purpose

This package represents statewide adjustments impact agency budgets based on changes to the cost of debt service on existing outstanding bonds, Department of Administrative Services rates and service charges, Attorney General rates, and costs for supporting the Government Ethics Commission and Public Records Advocate.

How Achieved

Reduction to S&S accounts.

Staffing Impact

None

Quantifying Results

N/A

Revenue Sources

Other Funds, Admin & Service Charges (Assessment) and General Fund.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(908)	-	-	-	-	-	(908)
Total Revenues	**($908)**	**-**	**-**	**-**	**-**	**-**	**($908)**
Services & Supplies							
Data Processing	(19)	-	(16,336)	-	-	-	(16,355)
Attorney General	-	-	(18,161)	-	-	-	(18,161)
Facilities Rental and Taxes	-	-	(6,794)	-	-	-	(6,794)
Other Services and Supplies	(889)	-	-	-	-	-	(889)
Expendable Prop 250 - 5000	-	-	(12,857)	-	-	-	(12,857)
Total Services & Supplies	**($908)**	**-**	**($54,148)**	**-**	**-**	**-**	**($55,056)**
Total Expenditures							
Total Expenditures	(908)	-	(54,148)	-	-	-	(55,056)
Total Expenditures	**($908)**	**-**	**($54,148)**	**-**	**-**	**-**	**($55,056)**
Ending Balance							
Ending Balance	-	-	54,148	-	-	-	54,148
Total Ending Balance	**-**	**-**	**$54,148**	**-**	**-**	**-**	**$54,148**

2023-25 BUDGET NARRATIVE

Policy Package #813 – Policy Bills

$143,969 | Total Positions/FTE: none

Purpose

Per House Bill 2001 (Chapter Law 13), this package implements a variety of efforts associated with increasing housing production in Oregon. These efforts include analyzing data, communicating metrics, and financing for loan and grant programs, among others.

How Achieved

The bill increases Other Funds expenditure limitation by $143,969 in the 2023-25 biennium to establish the Oregon Housing Needs Analysis (OHNA) within DAS. The purpose of the OHNA is to perform the annual statewide housing analysis, determine the allocated housing need, and set housing production targets. Assistance will be provided from Housing Community Services Department and Department of Land Conversation Development to carry out the statutory duties related to the OHNA. DAS will reclassify one Economist 2 position in the Office of Economic Analysis, which results in Personal Services costs of $93,969 Other Funds. In addition, Other Funds limitation of $50,000 is provided for consulting services costs. These costs are ongoing in subsequent biennia. The initial statewide housing analysis and initial estimate and allocation of housing need is due no later than January 1, 2025.

Staffing Impact

Reclass one permanent full-time, Economist 2, MMN X1162 AP, SR 27 to Economist 4, MMN X1164 AP, SR 33

Quantifying Results

N/A

Revenue Sources

Other Funds, Admin & Service Charges (Assessment).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 813 - Policy Bills

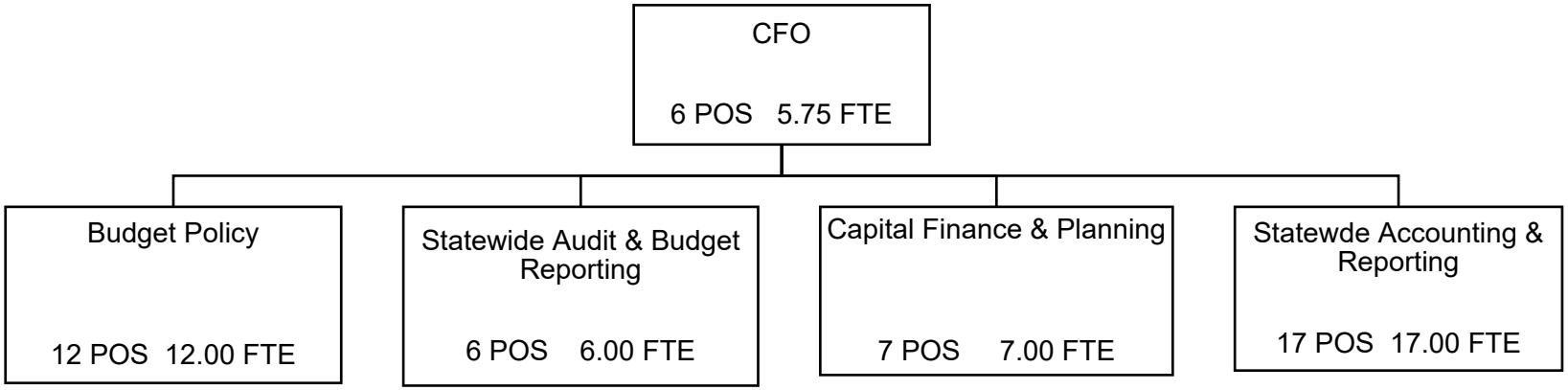
Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	48,720	-	-	-	48,720
All Other Differential	-	-	25,728	-	-	-	25,728
Public Employees' Retire Cont	-	-	13,341	-	-	-	13,341
Social Security Taxes	-	-	5,696	-	-	-	5,696
Paid Family Medical Leave Insurance	-	-	297	-	-	-	297
Mass Transit Tax	-	-	292	-	-	-	292
Reconciliation Adjustment	-	-	(105)	-	-	-	(105)
Total Personal Services	**-**	**-**	**$93,969**	**-**	**-**	**-**	**$93,969**
Services & Supplies							
Professional Services	-	-	50,000	-	-	-	50,000
Total Services & Supplies	**-**	**-**	**$50,000**	**-**	**-**	**-**	**$50,000**
Total Expenditures							
Total Expenditures	-	-	143,969	-	-	-	143,969
Total Expenditures	**-**	**-**	**$143,969**	**-**	**-**	**-**	**$143,969**
Ending Balance							
Ending Balance	-	-	(143,969)	-	-	-	(143,969)
Total Ending Balance	**-**	**-**	**($143,969)**	**-**	**-**	**-**	**($143,969)**

Chief Financial Office (CFO)

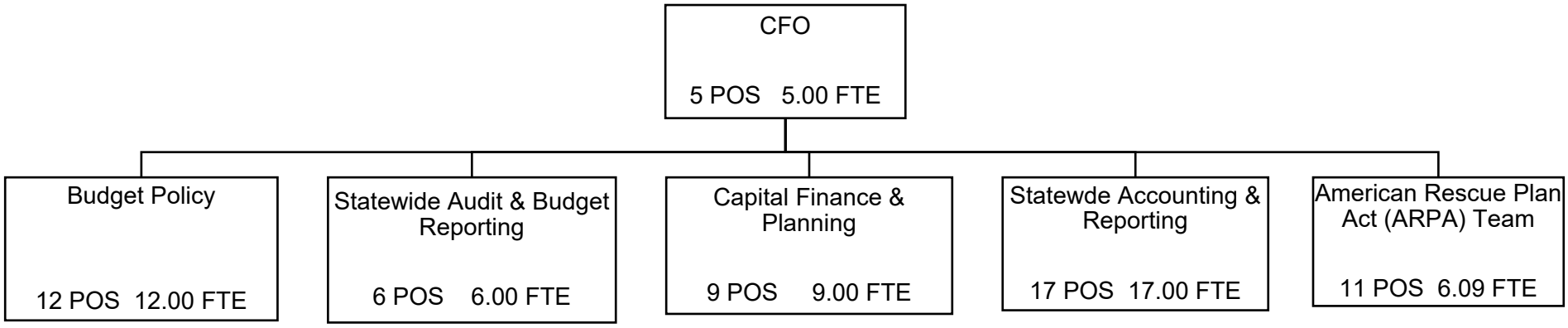
2023-25 Organization Chart

48 POS 47.75 FTE



2021-23 Organization Chart

49 POS 49.00 FTE



Chief Financial Office

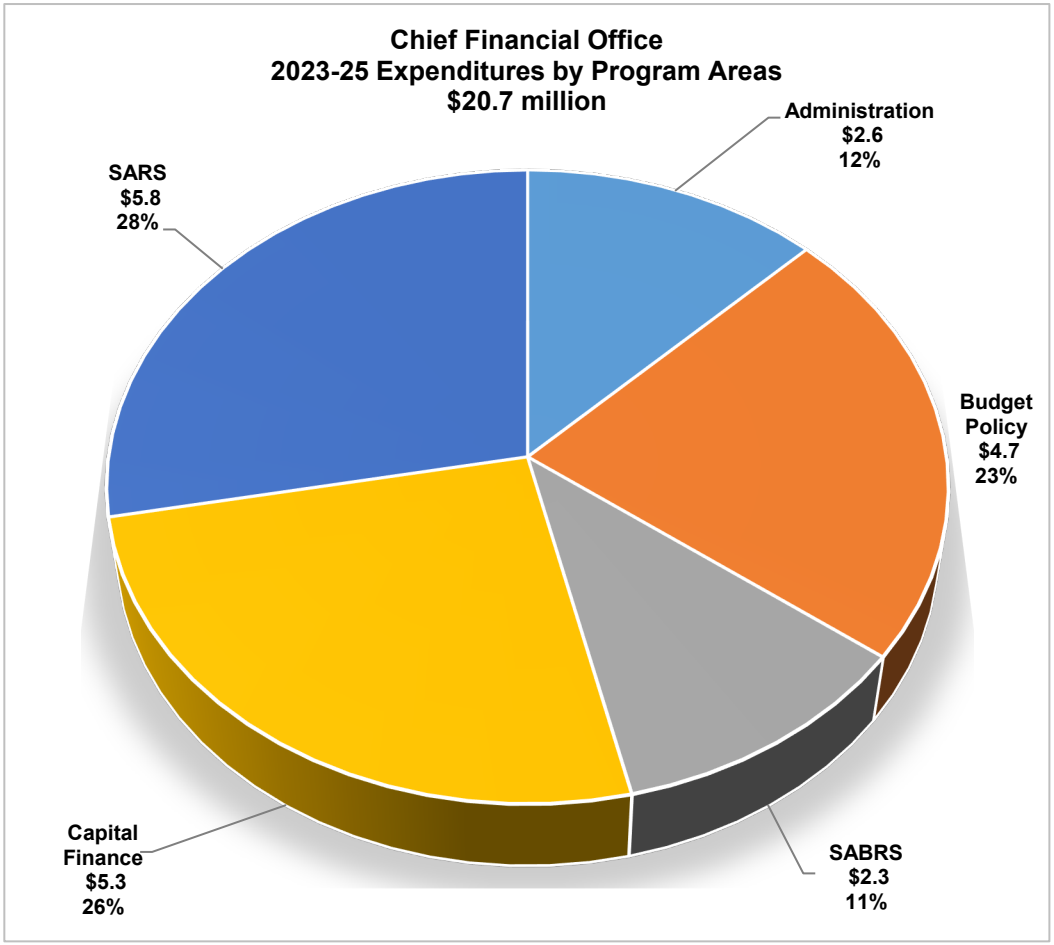
Program Overview

The Chief Financial Office (CFO) is responsible for statewide comprehensive fiscal policy, budget development and financial oversight for the Executive Branch, as well as statewide financial reporting.

The CFO prepares the Governor's biennial budget and compiles the Combined Annual Financial Report (CAFR). The CFO also maintains state government's budget system, monitors agency spending for compliance with applicable budgetary laws and legislative intent and works with agencies to resolve issues between legislative sessions, including appearances before the Emergency Board and the Interim Joint Ways and Means Committee.

The CFO helps manage and budget for major capital construction projects; issuing Article XI-Q bonds, Tax Anticipation Notes, and Lottery Revenue Bonds to finance capital and infrastructure improvements. The CFO also coordinates the statewide bonded debt process in cooperation with the Oregon State Treasury.

During 2021, the CFO received $2.6 billion in federal American Rescue Plan Act (ARPA) Coronavirus State Fiscal Recovery Funds on behalf of the State of Oregon. The CFO manages the contract administration and federal reporting requirements under ARPA for the State of Oregon.



2023-25 BUDGET NARRATIVE

Program Description

The CFO serves its customers through the following sections:

Budget Policy: This section provides budget and program review and analysis for the state's multibillion-dollar budget. Analysts work with the Governor's Office to identify and conceptualize strategies for state government's fiscal policy direction. The section acts in an advisory capacity to the Governor, Legislature, Chief Operating Officer, and Enterprise Leadership Team in the development of agency budgets balanced to available resources. They work with agencies' leadership teams and fiscal staff to ensure consistent application of budget policy and practice across state agencies.

The Budget Policy section instructs agencies on how to prepare budget requests. Analysts then make recommendations to reflect the Governor's priorities, balance agency budgets to projected tax and lottery revenues and available federal funding and other resources and convey the Governor's decisions to agencies during the development of the Governor's Budget. They help explain the Governor's budget proposals to the Legislature and other stakeholders.

After agency budgets are adopted by the Legislature, the Budget Policy section analyzes agency requests to the Emergency Board and the Interim Joint Ways and Means Committee on behalf of the Executive Branch. The unit also works with agencies to resolve budget and management issues in the execution of their budgets.

Statewide Audit and Budget Reporting (SABRS): This section maintains the statewide systems used to budget money and staff positions – including the system used to project the cost of future wage increases. Analysts in the SABR section audit agency budget proposals to meet statewide budget and policy development directions, provide statewide and agency reporting of budget proposals and manage the allotment process used to release funds for agency spending during budget execution.

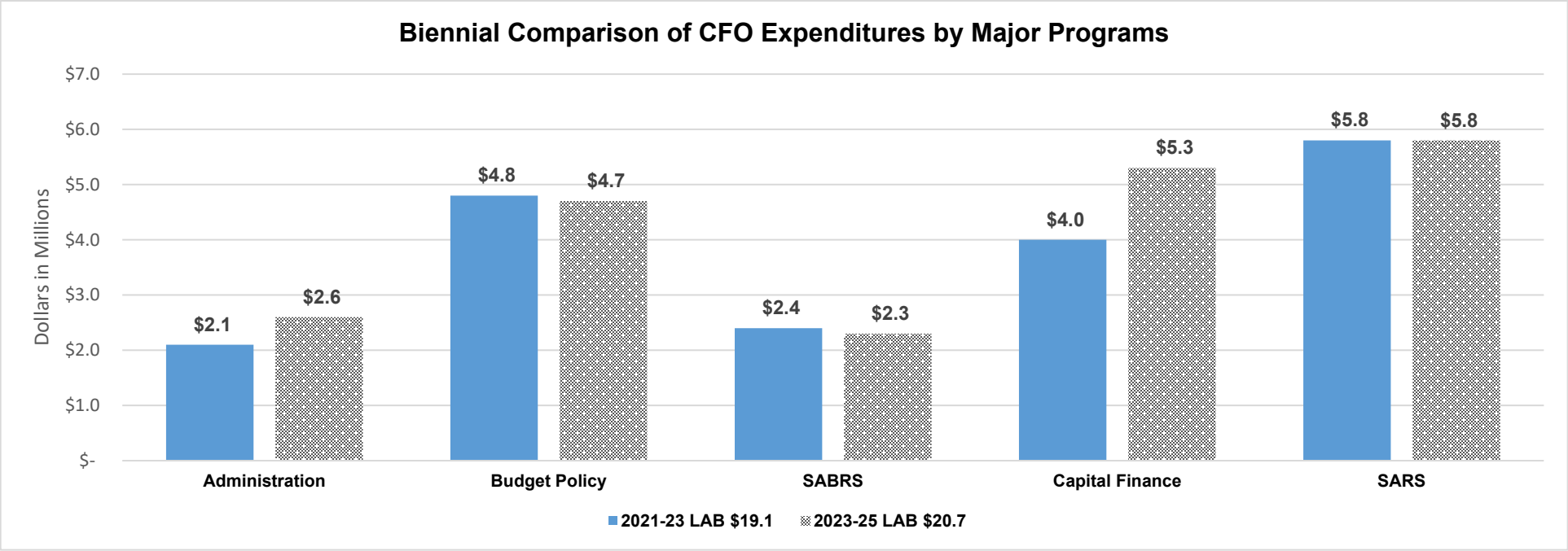
Capital Finance and Planning (CFP): This section is responsible for the administration of various statewide financing programs including Article XI-Q bonds (for state-owned real and personal property), Lottery Revenue Bonds, Tax Anticipation Notes, Seismic Rehabilitation Bonds, Pension Obligation Bonds, and others. The section also develops state government's capital construction budget request. The CFP assists agencies in preparing budgets for debt service, and in cooperation with the Office of the State Treasurer, coordinates development of the biennial bill authorizing new debt.

The Capital Finance and Planning section takes a leadership role in coordination and development of the Statewide Facilities Plan, including four-year and six-year construction budgets. As a part of this effort, CFP provides administrative support to various statutory committees including the Capital Projects Advisory Board, the Capitol Planning Commission, and the Public Lands Advisory Committee. The section ensures the statewide capital planning process considers current conditions of facilities, future projected needs, and funding options. This involves planning and direction of a comprehensive capital utilization program that promotes and enables agencies to complete timely, cost-effective capital improvements, renovations, and new construction projects while achieving optimal utilization of owned and leased space.

Statewide Accounting and Reporting Services (SARS): This section is responsible for statewide year-end closing coordination, preparing the Oregon Combined Annual Financial Report (CAFR), the Schedule of Expenditures of Federal Awards and statewide accounting policies (the Oregon Accounting Manual). The unit provides agency consultation and guidance, federal fiscal compliance related to the Office of Management and Budget (OMB), OMB Circular A-87, OMB A-133, and the Cash Management Improvement Act as well as system security administration. In addition to compliance standards, the unit has rolled-out statewide accounts receivable measures and guidelines for accounts receivable management to improve the quality of data as called for in Senate Bill 55 (2015).

During the 2021-23 biennium, the Legislature authorized the creation of five limited duration positions within SARS to manage the contract administration and reporting requirements of the American Rescue Plan Coronavirus State Fiscal Recovery Funds. Reporting requirements under ARPA will continue through April 2027, therefore the CFO will continue to request the extension of these positions for the next two biennia.

Total Funds Budget (historical and future)



2023-25 BUDGET NARRATIVE

Enabling Legislation/Program Authorization

Oregon Revised Statute (ORS) Chapters 270, 276, 279, 286, 291, and 293

Funding Streams that Support the Program

The CFO receives funding mostly through an assessment to state agencies, which is based on the 2021-23 Legislatively Adopted Budget Full-Time Equivalent (FTE) authority, and the size of agency budgets. There is a minimum charge per agency. The Capital Finance and Planning section is partially supported by fees from the sale of Article XI-Q bonds. ARPA administration and reporting work has been funded with ARPA federal resources.

Essential Packages

Package 010 – Non-PICS Personal Services and Vacancy Factor

This package includes allowable standard inflation on non-PICS accounts, an increase for Public Employees' Retirement System Pension Obligation Bond repayment and adjustments to mass transit tax and vacancy savings.

Package 022 – Phase-out Program and One-time Costs

This package phase-outs the following:

- $222,090 Federal Funds for one-time funding approved in 2021 Session.

Package 031 – Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.2%.
- Non-state employee and Professional Services costs by the standard 8.8%.
- Facilities rent by the standard 4.2%.
- Attorney General costs by the allowable 17.67%.

Package 060 – Technical Adjustment

None.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of | **Cross Reference Name: Chief Financial Office**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services | **Cross Reference Number: 10700-035-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(62,759)	-	-	(62,759)
Total Revenues	**-**	**-**	**-**	**($62,759)**	**-**	**-**	**($62,759)**
Personal Services							
Temporary Appointments	-	-	259	-	-	-	259
Overtime Payments	-	-	349	-	-	-	349
Shift Differential	-	-	1	-	-	-	1
All Other Differential	-	-	1,188	-	-	-	1,188
Public Employees' Retire Cont	-	-	276	-	-	-	276
Pension Obligation Bond	-	-	(7,136)	(62,759)	-	-	(69,895)
Social Security Taxes	-	-	138	-	-	-	138
Paid Family Medical Leave Insurance	-	-	5	-	-	-	5
Mass Transit Tax	-	-	1,691	-	-	-	1,691
Vacancy Savings	-	-	2,096	-	-	-	2,096
Total Personal Services	**-**	**-**	**($1,133)**	**($62,759)**	**-**	**-**	**($63,892)**
Total Expenditures							
Total Expenditures	-	-	(1,133)	(62,759)	-	-	(63,892)
Total Expenditures	**-**	**-**	**($1,133)**	**($62,759)**	**-**	**-**	**($63,892)**
Ending Balance							
Ending Balance	-	-	1,133	-	-	-	1,133
Total Ending Balance	**-**	**-**	**$1,133**	**-**	**-**	**-**	**$1,133**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of **Cross Reference Name: Chief Financial Office**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 10700-035-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(222,090)	-	-	(222,090)
Total Revenues	**-**	**-**	**-**	**($222,090)**	**-**	**-**	**($222,090)**
Services & Supplies							
Instate Travel	-	-	-	(3,855)	-	-	(3,855)
Employee Training	-	-	-	(19,985)	-	-	(19,985)
Office Expenses	-	-	-	(11,415)	-	-	(11,415)
Telecommunications	-	-	-	(8,565)	-	-	(8,565)
Data Processing	-	-	-	(3,715)	-	-	(3,715)
Publicity and Publications	-	-	-	(2,855)	-	-	(2,855)
Attorney General	-	-	-	(150,000)	-	-	(150,000)
Employee Recruitment and Develop	-	-	-	(2,285)	-	-	(2,285)
Dues and Subscriptions	-	-	-	(2,855)	-	-	(2,855)
Other Services and Supplies	-	-	-	(2,855)	-	-	(2,855)
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	(13,705)	-	-	(13,705)
Total Services & Supplies	**-**	**-**	**-**	**($222,090)**	**-**	**-**	**($222,090)**
Total Expenditures							
Total Expenditures	-	-	-	(222,090)	-	-	(222,090)
Total Expenditures	**-**	**-**	**-**	**($222,090)**	**-**	**-**	**($222,090)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of **Cross Reference Name: Chief Financial Office**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 10700-035-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	738	-	-	-	738
Employee Training	-	-	3,677	-	-	-	3,677
Office Expenses	-	-	3,312	-	-	-	3,312
Telecommunications	-	-	5,122	-	-	-	5,122
Data Processing	-	-	17,181	-	-	-	17,181
Publicity and Publications	-	-	853	-	-	-	853
Professional Services	-	-	47,930	-	-	-	47,930
IT Professional Services	-	-	13,643	-	-	-	13,643
Attorney General	-	-	9,034	-	-	-	9,034
Employee Recruitment and Develop	-	-	419	-	-	-	419
Dues and Subscriptions	-	-	944	-	-	-	944
Facilities Rental and Taxes	-	-	17,178	-	-	-	17,178
Fuels and Utilities	-	-	206	-	-	-	206
Other Services and Supplies	-	-	1,923	-	-	-	1,923
Expendable Prop 250 - 5000	-	-	2,155	-	-	-	2,155
IT Expendable Property	-	-	2,456	-	-	-	2,456
Total Services & Supplies	**-**	**-**	**$126,771**	**-**	**-**	**-**	**$126,771**
Total Expenditures							
Total Expenditures	-	-	126,771	-	-	-	126,771
Total Expenditures	**-**	**-**	**$126,771**	**-**	**-**	**-**	**$126,771**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(126,771)	-	-	-	(126,771)
Total Ending Balance	**-**	**-**	**($126,771)**	**-**	**-**	**-**	**($126,771)**

2023-25 BUDGET NARRATIVE

Policy Package #090 – Analyst Adjustments

<$386,012> | Total Positions/FTE: none

Purpose

This package reduces the program's Other Fund expenditure limitation by $386,012. Included in this package are revenue adjustments to adjust the State Government Service Charge and to reduce the working capital need down to 20 days.

How Achieved

The following adjustments to expenditures were made by the analyst:

- Increase vacancy savings by $286,012
- Reduce Data Processing by $100,000

Staffing Impact

None

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Admin & Service Charges (Assessments)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Vacancy Savings	-	-	(286,012)	-	-	-	(286,012)
Total Personal Services	**-**	**-**	**($286,012)**	**-**	**-**	**-**	**($286,012)**
Services & Supplies							
Data Processing	-	-	(100,000)	-	-	-	(100,000)
Total Services & Supplies	**-**	**-**	**($100,000)**	**-**	**-**	**-**	**($100,000)**
Total Expenditures							
Total Expenditures	-	-	(386,012)	-	-	-	(386,012)
Total Expenditures	**-**	**-**	**($386,012)**	**-**	**-**	**-**	**($386,012)**
Ending Balance							
Ending Balance	-	-	386,012	-	-	-	386,012
Total Ending Balance	**-**	**-**	**$386,012**	**-**	**-**	**-**	**$386,012**

2023-25 BUDGET NARRATIVE

Policy Package #091 – Analyst Adjustments

<$1,054,077> | Total Positions/FTE: <2/2.00>

Purpose

This package further reduces the program's Other Fund expenditure limitation by $1.1 million.

How Achieved

The following adjustments to expenditures were made by the analyst:

- Eliminate the portfolio management software (iPlan) subscription for the entire biennium, $370,000.
- Transfer two facility planning positions (Program Analyst 4 & ISS8) to EAM.
- Reclassify two existing positions to support the work in policy option package 104.

Staffing Impact

- Transfer one permanent full-time, Program Analyst 4, MMN X0863 AP, SR 31 (1.00 FTE).
- Transfer one permanent full-time, Information Systems Specialist 8, MMN X1488 IP, SR 32 (1.00 FTE).
- Reclass upward one permanent full-time, Information Systems Specialist 8, MMN X1488 IP, SR 32 to Policy & Budget Analyst, MMN X1143 AP, SR 35.
- Reclass downward one permanent full-time, Consultant Advisor 4, MENN Z7599 AP, SR 35X to Policy & Budget Analyst, MMN X1143 AP, SR 35.

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Admin & Service Charges (Assessments)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 091 - Additional Analyst Adjustments

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(477,744)	-	-	-	(477,744)
Empl. Rel. Bd. Assessments	-	-	(106)	-	-	-	(106)
Public Employees' Retire Cont	-	-	(85,611)	-	-	-	(85,611)
Social Security Taxes	-	-	(36,547)	-	-	-	(36,547)
Paid Family Medical Leave Insurance	-	-	(1,911)	-	-	-	(1,911)
Worker's Comp. Assess. (WCD)	-	-	(92)	-	-	-	(92)
Mass Transit Tax	-	-	(2,866)	-	-	-	(2,866)
Flexible Benefits	-	-	(79,200)	-	-	-	(79,200)
Total Personal Services	**-**	**-**	**($684,077)**	**-**	**-**	**-**	**($684,077)**
Services & Supplies							
Professional Services	-	-	(370,000)	-	-	-	(370,000)
Total Services & Supplies	**-**	**-**	**($370,000)**	**-**	**-**	**-**	**($370,000)**
Total Expenditures							
Total Expenditures	-	-	(1,054,077)	-	-	-	(1,054,077)
Total Expenditures	**-**	**-**	**($1,054,077)**	**-**	**-**	**-**	**($1,054,077)**
Ending Balance							
Ending Balance	-	-	1,054,077	-	-	-	1,054,077
Total Ending Balance	**-**	**-**	**$1,054,077**	**-**	**-**	**-**	**$1,054,077**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 091 - Additional Analyst Adjustments

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							(2)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(2)**
Total FTE							
Total FTE							(2.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(2.00)**

Policy Option Package #104 – Facility Conditions & Capital Planning System

$2,569,664 | Total Positions/FTE: none

Purpose

Over the past several biennia, the Chief Financial Office (CFO) has taken a more significant role in long term facility planning to improve the data quality and strategic decision-making around how the state manages and operates its buildings. This work is done through the Facilities Planning Unit (FPU) within the Capital Finance and Planning section of the CFO. The FPU is charged with establishing a strategic long-range planning program to ensure the strategic use of capital funds. To implement this, FPU piloted a Facilities Condition Assessment (FCA) program that utilized an independent, third-party engineering firm to evaluate the condition of state facilities and develop annual repair and replacement schedules to ensure more accurate cost estimates and ensure timely, effective facility maintenance and overall stewardship. This contract also included a data system to house facilities data for use in budget planning.

During 2020, the Secretary of State performed an audit of the state's facility management approach. Overall, the audit found that since 2013, DAS has improved the facility planning process. Statewide facility data are more readily available and comparable than in the past and agency facility reporting has been standardized. Due to DAS's effort, there is now facility data that can be aggregated, on a statewide level, to show all the facilities owned by the state and their associated assets, age, size, value, and condition. During the 2021-23 biennium the FCA contract expired and the vendor providing the data system to maintain data went bankrupt. Since the loss of the system, FPU has been maintaining information manually and has been working with DAS IT to explore options to procure a new system. Per ORS 276.227, FPU is required to maintain a database of all state facilities and their physical condition and provide information on state facilities to elected leaders.

To ensure accuracy of agency capital planning and budgeting efforts, FPU needs a reliable data management and reporting platform. The longer FPU is without a system to update and maintain data on facilities the more difficult it will be to provide accurate statewide facility data to decision makers. As part of the audit, the Secretary of State recommended DAS work with the Governor and the Legislature to obtain ongoing funding for facility condition assessments to complete assessments for agencies who have not been independently assessed and establish a facility condition assessment schedule to ensure that facility data remains up to date. Before additional facility condition assessments can occur a repository for the information must be established.

The FPU and DAS IT explored several options for potential system solutions. This work included looking at systems in use in both the private and public sectors, including what other states use. Based on this research FPU has determined that implementing the conditions assessment and capital planning module in the TRIRIGA system currently in use with DAS Enterprise Asset Management will best meet the needs. The FPU and DAS IT also engaged several user agencies in the process to ensure the selected system would meet the needs of users as well.

How Achieved

The CFO is requesting funding to implement an existing conditions assessment and capital planning module in the TRIRIGA system currently in use within DAS Enterprise Asset Management. The package would allow CFO to migrate statewide facilities inventory and existing facilities condition assessment data into a modern facility tracking system. Implementation of this module within TRIRIGA will allow agencies to easily report and track their facilities condition information over time and reconcile maintenance efforts that improve a facility's condition. By leveraging the existing TRIRIGA system, CFO will be able to meet the needs of maintaining facilities information and provide valuable data to decision makers.

The FPU has been working with DAS IT to develop a business case and other documentation needed as part of the stage gate process. The preliminary initial one-time cost for implementing the module is $2.6 million. The project team is still working through the stage gate process to finalize total project cost and expects there will likely be an increase to the estimated preliminary costs. Final costs will be available prior to development of the Governor's Recommended Budget.

Staffing Impact

None.

Quantifying Results

The project will be determined complete once the system has been implemented and existing facilities condition data has been migrated into the system. Full implementation is estimated to take 12 months.

Revenue Sources

Other Funds Limited, Admin & Service Charges (Assessments)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of **Cross Reference Name: Chief Financial Office**

Pkg: 104 - Facility Conditions & Capital Planning System **Cross Reference Number: 10700-035-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	2,569,664	-	-	-	2,569,664
IT Professional Services	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**$2,569,664**	**-**	**-**	**-**	**$2,569,664**
Total Expenditures							
Total Expenditures	-	-	2,569,664	-	-	-	2,569,664
Total Expenditures	**-**	**-**	**$2,569,664**	**-**	**-**	**-**	**$2,569,664**
Ending Balance							
Ending Balance	-	-	(2,569,664)	-	-	-	(2,569,664)
Total Ending Balance	**-**	**-**	**($2,569,664)**	**-**	**-**	**-**	**($2,569,664)**

Policy Option Package #105 – Continue CFO ARPA Team

$1,944,041 | Total Positions/FTE: 5/5.00

Purpose

On March 11, 2021, the American Rescue Plan Act (ARPA) was signed into law by President Biden. This Act established both the Coronavirus State Fiscal Recovery Fund and the Coronavirus Local Fiscal Recovery Fund, which together make up the Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program. Under ARPA, monies designated for states were sent directly to each state government across the country. Generally, monies designated for local governments were also sent directly to those local entities; however, monies for some smaller jurisdictions were sent to state governments who were then instructed to pass-through those amounts to those smaller jurisdictions. These smaller jurisdictions are known as non-entitlement units of local government (NEUs), as defined by the Social Security Act, and typically serve populations under 50,000 people.

Under ARPA, States may use their share of State Fiscal Recovery Funds (SFRF) to replace revenues lost because of the pandemic and to address the economic and public health impacts of COVID-19. Under Oregon's constitution, the power to exercise budgetary control over all executive and administrative officers and agencies is granted to the Legislature, including federal funds supporting the budget such as those available under ARPA. Since the passage of ARPA, the Oregon Legislature deliberated during its 2021 session on the best use of SFRF resources and how to use those funds to both respond to the pandemic and position Oregon for the future.

The state of Oregon received $2,648,024,988.20 in State Fiscal Recovery Funds on July 23, 2021. The legislature has obligated most of these funds, which will be expended over the next several years. The first tranche of NEU funding in the amount of $124,175,790 was received by the state on July 21, 2021, and the second tranche of $124,175,790 was received on August 1, 2022, and is required to be distributed to Non-Entitlement Units of Government, as defined by the American Rescue Plan. All these funds are administered through the Department of Administrative Services and then distributed to other agencies and external entities.

Each year, the Department of Administrative Services is required to produce a Recovery Plan Performance Report that will provide the federal government and the public with information on the projects and outcomes achieved using SLFRF resources. The first report was due August 31, 2021 and covered the period from the state's award date through July 31, 2021. For every year after 2021, the report will be due on July 31, and will cover expenditures from July 1 of the prior year through June 30 of the current year. With this approach, the state of Oregon will be reporting each year through July 2026. A final report is due April 30, 2027.

To manage the administration and reporting requirements under ARPA, during the 2021 session the Legislature authorized the establishment of five limited duration positions within the Department of Administrative Services Chief Financial Office. These positions coordinate the contract management and reporting requirements under ARPA on behalf of the State of Oregon. This work is projected to continue through the final ARPA reporting period of April 30, 2027.

How Achieved

The CFO is requesting to continue five existing full-time limited duration positions to track American Rescue Plan Act expenditures and comply with federal reporting and audit requirements. Team members will continue to provide guidance on eligible uses of these federal relief funds and coordinate ARPA spending with state agencies. While all ARPA funds must be obligated by the end of 2024, reporting and audit requirements are anticipated to extend into the spring of 2027.

Staffing Impact

- Establish one limited duration full-time, Manager 2, MMS X7324 AP, SR 33X (1.00 FTE).
- Establish three limited duration full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (3.00 FTE).
- Establish one limited duration full-time, State Procurement Analyst, OAS C0770 AP, SR 30 (1.00 FTE).

Quantifying Results

N/A

Revenue Sources

Federal Funds Limited, (ARPA Funds)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of | **Cross Reference Name: Chief Financial Office**

Pkg: 105 - Continue CFO ARPA Team | **Cross Reference Number: 10700-035-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	1,944,041	-	-	1,944,041
Total Revenues	**-**	**-**	**-**	**$1,944,041**	**-**	**-**	**$1,944,041**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	1,204,776	-	-	1,204,776
Empl. Rel. Bd. Assessments	-	-	-	265	-	-	265
Public Employees' Retire Cont	-	-	-	215,896	-	-	215,896
Social Security Taxes	-	-	-	92,166	-	-	92,166
Paid Family Medical Leave Insurance	-	-	-	4,818	-	-	4,818
Worker's Comp. Assess. (WCD)	-	-	-	230	-	-	230
Flexible Benefits	-	-	-	198,000	-	-	198,000
Total Personal Services	**-**	**-**	**-**	**$1,716,151**	**-**	**-**	**$1,716,151**
Services & Supplies							
Instate Travel	-	-	-	5,730	-	-	5,730
Employee Training	-	-	-	12,035	-	-	12,035
Office Expenses	-	-	-	14,380	-	-	14,380
Telecommunications	-	-	-	16,100	-	-	16,100
Data Processing	-	-	-	5,470	-	-	5,470
Attorney General	-	-	-	150,000	-	-	150,000
Dues and Subscriptions	-	-	-	3,935	-	-	3,935
Other Services and Supplies	-	-	-	2,815	-	-	2,815
Expendable Prop 250 - 5000	-	-	-	3,360	-	-	3,360

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 105 - Continue CFO ARPA Team

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	14,065	-	-	14,065
Total Services & Supplies	**-**	**-**	**-**	**$227,890**	**-**	**-**	**$227,890**
Total Expenditures							
Total Expenditures	-	-	-	1,944,041	-	-	1,944,041
Total Expenditures	**-**	**-**	**-**	**$1,944,041**	**-**	**-**	**$1,944,041**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							5
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**5**
Total FTE							
Total FTE							5.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**5.00**

2023-25 BUDGET NARRATIVE

Policy Package #801 – LFO Analyst Adjustments

$300,000 | Total Positions/FTE: None

Purpose

This package represents various budget adjustments approved in the Legislatively Adopted Budget.

How Achieved

- Reclassifies one Administrative Specialist 2 position to a Program Analyst 1 position, resulting in an increase of $8,748 Personal Services costs, which is offset by a reduction to Services and Supplies for a net zero budget change.
- $300,000 in one-time Other Funds expenditure limitation for DAS to contract with a vendor to provide statewide coordination and tracking of federal funding opportunities available through the Infrastructure and Investment Jobs Act (IIJA) and the Inflation Reduction Act (IRA). The IIJA provides funding for infrastructure spending and the IRA offers tax credits and other incentives to promote private investment in clean energy and climate action initiatives.

Staffing Impact

- Reclassify upward one permanent full-time, Administrative Specialist 2, UA C0108 AP, SR 20 to Program Analyst 1, UA C0860 AP, SR 23.

Quantifying Results

N/A

Revenue Sources

Other Funds, Admin & Service Charges (Assessment)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	6,912	-	-	-	6,912
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	1,238	-	-	-	1,238
Social Security Taxes	-	-	529	-	-	-	529
Paid Family Medical Leave Insurance	-	-	28	-	-	-	28
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	41	-	-	-	41
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**$8,748**	**-**	**-**	**-**	**$8,748**
Services & Supplies							
Professional Services	-	-	300,000	-	-	-	300,000
Other Services and Supplies	-	-	(8,748)	-	-	-	(8,748)
Total Services & Supplies	**-**	**-**	**$291,252**	**-**	**-**	**-**	**$291,252**
Total Expenditures							
Total Expenditures	-	-	300,000	-	-	-	300,000
Total Expenditures	**-**	**-**	**$300,000**	**-**	**-**	**-**	**$300,000**
Ending Balance							
Ending Balance	-	-	(300,000)	-	-	-	(300,000)
Total Ending Balance	**-**	**-**	**($300,000)**	**-**	**-**	**-**	**($300,000)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2023-25 BUDGET NARRATIVE

Policy Package #810– Statewide Adjustments

<$35,470> | Total Positions/FTE: none

Purpose

This package represents statewide adjustments impact agency budgets based on changes to the cost of debt service on existing outstanding bonds, Department of Administrative Services rates and service charges, Attorney General rates, and costs for supporting the Government Ethics Commission and Public Records Advocate.

How Achieved

Reduction to S&S accounts.

Staffing Impact

None

Quantifying Results

N/A

Revenue Sources

Other Funds, Admin & Service Charges (Assessment)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	(12,555)	-	-	-	(12,555)
Attorney General	-	-	(3,670)	-	-	-	(3,670)
Facilities Rental and Taxes	-	-	(16,180)	-	-	-	(16,180)
Other Services and Supplies	-	-	(3,065)	-	-	-	(3,065)
Total Services & Supplies	**-**	**-**	**($35,470)**	**-**	**-**	**-**	**($35,470)**
Total Expenditures							
Total Expenditures	-	-	(35,470)	-	-	-	(35,470)
Total Expenditures	**-**	**-**	**($35,470)**	**-**	**-**	**-**	**($35,470)**
Ending Balance							
Ending Balance	-	-	35,470	-	-	-	35,470
Total Ending Balance	**-**	**-**	**$35,470**	**-**	**-**	**-**	**$35,470**

2023-25 BUDGET NARRATIVE

Policy Package #811 – Budget Reconciliation

$167,008 | Total Positions/FTE: 1/.75

Purpose

This package represents various budget adjustments approved in the Legislatively Adopted Budget.

How Achieved

The bill provides one-time $167,008 General Fund to support a permanent full-time Operations and Policy Analyst 2 position in the DAS Chief Financial Office for grant administration due to the cumulative impact of legislation appropriating funds to the Department to distribute as grants to other entities.

Staffing Impact

Establish one limited duration full-time, Operations & Policy Analyst 2, OAS C0871 AP, SR 27 (.75 FTE).

Quantifying Results

N/A

Revenue Sources

General Fund

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 811 - Budget Reconciliation

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	167,008	-	-	-	-	-	167,008
Total Revenues	**$167,008**	**-**	**-**	**-**	**-**	**-**	**$167,008**
Personal Services							
Class/Unclass Sal. and Per Diem	99,054	-	-	-	-	-	99,054
Empl. Rel. Bd. Assessments	39	-	-	-	-	-	39
Public Employees' Retire Cont	17,750	-	-	-	-	-	17,750
Social Security Taxes	7,578	-	-	-	-	-	7,578
Paid Family Medical Leave Insurance	396	-	-	-	-	-	396
Worker's Comp. Assess. (WCD)	34	-	-	-	-	-	34
Mass Transit Tax	593	-	-	-	-	-	593
Flexible Benefits	29,700	-	-	-	-	-	29,700
Total Personal Services	**$155,144**	**-**	**-**	**-**	**-**	**-**	**$155,144**
Services & Supplies							
Instate Travel	860	-	-	-	-	-	860
Employee Training	1,805	-	-	-	-	-	1,805
Office Expenses	2,157	-	-	-	-	-	2,157
Telecommunications	2,415	-	-	-	-	-	2,415
Data Processing	821	-	-	-	-	-	821
Dues and Subscriptions	590	-	-	-	-	-	590
Other Services and Supplies	602	-	-	-	-	-	602
Expendable Prop 250 - 5000	504	-	-	-	-	-	504

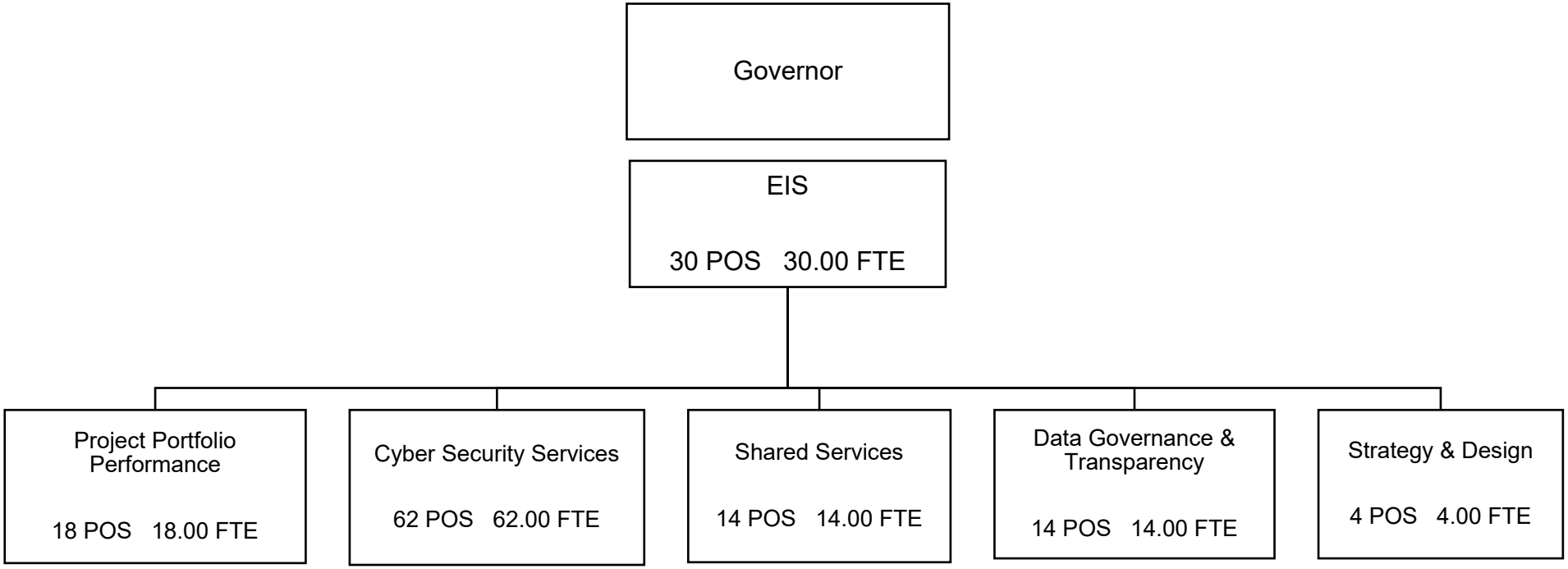
ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 811 - Budget Reconciliation

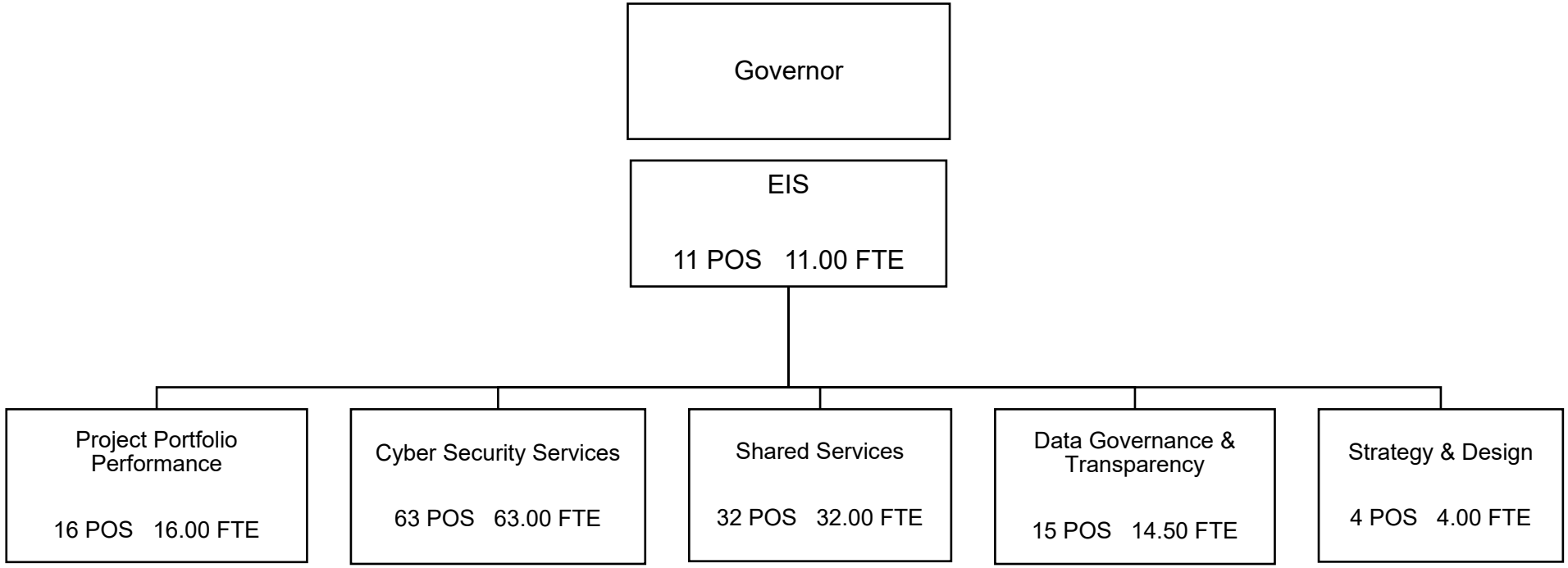
Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	2,110	-	-	-	-	-	2,110
Total Services & Supplies	**$11,864**	**-**	**-**	**-**	**-**	**-**	**$11,864**
Total Expenditures							
Total Expenditures	167,008	-	-	-	-	-	167,008
Total Expenditures	**$167,008**	**-**	**-**	**-**	**-**	**-**	**$167,008**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							0.75
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.75**

Enterprise Information Services (EIS)
2023-25 Organization Chart
142 POS 142.00 FTE



Enterprise Information Services (EIS)
2021-23 Organization Chart
141 POS 140.50 FTE



2023-25 BUDGET NARRATIVE

Enterprise Information Services

Program Overview

Enterprise Information Services (EIS) provides statewide IT leadership by maturing enterprise technology governance, optimizing investments, ensuring transparency, providing oversight, and delivering secure and innovative solutions—enabling state agencies and partner jurisdictions to better serve Oregonians through enterprise technology solutions.

The state provides numerous services to help Oregonians live healthy, fulfilled lives. From enrolling in healthcare to managing the criminal justice system, to tracking students' progress in school, Oregonians depend on software systems to deliver these services. In leveraging technology to transform service delivery, policy and technology leaders need to adhere to guiding principles that will lead to successful and measurable outcomes. The following principles are aligned with the Enterprise Leadership Team and Enterprise IT Governance Committee's vision for information technology and the Governor's action plan for modernizing state information technology systems:

User-Friendly: providing an experience that is intuitive, straightforward and provides quick access to common features and work streams.

Reliable: implementing, maintaining, and operating information systems that consistently perform according to business and technical specifications for service delivery.

Secure: protecting the confidentiality of data, preserving the integrity of data, and promoting the availability of data for authorized use.

Mission: Mature enterprise technology governance, optimize investments, ensure transparency, provide oversight, and deliver secure and innovative solutions.	**Vision:** Ensuring user-friendly, reliable, and secure state technology systems that serve Oregonians.

Values:

- *Accountability* – We are responsible for quality outcomes and share information openly and honestly.
- *Customer-Focus* – We listen and seek to understand our customer needs.
- *Collaboration* – We build trust and establish mutual purpose to forge effective partnerships across the enterprise.
- *Innovation* – We simplify complexity, challenge conventional wisdom, seek creative and useful solutions.

Goals "Desired State":

- *Investment Governance* – Mature enterprise and agency IT governance to enable project prioritization and stewardship of IT resources based on business alignment, cost, return on investment and risk.
- *Supply Chain Management* – Partner with Procurement to identify, procure and pilot new enterprise services, and establish agency Centers of Excellence.
- *Data Utility* – Utilize data as a strategic asset to improve service delivery, facilitate cross-agency collaboration, identify cost savings, and enhance transparency.
- *Information Security* – Unify cyber security to improve customer service for Oregonians while ensuring systems are secure and resilient.
- *Talent, Skills, and Leadership* – Partner with Human Resources to develop a roadmap for acquiring and retaining talent to help position the enterprise for the future.

Program Retrospective:

The state has enormous resources devoted to software and information technology (IT). State agencies run hundreds of different systems ranging from off-the-shelf pieces of software to complex custom-designed software that can cost several hundred million dollars to build. The age and code bases of these software systems vary widely. Numerous legacy information systems are at or near 30 years old while others are brand new or offered as Software as a Service (SaaS). Historically, the state has not had a centralized approach to IT management. Agencies have been largely responsible for proposing, delivering, and managing their own individual IT systems and teams; however, this began to change following passage of HB3099, which restructured the office of the Chief Information Officer into a quasi-separate state agency, with the state Chief Information Officer appointed by the Governor. The goal of this change was to place a renewed focus on data center operations, development of enterprise security capabilities, effective management of IT vendor relationships, and further maturation of the IT governance framework. A program restructure led to the establishment of four distinct programs during the 2015-17 biennium.

- **Enterprise IT Governance** – to help facilitate efficient decision making and policy and statutory adherence regarding IT investments and provide tools and Project Portfolio Management tool training to assist agencies in achieving project success. Stage Gate is the central method by which EIS provides oversight to state agency IT projects.

- **Enterprise Shared Services** – to provide shared services such as geographical information systems, quality assurance testing, and pre-approved information services contracts that agencies can leverage.

- **Enterprise Technology Services** – to provide networking and data center services for the state.

- **Enterprise Security Office** – to provide standard IT security standards and services for the state.

The Chief Technology Officer was added in 2017 to focus on strategic technology initiatives, including broadband, Microsoft Office 365, and enterprise architecture as it pertains to emerging technologies and replacement of legacy systems.

The Chief Data Officer was established in 2018 (following passage of HB 3361 (2017)) to focus on open data standards, data governance and transparency.

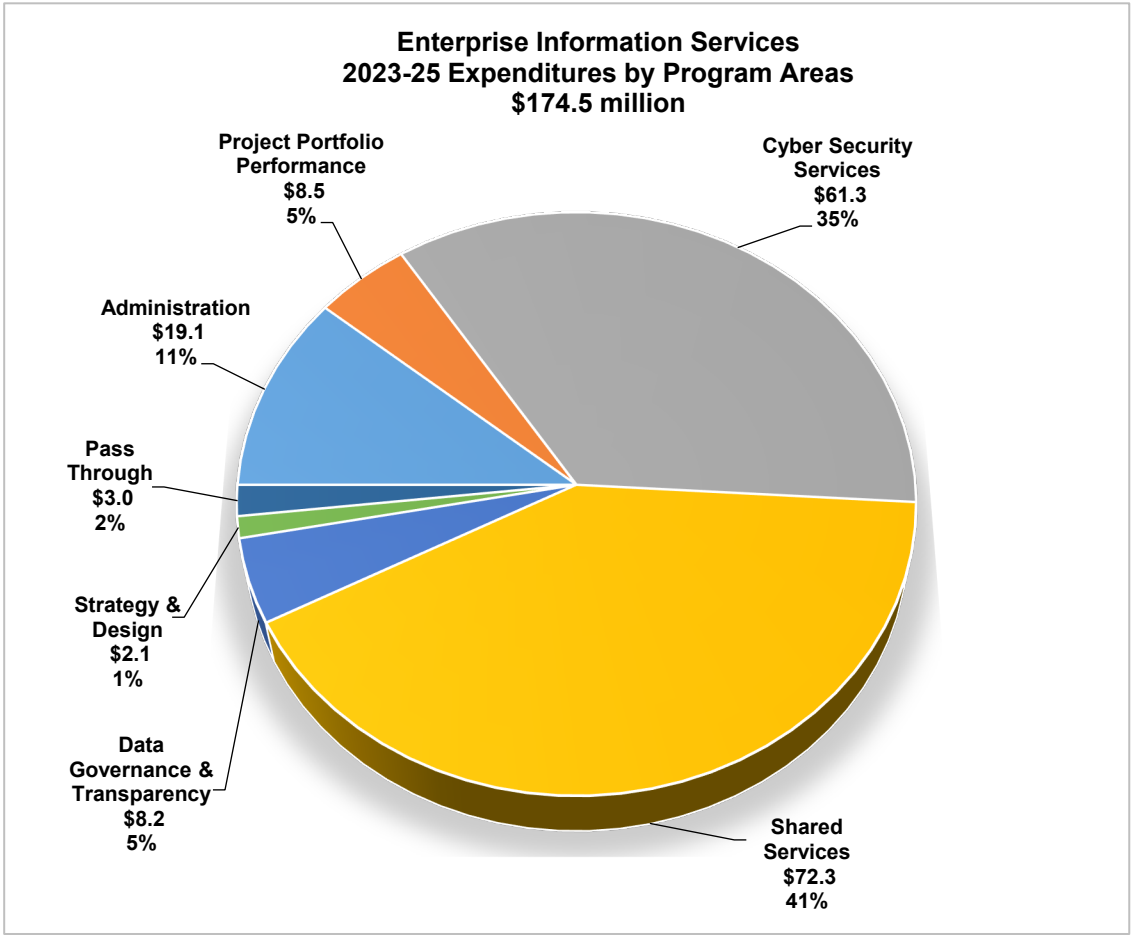
Program Description

To continue the maturation of information technology services, the Governor in 2018 directed a team to evaluate national best practices around project execution and governance. As a result, the overarching focus for the next two biennia was to increase standardization and centralized oversight of IT processes and elevate overall IT expertise within state agencies. While business needs of state must drive technology choices, information technology expertise is an important strategic component to agency decision making, both short- and long-term. While full centralization of all IT functions was evaluated as an option, it was determined that this would remove too much strategic insight from agencies at a time when they should be increasing their technological expertise. Gartner research indicates that 75% of “fit” enterprises fund innovation centrally; however, the technology model must be flexible enough to respond quickly to change.

Following a year of discussion across the Executive Branch, the Governor, and a team landed on a hybrid approach that provides both centralized expertise and accountability mechanisms when needed, while maintaining flexibility for agencies to design and deliver systems efficiently. This is the “Think Globally, Act Locally” approach. In support of this vision, and under the direction of the State Chief Information Officer, EIS went through a program reorganization and name change during the summer of 2019. The change from office of the State Chief Information Officer to office of Enterprise Information Services was codified with SB 31 (2021).

Administration:

Administrative Services is responsible for and provides leadership of a portfolio of information technology projects for EIS. This portfolio includes enterprise information technology projects that span across the state. Administrative Services also provides services that supports the goals and activities of EIS divisions including EIS budget planning, monitoring and execution, procurement and vendor management support, and organizational change management. Administrative Services staff work collaboratively across the enterprise with EIS staff, Department of Administrative Services partners, and many state agencies to facilitate and support secure and innovative solution delivery.



Administrative Services (DAS) helps facilitate efficient decision making, policy and statutory adherence, and provides industry best practices, tools, and training to lead and assist EIS in successful project governance and delivery. Administrative Services staff also work with DAS Business Services to ensure that EIS is adhering to consistent application and monitoring of our budget and partnering to identify potential budget management issues and resolving with transparency and promptness.

Project Portfolio Performance (P3):

This program is key in implementing and using the IT Governance Framework which includes oversight and portfolio management of all major IT investments. Using a standard framework and statewide policies, staff work with all state agencies to identify and resolve IT project risks and issues, striking a balance between central delivery and agency flexibility. The staff serves as advisors, making recommendations for agency alignment with enterprise objectives, project management and IT governance maturity, and industry best practices. They look for solutions and cost-sharing opportunities across multiple agencies and offer alternate solutions to business problems. This program helps facilitate efficient decision making, policy and statutory adherence, and provides tools and Project Portfolio Management tool training to assist agencies in achieving project success.

Cyber Security Services:

Cyber Security Services brings together enterprise security - governance, policy, procedure, and operations - under a single, accountable enterprise organization. This allows for end-to-end direction setting and execution for enterprise security. The team is comprised of a Policy and Controls Section for setting enterprise security policy and the associated controls to ensure compliance, a Solutions Section driving enterprise security architecture, a Services Section to deliver on day-to-day enterprise security operations in the Data Center, and a security operations center – providing dedicated, real-time security monitoring and response across enterprise operations. Cyber Security Services personnel work collaboratively with State Data Center domain teams to deliver secure solutions to customers.

Shared Services:

Shared Services works to increase alignment of existing enterprise programs including E-Government, Quality Assurance, Statewide Interoperability, and Telecom vendor management. The program also focuses on the development of shared service models and management of long-term vendor relationships. Through strategic vendor relationships, the Statewide Interoperability program improves interoperability of communication across the state of Oregon with improvements such as the OR Alerts emergency messaging system.

Data Governance and Transparency:

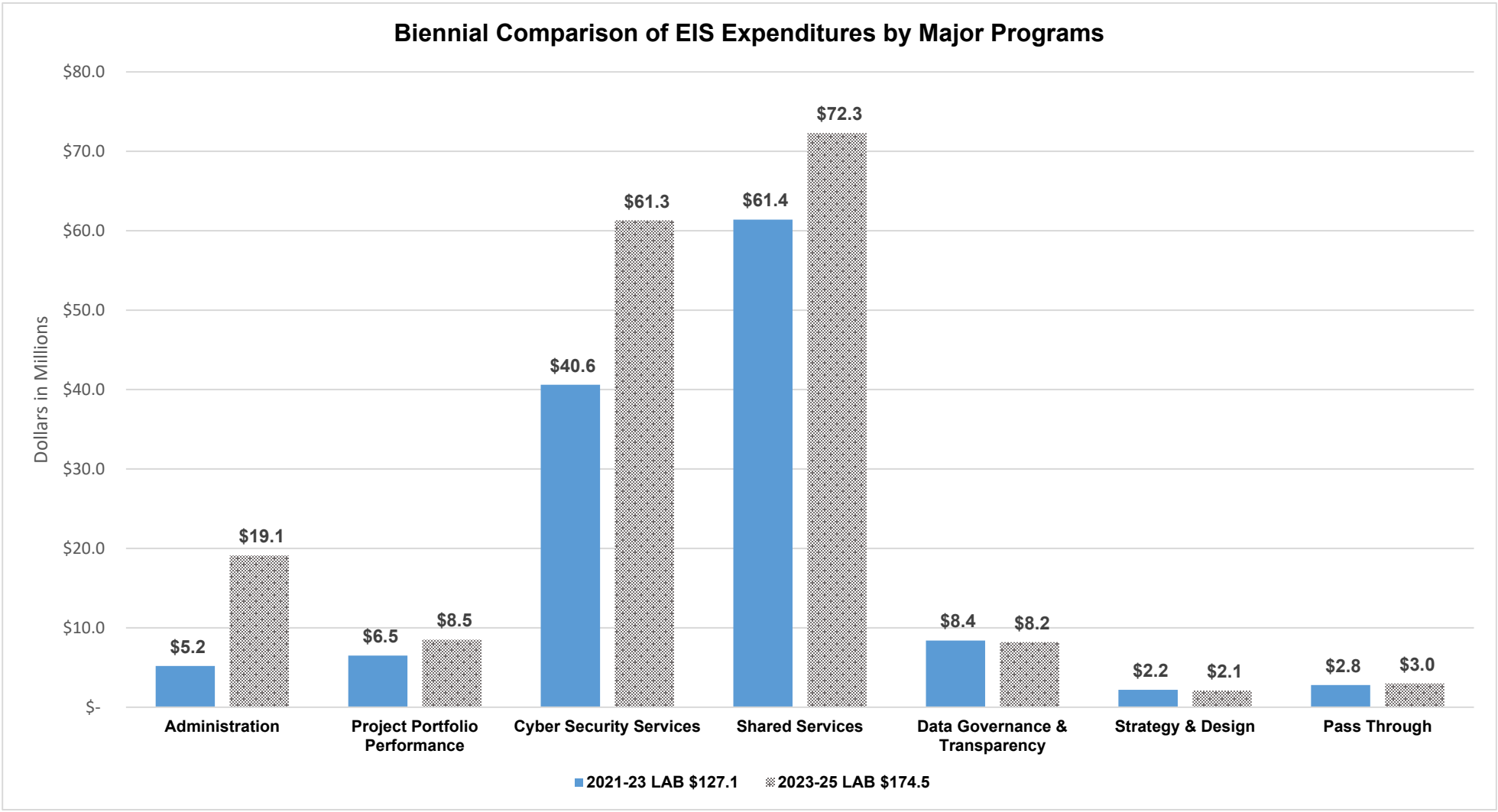
The Data Governance and Transparency program works to support the state enterprise in effectively managing data as a strategic asset to inform decision making and improve transparency. Data Governance and Transparency is tasked with creation of guidance for agencies in using data ethically and equitably, establishment of enterprise data standards, providing technical guidance to agencies on data quality and data publication, development of an enterprise data and information strategy, geospatial data management and governance, and building a data-informed culture statewide.

Strategy and Design:

The Strategy and Design program works to instantiate strategic technology initiatives, enterprise technology standards and processes, and policy which align technology vision with business strategy. Key initiatives include development of a network and security modernization program, and completion of the enterprise roll-out of Microsoft 365 productivity capabilities.

2023-25 BUDGET NARRATIVE

Total Funds Budget (historical and future)



Program Justification and Link to Long-Term Outcomes

Oregon state government provides many different programs that meet the education, health, safety, jobs, and environmental needs of all Oregonians. Technology underlies the state's ability to deliver these programs in an efficient way. EIS provides the following technology direction and coordination across the state:

- Oversight – A "stage gate" process ensures the technology component of business improvement is well thought out, managed with the appropriate rigor for the size of the project and leverages technology across the enterprise.
- Security – Leadership for secure technology that enables state agencies to safeguard citizens' personal information.
- Strategic Design – "Cloud Forward" is an example technology architecture framework defined and communicated by EIS to support and enable state agencies to accelerate modernization.
- Supporting Services – Collective purchasing power, contract administration and vendor management make it possible for the enterprise to drive down the cost of procuring technology.

By providing these technology functions for state government, EIS helps the state meet its long-term objectives.

HB 3099 (2015) expanded the role of EIS. With enhanced authority over increasingly complex IT and telecommunications projects and vendor relationships, added responsibility for IT service delivery at the State Data Center, and a growing backlog of remediation measures to mitigate statewide security vulnerabilities, EIS has embarked on a new direction towards a more unified approach. By clarifying the role of the State CIO and ensuring alignment between statewide IT policy and operations, HB 3099 provided a unique opportunity to reaffirm EIS's commitment to enable state agencies and partner jurisdictions to better serve Oregonians—mitigating security vulnerabilities and threats, optimizing IT investments across the enterprise of state government, ensuring financial transparency, and aligning service delivery with industry best practices.

Following Executive Order 16-13 (Unifying Cyber Security in Oregon), SB 90 (2017) codified unification of agency IT security functions across the Executive Branch with EIS to protect the availability, integrity, and confidentiality of state information systems and the information stored in state information systems pursuant to ORS 182.122.

2023-25 BUDGET NARRATIVE

Program Performance

OBJECTIVE 1. Mature Statewide IT Security Strategy

- GOAL 1. Information Security: *Unify* cybersecurity to improve customer service for Oregonians while ensuring those systems are secure and resilient.

OBJECTIVE 2. Establish Legacy System Modernization Strategy

- GOAL 1. Agency IT Strategic Plans: *Develop* agency IT Strategic Plans to include but not limited to the people, processes, governance, roadmap, timelines, and goals for achieving business outcomes.
- GOAL 2. Legacy System Modernization Plans: *Develop* plans for updating and replacing outdated or inefficient systems, processes, and applications – in part or in full.
- GOAL 3. Talent, Skills, and Leadership: *Partner* with Human Resources to develop a roadmap for acquisition and retention of talent to help position the enterprise for a modern future.

OBJECTIVE 3. Mature Project Transparency and Accountability Strategy

- GOAL 1. IT Resource Management: *Mature* enterprise and agency IT Governance to enable project prioritization and stewardship of IT resources based on business alignment, cost, return on investment and risk.
- GOAL 2. Maximize Technology Investments: *Maximize* the value of the state's technology investments so the business of government runs efficiently, securely, and reliably.
- GOAL 3. IT Supply Management: *Build* trusted partnerships through collaboration and identify, procure and pilot new enterprise services and establish agency Centers of Excellence.

OBJECTIVE 4. Establish Statewide Cloud Strategy

- GOAL 1. Decision Framework: *Develop* a decision framework to systematically examine use-case scenarios for adopting cloud computing.

OBJECTIVE 5. Establish Statewide Data Strategy

- GOAL 1. Data Utility: *Utilize* data as a strategic asset to improve service delivery, facilitate cross-agency collaboration, identify cost savings, and enhance transparency.

Enabling Legislation/ Program Authorization

EIS authority and program responsibilities are established in ORS 276A.

Funding Streams that Support the Program

EIS programs receive funding mostly through an assessment to state agencies, which is based on the 2021-23 Legislatively Adopted Budget Full-Time Equivalent (FTE) authority, and the size of agency budgets. There is a minimum assessment per agency.

Essential Packages

Package 010 – Non-PICS Personal Services and Vacancy Factor

This package includes allowable standard inflation on non-PICS accounts, an increase for Public Employees' Retirement System Pension Obligation Bond repayment, and adjustments to mass transit tax and vacancy savings.

Package 022 – Phase-out Program and One-time Costs

This package phase-outs the following:

- $14,418 Other Funds for one-time funding approved in 2021 Session.
- $3.3 million General Fund for one-time funding approved in 2022 Session.

Package 031 – Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.2%.
- Non-state employee and Professional Services costs by the standard 8.8%.
- Facilities rent by the standard 4.2%.
- Attorney General costs by the allowable 17.67%.

Package 060 – Technical Adjustment

This package shifts costs between various S&S accounts for a net-zero adjustment.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	16,268	-	-	-	16,268
All Other Differential	-	-	33,934	-	-	-	33,934
Public Employees' Retire Cont	-	-	6,080	-	-	-	6,080
Pension Obligation Bond	-	-	116,929	-	-	-	116,929
Social Security Taxes	-	-	3,841	-	-	-	3,841
Paid Family Medical Leave Insurance	-	-	135	-	-	-	135
Mass Transit Tax	-	-	24,572	-	-	-	24,572
Vacancy Savings	-	-	281,876	-	-	-	281,876
Total Personal Services	**-**	**-**	**$483,635**	**-**	**-**	**-**	**$483,635**
Total Expenditures							
Total Expenditures	-	-	483,635	-	-	-	483,635
Total Expenditures	**-**	**-**	**$483,635**	**-**	**-**	**-**	**$483,635**
Ending Balance							
Ending Balance	-	-	(483,635)	-	-	-	(483,635)
Total Ending Balance	**-**	**-**	**($483,635)**	**-**	**-**	**-**	**($483,635)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(3,345,000)	-	-	-	-	-	(3,345,000)
Total Revenues	**($3,345,000)**	**-**	**-**	**-**	**-**	**-**	**($3,345,000)**
Services & Supplies							
Instate Travel	-	-	(771)	-	-	-	(771)
Employee Training	-	-	(3,997)	-	-	-	(3,997)
Office Expenses	-	-	(2,283)	-	-	-	(2,283)
Telecommunications	-	-	(1,713)	-	-	-	(1,713)
Data Processing	-	-	(743)	-	-	-	(743)
Publicity and Publications	-	-	(571)	-	-	-	(571)
IT Professional Services	(3,345,000)	-	-	-	-	-	(3,345,000)
Employee Recruitment and Develop	-	-	(457)	-	-	-	(457)
Dues and Subscriptions	-	-	(571)	-	-	-	(571)
Other Services and Supplies	-	-	(571)	-	-	-	(571)
Expendable Prop 250 - 5000	-	-	(2,741)	-	-	-	(2,741)
Total Services & Supplies	**($3,345,000)**	**-**	**($14,418)**	**-**	**-**	**-**	**($3,359,418)**
Total Expenditures							
Total Expenditures	(3,345,000)	-	(14,418)	-	-	-	(3,359,418)
Total Expenditures	**($3,345,000)**	**-**	**($14,418)**	**-**	**-**	**-**	**($3,359,418)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	14,418	-	-	-	14,418
Total Ending Balance	**-**	**-**	**$14,418**	**-**	**-**	**-**	**$14,418**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	1,797	-	-	-	1,797
Out of State Travel	-	-	3	-	-	-	3
Employee Training	-	-	6,207	-	-	-	6,207
Office Expenses	-	-	2,819	-	-	-	2,819
Telecommunications	-	-	100,141	-	-	-	100,141
Data Processing	-	-	67,786	-	-	-	67,786
Publicity and Publications	-	-	23	-	-	-	23
Professional Services	-	-	201,053	-	-	-	201,053
IT Professional Services	-	-	670,937	-	-	-	670,937
Attorney General	-	-	69,048	-	-	-	69,048
Employee Recruitment and Develop	-	-	9	-	-	-	9
Dues and Subscriptions	-	-	26	-	-	-	26
Facilities Rental and Taxes	-	-	55,784	-	-	-	55,784
Fuels and Utilities	-	-	2	-	-	-	2
Facilities Maintenance	-	-	2	-	-	-	2
Agency Program Related S and S	-	-	286	-	-	-	286
Other Services and Supplies	-	-	328,443	-	-	-	328,443
Expendable Prop 250 - 5000	-	-	327	-	-	-	327
IT Expendable Property	-	-	2,177,063	-	-	-	2,177,063
Total Services & Supplies	**-**	**-**	**$3,681,756**	**-**	**-**	**-**	**$3,681,756**
Capital Outlay							
Telecommunications Equipment	-	-	9,301	-	-	-	9,301

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Data Processing Software	-	-	9,087	-	-	-	9,087
Total Capital Outlay	**-**	**-**	**$18,388**	**-**	**-**	**-**	**$18,388**
Total Expenditures							
Total Expenditures	-	-	3,700,144	-	-	-	3,700,144
Total Expenditures	**-**	**-**	**$3,700,144**	**-**	**-**	**-**	**$3,700,144**
Ending Balance							
Ending Balance	-	-	(3,700,144)	-	-	-	(3,700,144)
Total Ending Balance	**-**	**-**	**($3,700,144)**	**-**	**-**	**-**	**($3,700,144)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	7,532	-	-	-	7,532
Out of State Travel	-	-	(24)	-	-	-	(24)
Employee Training	-	-	1,562,996	-	-	-	1,562,996
Office Expenses	-	-	47,785	-	-	-	47,785
Telecommunications	-	-	3,967,036	-	-	-	3,967,036
Data Processing	-	-	2,479,188	-	-	-	2,479,188
Publicity and Publications	-	-	3,717	-	-	-	3,717
IT Professional Services	-	-	4,000,000	-	-	-	4,000,000
Employee Recruitment and Develop	-	-	142	-	-	-	142
Dues and Subscriptions	-	-	123,181	-	-	-	123,181
Facilities Rental and Taxes	-	-	80,000	-	-	-	80,000
Fuels and Utilities	-	-	(61)	-	-	-	(61)
Facilities Maintenance	-	-	(45)	-	-	-	(45)
Agency Program Related S and S	-	-	(6,798)	-	-	-	(6,798)
Other Services and Supplies	-	-	(6,980,054)	-	-	-	(6,980,054)
Expendable Prop 250 - 5000	-	-	3,494	-	-	-	3,494
IT Expendable Property	-	-	(5,288,089)	-	-	-	(5,288,089)
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2023-25 BUDGET NARRATIVE

Policy Package #090 – Analyst Adjustments

<$7,429,469> | Total Positions/FTE: none

Purpose

This package reduces the program's Other Fund expenditure limitation by $7.4 million.

How Achieved

The following adjustments to expenditures were made by the analyst:

- Reduce IT Professional Services and Professional Services by $6.3 million for IBM Telephony Lease as the payments are ending
- Reduce facilities rent by canceling private lease and rent reduced capacity from DCS or other state buildings, $614,982
- Reduce Capital Outlay by $339,036
- Reduce telecommunications for Palo Alto, $138,000

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Admin & Service Charges (Assessments)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Telecommunications	-	-	(138,000)	-	-	-	(138,000)
Professional Services	-	-	(2,151,606)	-	-	-	(2,151,606)
IT Professional Services	-	-	(4,185,845)	-	-	-	(4,185,845)
Facilities Rental and Taxes	-	-	(614,982)	-	-	-	(614,982)
Total Services & Supplies	**-**	**-**	**($7,090,433)**	**-**	**-**	**-**	**($7,090,433)**
Capital Outlay							
Telecommunications Equipment	-	-	(113,591)	-	-	-	(113,591)
Data Processing Software	-	-	(225,445)	-	-	-	(225,445)
Total Capital Outlay	**-**	**-**	**($339,036)**	**-**	**-**	**-**	**($339,036)**
Total Expenditures							
Total Expenditures	-	-	(7,429,469)	-	-	-	(7,429,469)
Total Expenditures	**-**	**-**	**($7,429,469)**	**-**	**-**	**-**	**($7,429,469)**
Ending Balance							
Ending Balance	-	-	7,429,469	-	-	-	7,429,469
Total Ending Balance	**-**	**-**	**$7,429,469**	**-**	**-**	**-**	**$7,429,469**

Policy Package #091 – Analyst Adjustments

<$2,423,346> | Total Positions/FTE: <1/1.00>

Purpose

This package further reduces the program's Other Fund expenditure limitation by $2.4 million.

How Achieved

The following adjustments to expenditures were made by the analyst:

- Reduce IT Professional Services by $2,250,000
- Eliminate an Executive Support Specialist 1 position, $173,346

Staffing Impact

- Abolish one permanent full-time, Executive Support Specialist 1, OAS C0118 AP, SR 17 (1.00 FTE).

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Admin & Service Charges (Assessments)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 091 - Additional Analyst Adjustments

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(95,136)	-	-	-	(95,136)
Empl. Rel. Bd. Assessments	-	-	(53)	-	-	-	(53)
Public Employees' Retire Cont	-	-	(17,048)	-	-	-	(17,048)
Social Security Taxes	-	-	(7,278)	-	-	-	(7,278)
Paid Family Medical Leave Insurance	-	-	(381)	-	-	-	(381)
Worker's Comp. Assess. (WCD)	-	-	(46)	-	-	-	(46)
Mass Transit Tax	-	-	(570)	-	-	-	(570)
Flexible Benefits	-	-	(39,600)	-	-	-	(39,600)
Total Personal Services	**-**	**-**	**($160,112)**	**-**	**-**	**-**	**($160,112)**
Services & Supplies							
Instate Travel	-	-	(313)	-	-	-	(313)
Employee Training	-	-	(896)	-	-	-	(896)
Office Expenses	-	-	(2,876)	-	-	-	(2,876)
Telecommunications	-	-	(3,220)	-	-	-	(3,220)
Data Processing	-	-	(1,094)	-	-	-	(1,094)
Dues and Subscriptions	-	-	(787)	-	-	-	(787)
Other Services and Supplies	-	-	(563)	-	-	-	(563)
Expendable Prop 250 - 5000	-	-	(672)	-	-	-	(672)
IT Expendable Property	-	-	(2,252,813)	-	-	-	(2,252,813)
Total Services & Supplies	**-**	**-**	**($2,263,234)**	**-**	**-**	**-**	**($2,263,234)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 091 - Additional Analyst Adjustments

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	(2,423,346)	-	-	-	(2,423,346)
Total Expenditures	**-**	**-**	**($2,423,346)**	**-**	**-**	**-**	**($2,423,346)**
Ending Balance							
Ending Balance	-	-	2,423,346	-	-	-	2,423,346
Total Ending Balance	**-**	**-**	**$2,423,346**	**-**	**-**	**-**	**$2,423,346**
Total Positions							
Total Positions							(1)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(1)**
Total FTE							
Total FTE							(1.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(1.00)**

2023-25 BUDGET NARRATIVE

Policy Option Package #123 – Sustainment of M365 Foundation

$24,550,142 | Total Positions/FTE: 2/2.00

Purpose

This package will contribute to funding the continuing payments to Microsoft for approximately 41,000 end-user's Windows desktop operating systems, productivity software including Word, Excel, and Microsoft 365 (M365) services included in the Minimum Viable Product implementation, additional tools and services which have not yet been implemented, and maintenance and operations of Microsoft 365.

In the early 2000's most state agencies procured perpetual licenses from Microsoft for Windows XP and Microsoft Office 2003 which only required a one-time payment. Tens of thousands of state employees used this software until Microsoft ended support in 2014. During the same period, state agencies ran their own email systems, across hundreds of servers, either hosted from their own office or at the State Data Center. In some cases, state agencies had not appropriately licensed all users and devices which would have resulted in a significant liability if Microsoft conducted audits.

Governor Brown, in coordination with Enterprise Information Services (EIS), published her vision in 2018 for providing reliable, resilient, and secure IT systems. The first strategy outlined included modernizing and standardizing email and office productivity systems. By centralizing these systems, this reduces email infrastructure, ensures software license compliance, reduces software updates/upgrades, and improves response times.

The 2019 Legislature authorized $6,180,817 Other Funds through Senate Bill 5502 Policy Option Package 804 for EIS to realize this vision to establish and manage a secure and centralized M365 environment for Executive Branch agencies by June 30, 2021. To ensure quality and minimal disruption, the migration timeline was extended to December 27, 2021.

M365 services were deployed to approximately 41,000 state employees (originally projected to be 37,000), decommissioning 25 agency specific email systems. M365 services were implemented with a subset of applications and capabilities, referred to as the Minimum Viable Product (MVP). MVP includes Exchange Online, Teams, OneDrive, OneNote, Authenticator (Multi-Factor Authentication (MFA)), Azure Active Directory, eDiscovery and limited portions of SharePoint supporting Teams and OneDrive. Additional M365 tools are available to agencies and will be published in a service catalog.

M365 implementation was the top priority within the EIS 2021-23 project portfolio and aligned with Governor Brown's IT Action Plan and current enterprise IT strategies including critical improvements to the state's overall IT security posture. Additionally, specific M365 services are dependencies for many other enterprise and agency modernization initiatives.

How Achieved

The 18 Microsoft Enterprise Agreements the state has (consolidated down from 32) are set for co-terminus expiration in August of 2023. The state will negotiate new terms and pricing. Because Microsoft is expected to increase pricing for all government M365 licenses, total annual payments in 2023-25 are expected to be higher than in FY22.

EIS staff initially supported both the migration of approximately 41,000 Executive Branch agency end-users and Tier 2/3 operational support activities. As more agencies and staff were migrated to M365 and incorporated into the enterprise, EIS staff became saturated with operations and maintenance activities preventing them from addressing higher-value work efforts.

To meet operational requirements, EIS conducted a competitive solicitation for operations and maintenance services. In March 2022, NTT Data, a leading IT service provider, was selected to provide the requested services -- ongoing monitoring, administration, and support for the state's M365 MVP. NTT Data will develop a service catalog to leverage additional services included in current licensing not yet deployed. These services offer features and benefits that will enhance enterprise productivity, collaboration, identity management and enhance the security of state devices.

This package will also fund the full implementation of Coreview, an application used to manage the operations of the state's M365 tenants. This is the primary tool state agencies, Data Center Services and NTT Data use to manage the state's environment. Coreview provides significant cost avoidance by ensuring the efficient assignment of M365 as users are added and deleted daily and preventing hundreds or even thousands of licenses from sitting unused.

In addition to the required staffing, this package includes:

	Item	Purpose	23/25 Cost	Recurring Cost (per year)
1	Software: Microsoft licensing costs exceeding current service level funding	Additional M365 licenses, other Microsoft licenses and anticipated Microsoft price increase for M365	$17M	$8.5M
2	IT Services: Vendor contract costs	Operations and Maintenance of M365	$4.4M	$2.2M
3	IT Services: vendor contract costs for additional services	Advanced services, architecture and engineering support	$600k	$300k
4	M365 Platform Management Software	Coreview tool essential to supporting and maintaining M365	$2M	$1M
	Total cost (2023-25):		**$24M**	**$12M**

Staffing Impact

Staffing resources are required to support the oversight, coordination, and vendor management of the on-going operations of the state's M365 environment, provide sufficient resources to provide ongoing management of the associated enterprise business services and leverage the benefits beyond the consolidated email platform as M365 offers a wide array of collaboration tools such as TEAMs, SharePoint, and OneDrive.

- Establish one permanent full-time, Information Systems Specialist 8, OAS C1488 IP, SR 33 (1.00 FTE).
- Establish one permanent full-time, Operations & Policy Analyst 3, MMN X0872 AP, SR 30 (1.00 FTE).

Quantifying Results

Continue implementation and support a standard suite of enterprise productivity, communication, collaboration, content management and security (Identity and Access Management) services statewide to enable and secure a modern and productive workforce.

Revenue Sources

Other Funds, Admin & Service Charges (Assessment)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 123 - Sustainment of M365 Foundation

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	346,752	-	-	-	346,752
Empl. Rel. Bd. Assessments	-	-	106	-	-	-	106
Public Employees' Retire Cont	-	-	62,138	-	-	-	62,138
Social Security Taxes	-	-	26,526	-	-	-	26,526
Paid Family Medical Leave Insurance	-	-	1,387	-	-	-	1,387
Worker's Comp. Assess. (WCD)	-	-	92	-	-	-	92
Mass Transit Tax	-	-	2,081	-	-	-	2,081
Flexible Benefits	-	-	79,200	-	-	-	79,200
Total Personal Services	**-**	**-**	**$518,282**	**-**	**-**	**-**	**$518,282**
Services & Supplies							
Instate Travel	-	-	1,954	-	-	-	1,954
Employee Training	-	-	5,856	-	-	-	5,856
Office Expenses	-	-	5,752	-	-	-	5,752
Telecommunications	-	-	6,440	-	-	-	6,440
Data Processing	-	-	2,188	-	-	-	2,188
IT Professional Services	-	-	5,000,000	-	-	-	5,000,000
Dues and Subscriptions	-	-	1,574	-	-	-	1,574
Other Services and Supplies	-	-	1,126	-	-	-	1,126
Expendable Prop 250 - 5000	-	-	1,344	-	-	-	1,344
IT Expendable Property	-	-	17,005,626	-	-	-	17,005,626
Total Services & Supplies	**-**	**-**	**$22,031,860**	**-**	**-**	**-**	**$22,031,860**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 123 - Sustainment of M365 Foundation

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Data Processing Software	-	-	2,000,000	-	-	-	2,000,000
Total Capital Outlay	**-**	**-**	**$2,000,000**	**-**	**-**	**-**	**$2,000,000**
Total Expenditures							
Total Expenditures	-	-	24,550,142	-	-	-	24,550,142
Total Expenditures	**-**	**-**	**$24,550,142**	**-**	**-**	**-**	**$24,550,142**
Ending Balance							
Ending Balance	-	-	(24,550,142)	-	-	-	(24,550,142)
Total Ending Balance	**-**	**-**	**($24,550,142)**	**-**	**-**	**-**	**($24,550,142)**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							2.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.00**

Policy Option Package #124 – Network Security Lifecycle Replacement Plan

$7,230,256 | Total Positions/FTE: none

Purpose

This package continues the Cyber Security Services (CSS) network security equipment lifecycle replacement plan to ensure stable and reliable support of agency operations, allowing for increased capacity to meet the growing needs of the agencies. Failure to keep pace with technology lifecycle presents its own security vulnerabilities, increasing risk to the state.

This package funds the replacement of $7.2 million in equipment over five years old in the 2023-25 biennium and requests funding to increase capacity in alignment with the Governor's IT Action Plan Strategy #5 – *Increase IT security by adding enhancement to the state's Enterprise Security Office, including improvements in intrusion and detection.*

How Achieved

Funds from this package will ensure network security equipment is replaced within five years of purchase (lifecycle replacement plan) or following end of vendor support. Equipment replacement will align with the *Network and Security Modernization* strategy and target architecture.

Failure of individual devices and the inability to implement security updates can result in impacts ranging from minor disruption of business processes to the total halt of agency operations. To ensure the confidentiality, integrity, and availability of the systems necessary to support agency core business functions, the planned and scheduled replacement of these technology assets is essential.

Requested funding also includes the leasing of additional firewalls to support the data center initiative associated to software defined network (SD-WAN) and to meet the growing consumption of CSS services used by agency partners.

Perimeter Firewalls – Replacement of one pair of perimeter firewalls.

Border Firewalls – Replacement of two policy area border firewalls (public health and public safety) and network load balancers.

Branch Office Firewalls – Replacement of 125 branch office firewalls and their respective "head in" devices.

Security Insertion Switches – Replacement of two pairs of core switches to continue enablement of agency security devices and visibility.

Disaster Recovery – Replacement of four pairs of firewalls and network load balancers.

Secure Authentication for Firewalls – Replacement of firewall authentication appliances (servers) to enable privilege access to firewalls.

Growth – Branch Office Firewalls – Additional installation of 25 edge firewalls.

Data Center Branch Office (SD-WAN) – Additional installation of three Perimeter based firewalls.

5 Year Equipment Lifecycle Plan		Annual Lease Payments				
Item	Equipment Cost	FY24	FY25	FY26	FY27	FY28
Perimeter Firewall	$ 1,374,450	$ 274,890	$ 274,890	$ 274,890	$ 274,890	$ 274,890
Border Firewalls	$ 3,820,100	$ 764,020	$ 764,020	$ 764,020	$ 764,020	$ 764,020
Branch Office Firewalls	$ 2,477,005	$ 495,401	$ 495,401	$ 495,401	$ 495,401	$ 495,401
Network Insertion Switches	$ 2,000,840	$ 400,168	$ 400,168	$ 400,168	$ 400,168	$ 400,168
Disaster Recovery	$ 3,284,500	$ 656,900	$ 656,900	$ 656,900	$ 656,900	$ 656,900
Secure Authentication of Firewalls	$ 500,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
Growth - Branch Office	$ 495,400	$ 99,080	$ 99,080	$ 99,080	$ 99,080	$ 99,080
Data Center Branch Office (SD-WAN)	$ 4,123,345	$ 824,669	$ 824,669	$ 824,669	$ 824,669	$ 824,669
Total	$ 18,075,640	$ 3,615,128	$ 3,615,128	$ 3,615,128	$ 3,615,128	$ 3,615,128

2023-25 Biennial Request: $7,230,256

Staffing Impact

None.

Quantifying Results

Equipment described in the lifecycle plan above will be replaced and will be under vendor support.

Revenue Sources

Other Funds, Admin & Service Charges (Assessment) and Federal Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 124 - Network Security Lifecycle Replacement Plan

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	6,007,029	-	-	6,007,029
Total Revenues	**-**	**-**	**-**	**$6,007,029**	**-**	**-**	**$6,007,029**
Capital Outlay							
Telecommunications Equipment	-	-	1,223,227	6,007,029	-	-	7,230,256
Total Capital Outlay	**-**	**-**	**$1,223,227**	**$6,007,029**	**-**	**-**	**$7,230,256**
Total Expenditures							
Total Expenditures	-	-	1,223,227	6,007,029	-	-	7,230,256
Total Expenditures	**-**	**-**	**$1,223,227**	**$6,007,029**	**-**	**-**	**$7,230,256**
Ending Balance							
Ending Balance	-	-	(1,223,227)	-	-	-	(1,223,227)
Total Ending Balance	**-**	**-**	**($1,223,227)**	**-**	**-**	**-**	**($1,223,227)**

Policy Option Package #125 – Network Security Managed Services

$5,393,046 | Total Positions/FTE: none

Purpose

This package is organized in three components: contracting services to enhance the efficiency of network security operations, support the integrated risk management program and maintain Security Operations Center (SOC) infrastructure.

Efficiency – Network Security $3,939,166
Funding will enable Cyber Security Services (CSS) to improve service level agreements with our agency partners although the primary benefit will allow our state resource to focus on areas of critical importance including emerging technologies, lifecycle management, automation, monitoring, and the development of expertise for state owned infrastructure.

Expertise – Integrated Risk Management (IRM) $753,880
Integrated risk management refers to a set of practices designed to help organizations understand and manage the full scope of risks facing their enterprises, with much more agility than traditional risk management programs. This funding request will onboard expert level professional services to drive the establishment of a scalable, flexible system of governance to manage IT risk remediation, security policies, and ensure alignment with compliance obligations. Additionally, the administrative and operational requirements of the IRM solution are extremely complex and the success of agencies adopting IRM services will require the ability to adapt and maintain the IRM platform quickly and efficiently.

Expertise – Vendor Security Event and Incident Management (SEIM) SOC technical expertise $700,000
Funding will enable the CSS to contract the expertise, a SEIM engineer, required to maintain the technical infrastructure of the SOC which ensures appropriate levels of enterprise detection along with addressing the federal regulatory requirements of the partner agencies CSS serves. This will also help address Secretary of State Audit findings.

How Achieved

Leveraging contracted services will complete agency requests within service level agreements, a significant improvement and will allow our state resources to focus on the areas of critical importance. Additionally, contracted services will provide expertise in managing and maintaining areas the state is lacking expertise.

Network Security

Moving to a contracted services for network security is expected to take six months. There is no negative agency impact, only benefit of the new realized service offering improvement. Additionally, year-over-year costs will decrease in the 3rd and 4th year through enhanced and focused attention of automation of processes and partner understanding of the state of Oregon computing environments.

Pricing Forecast				
One Time Costs	23/25 Biennium		25/27 Biennium	
	Year 1	Year 2	Year 3	Year 4
$150,000	$1,894,583	$1,894,583	$1,705,124	$1,534,612

Integrated Risk Management
Annual cost for this engagement is $376,940.

Security Operations Center (SOC)
Annual cost for this engagement is $350,000.

2023-25 Biennial Request: $5,393,046

Failure to fund this request will result in delays of efficiency and optimization, in maturing the state of Oregon cyber security posture.

Staffing Impact

None. Requesting state resources to shore up the deficiency was considered as an alternative. However, the realized benefit was determined to far exceed the six-month onboarding process of the contracted partner and would not account for turnover and the ongoing training needs of state resources. Thereby, electing to go with state resources was found not viable.

Quantifying Results

Network Security - In addition to improving service level agreements with our agency partners, the primary benefit will allow our state resource to focus on areas of critical importance of emerging technologies, lifecycle management, automation, monitoring, and the development of expertise for state owned infrastructure.

Integrated Risk Management – Will provide an enterprise view on the risks that pose as threats to the state and will arm our agency partners with insight to remediate these threats.

Security Operations Center – Will ensure enterprise cyber-threat detection and adherence to federal regulatory and state audit requirements.

Revenue Sources

Other Funds, Admin & Service Charges (Assessment) and Federal Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 125 - Network Security Managed Services

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	3,553,113	-	-	3,553,113
Total Revenues	**-**	**-**	**-**	**$3,553,113**	**-**	**-**	**$3,553,113**
Services & Supplies							
IT Professional Services	-	-	1,839,933	3,553,113	-	-	5,393,046
Total Services & Supplies	**-**	**-**	**$1,839,933**	**$3,553,113**	**-**	**-**	**$5,393,046**
Total Expenditures							
Total Expenditures	-	-	1,839,933	3,553,113	-	-	5,393,046
Total Expenditures	**-**	**-**	**$1,839,933**	**$3,553,113**	**-**	**-**	**$5,393,046**
Ending Balance							
Ending Balance	-	-	(1,839,933)	-	-	-	(1,839,933)
Total Ending Balance	**-**	**-**	**($1,839,933)**	**-**	**-**	**-**	**($1,839,933)**

Policy Option Package #126 – Oregon Link Membership Contribution

$7,250,000 | Total Positions/FTE: none

Purpose

This package continues the founding partnership with Link Oregon and fund the recurring membership contribution that covers the cost of existing network for the 2023-25 biennium. The Link Oregon network serves as the primary network backbone for Executive Branch agencies within the state of Oregon. Link Oregon is a federally, tax-exempt 501(c)(3) Oregon non-profit organization—a consortium of the state of Oregon through Enterprise Information Services (EIS) and Oregon's four largest research universities - Oregon State University, Oregon Health Sciences University, Portland State University, and the University of Oregon. Link Oregon provides high-speed, resilient, middle-mile, fiber broadband connectivity to our state's public and non-profit sectors.

How Achieved

Link Oregon works with an ecosystem of community and commercial collaborators to build and maintain our systems and services. EIS has engaged with local and national telecommunications companies to access approximately 2,500 route-miles of dark, fiber-optic cable across the state. EIS and its founding members contributed to an entire buildout of an extensive fiber-based core backbone that spans the state. The fiber-based/optical portion of network was completed in 2021. The build consisted of several "rings" to provide a redundant network across Oregon to better serve state agencies and ultimately the residents who depend on critical state services. Agencies will benefit from a core network that is anywhere from 1X-100X times faster and has the capacity to expand many times further in the future.

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Admin & Service Charges (Assessment)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of | **Cross Reference Name: Enterprise Information Services (EIS)**

Pkg: 126 - Oregon Link Membership Contribution | **Cross Reference Number: 10700-042-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	-	-	7,250,000	-	-	-	7,250,000
Total Services & Supplies	**-**	**-**	**$7,250,000**	**-**	**-**	**-**	**$7,250,000**
Total Expenditures							
Total Expenditures	-	-	7,250,000	-	-	-	7,250,000
Total Expenditures	**-**	**-**	**$7,250,000**	**-**	**-**	**-**	**$7,250,000**
Ending Balance							
Ending Balance	-	-	(7,250,000)	-	-	-	(7,250,000)
Total Ending Balance	**-**	**-**	**($7,250,000)**	**-**	**-**	**-**	**($7,250,000)**

2023-25 BUDGET NARRATIVE

Policy Option Package #127 – Oregon Statewide Imagery Program

$1,600,000 | Total Positions/FTE: none

Purpose

This package supports ORS 276A.500-515 by investing in Oregon's Statewide Imagery Program for the purchase of statewide aerial imagery[1] collections. The Statewide Imagery Program acquires imagery through cooperation and partnership with other government agencies, resulting in reduced overall costs and increased returns-on-investment for all partners. This package funds Oregon's participation in the United States Department of Agriculture (USDA) National Agriculture Imagery Program (NAIP)[2] to obtain critical, high quality aerial imagery of the state.

Aerial imagery is foundational to many agencies in their service delivery to Oregonians. Aerial imagery is used for public safety, hazard mitigation and response, compliance monitoring, farm and forest management, habitat assessments, building/asset mapping, climate resiliency planning, and many more agency operations. While imagery can provide an accurate digital representation of the natural and built environment, it needs to be collected every two years to keep up with the changes that are occurring every day across the state.

The NAIP typically acquires statewide imagery every two years and creates a standard 2 ft. resolution product to meet the needs of the USDA. However, Oregon state agencies, along with local, regional, and other federal government partners, need a higher quality product to adequately support agency operations and service provision. The NAIP partners with states across the U.S. and allows the option to purchase a higher quality imagery product if desired. This package will leverage the NAIP imagery acquisition and provide a state contribution for the purchase of the higher (1 ft.) resolution product that is needed in Oregon. Aerial imagery for the state was last purchased in 2018 and an update of this product is critical for agency operations and service delivery. Aerial imagery is known to be a high value, high-cost product, and partnering with other government agencies for imagery acquisition is a prudent use of taxpayer dollars given the update frequency needed to support the enterprise.

The Oregon Geographic Information Council (OGIC) is the oversight body for geospatial data sharing and management in Oregon. ORS 276A.500-515 established OGIC and mandates data sharing by public bodies. Aerial imagery is a critical data asset identified by OGIC for long-term, reoccurring acquisition. Imagery acquired by the state via the NAIP will be shared with public bodies as defined in ORS 276A.500 and other federal funding partners, to support service provision to all Oregonians. This package also funds the creation of a long-term imagery investment strategy. This investment strategy will consider other imagery products that are desired by the enterprise, with the intention of making recommendations for a sustainable imagery acquisition program and funding in the future.

[1] Aerial Imagery, also known as orthoimagery, is a computer-generated image of an aerial photograph in which distortions caused by terrain and camera tilts have been removed. It combines the image characteristics of a photograph with the geometric qualities of a map. Unlike an aerial photograph, an orthoimage has a uniform scale. USGS - What is a digital orthophoto quadrangle (DOQ) or orthoimage? | U.S. Geological Survey (usgs.gov) https://www.usgs.gov/faqs/what-digital-orthophoto-quadrangle-doq-or-orthoimage

[2] For more information, see National Agriculture Imagery Program - NAIP Hub Site (arcgis.com) https://naip-usdaonline.hub.arcgis.com/

How Achieved

Enterprise Information Services (EIS) Data Governance and Transparency will work with the Oregon Statewide Imagery Program Steering Committee to ensure the statewide imagery meets the highest standards and the greatest number of business needs across the enterprise. The total cost for high quality (1 ft. Resolution) imagery acquisition for the state is approximately $2.5 million. This package provides funding for Oregon's share of the cost of acquisition.

The requested funding will:

a) Procure statewide high quality, high accuracy, and standardized aerial imagery available for all state agencies.
b) Provide resources to create a long-term investment strategy for all imagery products considering needed update frequencies.

Item	Quantity	Unit Cost	Extended Cost
Procurement of statewide aerial imagery (1 ft. resolution) from the National Agriculture Imagery Program.	N/A		$1,550,000
Long-term imagery investment strategy development.	N/A		$50,000
Total Cost			**$1,600,000**

Staffing Impact

None.

Quantifying Results

This package will create approximately $1 million in cost savings by leveraging the USDA National Agriculture Imagery Program to obtain critical, high quality aerial imagery of the state. The imagery contributes to meeting multiple state agency needs which results in improved service delivery to Oregonians. It also provides efficiencies in the management, use and sharing of data within the state of Oregon. Overall, it contributes to meeting multiple strategic goals of EIS and the Governor's Office, particularly in the growth of data-informed decision making, emergency response, and in the use of data to evaluate programs for efficiency and effectiveness.

Outcomes

- Provides high quality, high accuracy aerial imagery for all public bodies.
- Leverages a widely used federal program to provide approximately $1 million in cost savings.
- Imagery is widely shared with the public and other governments.
- Supports the strategic management of data as embodied in the Oregon Data Strategy.
- Documents the business and future update needs of imagery products for state, regional, and local government agencies.
- Establishes a long-term investment strategy for imagery products.

Revenue Sources

Other Funds, Admin & Service Charges (Assessment)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of | **Cross Reference Name: Enterprise Information Services (EIS)**

Pkg: 127 - Oregon Statewide Imagery Program | **Cross Reference Number: 10700-042-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	-	-	1,600,000	-	-	-	1,600,000
Total Services & Supplies	**-**	**-**	**$1,600,000**	**-**	**-**	**-**	**$1,600,000**
Total Expenditures							
Total Expenditures	-	-	1,600,000	-	-	-	1,600,000
Total Expenditures	**-**	**-**	**$1,600,000**	**-**	**-**	**-**	**$1,600,000**
Ending Balance							
Ending Balance	-	-	(1,600,000)	-	-	-	(1,600,000)
Total Ending Balance	**-**	**-**	**($1,600,000)**	**-**	**-**	**-**	**($1,600,000)**

Policy Option Package #131 – Modernize Enterprise Project Portfolio Mgmt

$1,529,295 | Total Positions/FTE: 2/2.00

Purpose

This package will enable Enterprise Information Services (EIS) to mature and enhance enterprise project portfolio management (PPM) and tracking capabilities; improve stakeholder communication, collaboration, and overall user experience; and update and enhance a critical system that is central to meeting EIS investment governance and its vision—*ensuring user-friendly, reliable, and secure state technology systems that serve Oregonians.* A modern, effective, and user-centered PPM tool is central to the EIS IT Governance Framework, portfolio management, and the joint-EIS/Legislative Fiscal Office (LFO) oversight model for IT investments. Additionally, EIS relies on the PPM tool to support its statutory obligations under ORS 276A.233, to maintain a continuous inventory of each state agency's current and planned investments and life cycle costs.

EIS Project Portfolio Performance (P3) has two Business Analysts to provide administration, configuration, support, and training on the enterprise project portfolio management tool in addition to core business analysis services for the P3 team and agency partners. As configured and customized in 2015, the current classic user experience of the PPM tool fails to support critical EIS business requirements, the needs of partner agencies, boards, and commissions, and statutory requirements, including:

1. **Artifact Deletion and Lack of Audit Trails.** Currently within the PPM tool, documentation submitted for projects subject to the oversight process, including project artifacts, EIS-P3 analysis, recommendations, and requirements, can be deleted by EIS-P3 or agency PPM users without sufficient authorization rules or audit trail history. The EIS-P3 team cannot determine that a document was removed, nor can they recover it. As the system of record for statewide project oversight, PPM must retain a history of documentation submitted, EIS requirements and recommendations, and corresponding agency responses. Any compromise in data integrity puts the state at risk of inaccurate internal and public reporting, loss of comment dialog history between P3 and agency, and reduced ability to defend the state against a lawsuit.
2. **Unauthorized Alteration of Approvals and Required Conditions.** Currently within the PPM tool, State CIO approvals or rejections of project stage gate approvals can be altered or deleted by EIS-P3 or agency PPM users. Similarly, required conditions for project stage gate approvals can also be altered or deleted by EIS-P3 or agency PPM users. As the system of record for statewide project oversight, the PPM tool must capture an accurate history of required conditions and stage gate approvals or rejections for appropriate oversight to be applied throughout the project.
3. **Limited Key Performance Indicators and Dashboards.** While the current version and configuration of the PPM tool captures basic project health data (scope, budget, and schedule), it does not provide comprehensive or customized investment dashboards supporting transparency of project risk, health, and performance. Current reporting and dashboards fail to align with the Governor's vision of *User-friendly, Reliable and Secure: State Information Technology Systems and Oversight*.
4. **Accessibility.** The current PPM tool is compliant with Section 508 of the Rehabilitation Act of 1973; however, there are several accessibility challenges which do not meet the Website Content Accessibility Guidelines (WCAG) 2.1 Level AA standards for accessibility.

5. **Communication and Collaboration.** EIS and partner agencies are unable to collaborate effectively on submitted documentation using the current PPM interface. This results in communication being sent and captured in a variety of tools – Microsoft Outlook and Microsoft Teams. The conversations contained within these tools are not easily added to PPM, resulting in missing information within the official system of record for project oversight.
6. **Double-Entry.** Currently, agency use of the PPM tool for day-to-day project management activities is fraught with technical and administrative challenges, such as a separate agency licensing procurement and tracking process, custom configuration of the PPM tool to meet individual agency requirements, and the process and ability for agencies to administer their agency-specific PPM configuration and user accounts. Currently, no agency is using PPM for day-to-day project management activities. Further, most agencies utilize other project management tools, e.g., Microsoft Project and SmartSheet, and cannot integrate their project information with the statewide PPM tool. This requires agencies to double-enter information and to upload documentation into multiple systems.

Clarity, the vendor of the PPM tool, has no enhancements planned for the version of the PPM tool EIS is using and eventually lifecycle support for this version may be discontinued.

In late 2016, with the release of version 15.1, Clarity introduced a modern user experience option, labeling it “Modern UX”. EIS is still operating in the “Classic” user experience. Clarity PPM Modern UX provides a more flexible, configurable, user-friendly, modern user experience that also addresses many of the business and statutory requirements not met by the version currently in use. These additions include field-level security, improved workflows, customizable dashboards, and collaboration capabilities. This project will upgrade and enhance a high-priority enterprise system central to the EIS IT Governance Framework and remedy many long-standing capability gaps and security issues.

This investment in the PPM solution will enable EIS to mature and enhance enterprise portfolio management and tracking capabilities; improve stakeholder communication, collaboration, and overall user experience; and update and enhance a critical system that is central to meeting EIS investment governance and its vision—*ensuring user-friendly, reliable, and secure state technology systems that serve Oregonians*.

How Achieved

This package includes resources to plan for and migrate to the Modern UX for enterprise project and portfolio management which will enable alignment of Oregon’s IT oversight and portfolio management processes, enable EIS to maintain the integrity of oversight requirements, documentation, and approvals, improve the customer experience, and leverage data for robust metrics and reporting to stakeholders. EIS also intends to use this opportunity to shift to a managed service model, thereby freeing up internal staff time spent administering and managing the current PPM tool. By doing so, this new service model enables the EIS-P3 business analyst team to focus on consulting with partner agencies, boards, and commissions who struggle to perform project activities such as requirements gathering as well as driving internal process improvements within EIS-P3 and its process partners throughout EIS.

P3 Business Analysts, augmented with a limited duration project manager and limited duration business analyst, will complete planning and implementation of the migration to the Modern UX. The project manager will lead the project and develop all necessary project management documentation. The limited duration business analyst will work in tandem with existing EIS-P3 business analysts to gather and document business requirements, and plan and facilitate user testing, training, and organizational change management. Professional vendor services will be utilized for migration and configuration, enhancement, training, and system documentation.

This project supports the EIS Strategic Framework and aligns with Governor's priorities—specifically, maturing IT investment governance and supporting project transparency. The Clarity PPM Modern UX will enable cross-agency collaboration and project specific communication on a scalable, secure project and portfolio management cloud SaaS platform. The Clarity PPM Modern UX meets Section 508 of the Rehabilitation Act of 1973 and, with recent enhancements, meets many of the WCAG 2.1 Level AA standards for accessibility.

Project planning and vendor support services procurement will take place during FY 2023-24. Solution design, configuration, testing, and training will occur during FY 2024-25.

This package includes funding for services and resources necessary for project planning, system procurement, and system migration:

Vendor migration and configuration services	$498,255*
Vendor managed service licenses for 5 years**	$520,000*

*Vendor related costs are estimated.
**Managed service cost ($104,000 per year) will need to be continued in base budget beyond the 2023-25 biennium, for the lifecycle of the system.

Staffing Impact

- Establish two limited duration full-time, Information Systems Specialist 7, OAS C1487 IP, SR 31 (2.00 FTE).

Quantifying Results

Metrics that could be quantified if the proposed enhancements are made to the PPM tool:

- Users are only able to update fields related to artifact submission, review, and approval that their role should afford them.
- Expected reduction in the number of screens required to update artifact submission, review, and approval information.
- Increased data consistency and accuracy.
- Ability to report on information previously unavailable.
- Maintain Section 508 compliance, and support WCAG 2.1 AA standards for accessibility.
- Agency project managers and EIS-P3 staff can collaborate and communicate within the PPM tool about project artifacts.
- Deployment of KPIs and dashboards for comprehensive statewide and policy-area portfolios.

Revenue Sources

Other Funds, Admin & Service Charges (Assessment)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 131 - Modernize Enterprise Project Portfolio Mgmt

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	331,104	-	-	-	331,104
Empl. Rel. Bd. Assessments	-	-	106	-	-	-	106
Public Employees' Retire Cont	-	-	59,334	-	-	-	59,334
Social Security Taxes	-	-	25,330	-	-	-	25,330
Paid Family Medical Leave Insurance	-	-	1,324	-	-	-	1,324
Worker's Comp. Assess. (WCD)	-	-	92	-	-	-	92
Mass Transit Tax	-	-	1,986	-	-	-	1,986
Flexible Benefits	-	-	79,200	-	-	-	79,200
Total Personal Services	**-**	**-**	**$498,476**	**-**	**-**	**-**	**$498,476**
Services & Supplies							
Instate Travel	-	-	1,616	-	-	-	1,616
Employee Training	-	-	6,898	-	-	-	6,898
Office Expenses	-	-	5,752	-	-	-	5,752
Telecommunications	-	-	6,440	-	-	-	6,440
Data Processing	-	-	2,188	-	-	-	2,188
IT Professional Services	-	-	500,000	-	-	-	500,000
Dues and Subscriptions	-	-	1,574	-	-	-	1,574
Other Services and Supplies	-	-	1,126	-	-	-	1,126
Expendable Prop 250 - 5000	-	-	1,344	-	-	-	1,344
IT Expendable Property	-	-	503,881	-	-	-	503,881
Total Services & Supplies	**-**	**-**	**$1,030,819**	**-**	**-**	**-**	**$1,030,819**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 131 - Modernize Enterprise Project Portfolio Mgmt

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	1,529,295	-	-	-	1,529,295
Total Expenditures	**-**	**-**	**$1,529,295**	**-**	**-**	**-**	**$1,529,295**
Ending Balance							
Ending Balance	-	-	(1,529,295)	-	-	-	(1,529,295)
Total Ending Balance	**-**	**-**	**($1,529,295)**	**-**	**-**	**-**	**($1,529,295)**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							2.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.00**

2023-25 BUDGET NARRATIVE

Policy Package #801 – LFO Analyst Adjustments

$6,148,428 | Total Positions/FTE: None

Purpose

This package represents various budget adjustments approved in the Legislatively Adopted Budget.

How Achieved

- Reclassifies one Operations Policy Analyst 4 position to an Information Systems Specialist 7 position, resulting in an increase of $8,778 Personal Services costs which is offset by a reduction to Services and Supplies for a net zero budget change.
- Provides one-time ARPA carryover for two projects authorized during the 2022 session: $3,364,802 for Professional Services to produce a network and security modernization strategic roadmap; and $2,783,626 for planning for the implementation of Microsoft 365 security tools.

Staffing Impact

- Reclassify upward one permanent full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 to Information Systems Specialist 7, OAS C1487 IP SR 31.

Quantifying Results

N/A

Revenue Sources

Other Funds, Admin & Service Charges (Assessment) and Federal Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	6,148,428	-	-	6,148,428
Total Revenues	**-**	**-**	**-**	**$6,148,428**	**-**	**-**	**$6,148,428**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	6,936	-	-	-	6,936
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	1,243	-	-	-	1,243
Social Security Taxes	-	-	530	-	-	-	530
Paid Family Medical Leave Insurance	-	-	28	-	-	-	28
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	41	-	-	-	41
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**$8,778**	**-**	**-**	**-**	**$8,778**
Services & Supplies							
Instate Travel	-	-	(5,104)	-	-	-	(5,104)
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	(3,580)	-	-	-	(3,580)
Data Processing	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	(5)	-	-	-	(5)
Agency Program Related S and S	-	-	(89)	-	-	-	(89)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	6,148,428	-	-	6,148,428
Total Services & Supplies	**-**	**-**	**($8,778)**	**$6,148,428**	**-**	**-**	**$6,139,650**
Total Expenditures							
Total Expenditures	-	-	-	6,148,428	-	-	6,148,428
Total Expenditures	**-**	**-**	**-**	**$6,148,428**	**-**	**-**	**$6,148,428**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2023-25 BUDGET NARRATIVE

Policy Package #810– Statewide Adjustments

<$279,598> | Total Positions/FTE: none

Purpose

This package represents statewide adjustments impact agency budgets based on changes to the cost of debt service on existing outstanding bonds, Department of Administrative Services rates and service charges, Attorney General rates, and costs for supporting the Government Ethics Commission and Public Records Advocate.

How Achieved

Reduction to S&S accounts.

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Other Funds, Admin & Service Charges (Assessment)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 810 - Statewide Adjustments

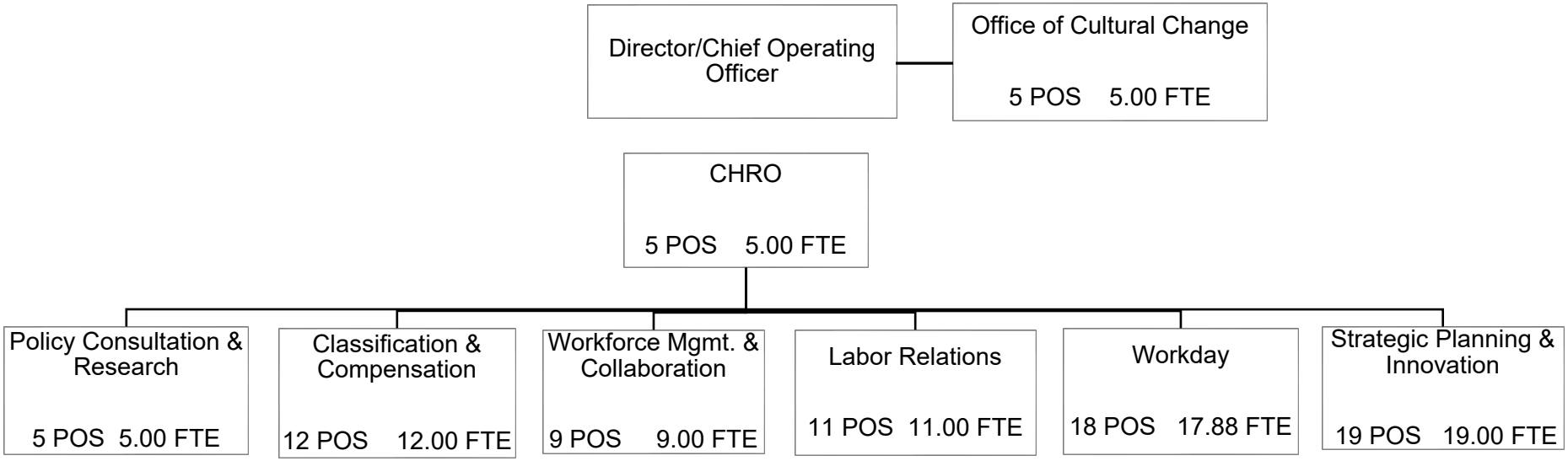
Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	(122,086)	-	-	-	(122,086)
Attorney General	-	-	(28,049)	-	-	-	(28,049)
Facilities Rental and Taxes	-	-	(55,614)	-	-	-	(55,614)
Other Services and Supplies	-	-	(73,849)	-	-	-	(73,849)
Total Services & Supplies	**-**	**-**	**($279,598)**	**-**	**-**	**-**	**($279,598)**
Total Expenditures							
Total Expenditures	-	-	(279,598)	-	-	-	(279,598)
Total Expenditures	**-**	**-**	**($279,598)**	**-**	**-**	**-**	**($279,598)**
Ending Balance							
Ending Balance	-	-	279,598	-	-	-	279,598
Total Ending Balance	**-**	**-**	**$279,598**	**-**	**-**	**-**	**$279,598**

Chief Human
Resources Office

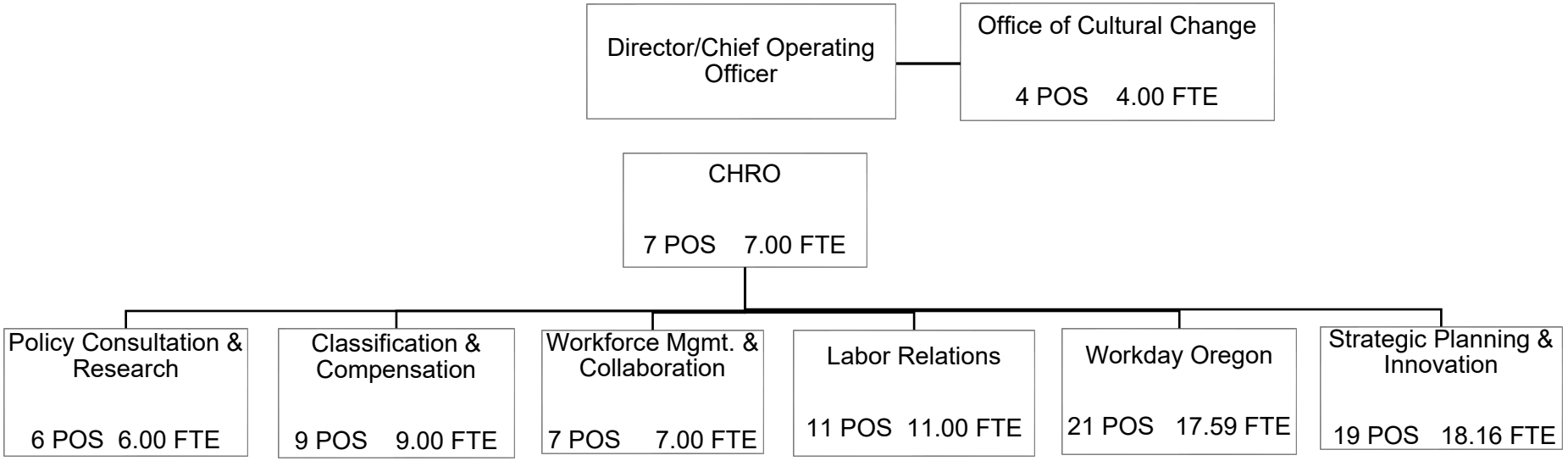
Chief Human Resources Office (CHRO)

2023-25 Organization Chart
84 POS 83.88 FTE



2023-25 BUDGET NARRATIVE

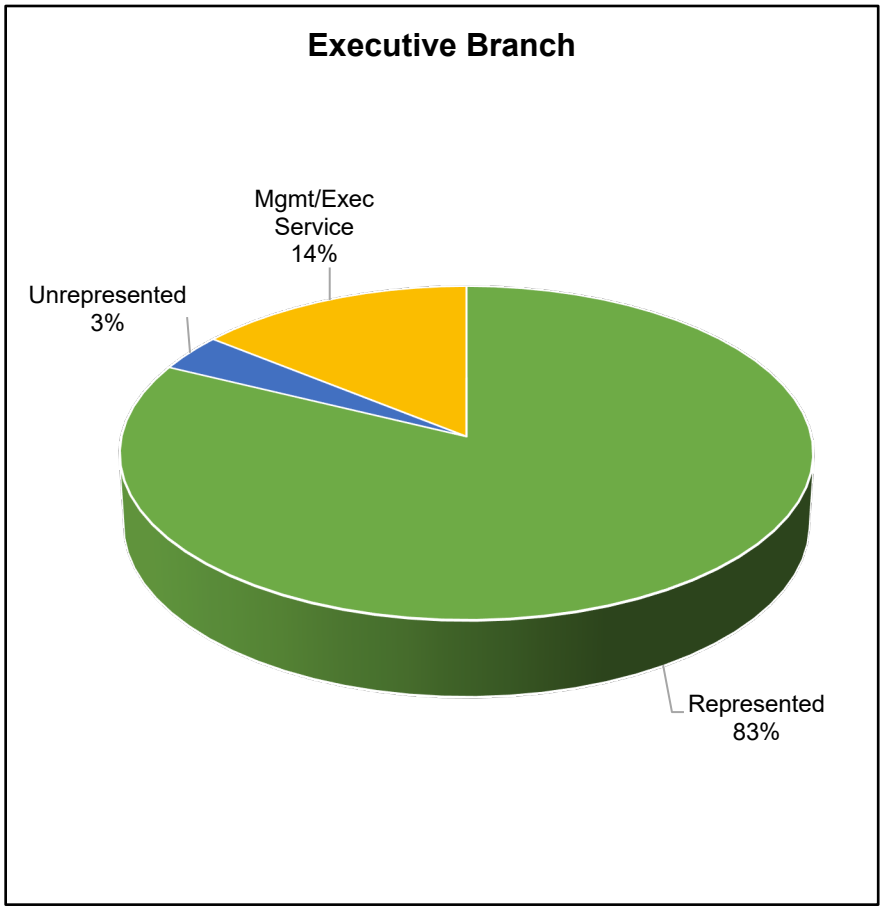
2021-23 Organization Chart
84 POS 79.75 FTE



Chief Human Resources Office

Program Overview

The Chief Human Resources Office (CHRO) serves as an enterprise resource providing policy direction, systems, and services to promote a stable and qualified workforce in Oregon state government, while reflecting the state's values of accountability, equity, excellence, and integrity. CHRO oversees state agencies' human resources (HR) functions: policies, investigations, talent acquisition/executive recruitments, classification and compensation, workforce development, labor relations and HR information systems, including the state HRIS system Workday®. Through interagency agreements, we also provide comprehensive human resource services to state agencies, boards, and commissions. The division serves the Executive Branch, which has the majority of the state's employees, most of whom are represented by labor unions, as shown in the chart to the right. The Workday system, however, is available to all branches of Oregon state government.

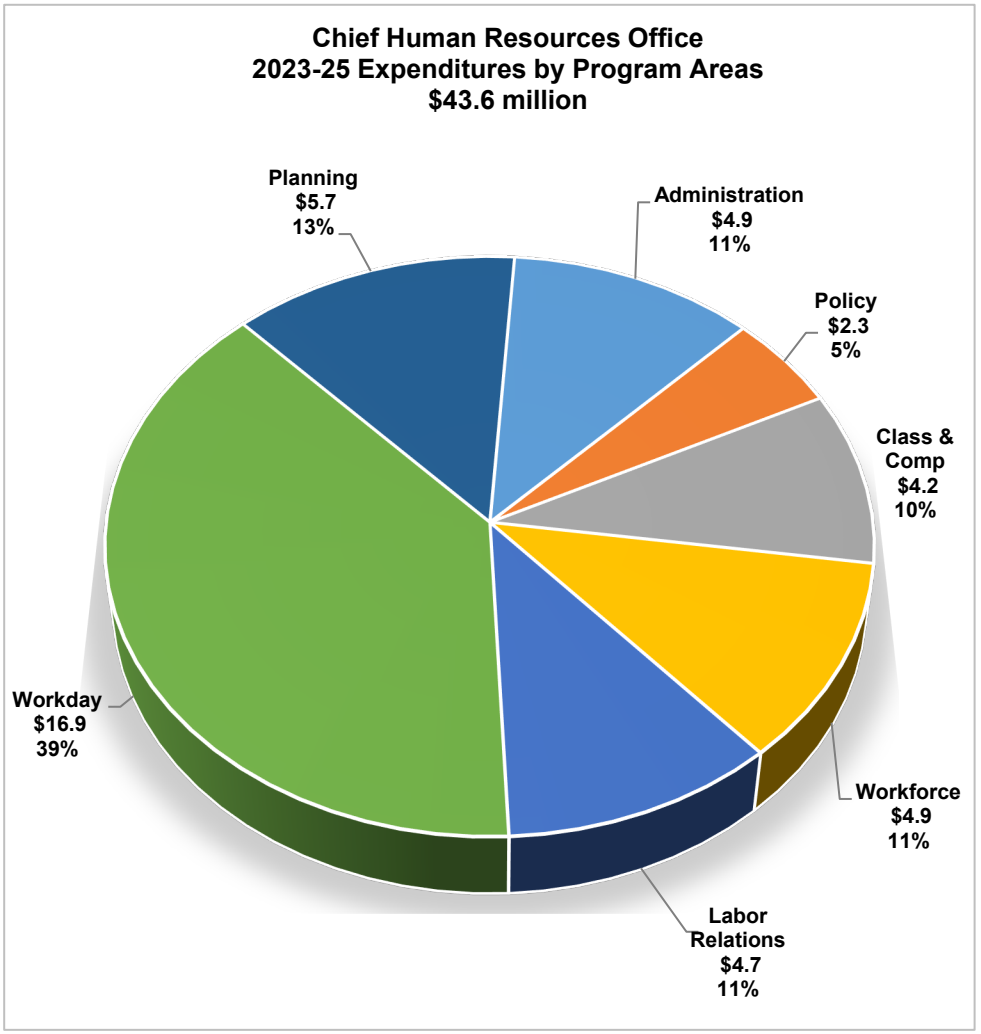


Program Description

Policy Consultation and Research: This section maintains the state's human resources policies to achieve consistency in the state's workforce. The policies guide agencies on issues such as salary, protected leave, and the disciplinary process. The section coordinates responses to legislative inquiries about the state's workforce and analyzes legislative and statutory changes. In addition, it oversees executive-level investigations and provides consultations to agencies regarding workforce issues and opportunities. The section has been responsible for the administration of the Span of Control legislation, policies, and professional workforce standards.

Classification and Compensation: This section is responsible for maintaining the state's compensation plan for classified, unclassified, and management service positions, as well as developing and maintaining the state's classification system. The section creates and establishes the classification specifications for Executive Branch employment, conducts classification studies, provides consultation and approval for agency position allocations, issues classification guides for agency use, provides consultation and approval for unscheduled pay equity salary adjustments, and conducts compensation surveys (including a biennial salary and benefit report) and position benchmarking. The section is also responsible for an equal pay analysis of the workforce in the Executive Branch.

Classification and Compensation also provides staff support to the Central Evaluation Team (CET). Composed of agency employees experienced in statewide job evaluations and occupations, the CET evaluates all job classifications; agency head positions, paid director and executive secretary board and commission positions; and paid, full-time board and commission member positions using the Hay Method of job evaluation. CET evaluations become the framework for position allocation. The CET evaluates new or significantly changed classification specifications for compensation.



Workforce Management and Collaboration: This section focuses on state government's values of accountability, equality, excellence, and integrity by partnering with state leadership, managers and employees as internal consultants that provide best-practice workforce strategies, solutions, and resources to meet current and future workforce needs. Service areas include management education, leadership development, organizational development consulting, employee engagement, and executive/management coaching.

The HR training and professional development team within this section oversees the development needs of all DAS employees, and Client Agencies. The team is responsible for developing and providing the statewide training required by statute or policy, including but not limited to professional workplace and performance and accountability training. This team also provides statewide leadership opportunities including Leadership Oregon, the Management Education Series (Emerging Manager, Foundational and New to Public Management), Portfolio Management and the Oregon Project Management Certification Program.

The people analytics area pursues evidence-based, people-focused decisions for state government as an employer. This is done by disseminating evidence-based practices, establishing advanced analytics functioning in human resources, conducting organizational research, facilitating people analytics knowledge in HR professionals, and encouraging research collaborations.

Labor Relations: Seventy-five percent of the state's workforce is covered by 35 collective bargaining contracts. To ensure consistent labor practices across state government, the Labor Relations section manages the collective bargaining agreements and handles the contract negotiations for 32,816 state employees. The section manages contract-related grievances and demands to bargain and represents the state in hearings before the Employment Relations Board. They provide labor relations services for five non-state employee contracts. The information below indicates the number of grievances and other activities during the last two biennia:

Action	2019-21	2021-Current
Grievances	497	165
Demands to Bargain	18	16
Unfair Labor Practices	4	0

Workday Oregon: This section is responsible for the daily support, management and enhancement of the HR information systems used by all agencies within the Executive, Legislative and Judicial branches. The systems include:

1. HR-related components (using the Workday, Inc. system), including the management of functionality related to recruitment, classifications, compensation, absence, position management, talent, and performance.
2. Enterprise learning management system (iLearn) which provides virtual learning for all state employees, contingent workers (volunteers and contractors) and agencies' community partners.
3. Legacy HR system (PPDB) in which the team manages access and reporting on historical data until it can be fully archived.

The section provides assistance and guidance to thousands of inquiries through our help desk; provides training and creates guides on navigation (job aids) and videos; coordinates communication forums; implements system configurations; collects data and analytics for enterprise reports; conducts system testing; and oversees large-volume mass changes to employees.

The section also manages all the integrations in which Workday provides data to other enterprise systems, including critical integrations with state government's payroll and benefits systems. Its data analytics and reports are distributed to role-based Workday user groups, agencies, decision makers and to external parties (through public records requests). The section collaborates with members of the CHRO and other agency users to continue to improve system functionality in support of state government's workforce.

Strategic Planning and Innovation:

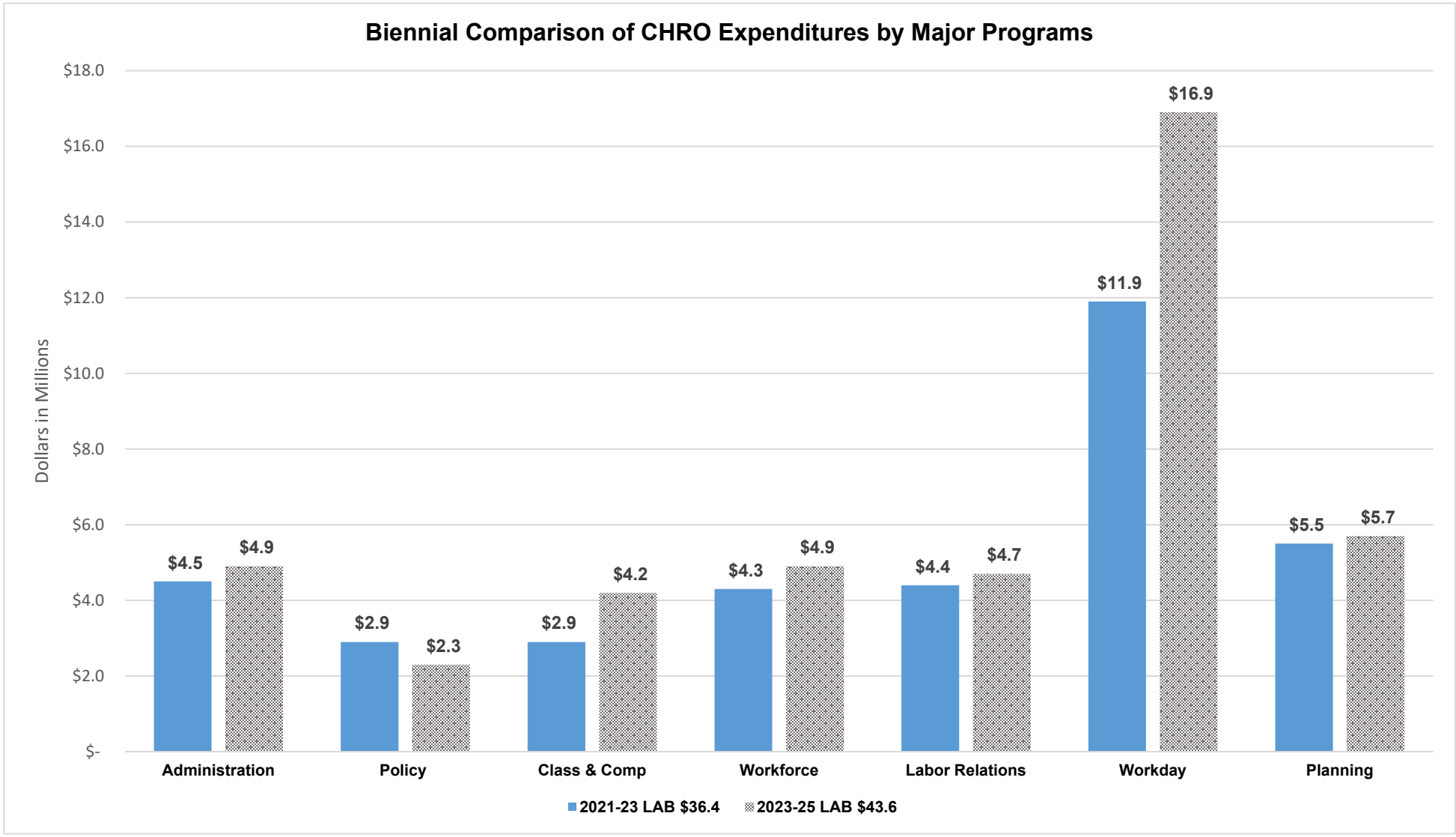
Talent Acquisition/Executive Recruitment: This unit develops statewide recruitment policy, content, standards, and practices for recruiters across the enterprise; and provides central training for talent acquisition professionals and end-users of Workday and VidCruiter. The unit provides recruitment services for state agencies and prospective employees, coordinating with agency personnel offices on the development of job announcements to notify and produce qualified applicant pools to fill agency vacancies. Recruitments are conducted for classified, management and executive service categories. The unit develops and distributes employment announcements; receives, screens and grades applications; and creates and maintains records for hired applicants. Position vacancy and applicant data is stored within the Workday system. The unit provides consultation, recruitment tools and resources, and direction to the approximately one hundred recruiters within agencies across the state.

HR Client Agency Program: The team of HR business partners provides comprehensive HR services to 25 agencies, boards, and commissions, including the Department of Administrative Services. The team supports agency employees and managers with employee and labor relations covering the full lifecycle of employment, providing a holistic approach to human resource services.

The team provides interpretation and application of state laws, rules and policies; coaching, counseling and advice on workforce management issues; talent acquisition; classification and compensation; employment and background verification; Family Medical Leave Act and Oregon Family Leave Act assistance; interpreting labor contracts; complaint investigations; performance management and progressive discipline; affirmative action monitoring and control; maintenance of personnel files; and safety and workers' compensation support. Additionally, the team provides guidance and support for strategic planning and implementation, organization structure(s) and reorganization, process improvement, employee engagement, bench strength development, change management and assists with diversity, equity, and inclusion efforts.

Office of Cultural Change: This unit provides oversight and guidance to state agencies on issues related to diversity, equity, and inclusion. The Chief Cultural Change officer partners with the Governor's office to implement strategies and policies within the Executive Branch.

Total Funds Budget (historical and future)



2023-25 BUDGET NARRATIVE

Program Performance

The CHRO aligns business objectives with the Governor's initiatives by prioritizing reporting and data analytics to enable data-driven and strategic decision making. The CHRO will continue to collaborate with the enterprise on human resource needs, projects and best practices while maintaining appropriate oversight.

Enabling Legislation/ Program Authorization

- Oregon Revised Statute Chapters 240 and 243
- Oregon Administrative Rule (OAR) 105

Funding Streams that Support the Program

The division relies on an assessment which allocates costs to state agencies based on 2021-23 Legislatively Adopted Budget Full-Time Equivalent (FTE) authority.

Essential Packages

Package 010 – Non-PICS Personal Services and Vacancy Factor

This package includes allowable standard inflation on non-PICS accounts, an increase for Public Employees' Retirement System Pension Obligation Bond repayment and adjustments to mass transit tax and vacancy savings.

Package 022 – Phase-out Program and One-time Costs

This package phase-outs the following:

- $42,907 Other Funds for one-time funding approved in 2021 Session.

Package 031 – Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.2%.
- Non-state employee and Professional Services costs by the standard 8.8%.
- Facilities rent by the standard 4.2%.
- Attorney General costs by the allowable 17.67%.

Package 060 – Technical Adjustment

None.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Pension Obligation Bond	-	-	69,577	-	-	-	69,577
Unemployment Assessments	-	-	380	-	-	-	380
Mass Transit Tax	-	-	10,765	-	-	-	10,765
Vacancy Savings	-	-	(25,580)	-	-	-	(25,580)
Total Personal Services	**-**	**-**	**$55,142**	**-**	**-**	**-**	**$55,142**
Total Expenditures							
Total Expenditures	-	-	55,142	-	-	-	55,142
Total Expenditures	**-**	**-**	**$55,142**	**-**	**-**	**-**	**$55,142**
Ending Balance							
Ending Balance	-	-	(55,142)	-	-	-	(55,142)
Total Ending Balance	**-**	**-**	**($55,142)**	**-**	**-**	**-**	**($55,142)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	(455)	-	-	-	(455)
Employee Training	-	-	(2,358)	-	-	-	(2,358)
Office Expenses	-	-	(1,011)	-	-	-	(1,011)
Telecommunications	-	-	(1,347)	-	-	-	(1,347)
Data Processing	-	-	(438)	-	-	-	(438)
Publicity and Publications	-	-	(337)	-	-	-	(337)
Professional Services	-	-	(34,400)	-	-	-	(34,400)
Employee Recruitment and Develop	-	-	(270)	-	-	-	(270)
Dues and Subscriptions	-	-	(337)	-	-	-	(337)
Other Services and Supplies	-	-	(337)	-	-	-	(337)
IT Expendable Property	-	-	(1,617)	-	-	-	(1,617)
Total Services & Supplies	**-**	**-**	**($42,907)**	**-**	**-**	**-**	**($42,907)**
Total Expenditures							
Total Expenditures	-	-	(42,907)	-	-	-	(42,907)
Total Expenditures	**-**	**-**	**($42,907)**	**-**	**-**	**-**	**($42,907)**
Ending Balance							
Ending Balance	-	-	42,907	-	-	-	42,907
Total Ending Balance	**-**	**-**	**$42,907**	**-**	**-**	**-**	**$42,907**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	2,542	-	-	-	2,542
Employee Training	-	-	24,285	-	-	-	24,285
Office Expenses	-	-	7,369	-	-	-	7,369
Telecommunications	-	-	7,659	-	-	-	7,659
Data Processing	-	-	18,473	-	-	-	18,473
Publicity and Publications	-	-	3,071	-	-	-	3,071
Professional Services	-	-	296,392	-	-	-	296,392
IT Professional Services	-	-	440,873	-	-	-	440,873
Attorney General	-	-	95,253	-	-	-	95,253
Employee Recruitment and Develop	-	-	1,024	-	-	-	1,024
Dues and Subscriptions	-	-	3,971	-	-	-	3,971
Facilities Rental and Taxes	-	-	32,854	-	-	-	32,854
Agency Program Related S and S	-	-	427	-	-	-	427
Other Services and Supplies	-	-	13,771	-	-	-	13,771
Expendable Prop 250 - 5000	-	-	3,557	-	-	-	3,557
IT Expendable Property	-	-	30,006	-	-	-	30,006
Total Services & Supplies	**-**	**-**	**$981,527**	**-**	**-**	**-**	**$981,527**
Total Expenditures							
Total Expenditures	-	-	981,527	-	-	-	981,527
Total Expenditures	**-**	**-**	**$981,527**	**-**	**-**	**-**	**$981,527**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(981,527)	-	-	-	(981,527)
Total Ending Balance	**-**	**-**	**($981,527)**	**-**	**-**	**-**	**($981,527)**

2023-25 BUDGET NARRATIVE

Policy Package #090 – Analyst Adjustments

<$209,800> | Total Positions/FTE: none

Purpose

This package reduces the program's Other Fund expenditure limitation by $209,800. Included in this package are revenue adjustments to adjust the State Government Service Charge and to reduce the working capital need down to 20 days.

How Achieved

The following adjustments to expenditures were made by the analyst:

- Eliminate sponsorship of the Ascent program, $65,000.
- Reduce Services and Supplies by $144,800.

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Admin & Service Charges (Assessments)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Instate Travel	-	-	(2,000)	-	-	-	(2,000)
Office Expenses	-	-	(9,500)	-	-	-	(9,500)
Publicity and Publications	-	-	(4,500)	-	-	-	(4,500)
Professional Services	-	-	(14,500)	-	-	-	(14,500)
Employee Recruitment and Develop	-	-	(1,512)	-	-	-	(1,512)
Other Services and Supplies	-	-	(18,961)	-	-	-	(18,961)
Expendable Prop 250 - 5000	-	-	(4,027)	-	-	-	(4,027)
IT Expendable Property	-	-	(154,800)	-	-	-	(154,800)
Total Services & Supplies	**-**	**-**	**($209,800)**	**-**	**-**	**-**	**($209,800)**
Total Expenditures							
Total Expenditures	-	-	(209,800)	-	-	-	(209,800)
Total Expenditures	**-**	**-**	**($209,800)**	**-**	**-**	**-**	**($209,800)**
Ending Balance							
Ending Balance	-	-	209,800	-	-	-	209,800
Total Ending Balance	**-**	**-**	**$209,800**	**-**	**-**	**-**	**$209,800**

Policy Package #091 – Analyst Adjustments

<$796,220> | Total Positions/FTE: <1/1.00>

Purpose

This package reduces the program's Other Fund expenditure limitation.

How Achieved

The following adjustments to expenditures were made by the analyst:

- Reduce Expendable Property by $60,000.
- Reduce Professional Services by $500,000.
- Eliminate an Operations & Policy Analyst 2 position, $236,220.

Staffing Impact

- Abolish one permanent full-time, Operations & Policy Analyst 2, MMN C0871 AP, SR 27 (1.00 FTE)

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Admin & Service Charges (Assessments)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 091 - Additional Analyst Adjustments

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(143,640)	-	-	-	(143,640)
Empl. Rel. Bd. Assessments	-	-	(53)	-	-	-	(53)
Public Employees' Retire Cont	-	-	(25,740)	-	-	-	(25,740)
Social Security Taxes	-	-	(10,988)	-	-	-	(10,988)
Paid Family Medical Leave Insurance	-	-	(575)	-	-	-	(575)
Worker's Comp. Assess. (WCD)	-	-	(46)	-	-	-	(46)
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	(39,600)	-	-	-	(39,600)
Total Personal Services	**-**	**-**	**($220,642)**	**-**	**-**	**-**	**($220,642)**
Services & Supplies							
Instate Travel	-	-	(1,146)	-	-	-	(1,146)
Employee Training	-	-	(2,407)	-	-	-	(2,407)
Office Expenses	-	-	(2,876)	-	-	-	(2,876)
Telecommunications	-	-	(3,220)	-	-	-	(3,220)
Data Processing	-	-	(1,094)	-	-	-	(1,094)
Professional Services	-	-	(500,000)	-	-	-	(500,000)
Dues and Subscriptions	-	-	(787)	-	-	-	(787)
Other Services and Supplies	-	-	(563)	-	-	-	(563)
Expendable Prop 250 - 5000	-	-	(672)	-	-	-	(672)
IT Expendable Property	-	-	(62,813)	-	-	-	(62,813)
Total Services & Supplies	**-**	**-**	**($575,578)**	**-**	**-**	**-**	**($575,578)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 091 - Additional Analyst Adjustments

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	(796,220)	-	-	-	(796,220)
Total Expenditures	**-**	**-**	**($796,220)**	**-**	**-**	**-**	**($796,220)**
Ending Balance							
Ending Balance	-	-	796,220	-	-	-	796,220
Total Ending Balance	**-**	**-**	**$796,220**	**-**	**-**	**-**	**$796,220**
Total Positions							
Total Positions							(1)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(1)**
Total FTE							
Total FTE							(1.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(1.00)**

2023-25 BUDGET NARRATIVE

Policy Option Package # 106 – Workday Payroll Project

$251,247 | Total Positions/FTE: 1/0.88

Purpose

This package provides $251,247 Other Funds expenditure limitation and authorizes the establishment of one permanent full-time Operations and Policy Analyst 4 position (0.88 FTE) to support the Workday Human Capital Management Suite.

How Achieved

This position will be responsible for core human resources processes and data elements in Workday which impacts how state employees are paid. Currently, there is a state employee performing this work in an unbudgeted position.

Staffing Impact

- Establish one permanent full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (.88 FTE).

Quantifying Results

The Workday support team will significantly improve HR and Payroll compliance, reduce risk, provide better data for decision making, and increase efficiencies across the institution.

Revenue Sources

Other Funds, Admin & Service Charges (Assessment)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 106 - Workday Payroll Project

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	160,230	-	-	-	160,230
Empl. Rel. Bd. Assessments	-	-	46	-	-	-	46
Public Employees' Retire Cont	-	-	28,713	-	-	-	28,713
Social Security Taxes	-	-	12,258	-	-	-	12,258
Paid Family Medical Leave Insurance	-	-	641	-	-	-	641
Worker's Comp. Assess. (WCD)	-	-	40	-	-	-	40
Mass Transit Tax	-	-	960	-	-	-	960
Flexible Benefits	-	-	34,650	-	-	-	34,650
Total Personal Services	**-**	**-**	**$237,538**	**-**	**-**	**-**	**$237,538**
Services & Supplies							
Instate Travel	-	-	1,008	-	-	-	1,008
Employee Training	-	-	2,118	-	-	-	2,118
Office Expenses	-	-	2,531	-	-	-	2,531
Telecommunications	-	-	2,834	-	-	-	2,834
Data Processing	-	-	963	-	-	-	963
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	-	-	-	-	-
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	693	-	-	-	693
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	495	-	-	-	495
Expendable Prop 250 - 5000	-	-	591	-	-	-	591

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 106 - Workday Payroll Project

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	2,476	-	-	-	2,476
Total Services & Supplies	**-**	**-**	**$13,709**	**-**	**-**	**-**	**$13,709**
Total Expenditures							
Total Expenditures	-	-	251,247	-	-	-	251,247
Total Expenditures	**-**	**-**	**$251,247**	**-**	**-**	**-**	**$251,247**
Ending Balance							
Ending Balance	-	-	(251,247)	-	-	-	(251,247)
Total Ending Balance	**-**	**-**	**($251,247)**	**-**	**-**	**-**	**($251,247)**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							0.88
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.88**

Policy Option Package #107 – Workday Ongoing Subscription Costs

$2,689,478 | Total Positions/FTE: none

Purpose

In 2019, DAS' first phase of a legacy systems modernization effort was enacted with the implementation of Workday HCM to replace the legacy HR system. The second phase was enacted in 2022 with the implementation of Workday Payroll and Time Tracking to replace the legacy payroll system. The new modern Software-as-a-Service systems provide an integrated system that contains all HR and Payroll data in one place. The addition of a user-friendly data analytics tool, Workday People Analytics, offered analytics dashboards that enabled agency leaders to easily see employee trends facilitating informed decision making. Vibe, a subset of People Analytics, provides diversity and inclusion specific trends to assist the State with setting goals and tracking progress.

When the legacy HR and Payroll systems were replaced by Workday, only a small amount of data (two years) was transferred over to Workday. The remainder of the legacy data, which was still needed for query by PERS and other entities, was moved into Workday Prism where it could be more easily queried and combined with current data. The legacy system PPDB and OSPA could then be completely sunsetted and the mainframe storage released. Data from any other source can also be brought into Prism to facilitate combined data queries.

Executive Order 21-29 required all executive branch employees to be vaccinated against Covid-19. Workday People Experience and Extend were acquired to capture employee vaccine information, validate it against the national Center for Disease Control database and document exception cases. Workday People Experience brought several other benefits to the State including Case Management functionality currently being used for tracking HR investigations as well as serving as the Help Desk ticketing tool. Extend provides the Workday Support Team the ability to build additional Oregon specific enhancements to Workday without having to contract with a vendor.

How Achieved

This request is for the continuing subscription for the Workday People Experience, Extend, Prism and People Analytics with Vibe and includes the price of the software subscriptions for two years.

Workday People Experience/Extend subscription:	$796,278 ($398,139/year)
Workday People Analytics/Vibe:	$660,000 ($330,000/year)
Workday Prism:	$1,016,000 ($508,000/year)
Workday Training Tenant:	$217,200 ($108,600/year)
Total software costs in this request:	**$2,689,478**

Staffing Impact

None.

Quantifying Results

Continuing these subscriptions will allow the State to use Workday to gather analytics regarding the workforce, measure the impact of policy changes and the effectiveness of initiatives. It will also provide nimbleness to the Workday solution so State workforce programs can be implemented without the assistance of IT contractors. The Training Tenant allows for a more user-friendly introduction to changes before they are implemented in production.

Revenue Source

Other Funds, Admin & Service Charges (Assessments)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 107 - Workday Ongoing Subscription Costs

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	-	-	2,689,478	-	-	-	2,689,478
Total Services & Supplies	**-**	**-**	**$2,689,478**	**-**	**-**	**-**	**$2,689,478**
Total Expenditures							
Total Expenditures	-	-	2,689,478	-	-	-	2,689,478
Total Expenditures	**-**	**-**	**$2,689,478**	**-**	**-**	**-**	**$2,689,478**
Ending Balance							
Ending Balance	-	-	(2,689,478)	-	-	-	(2,689,478)
Total Ending Balance	**-**	**-**	**($2,689,478)**	**-**	**-**	**-**	**($2,689,478)**

2023-25 BUDGET NARRATIVE

Policy Option Package #108 – Additional Staff for Increased CHRO Workload

$797,364 | Total Positions/FTE: 3/3.00

Purpose

The Chief Human Resources Office is increasingly being called upon to provide assistance, support, oversight, training resources, and data analytics to the Executive and Legislative branches of state government.

In the past few years, the Chief Human Resources Office (CHRO) has had to quickly adjust to "doing business differently" in business processes, technology, and serving our customers. The need to support agencies is in high demand and greatly needed. The CHRO has provided leadership and has answered the requests for support; however, the program cannot sustain these increased demands and responsibilities without additional resources.

How Achieved

Statewide Classification and Compensation

The Statewide Classification and Compensation unit is responsible for maintaining the state's compensation plan for approximately 40,000 employees in classified, unclassified, and management service positions and for the development and maintenance of the classification system. The unit is responsible for advising and counseling agencies on appropriate classification allocations, reviewing agency analyses, reviewing, and responding to requests for unscheduled pay equity salary adjustments, reviewing and responding to all new position establishments across the enterprise, and providing advice and counsel on statewide policy and compensation practices. Every three years, the unit is also responsible for the coordination and completion of the pay equity analysis for the executive branch, and for the past several years, has been leading the Management Classification Review portion of the Oregon Management Project (TOMP). The unit is also responsible for the research, analysis, and publishing of the biennial Salary and Benefit Report, which is a requirement of Executive Order 17-08 to ensure the state is a market employer.

Additionally, the Classification and Compensation unit is responsible for conducting classification studies, which are typically a result of the collective bargaining process. The unit is responsible for gathering subject matter experts (SMEs) and come to consensus on defining the work in a classification specification, and then staff are responsible for shepherding the SMEs through the Central Evaluation Team (CET) for salary range placement. Moreover, the Classification and Compensation staff are involved in the collective bargaining process because of CET evaluation and are deeply involved in collective bargaining related to the presentation of the biennial Salary and Benefit Report, and the analysis of salary selective requests.

As mentioned previously, the Classification and Compensation unit has been leading the TOMP Management Classification Review. This project has evaluated all supervisors in the Principal Executive/Manager (PEM) classification and has established new, more occupationally specific classifications. We are moving from 10 PEM classifications (PEM A through PEM J) to approximately 250 new classifications. The number of statewide classifications has increased from 750 to over 1,000, and the result of this increase means there are 25% more classifications to maintain, complete market analysis on, and ensure appropriate allocation to. Additionally, we anticipate more requests to conduct classification studies, including market analysis, for these management classifications now that they are out of a general management classification and into a more occupationally specific classification. The increase in the number of classifications also will result in a dramatic increase in the number of market research that must be conducted for inclusion in the biennial Salary and Benefit Report.

This budget request is for two additional HR Consultant 1 positions in the Classification and Compensation unit to assist in the increased demands and workload to help meet the needs of the enterprise.

Workforce Development

Currently, there is only one position dedicated to developing the state's workforce through education, training delivery, and curriculum development within the CHRO. With the shift in where and how our employees work, the demand for employee development and training to meet statutory requirements and agency business needs has increased exponentially.

Currently there is a dramatic increase in online and virtual learning resulting in a significant risk of having only one person completing this work. The budget request is for a Human Resource Consultant 1 position will work collaboratively with state agencies and CHRO staff to assist in development and delivery of training, technology, and change management. This position will also strategize and focus on enterprise succession planning efforts in support of a 2017 Secretary of State audit to maintain the skilled workforce that continues to provide critical services to Oregonians.

Staffing Impact

Statewide Classification and Compensation (2 positions)

- Establish two permanent full-time, HR Consultant 1, MMN X1326 AP, SR 30 (2.00 FTE).

Workforce Development (1 position)

- Establish one permanent full-time, HR Consultant 1, MMN X1326 AP, SR 30 (1.00 FTE).

Quantifying Results

The establishment of two positions in Classification and Compensation will address the increase in workload and enable the unit to better meet the demands of the enterprise. Providing $300,000 for quality assurance of the biennial Salary and Benefit Report to mitigate risk and will provide an objective assessment. Providing $600,000 for the completion of the executive branch pay equity analysis will ensure compliance with Oregon's Pay Equity Law.

The establishment of one position developing the state's workforce through education, training delivery and curriculum development will provide more adequate and appropriate staffing, meet statutory training requirements for continued business improvement in technology and change management as well as strategize and focus on enterprise succession planning efforts in support of a 2017 Secretary of State audit to maintain a skilled workforce to continue to provide critical services to Oregonians.

Revenue Sources

Other Funds, Admin & Service Charges (Assessment)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of | **Cross Reference Name: Chief Human Resource Office**

Pkg: 108 - Additional Staff for Increased CHRO Workload | **Cross Reference Number: 10700-045-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	498,960	-	-	-	498,960
Empl. Rel. Bd. Assessments	-	-	159	-	-	-	159
Public Employees' Retire Cont	-	-	89,415	-	-	-	89,415
Social Security Taxes	-	-	38,169	-	-	-	38,169
Paid Family Medical Leave Insurance	-	-	1,995	-	-	-	1,995
Worker's Comp. Assess. (WCD)	-	-	138	-	-	-	138
Mass Transit Tax	-	-	2,994	-	-	-	2,994
Flexible Benefits	-	-	118,800	-	-	-	118,800
Total Personal Services	**-**	**-**	**$750,630**	**-**	**-**	**-**	**$750,630**
Services & Supplies							
Instate Travel	-	-	3,438	-	-	-	3,438
Employee Training	-	-	7,221	-	-	-	7,221
Office Expenses	-	-	8,628	-	-	-	8,628
Telecommunications	-	-	9,660	-	-	-	9,660
Data Processing	-	-	3,282	-	-	-	3,282
Professional Services	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	2,361	-	-	-	2,361
Other Services and Supplies	-	-	1,689	-	-	-	1,689
Expendable Prop 250 - 5000	-	-	2,016	-	-	-	2,016
IT Expendable Property	-	-	8,439	-	-	-	8,439
Total Services & Supplies	**-**	**-**	**$46,734**	**-**	**-**	**-**	**$46,734**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 108 - Additional Staff for Increased CHRO Workload

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	797,364	-	-	-	797,364
Total Expenditures	**-**	**-**	**$797,364**	**-**	**-**	**-**	**$797,364**
Ending Balance							
Ending Balance	-	-	(797,364)	-	-	-	(797,364)
Total Ending Balance	**-**	**-**	**($797,364)**	**-**	**-**	**-**	**($797,364)**
Total Positions							
Total Positions							3
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**3**
Total FTE							
Total FTE							3.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**3.00**

2023-25 BUDGET NARRATIVE

Policy Option Package #143 - Cultural Change Position from Gov Office

$347,961 | Total Positions/FTE: 1/1.00

Purpose

During the 2021 legislative session the Chief Cultural Change Office was established within the Department of Administrative Services. During the last two years, the Director of Affirmative Action has reported to the Chief Cultural Change Officer within DAS. The work the Director of Affirmative Action performs aligns with the goals and objectives of the Chief Cultural Change Office as this office provides policy guidance and direction to all state agencies related to affirmative action efforts and is responsible for compiling the biennial Affirmative Action report for the enterprise of state government.

How Achieved

Transfers the Director of Affirmative Action from office of Governor to Oregon Department of Administrative Services. Eliminates requirement that director be confirmed by Senate.

Staffing Impact

- Establish one permanent full-time, Operations & Policy Analyst 4, MENN Z0873 AP, SR 30 (1.00 FTE).

Quantifying Results

N/A

Revenue Sources

Other Funds, Admin & Service Charges (Assessments)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 143 - Cultural Change Position from Gov Office

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	222,336	-	-	-	222,336
Empl. Rel. Bd. Assessments	-	-	53	-	-	-	53
Public Employees' Retire Cont	-	-	39,843	-	-	-	39,843
Social Security Taxes	-	-	17,009	-	-	-	17,009
Paid Family Medical Leave Insurance	-	-	889	-	-	-	889
Worker's Comp. Assess. (WCD)	-	-	46	-	-	-	46
Mass Transit Tax	-	-	1,334	-	-	-	1,334
Flexible Benefits	-	-	39,600	-	-	-	39,600
Total Personal Services	**-**	**-**	**$321,110**	**-**	**-**	**-**	**$321,110**
Services & Supplies							
Instate Travel	-	-	801	-	-	-	801
Employee Training	-	-	4,153	-	-	-	4,153
Office Expenses	-	-	2,373	-	-	-	2,373
Telecommunications	-	-	1,779	-	-	-	1,779
Data Processing	-	-	772	-	-	-	772
Dues and Subscriptions	-	-	593	-	-	-	593
Other Services and Supplies	-	-	13,532	-	-	-	13,532
IT Expendable Property	-	-	2,848	-	-	-	2,848
Total Services & Supplies	**-**	**-**	**$26,851**	**-**	**-**	**-**	**$26,851**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 143 - Cultural Change Position from Gov Office

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	347,961	-	-	-	347,961
Total Expenditures	**-**	**-**	**$347,961**	**-**	**-**	**-**	**$347,961**
Ending Balance							
Ending Balance	-	-	(347,961)	-	-	-	(347,961)
Total Ending Balance	**-**	**-**	**($347,961)**	**-**	**-**	**-**	**($347,961)**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							1.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.00**

Policy Option Package #144 – Workday Payroll/Time Tracking Subscriptions

$1,400,412 | Total Positions/FTE: none

Purpose

The Department of Administrative Services (DAS) strives to provide excellent and efficient service to its employees, the executive, judicial, and legislative branches, and the citizens of Oregon. DAS is challenged to efficiently meet these business objectives due to outdated and inflexible computer systems that support key enterprise business processes. In 2019, DAS embarked on the second phase of a legacy systems modernization effort to replace the enterprise legacy payroll system (OSPA) with a modern software-as-a-service system. DAS contracted with IBM to implement the Workday solution for Payroll and Time Tracking so it could be seamlessly integrated with the Workday HCM that was implemented in 2019. The new Payroll and Time Tracking modules were implemented in 2022.

Due to an increase in remote work, more State employees are working from other states. To accommodate filing of state and local taxes to several other states, DAS has contracted with a Tax Filing vendor.

This request is for the continuing subscription for the Workday Payroll, Time Tracking and Core Financials modules, the Growth Rate Fee for the Workday modules based on the increase in State FTE since the original contract execution (including the 1,297 positions added in the 2022 legislative session), the Kainos Automated Testing Tool and tax filing services. This request includes the price of the software subscriptions and services for two years.

How Achieved

The package includes the subscription costs of the Workday Growth rate fee for Workday modules, and the Kainos Automated Testing Tool services for two years.

Workday Human Capital Management (HCM)

Growth rate fee for Workday modules	$644,852
Kainos Automated Testing Tool	$755,560 ($372,197 23/24, $383,363 24/25)
Total software/professional services costs	$1,400,412

Staffing Impact

None.

Quantifying Results

The continuation of these software subscriptions will provide stability in the State's ability to pay the workforce and test the twice a year Workday updates before they are implemented preventing any negative impacts being introduced into Production. The Tax Filing Services will make the State compliant with tax filing requirements of other states where Oregon's workforce resides.

Revenue Sources

Other Funds, Admin & Service Charges (Assessment)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 144 - Worday Payroll/Time Tracking Subscriptions

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	-	-	1,400,412	-	-	-	1,400,412
Total Services & Supplies	**-**	**-**	**$1,400,412**	**-**	**-**	**-**	**$1,400,412**
Total Expenditures							
Total Expenditures	-	-	1,400,412	-	-	-	1,400,412
Total Expenditures	**-**	**-**	**$1,400,412**	**-**	**-**	**-**	**$1,400,412**
Ending Balance							
Ending Balance	-	-	(1,400,412)	-	-	-	(1,400,412)
Total Ending Balance	**-**	**-**	**($1,400,412)**	**-**	**-**	**-**	**($1,400,412)**

2023-25 BUDGET NARRATIVE

Policy Package #801 – LFO Analyst Adjustments

$0 | Total Positions/FTE: None

Purpose

This package represents various budget adjustments approved in the Legislatively Adopted Budget.

How Achieved

Reclassifies six positions resulting in an increase of $27,251 Personal Services costs, which is offset by a reduction to Services and Supplies for a net zero budget change.

Staffing Impact

- Reclassify upward one permanent full-time, Executive Support Specialist 1, MMC X0118 AP, SR 17 to Human Resource Analyst 1, MMC X1320 AP, SR 23.
- Reclassify upward one permanent full-time, Operations & Policy Analyst 3, MMN X0872 AP, SR 30 to Operations & Policy Analyst 4, MMN X0873 AP, SR 32.
- Reclassify upward one permanent full-time, Operations & Policy Analyst 1, MMN X0870 AP, SR 23 to Operations & Policy Analyst 3, MMN X0872 AP, SR 30.
- Reclassify upward three permanent full-time, HR Administrator 1, MESN Z7342, SR 38X to HR Administrator 2, MMS Z7341 AP, SR 40X.

Quantifying Results

N/A

Revenue Sources

Other Funds, Admin & Service Charges (Assessment)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	21,528	-	-	-	21,528
Empl. Rel. Bd. Assessments	-	-	1	-	-	-	1
Public Employees' Retire Cont	-	-	3,858	-	-	-	3,858
Social Security Taxes	-	-	(452)	-	-	-	(452)
Paid Family Medical Leave Insurance	-	-	(163)	-	-	-	(163)
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	130	-	-	-	130
Flexible Benefits	-	-	-	-	-	-	-
Reconciliation Adjustment	-	-	2,349	-	-	-	2,349
Total Personal Services	**-**	**-**	**$27,251**	**-**	**-**	**-**	**$27,251**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Publicity and Publications	-	-	(9,000)	-	-	-	(9,000)
Employee Recruitment and Develop	-	-	(1,046)	-	-	-	(1,046)
Dues and Subscriptions	-	-	-	-	-	-	-
Other Services and Supplies	-	-	(672)	-	-	-	(672)
Expendable Prop 250 - 5000	-	-	(16,533)	-	-	-	(16,533)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**($27,251)**	**-**	**-**	**-**	**($27,251)**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2023-25 BUDGET NARRATIVE

Policy Package #810– Statewide Adjustments

<$104,645> | Total Positions/FTE: none

Purpose

This package represents statewide adjustments impact agency budgets based on changes to the cost of debt service on existing outstanding bonds, Department of Administrative Services rates and service charges, Attorney General rates, and costs for supporting the Government Ethics Commission and Public Records Advocate.

How Achieved

Reduction to S&S accounts.

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Other Funds, Admin & Service Charges (Assessment)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

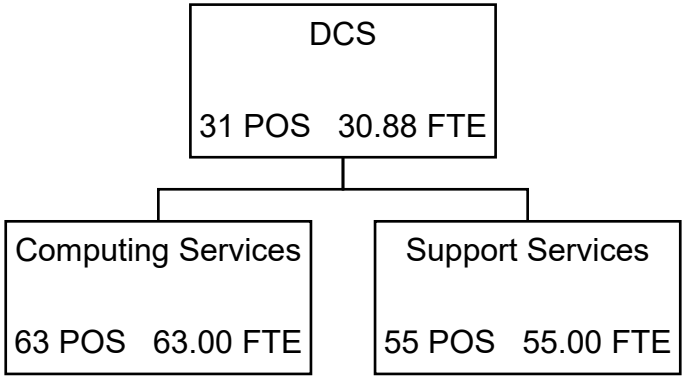
Administrative Svcs, Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

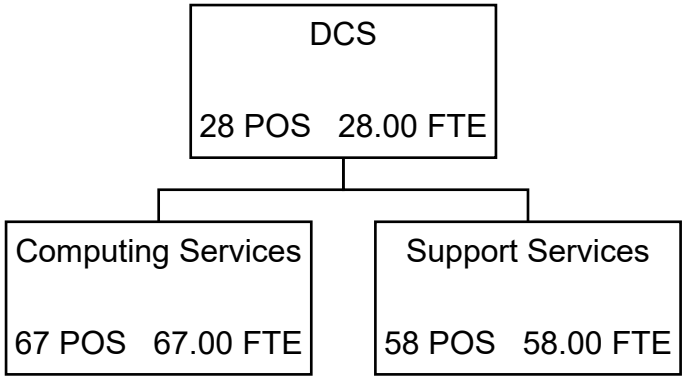
Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	(13,392)	-	-	-	(13,392)
Attorney General	-	-	(38,694)	-	-	-	(38,694)
Facilities Rental and Taxes	-	-	(30,959)	-	-	-	(30,959)
Other Services and Supplies	-	-	(21,600)	-	-	-	(21,600)
Total Services & Supplies	**-**	**-**	**($104,645)**	**-**	**-**	**-**	**($104,645)**
Total Expenditures							
Total Expenditures	-	-	(104,645)	-	-	-	(104,645)
Total Expenditures	**-**	**-**	**($104,645)**	**-**	**-**	**-**	**($104,645)**
Ending Balance							
Ending Balance	-	-	104,645	-	-	-	104,645
Total Ending Balance	**-**	**-**	**$104,645**	**-**	**-**	**-**	**$104,645**

Enterprise Information Services
Data Center Services (DCS)

2023-25 Organization Chart
149 POS 148.88 FTE



2021-23 Organization Chart
153 POS 153.00 FTE

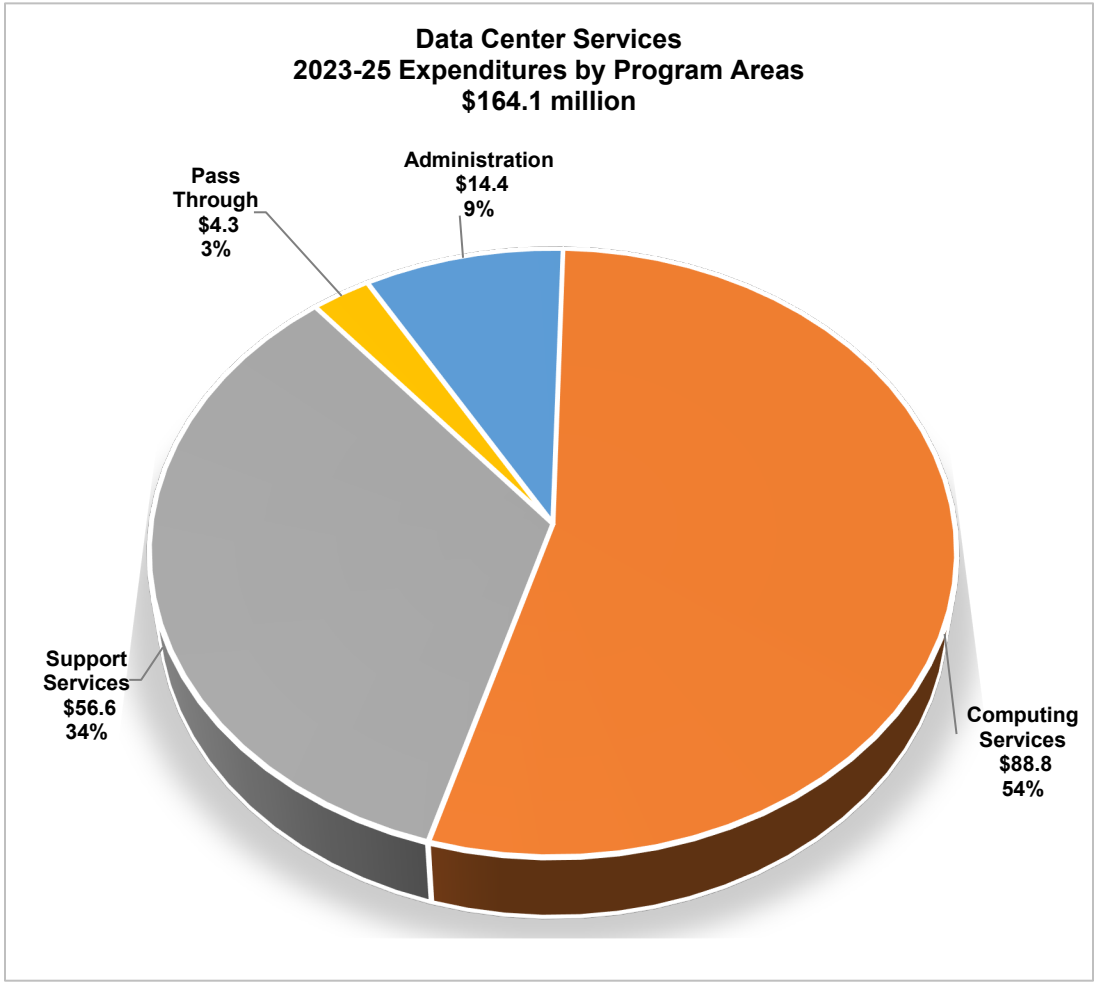


Enterprise Information Services – Data Center Services

Program Overview

Data Center Services (DCS) maximizes the value of state government's technology investments to ensure the business of government runs efficiently, securely, and reliably. The modern and standardized technology provided by DCS enables numerous business operations within and across government. This facilitates the use of new and existing IT assets to leverage standard solutions and services, providing opportunities for the state to obtain multiple returns on each dollar invested.

Program Retrospective: Oregon's State Data Center was created in 2006 by agency directors and CIOs to leverage computing and network infrastructure technology across the state using a shared service model. Data Center Services is the organization within Enterprise Information Services that manages and maintains the services offered through the State Data Center. DCS provides a full suite of managed computing, storage, network and backup services to Executive Branch agencies.



Program Description

DCS is organized around technical domains that align with its computing and network shared infrastructure services. To promote synergy, work teams are grouped by technical expertise (e.g., mainframe, midrange, server, network, and storage). Aligning staff in this manner establishes an environment that results in cross-trained work teams able to more readily back each other up and have deeper technical expertise to better manage workload demands.

DCS also acts as a cloud broker, providing expertise and technical infrastructure to state agencies utilizing cloud services delivered by commercial providers such as Amazon Web Services (AWS) and Microsoft Azure. Approximately 41,000 state employees at over 600 state offices, numerous homes and alternate work sites across the state depend on DCS to provide technology services which support the applications and systems they rely on to perform their job.

Computing Services Section:
Computing Services operates and manages the shared DCS environment including computing hardware (mainframe, midrange, and X86 distributed systems), operating systems, storage, backup, and Enterprise Email. Services are determined by customer demand, funding and computing environment needs, and are defined in the DCS service catalog. All platforms are built using best practice and state security standards and are maintained and monitored to ensure a reliable computing experience. Computing Services staff ensure that systems are delivered and meet defined customer requirements.

Support Services Section:
Support Services is responsible for the operational support of the computing services section. Support Services provides all network services, disaster recovery, mainframe production control, and the service desk function for DCS. The section provides 24/7 support for all mainframe and iSeries systems-based batch processes.

Services Provided

Managed Computing Services – provides secure, resilient Mainframe and Server hosting environments for business tools, applications, and databases. The needs of most agencies are met with DCS's managed operating systems running on a highly available shared compute and storage infrastructure. The system resources supporting the managed Operating System can be quickly tuned for the best balance between resilience, performance, and cost, based on agency needs and recommendations from DCS' experienced staff. Dedicated hosting environments can also be created with managed compute and storage infrastructure.

Backup Services – provides data protection for applications and files on virtual or physical servers. Backups are performed, stored, and maintained in multiple DCS and cloud locations. Managed Backup and Recovery is a fully managed solution that is configured, administered, monitored, and supported by the State Data Center team. Restores can be performed on-demand or via service requests by the customer.

Network Services – provides secure and reliable WAN, LAN and Wireless-LAN access to the data and technology that customers need to efficiently do business whether on premises or in the cloud. This service offers robust, scalable, flexible, and resilient network technologies that facilitate fast and reliable data speeds, whether using a traditional router-centric WAN architecture or a virtual WAN architecture (future). The flexibility of the connectivity options allows agencies to leverage any combination of transport services including Multiprotocol Label Switching (MPLS), Long-Term Evolution (LTE) or commercial broadband, to connect to the State Data Center or directly to the cloud. The network and its security are designed to

meet all federal and state requirements for secure transport of data. The service provides direct onramps to and management within the large cloud infrastructure providers available to agencies in support of the state's Cloud Forward framework.

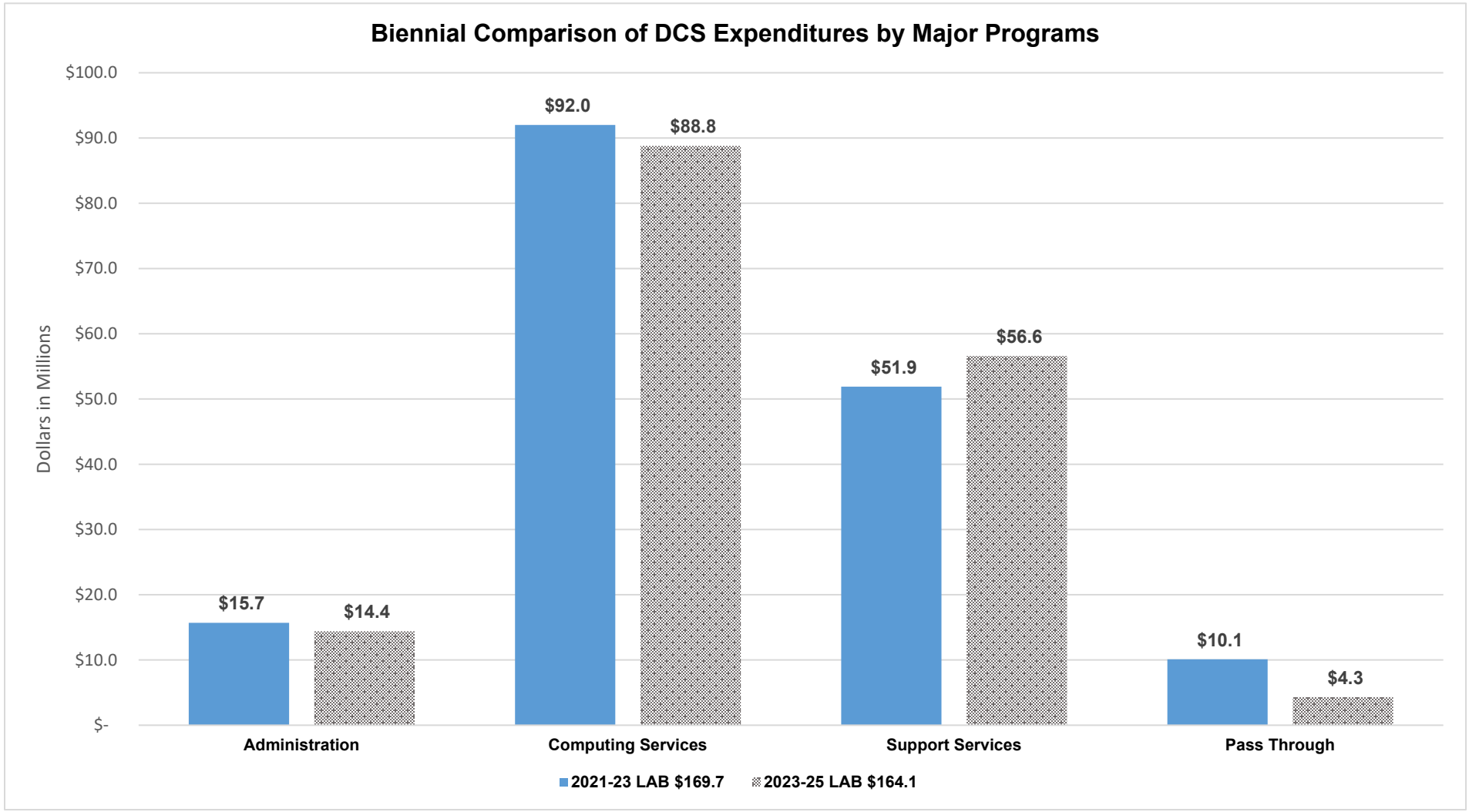
Colocation Services – provides an opportunity for agencies to host their valuable IT equipment in a tier 3 data center without the added costs of building, operating, and maintaining their own facility. DCS Colocation Services provides space, power, environmental controls, fire protections, network access, and physical security. Customers of the colocation service provide and manage their own applications and hardware, including in-rack network equipment, security appliances, and computing devices.

Cloud Brokering/Cloud Services – enables customers to quickly access and deploy cloud environments while safeguarding the interest of the enterprise through effective governance. DCS will blend traditional IT services, private cloud and public cloud offerings into a seamless portfolio of service offerings. Self-service options including provision/de-provision will be added over time. For agencies not wishing to develop in-house cloud expertise, DCS will act as a value-added cloud services provider, managing all aspects of an agency's Infrastructure as a Service (IaaS) and Platform as a Service (PaaS) computing needs. Together these cloud brokerage and value-added cloud services will include the following: identity, security, network services, compute and storage services, backup, cost management, vendor management, and exit strategies.

IT Professional Services – a broad range of skilled IT professionals to assist customers with their technology needs. When a specific IT skill set is not readily available within a customer organization, DCS technical expertise can assist with troubleshooting applications, improving systems, or configuring complicated network and infrastructure. DCS also offers consulting expertise in computing, network, telecommunication, storage, and infrastructure. IT professional services can help address temporary, short-term needs as an extension of the customer organization, as needed.

2023-25 BUDGET NARRATIVE

Total Funds Budget (historical and future)



Program Justification and Link to Long-Term Outcomes

Value to State Government – Oregon citizens, businesses and local governments benefit significantly when they conduct business with state agencies that have modern, safe, and reliable technology. This is accomplished by continually leveraging the state's IT investments and resources to meet policy goals and the requirements of agency missions. DCS partners with customers and vendors to choose and implement the best value IT solutions for stakeholders. This approach allows all stakeholders, from individual citizens to large agencies, to benefit from the same technology solutions as Fortune 500 companies while driving unit costs down significantly.

Financial Stability and Market Competitive Prices – A 2011 findings report from the Oregon Legislature stated, "The ROI on the State Data Center strongly supports the state's decision to build a single consolidated center." And "the service costs and rates are within or far below industry standards." If state government is to meet the growing demand for services, executives must think of technology spending as an investment, not an expense. The right investments in technology will help state government save money, save time, do more with less and grow its capabilities. Technology consolidation is one of the most frequently recommended opportunities for savings in enterprises due to cost reduction, increased service availability, improved security and regulatory compliance and greater ability to benefit from new technologies.

Program Performance

Since the State Data Center facility was completed in 2006 and agencies began migrating its computing, storage and network systems, the technology capacity supported by DCS has grown over 400%. DCS currently supports more than 4,500 servers, 3,500 network routers/switches and 3174 wireless access points – comprising over 90% of the computer systems and the network on which all agencies depend for access to data. The State Data Center has seen a 52% increase in network/switches deployment and a 41% increase in wireless access points over the past biennium due to an increasing customer base and an increase in customer telecommunication needs.

A few examples of the systems, applications, networks, storage instances and interfaces DCS supports include:

- Medicaid, Senior Care, Childcare, Housing Assistance – OHA
- Determining Assistance Eligibility – DHS
- Public & Commercial Drivers and Vehicle Licensing – ODOT
- Processing Driver Records – ODOT
- Conduct Trucking Point of Entry & Oversize Vehicle Permits – ODOT
- Law Enforcement Data Systems (LEDS), Background, Licenses, Stolen Vehicles, Gun Sales & Permits – OSP
- SNAP – DHS
- Unemployment Insurance Claims – OED
- Oregon State Payroll Processing – DAS & OSP
- Oregon State Financial System – DAS and Other Agencies
- Air Quality Modeling System - DEQ
- Tracking Youth Offenders – DOC
- Veterans Loans & Claims – ODVA
- Unemployment Insurance Registration – OED
- Case Management for Children, Families and Seniors – DHS
- Newborn screening, Communicable Disease testing – Public Health Labs
- Oregon Child Abuse Hotline- DHS
- Medicaid Billing for Payments to Senior Providers – DHS
- Applying for Oregon Health Plan Insurance – OHA

- Corrections Inmate Tracking – DOC
- Agencies Financial Systems – ALL
- Financial Analysis and Reporting Data Warehouse – ALL
- State Income Tax Processing, Refunds, Auditing, Accounting – DOR
- Corporate, Business, Property and Personal Income Tax Filing – DOR
- Revenue Collection – DOR
- Housing Resources – OED
- Energy/Weatherization Credits – DAS
- Oregon State Hospital System – OHA
- Bill Information Tracking for Agencies – ALL
- Email Cloud Infrastructure – Most Agencies
- TripCheck for Weather Conditions – ODOT
- Oregon online DMV Services – ODOT
- Trucking online DMV Services – ODOT
- Green Light for Weigh Stations – ODOT
- DMV Dealers – ODOT
- Seniors, Families and Children's Case Work – DHS
- Health Alert Network – OHA
- Registration of Oregon Vital Events – OHA
- Administration of Oregon Medical Marijuana Program – OHA
- Emergency Dispatch Services for Forest Fires - ODF
- Lightening Tracking – ODF
- Where's My Refund - Tax Mapping and Tax Status – DOR
- Vendor Procurement – DAS
- Online Claim Filing – DOR
- Online Boating Registration – OSMB
- Energy Loan Program – ODOE
- Residential Energy Tax Credits – ODOE
- Teachers Licensing Certification – ODE
- Unclaimed Property Processing – OST

Enabling Legislation/ Program Authorization

ORS 276A.200-209, 276A.300, 276A.400-415, 283.140, 283.143, 291.032, and 291.034

Funding Streams that support the program

DCS receives revenue from state agencies and political subdivisions on a charge-for-services basis for computing, storage, backup, and some network services. Additionally, DCS receives an assessment which allocates costs to state agencies based on the 2021-23 Legislatively Adopted Budget Full-Time Equivalent (FTE) authority to cover the infrastructure investments that all state agencies benefit from, such as the statewide data network.

Essential Packages

Package 010 – Non-PICS Personal Services and Vacancy Factor

This package includes allowable standard inflation on non-PICS accounts, an increase for Public Employees' Retirement System Pension Obligation Bond repayment and adjustments to mass transit tax and vacancy savings.

Package 022 – Phase-out Program and One-time Costs

This package phase-outs the following:

- $10.2 million Other Funds for one-time funding approved in 2021 Session.

Package 031 – Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.2%.
- Non-state employee and Professional Services costs by the standard 8.8%.
- Facilities rent by the standard 4.2%.
- Attorney General costs by the allowable 17.67%.

Package 060 – Technical Adjustment

This package shifts costs between various S&S and Capital Outlay accounts for a net-zero adjustment.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	9,337	-	-	-	9,337
Overtime Payments	-	-	2,594	-	-	-	2,594
All Other Differential	-	-	42,675	-	-	-	42,675
Public Employees' Retire Cont	-	-	8,111	-	-	-	8,111
Pension Obligation Bond	-	-	11,647	-	-	-	11,647
Social Security Taxes	-	-	4,177	-	-	-	4,177
Paid Family Medical Leave Insurance	-	-	181	-	-	-	181
Mass Transit Tax	-	-	6,484	-	-	-	6,484
Vacancy Savings	-	-	(149,536)	-	-	-	(149,536)
Total Personal Services	**-**	**-**	**($64,330)**	**-**	**-**	**-**	**($64,330)**
Capital Outlay							
Telecommunications Equipment	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	(64,330)	-	-	-	(64,330)
Total Expenditures	**-**	**-**	**($64,330)**	**-**	**-**	**-**	**($64,330)**
Ending Balance							
Ending Balance	-	-	64,330	-	-	-	64,330
Total Ending Balance	**-**	**-**	**$64,330**	**-**	**-**	**-**	**$64,330**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	(1,848)	-	-	-	(1,848)
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	(10,276)	-	-	-	(10,276)
Office Expenses	-	-	(4,566)	-	-	-	(4,566)
Telecommunications	-	-	(4,566)	-	-	-	(4,566)
Data Processing	-	-	(3,198)	-	-	-	(3,198)
Publicity and Publications	-	-	(1,142)	-	-	-	(1,142)
Employee Recruitment and Develop	-	-	(914)	-	-	-	(914)
Dues and Subscriptions	-	-	(1,142)	-	-	-	(1,142)
Other Services and Supplies	-	-	(2,284)	-	-	-	(2,284)
Expendable Prop 250 - 5000	-	-	(6,394)	-	-	-	(6,394)
IT Expendable Property	-	-	(4,820,000)	-	-	-	(4,820,000)
Total Services & Supplies	**-**	**-**	**($4,856,330)**	**-**	**-**	**-**	**($4,856,330)**
Capital Outlay							
Telecommunications Equipment	-	-	(3,028,000)	-	-	-	(3,028,000)
Data Processing Software	-	-	(1,755,000)	-	-	-	(1,755,000)
Data Processing Hardware	-	-	(600,000)	-	-	-	(600,000)
Total Capital Outlay	**-**	**-**	**($5,383,000)**	**-**	**-**	**-**	**($5,383,000)**
Total Expenditures							
Total Expenditures	-	-	(10,239,330)	-	-	-	(10,239,330)
Total Expenditures	**-**	**-**	**($10,239,330)**	**-**	**-**	**-**	**($10,239,330)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	10,239,330	-	-	-	10,239,330
Total Ending Balance	**-**	**-**	**$10,239,330**	**-**	**-**	**-**	**$10,239,330**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	7,396	-	-	-	7,396
Out of State Travel	-	-	3,171	-	-	-	3,171
Employee Training	-	-	18,881	-	-	-	18,881
Office Expenses	-	-	8,190	-	-	-	8,190
Telecommunications	-	-	530,342	-	-	-	530,342
Data Processing	-	-	1,126,792	-	-	-	1,126,792
Publicity and Publications	-	-	2,099	-	-	-	2,099
Professional Services	-	-	331	-	-	-	331
IT Professional Services	-	-	741,284	-	-	-	741,284
Attorney General	-	-	10,796	-	-	-	10,796
Employee Recruitment and Develop	-	-	695	-	-	-	695
Dues and Subscriptions	-	-	1,431	-	-	-	1,431
Facilities Rental and Taxes	-	-	290,426	-	-	-	290,426
Fuels and Utilities	-	-	340	-	-	-	340
Facilities Maintenance	-	-	2,384	-	-	-	2,384
Agency Program Related S and S	-	-	3,735	-	-	-	3,735
Other Services and Supplies	-	-	447,275	-	-	-	447,275
Expendable Prop 250 - 5000	-	-	5,750	-	-	-	5,750
IT Expendable Property	-	-	1,198,775	-	-	-	1,198,775
Total Services & Supplies	**-**	**-**	**$4,400,093**	**-**	**-**	**-**	**$4,400,093**
Capital Outlay							
Telecommunications Equipment	-	-	236,275	-	-	-	236,275
Data Processing Software	-	-	41,161	-	-	-	41,161
Data Processing Hardware	-	-	88,912	-	-	-	88,912

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	233,395	-	-	-	233,395
Total Capital Outlay	**-**	**-**	**$599,743**	**-**	**-**	**-**	**$599,743**
Total Expenditures							
Total Expenditures	-	-	4,999,836	-	-	-	4,999,836
Total Expenditures	**-**	**-**	**$4,999,836**	**-**	**-**	**-**	**$4,999,836**
Ending Balance							
Ending Balance	-	-	(4,999,836)	-	-	-	(4,999,836)
Total Ending Balance	**-**	**-**	**($4,999,836)**	**-**	**-**	**-**	**($4,999,836)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	742,307	-	-	-	742,307
IT Professional Services	-	-	1,947,156	-	-	-	1,947,156
Facilities Rental and Taxes	-	-	-	-	-	-	-
Facilities Maintenance	-	-	521,500	-	-	-	521,500
Other Services and Supplies	-	-	(3,510,841)	-	-	-	(3,510,841)
Expendable Prop 250 - 5000	-	-	(8,702)	-	-	-	(8,702)
IT Expendable Property	-	-	1,846,825	-	-	-	1,846,825
Total Services & Supplies	**-**	**-**	**$1,538,245**	**-**	**-**	**-**	**$1,538,245**
Capital Outlay							
Telecommunications Equipment	-	-	730	-	-	-	730
Data Processing Software	-	-	(169,264)	-	-	-	(169,264)
Data Processing Hardware	-	-	(942,560)	-	-	-	(942,560)
Other Capital Outlay	-	-	(427,151)	-	-	-	(427,151)
Total Capital Outlay	**-**	**-**	**($1,538,245)**	**-**	**-**	**-**	**($1,538,245)**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2023-25 BUDGET NARRATIVE

Policy Package #090 – Analyst Adjustments

<$6,353,444> | Total Positions/FTE: none

Purpose

This package reduces the program's Other Fund expenditure limitation by $6.3 million. Included in this package are revenue adjustments to adjust the State Government Service Charge and to reduce the working capital need down to 20 days.

How Achieved

The following adjustments to expenditures were made by the analyst:

- Reduce Mainframe software by $1.0 million.
- Reduce Network telecommunications by $4.0 million.
- Reduce Network LAN IT Expendable Property by $380,136.
- Reduce rent at the P&D space by $100,000.
- Reduce facilities maintenance by $494,889.
- Reduce Agency Related S&S by $178,419.
- Reduce employee training by $200,000.

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Admin & Service Charges (Assessments) and Charges for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	-	-	-	-	-
Admin and Service Charges	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Employee Training	-	-	(200,000)	-	-	-	(200,000)
Telecommunications	-	-	(4,000,000)	-	-	-	(4,000,000)
Facilities Rental and Taxes	-	-	(100,000)	-	-	-	(100,000)
Facilities Maintenance	-	-	(580,634)	-	-	-	(580,634)
Agency Program Related S and S	-	-	(92,674)	-	-	-	(92,674)
IT Expendable Property	-	-	(1,380,136)	-	-	-	(1,380,136)
Total Services & Supplies	**-**	**-**	**($6,353,444)**	**-**	**-**	**-**	**($6,353,444)**
Total Expenditures							
Total Expenditures	-	-	(6,353,444)	-	-	-	(6,353,444)
Total Expenditures	**-**	**-**	**($6,353,444)**	**-**	**-**	**-**	**($6,353,444)**
Ending Balance							
Ending Balance	-	-	6,353,444	-	-	-	6,353,444
Total Ending Balance	**-**	**-**	**$6,353,444**	**-**	**-**	**-**	**$6,353,444**

2023-25 BUDGET NARRATIVE

Policy Package #091 – Analyst Adjustments

<$7,011,821> | Total Positions/FTE: <6/6.00>

Purpose

This package further reduces the program's Other Fund expenditure limitation by $7 million.

How Achieved

The following adjustments to expenditures were made by the analyst:

- Reduce IT Professional Services by $1.5 million.
- Reduce Capital Outlay by $4 million.
- Eliminate an Executive Support Specialist 2 position, $173,346.
- Eliminate five Information System Specialist positions, $1,338,475.

Staffing Impact

- Abolish one permanent full-time, Executive Support Specialist 2, OAS C0119 AP, SR 20 (1.00 FTE).
- Abolish three permanent full-time, Information Systems Specialist 8, OAS C1488 IP, SR 33 (3.00 FTE).
- Abolish two permanent full-time, Information Systems Specialist 6, OAS C1486 IP, SR 29 (2.00 FTE).

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Admin & Service Charges (Assessments) and Charges for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 091 - Additional Analyst Adjustments

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(935,472)	-	-	-	(935,472)
Empl. Rel. Bd. Assessments	-	-	(318)	-	-	-	(318)
Public Employees' Retire Cont	-	-	(167,635)	-	-	-	(167,635)
Social Security Taxes	-	-	(71,563)	-	-	-	(71,563)
Paid Family Medical Leave Insurance	-	-	(3,743)	-	-	-	(3,743)
Worker's Comp. Assess. (WCD)	-	-	(276)	-	-	-	(276)
Mass Transit Tax	-	-	(570)	-	-	-	(570)
Flexible Benefits	-	-	(237,600)	-	-	-	(237,600)
Total Personal Services	**-**	**-**	**($1,417,177)**	**-**	**-**	**-**	**($1,417,177)**
Services & Supplies							
Instate Travel	-	-	(3,545)	-	-	-	(3,545)
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	(21,825)	-	-	-	(21,825)
Office Expenses	-	-	(14,380)	-	-	-	(14,380)
Telecommunications	-	-	(19,320)	-	-	-	(19,320)
Data Processing	-	-	(6,564)	-	-	-	(6,564)
Publicity and Publications	-	-	(2,022)	-	-	-	(2,022)
IT Professional Services	-	-	(1,500,000)	-	-	-	(1,500,000)
Dues and Subscriptions	-	-	(3,148)	-	-	-	(3,148)
Fuels and Utilities	-	-	(1,459)	-	-	-	(1,459)
Other Services and Supplies	-	-	(2,252)	-	-	-	(2,252)
Expendable Prop 250 - 5000	-	-	(2,579)	-	-	-	(2,579)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 091 - Additional Analyst Adjustments

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	(17,550)	-	-	-	(17,550)
Total Services & Supplies	**-**	**-**	**($1,594,644)**	**-**	**-**	**-**	**($1,594,644)**
Capital Outlay							
Telecommunications Equipment	-	-	(3,099,570)	-	-	-	(3,099,570)
Data Processing Software	-	-	(605,736)	-	-	-	(605,736)
Data Processing Hardware	-	-	(4,351)	-	-	-	(4,351)
Other Capital Outlay	-	-	(290,343)	-	-	-	(290,343)
Total Capital Outlay	**-**	**-**	**($4,000,000)**	**-**	**-**	**-**	**($4,000,000)**
Total Expenditures							
Total Expenditures	-	-	(7,011,821)	-	-	-	(7,011,821)
Total Expenditures	**-**	**-**	**($7,011,821)**	**-**	**-**	**-**	**($7,011,821)**
Ending Balance							
Ending Balance	-	-	7,011,821	-	-	-	7,011,821
Total Ending Balance	**-**	**-**	**$7,011,821**	**-**	**-**	**-**	**$7,011,821**
Total Positions							
Total Positions							(6)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(6)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 091 - Additional Analyst Adjustments

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							(6.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(6.00)**

Policy Option Package #135 – Network Equipment Lifecycle Replacement

$6,068,800 | Total Positions/FTE: none

Purpose

This package continues providing Data Center Services' (DCS) computing, storage, and backup and network services by establishing sufficient funding necessary to comply with the five-year lifecycle replacement plan. Equipment over five years or past 'end of life' by the vendor results in higher rates of failure negatively impacting agency operations and ultimately the delivery of services to citizens.

In 2013 the Legislature funded the replacement of State Data Center equipment that was five years or older in a snapshot of time, which resulted in the sustainability program that was created in 2015-17 and continued as the Lifecycle Replacement program in subsequent biennium. DCS requested funding to continue the program in subsequent biennium.

The increasing adoption by agencies of Software as a Service (SaaS) and other applications hosted from locations other than the State Data Center and the move to hybrid work with employees being located both on-site and working from home increases the reliance on the state network to support state employees' ability to access the applications they need to deliver services to citizens regardless of either the application or the employee's location.

Failure of individual devices can result in impacts ranging from minor disruption of business processes to the total halt of multiple agency operations. To ensure the confidentiality, integrity, and availability of the systems necessary to support agency core business functions, the planned and scheduled replacement of these technology assets is essential. Software, which is no longer supported by the vendor, including the firmware which runs on all hardware devices, presents significant security risks and poor performance. Supply chain delays currently require lead times of 6-12 months for most networking hardware. Failure to replace end of life equipment proactively could result in failure of network equipment which could lead to parts of agency offices unusable for extended periods.

How Achieved

The DCS 2023-25 lifecycle Current Service Level (CSL) budget of $14.4 million will cover the payments for leases executed in previous biennium and replacement of end-of-life storage and compute equipment. The CSL budget does not provide sufficient budget to fund the replacement of end-of-life network equipment. DCS is requesting funds to replace approximately 1,900 network devices which are predominantly local area network switches in over 400 state office buildings. DCS will lease the equipment and make payments over five years. Leasing reduces the funding needed in 2023-25 by approximately $9 million.

2023-25 BUDGET NARRATIVE

This package establishes funding for replacement network equipment which will reach five years or end of vendor support in 2023-25. DCS is deferring the replacement of 600 switches with an estimated replacement cost of approximately $1.9 million to allow for $750k in funding for professional services to replace equipment in offices across the state during fiscal year 2024.

2023-25 Lifecycle POP Cash Flow						
	Total Cost	Cash Flow - Annual Payments				
		FY24	FY25	FY26	FY27	FY28
Data Center and Statewide Network Equipment	$13,287,200	$2,657,440	$2,657,440	$2,657,440	$2,657,440	$2,657,440
Deployment Services	$753,920	$753,920	$0	$0	$0	$0
	$14,041,120	**$6,068,800**		**$5,314,880**		**$2,657,440**

Staffing Impact

None.

Quantifying Results

- Percent of equipment over five years of age or past vendor supported end of life.
- Percentage of time network is available each month.

Revenue Sources

Other Funds, Charges for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 135 - Network Equipment Lifecycle Replacement

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	6,068,800	-	-	-	6,068,800
Total Capital Outlay	**-**	**-**	**$6,068,800**	**-**	**-**	**-**	**$6,068,800**
Total Expenditures							
Total Expenditures	-	-	6,068,800	-	-	-	6,068,800
Total Expenditures	**-**	**-**	**$6,068,800**	**-**	**-**	**-**	**$6,068,800**
Ending Balance							
Ending Balance	-	-	(6,068,800)	-	-	-	(6,068,800)
Total Ending Balance	**-**	**-**	**($6,068,800)**	**-**	**-**	**-**	**($6,068,800)**

Policy Option Package #136 – Continue Funding for Resilient Site

$6,524,780 | Total Positions/FTE: none

Purpose

This package will continue the foundational work establishing a Data Center Services (DCS) Resilient Site. Work on the Resilient Site was established through the 2021-23 Policy Option Package #132 to create a resilient site to ensure stability and reliability for production agency applications and enable continuous agency operations for business-critical functions.

This package will provide the resources needed to fully execute the recommendations and roadmap from a Gartner study completed in late 2021. The Resilient Site will provide agencies the capability of a second physical location for computing systems to operate and prevent service interruptions from both planned and unplanned outages through near real time data replication which allows for continuous operations should the primary data center in Salem become unavailable.

Gartner findings and recommendations include:

- Lack of resiliency for majority of IT workload in the Salem data center, resulting in business operation risk for the departments.
- Salem Data Center represents a single point of failure in case of a building failure or inaccessibility.
- Current IT Disaster Recovery site in Montana Data Center only covers applications running on the mainframe and midrange systems.
- Need to establish resiliency strategy that offers resiliency, continuous availability for all systems (and applications) currently supported by DCS in the Salem Data Center including x86, storage, backup.

How Achieved

Work in the 2021-23 biennium with Gartner established the resiliency foundational strategy, roadmap, and site selection of the OneNeck data center in Bend for collocation of the state's equipment. After evaluating four viable alternatives including continued use of the Montana facility and the use of commercial recovery services, Gartner recommended use of the OneNeck facility as a resilient site as it met the state's requirements for its redundant infrastructure as a Tier 3 certified facility, location east of the Cascades, and as it serves as a network Point of Presence with DCS' partner, Link Oregon, allowing for high-speed transit to the State Data Center and agency offices across the state.

By the end of the 2021-23 biennium, DCS will have procured, installed, and configured the compute, storage and network hardware with the full capacity needed to support the recovery of the state's applications hosted at the State Data Center. The decommissioning of the current Disaster Recovery site in Montana is planned to occur in the fall of 2023 which will relieve DCS of $460,000 in annual operations costs. Savings from decommissioning will offset the ongoing costs of the resilient site and are being used to off-set the cost of this request.

Agency applications are becoming more complex, with different application components running on different servers or platforms. Applications frequently need to access at least one database and, in some cases, more than one. Servers need to be rebooted or brought up in a certain order so the application can work properly. If an application loses connection to a database or an application server is brought up prior to a database, the application may not work properly, and manual intervention may be required.

This package will fund the use of a system integrator to assist in the development of orchestration plans and runbooks which will guide the process of recovery to ensure the efficient recovery of systems based on agency business requirements. DCS and the system integrator will work with agencies to identify and prioritize mission critical applications that require a real-time standby that will be capable of assuming production workload within minutes of a failure. This work will also identity those systems which do not require immediate recovery and allow for longer Recovery Time Objectives (RTOs). This ensures that if an incident occurs that impacts service operations at the State Data Center that the highest priority applications are recovered immediately and lower priority applications are recovered in the following hours and days.

Dependency mapping, orchestration, and testing resiliency of these various applications components across both the primary and resilient site will be the primary focus of work which will be completed via this package in 2023-25. Funding will:

- Procure professional services to work with agencies to establish prioritization, orchestration, design and testing of high availability systems: $17 million
- Acquire and fund ongoing maintenance for additional perimeter firewalls to ensure the secure operation of the resilient site: $2.3 million
- Acquire and fund ongoing maintenance for monitoring, management, orchestration, and access control support tools: $2.6 million

Staffing Impact

None.

Quantifying Results

- The number of high severity outages will decrease.
- The amount of unplanned downtime will be reduced.
- The number and duration of service interruptions resulting from regular planned maintenance will be reduced.

Revenue Sources

Other Funds, Charges for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 136 - Continue Funding for Resilient Site

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	-	-	1,646,400	-	-	-	1,646,400
IT Expendable Property	-	-	4,878,380	-	-	-	4,878,380
Total Services & Supplies	**-**	**-**	**$6,524,780**	**-**	**-**	**-**	**$6,524,780**
Total Expenditures							
Total Expenditures	-	-	6,524,780	-	-	-	6,524,780
Total Expenditures	**-**	**-**	**$6,524,780**	**-**	**-**	**-**	**$6,524,780**
Ending Balance							
Ending Balance	-	-	(6,524,780)	-	-	-	(6,524,780)
Total Ending Balance	**-**	**-**	**($6,524,780)**	**-**	**-**	**-**	**($6,524,780)**

Policy Option Package #138 – Establish a Cloud Management Program

$1,377,639 | Total Positions/FTE: 4/3.88

Purpose

This package is to establish a cloud management platform within Data Center Services (DCS) that will enable state agencies to utilize various cloud services such as: computing, storage, applications, and security that benefit agencies providing the necessary tools, infrastructure and expertise for cloud integration and utilization. This package includes additional staff to manage the cloud-enabling platform, architecture, systems, processes, and vendor relationships to ensure effective and efficient delivery and operational support of cloud services. DCS' role to enable state agencies with quick access to cloud services while safeguarding data is a key component of the enterprise Cloud Forward framework which establishes the cloud as a primary platform upon which agencies will provision business critical applications.

Cloud enablement allows DCS to replicate services currently operated on-premises at the State Data Center to a cloud environment; build hybrid environments for on-premises systems integrated with cloud-hosted systems for greatest value; and provide expertise for cloud only systems. DCS would be able to build a cloud management platform and offer full management of the system's platform and connecting infrastructure regardless of location. This level of management is necessary to provide continued extended support such as site resiliency, disaster recovery, strategic road map development and DCS oversite for the systems supporting agency operations.

How Achieved

Cloud service providers have improved their services and capabilities to satisfy many of the state's regulatory compliance efforts and service level requirements. These advancements allow DCS to expand and evolve from an exclusively on-premises and hardware-based service provider to also performing as a cloud solution broker for a variety of cloud-based service offerings. DCS' traditional managed services hosted at the State Data Center will continue to provide significant value for numerous legacy, business critical applications to the agencies and systems with requirements for on-premises infrastructure. Utilizing the cloud, DCS can then rapidly and dynamically scale to accommodate agency's fluctuating needs by utilizing the vast resources available in the cloud. DCS will assist in the selection of cloud services (across a multi-cloud portfolio) to fulfill the agencies' specific requirements. Training for DCS staff will be required to build the expertise necessary to maximize value from the cloud services while minimizing risk.

A relationship between DCS and cloud service providers will be established. This type of partnership has been provided by EIS in the past and proven beneficial to the agencies requiring investment in people, process, and technology. Professional services will be critical for establishing several aspects of building cloud capabilities including governance, vendor management, systems integration, and training.

2023-25 BUDGET NARRATIVE

A cloud management platform is the foundation for Cloud Forward. The cloud management platform requires integration with DCS's existing tools and processes to allow for the common management and provisioning of services within on-premises systems at the State Data Center (operating as a private cloud), the hybrid systems and the cloud-hosted systems across service providers such as Microsoft, Amazon, and Google. The cloud management platform will enable DCS to provide value-adding services to agencies by:

1. Providing network capacity for Internet access to the cloud-hosted systems.
2. Performing efficient data routing outside of the state network.
3. Securely connecting the cloud provider's network with the state network for seamless data delivery.
4. Allowing DCS to provide flexibility and agility in creating or expanding cloud-based computer system environments for agencies.
5. Creating templated computer environments for rapid and secure deployments of agency servers and services.
6. Providing investment and security oversight into agency cloud implementations.
7. Streamlining the billing process from vendor to agency.
8. Providing expanded computer system support for some agencies with limited IT or cloud expertise.

DCS can offer agencies a more robust cloud-hosting service than cloud service providers can offer by continuing to provide the following ongoing services:

- Incident and Problem Management*
- Security Management
- Configuration Management*
- Capacity Management*
- Change Management*
- Performance Management*
- Asset Management
- Backup and Archiving*
- Availability Management
- Service Level Management
- Architecture & Planning*

**Services not included or fully implemented in public cloud hosting services as reported by a Gartner market analysis comparing DCS services to cloud market providers.*

Costs include:

- Positions as also detailed in the Staffing Impact section:
  - One permanent section management position to oversee Cloud and Business Services operations (Cloud and Business Services Manager).
  - One limited duration unit management position to oversee Cloud Infrastructure and Operations (Cloud Operations Manager).
  - One limited duration technical position to engineer and architect cloud solutions (Senior Cloud Engineer).
  - One limited duration position to optimize cloud cost management (Cloud Optimization Analyst).

Staffing Impact

- Establish one permanent full-time, Information Technology Manager 3, MMS X7373 IP (1.00 FTE).
- Establish one limited duration full-time, Information Technology Manager 3, MMS X7374 IP (1.00 FTE).
- Establish one limited duration full-time, Information Systems Specialist 8, OAS C1488 IP, SR 33 (1.00 FTE).
- Establish one limited duration full-time, Operations & Policy Analyst 2, OAS 0871 AP, SR 27 (.88 FTE).

Quantifying Results

Capital outlay requirements to support on premise growth will be reduced in future biennia. Time to provision new service offerings and deploy additional capacity will be reduced. Customer Satisfaction will increase related to application performance, uptime, deployment timelines and serviceability.

Revenue Sources

Other Funds, Charges for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 138 - Establish a Cloud Management Program

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	741,171	-	-	-	741,171
Empl. Rel. Bd. Assessments	-	-	205	-	-	-	205
Public Employees' Retire Cont	-	-	132,817	-	-	-	132,817
Social Security Taxes	-	-	56,700	-	-	-	56,700
Paid Family Medical Leave Insurance	-	-	2,965	-	-	-	2,965
Worker's Comp. Assess. (WCD)	-	-	178	-	-	-	178
Mass Transit Tax	-	-	4,447	-	-	-	4,447
Flexible Benefits	-	-	153,450	-	-	-	153,450
Total Personal Services	**-**	**-**	**$1,091,933**	**-**	**-**	**-**	**$1,091,933**
Services & Supplies							
Instate Travel	-	-	4,378	-	-	-	4,378
Employee Training	-	-	221,203	-	-	-	221,203
Office Expenses	-	-	14,380	-	-	-	14,380
Telecommunications	-	-	16,100	-	-	-	16,100
Data Processing	-	-	5,470	-	-	-	5,470
IT Professional Services	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	3,935	-	-	-	3,935
Other Services and Supplies	-	-	2,815	-	-	-	2,815
Expendable Prop 250 - 5000	-	-	3,360	-	-	-	3,360
IT Expendable Property	-	-	14,065	-	-	-	14,065
Total Services & Supplies	**-**	**-**	**$285,706**	**-**	**-**	**-**	**$285,706**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 138 - Establish a Cloud Management Program

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Data Processing Software	-	-	-	-	-	-	-
Data Processing Hardware	-	-	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	1,377,639	-	-	-	1,377,639
Total Expenditures	**-**	**-**	**$1,377,639**	**-**	**-**	**-**	**$1,377,639**
Ending Balance							
Ending Balance	-	-	(1,377,639)	-	-	-	(1,377,639)
Total Ending Balance	**-**	**-**	**($1,377,639)**	**-**	**-**	**-**	**($1,377,639)**
Total Positions							
Total Positions							4
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**4**
Total FTE							
Total FTE							3.88
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**3.88**

2023-25 BUDGET NARRATIVE

Policy Package #801 – LFO Analyst Adjustments

$0 | Total Positions/FTE: None

Purpose

This package represents various budget adjustments approved in the Legislatively Adopted Budget.

How Achieved

Reclassifies two positions resulting in an increase of $14,283 Personal Services costs, which is offset by a reduction to Services and Supplies for a net zero budget change.

Staffing Impact

- Reclassify upward one permanent full-time, Information Systems Specialist 7, OAS C1487 IP, SR 31 to Info. Tech Platform & Systems Mgr 1, MMS X7945 IP, SR 31X.
- Reclassify upward one permanent full-time, Information Systems Specialist 8, OAS C1488 IP, SR 33 to Operations & Policy Analyst 4, MMN X0873 AP, SR 32.

Quantifying Results

N/A

Revenue Sources

Other Funds, Charges for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	11,712	-	-	-	11,712
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	2,099	-	-	-	2,099
Social Security Taxes	-	-	896	-	-	-	896
Paid Family Medical Leave Insurance	-	-	46	-	-	-	46
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	70	-	-	-	70
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**$14,823**	**-**	**-**	**-**	**$14,823**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	(16,344)	-	-	-	(16,344)
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	(2,022)	-	-	-	(2,022)
IT Professional Services	-	-	1,360,565	-	-	-	1,360,565
Dues and Subscriptions	-	-	787	-	-	-	787
Other Services and Supplies	-	-	(2,727,482)	-	-	-	(2,727,482)
Expendable Prop 250 - 5000	-	-	1,344	-	-	-	1,344
IT Expendable Property	-	-	1,368,329	-	-	-	1,368,329
Total Services & Supplies	**-**	**-**	**($14,823)**	**-**	**-**	**-**	**($14,823)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2023-25 BUDGET NARRATIVE

Policy Package #810 – Statewide Adjustments

<$1,679,903> | Total Positions/FTE: none

Purpose

This package represents statewide adjustments impact agency budgets based on changes to the cost of debt service on existing outstanding bonds, Department of Administrative Services rates and service charges, Attorney General rates, and costs for supporting the Government Ethics Commission and Public Records Advocate.

How Achieved

Reduction to S&S accounts.

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Other Funds, Charges for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

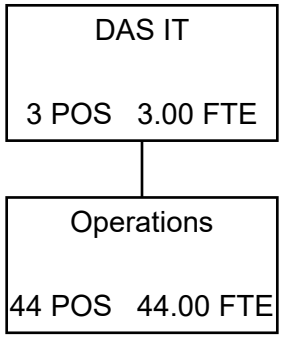
Administrative Svcs, Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

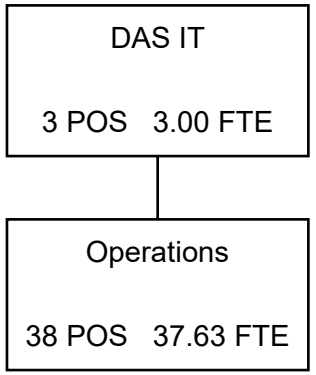
Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	(842,288)	-	-	-	(842,288)
Attorney General	-	-	(4,386)	-	-	-	(4,386)
Facilities Rental and Taxes	-	-	(353,938)	-	-	-	(353,938)
Other Services and Supplies	-	-	(479,291)	-	-	-	(479,291)
Total Services & Supplies	**-**	**-**	**($1,679,903)**	**-**	**-**	**-**	**($1,679,903)**
Total Expenditures							
Total Expenditures	-	-	(1,679,903)	-	-	-	(1,679,903)
Total Expenditures	**-**	**-**	**($1,679,903)**	**-**	**-**	**-**	**($1,679,903)**
Ending Balance							
Ending Balance	-	-	1,679,903	-	-	-	1,679,903
Total Ending Balance	**-**	**-**	**$1,679,903**	**-**	**-**	**-**	**$1,679,903**

DAS Information Technology (DAS IT)

2023-25 Organization Chart
47 POS 47.00 FTE



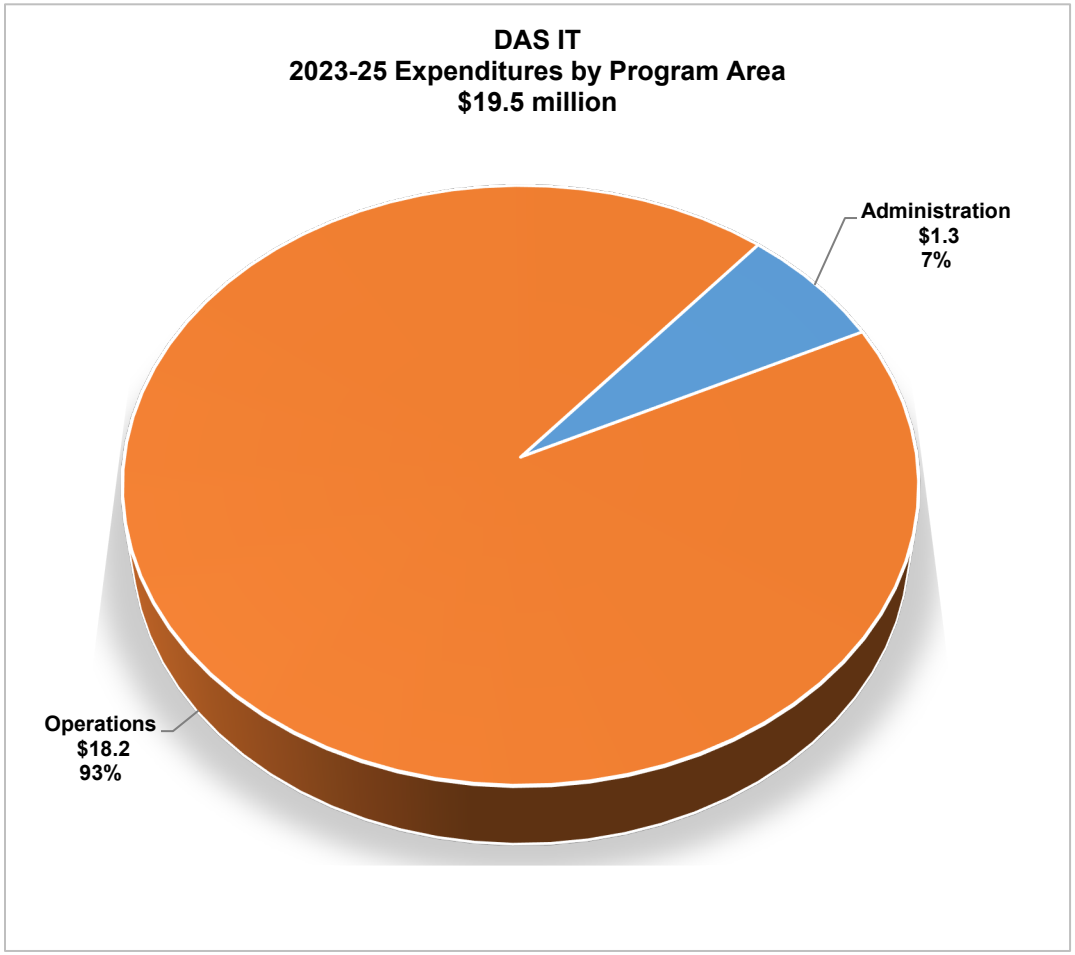
2021-23 Organization Chart
41 POS 40.63 FTE



DAS Information Technology

Program Overview

DAS Information Technology (DAS IT) is the organization responsible for providing secure, effective, and efficient information technology services for approximately 1,500 users. DAS IT supports the needs of DAS in the accomplishment of its mission while also providing support to 18+ small client agencies, boards, and commissions.



Program Description

DAS IT is comprised of the below areas:

Administration: The DAS CIO and Deputy CIO provide leadership, strategic technical direction, best practices, and modern tools to create value for our business partners, end users, agencies, small client agencies, boards, and commissions. Our mission is to mature enterprise technology governance, optimize investments, ensure transparency, provide oversight, and deliver secure and innovative solutions. DAS IT brings people and technology together by delivering services that strategically align, transform, and keep pace with today's changing environment.

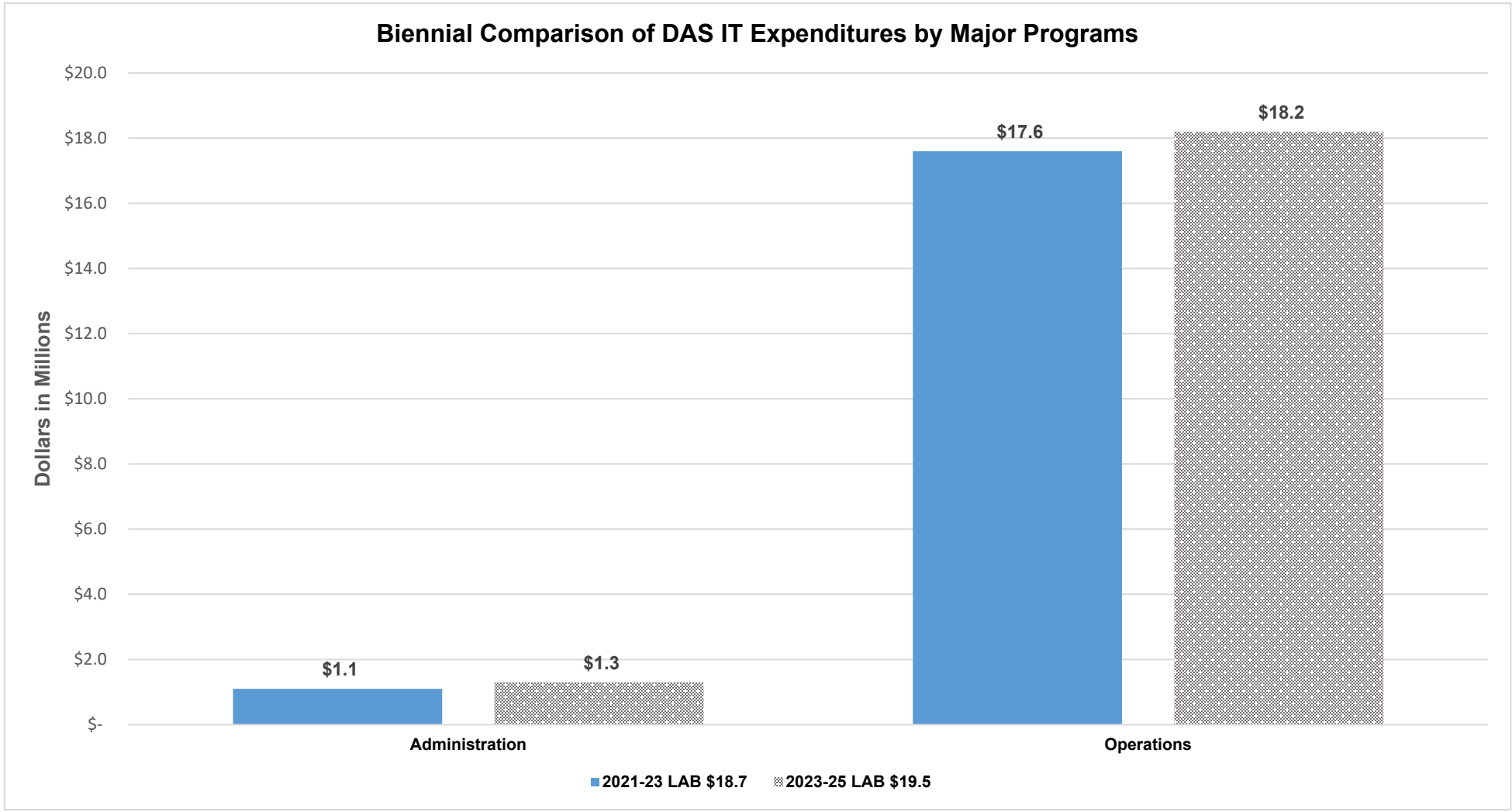
Operations: The Operations group provides technology services to support DAS' mission and support its client agencies. Operations is comprised of the following units:

- **IT Solutions Engineering:** The Solutions group provides services to DAS and some client agencies by designing and/or providing recommendations for IT solutions that leverage modern technology that solve business problems. These solutions are designed to meet the needs of DAS business partners, while ensuring alignment with current technology standards and cybersecurity controls. The team is comprised of IT Service Engineers and Application Development Engineers.

- **Project Management Office:** The Project Management Office (PMO) group provides services to DAS and some client agencies through the implementation of prioritized and approved projects. The team is comprised of Senior Technical Project Managers who provides detailed project planning and execution services for complex technical projects, and the Risk and Compliance team, whose focus is on IT data risk identification and governance.

- **IT Service Desk:** The DAS IT Service Desk provides first and second-level technical support to all supported users in a professional and informative manner. The DAS IT Service Desk is dedicated to servicing the computer and technical support needs of all users by providing detailed resolutions and general system information for common problems.

Total Funds Budget (historical and future)



2021-23 BUDGET NARRATIVE

Program Justification and Link to Long-Term Outcomes

DAS IT supports DAS' Mission and Strategic Plan by providing the services and solutions that enable state government to serve the people of Oregon and directly the Key Goal: Agency modernizes enterprise systems and uses technology and innovative tools to drive success.

Program Performance

DAS IT supports approximately 1,500 DAS and client agency users including the Governor's Office.

Enabling Legislation/ Program Authorization

Oregon Revised Statute (ORS) 184.305 to 184.370 and Chapters 283 and 291 establish DAS and authorize its general activities.

Funding Streams that Support the Program

DAS IT receives funding from DAS divisions as an internal overhead transfer and from client agencies that pay for desktop computing support including file and print services.

Essential Packages

Package 010 – Non-PICS Personal Services and Vacancy Factor

This package includes allowable standard inflation on non-PICS accounts, an increase for Public Employees' Retirement System Pension Obligation Bond repayment, and adjustments to mass transit tax and vacancy savings.

Package 022 – Phase-out Program and One-time Costs

This package phase-outs the following:

- $695,000 Other Funds for one-time funding approved in 2021 Session.

Package 031 – Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.2%.
- Non-state employee and Professional Services costs by the standard 8.8%.
- Facilities rent by the standard 4.2%.
- Attorney General costs by the allowable 17.67%.

Package 060 – Technical Adjustment

None.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of | **Cross Reference Name: DAS IT**

Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services | **Cross Reference Number: 10700-032-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	12,260	-	-	-	12,260
Overtime Payments	-	-	1,886	-	-	-	1,886
All Other Differential	-	-	6,085	-	-	-	6,085
Public Employees' Retire Cont	-	-	1,428	-	-	-	1,428
Pension Obligation Bond	-	-	5,830	-	-	-	5,830
Social Security Taxes	-	-	1,548	-	-	-	1,548
Paid Family Medical Leave Insurance	-	-	32	-	-	-	32
Mass Transit Tax	-	-	2,721	-	-	-	2,721
Vacancy Savings	-	-	(199,772)	-	-	-	(199,772)
Total Personal Services	**-**	**-**	**($167,982)**	**-**	**-**	**-**	**($167,982)**
Total Expenditures							
Total Expenditures	-	-	(167,982)	-	-	-	(167,982)
Total Expenditures	**-**	**-**	**($167,982)**	**-**	**-**	**-**	**($167,982)**
Ending Balance							
Ending Balance	-	-	167,982	-	-	-	167,982
Total Ending Balance	**-**	**-**	**$167,982**	**-**	**-**	**-**	**$167,982**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of **Cross Reference Name: DAS IT**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 10700-032-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	(15,380)	-	-	-	(15,380)
Professional Services	-	-	(250,000)	-	-	-	(250,000)
Employee Recruitment and Develop	-	-	(997)	-	-	-	(997)
Other Services and Supplies	-	-	(19,608)	-	-	-	(19,608)
Expendable Prop 250 - 5000	-	-	(409,015)	-	-	-	(409,015)
Total Services & Supplies	**-**	**-**	**($695,000)**	**-**	**-**	**-**	**($695,000)**
Total Expenditures							
Total Expenditures	-	-	(695,000)	-	-	-	(695,000)
Total Expenditures	**-**	**-**	**($695,000)**	**-**	**-**	**-**	**($695,000)**
Ending Balance							
Ending Balance	-	-	695,000	-	-	-	695,000
Total Ending Balance	**-**	**-**	**$695,000**	**-**	**-**	**-**	**$695,000**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: DAS IT
Cross Reference Number: 10700-032-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	441	-	-	-	441
Out of State Travel	-	-	513	-	-	-	513
Employee Training	-	-	5,200	-	-	-	5,200
Office Expenses	-	-	943	-	-	-	943
Telecommunications	-	-	6,296	-	-	-	6,296
Data Processing	-	-	87,095	-	-	-	87,095
Publicity and Publications	-	-	230	-	-	-	230
Professional Services	-	-	9,006	-	-	-	9,006
IT Professional Services	-	-	11,609	-	-	-	11,609
Attorney General	-	-	80	-	-	-	80
Employee Recruitment and Develop	-	-	127	-	-	-	127
Dues and Subscriptions	-	-	232	-	-	-	232
Facilities Rental and Taxes	-	-	5,374	-	-	-	5,374
Fuels and Utilities	-	-	202	-	-	-	202
Facilities Maintenance	-	-	254	-	-	-	254
Agency Program Related S and S	-	-	538	-	-	-	538
Other Services and Supplies	-	-	4,748	-	-	-	4,748
Expendable Prop 250 - 5000	-	-	1,221	-	-	-	1,221
IT Expendable Property	-	-	110,219	-	-	-	110,219
Total Services & Supplies	**-**	**-**	**$244,328**	**-**	**-**	**-**	**$244,328**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of **Cross Reference Name: DAS IT**

Pkg: 031 - Standard Inflation **Cross Reference Number: 10700-032-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Data Processing Hardware	-	-	543	-	-	-	543
Total Capital Outlay	**-**	**-**	**$543**	**-**	**-**	**-**	**$543**
Total Expenditures							
Total Expenditures	-	-	244,871	-	-	-	244,871
Total Expenditures	**-**	**-**	**$244,871**	**-**	**-**	**-**	**$244,871**
Ending Balance							
Ending Balance	-	-	(244,871)	-	-	-	(244,871)
Total Ending Balance	**-**	**-**	**($244,871)**	**-**	**-**	**-**	**($244,871)**

Policy Package #090 – Analyst Adjustments

<$759,797> | Total Positions/FTE: none

Purpose

This package reduces the program's Other Fund expenditure limitation by $759,797. Included in this package are revenue adjustments to adjust the State Government Service Charge and to reduce the working capital need down to 20 days.

How Achieved

The following adjustments to expenditures were made by the analyst:

- Increase vacancy savings by $159,797
- Reduce Professional Services by $200,000
- Reduce Data Processing by $400,000

Staffing Impact

None

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Overhead transfer from DAS programs and Charges for Services.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: DAS IT
Cross Reference Number: 10700-032-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	(1,479,273)	-	-	-	(1,479,273)
Total Revenues	**-**	**-**	**($1,479,273)**	**-**	**-**	**-**	**($1,479,273)**
Personal Services							
Vacancy Savings	-	-	(159,797)	-	-	-	(159,797)
Total Personal Services	**-**	**-**	**($159,797)**	**-**	**-**	**-**	**($159,797)**
Services & Supplies							
Data Processing	-	-	(400,000)	-	-	-	(400,000)
Professional Services	-	-	(109,055)	-	-	-	(109,055)
IT Expendable Property	-	-	(90,945)	-	-	-	(90,945)
Total Services & Supplies	**-**	**-**	**($600,000)**	**-**	**-**	**-**	**($600,000)**
Total Expenditures							
Total Expenditures	-	-	(759,797)	-	-	-	(759,797)
Total Expenditures	**-**	**-**	**($759,797)**	**-**	**-**	**-**	**($759,797)**
Ending Balance							
Ending Balance	-	-	(719,476)	-	-	-	(719,476)
Total Ending Balance	**-**	**-**	**($719,476)**	**-**	**-**	**-**	**($719,476)**

2021-23 BUDGET NARRATIVE

Policy Option Package #101 – DAS IT Application Modernizations

$1,288,500 | Total Positions/FTE: 5/5.00

Purpose

The information technology department within the Department of Administrative Services (DAS) is focused on transforming business processes and modernizing its 22 critical technology applications that are relied upon by DAS and 18 other agencies, boards, and commissions. Our goal is to provide modern systems that are secure, reliable, and responsive to meet the rising demands and increased expectations of our remote workforce who support and serve the people of Oregon.

The applications currently being supported by DAS and DAS IT were created many years ago and have reached the state at which they can no longer be supported; therefore, these applications are not as stable, reliable, or secure. Likewise, many of these systems are not supported by vendors any longer and it is becoming increasingly difficult to hire developers who have the skills to support the legacy systems. A recent annual security audit has shown that 16 of the legacy applications have critical security vulnerabilities due to outdated infrastructure and code. Currently, DAS IT has a small development team (four) with a backlog of change requests and six new application requests. The backlog is currently estimated at 2800 development hours. Most of the application change requests will address and resolve the security findings; however, it will take DAS IT approximately four years with its current limited development staff to update the code and infrastructure. Ultimately, the outdated legacy applications need to be modernized before the cost to recover (technology debt) becomes too great.

Legacy Application Modernization presents us with an opportunity to update legacy government applications, reimagine work and develop a faster, better way to deliver services. An investment in technology modernization is an investment in the overall DAS vision to provide secure applications and reliable services.

How Achieved

To achieve this legacy modernization objective, it is important to analyze the new application and change requests to find similarities that can be modularized to reduce the number of applications to support and modernize the 22 applications using cloud solutions. DAS IT has a team of four application developers that can only focus on one application modernization effort at a time. This policy option package will add five additional FTE, which will reduce the overall development time from approximately four years to two years. A business analyst will actively review all application requests, help gather requirements, combine similar requirements from the business units and then hand-off the work to the application development team to modernize and focus on providing modular cloud offerings. This team will also be the experts in modern application interfaces and assist with connectivity to legacy systems as needed to ensure current business functionality remains intact.

Staffing Impact

- Establish two permanent full-time, Information Systems Specialist 6, OAS C1486 IP, SR 29 (2.00 FTE).
- Establish one permanent full-time, Information Systems Specialist 7, OAS C1487 IP, SR 31 (1.00 FTE).
- Establish one permanent full-time, Information Systems Specialist 8, OAS C1488 IP, SR 33 (1.00 FTE).
- Establish one permanent full-time, Operations & Policy Analyst 3, OAS C0872 AP, SR 30 (1.00 FTE).

Quantifying Results

- The number of change requests that are in the current backlog will be reduced by more than half in 2024.
- Most legacy applications will migrate to cloud solutions, which will reduce the overall development time from approximately four years to two years.
- Security vulnerabilities will be reduced by modernizing applications within DAS Business and the State of Oregon.
- Business process efficiencies and quicker response times will be gained by having modern applications.
- Modernized applications improve user experiences and overall employee satisfaction.

Revenue Sources

Other Funds, Overhead transfer from DAS programs and Charges for Services.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of | **Cross Reference Name: DAS IT**

Pkg: 101 - DAS IT Application Modernizations | **Cross Reference Number: 10700-032-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	797,424	-	-	-	797,424
Empl. Rel. Bd. Assessments	-	-	265	-	-	-	265
Public Employees' Retire Cont	-	-	142,898	-	-	-	142,898
Social Security Taxes	-	-	61,003	-	-	-	61,003
Paid Family Medical Leave Insurance	-	-	3,190	-	-	-	3,190
Worker's Comp. Assess. (WCD)	-	-	230	-	-	-	230
Mass Transit Tax	-	-	4,784	-	-	-	4,784
Flexible Benefits	-	-	198,000	-	-	-	198,000
Total Personal Services	**-**	**-**	**$1,207,794**	**-**	**-**	**-**	**$1,207,794**
Services & Supplies							
Instate Travel	-	-	4,378	-	-	-	4,378
Employee Training	-	-	16,203	-	-	-	16,203
Office Expenses	-	-	14,380	-	-	-	14,380
Telecommunications	-	-	16,100	-	-	-	16,100
Data Processing	-	-	5,470	-	-	-	5,470
Dues and Subscriptions	-	-	3,935	-	-	-	3,935
Other Services and Supplies	-	-	2,815	-	-	-	2,815
Expendable Prop 250 - 5000	-	-	3,360	-	-	-	3,360
IT Expendable Property	-	-	14,065	-	-	-	14,065
Total Services & Supplies	**-**	**-**	**$80,706**	**-**	**-**	**-**	**$80,706**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of **Cross Reference Name: DAS IT**

Pkg: 101 - DAS IT Application Modernizations **Cross Reference Number: 10700-032-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	1,288,500	-	-	-	1,288,500
Total Expenditures	**-**	**-**	**$1,288,500**	**-**	**-**	**-**	**$1,288,500**
Ending Balance							
Ending Balance	-	-	(1,288,500)	-	-	-	(1,288,500)
Total Ending Balance	**-**	**-**	**($1,288,500)**	**-**	**-**	**-**	**($1,288,500)**
Total Positions							
Total Positions							5
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**5**
Total FTE							
Total FTE							5.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**5.00**

2021-23 BUDGET NARRATIVE

Policy Option Package #103 – DAS IT PC Lifecycle Replacement

$765,520 | Total Positions/FTE: 1/1.00

Purpose

The pandemic has reshaped the way we communicate and work, while also accelerating the need for new technology and responsive services. For instance, the PC Lifecyle Replacement Program must now support a hybrid workforce that requires quicker response times and improved reliability to collaborate and deliver services securely from their home.

Current funding levels support PC replacements every eight years, which is two times longer than industry standards and Gartner's recommended best practices. As a result, DAS IT has been supporting PCs that are out of warranty, which cost more to maintain, are less secure due to outdated hardware or software and experience more performance issues. Furthermore, remote workspaces can be unpredictable for DAS IT technicians; therefore, complicating the onboarding process and increasing the length of time to troubleshoot. As a result, DAS technology service requests have increased by over 50% over the last two years.

Funding for a four-year PC Lifecycle Replacement Program and three additional support staff are needed to address the technical challenges that come with mobile workstations and a remote workforce. This policy option package will improve the overall hybrid work experience by providing the latest hardware and operating systems (OS), and additional staff to meet the increased and changing technology demands.

How Achieved

A PC Lifecycle Replacement Program covers everything from onboarding, supporting employee productivity and offboarding. Remote workspaces can complicate the onboarding process and increase, if not double, the average time it takes to onboard and troubleshoot. To address the technical challenges that come with mobile workstations and a remote workforce, funding for a four-year PC Lifecycle Replacement Program and three additional support staff are needed. The funding will reduce the number of PCs that have security vulnerabilities, are out of warranty and are slow to respond. Just 15 extra minutes spent waiting on a slow computer each day is nearly two hours per week that could potentially be spent on priority work. The three additional support staff will allow DAS IT to provide faster turnaround times, improve reliability and support the increased and changing technology demands.

The funding is estimated at $500k and will be an ongoing biennial request to achieve the recommended four-year lifecycle. As costs increase or decrease, an adjustment will need to be made during each biennium to factor in the variable costs that can't be accurately forecasted today (e.g., equipment costs rising due to shortages, additional staff to support new programs, etc.).

Staffing Impact

- Establish one permanent full-time, Information Systems Specialist 7, OAS C1487 IP, SR 31 (1.00 FTE).

Quantifying Results

- Security vulnerabilities will be reduced by having the latest patches and current PC hardware, Operating Systems and Applications. This can be measured by the monthly Tenable Security Scan Reports and other Audit findings such as SOS Audits.
- Business efficiencies will be gained by having current PC hardware and software (e.g., faster turnaround times, improved system performance, fewer computer reboots per week, etc.).
- DAS IT will be able to better support personnel working from home with modern systems and meet the increased demands of today's digital era.

Revenue Sources

Other Funds Limited, Overhead transfer from DAS programs and Charges for Services.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of **Cross Reference Name: DAS IT**

Pkg: 103 - DAS IT PC Lifecycle Replacement **Cross Reference Number: 10700-032-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	165,552	-	-	-	165,552
Empl. Rel. Bd. Assessments	-	-	53	-	-	-	53
Public Employees' Retire Cont	-	-	29,667	-	-	-	29,667
Social Security Taxes	-	-	12,665	-	-	-	12,665
Paid Family Medical Leave Insurance	-	-	662	-	-	-	662
Worker's Comp. Assess. (WCD)	-	-	46	-	-	-	46
Mass Transit Tax	-	-	993	-	-	-	993
Flexible Benefits	-	-	39,600	-	-	-	39,600
Total Personal Services	**-**	**-**	**$249,238**	**-**	**-**	**-**	**$249,238**
Services & Supplies							
Instate Travel	-	-	808	-	-	-	808
Employee Training	-	-	3,449	-	-	-	3,449
Office Expenses	-	-	2,876	-	-	-	2,876
Telecommunications	-	-	3,220	-	-	-	3,220
Data Processing	-	-	1,094	-	-	-	1,094
Dues and Subscriptions	-	-	787	-	-	-	787
Other Services and Supplies	-	-	563	-	-	-	563
Expendable Prop 250 - 5000	-	-	672	-	-	-	672
IT Expendable Property	-	-	502,813	-	-	-	502,813
Total Services & Supplies	**-**	**-**	**$516,282**	**-**	**-**	**-**	**$516,282**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 103 - DAS IT PC Lifecycle Replacement

Cross Reference Name: DAS IT
Cross Reference Number: 10700-032-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	765,520	-	-	-	765,520
Total Expenditures	**-**	**-**	**$765,520**	**-**	**-**	**-**	**$765,520**
Ending Balance							
Ending Balance	-	-	(765,520)	-	-	-	(765,520)
Total Ending Balance	**-**	**-**	**($765,520)**	**-**	**-**	**-**	**($765,520)**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							1.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.00**

2021-23 BUDGET NARRATIVE

Policy Package #810– Statewide Adjustments

<$75,916> | Total Positions/FTE: none

Purpose

This package represents statewide adjustments impact agency budgets based on changes to the cost of debt service on existing outstanding bonds, Department of Administrative Services rates and service charges, Attorney General rates, and costs for supporting the Government Ethics Commission and Public Records Advocate.

How Achieved

Reduction to S&S accounts.

Staffing Impact

None

Quantifying Results

N/A

Revenue Sources

Other Funds, Admin & Service Charges (Assessment).

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of **Cross Reference Name: DAS IT**

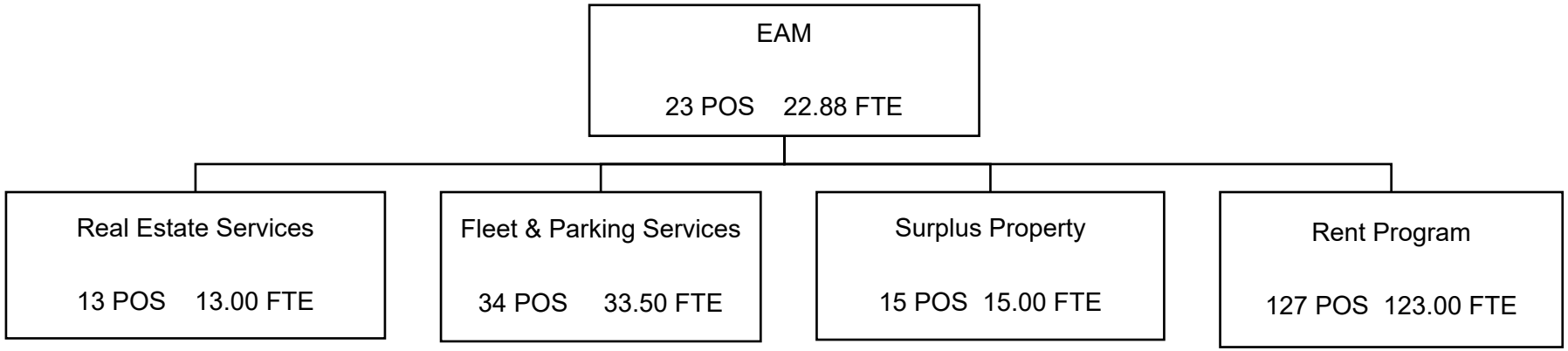
Pkg: 810 - Statewide Adjustments **Cross Reference Number: 10700-032-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	(63,375)	-	-	-	(63,375)
Attorney General	-	-	(32)	-	-	-	(32)
Facilities Rental and Taxes	-	-	(5,066)	-	-	-	(5,066)
Other Services and Supplies	-	-	(7,443)	-	-	-	(7,443)
Total Services & Supplies	**-**	**-**	**($75,916)**	**-**	**-**	**-**	**($75,916)**
Total Expenditures							
Total Expenditures	-	-	(75,916)	-	-	-	(75,916)
Total Expenditures	**-**	**-**	**($75,916)**	**-**	**-**	**-**	**($75,916)**
Ending Balance							
Ending Balance	-	-	75,916	-	-	-	75,916
Total Ending Balance	**-**	**-**	**$75,916**	**-**	**-**	**-**	**$75,916**

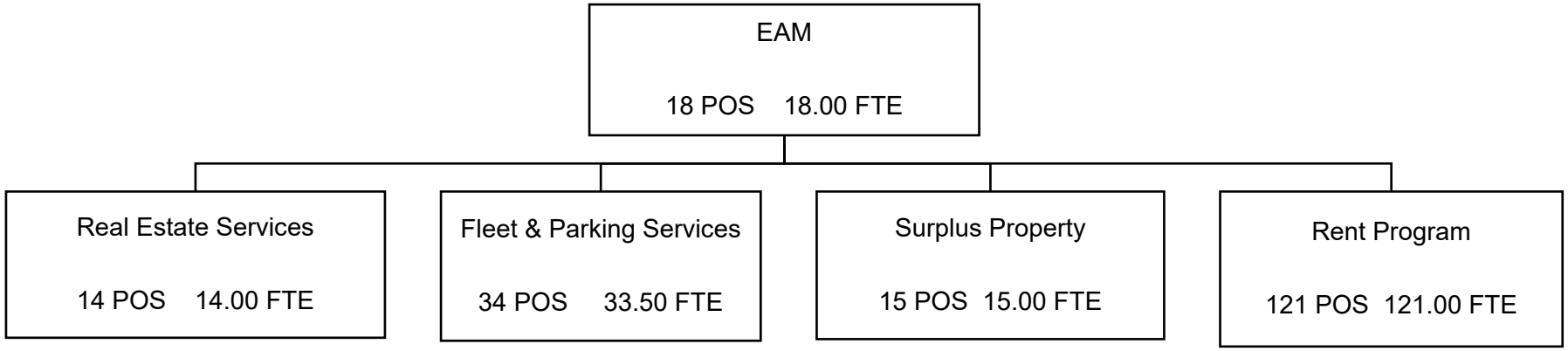
Enterprise Asset Management

Enterprise Asset Management (EAM)

2023-25 Organization Chart
212 POS 207.38 FTE



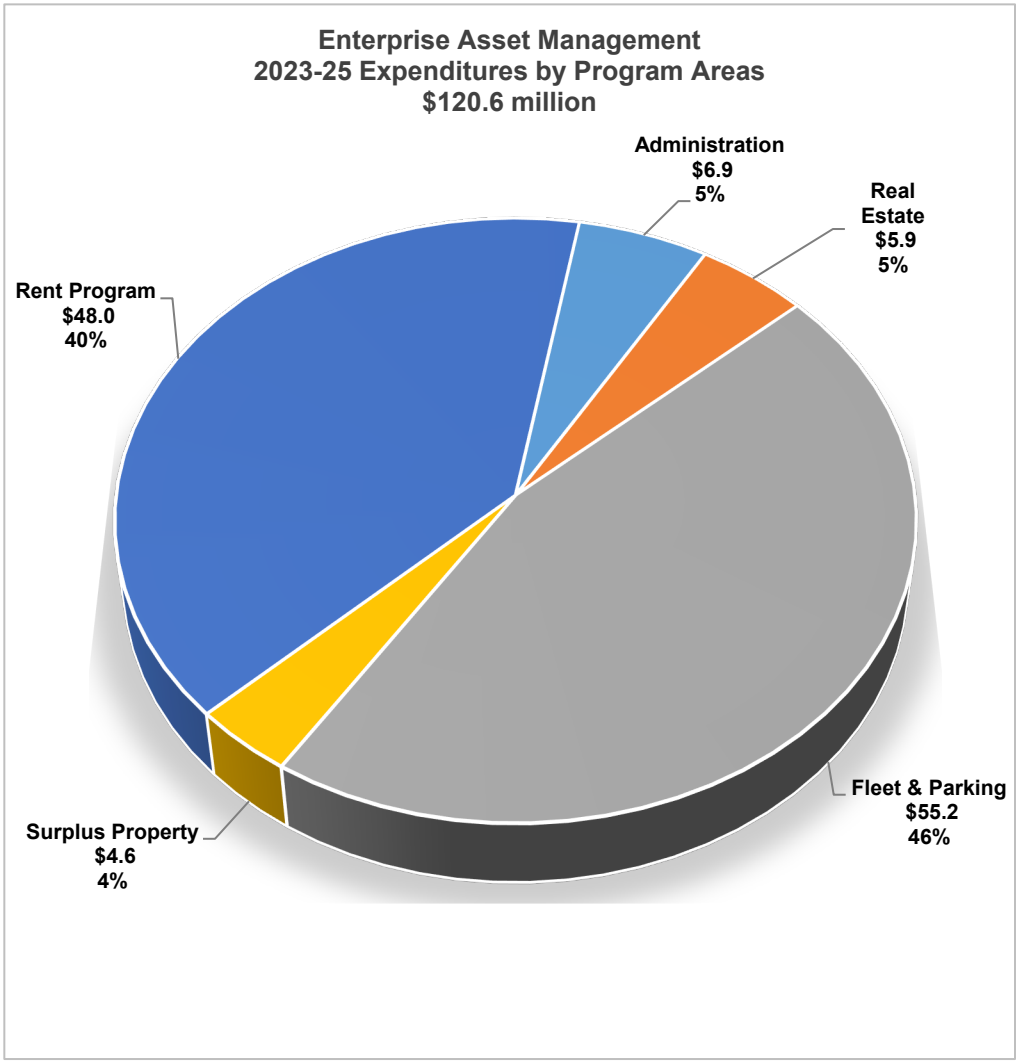
2021-23 Organization Chart
202 POS 201.50 FTE



Enterprise Asset Management

Program Overview

Enterprise Asset Management (EAM) comprises Rent Program, Real Estate Services, Fleet and Parking Services, and the Oregon Surplus Property program. The division centralizes management of state real and personal property to support state agency workspace, travel, and operational needs.



Program Description

EAM provides vehicles from the state fleet, disposition of surplus personal property, office and specialty use space within its portfolio of owned buildings, full-service brokerage representation for state agencies in private-sector leased space, plans, and executes on Capital Construction projects on DAS-owned buildings, maintains those assets and provides a safe and sanitary work environment for the state agencies it serves. The division' centralized services provide state agency and some local government customers with cost effective, quality, and efficient asset life cycle management, including acquisition, operation, maintenance, and disposal. These value-added services allow customers to focus on their primary missions.

The division's program areas focus on responsive customer service, with particular attention to the following goals:

- Provide clear and consistent guidelines and policies.
- Seek long-term, comprehensive solutions with input and collaboration from stakeholder groups.
- Lead state government in sustainability projects and practices.
- Respond promptly to customer requests.
- Balance individual agency needs with overall state enterprise needs and goals.

EAM serves its customers with the following central-service programs:

Rent Program: Includes Operations and Maintenance (O&M) and Planning and Construction Management (P&CM). O&M programs provide clean, sanitary, and well-maintained building space, allowing state agency customers to focus on their missions. O&M operate and maintain 44 DAS-owned buildings and service nine other agency-owned buildings, with over three million square feet throughout Oregon. These facilities are occupied by 69 agencies and include general government offices, forensic crime and health labs, computer data centers, printing operations, and the Governor's residence. P&CM provides construction project management for over $50 million in maintenance, upgrade/renovation, and new construction projects for DAS-owned buildings, as well as providing project management services to other agencies that own buildings. These assets are used daily by state employees, as well as the citizens of Oregon. All these projects keep the state government buildings functioning and provide upgrades so state agencies can deliver critical services to the citizens of Oregon.

- Research ways to upgrade and install energy and water saving systems, from simple things such as insulation and energy efficient windows and plumbing fixtures to more complex projects including LED lighting upgrades and frictionless magnetic chillers.
- Provide professional, technical, maintenance services and expert consulting to provide a safe, reliable, and efficient workplace for employees.
- Maintain building systems and structures to prevent failures and respond to intermittent operating system needs – ensuring state employees have healthy and safe work environments to effectively deliver services to citizens.
- Provide HVAC mechanics, electricians, refrigeration mechanics, plumbers, security technicians, locksmiths, maintenance technicians, painters, carpenters, general landscapers, an arborist, pesticide applicators, and custodians (all maintenance technicians maintain appropriate licenses for their trade, ensuring that all work meets present code).
- O&M partners with P&CM on planning Capital Construction and Capital Improvement projects. Starting with prioritizing needs based on constantly changing deferred maintenance list. Then by providing subject matter experts to assist projects from beginning to end.
- Serve as state government's expert resource for new construction, building renovation, and building system upgrades with a primary focus on maintaining the 44 buildings and parking structures that DAS owns.
- Provide long- and short-term planning for building maintenance projects.
- Assist, when possible, with construction and interior projects in buildings owned by other agencies.
- Manage all projects to minimize agency downtime, exceed construction standards, implement energy and resource savings, meet timelines, and stay within scope and on budget.

Real Estate Services: Provides comprehensive, value-driven commercial lease brokerage, land acquisition and surplus real estate sales, property management, asset strategies, real estate development services, interior project management, and space planning and interior design services. Freeing the client agency from the burden of navigating the real estate industry, this program is integral to client agencies' core need of solving the "space" dilemma. This team of cross functional professionals represent client agencies with the unwavering resolve to drive the best deal at the highest value for state government. This group also carries out real estate-based enterprise wide and legislative efforts and initiatives in its continual effort to contemporize practices. Specifically, this group's work encompasses the following:

- Manage state government's overall lease portfolio with the goal of leveraging its market presence and economizing its footprint while creating efficiencies in current and future state-owned assets.

- Negotiate approximately 250 private market leases annually, with a focus on driving the highest value for the agencies at or below market lease rates.

- Manage the portfolio of 480 private sector leases covering approximately 4.9 million square feet of office, storage, and special use facilities as well as 300 DAS controlled state leases covering approximately 2.1 million square feet of office and storage space.

    - Managing the portfolio centrally, improves DAS' ability to make value recommendations to agencies such as co-locations, back-fill opportunities, assignment of a lease, downsize or change, as well as perform as the information clearinghouse.

- Engage the commercial real estate industry through networking and professional affiliations to continually position itself to deliver relevant, contemporary real estate options for agencies.

- Provide lease administration service and guidance to agencies ensuring its contract rights are upheld and enforced; resolve contract disputes with landowners, protecting agencies' financial and operational interests.

- Facilitate the sale of surplus real estate; this service is important particularly to other land-owning state agencies, counties, local municipalities, and political subdivisions that may benefit from repurposing surplus real estate.

- Maintain an inventory of state lands and buildings that are owned or leased. Provide analysis and technical reports for the activities and public review process of the Public Lands Advisory Committee on state land acquisitions and sales.

- Provide state agencies with land transaction services, e.g., disposition strategy, appraisals, surveys, environmental studies, and lot line adjustments.

Fleet and Parking Services: Owns and operates 4,200 vehicles used by 112 state agencies and local government customers, and manages 4,600 parking spaces located in Salem, Portland, and Eugene. These assets are used daily by state agency employees and, regarding parking spaces, the public customers they serve. The program:

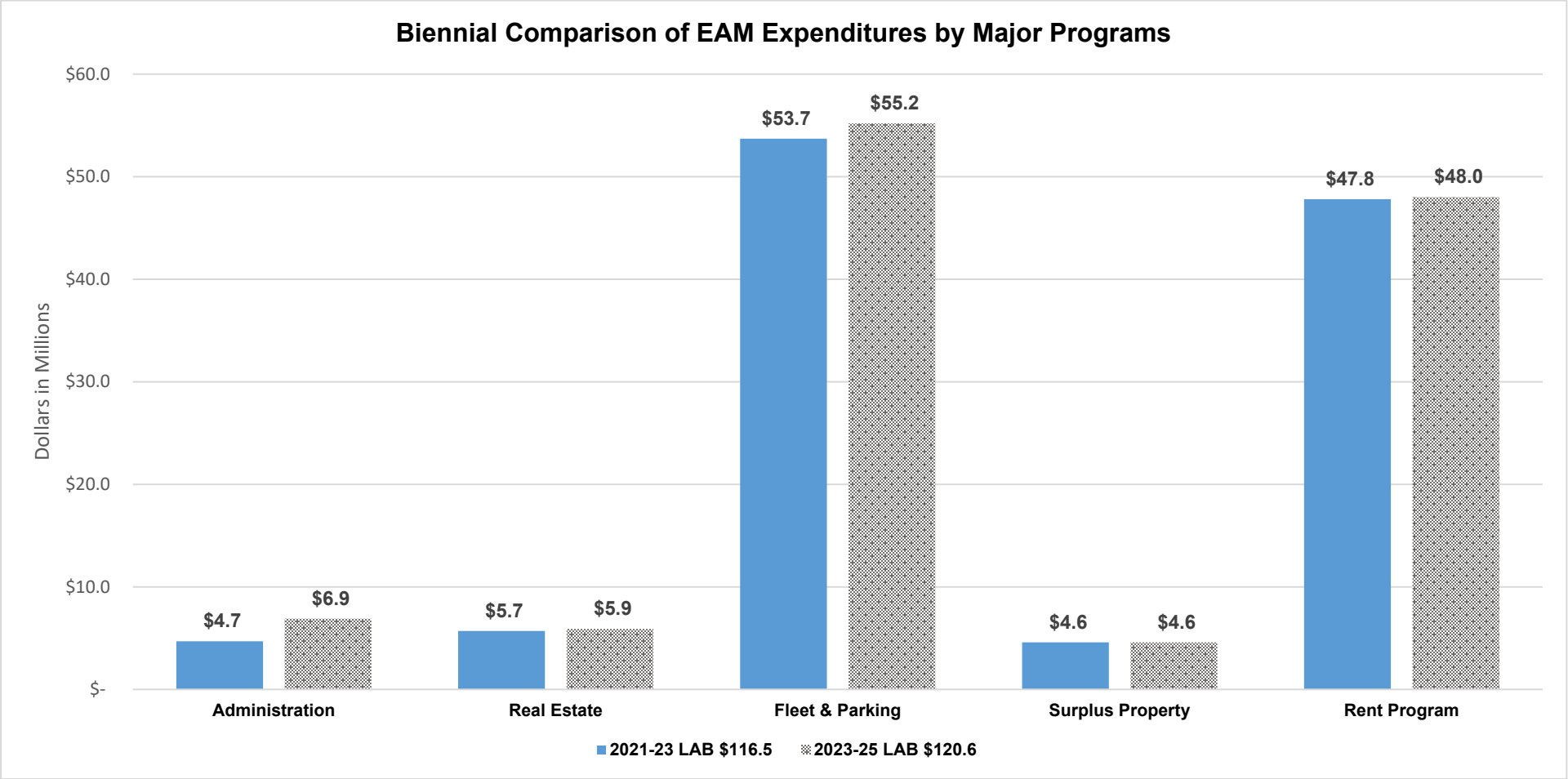
- Provide centralized acquisition, maintenance, and regulation of vehicles for use by state agencies.
- Set uniform rental fees taking advantage of economies of scale. Centralize purchasing, management, and bulk buying of vehicles, parts, and fuel to reduce agency transportation costs. Rent vehicles to state and local governments – eliminating the need to purchase vehicles and spreading the cost over many budget cycles.
- Conduct annual minimum mileage review of vehicles. This review is mandated in statute and policy and ensures that low-use vehicles are a justified expense of taxpayer money.
- Manage reserved parking spaces within the Capitol Mall, striving to maintain a ratio of one space per two employees. The program promotes and coordinates bus pass, carpool, vanpool, and other mass transit commuter programs to reduce traffic congestion, greenhouse gas emissions, and to reduce the need for additional employee parking. The program coordinates with O&M for upkeep of the facilities, Real Estate Services for planning larger agency employee moves, and with P&CM for renovations and major projects for the lots and structures.

Oregon Surplus Property: Facilitates the reuse of surplus personal property for state, local, and federal government entities:

- Provide a central distribution point for excess and end-of-life inventory with a transparent audit trail and fair and equitable distribution of property by marketing through online auctions and store sales.
- Minimize items entering the waste stream – less than 1% of all items turned in to surplus property are placed in the garbage.
- Return over $3 million annually in sale proceeds to state agencies that turned in surplus property.
- Sell to the public and small businesses, prior to recycling or disposing of items – supporting many small businesses with access to inexpensive items for use or resale.
- Provide significant savings to state and local governments, eligible non-profits, and small businesses through access to surplus property.
- Manage the e-waste disposal program for state agencies, counties and cities through Garten Services, a Qualified Rehabilitation Facility that ensures environmentally safe disposal and proper security and destruction of confidential or sensitive data.

- Administer the federal Law Enforcement Support Office (LESO) program, which enables state and local law enforcement agencies to acquire equipment and supplies from federal sources for free or at substantial savings – nearly $3 million annually.

Total Funds Budget (historical and future)



Program Justification and Link to Long-Term Outcomes

EAM plays a strong role in determining how key assets and services are delivered in ways that conform to long-range policy goals for state agencies and the enterprise. The division mainly focuses on the management of environmental impacts and sustainability, leased and owned space, and asset lifecycle. The following descriptions of the division's actions and planning demonstrate how it uses its expertise to achieve long-range goals toward more efficient and effective delivery of government services to Oregonians:

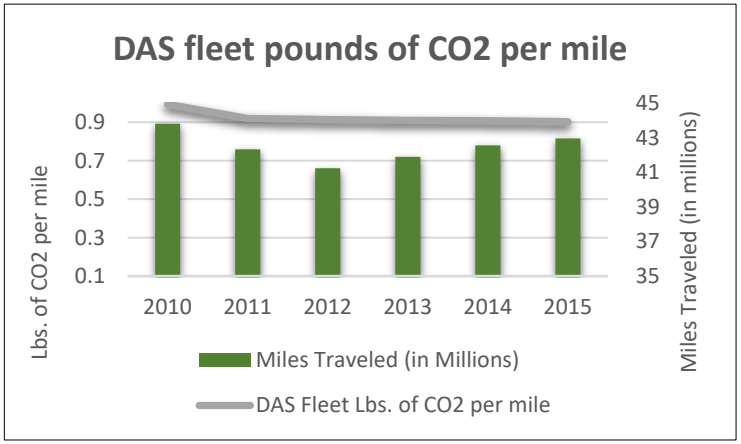
- Seismic safety and business continuity: As state government delved into how to withstand and recover from a Cascadia type seismic event, the division worked with the state architect to examine DAS-owned buildings. Analysis showed that few to none of the current buildings could withstand a 9.0 earthquake, and that to upgrade some buildings to be seismically sound would cost almost as much as building new.

  This led to development of a long-range plan to ensure DAS buildings are as seismically safe as could be reasonably afforded, and that one or more buildings could be used following an event. The building would house crucial agencies and parts of several other agencies critical to a recovery effort.

- Environmental impact and sustainability: The division strives to manage the impact of its operations on the environment and sustainability. It also leads other agencies by example by developing statewide resource efficiency and conservation policy, coordinating the Interagency Sustainability Coordinators Network, facilitating the work of the Oregon Sustainability Board, and collaborating with the Governor's office on various sustainability initiatives. Efforts touch on several areas. The following are a few examples:

  - Building efficiency: In all renovations and upgrades of electrical, HVAC and other building systems, primary goals are increasing efficiency, reducing energy usage, and reducing greenhouse gas emissions. LED lighting projects have reduced electricity use by approximately 60% when both LED lights and lighting controls are replaced (the DAS standard). In addition, replacement of older chiller and heating system motors with modern magnetic drive systems have greatly increased heating/cooling efficiency and reduced energy usage by 597,000 kilowatts per year. The division regularly leverages incentives provided by Energy Trust of Oregon and other utilities; for example, in 2017 the division received a $170,000 rebate for a project at Archives that will save over $50,000 per year in energy costs. It has also identified opportunities to reduce electricity costs by up to 30% (over $300,000 annually) with implementation of energy efficiency and power management strategies for plug loads.

- Vehicle efficiency: A rise in fuel efficiency of just one mile per gallon can yield $1 million or more in fuel savings over a biennium, depending on gas prices. The same increase in efficiency can reduce greenhouse gas emissions by nearly 2 million pounds of CO^2 per year. DAS Fleet uses fuel efficiency as a primary guide in determining what kinds of vehicles to buy as well as what engine size and fuel type. These are taken into consideration along with the cost of vehicles and technologies to ensure the return on investment is a valid use of taxpayer funds. The program has moved slowly to incorporate electric vehicles and plug-in hybrids because the infrastructure costs to install charging at state-owned and leased buildings is high, as is the cost of the vehicles. The division has multiple projects planned over the next several biennia to install charging stations and purchase more electric vehicles as costs drop and range of operation increases.

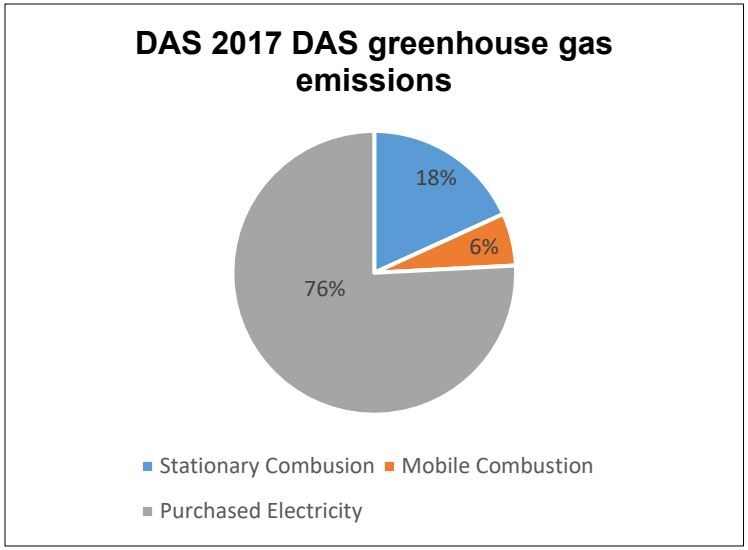


- Water efficiency: To comply with Executive Order (15-09), the division has been reducing water use and increasing the efficiency of its building water fixtures. The division successfully reduced water use by over 9% in 2017 compared to a 2014 baseline, including a 22% decrease in water used for irrigation. Retrofits to DAS buildings with more water efficient fixtures has resulted in an approximately 20-25% water use and cost savings in retrofitted buildings. The division has also reduced irrigation of lawns and beds, and it conducts regular evaluations of the system to identify potential leaks and other inefficiencies.

- Waste minimization and recycling: The division continues to support efforts to divert materials from landfill, reduce waste hauling costs and recycle materials. In collaboration with QRF Garten Services, the division recycles co-mingled recyclables, shredded materials, electronic waste, bottles and cans, glass, and block Styrofoam materials. The North Campus demolition project resulted in diverting more than 90% of materials demolition debris from landfill.

- State policy and Executive Order implementation: The division has been actively involved in development and implementation of Executive Orders (17-20 and 17-21) related to building energy efficiency, electric vehicles, and greenhouse gas (GHG) reduction. The division is represented on both working groups implementing these Executive Orders, as well as sub-groups implementing specific provisions of each. The division recently led development of an agency Energy Management Policy to lead by example for other agencies on how to integrate Executive Order direction into agency practice. By achieving the energy use intensity (EUI) targets in the policy per Executive Order (17-20), the division projects an annual energy savings of approximately $250,000 per year compared to the current baseline.

- GHG emissions: DAS tracks the combined emissions from fleet vehicles, electricity uses in buildings, heating with natural gas, and miscellaneous emissions from other sources such as refrigerants. The division recently completed a verifiable GHG inventory for 2017 using The Climate Registry Information System (CRIS), the first known complete inventory by an agency since 2013. Additional years will be added to establish trend lines and a future forecast. Purchased electricity is the largest source of emissions. The division works to reduce emissions through building renovations that include high efficiency HVAC systems, LED lighting and lighting controls. The division has also worked to reduce carbon emissions associated with the state fleet, as previously mentioned.



- Reuse of end-of-life and excess property: The Oregon Surplus Property program's goals include further use of items within state government, sale of surplus items to private buyers, and disposal in the most environmentally friendly way. Less than 1% of all items turned-in to the Oregon Surplus Property program are placed in the garbage. This ties directly to long-range goals for reducing environmental impact and costs across state government.

- Qualified Rehabilitation Facility (QRF) contracts: The division contracts with QRFs for custodial services in some buildings and for processing of the state's e-waste. These relationships provide jobs for people with disabilities, contributing to state goals for social and economic equity. All custodial products used by the division's custodial staff as well as contractors are now 100% "green" per third party verification under an established agency price agreement.

Enabling Legislation/ Program Authorization

ORS Chapter 184.305, 276, 279 A-C, and 283

Funding streams that support the program

EAM funding comes primarily from user fees paid by agency and local government customers (Other Funds). The table below shows the various funding sources for the division's programs.

	Rent Program	Real Estate Services	Fleet & Parking Services	Oregon Surplus Property	Debt Service	Capital Construction & Capital Improvement
Source of Funding						
Assessments:						
Real Estate Land Services		✓				
Surplus Property Base				✓		
Surplus Personal Property Transactions				✓		
Fees for Service:						
Billable Jobs	✓					
Key Card	✓					
Project Management Services	✓					
Self-Support Rent	✓				✓	✓
Service Agreement Rent	✓					
Uniform Rent	✓				✓	✓
Leasing		✓				
Permanently Assigned Vehicles			✓			
Fuel			✓			
Shop Services			✓			
Parking Services			✓		✓	✓
State Surplus Property				✓		
Federal Surplus Property				✓		
Article XI-Q Bonds:						✓

Rent Program: Customers in 69 agencies pay Uniform Rent and Self-Support Rent. P&CM is funded by rent revenue from DAS-owned buildings. Project manager fees for non-DAS-owned buildings is billed at an hourly rate. Rates were developed using the historical costs of maintaining and operating these buildings at current service levels. Repairs and other services provided that are not included in the rent are billed an hourly rate plus parts.

Real Estate Services: Customers pay a leasing fee of 5.2% of the value of the first two-years of a private sector lease, excluding concessions. An assessment is charged to cover the many additional services Real Estate Services provides to all state agencies. The assessment charged to all state agencies uses a blended allocation method based on one-third of the 2021-23 Legislatively Adopted Budget (LAB) Full-Time Equivalent (FTE) authority, one-third of the size of the agency's 2021-23 total funds LAB, and one-third of the value is based on the number of parcels the agency owns.

Fleet and Parking Services: Customer user fees for daily and monthly rental of vehicles recover the cost of vehicles plus administrative costs. Fuel costs are passed on to users with a mark-up to recover infrastructure and administrative costs. Shop charges are hourly plus parts. Parking is billed monthly to employees through payroll deduction. Agencies are billed monthly for state vehicle spaces. For hourly and daily parking, the program uses pay-and-park machines and meters.

Oregon Surplus Property: Customer user fees for state property disposition are a percent commission retained from the total sale. The program also rents storage space in its warehouse by the square foot or pallet. Pick-up and delivery of property is billed hourly plus mileage. The state program also receives an assessment based on 20% agency FTE and 80% historical property transactions. Federal property program customers pay a fee for transfer of excess property. The fee is based on the value of the property and is designed to cover program administrative and transportation costs.

Essential Packages

Package 010 – Non-PICS Personal Services and Vacancy Factor

This package includes allowable standard inflation on non-PICS accounts, an increase for Public Employees' Retirement System Pension Obligation Bond repayment and adjustments to mass transit tax and vacancy savings.

Package 022 – Phase-out Program and One-time Costs

This package phase-outs the following:

- $4 million General Fund for one-time funding approved in 2022 Session.
- $4.7 million Other Funds for one-time funding approved in 2021 and 2022 Sessions.

Package 031 – Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.2%.
- Non-state employee and Professional Services costs by the standard 8.8%.
- Facilities rent by the standard 4.2%.
- Attorney General costs by the allowable 17.67%.

Package 060 – Technical Adjustment

This package shifts costs between various S&S and Capital Outlay accounts for a net-zero adjustment.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	4,781	-	-	-	4,781
Overtime Payments	-	-	5,418	-	-	-	5,418
Shift Differential	-	-	837	-	-	-	837
All Other Differential	-	-	12,606	-	-	-	12,606
Public Employees' Retire Cont	-	-	3,380	-	-	-	3,380
Pension Obligation Bond	-	-	60,030	-	-	-	60,030
Social Security Taxes	-	-	1,809	-	-	-	1,809
Unemployment Assessments	-	-	587	-	-	-	587
Paid Family Medical Leave Insurance	-	-	76	-	-	-	76
Mass Transit Tax	-	-	13,403	-	-	-	13,403
Vacancy Savings	-	-	(213,024)	-	-	-	(213,024)
Total Personal Services	**-**	**-**	**($110,097)**	**-**	**-**	**-**	**($110,097)**
Total Expenditures							
Total Expenditures	-	-	(110,097)	-	-	-	(110,097)
Total Expenditures	**-**	**-**	**($110,097)**	**-**	**-**	**-**	**($110,097)**
Ending Balance							
Ending Balance	-	-	110,097	-	-	-	110,097
Total Ending Balance	**-**	**-**	**$110,097**	**-**	**-**	**-**	**$110,097**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(4,000,000)	-	-	-	-	-	(4,000,000)
Total Revenues	**($4,000,000)**	**-**	**-**	**-**	**-**	**-**	**($4,000,000)**
Services & Supplies							
Agency Program Related S and S	-	-	(400,000)	-	-	-	(400,000)
Other COP Costs	-	-	(195,000)	-	-	-	(195,000)
Total Services & Supplies	**-**	**-**	**($595,000)**	**-**	**-**	**-**	**($595,000)**
Capital Outlay							
Automotive and Aircraft	(4,000,000)	-	(4,095,995)	-	-	-	(8,095,995)
Total Capital Outlay	**($4,000,000)**	**-**	**($4,095,995)**	**-**	**-**	**-**	**($8,095,995)**
Total Expenditures							
Total Expenditures	(4,000,000)	-	(4,690,995)	-	-	-	(8,690,995)
Total Expenditures	**($4,000,000)**	**-**	**($4,690,995)**	**-**	**-**	**-**	**($8,690,995)**
Ending Balance							
Ending Balance	-	-	4,690,995	-	-	-	4,690,995
Total Ending Balance	**-**	**-**	**$4,690,995**	**-**	**-**	**-**	**$4,690,995**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	11,491	-	-	-	11,491
Out of State Travel	-	-	1,798	-	-	-	1,798
Employee Training	-	-	7,744	-	-	-	7,744
Office Expenses	-	-	6,764	-	-	-	6,764
Telecommunications	-	-	24,875	-	-	-	24,875
Data Processing	-	-	30,813	-	-	-	30,813
Publicity and Publications	-	-	1,869	-	-	-	1,869
Professional Services	-	-	17,421	-	-	-	17,421
IT Professional Services	-	-	5,567	-	-	-	5,567
Attorney General	-	-	64,702	-	-	-	64,702
Employee Recruitment and Develop	-	-	86	-	-	-	86
Dues and Subscriptions	-	-	3,297	-	-	-	3,297
Facilities Rental and Taxes	-	-	94,607	-	-	-	94,607
Fuels and Utilities	-	-	445,198	-	-	-	445,198
Facilities Maintenance	-	-	9,098	-	-	-	9,098
Agency Program Related S and S	-	-	801,962	-	-	-	801,962
Other Services and Supplies	-	-	438,042	-	-	-	438,042
Expendable Prop 250 - 5000	-	-	1,446	-	-	-	1,446
IT Expendable Property	-	-	4,487	-	-	-	4,487
Total Services & Supplies	**-**	**-**	**$1,971,267**	**-**	**-**	**-**	**$1,971,267**
Capital Outlay							
Industrial and Heavy Equipment	-	-	2,407	-	-	-	2,407

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Automotive and Aircraft	-	-	742,601	-	-	-	742,601
Total Capital Outlay	**-**	**-**	**$745,008**	**-**	**-**	**-**	**$745,008**
Total Expenditures							
Total Expenditures	-	-	2,716,275	-	-	-	2,716,275
Total Expenditures	**-**	**-**	**$2,716,275**	**-**	**-**	**-**	**$2,716,275**
Ending Balance							
Ending Balance	-	-	(2,716,275)	-	-	-	(2,716,275)
Total Ending Balance	**-**	**-**	**($2,716,275)**	**-**	**-**	**-**	**($2,716,275)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Other Services and Supplies	-	-	57,310	-	-	-	57,310
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**$57,310**	**-**	**-**	**-**	**$57,310**
Capital Outlay							
Automotive and Aircraft	-	-	(57,310)	-	-	-	(57,310)
Total Capital Outlay	**-**	**-**	**($57,310)**	**-**	**-**	**-**	**($57,310)**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2023-25 BUDGET NARRATIVE

Policy Package #090 – Analyst Adjustments

<$4,135,000> | Total Positions/FTE: none

Purpose

This package reduces the program's Other Fund expenditure limitation by $4.1 million. Included in this package are revenue adjustments to adjust the State Government Service Charge and to reduce the working capital need down to 20 days.

How Achieved

The following adjustments to expenditures were made by the analyst:

- Reduce facilities maintenance by $35,000.
- Reduce travel and training by $200,000.
- Reduce cost of issuance for bond sales by $1.8 million.
- Reduce utilities based projected savings due to efficiency upgrades by $2.1 million.

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Charge for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Non-business Lic. and Fees	-	-	-	-	-	-	-
Charges for Services	-	-	(2,935,644)	-	-	-	(2,935,644)
Admin and Service Charges	-	-	(651,550)	-	-	-	(651,550)
Rents and Royalties	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**($3,587,194)**	**-**	**-**	**-**	**($3,587,194)**
Services & Supplies							
Instate Travel	-	-	(108,787)	-	-	-	(108,787)
Out of State Travel	-	-	(16,938)	-	-	-	(16,938)
Employee Training	-	-	(74,275)	-	-	-	(74,275)
Fuels and Utilities	-	-	(2,100,000)	-	-	-	(2,100,000)
Facilities Maintenance	-	-	(35,000)	-	-	-	(35,000)
Other COP Costs	-	-	(1,800,000)	-	-	-	(1,800,000)
Total Services & Supplies	**-**	**-**	**($4,135,000)**	**-**	**-**	**-**	**($4,135,000)**
Total Expenditures							
Total Expenditures	-	-	(4,135,000)	-	-	-	(4,135,000)
Total Expenditures	**-**	**-**	**($4,135,000)**	**-**	**-**	**-**	**($4,135,000)**
Ending Balance							
Ending Balance	-	-	547,806	-	-	-	547,806
Total Ending Balance	**-**	**-**	**$547,806**	**-**	**-**	**-**	**$547,806**

Policy Package #091 – Analyst Adjustments

<$3,097,821> | Total Positions/FTE: 1/1.00

Purpose

This package further reduces the program's Other Fund expenditure limitation by $3.1 million.

How Achieved

The following adjustments to expenditures were made by the analyst:

- Reduce trade contract services to buildings by $1.25 million.
- Eliminate a Facilities Energy Tech 3 position, $212,594.
- Discontinue services to IGA customers by $1,075,000.
- Reduce replacement vehicle purchases by $1 million.
- Reduce Other S&S by $256,000.
- Transfer in two facility planning positions (Program Analyst 4 & ISS8) from CFO, $695,773.

Staffing Impact

- Abolish one permanent full-time, Facility Energy Technician 3, OAS C4034 AP, SR 26 (1.00 FTE).
- Transfer in one permanent full-time, Program Analyst 4, MMN X0863 AP, SR 31 (+1.00 FTE).
- Transfer in one permanent full-time, Information Systems Specialist 8, MMN X1488 IP, SR 32 (+1.00 FTE).

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Charge for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 091 - Additional Analyst Adjustments

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	360,840	-	-	-	360,840
Empl. Rel. Bd. Assessments	-	-	53	-	-	-	53
Public Employees' Retire Cont	-	-	64,662	-	-	-	64,662
Social Security Taxes	-	-	27,604	-	-	-	27,604
Paid Family Medical Leave Insurance	-	-	1,443	-	-	-	1,443
Worker's Comp. Assess. (WCD)	-	-	46	-	-	-	46
Mass Transit Tax	-	-	2,165	-	-	-	2,165
Flexible Benefits	-	-	39,600	-	-	-	39,600
Total Personal Services	**-**	**-**	**$496,413**	**-**	**-**	**-**	**$496,413**
Services & Supplies							
Instate Travel	-	-	(313)	-	-	-	(313)
Employee Training	-	-	(896)	-	-	-	(896)
Office Expenses	-	-	(2,876)	-	-	-	(2,876)
Telecommunications	-	-	(3,220)	-	-	-	(3,220)
Data Processing	-	-	(1,094)	-	-	-	(1,094)
Dues and Subscriptions	-	-	(787)	-	-	-	(787)
Agency Program Related S and S	-	-	(1,075,000)	-	-	-	(1,075,000)
Other Services and Supplies	-	-	(1,506,563)	-	-	-	(1,506,563)
Expendable Prop 250 - 5000	-	-	(672)	-	-	-	(672)
IT Expendable Property	-	-	(2,813)	-	-	-	(2,813)
Total Services & Supplies	**-**	**-**	**($2,594,234)**	**-**	**-**	**-**	**($2,594,234)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 091 - Additional Analyst Adjustments

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Automotive and Aircraft	-	-	(1,000,000)	-	-	-	(1,000,000)
Total Capital Outlay	**-**	**-**	**($1,000,000)**	**-**	**-**	**-**	**($1,000,000)**
Total Expenditures							
Total Expenditures	-	-	(3,097,821)	-	-	-	(3,097,821)
Total Expenditures	**-**	**-**	**($3,097,821)**	**-**	**-**	**-**	**($3,097,821)**
Ending Balance							
Ending Balance	-	-	3,097,821	-	-	-	3,097,821
Total Ending Balance	**-**	**-**	**$3,097,821**	**-**	**-**	**-**	**$3,097,821**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							1.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.00**

Policy Option Package #112 – Governor's Regional Solutions Prgm Rent Costs

$125,000 | Total Positions/FTE: none

Purpose

DAS Real Estate Services (RES) negotiates the real estate leases for each of the Governor's Regional Solutions Center (GRSC) locations. GRSC is a collaborative organization that coordinates state resources and programs into regions throughout the state to maximize the Governor's agenda and effectiveness of state agency projects, and to make sure regional priorities throughout the state are appropriately addressed.

Historically, to keep rent costs low, RES has primarily co-located GRSC locations with other state agencies or public entities (such as colleges/universities). Current Regional Solutions Centers can be found in LaGrande, Tillamook, Medford, Eugene, Bend, Portland, and Salem.

During the last budget cycle, RES generally encountered increased rent costs in the commercial real estate market, and particularly in the Bend real estate market. This was, in part, due to the COVID-19 pandemic and the uncertainty from GRSC stakeholders. Specifically, during this period, some smaller GRSC participants were hesitant to commit to continuing to use the GRSC locations to reduce the agency's specific costs by reducing space that is not currently being utilized by employees who now are able to work from home. However, those requests do not reflect the fact that GRSC location leases are often long-term contracts that cannot be easily reduced without penalties. Further, commercial real estate inventory in the market remains low and demand for construction and materials are high, continuing to push rent costs (and related maintenance and repair costs) much higher than in previous years.

How Achieved

Additional funding of $125,000 will help cover the existing rent costs that have been contracted for in the 23-25 budget cycle. RES has analyzed each of the GRSC location leases to determine if any cost-savings are available, including co-location opportunities or if early termination is a possibility, and continues to negotiate GRSC location leases at the lowest market rates possible, leveraging the buying power of the state as a creditworthy tenant, and negotiating longer-term leases at more favorable prices.

Staffing Impact

None.

Quantifying Results

RES tracks most rent costs as part of Key Performance Measure #7 (Rent Costs – DAS negotiated lease rates in private sector vs. average market rates).

Revenue Sources

Other Funds, Charges for Services (Rent)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of **Cross Reference Name: Enterprise Asset Management**

Pkg: 112 - Governor's Regional Solutions Prgm Rent Costs **Cross Reference Number: 10700-060-00-00-00000**

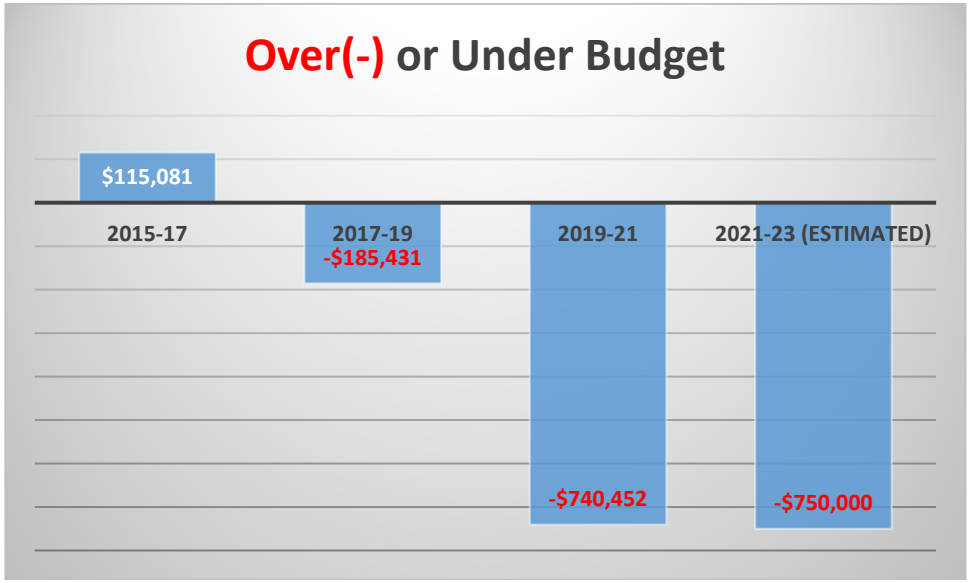
Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Facilities Rental and Taxes	-	-	125,000	-	-	-	125,000
Total Services & Supplies	**-**	**-**	**$125,000**	**-**	**-**	**-**	**$125,000**
Total Expenditures							
Total Expenditures	-	-	125,000	-	-	-	125,000
Total Expenditures	**-**	**-**	**$125,000**	**-**	**-**	**-**	**$125,000**
Ending Balance							
Ending Balance	-	-	(125,000)	-	-	-	(125,000)
Total Ending Balance	**-**	**-**	**($125,000)**	**-**	**-**	**-**	**($125,000)**

Policy Option Package #115 – New Parking Mgmt System Increased Costs

$750,000 | Total Positions/FTE: none

Purpose

Over the last two biennia and the current 2021-23 biennium, the program has incurred increased expenditures due to maintenance and modifications to our new parking management system, deployment of credit card meters (merchant fees and ongoing network/software fees), enhancements for adding new parking options for accommodating hybrid workers, and other general additional costs for contracting parking facility maintenance and repairs. The chart below illustrates the pattern of increase expenditures.



How Achieved

Increase the DAS Parking Services expenditure limitation by $750,000 which is an on-going need for the program.

Staffing Impact

None.

Quantifying Results

The agency will continue to monitor cost increases due to program and business changes and seek additional limitation as necessary or, while unlikely decrease the budget if program costs drop.

Revenue Sources

Other Funds (Parking fees)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 115 - New Parking Mgmt System Increased Costs

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	-	-	10,000	-	-	-	10,000
Data Processing	-	-	89,000	-	-	-	89,000
IT Professional Services	-	-	35,000	-	-	-	35,000
Facilities Rental and Taxes	-	-	140,000	-	-	-	140,000
Other Services and Supplies	-	-	442,000	-	-	-	442,000
IT Expendable Property	-	-	34,000	-	-	-	34,000
Total Services & Supplies	**-**	**-**	**$750,000**	**-**	**-**	**-**	**$750,000**
Total Expenditures							
Total Expenditures	-	-	750,000	-	-	-	750,000
Total Expenditures	**-**	**-**	**$750,000**	**-**	**-**	**-**	**$750,000**
Ending Balance							
Ending Balance	-	-	(750,000)	-	-	-	(750,000)
Total Ending Balance	**-**	**-**	**($750,000)**	**-**	**-**	**-**	**($750,000)**

Policy Option Package #117 – Additional Staff for Trade Services

$720,266 | Total Positions/FTE: 8/4.00

Purpose

DAS EAM is currently constructing a multi-agency office and laboratory intensive facility at North Valley Complex (NVC) in Wilsonville. With the addition of 174,000 square feet of laboratory and office space, DAS facilities requires additional trades positions. With the addition of North Valley Complex, the facilities team will not have the necessary trades staff to maintain the Portland facilities. Trades staff perform preventative and corrective tasks ensuring the functionality of facilities supporting Agency business.

How Achieved

The establishment of the requested positions will allow DAS the ability to maintain Portland facilities. Proper staffing levels ensure that equipment and facilities will meet life cycle, functionality, and sustainability goals. Evaluation of the Portland facilities portfolio with the addition of the North Valley Complex reveals the necessity of the requested positions. These positions will provide the necessary trades labor to maintain the level of service offered in DAS lease agreement. These positions will be an on-going cost funded via rent.

Staffing Impact

- Establish three permanent full-time, Custodian, OAS C4101 AP, SR 10 (1.50 FTE).
- Establish one permanent full-time, Electronic Security Tech 2, OAS C4051 AP, SR 26 (.50 FTE).
- Establish one permanent full-time, Electrician 2, OAS C4008 AP, SR 26 (.50 FTE).
- Establish one permanent full-time, Facility Maintenance Specialist, OAS C4012 AP, SR 18 (.50 FTE).
- Establish one permanent full-time, Plumber, OAS C4005 AP, SR 24 (.50 FTE).
- Establish one permanent full-time, Operations & Policy Analyst 2, OAS C0871 AP, SR 27 (.50 FTE).

Quantifying Results

DAS will track tasks completed via Tririga IWMS. Cost per square foot for maintenance as well as other KPI’s.

Revenue Sources

Other Funds, Charges for Services (Rent)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 117 - Additional Staff for Trade Services

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	400,860	-	-	-	400,860
Empl. Rel. Bd. Assessments	-	-	208	-	-	-	208
Public Employees' Retire Cont	-	-	71,834	-	-	-	71,834
Social Security Taxes	-	-	30,664	-	-	-	30,664
Paid Family Medical Leave Insurance	-	-	1,603	-	-	-	1,603
Worker's Comp. Assess. (WCD)	-	-	184	-	-	-	184
Mass Transit Tax	-	-	2,405	-	-	-	2,405
Flexible Benefits	-	-	158,400	-	-	-	158,400
Total Personal Services	**-**	**-**	**$666,158**	**-**	**-**	**-**	**$666,158**
Services & Supplies							
Instate Travel	-	-	1,669	-	-	-	1,669
Employee Training	-	-	4,340	-	-	-	4,340
Office Expenses	-	-	11,504	-	-	-	11,504
Telecommunications	-	-	12,880	-	-	-	12,880
Data Processing	-	-	4,376	-	-	-	4,376
Dues and Subscriptions	-	-	3,148	-	-	-	3,148
Other Services and Supplies	-	-	2,252	-	-	-	2,252
Expendable Prop 250 - 5000	-	-	2,688	-	-	-	2,688
IT Expendable Property	-	-	11,251	-	-	-	11,251
Total Services & Supplies	**-**	**-**	**$54,108**	**-**	**-**	**-**	**$54,108**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 117 - Additional Staff for Trade Services

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	720,266	-	-	-	720,266
Total Expenditures	**-**	**-**	**$720,266**	**-**	**-**	**-**	**$720,266**
Ending Balance							
Ending Balance	-	-	(720,266)	-	-	-	(720,266)
Total Ending Balance	**-**	**-**	**($720,266)**	**-**	**-**	**-**	**($720,266)**
Total Positions							
Total Positions							8
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**8**
Total FTE							
Total FTE							4.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**4.00**

Policy Option Package #118 – Expansion of Facilities Contract Services

$3 Million | Total Positions/FTE: none

Purpose

DAS EAM is currently constructing a multi-agency laboratory intensive facility at North Valley Complex (NVC) in Wilsonville. With several state agency tenants sharing lab space within NVC the contract services costs currently managed by agencies and DAS EAM will be combined and managed by DAS EAM.

How Achieved

The proposed $3 million contract services limitation increase will allow O&M to combine and maintain contract services currently managed by the agencies that will be moving into the No Valley Complex. Lab contracts for equipment, hardware and software maintenance and services. DAS O&M has cut as many contract services as possible, but must maintain contracts that support Fire Life Safety, Custodial, and Emergency services contracts that ensure State facilities will be opened to serve Oregonians.

Staffing Impact

None.

Quantifying Results

Completion of the project to stringent specifications, timelines, and within limitation, increasing the building's useful life and energy efficiency.

Revenue Sources

Other Funds, Charges for Services (Rent)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 118 - Expansion of Facilities Contract Services

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	3,000,000	-	-	-	3,000,000
Total Services & Supplies	**-**	**-**	**$3,000,000**	**-**	**-**	**-**	**$3,000,000**
Total Expenditures							
Total Expenditures	-	-	3,000,000	-	-	-	3,000,000
Total Expenditures	**-**	**-**	**$3,000,000**	**-**	**-**	**-**	**$3,000,000**
Ending Balance							
Ending Balance	-	-	(3,000,000)	-	-	-	(3,000,000)
Total Ending Balance	**-**	**-**	**($3,000,000)**	**-**	**-**	**-**	**($3,000,000)**

2023-25 BUDGET NARRATIVE

Policy Package #801 – LFO Analyst Adjustments

$9,287,396 | Total Positions/FTE: None

Purpose

This package represents various budget adjustments approved in the Legislatively Adopted Budget.

How Achieved

This package impacts several positions due to approved reclassification changes. These reclassifications result in a $12,604 Personal Services savings. In addition, this package provides, on a one-time basis, $9,300,000 Other Funds expenditure limitation carryover for DAS Fleet. Due to continued supply chain disruptions, DAS Fleet anticipates delay in vehicle delivery necessitating payment in the 2023-25 biennium.

Staffing Impact

- Abolish one permanent full-time, Project Manager 2, OAS C0855 AP, SR 30 (-1.00 FTE).
- Abolish one permanent full-time, Custodian, OAS C4101 AP, SR 10 (-1.00 FTE).
- Establish one permanent full-time, Safety Specialist 2, MMN X1346 AP, SR 27 (1.00 FTE).
- Establish one permanent full-time, Const. & Facility Maint. Supv. 1, MMs X7157 AP, SR 24X (1.00 FTE).
- Reclassify upward one permanent full-time, Auto Service Tech, OAS C4417 AP, SR 14 to Truck Driver 1, OAS C4401, SR 17.
- Reclassify downward two permanent full-time, Const. Project Mgr. 2, OAS C3268 AP, SR 30 to Const. Project Mgr. 1, OAS C3267 AP, SR 27.

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Charge for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(9,960)	-	-	-	(9,960)
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	(1,784)	-	-	-	(1,784)
Social Security Taxes	-	-	(762)	-	-	-	(762)
Paid Family Medical Leave Insurance	-	-	(40)	-	-	-	(40)
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	(58)	-	-	-	(58)
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**($12,604)**	**-**	**-**	**-**	**($12,604)**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	-	-	-	-
Office Expenses	-	-	-	-	-	-	-
Telecommunications	-	-	-	-	-	-	-
Data Processing	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	-	-	-	-	-
Other Services and Supplies	-	-	-	-	-	-	-
Expendable Prop 250 - 5000	-	-	-	-	-	-	-
IT Expendable Property	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Automotive and Aircraft	-	-	9,300,000	-	-	-	9,300,000
Total Capital Outlay	**-**	**-**	**$9,300,000**	**-**	**-**	**-**	**$9,300,000**
Total Expenditures							
Total Expenditures	-	-	9,287,396	-	-	-	9,287,396
Total Expenditures	**-**	**-**	**$9,287,396**	**-**	**-**	**-**	**$9,287,396**
Ending Balance							
Ending Balance	-	-	(9,287,396)	-	-	-	(9,287,396)
Total Ending Balance	**-**	**-**	**($9,287,396)**	**-**	**-**	**-**	**($9,287,396)**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2023-25 BUDGET NARRATIVE

Policy Package #810 – Statewide Adjustments

$747,814 | Total Positions/FTE: none

Purpose

This package represents statewide adjustments impact agency budgets based on changes to the cost of debt service on existing outstanding bonds, Department of Administrative Services rates and service charges, Attorney General rates, and costs for supporting the Government Ethics Commission and Public Records Advocate.

How Achieved

Reduction to S&S accounts.

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Charge for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	(22,480)	-	-	-	(22,480)
Attorney General	-	-	(26,283)	-	-	-	(26,283)
Facilities Rental and Taxes	-	-	1,486,907	-	-	-	1,486,907
Other Services and Supplies	-	-	(690,330)	-	-	-	(690,330)
Total Services & Supplies	**-**	**-**	**$747,814**	**-**	**-**	**-**	**$747,814**
Total Expenditures							
Total Expenditures	-	-	747,814	-	-	-	747,814
Total Expenditures	**-**	**-**	**$747,814**	**-**	**-**	**-**	**$747,814**
Ending Balance							
Ending Balance	-	-	(747,814)	-	-	-	(747,814)
Total Ending Balance	**-**	**-**	**($747,814)**	**-**	**-**	**-**	**($747,814)**

2023-25 BUDGET NARRATIVE

Policy Package #811 – Budget Reconciliation

$300,000 | Total Positions/FTE: None

Purpose

This package represents various budget adjustments approved in the Legislatively Adopted Budget.

How Achieved

This package approved a one-time General Fund appropriation of $300,000 to DAS Enterprise Asset Management to contract for an independent audit of land purchases by the Oregon Liquor and Cannabis Commission from fiscal years 2019 through 2023.

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

General Fund

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 811 - Budget Reconciliation

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	300,000	-	-	-	-	-	300,000
Total Revenues	**$300,000**	**-**	**-**	**-**	**-**	**-**	**$300,000**
Services & Supplies							
Other Services and Supplies	300,000	-	-	-	-	-	300,000
Total Services & Supplies	**$300,000**	**-**	**-**	**-**	**-**	**-**	**$300,000**
Total Expenditures							
Total Expenditures	300,000	-	-	-	-	-	300,000
Total Expenditures	**$300,000**	**-**	**-**	**-**	**-**	**-**	**$300,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2023-25 BUDGET NARRATIVE

Policy Package #813 – Policy Bills

$669,112 | Total Positions/FTE: 1/1.00

Purpose

Per House Bill 3409 (Chapter Law 442), this package provides a total of $669,612 Other Funds expenditure limitation in the 2023-25 biennium, that includes $189,034 for personal services and $480,078 for services and supplies.

How Achieved

DAS estimates the cost of conducting a full facility condition assessment of its portfolio is $750,000, with the sustainability portions making up approximately $225,000 of this amount. The state greenhouse gas assessments could be completed as part of overall building facility condition assessments performed by a contractor. These assessments are periodically conducted for the state-owned buildings. Currently, the state owns over 1,500 buildings, with buildings over 25,000 square feet making up 75 percent of the state building portfolio square footage. However, DAS notes that there is not currently sufficient funding to conduct full facility condition assessments in the Department's budget.

The bill provides DAS one-time Other Funds expenditure limitation of $250,000 to develop sustainable design guidelines.

To perform work related to this measure, funding in the bill supports one Operations and Policy Analyst 4 (0.88 FTE) to manage an assessment contract, coordinate data entry, and provide design and construction assistance to agencies. DAS anticipates no costs related to creation of a database for assessment data since similar work is already in progress.

Staffing Impact

Establish one permanent full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 30 (1.00 FTE).

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Charge for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 813 - Policy Bills

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	160,230	-	-	-	160,230
Empl. Rel. Bd. Assessments	-	-	46	-	-	-	46
Public Employees' Retire Cont	-	-	28,713	-	-	-	28,713
Social Security Taxes	-	-	12,258	-	-	-	12,258
Paid Family Medical Leave Insurance	-	-	641	-	-	-	641
Worker's Comp. Assess. (WCD)	-	-	40	-	-	-	40
Mass Transit Tax	-	-	961	-	-	-	961
Flexible Benefits	-	-	34,650	-	-	-	34,650
Reconciliation Adjustment	-	-	(48,505)	-	-	-	(48,505)
Total Personal Services	**-**	**-**	**$189,034**	**-**	**-**	**-**	**$189,034**
Services & Supplies							
Instate Travel	-	-	1,008	-	-	-	1,008
Employee Training	-	-	2,118	-	-	-	2,118
Office Expenses	-	-	2,531	-	-	-	2,531
Telecommunications	-	-	2,834	-	-	-	2,834
Data Processing	-	-	963	-	-	-	963
Dues and Subscriptions	-	-	693	-	-	-	693
Other Services and Supplies	-	-	466,865	-	-	-	466,865
Expendable Prop 250 - 5000	-	-	591	-	-	-	591
IT Expendable Property	-	-	2,475	-	-	-	2,475
Total Services & Supplies	**-**	**-**	**$480,078**	**-**	**-**	**-**	**$480,078**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 813 - Policy Bills

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

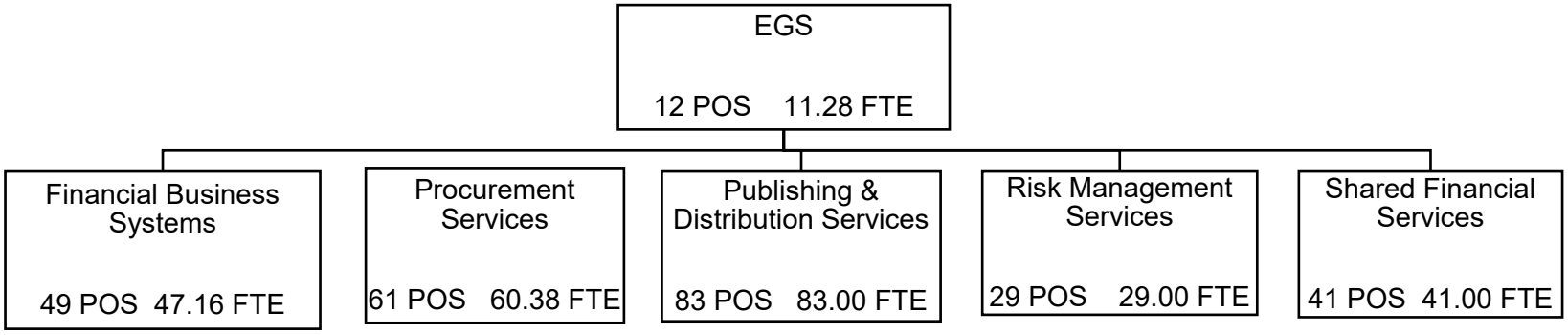
Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	669,112	-	-	-	669,112
Total Expenditures	**-**	**-**	**$669,112**	**-**	**-**	**-**	**$669,112**
Ending Balance							
Ending Balance	-	-	(669,112)	-	-	-	(669,112)
Total Ending Balance	**-**	**-**	**($669,112)**	**-**	**-**	**-**	**($669,112)**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							0.88
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.88**

Enterprise Goods
& Services

Enterprise Goods & Services (EGS)

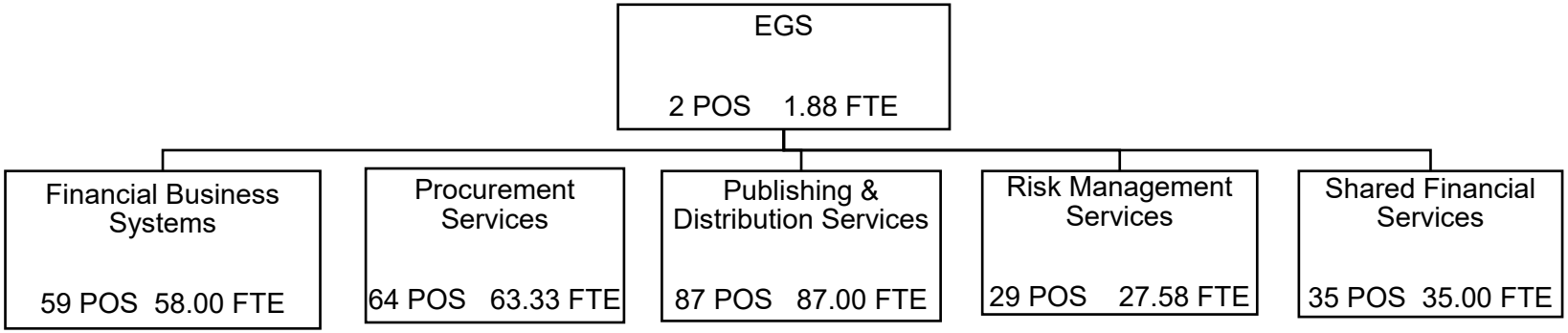
2023-25 Organization Chart

275 POS 271.82 FTE



2021-23 Organization Chart

276 POS 272.79 FTE

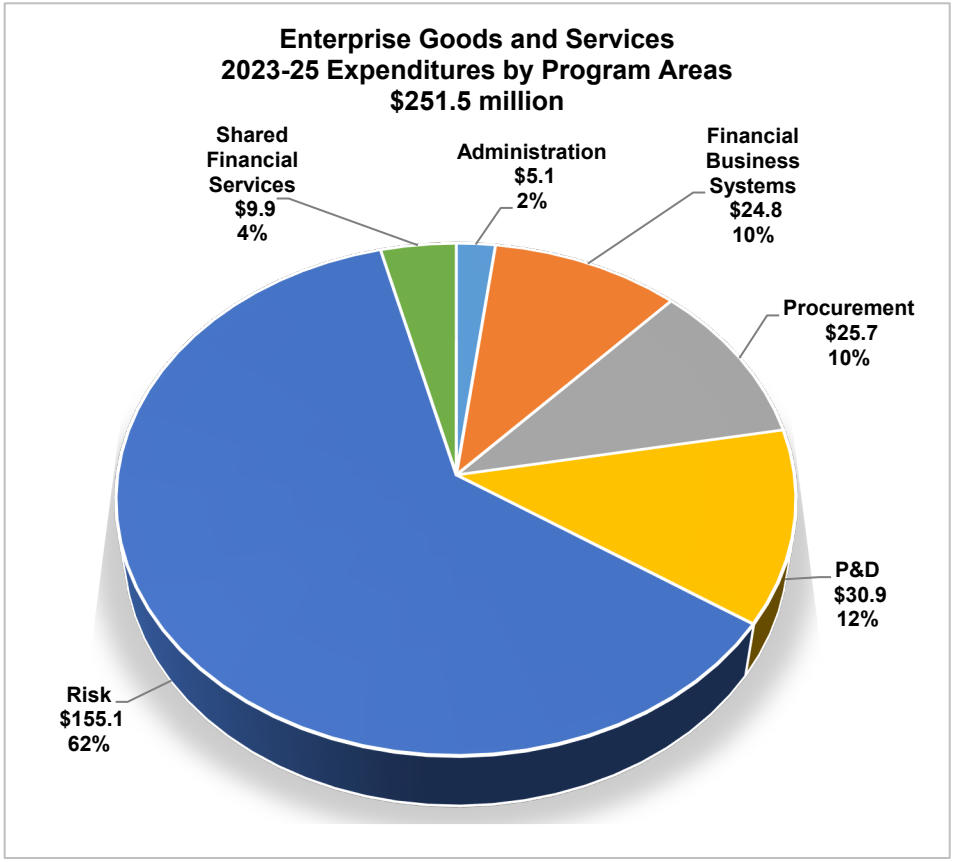


Enterprise Goods and Services

Program Overview

The Enterprise Goods & Services (EGS) division provides a wide range of business services to state and local government, some services also reach the business community and individual citizens.

EGS contributes to the efficiency of state government and the responsible stewardship of government funds. State agencies utilize the services provided by EGS in support of their programs to procure and contract for goods and services with the private sector; to ensure proper financial controls are in place as well as the provision of accounting, budget, and payroll services; to insure and protect people, property, and activities of state government; and, to publish and distribute communications materials at the lowest possible cost. Procurement Services also provides price agreements for local governmental jurisdictions, such as school districts, to help ensure that all tax dollars are being expended wisely.



Program Description

The division supports customers by providing services in five program areas.

Financial Business Systems (FBS): This program is responsible for statewide financial systems including the Statewide Financial Management Application (SFMA), the Oregon Statewide Payroll Application (OSPA), and the Financial Datamart. FBS is responsible for operational support, control, training, and improvements within these systems. The OSPS section is included in a POP to move to CHRO with the Workday Payroll implementation. FBS also administers the state purchasing card (SPOTS) program. In addition, the DAS Centralized PERS Services Team is responsible for accurately reporting required information to PERS on behalf of Oregon state government. The CPERS section is included in a POP to move to CHRO with the Workday Payroll Implementation. The major cost drivers that affect FBS are personnel costs and data management costs. Many state agencies utilize many components of FBS daily. The program is essential to maintaining accurate and timely payroll and stable financial systems support.

Procurement Services (PS): This program serves as the central contracting authority for state government. It implements the state's procurement statutes, administrative rule, and policy to guide agencies in the public procurement process. The program provides contracting templates and establishes best practices to clarify the law governing procurement in the state. In conjunction with Oregon statutes and administrative rules, DAS-PS supports the state's vending community by ensuring ethical and fair dealing in public contracting. This includes working to identify and mitigate barriers to participation, and proactive outreach to engage with the vending community. It creates statewide agreements for goods and services on behalf of state agencies and combines state, local governments, and other state's purchasing power to ensure the cost-effective acquisition of goods and services. DAS-PS conducts single agency procurements on behalf of state agencies. It consults with and trains employee of state, local governments, and suppliers on the application of purchasing laws, rules, procedures, and policies. It administers a training & certification program and maintains a central eProcurement System to support statewide procurement activities. The major cost drivers that affect PS are personnel costs and the cost to implement and maintain the statewide e-Procurement system. This program is critical in providing the accountability and efficiency of a centrally led procurement function.

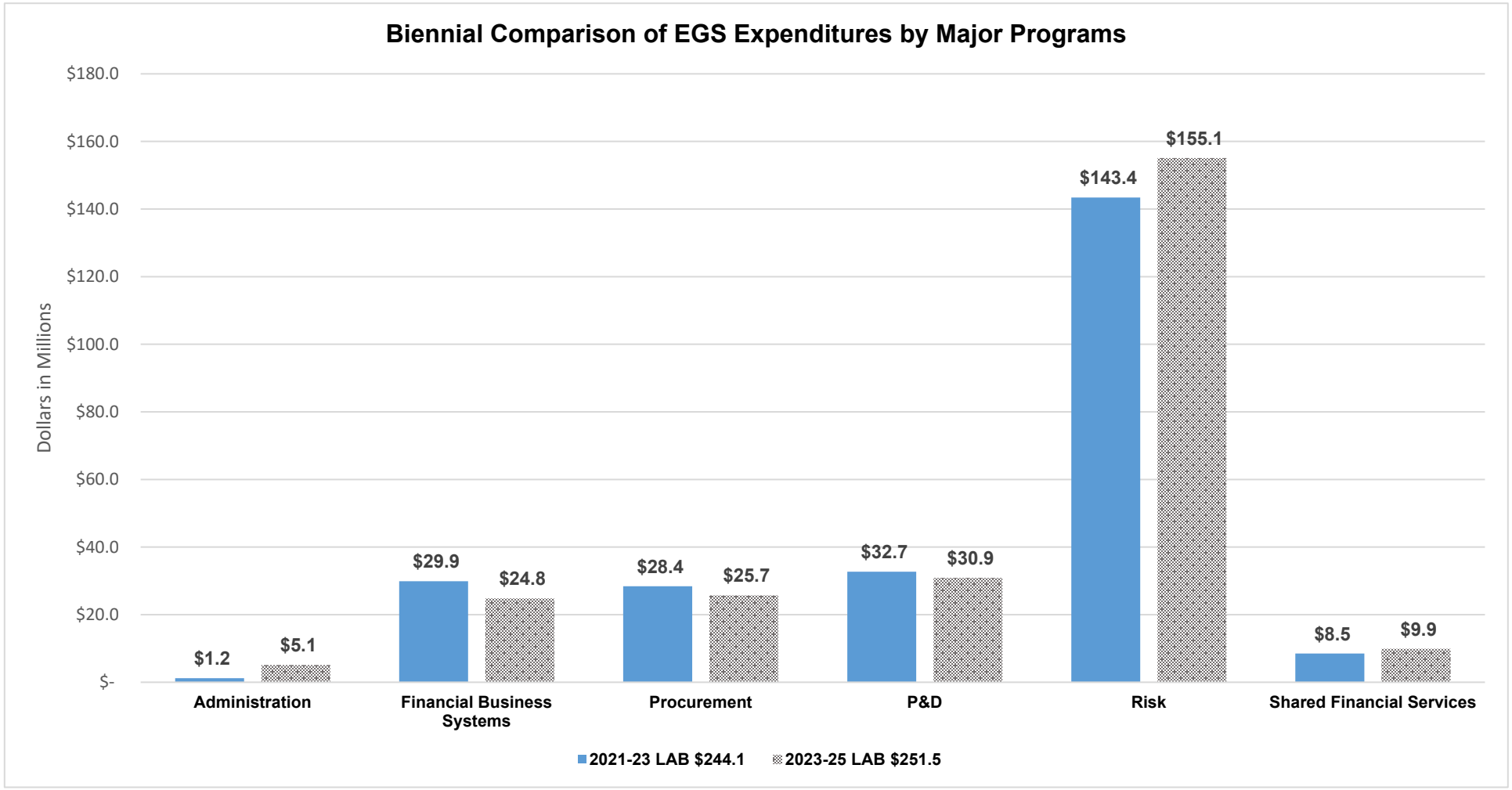
Publishing and Distribution (P&D): This program provides integrated document publishing and distribution solutions for all state agencies and some county, city, and other local governmental programs. Through its in-plant facility and satellite center, P&D provides traditional, digital, and inkjet printing solutions, variable data, and secure document printing, copying, scan and file conversions, design, consultation, Managed Print Services (MPS) and other related services. P&D also supplies state government with mail inserting, postage metering, addressing, mail, package tracking, and zip code presorting services that result in increased measures of security and significant amounts of reduced postage rates for all classes of mail. In addition, P&D's interagency Shuttle Mail Delivery Services stops at more than 500 locations daily in the Greater Willamette Valley area, providing agencies, with the best rates possible for next or same day delivery service of various documents and packages. This service also offers a detailed package tracking (chain of custody) for users to monitor and track movement of materials. P&D currently operates two shifts, Monday through Friday for both traditional and secure printing. The primary cost factor at P&D are its personnel costs. Over two decades ago, state agencies transferred control of their own printing and mailing operations and entrusted P&D to provide timely, efficient, and effective print and mail services that meet the needs of governmental agencies and save time and money for the state and our local communities.

Risk Management (RM): This program insures and protects the people, property, and activities of state government. RM works daily with state agencies on claim management and risk consulting services, while providing insurance for the diverse and often hazardous business of state government. The program covers $9.64 billion in state property, state employees and all state agencies, boards, and commissions, except for public universities. RM provides protection through self-insurance, statewide commercial insurance policies and agency-specific insurance policies such as the Fire Fighting Expense Policy for Oregon Department of Forestry. RM manages liability and property claims and partners with SAIF Corporation on Workers' Compensation claims. RM works proactively to mitigate the occurrence of risk by implementing various strategies with agencies to minimize or prevent loss, from minor to catastrophic. Risk's claims team handles an average of 2,600 liability and property claims per year and takes in an average of 419 citizen reports each year, primarily reports of state employee driving behavior, and coordinates agency responses. The primary cost factors for RM are personnel costs and Department of Justice (DOJ) fees related to defense of tort claims. The program strives to improve government by providing management and coordination of all claims of negligence and damage involving the people, places, and actions of state government.

Shared Financial Services (SFS): This program provides financial related services so agencies can focus on their core mission and business responsibilities. Services include accounting and budget services for 29 client agencies, as well accounting and payroll services for DAS. SFS also provides payroll services for 48 client agencies, including 3 customers with over 1,000 FTE. Payroll services are the largest growth area, with 12 new agency customers added over the past 5 years. Most agencies using SFS services are small and do not have the staffing resources nor internal controls in place to have their own accounting or payroll unit. However, SFS also services mid-sized agencies, who have decided that outsourcing much of their financial services work reduces staffing risk factors, is more cost effective, produces more accuracy, and is a value-added component to their operations.

SFS focuses on ensuring financial activity is performed in accordance with all applicable statutes, rules, policies, and generally accepted accounting principles. More specifically, services include accounts receivable, accounts payable, payroll/benefits coordination, development of accounting structures, budget development, budget forecasting, financial year-end reporting, preparing financial statements, maintaining fixed-asset records, bond accounting, distributions to local governmental entities, training, and consultation. The primary cost factor at SFS are personnel costs. Overall, the SFS program provides essential and high-quality financial services for DAS and many state agencies.

Total Funds Budget (historical and future)



2023-25 BUDGET NARRATIVE

Program Justification/Long Term Outcomes

Financial Business Systems:
FBS is essential to support centralized payroll processing, statewide financial systems, and a datamart for ad hoc reporting and PERS reporting. FBS is closely linked to other DAS divisions including the Chief Human Resources Office and the Chief Financial Office through systems and policies. FBS provides services in conjunction with other DAS services such as Publishing and Distribution, Procurement, and Data Center Services. FBS interfaces directly with the Oregon State Treasury, PEBB and PERS. In addition, the Secretary of State Audits Division partners to provide auditing services for these statewide systems that ultimately supply financial information for the statewide Annual Comprehensive Financial Report (ACFR).

Procurement Services:
Procurement Services (PS) operates as the central procurement authority for state government. Its team of highly skilled procurement analysts provide both agency specific and statewide contracts for goods and services on behalf of state agencies and local governments. It provides legislatively mandated training to state agency procurement and contract administration employees. PS consults with employees of state, local governments, and suppliers on the application of purchasing laws, rules, procedures, and policies. PS provides statewide and national price agreements that support state agency missions and sponsors a monthly gathering of procurement professionals for the purpose of sharing information and best practices. In strong partnership with DOJ and other stakeholders, PS develops and promulgates statewide procurement templates, and administrative rules related to public procurement. PS also partners with the Enterprise Information Services to deliver trusted IT goods and services. Strong partnerships with DOJ and other stakeholders are beneficial to the state's purchasing power, ensuring the cost-effective acquisition of goods and services.

Publishing and Distribution:
Publishing & Distribution (P&D) is the print and mail communication service to all state agencies and some political subdivisions. The products and services offered are produced in a highly secure environment, assuring sensitive information about the citizens of Oregon is controlled and secure. Critical print and mail include benefit and related information from the Oregon Health Authority, Department of Human Services, Oregon Department of Motor Vehicles, and the Oregon Employment Department. All state checks, warrants, negotiables, and county court jury summons are produced and mailed by P&D. The operation is considered an In-Plant printing and mailing operation, with one customer, state government and political subdivisions. As a cost recovery operation, P&D and its partner printers save the state an average of 10-25% off standard commercial production rates. Support is provided to budget constrained local governments by offering printing and mailing services to local governmental entities. For example, P&D currently prepares and mails county property tax statements at discounted rates, prints and mails jury summons and checks for all Oregon's Judicial Districts.

Risk Management:
Risk Management (RM) improves government by providing a centralized team of highly technical risk management, insurance, and claims professionals. With the diversity of claims and risk-related issues that RM handles daily, RM is a one-stop shop to all agencies for advice, expertise, training, and educational resources. RM works proactively with state agencies and DOJ to mitigate the overall cost of risk and helps agencies understand loss trends and identify agency-specific risks. RM recommends solutions to lessen the impact of future losses and analyzes overall state risk exposure to ensure proper levels of protection. Claims are managed by RM, allowing agencies to continue to conduct their core missions. A strong partnership with DOJ is critical in successfully resolving lawsuits against state agencies in a timely and cost-efficient manner.

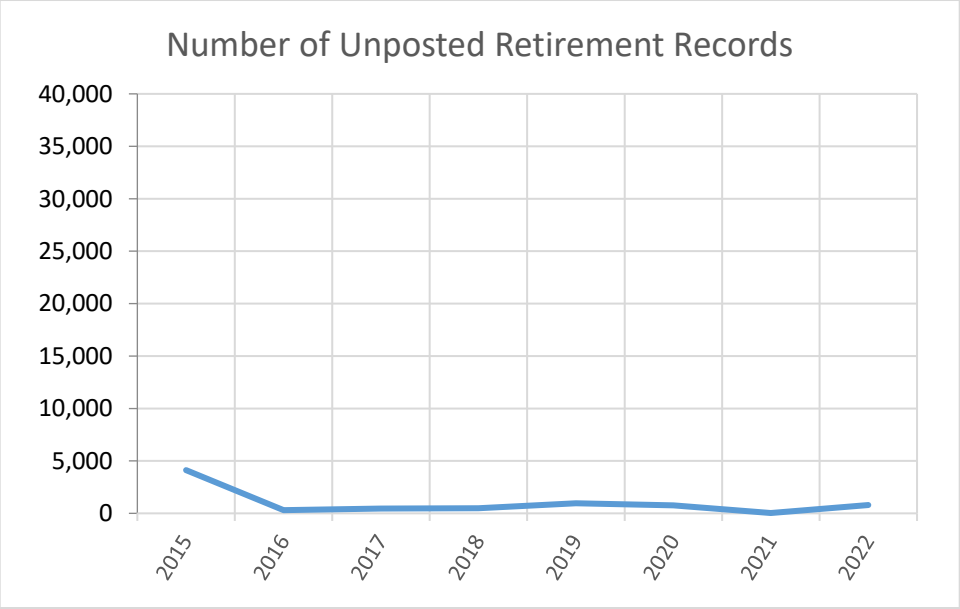
Shared Financial Services:
As a financial services provider to 42 state agencies, Shared Financial Services (SFS) provides high quality financial services to nearly half of all state agencies. SFS is a growing business, because of more and more agencies realizing the value of SFS services. Over the past eight years, the SFS payroll customer base has increased by 40%. In the same 8-year time period, the accounting and budget team added six new customers. As agencies look to standardize financial practices, lower costs, and reduce staffing risks, SFS has all the capabilities to meet current and future customer needs.

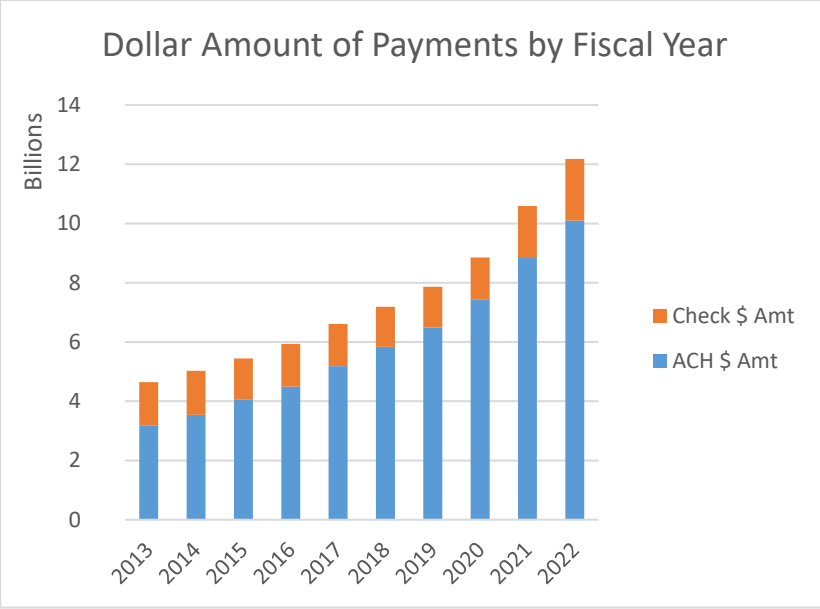
Program Performance

The measures below are only a small part of those tracked by the division to analyze performance on cost, timeliness, quality, and quantity of services provided.

Financial Business Systems:

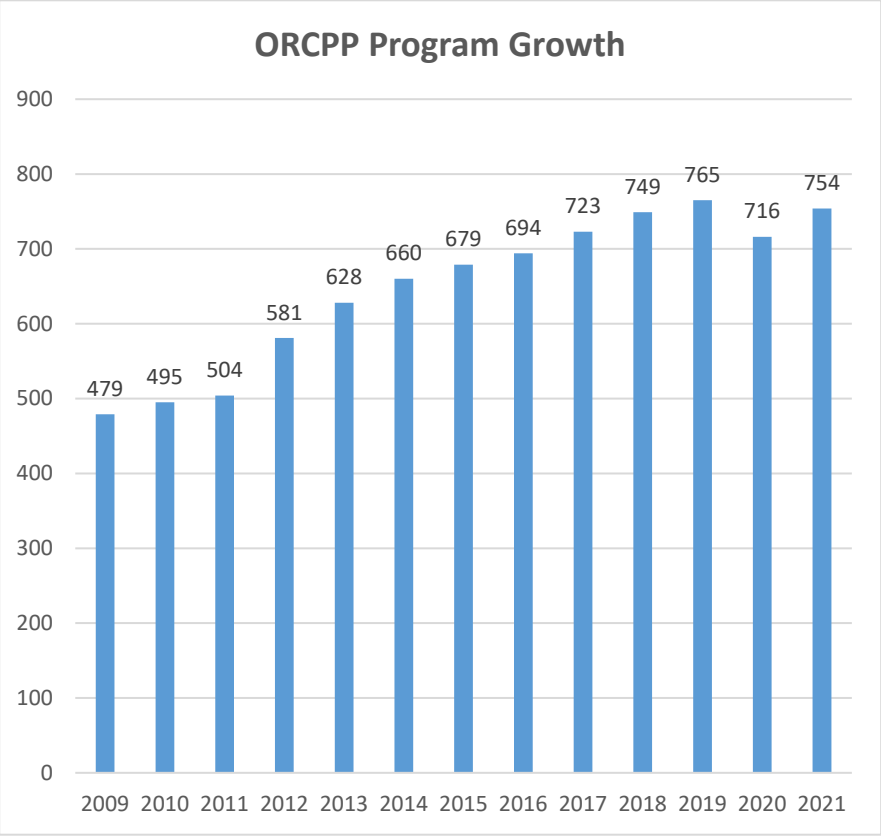
- Reduced the number of PERS unposted retirement records in recent years, improving the accuracy of retirement records.
- Increased the number of vendor payments made via Automated Clearing House (ACH), a cost-effective method with less risk of fraud.
- Payroll direct deposits increased to 97% in 2020.

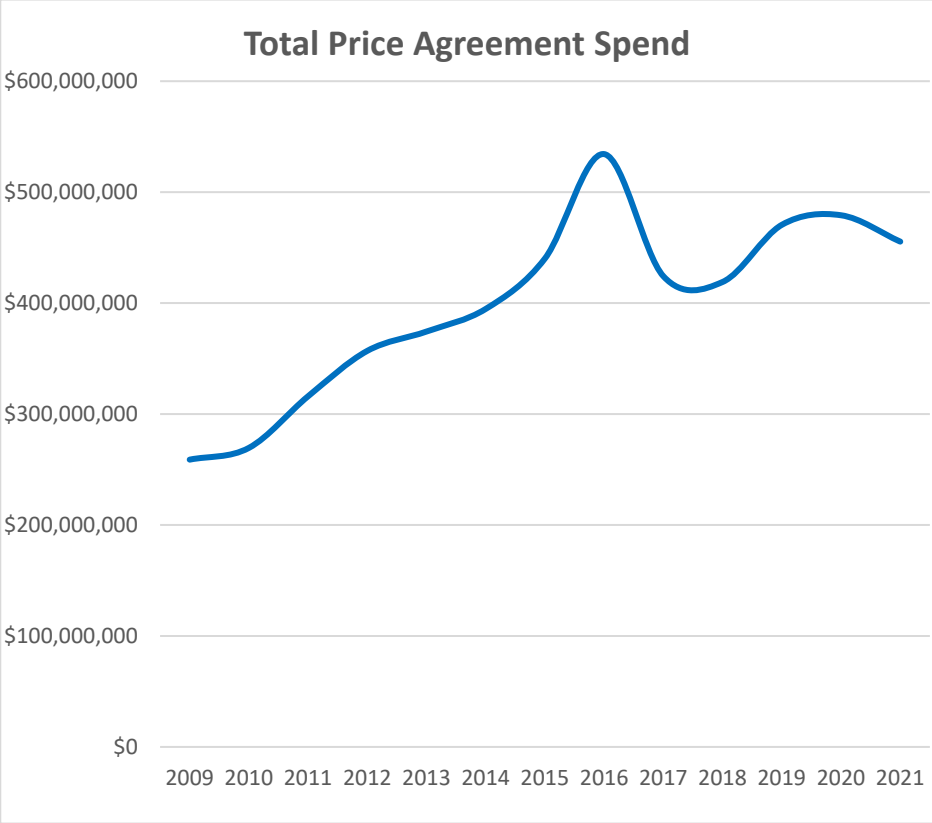




Procurement Services:

- Oregon Cooperative Procurement Program (ORCPP) membership growth continues to increase and the overall spend on statewide Price Agreements (PAs) is continuing to increase.

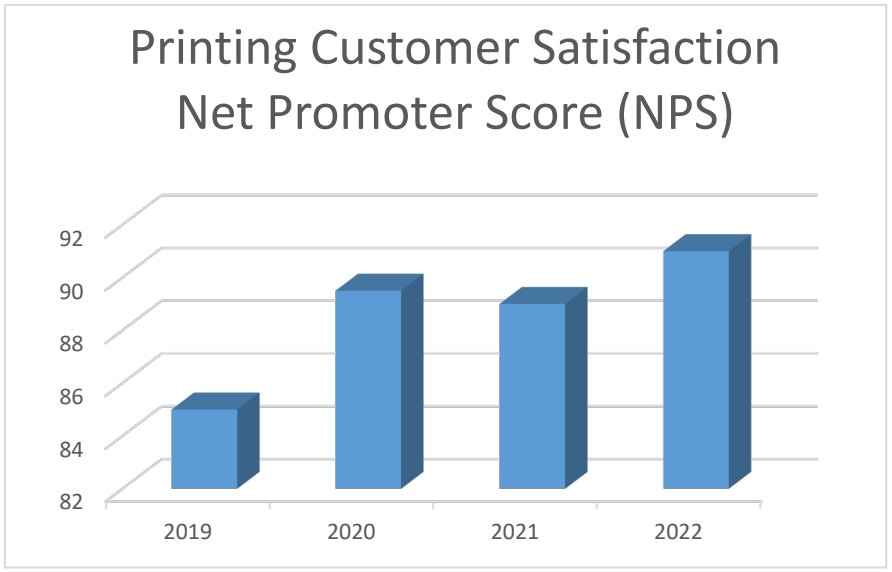


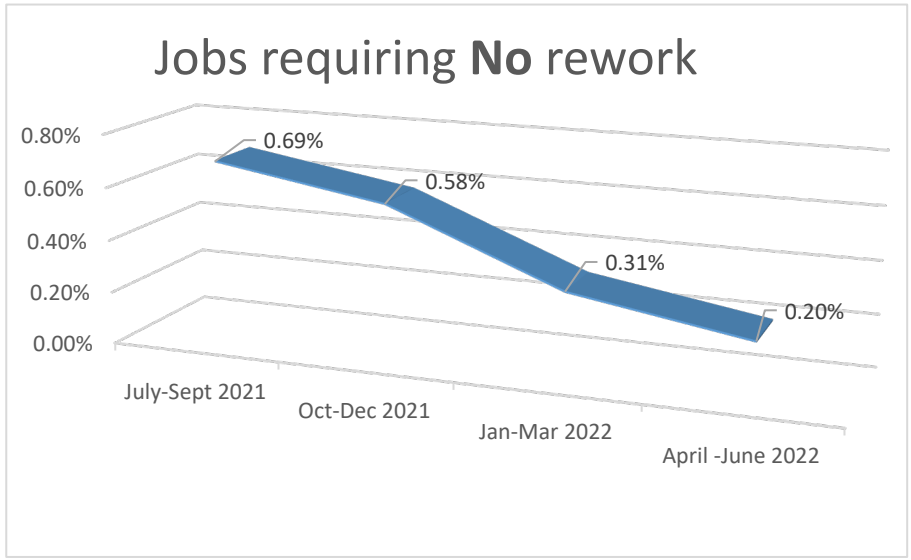


2023-25 BUDGET NARRATIVE

Publishing and Distribution:

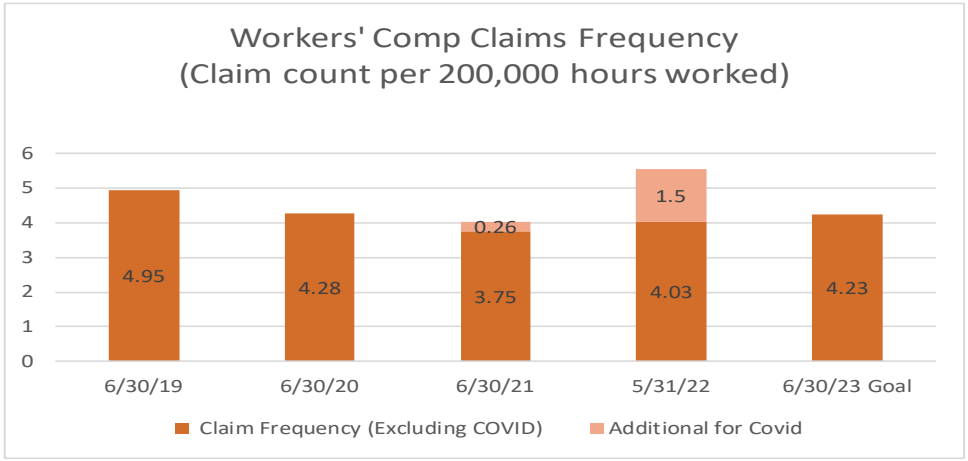
- The Net Promoter Score (NPS), measuring customer satisfaction increased from an average of 89 in 2021 to 90 in 2022.
- Less than 1% of print jobs require rework.
- P&D maintained a 96.7% on time delivery on print jobs for the past four quarters.
- More than 75 million outgoing pieces of mail are processed per biennium, saving the state over $7.5 million in postage.
- Shuttle delivery serves more than 500 stops per day offering secure delivery service and providing a trackable chain of custody for sensitive packages that saves state government over $270,000 per biennium.

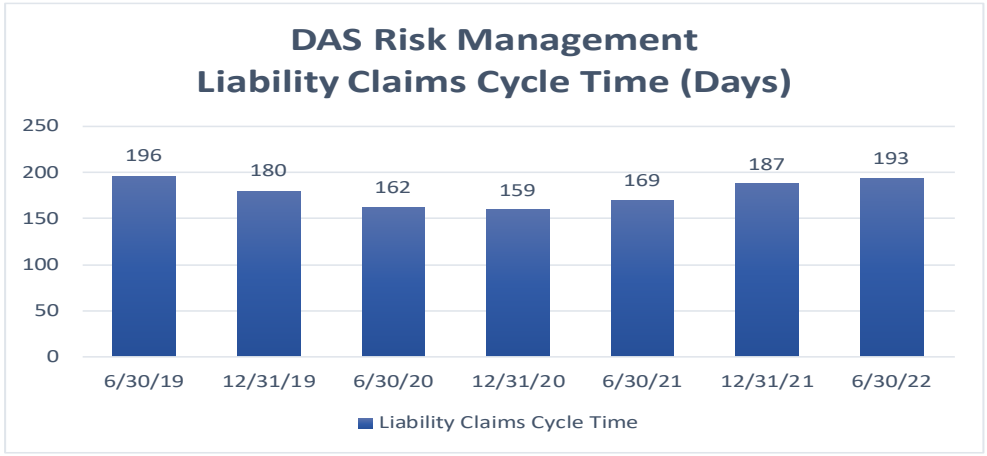


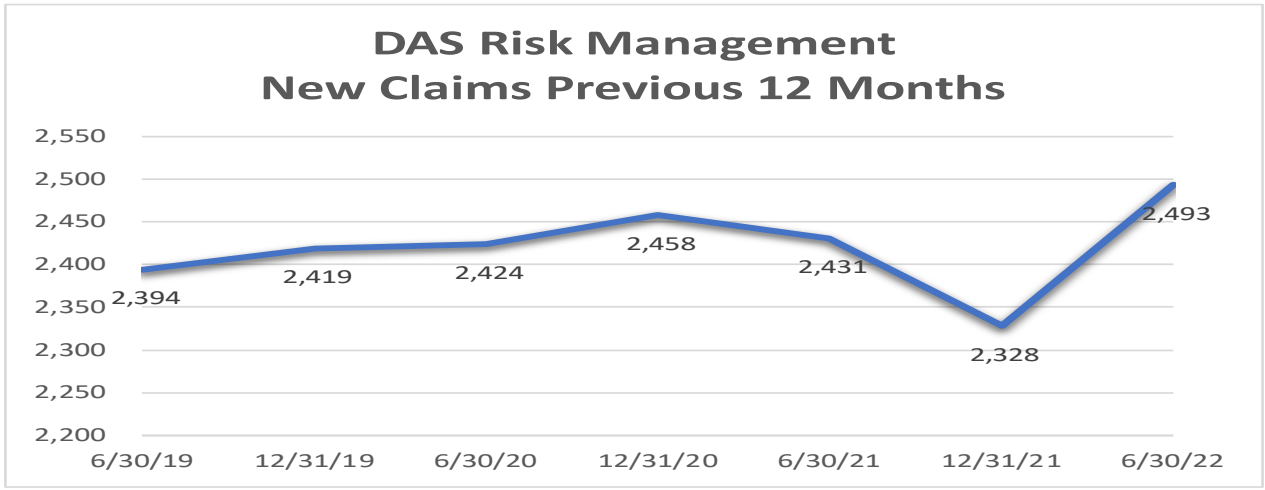


Risk Management:

- Workers' compensation claims frequency rate.
- Liability claims cycle time (litigated and non-litigated).
- Total number of new liability claims for the previous 12 months.



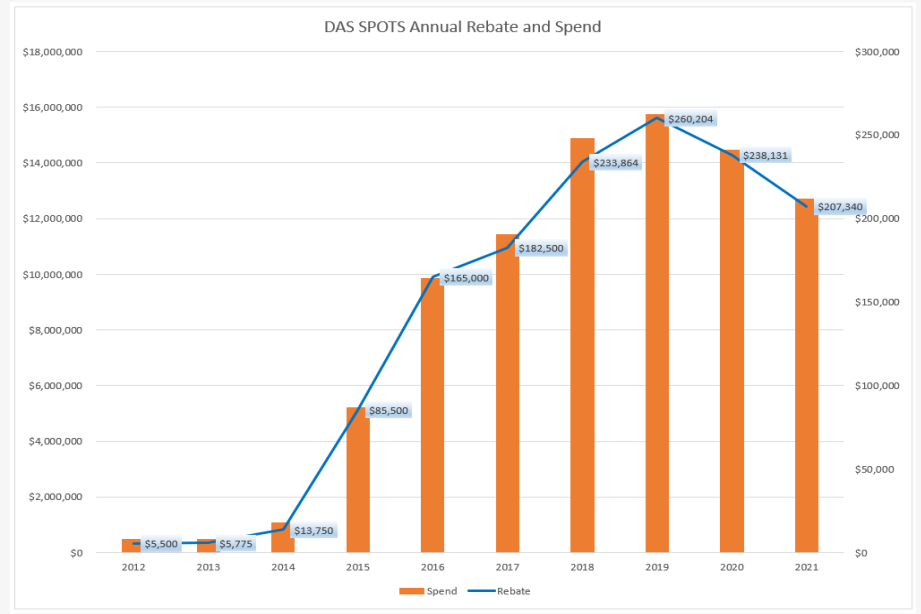




Shared Financial Services:

- SPOTS Rebate - SFS implemented the use of the state purchasing card program (SPOTS) as a primary method to make vendor payments within DAS and with our accounting and budget customers. The SPOTS program increases workflow efficiencies and includes a US Bank rebate on each purchase.

- Payroll customers have increased by 40% in 8 years. SFS provides payroll services to 42 state agencies and 4,000 FTE.





Enabling Legislation/ Program Authorization

- ORS 30.260-30.300, Tort Actions Against Public Bodies.
- ORS 184.305, Oregon Department of Administrative Services.
- ORS 221.760, Distribution of Revenues from Cigarette, Gas and Liquor Taxes.
- ORS 221.770, Revenue Sharing to Cities.
- ORS 238 and 238A, Public Employees' Retirement System, Oregon Public Service Retirement Plan.
- ORS 238.705 Chapter 238 and 238a, Establishes responsibility of employer to remit contributions and reports.
- ORS 272.085, 5% U.S. Land Sales Fund.
- ORS 278, Insurance for Public Bodies.
- ORS 279 A, B, and C, State Procurement Code.
- ORS 282, Public Printing.
- ORS 283.100, DAS to Provide Administrative Functions to State Agencies.
- ORS 283.110, Furnishing by state agency to another state agency of services, facilities, and materials.
- ORS 291, State Financial Administration.
- ORS 291.015, Establishes authority to set fiscal direction for the State.
- ORS 291.100, Sets responsibility for financial management.
- ORS 291.405, Assessment of state agencies for mass transit purposes, rates.
- ORS 291.407, Mass transit assistance account, source distribution, Oregon Department of Transportation (ODOT) assistance, etc.
- ORS 292, Salaries and Expenses of State Officers and Employees.
- ORS 292.010, Defines the state's payroll schedule.
- ORS 292.016, Provides for centralized payroll procedure.
- ORS 292.018, Designates DAS as the state's payroll agent.
- ORS 292.024, Authorizes the Joint Payroll Account.
- ORS 292.026, Permits the issuance of payroll checks from the Joint Payroll Account.
- ORS 292.033, Permits pay advances and off-cycle payments for termination checks.
- ORS 292.034, Authorizes DAS to charge agencies for the centralized payroll services.
- ORS 292.042, 292.067, Authorizes direct deposit of paychecks.
- ORS 292.042, 292.065, Authorizes the deduction of insurances, union dues, parking fees, charitable fund contributions, etc.
- ORS 293, Administration of Public Funds.
- ORS 293.346, Authorizes drawing warrants against Treasury.
- ORS 293.348, Authorizes charging agencies for warrants produced.
- ORS 293.590, Sets responsibility to supervise state accounting.
- ORS 293.595, Sets responsibility for supervising acquisition, installation, and use of computers for accounting processes.

- ORS 320.100, Distribution of Tax Receipts.
- ORS 323.455, Distribution of Certain Cigarette Tax Revenues.
- ORS 430.380, Mental Health Alcoholism and Drug Services Account.
- ORS 461.547, Distribution of Certain Video Lottery Revenues to Counties for Economic Development.
- ORS 471.810, Distribution of Available Moneys in OLCC Account.
- ORS 655, Benefits for Injured Trainees and Inmates.
- OAR 125-015-0200, Payroll Administration.
- OAR 125 Division 40, Mail/Delivery Services.
- OAR 125 Division 55, State Purchasing.
- OAR 125, Division 150, Risk Management.
- OAR 125-170-0010, Economic Development Fund Process.
- OAR 125, Division 180, Shared Services Fund.
- OAR 125, Division 246, 247, 248 and 249, Procurement.

Funding Streams that Support the Program

The division receives majority of its funding through charges for services and assessment which allocates costs to state agencies based on our 2021-23 Legislatively Adopted Budget Full-Time Equivalent (FTE) authority. Rates are reviewed and updated each biennium. In proposing rates, the division strives to ensure that charges are fair to all customers, based on actual costs.

Financial Business Systems:
The program receives funding through charges for services. Charges are transaction based.

Publishing and Distribution:
The program receives funding through charges for services. Charges are based on per piece rates for printing and mail delivery, and hourly rates are established for shuttle services and production/design services.

Procurement Services:
The program receives funding primarily from Vendor Collected Administrative Fees (VCAF), Oregon Cooperative Procurement Program (ORCPP) membership fees, agency specific charges for services, and an assessment.

Risk Management:
The program receives funding through assessment. Charges are based upon the relative risk, the value of owned property and the frequency and severity of agency loss experience.

Non-Limited Expenditures

Approximately 53% of expenditures are non-limited for buying insurance and paying losses from the Insurance Fund. Non-limited expenditures increase or decrease with the number and severity of claims and are driven by claims against state agencies, rather than by administrative decisions. Substantial increases in state tort cap limits, and subsequent increased interest by plaintiff's bar, have resulted in more liability claims with high financial exposure. Expenditures occur in five specific areas; commercial insurance directly billed to agencies for their unique risks, property program, liability program, workers' compensation, and inmate injury.

Shared Financial Services:
The program receives funding through charges for services. Charges are transaction based.

Risk Management:
The program receives funding through assessment. Charges are based upon the relative risk, the value of owned property and the frequency and severity of agency loss experience.

Non-Limited Expenditures

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Shared Financial Services:
The program receives funding through charges for services. Charges are transaction based.

Essential Packages

Package 010 – Non-PICS Personal Services and Vacancy Factor

This package includes allowable standard inflation on non-PICS accounts, an increase for Public Employees' Retirement System Pension Obligation Bond repayment and adjustments to mass transit tax and vacancy savings.

Package 022 – Phase-out Program and One-time Costs

This package phase-outs the following:

- $14.5 million Other Funds for one-time funding approved in 2021 and 2022 Sessions.

Package 031 – Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.2%.
- Non-state employee and Professional Services costs by the standard 8.8%.
- Facilities rent by the standard 4.2%.
- Attorney General costs by the allowable 17.67%.

Package 060 – Technical Adjustment

This package shifts costs between various S&S accounts for a net-zero adjustment.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	9,904	-	-	-	9,904
Overtime Payments	-	-	1,027	-	-	-	1,027
Shift Differential	-	-	2	-	-	-	2
All Other Differential	-	-	476	-	-	-	476
Public Employees' Retire Cont	-	-	269	-	-	-	269
Pension Obligation Bond	-	-	(106,238)	-	-	-	(106,238)
Social Security Taxes	-	-	874	-	-	-	874
Unemployment Assessments	-	-	544	-	-	-	544
Paid Family Medical Leave Insurance	-	-	6	-	-	-	6
Mass Transit Tax	-	-	(10,362)	-	-	-	(10,362)
Vacancy Savings	-	-	(374,888)	-	-	-	(374,888)
Total Personal Services	**-**	**-**	**($478,386)**	**-**	**-**	**-**	**($478,386)**
Total Expenditures							
Total Expenditures	-	-	(478,386)	-	-	-	(478,386)
Total Expenditures	**-**	**-**	**($478,386)**	**-**	**-**	**-**	**($478,386)**
Ending Balance							
Ending Balance	-	-	478,386	-	-	-	478,386
Total Ending Balance	**-**	**-**	**$478,386**	**-**	**-**	**-**	**$478,386**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	(22,780)	-	-	-	(22,780)
Out of State Travel	-	-	(30,000)	-	-	-	(30,000)
Employee Training	-	-	(118,737)	-	-	-	(118,737)
Office Expenses	-	-	(67,577)	-	-	-	(67,577)
Telecommunications	-	-	(52,102)	-	-	-	(52,102)
Data Processing	-	-	(23,530)	-	-	-	(23,530)
Publicity and Publications	-	-	(16,644)	-	-	-	(16,644)
Professional Services	-	-	(2,574,831)	-	-	-	(2,574,831)
IT Professional Services	-	-	(11,411,149)	-	-	-	(11,411,149)
Attorney General	-	-	(100,000)	-	-	-	(100,000)
Employee Recruitment and Develop	-	-	(13,367)	-	-	-	(13,367)
Dues and Subscriptions	-	-	(16,644)	-	-	-	(16,644)
Other Services and Supplies	-	-	(17,844)	-	-	-	(17,844)
Expendable Prop 250 - 5000	-	-	(81,088)	-	-	-	(81,088)
Total Services & Supplies	**-**	**-**	**($14,546,293)**	**-**	**-**	**-**	**($14,546,293)**
Total Expenditures							
Total Expenditures	-	-	(14,546,293)	-	-	-	(14,546,293)
Total Expenditures	**-**	**-**	**($14,546,293)**	**-**	**-**	**-**	**($14,546,293)**
Ending Balance							
Ending Balance	-	-	14,546,293	-	-	-	14,546,293
Total Ending Balance	**-**	**-**	**$14,546,293**	**-**	**-**	**-**	**$14,546,293**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	2,052	-	-	-	2,052
Out of State Travel	-	-	2,038	-	-	-	2,038
Employee Training	-	-	11,679	-	-	-	11,679
Office Expenses	-	-	26,984	-	-	-	26,984
Telecommunications	-	-	21,962	-	-	-	21,962
Data Processing	-	-	82,852	-	-	-	82,852
Publicity and Publications	-	-	7,033	-	-	-	7,033
Professional Services	-	-	570,282	-	-	-	570,282
IT Professional Services	-	-	223,300	-	-	-	223,300
Attorney General	-	-	3,641,011	-	-	-	3,641,011
Employee Recruitment and Develop	-	-	237	-	-	-	237
Dues and Subscriptions	-	-	1,920	-	-	-	1,920
Facilities Rental and Taxes	-	-	84,946	-	-	-	84,946
Facilities Maintenance	-	-	2,988	-	-	-	2,988
Agency Program Related S and S	-	-	516,239	-	-	-	516,239
Other Services and Supplies	-	-	74,727	-	-	-	74,727
Expendable Prop 250 - 5000	-	-	9,783	-	-	-	9,783
IT Expendable Property	-	-	3,304	-	-	-	3,304
Total Services & Supplies	**-**	**-**	**$5,283,337**	**-**	**-**	**-**	**$5,283,337**
Total Expenditures							
Total Expenditures	-	-	5,283,337	-	-	-	5,283,337
Total Expenditures	**-**	**-**	**$5,283,337**	**-**	**-**	**-**	**$5,283,337**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(5,283,337)	-	-	-	(5,283,337)
Total Ending Balance	**-**	**-**	**($5,283,337)**	**-**	**-**	**-**	**($5,283,337)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	1,450,382	-	-	-	1,450,382
IT Professional Services	-	-	(1,450,382)	-	-	-	(1,450,382)
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2023-25 BUDGET NARRATIVE

Policy Package #090 – Analyst Adjustments

<$2,645,323> | Total Positions/FTE: <1/1.00>

Purpose

This package reduces the program's Other Fund expenditure limitation by $2.6 million. Included in this package are revenue adjustments to adjust the State Government Service Charge and to reduce the working capital need down to 20 days.

How Achieved

The following adjustments to expenditures were made by the analyst:

- Reduce data center charges for Datamart by $330,000.
- Reduce P&D postage by $572,274.
- Reduce data processing costs by $200,000.
- Reduce S&S by $75,000.
- Eliminate the service contractor for the variable data program, $142,000.
- Increase vacancy savings by $1,128,036.
- Eliminate a Supply Specialist 2 position, $198,013.

Staffing Impact

- Abolish one permanent full-time, Supply Specialist 2, OAS C0759 AP, SR 20 (1.00 FTE).

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Charge for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Charges for Services	-	-	(3,742,716)	-	-	-	(3,742,716)
Admin and Service Charges	-	-	(207,933)	-	-	-	(207,933)
Sales Income	-	-	(1,872,274)	-	-	-	(1,872,274)
Total Revenues	**-**	**-**	**($5,822,923)**	**-**	**-**	**-**	**($5,822,923)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(114,624)	-	-	-	(114,624)
Empl. Rel. Bd. Assessments	-	-	(53)	-	-	-	(53)
Public Employees' Retire Cont	-	-	(20,541)	-	-	-	(20,541)
Social Security Taxes	-	-	(8,769)	-	-	-	(8,769)
Paid Family Medical Leave Insurance	-	-	(458)	-	-	-	(458)
Worker's Comp. Assess. (WCD)	-	-	(46)	-	-	-	(46)
Mass Transit Tax	-	-	(688)	-	-	-	(688)
Flexible Benefits	-	-	(39,600)	-	-	-	(39,600)
Vacancy Savings	-	-	(1,128,036)	-	-	-	(1,128,036)
Total Personal Services	**-**	**-**	**($1,312,815)**	**-**	**-**	**-**	**($1,312,815)**
Services & Supplies							
Instate Travel	-	-	(20,000)	-	-	-	(20,000)
Out of State Travel	-	-	(20,000)	-	-	-	(20,000)
Office Expenses	-	-	(37,876)	-	-	-	(37,876)
Telecommunications	-	-	(3,220)	-	-	-	(3,220)
Data Processing	-	-	(530,000)	-	-	-	(530,000)
Professional Services	-	-	(142,000)	-	-	-	(142,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	-	-	(578,740)	-	-	-	(578,740)
Expendable Prop 250 - 5000	-	-	(672)	-	-	-	(672)
Total Services & Supplies	**-**	**-**	**($1,332,508)**	**-**	**-**	**-**	**($1,332,508)**
Total Expenditures							
Total Expenditures	-	-	(2,645,323)	-	-	-	(2,645,323)
Total Expenditures	**-**	**-**	**($2,645,323)**	**-**	**-**	**-**	**($2,645,323)**
Ending Balance							
Ending Balance	-	-	(3,177,600)	-	-	-	(3,177,600)
Total Ending Balance	**-**	**-**	**($3,177,600)**	**-**	**-**	**-**	**($3,177,600)**
Total Positions							
Total Positions							(1)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(1)**
Total FTE							
Total FTE							(1.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(1.00)**

2023-25 BUDGET NARRATIVE

Policy Package #091 – Analyst Adjustments

<$1,873,867> | Total Positions/FTE: <4/4.00>

Purpose

This package further reduces the program's Other Fund expenditure limitation by $1.9 million.

How Achieved

The following adjustments to expenditures were made by the analyst:

- Eliminate an Electronic Publishing Design Specialist 3 position, $255,365.
- Eliminate an Administrative Specialist 1 position, $198,013.
- Eliminate an Information Systems Specialist 3 position, $257,318.
- Eliminate a Print Services Technician position, $163,171.
- Reduce Professional Services and Agency Related S&S by $1 million.

Staffing Impact

- Abolish one permanent full-time, Electronic Publishing Design Specialist 3, OAS C2512 AP, SR 24 (1.00 FTE).
- Abolish one permanent full-time, Administrative Specialist 1, OAS C0107 AP, SR 17 (1.00 FTE).
- Abolish one permanent full-time, Information Systems Specialist 3, OAS C1483 IP, SR 24 (1.00 FTE).
- Abolish one permanent full-time, Print Services Technician, OAS C2446 AP, SR 16 (1.00 FTE).

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Charge for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 091 - Additional Analyst Adjustments

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(520,728)	-	-	-	(520,728)
Empl. Rel. Bd. Assessments	-	-	(212)	-	-	-	(212)
Public Employees' Retire Cont	-	-	(93,316)	-	-	-	(93,316)
Social Security Taxes	-	-	(39,836)	-	-	-	(39,836)
Paid Family Medical Leave Insurance	-	-	(2,082)	-	-	-	(2,082)
Worker's Comp. Assess. (WCD)	-	-	(184)	-	-	-	(184)
Mass Transit Tax	-	-	(3,125)	-	-	-	(3,125)
Flexible Benefits	-	-	(158,400)	-	-	-	(158,400)
Total Personal Services	**-**	**-**	**($817,883)**	**-**	**-**	**-**	**($817,883)**
Services & Supplies							
Instate Travel	-	-	(413)	-	-	-	(413)
Out of State Travel	-	-	(387)	-	-	-	(387)
Employee Training	-	-	(1,892)	-	-	-	(1,892)
Office Expenses	-	-	(3,664)	-	-	-	(3,664)
Telecommunications	-	-	(7,876)	-	-	-	(7,876)
Publicity and Publications	-	-	(3,948)	-	-	-	(3,948)
Professional Services	-	-	(350,986)	-	-	-	(350,986)
Attorney General	-	-	(245)	-	-	-	(245)
Dues and Subscriptions	-	-	(787)	-	-	-	(787)
Agency Program Related S and S	-	-	(668,319)	-	-	-	(668,319)
Other Services and Supplies	-	-	(710)	-	-	-	(710)
Expendable Prop 250 - 5000	-	-	(11,575)	-	-	-	(11,575)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 091 - Additional Analyst Adjustments

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	(5,182)	-	-	-	(5,182)
Total Services & Supplies	**-**	**-**	**($1,055,984)**	**-**	**-**	**-**	**($1,055,984)**
Total Expenditures							
Total Expenditures	-	-	(1,873,867)	-	-	-	(1,873,867)
Total Expenditures	**-**	**-**	**($1,873,867)**	**-**	**-**	**-**	**($1,873,867)**
Ending Balance							
Ending Balance	-	-	1,873,867	-	-	-	1,873,867
Total Ending Balance	**-**	**-**	**$1,873,867**	**-**	**-**	**-**	**$1,873,867**
Total Positions							
Total Positions							(4)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(4)**
Total FTE							
Total FTE							(4.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(4.00)**

Policy Option Package #106 – Workday Payroll Project

$8,687,980 | Total Positions/FTE: 17/15.16

Purpose

In 2018, DAS embarked on the second phase of a legacy systems modernization effort to replace the enterprise legacy Oregon State Payroll Application (OSPA) with a modern software-as-a-service system (SaaS). In December 2020, DAS CAO, with approval from the governor and legislature, contracted with IBM to implement the Workday solution for Payroll and Time Tracking. The payroll project is on schedule to be implemented in July 2022. The Workday system will be used by all agencies throughout the enterprise, as well as the legislative and judicial branches. Although the new system is a software as a service solution, there will still need to be a support team to staff the help desk and provide system administrative support for all State agencies, boards and commissions, test new upgrades (every 6 months), analyze the customer impact, and train users on new functionality.

How Achieved

The HR/Support Operations and Payroll Operations Team will assist agencies with system functionality enabling them to achieve maximum benefit from the system to support their business goals and objectives. These teams will be responsible for optimizations, fielding functionality questions and troubleshoot issues around system configuration, workflow and setup and work with policy and decision makers in modernizing HR and Payroll practices through data and analytics. The Help Desk Team will provide support for all agencies and end-users. More complex issues would be escalated to either the Functional/Configuration Administration Team or the Cross Functional Administration Team.

The Centralized PERS Services Team represents the State of Oregon as a PERS employer by integrating and interfacing Workday (personnel and payroll) system data to the PERS jClarety system to build state employee retirement accounts, correcting any reporting errors caused by incorrect data, and coordinating the flow of required information related to PERS administration between PERS and state agencies. The section is responsible for reconciling member accounts and invoicing employers for additional contributions.

Staffing Impact

Reclassifies existing staffing:

Centralized PERS Services Team (6 positions)

- Reclassify upward one permanent full-time, Operations & Policy Analyst 3, MMN X0872 AP, SR 30 to Operations & Policy Analyst 4, MMN X0873 AP, SR 32.
- Reclassify upward one permanent full-time, Accountant 1, OAS C1216 AP, SR 23 to Accountant 2, OAS C1217 AP, SR 27.

- Reclassify upward one permanent full-time, Operations & Policy Analyst 2, OAS C0871 AP, SR 27 to Operations & Policy Analyst 3, MMN X0872 AP, SR 30.
- Reclassify upward two permanent full-time, Operations & Policy Analyst 1, OAS C0870 AP, SR 23 to Operations & Policy Analyst 2, OAS C0871 AP, SR 27.
- Reclassify upward one permanent full-time, Office Specialist 2, OAS C0104 AP, SR 15 to Operations & Policy Analyst 1, OAS C0870 AP, SR 23.

Payroll Operations Team (8 positions)

- Reclassify upward one permanent full-time, Accounting Manager 3, MMS X7033 AP, SR 35X to Accounting Administrator 1, MMS X7032 AP, SR 38X.
- Reclassify upward one permanent full-time, Accounting Manager 2, MMS X7034 AP, SR 33X to Accounting Manager 2, MMS X7033 AP, SR 35X.
- Reclassify upward one permanent full-time, Accountant 2, OAS C1217 AP, SR 27 to Accountant 3, MMN X1217 AP, SR 30.
- Reclassify upward one permanent full-time, Accountant 1, OAS C1216 AP, SR 23 to Accountant 2, OAS C1217 AP, SR 27.
- Reclassify upward three permanent full-time, Operations & Policy Analyst 1, OAS C0870 AP, SR 23 to Operations & Policy Analyst 2, OAS C0871 AP, SR 27.
- Reclassify upward one permanent full-time, Operations & Policy Analyst 3, MMN X0872 AP, SR 30 to Operations & Policy Analyst 4, MMN X0873 AP, SR 32.

New Permanent Positions 6/5.88 FTE

- Establish one permanent full-time, Manager 3, MMS X7353 AP, SR 35X (1.00 FTE).
- Establish two permanent full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (2.00 FTE).
- Establish one permanent full-time, Operations & Policy Analyst 2, OAS C0871 AP, SR 27 (1.00 FTE).
- Establish one permanent full-time, Accountant 3, MMN X1218 AP, SR 30 (1.00 FTE).
- Establish one permanent full-time, Accountant 2, OAS C1217 AP, SR 27 (.88 FTE).

New Limited Duration Positions 11/9.28 FTE

- Establish two limited duration full-time, Accountant 2, OAS C1217 AP, SR 27 (1.76 FTE).
- Establish three limited duration full-time, Operations & Policy Analyst 2, OAS C0871 AP, SR 27 (2.64 FTE).
- Establish one limited duration full-time, Operations & Policy Analyst 3, OAS X0872 AP, SR 30 (.50 FTE).
- Establish two limited duration full-time, Operations & Policy Analyst 3, MMN X0872 AP, SR 30 (1.88 FTE).
- Establish two limited duration full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (1.50 FTE).
- Establish one limited duration full-time, Public Affairs Specialist 2, OAS C0865 AP, SR 29 (1.00 FTE).

Quantifying Results

The Workday support team will significantly improve HR and Payroll compliance, reduce risk, provide better data for decision making, and increase efficiencies across the institution.

Revenue Sources

Other Funds Limited, Admin & Service Charges (Assessments)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 106 - Workday Payroll Project

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	2,666,544	-	-	-	2,666,544
Empl. Rel. Bd. Assessments	-	-	798	-	-	-	798
Public Employees' Retire Cont	-	-	477,848	-	-	-	477,848
Social Security Taxes	-	-	203,992	-	-	-	203,992
Paid Family Medical Leave Insurance	-	-	10,595	-	-	-	10,595
Worker's Comp. Assess. (WCD)	-	-	694	-	-	-	694
Mass Transit Tax	-	-	15,997	-	-	-	15,997
Flexible Benefits	-	-	598,950	-	-	-	598,950
Total Personal Services	**-**	**-**	**$3,975,418**	**-**	**-**	**-**	**$3,975,418**
Services & Supplies							
Instate Travel	-	-	17,373	-	-	-	17,373
Employee Training	-	-	36,490	-	-	-	36,490
Office Expenses	-	-	43,600	-	-	-	43,600
Telecommunications	-	-	48,815	-	-	-	48,815
Data Processing	-	-	316,585	-	-	-	316,585
Publicity and Publications	-	-	-	-	-	-	-
Professional Services	-	-	-	-	-	-	-
IT Professional Services	-	-	4,176,400	-	-	-	4,176,400
Attorney General	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	11,931	-	-	-	11,931
Facilities Rental and Taxes	-	-	-	-	-	-	-
Other Services and Supplies	-	-	8,535	-	-	-	8,535
Expendable Prop 250 - 5000	-	-	10,188	-	-	-	10,188

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 106 - Workday Payroll Project

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	42,645	-	-	-	42,645
Total Services & Supplies	**-**	**-**	**$4,712,562**	**-**	**-**	**-**	**$4,712,562**
Total Expenditures							
Total Expenditures	-	-	8,687,980	-	-	-	8,687,980
Total Expenditures	**-**	**-**	**$8,687,980**	**-**	**-**	**-**	**$8,687,980**
Ending Balance							
Ending Balance	-	-	(8,687,980)	-	-	-	(8,687,980)
Total Ending Balance	**-**	**-**	**($8,687,980)**	**-**	**-**	**-**	**($8,687,980)**
Total Positions							
Total Positions							17
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**17**
Total FTE							
Total FTE							15.16
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**15.16**

Policy Option Package #119 – Oregon Procurement Equity Program

$1,832,990 | Total Positions/FTE: 6/5.28

Purpose

This package requests to establish the Oregon Procurement Equity Program to implement and sustain the policy established through Governor's Executive Order 22-15.

How Achieved

The Executive Order calls for the creation of a five-year action plan to achieve the policy objectives which include: embedding an equity lens in all aspects of state procurement processes, improving data collection and data transparency, establishing an Oregon Procurement Equity website and data dashboard, improving proactive outreach and engagement with firms eligible for COBID certification, establishing a cross-agency procurement equity work group, and statewide training for the implementation of the Executive Order. The POP establishes $1 million for software and contracted services which could include culturally specific consulting, small business support or additional economic studies related to the impact of state procurement dollars on Oregon's jobs and economy. The POP identifies staff resources organized into work teams:

Action Plan Development and Management: One Operations & Policy Analyst 4 position

This employee will develop and manage the five-year action plan to achieve the policy objectives of the Executive Order and will support the Program Manager in convening the cross-agency procurement equity work group by incorporating the ideas and best practices into actionable objectives.

Policy, Resources & Training: One Operations & Policy Analyst 4 and one Operations & Policy Analyst 2 positions

This team will:

- Review statewide procurement templates and forms with an equity lens and update as applicable.
- Establish methods and tools for considering racial equity and other DEI values when developing solicitation requirements, evaluation criteria/processes and when making decisions at all procurement thresholds. This will include, but not be limited to, procedures, training, forms, and checklists.
- Establish methods and procedures for considering a firm's DEI values and practices when making contract award decisions.
- Develop training for state agencies to assist in implementation of the Executive Order.
- Establish metrics to measure program progress and performance.

Outreach and Community Engagement: Two Program Analyst 3 positions

This team will be focused on proactive outreach and engagement with firms eligible for COBID certification. Objectives include:

- Operationalizing culturally and linguistically responsive community engagement and outreach, including language access and interpretation.
- Building intentional relationships and partnering with local culturally specific organizations to conduct culturally responsive outreach such as networking events and information sessions.
- Working with agencies to embed additional outreach and engagement activities and timelines to ensure eligible firms are aware of opportunities available to them.
- Ensuring community feedback is tracked and incorporated into the action plan as applicable.

Data Collection and Transparency: One Operations & Policy Analyst 2 position

This team will be focused on data collection and transparency and will establish and maintain the Oregon Procurement Equity website.

Culturally specific expertise to support this work will be obtained through public contracts with non-profits or other qualified organizations.

Staffing Impact

- Establish two permanent full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (1.76 FTE).
- Establish one permanent full-time, Research Analyst 4, OAS C1118 AP, SR 30 (.88 FTE).
- Establish two permanent full-time, Program Analyst 3, OAS C0862 AP, SR 29 (1.76 FTE).
- Establish one permanent full-time, Operations & Policy Analyst 2, OAS C0871 AP, SR 27 (.88 FTE).

Quantifying Results

Performance measures established, results tracked and reported.

Revenue Sources

Internal Admin Overhead, Other Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 119 - Oregon Procurement Equity Program

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	823,515	-	-	-	823,515
Empl. Rel. Bd. Assessments	-	-	276	-	-	-	276
Public Employees' Retire Cont	-	-	147,573	-	-	-	147,573
Social Security Taxes	-	-	63,000	-	-	-	63,000
Paid Family Medical Leave Insurance	-	-	3,293	-	-	-	3,293
Worker's Comp. Assess. (WCD)	-	-	240	-	-	-	240
Mass Transit Tax	-	-	4,941	-	-	-	4,941
Flexible Benefits	-	-	207,900	-	-	-	207,900
Total Personal Services	**-**	**-**	**$1,250,738**	**-**	**-**	**-**	**$1,250,738**
Services & Supplies							
Instate Travel	-	-	6,051	-	-	-	6,051
Employee Training	-	-	12,709	-	-	-	12,709
Office Expenses	-	-	15,185	-	-	-	15,185
Telecommunications	-	-	17,002	-	-	-	17,002
Data Processing	-	-	5,776	-	-	-	5,776
IT Professional Services	-	-	500,000	-	-	-	500,000
Dues and Subscriptions	-	-	4,155	-	-	-	4,155
Other Services and Supplies	-	-	2,973	-	-	-	2,973
Expendable Prop 250 - 5000	-	-	3,548	-	-	-	3,548

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 119 - Oregon Procurement Equity Program

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	14,853	-	-	-	14,853
Total Services & Supplies	**-**	**-**	**$582,252**	**-**	**-**	**-**	**$582,252**
Total Expenditures							
Total Expenditures	-	-	1,832,990	-	-	-	1,832,990
Total Expenditures	**-**	**-**	**$1,832,990**	**-**	**-**	**-**	**$1,832,990**
Ending Balance							
Ending Balance	-	-	(1,832,990)	-	-	-	(1,832,990)
Total Ending Balance	**-**	**-**	**($1,832,990)**	**-**	**-**	**-**	**($1,832,990)**
Total Positions							
Total Positions							6
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**6**
Total FTE							
Total FTE							5.28
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**5.28**

Policy Option Package #120 – Increase Risk Assessment Revenue

$50 Million (revenue only) | Total Positions/FTE: none

Purpose

The Department of Administrative Services - Risk Management (DAS-RM) administers the Insurance Fund to provide commercial insurance and self-insurance programs for participating state agencies. The Insurance Fund is comprised of several individual components including workers compensation fund to cover injured state workers, a liability fund to cover tort claims and other lawsuits, a property fund to cover damage to state property, and an adult in custody injury fund to cover adults in custody injured performing assignments while incarcerated.

This policy option package provides DAS-RM funding for the 2023-25 biennium and increases total risk charges to $182,567,154 from the 2021-23 legislatively approved level of $132,567,154.

The primary key performance measure driven by the policy option package funding is the funded ratio of the Insurance Fund, defined as the ratio of assets to reserves deemed necessary to pay outstanding claims and expenses on claims experienced to date. The following table shows Insurance Fund assets, reserves, and funded levels for recent fiscal year-ends:

Valuation Date	Total Insurance Fund Assets	Insurance Fund Reserves*	Funded Ratio
June 30, 2019	$132,567,724	$198,087,343	67%
June 30, 2020	$131,159,305	$215,091,801	61%
June 30, 2021	$123,658,560	$269,552,789	46%
June 30, 2022	$105,000,000**	$335,673,479	31%**
June 30, 2023	*$75,000,000 (Est.)*	*$350 million (Est.)*	*21% (Est.)*

**Insurance Fund Reserves are estimates, based heavily upon independent external actuarial opinions regarding the amounts necessary to cover future claims and expenses for claims experienced through the valuation date.*

*** Insurance Fund assets on 6/30/22 were actually about $163.7 million and the Funded Ratio was 49%. However, these levels were buoyed by an acceleration of nearly all fiscal 2023 risk charges into the Insurance Fund prior to June 30, 2022. The above table adjusts the assets and funded ratio to reflect an estimate of levels had the acceleration not occurred.*

Funded ratios have dropped and are certain to continue to drop during the remainder of the 21-23 biennium, driven by dramatically higher commercial policy premiums, higher claim payments, required reserve strengthening, and declining investment yields, all in the context of a wide variety of challenges, such as the global pandemic, climate change, political disturbances, and the annually increasing maximum tort cap limit for claims filed in state court. Also, virtually all risk charge income initially planned for fiscal 2023 was accelerated to the fiscal year ending June 30, 2022, so there is

virtually no income offsetting claims and expenses during the fiscal year ending June 30, 2023. Assets, like funded ratios, have also declined, and will also decline further during the remainder of the 21-23 biennium, as the $132,567,154 in risk charges approved by the legislature for the 21-23 biennium will not only fall short of pre-funding the tails of claims and expenses from claims occurring during the biennium, but will also fall short of actual outflows (which are expected to be at least $180 million) during the 21-23 biennium.

The proposal to increase risk charges $50 million to $182,567,154 for the 23-25 biennium is a very helpful and prudent increase in risk charge revenue that should (assuming no extraordinarily large claims) stem most reductions in the assets experienced in recent years. Projections indicate that with the $50 million increase Insurance Fund assets on June 30, 2025, could be similar to the level on June 30, 2023.

Failing to approve the policy option package and continuing with risk charges at the 21-23 biennium level would result in an expectation of Insurance Fund assets declining on the order of $50 million to the neighborhood of $25 million during the 23-25 biennium. This would put a severe strain on the Insurance Fund.

Pursuant to ORS 278.435(1), the intent of the biennial risk charge is to reflect the expected losses for the period, allowing the individual components of the Insurance Fund, as well as the total fund, to operate on an actuarially sound basis. For this reason, the proposed biennial risk charges would ideally cover the present value of all forecasted losses which arise from activities during the biennium. An increase consistent with actuarial recommendations would be $102,437,214 to a total of $235,004,368. Approval of risk charges at a higher level recommended by external actuaries package would begin to turn things around, resulting in the 23-25 biennium risk being funded on an actuarially sound basis, with total Insurance Fund assets growing back to the neighborhood of $125 million, and the funded ratio reversing its downward trend.

How Achieved

Risk charges are ongoing and are updated on a biennial basis. They, from an external actuarial perspective, include the following components:

- Independent actuarial estimates of losses for self-insured state programs, estimated at $186,324,018 for 23-25 (further info follows)
- Costs to purchase commercial insurance for a variety of coverages, especially property, estimated at $36,100,252 for 23-25 (further info follows)
- Risk management admin costs, excluding legal expenses included in actuarial estimates, estimated at $12,580,098 for 23-25 (further info follows)

For the 23-25 biennium, these components total $235,004,368.

Independent actuaries provide estimates of funding needs for the self-insured liability, property, and worker's compensation programs. The estimates are based on a 65 percent confidence of covering the claims, and a discount rate appropriate for the coverage (2% for worker's compensation, 1% for liability coverages, and 0% for property coverages). The discount rates were determined in consultation investment professionals within Treasury, and the independent actuaries who understand the characteristics of the claim patterns for the various coverages. The actuarial assumptions are based on actual claims and exposure experience of the state, along with similar claims experience from elsewhere that they consider relevant and consistent with state coverages. The total funding recommendation from independent actuaries for 23-25 is $186,324,018.

Commercial insurance premium estimates for 23-25 are developed from trends in actual premiums paid for a variety of commercial coverages. Premiums have grown dramatically, driven primarily by weather and wildfire risks, along with political upheavals and uncertainties. 2024 premiums are expected to total almost $19 million – about double that of only five years earlier. Specifically, commercial premiums in 23-25 are assumed to be $36,100,252.

Risk management administration costs for 23-25 are also estimated and continue to require funding through the risk charge mechanism. Those costs, which exclude legal expenses that are included within the independent actuaries funding recommendation, have remained relatively stable over the years, and for 23-25 are estimated to be $12,580,098.

While similar to other recent actuarially driven funding recommendations, the actuarially driven $235 million figure has challenging budget implications, and as the budget process has moved forward, the amount has been reduced to $182,567,154, which represents the current request of an increase of $50 million.

Staffing Impact

There are no additional staff requirements driven by the approval of this policy option package. Instead, this policy option package helps ensure funding that achieves the mission of DAS RM.

Quantifying Results

DAS-RM collects risk charges consistent with the approved total, and quarterly determines reserves levels deemed necessary to cover claim payments and expenses associated with claims to date. One key measure of the results is the funded ratio, which is defined as the ratio of Insurance Fund assets to reserves. The funded ratio has been tracked for several biennia and has declined in recent fiscal years. Approval of this policy option package at the recommended or higher levels should begin to reverse the recent trend of declines.

Revenue Sources

Other Funds, Admin and Service Charges (Assessment)

In accordance with ORS 278.435(3), the approved total risk charge is allocated to agencies based on their particular loss history. This method of assessment is designed to reflect relative risk and loss experience for each agency. For example, if the past history of an agency indicates they represent 5% of the statewide loss payments for a particular coverage line, then generally the same percentage of exposure is attributed to that agency for future losses. Conversely, if an agency experiences lower than expected losses (as a share of total statewide losses) in the current period, it will likely relate to a lower share of future risk charges.

It's helpful to note that the state, through its agencies, are already accepting risk and its cost to the degree reflected in this policy option package. Approval of the package allows the state, through its agencies, to cover the cost of the risk during the biennium the cost is accrued, rather than pushing the cost to future years.

The intent is that agencies end up with risk charges that through the biennia that generally match the losses that have occurred as a result of the mission of each agency. With adequate funding like that requested within this policy option package (that ultimately comes from agencies), and with the current allocation process, that intention should be achieved.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 120 - Increase Risk Assessment Revenue

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	50,000,000	-	50,000,000
Total Revenues	**-**	**-**	**-**	**-**	**$50,000,000**	**-**	**$50,000,000**
Ending Balance							
Ending Balance	-	-	-	-	50,000,000	-	50,000,000
Total Ending Balance	**-**	**-**	**-**	**-**	**$50,000,000**	**-**	**$50,000,000**

Policy Option Package #122 – Disparity Study Recommendations Team

$2,192,348 | Total Positions/FTE: 4/4.00

Purpose

The State of Oregon recently published its Diversity, Equity, and Inclusion (DEI) Action Plan with ten strategies for operationalizing DEI initiatives. While several of the strategies intersect with the work of contracts and procurement, and Strategy #7 is to "Advance contract equity and improve state procurement processes".

In 2021-23 biennium, DAS was appropriated to conduct a statewide disparity study on contracting. It is expected that the outcome of the study will be recommendations for programmatic changes and additions. This package provides staffing and resources to both support the DEI action plan and to implement recommendations from the disparity study to improve enterprise contracting equity.

How Achieved

This package would establish a team within DAS Enterprise Goods and Services to implement recommendations received from the disparity study. It makes permanent four of the 2021-23 biennium limited duration positions established for the disparity study. The specific actions will not be identified until the completion of the study, however, in other states the recommendations typically include examining and updating policies, conducting focused outreach, increasing technical assistance, develop pilot programs such mentor-protégé, bonding and finance supports, and training state staff on the value and "how-to's" of diversity in contracting. This package also includes $900,000 for additional consulting and for software renewal fees.

Staffing Impact

- Establish one permanent full-time, Manager 2, MMS X7324 AP, SR 33X (1.00 FTE).
- Establish one permanent full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (1.00 FTE).
- Establish one permanent full-time, Operations & Policy Analyst 2, OAS C0871 AP, SR 27 (1.00 FTE).
- Establish one permanent full-time, Research Analyst 4, OAS C1118 AP, SR 30 (1.00 FTE).

Quantifying Results

Performance measures would be established for this program.

Revenue Sources

Internal Admin Overhead, Other Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 122 - Disparity Study Recommendations Team

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	846,360	-	-	-	846,360
Empl. Rel. Bd. Assessments	-	-	212	-	-	-	212
Public Employees' Retire Cont	-	-	151,669	-	-	-	151,669
Social Security Taxes	-	-	64,747	-	-	-	64,747
Paid Family Medical Leave Insurance	-	-	3,385	-	-	-	3,385
Worker's Comp. Assess. (WCD)	-	-	184	-	-	-	184
Mass Transit Tax	-	-	5,079	-	-	-	5,079
Flexible Benefits	-	-	158,400	-	-	-	158,400
Total Personal Services	**-**	**-**	**$1,230,036**	**-**	**-**	**-**	**$1,230,036**
Services & Supplies							
Instate Travel	-	-	4,584	-	-	-	4,584
Employee Training	-	-	9,628	-	-	-	9,628
Office Expenses	-	-	11,504	-	-	-	11,504
Telecommunications	-	-	12,880	-	-	-	12,880
Data Processing	-	-	4,376	-	-	-	4,376
IT Professional Services	-	-	900,000	-	-	-	900,000
Dues and Subscriptions	-	-	3,148	-	-	-	3,148
Other Services and Supplies	-	-	2,252	-	-	-	2,252
Expendable Prop 250 - 5000	-	-	2,688	-	-	-	2,688
IT Expendable Property	-	-	11,252	-	-	-	11,252
Total Services & Supplies	**-**	**-**	**$962,312**	**-**	**-**	**-**	**$962,312**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 122 - Disparity Study Recommendations Team

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	2,192,348	-	-	-	2,192,348
Total Expenditures	**-**	**-**	**$2,192,348**	**-**	**-**	**-**	**$2,192,348**
Ending Balance							
Ending Balance	-	-	(2,192,348)	-	-	-	(2,192,348)
Total Ending Balance	**-**	**-**	**($2,192,348)**	**-**	**-**	**-**	**($2,192,348)**
Total Positions							
Total Positions							4
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**4**
Total FTE							
Total FTE							4.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**4.00**

Policy Option Package #144 – Workday Payroll/Time Tracking Subscriptions

$4,215,918 | Total Positions/FTE: none

Purpose

The Department of Administrative Services (DAS) strives to provide excellent and efficient service to its employees, the executive, judicial, and legislative branches, and the citizens of Oregon. DAS is challenged to efficiently meet these business objectives due to outdated and inflexible computer systems that support key enterprise business processes. In 2019, DAS embarked on the second phase of a legacy systems modernization effort to replace the enterprise legacy payroll system (OSPA) with a modern software-as-a-service system. DAS contracted with IBM to implement the Workday solution for Payroll and Time Tracking so it could be seamlessly integrated with the Workday HCM that was implemented in 2019. The new Payroll and Time Tracking modules were implemented in 2022.

Due to an increase in remote work, more State employees are working from other states. To accommodate filing of state and local taxes to several other states, DAS has contracted with a Tax Filing vendor.

This request is for the continuing subscription for the Workday Payroll, Time Tracking and Core Financials modules, the Growth Rate Fee for the Workday modules based on the increase in State FTE since the original contract execution (including the 1,297 positions added in the 2022 legislative session), the Kainos Automated Testing Tool and tax filing services. This request includes the price of the software subscriptions and services for two years.

How Achieved

The package includes the subscription costs of the Workday Payroll, Time Tracking and Core Financials modules, and tax filing services for two years.

Workday Payroll Enterprise Systems

Workday Payroll/Time Tracking subscription	$3,429,858
Workday Core Financials	$258,860
Tax Software	$310,000
Workday Payroll Testing Tenant	$217,200 ($108,600/year).
Total software/professional services costs	$4,215,918

Staffing Impact

None.

Quantifying Results

The continuation of these software subscriptions will provide stability in the State's ability to pay the workforce and test the twice a year Workday updates before they are implemented preventing any negative impacts being introduced into Production. The Tax Filing Services will make the State compliant with tax filing requirements of other states where Oregon's workforce resides.

Revenue Sources

Other Funds Limited, Charge for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 144 - Worday Payroll/Time Tracking Subscriptions

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	-	-	4,215,918	-	-	-	4,215,918
Total Services & Supplies	**-**	**-**	**$4,215,918**	**-**	**-**	**-**	**$4,215,918**
Total Expenditures							
Total Expenditures	-	-	4,215,918	-	-	-	4,215,918
Total Expenditures	**-**	**-**	**$4,215,918**	**-**	**-**	**-**	**$4,215,918**
Ending Balance							
Ending Balance	-	-	(4,215,918)	-	-	-	(4,215,918)
Total Ending Balance	**-**	**-**	**($4,215,918)**	**-**	**-**	**-**	**($4,215,918)**

2023-25 BUDGET NARRATIVE

Policy Option Package #145 – Growth in Operations

$645,349 | Total Positions/FTE: 3/3.00

Purpose

During the 2022 Legislative session, the 2021-23 biennial budget for the Executive Branch was increased by $6.78 billion total funds and an additional 1,229 (847.38 FTE) positions were approved.

Since the end of the 2022 Legislative session, DAS has experienced a significant increase in requests for support from state agencies. These requests for assistance include information technology, payroll, accounting, budgeting, human resources, motor pool, facilities, and procurement. Both a competitive job market and additional legislative demands on agencies have increased the need for support from DAS. DAS is required to develop a budget and price list for agencies approximately eight months ahead of other agencies developing their budgets and therefore was unable to account for additional workload based on the outcome of the 2022 Legislative session.

How Achieved

Shared Financial Services Payroll
As staffing challenges continue and looking at industry best practices, payroll is one area of shared services where efficiencies and lower risk can be easily transitioned. Many state agencies that have under 2,000 FTE have historically had various challenges with payroll services and over the past few years have had increased challenges due to staff turnover, hiring challenges, and a lack of existing staff to properly train new payroll staff.

DAS Shared Financial Services (SFS) provides accounting, budget, and payroll services to DAS and other agencies. SFS payroll provides services to 48 state agencies, including three agencies with over 1,000 FTE. Over the past five years, 12 new agency customers have been added.

DAS recently took on four additional agencies (1,475 FTE). In July 2023, DAS is expecting to onboard the new agency, State Fire Marshall (150 FTE). In addition, DAS has had five additional agencies (3,500 FTE) express interest in using DAS for payroll services.

New hire training is very hands on and due to the technical nature of payroll, taking two-four months before a new payroll staff is ready to take on their own case load.

Staffing Impact

- Establish one permanent full-time, Accounting Manager 2, MMS X7034 AP, SR 33X (1.00 FTE).
- Establish two permanent full-time, Payroll Analyst, OAS C0214 AP, SR 21 (2.00 FTE).

Quantifying Results

Results will be measured through customer service level agreements.

Revenue Sources

Other Funds, Charges for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 145 - Growth in Operations

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	382,560	-	-	-	382,560
Empl. Rel. Bd. Assessments	-	-	159	-	-	-	159
Public Employees' Retire Cont	-	-	68,555	-	-	-	68,555
Social Security Taxes	-	-	29,267	-	-	-	29,267
Paid Family Medical Leave Insurance	-	-	1,530	-	-	-	1,530
Worker's Comp. Assess. (WCD)	-	-	138	-	-	-	138
Mass Transit Tax	-	-	2,294	-	-	-	2,294
Flexible Benefits	-	-	118,800	-	-	-	118,800
Total Personal Services	**-**	**-**	**$603,303**	**-**	**-**	**-**	**$603,303**
Services & Supplies							
Instate Travel	-	-	1,772	-	-	-	1,772
Employee Training	-	-	4,199	-	-	-	4,199
Office Expenses	-	-	8,628	-	-	-	8,628
Telecommunications	-	-	9,660	-	-	-	9,660
Data Processing	-	-	3,282	-	-	-	3,282
Dues and Subscriptions	-	-	2,361	-	-	-	2,361
Other Services and Supplies	-	-	1,689	-	-	-	1,689
Expendable Prop 250 - 5000	-	-	2,016	-	-	-	2,016
IT Expendable Property	-	-	8,439	-	-	-	8,439
Total Services & Supplies	**-**	**-**	**$42,046**	**-**	**-**	**-**	**$42,046**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 145 - Growth in Operations

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	645,349	-	-	-	645,349
Total Expenditures	**-**	**-**	**$645,349**	**-**	**-**	**-**	**$645,349**
Ending Balance							
Ending Balance	-	-	(645,349)	-	-	-	(645,349)
Total Ending Balance	**-**	**-**	**($645,349)**	**-**	**-**	**-**	**($645,349)**
Total Positions							
Total Positions							3
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**3**
Total FTE							
Total FTE							3.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**3.00**

2023-25 BUDGET NARRATIVE

Policy Package #801 – LFO Analyst Adjustments

$0 | Total Positions/FTE: None

Purpose

This package represents various budget adjustments approved in the Legislatively Adopted Budget.

How Achieved

This package impacts several positions due to approved reclassification changes. These reclassifications result in a $51,188 Personal Services costs, which is offset by a reduction to Services and Supplies for a net zero budget change.

Staffing Impact

- Reclassify equal one permanent full-time, Business Ops. Admin. 2, MESN Z7081 AP, SR 40X to DEI Administrator, MESB Z7201, SR 40X.
- Reclassify upward one permanent full-time, Program Analyst 3, OAS C0862 AP, SR 29 to Operations & Policy Analyst 3, OAS C0872 AP, SR 29.
- Reclassify upward one permanent full-time, Print Services Tech, OAS C2446 AP, SR 16 to Print Prod Coord, OAS C2475, SR 23.
- Reclassify upward one permanent full-time, Mail Delivery Driver, OAS C4404 AP, SR 15 to Admin Specialist 1, OAS C0107 AP, SR 17.
- Reclassify upward one permanent full-time, Information Systems Specialist 6, OAS C1486 IP, SR 29 to Information Systems Specialist 7, OAS C1487 IP, SR 31.
- Reclassify upward one permanent full-time, Office Specialist 2, OAS C0104 AP, SR 15 to Accounting Tech, OAS C0212 AP, SR 19.
- Reclassify upward one permanent full-time, Admin Specialist 1, OAS C0107 AP, SR 17 to Print Prod Coord, OAS C2475, SR 23.
- Reclassify upward one permanent full-time, Information Systems Specialist 7, OAS C1487 IP, SR 31 to Information Systems Specialist 8, OAS C1488 IP, SR 33.
- Reclassify upward one permanent full-time, Operations & Policy Analyst 1, OAS C0870 AP, SR 23 to Operations & Policy Analyst 2, OAS C0871 AP, SR 27.
- Reclassify upward one permanent full-time, Accountant 1, OAS C1216 AP, SR 23 to Accountant 2, OAS C1217 AP, SR 27.
- Reclassify upward one permanent full-time, Accountant 1, OAS C1216 AP, SR 23 to Operations & Policy Analyst 2, OAS C0871 AP, SR 27.

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Charge for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	40,440	-	-	-	40,440
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	7,247	-	-	-	7,247
Social Security Taxes	-	-	3,094	-	-	-	3,094
Paid Family Medical Leave Insurance	-	-	163	-	-	-	163
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	244	-	-	-	244
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	**-**	**-**	**$51,188**	**-**	**-**	**-**	**$51,188**
Services & Supplies							
Data Processing	-	-	(51,188)	-	-	-	(51,188)
Total Services & Supplies	**-**	**-**	**($51,188)**	**-**	**-**	**-**	**($51,188)**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							-
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2023-25 BUDGET NARRATIVE

Policy Package #810 – Statewide Adjustments

<$1,819,820> | Total Positions/FTE: none

Purpose

This package represents statewide adjustments impact agency budgets based on changes to the cost of debt service on existing outstanding bonds, Department of Administrative Services rates and service charges, Attorney General rates, and costs for supporting the Government Ethics Commission and Public Records Advocate.

How Achieved

Reduction to S&S accounts.

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Charge for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	(102,835)	-	-	-	(102,835)
Attorney General	-	-	(1,479,044)	-	-	-	(1,479,044)
Facilities Rental and Taxes	-	-	(120,745)	-	-	-	(120,745)
Other Services and Supplies	-	-	(117,196)	-	-	-	(117,196)
Total Services & Supplies	**-**	**-**	**($1,819,820)**	**-**	**-**	**-**	**($1,819,820)**
Total Expenditures							
Total Expenditures	-	-	(1,819,820)	-	-	-	(1,819,820)
Total Expenditures	**-**	**-**	**($1,819,820)**	**-**	**-**	**-**	**($1,819,820)**
Ending Balance							
Ending Balance	-	-	1,819,820	-	-	-	1,819,820
Total Ending Balance	**-**	**-**	**$1,819,820**	**-**	**-**	**-**	**$1,819,820**

2023-25 BUDGET NARRATIVE

Policy Package #811 – Budget Reconciliation

$5,369,447 | Total Positions/FTE: 3/3.00

Purpose

This package represents various budget adjustments approved in the Legislatively Adopted Budget.

How Achieved

- Increase Other Funds expenditure limitation of $537,447 and authorization for three Payroll Analyst positions (3.00 FTE) for DAS Enterprise Goods and Services to provide Shared Financial Services with staffing resources to address increasing workload from new client agencies.
- A General Fund appropriation of $832,000 to DAS for the payment of legal services incurred because of SB 1584 (2022) and billed by the Department of Justice utilizing the 2023-25 Attorney General rate.
- A $4 million General Fund appropriation for payment of court-awarded compensation, reimbursement of reasonable attorney fees, and other costs associated with wrongful conviction claims. SB 1584 (2022) created a procedure for filing a petition for compensation for wrongful conviction and establishes criteria to file a claim against the State of Oregon to receive compensation at a statutorily set rate for every year spent in prison for wrongful conviction.

Staffing Impact

- Establish three permanent full-time, Payroll Analyst, OAS C0214 AP, SR 21 (3.00 FTE).

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Charge for Services and General Fund

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 811 - Budget Reconciliation

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	4,832,000	-	-	-	-	-	4,832,000
Total Revenues	**$4,832,000**	**-**	**-**	**-**	**-**	**-**	**$4,832,000**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	299,160	-	-	-	299,160
Empl. Rel. Bd. Assessments	-	-	159	-	-	-	159
Public Employees' Retire Cont	-	-	53,610	-	-	-	53,610
Social Security Taxes	-	-	22,887	-	-	-	22,887
Paid Family Medical Leave Insurance	-	-	1,197	-	-	-	1,197
Worker's Comp. Assess. (WCD)	-	-	138	-	-	-	138
Mass Transit Tax	-	-	1,794	-	-	-	1,794
Flexible Benefits	-	-	118,800	-	-	-	118,800
Total Personal Services	**-**	**-**	**$497,745**	**-**	**-**	**-**	**$497,745**
Services & Supplies							
Instate Travel	-	-	939	-	-	-	939
Employee Training	-	-	2,688	-	-	-	2,688
Office Expenses	-	-	8,628	-	-	-	8,628
Telecommunications	-	-	9,660	-	-	-	9,660
Data Processing	-	-	3,282	-	-	-	3,282
Attorney General	832,000	-	-	-	-	-	832,000
Dues and Subscriptions	-	-	2,361	-	-	-	2,361
Other Services and Supplies	4,000,000	-	1,689	-	-	-	4,001,689
Expendable Prop 250 - 5000	-	-	2,016	-	-	-	2,016

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 811 - Budget Reconciliation

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	8,439	-	-	-	8,439
Total Services & Supplies	**$4,832,000**	**-**	**$39,702**	**-**	**-**	**-**	**$4,871,702**
Total Expenditures							
Total Expenditures	4,832,000	-	537,447	-	-	-	5,369,447
Total Expenditures	**$4,832,000**	**-**	**$537,447**	**-**	**-**	**-**	**$5,369,447**
Ending Balance							
Ending Balance	-	-	(537,447)	-	-	-	(537,447)
Total Ending Balance	**-**	**-**	**($537,447)**	**-**	**-**	**-**	**($537,447)**
Total Positions							
Total Positions							3
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**3**
Total FTE							
Total FTE							3.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**3.00**

2023-25 BUDGET NARRATIVE

Policy Package #813 – Policy Bills

$396,642 | Total Positions/FTE:2/1.38

Purpose

Per House Bill 3332 (Chapter Law #) and Senate Bill 606 (Chapter Law #), this package provides a total of $396,642 Other Funds expenditure limitation in the 2023-25 biennium, that includes $373,274 for personal services and $23,368 for services and supplies.

How Achieved

House Bill 3332 directs DAS and ODOT to require products to be made in the United States for any public improvement contracts or contracts for public works, with an estimated contract price of $250,000 or more, that use iron, steel, coatings for iron and steel, or manufactured products purchased for use in the contracted work. The bill permits DAS, ODOT, or their designee to waive the requirement if the Director of either Department finds in writing that the requirement is inconsistent with the public interest; steel, iron, and coatings required for the project are not produced in the U.S. in sufficient and reasonably available quantities and with satisfactory quality; or using these products produced in the U.S. would increase the cost of the project by more than 25 percent. Additionally, the bill directs DAS to establish a technical assistance and grant program to assist businesses certified as a disadvantaged business enterprise, minority-owned, woman-owned, service-disabled veteran-owned, or emerging small businesses to meet the requirements of the measure.

The bill provides $215,287 Other Funds expenditure limitation and establishes one permanent full-time Operations and Policy Analyst 4 position (0.75 FTE) to establish the waiver process, manage review of waiver requests, update procurement documentation and training statewide, and to develop the technical assistance grant program. For the procurement and grant program, the costs are indeterminate, and DAS is directed to return to seek additional funding once costs are known.

Senate Bill 606 establishes a task force on modernizing grant funding and contracting and requires the Department of Administrative Services (DAS) to provide staff support to the task force. The task force is to examine how the state's granting and public contracting practices limit the wages of employees of nonprofit organizations and to make recommendations concerning:

- Changes to state procurement practices that will support living wages for employees of nonprofit organizations.
- Uniform application procedures for grant moneys that apply to each granting agency.
- Standard contracting language that permits flexibility in contract terms and conditions and multiyear contract terms.
- Sufficient reporting requirements that are commensurate with funding levels and that allow for adequate lead time for changes to
- reporting required within the terms of a contract.
- Payment models that prioritize full cost recovery.
- A mechanism for ongoing review and evaluation of grantmaking and procurement processes.

To staff the task force, DAS is provided with $181,355 Other Funds expenditure limitation for one limited duration full-time Operations & Policy Analyst 4 position (0.63 FTE).

Staffing Impact

- Establish one permanent full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 30 (.75 FTE).
- Establish one limited duration full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 30 (.63 FTE).

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Charge for Services

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 813 - Policy Bills

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	251,790	-	-	-	251,790
Empl. Rel. Bd. Assessments	-	-	72	-	-	-	72
Public Employees' Retire Cont	-	-	45,120	-	-	-	45,120
Social Security Taxes	-	-	19,262	-	-	-	19,262
Paid Family Medical Leave Insurance	-	-	1,007	-	-	-	1,007
Worker's Comp. Assess. (WCD)	-	-	63	-	-	-	63
Mass Transit Tax	-	-	1,510	-	-	-	1,510
Flexible Benefits	-	-	54,450	-	-	-	54,450
Total Personal Services	**-**	**-**	**$373,274**	**-**	**-**	**-**	**$373,274**
Services & Supplies							
Instate Travel	-	-	1,582	-	-	-	1,582
Employee Training	-	-	3,321	-	-	-	3,321
Office Expenses	-	-	3,969	-	-	-	3,969
Telecommunications	-	-	4,444	-	-	-	4,444
Data Processing	-	-	1,510	-	-	-	1,510
Dues and Subscriptions	-	-	1,086	-	-	-	1,086
Other Services and Supplies	-	-	2,647	-	-	-	2,647
Expendable Prop 250 - 5000	-	-	927	-	-	-	927
IT Expendable Property	-	-	3,882	-	-	-	3,882
Total Services & Supplies	**-**	**-**	**$23,368**	**-**	**-**	**-**	**$23,368**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

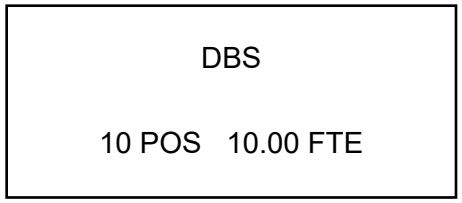
Administrative Svcs, Dept of
Pkg: 813 - Policy Bills

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

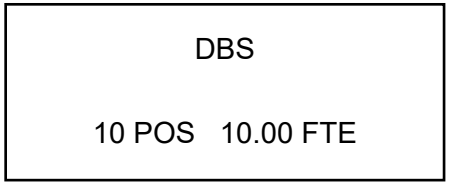
Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	396,642	-	-	-	396,642
Total Expenditures	**-**	**-**	**$396,642**	**-**	**-**	**-**	**$396,642**
Ending Balance							
Ending Balance	-	-	(396,642)	-	-	-	(396,642)
Total Ending Balance	**-**	**-**	**($396,642)**	**-**	**-**	**-**	**($396,642)**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							1.38
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.38**

DAS Business Services (DBS)

2023-25 Organization Chart
10 POS 10.00 FTE



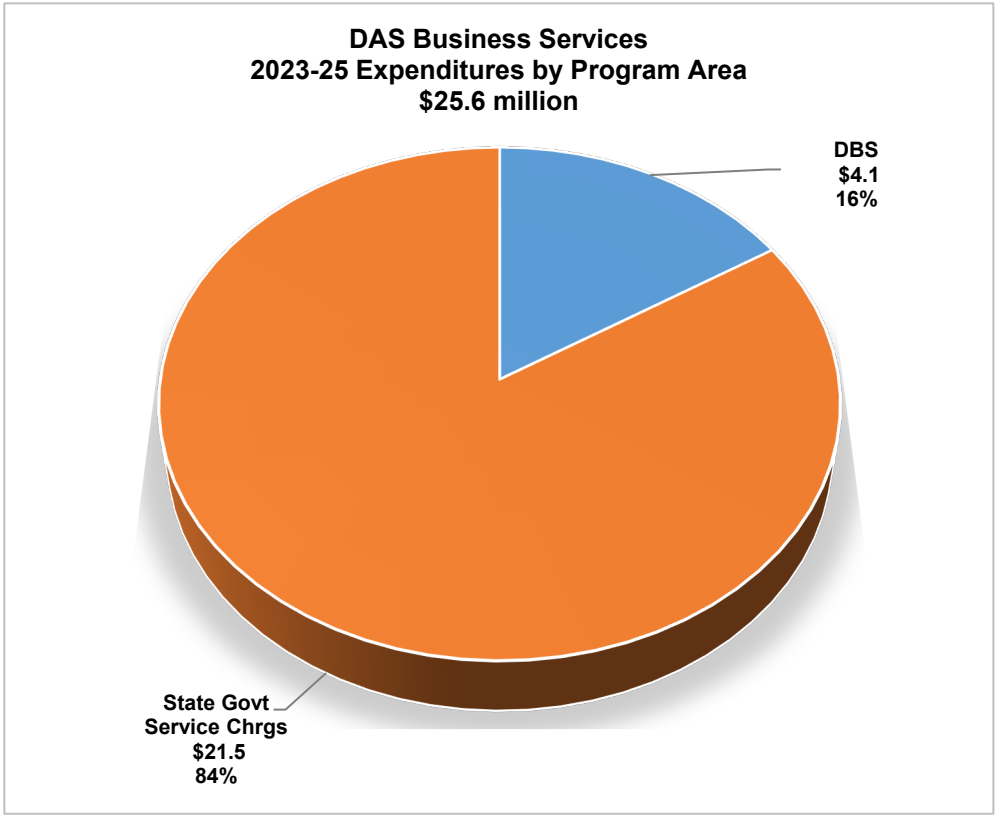
2021-23 Organization Chart
10 POS 10.00 FTE



DAS Business Services

Program Overview

DAS Business Services (DBS) provides a comprehensive group of essential services to support the business of DAS and other public agencies.



Program Description

DBS coordinates preparation of the agency budget and assists the DAS divisions in preparing and executing its budgets. The program conducts budget development and financial planning/analysis; and provides financial reporting and consulting to the divisions. DBS also coordinates rate development; calculates rates, fees, and assessments; and compiles the biennial state agency price list of goods and services, which describes the services and related costs to be included in the state government service charges line item, and the user fees and charges for services that may be purchased by state agencies. The program is also responsible for coordinating between-session Emergency Board requests for the department.

DBS also coordinates internal policy development, and maintains various department-wide programs, including administrative rule coordination and development, statewide and internal policy and procedures, DAS archiving and records retention, and continuity of operations planning.

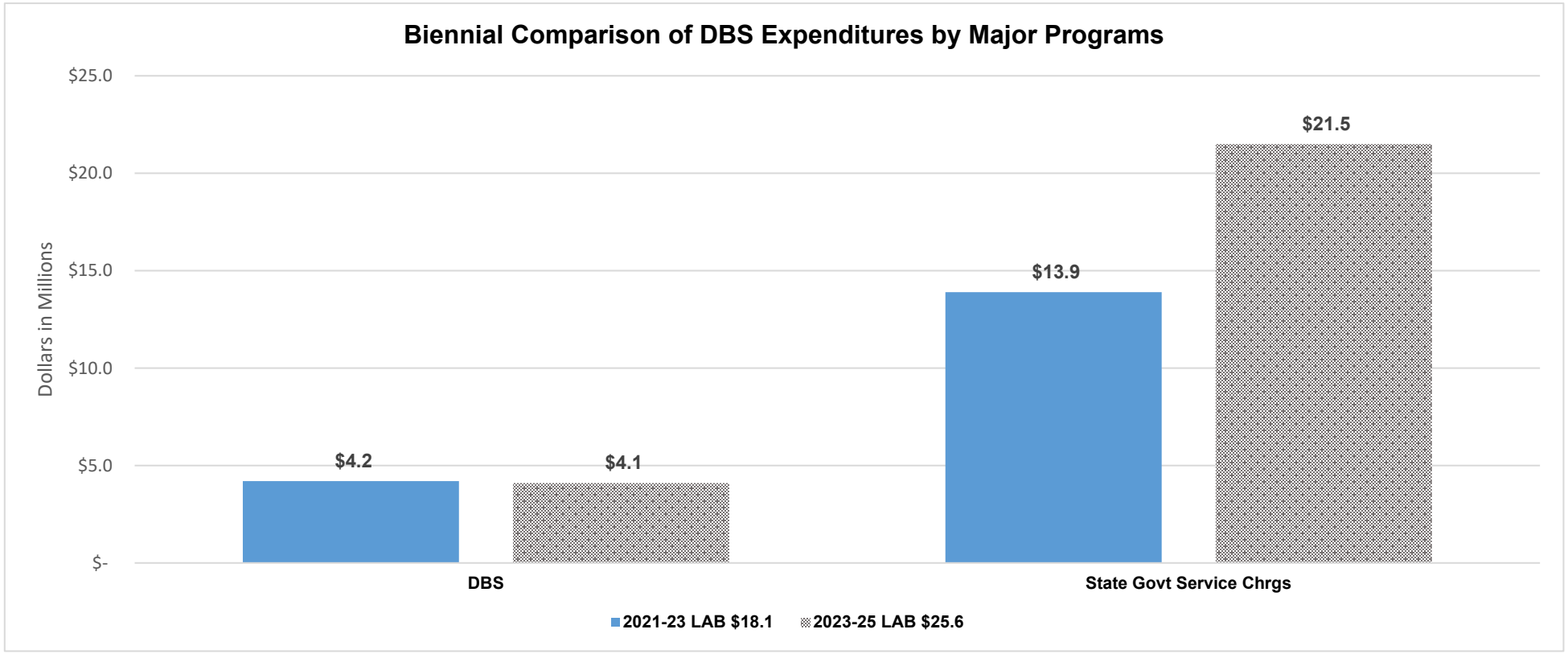
The majority of costs affecting DBS are personnel costs and State Government Service Charges.

2023-25 BUDGET NARRATIVE

Program Justification/Long Term Outcomes

DBS make it possible for staff to serve its customers in a timely, efficient, helpful manner by providing high quality financial services and rate development to the department's divisions and programs.

Total Funds Budget (historical and future)



Enabling Legislation/ Program Authorization

Oregon Revised Statute (ORS) Chapter 184

Funding Streams that Support the Program

DBS is considered an internal overhead cost to all DAS divisions, which is factored into the charges for services rates and assessments for cost recovery purposes.

Essential Packages

Package 010 – Non-PICS Personal Services and Vacancy Factor

This package includes an increase for Public Employees' Retirement System Pension Obligation Bond repayment and adjustment to mass transit tax.

Package 022 – Phase-out Program and One-time Costs

None.

Package 031 – Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.2%.
- Non-state employee and Professional Services costs by the standard 8.8%.
- Facilities rent by the standard 4.2%.
- Attorney General costs by the allowable 17.67%.
- State Government Service Charges adjusted to the allowable amounts as published in the 2023-25 Biennium Price List of Goods and Services document.

Package 060 – Technical Adjustment

This package shifts costs between various S&S accounts for a net-zero adjustment.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Pension Obligation Bond	-	-	5,804	-	-	-	5,804
Mass Transit Tax	-	-	1,145	-	-	-	1,145
Total Personal Services	**-**	**-**	**$6,949**	**-**	**-**	**-**	**$6,949**
Total Expenditures							
Total Expenditures	-	-	6,949	-	-	-	6,949
Total Expenditures	**-**	**-**	**$6,949**	**-**	**-**	**-**	**$6,949**
Ending Balance							
Ending Balance	-	-	(6,949)	-	-	-	(6,949)
Total Ending Balance	**-**	**-**	**($6,949)**	**-**	**-**	**-**	**($6,949)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	22	-	-	-	22
Employee Training	-	-	1,344	-	-	-	1,344
Office Expenses	-	-	1,976	-	-	-	1,976
Telecommunications	-	-	272	-	-	-	272
State Gov. Service Charges	-	-	7,279,378	-	-	-	7,279,378
Data Processing	-	-	427	-	-	-	427
Publicity and Publications	-	-	47	-	-	-	47
Professional Services	-	-	22,844	-	-	-	22,844
IT Professional Services	-	-	14,558	-	-	-	14,558
Attorney General	-	-	3,664	-	-	-	3,664
Facilities Rental and Taxes	-	-	5,361	-	-	-	5,361
Agency Program Related S and S	-	-	438	-	-	-	438
Other Services and Supplies	-	-	18,979	-	-	-	18,979
Total Services & Supplies	**-**	**-**	**$7,349,310**	**-**	**-**	**-**	**$7,349,310**
Total Expenditures							
Total Expenditures	-	-	7,349,310	-	-	-	7,349,310
Total Expenditures	**-**	**-**	**$7,349,310**	**-**	**-**	**-**	**$7,349,310**
Ending Balance							
Ending Balance	-	-	(7,349,310)	-	-	-	(7,349,310)
Total Ending Balance	**-**	**-**	**($7,349,310)**	**-**	**-**	**-**	**($7,349,310)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Professional Services	-	-	(194,386)	-	-	-	(194,386)
IT Professional Services	-	-	(174,857)	-	-	-	(174,857)
Other Services and Supplies	-	-	369,243	-	-	-	369,243
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2023-25 BUDGET NARRATIVE

Policy Package #090 – Analyst Adjustments

<$441,944> | Total Positions/FTE: none

Purpose

This package reduces the program's Other Fund expenditure limitation by $441,944.

How Achieved

The following adjustments to expenditures were made by the analyst:

- Cancel the entire biennial contract for the MaritzCX surveying software platform, $141,944.
- Reduce costs budgeted for Exec Building tenant improvements by $146,719.
- One-time reduction for tenant improvements, $153,281.

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Intrafund Transfer (overhead)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	(441,944)	-	-	-	(441,944)
Total Services & Supplies	**-**	**-**	**($441,944)**	**-**	**-**	**-**	**($441,944)**
Total Expenditures							
Total Expenditures	-	-	(441,944)	-	-	-	(441,944)
Total Expenditures	**-**	**-**	**($441,944)**	**-**	**-**	**-**	**($441,944)**
Ending Balance							
Ending Balance	-	-	441,944	-	-	-	441,944
Total Ending Balance	**-**	**-**	**$441,944**	**-**	**-**	**-**	**$441,944**

2023-25 BUDGET NARRATIVE

Policy Package #810 – Statewide Adjustments

$428,961 | Total Positions/FTE: none

Purpose

This package represents statewide adjustments impact agency budgets based on changes to the cost of debt service on existing outstanding bonds, Department of Administrative Services rates and service charges, Attorney General rates, and costs for supporting the Government Ethics Commission and Public Records Advocate.

How Achieved

Adjustment to S&S accounts.

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Intrafund Transfer (overhead)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: DAS Business Services
Cross Reference Number: 10700-075-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	364,503	-	-	-	364,503
Data Processing	-	-	(359)	-	-	-	(359)
Attorney General	-	-	(1,488)	-	-	-	(1,488)
Facilities Rental and Taxes	-	-	(5,020)	-	-	-	(5,020)
Other Services and Supplies	-	-	71,325	-	-	-	71,325
Total Services & Supplies	**-**	**-**	**$428,961**	**-**	**-**	**-**	**$428,961**
Total Expenditures							
Total Expenditures	-	-	428,961	-	-	-	428,961
Total Expenditures	**-**	**-**	**$428,961**	**-**	**-**	**-**	**$428,961**
Ending Balance							
Ending Balance	-	-	(428,961)	-	-	-	(428,961)
Total Ending Balance	**-**	**-**	**($428,961)**	**-**	**-**	**-**	**($428,961)**

Miscellaneous Revenues (090-00)

Program Description

The Department of Administrative Services receives and distributes certain pass-through moneys collected from federal and state sources.

The Central Government Service Charges are proportionately assessed to state agencies with Other Funded positions. ORS Chapter 291.276 directs DAS to recover actual costs associated with the Legislative Assembly including the Emergency Board, Legislative Counsel Committee, the Governor's Office, and the Secretary of State Archives Division. Other Funds received through this assessment are returned to the General Fund. Federal sources are excluded from this assessment because the federal government does not participate in funding central state government functions.

The Statewide Services is used by DAS to collect and transfer assessment revenues for Judicial Department, State Library, and Oregon Business Development Department.

DAS is also responsible for a series of distributions to city and county governments. These include:

- City revenue sharing of Oregon Liquor Control Commission earnings (ORS 221.770).
- 3.45% of total of cigarette tax proceeds collected by the Department of Revenue (ORS 323.455).
- 35.325% of Amusement Device Tax collected by the Department of Revenue (ORS 320.100).
- Marijuana tax proceeds collected by the Department of Revenue (ORS 475B.760).
- 25% of all money received from the sale of National Forest products within a county are distributed back to that county.
- A portion of mineral lease proceeds from federal lands.
- 5% of proceeds from the sale of federal land and materials to fund roads and bridges.
- A portion of Taylor Grazing Act fees to be used for grazing and range improvements.
- A portion of lease fees paid to the federal government under the Federal Flood Control Act to be used for schools and roads.

Mass Transit Distribution (091-00)

Program Description

A mass transit assessment is charged to state agencies at 0.6% of salaries and wages paid to employees working within a transit district boundary, per ORS 291.405. This is collected in lieu of state agencies paying a payroll or property tax to support local mass transit districts. This is used to support local mass transit districts in various parts of the state. The Legislatively Adopted Budget for this program is $24.7 million for payment of mass transit assessments, which is no change from the 2021-23 biennium.

Tobacco Settlement (092-00)

Program Description

DAS tracks and distributes Tobacco Settlement monies received from the Tobacco Master Settlement Agreement (MSA). Historically, this funding source has supported certain health care related expenditures, as well as debt service on Oregon Opportunity Bonds issued by DAS on behalf of the Oregon Health and Science University (OHSU). Tobacco Settlement resources in the 2023-25 Legislatively Adopted Budget total $153.1 million Other Funds Non-limited, which includes $42.4 million beginning balance. These funds are distributed for the following purposes:

- $7.3 million to cover debt service payments and related treasury fees for outstanding OHSU Oregon Opportunity Bonds, which is now budgeted at Higher Education Coordinating Commission.
- $135.8 million to the Oregon Health Authority, $.1.6 million to Department of Justice, and $3.7 million to Department of Education for activities related to the MSA.

DAS Debt Service (093-00)

Program Description

This program includes cost of issuance and debt service payments that are specific to DAS. These payments are for Certificates of Participation (COPs) and Article XI-Q Bonds that pay for the construction and improvement for many state buildings. The 2023-25 Legislatively Adopted Budget total is $36.1 million Other Funds.

Bonds (094-00)

Program Description

This program comprises payments for State Treasury bonding fees and debt service on Article XI-O Bonds. The 2023-25 Legislatively Adopted Budget total is $501.8 million.

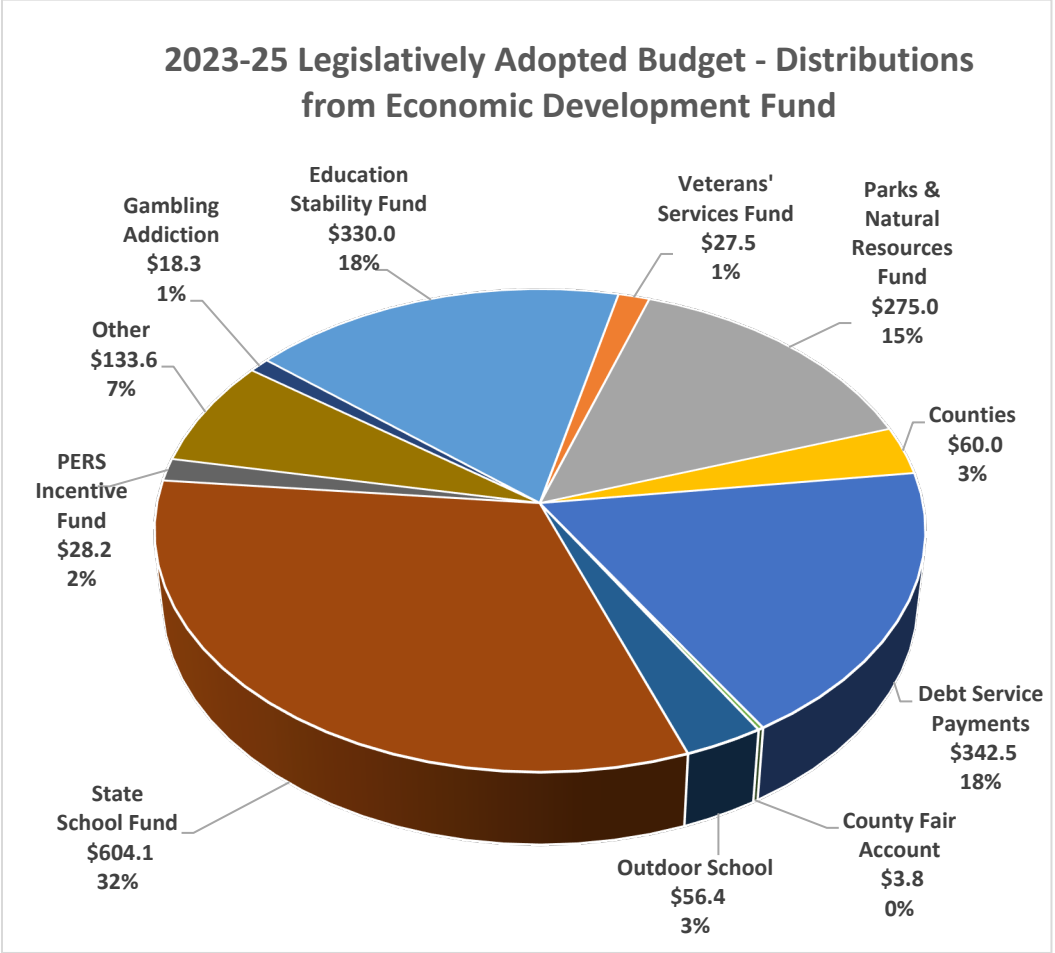
Statewide Lottery Distribution (095-00)

Program Description

The Oregon Lottery transfers Lottery Funds to DAS' Economic Development Fund (EDF) on a quarterly basis. DAS then distributes funds from the EDF in adherence with constitutional and statutory funding priorities, which include the following:

- Debt service payments for Lottery Bonds (first payment priority of available funds).
- 18% of net proceeds to the Education Stability Fund (refer to SCR 096).
- 15% of net proceeds to the Parks and Natural Resources Fund (refer to SCR 098).
- 1.5% of net proceeds to the Veterans' Services Fund.
- 2.5% of net proceeds from video lottery games to counties for economic development projects.
- An allocation of $56.4 million to the Outdoor School Education Fund.
- An allocation of $18.3 million to the Oregon Health Authority for Gambling Addiction prevention and treatment programs.
- A fixed allocation of $3.8 million to the County Fair Account.

The Legislature makes other allocations from the EDF. Most allocations are made to the Department of Education for the State School Fund and the Oregon Business Development Department for various economic development program expenditures.



Education Stability Fund (096-00)

Program Description

The 1997 Legislature established the Education Endowment Fund (EEF). Prior to the 2003-05 biennium, 15% of quarterly transfers to the EDF were transferred to the EEF. Voters approved Measure 19 at the September 2002 Special Election which amended the Constitution, changing the EEF to the Education Stability Fund (ESF). Money in the ESF fund can now be accessed under certain economic conditions to provide additional transfers to the State School Fund. The percentage of dedicated Lottery allocations to this fund increased from 15% to 18% beginning in the 2003-05 biennium.

Declared earnings on the main ESF are dedicated for two purposes:

1) Oregon Education Fund (SCR 097) to pay for public education and education lottery bond debt service.
2) Higher Education Coordinating Commission for Oregon Opportunity Grant program (ORS 348.260).

The ESF also includes one primary subaccount - the Oregon Growth Account (OGA).

Oregon Education Fund (097-00)

Program Description

The Oregon Education Fund receives declared earnings on the main Education Stability Fund. These earnings are transferred to the Lottery Bond Account in the Department of Education to pay for public education and education lottery bond debt service.

Parks and Natural Resources Fund (098-00)

Program Description

Oregon voters established the Parks and Natural Resources Fund in 1998. Starting with the 1999-01 biennium, 15% of lottery transfers to the Economic Development Fund (SCR 095) are dedicated to the Parks and Natural Resources Fund. Transfers in 2023-25 are projected to be $274.9 million in Lottery Funds. All transfers into this fund are equally split between the Oregon Parks and Recreation Department and the Oregon Watershed Enhancement Board.

Special Governmental Payments (099-00)

Program Description

This program has historically accounted for a variety of payments as directed by law, including debt service payments for lottery bonds and Article XI-Q bonds, lottery transfer to the County Fair Account, and other miscellaneous payments.

The 2023-25 Legislatively Adopted Budget includes $107.7 million General Fund, $53.0 million Lottery Funds, and $109.4 million Other Funds. The transfers or payments include:

- Oregon Public Broadcasting - $500,000 General Fund and $553,204 Lottery Funds Debt Service.
- County Fair Account - $3.8 million Lottery Funds.
- Oregon Historical Society - $750,000 General Fund and $401,889 Lottery Funds Debt Service.
- Mill Creek - $652,736 General Fund Debt Service and $6.95 million Other Funds.
- Go! Oregon - $2.8 million General Fund Debt Service.
- Oregon State Fair Council - $1 million General Fund and $2.0 General Fund Debt Service
- Lottery Revenue Bond - $48.2 million Lottery Funds Debt Service and $95.8 million Other Funds.
- Miscellaneous Pass Through Distributions (one-time) - $100.0 million General Fund and $6.7 million Other Funds.

American Rescue Plan Act (100-00)

Program Description

On March 11, 2021, President Biden signed the American Rescue Plan Act of 2021 into law. The $1.9 trillion package, based on President Biden's American Rescue Plan, is intended to combat the COVID-19 pandemic, including the public health and economic impacts.

The 2023-25 Legislatively Approved Budget is $156.8 million.

Essential Packages

Package 022 – Phase-out Program and One-time Costs

This package phases out the following:

- SCR 099: $642.4 million General Fund and $214.9 million Other Funds for one-time miscellaneous pass-through expenditures approved in 2021 and 2022 Sessions.
- SCR 100: $3.2 billion Federal Funds for one-time funding approved in 2021 and 2022 Sessions.

Package 031 – Standard Inflation and State Government Service Charge

This package applies standard inflation as follows in SCR 094:

- State Government Service Charges adjusted to the allowable amounts as published in the 2023-25 Biennium Price List of Goods and Services document.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of **Cross Reference Name: Special Governmental Payments**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 10700-099-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(642,394,628)	-	-	-	-	-	(642,394,628)
Total Revenues	**($642,394,628)**	**-**	**-**	**-**	**-**	**-**	**($642,394,628)**
Services & Supplies							
Professional Services	-	-	(300,000)	-	-	-	(300,000)
Other COP Costs	-	-	(307,675)	-	-	-	(307,675)
Other Services and Supplies	-	-	(2,913,324)	-	-	-	(2,913,324)
Total Services & Supplies	**-**	**-**	**($3,520,999)**	**-**	**-**	**-**	**($3,520,999)**
Special Payments							
Dist to Other Gov Unit	(1,500,000)	-	-	-	-	-	(1,500,000)
Intra-Agency Gen Fund Transfer	(20,500,000)	-	-	-	-	-	(20,500,000)
Other Special Payments	(620,394,628)	-	(211,393,605)	-	-	-	(831,788,233)
Total Special Payments	**($642,394,628)**	**-**	**($211,393,605)**	**-**	**-**	**-**	**($853,788,233)**
Total Expenditures							
Total Expenditures	(642,394,628)	-	(214,914,604)	-	-	-	(857,309,232)
Total Expenditures	**($642,394,628)**	**-**	**($214,914,604)**	**-**	**-**	**-**	**($857,309,232)**
Ending Balance							
Ending Balance	-	-	214,914,604	-	-	-	214,914,604
Total Ending Balance	**-**	**-**	**$214,914,604**	**-**	**-**	**-**	**$214,914,604**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: American Rescue Plan Act
Cross Reference Number: 10700-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(3,132,424,689)	-	-	(3,132,424,689)
Total Revenues	**-**	**-**	**-**	**($3,132,424,689)**	**-**	**-**	**($3,132,424,689)**
Services & Supplies							
Instate Travel	-	-	-	(5,361)	-	-	(5,361)
Employee Training	-	-	-	(29,305)	-	-	(29,305)
Office Expenses	-	-	-	(13,903)	-	-	(13,903)
Telecommunications	-	-	-	(12,912)	-	-	(12,912)
Data Processing	-	-	-	(8,248)	-	-	(8,248)
Publicity and Publications	-	-	-	(3,477)	-	-	(3,477)
IT Professional Services	-	-	-	(17,589,802)	-	-	(17,589,802)
Employee Recruitment and Develop	-	-	-	(2,783)	-	-	(2,783)
Dues and Subscriptions	-	-	-	(3,477)	-	-	(3,477)
Other Services and Supplies	-	-	-	(391,833,537)	-	-	(391,833,537)
Expendable Prop 250 - 5000	-	-	-	(18,676)	-	-	(18,676)
IT Expendable Property	-	-	-	(7,230,256)	-	-	(7,230,256)
Total Services & Supplies	**-**	**-**	**-**	**($416,751,737)**	**-**	**-**	**($416,751,737)**
Special Payments							
Other Special Payments	-	-	-	(99,908,936)	-	-	(99,908,936)
Spc Pmt to Human Svcs, Dept of	-	-	-	(55,058,000)	-	-	(55,058,000)
Spc Pmt to OR Business Development	-	-	-	(500,164,327)	-	-	(500,164,327)
Spc Pmt to Justice, Dept of	-	-	-	(17,500,000)	-	-	(17,500,000)
Spc Pmt to Revenue, Dept of	-	-	-	(147,000,000)	-	-	(147,000,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: American Rescue Plan Act
Cross Reference Number: 10700-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Spc Pmt to Judicial Dept	-	-	-	(10,669,827)	-	-	(10,669,827)
Spc Pmt to Marine Bd, Or State	-	-	-	(2,000,000)	-	-	(2,000,000)
Spc Pmt to Police, Dept of State	-	-	-	(8,906,199)	-	-	(8,906,199)
Spc Pmt to Pub Safety Stds/Trng	-	-	-	(1,201,239)	-	-	(1,201,239)
Spc Pmt to Corrections, Dept of	-	-	-	(970,162,672)	-	-	(970,162,672)
Spc Pmt to Environmental Quality	-	-	-	(15,000,000)	-	-	(15,000,000)
Spc Pmt to Or Youth Authority	-	-	-	(105,448,068)	-	-	(105,448,068)
Spc Pmt to Oregon Health Authority	-	-	-	(447,283,800)	-	-	(447,283,800)
Spc Pmt to HECC	-	-	-	(123,136,812)	-	-	(123,136,812)
Spc Pmt to Education, Dept of	-	-	-	(7,000,000)	-	-	(7,000,000)
Spc Pmt to Parks and Rec Dept	-	-	-	(250,000)	-	-	(250,000)
Spc Pmt to Fish/Wildlife, Dept of	-	-	-	(7,000,000)	-	-	(7,000,000)
Spc Pmt to Water Resources Dept	-	-	-	(20,500,000)	-	-	(20,500,000)
Spc Pmt to Transportation, Dept	-	-	-	(136,860,000)	-	-	(136,860,000)
Spc Pmt to Labor and Ind, Bureau	-	-	-	(1,100,000)	-	-	(1,100,000)
Spc Pmt to Housing and Com Svcs	-	-	-	(105,000,000)	-	-	(105,000,000)
Total Special Payments	**-**	**-**	**-**	**($2,781,149,880)**	**-**	**-**	**($2,781,149,880)**
Total Expenditures							
Total Expenditures	-	-	-	(3,197,901,617)	-	-	(3,197,901,617)
Total Expenditures	**-**	**-**	**-**	**($3,197,901,617)**	**-**	**-**	**($3,197,901,617)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: American Rescue Plan Act
Cross Reference Number: 10700-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	65,476,928	-	-	65,476,928
Total Ending Balance	**-**	**-**	**-**	**$65,476,928**	**-**	**-**	**$65,476,928**

2023-25 BUDGET NARRATIVE

Policy Package #810 – Statewide Adjustments (SCR 093)

<$1,975,174> | Total Positions/FTE: none

Purpose

This package represents statewide adjustments impact agency budgets based on changes to the cost of debt service on existing outstanding bonds, Department of Administrative Services rates and service charges, Attorney General rates, and costs for supporting the Government Ethics Commission and Public Records Advocate.

How Achieved

Reduction to Debt Service accounts.

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Intrafund Transfer In

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: DAS Debt Service
Cross Reference Number: 10700-093-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service							
Principal - Bonds	-	-	(2,560,003)	-	-	-	(2,560,003)
Interest - Bonds	-	-	584,829	-	-	-	584,829
Total Debt Service	**-**	**-**	**($1,975,174)**	**-**	**-**	**-**	**($1,975,174)**
Total Expenditures							
Total Expenditures	-	-	(1,975,174)	-	-	-	(1,975,174)
Total Expenditures	**-**	**-**	**($1,975,174)**	**-**	**-**	**-**	**($1,975,174)**
Ending Balance							
Ending Balance	-	-	1,975,174	-	-	-	1,975,174
Total Ending Balance	**-**	**-**	**$1,975,174**	**-**	**-**	**-**	**$1,975,174**

2023-25 BUDGET NARRATIVE

Policy Package #811 – Budget Reconciliation (SCR 093)

$558,034 | Total Positions/FTE: None

Purpose

This package represents various budget adjustments approved in the Legislatively Adopted Budget.

How Achieved

An increase of $558,034 Other Funds that includes costs of issuance and debt service associated with the repayment of Article XI-Q general obligation bond proceeds approved in HB5005 (2023) that will be issued before the end of the biennium to support the DAS project of paving the existing gravel Yellow Parking Lot in the Capitol Mall area.

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Intrafund Transfer In

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 811 - Budget Reconciliation

Cross Reference Name: DAS Debt Service
Cross Reference Number: 10700-093-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Services & Supplies							
Other COP Costs	-	-	50,000	-	-	-	50,000
Total Services & Supplies	**-**	**-**	**$50,000**	**-**	**-**	**-**	**$50,000**
Debt Service							
Principal - Bonds	-	-	330,000	-	-	-	330,000
Interest - Bonds	-	-	178,034	-	-	-	178,034
Total Debt Service	**-**	**-**	**$508,034**	**-**	**-**	**-**	**$508,034**
Total Expenditures							
Total Expenditures	-	-	558,034	-	-	-	558,034
Total Expenditures	**-**	**-**	**$558,034**	**-**	**-**	**-**	**$558,034**
Ending Balance							
Ending Balance	-	-	(558,034)	-	-	-	(558,034)
Total Ending Balance	**-**	**-**	**($558,034)**	**-**	**-**	**-**	**($558,034)**

Policy Option Package #141 – Real Estate Costs on Mill Creek Land Sales (SCR 099)

$6,950,000 | Total Positions/FTE: none

Purpose

The Mill Creek Corporate Center project is a 600-acre business park, anticipated to provide a thirty-year supply of industrial land for the Salem Metro area. Agreements with the City of Salem provide for "just-in-time" infrastructure, funded in part from land sales proceeds, and in part from City resources. Roads and utilities are installed to serve parcels as they develop. This avoids making a large up-front investment in infrastructure that may not be needed for some time.

While DAS EAM does its best to forecast which parcels are most likely to sell in which order, and request appropriate limitation in advance, we are not able to perfectly anticipate all outcomes. Unanticipated moves by the real estate market can result in a need for analysis or preliminary design work that was not previously budgeted. Sometimes easements or other land ownership issues must be resolved, requiring consultants like engineers and surveyors.

Part of the project involves constructed wetlands on the site as mitigation under a joint US Army Corps of Engineers/Oregon Department of State Lands removal-fill permit. Ongoing monitoring of the constructed wetlands by a qualified consultant until they achieve maturity is a permit requirement. Failing to meet this requirement would incur expenses in acquiring many acres of off-site wetland mitigation credits.

Real property transactions are almost invariably large enough to require AG review. Some, like those at Mill Creek—which typically include agreements to construct infrastructure, timing for development of new buildings, and other details—can be very complex, and often require substantial AG effort to complete.

Funding these needs will allow DAS to continue fulfilling its statutory responsibility to market the Mill Creek Corporate Center property.

This package also provides $6,950,000 Other Funds expenditure limitation to cover disbursements to the Oregon Cultural Trust and the Oregon Correction Enterprises, as well as to pay expenses including Department of Justice assistance with contracts and other consultant services necessary to continue development and marketing of the Mill Creek Corporate Center.

How Achieved

AG assistance with contracts and other consultant services are necessary to continue development and marketing of the Mill Creek Corporate Center property.

Staffing Impact

None.

Quantifying Results

Results will be demonstrated through the monitoring and maintenance of constructed wetlands; completion of needed easements, lot line adjustments, and similar activities; and development of contracts which accurately memorialize transaction deal terms and protect the interests of the State.

Revenue Sources

Other Funds, Sale Proceeds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 141 - Real Estate Costs on Mill Creek Land Sales

Cross Reference Name: Special Governmental Payments
Cross Reference Number: 10700-099-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Sales Income	-	-	6,950,000	-	-	-	6,950,000
Total Revenues	**-**	**-**	**$6,950,000**	**-**	**-**	**-**	**$6,950,000**
Services & Supplies							
Attorney General	-	-	300,000	-	-	-	300,000
Total Services & Supplies	**-**	**-**	**$300,000**	**-**	**-**	**-**	**$300,000**
Special Payments							
Dist to Other Gov Unit	-	-	6,650,000	-	-	-	6,650,000
Total Special Payments	**-**	**-**	**$6,650,000**	**-**	**-**	**-**	**$6,650,000**
Total Expenditures							
Total Expenditures	-	-	6,950,000	-	-	-	6,950,000
Total Expenditures	**-**	**-**	**$6,950,000**	**-**	**-**	**-**	**$6,950,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package #801 – LFO Analyst Adjustments (SCR 099)

$31,011,066 | Total Positions/FTE: None

Purpose

This package represents various budget adjustments approved in the Legislatively Adopted Budget.

How Achieved

This package provides for $31,011,066 Other Funds expenditure limitation for special payments associated with the disbursement of proceeds from Lottery Bonds issued in previous biennia that have yet to be fully disbursed to grantees:

- $8,134 - City of Spray Public Safety Center
- $7,500,000 - Center for Hope and Safety
- $2,000,000 - Gradin Community Sports Park
- $4,052,281 - Oregon Coast Aquarium Gallery Improvement
- $3,500,000 - Parrott Creek Family Service Building Renovation
- $11,550,651 - Phoenix Government and Public Safety Center
- $2,400,000 - Cascade Locks Port Expansion

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Lottery Bond Proceeds, Other Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 801 - LFO Analyst Adjustments

Cross Reference Name: Special Governmental Payments
Cross Reference Number: 10700-099-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Lottery Bonds	-	-	31,011,066	-	-	-	31,011,066
Total Revenues	**-**	**-**	**$31,011,066**	**-**	**-**	**-**	**$31,011,066**
Special Payments							
Other Special Payments	-	-	31,011,066	-	-	-	31,011,066
Total Special Payments	**-**	**-**	**$31,011,066**	**-**	**-**	**-**	**$31,011,066**
Total Expenditures							
Total Expenditures	-	-	31,011,066	-	-	-	31,011,066
Total Expenditures	**-**	**-**	**$31,011,066**	**-**	**-**	**-**	**$31,011,066**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Policy Package #810 – Statewide Adjustments (SCR 099)

$168,900 | Total Positions/FTE: none

Purpose

This package represents statewide adjustments impact agency budgets based on changes to the cost of debt service on existing outstanding bonds, Department of Administrative Services rates and service charges, Attorney General rates, and costs for supporting the Government Ethics Commission and Public Records Advocate.

How Achieved

Reduction to General Fund debt service of $205,700 and increase to Lottery Fund debt service of $374,600

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

General Fund and Lottery Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 810 - Statewide Adjustments

Cross Reference Name: Special Governmental Payments
Cross Reference Number: 10700-099-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(205,700)	-	-	-	-	-	(205,700)
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	**($205,700)**	**-**	**-**	**-**	**-**	**-**	**($205,700)**
Debt Service							
Interest - Bonds	(205,700)	374,600	-	-	-	-	168,900
Total Debt Service	**($205,700)**	**$374,600**	**-**	**-**	**-**	**-**	**$168,900**
Total Expenditures							
Total Expenditures	(205,700)	374,600	-	-	-	-	168,900
Total Expenditures	**($205,700)**	**$374,600**	**-**	**-**	**-**	**-**	**$168,900**
Ending Balance							
Ending Balance	-	(374,600)	-	-	-	-	(374,600)
Total Ending Balance	**-**	**($374,600)**	**-**	**-**	**-**	**-**	**($374,600)**

2023-25 BUDGET NARRATIVE

Policy Package #811 – Budget Reconciliation (SCR 099)

$152,428,019 | Total Positions/FTE: None

Purpose

This package represents various budget adjustments approved in the Legislatively Adopted Budget.

How Achieved

Other Funds:

- $64,781,841 for one-time costs of special payments associated with the disbursement of proceeds from 2023-25 Lottery Bond sales; projects are detailed below and approved in HB 5030 (2023). Cost of issuance for these Lottery Bonds totals $831,841.
- $2.4 million for disbursement from the Universal Representation Fund to Oregon Worker Relief for legal services through the Universal Representation Program.
- $4.3 million Other Funds for disbursement from the Universal Representation Fund to Oregon Worker Relief for services through the Universal Representation Program

Lottery Funds:

- $1,391,178 debt service was provided to support repayment of lottery bond proceeds approved in HB 5030 that will be issued before the end of the biennium.

General Fund:

- $79,555,000 for various one-time grants:
  - $3 million grants for behavioral health
  - $6.7 million for deposit into the Universal Representation Fund
  - $1 million for the Oregon Worker Relief Climate Change Fund
  - $250,000 for Home Share Oregon to provide grants to individuals participating in the home-sharing program to expand access to affordable housing
  - $10.95 million for statewide series of investments related to water and drought
  - $9.15 million for statewide investments in rural infrastructure
  - $42,255,000 for various capital projects

- $3.75 million for grants to the Portland Opportunities Industrialization Center
- $2 million for Pueblo Unido PDX to facilitate the creation of language proficiency evaluations for interpreters of Indigenous languages spoken in present-day Mexico and Central and South America
- $500,000 for Oregon Worker Relief for payments to individuals who provide interpretation services of languages that are the national languages of small countries from which local populations have emigrated, languages spoken by small ethnic minority groups or languages spoken by Indigenous groups.

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Other Funds, Lottery Funds, and General Fund

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 811 - Budget Reconciliation

Cross Reference Name: Special Governmental Payments
Cross Reference Number: 10700-099-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	79,555,000	-	-	-	-	-	79,555,000
Lottery Bonds	-	-	64,781,841	-	-	-	64,781,841
Transfer In - Intrafund	-	-	-	-	-	-	-
Transfer from General Fund	-	-	6,700,000	-	-	-	6,700,000
Total Revenues	**$79,555,000**	**-**	**$71,481,841**	**-**	**-**	**-**	**$151,036,841**
Special Payments							
Intra-Agency Gen Fund Transfer	6,700,000	-	-	-	-	-	6,700,000
Other Special Payments	72,855,000	-	71,481,841	-	-	-	144,336,841
Total Special Payments	**$79,555,000**	**-**	**$71,481,841**	**-**	**-**	**-**	**$151,036,841**
Debt Service							
Principal - Bonds	-	1,094,994	-	-	-	-	1,094,994
Interest - Bonds	-	296,184	-	-	-	-	296,184
Total Debt Service	**-**	**$1,391,178**	**-**	**-**	**-**	**-**	**$1,391,178**
Total Expenditures							
Total Expenditures	79,555,000	1,391,178	71,481,841	-	-	-	152,428,019
Total Expenditures	**$79,555,000**	**$1,391,178**	**$71,481,841**	**-**	**-**	**-**	**$152,428,019**
Ending Balance							
Ending Balance	-	(1,391,178)	-	-	-	-	(1,391,178)
Total Ending Balance	**-**	**($1,391,178)**	**-**	**-**	**-**	**-**	**($1,391,178)**

2023-25 BUDGET NARRATIVE

Policy Package #813 – Policy Bills (SCR 099)

$20,425,000 | Total Positions/FTE: None

Purpose

Per House Bill 2010 (Chapter Law #), House Bill 3395 (Chapter Law#), and House Bill 3410 (Chapter Law#), these bills provide a total of $20,425,000 one-time General Fund appropriation in the 2023-25 biennium.

How Achieved

House Bill 2010: DAS is to provide a grant to an organization formed pursuant to an intergovernmental agreement that will coordinate grant recipient activities, and coordinate efforts to identify and apply for funding for western juniper treatment or other water conservation projects. The bill appropriates $85,000 General Fund to DAS for this grant and also appropriates to DAS specific amounts to provide as grants to soil and water conservation districts in the following counties, which are to be provided no later than 60 days after the effective date of the measure:

- $850,000 for Crook County
- $325,000 for Jefferson County
- $125,000 for Klamath County
- $125,000 for Deschutes County
- $300,000 for Harney County
- $125,000 for Lake County
- $300,000 for Wheeler County

This bill also appropriates $1 million for distribution to the High Desert Partnership and $1 million to contract with the Oregon Association of Water Utilities.

House Bill 3395: Requires DAS, in consultation with Department Land Conservation Development and Housing Community Services Department to provide grants to councils of governments and economic development districts to support housing and community development capacity within cities, counties, and the nine federally recognized tribes in Oregon. The bill appropriates $5 million General Fund to DAS to provide grants required under the bill.

House Bill 3410: Appropriates $11.19 million General Fund to DAS, on a one-time basis, for the following distributions:

- $10.0 million General Fund for a grant to the Regional Rural Revitalization Strategies Consortium to provide planning, infrastructure, capital equipment, and predevelopment costs for housing, to award grants and loans to capacity builders and developers of housing and to enter public-private partnerships for the development of housing. Housing supported with money appropriated may be located in any area of the state except for within the urban growth boundary of a city with a population greater than 50,000.
- $1.19 million General Fund as a grant to the Oregon Coast Visitors Association to be spent as follows:
  - $190,000 to develop a geographic information systems tool for food systems with blue economy layers. The tool shall be developed to connect food producers and food technology businesses to suitable sites for start-up or expansion with the goal of capturing more value from Oregon's natural resources and agricultural and seafood industries.
  - $700,000 to fill gaps in regional food system aggregation and production infrastructure, including development of coastal ports mariculture and coculture facility in partnership with the Oregon Kelp alliance; installation of a shared-use certified commercial kitchen, processing center and cold storage at the Newport Seafood Analytical Lab of the Coastal Oregon Marine Experiment Station; and development of a mobile processing unit to be shared across multiple port districts.
  - $300,000 to support existing businesses connected to the projects above, as well as businesses identified in a technical assistance survey for rural seafood businesses that is currently being conducted and coproduced by the Oregon Coast Visitors Association, the Oregon State University Food Innovation Center, and the Oregon State University Seafood Research and Education Center.

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

General Fund

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 813 - Policy Bills

Cross Reference Name: Special Governmental Payments
Cross Reference Number: 10700-099-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	20,425,000	-	-	-	-	-	20,425,000
Total Revenues	**$20,425,000**	**-**	**-**	**-**	**-**	**-**	**$20,425,000**
Special Payments							
Other Special Payments	20,425,000	-	-	-	-	-	20,425,000
Total Special Payments	**$20,425,000**	**-**	**-**	**-**	**-**	**-**	**$20,425,000**
Total Expenditures							
Total Expenditures	20,425,000	-	-	-	-	-	20,425,000
Total Expenditures	**$20,425,000**	**-**	**-**	**-**	**-**	**-**	**$20,425,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2023-25 BUDGET NARRATIVE

Policy Package #811 – Budget Reconciliation (SCR 100)

$156,795,418 | Total Positions/FTE: None

Purpose

This package represents various budget adjustments approved in the Legislatively Adopted Budget.

How Achieved

An increase in Federal Funds expenditure limitation of $156.8 million for the purpose of transferring available American Rescue Plan Act (ARPA) Capital Projects Funds to the Oregon Business Development Department for broadband infrastructure programs.

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Federal Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 811 - Budget Reconciliation

Cross Reference Name: American Rescue Plan Act
Cross Reference Number: 10700-100-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	156,795,418	-	-	156,795,418
Total Revenues	**-**	**-**	**-**	**$156,795,418**	**-**	**-**	**$156,795,418**
Special Payments							
Spc Pmt to OR Business Development	-	-	-	156,795,418	-	-	156,795,418
Total Special Payments	**-**	**-**	**-**	**$156,795,418**	**-**	**-**	**$156,795,418**
Total Expenditures							
Total Expenditures	-	-	-	156,795,418	-	-	156,795,418
Total Expenditures	**-**	**-**	**-**	**$156,795,418**	**-**	**-**	**$156,795,418**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Capital Improvements

Program Description

The Capital Improvements Program, authorized by ORS 276.005, is administered by the Enterprise Asset Management (EAM) division, and compliments the Capital Construction Program. The Capital Construction Program performs new construction, remodeling, and renovation projects exceeding $1 million in investment while the Capital Improvements Program manages remodeling and renovation projects totaling less than $1 million.

The purpose of the Capital Improvements Program is to:

- Maintain health and safety standards both inside and outside of buildings.
- Keep buildings in compliance with building codes and ordinance requirements (federal, state and local).
- Maintain the grounds and aesthetics of DAS owned buildings.
- Adjust or modify existing mechanical and electrical programs to minimize energy consumption.
- Upgrade building grounds.
- Evaluate and achieve maximum efficiency and use of state owned buildings.
- Adapt buildings to required occupancy changes.

Capital Improvement Projects	2023-25 Current Service Level
Exterior Interior Painting	$800,000
Emergency Projects	$1,260,715
Landscape Irrigation Improvements	$500,000
Tenant Improvements	$1,200,000
ADA Improvements	$700,000
Energy Conservation Projects	$767,028
Total	**$5,227,743**

Funding Streams that Support this Program

DAS uses monies placed in the Capital Projects Fund, established under ORS 276.005, as a source of revenue for capital projects. These funds accrue in the account from a variety of sources; however, the primary source is the “depreciation” and “deferred maintenance” component of Uniform Rent.

Essential Packages

Package 010 – Non-PICS Personal Services and Vacancy Factor

None.

Package 021 – Phase-in Program Costs

None.

Package 022 – Phase-out Program and One-time Costs

None.

Package 031 – Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.2%.
- Non-state employee and Professional Services costs by the standard 8.8%.
- Facilities rent by the standard 4.2%.
- Attorney General costs by the allowable 17.67%.

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 10700-088-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	210,715	-	-	-	210,715
Total Capital Outlay	**-**	**-**	**$210,715**	**-**	**-**	**-**	**$210,715**
Total Expenditures							
Total Expenditures	-	-	210,715	-	-	-	210,715
Total Expenditures	**-**	**-**	**$210,715**	**-**	**-**	**-**	**$210,715**
Ending Balance							
Ending Balance	-	-	(210,715)	-	-	-	(210,715)
Total Ending Balance	**-**	**-**	**($210,715)**	**-**	**-**	**-**	**($210,715)**

2023-25 BUDGET NARRATIVE

Policy Package #090 – Analyst Adjustments

<$522,774> | Total Positions/FTE: none

Purpose

This package reduces the Capital Improvements budget.

How Achieved

Reduce tenant imprrovements

Staffing Impact

None.

Quantifying Results

N/A

Revenue Sources

Other Funds Limited, Intrafund Transfer In (Rent)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 090 - Analyst Adjustments

Cross Reference Name: Capital Improvements
Cross Reference Number: 10700-088-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	(522,774)	-	-	-	(522,774)
Total Capital Outlay	**-**	**-**	**($522,774)**	**-**	**-**	**-**	**($522,774)**
Total Expenditures							
Total Expenditures	-	-	(522,774)	-	-	-	(522,774)
Total Expenditures	**-**	**-**	**($522,774)**	**-**	**-**	**-**	**($522,774)**
Ending Balance							
Ending Balance	-	-	522,774	-	-	-	522,774
Total Ending Balance	**-**	**-**	**$522,774**	**-**	**-**	**-**	**$522,774**

Policy Option Package #139 – Various Projects Including Sustainability

$250,000 | Total Positions/FTE: 0/0.00

Purpose

Increase limitation for remodeling and renovation projects that cost less than $1 million to continue modernization of end-of-life equipment with sustainable high functioning equipment to best serve DAS EAM facility portfolio needs.

How Achieved

DAS requests $250,000 in Capital Improvement limitation. Replace lighting packages and supporting electrical infrastructure for energy efficiency and end of useful lifecycle replacement. Replace and upgrade elevator controls and components. Continued implementation of modern HVAC equipment and controls throughout the DAS portfolio, equipment is at end of life and requires replacement. Modification of existing infrastructure implementing modern technologies and efficiencies in support of facility functionality and sustainability goals.

Staffing Impact

None.

Quantifying Results

Completion of the project to stringent specifications, timelines, and within limitation, increasing the building's useful life and energy efficiency.

Revenue Sources

Other Funds Limited, Intrafund Transfer In (Rent)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 139 - Increase for Additional Cap Impr Projects

Cross Reference Name: Capital Improvements
Cross Reference Number: 10700-088-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	250,000	-	-	-	250,000
Total Capital Outlay	**-**	**-**	**$250,000**	**-**	**-**	**-**	**$250,000**
Total Expenditures							
Total Expenditures	-	-	250,000	-	-	-	250,000
Total Expenditures	**-**	**-**	**$250,000**	**-**	**-**	**-**	**$250,000**
Ending Balance							
Ending Balance	-	-	(250,000)	-	-	-	(250,000)
Total Ending Balance	**-**	**-**	**($250,000)**	**-**	**-**	**-**	**($250,000)**

Capital Construction

Program Description

Funded through DAS' rent program, the Capital Construction Program manages the acquisition or construction of any structure or group of structures, real property purchases, assessments, improvements, or additions to an existing structure, with an aggregate cost of $1 million or more and a completion date within six years. The program also conducts planning for proposed Capital Construction projects.

The program is part of the Enterprise Asset Management (EAM) division which oversees planning, managing, and coordinating the construction and remodeling of most buildings on the Capitol Mall, Airport Road, and facilities in Portland, Eugene, Pendleton, and Wilsonville. Capital Construction projects are funded by the depreciation component of rent charges to agencies or through bond proceeds.

This budget request focuses on the following priorities:

1) The preservation and improvement of existing facilities.
2) Continue investment in assets on the Capitol Mall area in Salem as well as DAS-owned properties statewide to ensure the structures optimally support agency needs and mission.
3) Upgrading obsolete building systems with newer technology as DAS works to meet the State's Greenhouse Gas ("GHG") reduction goals.
4) Planning for modernizing DAS buildings into more efficient, adaptable spaces to accommodate evolving agency needs in a changing work environment.

Several assumptions underlie the budget request:

1) Where needs are stable and permanent, state ownership is preferred. In the long term, ownership is more cost effective than leasing.
2) The cost of facilities should be shared to all beneficiaries and funding sources.
3) Although evolving, the demand for office, warehouse, fleet, and laboratory space will continue.

The following is a brief discussion of each of these assumptions:

Ownership versus leasing: Generally speaking, the cost of state ownership model is more economical than that of leasing for long-term or enduring needs. In the absence of long-term needs planning or in cases that cannot be predicted, a private-market lease is the best use of state resources.

Agencies with volatile growth and reduction patterns, regional service offices which need to react to changing population patterns and offices outside major population centers can react more effectively to change by operating in leased facilities.

Cost sharing: DAS aggregates its total cost of ownership (capital and operating expenditures) every biennium and then allocates the same using two (2) rent model methodologies. Most of the DAS portfolio consists of office space for which there is one rate for all agencies. The other rent model addresses special use buildings, e.g., laboratories, warehouses wherein the tenant agency(ies) pay only for the costs associated with their building(s).

Continued demand for office space: The average age of a DAS building is 50 years. As a matter of course, as stated above, investment in continual improvements is a constant budget driver. In a post-pandemic work environment, DAS expects to see the agencies requiring less space than that of pre-pandemic levels. That said, DAS expects a sizable opportunity enterprise wide to consolidate agencies currently in private-market leases into state-owned facilities. As such, continued investment in upgrades and alternations is needed just as much, if not more, than before. DAS will be working with our agency partners to help determine what needs they have going forward while translating that into a holistic plan to reposition DAS-owned buildings.

Six-year Plan

ORS 276.429 directs DAS to acquire real property by the method that is most appropriate under the circumstances and in the long-term best interest of the state. Several financing vehicles are within DAS' tool kit including the use of XI-Q bonds, lease purchase (capital lease) transactions or cash investments. Balancing debt ratios, cash flow projections and price point for its customers are just three of the drivers in DAS' six-year capital planning process. Using the criteria and assumptions set forth above, DAS' six-year plan reflects needed renewal investment in the Capital Mall and other long-term holds with room allowing for emergent needs and funding to support them (e.g., post-pandemic portfolio repositioning).

Policy Action

This budget includes requests that support the priorities described above. Specifically, and in addition to standard funding requests for deferred maintenance items, DAS is committed to diversity, equity, and inclusion in its portfolio by investment in expanding the availability of gender-neutral restrooms and dedicated mother's rooms. As DAS continues to modernize its buildings, security and sustainable-centric solutions will also be a focus. As the post-pandemic work environment come into focus, DAS is committed be thoughtful and diligent in holistic planning for the next iteration of its spaces and buildings and moreover, with the input of our agency partners, identify opportunities for strategic investment statewide.

Funding Streams that Support this Program

DAS uses monies placed in the Capital Projects Fund, established under ORS 276.005 and 276.007, as the source of revenue for capital projects. These funds accrue in the account from a variety of sources; however, the primary source is the "depreciation" and "deferred maintenance" component of office rent, rent from special-use buildings, service agreements cost models as well as parking facilities income. The other major source of revenue comes from issuing bonds for specific projects as described above.

Policy Option Package #200 – Various Deferred Maintenance Projects

$15.5 million | Total Positions/FTE: none

Purpose

Continued modernization of end-of-life equipment with sustainable high functioning equipment to best serve DAS' portfolio needs.

How Achieved

DAS requests $15.5 million in six-year Capital Construction limitation. These investments include investment in the following aging building systems: Roof and facility envelope replacement and repair, upgraded lighting packages and supporting electrical infrastructure for energy efficiency and end of useful lifecycle replacement, replace and upgrade elevators as well as their controls and components, and continued implementation of modern HVAC equipment and controls replacing legacy systems.

Staffing Impact

None.

Quantifying Results

Completion of the project to stringent specifications, timelines, and within limitation, increasing the building's useful life and energy efficiency.

Revenue Sources

Other Funds Limited, Capital Projects Fund cash and Intrafund Transfer In (Rent)

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency:	Dept. of Admin Services	Priority (Agency #):		Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Various Deferred Maintenance Projects (POP 200)	$ 15,500,000	9/1/2021	July 1, 2023	June 30, 2029
		GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	Various Locations			Y	N

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
			$ 15,500,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

Continued modernization of end of life equipment with sustainable high functioning equipment to best serve DAS EAM facility portfolio needs.

Project Scope and Alternatives Considered

Continued modernization of end-of-life equipment with sustainable high functioning equipment to best serve DAS' portfolio needs. DAS requests $15.5 million in six-year Capital Construction limitation. These investments include investment in the following aging building systems: Roof and facility envelope replacement and repair, upgraded lighting packages and supporting electrical infrastructure for energy efficiency and end of useful lifecycle replacement, replace and upgrade elevators as well as their controls and components, and continued implementation of modern HVAC equipment and controls replacing legacy systems.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS

		$	% Project Cost	$/GSF
1	Building Cost Estimate	$ 11,935,000	77%	
2	Site Cost Estimate (20 Ft beyond building footprint)			
3	**TOTAL DIRECT CONSTRUCTION COSTS**	$ 11,935,000	77%	$ -

INDIRECT CONSTRUCTION COSTS

4	Owner Equipment / Furnishings / Special Systems	$ 55,000	0%	
5	Construction Related Permits & Fees	$ 215,000	1%	
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	$ 320,000	2%	
7	Architectural, Engineering Consultants	$ 2,100,000	14%	
8	Other Design and PM Costs	$ 100,000	1%	
9	**TOTAL INDIRECT COSTS**	$ 2,790,000	18%	$ -
10	**OWNER'S PROJECT CONTINGENCY** insert %	$ 775,000	5.00%	

	$	% Project Cost	$/GSF
TOTAL PROJECT COST	$ 15,500,000	100%	$ -

Project Image/Illustration (optional)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 200 - Various Deferred Maintenance Projects

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Other Capital Outlay	-	-	15,500,000	-	-	-	15,500,000
Total Capital Outlay	**-**	**-**	**$15,500,000**	**-**	**-**	**-**	**$15,500,000**
Total Expenditures							
Total Expenditures	-	-	15,500,000	-	-	-	15,500,000
Total Expenditures	**-**	**-**	**$15,500,000**	**-**	**-**	**-**	**$15,500,000**
Ending Balance							
Ending Balance	-	-	(15,500,000)	-	-	-	(15,500,000)
Total Ending Balance	**-**	**-**	**($15,500,000)**	**-**	**-**	**-**	**($15,500,000)**

Policy Option Package #201 – Construction Project Planning

$3.5 million | Total Positions/FTE: none

Purpose

Capital Construction Project Planning for both currently funded projects as well as development of future Capital Construction projects.

How Achieved

DAS requests $3.5 million in six-year Capital Construction limitation.

Staffing Impact

None.

Quantifying Results

Collaborating with contracted architectural firms, DAS will review the findings and develop project scopes, plans and budgets for future projects. The studied projects will be prioritized and implemented into a 10-year project plan contemplating cash flow and workload. Projects will contemplate facility efficiencies, support Executive Orders, tenant agency needs, as well as a comprehensive look at facility utilization and portfolio right-sizing. Completion of the project to stringent specifications, timelines, and within limitation, increasing the building's useful life and energy efficiency.

Revenue Sources

Other Funds Limited, Capital Projects Fund cash and Intrafund Transfer In (Rent)

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency:	Dept. of Admin Services	Priority (Agency #):		Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Capital Construction Planning (POP 201)	$ 3,500,000	9/1/2021	July 1, 2023	June 30, 2029
		GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	Various			Y	N

	General Fund	Lottery	Other	Federal
Funding Source(s): Show the distribution of dollars by funding source for the full project cost.			$ 3,500,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

Capital Construction Project Planning for both currently funded projects as well as development of future Capital Construction project.

Project Scope and Alternatives Considered

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS

		$	% Project Cost	$/GSF
1	Building Cost Estimate	$ 2,695,000	77%	
2	Site Cost Estimate (20 Ft beyond building footprint)			
3	**TOTAL DIRECT CONSTRUCTION COSTS**	$ 2,695,000	77%	$ -

INDIRECT CONSTRUCTION COSTS

4	Owner Equipment / Furnishings / Special Systems	$ 12,000	0%	
5	Construction Related Permits & Fees	$ 48,000	1%	
6	Energy and other state or unique regulatory requirements not in hard costs	$ 75,000	2%	
7	Architectural, Engineering Consultants	$ 471,000	13%	
8	Other Design and PM Costs	$ 24,000	1%	
9	**TOTAL INDIRECT COSTS**	$ 630,000	18%	$ -
10	**OWNER'S PROJECT CONTINGENCY** insert %	$ 175,000	5.00%	

	$	% Project Cost	$/GSF
TOTAL PROJECT COST	$ 3,500,000	100%	$ -

Project Image/Illustration (optional)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 201 - Construction Project Planning

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Other Capital Outlay	-	-	3,500,000	-	-	-	3,500,000
Total Capital Outlay	**-**	**-**	**$3,500,000**	**-**	**-**	**-**	**$3,500,000**
Total Expenditures							
Total Expenditures	-	-	3,500,000	-	-	-	3,500,000
Total Expenditures	**-**	**-**	**$3,500,000**	**-**	**-**	**-**	**$3,500,000**
Ending Balance							
Ending Balance	-	-	(3,500,000)	-	-	-	(3,500,000)
Total Ending Balance	**-**	**-**	**($3,500,000)**	**-**	**-**	**-**	**($3,500,000)**

Policy Option Package #202 – Gender Neutral Facilities & Mothers' Rooms

$6.5 million | Total Positions/FTE: none

Purpose

DAS needs to expand the availability of compliant mothers' lactation rooms, wellness rooms, and gender-neutral bathrooms. DAS has developed standards for the listed rooms for design and construction. Installation of these necessary assets support equity and inclusion as well as Executive Order 19-08.

How Achieved

DAS requests $6.5 million in six-year Capital Construction limitation. DAS will design and construct the rooms in several buildings developing standards for the remainder of the portfolio in future biennia.

Staffing Impact

None.

Quantifying Results

Completion of the project to stringent specifications, timelines, and within limitation, increasing the building's useful life and energy efficiency.

Revenue Sources

Other Funds Limited, Capital Projects Fund cash and Intrafund Transfer In (Rent)

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency:	Dept. of Admin Services	Priority (Agency #):		Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Gender Neutral Facilities & Mothers' Rooms (POP 202)	$ 6,500,000	9/1/2021	July 1, 2023	June 30, 2029
		GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	Various Locations			Y	N

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
			$ 6,500,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

DAS EAM Facilities are in need of compliant mothers' lactation rooms, wellness rooms, and gender neutral bathrooms. DAS EAM has developed standards for the listed rooms for design and construction. Installation of these necessary assets will progress DAS facilities to support equity and inclusion throughout the portfolio.

Project Scope and Alternatives Considered

The proposed action will support equity and inclusion by supplying the needed services within DAS facilities. DAS will design and construct the rooms in several buildings developing standards for the remainder of the portfolio in future biennia.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS

		$	% Project Cost	$/GSF
1	Building Cost Estimate	$ 5,005,000	77%	
2	Site Cost Estimate (20 Ft beyond building footprint)			
3	**TOTAL DIRECT CONSTRUCTION COSTS**	$ 5,005,000	77%	$ -

INDIRECT CONSTRUCTION COSTS

4	Owner Equipment / Furnishings / Special Systems	$ 22,000	0%	
5	Construction Related Permits & Fees	$ 90,000	1%	
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable	$ 140,000	2%	
7	Architectural, Engineering Consultants	$ 873,000	13%	
8	Other Design and PM Costs	$ 45,000	1%	
9	**TOTAL INDIRECT COSTS**	$ 1,170,000	18%	$ -
10	**OWNER'S PROJECT CONTINGENCY** insert %	$ 325,000	5.00%	

	$	% Project Cost	$/GSF
TOTAL PROJECT COST	$ 6,500,000	100%	$ -

Project Image/Illustration (optional)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 202 - Gender Neutral Facilities & Mothers' Rooms

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Other Capital Outlay	-	-	6,500,000	-	-	-	6,500,000
Total Capital Outlay	**-**	**-**	**$6,500,000**	**-**	**-**	**-**	**$6,500,000**
Total Expenditures							
Total Expenditures	-	-	6,500,000	-	-	-	6,500,000
Total Expenditures	**-**	**-**	**$6,500,000**	**-**	**-**	**-**	**$6,500,000**
Ending Balance							
Ending Balance	-	-	(6,500,000)	-	-	-	(6,500,000)
Total Ending Balance	**-**	**-**	**($6,500,000)**	**-**	**-**	**-**	**($6,500,000)**

Policy Option Package #203 – Building Automation Systems

$5 million | Total Positions/FTE: none

Purpose

This package replaces outdated and unsupported building automation systems. This deficiency was highlighted as a security risk in a recent Secretary of State audit finding. This replacement aligns with and is in support of state software security guidelines as well as produces energy savings.

How Achieved

DAS requests $5 million in six-year Capital Construction limitation to plan and implement necessary building automation system upgrades. DAS will systematically replace building control systems that are most antiquated and have the highest security risk.

Staffing Impact

None.

Quantifying Results

Completion of the project to stringent specifications, timelines, and within limitation, increasing the building's useful life and energy efficiency.

Revenue Sources

Other Funds Limited, Capital Projects Fund cash and Intrafund Transfer In (Rent)

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency:	Dept. of Admin Services	Priority (Agency #):		Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Building Automation (POP 203)	$ 5,000,000	9/1/2021	July 1, 2023	June 30, 2029
		GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	Various Locations			Y	N

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
			$ 5,000,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

Replace outdated and unsupported AutoMatrix building controls with modern building control solutions. Implement technologies that align with Executive Orders, security requirements, and result in energy savings.

Project Scope and Alternatives Considered

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS

		$	% Project Cost	$/GSF
1	Building Cost Estimate	$ 3,850,000	77%	
2	Site Cost Estimate (20 Ft beyond building footprint)			
3	**TOTAL DIRECT CONSTRUCTION COSTS**	$ 3,850,000	77%	$ -

INDIRECT CONSTRUCTION COSTS

4	Owner Equipment / Furnishings / Special Systems	$ 17,000	0%	
5	Construction Related Permits & Fees	$ 69,000	1%	
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable	$ 105,000	2%	
7	Architectural, Engineering Consultants	$ 675,000	14%	
8	Other Design and PM Costs	$ 34,000	1%	
9	**TOTAL INDIRECT COSTS**	$ 900,000	18%	$ -
10	**OWNER'S PROJECT CONTINGENCY** insert %	$ 250,000	5.00%	

	$	% Project Cost	$/GSF
TOTAL PROJECT COST	$ 5,000,000	100%	$ -

Project Image/Illustration (optional)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 203 - Building Automation Systems

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Other Capital Outlay	-	-	5,000,000	-	-	-	5,000,000
Total Capital Outlay	**-**	**-**	**$5,000,000**	**-**	**-**	**-**	**$5,000,000**
Total Expenditures							
Total Expenditures	-	-	5,000,000	-	-	-	5,000,000
Total Expenditures	**-**	**-**	**$5,000,000**	**-**	**-**	**-**	**$5,000,000**
Ending Balance							
Ending Balance	-	-	(5,000,000)	-	-	-	(5,000,000)
Total Ending Balance	**-**	**-**	**($5,000,000)**	**-**	**-**	**-**	**($5,000,000)**

Policy Option Package #204 – Security & Systems Investment/Upgrades

$2.5 million | Total Positions/FTE: none

Purpose

DAS needs modernization of security systems and lobby infrastructure improvements throughout most of its portfolio to best serve employees and the public. DAS has developed statewide contracts for metal detectors, x-ray machines, building camera systems, virtual receptionist software, and panic button security devices that are available for all agencies for use in their own facilities.

Because many DAS-owned buildings are 50 years in age, current facility design does not provide the needed security infrastructure. The requested funding will design and construct secure lobby spaces, create layers of security within facilities affording employees and guests safe passage away from potential dangers.

How Achieved

DAS requests $2.5 million in six-year capital construction limitation to plan and implement necessary security system upgrades. Working with industry partners, Oregon State Police, and agency clients, DAS will develop and implement lobby infrastructure improvements, new modern camera systems, and emergency notification systems for implementation across the portfolio. DAS anticipates this investment will further this effort but not solve the issue portfolio wide.

Staffing Impact

None.

Quantifying Results

Provides a safe secure workplace for State of Oregon employees as well as customers. Completion of the project to stringent specifications, timelines, and within limitation, increasing the building's useful life and energy efficiency.

Revenue Sources

Other Funds Limited, Capital Projects Fund cash and Intrafund Transfer In (Rent)

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency:	Dept. of Admin Services	Priority (Agency #):		Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Security Systems Upgrades (POP 204)	$ 2,500,000	9/1/2021	July 1, 2023	June 30, 2029
		GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	Various Locations			Y	N

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
			$ 2,500,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

Security & Systems Investment/Upgrades: cameras, access controls throughout portfolio (continue from last biennium).

Project Scope and Alternatives Considered

DAS requests $2.5 million in six-year capital construction limitation to plan and implement necessary security system upgrades. Working with industry partners, Oregon State Police, and agency clients, DAS will develop and implement lobby infrastructure improvements, new modern camera systems, and emergency notification systems for implementation across the portfolio. DAS anticipates this investment will further this effort but not solve the issue portfolio wide.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS

		$	% Project Cost	$/GSF
1	Building Cost Estimate	$ 1,925,000	77%	
2	Site Cost Estimate (20 Ft beyond building footprint)			
3	**TOTAL DIRECT CONSTRUCTION COSTS**	$ 1,925,000	77%	$ -

INDIRECT CONSTRUCTION COSTS

4	Owner Equipment / Furnishings / Special Systems	$ 8,000	0%	
5	Construction Related Permits & Fees	$ 34,000	1%	
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable	$ 54,000	2%	
7	Architectural, Engineering Consultants	$ 337,000	13%	
8	Other Design and PM Costs	$ 17,000	1%	
9	**TOTAL INDIRECT COSTS**	$ 450,000	18%	$ -
10	**OWNER'S PROJECT CONTINGENCY** insert %	$ 125,000	5.00%	

	$	% Project Cost	$/GSF
TOTAL PROJECT COST	$ 2,500,000	100%	$ -

Project Image/Illustration (optional)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 204 - Security & Systems Investment/Upgrades

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Other Capital Outlay	-	-	2,500,000	-	-	-	2,500,000
Total Capital Outlay	**-**	**-**	**$2,500,000**	**-**	**-**	**-**	**$2,500,000**
Total Expenditures							
Total Expenditures	-	-	2,500,000	-	-	-	2,500,000
Total Expenditures	**-**	**-**	**$2,500,000**	**-**	**-**	**-**	**$2,500,000**
Ending Balance							
Ending Balance	-	-	(2,500,000)	-	-	-	(2,500,000)
Total Ending Balance	**-**	**-**	**($2,500,000)**	**-**	**-**	**-**	**($2,500,000)**

Policy Option Package #205 – Portfolio Repositioning

$11.25 million | Total Positions/FTE: none

Purpose

As we move into endemic, DAS anticipates the need to alter its buildings to support a post-pandemic work environment. This initial funding will enable DAS to invest in new building functionalities and attributes such as widespread drop-in spaces, more conference facilities, augmented infrastructure for healthy buildings and safe and secure spaces for state agencies to serve and interact with the public. Design and construction will include building improvements that support a safe, highly functional state facility optimized for tenant agencies and customers alike.

How Achieved

DAS requests $11.25 million in six-year Capital Construction limitation. DAS will rely on its architectural and engineering contracts to develop standards, design and construct facility upgrades that best support the needs of agencies and constituents in a post-pandemic setting. DAS will strategically execute these projects over time as agencies identify long-term facility needs.

Staffing Impact

None.

Quantifying Results

Completion of the project to stringent specifications, timelines, and within limitation, increasing the building's useful life and energy efficiency.

Revenue Sources

Other Funds Limited, Capital Projects Fund cash

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency:	Dept. of Admin Services	Priority (Agency #):		Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Portfolio Repositioning (POP 205)	$ 11,250,000	9/1/2021	July 1, 2023	June 30, 2029
		GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	Various Locations			Y	N

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
			$ 11,250,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

Portfolio Repositioning: Initial funding for facility alterations in support of hoteling and post COVID-19 building functions.

Project Scope and Alternatives Considered

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS

		$	% Project Cost	$/GSF
1	Building Cost Estimate	$ 8,662,500	77%	
2	Site Cost Estimate (20 Ft beyond building footprint)			
3	**TOTAL DIRECT CONSTRUCTION COSTS**	$ 8,662,500	77%	$ -

INDIRECT CONSTRUCTION COSTS

4	Owner Equipment / Furnishings / Special Systems	$ 39,000	0%	
5	Construction Related Permits & Fees	$ 155,000	1%	
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable	$ 243,000	2%	
7	Architectural, Engineering Consultants	$ 1,511,000	13%	
8	Other Design and PM Costs	$ 77,000	1%	
9	**TOTAL INDIRECT COSTS**	$ 2,025,000	18%	$ -
10	**OWNER'S PROJECT CONTINGENCY** insert %	$ 562,500	5.00%	

	$	% Project Cost	$/GSF
TOTAL PROJECT COST	$ 11,250,000	100%	$ -

Project Image/Illustration (optional)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 205 - Portfolio Repositioning

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	11,250,000	-	-	-	11,250,000
Total Capital Outlay	**-**	**-**	**$11,250,000**	**-**	**-**	**-**	**$11,250,000**
Total Expenditures							
Total Expenditures	-	-	11,250,000	-	-	-	11,250,000
Total Expenditures	**-**	**-**	**$11,250,000**	**-**	**-**	**-**	**$11,250,000**
Ending Balance							
Ending Balance	-	-	(11,250,000)	-	-	-	(11,250,000)
Total Ending Balance	**-**	**-**	**($11,250,000)**	**-**	**-**	**-**	**($11,250,000)**

Policy Option Package #206 – Climate Adaptation & Net Zero Solutions

$2 million | Total Positions/FTE: none

Purpose

This request assists DAS to make sustainable alternatives and innovative technologies a priority. One of DAS' investment drivers is to support and execute on Executive Orders and legislation around greener facilities and net zero solutions. This investment allows DAS to further the implement technologies that align with the same while realizing energy, water, and waste savings.

How Achieved

DAS requests $2 million in six-year capital construction limitation. DAS will continue to partner with the Energy Trust of Oregon and architectural/engineering firms to design innovative solutions to implement within the scope of DAS' major capital construction projects. This strategy enables DAS to learn of and analyze return on investment around emergent technologies that promote a net-zero carbon footprint.

Staffing Impact

None.

Quantifying Results

Completion of the project to stringent specifications, timelines, and within limitation, increasing the building's useful life and energy efficiency.

Revenue Sources

Other Funds Limited, Intrafund Transfer In (Rent)

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency:	Dept. of Admin Services	Priority (Agency #):		Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Climate Adaption & Net Zero Solutions (POP 206)	$ 2,000,000	9/1/2021	July 1, 2023	June 30, 2029
		GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	Various Locations			Y	N

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
			$ 2,000,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

Invest in sustainable alternatives and innovative technologies to support Enterprise Asset Management Capital Construction projects. Implement technologies that align with executive orders and realize energy, water, and waste savings.

Project Scope and Alternatives Considered

Continue partnering with the Energy Trust of Oregon and architectural/engineering firms to design innovative solutions to implement during Capital Construction projects. Evaluate return on investment for traditional solutions versus high efficiency modern technologies to best support sustainability goals. Examples may be heat recovery, lighting and building controls, insulation, and or daylighting technologies to name a few potential construction alternatives.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS

		$	% Project Cost	$/GSF
1	Building Cost Estimate	$ 1,000,000	#REF!	
2	Site Cost Estimate (20 Ft beyond building footprint)			
3	**TOTAL DIRECT CONSTRUCTION COSTS**	$ 1,000,000	#REF!	$ -

INDIRECT CONSTRUCTION COSTS

4	Owner Equipment / Furnishings / Special Systems	$ 760,000	#REF!	
5	Construction Related Permits & Fees	$ 25,000	#REF!	
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable	$ 45,000	#REF!	
7	Architectural, Engineering Consultants	$ 150,000	#REF!	
8	Other Design and PM Costs	$ 20,000	#REF!	
9	**TOTAL INDIRECT COSTS**	$ 1,000,000	#REF!	$ -
10	**OWNER'S PROJECT CONTINGENCY** insert %		#REF!	

	$	% Project Cost	$/GSF
TOTAL PROJECT COST	$ 2,000,000	#REF!	$ -

Project Image/Illustration (optional)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 206 - Climate Adaption & Net Zero Solutions

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Other Capital Outlay	-	-	2,000,000	-	-	-	2,000,000
Total Capital Outlay	**-**	**-**	**$2,000,000**	**-**	**-**	**-**	**$2,000,000**
Total Expenditures							
Total Expenditures	-	-	2,000,000	-	-	-	2,000,000
Total Expenditures	**-**	**-**	**$2,000,000**	**-**	**-**	**-**	**$2,000,000**
Ending Balance							
Ending Balance	-	-	(2,000,000)	-	-	-	(2,000,000)
Total Ending Balance	**-**	**-**	**($2,000,000)**	**-**	**-**	**-**	**($2,000,000)**

Policy Option Package #209 – Capitol Mall Medium Voltage Design

$500,000 | Total Positions/FTE: none

Purpose

The medium voltage infrastructure servicing the Labor and Industry, State Library, Public Service Building, and Oregon Department of Transportation buildings was last modified and updated in 1959. Every aspect of the infrastructure is outdated, degraded and in some instances hazardous. Despite efforts to repair many components over the course of time, this mid-20thcentury technology is quickly becoming obsolete, unserviceable and poses a risk for trades employees and the businesses of the agencies it services.

How Achieved

DAS requests $500,000 in six-year capital construction limitation. Collaborating with contracted electrical engineering firms and Portland General Electric, DAS will review the findings and develop a project **scope and** develop a project budget for future Appropriation request.

Staffing Impact

None.

Quantifying Results

Completion of the project to stringent specifications, timelines, and within limitation, increasing the building's useful life and energy efficiency.

Revenue Sources

Other Funds Limited, Intrafund Transfer In (Rent)

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency:	Dept. of Admin Services	Priority (Agency #):		Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Capitol Mall Medium Voltage Design (POP 209)	$ 500,000	3/19/2019	July 1, 2023	June 30, 2029
		GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	Capitol Mall			Y	N

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
			$ 500,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

The medium voltage infrastructure servicing the Labor and Industry, State Library, Public Service Building, and Oregon Department of Transportation buildings was last modified and updated in 1959. Automatic transfer switches, transformers, and wire are outdated and have reached end of life. Lead medium voltage cables and transfer switches have been repaired in the past to extend the life of the system, but the older technology is quickly becoming obsolete and unserviceable. Ground vaults are not to current code and create risk to service employees and require unnecessary power outages for regular maintenance.

Project Scope and Alternatives Considered

DAS requests $500,000 in six-year capital construction limitation. Collaborating with contracted electrical engineering firms and Portland General Electric, DAS will review the findings and develop a project scope, and develop a project budget for future Appropriation request.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS

		$	% Project Cost	$/GSF
1	Building Cost Estimate	$ -	#REF!	
2	Site Cost Estimate (20 Ft beyond building footprint)			
3	**TOTAL DIRECT CONSTRUCTION COSTS**	$ -	#REF!	$ -

INDIRECT CONSTRUCTION COSTS

4	Owner Equipment / Furnishings / Special Systems	$ 10,000	#REF!	
5	Construction Related Permits & Fees	$ 25,000	#REF!	
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable	$ 45,000	#REF!	
7	Architectural, Engineering Consultants	$ 400,000	#REF!	
8	Other Design and PM Costs	$ 20,000	#REF!	
9	**TOTAL INDIRECT COSTS**	$ 500,000	#REF!	$ -
10	**OWNER'S PROJECT CONTINGENCY** insert %		#REF!	

	$	% Project Cost	$/GSF
TOTAL PROJECT COST	$ 500,000	#REF!	$ -

Project Image/Illustration (optional)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 209 - Capitol Mall Medium Voltage Design

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Other Capital Outlay	-	-	500,000	-	-	-	500,000
Total Capital Outlay	**-**	**-**	**$500,000**	**-**	**-**	**-**	**$500,000**
Total Expenditures							
Total Expenditures	-	-	500,000	-	-	-	500,000
Total Expenditures	**-**	**-**	**$500,000**	**-**	**-**	**-**	**$500,000**
Ending Balance							
Ending Balance	-	-	(500,000)	-	-	-	(500,000)
Total Ending Balance	**-**	**-**	**($500,000)**	**-**	**-**	**-**	**($500,000)**

Policy Option Package #210 – Parking Lot Improvements & EV Charging Station Expansions

$3 million | Total Positions/FTE: none

Purpose

The $3 million, six-year capital construction allocation for parking lot repairs and improvements will be exhausted by 2021-23. This request is to establish additional limitation to accomplish the improvements, repairs, and EV charging expansions that will be needed from 2021 to 2027.

How Achieved

DAS requests $3 million in six-year Capital Construction limitation.

Staffing Impact

None.

Quantifying Results

Completion of the project to stringent specifications, timelines, and within limitation, increasing the building's useful life and energy efficiency.

Revenue Sources

Other Funds Limited, Capital Projects Fund cash and Intrafund Transfer In (Rent)

Major Construction/Acquisition Project Narrative

Note: *Complete a separate form for each project*

Agency:	Dept. of Admin Services	Priority (Agency #):		Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	Parking Lot Imprv & EV Charging Expansions (POP 210)	$ 3,000,000	9/1/2021	July 1, 2023	June 30, 2029
		GSF	# Stories	Land Use/Zoning Satisfied	
Address/Location:	Various Locations			Y	N

Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
			$ 3,000,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

The $3 million, six-year capital construction allocation for parking lot repairs and improvements will be exhausted by 2021-23. This request is to establish additional limitation to accomplish the improvements, repairs, and EV charging expansions that will be needed from 2023 to 2029.

Project Scope and Alternatives Considered

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS

		$	% Project Cost	$/GSF
1	Building Cost Estimate	$ 2,310,000	77%	
2	Site Cost Estimate (20 Ft beyond building footprint)			
3	**TOTAL DIRECT CONSTRUCTION COSTS**	$ 2,310,000	77%	$ -

INDIRECT CONSTRUCTION COSTS

4	Owner Equipment / Furnishings / Special Systems	$ 10,000	0%	
5	Construction Related Permits & Fees	$ 41,000	1%	
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable	$ 64,000	2%	
7	Architectural, Engineering Consultants	$ 405,000	14%	
8	Other Design and PM Costs	$ 20,000	1%	
9	**TOTAL INDIRECT COSTS**	$ 540,000	18%	$ -
10	**OWNER'S PROJECT CONTINGENCY** insert %	$ 150,000	5.00%	

	$	% Project Cost	$/GSF
TOTAL PROJECT COST	$ 3,000,000	100%	$ -

Project Image/Illustration (optional)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 210 - Parking Lot/EV Charging Stations

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Outlay							
Other Capital Outlay	-	-	3,000,000	-	-	-	3,000,000
Total Capital Outlay	**-**	**-**	**$3,000,000**	**-**	**-**	**-**	**$3,000,000**
Total Expenditures							
Total Expenditures	-	-	3,000,000	-	-	-	3,000,000
Total Expenditures	**-**	**-**	**$3,000,000**	**-**	**-**	**-**	**$3,000,000**
Ending Balance							
Ending Balance	-	-	(3,000,000)	-	-	-	(3,000,000)
Total Ending Balance	**-**	**-**	**($3,000,000)**	**-**	**-**	**-**	**($3,000,000)**

Major Construction/Acquisition 10-Year Plan, Lease Plans, Disposals

2023-25 Biennium

Agency Name: Dept. of Admin Services

Proposed New Construction or Acquisition - *Complete for 5 Biennia*

Biennium	Priority	Concept/Project Name	Description	GSF	Position Count	General Fund	Other Funds	Lottery Funds	Federal Funds	Estimated Cost/Total Funds
2023-25		Emergency Preparedness Facility	**Emergency Operation space**	TBD			10,000,000			10,000,000
2025-27		Seismic Renovations	**Life-Safety Seismic Renovations**				99,475,000			99,475,000
2027-29		*L&I Renovations with seismic upgrades*	***Capital Renewal and Seismic Renovations***				*75,000,000*			75,000,000
2029-31										-
2031-33										-

Proposed Lease Changes over 10,000 RSF - *Complete for 5 Biennia*

Biennium		Location	Description/Use	Term in Years	Total RSF[2] +/- (added or eliminated)	USF[3]	Position Count[1]	Biennial $ Rent/RSF[2]	Biennial $ O&M[4]/RSF[2] not included in base rent payment	Total Cost / Biennium
					A	B	C	D	E	(D+E)*A
2023-25		none								-
2025-27										-
2027-29										-
2029-31										-
2031-33										-

Planned Disposal of Owned Facility

Biennium		Facility Name	Description

Definitions:

Position Count: **1** Total Legislatively Approved Budget (LAB) Position Count assigned to (home location) each building or lease as applicable.

RSF **2** Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.

USF **3** Usable Square Feet per BOMA definition for office/administrative uses. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building amenity areas that are convertible to occupant area and not required by code or for the operations of a building. If not known, estimate the percentage.

O&M **4** Total Operations and Maintenance Costs for facilities including all maintenance, utilities and janitorial.

Capital Financing Six-Year Forecast Summary 2023-25

Agency: Dept. of Admin Services
Agency #: 107000

Provide amounts of agency financing needs for the 2023-25 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction / Acquisition Projects				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment	2,026,504		2,026,504	OF
Federal Funds Repayment			-	FF
Total for Major Construction	$ 2,026,504	$ -	$ 2,026,504	
Equipment/Technology Projects over $500,000				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Equipment/Technology	$ -	$ -	$ -	
Debt Issuance for Loans and Grants				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Loans and Grants	$ -	$ -	$ -	
Total All Debt Issuance				
General Fund Repayment	$ -	$ -	$ -	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	2,026,504	-	2,026,504	OF
Federal Funds Repayment	-	-	-	FF
Grand Total 2023-25	$ 2,026,504	$ -	$ 2,026,504	

Capital Financing Six-Year Forecast Summary 2025-27

Agency: Dept. of Admin Services
Agency #: 107000

Provide amounts of agency financing needs for the 2025-27 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction / Acquisition Projects				
General Fund Repayment	$ -	$ -	$ -	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	3,928,010	-	3,928,010	OF
Federal Funds Repayment	-	-	-	FF
Total for Major Construction	$ 3,928,010	$ -	$ 3,928,010	
Equipment/Technology Projects over $500,000				
General Fund Repayment	$ -	$ -	$ -	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	-	-	-	OF
Federal Funds Repayment	-	-	-	FF
Total for Equipment/Technology	$ -	$ -	$ -	
Debt Issuance for Loans and Grants				
General Fund Repayment	$ -	$ -	$ -	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	-	-	-	OF
Federal Funds Repayment	-	-	-	FF
Total for Loans and Grants	$ -	$ -	$ -	
Total All Debt Issuance				
General Fund Repayment	$ -	$ -	$ -	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	3,928,010	-	3,928,010	OF
Federal Funds Repayment	-	-	-	FF
Grand Total 2025-27	$ 3,928,010	$ -	$ 3,928,010	

Capital Financing Six-Year Forecast Summary 2027-29

Agency: Dept. of Admin Services
Agency #: 107000

Provide amounts of agency financing needs for the 2027-29 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type: General Obligation Bonds	Bond Type: Revenue Bonds	Totals by Repayment Source	
Major Construction / Acquisition Projects				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment	3,920,874		3,920,874	OF
Federal Funds Repayment			-	FF
Total for Major Construction	$ 3,920,874	$ -	$ 3,920,874	
Equipment/Technology Projects over $500,000				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Equipment/Technology	$ -	$ -	$ -	
Debt Issuance for Loans and Grants				
General Fund Repayment	$	$	$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Loans and Grants	$ -	$ -	$ -	
Total All Debt Issuance				
General Fund Repayment	$ -	$ -	$ -	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	3,920,874	-	3,920,874	OF
Federal Funds Repayment	-	-	-	FF
Grand Total 2027-29	$ 3,920,874	$ -	$ 3,920,874	

Facilities Summary Report

2023-25 Biennium

Facility Plan - Facilities Planning Narrative 107bf02a
2023-25 Biennium

Agency Name | **Dept. of Admin Services**

1. What are the key drivers for your agency's facility needs, and how do you measure space/facility demand?
DAS' mission is, in part, to provide facilities to other state agencies, so enterprise needs drive much of our facility demand. Over the last six years, DAS has maintained less than a 2 percent vacancy rate that has recently dropped further to a historic low of .0026 percent. We have many agency requests for space in a state-owned building that we obviously cannot accommodate.

DAS also manages the enterprise's private sector leased portfolio consisting of 4.5 million square feet across the state, 65 percent of which is in the Portland-Salem metro areas. Government has grown over the last two biennia meaning demand for space outpaces supply all the more and because the cost of ownership is less than leasing, creating capacity presents a substantial opportunity for the enterprise.

2. What are the key facility-related challenges over the next 10-years? (Please answer in order of priority)
• Addressing deferred maintenance and seismic vulnerabilities in our Priority 1 category
• Creating capacity in the portfolio where the demand for long-term hold assets is highest and serves the greatest strategic need for the enterprise
• Modernization of the portfolio's office built environment to serve a changing work force and business landscape
• Meeting carbon footprint reduction and net zero goals across the portfolio

3. What do you need to meet these challenges?
(1) Capital - DAS will need to employ both bonding and other forms of alternative financing when/where appropriate to address deferred maintenance, seismic vulnerabilities and create strategic capacity.
(2) Collaboration and Strategic Partnerships - As the workplace continues to evolve, modernization efforts will need to be informed by agency's business needs and Chief Human Resources Office to craft work place standards that are flexible enough to meet the need and are also based in a common rubric for efficiency. (DAS' most recent space utilization policy achieves that but societal fallout from COVID-19 may necessitate revisions to the same). With respect to sustainability goals, DAS will rely on its partnerships with industry thought-leaders, other states and local resources such as the Energy Trust of Oregon, to help realize near and long-term goals.

Facilities Operations and Maintenance and Deferred Maintenance Report

2023-25 Biennium

Agency Name:	**Department of Administrative Services**

Facilities Operations and Maintenance (O&M) Budget	**2019-21 Actual**	**2021-23 LAB**	**2023-25 Budgeted**	**2025-27 Projected**
Personal Service (Maintenance)	9994954	9183067	10201647	10589310
Services & Supplies (Maintenance)	4271792	8666940	11536422	11974806
O&M $/GSF (Maintenance)			5.14	
Personal Service (Utilties & Janitorial)	6941617	7909877	8574691	8900529
Services & Supplies (Utilties & Janitorial)	11082459	12133800	12572370	13050120
O&M $/GSF (Utilities & Janitorial)			5.00	

	General Fund	**Lottery Fund**	**Other Funds**	**Federal Funds**
O&M Estimated Fund Split %			100	

Short and Long Term Deferred Maintenance Plan for Facilities Value Over $1M	**Current Value (2021)**	**Ten Year Projection**	**2023-25 Budgeted**	**2025-27 Projected**
Priorities 1-3 - Currently, Potentially and Not Yet Critical	$ 120,386,004	$ 223,418,309	$ 25,000,000	$ 35,000,000
priority 4 - Seismic & Natural Hazard	$ 15,500,000	$ 118,000,000		
Priority 5 - Moderization	$ 8,600,000	$ 7,750,000		
Total Priority Need	$ 144,486,004	$ 349,168,309	$ 25,000,000	$ 35,000,000
Facility Condition Index (Need/CRV)	8.21%	15.23%	6.50%	4.12%

Assets Over $1M CRV	1,467,103,678

Process/Software for routine maintenance (O&M)	Tririga based on DAS's internal assessments with FCA data
Process/Software for deferred maintenance/renewal	iPlan from Facility Assessments by master contract consultant Faithful + Gould
Process for funding facilities maintenance	Uniform Rent Program, POPs for other funds limited, intrafunds transfer

Special Reports

Enterprise IT Gov. Cmte. (EITGC) Project Prioritization | 2023-25

CRITERIA	WEIGHT	SCORING GUIDE	CSS Managed Services SOC	CSS Network Security Lifecycle	DCS Network Equipment Lifecycle	DCS Cloud Management	DCS Resilient Site	M365 Security Tools	Network Security Modernization Program	PPM Tool Migrations
TOTAL PROJECT SCORE (0-100)			91	74	74	67	70	73	69	67
Technology and Strategic Alignment	35%	WEIGHTED SUBTOTAL	35	23	23	23	23	23	23	23
Alignment to Strategic Plans • Does this investment adhere to the Governor's Strategic Plan (Action Plan: User Friendly, Reliable and Secure: Modernizing State Information Technology Systems and Oversight) • Does this investment align with and support the vision, goals, and guiding principles outlined in the EIS Strategic Framework, Cloud Forward: A Framework for Embracing the Cloud in Oregon, Oregon's Data Strategy: Unlocking Oregon's Potential, and the Modernization Playbook? • Does this investment align with and support the State of Oregon, Diversity, Equity, and Inclusion (DEI) Action Plan: A Roadmap to Racial Equity and Belonging, the sponsor's agency-specific Racial Equity Plan, and ethical use of date—investing in data justice and representation, visibility, and ethics to serve all Oregonians? • Does this investment optimize service delivery to the public and/or internally by modernizing agency-specific and cross-agency systems? • Does this investment align with and support the agency's IT and business strategic plans, including strategies for modernizing legacy systems? • Does this investment fulfill a legislative mandate, enable compliance with current State or Federal law, or address specific audit findings?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	3	1	1	1	1	1	1	1
Technology Best Practices and Priorities • Does this investment align with and support the following enterprise information technology priorities? - ***Information Security*** **.** Improving the security and resilience of the state's systems - ***Modernization*** . Optimizing service delivery through resilient, adaptive, secure, and customer-centered digital transformation - ***A Better Oregon Through Better Data*** **.** Leveraging data as a strategic asset—improving data analysis, data quality, information-sharing, decision-making, and ethical use. - ***Cloud Forward*** . Enabling Oregon to conduct 75% of its business via cloud-based services and infrastructure • Does this investment align with IT best practices (e.g., cloud-first, modular implementation, agile practices, configuration over customization, open systems, transparency and privacy by design, security principles, and other modern hosting technologies)? • For system modernizations that include data or data systems, has the agency evaluated the current data being collected, its overall quality, and a migration approach if relevant? • Has there been evaluation of the data contained within the system to see if changes need to be made to the data collection itself?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	3	3	3	3	3	3	3	3
Business and People-Centered Approach	25%	WEIGHTED SUBTOTAL	19	14	14	14	14	17	19	14
People-Centered Approach • Does this investment put people first—the people who rely on essential services and those working to provide those services? • Does this investment help to eradicate racial and other forms of disparities in state government? • Does this investment improve equitable access to services, programs, and resources, or make the agency's overall service portfolio more accessible or usable for diverse populations? • Does the agency intend to strengthen public involvement through transformational community engagement, access to information, and decision-making opportunities? • Does this investment reduce or eliminate administrative burdens* that have created barriers to access or reinforced existing inequalities for historically underserved and underrepresented communities? • Has the agency utilized the Racial Equity Toolkit within the DEI Action Plan in assessing and planning the project? • If the investment is for agency use, does it improve the agency users' experience?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	2	0	0	0	0	0	1	1
Business Process Transformation • Does this investment contribute to business process improvement/transformation? • Does this investment improve service delivery to customers, partners, or other stakeholders? • Has the agency done public engagement, outreach, or an internal evaluation to identify which populations are most highly impacted (positively and negatively) by these business process changes (e.g., considering populations without home internet in creating a digital application process)? • Have measurable business outcomes and benefits been established, including the return on investment if applicable?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	2	2	2	3	2	3	3	2
Investment Risk • Would inaction impact systems or solutions that support critical business functions? • Would inaction increase risk to continuity of services to customers, particularly vulnerable or underserved populations? • Are there community impacts of not undertaking this project? • Has the agency identified an inequity or imbalance in service provision that this initiative would resolve? • Is there increased risk if investment is not addressed during this budget cycle (e.g., security, safety, legal, funding source, or any other related risk)? • Does the investment address non-compliance of federal or state requirement, audit finding, or mandate? • Does this investment address an identified and documented highly probable agency risk?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	3	3	3	2	3	3	3	2
Agency Readiness and Solution Appropriateness	40%	WEIGHTED SUBTOTAL	37	37	37	30	33	33	27	30

Enterprise IT Gov. Cmte. (EITGC) Project Prioritization | 2023-25

			CSS Managed Services SOC	CSS Network Security Lifecycle	DCS Network Equipment Lifecycle	DCS Cloud Management	DCS Resilient Site	M365 Security Tools	Network Security Modernization Program	PPM Tool Migrations
	TOTAL PROJECT SCORE (0-100)		**91**	**74**	**74**	**67**	**70**	**73**	**69**	**67**
CRITERIA	**WEIGHT**	**SCORING GUIDE**								
Organizational Change Management (OCM) • Does the investment significantly impact operations throughout the organization? • Does the agency have, or intend to acquire, OCM resources with the skillsets and experience for the size and complexity of the project? • Does the agency plan to address and mitigate impact or adoption risks through a change management plan or intend to follow a formal OCM methodology? • Has the agency identified community engagement or community involvement as a component of the change management process? • Is external outreach or training planned to implement this change with constituents?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	3	3	3	1	2	2	2	2
Solution Scale and Approach • Has the agency engaged customers, partners, and communities to understand and structure the business problem, benefits, and outcomes? • Does the investment fully address the agency's business problem, benefits and outcomes? • Is the solution of the appropriate size and scale? • Does this investment adhere to principles in *EIS Cloud Forward* (p.4) or *Modernization Playbook* (p.6), etc.? • Will the agency continue to engage customers and communities to inform design, approach, and usability of the solution?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	3	3	3	3	3	3	2	2
Capacity • Has the agency considered skillsets and capacity requirements needed to effectively resource this initiative? • Does the agency have resources with the necessary skillsets and knowledge, or can the agency acquire the resources? • Will this investment impact the agency's ability to deliver on its core business functions? • Has the agency considered capacity for various non-technical resources, including organizational change management, project management, business analysis, testing, communication and community engagement activities? • Does the agency or project environment foster an inclusive workplace culture and promote equitable hiring, retention, and promotion practices?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	3	3	3	3	3	2	2	3
Governance and Project Management Processes • Does the agency have formal IT governance in place that will oversee this investment? • Does the investment have executive sponsorship and steering committee in place? • Does the agency employ adequate project governance structure and practices to oversee vendor/contract management, change control, quality control and quality assurance, and data management and usage? • For projects that impact data or data systems, is there a data governance body or other body responsible for data management that is engaged in the process? Is there an agency data lead who is engaged as part of the project? • Are agency DEI staff involved in the IT Governance and prioritization process? • Does the agency intend to involve customer or partner representation on project forums (i.e. steering committees, advisory boards, etc.)? • Has the agency established processes for community outreach, feedback, engagement, or advice in accordance with the Racial Equity Framework and DEI Action Plan? • Does the agency have, or intend to acquire, project management resources with the skillsets and experience for the size and complexity of the project? • Does the agency use mature project management practices (PMBOK)?		**3 - Fully Aligned** (all applicable criteria addressed) **2 - Mostly Aligned** (most applicable criteria addressed) **1 - Partially Aligned** (some applicable criteria addressed) **0 - Not Aligned** (no or very few applicable criteria addressed)	2	2	2	2	2	3	2	2

References:

*Administrative burdens include learning costs, such as finding out whether one is eligible for a program; compliance costs, such as burdensome paperwork and documentation; and psychological costs, such as the stress and stigma that people feel when interacting with government programs. Health Affairs, Herd, P., Moynihan, D. (2020, October 2). *How Administrative Burdens Can Harm Health* . www.Healthaffairs.Org. Retrieved February 9, 2022, from

Scores
3
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Administrative Services, Department of

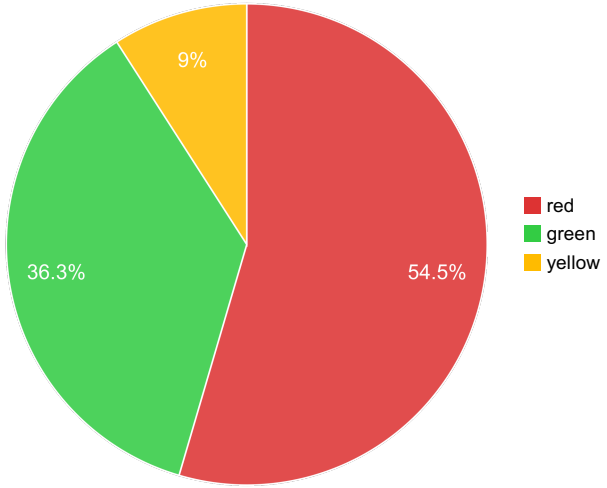
Annual Performance Progress Report

Reporting Year 2022

Published: 9/28/2022 9:25:22 AM

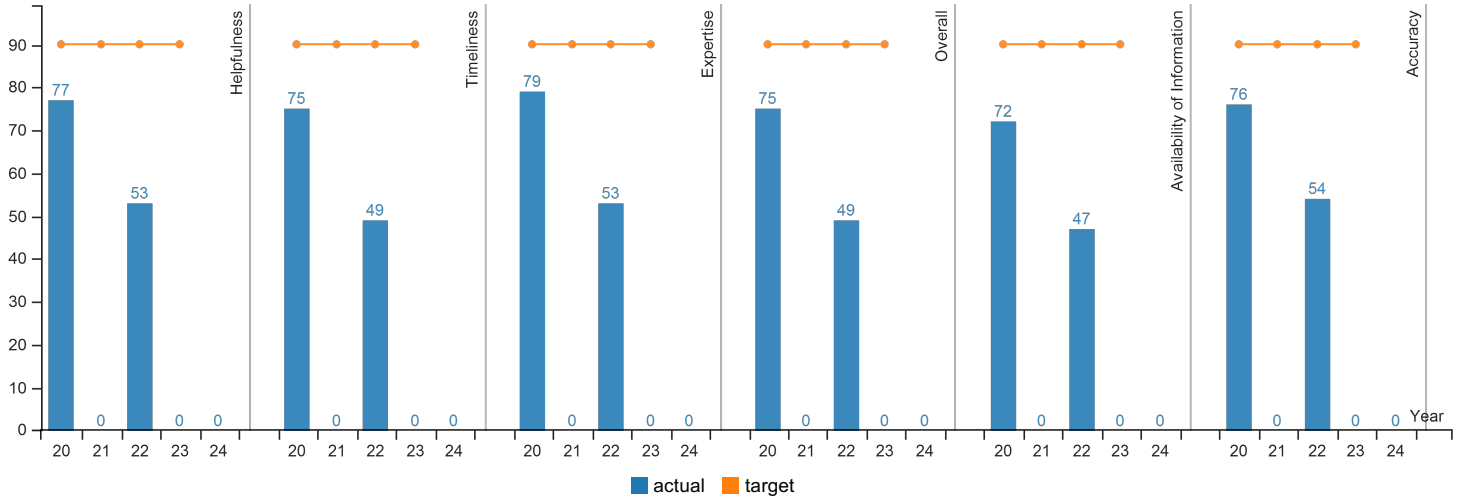
KPM #	Approved Key Performance Measures (KPMs)
1	CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.
2	FORECAST RELIABILITY - General Fund Forecast Tracking Metric
3	FINANCIAL REPORTING - Percent of Agencies receiving Gold Star Award (The Gold Star Award is the state agency equivalent of the GFOA Certificate of Achievement for Excellence in Financial Reporting)
4	WORKFORCE TURNOVER - Annual voluntary turnover rate for the State and DAS workforce.
5	WORKFORCE DIVERSITY - Racial/ethnic diversity in DAS and the state workforce as a percentage of the total civilian labor force.
7	RENT COSTS - DAS negotiated lease rates in private sector vs. average market rates.
8	INFORMATION SECURITY - Overall maturity rating for implementation of the Center for Internet Security's (CIS) Basic Six critical security controls. This rating is an aggregate score based on the Carnegie Mellon Capability Maturity Model Integration (CMMI), and is derived from cybersecurity assessments conducted by the Enterprise Information Services (EIS) Cyber Security Services (CSS) Assessment Team.
9	PERCENT OF STATE PROCUREMENT SPEND FACILITATED THROUGH THE OREGONBUYS SYSTEM - Measures statewide adoption of the OregonBuys e-Procurement system by measuring the overall percentage of state purchasing facilitated through the system.
10	RISK MANAGEMENT - Annual number of Severe Worker's Compensation claims per 100 FTE
11	DATA CENTER - Percentage of time systems are available.
12	GREENHOUSE GAS (GHG) EMISSIONS - Total GHG emissions and intensity from buildings and fleet.

Proposal	Proposed Key Performance Measures (KPMs)
Delete	RISK MANAGEMENT - Annual number of Severe Worker's Compensation claims per 100 FTE
New	RISK MANAGEMENT - CFR - Annual statewide number of workers' compensation claims filed per 200,000 hours worked (aka, Claims Frequency Rate (CFR)).



Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -5% to -15%	= Target > -15%
Summary Stats:	36.36%	9.09%	54.55%

KPM #1	CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.
	Data Collection Period: Aug 01 - Sep 01



Report Year	2020	2021	2022	2023	2024
Helpfulness					
Actual	77%	0%	53%		
Target	90%	90%	90%	90%	
Timeliness					
Actual	75%	0%	49%		
Target	90%	90%	90%	90%	
Expertise					
Actual	79%	0%	53%		
Target	90%	90%	90%	90%	
Overall					
Actual	75%	0%	49%		
Target	90%	90%	90%	90%	
Availability of Information					
Actual	72%	0%	47%		
Target	90%	90%	90%	90%	
Accuracy					
Actual	76%	0%	54%		
Target	90%	90%	90%	90%	

The Department of Administrative Services (DAS) conducted an online customer service survey during August/September 2022. Approximately 5,000 state employees were invited to participate in the survey. All categories showed a decline over the last biennium, and the agency is well below the target goal of 90 percent.

Factors Affecting Results

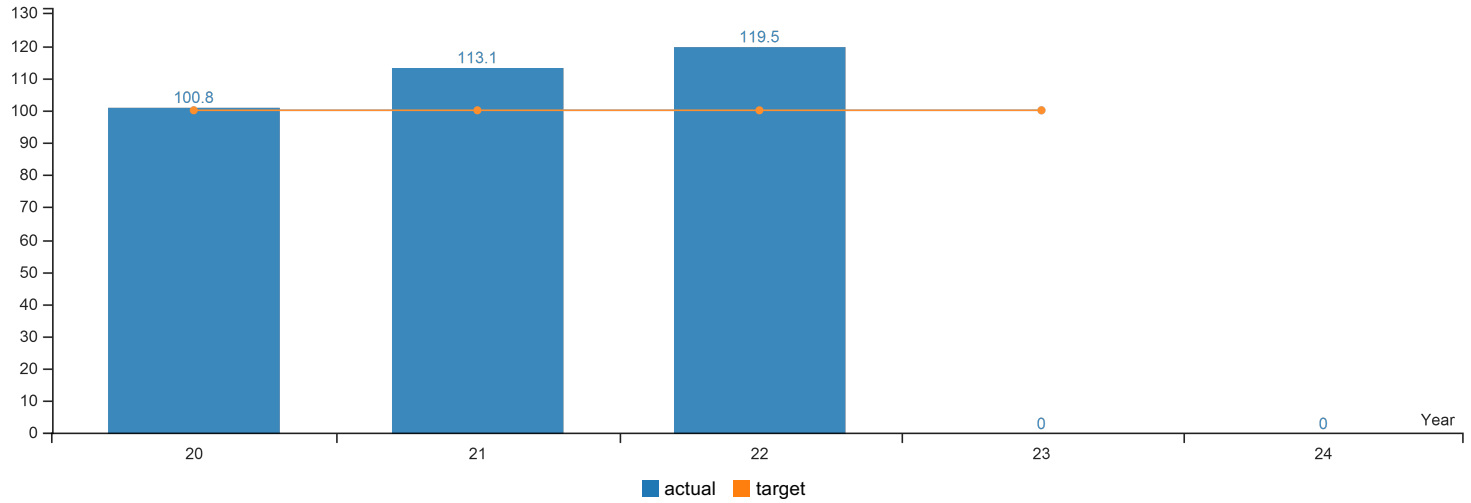
The 2022 customer survey results show a measured drop in satisfaction since the last survey was conducted in 2020. Department of Administrative Services (DAS) believes the large drop in customer satisfaction is likely due to the role the agency played during Oregon's experience of the Covid-19 pandemic. In the time since the last survey was conducted, much has changed in the state. A global pandemic, major shifts in the workforce and demand to modernize our practices have influenced the perception of DAS as a whole. DAS was the lead agency implementing the vaccine mandate, employee mask requirements and the implementation of the state's new remote and hybrid workforce policy. Employees were impacted by unprecedented changes and added pressures. The agency has worked to be more nimble when approaching these many challenges and finding opportunities for improvement.

As we begin 2023, DAS is committed to re-building customer relationships through an urgent focus on customer service. DAS will aim to meet and exceed the expectations of the state workforce and our other stakeholders by:

1. Setting an internal policy of a 24-hour response time to all customer contacts;
2. Delegating authority, where possible, to agencies with proven track records to help customer agencies respond more quickly to Oregonians;
3. Develop plans to reduce all backlogs in service areas where turnaround times exceed best practices;
4. Support employee innovation and creativity by working with agencies to find faster, better and more effective ways to manage state government operations;
5. Lead enterprise-wide discussions across state government to reshape how we improve existing practices.

KPM #2	FORECAST RELIABILITY - General Fund Forecast Tracking Metric
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2020	2021	2022	2023	2024
General Fund Forecast					
Actual	100.80%	113.10%	119.50%		
Target	100%	100%	100%	100%	

How Are We Doing

OEA Note regarding the "Actual": This is submitting the September 2022 forecast General Fund figures for the 2021-23 BN, comparing them to the 2021 Close of Session forecast for the 2021-23 BN.

General Fund revenues in the 2021-23 biennium are coming in significantly above expectations. Based on the latest forecast, expectations are that Oregon's unique kicker law will be triggered, yet again. Under Oregon's kicker, errors larger than 2 percent are returned to taxpayers (for personal income taxes) as a credit on their tax returns or retained in the General Fund for additional education spending (corporate income taxes). Based on the most recent forecast, the projected 2021-23 corporate kicker will be $1.1 billion, while the personal kicker (technically all revenues excluding corporate) is projected to be $3.5 billion. The projected personal kicker would be the largest on record.

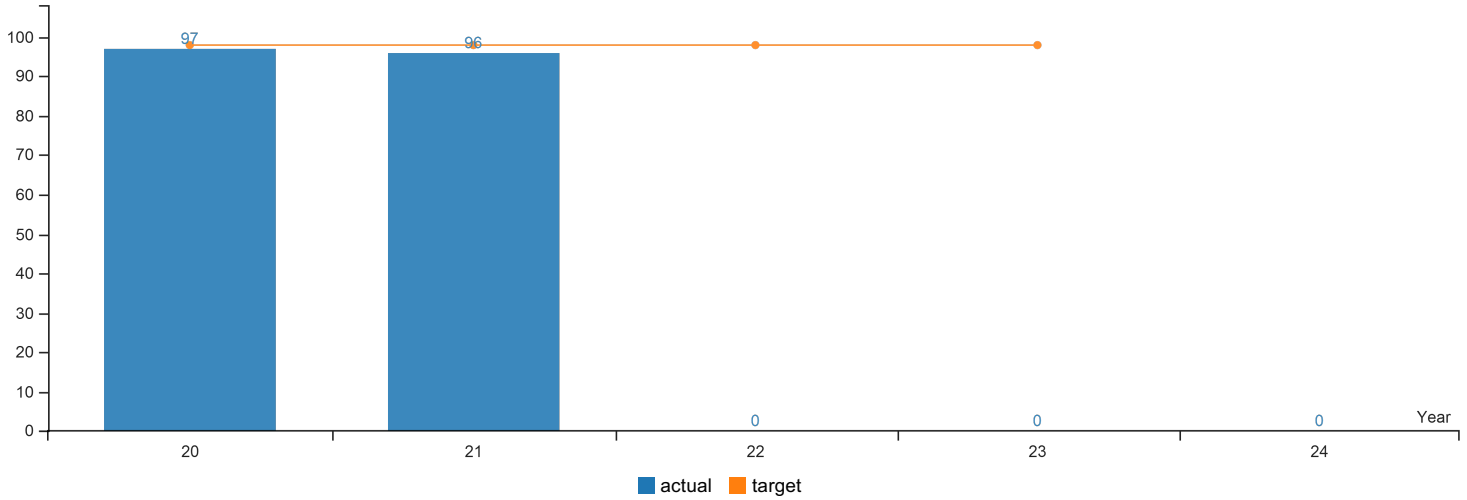
Factors Affecting Results

The state's volatile underlying economy and current tax structure yield larger year-to-year swings than in the typical state. While Oregon comes out ahead of the typical state in both an economic and revenue sense over the entire business cycle, such variances are more challenging and difficult to accurately forecast.

Revenues in recent biennia – 2017-19 and 2019-21, plus 2021-23 to date – have come in considerably higher than forecast and stronger than the underlying economy alone would suggest. In 2017-19 this was in part due to taxpayer's response to the large, federal tax reforms. In 2019-21 the combination of large federal aid during the pandemic, and record-setting asset markets resulted in strong tax receipts. In 2021-23 the record-setting asset markets in 2021 resulted in an 80% increase in realized capital gains. The current inflationary environment has also played a large role in generating the revenue boom. Tax revenues are not collected on an inflation-adjusted basis, leading to rapid growth across all major tax instruments.

KPM #3	FINANCIAL REPORTING - Percent of Agencies receiving Gold Star Award (The Gold Star Award is the state agency equivalent of the GFOA Certificate of Achievement for Excellence in Financial Reporting)
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2020	2021	2022	2023	2024
Percent of agencies receiving the Gold Star Award					
Actual	97%	96%			
Target	98%	98%	98%	98%	

How Are We Doing

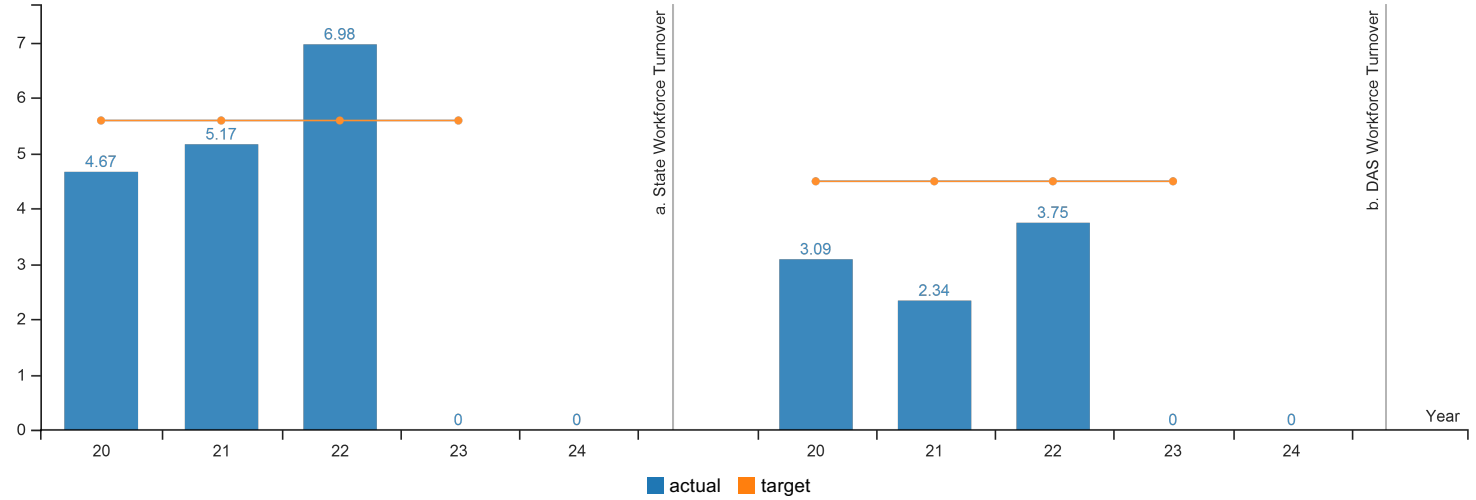
Agencies have been earning the Chief Financial Officer's Gold Star Award since 1990. The target percentage of agencies earning the Gold Star Award is 98%. We have fallen just short of our target for 2021 as four agencies did not earn the Gold Star Award.

The FY 2022 information won't be known until early in calendar year 2023.

Factors Affecting Results

The extent and complexity of new accounting and financial reporting standards issued by the Governmental Accounting Standards Board (GASB) affects the agency accounting process. Implementation of new standards on a statewide basis requires focused resources to plan, modify systems as needed, update policies, and provide training to state agencies. Another important factor affecting results include fiscal staffing levels at state agencies, level of staff expertise, turnover, and the ability of each agency to provide accurate and timely information for the fiscal year-end closing.

KPM #4	WORKFORCE TURNOVER - Annual voluntary turnover rate for the State and DAS workforce.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2020	2021	2022	2023	2024
a. State Workforce Turnover					
Actual	4.67%	5.17%	6.98%		
Target	5.60%	5.60%	5.60%	5.60%	
b. DAS Workforce Turnover					
Actual	3.09%	2.34%	3.75%		
Target	4.50%	4.50%	4.50%	4.50%	

How Are We Doing

The state's resignation rate (4a) for FY 22 is 6.98%. This is a 1.38% higher resignation rate than the benchmark of 5.60% set in 2010, indicating that turnover is higher than in recent previous years. The resignation rate for DAS (4b) is 3.75%. This is 0.75% lower than the benchmark of 4.50%. Resignation refers to voluntary separation from employment. Resignation does not include layoffs, involuntary terminations, or retirement. This conceptualization aligns with the definition of "quits" reported by the United States Bureau of Labor Statistics in the Job Openings and Labor Turnover Survey (JOLTS) data.

Factors Affecting Results

From FY 21 to FY 22, the State of Oregon's annual turnover rate increased by 1.81%. Possible factors related to the increased turnover include continued impacts associated with the unique economic and social conditions stemming from the COVID-19 pandemic. Gartner[1] issued a press release during the fiscal year predicting as much as a 20% increase in nationwide turnover compared to the turnover rate prior to the pandemic. Reasons cited in the article included shifting employee expectations regarding work/life balance, seeking greater opportunities for hybrid and remote work, and the desire for increased flexibility in the workplace.

Turnover will continue to be tracked and assessed to determine if this FYE is anomalous or whether turnover increase is part of a larger trend.

The following table lists reasons for employees leaving the state workforce in both FY 21 and FY 22. One interesting finding is that private sector opportunities and advancement emerged in FY 22 as top reasons for leaving state employment.

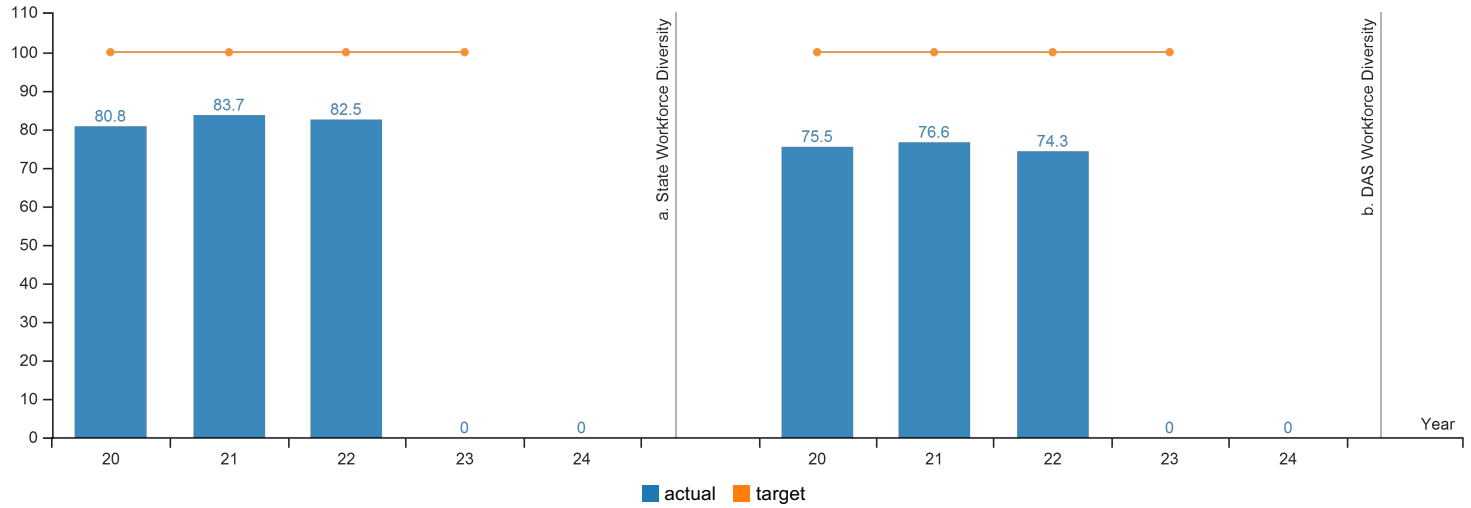
Primary Reasons for Leaving State Service

FY'22	FY'21
Personal / Not Disclosed / Other – 56.85%	Personal / Not Disclosed / Other - 64.86%
Private Sector Opportunities – 11.40%	Private Sector Opportunities - 10.54%
Relocation – 7.46%	Relocation - 8.38%
Advancement Opportunities – 6.71%	Advancement Opportunities – 7.58%
Family Reasons – 5.57%	Family Reasons – 8.63%

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[1] Gartner. (2022, April 28). *Gartner says U.S. Total Annual Employee Turnover Will Likely Jump by nearly 20% From the Prepandemic Annual Average* [press release]. https://www.gartner.com/en/newsroom/04-28-2022-gartner-says-us-total-annual-employee-turnover-will-likely-jump-by-nearly-twenty-percent-from-the-prepandemic-annual-average

KPM #5	WORKFORCE DIVERSITY - Racial/ethnic diversity in DAS and the state workforce as a percentage of the total civilian labor force.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2020	2021	2022	2023	2024
a. State Workforce Diversity					
Actual	80.80%	83.70%	82.50%		
Target	100%	100%	100%	100%	
b. DAS Workforce Diversity					
Actual	75.50%	76.60%	74.30%		
Target	100%	100%	100%	100%	

How Are We Doing

As of the end of FY 22, the racial and ethnic diversity of the state workforce was 23.1%. This is an absolute increase of 2.0% from the previous fiscal year. While Oregon's civilian workforce is more diverse than Oregon State Government employees, this key performance measure continues to show increased diversity of the state workforce.

Calculation: 23.1% / 28.0% = 82.5% of the goal of 100% reflection of the Oregon workforce

As of the end of FY'22, the racial and ethnic diversity of the DAS workforce was 20.8%.

Calculation: 20.8% / 28.0% = 74.3% of the goal of 100% reflection of the Oregon workforce

Factors Affecting Results

A key area of focus for the Department of Administrative Service's Chief Human Resources Office is to be considered the employer of choice for all communities. We aim to focus efforts that reach Oregon's historically and currently underserved communities. A recent definition of these communities include:

- Native Americans, members of Oregon's 9 federally recognized tribes, American Indians, Alaska Natives;
- Black, Africans, African Americans;
- Latino/a/x, Hispanic;

- Asian, Pacific islanders;
- Arab/Middle Eastern/North Africans;
- Immigrants, refugees, asylum seekers;
- Undocumented persons, DACA, “Dreamers”;
- Linguistically diverse;
- People with disabilities;
- LGBTQ+;
- Aging/older adults;
- Economically disadvantaged;
- Farmworkers, migrant workers

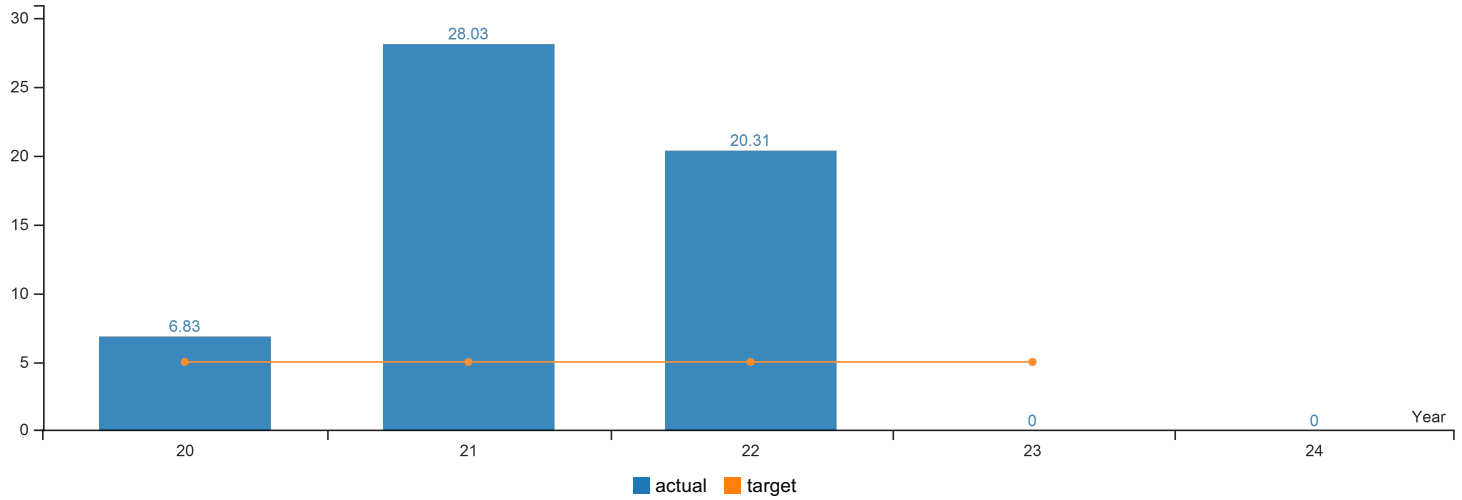
The State of Oregon acknowledges racial equity must be at the forefront of our efforts and all other forms of diversity will benefit from these efforts. Since the beginning of FY 2020, the State of Oregon has proactively taken steps forward to dismantle racism. The first step integrates education and training. Staff from DAS CHRO completed annual training through the Government Alliance on Race and Equity (GARE) in 2020. The second step was creating the statewide Diversity, Equity, and Inclusion Action Plan (DEI Action Plan), published in 2021. This DEI Action Plan serves as a roadmap that centers racial equity in our operations and was created in partnership with DAS CHRO, Governor Brown’s office, and agency DEI leaders. Oregon is one of the first states to publish a statewide DEI Action Plan. As a result of these efforts, we reviewed recruitment and hiring practices; and aligned processes as much as possible with strategy and goals recommended in the DEI Action Plan. There are 10 strategies listed in the plan and strategy 8 is to “Build a more diverse workforce and create an inclusive workforce. Implementation of strategy 8 includes these efforts:

- Review of position descriptions, job announcements, policies, and procedures through a racial equity lens, in an attempt to eliminate conscious/unconscious bias language that kept women, people of color, people with disabilities, and LGBTQ+ from applying for jobs. In the case of policies and procedures we eliminated language that inadvertently or negatively impacted these same groups of people, therefore, impacting the retention of state employees.
- Creating our new HRIS, Workday, which allows us to accurately track demographic data across the enterprise than the previous system, providing more reliable data.

KPM #5, workforce diversity, will continually be tracked, assessed, and used for implementing processes and procedures in alignment with the DEI Action Plan. For more information, reference the DEI Action Plan and Strategy 8-Diversifying the Workforce and Creating an Inclusive Workplace at: https://www.oregon.gov/das/Docs/DEI_Action_Plan_2021.pdf.

KPM #7	RENT COSTS - DAS negotiated lease rates in private sector vs. average market rates.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2020	2021	2022	2023	2024
DAS negotiated lease rate vs. average market rate (Salem/Keizer)					
Actual	6.83%	28.03%	20.31%		
Target	5%	5%	5%	5%	

How Are We Doing

Regarding the "Actual" amount: **Nine (9) of the twelve (12) transactions in the Salem/Keizer area are above 10,000 square feet; five (5) of those are above 30,000 square feet. Generally, higher square footage leases net a lower charge per rentable square foot, resulting in a 20.31% difference between RES' negotiated rates and that of the market.**

The 2021-2022 measure period was an uncertain market with high levels of difficulty in decision making from Agencies. During this period, Agencies were more hesitant to commit to leasing space and were looking for opportunities to potentially even reduce their footprint. Making long-term decisions on a potential short-term issue is difficult and some Agencies are moving forward with reductions and others are awaiting further data. Agencies are still seeing a large portion of employees working from home and that may continue into the future, bringing the need to further reduce the footprint of the State. Inventory in the market remains low and demand for construction and materials are high, continuing to push market costs higher than in previous years.

However, through many factors (such as external resources, leveraging the buying power of the state as a creditworthy tenant, and negotiating larger leases at more favorable prices), RES has been able to continue to lease under the market rate.

	2018 Values (July 1, 17 through June 30, 18)	**2019 Values** (July 1, 18 through June 30, 19)	**2020 Values** (July 1, 19 through June 30, 20)	**2021 Values** (July 1, 20 through June 30, 21)	**2022 Values** (July 1, 21 through June 30, 22)	**Percentage change** (from 2021 to 2022)
State Uniform Rent Rate	$1.45	$1.55	$1.55	$1.55	$1.78	+ 12.92 %
Average cost of Salem/Keizer market (full service, grossed-up)	$1.72	$1.90	$1.97	$2.01	$2.09	+ 02.00 %
Quantity of Leases (negotiated in Salem)	18	20	16	13	12	- 8.33 %
Volume (Square footage in Salem)	135,000	336,213	378,206	166,576	212,566	+21.64%
Quantity of Leases (negotiated in *entire portfolio)	158	133	111	77	66	- 16.67 %
Volume (Square footage of *entire portfolio)	795,000	1,164,922	870,787	487,831	668,342	+27.01 %

*The square footage and volume figures in the table above do not represent RES' entire portfolio, but includes the office space component. Certain subleases, interagency and intergovernmental leases, office sharing agreements, warehouse leases, and lease terminations have been excluded from the dataset.

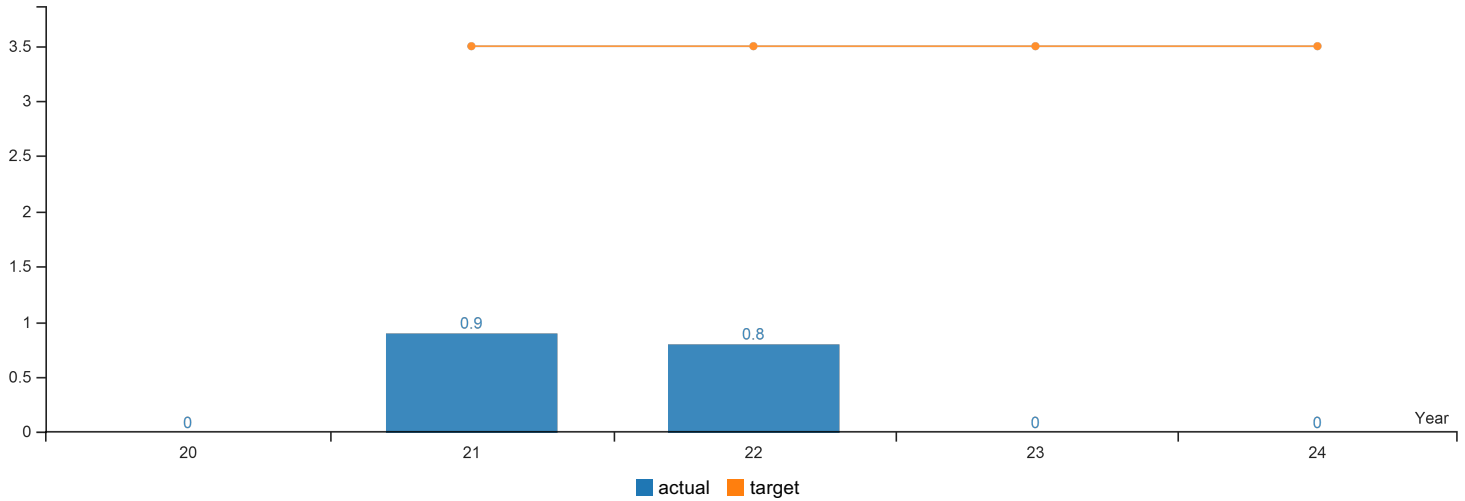
Factors Affecting Results

Year over year, RES has continued to accumulate vast savings in facility costs for state agencies. RES anticipates that the market will soften next year and the leverage will start to swing back in favor of the State, as Tenants. Moving forward in the next couple of measure periods, the market continues to show a swing from low commercial office space inventory to a higher inventory, due (in part) to the recent COVID-19 workplace restrictions, a forty (40) year high inflation for the United States, an increase in general acceptance of a telecommuting environment, and a large number of public and private employers exiting the market in an attempt to reduce costs in this uncertain time.

RES expects other aspects of the market to continue to be volatile, and anticipates the continuation of other market increases, such as the cost of janitorial services due to COVID-19 safety standards and regulations, and extreme construction costs due to recent supply issues across the United States.

KPM #8	INFORMATION SECURITY - Overall maturity rating for implementation of the Center for Internet Security's (CIS) Basic Six critical security controls. This rating is an aggregate score based on the Carnegie Mellon Capability Maturity Model Integration (CMMI), and is derived from cybersecurity assessments conducted by the Enterprise Information Services (EIS) Cyber Security Services (CSS) Assessment Team.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2020	2021	2022	2023	2024
INFORMATION SECURITY					
Actual		0.90	0.80		
Target		3.50	3.50	3.50	3.50

How Are We Doing

During the July 2021 – June 2022 reporting period, Cyber Security assessors from Enterprise Information Services – Cyber Security Services (EIS-CSS) performed assessments against the Center for Internet Security's (CIS) Controls v7.1, "Basic Six" controls for 28 of 76 Executive Branch agencies, boards, and commissions. This represents an increase of approximately 22% from the previous year (2020 – 2021) wherein 23 organizations were assessed.

EIS-CSS CIS Basic Six Control assessments measure agency, board, and commission CIS "Basic Six" control implementation from two perspectives: overall control implementation (e.g., has the organization implemented the controls and related processes and, if so, to what degree), and the maturity of the organization's processes supporting those controls. This KPM focuses on the latter. To assess and score the maturity of a given control, assessors evaluate a set of criteria relative to each control, based on the Carnegie Mellon Capability Maturity Model Integration (CMMI). Specifically, assessors consider whether or not written, well-documented procedures exist to support the control, whether or not and to what degree the control is automatically or technically enforced, whether or not the control is reported to relevant stakeholders if applicable, and the overall control coverage or implementation of the control, in order to determine the control effectiveness.

During this reporting period, the Enterprise averaged a maturity score of 0.8 (on a CMMI scale of 0 – 5: 0-Non-existent, 1-Initial/ad-hoc, 2-Managed, 3-Defined process, 4-Quantitatively managed, and 5-Optimized) for all CIS v7.1 Basic Six controls, across all assessed Executive Branch agencies, boards, and commissions. On the CMMI, this equates to a maturity score of "1 – Initial / Ad-Hoc." At Maturity Level 1 processes are ad-hoc and generally not documented, are reactive, and rely on institutional knowledge as opposed to formally documented policies, procedures, and standards. Success at Maturity Level 1 is generally the result of the individual heroics of the people within the organization, as opposed to documented, managed, measured, and repeatable processes.

Factors Affecting Results

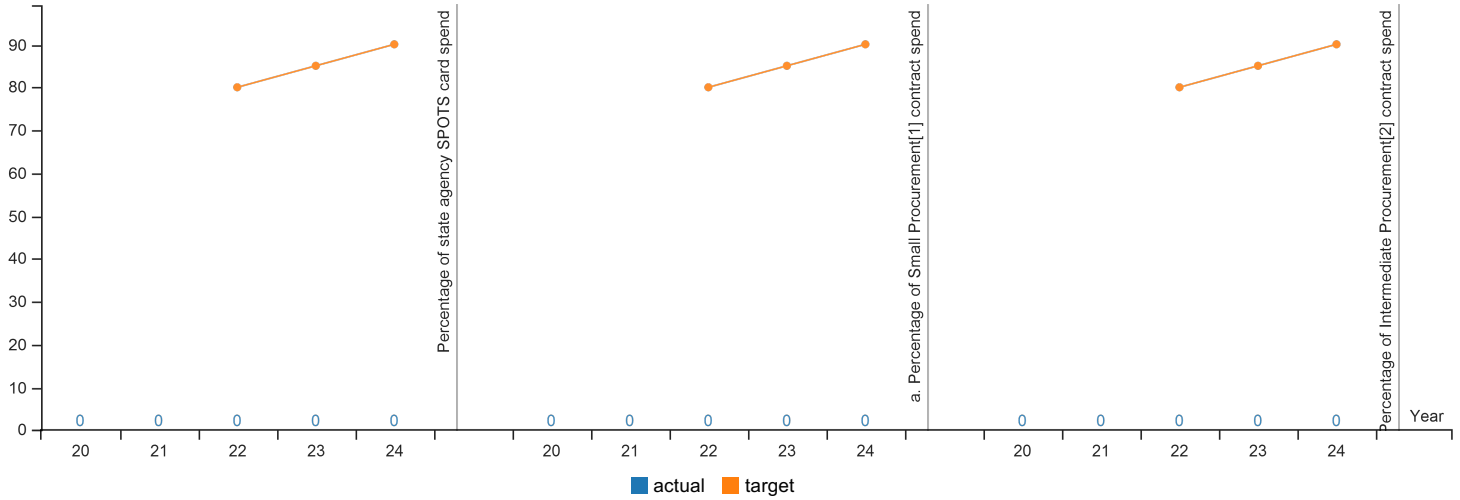
The most significant factor affecting the overall Enterprise maturity score for the CIS v7.1 Basic Six controls during this reporting period, other than a lack of control implementation, is a consistent lack of formal written procedures to support existing controls. Defined and documented procedures are essential to ensure control effectiveness by communicating expectations and directions to relevant personnel, for the purpose of reducing variance from an intended state, condition, or process. While controls may be implemented and working as designed, lack of documented procedures increases the likelihood of variance in the processes required to operate and maintain those controls and increases the risk of reduced control effectiveness over time.

In some cases, assessors found commendable controls and practices in place at certain agencies, boards, and commissions, particularly for areas where Enterprise solutions are being leveraged. However, in most of these cases, the organization relied on manual processes and institutional knowledge (as opposed to clearly defined, managed, and measured processes) to perform the required tasks to implement the controls. As part of the assessment service, the assessment team provides agencies, boards, and commissions with supplemental guidance and resources from EIS-CSS, and the CIS, including templates for standard operating procedures to support the CIS v7.1 Basic 6 Controls, to assist organizations in efforts to advance control maturity.

Additionally, many of the organizations assessed lack processes around regular review and reporting of control outputs and outcomes to relevant stakeholders. Since improved organizational maturity is associated with improvement in expected results, advancement to the higher CMMI maturity ratings requires that organizations continually monitor and report on outcomes, and establish a feedback loop for continuous improvement in risk-related efforts.

Another factor affecting the Enterprise maturity score is a lack of a unified approach to control implementation. During the assessments, assessors encountered a diverse ecosystem of tools, systems, and processes ranging from spreadsheets to complex asset inventory and configuration management tools. Lacking a unified approach and standardized tool set generally results in ad-hoc control implementation and complicates top-down Enterprise guidance around the same.

KPM #9	PERCENT OF STATE PROCUREMENT SPEND FACILITATED THROUGH THE OREGONBUYS SYSTEM - Measures statewide adoption of the OregonBuys e-Procurement system by measuring the overall percentage of state purchasing facilitated through the system.
	Data Collection Period: Jul 01 - Jun 30



Report Year	2020	2021	2022	2023	2024
Percentage of state agency SPOTS card spend					
Actual			0%		
Target			80%	85%	90%
a. Percentage of Small Procurement[1] contract spend					
Actual			0%		
Target			80%	85%	90%
b. Percentage of Intermediate Procurement[2] contract spend					
Actual			0%		
Target			80%	85%	90%

How Are We Doing

This is a new measure and there are no results to report at this time.

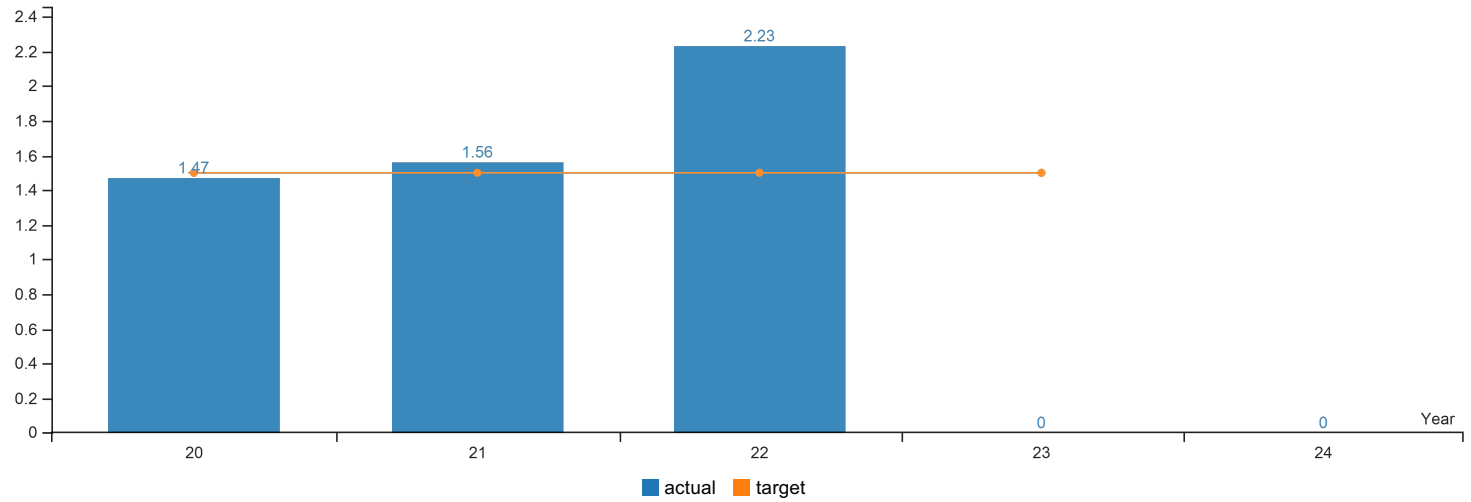
This metric is dependent upon data to be derived from Phase 2 of the OregonBuys Project – implementation of the “pay” aspects of the procure-to-pay OregonBuys system will not be fully implemented Enterprise wide until mid-2023. Additionally, because the implementation of phase 2 functionality for the first wave of agencies was delayed from June 2022 until August 2022, there are no preliminary results to report for this reporting period. A first preliminary reporting will not be possible until the report on the period July 1, 2023 – June 30, 2024.

Factors Affecting Results

n/a

KPM #10	RISK MANAGEMENT - Annual number of Severe Worker's Compensation claims per 100 FTE
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = negative result*



Report Year	2020	2021	2022	2023	2024
Number of Severe Worker's Compensation Claims per 100 FTE					
Actual	1.47	1.56	2.23		
Target	1.50	1.50	1.50	1.50	

How Are We Doing

The goal of 1.50 was not met ending at 2.23 severe claims per 100 FTE.

Factors Affecting Results

Workers Compensation Department (WCD) rules related to COVID claims affected the number of claims filed, including an increase in the severe claims. During this period of time, we had two fatalities and one lung claim accepted related to COVID. The combined reserves for the three totals $2.6M.

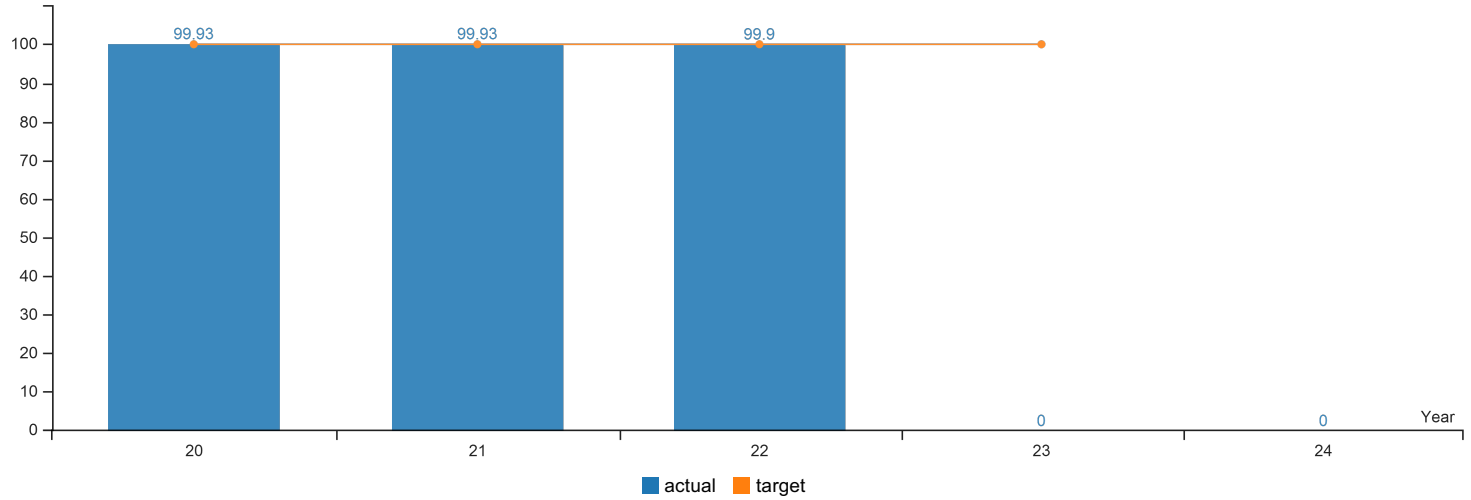
WCD's presumptive rule around PTSD/Stress claims also increased in number and ultimate costs. Presumptive claims assume that the exposure was work related. The employer/insurance carrier needs to prove that this was not true. We experienced seven claims filed with combined reserves of $2.3M.

On both November 10th and 11th we had a claim, from different agencies, accepted related to criminal activity of the public where they used vehicles to cause harm to state employees. The vehicles used severely harmed two of our state employees, during this two-day period. The agencies did everything they could to protect the employees from a safety perspective. Total combined reserves for both claims is $5.5M.

One more fatality occurred in January due to an employee hitting their head while falling. Reserve on this claim is significant also.

KPM #11	DATA CENTER - Percentage of time systems are available.
	Data Collection Period: Jul 01 - Jun 30

** Upward Trend = positive result*



Report Year	2020	2021	2022	2023	2024
Data Center- Systems Availability					
Actual	99.93%	99.93%	99.90%		
Target	99.90%	99.90%	99.90%	99.90%	

How Are We Doing

The availability of 99.90% for FY 2022 has met the target.

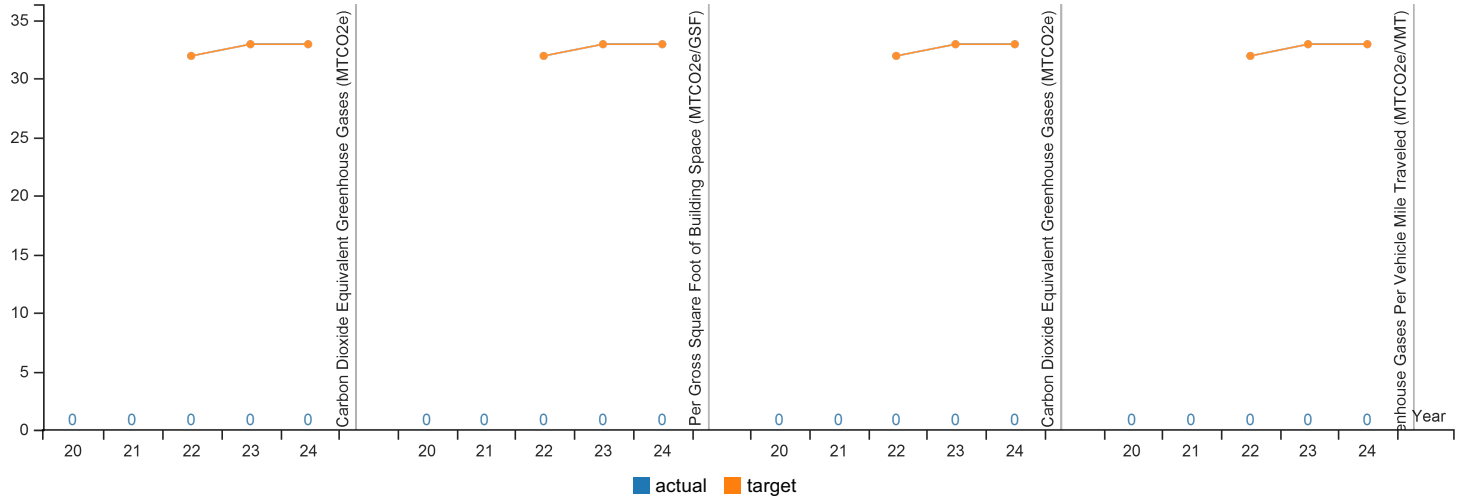
Factors Affecting Results

Data Center Services (DCS) continues to meet its performance target. DCS continues to mature and change its operations based on best practices and evolving industry trends.

Some of these include:

- Close management and replacement of aged technology through a lifecycle and asset management program that help avoid system outages.
- Management and monitoring of compute, network and storage capacity to ensure systems have the resources needed and contention for resources is addressed prior to an issue.
- Increased repeatability and consistency through automation tools used in its service lines.
- Identification and elimination of single points of failure within system architecture to enable resiliency and availability.
- Investments in monitoring and alerts with tolerance thresholds for system administrators to respond and eliminate potential service outages.
- Continued regulatory compliance and security adherence through regular software updates and patches that help reduce exposure to system by bad actors.

KPM #12	GREENHOUSE GAS (GHG) EMISSIONS - Total GHG emissions and intensity from buildings and fleet.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2020	2021	2022	2023	2024
Buildings- Total Metric Tons Annually of Carbon Dioxide Equivalent Greenhouse Gases (MTCO2e)					
Actual			0%		
Target			32%	33%	33%
Buildings- Metric Tons of Carbon Dioxide Equivalent Greenhouse Gases Per Gross Square Foot of Building Space (MTCO2e/GSF)					
Actual			0%		
Target			32%	33%	33%
Fleet- Total Metric Tons Annually of Carbon Dioxide Equivalent Greenhouse Gases (MTCO2e)					
Actual			0%		
Target			32%	33%	33%
Fleet- Metric Tons of Carbon Dioxide Equivalent Greenhouse Gases Per Vehicle Mile Traveled (MTCO2e/VMT)					
Actual			0%		
Target			32%	33%	33%

How Are We Doing

In calendar year 2021, energy use in DAS buildings generated a calculated 17,881 metric tons of carbon dioxide equivalent GHG emissions (MTCO2e), or .000152 MTCO2e per square foot of building space. Fuel use in the DAS owned and managed fleet generated 15,739 MTCO2e, or .000594 MTCO2e per vehicle mile traveled.

The state of Oregon's GHG reduction goals for 2035 and 2050 reference 1990 as the baseline year. Since no agencies, including DAS, have building energy use or fleet records from 1990 sufficient to calculate a GHG baseline for that year, DAS has been unable to calculate an actual percentage reduction compared to targets. In 2022, DAS developed a climate action planning tool that allows agencies to set reduction targets with consideration of state GHG emission trends since 1990. **DAS proposes to work with LFO/CFO to refine annual GHG targets for the next reporting cycle using the tool, and factor in overall statewide GHG trends from 1990 to the current reporting year.**

For both buildings and fleets, there are data reporting lags, with data for a prior year generally available by the middle of the following year. Future reporting years will include data from the prior calendar year. This is due to the effort to collect, verify and process data across the fleet and building portfolio, and to calculate GHG emission factors for both fleet fuels consumed and building energy provided by utilities. Data for both fleets and buildings are collected and reported by calendar year in accordance with DAS GHG data reporting requirements, as well as the Oregon Department of Energy's SEED reporting for state building energy use. Building energy use is reported for all DAS-owned buildings over 5,000 square feet in accordance with SEED reporting requirements. This also applies to GHG emissions.

Factors Affecting Results

Covid and the resultant decrease in fleet vehicle use and building occupancy continued to have a significant impact during the 2021 reporting period due to building closures. Use of the DAS fleet by agencies continued to be significantly lower during the reporting period from pre-Covid operations. While buildings were significantly less occupied, lighting and heating/cooling were still necessary to continue operations in most buildings. DAS also continued operating with increased building ventilation to provide more fresh air to help reduce Covid impacts.

In DAS buildings, energy management efforts, including operational changes and capital projects, continued to drive down the energy use intensity (EUI) and resulting GHG emissions in many buildings. In some cases, however, such as the need for extended operations to respond to Covid, wildfires and other issues, EUI increased during the reporting period. DAS also acquired the North Valley Mall building in Wilsonville in 2020, which added both square footage and additional energy use to its portfolio.

2023-25 BUDGET NARRATIVE

AUDIT RESPONSE REPORT

Audit Title: **DAS Should Build on Recent Enhancements and Further Improve the Facility Planning Process to Better Inform Investments in State Facilities**

Division: Chief Financial Office

Audit Number: 2020-11

Issue Date: March 2020

DAS Management generally agrees with the recommendations as stated in the report.

Audit Recommendation:	**Response/Action Taken:**
• Create a statewide plan that makes clear the purpose and value of the statewide facility planning process and takes into account the risks in the state's facility portfolio, including addressing deferred maintenance and capital renewal needs. a. Include in the plan the vision, measurable objectives, and strategies for achieving objectives. Objectives should focus on statewide long-term needs and concerns of which decision-makers should be aware. b. Develop key performance measures that align with the plan's objectives and strategies.	Management Response March 2020: Management Neither Agrees nor Disagrees. Oregon's current decentralized facility ownership system requires each of the 19 owner agencies to develop a strategic framework for their own facility portfolio, including long-range facility maintenance and management plans. DAS' role, as set out in statute, has been to standardize much of the data elements behind these plans to make the work more comparable from one agency to the other. DAS summarizes the status of each agency's portfolio individually and aggregates the information at a statewide level. This includes the age, size, value, condition and upcoming maintenance needs of the various assets. With this work, the information is available to decision-makers for them to make informed decisions about upcoming capital investments. Each of the 19 owner agencies set their own long-range plan for their facilities. DAS does not, however, currently set the vision for how the Governor and the Legislature invest resources across agency priorities. By its nature, the budget development process involves elected officials weighing competing priorities and making value judgements on where limited resources should be invested. While current statute does not direct DAS to set the strategic vision for facility investments across agencies, that could be changed if the Governor and Legislature so desire. Agency Update April 2021: **Not Implemented**. As discussed in the original response to this recommendation, current statutes do not direct DAS to set the strategic vision for how the Governor and Legislature invest resources across agency priorities. By its nature, the budget development process involves elected officials weighing competing priorities and making value judgements on where limited resources should be invested. The role recommended by the audit is beyond the scope of DAS' current statutory authority.

c. Make the plan available to legislators and the public.	
• Consolidate the various criteria used by the CFO staff and management in facility funding decisions, including funding source and the quality of agency project planning, into the planning and prioritization scoring process.	Management Response March 2020: Management Agrees. DAS agrees the criteria used by the Capital Planning Advisory Board in making its recommendations to the DAS Director should be consolidated. DAS also agrees that criteria used by the Capital Planning Advisory Board should be clearly articulated to agencies who are presenting to the Board. Agency Update April 2021: **Implemented.** In February 2020, CFO staff implemented a consolidated review methodology utilizing criteria based on core facility stewardship and project planning expectations. This revised methodology was provided to agencies and CPAB in advance of the 2021-23 Statewide Facility Planning Process through the planning process manual, agency presentation guidelines, and CPAB plan review checklist. In addition to consolidating criteria, such as alignment with a referenced strategic plan/program initiative, demonstration of mission-critical or other need, and reasonable exploration/analysis of alternative solutions, project funding recommendations correspond to milestone project development phases reflecting various levels of due diligence, planning, and design/execution completed. CPAB made recommendations at each project development phase, with the most construction-ready projects recommended for full funding, and thus higher priority. The goal of this approach was to help ensure that projects are thoughtfully planned and designed before receiving six-year funding limitation. CFO staff summarizes Board recommendation to each agency's BAM analyst during the Governor's Recommended Budget process.
• Separate the scoring and prioritization process for capital renewal and deferred maintenance projects from new and modernization projects so these different types of projects are not directly competing against each other for funding.	Management Response March 2020: Management Agrees. DAS agrees the evaluation of capital renewal and deferred maintenance projects should be evaluated separately from new and modernization projects. Agency Update April 2021: **Implemented.** Agency facility plans now include revised sections that summarize the total amounts of deferred maintenance, capital renewal, seismic remediation and modernization each agency plan addresses, if funded. Depending on the agency, a facility plan may address numerous individual capital renewal/deferred maintenance projects. As a result, funding requests are typically aggregated, and thus impractical to prioritize on their own. Further, each new/modernization project is similarly distinguished by the amount of deferred maintenance, capital renewal and seismic remediation liability offset by the project, providing increased transparency and project validation in relation to competing funding requests.

• Work with the Legislative Fiscal Office to identify and provide key legislative committee members needed comparative data on statewide facility needs.	Management Response March 2020: Management Agrees. DAS already works closely with the Legislative Fiscal Office in providing information when requested. However, DAS will develop a documented plan to proactively provide that information to decision-makers. Agency Update April 2021: **Not Implemented**. Shortly after the audit was released, the COVID-19 pandemic significantly altered the work plans for both the Chief Financial Office and the Legislative Fiscal Office. Since that time, the Legislature has convened three Special Sessions and 13 different meetings of the Emergency Board, all aimed at responding to the increased programmatic and budgetary needs of addressing the public health emergency. This work has superseded all prior workplans for the CFO team. As a result of this shift in focus, CFO has not been able to develop a documented plan on how to better provide facility information to the Legislature. Similarly, the 2021 Legislative session has moved to a remote format with roughly half the normally schedules meetings for Ways and Means Subcommittees. While we have not been able to implement this recommendation during the 2021-23 budget cycle, CFO is committed to work with LFO for future budget cycles on how to provide better information to Legislative decision-makers.
• Make key outputs of the planning process available to the public, including agency CPAB reports and CPAB meeting minutes.	Management Response March 2020: Management Agrees. DAS agrees it will post CPAB reports and meeting minutes to the Facility Planning Unit Website. Agency Update April 2021: **Implemented.** In August 2020, CFO staff published all outputs of the preceding Statewide Facility Planning Process on the publicly accessible DAS website. This includes all agency facility plans (CPAB reports), agency plan presentations, and Board correspondence. CPAB meeting minutes are now located on the advisory board meeting page under CPAB, at https://www.oregon.gov/das/Financial/CapFin/Pages/Meetings.aspx
• Seek a legal opinion as to whether DAS' project prioritization list is exempt from public disclosure under ORS 192.355 (1). If not exempt, we recommend DAS release the prioritization list. If the list is exempt, we recommend DAS release the prioritized list after the exemption period has expired.	Management Response March 2020: Management Disagrees. DAS does not agree with this recommendation. Agency Update April 2021: **Not implemented.** As discussed in the original audit response, DAS does not agree with this recommendation.

• Work with the Governor and the Legislature to obtain ongoing funding for facility condition assessments to: a. Complete assessments for agencies who have not been independently assessed. b. Establish a facility condition assessment schedule to ensure that facility data remains up-to-date.	Management Response March 2020: Management Agrees. DAS agrees completing facility condition assessments on all major state facilities is important and should be refreshed on a regular schedule. DAS will request funding for this work as part of its 2021-23 Agency Request Budget. Approval of this request, however, will be subject to the availability of resources and the funding decisions of the Governor and the Legislature. Agency Update April 2021: **Implemented.** As mentioned in the original audit response, DAS agrees completing facility condition assessments on major state facilities is important and should be refreshed on a regular basis. DAS committed to requesting funding for this work as part of its 2021-23 Agency Request Budget but noted that funding decisions on whether this package was approved or now would be subject to decisions of the Governor and Legislature. While DAS has implemented its commitment to request funding in 2021-23, that funding was not included in the Governor's Recommended Budget for 2021-23. As an alternative, DAS is pursuing a master contract approach to place facility condition assessment services on a price list that will be accessible to all agencies. This approach will allow agencies with sufficient funding to pursue facility condition assessment services even if DAS does not have sufficient resources to pay for it on their behalf.

2023-25 BUDGET NARRATIVE

Audit Title: **Management Letter: Internal Controls Relating to the Statewide Financial Management Applications (SFMA) and Oregon Payroll Application (OSPA)**

Division: DAS Shared Business Services and Workday

Audit Number: 107-2019-09-01

Issue Date: April 2020

DAS Management generally agrees with the recommendations as stated in the report.

Audit Recommendation:	**Response/Action Taken:**
• Department management ensure all established internal control policies are followed when setting up and maintaining D23 fund profiles to ensure accounting transactions within agency funds are accurately and properly recorded.	Management Response September 2019: Management Agrees. SFMS acknowledges that the SARS approval was omitted in the six instances that the auditor reviewed. We have inserted a step in our procedures to verify that an email is sent to SARS prior to approving the D23 request. We believe it would be unlikely that an agency would select the D23 fund based on the GASB54 description. The GASB54 description is secondary to the D23 find title. The GASB54 code and description are used by SARS to ensure that the D23 fund is posting to equity correctly. Agency Update July 2020: The change has been fully implemented. We inserted a step in our procedures to verify that an email is sent to SARS prior to approving the D23 request on 8/22/2019. **Recommendation has been Implemented.**
• Department management ensure all data validation testing recommended by generally accepted information system standards is performed for future changes to Workday and testing plans and results are documented and retained.	Management Response September 2019: Management Agrees. DAS will review the generally accepted information system standards to ensure understanding of testing expectations for future Workday implementations. SoS expectations will be taken into consideration in all future Workday test plans. Agency Update July 2020: DAS reviewed the General Accepted Information Systems Standards (FISCAM) and will ensure testing and validation expectations are met for future Workday implementations. **Recommendation has been Implemented.**
• Department management develop and implement in a process to review access to Workday and OSPA to ensure ongoing segregation of duties between Workday and OSPA. Finally, we recommend management review changes made by the	Management Response September 2019: Management Agrees. The dual access review process between Workday and OSPA was completed as of 8/16/2019. This review process is currently completed daily, and notification is sent to Workday stating if dual access does or does not exist. In the event dual access exists, access in Workday will be revoked immediately. The agency will be responsible for determining what access is appropriate. Agency Update July 2020: A daily report is generated notifying DAS Workday security and SARS security if any user has update access to Workday in a role identified as conflicting with Payroll update access.

four employees with dual update access to ensure no unauthorized changes were made during the time they had update access to both systems.	The identified Workday roles are Compensation Partner, HR Assistant, HR Partner, Security Partner, and All Central Administrator Roles. SARS Security reviews the report and determines if anyone on the report has OSPA update rights. SARS Security notifies Workday Security Administrator of workers with OSPA update access. Workday Security Administer reviews the person's activity to ensure no misuse of the system or information occurred. Workday Security Administrator contacts the worker's agency to determine which role should be removed. The OSPS access or Workday role is removed, at the direction of the agency (OAM 45.30.00). **Recommendation has been implemented.**
• Department management develop and implement procedures to review access permissions granted for employees with Workday access to ensure access is appropriate for their job duties. In addition, if the ability to change their own access cannot be disabled for employees with security access to Workday, we recommend that department management implement a process to monitor activities of these employees, and specifically, determine if the two identified users made any unauthorized changes.	Management Response September 2019: Management Agrees. In an effort to strengthen security controls over access in Workday, we created an agency level agreement outlining expected behaviors relating to security access in Workday. We are unable to prevent users from changing their own roles in Workday. To compensate for this, a report has been created to identify self-assigned roles and is monitored daily. Agency Update July 2020: DAS has a process in place to ensure the self-assignment of roles are monitored daily and addressed immediately: • A report of the self-assignment of roles runs daily regardless of results or no results. • The Workday Security Administrator monitors the daily self-assignment report and notifies the CHRO Information System Manager of any self-assignment of roles and the actions that were taken in the self-assignment role. • The CHRO Information System Manager communicates any self-assignment of roles with the agency HR Director, along with a reminder of the security agreement requirements that are acknowledged by every Security Partner. • Documentation of the communication from the CHRO Information System Manager to the agency HR Directors and the agency communication regarding the action and resolution of the action is maintained centrally by the Workday Security Administrator. • If a self-assignment of a role is determined to be a security incident, Cyber Security Services, Security Operations Center will be notified immediately. **Recommendation has been Implemented.**

2023-25 BUDGET NARRATIVE

Audit Title: **DAS Needs to Provide Oversight to Improve Investigations Of Workplace Discrimination and Harassment at State Agencies**

Division: Chief Human Resource Office

Audit Number: 2020-34

Issue Date: October 2020

Audit Recommendation:	**Response/Action Taken:**
• Identify and document which agencies, boards, and commissions are subject to DAS CHRO oversight, and maintain this list if legislative changes affect those agencies, boards, and commissions.	Management Response October 2020: Management Agrees. We completed creating this list and will continue to revise and update as any changes occur that affect agencies, boards, and commissions. **Recommendation has been Implemented.**
• Work with agencies to develop a tracking system for all discrimination and harassment allegations and investigations.	Management Response October 2020: Management Agrees. CHRO currently has a POP to request funding for a tracking system. Depending on the outcome of this request will determine the type of tracking CHRO will be able to implement. Agency Update January 2022: **Partially Implemented.** The State has obtained the case management system that we will use for investigations tracking. It is part of the Workday system and is called "Workday help". The system functionality is being configured for use as an investigation tracking system. CHRO is expecting to have this rolled out for agencies by no later than June 30, 2022.
• Periodically analyze allegation and investigation data to identify risks and root causes related to cases alleging discrimination and harassment.	Management Response October 2020: Management Agrees. CHRO Policy and Investigation units both currently do monitor for trends that they observe as they interact with agency HR offices across the state. To do anymore will depend on financial resources and personnel resources available to CHRO. The requested funding for an investigation tracking software in the 2021-23 budget would substantially increase the ability of CHRO to monitor for these types of trends. Agency Update January 2022: **Partially Implemented.** CHRO has conducted recruitments for the positions obtained in the last legislative session that will do this work.

• Obtain legal advice from DOJ, seeking interpretation of ORS 240.311, and what DAS should be doing to fulfill its legal responsibility when delegating its authority.	Management Response October 2020: Management Agrees. CHRO will obtain legal advice from DOJ seeking interpretation of ORS 240.311, and what DAS should be doing to fulfill its legal responsibility under this statute. Agency Update January 2022: **Implemented.** CHRO has obtained legal advice from DOJ on this matter.
• Develop a training curriculum for investigators that includes introductory and regular ongoing training.	Management Response October 2020: Management Agrees. Depending on the availability of resources both budgetary and personnel DAS agrees to work to develop curriculum for investigators that includes introductory and regular ongoing training. Agency Update January 2022: **Partially Implemented.** The development of this training has begun but due to workload and resource limitations that has been paused.
• Develop guidelines for investigation timeframes, including exception processes if investigators have legitimate reasons they cannot adhere to these guidelines.	Management Response October 2020: Management Agrees. It is the intention of CHRO to publish guidelines for investigation timeframes that are in keeping with currently negotiated collective bargaining agreements. The guidelines will also provide for exceptions to the generally accepted guidelines for instances when there are legitimate reasons it is not possible for the completion of the investigation within the recommended timelines. Agency Update January 2022: **Partially Implemented.** This work began in early 2021 and then was paused pending the completion of collective bargaining. Now that collective bargaining has been completed, we are able to draft and publish the guidelines for management service employee investigations to be consistent with the current investigation timelines outlined in the current collective bargaining agreements. Should be completed by May 2022.

2023-25 BUDGET NARRATIVE

Audit Title: **The State Does Not Have a Privacy Program to Manage Enterprise Data Privacy Risk**

Division: Enterprise Information Services

Audit Number: 2020-37

Issue Date: November 2020

Audit Recommendation:	**Response/Action Taken:**
• Request funding to establish a statewide privacy office and appoint a Chief Privacy Officer, or similar role, whose position will have the authority, mission, accountability, and resources to coordinate and develop statewide privacy requirements. Charge the CPO with the following tasks: A) Develop a strategic plan and timeline for coordinative an enterprise privacy risk assessment, developing statewide policies and procedures to manage and monitor privacy risk, and providing privacy training to agency personnel and third parties engaged in data processing. B) Work with other state officials as necessary to ensure roles for responding to incidents involving PII are clearly and consistently articulated in statewide policies, procedures, and plans; and	Management Response November 2020: Management Agrees. EIS agrees with the recommendation and is prepared to move forward if the Legislative Concept is eventually approved and funded. The target date will need to adjust depending on approval and availability of funds. Agency Update January 2022: **Partially Implemented.** In 2020 and 2021, Enterprise Information Services completed both an initial privacy report and recommendations for the role and expectations of a Chief Privacy Office, including a comparative analysis of State Privacy Legislation and privacy best practices as identified by the International Association of Privacy Professionals (IAPP), and completed a comparative analysis of privacy principles as enacted by cities throughout the western United States, including Portland, Seattle, and Oakland. These analyses were both used to craft legislative language and proposed duties and expectations for a Chief Privacy Officer Role. In 2021, DAS EIS proposed and authored a Legislative Concept designed to establish comprehensive privacy expectations for Executive Branch Agencies and create the State of Oregon's first Chief Privacy Officer, including requirements and expectations for the Chief Privacy Officer to accomplish recommendations A-C as listed. Due to anticipated budgetary constraints, the Legislative Concept did not advance through the 2021 Legislative Session as there were anticipated staffing impacts associated with establishing a new program area within EIS. In 2021, SB 293 passed, requiring that the CIO prepare recommendations for elevating "consideration of privacy, confidentiality, and data security measures" within information technology services. These recommendations will further address for the State Legislature the necessity of creating a Chief Privacy Officer role

C) Once roles are clearly established, work with other state officials as necessary to ensure incident response training is provided to agency personnel consistent with assigned roles and responsibilities.	dedicated to managing enterprise privacy risk. EIS intends to present these recommendations to the Legislative Assembly by September 15, 2022, in accordance with the dates outlined in the Statute. EIS intends to propose a Legislative Concept in 2023 further addressing the needs of enterprise privacy risk and establishing a codified role and responsibilities for a Chief Privacy Officer.

2023-25 BUDGET NARRATIVE

Audit Title: **Management Letter: Coronavirus Relief Fund** **Division: Chief Financial Office**

Audit Number: 107-2022-05-01 **Issue Date:** May 2022

Audit Recommendation	Response / Action Taken
• Ensure costs submitted for reimbursement are allowable. We recommend program management strengthen its review process to include consideration of all requirements related to the allowability of expenditures and reimburse the federal agency for unallowable costs.	Management Response May 2022: Management Partially Agrees. Our plan is to work with the Legislature to shift the questioned expenses off of CRF and onto another revenue source. We would like to point out that this reimbursement process has concluded, and no further reimbursements will occur. In addition, the $3.9 million will not be sent back to the US Treasury pursuant to US Treasury Office of Inspector General ("US Treasury OIG") FAQ 86b, which allows prime recipients to demonstrate that other eligible expenses incurred qualify as allowable rather than returning CRF initially charged to ineligible expenses. DAS has identified a pool of eligible expenses as part of the closeout of CRF, significantly exceeding this $3.9 million, and after further engagement with the Legislature will apply this $3.9 million of eligible expenses. The FAQs are dated March 2, 2021 and are publicly available on US Treasury OIG's website.

2023-25 BUDGET NARRATIVE

Audit Title: **Management Letter: Coronavirus Relief Fund Reimbursements** **Division: Chief Financial Office**

Audit Number: **107-2020-10-01** **Issue Date:** October 2020

Audit Recommendation:	**Response/Action Taken:**
• Reminding local governments to: a) Check past and future submissions for math, date, and classification errors so they can make corrections prior to claiming all their CRF allocations; b) Check to ensure that they have adequate documentation to support the individual transactions; c) Consider whether to substitute low-risk expenses before the CRF deadline if they have taken aggressive approach; d) Document the precise federal guidance they relied on when concluding that costs are allowable for reimbursement.	Management Response October 2020: Management Agrees. On October 8, 2020, the DAS CRF Team sent a reminder email addressing the recommendations listed above to all local governments that have submitted a reimbursement request. Similar reminders will be sent intermittently until reimbursement requests are no longer accepted. **Recommendation has been Implemented.**
• Requiring local governments to submit descriptions of their use of funds and a transaction-based summary schedule that ties to the reimbursement requested for future reimbursement requests.	Management Response October 2020: Management Disagrees. Given the clear direction that DAS has received from the legislature regarding an efficient and effective reimbursement process, we will respectfully choose to disagree with this recommendation. Any potential benefit of this recommendation does not outweigh the cost of slowing down the local government reimbursement process. As directed by the legislature, the two overarching objectives of the DAS administration of the CRF is to provide needed dollars to local governments as efficiently and effectively as possible in order to aid their response to the ongoing pandemic. Once contracts are in place, DAS is able to provide reimbursements within days of the request. In interactions with other states, it's been clear that there is no "one size fits all", and states are

	administering this emergency stimulus program differently, depending on various factors. Oregon has been able to get CRF out to local governments quicker than other states, using a process that invests local governments with shared responsibility over proper use and administration of CRF. While this approach may not identify all local government errors, nor will the recommended step, however, it would unquestionably slow the reimbursement process. No internal control system, no matter how ell designed, eliminated the risks of errors and oversights, as noted in both the Oregon Accounting Manual's chapter on internal control and the U.S. Governmental Accountability Office's *Standards for Internal Control in the Federal Government* ("The Green Book") because an internal control system provides only reasonable, but not absolute assurance, that an objective will be achieved. We believe the approach we've used strikes the appropriate balance of reducing risk to an acceptable level while quickly providing needed CRF reimbursements to local communities.
• Developing a sub-recipient monitoring plan that includes risk-based reviews of reimbursement accuracy and back-up documentation.	Management Response October 2020: Management Disagrees. Subrecipient monitoring and management responsibilities are outlined in §§200.330 – 200.332 of 2 CFR Part 200 – *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance") and a review by a pass-through entity (in this case, DAS) of reimbursement accuracy and back-up documentation is not required solely based on a pass-through entity's risk assessment of the subrecipient. DAS is currently conducting its risk assessments of local government subrecipients, as required by §200.331(b) of Uniform Guidance and intends to use the results of the risk assessment primarily to educate its more than 330 subrecipients, as appropriate, of their responsibilities associated with expending federal awards. Given the small DAS CRF team and the currently unknown number of high-risk subrecipients, combined with the impending December 20, 2020, CRF Deadline, the DAS CRF team cannot commit to perform a task that is not mandated. In its place, we are focused on fulfilling our responsibilities that are required under Uniform Guidance.

2023-25 BUDGET NARRATIVE

Audit Title: **EIS Has Established an IT Governance Framework But Must do More Regarding Cybersecurity Management**

Division: **Enterprise Information Services**

Audit Number: 2021-25

Issue Date: September 2021

Audit Recommendation:	**Response / Action Taken:**
• Develop new or update existing documents to describe the current governance structure and roles of subordinate enterprise IT governance groups in the executive department.	Management Response January 2022: Management Agrees. Enterprise Information Services will update existing documents to reflect recent changes; however, given the time needed to establish new governing bodies, several updates may be required in order to reflect resolution of items associated with other recommendations in this audit.
• Establish and document an enterprise-level cybersecurity risk governance structure to establish risk management priorities, guide the risk management strategy, and define a minimum enterprise risk appetite.	Management Response January 2022: Management Agrees. Cyber Security Services (CSS) has drafted an enterprise cybersecurity risk management plan that proposes the establishment of an enterprise risk governance body, and enterprise governance structure, and supports establishing an enterprise risk appetite. CSS has recently procured an Integrated Risk Management (IRM) tool to utilize as a repository to help inform the governance body of enterprise risks, as well as risk and mitigation tracking. Purchase and implementation of IRM will occur over multiple biennia with expected completion mid-23-35. With POP 126 (21-23), CSS will be hiring new Security Analysts to align with the six policy areas in an effort to enable a more proactive partnership and improve agency engagement and response.
• Fully define the services CSS performs to provide enterprise-level support and security to agencies, including: a. Who provides the service; b. How customers should request the service; and c. How performance against that service is measured and reported.	Management Response January 2022: Management Partially Agrees. A. In the first half of 2021, CSS published Service Catalog version one (1.0). A comprehensive revision is targeted for release in January 2022. B. CSS will update existing documents to provide greater clarity around how agencies request services and is planning on utilizing an IT Service Management (ITSM) resource that EIS is actively working on implementing. C. CSS regularly collects and distributes metrics on a quarterly interval and plans align our metrics against our service catalog in support of starting to develop service level agreements. (SLA) by December of 2022.

• Define clear divisions for assignment of “responsible” and “accountable” roles for capabilities listed in the CSS RACI chart when those assignments overlap.	Management Response January 2022: Management Agrees. CSS is actively working on maturing and further detailing our RACI chart to provide greater clarity.
• Expand enterprise-level risk and vulnerability management programs to: a. Track whether assessments are occurring as required by statute and the statewide security plan; b. Assess and analyze risk or vulnerability patterns; c. Ensure risks and vulnerabilities are being timely remediated at agencies; and d. Inform key stakeholders of risks and mitigations.	Management Response January 2022: Management Partially Agrees. A. CSS currently tracks these manually. In the future, CSS will leverage the IRM platform for tracking and assessments. With the passing of POP 126 this last biennium (21-23), we have hired three (3) new assessors to further assist in meeting statutory requirements. B. CSS, through our cybersecurity assessment and Tenable vulnerability scanning reports, provides quarterly metrics on risk & vulnerability patterns to the enterprise. C. CSS will monitor and track risks & vulnerabilities through the IRM effort, as well as leveraging the Tenable Security Center reports and eliminate the need for our current practice of manual tracking. D. CSS DOES currently inform key stakeholders of vulnerabilities through the Tenable Security Center reports and the Vulnerability Management program reports. Additionally, stakeholders are informed of risks through cybersecurity assessments (agency exit briefs, executive summaries & detailed reports),
• Develop a more detailed IT security strategic plan to define specific and measurable goals for the enterprise security program.	Management Response January 2022: Management Agrees. CSS is actively working on an effort to consolidate our vision and strategy documentation into one comprehensive plan.
• Formally define a continuous process to propose, develop, evaluate and update required statewide IT policies, procedures, and standards.	Management Response January 2022: Management Agrees. Enterprise Information Services will update existing process to reflect the recommendation listed above.
• Develop processes to evaluate and report as to whether agencies are complying with key rules, policies, and standards.	Management Response January 2022: Management Disagrees. There needs to be a clear understanding of what “key” refers to in this recommendation. The State of Oregon Executive Branch operates through a highly decentralized organization model. Information Technology is no exception. As such, enforcement/compliance may or may not be supported by statute. Compliance through partnerships in a “coalition of the willing” environment can be very effective, but typically has to be

	confirmed by internal or external audit. Motivation to be compliant may be minimal and/or difficult and repercussions for missing the mark nearly non-existent.
• Evaluate and update its website where applicable to ensure content is relevant and current.	Management Response January 2022: Management Agrees. Enterprise Information Services will have website updated as appropriate and will request ongoing resourcing to maintain content.
• Develop a communications strategy to document and describe how it communicates decisions, expectations, and roles and responsibilities to its customers, and how it ensures these communications are received and understood.	Management Response January 2022: Management Partially Agrees. Enterprise Information Services thoughtfully communicates utilizing several vehicles and forums and to numerous agency groups and individual stakeholders, as noted in this audit. In regard to strategy, EIS will develop a high-level document describing an overall communication strategy; however, ensuring understanding is to ensure cognition, which EIS is incapable of performing as stated in the recommendation.

2023-25 BUDGET NARRATIVE

Audit Working Title: **Statewide Financial Management Application (SFMA) and Oregon State Payroll Application (OSPA)** **Division:** **CFO**

Estimated Report Release Date: Unknown

Audit Objective:	**Audit Scope:**
To Determine whether selected internal controls, both manual and automated, governing the SFMA and OSPA information systems provide reasonable assurance over relevant financial reporting objectives; and to provide statewide financial audit teams reasonable assurance of the operating effectiveness of the systems' controls.	To perform limited procedures over the Workday system, the state's enterprise-wide human resource application, as it provides source data to OSPA for payroll processing.

2023-25 BUDGET NARRATIVE

Audit Working Title: **Annual Comprehensive Financial Report (ACFR)** **Division:** **CFO**

Estimated Report Release Date: Unknown

Audit Objective:	**Audit Scope:**
To obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.	Work performed by DAS for the year ending June 30, 2022. Financial accounts will be selected determined to be material to the State of Oregon's financial statements.

2023-25 BUDGET NARRATIVE

Audit Working Title: **State Workforce Governance and Modernization** **Division:** **CHRO**

Estimated Report Release Date: Unknown

Audit Objective:	Audit Scope:
Unknown	Unknown

Department of Administrative Services

Affirmative Action Plan
July 1, 2021 – June 30, 2023



Katy Coba,
Director/Chief Operating Officer
155 Cottage St. NE
Salem, OR 97301

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Oregon
Kate Brown, Governor

Department of Administrative Services
Office of the Chief Operating Officer
155 Cottage Street NE
Salem, OR 97301
PHONE: 503-378-3106
FAX: 503-373-7643

November 30. 2020

Delivered to address and email

The Governor's Office of Diversity and Inclusion/
Affirmative Action Public Service Building
255 Capitol Street, NE, Suite 126
Salem, OR 97301
affirmative.action@oregon.gov

I am pleased to provide you with a copy of the Department of Administrative Services (DAS) Affirmative Action Plan for the 2021-2023 biennium. The Agency will continue with our initiatives as an agency and as a service provider for state government.

If you have any questions, please contact me at 503-931-2421 or Brian Light at 503-586-8875.



Sincerely,

Katy Coba
Chief Operating Officer
Department Administrative Services

Description of DAS

Mission and Objectives

The Department of Administrative Services is the central administrative agency of Oregon state government. Our mission is to serve state government to benefit the people of Oregon.

DAS works to effectively implement the policy and financial decisions made by the Governor and the Oregon Legislature. The department also sets and monitors high standards of accountability to ensure that state government uses tax dollars productively. To fulfill its mission, DAS supports state agencies by providing a strong and stable management infrastructure. As part of this effort, DAS works with private enterprise, citizens, and other government entities to develop an efficient service delivery system.

Mission Statement:

- We support state government to serve the people of Oregon.

Vision:

- By providing reliable service, accurate information and creative solutions, we strive to set the standard for good government and lead state agencies in furtherance of the Governor's vision.

Values:

- Engaging diverse and experienced perspectives results in better outcomes.
- Partnerships and collaboration pave the way for success.
- Lessons learned inform our future actions.
- Investing in the right people, ideas and tools enables us to achieve our goals.
- Governance isn't a one-size-fits-all approach.

Agency Offices

Chief Operating Office:
Manages all executive branch agencies; provides governmental and external communications; supports statewide efforts to improve state government; and coordinates legislative activities. The Chief Operating Office includes Communications and the Office of Economic Analysis.

Chief Financial Office:
Responsible for establishing statewide financial policies and developing the Governor's Recommended Budget; assists executive branch agencies with budget development; oversees statewide accounting and financial reporting; provides business services internally to DAS; and manages capital financing and facilities planning. The Chief Finance Office includes the following sections: Budget and Management, Capital Finance and Facilities Planning, Performance Measures, Statewide Accounting and Reporting Services (SARS), Statewide Audit and Budget Reporting Sections (SABRS), Internal Audits, and Business Services.

Chief Human Resources Office:
Oversees state government's human resources; assists prospective employees through the state's hiring process; offers DAS and client agencies a variety of Human Resource related services, operations and systems. The Chief Human Resource Office includes the following sections: Employee Relations; Policy Consultation and Research; Talent Acquisition; Workforce Solutions; Classification and Compensation; Labor Relations; Documentation and Records Management; Information Management; and Human Resource Information Systems.

Chief Administrative Office:
The Chief Administrative Office provides centralized services to state government including land acquisition and maintaining leased owned properties for state government, mail distribution and printing, managing the state's self-insurance and risk control and oversees state government financial systems. The Chief Administrative Office includes the following sections/divisions: Enterprise Goods and Services (Procurement, Publishing and Distribution, Risk Management, Financial Business Systems); Enterprise Asset Management (Fleet and Parking, Real Estate, Surplus Property, Facility Planning and Construction Management, Facility Maintenance, and Facility Operations); Legislative Affairs and Statewide Initiatives; and DAS Information Technology Services.

State Chief Information Office:
The Office of the State Chief Information Officer (OSCIO) reports directly to the Governor but for the purposes of this report is included in DAS. The OSCIO enables state agencies and partner jurisdictions to better serve Oregonians through enterprise technology solutions. OSCIO provides enterprise technology governance, leverages investments in shared services, ensures transparency, provides oversight and delivers secure and innovative solutions. OSCIO includes the following sections: Strategic Technology Office; Enterprise Shared Services; Enterprise Technology Services; Enterprise Security Office; and E-Government Program.

Representatives and Contacts

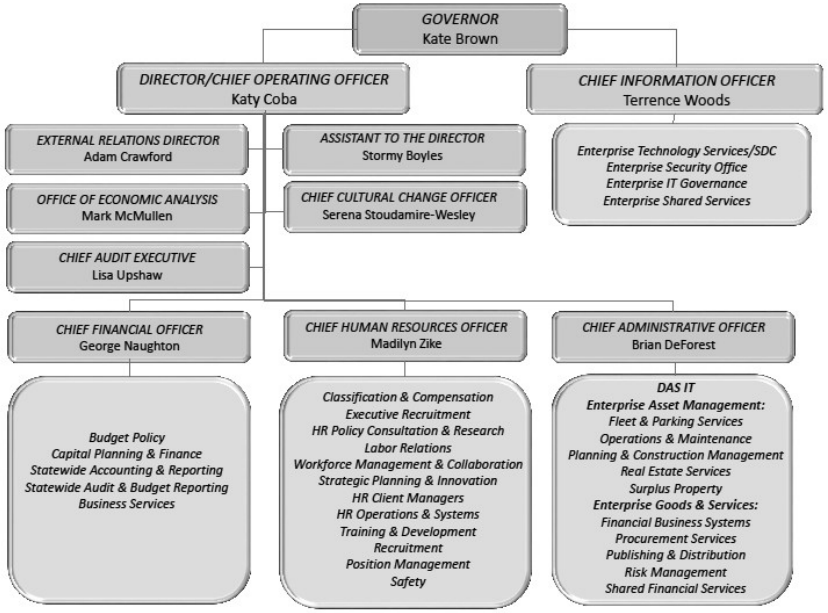
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503-378-3104

Chief Human Resources Officer/DAS
Madilyn Zike, 155 Cottage Street NE
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503-378-3020

Governor's Policy Advisor for DAS
Steve Lee, 900 Court Street NE, Room 254
Salem, OR 97301
503-378-8271

Diversity and Inclusion and Agency Affirmative Action Representative
Brian Light, 155 Cottage Street NE
Salem, OR 97301
503-586-8875

Organizational Chart



AFFIRMATIVE ACTION PLAN

Affirmative Action Policy Statement

DAS is committed to establishing and maintaining a diverse workforce, reflective of the population within the State of Oregon. This is a commitment to an active program that provides equal opportunities for all persons regardless of race, color, religion, sex, sexual orientation, national origin, marital status, age, or disability.

DAS will also ensure that we provide an environment for all applicants and employees that is free from sexual harassment, and intimidation, creating a professional workplace environment regardless of an individual's race, color, religion, gender, sexual orientation, national origin, age, or disability.

DAS' commitment toward affirmative action and diversity in the workplace is realized through a variety of programs and measures.

- DAS is an equal-opportunity employer that is committed to a pro-active role in the recruitment and selection process. DAS will use diverse recruitment strategies to identify and attract candidates, and establish interview panels that represent protected-class groups.
- DAS is committed to providing broad and culturally enriched training, career growth and developmental opportunities to all employees on an equal basis, enabling them to further advance and promote their knowledge, skills, and abilities, and their value of diversity.

DAS will not discriminate, nor tolerate discrimination, against any applicant or employee because of physical or mental disability in regard to any position for which the known applicant for employment is qualified.

DAS will continue to maintain zero tolerance for any action that discriminates against an individual for employment, advancement and or training due to physical/mental disabilities, race, color, religion, gender, sexual orientation, national origin, age.

Additionally, all applicants and employees are protected from coercion, intimidation, interference, or discrimination for filing a complaint or assisting in an investigation under this policy.

DAS will not discriminate or tolerate discrimination, against any employee because they are a member of, apply to be a member of, perform, has performed, applied to perform or have an obligation to perform service in a uniformed service.

Diversity & Inclusion Statement

DAS is committed to establishing, monitoring, and maintaining a work environment where all employees are valued, treated fairly, and given opportunities to develop and grow to their full potential. Every employee plays a part in our diverse workforce and inclusive work environment by being respectful and supportive, and by acting with integrity to one another. Each person's skills, talents, knowledge, experiences, and personalities broaden the range of perspectives in and approaches to conducting the work we do at DAS.

DAS can best promote excellence by recruiting, retaining, and accommodating a diverse group of staff in an environment of respect that is supportive of their workplace success. This climate of diversity, inclusion and excellence is critical to successfully attaining our mission of contributing leadership and resources to increase the skills, knowledge and career opportunities of Oregonians.

DAS is an equal-opportunity employer that is committed to a pro-active role in the recruitment and selection process. DAS will use diverse recruitment strategies to identify and attract candidates, and establish interview panels that represent protected-class groups.

DAS is committed to providing broad and culturally enriched training, career growth and developmental opportunities to all employees on an equal basis, enabling them to further advance and promote their knowledge, skills, and abilities and their value of diversity.

The Affirmative Action Policy and Diversity & Inclusion Statement will appear on the DAS internal webpage known as DASH. DASH is available to all employees and is the internet homepage set for all DAS employees. It is the intent of the agency to publish the Affirmative Action Plan on both the internal and external DAS websites. In addition to posting the Affirmative Action Policy and Diversity & Inclusion Statement online, the contact information and process to follow when employees believe they have experienced any type of discrimination is also listed on the internal webpage. All DAS employees, with a higher emphasis of responsibility placed on management employees, are responsible for the implementation of the Affirmative Action Policy and Diversity & Inclusion in the workplace. Managers are expected to ensure that they are aware of the Affirmative Action Policy and Diversity & Inclusion statement and follow the policy and statement guidelines as it pertains to their work, especially during the hiring process.

Training, Education, and Development Plan

The Department of Administrative Services (DAS) recognizes that its staff is its greatest resource. Investing in staff development and enhancing staff knowledge, skills and abilities is one of the agency's highest priorities. The Department of Administrative Services will consider training requests, mentoring, on-the-job training, and external job rotations, to name a few examples of investing in the workforce. In addition to agency all-staff meetings, management training sessions are held to keep our workforce informed of business changes and improved practices.

It is through the Employee Development Policy (107-04-010) that the DAS provides information required for training employees to be successful on the job. The DAS goal is to provide employees with at least (20) twenty hours of training related to work skills and knowledge each fiscal year. DAS provides a variety of resources and training opportunities for employees to perform the duties of their current position and to encourage their career development in state service, as far as is reasonably practicable. DAS provides training both in and outside of New Employee Orientation (i.e. NEO) and on-the-job training (i.e. OJT) to employees to develop proficiency, enhance skills, and encourage development in areas of potential advancement. It is encouraged to allow job development and rotations for employees to gain skills and knowledge to meet agency or state expectations for career advancement. The goal of the policy is to provide the employee with the opportunity for a minimum of 20 hours of education and training annually, all to be related to work skills and knowledge, for one hundred percent of permanent employees. The policy supports training which is measured through the annual performance appraisal and training plans.

During the 2019-2021 biennium, DAS required training for all employees entitled Maintaining a Professional Workplace. This training was to remind DAS employees of the requirements, standards and responsibilities regarding maintaining a workplace free from harassment, discriminatory behaviors, and bullying. DAS Chief Human Resource Office staff also provided specialized training for staff in the areas of equal employment opportunity and veteran's preference during the interviewing and selection process, workforce diversity, family medical leaves, and the American with Disabilities Act.

Managers are responsible for working with their employees and creating Employee Development Plans that include trainings specific to their position and career goals. All employees are provided access to iLearn Oregon, the state's online learning management system. Employees can explore a large variety of training topics and register for trainings through this system. Topics include Public Management Association, Statewide Diversity Conference, DOJ Continuing Legal Education, and Management Development Series training. These learning opportunities include diversity topics such as Social Networking Legal and Policy Workshops; FMLA/OFLA Law Changes; Preparing for Diversity in Human Resource Leadership in the 21st Century; Generational Issues in the Workplace, and Welcoming Home Veterans.

Depending upon available resources, DAS funds tuition and/or registration fees for conferences, workshops, and other special training events that address issues specifically related to workforce diversity. Such training offers the opportunity to establish professional relationships to enhance recruitment efforts and development of the department's employees.

DAS provides new employee orientation for all new employees which includes an overall introduction to State Government and focus areas on: DAS Vision & Mission, Ethics and Accountability, Payroll & Benefits – Questions and Answers, Policies, Job Rotations, and Cultural Competency.

DAS continues to provide assistance to identify career paths and encourage employees to seek career developmental and job rotation opportunities. We have a number of individuals that have been on rotations for career enrichment, receiving work out of class for developmental rotations, and lead workers who are gaining insight into management practices for the 2019-2021 biennium. With the launch of Workday, we will be able to can now more adequately capture and track these individuals. By tracking the employees who are receiving work out of class, the agency can monitor individuals who are gaining experience for advancement within the organization.

Programs

Community Outreach Programs

DAS distributed job announcements to individual organizations and trade groups as well as through network channels of the Governor's Office of Diversity and Inclusion/Affirmative Action. DAS maintains contact with community organizations through staff attendance at group meetings and conferences and staff actively seek opportunities to meet personally with officials representing such organizations and community partners such as:

- Partners in Diversity
- Local colleges and universities
- Oregon Hispanic Employees Network
- Oregon Association of Minority Entrepreneurs
- NAACP Salem-Keizer Chapter
- Oregon Native American Chamber
- Hispanic Services Roundtable
- Oregon Advocacy Commission
- APACC (Asian Pacific American Chamber of Commerce)
- Say Hey, NW
- Breakfast for Champions
- Statewide Affirmative Action Monthly Workshop
- DAS Diversity Council
- Monthly Statewide Recruiters Meeting
- Statewide Diversity Conference
- Ethnic Cultural Events
- Veterans Events
- Worksource Oregon

Recruitment/Selection

Types of recruitments: In order to promote a diverse applicant pool, job vacancy recruitments are generally conducted on an open competitive basis. The Agency attracts applicants from inside and outside the State system.

Position Descriptions: Position Descriptions include standards for reflecting sensitivity and respect for diverse cultures, and performance appraisals include performance requirements in promoting and fostering a diverse and discrimination/harassment-free workplace.

Interview Panels: Hiring managers will make every reasonable effort to ensure that interview panels are diverse. In order to promote neutrality in the selection of supervisory, management, and executive service positions, the panel should include at least one member from outside the functional unit or the division.

Diversity Awareness Programs

Annual Diversity Conference:
Again this year DAS is investing in Oregon state government by serving as one of the sponsors of the Statewide Diversity Conference, a day for state employees and managers to learn from dynamic speakers and focused workshops. The theme of the 2020 conference is "Amplifying the Voices of Diversity."

DAS Director Katy Coba holds "equity" as one of her five areas of emphasis (see link below), and she encourages DAS employees to attend the diversity conference to learn new ideas and hear new perspectives to support equity and inclusion in the workplace. https://www.oregon.gov/das/Docs/Areas-of-emphasis.pdf

Job Rotations:
DAS provides employees the opportunity to work in other positions, work units, or locations in order to enhance their knowledge and skill levels. The increased knowledge and skill levels benefit both the Agency and the employees involved. Job Rotations are valuable tools as the Agency develops staff for positions of higher responsibility. Job Rotations may also provide stepping-stones to career progression for women, people with disabilities, and people of color.

New Employee Orientation:
New Employee Orientation covers affirmative action and diversity topics. All employees receive a copy of the Workforce Diversity and Cultural Competency policy which is discussed at the orientation.

Leadership Development/Training Programs

Leadership Oregon is the executive leadership development program for the State of Oregon created in 1989 by the Director's Office of the Department of Administrative Services (DAS). The mission of the program is to support and enhance the professional and personal development of the Oregon state employees through an interactive and practical curriculum that expands an awareness of self, state government and local communities while promoting pride in public service. The program's guiding principles include valuing diversity of people and perspectives.

In addition, DAS offers a multitude of courses in our Management Development programs. These skill-based statewide programs offer a variety of management and supervisory classroom courses, online courses, and resources for all Oregon state agencies, boards, and commissions. The purpose of the programs is to continuously develop state managers and supervisors with the necessary skills to be successful at their current and successive levels of management. Each program consists of highly interactive and relevant activities, case studies creating opportunities to learn, share, question, examine assumptions, communicate ideas, make decisions, and build solutions both individually and with peer managers. Here is a list and summary of the trainings available:

Emerging Managers:

This program is for team leads or employees interested in exploring management as a next career step. The purpose of the program is to explore a person's readiness for a management position and begin strengthening knowledge and skills needed to become an effective manager. This will be an instructor-led program with 2-days of in class time with a break (approximately 2 weeks) in between the 2 sessions. During the break the participants will have informational interviews with experienced managers within their agency to help them develop their management roadmap.

Over the next five to ten years, Oregon state government will be facing many new challenges and opportunities heightening the need to preserve institutional memory and experiential knowledge. While we have employees with the necessary leadership potential, we need to provide them the opportunities and means to develop skills so they are ready to successfully step into those important leadership roles. One tool of that development is through a mentorship program. The DAS – Chief Human Resources Office launched a statewide mentoring program for emerging leaders. The program runs approximately six months from training to final evaluation and is offered 1 to 2 times a year.

Foundational Training Program:

This program is for new managers and an excellent refresher for experienced managers. This program covers critical foundational skills for managers that can be applied immediately in the workplace. This will be an instructor-led program with 8-days of in class time spread over eight weeks (1 session per week). During the break between each session the participants are required to work on homework that applies the skills they learned previously.

New to Public Management:

This program is for experienced managers who are new to Oregon state government. This course provides seasoned managers the information and tools they need to transition their prior experience to the state government environment. This will be an instructor-led program and is 1-day.

Boards, Commissions and Small Entities:

ORS 184.370 requires DAS to provide training for all new board/commission members and executive directors of a small entity. To meet this requirement DAS developed an online class covering Overview of Oregon State Government; Overview of Boards, Commissions, and Small Entities; General Activities of Boards, Commissions, and Small Entities; Operations and Management of Boards, Commissions, and Small Entities; Introduction to Diversity and Inclusion; Oregon State Government Ethics; Preventing Sexual Harassment; and Maintaining a Professional Workplace.

Leadership Oregon:

The Leadership Oregon program has been developing enterprise leadership skills statewide for 30 years. Since it was established in 1989 over 800 managers have participated. Leadership Oregon delivers inspirational and practical curriculum that expands depth and breadth of capability, enables others to

achieve high performance and full potential, and guides overall strategic thinking and operational direction of the statewide enterprise. The curriculum is based on the state's enterprise values of excellence equity, accountability, and integrity.

Employee Engagement Services:

For several years, DAS has devoted a full-time staff member and resources to employee engagement. While there are a variety of services offered, several of the services are targeted toward managers and their team. How is a manager is referred to employee engagement services? Employee engagement services has a presence at relevant trainings, such as those in the management education series. Additionally, when an issue arises, human resource professionals direct managers to employee engagement services. Specific services offered over the past few years include identifying strengths and utilizing diverse strengths within your team, overcoming communication challenges, and deploying the employee engagement survey and an action plan at the team level.

Selected Development Program Statistics

Below is a breakdown of participation of DAS Supervisory Managers in selected training programs by the end of the time period for this plan, 06/30/2020. We have included data for our Foundational Training Program, which has been in existence since January 2014. Additionally, we included data for our mandatory training, Preventing Discrimination and Sexual Harassment. This training used to be broken up into two separate trainings in the past. Since only half of the 2020 year has elapsed by 6/30/2020, the number having completed the mandatory training may be misleading. Individuals may wait to complete the training until the later part of the year. Additionally, given that this is a snapshot for only DAS Supervisory Managers, caution should be taken when extrapolating these numbers. This is especially true given the small sample size in the subgroups.

Employee Type	Training Completed by 06/30/2020	Group	Number	Percent Complete
Supervisory Managers		Total	87	
		Female	34	39.1%
		Male	53	60.9%
	Information Security: Foundations	Total	76	87.4%
		Female	30	88.2%
		Male	46	86.8%
	Preventing Discrimination and Sexual Harassment	Total	78	
		Female	32	94.1%
		Male	46	86.8%

Status of Contracts to Minority Business

DAS is reporting the contracts awarded to COBID certified firms for the July 1, 2016 through June 30, 2018 reporting period. This report consists of all original contracts awarded to certified firms for said reporting period*. The grid below illustrates the percentages of contracts DAS awarded to certified COBID firms compared to the total number of contracts DAS awarded to all firms during the reporting period. We will update these numbers with the 2020 numbers as soon as we have them.

Total # contracts issued for DAS only / originals only (does not include amendments etc.)	376
Estimated contract value on new contracts to *certified firms* from 7/01/2016 to 6/30/2018	$5,371,400*
Estimated contract value on new contracts to *all suppliers* from 7/01/2016 to 6/30/2018	$646,193,072*

* Numbers were pulled using the same filtering criteria as for KPM #4 (contracts with value > $10K, contracts issued by state agencies, contracts applicable for COBID businesses after filtering out IGAs, sales by agency of supplies and services, WOs, QRF contracts, contracts awarded to non-profits, statewide PAs)

CONTRACTS ISSUED BY DAS ONLY/ALL VERSIONS (INCLUDES AMENDMENTS ETC.)

Type Of Certification	Number of Certifications One firm may have multiple certifications, if so each was included in the calculation of awards		Number of Awards to Certified Firms Using Priority Rank: MBE, WBE, ESB, DBE. Only counts one certification per award based on the priority rank	
	# Awards	% of Total	#Awards	% of Total
MBE	9	2%	9	2%
WBE	8	3%	8	2%
ESB	20	5%	16	4%
DBE	9	2%	0	0%
SDVBE	1	0%	1	0%
ACDBE	2	1%	0	0%
TOTAL	**49**		**34**	**9%**

Roles for Implementation of Affirmative Action Plan

Responsibilities and Accountability

Leadership Team:

1. Promote and set the tone for the rest of the agency on the importance of a diverse and respectful workplace.

2. Encourage the establishment of training programs that support affirmative action objectives.

3. Quarterly review AA/diversity data and discuss opportunities for improving recruitment and retention in the workplace. The AA/diversity data that is reviewed will be determined by leadership and is reflected in Goal 1 of the 2021-2023Pe Objectives.

4. Determine the effectiveness of Division Administrators in affirmative action activities by including performance measures on their annual evaluations.

5. Review hiring, promotion, and retention rates of women, minorities, and individuals with a disability. Hold hiring managers accountable for results by first making them aware of current results.

6. Promote and show by example the importance of a diverse and respectful workplace.

7. Ensure all managers and supervisors receive respectful workplace training and understand their responsibilities for helping attain the most diverse workforce possible.

8. Support and enforce DAS's polices on respectful workplace behaviors.

9. Include in managers and supervisors annual performance evaluations a segment that rates their efforts in achieving the affirmative action plan goals.

Managers and Supervisors:

1. Review and follow Affirmative Action Plan strategies.

2. Hire, transfer, promotion selection decisions based on Equal Opportunity and, where underrepresentation exists, consider Affirmative Action Goals.

3. Understand their responsibilities for enforcing agency respectful workplace policies.

4. Assist Affirmative Action Officer in the identification of any problem areas and help eliminate any barriers.

5. Include affirmative action and diversity elements in management service performance appraisals. Evaluate subordinate managers on their diversity and EEO efforts in their annual performance review.

Affirmative Action Officer/Diversity and Inclusion Representative:

The Affirmative Action Officer (AAO) reports to a Chief of Human Resources office manager. The role of the AAO is outlined below:

1. Represent the agency at the Governor's Diversity and Inclusion meetings, community outreach programs, new employee orientation, diversity organization meetings.

2. Assist Recruiter in identifying challenges with regard to affirmative action and assists in developing strategies to eliminate the issues identified.

3. Monitor EEO/AA employment data quarterly to identify trends and problem areas. Provide data reports to Executive Team.

4. Review and discuss affirmative action plan and affirmative action goals for the Agency and for the individual divisions. Enforce and or recommend reshaping of the plan according to ongoing evaluations.

5. Assist in identifying resources for improving, if needed, the hiring and development of underrepresented persons.

6. Act as EEO/AA liaison for the agency. Investigate and address complaints of harassment or discrimination.

7. Provide semi-annual information to Leadership Team regarding progress on affirmative action goals.

8. Member of the DAS Diversity Council.

9. Assist managers and Enterprise Human Resource Services personnel in devising solutions to equal employment issues to ensure full understanding of affirmative action and EEO policies and procedures.

All Employees:

Self-Report: The only way for DAS's data to accurately reflect the diversity of the whole agency is for all employees to self-report their gender, ethnicity and disability status.

Since the Equal Employment Opportunity Commission (EEOC) revised the race/ethnicity categories for mandatory reporting (EEO-4), the state revised its reporting to align with these changes prior to the June 30, 2017 report. The revisions include two new categories "Native Hawaiian or Pacific Islander" and "Two or More Races". Previously, employees could select more than one race/ethnicity. However, going forward employees who identify with more than one race/ethnicity must be reported as "two or more" consistent with the EEOC changes. DAS provided all state employees in August 2016 with the opportunity to complete the voluntary self- identification information.

July 1, 2019 - June 30, 2021

July 1, 2019– June 30, 2021

Affirmative Action Objectives

Accomplishments

The Department of Administrative Services continued to work to create a diverse and multicultural organization. During the 2019-2021 plan, DAS accomplished the following:

1. DAS participated as one of the sponsors of the Statewide Diversity Conference. The number of DAS employees attending the conference has continued to increase over our seven year involvement in the conference. This conference provided an opportunity to attend a variety of workshops. The conference featured a host of provocative workshops, such as:

    - Identifying and Understanding Microaggressions
    - Addressing Equity and Diversity Fatigue
    - Tapping into the Power of Multigenerational Teams
    - Engaging in Difficult Conversations

2. DAS increased the percentage of people of color in Upper Management classifications (i.e. PEM E-PEM J), from 9.0% to 16.4% (See Figure 2). We continue to include affirmative action language in all executive service and management service position descriptions and performance appraisals.

3. DAS increased the percentage of women in the service maintenance category from 25.5% to 37.6%. Part of this can be attributed to using more gender neutral language in our job announcements.

4. DAS had four staff go through the Government Alliance on Race & Equity (GARE) racial equity training. They brought back tools that are being used in the workplace to review policies, processes, programs, and decisions through an equity lens so we can make better, more informed and inclusive decisions.

5. The Chief Operating Officer created a brand new position, the Chief Cultural Change Officer. This positon will work very closely with the COO, CHRO, and the Governor's Office on Equity and Inclusion to help move the state workforce forward in regard to its workforce diversity and equity initiatives.

6. DAS ensured that during orientation all employees received information that outlines the agency's commitment to a discrimination/harassment-free workplace, maintaining a professional workplace, and other diversity related policies.

7. DAS created Diversity, Equity and Inclusion dashboards that Affirmative Action representatives and managers can use to assist them in their diversity work in their agencies. The dashboards are in Workday® and are easy to access and to use. This makes using data very easy.

Goals and Strategies

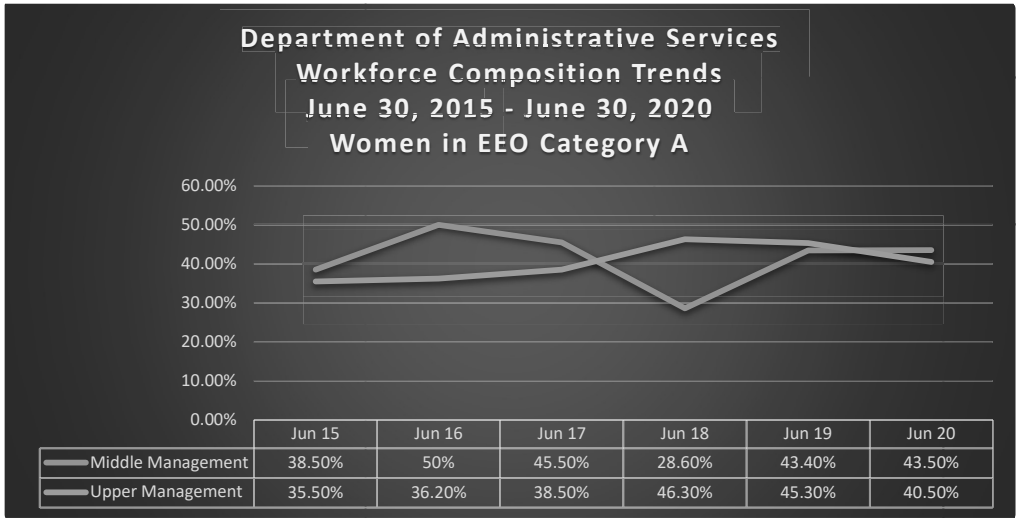
In conjunction with the two goals outlined below, the Department of Administrative Services (DAS) continued with the long-term Affirmative Action goal of hiring and retaining the following:

- Women and minorities in management (EEO A; see Figure 1 and Figure 2)
- Women and minorities in skilled craft and maintenance positions (EEO G & H; see Figure 3 and Figure 4).

Goal 1: Implement Diversity and inclusion metrics		
Number	Strategy	Executed
1.1	Engage and partner with executive leadership to monitor and act on diversity and inclusion metrics.	P
1.2	Engage with employees regarding diversity and inclusion metrics.	P
Goal 2: Increase recruitment and representation of diverse employees		
2.1	Increase diversity of recruitment pipeline from attraction to employment.	Y
2.2	Develop a leadership profile that reflects the State of Oregon workforce.	N
2.3	Enhance efforts to retain diverse employees.	Y
Goal 3: Improve the culture of inclusion.		
3.1	Model and demonstrate inclusion	Y
3.2	Measure the current culture of inclusion.	N

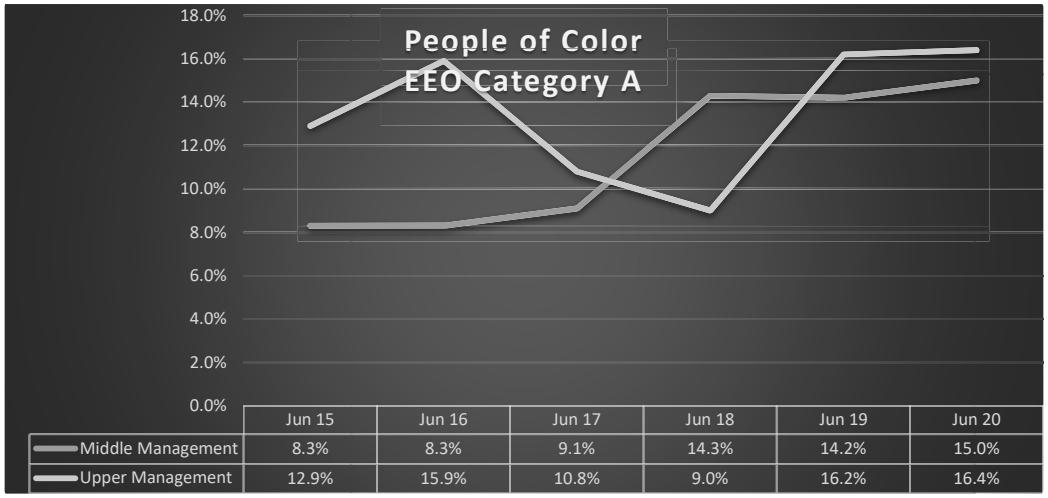
Key: P = Partial Completion C = Completed N = Not Completed

Progress Report: While executive leadership was engage around the diversity and inclusion metrics, more needed to be done around acting on those metrics. Strides were certainly made in some areas, as the data indicates, but resources around diversity and inclusion were spread thin. Director Coba has proactively taken steps to address this by creating the position of the Chief Cultural Change Officer to assist the Enterprise and Madilyn Zike, the Chief Human Resources Officer is asking for positions to assist with the diversity efforts at DAS, the Cultural Change Officer, and to also assist the smaller boards and commissions who do not have the resources for such important work. We continue to make strides in increasing the diversity of our recruitment pipeline and there is a renewed effort to develop a leadership profile that best reflects the State of Oregon workforce. The Chief Human Resources Office just hired a new Executive Recruiter with specific experience in recruiting minority candidates and the Talent Acquisition team is working on a sourcing plan to reach diverse communities we haven't been able to connect with in the past.



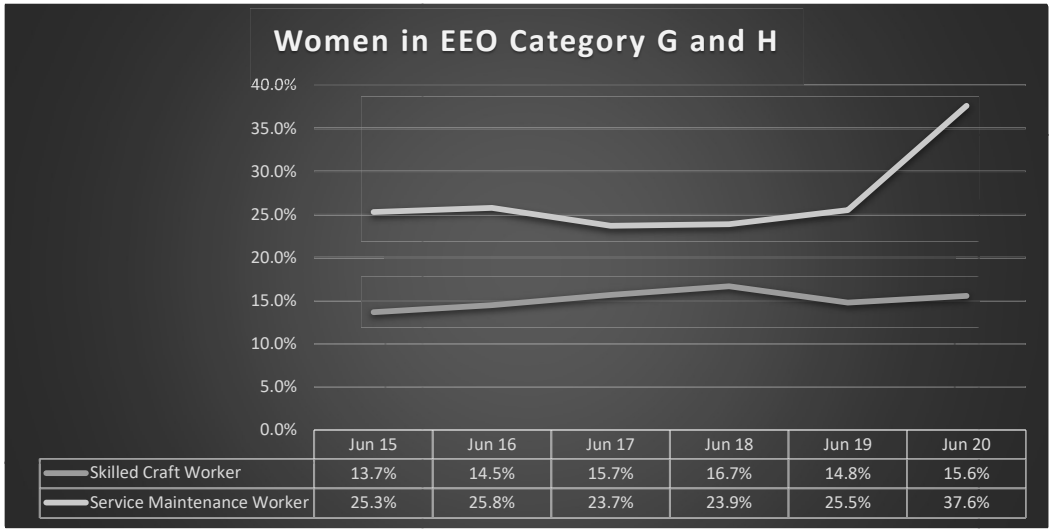
	Jun 15	Jun 16	Jun 17	Jun 18	Jun 19	Jun 20
Middle Management	38.50%	50%	45.50%	28.60%	43.40%	43.50%
Upper Management	35.50%	36.20%	38.50%	46.30%	45.30%	40.50%

Figure 1. The change over time of the percentage of women in the two subcategories of EEO Category A: Middle Management (i.e. PEM A-D) and Upper Management (i.e. PEM E-J). *Total number of managers varied from 62 to 67.*



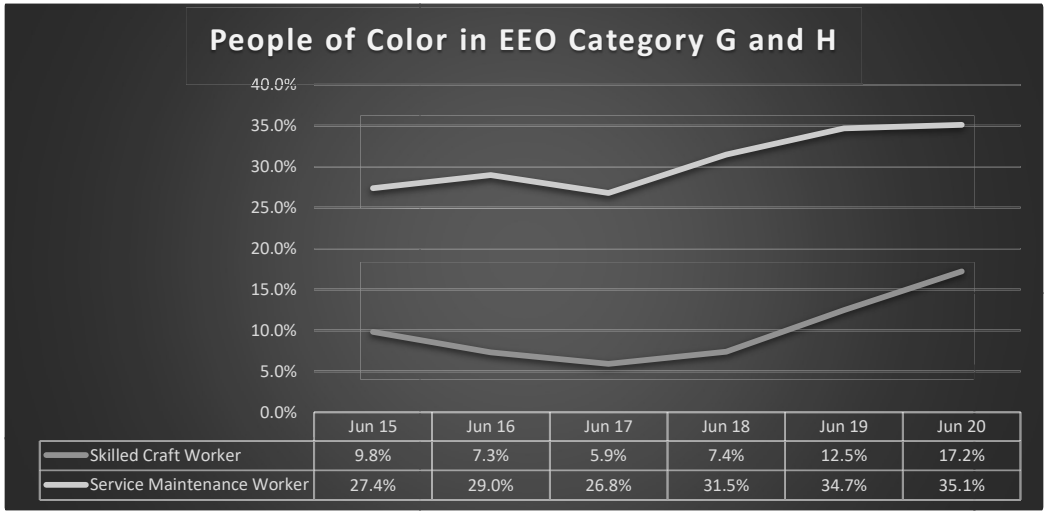
	Jun 15	Jun 16	Jun 17	Jun 18	Jun 19	Jun 20
Middle Management	8.3%	8.3%	9.1%	14.3%	14.2%	15.0%
Upper Management	12.9%	15.9%	10.8%	9.0%	16.2%	16.4%

Figure 2. The change over time of the percentage of people of color in the two subcategories of EEO Category A: Middle Management (i.e. PEM A-D) and Upper Management (i.e. PEM E-J). *Total number of managers varied from 62 to 67.*



	Jun 15	Jun 16	Jun 17	Jun 18	Jun 19	Jun 20
Skilled Craft Worker	13.7%	14.5%	15.7%	16.7%	14.8%	15.6%
Service Maintenance Worker	25.3%	25.8%	23.7%	23.9%	25.5%	37.6%

Figure 3. The change over time of the percentage of women in EEO Categories G and H (i.e. skilled craft and maintenance positions). *Total number of skilled craft workers varied from 51 to 57. Total number of service maintenance workers varied from 92 to 97.*



	Jun 15	Jun 16	Jun 17	Jun 18	Jun 19	Jun 20
Skilled Craft Worker	9.8%	7.3%	5.9%	7.4%	12.5%	17.2%
Service Maintenance Worker	27.4%	29.0%	26.8%	31.5%	34.7%	35.1%

Figure 4. The change over time of the percentage of people of color in EEO Categories G and H (i.e. skilled craft and maintenance positions). *Total number of skilled craft workers varied from 51 to 57. Total number of service maintenance workers varied from 92 to 97.*

July 1, 2021 - June 30, 2023

July 1, 2021– June 30, 2023

Affirmative Action Objectives

Goals and Strategies

With the introduction of a new Human Resource Information System in the 2019-2021 time period, the Department of Administrative Services (DAS) will be able to measure goals and strategies in a quantifiable and consistent manner that up until this point has been out of reach. Thus, the overarching theme of the 2019-2021 goals and strategies is to reevaluate the goals and strategies to ensure that they are evidence-based, concise, and quantifiable. Toward this effort and keeping with best practices, the strategies associated with each goal have been reduced, the goals have been rewritten to be more concise and data-focused, and each strategy has associated actions and measurements with responsible parties to ensure accountability.

Furthermore, the Department of Administrative Services (DAS) will continue monitoring and targeting the long-term Affirmative Action goals of hiring and retaining the following:

- Women and minorities in management (EEO A)
- Women and minorities in skilled craft and maintenance positions (EEO G&H)
- Hiring and retaining qualified people with disabilities (All EEO classifications)

Goal 1: Implement diversity and inclusion metrics.

STRATEGY 1: Engage and partner with executive leadership to monitor and act on diversity and inclusion metrics.		
Action	**How is it measured**	**Who is responsible**
Establish baseline metrics (See Appendix C)	Number of baseline metrics by 06/30/2021	Chief Human Resources Office (CHRO); Executive Leadership
Establish goals based on baseline metrics	Percentage of baseline metrics with an associated goal by 6/30/2021	CHRO; Executive Leadership
Meet quarterly to measure progress toward goals	Percentage of quarterly meetings executed from 07/01/2021to 06/30/2022*	Executive Leadership

**All measurement-associated dates are to ensure that the measurement is conducted by the due date of the next Affirmative Action Plan. However, we will be monitoring these measures during the 07/01/2020 to 12/31/2020 and 01/01/2021 to 06/30/2021 time periods as well.*

STRATEGY 2: Engage with employees regarding diversity and inclusion metrics.		
Action	**How is it measured**	**Who is responsible**
Inform employees of baseline metrics and goals	Whether or not employees were informed of baseline metrics and goals by 07/31/2021	CHRO
Inform employees of changes to strategies toward goals	Were employees informed of changes to strategies toward meeting metric goals within two months of a change in strategies	CHRO
Solicit feedback from employees on progress toward goals	Whether or not employees feedback on progress toward goals was solicited	Diversity Council
Share Affirmative Action Plan for comment from employees	Whether or not the Affirmative Action Plan was shared for comment before the first draft was submitted	CHRO

Strategy 1: Centralize all statewide recruitment at the Department of Administrative Services Chief Human Resource Office.		
Action	**How is it measured**	**Who is responsible**
Review all job postings for racial bias and gender-bias language.	% of women and people of color who apply for jobs as opposed to the baseline established	CHRO Talent Acquisition and Senior HR Research Analyst
Create outreach plans that include going into communities around the state.	% of women and people of color who apply for jobs as opposed to the baseline established. Survey candidates about how they heard of the position.	CHRO Talent Acquisition Team and Senior HR Research Analyst
Create a recruitment process that promotes fairness, equity, and eliminates unconscious bias.	The % of women, people of color, veterans, and people with disabilities who are hired and who make it further in the process than they are currently.	CHRO Talent Acquisition Team and Senior HR Research Analyst

Goal 2: Increase recruitment and representation of diverse employees.

STRATEGY 2: Increase diversity of recruitment pipeline from attraction to employment.		
Action	**How is it measured**	**Who is responsible**
Assess recruitment processes for how diverse individuals move through the pipeline	% of women, people of color, and people with a disability at each stage of recruitment (i.e. apply, interview, hire)	CHRO – Recruitment Policy Consultant and Senior HR Research Analyst
Simplify the recruitment process to remove barriers	Whether or not findings were acted upon from user acceptance testing of recruitment process (e.g. candidate experience survey)	CHRO – Recruitment Policy Consultant and Senior HR Research Analyst
Develop collaboration with more diverse communities	% increase in number of external parties (i.e. not NEOGOV) on recruitment list from 07/01/19 to 6/30/2020; % increase in number of colleges and technical schools visited (not including career fairs) from 07/01/19 to 6/30/2020	CHRO – Recruitment Policy Consultant and Senior HR Research Analyst
Develop interview panels	Whether or not a plan was created for how to develop interview panels	CHRO – Recruitment Policy Consultant and Senior HR Research Analyst

STRATEGY 3: Enhance efforts to retain diverse employees.		
Action	**How is it measured**	**Who is responsible**
Implement succession planning materials with managers	# of DAS employees attending Mid-level Manager training from 07/01/2019 to 06/30/2020	CHRO – Statewide Workforce Development Consultant and Senior HR Research Analyst
Assess current turnover of diverse employees	% of women, people of color, and people with a disability leaving DAS annually	Senior HR Research Analyst; Diversity Council
Brainstorm ways to retain diverse employees	Whether or not methods for retaining diverse employees was presented to the executive team	CHRO; Diversity Council; Executive Leadership
Implement recommendations	% of recommendations implemented by 06/30/2020	CHRO; Diversity Council

STRATEGY 4: Develop a leadership profile that reflects the State of Oregon workforce.		
Action	**How is it measured**	**Who is responsible**
Assess current DAS leadership profile	% of women, people of color, and people with a disability in middle level and upper level management	Senior HR Research Analyst
Assess where leadership profile is recruited from	% of middle level and upper level management that are internal vs. external hires; current state classifications from which middle and upper management promote	Recruitment Policy Consultant and Senior HR Research Analyst
Establish goals for leadership pipeline	Whether or not specific goals were established for the % of women, people of color, and people with a disability in middle level and upper level management	Executive Leadership
Recruit from more diverse communities	% increase in number of external parties on recruitment list for middle and upper management postings from 07/01/21 to 6/30/2022	CHRO – Recruitment Policy Consultant and Senior HR Research Analyst
Assess diversity of participants in manager trainings	% of women, people of color, and people with disabilities of DAS employees attending management trainings	CHRO – Statewide Workforce Development Consultant and Senior HR Research Analyst

Goal 3: Improve the culture of inclusion.

STRATEGY 1: Model and demonstrate inclusion.		
Action	**How is it measured**	**Who is responsible**
Respond efficiently and effectively when inclusion policies are violated	% of diversity and inclusion policy complaints resolved from 07/01/2021 to 06/30/2022	CHRO
Maintain employee training on diversity and inclusion policies	% of eligible employees completing diversity and inclusion training from 07/01/2021 to 06/30/2022	CHRO – Statewide Workforce Development Consultant and Senior HR Research Analyst
Hold inclusion and diversity events	# of inclusion and diversity events held from 07/01/2021 to 06/30/2022 (e.g. Lunch & Learns, multicultural events, presentation in new employee orientation)	Diversity Council

STRATEGY 2: Measure the current culture of inclusion.		
Action	**How is it measured**	**Who is responsible**
Establish Culture of Inclusion Interdepartmental Committee	Whether or not a Culture of Inclusion Interdepartmental Committee was established	CHRO; Executive Leadership; Diversity Council
Develop a measure of the current culture of inclusion	Whether or not a measure was developed	Culture of Inclusion Interdepartmental Committee
Deploy the measure of inclusion to DAS employees	% of DAS employees completing the measure	Culture of Inclusion Interdepartmental Committee
Report on the measure of inclusion	Whether or not results were shared with the executive team	Culture of Inclusion Interdepartmental Committee; Executive Team
Integrate findings into next Affirmative Action Plan	Whether or not findings were integrated into the next Affirmative Action Plan	Culture of Inclusion Interdepartmental Committee; 2021-2023 Affirmative Action Plan Team
Plan timeline for next measurement	Whether or not a timeline is in place for the next measurement of inclusion	Culture of Inclusion Interdepartmental Committee; Executive Team

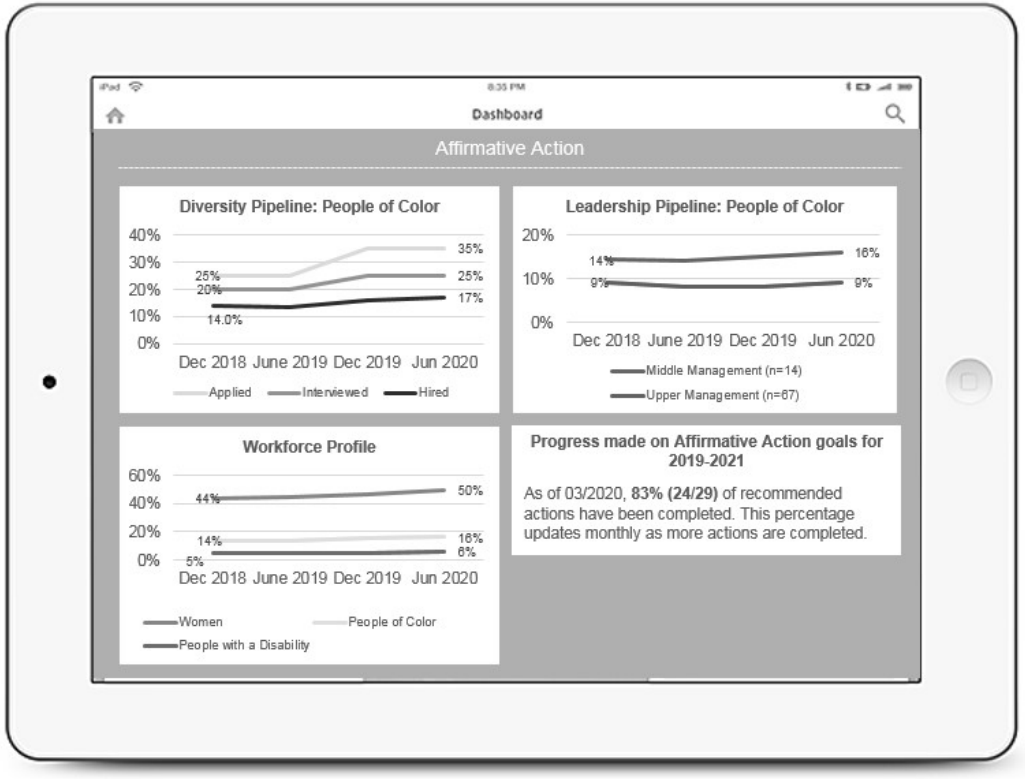
Appendix A
(Hyperlink to be attached, to be sent by Gov. office)

Appendix B

U:\AA-D\AFFIRMATIVE ACTION PLANS\DAS\Affirmative Action Plans 2017-2019\Contracts Awarded Information\a.OriginalsOnlyForDAS_AwardsToCertifiedFirms_7.1.14-6.30.16.xlsx

\\Wptscfill01\ehrs\RPM\AA-D\AFFIRMATIVE ACTION PLANS\DAS\Affirmative Action Plans 2017- 2019\Contracts Awarded Information\c.DAS_OriginalContracts_PercentagesToMWESB_7.1.14-6.30.16.xlsx

Appendix C: Affirmative Action Dashboard Mockup



PROPOSED SUPERVISORY SPAN OF CONTROL REPORT

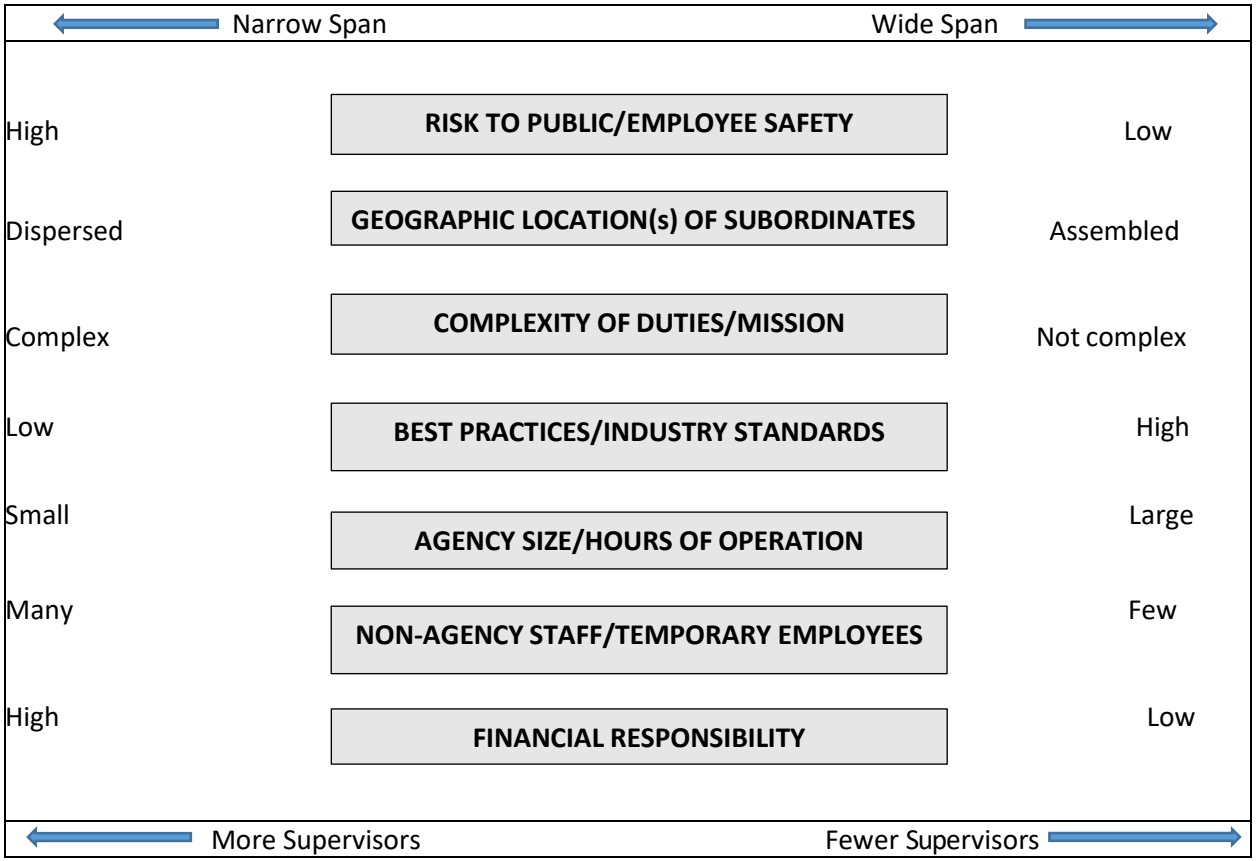
In accordance with the requirements of ORS 291.227, the Department of Administrative Services (DAS), presents this report to the Joint Ways and Means Committee regarding the agency's Proposed Maximum Supervisory Ratio for the 2023-2025 biennium.

Supervisory Ratio for the 2021-2023 biennium

The agency actual supervisory ratio as of July 1, 2022, was 1: 9.

Proposed Supervisory Ratio for the 2023-2025 biennium

When determining an agency maximum supervisory ratio all agencies shall begin of a baseline supervisory ratio of 1:11 and based upon some or all of the following factors outlined below may adjust the ratio up or down to fit the needs of the agency.



In evaluating the factors, we have determined two of them impact the necessary and appropriate ratio of supervisory to non-supervisory staff at DAS. These are complexity of the duties/mission and financial responsibility.

DAS has a unique mission and role in state government in serving the enterprise in all administrative services. These services, while all falling under the umbrella of administration, are vastly different and diverse. DAS is the state's enterprise provider of accounting, finance, budgeting, purchasing, human resources, information technology, facilities, fleet, and publishing and distribution services, in addition to providing leadership and policy direction statewide for agencies who provide their own services in these areas.

While DAS leverages and gains efficiencies across the enterprise, it is critical to have dedicated supervisory positions to provide leadership and coordination of teams and initiatives across the enterprise in each key functional area. Some of these functions do not have teams as large as 11, therefore rendering a 1:11 ratio impractical. Nonetheless, these functions provide essential services to the enterprise and require dedicated leadership.

As previously discussed, DAS has enterprise leadership and policy responsibilities. The decisions of the divisions of DAS impact all agencies in critical functions of state government including finance, information technology and human resources, functions with the largest investments of state dollars in the enterprise. This scope of responsibility coupled with the complexity necessitates a narrower span of control to ensure proper controls are in place to carry out the mission.

Based upon the described factors above the agency proposes a Maximum Supervisory Ratio of 1:9.

Unions Requiring Notification: SEIU

Date unions notified: February 13, 2023

Submitted by: Krista J. Campbell, Human Resource Director **Date:** February 13, 2023

Workload Analysis – ORS 240.185

To assist in containing the cost of state government, ORS 240.185 imposes a cap on state government FTE of 1% of the state population. The Department of Administrative Services is required to conduct a workload analysis as outlined in the statute each even numbered year and include the analysis in the agency's budget request each biennium.

For the 2022 calendar year, the Office of Economic Analysis's 2022 Oregon population was 4,278,910. As of December 31, 2022, there were 44,024.21 FTE, making state government positions 1% of the Oregon population.

Workload Analysis - ORS 240.185	
Office of Economic Analysis 2022 Oregon Population:	4,278,910.00
State Positions as of December 31, 2022:	
Legislatively Authorized FTE:	45,489.94
Exempted per statute:	
OED	705
SOS	232.96
OST	200.95
Supreme Court	7
Leg Assembly	254.77
Office of the Governor	65.05
Total Excluded:	1465.73
Included Legislatively Adopted FTE in Summary:	44,024.21
Percentage of State's Population Employed by the State as of December 31, 2022:	1%

DAS DEPARTMENT OF ADMINISTRATIVE SERVICES

10700-DEPT. OF ADMINISTRATIVE SERVICES

ORBITS AND ORPICS REPORTS

Administrative Svcs, Dept of

Summary Cross Reference Listing and Packages

2023-25 Biennium

Agency Number: 10700

BAM Analyst: Ball, Dustin

Budget Coordinator: Warren, Lori - (503)378-3556

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
030-00-00-00000	Chief Operating Office	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
030-00-00-00000	Chief Operating Office	021	0	Phase-in	Essential Packages
030-00-00-00000	Chief Operating Office	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-00-00-00000	Chief Operating Office	031	0	Standard Inflation	Essential Packages
030-00-00-00000	Chief Operating Office	032	0	Above Standard Inflation	Essential Packages
030-00-00-00000	Chief Operating Office	033	0	Exceptional Inflation	Essential Packages
030-00-00-00000	Chief Operating Office	060	0	Technical Adjustments	Essential Packages
030-00-00-00000	Chief Operating Office	070	0	Revenue Shortfalls	Policy Packages
030-00-00-00000	Chief Operating Office	081	0	June 2022 Emergency Board	Policy Packages
030-00-00-00000	Chief Operating Office	090	0	Analyst Adjustments	Policy Packages
030-00-00-00000	Chief Operating Office	091	0	Additional Analyst Adjustments	Policy Packages
030-00-00-00000	Chief Operating Office	092	0	Statewide AG Adjustment	Policy Packages
030-00-00-00000	Chief Operating Office	093	0	Statewide Adjustment DAS Chgs	Policy Packages
030-00-00-00000	Chief Operating Office	801	0	LFO Analyst Adjustments	Policy Packages
030-00-00-00000	Chief Operating Office	802	0	Vacant Position Reductions	Policy Packages
030-00-00-00000	Chief Operating Office	810	0	Statewide Adjustments	Policy Packages
030-00-00-00000	Chief Operating Office	811	0	Budget Reconciliation	Policy Packages
030-00-00-00000	Chief Operating Office	813	0	Policy Bills	Policy Packages
030-00-00-00000	Chief Operating Office	816	0	Capital Construction	Policy Packages
030-00-00-00000	Chief Operating Office	100	0	Office of Public Records Advocate Transfer	Policy Packages
032-00-00-00000	DAS IT	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
032-00-00-00000	DAS IT	021	0	Phase-in	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
032-00-00-00000	DAS IT	022	0	Phase-out Pgm & One-time Costs	Essential Packages
032-00-00-00000	DAS IT	031	0	Standard Inflation	Essential Packages
032-00-00-00000	DAS IT	032	0	Above Standard Inflation	Essential Packages
032-00-00-00000	DAS IT	033	0	Exceptional Inflation	Essential Packages
032-00-00-00000	DAS IT	070	0	Revenue Shortfalls	Policy Packages
032-00-00-00000	DAS IT	081	0	June 2022 Emergency Board	Policy Packages
032-00-00-00000	DAS IT	090	0	Analyst Adjustments	Policy Packages
032-00-00-00000	DAS IT	091	0	Additional Analyst Adjustments	Policy Packages
032-00-00-00000	DAS IT	092	0	Statewide AG Adjustment	Policy Packages
032-00-00-00000	DAS IT	093	0	Statewide Adjustment DAS Chgs	Policy Packages
032-00-00-00000	DAS IT	801	0	LFO Analyst Adjustments	Policy Packages
032-00-00-00000	DAS IT	802	0	Vacant Position Reductions	Policy Packages
032-00-00-00000	DAS IT	810	0	Statewide Adjustments	Policy Packages
032-00-00-00000	DAS IT	811	0	Budget Reconciliation	Policy Packages
032-00-00-00000	DAS IT	813	0	Policy Bills	Policy Packages
032-00-00-00000	DAS IT	816	0	Capital Construction	Policy Packages
032-00-00-00000	DAS IT	101	0	DAS IT Application Modernizations	Policy Packages
032-00-00-00000	DAS IT	102	0	DAS IT Application Integration Platform Ph II	Policy Packages
032-00-00-00000	DAS IT	103	0	DAS IT PC Lifecycle Replacement	Policy Packages
032-00-00-00000	DAS IT	145	0	Growth in Operations	Policy Packages
035-00-00-00000	Chief Financial Office	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
035-00-00-00000	Chief Financial Office	021	0	Phase-in	Essential Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
035-00-00-00000	Chief Financial Office	022	0	Phase-out Pgm & One-time Costs	Essential Packages
035-00-00-00000	Chief Financial Office	031	0	Standard Inflation	Essential Packages
035-00-00-00000	Chief Financial Office	032	0	Above Standard Inflation	Essential Packages
035-00-00-00000	Chief Financial Office	033	0	Exceptional Inflation	Essential Packages
035-00-00-00000	Chief Financial Office	070	0	Revenue Shortfalls	Policy Packages
035-00-00-00000	Chief Financial Office	081	0	June 2022 Emergency Board	Policy Packages
035-00-00-00000	Chief Financial Office	090	0	Analyst Adjustments	Policy Packages
035-00-00-00000	Chief Financial Office	091	0	Additional Analyst Adjustments	Policy Packages
035-00-00-00000	Chief Financial Office	092	0	Statewide AG Adjustment	Policy Packages
035-00-00-00000	Chief Financial Office	093	0	Statewide Adjustment DAS Chgs	Policy Packages
035-00-00-00000	Chief Financial Office	801	0	LFO Analyst Adjustments	Policy Packages
035-00-00-00000	Chief Financial Office	802	0	Vacant Position Reductions	Policy Packages
035-00-00-00000	Chief Financial Office	810	0	Statewide Adjustments	Policy Packages
035-00-00-00000	Chief Financial Office	811	0	Budget Reconciliation	Policy Packages
035-00-00-00000	Chief Financial Office	813	0	Policy Bills	Policy Packages
035-00-00-00000	Chief Financial Office	816	0	Capital Construction	Policy Packages
035-00-00-00000	Chief Financial Office	104	0	Facility Conditions & Capital Planning System	Policy Packages
035-00-00-00000	Chief Financial Office	105	0	Continue CFO ARPA Team	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
042-00-00-00000	Enterprise Information Services (EIS)	021	0	Phase-in	Essential Packages
042-00-00-00000	Enterprise Information Services (EIS)	022	0	Phase-out Pgm & One-time Costs	Essential Packages
042-00-00-00000	Enterprise Information Services (EIS)	031	0	Standard Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
042-00-00-00000	Enterprise Information Services (EIS)	032	0	Above Standard Inflation	Essential Packages
042-00-00-00000	Enterprise Information Services (EIS)	033	0	Exceptional Inflation	Essential Packages
042-00-00-00000	Enterprise Information Services (EIS)	060	0	Technical Adjustments	Essential Packages
042-00-00-00000	Enterprise Information Services (EIS)	070	0	Revenue Shortfalls	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	081	0	June 2022 Emergency Board	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	090	0	Analyst Adjustments	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	091	0	Additional Analyst Adjustments	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	092	0	Statewide AG Adjustment	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	093	0	Statewide Adjustment DAS Chgs	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	801	0	LFO Analyst Adjustments	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	802	0	Vacant Position Reductions	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	810	0	Statewide Adjustments	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	811	0	Budget Reconciliation	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	813	0	Policy Bills	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	816	0	Capital Construction	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	123	0	Sustainment of M365 Foundation	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	124	0	Network Security Lifecycle Replacement Plan	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	125	0	Network Security Managed Services	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	126	0	Oregon Link Membership Contribution	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	127	0	Oregon Statewide Imagery Program	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	128	0	Establish a New Chief Privacy Office	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	129	0	Additional Staff for Strategy & Design	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
042-00-00-00000	Enterprise Information Services (EIS)	130	0	Additional Staff for Enterprise Initiatives	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	131	0	Modernize Enterprise Project Portfolio Mgmt	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	132	0	Establish Fiscal Analyst Staff	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	133	0	National Guard Cyber Services	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	134	0	Establish a Cyber Security Account	Policy Packages
045-00-00-00000	Chief Human Resource Office	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
045-00-00-00000	Chief Human Resource Office	021	0	Phase-in	Essential Packages
045-00-00-00000	Chief Human Resource Office	022	0	Phase-out Pgm & One-time Costs	Essential Packages
045-00-00-00000	Chief Human Resource Office	031	0	Standard Inflation	Essential Packages
045-00-00-00000	Chief Human Resource Office	032	0	Above Standard Inflation	Essential Packages
045-00-00-00000	Chief Human Resource Office	033	0	Exceptional Inflation	Essential Packages
045-00-00-00000	Chief Human Resource Office	070	0	Revenue Shortfalls	Policy Packages
045-00-00-00000	Chief Human Resource Office	081	0	June 2022 Emergency Board	Policy Packages
045-00-00-00000	Chief Human Resource Office	090	0	Analyst Adjustments	Policy Packages
045-00-00-00000	Chief Human Resource Office	091	0	Additional Analyst Adjustments	Policy Packages
045-00-00-00000	Chief Human Resource Office	092	0	Statewide AG Adjustment	Policy Packages
045-00-00-00000	Chief Human Resource Office	093	0	Statewide Adjustment DAS Chgs	Policy Packages
045-00-00-00000	Chief Human Resource Office	801	0	LFO Analyst Adjustments	Policy Packages
045-00-00-00000	Chief Human Resource Office	802	0	Vacant Position Reductions	Policy Packages
045-00-00-00000	Chief Human Resource Office	810	0	Statewide Adjustments	Policy Packages
045-00-00-00000	Chief Human Resource Office	811	0	Budget Reconciliation	Policy Packages
045-00-00-00000	Chief Human Resource Office	813	0	Policy Bills	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
045-00-00-00000	Chief Human Resource Office	816	0	Capital Construction	Policy Packages
045-00-00-00000	Chief Human Resource Office	106	0	Workday Payroll Project	Policy Packages
045-00-00-00000	Chief Human Resource Office	107	0	Workday Ongoing Subscription Costs	Policy Packages
045-00-00-00000	Chief Human Resource Office	108	0	Additional Staff for Increased CHRO Workload	Policy Packages
045-00-00-00000	Chief Human Resource Office	109	0	Additional Staff for Cultural Change Office	Policy Packages
045-00-00-00000	Chief Human Resource Office	143	0	Cultural Change Position from Gov Office	Policy Packages
045-00-00-00000	Chief Human Resource Office	144	0	Worday Payroll/Time Tracking Subscriptions	Policy Packages
045-00-00-00000	Chief Human Resource Office	145	0	Growth in Operations	Policy Packages
052-00-00-00000	EIS – Data Center Services	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
052-00-00-00000	EIS – Data Center Services	021	0	Phase-in	Essential Packages
052-00-00-00000	EIS – Data Center Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
052-00-00-00000	EIS – Data Center Services	031	0	Standard Inflation	Essential Packages
052-00-00-00000	EIS – Data Center Services	032	0	Above Standard Inflation	Essential Packages
052-00-00-00000	EIS – Data Center Services	033	0	Exceptional Inflation	Essential Packages
052-00-00-00000	EIS – Data Center Services	060	0	Technical Adjustments	Essential Packages
052-00-00-00000	EIS – Data Center Services	070	0	Revenue Shortfalls	Policy Packages
052-00-00-00000	EIS – Data Center Services	081	0	June 2022 Emergency Board	Policy Packages
052-00-00-00000	EIS – Data Center Services	090	0	Analyst Adjustments	Policy Packages
052-00-00-00000	EIS – Data Center Services	091	0	Additional Analyst Adjustments	Policy Packages
052-00-00-00000	EIS – Data Center Services	092	0	Statewide AG Adjustment	Policy Packages
052-00-00-00000	EIS – Data Center Services	093	0	Statewide Adjustment DAS Chgs	Policy Packages
052-00-00-00000	EIS – Data Center Services	801	0	LFO Analyst Adjustments	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
052-00-00-00000	EIS – Data Center Services	802	0	Vacant Position Reductions	Policy Packages
052-00-00-00000	EIS – Data Center Services	810	0	Statewide Adjustments	Policy Packages
052-00-00-00000	EIS – Data Center Services	811	0	Budget Reconciliation	Policy Packages
052-00-00-00000	EIS – Data Center Services	813	0	Policy Bills	Policy Packages
052-00-00-00000	EIS – Data Center Services	816	0	Capital Construction	Policy Packages
052-00-00-00000	EIS – Data Center Services	135	0	Network Equipment Lifecycle Replacement	Policy Packages
052-00-00-00000	EIS – Data Center Services	136	0	Continue Funding for Resilient Site	Policy Packages
052-00-00-00000	EIS – Data Center Services	137	0	Continue Expansion of Co-location Services	Policy Packages
052-00-00-00000	EIS – Data Center Services	138	0	Establish a Cloud Management Program	Policy Packages
060-00-00-00000	Enterprise Asset Management	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
060-00-00-00000	Enterprise Asset Management	021	0	Phase-in	Essential Packages
060-00-00-00000	Enterprise Asset Management	022	0	Phase-out Pgm & One-time Costs	Essential Packages
060-00-00-00000	Enterprise Asset Management	031	0	Standard Inflation	Essential Packages
060-00-00-00000	Enterprise Asset Management	032	0	Above Standard Inflation	Essential Packages
060-00-00-00000	Enterprise Asset Management	033	0	Exceptional Inflation	Essential Packages
060-00-00-00000	Enterprise Asset Management	060	0	Technical Adjustments	Essential Packages
060-00-00-00000	Enterprise Asset Management	070	0	Revenue Shortfalls	Policy Packages
060-00-00-00000	Enterprise Asset Management	081	0	June 2022 Emergency Board	Policy Packages
060-00-00-00000	Enterprise Asset Management	090	0	Analyst Adjustments	Policy Packages
060-00-00-00000	Enterprise Asset Management	091	0	Additional Analyst Adjustments	Policy Packages
060-00-00-00000	Enterprise Asset Management	092	0	Statewide AG Adjustment	Policy Packages
060-00-00-00000	Enterprise Asset Management	093	0	Statewide Adjustment DAS Chgs	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
060-00-00-00000	Enterprise Asset Management	801	0	LFO Analyst Adjustments	Policy Packages
060-00-00-00000	Enterprise Asset Management	802	0	Vacant Position Reductions	Policy Packages
060-00-00-00000	Enterprise Asset Management	810	0	Statewide Adjustments	Policy Packages
060-00-00-00000	Enterprise Asset Management	811	0	Budget Reconciliation	Policy Packages
060-00-00-00000	Enterprise Asset Management	813	0	Policy Bills	Policy Packages
060-00-00-00000	Enterprise Asset Management	816	0	Capital Construction	Policy Packages
060-00-00-00000	Enterprise Asset Management	110	0	Additional Staff for Sustainability Program	Policy Packages
060-00-00-00000	Enterprise Asset Management	111	0	New EV Infrastructure Coord Statewide Program	Policy Packages
060-00-00-00000	Enterprise Asset Management	112	0	Governor's Regional Solutions Prgm Rent Costs	Policy Packages
060-00-00-00000	Enterprise Asset Management	113	0	Replace Zero & Low Emission Fleet Vehicles	Policy Packages
060-00-00-00000	Enterprise Asset Management	114	0	Additional Fleet Vehicles for Agency Needs	Policy Packages
060-00-00-00000	Enterprise Asset Management	115	0	New Parking Mgmt System Increased Costs	Policy Packages
060-00-00-00000	Enterprise Asset Management	116	0	Additional Staff for North Valley Complex	Policy Packages
060-00-00-00000	Enterprise Asset Management	117	0	Additional Staff for Trade Services	Policy Packages
060-00-00-00000	Enterprise Asset Management	118	0	Expansion of Facilities Contract Services	Policy Packages
065-00-00-00000	Enterprise Goods & Services	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
065-00-00-00000	Enterprise Goods & Services	021	0	Phase-in	Essential Packages
065-00-00-00000	Enterprise Goods & Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
065-00-00-00000	Enterprise Goods & Services	031	0	Standard Inflation	Essential Packages
065-00-00-00000	Enterprise Goods & Services	032	0	Above Standard Inflation	Essential Packages
065-00-00-00000	Enterprise Goods & Services	033	0	Exceptional Inflation	Essential Packages
065-00-00-00000	Enterprise Goods & Services	060	0	Technical Adjustments	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
065-00-00-00000	Enterprise Goods & Services	070	0	Revenue Shortfalls	Policy Packages
065-00-00-00000	Enterprise Goods & Services	081	0	June 2022 Emergency Board	Policy Packages
065-00-00-00000	Enterprise Goods & Services	090	0	Analyst Adjustments	Policy Packages
065-00-00-00000	Enterprise Goods & Services	091	0	Additional Analyst Adjustments	Policy Packages
065-00-00-00000	Enterprise Goods & Services	092	0	Statewide AG Adjustment	Policy Packages
065-00-00-00000	Enterprise Goods & Services	093	0	Statewide Adjustment DAS Chgs	Policy Packages
065-00-00-00000	Enterprise Goods & Services	801	0	LFO Analyst Adjustments	Policy Packages
065-00-00-00000	Enterprise Goods & Services	802	0	Vacant Position Reductions	Policy Packages
065-00-00-00000	Enterprise Goods & Services	810	0	Statewide Adjustments	Policy Packages
065-00-00-00000	Enterprise Goods & Services	811	0	Budget Reconciliation	Policy Packages
065-00-00-00000	Enterprise Goods & Services	813	0	Policy Bills	Policy Packages
065-00-00-00000	Enterprise Goods & Services	816	0	Capital Construction	Policy Packages
065-00-00-00000	Enterprise Goods & Services	106	0	Workday Payroll Project	Policy Packages
065-00-00-00000	Enterprise Goods & Services	119	0	Oregon Procurement Equity Program	Policy Packages
065-00-00-00000	Enterprise Goods & Services	120	0	Increase Risk Assessment Revenue	Policy Packages
065-00-00-00000	Enterprise Goods & Services	121	0	Expansion of Managed Print Services	Policy Packages
065-00-00-00000	Enterprise Goods & Services	122	0	Disparity Study Recommendations Team	Policy Packages
065-00-00-00000	Enterprise Goods & Services	144	0	Worday Payroll/Time Tracking Subscriptions	Policy Packages
065-00-00-00000	Enterprise Goods & Services	145	0	Growth in Operations	Policy Packages
070-00-00-00000	Enterprise Human Resouce Services	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
070-00-00-00000	Enterprise Human Resouce Services	021	0	Phase-in	Essential Packages
070-00-00-00000	Enterprise Human Resouce Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
070-00-00-00000	Enterprise Human Resouce Services	031	0	Standard Inflation	Essential Packages
070-00-00-00000	Enterprise Human Resouce Services	032	0	Above Standard Inflation	Essential Packages
070-00-00-00000	Enterprise Human Resouce Services	033	0	Exceptional Inflation	Essential Packages
070-00-00-00000	Enterprise Human Resouce Services	070	0	Revenue Shortfalls	Policy Packages
070-00-00-00000	Enterprise Human Resouce Services	081	0	June 2022 Emergency Board	Policy Packages
070-00-00-00000	Enterprise Human Resouce Services	090	0	Analyst Adjustments	Policy Packages
070-00-00-00000	Enterprise Human Resouce Services	091	0	Additional Analyst Adjustments	Policy Packages
070-00-00-00000	Enterprise Human Resouce Services	092	0	Statewide AG Adjustment	Policy Packages
070-00-00-00000	Enterprise Human Resouce Services	093	0	Statewide Adjustment DAS Chgs	Policy Packages
070-00-00-00000	Enterprise Human Resouce Services	801	0	LFO Analyst Adjustments	Policy Packages
070-00-00-00000	Enterprise Human Resouce Services	802	0	Vacant Position Reductions	Policy Packages
070-00-00-00000	Enterprise Human Resouce Services	810	0	Statewide Adjustments	Policy Packages
070-00-00-00000	Enterprise Human Resouce Services	811	0	Budget Reconciliation	Policy Packages
070-00-00-00000	Enterprise Human Resouce Services	813	0	Policy Bills	Policy Packages
070-00-00-00000	Enterprise Human Resouce Services	816	0	Capital Construction	Policy Packages
075-00-00-00000	DAS Business Services	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
075-00-00-00000	DAS Business Services	021	0	Phase-in	Essential Packages
075-00-00-00000	DAS Business Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
075-00-00-00000	DAS Business Services	031	0	Standard Inflation	Essential Packages
075-00-00-00000	DAS Business Services	032	0	Above Standard Inflation	Essential Packages
075-00-00-00000	DAS Business Services	033	0	Exceptional Inflation	Essential Packages
075-00-00-00000	DAS Business Services	060	0	Technical Adjustments	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
075-00-00-00000	DAS Business Services	070	0	Revenue Shortfalls	Policy Packages
075-00-00-00000	DAS Business Services	081	0	June 2022 Emergency Board	Policy Packages
075-00-00-00000	DAS Business Services	090	0	Analyst Adjustments	Policy Packages
075-00-00-00000	DAS Business Services	091	0	Additional Analyst Adjustments	Policy Packages
075-00-00-00000	DAS Business Services	092	0	Statewide AG Adjustment	Policy Packages
075-00-00-00000	DAS Business Services	093	0	Statewide Adjustment DAS Chgs	Policy Packages
075-00-00-00000	DAS Business Services	801	0	LFO Analyst Adjustments	Policy Packages
075-00-00-00000	DAS Business Services	802	0	Vacant Position Reductions	Policy Packages
075-00-00-00000	DAS Business Services	810	0	Statewide Adjustments	Policy Packages
075-00-00-00000	DAS Business Services	811	0	Budget Reconciliation	Policy Packages
075-00-00-00000	DAS Business Services	813	0	Policy Bills	Policy Packages
075-00-00-00000	DAS Business Services	816	0	Capital Construction	Policy Packages
088-00-00-00000	Capital Improvements	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
088-00-00-00000	Capital Improvements	021	0	Phase-in	Essential Packages
088-00-00-00000	Capital Improvements	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvements	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	032	0	Above Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	033	0	Exceptional Inflation	Essential Packages
088-00-00-00000	Capital Improvements	070	0	Revenue Shortfalls	Policy Packages
088-00-00-00000	Capital Improvements	081	0	June 2022 Emergency Board	Policy Packages
088-00-00-00000	Capital Improvements	090	0	Analyst Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	091	0	Additional Analyst Adjustments	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
088-00-00-00000	Capital Improvements	092	0	Statewide AG Adjustment	Policy Packages
088-00-00-00000	Capital Improvements	093	0	Statewide Adjustment DAS Chgs	Policy Packages
088-00-00-00000	Capital Improvements	801	0	LFO Analyst Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	802	0	Vacant Position Reductions	Policy Packages
088-00-00-00000	Capital Improvements	810	0	Statewide Adjustments	Policy Packages
088-00-00-00000	Capital Improvements	811	0	Budget Reconciliation	Policy Packages
088-00-00-00000	Capital Improvements	813	0	Policy Bills	Policy Packages
088-00-00-00000	Capital Improvements	816	0	Capital Construction	Policy Packages
088-00-00-00000	Capital Improvements	139	0	Increase for Additional Cap Impr Projects	Policy Packages
089-00-00-00000	Capital Construction	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase-in	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages
089-00-00-00000	Capital Construction	070	0	Revenue Shortfalls	Policy Packages
089-00-00-00000	Capital Construction	081	0	June 2022 Emergency Board	Policy Packages
089-00-00-00000	Capital Construction	090	0	Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	091	0	Additional Analyst Adjustments	Policy Packages
089-00-00-00000	Capital Construction	092	0	Statewide AG Adjustment	Policy Packages
089-00-00-00000	Capital Construction	093	0	Statewide Adjustment DAS Chgs	Policy Packages
089-00-00-00000	Capital Construction	801	0	LFO Analyst Adjustments	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
089-00-00-00000	Capital Construction	802	0	Vacant Position Reductions	Policy Packages
089-00-00-00000	Capital Construction	810	0	Statewide Adjustments	Policy Packages
089-00-00-00000	Capital Construction	811	0	Budget Reconciliation	Policy Packages
089-00-00-00000	Capital Construction	813	0	Policy Bills	Policy Packages
089-00-00-00000	Capital Construction	816	0	Capital Construction	Policy Packages
089-00-00-00000	Capital Construction	200	0	Various Deferred Maintenance Projects	Policy Packages
089-00-00-00000	Capital Construction	201	0	Construction Project Planning	Policy Packages
089-00-00-00000	Capital Construction	202	0	Gender Neutral Facilities & Mothers' Rooms	Policy Packages
089-00-00-00000	Capital Construction	203	0	Building Automation Systems	Policy Packages
089-00-00-00000	Capital Construction	204	0	Security & Systems Investment/Upgrades	Policy Packages
089-00-00-00000	Capital Construction	205	0	Portfolio Repositioning	Policy Packages
089-00-00-00000	Capital Construction	206	0	Climate Adaption & Net Zero Solutions	Policy Packages
089-00-00-00000	Capital Construction	207	0	No. Valley Infrastructure Upgrade/Improve	Policy Packages
089-00-00-00000	Capital Construction	208	0	General Services Building Repositioning	Policy Packages
089-00-00-00000	Capital Construction	209	0	Capitol Mall Medium Voltage Design	Policy Packages
089-00-00-00000	Capital Construction	210	0	Parking Lot/EV Charging Stations	Policy Packages
089-00-00-00000	Capital Construction	211	0	Revenue Building Seismic Upgrades	Policy Packages
089-00-00-00000	Capital Construction	212	0	Redmond Facility/State PPE Storage	Policy Packages
090-00-00-00000	Miscellaneous Revenues	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
090-00-00-00000	Miscellaneous Revenues	021	0	Phase-in	Essential Packages
090-00-00-00000	Miscellaneous Revenues	022	0	Phase-out Pgm & One-time Costs	Essential Packages
090-00-00-00000	Miscellaneous Revenues	031	0	Standard Inflation	Essential Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
090-00-00-00000	Miscellaneous Revenues	032	0	Above Standard Inflation	Essential Packages
090-00-00-00000	Miscellaneous Revenues	033	0	Exceptional Inflation	Essential Packages
090-00-00-00000	Miscellaneous Revenues	070	0	Revenue Shortfalls	Policy Packages
090-00-00-00000	Miscellaneous Revenues	081	0	June 2022 Emergency Board	Policy Packages
090-00-00-00000	Miscellaneous Revenues	090	0	Analyst Adjustments	Policy Packages
090-00-00-00000	Miscellaneous Revenues	091	0	Additional Analyst Adjustments	Policy Packages
090-00-00-00000	Miscellaneous Revenues	092	0	Statewide AG Adjustment	Policy Packages
090-00-00-00000	Miscellaneous Revenues	093	0	Statewide Adjustment DAS Chgs	Policy Packages
090-00-00-00000	Miscellaneous Revenues	801	0	LFO Analyst Adjustments	Policy Packages
090-00-00-00000	Miscellaneous Revenues	802	0	Vacant Position Reductions	Policy Packages
090-00-00-00000	Miscellaneous Revenues	810	0	Statewide Adjustments	Policy Packages
090-00-00-00000	Miscellaneous Revenues	811	0	Budget Reconciliation	Policy Packages
090-00-00-00000	Miscellaneous Revenues	813	0	Policy Bills	Policy Packages
090-00-00-00000	Miscellaneous Revenues	816	0	Capital Construction	Policy Packages
091-00-00-00000	Mass Transit Distribution (NL)	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	021	0	Phase-in	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	022	0	Phase-out Pgm & One-time Costs	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	031	0	Standard Inflation	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	032	0	Above Standard Inflation	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	033	0	Exceptional Inflation	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	070	0	Revenue Shortfalls	Policy Packages
091-00-00-00000	Mass Transit Distribution (NL)	081	0	June 2022 Emergency Board	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
091-00-00-00000	Mass Transit Distribution (NL)	090	0	Analyst Adjustments	Policy Packages
091-00-00-00000	Mass Transit Distribution (NL)	091	0	Additional Analyst Adjustments	Policy Packages
091-00-00-00000	Mass Transit Distribution (NL)	092	0	Statewide AG Adjustment	Policy Packages
091-00-00-00000	Mass Transit Distribution (NL)	093	0	Statewide Adjustment DAS Chgs	Policy Packages
091-00-00-00000	Mass Transit Distribution (NL)	801	0	LFO Analyst Adjustments	Policy Packages
091-00-00-00000	Mass Transit Distribution (NL)	802	0	Vacant Position Reductions	Policy Packages
091-00-00-00000	Mass Transit Distribution (NL)	810	0	Statewide Adjustments	Policy Packages
091-00-00-00000	Mass Transit Distribution (NL)	811	0	Budget Reconciliation	Policy Packages
091-00-00-00000	Mass Transit Distribution (NL)	813	0	Policy Bills	Policy Packages
091-00-00-00000	Mass Transit Distribution (NL)	816	0	Capital Construction	Policy Packages
092-00-00-00000	Tobacco Settlement	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
092-00-00-00000	Tobacco Settlement	021	0	Phase-in	Essential Packages
092-00-00-00000	Tobacco Settlement	022	0	Phase-out Pgm & One-time Costs	Essential Packages
092-00-00-00000	Tobacco Settlement	031	0	Standard Inflation	Essential Packages
092-00-00-00000	Tobacco Settlement	032	0	Above Standard Inflation	Essential Packages
092-00-00-00000	Tobacco Settlement	033	0	Exceptional Inflation	Essential Packages
092-00-00-00000	Tobacco Settlement	070	0	Revenue Shortfalls	Policy Packages
092-00-00-00000	Tobacco Settlement	081	0	June 2022 Emergency Board	Policy Packages
092-00-00-00000	Tobacco Settlement	090	0	Analyst Adjustments	Policy Packages
092-00-00-00000	Tobacco Settlement	091	0	Additional Analyst Adjustments	Policy Packages
092-00-00-00000	Tobacco Settlement	092	0	Statewide AG Adjustment	Policy Packages
092-00-00-00000	Tobacco Settlement	093	0	Statewide Adjustment DAS Chgs	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
092-00-00-00000	Tobacco Settlement	801	0	LFO Analyst Adjustments	Policy Packages
092-00-00-00000	Tobacco Settlement	802	0	Vacant Position Reductions	Policy Packages
092-00-00-00000	Tobacco Settlement	810	0	Statewide Adjustments	Policy Packages
092-00-00-00000	Tobacco Settlement	811	0	Budget Reconciliation	Policy Packages
092-00-00-00000	Tobacco Settlement	813	0	Policy Bills	Policy Packages
092-00-00-00000	Tobacco Settlement	816	0	Capital Construction	Policy Packages
093-00-00-00000	DAS Debt Service	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
093-00-00-00000	DAS Debt Service	021	0	Phase-in	Essential Packages
093-00-00-00000	DAS Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
093-00-00-00000	DAS Debt Service	031	0	Standard Inflation	Essential Packages
093-00-00-00000	DAS Debt Service	032	0	Above Standard Inflation	Essential Packages
093-00-00-00000	DAS Debt Service	033	0	Exceptional Inflation	Essential Packages
093-00-00-00000	DAS Debt Service	070	0	Revenue Shortfalls	Policy Packages
093-00-00-00000	DAS Debt Service	081	0	June 2022 Emergency Board	Policy Packages
093-00-00-00000	DAS Debt Service	090	0	Analyst Adjustments	Policy Packages
093-00-00-00000	DAS Debt Service	091	0	Additional Analyst Adjustments	Policy Packages
093-00-00-00000	DAS Debt Service	092	0	Statewide AG Adjustment	Policy Packages
093-00-00-00000	DAS Debt Service	093	0	Statewide Adjustment DAS Chgs	Policy Packages
093-00-00-00000	DAS Debt Service	801	0	LFO Analyst Adjustments	Policy Packages
093-00-00-00000	DAS Debt Service	802	0	Vacant Position Reductions	Policy Packages
093-00-00-00000	DAS Debt Service	810	0	Statewide Adjustments	Policy Packages
093-00-00-00000	DAS Debt Service	811	0	Budget Reconciliation	Policy Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
093-00-00-00000	DAS Debt Service	813	0	Policy Bills	Policy Packages
093-00-00-00000	DAS Debt Service	816	0	Capital Construction	Policy Packages
093-00-00-00000	DAS Debt Service	140	0	Bond-related Costs on New Cap Const Projects	Policy Packages
094-00-00-00000	Bonds	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
094-00-00-00000	Bonds	021	0	Phase-in	Essential Packages
094-00-00-00000	Bonds	022	0	Phase-out Pgm & One-time Costs	Essential Packages
094-00-00-00000	Bonds	031	0	Standard Inflation	Essential Packages
094-00-00-00000	Bonds	032	0	Above Standard Inflation	Essential Packages
094-00-00-00000	Bonds	033	0	Exceptional Inflation	Essential Packages
094-00-00-00000	Bonds	070	0	Revenue Shortfalls	Policy Packages
094-00-00-00000	Bonds	081	0	June 2022 Emergency Board	Policy Packages
094-00-00-00000	Bonds	090	0	Analyst Adjustments	Policy Packages
094-00-00-00000	Bonds	091	0	Additional Analyst Adjustments	Policy Packages
094-00-00-00000	Bonds	092	0	Statewide AG Adjustment	Policy Packages
094-00-00-00000	Bonds	093	0	Statewide Adjustment DAS Chgs	Policy Packages
094-00-00-00000	Bonds	801	0	LFO Analyst Adjustments	Policy Packages
094-00-00-00000	Bonds	802	0	Vacant Position Reductions	Policy Packages
094-00-00-00000	Bonds	810	0	Statewide Adjustments	Policy Packages
094-00-00-00000	Bonds	811	0	Budget Reconciliation	Policy Packages
094-00-00-00000	Bonds	813	0	Policy Bills	Policy Packages
094-00-00-00000	Bonds	816	0	Capital Construction	Policy Packages
095-00-00-00000	Statewide Lottery Distribution	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
095-00-00-00000	Statewide Lottery Distribution	021	0	Phase-in	Essential Packages
095-00-00-00000	Statewide Lottery Distribution	022	0	Phase-out Pgm & One-time Costs	Essential Packages
095-00-00-00000	Statewide Lottery Distribution	031	0	Standard Inflation	Essential Packages
095-00-00-00000	Statewide Lottery Distribution	032	0	Above Standard Inflation	Essential Packages
095-00-00-00000	Statewide Lottery Distribution	033	0	Exceptional Inflation	Essential Packages
095-00-00-00000	Statewide Lottery Distribution	070	0	Revenue Shortfalls	Policy Packages
095-00-00-00000	Statewide Lottery Distribution	081	0	June 2022 Emergency Board	Policy Packages
095-00-00-00000	Statewide Lottery Distribution	090	0	Analyst Adjustments	Policy Packages
095-00-00-00000	Statewide Lottery Distribution	091	0	Additional Analyst Adjustments	Policy Packages
095-00-00-00000	Statewide Lottery Distribution	092	0	Statewide AG Adjustment	Policy Packages
095-00-00-00000	Statewide Lottery Distribution	093	0	Statewide Adjustment DAS Chgs	Policy Packages
095-00-00-00000	Statewide Lottery Distribution	801	0	LFO Analyst Adjustments	Policy Packages
095-00-00-00000	Statewide Lottery Distribution	802	0	Vacant Position Reductions	Policy Packages
095-00-00-00000	Statewide Lottery Distribution	810	0	Statewide Adjustments	Policy Packages
095-00-00-00000	Statewide Lottery Distribution	811	0	Budget Reconciliation	Policy Packages
095-00-00-00000	Statewide Lottery Distribution	813	0	Policy Bills	Policy Packages
095-00-00-00000	Statewide Lottery Distribution	816	0	Capital Construction	Policy Packages
096-00-00-00000	Education Stability Fund	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
096-00-00-00000	Education Stability Fund	021	0	Phase-in	Essential Packages
096-00-00-00000	Education Stability Fund	022	0	Phase-out Pgm & One-time Costs	Essential Packages
096-00-00-00000	Education Stability Fund	031	0	Standard Inflation	Essential Packages
096-00-00-00000	Education Stability Fund	032	0	Above Standard Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
096-00-00-00000	Education Stability Fund	033	0	Exceptional Inflation	Essential Packages
096-00-00-00000	Education Stability Fund	070	0	Revenue Shortfalls	Policy Packages
096-00-00-00000	Education Stability Fund	081	0	June 2022 Emergency Board	Policy Packages
096-00-00-00000	Education Stability Fund	090	0	Analyst Adjustments	Policy Packages
096-00-00-00000	Education Stability Fund	091	0	Additional Analyst Adjustments	Policy Packages
096-00-00-00000	Education Stability Fund	092	0	Statewide AG Adjustment	Policy Packages
096-00-00-00000	Education Stability Fund	093	0	Statewide Adjustment DAS Chgs	Policy Packages
096-00-00-00000	Education Stability Fund	801	0	LFO Analyst Adjustments	Policy Packages
096-00-00-00000	Education Stability Fund	802	0	Vacant Position Reductions	Policy Packages
096-00-00-00000	Education Stability Fund	810	0	Statewide Adjustments	Policy Packages
096-00-00-00000	Education Stability Fund	811	0	Budget Reconciliation	Policy Packages
096-00-00-00000	Education Stability Fund	813	0	Policy Bills	Policy Packages
096-00-00-00000	Education Stability Fund	816	0	Capital Construction	Policy Packages
097-00-00-00000	Oregon Education Fund	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
097-00-00-00000	Oregon Education Fund	021	0	Phase-in	Essential Packages
097-00-00-00000	Oregon Education Fund	022	0	Phase-out Pgm & One-time Costs	Essential Packages
097-00-00-00000	Oregon Education Fund	031	0	Standard Inflation	Essential Packages
097-00-00-00000	Oregon Education Fund	032	0	Above Standard Inflation	Essential Packages
097-00-00-00000	Oregon Education Fund	033	0	Exceptional Inflation	Essential Packages
097-00-00-00000	Oregon Education Fund	070	0	Revenue Shortfalls	Policy Packages
097-00-00-00000	Oregon Education Fund	081	0	June 2022 Emergency Board	Policy Packages
097-00-00-00000	Oregon Education Fund	090	0	Analyst Adjustments	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
097-00-00-00000	Oregon Education Fund	091	0	Additional Analyst Adjustments	Policy Packages
097-00-00-00000	Oregon Education Fund	092	0	Statewide AG Adjustment	Policy Packages
097-00-00-00000	Oregon Education Fund	093	0	Statewide Adjustment DAS Chgs	Policy Packages
097-00-00-00000	Oregon Education Fund	801	0	LFO Analyst Adjustments	Policy Packages
097-00-00-00000	Oregon Education Fund	802	0	Vacant Position Reductions	Policy Packages
097-00-00-00000	Oregon Education Fund	810	0	Statewide Adjustments	Policy Packages
097-00-00-00000	Oregon Education Fund	811	0	Budget Reconciliation	Policy Packages
097-00-00-00000	Oregon Education Fund	813	0	Policy Bills	Policy Packages
097-00-00-00000	Oregon Education Fund	816	0	Capital Construction	Policy Packages
098-00-00-00000	Parks and Natural Resources Fund	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	021	0	Phase-in	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	022	0	Phase-out Pgm & One-time Costs	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	031	0	Standard Inflation	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	032	0	Above Standard Inflation	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	033	0	Exceptional Inflation	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	070	0	Revenue Shortfalls	Policy Packages
098-00-00-00000	Parks and Natural Resources Fund	081	0	June 2022 Emergency Board	Policy Packages
098-00-00-00000	Parks and Natural Resources Fund	090	0	Analyst Adjustments	Policy Packages
098-00-00-00000	Parks and Natural Resources Fund	091	0	Additional Analyst Adjustments	Policy Packages
098-00-00-00000	Parks and Natural Resources Fund	092	0	Statewide AG Adjustment	Policy Packages
098-00-00-00000	Parks and Natural Resources Fund	093	0	Statewide Adjustment DAS Chgs	Policy Packages
098-00-00-00000	Parks and Natural Resources Fund	801	0	LFO Analyst Adjustments	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
098-00-00-00000	Parks and Natural Resources Fund	802	0	Vacant Position Reductions	Policy Packages
098-00-00-00000	Parks and Natural Resources Fund	810	0	Statewide Adjustments	Policy Packages
098-00-00-00000	Parks and Natural Resources Fund	811	0	Budget Reconciliation	Policy Packages
098-00-00-00000	Parks and Natural Resources Fund	813	0	Policy Bills	Policy Packages
098-00-00-00000	Parks and Natural Resources Fund	816	0	Capital Construction	Policy Packages
099-00-00-00000	Special Governmental Payments	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
099-00-00-00000	Special Governmental Payments	021	0	Phase-in	Essential Packages
099-00-00-00000	Special Governmental Payments	022	0	Phase-out Pgm & One-time Costs	Essential Packages
099-00-00-00000	Special Governmental Payments	031	0	Standard Inflation	Essential Packages
099-00-00-00000	Special Governmental Payments	032	0	Above Standard Inflation	Essential Packages
099-00-00-00000	Special Governmental Payments	033	0	Exceptional Inflation	Essential Packages
099-00-00-00000	Special Governmental Payments	070	0	Revenue Shortfalls	Policy Packages
099-00-00-00000	Special Governmental Payments	081	0	June 2022 Emergency Board	Policy Packages
099-00-00-00000	Special Governmental Payments	090	0	Analyst Adjustments	Policy Packages
099-00-00-00000	Special Governmental Payments	091	0	Additional Analyst Adjustments	Policy Packages
099-00-00-00000	Special Governmental Payments	092	0	Statewide AG Adjustment	Policy Packages
099-00-00-00000	Special Governmental Payments	093	0	Statewide Adjustment DAS Chgs	Policy Packages
099-00-00-00000	Special Governmental Payments	801	0	LFO Analyst Adjustments	Policy Packages
099-00-00-00000	Special Governmental Payments	802	0	Vacant Position Reductions	Policy Packages
099-00-00-00000	Special Governmental Payments	810	0	Statewide Adjustments	Policy Packages
099-00-00-00000	Special Governmental Payments	811	0	Budget Reconciliation	Policy Packages
099-00-00-00000	Special Governmental Payments	813	0	Policy Bills	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
099-00-00-00000	Special Governmental Payments	816	0	Capital Construction	Policy Packages
099-00-00-00000	Special Governmental Payments	141	0	Real Estate Costs on Mill Creek Land Sales	Policy Packages
099-00-00-00000	Special Governmental Payments	142	0	Oregon State Fair Funding Request	Policy Packages
100-00-00-00000	American Rescue Plan Act	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
100-00-00-00000	American Rescue Plan Act	021	0	Phase-in	Essential Packages
100-00-00-00000	American Rescue Plan Act	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-00-00-00000	American Rescue Plan Act	031	0	Standard Inflation	Essential Packages
100-00-00-00000	American Rescue Plan Act	032	0	Above Standard Inflation	Essential Packages
100-00-00-00000	American Rescue Plan Act	033	0	Exceptional Inflation	Essential Packages
100-00-00-00000	American Rescue Plan Act	070	0	Revenue Shortfalls	Policy Packages
100-00-00-00000	American Rescue Plan Act	081	0	June 2022 Emergency Board	Policy Packages
100-00-00-00000	American Rescue Plan Act	090	0	Analyst Adjustments	Policy Packages
100-00-00-00000	American Rescue Plan Act	091	0	Additional Analyst Adjustments	Policy Packages
100-00-00-00000	American Rescue Plan Act	092	0	Statewide AG Adjustment	Policy Packages
100-00-00-00000	American Rescue Plan Act	093	0	Statewide Adjustment DAS Chgs	Policy Packages
100-00-00-00000	American Rescue Plan Act	801	0	LFO Analyst Adjustments	Policy Packages
100-00-00-00000	American Rescue Plan Act	802	0	Vacant Position Reductions	Policy Packages
100-00-00-00000	American Rescue Plan Act	810	0	Statewide Adjustments	Policy Packages
100-00-00-00000	American Rescue Plan Act	811	0	Budget Reconciliation	Policy Packages
100-00-00-00000	American Rescue Plan Act	813	0	Policy Bills	Policy Packages
100-00-00-00000	American Rescue Plan Act	816	0	Capital Construction	Policy Packages
999-00-00-00000	Suspense	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages

Cross Reference Number	*Cross Reference Description*	*Package Number*	Priority	*Package Description*	*Package Group*
999-00-00-00000	Suspense	021	0	Phase-in	Essential Packages
999-00-00-00000	Suspense	022	0	Phase-out Pgm & One-time Costs	Essential Packages
999-00-00-00000	Suspense	031	0	Standard Inflation	Essential Packages
999-00-00-00000	Suspense	032	0	Above Standard Inflation	Essential Packages
999-00-00-00000	Suspense	033	0	Exceptional Inflation	Essential Packages
999-00-00-00000	Suspense	070	0	Revenue Shortfalls	Policy Packages
999-00-00-00000	Suspense	081	0	June 2022 Emergency Board	Policy Packages
999-00-00-00000	Suspense	090	0	Analyst Adjustments	Policy Packages
999-00-00-00000	Suspense	091	0	Additional Analyst Adjustments	Policy Packages
999-00-00-00000	Suspense	092	0	Statewide AG Adjustment	Policy Packages
999-00-00-00000	Suspense	093	0	Statewide Adjustment DAS Chgs	Policy Packages
999-00-00-00000	Suspense	801	0	LFO Analyst Adjustments	Policy Packages
999-00-00-00000	Suspense	802	0	Vacant Position Reductions	Policy Packages
999-00-00-00000	Suspense	810	0	Statewide Adjustments	Policy Packages
999-00-00-00000	Suspense	811	0	Budget Reconciliation	Policy Packages
999-00-00-00000	Suspense	813	0	Policy Bills	Policy Packages
999-00-00-00000	Suspense	816	0	Capital Construction	Policy Packages

Policy Package List by Priority

2023-25 Biennium

Agency Number: 10700

BAM Analyst: Ball, Dustin

Budget Coordinator: Warren, Lori - (503)378-3556

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	070	Revenue Shortfalls	030-00-00-00000	Chief Operating Office
			032-00-00-00000	DAS IT
			035-00-00-00000	Chief Financial Office
			042-00-00-00000	Enterprise Information Services (EIS)
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	EIS – Data Center Services
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			070-00-00-00000	Enterprise Human Resouce Services
			075-00-00-00000	DAS Business Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Statewide Lottery Distribution
			096-00-00-00000	Education Stability Fund
			097-00-00-00000	Oregon Education Fund
			098-00-00-00000	Parks and Natural Resources Fund
			099-00-00-00000	Special Governmental Payments
			100-00-00-00000	American Rescue Plan Act

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	070	Revenue Shortfalls	999-00-00-00000	Suspense
	081	June 2022 Emergency Board	030-00-00-00000	Chief Operating Office
			032-00-00-00000	DAS IT
			035-00-00-00000	Chief Financial Office
			042-00-00-00000	Enterprise Information Services (EIS)
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	EIS – Data Center Services
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			070-00-00-00000	Enterprise Human Resouce Services
			075-00-00-00000	DAS Business Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Statewide Lottery Distribution
			096-00-00-00000	Education Stability Fund
			097-00-00-00000	Oregon Education Fund
			098-00-00-00000	Parks and Natural Resources Fund
			099-00-00-00000	Special Governmental Payments

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	081	June 2022 Emergency Board	100-00-00-00000	American Rescue Plan Act
			999-00-00-00000	Suspense
	090	Analyst Adjustments	030-00-00-00000	Chief Operating Office
			032-00-00-00000	DAS IT
			035-00-00-00000	Chief Financial Office
			042-00-00-00000	Enterprise Information Services (EIS)
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	EIS – Data Center Services
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			070-00-00-00000	Enterprise Human Resouce Services
			075-00-00-00000	DAS Business Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Statewide Lottery Distribution
			096-00-00-00000	Education Stability Fund
			097-00-00-00000	Oregon Education Fund
			098-00-00-00000	Parks and Natural Resources Fund

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	090	Analyst Adjustments	099-00-00-00000	Special Governmental Payments
			100-00-00-00000	American Rescue Plan Act
			999-00-00-00000	Suspense
	091	Additional Analyst Adjustments	030-00-00-00000	Chief Operating Office
			032-00-00-00000	DAS IT
			035-00-00-00000	Chief Financial Office
			042-00-00-00000	Enterprise Information Services (EIS)
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	EIS – Data Center Services
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			070-00-00-00000	Enterprise Human Resouce Services
			075-00-00-00000	DAS Business Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Statewide Lottery Distribution
			096-00-00-00000	Education Stability Fund
			097-00-00-00000	Oregon Education Fund

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	091	Additional Analyst Adjustments	098-00-00-00000	Parks and Natural Resources Fund
			099-00-00-00000	Special Governmental Payments
			100-00-00-00000	American Rescue Plan Act
			999-00-00-00000	Suspense
	092	Statewide AG Adjustment	030-00-00-00000	Chief Operating Office
			032-00-00-00000	DAS IT
			035-00-00-00000	Chief Financial Office
			042-00-00-00000	Enterprise Information Services (EIS)
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	EIS – Data Center Services
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			070-00-00-00000	Enterprise Human Resouce Services
			075-00-00-00000	DAS Business Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Statewide Lottery Distribution
			096-00-00-00000	Education Stability Fund

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	092	Statewide AG Adjustment	097-00-00-00000	Oregon Education Fund
			098-00-00-00000	Parks and Natural Resources Fund
			099-00-00-00000	Special Governmental Payments
			100-00-00-00000	American Rescue Plan Act
			999-00-00-00000	Suspense
	093	Statewide Adjustment DAS Chgs	030-00-00-00000	Chief Operating Office
			032-00-00-00000	DAS IT
			035-00-00-00000	Chief Financial Office
			042-00-00-00000	Enterprise Information Services (EIS)
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	EIS – Data Center Services
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			070-00-00-00000	Enterprise Human Resouce Services
			075-00-00-00000	DAS Business Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Statewide Lottery Distribution

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	093	Statewide Adjustment DAS Chgs	096-00-00-00000	Education Stability Fund
			097-00-00-00000	Oregon Education Fund
			098-00-00-00000	Parks and Natural Resources Fund
			099-00-00-00000	Special Governmental Payments
			100-00-00-00000	American Rescue Plan Act
			999-00-00-00000	Suspense
	100	Office of Public Records Advocate Transfer	030-00-00-00000	Chief Operating Office
	101	DAS IT Application Modernizations	032-00-00-00000	DAS IT
	102	DAS IT Application Integration Platform Ph II	032-00-00-00000	DAS IT
	103	DAS IT PC Lifecycle Replacement	032-00-00-00000	DAS IT
	104	Facility Conditions & Capital Planning System	035-00-00-00000	Chief Financial Office
	105	Continue CFO ARPA Team	035-00-00-00000	Chief Financial Office
	106	Workday Payroll Project	045-00-00-00000	Chief Human Resource Office
			065-00-00-00000	Enterprise Goods & Services
	107	Workday Ongoing Subscription Costs	045-00-00-00000	Chief Human Resource Office
	108	Additional Staff for Increased CHRO Workloac	045-00-00-00000	Chief Human Resource Office
	109	Additional Staff for Cultural Change Office	045-00-00-00000	Chief Human Resource Office
	110	Additional Staff for Sustainability Program	060-00-00-00000	Enterprise Asset Management
	111	New EV Infrastructure Coord Statewide Progra	060-00-00-00000	Enterprise Asset Management
	112	Governor's Regional Solutions Prgm Rent Cos	060-00-00-00000	Enterprise Asset Management
	113	Replace Zero & Low Emission Fleet Vehicles	060-00-00-00000	Enterprise Asset Management
	114	Additional Fleet Vehicles for Agency Needs	060-00-00-00000	Enterprise Asset Management
	115	New Parking Mgmt System Increased Costs	060-00-00-00000	Enterprise Asset Management

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	116	Additional Staff for North Valley Complex	060-00-00-00000	Enterprise Asset Management
	117	Additional Staff for Trade Services	060-00-00-00000	Enterprise Asset Management
	118	Expansion of Facilities Contract Services	060-00-00-00000	Enterprise Asset Management
	119	Oregon Procurement Equity Program	065-00-00-00000	Enterprise Goods & Services
	120	Increase Risk Assessment Revenue	065-00-00-00000	Enterprise Goods & Services
	121	Expansion of Managed Print Services	065-00-00-00000	Enterprise Goods & Services
	122	Disparity Study Recommendations Team	065-00-00-00000	Enterprise Goods & Services
	123	Sustainment of M365 Foundation	042-00-00-00000	Enterprise Information Services (EIS)
	124	Network Security Lifecycle Replacement Plan	042-00-00-00000	Enterprise Information Services (EIS)
	125	Network Security Managed Services	042-00-00-00000	Enterprise Information Services (EIS)
	126	Oregon Link Membership Contribution	042-00-00-00000	Enterprise Information Services (EIS)
	127	Oregon Statewide Imagery Program	042-00-00-00000	Enterprise Information Services (EIS)
	128	Establish a New Chief Privacy Office	042-00-00-00000	Enterprise Information Services (EIS)
	129	Additional Staff for Strategy & Design	042-00-00-00000	Enterprise Information Services (EIS)
	130	Additional Staff for Enterprise Initiatives	042-00-00-00000	Enterprise Information Services (EIS)
	131	Modernize Enterprise Project Portfolio Mgmt	042-00-00-00000	Enterprise Information Services (EIS)
	132	Establish Fiscal Analyst Staff	042-00-00-00000	Enterprise Information Services (EIS)
	133	National Guard Cyber Services	042-00-00-00000	Enterprise Information Services (EIS)
	134	Establish a Cyber Security Account	042-00-00-00000	Enterprise Information Services (EIS)
	135	Network Equipment Lifecycle Replacement	052-00-00-00000	EIS – Data Center Services
	136	Continue Funding for Resilient Site	052-00-00-00000	EIS – Data Center Services
	137	Continue Expansion of Co-location Services	052-00-00-00000	EIS – Data Center Services
	138	Establish a Cloud Management Program	052-00-00-00000	EIS – Data Center Services

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	139	Increase for Additional Cap Impr Projects	088-00-00-00000	Capital Improvements
	140	Bond-related Costs on New Cap Const Projec	093-00-00-00000	DAS Debt Service
	141	Real Estate Costs on Mill Creek Land Sales	099-00-00-00000	Special Governmental Payments
	142	Oregon State Fair Funding Request	099-00-00-00000	Special Governmental Payments
	143	Cultural Change Position from Gov Office	045-00-00-00000	Chief Human Resource Office
	144	Worday Payroll/Time Tracking Subscriptions	045-00-00-00000	Chief Human Resource Office
			065-00-00-00000	Enterprise Goods & Services
	145	Growth in Operations	032-00-00-00000	DAS IT
			045-00-00-00000	Chief Human Resource Office
			065-00-00-00000	Enterprise Goods & Services
	200	Various Deferred Maintenance Projects	089-00-00-00000	Capital Construction
	201	Construction Project Planning	089-00-00-00000	Capital Construction
	202	Gender Neutral Facilities & Mothers' Rooms	089-00-00-00000	Capital Construction
	203	Building Automation Systems	089-00-00-00000	Capital Construction
	204	Security & Systems Investment/Upgrades	089-00-00-00000	Capital Construction
	205	Portfolio Repositioning	089-00-00-00000	Capital Construction
	206	Climate Adaption & Net Zero Solutions	089-00-00-00000	Capital Construction
	207	No. Valley Infrastructure Upgrade/Improve	089-00-00-00000	Capital Construction
	208	General Services Building Repositioning	089-00-00-00000	Capital Construction
	209	Capitol Mall Medium Voltage Design	089-00-00-00000	Capital Construction
	210	Parking Lot/EV Charging Stations	089-00-00-00000	Capital Construction
	211	Revenue Building Seismic Upgrades	089-00-00-00000	Capital Construction
	212	Redmond Facility/State PPE Storage	089-00-00-00000	Capital Construction

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	801	LFO Analyst Adjustments	030-00-00-00000	Chief Operating Office
			032-00-00-00000	DAS IT
			035-00-00-00000	Chief Financial Office
			042-00-00-00000	Enterprise Information Services (EIS)
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	EIS – Data Center Services
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			070-00-00-00000	Enterprise Human Resouce Services
			075-00-00-00000	DAS Business Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Statewide Lottery Distribution
			096-00-00-00000	Education Stability Fund
			097-00-00-00000	Oregon Education Fund
			098-00-00-00000	Parks and Natural Resources Fund
			099-00-00-00000	Special Governmental Payments
			100-00-00-00000	American Rescue Plan Act

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	801	LFO Analyst Adjustments	999-00-00-00000	Suspense
	802	Vacant Position Reductions	030-00-00-00000	Chief Operating Office
			032-00-00-00000	DAS IT
			035-00-00-00000	Chief Financial Office
			042-00-00-00000	Enterprise Information Services (EIS)
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	EIS – Data Center Services
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			070-00-00-00000	Enterprise Human Resouce Services
			075-00-00-00000	DAS Business Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Statewide Lottery Distribution
			096-00-00-00000	Education Stability Fund
			097-00-00-00000	Oregon Education Fund
			098-00-00-00000	Parks and Natural Resources Fund
			099-00-00-00000	Special Governmental Payments

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	802	Vacant Position Reductions	100-00-00-00000	American Rescue Plan Act
			999-00-00-00000	Suspense
	810	Statewide Adjustments	030-00-00-00000	Chief Operating Office
			032-00-00-00000	DAS IT
			035-00-00-00000	Chief Financial Office
			042-00-00-00000	Enterprise Information Services (EIS)
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	EIS – Data Center Services
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			070-00-00-00000	Enterprise Human Resouce Services
			075-00-00-00000	DAS Business Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Statewide Lottery Distribution
			096-00-00-00000	Education Stability Fund
			097-00-00-00000	Oregon Education Fund
			098-00-00-00000	Parks and Natural Resources Fund

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	810	Statewide Adjustments	099-00-00-00000	Special Governmental Payments
			100-00-00-00000	American Rescue Plan Act
			999-00-00-00000	Suspense
	811	Budget Reconciliation	030-00-00-00000	Chief Operating Office
			032-00-00-00000	DAS IT
			035-00-00-00000	Chief Financial Office
			042-00-00-00000	Enterprise Information Services (EIS)
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	EIS – Data Center Services
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			070-00-00-00000	Enterprise Human Resouce Services
			075-00-00-00000	DAS Business Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Statewide Lottery Distribution
			096-00-00-00000	Education Stability Fund
			097-00-00-00000	Oregon Education Fund

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	811	Budget Reconciliation	098-00-00-00000	Parks and Natural Resources Fund
			099-00-00-00000	Special Governmental Payments
			100-00-00-00000	American Rescue Plan Act
			999-00-00-00000	Suspense
	813	Policy Bills	030-00-00-00000	Chief Operating Office
			032-00-00-00000	DAS IT
			035-00-00-00000	Chief Financial Office
			042-00-00-00000	Enterprise Information Services (EIS)
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	EIS – Data Center Services
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			070-00-00-00000	Enterprise Human Resouce Services
			075-00-00-00000	DAS Business Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Statewide Lottery Distribution
			096-00-00-00000	Education Stability Fund

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	813	Policy Bills	097-00-00-00000	Oregon Education Fund
			098-00-00-00000	Parks and Natural Resources Fund
			099-00-00-00000	Special Governmental Payments
			100-00-00-00000	American Rescue Plan Act
			999-00-00-00000	Suspense
	816	Capital Construction	030-00-00-00000	Chief Operating Office
			032-00-00-00000	DAS IT
			035-00-00-00000	Chief Financial Office
			042-00-00-00000	Enterprise Information Services (EIS)
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	EIS – Data Center Services
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			070-00-00-00000	Enterprise Human Resouce Services
			075-00-00-00000	DAS Business Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Statewide Lottery Distribution

Policy Package List by Priority

2023-25 Biennium

Agency Number: 10700

BAM Analyst: Ball, Dustin

Budget Coordinator: Warren, Lori - (503)378-3556

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	816	Capital Construction	096-00-00-00000	Education Stability Fund
			097-00-00-00000	Oregon Education Fund
			098-00-00-00000	Parks and Natural Resources Fund
			099-00-00-00000	Special Governmental Payments
			100-00-00-00000	American Rescue Plan Act
			999-00-00-00000	Suspense

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	811,293,985	897,537,161	897,537,161	770,185,003	770,185,003	770,185,003
3200 Other Funds Non-Ltd	78,934,390	29,616,013	29,616,013	120,014,800	120,014,800	120,014,800
3400 Other Funds Ltd	108,114,825	64,797,187	64,797,187	53,928,579	53,928,579	53,928,579
All Funds	998,343,200	991,950,361	991,950,361	944,128,382	944,128,382	944,128,382
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	(25,065,217)	(408,833,926)	(408,833,926)	-	17,588,303	28,134,499
4430 Lottery Funds Debt Svc Ltd	807,505	25,828	25,828	-	-	164,860
3020 Other Funds Cap Construct	8,600,000	18,875,000	22,875,000	27,250,000	29,750,000	29,750,000
3200 Other Funds Non-Ltd	-	45,068,435	45,068,435	-	(50,471,081)	(53,346,723)
3400 Other Funds Ltd	-	(45,570,581)	(45,570,581)	(1,386,793)	6,285,888	(11,003,641)
6400 Federal Funds Ltd	-	65,476,928	65,476,928	-	-	-
All Funds	(15,657,712)	(324,958,316)	(320,958,316)	25,863,207	3,153,110	(6,301,005)
BEGINNING BALANCE						
4400 Lottery Funds Ltd	786,228,768	488,703,235	488,703,235	770,185,003	787,773,306	798,319,502
4430 Lottery Funds Debt Svc Ltd	807,505	25,828	25,828	-	-	164,860
3020 Other Funds Cap Construct	8,600,000	18,875,000	22,875,000	27,250,000	29,750,000	29,750,000
3200 Other Funds Non-Ltd	78,934,390	74,684,448	74,684,448	120,014,800	69,543,719	66,668,077
3400 Other Funds Ltd	108,114,825	19,226,606	19,226,606	52,541,786	60,214,467	42,924,938
6400 Federal Funds Ltd	-	65,476,928	65,476,928	-	-	-
TOTAL BEGINNING BALANCE	**$982,685,488**	**$666,992,045**	**$670,992,045**	**$969,991,589**	**$947,281,492**	**$937,827,377**
REVENUE CATEGORIES						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	222,373,561	82,279,653	662,644,193	33,147,844	12,547,355	113,782,009
8030 General Fund Debt Svc	6,468,285	7,891,346	7,828,488	5,614,990	5,614,990	5,409,290
All Funds	228,841,846	90,170,999	670,472,681	38,762,834	18,162,345	119,191,299
LICENSES AND FEES						
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	5,050,074	4,682,487	4,682,487	3,966,789	4,738,882	4,077,063
CHARGES FOR SERVICES						
0405 Central Service Charges						
3400 Other Funds Ltd	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000
8800 General Fund Revenue	11,477,418	12,745,726	12,745,726	16,153,146	16,153,146	16,153,146
All Funds	15,977,418	17,245,726	17,245,726	20,653,146	20,653,146	20,653,146
0410 Charges for Services						
3200 Other Funds Non-Ltd	9,077,130	-	-	-	-	-
3400 Other Funds Ltd	243,116,253	274,732,173	274,993,503	257,244,542	229,247,801	233,735,823
All Funds	252,193,383	274,732,173	274,993,503	257,244,542	229,247,801	233,735,823
0415 Admin and Service Charges						
3200 Other Funds Non-Ltd	140,917,996	157,283,661	157,283,661	187,283,661	207,283,661	207,283,661
3400 Other Funds Ltd	221,890,750	272,551,373	272,551,373	396,357,880	353,741,635	371,260,121
All Funds	362,808,746	429,835,034	429,835,034	583,641,541	561,025,296	578,543,782
CHARGES FOR SERVICES						
3200 Other Funds Non-Ltd	149,995,126	157,283,661	157,283,661	187,283,661	207,283,661	207,283,661

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	469,507,003	551,783,546	552,044,876	658,102,422	587,489,436	609,495,944
8800 General Fund Revenue	11,477,418	12,745,726	12,745,726	16,153,146	16,153,146	16,153,146
TOTAL CHARGES FOR SERVICES	**$630,979,547**	**$721,812,933**	**$722,074,263**	**$861,539,229**	**$810,926,243**	**$832,932,751**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	15,776	-	-	-	-	-
0510 Rents and Royalties						
3400 Other Funds Ltd	87,999,633	112,990,903	112,990,903	133,466,851	126,907,369	126,501,970
FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	88,015,409	112,990,903	112,990,903	133,466,851	126,907,369	126,501,970
TOTAL FINES, RENTS AND ROYALTIES	**$88,015,409**	**$112,990,903**	**$112,990,903**	**$133,466,851**	**$126,907,369**	**$126,501,970**
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	57,925,925	-	-	20,000,000	-	-
3400 Other Funds Ltd	-	-	-	19,725,000	-	-
All Funds	57,925,925	-	-	39,725,000	-	-
0560 Dedicated Fund Oblig Bonds						
3020 Other Funds Cap Construct	-	109,000,000	122,000,000	-	-	-
3400 Other Funds Ltd	-	-	-	-	50,000	-
All Funds	-	109,000,000	122,000,000	-	50,000	-
0565 Lottery Bonds						
3400 Other Funds Ltd	10,848,270	182,806,929	204,114,604	-	22,552,499	95,792,907
3430 Other Funds Debt Svc Ltd	616,940	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
All Funds	11,465,210	182,806,929	204,114,604	-	22,552,499	95,792,907
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	142,504	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	41,827,275	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	-	413,155	-	-	-
All Funds	41,969,779	-	413,155	-	-	-
BOND SALES						
3020 Other Funds Cap Construct	57,925,925	109,000,000	122,000,000	20,000,000	-	-
3200 Other Funds Non-Ltd	142,504	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	41,827,275	-	-	-	-	-
3400 Other Funds Ltd	10,848,270	182,806,929	204,114,604	19,725,000	22,602,499	95,792,907
3430 Other Funds Debt Svc Ltd	616,940	-	413,155	-	-	-
TOTAL BOND SALES	**$111,360,914**	**$291,806,929**	**$326,527,759**	**$39,725,000**	**$22,602,499**	**$95,792,907**
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	46,551,044	7,606,574	25,152,840	54,169,165	69,281,220	75,732,015
3200 Other Funds Non-Ltd	5,141,823	4,400,000	4,400,000	4,400,000	4,400,000	4,400,000
3400 Other Funds Ltd	3,785,857	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	3,947,991	-	-	-	-	-
All Funds	59,426,715	12,006,574	29,552,840	58,569,165	73,681,220	80,132,015
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	6,460,706	6,016,251	6,016,251	7,423,868	5,251,594	12,201,594

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
LOAN REPAYMENT						
0925 Loan Repayments						
3400 Other Funds Ltd	95,571	-	-	-	-	-
OTHER						
0975 Other Revenues						
3010 Other Funds Cap Improve	944	-	-	-	-	-
3200 Other Funds Non-Ltd	141,205,765	99,519,100	99,519,100	103,348,841	103,348,841	103,348,841
3230 Other Funds Debt Svc Non-Ltd	-	30,869,380	30,869,380	7,328,750	7,328,750	7,328,750
3400 Other Funds Ltd	15,923,087	17,882,184	17,882,184	14,730,929	14,846,157	589,605,733
3430 Other Funds Debt Svc Ltd	419,971,181	460,720,640	460,720,640	500,712,820	500,712,820	500,712,820
All Funds	577,100,977	608,991,304	608,991,304	626,121,340	626,236,568	1,200,996,144
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	1,326,956,994	2,672,116,744	3,244,567,632	110,738,226	114,353,354	283,242,214
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	418,432,238	573,581,950	602,715,666	629,976,381	617,523,701	636,211,049
4430 Lottery Funds Debt Svc Ltd	17,689,465	23,372,680	22,949,527	50,762,200	47,431,606	49,032,524
3010 Other Funds Cap Improve	4,570,497	5,017,028	5,017,028	5,477,743	4,954,969	4,954,969
3020 Other Funds Cap Construct	10,524,000	14,875,000	14,875,000	23,500,000	20,000,000	20,000,000
3400 Other Funds Ltd	122,206,228	130,064,989	130,064,989	154,066,484	144,721,720	151,808,056
3430 Other Funds Debt Svc Ltd	17,892,232	26,768,122	26,840,992	38,993,094	37,474,624	36,007,484
All Funds	591,314,660	773,679,769	802,463,202	902,775,902	872,106,620	898,014,082

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	7,246,204	6,875,502	6,875,502	13,035,713	12,779,709	12,690,367
1060 Transfer from General Fund						
3020 Other Funds Cap Construct	-	-	10,000,000	-	-	-
3400 Other Funds Ltd	2,316,040	2,415,630	12,915,630	2,517,086	2,517,086	9,217,086
All Funds	2,316,040	2,415,630	22,915,630	2,517,086	2,517,086	9,217,086
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	137,275	184,048	184,048	191,778	191,778	191,778
1107 Tsfr From Administrative Svcs						
3400 Other Funds Ltd	24,392,664	-	-	-	-	-
1121 Tsfr From Governor, Office of the						
4400 Lottery Funds Ltd	817,636	-	817,636	-	-	-
1123 Tsfr From OR Business Development						
4400 Lottery Funds Ltd	4,440,944	-	4,440,944	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	101,036,011	29,165,524	29,165,524	26,708,655	26,751,322	26,750,322
1156 Tsfr From Leg Admin Committee						
3400 Other Funds Ltd	4	-	-	-	-	-
1177 Tsfr From Lottery Comm						
4400 Lottery Funds Ltd	947,965,883	1,372,948,764	1,462,021,147	1,475,712,433	1,442,948,302	1,490,513,027
4430 Lottery Funds Debt Svc Ltd	253,785,531	278,511,961	273,885,133	339,210,410	335,879,816	342,481,317
All Funds	1,201,751,414	1,651,460,725	1,735,906,280	1,814,922,843	1,778,828,118	1,832,994,344
1198 Tsfr From Judicial Dept						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	264	-	-	-	-	-
1213 Tsfr From Criminal Justice Comm						
4400 Lottery Funds Ltd	39,935	-	39,935	-	-	-
1248 Tsfr From Military Dept, Or						
3400 Other Funds Ltd	125,044,212	-	-	-	-	-
1274 Tsfr From Veterans' Affairs						
4400 Lottery Funds Ltd	1,093,267	-	1,093,267	-	-	-
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	10	-	-	-	-	-
1525 Tsfr From HECC						
3400 Other Funds Ltd	16,785	-	-	-	-	-
1845 Tsfr From OLCC						
3400 Other Funds Ltd	76,139,861	76,328,722	76,328,722	84,580,000	86,681,132	89,863,135
TRANSFERS IN						
4400 Lottery Funds Ltd	1,372,789,903	1,946,530,714	2,071,128,595	2,105,688,814	2,060,472,003	2,126,724,076
4430 Lottery Funds Debt Svc Ltd	271,474,996	301,884,641	296,834,660	389,972,610	383,311,422	391,513,841
3010 Other Funds Cap Improve	4,570,497	5,017,028	5,017,028	5,477,743	4,954,969	4,954,969
3020 Other Funds Cap Construct	10,524,000	14,875,000	24,875,000	23,500,000	20,000,000	20,000,000
3400 Other Funds Ltd	458,535,558	245,034,415	255,534,415	281,099,716	273,642,747	290,520,744
3430 Other Funds Debt Svc Ltd	17,892,232	26,768,122	26,840,992	38,993,094	37,474,624	36,007,484
TOTAL TRANSFERS IN	**$2,135,787,186**	**$2,540,109,920**	**$2,680,230,690**	**$2,844,731,977**	**$2,779,855,765**	**$2,869,721,114**
REVENUE CATEGORIES						
8000 General Fund	222,373,561	82,279,653	662,644,193	33,147,844	12,547,355	113,782,009

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8030 General Fund Debt Svc	6,468,285	7,891,346	7,828,488	5,614,990	5,614,990	5,409,290
4400 Lottery Funds Ltd	1,419,340,947	1,954,137,288	2,096,281,435	2,159,857,979	2,129,753,223	2,202,456,091
4430 Lottery Funds Debt Svc Ltd	271,474,996	301,884,641	296,834,660	389,972,610	383,311,422	391,513,841
3010 Other Funds Cap Improve	4,571,441	5,017,028	5,017,028	5,477,743	4,954,969	4,954,969
3020 Other Funds Cap Construct	68,449,925	123,875,000	146,875,000	43,500,000	20,000,000	20,000,000
3200 Other Funds Non-Ltd	296,485,218	261,202,761	261,202,761	295,032,502	315,032,502	315,032,502
3230 Other Funds Debt Svc Non-Ltd	41,827,275	30,869,380	30,869,380	7,328,750	7,328,750	7,328,750
3400 Other Funds Ltd	1,058,221,535	1,121,196,715	1,153,265,720	1,118,515,575	1,035,478,684	1,728,195,955
3430 Other Funds Debt Svc Ltd	442,428,344	487,488,762	487,974,787	539,705,914	538,187,444	536,720,304
8800 General Fund Revenue	11,477,418	12,745,726	12,745,726	16,153,146	16,153,146	16,153,146
6400 Federal Funds Ltd	1,326,956,994	2,672,116,744	3,244,567,632	110,738,226	114,353,354	283,242,214
TOTAL REVENUE CATEGORIES	**$5,170,075,939**	**$7,060,705,044**	**$8,406,106,810**	**$4,725,045,279**	**$4,582,715,839**	**$5,624,789,071**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4400 Lottery Funds Ltd	(418,432,238)	(573,581,950)	(602,715,666)	(629,976,381)	(617,523,701)	(636,211,049)
4430 Lottery Funds Debt Svc Ltd	(17,689,465)	(23,372,680)	(22,949,527)	(50,762,200)	(47,431,606)	(49,032,524)
3200 Other Funds Non-Ltd	(27,529,366)	(30,524,416)	(30,524,416)	(35,970,247)	(40,178,181)	(40,171,856)
3400 Other Funds Ltd	(127,663,591)	(146,200,723)	(146,273,593)	(186,067,074)	(166,973,132)	(172,598,653)
All Funds	(591,314,660)	(773,679,769)	(802,463,202)	(902,775,902)	(872,106,620)	(898,014,082)
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(7,246,204)	(6,875,502)	(6,875,502)	(13,035,713)	(12,779,709)	(12,690,367)
2050 Transfer to Other						
3400 Other Funds Ltd	-	(13,531,158)	(13,531,158)	(13,012,043)	(13,012,043)	(12,941,034)

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
2060 Transfer to General Fund						
8800 General Fund Revenue	(11,477,418)	(12,745,726)	(12,745,726)	(16,153,146)	(16,153,146)	(16,153,146)
2070 Transfer to Cities						
3400 Other Funds Ltd	(126,146,968)	(89,995,389)	(89,995,389)	(96,980,000)	(99,123,799)	(104,517,302)
2080 Transfer to Counties						
4400 Lottery Funds Ltd	(50,231,366)	(54,209,527)	(54,209,527)	(62,091,223)	(60,931,250)	(59,982,296)
3400 Other Funds Ltd	(51,028,904)	(15,498,857)	(15,498,857)	(14,308,655)	(14,308,655)	(12,096,155)
6400 Federal Funds Ltd	-	(108,794,185)	(108,794,185)	(108,794,185)	(108,794,185)	(108,794,185)
All Funds	(101,260,270)	(178,502,569)	(178,502,569)	(185,194,063)	(184,034,090)	(180,872,636)
2100 Tsfr To Human Svcs, Dept of						
6400 Federal Funds Ltd	1,000,000	-	-	-	-	-
2104 Tsfr To Public Records Advocate, Office of						
3400 Other Funds Ltd	-	-	-	-	-	(1,012,614)
2121 Tsfr To Governor, Office of the						
4400 Lottery Funds Ltd	(4,106,514)	(4,552,709)	(4,661,117)	(4,774,856)	(4,811,152)	(4,639,197)
3400 Other Funds Ltd	(1,250,000)	(1,660,000)	(1,660,000)	(1,740,000)	(1,392,039)	(1,392,039)
All Funds	(5,356,514)	(6,212,709)	(6,321,117)	(6,514,856)	(6,203,191)	(6,031,236)
2123 Tsfr To OR Business Development						
4400 Lottery Funds Ltd	(68,704,243)	(100,333,731)	(101,742,868)	(84,416,644)	(303,903,653)	(110,698,727)
4430 Lottery Funds Debt Svc Ltd	(43,989,354)	(46,302,709)	(42,898,843)	(47,504,550)	(47,504,550)	(49,547,114)
3400 Other Funds Ltd	(1,957,603)	(2,652,051)	(2,652,051)	(5,854,675)	(5,854,675)	(5,854,675)
All Funds	(114,651,200)	(149,288,491)	(147,293,762)	(137,775,869)	(357,262,878)	(166,100,516)
2137 Tsfr To Justice, Dept of						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3200 Other Funds Non-Ltd	-	(750,000)	(750,000)	(1,573,000)	(1,573,000)	(1,573,000)
2141 Tsfr To Lands, Dept of State						
3400 Other Funds Ltd	-	-	-	-	-	(18,763,236)
2145 Tsfr To Leg Fiscal Officer						
3400 Other Funds Ltd	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)
2156 Tsfr To Leg Admin Committee						
3400 Other Funds Ltd	(29,442)	-	-	-	-	-
2198 Tsfr To Judicial Dept						
3400 Other Funds Ltd	(2,603,172)	(3,509,824)	(3,509,824)	(3,656,988)	(3,656,988)	(3,656,988)
2213 Tsfr To Criminal Justice Comm						
4400 Lottery Funds Ltd	(555,000)	(578,865)	(578,865)	(603,177)	(603,177)	(603,177)
2274 Tsfr To Veterans' Affairs						
4400 Lottery Funds Ltd	(19,058,970)	(20,600,595)	(20,835,611)	(19,642,554)	(20,662,654)	(22,522,654)
4430 Lottery Funds Debt Svc Ltd	-	(499,184)	(499,184)	(551,000)	(551,000)	(548,870)
All Funds	(19,058,970)	(21,099,779)	(21,334,795)	(20,193,554)	(21,213,654)	(23,071,524)
2291 Tsfr To Corrections, Dept of						
3400 Other Funds Ltd	(43,957)	-	-	-	-	-
2330 Tsfr To Energy, Dept of						
4430 Lottery Funds Debt Svc Ltd	(2,987,243)	(3,017,225)	(3,017,225)	(1,439,160)	(1,439,160)	(1,416,320)
2443 Tsfr To Oregon Health Authority						
4400 Lottery Funds Ltd	(17,173,344)	(18,641,986)	(19,670,002)	(23,113,874)	(22,566,342)	(23,294,471)
4430 Lottery Funds Debt Svc Ltd	-	-	-	(3,976,940)	(3,976,940)	(6,186,773)
3200 Other Funds Non-Ltd	(98,383,900)	(113,169,000)	(113,169,000)	(104,267,000)	(123,840,666)	(135,840,666)

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
All Funds	(115,557,244)	(131,810,986)	(132,839,002)	(131,357,814)	(150,383,948)	(165,321,910)
2459 Tsfr To Public Emp Ret Sys						
4400 Lottery Funds Ltd	(4,147,195)	(12,665,769)	(15,335,236)	(21,715,622)	(21,715,622)	(28,186,388)
2525 Tsfr To HECC						
4400 Lottery Funds Ltd	(100,060,946)	(71,539,909)	(89,086,175)	(124,996,456)	(429,805,527)	(148,468,022)
4430 Lottery Funds Debt Svc Ltd	(44,492,026)	(44,051,736)	(44,051,736)	(45,130,470)	(45,130,470)	(44,554,121)
3200 Other Funds Non-Ltd	(30,837,944)	(43,000)	(43,000)	-	-	-
3230 Other Funds Debt Svc Non-Ltd	(3,139,943)	(30,869,380)	(30,869,380)	(7,328,750)	(7,328,750)	(7,328,750)
3400 Other Funds Ltd	(141,614)	-	-	-	-	-
All Funds	(178,672,473)	(146,504,025)	(164,050,291)	(177,455,676)	(482,264,747)	(200,350,893)
2543 Tsfr To State Library						
3400 Other Funds Ltd	(7,136,473)	(7,114,162)	(7,114,162)	(7,634,890)	(7,634,890)	(7,634,890)
2581 Tsfr To Education, Dept of						
4400 Lottery Funds Ltd	(731,145,164)	(589,526,746)	(650,508,965)	(646,538,037)	(395,629,059)	(604,125,973)
4430 Lottery Funds Debt Svc Ltd	-	-	-	(3,481,660)	(3,481,660)	(3,227,390)
3200 Other Funds Non-Ltd	(3,116,100)	(3,344,000)	(3,344,000)	(3,160,000)	(3,659,334)	(3,659,334)
3400 Other Funds Ltd	(20,797)	-	-	-	-	-
All Funds	(734,282,061)	(592,870,746)	(653,852,965)	(653,179,697)	(402,770,053)	(611,012,697)
2629 Tsfr To Forestry, Dept of						
4430 Lottery Funds Debt Svc Ltd	(2,514,973)	(2,560,320)	(2,560,320)	(2,557,080)	(2,557,080)	(2,540,230)
2634 Tsfr To Parks and Rec Dept						
4400 Lottery Funds Ltd	(90,131,356)	(123,859,555)	(130,192,971)	(136,119,213)	(133,412,109)	(137,474,576)
4430 Lottery Funds Debt Svc Ltd	(2,142,890)	(3,325,195)	(3,325,195)	(4,145,780)	(4,145,780)	(3,949,140)

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	(400,000)	-	-	-	-	-
All Funds	(92,674,246)	(127,184,750)	(133,518,166)	(140,264,993)	(137,557,889)	(141,423,716)
2690 Tsfr To Water Resources Dept						
4430 Lottery Funds Debt Svc Ltd	(7,346,081)	(8,414,965)	(8,414,965)	(15,073,140)	(15,073,140)	(15,814,642)
2691 Tsfr To Watershd Enhance Bd						
4400 Lottery Funds Ltd	(90,131,356)	(123,859,554)	(130,192,971)	(136,119,213)	(133,412,109)	(137,474,576)
2730 Tsfr To Transportation, Dept						
4430 Lottery Funds Debt Svc Ltd	(111,071,800)	(121,787,391)	(120,987,582)	(136,144,810)	(136,144,810)	(135,257,275)
2839 Tsfr To Labor and Ind, Bureau						
4400 Lottery Funds Ltd	(260,230)	(261,416)	(270,809)	-	(297,187)	(297,187)
2914 Tsfr To Housing and Com Svcs						
4400 Lottery Funds Ltd	-	-	-	-	(2,150,341)	-
4430 Lottery Funds Debt Svc Ltd	(21,551,699)	(25,180,556)	(25,180,556)	(28,443,620)	(28,443,620)	(30,406,918)
3400 Other Funds Ltd	(1,048)	-	-	-	-	-
All Funds	(21,552,747)	(25,180,556)	(25,180,556)	(28,443,620)	(30,593,961)	(30,406,918)
TRANSFERS OUT						
4400 Lottery Funds Ltd	(1,594,137,922)	(1,694,212,312)	(1,820,000,783)	(1,890,107,250)	(2,147,423,883)	(1,913,978,293)
4430 Lottery Funds Debt Svc Ltd	(253,785,531)	(278,511,961)	(273,885,133)	(339,210,410)	(335,879,816)	(342,481,317)
3200 Other Funds Non-Ltd	(159,867,310)	(147,830,416)	(147,830,416)	(144,970,247)	(169,251,181)	(181,244,856)
3230 Other Funds Debt Svc Non-Ltd	(3,139,943)	(30,869,380)	(30,869,380)	(7,328,750)	(7,328,750)	(7,328,750)
3400 Other Funds Ltd	(330,169,773)	(291,537,666)	(291,610,536)	(346,790,038)	(329,235,930)	(357,657,953)
8800 General Fund Revenue	(11,477,418)	(12,745,726)	(12,745,726)	(16,153,146)	(16,153,146)	(16,153,146)
6400 Federal Funds Ltd	1,000,000	(108,794,185)	(108,794,185)	(108,794,185)	(108,794,185)	(108,794,185)

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
TOTAL TRANSFERS OUT	**($2,351,577,897)**	**($2,564,501,646)**	**($2,685,736,159)**	**($2,853,354,026)**	**($3,114,066,891)**	**($2,927,638,500)**
AVAILABLE REVENUES						
8000 General Fund	222,373,561	82,279,653	662,644,193	33,147,844	12,547,355	113,782,009
8030 General Fund Debt Svc	6,468,285	7,891,346	7,828,488	5,614,990	5,614,990	5,409,290
4400 Lottery Funds Ltd	611,431,793	748,628,211	764,983,887	1,039,935,732	770,102,646	1,086,797,300
4430 Lottery Funds Debt Svc Ltd	18,496,970	23,398,508	22,975,355	50,762,200	47,431,606	49,197,384
3010 Other Funds Cap Improve	4,571,441	5,017,028	5,017,028	5,477,743	4,954,969	4,954,969
3020 Other Funds Cap Construct	77,049,925	142,750,000	169,750,000	70,750,000	49,750,000	49,750,000
3200 Other Funds Non-Ltd	215,552,298	188,056,793	188,056,793	270,077,055	215,325,040	200,455,723
3230 Other Funds Debt Svc Non-Ltd	38,687,332	-	-	-	-	-
3400 Other Funds Ltd	836,166,587	848,885,655	880,881,790	824,267,323	766,457,221	1,413,462,940
3430 Other Funds Debt Svc Ltd	442,428,344	487,488,762	487,974,787	539,705,914	538,187,444	536,720,304
6400 Federal Funds Ltd	1,327,956,994	2,628,799,487	3,201,250,375	1,944,041	5,559,169	174,448,029
TOTAL AVAILABLE REVENUES	**$3,801,183,530**	**$5,163,195,443**	**$6,391,362,696**	**$2,841,682,842**	**$2,415,930,440**	**$3,634,977,948**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	213,560	1,275,602	1,324,310	2,411,855	2,091,887	310,277
3400 Other Funds Ltd	142,847,287	165,821,820	176,753,665	185,969,975	178,787,819	182,594,276
6400 Federal Funds Ltd	-	1,140,048	2,582,883	1,204,776	1,204,776	1,204,776
All Funds	143,060,847	168,237,470	180,660,858	189,586,606	182,084,482	184,109,329
3160 Temporary Appointments						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	1,501,155	1,257,315	1,257,315	1,310,124	1,310,124	1,310,124
3170 Overtime Payments						
3400 Other Funds Ltd	556,508	268,431	268,431	279,705	279,705	279,705
3180 Shift Differential						
3400 Other Funds Ltd	64,102	20,020	20,020	20,860	20,860	20,860
3190 All Other Differential						
3400 Other Funds Ltd	3,115,066	2,308,642	2,308,642	2,405,606	2,431,334	2,431,334
SALARIES & WAGES						
8000 General Fund	213,560	1,275,602	1,324,310	2,411,855	2,091,887	310,277
3400 Other Funds Ltd	148,084,118	169,676,228	180,608,073	189,986,270	182,829,842	186,636,299
6400 Federal Funds Ltd	-	1,140,048	2,582,883	1,204,776	1,204,776	1,204,776
TOTAL SALARIES & WAGES	**$148,297,678**	**$172,091,878**	**$184,515,266**	**$193,602,901**	**$186,126,505**	**$188,151,352**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	53	395	395	785	679	82
3400 Other Funds Ltd	47,129	55,390	55,906	52,760	50,188	51,507
6400 Federal Funds Ltd	-	290	290	265	265	265
All Funds	47,182	56,075	56,591	53,810	51,132	51,854
3220 Public Employees' Retire Cont						
8000 General Fund	47,355	218,511	218,511	432,203	374,865	55,602
3400 Other Funds Ltd	25,236,673	28,849,719	29,110,680	33,810,424	32,527,992	33,210,113
6400 Federal Funds Ltd	-	195,291	195,291	215,896	215,896	215,896
All Funds	25,284,028	29,263,521	29,524,482	34,458,523	33,118,753	33,481,611

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3221 Pension Obligation Bond						
8000 General Fund	12,713	11,578	70,221	11,164	11,164	11,164
3400 Other Funds Ltd	8,205,411	9,165,205	9,271,321	9,419,895	9,419,895	9,419,895
6400 Federal Funds Ltd	-	-	62,759	-	-	-
All Funds	8,218,124	9,176,783	9,404,301	9,431,059	9,431,059	9,431,059
3230 Social Security Taxes						
8000 General Fund	16,927	97,541	97,541	184,470	159,992	23,695
3400 Other Funds Ltd	11,057,349	12,822,589	12,939,128	14,318,011	13,770,542	14,059,644
6400 Federal Funds Ltd	-	87,215	87,215	92,166	92,166	92,166
All Funds	11,074,276	13,007,345	13,123,884	14,594,647	14,022,700	14,175,505
3240 Unemployment Assessments						
3400 Other Funds Ltd	155,344	35,973	35,973	37,484	37,484	37,484
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	9,641	8,361	1,236
3400 Other Funds Ltd	-	-	-	732,383	703,758	718,805
6400 Federal Funds Ltd	-	-	-	4,818	4,818	4,818
All Funds	-	-	-	746,842	716,937	724,859
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	44	314	314	682	590	72
3400 Other Funds Ltd	35,575	43,931	44,339	45,794	43,563	44,709
6400 Federal Funds Ltd	-	230	230	230	230	230
All Funds	35,619	44,475	44,883	46,706	44,383	45,011
3260 Mass Transit Tax						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	1,281	7,651	7,651	14,468	12,549	1,860
3400 Other Funds Ltd	881,778	1,018,058	1,027,200	1,139,920	1,102,732	1,125,716
All Funds	883,059	1,025,709	1,034,851	1,154,388	1,115,281	1,127,576
3270 Flexible Benefits						
8000 General Fund	39,309	260,571	260,571	586,694	507,494	61,994
3400 Other Funds Ltd	31,711,016	36,512,241	36,854,736	39,424,156	37,503,556	38,493,556
6400 Federal Funds Ltd	-	191,160	191,160	198,000	198,000	198,000
All Funds	31,750,325	36,963,972	37,306,467	40,208,850	38,209,050	38,753,550
3280 Other OPE						
3400 Other Funds Ltd	46,550	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	117,682	596,561	655,204	1,240,107	1,075,694	155,705
3400 Other Funds Ltd	77,376,825	88,503,106	89,339,283	98,980,827	95,159,710	97,161,429
6400 Federal Funds Ltd	-	474,186	536,945	511,375	511,375	511,375
TOTAL OTHER PAYROLL EXPENSES	**$77,494,507**	**$89,573,853**	**$90,531,432**	**$100,732,309**	**$96,746,779**	**$97,828,509**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(2,164,272)	(2,164,272)	(2,881,008)	(4,631,425)	(4,631,425)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(51,904)	(51,904)	-	(172,343)	(13,853)
6400 Federal Funds Ltd	-	6,840	6,840	-	-	-
All Funds	-	(45,064)	(45,064)	-	(172,343)	(13,853)
P.S. BUDGET ADJUSTMENTS						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	-	(2,216,176)	(2,216,176)	(2,881,008)	(4,803,768)	(4,645,278)
6400 Federal Funds Ltd	-	6,840	6,840	-	-	-
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($2,209,336)**	**($2,209,336)**	**($2,881,008)**	**($4,803,768)**	**($4,645,278)**
PERSONAL SERVICES						
8000 General Fund	331,242	1,872,163	1,979,514	3,651,962	3,167,581	465,982
3400 Other Funds Ltd	225,460,943	255,963,158	267,731,180	286,086,089	273,185,784	279,152,450
6400 Federal Funds Ltd	-	1,621,074	3,126,668	1,716,151	1,716,151	1,716,151
TOTAL PERSONAL SERVICES	**$225,792,185**	**$259,456,395**	**$272,837,362**	**$291,454,202**	**$278,069,516**	**$281,334,583**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	5,787	5,787	17,254	14,962	2,070
3010 Other Funds Cap Improve	3,874	-	-	-	-	-
3020 Other Funds Cap Construct	9,020	-	-	-	-	-
3200 Other Funds Non-Ltd	-	55	55	57	57	57
3400 Other Funds Ltd	1,055,265	686,359	693,968	746,575	582,725	601,051
6400 Federal Funds Ltd	-	3,855	9,216	5,730	5,730	5,730
All Funds	1,068,159	696,056	709,026	769,616	603,474	608,908
4125 Out of State Travel						
8000 General Fund	-	427	427	445	-	-
3400 Other Funds Ltd	63,019	209,111	209,111	186,610	149,285	149,285
All Funds	63,019	209,538	209,538	187,055	149,285	149,285
4150 Employee Training						
8000 General Fund	-	26,148	26,148	35,955	28,884	1,805

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	2,172,805	1,635,695	2,068,616	3,957,128	3,572,845	3,606,905
6400 Federal Funds Ltd	-	19,985	49,290	12,035	12,035	12,035
All Funds	2,172,805	1,681,828	2,144,054	4,005,118	3,613,764	3,620,745
4175 Office Expenses						
8000 General Fund	-	16,385	16,385	43,064	34,512	2,157
3010 Other Funds Cap Improve	420	-	-	-	-	-
3020 Other Funds Cap Construct	124	-	-	-	-	-
3200 Other Funds Non-Ltd	-	50	50	52	52	52
3400 Other Funds Ltd	1,057,195	1,477,783	1,500,316	1,725,508	1,555,114	1,624,368
6400 Federal Funds Ltd	-	11,415	25,318	14,380	14,380	14,380
All Funds	1,057,739	1,505,633	1,542,069	1,783,004	1,604,058	1,640,957
4200 Telecommunications						
8000 General Fund	1,610	12,750	12,750	47,656	38,640	2,415
3400 Other Funds Ltd	17,349,053	16,705,144	16,722,052	28,804,876	24,518,930	24,592,889
6400 Federal Funds Ltd	-	8,565	21,477	16,100	16,100	16,100
All Funds	17,350,663	16,726,459	16,756,279	28,868,632	24,573,670	24,611,404
4225 State Gov. Service Charges						
3400 Other Funds Ltd	11,824,772	14,557,572	14,557,572	22,208,005	22,586,836	22,572,508
4250 Data Processing						
8000 General Fund	9,937	5,985	5,985	16,907	13,128	821
3400 Other Funds Ltd	30,175,288	34,634,960	34,642,294	41,367,147	39,496,143	38,704,431
6400 Federal Funds Ltd	-	3,715	11,963	5,470	5,470	5,470
All Funds	30,185,225	34,644,660	34,660,242	41,389,524	39,514,741	38,710,722

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
4275 Publicity and Publications						
8000 General Fund	-	7,063	7,063	3,790	-	-
3010 Other Funds Cap Improve	1,622	-	-	-	-	-
3020 Other Funds Cap Construct	1,129	-	-	-	-	-
3400 Other Funds Ltd	462,981	404,544	410,179	409,201	398,731	389,731
6400 Federal Funds Ltd	-	2,855	6,332	-	-	-
All Funds	465,732	414,462	423,574	412,991	398,731	389,731
4300 Professional Services						
8000 General Fund	132,900	1,868,909	1,868,909	20,573	5,573	5,573
3010 Other Funds Cap Improve	535,888	-	-	-	-	-
3020 Other Funds Cap Construct	516,428	-	-	-	-	-
3200 Other Funds Non-Ltd	12,389,746	318,731	318,731	346,779	346,779	346,779
3400 Other Funds Ltd	10,932,953	16,135,340	17,098,095	15,971,100	14,461,672	14,252,617
All Funds	24,507,915	18,322,980	19,285,735	16,338,452	14,814,024	14,604,969
4315 IT Professional Services						
8000 General Fund	10,000	-	3,345,000	11,048,000	1,000,000	-
3400 Other Funds Ltd	45,416,340	35,522,152	35,522,152	59,345,945	48,040,100	50,732,952
6400 Federal Funds Ltd	-	-	17,589,802	-	-	3,553,113
All Funds	45,426,340	35,522,152	56,456,954	70,393,945	49,040,100	54,286,065
4325 Attorney General						
8000 General Fund	-	-	-	-	-	832,000
3010 Other Funds Cap Improve	22,063	-	-	-	-	-
3020 Other Funds Cap Construct	24,091	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	20,963,946	22,388,027	22,388,027	26,526,323	25,314,420	24,926,271
6400 Federal Funds Ltd	868,187	150,000	150,000	150,000	150,000	150,000
All Funds	21,878,287	22,538,027	22,538,027	26,676,323	25,464,420	25,908,271
4375 Employee Recruitment and Develop						
8000 General Fund	-	3,529	3,529	820	-	-
3400 Other Funds Ltd	17,166	76,716	81,227	66,201	64,689	63,638
6400 Federal Funds Ltd	-	2,285	5,068	-	-	-
All Funds	17,166	82,530	89,824	67,021	64,689	63,638
4400 Dues and Subscriptions						
8000 General Fund	-	5,082	5,082	5,012,744	9,444	590
3400 Other Funds Ltd	693,286	317,195	322,830	492,826	460,166	479,904
6400 Federal Funds Ltd	-	2,855	6,332	3,935	3,935	3,935
All Funds	693,286	325,132	334,244	5,509,505	473,545	484,429
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	14,225,429	14,136,789	14,136,789	15,075,536	13,425,395	15,253,145
4450 Fuels and Utilities						
3400 Other Funds Ltd	8,893,592	10,617,804	10,617,804	11,063,691	8,962,232	8,962,232
4475 Facilities Maintenance						
3400 Other Funds Ltd	770,100	429,268	429,268	886,795	271,161	271,161
4575 Agency Program Related S and S						
3010 Other Funds Cap Improve	203,303	-	-	-	-	-
3020 Other Funds Cap Construct	24,820	-	-	-	-	-
3200 Other Funds Non-Ltd	55,183,854	54,729,618	54,729,618	57,028,261	57,028,261	57,028,261

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	30,363,488	31,514,784	31,914,784	34,131,679	30,416,946	30,416,857
All Funds	85,775,465	86,244,402	86,644,402	91,159,940	87,445,207	87,445,118
4625 Other COP Costs						
3400 Other Funds Ltd	2,866	1,800,000	2,302,675	2,140,000	352,499	50,000
4650 Other Services and Supplies						
8000 General Fund	50	16,508	16,508	5,021,513	19,372	4,312,543
3010 Other Funds Cap Improve	3,803,314	-	-	-	-	-
3020 Other Funds Cap Construct	52,505,908	-	-	-	-	-
3200 Other Funds Non-Ltd	48,887,026	58,926,119	58,926,119	61,401,016	61,401,016	61,401,016
3230 Other Funds Debt Svc Non-Ltd	32,162	-	-	-	-	-
3400 Other Funds Ltd	170,685,724	34,707,266	34,765,201	28,576,647	23,293,164	21,005,605
6400 Federal Funds Ltd	6,266,843	2,855	391,836,392	2,815	2,815	2,815
All Funds	282,181,027	93,652,748	485,544,220	95,001,991	84,716,367	86,721,979
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	16,446	16,446	9,408	8,064	504
3400 Other Funds Ltd	253,535	1,081,020	1,108,074	675,156	631,775	619,910
6400 Federal Funds Ltd	-	-	18,676	3,360	3,360	3,360
All Funds	253,535	1,097,466	1,143,196	687,924	643,199	623,774
4715 IT Expendable Property						
8000 General Fund	719,655	504,733	504,733	44,314	33,756	2,110
3400 Other Funds Ltd	35,465,530	88,791,916	88,791,916	107,151,124	103,745,561	105,090,684
6400 Federal Funds Ltd	-	13,705	7,243,961	14,065	14,065	6,162,493
All Funds	36,185,185	89,310,354	96,540,610	107,209,503	103,793,382	111,255,287

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
SERVICES & SUPPLIES						
8000 General Fund	874,152	2,489,752	5,834,752	21,322,443	1,206,335	5,162,588
3010 Other Funds Cap Improve	4,570,484	-	-	-	-	-
3020 Other Funds Cap Construct	53,081,520	-	-	-	-	-
3200 Other Funds Non-Ltd	116,460,626	113,974,573	113,974,573	118,776,165	118,776,165	118,776,165
3230 Other Funds Debt Svc Non-Ltd	32,162	-	-	-	-	-
3400 Other Funds Ltd	402,844,333	327,829,445	330,282,950	401,508,073	362,300,389	364,366,144
6400 Federal Funds Ltd	7,135,030	222,090	416,973,827	227,890	227,890	9,929,431
TOTAL SERVICES & SUPPLIES	**$584,998,307**	**$444,515,860**	**$867,066,102**	**$541,834,571**	**$482,510,779**	**$498,234,328**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	20,091	-	-	-	-	-
5150 Telecommunications Equipment						
3400 Other Funds Ltd	9,735,414	8,875,043	8,875,043	13,323,605	6,495,316	4,103,415
6400 Federal Funds Ltd	-	-	-	-	3,615,128	6,007,029
All Funds	9,735,414	8,875,043	8,875,043	13,323,605	10,110,444	10,110,444
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	145,919	57,310	57,310	59,717	59,717	59,717
5400 Automotive and Aircraft						
8000 General Fund	-	-	4,000,000	-	-	-
3400 Other Funds Ltd	13,383,563	18,776,962	21,776,962	23,366,258	17,366,258	26,666,258
All Funds	13,383,563	18,776,962	25,776,962	23,366,258	17,366,258	26,666,258
5550 Data Processing Software						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	3,606,276	2,951,387	2,951,387	3,702,371	2,246,190	2,246,190
5600 Data Processing Hardware						
3400 Other Funds Ltd	4,428,676	2,729,888	2,729,888	1,776,783	1,272,432	1,272,432
5800 Professional Services						
8000 General Fund	-	-	500,000	-	-	-
5900 Other Capital Outlay						
3010 Other Funds Cap Improve	-	5,017,028	5,017,028	5,477,743	4,954,969	4,954,969
3020 Other Funds Cap Construct	23,968,405	142,750,000	169,750,000	70,750,000	49,750,000	49,750,000
3400 Other Funds Ltd	2,259,689	5,557,017	5,557,017	31,157,061	11,141,718	11,141,718
All Funds	26,228,094	153,324,045	180,324,045	107,384,804	65,846,687	65,846,687
CAPITAL OUTLAY						
8000 General Fund	-	-	4,500,000	-	-	-
3010 Other Funds Cap Improve	-	5,017,028	5,017,028	5,477,743	4,954,969	4,954,969
3020 Other Funds Cap Construct	23,968,405	142,750,000	169,750,000	70,750,000	49,750,000	49,750,000
3400 Other Funds Ltd	33,579,628	38,947,607	41,947,607	73,385,795	38,581,631	45,489,730
6400 Federal Funds Ltd	-	-	-	-	3,615,128	6,007,029
TOTAL CAPITAL OUTLAY	**$57,548,033**	**$186,714,635**	**$221,214,635**	**$149,613,538**	**$96,901,728**	**$106,201,728**
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	15,700,824	-	-	-	-	-
6400 Federal Funds Ltd	66,167,234	-	-	-	-	-
All Funds	81,868,058	-	-	-	-	-
6020 Dist to Counties						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	7,252,957	-	-	-	-	-
6400 Federal Funds Ltd	147,491,820	-	-	-	-	-
All Funds	154,744,777	-	-	-	-	-
6025 Dist to Other Gov Unit						
8000 General Fund	6,015,299	-	-	2,265,299	2,265,299	2,265,299
4400 Lottery Funds Ltd	-	3,828,000	3,828,000	-	-	-
3200 Other Funds Non-Ltd	20,586,276	24,716,507	24,716,507	24,716,507	24,716,507	24,716,507
3400 Other Funds Ltd	5,809,965	-	-	-	-	6,650,000
6400 Federal Funds Ltd	30,353,516	-	-	-	-	-
All Funds	62,765,056	28,544,507	28,544,507	26,981,806	26,981,806	33,631,806
6030 Dist to Non-Gov Units						
8000 General Fund	182,728,057	-	-	3,391,054	3,391,054	3,391,054
3400 Other Funds Ltd	18,394,081	-	-	2,708,864	2,708,864	2,708,864
6400 Federal Funds Ltd	136,470,233	-	-	-	-	-
All Funds	337,592,371	-	-	6,099,918	6,099,918	6,099,918
6035 Dist to Individuals						
6400 Federal Funds Ltd	32,228,500	-	-	-	-	-
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	2,316,040	2,415,630	22,915,630	2,517,086	2,517,086	9,217,086
6085 Other Special Payments						
8000 General Fund	6,375,000	75,502,108	627,414,297	-	-	93,280,000
4400 Lottery Funds Ltd	3,828,000	-	-	3,828,000	3,828,000	3,828,000
3400 Other Funds Ltd	-	182,493,283	213,993,283	-	22,250,000	102,492,907

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	47,186,021	502,655,171	99,908,936	-	-	-
All Funds	57,389,021	760,650,562	941,316,516	3,828,000	26,078,000	199,600,907
6100 Spc Pmt to Human Svcs, Dept of						
6400 Federal Funds Ltd	53,365,024	38,750,000	55,058,000	-	-	-
6107 Spc Pmt to Administrative Svcs						
6400 Federal Funds Ltd	24,392,664	-	-	-	-	-
6108 Spc Pmt to Mental Health Reg Agy						
6400 Federal Funds Ltd	1,999	-	-	-	-	-
6109 Spc Pmt to Aviation, Dept of						
6400 Federal Funds Ltd	539	-	-	-	-	-
6114 Spc Pmt to Long Term Care Ombud						
6400 Federal Funds Ltd	18,583	-	-	-	-	-
6120 Spc Pmt to Accountancy, Bd of						
6400 Federal Funds Ltd	10,567	-	-	-	-	-
6121 Spc Pmt to Governor, Office of the						
6400 Federal Funds Ltd	2,091,303	-	-	-	-	-
6123 Spc Pmt to OR Business Development						
6400 Federal Funds Ltd	151,975,365	445,722,721	500,164,327	-	-	156,795,418
6124 Spc Pmt to Licensed Social Wkrs						
6400 Federal Funds Ltd	3,468	-	-	-	-	-
6137 Spc Pmt to Justice, Dept of						
6400 Federal Funds Ltd	9,921,462	1,250,000	17,500,000	-	-	-
6141 Spc Pmt to Lands, Dept of State						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	17,392	-	-	-	-	-
6150 Spc Pmt to Revenue, Dept of						
6400 Federal Funds Ltd	52,056	-	147,000,000	-	-	-
6165 Spc Pmt to Secretary of State						
6400 Federal Funds Ltd	1,728,073	-	-	-	-	-
6198 Spc Pmt to Judicial Dept						
6400 Federal Funds Ltd	4,203,449	9,669,827	10,669,827	-	-	-
6199 Spc Pmt to Govt Ethics Comm						
6400 Federal Funds Ltd	8,717	-	-	-	-	-
6248 Spc Pmt to Military Dept, Or						
6400 Federal Funds Ltd	671,434	-	-	-	-	-
6250 Spc Pmt to Marine Bd, Or State						
6400 Federal Funds Ltd	-	1,000,000	2,000,000	-	-	-
6255 Spc Pmt to Parole/Post Pris Sup						
6400 Federal Funds Ltd	16,904	-	-	-	-	-
6257 Spc Pmt to Police, Dept of State						
6400 Federal Funds Ltd	57,789,395	8,906,199	8,906,199	-	-	-
6259 Spc Pmt to Pub Safety Stds/Trng						
6400 Federal Funds Ltd	783,564	1,201,239	1,201,239	-	-	-
6274 Spc Pmt to Veterans' Affairs						
6400 Federal Funds Ltd	366,877	-	-	-	-	-
6291 Spc Pmt to Corrections, Dept of						
6400 Federal Funds Ltd	22,784,987	895,082,526	970,162,672	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6330 Spc Pmt to Energy, Dept of						
6400 Federal Funds Ltd	139,202	-	-	-	-	-
6340 Spc Pmt to Environmental Quality						
6400 Federal Funds Ltd	1,473,960	15,000,000	15,000,000	-	-	-
6404 Spc Pmt to Public Def Svcs Comm						
6400 Federal Funds Ltd	586,071	-	-	-	-	-
6415 Spc Pmt to Or Youth Authority						
6400 Federal Funds Ltd	1,918,044	105,448,068	105,448,068	-	-	-
6440 Spc Pmt to Consumer/Bus Svcs						
6400 Federal Funds Ltd	36,418,973	-	-	-	-	-
6443 Spc Pmt to Oregon Health Authority						
6400 Federal Funds Ltd	216,289,737	447,283,800	447,283,800	-	-	-
6471 Spc Pmt to Employment Dept						
6400 Federal Funds Ltd	18,824,107	-	-	-	-	-
6525 Spc Pmt to HECC						
6400 Federal Funds Ltd	584,644	4,136,812	123,136,812	-	-	-
6543 Spc Pmt to State Library						
6400 Federal Funds Ltd	27,668	-	-	-	-	-
6581 Spc Pmt to Education, Dept of						
6400 Federal Funds Ltd	75,000,181	-	7,000,000	-	-	-
6584 Spc Pmt to Teacher Stds and Prac						
6400 Federal Funds Ltd	18,552	-	-	-	-	-
6585 Spc Pmt to Blind, Comm						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	65,098	-	-	-	-	-
6603 Spc Pmt to Agriculture, Dept of						
6400 Federal Funds Ltd	1,959,524	-	-	-	-	-
6629 Spc Pmt to Forestry, Dept of						
6400 Federal Funds Ltd	1,247,068	-	-	-	-	-
6632 Spc Pmt to Geology/Mineral Ind						
6400 Federal Funds Ltd	114,891	-	-	-	-	-
6634 Spc Pmt to Parks and Rec Dept						
6400 Federal Funds Ltd	628,016	-	250,000	-	-	-
6635 Spc Pmt to Fish/Wildlife, Dept of						
6400 Federal Funds Ltd	602,997	6,000,000	7,000,000	-	-	-
6660 Spc Pmt to Land Conservation Dev						
6400 Federal Funds Ltd	85,559	-	-	-	-	-
6662 Spc Pmt to Land Use Bd of Appls						
6400 Federal Funds Ltd	25,223	-	-	-	-	-
6690 Spc Pmt to Water Resources Dept						
6400 Federal Funds Ltd	59,885	20,500,000	20,500,000	-	-	-
6691 Spc Pmt to Watershed Enhance Bd						
6400 Federal Funds Ltd	2,192,388	-	-	-	-	-
6730 Spc Pmt to Transportation, Dept						
6400 Federal Funds Ltd	1,395,574	124,349,960	136,860,000	-	-	-
6833 Spc Pmt to Health Rel Lic Bds						
6400 Federal Funds Ltd	1,609	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6839 Spc Pmt to Labor and Ind, Bureau						
6400 Federal Funds Ltd	422,567	-	1,100,000	-	-	-
6845 Spc Pmt to Or Liquor Cntrl Comm						
6400 Federal Funds Ltd	1,181,080	-	-	-	-	-
6855 Spc Pmt to Board of Pharmacy						
6400 Federal Funds Ltd	35,495	-	-	-	-	-
6860 Spc Pmt to Public Utility Comm						
6400 Federal Funds Ltd	1,252,960	-	-	-	-	-
6914 Spc Pmt to Housing and Com Svcs						
6400 Federal Funds Ltd	102,615,538	-	105,000,000	-	-	-
6915 Spc Pmt to Construction Cont Bd						
6400 Federal Funds Ltd	62,209	-	-	-	-	-
6919 Spc Pmt to Real Estate Agency						
6400 Federal Funds Ltd	15,070	-	-	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	220,388,177	77,917,738	650,329,927	8,173,439	8,173,439	108,153,439
4400 Lottery Funds Ltd	3,828,000	3,828,000	3,828,000	3,828,000	3,828,000	3,828,000
3200 Other Funds Non-Ltd	20,586,276	24,716,507	24,716,507	24,716,507	24,716,507	24,716,507
3400 Other Funds Ltd	24,204,046	182,493,283	213,993,283	2,708,864	24,958,864	111,851,771
6400 Federal Funds Ltd	1,255,345,036	2,626,956,323	2,781,149,880	-	-	156,795,418
TOTAL SPECIAL PAYMENTS	**$1,524,351,535**	**$2,915,911,851**	**$3,674,017,597**	**$39,426,810**	**$61,676,810**	**$405,345,135**
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3230 Other Funds Debt Svc Non-Ltd	38,655,170	-	-	-	-	-
7100 Principal - Bonds						
8030 General Fund Debt Svc	5,406,400	7,150,310	7,150,310	5,070,010	5,070,010	5,070,010
4430 Lottery Funds Debt Svc Ltd	8,218,957	10,853,703	10,853,703	24,110,690	22,580,690	23,675,684
3430 Other Funds Debt Svc Ltd	267,253,199	342,465,010	342,465,010	428,948,390	428,318,390	426,088,387
All Funds	280,878,556	360,469,023	360,469,023	458,129,090	455,969,090	454,834,081
7150 Interest - Bonds						
8030 General Fund Debt Svc	642,537	741,036	678,178	544,980	544,980	339,280
4430 Lottery Funds Debt Svc Ltd	10,278,013	12,544,805	12,121,652	26,651,510	24,850,916	25,521,700
3430 Other Funds Debt Svc Ltd	173,735,537	145,023,752	145,509,777	110,757,524	109,869,054	110,631,917
All Funds	184,656,087	158,309,593	158,309,607	137,954,014	135,264,950	136,492,897
7200 Principal - COP						
8030 General Fund Debt Svc	230,000	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	1,327,000	-	-	-	-	-
All Funds	1,557,000	-	-	-	-	-
7250 Interest - COP						
8030 General Fund Debt Svc	189,256	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	112,112	-	-	-	-	-
All Funds	301,368	-	-	-	-	-
DEBT SERVICE						
8030 General Fund Debt Svc	6,468,193	7,891,346	7,828,488	5,614,990	5,614,990	5,409,290
4430 Lottery Funds Debt Svc Ltd	18,496,970	23,398,508	22,975,355	50,762,200	47,431,606	49,197,384
3230 Other Funds Debt Svc Non-Ltd	38,655,170	-	-	-	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3430 Other Funds Debt Svc Ltd	442,427,848	487,488,762	487,974,787	539,705,914	538,187,444	536,720,304
TOTAL DEBT SERVICE	**$506,048,181**	**$518,778,616**	**$518,778,630**	**$596,083,104**	**$591,234,040**	**$591,326,978**
EXPENDITURES						
8000 General Fund	221,593,571	82,279,653	662,644,193	33,147,844	12,547,355	113,782,009
8030 General Fund Debt Svc	6,468,193	7,891,346	7,828,488	5,614,990	5,614,990	5,409,290
4400 Lottery Funds Ltd	3,828,000	3,828,000	3,828,000	3,828,000	3,828,000	3,828,000
4430 Lottery Funds Debt Svc Ltd	18,496,970	23,398,508	22,975,355	50,762,200	47,431,606	49,197,384
3010 Other Funds Cap Improve	4,570,484	5,017,028	5,017,028	5,477,743	4,954,969	4,954,969
3020 Other Funds Cap Construct	77,049,925	142,750,000	169,750,000	70,750,000	49,750,000	49,750,000
3200 Other Funds Non-Ltd	137,046,902	138,691,080	138,691,080	143,492,672	143,492,672	143,492,672
3230 Other Funds Debt Svc Non-Ltd	38,687,332	-	-	-	-	-
3400 Other Funds Ltd	686,088,950	805,233,493	853,955,020	763,688,821	699,026,668	800,860,095
3430 Other Funds Debt Svc Ltd	442,427,848	487,488,762	487,974,787	539,705,914	538,187,444	536,720,304
6400 Federal Funds Ltd	1,262,480,066	2,628,799,487	3,201,250,375	1,944,041	5,559,169	174,448,029
TOTAL EXPENDITURES	**$2,898,738,241**	**$4,325,377,357**	**$5,553,914,326**	**$1,618,412,225**	**$1,510,392,873**	**$1,882,442,752**
REVERSIONS						
9900 Reversions						
8000 General Fund	(779,990)	-	-	-	-	-
8030 General Fund Debt Svc	(92)	-	-	-	-	-
All Funds	(780,082)	-	-	-	-	-
ENDING BALANCE						
4400 Lottery Funds Ltd	607,603,793	744,800,211	761,155,887	1,036,107,732	766,274,646	1,082,969,300
3010 Other Funds Cap Improve	957	-	-	-	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3200 Other Funds Non-Ltd	78,505,396	49,365,713	49,365,713	126,584,383	71,832,368	56,963,051
3400 Other Funds Ltd	150,077,637	43,652,162	26,926,770	60,578,502	67,430,553	612,602,845
3430 Other Funds Debt Svc Ltd	496	-	-	-	-	-
6400 Federal Funds Ltd	65,476,928	-	-	-	-	-
TOTAL ENDING BALANCE	**$901,665,207**	**$837,818,086**	**$837,448,370**	**$1,223,270,617**	**$905,537,567**	**$1,752,535,196**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	926	971	996	1,020	971	988
TOTAL AUTHORIZED POSITIONS	**926**	**971**	**996**	**1,020**	**971**	**988**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	908.27	966.72	982.26	1,015.38	964.88	978.71
TOTAL AUTHORIZED FTE	**908.27**	**966.72**	**982.26**	**1,015.38**	**964.88**	**978.71**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	3,171,969	1,535,901	1,535,901	736,399	736,399	736,399
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	(1,170,125)	(1,170,125)	-	(46,043)	(1,233,300)
BEGINNING BALANCE						
3400 Other Funds Ltd	3,171,969	365,776	365,776	736,399	690,356	(496,901)
TOTAL BEGINNING BALANCE	**$3,171,969**	**$365,776**	**$365,776**	**$736,399**	**$690,356**	**($496,901)**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	3,106,551	10,031,915	10,639,266	6,275,329	6,238,377	6,237,702
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	239	-	-	-	-	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	9,341,431	10,529,163	10,529,163	10,100,962	10,154,470	11,633,850
CHARGES FOR SERVICES						
3400 Other Funds Ltd	9,341,670	10,529,163	10,529,163	10,100,962	10,154,470	11,633,850
TOTAL CHARGES FOR SERVICES	**$9,341,670**	**$10,529,163**	**$10,529,163**	**$10,100,962**	**$10,154,470**	**$11,633,850**
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	125,362	-	-	-	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	386,252	500,420	500,420	500,420	500,420	515,942
TRANSFERS IN						
1060 Transfer from General Fund						
3400 Other Funds Ltd	2,316,040	2,415,630	2,415,630	2,517,086	2,517,086	2,517,086
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	137,275	184,048	184,048	191,778	191,778	191,778
TRANSFERS IN						
3400 Other Funds Ltd	2,453,315	2,599,678	2,599,678	2,708,864	2,708,864	2,708,864
TOTAL TRANSFERS IN	**$2,453,315**	**$2,599,678**	**$2,599,678**	**$2,708,864**	**$2,708,864**	**$2,708,864**
REVENUE CATEGORIES						
8000 General Fund	3,106,551	10,031,915	10,639,266	6,275,329	6,238,377	6,237,702
3400 Other Funds Ltd	12,306,599	13,629,261	13,629,261	13,310,246	13,363,754	14,858,656
TOTAL REVENUE CATEGORIES	**$15,413,150**	**$23,661,176**	**$24,268,527**	**$19,585,575**	**$19,602,131**	**$21,096,358**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(493,320)	(859,724)	(859,724)	(1,130,498)	(976,560)	(977,071)
2121 Tsfr To Governor, Office of the						
3400 Other Funds Ltd	(380,000)	(465,000)	(465,000)	(470,000)	(470,000)	(470,000)
TRANSFERS OUT						
3400 Other Funds Ltd	(873,320)	(1,324,724)	(1,324,724)	(1,600,498)	(1,446,560)	(1,447,071)
TOTAL TRANSFERS OUT	**($873,320)**	**($1,324,724)**	**($1,324,724)**	**($1,600,498)**	**($1,446,560)**	**($1,447,071)**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
AVAILABLE REVENUES						
8000 General Fund	3,106,551	10,031,915	10,639,266	6,275,329	6,238,377	6,237,702
3400 Other Funds Ltd	14,605,248	12,670,313	12,670,313	12,446,147	12,607,550	12,914,684
TOTAL AVAILABLE REVENUES	**$17,711,799**	**$22,702,228**	**$23,309,579**	**$18,721,476**	**$18,845,927**	**$19,152,386**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	213,560	1,275,602	1,324,310	211,223	211,223	211,223
3400 Other Funds Ltd	3,591,597	4,726,990	4,967,230	4,289,593	4,338,313	4,514,521
All Funds	3,805,157	6,002,592	6,291,540	4,500,816	4,549,536	4,725,744
3160 Temporary Appointments						
3400 Other Funds Ltd	77,016	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	90,073	-	-	-	25,728	25,728
SALARIES & WAGES						
8000 General Fund	213,560	1,275,602	1,324,310	211,223	211,223	211,223
3400 Other Funds Ltd	3,758,686	4,726,990	4,967,230	4,289,593	4,364,041	4,540,249
TOTAL SALARIES & WAGES	**$3,972,246**	**$6,002,592**	**$6,291,540**	**$4,500,816**	**$4,575,264**	**$4,751,472**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	53	395	395	43	43	43
3400 Other Funds Ltd	495	1,287	1,287	964	964	1,016

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
All Funds	548	1,682	1,682	1,007	1,007	1,059
3220 Public Employees' Retire Cont						
8000 General Fund	47,355	218,511	218,511	37,852	37,852	37,852
3400 Other Funds Ltd	624,209	809,733	809,733	768,696	782,037	813,614
All Funds	671,564	1,028,244	1,028,244	806,548	819,889	851,466
3221 Pension Obligation Bond						
8000 General Fund	12,713	11,578	70,221	11,164	11,164	11,164
3400 Other Funds Ltd	203,835	254,333	260,217	252,348	252,348	252,348
All Funds	216,548	265,911	330,438	263,512	263,512	263,512
3230 Social Security Taxes						
8000 General Fund	16,927	97,541	97,541	16,117	16,117	16,117
3400 Other Funds Ltd	260,556	342,834	342,834	306,339	312,035	325,515
All Funds	277,483	440,375	440,375	322,456	328,152	341,632
3240 Unemployment Assessments						
3400 Other Funds Ltd	47	-	-	-	-	-
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	840	840	840
3400 Other Funds Ltd	-	-	-	15,342	15,639	16,344
All Funds	-	-	-	16,182	16,479	17,184
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	44	314	314	38	38	38
3400 Other Funds Ltd	711	1,020	1,020	836	836	882
All Funds	755	1,334	1,334	874	874	920

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3260 Mass Transit Tax						
8000 General Fund	1,281	7,651	7,651	1,267	1,267	1,267
3400 Other Funds Ltd	23,878	28,362	28,362	25,737	26,029	27,085
All Funds	25,159	36,013	36,013	27,004	27,296	28,352
3270 Flexible Benefits						
8000 General Fund	39,309	260,571	260,571	32,294	32,294	32,294
3400 Other Funds Ltd	691,849	848,157	848,157	720,106	720,106	759,706
All Funds	731,158	1,108,728	1,108,728	752,400	752,400	792,000
3280 Other OPE						
3400 Other Funds Ltd	999	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	117,682	596,561	655,204	99,615	99,615	99,615
3400 Other Funds Ltd	1,806,579	2,285,726	2,291,610	2,090,368	2,109,994	2,196,510
TOTAL OTHER PAYROLL EXPENSES	**$1,924,261**	**$2,882,287**	**$2,946,814**	**$2,189,983**	**$2,209,609**	**$2,296,125**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	-	-	(37,908)	(214,480)	(214,480)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	-	-	-	(105)	(105)
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	-	-	(37,908)	(214,585)	(214,585)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**-**	**-**	**($37,908)**	**($214,585)**	**($214,585)**
PERSONAL SERVICES						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	331,242	1,872,163	1,979,514	310,838	310,838	310,838
3400 Other Funds Ltd	5,565,265	7,012,716	7,258,840	6,342,053	6,259,450	6,522,174
TOTAL PERSONAL SERVICES	**$5,896,507**	**$8,884,879**	**$9,238,354**	**$6,652,891**	**$6,570,288**	**$6,833,012**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	5,787	5,787	1,210	1,210	1,210
3400 Other Funds Ltd	18,442	26,288	26,288	23,709	23,709	24,855
All Funds	18,442	32,075	32,075	24,919	24,919	26,065
4125 Out of State Travel						
8000 General Fund	-	427	427	445	-	-
3400 Other Funds Ltd	13,329	-	-	-	-	-
All Funds	13,329	427	427	445	-	-
4150 Employee Training						
8000 General Fund	-	26,148	26,148	2,257	-	-
3400 Other Funds Ltd	95,044	74,072	74,072	57,002	57,002	59,409
All Funds	95,044	100,220	100,220	59,259	57,002	59,409
4175 Office Expenses						
8000 General Fund	-	16,385	16,385	2,800	-	-
3400 Other Funds Ltd	9,649	45,373	45,373	37,786	37,786	40,662
All Funds	9,649	61,758	61,758	40,586	37,786	40,662
4200 Telecommunications						
8000 General Fund	1,610	12,750	12,750	2,576	-	-
3400 Other Funds Ltd	119,109	84,849	84,849	79,512	79,512	82,732

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
All Funds	120,719	97,599	97,599	82,088	79,512	82,732
4225 State Gov. Service Charges						
3400 Other Funds Ltd	866	-	-	-	-	-
4250 Data Processing						
8000 General Fund	-	5,985	5,985	1,591	-	-
3400 Other Funds Ltd	65,076	539,936	539,936	556,853	350,220	341,611
All Funds	65,076	545,921	545,921	558,444	350,220	341,611
4275 Publicity and Publications						
8000 General Fund	-	7,063	7,063	3,790	-	-
3400 Other Funds Ltd	20,326	28,943	28,943	27,785	27,785	27,785
All Funds	20,326	36,006	36,006	31,575	27,785	27,785
4300 Professional Services						
8000 General Fund	-	1,868,909	1,868,909	20,573	5,573	5,573
3400 Other Funds Ltd	539,471	697,297	697,297	758,660	808,660	808,660
All Funds	539,471	2,566,206	2,566,206	779,233	814,233	814,233
4315 IT Professional Services						
3400 Other Funds Ltd	69,416	-	-	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	58,207	253,016	253,016	297,724	283,969	279,563
4375 Employee Recruitment and Develop						
8000 General Fund	-	3,529	3,529	820	-	-
3400 Other Funds Ltd	-	3,335	3,335	1,575	1,575	1,575
All Funds	-	6,864	6,864	2,395	1,575	1,575

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
4400 Dues and Subscriptions						
8000 General Fund	-	5,082	5,082	1,726	-	-
3400 Other Funds Ltd	164,100	25,116	25,116	23,797	23,797	24,584
All Funds	164,100	30,198	30,198	25,523	23,797	24,584
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	155,545	171,821	171,821	179,038	169,700	172,244
4575 Agency Program Related S and S						
3400 Other Funds Ltd	18,781	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	-	16,508	16,508	13,631	12,616	11,941
3400 Other Funds Ltd	161,837	199,275	199,275	203,488	200,290	199,980
All Funds	161,837	215,783	215,783	217,119	212,906	211,921
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	16,446	16,446	-	-	-
3400 Other Funds Ltd	6,737	45,556	45,556	34,650	34,650	22,465
All Funds	6,737	62,002	62,002	34,650	34,650	22,465
4715 IT Expendable Property						
8000 General Fund	250	504,733	504,733	4,932	-	-
3400 Other Funds Ltd	50,342	14,938	14,938	15,565	571,907	574,720
All Funds	50,592	519,671	519,671	20,497	571,907	574,720
SERVICES & SUPPLIES						
8000 General Fund	1,860	2,489,752	2,489,752	56,351	19,399	18,724
3400 Other Funds Ltd	1,566,277	2,209,815	2,209,815	2,297,144	2,670,562	2,660,845

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
TOTAL SERVICES & SUPPLIES	**$1,568,137**	**$4,699,567**	**$4,699,567**	**$2,353,495**	**$2,689,961**	**$2,679,569**
CAPITAL OUTLAY						
5800 Professional Services						
8000 General Fund	-	-	500,000	-	-	-
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
8000 General Fund	455,127	-	-	3,391,054	3,391,054	3,391,054
3400 Other Funds Ltd	2,453,334	-	-	2,708,864	2,708,864	2,708,864
All Funds	2,908,461	-	-	6,099,918	6,099,918	6,099,918
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	2,316,040	2,415,630	2,415,630	2,517,086	2,517,086	2,517,086
6085 Other Special Payments						
8000 General Fund	-	3,254,370	3,254,370	-	-	-
3400 Other Funds Ltd	-	2,599,678	2,599,678	-	-	-
All Funds	-	5,854,048	5,854,048	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	2,771,167	5,670,000	5,670,000	5,908,140	5,908,140	5,908,140
3400 Other Funds Ltd	2,453,334	2,599,678	2,599,678	2,708,864	2,708,864	2,708,864
TOTAL SPECIAL PAYMENTS	**$5,224,501**	**$8,269,678**	**$8,269,678**	**$8,617,004**	**$8,617,004**	**$8,617,004**
EXPENDITURES						
8000 General Fund	3,104,269	10,031,915	10,639,266	6,275,329	6,238,377	6,237,702
3400 Other Funds Ltd	9,584,876	11,822,209	12,068,333	11,348,061	11,638,876	11,891,883
TOTAL EXPENDITURES	**$12,689,145**	**$21,854,124**	**$22,707,599**	**$17,623,390**	**$17,877,253**	**$18,129,585**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
REVERSIONS						
9900 Reversions						
8000 General Fund	(2,282)	-	-	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	5,020,372	848,104	601,980	1,098,086	968,674	1,022,801
TOTAL ENDING BALANCE	**$5,020,372**	**$848,104**	**$601,980**	**$1,098,086**	**$968,674**	**$1,022,801**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	19	29	29	19	19	21
TOTAL AUTHORIZED POSITIONS	**19**	**29**	**29**	**19**	**19**	**21**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	18.76	29.00	29.00	19.00	19.00	20.00
TOTAL AUTHORIZED FTE	**18.76**	**29.00**	**29.00**	**19.00**	**19.00**	**20.00**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	(1,608,064)	782,220	782,220	(555,200)	(555,200)	(555,200)
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	1,518,422	1,518,422	-	2,148,597	1,721,659
BEGINNING BALANCE						
3400 Other Funds Ltd	(1,608,064)	2,300,642	2,300,642	(555,200)	1,593,397	1,166,459
TOTAL BEGINNING BALANCE	**($1,608,064)**	**$2,300,642**	**$2,300,642**	**($555,200)**	**$1,593,397**	**$1,166,459**
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	876,302	1,316,506	1,316,506	2,635,489	1,156,216	1,183,949
0415 Admin and Service Charges						
3400 Other Funds Ltd	1,558,437	-	-	-	-	-
CHARGES FOR SERVICES						
3400 Other Funds Ltd	2,434,739	1,316,506	1,316,506	2,635,489	1,156,216	1,183,949
TOTAL CHARGES FOR SERVICES	**$2,434,739**	**$1,316,506**	**$1,316,506**	**$2,635,489**	**$1,156,216**	**$1,183,949**
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	3,220	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	20	-	-	1,021,000	1,021,000	1,021,000

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	16,031,184	16,055,364	16,055,364	23,358,617	17,434,528	17,833,734
REVENUE CATEGORIES						
3400 Other Funds Ltd	18,469,163	17,371,870	17,371,870	27,015,106	19,611,744	20,038,683
TOTAL REVENUE CATEGORIES	**$18,469,163**	**$17,371,870**	**$17,371,870**	**$27,015,106**	**$19,611,744**	**$20,038,683**
AVAILABLE REVENUES						
3400 Other Funds Ltd	16,861,099	19,672,512	19,672,512	26,459,906	21,205,141	21,205,142
TOTAL AVAILABLE REVENUES	**$16,861,099**	**$19,672,512**	**$19,672,512**	**$26,459,906**	**$21,205,141**	**$21,205,142**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	6,461,011	7,568,310	7,978,229	10,342,224	8,964,120	8,964,120
3160 Temporary Appointments						
3400 Other Funds Ltd	-	291,899	291,899	304,159	304,159	304,159
3170 Overtime Payments						
3400 Other Funds Ltd	493	44,907	44,907	46,793	46,793	46,793
3190 All Other Differential						
3400 Other Funds Ltd	154,241	144,885	144,885	150,970	150,970	150,970
SALARIES & WAGES						
3400 Other Funds Ltd	6,615,745	8,050,001	8,459,920	10,844,146	9,466,042	9,466,042
TOTAL SALARIES & WAGES	**$6,615,745**	**$8,050,001**	**$8,459,920**	**$10,844,146**	**$9,466,042**	**$9,466,042**

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	1,944	2,355	2,355	2,968	2,491	2,491
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	1,063,812	1,328,960	1,328,960	1,888,763	1,641,808	1,641,808
3221 Pension Obligation Bond						
3400 Other Funds Ltd	364,730	476,392	427,077	432,907	432,907	432,907
3230 Social Security Taxes						
3400 Other Funds Ltd	497,432	613,286	613,286	820,813	715,386	715,386
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	-	-	-	41,255	35,744	35,744
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	1,434	1,868	1,868	2,576	2,162	2,162
3260 Mass Transit Tax						
3400 Other Funds Ltd	40,779	48,298	48,298	65,065	56,796	56,796
3270 Flexible Benefits						
3400 Other Funds Ltd	1,333,754	1,553,175	1,553,175	2,217,600	1,861,200	1,861,200
3280 Other OPE						
3400 Other Funds Ltd	2,003	-	-	-	-	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	3,305,888	4,024,334	3,975,019	5,471,947	4,748,494	4,748,494
TOTAL OTHER PAYROLL EXPENSES	**$3,305,888**	**$4,024,334**	**$3,975,019**	**$5,471,947**	**$4,748,494**	**$4,748,494**
P.S. BUDGET ADJUSTMENTS						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(65,584)	(65,584)	(265,356)	(425,153)	(425,153)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	27,203	27,203	-	-	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(38,381)	(38,381)	(265,356)	(425,153)	(425,153)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($38,381)**	**($38,381)**	**($265,356)**	**($425,153)**	**($425,153)**
PERSONAL SERVICES						
3400 Other Funds Ltd	9,921,633	12,035,954	12,396,558	16,050,737	13,789,383	13,789,383
TOTAL PERSONAL SERVICES	**$9,921,633**	**$12,035,954**	**$12,396,558**	**$16,050,737**	**$13,789,383**	**$13,789,383**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	3,336	25,883	25,883	23,740	16,130	16,130
4125 Out of State Travel						
3400 Other Funds Ltd	-	12,219	12,219	12,732	12,732	12,732
4150 Employee Training						
3400 Other Funds Ltd	77,976	123,819	123,819	178,670	148,671	148,671
4175 Office Expenses						
3400 Other Funds Ltd	11,581	22,460	22,460	66,543	40,659	40,659
4200 Telecommunications						
3400 Other Funds Ltd	155,854	149,905	149,905	204,501	175,521	175,521
4250 Data Processing						
3400 Other Funds Ltd	1,177,751	2,073,682	2,073,682	2,340,836	1,741,607	1,703,966

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
4275 Publicity and Publications						
3400 Other Funds Ltd	325	5,492	5,492	5,722	5,722	5,722
4300 Professional Services						
3400 Other Funds Ltd	152	352,340	352,340	211,346	(88,654)	2,291
4315 IT Professional Services						
3400 Other Funds Ltd	1,628,952	131,924	131,924	143,533	143,533	143,533
4325 Attorney General						
3400 Other Funds Ltd	2,054	451	451	531	506	499
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	4,015	4,015	3,145	3,145	3,145
4400 Dues and Subscriptions						
3400 Other Funds Ltd	2,021	5,524	5,524	17,561	10,478	10,478
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	289,436	127,942	127,942	133,316	126,353	128,250
4450 Fuels and Utilities						
3400 Other Funds Ltd	3,573	4,820	4,820	5,022	5,022	5,022
4475 Facilities Maintenance						
3400 Other Funds Ltd	11,735	6,059	6,059	6,313	6,313	6,313
4575 Agency Program Related S and S						
3400 Other Funds Ltd	-	12,807	12,807	13,345	13,345	13,345
4650 Other Services and Supplies						
3400 Other Funds Ltd	335,760	132,647	132,647	126,232	119,328	113,722
4700 Expendable Prop 250 - 5000						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	9,981	438,084	438,084	40,370	34,322	34,322
4715 IT Expendable Property						
3400 Other Funds Ltd	1,509,287	2,624,261	2,624,261	3,268,236	3,251,358	3,160,413
SERVICES & SUPPLIES						
3400 Other Funds Ltd	5,219,774	6,254,334	6,254,334	6,801,694	5,766,091	5,724,734
TOTAL SERVICES & SUPPLIES	**$5,219,774**	**$6,254,334**	**$6,254,334**	**$6,801,694**	**$5,766,091**	**$5,724,734**
CAPITAL OUTLAY						
5600 Data Processing Hardware						
3400 Other Funds Ltd	-	12,926	12,926	13,469	13,469	13,469
EXPENDITURES						
3400 Other Funds Ltd	15,141,407	18,303,214	18,663,818	22,865,900	19,568,943	19,527,586
TOTAL EXPENDITURES	**$15,141,407**	**$18,303,214**	**$18,663,818**	**$22,865,900**	**$19,568,943**	**$19,527,586**
ENDING BALANCE						
3400 Other Funds Ltd	1,719,692	1,369,298	1,008,694	3,594,006	1,636,198	1,677,556
TOTAL ENDING BALANCE	**$1,719,692**	**$1,369,298**	**$1,008,694**	**$3,594,006**	**$1,636,198**	**$1,677,556**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	43	41	41	56	47	47
TOTAL AUTHORIZED POSITIONS	**43**	**41**	**41**	**56**	**47**	**47**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	42.02	40.63	40.63	56.00	47.00	47.00
TOTAL AUTHORIZED FTE	**42.02**	**40.63**	**40.63**	**56.00**	**47.00**	**47.00**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	2,111,008	980,717	980,717	400,816	400,816	400,816
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	1,061,038	1,061,038	-	1,704,438	1,423,434
BEGINNING BALANCE						
3400 Other Funds Ltd	2,111,008	2,041,755	2,041,755	400,816	2,105,254	1,824,250
TOTAL BEGINNING BALANCE	**$2,111,008**	**$2,041,755**	**$2,041,755**	**$400,816**	**$2,105,254**	**$1,824,250**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	-	-	-	-	167,008
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3400 Other Funds Ltd	17,803,747	17,651,459	17,651,459	23,906,869	19,943,464	20,906,312
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	94,070	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	11,279	350,000	350,000	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
6400 Federal Funds Ltd	-	1,843,164	1,949,061	1,944,041	1,944,041	1,944,041
REVENUE CATEGORIES						
8000 General Fund	-	-	-	-	-	167,008
3400 Other Funds Ltd	17,909,096	18,001,459	18,001,459	23,906,869	19,943,464	20,906,312
6400 Federal Funds Ltd	-	1,843,164	1,949,061	1,944,041	1,944,041	1,944,041
TOTAL REVENUE CATEGORIES	**$17,909,096**	**$19,844,623**	**$19,950,520**	**$25,850,910**	**$21,887,505**	**$23,017,361**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(1,758,504)	(1,799,823)	(1,799,823)	(2,391,038)	(2,046,298)	(2,047,367)
AVAILABLE REVENUES						
8000 General Fund	-	-	-	-	-	167,008
3400 Other Funds Ltd	18,261,600	18,243,391	18,243,391	21,916,647	20,002,420	20,683,195
6400 Federal Funds Ltd	-	1,843,164	1,949,061	1,944,041	1,944,041	1,944,041
TOTAL AVAILABLE REVENUES	**$18,261,600**	**$20,086,555**	**$20,192,452**	**$23,860,688**	**$21,946,461**	**$22,794,244**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	-	-	-	-	99,054
3400 Other Funds Ltd	8,378,288	9,944,736	10,457,136	10,224,624	9,523,800	9,753,792
6400 Federal Funds Ltd	-	1,140,048	1,183,186	1,204,776	1,204,776	1,204,776
All Funds	8,378,288	11,084,784	11,640,322	11,429,400	10,728,576	11,057,622
3160 Temporary Appointments						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	161,641	6,156	6,156	6,415	6,415	6,415
3170 Overtime Payments						
3400 Other Funds Ltd	5,547	8,314	8,314	8,663	8,663	8,663
3180 Shift Differential						
3400 Other Funds Ltd	-	34	34	35	35	35
3190 All Other Differential						
3400 Other Funds Ltd	42,590	28,278	28,278	29,466	29,466	29,466
SALARIES & WAGES						
8000 General Fund	-	-	-	-	-	99,054
3400 Other Funds Ltd	8,588,066	9,987,518	10,499,918	10,269,203	9,568,379	9,798,371
6400 Federal Funds Ltd	-	1,140,048	1,183,186	1,204,776	1,204,776	1,204,776
TOTAL SALARIES & WAGES	**$8,588,066**	**$11,127,566**	**$11,683,104**	**$11,473,979**	**$10,773,155**	**$11,102,201**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	-	-	-	-	39
3400 Other Funds Ltd	1,918	2,552	2,552	2,332	2,173	2,226
6400 Federal Funds Ltd	-	290	290	265	265	265
All Funds	1,918	2,842	2,842	2,597	2,438	2,530
3220 Public Employees' Retire Cont						
8000 General Fund	-	-	-	-	-	17,750
3400 Other Funds Ltd	1,496,406	1,709,605	1,709,605	1,838,876	1,713,289	1,754,503
6400 Federal Funds Ltd	-	195,291	195,291	215,896	215,896	215,896
All Funds	1,496,406	1,904,896	1,904,896	2,054,772	1,929,185	1,988,149

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3221 Pension Obligation Bond						
3400 Other Funds Ltd	482,412	569,592	549,464	542,328	542,328	542,328
6400 Federal Funds Ltd	-	-	62,759	-	-	-
All Funds	482,412	569,592	612,223	542,328	542,328	542,328
3230 Social Security Taxes						
8000 General Fund	-	-	-	-	-	7,578
3400 Other Funds Ltd	633,775	746,954	746,954	765,402	711,790	729,384
6400 Federal Funds Ltd	-	87,215	87,215	92,166	92,166	92,166
All Funds	633,775	834,169	834,169	857,568	803,956	829,128
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	-	-	396
3400 Other Funds Ltd	-	-	-	38,595	35,792	36,712
6400 Federal Funds Ltd	-	-	-	4,818	4,818	4,818
All Funds	-	-	-	43,413	40,610	41,926
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	-	-	-	-	-	34
3400 Other Funds Ltd	1,762	2,024	2,024	2,024	1,886	1,932
6400 Federal Funds Ltd	-	230	230	230	230	230
All Funds	1,762	2,254	2,254	2,254	2,116	2,196
3260 Mass Transit Tax						
8000 General Fund	-	-	-	-	-	593
3400 Other Funds Ltd	52,280	59,925	59,925	61,616	57,412	58,791
All Funds	52,280	59,925	59,925	61,616	57,412	59,384

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3270 Flexible Benefits						
8000 General Fund	-	-	-	-	-	29,700
3400 Other Funds Ltd	1,457,003	1,682,208	1,682,208	1,742,400	1,623,600	1,663,200
6400 Federal Funds Ltd	-	191,160	191,160	198,000	198,000	198,000
All Funds	1,457,003	1,873,368	1,873,368	1,940,400	1,821,600	1,890,900
3280 Other OPE						
3400 Other Funds Ltd	2,117	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	-	-	-	56,090
3400 Other Funds Ltd	4,127,673	4,772,860	4,752,732	4,993,573	4,688,270	4,789,076
6400 Federal Funds Ltd	-	474,186	536,945	511,375	511,375	511,375
TOTAL OTHER PAYROLL EXPENSES	**$4,127,673**	**$5,247,046**	**$5,289,677**	**$5,504,948**	**$5,199,645**	**$5,356,541**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(229,544)	(229,544)	(227,448)	(513,460)	(513,460)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	-	-	-	(28,122)	-
6400 Federal Funds Ltd	-	6,840	6,840	-	-	-
All Funds	-	6,840	6,840	-	(28,122)	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(229,544)	(229,544)	(227,448)	(541,582)	(513,460)
6400 Federal Funds Ltd	-	6,840	6,840	-	-	-
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($222,704)**	**($222,704)**	**($227,448)**	**($541,582)**	**($513,460)**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
PERSONAL SERVICES						
8000 General Fund	-	-	-	-	-	155,144
3400 Other Funds Ltd	12,715,739	14,530,834	15,023,106	15,035,328	13,715,067	14,073,987
6400 Federal Funds Ltd	-	1,621,074	1,726,971	1,716,151	1,716,151	1,716,151
TOTAL PERSONAL SERVICES	**$12,715,739**	**$16,151,908**	**$16,750,077**	**$16,751,479**	**$15,431,218**	**$15,945,282**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	-	-	-	-	860
3400 Other Funds Ltd	2,177	17,602	17,602	18,340	18,340	18,340
6400 Federal Funds Ltd	-	3,855	3,855	5,730	5,730	5,730
All Funds	2,177	21,457	21,457	24,070	24,070	24,930
4125 Out of State Travel						
3400 Other Funds Ltd	1,527	-	-	-	-	-
4150 Employee Training						
8000 General Fund	-	-	-	-	-	1,805
3400 Other Funds Ltd	86,373	87,557	87,557	91,234	91,234	91,234
6400 Federal Funds Ltd	-	19,985	19,985	12,035	12,035	12,035
All Funds	86,373	107,542	107,542	103,269	103,269	105,074
4175 Office Expenses						
8000 General Fund	-	-	-	-	-	2,157
3400 Other Funds Ltd	27,930	78,825	78,825	82,137	82,137	82,137
6400 Federal Funds Ltd	-	11,415	11,415	14,380	14,380	14,380
All Funds	27,930	90,240	90,240	96,517	96,517	98,674

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
4200 Telecommunications						
8000 General Fund	-	-	-	-	-	2,415
3400 Other Funds Ltd	68,897	121,941	121,941	127,063	127,063	127,063
6400 Federal Funds Ltd	-	8,565	8,565	16,100	16,100	16,100
All Funds	68,897	130,506	130,506	143,163	143,163	145,578
4225 State Gov. Service Charges						
3400 Other Funds Ltd	7,280	-	-	-	-	-
4250 Data Processing						
8000 General Fund	-	-	-	-	-	821
3400 Other Funds Ltd	117,913	409,062	409,062	426,243	326,243	313,688
6400 Federal Funds Ltd	-	3,715	3,715	5,470	5,470	5,470
All Funds	117,913	412,777	412,777	431,713	331,713	319,979
4275 Publicity and Publications						
3400 Other Funds Ltd	2,444	20,313	20,313	21,166	21,166	21,166
6400 Federal Funds Ltd	-	2,855	2,855	-	-	-
All Funds	2,444	23,168	23,168	21,166	21,166	21,166
4300 Professional Services						
3400 Other Funds Ltd	40,312	544,671	544,671	592,601	2,792,265	3,092,265
4315 IT Professional Services						
3400 Other Funds Ltd	-	155,033	155,033	1,668,676	168,676	168,676
4325 Attorney General						
3400 Other Funds Ltd	61,964	51,129	51,129	60,163	57,383	56,493
6400 Federal Funds Ltd	-	150,000	150,000	150,000	150,000	150,000

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
All Funds	61,964	201,129	201,129	210,163	207,383	206,493
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	438	9,994	9,994	10,413	10,413	10,413
6400 Federal Funds Ltd	-	2,285	2,285	-	-	-
All Funds	438	12,279	12,279	10,413	10,413	10,413
4400 Dues and Subscriptions						
8000 General Fund	-	-	-	-	-	590
3400 Other Funds Ltd	118,007	22,474	22,474	23,418	23,418	23,418
6400 Federal Funds Ltd	-	2,855	2,855	3,935	3,935	3,935
All Funds	118,007	25,329	25,329	27,353	27,353	27,943
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	323,554	408,990	408,990	426,168	426,168	409,988
4450 Fuels and Utilities						
3400 Other Funds Ltd	-	4,895	4,895	5,101	5,101	5,101
4575 Agency Program Related S and S						
3400 Other Funds Ltd	69	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	-	-	-	-	-	602
3400 Other Funds Ltd	331,561	45,801	45,801	47,724	47,724	35,911
6400 Federal Funds Ltd	-	2,855	2,855	2,815	2,815	2,815
All Funds	331,561	48,656	48,656	50,539	50,539	39,328
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	-	-	-	-	504

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	1,304	51,309	51,309	53,464	53,464	53,464
6400 Federal Funds Ltd	-	-	-	3,360	3,360	3,360
All Funds	1,304	51,309	51,309	56,824	56,824	57,328
4715 IT Expendable Property						
8000 General Fund	-	-	-	-	-	2,110
3400 Other Funds Ltd	139,566	58,476	58,476	60,932	60,932	60,932
6400 Federal Funds Ltd	-	13,705	13,705	14,065	14,065	14,065
All Funds	139,566	72,181	72,181	74,997	74,997	77,107
SERVICES & SUPPLIES						
8000 General Fund	-	-	-	-	-	11,864
3400 Other Funds Ltd	1,331,316	2,088,072	2,088,072	3,714,843	4,311,727	4,570,289
6400 Federal Funds Ltd	-	222,090	222,090	227,890	227,890	227,890
TOTAL SERVICES & SUPPLIES	**$1,331,316**	**$2,310,162**	**$2,310,162**	**$3,942,733**	**$4,539,617**	**$4,810,043**
EXPENDITURES						
8000 General Fund	-	-	-	-	-	167,008
3400 Other Funds Ltd	14,047,055	16,618,906	17,111,178	18,750,171	18,026,794	18,644,276
6400 Federal Funds Ltd	-	1,843,164	1,949,061	1,944,041	1,944,041	1,944,041
TOTAL EXPENDITURES	**$14,047,055**	**$18,462,070**	**$19,060,239**	**$20,694,212**	**$19,970,835**	**$20,755,325**
ENDING BALANCE						
3400 Other Funds Ltd	4,214,545	1,624,485	1,132,213	3,166,476	1,975,626	2,038,919
TOTAL ENDING BALANCE	**$4,214,545**	**$1,624,485**	**$1,132,213**	**$3,166,476**	**$1,975,626**	**$2,038,919**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	44	49	49	49	46	48

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
TOTAL AUTHORIZED POSITIONS	**44**	**49**	**49**	**49**	**46**	**48**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	44.00	49.00	49.00	49.00	46.00	47.75
TOTAL AUTHORIZED FTE	**44.00**	**49.00**	**49.00**	**49.00**	**46.00**	**47.75**

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	14,858,802	6,698,386	6,698,386	5,824,088	5,824,088	5,824,088
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	(5,033,288)	(5,033,288)	-	(3,713,682)	(10,469,564)
BEGINNING BALANCE						
3400 Other Funds Ltd	14,858,802	1,665,098	1,665,098	5,824,088	2,110,406	(4,645,476)
TOTAL BEGINNING BALANCE	**$14,858,802**	**$1,665,098**	**$1,665,098**	**$5,824,088**	**$2,110,406**	**($4,645,476)**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,400,000	-	3,345,000	10,048,000	-	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	9,099,088	6,272,640	6,272,640	6,102,120	6,102,120	6,401,736
0415 Admin and Service Charges						
3400 Other Funds Ltd	79,426,411	121,710,107	121,710,107	184,129,266	169,141,775	169,093,908
CHARGES FOR SERVICES						
3400 Other Funds Ltd	88,525,499	127,982,747	127,982,747	190,231,386	175,243,895	175,495,644
TOTAL CHARGES FOR SERVICES	**$88,525,499**	**$127,982,747**	**$127,982,747**	**$190,231,386**	**$175,243,895**	**$175,495,644**
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	1,413,616	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	281,402	3,245,484	3,245,484	3,310,743	3,425,972	3,301,677
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	-	-	-	3,615,128	15,708,570
REVENUE CATEGORIES						
8000 General Fund	1,400,000	-	3,345,000	10,048,000	-	-
3400 Other Funds Ltd	90,220,517	131,228,231	131,228,231	193,542,129	178,669,867	178,797,321
6400 Federal Funds Ltd	-	-	-	-	3,615,128	15,708,570
TOTAL REVENUE CATEGORIES	**$91,620,517**	**$131,228,231**	**$134,573,231**	**$203,590,129**	**$182,284,995**	**$194,505,891**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(4,111,488)	(4,864,954)	(4,864,954)	(7,495,535)	(6,414,840)	(6,418,205)
AVAILABLE REVENUES						
8000 General Fund	1,400,000	-	3,345,000	10,048,000	-	-
3400 Other Funds Ltd	100,967,831	128,028,375	128,028,375	191,870,682	174,365,433	167,733,640
6400 Federal Funds Ltd	-	-	-	-	3,615,128	15,708,570
TOTAL AVAILABLE REVENUES	**$102,367,831**	**$128,028,375**	**$131,373,375**	**$201,918,682**	**$177,980,561**	**$183,442,210**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	24,034,487	30,367,656	32,196,883	36,298,368	35,291,424	34,440,024
3160 Temporary Appointments						
3400 Other Funds Ltd	203,172	387,329	387,329	403,597	403,597	403,597
3170 Overtime Payments						
3400 Other Funds Ltd	3,981	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	376,988	807,956	807,956	841,890	841,890	841,890
SALARIES & WAGES						
3400 Other Funds Ltd	24,618,628	31,562,941	33,392,168	37,543,855	36,536,911	35,685,511
TOTAL SALARIES & WAGES	**$24,618,628**	**$31,562,941**	**$33,392,168**	**$37,543,855**	**$36,536,911**	**$35,685,511**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	5,889	8,120	8,120	8,056	7,738	7,526
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	4,211,682	5,340,369	5,340,369	6,655,535	6,475,092	6,322,522
3221 Pension Obligation Bond						
3400 Other Funds Ltd	1,360,560	1,575,972	1,716,193	1,833,122	1,833,122	1,833,122
3230 Social Security Taxes						
3400 Other Funds Ltd	1,816,926	2,329,871	2,329,871	2,760,643	2,683,610	2,618,477
3240 Unemployment Assessments						
3400 Other Funds Ltd	25,050	-	-	-	-	-
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	-	-	-	137,868	133,839	130,506

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	4,729	6,440	6,440	6,992	6,716	6,532
3260 Mass Transit Tax						
3400 Other Funds Ltd	144,345	186,157	186,157	225,263	219,222	214,267
3270 Flexible Benefits						
3400 Other Funds Ltd	4,131,461	5,352,480	5,352,480	6,019,200	5,781,600	5,623,200
3280 Other OPE						
3400 Other Funds Ltd	5,549	-	-	-	-	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	11,706,191	14,799,409	14,939,630	17,646,679	17,140,939	16,756,152
TOTAL OTHER PAYROLL EXPENSES	**$11,706,191**	**$14,799,409**	**$14,939,630**	**$17,646,679**	**$17,140,939**	**$16,756,152**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(623,048)	(623,048)	(341,172)	(341,172)	(341,172)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	-	-	-	(144,116)	32,408
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(623,048)	(623,048)	(341,172)	(485,288)	(308,764)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($623,048)**	**($623,048)**	**($341,172)**	**($485,288)**	**($308,764)**
PERSONAL SERVICES						
3400 Other Funds Ltd	36,324,819	45,739,302	47,708,750	54,849,362	53,192,562	52,132,899
TOTAL PERSONAL SERVICES	**$36,324,819**	**$45,739,302**	**$47,708,750**	**$54,849,362**	**$53,192,562**	**$52,132,899**
SERVICES & SUPPLIES						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
4100 Instate Travel						
3400 Other Funds Ltd	14,944	43,194	43,580	65,008	59,641	50,291
4125 Out of State Travel						
3400 Other Funds Ltd	2,129	64	64	43	43	43
4150 Employee Training						
3400 Other Funds Ltd	972,511	149,796	151,795	1,754,544	1,739,529	1,728,859
4175 Office Expenses						
3400 Other Funds Ltd	47,600	68,235	69,377	155,086	137,830	126,326
4200 Telecommunications						
3400 Other Funds Ltd	6,589,598	2,385,154	2,386,011	13,743,335	13,586,015	13,569,555
4225 State Gov. Service Charges						
3400 Other Funds Ltd	527	-	-	-	-	-
4250 Data Processing						
8000 General Fund	9,937	-	-	-	-	-
3400 Other Funds Ltd	3,387,775	1,614,320	1,614,692	4,175,145	4,168,581	4,042,119
All Funds	3,397,712	1,614,320	1,614,692	4,175,145	4,168,581	4,042,119
4275 Publicity and Publications						
3400 Other Funds Ltd	11,215	828	1,114	4,283	4,283	4,283
4300 Professional Services						
3400 Other Funds Ltd	20,417	2,284,686	2,284,686	2,485,739	334,133	334,133
4315 IT Professional Services						
8000 General Fund	10,000	-	3,345,000	10,048,000	-	-
3400 Other Funds Ltd	22,892,821	7,624,286	7,624,286	25,288,269	21,102,424	17,049,311

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	-	-	-	-	-	3,553,113
All Funds	22,902,821	7,624,286	10,969,286	35,336,269	21,102,424	20,602,424
4325 Attorney General						
3400 Other Funds Ltd	209,450	390,766	390,766	459,814	438,571	431,765
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	441	670	364	364	359
4400 Dues and Subscriptions						
3400 Other Funds Ltd	168,316	886	1,172	134,039	129,317	126,169
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	1,182,610	1,328,215	1,328,215	1,463,999	849,017	793,403
4450 Fuels and Utilities						
3400 Other Funds Ltd	-	59	59	-	-	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	18	52	52	9	9	9
4575 Agency Program Related S and S						
3400 Other Funds Ltd	2,782	6,789	6,789	277	277	188
4650 Other Services and Supplies						
8000 General Fund	50	-	-	-	-	-
3400 Other Funds Ltd	2,007,258	7,820,368	7,820,654	1,175,791	1,172,413	1,096,312
All Funds	2,007,308	7,820,368	7,820,654	1,175,791	1,172,413	1,096,312
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	115,355	9,168	10,534	20,350	16,318	13,630
4715 IT Expendable Property						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	719,405	-	-	-	-	-
3400 Other Funds Ltd	4,111,428	51,834,852	51,834,852	66,258,650	63,991,772	63,980,520
6400 Federal Funds Ltd	-	-	-	-	-	6,148,428
All Funds	4,830,833	51,834,852	51,834,852	66,258,650	63,991,772	70,128,948
SERVICES & SUPPLIES						
8000 General Fund	739,392	-	3,345,000	10,048,000	-	-
3400 Other Funds Ltd	41,736,754	75,562,159	75,569,368	117,184,745	107,730,537	103,347,275
6400 Federal Funds Ltd	-	-	-	-	-	9,701,541
TOTAL SERVICES & SUPPLIES	**$42,476,146**	**$75,562,159**	**$78,914,368**	**$127,232,745**	**$107,730,537**	**$113,048,816**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	20,091	-	-	-	-	-
5150 Telecommunications Equipment						
3400 Other Funds Ltd	2,440,196	221,452	221,452	7,461,009	3,732,290	1,340,389
6400 Federal Funds Ltd	-	-	-	-	3,615,128	6,007,029
All Funds	2,440,196	221,452	221,452	7,461,009	7,347,418	7,347,418
5550 Data Processing Software						
3400 Other Funds Ltd	1,966,670	216,358	216,358	2,350,445	2,000,000	2,000,000
5600 Data Processing Hardware						
3400 Other Funds Ltd	1,734,995	-	-	-	-	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	6,161,952	437,810	437,810	9,811,454	5,732,290	3,340,389
6400 Federal Funds Ltd	-	-	-	-	3,615,128	6,007,029

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
TOTAL CAPITAL OUTLAY	**$6,161,952**	**$437,810**	**$437,810**	**$9,811,454**	**$9,347,418**	**$9,347,418**
EXPENDITURES						
8000 General Fund	739,392	-	3,345,000	10,048,000	-	-
3400 Other Funds Ltd	84,223,525	121,739,271	123,715,928	181,845,561	166,655,389	158,820,563
6400 Federal Funds Ltd	-	-	-	-	3,615,128	15,708,570
TOTAL EXPENDITURES	**$84,962,917**	**$121,739,271**	**$127,060,928**	**$191,893,561**	**$170,270,517**	**$174,529,133**
REVERSIONS						
9900 Reversions						
8000 General Fund	(660,608)	-	-	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	16,744,306	6,289,104	4,312,447	10,025,121	7,710,044	8,913,077
TOTAL ENDING BALANCE	**$16,744,306**	**$6,289,104**	**$4,312,447**	**$10,025,121**	**$7,710,044**	**$8,913,077**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	118	140	141	152	146	142
TOTAL AUTHORIZED POSITIONS	**118**	**140**	**141**	**152**	**146**	**142**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	115.18	140.00	140.50	152.00	146.00	142.00
TOTAL AUTHORIZED FTE	**115.18**	**140.00**	**140.50**	**152.00**	**146.00**	**142.00**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	4,570,818	3,128,249	3,128,249	2,991,810	2,991,810	2,991,810
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	(1,843,064)	(1,843,064)	-	(1,268,529)	(2,414,834)
BEGINNING BALANCE						
3400 Other Funds Ltd	4,570,818	1,285,185	1,285,185	2,991,810	1,723,281	576,976
TOTAL BEGINNING BALANCE	**$4,570,818**	**$1,285,185**	**$1,285,185**	**$2,991,810**	**$1,723,281**	**$576,976**
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	1,314,721	-	261,330	2,338,475	2,338,475	2,338,475
0415 Admin and Service Charges						
3400 Other Funds Ltd	32,586,739	37,915,460	37,915,460	60,889,855	58,153,251	48,749,820
CHARGES FOR SERVICES						
3400 Other Funds Ltd	33,901,460	37,915,460	38,176,790	63,228,330	60,491,726	51,088,295
TOTAL CHARGES FOR SERVICES	**$33,901,460**	**$37,915,460**	**$38,176,790**	**$63,228,330**	**$60,491,726**	**$51,088,295**
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	183,656	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	5,271	1,477,621	1,477,621	-	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
REVENUE CATEGORIES						
3400 Other Funds Ltd	34,090,387	39,393,081	39,654,411	63,228,330	60,491,726	51,088,295
TOTAL REVENUE CATEGORIES	**$34,090,387**	**$39,393,081**	**$39,654,411**	**$63,228,330**	**$60,491,726**	**$51,088,295**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(2,554,392)	(2,698,539)	(2,698,539)	(4,237,701)	(3,626,714)	(3,628,613)
2121 Tsfr To Governor, Office of the						
3400 Other Funds Ltd	(870,000)	(1,195,000)	(1,195,000)	(1,270,000)	(922,039)	(922,039)
TRANSFERS OUT						
3400 Other Funds Ltd	(3,424,392)	(3,893,539)	(3,893,539)	(5,507,701)	(4,548,753)	(4,550,652)
TOTAL TRANSFERS OUT	**($3,424,392)**	**($3,893,539)**	**($3,893,539)**	**($5,507,701)**	**($4,548,753)**	**($4,550,652)**
AVAILABLE REVENUES						
3400 Other Funds Ltd	35,236,813	36,784,727	37,046,057	60,712,439	57,666,254	47,114,619
TOTAL AVAILABLE REVENUES	**$35,236,813**	**$36,784,727**	**$37,046,057**	**$60,712,439**	**$57,666,254**	**$47,114,619**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	13,156,472	15,329,744	16,271,230	22,342,794	20,810,646	18,042,912
3160 Temporary Appointments						
3400 Other Funds Ltd	52,462	-	-	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	5,640	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3190 All Other Differential						
3400 Other Funds Ltd	248,964	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	13,463,538	15,329,744	16,271,230	22,342,794	20,810,646	18,042,912
TOTAL SALARIES & WAGES	**$13,463,538**	**$15,329,744**	**$16,271,230**	**$22,342,794**	**$20,810,646**	**$18,042,912**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	3,715	4,559	4,627	5,829	5,324	4,445
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	2,349,366	2,625,817	2,653,126	4,003,655	3,729,091	3,233,112
3221 Pension Obligation Bond						
3400 Other Funds Ltd	749,835	766,498	843,890	913,467	913,467	913,467
3230 Social Security Taxes						
3400 Other Funds Ltd	1,006,044	1,164,273	1,176,469	1,682,613	1,565,405	1,351,573
3240 Unemployment Assessments						
3400 Other Funds Ltd	50,090	9,043	9,043	9,423	9,423	9,423
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	-	-	-	86,535	80,408	69,157
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	2,905	3,616	3,670	5,060	4,623	3,858
3260 Mass Transit Tax						
3400 Other Funds Ltd	79,998	91,979	92,936	134,058	125,727	109,119
3270 Flexible Benefits						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	2,708,669	3,004,398	3,049,002	4,356,000	3,979,800	3,321,450
3280 Other OPE						
3400 Other Funds Ltd	3,468	-	-	-	-	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	6,954,090	7,670,183	7,832,763	11,196,640	10,413,268	9,015,604
TOTAL OTHER PAYROLL EXPENSES	**$6,954,090**	**$7,670,183**	**$7,832,763**	**$11,196,640**	**$10,413,268**	**$9,015,604**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(163,960)	(163,960)	(189,540)	(189,540)	(189,540)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(42,347)	(42,347)	-	-	2,349
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(206,307)	(206,307)	(189,540)	(189,540)	(187,191)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($206,307)**	**($206,307)**	**($189,540)**	**($189,540)**	**($187,191)**
PERSONAL SERVICES						
3400 Other Funds Ltd	20,417,628	22,793,620	23,897,686	33,349,894	31,034,374	26,871,325
TOTAL PERSONAL SERVICES	**$20,417,628**	**$22,793,620**	**$23,897,686**	**$33,349,894**	**$31,034,374**	**$26,871,325**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	10,822	60,072	60,966	78,843	68,793	65,154
4125 Out of State Travel						
3400 Other Funds Ltd	3,143	-	-	-	-	-
4150 Employee Training						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	494,949	182,476	580,583	650,126	630,751	613,595
4175 Office Expenses						
3400 Other Funds Ltd	58,128	173,820	176,468	263,537	226,715	183,982
4200 Telecommunications						
3400 Other Funds Ltd	140,280	181,726	183,713	252,298	221,708	201,078
4225 State Gov. Service Charges						
3400 Other Funds Ltd	248	-	-	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	393,735	439,395	440,257	1,020,572	1,004,741	448,823
4275 Publicity and Publications						
3400 Other Funds Ltd	102,756	72,759	73,421	133,376	128,876	62,655
4300 Professional Services						
3400 Other Funds Ltd	941,693	2,439,719	3,402,474	4,566,324	3,751,824	3,149,966
4315 IT Professional Services						
3400 Other Funds Ltd	6,882,127	5,009,921	5,009,921	13,482,901	13,482,901	9,540,684
4325 Attorney General						
3400 Other Funds Ltd	409,514	539,067	539,067	676,281	646,975	595,626
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	5,678	24,137	24,667	26,136	24,624	22,863
4400 Dues and Subscriptions						
3400 Other Funds Ltd	117,103	94,203	94,865	111,003	103,527	101,359
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	763,199	782,230	782,230	817,421	774,873	784,125

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
4575 Agency Program Related S and S						
3400 Other Funds Ltd	6,653	10,172	10,172	10,599	10,599	10,599
4650 Other Services and Supplies						
3400 Other Funds Ltd	601,744	275,263	328,225	410,156	380,598	315,579
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	6,156	81,503	84,683	112,231	101,820	69,615
4715 IT Expendable Property						
3400 Other Funds Ltd	55,246	716,022	716,022	803,250	561,725	540,561
SERVICES & SUPPLIES						
3400 Other Funds Ltd	10,993,174	11,082,485	12,507,734	23,415,054	22,121,050	16,706,264
TOTAL SERVICES & SUPPLIES	**$10,993,174**	**$11,082,485**	**$12,507,734**	**$23,415,054**	**$22,121,050**	**$16,706,264**
EXPENDITURES						
3400 Other Funds Ltd	31,410,802	33,876,105	36,405,420	56,764,948	53,155,424	43,577,589
TOTAL EXPENDITURES	**$31,410,802**	**$33,876,105**	**$36,405,420**	**$56,764,948**	**$53,155,424**	**$43,577,589**
ENDING BALANCE						
3400 Other Funds Ltd	3,826,011	2,908,622	640,637	3,947,491	4,510,830	3,537,030
TOTAL ENDING BALANCE	**$3,826,011**	**$2,908,622**	**$640,637**	**$3,947,491**	**$4,510,830**	**$3,537,030**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	76	82	84	110	102	84
TOTAL AUTHORIZED POSITIONS	**76**	**82**	**84**	**110**	**102**	**84**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	72.07	78.59	79.75	110.00	100.50	83.88
TOTAL AUTHORIZED FTE	**72.07**	**78.59**	**79.75**	**110.00**	**100.50**	**83.88**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	40,944,770	20,054,230	20,054,230	18,689,047	18,689,047	18,689,047
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	(16,349,383)	(16,349,383)	-	1,231,417	1,347,986
BEGINNING BALANCE						
3400 Other Funds Ltd	40,944,770	3,704,847	3,704,847	18,689,047	19,920,464	20,037,033
TOTAL BEGINNING BALANCE	**$40,944,770**	**$3,704,847**	**$3,704,847**	**$18,689,047**	**$19,920,464**	**$20,037,033**
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	106,016,752	109,401,243	109,401,243	100,392,109	86,347,482	89,039,798
0415 Admin and Service Charges						
3400 Other Funds Ltd	46,416,160	61,251,708	61,251,708	85,400,881	66,077,122	69,113,993
CHARGES FOR SERVICES						
3400 Other Funds Ltd	152,432,912	170,652,951	170,652,951	185,792,990	152,424,604	158,153,791
TOTAL CHARGES FOR SERVICES	**$152,432,912**	**$170,652,951**	**$170,652,951**	**$185,792,990**	**$152,424,604**	**$158,153,791**
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	910	10,133,951	10,133,951	7,053,003	7,053,002	4,325,458
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	31,047,744	33,425,644	33,425,644	32,679,158	28,433,304	28,128,802

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	7,246,204	3,510,840	3,510,840	4,104,488	3,799,898	3,753,382
TRANSFERS IN						
3400 Other Funds Ltd	38,293,948	36,936,484	36,936,484	36,783,646	32,233,202	31,882,184
TOTAL TRANSFERS IN	**$38,293,948**	**$36,936,484**	**$36,936,484**	**$36,783,646**	**$32,233,202**	**$31,882,184**
REVENUE CATEGORIES						
3400 Other Funds Ltd	190,727,770	217,723,386	217,723,386	229,629,639	191,710,808	194,361,433
TOTAL REVENUE CATEGORIES	**$190,727,770**	**$217,723,386**	**$217,723,386**	**$229,629,639**	**$191,710,808**	**$194,361,433**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(40,517,184)	(39,477,262)	(39,477,262)	(40,884,442)	(35,455,581)	(35,154,752)
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(7,246,204)	(3,510,840)	(3,510,840)	(4,104,488)	(3,799,898)	(3,753,382)
TRANSFERS OUT						
3400 Other Funds Ltd	(47,763,388)	(42,988,102)	(42,988,102)	(44,988,930)	(39,255,479)	(38,908,134)
TOTAL TRANSFERS OUT	**($47,763,388)**	**($42,988,102)**	**($42,988,102)**	**($44,988,930)**	**($39,255,479)**	**($38,908,134)**
AVAILABLE REVENUES						
3400 Other Funds Ltd	183,909,152	178,440,131	178,440,131	203,329,756	172,375,793	175,490,332
TOTAL AVAILABLE REVENUES	**$183,909,152**	**$178,440,131**	**$178,440,131**	**$203,329,756**	**$172,375,793**	**$175,490,332**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	27,719,945	31,202,160	32,947,512	33,825,868	32,570,164	32,581,876
3160 Temporary Appointments						
3400 Other Funds Ltd	367,055	222,291	222,291	231,628	231,628	231,628
3170 Overtime Payments						
3400 Other Funds Ltd	104,064	61,747	61,747	64,341	64,341	64,341
3180 Shift Differential						
3400 Other Funds Ltd	17,713	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	1,651,475	1,016,034	1,016,034	1,058,709	1,058,709	1,058,709
SALARIES & WAGES						
3400 Other Funds Ltd	29,860,252	32,502,232	34,247,584	35,180,546	33,924,842	33,936,554
TOTAL SALARIES & WAGES	**$29,860,252**	**$32,502,232**	**$34,247,584**	**$35,180,546**	**$33,924,842**	**$33,936,554**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	7,987	8,880	8,880	8,315	7,891	7,891
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	5,176,852	5,529,524	5,529,524	6,262,869	6,037,849	6,039,948
3221 Pension Obligation Bond						
3400 Other Funds Ltd	1,652,735	1,855,948	1,776,983	1,788,630	1,788,630	1,788,630
3230 Social Security Taxes						
3400 Other Funds Ltd	2,251,317	2,468,751	2,468,751	2,674,615	2,578,554	2,579,450
3240 Unemployment Assessments						
3400 Other Funds Ltd	15,771	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	-	-	-	137,841	132,817	132,863
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	5,839	7,044	7,044	7,215	6,847	6,847
3260 Mass Transit Tax						
3400 Other Funds Ltd	179,108	198,232	198,232	211,085	208,593	208,663
3270 Flexible Benefits						
3400 Other Funds Ltd	5,606,656	5,854,275	5,854,275	6,212,250	5,895,450	5,895,450
3280 Other OPE						
3400 Other Funds Ltd	7,349	-	-	-	-	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	14,903,614	15,922,654	15,843,689	17,302,820	16,656,631	16,659,742
TOTAL OTHER PAYROLL EXPENSES	**$14,903,614**	**$15,922,654**	**$15,843,689**	**$17,302,820**	**$16,656,631**	**$16,659,742**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(229,544)	(229,544)	(379,080)	(379,080)	(379,080)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	1,849	1,849	-	-	-
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(227,695)	(227,695)	(379,080)	(379,080)	(379,080)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($227,695)**	**($227,695)**	**($379,080)**	**($379,080)**	**($379,080)**
PERSONAL SERVICES						
3400 Other Funds Ltd	44,763,866	48,197,191	49,863,578	52,104,286	50,202,393	50,217,216

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
TOTAL PERSONAL SERVICES	**$44,763,866**	**$48,197,191**	**$49,863,578**	**$52,104,286**	**$50,202,393**	**$50,217,216**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	62,699	173,901	173,901	189,444	184,283	184,283
4125 Out of State Travel						
3400 Other Funds Ltd	25,059	75,500	75,500	78,671	78,671	78,671
4150 Employee Training						
3400 Other Funds Ltd	161,090	437,578	437,578	696,532	467,809	451,465
4175 Office Expenses						
3400 Other Funds Ltd	32,780	189,668	189,668	223,309	203,177	203,177
4200 Telecommunications						
3400 Other Funds Ltd	8,266,831	12,621,891	12,621,891	13,180,092	9,154,332	9,154,332
4250 Data Processing						
3400 Other Funds Ltd	21,810,681	26,824,651	26,824,651	28,705,134	28,354,358	27,852,072
4275 Publicity and Publications						
3400 Other Funds Ltd	5,980	51,109	51,109	52,066	50,044	50,044
4300 Professional Services						
3400 Other Funds Ltd	5,849	3,761	3,761	4,092	4,092	4,092
4315 IT Professional Services						
3400 Other Funds Ltd	6,271,019	8,423,659	8,423,659	16,878,499	11,258,499	12,619,064
4325 Attorney General						
3400 Other Funds Ltd	44,523	61,100	61,100	71,896	68,574	67,510
4375 Employee Recruitment and Develop						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	11,050	17,458	17,458	17,239	17,239	17,239
4400 Dues and Subscriptions						
3400 Other Funds Ltd	10,876	32,765	32,765	41,035	36,313	37,100
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	6,402,561	6,914,896	6,914,896	7,205,322	6,657,333	6,751,384
4450 Fuels and Utilities						
3400 Other Funds Ltd	13,214	8,101	8,101	8,441	6,982	6,982
4475 Facilities Maintenance						
3400 Other Funds Ltd	-	135,404	135,404	580,634	-	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	-	88,939	88,939	92,674	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	12,253,892	10,646,770	10,646,770	7,589,806	7,468,595	4,379,655
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	16,568	129,462	129,462	138,663	134,740	136,084
4715 IT Expendable Property						
3400 Other Funds Ltd	18,433,539	33,357,864	33,357,864	36,485,986	35,082,674	36,451,003
SERVICES & SUPPLIES						
3400 Other Funds Ltd	73,828,211	100,194,477	100,194,477	112,239,535	99,227,715	98,444,157
TOTAL SERVICES & SUPPLIES	**$73,828,211**	**$100,194,477**	**$100,194,477**	**$112,239,535**	**$99,227,715**	**$98,444,157**
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
3400 Other Funds Ltd	5,771,605	8,653,591	8,653,591	5,862,596	2,763,026	2,763,026

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
5550 Data Processing Software						
3400 Other Funds Ltd	1,620,231	2,735,029	2,735,029	1,351,926	246,190	246,190
5600 Data Processing Hardware						
3400 Other Funds Ltd	2,679,095	2,716,962	2,716,962	1,763,314	1,258,963	1,258,963
5900 Other Capital Outlay						
3400 Other Funds Ltd	2,259,689	5,557,017	5,557,017	11,432,061	11,141,718	11,141,718
CAPITAL OUTLAY						
3400 Other Funds Ltd	12,330,620	19,662,599	19,662,599	20,409,897	15,409,897	15,409,897
TOTAL CAPITAL OUTLAY	**$12,330,620**	**$19,662,599**	**$19,662,599**	**$20,409,897**	**$15,409,897**	**$15,409,897**
EXPENDITURES						
3400 Other Funds Ltd	130,922,697	168,054,267	169,720,654	184,753,718	164,840,005	164,071,270
TOTAL EXPENDITURES	**$130,922,697**	**$168,054,267**	**$169,720,654**	**$184,753,718**	**$164,840,005**	**$164,071,270**
ENDING BALANCE						
3400 Other Funds Ltd	52,986,455	10,385,864	8,719,477	18,576,038	7,535,788	11,419,062
TOTAL ENDING BALANCE	**$52,986,455**	**$10,385,864**	**$8,719,477**	**$18,576,038**	**$7,535,788**	**$11,419,062**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	153	153	153	157	149	149
TOTAL AUTHORIZED POSITIONS	**153**	**153**	**153**	**157**	**149**	**149**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	152.76	153.00	153.00	156.88	148.88	148.88
TOTAL AUTHORIZED FTE	**152.76**	**153.00**	**153.00**	**156.88**	**148.88**	**148.88**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	12,695,104	5,163,007	5,163,007	8,844,460	8,844,460	8,844,460
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	(4,104,114)	(4,104,114)	-	(5,097,280)	3,492,876
BEGINNING BALANCE						
3400 Other Funds Ltd	12,695,104	1,058,893	1,058,893	8,844,460	3,747,180	12,337,336
TOTAL BEGINNING BALANCE	**$12,695,104**	**$1,058,893**	**$1,058,893**	**$8,844,460**	**$3,747,180**	**$12,337,336**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	-	4,000,000	10,515,537	-	300,000
LICENSES AND FEES						
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	5,050,074	4,682,487	4,682,487	3,966,789	4,738,882	4,077,063
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	48,830,008	61,527,085	61,527,085	69,841,504	61,111,379	63,102,814
0415 Admin and Service Charges						
3400 Other Funds Ltd	4,628,864	2,913,425	2,913,425	6,206,457	4,755,896	6,133,509
CHARGES FOR SERVICES						
3400 Other Funds Ltd	53,458,872	64,440,510	64,440,510	76,047,961	65,867,275	69,236,323
TOTAL CHARGES FOR SERVICES	**$53,458,872**	**$64,440,510**	**$64,440,510**	**$76,047,961**	**$65,867,275**	**$69,236,323**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	15,776	-	-	-	-	-
0510 Rents and Royalties						
3400 Other Funds Ltd	87,999,633	112,990,903	112,990,903	133,466,851	126,907,369	126,501,970
FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	88,015,409	112,990,903	112,990,903	133,466,851	126,907,369	126,501,970
TOTAL FINES, RENTS AND ROYALTIES	**$88,015,409**	**$112,990,903**	**$112,990,903**	**$133,466,851**	**$126,907,369**	**$126,501,970**
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	678,183	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	2,806,282	-	-	-	-	-
LOAN REPAYMENT						
0925 Loan Repayments						
3400 Other Funds Ltd	95,571	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	12,099,785	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	12,268,858	4,266,143	4,266,143	6,335,826	4,448,329	4,637,313

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	-	3,364,662	3,364,662	3,734,602	4,132,461	3,851,756
TRANSFERS IN						
3400 Other Funds Ltd	12,268,858	7,630,805	7,630,805	10,070,428	8,580,790	8,489,069
TOTAL TRANSFERS IN	**$12,268,858**	**$7,630,805**	**$7,630,805**	**$10,070,428**	**$8,580,790**	**$8,489,069**
REVENUE CATEGORIES						
8000 General Fund	-	-	4,000,000	10,515,537	-	300,000
3400 Other Funds Ltd	174,473,034	189,744,705	189,744,705	223,552,029	206,094,316	208,304,425
TOTAL REVENUE CATEGORIES	**$174,473,034**	**$189,744,705**	**$193,744,705**	**$234,067,566**	**$206,094,316**	**$208,604,425**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(53,147,831)	(59,044,334)	(59,117,204)	(85,596,971)	(76,249,311)	(75,026,201)
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	-	(3,364,662)	(3,364,662)	(3,734,602)	(4,132,461)	(3,851,756)
2050 Transfer to Other						
3400 Other Funds Ltd	-	(13,531,158)	(13,531,158)	(13,012,043)	(13,012,043)	(12,941,034)
2291 Tsfr To Corrections, Dept of						
3400 Other Funds Ltd	(43,957)	-	-	-	-	-
2634 Tsfr To Parks and Rec Dept						
3400 Other Funds Ltd	(400,000)	-	-	-	-	-
TRANSFERS OUT						
3400 Other Funds Ltd	(53,591,788)	(75,940,154)	(76,013,024)	(102,343,616)	(93,393,815)	(91,818,991)
TOTAL TRANSFERS OUT	**($53,591,788)**	**($75,940,154)**	**($76,013,024)**	**($102,343,616)**	**($93,393,815)**	**($91,818,991)**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
AVAILABLE REVENUES						
8000 General Fund	-	-	4,000,000	10,515,537	-	300,000
3400 Other Funds Ltd	133,576,350	114,863,444	114,790,574	130,052,873	116,447,681	128,822,770
TOTAL AVAILABLE REVENUES	**$133,576,350**	**$114,863,444**	**$118,790,574**	**$140,568,410**	**$116,447,681**	**$129,122,770**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	-	-	319,968	-	-
3400 Other Funds Ltd	23,014,352	25,401,648	26,931,775	28,586,592	28,373,832	28,524,102
All Funds	23,014,352	25,401,648	26,931,775	28,906,560	28,373,832	28,524,102
3160 Temporary Appointments						
3400 Other Funds Ltd	167,125	113,845	113,845	118,626	118,626	118,626
3170 Overtime Payments						
3400 Other Funds Ltd	120,970	129,008	129,008	134,426	134,426	134,426
3180 Shift Differential						
3400 Other Funds Ltd	23,846	19,920	19,920	20,757	20,757	20,757
3190 All Other Differential						
3400 Other Funds Ltd	283,256	300,158	300,158	312,764	312,764	312,764
SALARIES & WAGES						
8000 General Fund	-	-	-	319,968	-	-
3400 Other Funds Ltd	23,609,549	25,964,579	27,494,706	29,173,165	28,960,405	29,110,675
TOTAL SALARIES & WAGES	**$23,609,549**	**$25,964,579**	**$27,494,706**	**$29,493,133**	**$28,960,405**	**$29,110,675**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	-	-	106	-	-
3400 Other Funds Ltd	10,986	11,687	11,687	11,099	10,940	10,986
All Funds	10,986	11,687	11,687	11,205	10,940	10,986
3220 Public Employees' Retire Cont						
8000 General Fund	-	-	-	57,338	-	-
3400 Other Funds Ltd	3,986,942	4,428,221	4,428,221	5,206,590	5,168,463	5,195,392
All Funds	3,986,942	4,428,221	4,428,221	5,263,928	5,168,463	5,195,392
3221 Pension Obligation Bond						
3400 Other Funds Ltd	1,332,167	1,478,225	1,423,061	1,483,091	1,483,091	1,483,091
3230 Social Security Taxes						
8000 General Fund	-	-	-	24,478	-	-
3400 Other Funds Ltd	1,796,085	1,982,191	1,982,191	2,225,515	2,209,238	2,220,734
All Funds	1,796,085	1,982,191	1,982,191	2,249,993	2,209,238	2,220,734
3240 Unemployment Assessments						
3400 Other Funds Ltd	35,016	13,970	13,970	14,557	14,557	14,557
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	1,280	-	-
3400 Other Funds Ltd	-	-	-	115,420	114,569	115,170
All Funds	-	-	-	116,700	114,569	115,170
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	-	-	-	92	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	7,696	9,269	9,269	9,637	9,499	9,539
All Funds	7,696	9,269	9,269	9,729	9,499	9,539
3260 Mass Transit Tax						
8000 General Fund	-	-	-	1,919	-	-
3400 Other Funds Ltd	143,422	155,788	155,788	175,037	173,761	174,664
All Funds	143,422	155,788	155,788	176,956	173,761	174,664
3270 Flexible Benefits						
8000 General Fund	-	-	-	79,200	-	-
3400 Other Funds Ltd	6,954,692	7,703,748	7,703,748	8,296,200	8,177,400	8,212,050
All Funds	6,954,692	7,703,748	7,703,748	8,375,400	8,177,400	8,212,050
3280 Other OPE						
3400 Other Funds Ltd	9,650	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	-	164,413	-	-
3400 Other Funds Ltd	14,276,656	15,783,099	15,727,935	17,537,146	17,361,518	17,436,183
TOTAL OTHER PAYROLL EXPENSES	**$14,276,656**	**$15,783,099**	**$15,727,935**	**$17,701,559**	**$17,361,518**	**$17,436,183**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(393,504)	(393,504)	(606,528)	(606,528)	(606,528)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	-	-	-	-	(48,505)
P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(393,504)	(393,504)	(606,528)	(606,528)	(655,033)

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($393,504)**	**($393,504)**	**($606,528)**	**($606,528)**	**($655,033)**
PERSONAL SERVICES						
8000 General Fund	-	-	-	484,381	-	-
3400 Other Funds Ltd	37,886,205	41,354,174	42,829,137	46,103,783	45,715,395	45,891,825
TOTAL PERSONAL SERVICES	**$37,886,205**	**$41,354,174**	**$42,829,137**	**$46,588,164**	**$45,715,395**	**$45,891,825**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	-	-	2,292	-	-
3400 Other Funds Ltd	606,527	273,610	273,610	290,521	177,670	178,678
All Funds	606,527	273,610	273,610	292,813	177,670	178,678
4125 Out of State Travel						
3400 Other Funds Ltd	2,375	42,802	42,802	44,600	27,662	27,662
4150 Employee Training						
8000 General Fund	-	-	-	4,814	-	-
3400 Other Funds Ltd	98,906	184,384	184,384	204,585	121,297	123,415
All Funds	98,906	184,384	184,384	209,399	121,297	123,415
4175 Office Expenses						
8000 General Fund	-	-	-	5,752	-	-
3400 Other Funds Ltd	144,170	161,046	161,046	190,818	176,438	178,969
All Funds	144,170	161,046	161,046	196,570	176,438	178,969
4200 Telecommunications						
8000 General Fund	-	-	-	6,440	-	-
3400 Other Funds Ltd	615,444	592,250	592,250	652,885	636,785	639,619

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
All Funds	615,444	592,250	592,250	659,325	636,785	639,619
4225 State Gov. Service Charges						
3400 Other Funds Ltd	654	-	-	-	-	-
4250 Data Processing						
8000 General Fund	-	-	-	2,188	-	-
3400 Other Funds Ltd	528,210	733,662	733,662	862,227	847,629	835,240
All Funds	528,210	733,662	733,662	864,415	847,629	835,240
4275 Publicity and Publications						
3400 Other Funds Ltd	23,658	44,514	44,514	46,383	46,383	46,383
4300 Professional Services						
3400 Other Funds Ltd	2,597,540	197,963	197,963	215,384	215,384	215,384
4315 IT Professional Services						
3400 Other Funds Ltd	53,110	63,256	63,256	103,823	103,823	103,823
4325 Attorney General						
3400 Other Funds Ltd	345,004	366,159	366,159	430,861	410,955	404,578
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	2,056	2,056	2,142	2,142	2,142
4400 Dues and Subscriptions						
8000 General Fund	-	-	-	5,001,574	-	-
3400 Other Funds Ltd	79,328	78,516	78,516	88,109	84,174	84,867
All Funds	79,328	78,516	78,516	5,089,683	84,174	84,867
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	2,665,554	2,252,529	2,252,529	2,612,136	2,338,192	4,099,043

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
4450 Fuels and Utilities						
3400 Other Funds Ltd	8,861,910	10,599,929	10,599,929	11,045,127	8,945,127	8,945,127
4475 Facilities Maintenance						
3400 Other Funds Ltd	743,184	216,602	216,602	225,700	190,700	190,700
4575 Agency Program Related S and S						
3400 Other Funds Ltd	15,880,667	19,094,336	19,494,336	19,896,298	18,821,298	18,821,298
4625 Other COP Costs						
3400 Other Funds Ltd	2,866	1,800,000	1,995,000	1,800,000	-	-
4650 Other Services and Supplies						
8000 General Fund	-	-	-	5,001,126	-	300,000
3400 Other Funds Ltd	16,136,523	10,429,561	10,429,561	16,371,417	12,692,938	12,639,137
All Funds	16,136,523	10,429,561	10,429,561	21,372,543	12,692,938	12,939,137
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	-	-	1,344	-	-
3400 Other Funds Ltd	16,469	34,416	34,416	41,238	37,878	38,469
All Funds	16,469	34,416	34,416	42,582	37,878	38,469
4715 IT Expendable Property						
8000 General Fund	-	-	-	5,626	-	-
3400 Other Funds Ltd	144,668	106,832	106,832	167,822	153,757	156,232
All Funds	144,668	106,832	106,832	173,448	153,757	156,232
SERVICES & SUPPLIES						
8000 General Fund	-	-	-	10,031,156	-	300,000
3400 Other Funds Ltd	49,546,767	47,274,423	47,869,423	55,292,076	46,030,232	47,730,766

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
TOTAL SERVICES & SUPPLIES	**$49,546,767**	**$47,274,423**	**$47,869,423**	**$65,323,232**	**$46,030,232**	**$48,030,766**
CAPITAL OUTLAY						
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	107,081	57,310	57,310	59,717	59,717	59,717
5400 Automotive and Aircraft						
8000 General Fund	-	-	4,000,000	-	-	-
3400 Other Funds Ltd	13,383,563	18,776,962	21,776,962	23,366,258	17,366,258	26,666,258
All Funds	13,383,563	18,776,962	25,776,962	23,366,258	17,366,258	26,666,258
CAPITAL OUTLAY						
8000 General Fund	-	-	4,000,000	-	-	-
3400 Other Funds Ltd	13,490,644	18,834,272	21,834,272	23,425,975	17,425,975	26,725,975
TOTAL CAPITAL OUTLAY	**$13,490,644**	**$18,834,272**	**$25,834,272**	**$23,425,975**	**$17,425,975**	**$26,725,975**
EXPENDITURES						
8000 General Fund	-	-	4,000,000	10,515,537	-	300,000
3400 Other Funds Ltd	100,923,616	107,462,869	112,532,832	124,821,834	109,171,602	120,348,566
TOTAL EXPENDITURES	**$100,923,616**	**$107,462,869**	**$116,532,832**	**$135,337,371**	**$109,171,602**	**$120,648,566**
ENDING BALANCE						
3400 Other Funds Ltd	32,652,734	7,400,575	2,257,742	5,231,039	7,276,079	8,474,204
TOTAL ENDING BALANCE	**$32,652,734**	**$7,400,575**	**$2,257,742**	**$5,231,039**	**$7,276,079**	**$8,474,204**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	199	202	202	216	211	212
TOTAL AUTHORIZED POSITIONS	**199**	**202**	**202**	**216**	**211**	**212**
AUTHORIZED FTE						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
8250 Class/Unclass FTE Positions	198.50	201.50	201.50	211.50	206.50	207.38
TOTAL AUTHORIZED FTE	**198.50**	**201.50**	**201.50**	**211.50**	**206.50**	**207.38**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	58,270,351	29,616,013	29,616,013	89,519,641	89,519,641	89,519,641
3400 Other Funds Ltd	14,286,878	8,288,501	8,288,501	14,872,278	14,872,278	14,872,278
All Funds	72,557,229	37,904,514	37,904,514	104,391,919	104,391,919	104,391,919
0030 Beginning Balance Adjustment						
3200 Other Funds Non-Ltd	-	16,109,932	16,109,932	-	(50,471,081)	(65,296,584)
3400 Other Funds Ltd	-	(2,273,932)	(2,273,932)	(1,386,793)	(12,615,224)	(9,841,809)
All Funds	-	13,836,000	13,836,000	(1,386,793)	(63,086,305)	(75,138,393)
BEGINNING BALANCE						
3200 Other Funds Non-Ltd	58,270,351	45,725,945	45,725,945	89,519,641	39,048,560	24,223,057
3400 Other Funds Ltd	14,286,878	6,014,569	6,014,569	13,485,485	2,257,054	5,030,469
TOTAL BEGINNING BALANCE	**$72,557,229**	**$51,740,514**	**$51,740,514**	**$103,005,126**	**$41,305,614**	**$29,253,526**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	-	-	4,043,679	4,043,679	4,832,000
CHARGES FOR SERVICES						
0410 Charges for Services						
3200 Other Funds Non-Ltd	9,077,130	-	-	-	-	-
3400 Other Funds Ltd	76,979,143	96,214,699	96,214,699	75,934,845	72,192,129	71,669,051
All Funds	86,056,273	96,214,699	96,214,699	75,934,845	72,192,129	71,669,051
0415 Admin and Service Charges						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3200 Other Funds Non-Ltd	117,561,835	132,567,154	132,567,154	162,567,154	182,567,154	182,567,154
3400 Other Funds Ltd	18,481,199	7,304,014	7,304,014	8,577,037	8,369,104	27,469,562
All Funds	136,043,034	139,871,168	139,871,168	171,144,191	190,936,258	210,036,716
CHARGES FOR SERVICES						
3200 Other Funds Non-Ltd	126,638,965	132,567,154	132,567,154	162,567,154	182,567,154	182,567,154
3400 Other Funds Ltd	95,460,342	103,518,713	103,518,713	84,511,882	80,561,233	99,138,613
TOTAL CHARGES FOR SERVICES	**$222,099,307**	**$236,085,867**	**$236,085,867**	**$247,079,036**	**$263,128,387**	**$281,705,767**
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	5,141,823	4,400,000	4,400,000	4,400,000	4,400,000	4,400,000
3400 Other Funds Ltd	561,275	-	-	-	-	-
All Funds	5,703,098	4,400,000	4,400,000	4,400,000	4,400,000	4,400,000
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	3,654,424	5,716,251	5,716,251	7,123,868	5,251,594	5,251,594
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	568,358	-	-	-	-	-
3400 Other Funds Ltd	752,174	-	-	-	-	-
All Funds	1,320,532	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	44,462,670	58,085,643	58,085,643	67,370,325	71,315,541	78,445,963

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	-	-	-	5,196,623	4,847,350	5,085,229
1248 Tsfr From Military Dept, Or						
3400 Other Funds Ltd	404,435	-	-	-	-	-
TRANSFERS IN						
3400 Other Funds Ltd	44,867,105	58,085,643	58,085,643	72,566,948	76,162,891	83,531,192
TOTAL TRANSFERS IN	**$44,867,105**	**$58,085,643**	**$58,085,643**	**$72,566,948**	**$76,162,891**	**$83,531,192**
REVENUE CATEGORIES						
8000 General Fund	-	-	-	4,043,679	4,043,679	4,832,000
3200 Other Funds Non-Ltd	132,349,146	136,967,154	136,967,154	166,967,154	186,967,154	186,967,154
3400 Other Funds Ltd	145,295,320	167,320,607	167,320,607	164,202,698	161,975,718	187,921,399
TOTAL REVENUE CATEGORIES	**$277,644,466**	**$304,287,761**	**$304,287,761**	**$335,213,531**	**$352,986,551**	**$379,720,553**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	(27,529,366)	(30,524,416)	(30,524,416)	(35,970,247)	(40,178,181)	(40,171,856)
3400 Other Funds Ltd	(25,080,872)	(37,456,087)	(37,456,087)	(44,330,889)	(42,203,828)	(49,346,444)
All Funds	(52,610,238)	(67,980,503)	(67,980,503)	(80,301,136)	(82,382,009)	(89,518,300)
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	-	-	-	(5,196,623)	(4,847,350)	(5,085,229)
TRANSFERS OUT						
3200 Other Funds Non-Ltd	(27,529,366)	(30,524,416)	(30,524,416)	(35,970,247)	(40,178,181)	(40,171,856)
3400 Other Funds Ltd	(25,080,872)	(37,456,087)	(37,456,087)	(49,527,512)	(47,051,178)	(54,431,673)
TOTAL TRANSFERS OUT	**($52,610,238)**	**($67,980,503)**	**($67,980,503)**	**($85,497,759)**	**($87,229,359)**	**($94,603,529)**

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
AVAILABLE REVENUES						
8000 General Fund	-	-	-	4,043,679	4,043,679	4,832,000
3200 Other Funds Non-Ltd	163,090,131	152,168,683	152,168,683	220,516,548	185,837,533	171,018,355
3400 Other Funds Ltd	134,501,326	135,879,089	135,879,089	128,160,671	117,181,594	138,520,195
TOTAL AVAILABLE REVENUES	**$297,591,457**	**$288,047,772**	**$288,047,772**	**$352,720,898**	**$307,062,806**	**$314,370,550**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	-	-	1,880,664	1,880,664	-
3400 Other Funds Ltd	32,757,804	39,330,720	42,946,330	37,919,184	36,774,792	43,632,201
All Funds	32,757,804	39,330,720	42,946,330	39,799,848	38,655,456	43,632,201
3160 Temporary Appointments						
3400 Other Funds Ltd	444,338	235,795	235,795	245,699	245,699	245,699
3170 Overtime Payments						
3400 Other Funds Ltd	238,435	24,455	24,455	25,482	25,482	25,482
3180 Shift Differential						
3400 Other Funds Ltd	22,354	66	66	68	68	68
3190 All Other Differential						
3400 Other Funds Ltd	222,049	11,331	11,331	11,807	11,807	11,807
SALARIES & WAGES						
8000 General Fund	-	-	-	1,880,664	1,880,664	-
3400 Other Funds Ltd	33,684,980	39,602,367	43,217,977	38,202,240	37,057,848	43,915,257

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
TOTAL SALARIES & WAGES	**$33,684,980**	**$39,602,367**	**$43,217,977**	**$40,082,904**	**$38,938,512**	**$43,915,257**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	-	-	636	636	-
3400 Other Funds Ltd	13,214	15,370	15,818	12,667	12,137	14,396
All Funds	13,214	15,370	15,818	13,303	12,773	14,396
3220 Public Employees' Retire Cont						
8000 General Fund	-	-	-	337,013	337,013	-
3400 Other Funds Ltd	5,690,405	6,743,480	6,977,132	6,801,821	6,596,744	7,825,595
All Funds	5,690,405	6,743,480	6,977,132	7,138,834	6,933,757	7,825,595
3221 Pension Obligation Bond						
3400 Other Funds Ltd	1,860,413	2,064,758	2,167,098	2,060,860	2,060,860	2,060,860
3230 Social Security Taxes						
8000 General Fund	-	-	-	143,875	143,875	-
3400 Other Funds Ltd	2,529,764	3,027,426	3,131,769	2,920,402	2,832,855	3,357,456
All Funds	2,529,764	3,027,426	3,131,769	3,064,277	2,976,730	3,357,456
3240 Unemployment Assessments						
3400 Other Funds Ltd	29,370	12,960	12,960	13,504	13,504	13,504
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	7,521	7,521	-
3400 Other Funds Ltd	-	-	-	151,213	146,636	173,995
All Funds	-	-	-	158,734	154,157	173,995
3250 Worker's Comp. Assess. (WCD)						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	-	-	-	552	552	-
3400 Other Funds Ltd	9,644	12,190	12,544	10,994	10,534	12,497
All Funds	9,644	12,190	12,544	11,546	11,086	12,497
3260 Mass Transit Tax						
8000 General Fund	-	-	-	11,282	11,282	-
3400 Other Funds Ltd	205,894	237,618	245,803	229,215	222,348	263,487
All Funds	205,894	237,618	245,803	240,497	233,630	263,487
3270 Flexible Benefits						
8000 General Fund	-	-	-	475,200	475,200	-
3400 Other Funds Ltd	8,234,174	10,131,480	10,429,371	9,464,400	9,068,400	10,761,300
All Funds	8,234,174	10,131,480	10,429,371	9,939,600	9,543,600	10,761,300
3280 Other OPE						
3400 Other Funds Ltd	11,983	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	-	976,079	976,079	-
3400 Other Funds Ltd	18,584,861	22,245,282	22,992,495	21,665,076	20,964,018	24,483,090
TOTAL OTHER PAYROLL EXPENSES	**$18,584,861**	**$22,245,282**	**$22,992,495**	**$22,641,155**	**$21,940,097**	**$24,483,090**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(459,088)	(459,088)	(833,976)	(1,962,012)	(1,962,012)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(49,561)	(49,561)	-	-	-
P.S. BUDGET ADJUSTMENTS						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	-	(508,649)	(508,649)	(833,976)	(1,962,012)	(1,962,012)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($508,649)**	**($508,649)**	**($833,976)**	**($1,962,012)**	**($1,962,012)**
PERSONAL SERVICES						
8000 General Fund	-	-	-	2,856,743	2,856,743	-
3400 Other Funds Ltd	52,269,841	61,339,000	65,701,823	59,033,340	56,059,854	66,436,335
TOTAL PERSONAL SERVICES	**$52,269,841**	**$61,339,000**	**$65,701,823**	**$61,890,083**	**$58,916,597**	**$66,436,335**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	-	-	13,752	13,752	-
3200 Other Funds Non-Ltd	-	55	55	57	57	57
3400 Other Funds Ltd	33,875	65,287	71,616	56,426	33,615	62,776
All Funds	33,875	65,342	71,671	70,235	47,424	62,833
4125 Out of State Travel						
3400 Other Funds Ltd	15,457	78,526	78,526	50,564	30,177	30,177
4150 Employee Training						
8000 General Fund	-	-	-	28,884	28,884	-
3400 Other Funds Ltd	184,806	364,003	396,818	291,081	283,198	356,903
All Funds	184,806	364,003	396,818	319,965	312,082	356,903
4175 Office Expenses						
8000 General Fund	-	-	-	34,512	34,512	-
3200 Other Funds Non-Ltd	-	50	50	52	52	52
3400 Other Funds Ltd	478,383	691,307	710,050	657,267	601,347	719,431
All Funds	478,383	691,357	710,100	691,831	635,911	719,483

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
4200 Telecommunications						
8000 General Fund	-	-	-	38,640	38,640	-
3400 Other Funds Ltd	436,059	560,944	575,008	558,434	531,238	636,233
All Funds	436,059	560,944	575,008	597,074	569,878	636,233
4225 State Gov. Service Charges						
3400 Other Funds Ltd	226,456	-	-	-	-	-
4250 Data Processing						
8000 General Fund	-	-	-	13,128	13,128	-
3400 Other Funds Ltd	2,313,768	1,990,086	1,996,186	3,269,544	2,692,317	3,156,678
All Funds	2,313,768	1,990,086	1,996,186	3,282,672	2,705,445	3,156,678
4275 Publicity and Publications						
3400 Other Funds Ltd	232,128	179,466	184,153	117,253	113,305	170,526
4300 Professional Services						
3200 Other Funds Non-Ltd	12,389,746	318,731	318,731	346,779	346,779	346,779
3400 Other Funds Ltd	6,475,071	9,055,314	9,055,314	7,048,907	6,555,921	6,557,779
All Funds	18,864,817	9,374,045	9,374,045	7,395,686	6,902,700	6,904,558
4315 IT Professional Services						
8000 General Fund	-	-	-	1,000,000	1,000,000	-
3400 Other Funds Ltd	7,405,219	13,948,645	13,948,645	1,775,115	1,775,115	11,102,732
All Funds	7,405,219	13,948,645	13,948,645	2,775,115	2,775,115	11,102,732
4325 Attorney General						
8000 General Fund	-	-	-	-	-	832,000
3400 Other Funds Ltd	19,800,729	20,705,606	20,705,606	24,204,656	23,084,217	22,767,328

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
All Funds	19,800,729	20,705,606	20,705,606	24,204,656	23,084,217	23,599,328
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	15,280	19,032	5,187	5,187	5,902
4400 Dues and Subscriptions						
8000 General Fund	-	-	-	9,444	9,444	-
3400 Other Funds Ltd	33,291	57,711	62,398	53,864	49,142	71,929
All Funds	33,291	57,711	62,398	63,308	58,586	71,929
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	2,339,036	2,022,526	2,022,526	2,105,135	1,957,657	1,986,727
4450 Fuels and Utilities						
3400 Other Funds Ltd	420	-	-	-	-	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	14,452	71,151	71,151	74,139	74,139	74,139
4575 Agency Program Related S and S						
3200 Other Funds Non-Ltd	55,183,854	54,729,618	54,729,618	57,028,261	57,028,261	57,028,261
3400 Other Funds Ltd	13,969,517	12,291,311	12,291,311	14,107,618	11,560,559	11,560,559
All Funds	69,153,371	67,020,929	67,020,929	71,135,879	68,588,820	68,588,820
4650 Other Services and Supplies						
8000 General Fund	-	-	-	6,756	6,756	4,000,000
3200 Other Funds Non-Ltd	48,744,522	58,926,119	58,926,119	61,401,016	61,401,016	61,401,016
3400 Other Funds Ltd	6,764,176	1,792,376	1,797,063	1,811,930	826,110	1,755,825
All Funds	55,508,698	60,718,495	60,723,182	63,219,702	62,233,882	67,156,841
4700 Expendable Prop 250 - 5000						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	-	-	-	8,064	8,064	-
3400 Other Funds Ltd	40,834	291,522	314,030	234,190	218,583	251,861
All Funds	40,834	291,522	314,030	242,254	226,647	251,861
4715 IT Expendable Property						
8000 General Fund	-	-	-	33,756	33,756	-
3400 Other Funds Ltd	336,260	78,671	78,671	90,683	71,436	166,303
All Funds	336,260	78,671	78,671	124,439	105,192	166,303
SERVICES & SUPPLIES						
8000 General Fund	-	-	-	1,186,936	1,186,936	4,832,000
3200 Other Funds Non-Ltd	116,318,122	113,974,573	113,974,573	118,776,165	118,776,165	118,776,165
3400 Other Funds Ltd	61,099,937	64,259,732	64,378,104	56,511,993	50,463,263	61,433,808
TOTAL SERVICES & SUPPLIES	**$177,418,059**	**$178,234,305**	**$178,352,677**	**$176,475,094**	**$170,426,364**	**$185,041,973**
CAPITAL OUTLAY						
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	10,990	-	-	-	-	-
EXPENDITURES						
8000 General Fund	-	-	-	4,043,679	4,043,679	4,832,000
3200 Other Funds Non-Ltd	116,318,122	113,974,573	113,974,573	118,776,165	118,776,165	118,776,165
3400 Other Funds Ltd	113,380,768	125,598,732	130,079,927	115,545,333	106,523,117	127,870,143
TOTAL EXPENDITURES	**$229,698,890**	**$239,573,305**	**$244,054,500**	**$238,365,177**	**$229,342,961**	**$251,478,308**
ENDING BALANCE						
3200 Other Funds Non-Ltd	46,772,009	38,194,110	38,194,110	101,740,383	67,061,368	52,242,190
3400 Other Funds Ltd	21,120,558	10,280,357	5,799,162	12,615,338	10,658,477	10,650,052

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
TOTAL ENDING BALANCE	**$67,892,567**	**$48,474,467**	**$43,993,272**	**$114,355,721**	**$77,719,845**	**$62,892,242**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	263	265	276	251	241	275
TOTAL AUTHORIZED POSITIONS	**263**	**265**	**276**	**251**	**241**	**275**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	253.98	265.00	272.79	251.00	241.00	271.82
TOTAL AUTHORIZED FTE	**253.98**	**265.00**	**272.79**	**251.00**	**241.00**	**271.82**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	2,105,859	-	-	-	-	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	2,105,859	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**$2,105,859**	**-**	**-**	**-**	**-**	**-**
ENDING BALANCE						
3400 Other Funds Ltd	2,105,859	-	-	-	-	-
TOTAL ENDING BALANCE	**$2,105,859**	**-**	**-**	**-**	**-**	**-**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	4,075,239	308,857	308,857	2,124,881	2,124,881	2,124,881
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	480,984	480,984	-	(633,740)	(255,966)
BEGINNING BALANCE						
3400 Other Funds Ltd	4,075,239	789,841	789,841	2,124,881	1,491,141	1,868,915
TOTAL BEGINNING BALANCE	**$4,075,239**	**$789,841**	**$789,841**	**$2,124,881**	**$1,491,141**	**$1,868,915**
REVENUE CATEGORIES						
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	144,131	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	1,758,147	1,500,000	1,500,000	1,800,000	1,800,000	1,800,000
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	18,244,968	18,232,195	18,232,195	23,982,558	23,090,018	22,712,244
REVENUE CATEGORIES						
3400 Other Funds Ltd	20,147,246	19,732,195	19,732,195	25,782,558	24,890,018	24,512,244
TOTAL REVENUE CATEGORIES	**$20,147,246**	**$19,732,195**	**$19,732,195**	**$25,782,558**	**$24,890,018**	**$24,512,244**
AVAILABLE REVENUES						
3400 Other Funds Ltd	24,222,485	20,522,036	20,522,036	27,907,439	26,381,159	26,381,159

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
TOTAL AVAILABLE REVENUES	**$24,222,485**	**$20,522,036**	**$20,522,036**	**$27,907,439**	**$26,381,159**	**$26,381,159**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	2,010,707	1,949,856	2,057,340	2,140,728	2,140,728	2,140,728
3160 Temporary Appointments						
3400 Other Funds Ltd	9,782	-	-	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	2,333	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	11,543	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	2,034,365	1,949,856	2,057,340	2,140,728	2,140,728	2,140,728
TOTAL SALARIES & WAGES	**$2,034,365**	**$1,949,856**	**$2,057,340**	**$2,140,728**	**$2,140,728**	**$2,140,728**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	562	580	580	530	530	530
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	369,625	334,010	334,010	383,619	383,619	383,619
3221 Pension Obligation Bond						
3400 Other Funds Ltd	114,918	123,487	107,338	113,142	113,142	113,142
3230 Social Security Taxes						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	152,337	147,003	147,003	161,669	161,669	161,669
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	-	-	-	8,314	8,314	8,314
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	493	460	460	460	460	460
3260 Mass Transit Tax						
3400 Other Funds Ltd	12,215	11,699	11,699	12,844	12,844	12,844
3270 Flexible Benefits						
3400 Other Funds Ltd	295,423	382,320	382,320	396,000	396,000	396,000
3280 Other OPE						
3400 Other Funds Ltd	3,432	-	-	-	-	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	949,005	999,559	983,410	1,076,578	1,076,578	1,076,578
TOTAL OTHER PAYROLL EXPENSES	**$949,005**	**$999,559**	**$983,410**	**$1,076,578**	**$1,076,578**	**$1,076,578**
P.S. BUDGET ADJUSTMENTS						
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	10,952	10,952	-	-	-
PERSONAL SERVICES						
3400 Other Funds Ltd	2,983,370	2,960,367	3,051,702	3,217,306	3,217,306	3,217,306
TOTAL PERSONAL SERVICES	**$2,983,370**	**$2,960,367**	**$3,051,702**	**$3,217,306**	**$3,217,306**	**$3,217,306**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	-	522	522	544	544	544

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
4150 Employee Training						
3400 Other Funds Ltd	1,150	32,010	32,010	33,354	33,354	33,354
4175 Office Expenses						
3400 Other Funds Ltd	18,345	47,049	47,049	49,025	49,025	49,025
4200 Telecommunications						
3400 Other Funds Ltd	12,676	6,484	6,484	6,756	6,756	6,756
4225 State Gov. Service Charges						
3400 Other Funds Ltd	11,588,219	13,882,864	13,882,864	21,162,242	21,541,073	21,526,745
4250 Data Processing						
3400 Other Funds Ltd	22,357	10,166	10,166	10,593	10,447	10,234
4275 Publicity and Publications						
3400 Other Funds Ltd	1,221	1,120	1,120	1,167	1,167	1,167
4300 Professional Services						
3400 Other Funds Ltd	3,267	259,589	259,589	88,047	88,047	88,047
4315 IT Professional Services						
3400 Other Funds Ltd	-	165,428	165,428	5,129	5,129	5,129
4325 Attorney General						
3400 Other Funds Ltd	1,792	20,733	20,733	24,397	23,270	22,909
4400 Dues and Subscriptions						
3400 Other Funds Ltd	65	-	-	-	-	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	55,425	127,640	127,640	133,001	126,102	127,981
4575 Agency Program Related S and S						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	2,264	10,430	10,430	10,868	10,868	10,868
4650 Other Services and Supplies						
3400 Other Funds Ltd	246,099	451,881	451,881	840,103	385,168	469,484
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	16,688	-	-	-	-	-
4715 IT Expendable Property						
3400 Other Funds Ltd	7,513	-	-	-	-	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	11,977,081	15,015,916	15,015,916	22,365,226	22,280,950	22,352,243
TOTAL SERVICES & SUPPLIES	**$11,977,081**	**$15,015,916**	**$15,015,916**	**$22,365,226**	**$22,280,950**	**$22,352,243**
EXPENDITURES						
3400 Other Funds Ltd	14,960,451	17,976,283	18,067,618	25,582,532	25,498,256	25,569,549
TOTAL EXPENDITURES	**$14,960,451**	**$17,976,283**	**$18,067,618**	**$25,582,532**	**$25,498,256**	**$25,569,549**
ENDING BALANCE						
3400 Other Funds Ltd	9,262,034	2,545,753	2,454,418	2,324,907	882,903	811,610
TOTAL ENDING BALANCE	**$9,262,034**	**$2,545,753**	**$2,454,418**	**$2,324,907**	**$882,903**	**$811,610**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	11	10	10	10	10	10
TOTAL AUTHORIZED POSITIONS	**11**	**10**	**10**	**10**	**10**	**10**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	11.00	10.00	10.00	10.00	10.00	10.00
TOTAL AUTHORIZED FTE	**11.00**	**10.00**	**10.00**	**10.00**	**10.00**	**10.00**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
REVENUE CATEGORIES						
OTHER						
0975 Other Revenues						
3010 Other Funds Cap Improve	944	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improve	4,570,497	5,017,028	5,017,028	5,477,743	4,954,969	4,954,969
REVENUE CATEGORIES						
3010 Other Funds Cap Improve	4,571,441	5,017,028	5,017,028	5,477,743	4,954,969	4,954,969
TOTAL REVENUE CATEGORIES	**$4,571,441**	**$5,017,028**	**$5,017,028**	**$5,477,743**	**$4,954,969**	**$4,954,969**
AVAILABLE REVENUES						
3010 Other Funds Cap Improve	4,571,441	5,017,028	5,017,028	5,477,743	4,954,969	4,954,969
TOTAL AVAILABLE REVENUES	**$4,571,441**	**$5,017,028**	**$5,017,028**	**$5,477,743**	**$4,954,969**	**$4,954,969**
EXPENDITURES						
SERVICES & SUPPLIES						
4100 Instate Travel						
3010 Other Funds Cap Improve	3,874	-	-	-	-	-
4175 Office Expenses						
3010 Other Funds Cap Improve	420	-	-	-	-	-
4275 Publicity and Publications						
3010 Other Funds Cap Improve	1,622	-	-	-	-	-
4300 Professional Services						
3010 Other Funds Cap Improve	535,888	-	-	-	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
4325 Attorney General						
3010 Other Funds Cap Improve	22,063	-	-	-	-	-
4575 Agency Program Related S and S						
3010 Other Funds Cap Improve	203,303	-	-	-	-	-
4650 Other Services and Supplies						
3010 Other Funds Cap Improve	3,803,314	-	-	-	-	-
SERVICES & SUPPLIES						
3010 Other Funds Cap Improve	4,570,484	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$4,570,484**	**-**	**-**	**-**	**-**	**-**
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3010 Other Funds Cap Improve	-	5,017,028	5,017,028	5,477,743	4,954,969	4,954,969
EXPENDITURES						
3010 Other Funds Cap Improve	4,570,484	5,017,028	5,017,028	5,477,743	4,954,969	4,954,969
TOTAL EXPENDITURES	**$4,570,484**	**$5,017,028**	**$5,017,028**	**$5,477,743**	**$4,954,969**	**$4,954,969**
ENDING BALANCE						
3010 Other Funds Cap Improve	957	-	-	-	-	-
TOTAL ENDING BALANCE	**$957**	**-**	**-**	**-**	**-**	**-**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0030 Beginning Balance Adjustment						
3020 Other Funds Cap Construct	8,600,000	18,875,000	22,875,000	27,250,000	29,750,000	29,750,000
REVENUE CATEGORIES						
BOND SALES						
0555 General Fund Obligation Bonds						
3020 Other Funds Cap Construct	57,925,925	-	-	20,000,000	-	-
0560 Dedicated Fund Oblig Bonds						
3020 Other Funds Cap Construct	-	109,000,000	122,000,000	-	-	-
BOND SALES						
3020 Other Funds Cap Construct	57,925,925	109,000,000	122,000,000	20,000,000	-	-
TOTAL BOND SALES	**$57,925,925**	**$109,000,000**	**$122,000,000**	**$20,000,000**	**-**	**-**
TRANSFERS IN						
1010 Transfer In - Intrafund						
3020 Other Funds Cap Construct	10,524,000	14,875,000	14,875,000	23,500,000	20,000,000	20,000,000
1060 Transfer from General Fund						
3020 Other Funds Cap Construct	-	-	10,000,000	-	-	-
TRANSFERS IN						
3020 Other Funds Cap Construct	10,524,000	14,875,000	24,875,000	23,500,000	20,000,000	20,000,000
TOTAL TRANSFERS IN	**$10,524,000**	**$14,875,000**	**$24,875,000**	**$23,500,000**	**$20,000,000**	**$20,000,000**
REVENUE CATEGORIES						
3020 Other Funds Cap Construct	68,449,925	123,875,000	146,875,000	43,500,000	20,000,000	20,000,000
TOTAL REVENUE CATEGORIES	**$68,449,925**	**$123,875,000**	**$146,875,000**	**$43,500,000**	**$20,000,000**	**$20,000,000**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
AVAILABLE REVENUES						
3020 Other Funds Cap Construct	77,049,925	142,750,000	169,750,000	70,750,000	49,750,000	49,750,000
TOTAL AVAILABLE REVENUES	**$77,049,925**	**$142,750,000**	**$169,750,000**	**$70,750,000**	**$49,750,000**	**$49,750,000**
EXPENDITURES						
SERVICES & SUPPLIES						
4100 Instate Travel						
3020 Other Funds Cap Construct	9,020	-	-	-	-	-
4175 Office Expenses						
3020 Other Funds Cap Construct	124	-	-	-	-	-
4300 Professional Services						
3020 Other Funds Cap Construct	327,655	-	-	-	-	-
4325 Attorney General						
3020 Other Funds Cap Construct	23,026	-	-	-	-	-
4575 Agency Program Related S and S						
3020 Other Funds Cap Construct	24,820	-	-	-	-	-
4650 Other Services and Supplies						
3020 Other Funds Cap Construct	76,665,280	-	-	-	-	-
SERVICES & SUPPLIES						
3020 Other Funds Cap Construct	77,049,925	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$77,049,925**	**-**	**-**	**-**	**-**	**-**
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	-	142,750,000	169,750,000	70,750,000	49,750,000	49,750,000

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
EXPENDITURES						
3020 Other Funds Cap Construct	77,049,925	142,750,000	169,750,000	70,750,000	49,750,000	49,750,000
TOTAL EXPENDITURES	**$77,049,925**	**$142,750,000**	**$169,750,000**	**$70,750,000**	**$49,750,000**	**$49,750,000**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0405 Central Service Charges						
3400 Other Funds Ltd	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000
8800 General Fund Revenue	11,477,418	12,745,726	12,745,726	16,153,146	16,153,146	16,153,146
All Funds	15,977,418	17,245,726	17,245,726	20,653,146	20,653,146	20,653,146
0415 Admin and Service Charges						
3400 Other Funds Ltd	11,647,762	13,276,037	13,276,037	17,146,553	17,146,553	18,159,167
CHARGES FOR SERVICES						
3400 Other Funds Ltd	16,147,762	17,776,037	17,776,037	21,646,553	21,646,553	22,659,167
8800 General Fund Revenue	11,477,418	12,745,726	12,745,726	16,153,146	16,153,146	16,153,146
TOTAL CHARGES FOR SERVICES	**$27,625,180**	**$30,521,763**	**$30,521,763**	**$37,799,699**	**$37,799,699**	**$38,812,313**
BOND SALES						
0575 Refunding Bonds						
3230 Other Funds Debt Svc Non-Ltd	3,139,943	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	539,379	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	1,326,956,994	108,794,185	108,794,185	108,794,185	108,794,185	108,794,185
TRANSFERS IN						
1107 Tsfr From Administrative Svcs						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	24,392,664	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	101,036,011	29,165,524	29,165,524	26,708,655	26,751,322	26,750,322
1248 Tsfr From Military Dept, Or						
3400 Other Funds Ltd	124,639,650	-	-	-	-	-
1845 Tsfr From OLCC						
3400 Other Funds Ltd	76,139,861	76,328,722	76,328,722	84,580,000	86,681,132	89,863,135
TRANSFERS IN						
3400 Other Funds Ltd	326,208,186	105,494,246	105,494,246	111,288,655	113,432,454	116,613,457
TOTAL TRANSFERS IN	**$326,208,186**	**$105,494,246**	**$105,494,246**	**$111,288,655**	**$113,432,454**	**$116,613,457**
REVENUE CATEGORIES						
3230 Other Funds Debt Svc Non-Ltd	3,139,943	-	-	-	-	-
3400 Other Funds Ltd	342,895,327	123,270,283	123,270,283	132,935,208	135,079,007	139,272,624
8800 General Fund Revenue	11,477,418	12,745,726	12,745,726	16,153,146	16,153,146	16,153,146
6400 Federal Funds Ltd	1,326,956,994	108,794,185	108,794,185	108,794,185	108,794,185	108,794,185
TOTAL REVENUE CATEGORIES	**$1,684,469,682**	**$244,810,194**	**$244,810,194**	**$257,882,539**	**$260,026,338**	**$264,219,955**
TRANSFERS OUT						
2060 Transfer to General Fund						
8800 General Fund Revenue	(11,477,418)	(12,745,726)	(12,745,726)	(16,153,146)	(16,153,146)	(16,153,146)
2070 Transfer to Cities						
3400 Other Funds Ltd	(126,146,968)	(89,995,389)	(89,995,389)	(96,980,000)	(99,123,799)	(104,517,302)
2080 Transfer to Counties						
3400 Other Funds Ltd	(51,028,904)	(15,498,857)	(15,498,857)	(14,308,655)	(14,308,655)	(12,096,155)

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	-	(108,794,185)	(108,794,185)	(108,794,185)	(108,794,185)	(108,794,185)
All Funds	(51,028,904)	(124,293,042)	(124,293,042)	(123,102,840)	(123,102,840)	(120,890,340)
2100 Tsfr To Human Svcs, Dept of						
6400 Federal Funds Ltd	1,000,000	-	-	-	-	-
2104 Tsfr To Public Records Advocate, Office of						
3400 Other Funds Ltd	-	-	-	-	-	(1,012,614)
2123 Tsfr To OR Business Development						
3400 Other Funds Ltd	(1,908,117)	(2,652,051)	(2,652,051)	(5,854,675)	(5,854,675)	(5,854,675)
2145 Tsfr To Leg Fiscal Officer						
3400 Other Funds Ltd	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)
2198 Tsfr To Judicial Dept						
3400 Other Funds Ltd	(2,603,172)	(3,509,824)	(3,509,824)	(3,656,988)	(3,656,988)	(3,656,988)
2525 Tsfr To HECC						
3230 Other Funds Debt Svc Non-Ltd	(3,139,943)	-	-	-	-	-
2543 Tsfr To State Library						
3400 Other Funds Ltd	(7,136,473)	(7,114,162)	(7,114,162)	(7,634,890)	(7,634,890)	(7,634,890)
TRANSFERS OUT						
3230 Other Funds Debt Svc Non-Ltd	(3,139,943)	-	-	-	-	-
3400 Other Funds Ltd	(193,323,634)	(123,270,283)	(123,270,283)	(132,935,208)	(135,079,007)	(139,272,624)
8800 General Fund Revenue	(11,477,418)	(12,745,726)	(12,745,726)	(16,153,146)	(16,153,146)	(16,153,146)
6400 Federal Funds Ltd	1,000,000	(108,794,185)	(108,794,185)	(108,794,185)	(108,794,185)	(108,794,185)
TOTAL TRANSFERS OUT	**($206,940,995)**	**($244,810,194)**	**($244,810,194)**	**($257,882,539)**	**($260,026,338)**	**($264,219,955)**
AVAILABLE REVENUES						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	149,571,693	-	-	-	-	-
6400 Federal Funds Ltd	1,327,956,994	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**$1,477,528,687**	**-**	**-**	**-**	**-**	**-**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	1,722,624	-	-	-	-	-
3160 Temporary Appointments						
3400 Other Funds Ltd	18,564	-	-	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	75,045	-	-	-	-	-
3180 Shift Differential						
3400 Other Funds Ltd	189	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	33,887	-	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	1,850,309	-	-	-	-	-
TOTAL SALARIES & WAGES	**$1,850,309**	**-**	**-**	**-**	**-**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	419	-	-	-	-	-
3220 Public Employees' Retire Cont						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	267,374	-	-	-	-	-
3221 Pension Obligation Bond						
3400 Other Funds Ltd	83,806	-	-	-	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	113,113	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	362	-	-	-	-	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	(141)	-	-	-	-	-
3270 Flexible Benefits						
3400 Other Funds Ltd	297,335	-	-	-	-	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	762,268	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$762,268**	**-**	**-**	**-**	**-**	**-**
PERSONAL SERVICES						
3400 Other Funds Ltd	2,612,577	-	-	-	-	-
TOTAL PERSONAL SERVICES	**$2,612,577**	**-**	**-**	**-**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	302,443	-	-	-	-	-
4175 Office Expenses						
3400 Other Funds Ltd	228,629	-	-	-	-	-
4200 Telecommunications						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	944,305	-	-	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	358,022	-	-	-	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	62,928	-	-	-	-	-
4300 Professional Services						
3400 Other Funds Ltd	309,181	-	-	-	-	-
4315 IT Professional Services						
3400 Other Funds Ltd	213,676	-	-	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	30,709	-	-	-	-	-
6400 Federal Funds Ltd	868,187	-	-	-	-	-
All Funds	898,896	-	-	-	-	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	179	-	-	-	-	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	48,509	-	-	-	-	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	14,475	-	-	-	-	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	711	-	-	-	-	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	482,755	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
4650 Other Services and Supplies						
3400 Other Funds Ltd	131,676,048	-	-	-	-	-
6400 Federal Funds Ltd	6,266,843	-	-	-	-	-
All Funds	137,942,891	-	-	-	-	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	23,443	-	-	-	-	-
4715 IT Expendable Property						
3400 Other Funds Ltd	10,677,681	-	-	-	-	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	145,373,694	-	-	-	-	-
6400 Federal Funds Ltd	7,135,030	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$152,508,724**	**-**	**-**	**-**	**-**	**-**
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
3400 Other Funds Ltd	1,523,613	-	-	-	-	-
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	27,848	-	-	-	-	-
5550 Data Processing Software						
3400 Other Funds Ltd	19,375	-	-	-	-	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	14,586	-	-	-	-	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	1,585,422	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
TOTAL CAPITAL OUTLAY	**$1,585,422**	**-**	**-**	**-**	**-**	**-**
SPECIAL PAYMENTS						
6015 Dist to Cities						
6400 Federal Funds Ltd	66,167,234	-	-	-	-	-
6020 Dist to Counties						
6400 Federal Funds Ltd	147,491,820	-	-	-	-	-
6025 Dist to Other Gov Unit						
6400 Federal Funds Ltd	30,353,516	-	-	-	-	-
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	136,470,233	-	-	-	-	-
6035 Dist to Individuals						
6400 Federal Funds Ltd	32,228,500	-	-	-	-	-
6085 Other Special Payments						
6400 Federal Funds Ltd	47,186,021	-	-	-	-	-
6100 Spc Pmt to Human Svcs, Dept of						
6400 Federal Funds Ltd	53,365,024	-	-	-	-	-
6107 Spc Pmt to Administrative Svcs						
6400 Federal Funds Ltd	24,392,664	-	-	-	-	-
6108 Spc Pmt to Mental Health Reg Agy						
6400 Federal Funds Ltd	1,999	-	-	-	-	-
6109 Spc Pmt to Aviation, Dept of						
6400 Federal Funds Ltd	539	-	-	-	-	-
6114 Spc Pmt to Long Term Care Ombud						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	18,583	-	-	-	-	-
6120 Spc Pmt to Accountancy, Bd of						
6400 Federal Funds Ltd	10,567	-	-	-	-	-
6121 Spc Pmt to Governor, Office of the						
6400 Federal Funds Ltd	2,091,303	-	-	-	-	-
6123 Spc Pmt to OR Business Development						
6400 Federal Funds Ltd	151,975,365	-	-	-	-	-
6124 Spc Pmt to Licensed Social Wkrs						
6400 Federal Funds Ltd	3,468	-	-	-	-	-
6137 Spc Pmt to Justice, Dept of						
6400 Federal Funds Ltd	9,921,462	-	-	-	-	-
6141 Spc Pmt to Lands, Dept of State						
6400 Federal Funds Ltd	17,392	-	-	-	-	-
6150 Spc Pmt to Revenue, Dept of						
6400 Federal Funds Ltd	52,056	-	-	-	-	-
6165 Spc Pmt to Secretary of State						
6400 Federal Funds Ltd	1,728,073	-	-	-	-	-
6198 Spc Pmt to Judicial Dept						
6400 Federal Funds Ltd	4,203,449	-	-	-	-	-
6199 Spc Pmt to Govt Ethics Comm						
6400 Federal Funds Ltd	8,717	-	-	-	-	-
6248 Spc Pmt to Military Dept, Or						
6400 Federal Funds Ltd	671,434	-	-	-	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
6255 Spc Pmt to Parole/Post Pris Sup						
6400 Federal Funds Ltd	16,904	-	-	-	-	-
6257 Spc Pmt to Police, Dept of State						
6400 Federal Funds Ltd	57,789,395	-	-	-	-	-
6259 Spc Pmt to Pub Safety Stds/Trng						
6400 Federal Funds Ltd	783,564	-	-	-	-	-
6274 Spc Pmt to Veterans' Affairs						
6400 Federal Funds Ltd	366,877	-	-	-	-	-
6291 Spc Pmt to Corrections, Dept of						
6400 Federal Funds Ltd	22,784,987	-	-	-	-	-
6330 Spc Pmt to Energy, Dept of						
6400 Federal Funds Ltd	139,202	-	-	-	-	-
6340 Spc Pmt to Environmental Quality						
6400 Federal Funds Ltd	1,473,960	-	-	-	-	-
6404 Spc Pmt to Public Def Svcs Comm						
6400 Federal Funds Ltd	586,071	-	-	-	-	-
6415 Spc Pmt to Or Youth Authority						
6400 Federal Funds Ltd	1,918,044	-	-	-	-	-
6440 Spc Pmt to Consumer/Bus Svcs						
6400 Federal Funds Ltd	36,418,973	-	-	-	-	-
6443 Spc Pmt to Oregon Health Authority						
6400 Federal Funds Ltd	216,289,737	-	-	-	-	-
6471 Spc Pmt to Employment Dept						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	18,824,107	-	-	-	-	-
6525 Spc Pmt to HECC						
6400 Federal Funds Ltd	584,644	-	-	-	-	-
6543 Spc Pmt to State Library						
6400 Federal Funds Ltd	27,668	-	-	-	-	-
6581 Spc Pmt to Education, Dept of						
6400 Federal Funds Ltd	75,000,181	-	-	-	-	-
6584 Spc Pmt to Teacher Stds and Prac						
6400 Federal Funds Ltd	18,552	-	-	-	-	-
6585 Spc Pmt to Blind, Comm						
6400 Federal Funds Ltd	65,098	-	-	-	-	-
6603 Spc Pmt to Agriculture, Dept of						
6400 Federal Funds Ltd	1,959,524	-	-	-	-	-
6629 Spc Pmt to Forestry, Dept of						
6400 Federal Funds Ltd	1,247,068	-	-	-	-	-
6632 Spc Pmt to Geology/Mineral Ind						
6400 Federal Funds Ltd	114,891	-	-	-	-	-
6634 Spc Pmt to Parks and Rec Dept						
6400 Federal Funds Ltd	628,016	-	-	-	-	-
6635 Spc Pmt to Fish/Wildlife, Dept of						
6400 Federal Funds Ltd	602,997	-	-	-	-	-
6660 Spc Pmt to Land Conservation Dev						
6400 Federal Funds Ltd	85,559	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6662 Spc Pmt to Land Use Bd of Appls						
6400 Federal Funds Ltd	25,223	-	-	-	-	-
6690 Spc Pmt to Water Resources Dept						
6400 Federal Funds Ltd	59,885	-	-	-	-	-
6691 Spc Pmt to Watershed Enhance Bd						
6400 Federal Funds Ltd	2,192,388	-	-	-	-	-
6730 Spc Pmt to Transportation, Dept						
6400 Federal Funds Ltd	1,395,574	-	-	-	-	-
6833 Spc Pmt to Health Rel Lic Bds						
6400 Federal Funds Ltd	1,609	-	-	-	-	-
6839 Spc Pmt to Labor and Ind, Bureau						
6400 Federal Funds Ltd	422,567	-	-	-	-	-
6845 Spc Pmt to Or Liquor Cntrl Comm						
6400 Federal Funds Ltd	1,181,080	-	-	-	-	-
6855 Spc Pmt to Board of Pharmacy						
6400 Federal Funds Ltd	35,495	-	-	-	-	-
6860 Spc Pmt to Public Utility Comm						
6400 Federal Funds Ltd	1,252,960	-	-	-	-	-
6914 Spc Pmt to Housing and Com Svcs						
6400 Federal Funds Ltd	102,615,538	-	-	-	-	-
6915 Spc Pmt to Construction Cont Bd						
6400 Federal Funds Ltd	62,209	-	-	-	-	-
6919 Spc Pmt to Real Estate Agency						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
6400 Federal Funds Ltd	15,070	-	-	-	-	-
SPECIAL PAYMENTS						
6400 Federal Funds Ltd	1,255,345,036	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$1,255,345,036**	**-**	**-**	**-**	**-**	**-**
EXPENDITURES						
3400 Other Funds Ltd	149,571,693	-	-	-	-	-
6400 Federal Funds Ltd	1,262,480,066	-	-	-	-	-
TOTAL EXPENDITURES	**$1,412,051,759**	**-**	**-**	**-**	**-**	**-**
ENDING BALANCE						
6400 Federal Funds Ltd	65,476,928	-	-	-	-	-
TOTAL ENDING BALANCE	**$65,476,928**	**-**	**-**	**-**	**-**	**-**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3200 Other Funds Non-Ltd	23,356,161	24,716,507	24,716,507	24,716,507	24,716,507	24,716,507
AVAILABLE REVENUES						
3200 Other Funds Non-Ltd	23,356,161	24,716,507	24,716,507	24,716,507	24,716,507	24,716,507
TOTAL AVAILABLE REVENUES	**$23,356,161**	**$24,716,507**	**$24,716,507**	**$24,716,507**	**$24,716,507**	**$24,716,507**
EXPENDITURES						
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
3200 Other Funds Non-Ltd	20,586,276	24,716,507	24,716,507	24,716,507	24,716,507	24,716,507
ENDING BALANCE						
3200 Other Funds Non-Ltd	2,769,885	-	-	-	-	-
TOTAL ENDING BALANCE	**$2,769,885**	**-**	**-**	**-**	**-**	**-**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	20,664,039	-	-	30,495,159	30,495,159	30,495,159
3400 Other Funds Ltd	-	17,857,119	17,857,119	-	-	-
All Funds	20,664,039	17,857,119	17,857,119	30,495,159	30,495,159	30,495,159
0030 Beginning Balance Adjustment						
3200 Other Funds Non-Ltd	-	28,958,503	28,958,503	-	-	11,949,861
3400 Other Funds Ltd	-	(17,857,119)	(17,857,119)	-	19,350,057	-
All Funds	-	11,101,384	11,101,384	-	19,350,057	11,949,861
BEGINNING BALANCE						
3200 Other Funds Non-Ltd	20,664,039	28,958,503	28,958,503	30,495,159	30,495,159	42,445,020
3400 Other Funds Ltd	-	-	-	-	19,350,057	-
TOTAL BEGINNING BALANCE	**$20,664,039**	**$28,958,503**	**$28,958,503**	**$30,495,159**	**$49,845,216**	**$42,445,020**
REVENUE CATEGORIES						
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	140,637,407	99,519,100	99,519,100	103,348,841	103,348,841	103,348,841
3230 Other Funds Debt Svc Non-Ltd	-	30,869,380	30,869,380	7,328,750	7,328,750	7,328,750
All Funds	140,637,407	130,388,480	130,388,480	110,677,591	110,677,591	110,677,591
TRANSFERS OUT						
2137 Tsfr To Justice, Dept of						
3200 Other Funds Non-Ltd	-	(750,000)	(750,000)	(1,573,000)	(1,573,000)	(1,573,000)
2443 Tsfr To Oregon Health Authority						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3200 Other Funds Non-Ltd	(98,383,900)	(113,169,000)	(113,169,000)	(104,267,000)	(123,840,666)	(135,840,666)
2525 Tsfr To HECC						
3200 Other Funds Non-Ltd	(30,837,944)	(43,000)	(43,000)	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	(30,869,380)	(30,869,380)	(7,328,750)	(7,328,750)	(7,328,750)
All Funds	(30,837,944)	(30,912,380)	(30,912,380)	(7,328,750)	(7,328,750)	(7,328,750)
2581 Tsfr To Education, Dept of						
3200 Other Funds Non-Ltd	(3,116,100)	(3,344,000)	(3,344,000)	(3,160,000)	(3,659,334)	(3,659,334)
TRANSFERS OUT						
3200 Other Funds Non-Ltd	(132,337,944)	(117,306,000)	(117,306,000)	(109,000,000)	(129,073,000)	(141,073,000)
3230 Other Funds Debt Svc Non-Ltd	-	(30,869,380)	(30,869,380)	(7,328,750)	(7,328,750)	(7,328,750)
TOTAL TRANSFERS OUT	**($132,337,944)**	**($148,175,380)**	**($148,175,380)**	**($116,328,750)**	**($136,401,750)**	**($148,401,750)**
AVAILABLE REVENUES						
3200 Other Funds Non-Ltd	28,963,502	11,171,603	11,171,603	24,844,000	4,771,000	4,720,861
3400 Other Funds Ltd	-	-	-	-	19,350,057	-
TOTAL AVAILABLE REVENUES	**$28,963,502**	**$11,171,603**	**$11,171,603**	**$24,844,000**	**$24,121,057**	**$4,720,861**
ENDING BALANCE						
3200 Other Funds Non-Ltd	28,963,502	11,171,603	11,171,603	24,844,000	4,771,000	4,720,861
3400 Other Funds Ltd	-	-	-	-	19,350,057	-
TOTAL ENDING BALANCE	**$28,963,502**	**$11,171,603**	**$11,171,603**	**$24,844,000**	**$24,121,057**	**$4,720,861**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
REVENUE CATEGORIES						
BOND SALES						
0560 Dedicated Fund Oblig Bonds						
3400 Other Funds Ltd	-	-	-	-	50,000	-
0565 Lottery Bonds						
3400 Other Funds Ltd	-	-	-	-	22,552,499	-
BOND SALES						
3400 Other Funds Ltd	-	-	-	-	22,602,499	-
TOTAL BOND SALES	**-**	**-**	**-**	**-**	**$22,602,499**	**-**
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	150,804	-	-	340,000	-	50,000
3430 Other Funds Debt Svc Ltd	17,892,232	26,768,122	26,840,992	38,993,094	37,474,624	36,007,484
All Funds	18,043,036	26,768,122	26,840,992	39,333,094	37,474,624	36,057,484
REVENUE CATEGORIES						
3400 Other Funds Ltd	150,804	-	-	340,000	22,602,499	50,000
3430 Other Funds Debt Svc Ltd	17,892,232	26,768,122	26,840,992	38,993,094	37,474,624	36,007,484
TOTAL REVENUE CATEGORIES	**$18,043,036**	**$26,768,122**	**$26,840,992**	**$39,333,094**	**$60,077,123**	**$36,057,484**
AVAILABLE REVENUES						
3400 Other Funds Ltd	150,804	-	-	340,000	22,602,499	50,000
3430 Other Funds Debt Svc Ltd	17,892,232	26,768,122	26,840,992	38,993,094	37,474,624	36,007,484
TOTAL AVAILABLE REVENUES	**$18,043,036**	**$26,768,122**	**$26,840,992**	**$39,333,094**	**$60,077,123**	**$36,057,484**
EXPENDITURES						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
SERVICES & SUPPLIES						
4625 Other COP Costs						
3400 Other Funds Ltd	-	-	-	340,000	352,499	50,000
4650 Other Services and Supplies						
3400 Other Funds Ltd	150,804	-	-	-	-	-
SERVICES & SUPPLIES						
3400 Other Funds Ltd	150,804	-	-	340,000	352,499	50,000
TOTAL SERVICES & SUPPLIES	**$150,804**	**-**	**-**	**$340,000**	**$352,499**	**$50,000**
SPECIAL PAYMENTS						
6085 Other Special Payments						
3400 Other Funds Ltd	-	-	-	-	22,250,000	-
DEBT SERVICE						
7100 Principal - Bonds						
3430 Other Funds Debt Svc Ltd	10,128,199	17,015,010	17,015,010	23,543,390	22,913,390	20,683,387
7150 Interest - Bonds						
3430 Other Funds Debt Svc Ltd	6,324,921	9,753,112	9,825,982	15,449,704	14,561,234	15,324,097
7200 Principal - COP						
3430 Other Funds Debt Svc Ltd	1,327,000	-	-	-	-	-
7250 Interest - COP						
3430 Other Funds Debt Svc Ltd	112,112	-	-	-	-	-
DEBT SERVICE						
3430 Other Funds Debt Svc Ltd	17,892,232	26,768,122	26,840,992	38,993,094	37,474,624	36,007,484
TOTAL DEBT SERVICE	**$17,892,232**	**$26,768,122**	**$26,840,992**	**$38,993,094**	**$37,474,624**	**$36,007,484**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
EXPENDITURES						
3400 Other Funds Ltd	150,804	-	-	340,000	22,602,499	50,000
3430 Other Funds Debt Svc Ltd	17,892,232	26,768,122	26,840,992	38,993,094	37,474,624	36,007,484
TOTAL EXPENDITURES	**$18,043,036**	**$26,768,122**	**$26,840,992**	**$39,333,094**	**$60,077,123**	**$36,057,484**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
REVENUE CATEGORIES						
BOND SALES						
0575 Refunding Bonds						
3200 Other Funds Non-Ltd	142,504	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	38,687,332	-	-	-	-	-
All Funds	38,829,836	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	582,344	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	3,947,991	-	-	-	-	-
All Funds	4,530,335	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	88,468	674,708	674,708	1,045,763	1,045,763	1,045,763
3430 Other Funds Debt Svc Ltd	419,971,181	460,720,640	460,720,640	500,712,820	500,712,820	500,712,820
All Funds	420,059,649	461,395,348	461,395,348	501,758,583	501,758,583	501,758,583
TRANSFERS IN						
1156 Tsfr From Leg Admin Committee						
3400 Other Funds Ltd	4	-	-	-	-	-
1198 Tsfr From Judicial Dept						
3400 Other Funds Ltd	264	-	-	-	-	-
1248 Tsfr From Military Dept, Or						
3400 Other Funds Ltd	127	-	-	-	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	10	-	-	-	-	-
1525 Tsfr From HECC						
3400 Other Funds Ltd	16,785	-	-	-	-	-
TRANSFERS IN						
3400 Other Funds Ltd	17,190	-	-	-	-	-
TOTAL TRANSFERS IN	**$17,190**	**-**	**-**	**-**	**-**	**-**
REVENUE CATEGORIES						
3200 Other Funds Non-Ltd	142,504	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	38,687,332	-	-	-	-	-
3400 Other Funds Ltd	688,002	674,708	674,708	1,045,763	1,045,763	1,045,763
3430 Other Funds Debt Svc Ltd	423,919,172	460,720,640	460,720,640	500,712,820	500,712,820	500,712,820
TOTAL REVENUE CATEGORIES	**$463,437,010**	**$461,395,348**	**$461,395,348**	**$501,758,583**	**$501,758,583**	**$501,758,583**
TRANSFERS OUT						
2123 Tsfr To OR Business Development						
3400 Other Funds Ltd	(49,486)	-	-	-	-	-
2156 Tsfr To Leg Admin Committee						
3400 Other Funds Ltd	(29,442)	-	-	-	-	-
2525 Tsfr To HECC						
3400 Other Funds Ltd	(141,614)	-	-	-	-	-
2581 Tsfr To Education, Dept of						
3400 Other Funds Ltd	(20,797)	-	-	-	-	-
2914 Tsfr To Housing and Com Svcs						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3400 Other Funds Ltd	(1,048)	-	-	-	-	-
TRANSFERS OUT						
3400 Other Funds Ltd	(242,387)	-	-	-	-	-
TOTAL TRANSFERS OUT	**($242,387)**	**-**	**-**	**-**	**-**	**-**
AVAILABLE REVENUES						
3200 Other Funds Non-Ltd	142,504	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	38,687,332	-	-	-	-	-
3400 Other Funds Ltd	445,615	674,708	674,708	1,045,763	1,045,763	1,045,763
3430 Other Funds Debt Svc Ltd	423,919,172	460,720,640	460,720,640	500,712,820	500,712,820	500,712,820
TOTAL AVAILABLE REVENUES	**$463,194,623**	**$461,395,348**	**$461,395,348**	**$501,758,583**	**$501,758,583**	**$501,758,583**
EXPENDITURES						
SERVICES & SUPPLIES						
4225 State Gov. Service Charges						
3400 Other Funds Ltd	522	674,708	674,708	1,045,763	1,045,763	1,045,763
4275 Publicity and Publications						
3020 Other Funds Cap Construct	1,129	-	-	-	-	-
4300 Professional Services						
3020 Other Funds Cap Construct	188,773	-	-	-	-	-
4325 Attorney General						
3020 Other Funds Cap Construct	1,065	-	-	-	-	-
4650 Other Services and Supplies						
3020 Other Funds Cap Construct	(24,159,372)	-	-	-	-	-
3200 Other Funds Non-Ltd	142,504	-	-	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
3230 Other Funds Debt Svc Non-Ltd	32,162	-	-	-	-	-
3400 Other Funds Ltd	20,022	-	-	-	-	-
All Funds	(23,964,684)	-	-	-	-	-
SERVICES & SUPPLIES						
3020 Other Funds Cap Construct	(23,968,405)	-	-	-	-	-
3200 Other Funds Non-Ltd	142,504	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	32,162	-	-	-	-	-
3400 Other Funds Ltd	20,544	674,708	674,708	1,045,763	1,045,763	1,045,763
TOTAL SERVICES & SUPPLIES	**($23,773,195)**	**$674,708**	**$674,708**	**$1,045,763**	**$1,045,763**	**$1,045,763**
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	23,968,405	-	-	-	-	-
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	38,655,170	-	-	-	-	-
7100 Principal - Bonds						
3430 Other Funds Debt Svc Ltd	257,125,000	325,450,000	325,450,000	405,405,000	405,405,000	405,405,000
7150 Interest - Bonds						
3430 Other Funds Debt Svc Ltd	166,793,676	135,270,640	135,270,640	95,307,820	95,307,820	95,307,820
DEBT SERVICE						
3230 Other Funds Debt Svc Non-Ltd	38,655,170	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	423,918,676	460,720,640	460,720,640	500,712,820	500,712,820	500,712,820
TOTAL DEBT SERVICE	**$462,573,846**	**$460,720,640**	**$460,720,640**	**$500,712,820**	**$500,712,820**	**$500,712,820**

Budget Support - Detail Revenues and Expenditures **Cross Reference Number: 10700-094-00-00-00000**

2023-25 Biennium

Bonds

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
EXPENDITURES						
3020 Other Funds Cap Construct	-	-	-	-	-	-
3200 Other Funds Non-Ltd	142,504	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	38,687,332	-	-	-	-	-
3400 Other Funds Ltd	20,544	674,708	674,708	1,045,763	1,045,763	1,045,763
3430 Other Funds Debt Svc Ltd	423,918,676	460,720,640	460,720,640	500,712,820	500,712,820	500,712,820
TOTAL EXPENDITURES	**$462,769,056**	**$461,395,348**	**$461,395,348**	**$501,758,583**	**$501,758,583**	**$501,758,583**
ENDING BALANCE						
3400 Other Funds Ltd	425,071	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	496	-	-	-	-	-
TOTAL ENDING BALANCE	**$425,567**	**-**	**-**	**-**	**-**	**-**

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	78,430,724	-	-	67,117,900	67,117,900	67,117,900
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	4,194,451	74,351,529	74,351,529	-	17,588,303	22,807,372
BEGINNING BALANCE						
4400 Lottery Funds Ltd	82,625,175	74,351,529	74,351,529	67,117,900	84,706,203	89,925,272
TOTAL BEGINNING BALANCE	**$82,625,175**	**$74,351,529**	**$74,351,529**	**$67,117,900**	**$84,706,203**	**$89,925,272**
REVENUE CATEGORIES						
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	3,829,178	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	18,026,271	24,771,911	26,038,594	27,223,843	26,682,422	27,494,915
1121 Tsfr From Governor, Office of the						
4400 Lottery Funds Ltd	817,636	-	817,636	-	-	-
1123 Tsfr From OR Business Development						
4400 Lottery Funds Ltd	4,440,944	-	4,440,944	-	-	-
1177 Tsfr From Lottery Comm						
4400 Lottery Funds Ltd	947,965,883	1,372,948,764	1,462,021,147	1,475,712,433	1,442,948,302	1,490,513,027
4430 Lottery Funds Debt Svc Ltd	253,785,531	278,511,961	273,885,133	339,210,410	335,879,816	342,481,317
All Funds	1,201,751,414	1,651,460,725	1,735,906,280	1,814,922,843	1,778,828,118	1,832,994,344

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
1213 Tsfr From Criminal Justice Comm						
4400 Lottery Funds Ltd	39,935	-	39,935	-	-	-
1274 Tsfr From Veterans' Affairs						
4400 Lottery Funds Ltd	1,093,267	-	1,093,267	-	-	-
TRANSFERS IN						
4400 Lottery Funds Ltd	972,383,936	1,397,720,675	1,494,451,523	1,502,936,276	1,469,630,724	1,518,007,942
4430 Lottery Funds Debt Svc Ltd	253,785,531	278,511,961	273,885,133	339,210,410	335,879,816	342,481,317
TOTAL TRANSFERS IN	**$1,226,169,467**	**$1,676,232,636**	**$1,768,336,656**	**$1,842,146,686**	**$1,805,510,540**	**$1,860,489,259**
REVENUE CATEGORIES						
4400 Lottery Funds Ltd	976,213,114	1,399,720,675	1,496,451,523	1,504,936,276	1,471,630,724	1,520,007,942
4430 Lottery Funds Debt Svc Ltd	253,785,531	278,511,961	273,885,133	339,210,410	335,879,816	342,481,317
TOTAL REVENUE CATEGORIES	**$1,229,998,645**	**$1,678,232,636**	**$1,770,336,656**	**$1,844,146,686**	**$1,807,510,540**	**$1,862,489,259**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4400 Lottery Funds Ltd	(418,432,238)	(573,581,950)	(602,715,666)	(629,976,381)	(617,523,701)	(636,211,049)
4430 Lottery Funds Debt Svc Ltd	(17,689,465)	(23,372,680)	(22,949,527)	(50,762,200)	(47,431,606)	(49,032,524)
All Funds	(436,121,703)	(596,954,630)	(625,665,193)	(680,738,581)	(664,955,307)	(685,243,573)
2080 Transfer to Counties						
4400 Lottery Funds Ltd	(50,231,366)	(54,209,527)	(54,209,527)	(62,091,223)	(60,931,250)	(59,982,296)
2121 Tsfr To Governor, Office of the						
4400 Lottery Funds Ltd	(4,106,514)	(4,552,709)	(4,661,117)	(4,774,856)	(4,811,152)	(4,639,197)
2123 Tsfr To OR Business Development						
4400 Lottery Funds Ltd	(68,704,243)	(100,333,731)	(101,742,868)	(84,416,644)	(303,903,653)	(110,698,727)

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
4430 Lottery Funds Debt Svc Ltd	(43,989,354)	(46,302,709)	(42,898,843)	(47,504,550)	(47,504,550)	(49,547,114)
All Funds	(112,693,597)	(146,636,440)	(144,641,711)	(131,921,194)	(351,408,203)	(160,245,841)
2213 Tsfr To Criminal Justice Comm						
4400 Lottery Funds Ltd	(555,000)	(578,865)	(578,865)	(603,177)	(603,177)	(603,177)
2274 Tsfr To Veterans' Affairs						
4400 Lottery Funds Ltd	(19,058,970)	(20,600,595)	(20,835,611)	(19,642,554)	(20,662,654)	(22,522,654)
4430 Lottery Funds Debt Svc Ltd	-	(499,184)	(499,184)	(551,000)	(551,000)	(548,870)
All Funds	(19,058,970)	(21,099,779)	(21,334,795)	(20,193,554)	(21,213,654)	(23,071,524)
2330 Tsfr To Energy, Dept of						
4430 Lottery Funds Debt Svc Ltd	(2,987,243)	(3,017,225)	(3,017,225)	(1,439,160)	(1,439,160)	(1,416,320)
2443 Tsfr To Oregon Health Authority						
4400 Lottery Funds Ltd	(17,173,344)	(18,641,986)	(19,670,002)	(23,113,874)	(22,566,342)	(23,294,471)
4430 Lottery Funds Debt Svc Ltd	-	-	-	(3,976,940)	(3,976,940)	(6,186,773)
All Funds	(17,173,344)	(18,641,986)	(19,670,002)	(27,090,814)	(26,543,282)	(29,481,244)
2459 Tsfr To Public Emp Ret Sys						
4400 Lottery Funds Ltd	(4,147,195)	(12,665,769)	(15,335,236)	(21,715,622)	(21,715,622)	(28,186,388)
2525 Tsfr To HECC						
4400 Lottery Funds Ltd	(57,140,364)	(65,933,335)	(65,933,335)	(72,827,291)	(74,354,152)	(74,736,007)
4430 Lottery Funds Debt Svc Ltd	(44,492,026)	(44,051,736)	(44,051,736)	(45,130,470)	(45,130,470)	(44,554,121)
All Funds	(101,632,390)	(109,985,071)	(109,985,071)	(117,957,761)	(119,484,622)	(119,290,128)
2581 Tsfr To Education, Dept of						
4400 Lottery Funds Ltd	(330,467,530)	(589,526,746)	(650,508,965)	(646,538,037)	(395,629,059)	(604,125,973)
4430 Lottery Funds Debt Svc Ltd	-	-	-	(3,481,660)	(3,481,660)	(3,227,390)

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
All Funds	(330,467,530)	(589,526,746)	(650,508,965)	(650,019,697)	(399,110,719)	(607,353,363)
2629 Tsfr To Forestry, Dept of						
4430 Lottery Funds Debt Svc Ltd	(2,514,973)	(2,560,320)	(2,560,320)	(2,557,080)	(2,557,080)	(2,540,230)
2634 Tsfr To Parks and Rec Dept						
4430 Lottery Funds Debt Svc Ltd	(2,142,890)	(3,325,195)	(3,325,195)	(4,145,780)	(4,145,780)	(3,949,140)
2690 Tsfr To Water Resources Dept						
4430 Lottery Funds Debt Svc Ltd	(7,346,081)	(8,414,965)	(8,414,965)	(15,073,140)	(15,073,140)	(15,814,642)
2730 Tsfr To Transportation, Dept						
4430 Lottery Funds Debt Svc Ltd	(111,071,800)	(121,787,391)	(120,987,582)	(136,144,810)	(136,144,810)	(135,257,275)
2839 Tsfr To Labor and Ind, Bureau						
4400 Lottery Funds Ltd	(260,230)	(261,416)	(270,809)	-	(297,187)	(297,187)
2914 Tsfr To Housing and Com Svcs						
4400 Lottery Funds Ltd	-	-	-	-	(2,150,341)	-
4430 Lottery Funds Debt Svc Ltd	(21,551,699)	(25,180,556)	(25,180,556)	(28,443,620)	(28,443,620)	(30,406,918)
All Funds	(21,551,699)	(25,180,556)	(25,180,556)	(28,443,620)	(30,593,961)	(30,406,918)
TRANSFERS OUT						
4400 Lottery Funds Ltd	(970,276,994)	(1,440,886,629)	(1,536,462,001)	(1,565,699,659)	(1,525,148,290)	(1,565,297,126)
4430 Lottery Funds Debt Svc Ltd	(253,785,531)	(278,511,961)	(273,885,133)	(339,210,410)	(335,879,816)	(342,481,317)
TOTAL TRANSFERS OUT	**($1,224,062,525)**	**($1,719,398,590)**	**($1,810,347,134)**	**($1,904,910,069)**	**($1,861,028,106)**	**($1,907,778,443)**
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	88,561,295	33,185,575	34,341,051	6,354,517	31,188,637	44,636,088
TOTAL AVAILABLE REVENUES	**$88,561,295**	**$33,185,575**	**$34,341,051**	**$6,354,517**	**$31,188,637**	**$44,636,088**
ENDING BALANCE						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
4400 Lottery Funds Ltd	88,561,295	33,185,575	34,341,051	6,354,517	31,188,637	44,636,088
TOTAL ENDING BALANCE	**$88,561,295**	**$33,185,575**	**$34,341,051**	**$6,354,517**	**$31,188,637**	**$44,636,088**

Budget Support - Detail Revenues and Expenditures **Cross Reference Number: 10700-096-00-00-00000**
2023-25 Biennium
Education Stability Fund

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	732,837,548	897,537,161	897,537,161	703,067,103	703,067,103	703,067,103
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	(29,923,272)	(483,185,455)	(483,185,455)	-	-	5,327,127
BEGINNING BALANCE						
4400 Lottery Funds Ltd	702,914,276	414,351,706	414,351,706	703,067,103	703,067,103	708,394,230
TOTAL BEGINNING BALANCE	**$702,914,276**	**$414,351,706**	**$414,351,706**	**$703,067,103**	**$703,067,103**	**$708,394,230**
REVENUE CATEGORIES						
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	42,721,866	5,606,574	23,152,840	52,169,165	67,281,220	73,732,015
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	216,315,255	297,262,930	312,463,130	326,686,112	320,189,061	329,938,982
REVENUE CATEGORIES						
4400 Lottery Funds Ltd	259,037,121	302,869,504	335,615,970	378,855,277	387,470,281	403,670,997
TOTAL REVENUE CATEGORIES	**$259,037,121**	**$302,869,504**	**$335,615,970**	**$378,855,277**	**$387,470,281**	**$403,670,997**
TRANSFERS OUT						
2525 Tsfr To HECC						
4400 Lottery Funds Ltd	(42,920,582)	(5,606,574)	(23,152,840)	(52,169,165)	(355,451,375)	(73,732,015)
2581 Tsfr To Education, Dept of						
4400 Lottery Funds Ltd	(400,000,000)	-	-	-	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
TRANSFERS OUT						
4400 Lottery Funds Ltd	(442,920,582)	(5,606,574)	(23,152,840)	(52,169,165)	(355,451,375)	(73,732,015)
TOTAL TRANSFERS OUT	**($442,920,582)**	**($5,606,574)**	**($23,152,840)**	**($52,169,165)**	**($355,451,375)**	**($73,732,015)**
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	519,030,815	711,614,636	726,814,836	1,029,753,215	735,086,009	1,038,333,212
TOTAL AVAILABLE REVENUES	**$519,030,815**	**$711,614,636**	**$726,814,836**	**$1,029,753,215**	**$735,086,009**	**$1,038,333,212**
ENDING BALANCE						
4400 Lottery Funds Ltd	519,030,815	711,614,636	726,814,836	1,029,753,215	735,086,009	1,038,333,212
TOTAL ENDING BALANCE	**$519,030,815**	**$711,614,636**	**$726,814,836**	**$1,029,753,215**	**$735,086,009**	**$1,038,333,212**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	25,713	-	-	-	-	-
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	663,604	-	-	-	-	-
BEGINNING BALANCE						
4400 Lottery Funds Ltd	689,317	-	-	-	-	-
TOTAL BEGINNING BALANCE	**$689,317**	**-**	**-**	**-**	**-**	**-**
TRANSFERS OUT						
2581 Tsfr To Education, Dept of						
4400 Lottery Funds Ltd	(677,634)	-	-	-	-	-
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	11,683	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**$11,683**	**-**	**-**	**-**	**-**	**-**
ENDING BALANCE						
4400 Lottery Funds Ltd	11,683	-	-	-	-	-
TOTAL ENDING BALANCE	**$11,683**	**-**	**-**	**-**	**-**	**-**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
REVENUE CATEGORIES						
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	180,262,712	247,719,109	260,385,942	272,238,426	266,824,218	274,949,152
TRANSFERS OUT						
2634 Tsfr To Parks and Rec Dept						
4400 Lottery Funds Ltd	(90,131,356)	(123,859,555)	(130,192,971)	(136,119,213)	(133,412,109)	(137,474,576)
2691 Tsfr To Watershd Enhance Bd						
4400 Lottery Funds Ltd	(90,131,356)	(123,859,554)	(130,192,971)	(136,119,213)	(133,412,109)	(137,474,576)
TRANSFERS OUT						
4400 Lottery Funds Ltd	(180,262,712)	(247,719,109)	(260,385,942)	(272,238,426)	(266,824,218)	(274,949,152)
TOTAL TRANSFERS OUT	**($180,262,712)**	**($247,719,109)**	**($260,385,942)**	**($272,238,426)**	**($266,824,218)**	**($274,949,152)**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	10,902,442	-	-	-	-	-
0030 Beginning Balance Adjustment						
4430 Lottery Funds Debt Svc Ltd	807,505	25,828	25,828	-	-	164,860
3400 Other Funds Ltd	-	-	-	-	5,225,877	5,225,877
All Funds	807,505	25,828	25,828	-	5,225,877	5,390,737
BEGINNING BALANCE						
4430 Lottery Funds Debt Svc Ltd	807,505	25,828	25,828	-	-	164,860
3400 Other Funds Ltd	10,902,442	-	-	-	5,225,877	5,225,877
TOTAL BEGINNING BALANCE	**$11,709,947**	**$25,828**	**$25,828**	**-**	**$5,225,877**	**$5,390,737**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	217,867,010	72,247,738	644,659,927	2,265,299	2,265,299	102,245,299
8030 General Fund Debt Svc	6,468,285	7,891,346	7,828,488	5,614,990	5,614,990	5,409,290
All Funds	224,335,295	80,139,084	652,488,415	7,880,289	7,880,289	107,654,589
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	-	-	-	19,725,000	-	-
0565 Lottery Bonds						
3400 Other Funds Ltd	10,848,270	182,806,929	204,114,604	-	-	95,792,907
3430 Other Funds Debt Svc Ltd	616,940	-	-	-	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
All Funds	11,465,210	182,806,929	204,114,604	-	-	95,792,907
0575 Refunding Bonds						
3430 Other Funds Debt Svc Ltd	-	-	413,155	-	-	-
BOND SALES						
3400 Other Funds Ltd	10,848,270	182,806,929	204,114,604	19,725,000	-	95,792,907
3430 Other Funds Debt Svc Ltd	616,940	-	413,155	-	-	-
TOTAL BOND SALES	**$11,465,210**	**$182,806,929**	**$204,527,759**	**$19,725,000**	**-**	**$95,792,907**
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	-	300,000	300,000	300,000	-	6,950,000
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	-	-	-	-	577,595,893
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	3,828,000	3,828,000	3,828,000	3,828,000	3,828,000	3,828,000
4430 Lottery Funds Debt Svc Ltd	17,689,465	23,372,680	22,949,527	50,762,200	47,431,606	49,032,524
All Funds	21,517,465	27,200,680	26,777,527	54,590,200	51,259,606	52,860,524
1060 Transfer from General Fund						
3400 Other Funds Ltd	-	-	10,500,000	-	-	6,700,000
TRANSFERS IN						
4400 Lottery Funds Ltd	3,828,000	3,828,000	3,828,000	3,828,000	3,828,000	3,828,000
4430 Lottery Funds Debt Svc Ltd	17,689,465	23,372,680	22,949,527	50,762,200	47,431,606	49,032,524

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
3400 Other Funds Ltd	-	-	10,500,000	-	-	6,700,000
TOTAL TRANSFERS IN	**$21,517,465**	**$27,200,680**	**$37,277,527**	**$54,590,200**	**$51,259,606**	**$59,560,524**
REVENUE CATEGORIES						
8000 General Fund	217,867,010	72,247,738	644,659,927	2,265,299	2,265,299	102,245,299
8030 General Fund Debt Svc	6,468,285	7,891,346	7,828,488	5,614,990	5,614,990	5,409,290
4400 Lottery Funds Ltd	3,828,000	3,828,000	3,828,000	3,828,000	3,828,000	3,828,000
4430 Lottery Funds Debt Svc Ltd	17,689,465	23,372,680	22,949,527	50,762,200	47,431,606	49,032,524
3400 Other Funds Ltd	10,848,270	183,106,929	214,914,604	20,025,000	-	687,038,800
3430 Other Funds Debt Svc Ltd	616,940	-	413,155	-	-	-
TOTAL REVENUE CATEGORIES	**$257,317,970**	**$290,446,693**	**$894,593,701**	**$82,495,489**	**$59,139,895**	**$847,553,913**
TRANSFERS OUT						
2141 Tsfr To Lands, Dept of State						
3400 Other Funds Ltd	-	-	-	-	-	(18,763,236)
AVAILABLE REVENUES						
8000 General Fund	217,867,010	72,247,738	644,659,927	2,265,299	2,265,299	102,245,299
8030 General Fund Debt Svc	6,468,285	7,891,346	7,828,488	5,614,990	5,614,990	5,409,290
4400 Lottery Funds Ltd	3,828,000	3,828,000	3,828,000	3,828,000	3,828,000	3,828,000
4430 Lottery Funds Debt Svc Ltd	18,496,970	23,398,508	22,975,355	50,762,200	47,431,606	49,197,384
3400 Other Funds Ltd	21,750,712	183,106,929	214,914,604	20,025,000	5,225,877	673,501,441
3430 Other Funds Debt Svc Ltd	616,940	-	413,155	-	-	-
TOTAL AVAILABLE REVENUES	**$269,027,917**	**$290,472,521**	**$894,619,529**	**$82,495,489**	**$64,365,772**	**$834,181,414**
EXPENDITURES						
SERVICES & SUPPLIES						

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
4300 Professional Services						
8000 General Fund	132,900	-	-	-	-	-
3400 Other Funds Ltd	-	300,000	300,000	-	-	-
All Funds	132,900	300,000	300,000	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	-	-	-	300,000	300,000	300,000
4625 Other COP Costs						
3400 Other Funds Ltd	-	-	307,675	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	-	2,913,324	2,913,324	-	-	-
SERVICES & SUPPLIES						
8000 General Fund	132,900	-	-	-	-	-
3400 Other Funds Ltd	-	3,213,324	3,520,999	300,000	300,000	300,000
TOTAL SERVICES & SUPPLIES	**$132,900**	**$3,213,324**	**$3,520,999**	**$300,000**	**$300,000**	**$300,000**
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3400 Other Funds Ltd	-	-	-	19,725,000	-	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	15,700,824	-	-	-	-	-
6020 Dist to Counties						
8000 General Fund	7,252,957	-	-	-	-	-
6025 Dist to Other Gov Unit						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
8000 General Fund	6,015,299	-	-	2,265,299	2,265,299	2,265,299
4400 Lottery Funds Ltd	-	3,828,000	3,828,000	-	-	-
3400 Other Funds Ltd	5,809,965	-	-	-	-	6,650,000
All Funds	11,825,264	3,828,000	3,828,000	2,265,299	2,265,299	8,915,299
6030 Dist to Non-Gov Units						
8000 General Fund	182,272,930	-	-	-	-	-
3400 Other Funds Ltd	15,940,747	-	-	-	-	-
All Funds	198,213,677	-	-	-	-	-
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	-	-	20,500,000	-	-	6,700,000
6085 Other Special Payments						
8000 General Fund	6,375,000	72,247,738	624,159,927	-	-	93,280,000
4400 Lottery Funds Ltd	3,828,000	-	-	3,828,000	3,828,000	3,828,000
3400 Other Funds Ltd	-	179,893,605	211,393,605	-	-	102,492,907
All Funds	10,203,000	252,141,343	835,553,532	3,828,000	3,828,000	199,600,907
SPECIAL PAYMENTS						
8000 General Fund	217,617,010	72,247,738	644,659,927	2,265,299	2,265,299	102,245,299
4400 Lottery Funds Ltd	3,828,000	3,828,000	3,828,000	3,828,000	3,828,000	3,828,000
3400 Other Funds Ltd	21,750,712	179,893,605	211,393,605	-	-	109,142,907
TOTAL SPECIAL PAYMENTS	**$243,195,722**	**$255,969,343**	**$859,881,532**	**$6,093,299**	**$6,093,299**	**$215,216,206**
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	5,406,400	7,150,310	7,150,310	5,070,010	5,070,010	5,070,010

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
4430 Lottery Funds Debt Svc Ltd	8,218,957	10,853,703	10,853,703	24,110,690	22,580,690	23,675,684
All Funds	13,625,357	18,004,013	18,004,013	29,180,700	27,650,700	28,745,694
7150 Interest - Bonds						
8030 General Fund Debt Svc	642,537	741,036	678,178	544,980	544,980	339,280
4430 Lottery Funds Debt Svc Ltd	10,278,013	12,544,805	12,121,652	26,651,510	24,850,916	25,521,700
3430 Other Funds Debt Svc Ltd	616,940	-	413,155	-	-	-
All Funds	11,537,490	13,285,841	13,212,985	27,196,490	25,395,896	25,860,980
7200 Principal - COP						
8030 General Fund Debt Svc	230,000	-	-	-	-	-
7250 Interest - COP						
8030 General Fund Debt Svc	189,256	-	-	-	-	-
DEBT SERVICE						
8030 General Fund Debt Svc	6,468,193	7,891,346	7,828,488	5,614,990	5,614,990	5,409,290
4430 Lottery Funds Debt Svc Ltd	18,496,970	23,398,508	22,975,355	50,762,200	47,431,606	49,197,384
3430 Other Funds Debt Svc Ltd	616,940	-	413,155	-	-	-
TOTAL DEBT SERVICE	**$25,582,103**	**$31,289,854**	**$31,216,998**	**$56,377,190**	**$53,046,596**	**$54,606,674**
EXPENDITURES						
8000 General Fund	217,749,910	72,247,738	644,659,927	2,265,299	2,265,299	102,245,299
8030 General Fund Debt Svc	6,468,193	7,891,346	7,828,488	5,614,990	5,614,990	5,409,290
4400 Lottery Funds Ltd	3,828,000	3,828,000	3,828,000	3,828,000	3,828,000	3,828,000
4430 Lottery Funds Debt Svc Ltd	18,496,970	23,398,508	22,975,355	50,762,200	47,431,606	49,197,384
3400 Other Funds Ltd	21,750,712	183,106,929	214,914,604	20,025,000	300,000	109,442,907
3430 Other Funds Debt Svc Ltd	616,940	-	413,155	-	-	-

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
TOTAL EXPENDITURES	**$268,910,725**	**$290,472,521**	**$894,619,529**	**$82,495,489**	**$59,439,895**	**$270,122,880**
REVERSIONS						
9900 Reversions						
8000 General Fund	(117,100)	-	-	-	-	-
8030 General Fund Debt Svc	(92)	-	-	-	-	-
All Funds	(117,192)	-	-	-	-	-
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	-	4,925,877	564,058,534
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**$4,925,877**	**$564,058,534**

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
BEGINNING BALANCE						
0030 Beginning Balance Adjustment						
6400 Federal Funds Ltd	-	65,476,928	65,476,928	-	-	-
REVENUE CATEGORIES						
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	2,561,479,395	3,133,824,386	-	-	156,795,418
AVAILABLE REVENUES						
6400 Federal Funds Ltd	-	2,626,956,323	3,199,301,314	-	-	156,795,418
TOTAL AVAILABLE REVENUES	**-**	**$2,626,956,323**	**$3,199,301,314**	**-**	**-**	**$156,795,418**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
6400 Federal Funds Ltd	-	-	1,399,697	-	-	-
SERVICES & SUPPLIES						
4100 Instate Travel						
6400 Federal Funds Ltd	-	-	5,361	-	-	-
4150 Employee Training						
6400 Federal Funds Ltd	-	-	29,305	-	-	-
4175 Office Expenses						
6400 Federal Funds Ltd	-	-	13,903	-	-	-
4200 Telecommunications						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	-	-	12,912	-	-	-
4250 Data Processing						
6400 Federal Funds Ltd	-	-	8,248	-	-	-
4275 Publicity and Publications						
6400 Federal Funds Ltd	-	-	3,477	-	-	-
4315 IT Professional Services						
6400 Federal Funds Ltd	-	-	17,589,802	-	-	-
4375 Employee Recruitment and Develop						
6400 Federal Funds Ltd	-	-	2,783	-	-	-
4400 Dues and Subscriptions						
6400 Federal Funds Ltd	-	-	3,477	-	-	-
4650 Other Services and Supplies						
6400 Federal Funds Ltd	-	-	391,833,537	-	-	-
4700 Expendable Prop 250 - 5000						
6400 Federal Funds Ltd	-	-	18,676	-	-	-
4715 IT Expendable Property						
6400 Federal Funds Ltd	-	-	7,230,256	-	-	-
SERVICES & SUPPLIES						
6400 Federal Funds Ltd	-	-	416,751,737	-	-	-
TOTAL SERVICES & SUPPLIES	**-**	**-**	**$416,751,737**	**-**	**-**	**-**
SPECIAL PAYMENTS						
6085 Other Special Payments						
6400 Federal Funds Ltd	-	502,655,171	99,908,936	-	-	-

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6100 Spc Pmt to Human Svcs, Dept of						
6400 Federal Funds Ltd	-	38,750,000	55,058,000	-	-	-
6123 Spc Pmt to OR Business Development						
6400 Federal Funds Ltd	-	445,722,721	500,164,327	-	-	156,795,418
6137 Spc Pmt to Justice, Dept of						
6400 Federal Funds Ltd	-	1,250,000	17,500,000	-	-	-
6150 Spc Pmt to Revenue, Dept of						
6400 Federal Funds Ltd	-	-	147,000,000	-	-	-
6198 Spc Pmt to Judicial Dept						
6400 Federal Funds Ltd	-	9,669,827	10,669,827	-	-	-
6250 Spc Pmt to Marine Bd, Or State						
6400 Federal Funds Ltd	-	1,000,000	2,000,000	-	-	-
6257 Spc Pmt to Police, Dept of State						
6400 Federal Funds Ltd	-	8,906,199	8,906,199	-	-	-
6259 Spc Pmt to Pub Safety Stds/Trng						
6400 Federal Funds Ltd	-	1,201,239	1,201,239	-	-	-
6291 Spc Pmt to Corrections, Dept of						
6400 Federal Funds Ltd	-	895,082,526	970,162,672	-	-	-
6340 Spc Pmt to Environmental Quality						
6400 Federal Funds Ltd	-	15,000,000	15,000,000	-	-	-
6415 Spc Pmt to Or Youth Authority						
6400 Federal Funds Ltd	-	105,448,068	105,448,068	-	-	-
6443 Spc Pmt to Oregon Health Authority						

Description	2019-21 Actuals	2021-23 Leg Adopted Budget	2021-23 Leg Approved Budget	2023-25 Agency Request Budget	2023-25 Governor's Budget	2023-25 Leg. Adopted Budget
6400 Federal Funds Ltd	-	447,283,800	447,283,800	-	-	-
6525 Spc Pmt to HECC						
6400 Federal Funds Ltd	-	4,136,812	123,136,812	-	-	-
6581 Spc Pmt to Education, Dept of						
6400 Federal Funds Ltd	-	-	7,000,000	-	-	-
6634 Spc Pmt to Parks and Rec Dept						
6400 Federal Funds Ltd	-	-	250,000	-	-	-
6635 Spc Pmt to Fish/Wildlife, Dept of						
6400 Federal Funds Ltd	-	6,000,000	7,000,000	-	-	-
6690 Spc Pmt to Water Resources Dept						
6400 Federal Funds Ltd	-	20,500,000	20,500,000	-	-	-
6730 Spc Pmt to Transportation, Dept						
6400 Federal Funds Ltd	-	124,349,960	136,860,000	-	-	-
6839 Spc Pmt to Labor and Ind, Bureau						
6400 Federal Funds Ltd	-	-	1,100,000	-	-	-
6914 Spc Pmt to Housing and Com Svcs						
6400 Federal Funds Ltd	-	-	105,000,000	-	-	-
SPECIAL PAYMENTS						
6400 Federal Funds Ltd	-	2,626,956,323	2,781,149,880	-	-	156,795,418
TOTAL SPECIAL PAYMENTS	**-**	**$2,626,956,323**	**$2,781,149,880**	**-**	**-**	**$156,795,418**
EXPENDITURES						
6400 Federal Funds Ltd	-	2,626,956,323	3,199,301,314	-	-	156,795,418
TOTAL EXPENDITURES	**-**	**$2,626,956,323**	**$3,199,301,314**	**-**	**-**	**$156,795,418**

Description	*2019-21 Actuals*	*2021-23 Leg Adopted Budget*	*2021-23 Leg Approved Budget*	*2023-25 Agency Request Budget*	*2023-25 Governor's Budget*	*2023-25 Leg. Adopted Budget*
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	-	11	-	-	-
TOTAL AUTHORIZED POSITIONS	**-**	**-**	**11**	**-**	**-**	**-**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	-	6.09	-	-	-
TOTAL AUTHORIZED FTE	**-**	**-**	**6.09**	**-**	**-**	**-**

Version / Column Comparison Report - Detail
2023-25 Biennium
Chief Operating Office

Cross Reference Number:10700-030-00-00-00000

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	736,399	736,399	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	(46,043)	(1,233,300)	(1,187,257)	-2,578.58%
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	690,356	(496,901)	(1,187,257)	-171.98%
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	9,036,031	9,036,031	0	-
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	10,100,962	11,580,342	1,479,380	14.65%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	500,420	515,942	15,522	3.10%
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	2,517,086	2,517,086	0	-
1100 Tsfr From Human Svcs, Dept of				
3400 Other Funds Ltd	191,778	191,778	0	-
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	2,708,864	2,708,864	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL REVENUES				
8000 General Fund	9,036,031	9,036,031	0	-
3400 Other Funds Ltd	13,310,246	14,805,148	1,494,902	11.23%
TOTAL REVENUES	**$22,346,277**	**$23,841,179**	**$1,494,902**	**6.69%**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(976,560)	(977,071)	(511)	-0.05%
2121 Tsfr To Governor, Office of the				
3400 Other Funds Ltd	(470,000)	(470,000)	0	-
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(1,446,560)	(1,447,071)	(511)	-0.04%
AVAILABLE REVENUES				
8000 General Fund	9,036,031	9,036,031	0	-
3400 Other Funds Ltd	12,554,042	12,861,176	307,134	2.45%
TOTAL AVAILABLE REVENUES	**$21,590,073**	**$21,897,207**	**$307,134**	**1.42%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	211,223	211,223	0	-
3400 Other Funds Ltd	4,774,609	4,774,609	0	-
All Funds	4,985,832	4,985,832	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	43	43	0	-
3400 Other Funds Ltd	1,070	1,070	0	-
All Funds	1,113	1,113	0	-
3220 Public Employees' Retire Cont				
8000 General Fund	37,852	37,852	0	-
3400 Other Funds Ltd	855,611	855,611	0	-
All Funds	893,463	893,463	0	-
3221 Pension Obligation Bond				
8000 General Fund	70,221	70,221	0	-
3400 Other Funds Ltd	260,217	260,217	0	-
All Funds	330,438	330,438	0	-
3230 Social Security Taxes				
8000 General Fund	16,117	16,117	0	-
3400 Other Funds Ltd	342,953	342,953	0	-
All Funds	359,070	359,070	0	-
3241 Paid Family Medical Leave Insurance				
8000 General Fund	840	840	0	-
3400 Other Funds Ltd	17,137	17,137	0	-
All Funds	17,977	17,977	0	-
3250 Worker's Comp. Assess. (WCD)				
8000 General Fund	38	38	0	-
3400 Other Funds Ltd	928	928	0	-
All Funds	966	966	0	-
3260 Mass Transit Tax				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	7,651	7,651	0	-
3400 Other Funds Ltd	28,362	28,362	0	-
All Funds	36,013	36,013	0	-
3270 Flexible Benefits				
8000 General Fund	32,294	32,294	0	-
3400 Other Funds Ltd	799,306	799,306	0	-
All Funds	831,600	831,600	0	-
TOTAL OTHER PAYROLL EXPENSES				
8000 General Fund	165,056	165,056	0	-
3400 Other Funds Ltd	2,305,584	2,305,584	0	-
TOTAL OTHER PAYROLL EXPENSES	**$2,470,640**	**$2,470,640**	**0**	**-**
TOTAL PERSONAL SERVICES				
8000 General Fund	376,279	376,279	0	-
3400 Other Funds Ltd	7,080,193	7,080,193	0	-
TOTAL PERSONAL SERVICES	**$7,456,472**	**$7,456,472**	**0**	**-**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	5,787	5,787	0	-
3400 Other Funds Ltd	26,288	26,288	0	-
All Funds	32,075	32,075	0	-
4125 Out of State Travel				
8000 General Fund	427	427	0	-
4150 Employee Training				
8000 General Fund	26,148	26,148	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	74,072	74,072	0	-
All Funds	100,220	100,220	0	-
4175 Office Expenses				
8000 General Fund	16,385	16,385	0	-
3400 Other Funds Ltd	45,373	45,373	0	-
All Funds	61,758	61,758	0	-
4200 Telecommunications				
8000 General Fund	12,750	12,750	0	-
3400 Other Funds Ltd	84,849	84,849	0	-
All Funds	97,599	97,599	0	-
4250 Data Processing				
8000 General Fund	5,985	5,985	0	-
3400 Other Funds Ltd	539,936	539,936	0	-
All Funds	545,921	545,921	0	-
4275 Publicity and Publications				
8000 General Fund	7,063	7,063	0	-
3400 Other Funds Ltd	28,943	28,943	0	-
All Funds	36,006	36,006	0	-
4300 Professional Services				
8000 General Fund	1,868,909	1,868,909	0	-
3400 Other Funds Ltd	697,297	697,297	0	-
All Funds	2,566,206	2,566,206	0	-
4325 Attorney General				
3400 Other Funds Ltd	253,016	253,016	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4375 Employee Recruitment and Develop				
8000 General Fund	3,529	3,529	0	-
3400 Other Funds Ltd	3,335	3,335	0	-
All Funds	6,864	6,864	0	-
4400 Dues and Subscriptions				
8000 General Fund	5,082	5,082	0	-
3400 Other Funds Ltd	25,116	25,116	0	-
All Funds	30,198	30,198	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	171,821	171,821	0	-
4650 Other Services and Supplies				
8000 General Fund	16,508	16,508	0	-
3400 Other Funds Ltd	199,275	199,275	0	-
All Funds	215,783	215,783	0	-
4700 Expendable Prop 250 - 5000				
8000 General Fund	16,446	16,446	0	-
3400 Other Funds Ltd	45,556	45,556	0	-
All Funds	62,002	62,002	0	-
4715 IT Expendable Property				
8000 General Fund	504,733	504,733	0	-
3400 Other Funds Ltd	14,938	14,938	0	-
All Funds	519,671	519,671	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	2,489,752	2,489,752	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,209,815	2,209,815	0	-
TOTAL SERVICES & SUPPLIES	**$4,699,567**	**$4,699,567**	**0**	**-**
CAPITAL OUTLAY				
5800 Professional Services				
8000 General Fund	500,000	500,000	0	-
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
8000 General Fund	3,254,370	3,254,370	0	-
3400 Other Funds Ltd	2,599,678	2,599,678	0	-
All Funds	5,854,048	5,854,048	0	-
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	2,415,630	2,415,630	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	5,670,000	5,670,000	0	-
3400 Other Funds Ltd	2,599,678	2,599,678	0	-
TOTAL SPECIAL PAYMENTS	**$8,269,678**	**$8,269,678**	**0**	**-**
TOTAL EXPENDITURES				
8000 General Fund	9,036,031	9,036,031	0	-
3400 Other Funds Ltd	11,889,686	11,889,686	0	-
TOTAL EXPENDITURES	**$20,925,717**	**$20,925,717**	**0**	**-**
ENDING BALANCE				
3400 Other Funds Ltd	664,356	971,490	307,134	46.23%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	21	21	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	21.00	21.00	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	(555,200)	(555,200)	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	2,148,597	1,721,659	(426,938)	-19.87%
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	1,593,397	1,166,459	(426,938)	-26.79%
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	2,635,489	2,663,222	27,733	1.05%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	1,021,000	1,021,000	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	17,434,528	17,833,734	399,206	2.29%
TOTAL REVENUES				
3400 Other Funds Ltd	21,091,017	21,517,956	426,939	2.02%
AVAILABLE REVENUES				
3400 Other Funds Ltd	22,684,414	22,684,415	1	0.00%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	8,001,144	8,001,144	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	291,899	291,899	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	44,907	44,907	0	-
3190 All Other Differential				
3400 Other Funds Ltd	144,885	144,885	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	8,482,835	8,482,835	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	2,173	2,173	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	1,467,815	1,467,815	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	427,077	427,077	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	640,170	640,170	0	-
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	31,860	31,860	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	1,886	1,886	0	-
3260 Mass Transit Tax				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	48,298	48,298	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	1,623,600	1,623,600	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	4,242,879	4,242,879	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(65,584)	(65,584)	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	12,660,130	12,660,130	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	25,883	25,883	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	12,219	12,219	0	-
4150 Employee Training				
3400 Other Funds Ltd	123,819	123,819	0	-
4175 Office Expenses				
3400 Other Funds Ltd	22,460	22,460	0	-
4200 Telecommunications				
3400 Other Funds Ltd	149,905	149,905	0	-
4250 Data Processing				
3400 Other Funds Ltd	2,073,682	2,073,682	0	-
4275 Publicity and Publications				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	5,492	5,492	0	-
4300 Professional Services				
3400 Other Funds Ltd	352,340	352,340	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	131,924	131,924	0	-
4325 Attorney General				
3400 Other Funds Ltd	451	451	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	4,015	4,015	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	5,524	5,524	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	127,942	127,942	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	4,820	4,820	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	6,059	6,059	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	12,807	12,807	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	132,647	132,647	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	438,084	438,084	0	-
4715 IT Expendable Property				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,624,261	2,624,261	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	6,254,334	6,254,334	0	-
CAPITAL OUTLAY				
5600 Data Processing Hardware				
3400 Other Funds Ltd	12,926	12,926	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	18,927,390	18,927,390	0	-
ENDING BALANCE				
3400 Other Funds Ltd	3,757,024	3,757,025	1	0.00%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	41	41	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	41.00	41.00	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	400,816	400,816	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	1,704,438	1,423,434	(281,004)	-16.49%
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	2,105,254	1,824,250	(281,004)	-13.35%
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	23,906,869	20,906,312	(3,000,557)	-12.55%
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	284,849	284,849	0	-
TOTAL REVENUES				
3400 Other Funds Ltd	23,906,869	20,906,312	(3,000,557)	-12.55%
6400 Federal Funds Ltd	284,849	284,849	0	-
TOTAL REVENUES	**$24,191,718**	**$21,191,161**	**($3,000,557)**	**-12.40%**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(2,046,298)	(2,047,367)	(1,069)	-0.05%
AVAILABLE REVENUES				
3400 Other Funds Ltd	23,965,825	20,683,195	(3,282,630)	-13.70%
6400 Federal Funds Ltd	284,849	284,849	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL AVAILABLE REVENUES	**$24,250,674**	**$20,968,044**	**($3,282,630)**	**-13.54%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	10,224,624	10,224,624	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	6,156	6,156	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	8,314	8,314	0	-
3180 Shift Differential				
3400 Other Funds Ltd	34	34	0	-
3190 All Other Differential				
3400 Other Funds Ltd	28,278	28,278	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	10,267,406	10,267,406	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	2,332	2,332	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	1,838,600	1,838,600	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	549,464	549,464	0	-
6400 Federal Funds Ltd	62,759	62,759	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	612,223	612,223	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	765,264	765,264	0	-
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	38,590	38,590	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	2,024	2,024	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	59,925	59,925	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	1,742,400	1,742,400	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	4,998,599	4,998,599	0	-
6400 Federal Funds Ltd	62,759	62,759	0	-
TOTAL OTHER PAYROLL EXPENSES	**$5,061,358**	**$5,061,358**	**0**	**-**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(229,544)	(229,544)	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	15,036,461	15,036,461	0	-
6400 Federal Funds Ltd	62,759	62,759	0	-
TOTAL PERSONAL SERVICES	**$15,099,220**	**$15,099,220**	**0**	**-**
SERVICES & SUPPLIES				
4100 Instate Travel				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	17,602	17,602	0	-
6400 Federal Funds Ltd	3,855	3,855	0	-
All Funds	21,457	21,457	0	-
4150 Employee Training				
3400 Other Funds Ltd	87,557	87,557	0	-
6400 Federal Funds Ltd	19,985	19,985	0	-
All Funds	107,542	107,542	0	-
4175 Office Expenses				
3400 Other Funds Ltd	78,825	78,825	0	-
6400 Federal Funds Ltd	11,415	11,415	0	-
All Funds	90,240	90,240	0	-
4200 Telecommunications				
3400 Other Funds Ltd	121,941	121,941	0	-
6400 Federal Funds Ltd	8,565	8,565	0	-
All Funds	130,506	130,506	0	-
4250 Data Processing				
3400 Other Funds Ltd	409,062	409,062	0	-
6400 Federal Funds Ltd	3,715	3,715	0	-
All Funds	412,777	412,777	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	20,313	20,313	0	-
6400 Federal Funds Ltd	2,855	2,855	0	-
All Funds	23,168	23,168	0	-
4300 Professional Services				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	544,671	544,671	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	155,033	155,033	0	-
4325 Attorney General				
3400 Other Funds Ltd	51,129	51,129	0	-
6400 Federal Funds Ltd	150,000	150,000	0	-
All Funds	201,129	201,129	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	9,994	9,994	0	-
6400 Federal Funds Ltd	2,285	2,285	0	-
All Funds	12,279	12,279	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	22,474	22,474	0	-
6400 Federal Funds Ltd	2,855	2,855	0	-
All Funds	25,329	25,329	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	408,990	408,990	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	4,895	4,895	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	45,801	45,801	0	-
6400 Federal Funds Ltd	2,855	2,855	0	-
All Funds	48,656	48,656	0	-
4700 Expendable Prop 250 - 5000				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	51,309	51,309	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	58,476	58,476	0	-
6400 Federal Funds Ltd	13,705	13,705	0	-
All Funds	72,181	72,181	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	2,088,072	2,088,072	0	-
6400 Federal Funds Ltd	222,090	222,090	0	-
TOTAL SERVICES & SUPPLIES	**$2,310,162**	**$2,310,162**	**0**	**-**
TOTAL EXPENDITURES				
3400 Other Funds Ltd	17,124,533	17,124,533	0	-
6400 Federal Funds Ltd	284,849	284,849	0	-
TOTAL EXPENDITURES	**$17,409,382**	**$17,409,382**	**0**	**-**
ENDING BALANCE				
3400 Other Funds Ltd	6,841,292	3,558,662	(3,282,630)	-47.98%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	44	44	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	44.00	44.00	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	5,824,088	5,824,088	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	(3,713,682)	(10,469,564)	(6,755,882)	-181.92%
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	2,110,406	(4,645,476)	(6,755,882)	-320.12%
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	3,345,000	3,345,000	0	-
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	6,102,120	6,401,736	299,616	4.91%
0415 Admin and Service Charges				
3400 Other Funds Ltd	184,129,266	169,093,908	(15,035,358)	-8.17%
TOTAL CHARGES FOR SERVICES				
3400 Other Funds Ltd	190,231,386	175,495,644	(14,735,742)	-7.75%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	3,310,743	3,301,677	(9,066)	-0.27%
TOTAL REVENUES				
8000 General Fund	3,345,000	3,345,000	0	-
3400 Other Funds Ltd	193,542,129	178,797,321	(14,744,808)	-7.62%

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL REVENUES	**$196,887,129**	**$182,142,321**	**($14,744,808)**	**-7.49%**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(6,414,840)	(6,418,205)	(3,365)	-0.05%
AVAILABLE REVENUES				
8000 General Fund	3,345,000	3,345,000	0	-
3400 Other Funds Ltd	189,237,695	167,733,640	(21,504,055)	-11.36%
TOTAL AVAILABLE REVENUES	**$192,582,695**	**$171,078,640**	**($21,504,055)**	**-11.17%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	33,876,096	33,850,368	(25,728)	-0.08%
3160 Temporary Appointments				
3400 Other Funds Ltd	387,329	387,329	0	-
3190 All Other Differential				
3400 Other Funds Ltd	807,956	807,956	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	35,071,381	35,045,653	(25,728)	-0.07%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	7,367	7,367	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	6,215,385	6,210,775	(4,610)	-0.07%

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3221 Pension Obligation Bond				
3400 Other Funds Ltd	1,716,193	1,716,193	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	2,571,496	2,569,528	(1,968)	-0.08%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	128,115	128,013	(102)	-0.08%
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	6,394	6,394	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	186,157	186,157	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	5,504,400	5,504,400	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	16,335,507	16,328,827	(6,680)	-0.04%
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(623,048)	(623,048)	0	-
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	32,408	32,408	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(623,048)	(590,640)	32,408	5.20%
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	50,783,840	50,783,840	0	-
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
3400 Other Funds Ltd	43,580	43,580	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	64	64	0	-
4150 Employee Training				
3400 Other Funds Ltd	151,795	151,795	0	-
4175 Office Expenses				
3400 Other Funds Ltd	69,377	69,377	0	-
4200 Telecommunications				
3400 Other Funds Ltd	2,386,011	2,386,011	0	-
4250 Data Processing				
3400 Other Funds Ltd	1,614,692	1,614,692	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	1,114	1,114	0	-
4300 Professional Services				
3400 Other Funds Ltd	2,284,686	2,284,686	0	-
4315 IT Professional Services				
8000 General Fund	3,345,000	3,345,000	0	-
3400 Other Funds Ltd	7,624,286	7,624,286	0	-
All Funds	10,969,286	10,969,286	0	-
4325 Attorney General				
3400 Other Funds Ltd	390,766	390,766	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	670	670	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Dues and Subscriptions				
3400 Other Funds Ltd	1,172	1,172	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	1,328,215	1,328,215	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	59	59	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	52	52	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	6,789	6,789	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	7,820,654	7,820,654	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	10,534	10,534	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	51,834,852	51,834,852	0	-
TOTAL SERVICES & SUPPLIES				
8000 General Fund	3,345,000	3,345,000	0	-
3400 Other Funds Ltd	75,569,368	75,569,368	0	-
TOTAL SERVICES & SUPPLIES	**$78,914,368**	**$78,914,368**	**0**	**-**
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
3400 Other Funds Ltd	221,452	221,452	0	-
5550 Data Processing Software				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	216,358	216,358	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	437,810	437,810	0	-
TOTAL EXPENDITURES				
8000 General Fund	3,345,000	3,345,000	0	-
3400 Other Funds Ltd	126,791,018	126,791,018	0	-
TOTAL EXPENDITURES	**$130,136,018**	**$130,136,018**	**0**	**-**
ENDING BALANCE				
3400 Other Funds Ltd	62,446,677	40,942,622	(21,504,055)	-34.44%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	139	139	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	139.00	139.00	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	2,991,810	2,991,810	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	(1,268,529)	(2,414,834)	(1,146,305)	-90.36%
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	1,723,281	576,976	(1,146,305)	-66.52%
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	2,338,475	2,338,475	0	-
0415 Admin and Service Charges				
3400 Other Funds Ltd	60,889,855	48,749,820	(12,140,035)	-19.94%
TOTAL CHARGES FOR SERVICES				
3400 Other Funds Ltd	63,228,330	51,088,295	(12,140,035)	-19.20%
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(3,626,714)	(3,628,613)	(1,899)	-0.05%
2121 Tsfr To Governor, Office of the				
3400 Other Funds Ltd	(922,039)	(922,039)	0	-
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(4,548,753)	(4,550,652)	(1,899)	-0.04%
AVAILABLE REVENUES				
3400 Other Funds Ltd	60,402,858	47,114,619	(13,288,239)	-22.00%

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	17,283,498	17,283,498	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	4,239	4,239	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	3,097,023	3,097,023	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	843,890	843,890	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	1,295,577	1,295,577	0	-
3240 Unemployment Assessments				
3400 Other Funds Ltd	9,043	9,043	0	-
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	66,370	66,370	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	3,680	3,680	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	92,936	92,936	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	3,168,000	3,168,000	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	8,580,758	8,580,758	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(163,960)	(163,960)	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	25,700,296	25,700,296	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	60,966	60,966	0	-
4150 Employee Training				
3400 Other Funds Ltd	580,583	580,583	0	-
4175 Office Expenses				
3400 Other Funds Ltd	176,468	176,468	0	-
4200 Telecommunications				
3400 Other Funds Ltd	183,713	183,713	0	-
4250 Data Processing				
3400 Other Funds Ltd	440,257	440,257	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	73,421	73,421	0	-
4300 Professional Services				
3400 Other Funds Ltd	3,402,474	3,402,474	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	5,009,921	5,009,921	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4325 Attorney General				
3400 Other Funds Ltd	539,067	539,067	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	24,667	24,667	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	94,865	94,865	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	782,230	782,230	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	10,172	10,172	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	328,225	328,225	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	84,683	84,683	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	716,022	716,022	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	12,507,734	12,507,734	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	38,208,030	38,208,030	0	-
ENDING BALANCE				
3400 Other Funds Ltd	22,194,828	8,906,589	(13,288,239)	-59.87%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	80	80	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	80.00	80.00	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	18,689,047	18,689,047	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	1,231,417	1,347,986	116,569	9.47%
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	19,920,464	20,037,033	116,569	0.59%
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	100,392,109	89,039,798	(11,352,311)	-11.31%
0415 Admin and Service Charges				
3400 Other Funds Ltd	85,400,881	69,113,993	(16,286,888)	-19.07%
TOTAL CHARGES FOR SERVICES				
3400 Other Funds Ltd	185,792,990	158,153,791	(27,639,199)	-14.88%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	7,053,003	4,325,458	(2,727,545)	-38.67%
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	28,433,304	28,128,802	(304,502)	-1.07%
1020 Transfer In - Indirect Cost				
3400 Other Funds Ltd	3,799,898	3,753,382	(46,516)	-1.22%
TOTAL TRANSFERS IN				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	32,233,202	31,882,184	(351,018)	-1.09%
TOTAL REVENUES				
3400 Other Funds Ltd	225,079,195	194,361,433	(30,717,762)	-13.65%
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(35,455,581)	(35,154,752)	300,829	0.85%
2020 Transfer Out - Indirect Cost				
3400 Other Funds Ltd	(3,799,898)	(3,753,382)	46,516	1.22%
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(39,255,479)	(38,908,134)	347,345	0.88%
AVAILABLE REVENUES				
3400 Other Funds Ltd	205,744,180	175,490,332	(30,253,848)	-14.70%
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	32,764,465	32,764,465	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	222,291	222,291	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	61,747	61,747	0	-
3190 All Other Differential				
3400 Other Funds Ltd	1,016,034	1,016,034	0	-
TOTAL SALARIES & WAGES				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	34,064,537	34,064,537	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	8,004	8,004	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	6,064,556	6,064,556	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	1,776,983	1,776,983	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	2,589,240	2,589,240	0	-
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	133,414	133,414	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	6,945	6,945	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	198,232	198,232	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	5,979,600	5,979,600	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	16,756,974	16,756,974	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(229,544)	(229,544)	0	-
TOTAL PERSONAL SERVICES				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	50,591,967	50,591,967	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	177,902	177,902	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	75,500	75,500	0	-
4150 Employee Training				
3400 Other Funds Ltd	459,826	459,826	0	-
4175 Office Expenses				
3400 Other Funds Ltd	199,553	199,553	0	-
4200 Telecommunications				
3400 Other Funds Ltd	12,631,776	12,631,776	0	-
4250 Data Processing				
3400 Other Funds Ltd	26,831,575	26,831,575	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	51,109	51,109	0	-
4300 Professional Services				
3400 Other Funds Ltd	3,761	3,761	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	8,423,659	8,423,659	0	-
4325 Attorney General				
3400 Other Funds Ltd	61,100	61,100	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	17,458	17,458	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Dues and Subscriptions				
3400 Other Funds Ltd	35,237	35,237	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	6,914,896	6,914,896	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	8,101	8,101	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	56,750	56,750	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	88,939	88,939	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	10,651,715	10,651,715	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	143,305	143,305	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	33,362,315	33,362,315	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	100,194,477	100,194,477	0	-
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
3400 Other Funds Ltd	8,653,591	8,653,591	0	-
5550 Data Processing Software				
3400 Other Funds Ltd	2,735,029	2,735,029	0	-
5600 Data Processing Hardware				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,716,962	2,716,962	0	-
5900 Other Capital Outlay				
3400 Other Funds Ltd	5,557,017	5,557,017	0	-
TOTAL CAPITAL OUTLAY				
3400 Other Funds Ltd	19,662,599	19,662,599	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	170,449,043	170,449,043	0	-
ENDING BALANCE				
3400 Other Funds Ltd	35,295,137	5,041,289	(30,253,848)	-85.72%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	151	151	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	151.00	151.00	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	8,844,460	8,844,460	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	(5,097,280)	3,492,876	8,590,156	168.52%
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	3,747,180	12,337,336	8,590,156	229.24%
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	4,000,000	4,000,000	0	-
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	3,966,789	4,077,063	110,274	2.78%
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	64,841,504	66,038,458	1,196,954	1.85%
0415 Admin and Service Charges				
3400 Other Funds Ltd	6,206,457	6,785,059	578,602	9.32%
TOTAL CHARGES FOR SERVICES				
3400 Other Funds Ltd	71,047,961	72,823,517	1,775,556	2.50%
FINES, RENTS AND ROYALTIES				
0510 Rents and Royalties				
3400 Other Funds Ltd	133,466,851	126,501,970	(6,964,881)	-5.22%

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	4,448,329	4,637,313	188,984	4.25%
1020 Transfer In - Indirect Cost				
3400 Other Funds Ltd	4,132,461	3,851,756	(280,705)	-6.79%
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	8,580,790	8,489,069	(91,721)	-1.07%
TOTAL REVENUES				
8000 General Fund	4,000,000	4,000,000	0	-
3400 Other Funds Ltd	217,062,391	211,891,619	(5,170,772)	-2.38%
TOTAL REVENUES	**$221,062,391**	**$215,891,619**	**($5,170,772)**	**-2.34%**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3400 Other Funds Ltd	(76,249,311)	(75,026,201)	1,223,110	1.60%
2020 Transfer Out - Indirect Cost				
3400 Other Funds Ltd	(4,132,461)	(3,851,756)	280,705	6.79%
2050 Transfer to Other				
3400 Other Funds Ltd	(13,012,043)	(12,941,034)	71,009	0.55%
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(93,393,815)	(91,818,991)	1,574,824	1.69%
AVAILABLE REVENUES				
8000 General Fund	4,000,000	4,000,000	0	-
3400 Other Funds Ltd	127,415,756	132,409,964	4,994,208	3.92%
TOTAL AVAILABLE REVENUES	**$131,415,756**	**$136,409,964**	**$4,994,208**	**3.80%**

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	27,612,132	27,612,132	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	113,845	113,845	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	129,008	129,008	0	-
3180 Shift Differential				
3400 Other Funds Ltd	19,920	19,920	0	-
3190 All Other Differential				
3400 Other Funds Ltd	300,158	300,158	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	28,175,063	28,175,063	0	-
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	10,679	10,679	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	5,028,587	5,028,587	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	1,423,061	1,423,061	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	2,149,161	2,149,161	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3240 Unemployment Assessments				
3400 Other Funds Ltd	13,970	13,970	0	-
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	111,447	111,447	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	9,269	9,269	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	155,788	155,788	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	7,979,400	7,979,400	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	16,881,362	16,881,362	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(393,504)	(393,504)	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	44,662,921	44,662,921	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	273,610	273,610	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	42,802	42,802	0	-
4150 Employee Training				
3400 Other Funds Ltd	184,384	184,384	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4175 Office Expenses				
3400 Other Funds Ltd	161,046	161,046	0	-
4200 Telecommunications				
3400 Other Funds Ltd	592,250	592,250	0	-
4250 Data Processing				
3400 Other Funds Ltd	733,662	733,662	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	44,514	44,514	0	-
4300 Professional Services				
3400 Other Funds Ltd	197,963	197,963	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	63,256	63,256	0	-
4325 Attorney General				
3400 Other Funds Ltd	366,159	366,159	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	2,056	2,056	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	78,516	78,516	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	2,252,529	2,252,529	0	-
4450 Fuels and Utilities				
3400 Other Funds Ltd	10,599,929	10,599,929	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	216,602	216,602	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4575 Agency Program Related S and S				
3400 Other Funds Ltd	19,494,336	19,494,336	0	-
4625 Other COP Costs				
3400 Other Funds Ltd	1,995,000	1,995,000	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	10,429,561	10,429,561	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	34,416	34,416	0	-
4715 IT Expendable Property				
3400 Other Funds Ltd	106,832	106,832	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	47,869,423	47,869,423	0	-
CAPITAL OUTLAY				
5350 Industrial and Heavy Equipment				
3400 Other Funds Ltd	57,310	57,310	0	-
5400 Automotive and Aircraft				
8000 General Fund	4,000,000	4,000,000	0	-
3400 Other Funds Ltd	21,776,962	21,776,962	0	-
All Funds	25,776,962	25,776,962	0	-
TOTAL CAPITAL OUTLAY				
8000 General Fund	4,000,000	4,000,000	0	-
3400 Other Funds Ltd	21,834,272	21,834,272	0	-
TOTAL CAPITAL OUTLAY	**$25,834,272**	**$25,834,272**	**0**	**-**
TOTAL EXPENDITURES				

Version / Column Comparison Report - Detail
2023-25 Biennium
Enterprise Asset Management

Cross Reference Number:10700-060-00-00-00000

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	4,000,000	4,000,000	0	-
3400 Other Funds Ltd	114,366,616	114,366,616	0	-
TOTAL EXPENDITURES	**$118,366,616**	**$118,366,616**	**0**	**-**
ENDING BALANCE				
3400 Other Funds Ltd	13,049,140	18,043,348	4,994,208	38.27%
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	202	202	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	201.50	201.50	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3200 Other Funds Non-Ltd	89,519,641	89,519,641	0	-
3400 Other Funds Ltd	14,872,278	14,872,278	0	-
All Funds	104,391,919	104,391,919	0	-
0030 Beginning Balance Adjustment				
3200 Other Funds Non-Ltd	(50,471,081)	(65,296,584)	(14,825,503)	-29.37%
3400 Other Funds Ltd	(12,615,224)	(9,841,809)	2,773,415	21.98%
All Funds	(63,086,305)	(75,138,393)	(12,052,088)	-19.10%
TOTAL BEGINNING BALANCE				
3200 Other Funds Non-Ltd	39,048,560	24,223,057	(14,825,503)	-37.97%
3400 Other Funds Ltd	2,257,054	5,030,469	2,773,415	122.88%
TOTAL BEGINNING BALANCE	**$41,305,614**	**$29,253,526**	**($12,052,088)**	**-29.18%**
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	75,934,845	75,411,767	(523,078)	-0.69%
0415 Admin and Service Charges				
3200 Other Funds Non-Ltd	132,567,154	132,567,154	0	-
3400 Other Funds Ltd	8,577,037	27,677,495	19,100,458	222.69%
All Funds	141,144,191	160,244,649	19,100,458	13.53%
TOTAL CHARGES FOR SERVICES				
3200 Other Funds Non-Ltd	132,567,154	132,567,154	0	-
3400 Other Funds Ltd	84,511,882	103,089,262	18,577,380	21.98%

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL CHARGES FOR SERVICES	**$217,079,036**	**$235,656,416**	**$18,577,380**	**8.56%**
INTEREST EARNINGS				
0605 Interest Income				
3200 Other Funds Non-Ltd	4,400,000	4,400,000	0	-
SALES INCOME				
0705 Sales Income				
3400 Other Funds Ltd	7,123,868	7,123,868	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	71,315,541	78,445,963	7,130,422	10.00%
1020 Transfer In - Indirect Cost				
3400 Other Funds Ltd	4,847,350	5,085,229	237,879	4.91%
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	76,162,891	83,531,192	7,368,301	9.67%
TOTAL REVENUES				
3200 Other Funds Non-Ltd	136,967,154	136,967,154	0	-
3400 Other Funds Ltd	167,798,641	193,744,322	25,945,681	15.46%
TOTAL REVENUES	**$304,765,795**	**$330,711,476**	**$25,945,681**	**8.51%**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
3200 Other Funds Non-Ltd	(40,178,181)	(40,171,856)	6,325	0.02%
3400 Other Funds Ltd	(42,203,828)	(49,346,444)	(7,142,616)	-16.92%
All Funds	(82,382,009)	(89,518,300)	(7,136,291)	-8.66%
2020 Transfer Out - Indirect Cost				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(4,847,350)	(5,085,229)	(237,879)	-4.91%
TOTAL TRANSFERS OUT				
3200 Other Funds Non-Ltd	(40,178,181)	(40,171,856)	6,325	0.02%
3400 Other Funds Ltd	(47,051,178)	(54,431,673)	(7,380,495)	-15.69%
TOTAL TRANSFERS OUT	**($87,229,359)**	**($94,603,529)**	**($7,374,170)**	**-8.45%**
AVAILABLE REVENUES				
3200 Other Funds Non-Ltd	135,837,533	121,018,355	(14,819,178)	-10.91%
3400 Other Funds Ltd	123,004,517	144,343,118	21,338,601	17.35%
TOTAL AVAILABLE REVENUES	**$258,842,050**	**$265,361,473**	**$6,519,423**	**2.52%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	38,957,184	38,957,184	0	-
3160 Temporary Appointments				
3400 Other Funds Ltd	235,795	235,795	0	-
3170 Overtime Payments				
3400 Other Funds Ltd	24,455	24,455	0	-
3180 Shift Differential				
3400 Other Funds Ltd	66	66	0	-
3190 All Other Differential				
3400 Other Funds Ltd	11,331	11,331	0	-
TOTAL SALARIES & WAGES				
3400 Other Funds Ltd	39,228,831	39,228,831	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	12,985	12,985	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	6,987,561	6,987,561	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	2,167,098	2,167,098	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	2,998,938	2,998,938	0	-
3240 Unemployment Assessments				
3400 Other Funds Ltd	12,960	12,960	0	-
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	155,359	155,359	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	11,270	11,270	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	245,803	245,803	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	9,702,000	9,702,000	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	22,293,974	22,293,974	0	-
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(459,088)	(459,088)	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	61,063,717	61,063,717	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3200 Other Funds Non-Ltd	57	57	0	-
3400 Other Funds Ltd	71,616	71,616	0	-
All Funds	71,673	71,673	0	-
4125 Out of State Travel				
3400 Other Funds Ltd	78,526	78,526	0	-
4150 Employee Training				
3400 Other Funds Ltd	396,818	396,818	0	-
4175 Office Expenses				
3200 Other Funds Non-Ltd	52	52	0	-
3400 Other Funds Ltd	710,050	710,050	0	-
All Funds	710,102	710,102	0	-
4200 Telecommunications				
3400 Other Funds Ltd	575,008	575,008	0	-
4250 Data Processing				
3400 Other Funds Ltd	1,996,186	1,996,186	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	184,085	184,085	0	-
4300 Professional Services				
3200 Other Funds Non-Ltd	346,779	346,779	0	-
3400 Other Funds Ltd	9,055,314	9,055,314	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	9,402,093	9,402,093	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	13,948,645	13,948,645	0	-
4325 Attorney General				
3400 Other Funds Ltd	20,705,606	20,705,606	0	-
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	19,032	19,032	0	-
4400 Dues and Subscriptions				
3400 Other Funds Ltd	62,398	62,398	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	2,022,526	2,022,526	0	-
4475 Facilities Maintenance				
3400 Other Funds Ltd	71,151	71,151	0	-
4575 Agency Program Related S and S				
3200 Other Funds Non-Ltd	57,028,261	57,028,261	0	-
3400 Other Funds Ltd	12,291,379	12,291,379	0	-
All Funds	69,319,640	69,319,640	0	-
4650 Other Services and Supplies				
3200 Other Funds Non-Ltd	61,401,016	61,401,016	0	-
3400 Other Funds Ltd	1,797,063	1,797,063	0	-
All Funds	63,198,079	63,198,079	0	-
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	314,030	314,030	0	-
4715 IT Expendable Property				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	78,671	78,671	0	-
TOTAL SERVICES & SUPPLIES				
3200 Other Funds Non-Ltd	118,776,165	118,776,165	0	-
3400 Other Funds Ltd	64,378,104	64,378,104	0	-
TOTAL SERVICES & SUPPLIES	**$183,154,269**	**$183,154,269**	**0**	**-**
TOTAL EXPENDITURES				
3200 Other Funds Non-Ltd	118,776,165	118,776,165	0	-
3400 Other Funds Ltd	125,441,821	125,441,821	0	-
TOTAL EXPENDITURES	**$244,217,986**	**$244,217,986**	**0**	**-**
ENDING BALANCE				
3200 Other Funds Non-Ltd	17,061,368	2,242,190	(14,819,178)	-86.86%
3400 Other Funds Ltd	(2,437,304)	18,901,297	21,338,601	875.50%
TOTAL ENDING BALANCE	**$14,624,064**	**$21,143,487**	**$6,519,423**	**44.58%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	245	245	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	245.00	245.00	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3400 Other Funds Ltd	2,124,881	2,124,881	0	-
0030 Beginning Balance Adjustment				
3400 Other Funds Ltd	(633,740)	(255,966)	377,774	59.61%
TOTAL BEGINNING BALANCE				
3400 Other Funds Ltd	1,491,141	1,868,915	377,774	25.33%
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	1,800,000	1,800,000	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	23,090,018	22,712,244	(377,774)	-1.64%
TOTAL REVENUES				
3400 Other Funds Ltd	24,890,018	24,512,244	(377,774)	-1.52%
AVAILABLE REVENUES				
3400 Other Funds Ltd	26,381,159	26,381,159	0	-
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	2,140,728	2,140,728	0	-
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	530	530	0	-
3220 Public Employees' Retire Cont				
3400 Other Funds Ltd	383,619	383,619	0	-
3221 Pension Obligation Bond				
3400 Other Funds Ltd	107,338	107,338	0	-
3230 Social Security Taxes				
3400 Other Funds Ltd	161,669	161,669	0	-
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	8,314	8,314	0	-
3250 Worker's Comp. Assess. (WCD)				
3400 Other Funds Ltd	460	460	0	-
3260 Mass Transit Tax				
3400 Other Funds Ltd	11,699	11,699	0	-
3270 Flexible Benefits				
3400 Other Funds Ltd	396,000	396,000	0	-
TOTAL OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	1,069,629	1,069,629	0	-
TOTAL PERSONAL SERVICES				
3400 Other Funds Ltd	3,210,357	3,210,357	0	-
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	522	522	0	-
4150 Employee Training				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	32,010	32,010	0	-
4175 Office Expenses				
3400 Other Funds Ltd	47,049	47,049	0	-
4200 Telecommunications				
3400 Other Funds Ltd	6,484	6,484	0	-
4225 State Gov. Service Charges				
3400 Other Funds Ltd	13,882,864	13,882,864	0	-
4250 Data Processing				
3400 Other Funds Ltd	10,166	10,166	0	-
4275 Publicity and Publications				
3400 Other Funds Ltd	1,120	1,120	0	-
4300 Professional Services				
3400 Other Funds Ltd	259,589	259,589	0	-
4315 IT Professional Services				
3400 Other Funds Ltd	165,428	165,428	0	-
4325 Attorney General				
3400 Other Funds Ltd	20,733	20,733	0	-
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	127,640	127,640	0	-
4575 Agency Program Related S and S				
3400 Other Funds Ltd	10,430	10,430	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	451,881	451,881	0	-
TOTAL SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	15,015,916	15,015,916	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	18,226,273	18,226,273	0	-
ENDING BALANCE				
3400 Other Funds Ltd	8,154,886	8,154,886	0	-
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	10	10	0	-
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	10.00	10.00	0	-

Version / Column Comparison Report - Detail
2023-25 Biennium
Capital Improvements

Cross Reference Number:10700-088-00-00-00000

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1010 Transfer In - Intrafund				
3010 Other Funds Cap Improve	4,954,969	4,954,969	0	-
AVAILABLE REVENUES				
3010 Other Funds Cap Improve	4,954,969	4,954,969	0	-
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3010 Other Funds Cap Improve	5,017,028	5,017,028	0	-
ENDING BALANCE				
3010 Other Funds Cap Improve	(62,059)	(62,059)	0	-

Version / Column Comparison Report - Detail
2023-25 Biennium
Capital Construction

Cross Reference Number:10700-089-00-00-00000

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0030 Beginning Balance Adjustment				
3020 Other Funds Cap Construct	29,750,000	29,750,000	0	-
REVENUE CATEGORIES				
TRANSFERS IN				
1010 Transfer In - Intrafund				
3020 Other Funds Cap Construct	20,000,000	20,000,000	0	-
AVAILABLE REVENUES				
3020 Other Funds Cap Construct	49,750,000	49,750,000	0	-
ENDING BALANCE				
3020 Other Funds Cap Construct	49,750,000	49,750,000	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0405 Central Service Charges				
3400 Other Funds Ltd	4,500,000	4,500,000	0	-
8800 General Fund Revenue	16,153,146	16,153,146	0	-
All Funds	20,653,146	20,653,146	0	-
0415 Admin and Service Charges				
3400 Other Funds Ltd	17,146,553	18,159,167	1,012,614	5.91%
TOTAL CHARGES FOR SERVICES				
3400 Other Funds Ltd	21,646,553	22,659,167	1,012,614	4.68%
8800 General Fund Revenue	16,153,146	16,153,146	0	-
TOTAL CHARGES FOR SERVICES	**$37,799,699**	**$38,812,313**	**$1,012,614**	**2.68%**
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	108,794,185	108,794,185	0	-
TRANSFERS IN				
1150 Tsfr From Revenue, Dept of				
3400 Other Funds Ltd	26,751,322	26,750,322	(1,000)	-0.00%
1845 Tsfr From OLCC				
3400 Other Funds Ltd	86,681,132	89,863,135	3,182,003	3.67%
TOTAL TRANSFERS IN				
3400 Other Funds Ltd	113,432,454	116,613,457	3,181,003	2.80%
TOTAL REVENUES				
3400 Other Funds Ltd	135,079,007	139,272,624	4,193,617	3.10%

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8800 General Fund Revenue	16,153,146	16,153,146	0	-
6400 Federal Funds Ltd	108,794,185	108,794,185	0	-
TOTAL REVENUES	**$260,026,338**	**$264,219,955**	**$4,193,617**	**1.61%**
TRANSFERS OUT				
2060 Transfer to General Fund				
8800 General Fund Revenue	(16,153,146)	(16,153,146)	0	-
2070 Transfer to Cities				
3400 Other Funds Ltd	(99,123,799)	(104,517,302)	(5,393,503)	-5.44%
2080 Transfer to Counties				
3400 Other Funds Ltd	(14,308,655)	(12,096,155)	2,212,500	15.46%
6400 Federal Funds Ltd	(108,794,185)	(108,794,185)	0	-
All Funds	(123,102,840)	(120,890,340)	2,212,500	1.80%
2104 Tsfr To Public Records Advocate, Office of				
3400 Other Funds Ltd	-	(1,012,614)	(1,012,614)	100.00%
2123 Tsfr To OR Business Development				
3400 Other Funds Ltd	(5,854,675)	(5,854,675)	0	-
2145 Tsfr To Leg Fiscal Officer				
3400 Other Funds Ltd	(4,500,000)	(4,500,000)	0	-
2198 Tsfr To Judicial Dept				
3400 Other Funds Ltd	(3,656,988)	(3,656,988)	0	-
2543 Tsfr To State Library				
3400 Other Funds Ltd	(7,634,890)	(7,634,890)	0	-
TOTAL TRANSFERS OUT				
3400 Other Funds Ltd	(135,079,007)	(139,272,624)	(4,193,617)	-3.10%

Version / Column Comparison Report - Detail
2023-25 Biennium
Miscellaneous Revenues

Cross Reference Number:10700-090-00-00-00000

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8800 General Fund Revenue	(16,153,146)	(16,153,146)	0	-
6400 Federal Funds Ltd	(108,794,185)	(108,794,185)	0	-
TOTAL TRANSFERS OUT	**($260,026,338)**	**($264,219,955)**	**($4,193,617)**	**-1.61%**

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3200 Other Funds Non-Ltd	24,716,507	24,716,507	0	-
AVAILABLE REVENUES				
3200 Other Funds Non-Ltd	24,716,507	24,716,507	0	-
EXPENDITURES				
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				
3200 Other Funds Non-Ltd	24,716,507	24,716,507	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
3200 Other Funds Non-Ltd	30,495,159	30,495,159	0	-
0030 Beginning Balance Adjustment				
3200 Other Funds Non-Ltd	-	11,949,861	11,949,861	100.00%
3400 Other Funds Ltd	19,350,057	-	(19,350,057)	-100.00%
All Funds	19,350,057	11,949,861	(7,400,196)	-38.24%
TOTAL BEGINNING BALANCE				
3200 Other Funds Non-Ltd	30,495,159	42,445,020	11,949,861	39.19%
3400 Other Funds Ltd	19,350,057	-	(19,350,057)	-100.00%
TOTAL BEGINNING BALANCE	**$49,845,216**	**$42,445,020**	**($7,400,196)**	**-14.85%**
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3200 Other Funds Non-Ltd	103,348,841	103,348,841	0	-
3230 Other Funds Debt Svc Non-Ltd	7,328,750	7,328,750	0	-
All Funds	110,677,591	110,677,591	0	-
TRANSFERS OUT				
2137 Tsfr To Justice, Dept of				
3200 Other Funds Non-Ltd	(1,573,000)	(1,573,000)	0	-
2443 Tsfr To Oregon Health Authority				
3200 Other Funds Non-Ltd	(123,840,666)	(135,840,666)	(12,000,000)	-9.69%
2525 Tsfr To HECC				
3230 Other Funds Debt Svc Non-Ltd	(7,328,750)	(7,328,750)	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
2581 Tsfr To Education, Dept of				
3200 Other Funds Non-Ltd	(3,659,334)	(3,659,334)	0	-
TOTAL TRANSFERS OUT				
3200 Other Funds Non-Ltd	(129,073,000)	(141,073,000)	(12,000,000)	-9.30%
3230 Other Funds Debt Svc Non-Ltd	(7,328,750)	(7,328,750)	0	-
TOTAL TRANSFERS OUT	**($136,401,750)**	**($148,401,750)**	**($12,000,000)**	**-8.80%**
AVAILABLE REVENUES				
3200 Other Funds Non-Ltd	4,771,000	4,720,861	(50,139)	-1.05%
3400 Other Funds Ltd	19,350,057	-	(19,350,057)	-100.00%
TOTAL AVAILABLE REVENUES	**$24,121,057**	**$4,720,861**	**($19,400,196)**	**-80.43%**
ENDING BALANCE				
3200 Other Funds Non-Ltd	4,771,000	4,720,861	(50,139)	-1.05%
3400 Other Funds Ltd	19,350,057	-	(19,350,057)	-100.00%
TOTAL ENDING BALANCE	**$24,121,057**	**$4,720,861**	**($19,400,196)**	**-80.43%**

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2023-25 Biennium
DAS Debt Service

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1010 Transfer In - Intrafund				
3400 Other Funds Ltd	-	50,000	50,000	100.00%
3430 Other Funds Debt Svc Ltd	37,474,624	36,007,484	(1,467,140)	-3.92%
All Funds	37,474,624	36,057,484	(1,417,140)	-3.78%
AVAILABLE REVENUES				
3400 Other Funds Ltd	-	50,000	50,000	100.00%
3430 Other Funds Debt Svc Ltd	37,474,624	36,007,484	(1,467,140)	-3.92%
TOTAL AVAILABLE REVENUES	**$37,474,624**	**$36,057,484**	**($1,417,140)**	**-3.78%**
EXPENDITURES				
DEBT SERVICE				
7100 Principal - Bonds				
3430 Other Funds Debt Svc Ltd	22,913,390	22,913,390	0	-
7150 Interest - Bonds				
3430 Other Funds Debt Svc Ltd	14,561,234	14,561,234	0	-
TOTAL DEBT SERVICE				
3430 Other Funds Debt Svc Ltd	37,474,624	37,474,624	0	-
ENDING BALANCE				
3400 Other Funds Ltd	-	50,000	50,000	100.00%
3430 Other Funds Debt Svc Ltd	-	(1,467,140)	(1,467,140)	100.00%
TOTAL ENDING BALANCE	**-**	**($1,417,140)**	**($1,417,140)**	**100.00%**

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2023-25 Biennium
Bonds

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	1,045,763	1,045,763	0	-
3430 Other Funds Debt Svc Ltd	500,712,820	500,712,820	0	-
All Funds	501,758,583	501,758,583	0	-
AVAILABLE REVENUES				
3400 Other Funds Ltd	1,045,763	1,045,763	0	-
3430 Other Funds Debt Svc Ltd	500,712,820	500,712,820	0	-
TOTAL AVAILABLE REVENUES	**$501,758,583**	**$501,758,583**	**0**	**-**
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	674,708	674,708	0	-
DEBT SERVICE				
7100 Principal - Bonds				
3430 Other Funds Debt Svc Ltd	405,405,000	405,405,000	0	-
7150 Interest - Bonds				
3430 Other Funds Debt Svc Ltd	95,307,820	95,307,820	0	-
TOTAL DEBT SERVICE				
3430 Other Funds Debt Svc Ltd	500,712,820	500,712,820	0	-
TOTAL EXPENDITURES				
3400 Other Funds Ltd	674,708	674,708	0	-
3430 Other Funds Debt Svc Ltd	500,712,820	500,712,820	0	-

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2023-25 Biennium
Bonds

Cross Reference Number:10700-094-00-00-00000

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$501,387,528**	**$501,387,528**	**0**	**-**
ENDING BALANCE				
3400 Other Funds Ltd	371,055	371,055	0	-

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2023-25 Biennium
Statewide Lottery Distribution

Cross Reference Number:10700-095-00-00-00000

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
4400 Lottery Funds Ltd	67,117,900	67,117,900	0	-
0030 Beginning Balance Adjustment				
4400 Lottery Funds Ltd	17,588,303	22,807,372	5,219,069	29.67%
TOTAL BEGINNING BALANCE				
4400 Lottery Funds Ltd	84,706,203	89,925,272	5,219,069	6.16%
REVENUE CATEGORIES				
INTEREST EARNINGS				
0605 Interest Income				
4400 Lottery Funds Ltd	2,000,000	2,000,000	0	-
TRANSFERS IN				
1010 Transfer In - Intrafund				
4400 Lottery Funds Ltd	26,682,422	27,494,915	812,493	3.05%
1177 Tsfr From Lottery Comm				
4400 Lottery Funds Ltd	1,442,948,302	1,490,513,027	47,564,725	3.30%
4430 Lottery Funds Debt Svc Ltd	335,879,816	342,481,317	6,601,501	1.97%
All Funds	1,778,828,118	1,832,994,344	54,166,226	3.05%
TOTAL TRANSFERS IN				
4400 Lottery Funds Ltd	1,469,630,724	1,518,007,942	48,377,218	3.29%
4430 Lottery Funds Debt Svc Ltd	335,879,816	342,481,317	6,601,501	1.97%
TOTAL TRANSFERS IN	**$1,805,510,540**	**$1,860,489,259**	**$54,978,719**	**3.05%**
TOTAL REVENUES				
4400 Lottery Funds Ltd	1,471,630,724	1,520,007,942	48,377,218	3.29%

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4430 Lottery Funds Debt Svc Ltd	335,879,816	342,481,317	6,601,501	1.97%
TOTAL REVENUES	**$1,807,510,540**	**$1,862,489,259**	**$54,978,719**	**3.04%**
TRANSFERS OUT				
2010 Transfer Out - Intrafund				
4400 Lottery Funds Ltd	(617,523,701)	(636,211,049)	(18,687,348)	-3.03%
4430 Lottery Funds Debt Svc Ltd	(47,431,606)	(49,032,524)	(1,600,918)	-3.38%
All Funds	(664,955,307)	(685,243,573)	(20,288,266)	-3.05%
2080 Transfer to Counties				
4400 Lottery Funds Ltd	(60,931,250)	(59,982,296)	948,954	1.56%
2121 Tsfr To Governor, Office of the				
4400 Lottery Funds Ltd	(4,811,152)	(4,639,197)	171,955	3.57%
2123 Tsfr To OR Business Development				
4400 Lottery Funds Ltd	(303,903,653)	(110,698,727)	193,204,926	63.57%
4430 Lottery Funds Debt Svc Ltd	(47,504,550)	(49,547,114)	(2,042,564)	-4.30%
All Funds	(351,408,203)	(160,245,841)	191,162,362	54.40%
2213 Tsfr To Criminal Justice Comm				
4400 Lottery Funds Ltd	(603,177)	(603,177)	0	-
2274 Tsfr To Veterans' Affairs				
4400 Lottery Funds Ltd	(20,662,654)	(22,522,654)	(1,860,000)	-9.00%
4430 Lottery Funds Debt Svc Ltd	(551,000)	(548,870)	2,130	0.39%
All Funds	(21,213,654)	(23,071,524)	(1,857,870)	-8.76%
2330 Tsfr To Energy, Dept of				
4430 Lottery Funds Debt Svc Ltd	(1,439,160)	(1,416,320)	22,840	1.59%
2443 Tsfr To Oregon Health Authority				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	(22,566,342)	(23,294,471)	(728,129)	-3.23%
4430 Lottery Funds Debt Svc Ltd	(3,976,940)	(6,186,773)	(2,209,833)	-55.57%
All Funds	(26,543,282)	(29,481,244)	(2,937,962)	-11.07%
2459 Tsfr To Public Emp Ret Sys				
4400 Lottery Funds Ltd	(21,715,622)	(28,186,388)	(6,470,766)	-29.80%
2525 Tsfr To HECC				
4400 Lottery Funds Ltd	(74,354,152)	(74,736,007)	(381,855)	-0.51%
4430 Lottery Funds Debt Svc Ltd	(45,130,470)	(44,554,121)	576,349	1.28%
All Funds	(119,484,622)	(119,290,128)	194,494	0.16%
2581 Tsfr To Education, Dept of				
4400 Lottery Funds Ltd	(395,629,059)	(604,125,973)	(208,496,914)	-52.70%
4430 Lottery Funds Debt Svc Ltd	(3,481,660)	(3,227,390)	254,270	7.30%
All Funds	(399,110,719)	(607,353,363)	(208,242,644)	-52.18%
2629 Tsfr To Forestry, Dept of				
4430 Lottery Funds Debt Svc Ltd	(2,557,080)	(2,540,230)	16,850	0.66%
2634 Tsfr To Parks and Rec Dept				
4430 Lottery Funds Debt Svc Ltd	(4,145,780)	(3,949,140)	196,640	4.74%
2690 Tsfr To Water Resources Dept				
4430 Lottery Funds Debt Svc Ltd	(15,073,140)	(15,814,642)	(741,502)	-4.92%
2730 Tsfr To Transportation, Dept				
4430 Lottery Funds Debt Svc Ltd	(136,144,810)	(135,257,275)	887,535	0.65%
2839 Tsfr To Labor and Ind, Bureau				
4400 Lottery Funds Ltd	(297,187)	(297,187)	0	-
2914 Tsfr To Housing and Com Svcs				

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2023-25 Biennium
Statewide Lottery Distribution

Cross Reference Number:10700-095-00-00-00000

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Lottery Funds Ltd	(2,150,341)	-	2,150,341	100.00%
4430 Lottery Funds Debt Svc Ltd	(28,443,620)	(30,406,918)	(1,963,298)	-6.90%
All Funds	(30,593,961)	(30,406,918)	187,043	0.61%
TOTAL TRANSFERS OUT				
4400 Lottery Funds Ltd	(1,525,148,290)	(1,565,297,126)	(40,148,836)	-2.63%
4430 Lottery Funds Debt Svc Ltd	(335,879,816)	(342,481,317)	(6,601,501)	-1.97%
TOTAL TRANSFERS OUT	**($1,861,028,106)**	**($1,907,778,443)**	**($46,750,337)**	**-2.51%**
AVAILABLE REVENUES				
4400 Lottery Funds Ltd	31,188,637	44,636,088	13,447,451	43.12%
ENDING BALANCE				
4400 Lottery Funds Ltd	31,188,637	44,636,088	13,447,451	43.12%

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0025 Beginning Balance				
4400 Lottery Funds Ltd	703,067,103	703,067,103	0	-
0030 Beginning Balance Adjustment				
4400 Lottery Funds Ltd	-	5,327,127	5,327,127	100.00%
TOTAL BEGINNING BALANCE				
4400 Lottery Funds Ltd	703,067,103	708,394,230	5,327,127	0.76%
REVENUE CATEGORIES				
INTEREST EARNINGS				
0605 Interest Income				
4400 Lottery Funds Ltd	67,281,220	73,732,015	6,450,795	9.59%
TRANSFERS IN				
1010 Transfer In - Intrafund				
4400 Lottery Funds Ltd	320,189,061	329,938,982	9,749,921	3.05%
TOTAL REVENUES				
4400 Lottery Funds Ltd	387,470,281	403,670,997	16,200,716	4.18%
TRANSFERS OUT				
2525 Tsfr To HECC				
4400 Lottery Funds Ltd	(355,451,375)	(73,732,015)	281,719,360	79.26%
AVAILABLE REVENUES				
4400 Lottery Funds Ltd	735,086,009	1,038,333,212	303,247,203	41.25%
ENDING BALANCE				
4400 Lottery Funds Ltd	735,086,009	1,038,333,212	303,247,203	41.25%

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2023-25 Biennium
Parks and Natural Resources Fund

Cross Reference Number:10700-098-00-00-00000

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
TRANSFERS IN				
1010 Transfer In - Intrafund				
4400 Lottery Funds Ltd	266,824,218	274,949,152	8,124,934	3.05%
TRANSFERS OUT				
2634 Tsfr To Parks and Rec Dept				
4400 Lottery Funds Ltd	(133,412,109)	(137,474,576)	(4,062,467)	-3.05%
2691 Tsfr To Watershd Enhance Bd				
4400 Lottery Funds Ltd	(133,412,109)	(137,474,576)	(4,062,467)	-3.05%
TOTAL TRANSFERS OUT				
4400 Lottery Funds Ltd	(266,824,218)	(274,949,152)	(8,124,934)	-3.05%

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
BEGINNING BALANCE				
0030 Beginning Balance Adjustment				
4430 Lottery Funds Debt Svc Ltd	-	164,860	164,860	100.00%
3400 Other Funds Ltd	5,225,877	5,225,877	0	-
All Funds	5,225,877	5,390,737	164,860	3.15%
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	644,659,927	644,659,927	0	-
8030 General Fund Debt Svc	5,614,990	5,614,990	0	-
All Funds	650,274,917	650,274,917	0	-
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	-	577,595,893	577,595,893	100.00%
TRANSFERS IN				
1010 Transfer In - Intrafund				
4400 Lottery Funds Ltd	3,828,000	3,828,000	0	-
4430 Lottery Funds Debt Svc Ltd	47,431,606	49,032,524	1,600,918	3.38%
All Funds	51,259,606	52,860,524	1,600,918	3.12%
TOTAL REVENUES				
8000 General Fund	644,659,927	644,659,927	0	-
8030 General Fund Debt Svc	5,614,990	5,614,990	0	-
4400 Lottery Funds Ltd	3,828,000	3,828,000	0	-
4430 Lottery Funds Debt Svc Ltd	47,431,606	49,032,524	1,600,918	3.38%

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	577,595,893	577,595,893	100.00%
TOTAL REVENUES	**$701,534,523**	**$1,280,731,334**	**$579,196,811**	**82.56%**
TRANSFERS OUT				
2141 Tsfr To Lands, Dept of State				
3400 Other Funds Ltd	-	(18,763,236)	(18,763,236)	100.00%
AVAILABLE REVENUES				
8000 General Fund	644,659,927	644,659,927	0	-
8030 General Fund Debt Svc	5,614,990	5,614,990	0	-
4400 Lottery Funds Ltd	3,828,000	3,828,000	0	-
4430 Lottery Funds Debt Svc Ltd	47,431,606	49,197,384	1,765,778	3.72%
3400 Other Funds Ltd	5,225,877	564,058,534	558,832,657	10,693.57%
TOTAL AVAILABLE REVENUES	**$706,760,400**	**$1,267,358,835**	**$560,598,435**	**79.32%**
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	300,000	300,000	0	-
4625 Other COP Costs				
3400 Other Funds Ltd	307,675	307,675	0	-
4650 Other Services and Supplies				
3400 Other Funds Ltd	2,913,324	2,913,324	0	-
TOTAL SERVICES & SUPPLIES				
3400 Other Funds Ltd	3,520,999	3,520,999	0	-
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	3,765,299	3,765,299	0	-
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	20,500,000	20,500,000	0	-
6085 Other Special Payments				
8000 General Fund	620,394,628	620,394,628	0	-
4400 Lottery Funds Ltd	3,828,000	3,828,000	0	-
3400 Other Funds Ltd	211,393,605	211,393,605	0	-
All Funds	835,616,233	835,616,233	0	-
TOTAL SPECIAL PAYMENTS				
8000 General Fund	644,659,927	644,659,927	0	-
4400 Lottery Funds Ltd	3,828,000	3,828,000	0	-
3400 Other Funds Ltd	211,393,605	211,393,605	0	-
TOTAL SPECIAL PAYMENTS	**$859,881,532**	**$859,881,532**	**0**	**-**
DEBT SERVICE				
7100 Principal - Bonds				
8030 General Fund Debt Svc	5,070,010	5,070,010	0	-
4430 Lottery Funds Debt Svc Ltd	22,580,690	22,580,690	0	-
All Funds	27,650,700	27,650,700	0	-
7150 Interest - Bonds				
8030 General Fund Debt Svc	544,980	544,980	0	-
4430 Lottery Funds Debt Svc Ltd	24,850,916	24,850,916	0	-
All Funds	25,395,896	25,395,896	0	-
TOTAL DEBT SERVICE				
8030 General Fund Debt Svc	5,614,990	5,614,990	0	-

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2023-25 Biennium
Special Governmental Payments

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Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4430 Lottery Funds Debt Svc Ltd	47,431,606	47,431,606	0	-
TOTAL DEBT SERVICE	**$53,046,596**	**$53,046,596**	**0**	**-**
TOTAL EXPENDITURES				
8000 General Fund	644,659,927	644,659,927	0	-
8030 General Fund Debt Svc	5,614,990	5,614,990	0	-
4400 Lottery Funds Ltd	3,828,000	3,828,000	0	-
4430 Lottery Funds Debt Svc Ltd	47,431,606	47,431,606	0	-
3400 Other Funds Ltd	214,914,604	214,914,604	0	-
TOTAL EXPENDITURES	**$916,449,127**	**$916,449,127**	**0**	**-**
ENDING BALANCE				
4430 Lottery Funds Debt Svc Ltd	-	1,765,778	1,765,778	100.00%
3400 Other Funds Ltd	(209,688,727)	349,143,930	558,832,657	266.51%
TOTAL ENDING BALANCE	**($209,688,727)**	**$350,909,708**	**$560,598,435**	**267.35%**

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	3,132,424,689	3,132,424,689	0	-
AVAILABLE REVENUES				
6400 Federal Funds Ltd	3,132,424,689	3,132,424,689	0	-
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
6400 Federal Funds Ltd	5,361	5,361	0	-
4150 Employee Training				
6400 Federal Funds Ltd	29,305	29,305	0	-
4175 Office Expenses				
6400 Federal Funds Ltd	13,903	13,903	0	-
4200 Telecommunications				
6400 Federal Funds Ltd	12,912	12,912	0	-
4250 Data Processing				
6400 Federal Funds Ltd	8,248	8,248	0	-
4275 Publicity and Publications				
6400 Federal Funds Ltd	3,477	3,477	0	-
4315 IT Professional Services				
6400 Federal Funds Ltd	17,589,802	17,589,802	0	-
4375 Employee Recruitment and Develop				
6400 Federal Funds Ltd	2,783	2,783	0	-

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4400 Dues and Subscriptions				
6400 Federal Funds Ltd	3,477	3,477	0	-
4650 Other Services and Supplies				
6400 Federal Funds Ltd	391,833,537	391,833,537	0	-
4700 Expendable Prop 250 - 5000				
6400 Federal Funds Ltd	18,676	18,676	0	-
4715 IT Expendable Property				
6400 Federal Funds Ltd	7,230,256	7,230,256	0	-
TOTAL SERVICES & SUPPLIES				
6400 Federal Funds Ltd	416,751,737	416,751,737	0	-
SPECIAL PAYMENTS				
6085 Other Special Payments				
6400 Federal Funds Ltd	99,908,936	99,908,936	0	-
6100 Spc Pmt to Human Svcs, Dept of				
6400 Federal Funds Ltd	55,058,000	55,058,000	0	-
6123 Spc Pmt to OR Business Development				
6400 Federal Funds Ltd	500,164,327	500,164,327	0	-
6137 Spc Pmt to Justice, Dept of				
6400 Federal Funds Ltd	17,500,000	17,500,000	0	-
6150 Spc Pmt to Revenue, Dept of				
6400 Federal Funds Ltd	147,000,000	147,000,000	0	-
6198 Spc Pmt to Judicial Dept				
6400 Federal Funds Ltd	10,669,827	10,669,827	0	-
6250 Spc Pmt to Marine Bd, Or State				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	2,000,000	2,000,000	0	-
6257 Spc Pmt to Police, Dept of State				
6400 Federal Funds Ltd	8,906,199	8,906,199	0	-
6259 Spc Pmt to Pub Safety Stds/Trng				
6400 Federal Funds Ltd	1,201,239	1,201,239	0	-
6291 Spc Pmt to Corrections, Dept of				
6400 Federal Funds Ltd	970,162,672	970,162,672	0	-
6340 Spc Pmt to Environmental Quality				
6400 Federal Funds Ltd	15,000,000	15,000,000	0	-
6415 Spc Pmt to Or Youth Authority				
6400 Federal Funds Ltd	105,448,068	105,448,068	0	-
6443 Spc Pmt to Oregon Health Authority				
6400 Federal Funds Ltd	447,283,800	447,283,800	0	-
6525 Spc Pmt to HECC				
6400 Federal Funds Ltd	123,136,812	123,136,812	0	-
6581 Spc Pmt to Education, Dept of				
6400 Federal Funds Ltd	7,000,000	7,000,000	0	-
6634 Spc Pmt to Parks and Rec Dept				
6400 Federal Funds Ltd	250,000	250,000	0	-
6635 Spc Pmt to Fish/Wildlife, Dept of				
6400 Federal Funds Ltd	7,000,000	7,000,000	0	-
6690 Spc Pmt to Water Resources Dept				
6400 Federal Funds Ltd	20,500,000	20,500,000	0	-
6730 Spc Pmt to Transportation, Dept				

Description	Governor's Budget (Y-01) 2023-25 Base Budget	Leg. Adopted Budget (Z-01) 2023-25 Base Budget	Column 2 minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	136,860,000	136,860,000	0	-
6839 Spc Pmt to Labor and Ind, Bureau				
6400 Federal Funds Ltd	1,100,000	1,100,000	0	-
6914 Spc Pmt to Housing and Com Svcs				
6400 Federal Funds Ltd	105,000,000	105,000,000	0	-
TOTAL SPECIAL PAYMENTS				
6400 Federal Funds Ltd	2,781,149,880	2,781,149,880	0	-
TOTAL EXPENDITURES				
6400 Federal Funds Ltd	3,197,901,617	3,197,901,617	0	-
ENDING BALANCE				
6400 Federal Funds Ltd	(65,476,928)	(65,476,928)	0	-

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(65,441)	(65,441)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(65,441)	(65,441)	0	0.00%
TOTAL REVENUE CATEGORIES	**($65,441)**	**($65,441)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(65,441)	(65,441)	0	0.00%
TOTAL AVAILABLE REVENUES	**($65,441)**	**($65,441)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3221 Pension Obligation Bond				
8000 General Fund	(59,057)	(59,057)	0	0.00%
3400 Other Funds Ltd	(7,869)	(7,869)	0	0.00%
All Funds	(66,926)	(66,926)	0	0.00%
3260 Mass Transit Tax				
8000 General Fund	(6,384)	(6,384)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	285	285	0	0.00%
All Funds	(6,099)	(6,099)	0	0.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	(65,441)	(65,441)	0	0.00%
3400 Other Funds Ltd	(7,584)	(7,584)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($73,025)**	**($73,025)**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(37,908)	(37,908)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(37,908)	(37,908)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($37,908)**	**($37,908)**	**$0**	**0.00%**
PERSONAL SERVICES				
8000 General Fund	(65,441)	(65,441)	0	0.00%
3400 Other Funds Ltd	(45,492)	(45,492)	0	0.00%
TOTAL PERSONAL SERVICES	**($110,933)**	**($110,933)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(65,441)	(65,441)	0	0.00%
3400 Other Funds Ltd	(45,492)	(45,492)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**($110,933)**	**($110,933)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	45,492	45,492	0	0.00%
TOTAL ENDING BALANCE	**$45,492**	**$45,492**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(2,936,508)	(2,936,508)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(2,936,508)	(2,936,508)	0	0.00%
TOTAL REVENUE CATEGORIES	**($2,936,508)**	**($2,936,508)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(2,936,508)	(2,936,508)	0	0.00%
TOTAL AVAILABLE REVENUES	**($2,936,508)**	**($2,936,508)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	(4,626)	(4,626)	0	0.00%
3400 Other Funds Ltd	(1,848)	(1,848)	0	0.00%
All Funds	(6,474)	(6,474)	0	0.00%
4150 Employee Training				
8000 General Fund	(23,982)	(23,982)	0	0.00%
3400 Other Funds Ltd	(10,276)	(10,276)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	(34,258)	(34,258)	0	0.00%
4175 Office Expenses				
8000 General Fund	(13,698)	(13,698)	0	0.00%
3400 Other Funds Ltd	(4,566)	(4,566)	0	0.00%
All Funds	(18,264)	(18,264)	0	0.00%
4200 Telecommunications				
8000 General Fund	(10,278)	(10,278)	0	0.00%
3400 Other Funds Ltd	(4,566)	(4,566)	0	0.00%
All Funds	(14,844)	(14,844)	0	0.00%
4250 Data Processing				
8000 General Fund	(4,458)	(4,458)	0	0.00%
3400 Other Funds Ltd	(3,198)	(3,198)	0	0.00%
All Funds	(7,656)	(7,656)	0	0.00%
4275 Publicity and Publications				
8000 General Fund	(3,426)	(3,426)	0	0.00%
3400 Other Funds Ltd	(1,142)	(1,142)	0	0.00%
All Funds	(4,568)	(4,568)	0	0.00%
4300 Professional Services				
8000 General Fund	(1,850,000)	(1,850,000)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4375 Employee Recruitment and Develop				
8000 General Fund	(2,742)	(2,742)	0	0.00%
3400 Other Funds Ltd	(914)	(914)	0	0.00%
All Funds	(3,656)	(3,656)	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	(3,426)	(3,426)	0	0.00%
3400 Other Funds Ltd	(1,142)	(1,142)	0	0.00%
All Funds	(4,568)	(4,568)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(3,426)	(3,426)	0	0.00%
3400 Other Funds Ltd	(2,284)	(2,284)	0	0.00%
All Funds	(5,710)	(5,710)	0	0.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	(16,446)	(16,446)	0	0.00%
3400 Other Funds Ltd	(6,394)	(6,394)	0	0.00%
All Funds	(22,840)	(22,840)	0	0.00%
4715 IT Expendable Property				
8000 General Fund	(500,000)	(500,000)	0	0.00%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(2,436,508)	(2,436,508)	0	0.00%
3400 Other Funds Ltd	(36,330)	(36,330)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($2,472,838)**	**($2,472,838)**	**$0**	**0.00%**
CAPITAL OUTLAY				
5800 Professional Services				
8000 General Fund	(500,000)	(500,000)	0	0.00%
EXPENDITURES				
8000 General Fund	(2,936,508)	(2,936,508)	0	0.00%
3400 Other Funds Ltd	(36,330)	(36,330)	0	0.00%
TOTAL EXPENDITURES	**($2,972,838)**	**($2,972,838)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	36,330	36,330	0	0.00%
TOTAL ENDING BALANCE	**$36,330**	**$36,330**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	241,247	241,247	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	241,247	241,247	0	0.00%
TOTAL REVENUE CATEGORIES	**$241,247**	**$241,247**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	241,247	241,247	0	0.00%
TOTAL AVAILABLE REVENUES	**$241,247**	**$241,247**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	49	49	0	0.00%
3400 Other Funds Ltd	1,027	1,027	0	0.00%
All Funds	1,076	1,076	0	0.00%
4125 Out of State Travel				
8000 General Fund	18	18	0	0.00%
4150 Employee Training				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	91	91	0	0.00%
3400 Other Funds Ltd	2,679	2,679	0	0.00%
All Funds	2,770	2,770	0	0.00%
4175 Office Expenses				
8000 General Fund	113	113	0	0.00%
3400 Other Funds Ltd	1,714	1,714	0	0.00%
All Funds	1,827	1,827	0	0.00%
4200 Telecommunications				
8000 General Fund	104	104	0	0.00%
3400 Other Funds Ltd	3,372	3,372	0	0.00%
All Funds	3,476	3,476	0	0.00%
4250 Data Processing				
8000 General Fund	64	64	0	0.00%
3400 Other Funds Ltd	22,543	22,543	0	0.00%
All Funds	22,607	22,607	0	0.00%
4275 Publicity and Publications				
8000 General Fund	153	153	0	0.00%
3400 Other Funds Ltd	1,168	1,168	0	0.00%
All Funds	1,321	1,321	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4300 Professional Services				
8000 General Fund	1,664	1,664	0	0.00%
3400 Other Funds Ltd	61,363	61,363	0	0.00%
All Funds	63,027	63,027	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	44,708	44,708	0	0.00%
4375 Employee Recruitment and Develop				
8000 General Fund	33	33	0	0.00%
3400 Other Funds Ltd	102	102	0	0.00%
All Funds	135	135	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	70	70	0	0.00%
3400 Other Funds Ltd	1,007	1,007	0	0.00%
All Funds	1,077	1,077	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	7,217	7,217	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	549	549	0	0.00%
3400 Other Funds Ltd	8,274	8,274	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
All Funds	8,823	8,823	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,645	1,645	0	0.00%
4715 IT Expendable Property				
8000 General Fund	199	199	0	0.00%
3400 Other Funds Ltd	627	627	0	0.00%
All Funds	826	826	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	3,107	3,107	0	0.00%
3400 Other Funds Ltd	157,446	157,446	0	0.00%
TOTAL SERVICES & SUPPLIES	**$160,553**	**$160,553**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6030 Dist to Non-Gov Units				
8000 General Fund	136,684	136,684	0	0.00%
3400 Other Funds Ltd	109,186	109,186	0	0.00%
All Funds	245,870	245,870	0	0.00%
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	101,456	101,456	0	0.00%
SPECIAL PAYMENTS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	238,140	238,140	0	0.00%
3400 Other Funds Ltd	109,186	109,186	0	0.00%
TOTAL SPECIAL PAYMENTS	**$347,326**	**$347,326**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	241,247	241,247	0	0.00%
3400 Other Funds Ltd	266,632	266,632	0	0.00%
TOTAL EXPENDITURES	**$507,879**	**$507,879**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(266,632)	(266,632)	0	0.00%
TOTAL ENDING BALANCE	**($266,632)**	**($266,632)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	(485,016)	(485,016)	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	(485,016)	(485,016)	0	0.00%
TOTAL SALARIES & WAGES	**($485,016)**	**($485,016)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	(106)	(106)	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(86,915)	(86,915)	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	(36,614)	(36,614)	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	(1,795)	(1,795)	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	(92)	(92)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	(2,910)	(2,910)	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	(79,200)	(79,200)	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(207,632)	(207,632)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($207,632)**	**($207,632)**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(692,648)	(692,648)	0	0.00%
TOTAL PERSONAL SERVICES	**($692,648)**	**($692,648)**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(1,758)	(1,758)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(9,473)	(9,473)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(4,735)	(4,735)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(4,143)	(4,143)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	(2,428)	(2,428)	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(1,184)	(1,184)	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(948)	(948)	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(1,184)	(1,184)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(1,777)	(1,777)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(6,157)	(6,157)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(33,787)	(33,787)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($33,787)**	**($33,787)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(726,435)	(726,435)	0	0.00%
TOTAL EXPENDITURES	**($726,435)**	**($726,435)**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	726,435	726,435	0	0.00%
TOTAL ENDING BALANCE	**$726,435**	**$726,435**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(2)	(2)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(2.00)	(2.00)	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(36,719)	(36,719)	0	0.00%
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	53,508	53,508	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(36,719)	(36,719)	0	0.00%
3400 Other Funds Ltd	53,508	53,508	0	0.00%
TOTAL REVENUE CATEGORIES	**$16,789**	**$16,789**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(36,719)	(36,719)	0	0.00%
3400 Other Funds Ltd	53,508	53,508	0	0.00%
TOTAL AVAILABLE REVENUES	**$16,789**	**$16,789**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	48,720	-	(48,720)	(100.00%)
3190 All Other Differential				
3400 Other Funds Ltd	25,728	-	(25,728)	(100.00%)
SALARIES & WAGES				
3400 Other Funds Ltd	74,448	-	(74,448)	(100.00%)
TOTAL SALARIES & WAGES	**$74,448**	**-**	**($74,448)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	13,341	-	(13,341)	(100.00%)
3230 Social Security Taxes				
3400 Other Funds Ltd	5,696	-	(5,696)	(100.00%)
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	297	-	(297)	(100.00%)
3260 Mass Transit Tax				
3400 Other Funds Ltd	292	-	(292)	(100.00%)
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	19,626	-	(19,626)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$19,626**	**-**	**($19,626)**	**(100.00%)**
P.S. BUDGET ADJUSTMENTS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3455 Vacancy Savings				
3400 Other Funds Ltd	(176,572)	(176,572)	0	0.00%
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	(105)	-	105	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(176,677)	(176,572)	105	0.06%
TOTAL P.S. BUDGET ADJUSTMENTS	**($176,677)**	**($176,572)**	**$105**	**0.06%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(82,603)	(176,572)	(93,969)	(113.76%)
TOTAL PERSONAL SERVICES	**($82,603)**	**($176,572)**	**($93,969)**	**(113.76%)**
SERVICES & SUPPLIES				
4125 Out of State Travel				
8000 General Fund	(445)	(445)	0	0.00%
4150 Employee Training				
8000 General Fund	(2,257)	(2,257)	0	0.00%
4175 Office Expenses				
8000 General Fund	(2,800)	(2,800)	0	0.00%
4200 Telecommunications				
8000 General Fund	(2,576)	(2,576)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
8000 General Fund	(1,572)	(1,572)	0	0.00%
3400 Other Funds Ltd	(200,000)	(200,000)	0	0.00%
All Funds	(201,572)	(201,572)	0	0.00%
4275 Publicity and Publications				
8000 General Fund	(3,790)	(3,790)	0	0.00%
4300 Professional Services				
8000 General Fund	(15,000)	(15,000)	0	0.00%
3400 Other Funds Ltd	50,000	-	(50,000)	(100.00%)
All Funds	35,000	(15,000)	(50,000)	(142.86%)
4375 Employee Recruitment and Develop				
8000 General Fund	(820)	(820)	0	0.00%
4400 Dues and Subscriptions				
8000 General Fund	(1,726)	(1,726)	0	0.00%
4650 Other Services and Supplies				
8000 General Fund	(801)	(801)	0	0.00%
4715 IT Expendable Property				
8000 General Fund	(4,932)	(4,932)	0	0.00%
3400 Other Funds Ltd	556,342	556,342	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	551,410	551,410	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(36,719)	(36,719)	0	0.00%
3400 Other Funds Ltd	406,342	356,342	(50,000)	(12.30%)
TOTAL SERVICES & SUPPLIES	**$369,623**	**$319,623**	**($50,000)**	**(13.53%)**
EXPENDITURES				
8000 General Fund	(36,719)	(36,719)	0	0.00%
3400 Other Funds Ltd	323,739	179,770	(143,969)	(44.47%)
TOTAL EXPENDITURES	**$287,020**	**$143,051**	**($143,969)**	**(50.16%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	(270,231)	(126,262)	143,969	53.28%
TOTAL ENDING BALANCE	**($270,231)**	**($126,262)**	**$143,969**	**53.28%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(13,755)	-	13,755	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(13,755)	-	13,755	100.00%
TOTAL SERVICES & SUPPLIES	**($13,755)**	**-**	**$13,755**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(13,755)	-	13,755	100.00%
TOTAL EXPENDITURES	**($13,755)**	**-**	**$13,755**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	13,755	-	(13,755)	(100.00%)
TOTAL ENDING BALANCE	**$13,755**	**-**	**($13,755)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(233)	-	233	100.00%
REVENUE CATEGORIES				
8000 General Fund	(233)	-	233	100.00%
TOTAL REVENUE CATEGORIES	**($233)**	**-**	**$233**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	(233)	-	233	100.00%
TOTAL AVAILABLE REVENUES	**($233)**	**-**	**$233**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
8000 General Fund	(19)	-	19	100.00%
3400 Other Funds Ltd	(6,633)	-	6,633	100.00%
All Funds	(6,652)	-	6,652	100.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	(9,338)	-	9,338	100.00%
4650 Other Services and Supplies				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	(214)	-	214	100.00%
3400 Other Funds Ltd	(3,198)	-	3,198	100.00%
All Funds	(3,412)	-	3,412	100.00%
SERVICES & SUPPLIES				
8000 General Fund	(233)	-	233	100.00%
3400 Other Funds Ltd	(19,169)	-	19,169	100.00%
TOTAL SERVICES & SUPPLIES	**($19,402)**	**-**	**$19,402**	**100.00%**
EXPENDITURES				
8000 General Fund	(233)	-	233	100.00%
3400 Other Funds Ltd	(19,169)	-	19,169	100.00%
TOTAL EXPENDITURES	**($19,402)**	**-**	**$19,402**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	19,169	-	(19,169)	(100.00%)
TOTAL ENDING BALANCE	**$19,169**	**-**	**($19,169)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	176,208	176,208	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	176,208	176,208	100.00%
TOTAL SALARIES & WAGES	**-**	**$176,208**	**$176,208**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	52	52	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	31,577	31,577	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	13,480	13,480	100.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	-	705	705	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	46	46	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	-	1,056	1,056	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	39,600	39,600	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	86,516	86,516	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$86,516**	**$86,516**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	262,724	262,724	100.00%
TOTAL PERSONAL SERVICES	**-**	**$262,724**	**$262,724**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	1,146	1,146	100.00%
4150 Employee Training				
3400 Other Funds Ltd	-	2,407	2,407	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	-	2,876	2,876	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	-	3,220	3,220	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4250 Data Processing				
3400 Other Funds Ltd	-	1,094	1,094	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	-	787	787	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(3,508)	(3,508)	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	672	672	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	-	2,813	2,813	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	11,507	11,507	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$11,507**	**$11,507**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	274,231	274,231	100.00%
TOTAL EXPENDITURES	**-**	**$274,231**	**$274,231**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(274,231)	(274,231)	100.00%
TOTAL ENDING BALANCE	**-**	**($274,231)**	**($274,231)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	2	2	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	1.00	1.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	(908)	(908)	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	(908)	(908)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($908)**	**($908)**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	(908)	(908)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($908)**	**($908)**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
8000 General Fund	-	(19)	(19)	100.00%
3400 Other Funds Ltd	-	(16,336)	(16,336)	100.00%
All Funds	-	(16,355)	(16,355)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(18,161)	(18,161)	100.00%
4425 Facilities Rental and Taxes				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(6,794)	(6,794)	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	(889)	(889)	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	(12,857)	(12,857)	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	(908)	(908)	100.00%
3400 Other Funds Ltd	-	(54,148)	(54,148)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($55,056)**	**($55,056)**	**100.00%**
EXPENDITURES				
8000 General Fund	-	(908)	(908)	100.00%
3400 Other Funds Ltd	-	(54,148)	(54,148)	100.00%
TOTAL EXPENDITURES	**-**	**($55,056)**	**($55,056)**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	54,148	54,148	100.00%
TOTAL ENDING BALANCE	**-**	**$54,148**	**$54,148**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	48,720	48,720	100.00%
3190 All Other Differential				
3400 Other Funds Ltd	-	25,728	25,728	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	74,448	74,448	100.00%
TOTAL SALARIES & WAGES	**-**	**$74,448**	**$74,448**	**100.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	13,341	13,341	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	5,696	5,696	100.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	-	297	297	100.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	-	292	292	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	19,626	19,626	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$19,626**	**$19,626**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(105)	(105)	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	(105)	(105)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($105)**	**($105)**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	93,969	93,969	100.00%
TOTAL PERSONAL SERVICES	**-**	**$93,969**	**$93,969**	**100.00%**
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	-	50,000	50,000	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	50,000	50,000	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$50,000**	**$50,000**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	143,969	143,969	100.00%
TOTAL EXPENDITURES	**-**	**$143,969**	**$143,969**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(143,969)	(143,969)	100.00%
TOTAL ENDING BALANCE	**-**	**($143,969)**	**($143,969)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	12,260	12,260	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	1,886	1,886	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	6,085	6,085	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	20,231	20,231	0	0.00%
TOTAL SALARIES & WAGES	**$20,231**	**$20,231**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	1,428	1,428	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	5,830	5,830	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	1,548	1,548	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	32	32	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	2,721	2,721	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	11,559	11,559	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$11,559**	**$11,559**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(199,772)	(199,772)	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(167,982)	(167,982)	0	0.00%
TOTAL PERSONAL SERVICES	**($167,982)**	**($167,982)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(167,982)	(167,982)	0	0.00%
TOTAL EXPENDITURES	**($167,982)**	**($167,982)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	167,982	167,982	0	0.00%
TOTAL ENDING BALANCE	**$167,982**	**$167,982**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(15,380)	(15,380)	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	(250,000)	(250,000)	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(997)	(997)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(19,608)	(19,608)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(409,015)	(409,015)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(695,000)	(695,000)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($695,000)**	**($695,000)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(695,000)	(695,000)	0	0.00%
TOTAL EXPENDITURES	**($695,000)**	**($695,000)**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	695,000	695,000	0	0.00%
TOTAL ENDING BALANCE	**$695,000**	**$695,000**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	441	441	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	513	513	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	5,200	5,200	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	943	943	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	6,296	6,296	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	87,095	87,095	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	230	230	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	9,006	9,006	0	0.00%
4315 IT Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	11,609	11,609	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	80	80	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	127	127	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	232	232	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	5,374	5,374	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	202	202	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	254	254	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	538	538	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	4,748	4,748	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,221	1,221	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
3400 Other Funds Ltd	110,219	110,219	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	244,328	244,328	0	0.00%
TOTAL SERVICES & SUPPLIES	**$244,328**	**$244,328**	**$0**	**0.00%**
CAPITAL OUTLAY				
5600 Data Processing Hardware				
3400 Other Funds Ltd	543	543	0	0.00%
EXPENDITURES				
3400 Other Funds Ltd	244,871	244,871	0	0.00%
TOTAL EXPENDITURES	**$244,871**	**$244,871**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(244,871)	(244,871)	0	0.00%
TOTAL ENDING BALANCE	**($244,871)**	**($244,871)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	(1,479,273)	(1,479,273)	0	0.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(1,479,273)	(1,479,273)	0	0.00%
TOTAL AVAILABLE REVENUES	**($1,479,273)**	**($1,479,273)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(159,797)	(159,797)	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(159,797)	(159,797)	0	0.00%
TOTAL PERSONAL SERVICES	**($159,797)**	**($159,797)**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	(400,000)	(400,000)	0	0.00%
4300 Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(200,000)	(109,055)	90,945	45.47%
4715 IT Expendable Property				
3400 Other Funds Ltd	-	(90,945)	(90,945)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(600,000)	(600,000)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($600,000)**	**($600,000)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(759,797)	(759,797)	0	0.00%
TOTAL EXPENDITURES	**($759,797)**	**($759,797)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(719,476)	(719,476)	0	0.00%
TOTAL ENDING BALANCE	**($719,476)**	**($719,476)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(25)	-	25	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(25)	-	25	100.00%
TOTAL SERVICES & SUPPLIES	**($25)**	**-**	**$25**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(25)	-	25	100.00%
TOTAL EXPENDITURES	**($25)**	**-**	**$25**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	25	-	(25)	(100.00%)
TOTAL ENDING BALANCE	**$25**	**-**	**($25)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	(25,734)	-	25,734	100.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	(6,963)	-	6,963	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(1,837)	-	1,837	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(34,534)	-	34,534	100.00%
TOTAL SERVICES & SUPPLIES	**($34,534)**	**-**	**$34,534**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(34,534)	-	34,534	100.00%
TOTAL EXPENDITURES	**($34,534)**	**-**	**$34,534**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	34,534	-	(34,534)	(100.00%)
TOTAL ENDING BALANCE	**$34,534**	**-**	**($34,534)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	797,424	797,424	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	797,424	797,424	0	0.00%
TOTAL SALARIES & WAGES	**$797,424**	**$797,424**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	265	265	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	142,898	142,898	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	61,003	61,003	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	3,190	3,190	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	230	230	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3260 Mass Transit Tax				
3400 Other Funds Ltd	4,784	4,784	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	198,000	198,000	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	410,370	410,370	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$410,370**	**$410,370**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	1,207,794	1,207,794	0	0.00%
TOTAL PERSONAL SERVICES	**$1,207,794**	**$1,207,794**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	4,378	4,378	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	16,203	16,203	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	14,380	14,380	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	16,100	16,100	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4250 Data Processing				
3400 Other Funds Ltd	5,470	5,470	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	3,935	3,935	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	2,815	2,815	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	3,360	3,360	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	14,065	14,065	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	80,706	80,706	0	0.00%
TOTAL SERVICES & SUPPLIES	**$80,706**	**$80,706**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	1,288,500	1,288,500	0	0.00%
TOTAL EXPENDITURES	**$1,288,500**	**$1,288,500**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(1,288,500)	(1,288,500)	0	0.00%
TOTAL ENDING BALANCE	**($1,288,500)**	**($1,288,500)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	5	5	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	5.00	5.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	165,552	165,552	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	165,552	165,552	0	0.00%
TOTAL SALARIES & WAGES	**$165,552**	**$165,552**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	53	53	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	29,667	29,667	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	12,665	12,665	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	662	662	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	46	46	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	993	993	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	39,600	39,600	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	83,686	83,686	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$83,686**	**$83,686**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	249,238	249,238	0	0.00%
TOTAL PERSONAL SERVICES	**$249,238**	**$249,238**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	808	808	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	3,449	3,449	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	2,876	2,876	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	3,220	3,220	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	1,094	1,094	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	787	787	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	563	563	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	672	672	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	502,813	502,813	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	516,282	516,282	0	0.00%
TOTAL SERVICES & SUPPLIES	**$516,282**	**$516,282**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	765,520	765,520	0	0.00%
TOTAL EXPENDITURES	**$765,520**	**$765,520**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(765,520)	(765,520)	0	0.00%
TOTAL ENDING BALANCE	**($765,520)**	**($765,520)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	1	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	1.00	0.00	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	-	(63,375)	(63,375)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(32)	(32)	100.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	-	(5,066)	(5,066)	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(7,443)	(7,443)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(75,916)	(75,916)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($75,916)**	**($75,916)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(75,916)	(75,916)	100.00%
TOTAL EXPENDITURES	**-**	**($75,916)**	**($75,916)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	75,916	75,916	100.00%
TOTAL ENDING BALANCE	**-**	**$75,916**	**$75,916**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(62,759)	(62,759)	0	0.00%
REVENUE CATEGORIES				
6400 Federal Funds Ltd	(62,759)	(62,759)	0	0.00%
TOTAL REVENUE CATEGORIES	**($62,759)**	**($62,759)**	**$0**	**0.00%**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	(62,759)	(62,759)	0	0.00%
TOTAL AVAILABLE REVENUES	**($62,759)**	**($62,759)**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	259	259	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	349	349	0	0.00%
3180 Shift Differential				
3400 Other Funds Ltd	1	1	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3190 All Other Differential				
3400 Other Funds Ltd	1,188	1,188	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	1,797	1,797	0	0.00%
TOTAL SALARIES & WAGES	**$1,797**	**$1,797**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	276	276	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	(7,136)	(7,136)	0	0.00%
6400 Federal Funds Ltd	(62,759)	(62,759)	0	0.00%
All Funds	(69,895)	(69,895)	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	138	138	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	5	5	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	1,691	1,691	0	0.00%
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(5,026)	(5,026)	0	0.00%
6400 Federal Funds Ltd	(62,759)	(62,759)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($67,785)**	**($67,785)**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	2,096	2,096	0	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	2,096	2,096	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**$2,096**	**$2,096**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(1,133)	(1,133)	0	0.00%
6400 Federal Funds Ltd	(62,759)	(62,759)	0	0.00%
TOTAL PERSONAL SERVICES	**($63,892)**	**($63,892)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,133)	(1,133)	0	0.00%
6400 Federal Funds Ltd	(62,759)	(62,759)	0	0.00%
TOTAL EXPENDITURES	**($63,892)**	**($63,892)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	1,133	1,133	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**$1,133**	**$1,133**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(222,090)	(222,090)	0	0.00%
REVENUE CATEGORIES				
6400 Federal Funds Ltd	(222,090)	(222,090)	0	0.00%
TOTAL REVENUE CATEGORIES	**($222,090)**	**($222,090)**	**$0**	**0.00%**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	(222,090)	(222,090)	0	0.00%
TOTAL AVAILABLE REVENUES	**($222,090)**	**($222,090)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
6400 Federal Funds Ltd	(3,855)	(3,855)	0	0.00%
4150 Employee Training				
6400 Federal Funds Ltd	(19,985)	(19,985)	0	0.00%
4175 Office Expenses				
6400 Federal Funds Ltd	(11,415)	(11,415)	0	0.00%
4200 Telecommunications				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(8,565)	(8,565)	0	0.00%
4250 Data Processing				
6400 Federal Funds Ltd	(3,715)	(3,715)	0	0.00%
4275 Publicity and Publications				
6400 Federal Funds Ltd	(2,855)	(2,855)	0	0.00%
4325 Attorney General				
6400 Federal Funds Ltd	(150,000)	(150,000)	0	0.00%
4375 Employee Recruitment and Develop				
6400 Federal Funds Ltd	(2,285)	(2,285)	0	0.00%
4400 Dues and Subscriptions				
6400 Federal Funds Ltd	(2,855)	(2,855)	0	0.00%
4650 Other Services and Supplies				
6400 Federal Funds Ltd	(2,855)	(2,855)	0	0.00%
4715 IT Expendable Property				
6400 Federal Funds Ltd	(13,705)	(13,705)	0	0.00%
SERVICES & SUPPLIES				
6400 Federal Funds Ltd	(222,090)	(222,090)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($222,090)**	**($222,090)**	**$0**	**0.00%**

EXPENDITURES

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(222,090)	(222,090)	0	0.00%
TOTAL EXPENDITURES	**($222,090)**	**($222,090)**	**$0**	**0.00%**
ENDING BALANCE				
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	738	738	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	3,677	3,677	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	3,312	3,312	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	5,122	5,122	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	17,181	17,181	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	853	853	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	47,930	47,930	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	13,643	13,643	0	0.00%
4325 Attorney General				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	9,034	9,034	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	419	419	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	944	944	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	17,178	17,178	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	206	206	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,923	1,923	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	2,155	2,155	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	2,456	2,456	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	126,771	126,771	0	0.00%
TOTAL SERVICES & SUPPLIES	**$126,771**	**$126,771**	**$0**	**0.00%**

EXPENDITURES

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	126,771	126,771	0	0.00%
TOTAL EXPENDITURES	**$126,771**	**$126,771**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(126,771)	(126,771)	0	0.00%
TOTAL ENDING BALANCE	**($126,771)**	**($126,771)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(3,963,405)	-	3,963,405	100.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	(3,963,405)	-	3,963,405	100.00%
TOTAL REVENUE CATEGORIES	**($3,963,405)**	**-**	**$3,963,405**	**100.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	(3,963,405)	-	3,963,405	100.00%
TOTAL AVAILABLE REVENUES	**($3,963,405)**	**-**	**$3,963,405**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(286,012)	(286,012)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(286,012)	(286,012)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($286,012)**	**($286,012)**	**$0**	**0.00%**
PERSONAL SERVICES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(286,012)	(286,012)	0	0.00%
TOTAL PERSONAL SERVICES	**($286,012)**	**($286,012)**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	(100,000)	(100,000)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(100,000)	(100,000)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($100,000)**	**($100,000)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(386,012)	(386,012)	0	0.00%
TOTAL EXPENDITURES	**($386,012)**	**($386,012)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(3,577,393)	386,012	3,963,405	110.79%
TOTAL ENDING BALANCE	**($3,577,393)**	**$386,012**	**$3,963,405**	**110.79%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	(700,824)	(477,744)	223,080	31.83%
SALARIES & WAGES				
3400 Other Funds Ltd	(700,824)	(477,744)	223,080	31.83%
TOTAL SALARIES & WAGES	**($700,824)**	**($477,744)**	**$223,080**	**31.83%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	(159)	(106)	53	33.33%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(125,587)	(85,611)	39,976	31.83%
3230 Social Security Taxes				
3400 Other Funds Ltd	(53,612)	(36,547)	17,065	31.83%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	(2,803)	(1,911)	892	31.82%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	(138)	(92)	46	33.33%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	(4,204)	(2,866)	1,338	31.83%
3270 Flexible Benefits				
3400 Other Funds Ltd	(118,800)	(79,200)	39,600	33.33%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(305,303)	(206,333)	98,970	32.42%
TOTAL OTHER PAYROLL EXPENSES	**($305,303)**	**($206,333)**	**$98,970**	**32.42%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(1,006,127)	(684,077)	322,050	32.01%
TOTAL PERSONAL SERVICES	**($1,006,127)**	**($684,077)**	**$322,050**	**32.01%**
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	(370,000)	(370,000)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(370,000)	(370,000)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($370,000)**	**($370,000)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,376,127)	(1,054,077)	322,050	23.40%
TOTAL EXPENDITURES	**($1,376,127)**	**($1,054,077)**	**$322,050**	**23.40%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	1,376,127	1,054,077	(322,050)	(23.40%)
TOTAL ENDING BALANCE	**$1,376,127**	**$1,054,077**	**($322,050)**	**(23.40%)**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(3)	(2)	1	33.33%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(3.00)	(2.00)	1.00	33.33%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(2,780)	-	2,780	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(2,780)	-	2,780	100.00%
TOTAL SERVICES & SUPPLIES	**($2,780)**	**-**	**$2,780**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(2,780)	-	2,780	100.00%
TOTAL EXPENDITURES	**($2,780)**	**-**	**$2,780**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	2,780	-	(2,780)	(100.00%)
TOTAL ENDING BALANCE	**$2,780**	**-**	**($2,780)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	(28,122)	-	28,122	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(28,122)	-	28,122	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($28,122)**	**-**	**$28,122**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(28,122)	-	28,122	100.00%
TOTAL PERSONAL SERVICES	**($28,122)**	**-**	**$28,122**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(28,122)	-	28,122	100.00%
TOTAL EXPENDITURES	**($28,122)**	**-**	**$28,122**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	28,122	-	(28,122)	(100.00%)
TOTAL ENDING BALANCE	**$28,122**	**-**	**($28,122)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	2,569,664	2,569,664	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	2,569,664	2,569,664	0	0.00%
TOTAL SERVICES & SUPPLIES	**$2,569,664**	**$2,569,664**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	2,569,664	2,569,664	0	0.00%
TOTAL EXPENDITURES	**$2,569,664**	**$2,569,664**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(2,569,664)	(2,569,664)	0	0.00%
TOTAL ENDING BALANCE	**($2,569,664)**	**($2,569,664)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	1,944,041	1,944,041	0	0.00%
REVENUE CATEGORIES				
6400 Federal Funds Ltd	1,944,041	1,944,041	0	0.00%
TOTAL REVENUE CATEGORIES	**$1,944,041**	**$1,944,041**	**$0**	**0.00%**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	1,944,041	1,944,041	0	0.00%
TOTAL AVAILABLE REVENUES	**$1,944,041**	**$1,944,041**	**$0**	**0.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
6400 Federal Funds Ltd	1,204,776	1,204,776	0	0.00%
SALARIES & WAGES				
6400 Federal Funds Ltd	1,204,776	1,204,776	0	0.00%
TOTAL SALARIES & WAGES	**$1,204,776**	**$1,204,776**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
6400 Federal Funds Ltd	265	265	0	0.00%
3220 Public Employees Retire Cont				
6400 Federal Funds Ltd	215,896	215,896	0	0.00%
3230 Social Security Taxes				
6400 Federal Funds Ltd	92,166	92,166	0	0.00%
3241 Paid Family Medical Leave Insurance				
6400 Federal Funds Ltd	4,818	4,818	0	0.00%
3250 Workers Comp. Assess. (WCD)				
6400 Federal Funds Ltd	230	230	0	0.00%
3270 Flexible Benefits				
6400 Federal Funds Ltd	198,000	198,000	0	0.00%
OTHER PAYROLL EXPENSES				
6400 Federal Funds Ltd	511,375	511,375	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$511,375**	**$511,375**	**$0**	**0.00%**
PERSONAL SERVICES				
6400 Federal Funds Ltd	1,716,151	1,716,151	0	0.00%
TOTAL PERSONAL SERVICES	**$1,716,151**	**$1,716,151**	**$0**	**0.00%**
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4100 Instate Travel				
6400 Federal Funds Ltd	5,730	5,730	0	0.00%
4150 Employee Training				
6400 Federal Funds Ltd	12,035	12,035	0	0.00%
4175 Office Expenses				
6400 Federal Funds Ltd	14,380	14,380	0	0.00%
4200 Telecommunications				
6400 Federal Funds Ltd	16,100	16,100	0	0.00%
4250 Data Processing				
6400 Federal Funds Ltd	5,470	5,470	0	0.00%
4325 Attorney General				
6400 Federal Funds Ltd	150,000	150,000	0	0.00%
4400 Dues and Subscriptions				
6400 Federal Funds Ltd	3,935	3,935	0	0.00%
4650 Other Services and Supplies				
6400 Federal Funds Ltd	2,815	2,815	0	0.00%
4700 Expendable Prop 250 - 5000				
6400 Federal Funds Ltd	3,360	3,360	0	0.00%
4715 IT Expendable Property				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	14,065	14,065	0	0.00%
SERVICES & SUPPLIES				
6400 Federal Funds Ltd	227,890	227,890	0	0.00%
TOTAL SERVICES & SUPPLIES	**$227,890**	**$227,890**	**$0**	**0.00%**
EXPENDITURES				
6400 Federal Funds Ltd	1,944,041	1,944,041	0	0.00%
TOTAL EXPENDITURES	**$1,944,041**	**$1,944,041**	**$0**	**0.00%**
ENDING BALANCE				
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	5	5	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	5.00	5.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	6,912	6,912	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	6,912	6,912	100.00%
TOTAL SALARIES & WAGES	**-**	**$6,912**	**$6,912**	**100.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	1,238	1,238	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	529	529	100.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	-	28	28	100.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	-	41	41	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	1,836	1,836	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES	**-**	**$1,836**	**$1,836**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	8,748	8,748	100.00%
TOTAL PERSONAL SERVICES	**-**	**$8,748**	**$8,748**	**100.00%**
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	-	300,000	300,000	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(8,748)	(8,748)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	291,252	291,252	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$291,252**	**$291,252**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	300,000	300,000	100.00%
TOTAL EXPENDITURES	**-**	**$300,000**	**$300,000**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(300,000)	(300,000)	100.00%
TOTAL ENDING BALANCE	**-**	**($300,000)**	**($300,000)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	-	(12,555)	(12,555)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(3,670)	(3,670)	100.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	-	(16,180)	(16,180)	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(3,065)	(3,065)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(35,470)	(35,470)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($35,470)**	**($35,470)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(35,470)	(35,470)	100.00%
TOTAL EXPENDITURES	**-**	**($35,470)**	**($35,470)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	35,470	35,470	100.00%
TOTAL ENDING BALANCE	**-**	**$35,470**	**$35,470**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	167,008	167,008	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	167,008	167,008	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$167,008**	**$167,008**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	167,008	167,008	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$167,008**	**$167,008**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	-	99,054	99,054	100.00%
SALARIES & WAGES				
8000 General Fund	-	99,054	99,054	100.00%
TOTAL SALARIES & WAGES	**-**	**$99,054**	**$99,054**	**100.00%**
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	-	39	39	100.00%
3220 Public Employees Retire Cont				
8000 General Fund	-	17,750	17,750	100.00%
3230 Social Security Taxes				
8000 General Fund	-	7,578	7,578	100.00%
3241 Paid Family Medical Leave Insurance				
8000 General Fund	-	396	396	100.00%
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	-	34	34	100.00%
3260 Mass Transit Tax				
8000 General Fund	-	593	593	100.00%
3270 Flexible Benefits				
8000 General Fund	-	29,700	29,700	100.00%
OTHER PAYROLL EXPENSES				
8000 General Fund	-	56,090	56,090	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$56,090**	**$56,090**	**100.00%**
PERSONAL SERVICES				
8000 General Fund	-	155,144	155,144	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	**-**	**$155,144**	**$155,144**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	-	860	860	100.00%
4150 Employee Training				
8000 General Fund	-	1,805	1,805	100.00%
4175 Office Expenses				
8000 General Fund	-	2,157	2,157	100.00%
4200 Telecommunications				
8000 General Fund	-	2,415	2,415	100.00%
4250 Data Processing				
8000 General Fund	-	821	821	100.00%
4400 Dues and Subscriptions				
8000 General Fund	-	590	590	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	602	602	100.00%
4700 Expendable Prop 250 - 5000				
8000 General Fund	-	504	504	100.00%
4715 IT Expendable Property				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
8000 General Fund	-	2,110	2,110	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	11,864	11,864	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$11,864**	**$11,864**	**100.00%**
EXPENDITURES				
8000 General Fund	-	167,008	167,008	100.00%
TOTAL EXPENDITURES	**-**	**$167,008**	**$167,008**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	1	1	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	0.75	0.75	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	16,268	16,268	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	33,934	33,934	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	50,202	50,202	0	0.00%
TOTAL SALARIES & WAGES	**$50,202**	**$50,202**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	6,080	6,080	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	116,929	116,929	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	3,841	3,841	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	135	135	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	24,572	24,572	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	151,557	151,557	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$151,557**	**$151,557**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	281,876	281,876	0	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	281,876	281,876	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**$281,876**	**$281,876**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	483,635	483,635	0	0.00%
TOTAL PERSONAL SERVICES	**$483,635**	**$483,635**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	483,635	483,635	0	0.00%
TOTAL EXPENDITURES	**$483,635**	**$483,635**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(483,635)	(483,635)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	**($483,635)**	**($483,635)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(3,345,000)	(3,345,000)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(3,345,000)	(3,345,000)	0	0.00%
TOTAL REVENUE CATEGORIES	**($3,345,000)**	**($3,345,000)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(3,345,000)	(3,345,000)	0	0.00%
TOTAL AVAILABLE REVENUES	**($3,345,000)**	**($3,345,000)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(771)	(771)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(3,997)	(3,997)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(2,283)	(2,283)	0	0.00%
4200 Telecommunications				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(1,713)	(1,713)	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	(743)	(743)	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(571)	(571)	0	0.00%
4315 IT Professional Services				
8000 General Fund	(3,345,000)	(3,345,000)	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(457)	(457)	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(571)	(571)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(571)	(571)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(2,741)	(2,741)	0	0.00%
SERVICES & SUPPLIES				
8000 General Fund	(3,345,000)	(3,345,000)	0	0.00%
3400 Other Funds Ltd	(14,418)	(14,418)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($3,359,418)**	**($3,359,418)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	(3,345,000)	(3,345,000)	0	0.00%
3400 Other Funds Ltd	(14,418)	(14,418)	0	0.00%
TOTAL EXPENDITURES	**($3,359,418)**	**($3,359,418)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	14,418	14,418	0	0.00%
TOTAL ENDING BALANCE	**$14,418**	**$14,418**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	1,797	1,797	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	3	3	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	6,207	6,207	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	2,819	2,819	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	100,141	100,141	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	67,786	67,786	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	23	23	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	201,053	201,053	0	0.00%
4315 IT Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	670,937	670,937	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	69,048	69,048	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	9	9	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	26	26	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	55,784	55,784	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	2	2	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	2	2	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	286	286	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	328,443	328,443	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	327	327	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
3400 Other Funds Ltd	2,177,063	2,177,063	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	3,681,756	3,681,756	0	0.00%
TOTAL SERVICES & SUPPLIES	**$3,681,756**	**$3,681,756**	**$0**	**0.00%**
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
3400 Other Funds Ltd	9,301	9,301	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	9,087	9,087	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	18,388	18,388	0	0.00%
TOTAL CAPITAL OUTLAY	**$18,388**	**$18,388**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	3,700,144	3,700,144	0	0.00%
TOTAL EXPENDITURES	**$3,700,144**	**$3,700,144**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(3,700,144)	(3,700,144)	0	0.00%
TOTAL ENDING BALANCE	**($3,700,144)**	**($3,700,144)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	7,532	7,532	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(24)	(24)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	1,562,996	1,562,996	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	47,785	47,785	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	3,967,036	3,967,036	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	2,479,188	2,479,188	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	3,717	3,717	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	4,000,000	4,000,000	0	0.00%
4375 Employee Recruitment and Develop				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	142	142	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	123,181	123,181	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	80,000	80,000	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(61)	(61)	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(45)	(45)	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(6,798)	(6,798)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(6,980,054)	(6,980,054)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	3,494	3,494	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(5,288,089)	(5,288,089)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**-**	**-**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(14,987,491)	-	14,987,491	100.00%
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	115,229	-	(115,229)	(100.00%)
REVENUE CATEGORIES				
3400 Other Funds Ltd	(14,872,262)	-	14,872,262	100.00%
TOTAL REVENUE CATEGORIES	**($14,872,262)**	**-**	**$14,872,262**	**100.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	(14,872,262)	-	14,872,262	100.00%
TOTAL AVAILABLE REVENUES	**($14,872,262)**	**-**	**$14,872,262**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4200 Telecommunications				
3400 Other Funds Ltd	(138,000)	(138,000)	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	(2,151,606)	(2,151,606)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4315 IT Professional Services				
3400 Other Funds Ltd	(4,185,845)	(4,185,845)	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	(614,982)	(614,982)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(7,090,433)	(7,090,433)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($7,090,433)**	**($7,090,433)**	**$0**	**0.00%**
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
3400 Other Funds Ltd	(113,591)	(113,591)	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	(225,445)	(225,445)	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(339,036)	(339,036)	0	0.00%
TOTAL CAPITAL OUTLAY	**($339,036)**	**($339,036)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(7,429,469)	(7,429,469)	0	0.00%
TOTAL EXPENDITURES	**($7,429,469)**	**($7,429,469)**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(7,442,793)	7,429,469	14,872,262	199.82%
TOTAL ENDING BALANCE	**($7,442,793)**	**$7,429,469**	**$14,872,262**	**199.82%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	(95,136)	(95,136)	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	(95,136)	(95,136)	0	0.00%
TOTAL SALARIES & WAGES	**($95,136)**	**($95,136)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	(53)	(53)	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(17,048)	(17,048)	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	(7,278)	(7,278)	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	(381)	(381)	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	(46)	(46)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	(570)	(570)	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	(39,600)	(39,600)	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(64,976)	(64,976)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($64,976)**	**($64,976)**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(160,112)	(160,112)	0	0.00%
TOTAL PERSONAL SERVICES	**($160,112)**	**($160,112)**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(313)	(313)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(896)	(896)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(2,876)	(2,876)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(3,220)	(3,220)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	(1,094)	(1,094)	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(787)	(787)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(563)	(563)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(672)	(672)	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(2,252,813)	(2,252,813)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(2,263,234)	(2,263,234)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($2,263,234)**	**($2,263,234)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(2,423,346)	(2,423,346)	0	0.00%
TOTAL EXPENDITURES	**($2,423,346)**	**($2,423,346)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	2,423,346	2,423,346	0	0.00%
TOTAL ENDING BALANCE	**$2,423,346**	**$2,423,346**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(1)	(1)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(1.00)	(1.00)	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(21,243)	-	21,243	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(21,243)	-	21,243	100.00%
TOTAL SERVICES & SUPPLIES	**($21,243)**	**-**	**$21,243**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(21,243)	-	21,243	100.00%
TOTAL EXPENDITURES	**($21,243)**	**-**	**$21,243**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	21,243	-	(21,243)	(100.00%)
TOTAL ENDING BALANCE	**$21,243**	**-**	**($21,243)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	(144,116)	-	144,116	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(144,116)	-	144,116	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($144,116)**	**-**	**$144,116**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(144,116)	-	144,116	100.00%
TOTAL PERSONAL SERVICES	**($144,116)**	**-**	**$144,116**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(144,116)	-	144,116	100.00%
TOTAL EXPENDITURES	**($144,116)**	**-**	**$144,116**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	144,116	-	(144,116)	(100.00%)
TOTAL ENDING BALANCE	**$144,116**	**-**	**($144,116)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	346,752	346,752	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	346,752	346,752	0	0.00%
TOTAL SALARIES & WAGES	**$346,752**	**$346,752**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	106	106	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	62,138	62,138	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	26,526	26,526	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	1,387	1,387	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	92	92	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	2,081	2,081	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	79,200	79,200	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	171,530	171,530	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$171,530**	**$171,530**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	518,282	518,282	0	0.00%
TOTAL PERSONAL SERVICES	**$518,282**	**$518,282**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	1,954	1,954	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	5,856	5,856	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	5,752	5,752	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	6,440	6,440	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	2,188	2,188	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	5,000,000	5,000,000	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	1,574	1,574	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,126	1,126	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,344	1,344	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	17,005,626	17,005,626	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	22,031,860	22,031,860	0	0.00%
TOTAL SERVICES & SUPPLIES	**$22,031,860**	**$22,031,860**	**$0**	**0.00%**
CAPITAL OUTLAY				
5550 Data Processing Software				
3400 Other Funds Ltd	2,000,000	2,000,000	0	0.00%
CAPITAL OUTLAY				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	2,000,000	2,000,000	0	0.00%
TOTAL CAPITAL OUTLAY	**$2,000,000**	**$2,000,000**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	24,550,142	24,550,142	0	0.00%
TOTAL EXPENDITURES	**$24,550,142**	**$24,550,142**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(24,550,142)	(24,550,142)	0	0.00%
TOTAL ENDING BALANCE	**($24,550,142)**	**($24,550,142)**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	2	2	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	2.00	2.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	3,615,128	6,007,029	2,391,901	66.16%
REVENUE CATEGORIES				
6400 Federal Funds Ltd	3,615,128	6,007,029	2,391,901	66.16%
TOTAL REVENUE CATEGORIES	**$3,615,128**	**$6,007,029**	**$2,391,901**	**66.16%**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	3,615,128	6,007,029	2,391,901	66.16%
TOTAL AVAILABLE REVENUES	**$3,615,128**	**$6,007,029**	**$2,391,901**	**66.16%**
EXPENDITURES				
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
3400 Other Funds Ltd	3,615,128	1,223,227	(2,391,901)	(66.16%)
6400 Federal Funds Ltd	3,615,128	6,007,029	2,391,901	66.16%
All Funds	7,230,256	7,230,256	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	3,615,128	1,223,227	(2,391,901)	(66.16%)
6400 Federal Funds Ltd	3,615,128	6,007,029	2,391,901	66.16%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL CAPITAL OUTLAY	**$7,230,256**	**$7,230,256**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	3,615,128	1,223,227	(2,391,901)	(66.16%)
6400 Federal Funds Ltd	3,615,128	6,007,029	2,391,901	66.16%
TOTAL EXPENDITURES	**$7,230,256**	**$7,230,256**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(3,615,128)	(1,223,227)	2,391,901	66.16%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($3,615,128)**	**($1,223,227)**	**$2,391,901**	**66.16%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	3,553,113	3,553,113	100.00%
REVENUE CATEGORIES				
6400 Federal Funds Ltd	-	3,553,113	3,553,113	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$3,553,113**	**$3,553,113**	**100.00%**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	-	3,553,113	3,553,113	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$3,553,113**	**$3,553,113**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4315 IT Professional Services				
3400 Other Funds Ltd	5,393,046	1,839,933	(3,553,113)	(65.88%)
6400 Federal Funds Ltd	-	3,553,113	3,553,113	100.00%
All Funds	5,393,046	5,393,046	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	5,393,046	1,839,933	(3,553,113)	(65.88%)
6400 Federal Funds Ltd	-	3,553,113	3,553,113	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL SERVICES & SUPPLIES	**$5,393,046**	**$5,393,046**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	5,393,046	1,839,933	(3,553,113)	(65.88%)
6400 Federal Funds Ltd	-	3,553,113	3,553,113	100.00%
TOTAL EXPENDITURES	**$5,393,046**	**$5,393,046**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(5,393,046)	(1,839,933)	3,553,113	65.88%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**($5,393,046)**	**($1,839,933)**	**$3,553,113**	**65.88%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4200 Telecommunications				
3400 Other Funds Ltd	7,250,000	7,250,000	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	7,250,000	7,250,000	0	0.00%
TOTAL SERVICES & SUPPLIES	**$7,250,000**	**$7,250,000**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	7,250,000	7,250,000	0	0.00%
TOTAL EXPENDITURES	**$7,250,000**	**$7,250,000**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(7,250,000)	(7,250,000)	0	0.00%
TOTAL ENDING BALANCE	**($7,250,000)**	**($7,250,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4315 IT Professional Services				
3400 Other Funds Ltd	1,600,000	1,600,000	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,600,000	1,600,000	0	0.00%
TOTAL SERVICES & SUPPLIES	**$1,600,000**	**$1,600,000**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	1,600,000	1,600,000	0	0.00%
TOTAL EXPENDITURES	**$1,600,000**	**$1,600,000**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(1,600,000)	(1,600,000)	0	0.00%
TOTAL ENDING BALANCE	**($1,600,000)**	**($1,600,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	649,488	-	(649,488)	(100.00%)
SALARIES & WAGES				
3400 Other Funds Ltd	649,488	-	(649,488)	(100.00%)
TOTAL SALARIES & WAGES	**$649,488**	**-**	**($649,488)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	159	-	(159)	(100.00%)
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	116,388	-	(116,388)	(100.00%)
3230 Social Security Taxes				
3400 Other Funds Ltd	49,686	-	(49,686)	(100.00%)
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	2,527	-	(2,527)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	138	-	(138)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	3,897	-	(3,897)	(100.00%)
3270 Flexible Benefits				
3400 Other Funds Ltd	118,800	-	(118,800)	(100.00%)
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	291,595	-	(291,595)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$291,595**	**-**	**($291,595)**	**(100.00%)**
PERSONAL SERVICES				
3400 Other Funds Ltd	941,083	-	(941,083)	(100.00%)
TOTAL PERSONAL SERVICES	**$941,083**	**-**	**($941,083)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	3,100	-	(3,100)	(100.00%)
4150 Employee Training				
3400 Other Funds Ltd	8,263	-	(8,263)	(100.00%)
4175 Office Expenses				
3400 Other Funds Ltd	8,628	-	(8,628)	(100.00%)
4200 Telecommunications				
3400 Other Funds Ltd	9,660	-	(9,660)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	3,282	-	(3,282)	(100.00%)
4315 IT Professional Services				
3400 Other Funds Ltd	500,000	-	(500,000)	(100.00%)
4400 Dues and Subscriptions				
3400 Other Funds Ltd	2,361	-	(2,361)	(100.00%)
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,689	-	(1,689)	(100.00%)
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	2,016	-	(2,016)	(100.00%)
4715 IT Expendable Property				
3400 Other Funds Ltd	8,439	-	(8,439)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	547,438	-	(547,438)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$547,438**	**-**	**($547,438)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	1,488,521	-	(1,488,521)	(100.00%)
TOTAL EXPENDITURES	**$1,488,521**	**-**	**($1,488,521)**	**(100.00%)**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(1,488,521)	-	1,488,521	100.00%
TOTAL ENDING BALANCE	**($1,488,521)**	**-**	**$1,488,521**	**100.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	3	-	(3)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3.00	-	(3.00)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	183,120	-	(183,120)	(100.00%)
SALARIES & WAGES				
3400 Other Funds Ltd	183,120	-	(183,120)	(100.00%)
TOTAL SALARIES & WAGES	**$183,120**	**-**	**($183,120)**	**(100.00%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	53	-	(53)	(100.00%)
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	32,815	-	(32,815)	(100.00%)
3230 Social Security Taxes				
3400 Other Funds Ltd	14,009	-	(14,009)	(100.00%)
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	732	-	(732)	(100.00%)
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	46	-	(46)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	1,099	-	(1,099)	(100.00%)
3270 Flexible Benefits				
3400 Other Funds Ltd	39,600	-	(39,600)	(100.00%)
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	88,354	-	(88,354)	(100.00%)
TOTAL OTHER PAYROLL EXPENSES	**$88,354**	**-**	**($88,354)**	**(100.00%)**
PERSONAL SERVICES				
3400 Other Funds Ltd	271,474	-	(271,474)	(100.00%)
TOTAL PERSONAL SERVICES	**$271,474**	**-**	**($271,474)**	**(100.00%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	1,146	-	(1,146)	(100.00%)
4150 Employee Training				
3400 Other Funds Ltd	2,407	-	(2,407)	(100.00%)
4175 Office Expenses				
3400 Other Funds Ltd	2,876	-	(2,876)	(100.00%)
4200 Telecommunications				
3400 Other Funds Ltd	3,220	-	(3,220)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	1,094	-	(1,094)	(100.00%)
4400 Dues and Subscriptions				
3400 Other Funds Ltd	787	-	(787)	(100.00%)
4650 Other Services and Supplies				
3400 Other Funds Ltd	563	-	(563)	(100.00%)
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	672	-	(672)	(100.00%)
4715 IT Expendable Property				
3400 Other Funds Ltd	2,813	-	(2,813)	(100.00%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	15,578	-	(15,578)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$15,578**	**-**	**($15,578)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	287,052	-	(287,052)	(100.00%)
TOTAL EXPENDITURES	**$287,052**	**-**	**($287,052)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	(287,052)	-	287,052	100.00%
TOTAL ENDING BALANCE	**($287,052)**	**-**	**$287,052**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	-	(1)	(100.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	-	(1.00)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	331,104	331,104	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	331,104	331,104	0	0.00%
TOTAL SALARIES & WAGES	**$331,104**	**$331,104**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	106	106	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	59,334	59,334	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	25,330	25,330	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	1,324	1,324	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	92	92	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	1,986	1,986	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	79,200	79,200	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	167,372	167,372	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$167,372**	**$167,372**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	498,476	498,476	0	0.00%
TOTAL PERSONAL SERVICES	**$498,476**	**$498,476**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	1,616	1,616	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	6,898	6,898	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	5,752	5,752	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	6,440	6,440	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	2,188	2,188	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	500,000	500,000	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	1,574	1,574	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,126	1,126	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,344	1,344	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	503,881	503,881	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,030,819	1,030,819	0	0.00%
TOTAL SERVICES & SUPPLIES	**$1,030,819**	**$1,030,819**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	1,529,295	1,529,295	0	0.00%
TOTAL EXPENDITURES	**$1,529,295**	**$1,529,295**	**$0**	**0.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(1,529,295)	(1,529,295)	0	0.00%
TOTAL ENDING BALANCE	**($1,529,295)**	**($1,529,295)**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	2	2	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	2.00	2.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	6,148,428	6,148,428	100.00%
REVENUE CATEGORIES				
6400 Federal Funds Ltd	-	6,148,428	6,148,428	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$6,148,428**	**$6,148,428**	**100.00%**
AVAILABLE REVENUES				
6400 Federal Funds Ltd	-	6,148,428	6,148,428	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$6,148,428**	**$6,148,428**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	6,936	6,936	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	6,936	6,936	100.00%
TOTAL SALARIES & WAGES	**-**	**$6,936**	**$6,936**	**100.00%**
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	1,243	1,243	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	530	530	100.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	-	28	28	100.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	-	41	41	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	1,842	1,842	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$1,842**	**$1,842**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	8,778	8,778	100.00%
TOTAL PERSONAL SERVICES	**-**	**$8,778**	**$8,778**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	(5,104)	(5,104)	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	-	(3,580)	(3,580)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	-	(5)	(5)	100.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	-	(89)	(89)	100.00%
4715 IT Expendable Property				
6400 Federal Funds Ltd	-	6,148,428	6,148,428	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(8,778)	(8,778)	100.00%
6400 Federal Funds Ltd	-	6,148,428	6,148,428	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$6,139,650**	**$6,139,650**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	6,148,428	6,148,428	100.00%
TOTAL EXPENDITURES	**-**	**$6,148,428**	**$6,148,428**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
6400 Federal Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	-	(122,086)	(122,086)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(28,049)	(28,049)	100.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	-	(55,614)	(55,614)	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(73,849)	(73,849)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(279,598)	(279,598)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($279,598)**	**($279,598)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(279,598)	(279,598)	100.00%
TOTAL EXPENDITURES	**-**	**($279,598)**	**($279,598)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	279,598	279,598	100.00%
TOTAL ENDING BALANCE	**-**	**$279,598**	**$279,598**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3221 Pension Obligation Bond				
3400 Other Funds Ltd	69,577	69,577	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	380	380	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	10,765	10,765	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	80,722	80,722	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$80,722**	**$80,722**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(25,580)	(25,580)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(25,580)	(25,580)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($25,580)**	**($25,580)**	**$0**	**0.00%**
PERSONAL SERVICES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	55,142	55,142	0	0.00%
TOTAL PERSONAL SERVICES	**$55,142**	**$55,142**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	55,142	55,142	0	0.00%
TOTAL EXPENDITURES	**$55,142**	**$55,142**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(55,142)	(55,142)	0	0.00%
TOTAL ENDING BALANCE	**($55,142)**	**($55,142)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(455)	(455)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(2,358)	(2,358)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(1,011)	(1,011)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(1,347)	(1,347)	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	(438)	(438)	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(337)	(337)	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	(34,400)	(34,400)	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(270)	(270)	0	0.00%
4400 Dues and Subscriptions				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(337)	(337)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(337)	(337)	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(1,617)	(1,617)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(42,907)	(42,907)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($42,907)**	**($42,907)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(42,907)	(42,907)	0	0.00%
TOTAL EXPENDITURES	**($42,907)**	**($42,907)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	42,907	42,907	0	0.00%
TOTAL ENDING BALANCE	**$42,907**	**$42,907**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	2,542	2,542	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	24,285	24,285	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	7,369	7,369	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	7,659	7,659	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	18,473	18,473	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	3,071	3,071	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	296,392	296,392	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	440,873	440,873	0	0.00%
4325 Attorney General				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	95,253	95,253	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	1,024	1,024	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	3,971	3,971	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	32,854	32,854	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	427	427	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	13,771	13,771	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	3,557	3,557	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	30,006	30,006	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	981,527	981,527	0	0.00%
TOTAL SERVICES & SUPPLIES	**$981,527**	**$981,527**	**$0**	**0.00%**

EXPENDITURES

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	981,527	981,527	0	0.00%
TOTAL EXPENDITURES	**$981,527**	**$981,527**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(981,527)	(981,527)	0	0.00%
TOTAL ENDING BALANCE	**($981,527)**	**($981,527)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3400 Other Funds Ltd	(2,736,604)	-	2,736,604	100.00%
AVAILABLE REVENUES				
3400 Other Funds Ltd	(2,736,604)	-	2,736,604	100.00%
TOTAL AVAILABLE REVENUES	**($2,736,604)**	**-**	**$2,736,604**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(2,000)	(2,000)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(9,500)	(9,500)	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(4,500)	(4,500)	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	(14,500)	(14,500)	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(1,512)	(1,512)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4650 Other Services and Supplies				
3400 Other Funds Ltd	(18,961)	(18,961)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(4,027)	(4,027)	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(154,800)	(154,800)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(209,800)	(209,800)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($209,800)**	**($209,800)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(209,800)	(209,800)	0	0.00%
TOTAL EXPENDITURES	**($209,800)**	**($209,800)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(2,526,804)	209,800	2,736,604	108.30%
TOTAL ENDING BALANCE	**($2,526,804)**	**$209,800**	**$2,736,604**	**108.30%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	(392,784)	(143,640)	249,144	63.43%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	(106)	(53)	53	50.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(70,387)	(25,740)	44,647	63.43%
3230 Social Security Taxes				
3400 Other Funds Ltd	(30,048)	(10,988)	19,060	63.43%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	(1,572)	(575)	997	63.42%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	(92)	(46)	46	50.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	(1,495)	-	1,495	100.00%
3270 Flexible Benefits				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(79,200)	(39,600)	39,600	50.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(182,900)	(77,002)	105,898	57.90%
TOTAL OTHER PAYROLL EXPENSES	**($182,900)**	**($77,002)**	**$105,898**	**57.90%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(575,684)	(220,642)	355,042	61.67%
TOTAL PERSONAL SERVICES	**($575,684)**	**($220,642)**	**$355,042**	**61.67%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(1,954)	(1,146)	808	41.35%
4150 Employee Training				
3400 Other Funds Ltd	(5,856)	(2,407)	3,449	58.90%
4175 Office Expenses				
3400 Other Funds Ltd	(5,752)	(2,876)	2,876	50.00%
4200 Telecommunications				
3400 Other Funds Ltd	(6,440)	(3,220)	3,220	50.00%
4250 Data Processing				
3400 Other Funds Ltd	(2,188)	(1,094)	1,094	50.00%
4300 Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(500,000)	(500,000)	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(1,574)	(787)	787	50.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(1,126)	(563)	563	50.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(1,344)	(672)	672	50.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(65,626)	(62,813)	2,813	4.29%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(591,860)	(575,578)	16,282	2.75%
TOTAL SERVICES & SUPPLIES	**($591,860)**	**($575,578)**	**$16,282**	**2.75%**
EXPENDITURES				
3400 Other Funds Ltd	(1,167,544)	(796,220)	371,324	31.80%
TOTAL EXPENDITURES	**($1,167,544)**	**($796,220)**	**$371,324**	**31.80%**
ENDING BALANCE				
3400 Other Funds Ltd	1,167,544	796,220	(371,324)	(31.80%)
TOTAL ENDING BALANCE	**$1,167,544**	**$796,220**	**($371,324)**	**(31.80%)**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	(2)	(1)	1	50.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(2.00)	(1.00)	1.00	50.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(29,306)	-	29,306	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(29,306)	-	29,306	100.00%
TOTAL SERVICES & SUPPLIES	**($29,306)**	**-**	**$29,306**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(29,306)	-	29,306	100.00%
TOTAL EXPENDITURES	**($29,306)**	**-**	**$29,306**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	29,306	-	(29,306)	(100.00%)
TOTAL ENDING BALANCE	**$29,306**	**-**	**($29,306)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	(5,438)	-	5,438	100.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	(42,548)	-	42,548	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(5,249)	-	5,249	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(53,235)	-	53,235	100.00%
TOTAL SERVICES & SUPPLIES	**($53,235)**	**-**	**$53,235**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(53,235)	-	53,235	100.00%
TOTAL EXPENDITURES	**($53,235)**	**-**	**$53,235**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	53,235	-	(53,235)	(100.00%)
TOTAL ENDING BALANCE	**$53,235**	**-**	**($53,235)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	3,198,636	160,230	(3,038,406)	(94.99%)
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	979	46	(933)	(95.30%)
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	573,197	28,713	(544,484)	(94.99%)
3230 Social Security Taxes				
3400 Other Funds Ltd	244,698	12,258	(232,440)	(94.99%)
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	12,726	641	(12,085)	(94.96%)
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	851	40	(811)	(95.30%)
3260 Mass Transit Tax				
3400 Other Funds Ltd	19,193	960	(18,233)	(95.00%)
3270 Flexible Benefits				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	732,600	34,650	(697,950)	(95.27%)
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	1,584,244	77,308	(1,506,936)	(95.12%)
TOTAL OTHER PAYROLL EXPENSES	**$1,584,244**	**$77,308**	**($1,506,936)**	**(95.12%)**
PERSONAL SERVICES				
3400 Other Funds Ltd	4,782,880	237,538	(4,545,342)	(95.03%)
TOTAL PERSONAL SERVICES	**$4,782,880**	**$237,538**	**($4,545,342)**	**(95.03%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	5,455	1,008	(4,447)	(81.52%)
4150 Employee Training				
3400 Other Funds Ltd	22,723	2,118	(20,605)	(90.68%)
4175 Office Expenses				
3400 Other Funds Ltd	48,140	2,531	(45,609)	(94.74%)
4200 Telecommunications				
3400 Other Funds Ltd	26,684	2,834	(23,850)	(89.38%)
4250 Data Processing				
3400 Other Funds Ltd	550,021	963	(549,058)	(99.82%)
4275 Publicity and Publications				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	57,221	-	(57,221)	(100.00%)
4300 Professional Services				
3400 Other Funds Ltd	1,858	-	(1,858)	(100.00%)
4315 IT Professional Services				
3400 Other Funds Ltd	135,299	-	(135,299)	(100.00%)
4325 Attorney General				
3400 Other Funds Ltd	41,961	-	(41,961)	(100.00%)
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	715	-	(715)	(100.00%)
4400 Dues and Subscriptions				
3400 Other Funds Ltd	3,648	693	(2,955)	(81.00%)
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	2,337	-	(2,337)	(100.00%)
4650 Other Services and Supplies				
3400 Other Funds Ltd	49,054	495	(48,559)	(98.99%)
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	16,935	591	(16,344)	(96.51%)
4715 IT Expendable Property				
3400 Other Funds Ltd	26,453	2,476	(23,977)	(90.64%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	988,504	13,709	(974,795)	(98.61%)
TOTAL SERVICES & SUPPLIES	**$988,504**	**$13,709**	**($974,795)**	**(98.61%)**
EXPENDITURES				
3400 Other Funds Ltd	5,771,384	251,247	(5,520,137)	(95.65%)
TOTAL EXPENDITURES	**$5,771,384**	**$251,247**	**($5,520,137)**	**(95.65%)**
ENDING BALANCE				
3400 Other Funds Ltd	(5,771,384)	(251,247)	5,520,137	95.65%
TOTAL ENDING BALANCE	**($5,771,384)**	**($251,247)**	**$5,520,137**	**95.65%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	20	1	(19)	(95.00%)
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	18.50	0.88	(17.62)	(95.24%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4315 IT Professional Services				
3400 Other Funds Ltd	2,689,478	2,689,478	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	2,689,478	2,689,478	0	0.00%
TOTAL SERVICES & SUPPLIES	**$2,689,478**	**$2,689,478**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	2,689,478	2,689,478	0	0.00%
TOTAL EXPENDITURES	**$2,689,478**	**$2,689,478**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(2,689,478)	(2,689,478)	0	0.00%
TOTAL ENDING BALANCE	**($2,689,478)**	**($2,689,478)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	498,960	498,960	0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	159	159	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	89,415	89,415	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	38,169	38,169	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	1,995	1,995	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	138	138	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	2,994	2,994	0	0.00%
3270 Flexible Benefits				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	118,800	118,800	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	251,670	251,670	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$251,670**	**$251,670**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	750,630	750,630	0	0.00%
TOTAL PERSONAL SERVICES	**$750,630**	**$750,630**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	3,438	3,438	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	7,221	7,221	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	8,628	8,628	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	9,660	9,660	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	3,282	3,282	0	0.00%
4300 Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	600,000	-	(600,000)	(100.00%)
4400 Dues and Subscriptions				
3400 Other Funds Ltd	2,361	2,361	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	1,689	1,689	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	2,016	2,016	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	8,439	8,439	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	646,734	46,734	(600,000)	(92.77%)
TOTAL SERVICES & SUPPLIES	**$646,734**	**$46,734**	**($600,000)**	**(92.77%)**
EXPENDITURES				
3400 Other Funds Ltd	1,397,364	797,364	(600,000)	(42.94%)
TOTAL EXPENDITURES	**$1,397,364**	**$797,364**	**($600,000)**	**(42.94%)**
ENDING BALANCE				
3400 Other Funds Ltd	(1,397,364)	(797,364)	600,000	42.94%
TOTAL ENDING BALANCE	**($1,397,364)**	**($797,364)**	**$600,000**	**42.94%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	3	3	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3.00	3.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	222,336	222,336	0	0.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	53	53	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	39,843	39,843	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	17,009	17,009	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	889	889	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	46	46	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	1,334	1,334	0	0.00%
3270 Flexible Benefits				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	39,600	39,600	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	98,774	98,774	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$98,774**	**$98,774**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	321,110	321,110	0	0.00%
TOTAL PERSONAL SERVICES	**$321,110**	**$321,110**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	801	801	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	4,153	4,153	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	2,373	2,373	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	1,779	1,779	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	772	772	0	0.00%
4400 Dues and Subscriptions				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	593	593	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	13,532	13,532	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	2,848	2,848	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	26,851	26,851	0	0.00%
TOTAL SERVICES & SUPPLIES	**$26,851**	**$26,851**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	347,961	347,961	0	0.00%
TOTAL EXPENDITURES	**$347,961**	**$347,961**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(347,961)	(347,961)	0	0.00%
TOTAL ENDING BALANCE	**($347,961)**	**($347,961)**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	1	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	1.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4315 IT Professional Services				
3400 Other Funds Ltd	5,207,330	1,400,412	(3,806,918)	(73.11%)
SERVICES & SUPPLIES				
3400 Other Funds Ltd	5,207,330	1,400,412	(3,806,918)	(73.11%)
TOTAL SERVICES & SUPPLIES	**$5,207,330**	**$1,400,412**	**($3,806,918)**	**(73.11%)**
EXPENDITURES				
3400 Other Funds Ltd	5,207,330	1,400,412	(3,806,918)	(73.11%)
TOTAL EXPENDITURES	**$5,207,330**	**$1,400,412**	**($3,806,918)**	**(73.11%)**
ENDING BALANCE				
3400 Other Funds Ltd	(5,207,330)	(1,400,412)	3,806,918	73.11%
TOTAL ENDING BALANCE	**($5,207,330)**	**($1,400,412)**	**$3,806,918**	**73.11%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	21,528	21,528	100.00%
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	1	1	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	3,858	3,858	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	(452)	(452)	100.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	-	(163)	(163)	100.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	-	130	130	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	3,374	3,374	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$3,374**	**$3,374**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	2,349	2,349	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	2,349	2,349	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**$2,349**	**$2,349**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	27,251	27,251	100.00%
TOTAL PERSONAL SERVICES	**-**	**$27,251**	**$27,251**	**100.00%**
SERVICES & SUPPLIES				
4275 Publicity and Publications				
3400 Other Funds Ltd	-	(9,000)	(9,000)	100.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	-	(1,046)	(1,046)	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(672)	(672)	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	(16,533)	(16,533)	100.00%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(27,251)	(27,251)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($27,251)**	**($27,251)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	-	(13,392)	(13,392)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(38,694)	(38,694)	100.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	-	(30,959)	(30,959)	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(21,600)	(21,600)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(104,645)	(104,645)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($104,645)**	**($104,645)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(104,645)	(104,645)	100.00%
TOTAL EXPENDITURES	**-**	**($104,645)**	**($104,645)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	104,645	104,645	100.00%
TOTAL ENDING BALANCE	**-**	**$104,645**	**$104,645**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	9,337	9,337	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	2,594	2,594	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	42,675	42,675	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	54,606	54,606	0	0.00%
TOTAL SALARIES & WAGES	**$54,606**	**$54,606**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	8,111	8,111	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	11,647	11,647	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	4,177	4,177	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	181	181	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	6,484	6,484	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	30,600	30,600	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$30,600**	**$30,600**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(149,536)	(149,536)	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(64,330)	(64,330)	0	0.00%
TOTAL PERSONAL SERVICES	**($64,330)**	**($64,330)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(64,330)	(64,330)	0	0.00%
TOTAL EXPENDITURES	**($64,330)**	**($64,330)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	64,330	64,330	0	0.00%
TOTAL ENDING BALANCE	**$64,330**	**$64,330**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(1,848)	(1,848)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(10,276)	(10,276)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(4,566)	(4,566)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(4,566)	(4,566)	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	(3,198)	(3,198)	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(1,142)	(1,142)	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(914)	(914)	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(1,142)	(1,142)	0	0.00%
4650 Other Services and Supplies				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(2,284)	(2,284)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(6,394)	(6,394)	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(4,820,000)	(4,820,000)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(4,856,330)	(4,856,330)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($4,856,330)**	**($4,856,330)**	**$0**	**0.00%**
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
3400 Other Funds Ltd	(3,028,000)	(3,028,000)	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	(1,755,000)	(1,755,000)	0	0.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	(600,000)	(600,000)	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(5,383,000)	(5,383,000)	0	0.00%
TOTAL CAPITAL OUTLAY	**($5,383,000)**	**($5,383,000)**	**$0**	**0.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(10,239,330)	(10,239,330)	0	0.00%
TOTAL EXPENDITURES	**($10,239,330)**	**($10,239,330)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	10,239,330	10,239,330	0	0.00%
TOTAL ENDING BALANCE	**$10,239,330**	**$10,239,330**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	7,396	7,396	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	3,171	3,171	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	18,881	18,881	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	8,190	8,190	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	530,342	530,342	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	1,126,792	1,126,792	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	2,099	2,099	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	331	331	0	0.00%
4315 IT Professional Services				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	741,284	741,284	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	10,796	10,796	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	695	695	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	1,431	1,431	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	290,426	290,426	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	340	340	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	2,384	2,384	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	3,735	3,735	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	447,275	447,275	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	5,750	5,750	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
3400 Other Funds Ltd	1,198,775	1,198,775	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	4,400,093	4,400,093	0	0.00%
TOTAL SERVICES & SUPPLIES	**$4,400,093**	**$4,400,093**	**$0**	**0.00%**
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
3400 Other Funds Ltd	236,275	236,275	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	41,161	41,161	0	0.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	88,912	88,912	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	233,395	233,395	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	599,743	599,743	0	0.00%
TOTAL CAPITAL OUTLAY	**$599,743**	**$599,743**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	4,999,836	4,999,836	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$4,999,836**	**$4,999,836**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(4,999,836)	(4,999,836)	0	0.00%
TOTAL ENDING BALANCE	**($4,999,836)**	**($4,999,836)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	742,307	742,307	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	1,947,156	1,947,156	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	521,500	521,500	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(3,510,841)	(3,510,841)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(8,702)	(8,702)	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	1,846,825	1,846,825	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,538,245	1,538,245	0	0.00%
TOTAL SERVICES & SUPPLIES	**$1,538,245**	**$1,538,245**	**$0**	**0.00%**
CAPITAL OUTLAY				
5150 Telecommunications Equipment				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	730	730	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	(169,264)	(169,264)	0	0.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	(942,560)	(942,560)	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	(427,151)	(427,151)	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(1,538,245)	(1,538,245)	0	0.00%
TOTAL CAPITAL OUTLAY	**($1,538,245)**	**($1,538,245)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	(14,044,627)	-	14,044,627	100.00%
0415 Admin and Service Charges				
3400 Other Funds Ltd	(19,323,759)	-	19,323,759	100.00%
CHARGES FOR SERVICES				
3400 Other Funds Ltd	(33,368,386)	-	33,368,386	100.00%
TOTAL CHARGES FOR SERVICES	**($33,368,386)**	**-**	**$33,368,386**	**100.00%**
OTHER				
0975 Other Revenues				
3400 Other Funds Ltd	(1)	-	1	100.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	(33,368,387)	-	33,368,387	100.00%
TOTAL REVENUE CATEGORIES	**($33,368,387)**	**-**	**$33,368,387**	**100.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	(33,368,387)	-	33,368,387	100.00%
TOTAL AVAILABLE REVENUES	**($33,368,387)**	**-**	**$33,368,387**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
4150 Employee Training				
3400 Other Funds Ltd	(200,000)	(200,000)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(4,000,000)	(4,000,000)	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	(100,000)	(100,000)	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(580,634)	(580,634)	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(92,674)	(92,674)	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(1,380,136)	(1,380,136)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(6,353,444)	(6,353,444)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($6,353,444)**	**($6,353,444)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(6,353,444)	(6,353,444)	0	0.00%
TOTAL EXPENDITURES	**($6,353,444)**	**($6,353,444)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
3400 Other Funds Ltd	(27,014,943)	6,353,444	33,368,387	123.52%
TOTAL ENDING BALANCE	**($27,014,943)**	**$6,353,444**	**$33,368,387**	**123.52%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	(935,472)	(935,472)	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	(935,472)	(935,472)	0	0.00%
TOTAL SALARIES & WAGES	**($935,472)**	**($935,472)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	(318)	(318)	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(167,635)	(167,635)	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	(71,563)	(71,563)	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	(3,743)	(3,743)	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	(276)	(276)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	(570)	(570)	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	(237,600)	(237,600)	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(481,705)	(481,705)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($481,705)**	**($481,705)**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(1,417,177)	(1,417,177)	0	0.00%
TOTAL PERSONAL SERVICES	**($1,417,177)**	**($1,417,177)**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(3,545)	(3,545)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(21,825)	(21,825)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(14,380)	(14,380)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(19,320)	(19,320)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	(6,564)	(6,564)	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(2,022)	(2,022)	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	(1,500,000)	(1,500,000)	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(3,148)	(3,148)	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(1,459)	(1,459)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(2,252)	(2,252)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(2,579)	(2,579)	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(17,550)	(17,550)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(1,594,644)	(1,594,644)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($1,594,644)**	**($1,594,644)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
CAPITAL OUTLAY				
5150 Telecommunications Equipment				
3400 Other Funds Ltd	(3,099,570)	(3,099,570)	0	0.00%
5550 Data Processing Software				
3400 Other Funds Ltd	(605,736)	(605,736)	0	0.00%
5600 Data Processing Hardware				
3400 Other Funds Ltd	(4,351)	(4,351)	0	0.00%
5900 Other Capital Outlay				
3400 Other Funds Ltd	(290,343)	(290,343)	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(4,000,000)	(4,000,000)	0	0.00%
TOTAL CAPITAL OUTLAY	**($4,000,000)**	**($4,000,000)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(7,011,821)	(7,011,821)	0	0.00%
TOTAL EXPENDITURES	**($7,011,821)**	**($7,011,821)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	7,011,821	7,011,821	0	0.00%
TOTAL ENDING BALANCE	**$7,011,821**	**$7,011,821**	**$0**	**0.00%**
AUTHORIZED POSITIONS				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8150 Class/Unclass Positions	(6)	(6)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(6.00)	(6.00)	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(3,322)	-	3,322	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(3,322)	-	3,322	100.00%
TOTAL SERVICES & SUPPLIES	**($3,322)**	**-**	**$3,322**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(3,322)	-	3,322	100.00%
TOTAL EXPENDITURES	**($3,322)**	**-**	**$3,322**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	3,322	-	(3,322)	(100.00%)
TOTAL ENDING BALANCE	**$3,322**	**-**	**($3,322)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	(342,024)	-	342,024	100.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	(447,989)	-	447,989	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(117,833)	-	117,833	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(907,846)	-	907,846	100.00%
TOTAL SERVICES & SUPPLIES	**($907,846)**	**-**	**$907,846**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(907,846)	-	907,846	100.00%
TOTAL EXPENDITURES	**($907,846)**	**-**	**$907,846**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	907,846	-	(907,846)	(100.00%)
TOTAL ENDING BALANCE	**$907,846**	**-**	**($907,846)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3400 Other Funds Ltd	6,068,800	6,068,800	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	6,068,800	6,068,800	0	0.00%
TOTAL CAPITAL OUTLAY	**$6,068,800**	**$6,068,800**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	6,068,800	6,068,800	0	0.00%
TOTAL EXPENDITURES	**$6,068,800**	**$6,068,800**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(6,068,800)	(6,068,800)	0	0.00%
TOTAL ENDING BALANCE	**($6,068,800)**	**($6,068,800)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4315 IT Professional Services				
3400 Other Funds Ltd	1,646,400	1,646,400	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	4,878,380	4,878,380	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	6,524,780	6,524,780	0	0.00%
TOTAL SERVICES & SUPPLIES	**$6,524,780**	**$6,524,780**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	6,524,780	6,524,780	0	0.00%
TOTAL EXPENDITURES	**$6,524,780**	**$6,524,780**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(6,524,780)	(6,524,780)	0	0.00%
TOTAL ENDING BALANCE	**($6,524,780)**	**($6,524,780)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	741,171	741,171	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	741,171	741,171	0	0.00%
TOTAL SALARIES & WAGES	**$741,171**	**$741,171**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	205	205	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	132,817	132,817	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	56,700	56,700	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	2,965	2,965	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	178	178	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	4,447	4,447	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	153,450	153,450	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	350,762	350,762	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$350,762**	**$350,762**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	1,091,933	1,091,933	0	0.00%
TOTAL PERSONAL SERVICES	**$1,091,933**	**$1,091,933**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	4,378	4,378	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	221,203	221,203	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	14,380	14,380	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	16,100	16,100	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4250 Data Processing				
3400 Other Funds Ltd	5,470	5,470	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	3,935	3,935	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	2,815	2,815	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	3,360	3,360	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	14,065	14,065	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	285,706	285,706	0	0.00%
TOTAL SERVICES & SUPPLIES	**$285,706**	**$285,706**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	1,377,639	1,377,639	0	0.00%
TOTAL EXPENDITURES	**$1,377,639**	**$1,377,639**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(1,377,639)	(1,377,639)	0	0.00%
TOTAL ENDING BALANCE	**($1,377,639)**	**($1,377,639)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	4	4	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	3.88	3.88	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	11,712	11,712	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	11,712	11,712	100.00%
TOTAL SALARIES & WAGES	**-**	**$11,712**	**$11,712**	**100.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	2,099	2,099	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	896	896	100.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	-	46	46	100.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	-	70	70	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	3,111	3,111	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES	**-**	**$3,111**	**$3,111**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	14,823	14,823	100.00%
TOTAL PERSONAL SERVICES	**-**	**$14,823**	**$14,823**	**100.00%**
SERVICES & SUPPLIES				
4150 Employee Training				
3400 Other Funds Ltd	-	(16,344)	(16,344)	100.00%
4250 Data Processing				
3400 Other Funds Ltd	-	(2,022)	(2,022)	100.00%
4315 IT Professional Services				
3400 Other Funds Ltd	-	1,360,565	1,360,565	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	-	787	787	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(2,727,482)	(2,727,482)	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	1,344	1,344	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	-	1,368,329	1,368,329	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(14,823)	(14,823)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($14,823)**	**($14,823)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	-	(842,288)	(842,288)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(4,386)	(4,386)	100.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	-	(353,938)	(353,938)	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(479,291)	(479,291)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(1,679,903)	(1,679,903)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($1,679,903)**	**($1,679,903)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(1,679,903)	(1,679,903)	100.00%
TOTAL EXPENDITURES	**-**	**($1,679,903)**	**($1,679,903)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	1,679,903	1,679,903	100.00%
TOTAL ENDING BALANCE	**-**	**$1,679,903**	**$1,679,903**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	4,781	4,781	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	5,418	5,418	0	0.00%
3180 Shift Differential				
3400 Other Funds Ltd	837	837	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	12,606	12,606	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	23,642	23,642	0	0.00%
TOTAL SALARIES & WAGES	**$23,642**	**$23,642**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	3,380	3,380	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	60,030	60,030	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Social Security Taxes				
3400 Other Funds Ltd	1,809	1,809	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	587	587	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	76	76	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	13,403	13,403	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	79,285	79,285	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$79,285**	**$79,285**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(213,024)	(213,024)	0	0.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	(213,024)	(213,024)	0	0.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**($213,024)**	**($213,024)**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(110,097)	(110,097)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	**($110,097)**	**($110,097)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(110,097)	(110,097)	0	0.00%
TOTAL EXPENDITURES	**($110,097)**	**($110,097)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	110,097	110,097	0	0.00%
TOTAL ENDING BALANCE	**$110,097**	**$110,097**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(4,000,000)	(4,000,000)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(4,000,000)	(4,000,000)	0	0.00%
TOTAL REVENUE CATEGORIES	**($4,000,000)**	**($4,000,000)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(4,000,000)	(4,000,000)	0	0.00%
TOTAL AVAILABLE REVENUES	**($4,000,000)**	**($4,000,000)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(400,000)	(400,000)	0	0.00%
4625 Other COP Costs				
3400 Other Funds Ltd	(195,000)	(195,000)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(595,000)	(595,000)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($595,000)**	**($595,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
CAPITAL OUTLAY				
5400 Automotive and Aircraft				
8000 General Fund	(4,000,000)	(4,000,000)	0	0.00%
3400 Other Funds Ltd	(4,095,995)	(4,095,995)	0	0.00%
All Funds	(8,095,995)	(8,095,995)	0	0.00%
CAPITAL OUTLAY				
8000 General Fund	(4,000,000)	(4,000,000)	0	0.00%
3400 Other Funds Ltd	(4,095,995)	(4,095,995)	0	0.00%
TOTAL CAPITAL OUTLAY	**($8,095,995)**	**($8,095,995)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(4,000,000)	(4,000,000)	0	0.00%
3400 Other Funds Ltd	(4,690,995)	(4,690,995)	0	0.00%
TOTAL EXPENDITURES	**($8,690,995)**	**($8,690,995)**	**$0**	**0.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	4,690,995	4,690,995	0	0.00%
TOTAL ENDING BALANCE	**$4,690,995**	**$4,690,995**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	11,491	11,491	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	1,798	1,798	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	7,744	7,744	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	6,764	6,764	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	24,875	24,875	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	30,813	30,813	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	1,869	1,869	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	17,421	17,421	0	0.00%
4315 IT Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	5,567	5,567	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	64,702	64,702	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	86	86	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	3,297	3,297	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	94,607	94,607	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	445,198	445,198	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	9,098	9,098	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	801,962	801,962	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	438,042	438,042	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	1,446	1,446	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
3400 Other Funds Ltd	4,487	4,487	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	1,971,267	1,971,267	0	0.00%
TOTAL SERVICES & SUPPLIES	**$1,971,267**	**$1,971,267**	**$0**	**0.00%**
CAPITAL OUTLAY				
5350 Industrial and Heavy Equipment				
3400 Other Funds Ltd	2,407	2,407	0	0.00%
5400 Automotive and Aircraft				
3400 Other Funds Ltd	742,601	742,601	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	745,008	745,008	0	0.00%
TOTAL CAPITAL OUTLAY	**$745,008**	**$745,008**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	2,716,275	2,716,275	0	0.00%
TOTAL EXPENDITURES	**$2,716,275**	**$2,716,275**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(2,716,275)	(2,716,275)	0	0.00%
TOTAL ENDING BALANCE	**($2,716,275)**	**($2,716,275)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	57,310	57,310	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	57,310	57,310	0	0.00%
TOTAL SERVICES & SUPPLIES	**$57,310**	**$57,310**	**$0**	**0.00%**
CAPITAL OUTLAY				
5400 Automotive and Aircraft				
3400 Other Funds Ltd	(57,310)	(57,310)	0	0.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	(57,310)	(57,310)	0	0.00%
TOTAL CAPITAL OUTLAY	**($57,310)**	**($57,310)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
LICENSES AND FEES				
0210 Non-business Lic. and Fees				
3400 Other Funds Ltd	772,093	-	(772,093)	(100.00%)
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	(3,730,125)	(2,935,644)	794,481	21.30%
0415 Admin and Service Charges				
3400 Other Funds Ltd	(1,450,561)	(651,550)	799,011	55.08%
CHARGES FOR SERVICES				
3400 Other Funds Ltd	(5,180,686)	(3,587,194)	1,593,492	30.76%
TOTAL CHARGES FOR SERVICES	**($5,180,686)**	**($3,587,194)**	**$1,593,492**	**30.76%**
FINES, RENTS AND ROYALTIES				
0510 Rents and Royalties				
3400 Other Funds Ltd	(6,559,482)	-	6,559,482	100.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	(10,968,075)	(3,587,194)	7,380,881	67.29%
TOTAL REVENUE CATEGORIES	**($10,968,075)**	**($3,587,194)**	**$7,380,881**	**67.29%**
AVAILABLE REVENUES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(10,968,075)	(3,587,194)	7,380,881	67.29%
TOTAL AVAILABLE REVENUES	**($10,968,075)**	**($3,587,194)**	**$7,380,881**	**67.29%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(108,787)	(108,787)	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(16,938)	(16,938)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(74,275)	(74,275)	0	0.00%
4450 Fuels and Utilities				
3400 Other Funds Ltd	(2,100,000)	(2,100,000)	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	(35,000)	(35,000)	0	0.00%
4625 Other COP Costs				
3400 Other Funds Ltd	(1,800,000)	(1,800,000)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(4,135,000)	(4,135,000)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($4,135,000)**	**($4,135,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	(4,135,000)	(4,135,000)	0	0.00%
TOTAL EXPENDITURES	**($4,135,000)**	**($4,135,000)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(6,833,075)	547,806	7,380,881	108.02%
TOTAL ENDING BALANCE	**($6,833,075)**	**$547,806**	**$7,380,881**	**108.02%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	360,840	360,840	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	360,840	360,840	0	0.00%
TOTAL SALARIES & WAGES	**$360,840**	**$360,840**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	53	53	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	64,662	64,662	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	27,604	27,604	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	1,443	1,443	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	46	46	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	2,165	2,165	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	39,600	39,600	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	135,573	135,573	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$135,573**	**$135,573**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	496,413	496,413	0	0.00%
TOTAL PERSONAL SERVICES	**$496,413**	**$496,413**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(313)	(313)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(896)	(896)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(2,876)	(2,876)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(3,220)	(3,220)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	(1,094)	(1,094)	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(787)	(787)	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(1,075,000)	(1,075,000)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(1,506,563)	(1,506,563)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(672)	(672)	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(2,813)	(2,813)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(2,594,234)	(2,594,234)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($2,594,234)**	**($2,594,234)**	**$0**	**0.00%**
CAPITAL OUTLAY				
5400 Automotive and Aircraft				
3400 Other Funds Ltd	(1,000,000)	(1,000,000)	0	0.00%
CAPITAL OUTLAY				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(1,000,000)	(1,000,000)	0	0.00%
TOTAL CAPITAL OUTLAY	**($1,000,000)**	**($1,000,000)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(3,097,821)	(3,097,821)	0	0.00%
TOTAL EXPENDITURES	**($3,097,821)**	**($3,097,821)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	3,097,821	3,097,821	0	0.00%
TOTAL ENDING BALANCE	**$3,097,821**	**$3,097,821**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	1	1	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	1.00	1.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(19,906)	-	19,906	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(19,906)	-	19,906	100.00%
TOTAL SERVICES & SUPPLIES	**($19,906)**	**-**	**$19,906**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(19,906)	-	19,906	100.00%
TOTAL EXPENDITURES	**($19,906)**	**-**	**$19,906**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	19,906	-	(19,906)	(100.00%)
TOTAL ENDING BALANCE	**$19,906**	**-**	**($19,906)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	(9,128)	-	9,128	100.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	(273,944)	-	273,944	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(169,664)	-	169,664	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(452,736)	-	452,736	100.00%
TOTAL SERVICES & SUPPLIES	**($452,736)**	**-**	**$452,736**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(452,736)	-	452,736	100.00%
TOTAL EXPENDITURES	**($452,736)**	**-**	**$452,736**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	452,736	-	(452,736)	(100.00%)
TOTAL ENDING BALANCE	**$452,736**	**-**	**($452,736)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	125,000	125,000	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	125,000	125,000	0	0.00%
TOTAL SERVICES & SUPPLIES	**$125,000**	**$125,000**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	125,000	125,000	0	0.00%
TOTAL EXPENDITURES	**$125,000**	**$125,000**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(125,000)	(125,000)	0	0.00%
TOTAL ENDING BALANCE	**($125,000)**	**($125,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4200 Telecommunications				
3400 Other Funds Ltd	10,000	10,000	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	89,000	89,000	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	35,000	35,000	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	140,000	140,000	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	442,000	442,000	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	34,000	34,000	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	750,000	750,000	0	0.00%
TOTAL SERVICES & SUPPLIES	**$750,000**	**$750,000**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	750,000	750,000	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**$750,000**	**$750,000**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(750,000)	(750,000)	0	0.00%
TOTAL ENDING BALANCE	**($750,000)**	**($750,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	400,860	400,860	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	400,860	400,860	0	0.00%
TOTAL SALARIES & WAGES	**$400,860**	**$400,860**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	208	208	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	71,834	71,834	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	30,664	30,664	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	1,603	1,603	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	184	184	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	2,405	2,405	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	158,400	158,400	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	265,298	265,298	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$265,298**	**$265,298**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	666,158	666,158	0	0.00%
TOTAL PERSONAL SERVICES	**$666,158**	**$666,158**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	1,669	1,669	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	4,340	4,340	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	11,504	11,504	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	12,880	12,880	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	4,376	4,376	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	3,148	3,148	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	2,252	2,252	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	2,688	2,688	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	11,251	11,251	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	54,108	54,108	0	0.00%
TOTAL SERVICES & SUPPLIES	**$54,108**	**$54,108**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	720,266	720,266	0	0.00%
TOTAL EXPENDITURES	**$720,266**	**$720,266**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(720,266)	(720,266)	0	0.00%
TOTAL ENDING BALANCE	**($720,266)**	**($720,266)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	8	8	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	4.00	4.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	3,000,000	3,000,000	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	3,000,000	3,000,000	0	0.00%
TOTAL SERVICES & SUPPLIES	**$3,000,000**	**$3,000,000**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	3,000,000	3,000,000	0	0.00%
TOTAL EXPENDITURES	**$3,000,000**	**$3,000,000**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(3,000,000)	(3,000,000)	0	0.00%
TOTAL ENDING BALANCE	**($3,000,000)**	**($3,000,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	(9,960)	(9,960)	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	(9,960)	(9,960)	100.00%
TOTAL SALARIES & WAGES	**-**	**($9,960)**	**($9,960)**	**100.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	(1,784)	(1,784)	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	(762)	(762)	100.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	-	(40)	(40)	100.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	-	(58)	(58)	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	(2,644)	(2,644)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES	**-**	**($2,644)**	**($2,644)**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	(12,604)	(12,604)	100.00%
TOTAL PERSONAL SERVICES	**-**	**($12,604)**	**($12,604)**	**100.00%**
CAPITAL OUTLAY				
5400 Automotive and Aircraft				
3400 Other Funds Ltd	-	9,300,000	9,300,000	100.00%
CAPITAL OUTLAY				
3400 Other Funds Ltd	-	9,300,000	9,300,000	100.00%
TOTAL CAPITAL OUTLAY	**-**	**$9,300,000**	**$9,300,000**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	9,287,396	9,287,396	100.00%
TOTAL EXPENDITURES	**-**	**$9,287,396**	**$9,287,396**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(9,287,396)	(9,287,396)	100.00%
TOTAL ENDING BALANCE	**-**	**($9,287,396)**	**($9,287,396)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	-	(22,480)	(22,480)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(26,283)	(26,283)	100.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	-	1,486,907	1,486,907	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(690,330)	(690,330)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	747,814	747,814	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$747,814**	**$747,814**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	747,814	747,814	100.00%
TOTAL EXPENDITURES	**-**	**$747,814**	**$747,814**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(747,814)	(747,814)	100.00%
TOTAL ENDING BALANCE	**-**	**($747,814)**	**($747,814)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	300,000	300,000	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	300,000	300,000	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$300,000**	**$300,000**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	300,000	300,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$300,000**	**$300,000**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
8000 General Fund	-	300,000	300,000	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	300,000	300,000	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$300,000**	**$300,000**	**100.00%**
EXPENDITURES				
8000 General Fund	-	300,000	300,000	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**-**	**$300,000**	**$300,000**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	160,230	160,230	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	160,230	160,230	100.00%
TOTAL SALARIES & WAGES	**-**	**$160,230**	**$160,230**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	46	46	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	28,713	28,713	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	12,258	12,258	100.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	-	641	641	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	40	40	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3260 Mass Transit Tax				
3400 Other Funds Ltd	-	961	961	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	34,650	34,650	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	77,309	77,309	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$77,309**	**$77,309**	**100.00%**
P.S. BUDGET ADJUSTMENTS				
3465 Reconciliation Adjustment				
3400 Other Funds Ltd	-	(48,505)	(48,505)	100.00%
P.S. BUDGET ADJUSTMENTS				
3400 Other Funds Ltd	-	(48,505)	(48,505)	100.00%
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($48,505)**	**($48,505)**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	189,034	189,034	100.00%
TOTAL PERSONAL SERVICES	**-**	**$189,034**	**$189,034**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	1,008	1,008	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4150 Employee Training				
3400 Other Funds Ltd	-	2,118	2,118	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	-	2,531	2,531	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	-	2,834	2,834	100.00%
4250 Data Processing				
3400 Other Funds Ltd	-	963	963	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	-	693	693	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	466,865	466,865	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	591	591	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	-	2,475	2,475	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	480,078	480,078	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$480,078**	**$480,078**	**100.00%**

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
EXPENDITURES				
3400 Other Funds Ltd	-	669,112	669,112	100.00%
TOTAL EXPENDITURES	**-**	**$669,112**	**$669,112**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(669,112)	(669,112)	100.00%
TOTAL ENDING BALANCE	**-**	**($669,112)**	**($669,112)**	**100.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	1	1	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	0.88	0.88	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3160 Temporary Appointments				
3400 Other Funds Ltd	9,904	9,904	0	0.00%
3170 Overtime Payments				
3400 Other Funds Ltd	1,027	1,027	0	0.00%
3180 Shift Differential				
3400 Other Funds Ltd	2	2	0	0.00%
3190 All Other Differential				
3400 Other Funds Ltd	476	476	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	11,409	11,409	0	0.00%
TOTAL SALARIES & WAGES	**$11,409**	**$11,409**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	269	269	0	0.00%
3221 Pension Obligation Bond				
3400 Other Funds Ltd	(106,238)	(106,238)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3230 Social Security Taxes				
3400 Other Funds Ltd	874	874	0	0.00%
3240 Unemployment Assessments				
3400 Other Funds Ltd	544	544	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	6	6	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	(10,362)	(10,362)	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(114,907)	(114,907)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($114,907)**	**($114,907)**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(374,888)	(374,888)	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(478,386)	(478,386)	0	0.00%
TOTAL PERSONAL SERVICES	**($478,386)**	**($478,386)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(478,386)	(478,386)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**($478,386)**	**($478,386)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	478,386	478,386	0	0.00%
TOTAL ENDING BALANCE	**$478,386**	**$478,386**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(22,780)	(22,780)	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(30,000)	(30,000)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(118,737)	(118,737)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(67,577)	(67,577)	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	(52,102)	(52,102)	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	(23,530)	(23,530)	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(16,644)	(16,644)	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	(2,574,831)	(2,574,831)	0	0.00%
4315 IT Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(11,411,149)	(11,411,149)	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	(100,000)	(100,000)	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(13,367)	(13,367)	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(16,644)	(16,644)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(17,844)	(17,844)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(81,088)	(81,088)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(14,546,293)	(14,546,293)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($14,546,293)**	**($14,546,293)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(14,546,293)	(14,546,293)	0	0.00%
TOTAL EXPENDITURES	**($14,546,293)**	**($14,546,293)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	14,546,293	14,546,293	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	**$14,546,293**	**$14,546,293**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	2,052	2,052	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	2,038	2,038	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	11,679	11,679	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	26,984	26,984	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	21,962	21,962	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	82,852	82,852	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	7,033	7,033	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	570,282	570,282	0	0.00%
4315 IT Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	223,300	223,300	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	3,641,011	3,641,011	0	0.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	237	237	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	1,920	1,920	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	84,946	84,946	0	0.00%
4475 Facilities Maintenance				
3400 Other Funds Ltd	2,988	2,988	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	516,239	516,239	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	74,727	74,727	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	9,783	9,783	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	3,304	3,304	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SERVICES & SUPPLIES				
3400 Other Funds Ltd	5,283,337	5,283,337	0	0.00%
TOTAL SERVICES & SUPPLIES	**$5,283,337**	**$5,283,337**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	5,283,337	5,283,337	0	0.00%
TOTAL EXPENDITURES	**$5,283,337**	**$5,283,337**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(5,283,337)	(5,283,337)	0	0.00%
TOTAL ENDING BALANCE	**($5,283,337)**	**($5,283,337)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	1,450,382	1,450,382	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	(1,450,382)	(1,450,382)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL SERVICES & SUPPLIES	**-**	**-**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0410 Charges for Services				
3400 Other Funds Ltd	(3,742,716)	(3,742,716)	0	0.00%
0415 Admin and Service Charges				
3400 Other Funds Ltd	(207,933)	(207,933)	0	0.00%
CHARGES FOR SERVICES				
3400 Other Funds Ltd	(3,950,649)	(3,950,649)	0	0.00%
TOTAL CHARGES FOR SERVICES	**($3,950,649)**	**($3,950,649)**	**$0**	**0.00%**
SALES INCOME				
0705 Sales Income				
3400 Other Funds Ltd	(1,872,274)	(1,872,274)	0	0.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	(5,822,923)	(5,822,923)	0	0.00%
TOTAL REVENUE CATEGORIES	**($5,822,923)**	**($5,822,923)**	**$0**	**0.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	(5,822,923)	(5,822,923)	0	0.00%
TOTAL AVAILABLE REVENUES	**($5,822,923)**	**($5,822,923)**	**$0**	**0.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	(114,624)	(114,624)	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	(114,624)	(114,624)	0	0.00%
TOTAL SALARIES & WAGES	**($114,624)**	**($114,624)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	(53)	(53)	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(20,541)	(20,541)	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	(8,769)	(8,769)	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	(458)	(458)	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	(46)	(46)	0	0.00%
3260 Mass Transit Tax				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(688)	(688)	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	(39,600)	(39,600)	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(70,155)	(70,155)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($70,155)**	**($70,155)**	**$0**	**0.00%**
P.S. BUDGET ADJUSTMENTS				
3455 Vacancy Savings				
3400 Other Funds Ltd	(1,128,036)	(1,128,036)	0	0.00%
PERSONAL SERVICES				
3400 Other Funds Ltd	(1,312,815)	(1,312,815)	0	0.00%
TOTAL PERSONAL SERVICES	**($1,312,815)**	**($1,312,815)**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(20,000)	(20,000)	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(20,000)	(20,000)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(37,876)	(37,876)	0	0.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4200 Telecommunications				
3400 Other Funds Ltd	(3,220)	(3,220)	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	(530,000)	(530,000)	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	(142,000)	(142,000)	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(578,740)	(578,740)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(672)	(672)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(1,332,508)	(1,332,508)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($1,332,508)**	**($1,332,508)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(2,645,323)	(2,645,323)	0	0.00%
TOTAL EXPENDITURES	**($2,645,323)**	**($2,645,323)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(3,177,600)	(3,177,600)	0	0.00%
TOTAL ENDING BALANCE	**($3,177,600)**	**($3,177,600)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(1)	(1)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(1.00)	(1.00)	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	(520,728)	(520,728)	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	(520,728)	(520,728)	0	0.00%
TOTAL SALARIES & WAGES	**($520,728)**	**($520,728)**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	(212)	(212)	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(93,316)	(93,316)	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	(39,836)	(39,836)	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	(2,082)	(2,082)	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	(184)	(184)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	(3,125)	(3,125)	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	(158,400)	(158,400)	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(297,155)	(297,155)	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**($297,155)**	**($297,155)**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(817,883)	(817,883)	0	0.00%
TOTAL PERSONAL SERVICES	**($817,883)**	**($817,883)**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(413)	(413)	0	0.00%
4125 Out of State Travel				
3400 Other Funds Ltd	(387)	(387)	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	(1,892)	(1,892)	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	(3,664)	(3,664)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4200 Telecommunications				
3400 Other Funds Ltd	(7,876)	(7,876)	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	(3,948)	(3,948)	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	(350,986)	(350,986)	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	(245)	(245)	0	0.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(787)	(787)	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	(668,319)	(668,319)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(710)	(710)	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	(11,575)	(11,575)	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	(5,182)	(5,182)	0	0.00%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(1,055,984)	(1,055,984)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($1,055,984)**	**($1,055,984)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,873,867)	(1,873,867)	0	0.00%
TOTAL EXPENDITURES	**($1,873,867)**	**($1,873,867)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	1,873,867	1,873,867	0	0.00%
TOTAL ENDING BALANCE	**$1,873,867**	**$1,873,867**	**$0**	**0.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(4)	(4)	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(4.00)	(4.00)	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(1,120,194)	-	1,120,194	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(1,120,194)	-	1,120,194	100.00%
TOTAL SERVICES & SUPPLIES	**($1,120,194)**	**-**	**$1,120,194**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,120,194)	-	1,120,194	100.00%
TOTAL EXPENDITURES	**($1,120,194)**	**-**	**$1,120,194**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	1,120,194	-	(1,120,194)	(100.00%)
TOTAL ENDING BALANCE	**$1,120,194**	**-**	**($1,120,194)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	(41,757)	-	41,757	100.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	(147,478)	-	147,478	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(982,295)	-	982,295	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(1,171,530)	-	1,171,530	100.00%
TOTAL SERVICES & SUPPLIES	**($1,171,530)**	**-**	**$1,171,530**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,171,530)	-	1,171,530	100.00%
TOTAL EXPENDITURES	**($1,171,530)**	**-**	**$1,171,530**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	1,171,530	-	(1,171,530)	(100.00%)
TOTAL ENDING BALANCE	**$1,171,530**	**-**	**($1,171,530)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	(2,393,400)	2,666,544	5,059,944	211.41%
SALARIES & WAGES				
3400 Other Funds Ltd	(2,393,400)	2,666,544	5,059,944	211.41%
TOTAL SALARIES & WAGES	**($2,393,400)**	**$2,666,544**	**$5,059,944**	**211.41%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	(795)	798	1,593	200.38%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	(428,898)	477,848	906,746	211.41%
3230 Social Security Taxes				
3400 Other Funds Ltd	(183,099)	203,992	387,091	211.41%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	(9,574)	10,595	20,169	210.66%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	(690)	694	1,384	200.58%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	(14,359)	15,997	30,356	211.41%
3270 Flexible Benefits				
3400 Other Funds Ltd	(594,000)	598,950	1,192,950	200.83%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	(1,231,415)	1,308,874	2,540,289	206.29%
TOTAL OTHER PAYROLL EXPENSES	**($1,231,415)**	**$1,308,874**	**$2,540,289**	**206.29%**
PERSONAL SERVICES				
3400 Other Funds Ltd	(3,624,815)	3,975,418	7,600,233	209.67%
TOTAL PERSONAL SERVICES	**($3,624,815)**	**$3,975,418**	**$7,600,233**	**209.67%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	(1,444)	17,373	18,817	1,303.12%
4150 Employee Training				
3400 Other Funds Ltd	(14,298)	36,490	50,788	355.21%
4175 Office Expenses				
3400 Other Funds Ltd	(38,074)	43,600	81,674	214.51%
4200 Telecommunications				
3400 Other Funds Ltd	(15,414)	48,815	64,229	416.69%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	(246,192)	316,585	562,777	228.59%
4275 Publicity and Publications				
3400 Other Funds Ltd	(57,221)	-	57,221	100.00%
4300 Professional Services				
3400 Other Funds Ltd	(1,858)	-	1,858	100.00%
4315 IT Professional Services				
3400 Other Funds Ltd	(135,299)	4,176,400	4,311,699	3,186.79%
4325 Attorney General				
3400 Other Funds Ltd	(41,961)	-	41,961	100.00%
4375 Employee Recruitment and Develop				
3400 Other Funds Ltd	(715)	-	715	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	(893)	11,931	12,824	1,436.06%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	(2,337)	-	2,337	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(47,083)	8,535	55,618	118.13%
4700 Expendable Prop 250 - 5000				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(14,583)	10,188	24,771	169.86%
4715 IT Expendable Property				
3400 Other Funds Ltd	(16,609)	42,645	59,254	356.76%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(633,981)	4,712,562	5,346,543	843.33%
TOTAL SERVICES & SUPPLIES	**($633,981)**	**$4,712,562**	**$5,346,543**	**843.33%**
EXPENDITURES				
3400 Other Funds Ltd	(4,258,796)	8,687,980	12,946,776	304.00%
TOTAL EXPENDITURES	**($4,258,796)**	**$8,687,980**	**$12,946,776**	**304.00%**
ENDING BALANCE				
3400 Other Funds Ltd	4,258,796	(8,687,980)	(12,946,776)	(304.00%)
TOTAL ENDING BALANCE	**$4,258,796**	**($8,687,980)**	**($12,946,776)**	**(304.00%)**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	(15)	17	32	213.33%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	(15.00)	15.16	30.16	201.07%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	4,043,679	-	(4,043,679)	(100.00%)
REVENUE CATEGORIES				
8000 General Fund	4,043,679	-	(4,043,679)	(100.00%)
TOTAL REVENUE CATEGORIES	**$4,043,679**	**-**	**($4,043,679)**	**(100.00%)**
AVAILABLE REVENUES				
8000 General Fund	4,043,679	-	(4,043,679)	(100.00%)
TOTAL AVAILABLE REVENUES	**$4,043,679**	**-**	**($4,043,679)**	**(100.00%)**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
8000 General Fund	1,880,664	-	(1,880,664)	(100.00%)
3400 Other Funds Ltd	-	823,515	823,515	100.00%
All Funds	1,880,664	823,515	(1,057,149)	(56.21%)
SALARIES & WAGES				
8000 General Fund	1,880,664	-	(1,880,664)	(100.00%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	-	823,515	823,515	100.00%
TOTAL SALARIES & WAGES	**$1,880,664**	**$823,515**	**($1,057,149)**	**(56.21%)**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
8000 General Fund	636	-	(636)	(100.00%)
3400 Other Funds Ltd	-	276	276	100.00%
All Funds	636	276	(360)	(56.60%)
3220 Public Employees Retire Cont				
8000 General Fund	337,013	-	(337,013)	(100.00%)
3400 Other Funds Ltd	-	147,573	147,573	100.00%
All Funds	337,013	147,573	(189,440)	(56.21%)
3230 Social Security Taxes				
8000 General Fund	143,875	-	(143,875)	(100.00%)
3400 Other Funds Ltd	-	63,000	63,000	100.00%
All Funds	143,875	63,000	(80,875)	(56.21%)
3241 Paid Family Medical Leave Insurance				
8000 General Fund	7,521	-	(7,521)	(100.00%)
3400 Other Funds Ltd	-	3,293	3,293	100.00%
All Funds	7,521	3,293	(4,228)	(56.22%)

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3250 Workers Comp. Assess. (WCD)				
8000 General Fund	552	-	(552)	(100.00%)
3400 Other Funds Ltd	-	240	240	100.00%
All Funds	552	240	(312)	(56.52%)
3260 Mass Transit Tax				
8000 General Fund	11,282	-	(11,282)	(100.00%)
3400 Other Funds Ltd	-	4,941	4,941	100.00%
All Funds	11,282	4,941	(6,341)	(56.20%)
3270 Flexible Benefits				
8000 General Fund	475,200	-	(475,200)	(100.00%)
3400 Other Funds Ltd	-	207,900	207,900	100.00%
All Funds	475,200	207,900	(267,300)	(56.25%)
OTHER PAYROLL EXPENSES				
8000 General Fund	976,079	-	(976,079)	(100.00%)
3400 Other Funds Ltd	-	427,223	427,223	100.00%
TOTAL OTHER PAYROLL EXPENSES	**$976,079**	**$427,223**	**($548,856)**	**(56.23%)**
PERSONAL SERVICES				
8000 General Fund	2,856,743	-	(2,856,743)	(100.00%)
3400 Other Funds Ltd	-	1,250,738	1,250,738	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	**$2,856,743**	**$1,250,738**	**($1,606,005)**	**(56.22%)**
SERVICES & SUPPLIES				
4100 Instate Travel				
8000 General Fund	13,752	-	(13,752)	(100.00%)
3400 Other Funds Ltd	-	6,051	6,051	100.00%
All Funds	13,752	6,051	(7,701)	(56.00%)
4150 Employee Training				
8000 General Fund	28,884	-	(28,884)	(100.00%)
3400 Other Funds Ltd	-	12,709	12,709	100.00%
All Funds	28,884	12,709	(16,175)	(56.00%)
4175 Office Expenses				
8000 General Fund	34,512	-	(34,512)	(100.00%)
3400 Other Funds Ltd	-	15,185	15,185	100.00%
All Funds	34,512	15,185	(19,327)	(56.00%)
4200 Telecommunications				
8000 General Fund	38,640	-	(38,640)	(100.00%)
3400 Other Funds Ltd	-	17,002	17,002	100.00%
All Funds	38,640	17,002	(21,638)	(56.00%)
4250 Data Processing				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8000 General Fund	13,128	-	(13,128)	(100.00%)
3400 Other Funds Ltd	-	5,776	5,776	100.00%
All Funds	13,128	5,776	(7,352)	(56.00%)
4315 IT Professional Services				
8000 General Fund	1,000,000	-	(1,000,000)	(100.00%)
3400 Other Funds Ltd	-	500,000	500,000	100.00%
All Funds	1,000,000	500,000	(500,000)	(50.00%)
4400 Dues and Subscriptions				
8000 General Fund	9,444	-	(9,444)	(100.00%)
3400 Other Funds Ltd	-	4,155	4,155	100.00%
All Funds	9,444	4,155	(5,289)	(56.00%)
4650 Other Services and Supplies				
8000 General Fund	6,756	-	(6,756)	(100.00%)
3400 Other Funds Ltd	-	2,973	2,973	100.00%
All Funds	6,756	2,973	(3,783)	(55.99%)
4700 Expendable Prop 250 - 5000				
8000 General Fund	8,064	-	(8,064)	(100.00%)
3400 Other Funds Ltd	-	3,548	3,548	100.00%
All Funds	8,064	3,548	(4,516)	(56.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4715 IT Expendable Property				
8000 General Fund	33,756	-	(33,756)	(100.00%)
3400 Other Funds Ltd	-	14,853	14,853	100.00%
All Funds	33,756	14,853	(18,903)	(56.00%)
SERVICES & SUPPLIES				
8000 General Fund	1,186,936	-	(1,186,936)	(100.00%)
3400 Other Funds Ltd	-	582,252	582,252	100.00%
TOTAL SERVICES & SUPPLIES	**$1,186,936**	**$582,252**	**($604,684)**	**(50.94%)**
EXPENDITURES				
8000 General Fund	4,043,679	-	(4,043,679)	(100.00%)
3400 Other Funds Ltd	-	1,832,990	1,832,990	100.00%
TOTAL EXPENDITURES	**$4,043,679**	**$1,832,990**	**($2,210,689)**	**(54.67%)**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	(1,832,990)	(1,832,990)	100.00%
TOTAL ENDING BALANCE	**-**	**($1,832,990)**	**($1,832,990)**	**100.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	12	6	(6)	(50.00%)
AUTHORIZED FTE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
8250 Class/Unclass FTE Positions	12.00	5.28	(6.72)	(56.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
CHARGES FOR SERVICES				
0415 Admin and Service Charges				
3200 Other Funds Non-Ltd	50,000,000	50,000,000	0	0.00%
CHARGES FOR SERVICES				
3200 Other Funds Non-Ltd	50,000,000	50,000,000	0	0.00%
TOTAL CHARGES FOR SERVICES	**$50,000,000**	**$50,000,000**	**$0**	**0.00%**
REVENUE CATEGORIES				
3200 Other Funds Non-Ltd	50,000,000	50,000,000	0	0.00%
TOTAL REVENUE CATEGORIES	**$50,000,000**	**$50,000,000**	**$0**	**0.00%**
AVAILABLE REVENUES				
3200 Other Funds Non-Ltd	50,000,000	50,000,000	0	0.00%
TOTAL AVAILABLE REVENUES	**$50,000,000**	**$50,000,000**	**$0**	**0.00%**
ENDING BALANCE				
3200 Other Funds Non-Ltd	50,000,000	50,000,000	0	0.00%
TOTAL ENDING BALANCE	**$50,000,000**	**$50,000,000**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	846,360	846,360	0	0.00%
SALARIES & WAGES				
3400 Other Funds Ltd	846,360	846,360	0	0.00%
TOTAL SALARIES & WAGES	**$846,360**	**$846,360**	**$0**	**0.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	212	212	0	0.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	151,669	151,669	0	0.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	64,747	64,747	0	0.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	3,385	3,385	0	0.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	184	184	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3260 Mass Transit Tax				
3400 Other Funds Ltd	5,079	5,079	0	0.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	158,400	158,400	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	383,676	383,676	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$383,676**	**$383,676**	**$0**	**0.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	1,230,036	1,230,036	0	0.00%
TOTAL PERSONAL SERVICES	**$1,230,036**	**$1,230,036**	**$0**	**0.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	4,584	4,584	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	9,628	9,628	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	11,504	11,504	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	12,880	12,880	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	4,376	4,376	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	600,000	900,000	300,000	50.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	3,148	3,148	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	2,252	2,252	0	0.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	2,688	2,688	0	0.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	11,252	11,252	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	662,312	962,312	300,000	45.30%
TOTAL SERVICES & SUPPLIES	**$662,312**	**$962,312**	**$300,000**	**45.30%**
EXPENDITURES				
3400 Other Funds Ltd	1,892,348	2,192,348	300,000	15.85%
TOTAL EXPENDITURES	**$1,892,348**	**$2,192,348**	**$300,000**	**15.85%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	(1,892,348)	(2,192,348)	(300,000)	(15.85%)
TOTAL ENDING BALANCE	**($1,892,348)**	**($2,192,348)**	**($300,000)**	**(15.85%)**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	4	4	0	0.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	4.00	4.00	0.00	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4315 IT Professional Services				
3400 Other Funds Ltd	-	4,215,918	4,215,918	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	4,215,918	4,215,918	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$4,215,918**	**$4,215,918**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	4,215,918	4,215,918	100.00%
TOTAL EXPENDITURES	**-**	**$4,215,918**	**$4,215,918**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(4,215,918)	(4,215,918)	100.00%
TOTAL ENDING BALANCE	**-**	**($4,215,918)**	**($4,215,918)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	382,560	382,560	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	382,560	382,560	100.00%
TOTAL SALARIES & WAGES	**-**	**$382,560**	**$382,560**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	159	159	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	68,555	68,555	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	29,267	29,267	100.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	-	1,530	1,530	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	138	138	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3260 Mass Transit Tax				
3400 Other Funds Ltd	-	2,294	2,294	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	118,800	118,800	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	220,743	220,743	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$220,743**	**$220,743**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	603,303	603,303	100.00%
TOTAL PERSONAL SERVICES	**-**	**$603,303**	**$603,303**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	1,772	1,772	100.00%
4150 Employee Training				
3400 Other Funds Ltd	-	4,199	4,199	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	-	8,628	8,628	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	-	9,660	9,660	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4250 Data Processing				
3400 Other Funds Ltd	-	3,282	3,282	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	-	2,361	2,361	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	1,689	1,689	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	2,016	2,016	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	-	8,439	8,439	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	42,046	42,046	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$42,046**	**$42,046**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	645,349	645,349	100.00%
TOTAL EXPENDITURES	**-**	**$645,349**	**$645,349**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(645,349)	(645,349)	100.00%
TOTAL ENDING BALANCE	**-**	**($645,349)**	**($645,349)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	3	3	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	3.00	3.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	40,440	40,440	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	40,440	40,440	100.00%
TOTAL SALARIES & WAGES	**-**	**$40,440**	**$40,440**	**100.00%**
OTHER PAYROLL EXPENSES				
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	7,247	7,247	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	3,094	3,094	100.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	-	163	163	100.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	-	244	244	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	10,748	10,748	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL OTHER PAYROLL EXPENSES	**-**	**$10,748**	**$10,748**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	51,188	51,188	100.00%
TOTAL PERSONAL SERVICES	**-**	**$51,188**	**$51,188**	**100.00%**
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	-	(51,188)	(51,188)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(51,188)	(51,188)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($51,188)**	**($51,188)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4250 Data Processing				
3400 Other Funds Ltd	-	(102,835)	(102,835)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(1,479,044)	(1,479,044)	100.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	-	(120,745)	(120,745)	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	(117,196)	(117,196)	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	(1,819,820)	(1,819,820)	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**($1,819,820)**	**($1,819,820)**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	(1,819,820)	(1,819,820)	100.00%
TOTAL EXPENDITURES	**-**	**($1,819,820)**	**($1,819,820)**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	1,819,820	1,819,820	100.00%
TOTAL ENDING BALANCE	**-**	**$1,819,820**	**$1,819,820**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	4,832,000	4,832,000	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	4,832,000	4,832,000	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$4,832,000**	**$4,832,000**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	4,832,000	4,832,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$4,832,000**	**$4,832,000**	**100.00%**
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	299,160	299,160	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	299,160	299,160	100.00%
TOTAL SALARIES & WAGES	**-**	**$299,160**	**$299,160**	**100.00%**
OTHER PAYROLL EXPENSES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	159	159	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	53,610	53,610	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	22,887	22,887	100.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	-	1,197	1,197	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	138	138	100.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	-	1,794	1,794	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	118,800	118,800	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	198,585	198,585	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$198,585**	**$198,585**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	497,745	497,745	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL PERSONAL SERVICES	**-**	**$497,745**	**$497,745**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	939	939	100.00%
4150 Employee Training				
3400 Other Funds Ltd	-	2,688	2,688	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	-	8,628	8,628	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	-	9,660	9,660	100.00%
4250 Data Processing				
3400 Other Funds Ltd	-	3,282	3,282	100.00%
4325 Attorney General				
8000 General Fund	-	832,000	832,000	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	-	2,361	2,361	100.00%
4650 Other Services and Supplies				
8000 General Fund	-	4,000,000	4,000,000	100.00%
3400 Other Funds Ltd	-	1,689	1,689	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
All Funds	-	4,001,689	4,001,689	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	2,016	2,016	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	-	8,439	8,439	100.00%
SERVICES & SUPPLIES				
8000 General Fund	-	4,832,000	4,832,000	100.00%
3400 Other Funds Ltd	-	39,702	39,702	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$4,871,702**	**$4,871,702**	**100.00%**
EXPENDITURES				
8000 General Fund	-	4,832,000	4,832,000	100.00%
3400 Other Funds Ltd	-	537,447	537,447	100.00%
TOTAL EXPENDITURES	**-**	**$5,369,447**	**$5,369,447**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	-	(537,447)	(537,447)	100.00%
TOTAL ENDING BALANCE	**-**	**($537,447)**	**($537,447)**	**100.00%**
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	3	3	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	3.00	3.00	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
SALARIES & WAGES				
3110 Class/Unclass Sal. and Per Diem				
3400 Other Funds Ltd	-	251,790	251,790	100.00%
SALARIES & WAGES				
3400 Other Funds Ltd	-	251,790	251,790	100.00%
TOTAL SALARIES & WAGES	**-**	**$251,790**	**$251,790**	**100.00%**
OTHER PAYROLL EXPENSES				
3210 Empl. Rel. Bd. Assessments				
3400 Other Funds Ltd	-	72	72	100.00%
3220 Public Employees Retire Cont				
3400 Other Funds Ltd	-	45,120	45,120	100.00%
3230 Social Security Taxes				
3400 Other Funds Ltd	-	19,262	19,262	100.00%
3241 Paid Family Medical Leave Insurance				
3400 Other Funds Ltd	-	1,007	1,007	100.00%
3250 Workers Comp. Assess. (WCD)				
3400 Other Funds Ltd	-	63	63	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3260 Mass Transit Tax				
3400 Other Funds Ltd	-	1,510	1,510	100.00%
3270 Flexible Benefits				
3400 Other Funds Ltd	-	54,450	54,450	100.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	-	121,484	121,484	100.00%
TOTAL OTHER PAYROLL EXPENSES	**-**	**$121,484**	**$121,484**	**100.00%**
PERSONAL SERVICES				
3400 Other Funds Ltd	-	373,274	373,274	100.00%
TOTAL PERSONAL SERVICES	**-**	**$373,274**	**$373,274**	**100.00%**
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	-	1,582	1,582	100.00%
4150 Employee Training				
3400 Other Funds Ltd	-	3,321	3,321	100.00%
4175 Office Expenses				
3400 Other Funds Ltd	-	3,969	3,969	100.00%
4200 Telecommunications				
3400 Other Funds Ltd	-	4,444	4,444	100.00%

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
4250 Data Processing				
3400 Other Funds Ltd	-	1,510	1,510	100.00%
4400 Dues and Subscriptions				
3400 Other Funds Ltd	-	1,086	1,086	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	2,647	2,647	100.00%
4700 Expendable Prop 250 - 5000				
3400 Other Funds Ltd	-	927	927	100.00%
4715 IT Expendable Property				
3400 Other Funds Ltd	-	3,882	3,882	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	23,368	23,368	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$23,368**	**$23,368**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	396,642	396,642	100.00%
TOTAL EXPENDITURES	**-**	**$396,642**	**$396,642**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(396,642)	(396,642)	100.00%
TOTAL ENDING BALANCE	**-**	**($396,642)**	**($396,642)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
AUTHORIZED POSITIONS				
8150 Class/Unclass Positions	-	2	2	100.00%
AUTHORIZED FTE				
8250 Class/Unclass FTE Positions	-	1.38	1.38	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
PERSONAL SERVICES				
OTHER PAYROLL EXPENSES				
3221 Pension Obligation Bond				
3400 Other Funds Ltd	5,804	5,804	0	0.00%
3260 Mass Transit Tax				
3400 Other Funds Ltd	1,145	1,145	0	0.00%
OTHER PAYROLL EXPENSES				
3400 Other Funds Ltd	6,949	6,949	0	0.00%
TOTAL OTHER PAYROLL EXPENSES	**$6,949**	**$6,949**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	6,949	6,949	0	0.00%
TOTAL EXPENDITURES	**$6,949**	**$6,949**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(6,949)	(6,949)	0	0.00%
TOTAL ENDING BALANCE	**($6,949)**	**($6,949)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
3400 Other Funds Ltd	22	22	0	0.00%
4150 Employee Training				
3400 Other Funds Ltd	1,344	1,344	0	0.00%
4175 Office Expenses				
3400 Other Funds Ltd	1,976	1,976	0	0.00%
4200 Telecommunications				
3400 Other Funds Ltd	272	272	0	0.00%
4225 State Gov. Service Charges				
3400 Other Funds Ltd	7,279,378	7,279,378	0	0.00%
4250 Data Processing				
3400 Other Funds Ltd	427	427	0	0.00%
4275 Publicity and Publications				
3400 Other Funds Ltd	47	47	0	0.00%
4300 Professional Services				
3400 Other Funds Ltd	22,844	22,844	0	0.00%
4315 IT Professional Services				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	14,558	14,558	0	0.00%
4325 Attorney General				
3400 Other Funds Ltd	3,664	3,664	0	0.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	5,361	5,361	0	0.00%
4575 Agency Program Related S and S				
3400 Other Funds Ltd	438	438	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	18,979	18,979	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	7,349,310	7,349,310	0	0.00%
TOTAL SERVICES & SUPPLIES	**$7,349,310**	**$7,349,310**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	7,349,310	7,349,310	0	0.00%
TOTAL EXPENDITURES	**$7,349,310**	**$7,349,310**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	(7,349,310)	(7,349,310)	0	0.00%
TOTAL ENDING BALANCE	**($7,349,310)**	**($7,349,310)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	(194,386)	(194,386)	0	0.00%
4315 IT Professional Services				
3400 Other Funds Ltd	(174,857)	(174,857)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	369,243	369,243	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL SERVICES & SUPPLIES	**-**	**-**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL EXPENDITURES	**-**	**-**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4650 Other Services and Supplies				
3400 Other Funds Ltd	(441,944)	(441,944)	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(441,944)	(441,944)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($441,944)**	**($441,944)**	**$0**	**0.00%**
EXPENDITURES				
3400 Other Funds Ltd	(441,944)	(441,944)	0	0.00%
TOTAL EXPENDITURES	**($441,944)**	**($441,944)**	**$0**	**0.00%**
ENDING BALANCE				
3400 Other Funds Ltd	441,944	441,944	0	0.00%
TOTAL ENDING BALANCE	**$441,944**	**$441,944**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	(1,127)	-	1,127	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	(1,127)	-	1,127	100.00%
TOTAL SERVICES & SUPPLIES	**($1,127)**	**-**	**$1,127**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	(1,127)	-	1,127	100.00%
TOTAL EXPENDITURES	**($1,127)**	**-**	**$1,127**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	1,127	-	(1,127)	(100.00%)
TOTAL ENDING BALANCE	**$1,127**	**-**	**($1,127)**	**(100.00%)**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	378,831	-	(378,831)	(100.00%)
4250 Data Processing				
3400 Other Funds Ltd	(146)	-	146	100.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	(6,899)	-	6,899	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(12,991)	-	12,991	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	358,795	-	(358,795)	(100.00%)
TOTAL SERVICES & SUPPLIES	**$358,795**	**-**	**($358,795)**	**(100.00%)**
EXPENDITURES				
3400 Other Funds Ltd	358,795	-	(358,795)	(100.00%)
TOTAL EXPENDITURES	**$358,795**	**-**	**($358,795)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	(358,795)	-	358,795	100.00%
TOTAL ENDING BALANCE	**($358,795)**	**-**	**$358,795**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	-	364,503	364,503	100.00%
4250 Data Processing				
3400 Other Funds Ltd	-	(359)	(359)	100.00%
4325 Attorney General				
3400 Other Funds Ltd	-	(1,488)	(1,488)	100.00%
4425 Facilities Rental and Taxes				
3400 Other Funds Ltd	-	(5,020)	(5,020)	100.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	-	71,325	71,325	100.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	-	428,961	428,961	100.00%
TOTAL SERVICES & SUPPLIES	**-**	**$428,961**	**$428,961**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	428,961	428,961	100.00%
TOTAL EXPENDITURES	**-**	**$428,961**	**$428,961**	**100.00%**
ENDING BALANCE				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	(428,961)	(428,961)	100.00%
TOTAL ENDING BALANCE	**-**	**($428,961)**	**($428,961)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3010 Other Funds Cap Improve	210,715	210,715	0	0.00%
ENDING BALANCE				
3010 Other Funds Cap Improve	(210,715)	(210,715)	0	0.00%
TOTAL ENDING BALANCE	**($210,715)**	**($210,715)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3010 Other Funds Cap Improve	(522,774)	(522,774)	0	0.00%
ENDING BALANCE				
3010 Other Funds Cap Improve	522,774	522,774	0	0.00%
TOTAL ENDING BALANCE	**$522,774**	**$522,774**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3010 Other Funds Cap Improve	250,000	250,000	0	0.00%
ENDING BALANCE				
3010 Other Funds Cap Improve	(250,000)	(250,000)	0	0.00%
TOTAL ENDING BALANCE	**($250,000)**	**($250,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3020 Other Funds Cap Construct	15,500,000	15,500,000	0	0.00%
ENDING BALANCE				
3020 Other Funds Cap Construct	(15,500,000)	(15,500,000)	0	0.00%
TOTAL ENDING BALANCE	**($15,500,000)**	**($15,500,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3020 Other Funds Cap Construct	3,500,000	3,500,000	0	0.00%
ENDING BALANCE				
3020 Other Funds Cap Construct	(3,500,000)	(3,500,000)	0	0.00%
TOTAL ENDING BALANCE	**($3,500,000)**	**($3,500,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3020 Other Funds Cap Construct	6,500,000	6,500,000	0	0.00%
ENDING BALANCE				
3020 Other Funds Cap Construct	(6,500,000)	(6,500,000)	0	0.00%
TOTAL ENDING BALANCE	**($6,500,000)**	**($6,500,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3020 Other Funds Cap Construct	5,000,000	5,000,000	0	0.00%
ENDING BALANCE				
3020 Other Funds Cap Construct	(5,000,000)	(5,000,000)	0	0.00%
TOTAL ENDING BALANCE	**($5,000,000)**	**($5,000,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3020 Other Funds Cap Construct	2,500,000	2,500,000	0	0.00%
ENDING BALANCE				
3020 Other Funds Cap Construct	(2,500,000)	(2,500,000)	0	0.00%
TOTAL ENDING BALANCE	**($2,500,000)**	**($2,500,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3020 Other Funds Cap Construct	11,250,000	11,250,000	0	0.00%
ENDING BALANCE				
3020 Other Funds Cap Construct	(11,250,000)	(11,250,000)	0	0.00%
TOTAL ENDING BALANCE	**($11,250,000)**	**($11,250,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3020 Other Funds Cap Construct	2,000,000	2,000,000	0	0.00%
ENDING BALANCE				
3020 Other Funds Cap Construct	(2,000,000)	(2,000,000)	0	0.00%
TOTAL ENDING BALANCE	**($2,000,000)**	**($2,000,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3020 Other Funds Cap Construct	500,000	500,000	0	0.00%
ENDING BALANCE				
3020 Other Funds Cap Construct	(500,000)	(500,000)	0	0.00%
TOTAL ENDING BALANCE	**($500,000)**	**($500,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
CAPITAL OUTLAY				
5900 Other Capital Outlay				
3020 Other Funds Cap Construct	3,000,000	3,000,000	0	0.00%
ENDING BALANCE				
3020 Other Funds Cap Construct	(3,000,000)	(3,000,000)	0	0.00%
TOTAL ENDING BALANCE	**($3,000,000)**	**($3,000,000)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0560 Dedicated Fund Oblig Bonds				
3400 Other Funds Ltd	50,000	-	(50,000)	(100.00%)
0565 Lottery Bonds				
3400 Other Funds Ltd	22,552,499	-	(22,552,499)	(100.00%)
BOND SALES				
3400 Other Funds Ltd	22,602,499	-	(22,602,499)	(100.00%)
TOTAL BOND SALES	**$22,602,499**	**-**	**($22,602,499)**	**(100.00%)**
AVAILABLE REVENUES				
3400 Other Funds Ltd	22,602,499	-	(22,602,499)	(100.00%)
TOTAL AVAILABLE REVENUES	**$22,602,499**	**-**	**($22,602,499)**	**(100.00%)**
EXPENDITURES				
SERVICES & SUPPLIES				
4625 Other COP Costs				
3400 Other Funds Ltd	352,499	-	(352,499)	(100.00%)
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	22,250,000	-	(22,250,000)	(100.00%)

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
3400 Other Funds Ltd	22,602,499	-	(22,602,499)	(100.00%)
TOTAL EXPENDITURES	**$22,602,499**	**-**	**($22,602,499)**	**(100.00%)**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
DEBT SERVICE				
7100 Principal - Bonds				
3430 Other Funds Debt Svc Ltd	-	(2,560,003)	(2,560,003)	100.00%
7150 Interest - Bonds				
3430 Other Funds Debt Svc Ltd	-	584,829	584,829	100.00%
DEBT SERVICE				
3430 Other Funds Debt Svc Ltd	-	(1,975,174)	(1,975,174)	100.00%
TOTAL DEBT SERVICE	**-**	**($1,975,174)**	**($1,975,174)**	**100.00%**
EXPENDITURES				
3430 Other Funds Debt Svc Ltd	-	(1,975,174)	(1,975,174)	100.00%
TOTAL EXPENDITURES	**-**	**($1,975,174)**	**($1,975,174)**	**100.00%**
ENDING BALANCE				
3430 Other Funds Debt Svc Ltd	-	1,975,174	1,975,174	100.00%
TOTAL ENDING BALANCE	**-**	**$1,975,174**	**$1,975,174**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4625 Other COP Costs				
3400 Other Funds Ltd	-	50,000	50,000	100.00%
DEBT SERVICE				
7100 Principal - Bonds				
3430 Other Funds Debt Svc Ltd	-	330,000	330,000	100.00%
7150 Interest - Bonds				
3430 Other Funds Debt Svc Ltd	-	178,034	178,034	100.00%
DEBT SERVICE				
3430 Other Funds Debt Svc Ltd	-	508,034	508,034	100.00%
TOTAL DEBT SERVICE	**-**	**$508,034**	**$508,034**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	50,000	50,000	100.00%
3430 Other Funds Debt Svc Ltd	-	508,034	508,034	100.00%
TOTAL EXPENDITURES	**-**	**$558,034**	**$558,034**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	(50,000)	(50,000)	100.00%
3430 Other Funds Debt Svc Ltd	-	(508,034)	(508,034)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	($558,034)	($558,034)	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
SERVICES & SUPPLIES				
4225 State Gov. Service Charges				
3400 Other Funds Ltd	371,055	371,055	0	0.00%
ENDING BALANCE				
3400 Other Funds Ltd	(371,055)	(371,055)	0	0.00%
TOTAL ENDING BALANCE	**($371,055)**	**($371,055)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	(642,394,628)	(642,394,628)	0	0.00%
REVENUE CATEGORIES				
8000 General Fund	(642,394,628)	(642,394,628)	0	0.00%
TOTAL REVENUE CATEGORIES	**($642,394,628)**	**($642,394,628)**	**$0**	**0.00%**
AVAILABLE REVENUES				
8000 General Fund	(642,394,628)	(642,394,628)	0	0.00%
TOTAL AVAILABLE REVENUES	**($642,394,628)**	**($642,394,628)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4300 Professional Services				
3400 Other Funds Ltd	(300,000)	(300,000)	0	0.00%
4625 Other COP Costs				
3400 Other Funds Ltd	(307,675)	(307,675)	0	0.00%
4650 Other Services and Supplies				
3400 Other Funds Ltd	(2,913,324)	(2,913,324)	0	0.00%
SERVICES & SUPPLIES				

Description	Governor's Budget (Y-01) Column 1	Leg. Adopted Budget (Z-01) Column 2	Column 2 Minus Column 1	% Change from Column 1 to Column 2
3400 Other Funds Ltd	(3,520,999)	(3,520,999)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($3,520,999)**	**($3,520,999)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				
8000 General Fund	(1,500,000)	(1,500,000)	0	0.00%
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	(20,500,000)	(20,500,000)	0	0.00%
6085 Other Special Payments				
8000 General Fund	(620,394,628)	(620,394,628)	0	0.00%
3400 Other Funds Ltd	(211,393,605)	(211,393,605)	0	0.00%
All Funds	(831,788,233)	(831,788,233)	0	0.00%
SPECIAL PAYMENTS				
8000 General Fund	(642,394,628)	(642,394,628)	0	0.00%
3400 Other Funds Ltd	(211,393,605)	(211,393,605)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($853,788,233)**	**($853,788,233)**	**$0**	**0.00%**
EXPENDITURES				
8000 General Fund	(642,394,628)	(642,394,628)	0	0.00%
3400 Other Funds Ltd	(214,914,604)	(214,914,604)	0	0.00%
TOTAL EXPENDITURES	**($857,309,232)**	**($857,309,232)**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
3400 Other Funds Ltd	214,914,604	214,914,604	0	0.00%
TOTAL ENDING BALANCE	**$214,914,604**	**$214,914,604**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
SALES INCOME				
0705 Sales Income				
3400 Other Funds Ltd	-	6,950,000	6,950,000	100.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	-	6,950,000	6,950,000	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$6,950,000**	**$6,950,000**	**100.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	-	6,950,000	6,950,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$6,950,000**	**$6,950,000**	**100.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4325 Attorney General				
3400 Other Funds Ltd	300,000	300,000	0	0.00%
SERVICES & SUPPLIES				
3400 Other Funds Ltd	300,000	300,000	0	0.00%
TOTAL SERVICES & SUPPLIES	**$300,000**	**$300,000**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6025 Dist to Other Gov Unit				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
3400 Other Funds Ltd	-	6,650,000	6,650,000	100.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	-	6,650,000	6,650,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$6,650,000**	**$6,650,000**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	300,000	6,950,000	6,650,000	2,216.67%
TOTAL EXPENDITURES	**$300,000**	**$6,950,000**	**$6,650,000**	**2,216.67%**
ENDING BALANCE				
3400 Other Funds Ltd	(300,000)	-	300,000	100.00%
TOTAL ENDING BALANCE	**($300,000)**	**-**	**$300,000**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
BOND SALES				
0565 Lottery Bonds				
3400 Other Funds Ltd	-	31,011,066	31,011,066	100.00%
REVENUE CATEGORIES				
3400 Other Funds Ltd	-	31,011,066	31,011,066	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$31,011,066**	**$31,011,066**	**100.00%**
AVAILABLE REVENUES				
3400 Other Funds Ltd	-	31,011,066	31,011,066	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$31,011,066**	**$31,011,066**	**100.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
3400 Other Funds Ltd	-	31,011,066	31,011,066	100.00%
SPECIAL PAYMENTS				
3400 Other Funds Ltd	-	31,011,066	31,011,066	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$31,011,066**	**$31,011,066**	**100.00%**
EXPENDITURES				
3400 Other Funds Ltd	-	31,011,066	31,011,066	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**-**	**$31,011,066**	**$31,011,066**	**100.00%**
ENDING BALANCE				
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8030 General Fund Debt Svc	-	(205,700)	(205,700)	100.00%
REVENUE CATEGORIES				
8030 General Fund Debt Svc	-	(205,700)	(205,700)	100.00%
TOTAL REVENUE CATEGORIES	**-**	**($205,700)**	**($205,700)**	**100.00%**
AVAILABLE REVENUES				
8030 General Fund Debt Svc	-	(205,700)	(205,700)	100.00%
TOTAL AVAILABLE REVENUES	**-**	**($205,700)**	**($205,700)**	**100.00%**
EXPENDITURES				
DEBT SERVICE				
7150 Interest - Bonds				
8030 General Fund Debt Svc	-	(205,700)	(205,700)	100.00%
4430 Lottery Funds Debt Svc Ltd	-	374,600	374,600	100.00%
All Funds	-	168,900	168,900	100.00%
DEBT SERVICE				
8030 General Fund Debt Svc	-	(205,700)	(205,700)	100.00%
4430 Lottery Funds Debt Svc Ltd	-	374,600	374,600	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL DEBT SERVICE	**-**	**$168,900**	**$168,900**	**100.00%**
EXPENDITURES				
8030 General Fund Debt Svc	-	(205,700)	(205,700)	100.00%
4430 Lottery Funds Debt Svc Ltd	-	374,600	374,600	100.00%
TOTAL EXPENDITURES	**-**	**$168,900**	**$168,900**	**100.00%**
ENDING BALANCE				
8030 General Fund Debt Svc	-	-	0	0.00%
4430 Lottery Funds Debt Svc Ltd	-	(374,600)	(374,600)	100.00%
TOTAL ENDING BALANCE	**-**	**($374,600)**	**($374,600)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	79,555,000	79,555,000	100.00%
BOND SALES				
0565 Lottery Bonds				
3400 Other Funds Ltd	-	64,781,841	64,781,841	100.00%
TRANSFERS IN				
1060 Transfer from General Fund				
3400 Other Funds Ltd	-	6,700,000	6,700,000	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	79,555,000	79,555,000	100.00%
3400 Other Funds Ltd	-	71,481,841	71,481,841	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$151,036,841**	**$151,036,841**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	79,555,000	79,555,000	100.00%
3400 Other Funds Ltd	-	71,481,841	71,481,841	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$151,036,841**	**$151,036,841**	**100.00%**
EXPENDITURES				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
SPECIAL PAYMENTS				
6060 Intra-Agency Gen Fund Transfer				
8000 General Fund	-	6,700,000	6,700,000	100.00%
6085 Other Special Payments				
8000 General Fund	-	72,855,000	72,855,000	100.00%
3400 Other Funds Ltd	-	71,481,841	71,481,841	100.00%
All Funds	-	144,336,841	144,336,841	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	79,555,000	79,555,000	100.00%
3400 Other Funds Ltd	-	71,481,841	71,481,841	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$151,036,841**	**$151,036,841**	**100.00%**
DEBT SERVICE				
7100 Principal - Bonds				
4430 Lottery Funds Debt Svc Ltd	-	1,094,994	1,094,994	100.00%
7150 Interest - Bonds				
4430 Lottery Funds Debt Svc Ltd	-	296,184	296,184	100.00%
DEBT SERVICE				
4430 Lottery Funds Debt Svc Ltd	-	1,391,178	1,391,178	100.00%
TOTAL DEBT SERVICE	**-**	**$1,391,178**	**$1,391,178**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
EXPENDITURES				
8000 General Fund	-	79,555,000	79,555,000	100.00%
4430 Lottery Funds Debt Svc Ltd	-	1,391,178	1,391,178	100.00%
3400 Other Funds Ltd	-	71,481,841	71,481,841	100.00%
TOTAL EXPENDITURES	**-**	**$152,428,019**	**$152,428,019**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
4430 Lottery Funds Debt Svc Ltd	-	(1,391,178)	(1,391,178)	100.00%
3400 Other Funds Ltd	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**($1,391,178)**	**($1,391,178)**	**100.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
GENERAL FUND APPROPRIATION				
0050 General Fund Appropriation				
8000 General Fund	-	20,425,000	20,425,000	100.00%
REVENUE CATEGORIES				
8000 General Fund	-	20,425,000	20,425,000	100.00%
TOTAL REVENUE CATEGORIES	**-**	**$20,425,000**	**$20,425,000**	**100.00%**
AVAILABLE REVENUES				
8000 General Fund	-	20,425,000	20,425,000	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$20,425,000**	**$20,425,000**	**100.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6085 Other Special Payments				
8000 General Fund	-	20,425,000	20,425,000	100.00%
SPECIAL PAYMENTS				
8000 General Fund	-	20,425,000	20,425,000	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$20,425,000**	**$20,425,000**	**100.00%**
EXPENDITURES				
8000 General Fund	-	20,425,000	20,425,000	100.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL EXPENDITURES	**-**	**$20,425,000**	**$20,425,000**	**100.00%**
ENDING BALANCE				
8000 General Fund	-	-	0	0.00%
TOTAL ENDING BALANCE	**-**	**-**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	(3,132,424,689)	(3,132,424,689)	0	0.00%
AVAILABLE REVENUES				
6400 Federal Funds Ltd	(3,132,424,689)	(3,132,424,689)	0	0.00%
TOTAL AVAILABLE REVENUES	**($3,132,424,689)**	**($3,132,424,689)**	**$0**	**0.00%**
EXPENDITURES				
SERVICES & SUPPLIES				
4100 Instate Travel				
6400 Federal Funds Ltd	(5,361)	(5,361)	0	0.00%
4150 Employee Training				
6400 Federal Funds Ltd	(29,305)	(29,305)	0	0.00%
4175 Office Expenses				
6400 Federal Funds Ltd	(13,903)	(13,903)	0	0.00%
4200 Telecommunications				
6400 Federal Funds Ltd	(12,912)	(12,912)	0	0.00%
4250 Data Processing				
6400 Federal Funds Ltd	(8,248)	(8,248)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
4275 Publicity and Publications				
6400 Federal Funds Ltd	(3,477)	(3,477)	0	0.00%
4315 IT Professional Services				
6400 Federal Funds Ltd	(17,589,802)	(17,589,802)	0	0.00%
4375 Employee Recruitment and Develop				
6400 Federal Funds Ltd	(2,783)	(2,783)	0	0.00%
4400 Dues and Subscriptions				
6400 Federal Funds Ltd	(3,477)	(3,477)	0	0.00%
4650 Other Services and Supplies				
6400 Federal Funds Ltd	(391,833,537)	(391,833,537)	0	0.00%
4700 Expendable Prop 250 - 5000				
6400 Federal Funds Ltd	(18,676)	(18,676)	0	0.00%
4715 IT Expendable Property				
6400 Federal Funds Ltd	(7,230,256)	(7,230,256)	0	0.00%
SERVICES & SUPPLIES				
6400 Federal Funds Ltd	(416,751,737)	(416,751,737)	0	0.00%
TOTAL SERVICES & SUPPLIES	**($416,751,737)**	**($416,751,737)**	**$0**	**0.00%**
SPECIAL PAYMENTS				
6085 Other Special Payments				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(99,908,936)	(99,908,936)	0	0.00%
6100 Spc Pmt to Human Svcs, Dept of				
6400 Federal Funds Ltd	(55,058,000)	(55,058,000)	0	0.00%
6123 Spc Pmt to OR Business Development				
6400 Federal Funds Ltd	(500,164,327)	(500,164,327)	0	0.00%
6137 Spc Pmt to Justice, Dept of				
6400 Federal Funds Ltd	(17,500,000)	(17,500,000)	0	0.00%
6150 Spc Pmt to Revenue, Dept of				
6400 Federal Funds Ltd	(147,000,000)	(147,000,000)	0	0.00%
6198 Spc Pmt to Judicial Dept				
6400 Federal Funds Ltd	(10,669,827)	(10,669,827)	0	0.00%
6250 Spc Pmt to Marine Bd, Or State				
6400 Federal Funds Ltd	(2,000,000)	(2,000,000)	0	0.00%
6257 Spc Pmt to Police, Dept of State				
6400 Federal Funds Ltd	(8,906,199)	(8,906,199)	0	0.00%
6259 Spc Pmt to Pub Safety Stds/Trng				
6400 Federal Funds Ltd	(1,201,239)	(1,201,239)	0	0.00%
6291 Spc Pmt to Corrections, Dept of				
6400 Federal Funds Ltd	(970,162,672)	(970,162,672)	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6340 Spc Pmt to Environmental Quality				
6400 Federal Funds Ltd	(15,000,000)	(15,000,000)	0	0.00%
6415 Spc Pmt to Or Youth Authority				
6400 Federal Funds Ltd	(105,448,068)	(105,448,068)	0	0.00%
6443 Spc Pmt to Oregon Health Authority				
6400 Federal Funds Ltd	(447,283,800)	(447,283,800)	0	0.00%
6525 Spc Pmt to HECC				
6400 Federal Funds Ltd	(123,136,812)	(123,136,812)	0	0.00%
6581 Spc Pmt to Education, Dept of				
6400 Federal Funds Ltd	(7,000,000)	(7,000,000)	0	0.00%
6634 Spc Pmt to Parks and Rec Dept				
6400 Federal Funds Ltd	(250,000)	(250,000)	0	0.00%
6635 Spc Pmt to Fish/Wildlife, Dept of				
6400 Federal Funds Ltd	(7,000,000)	(7,000,000)	0	0.00%
6690 Spc Pmt to Water Resources Dept				
6400 Federal Funds Ltd	(20,500,000)	(20,500,000)	0	0.00%
6730 Spc Pmt to Transportation, Dept				
6400 Federal Funds Ltd	(136,860,000)	(136,860,000)	0	0.00%
6839 Spc Pmt to Labor and Ind, Bureau				

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
6400 Federal Funds Ltd	(1,100,000)	(1,100,000)	0	0.00%
6914 Spc Pmt to Housing and Com Svcs				
6400 Federal Funds Ltd	(105,000,000)	(105,000,000)	0	0.00%
SPECIAL PAYMENTS				
6400 Federal Funds Ltd	(2,781,149,880)	(2,781,149,880)	0	0.00%
TOTAL SPECIAL PAYMENTS	**($2,781,149,880)**	**($2,781,149,880)**	**$0**	**0.00%**
EXPENDITURES				
6400 Federal Funds Ltd	(3,197,901,617)	(3,197,901,617)	0	0.00%
TOTAL EXPENDITURES	**($3,197,901,617)**	**($3,197,901,617)**	**$0**	**0.00%**
ENDING BALANCE				
6400 Federal Funds Ltd	65,476,928	65,476,928	0	0.00%
TOTAL ENDING BALANCE	**$65,476,928**	**$65,476,928**	**$0**	**0.00%**

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
REVENUE CATEGORIES				
FEDERAL FUNDS REVENUE				
0995 Federal Funds				
6400 Federal Funds Ltd	-	156,795,418	156,795,418	100.00%
AVAILABLE REVENUES				
6400 Federal Funds Ltd	-	156,795,418	156,795,418	100.00%
TOTAL AVAILABLE REVENUES	**-**	**$156,795,418**	**$156,795,418**	**100.00%**
EXPENDITURES				
SPECIAL PAYMENTS				
6123 Spc Pmt to OR Business Development				
6400 Federal Funds Ltd	-	156,795,418	156,795,418	100.00%
SPECIAL PAYMENTS				
6400 Federal Funds Ltd	-	156,795,418	156,795,418	100.00%
TOTAL SPECIAL PAYMENTS	**-**	**$156,795,418**	**$156,795,418**	**100.00%**
EXPENDITURES				
6400 Federal Funds Ltd	-	156,795,418	156,795,418	100.00%
TOTAL EXPENDITURES	**-**	**$156,795,418**	**$156,795,418**	**100.00%**
ENDING BALANCE				
6400 Federal Funds Ltd	-	-	0	0.00%

Description	Governor's Budget (Y-01)	Leg. Adopted Budget (Z-01)	Column 2 Minus Column 1	% Change from Column 1 to Column 2
	Column 1	Column 2		
TOTAL ENDING BALANCE	-	-	$0	0.00%

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Salary											310,277	-	182,594,276	1,204,776	184,109,329
Total OPE											142,680	-	85,773,604	511,375	86,427,659
Total Personal Services					**988**	**978.71**					**452,957**	**-**	**268,367,880**	**1,716,151**	**270,536,988**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0014500	UA C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	7	4770	SAL	-	-	114,480	-	114,480
										OPE	-	-	69,430	-	69,430
0108511	MMN X7083 AP	BUSINESS OPERATIONS MANAGER 3	35X	PF	1	1.00	24	3	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
0110001	MEAH Z7581 HF	AGENCY HEAD 1	48X	PF	1	1.00	24	10	23707	SAL	-	-	568,968	-	568,968
										OPE	-	-	169,199	-	169,199
0156461	MMN X5618 AP	INTERNAL AUDITOR 3	31	PF	1	1.00	24	5	8015	SAL	-	-	192,360	-	192,360
										OPE	-	-	89,655	-	89,655
0300873	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0401202	UA C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	10	8443	SAL	-	-	202,632	-	202,632
										OPE	-	-	92,323	-	92,323
2100108	OAS C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	9751	SAL	-	-	234,024	-	234,024
										OPE	-	-	100,475	-	100,475
2100116	MMN X7598 AP	CONSULTANT ADVISOR 1	35X	PF	1	1.00	24	8	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
2208736	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
2270102	MMS X7663 AP	COMMUNICATIONS MANAGER 3	35X	PF	1	1.00	24	10	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
2300002	OAS C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
2300003	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
2500115	UA C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	PF	1	1.00	24	5	5501	SAL	-	-	132,024	-	132,024
										OPE	-	-	73,986	-	73,986
2500125	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	LF	1	0.50	12	3	6898	SAL	-	-	82,776	-	82,776
										OPE	-	-	41,345	-	41,345
2500126	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	LF	1	0.50	12	3	7518	SAL	-	-	90,216	-	90,216
										OPE	-	-	43,279	-	43,279
3070161	MESN Z7593 DF	DEPUTY/CHIEF 3	45X	PF	1	1.00	24	3	14071	SAL	-	-	337,704	-	337,704

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	124,404	-	124,404
Total Salary											-	-	3,498,600	-	3,498,600
Total OPE											-	-	1,482,743	-	1,482,743
Total Personal Services					**16**	**15.00**					**-**	**-**	**4,981,343**	**-**	**4,981,343**

2023-25 Biennium **Cross Reference Number: 10700-030-04-00-00000**

Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0111893	MMN X1164 AP	ECONOMIST 4	33	PF	1	1.00	24	9	10720	SAL	204,666	-	52,614	-	257,280
										OPE	84,733	-	21,782	-	106,515
0170121	MESN Z7312 AF	Government Relations Administrator 1		PF	1	1.00	24	10	13661	SAL	6,557	-	321,307	-	327,864
										OPE	2,450	-	120,047	-	122,497
0211899	MMN X1164 AP	ECONOMIST 4	33	PF	1	1.00	24	3	8015	SAL	-	-	192,360	-	192,360
										OPE	-	-	89,655	-	89,655
0530018	MMN X1164 AP	ECONOMIST 4	33	PF	1	1.00	24	9	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
2018162	MMN X1164 AP	ECONOMIST 4	33	PF	1	1.00	24	3	8015	SAL	-	-	192,360	-	192,360
										OPE	-	-	89,655	-	89,655
Total Salary											211,223	-	1,015,921	-	1,227,144
Total OPE											87,183	-	427,654	-	514,837
Total Personal Services					**5**	**5.00**					**298,406**	**-**	**1,443,575**	**-**	**1,741,981**

2023-25 Biennium **Cross Reference Number: 10700-032-01-00-00000**

Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0701001	MESN Z7373 IP	Information Technology Manager 3		PF	1	1.00	24	10	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
2300115	MESN Z7372 IP	Information Technology Administrator 1		PF	1	1.00	24	10	16590	SAL	-	-	398,160	-	398,160
										OPE	-	-	136,113	-	136,113
9901118	OAS C0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	10	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
Total Salary											-	-	840,648	-	840,648
Total OPE											-	-	328,077	-	328,077
Total Personal Services					**3**	**3.00**					**-**	**-**	**1,168,725**	**-**	**1,168,725**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0152221	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	8033	SAL	-	-	192,792	-	192,792
										OPE	-	-	89,767	-	89,767
0221003	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
0221019	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	8033	SAL	-	-	192,792	-	192,792
										OPE	-	-	89,767	-	89,767
0221075	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	6230	SAL	-	-	149,520	-	149,520
										OPE	-	-	78,529	-	78,529
0231024	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
0231058	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	6230	SAL	-	-	149,520	-	149,520
										OPE	-	-	78,529	-	78,529
0414866	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
0414876	MMS X7374 IP	Information Technology Manager 2		PF	1	1.00	24	10	12394	SAL	-	-	297,456	-	297,456
										OPE	-	-	116,607	-	116,607
0440701	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
0448301	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	6230	SAL	-	-	149,520	-	149,520
										OPE	-	-	78,529	-	78,529
0530074	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
0540501	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	8033	SAL	-	-	192,792	-	192,792
										OPE	-	-	89,767	-	89,767
0560007	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	3	5825	SAL	-	-	139,800	-	139,800
										OPE	-	-	76,005	-	76,005
0940801	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	4	6099	SAL	-	-	146,376	-	146,376
										OPE	-	-	77,714	-	77,714
1114841	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	8033	SAL	-	-	192,792	-	192,792
										OPE	-	-	89,767	-	89,767
1900015	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	86,557	-	86,557
1914850	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	8033	SAL	-	-	192,792	-	192,792
										OPE	-	-	89,767	-	89,767
1914860	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
2050801	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	2	4597	SAL	-	-	110,328	-	110,328
										OPE	-	-	68,351	-	68,351
2100001	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2100002	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	7	7003	SAL	-	-	168,072	-	168,072
										OPE	-	-	83,348	-	83,348
2100147	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2100163	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
2110004	MMS X7375 IP	Information Technology Manager 1		PF	1	1.00	24	4	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
2214831	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6628	SAL	-	-	159,072	-	159,072
										OPE	-	-	81,010	-	81,010
2214861	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	6230	SAL	-	-	149,520	-	149,520
										OPE	-	-	78,529	-	78,529
2300008	OAS C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
2300009	OAS C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
2300020	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	8	7330	SAL	-	-	175,920	-	175,920
										OPE	-	-	85,386	-	85,386
2500001	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	6230	SAL	-	-	149,520	-	149,520
										OPE	-	-	78,529	-	78,529
2500002	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	6230	SAL	-	-	149,520	-	149,520
										OPE	-	-	78,529	-	78,529

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
2500003	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	3	6898	SAL	-	-	165,552	-	165,552
										OPE	-	-	82,693	-	82,693
2500004	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
2500005	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
2500010	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	3	6898	SAL	-	-	165,552	-	165,552
										OPE	-	-	82,693	-	82,693
2514887	MMS X7374 IP	Information Technology Manager 2		PF	1	1.00	24	3	8831	SAL	-	-	211,944	-	211,944
										OPE	-	-	94,741	-	94,741
2548738	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
2548852	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	4	7874	SAL	-	-	188,976	-	188,976
										OPE	-	-	88,776	-	88,776
2548868	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548876	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548884	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
3145001	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	4	5034	SAL	-	-	120,816	-	120,816
										OPE	-	-	71,074	-	71,074
4010301	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6628	SAL	-	-	159,072	-	159,072
										OPE	-	-	81,010	-	81,010
6000719	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	3	5825	SAL	-	-	139,800	-	139,800
										OPE	-	-	76,005	-	76,005
Total Salary											-	-	8,123,472	-	8,123,472
Total OPE											-	-	3,856,087	-	3,856,087
Total Personal Services					**44**	**44.00**					**-**	**-**	**11,979,559**	**-**	**11,979,559**

2023-25 Biennium **Cross Reference Number: 10700-035-01-00-00000**

Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0014001	MESN Z7593 DF	DEPUTY/CHIEF 3	45X	PF	1	1.00	24	10	19781	SAL	-	-	474,744	-	474,744
										OPE	-	-	150,948	-	150,948
0014012	UA C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	1	4153	SAL	-	-	99,672	-	99,672
										OPE	-	-	65,584	-	65,584
0014020	MESN Z7082 AF	BUSINESS OPERATIONS ADMINISTRATC	38X	PF	1	1.00	24	10	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
0014025	MMN X7087 AP	BUSINESS OPERATIONS SUPERVISOR	24X	PF	1	1.00	24	10	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
0231028	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	7	8292	SAL	-	-	199,008	-	199,008
										OPE	-	-	91,381	-	91,381
2500130	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.75	18	3	5503	SAL	99,054	-	-	-	99,054
										OPE	55,497	-	-	-	55,497
Total Salary											99,054	-	1,267,608	-	1,366,662
Total OPE											55,497	-	513,302	-	568,799
Total Personal Services					**6**	**5.75**					**154,551**	**-**	**1,780,910**	**-**	**1,935,461**

2023-25 Biennium **Cross Reference Number: 10700-035-02-00-00000**

Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0014004	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	9	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
0014005	MESN Z7080 AF	BUSINESS OPERATIONS ADMINISTRATC	42X	PF	1	1.00	24	10	16590	SAL	-	-	398,160	-	398,160
										OPE	-	-	136,113	-	136,113
0014006	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	9	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
0014007	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	8	11253	SAL	-	-	270,072	-	270,072
										OPE	-	-	109,820	-	109,820
0014009	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	3	8831	SAL	-	-	211,944	-	211,944
										OPE	-	-	94,741	-	94,741
0014010	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	9	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
0014017	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	9	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
0270081	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	9	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
0270102	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	9	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
3511781	MMN X1178 AP	PUBLIC ADMINISTRATIVE TRAINEE	25	PF	1	1.00	24	3	5432	SAL	-	-	130,368	-	130,368
										OPE	-	-	73,555	-	73,555
3511782	MMN X1178 AP	PUBLIC ADMINISTRATIVE TRAINEE	25	PF	1	1.00	24	2	5188	SAL	-	-	124,512	-	124,512
										OPE	-	-	72,035	-	72,035
7700801	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	5	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
Total Salary											-	-	3,067,776	-	3,067,776
Total OPE											-	-	1,265,661	-	1,265,661
Total Personal Services					**12**	**12.00**					**-**	**-**	**4,333,437**	**-**	**4,333,437**

2023-25 Biennium **Cross Reference Number: 10700-035-03-00-00000**

Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0014801	MESN Z7373 IP	Information Technology Manager 3		PF	1	1.00	24	8	12394	SAL	-	-	297,456	-	297,456
										OPE	-	-	116,607	-	116,607
0014803	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0208732	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	4	8015	SAL	-	-	192,360	-	192,360
										OPE	-	-	89,655	-	89,655
0214862	MMC X1488 IP	INFORMATION SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	9	10573	SAL	-	-	253,752	-	253,752
										OPE	-	-	105,598	-	105,598
0260012	MMC X1488 IP	INFORMATION SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	3	8023	SAL	-	-	192,552	-	192,552
										OPE	-	-	89,704	-	89,704
3508731	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	7	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
Total Salary											-	-	1,438,272	-	1,438,272
Total OPE											-	-	611,371	-	611,371
Total Personal Services					**6**	**6.00**					**-**	**-**	**2,049,643**	**-**	**2,049,643**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0208161	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0211431	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	3	8831	SAL	-	-	211,944	-	211,944
										OPE	-	-	94,741	-	94,741
0350875	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2700802	MESN Z7082 AF	BUSINESS OPERATIONS ADMINISTRATC	38X	PF	1	1.00	24	8	12394	SAL	-	-	297,456	-	297,456
										OPE	-	-	116,607	-	116,607
3511431	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	9	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
3570122	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	5	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
6100001	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	300	-	300
										OPE	-	-	23	-	23
6100002	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	300	-	300
										OPE	-	-	23	-	23
6100003	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	300	-	300
										OPE	-	-	23	-	23
6100004	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	300	-	300
										OPE	-	-	23	-	23
7431001	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	2	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
Total Salary											-	-	1,696,080	-	1,696,080
Total OPE											-	-	717,733	-	717,733
Total Personal Services					**7**	**7.00**					**-**	**-**	**2,413,813**	**-**	**2,413,813**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0150007	MMS X7033 AP	ACCOUNTING MANAGER 3	35X	PF	1	1.00	24	10	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
0152202	MMN X7084 AP	BUSINESS OPERATIONS MANAGER 2	33X	PF	1	1.00	24	6	8831	SAL	-	-	211,944	-	211,944
										OPE	-	-	94,741	-	94,741
0152205	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	3	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
0152209	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	7	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
0153005	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0153012	OAS C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	3	4555	SAL	-	-	109,320	-	109,320
										OPE	-	-	68,089	-	68,089
0153026	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	6	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0312119	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0312121	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0350873	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0350874	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	4	8015	SAL	-	-	192,360	-	192,360
										OPE	-	-	89,655	-	89,655
0470087	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
2500011	MMS X7324 AP	Manager 2	33X	LF	1	1.00	24	10	10720	SAL	-	-	-	257,280	257,280
										OPE	-	-	-	106,515	106,515
2500012	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	1.00	24	9	10203	SAL	-	-	-	244,872	244,872
										OPE	-	-	-	103,292	103,292
2500013	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	1.00	24	9	10203	SAL	-	-	-	244,872	244,872
										OPE	-	-	-	103,292	103,292
2500014	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	1.00	24	9	10203	SAL	-	-	-	244,872	244,872

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	103,292	103,292
2500015	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	LF	1	1.00	24	10	8870	SAL	-	-	-	212,880	212,880
										OPE	-	-	-	94,984	94,984
Total Salary											-	-	2,284,056	1,204,776	3,488,832
Total OPE											-	-	1,069,487	511,375	1,580,862
Total Personal Services					**17**	**17.00**					**-**	**-**	**3,353,543**	**1,716,151**	**5,069,694**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0210005	MESN Z7016 IP	PRINCIPAL EXECUTIVE/MANAGER I	42X	PF	1	1.00	24	10	22220	SAL	-	-	533,280	-	533,280
										OPE	-	-	162,287	-	162,287
0410803	MENN Z0830 AF	EXECUTIVE ASSISTANT	25	PF	1	1.00	24	3	5432	SAL	-	-	130,368	-	130,368
										OPE	-	-	73,555	-	73,555
0470102	MMS X7373 IP	Information Technology Manager 3		PF	1	1.00	24	3	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
1900002	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
1900004	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
1900009	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	7	9042	SAL	-	-	217,008	-	217,008
										OPE	-	-	96,056	-	96,056
1914707	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6590	SAL	-	-	158,160	-	158,160
										OPE	-	-	80,773	-	80,773
2100006	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2100017	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2100018	MMN X1488 IP	INFORMATION SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	9	10573	SAL	-	-	253,752	-	253,752
										OPE	-	-	105,598	-	105,598
2100022	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
2100121	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	9	8216	SAL	-	-	197,184	-	197,184
										OPE	-	-	90,908	-	90,908
2100122	MMS X7599 IP	CONSULTANT ADVISOR 2	38X	PF	1	1.00	24	10	16590	SAL	-	-	398,160	-	398,160
										OPE	-	-	136,113	-	136,113
2100123	MMS X7599 IP	CONSULTANT ADVISOR 2	38X	PF	1	1.00	24	5	13004	SAL	-	-	312,096	-	312,096
										OPE	-	-	119,443	-	119,443
2100124	MMN X7599 IP	CONSULTANT ADVISOR 2	38X	PF	1	1.00	24	10	16590	SAL	-	-	398,160	-	398,160
										OPE	-	-	136,113	-	136,113
2100125	MMS X7599 IP	CONSULTANT ADVISOR 2	38X	PF	1	1.00	24	4	12394	SAL	-	-	297,456	-	297,456

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	116,607	-	116,607
2100126	MMS X7599 IP	CONSULTANT ADVISOR 2	38X	PF	1	1.00	24	10	16590	SAL	-	-	398,160	-	398,160
										OPE	-	-	136,113	-	136,113
2100127	MMS X7599 IP	CONSULTANT ADVISOR 2	38X	PF	1	1.00	24	3	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
2514859	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548621	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	6230	SAL	-	-	149,520	-	149,520
										OPE	-	-	78,529	-	78,529
2548727	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548732	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	3	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2548814	MMS X7374 IP	Information Technology Manager 2		PF	1	1.00	24	10	12394	SAL	-	-	297,456	-	297,456
										OPE	-	-	116,607	-	116,607
2548829	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548858	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548873	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548875	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
4008731	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
5508721	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
7014001	MESN Z7370 IP	Information Technology Administrator 3		PF	1	1.00	24	10	22220	SAL	-	-	533,280	-	533,280
										OPE	-	-	162,287	-	162,287
Total Salary											-	-	7,909,320	-	7,909,320
Total OPE											-	-	3,190,193	-	3,190,193

2023-25 Biennium **Cross Reference Number: 10700-042-10-00-00000**

Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Personal Services					**30**	**30.00**					**-**	**-**	**11,099,513**	**-**	**11,099,513**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0240026	UA C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10383	SAL	-	-	249,192	-	249,192
										OPE	-	-	104,414	-	104,414
0414887	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	6	8831	SAL	-	-	211,944	-	211,944
										OPE	-	-	94,741	-	94,741
0470082	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0470101	MMS X7372 IP	Information Technology Administrator 1		PF	1	1.00	24	9	15804	SAL	-	-	379,296	-	379,296
										OPE	-	-	132,460	-	132,460
0485201	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
1914808	MMN X1499 IP	SENIOR INFORMATION TECHNOLOGY P	35X	PF	1	1.00	24	9	13004	SAL	-	-	312,096	-	312,096
										OPE	-	-	119,443	-	119,443
1914869	MMN X1499 IP	SENIOR INFORMATION TECHNOLOGY P	35X	PF	1	1.00	24	10	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
1970080	MMN X1499 IP	SENIOR INFORMATION TECHNOLOGY P	35X	PF	1	1.00	24	10	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
2500058	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	LF	1	1.00	24	3	6898	SAL	-	-	165,552	-	165,552
										OPE	-	-	82,693	-	82,693
2500059	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	LF	1	1.00	24	3	6898	SAL	-	-	165,552	-	165,552
										OPE	-	-	82,693	-	82,693
2548808	MMN X1499 IP	SENIOR INFORMATION TECHNOLOGY P	35X	PF	1	1.00	24	9	13004	SAL	-	-	312,096	-	312,096
										OPE	-	-	119,443	-	119,443
4001181	UA C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	5	4353	SAL	-	-	104,472	-	104,472
										OPE	-	-	66,830	-	66,830
4008561	MMN X1499 IP	SENIOR INFORMATION TECHNOLOGY P	35X	PF	1	1.00	24	8	12394	SAL	-	-	297,456	-	297,456
										OPE	-	-	116,607	-	116,607
4008733	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
4008734	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
4008735	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	103,292	-	103,292
4014871	UA C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9505	SAL	-	-	228,120	-	228,120
										OPE	-	-	98,941	-	98,941
4014873	MMN X1499 IP	SENIOR INFORMATION TECHNOLOGY P	35X	PF	1	1.00	24	6	11253	SAL	-	-	270,072	-	270,072
										OPE	-	-	109,820	-	109,820
Total Salary											-	-	4,530,864	-	4,530,864
Total OPE											-	-	1,877,835	-	1,877,835
Total Personal Services					**18**	**18.00**					**-**	**-**	**6,408,699**	**-**	**6,408,699**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0014023	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
0408521	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
0411901	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0414886	UA C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	6	8623	SAL	-	-	206,952	-	206,952
										OPE	-	-	93,445	-	93,445
0420301	OAS C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	8	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0441602	UA C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10383	SAL	-	-	249,192	-	249,192
										OPE	-	-	104,414	-	104,414
0485302	MESN Z7371 IP	Information Technology Administrator 2		PF	1	1.00	24	10	20154	SAL	-	-	483,696	-	483,696
										OPE	-	-	152,682	-	152,682
1282001	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
1900001	MMS X7372 IP	Information Technology Administrator 1		PF	1	1.00	24	3	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
1900005	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	6	7919	SAL	-	-	190,056	-	190,056
										OPE	-	-	89,056	-	89,056
1900006	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
1900007	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	5	8244	SAL	-	-	197,856	-	197,856
										OPE	-	-	91,082	-	91,082
1900010	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
1914801	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	9	9914	SAL	-	-	237,936	-	237,936
										OPE	-	-	101,491	-	101,491
1914802	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
1914803	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	104,403	-	104,403
1914805	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	9	9914	SAL	-	-	237,936	-	237,936
										OPE	-	-	101,491	-	101,491
1914864	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
1914865	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	3	6898	SAL	-	-	165,552	-	165,552
										OPE	-	-	82,693	-	82,693
1914866	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	9	9091	SAL	-	-	218,184	-	218,184
										OPE	-	-	96,362	-	96,362
1914870	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
1914874	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
1914875	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
1914876	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
1914877	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
1914888	AO C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	7	9034	SAL	-	-	216,816	-	216,816
										OPE	-	-	96,005	-	96,005
1948700	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
1970060	MMN X7374 IP	Information Technology Manager 2		PF	1	1.00	24	10	12394	SAL	-	-	297,456	-	297,456
										OPE	-	-	116,607	-	116,607
1970081	MMS X7374 IP	Information Technology Manager 2		PF	1	1.00	24	10	12394	SAL	-	-	297,456	-	297,456
										OPE	-	-	116,607	-	116,607
1970082	MMS X7374 IP	Information Technology Manager 2		PF	1	1.00	24	10	12394	SAL	-	-	297,456	-	297,456
										OPE	-	-	116,607	-	116,607
1970083	MMS X7374 IP	Information Technology Manager 2		PF	1	1.00	24	10	12394	SAL	-	-	297,456	-	297,456
										OPE	-	-	116,607	-	116,607

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1970101	MMS X7373 IP	Information Technology Manager 3		PF	1	1.00	24	10	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
1987201	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	6	8831	SAL	-	-	211,944	-	211,944
										OPE	-	-	94,741	-	94,741
2300080	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	7	9042	SAL	-	-	217,008	-	217,008
										OPE	-	-	96,056	-	96,056
2300081	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2300082	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2300083	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	5	8244	SAL	-	-	197,856	-	197,856
										OPE	-	-	91,082	-	91,082
2300084	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	7	9042	SAL	-	-	217,008	-	217,008
										OPE	-	-	96,056	-	96,056
2300085	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
2300086	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2300087	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
2300088	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
2300089	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
2300090	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
2300118	MMS X7374 IP	Information Technology Manager 2		PF	1	1.00	24	10	12394	SAL	-	-	297,456	-	297,456
										OPE	-	-	116,607	-	116,607
2508521	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	8	9468	SAL	-	-	227,232	-	227,232
										OPE	-	-	98,711	-	98,711
2508522	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	99,017	-	99,017
2514883	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
2548705	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
2548813	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
5514898	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
5514899	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
5514900	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
5514901	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	9	9914	SAL	-	-	237,936	-	237,936
										OPE	-	-	101,491	-	101,491
5514902	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
5514903	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
5514904	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
5514905	MMS X7373 IP	Information Technology Manager 3		PF	1	1.00	24	10	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
5514906	MMS X7373 IP	Information Technology Manager 3		PF	1	1.00	24	10	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
5514907	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
5514908	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
6001007	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	4	7223	SAL	-	-	173,352	-	173,352
										OPE	-	-	84,718	-	84,718

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Salary											-	-	14,697,912	-	14,697,912
Total OPE											-	-	6,256,953	-	6,256,953
Total Personal Services					**62**	**62.00**					**-**	**-**	**20,954,865**	**-**	**20,954,865**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0408522	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0420401	UA C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	2	3784	SAL	-	-	90,816	-	90,816
										OPE	-	-	63,283	-	63,283
0420402	UA C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	8053	SAL	-	-	193,272	-	193,272
										OPE	-	-	89,891	-	89,891
0420405	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0420406	MMS X7372 IP	Information Technology Administrator 1		PF	1	1.00	24	10	16590	SAL	-	-	398,160	-	398,160
										OPE	-	-	136,113	-	136,113
0470105	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
2100007	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
2300121	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	3	5214	SAL	-	-	125,136	-	125,136
										OPE	-	-	72,197	-	72,197
2500049	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
2500050	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
2548845	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
4014881	MMN X1488 IP	INFORMATION SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	8	10098	SAL	-	-	242,352	-	242,352
										OPE	-	-	102,637	-	102,637
5508711	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	4	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
9970101	MMS X7373 IP	Information Technology Manager 3		PF	1	1.00	24	10	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
Total Salary											-	-	2,944,104	-	2,944,104
Total OPE											-	-	1,311,031	-	1,311,031

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Personal Services					**14**	**14.00**					**-**	**-**	**4,255,135**	**-**	**4,255,135**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0032010	MMN X1488 IP	INFORMATION SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	3	8023	SAL	-	-	192,552	-	192,552
										OPE	-	-	89,704	-	89,704
0414073	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	5	6832	SAL	-	-	163,968	-	163,968
										OPE	-	-	82,282	-	82,282
0414401	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
0448601	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
1970122	MESN Z7372 IP	Information Technology Administrator 1		PF	1	1.00	24	9	15804	SAL	-	-	379,296	-	379,296
										OPE	-	-	132,460	-	132,460
1986399	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
2300097	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2300099	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
2300100	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	8	8683	SAL	-	-	208,392	-	208,392
										OPE	-	-	93,819	-	93,819
2300101	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
2300102	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	3	6898	SAL	-	-	165,552	-	165,552
										OPE	-	-	82,693	-	82,693
2300103	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	6230	SAL	-	-	149,520	-	149,520
										OPE	-	-	78,529	-	78,529
2300174	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
2548861	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	4	7874	SAL	-	-	188,976	-	188,976
										OPE	-	-	88,776	-	88,776
Total Salary											-	-	2,969,256	-	2,969,256
Total OPE											-	-	1,321,160	-	1,321,160

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Personal Services					14	14.00					-	-	4,290,416	-	4,290,416

2023-25 Biennium **Cross Reference Number: 10700-042-15-00-00000**

Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1900003	MMN X7598 IP	CONSULTANT ADVISOR 1	35X	PF	1	1.00	24	10	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
1914883	MMN X7598 IP	CONSULTANT ADVISOR 1	35X	PF	1	1.00	24	10	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
2548801	MMN X7371 IP	Information Technology Administrator 2		PF	1	1.00	24	10	20154	SAL	-	-	483,696	-	483,696
										OPE	-	-	152,682	-	152,682
5514897	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
Total Salary											-	-	1,388,568	-	1,388,568
Total OPE											-	-	502,079	-	502,079
Total Personal Services					**4**	**4.00**					**-**	**-**	**1,890,647**	**-**	**1,890,647**

2023-25 Biennium **Cross Reference Number: 10700-045-01-00-00000**

Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0530021	MMS X7341 AP	HUMAN RESOURCES ADMINISTRATOR 2	40X	PF	1	1.00	24	8	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
0530032	MMC X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5700	SAL	-	-	136,800	-	136,800
										OPE	-	-	75,226	-	75,226
0670141	MESN Z7593 DF	DEPUTY/CHIEF 3	45X	PF	1	1.00	24	10	19781	SAL	-	-	474,744	-	474,744
										OPE	-	-	150,948	-	150,948
1870061	MMS X7341 AP	HUMAN RESOURCES ADMINISTRATOR 2	40X	PF	1	1.00	24	8	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
2300043	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
2300044	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
2300116	MMC X0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	9	4941	SAL	-	-	118,584	-	118,584
										OPE	-	-	70,495	-	70,495
2300117	MESN Z7593 DF	DEPUTY/CHIEF 3	45X	PF	1	1.00	24	10	19781	SAL	-	-	474,744	-	474,744
										OPE	-	-	150,948	-	150,948
2500027	MENN Z0873 AF	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
4508732	MMS X7341 AP	HUMAN RESOURCES ADMINISTRATOR 2	40X	PF	1	1.00	24	8	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
Total Salary											-	-	2,816,256	-	2,816,256
Total OPE											-	-	1,097,243	-	1,097,243
Total Personal Services					**10**	**10.00**					**-**	**-**	**3,913,499**	**-**	**3,913,499**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0530029	MMN X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
0601003	MMN X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2100050	MMN X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2300028	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
2300033	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	3	5700	SAL	-	-	136,800	-	136,800
										OPE	-	-	75,226	-	75,226
Total Salary											-	-	975,984	-	975,984
Total OPE											-	-	451,957	-	451,957
Total Personal Services					**5**	**5.00**					**-**	**-**	**1,427,941**	**-**	**1,427,941**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0500020	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	150	-	150
										OPE	-	-	11	-	11
0500021	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	150	-	150
										OPE	-	-	11	-	11
0500022	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	150	-	150
										OPE	-	-	11	-	11
0500023	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	150	-	150
										OPE	-	-	11	-	11
0500024	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	150	-	150
										OPE	-	-	11	-	11
0500025	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	150	-	150
										OPE	-	-	11	-	11
0500026	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	150	-	150
										OPE	-	-	11	-	11
0520028	MMC X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0520052	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0530040	MMC X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	7	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0608738	MMN X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0611881	MMC X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
1000892	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
2100049	MMN X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2100051	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
2100109	MMC X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	87,255	-	87,255
2100112	MMC X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	1	4477	SAL	-	-	107,448	-	107,448
										OPE	-	-	67,604	-	67,604
2500023	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	3	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
2500024	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	3	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
Total Salary											-	-	2,458,914	-	2,458,914
Total OPE											-	-	1,114,773	-	1,114,773
Total Personal Services					**12**	**12.00**					**-**	**-**	**3,573,687**	**-**	**3,573,687**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0112071	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0611897	MMN X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0611898	MMC X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	8	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0613273	MMN X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2100027	UA C1338 AP	TRAINING & DEVELOPMENT SPECIALIS	23	PF	1	1.00	24	8	5768	SAL	-	-	138,432	-	138,432
										OPE	-	-	75,650	-	75,650
2208734	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2500025	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	3	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
4508734	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
7013191	MMC X0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	7	4477	SAL	-	-	107,448	-	107,448
										OPE	-	-	67,604	-	67,604
Total Salary											-	-	1,869,792	-	1,869,792
Total OPE											-	-	842,875	-	842,875
Total Personal Services					**9**	**9.00**					**-**	**-**	**2,712,667**	**-**	**2,712,667**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0451324	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	9	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
0530092	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	9	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
0611899	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	8	11253	SAL	-	-	270,072	-	270,072
										OPE	-	-	109,820	-	109,820
0618702	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	9	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
0700004	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	9	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
0700007	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	9	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
0700008	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	9	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
0700012	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	9	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
2000802	MMC X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	9	6601	SAL	-	-	158,424	-	158,424
										OPE	-	-	80,842	-	80,842
2300119	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	3	8831	SAL	-	-	211,944	-	211,944
										OPE	-	-	94,741	-	94,741
2300120	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	4	8015	SAL	-	-	192,360	-	192,360
										OPE	-	-	89,655	-	89,655
Total Salary											-	-	2,815,536	-	2,815,536
Total OPE											-	-	1,167,374	-	1,167,374
Total Personal Services					**11**	**11.00**					**-**	**-**	**3,982,910**	**-**	**3,982,910**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0520031	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0520071	MMN X0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	7819	SAL	-	-	187,656	-	187,656
										OPE	-	-	88,434	-	88,434
0530088	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0601072	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	1	6282	SAL	-	-	150,768	-	150,768
										OPE	-	-	78,854	-	78,854
0608712	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	1	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
1908739	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
1913390	UA C1339 AP	TRAINING & DEVELOPMENT SPECIALIS	27	PF	1	1.00	24	3	5501	SAL	-	-	132,024	-	132,024
										OPE	-	-	73,986	-	73,986
1914881	UA C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10383	SAL	-	-	249,192	-	249,192
										OPE	-	-	104,414	-	104,414
2100026	MMS X7353 AP	Manager 3	35X	PF	1	1.00	24	10	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
2100028	UA C1338 AP	TRAINING & DEVELOPMENT SPECIALIS	23	PF	1	1.00	24	3	4553	SAL	-	-	109,272	-	109,272
										OPE	-	-	68,077	-	68,077
2100029	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2100030	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2100031	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2100033	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
2100035	UA C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	10	6345	SAL	-	-	152,280	-	152,280
										OPE	-	-	79,246	-	79,246
2300022	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120

2023-25 Biennium **Cross Reference Number: 10700-045-07-00-00000**

Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	87,255	-	87,255
2500132	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.88	21	3	7630	SAL	-	-	160,230	-	160,230
										OPE	-	-	76,348	-	76,348
2548885	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
Total Salary											-	-	3,692,286	-	3,692,286
Total OPE											-	-	1,668,437	-	1,668,437
Total Personal Services					**18**	**17.88**					**-**	**-**	**5,360,723**	**-**	**5,360,723**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0113211	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0520008	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	5	6282	SAL	-	-	150,768	-	150,768
										OPE	-	-	78,854	-	78,854
0520050	MMC X0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	3	3695	SAL	-	-	88,680	-	88,680
										OPE	-	-	62,729	-	62,729
0520055	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0530013	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0530026	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0530030	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	8	8831	SAL	-	-	211,944	-	211,944
										OPE	-	-	94,741	-	94,741
0530401	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
0700013	MMN X7354 AP	Manager 2	33X	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0951203	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	9	6601	SAL	-	-	158,424	-	158,424
										OPE	-	-	80,842	-	80,842
1308731	MMN X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
1810402	MMN X1319 AP	HUMAN RESOURCE ASSISTANT	18	PF	1	1.00	24	9	5188	SAL	-	-	124,512	-	124,512
										OPE	-	-	72,035	-	72,035
2100052	MMC X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	4	8015	SAL	-	-	192,360	-	192,360
										OPE	-	-	89,655	-	89,655
2300026	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	3	5700	SAL	-	-	136,800	-	136,800
										OPE	-	-	75,226	-	75,226
2300029	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
2300150	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	3	5700	SAL	-	-	136,800	-	136,800

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	75,226	-	75,226
2300151	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	3	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
7013211	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	6	6601	SAL	-	-	158,424	-	158,424
										OPE	-	-	80,842	-	80,842
9013261	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
Total Salary											-	-	3,414,144	-	3,414,144
Total OPE											-	-	1,640,936	-	1,640,936
Total Personal Services					**19**	**19.00**					**-**	**-**	**5,055,080**	**-**	**5,055,080**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0401181	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0510002	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
1901040	OAS C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	8	3629	SAL	-	-	87,096	-	87,096
										OPE	-	-	62,318	-	62,318
1908732	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2500064	MMS X7373 IP	Information Technology Manager 3		PF	1	1.00	24	3	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
2500065	MMS X7374 IP	Information Technology Manager 2		LF	1	1.00	24	3	8831	SAL	-	-	211,944	-	211,944
										OPE	-	-	94,741	-	94,741
2500066	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	LF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
2500067	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	LF	1	0.88	21	3	5503	SAL	-	-	115,563	-	115,563
										OPE	-	-	64,748	-	64,748
2501401	MESN Z7371 IP	Information Technology Administrator 2		PF	1	1.00	24	8	18288	SAL	-	-	438,912	-	438,912
										OPE	-	-	144,007	-	144,007
2511901	MMS X0806 AP	OFFICE MANAGER 2	22	PF	1	1.00	24	9	6282	SAL	-	-	150,768	-	150,768
										OPE	-	-	78,854	-	78,854
2514858	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548201	OAS C1482 IP	INFORMATION SYSTEMS SPECIALIST 2	21	PF	1	1.00	24	10	5793	SAL	-	-	139,032	-	139,032
										OPE	-	-	75,806	-	75,806
2548603	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
2548612	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2548713	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	4	7223	SAL	-	-	173,352	-	173,352
										OPE	-	-	84,718	-	84,718
2548716	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	103,292	-	103,292
2548719	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
2548735	MMS X7945 IP	INFORMATION TECHNOLOGY PLATFORI	31X	PF	1	1.00	24	1	7274	SAL	-	-	174,576	-	174,576
										OPE	-	-	85,036	-	85,036
2548802	MESN Z7372 IP	Information Technology Administrator 1		PF	1	1.00	24	10	16590	SAL	-	-	398,160	-	398,160
										OPE	-	-	136,113	-	136,113
2548809	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548810	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
2548819	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548826	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548836	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548851	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548855	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
2548877	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548878	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
2570081	MMS X7374 IP	Information Technology Manager 2		PF	1	1.00	24	3	8831	SAL	-	-	211,944	-	211,944
										OPE	-	-	94,741	-	94,741
5502121	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	10	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
5508701	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	9	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Salary											-	-	6,518,787	-	6,518,787
Total OPE											-	-	2,901,982	-	2,901,982
Total Personal Services					**31**	**30.88**					**-**	**-**	**9,420,769**	**-**	**9,420,769**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0231010	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
1914885	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2514890	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548613	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
2548709	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548725	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548822	MMS X7374 IP	Information Technology Manager 2		PF	1	1.00	24	10	12394	SAL	-	-	297,456	-	297,456
										OPE	-	-	116,607	-	116,607
2548824	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548825	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548831	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548866	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548867	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
4003405	MMS X7373 IP	Information Technology Manager 3		PF	0	0.20	4.8	3	9718	SAL	-	-	46,646	-	46,646
										OPE	-	-	20,385	-	20,385
Total Salary											-	-	3,042,086	-	3,042,086
Total OPE											-	-	1,274,361	-	1,274,361
Total Personal Services					**12**	**12.20**					**-**	**-**	**4,316,447**	**-**	**4,316,447**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0408131	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
0414853	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
0440904	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
2270101	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548620	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
2548712	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
2548720	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
2548728	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548734	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
2548806	MMS X7374 IP	Information Technology Manager 2		PF	1	1.00	24	10	12394	SAL	-	-	297,456	-	297,456
										OPE	-	-	116,607	-	116,607
2548820	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548832	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548841	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548842	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548844	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
4003405	MMS X7373 IP	Information Technology Manager 3		PF	0	0.20	4.8	3	9718	SAL	-	-	46,646	-	46,646

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	20,385	-	20,385
Total Salary											-	-	3,637,862	-	3,637,862
Total OPE											-	-	1,548,180	-	1,548,180
Total Personal Services					**15**	**15.20**					**-**	**-**	**5,186,042**	**-**	**5,186,042**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1914884	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
1948830	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2514888	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2514889	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548602	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
2548608	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	9	9091	SAL	-	-	218,184	-	218,184
										OPE	-	-	96,362	-	96,362
2548609	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	5	6832	SAL	-	-	163,968	-	163,968
										OPE	-	-	82,282	-	82,282
2548614	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	6230	SAL	-	-	149,520	-	149,520
										OPE	-	-	78,529	-	78,529
2548703	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
2548711	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
2548718	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
2548812	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	9	9914	SAL	-	-	237,936	-	237,936
										OPE	-	-	101,491	-	101,491
2548815	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548821	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548835	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548837	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144

2023-25 Biennium **Cross Reference Number: 10700-052-03-03-00000**

Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	104,403	-	104,403
2548860	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548879	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2570082	MMS X7374 IP	Information Technology Manager 2		PF	1	1.00	24	10	12394	SAL	-	-	297,456	-	297,456
										OPE	-	-	116,607	-	116,607
4003405	MMS X7373 IP	Information Technology Manager 3		PF	1	0.30	7.2	3	9718	SAL	-	-	69,970	-	69,970
										OPE	-	-	31,405	-	31,405
Total Salary											-	-	4,520,242	-	4,520,242
Total OPE											-	-	1,941,096	-	1,941,096
Total Personal Services					**20**	**19.30**					**-**	**-**	**6,461,338**	**-**	**6,461,338**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0440902	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
1914886	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	8	9468	SAL	-	-	227,232	-	227,232
										OPE	-	-	98,711	-	98,711
2548502	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
2548606	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	8	8683	SAL	-	-	208,392	-	208,392
										OPE	-	-	93,819	-	93,819
2548610	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
2548708	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
2548726	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548730	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	8	8683	SAL	-	-	208,392	-	208,392
										OPE	-	-	93,819	-	93,819
2548834	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548838	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548840	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548843	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548859	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548863	MMS X7374 IP	Information Technology Manager 2		PF	1	1.00	24	10	12394	SAL	-	-	297,456	-	297,456
										OPE	-	-	116,607	-	116,607
2548864	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548865	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	104,403	-	104,403
4003405	MMS X7373 IP	Information Technology Manager 3		PF	0	0.30	7.2	3	9718	SAL	-	-	69,970	-	69,970
										OPE	-	-	31,405	-	31,405
Total Salary											-	-	3,874,498	-	3,874,498
Total OPE											-	-	1,654,297	-	1,654,297
Total Personal Services					**16**	**16.30**					**-**	**-**	**5,528,795**	**-**	**5,528,795**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0914841	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
2548302	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	6	5521	SAL	-	-	132,504	-	132,504
										OPE	-	-	74,111	-	74,111
2548504	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	8033	SAL	-	-	192,792	-	192,792
										OPE	-	-	89,767	-	89,767
2548604	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
2548605	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
2548611	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
2548615	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
2548715	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	6230	SAL	-	-	149,520	-	149,520
										OPE	-	-	78,529	-	78,529
2548721	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
2548722	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	3	5214	SAL	-	-	125,136	-	125,136
										OPE	-	-	72,197	-	72,197
2548723	MMS X7374 IP	Information Technology Manager 2		PF	1	1.00	24	3	8831	SAL	-	-	211,944	-	211,944
										OPE	-	-	94,741	-	94,741
2548816	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548817	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2548830	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548839	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2570105	MMS X7373 IP	Information Technology Manager 3		PF	0	0.40	9.6	10	13661	SAL	-	-	131,146	-	131,146

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	50,600	-	50,600
5514862	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	6	7152	SAL	-	-	171,648	-	171,648
										OPE	-	-	84,276	-	84,276
5514863	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
5514884	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
Total Salary											-	-	3,731,674	-	3,731,674
Total OPE											-	-	1,700,246	-	1,700,246
Total Personal Services					**18**	**18.40**					**-**	**-**	**5,431,920**	**-**	**5,431,920**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1914887	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	3	7518	SAL	-	-	180,432	-	180,432
										OPE	-	-	86,557	-	86,557
2514885	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	4	7874	SAL	-	-	188,976	-	188,976
										OPE	-	-	88,776	-	88,776
2548202	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	7	6266	SAL	-	-	150,384	-	150,384
										OPE	-	-	78,754	-	78,754
2548607	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	6	5986	SAL	-	-	143,664	-	143,664
										OPE	-	-	77,009	-	77,009
2548618	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	9	8216	SAL	-	-	197,184	-	197,184
										OPE	-	-	90,908	-	90,908
2548622	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
2548704	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	6230	SAL	-	-	149,520	-	149,520
										OPE	-	-	78,529	-	78,529
2548717	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
2548724	MMS X7374 IP	Information Technology Manager 2		PF	1	1.00	24	10	12394	SAL	-	-	297,456	-	297,456
										OPE	-	-	116,607	-	116,607
2548733	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
2548739	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	6	7919	SAL	-	-	190,056	-	190,056
										OPE	-	-	89,056	-	89,056
2548847	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548848	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	4	7874	SAL	-	-	188,976	-	188,976
										OPE	-	-	88,776	-	88,776
2548849	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548850	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
2548857	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	104,403	-	104,403
2570105	MMS X7373 IP	Information Technology Manager 3		PF	1	0.40	9.6	10	13661	SAL	-	-	131,146	-	131,146
										OPE	-	-	50,600	-	50,600
6140803	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
Total Salary											-	-	3,726,874	-	3,726,874
Total OPE											-	-	1,658,960	-	1,658,960
Total Personal Services					**18**	**17.40**					**-**	**-**	**5,385,834**	**-**	**5,385,834**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0448502	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	9	8216	SAL	-	-	197,184	-	197,184
										OPE	-	-	90,908	-	90,908
1914831	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	9	6332	SAL	-	-	151,968	-	151,968
										OPE	-	-	79,166	-	79,166
2514884	MMS X7374 IP	Information Technology Manager 2		PF	1	1.00	24	10	12394	SAL	-	-	297,456	-	297,456
										OPE	-	-	116,607	-	116,607
2548301	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6628	SAL	-	-	159,072	-	159,072
										OPE	-	-	81,010	-	81,010
2548303	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6628	SAL	-	-	159,072	-	159,072
										OPE	-	-	81,010	-	81,010
2548402	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	7197	SAL	-	-	172,728	-	172,728
										OPE	-	-	84,557	-	84,557
2548403	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6628	SAL	-	-	159,072	-	159,072
										OPE	-	-	81,010	-	81,010
2548404	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	7197	SAL	-	-	172,728	-	172,728
										OPE	-	-	84,557	-	84,557
2548405	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	8033	SAL	-	-	192,792	-	192,792
										OPE	-	-	89,767	-	89,767
2548503	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	8033	SAL	-	-	192,792	-	192,792
										OPE	-	-	89,767	-	89,767
2548505	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6628	SAL	-	-	159,072	-	159,072
										OPE	-	-	81,010	-	81,010
2548506	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	6	6688	SAL	-	-	160,512	-	160,512
										OPE	-	-	81,384	-	81,384
2548507	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6628	SAL	-	-	159,072	-	159,072
										OPE	-	-	81,010	-	81,010
2548508	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	3	4814	SAL	-	-	115,536	-	115,536
										OPE	-	-	69,704	-	69,704
2548625	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544
										OPE	-	-	93,339	-	93,339
2548701	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	99,017	-	99,017
2548710	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	9517	SAL	-	-	228,408	-	228,408
										OPE	-	-	99,017	-	99,017
2548737	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6628	SAL	-	-	159,072	-	159,072
										OPE	-	-	81,010	-	81,010
2548811	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	8033	SAL	-	-	192,792	-	192,792
										OPE	-	-	89,767	-	89,767
2570105	MMS X7373 IP	Information Technology Manager 3		PF	0	0.20	4.8	10	13661	SAL	-	-	65,573	-	65,573
										OPE	-	-	25,300	-	25,300
Total Salary											-	-	3,529,853	-	3,529,853
Total OPE											-	-	1,678,917	-	1,678,917
Total Personal Services					**19**	**19.20**					**-**	**-**	**5,208,770**	**-**	**5,208,770**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0014030	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0110010	MESN Z7081 AF	BUSINESS OPERATIONS ADMINISTRATC	40X	PF	1	1.00	24	10	15046	SAL	-	-	361,104	-	361,104
										OPE	-	-	128,936	-	128,936
1101043	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
1104371	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
1185103	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
2100005	MMN X1488 IP	INFORMATION SYSTEMS SPECIALIST 8	32	PF	1	1.00	24	9	10573	SAL	-	-	253,752	-	253,752
										OPE	-	-	105,598	-	105,598
2208723	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
2208735	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2300048	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	7274	SAL	-	-	174,576	-	174,576
										OPE	-	-	85,036	-	85,036
2300051	MMS X7082 AP	BUSINESS OPERATIONS ADMINISTRATC	38X	PF	1	1.00	24	10	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
2472201	OAS C0436 AP	PROCUREMENT & CONTRACT SPECIAL	23	PF	1	1.00	24	2	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
2500131	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.88	21	3	7630	SAL	-	-	160,230	-	160,230
										OPE	-	-	76,348	-	76,348
2500134	MMN X1346 AP	SAFETY SPECIALIST 2	27	PF	1	1.00	24	3	5985	SAL	-	-	143,640	-	143,640
										OPE	-	-	77,002	-	77,002
2530601	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	3	3964	SAL	-	-	95,136	-	95,136
										OPE	-	-	64,406	-	64,406
2853601	MMS X7086 AP	BUSINESS OPERATIONS SUPERVISOR :	28X	PF	1	1.00	24	8	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
6000806	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	6	4356	SAL	-	-	104,544	-	104,544

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Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	66,849	-	66,849
6001041	OAS C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
6004351	OAS C0435 AP	PROCUREMENT AND CONTRACT ASSIS	19	PF	1	1.00	24	10	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
6004371	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
6010202	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	5	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
6010203	OAS C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
6026201	OAS C0435 AP	PROCUREMENT AND CONTRACT ASSIS	19	PF	1	1.00	24	10	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
6501203	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	9	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
Total Salary											-	-	3,913,638	-	3,913,638
Total OPE											-	-	1,917,597	-	1,917,597
Total Personal Services					**23**	**22.88**					**-**	**-**	**5,831,235**	**-**	**5,831,235**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0201004	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
1104374	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
1110983	MMN X1099 AP	PLANNER 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
1111171	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	7	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
1901081	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
1905842	OAS C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
2051601	MMS X7083 AP	BUSINESS OPERATIONS MANAGER 3	35X	PF	1	1.00	24	8	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
2059907	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2059908	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
6003104	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
6008711	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
6110803	OAS C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
7002302	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
Total Salary											-	-	2,890,416	-	2,890,416
Total OPE											-	-	1,266,728	-	1,266,728
Total Personal Services					**13**	**13.00**					**-**	**-**	**4,157,144**	**-**	**4,157,144**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0910808	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0910809	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0911611	OAS C4418 AP	AUTOMOTIVE TECHNICIAN 1	19	PF	1	1.00	24	8	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
0911612	OAS C4015 AP	FACILITY OPERATIONS SPECIALIST 2	26	PF	1	1.00	24	10	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
0970044	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
1281001	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
1461001	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	10	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
1461201	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	3	4555	SAL	-	-	109,320	-	109,320
										OPE	-	-	68,089	-	68,089
1461401	OAS C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	9	3790	SAL	-	-	90,960	-	90,960
										OPE	-	-	63,321	-	63,321
1461601	MMS X7286 AP	Fleet Supervisor 2		PF	1	1.00	24	10	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
1462201	MMS X4439 AP	AUTO/HEAVY EQUIPMENT REPAIR SUPE	28	PF	1	1.00	24	9	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
1462202	OAS C0783 AP	PARTS SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
1462402	OAS C4417 AP	AUTOMOTIVE SERVICE TECHNICIAN	14	PF	1	1.00	24	10	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
1462801	OAS C4419 AP	AUTOMOTIVE TECHNICIAN 2	23	PF	1	1.00	24	9	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
1471801	MMS X7283 AP	Fleet Manager 3		PF	1	1.00	24	10	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
1472401	OAS C4419 AP	AUTOMOTIVE TECHNICIAN 2	23	PF	1	1.00	24	3	4555	SAL	-	-	109,320	-	109,320

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	68,089	-	68,089
1473401	OAS C4417 AP	AUTOMOTIVE SERVICE TECHNICIAN	14	PF	1	1.00	24	7	3629	SAL	-	-	87,096	-	87,096
										OPE	-	-	62,318	-	62,318
1473403	OAS C4401 AP	TRUCK DRIVER 1	17	PF	1	1.00	24	7	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
2300045	OAS C4419 AP	AUTOMOTIVE TECHNICIAN 2	23	PF	1	1.00	24	5	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
2300047	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
3050601	OAS C0324 AP	PUBLIC SERVICE REPRESENTATIVE 4	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
3059901	OAS C0324 AP	PUBLIC SERVICE REPRESENTATIVE 4	20	PF	1	1.00	24	4	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
4010204	OAS C4418 AP	AUTOMOTIVE TECHNICIAN 1	19	PF	1	1.00	24	3	3790	SAL	-	-	90,960	-	90,960
										OPE	-	-	63,321	-	63,321
4010205	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
4010701	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
4411403	OAS C4417 AP	AUTOMOTIVE SERVICE TECHNICIAN	14	PF	1	1.00	24	10	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
4411404	OAS C4417 AP	AUTOMOTIVE SERVICE TECHNICIAN	14	PF	1	1.00	24	7	3629	SAL	-	-	87,096	-	87,096
										OPE	-	-	62,318	-	62,318
4417402	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	3	3215	SAL	-	-	77,160	-	77,160
										OPE	-	-	59,738	-	59,738
6001071	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
6001072	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
6001081	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998

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Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
6044191	OAS C4419 AP	AUTOMOTIVE TECHNICIAN 2	23	PF	1	1.00	24	7	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
6055501	OAS C5550 AP	PARKING SERVICES REPRESENTATIVE	14	PP	1	0.50	12	5	3335	SAL	-	-	40,020	-	40,020
										OPE	-	-	30,243	-	30,243
6555004	OAS C5550 AP	PARKING SERVICES REPRESENTATIVE	14	PF	1	1.00	24	9	3964	SAL	-	-	95,136	-	95,136
										OPE	-	-	64,406	-	64,406
Total Salary											-	-	4,356,660	-	4,356,660
Total OPE											-	-	2,461,273	-	2,461,273
Total Personal Services					**34**	**33.50**					**-**	**-**	**6,817,933**	**-**	**6,817,933**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0810801	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	7	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0908161	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0910205	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	3	3215	SAL	-	-	77,160	-	77,160
										OPE	-	-	59,738	-	59,738
0910206	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0914001	OAS C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0941801	MMS X7784 AP	SHIPPING DISTRIBUTION AND WAREHC	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0944202	OAS C4402 AP	TRUCK DRIVER 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0951002	OAS C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	6	4555	SAL	-	-	109,320	-	109,320
										OPE	-	-	68,089	-	68,089
0970602	OAS C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
1307583	OAS C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
3002201	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
3400702	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
4010801	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	8	5771	SAL	-	-	138,504	-	138,504
										OPE	-	-	75,669	-	75,669
4070701	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
4070702	OAS C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	3	3964	SAL	-	-	95,136	-	95,136
										OPE	-	-	64,406	-	64,406
Total Salary											-	-	2,143,176	-	2,143,176

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total OPE											-	-	1,152,071	-	1,152,071
Total Personal Services					**15**	**15.00**					**-**	**-**	**3,295,247**	**-**	**3,295,247**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0950403	OAS C4109 AP	GROUNDS MAINTENANCE WORKER 1	14	PF	1	1.00	24	10	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
1101041	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
1104301	OAS C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
1110111	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3215	SAL	-	-	77,160	-	77,160
										OPE	-	-	59,738	-	59,738
1133904	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	33	PF	1	1.00	24	9	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
1141012	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	7	3088	SAL	-	-	74,112	-	74,112
										OPE	-	-	58,946	-	58,946
1141014	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
1141016	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
1141017	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3215	SAL	-	-	77,160	-	77,160
										OPE	-	-	59,738	-	59,738
1141018	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
1141035	OAS C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	10	3964	SAL	-	-	95,136	-	95,136
										OPE	-	-	64,406	-	64,406
1141201	OAS C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	3	3629	SAL	-	-	87,096	-	87,096
										OPE	-	-	62,318	-	62,318
1141231	OAS C4051 AP	ELECTRONIC SECURITY TECHNICIAN 2	26	PF	1	1.00	24	10	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
1142131	OAS C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
1142132	OAS C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
1142134	OAS C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	7327	SAL	-	-	175,848	-	175,848

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	85,366	-	85,366
1142711	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	33	PF	1	1.00	24	9	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
1142714	OAS C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
1144092	OAS C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	7	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
1144094	OAS C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	10	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
1144702	OAS C4034 AP	FACILITY ENERGY TECHNICIAN 3	26	PF	1	1.00	24	10	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
1144704	OAS C4034 AP	FACILITY ENERGY TECHNICIAN 3	26	PF	1	1.00	24	10	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
1210101	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
1210102	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
1210103	OAS C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	10	3964	SAL	-	-	95,136	-	95,136
										OPE	-	-	64,406	-	64,406
1210104	OAS C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	9	3790	SAL	-	-	90,960	-	90,960
										OPE	-	-	63,321	-	63,321
1210105	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
1210301	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
1211201	OAS C4035 AP	FACILITY ENERGY TECHNICIAN 4	29	PF	1	1.00	24	9	8057	SAL	-	-	193,368	-	193,368
										OPE	-	-	89,917	-	89,917
1240901	OAS C4034 AP	FACILITY ENERGY TECHNICIAN 3	26	PF	1	1.00	24	7	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
1692601	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1932650	OAS C3265 AP	CONSTRUCTION INSPECTOR	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
1940460	MMS X7156 AP	CONSTRUCTION AND FACILITY MAINTE	28X	PF	1	1.00	24	10	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
1941090	OAS C4109 AP	GROUNDS MAINTENANCE WORKER 1	14	PF	1	1.00	24	6	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2059910	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	33	PF	1	1.00	24	9	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
2100065	OAS C3267 AP	CONSTRUCTION PROJECT MANAGER 1	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
2100066	OAS C3267 AP	CONSTRUCTION PROJECT MANAGER 1	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
2100145	OAS C4001 AP	PAINTER	22	PF	1	1.00	24	7	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
2110003	OAS C4015 AP	FACILITY OPERATIONS SPECIALIST 2	26	PF	1	1.00	24	7	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
2300049	OAS C3251 AP	FACILITIES ENGINEER 1	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
2300050	OAS C3265 AP	CONSTRUCTION INSPECTOR	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
2370601	OAS C4051 AP	ELECTRONIC SECURITY TECHNICIAN 2	26	PF	1	1.00	24	10	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
2500037	OAS C4051 AP	ELECTRONIC SECURITY TECHNICIAN 2	26	PF	1	0.50	12	3	5256	SAL	-	-	63,072	-	63,072
										OPE	-	-	36,229	-	36,229
2500038	OAS C4008 AP	ELECTRICIAN 2	26	PF	1	0.50	12	3	5256	SAL	-	-	63,072	-	63,072
										OPE	-	-	36,229	-	36,229
2500039	OAS C4101 AP	CUSTODIAN	10	PF	1	0.50	12	6	2995	SAL	-	-	35,940	-	35,940
										OPE	-	-	29,182	-	29,182
2500040	OAS C4101 AP	CUSTODIAN	10	PF	1	0.50	12	6	2995	SAL	-	-	35,940	-	35,940
										OPE	-	-	29,182	-	29,182
2500041	OAS C4101 AP	CUSTODIAN	10	PF	1	0.50	12	6	2995	SAL	-	-	35,940	-	35,940

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	29,182	-	29,182
2500042	OAS C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	0.50	12	3	3629	SAL	-	-	43,548	-	43,548
										OPE	-	-	31,158	-	31,158
2500043	OAS C4005 AP	PLUMBER	24	PF	1	0.50	12	3	4776	SAL	-	-	57,312	-	57,312
										OPE	-	-	34,732	-	34,732
2500044	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.50	12	3	5503	SAL	-	-	66,036	-	66,036
										OPE	-	-	36,999	-	36,999
2500135	MMS X7157 AP	CONSTRUCTION AND FACILITY MAINTE	24X	PF	1	1.00	24	1	4477	SAL	-	-	107,448	-	107,448
										OPE	-	-	67,604	-	67,604
2531001	MMS X7156 AP	CONSTRUCTION AND FACILITY MAINTE	28X	PF	1	1.00	24	9	8015	SAL	-	-	192,360	-	192,360
										OPE	-	-	89,655	-	89,655
2532001	MMS X7155 AP	CONSTRUCTION AND FACILITY MAINTE	31X	PF	1	1.00	24	3	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
2532401	MMS X7153 AP	CONSTRUCTION AND FACILITY MAINTE	35X	PF	1	1.00	24	10	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
2532805	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2533002	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2533003	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2533004	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2533007	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2533014	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2533023	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2533025	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
2533028	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3335	SAL	-	-	80,040	-	80,040
										OPE	-	-	60,485	-	60,485
2533031	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2533033	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2533035	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2533038	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2533401	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2533407	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2540603	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2720801	OAS C4110 AP	GROUNDS MAINTENANCE WORKER 2	17	PF	1	1.00	24	7	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
2721002	OAS C4110 AP	GROUNDS MAINTENANCE WORKER 2	17	PF	1	1.00	24	10	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
2850801	OAS C4051 AP	ELECTRONIC SECURITY TECHNICIAN 2	26	PF	1	1.00	24	10	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
2851001	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2851002	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
2851401	OAS C4110 AP	GROUNDS MAINTENANCE WORKER 2	17	PF	1	1.00	24	8	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
2860201	OAS C4033 AP	FACILITY ENERGY TECHNICIAN 2	22	PF	1	1.00	24	10	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
2860401	OAS C4035 AP	FACILITY ENERGY TECHNICIAN 4	29	PF	1	1.00	24	9	8057	SAL	-	-	193,368	-	193,368

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	89,917	-	89,917
2861208	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
3160801	MMS X7156 AP	CONSTRUCTION AND FACILITY MAINTE	28X	PF	1	1.00	24	10	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
4081601	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	3	4555	SAL	-	-	109,320	-	109,320
										OPE	-	-	68,089	-	68,089
6003101	MMS X7000 AP	PRINCIPAL EXECUTIVE/MANAGER A	24X	PF	1	1.00	24	10	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
6003203	OAS C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
6410147	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
6410148	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
6410149	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
6410152	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
6410153	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3215	SAL	-	-	77,160	-	77,160
										OPE	-	-	59,738	-	59,738
6410155	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3215	SAL	-	-	77,160	-	77,160
										OPE	-	-	59,738	-	59,738
6410156	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
6410158	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
6410160	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
6410161	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	3335	SAL	-	-	80,040	-	80,040
										OPE	-	-	60,485	-	60,485

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
6410162	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
6410165	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
6410167	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
6410168	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
6410169	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
6410201	OAS C4035 AP	FACILITY ENERGY TECHNICIAN 4	29	PF	1	1.00	24	9	8057	SAL	-	-	193,368	-	193,368
										OPE	-	-	89,917	-	89,917
6410202	OAS C4116 AP	LABORER/STUDENT WORKER	12	PF	1	1.00	24	8	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
6410203	OAS C4034 AP	FACILITY ENERGY TECHNICIAN 3	26	PF	1	1.00	24	10	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
6410212	OAS C4015 AP	FACILITY OPERATIONS SPECIALIST 2	26	PF	1	1.00	24	3	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
6410502	OAS C4033 AP	FACILITY ENERGY TECHNICIAN 2	22	PF	1	1.00	24	2	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
6410603	MMS X7156 AP	CONSTRUCTION AND FACILITY MAINTE	28X	PF	1	1.00	24	10	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
6411801	MMS X7157 AP	CONSTRUCTION AND FACILITY MAINTE	24X	PF	1	1.00	24	10	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
6412003	OAS C4037 AP	PHYSICAL/ELECTRONIC SECURITY TEC	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
6412004	OAS C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	7	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
6412005	OAS C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
6412006	OAS C4033 AP	FACILITY ENERGY TECHNICIAN 2	22	PF	1	1.00	24	10	6051	SAL	-	-	145,224	-	145,224

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	77,414	-	77,414
6412106	OAS C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	2	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
6414101	OAS C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	7	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
6414102	OAS C4034 AP	FACILITY ENERGY TECHNICIAN 3	26	PF	1	1.00	24	8	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
6421102	OAS C4005 AP	PLUMBER	24	PF	1	1.00	24	10	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
6421303	OAS C4008 AP	ELECTRICIAN 2	26	PF	1	1.00	24	8	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
6440906	OAS C4033 AP	FACILITY ENERGY TECHNICIAN 2	22	PF	1	1.00	24	8	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
6440907	OAS C4033 AP	FACILITY ENERGY TECHNICIAN 2	22	PF	1	1.00	24	6	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
6447002	OAS C4034 AP	FACILITY ENERGY TECHNICIAN 3	26	PF	1	1.00	24	3	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
6501201	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
7400102	OAS C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	3	3629	SAL	-	-	87,096	-	87,096
										OPE	-	-	62,318	-	62,318
7400103	OAS C4109 AP	GROUNDS MAINTENANCE WORKER 1	14	PF	1	1.00	24	10	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
7410201	MMS X7153 AP	CONSTRUCTION AND FACILITY MAINTE	35X	PF	1	1.00	24	7	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
7410508	OAS C4014 AP	FACILITY OPERATIONS SPECIALIST 1	24	PF	1	1.00	24	10	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
7413701	OAS C4015 AP	FACILITY OPERATIONS SPECIALIST 2	26	PF	1	1.00	24	10	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
7501212	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408

2023-25 Biennium **Cross Reference Number: 10700-060-08-00-00000**

Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
7501218	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
7501219	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	8	3215	SAL	-	-	77,160	-	77,160
										OPE	-	-	59,738	-	59,738
7501222	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
Total Salary											-	-	15,220,212	-	15,220,212
Total OPE											-	-	8,835,602	-	8,835,602
Total Personal Services					**127**	**123.00**					**-**	**-**	**24,055,814**	**-**	**24,055,814**

2023-25 Biennium **Cross Reference Number: 10700-065-01-00-00000**

Budget Preparation **Legislatively Adopted Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
1308733	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2300152	MESN Z7201 AF	DIVERSITY EQUITY AND INCLUSION ADI	40X	PF	1	1.00	24	3	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
2500045	MMS X7324 AP	GRANTS LOANS AND PROGRAMS MAN/	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
2500046	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2500047	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
2500048	OAS C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	7	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
2500071	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	0.88	21	3	6051	SAL	-	-	127,071	-	127,071
										OPE	-	-	67,736	-	67,736
2500072	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	0.88	21	3	6051	SAL	-	-	127,071	-	127,071
										OPE	-	-	67,736	-	67,736
2500073	OAS C1118 AP	RESEARCH ANALYST 4	30	PF	1	0.88	21	3	6350	SAL	-	-	133,350	-	133,350
										OPE	-	-	69,366	-	69,366
2500074	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.88	21	3	7630	SAL	-	-	160,230	-	160,230
										OPE	-	-	76,348	-	76,348
2500075	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.88	21	3	7630	SAL	-	-	160,230	-	160,230
										OPE	-	-	76,348	-	76,348
2500077	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	0.88	21	3	5503	SAL	-	-	115,563	-	115,563
										OPE	-	-	64,748	-	64,748
Total Salary											-	-	2,172,027	-	2,172,027
Total OPE											-	-	1,010,686	-	1,010,686
Total Personal Services					**12**	**11.28**					**-**	**-**	**3,182,713**	**-**	**3,182,713**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0150006	MMS X7032 AP	ACCOUNTING ADMINISTRATOR 1	38X	PF	1	1.00	24	7	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
0152001	MMS X7034 AP	ACCOUNTING MANAGER 2	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0152002	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	10	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
0152003	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	6	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0152006	OAS C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	4	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
0152208	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0152210	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0152212	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0153002	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
0156003	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	1	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0156004	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	1	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0156005	MMS X7033 AP	ACCOUNTING MANAGER 3	35X	PF	1	1.00	24	8	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0231011	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0231017	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
0312111	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0312112	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	5	6051	SAL	-	-	145,224	-	145,224

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	77,414	-	77,414
0312113	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0312115	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0312116	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	1	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0312117	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	6	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0313322	OAS C1339 AP	TRAINING & DEVELOPMENT SPECIALIS	27	PF	1	1.00	24	8	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0321109	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	2	6601	SAL	-	-	158,424	-	158,424
										OPE	-	-	80,842	-	80,842
0321111	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0448501	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
0608121	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	1	6282	SAL	-	-	150,768	-	150,768
										OPE	-	-	78,854	-	78,854
0608122	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0608511	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	6	8831	SAL	-	-	211,944	-	211,944
										OPE	-	-	94,741	-	94,741
2500016	MMS X7353 AP	HUMAN RESOURCES INFORMATION SY	35X	PF	1	1.00	24	10	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
2500017	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2500018	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
2500020	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	1.00	24	3	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
2500021	UA C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5501	SAL	-	-	132,024	-	132,024
										OPE	-	-	73,986	-	73,986
2500100	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	0.88	21	3	5503	SAL	-	-	115,563	-	115,563
										OPE	-	-	64,748	-	64,748
2500101	OAS C1217 AP	ACCOUNTANT 2	27	LF	1	0.88	21	3	5503	SAL	-	-	115,563	-	115,563
										OPE	-	-	64,748	-	64,748
2500102	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	LF	1	0.88	21	3	5503	SAL	-	-	115,563	-	115,563
										OPE	-	-	64,748	-	64,748
2500103	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	LF	1	0.88	21	3	5503	SAL	-	-	115,563	-	115,563
										OPE	-	-	64,748	-	64,748
2500104	OAS C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	LF	1	1.00	24	4	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
2500105	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
2500106	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	6	8015	SAL	-	-	192,360	-	192,360
										OPE	-	-	89,655	-	89,655
2500107	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	0.50	12	9	10203	SAL	-	-	122,436	-	122,436
										OPE	-	-	51,646	-	51,646
2500108	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	0.50	12	7	7678	SAL	-	-	92,136	-	92,136
										OPE	-	-	43,777	-	43,777
2500109	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	0.88	21	3	6930	SAL	-	-	145,530	-	145,530
										OPE	-	-	72,530	-	72,530
2500110	OAS C1217 AP	ACCOUNTANT 2	27	LF	1	0.88	21	3	5503	SAL	-	-	115,563	-	115,563
										OPE	-	-	64,748	-	64,748
2500111	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	LF	1	0.88	21	3	5503	SAL	-	-	115,563	-	115,563
										OPE	-	-	64,748	-	64,748
6501041	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	2	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
6508701	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
6508702	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6350	SAL	-	-	152,400	-	152,400

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	79,278	-	79,278
6512101	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	1	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
6512171	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
Total Salary											-	-	8,381,928	-	8,381,928
Total OPE											-	-	4,047,471	-	4,047,471
Total Personal Services					**49**	**47.16**					**-**	**-**	**12,429,399**	**-**	**12,429,399**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0101082	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0153013	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3964	SAL	-	-	95,136	-	95,136
										OPE	-	-	64,406	-	64,406
0240016	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0400813	MMS X7634 AP	Procurement Manager 2		PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0401081	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0485303	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	4	5771	SAL	-	-	138,504	-	138,504
										OPE	-	-	75,669	-	75,669
0531601	OAS C0435 AP	PROCUREMENT AND CONTRACT ASSIS	19	PF	1	1.00	24	10	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
0872801	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0873701	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0880201	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	9	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
0880601	OAS C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	3	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
0880602	MMS X7634 AP	Procurement Manager 2		PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
0907731	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0907732	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0908122	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0908171	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	103,292	-	103,292
0908511	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
0908512	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
0911625	OAS C0435 AP	PROCUREMENT AND CONTRACT ASSIS	19	PF	1	1.00	24	8	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
0942001	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0950201	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
0970101	MMS X7633 AP	Procurement Manager 3		PF	1	1.00	24	10	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
0977013	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0977014	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0977015	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
0981301	OAS C1339 AP	TRAINING & DEVELOPMENT SPECIALIS	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0981703	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
1304372	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
1304373	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
1304382	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	10	8450	SAL	-	-	202,800	-	202,800
										OPE	-	-	92,366	-	92,366
1307701	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	7	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1307702	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
1308711	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	8057	SAL	-	-	193,368	-	193,368
										OPE	-	-	89,917	-	89,917
1308732	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
1311171	OAS C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	10	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
1313393	OAS C1339 AP	TRAINING & DEVELOPMENT SPECIALIS	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
1679901	OAS C0436 AP	PROCUREMENT & CONTRACT SPECIAL	23	PF	1	1.00	24	9	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
1900011	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	3	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
1900016	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
1908710	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
1908722	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
2050601	OAS C0435 AP	PROCUREMENT AND CONTRACT ASSIS	19	PF	1	1.00	24	3	3790	SAL	-	-	90,960	-	90,960
										OPE	-	-	63,321	-	63,321
2100094	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	3	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
2100095	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2100096	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2100097	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2500113	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.75	18	3	7630	SAL	-	-	137,340	-	137,340

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	65,440	-	65,440
2500140	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	0.63	15	3	7630	SAL	-	-	114,450	-	114,450
										OPE	-	-	54,534	-	54,534
3001501	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
3003206	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
3020201	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	6	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
3020209	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	4	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
3020301	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
3020302	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	3	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
3020303	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	8	8057	SAL	-	-	193,368	-	193,368
										OPE	-	-	89,917	-	89,917
3076808	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	10	8870	SAL	-	-	212,880	-	212,880
										OPE	-	-	94,984	-	94,984
3081701	OAS C1339 AP	TRAINING & DEVELOPMENT SPECIALIS	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
3081702	MMS X7634 AP	Procurement Manager 2		PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
4003403	MMS X7632 AP	Procurement Administrator 1		PF	1	1.00	24	10	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
6002301	OAS C0436 AP	PROCUREMENT & CONTRACT SPECIAL	23	PF	1	1.00	24	8	5771	SAL	-	-	138,504	-	138,504
										OPE	-	-	75,669	-	75,669
9400238	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	9	8057	SAL	-	-	193,368	-	193,368
										OPE	-	-	89,917	-	89,917
Total Salary											-	-	11,587,518	-	11,587,518
Total OPE											-	-	5,403,692	-	5,403,692

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Personal Services					**61**	**60.38**					**-**	**-**	**16,991,210**	**-**	**16,991,210**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0002082	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
0002916	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
0008021	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	10	4555	SAL	-	-	109,320	-	109,320
										OPE	-	-	68,089	-	68,089
0036030	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
0153029	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	8	3964	SAL	-	-	95,136	-	95,136
										OPE	-	-	64,406	-	64,406
0220014	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	7	5779	SAL	-	-	138,696	-	138,696
										OPE	-	-	75,718	-	75,718
0220015	OAS C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	8	3629	SAL	-	-	87,096	-	87,096
										OPE	-	-	62,318	-	62,318
0224003	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
0308003	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
0520006	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	10	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0901029	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	6	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
0903231	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
0908121	MMS X7376 IP	Information Technology Supervisor 2		PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0910313	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
0910409	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
0910415	OAS C2475 AP	PRINTING PRODUCTION COORDINATOF	23	PF	1	1.00	24	3	4555	SAL	-	-	109,320	-	109,320

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	68,089	-	68,089
0914852	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	9	9914	SAL	-	-	237,936	-	237,936
										OPE	-	-	101,491	-	101,491
0925101	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6628	SAL	-	-	159,072	-	159,072
										OPE	-	-	81,010	-	81,010
0925121	OAS C2512 AP	ELECTRONIC PUBLISHING DESIGN SPE	24	PF	1	1.00	24	10	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
0940313	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
0940314	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	9	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
0940414	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
0941166	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	9	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
0941169	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	5	3629	SAL	-	-	87,096	-	87,096
										OPE	-	-	62,318	-	62,318
0944031	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	8	3964	SAL	-	-	95,136	-	95,136
										OPE	-	-	64,406	-	64,406
0944201	OAS C4401 AP	TRUCK DRIVER 1	17	PF	1	1.00	24	10	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
0951001	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	8	3964	SAL	-	-	95,136	-	95,136
										OPE	-	-	64,406	-	64,406
1091057	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	3	3335	SAL	-	-	80,040	-	80,040
										OPE	-	-	60,485	-	60,485
1091061	OAS C2475 AP	PRINTING PRODUCTION COORDINATOF	23	PF	1	1.00	24	3	4555	SAL	-	-	109,320	-	109,320
										OPE	-	-	68,089	-	68,089
1289904	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
1291401	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1291602	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
1291801	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	4	3335	SAL	-	-	80,040	-	80,040
										OPE	-	-	60,485	-	60,485
1292201	OAS C0403 AP	MAIL EQUIPMENT OPERATOR 1	12	PF	1	1.00	24	8	3483	SAL	-	-	83,592	-	83,592
										OPE	-	-	61,408	-	61,408
1292203	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
1299901	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	4	3335	SAL	-	-	80,040	-	80,040
										OPE	-	-	60,485	-	60,485
1310501	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	9	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
1314822	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	7	5779	SAL	-	-	138,696	-	138,696
										OPE	-	-	75,718	-	75,718
1314843	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
1314844	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6628	SAL	-	-	159,072	-	159,072
										OPE	-	-	81,010	-	81,010
1314845	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6628	SAL	-	-	159,072	-	159,072
										OPE	-	-	81,010	-	81,010
1314846	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	6628	SAL	-	-	159,072	-	159,072
										OPE	-	-	81,010	-	81,010
1314864	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	2	6590	SAL	-	-	158,160	-	158,160
										OPE	-	-	80,773	-	80,773
1370001	MMS X7087 AP	BUSINESS OPERATIONS SUPERVISOR	24X	PF	1	1.00	24	10	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
1601003	MMS X7087 AP	BUSINESS OPERATIONS SUPERVISOR	24X	PF	1	1.00	24	10	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
1671201	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	3	3335	SAL	-	-	80,040	-	80,040
										OPE	-	-	60,485	-	60,485
1672201	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	73,998	-	73,998
1673201	OAS C2475 AP	PRINTING PRODUCTION COORDINATOF	23	PF	1	1.00	24	9	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
1679904	OAS C2475 AP	PRINTING PRODUCTION COORDINATOF	23	PF	1	1.00	24	10	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
1680603	OAS C2510 AP	ELECTRONIC PUBLISHING DESIGN SPE	17	PF	1	1.00	24	10	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
1681002	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	7	3964	SAL	-	-	95,136	-	95,136
										OPE	-	-	64,406	-	64,406
1683002	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	6	5521	SAL	-	-	132,504	-	132,504
										OPE	-	-	74,111	-	74,111
1683003	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	5	6051	SAL	-	-	145,224	-	145,224
										OPE	-	-	77,414	-	77,414
1683006	OAS C2510 AP	ELECTRONIC PUBLISHING DESIGN SPE	17	PF	1	1.00	24	10	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
1690402	MMS X7086 AP	BUSINESS OPERATIONS SUPERVISOR :	28X	PF	1	1.00	24	10	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
1690601	MMS X7083 AP	BUSINESS OPERATIONS MANAGER 3	35X	PF	1	1.00	24	10	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
1691801	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	3	3335	SAL	-	-	80,040	-	80,040
										OPE	-	-	60,485	-	60,485
1691805	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	8033	SAL	-	-	192,792	-	192,792
										OPE	-	-	89,767	-	89,767
1691806	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	6	5521	SAL	-	-	132,504	-	132,504
										OPE	-	-	74,111	-	74,111
1691809	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	3	3335	SAL	-	-	80,040	-	80,040
										OPE	-	-	60,485	-	60,485
1692004	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	7	3964	SAL	-	-	95,136	-	95,136
										OPE	-	-	64,406	-	64,406
1901082	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2100104	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
2479902	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
3001003	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	9	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
4440315	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
4600138	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
5003103	OAS C2475 AP	PRINTING PRODUCTION COORDINATOF	23	PF	1	1.00	24	10	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
5247001	MMN X0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5839	SAL	-	-	140,136	-	140,136
										OPE	-	-	76,092	-	76,092
5247504	MMS X7086 AP	BUSINESS OPERATIONS SUPERVISOR :	28X	PF	1	1.00	24	10	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
5401117	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	3	3215	SAL	-	-	77,160	-	77,160
										OPE	-	-	59,738	-	59,738
5411601	OAS C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	9	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
5463901	MMS X7086 AP	BUSINESS OPERATIONS SUPERVISOR :	28X	PF	1	1.00	24	10	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
6544041	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	9	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
6544042	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
8600254	OAS C0403 AP	MAIL EQUIPMENT OPERATOR 1	12	PF	1	1.00	24	10	3790	SAL	-	-	90,960	-	90,960
										OPE	-	-	63,321	-	63,321
8600731	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
9014850	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8606	SAL	-	-	206,544	-	206,544

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	93,339	-	93,339
9401055	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	4	3335	SAL	-	-	80,040	-	80,040
										OPE	-	-	60,485	-	60,485
9405666	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	6	3790	SAL	-	-	90,960	-	90,960
										OPE	-	-	63,321	-	63,321
9406746	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	7	3790	SAL	-	-	90,960	-	90,960
										OPE	-	-	63,321	-	63,321
9409643	OAS C4116 AP	LABORER/STUDENT WORKER	12	PF	1	1.00	24	4	2995	SAL	-	-	71,880	-	71,880
										OPE	-	-	58,367	-	58,367
9409855	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	10	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
Total Salary											-	-	10,288,560	-	10,288,560
Total OPE											-	-	5,966,890	-	5,966,890
Total Personal Services					**83**	**83.00**					**-**	**-**	**16,255,450**	**-**	**16,255,450**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0530043	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	7	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0880801	OAS C5208 AP	CLAIMS REPRESENTATIVE 2	24	PF	1	1.00	24	5	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
0950601	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3964	SAL	-	-	95,136	-	95,136
										OPE	-	-	64,406	-	64,406
1301191	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
1308174	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
1352071	OAS C5207 AP	CLAIMS REPRESENTATIVE 1	22	PF	1	1.00	24	7	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
1370081	MMS X7084 AP	BUSINESS OPERATIONS MANAGER 2	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
1987325	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
2100146	MMS X7084 AP	BUSINESS OPERATIONS MANAGER 2	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
2300155	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
2300156	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
2300157	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
2300158	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
2300159	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
2300160	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
4001002	OAS C5207 AP	CLAIMS REPRESENTATIVE 1	22	PF	1	1.00	24	10	6051	SAL	-	-	145,224	-	145,224

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	77,414	-	77,414
4002201	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	3	6930	SAL	-	-	166,320	-	166,320
										OPE	-	-	82,892	-	82,892
4003101	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
4003103	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
4003201	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	9718	SAL	-	-	233,232	-	233,232
										OPE	-	-	100,269	-	100,269
4003210	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	8015	SAL	-	-	192,360	-	192,360
										OPE	-	-	89,655	-	89,655
4003211	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
4003301	MMS X7083 AP	BUSINESS OPERATIONS MANAGER 3	35X	PF	1	1.00	24	10	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
4003401	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
4482401	OAS C5208 AP	CLAIMS REPRESENTATIVE 2	24	PF	1	1.00	24	9	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
6508711	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	7327	SAL	-	-	175,848	-	175,848
										OPE	-	-	85,366	-	85,366
7010802	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
7400101	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
7520803	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
Total Salary											-	-	5,359,944	-	5,359,944
Total OPE											-	-	2,543,178	-	2,543,178
Total Personal Services					**29**	**29.00**					**-**	**-**	**7,903,122**	**-**	**7,903,122**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0101141	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	10	5771	SAL	-	-	138,504	-	138,504
										OPE	-	-	75,669	-	75,669
0102111	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	10	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
0153007	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0153011	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	3	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
0153020	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	4	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
0153021	OAS C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	4	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
0156006	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	83,216	-	83,216
0302121	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	10	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
0312161	OAS C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	3	4555	SAL	-	-	109,320	-	109,320
										OPE	-	-	68,089	-	68,089
0312181	MMS X7034 AP	ACCOUNTING MANAGER 2	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
0312182	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	5	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
0321110	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	7	6664	SAL	-	-	159,936	-	159,936
										OPE	-	-	81,235	-	81,235
0401191	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	3	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
0485202	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	10	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
0531402	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	1	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
0531801	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	6	6350	SAL	-	-	152,400	-	152,400

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	79,278	-	79,278
0531803	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	7	8408	SAL	-	-	201,792	-	201,792
										OPE	-	-	92,104	-	92,104
0532001	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	4	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
0532201	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
0532401	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	7678	SAL	-	-	184,272	-	184,272
										OPE	-	-	87,555	-	87,555
0871801	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	4	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
1170001	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	8	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
1671601	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	7	4555	SAL	-	-	109,320	-	109,320
										OPE	-	-	68,089	-	68,089
1802051	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	4	4356	SAL	-	-	104,544	-	104,544
										OPE	-	-	66,849	-	66,849
1808511	MMS X7034 AP	ACCOUNTING MANAGER 2	33X	PF	1	1.00	24	10	10720	SAL	-	-	257,280	-	257,280
										OPE	-	-	106,515	-	106,515
1812171	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
1870082	MMS X7033 AP	ACCOUNTING MANAGER 3	35X	PF	1	1.00	24	10	11802	SAL	-	-	283,248	-	283,248
										OPE	-	-	113,188	-	113,188
1902120	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	9	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982
2000801	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4776	SAL	-	-	114,624	-	114,624
										OPE	-	-	69,467	-	69,467
2010201	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	10	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
2059901	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	1	5019	SAL	-	-	120,456	-	120,456
										OPE	-	-	70,982	-	70,982

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
2100162	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	9	5503	SAL	-	-	132,072	-	132,072
										OPE	-	-	73,998	-	73,998
2500089	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	3	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
2500090	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	3	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
2500112	MMS X7034 AP	ACCOUNTING MANAGER 2	33X	PF	1	1.00	24	3	7630	SAL	-	-	183,120	-	183,120
										OPE	-	-	87,255	-	87,255
2500120	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	3	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
2500121	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	3	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
2500122	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	3	4155	SAL	-	-	99,720	-	99,720
										OPE	-	-	65,597	-	65,597
3899109	OAS C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	10	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
6512161	OAS C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	3	4555	SAL	-	-	109,320	-	109,320
										OPE	-	-	68,089	-	68,089
7001009	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	10	5256	SAL	-	-	126,144	-	126,144
										OPE	-	-	72,459	-	72,459
Total Salary											-	-	5,842,224	-	5,842,224
Total OPE											-	-	3,144,824	-	3,144,824
Total Personal Services					**41**	**41.00**					**-**	**-**	**8,987,048**	**-**	**8,987,048**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0014021	MESN Z7072 AF	Budget and Fiscal Administrator 1		PF	1	1.00	24	10	13661	SAL	-	-	327,864	-	327,864
										OPE	-	-	122,497	-	122,497
0112072	OAS C1116 AP	RESEARCH ANALYST 2	23	PF	1	1.00	24	10	6350	SAL	-	-	152,400	-	152,400
										OPE	-	-	79,278	-	79,278
0153014	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	3964	SAL	-	-	95,136	-	95,136
										OPE	-	-	64,406	-	64,406
0485317	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
1170041	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	10203	SAL	-	-	244,872	-	244,872
										OPE	-	-	103,292	-	103,292
1808061	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
2212434	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	9264	SAL	-	-	222,336	-	222,336
										OPE	-	-	97,440	-	97,440
2512451	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	8	8831	SAL	-	-	211,944	-	211,944
										OPE	-	-	94,741	-	94,741
2514857	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	10381	SAL	-	-	249,144	-	249,144
										OPE	-	-	104,403	-	104,403
7512442	MMN X1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	9	8015	SAL	-	-	192,360	-	192,360
										OPE	-	-	89,655	-	89,655
Total Salary											-	-	2,140,728	-	2,140,728
Total OPE											-	-	950,592	-	950,592
Total Personal Services					**10**	**10.00**					**-**	**-**	**3,091,320**	**-**	**3,091,320**