

DEPARTMENT OF ADMINISTRATIVE SERVICES

2027-29 Agency Request Budget



Department of Administrative Services

155 Cottage Street NE

Salem, OR 97301

503-378-3104

Oregon.gov/das

Department of Administrative Services

2027-29 Agency Request Budget

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Accessibility Statement

The Department of Administrative Services is committed to ensuring that all individuals have equitable access to our services, resources, and programs.

If you have a disability and require assistance to read this document, please email the DAS coordinator at das.accessibility@das.oregon.gov.

Certification

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

DEPARTMENT OF ADMINISTRATIVE SERVICES

AGENCY NAME

155 COTTAGE STREET NE, SALEM, OR 97301

AGENCY ADDRESS

/s/ Betsy Imholt

SIGNATURE

DIRECTOR

TITLE

Notice: Requests of agencies headed by a board or commission must be approved by official action of those bodies and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

 X Agency Request

 Governor's Budget

 Legislatively Adopted

DAS Budget Narrative

Legislative Action

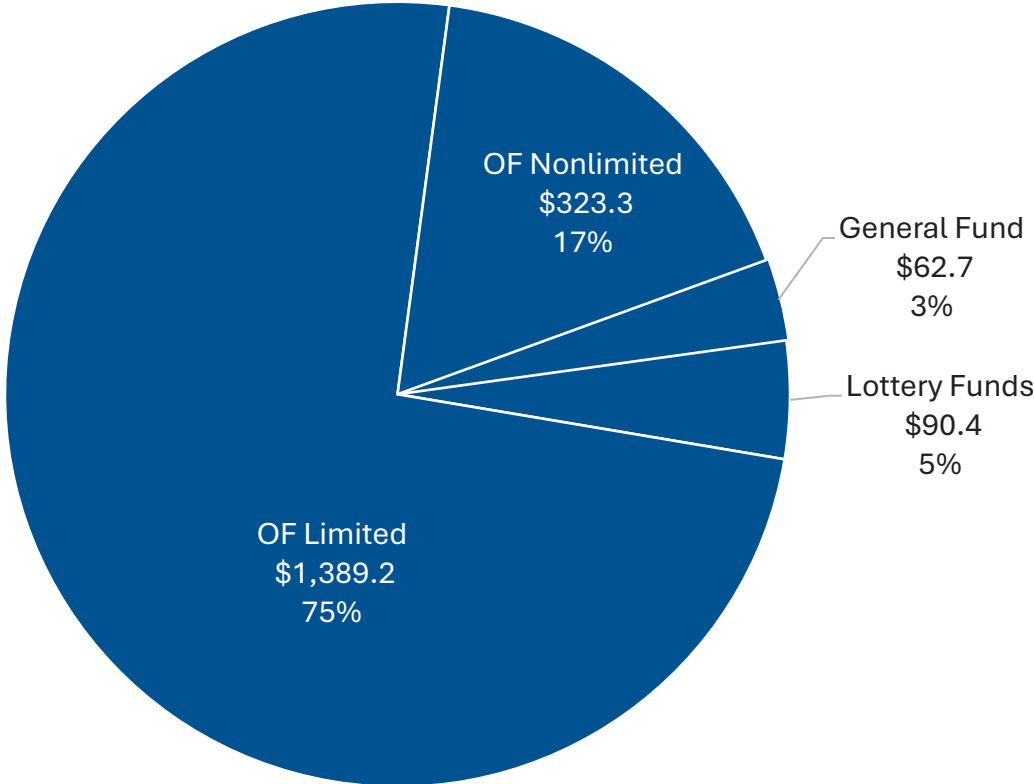
Session / Eboard	Month (Eboard only)	Year	Bill #	Short Description of Action Taken
Session		2026	HB 5204	The Budget Reconciliation bill adjusts 2025–27 biennium appropriations. For DAS, it includes updated expenditure limitations, funding allocations, technical adjustments, and salary pot changes. The bill also establishes and modifies General Fund appropriations for several pass-through.
Session		2026	SB 5702	Capital Construction Bill - DAS received authorization for several capital investments: Portfolio repositioning facility alterations, Portland State Office Building restack, Moda Center and surrounding plaza areas capitol improvements, and parking lot improvements and EV charging stations.
Session		2026	SB 1501	DAS received some General Fund appropriation in this policy bill to negotiate agreements and establish a Moda Center Joint Authority called the Oregon Arena Fund. DAS also received General Fund appropriation for one permanent, full-time position.
Session		2026	SB 1601	Program Change Bill, section nine directs a one-time transfer of \$23 million from State Information Technology Operating Fund to General Fund for general governmental purposes, effective May 31, 2027.
Session		2026	SB 5703	This bill modifies the 2025–27 allocations from the DAS Economic Development Fund (Lottery Funds) and the Veterans’ Services Fund.
Session		2025	HB 5002	Budget bill establishes DAS’s 2025–27 budget by providing targeted General Fund support, setting expenditure limits across revenue types, authorizing pass-through funding (e.g., for legal cases and public services), including key policy option packages (wrongful-conviction, EIS packages, EAM deferred maintenance, Workday, etc.).
Session		2025	HB 2316	Policy bill directs DAS to implement the “Home Start Lands” program on state lands for affordable housing and appropriate General Fund.
Session		2025	SB 494	Policy bill directs DAS to conduct a classification and compensation study for forestry and wildland firefighter positions and appropriates General Fund.
Session		2025	HB 3191	Provides one-time appropriation of General Fund to DAS as pass-through grants to 14 arts and cultural organizations.
Session		2025	SB 5530	Directs DAS to distribute funds from the Administrative Services Economic Development Fund and the Veterans’ Services Fund to specific state agencies as outlined in the bill.
Session		2025	SB 5506	The Capital Construction Bill authorizes DAS to undertake major facility renovations, deferred maintenance, and building systems upgrades for the 2025–27 biennium.
Session		2025	HB 5006	Statewide Omnibus appropriation budget bill.

DAS Budget Narrative

Agency Summary

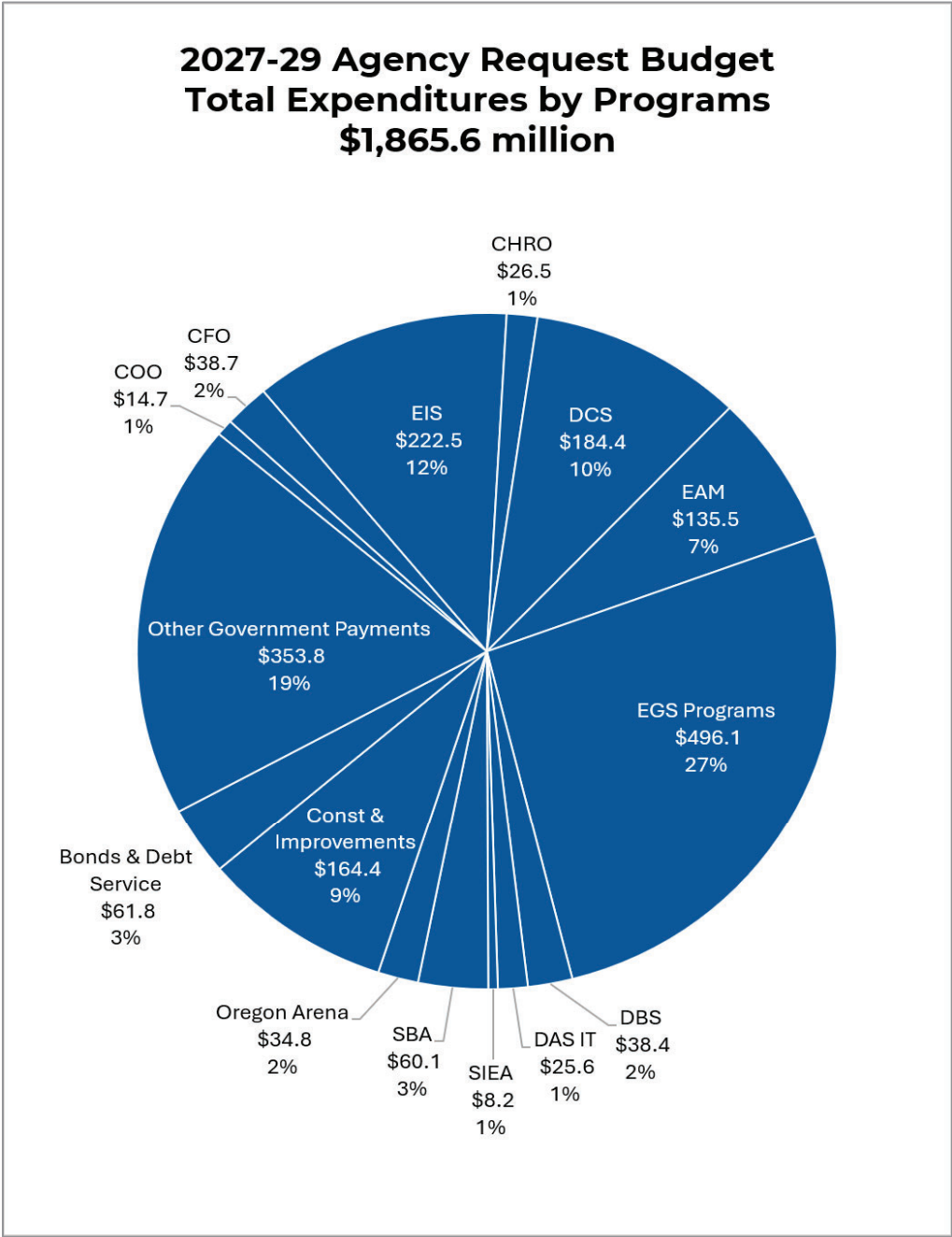
1. Budget Summary Graphics

**2027-29 Agency Request Budget
Total Expenditures by Fund Type
\$1,865.6 million**

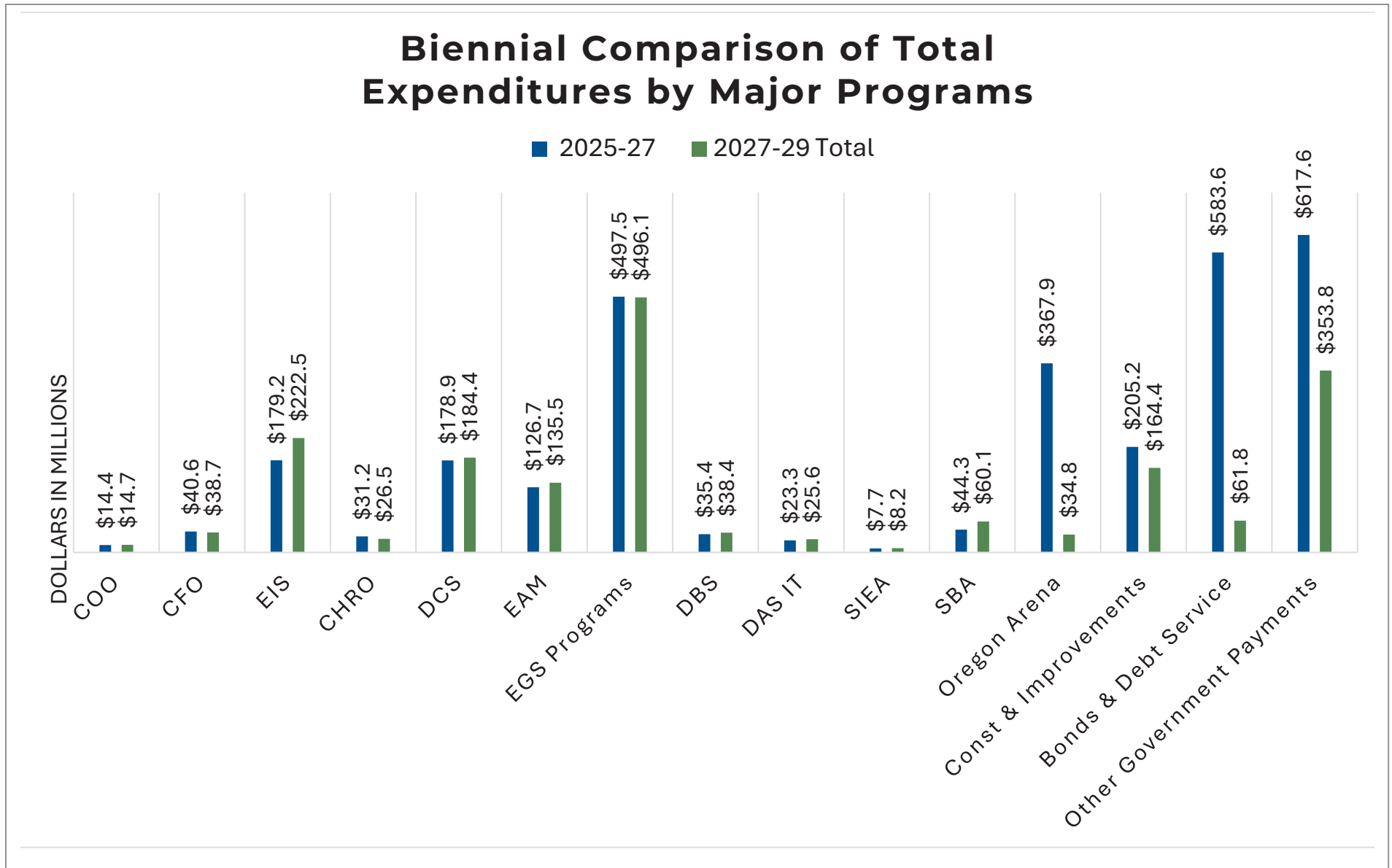


DAS Budget Narrative

2027-29 Agency Request Budget Total Expenditures by Programs \$1,865.6 million



DAS Budget Narrative



DAS Budget Narrative

2. Mission Statement and Statutory Authority

The purpose of the Oregon Department of Administrative Services is codified in Oregon Revised Statutes 184.305.

Purpose: To improve the efficient and effective use of state resources by providing:

1. Government infrastructure services that can best be provided centrally, including but not limited to purchasing, risk management, facilities management, surplus property and motor fleet;
2. Rules and associated performance reviews of agency compliance with statewide policies;
3. Leadership in implementing a statewide performance measurement program;
4. State employee workforce development and training;
5. Personnel systems that promote fair, responsive and cost-effective human resource management;
6. Objective, credible management information for, and analysis of, statewide issues for policymakers; and
7. Statewide financial administrative systems.

Statutory Authority

Oregon Revised Statutes (ORS) Chapter	Title Summary
Chapter 30	Tort Actions Against Public Bodies
Chapter 182	State Administrative Agencies; Information Systems Security; Relationships with Tribes
Chapter 184	Establishes Department of Administrative Services and outlines selected duties
Chapter 190	Cooperation of Governmental Units
Chapter 200	Disadvantaged Business Enterprises
Chapter 240	State Personnel Relations
Chapter 270	State Real Property
Chapter 276	Public Facilities
Chapter 276A	Information Technology
Chapter 278	Insurance for Public Bodies
Chapter 279	Public Contracting – Miscellaneous Provisions
Chapter 279A, B, and C	Public Contracting – General Provisions, Public Procurement and Public Improvement and Related Contracts
Chapter 282	Public Printing

DAS Budget Narrative

Chapter 283	Interagency Services
Chapter 286A	State Borrowing - Bonds
Chapter 291	State Financial Administration
Chapter 292	Salaries and Expenses of State Officers and Employees
Chapter 293	Administration of Public Funds

Distributions (Required by Statute):

Oregon Revised Statutes (ORS)	Title Summary
ORS 221.770	City Revenue Sharing of Oregon Liquor Control Commission (OLCC) Earnings
ORS 272.085	5% Land Sales Proceeds Distributed to Counties
ORS 286A.573	Lottery Bond Administrative Fund
ORS 291.120	Distribution of Agency Savings
ORS 291.276	State Central Government Service Charge
ORS 291.407	State Agency Mass Transit Assessments and Distributions to Transit Districts
ORS 292.045	Deduction for payment to Charitable Fund Drive Program
ORS 293.144	General Fund interest to the Oregon Rainy Day Fund
ORS 293.537	Tobacco Settlement Account Funds
ORS 293.560	25% U.S. Forest Service National Forest Products Sale Proceeds Distributed to Counties
ORS 293.565	Federal Mineral Leases Proceeds Distributed to Counties
ORS 293.570	Federal Flood Control Proceeds Distributed to Counties
ORS 293.575	U.S. Taylor Grazing Fees Distributed to Counties
ORS 297.466	Withholding State Funds – Municipal Audit Law
ORS 320.100	Department of Revenue Amusement Device Tax Distribution to Counties
ORS 323.457	Department of Revenue Cigarette Tax Distribution to Cities and Counties
ORS 348.696	Education Endowment Fund Earnings Distributed to the State School Fund and the State Scholarship Commission
ORS 461.540	Administrative Services Economic Development Fund

Oregon Administrative Rules (OARs)	Title Summary
OAR 105	Department of Administrative Services Chief Human Resources Office
OAR 122	Department of Administrative Services Chief Financial Office

DAS Budget Narrative

OAR 125	Department of Administrative Services
OAR 128	Office of the State Chief Information Officer

3. Agency Strategic Plan

Agency Overview

The Department of Administrative Services' (DAS) statutory purpose is to improve the efficient and effective use of state resources.

DAS leads statewide budgeting and financial management, prepares the Governor's budget, oversees agency spending, and maintains core financial, accounting, and procurement functions. The department also manages statewide capital planning, real estate, fleet services, sustainability programs, and maintenance of state-owned facilities.

The agency oversees statewide human resources, including labor relations, classification and compensation, recruitment, and workforce development, and provides support to smaller agencies.

Statewide technology services, including cybersecurity, data and technology governance, and the State Data Center are led by Enterprise Information Services. The department provides statewide business applications for human resources, payroll, procurement, and financial systems, and provides IT support to many smaller agencies.

DAS prepares Oregon's economic, demographic and revenue forecasts to support planning and decision-making of the State Budget. It also coordinates legislative activity, communications, and enterprise accountability efforts that strengthen government performance, and supports an inclusive workplace culture.

The Department of Administrative Services (DAS) adopted its 2024-2027 Strategic Plan in 2024. The plan identifies four strategic objectives:

1. Customer Service
2. Diversity, Equity, Inclusion, and Belonging (DEIB)
3. Employee Success and Well-Being
4. Operational Excellence and Innovation

In January 2026, DAS identified the following eight agency-wide action items to prioritize through the end of 2027:

DAS Budget Narrative

1. Improve customer service data
2. Modernize the procurement system
3. Update state pay practices
4. Strengthen DEIB
5. Build an equitable decision-making framework
6. Enhance workforce training
7. Improve IT security
8. Use office space more efficiently

Enterprise Information Services (EIS) operates under a separate strategic plan and adopted its 2023-2026 Strategic Framework in 2023. The framework identifies four values:

- Accountability: We are responsible for quality outcomes and share information open and honestly.
- Customer-Focus: We listen and seek to understand our customers' needs.
- Collaboration: We build trust and establish mutual purpose to forge effective partnerships across the enterprise.
- Innovation: We simplify complexity, challenge conventional wisdom, and seek creative and useful solutions.

The EIS 2023-2026 Strategic Framework outlines six objectives:

- Deliver Service Excellence
- Mature Project Transparency and Accountability
- Mature Statewide Cloud Strategy and Brokerage Services
- Mature Oregon's Data Governance
- Improve Oregon's Cybersecurity Posture
- Mature Legacy System Modernization Strategies

4. 2027-29 Budget Development Criteria

The criteria used to develop the DAS agency request budget for the 2027–29 biennium are grounded in both the statewide priority of improving customer service and enhancing efficiency, and the Department's 2024–2027 Strategic Plan, which centers on four strategic objectives.

Together, these priorities guided DAS in evaluating budget proposals that strengthen service delivery, support an inclusive and effective

DAS Budget Narrative

workplace, modernize operational systems, and maximize resources in ways that improve outcomes for Oregonians. This combined framework ensures that DAS advances initiatives aligned with statewide expectations while remaining true to its statutory purpose strategic commitments.

The criteria used to develop the EIS agency request budget for the 2027-29 biennium are grounded in both the EIS 2023-2026 Strategic Framework values and objectives, and in our mission to mature enterprise technology governance, optimize investments, ensure transparency, provide oversight, and deliver secure and innovative solutions.

Together, these criteria support our vision to ensure accessible, reliable and secure state technology systems that equitably serve Oregonians, while leaning into Governor Kotek's priorities for affordable housing, successful schools, addressing homelessness, and improving access to mental health and addiction treatment.

5. Racial Equity Impact Statement and DEI Plan

The agency's DEI Plan is included in the DAS Strategic Plan which appears in the Special Reports section of this document. Please refer to the table of contents for the exact location.

Racial Equity Impact Statement (REIS) Worksheet: Agency Questions

1. Who is completing this agency REIS?

The DAS Leadership Team completed this worksheet.

2. Does your agency have a DEIB practitioner? Yes

a. If yes, describe how you collaborated with them on this REIS.

We consulted with the DAS Director of Cultural Change, a DEIB practitioner, to inform the development of this REIS. As a member of the DAS Leadership Team, she actively contributed to the discussions and supported the completion of this worksheet.

b. If you did not collaborate with them, why not?

3. How do the agency's mission, goals and programs impact racial equity?

The agency's mission—to improve the efficient and effective use of state resources—has a broad impact on racial equity because DAS centrally manages many of the enterprise systems that shape how employees and Oregonians experience state government. Through our oversight of statewide purchasing, risk management, facilities, human resource systems, workforce training, performance measurement, financial systems, and policy administration, DAS influences equity outcomes across agencies and programs.

The policies and systems we administer affect employee experience, organizational culture, and ultimately the quality and accessibility of services Oregonians receive. This gives DAS a unique opportunity to identify and address structural barriers within statewide processes and embed equitable practices into daily operations.

Several current initiatives illustrate how DAS is integrating equity into its work, including efforts to strengthen DEIB, develop an equitable decision-making framework, and modernize procurement and support agencies through the Office of Cultural Change. These programs help ensure that enterprise-wide systems become more inclusive and responsive to the diverse communities served by state government:

- Updating the statewide racial equity plan and guidance to agencies.
- Supporting the development and implementation of agency plans focused on diversity, equity and inclusion.
- Maintaining annual employee engagement feedback surveys to measure and understand how each agency's culture supports its employees.
- Streamlining recruitment to reduce hiring time to under 50 days.
- Supporting Key Performance Measurement (KPM) across all agencies related to customer service feedback.
- Improving processes to better serve our customers, remove barriers to participation, and create workforce development opportunities.
- Monitoring the performance of agency directors through a 360 degree review every two years.

The agency has identified three priority agency-wide actions under the 2024-2027 Strategic Plan that advance racial equity: strengthening DEIB, building an equitable decision-making framework and modernizing the procurement system.

Through this work we anticipate the following outcomes:

- A DEIB Council that fosters transparency, learning and engagement among DAS employees.
- An equitable decision-making framework applied throughout the agency.
- Demonstrated progress toward the state's goal of increasing contracts with businesses certified by the Certification Office for Business Inclusion and Diversity.

The work of the Office of Cultural Change (OCC) impacts racial equity by supporting state agencies in building the skills, practices, and organizational culture needed to identify and remove systemic barriers for communities of color.

State Procurement Services promotes racial equity by supporting agencies in removing barriers, expanding access to contracting opportunities, and increasing participation of businesses owned by people of color in state procurement.

4. What barriers exist in your agency's mission, goals, and programs that could hinder the advancement of racial equity?

Barriers to advancing racial equity may arise from the agency's statutory charge to prioritize the efficient and effective use of state resources. This focus often results in uniform statewide policies and systems designed to promote consistency, reduce costs and streamline processes. While these approaches support operational efficiency, they do not always account for the unique needs and lived experiences of individuals and communities, which can unintentionally create barriers to racial equity.

Additional barriers include shifts or misalignment in priorities, resistance to change, complex

bureaucratic processes, changes at the federal level, limited capacity or resources and insufficient data to monitor and evaluate progress.

5. What opportunities exist in your agency’s mission, goals, and programs that could help advance racial equity?

DAS has opportunities to advance racial equity through the statewide systems and expectations it administers. By shaping enterprise policies, standards, and frameworks—such as procurement rules, human resource systems, performance management expectations, and statewide administrative processes—DAS can help remove barriers, improve service access and embed equity into everyday decision-making.

High impact opportunities include strengthening agency support through the Office of Cultural Change, redesigning the procurement process with equity at the forefront and workforce development.

6. How is community voice included in your assessments of progress, equity, and racial disparities?

DAS incorporates community voice into our assessments of progress, equity and racial disparities through multiple engagement channels.

We collaborate with the statewide DEIB Cabinet, which guides the work of the Office of Cultural Change with agencies, and we have deepened our engagement with the Racial Justice Council—most recently through revisions to the Racial Equity Impact Statement process for budget development. This process is now embedded in the state’s budget development framework.

We promote transparency by reporting quarterly to the public on our strategic plan progress, including racial equity initiatives. These reports provide an opportunity for community members to monitor our efforts and hold the agency accountable for progress toward its goals.

Community and interested parties’ voices are also included through rules advisory committees used for updates to administrative rules. DAS has also engaged community partners in revising the Oregon Accounting Manual and State Procurement Services regularly involves small businesses in administrative rule development to ensure barriers are identified and addressed.

Input from DAS employees and enterprise partners is incorporated through the agency’s strategic planning process, regular internal communication and feedback from quarterly all-staff meetings. Customer service surveys and a biennial review process further ensure that perspectives from those we serve help guide our improvements.

Through these combined efforts, DAS integrates community voice into both our decision-making process and our ongoing evaluation of progress toward equity.

7. What measures are you using to track equity changes over time?

- We track the number of contracts awarded to businesses certified by the Certification Office for Business Inclusion and Diversity.
- We use employee demographic data to measure progress toward our affirmative action goals.
- We track a key performance measure that compares the diversity of DAS employees with the diversity of Oregon's overall labor market.
- We track and report on workforce data trends by generation, gender, disability reporting, veteran status including, hires, promotions and transfers.
- We track the number of employees accessing monthly DEIB training and viewing DEIB articles.
- We also track our progress toward our DEIB goals in our strategic plan and report on that progress publicly each quarter.
- We use the data from employee exit surveys to understand the reasons.
- We track findings that result from discrimination complaints.

8. Describe any racial disparities or trends you are noticing across your agency, programs, and data.

DAS monitors workforce and contracting data to identify racial disparities and assess trends across the agency and enterprise systems.

Workforce

DAS tracks a key performance measure aimed at ensuring our workforce is 100% reflective of Oregon's civilian workforce. Although we have seen improvement over the last two years, overall diversity declined beginning in 2022 and has not yet returned to the pre-2021 levels. As a result, DAS remains below the statewide workforce diversity level.

We are, however, seeing meaningful progress in recruitment pathways. Between July 1, 2022, and June 30, 2024, the share of new hires who identified as white decreased from 71% to 62.6%. This trend continued in the following period, with 62% of new hires identifying as white. These shifts indicate progress in attracting and hiring a more diverse pool of candidates.

Contracts

Statewide procurement data continues to show significant disparities in contracting outcomes. Oregon's 2023 Disparity Study found that businesses owned by people of color and women received only 10.9% of relevant contracting dollars—and service-disabled veteran-owned businesses just 1.3%—despite representing 33.9% of available firms. These firms appear more often as subcontractors (20.3%) than prime contractors (10.7%), indicating structural barriers to competing at the prime level.

Contract awards are also highly concentrated; among 458 firms owned by people of color and

woman-owned that received approximately \$348 million, just 12.6% of firms received 75% of the dollars. This demonstrates that while participation is broad, economic benefit is not evenly distributed.

Recent federal court decisions restricting race and gender-based contracting preferences have required Oregon to adopt race-neutral tools to address these disparities. In response, the Oregon Small Business Enterprise (OSBE) Certification and procurement preference will launch July 1, 2026. OSBE will expand opportunities for all small businesses by reducing entry barriers, improving access to smaller procurements and price agreements and simplifying templates and eProcurement system navigation. Because many minority, women, and service-disabled veteran-owned firms are also small businesses, they are expected to benefit significantly from increased access and competition at the prime level.

By expanding the small business marketplace, OSBE aims to reduce award concentration, increase the number of firms receiving contracts and improve the distribution of opportunities across Oregon's supplier base. Enhanced compliance, outreach, and data monitoring will help ensure these efforts result in measurable improvements in access, opportunity and equitable participation.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #101

Chief Operating Office

Policy Option Package #101 – Highway Cost Allocation Study (HCAS)

\$250,000 | Total Positions/FTE: 0/0.00

Program Overview

POP 101 requests a one-time General Fund allocation of \$250,000 for the 2027-29 biennium for costs associated with the comprehensive Highway Cost Allocation Study (HCAS) methodology review required by HB 3991 (2025 1st Special Session). The 2025 Oregon Special Legislative Session (HB 3992) provided \$500,000 General Fund in the 2025-27 biennium for DAS to complete this work. During the 2026 Regular session, HB 4007 extended the report deadline from June 30, 2026, to March 15, 2028, creating the need to shift a portion of funding to the next biennium.

The POP will support a more deliberate procurement process and ensure a more thorough review by using the extended timeline.

Consultation

Jordan Macias and Hari Vellaipandian prepared this REIS. Because the POP only shifts funding for a mandated study from one biennium to the next, equity outcome tracing is not required. The agency's Office of Cultural Change was not consulted due to the POP's minimal public impact. For the same reason, equity expertise was not needed for this POP.

Community Engagement and Data

This POP has little to no impact on specific racial groups or communities. It simply shifts of previously approved funding from one biennium to the next to align with the project's execution timeline. POP 101 moves the funding, while the extended project timeline—approved outside this POP—allows for a more robust procurement process and greater involvement from the Study Review Team. A stronger procurement process may create opportunities for more vendor participation from underrepresented communities. The decision to move the funding involved minimal external input related to racial equity because it is driven primarily by project timeline feasibility.

Impacts and Accountability

The funds were originally approved for the 2025-27 biennium, and POP 101 moves unspent funding into the 2027-29 biennium. This technical action should not impact any racial or ethnic communities.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #102

Special Government Payments

Policy Option Package #102 - Lottery Revenue Bond Project OF Carryover

\$190,000,000 | Total Positions/FTE: 0/0.00

Program Overview

This REIS serves as a placeholder for Lottery Revenue Bond Project OF Carryover. It is a technical budget action, and all REIS questions are not applicable.

Consultation

N/A

Community Engagement and Data

N/A

Impacts and Accountability

N/A

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #110

Chief Human Resources Office (CHRO)

Policy Option Package #110 – Chief Human Resources Office Investigations Program Resources

\$300,170 | Total Positions/FTE: 1/0.88

Program Overview

This POP requests funding for one full-time limited duration investigator to the CHRO Investigations team. Established in 2023, the CHRO Investigations program conducts personnel investigations for state agencies. Agencies rely on our services when they face internal conflicts, lack capacity, or need support on sensitive investigations. They choose us over other options coordinated through DOJ because our rates are lower and we complete investigations more quickly.

The team currently includes six part-time temporary Human Resource Analyst 3 investigators and one permanent Consultant Advisor 1, all managed by the Program Administrator, Carol Williams. Temporary employees can only work 1,040 hours per calendar year. As they reach that limit, we cannot assign them additional cases, which cause delays, especially near year-end. Availability also varies throughout the year, and each temporary investigator typically carries only two to three cases at a time. Cases often remain waiting to be assigned. Adding a full-time limited duration investigator would provide consistent, year-round coverage and significantly increase the number of cases we can conduct. This position will be self-funded through the hourly rates charged to agencies.

Consultation

Carol Williams, Program Administrator, prepared this REIS and is responsible for tracking equity outcomes. She uses Workday Case Management to monitor complaints submitted to CHRO, including which agency investigations are underway, which ones are contracted out, and which are handled by the Special Assistant Attorney General (SAAG).

The agency's Office of Cultural Change reviewed the POP and the position's duties. Due to the POP's minimal public impact, other agency collaboration was not needed for this POP.

Community Engagement and Data

Adding another workplace investigator to the CHRO Investigations team strengthens the state's capacity to conduct neutral, timely workplace investigations and supports equitable, unbiased investigation processes for employees of all backgrounds. We do not collect specific demographic information about employees who submit workplace complaints, serve as witnesses, or are the subjects of investigations. Our goal is to maintain consistent capacity to

investigate workplace complaints as needed.

This position will investigate workplace complaints involving state employees. The CHRO maintains ongoing contact with agencies to understand their needs, determine how our services can best support them and assess our capacity to conduct investigations on their behalf.

Impacts and Accountability

If this POP is not funded, all racial and ethnic communities within state government will be affected, and state agencies will face increased disparities in their ability to conduct workplace investigations in a timeline manner.

The Program Administrator or Consultant Advisor 1 position will monitor racial equity outcomes over time for this POP. They track the volume, topics and outcomes of investigations and develop training for HR professionals and managers who conduct workplace investigations, including training on trauma-informed interviews.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #120

Statewide Business Applications Division (SBA)

Policy Option Package #120 – Workday Payroll Transformation Resources

\$13,452,398 | Total Positions/FTE: 17/15.08

Program Overview

The Payroll Transformation POP requests funding to advance the ongoing effort to implement key structural pay changes for State of Oregon employees. This package includes limited-duration positions and associated expenditure authority needed to support both personal services and professional services essential to completing the project.

The Workday Payroll Transformation POP is proposed to complete the DAS chartered project to implement significant structural changes to the state’s pay practices because of class action and statewide grievance settlements.

Consultation

Renee Royston, Enterprise Workday System Director, prepared this REIS. The Payroll Transition Readiness Team, in partnership with state agency leaders, is responsible for tracking equity outcomes related to payroll transformation. Tracking methods include:

- Monitoring participation and accessibility of readiness activities across diverse employee groups.
- Monitoring participation in training activities.
- Conducting change impact assessments.
- Deploying employee readiness surveys to assess awareness, desire, knowledge, ability, and reinforcement of the changes.
- Holding listening sessions and office hours for readiness role representatives.
- Gathering feedback from employees and stakeholder groups regarding readiness gaps or unintended consequences.

The DAS Office of Cultural Change did not directly participate in developing this REIS, but they provided professional consultation and reviewed the draft content. We also gathered feedback from members of the payroll community, reviewed employee feedback and examined the terms and conditions of the settlement agreements. Ongoing collaboration with DAS Office of Cultural Change and other affected parties is essential to the success of this project. This partnership ensures employees are paid accurately and supports the resolution of outstanding liabilities.

Community Engagement and Data

Improving pay practices by reducing discretionary interpretation of pay rules and increasing accuracy and transparency can benefit all racial and demographic groups across Oregon’s state workforce. We identified potentially impacted groups by considering the full range of state

services, the employees who deliver them and the communities they serve. This broad perspective helps understand how changes to pay structures may affect differing roles, sectors, and populations and it supports more effective monitoring of potential disparities once the new pay structures are in place.

To validate this assessment, the state can use both quantitative and qualitative data. Quantitative sources include payroll and workforce information, such as demographic pay equity metrics and the effects of shifting from monthly to biweekly pay. Qualitative feedback comes from outreach to labor partners, affinity groups, HR managers and payroll practitioners, frontline employee workgroups, DEIB councils and equity committees and community advisory boards. Using both types of data provides a fuller picture of how the changes may affect employees.

Examples of racial impacts specific to Oregon state agencies are included at the end of this document.

Indirectly impacted communities outside the workforce:

- Communities of color who rely on state services
Payroll accuracy and workforce stability affect the quality and continuity of services delivered by DHS, OHA, DOC, ODOT, OYA, and other agencies. Errors leading to high turnover or delayed pay disproportionately affect service delivery in communities with higher racial diversity.
- Tribal nations and tribal community members
If payroll transformation improves workforce stability in natural resources and public health programs, tribal communities benefit indirectly through more consistent service and partnership.
- Immigrant and refugee communities
Greater pay accuracy and reduced administrative burden can stabilize staff in frontline eligibility, healthcare, and field roles that directly serve immigrant and refugee populations.
- Rural communities with racially diverse workers
In some rural regions, frontline teams in natural resources, wildfire response, corrections, transportation and public safety include racially diverse workers. Payroll transformation may improve recruitment and retention of staff serving these areas.

This POP reflects input directly from employees through conversations and labor-management committees. It continues the funding necessary to complete the Payroll Transformation project and ensures full compliance with the state's settlement agreements.

Impacts and Accountability

This POP is necessary to complete the project that implements statewide pay practice changes required under class action and statewide grievance settlement agreements, as well as federal and state payroll policies. We report progress through regular status updates to executive

leadership, the state CIO and legislative oversight groups. The state payroll community will monitor outcomes using daily, weekly, and monthly reports to ensure accuracy and transparency for impacted employee groups.

Examples of racial equity impacts specific to Oregon state agencies:

- **More consistent application of SEIU and AFSCME contract rules**
Agencies with racially diverse workforces (such as DHS, OHA, DOC, and ODOT) depend on complex overtime, shift, and differential pay rules under SEIU and AFSCME contracts. Updating payroll practices and modernizing the payroll system can reduce inconsistent interpretation across agencies and help prevent pay-impacting errors that disproportionately affect workers of color in frontline roles.
- **Improved accuracy for corrections, public safety, and 24/7 operations**
DOC, OSP, and OYA operate around-the-clock schedules with frequent mandatory overtime, shift rotations, and special pay premiums. Employees of color are often concentrated in security, custody and support roles. A modernized system can ensure accurate calculation of these complex schedules, reducing wage loss and grievances.
- **More equitable hire-to-pay timing**
Delays in entering information into the HR system can disproportionately affect lower-wage and frontline employees, where people of color are overrepresented (such as direct support professionals, eligibility workers and maintenance staff). Payroll transformation will reduce lag between hire, hours worked and first paycheck, improving financial stability.
- **More accurate leave and overtime tracking**
Improved time tracking processes will help ensure employees, particularly those in positions with higher proportions of people of color, receive correct compensation for overtime, shift differentials and hazard pay.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #130

Enterprise Goods and Services (EGS)

Policy Option Package #130 – State Procurement Services Sourcing and Compliance Program

\$1,025,657 | Total Positions/FTE: 3/3.00

Program Overview

The POP from SPS establishes a compliance unit and adds an IT procurement resource. The compliance function conducts routine and ad-hoc compliance reviews of state contracts, vendors and solicitations. This function will enforce delegated authority conditions, improve statewide compliance with the Public Contracting Code and support consistent, lawful and transparent contract management across state government.

The POP also adds an IT procurement resource. IT Procurement Sourcing—currently 13 staff—manages most statewide IT purchasing. As agencies advance modernization efforts, the unit faces increasing demands, including navigating complex procurement rules, procuring sophisticated systems and managing the risks associated with IT projects, data safety and software systems. A statewide analysis of IT procurement requests, backlog levels and analyst processing times shows the state needs eight additional staff to eliminate the backlog and proactively manage workflows, vendor relationships and pricing agreements.

The POP is in response to the Oregon Secretary of State Audits Division (Report 2025-18), which found Oregon lacks a comprehensive, centralized procurement and contracting compliance program and is not effectively monitoring high-risk contracts and vendors or mitigating contract risks.

Consultation

Kathryn Jones, Chief Procurement Officer; Edina Haislip, Procurement Impact Manager; and Alexandra Straub, Equity Engagement Officer, prepared this REIS.

The Procurement Impact Unit is responsible for tracking equity outcomes related to state contracting and supplier diversity efforts. Currently, the unit monitors the number of contracts awarded to COBID-certified firms by utilizing data from the OregonBuys eProcurement system in coordination with Business Oregon's COBID B2G certification database.

The Procurement Impact Unit will use data analysis, contract reporting and cross-system verification methods to monitor outcomes, identify disparities, evaluate programs effectiveness and support agency accountability efforts related to equity in public contracting. In addition, the newly established compliance team will operate within the Procurement Impact Unit, strengthening oversight, data integrity, compliance monitoring and consistency in tracking procurement outcomes.

SPS collaborated closely with the Office of Cultural Change and the Racial Justice Council throughout the development of the Oregon Small Business Enterprise Program (HB237), including the establishment of procurement preferences that support COBID-certified businesses and other underserved Oregon small businesses.

This collaboration included policy development discussions, review of equity impacts, and participation in stakeholder engagement efforts. Key members of the Racial Justice Council also served on the Rules Advisory Committee for this effort, providing guidance and feedback to help ensure equity considerations were incorporated into program design and implementation. In addition, the newly established Compliance Unit within SPS will support ongoing implementation by monitoring state agency compliance with Oregon Small Business procurement preferences and strengthening data tracking related to contract awards and dollars awarded to underserved Oregon small businesses.

The Procurement Impact Unit's data analysts and outreach staff also play a significant role in advancing statewide equity initiatives in public contracting following the publication of Oregon's 2023 statewide disparity study. Their work has included ongoing data collection and analysis, implementation of disparity study recommendations, and extensive engagement with underserved and historically marginalized business communities across Oregon. These efforts have been informed by feedback gathered through public listening sessions, outreach events, stakeholder meetings, advisory committees, and collaboration with community-based and professional organizations.

In addition to quantitative analysis, outreach staff have provided valuable insight into barriers experienced by small and COBID-certified businesses in accessing state contracting opportunities, including challenges related to awareness, participation, capacity, and navigating procurement processes. Community feedback and engagement have helped shape procurement preference policies, outreach strategies, compliance planning, and long-term efforts to improve equitable access to state contracting opportunities for Oregon small businesses.

Community Engagement and Data

Specific racial groups and communities were identified as part of the 2023 State of Oregon Disparity Study.

The assessment is validated using both quantitative procurement data and qualitative community feedback. Key data sources include the OregonBuys eProcurement system, Business Oregon's COBID certification database (B2G), and financial transaction data from Shared Financial Services (SFS), which together provide a comprehensive view of contracting activity and utilization patterns across state government.

This quantitative analysis is supplemented with qualitative input gathered through community surveys and engagement efforts, which capture lived experiences, barriers to participation, and feedback from COBID-certified and other small and historically underserved businesses. The

combination of transactional data and community voice ensures a more complete and accurate understanding of equity impacts and procurement outcomes.

Data was disaggregated by relevant characteristics in the Disparity Study.

Compliance is a critical component of equity initiatives because it ensures that policies and practices are implemented consistently, transparently, and in alignment with legal and regulatory requirements. Communities are directly impacted by the strength of compliance systems because they determine whether procurement preferences, equity commitments, and access initiatives are applied as intended. When compliance is strong, underserved and historically marginalized businesses, including COBID-certified firms—are more likely to experience fair access to contracting opportunities, consistent application of program requirements, and increase confidence that the system is operating equitably.

Engagement for this POP is designed to incorporate multiple perspectives from impacted communities, particularly COBID-certified businesses, small businesses, and other historically underserved and marginalized groups participating in Oregon’s public contracting system. Feedback is being and will continue to be gathered through a combination of public listening sessions, advisory committees, targeted outreach efforts, and engagement with professional and industry organizations. These forums provide opportunities for direct input on program design, policy implementation, and operational improvements.

Impacts and Accountability

If this POP is not funded Oregon-based small businesses owned by all racial and ethnic communities, women, and veterans will be impacted. Compliance provides the foundation that enables equity initiatives to be both lawful and impactful. Without it, loopholes will continue to be exploited leading to the continuation of disparity within Oregon procurement.

Outcomes for this POP will be monitored by the Procurement Impact Unit through established and new key performance indicators (KPIs) and integrated data reporting system to track procurement activity, participation and utilization trends over time.

Reporting will include both contract-level and aggregate analyses, with trends tracked over time to assess changes in participation and spending with COBID-certified and other small and historically underserved businesses.

Leadership will receive regular reports from the Procurement Impact Unit summarizing key metrics, trends, and findings. These updates will be provided on a defined reporting cadence and will highlight progress, gaps, and emerging issues to support informed decision-making and policy direction.

Community involvement will remain central to outcome monitoring. Input will continue to be gathered from COBID-certified firms, small businesses, and other stakeholders to help identify meaningful indicators of progress. This feedback will be collected through outreach efforts,

advisory forums, and engagement sessions, and will inform both the selection of metrics and interpretation of results.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #131

Enterprise Goods and Services (EGS)

Policy Option Package #131 – Increase Risk Management NL Assessment

\$113,890,412 | Total Positions/FTE: 0/0.00

Program Overview

This POP requests an increase in risk assessment revenue for the 2027-29 biennium by \$113.9 million above the 2025-27 legislatively approved level. Total risk charges are projected to rise to \$442.7 million in 2027-29, compared to the 2025-27 legislatively approved level of \$328.8 million.

Consultation

Shelly Hoffman and Karl Anderson from Risk Management (RM) prepared this REIS. RM is working with the DAS Office of Cultural Change to develop strategies and resources that help ensure equity is considered in our work and in the impacts on the people we serve. Shelly and Karl met with the Office of Cultural Change to review strategies that help prevent racial equity disparities and to reinforce ongoing engagement in making equity a consistent part decisions and processes where it applies.

We did not involve other agency experts in developing the REIS because RM already works closely with actuaries, data analysts, accountants, DAS managers and the Chief Finance Office to determine how to structure total cost of risk charges to agencies.

Community Engagement and Data

Agencies receive an allocation of the statewide cost of risk and any impacts from this POP would be indirect, occurring through the policies of the agencies that receive these cost allocations. Outside contracted actuaries review historical data, and RM evaluates changes in assessments for each agency. RM plans to add listening sessions with the agencies to help them understand changes to their allocations and to learn how the enterprise would prefer us to communicate process and policy updates.

Regarding community impacts, both agencies and members of the public file claims. Agencies will need to consider whether higher claim costs disproportionately affect certain communities or groups, especially when meritorious allegations result in increased payouts. We will gather multiple perspectives and receive feedback on this POP by posting the methodology and the impacts to individual agencies. As agencies reach out with questions, we provide analysis and support.

During our meeting with the DAS Cultural Change Manager, we confirmed that liability mitigation both through RM's collaboration with agencies and through SAIF's engagement on mitigation efforts—is one of the key ways we partner with agencies to understand trends and help reduce risks.

Impacts and Accountability

If this POP is not funded, citizens, agencies and agency employees who file claims or litigation alleging wrongdoing by an agency would be most affected. Without this funding, the state may be unable to pay meritorious claims and associated costs for agencies, employees, or citizens. A large percentage of claims come from vulnerable populations in state custody and the inability to pay them when meritorious is disproportionate to this group. Any disparities would likely remain unchanged because impacts are indirect as tied to each agency's mission and work.

RM will monitor racial equity outcomes over time for this POP and report progress to DAS leadership. Leadership will receive updates through regular funded levels updates and equity check-ins, using questions such as: "Have any equity challenges occurred this week?" and "What equity considerations should we discuss as a team?".

The community will be involved through ongoing feedback loops that allow agencies and citizens to share how risk charges impact them. RM will consider this feedback when reviewing and refining future allocation methodologies.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #132

**Enterprise Goods and Services (EGS) and Chief Human Resources Office
Policy Option Package #132– Shared Financial Services Payroll and DAS Resources
\$2,029,995 | Total Positions/FTE: 8/8.00**

Program Overview

This is a technical POP to transfer payroll positions from the Oregon Youth Authority, Department of Justice and Department of Environment Quality. In addition, CHRO Client Agencies unit is moving to a new DCR, DAS Human Resources, under Enterprise Goods and Services (EGS).

The DAS Office of Cultural Change has advised that since this POP is for position resources to support the DAS SFS client agency payroll team and an internal move of CHRO Client Agencies unit to EGS, a REIS is not applicable.

Consultation

Brad Cunningham, DAS Operations & Finance Administrator, prepared this REIS.

Community Engagement and Data

N/A

Impacts and Accountability

N/A

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #133

Enterprise Goods and Services (EGS)

Policy Option Package #133 – Wrongful Conviction Compensation and Legal Cost

\$8,400,000 | Total Positions/FTE: 0/0.00

Program Overview

This POP provides funding to support Oregon’s Wrongful Conviction Compensation program, created by statute in 2022. The POP requests \$2.4 million General Fund for anticipated state legal costs and \$6 million General Fund for settlement payouts during the 2027–29 biennium. The funding supports the state’s responsibility to compensate individuals who establish wrongful conviction claims under the statutory formula. It does not include staffing increases.

The POP is proposed to ensure the state can meet current and projected obligations under the wrongful conviction statute. The Department of Justice (DOJ) continues to receive new petitions, driven partly by ongoing case reversals, including non-unanimous jury verdict cases. Caseloads have increased, with 53 petitions filed, 25 dismissed or denied, and 15 settled for more than \$10 million in the current biennium.

Consultation

The DOJ Chief Financial Officer prepared this REIS and tracking equity outcomes does not apply. Although DOJ has a DEIB practitioner, they were not involved in developing this REIS because the program is mandated by statute. We also did not collaborate with other agency experts for the same reason.

Community Engagement and Data

Specific racial groups and communities that may be impacted by this POP are individuals wrongfully convicted are disproportionately Black, Indigenous, and people of color due to systemic inequities in the criminal legal system. The POP document provides no demographic data, but national and Oregon trends show overrepresentation among exonerees. Disaggregated data is not included; agencies should note legal or privacy barriers if data cannot be collected. Because this program is mandated by statute, we did not include other perspectives as part of the decision-making process for this POP.

Impacts and Accountability

If this POP is not funded it will affect Black, Indigenous, Latinx, and other communities of color disproportionately harmed by wrongful convictions. Without funding, individuals may not receive compensation, perpetuating structural inequities and deepening mistrust in government systems. Because this program is mandated by statute there is no need to monitor racial equity outcomes, inform leaders of equity impacts, or involve the community in tracking outcomes for this POP.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #140

Enterprise Asset Management (EAM)

Policy Option Package #140 – Rent Program Resources

\$1,549,755 | Total Positions/FTE: 6/5.40

Program Overview

This package requests additional staffing to address increased workloads across key units in the Enterprise Asset Management Rent Program.

- **Planning & Construction Management (PCM):** PCM's workload has grown significantly as new contracting tools, including Trade Services Price Agreements and expanded professional services agreements, are now used regularly for building and tenant needs. Delegated contracting authority has also expanded, increasing both the volume and complexity of documents. Many of these contracts support time-sensitive projects, and current processing delays are affecting project delivery.
- **Rent Program HVAC:** HVAC workload continues to grow as building controls replacement and integration expand across the portfolio. Preventive maintenance tasks and data entry demands have increased by 40%, contributing to service delays and customer impacts. Continued controls upgrades including the addition of the North Valley Complex are expected to further increase workload and require additional capacity to maintain service levels and meet lifecycle, functionality, and sustainability goals.
- **Rent Program Building Security:** Demand for keycard services has increased sharply, resulting in processing delays and increased customer-support workload.

Proposed Resources

To address these operational needs this POP proposes the following:

- **Planning & Construction Management:** Establish two permanent full-time positions: one State Procurement Analyst and one Procurement and Contract Specialist 2. These positions will increase procurement and contracting capacity and improve workflow across EAM and State Procurement Services.
- **Rent Program HVAC:** Convert the existing double-fill Facility Energy Technician 4 position to permanent full-time status and establish two Facility Energy Technician 3 positions to support ongoing HVAC operations and the expanded Portland facilities portfolio.
- **Rent Program Building Security:** Establish one permanent full-time Office Specialist 2 position to support increased keycard processing and customer service demands.

Consultation

Jeremy Miller, DAS EAM Deputy Administrator Capital Planner, prepared this REIS. DAS EAM is working with the agency's Office of Cultural Change to develop and track equity outcomes for the rent program resources.

We have also discussed how to strengthen collaboration and refine our processes to better integrate equity. Even if no equity considerations emerge, we will ensure the process avoids inequities and includes the appropriate voices.

Additionally, we collaborated with agency partners to evaluate how we can better support their needs in DAS-owned building spaces. We also coordinated with DAS State Procurement Services to better align our work, increase efficiency and reduce redundant efforts.

Community Engagement and Data

We identified affected groups by partnering with internal teams to assess operational needs. Because the POP positions strengthen internal operations rather than change external services, they are not expected to disproportionately impact any specific racial or ethnic community.

We validated this assessment by working with internal partners to identify gaps and using EAM Integrated Workplace Management System (IWMS) data to understand the labor hours required to support the business.

Communities will benefit from this POP through improved procurement efficiencies within our division, a right sized HVAC team supporting state owned facilities and increased capacity within the facility access (key card) team. No disproportionate impacts as expected.

We ensured multiple perspectives were included by planning to evaluate processes as we onboard new positions, giving employees a clear understanding of agency goals and encouraging them to share their observations and insights.

We determined that community engagement was not necessary because the POP focuses on internal operational improvements rather than direct community services. To ensure inclusive perspectives, we will conduct an equitable hiring process and use diverse hiring panels to incorporate varied viewpoints when evaluating potential employees.

Impacts and Accountability

If this POP is not funded, our internal teams will lack the resources needed to complete scheduled and unscheduled work. This would prevent us from completing preventative maintenance tasks, reducing overall facility conditions and increasing response times for customer maintenance requests.

We are working with the agency's Office of Cultural Change to define best practices for tracking racial equity outcomes and strengthen retention, onboarding and inclusion efforts. We will report

progress through regular DAS Leadership Team updates and status reports.

We will keep the community informed through continued communication and check-ins with those affected by this Policy Option Package.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #141

Enterprise Asset Management (EAM)

Policy Option Package #141 – Placeholder: Oregon Arena Project

\$1 | Total Positions/FTE: 0/0.00

Program Overview

This package serves as a placeholder for continued funding to carry out Senate Bill 1501. The bill directs DAS, the Governor’s Office and the Attorney General to establish a joint authority to own and oversee the operations of the Moda Center. It also creates the Oregon Arena Fund, separate and distinct from the General Fund, and declares the Legislature’s intent to issue debt to generate \$365 million in bond proceeds for construction and renovation of the Moda Center. Projected administrative costs for the 2027-29 biennium are not yet known.

This POP ensures DAS can continue managing, and financially contributing to, the successful renovation of the Moda Center in Portland.

Consultation

Trevor Sleeman, DAS Moda Center Program Manager, prepared this REIS. DAS EAM is working with the agency’s Office of Cultural Change on equity outcomes for this project and will continue to ask for their support as we better understand the state’s needs and the details of the request. We have also discussed how to strengthen collaboration and refine our processes to better integrate equity. Even if no equity considerations emerge, we will ensure the process avoids inequities and includes the appropriate voices.

Additionally, we are collaborating with the City of Portland, Multnomah County, Portland Trail Blazers/Rip City Management and their community partners.

Community Engagement and Data

We identified the impacted racial groups and communities by engaging with local government partners and the arena management entity as directed by SB 1501. Through these conversations we gathered soft data that reflects project partners’ expectations for project outcomes. This feedback informs us of which communities may be affected and supports future budget forecasting associated with this funding request.

This POP enables the arena construction project to move forward. A successful and fully renovated Moda Center is vital to the health of the Rose Quarter, the Lower Albina neighborhood and Portland’s central city core. With more than 1.5 million annual visitors and an estimated economic impact of \$600 million each year, the Moda Center serves as a major employer and economic driver for Portland and the state. The project will include a community benefits model, which is still in development.

To ensure multiple perspectives inform this POP, we will continue to engage the City of Portland,

Multnomah County, the Trail Blazers and their community partners.

Impacts and Accountability

If this POP is not funded, communities across Oregon would be affected because the Moda Center serves visitors statewide. Without this POP, arena construction would stall, resulting in fewer events and reduced economic activity in central Portland.

DAS EAM is working with the agency's Office of Cultural Change to determine best practices for monitoring racial equity outcomes and establishing future reporting methods. Leadership will receive regular updates through DAS Leadership Team meetings. Community members will stay involved through ongoing communication and check-ins with those directly affected by this POP.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #150

Enterprise Asset Management (EAM)

Policy Option Package #150 – Various Projects Including & Sustainability Limitation

\$250,000 | Total Positions/FTE: 0/0.00

Program Overview

This package requests an additional \$250,000 in Capital Improvement limitation to support remodeling and renovation projects that cost less than \$1 million. These funds will help replace aging equipment with modern, energy-efficient systems that support sustainability and maintain DAS EAM facilities.

DAS is requesting \$250,000 in Capital Improvement limitation for these projects:

- Replacing outdated lighting and supporting electrical infrastructure to improve energy efficiency.
- Upgrading elevator controls and components.
- Installing modern HVAC equipment and controls throughout the DAS portfolio as existing systems reach end of life.
- Updating facility infrastructure to integrate modern technologies and efficiencies and improve overall performance and sustainability. goals.

Consultation

Jeremy Miller, DAS EAM Deputy Administrator Capital Planner, prepared this REIS. DAS EAM is working with agency's Office of Cultural Change on equity outcomes for this project and will continue to ask for their support as we build out the equity outcomes for our Capital Improvements project.

We have also discussed how to strengthen collaboration and refine our processes to better integrate equity. Even if no equity considerations emerge, we will ensure the process avoids inequities and includes the appropriate voices.

Additionally, we have collaborated with tenant agencies within the DAS portfolio as well as the Capital Planning Advisory Commission. Because this POP functions as an internal control, engagement is limited to internal partners.

Community Engagement and Data

We identified potentially impacted racial and ethnic groups by engaging facility tenants and members of nearby communities to ensure a broad range of perspectives informed our process and decision making. Through these conversations, we gathered soft data that helps us understand tenant needs and supports future budget forecasting.

This POP improves daily work and life for people who use the facility by enhancing the overall building experience.

To incorporate multiple perspectives, we will continue to engage with all DAS tenants and the Capital Planning Advisory Commission throughout the process.

Impacts and Accountability

If this POP is not funded, tenants and customers would be affected, as the improvements benefit everyone who uses the space. Without funding, tenant's working conditions would not improve, and we would lose the ability to capture real-time information about buildings and partner needs.

We are working with the agency's Office of Cultural Change to determine best practices for monitoring racial equity outcomes and setting up future reporting methods. Leadership will receive regular updates through DAS Leadership Team and ongoing status reports. Community members will remain involved through continued communication and check-ins with those affected by this POP.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #151

Enterprise Asset Management (EAM)

Policy Option Package #151 – Various Deferred Maintenance Projects

\$15.5 million | Total Positions/FTE: 0/0.00

Program Overview

This package requests funding to replace aging equipment in DAS EAM facilities with modern, energy efficient systems that support long term sustainability and building performance.

DAS is requesting \$15.5 million in six-year Capital Construction limitation to complete project such as:

- Replacing roofs and repairing exterior building envelopes.
- Installing energy-efficient lighting and updated electrical infrastructure.
- Upgrading elevators and controls.
- Continuing replacement of HVAC equipment and controls across the portfolio that have reached the end of their useful life.

Consultation

Jeremy Miller, DAS EAM Deputy Administrator Capital Planner, prepared this REIS. DAS EAM is currently working with the agency's Office of Cultural Change on equity outcomes for these projects and will continue to ask for support as we build out what our equity outcomes are for the various deferred maintenance projects.

We have collaborated with tenant agencies within the DAS portfolio as well as the Capital Planning Advisory Commission.

Community Engagement and Data

We identified impacted racial and ethnic groups by engaging with facility tenants and members of nearby communities to gather a broad range of perspectives. Through these conversations, we collected soft data that helps us understand tenant needs and will support future budget forecasting.

The POP improves daily work and overall quality of life for people who use the facility by enhancing their workplace experience.

To ensure multiple perspectives are included, we will continue engaging all DAS tenants and the Capital Planning Advisory Commission throughout the process.

Impacts and Accountability

If this POP is not funded, employees and customers within the facility would be affected because improvements benefit everyone who uses the space. Those employees that are required to work from the office daily are impacted the most. Without these upgrades tenant work conditions

would not improve, and we would lose the ability to capture real-time information about building and partner needs.

We are working with the agency's Office of Cultural Change to identify best practices for monitoring racial equity outcomes and establishing future reporting methods. Leadership will receive regular updates through DAS Leadership Team and ongoing status reports. Community members will stay involved through continued communication and check-ins with those affected by this POP.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #152

Enterprise Asset Management (EAM)

Policy Option Package #152 – Placeholder: Real Property Acquisition

\$1 | Total Positions/FTE: 0/0.00

Program Overview

This package requests funding to purchase real property that the state currently leases or needs for agency operations. Owning these properties will reduce long-term costs by eliminating recurring lease payments, protecting the state from rent increases and giving the state full control over facility planning and use.

DAS is requesting a placeholder appropriation of \$1. If approved, this establishes the necessary budget authority that would allow DAS EAM to submit a future funding request for real property acquisition during the 2027–2029 biennium

Consultation

Jeremy Miller, DAS EAM Deputy Administrator Capital Planner, prepared this REIS.

Community Engagement and Data

N/A

Impacts and Accountability

N/A

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #153

Enterprise Asset Management (EAM)

Policy Option Package #153 – Facility Conditions & Capital Planning System

\$2.2 million | Total Positions/FTE: 0/0.00

Program Overview

This package requests funding to complete a comprehensive Facility Condition Assessment (FCA) across DAS owned and operated facilities. The assessment will provide accurate, up-to-date information on building conditions, deferred maintenance needs, and capital renewal requirements. This data will inform strategic asset management, capital planning, and budget decisions and will fulfill the requirements of HB 3409 and ORS 276.227.

DAS is requesting \$2.2 million in limitation to invest into the FCA data and software functionality. This one-time investment will fund a third-party vendor to collect new facility data and upload it into the FCA module. Once the data is in place, the system will update automatically as new equipment and facilities are replaced or modified.

Consultation

Jeremy Miller, DAS EAM Deputy Administrator Capital Planner, prepared this REIS. DAS EAM is currently working with the agency's Office of Cultural Change on equity outcomes for this project and will continue to ask for support as we build out equity outcomes for the FCA data and software functionality.

We are collaborating with tenant agencies within the DAS portfolio as well as agency facility managers. We have also included the EAM Integrated Workplace Management System (IWMS) team to develop the best criteria for this effort.

Community Engagement and Data

We identified impacted racial and ethnic groups by working with facility tenants and the DAS Chief Financial Office (CFO) to gather a broad range of perspectives. Through these conversations, we collected soft data about what tenants expect from the facility and we will use this information to support future budget forecasting.

This POP improves daily work and overall quality of life for people who use the building by enhancing their workplace experience.

To ensure multiple perspectives inform this work, we will continue engaging DAS tenants, the Capital Planning Advisory Commission and the DAS CFO throughout the process.

Impacts and Accountability

If this POP is not funded, all communities within the facility would be affected because improvements benefit everyone who uses the space. Without these upgrades tenant work

conditions would not improve, and we would lose the ability to capture real-time information about building and partner needs.

We are working with the agency's Office of Cultural Change to identify best practices for monitoring racial equity outcomes and establishing future reporting methods. Leadership will receive regular updates through DAS Leadership Team and ongoing status reports. Community members will stay involved through continued communication and check-ins with those affected by this POP.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #154

Enterprise Asset Management (EAM)

Policy Option Package #154 – Portfolio Repositioning

\$115 million | Total Positions/FTE: 0/0.00

Program Overview

This package requests funding to modernize and improve DAS' real estate portfolio through targeted tenant improvements (TI) and strategic portfolio repositioning. These investments will focus on key facilities, including but not limited to the Portland State Office Building, Agriculture Building, General Services Building, Human Services Building, Public Service Building, and the North Mall Office Building. Funding will support upgrades in DAS-owned buildings to align workspaces with evolving operational needs, improve space utilization, reduce long-term costs, and enhance the overall quality of the workplace environment for state employees and the public. These improvements will help ensure DAS facilities remain functional, safe, compliant, and adaptable, while delivering measurable benefits in efficiency and cost savings.

DAS is requesting \$100 million in bonding authority and \$15 million in other funds limitation to design and construct facility upgrades using existing architectural and engineering contracts. DAS will phase these projects over time based on agencies long-term space needs in a post-pandemic environment. The request also includes expenditure authority for debt service and cost of issuance (see SCR 093).

Consultation

Jeremy Miller, DAS EAM Deputy Administrator Capital Planner, prepared this REIS. DAS EAM is working with the agency's Office of Cultural Change on equity outcomes for this project and will continue to ask for support as we build equity outcomes for portfolio repositioning.

We are collaborating with tenant agencies within the DAS portfolio as well as the Capital Planning Advisory Commission. We have also been communicating with state agency leadership regarding the private lease portfolio to determine both current and future office space needs.

Community Engagement and Data

We identified impacted racial and ethnic groups by working with our internal teams, facility tenants, and local communities to gather a broad range of perspectives. Through these conversations, we collected soft data about what tenants expect from the facility and we will use this information to support future budget forecasting. We are also evaluating agency utilization data and future business needs.

This POP will enable us to develop office spaces that will best support both the business and the citizens of Oregon.

We will evaluate the design and functionality of each completed project to best inform future projects. The evaluation will consider user and customer experience within the office space. Utilization, functionality, and user experience will inform future policy updates, project budgets, and office space design standards within the state-owned office space. We will update the Capital Planning Advisory Board biannually and provide regular updates to Legislature.

Impacts and Accountability

If this POP is not funded, all communities within the facility would be affected because improvements benefit everyone who uses the facility. Without these upgrades tenant work conditions would not improve and we would lose the ability to capture real-time information about building and partner needs. Office utilization would also remain below standards.

We are working with the agency's Office of Cultural Change to identify best practices for monitoring racial and equity outcomes and establishing future reporting methods. Leadership will receive regular updates through the DAS Leadership Team and ongoing status reports. Community members will stay involved through continued communication and check-ins with those affected by this POP.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #155

Enterprise Asset Management (EAM)

Policy Option Package #155 – Motor Pool Fuel Island Underground Tank Mitigation

\$7.5 million | Total Positions/FTE: 0/0.00

Program Overview

This package requests funding to replace the aging fuel island infrastructure at the Salem Motor Pool. The current system was installed in 1995 and has exceeded its service life. It no longer meets modern safety, environmental, or operational standards. Replacement is necessary to maintain reliable fleet operations, meet compliance with regulatory requirements, and protect staff and the public. In addition, the remaining Motor Pool parking lots and drive lanes that were not resurfaced in 2013 are now overdue for repair.

DAS is requesting \$7.5 million in six-year Capital Projects Fund limitation to complete these repairs and improvements. The project will install two new 20,000-gallon tanks for gas and diesel—either underground or above ground—and new pumps capable of dispensing multiple fuel types. The upgraded system will continue to provide alternative fuels such as R99 renewable diesel, E85 and regular gasoline.

Consultation

Jeremy Miller, DAS EAM Deputy Administrator Capital Planner, prepared this REIS. DAS EAM is working with the agency's Office of Cultural Change on equity outcomes for this project and will continue to ask for support as we build out equity outcomes for the Motor Pool fuel island underground tank mitigation project.

We are collaborating with agencies that use the fuel island and the Capital Planning Advisory Commission.

Community Engagement and Data

We have identified impacted racial and ethnic groups by working with facility tenants and local communities to gather a broad range of perspectives. Through these conversations, we collected soft data about what customer agencies require for fuel services. We will use this information and hard data to determine the utilization and necessity of the fuel island as a state asset.

To ensure multiple perspectives inform this work, we will continue engaging with all DAS tenants and the Capital Planning Advisory Commission throughout the process.

Impacts and Accountability

If this POP is not funded, all communities would be affected as this POP serves all DAS fuel island users. Without these upgrades tenant work conditions would not improve, and we would lose the ability to capture real-time information about building and partner needs.

We are working with the agency's Office of Cultural Change to identify best practices for monitoring racial and equity outcomes and establishing future reporting methods. Leadership will receive regular updates through the DAS Leadership Team and ongoing status reports.

Community members will stay involved through continued communication and check-ins with those affected by this POP.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #156

Enterprise Asset Management (EAM)

Policy Option Package #156 – Building Maintenance and Replacements

\$8 million | Total Positions/FTE: 0/0.00

Program Overview

This package requests funding to replace the roof and key mechanical, electrical, and plumbing (MEP) systems at the Human Services Building. These systems have exceeded their useful life and no longer perform efficiently or reliably, creating risks to building operations, occupant safety, and energy performance.

DAS is requesting \$8 million in six-year Capital Construction limitation to complete this work.

Consultation

Jeremy Miller, DAS EAM Deputy Administrator Capital Planner, prepared this REIS. DAS EAM is working with the agency's Office of Cultural Change on equity outcomes for this project and will continue to ask for support as we build out what our equity outcomes are for ongoing building maintenance.

We are collaborating with tenant agencies within the DAS portfolio and the Capital Planning Advisory Commission.

Community Engagement and Data

We identified impacted racial and ethnic groups by working with facility tenants and local communities to gather a broad range of perspectives. Through these conversations, we collected soft data about what tenants expect from the facility and we will use this information to support future budget forecasting. This POP improves daily work and overall quality of life for people who use the building.

To ensure multiple perspectives inform this work, we will continue engaging all DAS tenants and the Capital Planning Advisory Commission.

Impacts and Accountability

If this POP is not funded, all communities within the facility would be affected because improvements benefit everyone who uses the space. Without these upgrades tenant work conditions would not improve, and we would lose the ability to capture real-time information about building and partner needs.

We are working with the agency's Office of Cultural Change to identify best practices for monitoring racial and equity outcomes and establishing future reporting methods. Leadership will receive regular updates through the DAS Leadership Team and ongoing status reports.

Community members will stay involved through continued communication and check-ins with those affected by this POP.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #157

Enterprise Asset Management (EAM)

Policy Option Package #157 – Project Planning

\$3 million | Total Positions/FTE: 0/0.00

Program Overview

This package requests funding for planning and pre-design work for upcoming capital projects. DAS will conduct feasibility studies and preliminary cost analyses to support informed decisions and accurate forecasts for future capital investments and expenditures. Early planning will help DAS prioritize projects, allocate resources efficiently and align capital development with long-term strategic goals.

DAS is requesting \$3 million in six-year Capital Construction limitation to contract with architects, engineers, cost estimators and other specialists. These experts will develop reliable cost information, define project scopes and evaluate options to address maintenance needs.

Consultation

Jeremy Miller, DAS EAM Deputy Administrator Capital Planner, prepared this REIS. DAS EAM is working with the agency's Office of Cultural Change on equity outcomes for this project and will continue to ask for support as we build out equity outcomes for project planning.

We are collaborating with tenant agencies within the DAS portfolio and the Capital Planning Advisory Commission.

Community Engagement and Data

We identified impacted racial and ethnic groups by working with facility tenants and local communities to gather a broad range of perspectives. Through these conversations, we collected soft data about what tenants expect from the facility and we will use this information to support future budget forecasting. This POP improves daily work and overall quality of life for people who use the building.

To ensure multiple perspectives inform this work, we will continue engaging all DAS tenants and the Capital Planning Advisory Commission.

Impacts and Accountability

If this POP is not funded, all communities within the facility would be affected because improvements benefit everyone who uses the space. Without these upgrades tenant work conditions would not improve, and we would lose the ability to capture real-time information about building and partner needs.

We are working with the agency's Office of Cultural Change to identify best practices for monitoring racial equity outcomes and establishing future reporting methods. Leadership will

receive regular updates through the DAS Leadership Team and ongoing status reports. Community members will stay involved through continued communication and check-ins with those affected by this POP.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #158

Enterprise Asset Management (EAM)

Policy Option Package #158 – Climate Adaptation & Net Zero Solutions

\$2 million | Total Positions/FTE: 0/0.00

Program Overview

This package requests funding to invest in sustainable alternatives and innovative technologies for Enterprise Asset Management Capital Construction projects. These upgrades will support compliance with Executive Orders 25-29, 17-26 and HB 3409, and help realize energy, water, and waste savings.

DAS is requesting \$2 million in six-year Capital Construction limitation. DAS will continue working with the Energy Trust of Oregon and architectural and engineering firms to design and evaluate high efficiency solutions during Capital Construction projects. The team will compare traditional solutions with modern technologies to identify the best return on investment and the most effective path to meeting sustainability goals. Potential upgrades include heat recovery systems, lighting and building controls, insulation and daylighting strategies.

Consultation

Jeremy Miller, DAS EAM Deputy Administrator Capital Planner, prepared this REIS. DAS EAM is currently working with the agency's Office of Cultural Change on equity outcomes for this project and will continue to ask for support as equity outcomes are created for climate adaption and net zero solutions.

We are collaborating with tenant agencies within the DAS portfolio and the Capital Planning Advisory Commission. Because this POP functions as an internal control, engagement is limited to internal partners.

Community Engagement and Data

We identified impacted racial and ethnic groups by working with facility tenants and local communities to gather a broad range of perspectives. Through these listening conversations, we collected soft data about what tenants expect from the facilities and we will use this information to support future budget forecasting. This POP improves daily work and overall quality of life for people who use the building by enhancing their workplace experience.

To ensure multiple perspectives inform this work, we will continue engaging DAS tenants and the Capital Planning Advisory Commission.

Impacts and Accountability

If this POP is not funded, all communities within the facility would be affected because improvements benefit everyone who uses the space. Without these upgrades tenant work conditions would not improve and we would lose the ability to capture real-time information

about building and partner needs.

We are working with the agency's Office of Cultural Change to identify best practices for monitoring racial equity outcomes and establishing future reporting methods. Leadership will receive regular updates through the DAS Leadership Team and ongoing status reports. Community members will stay involved through continued communication and check-ins with those affected by this POP.

Racial Equity Impact Statement (REIS) POLICY Option Package (POP) #159

Enterprise Asset Management (EAM)

Policy Option Package #159 – Building Automation System

\$5 million | Total Positions/FTE: 0/0.00

Program Overview

This package requests funding to replace outdated and unsupported AutoMatrix building controls with modern, secure and efficient systems. These upgrades will support compliance with Executive Orders and the SoS Cybersecurity Controls Assessment (July 2019) and will improve energy performance.

DAS requests \$5 million in six-year Capital Construction appropriation to plan and implement building automation system upgrades. DAS will replace the most outdated and highest-risk control systems first.

Consultation

Jeremy Miller, DAS EAM Deputy Administrator Capital Planner, prepared this REIS. DAS EAM is working with the agency's Office of Cultural Change on equity outcomes for this project and will continue to ask for support as we develop equity outcomes for the Building Automation Systems. We are collaborating with tenant agencies within the DAS portfolio and the Capital Planning Advisory Commission.

Community Engagement and Data

We identified impacted racial and ethnic groups by working with tenant agencies within the DAS portfolio and the Capital Planning Advisory Commission to gather a broad range of perspectives. Through these conversations, we collected soft data about what tenants expect from the facility and we will use this information to support future budget forecasting.

This POP improves daily work and overall quality of life for people who use the building by enhancing their workplace experience.

To ensure multiple perspectives inform this work, we will continue engaging DAS tenants and the Capital Planning Advisory Commission.

Impacts and Accountability

If this POP is not funded, all communities within the facility would be affected because improvements benefit everyone who uses the space. Without these upgrades tenant work conditions would not improve, and we would lose the ability to capture real-time information about building and partner needs.

We are working with the agency's Office of Cultural Change to identify best practices for monitoring racial equity outcomes and establishing future reporting methods. Leadership will

receive regular updates through DAS Leadership Team and ongoing status reports. Community members will stay involved through continued communication and check-ins with those affected by this POP.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #160

Enterprise Asset Management (EAM)

Policy Option Package #160 – Debt Service and Cost of Issuance for Projects

\$12,497,752 | Total Positions/FTE: 0/0.00

Program Overview

This package requests funding to cover debt service and cost of issuance for three bond programs: the \$100 million Portfolio Repositioning Bond, the 2027-29 L&I \$25 million bond sale and the State Fair Capital Construction \$36.6 million bonds.

DAS is requesting \$12.5 million in expenditure authority for debt service and cost of issuance (see SCR 093 listed separately from CC POP on POP list).

Consultation

Jeremy Miller, DAS EAM Deputy Administrator Capital Planner, prepared this REIS. DAS EAM is currently working with the agency's Office of Cultural Change on equity outcomes for this project and will continue to ask for support as we develop equity outcomes for portfolio repositioning. We are collaborating with tenant agencies within the DAS portfolio, Capital Planning Advisory Board (CPAB) and the State Fair Council.

Community Engagement and Data

We identified impacted racial and ethnic groups by working with our internal teams, facility tenants, and local communities to gather a broad range of perspectives. Through conversations, we collected soft data about what tenants expect from the facility, and we will use this information to support future budget forecasting. We are also evaluating agency utilization data and future business needs.

To gather feedback from diverse perspectives and impacted groups, we will evaluate the design and functionality of each completed project. This evaluation will focus on utilization, functionality and user experience in office spaces and the state fairgrounds. The results will guide future policy updates, project budgets and design standards for state-owned facilities.

We will provide biannual updates to the Capital Planning Advisory Board and regular updates to the Legislature.

Impacts and Accountability

If this POP is not funded, all communities will feel the impact, as the proposed improvements benefit everyone who uses these facilities. Without these upgrades, tenant work conditions would not improve, and we would lose the ability to capture real-time information about building and partner needs. Building utilization and overall facility condition would also remain below standard.

We are working with the agency's Office of Cultural Change to identify best practices for monitoring racial equity outcomes and establishing future reporting methods. Leadership will receive regular updates through DAS Leadership Team and ongoing status reports. Community members will stay involved through continued communication and check-ins with those affected by this POP.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #161

Enterprise Asset Management (EAM)

Policy Option Package #161 – Placeholder: Oregon State Fair Council

\$37,065,000 | Total Positions/FTE: 0/0.00

Program Overview

This package is requesting funding to address critical deferred maintenance at the Oregon State Fair and Exposition Center (OSFEC).

OSFEC serves as a statewide gathering place for Oregonians and a key emergency response site for federal, state and local efforts, but aging facilities and years of deferred maintenance have created significant safety, operational and financial risks. A 2020 facility assessment identified roughly \$60 million in deferred maintenance, and continued deterioration, inflation and rising construction costs have pushed that number higher. Failing roofing, mechanical, electrical and life-safety systems now threaten daily operations, emergency-response readiness and long-term financial stability. Insurance premiums have increased dramatically, signaling escalating liability risk. OSFEC's liability insurance premium is projected to increase more than 11% per biennium. This request aims to reduce those risks, stabilize costs and preserve the site by investing in life-safety upgrades, building envelope repairs and replacement of failing systems.

Without targeted investment, these risks will continue to grow resulting in further cost increases, greater potential for facility failure, and increased exposure to liability claims. The current trajectory is not financially sustainable and undermines OSFEC's ability to effectively manage and preserve this public asset.

This request focuses on addressing critical deferred maintenance needs across OSFEC facilities to reduce risk, stabilize long-term costs, and ensure continued operational viability. Priority investments include life-safety systems, building envelope repairs and replacement of failing mechanical and electrical infrastructure, with safety as the highest priority.

OSFEC continues to operate and maintain its facilities to the best of its ability; however, maintaining a safe and functional environment is becoming increasingly difficult without significant capital investment. While the fairgrounds will continue to serve as both a community gathering space and, when needed, a flexible emergency response asset, the primary driver of this request is the urgent need to address deferred maintenance and mitigate the escalating financial and liability risks facing the State.

Consultation

Jeremy Miller, DAS EAM Deputy Administrator Capital Planner, prepared this REIS. DAS EAM is currently working with the agency's Office of Cultural Change on equity outcomes for this project and will continue to ask for support as we create equity outcomes for the Oregon State Fair property.

We are collaborating with the City of Salem, Oregon State Fair Council and the Capital Planning Commission.

Community Engagement and Data

We identified impacted racial and ethnic groups by working with our state partners, the City of Salem and the State Fair Council to gather a broad range of perspectives on our process and decision making. Through these conversations, we collected soft data about what our project partners expect to be delivered throughout the project. We will use this information to support future budget forecasting. This POP improves daily work and overall quality of life people who use the facilities.

To ensure multiple perspectives inform this work, we will continue engaging the City of Salem, Oregon State Fair Council, and state partners throughout the process.

Impacts and Accountability

If this POP is not funded, all communities that use the fairgrounds would be affected because improvements benefit everyone who uses the space. Without these upgrades, we would no longer be able to meet our statutory responsibility to maintain and best utilize the state fairgrounds.

We are working with the agency's Office of Cultural Change to identify best practices for monitoring racial equity outcomes and establishing future reporting methods. Leadership will receive regular updates through DAS Leadership Team and the State Fair Council through ongoing status reports. Community members will stay involved through continued communication and check-ins with those affected by this POP.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #170

Enterprise Asset Management (EAM)

Policy Option Package #170 – Consulting & AG Expense for Mill Creek

\$300,000 | Total Positions/FTE: 0/0.00

Program Overview

This package requests \$300,000 in funding to support analysis, design work, wetland monitoring, legal review, and other essential activities needed to support development and marketing of the Mill Creek Corporate Center.

Mill Creek Corporate Center is a 600-acre business park designed to provide a thirty-year supply of industrial land for the Salem Metro area. Infrastructure is built on a “just-in-time” basis using land sale revenue and City of Salem resources, which requires DAS to respond quickly as parcels sell. Real estate activity can shift unexpectedly, creating needs for unplanned design work, engineering, surveying, easement resolution and legal review.

The site also includes constructed wetlands that require ongoing monitoring under federal and state permits. If DAS does not meet these obligations, the state could face significant costs to purchase off-site mitigation credits. Real property transactions at Mill Creek are complex and typically require extensive Attorney General (AG) review. Funding will allow DAS to meet these regulatory, legal, and technical needs and continue fulfilling its responsibility to market and manage the property.

Consultation

Jeremy Miller, DAS EAM Deputy Administrator Capital Planner, prepared this REIS. DAS EAM is working with the agency’s Office of Cultural Change to define equity outcomes for the Mill Creek Corporate Center and will continue seeking support as those outcomes take shape.

We are also working with the City of Salem, Oregon Cultural Trust and Oregon Corrections Enterprise to incorporate their equity expertise and community input.

Community Engagement and Data

We identified impacted groups by working with our agency partners, the City of Salem and local communities to gather broad perspectives on our process and decisions.

We are using qualitative data from conversations with project partners to validate our assessment and to understand anticipated outcomes. This feedback supports future budget forecasting connected to this funding request.

Communities are impacted by this POP by improved working and living conditions through an upgraded facility environment for the individuals who reside and work in the building.

We will continue to engage the City of Salem, Oregon Cultural Trust and Oregon Corrections Enterprises to ensure multiple perspectives and impacted groups provide feedback throughout

the process.

Impacts and Accountability

If this POP is not funded, all communities involved in this project would be affected. Without funding, DAS cannot continue fulfilling its statutory responsibility to market the Mill Creek Corporate Center property.

We are coordinating with the agency's Office of Cultural Change to establish best practices for monitoring racial equity outcomes over time. We will report progress through regular updates to the DAS Leadership Team and ongoing status updates. We will also keep the community involved through continued communication and check-ins with those affected by this POP.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #180

Enterprise Information Services (EIS)

Policy Option Package #180 – Lifecycle: Network Security Replacement Plan

\$18,866,403 | Total Positions/FTE: 0/0.00

Program Overview

This package requests ongoing funding to support the Cyber Security Services (CSS) network security equipment lifecycle replacement plan, ensuring that agencies have the stable, reliable, and scalable security solutions needed to protect sensitive data and maintain operational efficiency. In today's rapidly evolving digital landscape, maintaining a robust and secure network infrastructure is critical to the seamless operation of state agencies.

It is proposed because as technology advances, outdated equipment becomes more vulnerable to cybersecurity threats, creating security gaps that put state operations at risk. By proactively replacing aging network security infrastructure, this package mitigates potential vulnerabilities and fortifies the state's defenses against emerging threats. A failure to modernize these systems in a timely manner could lead to security breaches, operational disruptions, and an inability to meet the growing demands of agencies.

Failure to maintain current, vendor-supported equipment has been cited in multiple state and federal audit findings as a compliance and regulatory risk. End-of-life or unsupported network security hardware no longer receives critical security updates, leaving agencies exposed to known vulnerabilities and out of alignment with state and federal compliance frameworks such as National Institute of Standards and Technology, Internal Revenue Service Publication 1075, and Criminal Justice Information Services security policy.

This lifecycle and leasing strategy directly addresses these compliance and regulatory risks by ensuring timely replacement of end-of-life equipment, maintaining continuous supportability, and demonstrating proactive risk mitigation to auditors and oversight bodies.

Consultation

Shirlene Gonzalez, EIS Legislative Director, prepared this REIS. The lifecycle POPs maintain information technology infrastructure for all state agency programs, so they have an indirect impact on racial equity. Because there are no direct racial equity impacts, no equity outcomes are tracked.

EIS does not have a DEIB practitioner and collaborating with others that interact with underserved and marginalized communities is not applicable.

Community Engagement and Data

The lifecycle POPs maintain information technology infrastructure for all state agency programs, so they have an indirect impact on racial equity. Because there are no direct racial equity

impacts, no specific racial groups and communities' impacts were identified.

The lifecycle POPs maintain information technology infrastructure for all state agency programs, so they have an indirect impact on racial equity. Because there are no direct racial equity impacts, multiple perspectives were not sought out as part of the decision-making process for this POP.

Impacts and Accountability

If this POP is not funded, all racial and ethnic communities are impacted.

The lifecycle POPs maintain information technology infrastructure for all state agency programs, so they have an indirect impact on racial equity. Because there are no direct racial equity impacts, no equity outcomes are monitored.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #181

Enterprise Information Services (EIS)

Policy Option Package #181 – EIS Lifecycle: Enterprise Telephony

\$10,978,002 |Total Positions/FTE: 4/3.52

Program Overview

This package requests funding for lifecycle replacement of the state-owned enterprise telephony hardware housed in the Hillsboro and Las Vegas data centers. This hardware was last upgraded in 2021-2022. This hardware is mirrored for disaster recovery purposes, and is responsible for all the desk phones, contact centers, voicemail, Unified Communications One number service, enterprise conference calling, media servers and other associated applications responsible for the operations and maintenance of the telephony system. There are approximately 26,500 phones in production and 260 call center queues with more than 4,000 named agents assigned to the system.

It is being proposed because interrupting lifecycle replacements presents the risk of potential failure of end-of-life hardware, and system failures. Another risk is unsuccessful disaster recovery attempts. The system is nearly at full capacity, and several agencies are forecasting large installations. Upon the final migration of several large corrections facilities (Oregon State Penitentiary, Snake River Correctional Institution), and the migration of the remaining Lumen VoIP systems (when the Lumen GAP contract ends in 2027), the system will be at capacity.

Consultation

Shirlene Gonzalez, EIS Legislative Director, prepared this REIS. The lifecycle POPs maintain information technology infrastructure for all state agency programs, so they have an indirect impact on racial equity. Because there are no direct racial equity impacts, no equity outcomes are tracked.

EIS does not have a DEIB practitioner and collaborating with others that interact with underserved and marginalized communities is not applicable.

Community Engagement and Data

The lifecycle POPs maintain information technology infrastructure for all state agency programs, so they have an indirect impact on racial equity. Because there are no direct racial equity impacts, no specific racial groups and communities' impacts were identified.

The lifecycle POPs maintain information technology infrastructure for all state agency programs, so they have an indirect impact on racial equity. Because there are no direct racial equity impacts, multiple perspectives were not sought out as part of the decision-making process for this POP.

Impacts and Accountability

If this POP is not funded, all racial and ethnic communities are impacted.

The lifecycle POPs maintain information technology infrastructure for all state agency programs, so they have an indirect impact on racial equity. Because there are no direct racial equity impacts, no equity outcomes are monitored.

Racial Equity Impact Statement (REIS) Policy Option Package (POP) #182

Enterprise Information Services (EIS)

Policy Option Package #182 – Lifecycle: Data Center Services Infrastructure

\$4,262,700 | Total Positions/FTE: 0/0.00

Program Overview

This package requests funding to support the Data Center Services (DCS) infrastructure lifecycle replacement plan for network and compute hardware and software. Replacing mission critical tools before they surpass end of life/support is necessary to provide services that are warranted, licensed, and monitored. The replacement of hardware and software before they have exceeded their useable life has proven to reduce disruptions and the duration of disruptions for EIS agency customers making DCS more modern and competitive in the state government market.

Its purpose is to ensure the confidentiality, integrity, and availability of the systems necessary to support agency core business functions, the planned and scheduled replacement of these technology assets is essential. Software and hardware no longer supported by vendors presents significant security risks and poor performance. Failure of individual devices and compromised systems can result in impacts ranging from minor disruption of business processes to the total halt of multiple agency operations. Additionally, failure to maintain compliance with regulatory frameworks such as Criminal Justice Information Services security policy and Internal Revenue Service Publication 1075 can expose agencies to significant legal, operational, and reputational risks, resulting in regulatory findings, enforcement actions, or loss of access to critical data sources that will likely impact agency daily operations until resolved with the regulatory body.

Consultation

Shirlene Gonzalez, EIS Legislative Director, prepared this REIS. The lifecycle POPs maintain information technology infrastructure for all state agency programs, so they have an indirect impact on racial equity. Because there are no direct racial equity impacts, no equity outcomes are tracked.

EIS does not have a DEIB practitioner and collaborating with others that interact with underserved and marginalized communities is not applicable.

Community Engagement and Data

The lifecycle POPs maintain information technology infrastructure for all state agency programs, so they have an indirect impact on racial equity. Because there are no direct racial equity impacts, no specific racial groups and communities' impacts were identified.

The lifecycle POPs maintain information technology infrastructure for all state agency programs, so they have an indirect impact on racial equity. Because there are no direct racial equity impacts, multiple perspectives were not sought out as part of the decision-making process for this POP.

Impacts and Accountability

If this POP is not funded, all racial and ethnic communities are impacted.

The lifecycle POPs maintain information technology infrastructure for all state agency programs, so they have an indirect impact on racial equity. Because there are no direct racial equity impacts, no equity outcomes are monitored.

Racial Equity Impact Statement (REIS) Policy Option Package (Pop) #183

Enterprise Information Services (EIS)

Policy Option Package #183 – EIS Resources for HR1

\$1,005,680 | Total Positions/FTE: 2/2.00

Program Overview

This POP requests two Information Security Specialist (ISS) 8 backfill positions. The two positions are cybersecurity consultants to ensure the proper security safeguards are put into place and coordinate EIS subject matter expert resources. All IT investments must go through a cyber security review, and this ensures that the review process is efficient, security standards are met and any security concerns are brought to light as early as possible.

Because we will be dedicating two cybersecurity consultant positions to focus on ODHS/OHA HR-1 work and keep pace with their deadlines, the backfill positions will address the remaining ongoing reviews for the rest of the enterprise that those two dedicated positions will not be available to address. If those two positions are not backfilled, EIS will not be able to maintain current service levels for agencies' reviews which could have impacts in other agencies.

Consultation

Shirlene Gonzalez, EIS Legislative Director, prepared this REIS. The cybersecurity consultant positions address ongoing reviews for all state agency programs, so they have an indirect impact on racial equity. Because there are no direct racial equity impacts, no equity outcomes are tracked.

EIS does not have a DEIB practitioner and collaborating with others that interact with underserved and marginalized communities is not applicable.

Community Engagement and Data

This POP addresses cybersecurity reviews for all state agency programs, so they have an indirect impact on racial equity. Because there are no direct racial equity impacts, no specific racial groups and communities' impacts were identified.

This POP addresses cybersecurity reviews for all state agency programs, so they have an indirect impact on racial equity. Because there are no direct racial equity impacts, multiple perspectives were not sought out as part of the decision-making process for this POP.

Impacts and Accountability

If this POP is not funded, all racial and ethnic communities are impacted. This POP addressed cybersecurity reviews for all state agency programs, so they have an indirect impact on racial equity. Because there are no direct racial equity impacts, no equity outcomes are monitored.

DAS Budget Narrative

6. State-Owned Buildings and Infrastructure

DAS owns and maintains a significant portion of the publicly owned office space used by Oregon state government, along with essential special-use buildings such as the State Data Center, Public Health Lab, and the North Valley Complex. These facilities support core statewide functions and provide infrastructure agencies rely on to carry out their operations.

In accordance with ORS 270.180, DAS maintains the following portfolio:

- Total state-owned facilities: 87
- Major facilities valued at \$1 million or greater: 38
- Minor facilities valued under \$1 million: 49
- Total current replacement value (CRV): \$1.3 billion
- Total gross square footage (GSF): 3.6 million

Funding for construction, operation, maintenance, and renewal of these assets comes from Other Funds derived through rental rate assessments (uniform rent) charged to tenant agencies occupying DAS-owned facilities.

Deferred Maintenance Funding in DAS' Base Budget

For the 2027-29 biennium DAS's deferred maintenance base funding is as follows:

- General Fund: \$0
- Lottery Funds: \$0
- Federal Funds: \$0
- Other Funds: \$15,500,000 (ongoing, deferred maintenance funding supported by uniform rent)

Deferred Maintenance and Capital Investments

DAS aligns its long-term facility planning with the statewide benchmark of investing 2% of CRV each biennium established under SB 1067. DAS has \$15.5 million in Other Funds budgeted for the 2027-29 biennium to continue addressing deferred maintenance needs within its facilities portfolio.

DAS Budget Narrative

For the 2027-29 biennium, DAS has requested \$158.4 million for capital construction projects, with \$58.4 million coming from uniform and self-support rental rate assessments, the Capital Projects Cash Fund, and \$100 million funded through Article Q bonds. In total, this request is expected to reduce approximately \$35.5 million in identified deferred maintenance needs over the next biennium.

Strategic Facilities Portfolio

DAS plans to continue addressing aging buildings and a changing workforce by prioritizing projects that:

1. Preserve and improve existing facilities
2. Sustain investment in Salem Capitol Mall area assets and DAS-owned properties statewide to ensure facilities effectively support agency needs and mission
3. Upgrade obsolete building systems with modern technology as DAS works to meet state government's Greenhouse Gas (GHG) reduction goals through replacing end-of-life equipment
4. Plan for modernizing facilities into more efficient, right-sized spaces that support a hybrid workforce

7. IT Strategic Plan

The full DAS IT Strategic Plan and EIS Strategic Framework Plan can be found in the Special Reports section of this ARB document.

8. IT Project Prioritization Matrix

The full DAS IT Project Prioritization Matrix and EIS Project Prioritization Matrix can be found in the Special Reports section of this ARB document.

Program Prioritization for 2027-29

Agency Name: Department of Administrative Services																					
2027-29 Biennium				Agency Number: 10700																	
Program 1																					
Program/Division Priorities for 2027-29 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
1	1	DAS	SBA	Statewide Business Application (SBA)	1, 4, 5, 8	4	0	0	46,668,660	0	0	0	\$46,668,660	47	47.00	Y	Y	S	ORS 240, 243		POP included in ARB to continue current service level in support of payroll transition.
2	1	DAS	EGS	Risk Management	1, 9	4	0	0	45,941,382	298,597,037	0	0	\$344,538,419	31	31.00	N	Y	S	ORS 278.405, ORS 278.425, ORS 278.435		Risk Revenue POP included in ARB
3	1	DAS	EIS/DCS	Network	1, 7, 10	4	0	0	28,327,551	0			\$28,327,551	18	17.40	N	Y		ORS 276A		
4	2	DAS	EIS/DCS	Mainframe	1, 7, 10	4	0	0	27,580,206	0			\$27,580,206	12	12.20	N	Y		ORS 276A		
5	2	DAS	CHRO	Labor Relations	1, 4, 5	4	0	0	6,345,506	0	0	0	\$6,345,506	12	12.00	N	Y	S	ORS 240, 243		
6	1	DAS	CHRO	Policy Consultation and Research	1, 4, 5	4	0	0	3,270,441	0	0	0	\$3,270,441	5	5.00	N	Y	S	ORS 240, 243		POP included in ARB for a new resource for the Investigation Unit
7	3	DAS	EGS	Procurement Services	1, 8	4	0	0	33,405,861	0	0	0	\$33,405,861	67	67.00	N	Y	S	ORS 279		POP is included in ARB for new resources.
8	4	DAS	EGS	Publishing & Distribution	1	4	0	0	81,464,273	0	0	0	\$81,464,273	79	79.00	N	Y	S	ORS 282		
9	1	DAS	CFO	Capitol Planning & Finance	1	4	0	0	2,774,754	0	0	0	\$2,774,754	5	5.00	N	Y		Nothing in ARB		
10	2	DAS	EIS	Cyber Security Services	1, 7	4	0	0	55,919,457	0			\$55,919,457	61	61.00	Y	Y	S	ORS 276A		POP included in ARB for Network Security
11	2	DAS	COO	Office Economic Analysis	1, 2	4	344,802	0	2,821,046	0	0	0	\$3,165,848	5	5.00	N	Y	S	ORS 184		Placeholder POP in ARB for HCAS.
12	2	DAS	CFO	Financial Business Systems	1, 3	4	0	0	15,690,937	0	0	0	\$15,690,937	26	26.00	N	Y	S	ORS 238.705, 270,276,279,286,291,2 92 and 293		
13	2	DAS	CFO	Statewide Accounting & Reporting	1, 3	4	0	0	4,032,048	0	0	0	\$4,032,048	9	9.00	N	Y	FO	ORS 238.705, 270,276,279,286,291,2 92 and 293		

Program/Division Priorities for 2027-29 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Comments on Proposed Changes to CSL included in Agency Request
Agcy	Prgm/ Div																				
15	3	DAS	CFO	Budget Policy	1	4	0	0	6,453,449	0	0	0	\$6,453,449	14	14.00	N	N	S	ORS 238.705, 270,276,279,286,291,2 92 and 293		
16	4	DAS	CFO	Statewide Audit & Budget Reporting	1	4	0	0	3,143,358	0	0	0	\$3,143,358	6	6.00	N	N	S	ORS 238.705, 270,276,279,286,291,2 92 and 293		
17	1	DAS	EAM	Rent Program	1	4	0	0	54,011,116	0	0	0	\$54,011,116	121	121.00	N	Y	S	ORS 270, 276		POP included in ARB for new resources
18	2	DAS	EAM	Real Estate Services	1, 6	4	0	0	5,831,744	0	0	0	\$5,831,744	11	11.00	N	N	S	ORS 270, 276		
20	4	DAS	EIS	Project Portfolio Performance	1	4	0	0	7,884,559	0			\$7,884,559	15	15.00	N	Y		ORS 276 A		
19	3	DAS	EIS	Shared Services	1, 7	4	0	0	84,355,354	0			\$84,355,354	10	10.00	Y	Y		ORS 276A		POP included in ARB for Lifecycle Telephony, M365 Extraordinary Inflation
21	3	DAS	EIS/DCS	X86 Infrastructure	1, 7, 10	4	0	0	42,775,411	0			\$42,775,411	16	16.30	N	Y		ORS 276A		POP included in ARB for Data Center Lifecycle
22	4	DAS	EIS/DCS	Midrange	1, 7, 10	4	0	0	10,677,818	0			\$10,677,818	15	15.20	N	Y		ORS 276A		POP included in ARB for Data Center Lifecycle
23	5	DAS	CHRO	Workforce Development	1, 4, 5	4	0	0	7,183,105	0	0	0	\$7,183,105	12	12.00	N	Y	S	ORS 240, 243		
24	5	DAS	EIS/DCS	X86 Server	1, 7, 10	4	0	0	24,791,758	0			\$24,791,758	20	19.30	N	Y		ORS 276A		POP included in ARB for Data Center Lifecycle
25	1	DAS	Cap Imp	Capital Improvements	1	4	0	0	5,915,459	0	0	0	\$5,915,459	0	0.00	N	Y		ORS 238.705, 270,276,279,286,291,2 92 and 293		POP included in ARB for improvements
26	3	DAS	EAM	Fleet & Parking Services	1, 6	4	0	0	58,016,454	0	0	0	\$58,016,454	34	33.50	N	Y	S	ORS 283		
27	5	DAS	EIS	Data Governance & Transparency	1	4	0	0	9,988,496	0			\$9,988,496	14	14.00	N	Y		ORS 276A		
28	6	DAS	EIS/DCS	Production Control (CCO)	1, 7, 10	4	0	0	9,403,052	0			\$9,403,052	19	19.20	N	Y		ORS 276A		
29	4	DAS	CHRO	Class & Compensation	1, 4, 5	4	0	0	5,771,067	0	0	0	\$5,771,067	13	13.00	N	Y	S	ORS 240, 243		
30	7	DAS	EIS/DCS	Service Operations	1, 7, 10	4	0	0	21,293,578	0			\$21,293,578	18	18.40	N	Y		ORS 276A		
31		DAS	CHRO	Enterprise Recruitment (new)	1, 4, 5	4	0	0	1,389,435	0	0	0	\$1,389,435	3	3.00	N	Y	S	ORS 240, 243		
32	6	DAS	EIS	Strategy & Design	1	4	0	0	2,560,328	0			\$2,560,328	4	4.00	N	Y		ORS 276A		

Program/Division Priorities for 2027-29 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Agency Initials
Agcy	Prgm/ Div																				
33	6	DAS	EGS	Finance & Operations	1	4	0	0	1,859,842	0	0	0	\$1,859,842	5	5.00	N	Y	S	ORS 291		
34	4	DAS	EAM	Surplus Property	1	4	0	0	4,938,450	0	0	0	\$4,938,450	12	12.00	N	Y	S	ORS 279A		
35		DAS	OR Arena	Moda Center Admin (new)		6	375,478	0	0	0	0	0	\$375,478	1	1.00	Y	Y	S	SB 1501		Placeholder POP in ARB for the Oregon Arena
36	1	DAS	Pass Thru	Lottery Revenue Bond Proceeds		4	0	83,704,860	0	0	0	0	\$83,704,860	0	0.00	N	N	D	ORS 184		Placeholder POP in ARB
37	7	DAS	EIS	Pass Through		4	0	0	3,423,691	0			\$3,423,691	0	0.00	N	Y		ORS 276A		
38	9	DAS	EIS/DCS	Pass Through		4	0	0	2,610,225	0			\$2,610,225	0	0.00	N	Y		ORS 276A		
39	5	DAS	Pass Thru	Oregon State Fair Council		11	2,710,101	0	0	0	0	0	\$2,710,101	0	0.00	N	Y	D	ORS 184		POP included in ARB
40	2	DAS	Pass Thru	County Fair Account		6	0	6,025,821	0	0	0	0	\$6,025,821	0	0.00	N	N	S	ORS 565.447		
41	3	DAS	Pass Thru	Oregon Public Broadcasting		4	786,750	250,850	0	0	0	0	\$1,037,600	0	0.00	N	Y	D	ORS 184		
42	3	DAS	COO	Court Appointed Special Advocates (CASA)		12	6,608,700	0	0	0	0	0	\$6,608,700	0	0.00	N	Y	S	ORS 184		
43	4	DAS	Pass Thru	Oregon Historical Project		4	2,098,000	402,170	0	0	0	0	\$2,500,170	0	0.00	N	Y	D	ORS 184		
44	1	DAS	MTD	Transit District Payments		4	0	0	0	24,716,507	0	0	\$24,716,507	0	0.00	N	N	S	ORS 291		
45	6	DAS	Pass Thru	Mill Creek		4	650,200	0	0	0	0	0	\$650,200	0	0.00	N	N	D	ORS 184		POP included in ARB for Mill Creek
N/A	N/A	DAS	Debt Service	Enterprise Asset Management/Debt Service		4	0	0	54,677,270	0	0	0	\$54,677,270	0	0.00	N	N	D	ORS 184		POP included in ARB for Debt Service
N/A	N/A	DAS	OR Arena	OR Arena Fund Capital Construction/Debt Service (new)			34,414,760	0	0	0	0	0	\$34,414,760	0	0.00	Y	N	S	ORS 184		Placeholder POP in ARB for the Oregon Arena
N/A	N/A	DAS	Bonds	Bonds/Article XI		4	0	0	327,095	0	0	0	\$327,095	0	0.00	N	N		ORS 184		
NA	5	DAS	EGS	Shared Financial Services	1	4	0	0	16,414,142	0	0	0	\$16,414,142	53	53.00	N	Y	S	ORS 291		POP included in ARB to transfer resources from three agencies to DAS (DEQ, DOJ, OYA)
NA	6	DAS	SIEA	SIEA	1, 4, 5	4	0	0	8,177,351	0	0	0	\$8,177,351	15	15.00	N	Y	S	ORS 240, 243		
NA	1	DAS	EIS	EIS Policy - Admin	1	4	0	0	27,559,788	0			\$27,559,788	42	42.00	N	Y		ORS 276A		
NA	1	DAS	COO	Administration	1	4	0	0	4,663,665	0	0	0	\$4,663,665	6	6.00	N	Y	S	ORS 184		
NA	1	DAS	DAS IT	DAS IT - Operations	1, 7	4	0	0	23,973,527	0	0	0	\$23,973,527	47	47.00	N	Y	S	ORS 184		

Program/Division Priorities for 2027-29 Biennium																					
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		Agency Initials	Program or Activity Initials	Program Unit/Activity Description	Identify Key Performance Measure(s)	Primary Purpose Program- Activity Code	GF	LF	OF	NL-OF	FF	NL-FF	TOTAL FUNDS	Pos.	FTE	New or Enhanced Program (Y/N)	Included as Reduction Option (Y/N)	Legal Req. Code (C, D, FM, FO, S)	Legal Citation	Explain What is Mandatory (for C, FM, and FO Only)	Agency Initials
Agcy	Prgm/ Div																				
NA	1	DAS	DBS	DAS Business Services (DBS)	1	4	0	0	38,430,984	0	0	0	\$38,430,984	8	8.00	N	Y	S	ORS 184		
NA	8	DAS	EIS/DCS	Administration	1	4	0	0	12,706,388	0			\$12,706,388	18	18.00	N	Y		ORS 276A		
NA	5	DAS	CFO	Administration	1	4	0	0	2,608,306	0	0	0	\$2,608,306	5	5.00	N	Y	S	ORS 238.705, 270,276,279,286,291,2 92 and 293		
NA	7	DAS	CHRO	Administration	1, 4, 5	4	0	0	2,203,247	0	0	0	\$2,203,247	4	4.00	N	Y	S	ORS 240, 243		
NA	2	DAS	DAS IT	DAS - IT Administration	1, 7	4	0	0	1,606,132	0	0	0	\$1,606,132	3	3.00	N	Y	S	ORS 184		
NA	5	DAS	EAM	Administration	1	4	0	0	10,586,763	0	0	0	\$10,586,763	28	28.00	N	N	S	ORS 184.305, 276, 279 A-C and 283		
NA		DAS	CHRO	Client Agency Services (new)	1, 4, 5	4	0	0	6,948,683	0	0	0	\$6,948,683	18	18.00	N	Y	S	ORS 240, 243		
NA	6	DAS	CFO	Office of State Controller Admin	1	4	0	0	4,039,762	0	0	0	\$4,039,762	8	8.00	N	Y	S	ORS 238.705, 270,276,279,286,291,2 92 and 293		
													-								
													-								
							47,988,791	90,383,701	943,442,974	323,313,544	-	-	\$1,405,129,010	995	994.50						

Prioritized based on ORS and DAS Strategic plan.

7. Primary Purpose Program/Activity Exists

- 1 Civil Justice
- 2 Community Development
- 3 Consumer Protection
- 4 Administrative Function
- 5 Criminal Justice
- 6 Economic Development
Education & Skill
- 7 Development
- 8 Emergency Services
- 9 Environmental Protection
- 10 Public Health
- 11 Recreation, Heritage, or Cultural
- 12 Social Support

19. Legal Requirement Code

- C Constitutional
- D Debt Service
- FM Federal - Mandatory
- FO Federal - Optional (once you choose to participate, certain requirements exist)
- S Statutory

Reduction Options

10% Reduction Options (ORS 291.216)								
Activity or Program	Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)		(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2025-27 AND 2027-29)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
		First 5% Increment Reduction						
Reduce Services and Supplies	EGS - Finance & Ops	Reduce Services and Supplies would remove the flexibility for spending of various business needs.	-	\$203,000	\$203,000	-	-	1
Eliminate Temporary Appointments	EGS - Finance & Ops	Eliminate temporary appointments would remove the flexibility to bring on temps if needed.	-	\$101,634	\$101,634	-	-	2
Reduce Postage Passthrough	EGS - Publishing & Distribution	Reduce Postage Passthrough will impact other state agencies.	-	\$6,400,000	\$6,400,000	-	-	3
Reduce Services and Supplies	EGS - Publishing & Distribution	Reduce services and supplies from Secure Print, Print Services, and Managed Print Services.	-	\$50,000	\$50,000	-	-	4
Reduce Services and Supplies	EGS - Shared Financial Services	Reduce services and supplies would remove the flexibility for spending of various business needs.	-	\$523,246	\$523,246	-	-	5
Eliminate Temporary Appointments	EGS - Shared Financial Services	Eliminate temporary appointments would remove the flexibility to bring on temps if needed.	-	\$17,819	\$17,819	-	-	6
Reduce Services and Supplies	EGS - State Procurement Services	Reduce IT Professional Services. OR Buys vendor Periscope fee reduction will result in service reductions and system issues. This will result in slower processing of issues and resolutions that could result in slower procurements.	-	\$900,000	\$900,000	-	-	7
Reduce Standard Inflation	EIS - Admin, EIS - Shared Services	Eliminate or reduce standard inflation across several programs.	-	\$57,627	\$57,627	-	-	8
Reduce Services and Supplies	EIS - Cyber Security	Eliminate or reduce training, travel, and IT professional services across several programs. Examples include staff trainings, All Staff meetings and some conferences. Impact would include reduced knowledge of industry trends (e.g. cybersecurity) and partnerships with other states and local governments.	-	\$794,114	\$794,114	-	-	9
Reduce Services and Supplies	EIS - Cyber Security	Reduces office expenses & Other Services & Supplies for Cyber Security Services' impacting ability to produce broader awareness materials, polished publications, and optional outreach that help agencies understand security services, expectations, and statewide priorities.	-	\$414,298	\$414,298	-	-	10
Eliminate three WAN network points of presence, including equipment, software, and maintenance contracts	DCS - Network	Eliminate three network Points of Presence (POPs) will reduce equipment, software, licensing, maintenance, and circuit costs while consolidating services and decreasing the number of remote sites requiring support. This effort will streamline the network but may also create temporary service disruptions during branch office transitions, increase capacity demands on remaining POPs, and require updated configurations, documentation, and communication. Any delays or issues during consolidation could affect network performance and reliability.	-	\$1,300,000	\$1,300,000	-	-	11
Reduce Mainframe Monthly Licensing Charges	DCS - Mainframe	Renegotiating the software contracts offers immediate reductions to monthly license charges. Achieving these savings is contingent upon completing the planned lifecycle upgrade to z17 hardware. Without this transition, we remain locked into higher pricing tiers and reduced processing efficiency, which limits our ability to control escalating software licensing costs. Moving to the z17 platform positions EIS for long-term structural savings while preserving the stability and performance required for our core legacy environments.	-	\$420,000	\$420,000	-	-	12

10% Reduction Options (ORS 291.216)

Activity or Program	Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)		(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2025-27 AND 2027-29)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Reduce EIS Pass Through	EIS - Pass Through	Eliminate central payment and billing for ESRI software. Each agency would pay their share directly to ESRI.	-	\$3,423,691	\$3,423,691	-	-	13
Reduce DCS Pass Through	DCS - Pass Through	Reduce EIS-DCS pass through limiting availability of customer to utilize contracts managed by Data Center Services.	-	\$800,000	\$800,000	-	-	14
Reduce Link Oregon	DCS - Network	Reduce Link Oregon Network membership fees to be pursued through negotiation to ensure the State’s costs accurately reflect its proportionate use of the middle mile fiber optic infrastructure relative to other participating members. This adjustment would not impact or eliminate any existing services. As an alternative approach, the State could consider engaging commercial carriers under a consumption based payment model.	-	\$3,000,000	\$3,000,000	-	-	15
Reduce Oregon Geographic Information Council (OGIC) grants	EIS - OGIC	OGIC grants fund data development and updates towards the state's catalog of Framework data. Framework data is statewide authoritative geospatial data, widely used by state agencies, local governments, and beyond (e.g. statewide urban growth boundary data for all incorporated cities in Oregon). Reducing funding for these activities would result in more administrative and technical GIS work for agencies who rely on this catalogue of statewide authoritative data.	-	\$200,000	\$200,000	-	-	16
Eliminate one Project Manager 3 position	EIS - Admin	Eliminate one Project Manager 3 position. This action reduces capacity to lead EIS projects and initiatives utilizing expert knowledge of project management methodology to ensure the successful completion of projects on time and on budget, achieving desired outcomes with quality. Supports Administrative Services.	-	\$418,700	\$418,700	1	0.88	17
Eliminate one Information Systems Specialist 6 position	EIS - Admin	Eliminate one Information System Specialist 6 position. This action reduces the lower level support for project activities, thereby shifting work to higher level resources to complete. Supports Project Management Office.	-	\$361,916	\$361,916	1	0.88	18
Eliminate one Information Systems Specialist 8 position	EIS - Admin	Eliminate one Information Systems Specialist 8 Project Manager position. This action reduces capacity to lead and implement complex statewide projects utilizing expert knowledge of project management methodology to ensure the successful completion of projects on time and on budget, achieving desired outcomes with quality. Lack of program management can lead to significant disruptions in an enterprise project(s).	-	\$396,313	\$396,313	1	1.00	19
Eliminate one Operations & Policy Analyst 4 position	DCS - Service Operations	Eliminate the ITSM Program Manager position. This action will directly affect the organization’s ability to maintain compliance with established policies, procedures, and regulatory requirements. The ITSM Program Manager plays a critical role in ensuring that documentation is current, controls are properly implemented, and processes align with audit expectations. Without this oversight, gaps in ITSM governance would likely emerge, increasing the risk of adverse audit findings, inconsistent procedural adherence, and diminished accountability across IT service management practices.	-	\$418,700	\$418,700	1	0.88	20
Eliminate one Information Systems Specialist 6 position	DCS - Service Operations	Eliminate one Information Systems Specialist 6 position. This action would shift work to remaining team members. This would increase workload for remaining staff, potentially leading to longer wait times for customer requests, decreased team productivity, and lower team morale. It also would result in a knowledge gap and could impact the team's ability to efficiently handle tasks and projects. Position is an Enterprise Applications Analyst.	-	\$326,662	\$326,662	1	1.00	21

10% Reduction Options (ORS 291.216)

Activity or Program	Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)		(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2025-27 AND 2027-29)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Eliminate one Information Systems Specialist 8 position	DCS - Mainframe	Eliminate one Information Systems Specialist 8 position. This action would shift work to remaining team members. This would increase workload for remaining staff, potentially leading to longer wait times for customer requests, decreased team productivity, and lower team morale. It also would result in a knowledge gap and could impact the team's ability to efficiently handle tasks and projects. This position supports Data Center Services Mainframe.	-	\$396,313	\$396,313	1	1.00	22
Eliminate one Information Systems Specialist 7 position	DCS - X86 Server	Eliminate one Information Systems Specialist 7 position. This action would shift work to remaining team members. This would increase workload for remaining staff, potentially leading to longer wait times for customer requests, decreased team productivity, and lower team morale. It also would result in a knowledge gap and could impact the team's ability to efficiently handle tasks and projects. Position supports Data Center Services operating system.	-	\$355,055	\$355,055	1	1.00	23
Reduce Services and Supplies	EIS - Cyber Security	Reduce Cyber Security Services hardware / software. Defers non-critical small hardware, accessories, spares, and testing support used by Cyber Security Services.	-	\$160,350	\$160,350	-	-	24
Eliminate one Information Systems Specialist 6 position	DCS - Midrange	Eliminate one Information Systems Specialist 6 position. This action would shift work to remaining team members. This would increase workload for remaining staff, potentially leading to longer wait times for customer requests, decreased team productivity, and lower team morale. It also would result in a knowledge gap and could impact the team's ability to efficiently handle tasks and projects.	-	\$396,313	\$396,313	1	1.00	25
Eliminate one Information Systems Specialist 8 position	EIS - Strategy & Design	Eliminate one Information Systems Specialist 8 position. This is a dedicated position for identity access management which can result in inefficiencies when managing these crucial processes. Without specialized roles, expertise related to high-level design decisions, technical standards, and IT architecture may be lost. Responsibilities previously managed by the position will need to be redistributed among existing staff, potentially leading to increased workloads and lower team morale. Position supports enterprise identity access and management.	-	\$442,215	\$442,215	1	0.88	26
Eliminate one Operations & Policy Analyst 4 position	EIS - Admin	Eliminate one Operations & Policy Analyst 4 position. This action reduces capacity for EIS procurement and purchasing activities which will result in delays for needed products and services. Position supports EIS procurement.	-	\$418,700	\$418,700	1	0.88	27
Reduce Services and Supplies	EIS - Cyber Security	This reduction of telecom delays a tool that would improve visibility into work demand, resource pressure, service intake, planning dependencies, and prioritization. The security impact is that Cyber Security Services would continue managing a complex workload with less structured data about where capacity is constrained and which important security work is being deferred.	-	\$150,000	\$150,000	-	-	28
Reduce Link Oregon	DCS - Network	Further Reduce Link Oregon Network membership fees to be pursued through negotiation to ensure the State’s costs accurately reflect its proportionate use of the middle mile fiber optic infrastructure relative to other participating members. This adjustment would not impact or eliminate any existing services. As an alternative approach, the State could consider engaging commercial carriers under a consumption based payment model.	-	\$3,000,000	\$3,000,000	-	-	29
Reduce Services and Supplies	EIS - Admin	This services and supplies reduction cancels the contract that provides advisory and consulting services for EIS, to include resources tied to infrastructure projects, information security initiatives, modernization, strategic planning and professional development. These consultants bridge both	-	\$3,170,000	\$3,170,000	-	-	30

10% Reduction Options (ORS 291.216)

Activity or Program	Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)		(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2025-27 AND 2027-29)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
		staffing level and skillset gaps. Impact will include projects being scaled back considerably or cancelled.						
Eliminate one Consultant Advisor 2 position	EIS - Admin	Eliminate one Consultant Advisor 2 position. This action results in loss of critical activities in communicating EIS’ strategic direction and policy position on state and federal laws, legislative initiatives, or statewide IT policies that have significant impact across the enterprise. This position supports IT policy across the enterprise.	-	\$641,769	\$641,769	1	0.88	31
Eliminate one Information Technology Manager 3 position	DCS - Network	Eliminate one Information Technology Manager 3 position. This action reduces leadership capacity and redistributes staff impacting the manager: staff ratio of the other managers in Data Center Services. This position supports Data Center Services.	-	\$542,846	\$542,846	1	0.88	32
Reduce Services and Supplies	EAM	Reduce Services and Supplies proportionately by program across the division. Minimal impact to programs.	-	\$300,000	\$300,000	-	-	33
Reduce Services and Supplies	EAM	Reduce Facilities Maintenance in Surplus and Fleet. Impact to overall limitation in these programs.	-	\$30,000	\$30,000	-	-	34
Reduce Services and Supplies	EAM	Reduce attorney general limitation proportionately by program across the division. The shared cost model yields a manageable impact to the programs.	-	\$350,000	\$350,000	-	-	35
Reduce Services and Supplies	EAM	Reduce Services and Supplies	-	\$518,792	\$518,792	-	-	36
Reduce Services and Supplies	EAM	Reduces professional services proportionately by program across the division. The shared cost model yields a manageable impact to the programs. Impact if there are unforeseen costs.	-	\$350,000	\$350,000	-	-	37
Reduce Services and Supplies	EAM	Reduce telecom and data processing. Impacts limitation needed for increased vendor software maintenance costs.	-	\$550,000	\$550,000	-	-	38
Reduce Services and Supplies	EAM	Reduce contract services in Operations and Maintenance. This impacts the program's ability to complete non-capitalizable projects for maintenance vendor services.	-	\$2,500,000	\$2,500,000	-	-	39
Reduce Services and Supplies	EAM	Reduce rent expense due to recent consolidation. Impact dependent on rent rates.	-	\$1,500,000	\$1,500,000	-	-	40
Reduce Services and Supplies	EAM	Reduces other services and supplies proportionately across the division. The shared cost model yields a manageable impact to the programs. Impact in Contract Services provided to agency tenants.	-	\$1,229,694	\$1,229,694	-	-	41
Reduce Capital Outlay	EAM	Reduce capital outlay in Landscape. Impacts ability to replace failing equipment.	-	\$20,000	\$20,000	-	-	42
Reduce Services and Supplies expenditure for fuel inventory	EAM	Eliminate fueling to non-DAS Fleet vehicles at Salem Motor Pool. ODOT accounts for 70% of non-DAS fuel purchases at Motor Pool. These customers would have to seek retail fueling at a higher price per gallon. An additional impact is a reduction in cleaner fuels usage since R99 renewable diesel is not available at local retail stations. DAS fuel island is typically 30 to 40 cents per gallon less expensive than retail. Cumulative impact to customers of up to \$200,000 over the course of the biennium. Note! Reduction amount highly dependent on price of fuel.	-	\$1,750,000	\$1,750,000	-	-	43

10% Reduction Options (ORS 291.216)								
Activity or Program	Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)		(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2025-27 AND 2027-29)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Eliminate Services and Supplies for Seasonal Vehicle Pool	EAM	Eliminate services and supplies expenditures for the seasonally assigned vehicle pool, primarily used by the Department of Fish and Wildlife, Oregon State Parks, Department of Forestry for Fire Response, and the Oregon Department of Transportation. Very large impact on some agency customers. This would require agencies to acquire seasonal vehicles through a private vendor, which is estimated to cost two to three times the amount of DAS rates. If they are unable to obtain vehicles elsewhere, agencies would need to eliminate these activities and programs. Impact DAS ability to support ODF during fire seasons.	-	\$1,522,000	\$1,522,000	-	-	44
Reduce Capital Outlay	EAM	Reduce replacement of the permanent fleet (one time- must be restored in 29-31). Replacement Vehicle Buy: lower replacement vehicle purchases by \$300,000. Delays approximately 20 vehicles until 2029-31. DAS will not be able to meet Zero Emission Vehicle adoption goals set in EO 17-24, EO 20-04 and SB 1044. Additional new vehicle from agencies would be denied. Vehicles that are not at the replacement mileage but are no longer usable due to mechanical failure would not be replaced.	-	\$760,000	\$760,000	-	-	45
Reduce Services and Supplies	EAM	Repeal ORS 307.095 to eliminate Property tax on DAS parking spaces. No impact to fleet customers or state agencies. This is separate and has no impact on the mass transit "tax" the state pays on payroll that generates annual payments in excess of \$5.9 million to multiple transit districts in the state including over \$1.9 million to TriMet within Multnomah County and \$2.4 million to Salem Keizer Transit District within Marion County.	-	\$341,166	\$341,166	-	-	46
Reduce Capital Improvement	EAM - Capital Improvement	Reduces building exterior clean and seals, small tenant improvements and other agency-tenant requested alterations or improvements. The severity of the impact is contingent upon demand for these types of projects and Capital Projects Fund related requested funds. Reduces DAS’ ability to react to emergent, necessary projects during the biennium.	-	\$2,500,000	\$2,500,000	-	-	47
Reduce Oregon Historical Society special payment	Misc. Programs	Reduce Oregon Historical Society’s special payment, which will impact cultural, educational, and community service programs.	\$209,800	-	\$209,800	-	-	48
Reduce Oregon Public Broadcasting special payment	Misc. Programs	Reduce Oregon Public Broadcasting’s special payment, which will impact cultural, educational, and community service programs.	\$78,676	-	\$78,676	-	-	49
Reduce Oregon State Fair Council special payment	Misc. Programs	Reduce Oregon State Fair Council’s special payment, which will impact cultural, educational, and community service programs.	\$110,978	-	\$110,978	-	-	50
Reduce Services and Supplies & Personal Services	Oregon Arena - Moda Center Administration	Reduce two months \$30,822 in Personal Services and \$6,726 in Services and Supplies. Impact: Services and Supplies would be used to cover the Personal Services costs.	\$37,548	-	\$37,548	-	0.08	51
Reduce Services and Supplies & Personal Services	COO - OEA	Reduce Criminal Justice funding toward FTE and services and supplies. DAS would need to absorb cost of conducting this forecast on behalf of OPDC. Alternatively, OPDC would contract their own forecasting vendor services but likely at a higher cost.	\$34,480	-	\$34,480	-	-	52
Reduce CASA Funds	COO	Reduce funding passed through for CASA program.	\$94,694		\$94,694			53
		Second 5% Increment Reduction						
Reduce CASA Funds	COO	Reduce funding passed through for CASA program.	\$566,176	-	\$566,176	-	-	54

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Reduce Services and Supplies	EAM	Repeal ORS 307.095 to eliminate Property tax on DAS parking spaces. No impact to fleet customers or state agencies. This is separate and has no impact on the mass transit "tax" the state pays on payroll that generates annual payments in excess of \$5.9 million to multiple transit districts in the state including over \$1.9 million to TriMet within Multnomah County and \$2.4 million to Salem Keizer Transit District within Marion County.	-	\$198,834	\$198,834	-	-	55
Reduce Services and Supplies	CHRO	Reduce 20% Services and Supplies across the board.	-	\$969,105	\$969,105	-	-	56
Reduce Services and Supplies	SIEA	Reduce professional services budget by 22%, resulting in limited ability to use consultants to supplement the DEI work of the OCC team and reducing dollars available to provide enterprise training.	-	\$73,660	\$73,660	-	-	57
Reduce Services and Supplies	CFO	Reduce targeted services and supplies reductions to instate travel, professional services, and training and other services and supplies accounts; the team would have limited ability to conduct field work for understanding impacts of budget recommendations, limit to professional development opportunities and resources (some of which are purchased to provide statewide accounting training).	-	\$15,000	\$15,000	-	-	58
Reduce Services and Supplies	CFO	Further reduce services and supplies limiting ability to provide training to state agencies and professional development opportunities, reduced expendable property purchases, reduced professional services and IT professional services.	-	\$15,000	\$15,000	-	-	59
Reduce Services and Supplies	CFO	Reduce targeted services and supplies reductions to instate travel, professional services, and training and other services and supplies accounts; the team would have limited ability to conduct field work for understanding impacts of budget recommendations, limit to professional development opportunities and resources (some of which are purchased to provide statewide accounting training).	-	\$37,953	\$37,953	-	-	60
Reduce Services and Supplies	DBS	Reduce services and supplies expenditures, resulting in impacts to training, office supplies, travel, and data processing.	-	\$89,363	\$89,363	-	-	61
Reduce Professional Services	DBS	Reduce Professional Services budget line for 27-29 biennium.	-	\$74,415	\$74,415	-	-	62
Reduce Services and Supplies	DBS	Reduce services and supplies expenditures, resulting in impacts to training, office supplies, travel, and data processing.	-	\$119,363	\$119,363	-	-	63
Reduce Services and Supplies	DBS	Reduce services and supplies expenditures, resulting in impacts to training, office supplies, travel, and data processing.	-	\$121,692	\$121,692	-	-	64
Reduce Services and Supplies	DAS IT	Reduce services and supplies. Migration of the SQL environment for multiple systems to a consolidated system will reduce SQL Licensing and reduce complexity.	-	\$220,515	\$220,515	-	-	65
Reduce Services and Supplies	DAS IT	Reduce IT professional services. This would limit the services like Microsoft townhall work for the Governor and Infotech BIA and IT Health assessment for DAS IT.	-	\$424,640	\$424,640	-	-	66
Reduce Services and Supplies	DAS IT	Reduce cloud services like Azure, Ivanti and productivity tools like GitHub CoPilot will decrease performance of DAS IT engineering and application development teams.	-	\$328,000	\$328,000	-	-	67
Reduce DOJ Defense Cost	EGS - Risk Management	Reduce the amount available to pay DOJ defense cost on litigated tort claims.	-	\$1,114,973	\$1,114,973	-	-	68
Reduce Standard Inflation	SBA	Reduce services and supplies standard inflation.	-	\$48,000	\$48,000	-	-	69
Reduce Standard Inflation	SBA	Reduce services and supplies standard inflation.	-	\$147,233	\$147,233	-	-	70
Reduce Standard Inflation	SBA	Reduce services and supplies standard inflation.	-	\$500,000	\$500,000	-	-	71

10% Reduction Options (ORS 291.216)

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(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)		(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2025-27 AND 2027-29)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Reduce Services and Supplies	SBA	Reduce services and supplies for instate travel, employee training, office expenses, services and supplies, and IT expendable property.	-	\$200,000	\$200,000	-	-	72
Reduce Services and Supplies	SBA	Reduce services and supplies for eProcurement professional services provided by a third party vendor. This reduction would decrease the level of service for operational support for the eProcurement system.	-	\$353,947	\$353,947	-	-	73
Reduce Services and Supplies	SBA	Reduce services and supplies for instate travel, employee training, office expenses, services and supplies, telecom, and IT expendable property.	-	\$225,000	\$225,000	-	-	74
Reduce Services and Supplies	SBA	Reduce services and supplies for IT Professional Services provided by third party vendors such as Workday Inc. This reduction would decrease the development and consulting services available to correct and improve Workday Oregon for Payroll, HCM, Absence, Time Tracking, etc.	-	\$225,000	\$225,000	-	-	75
Reduce Services and Supplies	SBA	Eliminate Workday non-production tenant used for agency testing before changes are made in production. This will significantly limit the central Workday teams ability to test with business users.	-	\$234,000	\$234,000	-	-	76
Reduce Services and Supplies	SBA	Reduce services and supplies for IT professional services provided by third party vendors such as Workday Inc. This reduction would decrease the development and consulting services available to correct and improve Workday Oregon for Payroll, HCM, Absence, Time Tracking, etc.	-	\$606,011	\$606,011	-	-	77
Reduce Services and Supplies & Personal Services	COO	Reduce services and supplies and professional services across all COO DCRs impacting staff's ability to perform duties. Reduces the ability to carry forward with major legislative actions within OEA, such as Highway Cost Allocation Study (HCAS), HCAS Lookback, Oregon Housing Needs Analysis. Reduce professional subscriptions and publications; training, travel, IT and other office supplies.	-	\$412,947	\$412,947	-	-	78
Reduce CASA Title IV-E-OF	COO	Reduce funds for eligible CASA volunteer training reimbursements.	-	\$20,963	\$20,963	-	-	79
Eliminate one Human Resource Analyst 2 position	CHRO	Eliminate Human Resource Analyst 2. This position is currently vacant and was being used to partially fund recruitment manager. If we are in a reduction budget recruitment work should be reduced. CHRO Classification and Compensation	-	\$301,974	\$301,974	1	1.00	80
Eliminate one Human Resource Consultant 1 position	CHRO	Eliminate Human Resource Consultant 1 position. The position serves the enterprise recruitment team and leads innovation in recruitment data analysis as well as providing support to agencies in reducing time to fill and implementing sourcing strategies. CHRO would not have the capacity to lead candidate sharing, enterprise sourcing (e.g., OS series enterprise sourcing and staffing). Without this position we would lose capacity to support agencies who need recruitment support and consultation. CHRO Classification and Compensation	-	\$371,664	\$371,664	1	1.00	81
Eliminate Human Resource Consultant 1 position	CHRO	Eliminate Human Resource Consultant 1 position. Elimination of this position would eliminate the compliance function within CHRO Policy and limit compliance to only those that are statutorily required. Moving this work to the policy consultants would reduce timeliness of policy review and new policy delivery and slow customer response times. CHRO Policy	-	\$437,570	\$437,570	1	1.00	82
Eliminate Operations & Policy Analyst 4 position	CHRO	Eliminate OPA 4 position. This position provides essential development and delivery support for enterprise-wide learning opportunities. Elimination of this position would delay content development and updating of existing content. Contract management for our contracted training providers would be significantly slowed and would have to be handled by other team members who are primary for	-	\$386,933	\$386,933	1	1.00	83

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		content development impacting our ability to meet the SOS audit deliverables. CHRO Workforce Development						
Eliminate two Public Administrative Trainee positions	CFO	Eliminate two Public Administration Trainee Program positions. Reduce CFO oversight of small Other Funded state agencies.	-	\$528,683	\$528,683	2	2.00	84
Eliminate one Operations & Policy Analyst 4 position	CFO - OSPS	Eliminate one Operations & Policy Analyst 4 position that will monitor out of state tax compliance.	-	\$417,306	\$417,306	1	1.00	85
Eliminate one Project Manager position	DAS IT	Eliminate the current vacant Project Manager position. Currently using this position as a developmental job rotation for DAS employee looking to get into Project management. Elimination of this position would limit DAS IT project management group.	-	\$355,055	\$355,055	1	1.00	86
Eliminate one Operations & Policy Analyst 4 position	DAS IT	Eliminate Operations & Policy Analyst 4 position. This position provides policy, audit and risk review. Elimination of this position would transfer these duties to various team members.	-	\$358,637	\$358,637	1	1.00	87
Eliminate one Information Systems Specialist 7 position	DAS IT	Eliminate one Information Systems Specialist 7 position. This position is responsible for developing, managing, and maintaining manual testing for application development. The elimination of this position would require developer to build testing and part of their daily functions.	-	\$394,153	\$394,153	1	1.00	88
Eliminate one Project Manager position	DAS IT	Eliminate one Project Manager position. This position provides general administrative support for DAS IT. Tasks would have to be absorbed by other staff by increasing workloads. This would cause potential delays in the normal operational activates while doing this administrative work.	-	\$248,395	\$248,395	1	1.00	89
Eliminate one Information Systems Specialist 5 position	DAS IT	Eliminate one Information Systems Specialist 5 position. This position is a services desk position. The elimination of this position would impact the customer response time of the services desk; fewer technicians mean higher workload for remaining service desk staff and longer wait time on incidents and requests.	-	\$323,581	\$323,581	1	1.00	90
Eliminate four DCS Account Management positions	DCS - Admin	Eliminate four Account Management positions. This action removes a critical liaison role for customer service, resulting in reduced coordination on inquiries and escalations while shifting these responsibilities to domain managers, increasing their operational load. This change also eliminates routine engagement with agencies that is essential for identifying service needs, aligning technology capabilities with business priorities, and proactively addressing emerging issues.	-	\$1,768,860	\$1,768,860	4	3.52	91
Reduce Services and Supplies & Personal Services	EIS - Admin, EIS - PPP	Cancels the contract that provides advisory and consulting services for EIS, to include resources tied to infrastructure projects, information security initiatives, modernization, strategic planning and professional development. These consultants bridge both staffing level and skillset gaps. Impact will include projects being scaled back considerably or cancelled.	-	\$5,360,204	\$5,360,204	1	1.00	92
Reduce Services and Supplies	DCS - X86 Server	Reducing Technical Account Manager (TAM) for Windows service automation (Ansible) by 50% will lead to longer development times, potential rework and deployment errors, and diminished capability to provide agencies with self-service. Reducing contracted direct technical assistance from the vendor may increase internal IT staff workload and potential downtime due to slower resolution times for critical issues and risk security compliance. This will impact IT Professional Services.	-	\$250,000	\$250,000	-	-	93

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Reduce Services and Supplies	DCS - X86 Infrastructure	Accelerating the decommissioning of these two enterprise storage arrays moves up an already planned retirement, allowing the realization of budget savings sooner than anticipated. This approach effectively removes ongoing maintenance and power expenses and shortens the timeframe for migrating any remaining workloads. The most significant impact is a temporary reduction in available capacity buffer, making disciplined project management essential to ensure smooth data consolidation without affecting other initiatives. Eliminates X86 Storage Array Equipment Maintenance.	-	\$130,000	\$130,000	-	-	94
Eliminate two Project Portfolio Performance program staff positions	EIS - PPP	Reducing Project Portfolio Performance program staff resources will hamper major IT project oversight and enterprise IT governance and portfolio management activities.	-	\$813,483	\$813,483	2	1.76	95
Reduce Services and Supplies	DCS - Mainframe	Reducing these IT professional services decreases access to specialized expertise, raising the risk of longer incident resolution times. This increases potential downtime, elevates operational disruption risk, and shifts critical workloads to internal staff, reducing service continuity and resilience.	-	\$250,000	\$250,000	-	-	96
Reduce cloud brokerage services	DCS - Admin	Reducing cloud repositories degrades continuity by limiting standardized workload placement and governance. Increased fragmentation raises recovery time and cost variance. Loss of unified brokering weakens risk controls, slows essential service delivery, and undermines Cloud Forward strategic adoption.	-	\$300,000	\$300,000	-	-	97
Eliminate one Information Systems Specialist 8 position	EIS - Shared Services	Eliminate one Information Systems Specialist 8 position. This action will limit the technical support needed for enterprise telecommunications services as well as vendor management. This position supports enterprise telecommunications.	-	\$442,215	\$442,215	1	0.88	98
Defer Microsoft security tools payments	EIS - Cyber Security	Defers payments for Microsoft security service to a later biennium. If the funding is not restored, the state could face reduced log retention, constrained security data ingestion, weaker cross-agency visibility, and slower investigation of suspicious activity.	-	\$2,000,000	\$2,000,000	-	-	99
Eliminate one Information Systems Specialist 3 position	DCS - Service Operations	Eliminate one Information Systems Specialist 3 position. This action would shift work to remaining team members. This would increase workload for remaining staff, potentially leading to longer wait times for customer requests, decreased team productivity, and lower team morale. It also would result in a knowledge gap and could impact the team's ability to efficiently handle tasks and projects.	-	\$266,359	\$266,359	1	1.00	100
Eliminate one Information Systems Specialist 8 position	DCS - Service Operations	Eliminate one Information Systems Specialist 8 position. This action would shift work to remaining team members. This would increase workload for remaining staff, potentially leading to longer wait times for customer requests, decreased team productivity, and lower team morale. It also would result in a knowledge gap and could impact the team's ability to efficiently handle tasks and projects. This position supports the Data Center Services Command Center.	-	\$355,055	\$355,055	1	1.00	101
Eliminate one Information Systems Specialist 6 position	DCS - Network	Eliminate one Information Systems Specialist 6 position. This action would shift work to remaining team members. This would increase workload for remaining staff, potentially leading to longer wait times for customer requests, decreased team productivity, and lower team morale. It also would result in a knowledge gap and could impact the team's ability to efficiently handle tasks and projects. This position supports LAN network engineering.	-	\$326,662	\$326,662	1	1.00	102

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Eliminate one Operations & Policy Analyst 4 position	EIS - Admin	Eliminate Operations & Policy Analyst 4 position. This action reduces oversights of EIS compliance with external parties (e.g.: IRS, CJIS) and raises risk of audit findings and necessary remediations. This position supports internal compliance.	-	\$418,700	\$418,700	1	0.88	103
Reduce Services and Supplies	EIS - Cyber Security	Eliminate or reduce training and travel across several programs. Examples include staff trainings, All Staff meetings and some conferences. Impact would include reduced knowledge of industry trends (e.g. cybersecurity) and partnerships with other states and local governments.	-	\$1,079,700	\$1,079,700	-	-	104
Eliminate one Information Systems Specialist 6 position	EIS - Data Governance	Eliminate one Information Systems Specialist 6 position. This action will reduce the analysis, customer support and delay administrative tasks it takes to support the program and technology for the agencies that utilize mapping, applications and any feature services. This could delay updating critical maps, getting them loaded and available for such things as natural disasters (e.g.: fires, floods). This position supports geospatial data analysis.	-	\$326,662	\$326,662	1	1.00	105
Eliminate one Information Services Specialist 6 position	EIS - Data Governance	Eliminate one Information Systems Specialist 6 position. This action will reduce the analysis, customer support and delay administrative tasks it takes to support the program and technology for the agencies that utilize mapping, applications and any feature services. This could delay updating critical maps, getting them loaded and available for such things as natural disasters (e.g.: fires, floods). This position supports enterprise data governance.	-	\$326,662	\$326,662	1	1.00	106
Eliminate one Operations & Policy Analyst 4 position	EIS - Shared Services	Eliminate one Operations & Policy Analyst position. This action impacts the SWQA program and will limit project and vendor monitoring. This position supports the Statewide Quality Assurance program.	-	\$418,700	\$418,700	1	0.88	107
Reduce Services and Supplies	EIS - Cyber Security	Reduce IT Professional Services related to cybersecurity. This reduction slows development of statewide cyber coordination resources and tools intended to strengthen shared situational awareness, preparedness, and response alignment and lowers the cyber incident reserve available for unplanned response needs. Core operations continue, but the security impact is a weaker statewide command-and-coordination posture during periods when agencies need consistent direction, timely information, and coordinated response support.	-	\$200,000	\$200,000	-	-	108
Reduce Services and Supplies	EIS - Cyber Security	Reduce Telecomm. Defers modernization of the system used to manage cyber incident intake, case tracking, evidence handling, workflow coordination, after-action reporting, and repeatable response processes. Without modernization CSS would continue relying on more manual, less integrated methods during events where speed, documentation, chain of custody, and coordination matter. During a significant incident, manual tracking increases the risk of missed handoffs, delayed decisions, inconsistent documentation, and weaker post-incident analysis. This does not eliminate incident response, but it leaves the response process less mature, less auditable, and less scalable when the state needs it most.	-	\$397,174	\$397,174	-	-	109
Reduce Services and Supplies	EIS - Cyber Security	Reduce IT professional services and employee training. This reduction slows development of statewide cyber coordination resources and tools intended to strengthen shared situational awareness, preparedness, and response alignment and lowers the cyber incident reserve available for unplanned response needs. Core operations continue, but the security impact is a weaker statewide command-and-coordination posture during periods when agencies need consistent direction, timely information, and coordinated response support.	-	\$1,308,232	\$1,308,232	-	-	110

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Eliminate one Mail Delivery Driver position	EGS - Publishing & Distribution	Eliminate one Shuttle delivery driver position along with the position related services and supplies. This will require us to reduce the number of routes we are able to service.	-	\$194,004	\$194,004	1	0.88	111
Eliminate one Electronic Publishing Design Specialist 1 position	EGS - Publishing & Distribution	Eliminate one Electronic Publishing Design Specialist 1 position along with position related services and supplies. This will delay jobs going into production with reducing staff in the pre-production area.	-	\$222,797	\$222,797	1	0.88	112
Eliminate one Administrative Specialist 1 position	EGS - Publishing & Distribution	Eliminate one Administrative Specialist 1 position along with position related S&S who coordinates the many daily jobs that go to the production floor based on availability. This job is crucial in keeping jobs on track for deadlines.	-	\$194,004	\$194,004	1	0.88	113
Eliminate one Print Services Technician position	EGS - Publishing & Distribution	Eliminate one Production printer position along with position related services and supplies. This will delay orders in production, eliminating the second shift.	-	\$207,561	\$207,561	1	0.88	114
Eliminate one Printing Production Coordinator position	EGS - Publishing & Distribution	Eliminate one Quality Control position along with position related services and supplies that checks all jobs prior to shipping or production mail. Without this, we will see an increase in job errors going out to customers or citizens.	-	\$258,255	\$258,255	1	0.88	115
Eliminate one Printing Production Coordinator position	EGS - Publishing & Distribution	Eliminate one Customer service representative position along with position related services and supplies that processes jobs and consults with customers on the efficient way to produce print. By reducing the staff, there will be less efficient production and reduce customer outreach.	-	\$278,952	\$278,952	1	0.88	116
Eliminate two Mail Equipment Operator 2 positions	EGS - Publishing & Distribution	Eliminate two high-speed inserter operator positions along with the positions related services and supplies. This will require overtime for remaining staff and potentially missing deadlines on mailing. The second position primarily runs the Ink-jet addresser. Would need to rotate another staff member.	-	\$415,960	\$415,960	2	1.76	117
Eliminate one Information Systems Specialist 3 position	EGS - Publishing & Distribution	Eliminate one Information Systems Specialist 3 position along with position related services and supplies in Secure Print. This will delay secure print jobs and not meet customers expectations and requirements.	-	\$281,113	\$281,113	1	0.88	118
Eliminate one Accounting Tech position	EGS - Shared Financial Services	Eliminate one Accounting Tech position along with position related services and supplies.	-	\$239,798	\$239,798	1	0.88	119
Eliminate one Fiscal Analyst 1 position	EGS - Shared Financial Services	Eliminate one Fiscal Analyst 1 position along with position related services and supplies.	-	\$223,245	\$223,245	1	0.88	120
Eliminate three Payroll Analyst positions	EGS - Shared Financial Services	Eliminate three Payroll Analyst positions along with positions related services and supplies.	-	\$647,330	\$647,330	3	2.64	121
Eliminate one Operations & Policy Analyst 2 position	EGS - State Procurement Services	Eliminate an Operations & Policy Analyst 2 position. This action would set back and eliminate some capabilities for outreach to local state entities and small and diverse businesses and create issues for equity.	-	\$328,404	\$328,404	1	0.88	122
Eliminate one Operations & Policy Analyst 4 position	EGS - State Procurement Services	Eliminate Operations & Policy Analyst 4 position. This action would reduce statewide consistency, oversight, and strategic guidance for price agreements, leading to weaker negotiation outcomes and less efficient use of statewide purchasing power.	-	\$418,700	\$418,700	1	0.88	123
Eliminate one Program Analyst position	EGS - State Procurement Services	Eliminate a Program Analyst position. This action would reduce capacity to conduct effective vendor and agency outreach. This would limit engagement, training support, and efforts to expand equitable access to state contracting opportunities.	-	\$328,797	\$328,797	1	0.88	124

10% Reduction Options (ORS 291.216)

Activity or Program	Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)		(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2025-27 AND 2027-29)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Eliminate one Operations & Policy Analyst 4 position	EGS - State Procurement Services	Eliminate one Operations & Policy Analyst 4 position. This action would weaken the ability to manage and coordinate the response to the statewide disparity study. This would slow implementation of required equity focused procurement reforms and increase the risk of non-compliance with policy and legislative directives.	-	\$418,700	\$418,700	1	0.88	125
Eliminate one Research Analyst 4 position	EGS - State Procurement Services	Eliminate a Research Analyst 4 position. This action would reduce the ability to generate the data and analysis needed to guide procurement policy, oversight, and strategic decision making. This would weaken trend analysis, vendor and performance evaluation, and the evidence base needed for effective statewide procurement management.	-	\$371,339	\$371,339	1	0.88	126
Eliminate one Procurement Contract Assistant position	EGS - State Procurement Services	Eliminate one Procurement Contract Assistant position. This position provides essential intake, bond management, and public records support. Eliminating the position would require absorbing these tasks, creating operational delays, customer support, and diminishing capacity for workload.	-	\$239,798	\$239,798	1	0.88	127
Eliminate one Procurement and Contract Specialist position	EGS - State Procurement Services	Eliminate one Procurement and Contract Specialist 2 position. This position is responsible for developing, managing, and administering services contracts, ensuring compliance with procurement rules and agency requirements. Eliminating it would shift complex contracting work to higher level staff, increasing processing delays, elevating customer support times, and reducing capacity for strategic procurement activities.	-	\$328,404	\$328,404	1	0.88	128
Eliminate one Procurement Contract Assistant position	EGS - State Procurement Services	Eliminate one Procurement Contract Assistant position. This position provides essential intake, bond management, public records support, and entry level IT procurement work. Eliminating it would shift foundational workload to higher level staff, reducing their capacity for complex procurements and increasing the risk of processing delays and customer support gaps.	-	\$231,338	\$231,338	1	0.88	129
Eliminate one Administrative Assistance 2 position	CHRO	Eliminate AS2 position. This position conducts all criminal background checks, CJIS and serves as the LEDS and TAC coordinator. Elimination of this position would result in HR client agencies needed to conduct their own background checks or to contract with another provider. DAS is a client agency. Some of this work may be absorbed by the support team. Timelines would be significantly reduced delaying start dates for new hires and increasing costs for client agencies.	-	\$255,931	\$255,931	1	0.88	130
Eliminate Operations & Policy Analyst 4 position	CHRO	Eliminate OPA 4 position. This position provides essential development and delivery support for enterprise-wide learning opportunities. Elimination of this position would delay content development and updating of existing content. Contract management for our contracted training providers would be significantly slowed and would have to be handled by other team members who are primary for content development impacting our ability to meet the SOS audit deliverables. CHRO Workforce Development	-	\$418,700	\$418,700	1	0.88	131
Eliminate Operations & Policy Analyst 4 position	CHRO	Eliminate OPA 4 position. This position supports data needs and analysis in LRU and across the CHRO. Elimination of the position significantly reduces both our ability to have accurate and timely data for labor and CHRO policy decision making but also creates a single point of failure within the unit for costing and the salary and benefit report. CHRO Labor Relations	-	\$302,217	\$302,217	1	0.88	132
Eliminate one Public Affairs Specialist 2 position	SIEA	Eliminate a Public Affairs Specialist 2 position that provides internal communications services to DAS. With the elimination of this position, our internal communications would be dramatically scaled back. In order to continue some internal communications work, we would need to evaluate other services to trim.	-	\$355,740	\$355,740	1	0.88	133

10% Reduction Options (ORS 291.216)

Activity or Program	Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)		(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2025-27 AND 2027-29)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Eliminate one Operations & Policy Analyst position	SIEA	Eliminate an Operations & Policy Analyst position that provides consulting services to the enterprise. Currently this position and the Director of Cultural Change both provide consultation services, training and support to agencies. Eliminating one position would reduce the ability to provide these services to agencies.	-	\$418,700	\$418,700	1	0.88	134
Eliminate one Office Specialist 2 position	CFO	Eliminate filled Office Specialist 2 position providing general administrative support in Controller's Office. Work would be absorbed by other staff increasing workloads and would cause potential delays in normal operational activities while doing this administrative work.	-	\$208,905	\$208,905	1	0.88	135
Reduce one System Security Officer position to part-time	CFO	Reduce filled Systems Security Officer position to part-time prioritizing statewide accounting system access work however work related to statewide semi-annual security and audit engagement will be shifted to other team members.	-	\$111,896	\$111,896	-	0.38	136
Reduce one Information Systems Specialist 8 position to 0.5 FTE	CFO	Reduce Information Systems Specialist 8 position to part-time limiting support of ORPICS and ORBITS system, limiting development of required reports, support in resolving system issues and configuring system for improved efficiency.	-	\$244,070	\$244,070	-	0.50	137
Eliminate one Operations & Policy Analyst 2 position	CFO	Eliminate General Fund grant administration for legislatively directed General Fund grants. Creates a void in the ability to review regular reporting on project spending from grantees related to legislatively authorized community projects and inability to answer questions on project status or would require reaching out to grantees when questions come up. The number of General Fund passthrough grants have increased over the past four biennia and the team was unable to keep up with the workload of tracking reports prior to filling this position.	-	\$326,357	\$326,357	1	0.88	138
Eliminate one Operations & Policy Analyst 4 position	CFO	Eliminate one Operations & Policy Analyst 4 position. This action will reduce DAS oversight and administration of capital financing activities.	-	\$338,652	\$338,652	1	0.88	139
Eliminate one Operations & Policy Analyst 4 position	CFO	Eliminate one Senior Financial Reporting Policy Analyst position that takes lead on statewide implementation and training of new accounting standards and assists agencies with most complex accounting and financial reporting topics.	-	\$399,429	\$399,429	1	0.88	140
Eliminate one Operations & Policy Analyst 4 position	CFO	Eliminate one Operations & Policy Analyst 4 position (SWARM). This action will impact DAS coordination of accounts receivable management, including liquidated and delinquent collection (SB 55 - 2015) efforts. Agencies would still be required to manage all aspects of their accounts receivable process but would not have central oversight to ensure consistency across agencies and eliminate ability to produce state-wide reporting of accounts receivable efforts. Will require statutory change on required statewide reporting.	-	\$399,429	\$399,429	1	0.88	141
Eliminate one Policy & Budget Analyst position	CFO	Eliminate one Budget and Policy Analyst position, spreading that workload to other team members. Analysts will have more agencies and policy areas to make recommendations on budget actions and provide less oversight/accountability of agency budget execution.	-	\$473,809	\$473,809	1	0.88	142
Reduce one Information Systems Specialist 8 position to part time	CFO	Reduce one Information Systems Specialist 8 position to part-time limiting support of ORPICS and ORBITS system, limiting development of required reports, support in resolving system issues and configuring system for improved efficiency.	-	\$182,649	\$182,649	1	0.33	143

10% Reduction Options (ORS 291.216)

Activity or Program	Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)		(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2025-27 AND 2027-29)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Eliminate one Accountant 2 position	CFO - FBS	Eliminate the SFMA Interface Coordinator, Accountant 2 position. Some areas of the interface workload could be absorbed by the Accountant 3 Senior System Analyst. SFMS would have to reduce the interface coordinator services they are currently offering to their customers. This position is currently filled.	-	\$326,902	\$326,902	1	0.88	144
Eliminate one Administrative Specialist 2 position	EGS - Risk Management	Eliminate one Administrative Specialist 2 position. This position provides for the Consulting team and if taken would need to be absorbed by the remaining team members. No operational support for listservs communications, insurance payment requests, file maintenance, scheduling & incoming team phone calls. Citizen reports of state driver issues would be discontinued.	-	\$248,395	\$248,395	1	0.88	145
Eliminate one Administrative Specialist 1 position	EGS - Risk Management	Eliminate one Administrative Specialist 1 position. Administrative support to the Risk team would be absorbed by other team members. No operational support for claims cost expense payments, certification of medical provider insurance claim licensing questions, incoming mail scanning and routing and inquiry phones calls.	-	\$222,797	\$222,797	1	0.88	146
Eliminate one Administrative Specialist 2 position	EGS - Risk Management	Eliminate one Administrative Specialist 2 position. This action would reduce program support for legislative bill reviews, designated personnel support, incoming check management, and operational document management.	-	\$248,395	\$248,395	1	0.88	147
Eliminate one Operations & Policy Analyst 2 position	EGS - Risk Management	Eliminate one Operations & Policy Analyst 2 Risk Analyst position. Out of State Workers Compensation Policy updates would be discontinued or taken on by other team members. 1,200 current employees policies are managed by this position.	-	\$328,404	\$328,404	1	0.88	148
Eliminate one Operations & Policy Analyst 3 position	EGS - Risk Management	Eliminate one Operations & Policy Analyst 3 Risk Consultant position. 60+ RCU Agency Requests and 25+ RCU Projects per year would need to be reassigned to other team members or discontinued. Relevant projects include SAIF quarterly loss control meetings, agency focused work comp training, key indicator report generation, riskwise publication creation, agency liability consulting, and policy renewals. Responsiveness to agency inquiries would decline and less claim prevention initiatives would be possible, ultimately increasing costs to state government.	-	\$385,007	\$385,007	1	0.88	149
Eliminate one Claims Representative 1 position	EGS - Risk Management	Eliminate one Claims Representative 1 position. There are 280 restoration and liability claims per year that would need to be transferred to others, either to an outside vendor, operating claims as a third-party administrator, or possibly shifting this work to individual agencies with an increase in deductibles for restoration claims. In addition, subro recover work in pursuing monies from at-fault parties would similarly need to be shifted to agencies and/or outside providers. With this transition, customer satisfaction internal and external to state operations would deteriorate. In addition, the total cost to state government would be expected to increase.	-	\$268,170	\$268,170	1	0.88	150
Eliminate one Operations & Policy Analyst 1 position	EGS - Risk Management	Eliminate one Operations & Policy Analyst 1 Risk Analyst position. This position is the contract administrator and subject matter expert for the Risk Management information system (RMIS). Public records data gathering from the RMIS. Payroll information collection for the claim frequency rate. Webmaster for the Risk program.	-	\$278,952	\$278,952	1	0.88	151

10% Reduction Options (ORS 291.216)

Activity or Program	Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)		(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2025-27 AND 2027-29)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Eliminate one Claims Representative 2 position	EGS - Risk Management	Eliminate one Claims Representative 2 position. There are 300 restoration and liability claims per year that would need to be transferred to others, either to an outside vendor, operating claims as a third-party administrator, or possibly shifting this work to individual agencies with an increase in deductibles for restoration claims. With this transition, customer satisfaction internal and external to state operations would deteriorate. In addition, the total cost to state government would be expected to increase.	-	\$268,366	\$268,366	1	0.88	152
Eliminate one Claims Representative 2 position	EGS - Risk Management	Eliminate one Claims Representative 2 position. There are 300 restoration and liability claims per year that would need to be transferred to others, either to an outside vendor, operating claims as a third-party administrator, or possibly shifting this work to individual agencies with an increase in deductibles for restoration claims. With this transition, customer satisfaction internal and external to state operations would deteriorate. In addition, the total cost to state government would be expected to increase.	-	\$290,156	\$290,156	1	0.88	153
Eliminate one Claims Representative 1 position	EGS - Risk Management	Eliminate one Claims Representative 1 position. There are 400 restoration and liability claims per year that would need to be transferred to others, either to an outside vendor, operating claims as a third-party administrator, or possibly shifting this work to individual agencies with an increase in deductibles for restoration claims. With this transition, customer satisfaction internal and external to state operations would deteriorate. In addition, the total cost to state government would be expected to increase.	-	\$258,255	\$258,255	1	0.88	154
Eliminate one Operations & Policy Analyst 3 position	EGS - Risk Management	Eliminate one Operations & Policy Analyst 3 Claims Consultant position. Inmate claims against the state for civil rights, bodily injury and personal injury would take longer to address and the work would shift to other team members. 300 claims per year would be shifting to others on the team.	-	\$385,007	\$385,007	1	0.88	155
Eliminate one Operations & Policy Analyst 3 position	EGS - Risk Management	Eliminate one Operations & Policy Analyst 3 Claims Consultant position. Agency and Inmate claims against the state for civil rights, bodily injury and personal injury would take longer to address and the work would shift to other team members. 300 claims per year would be shifting to others on the team.	-	\$385,007	\$385,007	1	0.88	156
Eliminate one Operations & Policy Analyst 1 position	SBA	Eliminate one Operations and Policy Analyst 1 position and reduces associated services and supplies. This would reduce one position that provides services for Workday helpdesk support. Work would need to be reassigned to the remaining helpdesk positions and resolution timeframes would be extended.	-	\$281,575	\$281,575	1	0.88	157
Eliminate one Learning and Development Specialist 2 position	SBA	Eliminate one Learning and Development Specialist 2 position and reduces associated services and supplies. This would completely eliminate the resources that provide services for Workday system learning. Work would need to be reassigned to remaining employees in the Workday team and timeframes for updates to help articles and creation and maintenance of system learning would be slowed or stopped. Agencies and program areas would be left to create system training on their own with limited support from the Workday team.	-	\$354,703	\$354,703	1	0.88	158
Eliminate one Learning and Development Specialist 1 position	SBA	Eliminate one Learning and Development Specialist 1 position (filled as Operations and Policy Analyst 1) and reduces associated services and supplies. This would reduce one position that provides services for Workday HCM helpdesk support. Work would need to be reassigned to the remaining helpdesk positions and resolution timeframes would be extended.	-	\$242,196	\$242,196	1	0.88	159

10% Reduction Options (ORS 291.216)

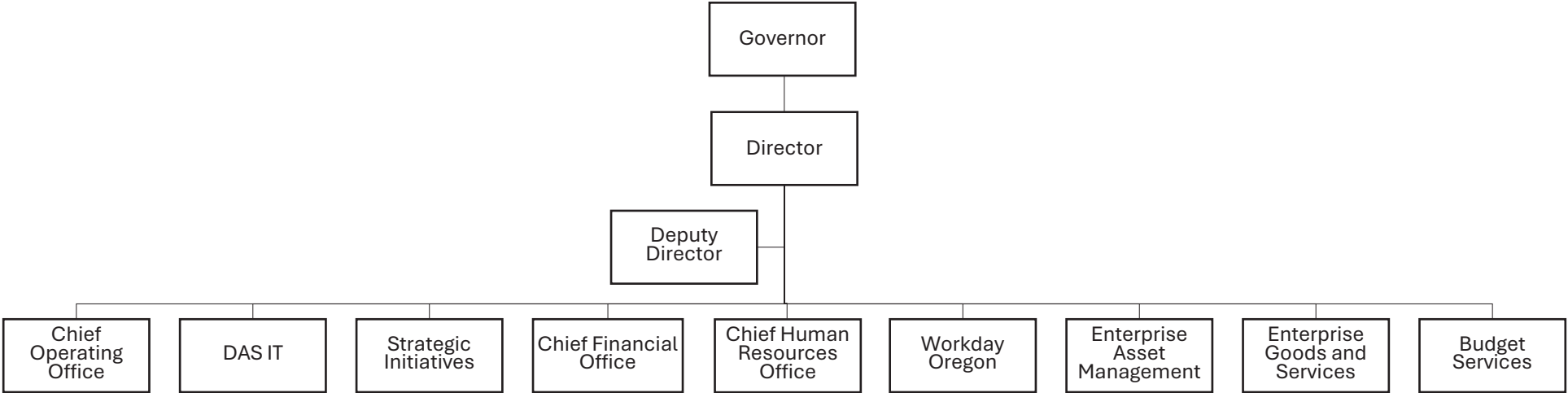
Activity or Program	Program	Describe Reduction	Amount and Fund Type					Rank and Justification
(WHICH PROGRAM OR ACTIVITY WILL NOT BE UNDERTAKEN)		(DESCRIBE THE EFFECTS OF THIS REDUCTION. IDENTIFY REVENUE SOURCE FOR OF, FF. INCLUDE POSITIONS AND FTE FOR 2025-27 AND 2027-29)	GF	OF	Total Funds	Pos.	FTE	(RANK THE ACTIVITIES OR PROGRAMS NOT UNDERTAKEN IN ORDER OF LOWEST COST FOR BENEFIT OBTAINED)
Eliminate one Operations & Policy Analyst 4 position	SBA	Eliminate one Operations and Policy Analyst 4 position and reduces associated services and supplies. This would eliminate the one position that provides eProcurement Administration for Oregon Buys. Work would need to be distributed and reassigned to the Procurement manager and system support positions.	-	\$338,652	\$338,652	1	0.88	160
Eliminate one Operations & Policy Analyst 1 position	SBA	Eliminate one Operations and Policy Analyst 1 position and reduces associated services and supplies. This would reduce one position that provides services for Workday helpdesk support. Work would need to be reassigned to the remaining helpdesk positions and resolution timeframes would be extended.	-	\$281,351	\$281,351	1	0.88	161
Eliminate one Learning and Development Specialist 2 position	SBA	Eliminate one learning and development specialist 2 (filled as Operations and Policy analyst 4) position and reduces associated services and supplies. This position creates and maintains the functional configuration for Workday Recruitment and Selection. This reduction will impact services provided for functional configuration and maintenance of State of Oregon recruitments in the system. Responsibility and workload would need to be assigned to remaining functional configuration administrators, reducing the capacity to enhance and maintain the system functionality and ongoing and business operations of the state.	-	\$342,100	\$342,100	1	0.88	162
Eliminate one Information Systems Specialist 8 position	SBA	Eliminate one Information Systems Specialist 8 position for Workday integration and extension development and reduces services and supplies. This would reduce DAS's capacity to maintain critical services and interfaces within DAS and with other agencies.	-	\$442,465	\$442,465	1	0.88	163
Reduce one Permanent Full Time position	COO	Reduce one permanent full-time position to a .25 FTE.	-	\$342,862	\$342,862	-	0.75	164
Total			Total Target	\$1,132,352	\$88,845,866	\$89,978,218	93	85.76

First 5% Increment Reduction	\$566,176	\$44,422,933	\$44,989,109
Second 5% Increment Reduction	\$566,176	\$44,422,933	\$44,989,109

DAS Budget Narrative

2025-27 DAS Organization Chart

741 POS 733.33 FTE

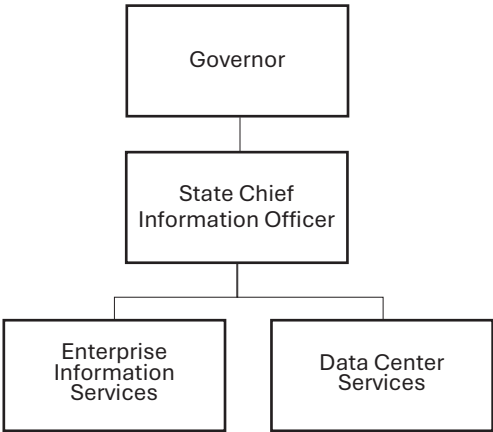


DAS 25-27 position and FTE totals are based on Legislatively Approved Budget through February 2026 session.

DAS Budget Narrative

2025-27 EIS Organization Chart

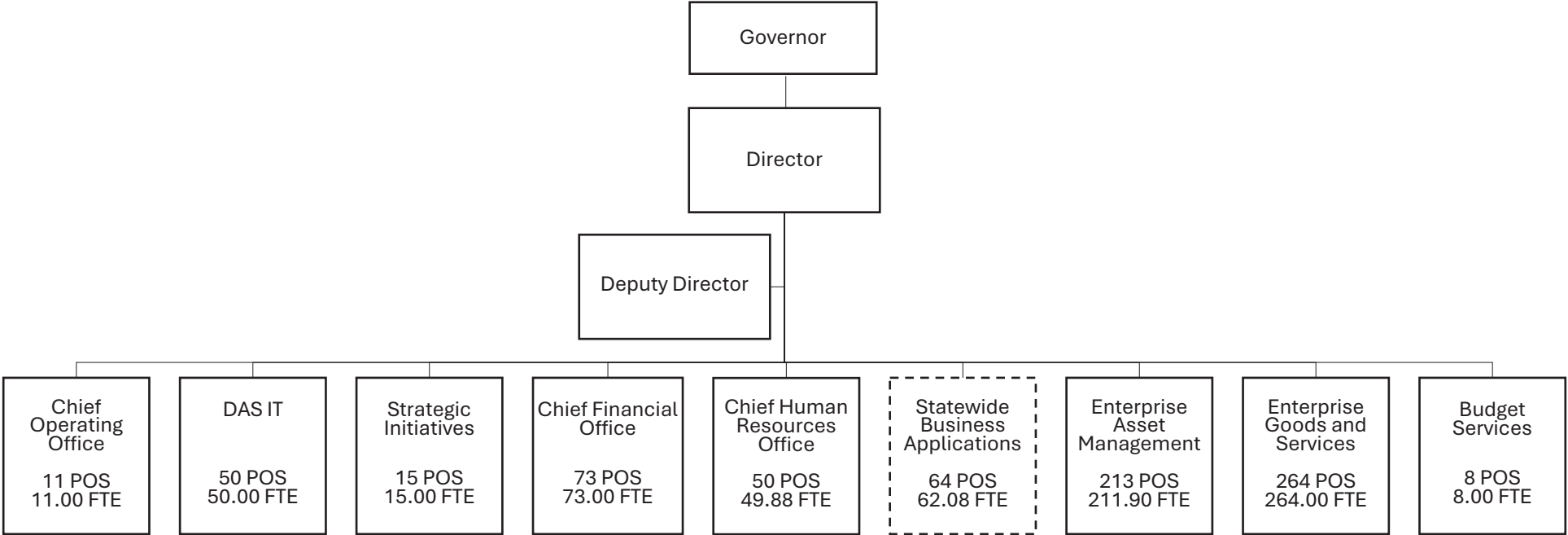
284 POS 283.25 FTE



DAS Budget Narrative

2027-29 DAS Organization Chart

748 POS 744.86 FTE

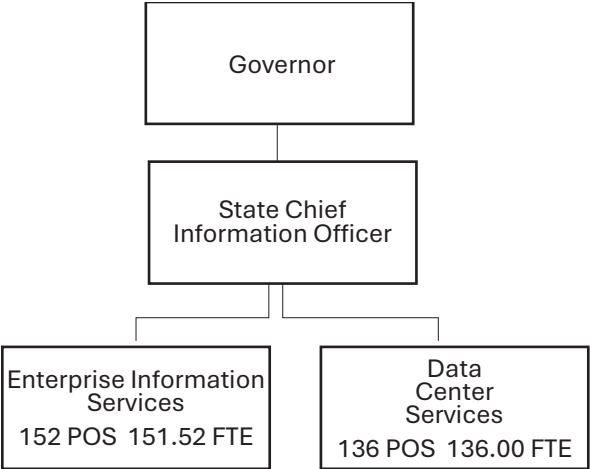


Workday Oregon's name is changed to Statewide Business Applications.
One position for the Oregon Arena program is included in Enterprise Asset Management.

DAS Budget Narrative

2027-29 EIS Organization Chart

288 POS 287.52 FTE



DAS Budget Narrative

Revenues Narrative

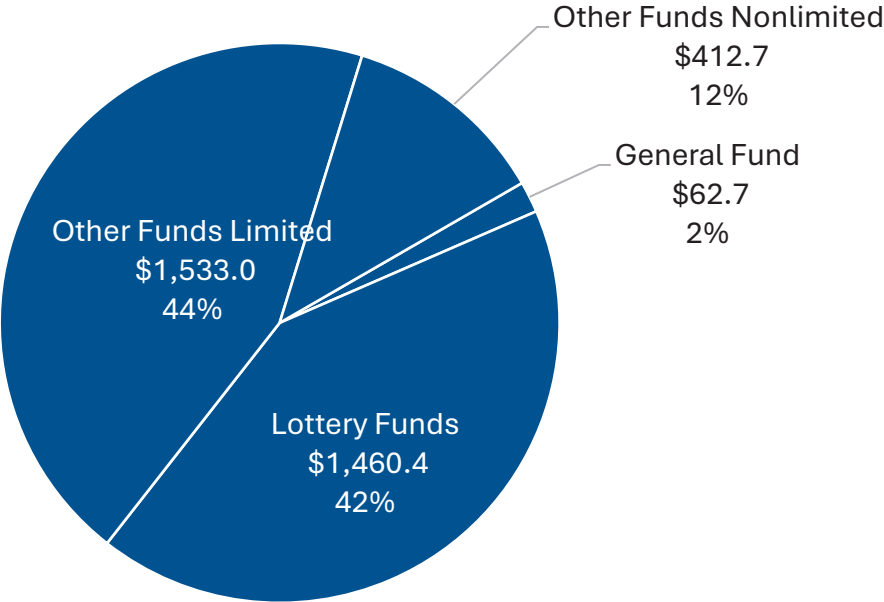
Department of Administrative Services (DAS) revenues come from four major fund types:

- 1. General Fund:** Monies are directly appropriated by the Oregon Legislature from the State General Fund to help fund the prison population forecast work completed by the Office of Economic Analysis, the Oregon Arena resource, and various external programs that pass through DAS' budget to designated recipients.
- 2. Lottery Funds:** Revenues are transferred on a quarterly basis from the Oregon Lottery to the Economic Development Fund. DAS then distributes these funds to the Education Stability Fund, Oregon Education Fund, Parks and Natural Resources Fund, Veterans' Services Fund, and other statutory allocations.
- 3. Other Funds Nonlimited:** Revenues are used for buying insurance and paying for losses from the Risk Management Fund and distributing the Mass Transit assessment to transit districts.
- 4. Other Funds Limited:** Other Funds Limited revenues are primarily generated through fee-for-service activities and assessments to state agencies. DAS remains mindful of the revenue constraints faced by other agencies and works to develop a budget and deliver essential services that reflect the limited availability of General Fund and Lottery Funds for agencies to purchase services from DAS.

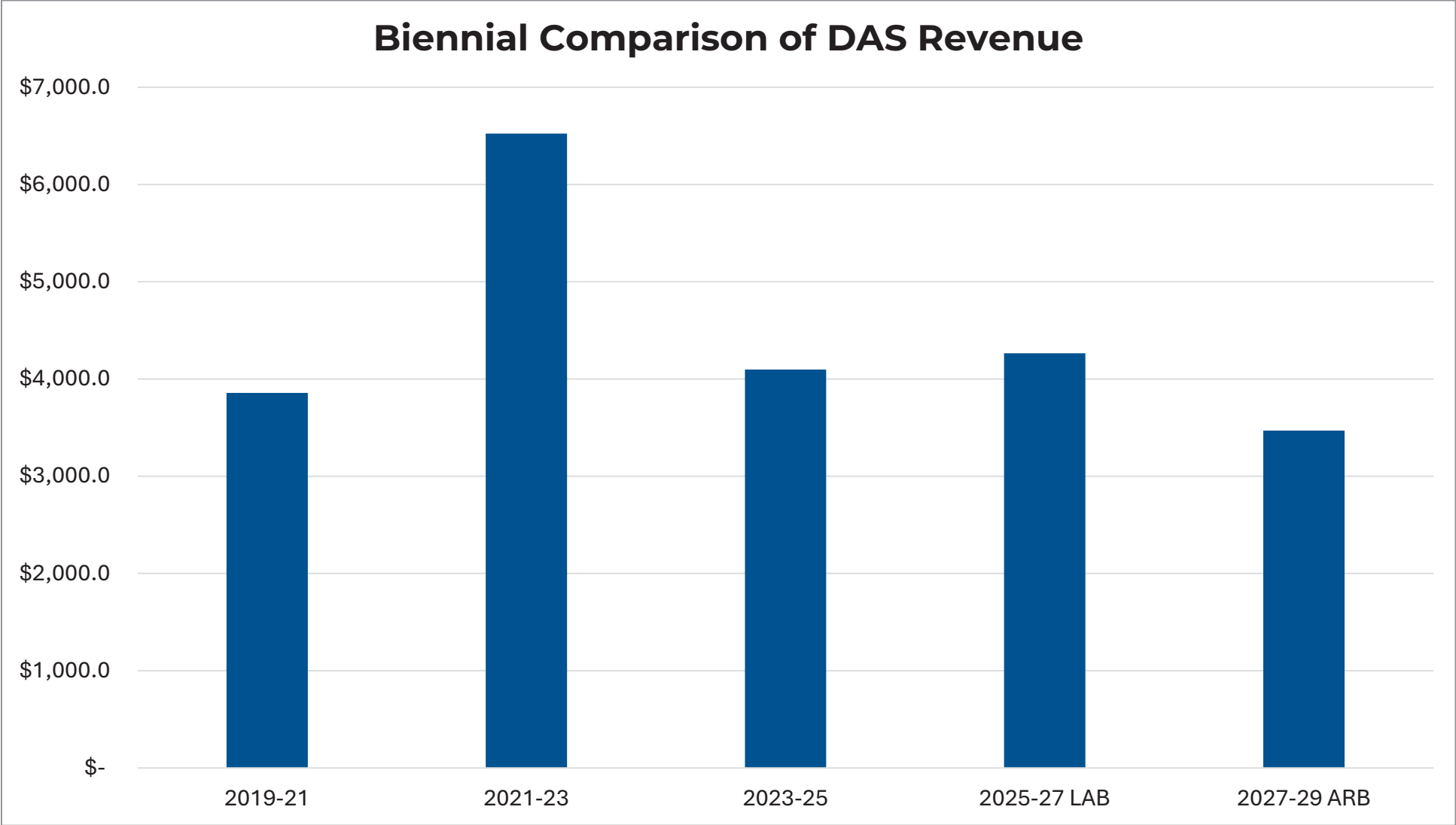
DAS Budget Narrative

Total Available Revenues

2027-29 Agency Total Available Revenues by Fund Type
\$3,468.9 (in Million)



DAS Budget Narrative



Detail of Fee, License, or Assessment Revenue Increase

Proposed For Increase/Establishment

Purpose or Type of Fee, License or Assessment	Who Pays	2025-27 Estimated Revenue	2027-29 Agency Request	2027-29 Governor's Budget	2027-29 Legislatively Adopted	Explanation
COO Assessment	State Agencies	6,636,883	7,328,911			Increase due to salary cost adjustments and standard inflation.
SIEA Assessment	State Agencies	9,332,704	9,671,115			Increase due to salary cost adjustments and standard inflation.
CFO Assessment	State Agencies	30,290,528	36,036,848			Increase due to salary cost adjustments and standard inflation.
EIS Assessment	State Agencies	127,660,918	152,974,253			Increase due to moving positions from DCS to EIS and POPs for network security and enterprise telephony lifecycle.
EIS M365 Assessment	Client Agencies	63,725,646	85,821,484			Increase due to exceptional inflation for cost increase for M365 licenses.
CHRO Assessment	State Agencies	27,972,777	29,117,857			Increase due to salary cost adjustments and standard inflation.
CHRO Client Agencies Assessment	Client Agencies	6,015,781	8,098,525			Increase due to salary adjustments, standard inflation and a POP.
SBA Assessment	State Agencies	49,151,897	60,455,070			Increase due to POP that provides readiness and technical support for go-live.
Procurement Assessment	State Agencies	21,237,758	26,121,429			Increase due to a POP that adds resources to support procurement transformation.
Risk Assessment	State Agencies	328,886,947	442,777,359			POP increase is to actuarial total cost of risk for 2027-29.

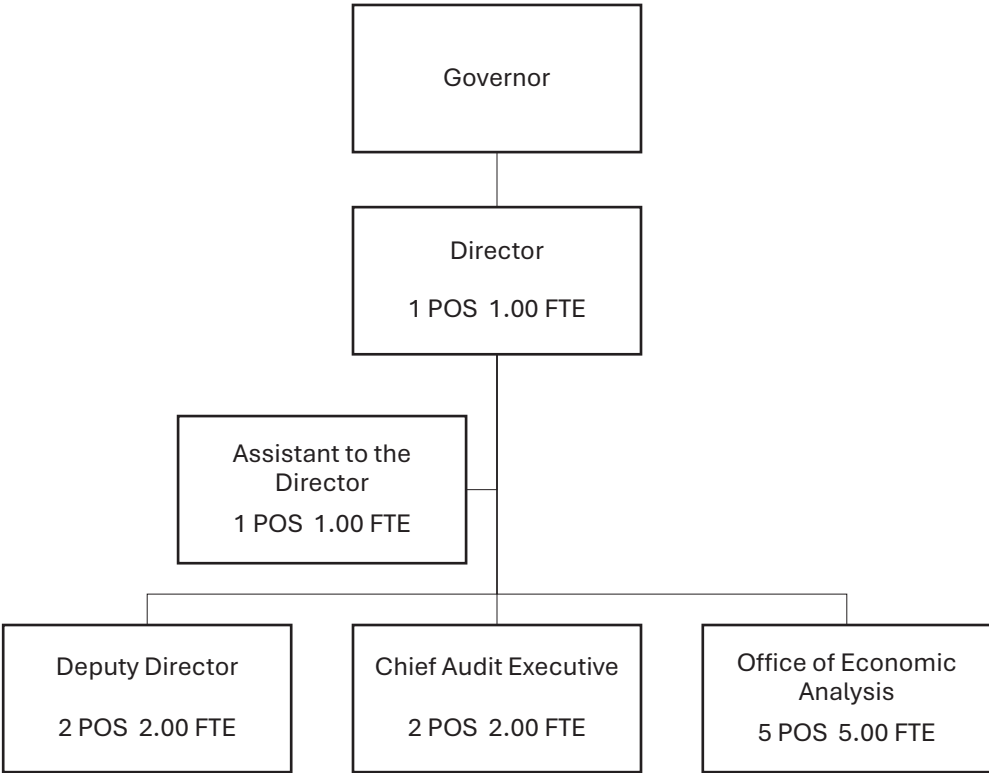
DAS Budget Narrative

DAS Programs

Chief Operating Office

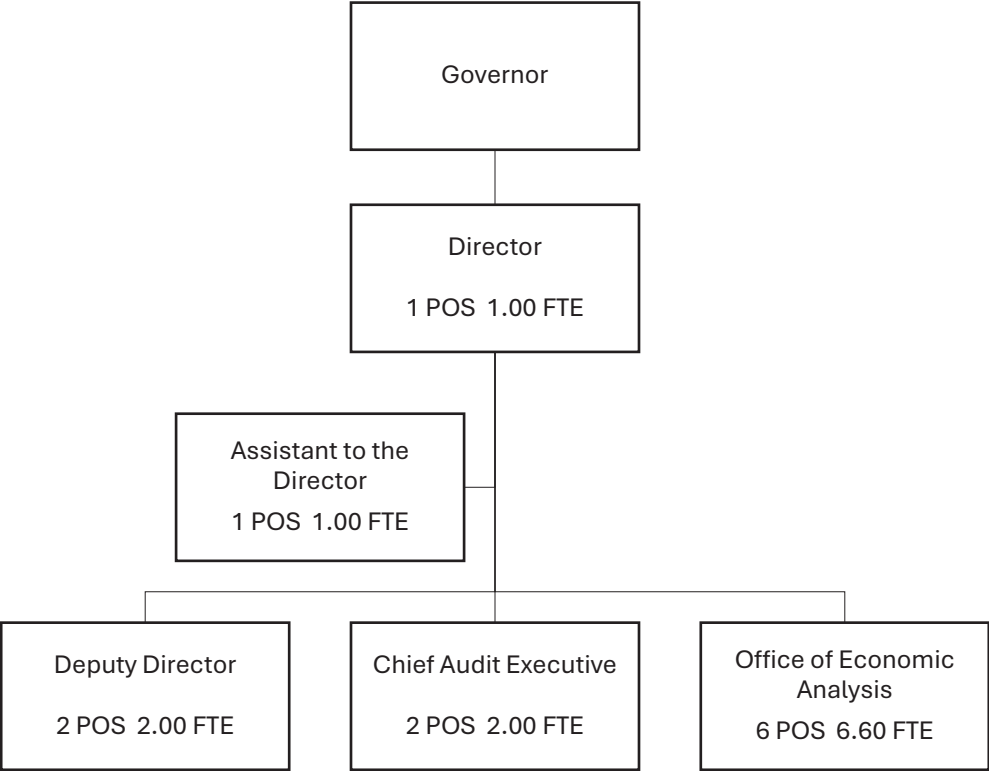
2027-29 Organization Chart

11 POS 11.00 FTE



DAS Budget Narrative

**Chief Operating Office
2025-27 Organization Chart
12 POS 11.60 FTE**



DAS Budget Narrative

Chief Operating Office (COO)

Primary Program Contact: Betsy Imholt, Director

Executive Summary

The Chief Operating Office includes the DAS director, the deputy director, two support staff and the Office of Economic Analysis.

Narrative

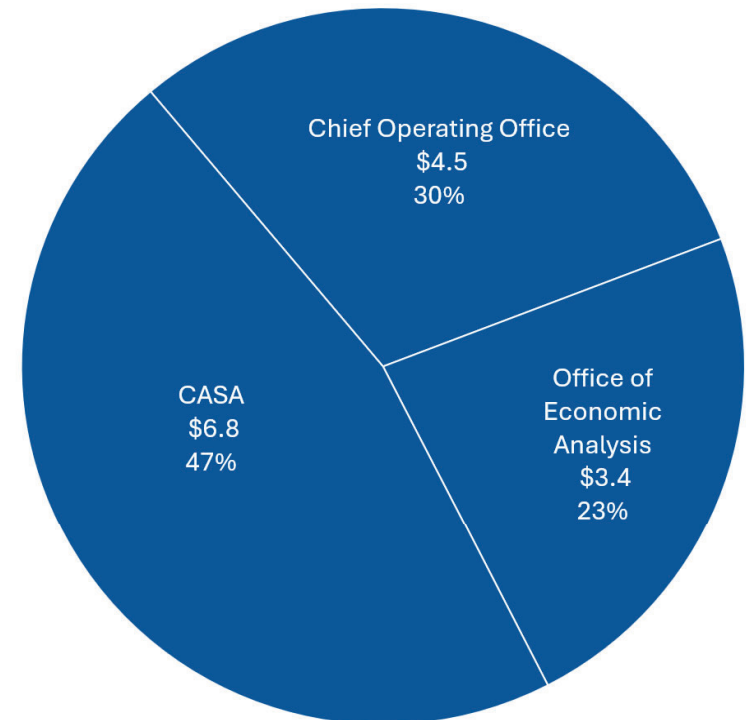
The DAS Director reports directly to the Governor, organizes and leads DAS, and is charged with carrying out the duties of ORS 184.305 and ORS 184.325.

Office of Economic Analysis: The Office produces objective forecasts of the state's economy, revenue, population, adult corrections population and Oregon Youth Authority population. The Governor, Legislature, state agencies and the public use these forecasts to inform policy and achieve policy goals.

Internal Audits: Operates as an independent, objective assurance and consulting function that adds value and improves agency operations. The program focuses on fiscal accountability and performance, providing management with appraisals, analyses and recommendations. The DAS Chief Executive Auditor leads and coordinates internal audit activities within state government to promote effectiveness. The program reports administratively to the DAS Deputy Director and functionally to the DAS Audit Committee.

Court Appointed Special Advocates (CASA): The Legislature transferred the CASA program to DAS in 2017 per HB 2600. CASA includes approximately 1,900 volunteers who serve as court appointed special advocates for more than 5,000 foster children in

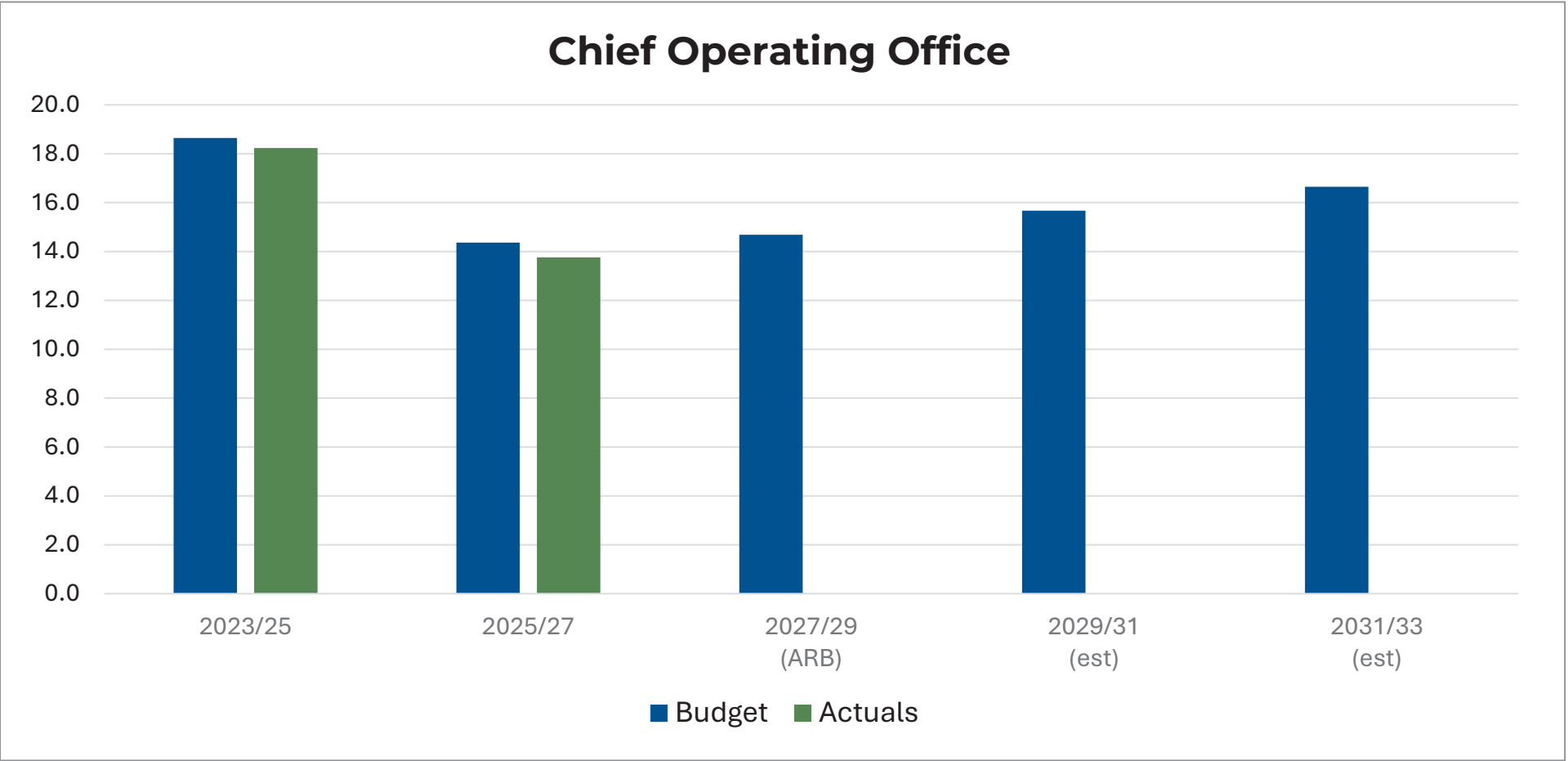
Chief Operating Office 2027-29 Expenditures by Program Area



DAS Budget Narrative

Oregon’s court system. The program operates in 35 of the state’s 36 counties. Legislators appropriate General Fund resources for the CASA program as a pass-through special payment.

Total Funds Budget (Historical and Future)



DAS Budget Narrative

Program Justification and Link to Long-Term Outcomes

Building on the 2024–2027 Strategic Plan, the office is committed to advancing the work currently underway while developing the 2027–2030 Strategic Plan, which will take each objective to a deeper, more system-level phase focused on customer service improvement, strengthened inclusion practices, workforce readiness, and improving the use and resilience of statewide systems.

Program Performance

The Office of Economic Analysis (OEA) assesses the quarterly updated revenue forecast against the original Close-of-Session baseline. For fiscal year 2025, the latest projection for 2025-27 General Fund revenues was 98.2% of the Close-of-Session forecast, suppressed by the impact of federal House Resolution 1. For fiscal year 2026, that metric was 100.5%. The Office of Economic Analysis strives for an average metric of 100% over time, indicative of an unbiased forecast. However, with highly variable income taxes comprising up to 95% of the General Fund, this objective can be difficult to achieve for any one period. From 2009-21, OEA’s average performance was 99.5%. The Covid-19 pandemic resulted in higher readings temporarily. The latest two years, which averaged 99.4%, indicate that less variable readings may be in the offing.

Enabling Legislation and Authorization

Oregon Revised Statute (ORS) 151.235, 184.305-184.351, 184.406, 184.451-184.455, 285C.635, 291.349, 420.085, 420.090, 475A.670, 475C.684, 653.276 establish DAS and authorize the general activities of the COO.

Funding Streams that Support the Program

Assessments allocated to state agencies, based on 2025-27 Legislatively Adopted Budget FTE authority, provide most of the funding for programs within the COO. General Fund appropriations support the Office of Economic Analysis’ prison population forecasting, and special payments for the Court Appointed Special Advocates (CASA) program.

DAS Budget Narrative

Essential Packages

Package 010: Non-PICS Personal Services and Vacancy Factor

This package includes adjustments for non-ORPICS driven personal services costs.

Package 022: Phased-out Program and One-time Costs

This package phases-out \$500,000 Total Funds.

Package 031: Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.9%.
- Non-state employee and Professional Services costs by the standard 9.3%.
- Rent: Published rates for both uniform and non-uniform rent.
- Attorney General (account 4325) as established.

Package 060: Technical Adjustment

This package shifts costs between various Personal Services and Services and Supplies accounts for a net-zero adjustment agency-wide related to agency-wide reorganization.

DAS Budget Narrative

Policy Option Packages

Chief Operating Office

Policy Option Package #101 – Highway Cost Allocation Study (HCAS)

\$250,000 | Total Positions/FTE: 0/0.00

Purpose

This package requests a one-time General Fund appropriation of \$250,000 for the 2027-29 biennium to support the comprehensive Highway Cost Allocation Study (HCAS) methodology review required by HB 3991 (2025 1st Special Session). HB 3992 from the 2025 Special Legislative Session provided \$500,000 General Fund in the 2025-27 biennium for DAS to complete this work. During the 2026 Regular Session, HB 4007 extended the report deadline from June 30, 2026, to March 15, 2028, creating the need to shift a portion of funding to the next biennium.

How Achieved

Request to carry forward the funds from the 2025-27 to the 2027-29 biennium to allow more time to engage the contract services to conduct the study and have robust participation from interested parties. The prior reporting deadline of June 30, 2026, did not allow for a comprehensive study and approach. HB 4007 now extends the reporting deadline to March 15, 2028.

Staffing Impact

None.

Quantifying Results

Using the one-time funds in the 2027-29 biennium allows OEA to engage interested groups more effectively during the HCAS methodology review and strengthen the assessments included in the HCAS annual report.

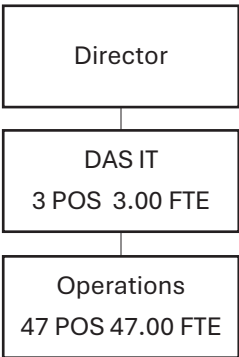
Revenue Sources

General Fund.

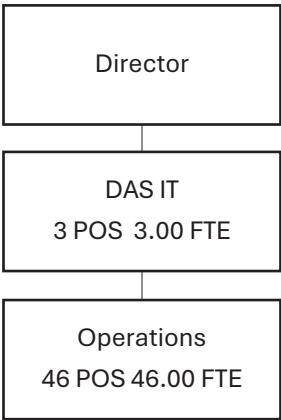
DAS Budget Narrative

DAS Information Technology (DAS IT)

2027-29 Organization Chart
50 POS 50.00 FTE



2025-27 Organization Chart
49 POS 49.00 FTE



DAS Budget Narrative

DAS Information Technology (DAS IT)

Primary Program Contact: Mike Sotelo, Chief Information Officer

Executive Summary

DAS IT is the primary, full-service technology delivery organization dedicated to providing technology services and solutions to DAS, 22 client agencies, and EIS. These services include end-user hardware and software support, infrastructure operations, software engineering, project management office support, IT risk & compliance and IT procurement support.

DAS IT provides governance and oversight into key technology delivery initiatives that serve DAS division responsibilities or enterprise-wide capabilities. Based on scope and impact, program divisions execute project delivery with consultation from DAS IT.

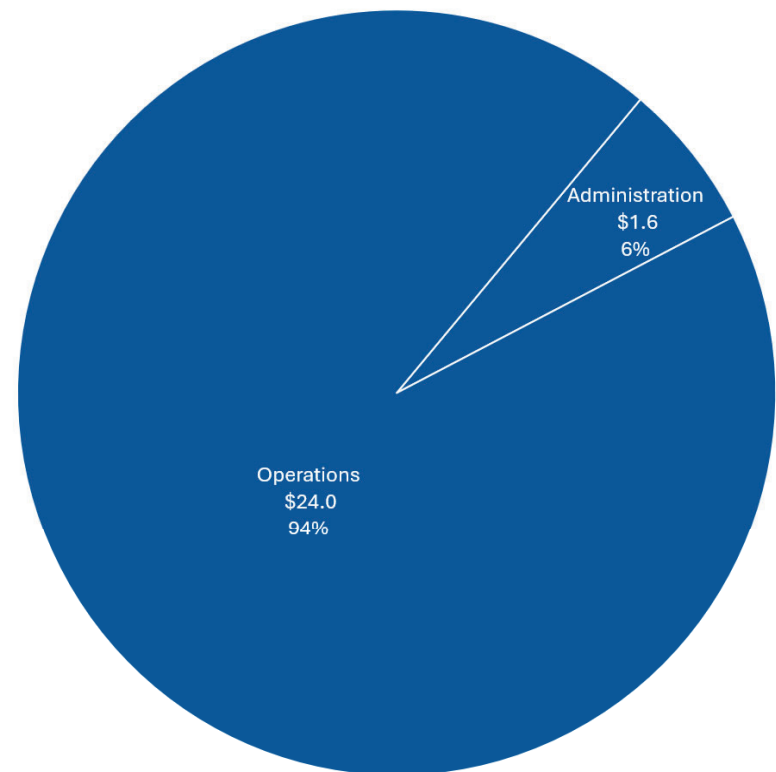
A combination of funding sources, supported by FTE supported assessments, allow DAS IT to provide responsive and standardized support to agencies, boards or commissions which may require a la carte technology service delivery.

Narrative

DAS IT includes the following areas:

Administration: Administration provides executive and administrative oversight that directs the overall program. The Chief Information Officer and Deputy Chief Information Officer set technical strategy and program direction, establish technology standards and best practices, and provide security and risk oversight across all DAS IT services. Administration also conducts

**DAS IT
2027-29 Expenditures
by Program Area**



DAS Budget Narrative

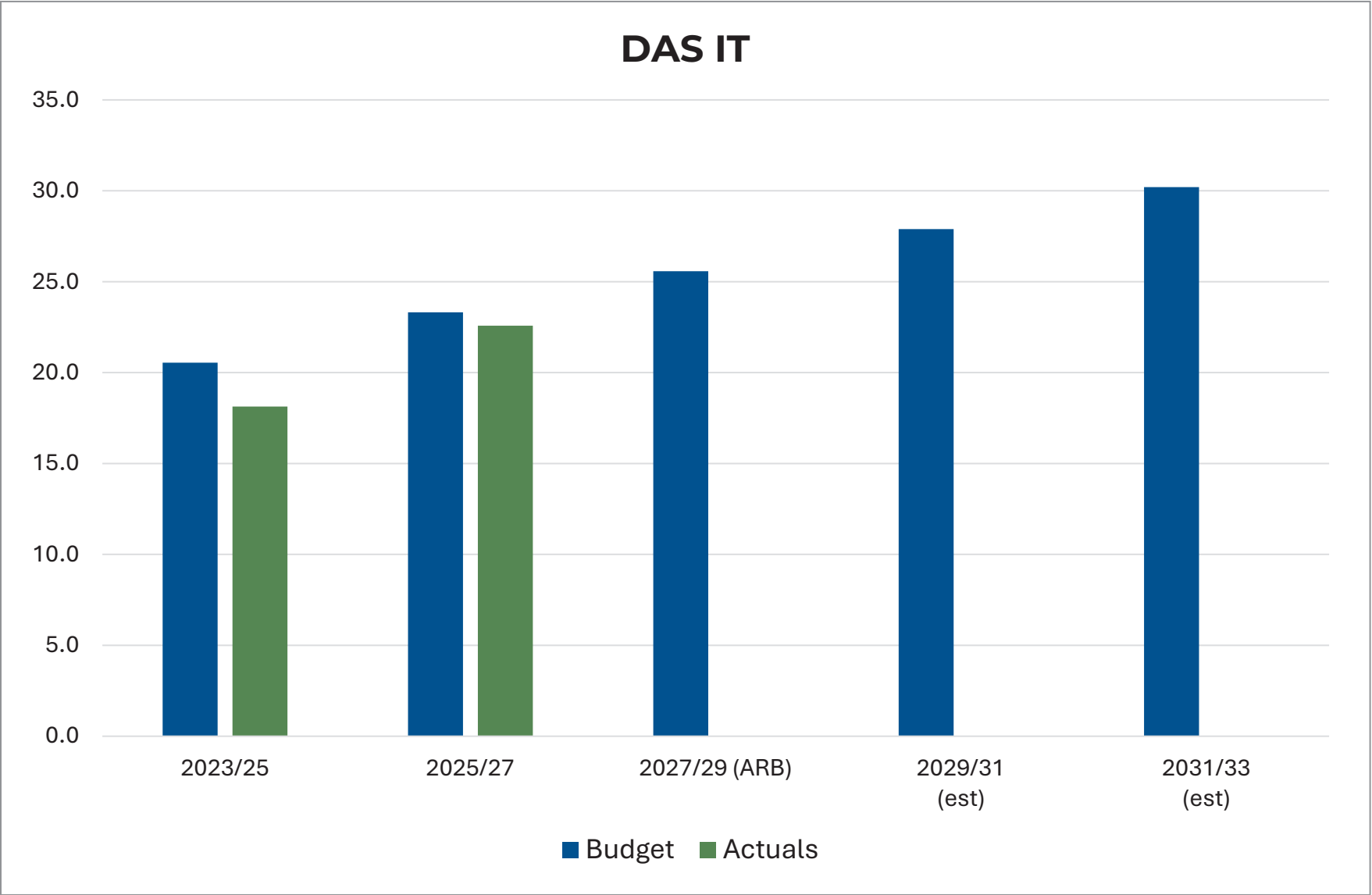
financial analysis of technology investments and service rates, directs project management practice and plans the staffing and resources required to meet demand across DAS, its client agencies, and the boards and commissions the program serves. Through this oversight, Administration ensures DAS IT services remain secure, transparent, accountable and aligned with the business needs of the organizations that depend on them.

Operations: The Operations team delivers technology services that support DAS and its client agencies. It includes the following units:

- **IT Service Desk** - The Service Desk is the front door to DAS IT, providing hardware and software technical support to all users. The team is dedicated to servicing the computer and technical support needs of every user, delivering detailed resolutions and general system guidance for common technology issues and coordinating with the engineering units when deeper expertise is required.
- **Operations Engineering** - Operations Engineering is accountable for the availability, performance, and security of the systems that DAS and its client agencies run their business on. The team administers and operates server and platform environments, manages endpoint software and configuration, and maintains the integrations that move data reliably between systems. Its responsibilities span the full system lifecycle, from designing and deploying new capabilities, to capacity planning, patching, and vulnerability remediation, to replacing aging systems.
- **Software Engineering** - Software Engineering builds, modernizes, and maintains the custom applications and automation that support DAS and its client agencies. Application development engineers translate business requirements into secure, maintainable software. The team develops new solutions, extends and integrates existing systems and retires legacy applications, keeping delivered products aligned with technology standards and cybersecurity controls.
- **Project Management Office (PMO)** - The PMO oversees the implementation of prioritized and approved projects from concept through delivery. Senior technical project managers provide disciplined, end-to-end project management for complex technical initiatives, while IT risk and compliance staff identify and govern IT and data risk.

DAS Budget Narrative

Total Funds Budget (Historical and Future)



DAS Budget Narrative

Program Justification and Link to Long-Term Outcomes

DAS IT supports DAS and over 20 client agencies by delivering technology services and solutions that help state government serve Oregonians. By earning customer trust through reliable services and strong enterprise leadership, DAS IT aligns its work with DAS' strategic priorities. The program enhances operational efficiency, streamlines processes, and improves overall productivity for DAS and its client agencies, boards and commissions.

Program Performance

The measures below track DAS IT performance across the four key performance categories in the budget instructions: number of people served, quality of services provided, timeliness of services delivered, and cost per service unit. Unless noted, figures reflect the start of each biennium; 2027–29 projections will be added when position and agency forecasts are finalized.

People Served

These measures count the real people and agencies DAS IT supports, including contractors and rotations rather than budgeted position counts. They matter because every other measure in this section was achieved while the service population grew 36 percent and the number of client agencies doubled from the program's baseline of 11.

Measure	2021–23	2023–25	2025–27
Users supported (start of biennium)	1,088	1,217	1,412
Users supported (current)	–	–	1,475
Client agencies supported	17	21	22

Quality of Services

Project delivery and independent assessments are the program's primary quality measures. Project counts show sustained delivery capacity across biennia; third-party assessments and audits provide independent verification of the program's security and management practices and drive its continuous-improvement work.

DAS Budget Narrative

Measure	2021–23	2023–25	2025–27*
Internal projects delivered	16	17	8
Internal work efforts delivered	3	8	2
PMO projects completed	1	3	3

* 2025–27 biennium in progress (July 2025 – present).

Biennium	Assessment / Audit	Findings
2023–25	CSS CIS Assessment	15
2023–25	IT Application Management	5
2023–25	CISA Penetration Test	20
2023–25	IRS Publication 1075	18
2025–27	CSS CIS Assessment	Report in progress

Timeliness of Services

Average incident resolution time measures how quickly the IT Service Desk resolves reported issues. It is the most direct indicator of the day-to-day service experience for supported users. Resolution time improved 62 percent between the 2021–23 and 2023–25 biennia and has held steady since, even as the supported population continued to grow.

Measure	2021–23	2023–25	2025–27
Average incident resolution time	8.4 days	3.21 days	3.23 days

Cost per Service Unit

The end-user support chargeback rate is the monthly rate billed per supported position and is the program’s clearest cost-per-service-unit measure. The rate has fallen 29 percent since 2021–23, demonstrating economies of scale: DAS IT is supporting more users and more agencies at a lower unit cost.

DAS Budget Narrative

Measure	2021–23	2023–25	2025–27
End-user support rate (monthly, per position)	\$229.17	\$225.12	\$162.71

Trends, Anomalies, and Data Limitations

The dominant trend across all four indicators is growth with improving efficiency: a 36 percent larger user base and twice the baseline agency count, served with a 62 percent faster resolution time at a 29 percent lower unit cost. The sharp improvement in resolution time between 2021–23 and 2023–25 reflects service maturation following the program’s expansion; the 2025–27 figures cover a biennium still in progress and will change as it completes.

Enabling Legislation and Authorization

Oregon Revised Statute (ORS) 184.305 to 184.370 and Chapters 283 and 291 establish DAS and authorize its general activities.

Funding Streams that Support the Program

DAS IT receives funding through internal overhead transfers from DAS divisions and from client agencies that pay for desktop computing support, including file and print services.

DAS Budget Narrative

Essential Packages

Package 010: Non-PICS Personal Services and Vacancy Factor

This package includes adjustments for non-ORPICS driven personal services costs.

Package 031: Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.9%.
- Non-state employee and Professional Services costs by the standard 9.3%.
- Rent: Published rates for both uniform and non-uniform rent.
- Attorney General (account 4325) as established.

Package 060: Technical Adjustment

This package shifts costs between various Personal Services and Services and Supplies accounts for a net-zero adjustment agency-wide related to agency-wide reorganization.

DAS Budget Narrative

Strategic Initiatives and Enterprise Accountability (SIEA)

2027-29 Organization Chart

15 POS 15.00 FTE



2025-27 Organization Chart

15 POS 15.00 FTE



DAS Budget Narrative

Strategic Initiatives and Enterprise Accountability (SIEA)

Primary Program Contact: Katie Thiel, Chief of Strategic Initiatives

Executive Summary

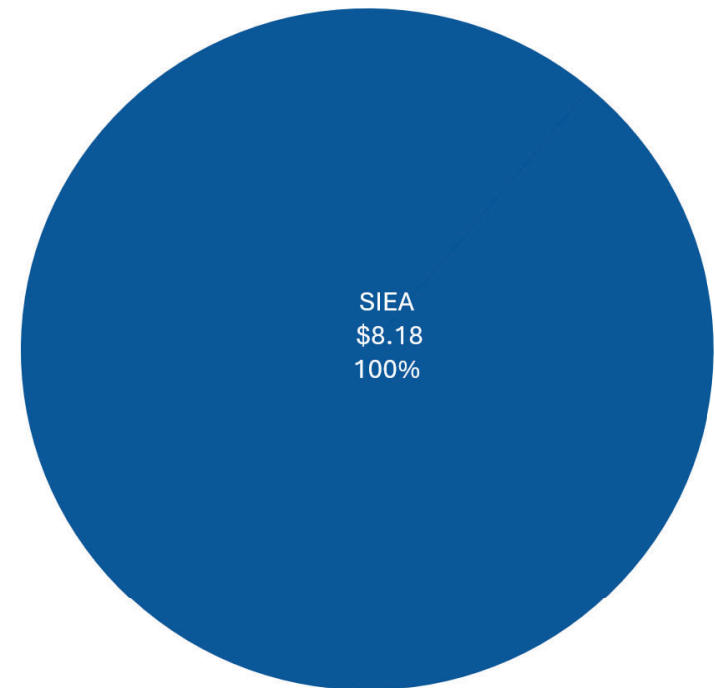
SIEA serves as the state's central policy office for improving operations and accountability in government. SIEA leads statewide efforts to strengthen government operations, manages public communication for DAS and the enterprise, coordinates DAS and Executive Branch legislative activities and facilitates DAS and Executive Branch diversity, equity and inclusion efforts. The Office also oversees DAS policy and administrative rulemaking and manages the DAS strategic planning process.

Narrative

Administration: The administration team tracks and reports quarterly on agency performance for the Governor's agency expectations, monitors DAS's progress implementing its strategic plan, administers customer service surveys that support key performance measures, and provides policy and administrative rule development support. The team also coordinates agency emergency planning.

Communications: This team develops internal and external communications strategy, advises executive leadership, and collaborates with communicators across the Executive Branch to ensure clear and consistent messaging. The team manages media relations, coordinates media responses with the Governor's Office, handles public records requests and manages the release of agency and enterprise-wide data. It also supports program areas, employee engagement and manages agency websites and communications

Strategic Initiatives and Enterprise Accountability Office 2027-29 Expenditures by Program Area



DAS Budget Narrative

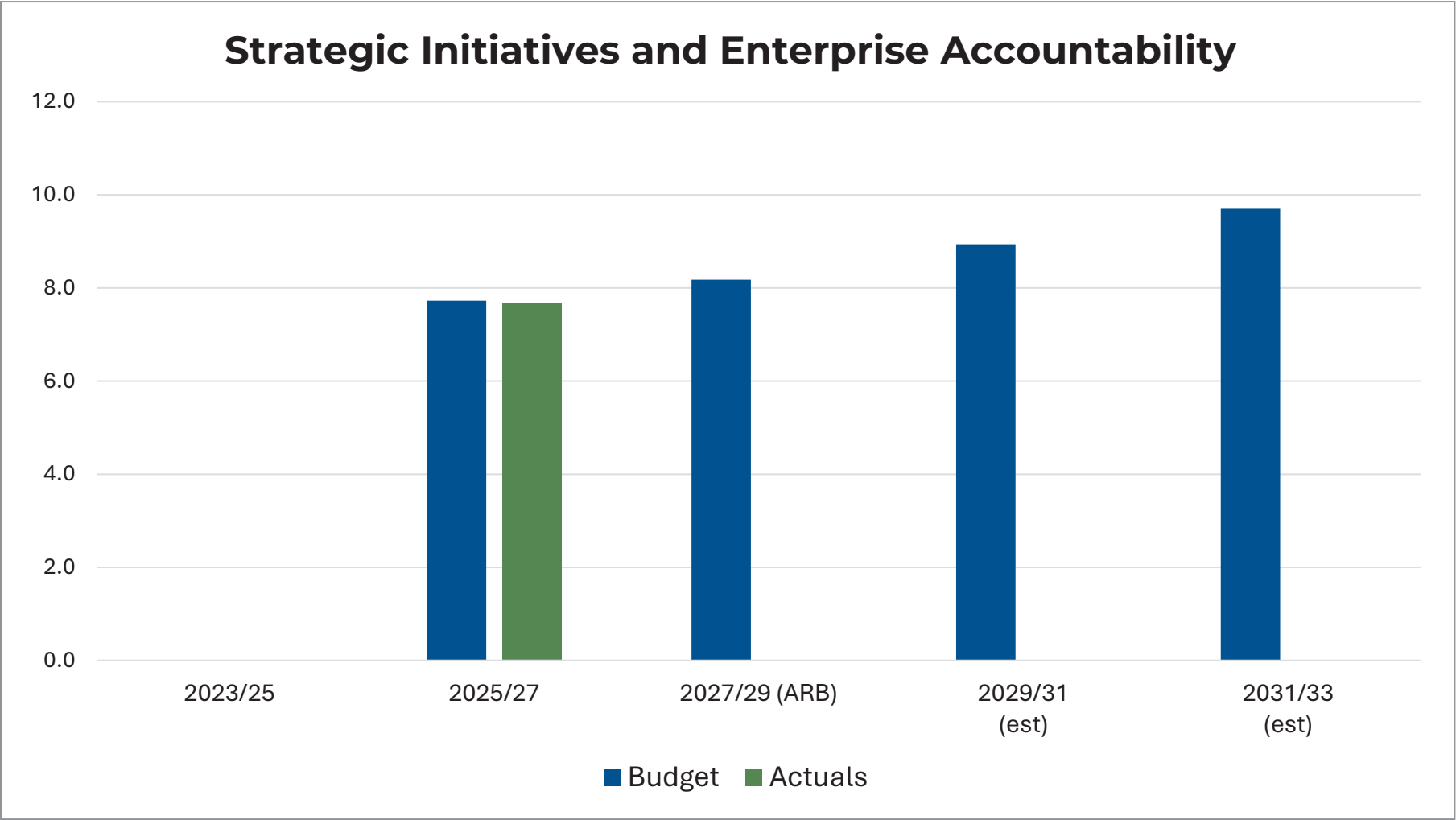
tools through strategic, creative, and web-based services.

Government Relations: DAS Government Relations is responsible for tribal affairs, coordinating legislative activity across the department and aligning DAS’s work with both the Governor’s Office and the Legislature. This role provides enterprise-wide coordination—helping agencies navigate expectations, deadlines and manages the statewide contract for the bill tracking system.

Office of Cultural Change: The Office of Cultural Change manages the statewide diversity, equity, inclusion and belonging (DEIB) strategy and builds agency and employee capacity to lead DEIB initiatives. The Office partners with the Governor’s Office and state agencies to develop and implement DEI and Affirmative Action plans, as well as statewide policies, programs and initiatives related to DEIB. It provides tools and resources that strengthen partnerships with agency leadership and DEIB practitioners across the enterprise.

DAS Budget Narrative

Total Funds Budget (Historical and Future)



DAS Budget Narrative

Program Justification and Link to Long-Term Outcomes

SIEA supports statewide efforts to improve operations and accountability in line with the Governor’s strategic vision, directs internal and external communication, coordinates legislative activities, and leads enterprise efforts to support cultural change, including diversity, equity, inclusion and belonging (DEIB).

These efforts include:

- Implementation, consultation and monitoring of enterprise expectations: strategic plans, emergency preparedness, audit accountability, workforce development and sustainability, and employee training and engagement.
- Coordination of statewide communication, legislative activities and state government operations.
- Administration of a real-time legislative bill tracking system (Bill Tracker), which allows state agencies to track bills throughout the legislative process.

Enabling Legislation and Authorization

Oregon Revised Statute (ORS) 184.305 to 184.351 and Chapters 283 and 291 establish DAS and authorize its general activities.

Funding Streams that Support the Program

Programs within SIEA are funded primarily through assessments which allocate costs to state agencies based on 2025-27 Legislatively Adopted Budget FTE authority.

DAS Budget Narrative

Essential Packages

Package 010: Non-PICS Personal Services and Vacancy Factor

This package includes adjustments for non-ORPICS driven personal services costs.

Package 031: Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.9%.
- Non-state employee and Professional Services costs by the standard 9.3%.
- Rent: Published rates for both uniform and non-uniform rent.
- Attorney General (account 4325) as established.

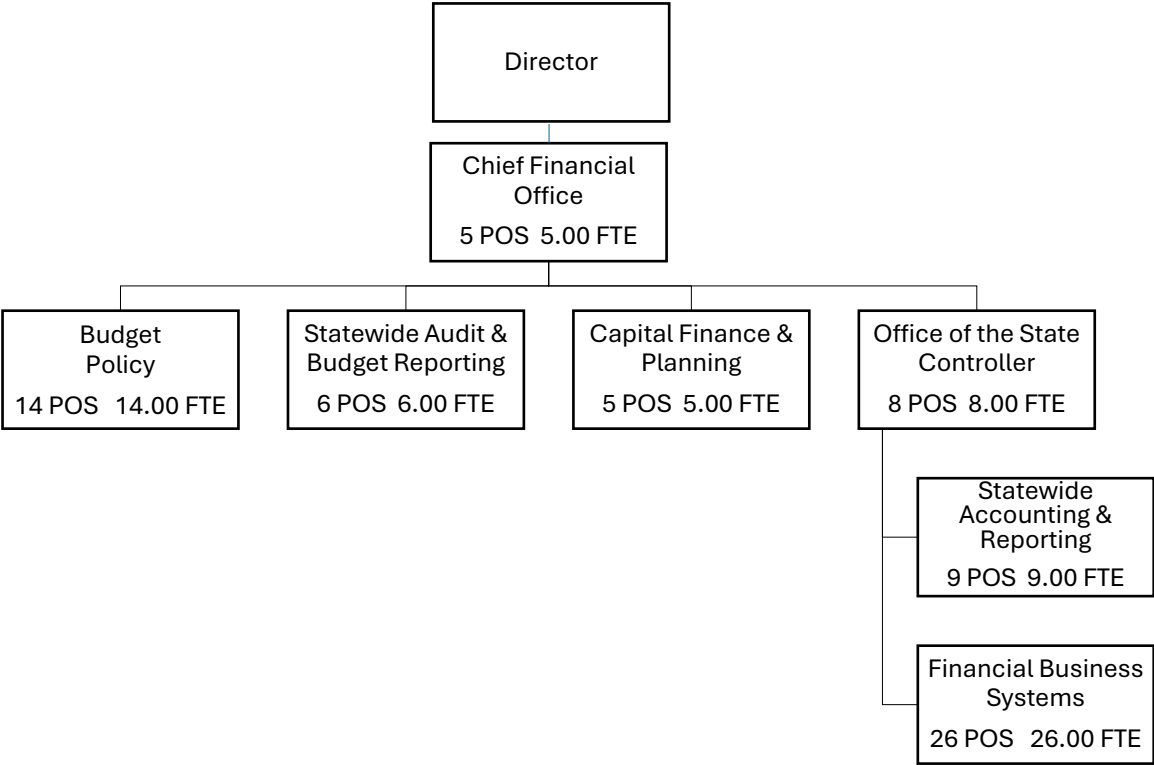
Package 060: Technical Adjustment

This package shifts costs between various Personal Services and Services and Supplies accounts for a net-zero adjustment agency-wide related to agency-wide reorganization.

DAS Budget Narrative

Chief Financial Office (CFO)

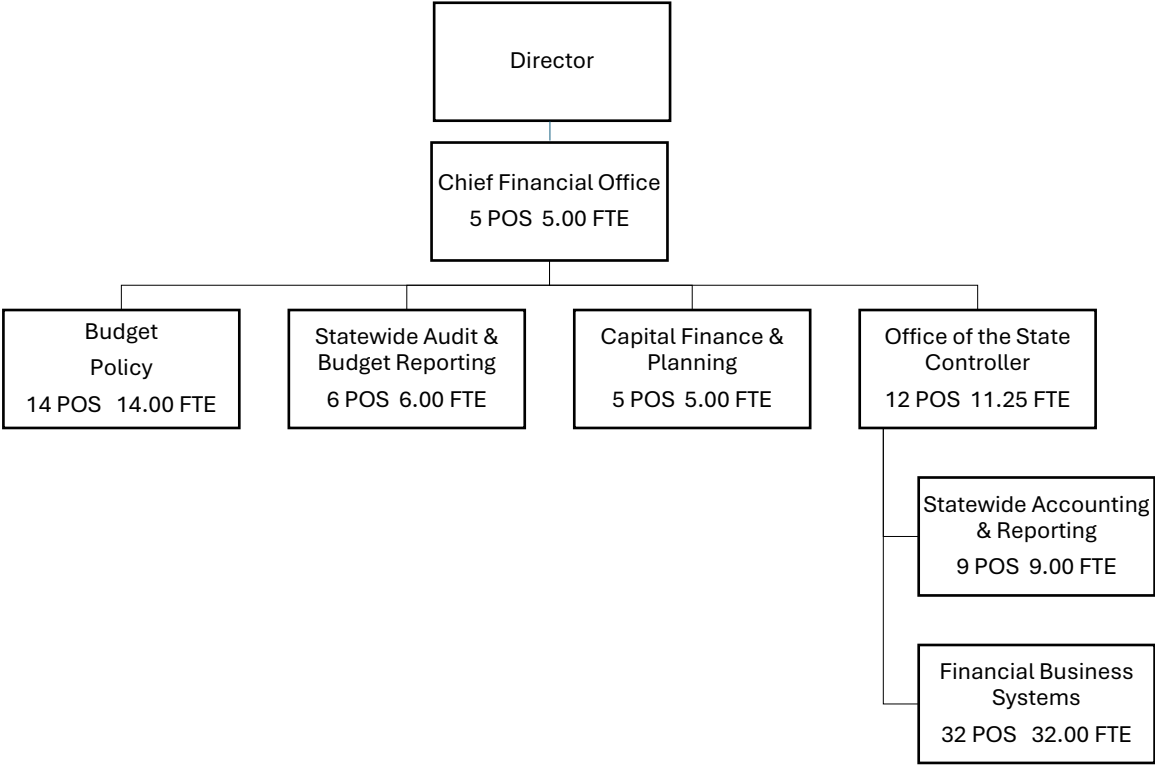
2027-29 Organization Chart
73 POS 73.00 FTE



DAS Budget Narrative

2025-27 Organization Chart

83 POS 82.25 FTE



DAS Budget Narrative

Chief Financial Office (CFO)

Primary Program Contact: Kate Nass, Chief Financial Officer

Executive Summary

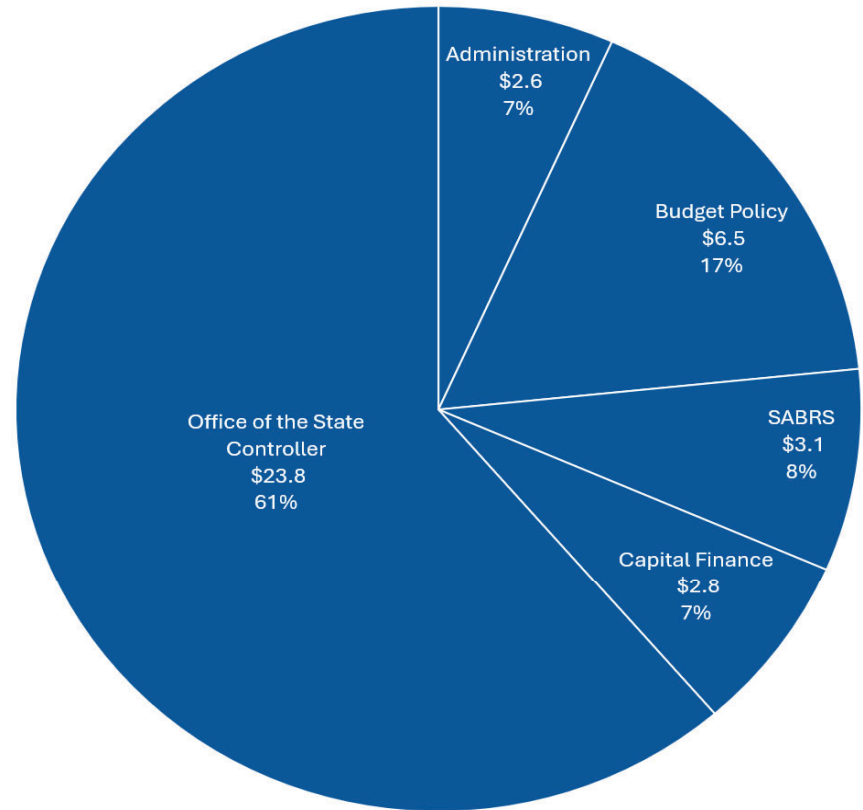
The CFO oversees statewide fiscal policy, budget development and financial oversight for the Executive Branch, along with statewide financial reporting and financial business systems.

The CFO prepares the Governor's biennial budget, compiles the Annual Comprehensive Financial Report (ACFR), maintains state government's budget and accounting systems and monitors agency spending for compliance with budget laws and legislative intent. The Office works with agencies to resolve issues between legislative sessions, including appearances before the Emergency Board and the Interim Joint Ways and Means Committee.

The CFO manages and budgets for major capital construction projects, issuing Article XI-Q bonds, Tax Anticipation Notes, and Lottery Revenue Bonds to finance capital and infrastructure improvements. The Office also coordinates the statewide bonded debt process in cooperation with the Oregon State Treasury.

In February 2024, the Office of the State Controller was created to align statewide accounting policy and the accounting system. The Office was established through the creation of a state controller, which leads the Statewide Accounting and Reporting section and the Financial Business Systems section.

**Chief Financial Office
2027-29 Expenditures
by Program Areas**



DAS Budget Narrative

Narrative

The CFO delivers services through the following sections:

Administration: Provides leadership and administrative support across the division and oversees statewide accounting and budget operations. The team manages statewide budget development processes, supports legislative work and daily operations, distributes General Fund grants, and oversees legislatively approved grants administered by DAS. Staff work closely with grant recipients to develop grant agreements, monitor reporting, and address questions throughout the grant life cycle.

Budget Policy: Conducts budget and program review for the state's multibillion-dollar budget. Analysts partner with the Governor's Office to help shape statewide fiscal policy and advise the Governor, Legislature, chief operating officer, and agencies on developing budgets aligned with available resources. They support agency leaders and fiscal staff in applying budget policies consistently and work with the DAS Enterprise Asset Management division to assist capital planning workgroups to better understand capital needs and related budget requests.

The team guides agencies through the budget request process and makes recommendations based on the Governor's priorities. Analysts balance agency budgets with projected revenues and available resources, communicate the Governor's decisions to agencies during the development of the Governor's Recommended Budget and present the Governor's budget proposals to the Legislature and other interested parties.

After adoption of agency budgets, the team reviews Emergency Board and Interim Joint Committee on Ways and Means requests and helps agencies resolve issues during budget execution.

Statewide Audit and Budget Reporting (SABRS): Maintains the statewide systems used for budget development, oversight and budgeted position management. SABRS audits agency budget proposals for alignment with statewide directions, provides reporting on budget proposals, reconciles the Governor's Recommended Budget and Legislatively Approved Budget, and manages the quarterly allotment process that releases funds for agency spending.

Capital Finance and Planning (CFP): Manages statewide financing programs, including Article XI-Q bonds for state-owned real and personal property, Lottery Revenue Bonds, Tax Anticipation Notes, Seismic Rehabilitation Bonds, Pension Obligation Bonds, and others. The section also supports agencies as they prepare capital construction budget requests. The CFP helps agencies plan for debt service and works with the Oregon State Treasurer to develop the biennial bill authorizing new debt.

DAS Budget Narrative

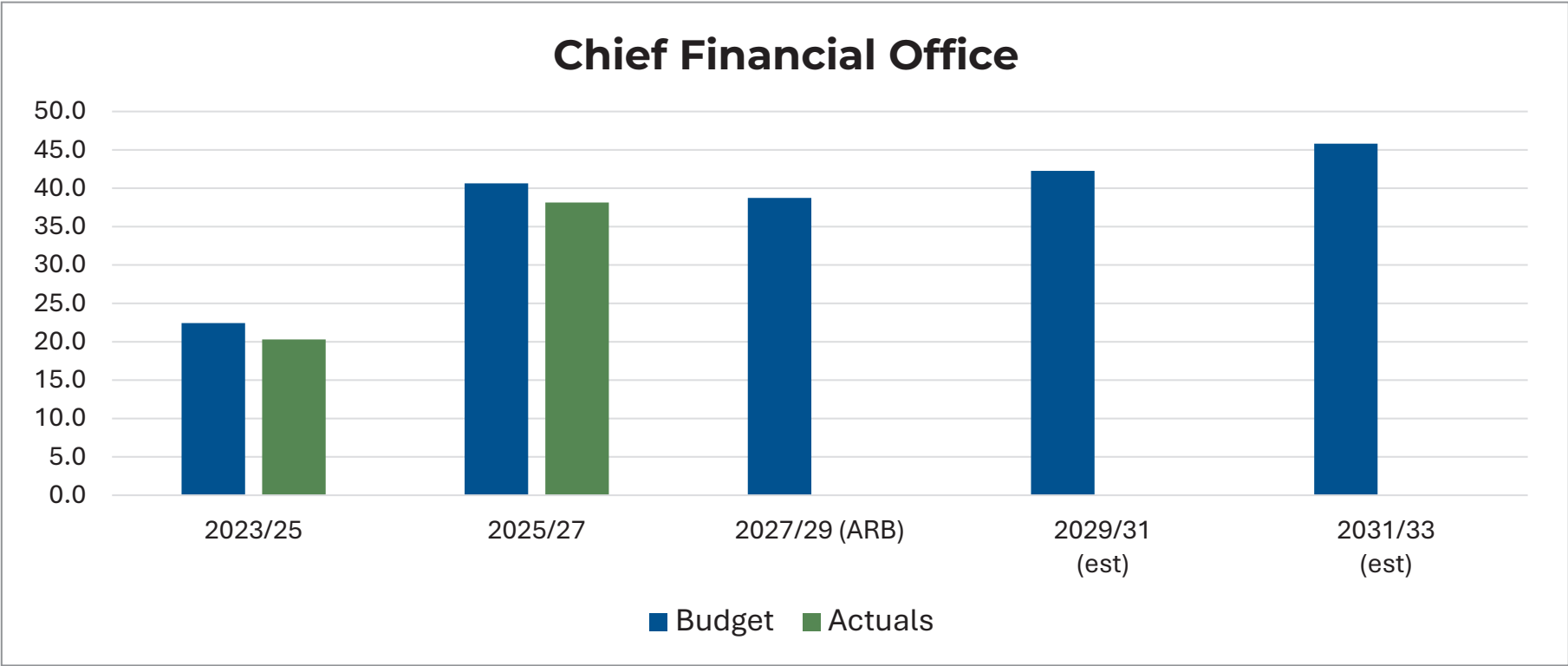
Office of the State Controller (OSC): Oversees the statewide accounting policies (Oregon Accounting Manual) and manages the Schedule of Expenditures of Federal Awards. The Office provides guidance to agencies on accounting standards, federal compliance requirements under Uniform Guidance and the Cash Management Improvement Act, and system security administration. It also implements statewide accounts receivable standards to improve data quality, as required by ORS 293.252(1)(d).

The Office of the State Controller also includes two key programs:

- **Statewide Accounting and Reporting Services (SARS):** Coordinates statewide year-end financial reporting, prepares the Oregon Annual Comprehensive Financial Report (ACFR), and leads the implementation of accounting standards for state and local governments issued by the Governmental Accounting Standards Board.
- **Financial Business Systems (FBS):** Manages statewide financial systems, including the Statewide Financial Management Application (SFMA), Oregon Statewide Payroll Services (OSPS), Financial Datamart, and DAS Centralized PERS Services (CPERS). FBS provides system support, training, and improvements, administers the state purchasing card (SPOTS) program and ensures accurate reporting to PERS on behalf of state agencies.

DAS Budget Narrative

Total Funds Budget (Historical and Future)



Program Justification and Link to Long-Term Outcomes

The CFO advances statewide efforts to strengthen financial administration and accountability in alignment with the Governor’s strategic vision. Through the Budget and Management Section and Capital Finance and Planning, and the Office of the State Controller, the CFO coordinates enterprise financial activities, delivers critical budgetary, accounting, and analytical support, and fosters collaborative practices that enhance government operations.

These efforts include:

DAS Budget Narrative

- Implementation, consultation, and continuous improvement of statewide budgeting, accounting, and financial management expectations, including strategic budget planning, interim and legislative process support, audit responsiveness, financial reporting, federal compliance, and financial workforce development.
- Coordination of financial communication and collaboration between state agencies and the Governor’s Office to ensure consistent, transparent, and informed decision-making across the enterprise.
- Active management of Oregon’s long-term debt portfolio—monitoring market conditions, ensuring compliance with bond requirements, making timely debt service payments, and maintaining the state’s strong bond ratings to support long-term fiscal stability.

Enabling Legislation and Authorization

Oregon Revised Statute (ORS) Chapters 238.705, 270, 276, 279, 286, 291, 292 and 293.

Funding Streams that Support the Program

The CFO receives funding mostly through an assessment of state agencies, which is based on the 2025-27 Legislatively Adopted Budget FTE authority, and the size of agency budgets. There is a minimum charge per agency. The Capital Finance and Planning section is partially supported by fees from the sale of Article XI-Q bonds. The Financial Business Systems section receives funding through charges for services, where charges are transaction based.

DAS Budget Narrative

Essential Packages

Package 010: Non-PICS Personal Services and Vacancy Factor

This package includes adjustments for non-ORPICS driven personal services costs.

Package 022: Phased-out Program and One-time Costs

This package phases-out \$596,064 Total Funds.

Package 031: Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.9%.
- Non-state employee and Professional Services costs by the standard 9.3%.
- Rent: Published rates for both uniform and non-uniform rent.
- Attorney General (account 4325) as established.

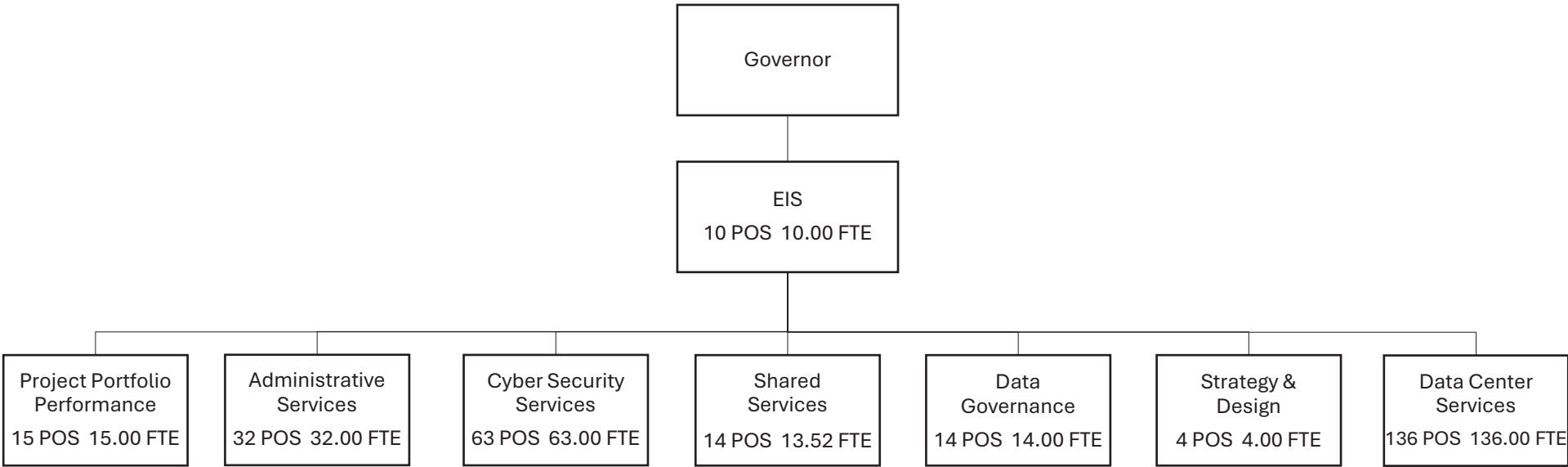
Package 060: Technical Adjustment

This package shifts costs between various Personal Services and Services and Supplies accounts for a net-zero adjustment agency-wide related to agency-wide reorganization.

DAS Budget Narrative

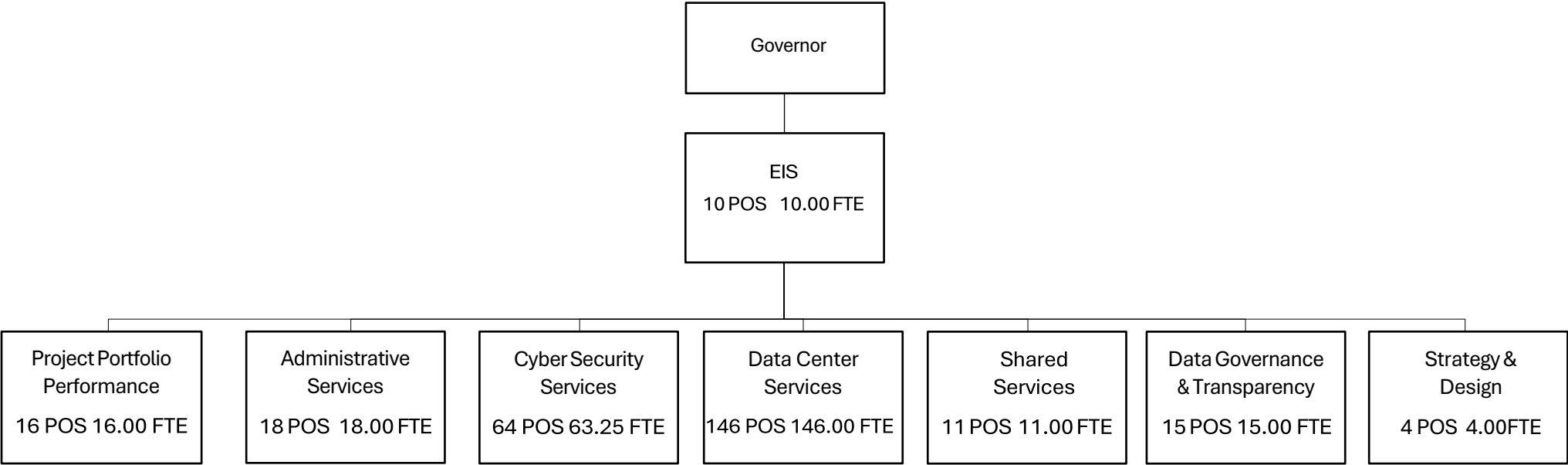
Enterprise Information Services (EIS)

2027-29 Organization Chart
288 POS 287.52 FTE



DAS Budget Narrative

2025-27 Organization Chart
284 POS 283.25 FTE



DAS Budget Narrative

Enterprise Information Services (EIS)

Primary Program Contact: Terrence Woods, State Chief Information Officer

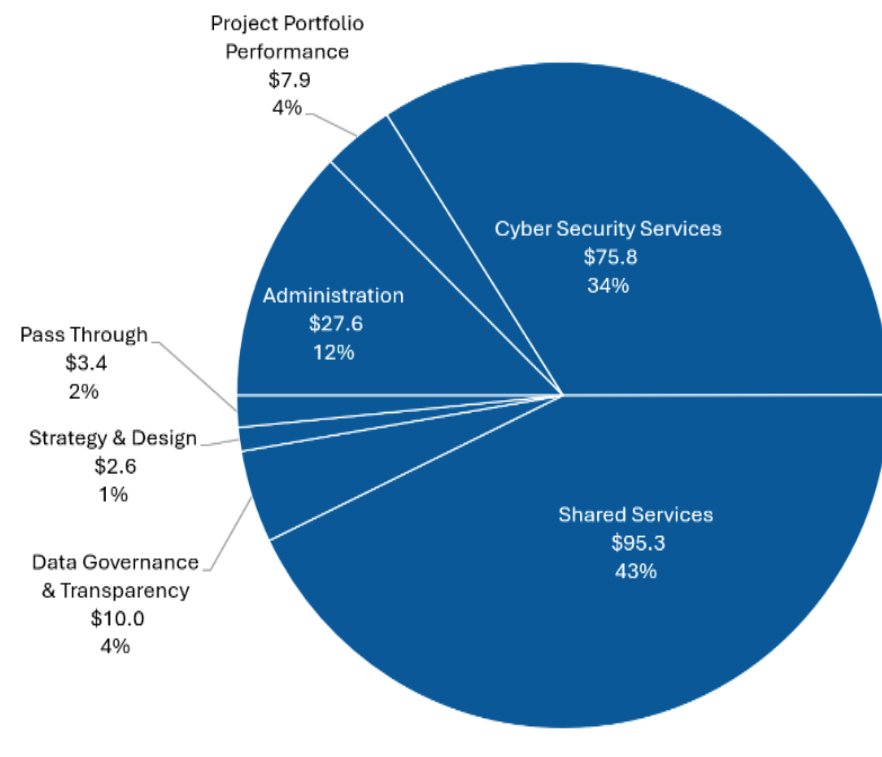
Executive Summary

Enterprise Information Services (EIS) provides statewide IT leadership by maturing enterprise technology governance, optimizing investments, ensuring transparency, providing oversight, and delivering secure and innovative solutions — enabling state agencies and partner jurisdictions to better serve Oregonians through enterprise technology solutions.

The state provides numerous services to help Oregonians live healthy, fulfilled lives. From enrolling in healthcare to managing the criminal justice system, to tracking students' progress in school, Oregonians depend on information technology to deliver these services. In leveraging technology to transform service delivery, policy and technology leaders need to adhere to guiding principles that will lead to successful and measurable outcomes. The following principles describe EIS' vision for information technology and modernizing state information technology systems:

- **Accessible:** Providing an equitable user experience that is intuitive, straightforward and provides quick access to common features and work streams.
- **Reliable:** Implementing, maintaining, and operating information systems that consistently perform according to business and technical specifications for service delivery.
- **Secure:** Protecting the confidentiality of data, preserving the integrity of data, and promoting the availability of data

Enterprise Information Services 2027-29 Expenditures by Program Areas



DAS Budget Narrative

for authorized use.

Mission: Mature enterprise technology governance, optimize investments, ensure transparency, provide oversight, and deliver secure and innovative solutions.

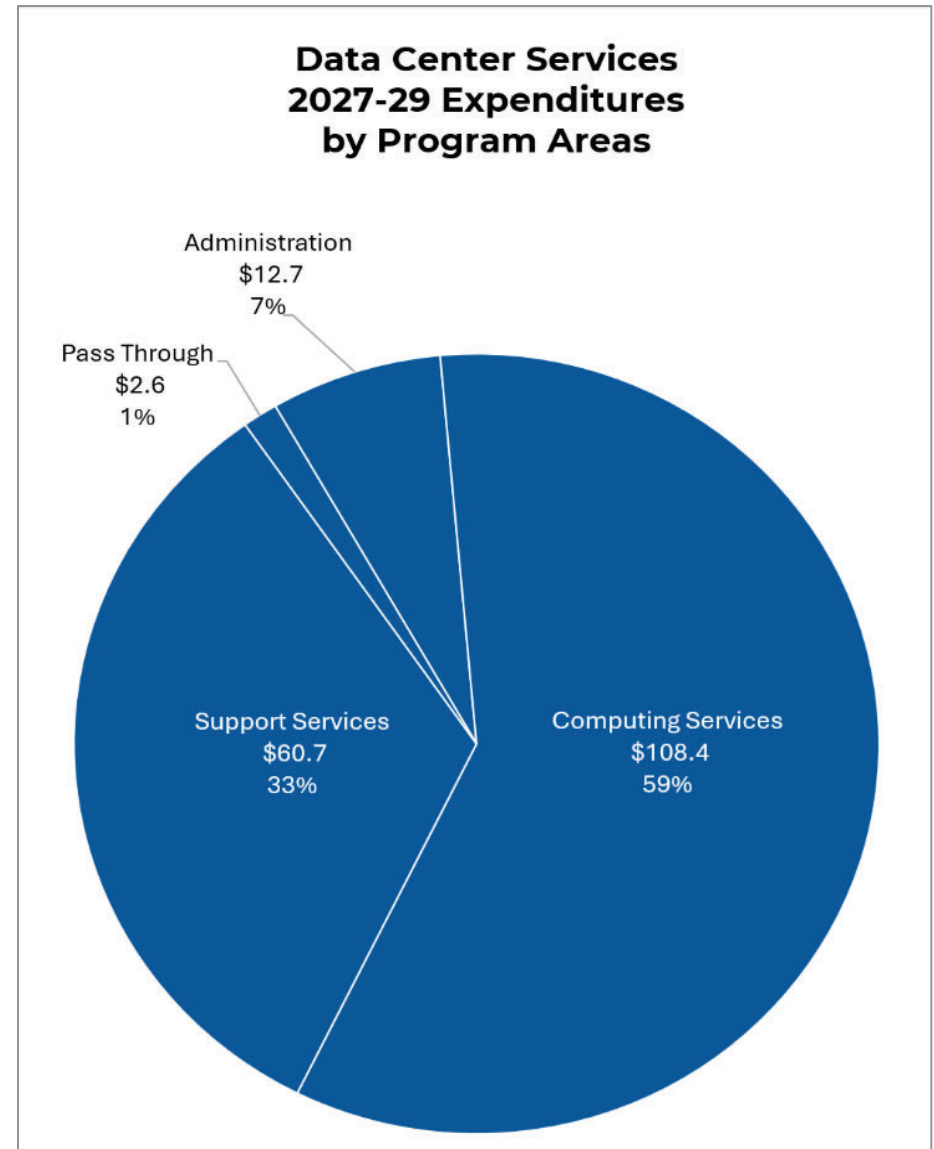
Vision: Ensuring accessible, reliable and secure state technology systems that equitably serve all Oregonians.

Values:

- **Accountability:** We are responsible for quality outcomes and share information openly and honestly.
- **Customer-Focus:** We listen and seek to understand our customers' needs.
- **Collaboration:** We build trust and establish mutual purpose to forge effective partnerships across the enterprise.
- **Innovation:** We simplify complexity, challenge conventional wisdom and seek creative and useful solutions.

Key Drivers:

- **Investment Governance:** Mature enterprise and agency IT governance to enable project prioritization and stewardship of IT resources based on business alignment, cost, return on investment and risk.
- **Digital Transformation:** Put people first and optimize essential services that the people of Oregon rely on through resilient, adaptive, secure and citizen-centered digital transformation.
- **Data Utility:** Lead the state in implementing



DAS Budget Narrative

Oregon's Data Strategy by providing plans, frameworks, standards, and training that advance data sharing and coordination across the enterprise.

- **Information Security:** Advance the state of Oregon's mission through the collaborative development and adoption of enterprise-wide cybersecurity policies matched by prioritized risk management-based implementation of cybersecurity defenses.
- **Talent, Skills and Leadership:** We recognize that our responsibilities must grow along with our customers' needs and our employees' talent.

Program Retrospective

The state has enormous resources devoted to software and information technology (IT). State agencies run hundreds of different systems ranging from off-the-shelf pieces of software to complex custom-designed software that can cost hundreds of millions of dollars to build. The age and code bases of these software systems vary widely. Numerous legacy IT systems are at or near 30 years old while others are brand new or offered as software-as-a-service (SaaS). Historically, the state has not had a centralized approach to IT management. Agencies have been largely responsible for proposing, delivering, and managing their own individual IT systems and teams; however, this began to change following passage of HB 3099 (2015), which restructured the office of the Chief Information Officer into a quasi-separate state agency, with the state Chief Information Officer appointed by the Governor. The goal of this change was to place a renewed focus on data center operations, development of enterprise security capabilities, effective management of IT vendor relationships, and further maturation of the IT governance framework.

EIS went through a reorganization and name change during the summer of 2019. The change from office of the State Chief Information Officer to office of Enterprise Information Services was codified with SB 31 (2021). This reorganization is reflected in the following program descriptions.

Narrative

Administrative Services: Administrative Services is responsible for day-to-day management of the EIS budgets, executive support, project management and governance services. The Project Management Office was established to create a culture of consistent project delivery across EIS. Project management is viewed as a core competency and EIS is committed to effective use of project management principles and methodologies to execute projects on schedule, within budget and in accordance with industry leading standards for quality. Administrative Services works to increase alignment of existing enterprise efforts, including E-Government and statewide quality assurance.

Cyber Security Services (CSS): Cyber Security Services (CSS), directed by the Chief Information Security Officer, brings together enterprise

DAS Budget Narrative

security — governance, policy, procedure and operations — under a single, accountable enterprise organization. This allows for end-to-end direction setting and execution for enterprise security. The program is comprised of a Security and Risk Governance Section for setting enterprise security policy and the associated controls to ensure compliance, a Cybersecurity Architecture Section driving enterprise security architecture, a Network Security Operations Section to deliver on day-to-day enterprise network security operations, and a Hybrid Security Operations Center – providing dedicated, real-time security monitoring and response across enterprise operations. Cyber Security Services personnel work collaboratively with other EIS teams and agencies to deliver secure solutions.

Data Center Services (DCS): Data Center Services (DCS) is a 24/7 central IT provider for computing and network infrastructure and platforms and is relied on by state agencies and some additional entities. State agencies use DCS services to host and manage their computer systems and software applications used by and for Oregonians. DCS is the internet service provider for all branches of government and is the provider of wide area network for Executive Branch agencies. Most Executive Branch agencies use managed services or colocation provided by DCS. The use of DCS’ cloud brokering is mandatory for all Executive Branch agencies. DCS is organized around technical domains that align with its computing and network shared infrastructure services. The program is comprised of an Infrastructure Services Section to operate and manage the shared DCS environment including computing hardware (mainframe, midrange, X86 distributed systems, network and storage), a Hybrid Compute Services Section to manage systems and platforms that are used both in the cloud and on premise, and an Integrated Operations Services Section to provide disaster recovery, mainframe production control, colocation, facilities, asset management, account management, enterprise monitoring and the EIS service desk function.

Shared Services: Shared Services works to increase alignment of existing enterprise programs, including E-Government, Quality Assurance, Telecom Management and Microsoft 365. The program also focuses on the development of shared service models.

Data Outreach, Usability & Governance (DOUG): Data Outreach, Usability and Governance (DOUG), directed by the Chief Data Officer, enables strategic business initiatives using data to benefit all Oregonians. DOUG partners beyond the Executive Branch to support data quality, data access and data lifecycle management. Doug operates data access portals focused on open data (data.oregon.gov), transparency in Oregon state government (Oregon.gov/transparency) and geospatial framework data (geohub.oregon.gov).

Privacy and Artificial Intelligence (AI): A critical need emerged to guide the Executive Branch’s strategic direction for privacy and artificial intelligence. Existing resources have been used to advance ethical governance, operational readiness, and statewide collaboration. Working in close partnership with agencies, the Chief Privacy Officer and AI Strategist aims to support employees and strengthen public trust in the responsible use of AI tools in the Executive Branch.

Project Portfolio Performance (P3): Project Portfolio Performance (P3) is key in implementing and using the IT governance framework which includes oversight and portfolio management of stage-gated IT investments. Using a standard framework and statewide policies,

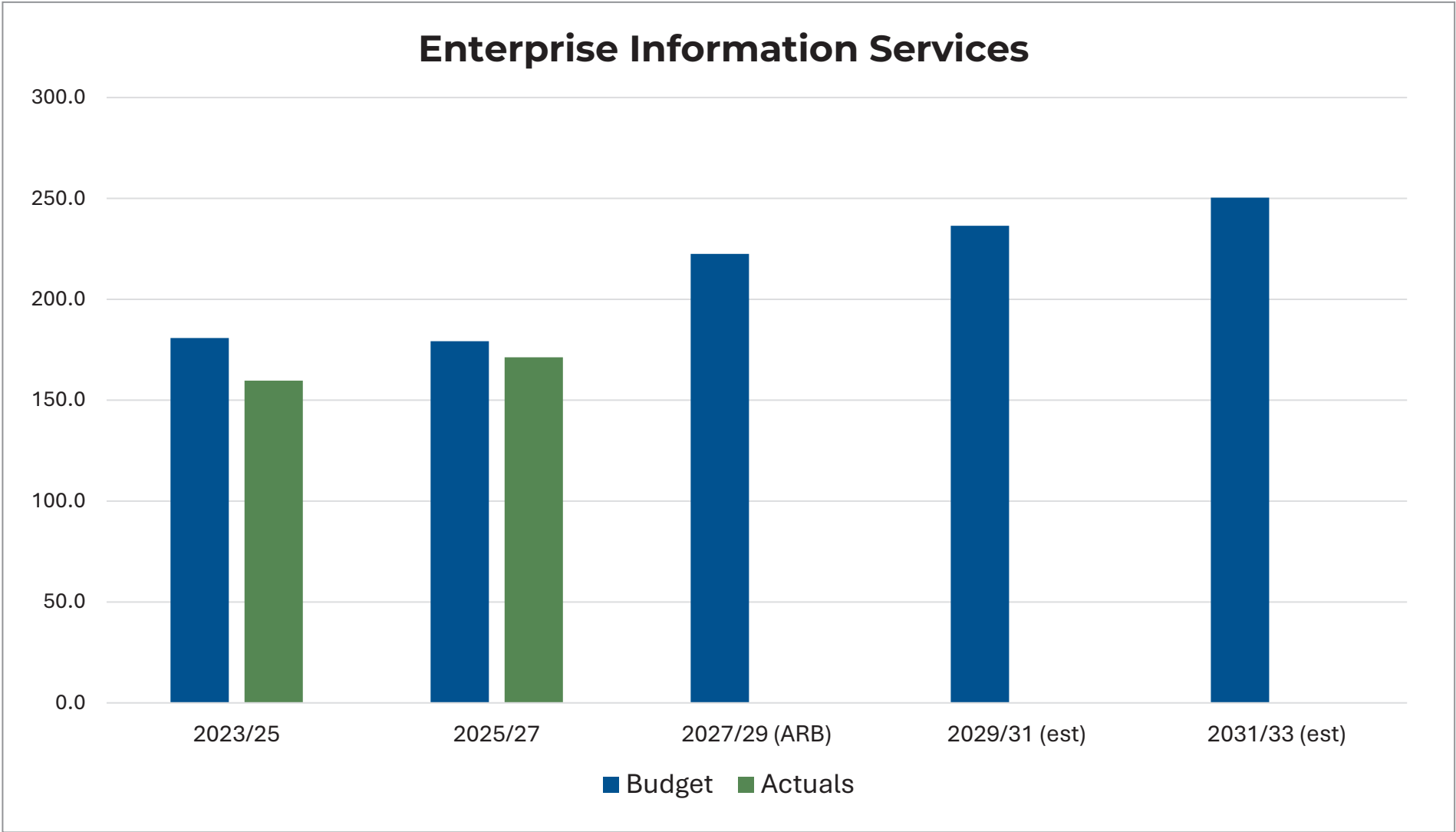
DAS Budget Narrative

staff work with all state agencies to identify and resolve IT project issues, striking a balance between central delivery and agency flexibility. P3 staff serves as advisors, making recommendations for agency alignment with enterprise objectives, project management and IT governance maturity, and industry best practices. They look for solutions and cost-sharing opportunities across multiple agencies and offer alternate solutions to business problems. This program helps facilitate efficient decision making, policy and statutory adherence, and provides tools and software training to assist agencies in achieving project success.

Strategy and Design: Strategy and Design, directed by the Chief Technology Officer, works to instantiate strategic technology initiatives, enterprise technology standards and processes, and policy which align technology vision with business strategy.

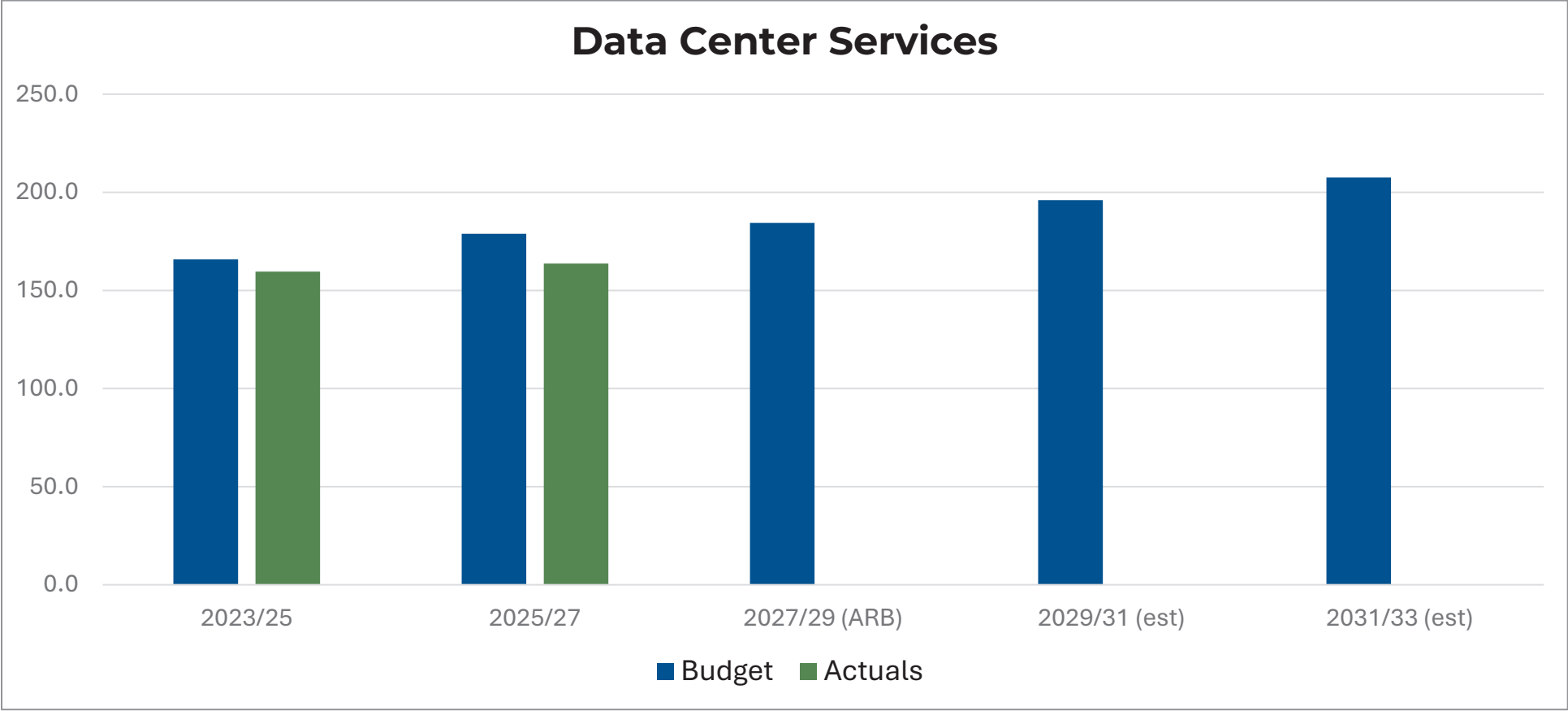
DAS Budget Narrative

Total Funds Budget (Historical and Future)



These estimates are based on standard inflation rates, and do not take into account extraordinary inflation packages or continually rising IT supply costs.

DAS Budget Narrative



These estimates are based on standard inflation rates, and do not take into account extraordinary inflation packages or continually rising IT supply costs.

DAS Budget Narrative

Program Justification and Link to Long-Term Outcomes

Oregon state government provides many different programs that meet the education, health, safety, jobs and environmental needs of all Oregonians. Technology underlies the state’s ability to deliver these programs in an efficient way. EIS provides the following technology direction and coordination across the state:

- Oversight: The stage gate process ensures the technology component of business improvement is well thought out, managed with the appropriate rigor for the size of the project and leverages technology across the enterprise.
- Security: Leadership for secure technology that enables state agencies to safeguard Oregonians’ personal information.
- Strategic Design: “Cloud Forward” is an example of a technology architecture framework defined and communicated by EIS to support and enable state agencies to accelerate modernization.
- Data Governance: Strategy and tools are maintained to improve the way state government uses and provides data to serve all Oregonians.

By providing these technology functions for state government, EIS helps the state meet its long-term objectives.

HB 3099 (2015) expanded the role of EIS. With enhanced authority over increasingly complex IT and telecommunications projects and vendor relationships, added responsibility for IT service delivery with Data Center Services, and an ongoing backlog of remediation measures to mitigate statewide security vulnerabilities, EIS has embarked on a new direction towards a more unified approach. By clarifying the role of the State CIO and ensuring alignment between statewide IT policy and operations, HB 3099 provided a unique opportunity to reaffirm EIS’ commitment to enable state agencies and partner jurisdictions to better serve Oregonians — mitigating security vulnerabilities and threats, optimizing IT investments across the enterprise of state government, ensuring financial transparency and aligning service delivery with industry best practices.

Following Executive Order 16-13 (Unifying Cyber Security in Oregon), SB 90 (2017) codified the unification of Executive Branch IT security functions within EIS to protect the availability, integrity, and confidentiality of state information systems and the information stored in state information systems pursuant to ORS 276A.300.

DAS Budget Narrative

Program Performance

Objective 1. Deliver Service Excellence

- Goal 1. Enable service flexibility and improve resiliency.

Objective 2. Mature Project Transparency and Accountability

- Goal 1. Reinforce the adoption and application of formal project management principles, standards and emerging best practices that support accountability and value delivery on behalf of people in Oregon.
- Goal 2. Strengthen service integration and policy area coordination within EIS to support IT investment maturity and alignment with enterprise standards, strategies, and architecture — accelerating cloud adoption, the use of data as a strategic asset and digital transformation.

Objective 3. Mature Statewide Cloud Strategy and Brokerage Services

- Goal 1. Provide a framework to guide agency adoptions to enterprise cloud infrastructure and platform services.
- Goal 2. Establish a Network and Security Modernization Program.

Objective 4. Mature Oregon's Data Governance

- Goal 1. Enterprise Data Leadership
- Goal 2. Enterprise Data Policy and Research
- Goal 3. Program and Performance Management
- Goal 4. Data Delivery
- Goal 5. Open Data and Transparency

Objective 5. Improve Oregon's Cybersecurity Posture

- Goal 1. Identify
- Goal 2. Protect
- Goal 3. Detect
- Goal 4. Respond
- Goal 5. Recover

DAS Budget Narrative

Objective 6. Mature Legacy System Modernization Strategy

- Goal 1. Ensure policy-area and agency modernization plans align with enterprise strategies, architecture, and emerging IT standards.
- Goal 2. Develop a high-level model and approach for architecture development to support planning for major modernization initiatives.

Enabling Legislation/ Program Authorization

EIS operates under the authority established in ORS 276A.

Funding Streams that Support the Program

EIS is funded mainly through an assessment to state agencies. The assessment is based on each agency's 2025-27 Legislatively Adopted Budget FTE authority and overall budget size. Each agency pays at least a minimum assessment.

DCS is funded by a rate methodology for usage-based technology service, an assessment methodology for fixed costs related to managing state government's core infrastructure and services, and pass-through.

DAS Budget Narrative

Enterprise Information Services

Essential Packages

Package 010: Non-PICS Personal Services and Vacancy Factor

This package includes adjustments for non-ORPICS driven personal services costs.

Package 022: Phased-out Program and One-time Costs

This package phases-out \$10.5 million Total Funds.

Package 031: Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.9%.
- Non-state employee and Professional Services costs by the standard 9.3%.
- Rent: Published rates for both uniform and non-uniform rent.
- Attorney General (account 4325) as established.

Package 033: Exceptional Inflation

This package provides funding to cover increases in Microsoft 365 license costs in the amount of \$10.6 million Total Funds.

Package 060: Technical Adjustment

This package shifts costs between various Personal Services and Services and Supplies accounts for a net-zero adjustment agency-wide related to agency-wide reorganization.

DAS Budget Narrative

Enterprise Information Services, Data Center Services Essential Packages

Package 010: Non-PICS Personal Services and Vacancy Factor

This package includes adjustments for non-ORPICS driven personal services costs.

Package 022: Phased-out Program and One-time Costs

This package phases-out \$3.9 million Total Funds.

Package 031: Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.9%.
- Non-state employee and Professional Services costs by the standard 9.3%.
- Rent: Published rates for both uniform and non-uniform rent.
- Attorney General (account 4325) as established.

Package 060: Technical Adjustment

This package shifts costs between various Personal Services and Services and Supplies accounts for a net-zero adjustment agency-wide related to agency-wide reorganization.

DAS Budget Narrative

Policy Option Packages

Enterprise Information Services (EIS)

Policy Option Package #180 – Lifecycle: Network Security Replacement Plan

\$18,866,403 | Total Positions/FTE: 0/0.00

Purpose

This package requests ongoing funding to support the Cyber Security Services (CSS) network security equipment lifecycle replacement plan, ensuring that agencies have the stable, reliable, and scalable security solutions needed to protect sensitive data and maintain operational efficiency. In today's rapidly evolving digital landscape, maintaining a robust and secure network infrastructure is critical to the seamless operation of state agencies.

As technology advances, outdated equipment becomes more vulnerable to cybersecurity threats, creating security gaps that put state operations at risk. By proactively replacing aging network security infrastructure, this package mitigates potential vulnerabilities and fortifies the state's defenses against emerging threats. A failure to modernize these systems in a timely manner could lead to security breaches, operational disruptions, and an inability to meet the growing demands of agencies.

Failure to maintain current, vendor-supported equipment has been cited in multiple state and federal audit findings as a compliance and regulatory risk. End-of-life or unsupported network security hardware no longer receives critical security updates, leaving agencies exposed to known vulnerabilities and out of alignment with state and federal compliance frameworks such as National Institute of Standards and Technology, Internal Revenue Service Publication 1075, and Criminal Justice Information Services security policy.

This lifecycle and leasing strategy directly addresses these compliance and regulatory risks by ensuring timely replacement of end-of-life equipment, maintaining continuous supportability, and demonstrating proactive risk mitigation to auditors and oversight bodies.

How Achieved

This package requests ongoing funding to replace network security equipment on a structured, five-year lease payment schedule, continuing the lifecycle plan funded by package 163 of the 2025-27 biennium. By continuing to adhere to this lifecycle replacement plan, CSS can proactively address hardware failures and security update limitations before they compromise critical operations.

Equipment replacements will align with the state's target architecture, ensuring compatibility, performance, and security enhancements that keep pace with evolving cybersecurity threats. Without these proactive upgrades, the risk of outdated security measures failing becomes

DAS Budget Narrative

significantly higher, potentially leading to anything from minor operational inefficiencies to catastrophic system failures.

The five-year equipment lifecycle plan outlines the anticipated replacement costs across key network security components, ensuring strategic investment in critical infrastructure:

Five-Year Equipment Lifecycle Plan and Annual Payments

Item	5 Year Cost	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Firewall	\$36,047,395	\$7,209,479	\$7,209,479	\$7,209,479	\$7,209,479	\$7,209,479
Load Balancing	\$8,572,900	\$1,714,580	\$1,714,580	\$1,714,580	\$1,714,580	\$1,714,580
Network Insertion	\$2,545,714	\$509,142	\$509,143	\$509,143	\$509,143	\$509,143
Total	\$47,166,009	\$9,433,201	\$9,433,202	\$9,433,202	\$9,433,202	\$9,433,202
2027-2029 Request			\$18,866,403			

Staffing Impact

None.

Quantifying Results

Replacing network security equipment on a planned and predictable lifecycle reduces both security risk and operational disruption. This investment ensures that critical infrastructure remains supported, reliable, and capable of meeting the increasing demands placed on the state's network.

- Unexpected hardware failures and outages are reduced, helping agencies maintain uninterrupted access to critical systems.
- Security vulnerabilities are minimized by keeping equipment within supported lifecycles and receiving regular updates.
- Costs become more predictable and manageable through scheduled replacements rather than emergency purchases.
- Network performance and capacity improve, supporting increased traffic, cloud connectivity, and modern security capabilities.

Revenue Sources

DAS Budget Narrative

Other Funds, Admin & service charges (Assessment) - Requesting this funding be submitted as an ongoing expense, becomes part of the overall security assessment to agencies and is included as part of the Current Service Level (CSL) budget.

DAS Budget Narrative

Enterprise Information Services (EIS)

Policy Option Package #181 – EIS Lifecycle: Enterprise Telephony

\$10,978,002 | Total Positions/FTE: 4/3.52

Purpose

This package requests funding for lifecycle upgrades of the state-owned enterprise telephony hardware housed in the Hillsboro and Las Vegas data centers. This hardware was last upgraded in 2021-2022. This hardware is mirrored for disaster recovery purposes, and is responsible for all the desk phones, contact centers, voicemail, Unified Communications One number service, enterprise conference calling, media servers and other associated applications responsible for the operations and maintenance of the telephony system. There are approximately 26,500 phones in production and 260 call center queues with more than 4,000 named agents assigned to the system.

Interrupting lifecycle replacements presents the risk of potential failure of end-of-life hardware and system failures. Another risk is unsuccessful disaster recovery attempts. The system is nearly at full capacity, and several agencies are forecasting large installations. Upon the final migration of several large corrections facilities (Oregon State Penitentiary, Snake River Correctional Institution), and the migration of the remaining Lumen VoIP systems (when the Lumen GAP contract ends in 2027), the system will be at capacity.

How Achieved

This package will fund purchasing and installing hardware and licensing to replace the hardware systems installed in three (3) vendor managed data centers (two data centers in Hillsboro, Oregon, and one in Las Vegas, Nevada) as well as hardware located at the state data center in Salem. This initiative aligns with EIS Strategic Framework. The current system took approximately three years to migrate onto the platform. The current agreement ends in 2030 with an optional extension to 2035.

The five-year equipment lifecycle plan outlines the cost of lifecycle hardware upgrades for all three data centers of telephony hardware, licenses, and software in the initial purchase as well as the operations and maintenance costs to meet agency business requirements for the five-year life of the hardware.

DAS Budget Narrative

Five-Year Lifecycle Plan and Annual Payments

Item	5 Year Cost	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
Data center telephony hardware refresh	\$5,611,349	\$5,611,349				
Software assurance	\$9,132,000	\$1,826,400	\$1,826,400	\$1,826,400	\$1,826,400	\$1,826,400
Cross connects, data center interconnect, and remote hands	\$377,250	\$75,450	\$75,450	\$75,450	\$75,450	\$75,450
Maintenance and operations licenses, software, professional services	\$500,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Total	\$15,650,599	\$7,613,199	\$2,001,850	\$2,001,850	\$2,001,850	\$2,001,850
2027-2029 Request			\$9,615,049			

Staffing Impact

This initiative will require three Senior Telecommunications Analysts to document the current operations and maintenance processes, implement an upgrade of existing hardware, or begin migration to a new platform with new hardware and properly decommission end-of-life hardware. To perform the project management, organizational change management, coordination, and documentation tasks a Telecommunications Strategic Planning Analyst will request appropriate system changes, distribute communications, template documentation, and project artifacts, and run agency technical, and business Q&A forums. This will be critical to ensure the changes do not impact agencies or involved parties as providers transition the production systems into the new hardware.

Establish three permanent full-time, Information Systems Specialist 8, OAS C1488 IP, SR 34 (2.64 FTE)

Establish one limited duration full-time, Operations and Policy Analyst 4, OAS C0873 AP, SR 32 (0.88 FTE)

Quantifying Results

Equipment described will be replaced and will be under vendor support. Enterprise system performance will be measured through managed service provider service level agreements.

DAS Budget Narrative

Revenue Sources

Other Funds, Admin & services charges (Assessment)

DAS Budget Narrative

EIS - Data Center Services (DCS)

Policy Option Package #182 – Lifecycle: Data Center Services Infrastructure

\$4,262,700 | Total Positions/FTE: 0/0.00

Purpose

This package requests funding to support the Data Center Services (DCS) infrastructure lifecycle replacement plan for network and compute hardware and software. Replacing mission critical tools before they surpass end of life/support is necessary to provide services that are warrantied, licensed, and monitored. The replacement of hardware and software before they have exceeded their useable life has proven to reduce disruptions and the duration of disruptions for EIS agency customers making DCS more modern and competitive in the state government market.

To ensure the confidentiality, integrity, and availability of the systems necessary to support agency core business functions, the planned and scheduled replacement of these technology assets is essential. Software and hardware no longer supported by vendors presents significant security risks and poor performance. Failure of individual devices and compromised systems can result in impacts ranging from minor disruption of business processes to the total halt of multiple agency operations. Additionally, failure to maintain compliance with regulatory frameworks such as Criminal Justice Information Services security policy and Internal Revenue Service Publication 1075 can expose agencies to significant legal, operational, and reputational risks, resulting in regulatory findings, enforcement actions, or loss of access to critical data sources that will likely impact agency daily operations until resolved with the regulatory body.

How Achieved

This package requests ongoing funding to replace DCS equipment with updated models and replace software with current versions, continuing the lifecycle plan funded by package 170 in the 2025-27 biennium. By continuing to adhere to this lifecycle replacement plan, DCS can replace equipment and software with updated models and current versions for DCS to continually provide networking and computing services.

Network Equipment Lifecycle: This package funds replacement of approximately 3,000 high-risk, end-of-life network devices. These devices are part of a larger group of over 5,300 devices that need lifecycle replacement. This large pool was formed during the 2017-19 biennium when EIS replaced around 3,000 network devices as part of a \$30 million initiative for network sustainability. Now, all the equipment replaced during that period is simultaneously reaching end of life/support.

The network equipment lifecycle will be executed through:

- Procurement and deployment of modern network infrastructure to replace critical aging assets.

DAS Budget Narrative

- Prioritization based on service life, service impact, geographic vulnerability, and cybersecurity exposure.
- A centrally coordinated rollout strategy to minimize disruption across agencies.
- Contracted professional services to execute field deployment across Oregon.

Compute Equipment Lifecycle: Replace compute and server hardware hosting customer agency workload due to end of vendor support, as follows:

- State data center in Salem: 128 servers hosting 3,000+ customer virtual machines (VMs) on premises in Salem.
- Field Servers: No replacement is planned for field servers located outside the state data center. As existing field servers in agency office buildings reach end of life/support, they will not be replaced. Instead, that workload will be migrated to the state data center in Salem.

Five-Year Equipment Lifecycle Plan and Annual Payments

Item	5 Year Cost	FY 2028	FY 2029	FY 2030	FY 2031	FY 2032
SDC Virtualized Compute Servers	\$3,494,985	\$698,997	\$698,997	\$698,997	\$698,997	\$698,997
Statewide Network Core Routers, SDC Colocation Networking and Office Wireless Access Points	\$3,368,495	\$673,699	\$673,699	\$673,699	\$673,699	\$673,699
SDC Primary Data Storage	\$1,971,420	\$394,284	\$394,284	\$394,284	\$394,284	\$394,284
Data Backup	\$1,821,850	\$364,370	\$364,370	\$364,370	\$364,370	\$364,370
Total	\$10,656,750	\$2,131,350	\$2,131,350	\$2,131,350	\$2,131,350	\$2,131,350
2027-29 Request		\$4,262,700				

Staffing Impact

None.

Quantifying Results

Reduce percent of equipment over five (5) years of age or past vendor end of life/support. Increase percentage of time network is available each month

DAS Budget Narrative

Revenue Sources

Other Funds – Charges for services. Requesting this funding be submitted as an ongoing expense and is included as part of the CSL budget.

DAS Budget Narrative

Enterprise Information Services (EIS)

Policy Option Package #183 – EIS Resources for HR1

\$1,005,680 | Total Positions/FTE: 2/2.00

Purpose

This package requests funding for two limited duration cyber technical resources to backfill two current Business Security Advisors assigned to the Oregon Department of Human Resources (ODHS) / Oregon Health Authority (OHA) HR 1 series of projects.

Cyber Security Services (CSS) has reassigned two key personnel for the duration of the HR 1 projects. This reassignment presents a resource capacity gap as current workload cannot be sustained without additional resources, risking delays in critical deliverables and obligations. Not addressing the resource capacity gap could result in increased cyber and operational risk, delays in strategic projects and initiatives impacting business continuity, and higher long-term costs due to inefficiencies and rework.

How Achieved

This package requests continuing funding for two limited duration Information Security Specialist 8 positions to maintain the current Cyber Security Services while two existing Business Security Advisors are dedicated to security reviews and work supporting the current pace of the ODHS/OHA HR 1 project work.

This approach maintains key resource assignments to keep pace with the HR 1 projects while addressing the resource capacity gap to address ongoing service needs of other agencies. Maintaining service needs for other agencies avoids increased likelihood of cyber incidents and breaches, avoids delays in critical cyber projects and initiatives and avoids higher long-term remediation costs.

Staffing Impact

Establish two limited duration full-time, Information Security Specialist 8, OAS C1488 IP, SR 34 (2.00 FTE).

Quantifying Results

The package achieves results with:

- Risk Reduction: Mitigates cyber and operational risks associated with resource shortages.

DAS Budget Narrative

- **Efficiency Gains:** Reduces delays and rework by leveraging specialized expertise.
- **Strategic Alignment:** Supports ongoing digital transformation and modernization initiatives.
- **Cost Avoidance:** Prevents potential penalties and financial impact from missed deadlines or security incidents.

Revenue Sources

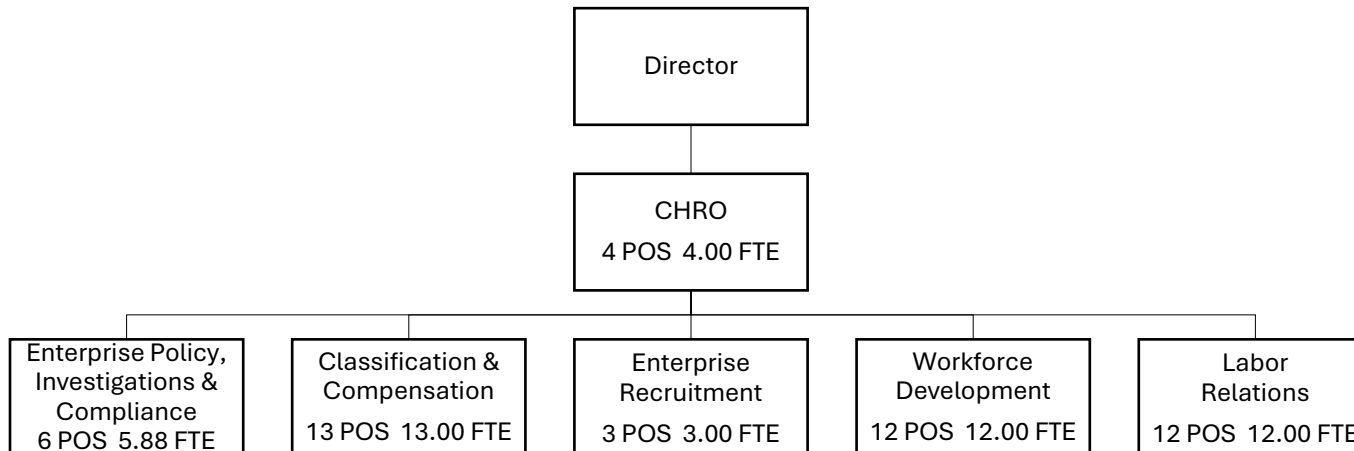
General Fund.

DAS Budget Narrative

Chief Human Resources Office (CHRO)

2027-29 Organization Chart

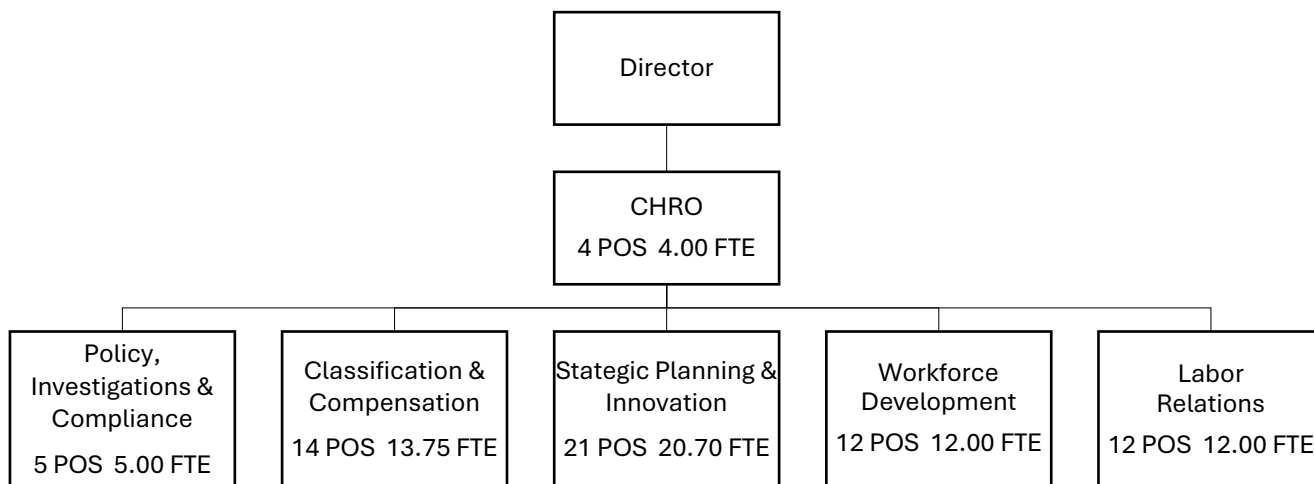
50 POS 49.88 FTE



18 DAS Human Resources positions were transferred from the Chief Human Resources Office division to Enterprise Goods and Services.

2025-27 Organization Chart

68 POS 67.75 FTE



DAS Budget Narrative

Chief Human Resources Office (CHRO)

Primary Program Contact: Kristin Jones, Interim Chief Human Resources Officer

Executive Summary

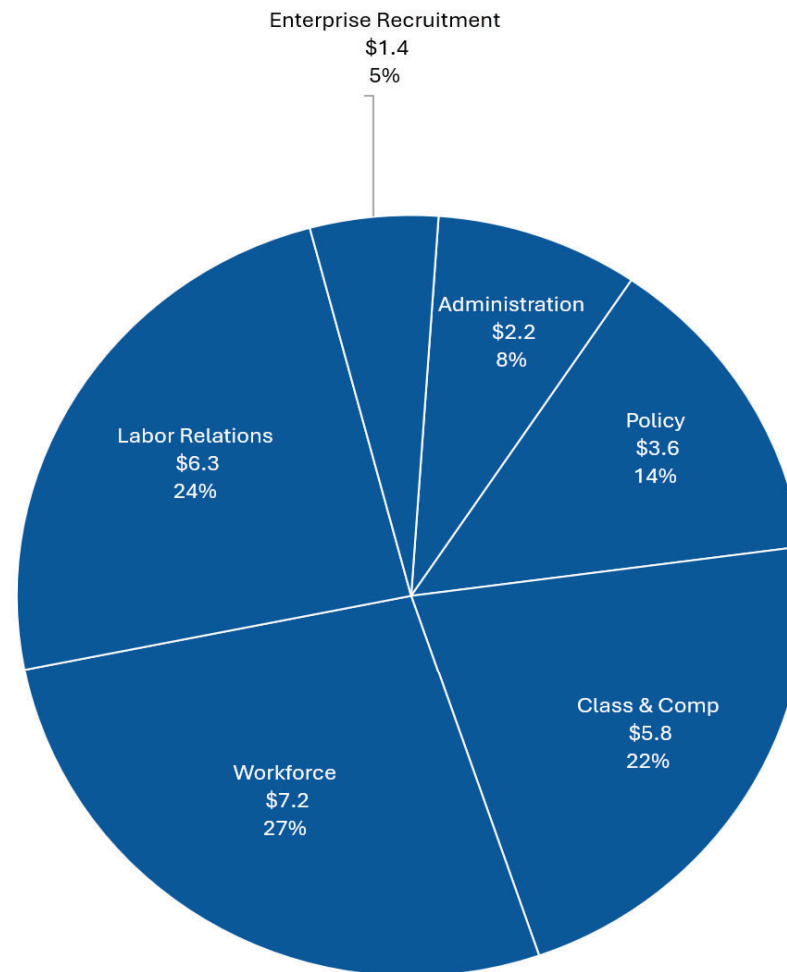
The CHRO consists of five units providing leadership and guidance for complex human resource issues. The division's centralized human resources (HR) policy functions allow Executive Branch agencies to share resources and expertise, creating a more consistent cost-effective approach to managing the state's workforce.

Narrative

Policy, Investigations and Compliance: This unit develops and implements the state's workforce management plan, creates and administers CHRO rules and policies, and provides consulting and technical support to agency HR offices. It reviews agency compliance with statewide policies, offers training and consultation on workplace investigations and may conduct workplace investigations at an agency's request. The section also coordinates responses to legislative inquiries about the state's workforce, analyzes legislative and statutory changes, and oversees executive-level investigations. In addition, it manages the Span of Control legislation, related policies and professional workforce standards.

Classification and Compensation: This unit manages the state's classification and compensation plan for approximately 42,000 employees in classified, unclassified

Chief Human Resources Office 2027-29 Expenditures by Program Areas



DAS Budget Narrative

and management service positions. It ensures an Executive Branch Equal Pay Analysis occurs every three years, as required by Executive Order 17-08, and publishes the biennial Salary and Benefit Report. The unit also plays a central role during collective bargaining for conducting classification studies and determining salary selective.

Workforce Development: This unit helps state government meet current and future workforce needs by working with leaders, managers, and employees to provide best-practice workforce strategies, tools, and resources. Services include management education, leadership development, organizational development consulting, employee engagement and executive/management coaching. This unit oversees Statewide Learning Partners providing a community space for troubleshooting, support, technical assistance, policy and compliance information.

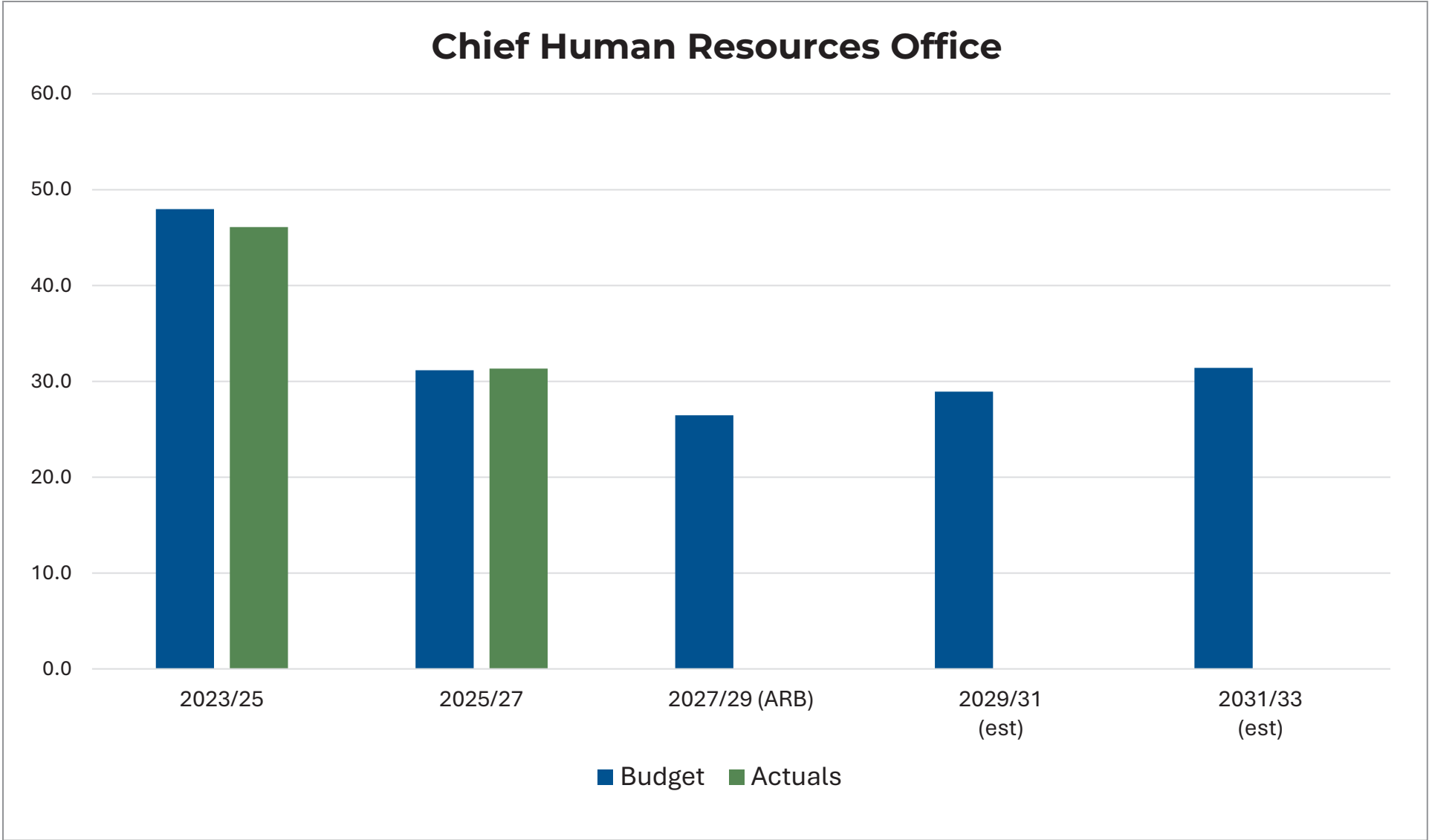
The Workforce Development team creates, maintains and updates a catalog of over 120 eLearning courses covering skills and knowledge, behavioral, and compliance-based training courses. The team provides required statewide training and manages development programs for State of Oregon enterprise employees. These include performance and accountability training, Leadership Oregon, the ASCENT Transformational Leadership program, the Management Education Series (Emerging Manager, Foundational and New to Public Management), the Human Resources Education Series (Essentials of Human Resources and Functions of Human Resources), and the Oregon Project Management Certification Program and the Overview of Project Management and Business Analysis course.

Labor Relations: This unit represents the Governor on behalf of all Executive Branch agencies in collective bargaining. It administers 32 state collective bargaining agreements covering approximately 34,000 employees represented by 12 labor organizations. The unit also administers five non-state collective bargaining agreements represented by AFSCME and SEIU. As a result of these agreements, the unit manages the contract-related grievances, demands to bargain, and Unfair Labor Practices which are heard before the Employment Relations Board.

Enterprise Recruitment Policy/Executive Recruitment: This unit develops statewide recruitment policy, standards, tools and training for recruitment professionals across state government. It provides recruitment services for state agencies and prospective employees, coordinating with agency HR offices to craft job announcements and build qualified applicant pools. The unit primarily conducts recruitments for unclassified service agency head positions and manages job announcements, application screening, and hiring records. It also consults with and supports roughly 100 agency recruiters throughout the state.

DAS Budget Narrative

Total Funds Budget (Historical and Future)



DAS Budget Narrative

Program Justification and Link to Long-Term Outcomes

The CHRO supports DAS’ strategic priorities by providing enterprise HR leadership that strengthens Oregon’s statewide workforce. Through centralized policy development, classification and compensation management, labor relations, workforce development programs, and enterprise recruitment standards, CHRO promotes consistent, equitable, and effective HR practices across Executive Branch agencies. These efforts advance long-term outcomes related to workforce readiness, operational efficiency, leadership development, and a resilient, inclusive statewide culture.

Program Performance

Class Reviews Completion Data

Beginning in 2025, the transition to Smartsheet has improved the accuracy of recorded dates. Status-based automation now timestamps key workflow milestones, eliminating manual date entry by consultants. Prior to this improvement, dates were manually recorded in SharePoint, which introduced inconsistencies in the historical data.

Year	2023	2024	2025	2026 (to date)
Completed	1136	1688	1367	1124
Received	1206	1690	1514	1311
Average completion time (days)	15	19	31	36

Equal Pay Assessment 2024

To ensure compliance with the Oregon Equal Pay Act, ORS 652.220 requires a review every three years. In 2024 the CHRO Classification and Compensation team completed a full assessment of enterprise compensation after finalizing revisions to the Equal Pay methodology tool.

Of the 41,684 employees, 10,700 were identified as falling below their expected step and were reviewed for pay adjustments. An additional 4,000 appeals were received and reviewed as part of this project.

The next compliance review is scheduled for 2027.

DAS Budget Narrative

Investigations data (July 1, 2024 to August 11, 2026)

The investigations unit was created in late 2023 to assist agencies with complex personnel investigations. The data below includes investigations either conducted or monitored by the CHRO with tracking beginning July 2024.

Investigation cases created	Investigations resolved	Investigations in Progress	On hold or new	Average days to resolved case
376	344	29	3	63.6

Policy Revisions and Updates

Policy revisions are driven by changes to the law and rules, occurring annually. The numbers below reflect the current biennial review of all CHRO policies.

Year	Number of Policies Under Review	Number of Reviews in Progress/Completed
2024	69	56
2026	66	51

Labor Relations Unit (Grievance, Demand to Bargain and Unfair Labor Practices)

Year	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026 (to date)
Grievance	209	136	223	200	241	109	177	221	346	319	189
Demand to Bargain	22	8	21	2	9	14	21	12	23	16	27
Unfair Labor Practice	1	2	2	1	1	2	1	5	4	4	2

Workforce Development

DAS Budget Narrative

This unit develops and implements training and resources to meet current and future workforce needs by delivering best-practice training, strategies, tools, and resources for leaders, managers, and employees. Core services include management education, leadership development, organizational development consulting, employee engagement support, custom development and delivery, and executive and management coaching. The unit also oversees Statewide Learning Partners collective, providing a collaborative forum for enterprise best practices and emerging approaches to development and delivery, technical assistance, policy guidance, and compliance support.

The State of Oregon transitioned to Workday Learning June 2021. The following data includes the previous five years' data and only represents active training files within the Workday system. Data from trainings that has been inactivated in the system since 2021 is not included below.

Starting May 2026, all offerings include an assessment of the quality of training.

Training	Enrollments	Tuition Cost	Quality
eLearning Modules: Enrollments in currently active courses (Workday Learning)	431,209 enrollees	\$0	Data will be available for 29-31 biennium
Instructor-Led Courses	8007 participants	Varies (\$250-3,600)	Data will be available for 29-31 biennium
Leadership Oregon	129 participants	\$4,000	Data will be available for 29-31 biennium
ASCENT Transformational Leadership Program	148 Participants	\$3,600	Data will be available for 29-31 biennium
Other ASCENT programs and workshops	1174 Participants	Varies	Data will be available for 29-31 biennium

Enabling Legislation/ Program Authorization

Oregon Revised Statute Chapters 240 and 243 and Oregon Administrative Rule (OAR) 105.

DAS Budget Narrative

Funding Streams that Support the Program

The division is funded through an assessment that allocates costs to state agencies based on 2025-27 Legislatively Adopted Budget FTE authority. For the Investigations Unit, the CHRO bills requesting agencies an hourly rate and fees are collected directly to cover the cost of conducting the investigation.

DAS Budget Narrative

Essential Packages

Package 010: Non-PICS Personal Services and Vacancy Factor

This package includes adjustments for non-ORPICS driven personal services costs.

Package 022: Phased-out Program and One-time Costs

This package phases-out \$14,000 Total Funds

Package 031: Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.9%.
- Non-state employee and Professional Services costs by the standard 9.3%.
- Rent: Published rates for both uniform and non-uniform rent.
- Attorney General (account 4325) as established.

Package 032: Above Standard Inflation

This package increases data center charges by \$56,000.

DAS Budget Narrative

Policy Option Packages

Chief Human Resources Office (CHRO)

Policy Option Package #110 – Chief Human Resources Office Investigations Program Resources

\$300,170 | Total Positions/FTE: 1/0.88

Purpose

This package requests funding for one limited duration investigator to the CHRO Investigations team. Established in 2023, the CHRO Investigations program conducts personnel investigations for state agencies. Agencies rely on our services when they face internal conflicts, lack capacity, or need support on high-profile investigations.

The team currently includes six part time temporary Human Resource Analyst 3 investigators and one permanent Consultant Advisor 1, all managed by the Program Administrator. Temporary employees can only work 1,040 hours per calendar year. As they reach that limit, we cannot assign them additional cases, which causes delays, especially near year-end. Availability also varies throughout the year, and each temporary investigator typically carries only two to three cases at a time. Cases often remain waiting to be assigned. Adding a full-time limited duration investigator would provide consistent year-round coverage and significantly increase the number of cases we can conduct. This position will be self-funded through the hourly rates charged to agencies.

How Achieved

Agency demand for investigation services continues to grow. Between July 1, 2024, and December 31, 2025, 272 cases were opened. So far in 2026, an additional 104 cases have been opened. Open cases include investigations conducted by both permanent and temporary staff, as well as cases handled by other agencies that we track and monitor.

A full-time limited duration investigator could manage five to seven cases at a time, enabling DAS to consistently accept and complete agency requests throughout the year. This position could also conduct investigation intake meetings and monitor cases managed by other agencies. Adding this dedicated investigator would allow the Consultant Advisor 1 to focus on enterprise-wide evaluation and improvements to workplace investigation practices and mitigation strategies.

Staffing Impact

Establish one full-time limited duration Human Resource Analyst 3, MMN, X1322 AP, SR 29 (0.88 FTE).

DAS Budget Narrative

Quantifying Results

Using CHRO investigation services, currently billed at \$125 per hour, saves agencies money compared to hiring a Special Assistant Attorney General (SAAG) through the Department of Justice, which can cost up to \$352 an hour. Our team can resolve investigations more quickly, helping agencies address personnel matters sooner. Faster resolutions reduce time spent on paid administrative leave and allow agencies to maintain a productive work environment.

Revenue Sources

Other Funds, Charges for Services.

DAS Budget Narrative

Chief Human Resources Office (CHRO)

Policy Option Package #132– Shared Financial Services Payroll and DAS Resources

(\$6,948,683) | Total Positions/FTE: (18)/(18.00)

Purpose

On June 26, 2026, the DAS Director officially announced a reporting structure change of the DAS and client agency HR Team. This team will no longer report to CHRO (statewide) but instead report to the DAS Deputy Director. This change aligns with standard government practices and is how other agency functions are organized in DAS. This change will result in the CHRO Client Agencies unit (18 FTE) moving to a new DCR DAS Human Resources under Enterprise Goods and Services (EGS).

How Achieved

The CHRO change will be a lift and drop. CHRO Client Agencies will move to a new DCS under EGS.

Staffing Impact

Transfer positions from CHRO to EGS new DCR:

- Eight permanent full-time, HR Consultant 1, MMN X1326 AP, SR 30 (8.00 FTE)
- One permanent full-time, Human Resources Administrator 1, MMS X7342 AP, SR 38X (1.00 FTE)
- Two permanent full-time, Human Resource Analyst 1, MMN X1320 AP, SR 23 (2.00 FTE)
- Seven permanent full-time, Human Resource Analyst 2, MMN X1321AP, SR 26 (7.00 FTE)

Quantifying Results

This change is neutral.

Revenue Sources

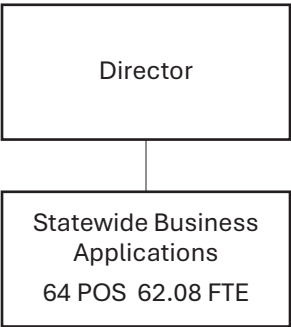
Other Funds, Assessments.

DAS Budget Narrative

Statewide Business Applications (SBA)

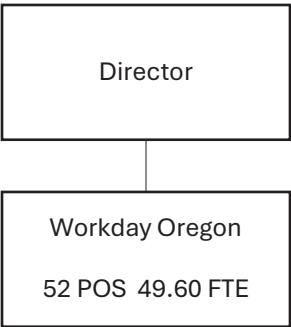
2027-29 Organization Chart

64 POS 62.08 FTE



2025-27 Organization Chart

52 POS 49.60 FTE



Workday Oregon’s name is changed to Statewide Business Applications.

DAS Budget Narrative

Statewide Business Applications (SBA)

Primary Program Contact: Renee Royston, Enterprise Workday System Director

Executive Summary

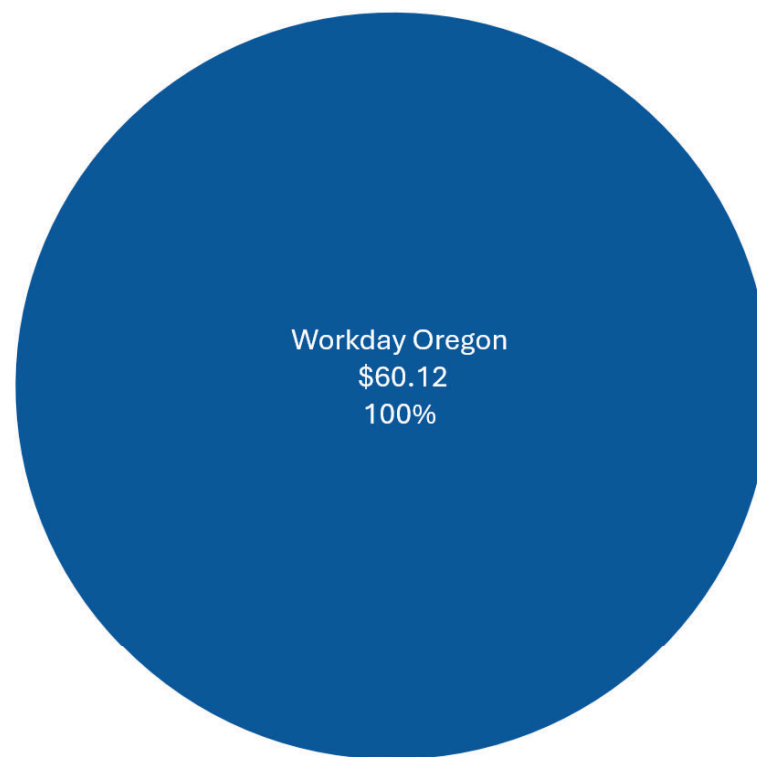
Statewide Business Applications provides centralized enterprise systems that support Oregon's HR payroll and learning operations. The program manages and optimizes these systems, so agencies have reliable, secure, and efficient tools for hiring and paying employees, and developing the workforce. By delivering consistent, high-quality technology solutions, the program strengthens statewide operations that enable agencies across all three branches of government to stay focused on serving Oregonians. The program's name was recently changed from Workday Oregon to Statewide Business Applications (SBA).

Narrative

Key systems include:

1. Workday Oregon – The statewide HR system that includes payroll, time tracking, and learning for more than 45,000 employees in over 100 agencies.
2. HR components – Core HR functionality such as human capital management, recruitment, classification, compensation, absence, position management and talent and performance.
3. Enterprise learning management system – A virtual learning platform for state employees, contingent workers (volunteers and contractors) and agency community partners.
4. Payroll and Time Tracking – Tools that support payroll

Statewide Business Applications 2027-29 Expenditures by Program Area



DAS Budget Narrative

earning calculations, deductions, worker tax data, time and attendance tracking, payroll check printing and direct deposit.

The program manages all Workday integrations with other enterprise systems, including critical connections with PEBB, PERS and statewide financial systems. It also provides data analytics and reports to role-based user groups, agencies, decision makers and other interested parties (including through public records requests).

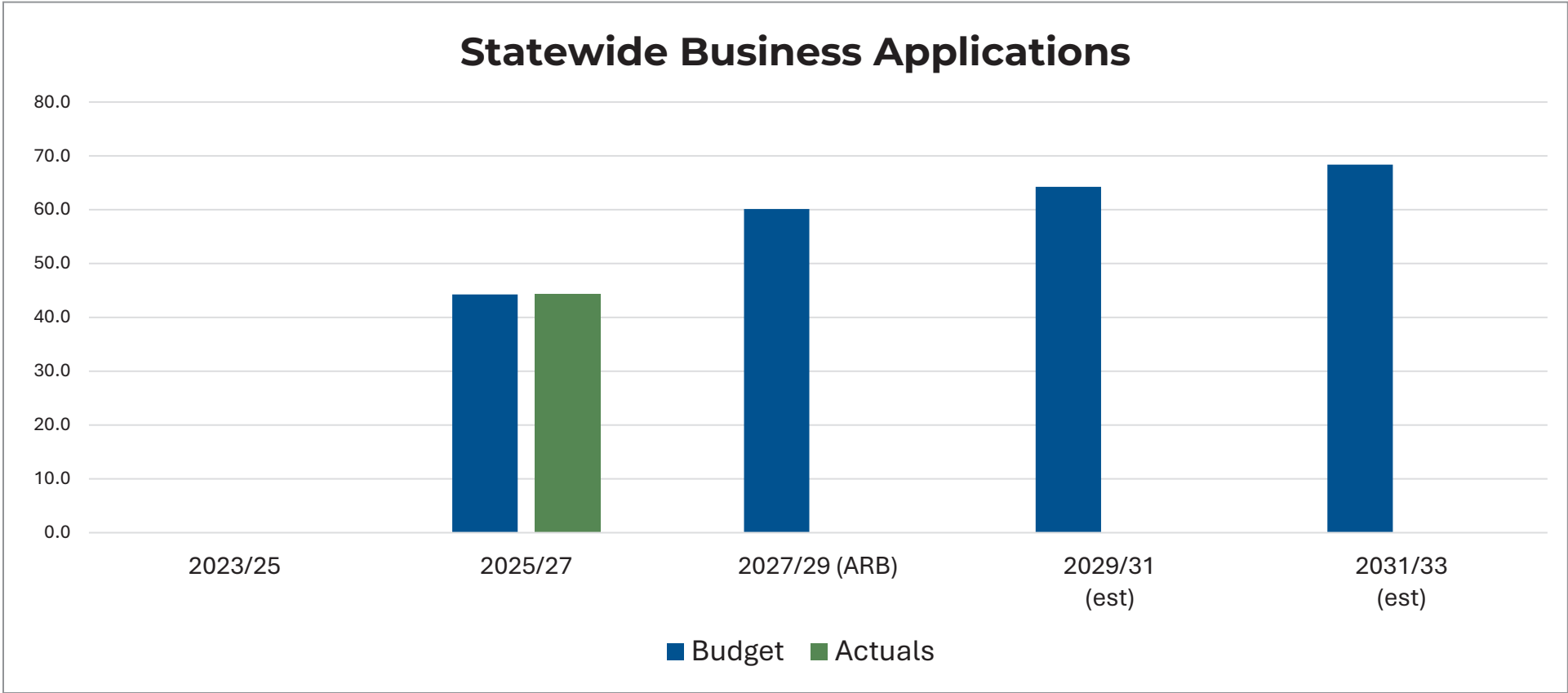
The Workday Oregon team responds to thousands of help desk inquiries, delivers training, and creates job aids, help articles, and videos, hosts communication forums, configures the system, produces enterprise reports, conducts system testing and manages large-scale employee data changes.

The program also maintains the legacy HR system (PPDB), managing access and historical data until it is fully archived.

The policy option package (POP) brings eProcurement, also known as OregonBuys, under the SBA program. OregonBuys provides the state's central electronic bidding and noticing system to support statewide procurement activities. This system is essential in administering statewide purchasing and contracting for goods, services, and personal services for most executive branch agencies.

DAS Budget Narrative

Total Funds Budget (Historical and Future)



Program Justification and Link to Long-Term Outcomes

The Statewide Business Applications Division maintains the enterprise systems that support essential statewide business, HR, payroll, learning and eProcurement. Continued investment ensures these applications remain secure, reliable, and aligned with evolving business, security, and compliance needs. Sustained funding reduces operational risk, prevents growth of technical debt, and supports efficient, consistent services across all state agencies.

Ongoing support for the division strengthens statewide system reliability, enhances operational efficiency, and reduces costs associated with aging or fragmented technologies. Modern, well-supported applications improve data accuracy, compliance, and employee

DAS Budget Narrative

productivity, enabling agencies to deliver high-quality, efficient services to Oregonians through a stable and forward-looking technology foundation.

Program Performance

SBA strengthens statewide operations by providing modern reporting and analytics that enable data-driven decision making aligned with the Governor's priorities. The Workday platform streamlines recruitment by supporting more than 330,000 applications for over 4,000 job postings in 2024 and enhances workforce readiness through 8,400 learning campaigns accessed by employees and stakeholders.

Workday also underpins reliable statewide payroll operations, providing the structure and processes to support accurate, timely, and compliant payroll processing for Oregon's workforce. Through integrated processes and continuous system improvements, Workday helps agencies reduce errors, improve auditability, and maintain payroll stability across the enterprise.

In addition, Workday supports broader agency missions by streamlining the delivery of essential training and certification pathways for more than 62,000 non-employees. With strong governance, active collaboration across agencies, and ongoing enhancements to system stability, security, and usability, the Workday program provides critical enterprise workforce services that meet Oregon's evolving business needs.

Enabling Legislation/ Program Authorization

- Oregon Revised Statute Chapters 184.305 to 184.345; 240, 243, 283 and 291 establish DAS and authorize its general activities.
- ORS 283.100, DAS to Provide Administrative Functions to State Agencies
- ORS 283.110, Furnishing by state agency to another state agency of services, facilities, and materials
- ORS 292, Salaries and Expenses of State Officers and Employees
- ORS 292.010, Defines the state's payroll schedule
- ORS 292.016, Provides for centralized payroll procedure
- ORS 292.018, Designates DAS as the state's payroll agent
- ORS 292.024, Authorizes the Joint Payroll Account
- ORS 292.026, Permits the issuance of payroll checks from the Joint Payroll Account
- ORS 292.033, Permits pay advances and off-cycle payments for termination checks
- ORS 292.034, Authorizes DAS to charge agencies for the centralized payroll services
- ORS 292.042, 292.067, Authorizes direct deposit of paychecks
- ORS 292.042, 292.065, Authorizes the deduction of insurances, union dues, parking fees, charitable fund contributions, etc.
- ORS 293, Administration of Public Funds

DAS Budget Narrative

Funding Streams that Support the Program

The program is funded primarily through an assessment that allocates costs to state agencies based on their 2025-27 Legislatively Adopted Budget FTE authority.

DAS Budget Narrative

Essential Packages

Package 010: Non-PICS Personal Services and Vacancy Factor

This package includes adjustments for non-ORPICS driven personal services costs.

Package 022: Phased-out Program and One-time Costs

This package phases-out \$5.5 million Total Funds.

Package 031: Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.9%.
- Non-state employee and Professional Services costs by the standard 9.3%.
- Rent: Published rates for both uniform and non-uniform rent.
- Attorney General (account 4325) as established.

Package 060: Technical Adjustment

This package shifts costs between various Personal Services and Services and Supplies accounts for a net-zero adjustment agency-wide related to agency-wide reorganization.

DAS Budget Narrative

Policy Option Packages

Statewide Business Applications Division (SBA)

Policy Option Package #120 – Workday Payroll Transformation Resources

\$13,452,398 | Total Positions/FTE: 17/15.08

Purpose

This package requests funding to continue the Statewide Payroll Transformation Project during the 2027-29 biennium. DAS launched this project to implement significant structural changes to the state’s pay practices by July 1, 2027. The project will shift payroll from forecasted hours to actual hours worked, establish a standard lag period, pay overtime eligible employees hourly instead of monthly, and move the state from monthly to biweekly pay periods. These changes stem from litigation and grievance settlement agreements and ratified collective bargaining agreements. The overarching goal is to ensure employees receive pay that is accurate, transparent, and predictable.

Implementing these changes affects technology, business processes, and employees across all branches of state government. Changes to the technology – Workday – requires technical expertise to redesign and configure the system, test changes, and support deployment. Business process changes require broad coordination among interested parties to update policies and procedures. The move to new pay practices also requires a strong readiness plan, including training and clear communication to support employees through the transition.

This request includes funding and legislative approval to support project continuation. It also provides resources for technical and professional services during and after go-live (e.g., system stabilization), independent quality management oversight, readiness activities, staff support and required subscription contracts.

How Achieved

This package includes \$5.3 million for 17 limited duration positions. These positions will perform configuration, business analysis, testing, system documentation, training, communications and the extended stabilization period following go live.

It also includes \$8.1 million for services and supplies, covering professional and technical vendor services needed before and after go-live. This amount also covers ongoing subscription costs for Workday and Kainos, including annual growth rate fees based on the number of employees, contingent workers (volunteers and contractors) and external learner user accounts. The estimate is based on growth trends from the previous biennia.

DAS Budget Narrative

Staffing Impact

- Establish one limited duration full-time, Business & Operations Manager 3, MMS X7083 AP, SR 35X, (1.00 FTE).
- Establish six limited duration full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32, (5.28 FTE).
- Establish one limited duration full-time, Information Systems Specialist 8, MMN X1488 IP, SR 33, (0.88 FTE).
- Establish five limited duration full-time, Operations & Policy Analyst 3, MMN X0872 AP, SR 30, (4.40 FTE).
- Establish one limited duration full-time, Project Manager 3, MMN X0856 AP, SR 32, (0.88 FTE).
- Establish one limited duration full-time, Learning & Development Specialist 2, MMN X1339 AP, SR 28, (0.88 FTE).
- Establish one limited duration full-time, Learning & Development Specialist 1, MMN X1338 AP, SR 24, (0.88 FTE).
- Establish one limited duration full-time, Accountant 3, MMN X1218 AP, SR 30, (0.88 FTE).

Quantifying Results

Successful implementation of the Statewide Payroll Transformation Project.

Revenue Sources

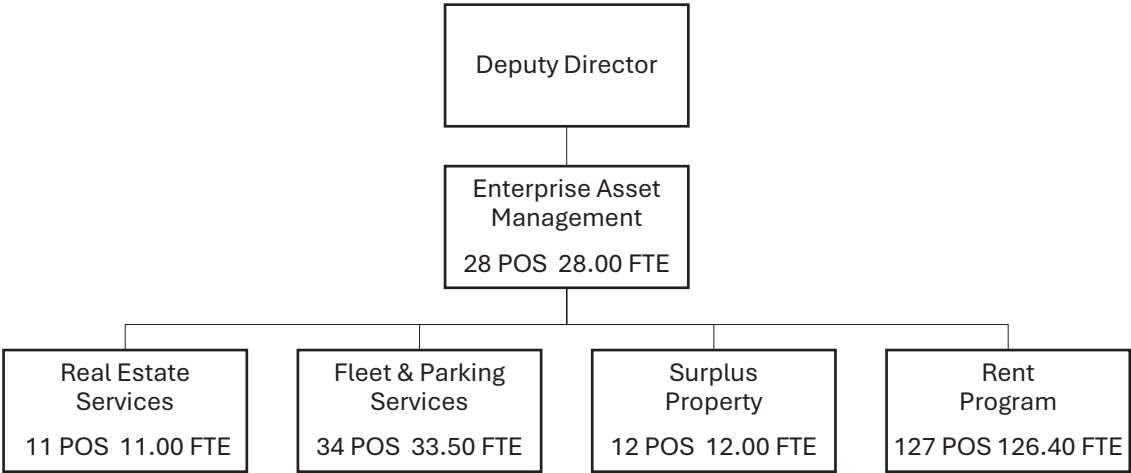
Other Funds, Admin & Service Charges (Assessment)

DAS Budget Narrative

Enterprise Asset Management (EAM)

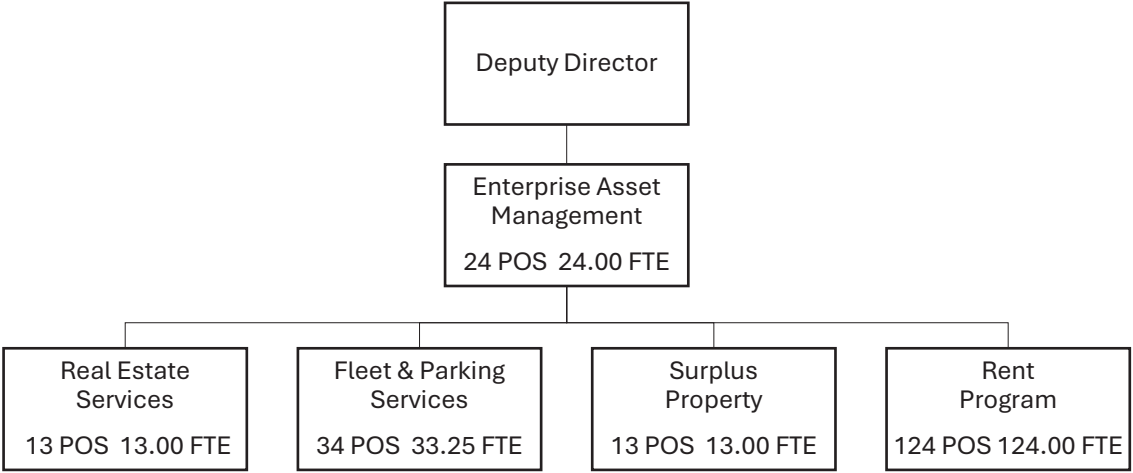
2027-29 Organization Chart

212 POS 210.90 FTE



DAS Budget Narrative

2025-27 Organization Chart
208 POS 207.25 FTE



DAS Budget Narrative

Enterprise Asset Management (EAM)

Primary Program Contact: Shannon Ryan, Enterprise Asset Management Administrator

Executive Summary

The EAM division includes the Rent Program, Real Estate Services, Fleet and Parking Services and the Oregon Surplus Property program. EAM centralizes the management of state-owned real and personal property to support agency workspaces, travel and operational needs.

Narrative

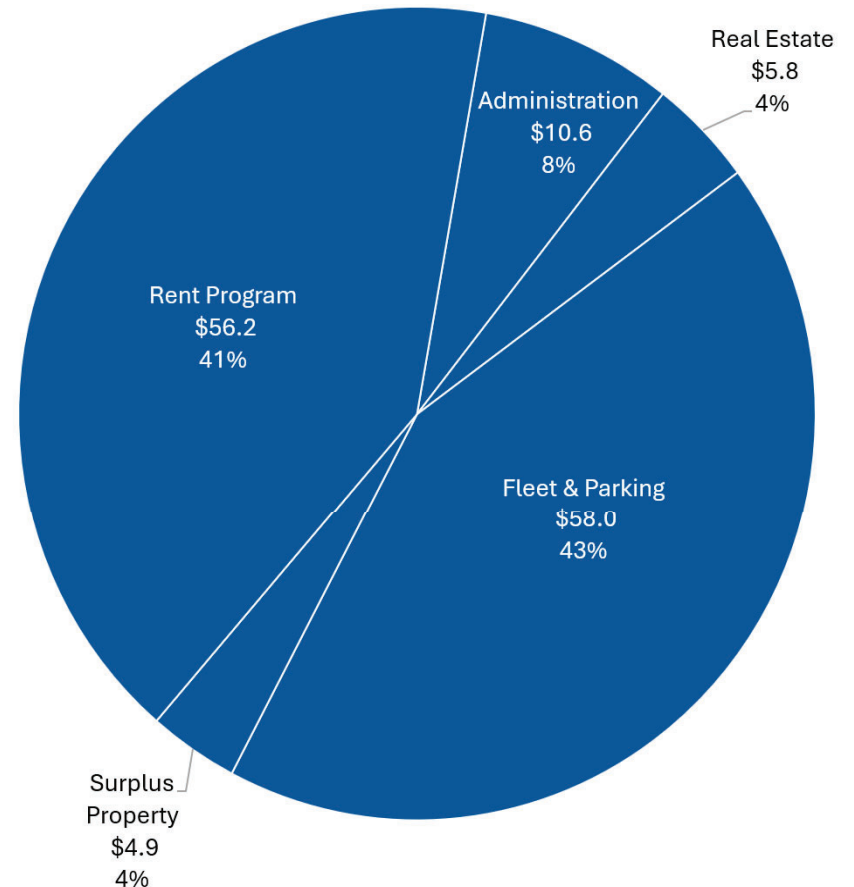
EAM provides vehicles from the state fleet, manages the disposal of surplus property and offers office and specialty use space within its portfolio of owned buildings. The division provides full-service brokerage for agencies leasing private-sector space, plans and delivers Capital Construction projects on DAS-owned buildings, maintains those assets and ensures a safe, clean work environment for state employees.

Through centralized services, EAM offers state, and some local government customers, cost effective, high quality, and efficient management of assets throughout their lifecycle – from acquisition to operation, maintenance and disposal. These services allow agencies to focus on their core missions.

EAM focuses on responsive customer service and strives to:

- Provide clear and consistent guidelines and policies.
- Develop long-term, comprehensive solutions with input and collaboration from communities of interest.

**Enterprise Asset Management
2027-29 Expenditures
by Program Areas**



DAS Budget Narrative

- Lead state government in sustainability projects and practices.
- Respond promptly to customer requests.
- Balance individual agency needs with overall statewide goals.

EAM serves its customers through the following central programs:

Rent Program: Includes Operations and Maintenance (O&M) and Planning and Construction Management (PCM). O&M provides clean, sanitary, and well-maintained building space, so agencies can focus on their core missions. The O&M team operates and maintains 44 DAS-owned buildings and services nine additional agency owned buildings – more than 3 million square feet statewide. These facilities house 69 agencies and include general office space, forensic crime and health labs, computer data centers, printing operations, and the Governor’s residence.

PCM manages more than \$50 million in maintenance, upgrades, renovations, and new construction projects for DAS-owned buildings. The team also provides space planning and interior design services. These projects keep state government buildings functioning, extend asset life and support agencies in delivering critical services to Oregonians.

Examples of Rent Program work include:

- Researching and installing energy- and water-saving systems, from insulation and efficient windows to LED lighting and frictionless magnetic chillers.
- Providing skilled maintenance and technical services to ensure safe, reliable workplaces.
- Maintaining building systems and structures to prevent failures and respond quickly to operational issues, helping ensure healthy and safe work environments.
- Supplying licensed trade professionals, including HVAC mechanics, electricians, refrigeration mechanics, plumbers, security technicians, locksmiths, maintenance technicians, painters, carpenters, general landscapers, arborists, pesticide applicators, and custodians. All maintenance technicians maintain appropriate licenses for their trade, ensuring that all work meets present code.
- Partnering with PCM on planning Capital Construction and Capital Improvement projects, prioritizing needs based on the deferred maintenance list and offering subject matter expertise throughout each project.
- Serving as the state’s expert resource for new construction, renovations, and building system upgrades, with a primary focus on managing the 44 DAS-owned buildings and parking structures.
- Providing long- and short-term planning for building maintenance projects.

DAS Budget Narrative

- Assisting, when possible, with construction and interior projects in other agency owned buildings.
- Managing projects to reduce downtime, exceed construction standards, save energy and resources and stay on schedule, within scope, and within budget.

Real Estate Services: Provides commercial lease brokerage, land acquisition and surplus real estate sales, property management, asset strategies, real estate development services, interior project management, space planning and interior design services. By handling these complex real estate functions, the team frees agencies from navigating the private market on their own and helps them solve critical space needs. This team represents agencies with a strong focus on securing the best value for state government and leads the enterprise-wide real estate initiatives and legislative directives to modernize statewide practices.

The team's work includes:

- Managing the state's overall lease portfolio to leverage market presence, reduce the state's footprint and improve efficiency of state-owned assets.
- Negotiating approximately 185 private market leases annually, ensuring agencies receive high-value leases at or below market rates.
- Managing 499 private sector leases covering approximately 4.9 million square feet of office, storage, and special use facilities as well as 87 DAS-controlled state leases covering approximately 2.1 million square feet of office and storage space.
- Centralizing portfolio management to recommend co-location opportunities, back-fill options, lease assignments, and other strategic moves and to serve as the statewide information hub for real estate decisions.
- Maintaining strong relationships with commercial real estate industry to ensure agencies have access to current and relevant market options.
- Providing lease administration services, supporting agencies in enforcing contract rights and resolving disputes to protect agency interests.
- Facilitating the sale of surplus real estate, a key service for land-owning state agencies, counties, local municipalities, and other public entities that may repurpose state property.
- Maintaining an inventory of state-owned and leased lands and buildings, preparing analysis and reports for the Public Lands Advisory Committee as part of the state's land acquisition and sale process.
- Providing agencies with land transaction services, including disposition strategies, appraisals, surveys, environmental studies and lot line adjustments.

DAS Budget Narrative

Fleet and Parking Services: Owns and operates 4,000 vehicles used by 50 state agencies and manages 4,600 parking spaces in Salem, Portland and Eugene. State employees use these vehicles and parking facilities every day, along with members of the public who visit state buildings.

The program's work includes:

- Providing centralized acquisition, maintenance and regulation for state agencies.
- Setting uniform rental rates and using economies of scale to reduce transportation costs by centrally purchasing vehicles, parts, and fuel. It also rents vehicles to state and local governments, helping them avoid purchasing vehicles and spreading costs over many budget cycles.
- Conducting a biennial minimum mileage review, as required by law and policy, to ensure low-use vehicles are a justified use of public funds.
- Managing reserved parking spaces in the Capitol Mall and working to maintain a ratio of one space per two employees. Promoting and coordinating bus passes, carpooling, vanpooling, and other commuter programs to reduce traffic, lower greenhouse gas emissions and limit the need for additional employee parking.
- Coordinating with O&M for facility upkeep, with Real Estate Services during large agency moves and with PCM for major parking lot and structure renovations.

Oregon Surplus Property: Supports the reuse of surplus personal property for state, local and federal government entities.

Key program work:

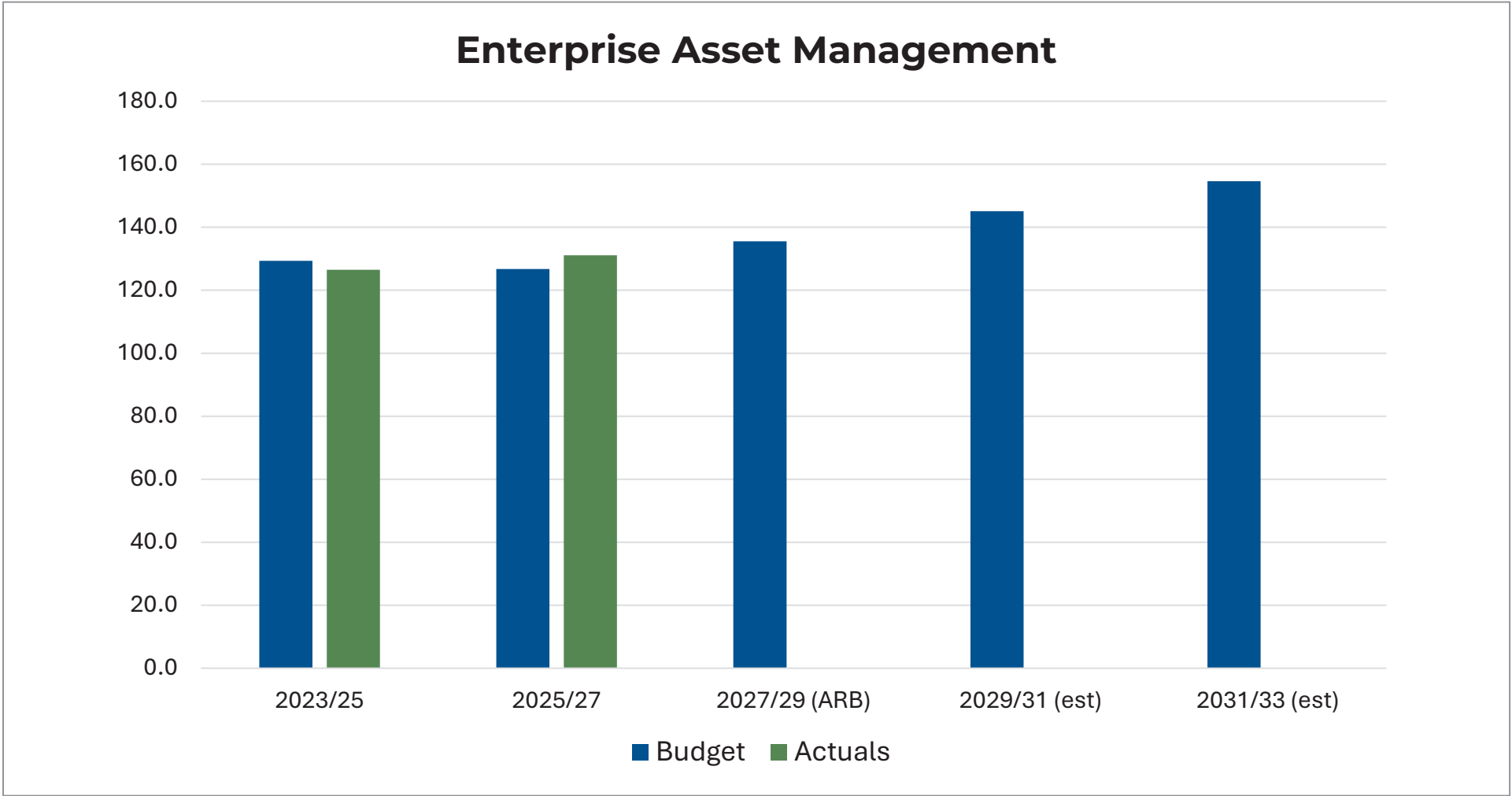
- Serving as the central distribution point for excess and end-of-life inventory, providing a transparent audit trail and fair distribution of property through online auctions and store sales.
- Minimizing waste – less than 1% of all items turned into surplus are sent to the landfill.
- Returning more than \$4 million annually in sale proceeds to state agencies that submit surplus property.
- Selling items to the public and small businesses before recycling or disposal, helping small businesses access affordable equipment and supplies.
- Providing significant savings to state and local governments, eligible non-profits and small businesses that rely on surplus property.
- Managing the e-waste disposal program for state agencies, counties and cities through Garten Services, an Oregon Forward Contractor that ensures safe environmental handling and secure destruction of sensitive data.
- Administering the federal Law Enforcement Support Office (LESO) program, which helps state and local law enforcement acquire

DAS Budget Narrative

equipment and supplies at no cost or substantial savings – nearly \$3 million annually.

DAS Budget Narrative

Total Funds Budget (Historical and Future)



DAS Budget Narrative

Program Justification and Link to Long-Term Outcomes

EAM plays a key role in managing state assets and services in ways that support long-term policy goals for both individual agencies and the enterprise. The division focuses on reducing environmental impacts, improving sustainability and managing leased and owned space throughout the full asset lifecycle. The following descriptions demonstrate how EAM uses its expertise to help the state deliver services to Oregonians efficiently and effectively:

- **Rightsizing the state's office footprint:** EAM is leading a project to align legacy office spaces with the needs of a hybrid workforce across the enterprise. The goal is to identify a 30% reduction by the end of 2027. EAM has developed statewide standards, tools, and engagement strategies to guide agencies through new hybrid office planning practices in both state-owned buildings and private market leased spaces.
- **Environmental impact and sustainability:** EAM reduces the environmental impact of its operations and leads statewide sustainability efforts. The division develops resource efficiency policies, coordinates the Interagency Sustainability Coordinators Network, supports the Oregon Sustainability Board, and partners with the Governor's Office on sustainability initiatives. Examples of this work include:
 - **Building efficiency:** Renovations and system upgrades focus on reducing energy use and greenhouse gas emissions while ensuring a strong return on investment.
 - **Vehicle efficiency:** Even a one-mile-per-gallon increase in fuel efficiency can save around half a million dollars over a biennium and cut nearly 2 million pounds of CO2 annually. Fleet purchases emphasize fuel efficiency, engine size and fuel type.
 - **Water efficiency:** EAM reduces water use by upgrading fixtures and improving irrigation systems.
 - **Waste minimization and recycling:** EAM diverts materials from the landfill, reduces disposal costs and increases recycling.
 - **State policy and Executive Order implementation:** EAM helps develop and implement statewide directives on energy efficiency, electric vehicles and greenhouse gas (GHG) reduction.
 - **GHG emissions:** EAM tracks fleet emissions, building electricity use, natural gas consumption and emissions from other sources such as refrigerants. The division reduces emissions by upgrading HVAC systems, installing LED lighting and controls and improving fleet efficiency.
 - **Reuse of end-of-life and excess property:** The Oregon Surplus Property program reduces environmental impact by maximizing reuse. Less than 1% of items sent to surplus end up in the landfill. The program keeps useful items in government, sells other items to private buyers, and ensures responsible disposal, directly supporting long-term sustainability goals.

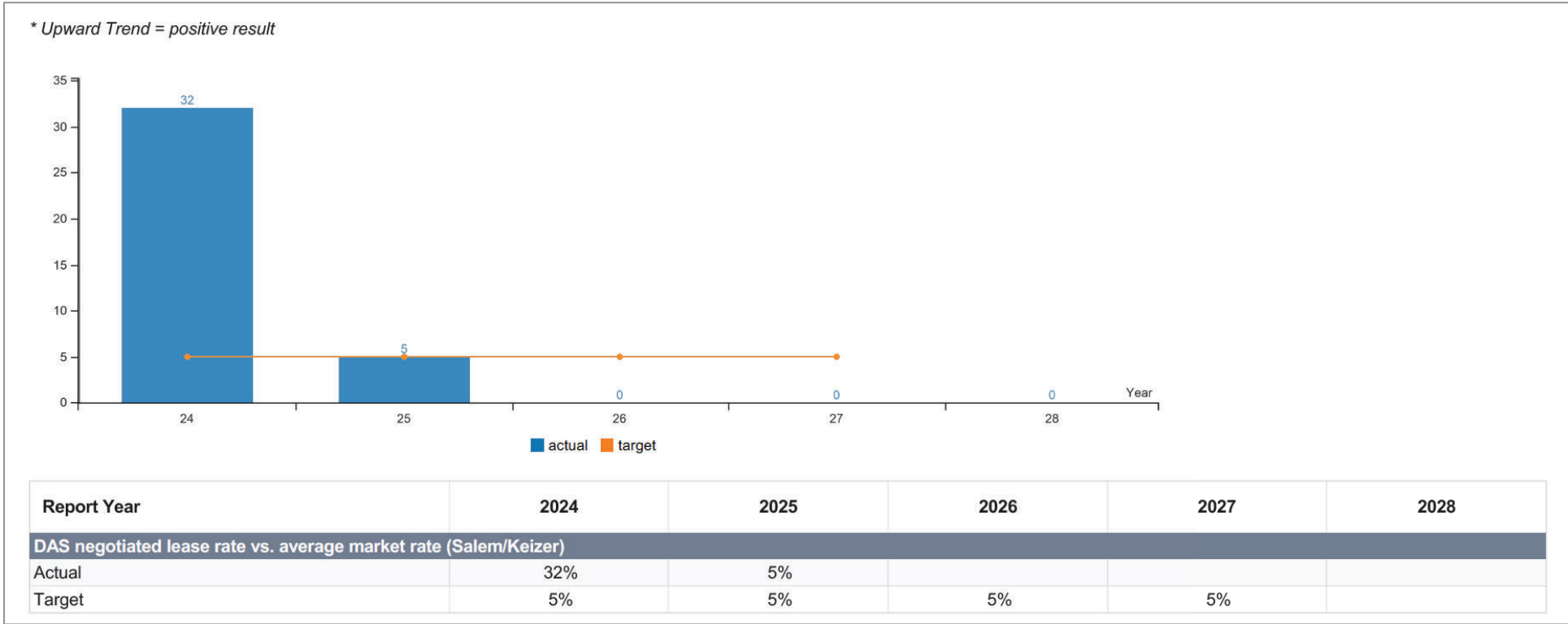
DAS Budget Narrative

- Oregon Forward contracts: EAM contracts with Oregon Forward organizations for custodial services and e-waste processing. These partnerships create jobs for people with disabilities and support the state’s social and economic equity goals.

Program Performance

Real Estate Services:

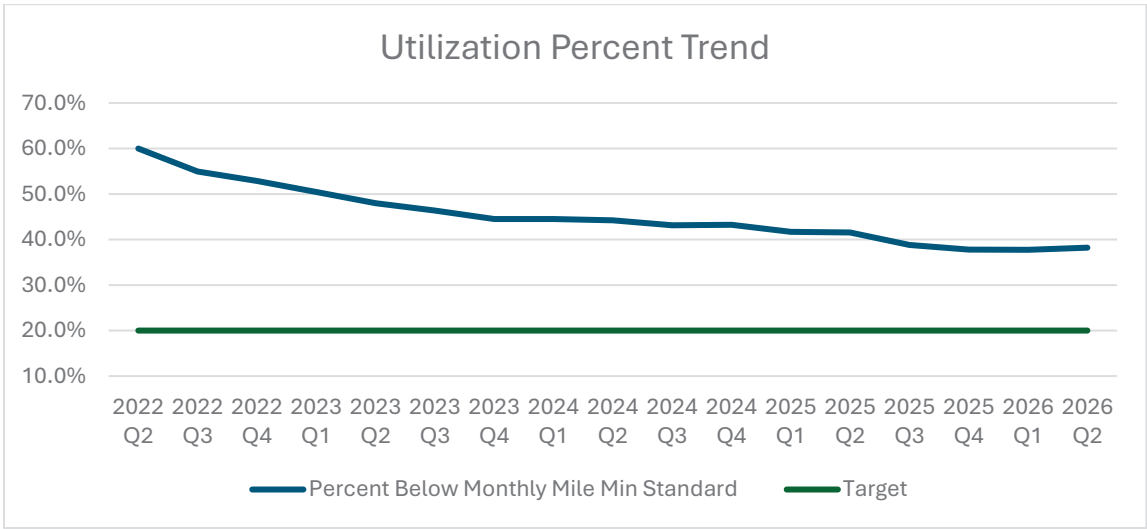
The state has a substantial leasehold portfolio in the market. Per statute, DAS negotiates those transactions. Our goal is to achieve lease rates at least five percent below current market rates. This graph demonstrates success in achieving that benchmark over time.



DAS Budget Narrative

Fleet Utilization:

DAS sets minimum milage requirements for its vehicles to ensure agencies are fully utilizing assets. This graph shows the percentage of all vehicles not meeting the minimum milage decreasing over time. Utilization efficiency has steadily increased over the last several years.



Enabling Legislation/ Program Authorization

ORS Chapter 184.305, 276, 279 A-C, and 283

Funding Streams That Support the Program

EAM is funded primarily through user fees paid by agencies and local government customers (Other Funds). The following tables show the division’s various funding sources.

Programs Funded Through Assessments	Rent Program	Real Estate Services	Fleet & Parking Services	Oregon Surplus Property	Debt Service	Capital Construction & Capital Improvement
Sustainability Support Services		X				

DAS Budget Narrative

Real Estate Leasing & Land Services		X				
Surplus Property Base				X		
Surplus Personal Property Transactions				X		

Programs Funded Through Fees for Service	Rent Program	Real Estate Services	Fleet & Parking Services	Oregon Surplus Property	Debt Service	Capital Construction & Capital Improvement
Billable Jobs	X					
Key Card	X					
Project Management Services	X					
Self-Support Rent	X				X	X
Service Agreement Rent	X					
Uniform Rent	X				X	X
Permanently Assigned Vehicles			X			
Fuel			X			
Shop Services			X			
Parking Services			X		X	X
State Surplus Property				X		
Federal Surplus Property				X		

Programs Funded Through Article XI-Q Bonds	Rent Program	Real Estate Services	Fleet & Parking Services	Oregon Surplus Property	Debt Service	Capital Construction & Capital Improvement
Article XI-Q Bonds						X

Rent Program: Customers in 69 agencies pay either Uniform Rent or Self-Support Rent. Rent revenue from DAS-owned buildings fund PCM. Project manager fees for non-DAS-owned buildings are billed at an hourly rate. We set rates using historical costs of maintaining and operating these buildings at current service levels. Repairs and other services not included in rent are billed at an hourly rate plus parts.

Real Estate Services: Agencies that own real estate pay an assessment to cover required services and customer support. These services

DAS Budget Narrative

include but are not limited to regulatory requirements, land use assistance, help with buying or selling property and technical support for large real estate projects. We calculate the assessment for all state agencies using a blended method: one-third based on the agency's 2025- 27 Legislatively Adopted Budget (LAB) FTE authority, one-third based on the size of the agency's 2025-27 total funds LAB, and one-third based on the number of parcels the agency owns.

Private sector leases: Beginning in the 2025-27 biennium, Real Estate Services (RES) moved to an assessment model for agencies with leases managed by RES. Each agency pays an assessment based on the average of its total square footage of privately leased space and the monthly cost of the leases as of December 31, 2025.

Fleet and Parking Services: Customer fees for daily and monthly vehicle rentals cover both the cost of the vehicles and the administrative expenses needed to manage the rental program. Fuel costs include a mark-up to cover infrastructure and administrative expenses. Shop work is billed at an hourly rate plus parts. Employees pay monthly parking through payroll deduction, and we bill agencies monthly for state vehicle spaces. Hourly and daily parking use meters and pay-and-park machines.

Oregon Surplus Property: State property disposition is funded through a commission on each sale. Warehouse storage space is rented by the square foot or pallet. Pick-up and delivery are billed at an hourly rate plus mileage. The state program also receives an assessment calculated using a blend of factors: 20% based on agency FTE and 80% on historical property transactions. Federal property program customers pay a fee based on the value of the property to cover administrative and transportation costs.

DAS Budget Narrative

Essential Packages

Package 010: Non-PICS Personal Services and Vacancy Factor

This package includes adjustments for non-ORPICS driven personal services costs.

Package 022: Phased-out Program and One-time Costs

This package phases-out \$1.5 million Total Funds.

Package 031: Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.9%.
- Non-state employee and Professional Services costs by the standard 9.3%.
- Rent: Published rates for both uniform and non-uniform rent.
- Attorney General (account 4325) as established.

Package 032: Above Standard Inflation

This package increases data center, utilities, and vehicle repair and maintenance by \$755,000 Total Funds.

Package 033: Exceptional Inflation

This package increases account 4450 Fuels and Utilities due to rate increases and 5400 Automotive and Aircraft higher cost of fuel-efficient vehicles.

Package 060: Technical Adjustment

This package shifts costs between various Personal Services and Services and Supplies accounts for a net-zero adjustment agency-wide related to agency-wide reorganization.

DAS Budget Narrative

Policy Option Packages

Enterprise Asset Management (EAM)

Policy Option Package #140 – EAM Rent Program Resources

\$1,549,755 | Total Positions/FTE: 6/5.40

Purpose

This package requests additional staffing to address increased workloads across key units in the Enterprise Asset Management Rent Program:

- **Planning & Construction Management (PCM):** PCM's workload has grown significantly as new contracting tools—such as Trade Services Price Agreements and expanded professional services agreements—are now used regularly for building and tenant needs. These tools improve project delivery but have created a bottleneck because contract documents take longer to process. Our team has also been given more authority to create and manage contracts on our own. With this added responsibility, both the number of contracts we handle, and their complexity have grown significantly—by an estimated threefold. Many of these contracts support time sensitive projects that cannot move forward until the contracting work is complete. As our workload has increased, processing times have lengthened and these delays are now affecting overall project delivery.
- **Rent Program HVAC:** Workload continues to increase as building controls replacement and integration expand across the portfolio. The Facility Energy Technician 4 role is currently filled on a double-fill basis. Converting this position to permanent status will retain a skilled employee and strengthen HVAC operations, asset maintenance and building service delivery.

Additionally, preventative maintenance tasks and data entry demands in the HVAC shop have increased by 40%, causing delays and customer service impacts. With building controls upgrades occurring across the portfolio, including the addition of the North Valley Complex, two permanent full time Facility Energy Technician 3 positions are needed to maintain service levels and meet lifecycle, functionality and sustainability goals.

- **Rent Program Building Security:** Demand for keycard services has increased sharply, creating delays in processing and customer support. A permanent full time Office Specialist 2 position will help manage higher volumes, improve service quality and support the Building Security program.

DAS Budget Narrative

How Achieved

- **Planning & Construction Management:** Establish two permanent full-time positions: one State Procurement Analyst and one Procurement & Contract Specialist 2. These positions will improve turnaround times, strengthen workflow for both EAM and State Procurement Services and support the DAS Strategic Plan's focus on an efficient procurement system.
- **Rent Program HVAC:** Convert the double fill Facility Energy Technician 4 to a permanent full-time position to improve productivity, workflow and service quality for the program and its business partners, specifically the agencies dependent on our HVAC systems for building air safety and comfort. Establish two permanent full-time Facility Energy Technician 3 positions to ensure adequate staffing for Portland and Wilsonville facilities and maintain required service levels in DAS lease agreements. These positions will be ongoing and funded through rent.
- **Rent Program Building Security:** Establish one permanent full-time Office Specialist 2 position to improve workflow, reduce delays and support agencies that rely on keycard systems for building security.

Staffing Impact

Planning & Construction Management

- Establish one permanent full-time, Procurement & Contract Specialist 2, OAS C0437 AP, SR 27 (0.88 FTE)
- Establish one permanent full-time, State Procurement Analyst, OAS C0770 AP, SR 30 (0.88 FTE)

Rent Program HVAC

- Establish one permanent full-time, Facility Energy Technician 4, OAS C4035 AP, SR 29 (1.00 FTE)
- Establish two permanent full-time, Facility Energy Technician 3, OAS C4034 AP, SR 26 (1.76 FTE)

Rent Program Building Security

- Establish one permanent full-time, Office Specialist 2, OAS C0104 AP, SR 15 (0.88 FTE)

Quantifying Results

DAS will track completed tasks in the Tririga system and monitor cost per square foot and other key performance indicators.

DAS Budget Narrative

Revenue Sources

Other Funds, Charges for Services (Rent).

Policy Option Package #160 – Debt Service & Cost of Issuance \$ 12,497,752 | Total Positions/FTE: 0/0.00

Purpose

This package requests funding to cover debt service and cost of issuance for three bond programs: the \$100 million Portfolio Repositioning Bond, the 2027-29 L&I \$25 million bond sale and the State Fair Capital Construction \$36.6 million bonds.

How Achieved

DAS requests \$12,497,752 in expenditure authority for debt service and cost of issuance (see SCR 093 listed separately from CC POP on POP list).

Staffing Impact

None.

Quantifying Results

POP Number	Bond Requestor	Description	COI OSFC	COI EAM CC	OSFC Bond Amount	Debt Service	Total Cost
160	EAM	Cost of Issuance on \$100 million Portfolio Repositioning Bond L&I for 27-29 \$25 million bond sale	-	\$ 610,000	-	-	\$610,000
160	EAM	Debt Service on \$100 million Portfolio Repositioning Bond L&I for 27-29 \$25 million bond sale	-	-	-	\$6,829,554	\$6,829,554
160	OSFC	Debt Service for State Fair Capital Construction \$36.6 million bonds	-	-	-	\$5,058,198	\$5,058,198

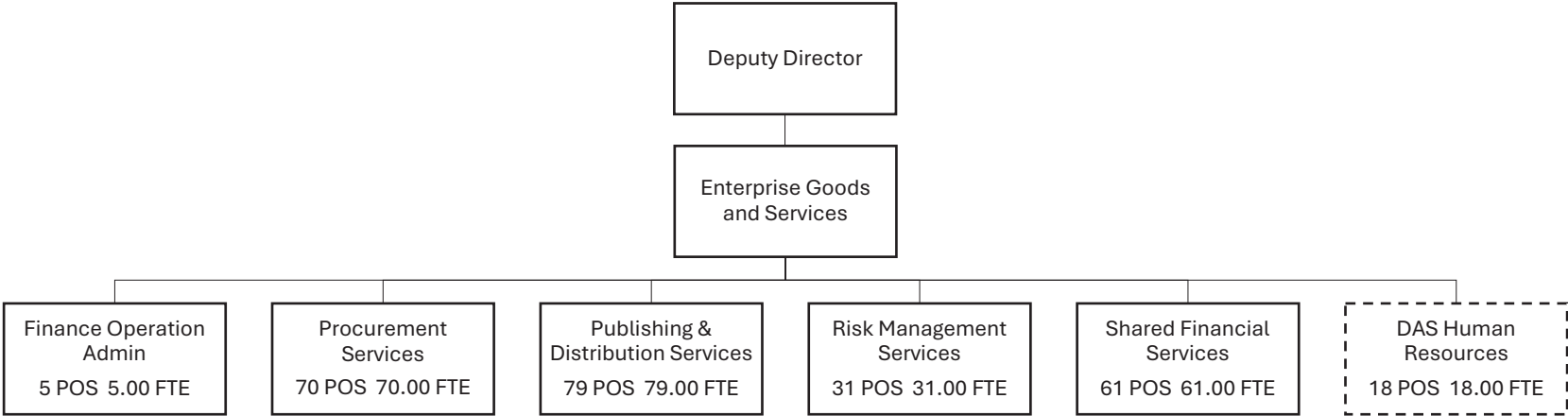
Revenue Sources

Other Funds, Charges for Services (Rent), General Fund, State Fair Capital Construction/Improvements.

DAS Budget Narrative

Enterprise Goods and Services (EGS)

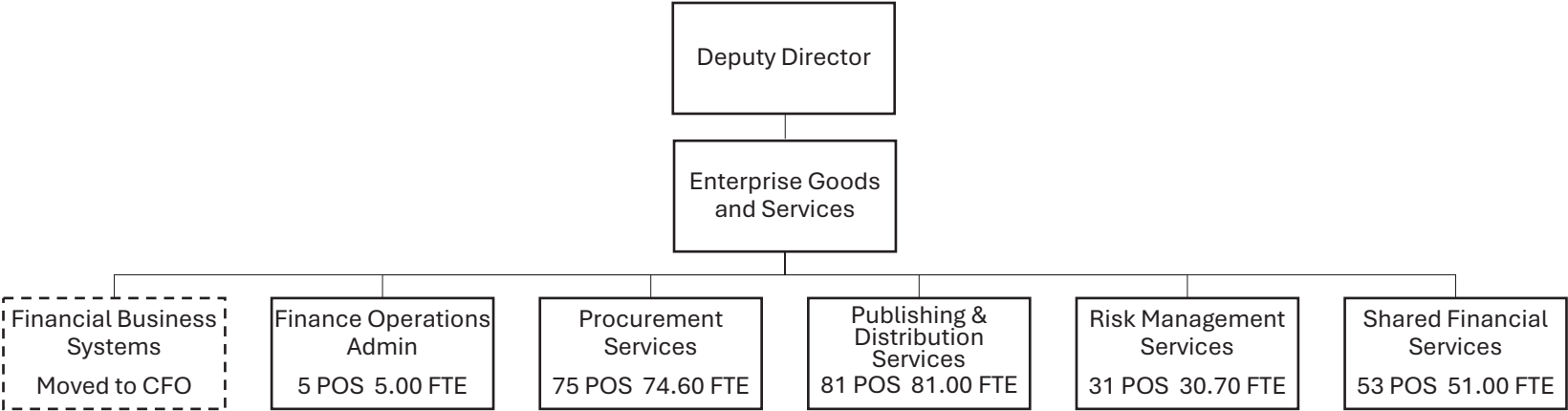
2027-29 Organization Chart
264 POS 264.00 FTE



18 DAS Human Resources positions were transferred from the Chief Human Resources Office division to Enterprise Goods and Services.

DAS Budget Narrative

2025-27 Organization Chart 245 POS 242.30 FTE



DAS Budget Narrative

Enterprise Goods and Services (EGS)

Primary Program Contact: Satish Upadhyay, Deputy Director

Executive Summary

EGS provides cost-effective services to state agencies and, in many cases, local governments. These value-added services allow agencies to stay focused on their core mission. EGS supports customers by delivering stable business systems and expertise in procurement, publishing and mail distribution, risk management and financial services. The division emphasizes responsive customer service, operational efficiency, flexible delivery and continuous improvement.

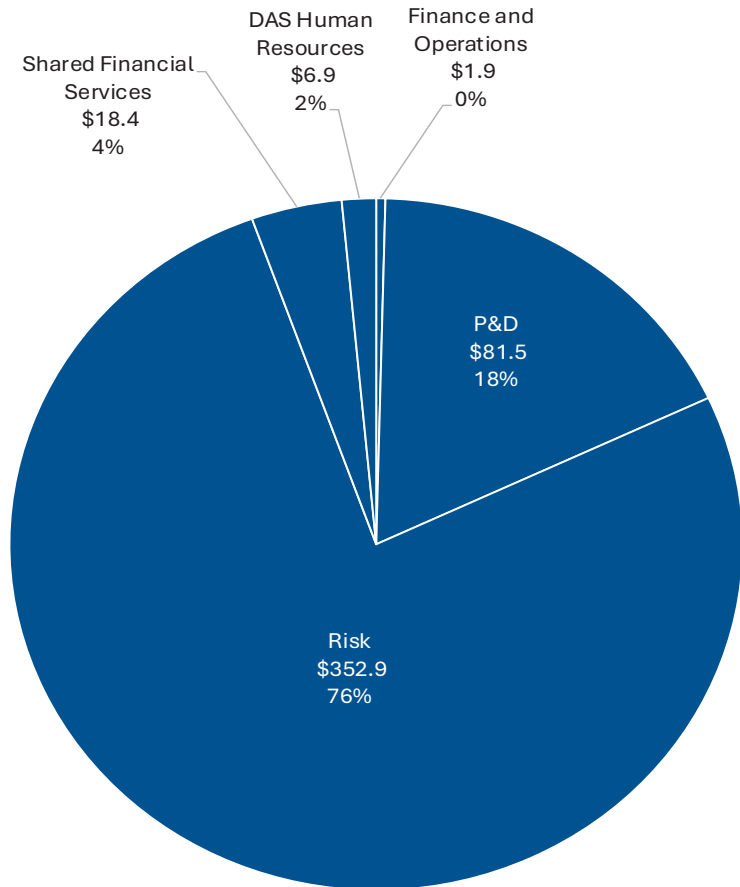
Narrative

EGS delivers services across these program areas:

State Procurement Services (SPS): SPS is the state's central procurement authority. It manages and oversees most statewide purchasing and contracting for goods, services and personal services. SPS ensures agencies buy what they need legally, efficiently, and transparently while maintaining statewide standards and compliance.

SPS leads public procurement by setting statewide policy, managing major procurements, and supporting agencies with sourcing, contracting and vendor management. It also manages statewide price agreements that give agencies pre-competed contracts, saving time and money.

Enterprise Goods and Services 2027-29 Expenditures by Program Areas



DAS Budget Narrative

SPS has statutory authority for most Executive Branch procurements under Oregon's public contracting code (ORS 279A, 279B, 279C), unless the law delegates authority elsewhere. SPS conducts formal procurements, manages cooperative purchasing, oversees special procurements and exemptions, and ensures legal sufficiency and compliance.

It also strengthens statewide procurement practices through training, policy guidance, OregonBuys (the state's eProcurement system), sustainable procurement initiatives, and programs such as the Certification Office for Business Inclusion and Diversity (COBID) and Oregon Forward.

SPS conducts procurements on behalf of state agencies and provides consultation and training for state and local government employees and suppliers on purchasing laws, rules, procedures and policies. It administers the state's procurement training and certification program and maintains the statewide eProcurement system. Personnel costs and the implementation and maintenance of the eProcurement system are the program's major cost drivers.

SPS plays a critical role in ensuring accountability, gathering procurement data and supporting an efficient, centrally led procurement function.

Publishing and Distribution (P&D): P&D provides integrated document publishing and distribution solutions for state agencies and political subdivisions. It offers digital and inkjet printing, variable data and secure document printing, copying, scanning and file conversions. P&D also provides design, consultation, Managed Print Services (MPS) and related services.

P&D manages mail services such as inserting, postage metering, addressing, mail and package tracking and ZIP code presorting services which improve security and lower postage costs. Its interagency Shuttle Mail Delivery Service makes 300 customer stops within the greater Willamette Valley and provides next-day delivery for documents and packages.

More than 40 years ago, state agencies consolidated their internal and high-volume printing and mailing operations under P&D. This consolidation has demonstrated clear gains in efficiency, cost effectiveness, and reliability, resulting in time and money savings for agencies.

Risk Management (RM): RM insures and protects state government property and activities. RM program staff work closely with agencies every day to manage tort claims, offer risk consulting services and provide insurance for the wide range of complex and high-risk activities carried out by state government. The program insures \$13.04 billion in state-owned property and covers all state agencies, boards and commissions through a combination of self-insurance and commercial insurance policies.

The program manages liability (tort) and property claims, partners with SAIF Corporation for Workers' Compensation and handles an

DAS Budget Narrative

average of 2,800 tort and property claims each year. It also receives about 289 citizen reports annually and coordinates agency responses. Personnel costs and Department of Justice fees for tort defense are RM's primary cost drivers, with DOJ making up about 75% of its administrative budget in recent years. The program strengthens government operations by managing claims and coordinating responses to incidents involving state people, property and activities.

Shared Financial Services (SFS): SFS provides financial services so agencies can stay focused on their core missions. It delivers accounting and budgeting services to 30 smaller agencies and provides accounting services to DAS. SFS also provides payroll services to those 30 agencies plus 34 more, serving a total of 64 payroll customers, including seven agencies with more than 1,000 FTE. SFS helps agencies reduce risk and improve accuracy through consistent, cost-effective financial services.

SFS makes sure all financial activity follows applicable statutes, rules, policies, and generally accepted accounting principles. Its services include accounts receivable, accounts payable, payroll and benefits coordination, developing accounting structures, budget development and forecasting, year-end financial reporting, preparing financial statements, maintaining fixed asset records, bond accounting, distributions to local government and providing training and consultation. Personnel costs are the program's primary cost driver. Overall, SFS delivers essential, high-quality financial services for DAS and many state agencies.

Finance and Operations: The Finance and Operations program supports DAS by ensuring strong internal operations and quality customer service. The program maintains front desk operations, oversees internal safety services, and offers administrative leadership for key internal programs.

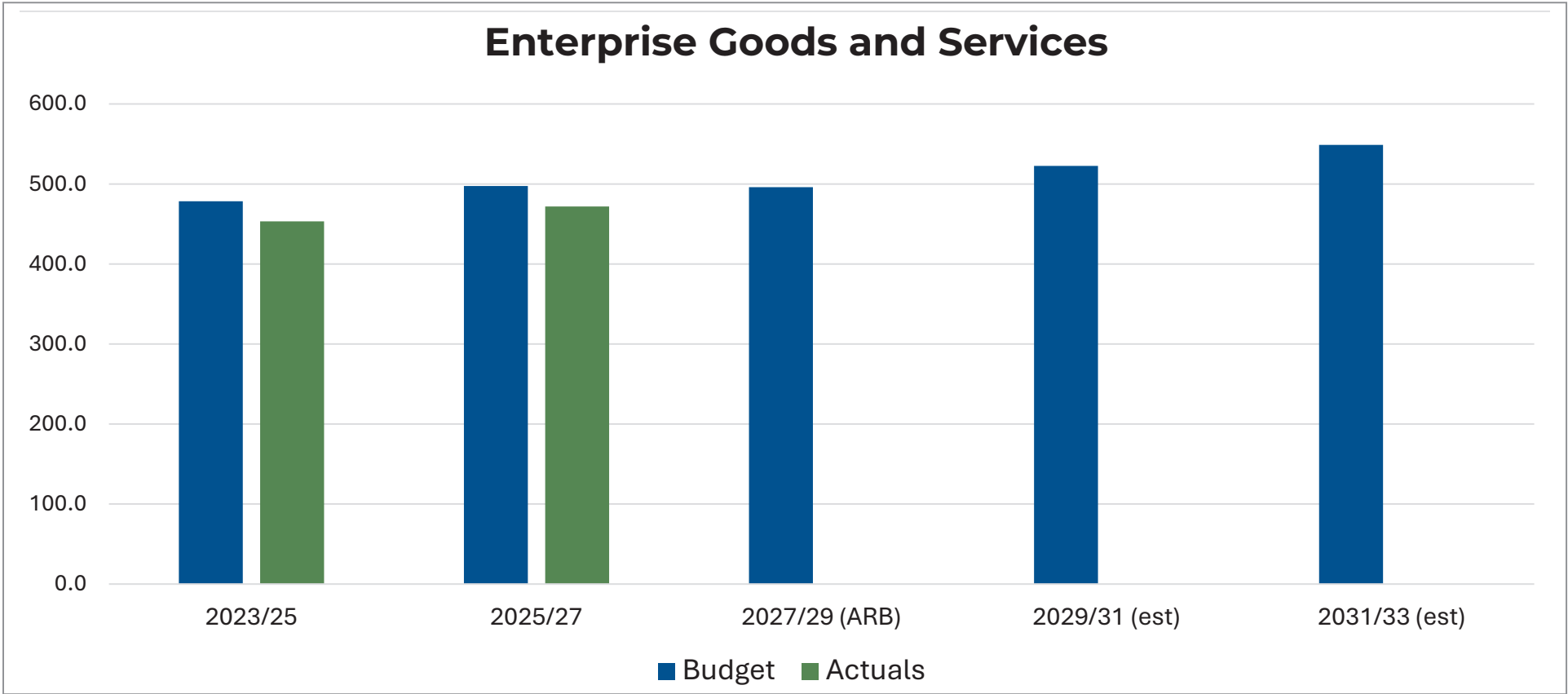
DAS Human Resources: On June 26, 2026, the DAS Director announced a reporting structure change of the DAS and client agency HR Team. This team will no longer report to CHRO (statewide) but instead report to the DAS Deputy Director within the agency. This change aligns with standard government practices and is how other agency functions are organized in DAS. This change will result in the CHRO Client Agencies unit moving to a new DCR DAS Human Resources under Enterprise Goods and Services (EGS). 18 positions will move to this new DCR to report directly to the DAS Deputy Director.

This team of HR business partners provides full-service HR services to support approximately 25 agencies, boards and commissions, including DAS. The team assists managers and employees across the full employment lifecycle, offering guidance on laws, rules, policies, labor contracts, talent acquisition, classification and compensation, background checks, leave administration (FMLA and OFLA), investigations, performance management, progressive discipline, affirmative action, personal records, safety and workers' compensation.

The team also supports agencies with strategic planning and implementation, organization structure(s) and reorganization, process improvement, employee engagement, change management, leadership development and diversity, equity and inclusion efforts.

DAS Budget Narrative

Total Funds Budget (Historical and Future)



DAS Budget Narrative

Program Justification/Long Term Outcomes

State Procurement Services (SPS): SPS serves as the state’s central procurement authority. The team of highly skilled procurement professionals manages the most complex and high-risk solicitations for the state. SPS provides the following services:

- Managing agency-specific and statewide contracts for goods and services on behalf of state agencies, boards, commissions, local governments and other government entities.
- Providing consultation for state and local government employees and suppliers on purchasing laws, rules, procedures, templates, and policies.
- Administering statewide and national price agreements for state and local governments.
- Managing the Oregon Cooperative Procurement Program (OrCPP), which gives local governments access to state price agreements; the Oregon Forward Program, which supports businesses focused on providing opportunities for people with special needs; and supporting the Oregon Small Business Entity (OSBE) program to help small businesses compete for contracts.
- Delivering required training and certification for procurement and contract administration employees.
- Maintaining statewide public procurement templates, administrative rules and the OregonBuys system, a procurement and contracting platform for most Executive Branch agencies.

Publishing and Distribution (P&D): P&D provides integrated document publishing & distribution solutions for state agencies and political subdivisions. It produces materials in a highly secure environment to protect sensitive information about Oregonians. P&D prints and mails critical documents for agencies such as the Oregon Health Authority, Oregon Department of Human Services, Oregon Department of Motor Vehicles, Oregon Employment Department, and many counties that issue property tax statements. P&D also prints and mails all state checks, warrants and negotiable documents.

As an in-plant and mail operation, P&D serves state government and some political subdivisions. By operating as a cost recovery program and working with partner commercial printers, P&D delivers significant savings compared to standard commercial rates. It also supports budget constrained local governments by offering discount printing and mailing services.

DAS Budget Narrative

Risk Management: RM provides a centralized team of highly technical experts in risk management, insurance and claims. The program serves as one-stop resource for agencies by offering advice, expertise, training and educational support. RM works proactively with agencies and DOJ to reduce risk exposure, understand loss trends and identify agency-specific risks. It recommends strategies to prevent future losses and analyzes statewide risk exposure to ensure proper insurance coverage. RM manages claims on behalf of agencies so they can stay focused on their core missions.

Shared Financial Services: SFS provides high-quality financial services to 64 state agencies serving more than half of all state government. SFS continues to grow as more agencies recognize the value of shared services. Over the past decade, its payroll customer base has more than doubled and its accounting and budgeting services have added eight new customers. SFS helps agencies standardize financial practices, reduce costs and manage staffing risks through a professional and reliable finance team.

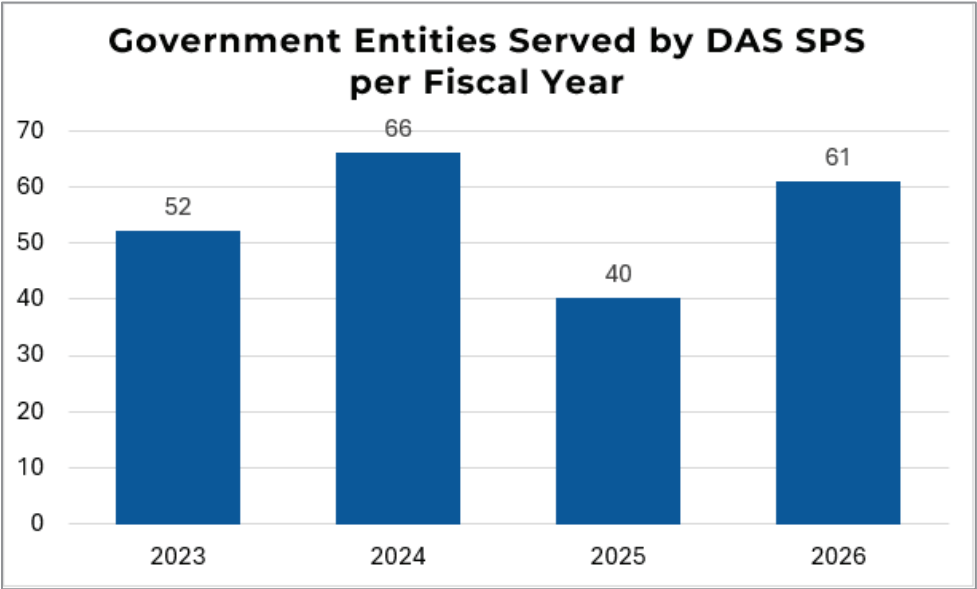
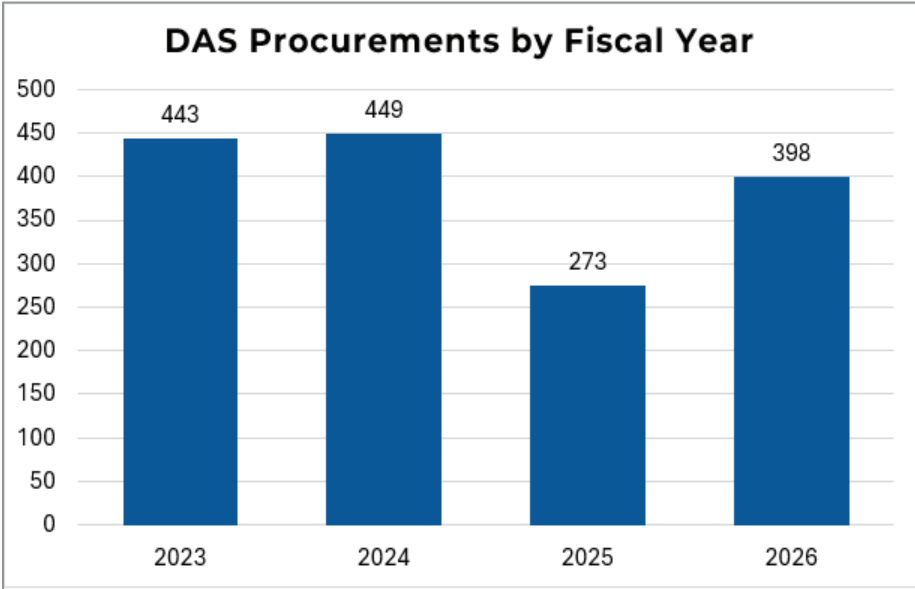
Finance & Operations: This small program supports many at DAS. Its five employees provide essential customer service, workflow support and safety services that help other DAS teams succeed.

Program Performance

These measures represent a small part of what the division tracks to evaluate performance on cost, timeliness, quality and the volume of services provided.

Procurement Services: Oregon Cooperative Procurement Program (OrCPP) membership continues to grow, and statewide price agreements (PA) spend is increasing.

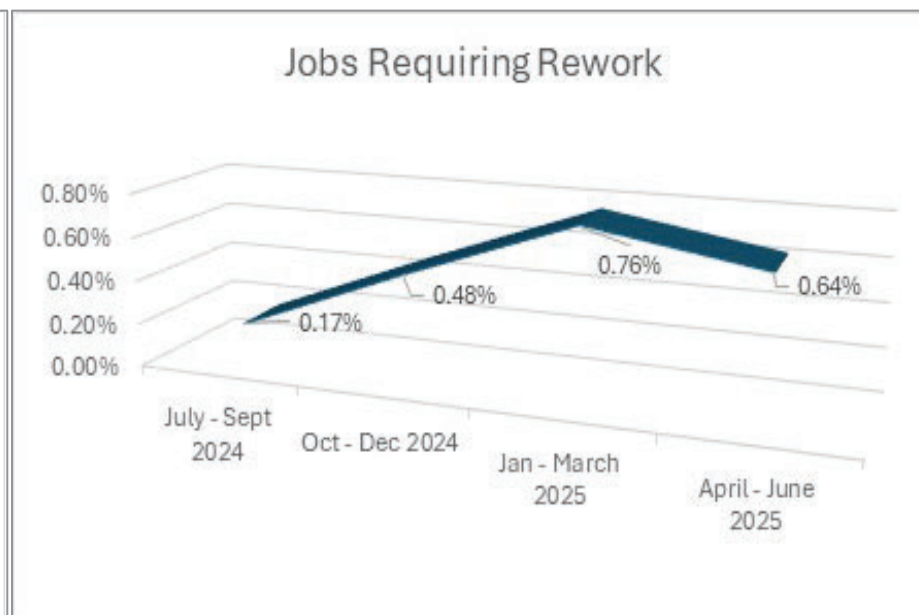
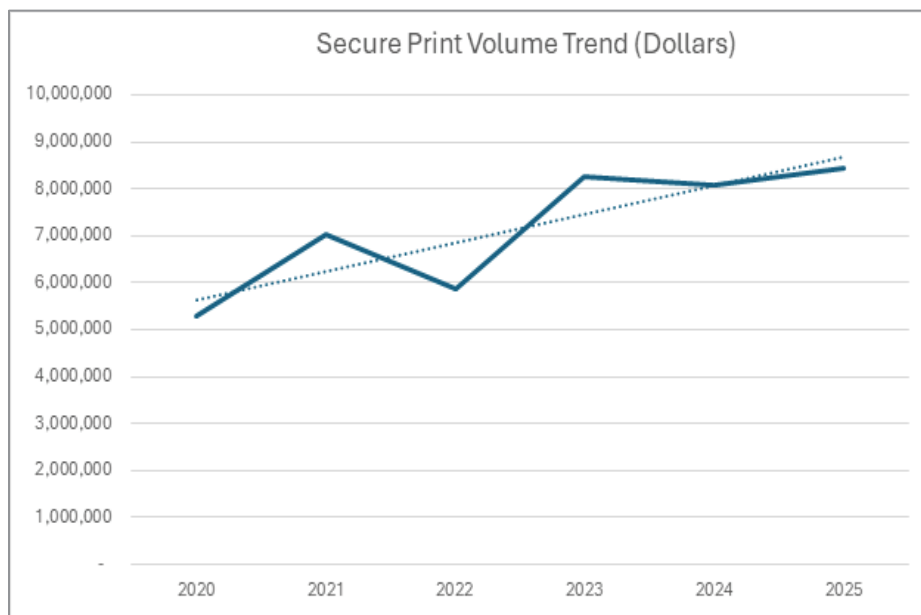
DAS Budget Narrative



DAS Budget Narrative

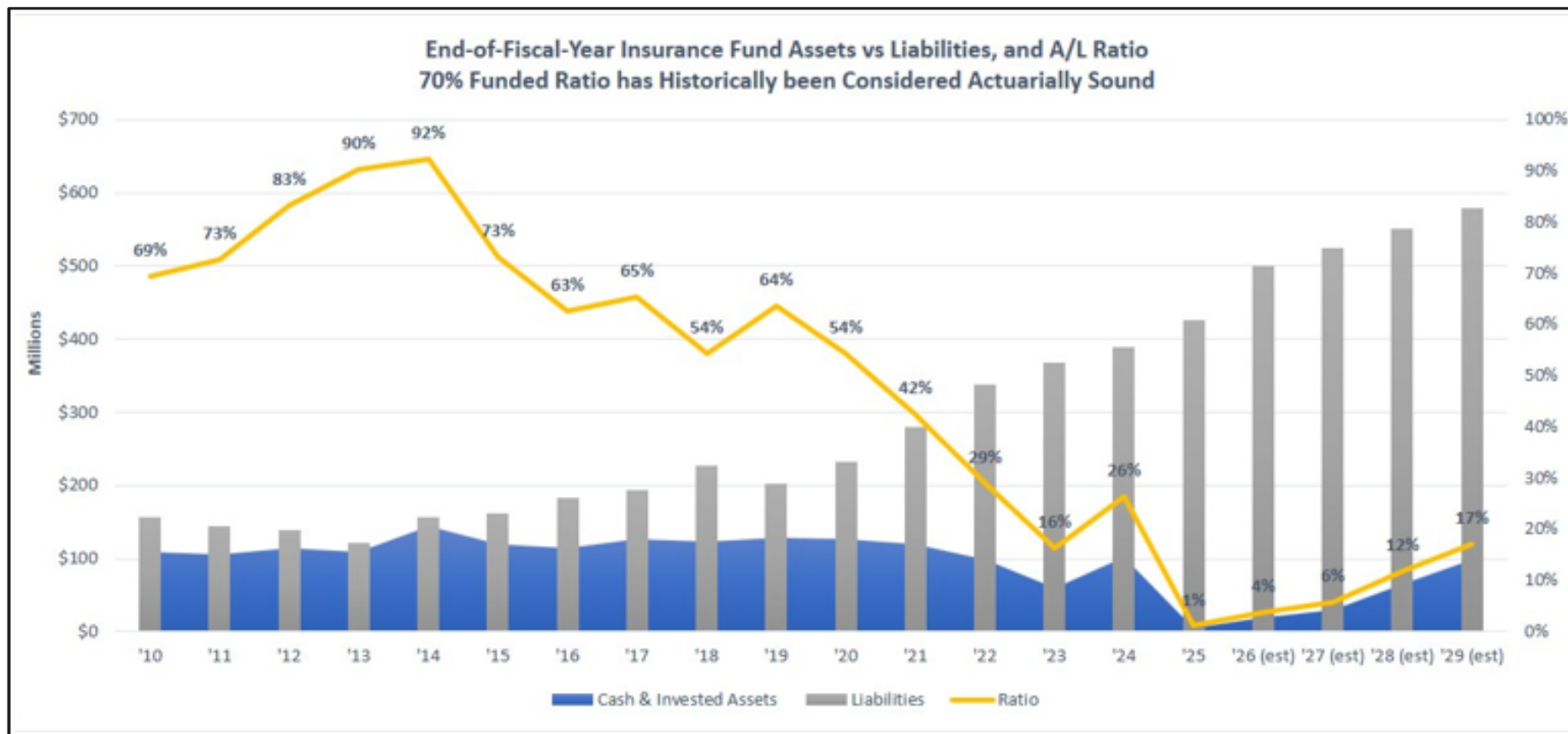
Publishing and Distribution:

- Secure print production shows a steady increase from 2020
- The Net Promoter Score for customer satisfaction remained steady at 90 in 2025.
- Fewer than 1% of print jobs require rework.
- P&D delivered 96.7% of print jobs on time over the past four quarters.
- The team processes more than 75 million outgoing mail pieces each biennium, saving the state over \$7.5 million in postage.
- Shuttle delivery provides secure, trackable service to more than 290 stops.



DAS Budget Narrative

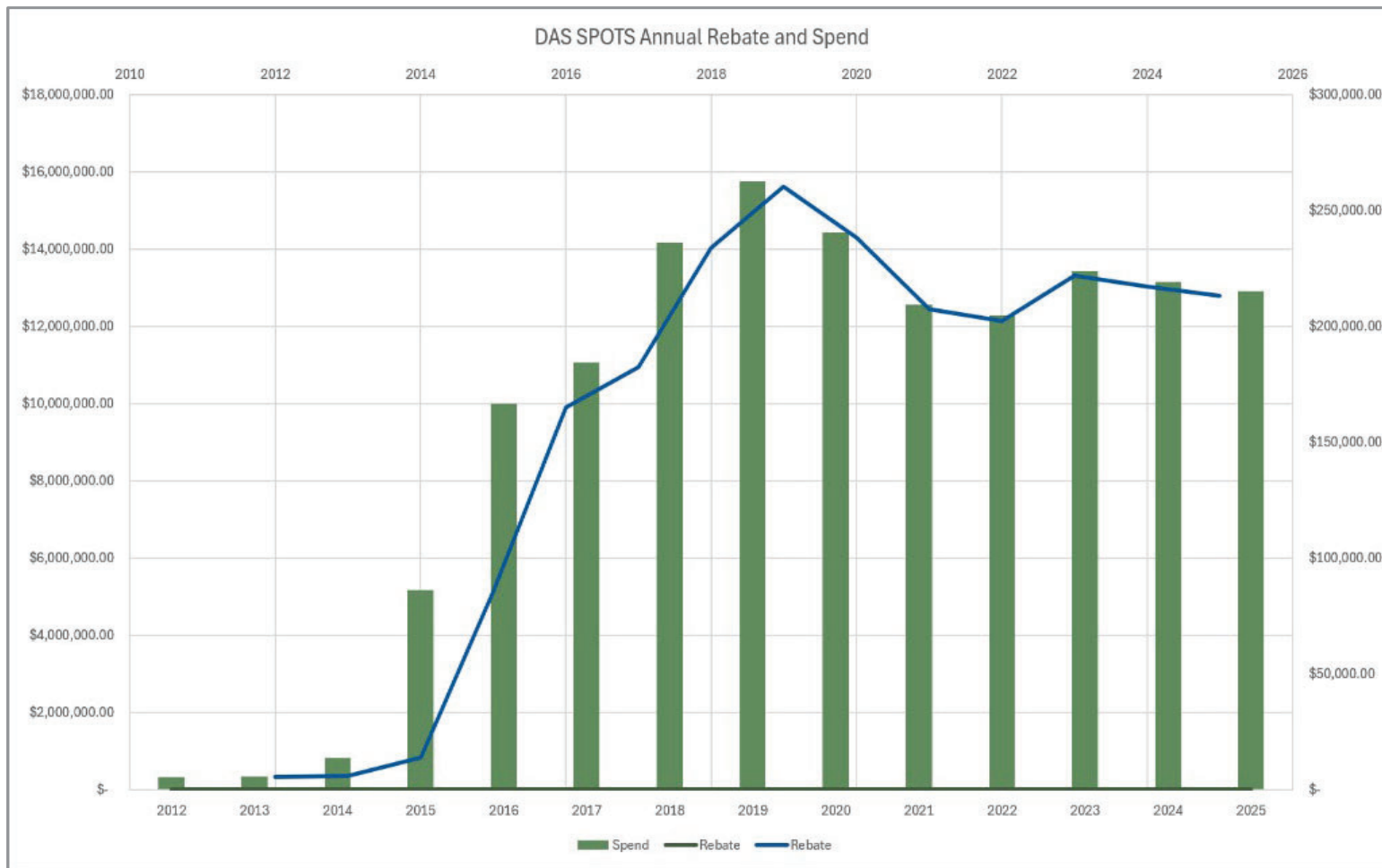
Risk Management: The Insurance Fund’s financial health is declining as assets fall and liabilities rise due to higher estimated losses and increasing commercial insurance costs. To remain solvent, the program must align risk charges with expected losses as required by ORS 278.435(1). The fund’s key performance measure—the funded ratio—has dropped sharply from 63% in 2019 to 4% in 2025. Rising premiums, increased claim payments, pandemic impacts, climate-related losses, higher defense costs, and state tort cap increases have all contributed to greater funding pressures, pushing the funded ratio to historically low levels and raising concerns about potential insolvency.



DAS Budget Narrative

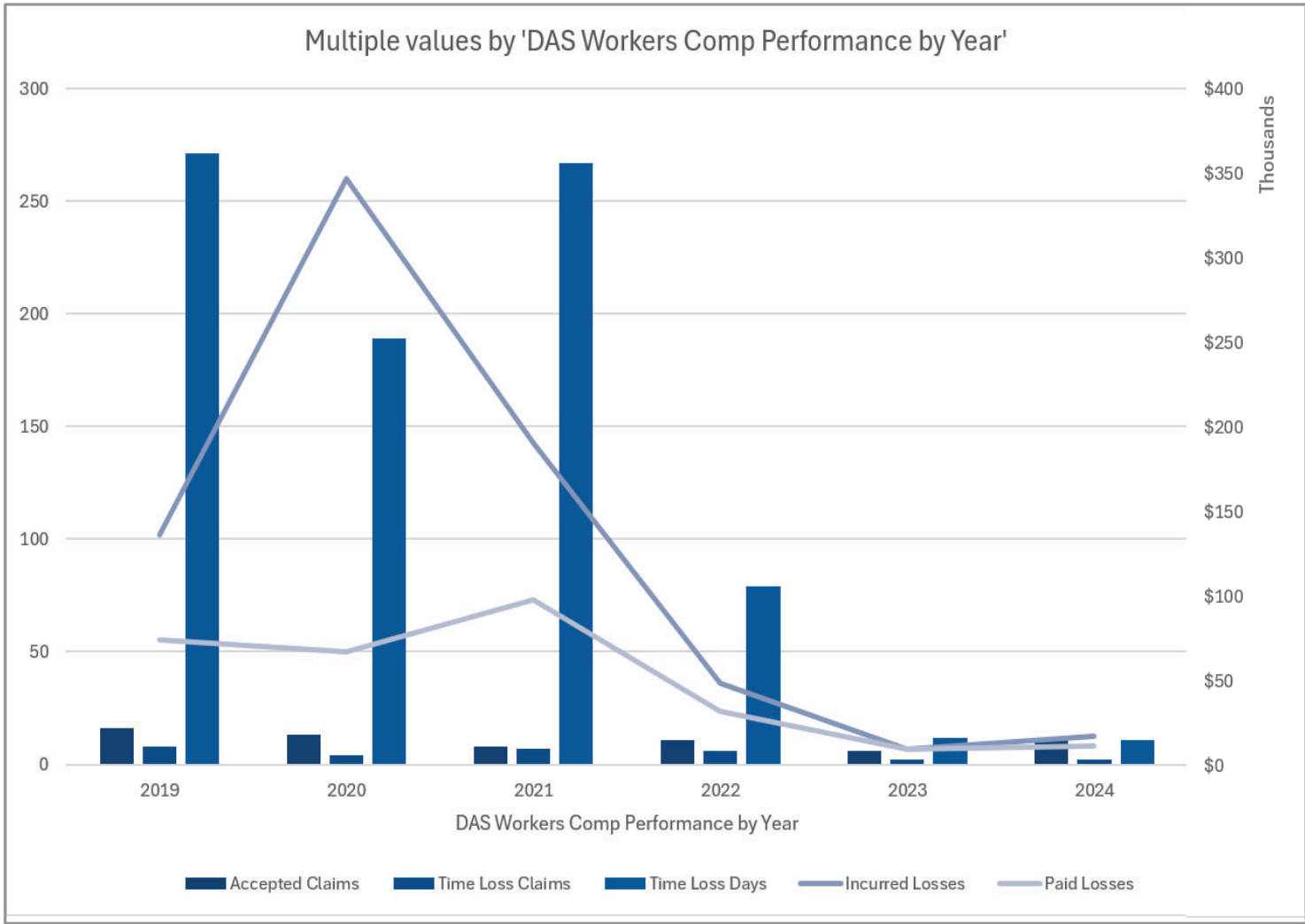
Shared Financial Services:

- SFS expanded the use of the state purchasing card (SPOTS) as the primary method for DAS and SFS customers to make vendor payments. The SPOTS program increases workflow efficiency and provides a US Bank rebate on each purchase.
- Payroll customers have more than doubled in size in the past 10 years. SFS now serves 64 state agencies and more than 15,000 FTE.



DAS Budget Narrative

Finance & Operations: DAS has significantly reduced internal Workers Compensation claims since 2021 through strong safety and wellness practices.



DAS Budget Narrative

Enabling Legislation/ Program Authorization

- ORS 30.260-30.300, Tort Actions Against Public Bodies
- ORS 184.305, Oregon Department of Administrative Services
- ORS 221.760, Distribution of Revenues from Cigarette, Gas and Liquor Taxes
- ORS 221.770, Revenue Sharing to Cities
- ORS 238 and 238A, Public Employees' Retirement System, Oregon Public Service Retirement Plan
- ORS 238.705 Chapter 238 and 238a, establishes responsibility of employer to remit contributions and reports
- ORS 272.085, 5% U.S. Land Sales Fund
- ORS 276.102, Acceptance of donations for state executive residences
- ORS 276A.209, State Information Technology operating fund
- ORS 278, Insurance for Public Bodies
- ORS 279 A, B, and C, State Procurement Code
- ORS 282, Public Printing
- ORS 283.100, DAS to Provide Administrative Functions to State Agencies
- ORS 283.110, Furnishing by state agency to another state agency of services, facilities, and materials
- ORS 283.140, Approve or disapprove all state agency mail equipment or mail service acquisitions
- ORS 291, State Financial Administration
- ORS 291.015, Establishes authority to set fiscal direction for the State
- ORS 291.100, Sets responsibility for financial management
- ORS 291.405, Assessment of state agencies for mass transit purposes, rates
- ORS 291.407, Mass transit assistance account, source distribution, Oregon Department of Transportation (ODOT) assistance, etc.
- ORS 292, Salaries and Expenses of State Officers and Employees
- ORS 292.010, Defines the state's payroll schedule
- ORS 292.016, Provides for centralized payroll procedure
- ORS 292.018, Designates DAS as the state's payroll agent
- ORS 292.024, Authorizes the Joint Payroll Account
- ORS 292.026, Permits the issuance of payroll checks from the Joint Payroll Account
- ORS 292.033, Permits pay advances and off-cycle payments for termination checks
- ORS 292.034, Authorizes DAS to charge agencies for the centralized payroll services
- ORS 292.042, 292.067, Authorizes direct deposit of paychecks
- ORS 292.042, 292.065, Authorizes the deduction of insurances, union dues, parking fees, charitable fund contributions, etc.

DAS Budget Narrative

- ORS 293, Administration of Public Funds
- ORS 293.346, Authorizes drawing warrants against Treasury
- ORS 293.348, Authorizes charging agencies for warrant produced
- ORS 293.590, Sets responsibility to supervise state accounting

Funding Streams that Support the Programs

The division receives most of its funding through service charges and an assessment that allocates costs to state agencies based on our 2025-27 Legislatively Adopted Budget FTE authority. We review and update rates every biennium and we work to ensure charges are fair based on actual costs.

Procurement Services: The program receives funding mainly through Vendor Collected Administrative Fees (VCAF), agency-specific service charges and an assessment.

Publishing and Distribution: The program receives funding through charges for services. Printing and mail delivery are charged at per-piece rates, while shuttle, production, graphic design and variable data design services are billed at hourly rates.

Risk Management: The program receives funding through assessment. Charges reflect each agency's relative risk, the value of its owned property and its history of losses.

- **Non-Limited Expenditures:** Approximately 53% of the program's expenditure is non-limited and used to buy insurance and pay losses from the Insurance Fund. These costs rise or fall based on the number and severity of claims, which are driven by agency losses rather than administrative decisions. Recent increases in state tort cap limits and greater interest from plaintiff's attorneys have led to more liability claims with higher financial exposure.

Non-limited expenditures occur in five areas: Commercial insurance billed directly to agencies for unique risks, property program, liability program, workers' compensation and inmate injury.

Shared Financial Services: The program receives funding through service charges, which are based on the number of transactions.

Finance & Operations: The program receives funding from overhead transfers from other DAS divisions to support its operations.

DAS Budget Narrative

Essential Packages

Package 010: Non-PICS Personal Services and Vacancy Factor

This package includes adjustments for non-ORPICS driven personal services costs.

Package 022: Phased-out Program and One-time Costs

This package phases-out \$22.3 million Total Funds.

Package 031: Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.9%.
- Non-state employee and Professional Services costs by the standard 9.3%.
- Rent: Published rates for both uniform and non-uniform rent.
- Attorney General (account 4325) as established.

Package 060: Technical Adjustment

This package shifts costs between various Personal Services and Services and Supplies accounts for a net-zero adjustment agency-wide related to agency-wide reorganization.

DAS Budget Narrative

Policy Option Packages

Enterprise Goods and Services (EGS)

Policy Option Package #130 – State Procurement Services Sourcing and Compliance Program

\$1,025,657 | Total Positions/FTE: 3/3.00

Purpose

This package will establish a procurement compliance function to conduct routine and ad-hoc compliance reviews of state contracts, vendors and solicitations. This function will enforce delegated authority conditions, improve statewide compliance with the Public Contracting Code and support consistent, lawful and transparent contract management across state government.

The Oregon Secretary of State Audits Division (Report 2025-18)¹ found that Oregon lacks a comprehensive, centralized procurement and contracting compliance program and is not effectively monitoring high-risk contracts or vendors. Although DAS has statutory authority to conduct compliance reviews², it has not created a structure to carry out this work. Other states, including Arizona, California, Colorado, Minnesota and Texas, operate procurement compliance units that perform systematic reviews, track corrective actions, and enforce delegations. Establishing a similar unit in Oregon will strengthen internal controls, improve contract outcomes and protect taxpayer resources.

The IT Procurement Sourcing unit manages most statewide IT purchasing. As agencies advance modernization efforts, the unit faces increasing demands, including navigating complex procurement rules, procuring sophisticated systems and managing the risks associated with IT projects, data safety and software systems. A statewide analysis of IT procurement requests, backlog levels and analyst processing times shows the state needs additional staff to eliminate the backlog and proactively manage workflows, vendor relationships and price agreements.

How Achieved

DAS State Procurement Services will establish a procurement compliance function that will:

- Develop and implement a compliance review framework and schedule.
- Conduct routine and ad hoc samplings and reviews of state agency solicitations, contracts, and vendor compliance.

¹ Department of Administrative Services: Without a Comprehensive Compliance Function, DAS Cannot Effectively Monitor High-Risk Contracts or Mitigate Contracting Risks, [Report 2025-18](#)

² [ORS 184.305](#), [ORS 279A.050](#)

DAS Budget Narrative

- Issue and track corrective action plans and enforce delegation conditions.
- Use data to inform risk-based oversight; and
- Use findings to improve statewide training, guidance, and policy.

DAS State Procurement Services will also hire one IT sourcing unit staff to:

- Conduct IT procurements for client state agencies.
- Work with EIS and client agencies to procure and manage statewide price agreements for IT systems, licenses, and solutions.
- Work with DOJ and EIS when there are IT vendor compliance issues and problems.

Staffing Impact

- Establish two permanent full-time, Compliance Specialist 3, OAS C5248 AP, SR 29 (2.00 FTE).
- Establish one permanent full-time, Operations & Policy Analyst 4, MMN X0873 AP, SR 32 (1.00 FTE).

Quantifying Results

DAS State Procurement Services will establish performance measures for the compliance program.

Revenue Sources

Other Funds, Vendor Collected Administrative Fee.

DAS Budget Narrative

Enterprise Goods and Services (EGS)

Policy Option Package #131 – Increase Risk Management NL Assessment

\$113,890,412 | Total Positions/FTE: 0/0.00

Purpose

This package requests an increase in risk assessment revenue for the 2027-29 biennium by \$113.8 million above the 2025-27 legislatively approved level to capitalize the Insurance Fund. Charges against the Insurance Fund are projected to rise to \$442.7 million in 2027-29, compared to the 2025-27 legislatively approved level of \$328.8 million.

Under ORS 278.435(1), biennial risk charges must reflect the expected losses so the Insurance Fund, as well as the total fund, remains actuarially sound. The proposed charges cover the present value of all forecasted losses for the 2027-29 biennium.

This package also affects a key performance measure: the Insurance Fund’s funded ratio, which compares available assets to the reserves needed to pay outstanding claims and related expenses. The following table shows recent biennial-end, Insurance Fund cash, liabilities and funded levels:

Valuation Date	Cash & Invested Assets	Insurance Fund Liabilities**	Funded Ratio
June 30, 2019	\$128 million	\$202 million	63%
June 30, 2021	\$119 million	\$280 million	43%
June 30, 2023	\$60 million	\$367 million	16%
June 30, 2025	\$16 million	\$426 million	4%

***Insurance Fund Liabilities are made up primarily of “Reserves”, which are estimates, based heavily upon independent external actuarial opinions regarding the amounts necessary to cover future claims and expenses for claims experienced through the valuation date.*

Assets and funded ratios have dropped sharply, and the Insurance Fund cannot afford further declines without risking insolvency. Funding needs continue to rise due to higher commercial policy premiums and significantly higher actual and expected claim payments. These increases reflect a range of challenges, including the global pandemic, climate impacts, political instability, and annual increases to the maximum tort cap in state court.

Approval of this package is necessary because agencies are already experiencing record levels of claims. The additional funding would help move the 2027-29 biennium toward actuarially sound funding levels, consistent with the approach used in 2025-27. However, broad systemic increases in claims mean a guaranteed turnaround is not certain.

DAS Budget Narrative

If the package is not approved and risk charges remain at the 2025-27 level of \$328.8 million, the Insurance Fund's assets would likely fall to zero given its fragile position as of June 30, 2025. Without additional funding, the fund would be insolvent unless other resources are identified.

How Achieved

Risk charges are updated each biennium and consist of three components:

1. Independent actuarial estimates of losses for self-insured state programs, currently estimated at \$375 million for 2027-29.
2. Commercial insurance premiums for a variety of coverages, including property, estimated at \$50.9 million for 2027-29.
3. Risk management administration costs, excluding legal expenses included in actuarial estimates, estimated at \$16.7 million for 2027-29.

These components total \$442.7 million for 2027-29. After subtracting the legislatively approved 2025-27 amount, the requested funding for this package comes to \$113.8 million.

Independent actuaries estimate self-insured liability, property, and worker's compensation program needs using a 65% confidence level and discount rates appropriate to each coverage type (2% for worker's compensation, 1% for liability coverages and 0% for property coverages). Treasury and actuarial experts determine these rates based on claim patterns and investment characteristics. Actuarial assumptions rely on the state's claim experience and comparable external data. The total recommended amount for 2027-29 is \$375 million.

Commercial insurance premium estimates are based on trends in actual premiums paid. Recent increases stem from weather and wildfire risks, political volatilities and other global factors. Premiums for 2027-29 are expected to remain close to the current estimate of \$50.9 million.

Risk management administration costs, which exclude legal expenses covered in the actuarial estimate, have remained relatively stable and are projected at \$16.7 million for 2027-29.

Staffing Impact

None.

Quantifying Results

DAS collects risk charges consistent with the approved total and adjusts reserves quarterly to cover outstanding claims and related expenses. A key measure of the results is the funded ratio, which compares Insurance Fund assets to liabilities. Recent trends are shown on the first page of this package narrative. If this package is approved, the funded ratio could begin to recover from its June 20, 2025 level of 4%, although rising

DAS Budget Narrative

claim volume and complexity may limit the pace of improvement.

Revenue Sources

Other Funds, Admin and Service Charges (Assessment).

Under ORS 278.435(3), agencies are assessed based on their loss history, so charges reflect each agency's share of statewide risk. Agencies with higher losses pay a larger share and agencies with lower-than-expected losses see a reduced share in future cycles.

The state already incurs these risks through agency operations. Approval of the package ensures agencies pay for the losses incurred during the biennium they occur, rather than shifting costs to future years as has happened in previous biennia. With adequate funding and the current allocation method, risk charges should generally align with each agency's actual loss experience.

DAS Budget Narrative

Enterprise Goods and Services (EGS)

Policy Option Package #132– Shared Financial Services Payroll and DAS Resources

\$8,978,678 | Total Positions/FTE: 26/26.00

Purpose

This policy option package will strengthen DAS Shared Financial Services (SFS) payroll unit and improve how we serve client agencies. SFS has steadily expanded its payroll services since 2018, growing from 36 payroll client agencies and serving approximately 3,500 FTE to 61 client agencies and serving nearly 11,000 FTE by July 2026. Several more agencies recently committed to transition from internal payroll operations to using DAS SFS. As part of that transition, these agencies will transfer existing payroll positions to DAS to support the increased workload. The Oregon Youth Authority (OYA) will transfer three payroll analyst positions; the Department of Justice (DOJ) will transfer three and the Department of Environmental Quality (DEQ) will transfer two.

On June 26, 2026, the DAS Director officially announced a reporting structure change of the DAS and client agency HR Team. This team will no longer report to CHRO (statewide) but instead report to the DAS Deputy Director. This change aligns with standard government practices and is how other agency functions are organized in DAS. This change will result in the CHRO Client Agencies unit (18 FTE) moving to a new DCR DAS Human Resources under Enterprise Goods and Services (EGS).

How Achieved

The payroll analyst positions to be transferred from OYA, DOJ and DEQ to DAS are necessary for SFS to support the added workload of the expanding client base. The CHRO change will be a lift and drop. CHRO Client Agencies will move to a new DCS under EGS.

Staffing Impact

SFS Transfers:

- Transfer positions from OYA to DAS: Three permanent full-time, Payroll Analyst, OAS C0214 AP, SR 21 (3.00 FTE)
- Transfer positions from DOJ to DAS: Three permanent full-time, Payroll Analyst, OAS C0214 AP, SR 21 (3.00 FTE)
- Transfer positions from DEQ to DAS: Two permanent full-time, Payroll Analyst, OAS C0214 AP, SR 21 (2.00 FTE)

DAS Human Resources Transfers:

Transfer positions from CHRO to EGS new DCR:

- Eight permanent full-time, HR Consultant 1, MMN X1326 AP, SR 30 (8.00 FTE)

DAS Budget Narrative

- One permanent full-time, Human Resources Administrator 1, MMS X7342 AP, SR 38X (1.00 FTE)
- Two permanent full-time, Human Resource Analyst 1, MMN X1320 AP, SR 23 (2.00 FTE)
- Seven permanent full-time, Human Resource Analyst 2, MMN X1321AP, SR 26 (7.00 FTE)

Quantifying Results

By moving to SFS payroll services, agencies are expected to achieve cost savings and reduce operational and compliance risks. DAS Human Resources change is a neutral change.

Revenue Sources

SFS - Other Funds, Charges for Services.

DAS Human Resources - Other Funds, Assessments.

DAS Budget Narrative

Enterprise Goods and Services (EGS)

Policy Option Package #133 – Wrongful Conviction Compensation and Legal Cost

\$8,400,000 | Total Positions/FTE: 0/0.00

Purpose

This package requests funding to cover the expected costs of administering wrongful conviction cases in the 2027-29 biennium. In 2022, Oregon enacted the Wrongful Conviction Compensation statute. The law allows a person to petition for compensation and show that the evidence demonstrates they meet the statutory requirements for being wrongfully convicted. If they do, they are entitled to compensation based on a formula set in statute.

How Achieved

DOJ continues to receive new petitions and tort claim notices, making exact forecasting of caseloads challenging. Wrongful conviction filings often arise unexpectedly, especially when broader legal developments occur — such as convictions vacated due to non-unanimous jury verdicts, or cases reversed on appeal. Because of this unpredictability, DOJ must remain flexible with resources and budget planning.

The current biennium shows a shift in both volume and resolution of cases. A total of 53 petitions were filed; 25 were dismissed or denied after trial, and 15 cases settled. These settlements exceed \$10 million. This change affects policymakers and budget analysts as it informs plans for future cycles. For the 2027-29 biennium, DAS is requesting \$2.4 million General Fund for anticipated state legal costs and \$6 million General Fund for settlement payouts to meet the needs of this evolving caseload.

Staffing Impact

None.

Quantifying Results

Continued implementation of Oregon’s wrongful conviction compensation statute.

Revenue Sources

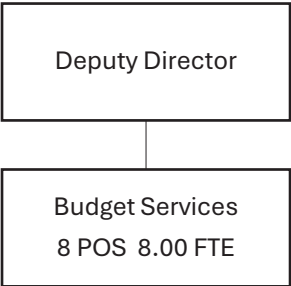
General Fund.

DAS Budget Narrative

Budget Services

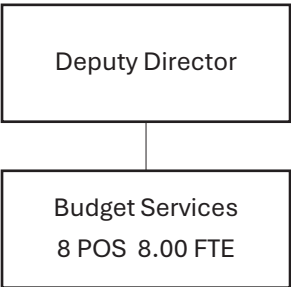
2027-29 Organization Chart

8 POS 8.00 FTE



2025-27 Organization Chart

8 POS 8.00 FTE



DAS Budget Narrative

Budget Services

Primary Program Contact: Satish Upadhyay, Deputy Director

Executive Summary

Budget Services guides and supports DAS and EIS budget through every phase of the budget cycle, including development, execution and closeout.

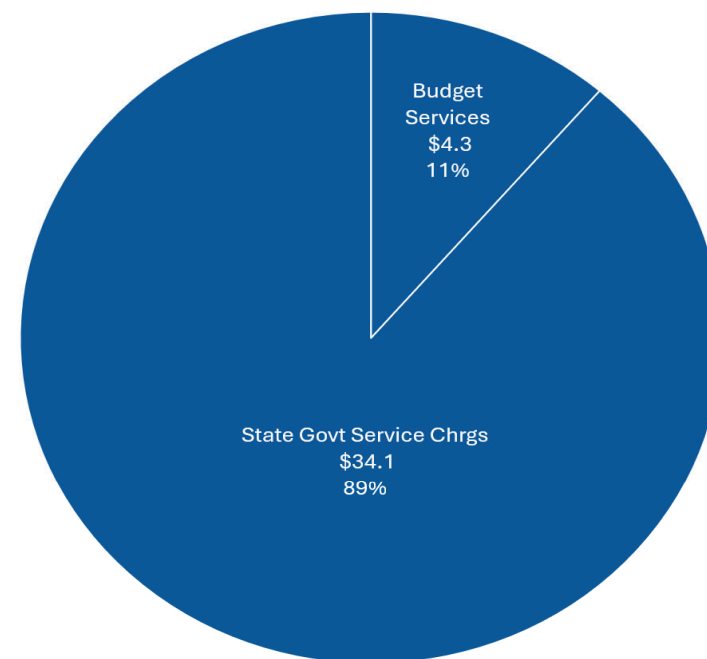
Narrative

Budget Services coordinates preparation of the agency budget and helps DAS divisions develop and execute their budgets. The program handles budget development, financial planning and analysis and provides financial reporting and consulting.

The program manages rate development; calculates rates, fees and assessments; and prepares the biennial state agency price list of goods and services. The price list explains DAS services, related costs included in state government service charges line item, and the user fees agencies pay for DAS services.

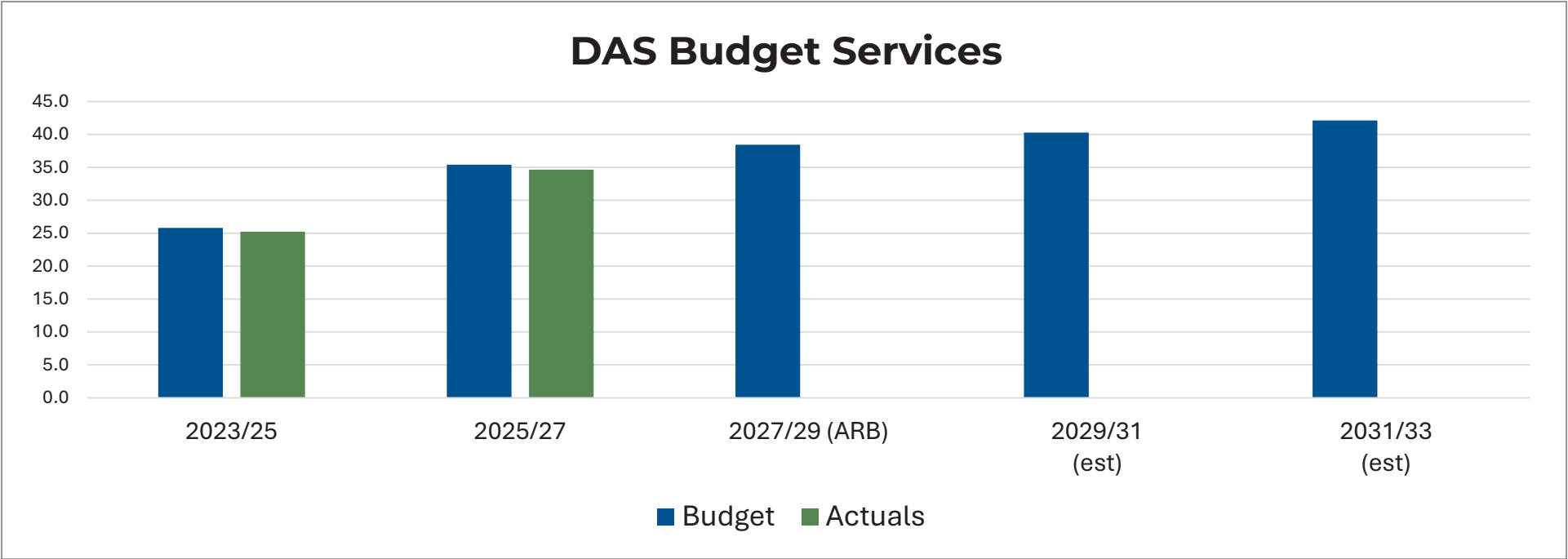
The program also coordinates DAS Emergency Board requests between legislative sessions. Most Budget Services costs come from personnel and state government service charges.

**DAS Budget Services
2027-29 Expenditures
by Program Area**



DAS Budget Narrative

Total Funds Budget (Historical and Future)



Program Justification/Long Term Outcomes

Budget Services provides timely, efficient, and helpful financial services and rate development to the department’s divisions and programs. The unit produces three iterations of the statewide budget document and the Price List of Goods and Services – Agency Request Budget, the Governor’s Budget, and the Legislative Adopted Budget – and manages the agency’s budget.

Enabling Legislation/ Program Authorization

Oregon Revised Statute (ORS) Chapter 184.

DAS Budget Narrative

Funding Streams that Support the Program

Budget Services is an internal overhead cost for all DAS divisions, which is factored into the charges for services rates and assessments for cost recovery purposes.

DAS Budget Narrative

Essential Packages

Package 010: Non-PICS Personal Services and Vacancy Factor

This package includes adjustments for non-ORPICS driven personal services costs.

Package 021: Phased-in Program and One-time Costs

This package phases-in \$437,000 Total Funds.

Package 031: Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.9%.
- Non-state employee and Professional Services costs by the standard 9.3%.
- Rent: Published rates for both uniform and non-uniform rent.

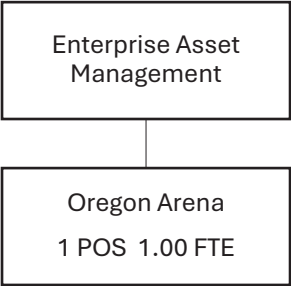
Attorney General (account 4325) as established.

DAS Budget Narrative

Oregon Arena

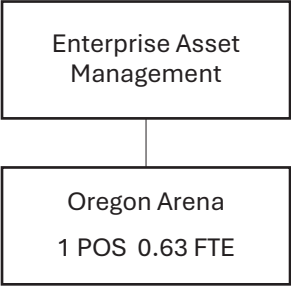
2027-29 Organization Chart

1 POS 1.00 FTE



2025-27 Organization Chart

1 POS 0.63 FTE



Oregon Arena is a new DAS program as of the 2026 short session.

DAS Budget Narrative

Oregon Arena

Primary Program Contact: Shannon Ryan, Enterprise Asset Management Administrator

Executive Summary

SB 1501, passed during the 2026 legislative session, directed DAS to participate in the funding and renovation of the Moda Center in Portland. The Oregon Arena program will help administer the state's investment in the renovation project.

Narrative

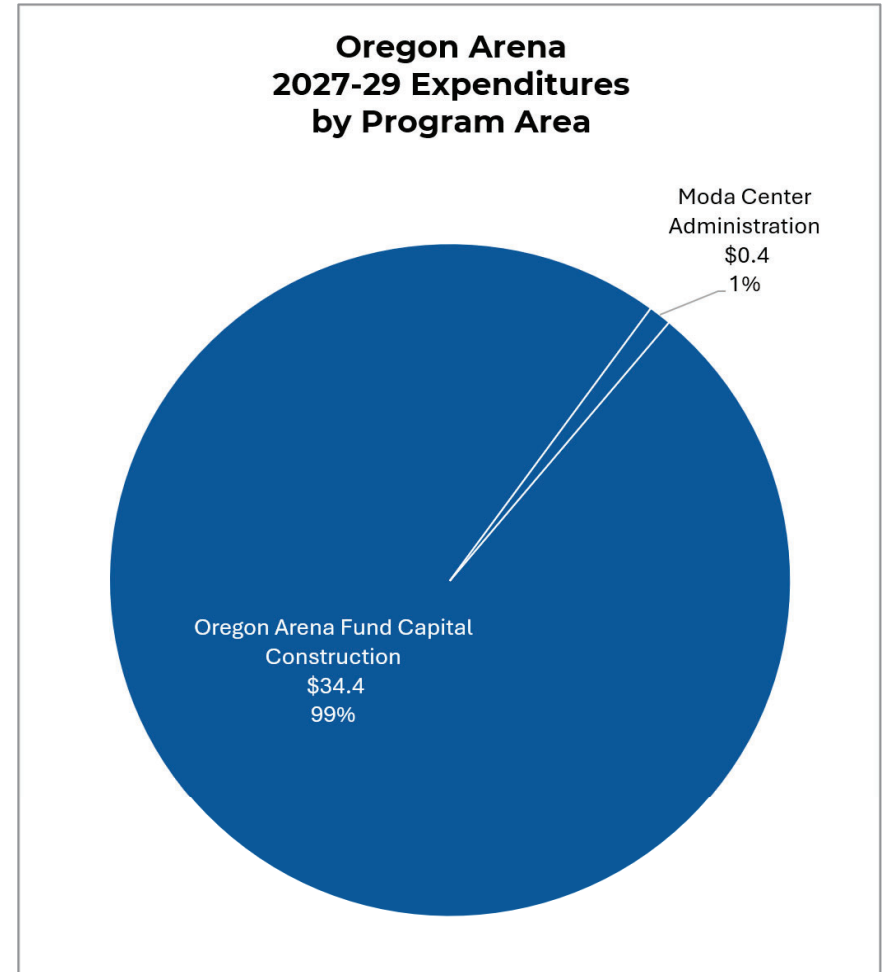
In SB 1501, DAS is directed to work with Treasury to issue \$365 million in bonds to help fund renovation of the Moda Center. These dollars will be combined with funds from the City of Portland and Multnomah County and will be administered by a joint authority, the creation of which is also directed by SB 1501.

Program Justification and Link to Long-Term Outcomes

This program was created by the Legislature with passage of SB 1501. Key outcomes of this program include a fully renovated arena and an agreement by the arena's managing entity to lease and occupy the facility for a minimum of 20 years.

Enabling Legislation and Authorization

State participation in the Moda Center renovation and creation of the joint authority are directed by SB 1501. The bond sale is directed by SB 1501 and enabled by SB 5702.



DAS Budget Narrative

Funding Streams that Support the Program

In SB 1501, the Legislature appropriated \$1.5M General Funds for bill implementation. The bond sale is directed by SB 1501 and enabled by SB 5702.

DAS Budget Narrative

Essential Packages

Package 010: Non-PICS Personal Services and Vacancy Factor

This package includes adjustments for non-ORPICS driven personal services costs.

Package 022: Phased-out Program and One-time Costs

This package phases-out \$2.7 million Total Funds.

Package 031: Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.9%.
- Non-state employee and Professional Services costs by the standard 9.3%.
- Rent: Published rates for both uniform and non-uniform rent.

Attorney General (account 4325) as established.

DAS Budget Narrative

Policy Option Packages

Enterprise Asset Management (EAM)

Policy Option Package #141 – Placeholder: Oregon Arena Project

\$ 1 | Total Positions/FTE: 0/0.00

Purpose

This package serves as a placeholder for continued funding to carry out Senate Bill 1501. The bill directs DAS, the Governor’s Office and the Attorney General to establish a joint authority to own and oversee the operations of the Moda Center. It also creates the Oregon Arena Fund, separate and distinct from the General Fund, and declares the Legislature’s intent to issue debt to generate \$365 million in bond proceeds for construction and renovation of the Moda Center.

Projected administrative costs for the 2027-29 biennium are not yet known.

How Achieved

To be determined.

Staffing Impact

To be determined.

Quantifying Results

To be determined.

Revenue Sources

General Fund.

DAS Budget Narrative

Miscellaneous Revenues (090-00)

Narrative

DAS receives and distributes certain pass-through funds collected from federal and state sources.

State agencies with Other Funded positions assess a state government service charge, as directed by ORS Chapter 291.276. This assessment recovers the actual costs of the Legislative Assembly, including the Emergency Board, the Legislative Counsel Committee, the Governor's Office, and the Secretary of State Archives Division. We return Other Funds collected through this assessment to the General Fund. Federal sources are excluded from this assessment because the federal government does not fund central state government functions.

DAS also uses the statewide services revenue program within the budget and accounting systems to collect and transfer assessment revenues for the Judicial Department, the State Library and Oregon Business Development Department.

DAS manages several distributions to city and county governments, including:

- City revenue sharing of Oregon Liquor Control Commission earnings (ORS 221.770).
- 3.45% of total cigarette tax proceeds collected by the Department of Revenue (ORS 323.455).
- 35.325% of Amusement Device Tax collected by the Department of Revenue (ORS 320.100).
- Marijuana tax proceeds collected by the Department of Revenue (ORS 475B.760).
- 25% of all money received from the sale of National Forest products within a county are distributed back to that county.
- A portion of mineral lease proceeds from federal lands.
- 5% of proceeds from the sale of federal land and materials to fund roads and bridges.
- A portion of Taylor Grazing Act fees to be used for grazing and range improvements.
- A portion of lease fees paid to the federal government under the Federal Flood Control Act to be used for schools and roads.

DAS Budget Narrative

Mass Transit Distribution (091-00)

Narrative

A mass transit assessment charges state agencies 0.6% of the salaries and wages paid to employees working within a transit district boundary, as required by ORS 291.405. This assessment replaces payroll or property taxes that agencies would otherwise pay to support local mass transit districts. The 2027-29 Budget includes \$24.7 million for mass transit assessments, the same amount as the 2025-27 biennium.

Tobacco Settlement (092-00)

Narrative

DAS tracks and distributes funds received through the Tobacco Master Settlement Agreement (MSA). Historically, these funds have supported certain health care related expenses and debt service on Oregon Opportunity Bonds issued by DAS on behalf of the Oregon Health and Science University (OHSU). The 2027-29 Agency Request Budget includes \$103 million in tobacco settlement resources, distributed as follows:

- \$97.2 million to the Oregon Health Authority
- \$3.1 million to the Department of Justice
- \$2.6 million to the Department of Education for activities related to the MSA

DAS Debt Service (093-00)

Narrative

This program covers DAS related costs, including issuance and debt service payments for Certificates of Participation and Article XI-Q Bonds used to construct and improve state buildings. The 2027-29 CSL Budget includes \$54.6 million Other Funds for these costs.

DAS Budget Narrative

Bonds (094-00)

Narrative

This program includes payments for Oregon State Treasury bonding fees and debt service on Article XI-O Bonds. The 2027-29 Budget includes \$327,095 for these costs.

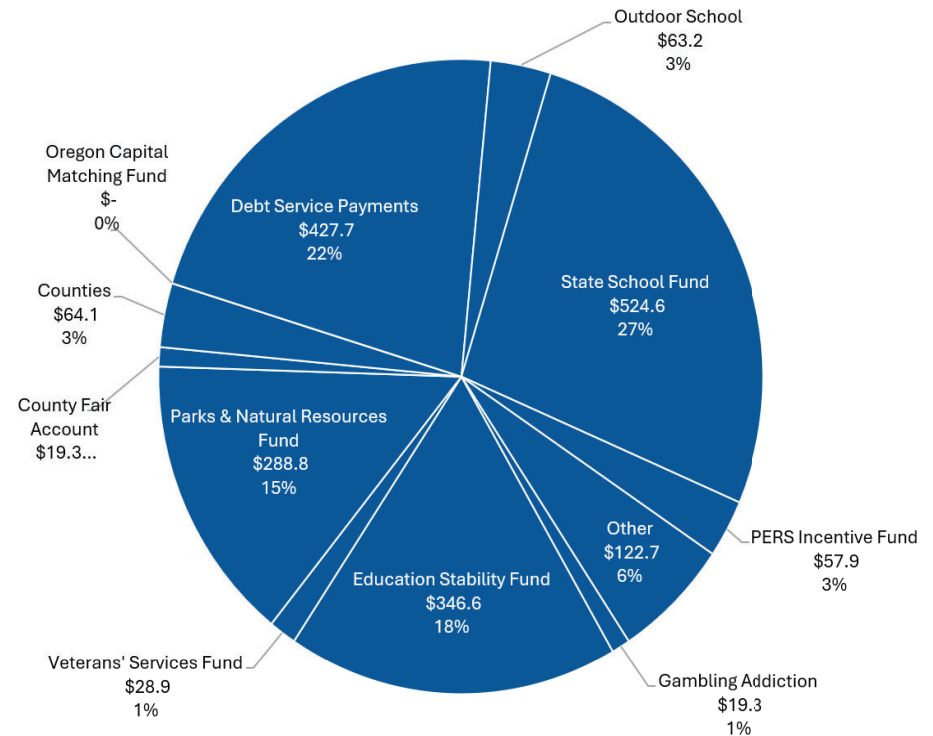
Statewide Lottery Distribution (095-00)

Narrative

The Oregon Lottery transfers Lottery Funds to the DAS Economic Development Fund (EDF) each quarter. DAS then distributes the funds according to constitutional and statutory priorities, which include:

- Debt service payments for Lottery Bonds (first payment priority of available funds)
- 18% of net proceeds to the Education Stability Fund
- 15% of net proceeds to the Parks and Natural Resources Fund
- 1.5% of net proceeds to the Veterans' Services Fund
- 3% of net proceeds from video lottery games to counties for economic development projects

2027-29 Agency Request Budget - Distributions from Economic Development Fund



DAS Budget Narrative

- Other allocations

The Legislature also allocates EDF funds. Most of these allocations are made to the Department of Education for the State School Fund, the Oregon Business Development Department, OHA Gambling Addiction Treatment, Outdoor School, County Fairs, and other programs.

Education Stability Fund (096-00)

Narrative

The 1997 Legislative Assembly established the Education Endowment Fund (EEF). Prior to the 2003-05 biennium, 15% of quarterly transfers to the EDF were transferred to the EEF. Voters approved Measure 19 in the September 2002 special election which amended the Constitution and renamed the EEF as the Education Stability Fund (ESF). Money in the ESF fund can now be accessed under certain economic conditions to provide additional transfers to the State School Fund. Beginning in the 2003-05 biennium, the dedicated Lottery allocations to this fund increased from 15% to 18%.

Declared earnings from the main ESF support two purposes:

1. Oregon Education Fund (SCR 097) to pay for public education and education lottery bond debt service.
2. Higher Education Coordinating Commission for Oregon Opportunity Grant program (ORS348.260). The ESF also includes one primary subaccount - the Oregon Growth Account (OGA).

Oregon Education Fund (097-00)

Narrative

The Oregon Education Fund receives declared earnings on the main Education Stability Fund. These earnings are transferred to the Lottery Bond Account in the Department of Education to pay for public education and education lottery bond debt service.

Parks and Natural Resources Fund (098-00)

Narrative

DAS Budget Narrative

Oregon voters established the Parks and Natural Resources Fund in 1998. Starting with the 1999-01 biennium, 15% of lottery transfers to the Economic Development Fund (SCR 095) are dedicated to the Parks and Natural Resources Fund. All transfers into this fund are equally split between the Oregon Parks and Recreation Department and the Oregon Watershed Enhancement Board.

Special Governmental Payments (099-00)

Narrative

This program has historically accounted for a variety of payments as directed by law, including debt service payments for lottery bonds and Article XI-Q bonds, lottery transfer to the County Fair Account and other miscellaneous payments.

The 2027-29 Budget for special payments total funds is \$91 million. The transfers or payments include:

- Oregon Public Broadcasting Lottery Funds Debt Service
- County Fair Account - Lottery Funds
- Oregon Historical Society Lottery Funds Debt Service
- Oregon State Fair Council
- Lottery Revenue Bond
- Miscellaneous Pass-Through Distributions

DAS Budget Narrative

Miscellaneous Programs - Essential Packages

Package 022: Phased-out Program and One-time Costs

This package phases-out \$529 million Total Funds (Special Government Payments \$364 million and ARPA \$165 million).

Package 031: Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.9%.
- Non-state employee and Professional Services costs by the standard 9.3%.
- Rent: Published rates for both uniform and non-uniform rent.
- Attorney General (account 4325) as established.

DAS Budget Narrative

Policy Option Packages

Special Government Payments

Policy Option Package #102 - Lottery Revenue Bond Project OF Carryover

\$190,000,000 | Total Positions/FTE: 0/0.00

Purpose

This package requests to carryover an estimated \$190 million in Other Funds Limitation so we can provide lottery bond funding to grant recipients from bond proceeds received prior to the 2027-29 biennium.

How Achieved

Carrying forward the 2025-27 project funds into the 2027-29 biennium gives grant recipients more time to spend their remaining bond proceeds.

Staffing Impact

None.

Quantifying Results

Placeholder POP.

Revenue Sources

Other Funds Limitation.

DAS Budget Narrative

Policy Option Package #160 – Debt Service & Cost of Issuance

\$ 12,497,752 | Total Positions/FTE: 0/0.00

Purpose

This package requests funding to cover debt service and cost of issuance for three bond programs: the \$100 million Portfolio Repositioning Bond, the 2027-29 L&I \$25 million bond sale and the State Fair Capital Construction \$36.6 million bonds.

How Achieved

DAS requests \$12,497,752 in expenditure authority for debt service and cost of issuance (see SCR 093 listed separately from CC POP on POP list).

Staffing Impact

None.

Quantifying Results

POP Number	Bond Requestor	Description	COI OSFC	COI EAM CC	OSFC Bond Amount	Debt Service	Total Cost
160	EAM	Cost of Issuance on \$100 million Portfolio Repositioning Bond L&I for 27-29 \$25 million bond sale	-	\$ 610,000	-	-	\$610,000
160	EAM	Debt Service on \$100 million Portfolio Repositioning Bond L&I for 27-29 \$25 million bond sale	-	-	-	\$6,829,554	\$6,829,554
160	OSFC	Debt Service for State Fair Capital Construction \$36.6 million bonds	-	-	-	\$5,058,198	\$5,058,198

Revenue Sources

Other Funds, Charges for Services (Rent), General Fund, State Fair Capital Construction/Improvements.

DAS Budget Narrative

Policy Option Package #161 – Oregon State Fair Council

\$ 37,065,000 | Total Positions/FTE: 0/0.00

Purpose

This package is requesting funding to address critical deferred maintenance at the Oregon State Fair and Exposition Center (OSFEC).

OSFEC serves as a statewide gathering place for Oregonians and a key emergency response site for federal, state and local efforts, but aging facilities and years of deferred maintenance have created significant safety, operational and financial risks. A 2020 facility assessment identified roughly \$60 million in deferred maintenance, and continued deterioration, inflation and rising construction costs have pushed that number higher. Failing roofing, mechanical, electrical and life-safety systems now threaten daily operations, emergency-response readiness and long-term financial stability. Insurance premiums have increased dramatically, signaling escalating liability risk. OSEF's liability insurance premium is projected to increase more than 11% per biennium. This request aims to reduce those risks, stabilize costs and preserve the site by investing in life-safety upgrades, building envelop repairs and replacement of failing systems.

How Achieved

OSFEC will use a phased approach for the 2027-29 biennium to address deferred maintenance and capital improvement needs with an emphasis on reducing risk, stabilizing facility conditions, and improving long-term cost efficiency.

Planning and design work is already underway to ensure projects can be executed promptly upon funding. OSFEC is partnering with LRS Architects and Dalke Construction on major capital projects.

This level of preparedness allows OSFEC to move quickly into construction, minimizing delays and ensuring that investments translate into immediate risk reduction and facility stabilization. By prioritizing shovel-ready projects with defined scope and cost, OSFEC is positioned to efficiently deploy XI-Q bond funding and deliver measurable outcomes within the biennium.

Staffing Impact

No additional staffing is required. OSFEC will deliver and manage these projects using existing staff with support from DAS EAM, and contracted design and construction partners.

DAS Budget Narrative

Quantifying Results

OSFEC will measure the success of these investments through established project management, financial tracking, and facility performance metrics in coordination with DAS EAM. OSFEC has a strong record of completing state-funded projects on time, within scope and within budget.

Project delivery will be managed by OSFEC's assigned project manager in close collaboration with the DAS EAM project manager to ensure adherence to scope, schedule, and budget. Measurement tools include EAM-developed contract and project documentation, financial reconciliation reports, and quality assurance processes provided by the architect of record.

In addition to project delivery metrics, outcomes will be evaluated based on:

- Reduction in deferred maintenance backlog
- Improved condition of critical building systems
- Decreased risk of system failure and unplanned repairs
- Stabilization of long-term operating and liability costs

Revenue Sources

Other Funds, Bond Proceeds.

DAS Budget Narrative

Policy Option Package #170 – Consulting & AG Expense for Mill Creek **\$300,000 | Total Positions/FTE: 0/0.00**

Purpose

This package requests \$300,000 in funding to support analysis, design work, wetland monitoring, legal review, and other essential activities needed to support development and marketing of the Mill Creek Corporate Center.

Mill Creek Corporate Center is a 600-acre business park designed to provide a thirty-year supply of industrial land for the Salem Metro area. Infrastructure is built on a “just-in-time” basis using land sale revenue and City of Salem resources, which requires DAS to respond quickly as parcels sell. Real estate activity can shift unexpectedly, creating needs for unplanned design work, engineering, surveying, easement resolution and legal review.

The site also includes constructed wetlands that require ongoing monitoring under federal and state permits. If DAS does not meet these obligations, the state could face significant costs to purchase off-site mitigation credits. Real property transactions at Mill Creek are complex and typically require extensive Attorney General (AG) review. Funding will allow DAS to meet these regulatory, legal, and technical needs and continue fulfilling its responsibility to market and manage the property.

How Achieved

DAS will use AG services and contracted consultants to support continued development and marketing of the Mill Creek Corporate Center property.

Staffing Impact

None.

Quantifying Results

Results will be demonstrated through required wetlands monitoring and maintenance, completion of easements and lot line adjustments and development of contracts that accurately reflect transaction terms and protect the state’s interests.

Revenue Sources

Other Funds Limited, Mill Creek Corporate Reserve Fund.

DAS Budget Narrative

Capital Improvements Program

Narrative

The Capital Improvements Program, authorized by ORS 276.005, is managed by the Enterprise Asset Management (EAM) division and works alongside the Capital Construction Program. The Capital Improvements Program manages remodeling and renovation projects under \$1 million, while the Capital Construction Program handles new construction and renovation projects over \$1 million.

The purpose of the Capital Improvements Program is to:

- Maintain health and safety standards both inside and outside of facilities.
- Keep facilities in compliance with building codes and ordinance requirements (federal, state and local).
- Maintain the grounds and aesthetics of DAS-owned facilities.
- Adjust or modify existing mechanical and electrical programs to minimize energy consumption.
- Upgrade facility grounds.
- Evaluate and achieve maximum efficiency and use of state-owned facilities.
- Adapt facilities to required occupancy changes.

The chart shows the allocation of the Capital Improvement projects planned for 2027-29.

Capital Improvement Projects	2027-29 Current Service Level
Exterior Interior Painting	\$850,000
Emergency Projects	\$1,400,000
Landscape Irrigation Improvements	\$500,000
Tenant Improvements	\$1,400,000
ADA Improvements	\$800,000
Energy Conservation Projects	\$965,459
Total	\$5,915,459

DAS Budget Narrative

Funding Streams that Support this Program

DAS uses the Capital Projects Fund, established under ORS 276.005, to pay for capital projects. The fund receives revenue from several sources, but most of the funding comes from the depreciation and deferred maintenance component of Uniform Rent.

DAS Budget Narrative

Essential Packages

Package 021: Phased-in Program and One-time Costs

This package phases-in the following: \$1 million Total Funds

Package 022: Phased-out Program and One-time Costs

This package phases-out the following: \$250,000 Total Funds

Package 031: Standard Inflation and State Government Service Charge

This package applies standard inflation as follows:

- Services and Supplies by the standard 4.9%
- Non-state employee and Professional Services costs by the standard 9.3%
- Rent: Published rates for both uniform and non-uniform rent
- Attorney General (acct 4325) as established

DAS Budget Narrative

Policy Option Packages

Policy Option Package #150 – Various Projects Including Sustainability Limitation **\$250,000 | Total Positions/FTE: 0/0.00**

Purpose

This package requests an additional \$250,000 in Capital Improvement limitation to support remodeling and renovation projects that cost less than \$1 million. These funds will help replace aging equipment with modern, energy-efficient systems that support sustainability and maintain facilities.

How Achieved

DAS will use the requested limitation to complete projects such as:

- Replacing outdated lighting and supporting electrical infrastructure to improve energy efficiency.
- Upgrading elevator controls and components.
- Installing modern HVAC equipment and controls throughout the DAS portfolio as existing systems reach end of life.
- Updating facility infrastructure to integrate modern technologies and efficiencies and improve overall performance and sustainability goals.

Staffing Impact

None.

Quantifying Results

Projects will be completed to required specifications, timelines and within authorized limitations. These improvements will extend building life and reduce energy use.

Revenue Sources

Other Funds, Intrafund Transfer In (Rent).

DAS Budget Narrative

Capital Construction Program

Narrative

The Capital Construction Program, funded through the DAS rent program, manages the acquisition or construction of any structure or group of structures, real property purchases, assessments, improvements, or additions to an existing structure, when the project costs total \$1 million or more and can be completed within six years. The program also plans for future Capital Construction projects.

The Enterprise Asset Management (EAM) division oversees the program. EAM plans, manages and coordinates construction and remodeling of DAS owned facilities in Salem, Portland, Eugene and Wilsonville. Capital Construction projects are funded through the depreciation component of agency rent charges or through bond proceeds.

This budget request focuses on four priorities:

- 1) The preservation and improvement of existing facilities.
- 2) Continued investment in assets on the Capitol Mall area in Salem as well as DAS-owned properties statewide to ensure the structures optimally support the needs and missions of state agencies.
- 3) Upgrading obsolete facility systems with newer technology as DAS works to meet the state's Greenhouse Gas (GHG) reduction goals.
- 4) Planning for modernizing DAS facilities into more efficient, adaptable spaces to accommodate the evolving needs of a changing work environment.

Several assumptions underline the budget request:

- 1) Where needs are stable and permanent, state ownership is preferred. In the long term, ownership is more cost-effective than leasing.
- 2) The cost of facilities should be shared among all beneficiaries and funding sources.
- 3) Although evolving, the demand for office, warehouse, fleet and laboratory space will continue.

The following is a brief discussion of each of these assumptions:

- Ownership versus leasing: State ownership is generally the most economical option for long-term needs. For short-term, unpredictable, or fast-changing needs – such as regional service office or program outside major population centers – private market leases allow agencies to adapt more easily.

DAS Budget Narrative

- Cost sharing: DAS calculates its total cost of ownership (capital and operating expenditures) every biennium and allocates cost through two rent models. Office space uses a single rate for all agencies. Special-use facilities, such as laboratories and warehouses, use a model in which agencies pay only the costs associated with their specific facilities.
- Continued demand for office space: DAS facilities average 50 years old, and ongoing investment is essential. While agencies may need less office space than before the pandemic, DAS expects opportunities to consolidate private leased space into state-owned facilities. Continued investment in improvements is necessary to modernize and reposition the portfolio.

Six-year Plan

ORS 276.429 directs DAS to acquire real property using the method that best serves long-term state interests. Financing tools include XI-Q bonds, lease purchase (capital lease) agreements and cash investments. Debt ratios, cash flow projections, customer price point all guide DAS' six-year capital planning. Using these criteria, the six-year plan prioritizes renewal of Capital Mall assets and other long-term holdings, while leaving room for emerging needs and funding to support them (e.g., post-pandemic portfolio repositioning).

Policy Action

This budget includes requests aligned with the priorities above. In addition to standard deferred maintenance funding, DAS is committed to diversity, equity, and inclusion by expanding gender-neutral restrooms and dedicated lactation rooms. Modernization efforts will also emphasize safety, security and sustainability. As agencies adapt to post-pandemic work patterns, DAS will plan holistically for future facility needs and identify opportunities for strategic investment statewide.

Funding Streams that Support this Program

DAS funds capital projects through the Capital Projects Fund, established under ORS 276.005 and 276.007. Revenue flows into the fund from several sources, primarily the depreciation and deferred maintenance portions of office rent, rent from special-use facilities, cost model services agreements and parking facilities income. Bond proceeds also provide major funding for specific projects.

DAS Budget Narrative

Policy Option Packages

Policy Option Package #151 – Various Deferred Maintenance Projects \$15.5 million | Total Positions/FTE: 0/0.00

Purpose

This package requests funding to replace aging equipment in DAS facilities with modern, energy efficient systems that support long term sustainability and building performance.

How Achieved

DAS requests \$15.5 million in six-year Capital Construction limitation to complete projects such as:

- Replacing roofs and repairing exterior building envelopes.
- Installing energy-efficient lighting and updated electrical infrastructure.
- Upgrading elevators and controls.
- Continuing replacement of HVAC equipment and controls across the portfolio that have reached the end of their useful life.

Staffing Impact

None.

Quantifying Results

Projects will be completed to required specifications, timelines and within limitation. These improvements will extend building life and increase energy efficiency.

Revenue Sources

Other Funds Limited, \$12.4 million Capital Projects Fund and \$3.1 million Intrafund Transfer In (Rent).

Major Construction/Acquisition Project Narrative

Agency:	Department of Administrative Services	Priority (Agency #):		Schedule	
		Cost Estimate	Cost Est.Date	Start Date	Est. Completion
Project Name:	POP 151 Various Deferred Maintenance Projects	\$15,500,000	1/1/2026	9/31/2027	6/30/2031
Address/Location:	Various DAS owned buildings in Salem, Portland, Eugene, Pendleton	GSF	# Stories	Land Use/Zoning Satisfied	
				Y	
	Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
				\$15,500,000	
Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected					
Continued modernization of end-of-life equipment with sustainable high functioning equipment to best serve DAS EAM facility portfolio needs.					
Project Scope and Alternatives Considered					
Roof and facility envelope replacement and repair. Replace lighting packages and supporting electrical infrastructure for energy efficiency. Replace and upgrade elevators and controls. Continued implementation of the modern HVAC equipment and controls throughout the DAS portfolio, equipment is at end of life replacement.					

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS					
			\$	% Project Cost	\$/GSF
1	Building Cost Estimate		\$11,935,000		
2	Site Cost Estimate (20 Ft beyond building footprint)				
3	TOTAL DIRECT CONSTRUCTION COSTS		\$11,935,000	77%	-
INDIRECT CONSTRUCTION COSTS					
4	Owner Equipment / Furnishings / Special Systems		\$55,000	0%	
5	Construction Related Permits & Fees		\$215,000	1%	
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy, other state or unique regulatory requirements not in hard costs		\$320,000	2%	
7	Architectural, Engineering Consultants		\$2,100,000	14%	
8	Other Design and PM Costs		\$100,000	1%	
9	TOTAL INDIRECT COSTS		\$2,790,000	18%	-
10	OWNER'S PROJECT CONTINGENCY	insert %	\$775,000	5.00%	
			\$	% Project Cost	\$/GSF
	TOTAL PROJECT COST		\$15,500,000	100%	-

DAS Budget Narrative

Policy Option Package #152 – Placeholder: Real Property Acquisition

\$1 | Total Positions/FTE: 0/0.00

Purpose

This package requests funding to purchase real property that the state currently leases or needs for agency operations. Owning these properties will reduce long-term costs by eliminating recurring lease payments, protecting the state from rent increases and giving the state full control over facility planning and use. This is a placeholder POP.

How Achieved

DAS will acquire real property needed to support state agency operations.

Staffing Impact

None.

Quantifying Results

Projects will be completed to required specifications, timelines and within limitation.

Revenue Sources

Other Funds Limited, Capital Projects Fund and Intrafund Transfer In (Rent).

Major Construction/Acquisition Project Narrative

Agency:	Department of Administrative Services	Priority (Agency #):		Schedule	
Project Name:	POP 152 Real Property Acquisition	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$1	5/1/2026	9/31/2027	6/30/2031
Address/Location:	TBD	GSF	# Stories	Land Use/Zoning Satisfied	
				Y	
	Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
				\$1	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

The requested funds are to support the acquisition of real property currently leased or required to support state agency operations. This strategic investment will reduce long-term costs by eliminating recurring lease payments and stabilizing facility-related expenditures. By transitioning from leased to owned property, the state will realize significant long-term savings, mitigate exposure to market-driven rent increases, and gain greater control over facility planning and use.

Project Scope and Alternatives Considered

None

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS

	\$	% Project Cost	\$/GSF
1 Building Cost Estimate	\$1		
2 Site Cost Estimate (20 Ft beyond building footprint)			
3 TOTAL DIRECT CONSTRUCTION COSTS	\$1	100%	-

INDIRECT CONSTRUCTION COSTS

4 Owner Equipment / Furnishings / Special Systems	-	0%	
5 Construction Related Permits & Fees	-	0%	
6 Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	-	0%	
7 Architectural, Engineering Consultants	-	0%	
8 Other Design and PM Costs	-	0%	
9 TOTAL INDIRECT COSTS	-	0%	-
10 OWNER'S PROJECT CONTINGENCY insert %	-	0.00%	
	\$	% Project Cost	\$/GSF
TOTAL PROJECT COST	\$1	100%	-

DAS Budget Narrative

Policy Option Package #153 – Facility Conditions & Capital Planning System

\$2.2 million | Total Positions/FTE: 0/0.00

Purpose

This package requests funding to complete a comprehensive Facility Condition Assessment (FCA) across DAS owned and operated facilities. The assessment will provide accurate, up-to-date information on building conditions, deferred maintenance needs, and capital renewal requirements. This data will inform strategic asset management, capital planning, and budget decisions and will fulfill the requirements of HB 3409 and ORS 276.227.

How Achieved

DAS requests \$2.2 million in limitation to purchase FCA data and software services. This one-time investment will fund a third-party vendor to collect new facility data and upload it into the FCA module. Once the data is in place, the system will update automatically as equipment and facilities are replaced or modified.

Staffing Impact

None.

Quantifying Results

Accurate FCA reports will help CFO and DAS EAM better forecast deferred maintenance needs and plan carbon reduction efforts tied to asset replacement. DAS will produce bi-annual reports showing building performance metrics and compliance with statutory and executive order requirements.

Revenue Sources

Other Funds Limited, \$1.3 million Capital Construction Fund, \$900,000 Intrafund Transfer In (Rent).

Major Construction/Acquisition Project Narrative

Agency:	Department of Administrative Services	Priority (Agency #):		Schedule	
Project Name:	POP 153 Facility Conditions & Capital Planning System	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$2,200,000	11/20/2025	9/31/2027	6/30/2031
Address/Location:	TBD	GSF	# Stories	Land Use/Zoning Satisfied	
				Y	
	Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
				\$2,200,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

This budget request seeks funding to support a comprehensive Facility Condition Assessment (FCA) data collection effort across DAS owned and operated facilities. The goal is to gather accurate, up-to-date data on the physical condition, deferred maintenance, and capital renewal needs of our building portfolio to inform strategic asset management, capital planning, and budget prioritization. The collected data is in support of both HB 3409 and ORS 276.227.

Project Scope and Alternatives Considered

\$2.2 million in limitation to invest into the FCA data and software functionality. This is a one-time cost for new facility data gathering through a third-party vendor. Once new facility data is uploaded into FCA module the software will be able to update data accurately when new equipment or facility changes are made.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS			
		\$	% Project Cost
1	Building Cost Estimate	-	
2	Site Cost Estimate (20 Ft beyond building footprint)		
3	TOTAL DIRECT CONSTRUCTION COSTS	-	0%
INDIRECT CONSTRUCTION COSTS			
4	Owner Equipment / Furnishings / Special Systems	-	0%
5	Construction Related Permits & Fees	-	0%
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy, other state or unique regulatory requirements not in hard costs	-	0%
7	Architectural, Engineering Consultants	-	0%
8	Other Design and PM Costs	\$2,200,000	100%
9	TOTAL INDIRECT COSTS	\$2,200,000	100%
10	OWNER'S PROJECT CONTINGENCY insert %	-	0.00%
		\$	% Project Cost
	TOTAL PROJECT COST	\$2,200,000	100%

DAS Budget Narrative

Policy Option Package #154 – Portfolio Repositioning

\$115 million | Total Positions/FTE: 0/0.00

Purpose

This package requests funding to modernize and improve DAS’ real estate portfolio through targeted tenant improvements (TI) and strategic portfolio repositioning. These investments will focus on key facilities, including but not limited to the Portland State Office Building, Agriculture Building, General Services Building, Human Services Building, Public Service Building, and the North Mall Office Building. Funding will support upgrades in DAS-owned buildings to align workspaces with evolving operational needs, improve space utilization, reduce long-term costs, and enhance the overall quality of the workplace environment for state employees and the public. These improvements will help ensure DAS facilities remain functional, safe, compliant, and adaptable, while delivering measurable benefits in efficiency and cost savings.

How Achieved

DAS requests \$100 million in bonding authority and \$15 million in other funds limitation to design and construct facility upgrades using existing architectural and engineering contracts. DAS will phase these projects over time based on agencies long-term space needs in a post-pandemic environment. The request also includes expenditure authority for debt service and cost of issuance (see SCR 093).

Staffing Impact

None.

Quantifying Results

Projects will be completed to required specifications, timelines and within limitation. These upgrades will extend building life and improve energy efficiency.

Revenue Sources

Other Funds Limited, \$100 million Article XI-Q Bond, \$15 million Capital Construction Fund.

Major Construction/Acquisition Project Narrative

Agency:	Department of Administrative Services	Priority (Agency #):		Schedule	
Project Name:	POP 154 Portfolio Repositioning	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$115,000,000	1/21/2026	9/31/2027	6/30/2031
Address/Location:	Various DAS owned buildings in Salem, Portland	GSF	# Stories	Land Use/Zoning Satisfied	
				Y	
	Funding Source(s): Show the distribution of dollars by funding source for full project cost.	General Fund	Lottery	Other	Federal
				\$115,000,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

This funding request supports a strategic initiative to modernize and optimize the Department of Administrative Services real estate portfolio through targeted tenant improvements (TI) and portfolio repositioning. The projected Tenant Improvement projects encompass key facilities, including, but not limited to the Portland State Office Building, Agriculture Building, General Services Building, Human Services Building, Public Service Building, and the North Mall Office Building. Funding is to be invested into the DAS owned portfolio. The objective is to align physical spaces with evolving operational needs, improve space utilization, reduce long-term costs, and enhance the quality of the workplace environment for state employees and the public. The Portland State Office Building TI project will increase the utilization of the facility resulting in the disposition of the Albina building. These improvements will ensure that our facilities remain functional, compliant, and adaptable to future requirements, while delivering measurable benefits in efficiency, safety, and cost savings.

Project Scope and Alternatives Considered

\$100 million in bonding authority and \$15 million other funds limitation and will rely on architectural and engineering contracts to develop standards, design and construct facility upgrades that best support the needs of agencies and constituents in a post-pandemic setting. In addition, DAS will strategically execute these projects over time as agencies identify long-term facility needs.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS			
		\$	% Project Cost
1	Building Cost Estimate	\$88,550,000	
2	Site Cost Estimate (20 Ft beyond building footprint)		
3	TOTAL DIRECT CONSTRUCTION COSTS	\$88,550,000	77%
INDIRECT CONSTRUCTION COSTS			
4	Owner Equipment / Furnishings / Special Systems	\$3,450,000	3%
5	Construction Related Permits & Fees	\$1,610,000	1%
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy, other state or unique regulatory requirements not in hard costs	\$2,530,000	2%
7	Architectural, Engineering Consultants	\$12,525,000	11%
8	Other Design and PM Costs	\$805,000	1%
9	TOTAL INDIRECT COSTS	\$20,920,000	18%
10	OWNER'S PROJECT CONTINGENCY insert %	\$5,530,000	4.81%
		\$	% Project Cost
	TOTAL PROJECT COST	\$115,000,000	100%

DAS Budget Narrative

Policy Option Package #155 – Fuel Island Underground Tank Mitigation

\$7.5 million | Total Positions/FTE: 0/0.00

Purpose

This package requests funding to replace the aging fuel island infrastructure at the Salem Motor Pool. The current system was installed in 1995 and has exceeded its service life. It no longer meets modern safety, environmental, or operational standards. Replacement is necessary to maintain reliable fleet operations, meet compliance with regulatory requirements, and protect staff and the public. In addition, the remaining Motor Pool parking lots and drive lanes that were not resurfaced in 2013 are now overdue for repair.

How Achieved

DAS requests \$7.5 million in six-year Capital Projects Fund limitation to complete these repairs and improvements. The project will install two new 20,000-gallon tanks for gas and diesel—either underground or above ground—and new pumps capable of dispensing multiple fuel types. The upgraded system will continue to provide alternative fuels such as R99 renewable diesel, E85 and regular gasoline.

Staffing Impact

None.

Quantifying Results

By providing fuel at roughly \$.30 less per gallon than retail, the upgraded site is expected to save the state more than \$9.5 million over 30 years compared with the current approach. It ensures continued access to low carbon, alternative fuels that are not widely available in the retail market.

Revenue Sources

Other Funds Limited, Capital Construction Fund.

Major Construction/Acquisition Project Narrative

Agency:	Department of Administrative Services	Priority (Agency #):		Schedule	
Project Name:	POP 155 Fuel Island Underground Tank Mitigation	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$7,500,000	1/1/2026	9/31/2027	6/30/2031
Address/Location:	1100 SE Airport Road, Salem OR	GSF	# Stories	Land Use/Zoning Satisfied	
		21634.2	1	Y	
	Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
				\$7,500,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

The proposed project seeks funding to replace the aging fuel island infrastructure located at Salem Motor Pool. The current system, originally installed in 1995, has exceeded its expected service life and no longer meets modern safety, environmental, or operational standards. Replacement is critical to ensure continued support for fleet operations, compliance with regulatory requirements, and the safety of personnel and the public. In addition, about half of the Motor Pool parking lots and drive lanes were redone in 2013 but the remainder are overdue for resurfacing.

Project Scope and Alternatives Considered

This project will replace the aging 1995 fuel island infrastructure at the Salem Motor Pool to meet modern safety, environmental, and operational standards. The project includes installation of two new 20,000-gallon underground (or potentially above-ground) tanks for gasoline and diesel, upgraded multi-fuel dispensing pumps supporting R99 renewable diesel, E85, and regular gasoline, and resurfacing the impacted areas around the fuel island. DAS evaluated multiple alternates for addressing the deteriorated 1995 fuel island infrastructure at the Salem Motor Pool. One option was to perform limited repairs on the existing tanks and pumps, but this would not resolve ongoing safety, environmental, or operational deficiencies identified due to system age and outdated components. After assessing cost, regulatory compliance, fleet service needs, and long-term operational reliability, full replacement of the fuel island—new tanks, upgraded multi-fuel pumps, and associated site improvements—was selected as the most viable and sustainable alternate.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS				
		\$	% Project Cost	\$/GSF
1	Building Cost Estimate	\$5,565,000		
2	Site Cost Estimate (20 Ft beyond building footprint)			
3	TOTAL DIRECT CONSTRUCTION COSTS	\$5,565,000	74%	-
INDIRECT CONSTRUCTION COSTS				
4	Owner Equipment / Furnishings / Special Systems	\$225,000	3%	
5	Construction Related Permits & Fees	\$105,000	1%	
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	\$165,000	2%	
7	Architectural, Engineering Consultants	\$1,012,500	14%	
8	Other Design and PM Costs	\$52,500	1%	
9	TOTAL INDIRECT COSTS	\$1,560,000	21%	-
10	OWNER'S PROJECT CONTINGENCY	insert %		
		\$375,000	5.00%	
		\$	% Project Cost	\$/GSF
	TOTAL PROJECT COST	\$7,500,000	100%	-

DAS Budget Narrative

Policy Option Package #156 – Building Maintenance and Replacements

\$8 million | Total Positions/FTE: 0/0.00

Purpose

This package requests funding to replace the roof and key mechanical, electrical, and plumbing (MEP) systems at the Human Services Building. These systems have exceeded their useful life and no longer perform efficiently or reliably, creating risks to building operations, occupant safety, and energy performance.

How Achieved

DAS requests \$8 million in Capital Construction limitation to complete this work.

Staffing Impact

None.

Quantifying Results

Projects will be completed to required specifications, timelines and within limitation. These upgrades will extend building life and improve energy efficiency.

Revenue Sources

Other Funds Limited, \$6.6 million Capital Projects Cash Fund and \$1.4 million Intrafund Transfer In (Rent)

Major Construction/Acquisition Project Narrative

Agency:	Department of Administrative Services	Priority (Agency #):		Schedule	
Project Name:	POP 156 Building Maintenance and Replacements	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$8,000,000	8/1/2025	6/1/2028	9/1/2029
Address/Location:	500 Summer St NE, Salem OR 97301	GSF	# Stories	Land Use/Zoning Satisfied	
		292549.0	5	Y	
	Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
				\$8,000,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

POP 156 aligns with the Department of Administrative Services' long-term asset management strategy to maintain safe, reliable, and functionally appropriate facilities across the DAS owned portfolio. The Agency Master Plan directs DAS to:

- Extend the useful life of state-owned facilities through timely capital reinvestment.
- Address health, safety, operational, and compliance risks that impair service delivery.
- Ensure facilities meet modern program needs, accessibility standards, and evolving workforce requirements.
- Reduce deferred maintenance liability through targeted capital improvements.

This project supports these objectives by funding critical facility upgrades that preserve building integrity, protect occupants, reduce operational disruptions, and prevent cost escalation associated with delayed repair.

Project Scope and Alternatives Considered

This project scope is for the full replacement of the existing roof, refurbishment of the exterior glazing, and resealing the building envelope. It also includes key components of the mechanical, electrical, and plumbing (MEP) systems at the Human Services Building. The current systems have exceeded their useful life and are no longer performing efficiently or reliably, posing risks to building operations, occupant safety, and energy performance. Not funding this scope of work will increase deferred maintenance costs and further escalate the Facility Condition Index (FCI). Continued deferral will lead to roof leaks that may expand the scope of required repairs from a roof replacement to potential structural remediation. The Human Services Building roof has reached the end of its service life and can no longer be maintained without full replacement. The exterior windows have been inspected and require resealing, and in some cases replacement, due to failed seals that are reducing the building's energy efficiency. The current MEP systems have been well maintained but have exceeded their useful life and now require replacement.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS

	\$	% Project Cost	\$/GSF
1 Building Cost Estimate	\$5,920,000		
2 Site Cost Estimate (20 Ft beyond building footprint)			
3 TOTAL DIRECT CONSTRUCTION COSTS	\$5,920,000	74%	-

INDIRECT CONSTRUCTION COSTS

4 Owner Equipment / Furnishings / Special Systems	\$240,000	3%	
5 Construction Related Permits & Fees	\$80,000	1%	
6 Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy and other state or unique regulatory requirements not in hard costs	\$160,000	2%	
7 Architectural, Engineering Consultants	\$1,120,000	14%	
8 Other Design and PM Costs	\$80,000	1%	
9 TOTAL INDIRECT COSTS	\$1,680,000	21%	-

10 OWNER'S PROJECT CONTINGENCY	insert %	\$400,000	5.00%	

	\$	% Project Cost	\$/GSF
TOTAL PROJECT COST	\$8,000,000	100%	-

DAS Budget Narrative

Policy Option Package #157 – Project Planning

\$3 million | Total Positions/FTE: 0/0.00

Purpose

This package requests funding for planning and pre-design work for upcoming capital projects. DAS will conduct feasibility studies and preliminary cost analyses to support informed decisions and accurate forecasts for future capital investments and expenditures. Early planning will help DAS prioritize projects, allocate resources efficiently and align capital development with long-term strategic goals.

How Achieved

DAS requests \$3 million in six-year Capital Construction limitation to contract with architects, engineers, cost estimators and other specialists. These experts will develop reliable cost information, define project scopes and evaluate options to address maintenance needs.

Staffing Impact

None.

Quantifying Results

Projects will be completed to required specifications, timelines and within limitation. These upgrades will extend building life and improve energy efficiency.

Revenue Sources

Other Funds Limited, \$2.4 million Capital Projects Cash Fund and \$600 thousand Intrafund Transfer In (Rent).

Major Construction/Acquisition Project Narrative

Agency:	Department of Administrative Services	Priority (Agency #):		Schedule	
Project Name:	POP 157 Project Planning	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$3,000,000	7/1/2026	9/31/2027	6/30/2031
Address/Location:	Various building projects in DAS Owned portfolio	GSF	# Stories	Land Use/Zoning Satisfied	
				Y	
	Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
				\$3,000,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

This request seeks funding to support the planning and pre-design phase of upcoming capital projects. DAS will conduct feasibility assessments and preliminary cost analyses for a range of potential initiatives. This foundational work is critical to ensuring informed decision-making and accurate forecasting of future capital investments and expenditures. By investing in this early-stage planning, DAS will be better equipped to prioritize projects, allocate resources efficiently, and align capital development with long-term strategic goals.

Project Scope and Alternatives Considered

DAS EAM has evaluated alternates ranging from limiting planning work to basic feasibility checks to pursuing full pre-design development with architect, engineer, and cost-estimator support. A reduced-scope option would provide only high-level assessments and carry greater risk of inaccurate cost forecasting, poorly defined projects, and deferred maintenance challenges. Funding comprehensive planning and pre-design offers the most reliable approach to developing well scoped projects, identifying viable solutions, and producing accurate capital project cost estimates.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS				
		\$	% Project Cost	\$/GSF
1	Building Cost Estimate	-		
2	Site Cost Estimate (20 Ft beyond building footprint)			
3	TOTAL DIRECT CONSTRUCTION COSTS	-	0%	-
INDIRECT CONSTRUCTION COSTS				
4	Owner Equipment / Furnishings / Special Systems	-	0%	
5	Construction Related Permits & Fees	\$42,000	1%	
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy, other state or unique regulatory requirements not in hard costs	\$1,500	0%	
7	Architectural, Engineering Consultants	\$2,895,000	97%	
8	Other Design and PM Costs	\$1,500	0%	
9	TOTAL INDIRECT COSTS	\$2,940,000	98%	-
10	OWNER'S PROJECT CONTINGENCY			
	insert %	\$60,000	2.00%	
		\$	% Project Cost	\$/GSF
	TOTAL PROJECT COST	3,000,000	100%	-

DAS Budget Narrative

Policy Option Package #158 – Climate Adaptation & Net Zero Solutions

\$2 million | Total Positions/FTE: 0/0.00

Purpose

This package requests funding to invest in sustainable alternatives and innovative technologies for Enterprise Asset Management Capital Construction projects. These upgrades will support compliance with Executive Orders 25-29, 17-26 and HB 3409, and help realize energy, water, and waste savings.

How Achieved

DAS requests \$2 million in six-year Capital Construction limitation. DAS will continue working with the Energy Trust of Oregon and architectural and engineering firms to design and evaluate high efficiency solutions during Capital Construction projects. The team will compare traditional solutions with modern technologies to identify the best return on investment and the most effective path to meeting sustainability goals. Potential upgrades include heat recovery systems, lighting and building controls, insulation and daylighting strategies.

Staffing Impact

None.

Quantifying Results

Projects will be completed to required specifications, timelines and within limitation. These upgrades will extend building life and improve energy efficiency. Results from these investments will be measured through calculated Return On Investment (ROI), reductions in greenhouse gas emissions (GHG) and decreases in electrical consumption and water use.

Revenue Sources

Other Funds Limited, \$1 million Capital Construction Fund, \$1million Intrafund Transfer In (Rent).

Major Construction/Acquisition Project Narrative

Agency:	Department of Administrative Services	Priority (Agency #):		Schedule	
Project Name:	POP 158 Climate Adaptation & Net Zero Solutions	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$2,000,000	1/1/2026	9/31/2027	6/30/2031
Address/Location:	Various building projects in DAS Owned portfolio	GSF	# Stories	Land Use/Zoning Satisfied	
				Y	
	Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
				\$2,000,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected

Invest in sustainable alternatives and innovative technologies to support Enterprise Asset Management Capital Construction projects. Implement technologies that align with Executive Orders 25-29, 17-26 and HB 3409 and realize energy, water, and waste savings.

Project Scope and Alternatives Considered

Continue partnering with the Energy Trust of Oregon and architectural/engineering firms to design innovative solutions to implement during Capital Construction projects. Evaluate return on investment for traditional solutions versus high efficiency modern technologies to best support sustainability goals. Examples may be heat recovery, lighting and building controls, insulation, and daylighting technologies to name a few potential construction alternatives.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS

	\$	% Project Cost	\$/GSF
1 Building Cost Estimate	\$1,484,000		
2 Site Cost Estimate (20 Ft beyond building footprint)			
3 TOTAL DIRECT CONSTRUCTION COSTS	\$1,484,000	74%	-

INDIRECT CONSTRUCTION COSTS

4 Owner Equipment / Furnishings / Special Systems	\$60,000	3%	
5 Construction Related Permits & Fees	\$22,000	1%	
6 Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy, other state or unique regulatory requirements not in hard costs	\$20,000	1%	
7 Architectural, Engineering Consultants	\$300,000	15%	
8 Other Design and PM Costs	\$14,000	1%	
9 TOTAL INDIRECT COSTS	\$416,000	21%	-
10 OWNER'S PROJECT CONTINGENCY insert %	\$100,000	5.00%	

	\$	% Project Cost	\$/GSF
TOTAL PROJECT COST	\$2,000,000	100%	-

DAS Budget Narrative

Policy Option Package #159 – Building Automation System

\$5 million | Total Positions/FTE: 0/0.00

Purpose

This package requests funding to replace outdated and unsupported AutoMatrix building controls with modern, secure and efficient systems. These upgrades will support compliance with Executive Orders and the SoS Cybersecurity Controls Assessment (July 2019) and will improve energy performance.

How Achieved

DAS requests \$5 million in six-year Capital Construction appropriation to plan and implement building automation system upgrades. DAS will replace the most outdated and highest-risk control systems first.

Staffing Impact

None.

Quantifying Results

Projects will be completed to required specifications, timelines and within limitation. These upgrades will extend building life and improve energy efficiency.

Revenue Sources

Other Funds Limited, \$4.1million Capital Projects Fund and \$900 thousand Intrafund Transfer In (Rent).

Major Construction/Acquisition Project Narrative

Agency:	Department of Administrative Services	Priority (Agency #):		Schedule	
Project Name:	POP 159 Building Automation System	Cost Estimate	Cost Est.Date	Start Date	Est. Completion
		\$5,000,000	1/1/2026	9/31/2027	6/30/2032
Address/Location:	Various building projects in DAS Owned portfolio	GSF	# Stories	Land Use/Zoning Satisfied	
				Y	
	Funding Source(s): Show the distribution of dollars by funding source for the full project cost.	General Fund	Lottery	Other	Federal
				\$5,000,000	

Description of Agency Business/Master Plan and Project Purpose/Problem to be Corrected
Replace AutoMatrix building controls to align with State data security requirements.
Project Scope and Alternatives Considered
DAS requests \$5 million in six-year Capital Construction limitation to plan and implement necessary building automation system upgrades. DAS will systematically replace building control systems that are most antiquated and have the highest security risk.

ESTIMATED PROJECT COST

DIRECT CONSTRUCTION COSTS			
		\$	% Project Cost
1	Building Cost Estimate	\$3,710,000	
2	Site Cost Estimate (20 Ft beyond building footprint)		
3	TOTAL DIRECT CONSTRUCTION COSTS	\$3,710,000	74%
			-
INDIRECT CONSTRUCTION COSTS			
4	Owner Equipment / Furnishings / Special Systems	\$150,000	3%
5	Construction Related Permits & Fees	\$70,000	1%
6	Other Indirect Construction Costs Including 1% Art, 1.5% Renewable Energy, other state or unique regulatory requirements not in hard costs	\$110,000	2%
7	Architectural, Engineering Consultants	\$675,000	14%
8	Other Design and PM Costs	\$35,000	1%
9	TOTAL INDIRECT COSTS	\$1,040,000	21%
			-
10	OWNER'S PROJECT CONTINGENCY insert %	\$250,000	5.00%
		\$	% Project Cost
			\$/GSF
	TOTAL PROJECT COST	\$5,000,000	100%
			-

Major Construction/Acquisition 10-Year Plan, Lease Plans, Disposals

2027-29 Biennium

Agency Name: Department of Administrative Services

Proposed New Construction or Acquisition - Complete for 5 Biennia

Biennium	Priority	Concept/Project Name	Description	GSF	Position Count	General Fund	Other Funds	Lottery Funds	Federal Funds	Estimated Cost/Total Funds
2027-29	1	POP 154 Portfolio Repositioning	Modernization upgrades	Various			\$115,000,000.00			115,000,000
2027-29	2	Pop 155 Fuel Island Underground Tank Mitigation	Lifecycle replacement	33,246	34		\$7,500,000.00			7,500,000
2027-29	4	Pop 156 HSB Building Maintenance and Replacements	Lifecycle replacement	292,489	2,679		\$8,000,000.00			8,000,000
2027-29	3	POP 159 Building Automation Systems	Lifecycle replacement	NA	NA		\$5,000,000.00			5,000,000
2029-31	1	Pendleton Buildings Maintenance and Replacements	Lifecycle replacement	51,741	141		\$22,000,000.00			22,000,000
2031-33	1	Priority Seismic Upgrades	Lifesafety structural upgrades	Various	NA		TBD			-
2033-35	1	NVC Upgrades	Roof replacement and laboratory expansion	120,846	109		\$40,000,000.00			40,000,000
2035-37	1	ESOB Maintenance and Replacements	Lifecycle replacement	29,758	77		\$18,500,000.00			18,500,000

Proposed Lease Changes over 10,000 RSF - Complete for 5 Biennia

Biennium	Location	Description/Use	Term in Years	Total RSF ² +/- (added or eliminated)	USF ³	Position Count ¹	Biennial \$ Rent/RSF ²	Biennial \$ O&M ⁴ /RSF ² not included in base rent payment	Total Cost / Biennium
				A	B	C	D	E	(D+E)*A
2027-29									-
2029-31									-
2031-33									-
2033-35									-
2035-37									-

Planned Disposal of Owned Facility

Biennium	Facility Name	Description

Definitions:

Position

Count:

- RSF** 1 Total Legislatively Approved Budget (LAB) Position Count assigned to (home location) each building or lease as applicable.
- 2 Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building. Usable Square Feet per BOMA definition for office/administrative uses. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building amenity areas that are convertible to occupant area and not required by code or for the operations of a building. If not known, estimate the percentage.
- USF** 3 that are convertible to occupant area and not required by code or for the operations of a building. If not known, estimate the percentage.
- O&M** 4 Total Operations and Maintenance Costs for facilities including all maintenance, utilities and janitorial.

Capital Financing Six-Year Forecast Summary 2027-29

Agency: Dept. of Admin Services
Agency #: 10700

Provide amounts of agency financing needs for the 2027-29 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type		Totals by Repayment Source	
	General Obligation Bonds	Revenue Bonds		
Major Construction / Acquisition Projects				
General Fund Repayment	\$ 201,661,480	\$	\$ 201,661,480	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment	55,000,000		55,000,000	OF
Federal Funds Repayment			-	FF
Total for Major Construction	\$ 256,661,480	\$ -	\$ 256,661,480	
Equipment/Technology Projects over \$500,000				
General Fund Repayment	\$	\$	\$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Equipment/Technology	\$ -	\$ -	\$ -	
Debt Issuance for Loans and Grants				
General Fund Repayment	\$	\$	\$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Loans and Grants	\$ -	\$ -	\$ -	
Total All Debt Issuance				
General Fund Repayment	\$ 201,661,480	\$ -	\$ 201,661,480	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	55,000,000	-	55,000,000	OF
Federal Funds Repayment	-	-	-	FF
Grand Total 2027-29	\$ 256,661,480	\$ -	\$ 256,661,480	

Capital Financing Six-Year Forecast Summary 2029-31

Agency: Dept. of Admin Services
Agency #: 10700

Provide amounts of agency financing needs for the 2029-31 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type		Totals by Repayment Source	
	General Obligation Bonds	Revenue Bonds		
Major Construction / Acquisition Projects				
General Fund Repayment	\$	\$	\$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment	50,000,000		50,000,000	OF
Federal Funds Repayment			-	FF
Total for Major Construction	\$ 50,000,000	\$ -	\$ 50,000,000	
Equipment/Technology Projects over \$500,000				
General Fund Repayment	\$	\$	\$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Equipment/Technology	\$ -	\$ -	\$ -	
Debt Issuance for Loans and Grants				
General Fund Repayment	\$	\$	\$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Loans and Grants	\$ -	\$ -	\$ -	
Total All Debt Issuance				
General Fund Repayment	\$ -	\$ -	\$ -	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	50,000,000	-	50,000,000	OF
Federal Funds Repayment	-	-	-	FF
Grand Total 2029-31	\$ 50,000,000	\$ -	\$ 50,000,000	

Capital Financing Six-Year Forecast Summary 2031-33

Agency: Dept. of Admin Services
Agency #: 10700

Provide amounts of agency financing needs for the 2031-33 biennium, by expected use and repayment source. Include proposed project amounts only (do not include debt service from either previously issued debt or from new debt issuance).

Use of Bond Proceeds	Bond Type		Totals by Repayment Source	
	General Obligation Bonds	Revenue Bonds		
Major Construction / Acquisition Projects				
General Fund Repayment	\$	\$	\$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment	20,000,000		20,000,000	OF
Federal Funds Repayment			-	FF
Total for Major Construction	\$ 20,000,000	\$ -	\$ 20,000,000	
Equipment/Technology Projects over \$500,000				
General Fund Repayment	\$	\$	\$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Equipment/Technology	\$ -	\$ -	\$ -	
Debt Issuance for Loans and Grants				
General Fund Repayment	\$	\$	\$ -	GF
Lottery Funds Repayment			-	LF
Other Funds Repayment			-	OF
Federal Funds Repayment			-	FF
Total for Loans and Grants	\$ -	\$ -	\$ -	
Total All Debt Issuance				
General Fund Repayment	\$ -	\$ -	\$ -	GF
Lottery Funds Repayment	-	-	-	LF
Other Funds Repayment	20,000,000	-	20,000,000	OF
Federal Funds Repayment	-	-	-	FF
Grand Total 2031-33	\$ 20,000,000	\$ -	\$ 20,000,000	

Facilities Summary Report

2027-29 Biennium

Agency Name:

Department of Administrative Services

Owned Facilities Over \$1 million

FY 2026 DATA

Number of Facilities
Current Replacement Value \$ (CRV)
Gross Square Feet (GSF)
Usable Square Feet (USF)
Occupants Position Count (PC)

38
\$1,277,442,375
3,578,953
2,543,592
12,313

FCA Risk or FCA

Estimate/Actual 71% % USF/GSF

USF/PC 207

Owned Facilities Under \$1 million

Number of Facilities
CRV
GSF

49
\$6,700,450
39,422

Leased Facilities

Total Rentable SF
Biennial Lease Cost
Additional Costs for Lease Properties (O&M)
Usable Square Feet (USF)
Occupants Position Count (PC)

0
0
0
-
0

Estimate/Actual % RSF/GSF

USF/PC

Definitions

CRV

Current Replacement Value Reported to Risk **or Calculated Replacment Value Reported from Facility Conditions Assessment (FCA)**

RSF

Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.

USF

Usable Square Feet per BOMA definition. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building amenity areas that are convertible to occupant area and not required by code or for the operations of a building.

If not known, estimate precentage.

PC

Legislatively Approved Budget (LAB) Position Count

O&M

Total Operations and Maintenance Costs for facilities including all maintenance, utilities and janatorial.

Facilities Summary Report

2027-29 Biennium

Facility Plan - Facilities Planning Narrative 107bf02a

2027-29 Biennium

Agency Name

Department of Administrative
Services

1. What are the key drivers for your agency's facility needs, and how do you measure space/facility demand? The key drivers of our agency's facility needs stem from DAS's mission to provide facilities and workplace solutions for all state agencies.

As the state of Oregon continues to stabilize in a hybrid work environment, we are seeing significant shifts in how space is used. Portfolio-wide, our current building utilization rate is between 15-20%, despite a vacancy rate of approximately 5%. Enterprise survey data further indicates that overall space utilization across all state-owned and leased office spaces ranges from 10–20%. These conditions are the inverse of what we saw prior to the pandemic, when in-person work drove much higher demand for fixed office space.

We measure space and facility demand through several mechanisms, including portfolio utilization analytics, agency-level space planning engagements, surveys, and monitoring vacancy and occupancy trends. Using this information, our current and future work is focused on implementing new utilization policies repositioning the portfolio to increase the utilization rates therefore rightsizing the overall owned and leased office space. This ensures our facilities align with modern work patterns, provide value, and meet enterprise needs efficiently.

2. What are the key facility-related challenges over the next 10-years? (Please answer in order of priority) 1. Addressing deferred maintenance and modernization of systems to support facility repositioning.

2. Prioritize and analyze the return on investment (ROI) on seismic vulnerabilities in both state-owned and leased facilities, with a focus on identifying the highest-risk structures, estimating the cost and effectiveness of potential interventions, and assessing the broader impacts on life safety, service continuity, and long-term asset stewardship.

3. Continue to re-densify our buildings by implementing the space utilization policy.

4. Meeting carbon footprint reduction and net zero goals across the portfolio to meet HB 3409 requirements

3. What do you need to meet these challenges? 1. Capital - DAS will need to employ both bonding and other forms of alternative financing when/where appropriate to address deferred maintenance, seismic vulnerabilities and create strategic capacity. 2. Collaboration with state agency customers - Workplace modernization is informed both by agency's business needs and a common rubric for efficient space utilization. With respect to sustainability goals, DAS will rely on its partnerships with industry thought-leaders, other states and local resources such as the Energy Trust of Oregon, to help realize near and long-term goals.

Facilities Operations and Maintenance & Deferred Maintenance

2027-29 Biennium

Agency Name:

Department of Administrative Services

Facilities Operations and Maintenance (O&M) Budget

Operations and Maintenance (O&M) Budget	2023-25 Actual	2025-27 LAB	2027-29 Budgeted	2029-31 Projected
Personal Service (Maintenance)	9,320,542	12,082,349	13,796,299	14,472,318
Services & Supplies (Maintenance)	6,707,395	8,104,108	8,247,059	8,651,165
O&M \$/GSF (Maintenance) 3,578,953			\$6.16	
Personal Service (Utilities & Janitorial)	7,444,844	9,280,500	9,741,720	10,219,064
Services & Supplies (Utilities & Janitorial)	13,417,819	10,654,043	11,345,442	11,901,369
O&M \$/GSF (Utilities & Janitorial)			\$5.89	
	General Fund	Lottery Fund	Other Funds	Federal Funds
O&M Estimated Fund Split %			100%	

Short and Long Term Deferred Maintenance Plan for Facilities Value Over \$1M

Per \$1M	Current Value (2026)	Ten Year Projection	2027-29 Budgeted	2029-31 Projected
Currently, Potentially and Not Yet Critical	\$111,593,614	\$486,774,820	\$35,500,000	\$22,000,000
Priority 4 - Seismic & Natural Hazard	\$0	\$0	\$0	\$0
Priority 5 - Modernization	\$0	\$0	\$115,000,000	\$0
Total Priority Need	\$111,593,614	\$486,774,820	\$150,500,000	\$22,000,000
Facility Condition Index (Need/CRV)	8.74%	38.11%	11.78%	36.38%

Assets Over \$1M CRV

\$1,277,442,375

Process/Software for routine maintenance (O&M)	Tririga
Process/Software for deferred maintenance/renewal	Tririga
Process for funding facilities maintenance	Rent program intrafund transfers, other funds limited

Special Reports

IT Project Prioritization Matrix

Enterprise IT Project Prioritization | 2027-29

			Example Project	Tririga Enterprise Readiness	Workday Payroll Transition
TOTAL PROJECT SCORE (0-100)			100	88	94
CRITERIA	WEIGHT	SCORING GUIDE			
Strategic Alignment	25%	WEIGHTED SUBTOTAL	7.50	7.50	7.50
Alignment to Strategic Plans - Does this investment align with and support the vision, goals, and guiding principles outlined in the EIS Strategic Framework? - Does this investment align with and support the agency's IT and business strategic plans, including strategies for modernizing legacy systems?			3	3	3
3 - Explicitly aligned and measurable impacts					
2 - Somewhat aligned but no measurable impact					
1 - Partially aligned but no measurable impact					
0 - No alignment or measurable impact					
Technology Best Practices	25%	WEIGHTED SUBTOTAL	7.50	7.50	7.50
Align with Technology Best Practices and Priorities - Does this investment align with and support the following enterprise information technology priorities? Information Security Does this investment improve the security and resilience of the state's systems? Modernization Playbook: Optimizing service delivery through resilient, adaptive, secure, and customer-centered digital transformation. Does this investment optimize service delivery to the public and/or internally by modernizing agency-specific and cross-agency systems? Does this investment involve or promote the use of shared systems? Does this investment use commercially available systems or software? Oregon's Data Strategy: Unlocking Oregon's Potential. Leveraging data as a strategic asset. Does the investment improve data analysis, data quality, information-sharing, decision-making, and ethical use? For system modernizations that include data or data systems, has the agency evaluated the current data being collected, its overall quality, and a migration approach if relevant? Has there been evaluation of the data contained within the system to see if changes need to be made to the data collection itself? Cloud Forward: A Framework for Embracing the Cloud in Oregon. Enabling Oregon to conduct 75% of its business via cloud-based services and			3	3	3
3 - Fully aligned; strongly enhances position (all applicable criteria addressed)					
2 - Mostly aligned; greatly enhances position (most applicable criteria addressed)					
1 - Partially aligned; somewhat enhances position (some applicable criteria addressed)					
0 - Not aligned; no change (no or very few applicable criteria addressed)					
People and Business-Centered Approach	25%	WEIGHTED SUBTOTAL	7.50	5.83	5.83
People-Centered Approach Supporting Diversity, Equity and Inclusion - Does this investment align with and support the State of Oregon, Diversity, Equity, and Inclusion (DEI) Action Plan: A Roadmap to Racial Equity and Belonging, the sponsor's agency-specific Racial Equity Plan, and ethical use of data—investing in data justice and representation, visibility, and ethics to serve all Oregonians? Prompting questions to consider are: - Does this investment put people first—the people who rely on essential services and those working to provide those services? - Does this investment improve equitable access to services, programs, and resources, or make the agency's overall service portfolio more accessible or usable for diverse populations? - Does the agency intend to strengthen public involvement through transformational community engagement, access to information, and decision-making opportunities? - Does this investment reduce or eliminate administrative burdens* that have created barriers to access or reinforced existing inequalities for historically underserved and underrepresented communities? - Does this investment reduce system redundancies within an agency, a program area or the state - If the investment is for agency use, does it improve the agency users'			3	2	2
3 - Fully Aligned (all applicable criteria addressed)					
2 - Mostly Aligned (most applicable criteria addressed)					
1 - Partially Aligned (some applicable criteria addressed)					
0 - Not Aligned (no or very few applicable criteria addressed)					
N/A - Not Applicable (the project does not present a direct opportunity to put people first, an example is an infrastructure replacement project)					
Business Process Transformation - Does this investment contribute to business process improvement/transformation? - Does this investment improve service delivery to customers, partners, or other stakeholders? - Has the agency done public engagement, outreach, or an internal evaluation to identify which populations are most highly impacted (positively and negatively) by these business process changes (e.g., considering populations without home internet in creating a digital application process)? - Have measurable business outcomes and benefits been established, including the return on investment if applicable?			3	2	2
3 - Complete transformation of the business					
2 - Major changes to enable growth					
1 - Efficiency, cost or productivity changes					
0 - No change to business processes					
Investment Risk Impact - Would inaction impact systems or solutions that support critical business functions? - Would inaction increase risk to continuity of services to customers, particularly vulnerable or underserved populations? - Is there increased risk if investment is not addressed during this budget cycle (e.g., security, safety, legal, funding source, or any other related risk)? - Does the investment address non-compliance of federal or state requirement, audit finding, or mandate? - Does this investment address an identified and documented highly probable agency risk?			3	3	3
3 - Significant lowering of agency or enterprise risk					
2 - Mostly Aligned (most applicable criteria addressed)					
1 - Partially Aligned (some applicable criteria addressed)					
0 - No change or increase to agency or enterprise risk					

Agency Readiness and Solution Appropriateness	25%	WEIGHTED SUBTOTAL	7.50	5.63	7.50
Organizational Change Management (OCM) - Does the agency have, or intend to acquire, OCM resources with the skillsets and experience for the size and complexity of the project? - Does the agency plan to address and mitigate impact or adoption risks through a change management plan or intend to follow a formal OCM methodology? - Has the agency identified community engagement or community involvement as a component of the change management process? - Is external outreach or training planned to implement this change with constituents? - Will the agency continue to engage customers and communities to inform design, approach, and usability of the solution?	3 - Fully Aligned (all applicable criteria addressed) 2 - Mostly Aligned (most applicable criteria addressed) 1 - Partially Aligned (some applicable criteria addressed) 0 - Not Aligned (no or very few applicable criteria addressed)		3	2	3
Solution Scale and Approach - Has the agency engaged customers, partners, and communities to understand and structure the business problem, benefits, and outcomes? - Does the investment address the agency's business problem, benefits and outcomes? - Is the solution of the appropriate size and scale? - Does the solution allow flexibility to cope with changing business processes?	3 - Fully Aligned (all applicable criteria addressed) 2 - Mostly Aligned (most applicable criteria addressed) 1 - Partially Aligned (some applicable criteria addressed) 0 - Not Aligned (no or very few applicable criteria addressed)		3	2	3
Capacity (Capacity should consider both technical and non-technical resources, including organizational change management, project management, business analysis, testing, communication and community engagement activities.) - Has the agency considered skillsets and capacity requirements needed to effectively resource this initiative? - Does the agency have resources with the necessary skillsets and knowledge, or can the agency acquire the resources? - Will this investment impact the agency's ability to deliver on its core business functions?	3 - Capacity can be fully met 2 - Capacity can be mostly met 1 - Capacity can be partially met 0 - Capacity cannot be met		3	2	3
Governance and Project Management Processes - Does the investment have executive sponsorship and steering committee in place? - Does the agency employ adequate project governance structure and practices to oversee vendor/contract management, change control, quality control and quality assurance, and data management and usage? - For projects that impact data or data systems, is there a data governance body or other body responsible for data management that is engaged in the process? Is there an agency data lead who is engaged as part of the project? - Does the agency intend to involve customer or partner representation on project forums (i.e. steering committees, advisory boards, etc.)? - Does the agency use mature project management practices (PMBOK)?	3 - Fully Aligned (all applicable criteria addressed) 2 - Mostly Aligned (most applicable criteria addressed) 1 - Partially Aligned (some applicable criteria addressed) 0 - Not Aligned (no or very few applicable criteria addressed)		3	3	3

References:

*Administrative burdens include learning costs, such as finding out whether one is eligible for a program; compliance costs, such as burdensome paperwork and documentation; and psychological costs, such as the stress and stigma that people feel when interacting with government programs. Health Affairs, Herd, P., Moynihan, D. (2020, October 2). *How Administrative Burdens Can Harm Health* . www.Healthaffairs.Org. Retrieved February 9, 2022, from <https://www.healthaffairs.org/doi/10.1377/hpb20200904.405159/full/#:~:text=Administrative%20burdens%20include%20learning%20costs,when%20interacting%20with%20government%20programs.>

Scores

3
2
1
0
N/A

DAS TECHNOLOGY STRATEGIC PLAN

2026 Update

June 1, 2026

Mike Sotelo, DAS CIO



Department of Administrative Services

155 Cottage Street NE

Salem, OR 97301

503-378-3104

Oregon.gov/das

Accessibility Statement

The Department of Administrative Services is committed to ensuring that all individuals have equitable access to our services, resources, and programs.

If you have a disability and require assistance to read this document, please email the DAS coordinator at das.accessibility@das.oregon.gov.

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Executive Summary

The Oregon Department of Administrative Services (DAS) carries broad responsibility for the technology that helps state government deliver services to Oregonians. We operate the statewide and agency-wide enterprise applications that other state agencies depend on, support the technology needs of DAS itself, and provide end-user technology support to the Governor's Office and 23 client agencies. Our work is grounded in DAS's statutory purpose (ORS 184.305), the Governor's expectations for efficient, effective, and customer-focused government, and the DAS Strategic Plan. This summary highlights how we're operating today and where we're headed.

DAS supports two scopes of technology responsibility: the operations of DAS itself as an agency, and the statewide enterprise systems other state agencies depend on to do their work. Key processes and the platforms that support them include:

- **Statewide financial management and reporting** — statewide accounting (SFMA/SARS), statewide audit and budget reporting (SABRS), and shared financial services
- **Statewide budgeting and economic analysis** — budget preparation and the Governor's Recommended Budget process (ORBITS), revenue and economic forecasting
- **Statewide procurement and contracting** — eProcurement (OregonBuys) and procurement tracking
- **Workforce, payroll, HR, and learning** — Workday Oregon, statewide position management (ORPICS)
- **Real estate, facilities, fleet, and asset management** — facilities, real estate, fleet, surplus property, and building access and management platforms (Tririga, Fleet Focus, and related systems)
- **Statewide print, mail, and secure distribution** — the Publishing & Distribution platform
- **Risk management and internal audit** — claims, risk consulting, and assurance reporting platforms
- **Cross-agency productivity, collaboration, and identity** — Intra-agency use of Office365, productivity, and identity access tools; including the Governor's Office, and client agencies
- **Customer service and agency reporting** — the DAS website, DASH, and the developing IT performance dashboard

- **End-user technology services** — service desk, infrastructure, and device lifecycle support for DAS, the Governor’s Office, and 23 client agencies

With 49 FTE and a \$23.3M budget, DAS IT keeps devices on a healthy lifecycle and consults on planning, alignment, and road mapping for these statewide systems alongside the business units that operate them.

We continue to make progress toward our goals outlines in Section 3, including improvements in:

- **Customer satisfaction.** Queues and responsiveness are on target; governance, the performance dashboard, and customer education are starting up.
- **Equitable decision-making.** Framework adoption, DEIB council participation, and accessibility-by-design are on target.
- **Workforce.** Engagement ≥ 4.0 and Workday-tracked development plans with quarterly check-ins are on target.
- **Business transformation.** PC lifecycle and application inventory are on target; procurement, biweekly pay and Tririga support are in progress; the 2029–2033 modernization roadmap is next up.
- **Security.** Policy updates, trainings, and the annual risk assessment are in progress; Publishing & Distribution consolidation and the business impact assessment are on track.

We continue to refine and reinforce a statewide application roadmap that will help us manage risk, strengthen stability, and improve the overall efficiency of delivering statewide services to agencies and Oregonians. As this work progresses, we’ll continue quarterly updates to the DAS Leadership Team, share progress with employees, engage client agency leaders, and publish plans and annual progress per EIS guidance. The plan will be updated in 2027 and again in 2028 with the DAS Strategic Plan.

1. Agency Drivers

DAS Purpose (ORS 184.305)

The Oregon Department of Administrative Services exists to improve the efficient and effective use of state resources by providing centrally managed infrastructure services; oversight of agency compliance with statewide policies; leadership for statewide performance measurement; workforce development; fair, responsive, cost effective personnel systems; objective statewide management information and analysis; and statewide financial administrative systems.

Governor's Expectations

DAS aligns to the Governor's directives to: improve customer service, operate efficiently and effectively, and empower public servants to deliver for Oregonians. To meet specific expectations, we track and report on progress quarterly on several operational metrics which are included in the agency [quarterly reports](#).

DAS Agency Wide Actions

DAS's current agency objectives are Customer Service, DEIB, Employee Success & Well Being, and Operational Excellence & Innovation; operationalized via eight Agency-Wide Actions tracked in quarterly reports: customer service data, procurement modernization, biweekly pay transition, DEIB strengthening, equitable decision making, workforce training, IT security improvement, and office space optimization.

How DAS IT supports the Agency-Wide Actions (high-level):

Action 1 Customer Service Reporting: Build and publish a customer-facing IT performance dashboard aligned with agency reporting standards.

Action 2 Procurement Modernization: Deliver workflow visibility tools and technical support for procurement transformation.

Action 3 Biweekly Pay Transition: Participate in technical readiness and phase gates for biweekly pay (July 2027).

Action 4 & 5 Strengthen DEIB: Participate in DEIB strengthening and the equitable decision-making framework pilot.

Action 6 Workforce Development: Expand workforce training through existing platforms (Udemy, O'Reilly/State Library, Workday Learning, M365 Hub).

Action 7 Improve IT Security: Lead IT security improvement (risk assessment, policy alignment, awareness).

Action 8 Space Optimization: Provide technical assessment/coordination to support space optimization impacts.

2. Current IT Landscape

Operating Context

DAS carries broad technology responsibility across the agency. Statewide enterprise applications, agency-wide business systems, and end-user technology services together form a portfolio that supports both DAS's own operations and the work of every other state agency.

DAS IT is the agency's full-service technology delivery organization, providing service desk, infrastructure, identity, application development, project management, and security and compliance services to DAS, the Governor's Office, and 23 client agencies, serving approximately 1,300 end users. DAS IT is organized into four work units:

- **Service Desk.** First- and second-level technical support for approximately 1,300 end users. The Service Desk processes more than 11,000 incidents and service requests per year.
- **Solutions, Operations and Engineering.** Servers, infrastructure, identity, file services, and platform engineering for DAS and client agencies.
- **Project Management (PMO) and Application Development.** IT project delivery, application development and modernization, and integration work for DAS and partner agencies.
- **Risk and Compliance.** Information security, vulnerability management, audit response, and policy alignment with enterprise-wide standards.

DAS IT works alongside peer divisions that provide capability-focused technology delivery and support within their business domains, including statewide accounting and reporting (including financial projection and budgeting), statewide procurement, enterprise asset management, and HR data systems (Workday Oregon). Service desk support extends to all 23 client agencies under contracted agency support models; deeper technology services are scoped to DAS and the Governor's Office today, with expanded support roles under consideration for the next planning cycle. A list of agencies DAS IT serves is provided in Appendix A.

Capacity & Budget

DAS IT operates with 49 FTE and a \$23.3 M budget, maintaining device lifecycle funding and optimizing capacity via cross-unit collaboration on inventory, risk, and policy review. Program and operating resources for the statewide systems and capability-focused divisions referenced above are budgeted and managed within those divisions.

Key Systems & Dependencies

DAS's technology footprint includes statewide enterprise applications (SFMA, OregonBuys, ORBITS, ORPICS, Workday Oregon), agency-wide business systems (Tririga, Fleet Focus, the Publishing & Distribution platform, the DAS website, DASH), and cross-agency productivity and identity services (Microsoft 365, Active Directory). These platforms depend on shared infrastructure provided by EIS Data Center Services, statewide network and telecommunications services, and statewide cybersecurity oversight, and they integrate with each other across financial, procurement, HR, facilities, and reporting processes. Operational ownership of each major platform rests with its responsible DAS division.

Maturity Diagnostics (summary):

- Application inventory: Complete and maintained; used for risk ratings and modernization planning.
- Governance maturity: DAS Leadership Team will be taking this up in 2026.
- Security posture: Risk register and policy review cycles being established under Action 7.

3. Goals, Initiatives, Targets & Status

The Goals, Initiatives, Targets, and Status section translates DAS statutory purpose into clear, measurable action. It reflects the Governor's expectations for efficient, effective, and customer focused government and is grounded in the DAS Strategic Plan. Each goal is connected to specific initiatives with defined targets. As this is a working document, we report status to provide transparent accountability on our progress. This alignment ensures our work advances equity and accessibility, strengthens our workforce, modernizes statewide systems, and improves security, so DAS and our client agencies can better serve Oregonians.

Goal 1 — Excellent Customer Satisfaction

Strategic Objective: Make IT services easy to access, responsive, and transparently reported so DAS and client agencies can serve Oregonians better.

Alignment: Governor priority on customer service; DAS purpose (efficient, effective, statewide systems); Agency-Wide Action 1 (Customer Service Data) and Action 6 (Workforce Training).

Initiatives, Targets & Status

- 1.1 **Stronger IT governance:** We will mature our IT governance by clarifying roles, decision rights, and processes so decisions are consistent and transparent.
Status: Not started
- 1.2 **Effective and timely resolution:** We will keep the incident queue below 100 and the request queue below 250 to ensure timely service.
Status: On target
- 1.3 **Timely responsiveness:** We will track our responsiveness through the DAS customer service survey and act on the results to improve.
Status: On target
- 1.4 **Centralized performance reporting:** We will create and maintain a centralized IT performance dashboard and share results with customers and leadership.
Status: Not started
- 1.5 **Customer education and awareness:** We will use regular meetings with client agencies to educate our customers about our services, highlighting IT security as a standing agenda item.
Status: Not started

Goal 2 — Equitable Decision-Making

Strategic Objective: Embed equity and accessibility into decisions and solutions so statewide technology works for everyone.

Alignment: Governor priorities (effective government, empower servants); DAS purpose (policy oversight, workforce development); Agency-Wide Actions 4–5 (DEIB; equitable decision-making).

Initiatives, Targets & Status

- 2.1 **Equitable decision framework:** We will adopt and use the equitable decision making framework from the Office of Cultural Change in our planning and projects.

Status: On target

- 2.2 **DEIB participation:** We will support employees who serve on the DEIB council and ensure they have time and resources to participate.

Status: On target

- 2.3 **Accessibility by design:** We will incorporate accessibility standards into our design and testing so our solutions are usable by all Oregonians.

Status: On target

Goal 3 — Invest in Our Workforce

Strategic Objective: Build skills, engagement, and partnerships so teams can deliver reliable statewide services.

Alignment: Governor priorities (empower public servants); DAS purpose (workforce development and performance measurement); Agency-Wide Action 6 (Workforce Training).

Initiatives, Targets & Status

- 3.1 **Engagement and communication:** We will hold two all staff meetings each year and aim to maintain engagement survey results at 4.0 or higher.

Status: On target

- 3.2 **Professional development:** We will ensure every staff member has a professional development plan and we will track progress in Workday during our required quarterly check-ins for every employee.

Status: On target

Goal 4 — Business Transformation Through Technology

Strategic Objective: Modernize platforms and processes, maintain device lifecycle discipline, and deliver practical automation that improves service.

Alignment: Governor priorities (efficient, effective government); DAS purpose (statewide systems, policy oversight); Agency-Wide Actions 1, 3, and (as needed) 8.

Initiatives, Targets & Status

- 4.1 **PC lifecycle discipline:** We will keep all devices on a four-year replacement cycle to maintain reliability and security.
Status: On target
- 4.2 **Application inventory:** We will maintain a live application inventory with annual risk ratings.
Status: On target
- 4.3 **Biweekly pay readiness:** We will support the biweekly pay readiness project through its go-live in July 2027.
Status: On target
- 4.4 **Procurement transformation support:** Support procurement transformation with systems (e.g., Procurement Task Manager) that improve workflow visibility.
Status: In progress
- 4.5 **Tririga modernization support:** We will provide P3 project management support to Enterprise Asset Management's Tririga modernization.
Status: In progress
- 4.6 **Modernization roadmap:** We will develop a roadmap for modernizing DAS systems and client agency systems for 2029-2033.
Status: Not started

Goal 5 — Improve IT Security

Strategic Objective: Establish annual risk governance, align policies to EIS standards, and build a security-aware culture.

Alignment: Governor priorities (efficient, effective government); DAS purpose (policy oversight, statewide systems); Agency-Wide Action 7 (Improve IT Security).

Initiatives, Targets & Status

- 5.1 **Security policy fundamentals:** We will update seven internal policies and procedures to ensure compliance with all IT security requirements, including NIST and Pub 1075. Deliver training and update policies on a regular cycle.

Status: In progress

- 5.2 **Risk assessment:** We will develop and present an annual risk assessment briefing to the DAS Leadership Team; documented action register reviewed quarterly.

Status: In progress

- 5.3 **Publishing & Distribution consolidation:** We will integrate Publishing & Distribution's technology infrastructure into the coordinated DAS IT portfolio.

Status: On track

- 5.4 **Business impact and technical health assessment:** We will conduct an agency-wide assessment of business process risks and their technology dependencies. This work will strengthen continuity planning and our cybersecurity posture.

Status: On track

The following initiatives have been replaced or removed for the following reasons.

- Hybrid conference rooms. *Status: Initiative complete.*
- Automation and "one door" support. *Status: Replaced with modernization roadmap.*
- Develop protocol for unfunded requests. *Status: Part of the governance initiative.*
- OSU CASS workforce partnership. *Status: Include with DAS workforce plan.*
- Recruitments must have a plan. *Status: Initiative complete, ongoing*
- Position descriptions updated. *Status: Initiative complete, ongoing.*
- All staff must participate in DEIB training. *Status: Training offered, new DEIB initiatives offered.*

4. Current Roadmap

See Appendix B for current projects underway. In addition, initiative 4.6 listed above includes developing a modernization roadmap for years 2029-2033.

5. IT Strategic Communication Plan

DAS Leadership Team

We will update directly with the DLT quarterly on initiative status, project status, risk reviews, and IT-business-related discussions as needed. DLT meets every week and the DAS CIO is a member of the DLT.

DAS Employees

We will share progress updates with our employees on DASH, at our all-staff meetings and through our employee newsletter.

Client Agencies

We will engage client agency leadership on service offerings and IT security through regular emails and scheduled client meetings.

The Public

We will publish the IT Strategic Plan and annual progress updates on the DAS website per EIS guidance. Our progress related to the DAS Strategic Plan Agency-Action is also posted on the DAS website quarterly, the DAS public newsletter, and our agency's annual report.

5. Update Cycle

This plan will be updated in 2027 and again in 2028 when the agency's strategic plan will be up for revision.

Appendix A. Agencies Served by DAS IT

In addition to the Department of Administrative Services itself, DAS IT provides technology services to the following 23 agencies, boards, and commissions:

Agency

Accountancy, Oregon Board of
Advocacy Commissions Office, Oregon
Appraiser Certification and Licensure Board
Chiropractic Examiners, State Board of
Criminal Justice Commission, Oregon
Employment Relations Board
Engineering and Land Surveying, State Board of Examiners for
Geologist Examiners, State Board of
Government Ethics Commission, Oregon
Governor, Office of
Judicial Fitness and Disability, Commission on
Land Use Board of Appeals
Landscape Architect Board, State
Massage Therapist, State Board of
Mental Health Regulatory Agency
Nursing, Oregon State Board of
Optometry, Oregon Board of
Psychiatric Security Review Board
Public Records Advocate
Real Estate Agency
Social Workers, State Board of Licensed
Tax Practitioners, State Board of
Teacher Standards and Practices Commission

Appendix B. Project Portfolio

Below is a summary table of projects in each of the project queues. Appendix C includes a description of each project.

Project Management Office Projects

Project	Status	Intake	Est. End	Size
1 DAS ACFR Financial Edge Replacement	● On Track	10/14/2025	05/19/2027	XL
2 DAS TRIRIGA RES Lease Administration	● On Track	01/23/2025	08/14/2026	XL
3 DAS EAM TRIRIGA Modernization and Enterprise Ready	● On Track	10/24/2025	08/31/2028	XL
4 Workday Temporary PM Support	● On Track	04/01/2026	06/30/2026	L
5 Oregon Mailing Listserv (OMLS) Replacement	● Backlog	11/26/2025	TBD	S
6 Empathic Technology Intake & Enterprise Assessment (Occupancy & Life-Safety Analytics)	● Backlog	02/02/2026	TBD	TBD
7 BillTracker Replacement	● Backlog	05/01/2026	TBD	TBD

Operations Projects

Project	Status	Intake	Est. End	Size
8 DAS InfoTech Assessment	● On Track	11/01/2025	05/13/2026	M

Engineering Projects

Project	Status	Intake	Est. End	Size
9 CIS Assessment 2025-26	● On Track	11/12/2025	09/30/2026	M
10 Publishing & Distribution Systems Onboarding	● On Track	11/26/2025	01/31/2028	M

Integration/Data Projects

Project	Status	Intake	Est. End	Size
11 2016 SQL Server Upgrades	● On Track	07/1/2025	07/31/2026	M

Application Development Projects

Project	Status	Intake	Est. End	Size
12 Procurement Tracking – PTM Enhancements	● On Track	12/01/2025	7/31/2026	M
13 SEFA Database Modernization	● On Track	01/16/2025	12/31/2026	XL
14 Statewide Balancing Database Modernization	● Backlog	01/16/2025	TBD	TBD
15 Transfer Detail Database Modernization	● Backlog	01/16/2025	TBD	TBD
16 Central Financial Security Database Modernization	● Backlog	01/16/2025	TBD	L
17 Year-End Statewide Balancing Database Modernization	● Backlog	01/16/2025	TBD	TBD
18 Agency Contacts Database Modernization	● Backlog	01/16/2025	TBD	TBD
19 Year-End Review Reports Database Modernization	● Backlog	01/16/2025	TBD	TBD
20 Review Report Database Modernization	● Backlog	01/16/2025	TBD	TBD
21 Tax Distribution Update	● Backlog	04/23/2026	12/31/2026	TBD

DAS Business Projects

Project	Status	Intake	Est. End	Size
22 Power BI for Datamart (OBIEE)	● On Track	01/29/2026	12/31/2027	XL
23 WCAG 2.1 AA Compliance	● On Track	04/24/2025	04/24/2027	XL
24 E-signature Software Solution	● On Track	01/27/2026	06/30/2026	L
25 Asset Works Upgrade	● On Track	04/04/2025	12/31/2026	XL
26 EIS Email Domain Transition - Phase 3 Initiative	● Backlog	03/04/2025	TBD	TBD
27 E-procurement System Planning	● Backlog	12/01/2025	TBD	XL

Workday Division Projects

Project	Status	Intake	Est. End	Size
28 Workday Payroll Transition	● At Risk	12/08/2025	01/31/2028	XL
29 Workday System Governance Implementation	● On Track	07/11/2025	12/31/2027	L
30 SOS Workday IT Audit	● On Track	03/03/2026	09/30/2026	M

Appendix C. Project Descriptions

1. DAS ACFR Financial Edge Replacement

Project Manager: Umer Shaikh

Business Sponsor: Robert Hamilton

Team: PMO

Intake Date: 10/14/2025

Est. End Date: 05/19/2027

This investment will implement a modern, cloud-based financial reporting platform to support the preparation and publication of the State of Oregon's Annual Comprehensive Financial Report (ACFR). The estimated scope includes automated data integration from statewide financial systems, real-time collaboration tools, version control, audit trail functionality, and secure publishing capabilities. The solution will replace manual, spreadsheet-based processes with a centralized, controlled environment that improves accuracy, reduces risk, and enhances compliance with GASB standards. This investment directly supports Oregon's statewide IT modernization strategy by replacing legacy tools with scalable, secure, and efficient cloud-based technology that aligns with enterprise architecture goals and digital transformation initiatives.

Statewide Accounting and Reporting Services (SARS) met with a few companies that offer the services we're looking for. The companies we received a demo from are Workiva, Gravity, and Oracle. It is our goal to have all three of these companies participate in the open solicitation for acquiring the new software.

2. DAS TRIRIGA RES Lease Administration

Project Manager: Carter Stein

Business Sponsor: Jeremy Miller

Team: PMO

Intake Date: 01/23/2025

Est. End Date: 08/14/2026

The purpose of this project is to migrate EAM Real Estate Services property management and lease administration data from their current ProLease System into DAS EAM's existing TRIRIGA SaaS instance and perform a TRIRIGA Application Upgrade from Version 11.2 to 11.6.

3. DAS EAM TRIRIGA Modernization and Enterprise Ready

Project Manager: Umer Shaikh

Business Sponsor: Jeremy Miller

Team: PMO

Intake Date: 10/24/2025

Est. End Date: 08/31/2028

IBM TRIRIGA is an Integrated Workplace Management System used by DAS Enterprise Asset Management (EAM) to manage real estate, facilities, and assets under a SaaS contract that expires in 2026, with the current TRIRIGA version reaching end of support in 2028. Because IBM has transitioned TRIRIGA into the Maximo Real Estate and Facilities (MREF) solution, EAM must migrate to MREF to maintain compliance, ensure continuity, and meet emerging needs such as HB 3409 sustainability requirements. Multiple agencies have expressed interest in using TRIRIGA, prompting EAM to pursue enterprise level authorization through EIS, Procurement, and DOJ. The initiative includes planning the platform migration, evaluating enterprise authorization, and addressing procurement requirements well ahead of the NASPO agreement's expiration, potentially through contract amendment, a new solicitation, open market procurement, or special procurement with IBM.

4. Workday Temporary PM Support

Project Manager: Carter Stein

Business Sponsor: Renee Royston

Team: PMO

Intake Date: 04/01/2026

Est. End Date: 06/30/2026

The Workday team has asked for assistance from the DAS PMO for approximately 90 days while they work to fill positions. The PM assigned will work with the team to assist onboarding IQMS contractor, update project schedules to incorporate IQMS deliverables, discern Workday deliverables in the SOW and draft a Deliverable Registry. This effort is not tracking the entire Workday Payroll Transformation, just the DAS IT PMO assistance for that project.

5. Oregon Mailing Listserv (OMLS) Replacement

Project Manager: TBD

Business Sponsor: Denver Peterson

Team: PMO

Intake Date: 11/26/2025

Desired End Date: 06/30/2027

The Oregon Mailing List System (OMLS), which is based on Mailman, is currently operating on a Red Hat Enterprise Linux (RHEL) version that is under extended support. This support is scheduled to end on June 30, 2028. The upcoming versions of RHEL are not compatible with the current OMLS platform, and as such, continuing operation beyond this date is not technically feasible. The objective of this project is to plan and execute the decommissioning of OMLS prior to the end of extended support, while ensuring that impacted users are informed and supported through the transition. The project will also evaluate and recommend a suitable replacement tool for group communication and mailing list functionality.

6. Empathic Technology Intake & Enterprise Assessment (Occupancy & Life-Safety Analytics)

Project Manager: TBD

Business Sponsor: Jeremy Miller

Team: PMO

Intake Date: 02/02/2026

Desired End Date: 12/31/2026

Request to initiate DAS IT intake and assessment for empathic technologies, including occupancy sensing, life-safety analytics, and related building intelligence capabilities. The effort will evaluate technical architecture, data integration, security, and enterprise feasibility for use across future statewide adoption. Outcomes will inform procurement strategies, governance, and phased implementation planning.

7. BillTracker Replacement

Project Manager: TBD

Business Sponsor: Jessica Poppinga-Fleer

Team: PMO

Intake Date: 05/01/2026

Desired End Date: 10/31/2027

SIEA would like to transition to a different system once the current BillTracker contract ends in October 2027. Based on internal experience and feedback from other users, we have experienced persistent issues from the very start of the contract. BillTracker has consistently been unresponsive to technical issues and inquiries, often taking weeks or even months to provide a reply. We have repeatedly been assured that essential deliverables such as a user manual, training videos, and updated solutions to ongoing system problems would be provided, yet these commitments have not been fulfilled.

8. DAS InfoTech Business Impact Assessment

Project Manager: McKenzie Engelking

Business Owner: Denver Peterson

Team: Ops

Intake Date: 11/01/2025

Est. End Date: 05/13/2026

Info Tech will evaluate DAS through a Business Impact Analysis (BIA) and Technical Health Assessment. Info Tech will help DAS IT gain understanding of what IT DAS does that DAS IT doesn't support.

9. CIS Assessment 2025-26

Project Manager: McKenzie Engelking

Business Sponsor: Denver Peterson

Team: Ops

Intake Date: 11/12/2025

Est. End Date: 09/30/2026

DAS's 2026 CIS Assessment will take place in Q2-3. DAS IT Solutions team will be reviewing CIS Controls v8 and preparing artifacts for the prioritized controls and assist CSS with any additional documentation needed throughout the duration of the assessment.

10. Publishing & Distribution Systems Onboarding

Project Manager: TBD

Business Sponsor: Denver Peterson

Team: Ops

Intake Date: 11/26/2025

Desired End Date: 01/31/2028

This project will transition the Publishing and Distribution division's IT systems under the management of DAS IT. The goal is to centralize oversight, improve security, reduce risk, and ensure compliance with statewide IT standards by consolidating and managing all servers, systems, and infrastructure through DAS IT support.

11. 2016 SQL Server Upgrades

Project Manager: McKenzie Engelking

Business Sponsor: Denver Peterson

Team: Ops

Intake Date: 07/01/2025

Est. End Date: 07/31/2026

Replace all the 2016 SQL servers before their end of life, July 2026. These servers will need to be replaced if in-place upgrades or decommissioning is not an option.

12. Procurement Tracking- PTM Enhancements

Project Manager: Rick Hanson

Business Sponsor: Kathryn Jones

Team: Apps

Intake Date: 12/01/2025

Est. End Date: 7/31/2026

Update the procurement tracking system, PTM, so the amount and types of procurements can be tracked through the procurement process by phase, status, priority, state agency customer, business unit, and procurement analyst. System enhancements will include instituting standard procurement phases and statuses, alerts to agency partners when a procurement has been assigned, track days spent in each part of the process per partner, a "status" that is shared with customers, and dashboard functionality for procurement partners and customers to track procurements.

13. SEFA Database Modernization

Project Manager: Eric Hance

Business Sponsor: Robert Hamilton

Team: Apps

Intake Date: 01/16/2025

Est. End Date: 12/31/2026

SEFA is an MS Access database which summarizes the enterprise's expenditures of federal awards each fiscal year (\$20.4 billion in FY 2023) subject to annual audit by SOS and submitted to the federal government each year. It combines information coming out of R*STARS with adjustments provided by agencies or SOS.

Modernization efforts are needed for all the State Controller's Office Access databases to address security concerns, reliability, and continuity of support for the application.

14. Statewide Balancing Database Modernization

Project Manager: TBD

Business Sponsor: Robert Hamilton

Team: Apps

Intake Date: 01/16/2025

Desired End Date: TBD

The State Controller's Office relies upon information in R*STARS to ensure interagency and interfund transactions are in balance. The Statewide Balancing Database is used to create a report that is posted on the website for enterprise use.

Modernization efforts are needed for all the State Controller's Office Access databases to address security concerns, reliability, and continuity of support for the application.

15. Transfer Detail Database Modernization

Project Manager: TBD

Business Sponsor: Robert Hamilton

Team: Apps

Intake Date: 01/16/2025

Desired End Date: TBD

The Transfer Detail Database is similar to the Statewide Balancing Database, but this database enables staff to analyze detailed information to resolve out-of-balance items.

Modernization efforts are needed for all the State Controller's Office Access databases to address security concerns, reliability, and continuity of support for the application.

16. Central Financial Security Database Modernization

Project Manager: TBD

Business Sponsor: Robert Hamilton

Team: Apps

Intake Date: 01/16/2025

Desired End Date: TBD

The Central Financial Security Database is used by State Controller's Office personnel who manage access to the state's financial systems.

Modernization efforts are needed for all the State Controller's Office Access databases to address security concerns, reliability, and continuity of support for the application.

17. Year-End Statewide Balancing Database Modernization

Project Manager: TBD

Business Sponsor: Robert Hamilton

Team: Apps

Intake Date: 01/16/2025

Desired End Date: TBD

Similar to Statewide Balancing Database but relying upon the year-end tables and is active during Month 13 the Year-End Statewide Balancing database is used to create a report that is posted on the website for enterprise use. Modernization efforts are needed for all the State Controller's Office Access databases to address security concerns, reliability, and continuity of support for the application.

18. Agency Contacts Database Modernization

Project Manager: TBD

Business Sponsor: Robert Hamilton

Team: Apps

Intake Date: 01/16/2025

Desired End Date: TBD

The Agency Contacts Database to maintain contacts for accounting policy, accounting system, federal reporting, travel, and others at the agencies and is used to create a report that is posted on the website for enterprise use. Modernization efforts are needed for all

the State Controller's Office Access databases to address security concerns, reliability, and continuity of support for the application.

19. Year-End Review Reports Database Modernization

Project Manager: TBD

Business Sponsor: Robert Hamilton

Team: Apps

Intake Date: 01/16/2025

Desired End Date: TBD

The Year-End Review Reports Database gathers information from R*STARS and organizes it in a way that enables efficient analysis. The system relies upon year-end tables and is active during Month 13, which is when the Review Reports are most used. Modernization efforts are needed for all the State Controller's Office Access databases to address security concerns, reliability, and continuity of support for the application.

20. Review Report Database Modernization

Project Manager: TBD

Business Sponsor: Robert Hamilton

Team: Apps

Intake Date: 01/16/2025

Desired End Date: TBD

The Review Report Database gathers information from R*STARS and organizes it in a way that enables efficient analysis. Modernization efforts are needed for all the State Controller's Office Access databases to address security concerns, reliability, and continuity of support for the application.

21. Tax Distribution Update

Project Manager: TBD

Business Sponsor: Jeffrey Fehl

Team: Apps

Intake Date: 04/23/2026

Desired End Date: 12/31/2026

The request is to rewrite the current tax distribution application (TAXD) off the mainframe. The current mainframe system is 40 years old and has limited functionality and support.

DAS is required to make these tax distributions based on ORS 320.100, 323.455, 221.770, 475B.759 and 475C.726. This update will allow us to better support the requirements.

22. Power BI for Datamart

Project Manager: TBD

Business Sponsor: Kate Nass

Team: CFO

Intake Date: 01/29/2026

Est. End Date: 12/31/2027

This project is to provide a new query tool option to State of Oregon users of the Department of Administrative Services Financial Datamart. Currently, DAS is supporting the 'Oracle Business Intelligence Enterprise Edition' (OBIEE) tool, which has a Business Intelligence (BI) Server and web-based application technology.

Currently, the Datamart team is supporting OBIEE; however, Oracle has decided to discontinue supporting this application. Extended support will end June 30, 2027. DAS has made sure to work with a supported product. This helps alleviate risk and promote stability throughout the enterprise, therefore, a new query tool is needed.

23. WCAG 2.1 AA Compliance

Project Manager: Amy Velez

Business Sponsor: Chris Liedle

Team: Communications

Intake Date: 04/24/2024

Est. End Date: 04/26/2027

On April 20, 2026, the Department of Justice published an Interim Final Rule extending compliance deadlines for the 2024 ADA Title II web accessibility rule by one year. State and local government entities with a total population of 50,000 or more — which originally faced a deadline of April 24, 2026 — now have until April 26, 2027. This rule expands the ADA's scope to digital content, requiring entities to provide information and services in an accessible manner that is substantially equivalent in timeliness, privacy, independence, and ease of use to how they are provided to people without disabilities.

24. E-signature Software Solution

Project Manager: TBD

Business Sponsor: Darwin Kumpula

Team: SPS

Intake Date: 01/27/2026

Est. End Date: 06/30/2026

The DAS Sourcing team is looking for eSignature software that has functionality for collecting signatures on documents and webforms consistent with federal and state digital signature law, the ability to email documents to end users when completed, ability to do user identification, send notifications/reminders and has mobile-friendly signing. The software should have document version control and an audit trail of all signatures. The software must have the ability to integrate with other systems and automate workflows.

25. Asset Works Upgrade

Project Manager: Inga Dunca

Business Sponsor: Brian King

Team: EAM

Intake Date: 04/04/2025

Est. End Date: 12/31/2026

Fleet and Parking is undertaking an initiative to modernize its fleet management system by upgrading the current on-premises platform to the latest version. This upgrade prepares the program for a transition to a hosted solution within the next few years. It will also eliminate legacy Access-based add-ons, reducing risk and lowering the maintenance burden associated with outdated software.

This effort supports compliance with ORS 184.305 (1) by strengthening centralized fleet management. It enhances the quality of data used for agency performance and compliance reviews under ORS 184.305 (2) and improves the availability of credible management information in alignment with ORS 184.305 (6). Additionally, the project advances Strategic Plan Objective 4.

26. EIS Email Domain Transition - Phase 3 Initiative

Project Manager: TBD

Business Sponsor: Oscar Parsons

Team: EIS

Intake Date: 03/04/2025

Desired End Date: TBD

The purpose of this effort is to transition Enterprise Information Services (EIS) email accounts from the @das domain to the @eis domain to improve the digital presence of EIS employees.

27. E-Procurement System Planning

Project Manager: TBD

Business Sponsor: Kathryn Jones

Team: TBD

Intake Date: 12/01/2025

Est. End Date: TBD

The current procurement software tool, OregonBuys, does not adequately support state procurement and contract management, thereby increasing risk, delaying procurement, generating frustration, and increasing costs.

State Procurement Services would like to modernize its e-procurement system into an integrated digital platform that manages the full lifecycle of state government purchasing from sourcing and contracting through ordering, receiving, invoicing, vendor management and payment. It will replace or enhance the state's current procurement system (OregonBuys) and add features for contract management, which will replace the currently fragmented, manual, and paper-based processes across the state with standardized, automated workflows that improve efficiency, transparency, and control. This system will serve as the authoritative record for the state's contracts, solicitations, suppliers, requisitions, and have the ability to track contract and price agreement invoices and payments across Oregon state government.

28. Workday Payroll Transformation Project

Project Manager: Jennifer Hannan and Martin Kraal

Business Sponsor: Betsy Imholt, Jessica Knieling, Rob Hamilton, and Renee Royston

Team: Workday

Intake Date: 12/08/2025

Est. End Date: 01/31/2028

The purpose of the Workday Payroll Transformation Project is to modernize, standardize, and improve the State's payroll operations. More specifically, the project aims to:

- Establish consistent statewide payroll practices by implementing key pay practice changes, including transitioning FLSA non-exempt employees from salary to hourly, paying in arrears based on actual hours worked, and moving to a bi-weekly pay cycle.
- Strengthen internal controls and ensure alignment with regulatory and policy requirements.
- Improve payroll accuracy, reduce processing errors, and decrease reliance on manual or legacy processes.
- Create a more efficient, transparent, and reliable payroll model that supports long-term statewide operational consistency and efficiency.

29. Workday System Governance Implementation

Project Manager: Jennifer Hannan

Business Sponsor: Renee Royston

Team: Workday

Intake Date: 07/11/2025

Est. End Date: 12/31/2027

The purpose of the Workday System Governance Implementation Project is to establish a consistent, transparent, and well-defined governance framework that ensures Workday is managed as a statewide enterprise system. The project aims to clarify decision making roles, standardize processes for system changes and enhancements, strengthen oversight and internal controls, and align Workday functionality with statewide business needs. This governance structure will support effective stewardship of the system, improve coordination across agencies, and enable Workday to operate efficiently, securely, and sustainably over time.

30. SOS Workday IT Audit

Project Manager: Jill Coleman

Business Sponsor: Renee Royston

Team: Workday

Intake Date: 03/03/2026

Est. End Date: 09/30/2026

The Secretary of State (SOS) IT Audit Team will perform procedures in support of the statewide financial audit team's objectives, specifically those related to the evaluation and testing of Workday controls. This audit will focus on assessing key manual and automated controls within SFMA and Workday to determine whether they are appropriately designed, implemented, and functioning effectively in support of the financial statement audit. Any findings or recommendations resulting from the SOS IT audit work will be formally communicated to, and incorporated into, the statewide financial audit.

EIS IT Project Prioritization Matrix

The EIS IT Strategic Plan is included within the EIS Strategic Framework Plan, located later in this Special Reports section.

Enterprise IT Project Prioritization 2027-29			Example Project	Lifecycle: Data Center Services	Lifecycle: Network Security	Lifecycle: Telephony
TOTAL PROJECT SCORE (0-100)			100	92	88	83
CRITERIA	WEIGHT	SCORING GUIDE				
Strategic Alignment	25%	WEIGHTED SUBTOTAL	7.50	7.50	7.50	7.50
Alignment to Strategic Plans • Does this investment align with and support the vision, goals, and guiding principles outlined in the EIS Strategic Framework ? • Does this investment align with and support the agency’s IT and business strategic plans , including strategies for modernizing legacy systems?		3 - Explicitly aligned and measurable impacts 2 - Somewhat aligned but no measurable impact 1 - Partially aligned but no measurable impact 0 - No alignment or measurable impact	3	3	3	3
Technology Best Practices	25%	WEIGHTED SUBTOTAL	7.50	7.50	7.50	7.50
Align with Technology Best Practices and Priorities • Does this investment align with and support the following enterprise information technology priorities? - Information Security Does this investment improve the security and resilience of the state’s systems? - Modernization Playbook: Optimizing service delivery through resilient, adaptive, secure, and customer-centered digital transformation. Does this investment optimize service delivery to the public and/or internally by modernizing agency-specific and cross-agency systems? Does this investment involve or promote the use of shared systems? Does this investment use commercially available systems or software? - Oregon's Data Strategy: Unlocking Oregon's Potential. Leveraging data as a strategic asset. Does the investment improve data analysis, data quality, information-sharing, decision-making, and ethical use? For system modernizations that include data or data systems, has the agency evaluated the current data being collected, its overall quality, and a migration approach if relevant? Has there been evaluation of the data contained within the system to see if changes need to be made to the data collection itself? - Cloud Forward: A Framework for Embracing the Cloud in Oregon.		3 - Fully aligned; strongly enhances position (all applicable criteria addressed) 2 - Mostly aligned; greatly enhances position (most applicable criteria addressed) 1 - Partially aligned; somewhat enhances position (some applicable criteria addressed) 0 - Not aligned; no change (no or very few applicable criteria addressed)	3	3	3	3
People and Business-Centered Approach	25%	WEIGHTED SUBTOTAL	7.50	5.00	3.75	2.50

People-Centered Approach Supporting Diversity, Equity and Inclusion •Does this investment align with and support the State of Oregon, Diversity, Equity, and Inclusion (DEI) Action Plan: A Roadmap to Racial Equity and Belonging, the sponsor’s agency-specific Racial Equity Plan, and ethical use of data—investing in data justice and representation, visibility, and ethics to serve all Oregonians? Prompting questions to consider are: ◦Does this investment put people first—the people who rely on essential services and those working to provide those services? ◦Does this investment improve equitable access to services, programs, and resources, or make the agency's overall service portfolio more accessible or usable for diverse populations? ◦Does the agency intend to strengthen public involvement through transformational community engagement, access to information, and decision-making opportunities? ◦Does this investment reduce or eliminate administrative burdens* that have created barriers to access or reinforced existing inequalities for historically underserved and underrepresented communities? ◦Does this investment reduces system redundancies within an agency, a program area or the state ◦If the investment is for agency use, does it improve the agency users'						
		3 - Fully Aligned (all applicable criteria addressed) 2 - Mostly Aligned (most applicable criteria addressed) 1 - Partially Aligned (some applicable criteria addressed) 0 - Not Aligned (no or very few applicable criteria addressed) N/A - Not Applicable (the project does not present a direct opportunity to put people first, an example is an infrastructure replacement project)	3	N/A	N/A	N/A
Business Process Transformation • Does this investment contribute to business process improvement/transformation? • Does this investment improve service delivery to customers, partners, or other stakeholders? • Has the agency done public engagement, outreach, or an internal evaluation to identify which populations are most highly impacted (positively and negatively) by these business process changes (e.g., considering populations without home internet in creating a digital application process)? • Have measurable business outcomes and benefits been established, including the return on investment if applicable?		3 - Complete transformation of the business 2 - Major changes to enable growth 1 - Efficiency, cost or productivity changes 0 - No change to business processes	3	1	1	1
Investment Risk Impact • Would inaction impact systems or solutions that support critical business functions? • Would inaction increase risk to continuity of services to customers, particularly vulnerable or underserved populations? • Is there increased risk if investment is not addressed during this budget cycle (e.g., security, safety, legal, funding source, or any other related risk)? • Does the investment address non-compliance of federal or state requirement, audit finding, or mandate? • Does this investment address an identified and documented highly probable agency risk?		3 - Significant lowering of agency or enterprise risk 2 - Mostly Aligned (most applicable criteria addressed) 1 - Partially Aligned (some applicable criteria addressed) 0 - No change or increase to agency or enterprise risk	3	3	2	1
Agency Readiness and Solution Appropriateness	25%	WEIGHTED SUBTOTAL	7.50	7.50	7.50	7.50
Organizational Change Management (OCM) • Does the agency have, or intend to acquire, OCM resources with the skillsets and experience for the size and complexity of the project? • Does the agency plan to address and mitigate impact or adoption risks through a change management plan or intend to follow a formal OCM methodology? • Has the agency identified community engagement or community involvement as a component of the change management process? • Is external outreach or training planned to implement this change with constituents? • Will the agency continue to engage customers and communities to inform design, approach, and usability of the solution?		3 - Fully Aligned (all applicable criteria addressed) 2 - Mostly Aligned (most applicable criteria addressed) 1 - Partially Aligned (some applicable criteria addressed) 0 - Not Aligned (no or very few applicable criteria addressed)	3	3	3	3

Solution Scale and Approach - Has the agency engaged customers, partners, and communities to understand and structure the business problem, benefits, and outcomes? - Does the investment address the agency’s business problem, benefits and outcomes? - Is the solution of the appropriate size and scale? - Does the solution allow flexibility to cope with changing business processes?	3 - Fully Aligned (all applicable criteria addressed) 2 - Mostly Aligned (most applicable criteria addressed) 1 - Partially Aligned (some applicable criteria addressed) 0 - Not Aligned (no or very few applicable criteria addressed)	3	3	3	3
Capacity (Capacity should consider both technical and non-technical resources, including organizational change management, project management, business analysis, testing, communication and community engagement activities.) - Has the agency considered skillsets and capacity requirements needed to effectively resource this initiative? - Does the agency have resources with the necessary skillsets and knowledge, or can the agency acquire the resources? - Will this investment impact the agency’s ability to deliver on its core business functions?	3 - Capacity can be fully met 2 - Capacity can be mostly met 1 - Capacity can be partially met 0 - Capacity cannot be met	3	3	3	3
Governance and Project Management Processes - Does the investment have executive sponsorship and steering committee in place? - Does the agency employ adequate project governance structure and practices to oversee vendor/contract management, change control, quality control and quality assurance, and data management and usage? - For projects that impact data or data systems, is there a data governance body or other body responsible for data management that is engaged in the process? Is there an agency data lead who is engaged as part of the project? - Does the agency intend to involve customer or partner representation on project forums (i.e. steering committees, advisory boards, etc.)? - Does the agency use mature project management practices (PMBOK)?	3 - Fully Aligned (all applicable criteria addressed) 2 - Mostly Aligned (most applicable criteria addressed) 1 - Partially Aligned (some applicable criteria addressed) 0 - Not Aligned (no or very few applicable criteria addressed)	3	3	3	3

References:

*Administrative burdens include learning costs, such as finding out whether one is eligible for a program; compliance costs, such as burdensome paperwork and documentation; and psychological costs, such as the stress and stigma that people feel when interacting with government programs. Health Affairs, Herd, P., Moynihan, D. (2020, October 2). *How Administrative Burdens Can Harm Health* . www.Healthaffairs.Org. Retrieved February 9, 2022, from <https://www.healthaffairs.org/doi/10.1377/hpb20200904.405159/full/#:~:text=Administrative%20burdens%20include%20learning%20costs,w hen%20interacting%20with%20government%20programs>.

Scores
3
2
1
0
N/A

Annual Performance Progress Report

Department of Administrative Services

Annual Performance Progress Report

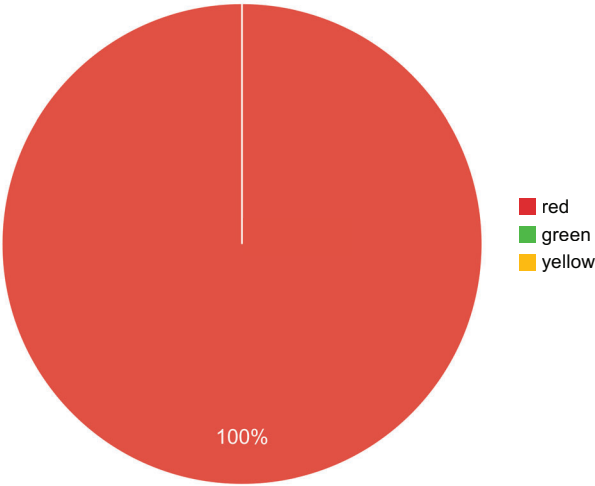
Reporting Year 2026

Published: 5/1/2026 7:30:25 AM

THIS REPORT DOES NOT INCLUDE 2026 DATA.
IT WILL BE SUBMITTED IN OCTOBER 2026.

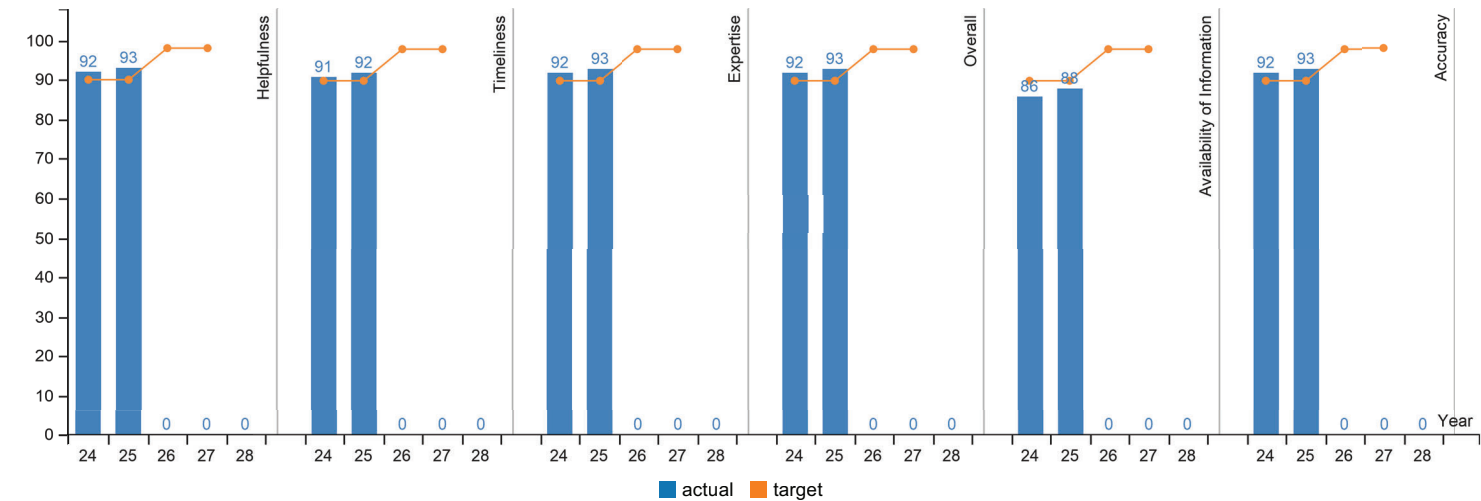
KPM #	Approved Key Performance Measures (KPMs)
1	CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.
2	FORECAST RELIABILITY - General Fund Forecast Tracking Metric
3	FINANCIAL REPORTING - Percent of Agencies receiving Gold Star Award (The Gold Star Award is the state agency equivalent of the GFOA Certificate of Achievement for Excellence in Financial Reporting)
4	WORKFORCE TURNOVER - Annual voluntary turnover rate for the State and DAS workforce.
5	WORKFORCE DIVERSITY - Racial/ethnic diversity in DAS and the state workforce as a percentage of the total civilian labor force.
6	RENT COSTS - DAS negotiated lease rates in private sector vs. average market rates.
7	INFORMATION SECURITY - Overall implementation of the Center for Internet Security's (CIS) Implementation Group 1 controls and a select set of Implementation Group 2 controls, for which there are Enterprise services offerings. This rating is an aggregate score and is derived from cybersecurity assessments conducted by the Enterprise Information Services (EIS) Cyber Security Services (CSS) Assessment Team.
8	PERCENT OF STATE PROCUREMENT SPEND FACILITATED THROUGH THE OREGONBUYS SYSTEM - Measures statewide adoption of the OregonBuys e-Procurement system by measuring the overall percentage of state purchasing facilitated through the system.
9	RISK MANAGEMENT - CFR - Annual statewide number of workers' compensation claims filed per 200,000 hours worked (aka, Claims Frequency Rate (CFR)).
10	DATA CENTER - Percentage of time systems are available.
11	GREENHOUSE GAS (GHG) EMISSIONS - Total GHG emissions and intensity from buildings and fleet.

Proposal	Proposed Key Performance Measures (KPMs)
Delete	WORKFORCE TURNOVER - Annual voluntary turnover rate for the State and DAS workforce.
New	EMPLOYEE ENGAGEMENT - Annual employee engagement.
Delete	PERCENT OF STATE PROCUREMENT SPEND FACILITATED THROUGH THE OREGONBUYS SYSTEM - Measures statewide adoption of the OregonBuys e-Procurement system by measuring the overall percentage of state purchasing facilitated through the system.
New	TIMELINESS OF PROCUREMENT SERVICE DELIVERY TO STATE AGENCIES - Percent of state agency procurement requests completed within established timeframes.



Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -5% to -15%	= Target > -15%
Summary Stats:	0%	0%	100%

KPM #1	CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall customer service, timeliness, accuracy, helpfulness, expertise and availability of information.
	Data Collection Period: Jul 01 - Jun 30

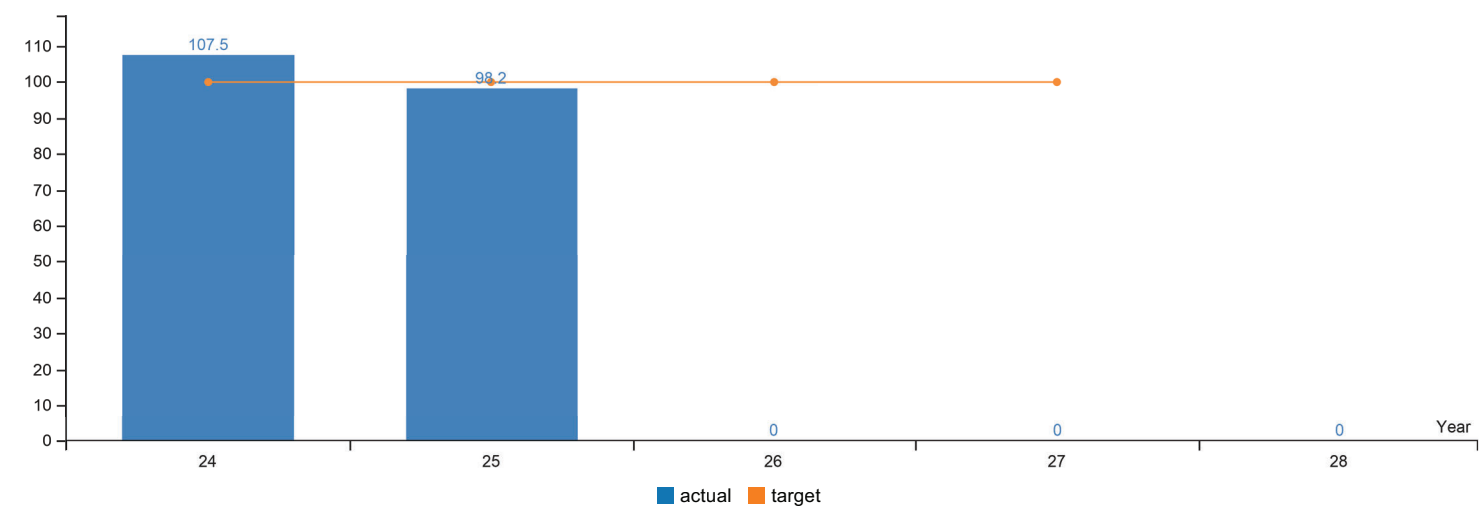


Report Year	2024	2025	2026	2027	2028
Helpfulness					
Actual	92%	93%			
Target	90%	90%	98%	98%	
Timeliness					
Actual	91%	92%			
Target	90%	90%	98%	98%	
Expertise					
Actual	92%	93%			
Target	90%	90%	98%	98%	
Overall					
Actual	92%	93%			
Target	90%	90%	98%	98%	
Availability of Information					
Actual	86%	88%			
Target	90%	90%	98%	98%	
Accuracy					
Actual	92%	93%			
Target	90%	90%	98%	98%	

How Are We Doing

KPM #2	FORECAST RELIABILITY - General Fund Forecast Tracking Metric
	Data Collection Period: Jul 01 - Jun 30

* Upward Trend = positive result



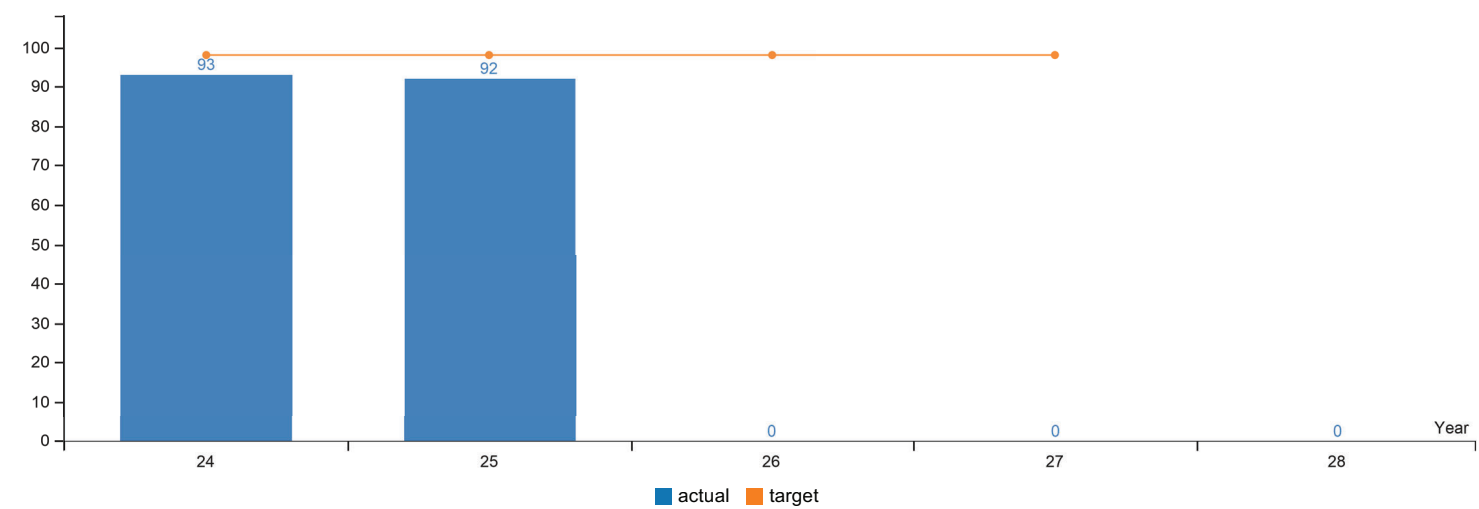
Report Year	2024	2025	2026	2027	2028
General Fund Forecast					
Actual	107.50%	98.20%			
Target	100%	100%	100%	100%	

How Are We Doing

Factors Affecting Results

KPM #3	FINANCIAL REPORTING - Percent of Agencies receiving Gold Star Award (The Gold Star Award is the state agency equivalent of the GFOA Certificate of Achievement for Excellence in Financial Reporting)
	Data Collection Period: Jul 01 - Jun 30

* Upward Trend = positive result

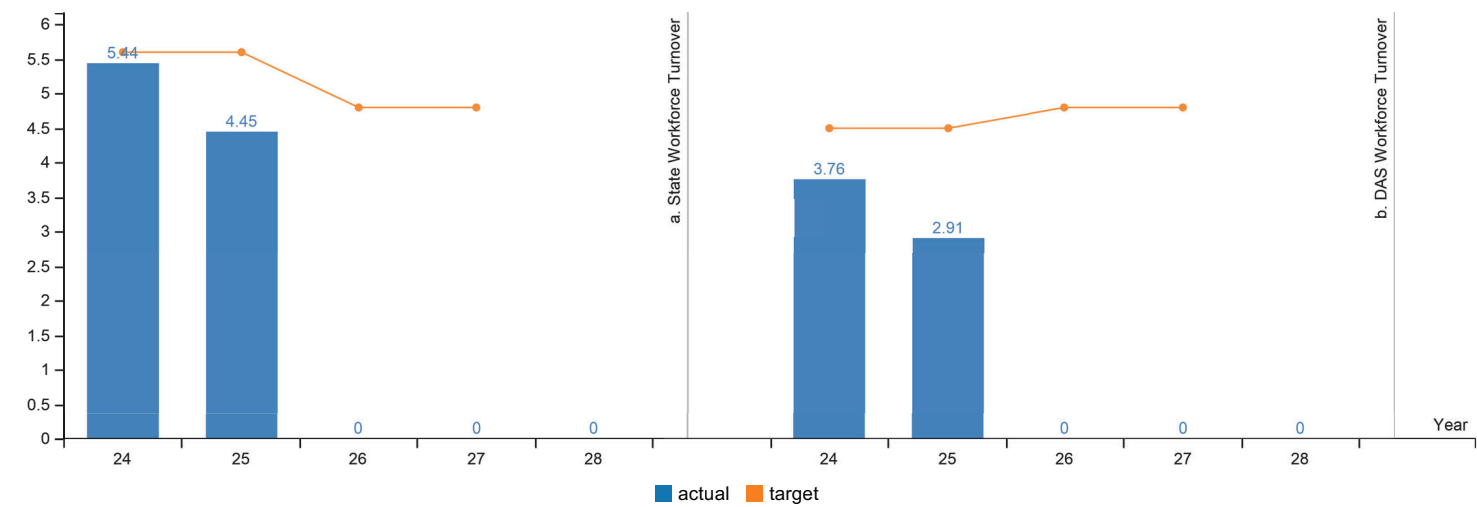


Report Year	2024	2025	2026	2027	2028
Percent of agencies receiving the Gold Star Award					
Actual	93%	92%			
Target	98%	98%	98%	98%	

How Are We Doing

Factors Affecting Results

KPM #4	WORKFORCE TURNOVER - Annual voluntary turnover rate for the State and DAS workforce.
	Data Collection Period: Jul 01 - Jun 30

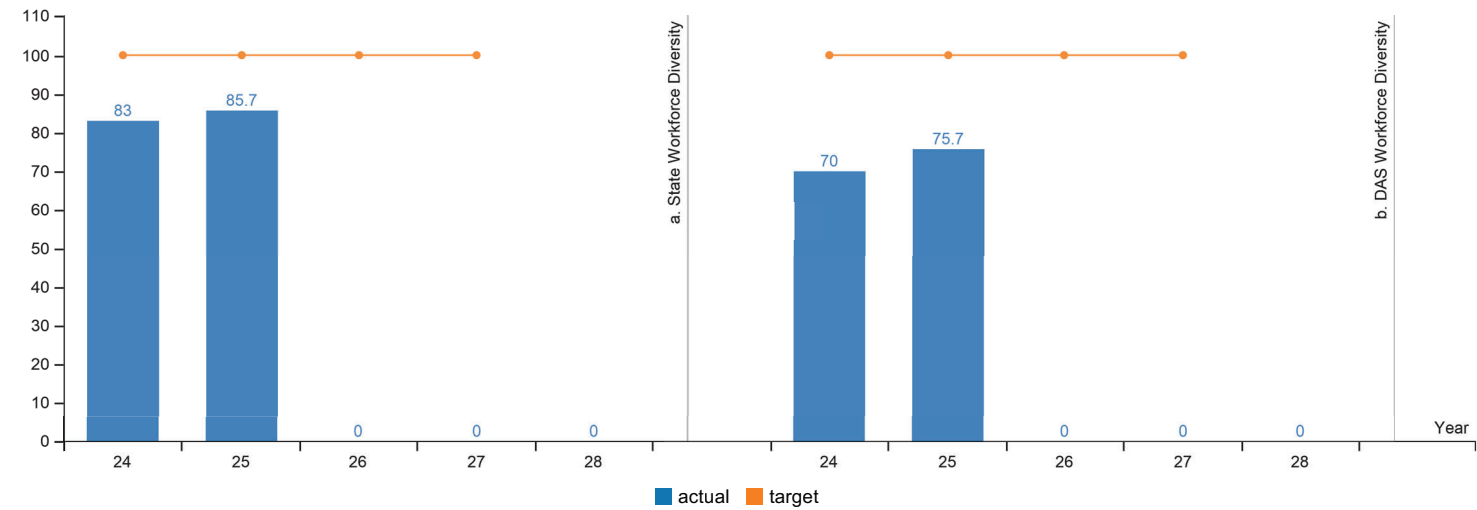


Report Year	2024	2025	2026	2027	2028
a. State Workforce Turnover					
Actual	5.44%	4.45%			
Target	5.60%	5.60%	4.80%	4.80%	
b. DAS Workforce Turnover					
Actual	3.76%	2.91%			
Target	4.50%	4.50%	4.80%	4.80%	

How Are We Doing

Factors Affecting Results

KPM #5	WORKFORCE DIVERSITY - Racial/ethnic diversity in DAS and the state workforce as a percentage of the total civilian labor force.
	Data Collection Period: Jul 01 - Jun 30



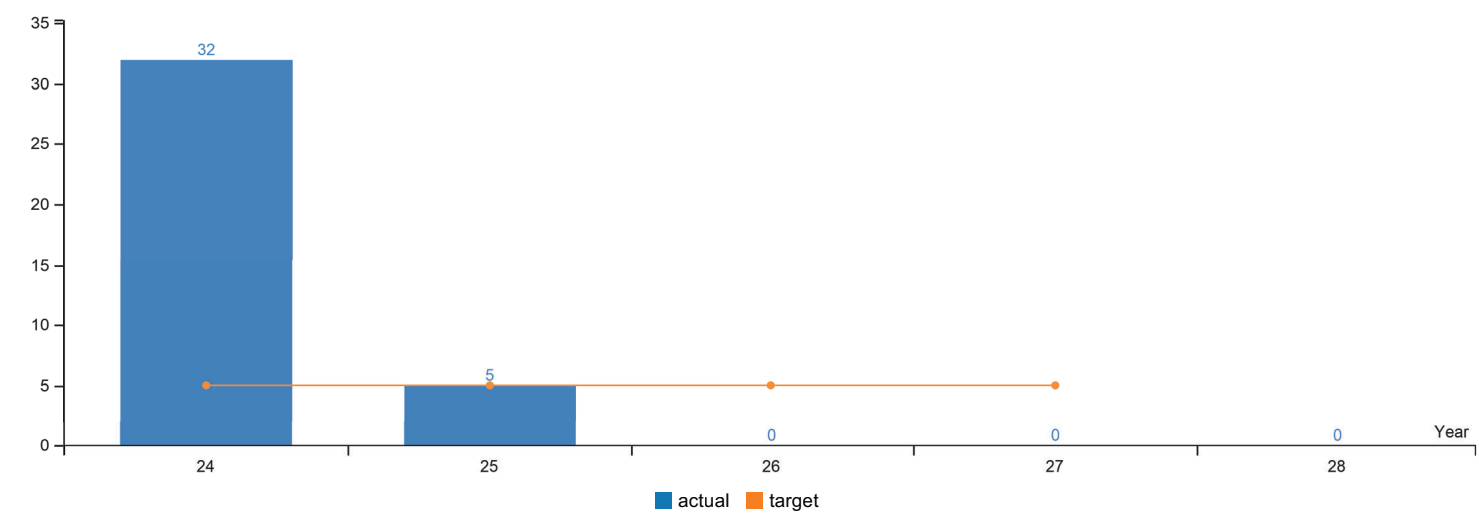
Report Year	2024	2025	2026	2027	2028
a. State Workforce Diversity					
Actual	83%	85.70%			
Target	100%	100%	100%	100%	
b. DAS Workforce Diversity					
Actual	70%	75.70%			
Target	100%	100%	100%	100%	

How Are We Doing

Factors Affecting Results

KPM #6	RENT COSTS - DAS negotiated lease rates in private sector vs. average market rates.
	Data Collection Period: Jul 01 - Jun 30

* Upward Trend = positive result



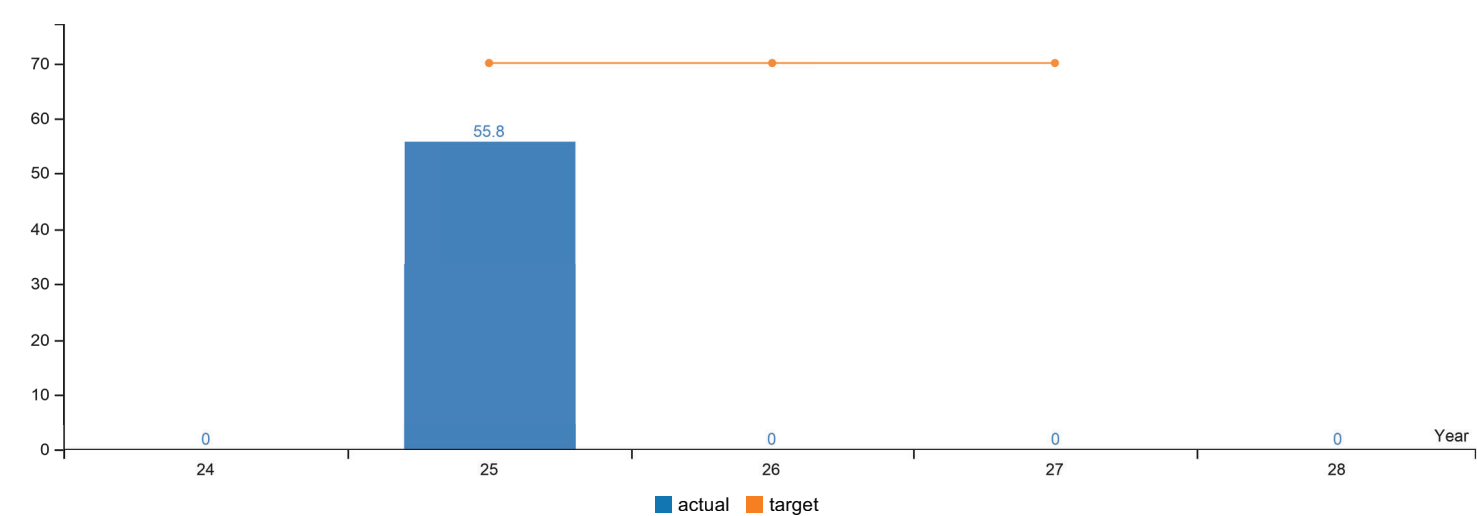
Report Year	2024	2025	2026	2027	2028
DAS negotiated lease rate vs. average market rate (Salem/Keizer)					
Actual	32%	5%			
Target	5%	5%	5%	5%	

How Are We Doing

Factors Affecting Results

KPM #7	INFORMATION SECURITY - Overall implementation of the Center for Internet Security's (CIS) Implementation Group 1 controls and a select set of Implementation Group 2 controls, for which there are Enterprise services offerings. This rating is an aggregate score and is derived from cybersecurity assessments conducted by the Enterprise Information Services (EIS) Cyber Security Services (CSS) Assessment Team.
	Data Collection Period: Jul 01 - Jun 30

* Upward Trend = positive result



Report Year	2024	2025	2026	2027	2028
Cyber Security					
Actual		55.80%			
Target		70%	70%	70%	

How Are We Doing

During the previous reporting period, Enterprise Information Services, Cyber Security Services (EIS-CSS) transitioned from assessing Executive Branch agencies, boards, and commissions against Version 7.1 of the Center for Internet Security (CIS) Critical Security Controls to Version 8.0 of the controls. During the current reporting period, July 2023 – June 2024, EIS-CSS is continuing to assess against version 8.0 of the CIS Critical security Controls, and has completed assessments against 13 Executive Branch agencies, boards, and commissions, with one assessment still in progress. It should be noted that during this reporting period, the EIS-CSS Cyber Assessments Team took a one quarter “strategic pause” to update its process documentation and to evaluate and update its assessment scoring criteria to better align with the CIS Controls Assessment Specification, the scoring methodology that the CIS recommends for measuring implementation of the CIS Critical Security Controls.

EIS-CSS CIS Control Assessments for this reporting period measure agency, board, and commission implementation of the CIS Critical Security Controls and constituent safeguards according to at least two of the following four criteria, depending on the Safeguard:

- Whether or not procedures are established and documented to support the safeguard;
- Whether or not the safeguard is implemented and, if so, to what degree (e.g. Not implemented, implemented on some systems, implemented on most systems, implemented on all systems);**
- The degree to which safeguards are automated or technically enforced (If applicable); and
- Whether or not the safeguard is regularly reviewed and reported to leadership (if applicable).

Each of the above criteria is evaluated and assigned a percentage score. For example, regarding Safeguard implementation, scoring options include:

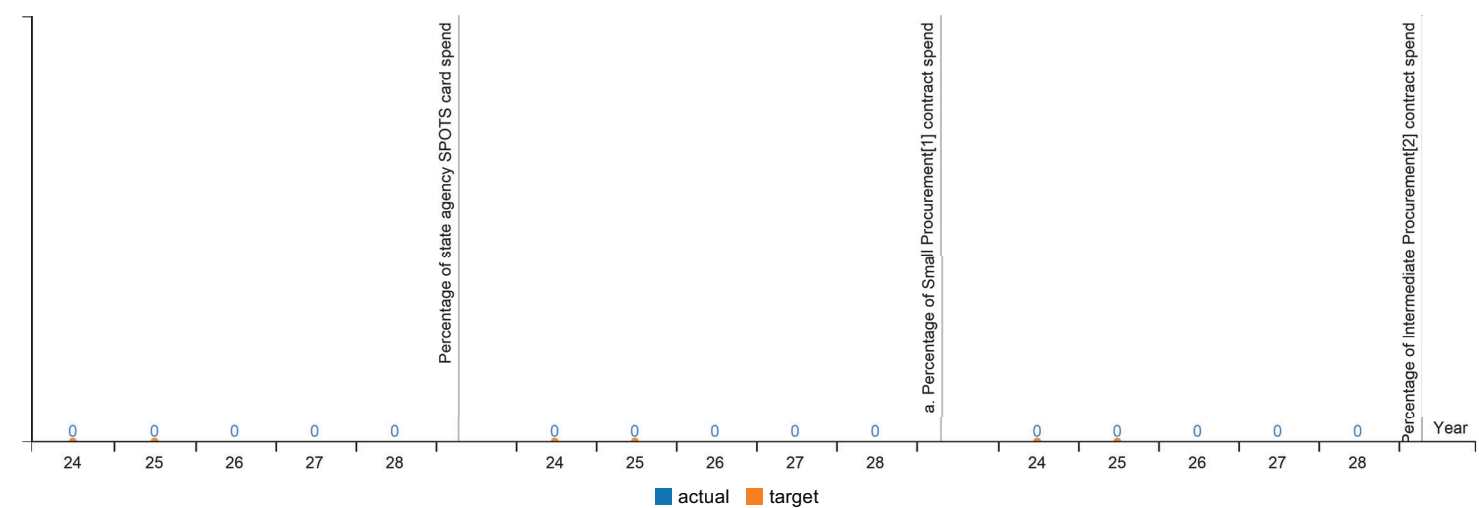
- Not Implemented (Defined as implemented on between 0% - 2% of in scope systems tested) = 0%
- Implemented on Some Systems (Defined as implemented on between 3% - 50% of in scope systems tested) = 33%
- Implemented on Most Systems (Defined as implemented on between 51% - 92% of in scope systems tested) = 66%
- Implemented on All Systems (Defined as implemented on between 93% - 100% of in scope systems tested) = 100%

From the above assessment evaluation criteria, EIS leadership has chosen the second metric (whether the safeguard is implemented and, if so, to what degree) as the metric for Key Performance Measure #7: Information Security. The average control implementation score across the five organizations assessed to date is 49% (implemented on some systems). This is a 96% increase from the previous quarter's overall control implementation average of 25% but still short of the enterprise goal of 70%

Factors Affecting Results

The most significant factor affecting agency implementation of the CIS Controls and constituent safeguards appears to be the existence and adoption of Enterprise solutions to meet the functional requirements of the Safeguards. For example, the current assessment data shows that Executive Branch agencies, boards and commissions performed best in terms of security awareness and training (CIS v8.0 Control 14), network defense (CIS v8.0 Control 13) and vulnerability management (CIS v8.0 Control 7). For these controls, and the constituent safeguards that comprise them, Enterprise Information Services has developed well-established solutions in KnowBe4 training modules, Tenable.sc, and Microsoft Defender. Conversely, agencies, boards, and commissions struggle in areas for which there are no Enterprise service offerings. Service provider management (CIS v8.0 Control 15) and hardware asset inventory (CIS v8.0 Control 1) are two examples of CIS controls that the Enterprise continually struggles with. For CIS controls that have no enterprise solution, assessors generally encounter a diverse ecosystem of tools, systems, and processes ranging from spreadsheets to complex asset inventory and configuration management tools. Lacking a unified approach and standardized tool set generally results in ad-hoc control implementation and insufficient control coverage and complicates top-down Enterprise guidance around the same.

KPM #8	PERCENT OF STATE PROCUREMENT SPEND FACILITATED THROUGH THE OREGONBUYS SYSTEM - Measures statewide adoption of the OregonBuys e-Procurement system by measuring the overall percentage of state purchasing facilitated through the system.
	Data Collection Period: Jul 01 - Jun 30



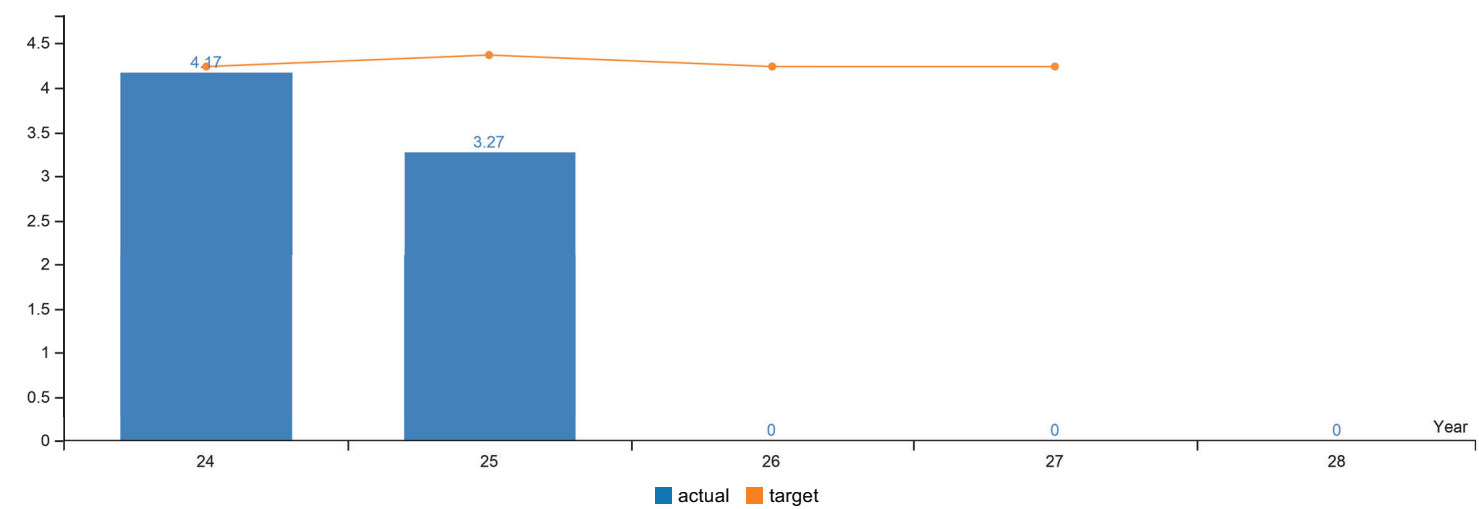
Report Year	2024	2025	2026	2027	2028
Percentage of state agency SPOTS card spend					
Actual	0%				
Target	0%	0%			
a. Percentage of Small Procurement[1] contract spend					
Actual	0%				
Target	0%	0%			
b. Percentage of Intermediate Procurement[2] contract spend					
Actual	0%				
Target	0%	0%			

How Are We Doing

Factors Affecting Results

KPM #9	RISK MANAGEMENT - CFR - Annual statewide number of workers' compensation claims filed per 200,000 hours worked (aka, Claims Frequency Rate (CFR)).
	Data Collection Period: Jul 01 - Jun 30

* Upward Trend = positive result



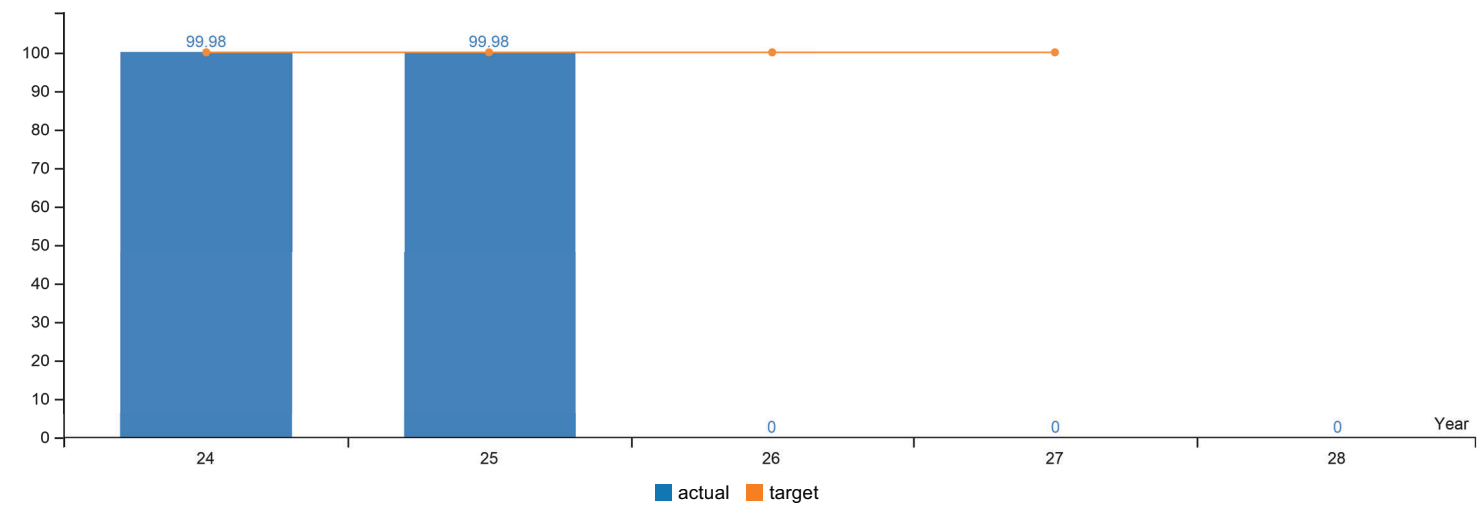
Report Year	2024	2025	2026	2027	2028
# of Workers' Comp. Claims per 200,000 hours worked					
Actual	4.17	3.27			
Target	4.24	4.37	4.24	4.24	

How Are We Doing

Factors Affecting Results

KPM #10	DATA CENTER - Percentage of time systems are available.
	Data Collection Period: Jul 01 - Jun 30

* Upward Trend = positive result

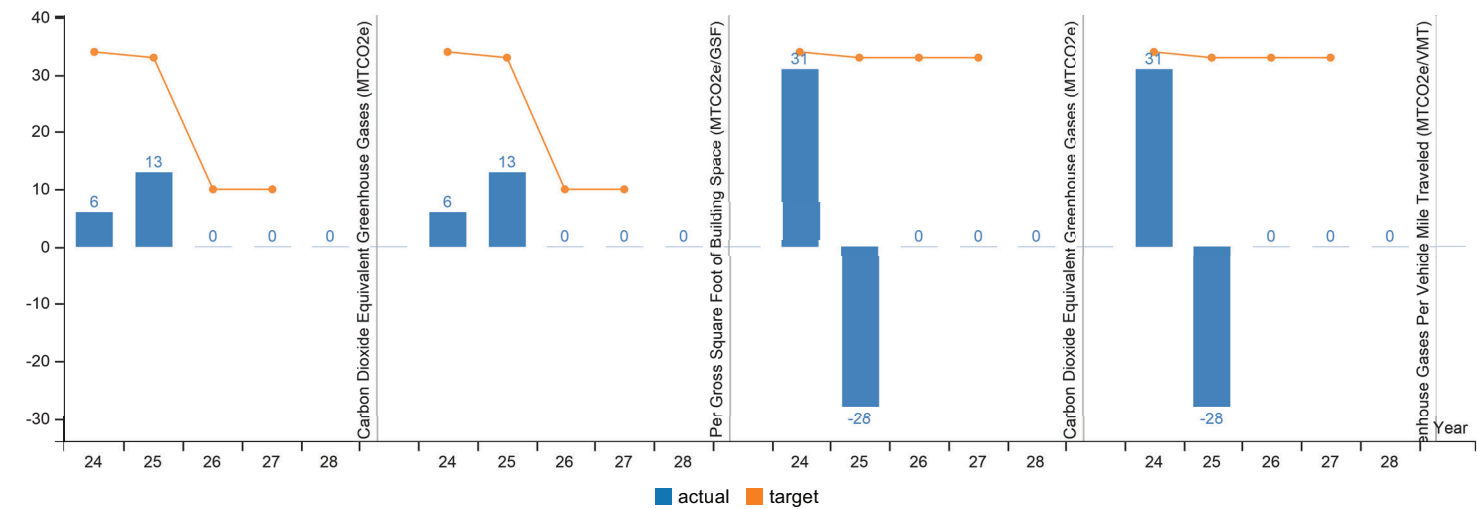


Report Year	2024	2025	2026	2027	2028
Data Center- Systems Availability					
Actual	99.98%	99.98%			
Target	99.90%	99.90%	99.90%	99.90%	

How Are We Doing

Factors Affecting Results

KPM #11	GREENHOUSE GAS (GHG) EMISSIONS - Total GHG emissions and intensity from buildings and fleet.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2024	2025	2026	2027	2028
Buildings- Total Metric Tons Annually of Carbon Dioxide Equivalent Greenhouse Gases (MTCO2e)					
Actual	6%	13%			
Target	34%	33%	10%	10%	
Buildings- Metric Tons of Carbon Dioxide Equivalent Greenhouse Gases Per Gross Square Foot of Building Space (MTCO2e/GSF)					
Actual	6%	13%			
Target	34%	33%	10%	10%	
Fleet- Total Metric Tons Annually of Carbon Dioxide Equivalent Greenhouse Gases (MTCO2e)					
Actual	31%	-28%			
Target	34%	33%	33%	33%	
Fleet- Metric Tons of Carbon Dioxide Equivalent Greenhouse Gases Per Vehicle Mile Traveled (MTCO2e/VMT)					
Actual	31%	-28%			
Target	34%	33%	33%	33%	

How Are We Doing

Factors Affecting Results

Proposed KPM #4 and #8 Changes

ADMINISTRATIVE SERVICES, DEPARTMENT OF	

KPM #4	EMPLOYEE ENGAGEMENT – Annual employee engagement	Reporting year: 2028
	Data Collection Period: October 1 – October 31	

Data Source:	How, where do you collect your data? The Gallup employee engagement survey is conducted annually. The data is collected by Gallup and reported back to the agency including industry benchmarks.
Owner:	Jessica Knieling, CHRO

Input data below

Engagement Mean	2028
Actual	0
Target	4.2

1. How are we doing?

In 2025, DAS had an engagement mean of 4.17 (out of 5) representing an increase in engagement from the 2024 engagement mean of 4.04. DAS ranks in the 73rd percentile for government employees (federal, state, local) nationally and above the state of Oregon agency average. We propose an engagement mean of 4.2 as the target.

We are proposing to replace our current Workforce Turnover KPM with this Employee Engagement KPM as a more meaningful measure of workforce health.

2. Factors Affecting Results.

Engaged employees deliver better results for Oregonians. DAS employee engagement is a meaningful measurement of our workforce ability to achieve our mission.

ADMINISTRATIVE SERVICES, DEPARTMENT OF	

KPM #8	TIMELINESS OF PROCUREMENT SERVICE DELIVERY TO STATE AGENCIES – Percent of agency procurement requests completed within established timeframes.	Reporting year: 2028
	Data Collection Period: July 1– June 30	

Data Source:	Internal system utilized by State Procurement Services to track assigned tasks and workload; System-generated timestamps will be used to determine timeliness per procurement request type and procurement discipline.
Owner:	Kathryn Jones – Enterprise Goods & Services – State Procurement Services

Report Year	2026	2027	2028	2029	2030
Percent of state agency procurement requests completed within established timeframes					
Actual	-	-	-	-	-
Target	-		75%	80%	85%

1. How are we doing?

The new KPM will track the percentage of procurement requests completed within expected timeframes. This is a new key performance measure established in response to the July 2025 Secretary of State audit (Report 2025-18), which found that agency partners reported slow and inconsistent service delivery from DAS State Procurement Services.

Request types from partner agencies include requests for proposals, invitations to bid, amendments, interagency agreements, special procurements, delegations, purchase orders, work orders, and other categories tracked in an internal workload system.

Expected timeframes will be derived from the 75th percentile of observed completion times during the baseline period. Timeframes per procurement type will be segmented into specific disciplines where data volume supports it to reflect fundamental differences in complexity levels, external party involvement, and statutory process requirements between procurement types and disciplines. As data accumulates over subsequent biennia, additional type-specific and discipline-specific timeframes will be established. Elapsed time is measured in business days from the data a work item is created in the internal

workload tracking system to the date it is marked complete. Procurement types with fewer than 10 completions in a reporting period will be excluded from the primary KPM percentage and reported in a supplemental table to ensure transparency while avoiding small-sample distortions.

Fiscal year 2026 will serve as the baseline establishment year. Initial thresholds will be published following analysis of the first full year of data from the current workload tracking system. Beginning in fiscal year 2027, the target will be 75% of procurement requests completed within expected timeframes, increasing to 80% in fiscal year 2028, and increasing again in fiscal year 2029 to 85%. Thresholds will be reviewed and recalibrated each biennium using the most recent 24 months of data to ensure the measure remains appropriately challenging as performance improves.

2. Factors Affecting Results

Factors within State Procurement Services (SPS) include staff assignment and workload balancing across the sourcing teams, internal review and approval processes, timeliness of solicitation development and posting, and the efficiency of contract negotiation and execution workflows. SPS's staffing levels have not meaningfully increased since 2017 despite growing demands, including the implementation of OregonBuys, and additional legislative mandates. A 2024 staff time study found SPS approximately 14 FTE short of its current workload needs.

Factors outside SPS include the complexity and completeness of agency request submissions, external party responsiveness during the solicitation and negotiation process, vendor protests, the duration of Enterprise Information Systems review, and the duration of Department of Justice legal sufficiency reviews. The current workload tracking system does not consistently capture time spent waiting on external parties, which means elapsed cycle times may include delays not attributable to SPS processing. As tracker usage practices are standardized, SPS intends to incorporate external hold time into future reporting to more precisely measure performance.

AUDIT RESPONSE REPORT

2025-27



Department of Administrative Services
155 Cottage Street NE
Salem, OR 97301
503-378-3104
Oregon.gov/das

Accessibility Statement

The Department of Administrative Services is committed to ensuring that all individuals have equitable access to our services, resources, and programs.

If you have a disability and require assistance to read this document, please email the DAS coordinator at das.accessibility@das.oregon.gov.

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Completed Audits

Statewide Single Audit Report FY 2023 (2022-18)

Audit Recommendation	Response/Action Taken
We recommend the department: a. Ensure controls over payroll processing and configuration management are properly designed, implemented, identified, and documented. b. Complete stabilization efforts, including eliminating the errors in employee pay caused by configuration issues. c. Develop and communicate guidance to agency partners regarding expectations of agency level controls. d. Update all system documentation to reflect the Workday modules subscribed to by the department.	DAS agreed with the recommendation. The Secretary of State's Audits Division determined DAS Findings from the FY 2023 Statewide Single Audit have been resolved.
We recommend department management implement controls to ensure access to Workday roles responsible for compensation and payroll functions are periodically monitored for ongoing appropriateness and alignment with assigned job duties	DAS agreed with the recommendation. The Secretary of State's Audits Division determined DAS Findings from the FY 2023 Statewide Single Audit have been resolved.

Ongoing Workforce Crises and Disruption Demand Strategic Workforce Planning (2024-07)

Audit Recommendation	Response/Action Taken
Develop a current statewide strategic workforce plan	DAS agreed with this recommendation. DAS developed a Workforce Development Operational Plan in December 2024 and continues to refine the plan.
Implement a process to capture and incorporate workforce competency data in the strategic workforce planning process	DAS agreed with this recommendation. Agencies submitted workforce data with annual succession plans in December 2025. Analysis of the data is underway.
Implement a recurring integrated process to ensure ongoing cycles of workforce planning both statewide and within agencies	DAS agreed with this recommendation. Agencies submitted feedback to DAS on implemented processes in December 2025. DAS CHRO continues to capture existing courses, developing methodologies for cycles of review and tracking mechanisms, and developing operational practices.
Implement an oversight process to monitor agency workforce strategic planning progress	DAS agreed with this recommendation. A process to monitor agency workforce strategic planning was developed and implemented in 2024.
Document current DAS Chief Human Resources Office workforce planning processes and identify steps to integrate that process with statewide budget and equity processes	DAS agreed with this recommendation. DAS developed a process to capture and monitor agency workforce strategic planning in 2024. Agencies will submit data to enable the DAS CHRO Workforce Development team to complete data analysis and support full integration of the process with the statewide budget and equity processes.

Statewide Single Audit FY 2024 (2025-10)

Audit Recommendation	Response/Action Taken
Ensure documentation is retained to support the performance of the Daily Dual Access Reports control	DAS agreed with the recommendation. The Secretary of State's Audits Division have determined DAS Findings from the FY 2024 Statewide Single Audit have been resolved.
Improve Controls over year-end entries related to pension contributions subsequent to measurement date	DAS agreed with the recommendation. The Secretary of State's Audits Division have determined DAS Findings from the FY 2024 Statewide Single Audit have been resolved.

Without a Comprehensive Compliance Function, DAS Cannot Effectively Monitor High-Risk Contracts or Mitigate Contracting Risks (2025-18)

Audit Recommendation	Response/Action Taken
Coordinate with the Legislature and key partnering agencies to create a centralized statewide procurement and contracting compliance program informed by a robust risk analysis.	DAS State Procurement Services (SPS) agreed with this recommendation. SPS has assigned one staff position to the development of a procurement and contracting compliance evaluation program. SPS will be requesting two additional positions in a Policy Option Package.
Develop more consistent, accessible and robust service delivery to support state agencies with procurement, contracting, and training needs.	DAS SPS agreed with this recommendation. SPS developed a Procurement Transformation Project Plan in 2026 with four key focus areas: People, Statutes and Rules, Processes, and Technology. Implementation of the plan will improve service delivery to support state agencies through processes related to procurement, contracting, and training.

Audit Recommendation	Response/Action Taken
Review the utilization of staff and other resources in the State Procurement Services program and make adjustments based on that review. This may include requesting additional FTE from the Legislature where appropriate to consistently perform its full suite of services, including managing the ongoing operation of OregonBuys	DAS SPS agreed with this recommendation. SPS management has reviewed staffing utilization. The policy and equity units were combined to create the Procurement Impact Unit, which will focus on the delivery of new templates, better negotiated price agreements, compliance, data analysis, and execution of equity goals. Additional staff will be requested in the Policy Option Package noted under recommendation 1. The staffing and ongoing operation of OregonBuys will be informed by the contract negotiation currently in progress and the implementation of the Procurement Transformation Project Plan
Create a sufficient resource plan for the ongoing development and operation of OregonBuys and use the plan to obtain and direct funds and staffing	DAS SPS agreed with this recommendation. SPS has completed an assessment of procurement system requirements and e-procurement needs, surveyed OregonBuys users, and conducted an analysis of system alternatives. SPS is renegotiating a new OregonBuys contract under a contract extension which expires June 2026.
Coordinate with the Department of Justice, Enterprise Information Services, and members of the Designated Procurement Officers Advisory Council to perform an assessment of OregonBuys	DAS SPS agreed with this recommendation. SPS contracted with a vendor to perform a third-party assessment of OregonBuys. SPS also surveyed OregonBuys users and conducted an analysis of system alternatives. SPS is currently renegotiating contract terms related to OregonBuys
Coordinate with Periscope Holdings and agency partners to clarify DAS and vendor customer service roles and expectations and revise DAS support protocols with state agencies using OregonBuys.	DAS SPS agreed with this recommendation. SPS is currently renegotiating contract terms related to OregonBuys. Changes will be reflected in the vendor statement of work and service level agreement.

Audit Recommendation	Response/Action Taken
Coordinate with the Department of Justice, Enterprise Information Services, and the Designated Procurement Officers Advisory Council to conduct a benefits and feasibility study on adopting an enterprise-wide contract management system. The study must prioritize system security and DAS must report findings to the Legislature.	DAS SPS agreed with this recommendation. Implementation of a Contract Lifecycle and Document Management system is included in the project plan for the eProcurement Build, currently scheduled for Q2 2027.
Monitor, assess, and regularly report to the Legislature on progress made to capture and analyze spend data in OregonBuys and efforts to utilize spend data from other sources in this analysis.	DAS SPS agreed with this recommendation and will report information to the legislature upon request.

Ongoing Audits

Fiscal Year 2026 Statewide Single Audit

Estimated release: April 2027

Audit Objective	Audit Scope
The objectives of the audit are: - To obtain reasonable assurance about whether the financial statements contained in the State of Oregon's Annual Comprehensive Financial Report are free from material misstatement and to issue an auditor's report. - Obtain reasonable assurance about whether material noncompliance with applicable federal compliance requirements subject to audit could have a material effect on major programs.	The audit scope covers the fiscal year ending June 30, 2026.

Statewide Financial Management Application and Workday Internal Controls

Estimated Release: September 2026

Audit Objective	Audit Scope
The objectives of this audit work are to determine whether selected internal controls, both manual and automated, governing the SFMA and Workday information systems (systems) provide reasonable assurance over relevant financial reporting objectives; and to provide our statewide financial audit teams with reasonable assurance of the operating effectiveness of the systems' controls.	The scope of the audit covers the SFMA and Workday systems for the fiscal year ending June 30, 2026.

State Data Center Operations and Controls

Expected Release: August 2026

Audit Objective	Audit Scope
The audit objective relates to evaluation of design and implementation of operating and security controls related to the availability and security of the state's data assets.	Audited divisions included DAS EIS Cyber Security Services (CSS) and Data Center Services (DCS)

ACFR DAS Accounts

Expected release: December 2026

Audit Objective	Audit Scope
The objective of the audit is to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement and to issue an auditor's report that includes the auditor's opinion.	SOS will select financial accounts determined to be material to the state's financial statements for the fiscal year ending June 30, 2026.

Affirmative Action Report

AFFIRMATIVE ACTION PLAN

2027-2029

August 13, 2026



Department of Administrative Services

155 Cottage Street NE

Salem, OR 97301

503-378-3104

Oregon.gov/das

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Accessibility Statement

The Department of Administrative Services is committed to ensuring that all individuals have equitable access to our services, resources, and programs.

If you have a disability and require assistance to read this document, please email the DAS coordinator at das.accessibility@das.oregon.gov.

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Oregon

Tina Kotek, Governor

Department of Administrative Services

155 Cottage St NE

Salem, OR 97301

oregon.gov/das

The Oregon Department of Administrative Services' 2027–2029 Affirmative Action Plan provides an update on progress made to date on the 2025–2027 Affirmative Action Plan and outlines the strategies and measures DAS will implement in the next biennium.

The plan focuses on improving onboarding processes, increasing the use of workforce demographic data to inform decisions, and establishing consistent expectations for evaluating managers on affirmative action objectives

This work supports our responsibility to understand our workforce, identify barriers that impact employees, and take intentional actions that improve representation, access, and outcomes. Together, we will continue strengthening our systems, our culture, and our workforce to better reflect and serve Oregon.

Betsy Imholt
Director

Agency Overview

Department of Administrative Services Mission and Objectives

The Oregon Department of Administrative Services (DAS) is dedicated to enhancing the efficient and effective use of state resources. Our mission is to support government operations through the delivery of essential services and centralized infrastructure. DAS plays a critical role in helping state agencies and policymakers achieve their goals, benefiting Oregonians across the state. Together we:

- Provide centralized government infrastructure services such as purchasing, risk management, facilities management, surplus property, and motor fleet operations.
- Establish statewide policies, conduct performance reviews, and ensure agency compliance.
- Lead the implementation of statewide performance measurement programs to drive continuous improvement.
- Support workforce development and training for state employees to foster a skilled, adaptable team.
- Manage personnel systems that encourage fair, responsive, and cost-effective human resource practices.
- Deliver objective, credible management information and analysis to policymakers for informed decision-making.
- Operate statewide financial and administrative systems to ensure accountability and transparency.

We strive to provide the foundation and leadership needed for effective government, partnering with agencies, partners and Oregonians to serve the people of Oregon.

Representatives and Contacts

Agency Director

Betsy Imholt

155 Cottage St. NE, Salem OR, 97301

(971) 701-5620

betsy.imholt@das.oregon.gov

Governor's Policy Advisor

Vince Porter

900 Court St. NE, Room 254, Salem OR 97301

vince.porter@oregon.gov

Affirmative Action Representative

Satish Upadhyay, Deputy Director and Interim DAS Human Resources Manager

155 Cottage St. NE, Salem OR 97301

(971) 283-6346

satish.upadhyay@das.oregon.gov

Lead for Certification Office for Business Inclusion and Diversity (COBID)

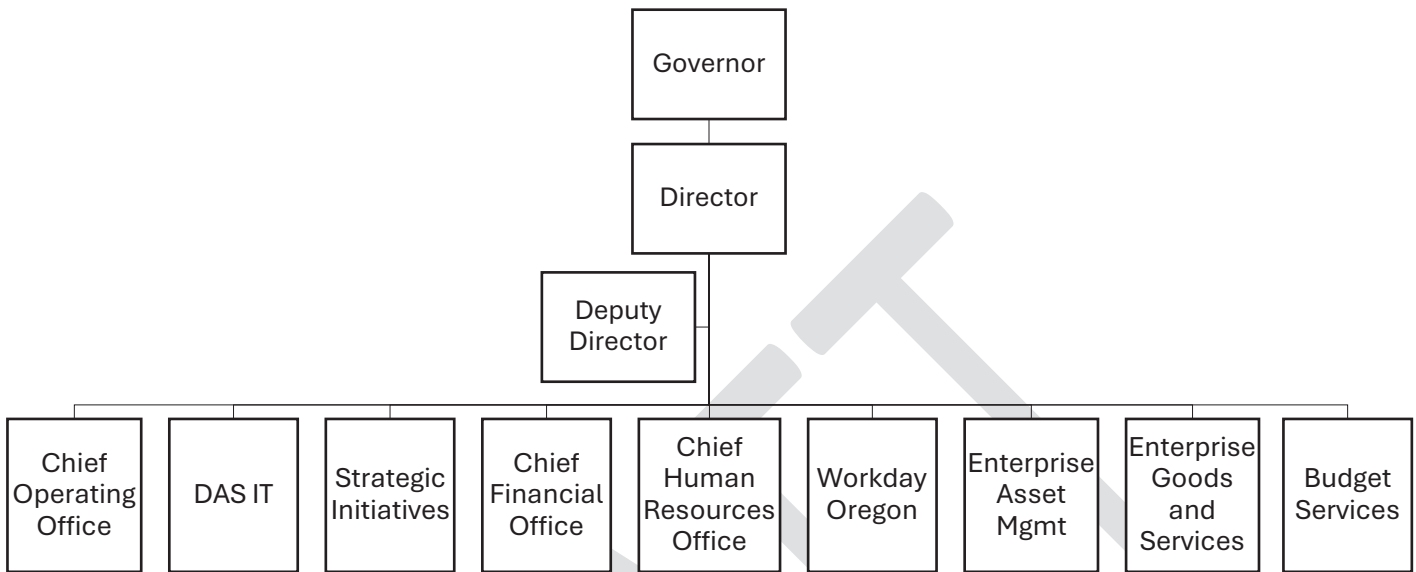
Kathryn Jones, State Chief Procurement Officer

155 Cottage St. NE, Salem OR 97301

(971) 719-1680

kathryn.jones@das.oregon.gov

Organizational Chart



Roles for Implementation of Affirmative Action Plan

Director/Executive Leadership Team

The Director and DAS Leadership Team set the vision for affirmative action and ensure it aligns with the agency's statutory purpose and statewide responsibilities. They allocate resources, monitor progress, and reinforce and reinforce DAS's commitment to affirmative action.

Supervisors/Managers

Supervisors and managers implement affirmative action in daily operations. They ensure equitable recruitment, hiring, and promotion practices, support retention, model inclusive leadership, and foster a culture where employees feel respected and valued.

All Employees

Employees contribute to an inclusive workplace by practicing respect, participating in required training, and applying an equity lens to their work.

Affirmative Action Representative/Manager

The Affirmative Action Manager leads development, tracking, and reporting of the plan, supports leaders, ensures compliance, and coordinates investigations related to affirmative action concerns.

2025-2027 Affirmative Action Progress Report

Progress Toward Strategies and Goals

DAS identified two strategic objectives in its 2025-2027 Affirmative Action Plan with three goals under each objective. Our progress toward meeting these goals during the first year of the 2025-2027 plan is outlined below.

Strategies and Goals

Strategic Objective 1: Recruitment | Build a More Diverse Workforce

Goal 1: Strengthen relationships with communities that serve under-represented people.

To meet this goal, the agency planned to collaborate and share job opportunities with educational institutions and community organizations and to offer monthly opportunities for job seekers to connect with DAS Human Resources and to provide accessible career resources and workshops for diverse learning styles and accessibility needs.

The agency advertises job announcements through several platforms to reach a diverse pool of applicants. We publish all external job announcements on the Partners in Diversity website, LinkedIn, Indeed, Civic Match, and with Worksource Oregon. We advertise on Women in Trades for trades positions. We also post announcements via Handshake (Nationwide college/University platform) and sometimes use school-specific sites such as Chemeketa Community College.

We participated in a Statewide virtual job fair on October 15, 2025, reaching 1740 attendees.

We have not made progress toward our plan to offer monthly opportunities for job seekers to connect with DAS Human Resources and to provide accessible career resources and workshops for diverse learning styles. Our announcements include language to have candidates reach out if they need an alternate format to apply or need an accommodation request. We will not have resources to complete these activities during the 2025-2027 affirmative action plan.

Goal 2: Embed DEIB practices in recruitment policies and procedures.

To meet this goal, we anticipated developing a post-recruitment questionnaire for candidates to give us better insight into the barriers they face when applying for jobs. Our intention was to evaluate those questionnaires to improve our inclusive recruitment processes and to remove barriers.

We developed a recruitment survey pilot but it has not been implemented. However, while the survey has not been fully deployed, we do continuously review and refine job postings, recruitment practices, and interview processes to remove barriers for applicants.

Recruiters work with hiring managers and make recommendations to remove cover letters to make the application process easier for candidates and they support candidates in the recruitment process.

Goal 3: Strengthen recruiters DEIB knowledge, skills and abilities to reduce bias from every stage of the selection process.

To meet this goal, we planned to work with DAS Workforce Development to identify opportunities for training and practice for our recruiters. We planned to meet and update training about how to avoid bias in the hiring process. This training is intended for hiring managers and panelists.

This planned action has not started. We will not have resources to complete these activities during the 2025-2027 affirmative action plan.

We also planned to offer DEIB training and learning opportunities for employees.

In 2025, the Office of Cultural Change launched a four-part, self-paced learning series that defined and explained each aspect of diversity, equity, inclusion and belonging, and how those concepts relate to our work at DAS. The next phase of learning opportunities launched the DAS DEIB Growth and Connection Learning Cycle, a new series of shared DEIB learning modules for all DAS employees and teams.

Each month focused on a different area of learning including:

- Diversity, Equity, Inclusion & Belonging
- Cultural Humility & Compassion
- Bias & Acts of Exclusion
- Racism & Oppression
- Power & Privilege
- Accountability & Allyship
- Collective Liberation

This year's online training has built upon the training provided in 2025 and further explores change management and provides learning opportunities that are practical, relevant, and useful for employees across DAS.

Strategic Objective 2: Retention | Growing an Inclusive Culture

Goal 1: Increase communications and transparency to enhance engagement and trust.

The planned work to meet this goal was to have the DAS DEIB Council create a project plan to embed inclusive culture and for the DAS Director to continue to send Monday Messages and participate in New Employee Orientation.

The DAS DEIB Council launched in the fall of 2024; however, it experienced a slow start and had stopped actively meeting by early 2025. Following a leadership change in mid-2025, the agency refocused its strategic plan efforts around eight agency-wide actions, one of which is strengthening the DAS DEIB Council by clarifying its purpose, bringing in a diverse group of new members, and establishing a structure that supports consistent and meaningful work.

We successfully completed a recruitment effort in mid-2026 that yielded 24 new members, far exceeding our goal of recruiting 15 new members. All new members have been oriented and onboarded. The council will next adopt its charter and begin developing its work plan. This work plan will guide our efforts for the duration of the 2025-27 plan and likely beyond, helping to embed an inclusive culture at DAS.

Upon beginning with DAS in June 2025, the new DAS director met with every employee group within the first few months to have direct communication and engagement. The DAS director actively participates in all New Employee Orientations held monthly for new employees. The Monday messages were replaced with a weekly newsletter distributed to all employees. DAS holds quarterly all-staff meetings. We survey employees following each all-staff meeting to learn about the topics that interest them. The DAS Leadership Team publishes its agendas and minutes on the agency's intranet site. These activities collectively serve to increase communications and transparency with employees.

Goal 2: Promote development opportunities with employee goals and agency needs.

We planned to meet this goal by developing training specific for each division with division leadership and to offer cohort development opportunity to DAS employees.

We did not create division training plans or cohort plans. Instead we made progress toward this goal through our Strategic Plan Objective: Employee Success and Well-Being, Action 6: Enhance Workforce Training. Since early 2026, we have prioritized investing in training and resources that help employees succeed, manage workloads, and grow professionally.

The DAS Chief Human Resources Office (CHRO) expanded access to training and professional development resources to better support DAS employees. A centralized set of learning materials on the DAS intranet site now makes it easier to find required training and skill-building opportunities, with new resources added every two weeks to keep content current. DAS CHRO also undertook efforts to promote available learning opportunities and gather employee input, so resources remain relevant and responsive to workforce needs.

These efforts strengthen engagement, support development, and ensure employees have the tools they need to succeed.

Goal 3: Enhance celebration of employee achievements and recognize employee needs during life events.

We planned to meet this goal by offering in-person celebrations for milestone events and other achievements.

DAS holds quarterly in-person celebrations to honor employees reaching milestone anniversaries in state service, recognized in five-year increments. Employees who achieve a milestone during the quarter are invited to participate, along with their supervisors. During these events, supervisors have the opportunity to share stories about the employees' work and their impact on the agency, highlighting individual contributions and fostering appreciation. Each honored employee is also encouraged to share their tenure in state government, their professional background prior to joining DAS or EIS, and their current role and responsibilities. From July 1, 2025 through June 30, 2026, we held three events and invited 165. We plan to continue these events to foster a sense of community and acknowledge the diverse contributions of staff across the agency.

In addition to the in-person events, we use our weekly newsletter and intranet site to recognize and celebrate employee achievements and we acknowledge employee milestones during our quarterly all-staff meetings.

Alignment Between Affirmative Action Plan, DEI Plan and Strategic Plan

DAS developed its strategic plan in 2024. The plan also serves as the agency's DEI plan. The DAS strategic plan includes two strategic objectives and three agency-wide actions that directly support and align with the 2027-2029 Affirmative Action Plan. These actions strengthen equity, improve statewide systems, and reinforce DAS's responsibility to build an inclusive and representative workforce.

Strategic Objective: Customer Service

Action 2: Modernize the Procurement System

DAS is creating a fair, efficient, and accountable purchasing process that delivers better value for the public.

Strategic Objective: Diversity, Equity, Inclusion, and Belonging

Action 4: Strengthen Diversity, Equity, Inclusion, and Belonging

DAS is expanding our DEIB Council to ensure all employees feel supported and valued.

Action 5: Build an Equitable Decision-Making Framework

DAS is embedding equity principles into how we make decisions.

Strategic Objective: Employee Success and Well-Being

Action 6: Enhance Workforce Training

DAS is investing in training and resources that help employees succeed, manage workloads, and grow professionally.

Leadership Evaluation Report

Oregon Revised Statute 659A.012 requires agencies to carry out policy against discrimination in employment and requires an evaluation of all management personnel, and their effectiveness in achieving affirmative action objectives as a key consideration of their performance.

DAS uses the quarterly performance check-in process to document expectations, goals and performance. While all quarterly check-ins are recorded within Workday, the agency does not have a clear or consistent method to ensure those check-ins are incorporating affirmative action objectives and that managers are being evaluated about their effectiveness in achieving the objectives.

DAS has not provided specific instructions or set expectations with managers about these expectations, nor has it provided tools and training for how to set goals for achieving and carrying out affirmative action objectives that apply to their roles. Our Affirmative Action Plan for 2027-2029 will include specific actions to help the agency meet this statutory requirement.

2027-2029 Affirmative Action Plan

Goal 1: Develop Employee Onboarding Program

Our goal is to develop an employee onboarding program to welcome new employees, to support managers in improving a new employee's experience when they join DAS, and to make tools and resources available to employees and managers.

Outcomes:

- Employees feel welcomed and supported
- Employees are able to navigate DAS systems, resources, and processes with confidence
- Managers are supported with clear tools and guidance to provide high-quality onboarding

Measures:

- Feedback from new employees collected through post-onboarding evaluations
- Feedback from managers that tools are in place and helpful for employee onboarding
- Evaluate usage analytics of new employee intranet site

Implementation:

The DAS Human Resources Director will lead the implementation of the strategies. They will be responsible for developing standardized DAS onboarding resources that include information new employees need, an onboarding checklist, manager guidance, frequently asked questions and other resources. They will consult with the DAS Cultural Change Manager on the development of the resources. They will work with Communications to post the information on DAS, the agency's intranet site.

Managers will use the resources when onboarding new employees.

The Director and DAS Leadership Team will support the goal in their communication with supervisors and employees. They will also receive updates from DAS Human Resources quarterly on their progress in a DLT meeting.

Strategies:

- Develop and publish onboarding materials
 - Post them in an area accessible to all employees
 - Share the link to the information with new employees during onboarding
 - Share the link to the information with hiring managers
- Conduct surveys of new employees and hiring managers following onboarding to evaluate onboarding program

Goal 2: Use Demographic Data to Inform Decisions

DAS collects demographic data from its employees. That data is reported out in our Affirmative Action Plan every two years. DAS also collects information from departing employees through exit surveys. It is unclear how we are using the data. Our goal is to better understand our data and how we might use it to inform decisions that affect our workforce.

Outcomes:

- DAS managers understand DAS demographic data and how workforce trends impact agency needs
- Data highlights gaps and opportunities across divisions, supporting more equitable planning and decision-making
- Data is shared with managers routinely

Measures:

- DAS HR discusses data trends with the DAS Cultural Change Manager and the Affirmative Action Manager
- Regular updates on demographic data and how to use it in DAS All Supervisors' meeting
- Long-term data shows positive gains in representation for historically underrepresented groups

Implementation:

The DAS Human Resources Director will lead implementation of the strategies. They will be responsible for making a dashboard available to all supervisors and preparing learning in partnership with the DAS Cultural Change Manager and the Affirmative Action Manager to present to supervisors.

The Director and DAS Leadership Team will support the goal in their communication with supervisors and employees. They will also receive updates from DAS Human Resources quarterly on their progress in a DLT meeting.

Strategies:

- Maintain dashboard with demographic data
 - Add workforce demographic trend data to dashboard
 - Share with all supervisors monthly following updates
- Share data highlights in DAS Supervisors' meetings to build awareness and accountability
- Document and share with supervisors examples of decisions that were improved or adjusted based on data insights

Goal 3: Evaluation of Management Personnel

Oregon Revised Statute 659A.012 requires agencies to carry out policy against discrimination in employment and requires an evaluation of all management personnel, and their effectiveness in achieving affirmative action objectives as a key consideration of their performance. DAS does not have a clear or consistent method to ensure managers are being evaluated about their effectiveness in achieving affirmative action objectives.

Outcomes:

- Managers know what is expected of them around affirmative action objectives
- Managers understand how to set goals applicable to their role
- Managers are consistently evaluated on their effectiveness in achieving affirmative action objectives

Measures:

- Affirmative action goals for managers are recorded in Workday in their quarterly check-ins
- Evaluation of a manager's effectiveness toward meeting affirmative action goals is recorded in Workday in their quarterly check-in shared notes
- DAS Human Resources conducts an audit once per year of Workday quarterly check-ins to determine compliance

Implementation:

The DAS Human Resources Director will lead implementation of the strategies. The Affirmative Action Manager will provide training in a DAS Supervisors' meeting on how to develop affirmative action goals applicable to their role. DAS Human Resources will provide training in a DAS Supervisors' meeting about how to run a Workday report that allows a manager to see content of quarterly check-ins to ensure compliance.

The Director and DAS Leadership Team will support the goal in their communication with supervisors and employees. They will also receive updates from DAS Human Resources quarterly on their progress in a DLT meeting.

Strategies:

- Train managers on how to set affirmative action goals applicable to their role and why it is important
- Train managers on how to run Workday reports to show the content recorded in Workday

Complaint Options

Satish Upadhyay, interim DAS Human Resources Director and Sherry Lauer, DAS Client Agency Human Resources Manager, are the designated individuals to receive reports of prohibited conduct (discrimination, workplace harassment, sexual harassment, sexual assault or employment or settlement agreements containing prohibited provisions) occurring within the agency.

An employee may also choose to make a report to the Director, their union steward, their immediate supervisor or manager, another agency manager, the Chief Human Resources Office, or DAS Human Resources. The procedure for an employee to submit a report can be found on the agency's intranet site.

Succession Plan

DAS has a succession plan submitted for the Governor's Expectations. The plan is revisited periodically to ensure the agency is making progress toward reducing the number of critical and highly critical positions and addressing other workforce challenges.

Contracting

ORS 659A.015 requires affirmative action reports to include information on awards of construction, service, and personal service contracts awarded to minority businesses.

DAS is unable to produce a verified account of construction, services, and personal services contracts awarded to minority and woman-owned businesses at this time. As documented in the Secretary of State's July 2025 audit, contract award records reside in separate systems that were not designed to reconcile with one another. Further, these systems do not share consistent, standardized data entry requirements and most subcontractor information is not recorded.

Any count drawn from the data in its present state would significantly understate actual awards. Establishing a reliable reporting capability will require a dedicated contract management system and standardized data entry practices, both of which are underway. DAS expects to provide a complete and accurate count beginning in the 2027-2029 biennium.

Appendix

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Appendix A: Definitions of EEO-4 Race and Ethnicity Categories

Hispanic or Latino - A person of Cuban, Mexican, Puerto Rican, South or Central American, or other Spanish culture or origin regardless of race.

White (Not Hispanic or Latino) - A person having origins in any of the original peoples of Europe, the Middle East, or North Africa.

Black or African American (Not Hispanic or Latino) - A person having origins in any of the Black racial groups of Africa.

Native Hawaiian or Other Pacific Islander (Not Hispanic or Latino) - A person having origins in any of the peoples of Hawaii, Guam, Samoa, or other Pacific Islands.

Asian (Not Hispanic or Latino) - A person having origins in any of the original peoples of the Far East, Southeast Asia, or the Indian Subcontinent, including, for example, Cambodia, China, India, Japan, Korea, Malaysia, Pakistan, the Philippine Islands, Thailand, and Vietnam.

American Indian or Alaska Native (Not Hispanic or Latino) - A person having origins in any of the original peoples of North and South America (including Central America), and who maintain tribal affiliation or community attachment.

Two or More Races (Not Hispanic or Latino) - All persons who identify with more than one of the above five races (White, Black or African American, Native Hawaiian or Other Pacific Islander, Asian, American Indian or Alaska Native)

Appendix B: Policies, Process, and Resources

State Policies and Resources:

- [Affirmative Action Policy](#) (ORS 182.100)
- [Policy of affirmative action and fair and equal employment opportunities and advancement](#) (ORS 243.305)
- [Unlawful Discrimination in Employment, Public Accommodations and Real Property Transactions; Administrative and Civil Enforcement](#) (ORS 659A.012, 659A.015)
- [Statewide Employee Training](#) (Statewide policy 10.040.01)
- [Statewide Diversity, Equity, and Inclusion Action Plan – A Roadmap to Racial Equity and Belonging](#)
- [Executive Order 22-11](#) Relating to Affirmative Action, Equal Employment Opportunity, Diversity, Equity, Equity and Inclusion
- [ADA and Reasonable Accommodation Policy](#) (Statewide policy 50.020.10)
- [Discrimination and Harassment Free Workplace](#) (Statewide policy 50.010.01)
- [Duties of Administrator](#) (ORS 240.145)
- [Rules Applicable to Management Services](#) (ORS 240.250)
- [Recruitment and Selection](#) (Statewide policy 40.010.02)
- [Veterans Preference in Public Employment](#) (ORS 408.230)
- [Equal Opportunity and Affirmative Action Rule](#) (Oregon Administrative Rule 105.040.0001)
- [Oregon Equal Pay Act](#) (ORS 652)

Federal Policies and Resources:

- [Age Discrimination in Employment Act of 1967](#) (ADEA)
- [Disability Discrimination Title I of the Americans with Disability Act of 1990](#)
- [Genetic Information Discrimination Title II of the Genetic Information Nondiscrimination Act of 2008](#) (GINA)
- [Equal Pay and Compensation Discrimination Equal Pay Act of 1963](#)
- [Title VII of the Civil Rights Act of 1964](#)
 - National Origin Discrimination
 - Discrimination
 - Race/Color Discrimination
 - Religious Discrimination
 - Sex-Based Discrimination
 - Sexual Harassment
- [Retaliation Title VII of Civil Agency Affirmative Action Policy](#)
- [Executive Order 11246](#) (OFCCP regulations)

Appendix C: Workforce Demographic Tables

JOB CATEGORY (Percent)

DAS Demographics: All Employees

As of June 30, 2025

Race/Ethnicity	Administrative Support (Including Clerical Sales)	Officials and Administrators	Professionals	Protective Service Workers	Service	Skilled Craft Workers	Technicians	Total
American Indian or Alaska Native	0.0%	1.0%	1.9%	0.0%	2.4%	5.5%	0.0%	1.8%
Asian	4.3%	2.9%	7.8%	0.0%	3.6%	1.8%	0.0%	6.0%
Black or African American	0.0%	5.8%	2.4%	0.0%	2.4%	3.6%	0.0%	2.6%
Hispanic or Latino	9.7%	3.8%	5.9%	0.0%	27.7%	7.3%	0.0%	8.0%
I do not wish to answer.	1.1%	2.9%	3.6%	0.0%	1.2%	3.6%	7.7%	3.1%
Native Hawaiian or Other Pacific Islander	0.0%	0.0%	0.5%	0.0%	1.2%	0.0%	0.0%	0.4%
Two or More Races	4.3%	2.9%	4.3%	0.0%	1.2%	5.5%	0.0%	3.9%
White	80.6%	80.8%	73.5%	100.0%	60.2%	72.7%	92.3%	74.1%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

JOB CATEGORY (Number)

As of June 30, 2025

Race/Ethnicity	Administrative Support (Including Clerical Sales)	Officials and Administrators	Professionals	Protective Service Workers	Service	Skilled Craft Workers	Technicians	Total
American Indian or Alaska Native	0	1	11	0	2	3	0	17
Asian	4	3	45	0	3	1	0	56
Black or African American	0	6	14	0	2	2	0	24
Hispanic or Latino	9	4	34	0	23	4	0	74
I do not wish to answer.	1	3	21	0	1	2	1	29
Native Hawaiian or Other Pacific Islander	0	0	3	0	1	0	0	4
Two or More Races	4	3	25	0	1	3	0	36
White	75	84	425	2	50	40	12	688
Total	93	104	578	2	83	55	13	928

JOB CATEGORY (Percent)

As of June 30, 2026

Race/Ethnicity	Administrative Support (Including Clerical Sales)	Officials and Administrators	Professionals	Protective Service Workers	Service	Skilled Craft Workers	Technicians	Total
American Indian or Alaska Native	1.0%	0.9%	2.3%	0.0%	2.4%	3.7%	0.0%	2.1%
Asian	5.1%	2.7%	7.9%	0.0%	3.6%	1.9%	0.0%	6.1%
Black or African American	0.0%	4.5%	2.7%	0.0%	1.2%	5.6%	0.0%	2.6%
Hispanic or Latino	9.1%	5.4%	6.4%	0.0%	27.4%	9.3%	0.0%	8.4%
I do not wish to answer.	4.0%	1.8%	4.4%	0.0%	1.2%	3.7%	7.7%	3.7%
Native Hawaiian or Other Pacific Islander	0.0%	0.0%	0.7%	0.0%	2.4%	1.9%	0.0%	0.7%
Two or More Races	5.1%	3.6%	4.4%	0.0%	0.0%	1.9%	0.0%	3.7%
White	75.8%	81.3%	71.4%	100.0%	61.9%	72.2%	92.3%	72.5%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

JOB CATEGORY (Number)

As of June 30, 2026

Race/Ethnicity	Administrative Support (Including Clerical Sales)	Officials and Administrators	Professionals	Protective Service Workers	Service	Skilled Craft Workers	Technicians	Total
American Indian or Alaska Native	1	1	14	0	2	2	0	20
Asian	5	3	47	0	3	1	0	59
Black or African American	0	5	16	0	1	3	0	25
Hispanic or Latino	9	6	38	0	23	5	0	81
I do not wish to answer.	4	2	26	0	1	2	1	36
Native Hawaiian or Other Pacific Islander	0	0	4	0	2	1	0	7
Two or More Races	5	4	26	0	0	1	0	36
White	75	91	426	2	52	39	12	697
Total	99	112	597	2	84	54	13	961

BY GENERATION

As of June 30, 2025

Race/Ethnicity	Baby Boomers (1947 - 1964): Percent	Baby Boomers (1947 - 1964): Number	Generation X (1965 - 1980): Percent	Generation X (1965 - 1980): Number	Generation Z (1997 - Current): Percent	Generation Z (1997 - Current): Number	Millennials (1981 - 1996): Percent	Millennials (1981 - 1996): Number	Total: Percent	Total: Number
American Indian or Alaska Native	1.7%	3	1.3%	6	3.3%	1	2.5%	7	1.8%	17
Asian	6.4%	11	5.1%	23	23.3%	7	5.4%	15	6.0%	56
Black or African American	2.3%	4	2.7%	12	3.3%	1	2.5%	7	2.6%	24
Hispanic or Latino	7.5%	13	6.3%	28	10.0%	3	10.8%	30	8.0%	74
I do not wish to answer.	4.6%	8	2.2%	10	0.0%	0	4.0%	11	3.1%	29
Native Hawaiian or Other Pacific Islander	0.0%	0	0.0%	0	0.0%	0	1.4%	4	0.4%	4
Two or More Races	4.0%	7	3.3%	15	0.0%	0	5.1%	14	3.9%	36
White	73.4%	127	79.0%	354	60.0%	18	68.2%	189	74.1%	688
Total	100.0%	173	100.0%	448	100.0%	30	100.0%	277	100.0%	928

BY GENERATION

As of June 30, 2026

Race/Ethnicity	Baby Boomers (1947 - 1964): Percent	Baby Boomers (1947 - 1964): Number	Generation X (1965 - 1980): Percent	Generation X (1965 - 1980): Number	Generation Z (1997 - Current): Percent	Generation Z (1997 - Current): Number	Millennials (1981 - 1996): Percent	Millennials (1981 - 1996): Number	Total: Percent	Total: Number
American Indian or Alaska Native	2.1%	3	1.7%	8	2.3%	1	2.5%	8	2.1%	20
Asian	8.5%	12	5.0%	23	18.2%	8	5.0%	16	6.1%	59
Black or African American	1.4%	2	2.8%	13	2.3%	1	2.8%	9	2.6%	25
Hispanic or Latino	7.8%	11	7.0%	32	13.6%	6	10.1%	32	8.4%	81
I do not wish to answer.	5.7%	8	2.4%	11	4.5%	2	4.7%	15	3.7%	36
Native Hawaiian or Other Pacific Islander	0.0%	0	0.0%	0	0.0%	0	2.2%	7	0.7%	7
Two or More Races	5.0%	7	3.3%	15	0.0%	0	4.4%	14	3.7%	36
White	69.5%	98	77.7%	356	59.1%	26	68.2%	217	72.5%	697
Total	100.0%	141	100.0%	458	100.0%	44	100.0%	318	100.0%	961

GENDER

As of June 30, 2025

Race/Ethnicity	Female: Percent	Female: Number	Male: Percent	Male: Number	Total: Percent	Total: Number
American Indian or Alaska Native	1.5%	6	2.1%	11	1.8%	17
Asian	6.9%	28	5.4%	28	6.0%	56
Black or African American	1.7%	7	3.3%	17	2.6%	24
Hispanic or Latino	8.1%	33	7.9%	41	8.0%	74
I do not wish to answer.	2.9%	12	3.3%	17	3.1%	29
Native Hawaiian or Other Pacific Islander	0.2%	1	0.6%	3	0.4%	4
Two or More Races	4.4%	18	3.5%	18	3.9%	36
White	74.3%	303	74.0%	385	74.1%	688
Total	100.0%	408	100.0%	520	100.0%	928

As of June 30, 2026

Race/Ethnicity	Female: Percent	Female: Number	Male: Percent	Male: Number	Total: Percent	Total: Number
American Indian or Alaska Native	2.1%	9	2.1%	11	2.1%	20
Asian	6.6%	28	5.8%	31	6.1%	59
Black or African American	1.9%	8	3.2%	17	2.6%	25
Hispanic or Latino	8.9%	38	8.0%	43	8.4%	81
I do not wish to answer.	3.3%	14	4.1%	22	3.7%	36
Native Hawaiian or Other Pacific Islander	0.5%	2	0.9%	5	0.7%	7
Two or More Races	3.8%	16	3.7%	20	3.7%	36
White	72.9%	310	72.2%	387	72.5%	697
Total	100.0%	425	100.0%	536	100.0%	961

DISABILITY REPORTED

As of June 30, 2025

Race/Ethnicity	No Reported Disability: Percent	No Reported Disability: Number	Reported Disability: Percent	Reported Disability: Number	Total: Percent	Total: Number
American Indian or Alaska Native	1.9%	17	0.0%	0	1.8%	17
Asian	5.9%	53	10.7%	3	6.0%	56
Black or African American	2.7%	24	0.0%	0	2.6%	24
Hispanic or Latino	8.0%	72	7.1%	2	8.0%	74
I do not wish to answer.	3.2%	29	0.0%	0	3.1%	29
Native Hawaiian or Other Pacific Islander	0.4%	4	0.0%	0	0.4%	4
Two or More Races	3.4%	31	17.9%	5	3.9%	36
White	74.4%	670	64.3%	18	74.1%	688
Total	100.0%	900	100.0%	28	100.0%	928

As of June 30, 2026

Race/Ethnicity	No Reported Disability: Percent	No Reported Disability: Number	Reported Disability: Percent	Reported Disability: Number	Total: Percent	Total: Number
American Indian or Alaska Native	2.1%	20	0.0%	0	2.1%	20
Asian	6.1%	57	7.1%	2	6.1%	59
Black or African American	2.7%	25	0.0%	0	2.6%	25
Hispanic or Latino	8.5%	79	7.1%	2	8.4%	81
I do not wish to answer.	3.9%	36	0.0%	0	3.7%	36
Native Hawaiian or Other Pacific Islander	0.8%	7	0.0%	0	0.7%	7
Two or More Races	3.3%	31	17.9%	5	3.7%	36
White	72.7%	678	67.9%	19	72.5%	697
Total	100.0%	933	100.0%	28	100.0%	961

VETERAN STATUS

As of June 30, 2025

Race/Ethnicity	Not a Veteran: Percent	Not a Veteran: Number	Veteran: Percent	Veteran: Number	Total: Percent	Total: Number
American Indian or Alaska Native	1.8%	15	2.3%	2	1.8%	17
Asian	6.1%	51	5.8%	5	6.0%	56
Black or African American	2.5%	21	3.5%	3	2.6%	24
Hispanic or Latino	8.1%	68	7.0%	6	8.0%	74
I do not wish to answer.	3.2%	27	2.3%	2	3.1%	29
Native Hawaiian or Other Pacific Islander	0.5%	4	0.0%	0	0.4%	4
Two or More Races	3.7%	31	5.8%	5	3.9%	36
White	74.2%	625	73.3%	63	74.1%	688
Total	100.0%	842	100.0%	86	100.0%	928

As of June 30, 2026

Race/Ethnicity	Not a Veteran: Percent	Not a Veteran: Number	Veteran: Percent	Veteran: Number	Total: Percent	Total: Number
American Indian or Alaska Native	2.1%	18	2.4%	2	2.1%	20
Asian	6.2%	54	6.0%	5	6.1%	59
Black or African American	2.7%	24	1.2%	1	2.6%	25
Hispanic or Latino	8.7%	76	6.0%	5	8.4%	81
I do not wish to answer.	3.9%	34	2.4%	2	3.7%	36
Native Hawaiian or Other Pacific Islander	0.7%	6	1.2%	1	0.7%	7
Two or More Races	3.5%	31	6.0%	5	3.7%	36
White	72.3%	634	75.0%	63	72.5%	697
Total	100.0%	877	100.0%	84	100.0%	961

BY SUPERVISOR

As of June 30, 2025

Race/Ethnicity	Not a Supervisor: Percent	Not a Supervisor: Number	Supervisor: Percent	Supervisor: Number	Total: Percent	Total: Number
American Indian or Alaska Native	1.9%	16	1.0%	1	1.8%	17
Asian	6.4%	53	2.9%	3	6.0%	56
Black or African American	2.2%	18	5.9%	6	2.6%	24
Hispanic or Latino	8.5%	70	3.9%	4	8.0%	74
I do not wish to answer.	3.1%	26	2.9%	3	3.1%	29
Native Hawaiian or Other Pacific Islander	0.5%	4	0.0%	0	0.4%	4
Two or More Races	4.1%	34	2.0%	2	3.9%	36
White	73.2%	605	81.4%	83	74.1%	688
Total	100.0%	826	100.0%	102	100.0%	928

As of June 30, 2026

Race/Ethnicity	Not a Supervisor: Percent	Not a Supervisor: Number	Supervisor: Percent	Supervisor: Number	Total: Percent	Total: Number
American Indian or Alaska Native	2.2%	19	0.9%	1	2.1%	20
Asian	6.6%	56	2.8%	3	6.1%	59
Black or African American	2.3%	20	4.7%	5	2.6%	25
Hispanic or Latino	8.8%	75	5.6%	6	8.4%	81
I do not wish to answer.	4.0%	34	1.9%	2	3.7%	36
Native Hawaiian or Other Pacific Islander	0.8%	7	0.0%	0	0.7%	7
Two or More Races	3.7%	32	3.7%	4	3.7%	36
White	71.5%	611	80.4%	86	72.5%	697
Total	100.0%	854	100.0%	107	100.0%	961

BY PROMOTION

By Supervisor

July 1, 2024 to June 30, 2025

Race/Ethnicity	Not a Supervisor: Percent	Not a Supervisor: Number	Supervisor: Percent	Supervisor: Number	Count: Percent	Count: Number
American Indian or Alaska Native	1.7%	1	10.0%	1	2.9%	2
Asian	16.9%	10	0.0%	0	14.5%	10
Black or African American	6.8%	4	0.0%	0	5.8%	4
Hispanic or Latino	6.8%	4	20.0%	2	8.7%	6
I do not wish to answer.	5.1%	3	0.0%	0	4.3%	3
Native Hawaiian or Other Pacific Islander	0.0%	0	0.0%	0	0.0%	0
Two or More Races	1.7%	1	0.0%	0	1.4%	1
White	61.0%	36	70.0%	7	62.3%	43
Total	100.0%	59	100.0%	10	100.0%	69

July 1, 2025 to June 30, 2026

Race/Ethnicity	Not a Supervisor: Percent	Not a Supervisor: Number	Supervisor: Percent	Supervisor: Number	Count: Percent	Count: Number
American Indian or Alaska Native	5.5%	4	0.0%	0	4.5%	4
Asian	5.5%	4	12.5%	2	6.7%	6
Black or African American	1.4%	1	6.3%	1	2.2%	2
Hispanic or Latino	11.0%	8	6.3%	1	10.1%	9
I do not wish to answer.	1.4%	1	0.0%	0	1.1%	1
Native Hawaiian or Other Pacific Islander	0.0%	0	0.0%	0	0.0%	0
Two or More Races	2.7%	2	6.3%	1	3.4%	3
White	72.6%	53	68.8%	11	71.9%	64
Total	100.0%	73	100.0%	16	100.0%	89

BY PROMOTION

By Gender

July 1, 2024 to June 30, 2025

Race/Ethnicity	Female: Percent	Female: Number	Male: Percent	Male: Number	Count: Percent	Count: Number
American Indian or Alaska Native	0.0%	0	4.9%	2	2.9%	2
Asian	19.2%	5	12.2%	5	14.5%	10
Black or African American	3.8%	1	7.3%	3	5.8%	4
Hispanic or Latino	11.5%	3	7.3%	3	8.7%	6
I do not wish to answer.	11.5%	3	0.0%	0	4.3%	3
Native Hawaiian or Other Pacific Islander	0.0%	0	0.0%	0	0.0%	0
Two or More Races	0.0%	0	2.4%	1	1.4%	1
White	53.8%	14	65.9%	27	62.3%	43
Total	100.0%	26	100.0%	41	100.0%	69

July 1, 2025 to June 30, 2026

Race/Ethnicity	Female: Percent	Female: Number	Male: Percent	Male: Number	Count: Percent	Count: Number
American Indian or Alaska Native	3.9%	2	5.3%	2	4.5%	4
Asian	7.8%	4	5.3%	2	6.7%	6
Black or African American	2.0%	1	2.6%	1	2.2%	2
Hispanic or Latino	15.7%	8	2.6%	1	10.1%	9
I do not wish to answer.	0.0%	0	2.6%	1	1.1%	1
Native Hawaiian or Other Pacific Islander	0.0%	0	0.0%	0	0.0%	0
Two or More Races	3.9%	2	2.6%	1	3.4%	3
White	66.7%	34	78.9%	30	71.9%	64
Total	100.0%	51	100.0%	38	100.0%	89

BY NEW HIRE

Job Category

July 1, 2024 to June 30, 2025 (Percent)

Race/Ethnicity	Administrative Support (Including Clerical Sales)	Officials and Administrators	Profes- sionals	Protective Service Workers	Service	Skilled Craft Workers	Techni- cians	Total
American Indian or Alaska Native	0.0%	0.0%	4.3%	0.0%	28.6%	14.3%	0.0%	6.6%
Asian	12.5%	0.0%	8.7%	0.0%	0.0%	0.0%	0.0%	4.9%
Black or African American	0.0%	6.3%	4.3%	0.0%	14.3%	14.3%	0.0%	6.6%
Hispanic or Latino	0.0%	6.3%	8.7%	0.0%	14.3%	0.0%	0.0%	6.6%
I do not wish to answer.	12.5%	6.3%	4.3%	0.0%	0.0%	14.3%	0.0%	6.6%
Native Hawaiian or Other Pacific Islander	0.0%	0.0%	4.3%	0.0%	0.0%	0.0%	0.0%	1.6%
Two or More Races	12.5%	0.0%	4.3%	0.0%	0.0%	0.0%	0.0%	3.3%
White	62.5%	81.3%	60.9%	0.0%	42.9%	57.1%	0.0%	63.9%
Total	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	0.0%	100.0%

July 1, 2024 to June 30, 2025 (Number)

Race/Ethnicity	Administrative Support (Including Clerical Sales)	Officials and Administrators	Profes- sionals	Protective Service Workers	Service	Skilled Craft Workers	Techni- cians	Total
American Indian or Alaska Native	0	0	1	0	2	1	0	4
Asian	1	0	2	0	0	0	0	3
Black or African American	0	1	1	0	1	1	0	4
Hispanic or Latino	0	1	2	0	1	0	0	4
I do not wish to answer.	1	1	1	0	0	1	0	4
Native Hawaiian or Other Pacific Islander	0	0	1	0	0	0	0	1
Two or More Races	1	0	1	0	0	0	0	2
White	5	13	14	0	3	4	0	39
Total	8	16	23	0	7	7	0	61

BY NEW HIRE

Job Category
July 1, 2025 to June 30, 2026 (Percent)

Race/Ethnicity	Administrative Support (Including Clerical Sales)	Officials and Administrators	Profes- sionals	Protective Service Workers	Service	Skilled Craft Workers	Techni- cians	Total
American Indian or Alaska Native	0.0%	3.8%	2.6%	0.0%	0.0%	0.0%	0.0%	2.1%
Asian	7.1%	7.7%	7.9%	0.0%	0.0%	0.0%	0.0%	6.2%
Black or African American	0.0%	3.8%	7.9%	0.0%	0.0%	20.0%	0.0%	5.2%
Hispanic or Latino	7.1%	7.7%	5.3%	0.0%	15.4%	40.0%	0.0%	9.3%
I do not wish to answer.	21.4%	19.2%	15.8%	0.0%	0.0%	0.0%	0.0%	14.4%
Native Hawaiian or Other Pacific Islander	0.0%	0.0%	2.6%	0.0%	7.7%	0.0%	0.0%	2.1%
Two or More Races	7.1%	3.8%	0.0%	0.0%	0.0%	0.0%	0.0%	2.1%
White	57.1%	53.8%	57.9%	0.0%	76.9%	40.0%	100.0%	58.8%
Total	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%	100.0%

July 1, 2025 to June 30, 2026 (Number)

Race/Ethnicity	Administrative Support (Including Clerical Sales)	Officials and Administrators	Profes- sionals	Protective Service Workers	Service	Skilled Craft Workers	Techni- cians	Total
American Indian or Alaska Native	0	1	1	0	0	0	0	2
Asian	1	2	3	0	0	0	0	6
Black or African American	0	1	3	0	0	1	0	5
Hispanic or Latino	1	2	2	0	2	2	0	9
I do not wish to answer.	3	5	6	0	0	0	0	14
Native Hawaiian or Other Pacific Islander	0	0	1	0	1	0	0	2
Two or More Races	1	1	0	0	0	0	0	2
White	8	14	22	0	10	2	1	57
Total	14	26	38	0	13	5	1	97

BY NEW HIRE

Gender

July 1, 2024 to June 30, 2025

Race/Ethnicity	Female: Percent	Female: Number	Male: Percent	Male: Number	Total: Percent	Total: Number
American Indian or Alaska Native	0.0%	0	9.5%	4	6.6%	4
Asian	15.8%	3	0.0%	0	4.9%	3
Black or African American	0.0%	0	9.5%	4	6.6%	4
Hispanic or Latino	10.5%	2	4.8%	2	6.6%	4
I do not wish to answer.	5.3%	1	7.1%	3	6.6%	4
Native Hawaiian or Other Pacific Islander	0.0%	0	2.4%	1	1.6%	1
Two or More Races	10.5%	2	0.0%	0	3.3%	2
White	57.9%	11	66.7%	28	63.9%	39
Total	100.0%	19	100.0%	42	100.0%	61

July 1, 2025 to June 30, 2026

Race/Ethnicity	Female: Percent	Female: Number	Male: Percent	Male: Number	Total: Percent	Total: Number
American Indian or Alaska Native	0.0%	0	3.5%	2	2.1%	2
Asian	5.0%	2	7.0%	4	6.2%	6
Black or African American	7.5%	3	3.5%	2	5.2%	5
Hispanic or Latino	2.5%	1	14.0%	8	9.3%	9
I do not wish to answer.	15.0%	6	14.0%	8	14.4%	14
Native Hawaiian or Other Pacific Islander	2.5%	1	1.8%	1	2.1%	2
Two or More Races	0.0%	0	3.5%	2	2.1%	2
White	67.5%	27	52.6%	30	58.8%	57
Total	100.0%	40	100.0%	57	100.0%	97

BY NEW HIRE

Disability Reporting

July 1, 2024 to June 30, 2025

Race/Ethnicity	No Disability: Percent	No Disability: Number	Disability: Percent	Disability: Number	Total: Percent	Total: Number
American Indian or Alaska Native	6.6%	4	0.0%	0	6.6%	4
Asian	4.9%	3	0.0%	0	4.9%	3
Black or African American	6.6%	4	0.0%	0	6.6%	4
Hispanic or Latino	6.6%	4	0.0%	0	6.6%	4
I do not wish to answer.	6.6%	4	0.0%	0	6.6%	4
Native Hawaiian or Other Pacific Islander	1.6%	1	0.0%	0	1.6%	1
Two or More Races	3.3%	2	0.0%	0	3.3%	2
White	63.9%	39	0.0%	0	63.9%	39
Total	100.0%	61	0.0%	0	100.0%	61

July 1, 2025 to June 30, 2026

Race/Ethnicity	No Disability: Percent	No Disability: Number	Disability: Percent	Disability: Number	Total: Percent	Total: Number
American Indian or Alaska Native	2.1%	2	0.0%	0	2.1%	2
Asian	6.3%	6	0.0%	0	6.2%	6
Black or African American	5.2%	5	0.0%	0	5.2%	5
Hispanic or Latino	9.4%	9	0.0%	0	9.3%	9
I do not wish to answer.	14.6%	14	0.0%	0	14.4%	14
Native Hawaiian or Other Pacific Islander	2.1%	2	0.0%	0	2.1%	2
Two or More Races	2.1%	2	0.0%	0	2.1%	2
White	58.3%	56	100.0%	1	58.8%	57
Total	100.0%	96	100.0%	1	100.0%	97

BY NEW HIRE

Veteran Status Reporting

July 1, 2024 to June 30, 2025

Race/Ethnicity	Not a Veteran: Percent	Not a Veteran: Number	Veteran: Percent	Veteran: Number	Total: Percent	Total: Number
American Indian or Alaska Native	7.3%	4	0.0%	0	6.6%	4
Asian	5.5%	3	0.0%	0	4.9%	3
Black or African American	7.3%	4	0.0%	0	6.6%	4
Hispanic or Latino	7.3%	4	0.0%	0	6.6%	4
I do not wish to answer.	7.3%	4	0.0%	0	6.6%	4
Native Hawaiian or Other Pacific Islander	1.8%	1	0.0%	0	1.6%	1
Two or More Races	3.6%	2	0.0%	0	3.3%	2
White	60.0%	33	100.0%	6	63.9%	39
Total	100.0%	55	100.0%	6	100.0%	61

July 1, 2025 to June 30, 2026

Race/Ethnicity	Not a Veteran: Percent	Not a Veteran: Number	Veteran: Percent	Veteran: Number	Total: Percent	Total: Number
American Indian or Alaska Native	1.1%	1	25.0%	1	2.1%	2
Asian	6.5%	6	0.0%	0	6.2%	6
Black or African American	5.4%	5	0.0%	0	5.2%	5
Hispanic or Latino	9.7%	9	0.0%	0	9.3%	9
I do not wish to answer.	15.1%	14	0.0%	0	14.4%	14
Native Hawaiian or Other Pacific Islander	1.1%	1	25.0%	1	2.1%	2
Two or More Races	2.2%	2	0.0%	0	2.1%	2
White	59.1%	55	50.0%	2	58.8%	57
Total	100.0%	93	100.0%	4	100.0%	97



Supervisory Ratio

PROPOSED SUPERVISORY SPAN OF CONTROL REPORT

In accordance with the requirements of ORS 291.227, the Department of Administrative Services (DAS), presents this report to the Joint Ways and Means Committee regarding the agency's Proposed Maximum Supervisory Ratio for the 2023-2025 biennium.

Supervisory Ratio for the 2025-2027 biennium

The agency actual supervisory ratio as of July 1, 2025, was 1: 8.

Proposed Supervisory Ratio for the 2027-2029 biennium

When determining an agency maximum supervisory ratio all agencies shall begin of a baseline supervisory ratio of 1:11 and based upon some or all of the following factors outlined below may adjust the ratio up or down to fit the needs of the agency.

← Narrow Span Wide Span →		
High	RISK TO PUBLIC/EMPLOYEE SAFETY	Low
Dispersed	GEOGRAPHIC LOCATION(s) OF SUBORDINATES	Assembled
Complex	COMPLEXITY OF DUTIES/MISSION	Not complex
Low	BEST PRACTICES/INDUSTRY STANDARDS	High
Small	AGENCY SIZE/HOURS OF OPERATION	Large
Many	NON-AGENCY STAFF/TEMPORARY EMPLOYEES	Few
High	FINANCIAL RESPONSIBILITY	Low
← More Supervisors Fewer Supervisors →		

In evaluating the factors, we have determined two of them impact the necessary and appropriate ratio of supervisory to non-supervisory staff at DAS. These are complexity of the duties/mission and financial responsibility.

DAS has a unique mission and role in state government in serving the enterprise in all administrative services. These services, while all falling under the umbrella of administration, are vastly different and diverse. DAS is the state's enterprise provider of accounting, finance, budgeting, purchasing, human resources, information technology, facilities, fleet, and publishing and distribution services, in addition to providing leadership and policy direction statewide for agencies who provide their own services in these areas.

While DAS leverages and gains efficiencies across the enterprise, it is critical to have dedicated supervisory positions to provide leadership and coordination of teams and initiatives across the enterprise in each key functional area. Some of these functions do not have teams as large as 11, therefore rendering a 1:11 ratio impractical. Nonetheless, these functions provide essential services to the enterprise and require dedicated leadership.

As previously discussed, DAS has enterprise leadership and policy responsibilities. The decisions of the divisions of DAS impact all agencies in critical functions of state government including finance, information technology and human resources, functions with the largest investments of state dollars in the enterprise. This scope of responsibility coupled with the complexity necessitates a narrower span of control to ensure proper controls are in place to carry out the mission.

Based upon the described factors above the agency proposes a Maximum Supervisory Ratio of 1:8.

Unions Requiring Notification: SEIU

Date unions notified: April 3, 2026

Submitted by: Amber Daniels, Human Resource Director

Date: April 3, 2026

DAS Strategic Plan

OREGON DEPARTMENT OF ADMINISTRATIVE SERVICES **STRATEGIC PLAN** 2024-2027



DAS
DEPARTMENT OF
ADMINISTRATIVE
SERVICES



MESSAGE FROM THE DIRECTOR

I'm pleased to introduce the Oregon Department of Administrative Services (DAS) 2024-2027 strategic plan.

In the summer of 2023, DAS launched a year-long effort to create this plan laying out the agency's strategic direction for the next three years. The work was sponsored by the DAS Executive Team with the heavy lifting led by a Strategic Planning Steering Team (page 2 lists the names of the folks who helped get us here).

The Steering Team started its work by evaluating our existing mission, vision, values and key goals. They also laid the groundwork for engaging with our employees and state agency partners to incorporate their feedback into all aspects of the plan.

Forming our strategic objectives, priorities and goals while embedding Diversity, Equity, Inclusion and Belonging (DEIB), took many meetings (in-person and remote), multiple surveys and hours of conversation. We held focus groups for our employees and for agency partners, and they sent us back to the 'drawing board' a few times. Their invaluable feedback helped us identify the strategic direction outlined in this plan, which will guide DAS' efforts effective immediately.

Overarching the plan is an updated mission that is worth highlighting. Though DAS is required to lead state agencies in policy direction, it is imperative that we partner with agencies while providing guidance, and stand alongside agencies in support of their operational and administrative work. This acknowledgement is embodied in the new mission:

*Lead state agencies through collaboration
in service of Oregonians.*

While celebrating the release of this strategic plan, I'm looking forward to the next phase of planning in which we take our high-level goals and create actions at the program level that will improve not only DAS, but state government as well.

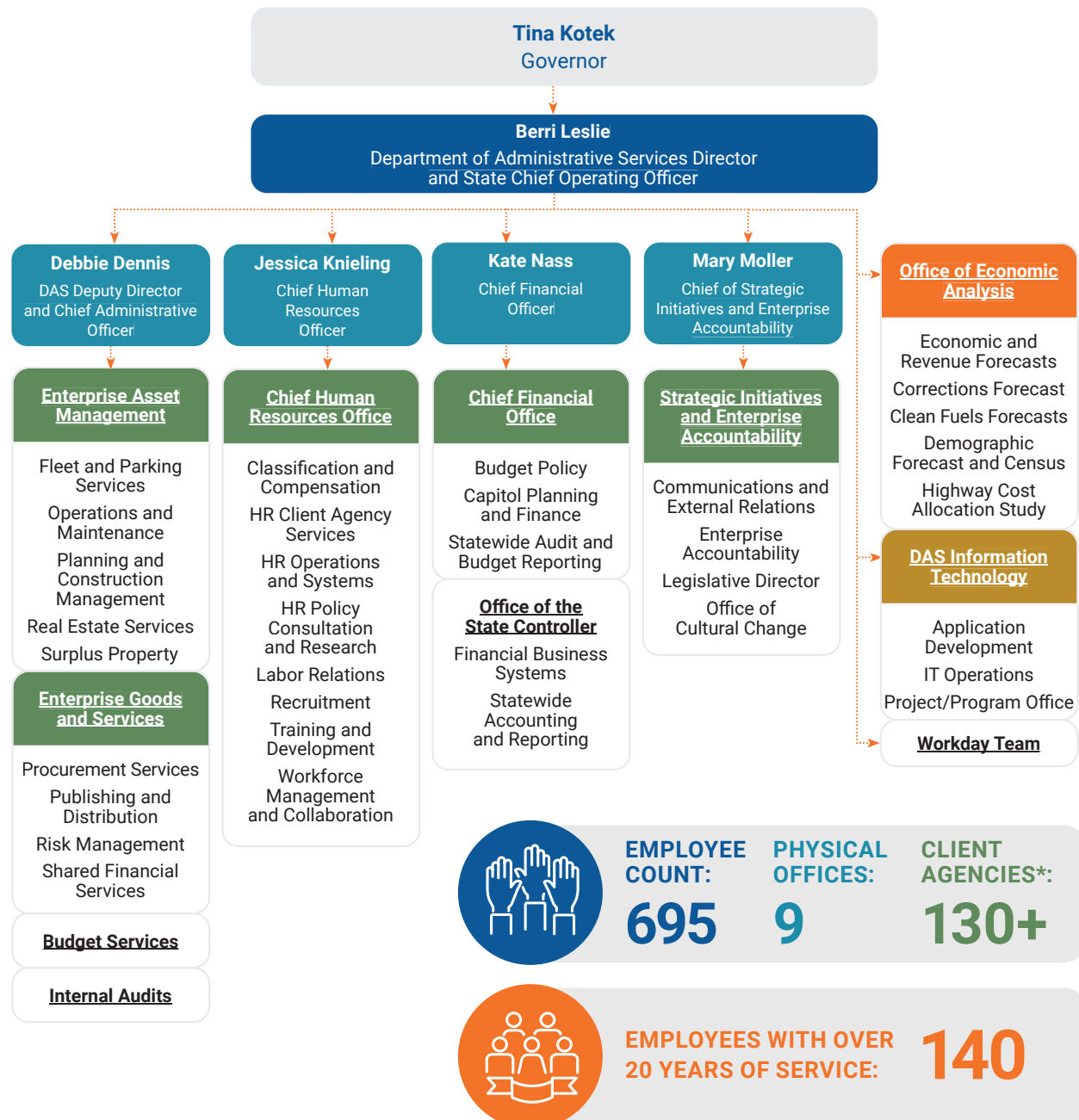
We remain committed to serving the people of Oregon, to creating a culture of belonging, to providing outstanding customer service and to reporting our progress toward achieving DAS' refreshed strategic objectives.

A handwritten signature in blue ink that reads "Berri Leslie".

Berri Leslie
DAS Director and Chief Operating Officer

THE AGENCY

DAS is the central administrative agency of Oregon state government, and works to effectively implement the policy and financial decisions made by the Governor and the Oregon Legislature. The agency is responsible to set and monitor high standards of accountability to ensure state government uses tax dollars effectively. DAS supports state agencies by providing a strong and stable management infrastructure. As part of this effort, DAS works with private enterprise, citizens and other government entities to develop an efficient service delivery system.



* Purchasers of direct services from DAS, such as IT support, payroll, HR, finance, etc.

THE TEAM

Thank you to these project team members!

The DAS Executive Team and the Strategic Planning Steering Team were integral in creating the DAS strategic plan.

Pamela Armer

FBS Support Specialist**

Stormy Boyles

COO Executive Assistant*

Dustin Ball

Former CFO Budget Reporting Administrator**

Cindy Burger

EIS Assistant State CIO**

Krista Campbell

CHRO Workforce Development Administrator**

Andrea Chiapella

DAS Communications Director*

Jen Coney

CHRO Classification and Compensation Administrator**

Brad Cunningham

EGS Operations and Finance Administrator**

Kurtis Danko

DAS Chief Information Officer*, **

Debbie Dennis

DAS Deputy Director**

Melinda Gross

DAS Director of Cultural Change**

Jeni Hall

EAM Executive Support Specialist and
SEIU Local President**

Rob Hamilton

CFO State Controller*, **

Raelynn Henson

DAS Communications Coordinator**

Shelly Hoffman

EGS Risk Management Manager*

Lisa Hylton

CHRO Performance Management Strategist**

Rosa Klein

SIEA Project Manager**

Darwin Kumpula

Deputy State Chief Procurement Officer**

Berri Leslie

State COO and DAS Director*

Meliah Masiba

DAS Legislative Director**

Jeremy Miller

EAM Deputy Administrator and Capitol Planner**

Mary Moller

Strategic Initiatives and Enterprise Accountability
Director*, **

Kate Nass

DAS Chief Financial Officer*

Stephen Nelson

State Chief Procurement Officer*

Zak Ostertag

SIEA Project Analyst and Data Governance Steward**

Robert Otero

Budget Director*

Denver Peterson

DAS IT Operations and Engineering Manager**

Shannon Ryan

EAM Administrator*

Torrey Sims

Diversity, Equity, Inclusion and Belonging Manager**

Summer Warner

SIEA Project Manager**

Christopher Wilson

CPO Disparity Study Manager**

DAS engaged with many individuals internally and throughout the enterprise to complete this strategic plan. We could not have done this important work without our employees and external partners – who contributed their feedback, thoughts, and ideas through various surveys and focus groups. Thank you!

* Executive Team – Subject matter experts, implementers, and final approvers of the plan; chief implementers.

** Steering Team – Advisors and recommenders for planning efforts.

THE JOURNEY

Engagement Timeline		June 2023	June 28, 2023: DAS Strategic Planning Kick-off
Environmental Scan	Developed and distributed plan for soliciting internal and external partner input	July	
		August	
		September	Sept. 13, 2023: DAS All-Staff
	Gathered feedback data from internal and external partners	October	
		November	
		December	December 2023: Employee Engagement survey
Compile and Review Data	Compiled feedback for review to compare and identify common themes	January	Jan. 24, 2024: Mid-point check-in with Exec and Steering
		February	
Strategic Priorities and Objectives	Reviewed top themes to inform strategic direction	March	March 2024: Three goal development work sessions
		April	
Draft and Adopt	Drafted, reviewed and finalized strategic plan	May	
		June 2024	June 1, 2024: Adoption and distribution

Environmental Scan Engagement

The first phase of the DAS strategic planning process was to scan the current state of the agency through a SWOT* analysis, employee surveys, and focus groups with external business partners.



EMPLOYEE SURVEY

361 of 695 employees completed the survey, a 55% response rate.



EXTERNAL FOCUS GROUPS

15 focus groups
94 enterprise attendees
45 entities represented**

Employee Engagement

The third phase included developing and drafting strategic objectives, priorities, and high-level goals for the next three years, then validating the drafts with those doing the work – DAS employees.



MANAGEMENT MEETING

60+
DAS Supervisors



EMPLOYEE FOCUS GROUPS

8 focus groups
70 employees

* Strength, Weakness, Opportunity, Threat (SWOT).

** Agencies and representatives from all three branches of state government.

MISSION, VISION, VALUES

After drafting a proposed new mission, vision and values (MVV), the Strategic Planning Steering Team shared its draft with DAS employees through a September 2023 survey. As hoped, employees helped the draft MVV become even better and more relevant to them. We then turned the draft MVV over to business partners and customers for their validation. Between October and December 2023, we talked with hundreds of participants in 15 different focus groups.

Just like the employee feedback, the customer sessions were invaluable, and we learned an important distinction: customers asked that the DAS strategic plan emphasize that we *collaborate* with them. After much thought and discussion, we finalized the following mission, vision and values:



Mission

Lead state agencies through collaboration in service of Oregonians.



Vision

To earn the highest level of trust and confidence by delivering quality services, effective policy and enterprise leadership.



Values

Being a DAS employee means modeling these core values and seeing them in action throughout the agency. Every day we strive to learn from our experiences and improve, with the goal of delivering exceptional customer service.

- **Accountability** – We take responsibility for our actions, decisions and outcomes.
- **Inclusion** – We commit to creating a culture of belonging where we can bring our full, authentic selves and work together toward equitable outcomes.
- **Excellence** – We do our absolute best in every situation.
- **Integrity** – We stay true to our word and always act ethically.
- **Respect** – We treat all individuals with dignity and honor their diversity through our actions and behaviors.



THE DATA: WHAT WE LEARNED FROM CUSTOMERS AND EMPLOYEES

 Strength	 Weakness	 Opportunity	 Threat
• Employees dedicated to public service with vast knowledge of state government. • Strong leadership support to move state government forward. • Ability to serve as an enterprise partner, providing resources and expertise during crisis, leading state government through change.	• Workforce turnover and limited resources available to innovate. • Focus on enterprise policy and initiatives diminishes internal agency focus. • Pace of work and occasional crisis response deflects other agency priorities. • Aging technology and IT systems embedded in business areas outside IT.	• Best practices gained from the pandemic and learning from crisis. • Remote work provided benefits in recruitment and reduced enterprise footprint. • Prioritizing business standardization, customer service, DEIB and enterprise accountability.	• Economic downturns and other unexpected disasters requiring crisis recovery. • Limited resources and operational authority to implement policy. • Operating in a siloed and decentralized environment. • Public distrust and fractured perception of state government.

Themes:

- Agencies want DAS to be a partner versus a director.
- Agencies want to collaborate with DAS during times of enterprise changes.
- Agencies want to easily reach DAS people and find tools and resources more easily.
- Agencies want more communication, especially the status of deliverables.
- The enterprise wants a culture shift to consider DEIB explicitly in every action.
- Employees want safe spaces to adapt to and embrace DEIB, in other words, an inclusive workplace.
- Employees want to feel seen and recognized within the agency.
- Employees want tools and resources to help with workload imbalance.
- Employees want development opportunities and support for their career paths.

THE PLAN

Strategic Objective 1: Customer Service

PRIORITY	Availability	Accessibility	Responsiveness	Transparency
HIGH-LEVEL GOALS	Enhance customer-focused resources that support resolution of customer needs.	Improve accessible communication methods.	Ensure that all initial customer inquiries receive a personal response or acknowledgment within one business day.	Develop program level service agreements that communicate deliverables and timelines. Provide consistent and transparent communication about status of program deliverables.

Strategic Objective 2: Diversity, Equity, Inclusion and Belonging*

PRIORITY	Operationalizing DEIB	Professional Growth and Development	Growing an Inclusive Culture	Data and Analysis
HIGH-LEVEL GOALS	Develop and socialize a tool to incorporate DEIB in all processes.	Create opportunities for learning and resources for practicing DEIB.	Increase communications and transparency to enhance engagement and trust.	Develop and regularly update a DEIB dashboard to track progress and accountability.

* Refer to definitions in the Key Terms section on page 9.



Strategic Objective 3: Employee Success and Well-Being

Engagement	Support	Development	Recognition	PRIORITY
Identify and promote meaningful engagement and connection among employees.	Identify and implement appropriate practices, tools and resources for employees for optimal work and workload balance.	Promote development opportunities that align with employee goals and agency needs.	Enhance celebration of employee achievements and recognize employee needs during life events.	HIGH-LEVEL GOALS

Strategic Objective 4: Operational Excellence and Innovation

Maximize Resources	Accountability	Improvement	PRIORITY
Engage with employees and agencies to map and streamline processes that advance efficiency and enterprise solutions.	Increase the transparency, clarity, and communication of accountability measures; apply metrics in DAS operations to sustain progress and achieve strategic goals.	Maximize the effective use of technology solutions.	HIGH-LEVEL GOALS

Monitoring and Evaluating

Our strategic planning lifecycle is a three-year plan guiding the work of the agency through 2027. The tasks and actions needed to ensure achievement of our high-level goals will be identified at the DAS division level and assigned metrics by the end of 2024.

Starting in 2025, DAS will compile division-level data into one status report and publish the findings each March, June, September and December. Additionally, the strategic plan will be reviewed every year in December.

	2024	2025	2026	2027
January				
February				
March		Quarterly Reporting		
April				
May				
June	2024 – 2027 plan published	Quarterly Reporting		
July	Define agency actions to support high-level goals; assign metrics			
August				
September		Quarterly Reporting		
October	Define division actions to support high-level goals; assign metrics			
November				
December		Quarterly Reporting and Annual Plan Review		

COMPANION PLANS

Two DAS programs have existing strategic plans that we are incorporating into the DAS strategic plan:



Information Technology

(an internal plan, separate from the Enterprise Information Services IT Strategic Framework)

<https://www.oregon.gov/das/docs/das-it-strategic-plan.pdf>



Sustainability

<https://www.oregon.gov/das/facilities/documents/das-sustainability-plan.pdf>

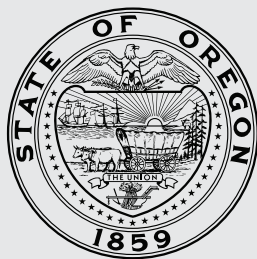
Key Terms

Diversity means honoring and including people of different backgrounds, identities, and experiences collectively and as individuals. It emphasizes the need for sharing power and increasing representation of communities that are systemically underrepresented and under-resourced. These differences are strengths that maximize the state's competitive advantage through innovation, effectiveness and adaptability.

Equity acknowledges that not all people, or all communities, are starting from the same place due to historic and current systems of oppression. Equity is the effort to provide different levels of support based on an individual's or group's needs in order to achieve fairness in outcomes. Equity actionably empowers communities most impacted by systemic oppression and requires the redistribution of resources, power and opportunity to those communities.

Inclusion is a state of belonging when persons of different backgrounds, experiences, and identities are valued, integrated, and welcomed equitably as decision-makers, collaborators and colleagues. Ultimately, inclusion is the environment that organizations create to allow these differences to thrive.

Racial Equity means closing the gaps so that race can no longer predict any person's success, which simultaneously improves outcomes for all. To achieve racial equity, we must transform our institutions and structures to create systems that provide the infrastructure for communities to thrive equally. This commitment requires a paradigm shift on our path to recovery through the intentional integration of racial equity in every decision.



DAS
DEPARTMENT OF
ADMINISTRATIVE
SERVICES

DAS Pipeline

Additional Budget Needs

To fulfill our strategic plan, additional resources are necessary that are not included in this budget request. Below is a list of needs related to our strategic plan.

Program Description	Policy Impact	Strategic Plan Alignment	2027-29 Estimate
Office of Economic Analysis (OEA) resources for a succession plan.	OEA requires a full-time, permanent Economist 4 position to ensure Oregon’s revenue forecasts are produced with the accuracy, rigor, and timeliness required by statute, maintain high-quality statewide fiscal analysis, and support a sustainable succession plan.	- Operational Excellence and Innovation - Employee Success and Well-being - Customer Service	\$302,468
DAS Information Technology Security Risk Resources	DAS IT needs three Information Systems Specialist 6 positions to ensure the Solutions Engineering Team can maintain and modernize Oregon’s core IT infrastructure, support statewide services, and meet growing operational and security demands.	- Operational Excellence and Innovation - Customer Service	\$791,709
DAS Information Technology Small Agency Support	Expand IT services (FTE) for the 20 small agencies who receive IT desktop support from DAS. This expands services currently limited to desktop to support to full-service technology support.	- Operational Excellence and Innovation - Customer Service	\$1,600,000
CHRO Statewide LinkedIn Contract	CHRO requires funding for LinkedIn Hiring and Learning tools to improve statewide recruitment efficiency and reduce time-to-fill and cost-per-hire.	- Employee Success and Well-being - Operational Excellence and Innovation - Diversity, Equity, Inclusion and Belonging - Customer Service	\$1,565,637
DAS Budget Services Succession Plan	DAS Budget Services needs two additional resources to support succession planning for Rates and Assessments, budget development and execution, legislative session workload, SB 1090 coordination, Lottery Funds reconciliation and distributions, and statewide revenue reconciliation. The Budget Team is understaffed, and the volume and complexity of work have significantly increased as processes have evolved in recent years.	- Employee Success and Well-being - Operational Excellence and Innovation - Customer Service	\$550,000
Risk Management Operations Support	Risk Management requests additional staff to provide timely expert technical advice, insurance products and claims consulting for Risk. Establish two Operations and Policy Analyst 3 working as Claims and Risk Consultants. One Operations and Policy Analyst 3	- Employee Success and Well-being - Operational Excellence and Innovation - Customer Service	\$286,892
EAM- Fleet Electric Vehicle (EV) Infrastructure and Sustainability	EAM needs funding to establish two Construction Project Manager 3 positions and one Operations & Policy Analyst 4 position, along with \$15 million in startup funding to implement Executive Orders 17-21 and 20-04 and SB 1044 and HB 2027, which require agencies to advance electrification of the state’s light-duty fleet.	- Operational Excellence and Innovation - Customer Service	\$15,942,127
EAM - Fleet Services for State Agencies	EAM needs new vehicles to support state agency operations. ODFW is adding staff and requires vehicles associated with HB 4134 (2026), which increases	- Operational Excellence and Innovation - Customer Service	TBD

Program Description	Policy Impact	Strategic Plan Alignment	2027-29 Estimate
	the transient lodging tax beginning January 1, 2027. This serves as a placeholder, as many other agencies have also submitted requests for new vehicles.		
EAM - Governor's Office Housing and Homelessness Initiative	EAM requests resources to continue supporting Home Start Lands under HB 2316 (2025), including establishing and permanently funding the existing limited-duration Operations & Policy Analyst 3 and Administrative Specialist 1 positions.	• Operational Excellence and Innovation • Customer Service	\$897,165
SIEA - Government Relations	SIEA needs additional staff to coordinate legislative work for small agencies, boards and commissions and to manage DAS legislative tracking and reporting. To meet these needs, SIEA requests two permanent full-time positions, an Operations & Policy Analyst 4 and an Operations & Policy Analyst 3.	• Operational Excellence and Innovation • Customer Service	TBD
COO - Internal Audits	COO needs additional internal audit resources to meet agency audit needs and facilitate statewide coordination and learning for internal auditors.	• Operational Excellence and Innovation	TBD
SBA - Ongoing Operations	SBA needs resources from the Payroll Transition Project that are set to end to continue to support Statewide Business Applications in the enterprise.	• Employee Success and Well-being • Operational Excellence and Innovation • Diversity, Equity, Inclusion and Belonging • Customer Service	TBD
Performance Management Analysis	Staffing for statement performance management programs and systems	• Employee Success and Well-being • Operational Excellence and Innovation • Diversity, Equity, Inclusion and Belonging • Customer Service	TBD
DAS Information Technology - Software Engineering Expansion	Engineering staff to support business application development and support.	• Employee Success and Well-being • Operational Excellence and Innovation • Diversity, Equity, Inclusion and Belonging • Customer Service	\$900,000

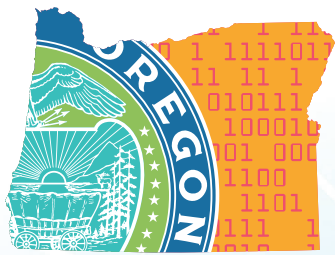
EIS Strategic Framework 2023-26

Strategic Framework 2023-2026

Version 2.0



ENTERPRISE
information services



ENTERPRISE

information services

Our Mission

Mature enterprise technology governance, optimize investments, ensure transparency, provide oversight, and deliver secure and innovative solutions.

Our Vision

Ensuring accessible, reliable and secure state technology systems that equitably serve Oregonians.

Our Values

» ACCOUNTABILITY

We are responsible for quality outcomes and share information openly and honestly.

» CUSTOMER-FOCUS

We listen and seek to understand our customer needs.

» COLLABORATION

We build trust and establish mutual purpose to forge effective partnerships across the enterprise.

» INNOVATION

We simplify complexity, challenge conventional wisdom, and seek creative and useful solutions.

2023-2026

Objectives

» DELIVER SERVICE EXCELLENCE

» MATURE PROJECT TRANSPARENCY
AND ACCOUNTABILITY

» MATURE STATEWIDE CLOUD
STRATEGY AND BROKERAGE
SERVICES

» MATURE OREGON'S DATA
GOVERNANCE

» IMPROVE OREGON'S
CYBERSECURITY POSTURE

» MATURE LEGACY SYSTEM
MODERNIZATION STRATEGIES

MESSAGE FROM THE STATE CIO

Dear Colleagues,

It's hard to believe that nearly four years have passed since we last came together to shape a vision for our future. When I reflect on all that we have been through – historic storms, fires, and heatwaves, social unrest, and a two-year pandemic – a few words come to mind: Turbulence. Turmoil. Crisis. Pain. Loss. As a state, we have repeatedly been tried and tested beyond comprehension. Dedication. Pride. Service. We made it through because we have incredible **people**. We made it through because we have repeatable **processes**. We made it through because we have made critical investments in **technology**. We made it through because we are RESILIENT.



In the world of information technology, resilience is defined as an organization's ability to maintain acceptable service levels through severe disruptions, both of critical processes and the IT systems which support them. Not only have we met those service levels through some truly extraordinary times, but we also began to transform Enterprise Information Services (EIS) into a more agile, proactive operation to achieve seemingly ever-changing business and customer needs. We have all learned to live, work, and play in new and remote ways. At EIS we are proud to have been at the forefront of this transformation and grateful to have been called upon as trusted partners to introduce new technologies under some incredible circumstances. I want to extend my profound gratitude to our strategic business partners. Many Directors have built amazing relationships with their Assistant State CIOs and are making measurable progress on their agency modernization plans. The Enterprise Leadership Team and the Enterprise IT Governance Committee have been a steady presence over the course of this journey, and we could not have done any of this without your leadership, buy-in and support.

As we begin to pivot toward the next three years, it's time to refresh our strategy. The core of who we are – our Mission, Vision, and Values – remains the same. EIS will again commit to a progressive set of Goals and Objectives that focus on the maturation of our people, processes, and technologies; however, we encourage and welcome you to join us on completing the next leg of our digital transformation. Legacy system modernization, open data, cloud, and shared services will remain at the forefront and help foster alternatives to traditional IT delivery models, and more than ever before, we will be looking for your continued partnership as we critically examine business processes in a way that will continue to enable change – better decision making, increased efficiencies, and more personalized customer experiences.

We remain steadfast and passionate for our work and are dedicated to delivering public services that will be accessible, reliable, secure, and available wherever and whenever needed—services that support the health, safety, and economic well-being of all Oregonians. On behalf of Enterprise Information Services, I am pleased to present you with our Strategic Framework for 2023-2026. I look forward to our continued partnership and hope you will join us in building the next generation of modern technology.

Sincerely,

A handwritten signature in blue ink, appearing to read "Terrence Woods", with a stylized flourish at the end.

Terrence Woods
Chief Information Officer
State of Oregon



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GUIDING PRINCIPLES

The state provides numerous services to help Oregonians live healthy, fulfilled lives. From enrolling in healthcare to managing the criminal justice system, to tracking students' progress in school, Oregonians depend on software systems to deliver these services. In leveraging technology to transform service delivery, policy and technology leaders need to adhere to guiding principles that will lead to successful and measurable outcomes. The following principles are aligned with the Enterprise Leadership Team and Enterprise IT Governance Committee's vision for information technology:

- ✓ Collaborate and promote visibility
- ✓ Think and work holistically
- ✓ Keep things simple and practical
- ✓ Start where the customer is
- ✓ Focus on value for the customer

OUR MISSION

Mature enterprise technology governance, optimize investments, ensure transparency, provide oversight, and deliver secure and innovative solutions.

OUR VISION

Ensuring accessible, reliable and secure state technology systems that equitably serve all Oregonians.

Accessible: providing an equitable user experience that is intuitive, straightforward and provides quick access to common features and work streams.

Reliable: implementing, maintaining, and operating information systems that consistently perform according to business and technical specifications for service delivery.

Secure: protecting the confidentiality of data, preserving the integrity of data, and promoting the availability of data for authorized use.

OUR VALUES

Accountability: We are responsible for quality outcomes and share information open and honestly.

Customer-Focus: We listen and seek to understand our customers' needs.

Collaboration: We build trust and establish mutual purpose to forge effective partnerships across the enterprise.

Innovation: We simplify complexity, challenge conventional wisdom, and seek creative and useful solutions.

MEET OUR PEOPLE

Enterprise Information Services (EIS) is comprised of seven programs staffed by nearly 300 employees who are committed to delivering accessible, reliable, and secure solutions. The EIS leadership group meets weekly to discuss strategy, projects, and policy.

ENTERPRISE INFORMATION SERVICES

Executive Team



ENTERPRISE
information services

OUR PROGRAMS

Project Portfolio Performance

The Project Portfolio Performance team is key in implementing and using the IT Governance Framework which includes oversight and portfolio management of all major IT investments. Using a standard framework and statewide policies, staff work with all state agencies to identify and resolve IT project issues, striking a balance between central delivery and agency flexibility. The staff serves as advisors, making recommendations for agency alignment with enterprise objectives, project management and IT governance maturity, and industry best practices. They look for solutions and cost-sharing opportunities across multiple agencies and offer alternate solutions to business problems. This program helps facilitate efficient decision making, policy and statutory adherence, and provides tools and software training to assist agencies in achieving project success.

Shared Services

Shared Services works to increase alignment of existing enterprise programs including E-Government, Quality Assurance and Statewide Interoperability. The program also focuses on the development of shared service models.

Data Center Services

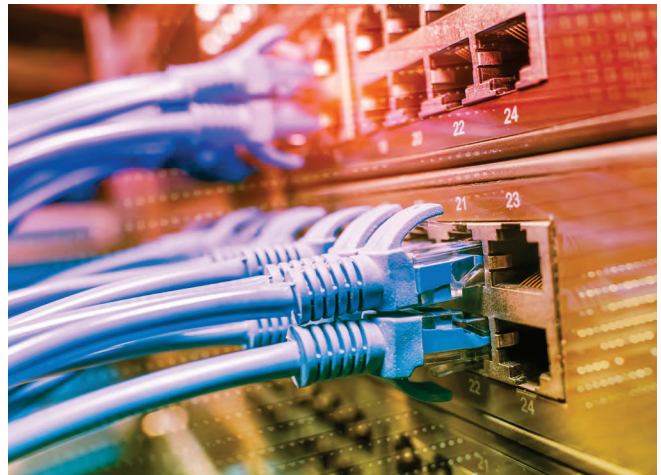
Data Center Services is organized around technical domains that align with its computing and network infrastructure services. Services are determined by customer demand, funding and computing environment needs, and are defined in the Data Center Service Catalog. All platforms are built using best practices and state security standards and are maintained and monitored to ensure a reliable computing experience. Staff ensures that systems are delivered and meet defined customer requirements.

Cyber Security Services

Cyber Security Services brings together enterprise security - governance, policy, procedure, and operations - under a single, accountable enterprise organization. This allows for end-to-end direction setting and execution for enterprise security. The team is comprised of a policy and controls section for setting enterprise security policy and the associated controls to ensure compliance, a solutions section driving enterprise security architecture, a services section to deliver on day-to-day enterprise security operations in the Data Center, and a security operations center – providing dedicated, real-time security monitoring and response across enterprise operations. Cyber Security Services personnel work collaboratively with Data Center domain teams to deliver secure solutions to customers.

Strategy and Design

The Strategy and Design team works to instantiate strategic technology initiatives, enterprise technology standards and processes, and policy which align technology vision with business strategy.



Data Governance and Transparency

The Data Governance and Transparency team is tasked with the establishment of Open Data standards, providing technical guidance on the proactive release of publishable data, development of an enterprise data and information strategy, maintaining the data.oregon.gov web portal for the release of publishable data, and managing the Oregon Transparency and Geospatial programs.

Administrative Services

The Administrative Services team is responsible for day-to-day management of the EIS Budgets, executive support services, project management and governance services.

The Project Management Office has been established to create a culture of consistent project delivery across EIS. Project management is viewed as a core competency and EIS is committed to effective use of project management principles and methodologies to execute projects on schedule, within budget, and in accordance with industry-leading standards for quality.

2019-2023 RETROSPECTIVE

In order to improve the future, it's important to reflect on the past. The years 2020-2023 were busy and progressive – there are wins to celebrate and foundations to build upon. As an enterprise, we made modest gains in Modernization Planning with Department of Human Services, Oregon Health Authority, Oregon Department of Transportation, Oregon Employment Department and Department of Revenue leading the way. Agency IT Governance continues to mature as well with Department of Human Services, Oregon Health Authority, Department of Revenue, EIS (DAS), Public Employees' Retirement System and Department of Consumer and Business Services doing some good work. Commensurate with the 2020-2023 Strategic Framework, EIS delivered on several significant initiatives to include but not limited to:

- Oregon made a big step forward in broadband access with Link Oregon – a non-profit consortium of the state's four largest universities and EIS. In June 2021, Link Oregon built out high-speed, resilient, middle-mile fiber [broadband connectivity](#) to Oregon's public and non-profit sectors that serve rural communities in southern and eastern Oregon. The Link Oregon partnership provides the state with ample and scalable bandwidth to meet the needs of today and tomorrow. The cloud connectivity options and peering points give the state additional options in providing connectivity for state agencies.
- The completion of Microsoft 365 migration for the Executive Branch gives the state an enterprise collaboration platform we've not had before. The common tool sets, dedicated enterprise support staff and vendor support make collaboration, coordination, and communication easier for agencies to serve Oregonians.
- Shared Services implemented OR-Alert, the new statewide alerts and warnings system. It has been deployed to 22 state agencies, 34 counties, and 2 tribal governments and more than 2,800 county, tribal, and state employees have been through our standardized training program. The system now contains over 470,000 voluntary opt-in contacts and emergency alerting authorities at the state and local level now have access to nearly 3 million verified residential and commercial landlines, VoIP numbers and cellular wireless contacts that they can reach in an emergency.
- Cyber Security Services (CSS) deployed VPN (SSL) as an enterprise service option for a safe and secure method to connect to state resources and published its first service catalog and RACI to articulate the services CSS provides to state agencies. This clarity provides information on how to acquire CSS services and identifies the accountability from both an agency and cyber security services perspective.



- Seeking to improve the way the state of Oregon uses data to serve all Oregonians, the Data Governance and Transparency Program released Oregon's Data Strategy in February 2021. The Data Strategy, with critical focuses on governance and effective management, ethical use, and building a data-informed culture, is a critical and foundational component as Oregon establishes data governance, data management, and an analytics strategy. The Oregon Transparency Website, whose mission is to "open state government to all" contains helpful information about Oregon's budget, expenditures, revenues, and financial data for quasi-public entities and Education Service Districts. In March of 2020, Oregon's Transparency Website was redesigned and relaunched with more interactive visualizations and additional engaging content.
- The Project Portfolio Performance Program (P3) updated the IT Investment Oversight Policy (107.004.130) and introduced tiered oversight, assessing projects based on complexity, agency project management maturity, and project management qualifications. In preparation for the 2023-25 Enterprise IT Governance Committee (EITGC) Budget Prioritization process, P3 updated the Budget Instructions, refreshed the instruction guide, and revised the business case template to integrate relevant components of the Governor's *Diversity, Equity, and Inclusion (DEI) Action Plan: A Roadmap to Racial Equity and Belonging in the State of Oregon*. Working in partnership with EITGC, the Project Prioritization Matrix was revised to incorporate elements of the *DEI Action Plan* and EIS Enterprise Strategies, including *Cloud Forward*, *Oregon's Data Strategy*, and the *Modernization Playbook*.
- The Co-Location service line launched at the State Data Center provides robust and resilient power, cooling, and network for agency managed compute in a purpose built and fully supported facility and the IT Service Management implementation enables a structured approach to service management and enables standardization, automation, and self-service capability for our service lines.

LEANING INTO THE FUTURE

The business of state government is ever evolving, and technology is constantly advancing. As such we recognize that our leaders must embrace this challenge, which requires a blend of vision, discipline, and endurance. We recognize that our responsibilities must grow along with our customers' needs and our employees' talents and skill sets. Consistent with Governor Kotek's pledge to deliver results on issues of shared concern across the state, we will continue our work to connect our most vulnerable and needy Oregonians with critical, quality-of-life services, to include:

- ✓ Affordable Housing/Addressing Homelessness
- ✓ Access to Mental Health and Addiction Treatment
- ✓ Successful Schools

2023-2026 Key Drivers

- ✓ Investment Governance
- ✓ Digital Transformation
- ✓ Data Utility
- ✓ Information Security
- ✓ Talent, Skills, and Leadership

2023-2026 Objectives

- ✓ Deliver Service Excellence
- ✓ Mature Project Transparency and Accountability
- ✓ Mature Statewide Cloud Strategy and Brokerage Services
- ✓ Mature Oregon's Data Governance
- ✓ Improve Oregon's Cybersecurity Posture
- ✓ Mature Legacy System Modernization Strategies

ENTERPRISE TECHNOLOGY OBJECTIVES (OUTCOMES BY 2026)

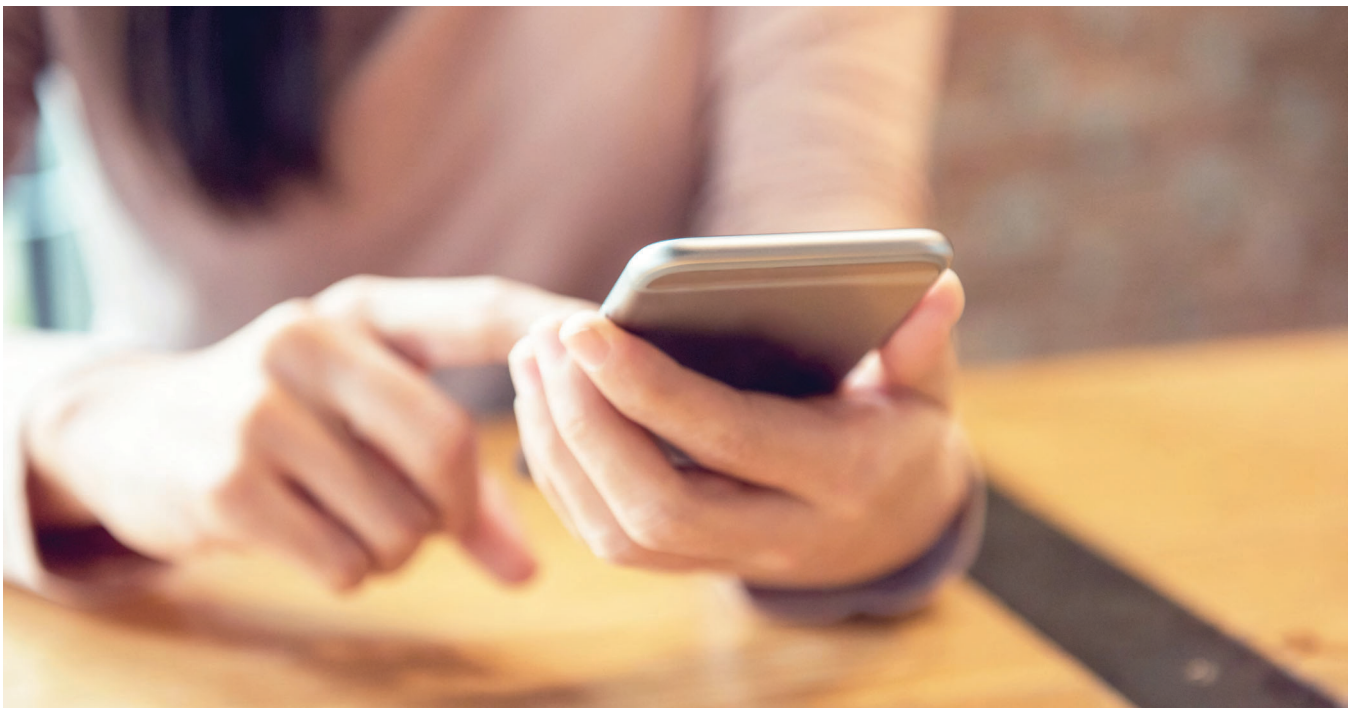
OBJECTIVE: Deliver Service Excellence

Goal 1: Enable service flexibility and improve resiliency.

- ✓ Strategy: Conduct an EIS-wide needs assessment (against IT Architecture Vision and guiding principles), internal staff skills capabilities assessment, and outsource-versus-in-source assessment and develop/implement correlating alignment plan.
- ✓ Strategy: Improve productivity gains and service flexibility through cloud-based automation and agile services. Will need to upskill on-premises focused IT teams to cloud technologies.
- ✓ Strategy: Shift low-value infrastructure management activities and continuous cost optimization responsibilities to long-term strategic partners and cloud-native providers.
- ✓ Strategy: Deliver modern data center services built on simplicity, agility, and operationally resilient and elastic infrastructure utilizing secure cloud services in a native or hybrid models and secure on-premises next-generation technologies.

Goal 2: Mature statewide emergency communications interoperability and resilience.

- ✓ Strategy: Expand and reinforce the use of the OR-Alert Program.
- ✓ Strategy: Support the Statewide Interoperability Executive Council (SIEC) via the Statewide Communications Interoperability Plan (SCIP) and continue maturing the resiliency and interoperability of emergency communications for the state.



OBJECTIVE: Mature Project Transparency and Accountability

Goal 1: Reinforce the adoption and application of formal project management principles, standards and emerging best practices that support accountability and value delivery on behalf of people in Oregon.

- ✓ Strategy: Introduce project tailoring that aligns with the EIS oversight process and customer expectations.
- ✓ Strategy: Refine the use of tiered oversight to align with partner expectations and investment risk and to accelerate the adoption of agile and iterative development approaches.
- ✓ Strategy: Upgrade and enhance the enterprise Project and Portfolio Management (PPM) tool, through implementation of the modern UX (User experience), to enable effective collaboration and communication with agency partners, IT investment governance, internal performance and portfolio metrics, and research integration with industry-standard project management tools.
- ✓ Strategy: Enhance published project status reports and health indicators to more effectively portray project status and provide related information in formats flexible to users.

Goal 2: Strengthen service integration and policy area coordination within EIS to support IT investment maturity and alignment with enterprise standards, strategies, and architecture—accelerating cloud adoption, the use of data as a strategic asset, and digital transformation.

- ✓ Strategy: Develop a high-level EIS service map and service catalog for all program areas, operating-level agreements, and service-level performance metrics.
- ✓ Strategy: Ensure that proposed agency IT investments align with EIS enterprise strategies, documented standards, and policy area modernization plans.
- ✓ Strategy: Refine the Agency Maturity Assessment to better align with the Assistant State CIO prescribed IT governance approach.

OBJECTIVE: Mature Statewide Cloud Strategy and Brokerage Services

Goal 1: Provide a framework to guide agency adoptions to enterprise cloud infrastructure and platform services.

- ✓ Strategy: EIS will establish cloud brokerage services to assist agencies in determining and implementing the best solution to meet technical and business requirements.
- ✓ Strategy: EIS will provide learning opportunities for agency IT staff on provider cloud adoption frameworks, platforms, and tools.

Goal 2: Establish a Network and Security Modernization Program.

- ✓ Strategy: Provide a reliable, secure, and scalable foundation in support of business functions and modernization initiatives for all state agencies and their customers. The future state network and security infrastructure are expected to deliver comprehensive and integrated capabilities including:
 1. Network Connectivity
 2. Network Security
 3. Network Resiliency
 4. Network and Security Management
 5. Network and Security Operations

Objective: Mature Oregon's Data Governance

Building upon the release of Oregon's first Data Strategy, the Data Governance and Transparency Program continues to invest in the three strategic pillars of the Data Strategy: Governance and Effective Management, Ethical Use, and Data-Informed Culture. Data continues to be one of the most valuable strategic assets of the state, but it must be used appropriately, ethically, and with equity in mind. As Oregon matures its baseline data governance, it is expanding into critical strategic areas such as data sharing, data equity, open data, and data literacy, to provide meaningful insights that improve the lives of Oregonians.

Goal 1: Enterprise Data Leadership: Lead the state in implementing Oregon's Data Strategy by providing plans, frameworks, standards, and training that advance data sharing and coordination across the enterprise.

- ✓ Strategy: Establish strategic plans to enable the effective and ethical use of data.
- ✓ Strategy: Advance data sharing as a program through a standardized memorandum of understanding (MOU) and data sharing process.
- ✓ Strategy: Improve geospatial data sharing and coordination between public bodies.

Goal 2: Enterprise Data Policy and Research: Establish enterprise data policy and research function to deliver guidance to agencies in critical data areas.

- ✓ Strategy: Build data equity and ethics guidance for agencies.
- ✓ Strategy: Create a holistic approach to data governance.

Goal 3: Program and Performance

Management: Support and monitor the daily operations of the Data Governance and Transparency Program to improve service delivery to the enterprise.

- ✓ Strategy: Establish Program Management approach in Data Governance Transparency.
- ✓ Strategy: Establish Performance Management approach in Data Governance Transparency.

Goal 4: Data Delivery: Deliver high quality data products for use and analysis by state agencies and the public.

- ✓ Strategy: Expand existing data curation services to include the GeoHub Portal.
- ✓ Strategy: Provide high-quality, authoritative open data for use by public bodies and the public through an open data platform.

Goal 5: Open Data and Transparency: Mature open data and transparency statewide and ensure constituents have access to meaningful data about how state government operates.

- ✓ Strategy: Strengthen the operational relationship between the Oregon Transparency Program and the Open Data Program to highlight datasets of public interest.
- ✓ Strategy: Mature Oregon's Open Data Program and enable agencies to publish open datasets according to their Open Data Plans.

Objective: Improve Oregon's Cybersecurity Posture

Advance the State of Oregon's mission through the collaborative development and adoption of enterprise-wide cybersecurity policies matched by prioritized risk management-based implementation of cybersecurity defenses.

Goal 1: Identify: Implement cybersecurity risk management measures and risk management processes to reduce cybersecurity risks across the enterprise.

- ✓ Strategy: Implement a state-wide cybersecurity framework to provide industry best practice standards, processes, and roles/responsibilities for identifying, protecting, detecting, responding to, and recovering from state-wide cybersecurity risks.
- ✓ Strategy: Mature enterprise-wide baselines for comprehensive and standardized cybersecurity metrics reporting.
- ✓ Strategy: Develop and mature robust security monitoring to secure the enterprise IT environments.

Goal 2: Protect: Develop and implement enterprise safeguards to reduce risk and increase awareness and resiliency.

- ✓ Strategy: Develop requirements and corresponding solutions to ensure the confidentiality, integrity, and availability of IT information assets.
- ✓ Strategy: Adopt updated cybersecurity standards and best practices (including cybersecurity federal/state requirements that are specific to agencies) and develop a statewide risk register that lists substantial mission critical information assets and associated mitigation plans.
- ✓ Strategy: Improve policies and controls to harden the state's infrastructure and network environment by implementing strong authentication accountability, zero trust principles and supporting technology, controls that provide 360 visibility for the EIS Security Operations Center (to include cloud, on-premises, and partner information assets).

- ✓ Strategy: Foster a culture of cybersecurity that empowers state IT personnel, in accordance with cybersecurity policies, procedures, and practices, as a force multiplier in the first-line defense against growing and persistent, pervasive cyber threats.

Goal 3: Detect: Develop tools and processes to accelerate notification of cybersecurity threats.

- ✓ Strategy: Employ modern tools necessary to accelerate cyber threat detection, notification, and response across the enterprise.
- ✓ Strategy: Consolidate disparate cybersecurity intel and streamline information sharing enterprise-wide to strengthen the state's overall security posture.

Goal 4: Respond: Consistently respond to anomalies and suspected events.

- ✓ Strategy: Mature our cybersecurity Incident Management Program to effectively combat advanced persistent threats.
- ✓ Strategy: Provide timely and accurate situational awareness necessary to set a tactical response and prioritize resources.

Goal 5: Recover: Develop and implement an incident triage, response, and recovery process to contain and eliminate cybersecurity threats.

- ✓ Strategy: Focus on identifying and remediating gaps between the requirements of our Continuity of Operations Program (COOP) and Disaster Recovery elements and required EIS IT and information resources support.

Objective: Mature Legacy System Modernization Strategy

As IT systems are modernized, there is opportunity to fundamentally transform the service delivery mechanisms and improve the customer experience, as well as enhance the methods available for delivering these services. There is a broad and diverse customer base with varying levels of technology availability and skills. As such, Oregon services should be presented for consumption with many different methods and with a customer experience that is intuitive, effective, and satisfying.

Goal 1: Ensure policy-area and agency modernization plans align with enterprise strategies, architecture, and emerging IT standards.

- ✓ Strategy: Encourage agencies to strengthen their IT Governance through adoption and maturity of related best practices.
- ✓ Strategy: Support agency development of multi-year IT Strategic Plans that align with EIS' IT Architecture Vision, guiding principles, and standards.
- ✓ Strategy: Position agency derived Modernization Action Plans to provide a roadmap demonstrating how projects will achieve program or modernization goals and outcomes that deliver continuous business value.

Goal 2: Develop a high-level model and approach for architecture development to support planning for major modernization initiatives.

- ✓ Strategy: Establish EIS IT Architecture Vision, guiding principles, and standards.
- ✓ Strategy: Establish a state of Oregon architecture framework, processes, and outputs for utilization in architectural assessments.
- ✓ Strategy: Develop a communications strategy for both business and IT audiences that clearly informs readers of architecture and design considerations in a manner that resonates with that reader.



SUMMARY CONSIDERATIONS

This strategic framework reflects and reinforces EIS' commitment to continue the work to enhance the accessibility, reliability, and security of state information systems. We stand behind our pledge to embrace accountability, transparency and oversight and look forward to building trust through robust partnerships with our public and private sector peers.

In closing, let's challenge each other to consider what our technologies are really capable of and how we can adapt our business processes to make the most of our investments and efficiently serve the residents of Oregon.

EIS Strategic Project Priorities 2023-2026

Network Security Modernization Program

Modernize the state of Oregon network and associated enterprise network and security services to provide a reliable, secure, and scalable foundation in support of business functions for state agencies and their customers.

M365 Security Enhancements

M365 Security Enhancements will implement crucial security solutions contained in Microsoft 365 to considerably improve user access controls, authentication, and endpoint device management, as well as Cyber Security Services visibility into the devices and activity on the state's network.

Data Center Services Resilient Site

Implementation of a Data Center Resilient Site to ensure stability and reliability for production systems and enable continuous agency operations.

Modernization Roadmap

The purpose of Modernization Roadmap is to bridge the gap between agency operations and enterprise priorities for consistent modernization plans.

Enterprise Mobile Security

Develop Microsoft Endpoint Manager to enable centralized management of mobile devices for Executive Branch agencies, boards, and commissions.

Geospatial Data Management and Sharing (GDMS)

GDMS will build a portal to allow public bodies to build, manage, and share secure framework data.

EIS Website Update

Creation of a standalone website for EIS using upgraded technologies and a platform that will accommodate EIS stakeholders while increasing visual appeal, ease of navigation, and usability.

Supporting Legislation

SB 87 (2017)

The bill amended ORS 291.035(2) (a) so that the State CIO has the discretion to determine whether an IT project exceeding \$5 million does not require independent quality assurance (QA) services. It also maintained a statutory presumption requiring independent QA, unless there was an explicit determination that QA was not required.

SB 90 (2017)

The bill unified IT security functions and personnel within the Executive Branch of state government—extending Executive Order, 16-13 “*Unifying Cyber Security in Oregon*.” Additionally, the bill established the Cybersecurity Advisory Council within Enterprise Information Services (EIS) and provided the legal foundation for establishing an Oregon Cybersecurity Center of Excellence (CCoE) through public-private-partnership enabling language and by enabling EIS to obtain grant funding. Lastly, the bill requires EIS to return with a detailed CCoE proposal within 2 years. The cross-sector Cybersecurity Center of Excellence is part of a broader Cyber Oregon initiative and is intended to adopt a collective impact model that brings together Oregon’s Cyber-related industries, universities, and local governments to improve Oregon’s overall cybersecurity ecosystem and statewide security posture. (ORS 276A.300-335)

HB 2906 (2017)

The bill establishes the Oregon Geographic Information Council (OGIC) under statute; provides for sharing of geospatial data (“framework data”) between public bodies beginning in 2020; requires the appointment of a State Geographic Information Officer (SGIO) by the State CIO; requires the SGIO to maintain, secure and provide access to a central geospatial data library for the purpose of sharing geospatial framework data; and establishes the Oregon Geographic Information Council Fund with biennial reporting requirements on funds expended. (ORS 276A.500-515)

HB 2946 (2017)

The bill amended ORS 184.483 (7) (a) (b) and (d), significantly expanding the range of transparency reporting to include revenue, expenditure, and budget data for the following entities: semi-independent state agencies, public universities, statewide programs operated by public universities, and any public corporation designated in statute. Directs State CIO to include links on the Oregon Transparency website to the data, per established standards, in the format requested. Also, allows other entities to request that links to their websites be posted.

HB 3361 (2017)

The bill establishes the position of Chief Data Officer (CDO) within Enterprise Information Services. Directs CDO to establish an Open Data standard for the management of data as a strategic asset and proactive release of publishable data, develop an enterprise data and information strategy, and maintain a web portal for the release of publishable data. Requires state agencies to comply with the Open Data Standard and to release publishable data on the data.oregon.gov web portal. (ORS 276A.350-374)

HB 4023 (2018)

The bill allows the State CIO to provide broadband communications services upon request to local governments, special districts, and federally recognized Indian tribes in Oregon, and focuses the broadband services the State CIO may provide on unserved or underserved areas of Oregon. (ORS 276A.406, ORS 276A.412)

APPENDIX B

Agency Name		Agency Number
Education Program Area		
1	Higher Education Coordinating Commission	525
2	Department of Education	581
3	Teacher Standards & Practices Commission	584
4	Department of Early Learning & Care	588
Human Services Program Area		
5	Department of Human Services	100
6	Long Term Care Ombudsman	114
7	Psychiatric Security Review Board	399
8	Oregon Health Authority	443
9	Commission for the Blind	585
Public Safety Program Area		
10	Department of Justice	137
11	Oregon Criminal Justice Commission	213
12	Oregon Military Department	248
13	State Board of Parole & Post-Prison Supervision	255
14	Department of State Police	257
15	Department of Emergency Management	258
16	Department of Public Safety Standards & Training	259
17	Department of the State Fire Marshal	260
18	Department of Corrections	291
19	Oregon Youth Authority	415
Economic & Community Development Program Area		
20	Oregon Business Development Department	123
21	Oregon Department of Veteran's Affairs	274
22	Employment Department	471
23	Housing & Community Services Department	914
Natural Resources Program Area		
24	Department of State Lands	141
25	Oregon State Marine Board	250
26	Department of Energy	330
27	Department of Environmental Quality	340
28	Columbia River Gorge Commission	350
29	Oregon Department of Agriculture	603

Agency Name		Agency Number
30	Department of Forestry	629
31	Department of Geology and Mineral Industries	632
32	Parks and Recreation Department	634
33	Oregon Department of Fish & Wildlife	635
34	Department of Land Conservation & Development	660
35	Land Use Board of Appeals	662
36	Water Resources Department	690
37	Oregon Watershed Enhancement Board	691
Transportation Program Area		
38	Department of Aviation	109
39	Oregon Department of Transportation	730
Consumer & Business Services Program Area		
40	Mental Health Regulatory Agency	108
41	State Board of Tax Practitioners	119
42	Board of Accountancy	120
43	Board of Licensed Social Workers	124
44	Department of Consumer & Business Services	440
45	Oregon Board of Chiropractic Examiners	811
	Health Related Licensing Boards	833
46	• Board of Medical Imaging	833-26
47	• Oregon Mortuary & Cemetery Board	833-17
48	• Board of Naturopathic Medicine	833-18
49	• Oregon Occupational Therapy Licensing Board	833-20
	• Board of Examiners for Speech-Language Pathology & Audiology	833-28
51	• Oregon Veterinary Medical Examining Board	833-29
52	Oregon Board of Dentistry	834
53	Bureau of Labor & Industries	839
54	Oregon Medical Board	847
55	Board of Nursing	851
56	Board of Pharmacy	855
57	Public Utility Commission	860
58	Construction Contractors Board	915
59	Real Estate Agency	919

Agency Name		Agency Number
Administration Program Area		
60	Department of Administrative Services	107
61	Employment Relations Board	115
62	Office of the Governor	121
63	Oregon Advocacy Commissions Office	131
64	Department of Revenue	150
65	Oregon Government Ethics Commission	199
66	Oregon Public Employees Retirement System	459
67	State Library	543
68	Oregon Liquor Control Commission	845
69	Oregon Racing Commission	862



ENTERPRISE
information services

EIS Pipeline

EIS 2027-29 Budget Development Pipeline Investments

The additional investments listed below are needed to help formulate the IT Readiness (SB1090) report that will be delivered to the Governor and Joint Legislative Committee on Information Management and Technology by November 30, 2026. Many of the additional investments are foundational for continuing agency modernization and fundamental security needs, especially as we move to leverage artificial intelligence tools. Additionally, the following investment needs would also inform updates to the statutorily required Enterprise Information Resources Management Strategy that will be updated later this year.

Program Description	Policy Impact	Strategic Plan Alignment	2027-29 Estimate
Lifecycle: Network Security Replacement Plan: Supports the Cyber Security Services (CSS) network security equipment lifecycle replacement plan, ensuring that agencies have the stable, reliable, and scalable security solutions needed to protect sensitive data and maintain operational efficiency.	Operational work is not optional to keep enterprise network infrastructure maintained. CFO/LFO have requested that lifecycle continues to be phased out/phased in for transparency. These costs are part of the regular biennial assessment calculation. This POP is in ARB for \$18.8M but EIS still needs \$13M.	Improve Oregon’s Cybersecurity Posture: Continuing current service levels.	\$12,900,921
Cybersecurity Identity Management: Supports creations of a single, modern identity and access management (IAM) service for the Executive Branch. The goal is to support Oregon’s zero trust cybersecurity strategy and provide one shared solution for more than 80 agencies, boards and commissions.	This package is new and needed to utilize AI technology and AI technology with level 3 (Restricted) data to support the Governor's priorities and ODHS/OHA efforts with HR-1. (Cybersecurity Data Loss Prevention package, Cloud Security package and Cybersecurity Identity Management package work together.)	Improve Oregon’s Cybersecurity Posture: Improve policies and controls to harden the state’s infrastructure and network environment by implementing strong authentication accountability...	\$12,121,021
Security Operations Center: For network detection and response (NDR) and cyber threat intelligence (CTI) capabilities to strengthen the state of Oregon’s ability to detect, analyze, and respond to cybersecurity threats across the enterprise.	Security operations center (SOC) is operational work that is not optional to maintain minimum SOC services. These costs are part of the regular biennial assessment calculations. This estimate addresses a price increase.	Improve Oregon’s Cybersecurity Posture: Robust security monitoring to secure the enterprise IT environments.	\$2,625,000
Security Operations Center 24/7 Coverage: Establish continuous, 24x7 Security Operations Center (SOC) monitoring and response for the Executive Branch.	This package is new and needed to mature the cyber posture of the enterprise to reduce the risk of cyber-attacks which are increasing in number and sophistication as bad actors leverage AI.	Improve Oregon’s Cybersecurity Posture: Mature robust security monitoring to secure the enterprise IT environments.	\$5,000,000
Cybersecurity Data Loss Prevention: Supports resources to fund the implementation, tuning, and long-term support of Data Loss Prevention (DLP) services across state government tools, or other digital systems.	This package is new and needed to utilize AI technology and AI technology with level 3 (Restricted) data to support the Governor's priorities and ODHS/OHA efforts with HR-1. (Cybersecurity Data Loss Prevention package, Cloud Security package and Cybersecurity Identity Management package work together.)	Improve Oregon’s Cybersecurity Posture: Develop requirements and corresponding solutions to ensure the confidentiality, integrity, and availability of IT information assets.	\$643,416

Program Description	Policy Impact	Strategic Plan Alignment	2027-29 Estimate
Cloud Security: Supports resources to establish a standardized multi-cloud architecture, enabling Enterprise Information Services to efficiently operate across multiple cloud platforms.	This package is new and needed to utilize AI technology and AI technology with level 3 (Restricted) data to support the Governor's priorities and ODHS/OHA efforts with HR-1. (Cybersecurity Data Loss Prevention package, Cloud Security package and Cybersecurity Identity Management package work together.)	Mature Statewide Cloud Strategy and Brokerage Services: Provide a framework to guide agency adoptions to enterprise cloud infrastructure and platform services.	\$4,594,568
ESRi Enterprise Agreement Administration: Supports the administration and management of the enterprise software agreement for GIS software, application and services.	Operational ESRi subscriptions that are not optional to keep geographical information work continuing in the Executive Branch. These costs are part of the regular biennial assessment calculation. This request addresses a price increase.	Enterprise Data leadership: Improve geospatial data sharing and coordination between public bodies	\$7,005,649
Multi-State Information Sharing and Advisory Center Statewide (MS-ISAC) membership: Through statewide sponsorship, local jurisdictions receive MS-ISAC membership at no cost, giving them access to powerful cybersecurity tools and services designed specifically for SLTT needs. An MS-ISAC membership gives SLTT organizations enterprise-grade cybersecurity capabilities, ensuring every local organization can benefit from shared defense, real-time insights, and expert guidance.	This package is new and needed to continue membership for all government in Oregon. There is a cost benefit to Oregon as a whole to have a statewide membership rather than having each individual organization pay an individual membership. There is a security benefit to the state of Oregon for continuing statewide membership. Enterprise Information Services is able to see some information exchanged with the locals, increasing information for protecting the state of Oregon. Many local jurisdictions will not register if there is an individual cost to them and they will miss out on tremendous support and resources in the cyber arena.	Improve Oregon’s Cybersecurity Posture: Develop tools and processes to accelerate notification of cybersecurity threats.	\$990,000



10700- DEPARTMENT OF ADMINISTRATIVE SERVICES

2027-29 ORBITS and ORPICS Reports

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Administrative Svcs, Dept of
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	1,011	1,006.85	2,259,566,888	90,786,780	57,322,071	1,727,860,165	165,284,328	218,313,544	-
2025-27 Emergency Boards	14	9.48	589,032,783	17,293,431	-	570,633,617	1,105,735	-	-
2025-27 Leg Approved Budget	1,025	1,016.33	2,848,599,671	108,080,211	57,322,071	2,298,493,782	166,390,063	218,313,544	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(30)	(21.83)	14,090,784	(986,542)	-	16,471,607	(1,394,281)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(461,549,982)	34,148,844	32,780,157	(528,478,983)	-	-	-
Base Nonlimited Adjustment			105,000,000	-	-	-	-	105,000,000	-
Capital Construction			(565,250,000)	-	-	(565,250,000)	-	-	-
Subtotal 2027-29 Base Budget	995	994.50	1,940,890,473	141,242,513	90,102,228	1,221,236,406	164,995,782	323,313,544	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(1,573,717)	(14,370)	-	(1,559,347)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	410,229	(3,720)	-	413,949	-	-	-
Subtotal	-	-	(1,163,488)	(18,090)	-	(1,145,398)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	1,437,268	-	-	1,437,268	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(577,013,354)	(93,732,979)	-	(318,284,593)	(164,995,782)	-	-
Subtotal	-	-	(575,576,086)	(93,732,979)	-	(316,847,325)	(164,995,782)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	38,808,222	497,347	281,473	38,029,402	-	-	-
State Gov't & Services Charges Increase/(Decrease)			2,169,889	-	-	2,169,889	-	-	-

Summary of 2027-29 Biennium Budget

Administrative Svcs, Dept of
Administrative Svcs, Dept of
2027-29 Biennium

Agency Request Budget
Cross Reference Number: 10700-000-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	40,978,111	497,347	281,473	40,199,291	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2027-29 Current Service Level	995	994.50	1,405,129,010	47,988,791	90,383,701	943,442,974	-	323,313,544	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Administrative Svcs, Dept of
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	995	994.50	1,405,129,010	47,988,791	90,383,701	943,442,974	-	323,313,544	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	995	994.50	1,405,129,010	47,988,791	90,383,701	943,442,974	-	323,313,544	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	250,000	250,000	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	190,000,000	-	-	190,000,000	-	-	-
110 - CHRO Office Investigations Program Resources	1	0.88	300,170	-	-	300,170	-	-	-
120 - Workday Payroll Transformation Resources	17	15.08	13,452,398	-	-	13,452,398	-	-	-
130 - State Procurement Services Sourcing Program	3	3.00	1,025,657	-	-	1,025,657	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	8	8.00	2,029,995	-	-	2,029,995	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	8,400,000	8,400,000	-	-	-	-	-
140 - EAM Rent Program Resources	6	5.40	1,549,755	-	-	1,549,755	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	1	1	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	250,000	-	-	250,000	-	-	-
151 - Various Deferred Maintenance Projects	-	-	15,500,000	-	-	15,500,000	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	1	-	-	1	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	2,200,000	-	-	2,200,000	-	-	-
154 - Portfolio Repositioning	-	-	115,000,000	-	-	115,000,000	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Administrative Svcs, Dept of
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-000-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	7,500,000	-	-	7,500,000	-	-	-
156 - Building Maintenance and Replacements	-	-	8,000,000	-	-	8,000,000	-	-	-
157 - Project Planning	-	-	3,000,000	-	-	3,000,000	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	2,000,000	-	-	2,000,000	-	-	-
159 - Building Automation System	-	-	5,000,000	-	-	5,000,000	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	12,497,752	5,058,198	-	7,439,554	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	37,065,000	-	-	37,065,000	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	300,000	-	-	300,000	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	18,866,403	-	-	18,866,403	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	4	3.52	10,978,002	-	-	10,978,002	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	4,262,700	-	-	4,262,700	-	-	-
183 - EIS Resources for HR 1	2	2.00	1,005,680	1,005,680	-	-	-	-	-
Subtotal Policy Packages	41	37.88	460,433,514	14,713,879	-	445,719,635	-	-	-

Total 2027-29 Agency Request Budget	1,036	1,032.38	1,865,562,524	62,702,670	90,383,701	1,389,162,609	-	323,313,544	-

Percentage Change From 2025-27 Leg Approved Budget	1.07%	1.58%	-34.51%	-41.99%	57.68%	-39.56%	-100.00%	48.10%	-
Percentage Change From 2027-29 Current Service Level	4.12%	3.81%	32.77%	30.66%	-	47.24%	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Chief Operating Office
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	11	11.00	13,418,114	6,587,178	-	6,830,936	-	-	-
2025-27 Emergency Boards	1	0.60	945,326	507,426	-	437,900	-	-	-
2025-27 Leg Approved Budget	12	11.60	14,363,440	7,094,604	-	7,268,836	-	-	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	(0.60)	197,745	50,876	-	146,869	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2027-29 Base Budget	11	11.00	14,561,185	7,145,480	-	7,415,705	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	66,129	(2,164)	-	68,293	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(4,742)	260	-	(5,002)	-	-	-
Subtotal	-	-	61,387	(1,904)	-	63,291	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(500,000)	(500,000)	-	-	-	-	-
Subtotal	-	-	(500,000)	(500,000)	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	460,033	309,926	-	150,107	-	-	-
Subtotal	-	-	460,033	309,926	-	150,107	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Chief Operating Office
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	(144,392)	-	-	(144,392)	-	-	-
Subtotal: 2027-29 Current Service Level	11	11.00	14,438,213	6,953,502	-	7,484,711	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Chief Operating Office
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	11	11.00	14,438,213	6,953,502	-	7,484,711	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	11	11.00	14,438,213	6,953,502	-	7,484,711	-	-	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	250,000	250,000	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	-	-	-	-	-	-	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Chief Operating Office
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-030-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	-	-	-	-	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	250,000	250,000	-	-	-	-	-
Total 2027-29 Agency Request Budget	11	11.00	14,688,213	7,203,502	-	7,484,711	-	-	-
Percentage Change From 2025-27 Leg Approved Budget	-8.33%	-5.17%	2.26%	1.53%	-	2.97%	-	-	-
Percentage Change From 2027-29 Current Service Level	-	-	1.73%	3.60%	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
DAS IT
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-032-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	49	49.00	22,599,770	-	-	22,599,770	-	-	-
2025-27 Emergency Boards	-	-	718,212	-	-	718,212	-	-	-
2025-27 Leg Approved Budget	49	49.00	23,317,982	-	-	23,317,982	-	-	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	1,446,227	-	-	1,446,227	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2027-29 Base Budget	49	49.00	24,764,209	-	-	24,764,209	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(10,534)	-	-	(10,534)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	41,190	-	-	41,190	-	-	-
Subtotal	-	-	30,656	-	-	30,656	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	300,622	-	-	300,622	-	-	-
Subtotal	-	-	300,622	-	-	300,622	-	-	-

Summary of 2027-29 Biennium Budget

Administrative Svcs, Dept of
DAS IT
2027-29 Biennium

Agency Request Budget
Cross Reference Number: 10700-032-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	1	1.00	484,172	-	-	484,172	-	-	-
Subtotal: 2027-29 Current Service Level	50	50.00	25,579,659	-	-	25,579,659	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
DAS IT
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-032-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	50	50.00	25,579,659	-	-	25,579,659	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	50	50.00	25,579,659	-	-	25,579,659	-	-	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	-	-	-	-	-	-	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
DAS IT
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-032-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	-	-	-	-	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2027-29 Agency Request Budget	50	50.00	25,579,659	-	-	25,579,659	-	-	-
Percentage Change From 2025-27 Leg Approved Budget	2.04%	2.04%	9.70%	-	-	9.70%	-	-	-
Percentage Change From 2027-29 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Strategic Initiatives and Ent. Accountability
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-034-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	15	15.00	7,490,806	-	-	7,490,806	-	-	-
2025-27 Emergency Boards	-	-	235,710	-	-	235,710	-	-	-
2025-27 Leg Approved Budget	15	15.00	7,726,516	-	-	7,726,516	-	-	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	407,771	-	-	407,771	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2027-29 Base Budget	15	15.00	8,134,287	-	-	8,134,287	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(184,318)	-	-	(184,318)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	20,569	-	-	20,569	-	-	-
Subtotal	-	-	(163,749)	-	-	(163,749)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	89,373	-	-	89,373	-	-	-
Subtotal	-	-	89,373	-	-	89,373	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Strategic Initiatives and Ent. Accountability
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-034-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	117,440	-	-	117,440	-	-	-
Subtotal: 2027-29 Current Service Level	15	15.00	8,177,351	-	-	8,177,351	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Strategic Initiatives and Ent. Accountability
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-034-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	15	15.00	8,177,351	-	-	8,177,351	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	15	15.00	8,177,351	-	-	8,177,351	-	-	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	-	-	-	-	-	-	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Strategic Initiatives and Ent. Accountability
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-034-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	-	-	-	-	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2027-29 Agency Request Budget	15	15.00	8,177,351	-	-	8,177,351	-	-	-
Percentage Change From 2025-27 Leg Approved Budget	-	-	5.83%	-	-	5.83%	-	-	-
Percentage Change From 2027-29 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Chief Financial Office
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-035-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	83	82.25	35,059,997	-	-	33,687,194	1,372,803	-	-
2025-27 Emergency Boards	-	-	5,587,093	-	-	5,514,985	72,108	-	-
2025-27 Leg Approved Budget	83	82.25	40,647,090	-	-	39,202,179	1,444,911	-	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(4)	(3.25)	499,152	-	-	1,893,433	(1,394,281)	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2027-29 Base Budget	79	79.00	41,146,242	-	-	41,095,612	50,630	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(139,966)	-	-	(139,966)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	21,849	-	-	21,849	-	-	-
Subtotal	-	-	(118,117)	-	-	(118,117)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(596,064)	-	-	(545,434)	(50,630)	-	-
Subtotal	-	-	(596,064)	-	-	(545,434)	(50,630)	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	460,363	-	-	460,363	-	-	-
Subtotal	-	-	460,363	-	-	460,363	-	-	-

Summary of 2027-29 Biennium Budget

Administrative Svcs, Dept of
Chief Financial Office
2027-29 Biennium

Agency Request Budget
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(6)	(6.00)	(2,149,810)	-	-	(2,149,810)	-	-	-
Subtotal: 2027-29 Current Service Level	73	73.00	38,742,614	-	-	38,742,614	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Chief Financial Office
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-035-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	73	73.00	38,742,614	-	-	38,742,614	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	73	73.00	38,742,614	-	-	38,742,614	-	-	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	-	-	-	-	-	-	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Chief Financial Office
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-035-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	-	-	-	-	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2027-29 Agency Request Budget	73	73.00	38,742,614	-	-	38,742,614	-	-	-
Percentage Change From 2025-27 Leg Approved Budget	-12.05%	-11.25%	-4.69%	-	-	-1.17%	-100.00%	-	-
Percentage Change From 2027-29 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Information Services (EIS)
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	136	136.00	176,427,757	-	-	176,427,757	-	-	-
2025-27 Emergency Boards	2	1.25	2,789,774	576,134	-	2,213,640	-	-	-
2025-27 Leg Approved Budget	138	137.25	179,217,531	576,134	-	178,641,397	-	-	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(2)	(1.25)	2,853,712	(538,428)	-	3,392,140	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2027-29 Base Budget	136	136.00	182,071,243	37,706	-	182,033,537	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(152,624)	-	-	(152,624)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	95,404	(2,210)	-	97,614	-	-	-
Subtotal	-	-	(57,220)	(2,210)	-	(55,010)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(10,463,868)	(35,496)	-	(10,428,372)	-	-	-
Subtotal	-	-	(10,463,868)	(35,496)	-	(10,428,372)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	16,528,782	-	-	16,528,782	-	-	-
Subtotal	-	-	16,528,782	-	-	16,528,782	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Information Services (EIS)
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	10	10.00	3,612,736	-	-	3,612,736	-	-	-
Subtotal: 2027-29 Current Service Level	146	146.00	191,691,673	-	-	191,691,673	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Information Services (EIS)
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	146	146.00	191,691,673	-	-	191,691,673	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	146	146.00	191,691,673	-	-	191,691,673	-	-	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	-	-	-	-	-	-	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Information Services (EIS)
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-042-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	-	-	-	-	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	18,866,403	-	-	18,866,403	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	4	3.52	10,978,002	-	-	10,978,002	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	2	2.00	1,005,680	1,005,680	-	-	-	-	-
Subtotal Policy Packages	6	5.52	30,850,085	1,005,680	-	29,844,405	-	-	-

Total 2027-29 Agency Request Budget	152	151.52	222,541,758	1,005,680	-	221,536,078	-	-	-

Percentage Change From 2025-27 Leg Approved Budget	10.14%	10.40%	24.17%	74.56%	-	24.01%	-	-	-
Percentage Change From 2027-29 Current Service Level	4.11%	3.78%	16.09%	-	-	15.57%	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Chief Human Resource Office
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	67	66.75	29,286,728	229,154	-	29,057,574	-	-	-
2025-27 Emergency Boards	1	0.70	1,869,873	1,761	-	1,868,112	-	-	-
2025-27 Leg Approved Budget	68	67.45	31,156,601	230,915	-	30,925,686	-	-	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	(0.45)	1,615,138	(216,358)	-	1,831,496	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2027-29 Base Budget	67	67.00	32,771,739	14,557	-	32,757,182	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(109,316)	-	-	(109,316)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	42,485	(849)	-	43,334	-	-	-
Subtotal	-	-	(66,831)	(849)	-	(65,982)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(13,708)	(13,708)	-	-	-	-	-
Subtotal	-	-	(13,708)	(13,708)	-	-	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	420,284	-	-	420,284	-	-	-
Subtotal	-	-	420,284	-	-	420,284	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Chief Human Resource Office
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2027-29 Current Service Level	67	67.00	33,111,484	-	-	33,111,484	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Chief Human Resource Office
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	67	67.00	33,111,484	-	-	33,111,484	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	67	67.00	33,111,484	-	-	33,111,484	-	-	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	1	0.88	300,170	-	-	300,170	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	(18)	(18.00)	(6,948,683)	-	-	(6,948,683)	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Chief Human Resource Office
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-045-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	-	-	-	-	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	(17)	(17.12)	(6,648,513)	-	-	(6,648,513)	-	-	-
Total 2027-29 Agency Request Budget	50	49.88	26,462,971	-	-	26,462,971	-	-	-
Percentage Change From 2025-27 Leg Approved Budget	-26.47%	-26.05%	-15.06%	-100.00%	-	-14.43%	-	-	-
Percentage Change From 2027-29 Current Service Level	-25.37%	-25.55%	-20.08%	-	-	-20.08%	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
EIS – Data Center Services
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	146	146.00	168,969,881	-	-	168,969,881	-	-	-
2025-27 Emergency Boards	-	-	9,925,662	-	-	9,925,662	-	-	-
2025-27 Leg Approved Budget	146	146.00	178,895,543	-	-	178,895,543	-	-	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	2,606,462	-	-	2,606,462	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2027-29 Base Budget	146	146.00	181,502,005	-	-	181,502,005	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(178,911)	-	-	(178,911)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	110,374	-	-	110,374	-	-	-
Subtotal	-	-	(68,537)	-	-	(68,537)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(3,918,935)	-	-	(3,918,935)	-	-	-
Subtotal	-	-	(3,918,935)	-	-	(3,918,935)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	6,264,190	-	-	6,264,190	-	-	-
Subtotal	-	-	6,264,190	-	-	6,264,190	-	-	-

Summary of 2027-29 Biennium Budget

Administrative Svcs, Dept of
EIS – Data Center Services
2027-29 Biennium

Agency Request Budget
Cross Reference Number: 10700-052-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(10)	(10.00)	(3,612,736)	-	-	(3,612,736)	-	-	-
Subtotal: 2027-29 Current Service Level	136	136.00	180,165,987	-	-	180,165,987	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
EIS – Data Center Services
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	136	136.00	180,165,987	-	-	180,165,987	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	136	136.00	180,165,987	-	-	180,165,987	-	-	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	-	-	-	-	-	-	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
EIS – Data Center Services
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-052-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	-	-	-	-	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	4,262,700	-	-	4,262,700	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	4,262,700	-	-	4,262,700	-	-	-
Total 2027-29 Agency Request Budget	136	136.00	184,428,687	-	-	184,428,687	-	-	-
Percentage Change From 2025-27 Leg Approved Budget	-6.85%	-6.85%	3.09%	-	-	3.09%	-	-	-
Percentage Change From 2027-29 Current Service Level	-	-	2.37%	-	-	2.37%	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Oregon Statewide Business Application (SBA)
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-055-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	52	49.60	42,840,255	-	-	42,840,255	-	-	-
2025-27 Emergency Boards	-	-	1,417,058	-	-	1,417,058	-	-	-
2025-27 Leg Approved Budget	52	49.60	44,257,313	-	-	44,257,313	-	-	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(17)	(14.60)	(3,315,748)	-	-	(3,315,748)	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2027-29 Base Budget	35	35.00	40,941,565	-	-	40,941,565	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(268,559)	-	-	(268,559)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(21,695)	-	-	(21,695)	-	-	-
Subtotal	-	-	(290,254)	-	-	(290,254)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(5,511,071)	-	-	(5,511,071)	-	-	-
Subtotal	-	-	(5,511,071)	-	-	(5,511,071)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,774,323	-	-	1,774,323	-	-	-
Subtotal	-	-	1,774,323	-	-	1,774,323	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Oregon Statewide Business Application (SBA)
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-055-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	12	12.00	9,754,097	-	-	9,754,097	-	-	-
Subtotal: 2027-29 Current Service Level	47	47.00	46,668,660	-	-	46,668,660	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Oregon Statewide Business Application (SBA)
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-055-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	47	47.00	46,668,660	-	-	46,668,660	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	47	47.00	46,668,660	-	-	46,668,660	-	-	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	17	15.08	13,452,398	-	-	13,452,398	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	-	-	-	-	-	-	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Oregon Statewide Business Application (SBA)
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-055-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	-	-	-	-	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	17	15.08	13,452,398	-	-	13,452,398	-	-	-
Total 2027-29 Agency Request Budget	64	62.08	60,121,058	-	-	60,121,058	-	-	-
Percentage Change From 2025-27 Leg Approved Budget	23.08%	25.16%	35.84%	-	-	35.84%	-	-	-
Percentage Change From 2027-29 Current Service Level	36.17%	32.09%	28.83%	-	-	28.83%	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Asset Management
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	208	207.25	124,523,625	859,665	-	123,663,960	-	-	-
2025-27 Emergency Boards	-	-	2,219,622	(16,875)	-	2,236,497	-	-	-
2025-27 Leg Approved Budget	208	207.25	126,743,247	842,790	-	125,900,457	-	-	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(2)	(1.75)	3,443,899	(456,813)	-	3,900,712	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2027-29 Base Budget	206	205.50	130,187,146	385,977	-	129,801,169	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(203,837)	-	-	(203,837)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	61,303	(1,607)	-	62,910	-	-	-
Subtotal	-	-	(142,534)	(1,607)	-	(140,927)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(1,514,370)	(384,370)	-	(1,130,000)	-	-	-
Subtotal	-	-	(1,514,370)	(384,370)	-	(1,130,000)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	4,854,285	-	-	4,854,285	-	-	-
Subtotal	-	-	4,854,285	-	-	4,854,285	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Asset Management
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2027-29 Current Service Level	206	205.50	133,384,527	-	-	133,384,527	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Asset Management
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	206	205.50	133,384,527	-	-	133,384,527	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	206	205.50	133,384,527	-	-	133,384,527	-	-	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	-	-	-	-	-	-	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	6	5.40	1,549,755	-	-	1,549,755	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Asset Management
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-060-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	610,000	-	-	610,000	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	6	5.40	2,159,755	-	-	2,159,755	-	-	-
Total 2027-29 Agency Request Budget	212	210.90	135,544,282	-	-	135,544,282	-	-	-
Percentage Change From 2025-27 Leg Approved Budget	1.92%	1.76%	6.94%	-100.00%	-	7.66%	-	-	-
Percentage Change From 2027-29 Current Service Level	2.91%	2.63%	1.62%	-	-	1.62%	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Goods & Services
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	236	236.00	377,453,415	22,283,616	-	161,572,762	-	193,597,037	-
2025-27 Emergency Boards	9	6.30	15,084,497	-	-	15,084,497	-	-	-
2025-27 Leg Approved Budget	245	242.30	392,537,912	22,283,616	-	176,657,259	-	193,597,037	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(3)	(0.30)	4,044,035	-	-	4,044,035	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			105,000,000	-	-	-	-	105,000,000	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2027-29 Base Budget	242	242.00	501,581,947	22,283,616	-	180,701,294	-	298,597,037	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(478,091)	-	-	(478,091)	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	44,116	-	-	44,116	-	-	-
Subtotal	-	-	(433,975)	-	-	(433,975)	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(22,323,809)	(22,283,616)	-	(40,193)	-	-	-
Subtotal	-	-	(22,323,809)	(22,283,616)	-	(40,193)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	6,919,881	-	-	6,919,881	-	-	-
Subtotal	-	-	6,919,881	-	-	6,919,881	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Goods & Services
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	(7)	(7.00)	(8,061,507)	-	-	(8,061,507)	-	-	-
Subtotal: 2027-29 Current Service Level	235	235.00	477,682,537	-	-	179,085,500	-	298,597,037	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Goods & Services
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	235	235.00	477,682,537	-	-	179,085,500	-	298,597,037	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	235	235.00	477,682,537	-	-	179,085,500	-	298,597,037	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	3	3.00	1,025,657	-	-	1,025,657	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	26	26.00	8,978,678	-	-	8,978,678	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	8,400,000	8,400,000	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Enterprise Goods & Services
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-065-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	-	-	-	-	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	29	29.00	18,404,335	8,400,000	-	10,004,335	-	-	-
Total 2027-29 Agency Request Budget	264	264.00	496,086,872	8,400,000	-	189,089,835	-	298,597,037	-
Percentage Change From 2025-27 Leg Approved Budget	7.76%	8.96%	26.38%	-62.30%	-	7.04%	-	54.24%	-
Percentage Change From 2027-29 Current Service Level	12.34%	12.34%	3.85%	-	-	5.59%	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Budget Services
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	8	8.00	35,327,107	-	-	35,327,107	-	-	-
2025-27 Emergency Boards	-	-	78,072	-	-	78,072	-	-	-
2025-27 Leg Approved Budget	8	8.00	35,405,179	-	-	35,405,179	-	-	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	118,210	-	-	118,210	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2027-29 Base Budget	8	8.00	35,523,389	-	-	35,523,389	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	98,516	-	-	98,516	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	(1,310)	-	-	(1,310)	-	-	-
Subtotal	-	-	97,206	-	-	97,206	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	437,268	-	-	437,268	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	437,268	-	-	437,268	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	37,585	-	-	37,585	-	-	-
State Gov't & Services Charges Increase/(Decrease)			2,335,536	-	-	2,335,536	-	-	-

Summary of 2027-29 Biennium Budget

Administrative Svcs, Dept of
Budget Services
2027-29 Biennium

Agency Request Budget
Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal	-	-	2,373,121	-	-	2,373,121	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2027-29 Current Service Level	8	8.00	38,430,984	-	-	38,430,984	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Budget Services
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	8	8.00	38,430,984	-	-	38,430,984	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	8	8.00	38,430,984	-	-	38,430,984	-	-	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	-	-	-	-	-	-	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Budget Services
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-075-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	-	-	-	-	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2027-29 Agency Request Budget	8	8.00	38,430,984	-	-	38,430,984	-	-	-
Percentage Change From 2025-27 Leg Approved Budget	-	-	8.55%	-	-	8.55%	-	-	-
Percentage Change From 2027-29 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Capital Improvements
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	-	-	7,755,532	-	-	7,755,532	-	-	-
2025-27 Emergency Boards	-	-	(2,819,680)	-	-	(2,819,680)	-	-	-
2025-27 Leg Approved Budget	-	-	4,935,852	-	-	4,935,852	-	-	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2027-29 Base Budget	-	-	4,935,852	-	-	4,935,852	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	1,000,000	-	-	1,000,000	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(250,000)	-	-	(250,000)	-	-	-
Subtotal	-	-	750,000	-	-	750,000	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	229,607	-	-	229,607	-	-	-
Subtotal	-	-	229,607	-	-	229,607	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2027-29 Biennium Budget

Administrative Svcs, Dept of
Capital Improvements
2027-29 Biennium

Agency Request Budget
Cross Reference Number: 10700-088-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2027-29 Current Service Level	-	-	5,915,459	-	-	5,915,459	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Capital Improvements
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	-	-	5,915,459	-	-	5,915,459	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	-	-	5,915,459	-	-	5,915,459	-	-	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	-	-	-	-	-	-	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	250,000	-	-	250,000	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Capital Improvements
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-088-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	-	-	-	-	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	250,000	-	-	250,000	-	-	-
Total 2027-29 Agency Request Budget	-	-	6,165,459	-	-	6,165,459	-	-	-
Percentage Change From 2025-27 Leg Approved Budget	-	-	24.91%	-	-	24.91%	-	-	-
Percentage Change From 2027-29 Current Service Level	-	-	4.23%	-	-	4.23%	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Capital Construction
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	-	-	170,500,000	-	-	170,500,000	-	-	-
2025-27 Emergency Boards	-	-	29,750,000	-	-	29,750,000	-	-	-
2025-27 Leg Approved Budget	-	-	200,250,000	-	-	200,250,000	-	-	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(200,250,000)	-	-	(200,250,000)	-	-	-
Subtotal 2027-29 Base Budget	-	-	-	-	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2027-29 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Capital Construction
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	-	-	-	-	-	-	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	15,500,000	-	-	15,500,000	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	1	-	-	1	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	2,200,000	-	-	2,200,000	-	-	-
154 - Portfolio Repositioning	-	-	115,000,000	-	-	115,000,000	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Capital Construction
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-089-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	7,500,000	-	-	7,500,000	-	-	-
156 - Building Maintenance and Replacements	-	-	8,000,000	-	-	8,000,000	-	-	-
157 - Project Planning	-	-	3,000,000	-	-	3,000,000	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	2,000,000	-	-	2,000,000	-	-	-
159 - Building Automation System	-	-	5,000,000	-	-	5,000,000	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	-	-	-	-	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	158,200,001	-	-	158,200,001	-	-	-
Total 2027-29 Agency Request Budget	-	-	158,200,001	-	-	158,200,001	-	-	-
Percentage Change From 2025-27 Leg Approved Budget	-	-	-21.00%	-	-	-21.00%	-	-	-
Percentage Change From 2027-29 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Mass Transit Distribution (NL)
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-091-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	-	-	24,716,507	-	-	-	-	24,716,507	-
2025-27 Emergency Boards	-	-	-	-	-	-	-	-	-
2025-27 Leg Approved Budget	-	-	24,716,507	-	-	-	-	24,716,507	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2027-29 Base Budget	-	-	24,716,507	-	-	-	-	24,716,507	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2027-29 Current Service Level	-	-	24,716,507	-	-	-	-	24,716,507	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Mass Transit Distribution (NL)
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-091-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	-	-	24,716,507	-	-	-	-	24,716,507	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	-	-	24,716,507	-	-	-	-	24,716,507	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	-	-	-	-	-	-	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Mass Transit Distribution (NL)
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-091-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	-	-	-	-	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2027-29 Agency Request Budget	-	-	24,716,507	-	-	-	-	24,716,507	-
Percentage Change From 2025-27 Leg Approved Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2027-29 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
DAS Debt Service
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-093-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	-	-	39,027,779	-	-	39,027,779	-	-	-
2025-27 Emergency Boards	-	-	(50,000)	-	-	(50,000)	-	-	-
2025-27 Leg Approved Budget	-	-	38,977,779	-	-	38,977,779	-	-	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			15,699,491	-	-	15,699,491	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2027-29 Base Budget	-	-	54,677,270	-	-	54,677,270	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2027-29 Current Service Level	-	-	54,677,270	-	-	54,677,270	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
DAS Debt Service
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-093-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	-	-	54,677,270	-	-	54,677,270	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	-	-	54,677,270	-	-	54,677,270	-	-	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	-	-	-	-	-	-	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
DAS Debt Service
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-093-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	6,829,554	-	-	6,829,554	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	6,829,554	-	-	6,829,554	-	-	-
Total 2027-29 Agency Request Budget	-	-	61,506,824	-	-	61,506,824	-	-	-
Percentage Change From 2025-27 Leg Approved Budget	-	-	57.80%	-	-	57.80%	-	-	-
Percentage Change From 2027-29 Current Service Level	-	-	12.49%	-	-	12.49%	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Bonds
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-094-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	-	-	544,671,216	-	-	544,671,216	-	-	-
2025-27 Emergency Boards	-	-	-	-	-	-	-	-	-
2025-27 Leg Approved Budget	-	-	544,671,216	-	-	544,671,216	-	-	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(544,178,474)	-	-	(544,178,474)	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2027-29 Base Budget	-	-	492,742	-	-	492,742	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	-	-	-	-	-	-	-	-	-
030 - Inflation & Price List Adjustments									
State Gov't & Services Charges Increase/(Decrease)			(165,647)	-	-	(165,647)	-	-	-
Subtotal	-	-	(165,647)	-	-	(165,647)	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2027-29 Biennium Budget

Administrative Svcs, Dept of
Bonds
2027-29 Biennium

Agency Request Budget
Cross Reference Number: 10700-094-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2027-29 Current Service Level	-	-	327,095	-	-	327,095	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Bonds
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-094-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	-	-	327,095	-	-	327,095	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	-	-	327,095	-	-	327,095	-	-	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	-	-	-	-	-	-	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Bonds
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-094-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	-	-	-	-	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2027-29 Agency Request Budget	-	-	327,095	-	-	327,095	-	-	-
Percentage Change From 2025-27 Leg Approved Budget	-	-	-99.94%	-	-	-99.94%	-	-	-
Percentage Change From 2027-29 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Special Governmental Payments
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-099-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	-	-	275,586,874	60,827,167	57,322,071	157,437,636	-	-	-
2025-27 Emergency Boards	-	-	152,335,952	14,713,000	-	137,622,952	-	-	-
2025-27 Leg Approved Budget	-	-	427,922,826	75,540,167	57,322,071	295,060,588	-	-	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			32,514,241	(265,916)	32,780,157	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2027-29 Base Budget	-	-	460,437,067	75,274,251	90,102,228	295,060,588	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(364,276,377)	(69,215,789)	-	(295,060,588)	-	-	-
Subtotal	-	-	(364,276,377)	(69,215,789)	-	(295,060,588)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	468,062	186,589	281,473	-	-	-	-
Subtotal	-	-	468,062	186,589	281,473	-	-	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									

Summary of 2027-29 Biennium Budget

Administrative Svcs, Dept of
Special Governmental Payments
2027-29 Biennium

Agency Request Budget
Cross Reference Number: 10700-099-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2027-29 Current Service Level	-	-	96,628,752	6,245,051	90,383,701	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Special Governmental Payments
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-099-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	-	-	96,628,752	6,245,051	90,383,701	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	-	-	96,628,752	6,245,051	90,383,701	-	-	-	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	190,000,000	-	-	190,000,000	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	-	-	-	-	-	-	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Special Governmental Payments
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-099-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	5,058,198	5,058,198	-	-	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	37,065,000	-	-	37,065,000	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	300,000	-	-	300,000	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	232,423,198	5,058,198	-	227,365,000	-	-	-
Total 2027-29 Agency Request Budget	-	-	329,051,950	11,303,249	90,383,701	227,365,000	-	-	-
Percentage Change From 2025-27 Leg Approved Budget	-	-	-23.10%	-85.04%	57.68%	-22.94%	-	-	-
Percentage Change From 2027-29 Current Service Level	-	-	240.53%	81.00%	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
American Rescue Plan Act
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-100-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	-	-	163,911,525	-	-	-	163,911,525	-	-
2025-27 Emergency Boards	-	-	1,033,627	-	-	-	1,033,627	-	-
2025-27 Leg Approved Budget	-	-	164,945,152	-	-	-	164,945,152	-	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2027-29 Base Budget	-	-	164,945,152	-	-	-	164,945,152	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(164,945,152)	-	-	-	(164,945,152)	-	-
Subtotal	-	-	(164,945,152)	-	-	-	(164,945,152)	-	-
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2027-29 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
American Rescue Plan Act
2027-29 Biennium**

Agency Request Budget
Cross Reference Number: 10700-100-00-00-00000

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	-	-	-	-	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	-	-	-	-	-	-	-	-	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	-	-	-	-	-	-	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	-	-	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
American Rescue Plan Act
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-100-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	-	-	-	-	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	-	-	-	-	-	-	-
Total 2027-29 Agency Request Budget	-	-	-	-	-	-	-	-	-
Percentage Change From 2025-27 Leg Approved Budget	-	-	-100.00%	-	-	-	-100.00%	-	-
Percentage Change From 2027-29 Current Service Level	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Oregon Arena
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-101-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
2025-27 Leg Adopted Budget	-	-	-	-	-	-	-	-	-
2025-27 Emergency Boards	1	0.63	367,911,985	1,511,985	-	366,400,000	-	-	-
2025-27 Leg Approved Budget	1	0.63	367,911,985	1,511,985	-	366,400,000	-	-	-
2027-29 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	0.37	174,181	174,181	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			34,414,760	34,414,760	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			(365,000,000)	-	-	(365,000,000)	-	-	-
Subtotal 2027-29 Base Budget	1	1.00	37,500,926	36,100,926	-	1,400,000	-	-	-
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	(12,206)	(12,206)	-	-	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	686	686	-	-	-	-	-
Subtotal	-	-	(11,520)	(11,520)	-	-	-	-	-
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(2,700,000)	(1,300,000)	-	(1,400,000)	-	-	-
Subtotal	-	-	(2,700,000)	(1,300,000)	-	(1,400,000)	-	-	-
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	832	832	-	-	-	-	-
Subtotal	-	-	832	832	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Oregon Arena
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-101-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2027-29 Current Service Level	1	1.00	34,790,238	34,790,238	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Oregon Arena
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-101-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
Subtotal: 2027-29 Current Service Level	1	1.00	34,790,238	34,790,238	-	-	-	-	-
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2027-29 Current Service Level	1	1.00	34,790,238	34,790,238	-	-	-	-	-
080 - E-Boards									
081 - June 2026 Emergency Board	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	-	-	-	-	-	-	-	-	-
Policy Packages									
101 - Highway Cost Allocation Study (HCAS)	-	-	-	-	-	-	-	-	-
102 - Lottery Rev Bond Project OF Carryover	-	-	-	-	-	-	-	-	-
110 - CHRO Office Investigations Program Resources	-	-	-	-	-	-	-	-	-
120 - Workday Payroll Transformation Resources	-	-	-	-	-	-	-	-	-
130 - State Procurement Services Sourcing Program	-	-	-	-	-	-	-	-	-
131 - Increase Risk Management NL Assessment	-	-	-	-	-	-	-	-	-
132 - SFS Payroll and DAS Resources	-	-	-	-	-	-	-	-	-
133 - Wrongful Conviction Comp and Legal Cost	-	-	-	-	-	-	-	-	-
140 - EAM Rent Program Resources	-	-	-	-	-	-	-	-	-
141 - Placeholder: Oregon Arena Project	-	-	1	1	-	-	-	-	-
150 - Various Projects & Sustainability Limitation	-	-	-	-	-	-	-	-	-
151 - Various Deferred Maintenance Projects	-	-	-	-	-	-	-	-	-
152 - Placeholder: Real Property Acquisition	-	-	-	-	-	-	-	-	-
153 - Facility Conditions & Capital Planning System	-	-	-	-	-	-	-	-	-
154 - Portfolio Repositioning	-	-	-	-	-	-	-	-	-

Summary of 2027-29 Biennium Budget

**Administrative Svcs, Dept of
Oregon Arena
2027-29 Biennium**

**Agency Request Budget
Cross Reference Number: 10700-101-00-00-00000**

<i>Description</i>	<i>Positions</i>	<i>Full-Time Equivalent (FTE)</i>	<i>ALL FUNDS</i>	<i>General Fund</i>	<i>Lottery Funds</i>	<i>Other Funds</i>	<i>Federal Funds</i>	<i>Nonlimited Other Funds</i>	<i>Nonlimited Federal Funds</i>
155 - Fuel Island Underground Tank Mitigation	-	-	-	-	-	-	-	-	-
156 - Building Maintenance and Replacements	-	-	-	-	-	-	-	-	-
157 - Project Planning	-	-	-	-	-	-	-	-	-
158 - Climate Adaptation & Net Zero Solutions	-	-	-	-	-	-	-	-	-
159 - Building Automation System	-	-	-	-	-	-	-	-	-
160 - Debt Service & Cost Issuance for Projects	-	-	-	-	-	-	-	-	-
161 - Placeholder: Oregon State Fair Council	-	-	-	-	-	-	-	-	-
170 - Consulting & AG Expenses for Mill Creek	-	-	-	-	-	-	-	-	-
180 - Lifecycle: Network Security Replacement Plan	-	-	-	-	-	-	-	-	-
181 - EIS Lifecycle: Enterprise Telephony	-	-	-	-	-	-	-	-	-
182 - Lifecycle Data Center Services Infrastructure	-	-	-	-	-	-	-	-	-
183 - EIS Resources for HR 1	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	-	-	1	1	-	-	-	-	-
Total 2027-29 Agency Request Budget	1	1.00	34,790,239	34,790,239	-	-	-	-	-
Percentage Change From 2025-27 Leg Approved Budget	-	58.73%	-90.54%	2,200.96%	-	-100.00%	-	-	-
Percentage Change From 2027-29 Current Service Level	-	-	-	-	-	-	-	-	-

**Agencywide Program Unit Summary
2027-29 Biennium**

Version: V - 01 - Agency Request Budget

Summary Cross Reference Number	Cross Reference Description	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
030-00-00-00000	Chief Operating Office						
	General Fund	6,258,231	6,587,178	7,094,604	7,203,502	-	-
	Other Funds	11,977,250	6,830,936	7,268,836	7,484,711	-	-
	All Funds	18,235,481	13,418,114	14,363,440	14,688,213	-	-
032-00-00-00000	DAS IT						
	Other Funds	18,132,242	22,599,770	23,317,982	25,579,659	-	-
034-00-00-00000	Strategic Initiatives and Ent. Accountability						
	Other Funds	-	7,490,806	7,726,516	8,177,351	-	-
035-00-00-00000	Chief Financial Office						
	General Fund	135,629	-	-	-	-	-
	Other Funds	18,499,142	33,687,194	39,202,179	38,742,614	-	-
	Federal Funds	1,660,075	1,372,803	1,444,911	-	-	-
	All Funds	20,294,846	35,059,997	40,647,090	38,742,614	-	-
042-00-00-00000	Enterprise Information Services (EIS)						
	General Fund	-	-	576,134	1,005,680	-	-
	Other Funds	159,703,659	176,427,757	178,641,397	221,536,078	-	-
	All Funds	159,703,659	176,427,757	179,217,531	222,541,758	-	-
045-00-00-00000	Chief Human Resource Office						
	General Fund	-	229,154	230,915	-	-	-

**Agencywide Program Unit Summary
2027-29 Biennium**

Version: V - 01 - Agency Request Budget

Summary Cross Reference Number	Cross Reference Description	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
045-00-00-00000	Chief Human Resource Office						
	Other Funds	46,100,804	29,057,574	30,925,686	26,462,971	-	-
	All Funds	46,100,804	29,286,728	31,156,601	26,462,971	-	-
052-00-00-00000	EIS – Data Center Services						
	Other Funds	159,613,752	168,969,881	178,895,543	184,428,687	-	-
055-00-00-00000	Oregon Statewide Business Application (SBA)						
	Other Funds	-	42,840,255	44,257,313	60,121,058	-	-
060-00-00-00000	Enterprise Asset Management						
	General Fund	96,256	859,665	842,790	-	-	-
	Other Funds	126,407,481	123,663,960	125,900,457	135,544,282	-	-
	All Funds	126,503,737	124,523,625	126,743,247	135,544,282	-	-
065-00-00-00000	Enterprise Goods & Services						
	General Fund	7,723,295	22,283,616	22,283,616	8,400,000	-	-
	Other Funds	445,607,319	355,169,799	370,254,296	487,686,872	-	-
	All Funds	453,330,614	377,453,415	392,537,912	496,086,872	-	-
075-00-00-00000	Budget Services						
	Other Funds	25,230,400	35,327,107	35,405,179	38,430,984	-	-
088-00-00-00000	Capital Improvements						
	Other Funds	4,894,454	7,755,532	4,935,852	6,165,459	-	-

**Agencywide Program Unit Summary
2027-29 Biennium**

Version: V - 01 - Agency Request Budget

Summary Cross Reference Number	Cross Reference Description	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
089-00-00-00000	Capital Construction						
	Other Funds	49,750,000	170,500,000	200,250,000	158,200,001	-	-
091-00-00-00000	Mass Transit Distribution (NL)						
	Other Funds	29,787,475	24,716,507	24,716,507	24,716,507	-	-
093-00-00-00000	DAS Debt Service						
	Other Funds	35,356,997	39,027,779	38,977,779	61,506,824	-	-
094-00-00-00000	Bonds						
	Other Funds	532,175,549	544,671,216	544,671,216	327,095	-	-
099-00-00-00000	Special Governmental Payments						
	General Fund	286,503,176	60,827,167	75,540,167	11,303,249	-	-
	Lottery Funds	51,302,378	57,322,071	57,322,071	90,383,701	-	-
	Other Funds	137,205,419	157,437,636	295,060,588	227,365,000	-	-
	All Funds	475,010,973	275,586,874	427,922,826	329,051,950	-	-
100-00-00-00000	American Rescue Plan Act						
	Federal Funds	23,470,649	163,911,525	164,945,152	-	-	-
101-00-00-00000	Oregon Arena						
	General Fund	-	-	1,511,985	34,790,239	-	-
	Other Funds	-	-	366,400,000	-	-	-
	All Funds	-	-	367,911,985	34,790,239	-	-

Summary Cross Reference Number	Cross Reference Description	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget

TOTAL AGENCY

General Fund	300,716,587	90,786,780	108,080,211	62,702,670	-	-
Lottery Funds	51,302,378	57,322,071	57,322,071	90,383,701	-	-
Other Funds	1,800,441,943	1,946,173,709	2,516,807,326	1,712,476,153	-	-
Federal Funds	25,130,724	165,284,328	166,390,063	-	-	-
All Funds	2,177,591,632	2,259,566,888	2,848,599,671	1,865,562,524	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-000-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Lottery Funds						
Interest Income	116,642,169	87,629,606	87,629,606	100,988,812	-	-
Other Revenues	(3,042)	-	-	-	-	-
Transfer In - Intrafund	639,873,298	622,753,381	613,088,688	767,944,058	-	-
Transfer In Lottery Proceeds	3,828,000	-	-	-	-	-
Tsfr From Administrative Svcs	46,863,610	-	-	-	-	-
Tsfr From Governor, Office of the	697,022	-	-	-	-	-
Tsfr From OR Business Development	4,605,711	-	-	-	-	-
Tsfr From Lottery Comm	1,851,471,798	1,885,292,599	1,825,988,767	1,925,594,869	-	-
Tsfr From Criminal Justice Comm	1	-	-	-	-	-
Tsfr From Veterans' Affairs	3,311,402	-	-	-	-	-
Tsfr From Oregon Health Authority	3,454,592	-	-	-	-	-
Tsfr From Labor and Ind, Bureau	86,552	-	-	-	-	-
Transfer Out - Intrafund	(2,079,806)	(622,753,381)	(613,088,688)	(767,944,058)	-	-
Transfer to Counties	-	(59,783,760)	(59,783,760)	(64,130,264)	-	-
Tsfr To Administrative Svcs	(46,863,610)	-	-	-	-	-
Tsfr To Governor, Office of the	(4,923,010)	(5,213,172)	(5,402,757)	(5,840,243)	-	-
Tsfr To OR Business Development	(162,571,209)	(174,635,763)	(180,808,500)	(199,099,194)	-	-
Tsfr To Criminal Justice Comm	(603,178)	(628,510)	(628,510)	(659,307)	-	-
Tsfr To Veterans' Affairs	(23,548,088)	(24,339,467)	(24,955,173)	(24,705,651)	-	-
Tsfr To Energy, Dept of	(1,414,046)	-	-	-	-	-
Tsfr To Oregon Health Authority	(29,584,124)	(38,154,546)	(38,021,480)	(39,021,054)	-	-
Tsfr To Public Emp Ret Sys	(28,186,388)	-	-	(57,901,220)	-	-
Tsfr To HECC	(195,421,080)	(196,893,726)	(196,893,726)	(213,793,411)	-	-
Tsfr To Education, Dept of	(641,945,283)	(684,458,771)	(659,409,138)	(533,445,292)	-	-

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Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-000-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Lottery Funds						
Tsfr To Forestry, Dept of	(2,513,301)	(1,986,913)	(1,986,913)	(1,985,560)	-	-
Tsfr To Parks and Rec Dept	(142,621,079)	(146,758,252)	(144,258,252)	(149,573,495)	-	-
Tsfr To Fish/Wildlife, Dept of	-	(2,306,533)	(2,306,533)	(2,308,140)	-	-
Tsfr To Water Resources Dept	(14,073,647)	(21,605,821)	(20,040,871)	(26,659,290)	-	-
Tsfr To Watershd Enhance Bd	(138,860,385)	(142,066,564)	(142,066,564)	(145,097,275)	-	-
Tsfr To Transportation, Dept	(129,223,749)	(126,921,540)	(126,921,540)	(105,670,650)	-	-
Tsfr To Labor and Ind, Bureau	(316,222)	(307,006)	(313,904)	(406,037)	-	-
Tsfr To Housing and Com Svcs	(29,146,592)	(43,110,880)	(43,110,880)	(44,719,840)	-	-
Total Lottery Funds	\$1,076,936,316	\$303,750,981	\$266,709,872	\$411,567,758	-	-

Other Funds

Non-business Lic. and Fees	4,406,437	3,357,759	3,357,759	5,533,149	-	-
Central Service Charges	20,653,146	25,739,843	25,739,843	25,739,843	-	-
Charges for Services	252,014,450	261,803,733	263,049,866	304,617,575	-	-
Admin and Service Charges	368,963,424	448,562,095	454,084,533	520,746,820	-	-
Fines and Forfeitures	11,975	-	-	-	-	-
Rents and Royalties	112,452,309	135,417,473	135,417,473	141,535,127	-	-
General Fund Obligation Bonds	-	-	-	37,065,000	-	-
Dedicated Fund Oblig Bonds	-	150,000,000	544,750,000	136,661,480	-	-
Lottery Bonds	-	146,637,636	278,660,588	190,000,000	-	-
Revenue Bonds	75,905,000	-	-	-	-	-
Interest Income	51,276,539	-	-	-	-	-
Sales Income	4,132,551	46,215,297	46,215,297	300,000	-	-
Other Revenues	525,900,641	554,584,855	556,062,927	54,645,105	-	-
Federal Funds	1,124,942	-	-	-	-	-

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Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-000-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Transfer In - Intrafund	217,404,388	200,629,597	200,629,597	245,081,649	-	-
Transfer In - Indirect Cost	14,033,655	7,027,324	7,027,324	7,849,932	-	-
Transfer from General Fund	2,517,086	10,500,000	16,100,000	-	-	-
Tsfr From Human Svcs, Dept of	189,199	199,833	199,833	209,625	-	-
Tsfr From Revenue, Dept of	81,454,469	30,394,587	30,394,587	30,663,071	-	-
Tsfr From Judicial Dept	25	-	-	-	-	-
Tsfr From Military Dept, Or	9	-	-	-	-	-
Tsfr From Police, Dept of State	398,562	-	-	-	-	-
Tsfr From Emergency Management, Dept of	115,157	-	-	-	-	-
Tsfr From Corrections, Dept of	93	-	-	-	-	-
Tsfr From Environmental Quality	21	-	-	-	-	-
Tsfr From HECC	35,057	-	-	-	-	-
Tsfr From OLCC	73,465,722	64,528,389	64,528,389	62,339,632	-	-
Transfer Out - Intrafund	(181,821,790)	(153,541,405)	(153,541,405)	(194,183,421)	-	-
Transfer Out - Indirect Cost	(14,033,656)	(7,027,324)	(7,027,324)	(7,849,932)	-	-
Transfer to Other	-	(13,196,664)	(13,196,664)	(13,921,274)	-	-
Transfer to General Fund	(16,153,146)	(21,239,843)	(21,239,843)	(21,239,843)	-	-
Transfer to Cities	-	(78,819,236)	(78,819,236)	(76,777,966)	-	-
Transfer to Counties	-	(16,103,740)	(16,103,740)	(16,224,737)	-	-
Tsfr To Public Records Advocate, Office of	(1,170,749)	(1,235,911)	(1,235,911)	(1,452,319)	-	-
Tsfr To Administrative Svcs	(785,843)	-	-	-	-	-
Tsfr To Governor, Office of the	(1,392,040)	(1,549,716)	(1,549,716)	(1,710,139)	-	-
Tsfr To OR Business Development	(6,030,175)	(6,322,110)	(6,322,110)	(6,437,569)	-	-
Tsfr To Lands, Dept of State	(1,165,182)	-	-	-	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-000-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Tsfr To Leg Fiscal Officer	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)	-	-
Tsfr To Revenue, Dept of	(5,391)	-	-	-	-	-
Tsfr To Judicial Dept	(3,656,988)	(4,468,410)	(4,468,410)	(4,428,799)	-	-
Tsfr To Police, Dept of State	(175,754)	-	-	-	-	-
Tsfr To Emergency Management, Dept of	(50,185)	-	-	-	-	-
Tsfr To Corrections, Dept of	(978,390)	-	-	-	-	-
Tsfr To HECC	(516,107)	-	-	-	-	-
Tsfr To State Library	(7,634,890)	(10,378,818)	(10,378,818)	(10,032,199)	-	-
Tsfr To Education, Dept of	(146,800)	-	-	-	-	-
Tsfr To Forestry, Dept of	(180)	-	-	-	-	-
Tsfr To Fish/Wildlife, Dept of	(1,116,603)	-	-	-	-	-
Tsfr To Housing and Com Svcs	(61,880)	-	-	-	-	-
Total Other Funds	\$1,565,059,108	\$1,767,215,244	\$2,307,834,839	\$1,404,229,810	-	-
Federal Funds						
Interest Income	3,134,823	-	-	-	-	-
Other Revenues	1,103,010	-	-	-	-	-
Federal Funds	2,107,025	274,078,513	275,184,248	108,794,185	-	-
Tsfr From OR Business Development	445,588	-	-	-	-	-
Transfer to Counties	-	(108,794,185)	(108,794,185)	(108,794,185)	-	-
Tsfr To OR Business Development	(21,043,128)	-	-	-	-	-
Total Federal Funds	(\$14,252,682)	\$165,284,328	\$166,390,063	-	-	-
Nonlimited Other Funds						
Charges for Services	587,740	-	-	-	-	-
Admin and Service Charges	216,044,978	353,603,454	353,603,454	467,493,866	-	-

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DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-000-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Nonlimited Other Funds						
Refunding Bonds	26,997,174	-	-	-	-	-
Interest Income	67,186,189	4,400,000	4,400,000	5,171,288	-	-
Other Revenues	135,944,563	106,741,747	106,741,747	91,502,413	-	-
Transfer In - Intrafund	578,666,323	-	-	-	-	-
Tsfr From Administrative Svcs	785,843	-	-	-	-	-
Tsfr From OR Business Development	14,802,598	-	-	-	-	-
Tsfr From Justice, Dept of	586,901,662	-	-	-	-	-
Tsfr From Oregon Health Authority	94,556,433	-	-	-	-	-
Tsfr From HECC	1,353,852	-	-	-	-	-
Tsfr From Forestry, Dept of	341,689	-	-	-	-	-
Tsfr From Parks and Rec Dept	1,213,489	-	-	-	-	-
Tsfr From Fish/Wildlife, Dept of	1,668,667	-	-	-	-	-
Tsfr From Water Resources Dept	6,153,747	-	-	-	-	-
Tsfr From Watershed Enhance Bd	485,500	-	-	-	-	-
Tsfr From Transportation, Dept	14,639,028	-	-	-	-	-
Tsfr From Housing and Com Svcs	4,929,672	-	-	-	-	-
Transfer Out - Intrafund	(610,795,027)	(47,088,192)	(47,088,192)	(50,898,228)	-	-
Tsfr To OR Business Development	(712,671)	-	-	-	-	-
Tsfr To Justice, Dept of	(1,573,000)	(2,846,553)	(2,846,553)	(3,131,208)	-	-
Tsfr To Lands, Dept of State	(19,326,408)	-	-	-	-	-
Tsfr To Environmental Quality	(84,982)	-	-	-	-	-
Tsfr To Oregon Health Authority	(135,843,950)	(113,378,654)	(113,378,654)	(97,210,852)	-	-
Tsfr To HECC	(12,337,385)	-	-	-	-	-
Tsfr To Education, Dept of	(3,659,334)	(3,100,000)	(3,100,000)	(2,657,940)	-	-

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Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-000-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Nonlimited Other Funds						
Tsfr To Forestry, Dept of	(1,267,560)	-	-	-	-	-
Tsfr To Fish/Wildlife, Dept of	(9,944)	-	-	-	-	-
Tsfr To Water Resources Dept	(285,229)	-	-	-	-	-
Tsfr To Watershd Enhance Bd	(612,625,026)	-	-	-	-	-
Tsfr To Transportation, Dept	(34,507,098)	-	-	-	-	-
Tsfr To Housing and Com Svcs	(1,356,224)	-	-	-	-	-
Total Nonlimited Other Funds	\$318,875,309	\$298,331,802	\$298,331,802	\$410,269,339	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-030-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Charges for Services	3,026	-	-	-	-	-
Admin and Service Charges	11,633,850	6,636,883	6,636,883	7,328,911	-	-
Interest Income	345,657	-	-	-	-	-
Other Revenues	570,375	552,001	552,001	600,133	-	-
Transfer In - Intrafund	181,122	-	-	-	-	-
Transfer from General Fund	2,517,086	-	-	-	-	-
Tsfr From Human Svcs, Dept of	189,199	199,833	199,833	209,625	-	-
Transfer Out - Intrafund	(1,121,948)	(625,872)	(625,872)	(767,237)	-	-
Tsfr To Public Records Advocate, Office of	(158,135)	-	-	-	-	-
Tsfr To Governor, Office of the	(470,000)	(559,712)	(559,712)	(720,135)	-	-
Total Other Funds	\$13,690,232	\$6,203,133	\$6,203,133	\$6,651,297	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-032-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Charges for Services	1,381,862	1,294,912	1,294,912	1,583,660	-	-
Interest Income	489,369	-	-	-	-	-
Transfer In - Intrafund	17,833,680	20,299,181	20,299,181	23,333,199	-	-
Total Other Funds	\$19,704,911	\$21,594,093	\$21,594,093	\$24,916,859	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-034-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Admin and Service Charges	-	9,332,704	9,332,704	9,671,115	-	-
Transfer Out - Intrafund	-	(855,655)	(855,655)	(1,050,628)	-	-
Total Other Funds	-	\$8,477,049	\$8,477,049	\$8,620,487	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-035-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Charges for Services	-	6,065,864	6,065,864	14,396,432	-	-
Admin and Service Charges	20,906,311	30,290,528	34,690,528	36,036,848	-	-
Interest Income	328,154	-	-	-	-	-
Other Revenues	(56,506)	-	-	-	-	-
Transfer In - Intrafund	-	1,775,506	1,775,506	-	-	-
Transfer Out - Intrafund	(2,047,368)	(6,327,739)	(6,327,739)	(5,099,355)	-	-
Total Other Funds	\$19,130,591	\$31,804,159	\$36,204,159	\$45,333,925	-	-
Federal Funds						
Federal Funds	-	1,372,803	1,444,911	-	-	-
Total Federal Funds	-	\$1,372,803	\$1,444,911	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-042-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Charges for Services	5,978,767	-	-	-	-	-
Admin and Service Charges	163,121,754	191,386,564	191,386,564	238,795,737	-	-
Interest Income	4,325,965	-	-	-	-	-
Other Revenues	4,384,888	4,516,633	4,516,633	4,916,260	-	-
Transfer In - Intrafund	500,000	-	-	-	-	-
Transfer Out - Intrafund	(6,918,200)	(7,740,242)	(7,740,242)	(10,204,754)	-	-
Total Other Funds	\$171,393,174	\$188,162,955	\$188,162,955	\$233,507,243	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-045-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Charges for Services	3,974,183	2,128,654	2,128,654	2,881,419	-	-
Admin and Service Charges	48,608,386	33,988,558	33,988,558	29,117,857	-	-
Interest Income	466,793	-	-	-	-	-
Transfer Out - Intrafund	(3,628,656)	(3,755,230)	(3,755,230)	(3,641,476)	-	-
Tsfr To Governor, Office of the	(922,040)	(990,004)	(990,004)	(990,004)	-	-
Total Other Funds	\$48,498,666	\$31,371,978	\$31,371,978	\$27,367,796	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-052-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Charges for Services	90,822,319	107,619,826	107,619,826	126,622,262	-	-
Admin and Service Charges	72,930,890	81,162,542	81,162,542	70,428,509	-	-
Other Revenues	554,439	2,488,298	2,488,298	2,610,224	-	-
Transfer In - Intrafund	28,128,792	26,063,988	26,063,988	43,923,806	-	-
Transfer In - Indirect Cost	10,105,230	4,261,497	4,261,497	5,658,989	-	-
Transfer Out - Intrafund	(35,154,744)	(34,371,449)	(34,371,449)	(53,426,126)	-	-
Transfer Out - Indirect Cost	(10,105,230)	(4,261,497)	(4,261,497)	(5,658,989)	-	-
Total Other Funds	\$157,281,696	\$182,963,205	\$182,963,205	\$190,158,675	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-055-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Charges for Services	-	-	-	7,295,606	-	-
Admin and Service Charges	-	49,271,122	49,271,122	60,455,070	-	-
Transfer Out - Intrafund	-	(2,845,748)	(2,845,748)	(3,088,688)	-	-
Total Other Funds	-	\$46,425,374	\$46,425,374	\$64,661,988	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-060-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Non-business Lic. and Fees	4,406,437	3,357,759	3,357,759	5,533,149	-	-
Charges for Services	60,249,589	62,899,899	62,899,899	68,860,958	-	-
Admin and Service Charges	6,133,504	12,423,465	12,423,465	11,749,920	-	-
Fines and Forfeitures	11,975	-	-	-	-	-
Rents and Royalties	112,452,309	135,417,473	135,417,473	141,535,127	-	-
Interest Income	1,266,189	-	-	-	-	-
Sales Income	(80,204)	-	-	-	-	-
Other Revenues	3,788,861	-	-	-	-	-
Transfer In - Intrafund	4,601,747	5,528,869	5,528,869	8,474,827	-	-
Transfer In - Indirect Cost	3,928,425	2,765,827	2,765,827	2,190,943	-	-
Tsfr From Police, Dept of State	398,562	-	-	-	-	-
Transfer Out - Intrafund	(73,055,666)	(70,659,101)	(70,659,101)	(90,512,054)	-	-
Transfer Out - Indirect Cost	(3,928,426)	(2,765,827)	(2,765,827)	(2,190,943)	-	-
Transfer to Other	-	(13,196,664)	(13,196,664)	(13,921,274)	-	-
Tsfr To Lands, Dept of State	(40,240)	-	-	-	-	-
Tsfr To Police, Dept of State	(175,754)	-	-	-	-	-
Tsfr To Fish/Wildlife, Dept of	(1,116,603)	-	-	-	-	-
Total Other Funds	\$118,840,705	\$135,771,700	\$135,771,700	\$131,720,653	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-065-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Charges for Services	89,604,704	81,794,578	83,040,711	82,977,238	-	-
Admin and Service Charges	27,469,562	11,126,829	12,249,267	34,219,953	-	-
Interest Income	1,336,852	-	-	-	-	-
Sales Income	4,212,755	45,915,297	45,915,297	-	-	-
Other Revenues	352,945	-	-	44,391,393	-	-
Transfer In - Intrafund	80,044,878	59,170,881	59,170,881	62,490,744	-	-
Transfer Out - Intrafund	(51,644,592)	(23,540,689)	(23,540,689)	(26,393,103)	-	-
Total Other Funds	\$151,377,104	\$174,466,896	\$176,835,467	\$197,686,225	-	-
Nonlimited Other Funds						
Charges for Services	587,740	-	-	-	-	-
Admin and Service Charges	182,565,695	328,886,947	328,886,947	442,777,359	-	-
Interest Income	6,666,548	4,400,000	4,400,000	5,171,288	-	-
Other Revenues	2,143,236	-	-	-	-	-
Tsfr From Oregon Health Authority	90,000,000	-	-	-	-	-
Transfer Out - Intrafund	(39,653,662)	(47,088,192)	(47,088,192)	(50,898,228)	-	-
Total Nonlimited Other Funds	\$242,309,557	\$286,198,755	\$286,198,755	\$397,050,419	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-075-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Interest Income	(151,363)	-	-	-	-	-
Other Revenues	2,524,215	2,356,707	2,434,779	1,800,000	-	-
Transfer In - Intrafund	22,857,212	31,507,861	31,507,861	39,186,790	-	-
Tsfr From Emergency Management, Dept of	115,157	-	-	-	-	-
Total Other Funds	\$25,345,221	\$33,864,568	\$33,942,640	\$40,986,790	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2027-29 Biennium

Agency Number: 10700

Cross Reference Number: 10700-088-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Transfer In - Intrafund	4,954,969	7,755,532	7,755,532	6,165,459	-	-
Total Other Funds	\$4,954,969	\$7,755,532	\$7,755,532	\$6,165,459	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-089-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Dedicated Fund Oblig Bonds	-	150,000,000	179,750,000	136,661,480	-	-
Interest Income	3,167,275	-	-	-	-	-
Other Revenues	197,008	-	-	-	-	-
Transfer In - Intrafund	18,850,631	9,500,000	9,500,000	-	-	-
Transfer Out - Intrafund	-	(2,819,680)	(2,819,680)	-	-	-
Total Other Funds	\$22,214,914	\$156,680,320	\$186,430,320	\$136,661,480	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-090-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Central Service Charges	20,653,146	25,739,843	25,739,843	25,739,843	-	-
Admin and Service Charges	18,159,167	22,942,900	22,942,900	22,942,900	-	-
Other Revenues	(67,812)	-	-	-	-	-
Federal Funds	1,124,942	-	-	-	-	-
Tsfr From Revenue, Dept of	81,454,469	30,394,587	30,394,587	30,663,071	-	-
Tsfr From OLCC	73,465,722	64,528,389	64,528,389	62,339,632	-	-
Transfer to General Fund	(16,153,146)	(21,239,843)	(21,239,843)	(21,239,843)	-	-
Transfer to Cities	-	(78,819,236)	(78,819,236)	(76,777,966)	-	-
Transfer to Counties	-	(16,103,740)	(16,103,740)	(16,224,737)	-	-
Tsfr To Public Records Advocate, Office of	(1,012,614)	(1,235,911)	(1,235,911)	(1,452,319)	-	-
Tsfr To OR Business Development	(5,854,675)	(6,322,110)	(6,322,110)	(6,437,569)	-	-
Tsfr To Lands, Dept of State	(1,124,942)	-	-	-	-	-
Tsfr To Leg Fiscal Officer	(4,500,000)	(4,500,000)	(4,500,000)	(4,500,000)	-	-
Tsfr To Revenue, Dept of	(5,391)	-	-	-	-	-
Tsfr To Judicial Dept	(3,656,988)	(4,468,410)	(4,468,410)	(4,428,799)	-	-
Tsfr To State Library	(7,634,890)	(10,378,818)	(10,378,818)	(10,032,199)	-	-
Total Other Funds	\$154,846,988	\$537,651	\$537,651	\$592,014	-	-
Federal Funds						
Federal Funds	-	108,794,185	108,794,185	108,794,185	-	-
Transfer to Counties	-	(108,794,185)	(108,794,185)	(108,794,185)	-	-
Total Federal Funds	-	-	-	-	-	-
Nonlimited Other Funds						
Interest Income	14,762,443	-	-	-	-	-
Transfer In - Intrafund	8,375,485	-	-	-	-	-

____ **Agency Request**
2027-29 Biennium

____ **Governor's Budget**
Page _____

____ **Legislatively Adopted**
Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-090-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Nonlimited Other Funds						
Tsfr From Administrative Svcs	785,843	-	-	-	-	-
Tsfr From OR Business Development	14,802,598	-	-	-	-	-
Tsfr From Oregon Health Authority	4,556,433	-	-	-	-	-
Tsfr From HECC	1,353,852	-	-	-	-	-
Tsfr From Forestry, Dept of	341,689	-	-	-	-	-
Tsfr From Parks and Rec Dept	1,213,489	-	-	-	-	-
Tsfr From Fish/Wildlife, Dept of	1,668,667	-	-	-	-	-
Tsfr From Water Resources Dept	6,153,747	-	-	-	-	-
Tsfr From Watershed Enhance Bd	485,500	-	-	-	-	-
Tsfr From Transportation, Dept	14,639,028	-	-	-	-	-
Tsfr From Housing and Com Svcs	4,929,672	-	-	-	-	-
Transfer Out - Intrafund	(3,484,287)	-	-	-	-	-
Tsfr To OR Business Development	(712,671)	-	-	-	-	-
Tsfr To HECC	(5,009,306)	-	-	-	-	-
Tsfr To Forestry, Dept of	(1,230,591)	-	-	-	-	-
Tsfr To Water Resources Dept	(285,229)	-	-	-	-	-
Tsfr To Transportation, Dept	(33,934,850)	-	-	-	-	-
Tsfr To Housing and Com Svcs	(1,356,224)	-	-	-	-	-
Total Nonlimited Other Funds	\$28,055,288	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2027-29 Biennium

Agency Number: 10700

Cross Reference Number: 10700-091-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Nonlimited Other Funds						
Admin and Service Charges	33,479,283	24,716,507	24,716,507	24,716,507	-	-
Total Nonlimited Other Funds	\$33,479,283	\$24,716,507	\$24,716,507	\$24,716,507	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-092-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Nonlimited Other Funds						
Other Revenues	133,801,327	106,741,747	106,741,747	91,502,413	-	-
Tsfr To Justice, Dept of	(1,573,000)	(2,846,553)	(2,846,553)	(3,131,208)	-	-
Tsfr To Oregon Health Authority	(135,840,666)	(113,378,654)	(113,378,654)	(97,210,852)	-	-
Tsfr To HECC	(7,328,079)	-	-	-	-	-
Tsfr To Education, Dept of	(3,659,334)	(3,100,000)	(3,100,000)	(2,657,940)	-	-
Total Nonlimited Other Funds	(\$14,599,752)	(\$12,583,460)	(\$12,583,460)	(\$11,497,587)	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2027-29 Biennium

Agency Number: 10700

Cross Reference Number: 10700-093-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Transfer In - Intrafund	35,356,997	39,027,779	39,027,779	61,506,824	-	-
Total Other Funds	\$35,356,997	\$39,027,779	\$39,027,779	\$61,506,824	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-094-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Interest Income	28,268,299	-	-	-	-	-
Other Revenues	507,655,884	544,671,216	544,671,216	327,095	-	-
Transfer In - Intrafund	2,596,187	-	-	-	-	-
Tsfr From Judicial Dept	25	-	-	-	-	-
Tsfr From Military Dept, Or	9	-	-	-	-	-
Tsfr From Corrections, Dept of	93	-	-	-	-	-
Tsfr From Environmental Quality	21	-	-	-	-	-
Tsfr From HECC	35,057	-	-	-	-	-
Transfer Out - Intrafund	(353,964)	-	-	-	-	-
Tsfr To OR Business Development	(175,500)	-	-	-	-	-
Tsfr To Emergency Management, Dept of	(50,185)	-	-	-	-	-
Tsfr To Corrections, Dept of	(1,255,000)	-	-	-	-	-
Tsfr To HECC	(516,107)	-	-	-	-	-
Tsfr To Education, Dept of	(146,800)	-	-	-	-	-
Tsfr To Forestry, Dept of	(180)	-	-	-	-	-
Tsfr To Housing and Com Svcs	(61,880)	-	-	-	-	-
Total Other Funds	\$535,995,959	\$544,671,216	\$544,671,216	\$327,095	-	-
Nonlimited Other Funds						
Refunding Bonds	26,997,174	-	-	-	-	-
Transfer In - Intrafund	3,708,172	-	-	-	-	-
Transfer Out - Intrafund	(1,074,412)	-	-	-	-	-
Total Nonlimited Other Funds	\$29,630,934	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-095-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Lottery Funds						
Interest Income	582,109	2,000,000	2,000,000	2,000,000	-	-
Transfer In - Intrafund	27,772,077	28,279,389	27,285,748	28,883,923	-	-
Tsfr From Governor, Office of the	697,022	-	-	-	-	-
Tsfr From OR Business Development	4,605,711	-	-	-	-	-
Tsfr From Lottery Comm	1,851,471,798	1,885,292,599	1,825,988,767	1,925,594,869	-	-
Tsfr From Criminal Justice Comm	1	-	-	-	-	-
Tsfr From Veterans' Affairs	3,311,402	-	-	-	-	-
Tsfr From Oregon Health Authority	3,454,592	-	-	-	-	-
Tsfr From Labor and Ind, Bureau	86,552	-	-	-	-	-
Transfer Out - Intrafund	-	(622,753,381)	(613,088,688)	(767,944,058)	-	-
Transfer to Counties	-	(59,783,760)	(59,783,760)	(64,130,264)	-	-
Tsfr To Administrative Svcs	(46,863,610)	-	-	-	-	-
Tsfr To Governor, Office of the	(4,923,010)	(5,213,172)	(5,402,757)	(5,840,243)	-	-
Tsfr To OR Business Development	(162,571,209)	(174,635,763)	(180,808,500)	(199,099,194)	-	-
Tsfr To Criminal Justice Comm	(603,178)	(628,510)	(628,510)	(659,307)	-	-
Tsfr To Veterans' Affairs	(23,548,088)	(24,339,467)	(24,955,173)	(24,705,651)	-	-
Tsfr To Energy, Dept of	(1,414,046)	-	-	-	-	-
Tsfr To Oregon Health Authority	(29,584,124)	(38,154,546)	(38,021,480)	(39,021,054)	-	-
Tsfr To Public Emp Ret Sys	(28,186,388)	-	-	(57,901,220)	-	-
Tsfr To HECC	(98,223,428)	(111,264,120)	(111,264,120)	(114,804,599)	-	-
Tsfr To Education, Dept of	(641,945,283)	(684,458,771)	(659,409,138)	(533,445,292)	-	-
Tsfr To Forestry, Dept of	(2,513,301)	(1,986,913)	(1,986,913)	(1,985,560)	-	-
Tsfr To Parks and Rec Dept	(3,760,694)	(5,361,307)	(2,861,307)	(5,153,880)	-	-
Tsfr To Fish/Wildlife, Dept of	-	(2,306,533)	(2,306,533)	(2,308,140)	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-095-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Lottery Funds						
Tsfr To Water Resources Dept	(14,073,647)	(21,605,821)	(20,040,871)	(26,659,290)	-	-
Tsfr To Watershd Enhance Bd	-	(669,619)	(669,619)	(677,660)	-	-
Tsfr To Transportation, Dept	(129,223,749)	(126,921,540)	(126,921,540)	(105,670,650)	-	-
Tsfr To Labor and Ind, Bureau	(316,222)	(307,006)	(313,904)	(406,037)	-	-
Tsfr To Housing and Com Svcs	(29,144,575)	(43,110,880)	(43,110,880)	(44,719,840)	-	-
Total Lottery Funds	\$675,086,712	(\$7,929,121)	(\$36,299,178)	(\$38,653,147)	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-096-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Lottery Funds						
Interest Income	115,153,883	85,629,606	85,629,606	98,988,812	-	-
Other Revenues	(2,778)	-	-	-	-	-
Transfer In - Intrafund	333,264,923	254,358,031	245,686,979	346,607,076	-	-
Tsfr To HECC	(97,197,652)	(85,629,606)	(85,629,606)	(98,988,812)	-	-
Total Lottery Funds	\$351,218,376	\$254,358,031	\$245,686,979	\$346,607,076	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2027-29 Biennium

Agency Number: 10700

Cross Reference Number: 10700-097-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Lottery Funds						
Interest Income	1,204	-	-	-	-	-
Other Revenues	(264)	-	-	-	-	-
Total Lottery Funds	\$940	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-098-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Lottery Funds						
Interest Income	17	-	-	-	-	-
Transfer In - Intrafund	277,720,770	282,793,890	282,793,890	288,839,230	-	-
Tsfr To Parks and Rec Dept	(138,860,385)	(141,396,945)	(141,396,945)	(144,419,615)	-	-
Tsfr To Watershd Enhance Bd	(138,860,385)	(141,396,945)	(141,396,945)	(144,419,615)	-	-
Total Lottery Funds	\$17	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-099-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Lottery Funds						
Interest Income	904,956	-	-	-	-	-
Transfer In - Intrafund	1,115,528	57,322,071	57,322,071	103,613,829	-	-
Transfer In Lottery Proceeds	3,828,000	-	-	-	-	-
Tsfr From Administrative Svcs	46,863,610	-	-	-	-	-
Transfer Out - Intrafund	(2,079,806)	-	-	-	-	-
Tsfr To Housing and Com Svcs	(2,017)	-	-	-	-	-
Total Lottery Funds	\$50,630,271	\$57,322,071	\$57,322,071	\$103,613,829	-	-
Other Funds						
General Fund Obligation Bonds	-	-	-	37,065,000	-	-
Lottery Bonds	-	146,637,636	278,660,588	190,000,000	-	-
Revenue Bonds	75,905,000	-	-	-	-	-
Interest Income	11,433,349	-	-	-	-	-
Sales Income	-	300,000	300,000	300,000	-	-
Other Revenues	5,996,344	-	-	-	-	-
Transfer In - Intrafund	1,498,173	-	-	-	-	-
Transfer from General Fund	-	10,500,000	16,100,000	-	-	-
Transfer Out - Intrafund	(7,896,652)	-	-	-	-	-
Tsfr To Administrative Svcs	(785,843)	-	-	-	-	-
Tsfr To Corrections, Dept of	276,610	-	-	-	-	-
Total Other Funds	\$86,426,981	\$157,437,636	\$295,060,588	\$227,365,000	-	-
Nonlimited Other Funds						
Interest Income	45,757,198	-	-	-	-	-
Transfer In - Intrafund	566,582,666	-	-	-	-	-
Tsfr From Justice, Dept of	586,901,662	-	-	-	-	-

____ **Agency Request**
2027-29 Biennium

____ **Governor's Budget**
Page _____

____ **Legislatively Adopted**
Detail of LF, OF, and FF Revenues - BPR012

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-099-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Nonlimited Other Funds						
Transfer Out - Intrafund	(566,582,666)	-	-	-	-	-
Tsfr To Lands, Dept of State	(19,326,408)	-	-	-	-	-
Tsfr To Environmental Quality	(84,982)	-	-	-	-	-
Tsfr To Oregon Health Authority	(3,284)	-	-	-	-	-
Tsfr To Forestry, Dept of	(36,969)	-	-	-	-	-
Tsfr To Fish/Wildlife, Dept of	(9,944)	-	-	-	-	-
Tsfr To Watershd Enhance Bd	(612,625,026)	-	-	-	-	-
Tsfr To Transportation, Dept	(572,248)	-	-	-	-	-
Total Nonlimited Other Funds	(\$1)	-	-	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

**Administrative Svcs, Dept of
2027-29 Biennium**

Agency Number: 10700

Cross Reference Number: 10700-100-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Federal Funds						
Interest Income	3,134,823	-	-	-	-	-
Other Revenues	1,103,010	-	-	-	-	-
Federal Funds	2,107,025	163,911,525	164,945,152	-	-	-
Tsfr From OR Business Development	445,588	-	-	-	-	-
Tsfr To OR Business Development	(21,043,128)	-	-	-	-	-
Total Federal Funds	(\$14,252,682)	\$163,911,525	\$164,945,152	-	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Administrative Svcs, Dept of
2027-29 Biennium

Agency Number: 10700

Cross Reference Number: 10700-101-00-00-00000

<i>Source</i>	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Leg Approved Budget	2027-29 Agency Request Budget	2027-29 Governor's Budget	2027-29 Leg. Adopted Budget
Other Funds						
Dedicated Fund Oblig Bonds	-	-	365,000,000	-	-	-
Other Revenues	-	-	1,400,000	-	-	-
Total Other Funds	-	-	\$366,400,000	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,904)	-	-	-	-	-	(1,904)
Total Revenues	(\$1,904)	-	-	-	-	-	(\$1,904)
Personal Services							
All Other Differential	-	-	1,314	-	-	-	1,314
Public Employees' Retire Cont	-	-	325	-	-	-	325
Social Security Taxes	-	-	101	-	-	-	101
Paid Family Medical Leave Insurance	-	-	5	-	-	-	5
Mass Transit Tax	260	-	(6,747)	-	-	-	(6,487)
Vacancy Savings	(2,164)	-	68,293	-	-	-	66,129
Total Personal Services	(\$1,904)	-	\$63,291	-	-	-	\$61,387
Total Expenditures							
Total Expenditures	(1,904)	-	63,291	-	-	-	61,387
Total Expenditures	(\$1,904)	-	\$63,291	-	-	-	\$61,387
Ending Balance							
Ending Balance	-	-	(63,291)	-	-	-	(63,291)
Total Ending Balance	-	-	(\$63,291)	-	-	-	(\$63,291)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(500,000)	-	-	-	-	-	(500,000)
Total Revenues	(\$500,000)	-	-	-	-	-	(\$500,000)
Services & Supplies							
Professional Services	(500,000)	-	-	-	-	-	(500,000)
Total Services & Supplies	(\$500,000)	-	-	-	-	-	(\$500,000)
Total Expenditures							
Total Expenditures	(500,000)	-	-	-	-	-	(500,000)
Total Expenditures	(\$500,000)	-	-	-	-	-	(\$500,000)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	309,926	-	-	-	-	-	309,926
Total Revenues	\$309,926	-	-	-	-	-	\$309,926
Services & Supplies							
Instate Travel	62	-	885	-	-	-	947
Employee Training	-	-	2,203	-	-	-	2,203
Office Expenses	-	-	606	-	-	-	606
Telecommunications	-	-	2,906	-	-	-	2,906
Data Processing	-	-	6,638	-	-	-	6,638
Publicity and Publications	-	-	928	-	-	-	928
Professional Services	554	-	79,039	-	-	-	79,593
Attorney General	-	-	30,585	-	-	-	30,585
Employee Recruitment and Develop	-	-	80	-	-	-	80
Dues and Subscriptions	-	-	818	-	-	-	818
Facilities Rental and Taxes	-	-	6,236	-	-	-	6,236
Other Services and Supplies	610	-	6,510	-	-	-	7,120
Expendable Prop 250 - 5000	-	-	872	-	-	-	872
IT Expendable Property	-	-	2,009	-	-	-	2,009
Total Services & Supplies	\$1,226	-	\$140,315	-	-	-	\$141,541
Special Payments							
Dist to Non-Gov Units	308,700	-	9,792	-	-	-	318,492
Total Special Payments	\$308,700	-	\$9,792	-	-	-	\$318,492

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	309,926	-	150,107	-	-	-	460,033
Total Expenditures	\$309,926	-	\$150,107	-	-	-	\$460,033
Ending Balance							
Ending Balance	-	-	(150,107)	-	-	-	(150,107)
Total Ending Balance	-	-	(\$150,107)	-	-	-	(\$150,107)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(108,264)	-	-	-	(108,264)
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	(26,763)	-	-	-	(26,763)
Social Security Taxes	-	-	(8,282)	-	-	-	(8,282)
Paid Family Medical Leave Insurance	-	-	(433)	-	-	-	(433)
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	(650)	-	-	-	(650)
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	(\$144,392)	-	-	-	(\$144,392)
Total Expenditures							
Total Expenditures	-	-	(144,392)	-	-	-	(144,392)
Total Expenditures	-	-	(\$144,392)	-	-	-	(\$144,392)
Ending Balance							
Ending Balance	-	-	144,392	-	-	-	144,392
Total Ending Balance	-	-	\$144,392	-	-	-	\$144,392
Total Positions							
Total Positions	-	-	-	-	-	-	-
Total Positions	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 101 - Highway Cost Allocation Study (HCAS)

Cross Reference Name: Chief Operating Office
Cross Reference Number: 10700-030-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	250,000	-	-	-	-	-	250,000
Total Revenues	\$250,000	-	-	-	-	-	\$250,000
Services & Supplies							
Professional Services	250,000	-	-	-	-	-	250,000
Total Services & Supplies	\$250,000	-	-	-	-	-	\$250,000
Total Expenditures							
Total Expenditures	250,000	-	-	-	-	-	250,000
Total Expenditures	\$250,000	-	-	-	-	-	\$250,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: DAS IT
Cross Reference Number: 10700-032-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	15,530	-	-	-	15,530
Overtime Payments	-	-	2,389	-	-	-	2,389
All Other Differential	-	-	7,708	-	-	-	7,708
Public Employees' Retire Cont	-	-	2,496	-	-	-	2,496
Social Security Taxes	-	-	1,960	-	-	-	1,960
Paid Family Medical Leave Insurance	-	-	40	-	-	-	40
Mass Transit Tax	-	-	11,067	-	-	-	11,067
Vacancy Savings	-	-	(10,534)	-	-	-	(10,534)
Total Personal Services	-	-	\$30,656	-	-	-	\$30,656
Total Expenditures							
Total Expenditures	-	-	30,656	-	-	-	30,656
Total Expenditures	-	-	\$30,656	-	-	-	\$30,656
Ending Balance							
Ending Balance	-	-	(30,656)	-	-	-	(30,656)
Total Ending Balance	-	-	(\$30,656)	-	-	-	(\$30,656)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: DAS IT
Cross Reference Number: 10700-032-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	662	-	-	-	662
Out of State Travel	-	-	465	-	-	-	465
Employee Training	-	-	4,472	-	-	-	4,472
Office Expenses	-	-	2,106	-	-	-	2,106
Telecommunications	-	-	9,635	-	-	-	9,635
Data Processing	-	-	103,483	-	-	-	103,483
Publicity and Publications	-	-	175	-	-	-	175
Professional Services	-	-	1,948	-	-	-	1,948
IT Professional Services	-	-	41,920	-	-	-	41,920
Attorney General	-	-	237	-	-	-	237
Employee Recruitment and Develop	-	-	6	-	-	-	6
Dues and Subscriptions	-	-	137	-	-	-	137
Facilities Rental and Taxes	-	-	28,716	-	-	-	28,716
Fuels and Utilities	-	-	84	-	-	-	84
Facilities Maintenance	-	-	699	-	-	-	699
Agency Program Related S and S	-	-	52	-	-	-	52
Other Services and Supplies	-	-	37,218	-	-	-	37,218
Expendable Prop 250 - 5000	-	-	611	-	-	-	611
IT Expendable Property	-	-	67,308	-	-	-	67,308
Total Services & Supplies	-	-	\$299,934	-	-	-	\$299,934

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: DAS IT
Cross Reference Number: 10700-032-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Data Processing Hardware	-	-	688	-	-	-	688
Total Capital Outlay	-	-	\$688	-	-	-	\$688
Total Expenditures							
Total Expenditures	-	-	300,622	-	-	-	300,622
Total Expenditures	-	-	\$300,622	-	-	-	\$300,622
Ending Balance							
Ending Balance	-	-	(300,622)	-	-	-	(300,622)
Total Ending Balance	-	-	(\$300,622)	-	-	-	(\$300,622)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: DAS IT
Cross Reference Number: 10700-032-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	316,008	-	-	-	316,008
Empl. Rel. Bd. Assessments	-	-	79	-	-	-	79
Public Employees' Retire Cont	-	-	78,118	-	-	-	78,118
Social Security Taxes	-	-	24,175	-	-	-	24,175
Paid Family Medical Leave Insurance	-	-	1,264	-	-	-	1,264
Worker's Comp. Assess. (WCD)	-	-	38	-	-	-	38
Mass Transit Tax	-	-	1,896	-	-	-	1,896
Flexible Benefits	-	-	44,160	-	-	-	44,160
Total Personal Services	-	-	\$465,738	-	-	-	\$465,738
Services & Supplies							
Instate Travel	-	-	(1,255)	-	-	-	(1,255)
Employee Training	-	-	(2,636)	-	-	-	(2,636)
Office Expenses	-	-	6,854	-	-	-	6,854
Telecommunications	-	-	(1,277)	-	-	-	(1,277)
Data Processing	-	-	12,050	-	-	-	12,050
Dues and Subscriptions	-	-	(862)	-	-	-	(862)
Other Services and Supplies	-	-	(617)	-	-	-	(617)
Expendable Prop 250 - 5000	-	-	9,258	-	-	-	9,258
IT Expendable Property	-	-	(3,081)	-	-	-	(3,081)
Total Services & Supplies	-	-	\$18,434	-	-	-	\$18,434

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: DAS IT
Cross Reference Number: 10700-032-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Dist to Counties	-	-	-	-	-	-	-
Total Special Payments	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	484,172	-	-	-	484,172
Total Expenditures	-	-	\$484,172	-	-	-	\$484,172
Ending Balance							
Ending Balance	-	-	(484,172)	-	-	-	(484,172)
Total Ending Balance	-	-	(\$484,172)	-	-	-	(\$484,172)
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							1.00
Total FTE	-	-	-	-	-	-	1.00

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Strategic Initiatives and Ent. Accountability
Cross Reference Number: 10700-034-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Mass Transit Tax	-	-	20,569	-	-	-	20,569
Vacancy Savings	-	-	(184,318)	-	-	-	(184,318)
Total Personal Services	-	-	(\$163,749)	-	-	-	(\$163,749)
Total Expenditures							
Total Expenditures	-	-	(163,749)	-	-	-	(163,749)
Total Expenditures	-	-	(\$163,749)	-	-	-	(\$163,749)
Ending Balance							
Ending Balance	-	-	163,749	-	-	-	163,749
Total Ending Balance	-	-	\$163,749	-	-	-	\$163,749

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Strategic Initiatives and Ent. Accountability
Cross Reference Number: 10700-034-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	726	-	-	-	726
Employee Training	-	-	2,092	-	-	-	2,092
Office Expenses	-	-	2,079	-	-	-	2,079
Telecommunications	-	-	2,124	-	-	-	2,124
Data Processing	-	-	749	-	-	-	749
Publicity and Publications	-	-	103	-	-	-	103
Professional Services	-	-	31,386	-	-	-	31,386
Attorney General	-	-	4,650	-	-	-	4,650
Employee Recruitment and Develop	-	-	85	-	-	-	85
Dues and Subscriptions	-	-	35,938	-	-	-	35,938
Facilities Rental and Taxes	-	-	2,450	-	-	-	2,450
Other Services and Supplies	-	-	6,132	-	-	-	6,132
Expendable Prop 250 - 5000	-	-	859	-	-	-	859
Total Services & Supplies	-	-	\$89,373	-	-	-	\$89,373
Total Expenditures							
Total Expenditures	-	-	89,373	-	-	-	89,373
Total Expenditures	-	-	\$89,373	-	-	-	\$89,373
Ending Balance							
Ending Balance	-	-	(89,373)	-	-	-	(89,373)
Total Ending Balance	-	-	(\$89,373)	-	-	-	(\$89,373)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Strategic Initiatives and Ent. Accountability
Cross Reference Number: 10700-034-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	88,056	-	-	-	88,056
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	21,767	-	-	-	21,767
Social Security Taxes	-	-	6,736	-	-	-	6,736
Paid Family Medical Leave Insurance	-	-	352	-	-	-	352
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Mass Transit Tax	-	-	529	-	-	-	529
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	\$117,440	-	-	-	\$117,440
Total Expenditures							
Total Expenditures	-	-	117,440	-	-	-	117,440
Total Expenditures	-	-	\$117,440	-	-	-	\$117,440
Ending Balance							
Ending Balance	-	-	(117,440)	-	-	-	(117,440)
Total Ending Balance	-	-	(\$117,440)	-	-	-	(\$117,440)
Total Positions							
Total Positions	-	-	-	-	-	-	-
Total Positions	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Strategic Initiatives and Ent. Accountability
Cross Reference Number: 10700-034-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	3,406	-	-	-	3,406
Overtime Payments	-	-	443	-	-	-	443
Shift Differential	-	-	5	-	-	-	5
All Other Differential	-	-	1,861	-	-	-	1,861
Public Employees' Retire Cont	-	-	571	-	-	-	571
Social Security Taxes	-	-	437	-	-	-	437
Paid Family Medical Leave Insurance	-	-	9	-	-	-	9
Mass Transit Tax	-	-	15,117	-	-	-	15,117
Vacancy Savings	-	-	(139,966)	-	-	-	(139,966)
Total Personal Services	-	-	(\$118,117)	-	-	-	(\$118,117)
Total Expenditures							
Total Expenditures	-	-	(118,117)	-	-	-	(118,117)
Total Expenditures	-	-	(\$118,117)	-	-	-	(\$118,117)
Ending Balance							
Ending Balance	-	-	118,117	-	-	-	118,117
Total Ending Balance	-	-	\$118,117	-	-	-	\$118,117

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	-	(3,725)	-	-	(3,725)
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	-	(7,823)	-	-	(7,823)
Office Expenses	-	-	-	(9,347)	-	-	(9,347)
Telecommunications	-	-	(200,000)	(10,465)	-	-	(210,465)
Data Processing	-	-	-	(3,556)	-	-	(3,556)
Professional Services	-	-	(345,434)	-	-	-	(345,434)
Dues and Subscriptions	-	-	-	(2,558)	-	-	(2,558)
Other Services and Supplies	-	-	-	(1,830)	-	-	(1,830)
Expendable Prop 250 - 5000	-	-	-	(2,184)	-	-	(2,184)
IT Expendable Property	-	-	-	(9,142)	-	-	(9,142)
Total Services & Supplies	-	-	(\$545,434)	(\$50,630)	-	-	(\$596,064)
Total Expenditures							
Total Expenditures	-	-	(545,434)	(50,630)	-	-	(596,064)
Total Expenditures	-	-	(\$545,434)	(\$50,630)	-	-	(\$596,064)
Ending Balance							
Ending Balance	-	-	545,434	50,630	-	-	596,064
Total Ending Balance	-	-	\$545,434	\$50,630	-	-	\$596,064

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	1,006	-	-	-	1,006
Employee Training	-	-	4,086	-	-	-	4,086
Office Expenses	-	-	21,464	-	-	-	21,464
Telecommunications	-	-	8,894	-	-	-	8,894
Data Processing	-	-	242,512	-	-	-	242,512
Publicity and Publications	-	-	7,570	-	-	-	7,570
Professional Services	-	-	74,644	-	-	-	74,644
IT Professional Services	-	-	25,054	-	-	-	25,054
Attorney General	-	-	12,087	-	-	-	12,087
Employee Recruitment and Develop	-	-	581	-	-	-	581
Dues and Subscriptions	-	-	1,373	-	-	-	1,373
Facilities Rental and Taxes	-	-	34,821	-	-	-	34,821
Fuels and Utilities	-	-	260	-	-	-	260
Other Services and Supplies	-	-	17,293	-	-	-	17,293
Expendable Prop 250 - 5000	-	-	4,030	-	-	-	4,030
IT Expendable Property	-	-	4,688	-	-	-	4,688
Total Services & Supplies	-	-	\$460,363	-	-	-	\$460,363
Total Expenditures							
Total Expenditures	-	-	460,363	-	-	-	460,363
Total Expenditures	-	-	\$460,363	-	-	-	\$460,363

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(460,363)	-	-	-	(460,363)
Total Ending Balance	-	-	(\$460,363)	-	-	-	(\$460,363)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(1,342,368)	-	-	-	(1,342,368)
Empl. Rel. Bd. Assessments	-	-	(474)	-	-	-	(474)
Public Employees' Retire Cont	-	-	(331,833)	-	-	-	(331,833)
Social Security Taxes	-	-	(102,692)	-	-	-	(102,692)
Paid Family Medical Leave Insurance	-	-	(5,369)	-	-	-	(5,369)
Worker's Comp. Assess. (WCD)	-	-	(228)	-	-	-	(228)
Flexible Benefits	-	-	(264,960)	-	-	-	(264,960)
Total Personal Services	-	-	(\$2,047,924)	-	-	-	(\$2,047,924)
Services & Supplies							
Publicity and Publications	-	-	(62,247)	-	-	-	(62,247)
Other Services and Supplies	-	-	(26,844)	-	-	-	(26,844)
Expendable Prop 250 - 5000	-	-	(12,795)	-	-	-	(12,795)
Total Services & Supplies	-	-	(\$101,886)	-	-	-	(\$101,886)
Total Expenditures							
Total Expenditures	-	-	(2,149,810)	-	-	-	(2,149,810)
Total Expenditures	-	-	(\$2,149,810)	-	-	-	(\$2,149,810)
Ending Balance							
Ending Balance	-	-	2,149,810	-	-	-	2,149,810
Total Ending Balance	-	-	\$2,149,810	-	-	-	\$2,149,810

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Chief Financial Office
Cross Reference Number: 10700-035-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							(6)
Total Positions	-	-	-	-	-	-	(6)
Total FTE							
Total FTE							(6.00)
Total FTE	-	-	-	-	-	-	(6.00)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(2,210)	-	-	-	-	-	(2,210)
Total Revenues	(\$2,210)	-	-	-	-	-	(\$2,210)
Personal Services							
Temporary Appointments	-	-	20,608	-	-	-	20,608
All Other Differential	-	-	42,985	-	-	-	42,985
Public Employees' Retire Cont	-	-	10,626	-	-	-	10,626
Social Security Taxes	-	-	4,864	-	-	-	4,864
Paid Family Medical Leave Insurance	-	-	172	-	-	-	172
Mass Transit Tax	(2,210)	-	18,359	-	-	-	16,149
Vacancy Savings	-	-	(152,624)	-	-	-	(152,624)
Total Personal Services	(\$2,210)	-	(\$55,010)	-	-	-	(\$57,220)
Total Expenditures							
Total Expenditures	(2,210)	-	(55,010)	-	-	-	(57,220)
Total Expenditures	(\$2,210)	-	(\$55,010)	-	-	-	(\$57,220)
Ending Balance							
Ending Balance	-	-	55,010	-	-	-	55,010
Total Ending Balance	-	-	\$55,010	-	-	-	\$55,010

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(35,496)	-	-	-	-	-	(35,496)
Total Revenues	(\$35,496)	-	-	-	-	-	(\$35,496)
Services & Supplies							
Telecommunications	-	-	(2,972,150)	-	-	-	(2,972,150)
Data Processing	-	-	(1,500,000)	-	-	-	(1,500,000)
IT Expendable Property	(35,496)	-	(5,956,222)	-	-	-	(5,991,718)
Total Services & Supplies	(\$35,496)	-	(\$10,428,372)	-	-	-	(\$10,463,868)
Total Expenditures							
Total Expenditures	(35,496)	-	(10,428,372)	-	-	-	(10,463,868)
Total Expenditures	(\$35,496)	-	(\$10,428,372)	-	-	-	(\$10,463,868)
Ending Balance							
Ending Balance	-	-	10,428,372	-	-	-	10,428,372
Total Ending Balance	-	-	\$10,428,372	-	-	-	\$10,428,372

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	2,165	-	-	-	2,165
Out of State Travel	-	-	2	-	-	-	2
Employee Training	-	-	85,106	-	-	-	85,106
Office Expenses	-	-	5,773	-	-	-	5,773
Telecommunications	-	-	540,107	-	-	-	540,107
Data Processing	-	-	341,097	-	-	-	341,097
Publicity and Publications	-	-	218	-	-	-	218
Professional Services	-	-	58,763	-	-	-	58,763
IT Professional Services	-	-	1,458,204	-	-	-	1,458,204
Attorney General	-	-	32,729	-	-	-	32,729
Employee Recruitment and Develop	-	-	18	-	-	-	18
Dues and Subscriptions	-	-	6,404	-	-	-	6,404
Facilities Rental and Taxes	-	-	40,077	-	-	-	40,077
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	10	-	-	-	10
Other Services and Supplies	-	-	55,832	-	-	-	55,832
Expendable Prop 250 - 5000	-	-	663	-	-	-	663
IT Expendable Property	-	-	3,146,816	-	-	-	3,146,816
Total Services & Supplies	-	-	\$5,773,984	-	-	-	\$5,773,984

Capital Outlay

Telecommunications Equipment	-	-	68,438	-	-	-	68,438

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Data Processing Software	-	-	117,433	-	-	-	117,433
Total Capital Outlay	-	-	\$185,871	-	-	-	\$185,871
Total Expenditures							
Total Expenditures	-	-	5,959,855	-	-	-	5,959,855
Total Expenditures	-	-	\$5,959,855	-	-	-	\$5,959,855
Ending Balance							
Ending Balance	-	-	(5,959,855)	-	-	-	(5,959,855)
Total Ending Balance	-	-	(\$5,959,855)	-	-	-	(\$5,959,855)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	10,568,927	-	-	-	10,568,927
Total Services & Supplies	-	-	\$10,568,927	-	-	-	\$10,568,927
Total Expenditures							
Total Expenditures	-	-	10,568,927	-	-	-	10,568,927
Total Expenditures	-	-	\$10,568,927	-	-	-	\$10,568,927
Ending Balance							
Ending Balance	-	-	(10,568,927)	-	-	-	(10,568,927)
Total Ending Balance	-	-	(\$10,568,927)	-	-	-	(\$10,568,927)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	2,114,208	-	-	-	2,114,208
Temporary Appointments	-	-	65,511	-	-	-	65,511
All Other Differential	-	-	11,518	-	-	-	11,518
Empl. Rel. Bd. Assessments	-	-	790	-	-	-	790
Public Employees' Retire Cont	-	-	525,478	-	-	-	525,478
Social Security Taxes	-	-	167,630	-	-	-	167,630
Paid Family Medical Leave Insurance	-	-	8,503	-	-	-	8,503
Worker's Comp. Assess. (WCD)	-	-	380	-	-	-	380
Mass Transit Tax	-	-	6,273	-	-	-	6,273
Flexible Benefits	-	-	441,600	-	-	-	441,600
Total Personal Services	-	-	\$3,341,891	-	-	-	\$3,341,891
Services & Supplies							
Office Expenses	-	-	85,126	-	-	-	85,126
Telecommunications	-	-	16,952	-	-	-	16,952
Data Processing	-	-	12,712	-	-	-	12,712
Publicity and Publications	-	-	4,466	-	-	-	4,466
Employee Recruitment and Develop	-	-	3,525	-	-	-	3,525
Dues and Subscriptions	-	-	4,466	-	-	-	4,466
Facilities Rental and Taxes	-	-	120,201	-	-	-	120,201
Expendable Prop 250 - 5000	-	-	17,748	-	-	-	17,748
IT Expendable Property	-	-	5,649	-	-	-	5,649
Total Services & Supplies	-	-	\$270,845	-	-	-	\$270,845

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	3,612,736	-	-	-	3,612,736
Total Expenditures	-	-	\$3,612,736	-	-	-	\$3,612,736
Ending Balance							
Ending Balance	-	-	(3,612,736)	-	-	-	(3,612,736)
Total Ending Balance	-	-	(\$3,612,736)	-	-	-	(\$3,612,736)
Total Positions							
Total Positions							10
Total Positions	-	-	-	-	-	-	10
Total FTE							
Total FTE							10.00
Total FTE	-	-	-	-	-	-	10.00

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 180 - Lifecycle: Network Security Replacement Plan

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	18,866,403	-	-	-	18,866,403
Total Services & Supplies	-	-	\$18,866,403	-	-	-	\$18,866,403
Total Expenditures							
Total Expenditures	-	-	18,866,403	-	-	-	18,866,403
Total Expenditures	-	-	\$18,866,403	-	-	-	\$18,866,403
Ending Balance							
Ending Balance	-	-	(18,866,403)	-	-	-	(18,866,403)
Total Ending Balance	-	-	(\$18,866,403)	-	-	-	(\$18,866,403)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 181 - EIS Lifecycle: Enterprise Telephony

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	852,831	-	-	-	852,831
Empl. Rel. Bd. Assessments	-	-	280	-	-	-	280
Public Employees' Retire Cont	-	-	210,819	-	-	-	210,819
Social Security Taxes	-	-	65,240	-	-	-	65,240
Paid Family Medical Leave Insurance	-	-	3,411	-	-	-	3,411
Worker's Comp. Assess. (WCD)	-	-	132	-	-	-	132
Mass Transit Tax	-	-	5,118	-	-	-	5,118
Flexible Benefits	-	-	154,560	-	-	-	154,560
Total Personal Services	-	-	\$1,292,391	-	-	-	\$1,292,391
Services & Supplies							
Instate Travel	-	-	3,910	-	-	-	3,910
Employee Training	-	-	13,967	-	-	-	13,967
Office Expenses	-	-	12,600	-	-	-	12,600
Telecommunications	-	-	9,629,158	-	-	-	9,629,158
Data Processing	-	-	4,792	-	-	-	4,792
Dues and Subscriptions	-	-	3,448	-	-	-	3,448
Other Services and Supplies	-	-	2,468	-	-	-	2,468
Expendable Prop 250 - 5000	-	-	2,944	-	-	-	2,944
IT Expendable Property	-	-	12,324	-	-	-	12,324
Total Services & Supplies	-	-	\$9,685,611	-	-	-	\$9,685,611

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 181 - EIS Lifecycle: Enterprise Telephony

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	10,978,002	-	-	-	10,978,002
Total Expenditures	-	-	\$10,978,002	-	-	-	\$10,978,002
Ending Balance							
Ending Balance	-	-	(10,978,002)	-	-	-	(10,978,002)
Total Ending Balance	-	-	(\$10,978,002)	-	-	-	(\$10,978,002)
Total Positions							
Total Positions							4
Total Positions	-	-	-	-	-	-	4
Total FTE							
Total FTE							3.52
Total FTE	-	-	-	-	-	-	3.52

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 183 - EIS Resources for HR 1

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,005,680	-	-	-	-	-	1,005,680
Total Revenues	\$1,005,680	-	-	-	-	-	\$1,005,680
Personal Services							
Class/Unclass Sal. and Per Diem	660,912	-	-	-	-	-	660,912
Empl. Rel. Bd. Assessments	158	-	-	-	-	-	158
Public Employees' Retire Cont	163,378	-	-	-	-	-	163,378
Social Security Taxes	50,560	-	-	-	-	-	50,560
Paid Family Medical Leave Insurance	2,644	-	-	-	-	-	2,644
Worker's Comp. Assess. (WCD)	76	-	-	-	-	-	76
Mass Transit Tax	3,966	-	-	-	-	-	3,966
Flexible Benefits	88,320	-	-	-	-	-	88,320
Total Personal Services	\$970,014	-	-	-	-	-	\$970,014
Services & Supplies							
Instate Travel	1,770	-	-	-	-	-	1,770
Employee Training	7,554	-	-	-	-	-	7,554
Office Expenses	6,300	-	-	-	-	-	6,300
Telecommunications	7,054	-	-	-	-	-	7,054
Data Processing	2,396	-	-	-	-	-	2,396
Dues and Subscriptions	1,724	-	-	-	-	-	1,724
Other Services and Supplies	1,234	-	-	-	-	-	1,234
Expendable Prop 250 - 5000	1,472	-	-	-	-	-	1,472

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 183 - EIS Resources for HR 1

Cross Reference Name: Enterprise Information Services (EIS)
Cross Reference Number: 10700-042-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	6,162	-	-	-	-	-	6,162
Total Services & Supplies	\$35,666	-	-	-	-	-	\$35,666
Total Expenditures							
Total Expenditures	1,005,680	-	-	-	-	-	1,005,680
Total Expenditures	\$1,005,680	-	-	-	-	-	\$1,005,680
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							2
Total Positions	-	-	-	-	-	-	2
Total FTE							
Total FTE							2.00
Total FTE	-	-	-	-	-	-	2.00

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(849)	-	-	-	-	-	(849)
Total Revenues	(\$849)	-	-	-	-	-	(\$849)
Personal Services							
Temporary Appointments	-	-	26,950	-	-	-	26,950
Social Security Taxes	-	-	2,062	-	-	-	2,062
Unemployment Assessments	-	-	481	-	-	-	481
Mass Transit Tax	(849)	-	13,841	-	-	-	12,992
Vacancy Savings	-	-	(109,316)	-	-	-	(109,316)
Total Personal Services	(\$849)	-	(\$65,982)	-	-	-	(\$66,831)
Services & Supplies							
Data Processing	-	-	-	-	-	-	-
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	(849)	-	(65,982)	-	-	-	(66,831)
Total Expenditures	(\$849)	-	(\$65,982)	-	-	-	(\$66,831)
Ending Balance							
Ending Balance	-	-	65,982	-	-	-	65,982
Total Ending Balance	-	-	\$65,982	-	-	-	\$65,982

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(13,708)	-	-	-	-	-	(13,708)
Total Revenues	(\$13,708)	-	-	-	-	-	(\$13,708)
Services & Supplies							
Instate Travel	(1,008)	-	-	-	-	-	(1,008)
Employee Training	(2,118)	-	-	-	-	-	(2,118)
Office Expenses	(2,531)	-	-	-	-	-	(2,531)
Telecommunications	(2,834)	-	-	-	-	-	(2,834)
Data Processing	(963)	-	-	-	-	-	(963)
Dues and Subscriptions	(693)	-	-	-	-	-	(693)
Other Services and Supplies	(495)	-	-	-	-	-	(495)
Expendable Prop 250 - 5000	(591)	-	-	-	-	-	(591)
IT Expendable Property	(2,475)	-	-	-	-	-	(2,475)
Total Services & Supplies	(\$13,708)	-	-	-	-	-	(\$13,708)
Total Expenditures							
Total Expenditures	(13,708)	-	-	-	-	-	(13,708)
Total Expenditures	(\$13,708)	-	-	-	-	-	(\$13,708)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	1,940	-	-	-	1,940
Employee Training	-	-	24,815	-	-	-	24,815
Office Expenses	-	-	6,974	-	-	-	6,974
Telecommunications	-	-	8,120	-	-	-	8,120
Data Processing	-	-	19,730	-	-	-	19,730
Publicity and Publications	-	-	2,581	-	-	-	2,581
Professional Services	-	-	169,128	-	-	-	169,128
Attorney General	-	-	75,073	-	-	-	75,073
Employee Recruitment and Develop	-	-	293	-	-	-	293
Dues and Subscriptions	-	-	3,433	-	-	-	3,433
Facilities Rental and Taxes	-	-	21,102	-	-	-	21,102
Agency Program Related S and S	-	-	541	-	-	-	541
Other Services and Supplies	-	-	20,368	-	-	-	20,368
Expendable Prop 250 - 5000	-	-	2,538	-	-	-	2,538
IT Expendable Property	-	-	7,274	-	-	-	7,274
Total Services & Supplies	-	-	\$363,910	-	-	-	\$363,910
Total Expenditures							
Total Expenditures	-	-	363,910	-	-	-	363,910
Total Expenditures	-	-	\$363,910	-	-	-	\$363,910

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(363,910)	-	-	-	(363,910)
Total Ending Balance	-	-	(\$363,910)	-	-	-	(\$363,910)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	56,374	-	-	-	56,374
Total Services & Supplies	-	-	\$56,374	-	-	-	\$56,374
Total Expenditures							
Total Expenditures	-	-	56,374	-	-	-	56,374
Total Expenditures	-	-	\$56,374	-	-	-	\$56,374
Ending Balance							
Ending Balance	-	-	(56,374)	-	-	-	(56,374)
Total Ending Balance	-	-	(\$56,374)	-	-	-	(\$56,374)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Paid Family Medical Leave Insurance	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-
Total Positions							
Total Positions							-
Total Positions	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							-
Total FTE	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 110 - CHRO Office Investigations Program Resources

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	184,758	-	-	-	184,758
Empl. Rel. Bd. Assessments	-	-	70	-	-	-	70
Public Employees' Retire Cont	-	-	45,672	-	-	-	45,672
Social Security Taxes	-	-	14,134	-	-	-	14,134
Paid Family Medical Leave Insurance	-	-	739	-	-	-	739
Worker's Comp. Assess. (WCD)	-	-	33	-	-	-	33
Mass Transit Tax	-	-	1,109	-	-	-	1,109
Flexible Benefits	-	-	38,640	-	-	-	38,640
Total Personal Services	-	-	\$285,155	-	-	-	\$285,155
Services & Supplies							
Instate Travel	-	-	1,104	-	-	-	1,104
Employee Training	-	-	2,320	-	-	-	2,320
Office Expenses	-	-	2,772	-	-	-	2,772
Telecommunications	-	-	3,104	-	-	-	3,104
Data Processing	-	-	1,054	-	-	-	1,054
Dues and Subscriptions	-	-	759	-	-	-	759
Other Services and Supplies	-	-	543	-	-	-	543
Expendable Prop 250 - 5000	-	-	648	-	-	-	648
IT Expendable Property	-	-	2,711	-	-	-	2,711
Total Services & Supplies	-	-	\$15,015	-	-	-	\$15,015

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 110 - CHRO Office Investigations Program Resources

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	300,170	-	-	-	300,170
Total Expenditures	-	-	\$300,170	-	-	-	\$300,170
Ending Balance							
Ending Balance	-	-	(300,170)	-	-	-	(300,170)
Total Ending Balance	-	-	(\$300,170)	-	-	-	(\$300,170)
Total Positions							
Total Positions							1
Total Positions	-	-	-	-	-	-	1
Total FTE							
Total FTE							0.88
Total FTE	-	-	-	-	-	-	0.88

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 132 - SFS Payroll and DAS Resources

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	(8,098,525)	-	-	-	(8,098,525)
Total Revenues	-	-	(\$8,098,525)	-	-	-	(\$8,098,525)
Transfers Out							
Transfer Out - Intrafund	-	-	967,988	-	-	-	967,988
Total Transfers Out	-	-	\$967,988	-	-	-	\$967,988
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(4,371,576)	-	-	-	(4,371,576)
Empl. Rel. Bd. Assessments	-	-	(1,422)	-	-	-	(1,422)
Public Employees' Retire Cont	-	-	(1,080,652)	-	-	-	(1,080,652)
Social Security Taxes	-	-	(333,893)	-	-	-	(333,893)
Paid Family Medical Leave Insurance	-	-	(17,449)	-	-	-	(17,449)
Worker's Comp. Assess. (WCD)	-	-	(684)	-	-	-	(684)
Mass Transit Tax	-	-	(26,229)	-	-	-	(26,229)
Flexible Benefits	-	-	(794,880)	-	-	-	(794,880)
Vacancy Savings	-	-	218,579	-	-	-	218,579
Total Personal Services	-	-	(\$6,408,206)	-	-	-	(\$6,408,206)
Services & Supplies							
Instate Travel	-	-	(10,976)	-	-	-	(10,976)
Employee Training	-	-	(31,670)	-	-	-	(31,670)
Office Expenses	-	-	(61,862)	-	-	-	(61,862)
Telecommunications	-	-	(39,312)	-	-	-	(39,312)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 132 - SFS Payroll and DAS Resources

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	(113,814)	-	-	-	(113,814)
Publicity and Publications	-	-	(15,953)	-	-	-	(15,953)
Professional Services	-	-	(12,566)	-	-	-	(12,566)
Attorney General	-	-	(53,436)	-	-	-	(53,436)
Dues and Subscriptions	-	-	(7,725)	-	-	-	(7,725)
Facilities Rental and Taxes	-	-	(82,579)	-	-	-	(82,579)
Agency Program Related S and S	-	-	(11,585)	-	-	-	(11,585)
Other Services and Supplies	-	-	(58,387)	-	-	-	(58,387)
Expendable Prop 250 - 5000	-	-	(16,092)	-	-	-	(16,092)
IT Expendable Property	-	-	(24,520)	-	-	-	(24,520)
Total Services & Supplies	-	-	(\$540,477)	-	-	-	(\$540,477)
Total Expenditures							
Total Expenditures	-	-	(6,948,683)	-	-	-	(6,948,683)
Total Expenditures	-	-	(\$6,948,683)	-	-	-	(\$6,948,683)
Ending Balance							
Ending Balance	-	-	(181,854)	-	-	-	(181,854)
Total Ending Balance	-	-	(\$181,854)	-	-	-	(\$181,854)
Total Positions							
Total Positions							(18)
Total Positions	-	-	-	-	-	-	(18)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 132 - SFS Payroll and DAS Resources

Cross Reference Name: Chief Human Resource Office
Cross Reference Number: 10700-045-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							(18.00)
Total FTE	-	-	-	-	-	-	(18.00)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	11,827	-	-	-	11,827
Overtime Payments	-	-	3,286	-	-	-	3,286
All Other Differential	-	-	54,055	-	-	-	54,055
Public Employees' Retire Cont	-	-	14,174	-	-	-	14,174
Social Security Taxes	-	-	5,293	-	-	-	5,293
Paid Family Medical Leave Insurance	-	-	228	-	-	-	228
Mass Transit Tax	-	-	21,511	-	-	-	21,511
Vacancy Savings	-	-	(178,911)	-	-	-	(178,911)
Total Personal Services	-	-	(\$68,537)	-	-	-	(\$68,537)
Total Expenditures							
Total Expenditures	-	-	(68,537)	-	-	-	(68,537)
Total Expenditures	-	-	(\$68,537)	-	-	-	(\$68,537)
Ending Balance							
Ending Balance	-	-	68,537	-	-	-	68,537
Total Ending Balance	-	-	\$68,537	-	-	-	\$68,537

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	(3,918,935)	-	-	-	(3,918,935)
Total Services & Supplies	-	-	(\$3,918,935)	-	-	-	(\$3,918,935)
Total Expenditures							
Total Expenditures	-	-	(3,918,935)	-	-	-	(3,918,935)
Total Expenditures	-	-	(\$3,918,935)	-	-	-	(\$3,918,935)
Ending Balance							
Ending Balance	-	-	3,918,935	-	-	-	3,918,935
Total Ending Balance	-	-	\$3,918,935	-	-	-	\$3,918,935

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	1,865	-	-	-	1,865
Out of State Travel	-	-	1,840	-	-	-	1,840
Employee Training	-	-	2,836	-	-	-	2,836
Office Expenses	-	-	15,120	-	-	-	15,120
Telecommunications	-	-	399,442	-	-	-	399,442
Data Processing	-	-	1,125,584	-	-	-	1,125,584
Publicity and Publications	-	-	2,555	-	-	-	2,555
Professional Services	-	-	405	-	-	-	405
IT Professional Services	-	-	1,259,134	-	-	-	1,259,134
Attorney General	-	-	8,508	-	-	-	8,508
Employee Recruitment and Develop	-	-	845	-	-	-	845
Dues and Subscriptions	-	-	1,591	-	-	-	1,591
Facilities Rental and Taxes	-	-	342,646	-	-	-	342,646
Fuels and Utilities	-	-	356	-	-	-	356
Facilities Maintenance	-	-	124	-	-	-	124
Other Services and Supplies	-	-	123,761	-	-	-	123,761
Expendable Prop 250 - 5000	-	-	6,616	-	-	-	6,616
IT Expendable Property	-	-	2,208,422	-	-	-	2,208,422
Total Services & Supplies	-	-	\$5,501,650	-	-	-	\$5,501,650

Capital Outlay

Telecommunications Equipment	-	-	141,074	-	-	-	141,074
Data Processing Software	-	-	12,570	-	-	-	12,570
Data Processing Hardware	-	-	64,280	-	-	-	64,280

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	544,616	-	-	-	544,616
Total Capital Outlay	-	-	\$762,540	-	-	-	\$762,540
Total Expenditures							
Total Expenditures	-	-	6,264,190	-	-	-	6,264,190
Total Expenditures	-	-	\$6,264,190	-	-	-	\$6,264,190
Ending Balance							
Ending Balance	-	-	(6,264,190)	-	-	-	(6,264,190)
Total Ending Balance	-	-	(\$6,264,190)	-	-	-	(\$6,264,190)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(2,114,208)	-	-	-	(2,114,208)
Temporary Appointments	-	-	(65,511)	-	-	-	(65,511)
All Other Differential	-	-	(11,518)	-	-	-	(11,518)
Empl. Rel. Bd. Assessments	-	-	(790)	-	-	-	(790)
Public Employees' Retire Cont	-	-	(525,478)	-	-	-	(525,478)
Social Security Taxes	-	-	(167,630)	-	-	-	(167,630)
Paid Family Medical Leave Insurance	-	-	(8,503)	-	-	-	(8,503)
Worker's Comp. Assess. (WCD)	-	-	(380)	-	-	-	(380)
Mass Transit Tax	-	-	(6,273)	-	-	-	(6,273)
Flexible Benefits	-	-	(441,600)	-	-	-	(441,600)
Total Personal Services	-	-	(\$3,341,891)	-	-	-	(\$3,341,891)
Services & Supplies							
Office Expenses	-	-	(85,126)	-	-	-	(85,126)
Telecommunications	-	-	(16,952)	-	-	-	(16,952)
Data Processing	-	-	(12,712)	-	-	-	(12,712)
Publicity and Publications	-	-	(4,466)	-	-	-	(4,466)
Employee Recruitment and Develop	-	-	(3,525)	-	-	-	(3,525)
Dues and Subscriptions	-	-	(4,466)	-	-	-	(4,466)
Facilities Rental and Taxes	-	-	(120,201)	-	-	-	(120,201)
Expendable Prop 250 - 5000	-	-	(17,748)	-	-	-	(17,748)
IT Expendable Property	-	-	(5,649)	-	-	-	(5,649)
Total Services & Supplies	-	-	(\$270,845)	-	-	-	(\$270,845)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	(3,612,736)	-	-	-	(3,612,736)
Total Expenditures	-	-	(\$3,612,736)	-	-	-	(\$3,612,736)
Ending Balance							
Ending Balance	-	-	3,612,736	-	-	-	3,612,736
Total Ending Balance	-	-	\$3,612,736	-	-	-	\$3,612,736
Total Positions							
Total Positions							(10)
Total Positions	-	-	-	-	-	-	(10)
Total FTE							
Total FTE							(10.00)
Total FTE	-	-	-	-	-	-	(10.00)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 182 - Lifecycle Data Center Services Infrastructure

Cross Reference Name: EIS – Data Center Services
Cross Reference Number: 10700-052-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	4,262,700	-	-	-	4,262,700
Total Services & Supplies	-	-	\$4,262,700	-	-	-	\$4,262,700
Total Expenditures							
Total Expenditures	-	-	4,262,700	-	-	-	4,262,700
Total Expenditures	-	-	\$4,262,700	-	-	-	\$4,262,700
Ending Balance							
Ending Balance	-	-	(4,262,700)	-	-	-	(4,262,700)
Total Ending Balance	-	-	(\$4,262,700)	-	-	-	(\$4,262,700)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Oregon Statewide Business Application (SBA)
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Mass Transit Tax	-	-	(21,695)	-	-	-	(21,695)
Vacancy Savings	-	-	(268,559)	-	-	-	(268,559)
Total Personal Services	-	-	(\$290,254)	-	-	-	(\$290,254)
Total Expenditures							
Total Expenditures	-	-	(290,254)	-	-	-	(290,254)
Total Expenditures	-	-	(\$290,254)	-	-	-	(\$290,254)
Ending Balance							
Ending Balance	-	-	290,254	-	-	-	290,254
Total Ending Balance	-	-	\$290,254	-	-	-	\$290,254

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Oregon Statewide Business Application (SBA)
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	-	-	(5,511,071)	-	-	-	(5,511,071)
Total Services & Supplies	-	-	(\$5,511,071)	-	-	-	(\$5,511,071)
Total Expenditures							
Total Expenditures	-	-	(5,511,071)	-	-	-	(5,511,071)
Total Expenditures	-	-	(\$5,511,071)	-	-	-	(\$5,511,071)
Ending Balance							
Ending Balance	-	-	5,511,071	-	-	-	5,511,071
Total Ending Balance	-	-	\$5,511,071	-	-	-	\$5,511,071

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Statewide Business Application (SBA)
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	3,561	-	-	-	3,561
Employee Training	-	-	7,701	-	-	-	7,701
Office Expenses	-	-	8,538	-	-	-	8,538
Telecommunications	-	-	9,761	-	-	-	9,761
Data Processing	-	-	18,448	-	-	-	18,448
Publicity and Publications	-	-	196	-	-	-	196
Professional Services	-	-	112,351	-	-	-	112,351
IT Professional Services	-	-	1,580,844	-	-	-	1,580,844
Employee Recruitment and Develop	-	-	163	-	-	-	163
Dues and Subscriptions	-	-	2,178	-	-	-	2,178
Facilities Rental and Taxes	-	-	18,599	-	-	-	18,599
Other Services and Supplies	-	-	2,663	-	-	-	2,663
Expendable Prop 250 - 5000	-	-	2,236	-	-	-	2,236
IT Expendable Property	-	-	7,084	-	-	-	7,084
Total Services & Supplies	-	-	\$1,774,323	-	-	-	\$1,774,323
Total Expenditures							
Total Expenditures	-	-	1,774,323	-	-	-	1,774,323
Total Expenditures	-	-	\$1,774,323	-	-	-	\$1,774,323
Ending Balance							
Ending Balance	-	-	(1,774,323)	-	-	-	(1,774,323)
Total Ending Balance	-	-	(\$1,774,323)	-	-	-	(\$1,774,323)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Oregon Statewide Business Application (SBA)
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	2,872,656	-	-	-	2,872,656
Empl. Rel. Bd. Assessments	-	-	948	-	-	-	948
Public Employees' Retire Cont	-	-	710,119	-	-	-	710,119
Social Security Taxes	-	-	219,759	-	-	-	219,759
Paid Family Medical Leave Insurance	-	-	11,491	-	-	-	11,491
Worker's Comp. Assess. (WCD)	-	-	456	-	-	-	456
Mass Transit Tax	-	-	9,182	-	-	-	9,182
Flexible Benefits	-	-	529,920	-	-	-	529,920
Total Personal Services	-	-	\$4,354,531	-	-	-	\$4,354,531

Services & Supplies

Instate Travel	-	-	2,457	-	-	-	2,457
Employee Training	-	-	9,008	-	-	-	9,008
Office Expenses	-	-	6,167	-	-	-	6,167
Telecommunications	-	-	13,060	-	-	-	13,060
Data Processing	-	-	72,629	-	-	-	72,629
Publicity and Publications	-	-	63,281	-	-	-	63,281
IT Professional Services	-	-	5,123,200	-	-	-	5,123,200
Dues and Subscriptions	-	-	862	-	-	-	862
Facilities Rental and Taxes	-	-	52,822	-	-	-	52,822
Other Services and Supplies	-	-	36,517	-	-	-	36,517
Expendable Prop 250 - 5000	-	-	13,531	-	-	-	13,531

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Oregon Statewide Business Application (SBA)
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	6,032	-	-	-	6,032
Total Services & Supplies	-	-	\$5,399,566	-	-	-	\$5,399,566
Total Expenditures							
Total Expenditures	-	-	9,754,097	-	-	-	9,754,097
Total Expenditures	-	-	\$9,754,097	-	-	-	\$9,754,097
Ending Balance							
Ending Balance	-	-	(9,754,097)	-	-	-	(9,754,097)
Total Ending Balance	-	-	(\$9,754,097)	-	-	-	(\$9,754,097)
Total Positions							
Total Positions							12
Total Positions	-	-	-	-	-	-	12
Total FTE							
Total FTE							12.00
Total FTE	-	-	-	-	-	-	12.00

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 120 - Workday Payroll Transformation Resources

Cross Reference Name: Oregon Statewide Business Application (SBA)
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	3,481,923	-	-	-	3,481,923
Empl. Rel. Bd. Assessments	-	-	1,199	-	-	-	1,199
Public Employees' Retire Cont	-	-	860,736	-	-	-	860,736
Social Security Taxes	-	-	266,362	-	-	-	266,362
Paid Family Medical Leave Insurance	-	-	13,923	-	-	-	13,923
Worker's Comp. Assess. (WCD)	-	-	566	-	-	-	566
Mass Transit Tax	-	-	20,895	-	-	-	20,895
Flexible Benefits	-	-	662,400	-	-	-	662,400
Total Personal Services	-	-	\$5,308,004	-	-	-	\$5,308,004
Services & Supplies							
Instate Travel	-	-	20,965	-	-	-	20,965
Employee Training	-	-	45,953	-	-	-	45,953
Office Expenses	-	-	53,550	-	-	-	53,550
Telecommunications	-	-	59,959	-	-	-	59,959
Data Processing	-	-	20,366	-	-	-	20,366
IT Professional Services	-	-	7,853,569	-	-	-	7,853,569
Dues and Subscriptions	-	-	14,654	-	-	-	14,654
Other Services and Supplies	-	-	10,489	-	-	-	10,489
Expendable Prop 250 - 5000	-	-	12,512	-	-	-	12,512
IT Expendable Property	-	-	52,377	-	-	-	52,377
Total Services & Supplies	-	-	\$8,144,394	-	-	-	\$8,144,394

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 120 - Workday Payroll Transformation Resources

Cross Reference Name: Oregon Statewide Business Application (SBA)
Cross Reference Number: 10700-055-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	13,452,398	-	-	-	13,452,398
Total Expenditures	-	-	\$13,452,398	-	-	-	\$13,452,398
Ending Balance							
Ending Balance	-	-	(13,452,398)	-	-	-	(13,452,398)
Total Ending Balance	-	-	(\$13,452,398)	-	-	-	(\$13,452,398)
Total Positions							
Total Positions							17
Total Positions	-	-	-	-	-	-	17
Total FTE							
Total FTE							15.08
Total FTE	-	-	-	-	-	-	15.08

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,607)	-	-	-	-	-	(1,607)
Total Revenues	(\$1,607)	-	-	-	-	-	(\$1,607)
Personal Services							
Temporary Appointments	-	-	6,057	-	-	-	6,057
Overtime Payments	-	-	6,864	-	-	-	6,864
Shift Differential	-	-	1,060	-	-	-	1,060
All Other Differential	-	-	15,969	-	-	-	15,969
Public Employees' Retire Cont	-	-	5,907	-	-	-	5,907
Social Security Taxes	-	-	2,291	-	-	-	2,291
Unemployment Assessments	-	-	743	-	-	-	743
Paid Family Medical Leave Insurance	-	-	96	-	-	-	96
Mass Transit Tax	(1,607)	-	23,923	-	-	-	22,316
Vacancy Savings	-	-	(203,837)	-	-	-	(203,837)
Total Personal Services	(\$1,607)	-	(\$140,927)	-	-	-	(\$142,534)
Total Expenditures							
Total Expenditures	(1,607)	-	(140,927)	-	-	-	(142,534)
Total Expenditures	(\$1,607)	-	(\$140,927)	-	-	-	(\$142,534)
Ending Balance							
Ending Balance	-	-	140,927	-	-	-	140,927
Total Ending Balance	-	-	\$140,927	-	-	-	\$140,927

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(384,370)	-	-	-	-	-	(384,370)
Total Revenues	(\$384,370)	-	-	-	-	-	(\$384,370)
Services & Supplies							
Employee Training	(3,303)	-	-	-	-	-	(3,303)
Office Expenses	(5,752)	-	-	-	-	-	(5,752)
Telecommunications	(6,440)	-	-	-	-	-	(6,440)
Data Processing	(2,188)	-	-	-	-	-	(2,188)
Attorney General	(307,017)	-	-	-	-	-	(307,017)
Dues and Subscriptions	(1,574)	-	-	-	-	-	(1,574)
Agency Program Related S and S	(50,000)	-	-	-	-	-	(50,000)
Other COP Costs	-	-	(1,130,000)	-	-	-	(1,130,000)
Other Services and Supplies	(1,126)	-	-	-	-	-	(1,126)
Expendable Prop 250 - 5000	(1,344)	-	-	-	-	-	(1,344)
IT Expendable Property	(5,626)	-	-	-	-	-	(5,626)
Total Services & Supplies	(\$384,370)	-	(\$1,130,000)	-	-	-	(\$1,514,370)
Total Expenditures							
Total Expenditures	(384,370)	-	(1,130,000)	-	-	-	(1,514,370)
Total Expenditures	(\$384,370)	-	(\$1,130,000)	-	-	-	(\$1,514,370)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	1,130,000	-	-	-	1,130,000
Total Ending Balance	-	-	\$1,130,000	-	-	-	\$1,130,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	5,035	-	-	-	5,035
Out of State Travel	-	-	1,412	-	-	-	1,412
Employee Training	-	-	5,912	-	-	-	5,912
Office Expenses	-	-	7,359	-	-	-	7,359
Telecommunications	-	-	31,533	-	-	-	31,533
Data Processing	-	-	41,858	-	-	-	41,858
Publicity and Publications	-	-	2,369	-	-	-	2,369
Professional Services	-	-	56,178	-	-	-	56,178
IT Professional Services	-	-	10,312	-	-	-	10,312
Attorney General	-	-	36,578	-	-	-	36,578
Employee Recruitment and Develop	-	-	109	-	-	-	109
Dues and Subscriptions	-	-	4,241	-	-	-	4,241
Facilities Rental and Taxes	-	-	156,690	-	-	-	156,690
Fuels and Utilities	-	-	401,406	-	-	-	401,406
Facilities Maintenance	-	-	1,557	-	-	-	1,557
Agency Program Related S and S	-	-	1,107,978	-	-	-	1,107,978
Other Services and Supplies	-	-	609,698	-	-	-	609,698
Expendable Prop 250 - 5000	-	-	1,791	-	-	-	1,791
IT Expendable Property	-	-	6,994	-	-	-	6,994
Total Services & Supplies	-	-	\$2,489,010	-	-	-	\$2,489,010

Capital Outlay

Industrial and Heavy Equipment	-	-	3,049	-	-	-	3,049

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Automotive and Aircraft	-	-	984,686	-	-	-	984,686
Total Capital Outlay	-	-	\$987,735	-	-	-	\$987,735
Total Expenditures							
Total Expenditures	-	-	3,476,745	-	-	-	3,476,745
Total Expenditures	-	-	\$3,476,745	-	-	-	\$3,476,745
Ending Balance							
Ending Balance	-	-	(3,476,745)	-	-	-	(3,476,745)
Total Ending Balance	-	-	(\$3,476,745)	-	-	-	(\$3,476,745)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 032 - Above Standard Inflation

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	29,912	-	-	-	29,912
Fuels and Utilities	-	-	172,031	-	-	-	172,031
Agency Program Related S and S	-	-	552,632	-	-	-	552,632
Total Services & Supplies	-	-	\$754,575	-	-	-	\$754,575
Total Expenditures							
Total Expenditures	-	-	754,575	-	-	-	754,575
Total Expenditures	-	-	\$754,575	-	-	-	\$754,575
Ending Balance							
Ending Balance	-	-	(754,575)	-	-	-	(754,575)
Total Ending Balance	-	-	(\$754,575)	-	-	-	(\$754,575)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Automotive and Aircraft	-	-	622,965	-	-	-	622,965
Total Capital Outlay	-	-	\$622,965	-	-	-	\$622,965
Total Expenditures							
Total Expenditures	-	-	622,965	-	-	-	622,965
Total Expenditures	-	-	\$622,965	-	-	-	\$622,965
Ending Balance							
Ending Balance	-	-	(622,965)	-	-	-	(622,965)
Total Ending Balance	-	-	(\$622,965)	-	-	-	(\$622,965)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	-	-	-	-	-
Empl. Rel. Bd. Assessments	-	-	-	-	-	-	-
Public Employees' Retire Cont	-	-	-	-	-	-	-
Social Security Taxes	-	-	-	-	-	-	-
Paid Family Medical Leave Insurance	-	-	-	-	-	-	-
Worker's Comp. Assess. (WCD)	-	-	-	-	-	-	-
Flexible Benefits	-	-	-	-	-	-	-
Total Personal Services	-	-	-	-	-	-	-
Services & Supplies							
Professional Services	-	-	156,000	-	-	-	156,000
Attorney General	-	-	20,000	-	-	-	20,000
Facilities Rental and Taxes	-	-	(150,000)	-	-	-	(150,000)
Other Services and Supplies	-	-	(26,000)	-	-	-	(26,000)
Total Services & Supplies	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	-	-	-	-	-	-	-
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							-
Total Positions							-
Total Positions	-	-	-	-	-	-	-
Total FTE							-
Total FTE							-
Total FTE	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 140 - EAM Rent Program Resources

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	914,058	-	-	-	914,058
Empl. Rel. Bd. Assessments	-	-	429	-	-	-	429
Public Employees' Retire Cont	-	-	225,955	-	-	-	225,955
Social Security Taxes	-	-	69,926	-	-	-	69,926
Paid Family Medical Leave Insurance	-	-	3,655	-	-	-	3,655
Worker's Comp. Assess. (WCD)	-	-	203	-	-	-	203
Mass Transit Tax	-	-	3,498	-	-	-	3,498
Flexible Benefits	-	-	237,360	-	-	-	237,360
Total Personal Services	-	-	\$1,455,084	-	-	-	\$1,455,084
Services & Supplies							
Instate Travel	-	-	4,794	-	-	-	4,794
Employee Training	-	-	10,851	-	-	-	10,851
Office Expenses	-	-	18,900	-	-	-	18,900
Telecommunications	-	-	21,162	-	-	-	21,162
Data Processing	-	-	7,188	-	-	-	7,188
Dues and Subscriptions	-	-	5,172	-	-	-	5,172
Other Services and Supplies	-	-	3,702	-	-	-	3,702
Expendable Prop 250 - 5000	-	-	4,416	-	-	-	4,416
IT Expendable Property	-	-	18,486	-	-	-	18,486
Total Services & Supplies	-	-	\$94,671	-	-	-	\$94,671

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 140 - EAM Rent Program Resources

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	1,549,755	-	-	-	1,549,755
Total Expenditures	-	-	\$1,549,755	-	-	-	\$1,549,755
Ending Balance							
Ending Balance	-	-	(1,549,755)	-	-	-	(1,549,755)
Total Ending Balance	-	-	(\$1,549,755)	-	-	-	(\$1,549,755)
Total Positions							
Total Positions							6
Total Positions	-	-	-	-	-	-	6
Total FTE							
Total FTE							5.40
Total FTE	-	-	-	-	-	-	5.40

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 160 - Debt Service & Cost Issuance for Projects

Cross Reference Name: Enterprise Asset Management
Cross Reference Number: 10700-060-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other COP Costs	-	-	610,000	-	-	-	610,000
Total Services & Supplies	-	-	\$610,000	-	-	-	\$610,000
Total Expenditures							
Total Expenditures	-	-	610,000	-	-	-	610,000
Total Expenditures	-	-	\$610,000	-	-	-	\$610,000
Ending Balance							
Ending Balance	-	-	(610,000)	-	-	-	(610,000)
Total Ending Balance	-	-	(\$610,000)	-	-	-	(\$610,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Temporary Appointments	-	-	9,466	-	-	-	9,466
Overtime Payments	-	-	1,301	-	-	-	1,301
Shift Differential	-	-	1	-	-	-	1
All Other Differential	-	-	247	-	-	-	247
Public Employees' Retire Cont	-	-	383	-	-	-	383
Social Security Taxes	-	-	843	-	-	-	843
Unemployment Assessments	-	-	689	-	-	-	689
Paid Family Medical Leave Insurance	-	-	7	-	-	-	7
Mass Transit Tax	-	-	31,179	-	-	-	31,179
Vacancy Savings	-	-	(478,091)	-	-	-	(478,091)
Total Personal Services	-	-	(\$433,975)	-	-	-	(\$433,975)
Total Expenditures							
Total Expenditures	-	-	(433,975)	-	-	-	(433,975)
Total Expenditures	-	-	(\$433,975)	-	-	-	(\$433,975)
Ending Balance							
Ending Balance	-	-	433,975	-	-	-	433,975
Total Ending Balance	-	-	\$433,975	-	-	-	\$433,975

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(22,283,616)	-	-	-	-	-	(22,283,616)
Total Revenues	(\$22,283,616)	-	-	-	-	-	(\$22,283,616)
Services & Supplies							
Employee Training	-	-	(6,210)	-	-	-	(6,210)
Office Expenses	-	-	(7,420)	-	-	-	(7,420)
Telecommunications	-	-	(14,474)	-	-	-	(14,474)
Data Processing	-	-	(2,823)	-	-	-	(2,823)
Professional Services	-	-	(5,000)	-	-	-	(5,000)
Attorney General	(7,283,616)	-	-	-	-	-	(7,283,616)
Other Services and Supplies	(15,000,000)	-	(1,453)	-	-	-	(15,001,453)
IT Expendable Property	-	-	(2,813)	-	-	-	(2,813)
Total Services & Supplies	(\$22,283,616)	-	(\$40,193)	-	-	-	(\$22,323,809)
Total Expenditures							
Total Expenditures	(22,283,616)	-	(40,193)	-	-	-	(22,323,809)
Total Expenditures	(\$22,283,616)	-	(\$40,193)	-	-	-	(\$22,323,809)
Ending Balance							
Ending Balance	-	-	40,193	-	-	-	40,193
Total Ending Balance	-	-	\$40,193	-	-	-	\$40,193

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	1,773	-	-	-	1,773
Out of State Travel	-	-	343	-	-	-	343
Employee Training	-	-	8,030	-	-	-	8,030
Office Expenses	-	-	10,795	-	-	-	10,795
Telecommunications	-	-	23,003	-	-	-	23,003
Data Processing	-	-	20,790	-	-	-	20,790
Publicity and Publications	-	-	2,315	-	-	-	2,315
Professional Services	-	-	88,302	-	-	-	88,302
IT Professional Services	-	-	873,269	-	-	-	873,269
Attorney General	-	-	2,893,853	-	-	-	2,893,853
Dues and Subscriptions	-	-	1,770	-	-	-	1,770
Facilities Rental and Taxes	-	-	554,886	-	-	-	554,886
Facilities Maintenance	-	-	98	-	-	-	98
Agency Program Related S and S	-	-	213,549	-	-	-	213,549
Other Services and Supplies	-	-	2,212,636	-	-	-	2,212,636
Expendable Prop 250 - 5000	-	-	4,044	-	-	-	4,044
IT Expendable Property	-	-	10,425	-	-	-	10,425
Total Services & Supplies	-	-	\$6,919,881	-	-	-	\$6,919,881
Total Expenditures							
Total Expenditures	-	-	6,919,881	-	-	-	6,919,881
Total Expenditures	-	-	\$6,919,881	-	-	-	\$6,919,881

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(6,919,881)	-	-	-	(6,919,881)
Total Ending Balance	-	-	(\$6,919,881)	-	-	-	(\$6,919,881)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	(1,826,088)	-	-	-	(1,826,088)
Empl. Rel. Bd. Assessments	-	-	(553)	-	-	-	(553)
Public Employees' Retire Cont	-	-	(451,408)	-	-	-	(451,408)
Social Security Taxes	-	-	(139,696)	-	-	-	(139,696)
Paid Family Medical Leave Insurance	-	-	(7,305)	-	-	-	(7,305)
Worker's Comp. Assess. (WCD)	-	-	(266)	-	-	-	(266)
Mass Transit Tax	-	-	(10,957)	-	-	-	(10,957)
Flexible Benefits	-	-	(309,120)	-	-	-	(309,120)
Vacancy Savings	-	-	-	-	-	-	-
Total Personal Services	-	-	(\$2,745,393)	-	-	-	(\$2,745,393)

Services & Supplies

Instate Travel	-	-	(1,202)	-	-	-	(1,202)
Employee Training	-	-	(6,372)	-	-	-	(6,372)
Office Expenses	-	-	(13,021)	-	-	-	(13,021)
Telecommunications	-	-	(11,783)	-	-	-	(11,783)
Data Processing	-	-	(84,679)	-	-	-	(84,679)
Publicity and Publications	-	-	(1,034)	-	-	-	(1,034)
IT Professional Services	-	-	(5,123,200)	-	-	-	(5,123,200)
Facilities Rental and Taxes	-	-	(52,822)	-	-	-	(52,822)
Other Services and Supplies	-	-	(9,056)	-	-	-	(9,056)
Expendable Prop 250 - 5000	-	-	(9,994)	-	-	-	(9,994)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 060 - Technical Adjustments

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	(2,951)	-	-	-	(2,951)
Total Services & Supplies	-	-	(\$5,316,114)	-	-	-	(\$5,316,114)
Total Expenditures							
Total Expenditures	-	-	(8,061,507)	-	-	-	(8,061,507)
Total Expenditures	-	-	(\$8,061,507)	-	-	-	(\$8,061,507)
Ending Balance							
Ending Balance	-	-	8,061,507	-	-	-	8,061,507
Total Ending Balance	-	-	\$8,061,507	-	-	-	\$8,061,507
Total Positions							
Total Positions							(7)
Total Positions	-	-	-	-	-	-	(7)
Total FTE							
Total FTE							(7.00)
Total FTE	-	-	-	-	-	-	(7.00)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 130 - State Procurement Services Sourcing Program

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	631,056	-	-	-	631,056
Empl. Rel. Bd. Assessments	-	-	237	-	-	-	237
Public Employees' Retire Cont	-	-	155,996	-	-	-	155,996
Social Security Taxes	-	-	48,276	-	-	-	48,276
Paid Family Medical Leave Insurance	-	-	2,525	-	-	-	2,525
Worker's Comp. Assess. (WCD)	-	-	114	-	-	-	114
Mass Transit Tax	-	-	3,787	-	-	-	3,787
Flexible Benefits	-	-	132,480	-	-	-	132,480
Total Personal Services	-	-	\$974,471	-	-	-	\$974,471
Services & Supplies							
Instate Travel	-	-	3,765	-	-	-	3,765
Employee Training	-	-	7,908	-	-	-	7,908
Office Expenses	-	-	9,450	-	-	-	9,450
Telecommunications	-	-	10,581	-	-	-	10,581
Data Processing	-	-	3,594	-	-	-	3,594
Dues and Subscriptions	-	-	2,586	-	-	-	2,586
Other Services and Supplies	-	-	1,851	-	-	-	1,851
Expendable Prop 250 - 5000	-	-	2,208	-	-	-	2,208
IT Expendable Property	-	-	9,243	-	-	-	9,243
Total Services & Supplies	-	-	\$51,186	-	-	-	\$51,186

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 130 - State Procurement Services Sourcing Program

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	-	-	1,025,657	-	-	-	1,025,657
Total Expenditures	-	-	\$1,025,657	-	-	-	\$1,025,657
Ending Balance							
Ending Balance	-	-	(1,025,657)	-	-	-	(1,025,657)
Total Ending Balance	-	-	(\$1,025,657)	-	-	-	(\$1,025,657)
Total Positions							
Total Positions							3
Total Positions	-	-	-	-	-	-	3
Total FTE							
Total FTE							3.00
Total FTE	-	-	-	-	-	-	3.00

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 131 - Increase Risk Management NL Assessment

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	-	-	113,890,412	-	113,890,412
Total Revenues	-	-	-	-	\$113,890,412	-	\$113,890,412
Ending Balance							
Ending Balance	-	-	-	-	113,890,412	-	113,890,412
Total Ending Balance	-	-	-	-	\$113,890,412	-	\$113,890,412

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 132 - SFS Payroll and DAS Resources

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Admin and Service Charges	-	-	8,098,525	-	-	-	8,098,525
Total Revenues	-	-	\$8,098,525	-	-	-	\$8,098,525
Transfers Out							
Transfer Out - Intrafund	-	-	(967,988)	-	-	-	(967,988)
Total Transfers Out	-	-	(\$967,988)	-	-	-	(\$967,988)
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	5,541,120	-	-	-	5,541,120
Empl. Rel. Bd. Assessments	-	-	2,054	-	-	-	2,054
Public Employees' Retire Cont	-	-	1,369,765	-	-	-	1,369,765
Social Security Taxes	-	-	423,362	-	-	-	423,362
Paid Family Medical Leave Insurance	-	-	22,127	-	-	-	22,127
Worker's Comp. Assess. (WCD)	-	-	988	-	-	-	988
Mass Transit Tax	-	-	33,244	-	-	-	33,244
Flexible Benefits	-	-	1,148,160	-	-	-	1,148,160
Vacancy Savings	-	-	(218,579)	-	-	-	(218,579)
Total Personal Services	-	-	\$8,322,241	-	-	-	\$8,322,241
Services & Supplies							
Instate Travel	-	-	13,720	-	-	-	13,720
Employee Training	-	-	39,518	-	-	-	39,518
Office Expenses	-	-	87,062	-	-	-	87,062
Telecommunications	-	-	67,528	-	-	-	67,528

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 132 - SFS Payroll and DAS Resources

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	-	-	123,398	-	-	-	123,398
Publicity and Publications	-	-	15,953	-	-	-	15,953
Professional Services	-	-	12,566	-	-	-	12,566
Attorney General	-	-	53,436	-	-	-	53,436
Dues and Subscriptions	-	-	14,621	-	-	-	14,621
Facilities Rental and Taxes	-	-	82,579	-	-	-	82,579
Agency Program Related S and S	-	-	11,585	-	-	-	11,585
Other Services and Supplies	-	-	63,323	-	-	-	63,323
Expendable Prop 250 - 5000	-	-	21,980	-	-	-	21,980
IT Expendable Property	-	-	49,168	-	-	-	49,168
Total Services & Supplies	-	-	\$656,437	-	-	-	\$656,437
Total Expenditures							
Total Expenditures	-	-	8,978,678	-	-	-	8,978,678
Total Expenditures	-	-	\$8,978,678	-	-	-	\$8,978,678
Ending Balance							
Ending Balance	-	-	(1,848,141)	-	-	-	(1,848,141)
Total Ending Balance	-	-	(\$1,848,141)	-	-	-	(\$1,848,141)
Total Positions							
Total Positions							26
Total Positions	-	-	-	-	-	-	26

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 132 - SFS Payroll and DAS Resources

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							26.00
Total FTE	-	-	-	-	-	-	26.00

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 133 - Wrongful Conviction Comp and Legal Cost

Cross Reference Name: Enterprise Goods & Services
Cross Reference Number: 10700-065-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	8,400,000	-	-	-	-	-	8,400,000
Total Revenues	\$8,400,000	-	-	-	-	-	\$8,400,000
Services & Supplies							
Attorney General	2,400,000	-	-	-	-	-	2,400,000
Other Services and Supplies	6,000,000	-	-	-	-	-	6,000,000
Total Services & Supplies	\$8,400,000	-	-	-	-	-	\$8,400,000
Total Expenditures							
Total Expenditures	8,400,000	-	-	-	-	-	8,400,000
Total Expenditures	\$8,400,000	-	-	-	-	-	\$8,400,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Budget Services
Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Mass Transit Tax	-	-	(1,310)	-	-	-	(1,310)
Vacancy Savings	-	-	98,516	-	-	-	98,516
Total Personal Services	-	-	\$97,206	-	-	-	\$97,206
Total Expenditures							
Total Expenditures	-	-	97,206	-	-	-	97,206
Total Expenditures	-	-	\$97,206	-	-	-	\$97,206
Ending Balance							
Ending Balance	-	-	(97,206)	-	-	-	(97,206)
Total Ending Balance	-	-	(\$97,206)	-	-	-	(\$97,206)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Budget Services
Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	437,268	-	-	-	437,268
Total Services & Supplies	-	-	\$437,268	-	-	-	\$437,268
Total Expenditures							
Total Expenditures	-	-	437,268	-	-	-	437,268
Total Expenditures	-	-	\$437,268	-	-	-	\$437,268
Ending Balance							
Ending Balance	-	-	(437,268)	-	-	-	(437,268)
Total Ending Balance	-	-	(\$437,268)	-	-	-	(\$437,268)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Budget Services
Cross Reference Number: 10700-075-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	28	-	-	-	28
Employee Training	-	-	1,534	-	-	-	1,534
Office Expenses	-	-	2,209	-	-	-	2,209
Telecommunications	-	-	15	-	-	-	15
State Gov. Service Charges	-	-	2,335,536	-	-	-	2,335,536
Data Processing	-	-	329	-	-	-	329
Publicity and Publications	-	-	60	-	-	-	60
Professional Services	-	-	8,745	-	-	-	8,745
IT Professional Services	-	-	509	-	-	-	509
Attorney General	-	-	2,888	-	-	-	2,888
Facilities Rental and Taxes	-	-	396	-	-	-	396
Agency Program Related S and S	-	-	555	-	-	-	555
Other Services and Supplies	-	-	20,317	-	-	-	20,317
Total Services & Supplies	-	-	\$2,373,121	-	-	-	\$2,373,121
Total Expenditures							
Total Expenditures	-	-	2,373,121	-	-	-	2,373,121
Total Expenditures	-	-	\$2,373,121	-	-	-	\$2,373,121
Ending Balance							
Ending Balance	-	-	(2,373,121)	-	-	-	(2,373,121)
Total Ending Balance	-	-	(\$2,373,121)	-	-	-	(\$2,373,121)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Capital Improvements
Cross Reference Number: 10700-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	1,000,000	-	-	-	1,000,000
Total Capital Outlay	-	-	\$1,000,000	-	-	-	\$1,000,000
Total Expenditures							
Total Expenditures	-	-	1,000,000	-	-	-	1,000,000
Total Expenditures	-	-	\$1,000,000	-	-	-	\$1,000,000
Ending Balance							
Ending Balance	-	-	(1,000,000)	-	-	-	(1,000,000)
Total Ending Balance	-	-	(\$1,000,000)	-	-	-	(\$1,000,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Capital Improvements
Cross Reference Number: 10700-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	(250,000)	-	-	-	(250,000)
Total Capital Outlay	-	-	(\$250,000)	-	-	-	(\$250,000)
Total Expenditures							
Total Expenditures	-	-	(250,000)	-	-	-	(250,000)
Total Expenditures	-	-	(\$250,000)	-	-	-	(\$250,000)
Ending Balance							
Ending Balance	-	-	250,000	-	-	-	250,000
Total Ending Balance	-	-	\$250,000	-	-	-	\$250,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Capital Improvements
Cross Reference Number: 10700-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	229,607	-	-	-	229,607
Total Capital Outlay	-	-	\$229,607	-	-	-	\$229,607
Total Expenditures							
Total Expenditures	-	-	229,607	-	-	-	229,607
Total Expenditures	-	-	\$229,607	-	-	-	\$229,607
Ending Balance							
Ending Balance	-	-	(229,607)	-	-	-	(229,607)
Total Ending Balance	-	-	(\$229,607)	-	-	-	(\$229,607)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 150 - Various Projects & Sustainability Limitation

Cross Reference Name: Capital Improvements
Cross Reference Number: 10700-088-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	250,000	-	-	-	250,000
Total Capital Outlay	-	-	\$250,000	-	-	-	\$250,000
Total Expenditures							
Total Expenditures	-	-	250,000	-	-	-	250,000
Total Expenditures	-	-	\$250,000	-	-	-	\$250,000
Ending Balance							
Ending Balance	-	-	(250,000)	-	-	-	(250,000)
Total Ending Balance	-	-	(\$250,000)	-	-	-	(\$250,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 151 - Various Deferred Maintenance Projects

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	15,500,000	-	-	-	15,500,000
Total Capital Outlay	-	-	\$15,500,000	-	-	-	\$15,500,000
Total Expenditures							
Total Expenditures	-	-	15,500,000	-	-	-	15,500,000
Total Expenditures	-	-	\$15,500,000	-	-	-	\$15,500,000
Ending Balance							
Ending Balance	-	-	(15,500,000)	-	-	-	(15,500,000)
Total Ending Balance	-	-	(\$15,500,000)	-	-	-	(\$15,500,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 152 - Placeholder: Real Property Acquisition

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	1	-	-	-	1
Total Capital Outlay	-	-	\$1	-	-	-	\$1
Total Expenditures							
Total Expenditures	-	-	1	-	-	-	1
Total Expenditures	-	-	\$1	-	-	-	\$1
Ending Balance							
Ending Balance	-	-	(1)	-	-	-	(1)
Total Ending Balance	-	-	(\$1)	-	-	-	(\$1)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 153 - Facility Conditions & Capital Planning System

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	2,200,000	-	-	-	2,200,000
Total Capital Outlay	-	-	\$2,200,000	-	-	-	\$2,200,000
Total Expenditures							
Total Expenditures	-	-	2,200,000	-	-	-	2,200,000
Total Expenditures	-	-	\$2,200,000	-	-	-	\$2,200,000
Ending Balance							
Ending Balance	-	-	(2,200,000)	-	-	-	(2,200,000)
Total Ending Balance	-	-	(\$2,200,000)	-	-	-	(\$2,200,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 154 - Portfolio Repositioning

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	115,000,000	-	-	-	115,000,000
Total Capital Outlay	-	-	\$115,000,000	-	-	-	\$115,000,000
Total Expenditures							
Total Expenditures	-	-	115,000,000	-	-	-	115,000,000
Total Expenditures	-	-	\$115,000,000	-	-	-	\$115,000,000
Ending Balance							
Ending Balance	-	-	(115,000,000)	-	-	-	(115,000,000)
Total Ending Balance	-	-	(\$115,000,000)	-	-	-	(\$115,000,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 155 - Fuel Island Underground Tank Mitigation

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	7,500,000	-	-	-	7,500,000
Total Capital Outlay	-	-	\$7,500,000	-	-	-	\$7,500,000
Total Expenditures							
Total Expenditures	-	-	7,500,000	-	-	-	7,500,000
Total Expenditures	-	-	\$7,500,000	-	-	-	\$7,500,000
Ending Balance							
Ending Balance	-	-	(7,500,000)	-	-	-	(7,500,000)
Total Ending Balance	-	-	(\$7,500,000)	-	-	-	(\$7,500,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 156 - Building Maintenance and Replacements

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	8,000,000	-	-	-	8,000,000
Total Capital Outlay	-	-	\$8,000,000	-	-	-	\$8,000,000
Total Expenditures							
Total Expenditures	-	-	8,000,000	-	-	-	8,000,000
Total Expenditures	-	-	\$8,000,000	-	-	-	\$8,000,000
Ending Balance							
Ending Balance	-	-	(8,000,000)	-	-	-	(8,000,000)
Total Ending Balance	-	-	(\$8,000,000)	-	-	-	(\$8,000,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 157 - Project Planning

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	3,000,000	-	-	-	3,000,000
Total Capital Outlay	-	-	\$3,000,000	-	-	-	\$3,000,000
Total Expenditures							
Total Expenditures	-	-	3,000,000	-	-	-	3,000,000
Total Expenditures	-	-	\$3,000,000	-	-	-	\$3,000,000
Ending Balance							
Ending Balance	-	-	(3,000,000)	-	-	-	(3,000,000)
Total Ending Balance	-	-	(\$3,000,000)	-	-	-	(\$3,000,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 158 - Climate Adaptation & Net Zero Solutions

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	2,000,000	-	-	-	2,000,000
Total Capital Outlay	-	-	\$2,000,000	-	-	-	\$2,000,000
Total Expenditures							
Total Expenditures	-	-	2,000,000	-	-	-	2,000,000
Total Expenditures	-	-	\$2,000,000	-	-	-	\$2,000,000
Ending Balance							
Ending Balance	-	-	(2,000,000)	-	-	-	(2,000,000)
Total Ending Balance	-	-	(\$2,000,000)	-	-	-	(\$2,000,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 159 - Building Automation System

Cross Reference Name: Capital Construction
Cross Reference Number: 10700-089-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Capital Outlay							
Other Capital Outlay	-	-	5,000,000	-	-	-	5,000,000
Total Capital Outlay	-	-	\$5,000,000	-	-	-	\$5,000,000
Total Expenditures							
Total Expenditures	-	-	5,000,000	-	-	-	5,000,000
Total Expenditures	-	-	\$5,000,000	-	-	-	\$5,000,000
Ending Balance							
Ending Balance	-	-	(5,000,000)	-	-	-	(5,000,000)
Total Ending Balance	-	-	(\$5,000,000)	-	-	-	(\$5,000,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 160 - Debt Service & Cost Issuance for Projects

Cross Reference Name: DAS Debt Service
Cross Reference Number: 10700-093-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	6,829,554	-	-	-	6,829,554
Total Revenues	-	-	\$6,829,554	-	-	-	\$6,829,554
Debt Service							
Principal - Bonds	-	-	2,330,000	-	-	-	2,330,000
Interest - Bonds	-	-	4,499,554	-	-	-	4,499,554
Total Debt Service	-	-	\$6,829,554	-	-	-	\$6,829,554
Total Expenditures							
Total Expenditures	-	-	6,829,554	-	-	-	6,829,554
Total Expenditures	-	-	\$6,829,554	-	-	-	\$6,829,554
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Bonds
Cross Reference Number: 10700-094-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
State Gov. Service Charges	-	-	(165,647)	-	-	-	(165,647)
Total Services & Supplies	-	-	(\$165,647)	-	-	-	(\$165,647)
Total Expenditures							
Total Expenditures	-	-	(165,647)	-	-	-	(165,647)
Total Expenditures	-	-	(\$165,647)	-	-	-	(\$165,647)
Ending Balance							
Ending Balance	-	-	165,647	-	-	-	165,647
Total Ending Balance	-	-	\$165,647	-	-	-	\$165,647

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Special Governmental Payments
Cross Reference Number: 10700-099-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(69,215,789)	-	-	-	-	-	(69,215,789)
Transfer from General Fund	-	-	(16,100,000)	-	-	-	(16,100,000)
Total Revenues	(\$69,215,789)	-	(\$16,100,000)	-	-	-	(\$85,315,789)
Services & Supplies							
Attorney General	-	-	(300,000)	-	-	-	(300,000)
Other Services and Supplies	-	-	(2,110,107)	-	-	-	(2,110,107)
Total Services & Supplies	-	-	(\$2,410,107)	-	-	-	(\$2,410,107)
Special Payments							
Intra-Agency Gen Fund Transfer	(16,100,000)	-	-	-	-	-	(16,100,000)
Other Special Payments	(53,115,789)	-	(292,650,481)	-	-	-	(345,766,270)
Total Special Payments	(\$69,215,789)	-	(\$292,650,481)	-	-	-	(\$361,866,270)
Total Expenditures							
Total Expenditures	(69,215,789)	-	(295,060,588)	-	-	-	(364,276,377)
Total Expenditures	(\$69,215,789)	-	(\$295,060,588)	-	-	-	(\$364,276,377)
Ending Balance							
Ending Balance	-	-	278,960,588	-	-	-	278,960,588
Total Ending Balance	-	-	\$278,960,588	-	-	-	\$278,960,588

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Special Governmental Payments
Cross Reference Number: 10700-099-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	186,589	-	-	-	-	-	186,589
Total Revenues	\$186,589	-	-	-	-	-	\$186,589
Special Payments							
Dist to Other Gov Unit	186,589	-	-	-	-	-	186,589
Other Special Payments	-	281,473	-	-	-	-	281,473
Total Special Payments	\$186,589	\$281,473	-	-	-	-	\$468,062
Total Expenditures							
Total Expenditures	186,589	281,473	-	-	-	-	468,062
Total Expenditures	\$186,589	\$281,473	-	-	-	-	\$468,062
Ending Balance							
Ending Balance	-	(281,473)	-	-	-	-	(281,473)
Total Ending Balance	-	(\$281,473)	-	-	-	-	(\$281,473)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 102 - Lottery Rev Bond Project OF Carryover

Cross Reference Name: Special Governmental Payments
Cross Reference Number: 10700-099-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Lottery Bonds	-	-	190,000,000	-	-	-	190,000,000
Total Revenues	-	-	\$190,000,000	-	-	-	\$190,000,000
Special Payments							
Other Special Payments	-	-	190,000,000	-	-	-	190,000,000
Total Special Payments	-	-	\$190,000,000	-	-	-	\$190,000,000
Total Expenditures							
Total Expenditures	-	-	190,000,000	-	-	-	190,000,000
Total Expenditures	-	-	\$190,000,000	-	-	-	\$190,000,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 160 - Debt Service & Cost Issuance for Projects

Cross Reference Name: Special Governmental Payments
Cross Reference Number: 10700-099-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,058,198	-	-	-	-	-	5,058,198
General Fund Obligation Bonds	-	-	-	-	-	-	-
Total Revenues	\$5,058,198	-	-	-	-	-	\$5,058,198
Debt Service							
Principal - Bonds	2,275,000	-	-	-	-	-	2,275,000
Interest - Bonds	2,783,198	-	-	-	-	-	2,783,198
Total Debt Service	\$5,058,198	-	-	-	-	-	\$5,058,198
Total Expenditures							
Total Expenditures	5,058,198	-	-	-	-	-	5,058,198
Total Expenditures	\$5,058,198	-	-	-	-	-	\$5,058,198
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 161 - Placeholder: Oregon State Fair Council

Cross Reference Name: Special Governmental Payments
Cross Reference Number: 10700-099-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	37,065,000	-	-	-	37,065,000
Total Revenues	-	-	\$37,065,000	-	-	-	\$37,065,000
Services & Supplies							
Other Services and Supplies	-	-	403,520	-	-	-	403,520
Total Services & Supplies	-	-	\$403,520	-	-	-	\$403,520
Capital Outlay							
Other Capital Outlay	-	-	36,661,480	-	-	-	36,661,480
Total Capital Outlay	-	-	\$36,661,480	-	-	-	\$36,661,480
Total Expenditures							
Total Expenditures	-	-	37,065,000	-	-	-	37,065,000
Total Expenditures	-	-	\$37,065,000	-	-	-	\$37,065,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 170 - Consulting & AG Expenses for Mill Creek

Cross Reference Name: Special Governmental Payments
Cross Reference Number: 10700-099-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Sales Income	-	-	300,000	-	-	-	300,000
Total Revenues	-	-	\$300,000	-	-	-	\$300,000
Services & Supplies							
Attorney General	-	-	300,000	-	-	-	300,000
Total Services & Supplies	-	-	\$300,000	-	-	-	\$300,000
Total Expenditures							
Total Expenditures	-	-	300,000	-	-	-	300,000
Total Expenditures	-	-	\$300,000	-	-	-	\$300,000
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: American Rescue Plan Act
Cross Reference Number: 10700-100-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Funds	-	-	-	(164,945,152)	-	-	(164,945,152)
Total Revenues	-	-	-	(\$164,945,152)	-	-	(\$164,945,152)
Special Payments							
Spc Pmt to OR Business Development	-	-	-	(163,911,525)	-	-	(163,911,525)
Spc Pmt to Corrections, Dept of	-	-	-	(1,033,627)	-	-	(1,033,627)
Total Special Payments	-	-	-	(\$164,945,152)	-	-	(\$164,945,152)
Total Expenditures							
Total Expenditures	-	-	-	(164,945,152)	-	-	(164,945,152)
Total Expenditures	-	-	-	(\$164,945,152)	-	-	(\$164,945,152)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 010 - Vacancy Factor and Non-ORPICS Personal Services

Cross Reference Name: Oregon Arena
Cross Reference Number: 10700-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(11,520)	-	-	-	-	-	(11,520)
Total Revenues	(\$11,520)	-	-	-	-	-	(\$11,520)
Personal Services							
Mass Transit Tax	686	-	-	-	-	-	686
Vacancy Savings	(12,206)	-	-	-	-	-	(12,206)
Total Personal Services	(\$11,520)	-	-	-	-	-	(\$11,520)
Total Expenditures							
Total Expenditures	(11,520)	-	-	-	-	-	(11,520)
Total Expenditures	(\$11,520)	-	-	-	-	-	(\$11,520)
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Oregon Arena
Cross Reference Number: 10700-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(1,300,000)	-	-	-	-	-	(1,300,000)
Other Revenues	-	-	(1,400,000)	-	-	-	(1,400,000)
Total Revenues	(\$1,300,000)	-	(\$1,400,000)	-	-	-	(\$2,700,000)
Services & Supplies							
Professional Services	(800,000)	-	-	-	-	-	(800,000)
Attorney General	(500,000)	-	-	-	-	-	(500,000)
Other COP Costs	-	-	(1,400,000)	-	-	-	(1,400,000)
Total Services & Supplies	(\$1,300,000)	-	(\$1,400,000)	-	-	-	(\$2,700,000)
Capital Outlay							
Other Capital Outlay	-	-	-	-	-	-	-
Total Capital Outlay	-	-	-	-	-	-	-
Debt Service							
Interest - Bonds	-	-	-	-	-	-	-
Total Debt Service	-	-	-	-	-	-	-
Total Expenditures							
Total Expenditures	(1,300,000)	-	(1,400,000)	-	-	-	(2,700,000)
Total Expenditures	(\$1,300,000)	-	(\$1,400,000)	-	-	-	(\$2,700,000)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Oregon Arena
Cross Reference Number: 10700-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Oregon Arena
Cross Reference Number: 10700-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	832	-	-	-	-	-	832
Total Revenues	\$832	-	-	-	-	-	\$832
Services & Supplies							
Instate Travel	61	-	-	-	-	-	61
Employee Training	129	-	-	-	-	-	129
Office Expenses	154	-	-	-	-	-	154
Telecommunications	172	-	-	-	-	-	172
Data Processing	58	-	-	-	-	-	58
Dues and Subscriptions	42	-	-	-	-	-	42
Other Services and Supplies	30	-	-	-	-	-	30
Expendable Prop 250 - 5000	36	-	-	-	-	-	36
IT Expendable Property	150	-	-	-	-	-	150
Total Services & Supplies	\$832	-	-	-	-	-	\$832
Total Expenditures							
Total Expenditures	832	-	-	-	-	-	832
Total Expenditures	\$832	-	-	-	-	-	\$832
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Administrative Svcs, Dept of
Pkg: 141 - Placeholder: Oregon Arena Project

Cross Reference Name: Oregon Arena
Cross Reference Number: 10700-101-00-00-00000

<i>Description</i>	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1	-	-	-	-	-	1
Total Revenues	\$1	-	-	-	-	-	\$1
Debt Service							
Interest - Bonds	1	-	-	-	-	-	1
Total Debt Service	\$1	-	-	-	-	-	\$1
Total Expenditures							
Total Expenditures	1	-	-	-	-	-	1
Total Expenditures	\$1	-	-	-	-	-	\$1
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	-	-	-	-	-	-	-

POS116 - Net Package Fiscal Impact Report

Chief Operating Office

2027-29 Biennium

Cross Reference Number: 10700-030-00-00-00000

Current Service Level

Package Number: 60

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2208736	1155610	5062	MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	PF	24	10	12,957	-310,968	-146,181	-457,149	-1	-1.00
2500005	1415756	159405	OAS C0872 A P	OPERATIONS & POLICY ANALYST	30	PF	24	5	8,446	202,704	110,703	313,407	1	1.00
										General Funds	0	0	0	
										Lottery Funds	0	0	0	
										Other Funds	-108,264	-35,478	-143,742	
										Federal Funds	0	0	0	
										Total Funds	-108,264	-35,478	-143,742	0 0.00

POS116 - Net Package Fiscal Impact Report

DAS IT

2027-29 Biennium

Cross Reference Number: 10700-032-00-00-00000

Current Service Level

Package Number: 60

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
914852	963140	21403	OAS C1488 I P	INFORMATION SYSTEMS SPECIAL	34	PF	24	11	13,769	330,456	152,568	483,024	1	1.00
1314864	1118920	20680	OAS C1487 I P	INFORMATION SYSTEMS SPECIAL	31	PF	24	10	11,513	276,312	134,824	411,136	1	1.00
2100108	1360600	107921	OAS C0873 A P	OPERATIONS & POLICY ANALYST	32	PF	24	5	9,288	222,912	117,326	340,238	1	1.00
2300008	1377571	136945	MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	PF	24	10	12,957	-310,968	-146,181	-457,149	-1	-1.00
2500005	1415756	159405	OAS C0872 A P	OPERATIONS & POLICY ANALYST	30	PF	24	5	8,446	-202,704	-110,703	-313,407	-1	-1.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										316,008	147,834	463,842		
Federal Funds										0	0	0		
Total Funds										316,008	147,834	463,842	1	1.00

POS116 - Net Package Fiscal Impact Report

Strategic Initiatives and Ent. Accountability

2027-29 Biennium

Cross Reference Number: 10700-034-00-00-00000

Current Service Level

Package Number: 60

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2100108	1360600	107921	OAS C0873 A P	OPERATIONS & POLICY ANALYST	32	PF	24	5	9,288	-222,912	-117,326	-340,238	-1	-1.00
2208736	1155610	5062	MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	PF	24	10	12,957	310,968	146,181	457,149	1	1.00
										General Funds	0	0	0	
										Lottery Funds	0	0	0	
										Other Funds	88,056	28,855	116,911	
										Federal Funds	0	0	0	
										Total Funds	88,056	28,855	116,911	0 0.00

POS116 - Net Package Fiscal Impact Report

Chief Financial Office

2027-29 Biennium

Cross Reference Number: 10700-035-00-00-00000

Current Service Level

Package Number: 60

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
156003	1160	32358	OAS C0871 A P	OPERATIONS & POLICY ANALYST	27	PF	24	8	8,446	-202,704	-110,703	-313,407	-1	-1.00
156004	1170	34959	OAS C0871 A P	OPERATIONS & POLICY ANALYST	27	PF	24	11	9,733	-233,592	-120,825	-354,417	-1	-1.00
313322	642900	45435	OAS C1339 A P	LEARNING & DEVELOPMENT SPEC	28	PF	24	11	10,228	-245,472	-124,719	-370,191	-1	-1.00
2500021	1415816	159791	OAS C0871 A P	OPERATIONS & POLICY ANALYST	27	PF	24	11	9,733	-233,592	-120,825	-354,417	-1	-1.00
2700055	1443308	179480	OAS C0870 A P	OPERATIONS & POLICY ANALYST	23	PF	24	11	8,059	-193,416	-107,659	-301,075	-1	-1.00
6508701	1235590	36115	OAS C0871 A P	OPERATIONS & POLICY ANALYST	27	PF	24	11	9,733	-233,592	-120,825	-354,417	-1	-1.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										-1,342,368	-705,556	-2,047,924		
Federal Funds										0	0	0		
Total Funds										-1,342,368	-705,556	-2,047,924	-6	-6.00

POS116 - Net Package Fiscal Impact Report

Enterprise Information Services (EIS)

2027-29 Biennium

Cross Reference Number: 10700-042-00-00-00000

Current Service Level

Package Number: 4

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
420301	1262260	51513	OAS C0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	24	11	6,968	0	0	0	0	0.00
420401	1262270	39405	UA C0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	24	11	6,971	0	0	0	0	0.00
2500147	1440182	167161	MMN X0872 A P	OPERATIONS & POLICY ANALYST	30	PF	24	10	11,754	0	0	0	0	0.00
4001181	1235140	20882	UA C0119 A P	EXECUTIVE SUPPORT SPECIALIST	20	PF	24	11	6,971	0	0	0	0	0.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										0	0	0		
Total Funds										0	0	0	0	0.00

POS116 - Net Package Fiscal Impact Report

Enterprise Information Services (EIS)

2027-29 Biennium

Cross Reference Number: 10700-042-00-00-00000

Current Service Level

Package Number: 60

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
401181	817500	65435	OAS	C0108 A P ADMINISTRATIVE SPECIALIST 2	20	PF	24	11	6,968	167,232	99,079	266,311	1	1.00
420301	1262260	51513	OAS	C0119 A P EXECUTIVE SUPPORT SPECIALIST	20	PF	24	11	6,968	0	0	0	0	0.00
420401	1262270	39405	UA	C0119 A P EXECUTIVE SUPPORT SPECIALIST	20	PF	24	11	6,971	0	0	0	0	0.00
510002	2920	10916	OAS	C1488 I P INFORMATION SYSTEMS SPECIAL	34	PF	24	11	13,769	330,456	152,568	483,024	1	1.00
1901040	1274910	67225	OAS	C0103 A P OFFICE SPECIALIST 1	13	PF	24	11	5,015	120,360	83,719	204,079	1	1.00
2500147	1440182	167161	MMN	X0872 A P OPERATIONS & POLICY ANALYST	30	PF	24	10	11,754	0	0	0	0	0.00
2511901	972230	5594	MMS	X0806 A P OFFICE MANAGER 2	22	PF	24	10	7,974	191,376	106,991	298,367	1	1.00
2548201	972160	22640	OAS	C1484 I P INFORMATION SYSTEMS SPECIAL	25	PF	24	10	8,706	208,944	112,748	321,692	1	1.00
2548612	971790	65917	MMN	X0873 A P OPERATIONS & POLICY ANALYST	32	PF	24	10	12,957	310,968	146,181	457,149	1	1.00
2548716	979660	9181	MMN	X0873 A P OPERATIONS & POLICY ANALYST	32	PF	24	10	12,957	310,968	146,181	457,149	1	1.00
2548719	979690	45401	OAS	C0108 A P ADMINISTRATIVE SPECIALIST 2	20	PF	24	4	5,026	120,624	83,805	204,429	1	1.00
4001181	1235140	20882	UA	C0119 A P EXECUTIVE SUPPORT SPECIALIST	20	PF	24	11	6,971	0	0	0	0	0.00
5502121	1215380	21676	OAS	C0212 A P ACCOUNTING TECHNICIAN	19	PF	24	11	6,661	159,864	96,664	256,528	1	1.00
5508701	1248720	56804	OAS	C0870 A P OPERATIONS & POLICY ANALYST	23	PF	24	11	8,059	193,416	107,659	301,075	1	1.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										2,114,208	1,135,595	3,249,803		
Federal Funds										0	0	0		
Total Funds										2,114,208	1,135,595	3,249,803	10	10.00

2027-29 Biennium

Cross Reference Number: 10700-045-00-00-00000

Current Service Level

Package Number: 4

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1308731	1046120	20380	MMN X1327 A P	HR CONSULTANT 2	32	PF	24	10	12,957	0	0	0	0	0.00
2100052	1318500	70225	MMC X1327 A P	HR CONSULTANT 2	32	PF	24	10	12,957	0	0	0	0	0.00
2300029	1377692	132964	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	6	9,695	0	0	0	0	0.00
										General Funds	0	0	0	
										Lottery Funds	0	0	0	
										Other Funds	0	0	0	
										Federal Funds	0	0	0	
										Total Funds	0	0	0	0 0.00

POS116 - Net Package Fiscal Impact Report

Chief Human Resource Office

2027-29 Biennium

Cross Reference Number: 10700-045-00-00-00000

Current Service Level

Package Number: 60

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1308731	1046120	20380	MMN X1327 A P	HR CONSULTANT 2	32	PF	24	10	12,957	0	0	0	0	0.00
2100052	1318500	70225	MMC X1327 A P	HR CONSULTANT 2	32	PF	24	10	12,957	0	0	0	0	0.00
2300029	1377692	132964	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	6	9,695	0	0	0	0	0.00
										General Funds	0	0	0	
										Lottery Funds	0	0	0	
										Other Funds	0	0	0	
										Federal Funds	0	0	0	
										Total Funds	0	0	0	0 0.00

POS116 - Net Package Fiscal Impact Report

EIS – Data Center Services

2027-29 Biennium

Cross Reference Number: 10700-052-00-00-00000

Current Service Level

Package Number: 60

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
401181	817500	65435	OAS C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	11	6,968	-167,232	-99,079	-266,311	-1	-1.00
510002	2920	10916	OAS C1488 I P	INFORMATION SYSTEMS SPECIAL	34	PF	24	11	13,769	-330,456	-152,568	-483,024	-1	-1.00
1901040	1274910	67225	OAS C0103 A P	OFFICE SPECIALIST 1	13	PF	24	11	5,015	-120,360	-83,719	-204,079	-1	-1.00
2511901	972230	5594	MMS X0806 A P	OFFICE MANAGER 2	22	PF	24	10	7,974	-191,376	-106,991	-298,367	-1	-1.00
2548201	972160	22640	OAS C1484 I P	INFORMATION SYSTEMS SPECIAL	25	PF	24	10	8,706	-208,944	-112,748	-321,692	-1	-1.00
2548612	971790	65917	MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	PF	24	10	12,957	-310,968	-146,181	-457,149	-1	-1.00
2548716	979660	9181	MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	PF	24	10	12,957	-310,968	-146,181	-457,149	-1	-1.00
2548719	979690	45401	OAS C0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	4	5,026	-120,624	-83,805	-204,429	-1	-1.00
5502121	1215380	21676	OAS C0212 A P	ACCOUNTING TECHNICIAN	19	PF	24	11	6,661	-159,864	-96,664	-256,528	-1	-1.00
5508701	1248720	56804	OAS C0870 A P	OPERATIONS & POLICY ANALYST	23	PF	24	11	8,059	-193,416	-107,659	-301,075	-1	-1.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										-2,114,208	-1,135,595	-3,249,803		
Federal Funds										0	0	0		
Total Funds										-2,114,208	-1,135,595	-3,249,803	-10	-10.00

POS116 - Net Package Fiscal Impact Report

Oregon Statewide Business Application (SBA)

2027-29 Biennium

Cross Reference Number: 10700-055-00-00-00000

Current Service Level

Package Number: 60

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
156003	1160	32358	OAS C0871 A P	OPERATIONS & POLICY ANALYST	27	PF	24	8	8,446	202,704	110,703	313,407	1	1.00
156004	1170	34959	OAS C0871 A P	OPERATIONS & POLICY ANALYST	27	PF	24	11	9,733	233,592	120,825	354,417	1	1.00
313322	642900	45435	OAS C1339 A P	LEARNING & DEVELOPMENT SPEC	28	PF	24	11	10,228	245,472	124,719	370,191	1	1.00
1308711	999570	24337	OAS C0872 A P	OPERATIONS & POLICY ANALYST	30	PF	24	11	11,266	270,384	132,882	403,266	1	1.00
1900016	1365920	107196	MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	PF	24	5	10,172	244,128	124,278	368,406	1	1.00
2300008	1377571	136945	MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	PF	24	10	12,957	310,968	146,181	457,149	1	1.00
2500021	1415816	159791	OAS C0871 A P	OPERATIONS & POLICY ANALYST	27	PF	24	11	9,733	233,592	120,825	354,417	1	1.00
2700055	1443308	179480	OAS C0870 A P	OPERATIONS & POLICY ANALYST	23	PF	24	11	8,059	193,416	107,659	301,075	1	1.00
2700080	1446712	179502	MMS X7634 A P	PROCUREMENT MANAGER 2	33X	PF	24	11	13,625	327,000	151,435	478,435	1	1.00
2700081	1446713	167152	OAS C0871 A P	OPERATIONS & POLICY ANALYST	27	PF	24	6	7,681	184,344	104,686	289,030	1	1.00
3001501	10940	46018	OAS C0871 A P	OPERATIONS & POLICY ANALYST	27	PF	24	7	8,061	193,464	107,675	301,139	1	1.00
6508701	1235590	36115	OAS C0871 A P	OPERATIONS & POLICY ANALYST	27	PF	24	11	9,733	233,592	120,825	354,417	1	1.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										2,872,656	1,472,693	4,345,349		
Federal Funds										0	0	0		
Total Funds										2,872,656	1,472,693	4,345,349	12	12.00

POS116 - Net Package Fiscal Impact Report

Enterprise Asset Management

2027-29 Biennium

Cross Reference Number: 10700-060-00-00-00000

Current Service Level

Package Number: 0

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2700098	1447828	183911	MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	PF	24	5	10,172	244,128	124,278	368,406	1	1.00
										244,128	124,278	368,406		
										0	0	0		
										0	0	0		
										0	0	0		
										244,128	124,278	368,406	1	1.00

2027-29 Biennium

Cross Reference Number: 10700-060-00-00-00000

Current Service Level

Package Number: 1

Position Number	Auth No	Workday Id	Classification			Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2700098	1447828	183911	MMN	X0873	A P	OPERATIONS & POLICY ANALYST	32	PF	24	5	10,172	-244,128	-124,278	-368,406	-1	-1.00
General Funds												-244,128	-124,278	-368,406		
Lottery Funds												0	0	0		
Other Funds												0	0	0		
Federal Funds												0	0	0		
Total Funds												-244,128	-124,278	-368,406	-1	-1.00

POS116 - Net Package Fiscal Impact Report

Enterprise Asset Management

2027-29 Biennium

Cross Reference Number: 10700-060-00-00-00000

Current Service Level

Package Number: 4

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2300049	1377816	127378	OAS C3251 A P	FACILITIES ENGINEER 1	27	PF	24	10	9,288	0	0	0	0	0.00
3400702	11180	9907	OAS C0860 A P	PROGRAM ANALYST 1	23	PF	24	11	8,059	0	0	0	0	0.00
6003101	11980	19221	MMS X0807 A P	OFFICE MANAGER 3	25	PF	24	10	9,234	0	0	0	0	0.00
6410212	12530	37345	OAS C4015 A P	FACILITY OPERATIONS SPECIALIS	26	PF	24	8	8,061	0	0	0	0	0.00
										General Funds	0	0	0	
										Lottery Funds	0	0	0	
										Other Funds	0	0	0	
										Federal Funds	0	0	0	
										Total Funds	0	0	0	0 0.00

POS116 - Net Package Fiscal Impact Report

Enterprise Asset Management

2027-29 Biennium

Cross Reference Number: 10700-060-00-00-00000

Current Service Level

Package Number: 60

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2300049	1377816	127378	OAS C3251 A P	FACILITIES ENGINEER 1	27	PF	24	10	9,288	0	0	0	0	0.00
3400702	11180	9907	OAS C0860 A P	PROGRAM ANALYST 1	23	PF	24	11	8,059	0	0	0	0	0.00
6003101	11980	19221	MMS X0807 A P	OFFICE MANAGER 3	25	PF	24	10	9,234	0	0	0	0	0.00
6410212	12530	37345	OAS C4015 A P	FACILITY OPERATIONS SPECIALIS	26	PF	24	8	8,061	0	0	0	0	0.00
										General Funds	0	0	0	
										Lottery Funds	0	0	0	
										Other Funds	0	0	0	
										Federal Funds	0	0	0	
										Total Funds	0	0	0	0 0.00

POS116 - Net Package Fiscal Impact Report

Enterprise Goods & Services

2027-29 Biennium

Cross Reference Number: 10700-065-00-00-00000

Current Service Level

Package Number: 60

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
914852	963140	21403	OAS C1488 I P	INFORMATION SYSTEMS SPECIAL	34	PF	24	11	13,769	-330,456	-152,568	-483,024	-1	-1.00
1308711	999570	24337	OAS C0872 A P	OPERATIONS & POLICY ANALYST	30	PF	24	11	11,266	-270,384	-132,882	-403,266	-1	-1.00
1314864	1118920	20680	OAS C1487 I P	INFORMATION SYSTEMS SPECIAL	31	PF	24	10	11,513	-276,312	-134,824	-411,136	-1	-1.00
1900016	1365920	107196	MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	PF	24	5	10,172	-244,128	-124,278	-368,406	-1	-1.00
2700080	1446712	179502	MMS X7634 A P	PROCUREMENT MANAGER 2	33X	PF	24	11	13,625	-327,000	-151,435	-478,435	-1	-1.00
2700081	1446713	167152	OAS C0871 A P	OPERATIONS & POLICY ANALYST	27	PF	24	6	7,681	-184,344	-104,686	-289,030	-1	-1.00
3001501	10940	46018	OAS C0871 A P	OPERATIONS & POLICY ANALYST	27	PF	24	7	8,061	-193,464	-107,675	-301,139	-1	-1.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										-1,826,088	-908,348	-2,734,436		
Federal Funds										0	0	0		
Total Funds										-1,826,088	-908,348	-2,734,436	-7	-7.00

POS116 - Net Package Fiscal Impact Report

Oregon Arena

2027-29 Biennium

Cross Reference Number: 10700-101-00-00-00000

Current Service Level

Package Number: 0

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2700098	1447828	183911	MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	PF	24	5	10,172	-244,128	-124,278	-368,406	-1	-1.00
										-244,128	-124,278	-368,406		
										0	0	0		
										0	0	0		
										0	0	0		
										-244,128	-124,278	-368,406	-1	-1.00

2027-29 Biennium

Cross Reference Number: 10700-101-00-00-00000

Current Service Level

Package Number: 1

Position Number	Auth No	Workday Id	Classification			Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2700098	1447828	183911	MMN	X0873	A P	OPERATIONS & POLICY ANALYST	32	PF	24	5	10,172	244,128	124,278	368,406	1	1.00
General Funds												244,128	124,278	368,406		
Lottery Funds												0	0	0		
Other Funds												0	0	0		
Federal Funds												0	0	0		
Total Funds												244,128	124,278	368,406	1	1.00

POS116 - Net Package Fiscal Impact Report

Enterprise Information Services (EIS)

2027-29 Biennium

Cross Reference Number: 10700-042-00-00-00000

Agency Request Budget

Package Number: 181

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2900028	1451011		OAS C1488 I P	INFORMATION SYSTEMS SPECIAL	34	PF	21	5	10,441	219,261	110,594	329,855	1	0.88
2900029	1451012		OAS C1488 I P	INFORMATION SYSTEMS SPECIAL	34	PF	21	5	10,441	219,261	110,594	329,855	1	0.88
2900030	1451013		OAS C1488 I P	INFORMATION SYSTEMS SPECIAL	34	PF	21	5	10,441	219,261	110,594	329,855	1	0.88
2900031	1451014		OAS C0873 A P	OPERATIONS & POLICY ANALYST	32	LF	21	5	9,288	195,048	102,660	297,708	1	0.88
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										852,831	434,442	1,287,273		
Federal Funds										0	0	0		
Total Funds										852,831	434,442	1,287,273	4	3.52

POS116 - Net Package Fiscal Impact Report

Enterprise Information Services (EIS)

2027-29 Biennium

Cross Reference Number: 10700-042-00-00-00000

Agency Request Budget

Package Number: 183

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2900032	1451443		OAS C1488 I P	INFORMATION SYSTEMS SPECIAL	34	LF	24	11	13,769	330,456	152,568	483,024	1	1.00
2900033	1451444		OAS C1488 I P	INFORMATION SYSTEMS SPECIAL	34	LF	24	11	13,769	330,456	152,568	483,024	1	1.00
General Funds										660,912	305,136	966,048		
Lottery Funds										0	0	0		
Other Funds										0	0	0		
Federal Funds										0	0	0		
Total Funds										660,912	305,136	966,048	2	2.00

2027-29 Biennium

Cross Reference Number: 10700-045-00-00-00000

Agency Request Budget

Package Number: 110

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2900010	1451071		MMN X1322 A P	HUMAN RESOURCE ANALYST 3	29	LF	21	5	8,798	184,758	99,288	284,046	1	0.88
										0	0	0		
										0	0	0		
										184,758	99,288	284,046		
										0	0	0		
										184,758	99,288	284,046	1	0.88

POS116 - Net Package Fiscal Impact Report

Chief Human Resource Office

2027-29 Biennium

Cross Reference Number: 10700-045-00-00-00000

Agency Request Budget

Package Number: 132

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
113211	815560	7178	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	9	11,206	-268,944	-132,410	-401,354	-1	-1.00
520008	2970	32639	MMN X1321 A P	HUMAN RESOURCE ANALYST 2	26	PF	24	10	9,681	-232,344	-120,415	-352,759	-1	-1.00
520055	3180	3930	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	10	11,754	-282,096	-136,719	-418,815	-1	-1.00
530013	3300	28343	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	10	11,754	-282,096	-136,719	-418,815	-1	-1.00
530026	3360	5023	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	10	11,754	-282,096	-136,719	-418,815	-1	-1.00
530030	3390	7115	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	5	9,229	-221,496	-116,861	-338,357	-1	-1.00
530401	8140	62021	MMN X1321 A P	HUMAN RESOURCE ANALYST 2	26	PF	24	5	7,598	-182,352	-104,033	-286,385	-1	-1.00
700013	4140	8423	MMS X7342 A P	HUMAN RESOURCES ADMINISTRA	38X	PF	24	9	15,730	-377,520	-167,428	-544,948	-1	-1.00
951203	672040	65070	MMN X1320 A P	HUMAN RESOURCE ANALYST 1	23	PF	24	10	8,389	-201,336	-110,254	-311,590	-1	-1.00
1810402	795220	102516	MMN X0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	10	7,237	-173,688	-101,195	-274,883	-1	-1.00
2300026	1377674	132944	MMN X1321 A P	HUMAN RESOURCE ANALYST 2	26	PF	24	10	9,681	-232,344	-120,415	-352,759	-1	-1.00
2300033	1377751	132859	MMN X1321 A P	HUMAN RESOURCE ANALYST 2	26	PF	24	10	9,681	-232,344	-120,415	-352,759	-1	-1.00
2300150	1409311	143784	MMN X1321 A P	HUMAN RESOURCE ANALYST 2	26	PF	24	8	8,798	-211,152	-113,472	-324,624	-1	-1.00
2300151	1409312	143783	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	10	11,754	-282,096	-136,719	-418,815	-1	-1.00
2700018	1443241	179396	MMN X1320 A P	HUMAN RESOURCE ANALYST 1	23	PF	24	7	7,239	-173,736	-101,211	-274,947	-1	-1.00
2700086	1447816	185707	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	5	9,229	-221,496	-116,861	-338,357	-1	-1.00
7013211	1235660	19245	MMN X1321 A P	HUMAN RESOURCE ANALYST 2	26	PF	24	10	9,681	-232,344	-120,415	-352,759	-1	-1.00
9013261	1235670	36601	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	10	11,754	-282,096	-136,719	-418,815	-1	-1.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										-4,371,576	-2,228,980	-6,600,556		
Federal Funds										0	0	0		
Total Funds										-4,371,576	-2,228,980	-6,600,556	-18	-18.00

POS116 - Net Package Fiscal Impact Report

Oregon Statewide Business Application (SBA)

2027-29 Biennium

Cross Reference Number: 10700-055-00-00-00000

Agency Request Budget

Package Number: 120

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2900011	1451073		MMS X7083 A P	BUSINESS OPERATIONS MANAGEI	35X	LF	24	5	11,206	268,944	132,410	401,354	1	1.00
2900012	1451074		MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	LF	21	5	10,172	213,612	108,743	322,355	1	0.88
2900013	1451075		MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	LF	21	5	10,172	213,612	108,743	322,355	1	0.88
2900014	1451076		MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	LF	21	5	10,172	213,612	108,743	322,355	1	0.88
2900015	1451077		MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	LF	21	5	10,172	213,612	108,743	322,355	1	0.88
2900016	1451091		MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	LF	21	5	10,172	213,612	108,743	322,355	1	0.88
2900017	1451092		MMN X1488 I P	INFORMATION SYSTEMS SPECIAL	33	LF	21	5	11,143	234,003	115,426	349,429	1	0.88
2900018	1451093		MMN X0872 A P	OPERATIONS & POLICY ANALYST	30	LF	21	5	9,229	193,809	102,254	296,063	1	0.88
2900019	1451094		MMN X0872 A P	OPERATIONS & POLICY ANALYST	30	LF	21	5	9,229	193,809	102,254	296,063	1	0.88
2900020	1451095		MMN X0872 A P	OPERATIONS & POLICY ANALYST	30	LF	21	5	9,229	193,809	102,254	296,063	1	0.88
2900021	1451152		MMN X0872 A P	OPERATIONS & POLICY ANALYST	30	LF	21	5	9,229	193,809	102,254	296,063	1	0.88
2900022	1451153		MMN X0872 A P	OPERATIONS & POLICY ANALYST	30	LF	21	5	9,229	193,809	102,254	296,063	1	0.88
2900023	1451154		MMN X0856 A P	PROJECT MANAGER 3	32	LF	21	5	10,172	213,612	108,743	322,355	1	0.88
2900024	1451155		MMN X0873 A P	OPERATIONS & POLICY ANALYST	32	LF	21	5	10,172	213,612	108,743	322,355	1	0.88
2900025	1451156		MMN X1339 A P	LEARNING & DEVELOPMENT SPEC	28	LF	21	5	8,382	176,022	96,426	272,448	1	0.88
2900026	1451157		MMN X1338 A P	LEARNING & DEVELOPMENT SPEC	24	LF	21	5	6,896	144,816	86,199	231,015	1	0.88
2900027	1451158		MMN X1218 A P	ACCOUNTANT 3	30	LF	21	5	9,229	193,809	102,254	296,063	1	0.88
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										3,481,923	1,805,186	5,287,109		
Federal Funds										0	0	0		
Total Funds										3,481,923	1,805,186	5,287,109	17	15.08

POS116 - Net Package Fiscal Impact Report

Enterprise Asset Management

2027-29 Biennium

Cross Reference Number: 10700-060-00-00-00000

Agency Request Budget

Package Number: 140

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2900045	1451191		OAS C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	21	5	7,320	153,720	89,118	242,838	1	0.88
2900046	1451192		OAS C0770 A P	STATE PROCUREMENT ANALYST	30	PF	21	5	8,446	177,366	96,865	274,231	1	0.88
2900047	1451193		OAS C4035 A P	FACILITY ENERGY TECHNICIAN 4	29	PF	24	5	8,061	193,464	107,675	301,139	1	1.00
2900048	1451194		OAS C4034 A P	FACILITY ENERGY TECHNICIAN 3	26	PF	21	5	6,982	146,622	86,791	233,413	1	0.88
2900049	1451195		OAS C4034 A P	FACILITY ENERGY TECHNICIAN 3	26	PF	21	5	6,982	146,622	86,791	233,413	1	0.88
2900050	1451196		OAS C0104 A P	OFFICE SPECIALIST 2	15	PF	21	7	4,584	96,264	70,288	166,552	1	0.88
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										914,058	537,528	1,451,586		
Federal Funds										0	0	0		
Total Funds										914,058	537,528	1,451,586	6	5.40

POS116 - Net Package Fiscal Impact Report

Enterprise Goods & Services

2027-29 Biennium

Cross Reference Number: 10700-065-00-00-00000

Agency Request Budget

Package Number: 130

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
2900034	1451214		OAS C5248 A P	COMPLIANCE SPECIALIST 3	29	PF	24	5	8,061	193,464	107,675	301,139	1	1.00
2900035	1451215		OAS C5248 A P	COMPLIANCE SPECIALIST 3	29	PF	24	5	8,061	193,464	107,675	301,139	1	1.00
2900036	1451216		MMN X0873 A P	OPERATIONS & POLICY ANALYST 4	32	PF	24	5	10,172	244,128	124,278	368,406	1	1.00
										General Funds	0	0	0	
										Lottery Funds	0	0	0	
										Other Funds	631,056	339,628	970,684	
										Federal Funds	0	0	0	
										Total Funds	631,056	339,628	970,684	3 3.00

POS116 - Net Package Fiscal Impact Report

Enterprise Goods & Services

2027-29 Biennium

Cross Reference Number: 10700-065-00-00-00000

Agency Request Budget

Package Number: 132

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
113211	815560	7178	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	9	11,206	268,944	132,410	401,354	1	1.00
520008	2970	32639	MMN X1321 A P	HUMAN RESOURCE ANALYST 2	26	PF	24	10	9,681	232,344	120,415	352,759	1	1.00
520055	3180	3930	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	10	11,754	282,096	136,719	418,815	1	1.00
530013	3300	28343	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	10	11,754	282,096	136,719	418,815	1	1.00
530026	3360	5023	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	10	11,754	282,096	136,719	418,815	1	1.00
530030	3390	7115	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	5	9,229	221,496	116,861	338,357	1	1.00
530401	8140	62021	MMN X1321 A P	HUMAN RESOURCE ANALYST 2	26	PF	24	5	7,598	182,352	104,033	286,385	1	1.00
700013	4140	8423	MMS X7342 A P	HUMAN RESOURCES ADMINISTRA	38X	PF	24	9	15,730	377,520	167,428	544,948	1	1.00
951203	672040	65070	MMN X1320 A P	HUMAN RESOURCE ANALYST 1	23	PF	24	10	8,389	201,336	110,254	311,590	1	1.00
1810402	795220	102516	MMN X0108 A P	ADMINISTRATIVE SPECIALIST 2	20	PF	24	10	7,237	173,688	101,195	274,883	1	1.00
2300026	1377674	132944	MMN X1321 A P	HUMAN RESOURCE ANALYST 2	26	PF	24	10	9,681	232,344	120,415	352,759	1	1.00
2300033	1377751	132859	MMN X1321 A P	HUMAN RESOURCE ANALYST 2	26	PF	24	10	9,681	232,344	120,415	352,759	1	1.00
2300150	1409311	143784	MMN X1321 A P	HUMAN RESOURCE ANALYST 2	26	PF	24	8	8,798	211,152	113,472	324,624	1	1.00
2300151	1409312	143783	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	10	11,754	282,096	136,719	418,815	1	1.00
2700018	1443241	179396	MMN X1320 A P	HUMAN RESOURCE ANALYST 1	23	PF	24	7	7,239	173,736	101,211	274,947	1	1.00
2700086	1447816	185707	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	5	9,229	221,496	116,861	338,357	1	1.00
2900037	1451251		OAS C0214 A P	PAYROLL ANALYST	21	PF	24	9	6,657	159,768	96,633	256,401	1	1.00
2900038	1451252		OAS C0214 A P	PAYROLL ANALYST	21	PF	24	10	6,982	167,568	99,189	266,757	1	1.00
2900039	1451253		OAS C0214 A P	PAYROLL ANALYST	21	PF	24	7	6,070	145,680	92,017	237,697	1	1.00
2900040	1451254		OAS C0214 A P	PAYROLL ANALYST	21	PF	24	5	5,510	132,240	87,612	219,852	1	1.00
2900041	1451255		OAS C0214 A P	PAYROLL ANALYST	21	PF	24	5	5,510	132,240	87,612	219,852	1	1.00
2900042	1451256		OAS C0214 A P	PAYROLL ANALYST	21	PF	24	5	5,510	132,240	87,612	219,852	1	1.00
2900043	1451257		OAS C0214 A P	PAYROLL ANALYST	21	PF	24	10	6,982	167,568	99,189	266,757	1	1.00
2900044	1451258		OAS C0214 A P	PAYROLL ANALYST	21	PF	24	5	5,510	132,240	87,612	219,852	1	1.00
7013211	1235660	19245	MMN X1321 A P	HUMAN RESOURCE ANALYST 2	26	PF	24	10	9,681	232,344	120,415	352,759	1	1.00
9013261	1235670	36601	MMN X1326 A P	HR CONSULTANT 1	30	PF	24	10	11,754	282,096	136,719	418,815	1	1.00
General Funds										0	0	0		
Lottery Funds										0	0	0		
Other Funds										5,541,120	2,966,456	8,507,576		
Federal Funds										0	0	0		
Total Funds										5,541,120	2,966,456	8,507,576	26	26.00

Administrative Svcs, Dept of**Summary Cross Reference Listing and Packages****2027-29 Biennium****Agency Number: 10700****BAM Analyst: Brickman, Tamara****Budget Coordinator: Delgadillo, Kalene - (503)378-2580**

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
030-00-00-00000	Chief Operating Office	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
030-00-00-00000	Chief Operating Office	021	0	Phase-in	Essential Packages
030-00-00-00000	Chief Operating Office	022	0	Phase-out Pgm & One-time Costs	Essential Packages
030-00-00-00000	Chief Operating Office	031	0	Standard Inflation	Essential Packages
030-00-00-00000	Chief Operating Office	032	0	Above Standard Inflation	Essential Packages
030-00-00-00000	Chief Operating Office	033	0	Exceptional Inflation	Essential Packages
030-00-00-00000	Chief Operating Office	040	0	Mandated Caseload	Essential Packages
030-00-00-00000	Chief Operating Office	050	0	Fundshifts	Essential Packages
030-00-00-00000	Chief Operating Office	060	0	Technical Adjustments	Essential Packages
030-00-00-00000	Chief Operating Office	070	0	Revenue Shortfalls	Policy Packages
030-00-00-00000	Chief Operating Office	081	0	June 2026 Emergency Board	Policy Packages
030-00-00-00000	Chief Operating Office	101	12	Highway Cost Allocation Study (HCAS)	Policy Packages
032-00-00-00000	DAS IT	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
032-00-00-00000	DAS IT	021	0	Phase-in	Essential Packages
032-00-00-00000	DAS IT	022	0	Phase-out Pgm & One-time Costs	Essential Packages
032-00-00-00000	DAS IT	031	0	Standard Inflation	Essential Packages
032-00-00-00000	DAS IT	032	0	Above Standard Inflation	Essential Packages
032-00-00-00000	DAS IT	033	0	Exceptional Inflation	Essential Packages
032-00-00-00000	DAS IT	040	0	Mandated Caseload	Essential Packages
032-00-00-00000	DAS IT	050	0	Fundshifts	Essential Packages
032-00-00-00000	DAS IT	060	0	Technical Adjustments	Essential Packages
032-00-00-00000	DAS IT	070	0	Revenue Shortfalls	Policy Packages

Administrative Svcs, Dept of**Summary Cross Reference Listing and Packages
2027-29 Biennium****Agency Number: 10700****BAM Analyst: Brickman, Tamara****Budget Coordinator: Delgadillo, Kalene - (503)378-2580**

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
032-00-00-00000	DAS IT	081	0	June 2026 Emergency Board	Policy Packages
034-00-00-00000	Strategic Initiatives and Ent. Accountability	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
034-00-00-00000	Strategic Initiatives and Ent. Accountability	021	0	Phase-in	Essential Packages
034-00-00-00000	Strategic Initiatives and Ent. Accountability	022	0	Phase-out Pgm & One-time Costs	Essential Packages
034-00-00-00000	Strategic Initiatives and Ent. Accountability	031	0	Standard Inflation	Essential Packages
034-00-00-00000	Strategic Initiatives and Ent. Accountability	032	0	Above Standard Inflation	Essential Packages
034-00-00-00000	Strategic Initiatives and Ent. Accountability	033	0	Exceptional Inflation	Essential Packages
034-00-00-00000	Strategic Initiatives and Ent. Accountability	040	0	Mandated Caseload	Essential Packages
034-00-00-00000	Strategic Initiatives and Ent. Accountability	050	0	Fundshifts	Essential Packages
034-00-00-00000	Strategic Initiatives and Ent. Accountability	060	0	Technical Adjustments	Essential Packages
034-00-00-00000	Strategic Initiatives and Ent. Accountability	070	0	Revenue Shortfalls	Policy Packages
034-00-00-00000	Strategic Initiatives and Ent. Accountability	081	0	June 2026 Emergency Board	Policy Packages
035-00-00-00000	Chief Financial Office	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
035-00-00-00000	Chief Financial Office	021	0	Phase-in	Essential Packages
035-00-00-00000	Chief Financial Office	022	0	Phase-out Pgm & One-time Costs	Essential Packages
035-00-00-00000	Chief Financial Office	031	0	Standard Inflation	Essential Packages
035-00-00-00000	Chief Financial Office	032	0	Above Standard Inflation	Essential Packages
035-00-00-00000	Chief Financial Office	033	0	Exceptional Inflation	Essential Packages
035-00-00-00000	Chief Financial Office	040	0	Mandated Caseload	Essential Packages
035-00-00-00000	Chief Financial Office	050	0	Fundshifts	Essential Packages
035-00-00-00000	Chief Financial Office	060	0	Technical Adjustments	Essential Packages
035-00-00-00000	Chief Financial Office	070	0	Revenue Shortfalls	Policy Packages

Administrative Svcs, Dept of**Summary Cross Reference Listing and Packages
2027-29 Biennium****Agency Number: 10700****BAM Analyst: Brickman, Tamara****Budget Coordinator: Delgadillo, Kalene - (503)378-2580**

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
035-00-00-00000	Chief Financial Office	081	0	June 2026 Emergency Board	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
042-00-00-00000	Enterprise Information Services (EIS)	021	0	Phase-in	Essential Packages
042-00-00-00000	Enterprise Information Services (EIS)	022	0	Phase-out Pgm & One-time Costs	Essential Packages
042-00-00-00000	Enterprise Information Services (EIS)	031	0	Standard Inflation	Essential Packages
042-00-00-00000	Enterprise Information Services (EIS)	032	0	Above Standard Inflation	Essential Packages
042-00-00-00000	Enterprise Information Services (EIS)	033	0	Exceptional Inflation	Essential Packages
042-00-00-00000	Enterprise Information Services (EIS)	040	0	Mandated Caseload	Essential Packages
042-00-00-00000	Enterprise Information Services (EIS)	050	0	Fundshifts	Essential Packages
042-00-00-00000	Enterprise Information Services (EIS)	060	0	Technical Adjustments	Essential Packages
042-00-00-00000	Enterprise Information Services (EIS)	070	0	Revenue Shortfalls	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	081	0	June 2026 Emergency Board	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	180	2	Lifecycle: Network Security Replacement Plan	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	181	6	EIS Lifecycle: Enterprise Telephony	Policy Packages
042-00-00-00000	Enterprise Information Services (EIS)	183	11	EIS Resources for HR 1	Policy Packages
045-00-00-00000	Chief Human Resource Office	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
045-00-00-00000	Chief Human Resource Office	021	0	Phase-in	Essential Packages
045-00-00-00000	Chief Human Resource Office	022	0	Phase-out Pgm & One-time Costs	Essential Packages
045-00-00-00000	Chief Human Resource Office	031	0	Standard Inflation	Essential Packages
045-00-00-00000	Chief Human Resource Office	032	0	Above Standard Inflation	Essential Packages
045-00-00-00000	Chief Human Resource Office	033	0	Exceptional Inflation	Essential Packages
045-00-00-00000	Chief Human Resource Office	040	0	Mandated Caseload	Essential Packages

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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
045-00-00-00000	Chief Human Resource Office	050	0	Fundshifts	Essential Packages
045-00-00-00000	Chief Human Resource Office	060	0	Technical Adjustments	Essential Packages
045-00-00-00000	Chief Human Resource Office	070	0	Revenue Shortfalls	Policy Packages
045-00-00-00000	Chief Human Resource Office	081	0	June 2026 Emergency Board	Policy Packages
045-00-00-00000	Chief Human Resource Office	110	5	CHRO Office Investigations Program Resources	Policy Packages
045-00-00-00000	Chief Human Resource Office	132	14	SFS Payroll and DAS Resources	Policy Packages
052-00-00-00000	EIS – Data Center Services	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
052-00-00-00000	EIS – Data Center Services	021	0	Phase-in	Essential Packages
052-00-00-00000	EIS – Data Center Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
052-00-00-00000	EIS – Data Center Services	031	0	Standard Inflation	Essential Packages
052-00-00-00000	EIS – Data Center Services	032	0	Above Standard Inflation	Essential Packages
052-00-00-00000	EIS – Data Center Services	033	0	Exceptional Inflation	Essential Packages
052-00-00-00000	EIS – Data Center Services	040	0	Mandated Caseload	Essential Packages
052-00-00-00000	EIS – Data Center Services	050	0	Fundshifts	Essential Packages
052-00-00-00000	EIS – Data Center Services	060	0	Technical Adjustments	Essential Packages
052-00-00-00000	EIS – Data Center Services	070	0	Revenue Shortfalls	Policy Packages
052-00-00-00000	EIS – Data Center Services	081	0	June 2026 Emergency Board	Policy Packages
052-00-00-00000	EIS – Data Center Services	182	10	Lifecycle Data Center Services Infrastructure	Policy Packages
055-00-00-00000	Oregon Statewide Business Application (SBA)	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
055-00-00-00000	Oregon Statewide Business Application (SBA)	021	0	Phase-in	Essential Packages
055-00-00-00000	Oregon Statewide Business Application (SBA)	022	0	Phase-out Pgm & One-time Costs	Essential Packages
055-00-00-00000	Oregon Statewide Business Application (SBA)	031	0	Standard Inflation	Essential Packages

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2027-29 Biennium****Agency Number: 10700****BAM Analyst: Brickman, Tamara****Budget Coordinator: Delgadillo, Kalene - (503)378-2580**

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
055-00-00-00000	Oregon Statewide Business Application (SBA)	032	0	Above Standard Inflation	Essential Packages
055-00-00-00000	Oregon Statewide Business Application (SBA)	033	0	Exceptional Inflation	Essential Packages
055-00-00-00000	Oregon Statewide Business Application (SBA)	040	0	Mandated Caseload	Essential Packages
055-00-00-00000	Oregon Statewide Business Application (SBA)	050	0	Fundshifts	Essential Packages
055-00-00-00000	Oregon Statewide Business Application (SBA)	060	0	Technical Adjustments	Essential Packages
055-00-00-00000	Oregon Statewide Business Application (SBA)	070	0	Revenue Shortfalls	Policy Packages
055-00-00-00000	Oregon Statewide Business Application (SBA)	081	0	June 2026 Emergency Board	Policy Packages
055-00-00-00000	Oregon Statewide Business Application (SBA)	120	1	Workday Payroll Transformation Resources	Policy Packages
060-00-00-00000	Enterprise Asset Management	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
060-00-00-00000	Enterprise Asset Management	021	0	Phase-in	Essential Packages
060-00-00-00000	Enterprise Asset Management	022	0	Phase-out Pgm & One-time Costs	Essential Packages
060-00-00-00000	Enterprise Asset Management	031	0	Standard Inflation	Essential Packages
060-00-00-00000	Enterprise Asset Management	032	0	Above Standard Inflation	Essential Packages
060-00-00-00000	Enterprise Asset Management	033	0	Exceptional Inflation	Essential Packages
060-00-00-00000	Enterprise Asset Management	040	0	Mandated Caseload	Essential Packages
060-00-00-00000	Enterprise Asset Management	050	0	Fundshifts	Essential Packages
060-00-00-00000	Enterprise Asset Management	060	0	Technical Adjustments	Essential Packages
060-00-00-00000	Enterprise Asset Management	070	0	Revenue Shortfalls	Policy Packages
060-00-00-00000	Enterprise Asset Management	081	0	June 2026 Emergency Board	Policy Packages
060-00-00-00000	Enterprise Asset Management	140	13	EAM Rent Program Resources	Policy Packages
060-00-00-00000	Enterprise Asset Management	160	25	Debt Service & Cost Issuance for Projects	Policy Packages
065-00-00-00000	Enterprise Goods & Services	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages

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2027-29 Biennium****Agency Number: 10700****BAM Analyst: Brickman, Tamara****Budget Coordinator: Delgadillo, Kalene - (503)378-2580**

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
065-00-00-00000	Enterprise Goods & Services	021	0	Phase-in	Essential Packages
065-00-00-00000	Enterprise Goods & Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
065-00-00-00000	Enterprise Goods & Services	031	0	Standard Inflation	Essential Packages
065-00-00-00000	Enterprise Goods & Services	032	0	Above Standard Inflation	Essential Packages
065-00-00-00000	Enterprise Goods & Services	033	0	Exceptional Inflation	Essential Packages
065-00-00-00000	Enterprise Goods & Services	040	0	Mandated Caseload	Essential Packages
065-00-00-00000	Enterprise Goods & Services	050	0	Fundshifts	Essential Packages
065-00-00-00000	Enterprise Goods & Services	060	0	Technical Adjustments	Essential Packages
065-00-00-00000	Enterprise Goods & Services	070	0	Revenue Shortfalls	Policy Packages
065-00-00-00000	Enterprise Goods & Services	081	0	June 2026 Emergency Board	Policy Packages
065-00-00-00000	Enterprise Goods & Services	130	4	State Procurement Services Sourcing Program	Policy Packages
065-00-00-00000	Enterprise Goods & Services	131	3	Increase Risk Management NL Assessment	Policy Packages
065-00-00-00000	Enterprise Goods & Services	132	14	SFS Payroll and DAS Resources	Policy Packages
065-00-00-00000	Enterprise Goods & Services	133	21	Wrongful Conviction Comp and Legal Cost	Policy Packages
075-00-00-00000	Budget Services	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
075-00-00-00000	Budget Services	021	0	Phase-in	Essential Packages
075-00-00-00000	Budget Services	022	0	Phase-out Pgm & One-time Costs	Essential Packages
075-00-00-00000	Budget Services	031	0	Standard Inflation	Essential Packages
075-00-00-00000	Budget Services	032	0	Above Standard Inflation	Essential Packages
075-00-00-00000	Budget Services	033	0	Exceptional Inflation	Essential Packages
075-00-00-00000	Budget Services	040	0	Mandated Caseload	Essential Packages
075-00-00-00000	Budget Services	050	0	Fundshifts	Essential Packages

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2027-29 Biennium****Agency Number: 10700****BAM Analyst: Brickman, Tamara****Budget Coordinator: Delgadillo, Kalene - (503)378-2580**

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
075-00-00-00000	Budget Services	060	0	Technical Adjustments	Essential Packages
075-00-00-00000	Budget Services	070	0	Revenue Shortfalls	Policy Packages
075-00-00-00000	Budget Services	081	0	June 2026 Emergency Board	Policy Packages
088-00-00-00000	Capital Improvements	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
088-00-00-00000	Capital Improvements	021	0	Phase-in	Essential Packages
088-00-00-00000	Capital Improvements	022	0	Phase-out Pgm & One-time Costs	Essential Packages
088-00-00-00000	Capital Improvements	031	0	Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	032	0	Above Standard Inflation	Essential Packages
088-00-00-00000	Capital Improvements	033	0	Exceptional Inflation	Essential Packages
088-00-00-00000	Capital Improvements	040	0	Mandated Caseload	Essential Packages
088-00-00-00000	Capital Improvements	050	0	Fundshifts	Essential Packages
088-00-00-00000	Capital Improvements	060	0	Technical Adjustments	Essential Packages
088-00-00-00000	Capital Improvements	070	0	Revenue Shortfalls	Policy Packages
088-00-00-00000	Capital Improvements	081	0	June 2026 Emergency Board	Policy Packages
088-00-00-00000	Capital Improvements	150	17	Various Projects & Sustainability Limitation	Policy Packages
089-00-00-00000	Capital Construction	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
089-00-00-00000	Capital Construction	021	0	Phase-in	Essential Packages
089-00-00-00000	Capital Construction	022	0	Phase-out Pgm & One-time Costs	Essential Packages
089-00-00-00000	Capital Construction	031	0	Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	032	0	Above Standard Inflation	Essential Packages
089-00-00-00000	Capital Construction	033	0	Exceptional Inflation	Essential Packages
089-00-00-00000	Capital Construction	040	0	Mandated Caseload	Essential Packages

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2027-29 Biennium****Agency Number: 10700****BAM Analyst: Brickman, Tamara****Budget Coordinator: Delgadillo, Kalene - (503)378-2580**

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
089-00-00-00000	Capital Construction	050	0	Fundshifts	Essential Packages
089-00-00-00000	Capital Construction	060	0	Technical Adjustments	Essential Packages
089-00-00-00000	Capital Construction	070	0	Revenue Shortfalls	Policy Packages
089-00-00-00000	Capital Construction	081	0	June 2026 Emergency Board	Policy Packages
089-00-00-00000	Capital Construction	151	8	Various Deferred Maintenance Projects	Policy Packages
089-00-00-00000	Capital Construction	152	23	Placeholder: Real Property Acquisition	Policy Packages
089-00-00-00000	Capital Construction	153	19	Facility Conditions & Capital Planning System	Policy Packages
089-00-00-00000	Capital Construction	154	7	Portfolio Repositioning	Policy Packages
089-00-00-00000	Capital Construction	155	20	Fuel Island Underground Tank Mitigation	Policy Packages
089-00-00-00000	Capital Construction	156	9	Building Maintenance and Replacements	Policy Packages
089-00-00-00000	Capital Construction	157	15	Project Planning	Policy Packages
089-00-00-00000	Capital Construction	158	18	Climate Adaptation & Net Zero Solutions	Policy Packages
089-00-00-00000	Capital Construction	159	16	Building Automation System	Policy Packages
090-00-00-00000	Miscellaneous Revenues	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
090-00-00-00000	Miscellaneous Revenues	021	0	Phase-in	Essential Packages
090-00-00-00000	Miscellaneous Revenues	022	0	Phase-out Pgm & One-time Costs	Essential Packages
090-00-00-00000	Miscellaneous Revenues	031	0	Standard Inflation	Essential Packages
090-00-00-00000	Miscellaneous Revenues	032	0	Above Standard Inflation	Essential Packages
090-00-00-00000	Miscellaneous Revenues	033	0	Exceptional Inflation	Essential Packages
090-00-00-00000	Miscellaneous Revenues	040	0	Mandated Caseload	Essential Packages
090-00-00-00000	Miscellaneous Revenues	050	0	Fundshifts	Essential Packages
090-00-00-00000	Miscellaneous Revenues	060	0	Technical Adjustments	Essential Packages

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2027-29 Biennium****Agency Number: 10700****BAM Analyst: Brickman, Tamara****Budget Coordinator: Delgadillo, Kalene - (503)378-2580**

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
090-00-00-00000	Miscellaneous Revenues	070	0	Revenue Shortfalls	Policy Packages
090-00-00-00000	Miscellaneous Revenues	081	0	June 2026 Emergency Board	Policy Packages
091-00-00-00000	Mass Transit Distribution (NL)	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	021	0	Phase-in	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	022	0	Phase-out Pgm & One-time Costs	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	031	0	Standard Inflation	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	032	0	Above Standard Inflation	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	033	0	Exceptional Inflation	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	040	0	Mandated Caseload	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	050	0	Fundshifts	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	060	0	Technical Adjustments	Essential Packages
091-00-00-00000	Mass Transit Distribution (NL)	070	0	Revenue Shortfalls	Policy Packages
091-00-00-00000	Mass Transit Distribution (NL)	081	0	June 2026 Emergency Board	Policy Packages
092-00-00-00000	Tobacco Settlement	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
092-00-00-00000	Tobacco Settlement	021	0	Phase-in	Essential Packages
092-00-00-00000	Tobacco Settlement	022	0	Phase-out Pgm & One-time Costs	Essential Packages
092-00-00-00000	Tobacco Settlement	031	0	Standard Inflation	Essential Packages
092-00-00-00000	Tobacco Settlement	032	0	Above Standard Inflation	Essential Packages
092-00-00-00000	Tobacco Settlement	033	0	Exceptional Inflation	Essential Packages
092-00-00-00000	Tobacco Settlement	040	0	Mandated Caseload	Essential Packages
092-00-00-00000	Tobacco Settlement	050	0	Fundshifts	Essential Packages
092-00-00-00000	Tobacco Settlement	060	0	Technical Adjustments	Essential Packages

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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
092-00-00-00000	Tobacco Settlement	070	0	Revenue Shortfalls	Policy Packages
092-00-00-00000	Tobacco Settlement	081	0	June 2026 Emergency Board	Policy Packages
093-00-00-00000	DAS Debt Service	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
093-00-00-00000	DAS Debt Service	021	0	Phase-in	Essential Packages
093-00-00-00000	DAS Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
093-00-00-00000	DAS Debt Service	031	0	Standard Inflation	Essential Packages
093-00-00-00000	DAS Debt Service	032	0	Above Standard Inflation	Essential Packages
093-00-00-00000	DAS Debt Service	033	0	Exceptional Inflation	Essential Packages
093-00-00-00000	DAS Debt Service	040	0	Mandated Caseload	Essential Packages
093-00-00-00000	DAS Debt Service	050	0	Fundshifts	Essential Packages
093-00-00-00000	DAS Debt Service	060	0	Technical Adjustments	Essential Packages
093-00-00-00000	DAS Debt Service	070	0	Revenue Shortfalls	Policy Packages
093-00-00-00000	DAS Debt Service	081	0	June 2026 Emergency Board	Policy Packages
093-00-00-00000	DAS Debt Service	160	25	Debt Service & Cost Issuance for Projects	Policy Packages
094-00-00-00000	Bonds	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
094-00-00-00000	Bonds	021	0	Phase-in	Essential Packages
094-00-00-00000	Bonds	022	0	Phase-out Pgm & One-time Costs	Essential Packages
094-00-00-00000	Bonds	031	0	Standard Inflation	Essential Packages
094-00-00-00000	Bonds	032	0	Above Standard Inflation	Essential Packages
094-00-00-00000	Bonds	033	0	Exceptional Inflation	Essential Packages
094-00-00-00000	Bonds	040	0	Mandated Caseload	Essential Packages
094-00-00-00000	Bonds	050	0	Fundshifts	Essential Packages

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2027-29 Biennium****Agency Number: 10700****BAM Analyst: Brickman, Tamara****Budget Coordinator: Delgadillo, Kalene - (503)378-2580**

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
094-00-00-00000	Bonds	060	0	Technical Adjustments	Essential Packages
094-00-00-00000	Bonds	070	0	Revenue Shortfalls	Policy Packages
094-00-00-00000	Bonds	081	0	June 2026 Emergency Board	Policy Packages
095-00-00-00000	Economic Development Fund	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
095-00-00-00000	Economic Development Fund	021	0	Phase-in	Essential Packages
095-00-00-00000	Economic Development Fund	022	0	Phase-out Pgm & One-time Costs	Essential Packages
095-00-00-00000	Economic Development Fund	031	0	Standard Inflation	Essential Packages
095-00-00-00000	Economic Development Fund	032	0	Above Standard Inflation	Essential Packages
095-00-00-00000	Economic Development Fund	033	0	Exceptional Inflation	Essential Packages
095-00-00-00000	Economic Development Fund	040	0	Mandated Caseload	Essential Packages
095-00-00-00000	Economic Development Fund	050	0	Fundshifts	Essential Packages
095-00-00-00000	Economic Development Fund	060	0	Technical Adjustments	Essential Packages
095-00-00-00000	Economic Development Fund	070	0	Revenue Shortfalls	Policy Packages
095-00-00-00000	Economic Development Fund	081	0	June 2026 Emergency Board	Policy Packages
096-00-00-00000	Education Stability Fund	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
096-00-00-00000	Education Stability Fund	021	0	Phase-in	Essential Packages
096-00-00-00000	Education Stability Fund	022	0	Phase-out Pgm & One-time Costs	Essential Packages
096-00-00-00000	Education Stability Fund	031	0	Standard Inflation	Essential Packages
096-00-00-00000	Education Stability Fund	032	0	Above Standard Inflation	Essential Packages
096-00-00-00000	Education Stability Fund	033	0	Exceptional Inflation	Essential Packages
096-00-00-00000	Education Stability Fund	040	0	Mandated Caseload	Essential Packages
096-00-00-00000	Education Stability Fund	050	0	Fundshifts	Essential Packages

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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
096-00-00-00000	Education Stability Fund	060	0	Technical Adjustments	Essential Packages
096-00-00-00000	Education Stability Fund	070	0	Revenue Shortfalls	Policy Packages
096-00-00-00000	Education Stability Fund	081	0	June 2026 Emergency Board	Policy Packages
097-00-00-00000	Oregon Education Fund	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
097-00-00-00000	Oregon Education Fund	021	0	Phase-in	Essential Packages
097-00-00-00000	Oregon Education Fund	022	0	Phase-out Pgm & One-time Costs	Essential Packages
097-00-00-00000	Oregon Education Fund	031	0	Standard Inflation	Essential Packages
097-00-00-00000	Oregon Education Fund	032	0	Above Standard Inflation	Essential Packages
097-00-00-00000	Oregon Education Fund	033	0	Exceptional Inflation	Essential Packages
097-00-00-00000	Oregon Education Fund	040	0	Mandated Caseload	Essential Packages
097-00-00-00000	Oregon Education Fund	050	0	Fundshifts	Essential Packages
097-00-00-00000	Oregon Education Fund	060	0	Technical Adjustments	Essential Packages
097-00-00-00000	Oregon Education Fund	070	0	Revenue Shortfalls	Policy Packages
097-00-00-00000	Oregon Education Fund	081	0	June 2026 Emergency Board	Policy Packages
098-00-00-00000	Parks and Natural Resources Fund	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	021	0	Phase-in	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	022	0	Phase-out Pgm & One-time Costs	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	031	0	Standard Inflation	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	032	0	Above Standard Inflation	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	033	0	Exceptional Inflation	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	040	0	Mandated Caseload	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	050	0	Fundshifts	Essential Packages

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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
098-00-00-00000	Parks and Natural Resources Fund	060	0	Technical Adjustments	Essential Packages
098-00-00-00000	Parks and Natural Resources Fund	070	0	Revenue Shortfalls	Policy Packages
098-00-00-00000	Parks and Natural Resources Fund	081	0	June 2026 Emergency Board	Policy Packages
099-00-00-00000	Special Governmental Payments	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
099-00-00-00000	Special Governmental Payments	021	0	Phase-in	Essential Packages
099-00-00-00000	Special Governmental Payments	022	0	Phase-out Pgm & One-time Costs	Essential Packages
099-00-00-00000	Special Governmental Payments	031	0	Standard Inflation	Essential Packages
099-00-00-00000	Special Governmental Payments	032	0	Above Standard Inflation	Essential Packages
099-00-00-00000	Special Governmental Payments	033	0	Exceptional Inflation	Essential Packages
099-00-00-00000	Special Governmental Payments	040	0	Mandated Caseload	Essential Packages
099-00-00-00000	Special Governmental Payments	050	0	Fundshifts	Essential Packages
099-00-00-00000	Special Governmental Payments	060	0	Technical Adjustments	Essential Packages
099-00-00-00000	Special Governmental Payments	070	0	Revenue Shortfalls	Policy Packages
099-00-00-00000	Special Governmental Payments	081	0	June 2026 Emergency Board	Policy Packages
099-00-00-00000	Special Governmental Payments	102	26	Lottery Rev Bond Project OF Carryover	Policy Packages
099-00-00-00000	Special Governmental Payments	160	25	Debt Service & Cost Issuance for Projects	Policy Packages
099-00-00-00000	Special Governmental Payments	161	27	Placeholder: Oregon State Fair Council	Policy Packages
099-00-00-00000	Special Governmental Payments	170	24	Consulting & AG Expenses for Mill Creek	Policy Packages
100-00-00-00000	American Rescue Plan Act	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
100-00-00-00000	American Rescue Plan Act	021	0	Phase-in	Essential Packages
100-00-00-00000	American Rescue Plan Act	022	0	Phase-out Pgm & One-time Costs	Essential Packages
100-00-00-00000	American Rescue Plan Act	031	0	Standard Inflation	Essential Packages

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Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
100-00-00-00000	American Rescue Plan Act	032	0	Above Standard Inflation	Essential Packages
100-00-00-00000	American Rescue Plan Act	033	0	Exceptional Inflation	Essential Packages
100-00-00-00000	American Rescue Plan Act	040	0	Mandated Caseload	Essential Packages
100-00-00-00000	American Rescue Plan Act	050	0	Fundshifts	Essential Packages
100-00-00-00000	American Rescue Plan Act	060	0	Technical Adjustments	Essential Packages
100-00-00-00000	American Rescue Plan Act	070	0	Revenue Shortfalls	Policy Packages
100-00-00-00000	American Rescue Plan Act	081	0	June 2026 Emergency Board	Policy Packages
101-00-00-00000	Oregon Arena	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
101-00-00-00000	Oregon Arena	021	0	Phase-in	Essential Packages
101-00-00-00000	Oregon Arena	022	0	Phase-out Pgm & One-time Costs	Essential Packages
101-00-00-00000	Oregon Arena	031	0	Standard Inflation	Essential Packages
101-00-00-00000	Oregon Arena	032	0	Above Standard Inflation	Essential Packages
101-00-00-00000	Oregon Arena	033	0	Exceptional Inflation	Essential Packages
101-00-00-00000	Oregon Arena	040	0	Mandated Caseload	Essential Packages
101-00-00-00000	Oregon Arena	050	0	Fundshifts	Essential Packages
101-00-00-00000	Oregon Arena	060	0	Technical Adjustments	Essential Packages
101-00-00-00000	Oregon Arena	070	0	Revenue Shortfalls	Policy Packages
101-00-00-00000	Oregon Arena	081	0	June 2026 Emergency Board	Policy Packages
101-00-00-00000	Oregon Arena	141	22	Placeholder: Oregon Arena Project	Policy Packages
999-00-00-00000	Suspense	010	0	Vacancy Factor and Non-ORPICS Personal Services	Essential Packages
999-00-00-00000	Suspense	021	0	Phase-in	Essential Packages
999-00-00-00000	Suspense	022	0	Phase-out Pgm & One-time Costs	Essential Packages

Administrative Svcs, Dept of**Summary Cross Reference Listing and Packages****2027-29 Biennium****Agency Number: 10700****BAM Analyst: Brickman, Tamara****Budget Coordinator: Delgadillo, Kalene - (503)378-2580**

<i>Cross Reference Number</i>	<i>Cross Reference Description</i>	<i>Package Number</i>	<i>Priority</i>	<i>Package Description</i>	<i>Package Group</i>
999-00-00-00000	Suspense	031	0	Standard Inflation	Essential Packages
999-00-00-00000	Suspense	032	0	Above Standard Inflation	Essential Packages
999-00-00-00000	Suspense	033	0	Exceptional Inflation	Essential Packages
999-00-00-00000	Suspense	040	0	Mandated Caseload	Essential Packages
999-00-00-00000	Suspense	050	0	Fundshifts	Essential Packages
999-00-00-00000	Suspense	060	0	Technical Adjustments	Essential Packages
999-00-00-00000	Suspense	070	0	Revenue Shortfalls	Policy Packages
999-00-00-00000	Suspense	081	0	June 2026 Emergency Board	Policy Packages

Administrative Svcs, Dept of**Policy Package List by Priority****2027-29 Biennium****Agency Number: 10700****BAM Analyst: Brickman, Tamara****Budget Coordinator: Delgadillo, Kalene - (503)378-2580**

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	070	Revenue Shortfalls	030-00-00-00000	Chief Operating Office
			032-00-00-00000	DAS IT
			034-00-00-00000	Strategic Initiatives and Ent. Accountability
			035-00-00-00000	Chief Financial Office
			042-00-00-00000	Enterprise Information Services (EIS)
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	EIS – Data Center Services
			055-00-00-00000	Oregon Statewide Business Application (SBA)
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			075-00-00-00000	Budget Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Economic Development Fund
			096-00-00-00000	Education Stability Fund
			097-00-00-00000	Oregon Education Fund
			098-00-00-00000	Parks and Natural Resources Fund
			099-00-00-00000	Special Governmental Payments

Administrative Svcs, Dept of**Policy Package List by Priority****2027-29 Biennium****Agency Number: 10700****BAM Analyst: Brickman, Tamara****Budget Coordinator: Delgadillo, Kalene - (503)378-2580**

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	070	Revenue Shortfalls	100-00-00-00000	American Rescue Plan Act
			101-00-00-00000	Oregon Arena
			999-00-00-00000	Suspense
	081	June 2026 Emergency Board	030-00-00-00000	Chief Operating Office
			032-00-00-00000	DAS IT
			034-00-00-00000	Strategic Initiatives and Ent. Accountability
			035-00-00-00000	Chief Financial Office
			042-00-00-00000	Enterprise Information Services (EIS)
			045-00-00-00000	Chief Human Resource Office
			052-00-00-00000	EIS – Data Center Services
			055-00-00-00000	Oregon Statewide Business Application (SBA)
			060-00-00-00000	Enterprise Asset Management
			065-00-00-00000	Enterprise Goods & Services
			075-00-00-00000	Budget Services
			088-00-00-00000	Capital Improvements
			089-00-00-00000	Capital Construction
			090-00-00-00000	Miscellaneous Revenues
			091-00-00-00000	Mass Transit Distribution (NL)
			092-00-00-00000	Tobacco Settlement
			093-00-00-00000	DAS Debt Service
			094-00-00-00000	Bonds
			095-00-00-00000	Economic Development Fund
			096-00-00-00000	Education Stability Fund

Administrative Svcs, Dept of**Policy Package List by Priority****2027-29 Biennium****Agency Number: 10700****BAM Analyst: Brickman, Tamara****Budget Coordinator: Delgadillo, Kalene - (503)378-2580**

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	081	June 2026 Emergency Board	097-00-00-00000	Oregon Education Fund
			098-00-00-00000	Parks and Natural Resources Fund
			099-00-00-00000	Special Governmental Payments
			100-00-00-00000	American Rescue Plan Act
			101-00-00-00000	Oregon Arena
			999-00-00-00000	Suspense
1	120	Workday Payroll Transformation Resources	055-00-00-00000	Oregon Statewide Business Application (SBA)
2	180	Lifecycle: Network Security Replacement Plan	042-00-00-00000	Enterprise Information Services (EIS)
3	131	Increase Risk Management NL Assessment	065-00-00-00000	Enterprise Goods & Services
4	130	State Procurement Services Sourcing Program	065-00-00-00000	Enterprise Goods & Services
5	110	CHRO Office Investigations Program Resources	045-00-00-00000	Chief Human Resource Office
6	181	EIS Lifecycle: Enterprise Telephony	042-00-00-00000	Enterprise Information Services (EIS)
7	154	Portfolio Repositioning	089-00-00-00000	Capital Construction
8	151	Various Deferred Maintenance Projects	089-00-00-00000	Capital Construction
9	156	Building Maintenance and Replacements	089-00-00-00000	Capital Construction
10	182	Lifecycle Data Center Services Infrastructure	052-00-00-00000	EIS – Data Center Services
11	183	EIS Resources for HR 1	042-00-00-00000	Enterprise Information Services (EIS)
12	101	Highway Cost Allocation Study (HCAS)	030-00-00-00000	Chief Operating Office
13	140	EAM Rent Program Resources	060-00-00-00000	Enterprise Asset Management
14	132	SFS Payroll and DAS Resources	045-00-00-00000	Chief Human Resource Office
			065-00-00-00000	Enterprise Goods & Services
15	157	Project Planning	089-00-00-00000	Capital Construction
16	159	Building Automation System	089-00-00-00000	Capital Construction

Administrative Svcs, Dept of**Policy Package List by Priority****2027-29 Biennium****Agency Number: 10700****BAM Analyst: Brickman, Tamara****Budget Coordinator: Delgadillo, Kalene - (503)378-2580**

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
17	150	Various Projects & Sustainability Limitation	088-00-00-00000	Capital Improvements
18	158	Climate Adaptation & Net Zero Solutions	089-00-00-00000	Capital Construction
19	153	Facility Conditions & Capital Planning System	089-00-00-00000	Capital Construction
20	155	Fuel Island Underground Tank Mitigation	089-00-00-00000	Capital Construction
21	133	Wrongful Conviction Comp and Legal Cost	065-00-00-00000	Enterprise Goods & Services
22	141	Placeholder: Oregon Arena Project	101-00-00-00000	Oregon Arena
23	152	Placeholder: Real Property Acquisition	089-00-00-00000	Capital Construction
24	170	Consulting & AG Expenses for Mill Creek	099-00-00-00000	Special Governmental Payments
25	160	Debt Service & Cost Issuance for Projects	060-00-00-00000	Enterprise Asset Management
			093-00-00-00000	DAS Debt Service
			099-00-00-00000	Special Governmental Payments
26	102	Lottery Rev Bond Project OF Carryover	099-00-00-00000	Special Governmental Payments
27	161	Placeholder: Oregon State Fair Council	099-00-00-00000	Special Governmental Payments

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-000-00-00-00000****Administrative Svcs, Dept of**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>

BEGINNING BALANCE**0025 Beginning Balance**

4400 Lottery Funds Ltd	1,019,976,129	1,057,868,866	-	1,057,868,866	1,047,575,295	1,047,575,295
4430 Lottery Funds Debt Svc Ltd	999,067	-	-	-	-	-
3010 Other Funds Cap Improve	2,786	-	-	-	-	-
3020 Other Funds Cap Construct	105,178,910	-	-	-	50,300,000	50,300,000
3200 Other Funds Non-Ltd	79,041,295	(39,540,875)	-	(39,540,875)	2,464,170	2,464,170
3230 Other Funds Debt Svc Non-Ltd	33,012,237	-	-	-	-	-
3400 Other Funds Ltd	692,888,493	26,065,297	-	26,065,297	78,780,855	78,780,855
3430 Other Funds Debt Svc Ltd	16,767,160	-	-	-	-	-
6400 Federal Funds Ltd	121,293,987	-	-	-	-	-
All Funds	2,069,160,064	1,044,393,288	-	1,044,393,288	1,179,120,320	1,179,120,320

0030 Beginning Balance Adjustment

4400 Lottery Funds Ltd	3,028	1,287,310	-	1,287,310	1,287,310	1,287,310
3020 Other Funds Cap Construct	-	13,819,680	-	13,819,680	-	-
3200 Other Funds Non-Ltd	17,280,965	52,960,530	-	52,960,530	-	-
3230 Other Funds Debt Svc Non-Ltd	1,690,546	-	-	-	-	-
3400 Other Funds Ltd	-	4,802,399	-	4,802,399	(272,834)	(272,834)
6400 Federal Funds Ltd	855,554	-	-	-	-	-
All Funds	19,830,093	72,869,919	-	72,869,919	1,014,476	1,014,476

TOTAL BEGINNING BALANCE

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
4400 Lottery Funds Ltd	1,019,979,157	1,059,156,176	-	1,059,156,176	1,048,862,605	1,048,862,605
4430 Lottery Funds Debt Svc Ltd	999,067	-	-	-	-	-
3010 Other Funds Cap Improve	2,786	-	-	-	-	-
3020 Other Funds Cap Construct	105,178,910	13,819,680	-	13,819,680	50,300,000	50,300,000
3200 Other Funds Non-Ltd	96,322,260	13,419,655	-	13,419,655	2,464,170	2,464,170
3230 Other Funds Debt Svc Non-Ltd	34,702,783	-	-	-	-	-
3400 Other Funds Ltd	692,888,493	30,867,696	-	30,867,696	78,508,021	78,508,021
3430 Other Funds Debt Svc Ltd	16,767,160	-	-	-	-	-
6400 Federal Funds Ltd	122,149,541	-	-	-	-	-
TOTAL BEGINNING BALANCE	\$2,088,990,157	\$1,117,263,207	-	\$1,117,263,207	\$1,180,134,796	\$1,180,134,796

REVENUE CATEGORIES**GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

8000 General Fund	297,449,702	88,270,344	17,293,431	105,563,775	104,577,233	11,323,511
8030 General Fund Debt Svc	5,559,290	2,516,436	-	2,516,436	36,665,280	36,665,280
All Funds	303,008,992	90,786,780	17,293,431	108,080,211	141,242,513	47,988,791

LICENSES AND FEES**0210 Non-business Lic. and Fees**

3400 Other Funds Ltd	4,406,437	3,357,759	-	3,357,759	5,533,149	5,533,149

CHARGES FOR SERVICES

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-000-00-00-00000****Administrative Svcs, Dept of**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
0405 Central Service Charges						
3400 Other Funds Ltd	4,500,000	4,500,000	-	4,500,000	4,500,000	4,500,000
8800 General Fund Revenue	16,153,146	21,239,843	-	21,239,843	21,239,843	21,239,843
All Funds	20,653,146	25,739,843	-	25,739,843	25,739,843	25,739,843
0410 Charges for Services						
3200 Other Funds Non-Ltd	587,740	-	-	-	-	-
3400 Other Funds Ltd	252,014,450	261,803,733	1,246,133	263,049,866	304,617,575	304,617,575
All Funds	252,602,190	261,803,733	1,246,133	263,049,866	304,617,575	304,617,575
0415 Admin and Service Charges						
3200 Other Funds Non-Ltd	216,044,978	353,603,454	-	353,603,454	353,603,454	353,603,454
3400 Other Funds Ltd	368,963,424	448,562,095	5,522,438	454,084,533	520,746,820	520,746,820
All Funds	585,008,402	802,165,549	5,522,438	807,687,987	874,350,274	874,350,274
TOTAL CHARGES FOR SERVICES						
3200 Other Funds Non-Ltd	216,632,718	353,603,454	-	353,603,454	353,603,454	353,603,454
3400 Other Funds Ltd	625,477,874	714,865,828	6,768,571	721,634,399	829,864,395	829,864,395
8800 General Fund Revenue	16,153,146	21,239,843	-	21,239,843	21,239,843	21,239,843
TOTAL CHARGES FOR SERVICES	\$858,263,738	\$1,089,709,125	\$6,768,571	\$1,096,477,696	\$1,204,707,692	\$1,204,707,692
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	11,975	-	-	-	-	-

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-000-00-00-00000****Administrative Svcs, Dept of**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
0510 Rents and Royalties						
3400 Other Funds Ltd	112,452,309	135,417,473	-	135,417,473	141,535,127	141,535,127
TOTAL FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	112,464,284	135,417,473	-	135,417,473	141,535,127	141,535,127
TOTAL FINES, RENTS AND ROYALTIES	\$112,464,284	\$135,417,473	-	\$135,417,473	\$141,535,127	\$141,535,127
BOND SALES						
0560 Dedicated Fund Oblig Bonds						
3020 Other Funds Cap Construct	-	150,000,000	394,750,000	544,750,000	136,661,480	136,661,480
0565 Lottery Bonds						
3400 Other Funds Ltd	-	146,637,636	132,022,952	278,660,588	-	-
0570 Revenue Bonds						
3400 Other Funds Ltd	75,905,000	-	-	-	-	-
0575 Refunding Bonds						
3230 Other Funds Debt Svc Non-Ltd	26,997,174	-	-	-	-	-
TOTAL BOND SALES						
3020 Other Funds Cap Construct	-	150,000,000	394,750,000	544,750,000	136,661,480	136,661,480
3230 Other Funds Debt Svc Non-Ltd	26,997,174	-	-	-	-	-
3400 Other Funds Ltd	75,905,000	146,637,636	132,022,952	278,660,588	-	-
TOTAL BOND SALES	\$102,902,174	\$296,637,636	\$526,772,952	\$823,410,588	\$136,661,480	\$136,661,480
INTEREST EARNINGS						

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
0605 Interest Income						
4400 Lottery Funds Ltd	115,737,213	87,629,606	-	87,629,606	100,988,812	100,988,812
4430 Lottery Funds Debt Svc Ltd	904,956	-	-	-	-	-
3020 Other Funds Cap Construct	3,167,275	-	-	-	-	-
3200 Other Funds Non-Ltd	52,423,746	4,400,000	-	4,400,000	5,171,288	5,171,288
3230 Other Funds Debt Svc Non-Ltd	14,762,443	-	-	-	-	-
3400 Other Funds Ltd	30,184,764	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	17,924,500	-	-	-	-	-
6400 Federal Funds Ltd	3,134,823	-	-	-	-	-
All Funds	238,239,720	92,029,606	-	92,029,606	106,160,100	106,160,100
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	4,132,551	46,215,297	-	46,215,297	-	-
OTHER						
0975 Other Revenues						
4400 Lottery Funds Ltd	(3,042)	-	-	-	-	-
3020 Other Funds Cap Construct	197,008	-	-	-	-	-
3200 Other Funds Non-Ltd	135,944,563	106,741,747	-	106,741,747	91,502,413	91,502,413
3400 Other Funds Ltd	18,117,556	10,406,381	1,478,072	11,884,453	56,045,105	54,645,105
3430 Other Funds Debt Svc Ltd	507,586,077	544,178,474	-	544,178,474	-	-
6400 Federal Funds Ltd	1,103,010	-	-	-	-	-

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
All Funds	662,945,172	661,326,602	1,478,072	662,804,674	147,547,518	146,147,518
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
3400 Other Funds Ltd	1,124,942	-	-	-	-	-
6400 Federal Funds Ltd	2,107,025	274,078,513	1,105,735	275,184,248	273,739,337	108,794,185
All Funds	3,231,967	274,078,513	1,105,735	275,184,248	273,739,337	108,794,185
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	638,757,770	571,175,658	(9,664,693)	561,510,965	683,586,178	683,586,178
4430 Lottery Funds Debt Svc Ltd	1,115,528	51,577,723	-	51,577,723	84,357,880	84,357,880
3010 Other Funds Cap Improve	4,954,969	7,755,532	-	7,755,532	6,165,459	6,165,459
3020 Other Funds Cap Construct	18,850,631	9,500,000	-	9,500,000	-	-
3200 Other Funds Non-Ltd	566,678,340	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	11,987,983	-	-	-	-	-
3400 Other Funds Ltd	154,556,898	144,346,286	-	144,346,286	177,409,366	177,409,366
3430 Other Funds Debt Svc Ltd	39,041,890	39,027,779	-	39,027,779	54,677,270	54,677,270
All Funds	1,435,944,009	823,382,978	(9,664,693)	813,718,285	1,006,196,153	1,006,196,153
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	14,033,655	7,027,324	-	7,027,324	7,849,932	7,849,932
1040 Transfer In Lottery Proceeds						
4400 Lottery Funds Ltd	3,828,000	-	-	-	-	-

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
1060 Transfer from General Fund						
3400 Other Funds Ltd	2,517,086	10,500,000	5,600,000	16,100,000	16,100,000	-
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	189,199	199,833	-	199,833	209,625	209,625
1107 Tsfr From Administrative Svcs						
4430 Lottery Funds Debt Svc Ltd	46,863,610	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	785,843	-	-	-	-	-
All Funds	47,649,453	-	-	-	-	-
1121 Tsfr From Governor, Office of the						
4400 Lottery Funds Ltd	697,022	-	-	-	-	-
1123 Tsfr From OR Business Development						
4400 Lottery Funds Ltd	4,605,711	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	14,802,598	-	-	-	-	-
6400 Federal Funds Ltd	445,588	-	-	-	-	-
All Funds	19,853,897	-	-	-	-	-
1137 Tsfr From Justice, Dept of						
3200 Other Funds Non-Ltd	586,901,662	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	81,454,469	30,394,587	-	30,394,587	30,663,071	30,663,071
1177 Tsfr From Lottery Comm						
4400 Lottery Funds Ltd	1,522,660,647	1,495,326,802	(57,485,431)	1,437,841,371	1,497,862,669	1,497,862,669

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
4430 Lottery Funds Debt Svc Ltd	328,811,151	389,965,797	(1,818,401)	388,147,396	427,732,200	427,732,200
All Funds	1,851,471,798	1,885,292,599	(59,303,832)	1,825,988,767	1,925,594,869	1,925,594,869
1198 Tsfr From Judicial Dept						
3400 Other Funds Ltd	25	-	-	-	-	-
1213 Tsfr From Criminal Justice Comm						
4400 Lottery Funds Ltd	1	-	-	-	-	-
1248 Tsfr From Military Dept, Or						
3400 Other Funds Ltd	9	-	-	-	-	-
1257 Tsfr From Police, Dept of State						
3400 Other Funds Ltd	398,562	-	-	-	-	-
1258 Tsfr From Emergency Management, Dep						
3400 Other Funds Ltd	115,157	-	-	-	-	-
1274 Tsfr From Veterans' Affairs						
4400 Lottery Funds Ltd	3,311,402	-	-	-	-	-
1291 Tsfr From Corrections, Dept of						
3400 Other Funds Ltd	93	-	-	-	-	-
1340 Tsfr From Environmental Quality						
3400 Other Funds Ltd	21	-	-	-	-	-
1443 Tsfr From Oregon Health Authority						
4400 Lottery Funds Ltd	3,454,592	-	-	-	-	-
3200 Other Funds Non-Ltd	90,000,000	-	-	-	-	-

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3230 Other Funds Debt Svc Non-Ltd	4,556,433	-	-	-	-	-
All Funds	98,011,025	-	-	-	-	-
1525 Tsfr From HECC						
3230 Other Funds Debt Svc Non-Ltd	1,353,852	-	-	-	-	-
3400 Other Funds Ltd	35,057	-	-	-	-	-
All Funds	1,388,909	-	-	-	-	-
1629 Tsfr From Forestry, Dept of						
3230 Other Funds Debt Svc Non-Ltd	341,689	-	-	-	-	-
1634 Tsfr From Parks and Rec Dept						
3230 Other Funds Debt Svc Non-Ltd	1,213,489	-	-	-	-	-
1635 Tsfr From Fish/Wildlife, Dept of						
3230 Other Funds Debt Svc Non-Ltd	1,668,667	-	-	-	-	-
1690 Tsfr From Water Resources Dept						
3230 Other Funds Debt Svc Non-Ltd	6,153,747	-	-	-	-	-
1691 Tsfr From Watershed Enhance Bd						
3230 Other Funds Debt Svc Non-Ltd	485,500	-	-	-	-	-
1730 Tsfr From Transportation, Dept						
3230 Other Funds Debt Svc Non-Ltd	14,639,028	-	-	-	-	-
1839 Tsfr From Labor and Ind, Bureau						
4400 Lottery Funds Ltd	86,552	-	-	-	-	-
1845 Tsfr From OLCC						

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3400 Other Funds Ltd	73,465,722	64,528,389	-	64,528,389	62,339,632	62,339,632
1914 Tsfr From Housing and Com Svcs						
3230 Other Funds Debt Svc Non-Ltd	4,929,672	-	-	-	-	-
TOTAL TRANSFERS IN						
4400 Lottery Funds Ltd	2,177,401,697	2,066,502,460	(67,150,124)	1,999,352,336	2,181,448,847	2,181,448,847
4430 Lottery Funds Debt Svc Ltd	376,790,289	441,543,520	(1,818,401)	439,725,119	512,090,080	512,090,080
3010 Other Funds Cap Improve	4,954,969	7,755,532	-	7,755,532	6,165,459	6,165,459
3020 Other Funds Cap Construct	18,850,631	9,500,000	-	9,500,000	-	-
3200 Other Funds Non-Ltd	1,243,580,002	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	62,918,501	-	-	-	-	-
3400 Other Funds Ltd	326,765,953	256,996,419	5,600,000	262,596,419	294,571,626	278,471,626
3430 Other Funds Debt Svc Ltd	39,041,890	39,027,779	-	39,027,779	54,677,270	54,677,270
6400 Federal Funds Ltd	445,588	-	-	-	-	-
TOTAL TRANSFERS IN	\$4,250,749,520	\$2,821,325,710	(\$63,368,525)	\$2,757,957,185	\$3,048,953,282	\$3,032,853,282

REVENUES

8000 General Fund	297,449,702	88,270,344	17,293,431	105,563,775	104,577,233	11,323,511
8030 General Fund Debt Svc	5,559,290	2,516,436	-	2,516,436	36,665,280	36,665,280
4400 Lottery Funds Ltd	2,293,135,868	2,154,132,066	(67,150,124)	2,086,981,942	2,282,437,659	2,282,437,659
4430 Lottery Funds Debt Svc Ltd	377,695,245	441,543,520	(1,818,401)	439,725,119	512,090,080	512,090,080
3010 Other Funds Cap Improve	4,954,969	7,755,532	-	7,755,532	6,165,459	6,165,459

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3020 Other Funds Cap Construct	22,214,914	159,500,000	394,750,000	554,250,000	136,661,480	136,661,480
3200 Other Funds Non-Ltd	1,648,581,029	464,745,201	-	464,745,201	450,277,155	450,277,155
3230 Other Funds Debt Svc Non-Ltd	104,678,118	-	-	-	-	-
3400 Other Funds Ltd	1,198,579,361	1,313,896,793	145,869,595	1,459,766,388	1,327,549,402	1,310,049,402
3430 Other Funds Debt Svc Ltd	564,552,467	583,206,253	-	583,206,253	54,677,270	54,677,270
8800 General Fund Revenue	16,153,146	21,239,843	-	21,239,843	21,239,843	21,239,843
6400 Federal Funds Ltd	6,790,446	274,078,513	1,105,735	275,184,248	273,739,337	108,794,185
TOTAL REVENUES	\$6,540,344,555	\$5,510,884,501	\$490,050,236	\$6,000,934,737	\$5,206,080,198	\$4,930,381,324

TRANSFERS OUT**2010 Transfer Out - Intrafund**

4400 Lottery Funds Ltd	(3,028)	(571,175,658)	9,664,693	(561,510,965)	(683,586,178)	(683,586,178)
4430 Lottery Funds Debt Svc Ltd	(2,076,778)	(51,577,723)	-	(51,577,723)	(84,357,880)	(84,357,880)
3020 Other Funds Cap Construct	-	(2,819,680)	-	(2,819,680)	-	-
3200 Other Funds Non-Ltd	(606,236,328)	(47,088,192)	-	(47,088,192)	(50,898,228)	(50,898,228)
3230 Other Funds Debt Svc Non-Ltd	(4,558,699)	-	-	-	-	-
3400 Other Funds Ltd	(181,607,631)	(150,721,725)	-	(150,721,725)	(194,183,421)	(194,183,421)
3430 Other Funds Debt Svc Ltd	(214,159)	-	-	-	-	-
All Funds	(794,696,623)	(823,382,978)	9,664,693	(813,718,285)	(1,013,025,707)	(1,013,025,707)

2020 Transfer Out - Indirect Cost

3400 Other Funds Ltd	(14,033,656)	(7,027,324)	-	(7,027,324)	(7,849,932)	(7,849,932)

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
2050 Transfer to Other						
3400 Other Funds Ltd	-	(13,196,664)	-	(13,196,664)	(13,921,274)	(13,921,274)
2060 Transfer to General Fund						
8800 General Fund Revenue	(16,153,146)	(21,239,843)	-	(21,239,843)	(21,239,843)	(21,239,843)
2070 Transfer to Cities						
3400 Other Funds Ltd	-	(78,819,236)	-	(78,819,236)	(76,777,966)	(76,777,966)
2080 Transfer to Counties						
4400 Lottery Funds Ltd	-	(59,783,760)	-	(59,783,760)	(64,130,264)	(64,130,264)
3400 Other Funds Ltd	-	(16,103,740)	-	(16,103,740)	(16,224,737)	(16,224,737)
6400 Federal Funds Ltd	-	(108,794,185)	-	(108,794,185)	(108,794,185)	(108,794,185)
All Funds	-	(184,681,685)	-	(184,681,685)	(189,149,186)	(189,149,186)
2104 Tsfr To Public Records Advocate, Office						
3400 Other Funds Ltd	(1,170,749)	(1,235,911)	-	(1,235,911)	(1,452,319)	(1,452,319)
2107 Tsfr To Administrative Svcs						
4430 Lottery Funds Debt Svc Ltd	(46,863,610)	-	-	-	-	-
3400 Other Funds Ltd	(785,843)	-	-	-	-	-
All Funds	(47,649,453)	-	-	-	-	-
2121 Tsfr To Governor, Office of the						
4400 Lottery Funds Ltd	(4,923,010)	(5,213,172)	(189,585)	(5,402,757)	(5,840,243)	(5,840,243)
3400 Other Funds Ltd	(1,392,040)	(1,549,716)	-	(1,549,716)	(1,710,139)	(1,710,139)
All Funds	(6,315,050)	(6,762,888)	(189,585)	(6,952,473)	(7,550,382)	(7,550,382)

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
2123 Tsfr To OR Business Development						
4400 Lottery Funds Ltd	(114,140,893)	(103,142,750)	(3,926,188)	(107,068,938)	(97,627,644)	(97,627,644)
4430 Lottery Funds Debt Svc Ltd	(48,430,316)	(71,493,013)	(2,246,549)	(73,739,562)	(101,471,550)	(101,471,550)
3230 Other Funds Debt Svc Non-Ltd	(712,671)	-	-	-	-	-
3400 Other Funds Ltd	(6,030,175)	(6,322,110)	-	(6,322,110)	(6,437,569)	(6,437,569)
6400 Federal Funds Ltd	(21,043,128)	-	-	-	-	-
All Funds	(190,357,183)	(180,957,873)	(6,172,737)	(187,130,610)	(205,536,763)	(205,536,763)
2137 Tsfr To Justice, Dept of						
3200 Other Funds Non-Ltd	(1,573,000)	(2,846,553)	-	(2,846,553)	(3,131,208)	(3,131,208)
2141 Tsfr To Lands, Dept of State						
3200 Other Funds Non-Ltd	(19,326,408)	-	-	-	-	-
3400 Other Funds Ltd	(1,165,182)	-	-	-	-	-
All Funds	(20,491,590)	-	-	-	-	-
2145 Tsfr To Leg Fiscal Officer						
3400 Other Funds Ltd	(4,500,000)	(4,500,000)	-	(4,500,000)	(4,500,000)	(4,500,000)
2150 Tsfr To Revenue, Dept of						
3400 Other Funds Ltd	(5,391)	-	-	-	-	-
2198 Tsfr To Judicial Dept						
3400 Other Funds Ltd	(3,656,988)	(4,468,410)	-	(4,468,410)	(4,428,799)	(4,428,799)
2213 Tsfr To Criminal Justice Comm						
4400 Lottery Funds Ltd	(603,178)	(628,510)	-	(628,510)	(659,307)	(659,307)

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
2257 Tsfr To Police, Dept of State						
3400 Other Funds Ltd	(175,754)	-	-	-	-	-
2258 Tsfr To Emergency Management, Dept of						
3400 Other Funds Ltd	(50,185)	-	-	-	-	-
2274 Tsfr To Veterans' Affairs						
4400 Lottery Funds Ltd	(23,002,358)	(23,788,467)	(615,706)	(24,404,173)	(24,154,651)	(24,154,651)
4430 Lottery Funds Debt Svc Ltd	(545,730)	(551,000)	-	(551,000)	(551,000)	(551,000)
All Funds	(23,548,088)	(24,339,467)	(615,706)	(24,955,173)	(24,705,651)	(24,705,651)
2291 Tsfr To Corrections, Dept of						
3400 Other Funds Ltd	(978,390)	-	-	-	-	-
2330 Tsfr To Energy, Dept of						
4430 Lottery Funds Debt Svc Ltd	(1,414,046)	-	-	-	-	-
2340 Tsfr To Environmental Quality						
3200 Other Funds Non-Ltd	(84,982)	-	-	-	-	-
2443 Tsfr To Oregon Health Authority						
4400 Lottery Funds Ltd	(23,437,483)	(25,251,941)	133,066	(25,118,875)	(26,116,734)	(26,116,734)
4430 Lottery Funds Debt Svc Ltd	(6,146,641)	(12,902,605)	-	(12,902,605)	(12,904,320)	(12,904,320)
3200 Other Funds Non-Ltd	(135,843,950)	(113,378,654)	-	(113,378,654)	(97,210,852)	(97,210,852)
All Funds	(165,428,074)	(151,533,200)	133,066	(151,400,134)	(136,231,906)	(136,231,906)
2459 Tsfr To Public Emp Ret Sys						
4400 Lottery Funds Ltd	(28,186,388)	-	-	-	(57,901,220)	(57,901,220)

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
2525 Tsfr To HECC						
4400 Lottery Funds Ltd	(151,933,659)	(152,543,115)	-	(152,543,115)	(181,416,101)	(181,416,101)
4430 Lottery Funds Debt Svc Ltd	(43,487,421)	(44,350,611)	-	(44,350,611)	(32,377,310)	(32,377,310)
3200 Other Funds Non-Ltd	(7,328,079)	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	(5,009,306)	-	-	-	-	-
3400 Other Funds Ltd	(516,107)	-	-	-	-	-
All Funds	(208,274,572)	(196,893,726)	-	(196,893,726)	(213,793,411)	(213,793,411)
2543 Tsfr To State Library						
3400 Other Funds Ltd	(7,634,890)	(10,378,818)	-	(10,378,818)	(10,032,199)	(10,032,199)
2581 Tsfr To Education, Dept of						
4400 Lottery Funds Ltd	(638,737,863)	(677,330,539)	25,049,633	(652,280,906)	(524,550,172)	(524,550,172)
4430 Lottery Funds Debt Svc Ltd	(3,207,420)	(7,128,232)	-	(7,128,232)	(8,895,120)	(8,895,120)
3200 Other Funds Non-Ltd	(3,659,334)	(3,100,000)	-	(3,100,000)	(2,657,940)	(2,657,940)
3400 Other Funds Ltd	(146,800)	-	-	-	-	-
All Funds	(645,751,417)	(687,558,771)	25,049,633	(662,509,138)	(536,103,232)	(536,103,232)
2629 Tsfr To Forestry, Dept of						
4430 Lottery Funds Debt Svc Ltd	(2,513,301)	(1,986,913)	-	(1,986,913)	(1,985,560)	(1,985,560)
3200 Other Funds Non-Ltd	(36,969)	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	(1,230,591)	-	-	-	-	-
3400 Other Funds Ltd	(180)	-	-	-	-	-
All Funds	(3,781,041)	(1,986,913)	-	(1,986,913)	(1,985,560)	(1,985,560)

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
2634 Tsfr To Parks and Rec Dept						
4400 Lottery Funds Ltd	(138,860,385)	(141,396,945)	-	(141,396,945)	(144,419,615)	(144,419,615)
4430 Lottery Funds Debt Svc Ltd	(3,760,694)	(5,361,307)	2,500,000	(2,861,307)	(5,153,880)	(5,153,880)
All Funds	(142,621,079)	(146,758,252)	2,500,000	(144,258,252)	(149,573,495)	(149,573,495)
2635 Tsfr To Fish/Wildlife, Dept of						
4430 Lottery Funds Debt Svc Ltd	-	(2,306,533)	-	(2,306,533)	(2,308,140)	(2,308,140)
3200 Other Funds Non-Ltd	(9,944)	-	-	-	-	-
3400 Other Funds Ltd	(1,116,603)	-	-	-	-	-
All Funds	(1,126,547)	(2,306,533)	-	(2,306,533)	(2,308,140)	(2,308,140)
2690 Tsfr To Water Resources Dept						
4430 Lottery Funds Debt Svc Ltd	(14,073,647)	(21,605,821)	1,564,950	(20,040,871)	(26,659,290)	(26,659,290)
3230 Other Funds Debt Svc Non-Ltd	(285,229)	-	-	-	-	-
All Funds	(14,358,876)	(21,605,821)	1,564,950	(20,040,871)	(26,659,290)	(26,659,290)
2691 Tsfr To Watershd Enhance Bd						
4400 Lottery Funds Ltd	(138,860,385)	(141,396,945)	-	(141,396,945)	(144,419,615)	(144,419,615)
4430 Lottery Funds Debt Svc Ltd	-	(669,619)	-	(669,619)	(677,660)	(677,660)
3200 Other Funds Non-Ltd	(612,625,026)	-	-	-	-	-
All Funds	(751,485,411)	(142,066,564)	-	(142,066,564)	(145,097,275)	(145,097,275)
2730 Tsfr To Transportation, Dept						
4430 Lottery Funds Debt Svc Ltd	(129,223,749)	(126,921,540)	-	(126,921,540)	(105,670,650)	(105,670,650)
3200 Other Funds Non-Ltd	(572,248)	-	-	-	-	-

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3230 Other Funds Debt Svc Non-Ltd	(33,934,850)	-	-	-	-	-
All Funds	(163,730,847)	(126,921,540)	-	(126,921,540)	(105,670,650)	(105,670,650)
2839 Tsfr To Labor and Ind, Bureau						
4400 Lottery Funds Ltd	(316,222)	(307,006)	(6,898)	(313,904)	(406,037)	(406,037)
2914 Tsfr To Housing and Com Svcs						
4430 Lottery Funds Debt Svc Ltd	(29,146,592)	(43,110,880)	-	(43,110,880)	(44,719,840)	(44,719,840)
3230 Other Funds Debt Svc Non-Ltd	(1,356,224)	-	-	-	-	-
3400 Other Funds Ltd	(61,880)	-	-	-	-	-
All Funds	(30,564,696)	(43,110,880)	-	(43,110,880)	(44,719,840)	(44,719,840)
TOTAL TRANSFERS OUT						
4400 Lottery Funds Ltd	(1,263,004,852)	(1,901,958,808)	30,109,015	(1,871,849,793)	(1,955,227,781)	(1,955,227,781)
4430 Lottery Funds Debt Svc Ltd	(330,889,945)	(389,965,797)	1,818,401	(388,147,396)	(427,732,200)	(427,732,200)
3020 Other Funds Cap Construct	-	(2,819,680)	-	(2,819,680)	-	-
3200 Other Funds Non-Ltd	(1,387,296,268)	(166,413,399)	-	(166,413,399)	(153,898,228)	(153,898,228)
3230 Other Funds Debt Svc Non-Ltd	(47,087,570)	-	-	-	-	-
3400 Other Funds Ltd	(225,028,444)	(294,323,654)	-	(294,323,654)	(337,518,355)	(337,518,355)
3430 Other Funds Debt Svc Ltd	(214,159)	-	-	-	-	-
8800 General Fund Revenue	(16,153,146)	(21,239,843)	-	(21,239,843)	(21,239,843)	(21,239,843)
6400 Federal Funds Ltd	(21,043,128)	(108,794,185)	-	(108,794,185)	(108,794,185)	(108,794,185)
TOTAL TRANSFERS OUT	(\$3,290,717,512)	(\$2,885,515,366)	\$31,927,416	(\$2,853,587,950)	(\$3,004,410,592)	(\$3,004,410,592)

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>

AVAILABLE REVENUES

8000 General Fund	297,449,702	88,270,344	17,293,431	105,563,775	104,577,233	11,323,511
8030 General Fund Debt Svc	5,559,290	2,516,436	-	2,516,436	36,665,280	36,665,280
4400 Lottery Funds Ltd	2,050,110,173	1,311,329,434	(37,041,109)	1,274,288,325	1,376,072,483	1,376,072,483
4430 Lottery Funds Debt Svc Ltd	47,804,367	51,577,723	-	51,577,723	84,357,880	84,357,880
3010 Other Funds Cap Improve	4,957,755	7,755,532	-	7,755,532	6,165,459	6,165,459
3020 Other Funds Cap Construct	127,393,824	170,500,000	394,750,000	565,250,000	186,961,480	186,961,480
3200 Other Funds Non-Ltd	357,607,021	311,751,457	-	311,751,457	298,843,097	298,843,097
3230 Other Funds Debt Svc Non-Ltd	92,293,331	-	-	-	-	-
3400 Other Funds Ltd	1,666,439,410	1,050,440,835	145,869,595	1,196,310,430	1,068,539,068	1,051,039,068
3430 Other Funds Debt Svc Ltd	581,105,468	583,206,253	-	583,206,253	54,677,270	54,677,270
6400 Federal Funds Ltd	107,896,859	165,284,328	1,105,735	166,390,063	164,945,152	-
TOTAL AVAILABLE REVENUES	\$5,338,617,200	\$3,742,632,342	\$521,977,652	\$4,264,609,994	\$3,381,804,402	\$3,106,105,528

EXPENDITURES**PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

8000 General Fund	394,101	590,633	533,366	1,123,999	468,489	468,489
3400 Other Funds Ltd	195,608,654	226,355,224	15,738,216	242,093,440	250,371,369	250,371,369
6400 Federal Funds Ltd	1,042,617	917,172	72,108	989,280	-	-

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
All Funds	197,045,372	227,863,029	16,343,690	244,206,719	250,839,858	250,839,858
3115 Board Member Stipend						
3400 Other Funds Ltd	942	-	-	-	-	-
3160 Temporary Appointments						
3400 Other Funds Ltd	1,551,067	1,365,150	550,000	1,915,150	1,915,150	2,008,994
3170 Overtime Payments						
8000 General Fund	4,436	-	-	-	-	-
3400 Other Funds Ltd	1,478,821	291,453	-	291,453	291,453	305,736
All Funds	1,483,257	291,453	-	291,453	291,453	305,736
3180 Shift Differential						
3400 Other Funds Ltd	129,469	21,735	-	21,735	21,735	22,801
3190 All Other Differential						
8000 General Fund	745	-	-	-	-	-
3400 Other Funds Ltd	4,408,822	2,533,451	-	2,533,451	2,533,451	2,657,590
All Funds	4,409,567	2,533,451	-	2,533,451	2,533,451	2,657,590
TOTAL SALARIES & WAGES						
8000 General Fund	399,282	590,633	533,366	1,123,999	468,489	468,489
3400 Other Funds Ltd	203,177,775	230,567,013	16,288,216	246,855,229	255,133,158	255,366,490
6400 Federal Funds Ltd	1,042,617	917,172	72,108	989,280	-	-
TOTAL SALARIES & WAGES	\$204,619,674	\$232,074,818	\$16,893,690	\$248,968,508	\$255,601,647	\$255,834,979

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	88	256	129	385	143	143
3400 Other Funds Ltd	47,723	72,023	547	72,570	78,429	78,429
6400 Federal Funds Ltd	210	234	-	234	-	-
All Funds	48,021	72,513	676	73,189	78,572	78,572
3220 Public Employees' Retire Cont						
8000 General Fund	65,892	124,269	118,307	242,576	115,810	115,810
3400 Other Funds Ltd	38,628,551	48,223,553	376,939	48,600,492	62,594,910	62,629,392
6400 Federal Funds Ltd	201,922	192,972	-	192,972	-	-
All Funds	38,896,365	48,540,794	495,246	49,036,040	62,710,720	62,745,202
3221 Pension Obligation Bond						
8000 General Fund	16,901	7,101	-	7,101	-	-
3400 Other Funds Ltd	9,741,814	8,720,395	-	8,720,395	-	-
6400 Federal Funds Ltd	51,456	-	-	-	-	-
All Funds	9,810,171	8,727,496	-	8,727,496	-	-
3230 Social Security Taxes						
8000 General Fund	30,184	45,125	38,101	83,226	35,652	35,652
3400 Other Funds Ltd	15,182,063	17,314,310	131,444	17,445,754	19,113,657	19,131,508
6400 Federal Funds Ltd	78,785	70,164	-	70,164	-	-
All Funds	15,291,032	17,429,599	169,545	17,599,144	19,149,309	19,167,160

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3240 Unemployment Assessments						
3400 Other Funds Ltd	12,197	39,058	-	39,058	39,058	40,971
3241 Paid Family Medical Leave Insurance						
8000 General Fund	1,471	2,358	1,991	4,349	1,863	1,863
3400 Other Funds Ltd	754,491	895,848	7,027	902,875	989,498	990,055
6400 Federal Funds Ltd	4,119	3,670	-	3,670	-	-
All Funds	760,081	901,876	9,018	910,894	991,361	991,918
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	61	149	74	223	69	69
3400 Other Funds Ltd	32,391	42,018	1,369	43,387	37,728	37,728
6400 Federal Funds Ltd	143	135	-	135	-	-
All Funds	32,595	42,302	1,443	43,745	37,797	37,797
3260 Mass Transit Tax						
8000 General Fund	2,101	3,542	2,989	6,531	6,531	2,811
3400 Other Funds Ltd	1,213,778	1,396,688	9,698	1,406,386	1,406,386	1,532,200
All Funds	1,215,879	1,400,230	12,687	1,412,917	1,412,917	1,535,011
3270 Flexible Benefits						
8000 General Fund	39,489	151,206	75,980	227,186	80,172	80,172
3400 Other Funds Ltd	38,859,296	42,421,125	322,301	42,743,426	43,842,468	43,842,468
6400 Federal Funds Ltd	184,704	137,826	-	137,826	-	-
All Funds	39,083,489	42,710,157	398,281	43,108,438	43,922,640	43,922,640

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3280 Other OPE						
3400 Other Funds Ltd	336,769	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	156,187	334,006	237,571	571,577	240,240	236,520
3400 Other Funds Ltd	104,809,073	119,125,018	849,325	119,974,343	128,102,134	128,282,751
6400 Federal Funds Ltd	521,339	405,001	-	405,001	-	-
TOTAL OTHER PAYROLL EXPENSES	\$105,486,599	\$119,864,025	\$1,086,896	\$120,950,921	\$128,342,374	\$128,519,271
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(9,054)	-	(9,054)	(9,054)	(23,424)
3400 Other Funds Ltd	-	(11,197,311)	-	(11,197,311)	(11,197,311)	(12,756,658)
All Funds	-	(11,206,365)	-	(11,206,365)	(11,206,365)	(12,780,082)
3465 Reconciliation Adjustment						
8000 General Fund	-	(305)	-	(305)	-	-
3400 Other Funds Ltd	-	(65,887)	-	(65,887)	-	-
All Funds	-	(66,192)	-	(66,192)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(9,359)	-	(9,359)	(9,054)	(23,424)
3400 Other Funds Ltd	-	(11,263,198)	-	(11,263,198)	(11,197,311)	(12,756,658)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$11,272,557)	-	(\$11,272,557)	(\$11,206,365)	(\$12,780,082)

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
TOTAL PERSONAL SERVICES						
8000 General Fund	555,469	915,280	770,937	1,686,217	699,675	681,585
3400 Other Funds Ltd	307,986,848	338,428,833	17,137,541	355,566,374	372,037,981	370,892,583
6400 Federal Funds Ltd	1,563,956	1,322,173	72,108	1,394,281	-	-
TOTAL PERSONAL SERVICES	\$310,106,273	\$340,666,286	\$17,980,586	\$358,646,872	\$372,737,656	\$371,574,168
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	(4)	2,269	1,249	3,518	3,518	2,633
3010 Other Funds Cap Improve	12,958	-	-	-	-	-
3020 Other Funds Cap Construct	640	-	-	-	-	-
3400 Other Funds Ltd	244,982	399,572	1,371	400,943	400,943	420,589
6400 Federal Funds Ltd	-	3,725	-	3,725	3,725	-
All Funds	258,576	405,566	2,620	408,186	408,186	423,222
4125 Out of State Travel						
3400 Other Funds Ltd	116,434	82,916	-	82,916	82,916	86,978
4150 Employee Training						
8000 General Fund	-	5,421	2,624	8,045	8,045	2,753
3400 Other Funds Ltd	3,074,871	3,028,727	13,939	3,042,666	3,042,666	3,185,243
6400 Federal Funds Ltd	162	7,823	-	7,823	7,823	-
All Funds	3,075,033	3,041,971	16,563	3,058,534	3,058,534	3,187,996

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
4175 Office Expenses						
8000 General Fund	-	8,283	3,135	11,418	11,418	3,289
3010 Other Funds Cap Improve	214	-	-	-	-	-
3400 Other Funds Ltd	814,135	1,680,855	20,880	1,701,735	1,701,735	1,777,338
6400 Federal Funds Ltd	806	9,347	-	9,347	9,347	-
All Funds	815,155	1,698,485	24,015	1,722,500	1,722,500	1,780,627
4200 Telecommunications						
8000 General Fund	-	9,274	3,510	12,784	12,784	3,682
3400 Other Funds Ltd	13,792,830	24,296,683	23,377	24,320,060	24,320,060	22,168,976
6400 Federal Funds Ltd	9,108	10,465	-	10,465	10,465	-
All Funds	13,801,938	24,316,422	26,887	24,343,309	24,343,309	22,172,658
4225 State Gov. Service Charges						
3400 Other Funds Ltd	21,564,927	32,245,315	-	32,245,315	32,245,315	34,415,204
4250 Data Processing						
8000 General Fund	-	3,151	1,192	4,343	4,343	1,250
3400 Other Funds Ltd	36,634,593	36,703,414	3,907,943	40,611,357	40,711,357	41,216,038
6400 Federal Funds Ltd	868	3,556	-	3,556	3,556	-
All Funds	36,635,461	36,710,121	3,909,135	40,619,256	40,719,256	41,217,288
4275 Publicity and Publications						
3010 Other Funds Cap Improve	1,089	-	-	-	-	-
3020 Other Funds Cap Construct	597	-	-	-	-	-

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3400 Other Funds Ltd	682,832	389,209	-	389,209	389,217	408,287
All Funds	684,518	389,209	-	389,209	389,217	408,287
4300 Professional Services						
8000 General Fund	103,721	5,952	1,300,000	1,305,952	1,305,952	6,506
3010 Other Funds Cap Improve	697,391	-	-	-	-	-
3020 Other Funds Cap Construct	2,061,918	-	-	-	-	-
3200 Other Funds Non-Ltd	29,111,129	20,244,492	-	20,244,492	20,244,492	20,244,492
3400 Other Funds Ltd	14,219,468	12,813,033	500,000	13,313,033	7,671,845	8,158,300
6400 Federal Funds Ltd	359	-	-	-	-	-
All Funds	46,193,986	33,063,477	1,800,000	34,863,477	29,222,289	28,409,298
4315 IT Professional Services						
3400 Other Funds Ltd	49,810,965	52,887,482	3,425,918	56,313,400	61,954,588	61,692,763
6400 Federal Funds Ltd	9,198,708	-	-	-	-	-
All Funds	59,009,673	52,887,482	3,425,918	56,313,400	61,954,588	61,692,763
4325 Attorney General						
8000 General Fund	2,031,136	7,633,616	457,017	8,090,633	8,090,633	-
3010 Other Funds Cap Improve	54,937	-	-	-	-	-
3020 Other Funds Cap Construct	37,617	-	-	-	-	-
3400 Other Funds Ltd	31,635,578	30,783,418	2,819,680	33,603,098	33,603,098	36,420,286
6400 Federal Funds Ltd	7,013	-	-	-	-	-
All Funds	33,766,281	38,417,034	3,276,697	41,693,731	41,693,731	36,420,286

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	28,852	44,522	-	44,522	44,522	46,702
4400 Dues and Subscriptions						
8000 General Fund	-	2,267	858	3,125	3,125	900
3400 Other Funds Ltd	1,255,392	1,204,288	(23,996)	1,180,292	1,181,284	1,239,167
6400 Federal Funds Ltd	-	2,558	-	2,558	2,558	-
All Funds	1,255,392	1,209,113	(23,138)	1,185,975	1,186,967	1,240,067
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	26,338,263	22,907,457	1,717,420	24,624,877	24,624,877	25,681,496
6400 Federal Funds Ltd	5,085,012	-	-	-	-	-
All Funds	31,423,275	22,907,457	1,717,420	24,624,877	24,624,877	25,681,496
4450 Fuels and Utilities						
3400 Other Funds Ltd	10,952,682	8,166,418	-	8,166,418	8,206,263	8,780,400
4475 Facilities Maintenance						
3400 Other Funds Ltd	12,842	217,517	-	217,517	50,578	53,056
4575 Agency Program Related S and S						
8000 General Fund	-	50,000	-	50,000	50,000	-
3200 Other Funds Non-Ltd	96,762,942	51,923,448	-	51,923,448	116,923,448	116,923,448
3400 Other Funds Ltd	32,048,061	25,983,378	1,010,191	26,993,569	26,993,569	28,868,886
All Funds	128,811,003	77,956,826	1,010,191	78,967,017	143,967,017	145,792,334
4625 Other COP Costs						

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	-	1,080,000	1,450,000	2,530,000	2,530,000	-
3430 Other Funds Debt Svc Ltd	-	50,000	-	50,000	-	-
All Funds	-	1,130,000	1,450,000	2,580,000	2,530,000	-
4650 Other Services and Supplies						
8000 General Fund	5,686,784	15,014,064	614	15,014,678	15,014,678	13,697
3010 Other Funds Cap Improve	4,097,282	2,819,680	(2,819,680)	-	-	-
3020 Other Funds Cap Construct	5,223,763	-	-	-	-	-
3200 Other Funds Non-Ltd	167,582,554	121,429,097	-	121,429,097	161,429,097	161,429,097
3230 Other Funds Debt Svc Non-Ltd	128,211	-	-	-	-	-
3400 Other Funds Ltd	20,797,730	63,711,009	1,893,441	65,604,450	65,630,544	67,042,680
6400 Federal Funds Ltd	29,815	1,830	-	1,830	1,830	-
All Funds	203,546,139	202,975,680	(925,625)	202,050,055	242,076,149	228,485,474
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	1,935	733	2,668	2,668	769
3010 Other Funds Cap Improve	30,583	-	-	-	-	-
3020 Other Funds Cap Construct	4,516	-	-	-	-	-
3400 Other Funds Ltd	278,941	490,176	4,879	495,055	495,055	519,315
6400 Federal Funds Ltd	-	2,184	-	2,184	2,184	-
All Funds	314,040	494,295	5,612	499,907	499,907	520,084
4715 IT Expendable Property						
8000 General Fund	-	8,101	38,562	46,663	46,663	3,216

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	93,557,112	113,676,605	7,650,713	121,327,318	121,327,318	127,479,295
6400 Federal Funds Ltd	902,524	9,142	-	9,142	9,142	-
All Funds	94,459,636	113,693,848	7,689,275	121,383,123	121,383,123	127,482,511
TOTAL SERVICES & SUPPLIES						
8000 General Fund	7,821,637	22,744,333	1,809,494	24,553,827	24,553,827	38,695
3010 Other Funds Cap Improve	4,894,454	2,819,680	(2,819,680)	-	-	-
3020 Other Funds Cap Construct	7,329,051	-	-	-	-	-
3200 Other Funds Non-Ltd	293,456,625	193,597,037	-	193,597,037	298,597,037	298,597,037
3230 Other Funds Debt Svc Non-Ltd	128,211	-	-	-	-	-
3400 Other Funds Ltd	357,861,490	432,791,994	24,415,756	457,207,750	457,207,750	469,660,999
3430 Other Funds Debt Svc Ltd	-	50,000	-	50,000	-	-
6400 Federal Funds Ltd	15,234,375	50,630	-	50,630	50,630	-
TOTAL SERVICES & SUPPLIES	\$686,725,843	\$652,053,674	\$23,405,570	\$675,459,244	\$780,409,244	\$768,296,731
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	35,378	-	-	-	-	-
5150 Telecommunications Equipment						
3400 Other Funds Ltd	6,959,291	4,275,758	-	4,275,758	4,275,758	4,485,270
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	637,485	62,225	-	62,225	62,225	65,274

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
5400 Automotive and Aircraft						
3400 Other Funds Ltd	27,202,483	20,095,641	-	20,095,641	20,095,641	21,703,292
5550 Data Processing Software						
3400 Other Funds Ltd	10,741,995	2,653,130	-	2,653,130	2,653,130	2,783,133
5600 Data Processing Hardware						
3400 Other Funds Ltd	3,935,278	1,325,874	-	1,325,874	1,325,874	1,390,842
5900 Other Capital Outlay						
3010 Other Funds Cap Improve	-	4,935,852	-	4,935,852	4,935,852	5,915,459
3020 Other Funds Cap Construct	42,420,949	170,500,000	394,750,000	565,250,000	-	-
3400 Other Funds Ltd	637,091	11,114,611	-	11,114,611	11,114,611	11,659,227
All Funds	43,058,040	186,550,463	394,750,000	581,300,463	16,050,463	17,574,686
TOTAL CAPITAL OUTLAY						
3010 Other Funds Cap Improve	-	4,935,852	-	4,935,852	4,935,852	5,915,459
3020 Other Funds Cap Construct	42,420,949	170,500,000	394,750,000	565,250,000	-	-
3400 Other Funds Ltd	50,149,001	39,527,239	-	39,527,239	39,527,239	42,087,038
TOTAL CAPITAL OUTLAY	\$92,569,950	\$214,963,091	\$394,750,000	\$609,713,091	\$44,463,091	\$48,002,497
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	13,737,000	-	-	-	-	-
3400 Other Funds Ltd	25,683,624	-	-	-	-	-

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
6400 Federal Funds Ltd	(2,926)	-	-	-	-	-
All Funds	39,417,698	-	-	-	-	-
6020 Dist to Counties						
3400 Other Funds Ltd	11,786,775	-	-	-	-	-
6025 Dist to Other Gov Unit						
8000 General Fund	26,115,357	2,360,442	-	2,360,442	3,807,942	3,994,531
3200 Other Funds Non-Ltd	29,787,475	24,716,507	-	24,716,507	24,716,507	24,716,507
3400 Other Funds Ltd	30,762,075	-	-	-	-	-
All Funds	86,664,907	27,076,949	-	27,076,949	28,524,449	28,711,038
6030 Dist to Non-Gov Units						
8000 General Fund	174,161,271	6,300,000	-	6,300,000	6,300,000	6,608,700
3400 Other Funds Ltd	57,857,579	199,833	-	199,833	199,833	209,625
6400 Federal Funds Ltd	635,913	-	-	-	-	-
All Funds	232,654,763	6,499,833	-	6,499,833	6,499,833	6,818,325
6040 Dist to Local School Districts						
8000 General Fund	2,500,000	-	-	-	-	-
3400 Other Funds Ltd	3,000,000	-	-	-	-	-
All Funds	5,500,000	-	-	-	-	-
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	2,517,086	10,500,000	5,600,000	16,100,000	16,100,000	-
6085 Other Special Payments						

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
8000 General Fund	67,750,000	45,450,289	9,113,000	54,563,289	53,115,789	-
4400 Lottery Funds Ltd	3,828,000	5,744,348	-	5,744,348	5,744,348	6,025,821
3400 Other Funds Ltd	-	155,450,481	137,200,000	292,650,481	292,650,481	-
All Funds	71,578,000	206,645,118	146,313,000	352,958,118	351,510,618	6,025,821
6123 Spc Pmt to OR Business Development						
3400 Other Funds Ltd	8,645,000	-	-	-	-	-
6400 Federal Funds Ltd	1,537,729	163,911,525	-	163,911,525	163,911,525	-
All Funds	10,182,729	163,911,525	-	163,911,525	163,911,525	-
6291 Spc Pmt to Corrections, Dept of						
6400 Federal Funds Ltd	6,161,677	-	1,033,627	1,033,627	1,033,627	-
TOTAL SPECIAL PAYMENTS						
8000 General Fund	286,780,714	64,610,731	14,713,000	79,323,731	79,323,731	10,603,231
4400 Lottery Funds Ltd	3,828,000	5,744,348	-	5,744,348	5,744,348	6,025,821
3200 Other Funds Non-Ltd	29,787,475	24,716,507	-	24,716,507	24,716,507	24,716,507
3400 Other Funds Ltd	137,735,053	155,650,314	137,200,000	292,850,314	292,850,314	209,625
6400 Federal Funds Ltd	8,332,393	163,911,525	1,033,627	164,945,152	164,945,152	-
TOTAL SPECIAL PAYMENTS	\$466,463,635	\$414,633,425	\$152,946,627	\$567,580,052	\$567,580,052	\$41,555,184
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	31,097,595	-	-	-	-	-

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
7100 Principal - Bonds						
8030 General Fund Debt Svc	5,070,010	2,475,000	-	2,475,000	1,970,000	1,970,000
4430 Lottery Funds Debt Svc Ltd	23,625,684	19,166,231	-	19,166,231	32,251,410	32,251,410
3430 Other Funds Debt Svc Ltd	425,428,387	521,205,000	-	521,205,000	29,060,000	29,060,000
All Funds	454,124,081	542,846,231	-	542,846,231	63,281,410	63,281,410
7150 Interest - Bonds						
8030 General Fund Debt Svc	488,757	41,436	-	41,436	34,695,280	34,695,280
4430 Lottery Funds Debt Svc Ltd	23,848,694	32,411,492	-	32,411,492	52,106,470	52,106,470
3430 Other Funds Debt Svc Ltd	112,092,309	61,951,253	(50,000)	61,901,253	25,617,270	25,617,270
All Funds	136,429,760	94,404,181	(50,000)	94,354,181	112,419,020	112,419,020
7350 Interest - Loans						
3400 Other Funds Ltd	74,495	-	-	-	-	-
TOTAL DEBT SERVICE						
8030 General Fund Debt Svc	5,558,767	2,516,436	-	2,516,436	36,665,280	36,665,280
4430 Lottery Funds Debt Svc Ltd	47,474,378	51,577,723	-	51,577,723	84,357,880	84,357,880
3230 Other Funds Debt Svc Non-Ltd	31,097,595	-	-	-	-	-
3400 Other Funds Ltd	74,495	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	537,520,696	583,156,253	(50,000)	583,106,253	54,677,270	54,677,270
TOTAL DEBT SERVICE	\$621,725,931	\$637,250,412	(\$50,000)	\$637,200,412	\$175,700,430	\$175,700,430

EXPENDITURES

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
8000 General Fund	295,157,820	88,270,344	17,293,431	105,563,775	104,577,233	11,323,511
8030 General Fund Debt Svc	5,558,767	2,516,436	-	2,516,436	36,665,280	36,665,280
4400 Lottery Funds Ltd	3,828,000	5,744,348	-	5,744,348	5,744,348	6,025,821
4430 Lottery Funds Debt Svc Ltd	47,474,378	51,577,723	-	51,577,723	84,357,880	84,357,880
3010 Other Funds Cap Improve	4,894,454	7,755,532	(2,819,680)	4,935,852	4,935,852	5,915,459
3020 Other Funds Cap Construct	49,750,000	170,500,000	394,750,000	565,250,000	-	-
3200 Other Funds Non-Ltd	323,244,100	218,313,544	-	218,313,544	323,313,544	323,313,544
3230 Other Funds Debt Svc Non-Ltd	31,225,806	-	-	-	-	-
3400 Other Funds Ltd	853,806,887	966,398,380	178,753,297	1,145,151,677	1,161,623,284	882,850,245
3430 Other Funds Debt Svc Ltd	537,520,696	583,206,253	(50,000)	583,156,253	54,677,270	54,677,270
6400 Federal Funds Ltd	25,130,724	165,284,328	1,105,735	166,390,063	164,995,782	-
TOTAL EXPENDITURES	\$2,177,591,632	\$2,259,566,888	\$589,032,783	\$2,848,599,671	\$1,940,890,473	\$1,405,129,010

REVERSIONS**9900 Reversions**

8000 General Fund	(2,291,882)	-	-	-	-	-
8030 General Fund Debt Svc	(523)	-	-	-	-	-
All Funds	(2,292,405)	-	-	-	-	-

ENDING BALANCE

8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
4400 Lottery Funds Ltd	2,046,282,173	1,305,585,086	(37,041,109)	1,268,543,977	1,370,328,135	1,370,046,662
4430 Lottery Funds Debt Svc Ltd	329,989	-	-	-	-	-
3010 Other Funds Cap Improve	63,301	-	2,819,680	2,819,680	1,229,607	250,000
3020 Other Funds Cap Construct	77,643,824	-	-	-	186,961,480	186,961,480
3200 Other Funds Non-Ltd	34,362,921	93,437,913	-	93,437,913	(24,470,447)	(24,470,447)
3230 Other Funds Debt Svc Non-Ltd	61,067,525	-	-	-	-	-
3400 Other Funds Ltd	812,632,523	84,042,455	(32,883,702)	51,158,753	(93,084,216)	168,188,823
3430 Other Funds Debt Svc Ltd	43,584,772	-	50,000	50,000	-	-
6400 Federal Funds Ltd	82,766,135	-	-	-	(50,630)	-
TOTAL ENDING BALANCE	\$3,158,733,163	\$1,483,065,454	(\$67,055,131)	\$1,416,010,323	\$1,440,913,929	\$1,700,976,518
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	1,001	1,011	14	1,025	995	995
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	989.78	1,007.10	9.48	1,016.58	994.50	994.50
8280 FTE Reconciliation	-	(0.25)	-	(0.25)	-	-
TOTAL AUTHORIZED FTE	989.78	1,006.85	9.48	1,016.33	994.50	994.50

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	5,640,988	1,649,548	-	1,649,548	1,756,100	1,756,100
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	(209,601)	-	(209,601)	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	5,640,988	1,439,947	-	1,439,947	1,756,100	1,756,100
TOTAL BEGINNING BALANCE	\$5,640,988	\$1,439,947	-	\$1,439,947	\$1,756,100	\$1,756,100
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	6,258,245	6,587,178	507,426	7,094,604	7,145,480	6,953,502
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	3,026	-	-	-	-	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	11,633,850	6,636,883	-	6,636,883	7,328,911	7,328,911
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	11,636,876	6,636,883	-	6,636,883	7,328,911	7,328,911
TOTAL CHARGES FOR SERVICES	\$11,636,876	\$6,636,883	-	\$6,636,883	\$7,328,911	\$7,328,911

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	345,657	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	570,375	552,001	-	552,001	600,133	600,133
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	181,122	-	-	-	-	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	2,517,086	-	-	-	-	-
1100 Tsfr From Human Svcs, Dept of						
3400 Other Funds Ltd	189,199	199,833	-	199,833	209,625	209,625
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	2,887,407	199,833	-	199,833	209,625	209,625
TOTAL TRANSFERS IN	\$2,887,407	\$199,833	-	\$199,833	\$209,625	\$209,625
REVENUES						
8000 General Fund	6,258,245	6,587,178	507,426	7,094,604	7,145,480	6,953,502
3400 Other Funds Ltd	15,440,315	7,388,717	-	7,388,717	8,138,669	8,138,669
TOTAL REVENUES	\$21,698,560	\$13,975,895	\$507,426	\$14,483,321	\$15,284,149	\$15,092,171

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>

TRANSFERS OUT**2010 Transfer Out - Intrafund**

3400 Other Funds Ltd	(1,121,948)	(625,872)	-	(625,872)	(767,237)	(767,237)

2104 Tsfr To Public Records Advocate, Office

3400 Other Funds Ltd	(158,135)	-	-	-	-	-

2121 Tsfr To Governor, Office of the

3400 Other Funds Ltd	(470,000)	(559,712)	-	(559,712)	(720,135)	(720,135)

TOTAL TRANSFERS OUT

3400 Other Funds Ltd	(1,750,083)	(1,185,584)	-	(1,185,584)	(1,487,372)	(1,487,372)

TOTAL TRANSFERS OUT	(\$1,750,083)	(\$1,185,584)	-	(\$1,185,584)	(\$1,487,372)	(\$1,487,372)

AVAILABLE REVENUES

8000 General Fund	6,258,245	6,587,178	507,426	7,094,604	7,145,480	6,953,502

3400 Other Funds Ltd	19,331,220	7,643,080	-	7,643,080	8,407,397	8,407,397

TOTAL AVAILABLE REVENUES	\$25,589,465	\$14,230,258	\$507,426	\$14,737,684	\$15,552,877	\$15,360,899

EXPENDITURES**PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

8000 General Fund	254,769	181,307	7,426	188,733	224,361	224,361

3400 Other Funds Ltd	4,750,732	3,425,173	360,377	3,785,550	3,922,695	3,814,431

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
All Funds	5,005,501	3,606,480	367,803	3,974,283	4,147,056	4,038,792
3115 Board Member Stipend						
3400 Other Funds Ltd	942	-	-	-	-	-
3160 Temporary Appointments						
3400 Other Funds Ltd	103,853	-	-	-	-	-
3170 Overtime Payments						
8000 General Fund	4,319	-	-	-	-	-
3400 Other Funds Ltd	3,154	-	-	-	-	-
All Funds	7,473	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	745	-	-	-	-	-
3400 Other Funds Ltd	25,044	26,809	-	26,809	26,809	28,123
All Funds	25,789	26,809	-	26,809	26,809	28,123
TOTAL SALARIES & WAGES						
8000 General Fund	259,833	181,307	7,426	188,733	224,361	224,361
3400 Other Funds Ltd	4,883,725	3,451,982	360,377	3,812,359	3,949,504	3,842,554
TOTAL SALARIES & WAGES	\$5,143,558	\$3,633,289	\$367,803	\$4,001,092	\$4,173,865	\$4,066,915
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	54	58	-	58	64	64

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3400 Other Funds Ltd	708	734	43	777	804	804
All Funds	762	792	43	835	868	868
3220 Public Employees' Retire Cont						
8000 General Fund	40,530	38,147	-	38,147	55,462	55,462
3400 Other Funds Ltd	900,597	726,294	36,857	763,151	976,317	949,879
All Funds	941,127	764,441	36,857	801,298	1,031,779	1,005,341
3221 Pension Obligation Bond						
8000 General Fund	10,268	7,101	-	7,101	-	-
3400 Other Funds Ltd	210,716	208,442	-	208,442	-	-
All Funds	220,984	215,543	-	215,543	-	-
3230 Social Security Taxes						
8000 General Fund	19,806	13,812	-	13,812	16,976	16,976
3400 Other Funds Ltd	336,079	229,661	13,401	243,062	256,465	248,284
All Funds	355,885	243,473	13,401	256,874	273,441	265,260
3241 Paid Family Medical Leave Insurance						
8000 General Fund	928	721	-	721	886	886
3400 Other Funds Ltd	16,480	11,588	701	12,289	12,851	12,423
All Funds	17,408	12,309	701	13,010	13,737	13,309
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	37	34	-	34	31	31
3400 Other Funds Ltd	(3,672)	428	1,076	1,504	387	387

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
All Funds	(3,635)	462	1,076	1,538	418	418
3260 Mass Transit Tax						
8000 General Fund	1,401	1,086	-	1,086	1,086	1,346
3400 Other Funds Ltd	29,852	30,452	-	30,452	30,452	23,055
All Funds	31,253	31,538	-	31,538	31,538	24,401
3270 Flexible Benefits						
8000 General Fund	16,221	34,584	-	34,584	36,012	36,012
3400 Other Funds Ltd	780,367	431,904	25,445	457,349	449,748	449,748
All Funds	796,588	466,488	25,445	491,933	485,760	485,760
3280 Other OPE						
3400 Other Funds Ltd	4,966	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	89,245	95,543	-	95,543	110,517	110,777
3400 Other Funds Ltd	2,276,093	1,639,503	77,523	1,717,026	1,727,024	1,684,580
TOTAL OTHER PAYROLL EXPENSES	\$2,365,338	\$1,735,046	\$77,523	\$1,812,569	\$1,837,541	\$1,795,357
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(9,054)	-	(9,054)	(9,054)	(11,218)
3400 Other Funds Ltd	-	(265,768)	-	(265,768)	(265,768)	(197,475)
All Funds	-	(274,822)	-	(274,822)	(274,822)	(208,693)

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3465 Reconciliation Adjustment						
8000 General Fund	-	(274)	-	(274)	-	-
3400 Other Funds Ltd	-	274	-	274	-	-
All Funds	-	-	-	-	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(9,328)	-	(9,328)	(9,054)	(11,218)
3400 Other Funds Ltd	-	(265,494)	-	(265,494)	(265,768)	(197,475)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$274,822)	-	(\$274,822)	(\$274,822)	(\$208,693)
TOTAL PERSONAL SERVICES						
8000 General Fund	349,078	267,522	7,426	274,948	325,824	323,920
3400 Other Funds Ltd	7,159,818	4,825,991	437,900	5,263,891	5,410,760	5,329,659
TOTAL PERSONAL SERVICES	\$7,508,896	\$5,093,513	\$445,326	\$5,538,839	\$5,736,584	\$5,653,579
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	(4)	1,261	-	1,261	1,261	1,323
3400 Other Funds Ltd	1,309	18,071	-	18,071	18,071	18,956
All Funds	1,305	19,332	-	19,332	19,332	20,279
4125 Out of State Travel						
3400 Other Funds Ltd	2,721	-	-	-	-	-
4150 Employee Training						

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3400 Other Funds Ltd	26,764	44,962	-	44,962	44,962	47,165
4175 Office Expenses						
3400 Other Funds Ltd	8,084	12,352	-	12,352	12,352	12,958
4200 Telecommunications						
3400 Other Funds Ltd	37,049	59,318	-	59,318	59,318	62,224
4250 Data Processing						
3400 Other Funds Ltd	47,347	135,469	-	135,469	135,469	142,107
4275 Publicity and Publications						
3400 Other Funds Ltd	7,277	18,951	-	18,951	18,951	19,879
4300 Professional Services						
8000 General Fund	-	5,952	500,000	505,952	505,952	6,506
3400 Other Funds Ltd	495,794	849,883	-	849,883	849,883	928,922
All Funds	495,794	855,835	500,000	1,355,835	1,355,835	935,428
4315 IT Professional Services						
3400 Other Funds Ltd	64,786	-	-	-	-	-
4325 Attorney General						
8000 General Fund	1,018	-	-	-	-	-
3400 Other Funds Ltd	213,046	328,877	-	328,877	328,877	359,462
All Funds	214,064	328,877	-	328,877	328,877	359,462
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	15,000	1,641	-	1,641	1,641	1,721

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Agency Worksheet - Revenues & Expenditures
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Chief Operating Office

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
4400 Dues and Subscriptions						
3400 Other Funds Ltd	312,540	16,694	-	16,694	16,694	17,512
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	231,170	127,257	-	127,257	127,257	133,493
4575 Agency Program Related S and S						
3400 Other Funds Ltd	19,001	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	(1)	12,443	-	12,443	12,443	13,053
3400 Other Funds Ltd	97,260	132,855	-	132,855	132,855	139,365
All Funds	97,259	145,298	-	145,298	145,298	152,418
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	2,047	17,794	-	17,794	17,794	18,666
4715 IT Expendable Property						
3400 Other Funds Ltd	479,974	40,988	-	40,988	40,988	42,997
TOTAL SERVICES & SUPPLIES						
8000 General Fund	1,013	19,656	500,000	519,656	519,656	20,882
3400 Other Funds Ltd	2,061,169	1,805,112	-	1,805,112	1,805,112	1,945,427
TOTAL SERVICES & SUPPLIES	\$2,062,182	\$1,824,768	\$500,000	\$2,324,768	\$2,324,768	\$1,966,309

CAPITAL OUTLAY**5350 Industrial and Heavy Equipment**

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	49,978	-	-	-	-	-
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
8000 General Fund	3,391,054	6,300,000	-	6,300,000	6,300,000	6,608,700
3400 Other Funds Ltd	2,706,285	199,833	-	199,833	199,833	209,625
All Funds	6,097,339	6,499,833	-	6,499,833	6,499,833	6,818,325
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	2,517,086	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
8000 General Fund	5,908,140	6,300,000	-	6,300,000	6,300,000	6,608,700
3400 Other Funds Ltd	2,706,285	199,833	-	199,833	199,833	209,625
TOTAL SPECIAL PAYMENTS	\$8,614,425	\$6,499,833	-	\$6,499,833	\$6,499,833	\$6,818,325
EXPENDITURES						
8000 General Fund	6,258,231	6,587,178	507,426	7,094,604	7,145,480	6,953,502
3400 Other Funds Ltd	11,977,250	6,830,936	437,900	7,268,836	7,415,705	7,484,711
TOTAL EXPENDITURES	\$18,235,481	\$13,418,114	\$945,326	\$14,363,440	\$14,561,185	\$14,438,213
REVERSIONS						
9900 Reversions						
8000 General Fund	(14)	-	-	-	-	-
ENDING BALANCE						

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	7,353,970	812,144	(437,900)	374,244	991,692	922,686
TOTAL ENDING BALANCE	\$7,353,970	\$812,144	(\$437,900)	\$374,244	\$991,692	\$922,686
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	21	11	1	12	11	11
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	20.00	11.00	0.60	11.60	11.00	11.00

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	4,392,657	4,602,423	-	4,602,423	4,459,004	4,459,004
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	(792,124)	-	(792,124)	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	4,392,657	3,810,299	-	3,810,299	4,459,004	4,459,004
TOTAL BEGINNING BALANCE	\$4,392,657	\$3,810,299	-	\$3,810,299	\$4,459,004	\$4,459,004
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	1,381,862	1,294,912	-	1,294,912	1,583,660	1,583,660
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	489,369	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	17,833,680	20,299,181	-	20,299,181	23,333,199	23,333,199
REVENUES						
3400 Other Funds Ltd	19,704,911	21,594,093	-	21,594,093	24,916,859	24,916,859

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
AVAILABLE REVENUES						
3400 Other Funds Ltd	24,097,568	25,404,392	-	25,404,392	29,375,863	29,375,863
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	8,028,429	11,125,680	718,212	11,843,892	12,696,792	13,012,800
3160 Temporary Appointments						
3400 Other Funds Ltd	63,414	316,934	-	316,934	316,934	332,464
3170 Overtime Payments						
3400 Other Funds Ltd	14,228	48,758	-	48,758	48,758	51,147
3180 Shift Differential						
3400 Other Funds Ltd	75	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	155,026	157,311	-	157,311	157,311	165,019
TOTAL SALARIES & WAGES						
3400 Other Funds Ltd	8,261,172	11,648,683	718,212	12,366,895	13,219,795	13,561,430
TOTAL SALARIES & WAGES	\$8,261,172	\$11,648,683	\$718,212	\$12,366,895	\$13,219,795	\$13,561,430
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	1,884	3,528	-	3,528	3,871	3,950
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	1,559,772	2,384,203	-	2,384,203	3,189,590	3,270,204
3221 Pension Obligation Bond						
3400 Other Funds Ltd	396,377	429,520	-	429,520	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	617,500	881,839	-	881,839	1,006,716	1,032,851
3240 Unemployment Assessments						
3400 Other Funds Ltd	1,365	-	-	-	-	-
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	29,831	44,725	-	44,725	51,312	52,616
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	1,256	2,058	-	2,058	1,862	1,900
3260 Mass Transit Tax						
3400 Other Funds Ltd	49,268	68,406	-	68,406	68,406	81,369
3270 Flexible Benefits						
3400 Other Funds Ltd	1,528,575	2,077,992	-	2,077,992	2,163,840	2,208,000
3280 Other OPE						
3400 Other Funds Ltd	11,336	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	4,197,164	5,892,271	-	5,892,271	6,485,597	6,650,890

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
TOTAL OTHER PAYROLL EXPENSES	\$4,197,164	\$5,892,271	-	\$5,892,271	\$6,485,597	\$6,650,890
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(650,456)	-	(650,456)	(650,456)	(660,990)
3465 Reconciliation Adjustm						
3400 Other Funds Ltd	-	(1)	-	(1)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(650,457)	-	(650,457)	(650,456)	(660,990)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$650,457)	-	(\$650,457)	(\$650,456)	(\$660,990)
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	12,458,336	16,890,497	718,212	17,608,709	19,054,936	19,551,330
TOTAL PERSONAL SERVICES	\$12,458,336	\$16,890,497	\$718,212	\$17,608,709	\$19,054,936	\$19,551,330
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	7,714	13,502	-	13,502	13,502	12,909
4125 Out of State Travel						
3400 Other Funds Ltd	1,303	9,487	-	9,487	9,487	9,952
4150 Employee Training						
3400 Other Funds Ltd	278,342	91,262	-	91,262	91,262	93,098
4175 Office Expenses						

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	17,536	42,995	-	42,995	42,995	51,955
4200 Telecommunications						
3400 Other Funds Ltd	125,041	196,632	-	196,632	196,632	204,990
4250 Data Processing						
3400 Other Funds Ltd	2,290,009	2,111,895	-	2,111,895	2,111,895	2,227,428
4275 Publicity and Publications						
3400 Other Funds Ltd	131	3,581	-	3,581	3,581	3,756
4300 Professional Services						
3400 Other Funds Ltd	38,846	20,947	-	20,947	20,947	22,895
4315 IT Professional Services						
3400 Other Funds Ltd	545,027	450,755	-	450,755	450,755	492,675
4325 Attorney General						
3400 Other Funds Ltd	193	2,542	-	2,542	2,542	2,779
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	132	-	132	132	138
4400 Dues and Subscriptions						
3400 Other Funds Ltd	74,017	2,802	-	2,802	2,802	2,077
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	516,397	586,022	-	586,022	586,022	614,738
4450 Fuels and Utilities						
3400 Other Funds Ltd	3,420	1,711	-	1,711	1,711	1,795

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
4475 Facilities Maintenance						
3400 Other Funds Ltd	5,419	14,265	-	14,265	14,265	14,964
4575 Agency Program Related S and S						
3400 Other Funds Ltd	346	1,061	-	1,061	1,061	1,113
4650 Other Services and Supplies						
3400 Other Funds Ltd	562,180	759,560	-	759,560	759,560	796,161
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	3,370	12,458	-	12,458	12,458	22,327
4715 IT Expendable Property						
3400 Other Funds Ltd	1,189,501	1,373,629	-	1,373,629	1,373,629	1,437,856
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	5,658,792	5,695,238	-	5,695,238	5,695,238	6,013,606
TOTAL SERVICES & SUPPLIES	\$5,658,792	\$5,695,238	-	\$5,695,238	\$5,695,238	\$6,013,606
CAPITAL OUTLAY						
5600 Data Processing Hardware						
3400 Other Funds Ltd	15,114	14,035	-	14,035	14,035	14,723
EXPENDITURES						
3400 Other Funds Ltd	18,132,242	22,599,770	718,212	23,317,982	24,764,209	25,579,659
ENDING BALANCE						
3400 Other Funds Ltd	5,965,326	2,804,622	(718,212)	2,086,410	4,611,654	3,796,204

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
TOTAL ENDING BALANCE	\$5,965,326	\$2,804,622	(\$718,212)	\$2,086,410	\$4,611,654	\$3,796,204
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	47	49	-	49	49	50
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	47.00	49.00	-	49.00	49.00	50.00

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>

BEGINNING BALANCE**0025 Beginning Balance**

3400 Other Funds Ltd	-	-	-	-	1,055,948	1,055,948

REVENUE CATEGORIES**CHARGES FOR SERVICES****0415 Admin and Service Charges**

3400 Other Funds Ltd	-	9,332,704	-	9,332,704	9,671,115	9,671,115

REVENUES

3400 Other Funds Ltd	-	9,332,704	-	9,332,704	9,671,115	9,671,115

TRANSFERS OUT**2010 Transfer Out - Intrafund**

3400 Other Funds Ltd	-	(855,655)	-	(855,655)	(1,050,628)	(1,050,628)

AVAILABLE REVENUES

3400 Other Funds Ltd	-	8,477,049	-	8,477,049	9,676,435	9,676,435

EXPENDITURES**PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

3400 Other Funds Ltd	-	4,144,512	286,350	4,430,862	4,555,608	4,643,664

OTHER PAYROLL EXPENSES**3210 Empl. Rel. Bd. Assessments**

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	-	1,080	-	1,080	1,185	1,185
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	-	872,004	10,655	882,659	1,126,146	1,147,913
3221 Pension Obligation Bond						
3400 Other Funds Ltd	-	44,177	-	44,177	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	-	300,061	(964)	299,097	331,935	338,671
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	-	15,480	63	15,543	17,154	17,506
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	-	630	-	630	570	570
3260 Mass Transit Tax						
3400 Other Funds Ltd	-	6,461	304	6,765	6,765	27,863
3270 Flexible Benefits						
3400 Other Funds Ltd	-	636,120	-	636,120	662,400	662,400
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	-	1,876,013	10,058	1,886,071	2,146,155	2,196,108
TOTAL OTHER PAYROLL EXPENSES	-	\$1,876,013	\$10,058	\$1,886,071	\$2,146,155	\$2,196,108
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	-	(43,462)	-	(43,462)	(43,462)	(227,780)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(22,941)	-	(22,941)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(66,403)	-	(66,403)	(43,462)	(227,780)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$66,403)	-	(\$66,403)	(\$43,462)	(\$227,780)
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	-	5,954,122	296,408	6,250,530	6,658,301	6,611,992
TOTAL PERSONAL SERVICES	-	\$5,954,122	\$296,408	\$6,250,530	\$6,658,301	\$6,611,992
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	-	14,813	-	14,813	14,813	15,539
4150 Employee Training						
3400 Other Funds Ltd	-	42,689	-	42,689	42,689	44,781
4175 Office Expenses						
3400 Other Funds Ltd	-	42,427	-	42,427	42,427	44,506
4200 Telecommunications						
3400 Other Funds Ltd	-	43,340	-	43,340	43,340	45,464
4250 Data Processing						
3400 Other Funds Ltd	-	15,285	-	15,285	15,285	16,034

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
4275 Publicity and Publications						
3400 Other Funds Ltd	-	2,108	-	2,108	2,108	2,211
4300 Professional Services						
3400 Other Funds Ltd	-	337,488	-	337,488	337,488	368,874
4325 Attorney General						
3400 Other Funds Ltd	-	50,000	-	50,000	50,000	54,650
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	1,736	-	1,736	1,736	1,821
4400 Dues and Subscriptions						
3400 Other Funds Ltd	-	733,431	-	733,431	733,431	769,369
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	-	50,000	-	50,000	50,000	52,450
4650 Other Services and Supplies						
3400 Other Funds Ltd	-	131,130	(5,988)	125,142	125,142	131,274
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	-	17,527	-	17,527	17,527	18,386
4715 IT Expendable Property						
3400 Other Funds Ltd	-	54,710	(54,710)	-	-	-
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	-	1,536,684	(60,698)	1,475,986	1,475,986	1,565,359

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
TOTAL SERVICES & SUPPLIES	-	\$1,536,684	(\$60,698)	\$1,475,986	\$1,475,986	\$1,565,359
EXPENDITURES						
3400 Other Funds Ltd	-	7,490,806	235,710	7,726,516	8,134,287	8,177,351
ENDING BALANCE						
3400 Other Funds Ltd	-	986,243	(235,710)	750,533	1,542,148	1,499,084
TOTAL ENDING BALANCE	-	\$986,243	(\$235,710)	\$750,533	\$1,542,148	\$1,499,084
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	15	-	15	15	15
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	-	15.00	-	15.00	15.00	15.00

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	5,109,414	4,974,137	-	4,974,137	(133,264)	(133,264)
6400 Federal Funds Ltd	804,521	-	-	-	-	-
All Funds	5,913,935	4,974,137	-	4,974,137	(133,264)	(133,264)
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	1,412,727	-	1,412,727	-	-
6400 Federal Funds Ltd	855,554	-	-	-	-	-
All Funds	855,554	1,412,727	-	1,412,727	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	5,109,414	6,386,864	-	6,386,864	(133,264)	(133,264)
6400 Federal Funds Ltd	1,660,075	-	-	-	-	-
TOTAL BEGINNING BALANCE	\$6,769,489	\$6,386,864	-	\$6,386,864	(\$133,264)	(\$133,264)

REVENUE CATEGORIES**GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

8000 General Fund	181,883	-	-	-	-	-

CHARGES FOR SERVICES**0410 Charges for Services**

3400 Other Funds Ltd	-	6,065,864	-	6,065,864	14,396,432	14,396,432

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
0415 Admin and Service Charges						
3400 Other Funds Ltd	20,906,311	30,290,528	4,400,000	34,690,528	36,036,848	36,036,848
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	20,906,311	36,356,392	4,400,000	40,756,392	50,433,280	50,433,280
TOTAL CHARGES FOR SERVICES	\$20,906,311	\$36,356,392	\$4,400,000	\$40,756,392	\$50,433,280	\$50,433,280
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	328,154	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	(56,506)	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	-	1,372,803	72,108	1,444,911	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	-	1,775,506	-	1,775,506	-	-
REVENUES						
8000 General Fund	181,883	-	-	-	-	-
3400 Other Funds Ltd	21,177,959	38,131,898	4,400,000	42,531,898	50,433,280	50,433,280

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
6400 Federal Funds Ltd	-	1,372,803	72,108	1,444,911	-	-
TOTAL REVENUES	\$21,359,842	\$39,504,701	\$4,472,108	\$43,976,809	\$50,433,280	\$50,433,280
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(2,047,368)	(6,327,739)	-	(6,327,739)	(5,099,355)	(5,099,355)
AVAILABLE REVENUES						
8000 General Fund	181,883	-	-	-	-	-
3400 Other Funds Ltd	24,240,005	38,191,023	4,400,000	42,591,023	45,200,661	45,200,661
6400 Federal Funds Ltd	1,660,075	1,372,803	72,108	1,444,911	-	-
TOTAL AVAILABLE REVENUES	\$26,081,963	\$39,563,826	\$4,472,108	\$44,035,934	\$45,200,661	\$45,200,661
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	87,209	-	-	-	-	-
3400 Other Funds Ltd	10,173,070	20,053,368	1,114,985	21,168,353	22,215,696	20,873,328
6400 Federal Funds Ltd	1,042,617	917,172	72,108	989,280	-	-
All Funds	11,302,896	20,970,540	1,187,093	22,157,633	22,215,696	20,873,328
3160 Temporary Appointments						
3400 Other Funds Ltd	95,666	69,498	-	69,498	69,498	72,904

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3170 Overtime Payments						
8000 General Fund	117	-	-	-	-	-
3400 Other Funds Ltd	35,681	9,027	-	9,027	9,027	9,470
All Funds	35,798	9,027	-	9,027	9,027	9,470
3180 Shift Differential						
3400 Other Funds Ltd	22	95	-	95	95	100
3190 All Other Differential						
3400 Other Funds Ltd	89,488	37,976	-	37,976	37,976	39,837
TOTAL SALARIES & WAGES						
8000 General Fund	87,326	-	-	-	-	-
3400 Other Funds Ltd	10,393,927	20,169,964	1,114,985	21,284,949	22,332,292	20,995,639
6400 Federal Funds Ltd	1,042,617	917,172	72,108	989,280	-	-
TOTAL SALARIES & WAGES	\$11,523,870	\$21,087,136	\$1,187,093	\$22,274,229	\$22,332,292	\$20,995,639
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	24	-	-	-	-	-
3400 Other Funds Ltd	1,777	5,688	-	5,688	6,241	5,767
6400 Federal Funds Ltd	210	234	-	234	-	-
All Funds	2,011	5,922	-	5,922	6,241	5,767
3220 Public Employees' Retire Cont						

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
8000 General Fund	16,373	-	-	-	-	-
3400 Other Funds Ltd	2,001,447	4,228,875	-	4,228,875	5,503,062	5,171,800
6400 Federal Funds Ltd	201,922	192,972	-	192,972	-	-
All Funds	2,219,742	4,421,847	-	4,421,847	5,503,062	5,171,800
3221 Pension Obligation Bond						
8000 General Fund	4,135	-	-	-	-	-
3400 Other Funds Ltd	497,232	732,106	-	732,106	-	-
6400 Federal Funds Ltd	51,456	-	-	-	-	-
All Funds	552,823	732,106	-	732,106	-	-
3230 Social Security Taxes						
8000 General Fund	6,647	-	-	-	-	-
3400 Other Funds Ltd	773,561	1,515,030	-	1,515,030	1,672,240	1,569,985
6400 Federal Funds Ltd	78,785	70,164	-	70,164	-	-
All Funds	858,993	1,585,194	-	1,585,194	1,672,240	1,569,985
3241 Paid Family Medical Leave Insurance						
8000 General Fund	348	-	-	-	-	-
3400 Other Funds Ltd	39,474	78,588	-	78,588	86,707	81,347
6400 Federal Funds Ltd	4,119	3,670	-	3,670	-	-
All Funds	43,941	82,258	-	82,258	86,707	81,347
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	18	-	-	-	-	-

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3400 Other Funds Ltd	1,397	3,318	-	3,318	3,002	2,774
6400 Federal Funds Ltd	143	135	-	135	-	-
All Funds	1,558	3,453	-	3,453	3,002	2,774
3260 Mass Transit Tax						
8000 General Fund	524	-	-	-	-	-
3400 Other Funds Ltd	62,856	118,911	-	118,911	118,911	134,028
All Funds	63,380	118,911	-	118,911	118,911	134,028
3270 Flexible Benefits						
8000 General Fund	19,161	-	-	-	-	-
3400 Other Funds Ltd	1,536,701	3,350,232	-	3,350,232	3,488,640	3,223,680
6400 Federal Funds Ltd	184,704	137,826	-	137,826	-	-
All Funds	1,740,566	3,488,058	-	3,488,058	3,488,640	3,223,680
3280 Other OPE						
3400 Other Funds Ltd	11,289	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	47,230	-	-	-	-	-
3400 Other Funds Ltd	4,925,734	10,032,748	-	10,032,748	10,878,803	10,189,381
6400 Federal Funds Ltd	521,339	405,001	-	405,001	-	-
TOTAL OTHER PAYROLL EXPENSES	\$5,494,303	\$10,437,749	-	\$10,437,749	\$10,878,803	\$10,189,381

P.S. BUDGET ADJUSTMENTS

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(976,649)	-	(976,649)	(976,649)	(1,116,615)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(35)	-	(35)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(976,684)	-	(976,684)	(976,649)	(1,116,615)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$976,684)	-	(\$976,684)	(\$976,649)	(\$1,116,615)
TOTAL PERSONAL SERVICES						
8000 General Fund	134,556	-	-	-	-	-
3400 Other Funds Ltd	15,319,661	29,226,028	1,114,985	30,341,013	32,234,446	30,068,405
6400 Federal Funds Ltd	1,563,956	1,322,173	72,108	1,394,281	-	-
TOTAL PERSONAL SERVICES	\$17,018,173	\$30,548,201	\$1,187,093	\$31,735,294	\$32,234,446	\$30,068,405
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	3,233	20,529	-	20,529	20,529	21,535
6400 Federal Funds Ltd	-	3,725	-	3,725	3,725	-
All Funds	3,233	24,254	-	24,254	24,254	21,535
4125 Out of State Travel						
3400 Other Funds Ltd	12,276	-	-	-	-	-
4150 Employee Training						

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	121,213	83,365	-	83,365	83,365	87,451
6400 Federal Funds Ltd	162	7,823	-	7,823	7,823	-
All Funds	121,375	91,188	-	91,188	91,188	87,451
4175 Office Expenses						
3400 Other Funds Ltd	10,744	438,028	-	438,028	438,028	459,492
6400 Federal Funds Ltd	806	9,347	-	9,347	9,347	-
All Funds	11,550	447,375	-	447,375	447,375	459,492
4200 Telecommunications						
3400 Other Funds Ltd	77,823	381,497	-	381,497	381,497	190,391
6400 Federal Funds Ltd	9,108	10,465	-	10,465	10,465	-
All Funds	86,931	391,962	-	391,962	391,962	190,391
4225 State Gov. Service Charges						
3400 Other Funds Ltd	16,635	-	-	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	77,490	1,049,238	3,900,000	4,949,238	4,949,238	5,191,750
6400 Federal Funds Ltd	868	3,556	-	3,556	3,556	-
All Funds	78,358	1,052,794	3,900,000	4,952,794	4,952,794	5,191,750
4275 Publicity and Publications						
3400 Other Funds Ltd	6,939	154,483	-	154,483	154,483	99,806
4300 Professional Services						
3400 Other Funds Ltd	993,323	648,054	500,000	1,148,054	1,148,054	877,264

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
6400 Federal Funds Ltd	359	-	-	-	-	-
All Funds	993,682	648,054	500,000	1,148,054	1,148,054	877,264
4315 IT Professional Services						
3400 Other Funds Ltd	49,210	269,394	-	269,394	269,394	294,448
4325 Attorney General						
8000 General Fund	1,073	-	-	-	-	-
3400 Other Funds Ltd	103,673	129,961	-	129,961	129,961	142,048
6400 Federal Funds Ltd	5,115	-	-	-	-	-
All Funds	109,861	129,961	-	129,961	129,961	142,048
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	3,000	11,843	-	11,843	11,843	12,424
4400 Dues and Subscriptions						
3400 Other Funds Ltd	19,756	28,011	-	28,011	28,011	29,384
6400 Federal Funds Ltd	-	2,558	-	2,558	2,558	-
All Funds	19,756	30,569	-	30,569	30,569	29,384
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	463,255	710,627	-	710,627	710,627	745,448
6400 Federal Funds Ltd	53,886	-	-	-	-	-
All Funds	517,141	710,627	-	710,627	710,627	745,448
4450 Fuels and Utilities						
3400 Other Funds Ltd	-	5,316	-	5,316	5,316	5,576

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
4650 Other Services and Supplies						
3400 Other Funds Ltd	1,126,813	352,924	-	352,924	352,924	343,373
6400 Federal Funds Ltd	22,893	1,830	-	1,830	1,830	-
All Funds	1,149,706	354,754	-	354,754	354,754	343,373
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	-	82,255	-	82,255	82,255	73,490
6400 Federal Funds Ltd	-	2,184	-	2,184	2,184	-
All Funds	-	84,439	-	84,439	84,439	73,490
4715 IT Expendable Property						
3400 Other Funds Ltd	94,098	95,641	-	95,641	95,641	100,329
6400 Federal Funds Ltd	2,922	9,142	-	9,142	9,142	-
All Funds	97,020	104,783	-	104,783	104,783	100,329
TOTAL SERVICES & SUPPLIES						
8000 General Fund	1,073	-	-	-	-	-
3400 Other Funds Ltd	3,179,481	4,461,166	4,400,000	8,861,166	8,861,166	8,674,209
6400 Federal Funds Ltd	96,119	50,630	-	50,630	50,630	-
TOTAL SERVICES & SUPPLIES	\$3,276,673	\$4,511,796	\$4,400,000	\$8,911,796	\$8,911,796	\$8,674,209
EXPENDITURES						
8000 General Fund	135,629	-	-	-	-	-
3400 Other Funds Ltd	18,499,142	33,687,194	5,514,985	39,202,179	41,095,612	38,742,614

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Cross Reference Number: 10700-035-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
6400 Federal Funds Ltd	1,660,075	1,372,803	72,108	1,444,911	50,630	-
TOTAL EXPENDITURES	\$20,294,846	\$35,059,997	\$5,587,093	\$40,647,090	\$41,146,242	\$38,742,614

REVERSIONS**9900 Reversions**

8000 General Fund	(46,254)	-	-	-	-	-

ENDING BALANCE

8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	5,740,863	4,503,829	(1,114,985)	3,388,844	4,105,049	6,458,047
6400 Federal Funds Ltd	-	-	-	-	(50,630)	-

TOTAL ENDING BALANCE	\$5,740,863	\$4,503,829	(\$1,114,985)	\$3,388,844	\$4,054,419	\$6,458,047

AUTHORIZED POSITIONS

8150 Class/Unclass Positions	49	83	-	83	79	73

AUTHORIZED FTE POSITIONS

8250 Class/Unclass FTE Positions	48.50	82.25	-	82.25	79.00	73.00

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	18,534,845	1,890,143	-	1,890,143	16,611,906	16,611,906
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	4,022,727	-	4,022,727	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	18,534,845	5,912,870	-	5,912,870	16,611,906	16,611,906
TOTAL BEGINNING BALANCE	\$18,534,845	\$5,912,870	-	\$5,912,870	\$16,611,906	\$16,611,906
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	-	576,134	576,134	37,706	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	5,978,767	-	-	-	-	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	163,121,754	191,386,564	-	191,386,564	238,795,737	238,795,737
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	169,100,521	191,386,564	-	191,386,564	238,795,737	238,795,737
TOTAL CHARGES FOR SERVICES	\$169,100,521	\$191,386,564	-	\$191,386,564	\$238,795,737	\$238,795,737

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	4,325,965	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	4,384,888	4,516,633	-	4,516,633	4,916,260	4,916,260
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	500,000	-	-	-	-	-
REVENUES						
8000 General Fund	-	-	576,134	576,134	37,706	-
3400 Other Funds Ltd	178,311,374	195,903,197	-	195,903,197	243,711,997	243,711,997
TOTAL REVENUES	\$178,311,374	\$195,903,197	\$576,134	\$196,479,331	\$243,749,703	\$243,711,997
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(6,918,200)	(7,740,242)	-	(7,740,242)	(10,204,754)	(10,204,754)
AVAILABLE REVENUES						
8000 General Fund	-	-	576,134	576,134	37,706	-
3400 Other Funds Ltd	189,928,019	194,075,825	-	194,075,825	250,119,149	250,119,149
TOTAL AVAILABLE REVENUES	\$189,928,019	\$194,075,825	\$576,134	\$194,651,959	\$250,156,855	\$250,119,149

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>

EXPENDITURES**PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

8000 General Fund	-	-	368,201	368,201	-	-
3400 Other Funds Ltd	36,006,391	40,548,864	2,213,640	42,762,504	44,708,400	46,822,608
All Funds	36,006,391	40,548,864	2,581,841	43,130,705	44,708,400	46,822,608

3160 Temporary Appointments

3400 Other Funds Ltd	101,107	420,548	-	420,548	420,548	506,667

3170 Overtime Payments

3400 Other Funds Ltd	51,098	-	-	-	-	-

3180 Shift Differential

3400 Other Funds Ltd	370	-	-	-	-	-

3190 All Other Differential

3400 Other Funds Ltd	657,363	877,249	-	877,249	877,249	931,752

TOTAL SALARIES & WAGES

8000 General Fund	-	-	368,201	368,201	-	-
3400 Other Funds Ltd	36,816,329	41,846,661	2,213,640	44,060,301	46,006,197	48,261,027

TOTAL SALARIES & WAGES	\$36,816,329	\$41,846,661	\$2,581,841	\$44,428,502	\$46,006,197	\$48,261,027

OTHER PAYROLL EXPENSES

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	-	84	84	-	-
3400 Other Funds Ltd	6,443	9,792	-	9,792	10,744	11,534
All Funds	6,443	9,792	84	9,876	10,744	11,534
3220 Public Employees' Retire Cont						
8000 General Fund	-	-	90,982	90,982	-	-
3400 Other Funds Ltd	7,041,072	8,716,058	-	8,716,058	11,268,771	11,804,875
All Funds	7,041,072	8,716,058	90,982	8,807,040	11,268,771	11,804,875
3221 Pension Obligation Bond						
3400 Other Funds Ltd	1,768,168	1,668,609	-	1,668,609	-	-
3230 Social Security Taxes						
8000 General Fund	-	-	28,166	28,166	-	-
3400 Other Funds Ltd	2,698,041	3,051,916	-	3,051,916	3,359,411	3,531,905
All Funds	2,698,041	3,051,916	28,166	3,080,082	3,359,411	3,531,905
3240 Unemployment Assessments						
3400 Other Funds Ltd	1,660	-	-	-	-	-
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	1,472	1,472	-	-
3400 Other Funds Ltd	132,032	156,061	-	156,061	172,027	180,702
All Funds	132,032	156,061	1,472	157,533	172,027	180,702
3250 Worker's Comp. Assess. (WCD)						

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
8000 General Fund	-	-	48	48	-	-
3400 Other Funds Ltd	4,367	5,712	-	5,712	5,168	5,548
All Funds	4,367	5,712	48	5,760	5,168	5,548
3260 Mass Transit Tax						
8000 General Fund	-	-	2,210	2,210	2,210	-
3400 Other Funds Ltd	220,146	258,060	-	258,060	258,060	282,692
All Funds	220,146	258,060	2,210	260,270	260,270	282,692
3270 Flexible Benefits						
8000 General Fund	-	-	49,475	49,475	-	-
3400 Other Funds Ltd	5,897,631	5,767,488	-	5,767,488	6,005,760	6,447,360
All Funds	5,897,631	5,767,488	49,475	5,816,963	6,005,760	6,447,360
3280 Other OPE						
3400 Other Funds Ltd	34,644	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	172,437	172,437	2,210	-
3400 Other Funds Ltd	17,804,204	19,633,696	-	19,633,696	21,079,941	22,264,616
TOTAL OTHER PAYROLL EXPENSES	\$17,804,204	\$19,633,696	\$172,437	\$19,806,133	\$21,082,151	\$22,264,616
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(2,147,686)	-	(2,147,686)	(2,147,686)	(2,300,310)

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	1	-	1	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(2,147,685)	-	(2,147,685)	(2,147,686)	(2,300,310)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$2,147,685)	-	(\$2,147,685)	(\$2,147,686)	(\$2,300,310)
TOTAL PERSONAL SERVICES						
8000 General Fund	-	-	540,638	540,638	2,210	-
3400 Other Funds Ltd	54,620,533	59,332,672	2,213,640	61,546,312	64,938,452	68,225,333
TOTAL PERSONAL SERVICES	\$54,620,533	\$59,332,672	\$2,754,278	\$62,086,950	\$64,940,662	\$68,225,333
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	32,880	44,180	-	44,180	44,180	46,345
4125 Out of State Travel						
3400 Other Funds Ltd	34,901	45	-	45	45	47
4150 Employee Training						
3400 Other Funds Ltd	1,579,526	1,736,858	-	1,736,858	1,736,858	1,821,964
4175 Office Expenses						
3400 Other Funds Ltd	33,194	117,844	-	117,844	117,844	208,743
4200 Telecommunications						
3400 Other Funds Ltd	1,489,339	13,994,745	-	13,994,745	13,994,745	11,579,654

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
4225 State Gov. Service Charges						
3400 Other Funds Ltd	538	-	-	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	4,924,341	8,461,140	-	8,461,140	8,461,140	7,314,949
4275 Publicity and Publications						
3400 Other Funds Ltd	9,935	4,462	-	4,462	4,462	9,146
4300 Professional Services						
3400 Other Funds Ltd	12,340	631,854	-	631,854	631,854	690,617
4315 IT Professional Services						
3400 Other Funds Ltd	30,345,357	15,679,633	-	15,679,633	15,679,633	17,137,837
4325 Attorney General						
3400 Other Funds Ltd	307,111	351,931	-	351,931	351,931	384,660
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	374	-	374	374	3,917
4400 Dues and Subscriptions						
3400 Other Funds Ltd	36,969	130,685	-	130,685	130,685	141,555
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	2,557,821	817,900	-	817,900	817,900	978,178
4475 Facilities Maintenance						
3400 Other Funds Ltd	-	9	-	9	9	9
4575 Agency Program Related S and S						

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	5,703	196	-	196	196	206
4650 Other Services and Supplies						
3400 Other Funds Ltd	1,406,445	1,139,439	-	1,139,439	1,139,439	1,195,271
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	2,614	13,533	-	13,533	13,533	31,944
4715 IT Expendable Property						
8000 General Fund	-	-	35,496	35,496	35,496	-
3400 Other Funds Ltd	59,896,536	70,176,972	-	70,176,972	70,176,972	77,942,142
All Funds	59,896,536	70,176,972	35,496	70,212,468	70,212,468	77,942,142
TOTAL SERVICES & SUPPLIES						
8000 General Fund	-	-	35,496	35,496	35,496	-
3400 Other Funds Ltd	102,675,550	113,301,800	-	113,301,800	113,301,800	119,487,184
TOTAL SERVICES & SUPPLIES	\$102,675,550	\$113,301,800	\$35,496	\$113,337,296	\$113,337,296	\$119,487,184
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
3400 Other Funds Ltd	-	1,396,685	-	1,396,685	1,396,685	1,465,123
5550 Data Processing Software						
3400 Other Funds Ltd	2,407,576	2,396,600	-	2,396,600	2,396,600	2,514,033
TOTAL CAPITAL OUTLAY						
3400 Other Funds Ltd	2,407,576	3,793,285	-	3,793,285	3,793,285	3,979,156

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
TOTAL CAPITAL OUTLAY	\$2,407,576	\$3,793,285	-	\$3,793,285	\$3,793,285	\$3,979,156
EXPENDITURES						
8000 General Fund	-	-	576,134	576,134	37,706	-
3400 Other Funds Ltd	159,703,659	176,427,757	2,213,640	178,641,397	182,033,537	191,691,673
TOTAL EXPENDITURES	\$159,703,659	\$176,427,757	\$2,789,774	\$179,217,531	\$182,071,243	\$191,691,673
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	30,224,360	17,648,068	(2,213,640)	15,434,428	68,085,612	58,427,476
TOTAL ENDING BALANCE	\$30,224,360	\$17,648,068	(\$2,213,640)	\$15,434,428	\$68,085,612	\$58,427,476
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	144	136	2	138	136	146
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	144.00	136.00	1.25	137.25	136.00	146.00

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	5,087,810	1,585,198	-	1,585,198	4,456,437	4,456,437
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	(140,458)	-	(140,458)	(1,102,722)	(1,102,722)
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	5,087,810	1,444,740	-	1,444,740	3,353,715	3,353,715
TOTAL BEGINNING BALANCE	\$5,087,810	\$1,444,740	-	\$1,444,740	\$3,353,715	\$3,353,715
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	229,154	1,761	230,915	14,557	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	3,974,183	2,128,654	-	2,128,654	2,881,419	2,881,419
0415 Admin and Service Charges						
3400 Other Funds Ltd	48,608,386	33,988,558	-	33,988,558	37,216,382	37,216,382
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	52,582,569	36,117,212	-	36,117,212	40,097,801	40,097,801
TOTAL CHARGES FOR SERVICES	\$52,582,569	\$36,117,212	-	\$36,117,212	\$40,097,801	\$40,097,801

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	466,793	-	-	-	-	-
REVENUES						
8000 General Fund	-	229,154	1,761	230,915	14,557	-
3400 Other Funds Ltd	53,049,362	36,117,212	-	36,117,212	40,097,801	40,097,801
TOTAL REVENUES	\$53,049,362	\$36,346,366	\$1,761	\$36,348,127	\$40,112,358	\$40,097,801
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(3,628,656)	(3,755,230)	-	(3,755,230)	(4,609,464)	(4,609,464)
2121 Tsfr To Governor, Office of the						
3400 Other Funds Ltd	(922,040)	(990,004)	-	(990,004)	(990,004)	(990,004)
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(4,550,696)	(4,745,234)	-	(4,745,234)	(5,599,468)	(5,599,468)
TOTAL TRANSFERS OUT	(\$4,550,696)	(\$4,745,234)	-	(\$4,745,234)	(\$5,599,468)	(\$5,599,468)
AVAILABLE REVENUES						
8000 General Fund	-	229,154	1,761	230,915	14,557	-
3400 Other Funds Ltd	53,586,476	32,816,718	-	32,816,718	37,852,048	37,852,048
TOTAL AVAILABLE REVENUES	\$53,586,476	\$33,045,872	\$1,761	\$33,047,633	\$37,866,605	\$37,852,048

EXPENDITURES

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	141,534	1,761	143,295	-	-
3400 Other Funds Ltd	20,328,005	16,560,282	1,266,950	17,827,232	18,785,442	18,785,442
All Funds	20,328,005	16,701,816	1,268,711	17,970,527	18,785,442	18,785,442
3160 Temporary Appointments						
3400 Other Funds Ltd	370,267	-	550,000	550,000	550,000	576,950
3170 Overtime Payments						
3400 Other Funds Ltd	63,791	-	-	-	-	-
3180 Shift Differential						
3400 Other Funds Ltd	59	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	248,383	-	-	-	-	-
TOTAL SALARIES & WAGES						
8000 General Fund	-	141,534	1,761	143,295	-	-
3400 Other Funds Ltd	21,010,505	16,560,282	1,816,950	18,377,232	19,335,442	19,362,392
TOTAL SALARIES & WAGES	\$21,010,505	\$16,701,816	\$1,818,711	\$18,520,527	\$19,335,442	\$19,362,392

OTHER PAYROLL EXPENSES**3210 Empl. Rel. Bd. Assessments**

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
8000 General Fund	-	54	-	54	-	-
3400 Other Funds Ltd	4,388	4,752	54	4,806	5,293	5,293
All Funds	4,388	4,806	54	4,860	5,293	5,293
3220 Public Employees' Retire Cont						
8000 General Fund	-	29,779	-	29,779	-	-
3400 Other Funds Ltd	4,065,948	3,484,047	37,843	3,521,890	4,643,496	4,643,496
All Funds	4,065,948	3,513,826	37,843	3,551,669	4,643,496	4,643,496
3221 Pension Obligation Bond						
3400 Other Funds Ltd	1,016,827	537,473	-	537,473	-	-
3230 Social Security Taxes						
8000 General Fund	-	10,827	-	10,827	-	-
3400 Other Funds Ltd	1,563,894	1,247,881	13,760	1,261,641	1,414,411	1,416,473
All Funds	1,563,894	1,258,708	13,760	1,272,468	1,414,411	1,416,473
3240 Unemployment Assessments						
3400 Other Funds Ltd	1,865	9,819	-	9,819	9,819	10,300
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	566	-	566	-	-
3400 Other Funds Ltd	76,322	65,010	720	65,730	73,670	73,670
All Funds	76,322	65,576	720	66,296	73,670	73,670
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	-	31	-	31	-	-

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	3,177	2,772	31	2,803	2,546	2,546
All Funds	3,177	2,803	31	2,834	2,546	2,546
3260 Mass Transit Tax						
8000 General Fund	-	849	-	849	849	-
3400 Other Funds Ltd	123,616	101,254	1,079	102,333	102,333	116,174
All Funds	123,616	102,103	1,079	103,182	103,182	116,174
3270 Flexible Benefits						
8000 General Fund	-	31,806	-	31,806	-	-
3400 Other Funds Ltd	3,869,000	2,798,928	31,806	2,830,734	2,958,720	2,958,720
All Funds	3,869,000	2,830,734	31,806	2,862,540	2,958,720	2,958,720
3280 Other OPE						
3400 Other Funds Ltd	23,392	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	-	73,912	-	73,912	849	-
3400 Other Funds Ltd	10,748,429	8,251,936	85,293	8,337,229	9,210,288	9,226,672
TOTAL OTHER PAYROLL EXPENSES	\$10,748,429	\$8,325,848	\$85,293	\$8,411,141	\$9,211,137	\$9,226,672
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(857,456)	-	(857,456)	(857,456)	(966,772)
3465 Reconciliation Adjustment						

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3400 Other Funds Ltd	-	(227)	-	(227)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(857,683)	-	(857,683)	(857,456)	(966,772)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$857,683)	-	(\$857,683)	(\$857,456)	(\$966,772)
TOTAL PERSONAL SERVICES						
8000 General Fund	-	215,446	1,761	217,207	849	-
3400 Other Funds Ltd	31,758,934	23,954,535	1,902,243	25,856,778	27,688,274	27,622,292
TOTAL PERSONAL SERVICES	\$31,758,934	\$24,169,981	\$1,904,004	\$26,073,985	\$27,689,123	\$27,622,292
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	1,008	-	1,008	1,008	-
3400 Other Funds Ltd	7,253	43,455	(3,854)	39,601	39,601	41,541
All Funds	7,253	44,463	(3,854)	40,609	40,609	41,541
4125 Out of State Travel						
3400 Other Funds Ltd	75	-	-	-	-	-
4150 Employee Training						
8000 General Fund	-	2,118	-	2,118	2,118	-
3400 Other Funds Ltd	481,302	504,036	2,407	506,443	506,443	531,258
All Funds	481,302	506,154	2,407	508,561	508,561	531,258
4175 Office Expenses						

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-045-00-00-00000****Chief Human Resource Office**

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
8000 General Fund	-	2,531	-	2,531	2,531	-
3400 Other Funds Ltd	53,692	139,420	2,876	142,296	142,296	149,270
All Funds	53,692	141,951	2,876	144,827	144,827	149,270
4200 Telecommunications						
8000 General Fund	-	2,834	-	2,834	2,834	-
3400 Other Funds Ltd	152,682	162,509	3,220	165,729	165,729	173,849
All Funds	152,682	165,343	3,220	168,563	168,563	173,849
4225 State Gov. Service Charges						
3400 Other Funds Ltd	264	-	-	-	-	-
4250 Data Processing						
8000 General Fund	-	963	-	963	963	-
3400 Other Funds Ltd	327,331	401,579	1,094	402,673	402,673	478,777
All Funds	327,331	402,542	1,094	403,636	403,636	478,777
4275 Publicity and Publications						
3400 Other Funds Ltd	212,002	52,678	-	52,678	52,678	55,259
4300 Professional Services						
3400 Other Funds Ltd	1,261,963	1,818,600	-	1,818,600	1,818,600	1,987,728
4315 IT Professional Services						
3400 Other Funds Ltd	1,077,807	-	-	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	1,006,878	807,231	-	807,231	807,231	882,304

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	7,698	5,974	-	5,974	5,974	6,267
4400 Dues and Subscriptions						
8000 General Fund	-	693	-	693	693	-
3400 Other Funds Ltd	687,943	98,989	(28,922)	70,067	70,067	73,500
All Funds	687,943	99,682	(28,922)	70,760	70,760	73,500
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	920,619	430,654	-	430,654	430,654	451,756
4450 Fuels and Utilities						
3400 Other Funds Ltd	215	-	-	-	-	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	72	-	-	-	-	-
4575 Agency Program Related S and S						
3400 Other Funds Ltd	10,471	11,044	-	11,044	11,044	11,585
4650 Other Services and Supplies						
8000 General Fund	-	495	-	495	495	-
3400 Other Funds Ltd	489,270	415,100	563	415,663	415,663	436,031
All Funds	489,270	415,595	563	416,158	416,158	436,031
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	591	-	591	591	-
3400 Other Funds Ltd	318	51,117	672	51,789	51,789	54,327

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-045-00-00-00000****Chief Human Resource Office**

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
All Funds	318	51,708	672	52,380	52,380	54,327
4715 IT Expendable Property						
8000 General Fund	-	2,475	-	2,475	2,475	-
3400 Other Funds Ltd	7,644,015	160,653	(12,187)	148,466	148,466	155,740
All Funds	7,644,015	163,128	(12,187)	150,941	150,941	155,740
TOTAL SERVICES & SUPPLIES						
8000 General Fund	-	13,708	-	13,708	13,708	-
3400 Other Funds Ltd	14,341,870	5,103,039	(34,131)	5,068,908	5,068,908	5,489,192
TOTAL SERVICES & SUPPLIES	\$14,341,870	\$5,116,747	(\$34,131)	\$5,082,616	\$5,082,616	\$5,489,192
EXPENDITURES						
8000 General Fund	-	229,154	1,761	230,915	14,557	-
3400 Other Funds Ltd	46,100,804	29,057,574	1,868,112	30,925,686	32,757,182	33,111,484
TOTAL EXPENDITURES	\$46,100,804	\$29,286,728	\$1,869,873	\$31,156,601	\$32,771,739	\$33,111,484
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	7,485,672	3,759,144	(1,868,112)	1,891,032	5,094,866	4,740,564
TOTAL ENDING BALANCE	\$7,485,672	\$3,759,144	(\$1,868,112)	\$1,891,032	\$5,094,866	\$4,740,564
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	89	67	1	68	67	67
AUTHORIZED FTE POSITIONS						

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
8250 Class/Unclass FTE Positions	88.55	66.75	0.70	67.45	67.00	67.00

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	86,974,295	(3,137,644)	-	(3,137,644)	27,213,174	27,213,174
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	6,470,095	-	6,470,095	(272,834)	(272,834)
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	86,974,295	3,332,451	-	3,332,451	26,940,340	26,940,340
TOTAL BEGINNING BALANCE	\$86,974,295	\$3,332,451	-	\$3,332,451	\$26,940,340	\$26,940,340
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	90,822,319	107,619,826	-	107,619,826	126,622,262	126,622,262
0415 Admin and Service Charges						
3400 Other Funds Ltd	72,930,890	81,162,542	-	81,162,542	70,428,509	70,428,509
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	163,753,209	188,782,368	-	188,782,368	197,050,771	197,050,771
TOTAL CHARGES FOR SERVICES	\$163,753,209	\$188,782,368	-	\$188,782,368	\$197,050,771	\$197,050,771
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	554,439	2,488,298	-	2,488,298	2,610,224	2,610,224

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	28,128,792	26,063,988	-	26,063,988	43,923,806	43,923,806
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	10,105,230	4,261,497	-	4,261,497	5,658,989	5,658,989
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	38,234,022	30,325,485	-	30,325,485	49,582,795	49,582,795
TOTAL TRANSFERS IN	\$38,234,022	\$30,325,485	-	\$30,325,485	\$49,582,795	\$49,582,795
REVENUES						
3400 Other Funds Ltd	202,541,670	221,596,151	-	221,596,151	249,243,790	249,243,790
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(35,154,744)	(34,371,449)	-	(34,371,449)	(53,426,126)	(53,426,126)
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(10,105,230)	(4,261,497)	-	(4,261,497)	(5,658,989)	(5,658,989)
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(45,259,974)	(38,632,946)	-	(38,632,946)	(59,085,115)	(59,085,115)
TOTAL TRANSFERS OUT	(\$45,259,974)	(\$38,632,946)	-	(\$38,632,946)	(\$59,085,115)	(\$59,085,115)
AVAILABLE REVENUES						
3400 Other Funds Ltd	244,255,991	186,295,656	-	186,295,656	217,099,015	217,099,015

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>

EXPENDITURES**PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

3400 Other Funds Ltd	35,083,139	38,261,832	2,225,662	40,487,494	41,777,904	39,663,696

3160 Temporary Appointments

3400 Other Funds Ltd	169,162	241,356	-	241,356	241,356	187,672

3170 Overtime Payments

3400 Other Funds Ltd	208,012	67,044	-	67,044	67,044	70,330

3180 Shift Differential

3400 Other Funds Ltd	49,323	-	-	-	-	-

3190 All Other Differential

3400 Other Funds Ltd	2,313,511	1,103,177	-	1,103,177	1,103,177	1,145,714

TOTAL SALARIES & WAGES

3400 Other Funds Ltd	37,823,147	39,673,409	2,225,662	41,899,071	43,189,481	41,067,412

TOTAL SALARIES & WAGES

\$37,823,147	\$39,673,409	\$2,225,662	\$41,899,071	\$43,189,481	\$41,067,412

OTHER PAYROLL EXPENSES**3210 Empl. Rel. Bd. Assessments**

3400 Other Funds Ltd	7,453	10,521	-	10,521	11,542	10,752

3220 Public Employees' Retire Cont

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3400 Other Funds Ltd	7,367,559	8,296,519	-	8,296,519	10,616,789	10,105,485
3221 Pension Obligation Bond						
3400 Other Funds Ltd	1,835,822	1,544,277	-	1,544,277	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	2,850,289	3,012,489	-	3,012,489	3,281,973	3,119,636
3240 Unemployment Assessments						
3400 Other Funds Ltd	4,322	-	-	-	-	-
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	139,608	156,258	-	156,258	170,384	162,109
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	4,903	6,137	-	6,137	5,554	5,174
3260 Mass Transit Tax						
3400 Other Funds Ltd	226,389	238,041	-	238,041	238,041	253,279
3270 Flexible Benefits						
3400 Other Funds Ltd	6,307,446	6,196,869	-	6,196,869	6,452,880	6,011,280
3280 Other OPE						
3400 Other Funds Ltd	36,875	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	18,780,666	19,461,111	-	19,461,111	20,777,163	19,667,715
TOTAL OTHER PAYROLL EXPENSES	\$18,780,666	\$19,461,111	-	\$19,461,111	\$20,777,163	\$19,667,715

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(1,980,563)	-	(1,980,563)	(1,980,563)	(2,159,474)
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	56,603,813	57,153,957	2,225,662	59,379,619	61,986,081	58,575,653
TOTAL PERSONAL SERVICES	\$56,603,813	\$57,153,957	\$2,225,662	\$59,379,619	\$61,986,081	\$58,575,653
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	101,482	38,069	-	38,069	38,069	39,934
4125 Out of State Travel						
3400 Other Funds Ltd	25,571	37,560	-	37,560	37,560	39,400
4150 Employee Training						
3400 Other Funds Ltd	211,698	57,878	-	57,878	57,878	60,714
4175 Office Expenses						
3400 Other Funds Ltd	73,488	308,554	-	308,554	308,554	238,548
4200 Telecommunications						
3400 Other Funds Ltd	10,684,422	8,151,846	-	8,151,846	8,151,846	8,534,336
4250 Data Processing						
3400 Other Funds Ltd	26,607,040	22,971,094	-	22,971,094	22,971,094	24,083,966
4275 Publicity and Publications						

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3400 Other Funds Ltd	5,503	52,146	-	52,146	52,146	50,235
4300 Professional Services						
3400 Other Funds Ltd	37,882	4,356	-	4,356	4,356	4,761
4315 IT Professional Services						
3400 Other Funds Ltd	14,329,402	13,539,066	-	13,539,066	13,539,066	14,798,200
4325 Attorney General						
3400 Other Funds Ltd	80,439	91,491	-	91,491	91,491	99,999
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	154	17,258	-	17,258	17,258	14,578
4400 Dues and Subscriptions						
3400 Other Funds Ltd	3,928	32,476	-	32,476	32,476	29,601
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	8,503,855	6,992,801	-	6,992,801	6,992,801	7,215,246
4450 Fuels and Utilities						
3400 Other Funds Ltd	5,375	7,275	-	7,275	7,275	7,631
4475 Facilities Maintenance						
3400 Other Funds Ltd	-	2,534	-	2,534	2,534	2,658
4575 Agency Program Related S and S						
3400 Other Funds Ltd	1,005	-	-	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	3,319,630	2,525,735	-	2,525,735	2,525,735	2,649,496

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	241,352	134,984	-	134,984	134,984	123,852
4715 IT Expendable Property						
3400 Other Funds Ltd	18,852,253	41,288,748	7,700,000	48,988,748	48,988,748	47,272,586
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	83,084,479	96,253,871	7,700,000	103,953,871	103,953,871	105,265,741
TOTAL SERVICES & SUPPLIES	\$83,084,479	\$96,253,871	\$7,700,000	\$103,953,871	\$103,953,871	\$105,265,741
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
3400 Other Funds Ltd	6,959,291	2,879,073	-	2,879,073	2,879,073	3,020,147
5550 Data Processing Software						
3400 Other Funds Ltd	8,334,419	256,530	-	256,530	256,530	269,100
5600 Data Processing Hardware						
3400 Other Funds Ltd	3,920,164	1,311,839	-	1,311,839	1,311,839	1,376,119
5900 Other Capital Outlay						
3400 Other Funds Ltd	637,091	11,114,611	-	11,114,611	11,114,611	11,659,227
TOTAL CAPITAL OUTLAY						
3400 Other Funds Ltd	19,850,965	15,562,053	-	15,562,053	15,562,053	16,324,593
TOTAL CAPITAL OUTLAY	\$19,850,965	\$15,562,053	-	\$15,562,053	\$15,562,053	\$16,324,593

DEBT SERVICE

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
7350 Interest - Loans						
3400 Other Funds Ltd	74,495	-	-	-	-	-
EXPENDITURES						
3400 Other Funds Ltd	159,613,752	168,969,881	9,925,662	178,895,543	181,502,005	180,165,987
ENDING BALANCE						
3400 Other Funds Ltd	84,642,239	17,325,775	(9,925,662)	7,400,113	35,597,010	36,933,028
TOTAL ENDING BALANCE	\$84,642,239	\$17,325,775	(\$9,925,662)	\$7,400,113	\$35,597,010	\$36,933,028
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	149	146	-	146	146	136
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	148.88	146.00	-	146.00	146.00	136.00

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
Oregon Statewide Business Application (SBA)****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-055-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	-	863,597	-	863,597	639,422	639,422
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	(590,925)	-	(590,925)	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	-	272,672	-	272,672	639,422	639,422
TOTAL BEGINNING BALANCE	-	\$272,672	-	\$272,672	\$639,422	\$639,422
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	-	-	-	-	7,295,606	7,295,606
0415 Admin and Service Charges						
3400 Other Funds Ltd	-	49,271,122	-	49,271,122	60,455,070	60,455,070
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	-	49,271,122	-	49,271,122	67,750,676	67,750,676
TOTAL CHARGES FOR SERVICES	-	\$49,271,122	-	\$49,271,122	\$67,750,676	\$67,750,676
REVENUES						
3400 Other Funds Ltd	-	49,271,122	-	49,271,122	67,750,676	67,750,676
TRANSFERS OUT						

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
Oregon Statewide Business Application (SBA)****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-055-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	(2,845,748)	-	(2,845,748)	(3,088,688)	(3,088,688)
AVAILABLE REVENUES						
3400 Other Funds Ltd	-	46,698,046	-	46,698,046	65,301,410	65,301,410
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	-	12,259,125	791,140	13,050,265	10,708,488	13,581,144
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	-	3,564	-	3,564	2,765	3,713
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	-	2,579,314	-	2,579,314	2,647,134	3,357,253
3221 Pension Obligation Bond						
3400 Other Funds Ltd	-	351,832	-	351,832	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	-	924,693	-	924,693	802,278	1,022,037
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	-	48,185	-	48,185	41,744	53,235
3250 Worker's Comp. Assess. (WCD)						

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-055-00-00-00000****Oregon Statewide Business Application (SBA)**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	-	2,084	-	2,084	1,330	1,786
3260 Mass Transit Tax						
3400 Other Funds Ltd	-	85,946	-	85,946	85,946	73,433
3270 Flexible Benefits						
3400 Other Funds Ltd	-	2,099,196	-	2,099,196	1,545,600	2,075,520
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	-	6,094,814	-	6,094,814	5,126,797	6,586,977
TOTAL OTHER PAYROLL EXPENSES	-	\$6,094,814	-	\$6,094,814	\$5,126,797	\$6,586,977
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(266,865)	-	(266,865)	(266,865)	(535,424)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	5,954	-	5,954	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(260,911)	-	(260,911)	(266,865)	(535,424)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$260,911)	-	(\$260,911)	(\$266,865)	(\$535,424)
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	-	18,093,028	791,140	18,884,168	15,568,420	19,632,697
TOTAL PERSONAL SERVICES	-	\$18,093,028	\$791,140	\$18,884,168	\$15,568,420	\$19,632,697
SERVICES & SUPPLIES						

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
Oregon Statewide Business Application (SBA)****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-055-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
4100 Instate Travel						
3400 Other Funds Ltd	-	72,678	-	72,678	72,678	78,696
4150 Employee Training						
3400 Other Funds Ltd	-	157,167	-	157,167	157,167	173,876
4175 Office Expenses						
3400 Other Funds Ltd	-	174,248	-	174,248	174,248	188,953
4200 Telecommunications						
3400 Other Funds Ltd	-	199,201	-	199,201	199,201	222,022
4250 Data Processing						
3400 Other Funds Ltd	-	376,481	-	376,481	376,481	467,558
4275 Publicity and Publications						
3400 Other Funds Ltd	-	3,999	-	3,999	3,999	67,476
4300 Professional Services						
3400 Other Funds Ltd	-	1,208,075	-	1,208,075	1,208,075	1,320,426
4315 IT Professional Services						
3400 Other Funds Ltd	-	21,883,472	625,918	22,509,390	22,509,390	23,702,363
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	3,332	-	3,332	3,332	3,495
4400 Dues and Subscriptions						
3400 Other Funds Ltd	-	44,449	-	44,449	44,449	47,489
4425 Facilities Rental and Taxes						

Administrative Svcs, Dept of**Agency Number: 10700**

Agency Worksheet - Revenues & Expenditures
2027-29 Biennium

Version: V - 01 - Agency Request Budget
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Oregon Statewide Business Application (SBA)

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	-	379,568	-	379,568	379,568	450,989
4650 Other Services and Supplies						
3400 Other Funds Ltd	-	54,349	-	54,349	54,349	93,529
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	-	45,629	-	45,629	45,629	61,396
4715 IT Expendable Property						
3400 Other Funds Ltd	-	144,579	-	144,579	144,579	157,695
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	-	24,747,227	625,918	25,373,145	25,373,145	27,035,963
TOTAL SERVICES & SUPPLIES	-	\$24,747,227	\$625,918	\$25,373,145	\$25,373,145	\$27,035,963
EXPENDITURES						
3400 Other Funds Ltd	-	42,840,255	1,417,058	44,257,313	40,941,565	46,668,660
ENDING BALANCE						
3400 Other Funds Ltd	-	3,857,791	(1,417,058)	2,440,733	24,359,845	18,632,750
TOTAL ENDING BALANCE	-	\$3,857,791	(\$1,417,058)	\$2,440,733	\$24,359,845	\$18,632,750
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	52	-	52	35	47
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	-	49.60	-	49.60	35.00	47.00

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
Enterprise Asset Management****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-060-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	257,666,906	8,623,610	-	8,623,610	7,443,605	7,443,605
0030 Beginning Balance Adjustment						
3400 Other Funds Ltd	-	(7,751,810)	-	(7,751,810)	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	257,666,906	871,800	-	871,800	7,443,605	7,443,605
TOTAL BEGINNING BALANCE	\$257,666,906	\$871,800	-	\$871,800	\$7,443,605	\$7,443,605

REVENUE CATEGORIES**GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

8000 General Fund	300,000	859,665	(16,875)	842,790	385,977	-

LICENSES AND FEES**0210 Non-business Lic. and Fees**

3400 Other Funds Ltd	4,406,437	3,357,759	-	3,357,759	5,533,149	5,533,149

CHARGES FOR SERVICES**0410 Charges for Services**

3400 Other Funds Ltd	60,249,589	62,899,899	-	62,899,899	68,860,958	68,860,958

0415 Admin and Service Charges

3400 Other Funds Ltd	6,133,504	12,423,465	-	12,423,465	11,749,920	11,749,920

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-060-00-00-00000****Enterprise Asset Management**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	66,383,093	75,323,364	-	75,323,364	80,610,878	80,610,878
TOTAL CHARGES FOR SERVICES	\$66,383,093	\$75,323,364	-	\$75,323,364	\$80,610,878	\$80,610,878
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	11,975	-	-	-	-	-
0510 Rents and Royalties						
3400 Other Funds Ltd	112,452,309	135,417,473	-	135,417,473	141,535,127	141,535,127
TOTAL FINES, RENTS AND ROYALTIES						
3400 Other Funds Ltd	112,464,284	135,417,473	-	135,417,473	141,535,127	141,535,127
TOTAL FINES, RENTS AND ROYALTIES	\$112,464,284	\$135,417,473	-	\$135,417,473	\$141,535,127	\$141,535,127
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	1,266,189	-	-	-	-	-
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	(80,204)	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	3,788,861	-	-	-	-	-

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-060-00-00-00000****Enterprise Asset Management**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	4,601,747	5,528,869	-	5,528,869	8,474,827	8,474,827
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	3,928,425	2,765,827	-	2,765,827	2,190,943	2,190,943
1257 Tsfr From Police, Dept of State						
3400 Other Funds Ltd	398,562	-	-	-	-	-
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	8,928,734	8,294,696	-	8,294,696	10,665,770	10,665,770
TOTAL TRANSFERS IN	\$8,928,734	\$8,294,696	-	\$8,294,696	\$10,665,770	\$10,665,770
REVENUES						
8000 General Fund	300,000	859,665	(16,875)	842,790	385,977	-
3400 Other Funds Ltd	197,157,394	222,393,292	-	222,393,292	238,344,924	238,344,924
TOTAL REVENUES	\$197,457,394	\$223,252,957	(\$16,875)	\$223,236,082	\$238,730,901	\$238,344,924
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(73,055,666)	(70,659,101)	-	(70,659,101)	(90,512,054)	(90,512,054)
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(3,928,426)	(2,765,827)	-	(2,765,827)	(2,190,943)	(2,190,943)
2050 Transfer to Other						

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	-	(13,196,664)	-	(13,196,664)	(13,921,274)	(13,921,274)
2141 Tsfr To Lands, Dept of State						
3400 Other Funds Ltd	(40,240)	-	-	-	-	-
2257 Tsfr To Police, Dept of State						
3400 Other Funds Ltd	(175,754)	-	-	-	-	-
2635 Tsfr To Fish/Wildlife, Dept of						
3400 Other Funds Ltd	(1,116,603)	-	-	-	-	-
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(78,316,689)	(86,621,592)	-	(86,621,592)	(106,624,271)	(106,624,271)
TOTAL TRANSFERS OUT	(\$78,316,689)	(\$86,621,592)	-	(\$86,621,592)	(\$106,624,271)	(\$106,624,271)
AVAILABLE REVENUES						
8000 General Fund	300,000	859,665	(16,875)	842,790	385,977	-
3400 Other Funds Ltd	376,507,611	136,643,500	-	136,643,500	139,164,258	139,164,258
TOTAL AVAILABLE REVENUES	\$376,807,611	\$137,503,165	(\$16,875)	\$137,486,290	\$139,550,235	\$139,164,258
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	267,792	26,108	293,900	-	-
3400 Other Funds Ltd	29,001,515	33,557,196	2,186,497	35,743,693	37,923,720	37,923,720

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
All Funds	29,001,515	33,824,988	2,212,605	36,037,593	37,923,720	37,923,720
3160 Temporary Appointments						
3400 Other Funds Ltd	290,331	123,609	-	123,609	123,609	129,666
3170 Overtime Payments						
3400 Other Funds Ltd	300,335	140,072	-	140,072	140,072	146,936
3180 Shift Differential						
3400 Other Funds Ltd	30,090	21,629	-	21,629	21,629	22,689
3190 All Other Differential						
3400 Other Funds Ltd	377,045	325,900	-	325,900	325,900	341,869
TOTAL SALARIES & WAGES						
8000 General Fund	-	267,792	26,108	293,900	-	-
3400 Other Funds Ltd	29,999,316	34,168,406	2,186,497	36,354,903	38,534,930	38,564,880
TOTAL SALARIES & WAGES	\$29,999,316	\$34,436,198	\$2,212,605	\$36,648,803	\$38,534,930	\$38,564,880
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	144	-	144	-	-
3400 Other Funds Ltd	10,081	14,796	-	14,796	16,234	16,234
All Funds	10,081	14,940	-	14,940	16,234	16,234
3220 Public Employees' Retire Cont						
8000 General Fund	-	56,343	-	56,343	-	-

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3400 Other Funds Ltd	5,543,782	7,163,015	-	7,163,015	9,495,258	9,501,165
All Funds	5,543,782	7,219,358	-	7,219,358	9,495,258	9,501,165
3221 Pension Obligation Bond						
3400 Other Funds Ltd	1,418,879	1,354,779	-	1,354,779	-	-
3230 Social Security Taxes						
8000 General Fund	-	20,486	-	20,486	-	-
3400 Other Funds Ltd	2,260,886	2,600,127	-	2,600,127	2,930,970	2,933,261
All Funds	2,260,886	2,620,613	-	2,620,613	2,930,970	2,933,261
3240 Unemployment Assessments						
3400 Other Funds Ltd	-	15,168	-	15,168	15,168	15,911
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	1,071	-	1,071	-	-
3400 Other Funds Ltd	117,821	135,282	-	135,282	152,538	152,634
All Funds	117,821	136,353	-	136,353	152,538	152,634
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	-	84	-	84	-	-
3400 Other Funds Ltd	6,812	8,631	-	8,631	7,809	7,809
All Funds	6,812	8,715	-	8,715	7,809	7,809
3260 Mass Transit Tax						
8000 General Fund	-	1,607	-	1,607	1,607	-
3400 Other Funds Ltd	179,123	207,467	-	207,467	207,467	231,390

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
All Funds	179,123	209,074	-	209,074	209,074	231,390
3270 Flexible Benefits						
8000 General Fund	-	84,816	-	84,816	-	-
3400 Other Funds Ltd	7,615,143	8,714,844	-	8,714,844	9,074,880	9,074,880
All Funds	7,615,143	8,799,660	-	8,799,660	9,074,880	9,074,880
3280 Other OPE						
3400 Other Funds Ltd	49,018	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	-	164,551	-	164,551	1,607	-
3400 Other Funds Ltd	17,201,545	20,214,109	-	20,214,109	21,900,324	21,933,284
TOTAL OTHER PAYROLL EXPENSES	\$17,201,545	\$20,378,660	-	\$20,378,660	\$21,901,931	\$21,933,284
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(1,722,910)	-	(1,722,910)	(1,722,910)	(1,926,747)
3465 Reconciliation Adjustment						
8000 General Fund	-	(31)	-	(31)	-	-
3400 Other Funds Ltd	-	(34,470)	-	(34,470)	-	-
All Funds	-	(34,501)	-	(34,501)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(31)	-	(31)	-	-

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-060-00-00-00000****Enterprise Asset Management**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	-	(1,757,380)	-	(1,757,380)	(1,722,910)	(1,926,747)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$1,757,411)	-	(\$1,757,411)	(\$1,722,910)	(\$1,926,747)
TOTAL PERSONAL SERVICES						
8000 General Fund	-	432,312	26,108	458,420	1,607	-
3400 Other Funds Ltd	47,200,861	52,625,135	2,186,497	54,811,632	58,712,344	58,571,417
TOTAL PERSONAL SERVICES	\$47,200,861	\$53,057,447	\$2,212,605	\$55,270,052	\$58,713,951	\$58,571,417
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	60,055	102,754	-	102,754	102,754	107,789
4125 Out of State Travel						
3400 Other Funds Ltd	30,292	28,823	-	28,823	28,823	30,235
4150 Employee Training						
8000 General Fund	-	3,303	-	3,303	3,303	-
3400 Other Funds Ltd	139,477	120,632	-	120,632	120,632	126,544
All Funds	139,477	123,935	-	123,935	123,935	126,544
4175 Office Expenses						
8000 General Fund	-	5,752	-	5,752	5,752	-
3400 Other Funds Ltd	145,535	150,183	-	150,183	150,183	157,542
All Funds	145,535	155,935	-	155,935	155,935	157,542
4200 Telecommunications						

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
8000 General Fund	-	6,440	-	6,440	6,440	-
3400 Other Funds Ltd	675,170	643,518	-	643,518	643,518	675,051
All Funds	675,170	649,958	-	649,958	649,958	675,051
4225 State Gov. Service Charges						
3400 Other Funds Ltd	274	-	-	-	-	-
4250 Data Processing						
8000 General Fund	-	2,188	-	2,188	2,188	-
3400 Other Funds Ltd	923,817	754,256	-	754,256	854,256	926,026
All Funds	923,817	756,444	-	756,444	856,444	926,026
4275 Publicity and Publications						
3400 Other Funds Ltd	12,870	48,330	-	48,330	48,338	50,707
4300 Professional Services						
8000 General Fund	96,257	-	-	-	-	-
3400 Other Funds Ltd	194,562	604,064	-	604,064	604,064	816,242
All Funds	290,819	604,064	-	604,064	604,064	816,242
4315 IT Professional Services						
3400 Other Funds Ltd	27,007	110,883	-	110,883	110,883	121,195
4325 Attorney General						
8000 General Fund	-	350,000	(42,983)	307,017	307,017	-
3400 Other Funds Ltd	395,118	393,314	-	393,314	393,314	449,892
All Funds	395,118	743,314	(42,983)	700,331	700,331	449,892

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	-	2,232	-	2,232	2,232	2,341
4400 Dues and Subscriptions						
8000 General Fund	-	1,574	-	1,574	1,574	-
3400 Other Funds Ltd	92,539	85,556	-	85,556	86,548	90,789
All Funds	92,539	87,130	-	87,130	88,122	90,789
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	2,271,606	3,197,752	-	3,197,752	3,197,752	3,204,442
4450 Fuels and Utilities						
3400 Other Funds Ltd	10,943,672	8,152,116	-	8,152,116	8,191,961	8,765,398
4475 Facilities Maintenance						
3400 Other Funds Ltd	2,657	198,709	-	198,709	31,770	33,327
4575 Agency Program Related S and S						
8000 General Fund	-	50,000	-	50,000	50,000	-
3400 Other Funds Ltd	23,959,958	22,611,792	-	22,611,792	22,611,792	24,272,402
All Funds	23,959,958	22,661,792	-	22,661,792	22,661,792	24,272,402
4625 Other COP Costs						
3400 Other Funds Ltd	-	1,080,000	50,000	1,130,000	1,130,000	-
4650 Other Services and Supplies						
8000 General Fund	(1)	1,126	-	1,126	1,126	-
3400 Other Funds Ltd	10,563,631	12,416,752	-	12,416,752	12,442,846	13,026,544

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
All Funds	10,563,630	12,417,878	-	12,417,878	12,443,972	13,026,544
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	1,344	-	1,344	1,344	-
3400 Other Funds Ltd	14,733	36,563	-	36,563	36,563	38,354
All Funds	14,733	37,907	-	37,907	37,907	38,354
4715 IT Expendable Property						
8000 General Fund	-	5,626	-	5,626	5,626	-
3400 Other Funds Ltd	946,448	142,730	-	142,730	142,730	149,724
All Funds	946,448	148,356	-	148,356	148,356	149,724
TOTAL SERVICES & SUPPLIES						
8000 General Fund	96,256	427,353	(42,983)	384,370	384,370	-
3400 Other Funds Ltd	51,399,421	50,880,959	50,000	50,930,959	50,930,959	53,044,544
TOTAL SERVICES & SUPPLIES	\$51,495,677	\$51,308,312	\$7,017	\$51,315,329	\$51,315,329	\$53,044,544
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	35,378	-	-	-	-	-
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	569,338	62,225	-	62,225	62,225	65,274
5400 Automotive and Aircraft						
3400 Other Funds Ltd	27,202,483	20,095,641	-	20,095,641	20,095,641	21,703,292

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
Enterprise Asset Management****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-060-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
TOTAL CAPITAL OUTLAY						
3400 Other Funds Ltd	27,807,199	20,157,866	-	20,157,866	20,157,866	21,768,566
TOTAL CAPITAL OUTLAY	\$27,807,199	\$20,157,866	-	\$20,157,866	\$20,157,866	\$21,768,566
EXPENDITURES						
8000 General Fund	96,256	859,665	(16,875)	842,790	385,977	-
3400 Other Funds Ltd	126,407,481	123,663,960	2,236,497	125,900,457	129,801,169	133,384,527
TOTAL EXPENDITURES	\$126,503,737	\$124,523,625	\$2,219,622	\$126,743,247	\$130,187,146	\$133,384,527
REVERSIONS						
9900 Reversions						
8000 General Fund	(203,744)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	250,100,130	12,979,540	(2,236,497)	10,743,043	9,363,089	5,779,731
TOTAL ENDING BALANCE	\$250,100,130	\$12,979,540	(\$2,236,497)	\$10,743,043	\$9,363,089	\$5,779,731
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	212	208	-	208	206	206
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	207.88	207.50	-	207.50	205.50	205.50
8280 FTE Reconciliation	-	(0.25)	-	(0.25)	-	-
TOTAL AUTHORIZED FTE	207.88	207.25	-	207.25	205.50	205.50

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-065-00-00-00000****Enterprise Goods & Services**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>

BEGINNING BALANCE**0025 Beginning Balance**

3200 Other Funds Non-Ltd	33,770,430	(67,386,143)	-	(67,386,143)	(18,861,783)	(18,861,783)
3400 Other Funds Ltd	26,917,568	3,551,746	-	3,551,746	9,379,380	9,379,380
All Funds	60,687,998	(63,834,397)	-	(63,834,397)	(9,482,403)	(9,482,403)

0030 Beginning Balance Adjustment

3200 Other Funds Non-Ltd	17,280,964	52,960,530	-	52,960,530	-	-
3400 Other Funds Ltd	-	(2,844,109)	-	(2,844,109)	1,102,722	1,102,722
All Funds	17,280,964	50,116,421	-	50,116,421	1,102,722	1,102,722

TOTAL BEGINNING BALANCE

3200 Other Funds Non-Ltd	51,051,394	(14,425,613)	-	(14,425,613)	(18,861,783)	(18,861,783)
3400 Other Funds Ltd	26,917,568	707,637	-	707,637	10,482,102	10,482,102

TOTAL BEGINNING BALANCE	\$77,968,962	(\$13,717,976)	-	(\$13,717,976)	(\$8,379,681)	(\$8,379,681)

REVENUE CATEGORIES**GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

8000 General Fund	4,832,000	22,283,616	-	22,283,616	22,283,616	-

CHARGES FOR SERVICES**0410 Charges for Services**

3200 Other Funds Non-Ltd	587,740	-	-	-	-	-

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-065-00-00-00000****Enterprise Goods & Services**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	89,604,704	81,794,578	1,246,133	83,040,711	82,977,238	82,977,238
All Funds	90,192,444	81,794,578	1,246,133	83,040,711	82,977,238	82,977,238
0415 Admin and Service Charges						
3200 Other Funds Non-Ltd	182,565,695	328,886,947	-	328,886,947	328,886,947	328,886,947
3400 Other Funds Ltd	27,469,562	11,126,829	1,122,438	12,249,267	26,121,428	26,121,428
All Funds	210,035,257	340,013,776	1,122,438	341,136,214	355,008,375	355,008,375
TOTAL CHARGES FOR SERVICES						
3200 Other Funds Non-Ltd	183,153,435	328,886,947	-	328,886,947	328,886,947	328,886,947
3400 Other Funds Ltd	117,074,266	92,921,407	2,368,571	95,289,978	109,098,666	109,098,666
TOTAL CHARGES FOR SERVICES	\$300,227,701	\$421,808,354	\$2,368,571	\$424,176,925	\$437,985,613	\$437,985,613
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	6,666,548	4,400,000	-	4,400,000	5,171,288	5,171,288
3400 Other Funds Ltd	1,336,852	-	-	-	-	-
All Funds	8,003,400	4,400,000	-	4,400,000	5,171,288	5,171,288
SALES INCOME						
0705 Sales Income						
3400 Other Funds Ltd	4,212,755	45,915,297	-	45,915,297	-	-
OTHER						
0975 Other Revenues						

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-065-00-00-00000****Enterprise Goods & Services**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3200 Other Funds Non-Ltd	2,143,236	-	-	-	-	-
3400 Other Funds Ltd	352,945	-	-	-	44,391,393	44,391,393
All Funds	2,496,181	-	-	-	44,391,393	44,391,393
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	80,044,878	59,170,881	-	59,170,881	62,490,744	62,490,744
1443 Tsfr From Oregon Health Authority						
3200 Other Funds Non-Ltd	90,000,000	-	-	-	-	-
TOTAL TRANSFERS IN						
3200 Other Funds Non-Ltd	90,000,000	-	-	-	-	-
3400 Other Funds Ltd	80,044,878	59,170,881	-	59,170,881	62,490,744	62,490,744
TOTAL TRANSFERS IN	\$170,044,878	\$59,170,881	-	\$59,170,881	\$62,490,744	\$62,490,744
REVENUES						
8000 General Fund	4,832,000	22,283,616	-	22,283,616	22,283,616	-
3200 Other Funds Non-Ltd	281,963,219	333,286,947	-	333,286,947	334,058,235	334,058,235
3400 Other Funds Ltd	203,021,696	198,007,585	2,368,571	200,376,156	215,980,803	215,980,803
TOTAL REVENUES	\$489,816,915	\$553,578,148	\$2,368,571	\$555,946,719	\$572,322,654	\$550,039,038
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	(39,653,662)	(47,088,192)	-	(47,088,192)	(50,898,228)	(50,898,228)

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-065-00-00-00000****Enterprise Goods & Services**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	(51,644,592)	(23,540,689)	-	(23,540,689)	(25,425,115)	(25,425,115)
All Funds	(91,298,254)	(70,628,881)	-	(70,628,881)	(76,323,343)	(76,323,343)
AVAILABLE REVENUES						
8000 General Fund	4,832,000	22,283,616	-	22,283,616	22,283,616	-
3200 Other Funds Non-Ltd	293,360,951	271,773,142	-	271,773,142	264,298,224	264,298,224
3400 Other Funds Ltd	178,294,672	175,174,533	2,368,571	177,543,104	201,037,790	201,037,790
TOTAL AVAILABLE REVENUES	\$476,487,623	\$469,231,291	\$2,368,571	\$471,599,862	\$487,619,630	\$465,336,014

EXPENDITURES**PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

3400 Other Funds Ltd	49,894,721	44,338,320	4,496,331	48,834,651	50,843,112	49,017,024

3160 Temporary Appointments

3400 Other Funds Ltd	328,792	193,205	-	193,205	193,205	202,671

3170 Overtime Payments

3400 Other Funds Ltd	799,224	26,552	-	26,552	26,552	27,853

3180 Shift Differential

3400 Other Funds Ltd	49,507	11	-	11	11	12

3190 All Other Differential

3400 Other Funds Ltd	505,048	5,029	-	5,029	5,029	5,276

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
TOTAL SALARIES & WAGES						
3400 Other Funds Ltd	51,577,292	44,563,117	4,496,331	49,059,448	51,067,909	49,252,836
TOTAL SALARIES & WAGES	\$51,577,292	\$44,563,117	\$4,496,331	\$49,059,448	\$51,067,909	\$49,252,836
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	14,469	16,992	450	17,442	19,118	18,565
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	9,681,526	9,335,410	291,584	9,626,994	12,576,223	12,125,198
3221 Pension Obligation Bond						
3400 Other Funds Ltd	2,480,565	1,753,033	-	1,753,033	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	3,898,678	3,393,588	105,247	3,498,835	3,889,352	3,750,499
3240 Unemployment Assessments						
3400 Other Funds Ltd	2,985	14,071	-	14,071	14,071	14,760
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	193,834	176,487	5,543	182,030	202,369	195,071
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	13,791	9,912	262	10,174	9,196	8,930
3260 Mass Transit Tax						
3400 Other Funds Ltd	308,772	266,979	8,315	275,294	275,294	295,516

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3270 Flexible Benefits						
3400 Other Funds Ltd	10,986,708	10,008,288	265,050	10,273,338	10,686,720	10,377,600
3280 Other OPE						
3400 Other Funds Ltd	74,697	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	27,656,025	24,974,760	676,451	25,651,211	27,672,343	26,786,139
TOTAL OTHER PAYROLL EXPENSES	\$27,656,025	\$24,974,760	\$676,451	\$25,651,211	\$27,672,343	\$26,786,139
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(2,075,304)	-	(2,075,304)	(2,075,304)	(2,553,395)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(14,442)	-	(14,442)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
3400 Other Funds Ltd	-	(2,089,746)	-	(2,089,746)	(2,075,304)	(2,553,395)
TOTAL P.S. BUDGET ADJUSTMENTS	-	(\$2,089,746)	-	(\$2,089,746)	(\$2,075,304)	(\$2,553,395)
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	79,233,317	67,448,131	5,172,782	72,620,913	76,664,948	73,485,580
TOTAL PERSONAL SERVICES	\$79,233,317	\$67,448,131	\$5,172,782	\$72,620,913	\$76,664,948	\$73,485,580
SERVICES & SUPPLIES						
4100 Instate Travel						

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3400 Other Funds Ltd	31,056	30,954	5,225	36,179	36,179	36,750
4125 Out of State Travel						
3400 Other Funds Ltd	9,027	7,001	-	7,001	7,001	7,344
4150 Employee Training						
3400 Other Funds Ltd	235,039	158,571	11,532	170,103	170,103	165,551
4175 Office Expenses						
3400 Other Funds Ltd	470,039	209,726	18,004	227,730	227,730	218,084
4200 Telecommunications						
3400 Other Funds Ltd	533,024	463,761	20,157	483,918	483,918	480,664
4225 State Gov. Service Charges						
3400 Other Funds Ltd	250,603	-	-	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	1,407,918	420,269	6,849	427,118	427,118	360,406
4275 Publicity and Publications						
3400 Other Funds Ltd	428,175	47,255	-	47,255	47,255	48,536
4300 Professional Services						
8000 General Fund	7,464	-	-	-	-	-
3200 Other Funds Non-Ltd	29,111,129	20,244,492	-	20,244,492	20,244,492	20,244,492
3400 Other Funds Ltd	10,979,347	6,595,678	-	6,595,678	954,490	1,037,792
All Funds	40,097,940	26,840,170	-	26,840,170	21,198,982	21,282,284
4315 IT Professional Services						

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3400 Other Funds Ltd	3,372,369	948,801	2,800,000	3,748,801	9,389,989	5,140,058
4325 Attorney General						
8000 General Fund	2,029,045	7,283,616	-	7,283,616	7,283,616	-
3400 Other Funds Ltd	29,517,515	28,297,019	2,819,680	31,116,699	31,116,699	34,010,552
All Funds	31,546,560	35,580,635	2,819,680	38,400,315	38,400,315	34,010,552
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	3,000	-	-	-	-	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	27,700	31,195	4,926	36,121	36,121	37,891
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	10,765,848	9,606,786	1,717,420	11,324,206	11,324,206	11,826,270
4475 Facilities Maintenance						
3400 Other Funds Ltd	4,694	2,000	-	2,000	2,000	2,098
4575 Agency Program Related S and S						
3200 Other Funds Non-Ltd	96,762,942	51,923,448	-	51,923,448	116,923,448	116,923,448
3400 Other Funds Ltd	8,046,204	3,347,961	1,010,191	4,358,152	4,358,152	4,571,701
All Funds	104,809,146	55,271,409	1,010,191	56,281,600	121,281,600	121,495,149
4650 Other Services and Supplies						
8000 General Fund	5,686,786	15,000,000	-	15,000,000	15,000,000	-
3200 Other Funds Non-Ltd	167,486,880	121,429,097	-	121,429,097	161,429,097	161,429,097
3400 Other Funds Ltd	2,461,267	43,681,383	1,475,914	45,157,297	45,157,297	47,359,424

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-065-00-00-00000****Enterprise Goods & Services**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
All Funds	175,634,933	180,110,480	1,475,914	181,586,394	221,586,394	208,788,521
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	14,507	78,316	4,207	82,523	82,523	76,573
4715 IT Expendable Property						
3400 Other Funds Ltd	4,437,550	197,955	17,610	215,565	215,565	220,226
TOTAL SERVICES & SUPPLIES						
8000 General Fund	7,723,295	22,283,616	-	22,283,616	22,283,616	-
3200 Other Funds Non-Ltd	293,360,951	193,597,037	-	193,597,037	298,597,037	298,597,037
3400 Other Funds Ltd	72,994,882	94,124,631	9,911,715	104,036,346	104,036,346	105,599,920
TOTAL SERVICES & SUPPLIES	\$374,079,128	\$310,005,284	\$9,911,715	\$319,916,999	\$424,916,999	\$404,196,957
CAPITAL OUTLAY						
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	18,169	-	-	-	-	-
EXPENDITURES						
8000 General Fund	7,723,295	22,283,616	-	22,283,616	22,283,616	-
3200 Other Funds Non-Ltd	293,360,951	193,597,037	-	193,597,037	298,597,037	298,597,037
3400 Other Funds Ltd	152,246,368	161,572,762	15,084,497	176,657,259	180,701,294	179,085,500
TOTAL EXPENDITURES	\$453,330,614	\$377,453,415	\$15,084,497	\$392,537,912	\$501,581,947	\$477,682,537
REVERSIONS						
9900 Reversions						

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
8000 General Fund	2,891,295	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3200 Other Funds Non-Ltd	-	78,176,105	-	78,176,105	(34,298,813)	(34,298,813)
3400 Other Funds Ltd	26,048,304	13,601,771	(12,715,926)	885,845	20,336,496	21,952,290
TOTAL ENDING BALANCE	\$26,048,304	\$91,777,876	(\$12,715,926)	\$79,061,950	(\$13,962,317)	(\$12,346,523)

AUTHORIZED POSITIONS

8150 Class/Unclass Positions	280	236	9	245	242	235

AUTHORIZED FTE POSITIONS

8250 Class/Unclass FTE Positions	274.97	236.00	6.30	242.30	242.00	235.00

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2027-29 Biennium
Budget Services****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-075-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	11,119,217	1,462,539	-	1,462,539	673,266	673,266
REVENUE CATEGORIES						
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	(151,363)	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	2,524,215	2,356,707	78,072	2,434,779	1,800,000	1,800,000
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	22,857,212	31,507,861	-	31,507,861	39,186,790	39,186,790
1258 Tsfr From Emergency Management, Dep						
3400 Other Funds Ltd	115,157	-	-	-	-	-
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	22,972,369	31,507,861	-	31,507,861	39,186,790	39,186,790
TOTAL TRANSFERS IN	\$22,972,369	\$31,507,861	-	\$31,507,861	\$39,186,790	\$39,186,790
REVENUES						
3400 Other Funds Ltd	25,345,221	33,864,568	78,072	33,942,640	40,986,790	40,986,790

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2027-29 Biennium
Budget Services****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-075-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
AVAILABLE REVENUES						
3400 Other Funds Ltd	36,464,438	35,327,107	78,072	35,405,179	41,660,056	41,660,056
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	2,262,106	2,080,872	78,072	2,158,944	2,233,512	2,233,512
3160 Temporary Appointments						
3400 Other Funds Ltd	28,475	-	-	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	3,298	-	-	-	-	-
3180 Shift Differential						
3400 Other Funds Ltd	23	-	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	37,914	-	-	-	-	-
TOTAL SALARIES & WAGES						
3400 Other Funds Ltd	2,331,816	2,080,872	78,072	2,158,944	2,233,512	2,233,512
TOTAL SALARIES & WAGES	\$2,331,816	\$2,080,872	\$78,072	\$2,158,944	\$2,233,512	\$2,233,512
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
Budget Services****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-075-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	504	576	-	576	632	632
3220 Public Employees' Retire Cont						
3400 Other Funds Ltd	452,009	437,814	-	437,814	552,124	552,124
3221 Pension Obligation Bond						
3400 Other Funds Ltd	113,263	96,147	-	96,147	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	177,009	157,025	-	157,025	167,906	167,906
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	8,769	8,184	-	8,184	8,742	8,742
3250 Worker's Comp. Assess. (WCD)						
3400 Other Funds Ltd	349	336	-	336	304	304
3260 Mass Transit Tax						
3400 Other Funds Ltd	13,273	14,711	-	14,711	14,711	13,401
3270 Flexible Benefits						
3400 Other Funds Ltd	321,682	339,264	-	339,264	353,280	353,280
3280 Other OPE						
3400 Other Funds Ltd	90,552	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	1,177,410	1,054,057	-	1,054,057	1,097,699	1,096,389
TOTAL OTHER PAYROLL EXPENSES	\$1,177,410	\$1,054,057	-	\$1,054,057	\$1,097,699	\$1,096,389

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
Budget Services****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-075-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	-	(210,192)	-	(210,192)	(210,192)	(111,676)
TOTAL PERSONAL SERVICES						
3400 Other Funds Ltd	3,509,226	2,924,737	78,072	3,002,809	3,121,019	3,218,225
TOTAL PERSONAL SERVICES	\$3,509,226	\$2,924,737	\$78,072	\$3,002,809	\$3,121,019	\$3,218,225
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	-	567	-	567	567	595
4125 Out of State Travel						
3400 Other Funds Ltd	268	-	-	-	-	-
4150 Employee Training						
3400 Other Funds Ltd	1,510	31,307	-	31,307	31,307	32,841
4175 Office Expenses						
3400 Other Funds Ltd	1,823	45,078	-	45,078	45,078	47,287
4200 Telecommunications						
3400 Other Funds Ltd	18,280	316	-	316	316	331
4225 State Gov. Service Charges						
3400 Other Funds Ltd	21,295,773	31,752,573	-	31,752,573	31,752,573	34,088,109
4250 Data Processing						

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
Budget Services****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-075-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	29,300	6,708	-	6,708	6,708	7,037
4275 Publicity and Publications						
3400 Other Funds Ltd	-	1,216	-	1,216	1,216	1,276
4300 Professional Services						
3400 Other Funds Ltd	183,824	94,034	-	94,034	94,034	102,779
4315 IT Professional Services						
3400 Other Funds Ltd	-	5,478	-	5,478	5,478	5,987
4325 Attorney General						
3400 Other Funds Ltd	-	31,052	-	31,052	31,052	33,940
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	107,692	8,090	-	8,090	8,090	8,486
4575 Agency Program Related S and S						
3400 Other Funds Ltd	5,373	11,324	-	11,324	11,324	11,879
4650 Other Services and Supplies						
3400 Other Funds Ltd	60,594	414,627	-	414,627	414,627	872,212
4715 IT Expendable Property						
3400 Other Funds Ltd	16,737	-	-	-	-	-
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	21,721,174	32,402,370	-	32,402,370	32,402,370	35,212,759
TOTAL SERVICES & SUPPLIES	\$21,721,174	\$32,402,370	-	\$32,402,370	\$32,402,370	\$35,212,759

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
EXPENDITURES						
3400 Other Funds Ltd	25,230,400	35,327,107	78,072	35,405,179	35,523,389	38,430,984
ENDING BALANCE						
3400 Other Funds Ltd	11,234,038	-	-	-	6,136,667	3,229,072
TOTAL ENDING BALANCE	\$11,234,038	-	-	-	\$6,136,667	\$3,229,072
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	10	8	-	8	8	8
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	10.00	8.00	-	8.00	8.00	8.00

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
Capital Improvements****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-088-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3010 Other Funds Cap Improve	2,786	-	-	-	-	-
REVENUE CATEGORIES						
TRANSFERS IN						
1010 Transfer In - Intrafund						
3010 Other Funds Cap Improve	4,954,969	7,755,532	-	7,755,532	6,165,459	6,165,459
REVENUES						
3010 Other Funds Cap Improve	4,954,969	7,755,532	-	7,755,532	6,165,459	6,165,459
AVAILABLE REVENUES						
3010 Other Funds Cap Improve	4,957,755	7,755,532	-	7,755,532	6,165,459	6,165,459
EXPENDITURES						
SERVICES & SUPPLIES						
4100 Instate Travel						
3010 Other Funds Cap Improve	12,958	-	-	-	-	-
4175 Office Expenses						
3010 Other Funds Cap Improve	214	-	-	-	-	-
4275 Publicity and Publications						
3010 Other Funds Cap Improve	1,089	-	-	-	-	-
4300 Professional Services						
3010 Other Funds Cap Improve	697,391	-	-	-	-	-

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
Capital Improvements****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-088-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
4325 Attorney General						
3010 Other Funds Cap Improve	54,937	-	-	-	-	-
4650 Other Services and Supplies						
3010 Other Funds Cap Improve	4,097,282	2,819,680	(2,819,680)	-	-	-
4700 Expendable Prop 250 - 5000						
3010 Other Funds Cap Improve	30,583	-	-	-	-	-
TOTAL SERVICES & SUPPLIES						
3010 Other Funds Cap Improve	4,894,454	2,819,680	(2,819,680)	-	-	-
TOTAL SERVICES & SUPPLIES	\$4,894,454	\$2,819,680	(\$2,819,680)	-	-	-
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3010 Other Funds Cap Improve	-	4,935,852	-	4,935,852	4,935,852	5,915,459
EXPENDITURES						
3010 Other Funds Cap Improve	4,894,454	7,755,532	(2,819,680)	4,935,852	4,935,852	5,915,459
ENDING BALANCE						
3010 Other Funds Cap Improve	63,301	-	2,819,680	2,819,680	1,229,607	250,000
TOTAL ENDING BALANCE	\$63,301	-	\$2,819,680	\$2,819,680	\$1,229,607	\$250,000

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
Capital Construction****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-089-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3020 Other Funds Cap Construct	77,337,849	-	-	-	50,300,000	50,300,000
0030 Beginning Balance Adjustment						
3020 Other Funds Cap Construct	-	13,819,680	-	13,819,680	-	-
TOTAL BEGINNING BALANCE						
3020 Other Funds Cap Construct	77,337,849	13,819,680	-	13,819,680	50,300,000	50,300,000
TOTAL BEGINNING BALANCE	\$77,337,849	\$13,819,680	-	\$13,819,680	\$50,300,000	\$50,300,000

REVENUE CATEGORIES**BOND SALES****0560 Dedicated Fund Oblig Bonds**

3020 Other Funds Cap Construct	-	150,000,000	29,750,000	179,750,000	136,661,480	136,661,480

INTEREST EARNINGS**0605 Interest Income**

3020 Other Funds Cap Construct	3,167,275	-	-	-	-	-

OTHER**0975 Other Revenues**

3020 Other Funds Cap Construct	197,008	-	-	-	-	-

TRANSFERS IN**1010 Transfer In - Intrafund**

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
Capital Construction****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-089-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3020 Other Funds Cap Construct	18,850,631	9,500,000	-	9,500,000	-	-
REVENUES						
3020 Other Funds Cap Construct	22,214,914	159,500,000	29,750,000	189,250,000	136,661,480	136,661,480
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3020 Other Funds Cap Construct	-	(2,819,680)	-	(2,819,680)	-	-
AVAILABLE REVENUES						
3020 Other Funds Cap Construct	99,552,763	170,500,000	29,750,000	200,250,000	186,961,480	186,961,480
EXPENDITURES						
SERVICES & SUPPLIES						
4100 Instate Travel						
3020 Other Funds Cap Construct	640	-	-	-	-	-
4275 Publicity and Publications						
3020 Other Funds Cap Construct	597	-	-	-	-	-
4300 Professional Services						
3020 Other Funds Cap Construct	2,061,918	-	-	-	-	-
4325 Attorney General						
3020 Other Funds Cap Construct	37,617	-	-	-	-	-
4650 Other Services and Supplies						
3020 Other Funds Cap Construct	5,223,763	-	-	-	-	-
4700 Expendable Prop 250 - 5000						

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3020 Other Funds Cap Construct	4,516	-	-	-	-	-
TOTAL SERVICES & SUPPLIES						
3020 Other Funds Cap Construct	7,329,051	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	\$7,329,051	-	-	-	-	-
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	42,420,949	170,500,000	29,750,000	200,250,000	-	-
EXPENDITURES						
3020 Other Funds Cap Construct	49,750,000	170,500,000	29,750,000	200,250,000	-	-
ENDING BALANCE						
3020 Other Funds Cap Construct	49,802,763	-	-	-	186,961,480	186,961,480
TOTAL ENDING BALANCE	\$49,802,763	-	-	-	\$186,961,480	\$186,961,480

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-090-00-00-00000****Miscellaneous Revenues**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>

BEGINNING BALANCE**0025 Beginning Balance**

3230 Other Funds Debt Svc Non-Ltd	33,012,237	-	-	-	-	-
3400 Other Funds Ltd	161,165,467	-	-	-	-	-
6400 Federal Funds Ltd	65,476,928	-	-	-	-	-
All Funds	259,654,632	-	-	-	-	-

REVENUE CATEGORIES**CHARGES FOR SERVICES****0405 Central Service Charges**

3400 Other Funds Ltd	4,500,000	4,500,000	-	4,500,000	4,500,000	4,500,000
8800 General Fund Revenue	16,153,146	21,239,843	-	21,239,843	21,239,843	21,239,843
All Funds	20,653,146	25,739,843	-	25,739,843	25,739,843	25,739,843

0415 Admin and Service Charges

3400 Other Funds Ltd	18,159,167	22,942,900	-	22,942,900	22,942,900	22,942,900

TOTAL CHARGES FOR SERVICES

3400 Other Funds Ltd	22,659,167	27,442,900	-	27,442,900	27,442,900	27,442,900
8800 General Fund Revenue	16,153,146	21,239,843	-	21,239,843	21,239,843	21,239,843

TOTAL CHARGES FOR SERVICES	\$38,812,313	\$48,682,743	-	\$48,682,743	\$48,682,743	\$48,682,743

INTEREST EARNINGS**0605 Interest Income**

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3230 Other Funds Debt Svc Non-Ltd	14,762,443	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	(67,812)	-	-	-	-	-
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
3400 Other Funds Ltd	1,124,942	-	-	-	-	-
6400 Federal Funds Ltd	-	108,794,185	-	108,794,185	108,794,185	108,794,185
All Funds	1,124,942	108,794,185	-	108,794,185	108,794,185	108,794,185
TRANSFERS IN						
1010 Transfer In - Intrafund						
3230 Other Funds Debt Svc Non-Ltd	8,375,485	-	-	-	-	-
1107 Tsfr From Administrative Svcs						
3230 Other Funds Debt Svc Non-Ltd	785,843	-	-	-	-	-
1123 Tsfr From OR Business Development						
3230 Other Funds Debt Svc Non-Ltd	14,802,598	-	-	-	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	81,454,469	30,394,587	-	30,394,587	30,663,071	30,663,071
1443 Tsfr From Oregon Health Authority						
3230 Other Funds Debt Svc Non-Ltd	4,556,433	-	-	-	-	-
1525 Tsfr From HECC						

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3230 Other Funds Debt Svc Non-Ltd	1,353,852	-	-	-	-	-
1629 Tsfr From Forestry, Dept of						
3230 Other Funds Debt Svc Non-Ltd	341,689	-	-	-	-	-
1634 Tsfr From Parks and Rec Dept						
3230 Other Funds Debt Svc Non-Ltd	1,213,489	-	-	-	-	-
1635 Tsfr From Fish/Wildlife, Dept of						
3230 Other Funds Debt Svc Non-Ltd	1,668,667	-	-	-	-	-
1690 Tsfr From Water Resources Dept						
3230 Other Funds Debt Svc Non-Ltd	6,153,747	-	-	-	-	-
1691 Tsfr From Watershed Enhance Bd						
3230 Other Funds Debt Svc Non-Ltd	485,500	-	-	-	-	-
1730 Tsfr From Transportation, Dept						
3230 Other Funds Debt Svc Non-Ltd	14,639,028	-	-	-	-	-
1845 Tsfr From OLCC						
3400 Other Funds Ltd	73,465,722	64,528,389	-	64,528,389	62,339,632	62,339,632
1914 Tsfr From Housing and Com Svcs						
3230 Other Funds Debt Svc Non-Ltd	4,929,672	-	-	-	-	-
TOTAL TRANSFERS IN						
3230 Other Funds Debt Svc Non-Ltd	59,306,003	-	-	-	-	-
3400 Other Funds Ltd	154,920,191	94,922,976	-	94,922,976	93,002,703	93,002,703

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
TOTAL TRANSFERS IN	\$214,226,194	\$94,922,976	-	\$94,922,976	\$93,002,703	\$93,002,703
REVENUES						
3230 Other Funds Debt Svc Non-Ltd	74,068,446	-	-	-	-	-
3400 Other Funds Ltd	178,636,488	122,365,876	-	122,365,876	120,445,603	120,445,603
8800 General Fund Revenue	16,153,146	21,239,843	-	21,239,843	21,239,843	21,239,843
6400 Federal Funds Ltd	-	108,794,185	-	108,794,185	108,794,185	108,794,185
TOTAL REVENUES	\$268,858,080	\$252,399,904	-	\$252,399,904	\$250,479,631	\$250,479,631
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3230 Other Funds Debt Svc Non-Ltd	(3,484,287)	-	-	-	-	-
2060 Transfer to General Fund						
8800 General Fund Revenue	(16,153,146)	(21,239,843)	-	(21,239,843)	(21,239,843)	(21,239,843)
2070 Transfer to Cities						
3400 Other Funds Ltd	-	(78,819,236)	-	(78,819,236)	(76,777,966)	(76,777,966)
2080 Transfer to Counties						
3400 Other Funds Ltd	-	(16,103,740)	-	(16,103,740)	(16,224,737)	(16,224,737)
6400 Federal Funds Ltd	-	(108,794,185)	-	(108,794,185)	(108,794,185)	(108,794,185)
All Funds	-	(124,897,925)	-	(124,897,925)	(125,018,922)	(125,018,922)
2104 Tsfr To Public Records Advocate, Office						
3400 Other Funds Ltd	(1,012,614)	(1,235,911)	-	(1,235,911)	(1,452,319)	(1,452,319)

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
2123 Tsfr To OR Business Development						
3230 Other Funds Debt Svc Non-Ltd	(712,671)	-	-	-	-	-
3400 Other Funds Ltd	(5,854,675)	(6,322,110)	-	(6,322,110)	(6,437,569)	(6,437,569)
All Funds	(6,567,346)	(6,322,110)	-	(6,322,110)	(6,437,569)	(6,437,569)
2141 Tsfr To Lands, Dept of State						
3400 Other Funds Ltd	(1,124,942)	-	-	-	-	-
2145 Tsfr To Leg Fiscal Officer						
3400 Other Funds Ltd	(4,500,000)	(4,500,000)	-	(4,500,000)	(4,500,000)	(4,500,000)
2150 Tsfr To Revenue, Dept of						
3400 Other Funds Ltd	(5,391)	-	-	-	-	-
2198 Tsfr To Judicial Dept						
3400 Other Funds Ltd	(3,656,988)	(4,468,410)	-	(4,468,410)	(4,428,799)	(4,428,799)
2525 Tsfr To HECC						
3230 Other Funds Debt Svc Non-Ltd	(5,009,306)	-	-	-	-	-
2543 Tsfr To State Library						
3400 Other Funds Ltd	(7,634,890)	(10,378,818)	-	(10,378,818)	(10,032,199)	(10,032,199)
2629 Tsfr To Forestry, Dept of						
3230 Other Funds Debt Svc Non-Ltd	(1,230,591)	-	-	-	-	-
2690 Tsfr To Water Resources Dept						
3230 Other Funds Debt Svc Non-Ltd	(285,229)	-	-	-	-	-
2730 Tsfr To Transportation, Dept						

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3230 Other Funds Debt Svc Non-Ltd	(33,934,850)	-	-	-	-	-
2914 Tsfr To Housing and Com Svcs						
3230 Other Funds Debt Svc Non-Ltd	(1,356,224)	-	-	-	-	-
TOTAL TRANSFERS OUT						
3230 Other Funds Debt Svc Non-Ltd	(46,013,158)	-	-	-	-	-
3400 Other Funds Ltd	(23,789,500)	(121,828,225)	-	(121,828,225)	(119,853,589)	(119,853,589)
8800 General Fund Revenue	(16,153,146)	(21,239,843)	-	(21,239,843)	(21,239,843)	(21,239,843)
6400 Federal Funds Ltd	-	(108,794,185)	-	(108,794,185)	(108,794,185)	(108,794,185)
TOTAL TRANSFERS OUT	(\$85,955,804)	(\$251,862,253)	-	(\$251,862,253)	(\$249,887,617)	(\$249,887,617)
AVAILABLE REVENUES						
3230 Other Funds Debt Svc Non-Ltd	61,067,525	-	-	-	-	-
3400 Other Funds Ltd	316,012,455	537,651	-	537,651	592,014	592,014
6400 Federal Funds Ltd	65,476,928	-	-	-	-	-
TOTAL AVAILABLE REVENUES	\$442,556,908	\$537,651	-	\$537,651	\$592,014	\$592,014
ENDING BALANCE						
3230 Other Funds Debt Svc Non-Ltd	61,067,525	-	-	-	-	-
3400 Other Funds Ltd	316,012,455	537,651	-	537,651	592,014	592,014
6400 Federal Funds Ltd	65,476,928	-	-	-	-	-
TOTAL ENDING BALANCE	\$442,556,908	\$537,651	-	\$537,651	\$592,014	\$592,014

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
Mass Transit Distribution (NL)****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-091-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	2,825,846	-	-	-	-	-
REVENUE CATEGORIES						
CHARGES FOR SERVICES						
0415 Admin and Service Charges						
3200 Other Funds Non-Ltd	33,479,283	24,716,507	-	24,716,507	24,716,507	24,716,507
REVENUES						
3200 Other Funds Non-Ltd	33,479,283	24,716,507	-	24,716,507	24,716,507	24,716,507
AVAILABLE REVENUES						
3200 Other Funds Non-Ltd	36,305,129	24,716,507	-	24,716,507	24,716,507	24,716,507
EXPENDITURES						
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
3200 Other Funds Non-Ltd	29,787,475	24,716,507	-	24,716,507	24,716,507	24,716,507
EXPENDITURES						
3200 Other Funds Non-Ltd	29,787,475	24,716,507	-	24,716,507	24,716,507	24,716,507
ENDING BALANCE						
3200 Other Funds Non-Ltd	6,517,654	-	-	-	-	-
TOTAL ENDING BALANCE	\$6,517,654	-	-	-	-	-

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
Tobacco Settlement****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-092-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	42,445,019	27,845,268	-	27,845,268	21,325,953	21,325,953
REVENUE CATEGORIES						
OTHER						
0975 Other Revenues						
3200 Other Funds Non-Ltd	133,801,327	106,741,747	-	106,741,747	91,502,413	91,502,413
REVENUES						
3200 Other Funds Non-Ltd	133,801,327	106,741,747	-	106,741,747	91,502,413	91,502,413
TRANSFERS OUT						
2137 Tsfr To Justice, Dept of						
3200 Other Funds Non-Ltd	(1,573,000)	(2,846,553)	-	(2,846,553)	(3,131,208)	(3,131,208)
2443 Tsfr To Oregon Health Authority						
3200 Other Funds Non-Ltd	(135,840,666)	(113,378,654)	-	(113,378,654)	(97,210,852)	(97,210,852)
2525 Tsfr To HECC						
3200 Other Funds Non-Ltd	(7,328,079)	-	-	-	-	-
2581 Tsfr To Education, Dept of						
3200 Other Funds Non-Ltd	(3,659,334)	(3,100,000)	-	(3,100,000)	(2,657,940)	(2,657,940)
TOTAL TRANSFERS OUT						
3200 Other Funds Non-Ltd	(148,401,079)	(119,325,207)	-	(119,325,207)	(103,000,000)	(103,000,000)

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
TOTAL TRANSFERS OUT	(\$148,401,079)	(\$119,325,207)	-	(\$119,325,207)	(\$103,000,000)	(\$103,000,000)
AVAILABLE REVENUES						
3200 Other Funds Non-Ltd	27,845,267	15,261,808	-	15,261,808	9,828,366	9,828,366
ENDING BALANCE						
3200 Other Funds Non-Ltd	27,845,267	15,261,808	-	15,261,808	9,828,366	9,828,366

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
DAS Debt Service****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-093-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>

REVENUE CATEGORIES**TRANSFERS IN****1010 Transfer In - Intrafund**

3400 Other Funds Ltd	7,119	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	35,349,878	39,027,779	-	39,027,779	54,677,270	54,677,270
All Funds	35,356,997	39,027,779	-	39,027,779	54,677,270	54,677,270

REVENUES

3400 Other Funds Ltd	7,119	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	35,349,878	39,027,779	-	39,027,779	54,677,270	54,677,270

TOTAL REVENUES	\$35,356,997	\$39,027,779	-	\$39,027,779	\$54,677,270	\$54,677,270

AVAILABLE REVENUES

3400 Other Funds Ltd	7,119	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	35,349,878	39,027,779	-	39,027,779	54,677,270	54,677,270

TOTAL AVAILABLE REVENUES	\$35,356,997	\$39,027,779	-	\$39,027,779	\$54,677,270	\$54,677,270

EXPENDITURES**SERVICES & SUPPLIES****4625 Other COP Costs**

3430 Other Funds Debt Svc Ltd	-	50,000	-	50,000	-	-

4650 Other Services and Supplies

3400 Other Funds Ltd	7,119	-	-	-	-	-

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-093-00-00-00000****DAS Debt Service**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	7,119	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	50,000	-	50,000	-	-
TOTAL SERVICES & SUPPLIES	\$7,119	\$50,000	-	\$50,000	-	-
DEBT SERVICE						
7100 Principal - Bonds						
3430 Other Funds Debt Svc Ltd	20,023,387	21,900,000	-	21,900,000	29,060,000	29,060,000
7150 Interest - Bonds						
3430 Other Funds Debt Svc Ltd	15,326,491	17,077,779	(50,000)	17,027,779	25,617,270	25,617,270
TOTAL DEBT SERVICE						
3430 Other Funds Debt Svc Ltd	35,349,878	38,977,779	(50,000)	38,927,779	54,677,270	54,677,270
TOTAL DEBT SERVICE	\$35,349,878	\$38,977,779	(\$50,000)	\$38,927,779	\$54,677,270	\$54,677,270
EXPENDITURES						
3400 Other Funds Ltd	7,119	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	35,349,878	39,027,779	(50,000)	38,977,779	54,677,270	54,677,270
TOTAL EXPENDITURES	\$35,356,997	\$39,027,779	(\$50,000)	\$38,977,779	\$54,677,270	\$54,677,270
ENDING BALANCE						
3400 Other Funds Ltd	-	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	-	-	50,000	50,000	-	-
TOTAL ENDING BALANCE	-	-	\$50,000	\$50,000	-	-

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-094-00-00-00000****Bonds**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>

BEGINNING BALANCE**0025 Beginning Balance**

3020 Other Funds Cap Construct	27,841,061	-	-	-	-	-
3400 Other Funds Ltd	110,946	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	16,555,363	-	-	-	-	-
All Funds	44,507,370	-	-	-	-	-

0030 Beginning Balance Adjustment

3230 Other Funds Debt Svc Non-Ltd	1,690,546	-	-	-	-	-

TOTAL BEGINNING BALANCE

3020 Other Funds Cap Construct	27,841,061	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,690,546	-	-	-	-	-
3400 Other Funds Ltd	110,946	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	16,555,363	-	-	-	-	-

TOTAL BEGINNING BALANCE	\$46,197,916	-	-	-	-	-

REVENUE CATEGORIES**BOND SALES****0575 Refunding Bonds**

3230 Other Funds Debt Svc Non-Ltd	26,997,174	-	-	-	-	-

INTEREST EARNINGS**0605 Interest Income**

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-094-00-00-00000****Bonds**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	10,343,799	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	17,924,500	-	-	-	-	-
All Funds	28,268,299	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	69,807	492,742	-	492,742	327,095	327,095
3430 Other Funds Debt Svc Ltd	507,586,077	544,178,474	-	544,178,474	-	-
All Funds	507,655,884	544,671,216	-	544,671,216	327,095	327,095
TRANSFERS IN						
1010 Transfer In - Intrafund						
3200 Other Funds Non-Ltd	95,674	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	3,612,498	-	-	-	-	-
3400 Other Funds Ltd	150,382	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	2,445,805	-	-	-	-	-
All Funds	6,304,359	-	-	-	-	-
1198 Tsfr From Judicial Dept						
3400 Other Funds Ltd	25	-	-	-	-	-
1248 Tsfr From Military Dept, Or						
3400 Other Funds Ltd	9	-	-	-	-	-
1291 Tsfr From Corrections, Dept of						
3400 Other Funds Ltd	93	-	-	-	-	-

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-094-00-00-00000****Bonds**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
1340 Tsfr From Environmental Quality						
3400 Other Funds Ltd	21	-	-	-	-	-
1525 Tsfr From HECC						
3400 Other Funds Ltd	35,057	-	-	-	-	-
TOTAL TRANSFERS IN						
3200 Other Funds Non-Ltd	95,674	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	3,612,498	-	-	-	-	-
3400 Other Funds Ltd	185,587	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	2,445,805	-	-	-	-	-
TOTAL TRANSFERS IN	\$6,339,564	-	-	-	-	-
REVENUES						
3200 Other Funds Non-Ltd	95,674	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	30,609,672	-	-	-	-	-
3400 Other Funds Ltd	10,599,193	492,742	-	492,742	327,095	327,095
3430 Other Funds Debt Svc Ltd	527,956,382	544,178,474	-	544,178,474	-	-
TOTAL REVENUES	\$569,260,921	\$544,671,216	-	\$544,671,216	\$327,095	\$327,095
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3230 Other Funds Debt Svc Non-Ltd	(1,074,412)	-	-	-	-	-
3400 Other Funds Ltd	(139,805)	-	-	-	-	-

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-094-00-00-00000****Bonds**

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3430 Other Funds Debt Svc Ltd	(214,159)	-	-	-	-	-
All Funds	(1,428,376)	-	-	-	-	-
2123 Tsfr To OR Business Development						
3400 Other Funds Ltd	(175,500)	-	-	-	-	-
2258 Tsfr To Emergency Management, Dept of						
3400 Other Funds Ltd	(50,185)	-	-	-	-	-
2291 Tsfr To Corrections, Dept of						
3400 Other Funds Ltd	(1,255,000)	-	-	-	-	-
2525 Tsfr To HECC						
3400 Other Funds Ltd	(516,107)	-	-	-	-	-
2581 Tsfr To Education, Dept of						
3400 Other Funds Ltd	(146,800)	-	-	-	-	-
2629 Tsfr To Forestry, Dept of						
3400 Other Funds Ltd	(180)	-	-	-	-	-
2914 Tsfr To Housing and Com Svcs						
3400 Other Funds Ltd	(61,880)	-	-	-	-	-
TOTAL TRANSFERS OUT						
3230 Other Funds Debt Svc Non-Ltd	(1,074,412)	-	-	-	-	-
3400 Other Funds Ltd	(2,345,457)	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	(214,159)	-	-	-	-	-

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-094-00-00-00000****Bonds**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
TOTAL TRANSFERS OUT	(\$3,634,028)	-	-	-	-	-
AVAILABLE REVENUES						
3020 Other Funds Cap Construct	27,841,061	-	-	-	-	-
3200 Other Funds Non-Ltd	95,674	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	31,225,806	-	-	-	-	-
3400 Other Funds Ltd	8,364,682	492,742	-	492,742	327,095	327,095
3430 Other Funds Debt Svc Ltd	544,297,586	544,178,474	-	544,178,474	-	-
TOTAL AVAILABLE REVENUES	\$611,824,809	\$544,671,216	-	\$544,671,216	\$327,095	\$327,095
EXPENDITURES						
SERVICES & SUPPLIES						
4225 State Gov. Service Charges						
3400 Other Funds Ltd	567	492,742	-	492,742	492,742	327,095
4650 Other Services and Supplies						
3200 Other Funds Non-Ltd	95,674	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	128,211	-	-	-	-	-
3400 Other Funds Ltd	140,688	-	-	-	-	-
All Funds	364,573	-	-	-	-	-
TOTAL SERVICES & SUPPLIES						
3200 Other Funds Non-Ltd	95,674	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	128,211	-	-	-	-	-

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-094-00-00-00000****Bonds**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	141,255	492,742	-	492,742	492,742	327,095
TOTAL SERVICES & SUPPLIES	\$365,140	\$492,742	-	\$492,742	\$492,742	\$327,095
DEBT SERVICE						
7050 Pmt To Ret Bond Escrow						
3230 Other Funds Debt Svc Non-Ltd	31,097,595	-	-	-	-	-
7100 Principal - Bonds						
3430 Other Funds Debt Svc Ltd	405,405,000	499,305,000	-	499,305,000	-	-
7150 Interest - Bonds						
3430 Other Funds Debt Svc Ltd	95,307,814	44,873,474	-	44,873,474	-	-
TOTAL DEBT SERVICE						
3230 Other Funds Debt Svc Non-Ltd	31,097,595	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	500,712,814	544,178,474	-	544,178,474	-	-
TOTAL DEBT SERVICE	\$531,810,409	\$544,178,474	-	\$544,178,474	-	-
EXPENDITURES						
3200 Other Funds Non-Ltd	95,674	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	31,225,806	-	-	-	-	-
3400 Other Funds Ltd	141,255	492,742	-	492,742	492,742	327,095
3430 Other Funds Debt Svc Ltd	500,712,814	544,178,474	-	544,178,474	-	-
TOTAL EXPENDITURES	\$532,175,549	\$544,671,216	-	\$544,671,216	\$492,742	\$327,095
ENDING BALANCE						

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-094-00-00-00000****Bonds**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3020 Other Funds Cap Construct	27,841,061	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	8,223,427	-	-	-	(165,647)	-
3430 Other Funds Debt Svc Ltd	43,584,772	-	-	-	-	-
TOTAL ENDING BALANCE	\$79,649,260	-	-	-	(\$165,647)	-

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-095-00-00-00000****Economic Development Fund**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>

BEGINNING BALANCE**0025 Beginning Balance**

4400 Lottery Funds Ltd	158,819,746	50,823,801	-	50,823,801	40,530,230	40,530,230

REVENUE CATEGORIES**INTEREST EARNINGS****0605 Interest Income**

4400 Lottery Funds Ltd	582,109	2,000,000	-	2,000,000	2,000,000	2,000,000

TRANSFERS IN**1010 Transfer In - Intrafund**

4400 Lottery Funds Ltd	27,772,077	28,279,389	(993,641)	27,285,748	28,883,923	28,883,923

1121 Tsfr From Governor, Office of the

4400 Lottery Funds Ltd	697,022	-	-	-	-	-

1123 Tsfr From OR Business Development

4400 Lottery Funds Ltd	4,605,711	-	-	-	-	-

1177 Tsfr From Lottery Comm

4400 Lottery Funds Ltd	1,522,660,647	1,495,326,802	(57,485,431)	1,437,841,371	1,497,862,669	1,497,862,669

4430 Lottery Funds Debt Svc Ltd	328,811,151	389,965,797	(1,818,401)	388,147,396	427,732,200	427,732,200

All Funds	1,851,471,798	1,885,292,599	(59,303,832)	1,825,988,767	1,925,594,869	1,925,594,869

1213 Tsfr From Criminal Justice Comm

4400 Lottery Funds Ltd	1	-	-	-	-	-

1274 Tsfr From Veterans' Affairs

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-095-00-00-00000****Economic Development Fund**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
4400 Lottery Funds Ltd	3,311,402	-	-	-	-	-
1443 Tsfr From Oregon Health Authority						
4400 Lottery Funds Ltd	3,454,592	-	-	-	-	-
1839 Tsfr From Labor and Ind, Bureau						
4400 Lottery Funds Ltd	86,552	-	-	-	-	-
TOTAL TRANSFERS IN						
4400 Lottery Funds Ltd	1,562,588,004	1,523,606,191	(58,479,072)	1,465,127,119	1,526,746,592	1,526,746,592
4430 Lottery Funds Debt Svc Ltd	328,811,151	389,965,797	(1,818,401)	388,147,396	427,732,200	427,732,200
TOTAL TRANSFERS IN	\$1,891,399,155	\$1,913,571,988	(\$60,297,473)	\$1,853,274,515	\$1,954,478,792	\$1,954,478,792
REVENUES						
4400 Lottery Funds Ltd	1,563,170,113	1,525,606,191	(58,479,072)	1,467,127,119	1,528,746,592	1,528,746,592
4430 Lottery Funds Debt Svc Ltd	328,811,151	389,965,797	(1,818,401)	388,147,396	427,732,200	427,732,200
TOTAL REVENUES	\$1,891,981,264	\$1,915,571,988	(\$60,297,473)	\$1,855,274,515	\$1,956,478,792	\$1,956,478,792
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
4400 Lottery Funds Ltd	-	(571,175,658)	9,664,693	(561,510,965)	(683,586,178)	(683,586,178)
4430 Lottery Funds Debt Svc Ltd	-	(51,577,723)	-	(51,577,723)	(84,357,880)	(84,357,880)
All Funds	-	(622,753,381)	9,664,693	(613,088,688)	(767,944,058)	(767,944,058)
2080 Transfer to Counties						
4400 Lottery Funds Ltd	-	(59,783,760)	-	(59,783,760)	(64,130,264)	(64,130,264)

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-095-00-00-00000****Economic Development Fund**

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
2107 Tsfr To Administrative Svcs						
4430 Lottery Funds Debt Svc Ltd	(46,863,610)	-	-	-	-	-
2121 Tsfr To Governor, Office of the						
4400 Lottery Funds Ltd	(4,923,010)	(5,213,172)	(189,585)	(5,402,757)	(5,840,243)	(5,840,243)
2123 Tsfr To OR Business Development						
4400 Lottery Funds Ltd	(114,140,893)	(103,142,750)	(3,926,188)	(107,068,938)	(97,627,644)	(97,627,644)
4430 Lottery Funds Debt Svc Ltd	(48,430,316)	(71,493,013)	(2,246,549)	(73,739,562)	(101,471,550)	(101,471,550)
All Funds	(162,571,209)	(174,635,763)	(6,172,737)	(180,808,500)	(199,099,194)	(199,099,194)
2213 Tsfr To Criminal Justice Comm						
4400 Lottery Funds Ltd	(603,178)	(628,510)	-	(628,510)	(659,307)	(659,307)
2274 Tsfr To Veterans' Affairs						
4400 Lottery Funds Ltd	(23,002,358)	(23,788,467)	(615,706)	(24,404,173)	(24,154,651)	(24,154,651)
4430 Lottery Funds Debt Svc Ltd	(545,730)	(551,000)	-	(551,000)	(551,000)	(551,000)
All Funds	(23,548,088)	(24,339,467)	(615,706)	(24,955,173)	(24,705,651)	(24,705,651)
2330 Tsfr To Energy, Dept of						
4430 Lottery Funds Debt Svc Ltd	(1,414,046)	-	-	-	-	-
2443 Tsfr To Oregon Health Authority						
4400 Lottery Funds Ltd	(23,437,483)	(25,251,941)	133,066	(25,118,875)	(26,116,734)	(26,116,734)
4430 Lottery Funds Debt Svc Ltd	(6,146,641)	(12,902,605)	-	(12,902,605)	(12,904,320)	(12,904,320)
All Funds	(29,584,124)	(38,154,546)	133,066	(38,021,480)	(39,021,054)	(39,021,054)
2459 Tsfr To Public Emp Ret Sys						

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-095-00-00-00000****Economic Development Fund**

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
4400 Lottery Funds Ltd	(28,186,388)	-	-	-	(57,901,220)	(57,901,220)
2525 Tsfr To HECC						
4400 Lottery Funds Ltd	(54,736,007)	(66,913,509)	-	(66,913,509)	(82,427,289)	(82,427,289)
4430 Lottery Funds Debt Svc Ltd	(43,487,421)	(44,350,611)	-	(44,350,611)	(32,377,310)	(32,377,310)
All Funds	(98,223,428)	(111,264,120)	-	(111,264,120)	(114,804,599)	(114,804,599)
2581 Tsfr To Education, Dept of						
4400 Lottery Funds Ltd	(638,737,863)	(677,330,539)	25,049,633	(652,280,906)	(524,550,172)	(524,550,172)
4430 Lottery Funds Debt Svc Ltd	(3,207,420)	(7,128,232)	-	(7,128,232)	(8,895,120)	(8,895,120)
All Funds	(641,945,283)	(684,458,771)	25,049,633	(659,409,138)	(533,445,292)	(533,445,292)
2629 Tsfr To Forestry, Dept of						
4430 Lottery Funds Debt Svc Ltd	(2,513,301)	(1,986,913)	-	(1,986,913)	(1,985,560)	(1,985,560)
2634 Tsfr To Parks and Rec Dept						
4430 Lottery Funds Debt Svc Ltd	(3,760,694)	(5,361,307)	2,500,000	(2,861,307)	(5,153,880)	(5,153,880)
2635 Tsfr To Fish/Wildlife, Dept of						
4430 Lottery Funds Debt Svc Ltd	-	(2,306,533)	-	(2,306,533)	(2,308,140)	(2,308,140)
2690 Tsfr To Water Resources Dept						
4430 Lottery Funds Debt Svc Ltd	(14,073,647)	(21,605,821)	1,564,950	(20,040,871)	(26,659,290)	(26,659,290)
2691 Tsfr To Watershd Enhance Bd						
4430 Lottery Funds Debt Svc Ltd	-	(669,619)	-	(669,619)	(677,660)	(677,660)
2730 Tsfr To Transportation, Dept						
4430 Lottery Funds Debt Svc Ltd	(129,223,749)	(126,921,540)	-	(126,921,540)	(105,670,650)	(105,670,650)

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-095-00-00-00000****Economic Development Fund**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
2839 Tsfr To Labor and Ind, Bureau						
4400 Lottery Funds Ltd	(316,222)	(307,006)	(6,898)	(313,904)	(406,037)	(406,037)
2914 Tsfr To Housing and Com Svcs						
4430 Lottery Funds Debt Svc Ltd	(29,144,575)	(43,110,880)	-	(43,110,880)	(44,719,840)	(44,719,840)
TOTAL TRANSFERS OUT						
4400 Lottery Funds Ltd	(888,083,402)	(1,533,535,312)	30,109,015	(1,503,426,297)	(1,567,399,739)	(1,567,399,739)
4430 Lottery Funds Debt Svc Ltd	(328,811,150)	(389,965,797)	1,818,401	(388,147,396)	(427,732,200)	(427,732,200)
TOTAL TRANSFERS OUT	(\$1,216,894,552)	(\$1,923,501,109)	\$31,927,416	(\$1,891,573,693)	(\$1,995,131,939)	(\$1,995,131,939)
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	833,906,457	42,894,680	(28,370,057)	14,524,623	1,877,083	1,877,083
4430 Lottery Funds Debt Svc Ltd	1	-	-	-	-	-
TOTAL AVAILABLE REVENUES	\$833,906,458	\$42,894,680	(\$28,370,057)	\$14,524,623	\$1,877,083	\$1,877,083
ENDING BALANCE						
4400 Lottery Funds Ltd	833,906,457	42,894,680	(28,370,057)	14,524,623	1,877,083	1,877,083
4430 Lottery Funds Debt Svc Ltd	1	-	-	-	-	-
TOTAL ENDING BALANCE	\$833,906,458	\$42,894,680	(\$28,370,057)	\$14,524,623	\$1,877,083	\$1,877,083

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
Education Stability Fund****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-096-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	861,144,551	1,007,045,065	-	1,007,045,065	1,007,045,065	1,007,045,065
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	-	1,287,310	-	1,287,310	1,287,310	1,287,310
TOTAL BEGINNING BALANCE						
4400 Lottery Funds Ltd	861,144,551	1,008,332,375	-	1,008,332,375	1,008,332,375	1,008,332,375
TOTAL BEGINNING BALANCE	\$861,144,551	\$1,008,332,375	-	\$1,008,332,375	\$1,008,332,375	\$1,008,332,375
REVENUE CATEGORIES						
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	115,153,883	85,629,606	-	85,629,606	98,988,812	98,988,812
OTHER						
0975 Other Revenues						
4400 Lottery Funds Ltd	(2,778)	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	333,264,923	254,358,031	(8,671,052)	245,686,979	346,607,076	346,607,076
REVENUES						
4400 Lottery Funds Ltd	448,416,028	339,987,637	(8,671,052)	331,316,585	445,595,888	445,595,888

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2027-29 Biennium
Education Stability Fund****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-096-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>

TRANSFERS OUT**2525 Tsfr To HECC**

4400 Lottery Funds Ltd	(97,197,652)	(85,629,606)	-	(85,629,606)	(98,988,812)	(98,988,812)

AVAILABLE REVENUES

4400 Lottery Funds Ltd	1,212,362,927	1,262,690,406	(8,671,052)	1,254,019,354	1,354,939,451	1,354,939,451

ENDING BALANCE

4400 Lottery Funds Ltd	1,212,362,927	1,262,690,406	(8,671,052)	1,254,019,354	1,354,939,451	1,354,939,451

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
Oregon Education Fund****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-097-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	11,826	-	-	-	-	-
REVENUE CATEGORIES						
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	1,204	-	-	-	-	-
OTHER						
0975 Other Revenues						
4400 Lottery Funds Ltd	(264)	-	-	-	-	-
REVENUES						
4400 Lottery Funds Ltd	940	-	-	-	-	-
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	12,766	-	-	-	-	-
ENDING BALANCE						
4400 Lottery Funds Ltd	12,766	-	-	-	-	-

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-098-00-00-00000****Parks and Natural Resources Fund**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	6	-	-	-	-	-
REVENUE CATEGORIES						
INTEREST EARNINGS						
0605 Interest Income						
4400 Lottery Funds Ltd	17	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	277,720,770	282,793,890	-	282,793,890	288,839,230	288,839,230
REVENUES						
4400 Lottery Funds Ltd	277,720,787	282,793,890	-	282,793,890	288,839,230	288,839,230
TRANSFERS OUT						
2634 Tsfr To Parks and Rec Dept						
4400 Lottery Funds Ltd	(138,860,385)	(141,396,945)	-	(141,396,945)	(144,419,615)	(144,419,615)
2691 Tsfr To Watershd Enhance Bd						
4400 Lottery Funds Ltd	(138,860,385)	(141,396,945)	-	(141,396,945)	(144,419,615)	(144,419,615)
TOTAL TRANSFERS OUT						
4400 Lottery Funds Ltd	(277,720,770)	(282,793,890)	-	(282,793,890)	(288,839,230)	(288,839,230)
TOTAL TRANSFERS OUT	(\$277,720,770)	(\$282,793,890)	-	(\$282,793,890)	(\$288,839,230)	(\$288,839,230)

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
AVAILABLE REVENUES						
4400 Lottery Funds Ltd	23	-	-	-	-	-
ENDING BALANCE						
4400 Lottery Funds Ltd	23	-	-	-	-	-

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-099-00-00-00000****Special Governmental Payments**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>

BEGINNING BALANCE**0025 Beginning Balance**

4430 Lottery Funds Debt Svc Ltd	999,067	-	-	-	-	-
3400 Other Funds Ltd	110,168,379	-	-	-	5,225,877	5,225,877
3430 Other Funds Debt Svc Ltd	211,797	-	-	-	-	-
All Funds	111,379,243	-	-	-	5,225,877	5,225,877

0030 Beginning Balance Adjustment

4400 Lottery Funds Ltd	3,028	-	-	-	-	-
3200 Other Funds Non-Ltd	1	-	-	-	-	-
3400 Other Funds Ltd	-	5,225,877	-	5,225,877	-	-
All Funds	3,029	5,225,877	-	5,225,877	-	-

TOTAL BEGINNING BALANCE

4400 Lottery Funds Ltd	3,028	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	999,067	-	-	-	-	-
3200 Other Funds Non-Ltd	1	-	-	-	-	-
3400 Other Funds Ltd	110,168,379	5,225,877	-	5,225,877	5,225,877	5,225,877
3430 Other Funds Debt Svc Ltd	211,797	-	-	-	-	-

TOTAL BEGINNING BALANCE	\$111,382,272	\$5,225,877	-	\$5,225,877	\$5,225,877	\$5,225,877

REVENUE CATEGORIES**GENERAL FUND APPROPRIATION**

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
0050 General Fund Appropriation						
8000 General Fund	285,877,574	58,310,731	14,713,000	73,023,731	73,023,731	3,994,531
8030 General Fund Debt Svc	5,559,290	2,516,436	-	2,516,436	2,250,520	2,250,520
All Funds	291,436,864	60,827,167	14,713,000	75,540,167	75,274,251	6,245,051
BOND SALES						
0565 Lottery Bonds						
3400 Other Funds Ltd	-	146,637,636	132,022,952	278,660,588	-	-
0570 Revenue Bonds						
3400 Other Funds Ltd	75,905,000	-	-	-	-	-
TOTAL BOND SALES						
3400 Other Funds Ltd	75,905,000	146,637,636	132,022,952	278,660,588	-	-
TOTAL BOND SALES	\$75,905,000	\$146,637,636	\$132,022,952	\$278,660,588	-	-
INTEREST EARNINGS						
0605 Interest Income						
4430 Lottery Funds Debt Svc Ltd	904,956	-	-	-	-	-
3200 Other Funds Non-Ltd	45,757,198	-	-	-	-	-
3400 Other Funds Ltd	11,433,349	-	-	-	-	-
All Funds	58,095,503	-	-	-	-	-
SALES INCOME						
0705 Sales Income						

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	-	300,000	-	300,000	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	5,996,344	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
4400 Lottery Funds Ltd	-	5,744,348	-	5,744,348	19,255,949	19,255,949
4430 Lottery Funds Debt Svc Ltd	1,115,528	51,577,723	-	51,577,723	84,357,880	84,357,880
3200 Other Funds Non-Ltd	566,582,666	-	-	-	-	-
3400 Other Funds Ltd	251,966	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	1,246,207	-	-	-	-	-
All Funds	569,196,367	57,322,071	-	57,322,071	103,613,829	103,613,829
1040 Transfer In Lottery Proceeds						
4400 Lottery Funds Ltd	3,828,000	-	-	-	-	-
1060 Transfer from General Fund						
3400 Other Funds Ltd	-	10,500,000	5,600,000	16,100,000	16,100,000	-
1107 Tsfr From Administrative Svcs						
4430 Lottery Funds Debt Svc Ltd	46,863,610	-	-	-	-	-
1137 Tsfr From Justice, Dept of						
3200 Other Funds Non-Ltd	586,901,662	-	-	-	-	-
TOTAL TRANSFERS IN						

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
4400 Lottery Funds Ltd	3,828,000	5,744,348	-	5,744,348	19,255,949	19,255,949
4430 Lottery Funds Debt Svc Ltd	47,979,138	51,577,723	-	51,577,723	84,357,880	84,357,880
3200 Other Funds Non-Ltd	1,153,484,328	-	-	-	-	-
3400 Other Funds Ltd	251,966	10,500,000	5,600,000	16,100,000	16,100,000	-
3430 Other Funds Debt Svc Ltd	1,246,207	-	-	-	-	-
TOTAL TRANSFERS IN	\$1,206,789,639	\$67,822,071	\$5,600,000	\$73,422,071	\$119,713,829	\$103,613,829

REVENUES

8000 General Fund	285,877,574	58,310,731	14,713,000	73,023,731	73,023,731	3,994,531
8030 General Fund Debt Svc	5,559,290	2,516,436	-	2,516,436	2,250,520	2,250,520
4400 Lottery Funds Ltd	3,828,000	5,744,348	-	5,744,348	19,255,949	19,255,949
4430 Lottery Funds Debt Svc Ltd	48,884,094	51,577,723	-	51,577,723	84,357,880	84,357,880
3200 Other Funds Non-Ltd	1,199,241,526	-	-	-	-	-
3400 Other Funds Ltd	93,586,659	157,437,636	137,622,952	295,060,588	16,100,000	-
3430 Other Funds Debt Svc Ltd	1,246,207	-	-	-	-	-
TOTAL REVENUES	\$1,638,223,350	\$275,586,874	\$152,335,952	\$427,922,826	\$194,988,080	\$109,858,880

TRANSFERS OUT**2010 Transfer Out - Intrafund**

4400 Lottery Funds Ltd	(3,028)	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	(2,076,778)	-	-	-	-	-
3200 Other Funds Non-Ltd	(566,582,666)	-	-	-	-	-

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	(7,896,652)	-	-	-	-	-
All Funds	(576,559,124)	-	-	-	-	-
2107 Tsfr To Administrative Svcs						
3400 Other Funds Ltd	(785,843)	-	-	-	-	-
2141 Tsfr To Lands, Dept of State						
3200 Other Funds Non-Ltd	(19,326,408)	-	-	-	-	-
2291 Tsfr To Corrections, Dept of						
3400 Other Funds Ltd	276,610	-	-	-	-	-
2340 Tsfr To Environmental Quality						
3200 Other Funds Non-Ltd	(84,982)	-	-	-	-	-
2443 Tsfr To Oregon Health Authority						
3200 Other Funds Non-Ltd	(3,284)	-	-	-	-	-
2629 Tsfr To Forestry, Dept of						
3200 Other Funds Non-Ltd	(36,969)	-	-	-	-	-
2635 Tsfr To Fish/Wildlife, Dept of						
3200 Other Funds Non-Ltd	(9,944)	-	-	-	-	-
2691 Tsfr To Watershd Enhance Bd						
3200 Other Funds Non-Ltd	(612,625,026)	-	-	-	-	-
2730 Tsfr To Transportation, Dept						
3200 Other Funds Non-Ltd	(572,248)	-	-	-	-	-
2914 Tsfr To Housing and Com Svcs						

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-099-00-00-00000****Special Governmental Payments**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
4430 Lottery Funds Debt Svc Ltd	(2,017)	-	-	-	-	-
TOTAL TRANSFERS OUT						
4400 Lottery Funds Ltd	(3,028)	-	-	-	-	-
4430 Lottery Funds Debt Svc Ltd	(2,078,795)	-	-	-	-	-
3200 Other Funds Non-Ltd	(1,199,241,527)	-	-	-	-	-
3400 Other Funds Ltd	(8,405,885)	-	-	-	-	-
TOTAL TRANSFERS OUT	(\$1,209,729,235)	-	-	-	-	-

AVAILABLE REVENUES

8000 General Fund	285,877,574	58,310,731	14,713,000	73,023,731	73,023,731	3,994,531
8030 General Fund Debt Svc	5,559,290	2,516,436	-	2,516,436	2,250,520	2,250,520
4400 Lottery Funds Ltd	3,828,000	5,744,348	-	5,744,348	19,255,949	19,255,949
4430 Lottery Funds Debt Svc Ltd	47,804,366	51,577,723	-	51,577,723	84,357,880	84,357,880
3400 Other Funds Ltd	195,349,153	162,663,513	137,622,952	300,286,465	21,325,877	5,225,877
3430 Other Funds Debt Svc Ltd	1,458,004	-	-	-	-	-
TOTAL AVAILABLE REVENUES	\$539,876,387	\$280,812,751	\$152,335,952	\$433,148,703	\$200,213,957	\$115,084,757

EXPENDITURES**PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

8000 General Fund	52,123	-	-	-	-	-

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	80,546	-	-	-	-	-
All Funds	132,669	-	-	-	-	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	10	-	-	-	-	-
3400 Other Funds Ltd	16	-	-	-	-	-
All Funds	26	-	-	-	-	-
3220 Public Employees' Retire Cont						
8000 General Fund	8,989	-	-	-	-	-
3400 Other Funds Ltd	14,839	-	-	-	-	-
All Funds	23,828	-	-	-	-	-
3221 Pension Obligation Bond						
8000 General Fund	2,498	-	-	-	-	-
3400 Other Funds Ltd	3,965	-	-	-	-	-
All Funds	6,463	-	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	3,731	-	-	-	-	-
3400 Other Funds Ltd	6,126	-	-	-	-	-
All Funds	9,857	-	-	-	-	-
3241 Paid Family Medical Leave Insurance						
8000 General Fund	195	-	-	-	-	-

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	320	-	-	-	-	-
All Funds	515	-	-	-	-	-
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	6	-	-	-	-	-
3400 Other Funds Ltd	11	-	-	-	-	-
All Funds	17	-	-	-	-	-
3260 Mass Transit Tax						
8000 General Fund	176	-	-	-	-	-
3400 Other Funds Ltd	483	-	-	-	-	-
All Funds	659	-	-	-	-	-
3270 Flexible Benefits						
8000 General Fund	4,107	-	-	-	-	-
3400 Other Funds Ltd	16,043	-	-	-	-	-
All Funds	20,150	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	19,712	-	-	-	-	-
3400 Other Funds Ltd	41,803	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	\$61,515	-	-	-	-	-
TOTAL PERSONAL SERVICES						
8000 General Fund	71,835	-	-	-	-	-

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	122,349	-	-	-	-	-
TOTAL PERSONAL SERVICES	\$194,184	-	-	-	-	-
SERVICES & SUPPLIES						
4225 State Gov. Service Charges						
3400 Other Funds Ltd	273	-	-	-	-	-
4300 Professional Services						
3400 Other Funds Ltd	21,587	-	-	-	-	-
4325 Attorney General						
3400 Other Funds Ltd	11,605	300,000	-	300,000	300,000	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	562,833	1,687,155	422,952	2,110,107	2,110,107	-
TOTAL SERVICES & SUPPLIES						
3400 Other Funds Ltd	596,298	1,987,155	422,952	2,410,107	2,410,107	-
TOTAL SERVICES & SUPPLIES	\$596,298	\$1,987,155	\$422,952	\$2,410,107	\$2,410,107	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
8000 General Fund	13,737,000	-	-	-	-	-
3400 Other Funds Ltd	25,683,624	-	-	-	-	-
All Funds	39,420,624	-	-	-	-	-
6020 Dist to Counties						

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DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3400 Other Funds Ltd	11,786,775	-	-	-	-	-
6025 Dist to Other Gov Unit						
8000 General Fund	26,115,357	2,360,442	-	2,360,442	3,807,942	3,994,531
3400 Other Funds Ltd	30,762,075	-	-	-	-	-
All Funds	56,877,432	2,360,442	-	2,360,442	3,807,942	3,994,531
6030 Dist to Non-Gov Units						
8000 General Fund	170,770,217	-	-	-	-	-
3400 Other Funds Ltd	55,151,294	-	-	-	-	-
All Funds	225,921,511	-	-	-	-	-
6040 Dist to Local School Districts						
8000 General Fund	2,500,000	-	-	-	-	-
3400 Other Funds Ltd	3,000,000	-	-	-	-	-
All Funds	5,500,000	-	-	-	-	-
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	-	10,500,000	5,600,000	16,100,000	16,100,000	-
6085 Other Special Payments						
8000 General Fund	67,750,000	45,450,289	9,113,000	54,563,289	53,115,789	-
4400 Lottery Funds Ltd	3,828,000	5,744,348	-	5,744,348	5,744,348	6,025,821
3400 Other Funds Ltd	-	155,450,481	137,200,000	292,650,481	292,650,481	-
All Funds	71,578,000	206,645,118	146,313,000	352,958,118	351,510,618	6,025,821
6123 Spc Pmt to OR Business Development						

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3400 Other Funds Ltd	8,645,000	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
8000 General Fund	280,872,574	58,310,731	14,713,000	73,023,731	73,023,731	3,994,531
4400 Lottery Funds Ltd	3,828,000	5,744,348	-	5,744,348	5,744,348	6,025,821
3400 Other Funds Ltd	135,028,768	155,450,481	137,200,000	292,650,481	292,650,481	-
TOTAL SPECIAL PAYMENTS	\$419,729,342	\$219,505,560	\$151,913,000	\$371,418,560	\$371,418,560	\$10,020,352

DEBT SERVICE**7100 Principal - Bonds**

8030 General Fund Debt Svc	5,070,010	2,475,000	-	2,475,000	1,970,000	1,970,000
4430 Lottery Funds Debt Svc Ltd	23,625,684	19,166,231	-	19,166,231	32,251,410	32,251,410
All Funds	28,695,694	21,641,231	-	21,641,231	34,221,410	34,221,410

7150 Interest - Bonds

8030 General Fund Debt Svc	488,757	41,436	-	41,436	280,520	280,520
4430 Lottery Funds Debt Svc Ltd	23,848,694	32,411,492	-	32,411,492	52,106,470	52,106,470
3430 Other Funds Debt Svc Ltd	1,458,004	-	-	-	-	-
All Funds	25,795,455	32,452,928	-	32,452,928	52,386,990	52,386,990

TOTAL DEBT SERVICE

8030 General Fund Debt Svc	5,558,767	2,516,436	-	2,516,436	2,250,520	2,250,520
4430 Lottery Funds Debt Svc Ltd	47,474,378	51,577,723	-	51,577,723	84,357,880	84,357,880
3430 Other Funds Debt Svc Ltd	1,458,004	-	-	-	-	-

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
TOTAL DEBT SERVICE	\$54,491,149	\$54,094,159	-	\$54,094,159	\$86,608,400	\$86,608,400
EXPENDITURES						
8000 General Fund	280,944,409	58,310,731	14,713,000	73,023,731	73,023,731	3,994,531
8030 General Fund Debt Svc	5,558,767	2,516,436	-	2,516,436	2,250,520	2,250,520
4400 Lottery Funds Ltd	3,828,000	5,744,348	-	5,744,348	5,744,348	6,025,821
4430 Lottery Funds Debt Svc Ltd	47,474,378	51,577,723	-	51,577,723	84,357,880	84,357,880
3400 Other Funds Ltd	135,747,415	157,437,636	137,622,952	295,060,588	295,060,588	-
3430 Other Funds Debt Svc Ltd	1,458,004	-	-	-	-	-
TOTAL EXPENDITURES	\$475,010,973	\$275,586,874	\$152,335,952	\$427,922,826	\$460,437,067	\$96,628,752
REVERSIONS						
9900 Reversions						
8000 General Fund	(4,933,165)	-	-	-	-	-
8030 General Fund Debt Svc	(523)	-	-	-	-	-
All Funds	(4,933,688)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	13,511,601	13,230,128
4430 Lottery Funds Debt Svc Ltd	329,988	-	-	-	-	-
3400 Other Funds Ltd	59,601,738	5,225,877	-	5,225,877	(273,734,711)	5,225,877

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	\$59,931,726	\$5,225,877	-	\$5,225,877	(\$260,223,110)	\$18,456,005

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
American Rescue Plan Act****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-100-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>

BEGINNING BALANCE**0025 Beginning Balance**

3400 Other Funds Ltd	1	-	-	-	-	-
6400 Federal Funds Ltd	55,012,538	-	-	-	-	-
All Funds	55,012,539	-	-	-	-	-

REVENUE CATEGORIES**INTEREST EARNINGS****0605 Interest Income**

6400 Federal Funds Ltd	3,134,823	-	-	-	-	-

OTHER**0975 Other Revenues**

6400 Federal Funds Ltd	1,103,010	-	-	-	-	-

FEDERAL FUNDS REVENUE**0995 Federal Funds**

6400 Federal Funds Ltd	2,107,025	163,911,525	1,033,627	164,945,152	164,945,152	-

TRANSFERS IN**1123 Tsfr From OR Business Development**

6400 Federal Funds Ltd	445,588	-	-	-	-	-

REVENUES

6400 Federal Funds Ltd	6,790,446	163,911,525	1,033,627	164,945,152	164,945,152	-

TRANSFERS OUT

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
2123 Tsfr To OR Business Development						
6400 Federal Funds Ltd	(21,043,128)	-	-	-	-	-
AVAILABLE REVENUES						
3400 Other Funds Ltd	1	-	-	-	-	-
6400 Federal Funds Ltd	40,759,856	163,911,525	1,033,627	164,945,152	164,945,152	-
TOTAL AVAILABLE REVENUES	\$40,759,857	\$163,911,525	\$1,033,627	\$164,945,152	\$164,945,152	-
EXPENDITURES						
SERVICES & SUPPLIES						
4315 IT Professional Services						
6400 Federal Funds Ltd	9,198,708	-	-	-	-	-
4325 Attorney General						
6400 Federal Funds Ltd	1,898	-	-	-	-	-
4425 Facilities Rental and Taxes						
6400 Federal Funds Ltd	5,031,126	-	-	-	-	-
4650 Other Services and Supplies						
6400 Federal Funds Ltd	6,922	-	-	-	-	-
4715 IT Expendable Property						
6400 Federal Funds Ltd	899,602	-	-	-	-	-
TOTAL SERVICES & SUPPLIES						
6400 Federal Funds Ltd	15,138,256	-	-	-	-	-

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-100-00-00-00000****American Rescue Plan Act**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
TOTAL SERVICES & SUPPLIES	\$15,138,256	-	-	-	-	-
SPECIAL PAYMENTS						
6015 Dist to Cities						
6400 Federal Funds Ltd	(2,926)	-	-	-	-	-
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	635,913	-	-	-	-	-
6123 Spc Pmt to OR Business Development						
6400 Federal Funds Ltd	1,537,729	163,911,525	-	163,911,525	163,911,525	-
6291 Spc Pmt to Corrections, Dept of						
6400 Federal Funds Ltd	6,161,677	-	1,033,627	1,033,627	1,033,627	-
TOTAL SPECIAL PAYMENTS						
6400 Federal Funds Ltd	8,332,393	163,911,525	1,033,627	164,945,152	164,945,152	-
TOTAL SPECIAL PAYMENTS	\$8,332,393	\$163,911,525	\$1,033,627	\$164,945,152	\$164,945,152	-
EXPENDITURES						
6400 Federal Funds Ltd	23,470,649	163,911,525	1,033,627	164,945,152	164,945,152	-
ENDING BALANCE						
3400 Other Funds Ltd	1	-	-	-	-	-
6400 Federal Funds Ltd	17,289,207	-	-	-	-	-
TOTAL ENDING BALANCE	\$17,289,208	-	-	-	-	-

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2027-29 Biennium
Oregon Arena****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-101-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>

REVENUE CATEGORIES**GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

8000 General Fund	-	-	1,511,985	1,511,985	1,686,166	375,478
8030 General Fund Debt Svc	-	-	-	-	34,414,760	34,414,760
All Funds	-	-	1,511,985	1,511,985	36,100,926	34,790,238

BOND SALES**0560 Dedicated Fund Oblig Bonds**

3020 Other Funds Cap Construct	-	-	365,000,000	365,000,000	-	-

OTHER**0975 Other Revenues**

3400 Other Funds Ltd	-	-	1,400,000	1,400,000	1,400,000	-

REVENUES

8000 General Fund	-	-	1,511,985	1,511,985	1,686,166	375,478
8030 General Fund Debt Svc	-	-	-	-	34,414,760	34,414,760
3020 Other Funds Cap Construct	-	-	365,000,000	365,000,000	-	-
3400 Other Funds Ltd	-	-	1,400,000	1,400,000	1,400,000	-

TOTAL REVENUES	-	-	\$367,911,985	\$367,911,985	\$37,500,926	\$34,790,238

AVAILABLE REVENUES

8000 General Fund	-	-	1,511,985	1,511,985	1,686,166	375,478

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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
8030 General Fund Debt Svc	-	-	-	-	34,414,760	34,414,760
3020 Other Funds Cap Construct	-	-	365,000,000	365,000,000	-	-
3400 Other Funds Ltd	-	-	1,400,000	1,400,000	1,400,000	-
TOTAL AVAILABLE REVENUES	-	-	\$367,911,985	\$367,911,985	\$37,500,926	\$34,790,238
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	-	-	129,870	129,870	244,128	244,128
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	-	-	45	45	79	79
3220 Public Employees' Retire Cont						
8000 General Fund	-	-	27,325	27,325	60,348	60,348
3230 Social Security Taxes						
8000 General Fund	-	-	9,935	9,935	18,676	18,676
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	519	519	977	977
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	-	-	26	26	38	38

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Oregon Arena****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-101-00-00-00000**

<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
3260 Mass Transit Tax						
8000 General Fund	-	-	779	779	779	1,465
3270 Flexible Benefits						
8000 General Fund	-	-	26,505	26,505	44,160	44,160
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	65,134	65,134	125,057	125,743
TOTAL OTHER PAYROLL EXPENSES	-	-	\$65,134	\$65,134	\$125,057	\$125,743
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	-	-	-	-	(12,206)
TOTAL PERSONAL SERVICES						
8000 General Fund	-	-	195,004	195,004	369,185	357,665
TOTAL PERSONAL SERVICES	-	-	\$195,004	\$195,004	\$369,185	\$357,665
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	-	1,249	1,249	1,249	1,310
4150 Employee Training						
8000 General Fund	-	-	2,624	2,624	2,624	2,753
4175 Office Expenses						
8000 General Fund	-	-	3,135	3,135	3,135	3,289

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2027-29 Biennium
Oregon Arena****Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-101-00-00-00000**

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
4200 Telecommunications						
8000 General Fund	-	-	3,510	3,510	3,510	3,682
4250 Data Processing						
8000 General Fund	-	-	1,192	1,192	1,192	1,250
4300 Professional Services						
8000 General Fund	-	-	800,000	800,000	800,000	-
4325 Attorney General						
8000 General Fund	-	-	500,000	500,000	500,000	-
4400 Dues and Subscriptions						
8000 General Fund	-	-	858	858	858	900
4625 Other COP Costs						
3400 Other Funds Ltd	-	-	1,400,000	1,400,000	1,400,000	-
4650 Other Services and Supplies						
8000 General Fund	-	-	614	614	614	644
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	-	733	733	733	769
4715 IT Expendable Property						
8000 General Fund	-	-	3,066	3,066	3,066	3,216
TOTAL SERVICES & SUPPLIES						
8000 General Fund	-	-	1,316,981	1,316,981	1,316,981	17,813
3400 Other Funds Ltd	-	-	1,400,000	1,400,000	1,400,000	-

Administrative Svcs, Dept of**Agency Number: 10700****Agency Worksheet - Revenues & Expenditures
2027-29 Biennium
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<i>DESCRIPTION</i>	<i>2023-25 Actuals</i>	<i>2025-27 Leg Adopted Budget</i>	<i>2025-27 Emergency Boards</i>	<i>2025-27 Leg Approved Budget</i>	<i>2027-29 Base Budget</i>	<i>2027-29 Current Service Level</i>
TOTAL SERVICES & SUPPLIES	-	-	\$2,716,981	\$2,716,981	\$2,716,981	\$17,813
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	-	-	365,000,000	365,000,000	-	-
DEBT SERVICE						
7150 Interest - Bonds						
8030 General Fund Debt Svc	-	-	-	-	34,414,760	34,414,760
EXPENDITURES						
8000 General Fund	-	-	1,511,985	1,511,985	1,686,166	375,478
8030 General Fund Debt Svc	-	-	-	-	34,414,760	34,414,760
3020 Other Funds Cap Construct	-	-	365,000,000	365,000,000	-	-
3400 Other Funds Ltd	-	-	1,400,000	1,400,000	1,400,000	-
TOTAL EXPENDITURES	-	-	\$367,911,985	\$367,911,985	\$37,500,926	\$34,790,238
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
3020 Other Funds Cap Construct	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	-	-	-	-	-	-
AUTHORIZED POSITIONS						

DESCRIPTION	2023-25 Actuals	2025-27 Leg Adopted Budget	2025-27 Emergency Boards	2025-27 Leg Approved Budget	2027-29 Base Budget	2027-29 Current Service Level
8150 Class/Unclass Positions	-	-	1	1	1	1
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	-	-	0.63	0.63	1.00	1.00

Administrative Svcs, Dept of**Agency Number: 10700**

Detail Revenues & Expenditures - Requested Budget
2027-29 Biennium

Version: V - 01 - Agency Request Budget
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Administrative Svcs, Dept of

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget

BEGINNING BALANCE**0025 Beginning Balance**

4400 Lottery Funds Ltd	1,047,575,295	-	1,047,575,295	-	1,047,575,295
3020 Other Funds Cap Construct	50,300,000	-	50,300,000	-	50,300,000
3200 Other Funds Non-Ltd	2,464,170	-	2,464,170	-	2,464,170
3400 Other Funds Ltd	78,780,855	-	78,780,855	-	78,780,855
All Funds	1,179,120,320	-	1,179,120,320	-	1,179,120,320

0030 Beginning Balance Adjustment

4400 Lottery Funds Ltd	1,287,310	-	1,287,310	-	1,287,310
3400 Other Funds Ltd	(272,834)	-	(272,834)	-	(272,834)
All Funds	1,014,476	-	1,014,476	-	1,014,476

TOTAL BEGINNING BALANCE

4400 Lottery Funds Ltd	1,048,862,605	-	1,048,862,605	-	1,048,862,605
3020 Other Funds Cap Construct	50,300,000	-	50,300,000	-	50,300,000
3200 Other Funds Non-Ltd	2,464,170	-	2,464,170	-	2,464,170
3400 Other Funds Ltd	78,508,021	-	78,508,021	-	78,508,021

TOTAL BEGINNING BALANCE	\$1,180,134,796	-	\$1,180,134,796	-	\$1,180,134,796

REVENUE CATEGORIES**GENERAL FUND APPROPRIATION****0050 General Fund Appropriation**

8000 General Fund	104,577,233	(93,253,722)	11,323,511	9,655,680	20,979,191
8030 General Fund Debt Svc	36,665,280	-	36,665,280	5,058,199	41,723,479
All Funds	141,242,513	(93,253,722)	47,988,791	14,713,879	62,702,670

Administrative Svcs, Dept of**Agency Number: 10700**

Detail Revenues & Expenditures - Requested Budget
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Administrative Svcs, Dept of

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
LICENSES AND FEES					
0210 Non-business Lic. and Fees					
3400 Other Funds Ltd	5,533,149	-	5,533,149	-	5,533,149
CHARGES FOR SERVICES					
0405 Central Service Charges					
3400 Other Funds Ltd	4,500,000	-	4,500,000	-	4,500,000
8800 General Fund Revenue	21,239,843	-	21,239,843	-	21,239,843
All Funds	25,739,843	-	25,739,843	-	25,739,843
0410 Charges for Services					
3400 Other Funds Ltd	304,617,575	-	304,617,575	-	304,617,575
0415 Admin and Service Charges					
3200 Other Funds Non-Ltd	353,603,454	-	353,603,454	113,890,412	467,493,866
3400 Other Funds Ltd	520,746,820	-	520,746,820	-	520,746,820
All Funds	874,350,274	-	874,350,274	113,890,412	988,240,686
TOTAL CHARGES FOR SERVICES					
3200 Other Funds Non-Ltd	353,603,454	-	353,603,454	113,890,412	467,493,866
3400 Other Funds Ltd	829,864,395	-	829,864,395	-	829,864,395
8800 General Fund Revenue	21,239,843	-	21,239,843	-	21,239,843
TOTAL CHARGES FOR SERVICES	\$1,204,707,692	-	\$1,204,707,692	\$113,890,412	\$1,318,598,104
FINES, RENTS AND ROYALTIES					
0510 Rents and Royalties					
3400 Other Funds Ltd	141,535,127	-	141,535,127	-	141,535,127
BOND SALES					

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
0555 General Fund Obligation Bonds					
3020 Other Funds Cap Construct	-	-	-	36,661,480	36,661,480
3400 Other Funds Ltd	-	-	-	403,520	403,520
All Funds	-	-	-	37,065,000	37,065,000
0560 Dedicated Fund Oblig Bonds					
3020 Other Funds Cap Construct	136,661,480	-	136,661,480	-	136,661,480
0565 Lottery Bonds					
3400 Other Funds Ltd	-	-	-	190,000,000	190,000,000
TOTAL BOND SALES					
3020 Other Funds Cap Construct	136,661,480	-	136,661,480	36,661,480	173,322,960
3400 Other Funds Ltd	-	-	-	190,403,520	190,403,520
TOTAL BOND SALES	\$136,661,480	-	\$136,661,480	\$227,065,000	\$363,726,480
INTEREST EARNINGS					
0605 Interest Income					
4400 Lottery Funds Ltd	100,988,812	-	100,988,812	-	100,988,812
3200 Other Funds Non-Ltd	5,171,288	-	5,171,288	-	5,171,288
All Funds	106,160,100	-	106,160,100	-	106,160,100
SALES INCOME					
0705 Sales Income					
3400 Other Funds Ltd	-	-	-	300,000	300,000
OTHER					
0975 Other Revenues					
3200 Other Funds Non-Ltd	91,502,413	-	91,502,413	-	91,502,413

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	56,045,105	(1,400,000)	54,645,105	-	54,645,105
All Funds	147,547,518	(1,400,000)	146,147,518	-	146,147,518
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	273,739,337	(164,945,152)	108,794,185	-	108,794,185
TRANSFERS IN					
1010 Transfer In - Intrafund					
4400 Lottery Funds Ltd	683,586,178	-	683,586,178	-	683,586,178
4430 Lottery Funds Debt Svc Ltd	84,357,880	-	84,357,880	-	84,357,880
3010 Other Funds Cap Improve	6,165,459	-	6,165,459	-	6,165,459
3400 Other Funds Ltd	177,409,366	-	177,409,366	-	177,409,366
3430 Other Funds Debt Svc Ltd	54,677,270	-	54,677,270	6,829,554	61,506,824
All Funds	1,006,196,153	-	1,006,196,153	6,829,554	1,013,025,707
1020 Transfer In - Indirect Cost					
3400 Other Funds Ltd	7,849,932	-	7,849,932	-	7,849,932
1060 Transfer from General Fund					
3400 Other Funds Ltd	16,100,000	(16,100,000)	-	-	-
1100 Tsfr From Human Svcs, Dept of					
3400 Other Funds Ltd	209,625	-	209,625	-	209,625
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	30,663,071	-	30,663,071	-	30,663,071
1177 Tsfr From Lottery Comm					
4400 Lottery Funds Ltd	1,497,862,669	-	1,497,862,669	-	1,497,862,669

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Detail Revenues & Expenditures - Requested Budget
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Version: V - 01 - Agency Request Budget
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Administrative Svcs, Dept of

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
4430 Lottery Funds Debt Svc Ltd	427,732,200	-	427,732,200	-	427,732,200
All Funds	1,925,594,869	-	1,925,594,869	-	1,925,594,869
1845 Tsfr From OLCC					
3400 Other Funds Ltd	62,339,632	-	62,339,632	-	62,339,632
TOTAL TRANSFERS IN					
4400 Lottery Funds Ltd	2,181,448,847	-	2,181,448,847	-	2,181,448,847
4430 Lottery Funds Debt Svc Ltd	512,090,080	-	512,090,080	-	512,090,080
3010 Other Funds Cap Improve	6,165,459	-	6,165,459	-	6,165,459
3400 Other Funds Ltd	294,571,626	(16,100,000)	278,471,626	-	278,471,626
3430 Other Funds Debt Svc Ltd	54,677,270	-	54,677,270	6,829,554	61,506,824
TOTAL TRANSFERS IN	\$3,048,953,282	(\$16,100,000)	\$3,032,853,282	\$6,829,554	\$3,039,682,836
TOTAL REVENUES					
8000 General Fund	104,577,233	(93,253,722)	11,323,511	9,655,680	20,979,191
8030 General Fund Debt Svc	36,665,280	-	36,665,280	5,058,199	41,723,479
4400 Lottery Funds Ltd	2,282,437,659	-	2,282,437,659	-	2,282,437,659
4430 Lottery Funds Debt Svc Ltd	512,090,080	-	512,090,080	-	512,090,080
3010 Other Funds Cap Improve	6,165,459	-	6,165,459	-	6,165,459
3020 Other Funds Cap Construct	136,661,480	-	136,661,480	36,661,480	173,322,960
3200 Other Funds Non-Ltd	450,277,155	-	450,277,155	113,890,412	564,167,567
3400 Other Funds Ltd	1,327,549,402	(17,500,000)	1,310,049,402	190,703,520	1,500,752,922
3430 Other Funds Debt Svc Ltd	54,677,270	-	54,677,270	6,829,554	61,506,824
8800 General Fund Revenue	21,239,843	-	21,239,843	-	21,239,843
6400 Federal Funds Ltd	273,739,337	(164,945,152)	108,794,185	-	108,794,185

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
TOTAL REVENUES	\$5,206,080,198	(\$275,698,874)	\$4,930,381,324	\$362,798,845	\$5,293,180,169
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
4400 Lottery Funds Ltd	(683,586,178)	-	(683,586,178)	-	(683,586,178)
4430 Lottery Funds Debt Svc Ltd	(84,357,880)	-	(84,357,880)	-	(84,357,880)
3200 Other Funds Non-Ltd	(50,898,228)	-	(50,898,228)	-	(50,898,228)
3400 Other Funds Ltd	(194,183,421)	-	(194,183,421)	-	(194,183,421)
All Funds	(1,013,025,707)	-	(1,013,025,707)	-	(1,013,025,707)
2020 Transfer Out - Indirect Cost					
3400 Other Funds Ltd	(7,849,932)	-	(7,849,932)	-	(7,849,932)
2050 Transfer to Other					
3400 Other Funds Ltd	(13,921,274)	-	(13,921,274)	-	(13,921,274)
2060 Transfer to General Fund					
8800 General Fund Revenue	(21,239,843)	-	(21,239,843)	-	(21,239,843)
2070 Transfer to Cities					
3400 Other Funds Ltd	(76,777,966)	-	(76,777,966)	-	(76,777,966)
2080 Transfer to Counties					
4400 Lottery Funds Ltd	(64,130,264)	-	(64,130,264)	-	(64,130,264)
3400 Other Funds Ltd	(16,224,737)	-	(16,224,737)	-	(16,224,737)
6400 Federal Funds Ltd	(108,794,185)	-	(108,794,185)	-	(108,794,185)
All Funds	(189,149,186)	-	(189,149,186)	-	(189,149,186)
2104 Tsfr To Public Records Advocate, Office of					
3400 Other Funds Ltd	(1,452,319)	-	(1,452,319)	-	(1,452,319)

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
2121 Tsfr To Governor, Office of the					
4400 Lottery Funds Ltd	(5,840,243)	-	(5,840,243)	-	(5,840,243)
3400 Other Funds Ltd	(1,710,139)	-	(1,710,139)	-	(1,710,139)
All Funds	(7,550,382)	-	(7,550,382)	-	(7,550,382)
2123 Tsfr To OR Business Development					
4400 Lottery Funds Ltd	(97,627,644)	-	(97,627,644)	-	(97,627,644)
4430 Lottery Funds Debt Svc Ltd	(101,471,550)	-	(101,471,550)	-	(101,471,550)
3400 Other Funds Ltd	(6,437,569)	-	(6,437,569)	-	(6,437,569)
All Funds	(205,536,763)	-	(205,536,763)	-	(205,536,763)
2137 Tsfr To Justice, Dept of					
3200 Other Funds Non-Ltd	(3,131,208)	-	(3,131,208)	-	(3,131,208)
2145 Tsfr To Leg Fiscal Officer					
3400 Other Funds Ltd	(4,500,000)	-	(4,500,000)	-	(4,500,000)
2198 Tsfr To Judicial Dept					
3400 Other Funds Ltd	(4,428,799)	-	(4,428,799)	-	(4,428,799)
2213 Tsfr To Criminal Justice Comm					
4400 Lottery Funds Ltd	(659,307)	-	(659,307)	-	(659,307)
2274 Tsfr To Veterans' Affairs					
4400 Lottery Funds Ltd	(24,154,651)	-	(24,154,651)	-	(24,154,651)
4430 Lottery Funds Debt Svc Ltd	(551,000)	-	(551,000)	-	(551,000)
All Funds	(24,705,651)	-	(24,705,651)	-	(24,705,651)
2443 Tsfr To Oregon Health Authority					
4400 Lottery Funds Ltd	(26,116,734)	-	(26,116,734)	-	(26,116,734)

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
4430 Lottery Funds Debt Svc Ltd	(12,904,320)	-	(12,904,320)	-	(12,904,320)
3200 Other Funds Non-Ltd	(97,210,852)	-	(97,210,852)	-	(97,210,852)
All Funds	(136,231,906)	-	(136,231,906)	-	(136,231,906)
2459 Tsfr To Public Emp Ret Sys					
4400 Lottery Funds Ltd	(57,901,220)	-	(57,901,220)	-	(57,901,220)
2525 Tsfr To HECC					
4400 Lottery Funds Ltd	(181,416,101)	-	(181,416,101)	-	(181,416,101)
4430 Lottery Funds Debt Svc Ltd	(32,377,310)	-	(32,377,310)	-	(32,377,310)
All Funds	(213,793,411)	-	(213,793,411)	-	(213,793,411)
2543 Tsfr To State Library					
3400 Other Funds Ltd	(10,032,199)	-	(10,032,199)	-	(10,032,199)
2581 Tsfr To Education, Dept of					
4400 Lottery Funds Ltd	(524,550,172)	-	(524,550,172)	-	(524,550,172)
4430 Lottery Funds Debt Svc Ltd	(8,895,120)	-	(8,895,120)	-	(8,895,120)
3200 Other Funds Non-Ltd	(2,657,940)	-	(2,657,940)	-	(2,657,940)
All Funds	(536,103,232)	-	(536,103,232)	-	(536,103,232)
2629 Tsfr To Forestry, Dept of					
4430 Lottery Funds Debt Svc Ltd	(1,985,560)	-	(1,985,560)	-	(1,985,560)
2634 Tsfr To Parks and Rec Dept					
4400 Lottery Funds Ltd	(144,419,615)	-	(144,419,615)	-	(144,419,615)
4430 Lottery Funds Debt Svc Ltd	(5,153,880)	-	(5,153,880)	-	(5,153,880)
All Funds	(149,573,495)	-	(149,573,495)	-	(149,573,495)
2635 Tsfr To Fish/Wildlife, Dept of					

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
4430 Lottery Funds Debt Svc Ltd	(2,308,140)	-	(2,308,140)	-	(2,308,140)
2690 Tsfr To Water Resources Dept					
4430 Lottery Funds Debt Svc Ltd	(26,659,290)	-	(26,659,290)	-	(26,659,290)
2691 Tsfr To Watershd Enhance Bd					
4400 Lottery Funds Ltd	(144,419,615)	-	(144,419,615)	-	(144,419,615)
4430 Lottery Funds Debt Svc Ltd	(677,660)	-	(677,660)	-	(677,660)
All Funds	(145,097,275)	-	(145,097,275)	-	(145,097,275)
2730 Tsfr To Transportation, Dept					
4430 Lottery Funds Debt Svc Ltd	(105,670,650)	-	(105,670,650)	-	(105,670,650)
2839 Tsfr To Labor and Ind, Bureau					
4400 Lottery Funds Ltd	(406,037)	-	(406,037)	-	(406,037)
2914 Tsfr To Housing and Com Svcs					
4430 Lottery Funds Debt Svc Ltd	(44,719,840)	-	(44,719,840)	-	(44,719,840)
TOTAL TRANSFERS OUT					
4400 Lottery Funds Ltd	(1,955,227,781)	-	(1,955,227,781)	-	(1,955,227,781)
4430 Lottery Funds Debt Svc Ltd	(427,732,200)	-	(427,732,200)	-	(427,732,200)
3200 Other Funds Non-Ltd	(153,898,228)	-	(153,898,228)	-	(153,898,228)
3400 Other Funds Ltd	(337,518,355)	-	(337,518,355)	-	(337,518,355)
8800 General Fund Revenue	(21,239,843)	-	(21,239,843)	-	(21,239,843)
6400 Federal Funds Ltd	(108,794,185)	-	(108,794,185)	-	(108,794,185)
TOTAL TRANSFERS OUT	(\$3,004,410,592)	-	(\$3,004,410,592)	-	(\$3,004,410,592)
AVAILABLE REVENUES					
8000 General Fund	104,577,233	(93,253,722)	11,323,511	9,655,680	20,979,191

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
8030 General Fund Debt Svc	36,665,280	-	36,665,280	5,058,199	41,723,479
4400 Lottery Funds Ltd	1,376,072,483	-	1,376,072,483	-	1,376,072,483
4430 Lottery Funds Debt Svc Ltd	84,357,880	-	84,357,880	-	84,357,880
3010 Other Funds Cap Improve	6,165,459	-	6,165,459	-	6,165,459
3020 Other Funds Cap Construct	186,961,480	-	186,961,480	36,661,480	223,622,960
3200 Other Funds Non-Ltd	298,843,097	-	298,843,097	113,890,412	412,733,509
3400 Other Funds Ltd	1,068,539,068	(17,500,000)	1,051,039,068	190,703,520	1,241,742,588
3430 Other Funds Debt Svc Ltd	54,677,270	-	54,677,270	6,829,554	61,506,824
6400 Federal Funds Ltd	164,945,152	(164,945,152)	-	-	-
TOTAL AVAILABLE REVENUES	\$3,381,804,402	(\$275,698,874)	\$3,106,105,528	\$362,798,845	\$3,468,904,373

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	468,489	-	468,489	660,912	1,129,401
3400 Other Funds Ltd	250,371,369	-	250,371,369	7,234,170	257,605,539
All Funds	250,839,858	-	250,839,858	7,895,082	258,734,940

3160 Temporary Appointments

3400 Other Funds Ltd	1,915,150	93,844	2,008,994	-	2,008,994

3170 Overtime Payments

3400 Other Funds Ltd	291,453	14,283	305,736	-	305,736

3180 Shift Differential

3400 Other Funds Ltd	21,735	1,066	22,801	-	22,801

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3190 All Other Differential					
3400 Other Funds Ltd	2,533,451	124,139	2,657,590	-	2,657,590
TOTAL SALARIES & WAGES					
8000 General Fund	468,489	-	468,489	660,912	1,129,401
3400 Other Funds Ltd	255,133,158	233,332	255,366,490	7,234,170	262,600,660
TOTAL SALARIES & WAGES	\$255,601,647	\$233,332	\$255,834,979	\$7,895,082	\$263,730,061
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	143	-	143	158	301
3400 Other Funds Ltd	78,429	-	78,429	2,847	81,276
All Funds	78,572	-	78,572	3,005	81,577
3220 Public Employees' Retire Cont					
8000 General Fund	115,810	-	115,810	163,378	279,188
3400 Other Funds Ltd	62,594,910	34,482	62,629,392	1,788,291	64,417,683
All Funds	62,710,720	34,482	62,745,202	1,951,669	64,696,871
3230 Social Security Taxes					
8000 General Fund	35,652	-	35,652	50,560	86,212
3400 Other Funds Ltd	19,113,657	17,851	19,131,508	553,407	19,684,915
All Funds	19,149,309	17,851	19,167,160	603,967	19,771,127
3240 Unemployment Assessments					
3400 Other Funds Ltd	39,058	1,913	40,971	-	40,971
3241 Paid Family Medical Leave Insurance					
8000 General Fund	1,863	-	1,863	2,644	4,507

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	989,498	557	990,055	28,931	1,018,986
All Funds	991,361	557	991,918	31,575	1,023,493
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	69	-	69	76	145
3400 Other Funds Ltd	37,728	-	37,728	1,352	39,080
All Funds	37,797	-	37,797	1,428	39,225
3260 Mass Transit Tax					
8000 General Fund	6,531	(3,720)	2,811	3,966	6,777
3400 Other Funds Ltd	1,406,386	125,814	1,532,200	41,422	1,573,622
All Funds	1,412,917	122,094	1,535,011	45,388	1,580,399
3270 Flexible Benefits					
8000 General Fund	80,172	-	80,172	88,320	168,492
3400 Other Funds Ltd	43,842,468	-	43,842,468	1,578,720	45,421,188
All Funds	43,922,640	-	43,922,640	1,667,040	45,589,680
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	240,240	(3,720)	236,520	309,102	545,622
3400 Other Funds Ltd	128,102,134	180,617	128,282,751	3,994,970	132,277,721
TOTAL OTHER PAYROLL EXPENSES	\$128,342,374	\$176,897	\$128,519,271	\$4,304,072	\$132,823,343
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(9,054)	(14,370)	(23,424)	-	(23,424)
3400 Other Funds Ltd	(11,197,311)	(1,559,347)	(12,756,658)	-	(12,756,658)
All Funds	(11,206,365)	(1,573,717)	(12,780,082)	-	(12,780,082)

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
TOTAL PERSONAL SERVICES					
8000 General Fund	699,675	(18,090)	681,585	970,014	1,651,599
3400 Other Funds Ltd	372,037,981	(1,145,398)	370,892,583	11,229,140	382,121,723
TOTAL PERSONAL SERVICES	\$372,737,656	(\$1,163,488)	\$371,574,168	\$12,199,154	\$383,773,322
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	3,518	(885)	2,633	1,770	4,403
3400 Other Funds Ltd	400,943	19,646	420,589	37,282	457,871
6400 Federal Funds Ltd	3,725	(3,725)	-	-	-
All Funds	408,186	15,036	423,222	39,052	462,274
4125 Out of State Travel					
3400 Other Funds Ltd	82,916	4,062	86,978	-	86,978
4150 Employee Training					
8000 General Fund	8,045	(5,292)	2,753	7,554	10,307
3400 Other Funds Ltd	3,042,666	142,577	3,185,243	88,847	3,274,090
6400 Federal Funds Ltd	7,823	(7,823)	-	-	-
All Funds	3,058,534	129,462	3,187,996	96,401	3,284,397
4175 Office Expenses					
8000 General Fund	11,418	(8,129)	3,289	6,300	9,589
3400 Other Funds Ltd	1,701,735	75,603	1,777,338	122,472	1,899,810
6400 Federal Funds Ltd	9,347	(9,347)	-	-	-
All Funds	1,722,500	58,127	1,780,627	128,772	1,909,399
4200 Telecommunications					

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
8000 General Fund	12,784	(9,102)	3,682	7,054	10,736
3400 Other Funds Ltd	24,320,060	(2,151,084)	22,168,976	9,752,180	31,921,156
6400 Federal Funds Ltd	10,465	(10,465)	-	-	-
All Funds	24,343,309	(2,170,651)	22,172,658	9,759,234	31,931,892
4225 State Gov. Service Charges					
3400 Other Funds Ltd	32,245,315	2,169,889	34,415,204	-	34,415,204
4250 Data Processing					
8000 General Fund	4,343	(3,093)	1,250	2,396	3,646
3400 Other Funds Ltd	40,711,357	504,681	41,216,038	18,912,981	60,129,019
6400 Federal Funds Ltd	3,556	(3,556)	-	-	-
All Funds	40,719,256	498,032	41,217,288	18,915,377	60,132,665
4275 Publicity and Publications					
3400 Other Funds Ltd	389,217	19,070	408,287	-	408,287
4300 Professional Services					
8000 General Fund	1,305,952	(1,299,446)	6,506	250,000	256,506
3200 Other Funds Non-Ltd	20,244,492	-	20,244,492	-	20,244,492
3400 Other Funds Ltd	7,671,845	486,455	8,158,300	-	8,158,300
All Funds	29,222,289	(812,991)	28,409,298	250,000	28,659,298
4315 IT Professional Services					
3400 Other Funds Ltd	61,954,588	(261,825)	61,692,763	7,853,569	69,546,332
4325 Attorney General					
8000 General Fund	8,090,633	(8,090,633)	-	2,400,000	2,400,000
3400 Other Funds Ltd	33,603,098	2,817,188	36,420,286	300,000	36,720,286

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
All Funds	41,693,731	(5,273,445)	36,420,286	2,700,000	39,120,286
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	44,522	2,180	46,702	-	46,702
4400 Dues and Subscriptions					
8000 General Fund	3,125	(2,225)	900	1,724	2,624
3400 Other Funds Ltd	1,181,284	57,883	1,239,167	33,515	1,272,682
6400 Federal Funds Ltd	2,558	(2,558)	-	-	-
All Funds	1,186,967	53,100	1,240,067	35,239	1,275,306
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	24,624,877	1,056,619	25,681,496	-	25,681,496
4450 Fuels and Utilities					
3400 Other Funds Ltd	8,206,263	574,137	8,780,400	-	8,780,400
4475 Facilities Maintenance					
3400 Other Funds Ltd	50,578	2,478	53,056	-	53,056
4575 Agency Program Related S and S					
8000 General Fund	50,000	(50,000)	-	-	-
3200 Other Funds Non-Ltd	116,923,448	-	116,923,448	-	116,923,448
3400 Other Funds Ltd	26,993,569	1,875,317	28,868,886	-	28,868,886
All Funds	143,967,017	1,825,317	145,792,334	-	145,792,334
4625 Other COP Costs					
3400 Other Funds Ltd	2,530,000	(2,530,000)	-	610,000	610,000
4650 Other Services and Supplies					
8000 General Fund	15,014,678	(15,000,981)	13,697	6,001,234	6,014,931

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3200 Other Funds Non-Ltd	161,429,097	-	161,429,097	-	161,429,097
3400 Other Funds Ltd	65,630,544	1,412,136	67,042,680	427,509	67,470,189
6400 Federal Funds Ltd	1,830	(1,830)	-	-	-
All Funds	242,076,149	(13,590,675)	228,485,474	6,428,743	234,914,217
4700 Expendable Prop 250 - 5000					
8000 General Fund	2,668	(1,899)	769	1,472	2,241
3400 Other Funds Ltd	495,055	24,260	519,315	28,616	547,931
6400 Federal Funds Ltd	2,184	(2,184)	-	-	-
All Funds	499,907	20,177	520,084	30,088	550,172
4715 IT Expendable Property					
8000 General Fund	46,663	(43,447)	3,216	6,162	9,378
3400 Other Funds Ltd	121,327,318	6,151,977	127,479,295	4,382,489	131,861,784
6400 Federal Funds Ltd	9,142	(9,142)	-	-	-
All Funds	121,383,123	6,099,388	127,482,511	4,388,651	131,871,162
TOTAL SERVICES & SUPPLIES					
8000 General Fund	24,553,827	(24,515,132)	38,695	8,685,666	8,724,361
3200 Other Funds Non-Ltd	298,597,037	-	298,597,037	-	298,597,037
3400 Other Funds Ltd	457,207,750	12,453,249	469,660,999	42,549,460	512,210,459
6400 Federal Funds Ltd	50,630	(50,630)	-	-	-
TOTAL SERVICES & SUPPLIES	\$780,409,244	(\$12,112,513)	\$768,296,731	\$51,235,126	\$819,531,857
CAPITAL OUTLAY					
5150 Telecommunications Equipment					
3400 Other Funds Ltd	4,275,758	209,512	4,485,270	-	4,485,270

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5350 Industrial and Heavy Equipment					
3400 Other Funds Ltd	62,225	3,049	65,274	-	65,274
5400 Automotive and Aircraft					
3400 Other Funds Ltd	20,095,641	1,607,651	21,703,292	-	21,703,292
5550 Data Processing Software					
3400 Other Funds Ltd	2,653,130	130,003	2,783,133	-	2,783,133
5600 Data Processing Hardware					
3400 Other Funds Ltd	1,325,874	64,968	1,390,842	-	1,390,842
5900 Other Capital Outlay					
3010 Other Funds Cap Improve	4,935,852	979,607	5,915,459	250,000	6,165,459
3020 Other Funds Cap Construct	-	-	-	194,861,481	194,861,481
3400 Other Funds Ltd	11,114,611	544,616	11,659,227	-	11,659,227
All Funds	16,050,463	1,524,223	17,574,686	195,111,481	212,686,167
TOTAL CAPITAL OUTLAY					
3010 Other Funds Cap Improve	4,935,852	979,607	5,915,459	250,000	6,165,459
3020 Other Funds Cap Construct	-	-	-	194,861,481	194,861,481
3400 Other Funds Ltd	39,527,239	2,559,799	42,087,038	-	42,087,038
TOTAL CAPITAL OUTLAY	\$44,463,091	\$3,539,406	\$48,002,497	\$195,111,481	\$243,113,978
SPECIAL PAYMENTS					
6025 Dist to Other Gov Unit					
8000 General Fund	3,807,942	186,589	3,994,531	-	3,994,531
3200 Other Funds Non-Ltd	24,716,507	-	24,716,507	-	24,716,507
All Funds	28,524,449	186,589	28,711,038	-	28,711,038

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6030 Dist to Non-Gov Units					
8000 General Fund	6,300,000	308,700	6,608,700	-	6,608,700
3400 Other Funds Ltd	199,833	9,792	209,625	-	209,625
All Funds	6,499,833	318,492	6,818,325	-	6,818,325
6060 Intra-Agency Gen Fund Transfer					
8000 General Fund	16,100,000	(16,100,000)	-	-	-
6085 Other Special Payments					
8000 General Fund	53,115,789	(53,115,789)	-	-	-
4400 Lottery Funds Ltd	5,744,348	281,473	6,025,821	-	6,025,821
3400 Other Funds Ltd	292,650,481	(292,650,481)	-	190,000,000	190,000,000
All Funds	351,510,618	(345,484,797)	6,025,821	190,000,000	196,025,821
6123 Spc Pmt to OR Business Development					
6400 Federal Funds Ltd	163,911,525	(163,911,525)	-	-	-
6291 Spc Pmt to Corrections, Dept of					
6400 Federal Funds Ltd	1,033,627	(1,033,627)	-	-	-
TOTAL SPECIAL PAYMENTS					
8000 General Fund	79,323,731	(68,720,500)	10,603,231	-	10,603,231
4400 Lottery Funds Ltd	5,744,348	281,473	6,025,821	-	6,025,821
3200 Other Funds Non-Ltd	24,716,507	-	24,716,507	-	24,716,507
3400 Other Funds Ltd	292,850,314	(292,640,689)	209,625	190,000,000	190,209,625
6400 Federal Funds Ltd	164,945,152	(164,945,152)	-	-	-
TOTAL SPECIAL PAYMENTS	\$567,580,052	(\$526,024,868)	\$41,555,184	\$190,000,000	\$231,555,184

DEBT SERVICE

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
7100 Principal - Bonds					
8030 General Fund Debt Svc	1,970,000	-	1,970,000	2,275,000	4,245,000
4430 Lottery Funds Debt Svc Ltd	32,251,410	-	32,251,410	-	32,251,410
3430 Other Funds Debt Svc Ltd	29,060,000	-	29,060,000	2,330,000	31,390,000
All Funds	63,281,410	-	63,281,410	4,605,000	67,886,410
7150 Interest - Bonds					
8030 General Fund Debt Svc	34,695,280	-	34,695,280	2,783,199	37,478,479
4430 Lottery Funds Debt Svc Ltd	52,106,470	-	52,106,470	-	52,106,470
3430 Other Funds Debt Svc Ltd	25,617,270	-	25,617,270	4,499,554	30,116,824
All Funds	112,419,020	-	112,419,020	7,282,753	119,701,773
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	36,665,280	-	36,665,280	5,058,199	41,723,479
4430 Lottery Funds Debt Svc Ltd	84,357,880	-	84,357,880	-	84,357,880
3430 Other Funds Debt Svc Ltd	54,677,270	-	54,677,270	6,829,554	61,506,824
TOTAL DEBT SERVICE	\$175,700,430	-	\$175,700,430	\$11,887,753	\$187,588,183
TOTAL EXPENDITURES					
8000 General Fund	104,577,233	(93,253,722)	11,323,511	9,655,680	20,979,191
8030 General Fund Debt Svc	36,665,280	-	36,665,280	5,058,199	41,723,479
4400 Lottery Funds Ltd	5,744,348	281,473	6,025,821	-	6,025,821
4430 Lottery Funds Debt Svc Ltd	84,357,880	-	84,357,880	-	84,357,880
3010 Other Funds Cap Improve	4,935,852	979,607	5,915,459	250,000	6,165,459
3020 Other Funds Cap Construct	-	-	-	194,861,481	194,861,481
3200 Other Funds Non-Ltd	323,313,544	-	323,313,544	-	323,313,544

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	1,161,623,284	(278,773,039)	882,850,245	243,778,600	1,126,628,845
3430 Other Funds Debt Svc Ltd	54,677,270	-	54,677,270	6,829,554	61,506,824
6400 Federal Funds Ltd	164,995,782	(164,995,782)	-	-	-
TOTAL EXPENDITURES	\$1,940,890,473	(\$535,761,463)	\$1,405,129,010	\$460,433,514	\$1,865,562,524
ENDING BALANCE					
4400 Lottery Funds Ltd	1,370,328,135	(281,473)	1,370,046,662	-	1,370,046,662
3010 Other Funds Cap Improve	1,229,607	(979,607)	250,000	(250,000)	-
3020 Other Funds Cap Construct	186,961,480	-	186,961,480	(158,200,001)	28,761,479
3200 Other Funds Non-Ltd	(24,470,447)	-	(24,470,447)	113,890,412	89,419,965
3400 Other Funds Ltd	(93,084,216)	261,273,039	168,188,823	(53,075,080)	115,113,743
6400 Federal Funds Ltd	(50,630)	50,630	-	-	-
TOTAL ENDING BALANCE	\$1,440,913,929	\$260,062,589	\$1,700,976,518	(\$97,634,669)	\$1,603,341,849
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	995	-	995	41	1,036
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	994.50	-	994.50	37.88	1,032.38

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Chief Operating Office

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	1,756,100	-	1,756,100	-	1,756,100
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	7,145,480	(191,978)	6,953,502	250,000	7,203,502
CHARGES FOR SERVICES					
0415 Admin and Service Charges					
3400 Other Funds Ltd	7,328,911	-	7,328,911	-	7,328,911
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	600,133	-	600,133	-	600,133
TRANSFERS IN					
1100 Tsfr From Human Svcs, Dept of					
3400 Other Funds Ltd	209,625	-	209,625	-	209,625
TOTAL REVENUES					
8000 General Fund	7,145,480	(191,978)	6,953,502	250,000	7,203,502
3400 Other Funds Ltd	8,138,669	-	8,138,669	-	8,138,669
TOTAL REVENUES	\$15,284,149	(\$191,978)	\$15,092,171	\$250,000	\$15,342,171
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(767,237)	-	(767,237)	-	(767,237)

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Chief Operating Office

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
2121 Tsfr To Governor, Office of the					
3400 Other Funds Ltd	(720,135)	-	(720,135)	-	(720,135)
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(1,487,372)	-	(1,487,372)	-	(1,487,372)
AVAILABLE REVENUES					
8000 General Fund	7,145,480	(191,978)	6,953,502	250,000	7,203,502
3400 Other Funds Ltd	8,407,397	-	8,407,397	-	8,407,397
TOTAL AVAILABLE REVENUES	\$15,552,877	(\$191,978)	\$15,360,899	\$250,000	\$15,610,899
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	224,361	-	224,361	-	224,361
3400 Other Funds Ltd	3,922,695	(108,264)	3,814,431	-	3,814,431
All Funds	4,147,056	(108,264)	4,038,792	-	4,038,792
3190 All Other Differential					
3400 Other Funds Ltd	26,809	1,314	28,123	-	28,123
TOTAL SALARIES & WAGES					
8000 General Fund	224,361	-	224,361	-	224,361
3400 Other Funds Ltd	3,949,504	(106,950)	3,842,554	-	3,842,554
TOTAL SALARIES & WAGES	\$4,173,865	(\$106,950)	\$4,066,915	-	\$4,066,915
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
8000 General Fund	64	-	64	-	64
3400 Other Funds Ltd	804	-	804	-	804
All Funds	868	-	868	-	868
3220 Public Employees' Retire Cont					
8000 General Fund	55,462	-	55,462	-	55,462
3400 Other Funds Ltd	976,317	(26,438)	949,879	-	949,879
All Funds	1,031,779	(26,438)	1,005,341	-	1,005,341
3230 Social Security Taxes					
8000 General Fund	16,976	-	16,976	-	16,976
3400 Other Funds Ltd	256,465	(8,181)	248,284	-	248,284
All Funds	273,441	(8,181)	265,260	-	265,260
3241 Paid Family Medical Leave Insurance					
8000 General Fund	886	-	886	-	886
3400 Other Funds Ltd	12,851	(428)	12,423	-	12,423
All Funds	13,737	(428)	13,309	-	13,309
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	31	-	31	-	31
3400 Other Funds Ltd	387	-	387	-	387
All Funds	418	-	418	-	418
3260 Mass Transit Tax					
8000 General Fund	1,086	260	1,346	-	1,346
3400 Other Funds Ltd	30,452	(7,397)	23,055	-	23,055
All Funds	31,538	(7,137)	24,401	-	24,401

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Chief Operating Office

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3270 Flexible Benefits					
8000 General Fund	36,012	-	36,012	-	36,012
3400 Other Funds Ltd	449,748	-	449,748	-	449,748
All Funds	485,760	-	485,760	-	485,760
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	110,517	260	110,777	-	110,777
3400 Other Funds Ltd	1,727,024	(42,444)	1,684,580	-	1,684,580
TOTAL OTHER PAYROLL EXPENSES	\$1,837,541	(\$42,184)	\$1,795,357	-	\$1,795,357
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(9,054)	(2,164)	(11,218)	-	(11,218)
3400 Other Funds Ltd	(265,768)	68,293	(197,475)	-	(197,475)
All Funds	(274,822)	66,129	(208,693)	-	(208,693)
TOTAL PERSONAL SERVICES					
8000 General Fund	325,824	(1,904)	323,920	-	323,920
3400 Other Funds Ltd	5,410,760	(81,101)	5,329,659	-	5,329,659
TOTAL PERSONAL SERVICES	\$5,736,584	(\$83,005)	\$5,653,579	-	\$5,653,579
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	1,261	62	1,323	-	1,323
3400 Other Funds Ltd	18,071	885	18,956	-	18,956
All Funds	19,332	947	20,279	-	20,279
4150 Employee Training					

**Detail Revenues & Expenditures - Requested Budget
2027-29 Biennium
Chief Operating Office**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-030-00-00-00000**

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	44,962	2,203	47,165	-	47,165
4175 Office Expenses					
3400 Other Funds Ltd	12,352	606	12,958	-	12,958
4200 Telecommunications					
3400 Other Funds Ltd	59,318	2,906	62,224	-	62,224
4250 Data Processing					
3400 Other Funds Ltd	135,469	6,638	142,107	-	142,107
4275 Publicity and Publications					
3400 Other Funds Ltd	18,951	928	19,879	-	19,879
4300 Professional Services					
8000 General Fund	505,952	(499,446)	6,506	250,000	256,506
3400 Other Funds Ltd	849,883	79,039	928,922	-	928,922
All Funds	1,355,835	(420,407)	935,428	250,000	1,185,428
4325 Attorney General					
3400 Other Funds Ltd	328,877	30,585	359,462	-	359,462
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	1,641	80	1,721	-	1,721
4400 Dues and Subscriptions					
3400 Other Funds Ltd	16,694	818	17,512	-	17,512
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	127,257	6,236	133,493	-	133,493
4650 Other Services and Supplies					
8000 General Fund	12,443	610	13,053	-	13,053

Detail Revenues & Expenditures - Requested Budget

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Chief Operating Office

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	132,855	6,510	139,365	-	139,365
All Funds	145,298	7,120	152,418	-	152,418
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	17,794	872	18,666	-	18,666
4715 IT Expendable Property					
3400 Other Funds Ltd	40,988	2,009	42,997	-	42,997
TOTAL SERVICES & SUPPLIES					
8000 General Fund	519,656	(498,774)	20,882	250,000	270,882
3400 Other Funds Ltd	1,805,112	140,315	1,945,427	-	1,945,427
TOTAL SERVICES & SUPPLIES	\$2,324,768	(\$358,459)	\$1,966,309	\$250,000	\$2,216,309
SPECIAL PAYMENTS					
6030 Dist to Non-Gov Units					
8000 General Fund	6,300,000	308,700	6,608,700	-	6,608,700
3400 Other Funds Ltd	199,833	9,792	209,625	-	209,625
All Funds	6,499,833	318,492	6,818,325	-	6,818,325
TOTAL EXPENDITURES					
8000 General Fund	7,145,480	(191,978)	6,953,502	250,000	7,203,502
3400 Other Funds Ltd	7,415,705	69,006	7,484,711	-	7,484,711
TOTAL EXPENDITURES	\$14,561,185	(\$122,972)	\$14,438,213	\$250,000	\$14,688,213
ENDING BALANCE					
3400 Other Funds Ltd	991,692	(69,006)	922,686	-	922,686
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	11	-	11	-	11

Detail Revenues & Expenditures - Requested Budget
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Chief Operating Office

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	11.00	-	11.00	-	11.00

Detail Revenues & Expenditures - Requested Budget
2027-29 Biennium
DAS IT

Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-032-00-00-00000

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	4,459,004	-	4,459,004	-	4,459,004
REVENUE CATEGORIES					
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	1,583,660	-	1,583,660	-	1,583,660
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	23,333,199	-	23,333,199	-	23,333,199
TOTAL REVENUES					
3400 Other Funds Ltd	24,916,859	-	24,916,859	-	24,916,859
AVAILABLE REVENUES					
3400 Other Funds Ltd	29,375,863	-	29,375,863	-	29,375,863
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	12,696,792	316,008	13,012,800	-	13,012,800
3160 Temporary Appointments					
3400 Other Funds Ltd	316,934	15,530	332,464	-	332,464
3170 Overtime Payments					
3400 Other Funds Ltd	48,758	2,389	51,147	-	51,147

Detail Revenues & Expenditures - Requested Budget

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3190 All Other Differential					
3400 Other Funds Ltd	157,311	7,708	165,019	-	165,019
TOTAL SALARIES & WAGES					
3400 Other Funds Ltd	13,219,795	341,635	13,561,430	-	13,561,430
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	3,871	79	3,950	-	3,950
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	3,189,590	80,614	3,270,204	-	3,270,204
3230 Social Security Taxes					
3400 Other Funds Ltd	1,006,716	26,135	1,032,851	-	1,032,851
3241 Paid Family Medical Leave Insurance					
3400 Other Funds Ltd	51,312	1,304	52,616	-	52,616
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	1,862	38	1,900	-	1,900
3260 Mass Transit Tax					
3400 Other Funds Ltd	68,406	12,963	81,369	-	81,369
3270 Flexible Benefits					
3400 Other Funds Ltd	2,163,840	44,160	2,208,000	-	2,208,000
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	6,485,597	165,293	6,650,890	-	6,650,890
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					

**Detail Revenues & Expenditures - Requested Budget
2027-29 Biennium
DAS IT**

**Version: V - 01 - Agency Request Budget
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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	(650,456)	(10,534)	(660,990)	-	(660,990)
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	19,054,936	496,394	19,551,330	-	19,551,330
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	13,502	(593)	12,909	-	12,909
4125 Out of State Travel					
3400 Other Funds Ltd	9,487	465	9,952	-	9,952
4150 Employee Training					
3400 Other Funds Ltd	91,262	1,836	93,098	-	93,098
4175 Office Expenses					
3400 Other Funds Ltd	42,995	8,960	51,955	-	51,955
4200 Telecommunications					
3400 Other Funds Ltd	196,632	8,358	204,990	-	204,990
4250 Data Processing					
3400 Other Funds Ltd	2,111,895	115,533	2,227,428	-	2,227,428
4275 Publicity and Publications					
3400 Other Funds Ltd	3,581	175	3,756	-	3,756
4300 Professional Services					
3400 Other Funds Ltd	20,947	1,948	22,895	-	22,895
4315 IT Professional Services					
3400 Other Funds Ltd	450,755	41,920	492,675	-	492,675
4325 Attorney General					

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	2,542	237	2,779	-	2,779
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	132	6	138	-	138
4400 Dues and Subscriptions					
3400 Other Funds Ltd	2,802	(725)	2,077	-	2,077
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	586,022	28,716	614,738	-	614,738
4450 Fuels and Utilities					
3400 Other Funds Ltd	1,711	84	1,795	-	1,795
4475 Facilities Maintenance					
3400 Other Funds Ltd	14,265	699	14,964	-	14,964
4575 Agency Program Related S and S					
3400 Other Funds Ltd	1,061	52	1,113	-	1,113
4650 Other Services and Supplies					
3400 Other Funds Ltd	759,560	36,601	796,161	-	796,161
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	12,458	9,869	22,327	-	22,327
4715 IT Expendable Property					
3400 Other Funds Ltd	1,373,629	64,227	1,437,856	-	1,437,856
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	5,695,238	318,368	6,013,606	-	6,013,606
CAPITAL OUTLAY					
5600 Data Processing Hardware					

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	14,035	688	14,723	-	14,723
TOTAL EXPENDITURES					
3400 Other Funds Ltd	24,764,209	815,450	25,579,659	-	25,579,659
ENDING BALANCE					
3400 Other Funds Ltd	4,611,654	(815,450)	3,796,204	-	3,796,204
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	49	1	50	-	50
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	49.00	1.00	50.00	-	50.00

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	1,055,948	-	1,055,948	-	1,055,948
REVENUE CATEGORIES					
CHARGES FOR SERVICES					
0415 Admin and Service Charges					
3400 Other Funds Ltd	9,671,115	-	9,671,115	-	9,671,115
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(1,050,628)	-	(1,050,628)	-	(1,050,628)
AVAILABLE REVENUES					
3400 Other Funds Ltd	9,676,435	-	9,676,435	-	9,676,435
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	4,555,608	88,056	4,643,664	-	4,643,664
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	1,185	-	1,185	-	1,185
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	1,126,146	21,767	1,147,913	-	1,147,913
3230 Social Security Taxes					

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	331,935	6,736	338,671	-	338,671
3241 Paid Family Medical Leave Insurance					
3400 Other Funds Ltd	17,154	352	17,506	-	17,506
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	570	-	570	-	570
3260 Mass Transit Tax					
3400 Other Funds Ltd	6,765	21,098	27,863	-	27,863
3270 Flexible Benefits					
3400 Other Funds Ltd	662,400	-	662,400	-	662,400
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	2,146,155	49,953	2,196,108	-	2,196,108
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(43,462)	(184,318)	(227,780)	-	(227,780)
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	6,658,301	(46,309)	6,611,992	-	6,611,992
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	14,813	726	15,539	-	15,539
4150 Employee Training					
3400 Other Funds Ltd	42,689	2,092	44,781	-	44,781
4175 Office Expenses					
3400 Other Funds Ltd	42,427	2,079	44,506	-	44,506

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
4200 Telecommunications					
3400 Other Funds Ltd	43,340	2,124	45,464	-	45,464
4250 Data Processing					
3400 Other Funds Ltd	15,285	749	16,034	-	16,034
4275 Publicity and Publications					
3400 Other Funds Ltd	2,108	103	2,211	-	2,211
4300 Professional Services					
3400 Other Funds Ltd	337,488	31,386	368,874	-	368,874
4325 Attorney General					
3400 Other Funds Ltd	50,000	4,650	54,650	-	54,650
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	1,736	85	1,821	-	1,821
4400 Dues and Subscriptions					
3400 Other Funds Ltd	733,431	35,938	769,369	-	769,369
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	50,000	2,450	52,450	-	52,450
4650 Other Services and Supplies					
3400 Other Funds Ltd	125,142	6,132	131,274	-	131,274
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	17,527	859	18,386	-	18,386
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	1,475,986	89,373	1,565,359	-	1,565,359
TOTAL EXPENDITURES					

Detail Revenues & Expenditures - Requested Budget
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Strategic Initiatives and Ent. Accountability

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	8,134,287	43,064	8,177,351	-	8,177,351
ENDING BALANCE					
3400 Other Funds Ltd	1,542,148	(43,064)	1,499,084	-	1,499,084
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	15	-	15	-	15
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	15.00	-	15.00	-	15.00

**Detail Revenues & Expenditures - Requested Budget
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Chief Financial Office**

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	(133,264)	-	(133,264)	-	(133,264)
REVENUE CATEGORIES					
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	14,396,432	-	14,396,432	-	14,396,432
0415 Admin and Service Charges					
3400 Other Funds Ltd	36,036,848	-	36,036,848	-	36,036,848
TOTAL CHARGES FOR SERVICES					
3400 Other Funds Ltd	50,433,280	-	50,433,280	-	50,433,280
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(5,099,355)	-	(5,099,355)	-	(5,099,355)
AVAILABLE REVENUES					
3400 Other Funds Ltd	45,200,661	-	45,200,661	-	45,200,661
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	22,215,696	(1,342,368)	20,873,328	-	20,873,328
3160 Temporary Appointments					
3400 Other Funds Ltd	69,498	3,406	72,904	-	72,904

**Detail Revenues & Expenditures - Requested Budget
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Chief Financial Office**

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Cross Reference Number: 10700-035-00-00-00000**

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3170 Overtime Payments					
3400 Other Funds Ltd	9,027	443	9,470	-	9,470
3180 Shift Differential					
3400 Other Funds Ltd	95	5	100	-	100
3190 All Other Differential					
3400 Other Funds Ltd	37,976	1,861	39,837	-	39,837
TOTAL SALARIES & WAGES					
3400 Other Funds Ltd	22,332,292	(1,336,653)	20,995,639	-	20,995,639
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	6,241	(474)	5,767	-	5,767
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	5,503,062	(331,262)	5,171,800	-	5,171,800
3230 Social Security Taxes					
3400 Other Funds Ltd	1,672,240	(102,255)	1,569,985	-	1,569,985
3241 Paid Family Medical Leave Insurance					
3400 Other Funds Ltd	86,707	(5,360)	81,347	-	81,347
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	3,002	(228)	2,774	-	2,774
3260 Mass Transit Tax					
3400 Other Funds Ltd	118,911	15,117	134,028	-	134,028
3270 Flexible Benefits					
3400 Other Funds Ltd	3,488,640	(264,960)	3,223,680	-	3,223,680

Detail Revenues & Expenditures - Requested Budget

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Chief Financial Office

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	10,878,803	(689,422)	10,189,381	-	10,189,381
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(976,649)	(139,966)	(1,116,615)	-	(1,116,615)
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	32,234,446	(2,166,041)	30,068,405	-	30,068,405
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	20,529	1,006	21,535	-	21,535
6400 Federal Funds Ltd	3,725	(3,725)	-	-	-
All Funds	24,254	(2,719)	21,535	-	21,535
4150 Employee Training					
3400 Other Funds Ltd	83,365	4,086	87,451	-	87,451
6400 Federal Funds Ltd	7,823	(7,823)	-	-	-
All Funds	91,188	(3,737)	87,451	-	87,451
4175 Office Expenses					
3400 Other Funds Ltd	438,028	21,464	459,492	-	459,492
6400 Federal Funds Ltd	9,347	(9,347)	-	-	-
All Funds	447,375	12,117	459,492	-	459,492
4200 Telecommunications					
3400 Other Funds Ltd	381,497	(191,106)	190,391	-	190,391
6400 Federal Funds Ltd	10,465	(10,465)	-	-	-

**Detail Revenues & Expenditures - Requested Budget
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Chief Financial Office**

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
All Funds	391,962	(201,571)	190,391	-	190,391
4250 Data Processing					
3400 Other Funds Ltd	4,949,238	242,512	5,191,750	-	5,191,750
6400 Federal Funds Ltd	3,556	(3,556)	-	-	-
All Funds	4,952,794	238,956	5,191,750	-	5,191,750
4275 Publicity and Publications					
3400 Other Funds Ltd	154,483	(54,677)	99,806	-	99,806
4300 Professional Services					
3400 Other Funds Ltd	1,148,054	(270,790)	877,264	-	877,264
4315 IT Professional Services					
3400 Other Funds Ltd	269,394	25,054	294,448	-	294,448
4325 Attorney General					
3400 Other Funds Ltd	129,961	12,087	142,048	-	142,048
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	11,843	581	12,424	-	12,424
4400 Dues and Subscriptions					
3400 Other Funds Ltd	28,011	1,373	29,384	-	29,384
6400 Federal Funds Ltd	2,558	(2,558)	-	-	-
All Funds	30,569	(1,185)	29,384	-	29,384
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	710,627	34,821	745,448	-	745,448
4450 Fuels and Utilities					
3400 Other Funds Ltd	5,316	260	5,576	-	5,576

**Detail Revenues & Expenditures - Requested Budget
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Chief Financial Office**

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
4650 Other Services and Supplies					
3400 Other Funds Ltd	352,924	(9,551)	343,373	-	343,373
6400 Federal Funds Ltd	1,830	(1,830)	-	-	-
All Funds	354,754	(11,381)	343,373	-	343,373
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	82,255	(8,765)	73,490	-	73,490
6400 Federal Funds Ltd	2,184	(2,184)	-	-	-
All Funds	84,439	(10,949)	73,490	-	73,490
4715 IT Expendable Property					
3400 Other Funds Ltd	95,641	4,688	100,329	-	100,329
6400 Federal Funds Ltd	9,142	(9,142)	-	-	-
All Funds	104,783	(4,454)	100,329	-	100,329
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	8,861,166	(186,957)	8,674,209	-	8,674,209
6400 Federal Funds Ltd	50,630	(50,630)	-	-	-
TOTAL SERVICES & SUPPLIES	\$8,911,796	(\$237,587)	\$8,674,209	-	\$8,674,209
TOTAL EXPENDITURES					
3400 Other Funds Ltd	41,095,612	(2,352,998)	38,742,614	-	38,742,614
6400 Federal Funds Ltd	50,630	(50,630)	-	-	-
TOTAL EXPENDITURES	\$41,146,242	(\$2,403,628)	\$38,742,614	-	\$38,742,614
ENDING BALANCE					
3400 Other Funds Ltd	4,105,049	2,352,998	6,458,047	-	6,458,047
6400 Federal Funds Ltd	(50,630)	50,630	-	-	-

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
TOTAL ENDING BALANCE	\$4,054,419	\$2,403,628	\$6,458,047	-	\$6,458,047
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	79	(6)	73	-	73
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	79.00	(6.00)	73.00	-	73.00

Detail Revenues & Expenditures - Requested Budget

Version: V - 01 - Agency Request Budget

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Cross Reference Number: 10700-042-00-00-00000

Enterprise Information Services (EIS)

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	16,611,906	-	16,611,906	-	16,611,906
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	37,706	(37,706)	-	1,005,680	1,005,680
CHARGES FOR SERVICES					
0415 Admin and Service Charges					
3400 Other Funds Ltd	238,795,737	-	238,795,737	-	238,795,737
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	4,916,260	-	4,916,260	-	4,916,260
TOTAL REVENUES					
8000 General Fund	37,706	(37,706)	-	1,005,680	1,005,680
3400 Other Funds Ltd	243,711,997	-	243,711,997	-	243,711,997
TOTAL REVENUES	\$243,749,703	(\$37,706)	\$243,711,997	\$1,005,680	\$244,717,677
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(10,204,754)	-	(10,204,754)	-	(10,204,754)
AVAILABLE REVENUES					
8000 General Fund	37,706	(37,706)	-	1,005,680	1,005,680
3400 Other Funds Ltd	250,119,149	-	250,119,149	-	250,119,149

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Enterprise Information Services (EIS)

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
TOTAL AVAILABLE REVENUES	\$250,156,855	(\$37,706)	\$250,119,149	\$1,005,680	\$251,124,829
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	-	-	-	660,912	660,912
3400 Other Funds Ltd	44,708,400	2,114,208	46,822,608	852,831	47,675,439
All Funds	44,708,400	2,114,208	46,822,608	1,513,743	48,336,351
3160 Temporary Appointments					
3400 Other Funds Ltd	420,548	86,119	506,667	-	506,667
3190 All Other Differential					
3400 Other Funds Ltd	877,249	54,503	931,752	-	931,752
TOTAL SALARIES & WAGES					
8000 General Fund	-	-	-	660,912	660,912
3400 Other Funds Ltd	46,006,197	2,254,830	48,261,027	852,831	49,113,858
TOTAL SALARIES & WAGES	\$46,006,197	\$2,254,830	\$48,261,027	\$1,513,743	\$49,774,770
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	-	-	-	158	158
3400 Other Funds Ltd	10,744	790	11,534	280	11,814
All Funds	10,744	790	11,534	438	11,972
3220 Public Employees' Retire Cont					
8000 General Fund	-	-	-	163,378	163,378

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	11,268,771	536,104	11,804,875	210,819	12,015,694
All Funds	11,268,771	536,104	11,804,875	374,197	12,179,072
3230 Social Security Taxes					
8000 General Fund	-	-	-	50,560	50,560
3400 Other Funds Ltd	3,359,411	172,494	3,531,905	65,240	3,597,145
All Funds	3,359,411	172,494	3,531,905	115,800	3,647,705
3241 Paid Family Medical Leave Insurance					
8000 General Fund	-	-	-	2,644	2,644
3400 Other Funds Ltd	172,027	8,675	180,702	3,411	184,113
All Funds	172,027	8,675	180,702	6,055	186,757
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	-	-	-	76	76
3400 Other Funds Ltd	5,168	380	5,548	132	5,680
All Funds	5,168	380	5,548	208	5,756
3260 Mass Transit Tax					
8000 General Fund	2,210	(2,210)	-	3,966	3,966
3400 Other Funds Ltd	258,060	24,632	282,692	5,118	287,810
All Funds	260,270	22,422	282,692	9,084	291,776
3270 Flexible Benefits					
8000 General Fund	-	-	-	88,320	88,320
3400 Other Funds Ltd	6,005,760	441,600	6,447,360	154,560	6,601,920
All Funds	6,005,760	441,600	6,447,360	242,880	6,690,240
TOTAL OTHER PAYROLL EXPENSES					

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Enterprise Information Services (EIS)

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
8000 General Fund	2,210	(2,210)	-	309,102	309,102
3400 Other Funds Ltd	21,079,941	1,184,675	22,264,616	439,560	22,704,176
TOTAL OTHER PAYROLL EXPENSES	\$21,082,151	\$1,182,465	\$22,264,616	\$748,662	\$23,013,278
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(2,147,686)	(152,624)	(2,300,310)	-	(2,300,310)
TOTAL PERSONAL SERVICES					
8000 General Fund	2,210	(2,210)	-	970,014	970,014
3400 Other Funds Ltd	64,938,452	3,286,881	68,225,333	1,292,391	69,517,724
TOTAL PERSONAL SERVICES	\$64,940,662	\$3,284,671	\$68,225,333	\$2,262,405	\$70,487,738
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	-	-	-	1,770	1,770
3400 Other Funds Ltd	44,180	2,165	46,345	3,910	50,255
All Funds	44,180	2,165	46,345	5,680	52,025
4125 Out of State Travel					
3400 Other Funds Ltd	45	2	47	-	47
4150 Employee Training					
8000 General Fund	-	-	-	7,554	7,554
3400 Other Funds Ltd	1,736,858	85,106	1,821,964	13,967	1,835,931
All Funds	1,736,858	85,106	1,821,964	21,521	1,843,485
4175 Office Expenses					
8000 General Fund	-	-	-	6,300	6,300

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	117,844	90,899	208,743	12,600	221,343
All Funds	117,844	90,899	208,743	18,900	227,643
4200 Telecommunications					
8000 General Fund	-	-	-	7,054	7,054
3400 Other Funds Ltd	13,994,745	(2,415,091)	11,579,654	9,629,158	21,208,812
All Funds	13,994,745	(2,415,091)	11,579,654	9,636,212	21,215,866
4250 Data Processing					
8000 General Fund	-	-	-	2,396	2,396
3400 Other Funds Ltd	8,461,140	(1,146,191)	7,314,949	18,871,195	26,186,144
All Funds	8,461,140	(1,146,191)	7,314,949	18,873,591	26,188,540
4275 Publicity and Publications					
3400 Other Funds Ltd	4,462	4,684	9,146	-	9,146
4300 Professional Services					
3400 Other Funds Ltd	631,854	58,763	690,617	-	690,617
4315 IT Professional Services					
3400 Other Funds Ltd	15,679,633	1,458,204	17,137,837	-	17,137,837
4325 Attorney General					
3400 Other Funds Ltd	351,931	32,729	384,660	-	384,660
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	374	3,543	3,917	-	3,917
4400 Dues and Subscriptions					
8000 General Fund	-	-	-	1,724	1,724
3400 Other Funds Ltd	130,685	10,870	141,555	3,448	145,003

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Enterprise Information Services (EIS)

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
All Funds	130,685	10,870	141,555	5,172	146,727
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	817,900	160,278	978,178	-	978,178
4475 Facilities Maintenance					
3400 Other Funds Ltd	9	-	9	-	9
4575 Agency Program Related S and S					
3400 Other Funds Ltd	196	10	206	-	206
4650 Other Services and Supplies					
8000 General Fund	-	-	-	1,234	1,234
3400 Other Funds Ltd	1,139,439	55,832	1,195,271	2,468	1,197,739
All Funds	1,139,439	55,832	1,195,271	3,702	1,198,973
4700 Expendable Prop 250 - 5000					
8000 General Fund	-	-	-	1,472	1,472
3400 Other Funds Ltd	13,533	18,411	31,944	2,944	34,888
All Funds	13,533	18,411	31,944	4,416	36,360
4715 IT Expendable Property					
8000 General Fund	35,496	(35,496)	-	6,162	6,162
3400 Other Funds Ltd	70,176,972	7,765,170	77,942,142	12,324	77,954,466
All Funds	70,212,468	7,729,674	77,942,142	18,486	77,960,628
TOTAL SERVICES & SUPPLIES					
8000 General Fund	35,496	(35,496)	-	35,666	35,666
3400 Other Funds Ltd	113,301,800	6,185,384	119,487,184	28,552,014	148,039,198
TOTAL SERVICES & SUPPLIES	\$113,337,296	\$6,149,888	\$119,487,184	\$28,587,680	\$148,074,864

Administrative Svcs, Dept of**Agency Number: 10700****Detail Revenues & Expenditures - Requested Budget
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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
CAPITAL OUTLAY					
5150 Telecommunications Equipment					
3400 Other Funds Ltd	1,396,685	68,438	1,465,123	-	1,465,123
5550 Data Processing Software					
3400 Other Funds Ltd	2,396,600	117,433	2,514,033	-	2,514,033
TOTAL CAPITAL OUTLAY					
3400 Other Funds Ltd	3,793,285	185,871	3,979,156	-	3,979,156
TOTAL EXPENDITURES					
8000 General Fund	37,706	(37,706)	-	1,005,680	1,005,680
3400 Other Funds Ltd	182,033,537	9,658,136	191,691,673	29,844,405	221,536,078
TOTAL EXPENDITURES	\$182,071,243	\$9,620,430	\$191,691,673	\$30,850,085	\$222,541,758
ENDING BALANCE					
3400 Other Funds Ltd	68,085,612	(9,658,136)	58,427,476	(29,844,405)	28,583,071
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	136	10	146	6	152
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	136.00	10.00	146.00	5.52	151.52

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	4,456,437	-	4,456,437	-	4,456,437
0030 Beginning Balance Adjustment					
3400 Other Funds Ltd	(1,102,722)	-	(1,102,722)	-	(1,102,722)
TOTAL BEGINNING BALANCE					
3400 Other Funds Ltd	3,353,715	-	3,353,715	-	3,353,715
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	14,557	(14,557)	-	-	-
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	2,881,419	-	2,881,419	-	2,881,419
0415 Admin and Service Charges					
3400 Other Funds Ltd	37,216,382	-	37,216,382	(8,098,525)	29,117,857
TOTAL CHARGES FOR SERVICES					
3400 Other Funds Ltd	40,097,801	-	40,097,801	(8,098,525)	31,999,276
TOTAL REVENUES					
8000 General Fund	14,557	(14,557)	-	-	-
3400 Other Funds Ltd	40,097,801	-	40,097,801	(8,098,525)	31,999,276
TOTAL REVENUES	\$40,112,358	(\$14,557)	\$40,097,801	(\$8,098,525)	\$31,999,276

TRANSFERS OUT

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(4,609,464)	-	(4,609,464)	967,988	(3,641,476)
2121 Tsfr To Governor, Office of the					
3400 Other Funds Ltd	(990,004)	-	(990,004)	-	(990,004)
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(5,599,468)	-	(5,599,468)	967,988	(4,631,480)
AVAILABLE REVENUES					
8000 General Fund	14,557	(14,557)	-	-	-
3400 Other Funds Ltd	37,852,048	-	37,852,048	(7,130,537)	30,721,511
TOTAL AVAILABLE REVENUES	\$37,866,605	(\$14,557)	\$37,852,048	(\$7,130,537)	\$30,721,511
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	18,785,442	-	18,785,442	(4,186,818)	14,598,624
3160 Temporary Appointments					
3400 Other Funds Ltd	550,000	26,950	576,950	-	576,950
TOTAL SALARIES & WAGES					
3400 Other Funds Ltd	19,335,442	26,950	19,362,392	(4,186,818)	15,175,574
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	5,293	-	5,293	(1,352)	3,941
3220 Public Employees' Retire Cont					

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Chief Human Resource Office

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	4,643,496	-	4,643,496	(1,034,980)	3,608,516
3230 Social Security Taxes					
3400 Other Funds Ltd	1,414,411	2,062	1,416,473	(319,759)	1,096,714
3240 Unemployment Assessments					
3400 Other Funds Ltd	9,819	481	10,300	-	10,300
3241 Paid Family Medical Leave Insurance					
3400 Other Funds Ltd	73,670	-	73,670	(16,710)	56,960
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	2,546	-	2,546	(651)	1,895
3260 Mass Transit Tax					
8000 General Fund	849	(849)	-	-	-
3400 Other Funds Ltd	102,333	13,841	116,174	(25,120)	91,054
All Funds	103,182	12,992	116,174	(25,120)	91,054
3270 Flexible Benefits					
3400 Other Funds Ltd	2,958,720	-	2,958,720	(756,240)	2,202,480
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	849	(849)	-	-	-
3400 Other Funds Ltd	9,210,288	16,384	9,226,672	(2,154,812)	7,071,860
TOTAL OTHER PAYROLL EXPENSES	\$9,211,137	\$15,535	\$9,226,672	(\$2,154,812)	\$7,071,860
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(857,456)	(109,316)	(966,772)	218,579	(748,193)
TOTAL PERSONAL SERVICES					

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Chief Human Resource Office

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
8000 General Fund	849	(849)	-	-	-
3400 Other Funds Ltd	27,688,274	(65,982)	27,622,292	(6,123,051)	21,499,241
TOTAL PERSONAL SERVICES	\$27,689,123	(\$66,831)	\$27,622,292	(\$6,123,051)	\$21,499,241
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	1,008	(1,008)	-	-	-
3400 Other Funds Ltd	39,601	1,940	41,541	(9,872)	31,669
All Funds	40,609	932	41,541	(9,872)	31,669
4150 Employee Training					
8000 General Fund	2,118	(2,118)	-	-	-
3400 Other Funds Ltd	506,443	24,815	531,258	(29,350)	501,908
All Funds	508,561	22,697	531,258	(29,350)	501,908
4175 Office Expenses					
8000 General Fund	2,531	(2,531)	-	-	-
3400 Other Funds Ltd	142,296	6,974	149,270	(59,090)	90,180
All Funds	144,827	4,443	149,270	(59,090)	90,180
4200 Telecommunications					
8000 General Fund	2,834	(2,834)	-	-	-
3400 Other Funds Ltd	165,729	8,120	173,849	(36,208)	137,641
All Funds	168,563	5,286	173,849	(36,208)	137,641
4250 Data Processing					
8000 General Fund	963	(963)	-	-	-
3400 Other Funds Ltd	402,673	76,104	478,777	(112,760)	366,017

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
All Funds	403,636	75,141	478,777	(112,760)	366,017
4275 Publicity and Publications					
3400 Other Funds Ltd	52,678	2,581	55,259	(15,953)	39,306
4300 Professional Services					
3400 Other Funds Ltd	1,818,600	169,128	1,987,728	(12,566)	1,975,162
4325 Attorney General					
3400 Other Funds Ltd	807,231	75,073	882,304	(53,436)	828,868
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	5,974	293	6,267	-	6,267
4400 Dues and Subscriptions					
8000 General Fund	693	(693)	-	-	-
3400 Other Funds Ltd	70,067	3,433	73,500	(6,966)	66,534
All Funds	70,760	2,740	73,500	(6,966)	66,534
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	430,654	21,102	451,756	(82,579)	369,177
4575 Agency Program Related S and S					
3400 Other Funds Ltd	11,044	541	11,585	(11,585)	-
4650 Other Services and Supplies					
8000 General Fund	495	(495)	-	-	-
3400 Other Funds Ltd	415,663	20,368	436,031	(57,844)	378,187
All Funds	416,158	19,873	436,031	(57,844)	378,187
4700 Expendable Prop 250 - 5000					
8000 General Fund	591	(591)	-	-	-

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Chief Human Resource Office

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	51,789	2,538	54,327	(15,444)	38,883
All Funds	52,380	1,947	54,327	(15,444)	38,883
4715 IT Expendable Property					
8000 General Fund	2,475	(2,475)	-	-	-
3400 Other Funds Ltd	148,466	7,274	155,740	(21,809)	133,931
All Funds	150,941	4,799	155,740	(21,809)	133,931
TOTAL SERVICES & SUPPLIES					
8000 General Fund	13,708	(13,708)	-	-	-
3400 Other Funds Ltd	5,068,908	420,284	5,489,192	(525,462)	4,963,730
TOTAL SERVICES & SUPPLIES	\$5,082,616	\$406,576	\$5,489,192	(\$525,462)	\$4,963,730
TOTAL EXPENDITURES					
8000 General Fund	14,557	(14,557)	-	-	-
3400 Other Funds Ltd	32,757,182	354,302	33,111,484	(6,648,513)	26,462,971
TOTAL EXPENDITURES	\$32,771,739	\$339,745	\$33,111,484	(\$6,648,513)	\$26,462,971
ENDING BALANCE					
3400 Other Funds Ltd	5,094,866	(354,302)	4,740,564	(482,024)	4,258,540
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	67	-	67	(17)	50
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	67.00	-	67.00	(17.12)	49.88

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EIS – Data Center Services

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	27,213,174	-	27,213,174	-	27,213,174
0030 Beginning Balance Adjustment					
3400 Other Funds Ltd	(272,834)	-	(272,834)	-	(272,834)
TOTAL BEGINNING BALANCE					
3400 Other Funds Ltd	26,940,340	-	26,940,340	-	26,940,340
REVENUE CATEGORIES					
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	126,622,262	-	126,622,262	-	126,622,262
0415 Admin and Service Charges					
3400 Other Funds Ltd	70,428,509	-	70,428,509	-	70,428,509
TOTAL CHARGES FOR SERVICES					
3400 Other Funds Ltd	197,050,771	-	197,050,771	-	197,050,771
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	2,610,224	-	2,610,224	-	2,610,224
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	43,923,806	-	43,923,806	-	43,923,806
1020 Transfer In - Indirect Cost					
3400 Other Funds Ltd	5,658,989	-	5,658,989	-	5,658,989

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EIS – Data Center Services

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	49,582,795	-	49,582,795	-	49,582,795
TOTAL REVENUES					
3400 Other Funds Ltd	249,243,790	-	249,243,790	-	249,243,790
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(53,426,126)	-	(53,426,126)	-	(53,426,126)
2020 Transfer Out - Indirect Cost					
3400 Other Funds Ltd	(5,658,989)	-	(5,658,989)	-	(5,658,989)
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(59,085,115)	-	(59,085,115)	-	(59,085,115)
AVAILABLE REVENUES					
3400 Other Funds Ltd	217,099,015	-	217,099,015	-	217,099,015
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	41,777,904	(2,114,208)	39,663,696	-	39,663,696
3160 Temporary Appointments					
3400 Other Funds Ltd	241,356	(53,684)	187,672	-	187,672
3170 Overtime Payments					
3400 Other Funds Ltd	67,044	3,286	70,330	-	70,330
3190 All Other Differential					

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EIS – Data Center Services

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	1,103,177	42,537	1,145,714	-	1,145,714
TOTAL SALARIES & WAGES					
3400 Other Funds Ltd	43,189,481	(2,122,069)	41,067,412	-	41,067,412
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	11,542	(790)	10,752	-	10,752
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	10,616,789	(511,304)	10,105,485	-	10,105,485
3230 Social Security Taxes					
3400 Other Funds Ltd	3,281,973	(162,337)	3,119,636	-	3,119,636
3241 Paid Family Medical Leave Insurance					
3400 Other Funds Ltd	170,384	(8,275)	162,109	-	162,109
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	5,554	(380)	5,174	-	5,174
3260 Mass Transit Tax					
3400 Other Funds Ltd	238,041	15,238	253,279	-	253,279
3270 Flexible Benefits					
3400 Other Funds Ltd	6,452,880	(441,600)	6,011,280	-	6,011,280
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	20,777,163	(1,109,448)	19,667,715	-	19,667,715
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(1,980,563)	(178,911)	(2,159,474)	-	(2,159,474)

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	61,986,081	(3,410,428)	58,575,653	-	58,575,653
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	38,069	1,865	39,934	-	39,934
4125 Out of State Travel					
3400 Other Funds Ltd	37,560	1,840	39,400	-	39,400
4150 Employee Training					
3400 Other Funds Ltd	57,878	2,836	60,714	-	60,714
4175 Office Expenses					
3400 Other Funds Ltd	308,554	(70,006)	238,548	-	238,548
4200 Telecommunications					
3400 Other Funds Ltd	8,151,846	382,490	8,534,336	-	8,534,336
4250 Data Processing					
3400 Other Funds Ltd	22,971,094	1,112,872	24,083,966	-	24,083,966
4275 Publicity and Publications					
3400 Other Funds Ltd	52,146	(1,911)	50,235	-	50,235
4300 Professional Services					
3400 Other Funds Ltd	4,356	405	4,761	-	4,761
4315 IT Professional Services					
3400 Other Funds Ltd	13,539,066	1,259,134	14,798,200	-	14,798,200
4325 Attorney General					
3400 Other Funds Ltd	91,491	8,508	99,999	-	99,999

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	17,258	(2,680)	14,578	-	14,578
4400 Dues and Subscriptions					
3400 Other Funds Ltd	32,476	(2,875)	29,601	-	29,601
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	6,992,801	222,445	7,215,246	-	7,215,246
4450 Fuels and Utilities					
3400 Other Funds Ltd	7,275	356	7,631	-	7,631
4475 Facilities Maintenance					
3400 Other Funds Ltd	2,534	124	2,658	-	2,658
4650 Other Services and Supplies					
3400 Other Funds Ltd	2,525,735	123,761	2,649,496	-	2,649,496
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	134,984	(11,132)	123,852	-	123,852
4715 IT Expendable Property					
3400 Other Funds Ltd	48,988,748	(1,716,162)	47,272,586	4,262,700	51,535,286
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	103,953,871	1,311,870	105,265,741	4,262,700	109,528,441
CAPITAL OUTLAY					
5150 Telecommunications Equipment					
3400 Other Funds Ltd	2,879,073	141,074	3,020,147	-	3,020,147
5550 Data Processing Software					
3400 Other Funds Ltd	256,530	12,570	269,100	-	269,100

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
5600 Data Processing Hardware					
3400 Other Funds Ltd	1,311,839	64,280	1,376,119	-	1,376,119
5900 Other Capital Outlay					
3400 Other Funds Ltd	11,114,611	544,616	11,659,227	-	11,659,227
TOTAL CAPITAL OUTLAY					
3400 Other Funds Ltd	15,562,053	762,540	16,324,593	-	16,324,593
TOTAL EXPENDITURES					
3400 Other Funds Ltd	181,502,005	(1,336,018)	180,165,987	4,262,700	184,428,687
ENDING BALANCE					
3400 Other Funds Ltd	35,597,010	1,336,018	36,933,028	(4,262,700)	32,670,328
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	146	(10)	136	-	136
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	146.00	(10.00)	136.00	-	136.00

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	639,422	-	639,422	-	639,422
REVENUE CATEGORIES					
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	7,295,606	-	7,295,606	-	7,295,606
0415 Admin and Service Charges					
3400 Other Funds Ltd	60,455,070	-	60,455,070	-	60,455,070
TOTAL CHARGES FOR SERVICES					
3400 Other Funds Ltd	67,750,676	-	67,750,676	-	67,750,676
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(3,088,688)	-	(3,088,688)	-	(3,088,688)
AVAILABLE REVENUES					
3400 Other Funds Ltd	65,301,410	-	65,301,410	-	65,301,410
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	10,708,488	2,872,656	13,581,144	3,481,923	17,063,067
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	2,765	948	3,713	1,199	4,912
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	2,647,134	710,119	3,357,253	860,736	4,217,989
3230 Social Security Taxes					
3400 Other Funds Ltd	802,278	219,759	1,022,037	266,362	1,288,399
3241 Paid Family Medical Leave Insurance					
3400 Other Funds Ltd	41,744	11,491	53,235	13,923	67,158
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	1,330	456	1,786	566	2,352
3260 Mass Transit Tax					
3400 Other Funds Ltd	85,946	(12,513)	73,433	20,895	94,328
3270 Flexible Benefits					
3400 Other Funds Ltd	1,545,600	529,920	2,075,520	662,400	2,737,920
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	5,126,797	1,460,180	6,586,977	1,826,081	8,413,058
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(266,865)	(268,559)	(535,424)	-	(535,424)
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	15,568,420	4,064,277	19,632,697	5,308,004	24,940,701
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	72,678	6,018	78,696	20,965	99,661

**Detail Revenues & Expenditures - Requested Budget
2027-29 Biennium**

**Version: V - 01 - Agency Request Budget
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Oregon Statewide Business Application (SBA)

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
4150 Employee Training					
3400 Other Funds Ltd	157,167	16,709	173,876	45,953	219,829
4175 Office Expenses					
3400 Other Funds Ltd	174,248	14,705	188,953	53,550	242,503
4200 Telecommunications					
3400 Other Funds Ltd	199,201	22,821	222,022	59,959	281,981
4250 Data Processing					
3400 Other Funds Ltd	376,481	91,077	467,558	20,366	487,924
4275 Publicity and Publications					
3400 Other Funds Ltd	3,999	63,477	67,476	-	67,476
4300 Professional Services					
3400 Other Funds Ltd	1,208,075	112,351	1,320,426	-	1,320,426
4315 IT Professional Services					
3400 Other Funds Ltd	22,509,390	1,192,973	23,702,363	7,853,569	31,555,932
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	3,332	163	3,495	-	3,495
4400 Dues and Subscriptions					
3400 Other Funds Ltd	44,449	3,040	47,489	14,654	62,143
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	379,568	71,421	450,989	-	450,989
4650 Other Services and Supplies					
3400 Other Funds Ltd	54,349	39,180	93,529	10,489	104,018
4700 Expendable Prop 250 - 5000					

**Detail Revenues & Expenditures - Requested Budget
2027-29 Biennium
Oregon Statewide Business Application (SBA)**

**Version: V - 01 - Agency Request Budget
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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	45,629	15,767	61,396	12,512	73,908
4715 IT Expendable Property					
3400 Other Funds Ltd	144,579	13,116	157,695	52,377	210,072
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	25,373,145	1,662,818	27,035,963	8,144,394	35,180,357
TOTAL EXPENDITURES					
3400 Other Funds Ltd	40,941,565	5,727,095	46,668,660	13,452,398	60,121,058
ENDING BALANCE					
3400 Other Funds Ltd	24,359,845	(5,727,095)	18,632,750	(13,452,398)	5,180,352
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	35	12	47	17	64
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	35.00	12.00	47.00	15.08	62.08

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	7,443,605	-	7,443,605	-	7,443,605
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	385,977	(385,977)	-	-	-
LICENSES AND FEES					
0210 Non-business Lic. and Fees					
3400 Other Funds Ltd	5,533,149	-	5,533,149	-	5,533,149
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	68,860,958	-	68,860,958	-	68,860,958
0415 Admin and Service Charges					
3400 Other Funds Ltd	11,749,920	-	11,749,920	-	11,749,920
TOTAL CHARGES FOR SERVICES					
3400 Other Funds Ltd	80,610,878	-	80,610,878	-	80,610,878
FINES, RENTS AND ROYALTIES					
0510 Rents and Royalties					
3400 Other Funds Ltd	141,535,127	-	141,535,127	-	141,535,127
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	8,474,827	-	8,474,827	-	8,474,827

Detail Revenues & Expenditures - Requested Budget
2027-29 Biennium
Enterprise Asset Management

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
1020 Transfer In - Indirect Cost					
3400 Other Funds Ltd	2,190,943	-	2,190,943	-	2,190,943
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	10,665,770	-	10,665,770	-	10,665,770
TOTAL REVENUES					
8000 General Fund	385,977	(385,977)	-	-	-
3400 Other Funds Ltd	238,344,924	-	238,344,924	-	238,344,924
TOTAL REVENUES	\$238,730,901	(\$385,977)	\$238,344,924	-	\$238,344,924
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(90,512,054)	-	(90,512,054)	-	(90,512,054)
2020 Transfer Out - Indirect Cost					
3400 Other Funds Ltd	(2,190,943)	-	(2,190,943)	-	(2,190,943)
2050 Transfer to Other					
3400 Other Funds Ltd	(13,921,274)	-	(13,921,274)	-	(13,921,274)
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(106,624,271)	-	(106,624,271)	-	(106,624,271)
AVAILABLE REVENUES					
8000 General Fund	385,977	(385,977)	-	-	-
3400 Other Funds Ltd	139,164,258	-	139,164,258	-	139,164,258
TOTAL AVAILABLE REVENUES	\$139,550,235	(\$385,977)	\$139,164,258	-	\$139,164,258
EXPENDITURES					
PERSONAL SERVICES					

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	37,923,720	-	37,923,720	914,058	38,837,778
3160 Temporary Appointments					
3400 Other Funds Ltd	123,609	6,057	129,666	-	129,666
3170 Overtime Payments					
3400 Other Funds Ltd	140,072	6,864	146,936	-	146,936
3180 Shift Differential					
3400 Other Funds Ltd	21,629	1,060	22,689	-	22,689
3190 All Other Differential					
3400 Other Funds Ltd	325,900	15,969	341,869	-	341,869
TOTAL SALARIES & WAGES					
3400 Other Funds Ltd	38,534,930	29,950	38,564,880	914,058	39,478,938
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	16,234	-	16,234	429	16,663
3220 Public Employees' Retire Cont					
3400 Other Funds Ltd	9,495,258	5,907	9,501,165	225,955	9,727,120
3230 Social Security Taxes					
3400 Other Funds Ltd	2,930,970	2,291	2,933,261	69,926	3,003,187
3240 Unemployment Assessments					
3400 Other Funds Ltd	15,168	743	15,911	-	15,911
3241 Paid Family Medical Leave Insurance					

Detail Revenues & Expenditures - Requested Budget
2027-29 Biennium
Enterprise Asset Management

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	152,538	96	152,634	3,655	156,289
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	7,809	-	7,809	203	8,012
3260 Mass Transit Tax					
8000 General Fund	1,607	(1,607)	-	-	-
3400 Other Funds Ltd	207,467	23,923	231,390	3,498	234,888
All Funds	209,074	22,316	231,390	3,498	234,888
3270 Flexible Benefits					
3400 Other Funds Ltd	9,074,880	-	9,074,880	237,360	9,312,240
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	1,607	(1,607)	-	-	-
3400 Other Funds Ltd	21,900,324	32,960	21,933,284	541,026	22,474,310
TOTAL OTHER PAYROLL EXPENSES	\$21,901,931	\$31,353	\$21,933,284	\$541,026	\$22,474,310
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(1,722,910)	(203,837)	(1,926,747)	-	(1,926,747)
TOTAL PERSONAL SERVICES					
8000 General Fund	1,607	(1,607)	-	-	-
3400 Other Funds Ltd	58,712,344	(140,927)	58,571,417	1,455,084	60,026,501
TOTAL PERSONAL SERVICES	\$58,713,951	(\$142,534)	\$58,571,417	\$1,455,084	\$60,026,501
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	102,754	5,035	107,789	4,794	112,583

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
4125 Out of State Travel					
3400 Other Funds Ltd	28,823	1,412	30,235	-	30,235
4150 Employee Training					
8000 General Fund	3,303	(3,303)	-	-	-
3400 Other Funds Ltd	120,632	5,912	126,544	10,851	137,395
All Funds	123,935	2,609	126,544	10,851	137,395
4175 Office Expenses					
8000 General Fund	5,752	(5,752)	-	-	-
3400 Other Funds Ltd	150,183	7,359	157,542	18,900	176,442
All Funds	155,935	1,607	157,542	18,900	176,442
4200 Telecommunications					
8000 General Fund	6,440	(6,440)	-	-	-
3400 Other Funds Ltd	643,518	31,533	675,051	21,162	696,213
All Funds	649,958	25,093	675,051	21,162	696,213
4250 Data Processing					
8000 General Fund	2,188	(2,188)	-	-	-
3400 Other Funds Ltd	854,256	71,770	926,026	7,188	933,214
All Funds	856,444	69,582	926,026	7,188	933,214
4275 Publicity and Publications					
3400 Other Funds Ltd	48,338	2,369	50,707	-	50,707
4300 Professional Services					
3400 Other Funds Ltd	604,064	212,178	816,242	-	816,242
4315 IT Professional Services					

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	110,883	10,312	121,195	-	121,195
4325 Attorney General					
8000 General Fund	307,017	(307,017)	-	-	-
3400 Other Funds Ltd	393,314	56,578	449,892	-	449,892
All Funds	700,331	(250,439)	449,892	-	449,892
4375 Employee Recruitment and Develop					
3400 Other Funds Ltd	2,232	109	2,341	-	2,341
4400 Dues and Subscriptions					
8000 General Fund	1,574	(1,574)	-	-	-
3400 Other Funds Ltd	86,548	4,241	90,789	5,172	95,961
All Funds	88,122	2,667	90,789	5,172	95,961
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	3,197,752	6,690	3,204,442	-	3,204,442
4450 Fuels and Utilities					
3400 Other Funds Ltd	8,191,961	573,437	8,765,398	-	8,765,398
4475 Facilities Maintenance					
3400 Other Funds Ltd	31,770	1,557	33,327	-	33,327
4575 Agency Program Related S and S					
8000 General Fund	50,000	(50,000)	-	-	-
3400 Other Funds Ltd	22,611,792	1,660,610	24,272,402	-	24,272,402
All Funds	22,661,792	1,610,610	24,272,402	-	24,272,402
4625 Other COP Costs					
3400 Other Funds Ltd	1,130,000	(1,130,000)	-	610,000	610,000

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
4650 Other Services and Supplies					
8000 General Fund	1,126	(1,126)	-	-	-
3400 Other Funds Ltd	12,442,846	583,698	13,026,544	3,702	13,030,246
All Funds	12,443,972	582,572	13,026,544	3,702	13,030,246
4700 Expendable Prop 250 - 5000					
8000 General Fund	1,344	(1,344)	-	-	-
3400 Other Funds Ltd	36,563	1,791	38,354	4,416	42,770
All Funds	37,907	447	38,354	4,416	42,770
4715 IT Expendable Property					
8000 General Fund	5,626	(5,626)	-	-	-
3400 Other Funds Ltd	142,730	6,994	149,724	18,486	168,210
All Funds	148,356	1,368	149,724	18,486	168,210
TOTAL SERVICES & SUPPLIES					
8000 General Fund	384,370	(384,370)	-	-	-
3400 Other Funds Ltd	50,930,959	2,113,585	53,044,544	704,671	53,749,215
TOTAL SERVICES & SUPPLIES	\$51,315,329	\$1,729,215	\$53,044,544	\$704,671	\$53,749,215
CAPITAL OUTLAY					
5350 Industrial and Heavy Equipment					
3400 Other Funds Ltd	62,225	3,049	65,274	-	65,274
5400 Automotive and Aircraft					
3400 Other Funds Ltd	20,095,641	1,607,651	21,703,292	-	21,703,292
TOTAL CAPITAL OUTLAY					
3400 Other Funds Ltd	20,157,866	1,610,700	21,768,566	-	21,768,566

Administrative Svcs, Dept of**Agency Number: 10700****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-060-00-00-00000****Enterprise Asset Management**

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
TOTAL EXPENDITURES					
8000 General Fund	385,977	(385,977)	-	-	-
3400 Other Funds Ltd	129,801,169	3,583,358	133,384,527	2,159,755	135,544,282
TOTAL EXPENDITURES	\$130,187,146	\$3,197,381	\$133,384,527	\$2,159,755	\$135,544,282
ENDING BALANCE					
3400 Other Funds Ltd	9,363,089	(3,583,358)	5,779,731	(2,159,755)	3,619,976
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	206	-	206	6	212
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	205.50	-	205.50	5.40	210.90

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3200 Other Funds Non-Ltd	(18,861,783)	-	(18,861,783)	-	(18,861,783)
3400 Other Funds Ltd	9,379,380	-	9,379,380	-	9,379,380
All Funds	(9,482,403)	-	(9,482,403)	-	(9,482,403)
0030 Beginning Balance Adjustment					
3400 Other Funds Ltd	1,102,722	-	1,102,722	-	1,102,722
TOTAL BEGINNING BALANCE					
3200 Other Funds Non-Ltd	(18,861,783)	-	(18,861,783)	-	(18,861,783)
3400 Other Funds Ltd	10,482,102	-	10,482,102	-	10,482,102
TOTAL BEGINNING BALANCE	(\$8,379,681)	-	(\$8,379,681)	-	(\$8,379,681)

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	22,283,616	(22,283,616)	-	8,400,000	8,400,000

CHARGES FOR SERVICES

0410 Charges for Services

3400 Other Funds Ltd	82,977,238	-	82,977,238	-	82,977,238

0415 Admin and Service Charges

3200 Other Funds Non-Ltd	328,886,947	-	328,886,947	113,890,412	442,777,359
3400 Other Funds Ltd	26,121,428	-	26,121,428	8,098,525	34,219,953
All Funds	355,008,375	-	355,008,375	121,988,937	476,997,312

TOTAL CHARGES FOR SERVICES

Administrative Svcs, Dept of**Agency Number: 10700****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-065-00-00-00000****Enterprise Goods & Services**

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3200 Other Funds Non-Ltd	328,886,947	-	328,886,947	113,890,412	442,777,359
3400 Other Funds Ltd	109,098,666	-	109,098,666	8,098,525	117,197,191
TOTAL CHARGES FOR SERVICES	\$437,985,613	-	\$437,985,613	\$121,988,937	\$559,974,550
INTEREST EARNINGS					
0605 Interest Income					
3200 Other Funds Non-Ltd	5,171,288	-	5,171,288	-	5,171,288
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	44,391,393	-	44,391,393	-	44,391,393
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	62,490,744	-	62,490,744	-	62,490,744
TOTAL REVENUES					
8000 General Fund	22,283,616	(22,283,616)	-	8,400,000	8,400,000
3200 Other Funds Non-Ltd	334,058,235	-	334,058,235	113,890,412	447,948,647
3400 Other Funds Ltd	215,980,803	-	215,980,803	8,098,525	224,079,328
TOTAL REVENUES	\$572,322,654	(\$22,283,616)	\$550,039,038	\$130,388,937	\$680,427,975
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3200 Other Funds Non-Ltd	(50,898,228)	-	(50,898,228)	-	(50,898,228)
3400 Other Funds Ltd	(25,425,115)	-	(25,425,115)	(967,988)	(26,393,103)
All Funds	(76,323,343)	-	(76,323,343)	(967,988)	(77,291,331)
AVAILABLE REVENUES					

Detail Revenues & Expenditures - Requested Budget

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 10700-065-00-00-00000

Enterprise Goods & Services

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
8000 General Fund	22,283,616	(22,283,616)	-	8,400,000	8,400,000
3200 Other Funds Non-Ltd	264,298,224	-	264,298,224	113,890,412	378,188,636
3400 Other Funds Ltd	201,037,790	-	201,037,790	7,130,537	208,168,327
TOTAL AVAILABLE REVENUES	\$487,619,630	(\$22,283,616)	\$465,336,014	\$129,420,949	\$594,756,963

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	50,843,112	(1,826,088)	49,017,024	6,172,176	55,189,200

3160 Temporary Appointments

3400 Other Funds Ltd	193,205	9,466	202,671	-	202,671

3170 Overtime Payments

3400 Other Funds Ltd	26,552	1,301	27,853	-	27,853

3180 Shift Differential

3400 Other Funds Ltd	11	1	12	-	12

3190 All Other Differential

3400 Other Funds Ltd	5,029	247	5,276	-	5,276

TOTAL SALARIES & WAGES

3400 Other Funds Ltd	51,067,909	(1,815,073)	49,252,836	6,172,176	55,425,012

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	19,118	(553)	18,565	2,291	20,856

3220 Public Employees' Retire Cont

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	12,576,223	(451,025)	12,125,198	1,525,761	13,650,959
3230 Social Security Taxes					
3400 Other Funds Ltd	3,889,352	(138,853)	3,750,499	471,638	4,222,137
3240 Unemployment Assessments					
3400 Other Funds Ltd	14,071	689	14,760	-	14,760
3241 Paid Family Medical Leave Insurance					
3400 Other Funds Ltd	202,369	(7,298)	195,071	24,652	219,723
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	9,196	(266)	8,930	1,102	10,032
3260 Mass Transit Tax					
3400 Other Funds Ltd	275,294	20,222	295,516	37,031	332,547
3270 Flexible Benefits					
3400 Other Funds Ltd	10,686,720	(309,120)	10,377,600	1,280,640	11,658,240
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	27,672,343	(886,204)	26,786,139	3,343,115	30,129,254
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(2,075,304)	(478,091)	(2,553,395)	(218,579)	(2,771,974)
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	76,664,948	(3,179,368)	73,485,580	9,296,712	82,782,292
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	36,179	571	36,750	17,485	54,235

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
4125 Out of State Travel					
3400 Other Funds Ltd	7,001	343	7,344	-	7,344
4150 Employee Training					
3400 Other Funds Ltd	170,103	(4,552)	165,551	47,426	212,977
4175 Office Expenses					
3400 Other Funds Ltd	227,730	(9,646)	218,084	96,512	314,596
4200 Telecommunications					
3400 Other Funds Ltd	483,918	(3,254)	480,664	78,109	558,773
4250 Data Processing					
3400 Other Funds Ltd	427,118	(66,712)	360,406	126,992	487,398
4275 Publicity and Publications					
3400 Other Funds Ltd	47,255	1,281	48,536	15,953	64,489
4300 Professional Services					
3200 Other Funds Non-Ltd	20,244,492	-	20,244,492	-	20,244,492
3400 Other Funds Ltd	954,490	83,302	1,037,792	12,566	1,050,358
All Funds	21,198,982	83,302	21,282,284	12,566	21,294,850
4315 IT Professional Services					
3400 Other Funds Ltd	9,389,989	(4,249,931)	5,140,058	-	5,140,058
4325 Attorney General					
8000 General Fund	7,283,616	(7,283,616)	-	2,400,000	2,400,000
3400 Other Funds Ltd	31,116,699	2,893,853	34,010,552	53,436	34,063,988
All Funds	38,400,315	(4,389,763)	34,010,552	2,453,436	36,463,988
4400 Dues and Subscriptions					

Administrative Svcs, Dept of**Agency Number: 10700**

Detail Revenues & Expenditures - Requested Budget
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Enterprise Goods & Services

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	36,121	1,770	37,891	17,207	55,098
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	11,324,206	502,064	11,826,270	82,579	11,908,849
4475 Facilities Maintenance					
3400 Other Funds Ltd	2,000	98	2,098	-	2,098
4575 Agency Program Related S and S					
3200 Other Funds Non-Ltd	116,923,448	-	116,923,448	-	116,923,448
3400 Other Funds Ltd	4,358,152	213,549	4,571,701	11,585	4,583,286
All Funds	121,281,600	213,549	121,495,149	11,585	121,506,734
4650 Other Services and Supplies					
8000 General Fund	15,000,000	(15,000,000)	-	6,000,000	6,000,000
3200 Other Funds Non-Ltd	161,429,097	-	161,429,097	-	161,429,097
3400 Other Funds Ltd	45,157,297	2,202,127	47,359,424	65,174	47,424,598
All Funds	221,586,394	(12,797,873)	208,788,521	6,065,174	214,853,695
4700 Expendable Prop 250 - 5000					
3400 Other Funds Ltd	82,523	(5,950)	76,573	24,188	100,761
4715 IT Expendable Property					
3400 Other Funds Ltd	215,565	4,661	220,226	58,411	278,637
TOTAL SERVICES & SUPPLIES					
8000 General Fund	22,283,616	(22,283,616)	-	8,400,000	8,400,000
3200 Other Funds Non-Ltd	298,597,037	-	298,597,037	-	298,597,037
3400 Other Funds Ltd	104,036,346	1,563,574	105,599,920	707,623	106,307,543
TOTAL SERVICES & SUPPLIES	\$424,916,999	(\$20,720,042)	\$404,196,957	\$9,107,623	\$413,304,580

Administrative Svcs, Dept of**Agency Number: 10700****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-065-00-00-00000****Enterprise Goods & Services**

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
TOTAL EXPENDITURES					
8000 General Fund	22,283,616	(22,283,616)	-	8,400,000	8,400,000
3200 Other Funds Non-Ltd	298,597,037	-	298,597,037	-	298,597,037
3400 Other Funds Ltd	180,701,294	(1,615,794)	179,085,500	10,004,335	189,089,835
TOTAL EXPENDITURES	\$501,581,947	(\$23,899,410)	\$477,682,537	\$18,404,335	\$496,086,872
ENDING BALANCE					
3200 Other Funds Non-Ltd	(34,298,813)	-	(34,298,813)	113,890,412	79,591,599
3400 Other Funds Ltd	20,336,496	1,615,794	21,952,290	(2,873,798)	19,078,492
TOTAL ENDING BALANCE	(\$13,962,317)	\$1,615,794	(\$12,346,523)	\$111,016,614	\$98,670,091
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	242	(7)	235	29	264
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	242.00	(7.00)	235.00	29.00	264.00

**Detail Revenues & Expenditures - Requested Budget
2027-29 Biennium
Budget Services**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-075-00-00-00000**

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	673,266	-	673,266	-	673,266
REVENUE CATEGORIES					
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	1,800,000	-	1,800,000	-	1,800,000
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	39,186,790	-	39,186,790	-	39,186,790
TOTAL REVENUES					
3400 Other Funds Ltd	40,986,790	-	40,986,790	-	40,986,790
AVAILABLE REVENUES					
3400 Other Funds Ltd	41,660,056	-	41,660,056	-	41,660,056
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
3400 Other Funds Ltd	2,233,512	-	2,233,512	-	2,233,512
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
3400 Other Funds Ltd	632	-	632	-	632
3220 Public Employees' Retire Cont					

Detail Revenues & Expenditures - Requested Budget
2027-29 Biennium
Budget Services

Version: V - 01 - Agency Request Budget
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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	552,124	-	552,124	-	552,124
3230 Social Security Taxes					
3400 Other Funds Ltd	167,906	-	167,906	-	167,906
3241 Paid Family Medical Leave Insurance					
3400 Other Funds Ltd	8,742	-	8,742	-	8,742
3250 Worker's Comp. Assess. (WCD)					
3400 Other Funds Ltd	304	-	304	-	304
3260 Mass Transit Tax					
3400 Other Funds Ltd	14,711	(1,310)	13,401	-	13,401
3270 Flexible Benefits					
3400 Other Funds Ltd	353,280	-	353,280	-	353,280
TOTAL OTHER PAYROLL EXPENSES					
3400 Other Funds Ltd	1,097,699	(1,310)	1,096,389	-	1,096,389
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
3400 Other Funds Ltd	(210,192)	98,516	(111,676)	-	(111,676)
TOTAL PERSONAL SERVICES					
3400 Other Funds Ltd	3,121,019	97,206	3,218,225	-	3,218,225
SERVICES & SUPPLIES					
4100 Instate Travel					
3400 Other Funds Ltd	567	28	595	-	595
4150 Employee Training					
3400 Other Funds Ltd	31,307	1,534	32,841	-	32,841

**Detail Revenues & Expenditures - Requested Budget
2027-29 Biennium
Budget Services**

**Version: V - 01 - Agency Request Budget
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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
4175 Office Expenses					
3400 Other Funds Ltd	45,078	2,209	47,287	-	47,287
4200 Telecommunications					
3400 Other Funds Ltd	316	15	331	-	331
4225 State Gov. Service Charges					
3400 Other Funds Ltd	31,752,573	2,335,536	34,088,109	-	34,088,109
4250 Data Processing					
3400 Other Funds Ltd	6,708	329	7,037	-	7,037
4275 Publicity and Publications					
3400 Other Funds Ltd	1,216	60	1,276	-	1,276
4300 Professional Services					
3400 Other Funds Ltd	94,034	8,745	102,779	-	102,779
4315 IT Professional Services					
3400 Other Funds Ltd	5,478	509	5,987	-	5,987
4325 Attorney General					
3400 Other Funds Ltd	31,052	2,888	33,940	-	33,940
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	8,090	396	8,486	-	8,486
4575 Agency Program Related S and S					
3400 Other Funds Ltd	11,324	555	11,879	-	11,879
4650 Other Services and Supplies					
3400 Other Funds Ltd	414,627	457,585	872,212	-	872,212
TOTAL SERVICES & SUPPLIES					

Detail Revenues & Expenditures - Requested Budget
2027-29 Biennium
Budget Services

Version: V - 01 - Agency Request Budget
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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	32,402,370	2,810,389	35,212,759	-	35,212,759
TOTAL EXPENDITURES					
3400 Other Funds Ltd	35,523,389	2,907,595	38,430,984	-	38,430,984
ENDING BALANCE					
3400 Other Funds Ltd	6,136,667	(2,907,595)	3,229,072	-	3,229,072
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	8	-	8	-	8
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	8.00	-	8.00	-	8.00

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
REVENUE CATEGORIES					
TRANSFERS IN					
1010 Transfer In - Intrafund					
3010 Other Funds Cap Improve	6,165,459	-	6,165,459	-	6,165,459
AVAILABLE REVENUES					
3010 Other Funds Cap Improve	6,165,459	-	6,165,459	-	6,165,459
EXPENDITURES					
CAPITAL OUTLAY					
5900 Other Capital Outlay					
3010 Other Funds Cap Improve	4,935,852	979,607	5,915,459	250,000	6,165,459
ENDING BALANCE					
3010 Other Funds Cap Improve	1,229,607	(979,607)	250,000	(250,000)	-

**Detail Revenues & Expenditures - Requested Budget
2027-29 Biennium
Capital Construction**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-089-00-00-00000**

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3020 Other Funds Cap Construct	50,300,000	-	50,300,000	-	50,300,000
REVENUE CATEGORIES					
BOND SALES					
0560 Dedicated Fund Oblig Bonds					
3020 Other Funds Cap Construct	136,661,480	-	136,661,480	-	136,661,480
AVAILABLE REVENUES					
3020 Other Funds Cap Construct	186,961,480	-	186,961,480	-	186,961,480
EXPENDITURES					
CAPITAL OUTLAY					
5900 Other Capital Outlay					
3020 Other Funds Cap Construct	-	-	-	158,200,001	158,200,001
ENDING BALANCE					
3020 Other Funds Cap Construct	186,961,480	-	186,961,480	(158,200,001)	28,761,479

Detail Revenues & Expenditures - Requested Budget
2027-29 Biennium

Version: V - 01 - Agency Request Budget
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Miscellaneous Revenues

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
REVENUE CATEGORIES					
CHARGES FOR SERVICES					
0405 Central Service Charges					
3400 Other Funds Ltd	4,500,000	-	4,500,000	-	4,500,000
8800 General Fund Revenue	21,239,843	-	21,239,843	-	21,239,843
All Funds	25,739,843	-	25,739,843	-	25,739,843
0415 Admin and Service Charges					
3400 Other Funds Ltd	22,942,900	-	22,942,900	-	22,942,900
TOTAL CHARGES FOR SERVICES					
3400 Other Funds Ltd	27,442,900	-	27,442,900	-	27,442,900
8800 General Fund Revenue	21,239,843	-	21,239,843	-	21,239,843
TOTAL CHARGES FOR SERVICES	\$48,682,743	-	\$48,682,743	-	\$48,682,743
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	108,794,185	-	108,794,185	-	108,794,185
TRANSFERS IN					
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	30,663,071	-	30,663,071	-	30,663,071
1845 Tsfr From OLCC					
3400 Other Funds Ltd	62,339,632	-	62,339,632	-	62,339,632
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	93,002,703	-	93,002,703	-	93,002,703
TOTAL REVENUES					

Detail Revenues & Expenditures - Requested Budget

Version: V - 01 - Agency Request Budget

2027-29 Biennium

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Miscellaneous Revenues

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
3400 Other Funds Ltd	120,445,603	-	120,445,603	-	120,445,603
8800 General Fund Revenue	21,239,843	-	21,239,843	-	21,239,843
6400 Federal Funds Ltd	108,794,185	-	108,794,185	-	108,794,185
TOTAL REVENUES	\$250,479,631	-	\$250,479,631	-	\$250,479,631
TRANSFERS OUT					
2060 Transfer to General Fund					
8800 General Fund Revenue	(21,239,843)	-	(21,239,843)	-	(21,239,843)
2070 Transfer to Cities					
3400 Other Funds Ltd	(76,777,966)	-	(76,777,966)	-	(76,777,966)
2080 Transfer to Counties					
3400 Other Funds Ltd	(16,224,737)	-	(16,224,737)	-	(16,224,737)
6400 Federal Funds Ltd	(108,794,185)	-	(108,794,185)	-	(108,794,185)
All Funds	(125,018,922)	-	(125,018,922)	-	(125,018,922)
2104 Tsfr To Public Records Advocate, Office of					
3400 Other Funds Ltd	(1,452,319)	-	(1,452,319)	-	(1,452,319)
2123 Tsfr To OR Business Development					
3400 Other Funds Ltd	(6,437,569)	-	(6,437,569)	-	(6,437,569)
2145 Tsfr To Leg Fiscal Officer					
3400 Other Funds Ltd	(4,500,000)	-	(4,500,000)	-	(4,500,000)
2198 Tsfr To Judicial Dept					
3400 Other Funds Ltd	(4,428,799)	-	(4,428,799)	-	(4,428,799)
2543 Tsfr To State Library					
3400 Other Funds Ltd	(10,032,199)	-	(10,032,199)	-	(10,032,199)

Miscellaneous Revenues

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(119,853,589)	-	(119,853,589)	-	(119,853,589)
8800 General Fund Revenue	(21,239,843)	-	(21,239,843)	-	(21,239,843)
6400 Federal Funds Ltd	(108,794,185)	-	(108,794,185)	-	(108,794,185)
TOTAL TRANSFERS OUT	(\$249,887,617)	-	(\$249,887,617)	-	(\$249,887,617)
AVAILABLE REVENUES					
3400 Other Funds Ltd	592,014	-	592,014	-	592,014
ENDING BALANCE					
3400 Other Funds Ltd	592,014	-	592,014	-	592,014

Detail Revenues & Expenditures - Requested Budget
2027-29 Biennium
Mass Transit Distribution (NL)

Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-091-00-00-00000

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
REVENUE CATEGORIES					
CHARGES FOR SERVICES					
0415 Admin and Service Charges					
3200 Other Funds Non-Ltd	24,716,507	-	24,716,507	-	24,716,507
AVAILABLE REVENUES					
3200 Other Funds Non-Ltd	24,716,507	-	24,716,507	-	24,716,507
EXPENDITURES					
SPECIAL PAYMENTS					
6025 Dist to Other Gov Unit					
3200 Other Funds Non-Ltd	24,716,507	-	24,716,507	-	24,716,507

**Detail Revenues & Expenditures - Requested Budget
2027-29 Biennium
Tobacco Settlement**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-092-00-00-00000**

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3200 Other Funds Non-Ltd	21,325,953	-	21,325,953	-	21,325,953
REVENUE CATEGORIES					
OTHER					
0975 Other Revenues					
3200 Other Funds Non-Ltd	91,502,413	-	91,502,413	-	91,502,413
TRANSFERS OUT					
2137 Tsfr To Justice, Dept of					
3200 Other Funds Non-Ltd	(3,131,208)	-	(3,131,208)	-	(3,131,208)
2443 Tsfr To Oregon Health Authority					
3200 Other Funds Non-Ltd	(97,210,852)	-	(97,210,852)	-	(97,210,852)
2581 Tsfr To Education, Dept of					
3200 Other Funds Non-Ltd	(2,657,940)	-	(2,657,940)	-	(2,657,940)
TOTAL TRANSFERS OUT					
3200 Other Funds Non-Ltd	(103,000,000)	-	(103,000,000)	-	(103,000,000)
AVAILABLE REVENUES					
3200 Other Funds Non-Ltd	9,828,366	-	9,828,366	-	9,828,366
ENDING BALANCE					
3200 Other Funds Non-Ltd	9,828,366	-	9,828,366	-	9,828,366

**Detail Revenues & Expenditures - Requested Budget
2027-29 Biennium
DAS Debt Service**

**Version: V - 01 - Agency Request Budget
Cross Reference Number: 10700-093-00-00-00000**

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
REVENUE CATEGORIES					
TRANSFERS IN					
1010 Transfer In - Intrafund					
3430 Other Funds Debt Svc Ltd	54,677,270	-	54,677,270	6,829,554	61,506,824
AVAILABLE REVENUES					
3430 Other Funds Debt Svc Ltd	54,677,270	-	54,677,270	6,829,554	61,506,824
EXPENDITURES					
DEBT SERVICE					
7100 Principal - Bonds					
3430 Other Funds Debt Svc Ltd	29,060,000	-	29,060,000	2,330,000	31,390,000
7150 Interest - Bonds					
3430 Other Funds Debt Svc Ltd	25,617,270	-	25,617,270	4,499,554	30,116,824
TOTAL DEBT SERVICE					
3430 Other Funds Debt Svc Ltd	54,677,270	-	54,677,270	6,829,554	61,506,824

Bonds

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
REVENUE CATEGORIES					
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	327,095	-	327,095	-	327,095
AVAILABLE REVENUES					
3400 Other Funds Ltd	327,095	-	327,095	-	327,095
EXPENDITURES					
SERVICES & SUPPLIES					
4225 State Gov. Service Charges					
3400 Other Funds Ltd	492,742	(165,647)	327,095	-	327,095
ENDING BALANCE					
3400 Other Funds Ltd	(165,647)	165,647	-	-	-

Detail Revenues & Expenditures - Requested Budget

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Economic Development Fund

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
4400 Lottery Funds Ltd	40,530,230	-	40,530,230	-	40,530,230
REVENUE CATEGORIES					
INTEREST EARNINGS					
0605 Interest Income					
4400 Lottery Funds Ltd	2,000,000	-	2,000,000	-	2,000,000
TRANSFERS IN					
1010 Transfer In - Intrafund					
4400 Lottery Funds Ltd	28,883,923	-	28,883,923	-	28,883,923
1177 Tsfr From Lottery Comm					
4400 Lottery Funds Ltd	1,497,862,669	-	1,497,862,669	-	1,497,862,669
4430 Lottery Funds Debt Svc Ltd	427,732,200	-	427,732,200	-	427,732,200
All Funds	1,925,594,869	-	1,925,594,869	-	1,925,594,869
TOTAL TRANSFERS IN					
4400 Lottery Funds Ltd	1,526,746,592	-	1,526,746,592	-	1,526,746,592
4430 Lottery Funds Debt Svc Ltd	427,732,200	-	427,732,200	-	427,732,200
TOTAL TRANSFERS IN	\$1,954,478,792	-	\$1,954,478,792	-	\$1,954,478,792
TOTAL REVENUES					
4400 Lottery Funds Ltd	1,528,746,592	-	1,528,746,592	-	1,528,746,592
4430 Lottery Funds Debt Svc Ltd	427,732,200	-	427,732,200	-	427,732,200
TOTAL REVENUES	\$1,956,478,792	-	\$1,956,478,792	-	\$1,956,478,792
TRANSFERS OUT					

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Economic Development Fund

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
2010 Transfer Out - Intrafund					
4400 Lottery Funds Ltd	(683,586,178)	-	(683,586,178)	-	(683,586,178)
4430 Lottery Funds Debt Svc Ltd	(84,357,880)	-	(84,357,880)	-	(84,357,880)
All Funds	(767,944,058)	-	(767,944,058)	-	(767,944,058)
2080 Transfer to Counties					
4400 Lottery Funds Ltd	(64,130,264)	-	(64,130,264)	-	(64,130,264)
2121 Tsfr To Governor, Office of the					
4400 Lottery Funds Ltd	(5,840,243)	-	(5,840,243)	-	(5,840,243)
2123 Tsfr To OR Business Development					
4400 Lottery Funds Ltd	(97,627,644)	-	(97,627,644)	-	(97,627,644)
4430 Lottery Funds Debt Svc Ltd	(101,471,550)	-	(101,471,550)	-	(101,471,550)
All Funds	(199,099,194)	-	(199,099,194)	-	(199,099,194)
2213 Tsfr To Criminal Justice Comm					
4400 Lottery Funds Ltd	(659,307)	-	(659,307)	-	(659,307)
2274 Tsfr To Veterans' Affairs					
4400 Lottery Funds Ltd	(24,154,651)	-	(24,154,651)	-	(24,154,651)
4430 Lottery Funds Debt Svc Ltd	(551,000)	-	(551,000)	-	(551,000)
All Funds	(24,705,651)	-	(24,705,651)	-	(24,705,651)
2443 Tsfr To Oregon Health Authority					
4400 Lottery Funds Ltd	(26,116,734)	-	(26,116,734)	-	(26,116,734)
4430 Lottery Funds Debt Svc Ltd	(12,904,320)	-	(12,904,320)	-	(12,904,320)
All Funds	(39,021,054)	-	(39,021,054)	-	(39,021,054)
2459 Tsfr To Public Emp Ret Sys					

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Economic Development Fund

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
4400 Lottery Funds Ltd	(57,901,220)	-	(57,901,220)	-	(57,901,220)
2525 Tsfr To HECC					
4400 Lottery Funds Ltd	(82,427,289)	-	(82,427,289)	-	(82,427,289)
4430 Lottery Funds Debt Svc Ltd	(32,377,310)	-	(32,377,310)	-	(32,377,310)
All Funds	(114,804,599)	-	(114,804,599)	-	(114,804,599)
2581 Tsfr To Education, Dept of					
4400 Lottery Funds Ltd	(524,550,172)	-	(524,550,172)	-	(524,550,172)
4430 Lottery Funds Debt Svc Ltd	(8,895,120)	-	(8,895,120)	-	(8,895,120)
All Funds	(533,445,292)	-	(533,445,292)	-	(533,445,292)
2629 Tsfr To Forestry, Dept of					
4430 Lottery Funds Debt Svc Ltd	(1,985,560)	-	(1,985,560)	-	(1,985,560)
2634 Tsfr To Parks and Rec Dept					
4430 Lottery Funds Debt Svc Ltd	(5,153,880)	-	(5,153,880)	-	(5,153,880)
2635 Tsfr To Fish/Wildlife, Dept of					
4430 Lottery Funds Debt Svc Ltd	(2,308,140)	-	(2,308,140)	-	(2,308,140)
2690 Tsfr To Water Resources Dept					
4430 Lottery Funds Debt Svc Ltd	(26,659,290)	-	(26,659,290)	-	(26,659,290)
2691 Tsfr To Watershd Enhance Bd					
4430 Lottery Funds Debt Svc Ltd	(677,660)	-	(677,660)	-	(677,660)
2730 Tsfr To Transportation, Dept					
4430 Lottery Funds Debt Svc Ltd	(105,670,650)	-	(105,670,650)	-	(105,670,650)
2839 Tsfr To Labor and Ind, Bureau					
4400 Lottery Funds Ltd	(406,037)	-	(406,037)	-	(406,037)

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
2914 Tsfr To Housing and Com Svcs					
4430 Lottery Funds Debt Svc Ltd	(44,719,840)	-	(44,719,840)	-	(44,719,840)
TOTAL TRANSFERS OUT					
4400 Lottery Funds Ltd	(1,567,399,739)	-	(1,567,399,739)	-	(1,567,399,739)
4430 Lottery Funds Debt Svc Ltd	(427,732,200)	-	(427,732,200)	-	(427,732,200)
TOTAL TRANSFERS OUT	(\$1,995,131,939)	-	(\$1,995,131,939)	-	(\$1,995,131,939)
AVAILABLE REVENUES					
4400 Lottery Funds Ltd	1,877,083	-	1,877,083	-	1,877,083
ENDING BALANCE					
4400 Lottery Funds Ltd	1,877,083	-	1,877,083	-	1,877,083

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Education Stability Fund

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
4400 Lottery Funds Ltd	1,007,045,065	-	1,007,045,065	-	1,007,045,065
0030 Beginning Balance Adjustment					
4400 Lottery Funds Ltd	1,287,310	-	1,287,310	-	1,287,310
TOTAL BEGINNING BALANCE					
4400 Lottery Funds Ltd	1,008,332,375	-	1,008,332,375	-	1,008,332,375
REVENUE CATEGORIES					
INTEREST EARNINGS					
0605 Interest Income					
4400 Lottery Funds Ltd	98,988,812	-	98,988,812	-	98,988,812
TRANSFERS IN					
1010 Transfer In - Intrafund					
4400 Lottery Funds Ltd	346,607,076	-	346,607,076	-	346,607,076
TOTAL REVENUES					
4400 Lottery Funds Ltd	445,595,888	-	445,595,888	-	445,595,888
TRANSFERS OUT					
2525 Tsfr To HECC					
4400 Lottery Funds Ltd	(98,988,812)	-	(98,988,812)	-	(98,988,812)
AVAILABLE REVENUES					
4400 Lottery Funds Ltd	1,354,939,451	-	1,354,939,451	-	1,354,939,451
ENDING BALANCE					
4400 Lottery Funds Ltd	1,354,939,451	-	1,354,939,451	-	1,354,939,451

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
REVENUE CATEGORIES					
TRANSFERS IN					
1010 Transfer In - Intrafund					
4400 Lottery Funds Ltd	288,839,230	-	288,839,230	-	288,839,230
TRANSFERS OUT					
2634 Tsfr To Parks and Rec Dept					
4400 Lottery Funds Ltd	(144,419,615)	-	(144,419,615)	-	(144,419,615)
2691 Tsfr To Watershd Enhance Bd					
4400 Lottery Funds Ltd	(144,419,615)	-	(144,419,615)	-	(144,419,615)
TOTAL TRANSFERS OUT					
4400 Lottery Funds Ltd	(288,839,230)	-	(288,839,230)	-	(288,839,230)

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	5,225,877	-	5,225,877	-	5,225,877
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	73,023,731	(69,029,200)	3,994,531	-	3,994,531
8030 General Fund Debt Svc	2,250,520	-	2,250,520	5,058,198	7,308,718
All Funds	75,274,251	(69,029,200)	6,245,051	5,058,198	11,303,249
BOND SALES					
0555 General Fund Obligation Bonds					
3020 Other Funds Cap Construct	-	-	-	36,661,480	36,661,480
3400 Other Funds Ltd	-	-	-	403,520	403,520
All Funds	-	-	-	37,065,000	37,065,000
0565 Lottery Bonds					
3400 Other Funds Ltd	-	-	-	190,000,000	190,000,000
TOTAL BOND SALES					
3020 Other Funds Cap Construct	-	-	-	36,661,480	36,661,480
3400 Other Funds Ltd	-	-	-	190,403,520	190,403,520
TOTAL BOND SALES	-	-	-	\$227,065,000	\$227,065,000
SALES INCOME					
0705 Sales Income					
3400 Other Funds Ltd	-	-	-	300,000	300,000

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Special Governmental Payments

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
TRANSFERS IN					
1010 Transfer In - Intrafund					
4400 Lottery Funds Ltd	19,255,949	-	19,255,949	-	19,255,949
4430 Lottery Funds Debt Svc Ltd	84,357,880	-	84,357,880	-	84,357,880
All Funds	103,613,829	-	103,613,829	-	103,613,829
1060 Transfer from General Fund					
3400 Other Funds Ltd	16,100,000	(16,100,000)	-	-	-
TOTAL TRANSFERS IN					
4400 Lottery Funds Ltd	19,255,949	-	19,255,949	-	19,255,949
4430 Lottery Funds Debt Svc Ltd	84,357,880	-	84,357,880	-	84,357,880
3400 Other Funds Ltd	16,100,000	(16,100,000)	-	-	-
TOTAL TRANSFERS IN	\$119,713,829	(\$16,100,000)	\$103,613,829	-	\$103,613,829
TOTAL REVENUES					
8000 General Fund	73,023,731	(69,029,200)	3,994,531	-	3,994,531
8030 General Fund Debt Svc	2,250,520	-	2,250,520	5,058,198	7,308,718
4400 Lottery Funds Ltd	19,255,949	-	19,255,949	-	19,255,949
4430 Lottery Funds Debt Svc Ltd	84,357,880	-	84,357,880	-	84,357,880
3020 Other Funds Cap Construct	-	-	-	36,661,480	36,661,480
3400 Other Funds Ltd	16,100,000	(16,100,000)	-	190,703,520	190,703,520
TOTAL REVENUES	\$194,988,080	(\$85,129,200)	\$109,858,880	\$232,423,198	\$342,282,078
AVAILABLE REVENUES					
8000 General Fund	73,023,731	(69,029,200)	3,994,531	-	3,994,531
8030 General Fund Debt Svc	2,250,520	-	2,250,520	5,058,198	7,308,718

Special Governmental Payments

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
4400 Lottery Funds Ltd	19,255,949	-	19,255,949	-	19,255,949
4430 Lottery Funds Debt Svc Ltd	84,357,880	-	84,357,880	-	84,357,880
3020 Other Funds Cap Construct	-	-	-	36,661,480	36,661,480
3400 Other Funds Ltd	21,325,877	(16,100,000)	5,225,877	190,703,520	195,929,397
TOTAL AVAILABLE REVENUES	\$200,213,957	(\$85,129,200)	\$115,084,757	\$232,423,198	\$347,507,955
EXPENDITURES					
SERVICES & SUPPLIES					
4325 Attorney General					
3400 Other Funds Ltd	300,000	(300,000)	-	300,000	300,000
4650 Other Services and Supplies					
3400 Other Funds Ltd	2,110,107	(2,110,107)	-	403,520	403,520
TOTAL SERVICES & SUPPLIES					
3400 Other Funds Ltd	2,410,107	(2,410,107)	-	703,520	703,520
CAPITAL OUTLAY					
5900 Other Capital Outlay					
3020 Other Funds Cap Construct	-	-	-	36,661,480	36,661,480
SPECIAL PAYMENTS					
6025 Dist to Other Gov Unit					
8000 General Fund	3,807,942	186,589	3,994,531	-	3,994,531
6060 Intra-Agency Gen Fund Transfer					
8000 General Fund	16,100,000	(16,100,000)	-	-	-
6085 Other Special Payments					
8000 General Fund	53,115,789	(53,115,789)	-	-	-

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Special Governmental Payments

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
4400 Lottery Funds Ltd	5,744,348	281,473	6,025,821	-	6,025,821
3400 Other Funds Ltd	292,650,481	(292,650,481)	-	190,000,000	190,000,000
All Funds	351,510,618	(345,484,797)	6,025,821	190,000,000	196,025,821
TOTAL SPECIAL PAYMENTS					
8000 General Fund	73,023,731	(69,029,200)	3,994,531	-	3,994,531
4400 Lottery Funds Ltd	5,744,348	281,473	6,025,821	-	6,025,821
3400 Other Funds Ltd	292,650,481	(292,650,481)	-	190,000,000	190,000,000
TOTAL SPECIAL PAYMENTS	\$371,418,560	(\$361,398,208)	\$10,020,352	\$190,000,000	\$200,020,352
DEBT SERVICE					
7100 Principal - Bonds					
8030 General Fund Debt Svc	1,970,000	-	1,970,000	2,275,000	4,245,000
4430 Lottery Funds Debt Svc Ltd	32,251,410	-	32,251,410	-	32,251,410
All Funds	34,221,410	-	34,221,410	2,275,000	36,496,410
7150 Interest - Bonds					
8030 General Fund Debt Svc	280,520	-	280,520	2,783,198	3,063,718
4430 Lottery Funds Debt Svc Ltd	52,106,470	-	52,106,470	-	52,106,470
All Funds	52,386,990	-	52,386,990	2,783,198	55,170,188
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	2,250,520	-	2,250,520	5,058,198	7,308,718
4430 Lottery Funds Debt Svc Ltd	84,357,880	-	84,357,880	-	84,357,880
TOTAL DEBT SERVICE	\$86,608,400	-	\$86,608,400	\$5,058,198	\$91,666,598
TOTAL EXPENDITURES					
8000 General Fund	73,023,731	(69,029,200)	3,994,531	-	3,994,531

Administrative Svcs, Dept of**Agency Number: 10700****Detail Revenues & Expenditures - Requested Budget****Version: V - 01 - Agency Request Budget****2027-29 Biennium****Cross Reference Number: 10700-099-00-00-00000****Special Governmental Payments**

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
8030 General Fund Debt Svc	2,250,520	-	2,250,520	5,058,198	7,308,718
4400 Lottery Funds Ltd	5,744,348	281,473	6,025,821	-	6,025,821
4430 Lottery Funds Debt Svc Ltd	84,357,880	-	84,357,880	-	84,357,880
3020 Other Funds Cap Construct	-	-	-	36,661,480	36,661,480
3400 Other Funds Ltd	295,060,588	(295,060,588)	-	190,703,520	190,703,520
TOTAL EXPENDITURES	\$460,437,067	(\$363,808,315)	\$96,628,752	\$232,423,198	\$329,051,950
ENDING BALANCE					
4400 Lottery Funds Ltd	13,511,601	(281,473)	13,230,128	-	13,230,128
3400 Other Funds Ltd	(273,734,711)	278,960,588	5,225,877	-	5,225,877
TOTAL ENDING BALANCE	(\$260,223,110)	\$278,679,115	\$18,456,005	-	\$18,456,005

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
REVENUE CATEGORIES					
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	164,945,152	(164,945,152)	-	-	-
AVAILABLE REVENUES					
6400 Federal Funds Ltd	164,945,152	(164,945,152)	-	-	-
EXPENDITURES					
SPECIAL PAYMENTS					
6123 Spc Pmt to OR Business Development					
6400 Federal Funds Ltd	163,911,525	(163,911,525)	-	-	-
6291 Spc Pmt to Corrections, Dept of					
6400 Federal Funds Ltd	1,033,627	(1,033,627)	-	-	-
TOTAL SPECIAL PAYMENTS					
6400 Federal Funds Ltd	164,945,152	(164,945,152)	-	-	-

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Oregon Arena

Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	1,686,166	(1,310,688)	375,478	-	375,478
8030 General Fund Debt Svc	34,414,760	-	34,414,760	1	34,414,761
All Funds	36,100,926	(1,310,688)	34,790,238	1	34,790,239

OTHER

0975 Other Revenues

3400 Other Funds Ltd	1,400,000	(1,400,000)	-	-	-

TOTAL REVENUES

8000 General Fund	1,686,166	(1,310,688)	375,478	-	375,478
8030 General Fund Debt Svc	34,414,760	-	34,414,760	1	34,414,761
3400 Other Funds Ltd	1,400,000	(1,400,000)	-	-	-

TOTAL REVENUES

\$37,500,926	(\$2,710,688)	\$34,790,238	\$1	\$34,790,239

AVAILABLE REVENUES

8000 General Fund	1,686,166	(1,310,688)	375,478	-	375,478
8030 General Fund Debt Svc	34,414,760	-	34,414,760	1	34,414,761
3400 Other Funds Ltd	1,400,000	(1,400,000)	-	-	-

TOTAL AVAILABLE REVENUES

\$37,500,926	(\$2,710,688)	\$34,790,238	\$1	\$34,790,239

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

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Oregon Arena**

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
8000 General Fund	244,128	-	244,128	-	244,128
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	79	-	79	-	79
3220 Public Employees' Retire Cont					
8000 General Fund	60,348	-	60,348	-	60,348
3230 Social Security Taxes					
8000 General Fund	18,676	-	18,676	-	18,676
3241 Paid Family Medical Leave Insurance					
8000 General Fund	977	-	977	-	977
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	38	-	38	-	38
3260 Mass Transit Tax					
8000 General Fund	779	686	1,465	-	1,465
3270 Flexible Benefits					
8000 General Fund	44,160	-	44,160	-	44,160
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	125,057	686	125,743	-	125,743
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	-	(12,206)	(12,206)	-	(12,206)
TOTAL PERSONAL SERVICES					
8000 General Fund	369,185	(11,520)	357,665	-	357,665

**Detail Revenues & Expenditures - Requested Budget
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Oregon Arena**

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	1,249	61	1,310	-	1,310
4150 Employee Training					
8000 General Fund	2,624	129	2,753	-	2,753
4175 Office Expenses					
8000 General Fund	3,135	154	3,289	-	3,289
4200 Telecommunications					
8000 General Fund	3,510	172	3,682	-	3,682
4250 Data Processing					
8000 General Fund	1,192	58	1,250	-	1,250
4300 Professional Services					
8000 General Fund	800,000	(800,000)	-	-	-
4325 Attorney General					
8000 General Fund	500,000	(500,000)	-	-	-
4400 Dues and Subscriptions					
8000 General Fund	858	42	900	-	900
4625 Other COP Costs					
3400 Other Funds Ltd	1,400,000	(1,400,000)	-	-	-
4650 Other Services and Supplies					
8000 General Fund	614	30	644	-	644
4700 Expendable Prop 250 - 5000					
8000 General Fund	733	36	769	-	769

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Description	2027-29 Base Budget	Essential Packages	2027-29 Current Service Level	Policy Packages	2027-29 Agency Request Budget
4715 IT Expendable Property					
8000 General Fund	3,066	150	3,216	-	3,216
TOTAL SERVICES & SUPPLIES					
8000 General Fund	1,316,981	(1,299,168)	17,813	-	17,813
3400 Other Funds Ltd	1,400,000	(1,400,000)	-	-	-
TOTAL SERVICES & SUPPLIES	\$2,716,981	(\$2,699,168)	\$17,813	-	\$17,813
DEBT SERVICE					
7150 Interest - Bonds					
8030 General Fund Debt Svc	34,414,760	-	34,414,760	1	34,414,761
TOTAL EXPENDITURES					
8000 General Fund	1,686,166	(1,310,688)	375,478	-	375,478
8030 General Fund Debt Svc	34,414,760	-	34,414,760	1	34,414,761
3400 Other Funds Ltd	1,400,000	(1,400,000)	-	-	-
TOTAL EXPENDITURES	\$37,500,926	(\$2,710,688)	\$34,790,238	\$1	\$34,790,239
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	1	-	1	-	1
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	1.00	-	1.00	-	1.00

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Administrative Svcs, Dept of

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(93,253,722)	(18,090)	-	(93,732,979)	497,347	-

OTHER

0975 Other Revenues

3400 Other Funds Ltd	(1,400,000)	-	-	(1,400,000)	-	-

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	(164,945,152)	-	-	(164,945,152)	-	-

TRANSFERS IN

1060 Transfer from General Fund

3400 Other Funds Ltd	(16,100,000)	-	-	(16,100,000)	-	-

REVENUE CATEGORIES

8000 General Fund	(93,253,722)	(18,090)	-	(93,732,979)	497,347	-

3400 Other Funds Ltd	(17,500,000)	-	-	(17,500,000)	-	-

6400 Federal Funds Ltd	(164,945,152)	-	-	(164,945,152)	-	-

TOTAL REVENUE CATEGORIES	(\$275,698,874)	(\$18,090)	-	(\$276,178,131)	\$497,347	-

AVAILABLE REVENUES

8000 General Fund	(93,253,722)	(18,090)	-	(93,732,979)	497,347	-

3400 Other Funds Ltd	(17,500,000)	-	-	(17,500,000)	-	-

6400 Federal Funds Ltd	(164,945,152)	-	-	(164,945,152)	-	-

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Administrative Svcs, Dept of

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
TOTAL AVAILABLE REVENUES	(\$275,698,874)	(\$18,090)	-	(\$276,178,131)	\$497,347	-
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3160 Temporary Appointments						
3400 Other Funds Ltd	93,844	93,844	-	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	14,283	14,283	-	-	-	-
3180 Shift Differential						
3400 Other Funds Ltd	1,066	1,066	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	124,139	124,139	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	233,332	233,332	-	-	-	-
TOTAL SALARIES & WAGES	\$233,332	\$233,332	-	-	-	-
OTHER PAYROLL EXPENSES						
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	34,482	34,482	-	-	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	17,851	17,851	-	-	-	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	1,913	1,913	-	-	-	-

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Administrative Svcs, Dept of

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	557	557	-	-	-	-
3260 Mass Transit Tax						
8000 General Fund	(3,720)	(3,720)	-	-	-	-
3400 Other Funds Ltd	125,814	125,814	-	-	-	-
All Funds	122,094	122,094	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	(3,720)	(3,720)	-	-	-	-
3400 Other Funds Ltd	180,617	180,617	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	\$176,897	\$176,897	-	-	-	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(14,370)	(14,370)	-	-	-	-
3400 Other Funds Ltd	(1,559,347)	(1,559,347)	-	-	-	-
All Funds	(1,573,717)	(1,573,717)	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	(18,090)	(18,090)	-	-	-	-
3400 Other Funds Ltd	(1,145,398)	(1,145,398)	-	-	-	-
TOTAL PERSONAL SERVICES	(\$1,163,488)	(\$1,163,488)	-	-	-	-
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	(885)	-	-	(1,008)	123	-

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Administrative Svcs, Dept of

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
3400 Other Funds Ltd	19,646	-	-	-	19,646	-
6400 Federal Funds Ltd	(3,725)	-	-	(3,725)	-	-
All Funds	15,036	-	-	(4,733)	19,769	-
4125 Out of State Travel						
3400 Other Funds Ltd	4,062	-	-	-	4,062	-
4150 Employee Training						
8000 General Fund	(5,292)	-	-	(5,421)	129	-
3400 Other Funds Ltd	142,577	-	-	(6,210)	148,787	-
6400 Federal Funds Ltd	(7,823)	-	-	(7,823)	-	-
All Funds	129,462	-	-	(19,454)	148,916	-
4175 Office Expenses						
8000 General Fund	(8,129)	-	-	(8,283)	154	-
3400 Other Funds Ltd	75,603	-	-	(7,420)	83,023	-
6400 Federal Funds Ltd	(9,347)	-	-	(9,347)	-	-
All Funds	58,127	-	-	(25,050)	83,177	-
4200 Telecommunications						
8000 General Fund	(9,102)	-	-	(9,274)	172	-
3400 Other Funds Ltd	(2,151,084)	-	-	(3,186,624)	1,035,540	-
6400 Federal Funds Ltd	(10,465)	-	-	(10,465)	-	-
All Funds	(2,170,651)	-	-	(3,206,363)	1,035,712	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	2,169,889	-	-	-	2,169,889	-
4250 Data Processing						

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Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
8000 General Fund	(3,093)	-	-	(3,151)	58	-
3400 Other Funds Ltd	504,681	-	-	(1,502,823)	1,921,218	86,286
6400 Federal Funds Ltd	(3,556)	-	-	(3,556)	-	-
All Funds	498,032	-	-	(1,509,530)	1,921,276	86,286
4275 Publicity and Publications						
3400 Other Funds Ltd	19,070	-	-	-	19,070	-
4300 Professional Services						
8000 General Fund	(1,299,446)	-	-	(1,300,000)	554	-
3400 Other Funds Ltd	486,455	-	-	(350,434)	680,889	-
All Funds	(812,991)	-	-	(1,650,434)	681,443	-
4315 IT Professional Services						
3400 Other Funds Ltd	(261,825)	-	-	(5,511,071)	5,249,246	-
4325 Attorney General						
8000 General Fund	(8,090,633)	-	-	(8,090,633)	-	-
3400 Other Funds Ltd	2,817,188	-	-	(300,000)	3,097,188	-
All Funds	(5,273,445)	-	-	(8,390,633)	3,097,188	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	2,180	-	-	-	2,180	-
4400 Dues and Subscriptions						
8000 General Fund	(2,225)	-	-	(2,267)	42	-
3400 Other Funds Ltd	57,883	-	-	-	57,883	-
6400 Federal Funds Ltd	(2,558)	-	-	(2,558)	-	-
All Funds	53,100	-	-	(4,825)	57,925	-

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Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	1,056,619	-	-	-	1,206,619	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	574,137	-	-	-	402,106	172,031
4475 Facilities Maintenance						
3400 Other Funds Ltd	2,478	-	-	-	2,478	-
4575 Agency Program Related S and S						
8000 General Fund	(50,000)	-	-	(50,000)	-	-
3400 Other Funds Ltd	1,875,317	-	-	-	1,322,685	552,632
All Funds	1,825,317	-	-	(50,000)	1,322,685	552,632
4625 Other COP Costs						
3400 Other Funds Ltd	(2,530,000)	-	-	(2,530,000)	-	-
4650 Other Services and Supplies						
8000 General Fund	(15,000,981)	-	-	(15,001,621)	640	-
3400 Other Funds Ltd	1,412,136	-	437,268	(2,111,560)	3,112,428	-
6400 Federal Funds Ltd	(1,830)	-	-	(1,830)	-	-
All Funds	(13,590,675)	-	437,268	(17,115,011)	3,113,068	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	(1,899)	-	-	(1,935)	36	-
3400 Other Funds Ltd	24,260	-	-	-	24,260	-
6400 Federal Funds Ltd	(2,184)	-	-	(2,184)	-	-
All Funds	20,177	-	-	(4,119)	24,296	-
4715 IT Expendable Property						

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Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
8000 General Fund	(43,447)	-	-	(43,597)	150	-
3400 Other Funds Ltd	6,151,977	-	-	(9,877,970)	5,461,020	-
6400 Federal Funds Ltd	(9,142)	-	-	(9,142)	-	-
All Funds	6,099,388	-	-	(9,930,709)	5,461,170	-
SERVICES & SUPPLIES						
8000 General Fund	(24,515,132)	-	-	(24,517,190)	2,058	-
3400 Other Funds Ltd	12,453,249	-	437,268	(25,384,112)	26,020,217	810,949
6400 Federal Funds Ltd	(50,630)	-	-	(50,630)	-	-
TOTAL SERVICES & SUPPLIES	(\$12,112,513)	-	\$437,268	(\$49,951,932)	\$26,022,275	\$810,949
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
3400 Other Funds Ltd	209,512	-	-	-	209,512	-
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	3,049	-	-	-	3,049	-
5400 Automotive and Aircraft						
3400 Other Funds Ltd	1,607,651	-	-	-	984,686	-
5550 Data Processing Software						
3400 Other Funds Ltd	130,003	-	-	-	130,003	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	64,968	-	-	-	64,968	-
5900 Other Capital Outlay						
3010 Other Funds Cap Improve	979,607	-	1,000,000	(250,000)	229,607	-
3400 Other Funds Ltd	544,616	-	-	-	544,616	-

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Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
All Funds	1,524,223	-	1,000,000	(250,000)	774,223	-
CAPITAL OUTLAY						
3010 Other Funds Cap Improve	979,607	-	1,000,000	(250,000)	229,607	-
3400 Other Funds Ltd	2,559,799	-	-	-	1,936,834	-
TOTAL CAPITAL OUTLAY	\$3,539,406	-	\$1,000,000	(\$250,000)	\$2,166,441	-
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
8000 General Fund	186,589	-	-	-	186,589	-
6030 Dist to Non-Gov Units						
8000 General Fund	308,700	-	-	-	308,700	-
3400 Other Funds Ltd	9,792	-	-	-	9,792	-
All Funds	318,492	-	-	-	318,492	-
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	(16,100,000)	-	-	(16,100,000)	-	-
6085 Other Special Payments						
8000 General Fund	(53,115,789)	-	-	(53,115,789)	-	-
4400 Lottery Funds Ltd	281,473	-	-	-	281,473	-
3400 Other Funds Ltd	(292,650,481)	-	-	(292,650,481)	-	-
All Funds	(345,484,797)	-	-	(345,766,270)	281,473	-
6123 Spc Pmt to OR Business Development						
6400 Federal Funds Ltd	(163,911,525)	-	-	(163,911,525)	-	-
6291 Spc Pmt to Corrections, Dept of						
6400 Federal Funds Ltd	(1,033,627)	-	-	(1,033,627)	-	-

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Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00
SPECIAL PAYMENTS						
8000 General Fund	(68,720,500)	-	-	(69,215,789)	495,289	-
4400 Lottery Funds Ltd	281,473	-	-	-	281,473	-
3400 Other Funds Ltd	(292,640,689)	-	-	(292,650,481)	9,792	-
6400 Federal Funds Ltd	(164,945,152)	-	-	(164,945,152)	-	-
TOTAL SPECIAL PAYMENTS	(\$526,024,868)	-	-	(\$526,811,422)	\$786,554	-
EXPENDITURES						
8000 General Fund	(93,253,722)	(18,090)	-	(93,732,979)	497,347	-
4400 Lottery Funds Ltd	281,473	-	-	-	281,473	-
3010 Other Funds Cap Improve	979,607	-	1,000,000	(250,000)	229,607	-
3400 Other Funds Ltd	(278,773,039)	(1,145,398)	437,268	(318,034,593)	27,966,843	810,949
6400 Federal Funds Ltd	(164,995,782)	-	-	(164,995,782)	-	-
TOTAL EXPENDITURES	(\$535,761,463)	(\$1,163,488)	\$1,437,268	(\$577,013,354)	\$28,975,270	\$810,949
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	(281,473)	-	-	-	(281,473)	-
3010 Other Funds Cap Improve	(979,607)	-	(1,000,000)	250,000	(229,607)	-
3400 Other Funds Ltd	261,273,039	1,145,398	(437,268)	300,534,593	(27,966,843)	(810,949)
6400 Federal Funds Ltd	50,630	-	-	50,630	-	-
TOTAL ENDING BALANCE	\$260,062,589	\$1,145,398	(\$1,437,268)	\$300,835,223	(\$28,477,923)	(\$810,949)

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Administrative Svcs, Dept of

Description	Pkg: 033 Exceptional Inflation	Pkg: 060 Technical Adjustments				
	Priority: 00	Priority: 00				

EXPENDITURES**SERVICES & SUPPLIES****4300 Professional Services**

3400 Other Funds Ltd	-	156,000

4325 Attorney General

3400 Other Funds Ltd	-	20,000

4425 Facilities Rental and Taxes

3400 Other Funds Ltd	-	(150,000)

4650 Other Services and Supplies

3400 Other Funds Ltd	-	(26,000)

4715 IT Expendable Property

3400 Other Funds Ltd	10,568,927	-

SERVICES & SUPPLIES

3400 Other Funds Ltd	10,568,927	-

TOTAL SERVICES & SUPPLIES

\$10,568,927	-

CAPITAL OUTLAY**5400 Automotive and Aircraft**

3400 Other Funds Ltd	622,965	-

EXPENDITURES

3400 Other Funds Ltd	11,191,892	-

TOTAL EXPENDITURES

\$11,191,892	-

ENDING BALANCE

Description	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00				
3400 Other Funds Ltd	(11,191,892)	-				
TOTAL ENDING BALANCE	(\$11,191,892)	-				

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Chief Operating Office

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(191,978)	(1,904)	(500,000)	309,926	-

AVAILABLE REVENUES

8000 General Fund	(191,978)	(1,904)	(500,000)	309,926	-

TOTAL AVAILABLE REVENUES	(\$191,978)	(\$1,904)	(\$500,000)	\$309,926	-

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	(108,264)	-	-	-	(108,264)

3190 All Other Differential

3400 Other Funds Ltd	1,314	1,314	-	-	-

SALARIES & WAGES

3400 Other Funds Ltd	(106,950)	1,314	-	-	(108,264)

TOTAL SALARIES & WAGES	(\$106,950)	\$1,314	-	-	(\$108,264)

OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	(26,438)	325	-	-	(26,763)

3230 Social Security Taxes

3400 Other Funds Ltd	(8,181)	101	-	-	(8,282)

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Chief Operating Office

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	(428)	5	-	-	(433)	
3260 Mass Transit Tax						
8000 General Fund	260	260	-	-	-	
3400 Other Funds Ltd	(7,397)	(6,747)	-	-	(650)	
All Funds	(7,137)	(6,487)	-	-	(650)	
OTHER PAYROLL EXPENSES						
8000 General Fund	260	260	-	-	-	
3400 Other Funds Ltd	(42,444)	(6,316)	-	-	(36,128)	
TOTAL OTHER PAYROLL EXPENSES	(\$42,184)	(\$6,056)	-	-	(\$36,128)	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(2,164)	(2,164)	-	-	-	
3400 Other Funds Ltd	68,293	68,293	-	-	-	
All Funds	66,129	66,129	-	-	-	
PERSONAL SERVICES						
8000 General Fund	(1,904)	(1,904)	-	-	-	
3400 Other Funds Ltd	(81,101)	63,291	-	-	(144,392)	
TOTAL PERSONAL SERVICES	(\$83,005)	\$61,387	-	-	(\$144,392)	
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	62	-	-	62	-	

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3400 Other Funds Ltd	885	-	-	885	-	
All Funds	947	-	-	947	-	
4150 Employee Training						
3400 Other Funds Ltd	2,203	-	-	2,203	-	
4175 Office Expenses						
3400 Other Funds Ltd	606	-	-	606	-	
4200 Telecommunications						
3400 Other Funds Ltd	2,906	-	-	2,906	-	
4250 Data Processing						
3400 Other Funds Ltd	6,638	-	-	6,638	-	
4275 Publicity and Publications						
3400 Other Funds Ltd	928	-	-	928	-	
4300 Professional Services						
8000 General Fund	(499,446)	-	(500,000)	554	-	
3400 Other Funds Ltd	79,039	-	-	79,039	-	
All Funds	(420,407)	-	(500,000)	79,593	-	
4325 Attorney General						
3400 Other Funds Ltd	30,585	-	-	30,585	-	
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	80	-	-	80	-	
4400 Dues and Subscriptions						
3400 Other Funds Ltd	818	-	-	818	-	
4425 Facilities Rental and Taxes						

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Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	6,236	-	-	6,236	-	
4650 Other Services and Supplies						
8000 General Fund	610	-	-	610	-	
3400 Other Funds Ltd	6,510	-	-	6,510	-	
All Funds	7,120	-	-	7,120	-	
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	872	-	-	872	-	
4715 IT Expendable Property						
3400 Other Funds Ltd	2,009	-	-	2,009	-	
SERVICES & SUPPLIES						
8000 General Fund	(498,774)	-	(500,000)	1,226	-	
3400 Other Funds Ltd	140,315	-	-	140,315	-	
TOTAL SERVICES & SUPPLIES	(\$358,459)	-	(\$500,000)	\$141,541	-	
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
8000 General Fund	308,700	-	-	308,700	-	
3400 Other Funds Ltd	9,792	-	-	9,792	-	
All Funds	318,492	-	-	318,492	-	
EXPENDITURES						
8000 General Fund	(191,978)	(1,904)	(500,000)	309,926	-	
3400 Other Funds Ltd	69,006	63,291	-	150,107	(144,392)	
TOTAL EXPENDITURES	(\$122,972)	\$61,387	(\$500,000)	\$460,033	(\$144,392)	

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	(69,006)	(63,291)	-	(150,107)	144,392	
TOTAL ENDING BALANCE	(\$69,006)	(\$63,291)	-	(\$150,107)	\$144,392	

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Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	316,008	-	-	316,008

3160 Temporary Appointments

3400 Other Funds Ltd	15,530	15,530	-	-

3170 Overtime Payments

3400 Other Funds Ltd	2,389	2,389	-	-

3190 All Other Differential

3400 Other Funds Ltd	7,708	7,708	-	-

SALARIES & WAGES

3400 Other Funds Ltd	341,635	25,627	-	316,008

TOTAL SALARIES & WAGES

\$341,635	\$25,627	-	\$316,008

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	79	-	-	79

3220 Public Employees Retire Cont

3400 Other Funds Ltd	80,614	2,496	-	78,118

3230 Social Security Taxes

3400 Other Funds Ltd	26,135	1,960	-	24,175

3241 Paid Family Medical Leave Insurance

3400 Other Funds Ltd	1,304	40	-	1,264

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Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	38	-	-	38		
3260 Mass Transit Tax						
3400 Other Funds Ltd	12,963	11,067	-	1,896		
3270 Flexible Benefits						
3400 Other Funds Ltd	44,160	-	-	44,160		
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	165,293	15,563	-	149,730		
TOTAL OTHER PAYROLL EXPENSES	\$165,293	\$15,563	-	\$149,730		
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(10,534)	(10,534)	-	-		
PERSONAL SERVICES						
3400 Other Funds Ltd	496,394	30,656	-	465,738		
TOTAL PERSONAL SERVICES	\$496,394	\$30,656	-	\$465,738		
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	(593)	-	662	(1,255)		
4125 Out of State Travel						
3400 Other Funds Ltd	465	-	465	-		
4150 Employee Training						
3400 Other Funds Ltd	1,836	-	4,472	(2,636)		

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Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
4175 Office Expenses						
3400 Other Funds Ltd	8,960	-	2,106	6,854		
4200 Telecommunications						
3400 Other Funds Ltd	8,358	-	9,635	(1,277)		
4250 Data Processing						
3400 Other Funds Ltd	115,533	-	103,483	12,050		
4275 Publicity and Publications						
3400 Other Funds Ltd	175	-	175	-		
4300 Professional Services						
3400 Other Funds Ltd	1,948	-	1,948	-		
4315 IT Professional Services						
3400 Other Funds Ltd	41,920	-	41,920	-		
4325 Attorney General						
3400 Other Funds Ltd	237	-	237	-		
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	6	-	6	-		
4400 Dues and Subscriptions						
3400 Other Funds Ltd	(725)	-	137	(862)		
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	28,716	-	28,716	-		
4450 Fuels and Utilities						
3400 Other Funds Ltd	84	-	84	-		
4475 Facilities Maintenance						

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Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
3400 Other Funds Ltd	699	-	699	-		
4575 Agency Program Related S and S						
3400 Other Funds Ltd	52	-	52	-		
4650 Other Services and Supplies						
3400 Other Funds Ltd	36,601	-	37,218	(617)		
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	9,869	-	611	9,258		
4715 IT Expendable Property						
3400 Other Funds Ltd	64,227	-	67,308	(3,081)		
SERVICES & SUPPLIES						
3400 Other Funds Ltd	318,368	-	299,934	18,434		
TOTAL SERVICES & SUPPLIES	\$318,368	-	\$299,934	\$18,434		
CAPITAL OUTLAY						
5600 Data Processing Hardware						
3400 Other Funds Ltd	688	-	688	-		
EXPENDITURES						
3400 Other Funds Ltd	815,450	30,656	300,622	484,172		
TOTAL EXPENDITURES	\$815,450	\$30,656	\$300,622	\$484,172		
ENDING BALANCE						
3400 Other Funds Ltd	(815,450)	(30,656)	(300,622)	(484,172)		
TOTAL ENDING BALANCE	(\$815,450)	(\$30,656)	(\$300,622)	(\$484,172)		
AUTHORIZED POSITIONS						

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Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
8150 Class/Unclass Positions	1	-	-	1		
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	1.00	-	-	1.00		

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Strategic Initiatives and Ent. Accountability

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	88,056	-	-	88,056

OTHER PAYROLL EXPENSES

3220 Public Employees Retire Cont

3400 Other Funds Ltd	21,767	-	-	21,767

3230 Social Security Taxes

3400 Other Funds Ltd	6,736	-	-	6,736

3241 Paid Family Medical Leave Insurance

3400 Other Funds Ltd	352	-	-	352

3260 Mass Transit Tax

3400 Other Funds Ltd	21,098	20,569	-	529

OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	49,953	20,569	-	29,384

TOTAL OTHER PAYROLL EXPENSES	\$49,953	\$20,569	-	\$29,384

P.S. BUDGET ADJUSTMENTS

3455 Vacancy Savings

3400 Other Funds Ltd	(184,318)	(184,318)	-	-

PERSONAL SERVICES

3400 Other Funds Ltd	(46,309)	(163,749)	-	117,440

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Strategic Initiatives and Ent. Accountability

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
TOTAL PERSONAL SERVICES	(\$46,309)	(\$163,749)	-	\$117,440		
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	726	-	726	-		
4150 Employee Training						
3400 Other Funds Ltd	2,092	-	2,092	-		
4175 Office Expenses						
3400 Other Funds Ltd	2,079	-	2,079	-		
4200 Telecommunications						
3400 Other Funds Ltd	2,124	-	2,124	-		
4250 Data Processing						
3400 Other Funds Ltd	749	-	749	-		
4275 Publicity and Publications						
3400 Other Funds Ltd	103	-	103	-		
4300 Professional Services						
3400 Other Funds Ltd	31,386	-	31,386	-		
4325 Attorney General						
3400 Other Funds Ltd	4,650	-	4,650	-		
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	85	-	85	-		
4400 Dues and Subscriptions						
3400 Other Funds Ltd	35,938	-	35,938	-		
4425 Facilities Rental and Taxes						

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Strategic Initiatives and Ent. Accountability

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00		
3400 Other Funds Ltd	2,450	-	2,450	-		
4650 Other Services and Supplies						
3400 Other Funds Ltd	6,132	-	6,132	-		
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	859	-	859	-		
SERVICES & SUPPLIES						
3400 Other Funds Ltd	89,373	-	89,373	-		
TOTAL SERVICES & SUPPLIES	\$89,373	-	\$89,373	-		
EXPENDITURES						
3400 Other Funds Ltd	43,064	(163,749)	89,373	117,440		
TOTAL EXPENDITURES	\$43,064	(\$163,749)	\$89,373	\$117,440		
ENDING BALANCE						
3400 Other Funds Ltd	(43,064)	163,749	(89,373)	(117,440)		
TOTAL ENDING BALANCE	(\$43,064)	\$163,749	(\$89,373)	(\$117,440)		

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Chief Financial Office

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	

EXPENDITURES**PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

3400 Other Funds Ltd	(1,342,368)	-	-	-	(1,342,368)

3160 Temporary Appointments

3400 Other Funds Ltd	3,406	3,406	-	-	-

3170 Overtime Payments

3400 Other Funds Ltd	443	443	-	-	-

3180 Shift Differential

3400 Other Funds Ltd	5	5	-	-	-

3190 All Other Differential

3400 Other Funds Ltd	1,861	1,861	-	-	-

SALARIES & WAGES

3400 Other Funds Ltd	(1,336,653)	5,715	-	-	(1,342,368)

TOTAL SALARIES & WAGES

(\$1,336,653)	\$5,715	-	-	(\$1,342,368)

OTHER PAYROLL EXPENSES**3210 Empl. Rel. Bd. Assessments**

3400 Other Funds Ltd	(474)	-	-	-	(474)

3220 Public Employees Retire Cont

3400 Other Funds Ltd	(331,262)	571	-	-	(331,833)

3230 Social Security Taxes

3400 Other Funds Ltd	(102,255)	437	-	-	(102,692)

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Chief Financial Office

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	(5,360)	9	-	-	(5,369)	
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	(228)	-	-	-	(228)	
3260 Mass Transit Tax						
3400 Other Funds Ltd	15,117	15,117	-	-	-	
3270 Flexible Benefits						
3400 Other Funds Ltd	(264,960)	-	-	-	(264,960)	
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	(689,422)	16,134	-	-	(705,556)	
TOTAL OTHER PAYROLL EXPENSES	(\$689,422)	\$16,134	-	-	(\$705,556)	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(139,966)	(139,966)	-	-	-	
PERSONAL SERVICES						
3400 Other Funds Ltd	(2,166,041)	(118,117)	-	-	(2,047,924)	
TOTAL PERSONAL SERVICES	(\$2,166,041)	(\$118,117)	-	-	(\$2,047,924)	
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	1,006	-	-	1,006	-	
6400 Federal Funds Ltd	(3,725)	-	(3,725)	-	-	
All Funds	(2,719)	-	(3,725)	1,006	-	

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Chief Financial Office

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
4150 Employee Training						
3400 Other Funds Ltd	4,086	-	-	4,086	-	
6400 Federal Funds Ltd	(7,823)	-	(7,823)	-	-	
All Funds	(3,737)	-	(7,823)	4,086	-	
4175 Office Expenses						
3400 Other Funds Ltd	21,464	-	-	21,464	-	
6400 Federal Funds Ltd	(9,347)	-	(9,347)	-	-	
All Funds	12,117	-	(9,347)	21,464	-	
4200 Telecommunications						
3400 Other Funds Ltd	(191,106)	-	(200,000)	8,894	-	
6400 Federal Funds Ltd	(10,465)	-	(10,465)	-	-	
All Funds	(201,571)	-	(210,465)	8,894	-	
4250 Data Processing						
3400 Other Funds Ltd	242,512	-	-	242,512	-	
6400 Federal Funds Ltd	(3,556)	-	(3,556)	-	-	
All Funds	238,956	-	(3,556)	242,512	-	
4275 Publicity and Publications						
3400 Other Funds Ltd	(54,677)	-	-	7,570	(62,247)	
4300 Professional Services						
3400 Other Funds Ltd	(270,790)	-	(345,434)	74,644	-	
4315 IT Professional Services						
3400 Other Funds Ltd	25,054	-	-	25,054	-	
4325 Attorney General						

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Chief Financial Office

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	12,087	-	-	12,087	-	
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	581	-	-	581	-	
4400 Dues and Subscriptions						
3400 Other Funds Ltd	1,373	-	-	1,373	-	
6400 Federal Funds Ltd	(2,558)	-	(2,558)	-	-	
All Funds	(1,185)	-	(2,558)	1,373	-	
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	34,821	-	-	34,821	-	
4450 Fuels and Utilities						
3400 Other Funds Ltd	260	-	-	260	-	
4650 Other Services and Supplies						
3400 Other Funds Ltd	(9,551)	-	-	17,293	(26,844)	
6400 Federal Funds Ltd	(1,830)	-	(1,830)	-	-	
All Funds	(11,381)	-	(1,830)	17,293	(26,844)	
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	(8,765)	-	-	4,030	(12,795)	
6400 Federal Funds Ltd	(2,184)	-	(2,184)	-	-	
All Funds	(10,949)	-	(2,184)	4,030	(12,795)	
4715 IT Expendable Property						
3400 Other Funds Ltd	4,688	-	-	4,688	-	
6400 Federal Funds Ltd	(9,142)	-	(9,142)	-	-	
All Funds	(4,454)	-	(9,142)	4,688	-	

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Chief Financial Office

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
SERVICES & SUPPLIES						
3400 Other Funds Ltd	(186,957)	-	(545,434)	460,363	(101,886)	
6400 Federal Funds Ltd	(50,630)	-	(50,630)	-	-	
TOTAL SERVICES & SUPPLIES	(\$237,587)	-	(\$596,064)	\$460,363	(\$101,886)	
EXPENDITURES						
3400 Other Funds Ltd	(2,352,998)	(118,117)	(545,434)	460,363	(2,149,810)	
6400 Federal Funds Ltd	(50,630)	-	(50,630)	-	-	
TOTAL EXPENDITURES	(\$2,403,628)	(\$118,117)	(\$596,064)	\$460,363	(\$2,149,810)	
ENDING BALANCE						
3400 Other Funds Ltd	2,352,998	118,117	545,434	(460,363)	2,149,810	
6400 Federal Funds Ltd	50,630	-	50,630	-	-	
TOTAL ENDING BALANCE	\$2,403,628	\$118,117	\$596,064	(\$460,363)	\$2,149,810	
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	(6)	-	-	-	(6)	
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	(6.00)	-	-	-	(6.00)	

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Enterprise Information Services (EIS)

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(37,706)	(2,210)	(35,496)	-	-	-

AVAILABLE REVENUES

8000 General Fund	(37,706)	(2,210)	(35,496)	-	-	-

TOTAL AVAILABLE REVENUES

(\$37,706)	(\$2,210)	(\$35,496)	-	-	-

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	2,114,208	-	-	-	-	2,114,208

3160 Temporary Appointments

3400 Other Funds Ltd	86,119	20,608	-	-	-	65,511

3190 All Other Differential

3400 Other Funds Ltd	54,503	42,985	-	-	-	11,518

SALARIES & WAGES

3400 Other Funds Ltd	2,254,830	63,593	-	-	-	2,191,237

TOTAL SALARIES & WAGES

\$2,254,830	\$63,593	-	-	-	\$2,191,237

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	790	-	-	-	-	790

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Enterprise Information Services (EIS)

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	536,104	10,626	-	-	-	525,478
3230 Social Security Taxes						
3400 Other Funds Ltd	172,494	4,864	-	-	-	167,630
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	8,675	172	-	-	-	8,503
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	380	-	-	-	-	380
3260 Mass Transit Tax						
8000 General Fund	(2,210)	(2,210)	-	-	-	-
3400 Other Funds Ltd	24,632	18,359	-	-	-	6,273
All Funds	22,422	16,149	-	-	-	6,273
3270 Flexible Benefits						
3400 Other Funds Ltd	441,600	-	-	-	-	441,600
OTHER PAYROLL EXPENSES						
8000 General Fund	(2,210)	(2,210)	-	-	-	-
3400 Other Funds Ltd	1,184,675	34,021	-	-	-	1,150,654
TOTAL OTHER PAYROLL EXPENSES	\$1,182,465	\$31,811	-	-	-	\$1,150,654
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(152,624)	(152,624)	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	(2,210)	(2,210)	-	-	-	-

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Enterprise Information Services (EIS)

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
3400 Other Funds Ltd	3,286,881	(55,010)	-	-	-	3,341,891
TOTAL PERSONAL SERVICES	\$3,284,671	(\$57,220)	-	-	-	\$3,341,891
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	2,165	-	-	2,165	-	-
4125 Out of State Travel						
3400 Other Funds Ltd	2	-	-	2	-	-
4150 Employee Training						
3400 Other Funds Ltd	85,106	-	-	85,106	-	-
4175 Office Expenses						
3400 Other Funds Ltd	90,899	-	-	5,773	-	85,126
4200 Telecommunications						
3400 Other Funds Ltd	(2,415,091)	-	(2,972,150)	540,107	-	16,952
4250 Data Processing						
3400 Other Funds Ltd	(1,146,191)	-	(1,500,000)	341,097	-	12,712
4275 Publicity and Publications						
3400 Other Funds Ltd	4,684	-	-	218	-	4,466
4300 Professional Services						
3400 Other Funds Ltd	58,763	-	-	58,763	-	-
4315 IT Professional Services						
3400 Other Funds Ltd	1,458,204	-	-	1,458,204	-	-
4325 Attorney General						
3400 Other Funds Ltd	32,729	-	-	32,729	-	-

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Enterprise Information Services (EIS)

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	3,543	-	-	18	-	3,525
4400 Dues and Subscriptions						
3400 Other Funds Ltd	10,870	-	-	6,404	-	4,466
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	160,278	-	-	40,077	-	120,201
4575 Agency Program Related S and S						
3400 Other Funds Ltd	10	-	-	10	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	55,832	-	-	55,832	-	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	18,411	-	-	663	-	17,748
4715 IT Expendable Property						
8000 General Fund	(35,496)	-	(35,496)	-	-	-
3400 Other Funds Ltd	7,765,170	-	(5,956,222)	3,146,816	10,568,927	5,649
All Funds	7,729,674	-	(5,991,718)	3,146,816	10,568,927	5,649
SERVICES & SUPPLIES						
8000 General Fund	(35,496)	-	(35,496)	-	-	-
3400 Other Funds Ltd	6,185,384	-	(10,428,372)	5,773,984	10,568,927	270,845
TOTAL SERVICES & SUPPLIES	\$6,149,888	-	(\$10,463,868)	\$5,773,984	\$10,568,927	\$270,845
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
3400 Other Funds Ltd	68,438	-	-	68,438	-	-

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Cross Reference Number: 10700-042-00-00-00000

Enterprise Information Services (EIS)

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00
5550 Data Processing Software						
3400 Other Funds Ltd	117,433	-	-	117,433	-	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	185,871	-	-	185,871	-	-
TOTAL CAPITAL OUTLAY	\$185,871	-	-	\$185,871	-	-
EXPENDITURES						
8000 General Fund	(37,706)	(2,210)	(35,496)	-	-	-
3400 Other Funds Ltd	9,658,136	(55,010)	(10,428,372)	5,959,855	10,568,927	3,612,736
TOTAL EXPENDITURES	\$9,620,430	(\$57,220)	(\$10,463,868)	\$5,959,855	\$10,568,927	\$3,612,736
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(9,658,136)	55,010	10,428,372	(5,959,855)	(10,568,927)	(3,612,736)
TOTAL ENDING BALANCE	(\$9,658,136)	\$55,010	\$10,428,372	(\$5,959,855)	(\$10,568,927)	(\$3,612,736)
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	10	-	-	-	-	10
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	10.00	-	-	-	-	10.00

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Chief Human Resource Office

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(14,557)	(849)	(13,708)	-	-

AVAILABLE REVENUES

8000 General Fund	(14,557)	(849)	(13,708)	-	-

TOTAL AVAILABLE REVENUES

(\$14,557)	(\$849)	(\$13,708)	-	-

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	26,950	26,950	-	-	-

OTHER PAYROLL EXPENSES

3230 Social Security Taxes

3400 Other Funds Ltd	2,062	2,062	-	-	-

3240 Unemployment Assessments

3400 Other Funds Ltd	481	481	-	-	-

3260 Mass Transit Tax

8000 General Fund	(849)	(849)	-	-	-

3400 Other Funds Ltd	13,841	13,841	-	-	-

All Funds	12,992	12,992	-	-	-

OTHER PAYROLL EXPENSES

8000 General Fund	(849)	(849)	-	-	-

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Chief Human Resource Office

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
3400 Other Funds Ltd	16,384	16,384	-	-	-	
TOTAL OTHER PAYROLL EXPENSES	\$15,535	\$15,535	-	-	-	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(109,316)	(109,316)	-	-	-	
PERSONAL SERVICES						
8000 General Fund	(849)	(849)	-	-	-	
3400 Other Funds Ltd	(65,982)	(65,982)	-	-	-	
TOTAL PERSONAL SERVICES	(\$66,831)	(\$66,831)	-	-	-	
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	(1,008)	-	(1,008)	-	-	
3400 Other Funds Ltd	1,940	-	-	1,940	-	
All Funds	932	-	(1,008)	1,940	-	
4150 Employee Training						
8000 General Fund	(2,118)	-	(2,118)	-	-	
3400 Other Funds Ltd	24,815	-	-	24,815	-	
All Funds	22,697	-	(2,118)	24,815	-	
4175 Office Expenses						
8000 General Fund	(2,531)	-	(2,531)	-	-	
3400 Other Funds Ltd	6,974	-	-	6,974	-	
All Funds	4,443	-	(2,531)	6,974	-	

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Chief Human Resource Office

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
4200 Telecommunications						
8000 General Fund	(2,834)	-	(2,834)	-	-	
3400 Other Funds Ltd	8,120	-	-	8,120	-	
All Funds	5,286	-	(2,834)	8,120	-	
4250 Data Processing						
8000 General Fund	(963)	-	(963)	-	-	
3400 Other Funds Ltd	76,104	-	-	19,730	56,374	
All Funds	75,141	-	(963)	19,730	56,374	
4275 Publicity and Publications						
3400 Other Funds Ltd	2,581	-	-	2,581	-	
4300 Professional Services						
3400 Other Funds Ltd	169,128	-	-	169,128	-	
4325 Attorney General						
3400 Other Funds Ltd	75,073	-	-	75,073	-	
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	293	-	-	293	-	
4400 Dues and Subscriptions						
8000 General Fund	(693)	-	(693)	-	-	
3400 Other Funds Ltd	3,433	-	-	3,433	-	
All Funds	2,740	-	(693)	3,433	-	
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	21,102	-	-	21,102	-	
4575 Agency Program Related S and S						

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Chief Human Resource Office

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
3400 Other Funds Ltd	541	-	-	541	-	
4650 Other Services and Supplies						
8000 General Fund	(495)	-	(495)	-	-	
3400 Other Funds Ltd	20,368	-	-	20,368	-	
All Funds	19,873	-	(495)	20,368	-	
4700 Expendable Prop 250 - 5000						
8000 General Fund	(591)	-	(591)	-	-	
3400 Other Funds Ltd	2,538	-	-	2,538	-	
All Funds	1,947	-	(591)	2,538	-	
4715 IT Expendable Property						
8000 General Fund	(2,475)	-	(2,475)	-	-	
3400 Other Funds Ltd	7,274	-	-	7,274	-	
All Funds	4,799	-	(2,475)	7,274	-	
SERVICES & SUPPLIES						
8000 General Fund	(13,708)	-	(13,708)	-	-	
3400 Other Funds Ltd	420,284	-	-	363,910	56,374	
TOTAL SERVICES & SUPPLIES	\$406,576	-	(\$13,708)	\$363,910	\$56,374	
EXPENDITURES						
8000 General Fund	(14,557)	(849)	(13,708)	-	-	
3400 Other Funds Ltd	354,302	(65,982)	-	363,910	56,374	
TOTAL EXPENDITURES	\$339,745	(\$66,831)	(\$13,708)	\$363,910	\$56,374	
ENDING BALANCE						

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Chief Human Resource Office

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Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	(354,302)	65,982	-	(363,910)	(56,374)	
TOTAL ENDING BALANCE	(\$354,302)	\$65,982	-	(\$363,910)	(\$56,374)	

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Cross Reference Number: 10700-052-00-00-00000

EIS – Data Center Services

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	

EXPENDITURES**PERSONAL SERVICES****SALARIES & WAGES****3110 Class/Unclass Sal. and Per Diem**

3400 Other Funds Ltd	(2,114,208)	-	-	-	(2,114,208)

3160 Temporary Appointments

3400 Other Funds Ltd	(53,684)	11,827	-	-	(65,511)

3170 Overtime Payments

3400 Other Funds Ltd	3,286	3,286	-	-	-

3190 All Other Differential

3400 Other Funds Ltd	42,537	54,055	-	-	(11,518)

SALARIES & WAGES

3400 Other Funds Ltd	(2,122,069)	69,168	-	-	(2,191,237)

TOTAL SALARIES & WAGES

(\$2,122,069)	\$69,168	-	-	(\$2,191,237)

OTHER PAYROLL EXPENSES**3210 Empl. Rel. Bd. Assessments**

3400 Other Funds Ltd	(790)	-	-	-	(790)

3220 Public Employees Retire Cont

3400 Other Funds Ltd	(511,304)	14,174	-	-	(525,478)

3230 Social Security Taxes

3400 Other Funds Ltd	(162,337)	5,293	-	-	(167,630)

3241 Paid Family Medical Leave Insurance

3400 Other Funds Ltd	(8,275)	228	-	-	(8,503)

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EIS – Data Center Services

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	(380)	-	-	-	(380)	
3260 Mass Transit Tax						
3400 Other Funds Ltd	15,238	21,511	-	-	(6,273)	
3270 Flexible Benefits						
3400 Other Funds Ltd	(441,600)	-	-	-	(441,600)	
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	(1,109,448)	41,206	-	-	(1,150,654)	
TOTAL OTHER PAYROLL EXPENSES	(\$1,109,448)	\$41,206	-	-	(\$1,150,654)	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(178,911)	(178,911)	-	-	-	
PERSONAL SERVICES						
3400 Other Funds Ltd	(3,410,428)	(68,537)	-	-	(3,341,891)	
TOTAL PERSONAL SERVICES	(\$3,410,428)	(\$68,537)	-	-	(\$3,341,891)	
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	1,865	-	-	1,865	-	
4125 Out of State Travel						
3400 Other Funds Ltd	1,840	-	-	1,840	-	
4150 Employee Training						
3400 Other Funds Ltd	2,836	-	-	2,836	-	

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EIS – Data Center Services

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
4175 Office Expenses						
3400 Other Funds Ltd	(70,006)	-	-	15,120	(85,126)	
4200 Telecommunications						
3400 Other Funds Ltd	382,490	-	-	399,442	(16,952)	
4250 Data Processing						
3400 Other Funds Ltd	1,112,872	-	-	1,125,584	(12,712)	
4275 Publicity and Publications						
3400 Other Funds Ltd	(1,911)	-	-	2,555	(4,466)	
4300 Professional Services						
3400 Other Funds Ltd	405	-	-	405	-	
4315 IT Professional Services						
3400 Other Funds Ltd	1,259,134	-	-	1,259,134	-	
4325 Attorney General						
3400 Other Funds Ltd	8,508	-	-	8,508	-	
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	(2,680)	-	-	845	(3,525)	
4400 Dues and Subscriptions						
3400 Other Funds Ltd	(2,875)	-	-	1,591	(4,466)	
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	222,445	-	-	342,646	(120,201)	
4450 Fuels and Utilities						
3400 Other Funds Ltd	356	-	-	356	-	
4475 Facilities Maintenance						

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EIS – Data Center Services

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	124	-	-	124	-	
4650 Other Services and Supplies						
3400 Other Funds Ltd	123,761	-	-	123,761	-	
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	(11,132)	-	-	6,616	(17,748)	
4715 IT Expendable Property						
3400 Other Funds Ltd	(1,716,162)	-	(3,918,935)	2,208,422	(5,649)	
SERVICES & SUPPLIES						
3400 Other Funds Ltd	1,311,870	-	(3,918,935)	5,501,650	(270,845)	
TOTAL SERVICES & SUPPLIES	\$1,311,870	-	(\$3,918,935)	\$5,501,650	(\$270,845)	
CAPITAL OUTLAY						
5150 Telecommunications Equipment						
3400 Other Funds Ltd	141,074	-	-	141,074	-	
5550 Data Processing Software						
3400 Other Funds Ltd	12,570	-	-	12,570	-	
5600 Data Processing Hardware						
3400 Other Funds Ltd	64,280	-	-	64,280	-	
5900 Other Capital Outlay						
3400 Other Funds Ltd	544,616	-	-	544,616	-	
CAPITAL OUTLAY						
3400 Other Funds Ltd	762,540	-	-	762,540	-	
TOTAL CAPITAL OUTLAY	\$762,540	-	-	\$762,540	-	

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EIS – Data Center Services

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	

EXPENDITURES

3400 Other Funds Ltd	(1,336,018)	(68,537)	(3,918,935)	6,264,190	(3,612,736)	
TOTAL EXPENDITURES	(\$1,336,018)	(\$68,537)	(\$3,918,935)	\$6,264,190	(\$3,612,736)	

ENDING BALANCE

3400 Other Funds Ltd	1,336,018	68,537	3,918,935	(6,264,190)	3,612,736	
TOTAL ENDING BALANCE	\$1,336,018	\$68,537	\$3,918,935	(\$6,264,190)	\$3,612,736	

AUTHORIZED POSITIONS

8150 Class/Unclass Positions	(10)	-	-	-	(10)	

AUTHORIZED FTE

8250 Class/Unclass FTE Positions	(10.00)	-	-	-	(10.00)	

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Cross Reference Number: 10700-055-00-00-00000

Oregon Statewide Business Application (SBA)

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	2,872,656	-	-	-	2,872,656

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	948	-	-	-	948

3220 Public Employees Retire Cont

3400 Other Funds Ltd	710,119	-	-	-	710,119

3230 Social Security Taxes

3400 Other Funds Ltd	219,759	-	-	-	219,759

3241 Paid Family Medical Leave Insurance

3400 Other Funds Ltd	11,491	-	-	-	11,491

3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	456	-	-	-	456

3260 Mass Transit Tax

3400 Other Funds Ltd	(12,513)	(21,695)	-	-	9,182

3270 Flexible Benefits

3400 Other Funds Ltd	529,920	-	-	-	529,920

OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	1,460,180	(21,695)	-	-	1,481,875

TOTAL OTHER PAYROLL EXPENSES	\$1,460,180	(\$21,695)	-	-	\$1,481,875

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Cross Reference Number: 10700-055-00-00-00000

Oregon Statewide Business Application (SBA)

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(268,559)	(268,559)	-	-	-	
PERSONAL SERVICES						
3400 Other Funds Ltd	4,064,277	(290,254)	-	-	4,354,531	
TOTAL PERSONAL SERVICES	\$4,064,277	(\$290,254)	-	-	\$4,354,531	
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	6,018	-	-	3,561	2,457	
4150 Employee Training						
3400 Other Funds Ltd	16,709	-	-	7,701	9,008	
4175 Office Expenses						
3400 Other Funds Ltd	14,705	-	-	8,538	6,167	
4200 Telecommunications						
3400 Other Funds Ltd	22,821	-	-	9,761	13,060	
4250 Data Processing						
3400 Other Funds Ltd	91,077	-	-	18,448	72,629	
4275 Publicity and Publications						
3400 Other Funds Ltd	63,477	-	-	196	63,281	
4300 Professional Services						
3400 Other Funds Ltd	112,351	-	-	112,351	-	
4315 IT Professional Services						
3400 Other Funds Ltd	1,192,973	-	(5,511,071)	1,580,844	5,123,200	

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Oregon Statewide Business Application (SBA)

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	163	-	-	163	-	
4400 Dues and Subscriptions						
3400 Other Funds Ltd	3,040	-	-	2,178	862	
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	71,421	-	-	18,599	52,822	
4650 Other Services and Supplies						
3400 Other Funds Ltd	39,180	-	-	2,663	36,517	
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	15,767	-	-	2,236	13,531	
4715 IT Expendable Property						
3400 Other Funds Ltd	13,116	-	-	7,084	6,032	
SERVICES & SUPPLIES						
3400 Other Funds Ltd	1,662,818	-	(5,511,071)	1,774,323	5,399,566	
TOTAL SERVICES & SUPPLIES	\$1,662,818	-	(\$5,511,071)	\$1,774,323	\$5,399,566	
EXPENDITURES						
3400 Other Funds Ltd	5,727,095	(290,254)	(5,511,071)	1,774,323	9,754,097	
TOTAL EXPENDITURES	\$5,727,095	(\$290,254)	(\$5,511,071)	\$1,774,323	\$9,754,097	
ENDING BALANCE						
3400 Other Funds Ltd	(5,727,095)	290,254	5,511,071	(1,774,323)	(9,754,097)	
TOTAL ENDING BALANCE	(\$5,727,095)	\$290,254	\$5,511,071	(\$1,774,323)	(\$9,754,097)	
AUTHORIZED POSITIONS						

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
8150 Class/Unclass Positions	12	-	-	-		12
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	12.00	-	-	-		12.00

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Cross Reference Number: 10700-060-00-00-00000

Enterprise Asset Management

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(385,977)	(1,607)	(384,370)	-	-	-

AVAILABLE REVENUES

8000 General Fund	(385,977)	(1,607)	(384,370)	-	-	-

TOTAL AVAILABLE REVENUES	(\$385,977)	(\$1,607)	(\$384,370)	-	-	-

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3160 Temporary Appointments

3400 Other Funds Ltd	6,057	6,057	-	-	-	-

3170 Overtime Payments

3400 Other Funds Ltd	6,864	6,864	-	-	-	-

3180 Shift Differential

3400 Other Funds Ltd	1,060	1,060	-	-	-	-

3190 All Other Differential

3400 Other Funds Ltd	15,969	15,969	-	-	-	-

SALARIES & WAGES

3400 Other Funds Ltd	29,950	29,950	-	-	-	-

TOTAL SALARIES & WAGES	\$29,950	\$29,950	-	-	-	-

OTHER PAYROLL EXPENSES

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Enterprise Asset Management

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	5,907	5,907	-	-	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	2,291	2,291	-	-	-	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	743	743	-	-	-	-
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	96	96	-	-	-	-
3260 Mass Transit Tax						
8000 General Fund	(1,607)	(1,607)	-	-	-	-
3400 Other Funds Ltd	23,923	23,923	-	-	-	-
All Funds	22,316	22,316	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	(1,607)	(1,607)	-	-	-	-
3400 Other Funds Ltd	32,960	32,960	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	\$31,353	\$31,353	-	-	-	-
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(203,837)	(203,837)	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	(1,607)	(1,607)	-	-	-	-
3400 Other Funds Ltd	(140,927)	(140,927)	-	-	-	-

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Enterprise Asset Management

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
TOTAL PERSONAL SERVICES	(\$142,534)	(\$142,534)	-	-	-	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	5,035	-	-	5,035	-	-
4125 Out of State Travel						
3400 Other Funds Ltd	1,412	-	-	1,412	-	-
4150 Employee Training						
8000 General Fund	(3,303)	-	(3,303)	-	-	-
3400 Other Funds Ltd	5,912	-	-	5,912	-	-
All Funds	2,609	-	(3,303)	5,912	-	-
4175 Office Expenses						
8000 General Fund	(5,752)	-	(5,752)	-	-	-
3400 Other Funds Ltd	7,359	-	-	7,359	-	-
All Funds	1,607	-	(5,752)	7,359	-	-
4200 Telecommunications						
8000 General Fund	(6,440)	-	(6,440)	-	-	-
3400 Other Funds Ltd	31,533	-	-	31,533	-	-
All Funds	25,093	-	(6,440)	31,533	-	-
4250 Data Processing						
8000 General Fund	(2,188)	-	(2,188)	-	-	-
3400 Other Funds Ltd	71,770	-	-	41,858	29,912	-
All Funds	69,582	-	(2,188)	41,858	29,912	-
4275 Publicity and Publications						

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Enterprise Asset Management

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3400 Other Funds Ltd	2,369	-	-	2,369	-	-
4300 Professional Services						
3400 Other Funds Ltd	212,178	-	-	56,178	-	-
4315 IT Professional Services						
3400 Other Funds Ltd	10,312	-	-	10,312	-	-
4325 Attorney General						
8000 General Fund	(307,017)	-	(307,017)	-	-	-
3400 Other Funds Ltd	56,578	-	-	36,578	-	-
All Funds	(250,439)	-	(307,017)	36,578	-	-
4375 Employee Recruitment and Develop						
3400 Other Funds Ltd	109	-	-	109	-	-
4400 Dues and Subscriptions						
8000 General Fund	(1,574)	-	(1,574)	-	-	-
3400 Other Funds Ltd	4,241	-	-	4,241	-	-
All Funds	2,667	-	(1,574)	4,241	-	-
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	6,690	-	-	156,690	-	-
4450 Fuels and Utilities						
3400 Other Funds Ltd	573,437	-	-	401,406	172,031	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	1,557	-	-	1,557	-	-
4575 Agency Program Related S and S						
8000 General Fund	(50,000)	-	(50,000)	-	-	-

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Enterprise Asset Management

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3400 Other Funds Ltd	1,660,610	-	-	1,107,978	552,632	-
All Funds	1,610,610	-	(50,000)	1,107,978	552,632	-
4625 Other COP Costs						
3400 Other Funds Ltd	(1,130,000)	-	(1,130,000)	-	-	-
4650 Other Services and Supplies						
8000 General Fund	(1,126)	-	(1,126)	-	-	-
3400 Other Funds Ltd	583,698	-	-	609,698	-	-
All Funds	582,572	-	(1,126)	609,698	-	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	(1,344)	-	(1,344)	-	-	-
3400 Other Funds Ltd	1,791	-	-	1,791	-	-
All Funds	447	-	(1,344)	1,791	-	-
4715 IT Expendable Property						
8000 General Fund	(5,626)	-	(5,626)	-	-	-
3400 Other Funds Ltd	6,994	-	-	6,994	-	-
All Funds	1,368	-	(5,626)	6,994	-	-
SERVICES & SUPPLIES						
8000 General Fund	(384,370)	-	(384,370)	-	-	-
3400 Other Funds Ltd	2,113,585	-	(1,130,000)	2,489,010	754,575	-
TOTAL SERVICES & SUPPLIES	\$1,729,215	-	(\$1,514,370)	\$2,489,010	\$754,575	-
CAPITAL OUTLAY						
5350 Industrial and Heavy Equipment						
3400 Other Funds Ltd	3,049	-	-	3,049	-	-

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Enterprise Asset Management

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 032 Above Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
5400 Automotive and Aircraft						
3400 Other Funds Ltd	1,607,651	-	-	984,686	-	622,965
CAPITAL OUTLAY						
3400 Other Funds Ltd	1,610,700	-	-	987,735	-	622,965
TOTAL CAPITAL OUTLAY	\$1,610,700	-	-	\$987,735	-	\$622,965
EXPENDITURES						
8000 General Fund	(385,977)	(1,607)	(384,370)	-	-	-
3400 Other Funds Ltd	3,583,358	(140,927)	(1,130,000)	3,476,745	754,575	622,965
TOTAL EXPENDITURES	\$3,197,381	(\$142,534)	(\$1,514,370)	\$3,476,745	\$754,575	\$622,965
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(3,583,358)	140,927	1,130,000	(3,476,745)	(754,575)	(622,965)
TOTAL ENDING BALANCE	(\$3,583,358)	\$140,927	\$1,130,000	(\$3,476,745)	(\$754,575)	(\$622,965)

Description	Pkg: 060 Technical Adjustments					
	Priority: 00					

EXPENDITURES

SERVICES & SUPPLIES		
4300 Professional Services		
3400 Other Funds Ltd	156,000	
4325 Attorney General		
3400 Other Funds Ltd	20,000	
4425 Facilities Rental and Taxes		
3400 Other Funds Ltd	(150,000)	
4650 Other Services and Supplies		
3400 Other Funds Ltd	(26,000)	
SERVICES & SUPPLIES		
3400 Other Funds Ltd	-	
TOTAL SERVICES & SUPPLIES		-
ENDING BALANCE		
3400 Other Funds Ltd	-	
TOTAL ENDING BALANCE		-

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Enterprise Goods & Services

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(22,283,616)	-	(22,283,616)	-	-

AVAILABLE REVENUES

8000 General Fund	(22,283,616)	-	(22,283,616)	-	-

TOTAL AVAILABLE REVENUES	(\$22,283,616)	-	(\$22,283,616)	-	-

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	(1,826,088)	-	-	-	(1,826,088)

3160 Temporary Appointments

3400 Other Funds Ltd	9,466	9,466	-	-	-

3170 Overtime Payments

3400 Other Funds Ltd	1,301	1,301	-	-	-

3180 Shift Differential

3400 Other Funds Ltd	1	1	-	-	-

3190 All Other Differential

3400 Other Funds Ltd	247	247	-	-	-

SALARIES & WAGES

3400 Other Funds Ltd	(1,815,073)	11,015	-	-	(1,826,088)

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Enterprise Goods & Services

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
TOTAL SALARIES & WAGES	(\$1,815,073)	\$11,015	-	-	(\$1,826,088)	
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	(553)	-	-	-	(553)	
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	(451,025)	383	-	-	(451,408)	
3230 Social Security Taxes						
3400 Other Funds Ltd	(138,853)	843	-	-	(139,696)	
3240 Unemployment Assessments						
3400 Other Funds Ltd	689	689	-	-	-	
3241 Paid Family Medical Leave Insurance						
3400 Other Funds Ltd	(7,298)	7	-	-	(7,305)	
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	(266)	-	-	-	(266)	
3260 Mass Transit Tax						
3400 Other Funds Ltd	20,222	31,179	-	-	(10,957)	
3270 Flexible Benefits						
3400 Other Funds Ltd	(309,120)	-	-	-	(309,120)	
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	(886,204)	33,101	-	-	(919,305)	
TOTAL OTHER PAYROLL EXPENSES	(\$886,204)	\$33,101	-	-	(\$919,305)	
P.S. BUDGET ADJUSTMENTS						

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Enterprise Goods & Services

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3455 Vacancy Savings						
3400 Other Funds Ltd	(478,091)	(478,091)	-	-	-	
PERSONAL SERVICES						
3400 Other Funds Ltd	(3,179,368)	(433,975)	-	-	(2,745,393)	
TOTAL PERSONAL SERVICES	(\$3,179,368)	(\$433,975)	-	-	(\$2,745,393)	
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	571	-	-	1,773	(1,202)	
4125 Out of State Travel						
3400 Other Funds Ltd	343	-	-	343	-	
4150 Employee Training						
3400 Other Funds Ltd	(4,552)	-	(6,210)	8,030	(6,372)	
4175 Office Expenses						
3400 Other Funds Ltd	(9,646)	-	(7,420)	10,795	(13,021)	
4200 Telecommunications						
3400 Other Funds Ltd	(3,254)	-	(14,474)	23,003	(11,783)	
4250 Data Processing						
3400 Other Funds Ltd	(66,712)	-	(2,823)	20,790	(84,679)	
4275 Publicity and Publications						
3400 Other Funds Ltd	1,281	-	-	2,315	(1,034)	
4300 Professional Services						
3400 Other Funds Ltd	83,302	-	(5,000)	88,302	-	
4315 IT Professional Services						

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Enterprise Goods & Services

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	(4,249,931)	-	-	873,269	(5,123,200)	
4325 Attorney General						
8000 General Fund	(7,283,616)	-	(7,283,616)	-	-	
3400 Other Funds Ltd	2,893,853	-	-	2,893,853	-	
All Funds	(4,389,763)	-	(7,283,616)	2,893,853	-	
4400 Dues and Subscriptions						
3400 Other Funds Ltd	1,770	-	-	1,770	-	
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	502,064	-	-	554,886	(52,822)	
4475 Facilities Maintenance						
3400 Other Funds Ltd	98	-	-	98	-	
4575 Agency Program Related S and S						
3400 Other Funds Ltd	213,549	-	-	213,549	-	
4650 Other Services and Supplies						
8000 General Fund	(15,000,000)	-	(15,000,000)	-	-	
3400 Other Funds Ltd	2,202,127	-	(1,453)	2,212,636	(9,056)	
All Funds	(12,797,873)	-	(15,001,453)	2,212,636	(9,056)	
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	(5,950)	-	-	4,044	(9,994)	
4715 IT Expendable Property						
3400 Other Funds Ltd	4,661	-	(2,813)	10,425	(2,951)	
SERVICES & SUPPLIES						
8000 General Fund	(22,283,616)	-	(22,283,616)	-	-	

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Enterprise Goods & Services

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 060 Technical Adjustments Priority: 00	
3400 Other Funds Ltd	1,563,574	-	(40,193)	6,919,881	(5,316,114)	
TOTAL SERVICES & SUPPLIES	(\$20,720,042)	-	(\$22,323,809)	\$6,919,881	(\$5,316,114)	
EXPENDITURES						
8000 General Fund	(22,283,616)	-	(22,283,616)	-	-	
3400 Other Funds Ltd	(1,615,794)	(433,975)	(40,193)	6,919,881	(8,061,507)	
TOTAL EXPENDITURES	(\$23,899,410)	(\$433,975)	(\$22,323,809)	\$6,919,881	(\$8,061,507)	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	1,615,794	433,975	40,193	(6,919,881)	8,061,507	
TOTAL ENDING BALANCE	\$1,615,794	\$433,975	\$40,193	(\$6,919,881)	\$8,061,507	
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	(7)	-	-	-	(7)	
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	(7.00)	-	-	-	(7.00)	

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Budget Services

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00		

EXPENDITURES

PERSONAL SERVICES

OTHER PAYROLL EXPENSES

3260 Mass Transit Tax

3400 Other Funds Ltd	(1,310)	(1,310)	-	-

P.S. BUDGET ADJUSTMENTS

3455 Vacancy Savings

3400 Other Funds Ltd	98,516	98,516	-	-

PERSONAL SERVICES

3400 Other Funds Ltd	97,206	97,206	-	-

TOTAL PERSONAL SERVICES

\$97,206	\$97,206	-	-

SERVICES & SUPPLIES

4100 Instate Travel

3400 Other Funds Ltd	28	-	-	28

4150 Employee Training

3400 Other Funds Ltd	1,534	-	-	1,534

4175 Office Expenses

3400 Other Funds Ltd	2,209	-	-	2,209

4200 Telecommunications

3400 Other Funds Ltd	15	-	-	15

4225 State Gov. Service Charges

3400 Other Funds Ltd	2,335,536	-	-	2,335,536

4250 Data Processing

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Budget Services

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	329	-	-	329		
4275 Publicity and Publications						
3400 Other Funds Ltd	60	-	-	60		
4300 Professional Services						
3400 Other Funds Ltd	8,745	-	-	8,745		
4315 IT Professional Services						
3400 Other Funds Ltd	509	-	-	509		
4325 Attorney General						
3400 Other Funds Ltd	2,888	-	-	2,888		
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	396	-	-	396		
4575 Agency Program Related S and S						
3400 Other Funds Ltd	555	-	-	555		
4650 Other Services and Supplies						
3400 Other Funds Ltd	457,585	-	437,268	20,317		
SERVICES & SUPPLIES						
3400 Other Funds Ltd	2,810,389	-	437,268	2,373,121		
TOTAL SERVICES & SUPPLIES	\$2,810,389	-	\$437,268	\$2,373,121		
EXPENDITURES						
3400 Other Funds Ltd	2,907,595	97,206	437,268	2,373,121		
TOTAL EXPENDITURES	\$2,907,595	\$97,206	\$437,268	\$2,373,121		
ENDING BALANCE						

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Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
3400 Other Funds Ltd	(2,907,595)	(97,206)	(437,268)	(2,373,121)		
TOTAL ENDING BALANCE	(\$2,907,595)	(\$97,206)	(\$437,268)	(\$2,373,121)		

Description	Total Essential Packages	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
EXPENDITURES						
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3010 Other Funds Cap Improve	979,607	1,000,000	(250,000)	229,607		
ENDING BALANCE						
3010 Other Funds Cap Improve	(979,607)	(1,000,000)	250,000	(229,607)		
TOTAL ENDING BALANCE	(\$979,607)	(\$1,000,000)	\$250,000	(\$229,607)		

Description	Total Essential Packages	Pkg: 031 Standard Inflation Priority: 00				

EXPENDITURES

SERVICES & SUPPLIES

4225 State Gov. Service Charges

3400 Other Funds Ltd	(165,647)	(165,647)

ENDING BALANCE

3400 Other Funds Ltd	165,647	165,647

TOTAL ENDING BALANCE	\$165,647	\$165,647

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Special Governmental Payments

Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00			

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(69,029,200)	(69,215,789)	186,589

TRANSFERS IN

1060 Transfer from General Fund

3400 Other Funds Ltd	(16,100,000)	(16,100,000)	-

REVENUE CATEGORIES

8000 General Fund	(69,029,200)	(69,215,789)	186,589

3400 Other Funds Ltd	(16,100,000)	(16,100,000)	-

TOTAL REVENUE CATEGORIES	(\$85,129,200)	(\$85,315,789)	\$186,589

AVAILABLE REVENUES

8000 General Fund	(69,029,200)	(69,215,789)	186,589

3400 Other Funds Ltd	(16,100,000)	(16,100,000)	-

TOTAL AVAILABLE REVENUES	(\$85,129,200)	(\$85,315,789)	\$186,589

EXPENDITURES

SERVICES & SUPPLIES

4325 Attorney General

3400 Other Funds Ltd	(300,000)	(300,000)	-

4650 Other Services and Supplies

3400 Other Funds Ltd	(2,110,107)	(2,110,107)	-

SERVICES & SUPPLIES

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Special Governmental Payments

Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
3400 Other Funds Ltd	(2,410,107)	(2,410,107)	-			
TOTAL SERVICES & SUPPLIES	(\$2,410,107)	(\$2,410,107)	-			
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
8000 General Fund	186,589	-	186,589			
6060 Intra-Agency Gen Fund Transfer						
8000 General Fund	(16,100,000)	(16,100,000)	-			
6085 Other Special Payments						
8000 General Fund	(53,115,789)	(53,115,789)	-			
4400 Lottery Funds Ltd	281,473	-	281,473			
3400 Other Funds Ltd	(292,650,481)	(292,650,481)	-			
All Funds	(345,484,797)	(345,766,270)	281,473			
SPECIAL PAYMENTS						
8000 General Fund	(69,029,200)	(69,215,789)	186,589			
4400 Lottery Funds Ltd	281,473	-	281,473			
3400 Other Funds Ltd	(292,650,481)	(292,650,481)	-			
TOTAL SPECIAL PAYMENTS	(\$361,398,208)	(\$361,866,270)	\$468,062			
EXPENDITURES						
8000 General Fund	(69,029,200)	(69,215,789)	186,589			
4400 Lottery Funds Ltd	281,473	-	281,473			
3400 Other Funds Ltd	(295,060,588)	(295,060,588)	-			
TOTAL EXPENDITURES	(\$363,808,315)	(\$364,276,377)	\$468,062			

Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00			
ENDING BALANCE						
8000 General Fund	-	-	-			
4400 Lottery Funds Ltd	(281,473)	-	(281,473)			
3400 Other Funds Ltd	278,960,588	278,960,588	-			
TOTAL ENDING BALANCE	\$278,679,115	\$278,960,588	(\$281,473)			

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American Rescue Plan Act

Description	Total Essential Packages	Pkg: 022 Phase-out Pgm & One-time Costs				
		Priority: 00				

REVENUE CATEGORIES

FEDERAL FUNDS REVENUE

0995 Federal Funds

6400 Federal Funds Ltd	(164,945,152)	(164,945,152)

AVAILABLE REVENUES

6400 Federal Funds Ltd	(164,945,152)	(164,945,152)

TOTAL AVAILABLE REVENUES	(\$164,945,152)	(\$164,945,152)

EXPENDITURES

SPECIAL PAYMENTS

6123 Spc Pmt to OR Business Development

6400 Federal Funds Ltd	(163,911,525)	(163,911,525)

6291 Spc Pmt to Corrections, Dept of

6400 Federal Funds Ltd	(1,033,627)	(1,033,627)

SPECIAL PAYMENTS

6400 Federal Funds Ltd	(164,945,152)	(164,945,152)

TOTAL SPECIAL PAYMENTS	(\$164,945,152)	(\$164,945,152)

ENDING BALANCE

6400 Federal Funds Ltd	-	-

TOTAL ENDING BALANCE	-	-

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Oregon Arena

Version: V - 01 - Agency Request Budget

Cross Reference Number: 10700-101-00-00-00000

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	(1,310,688)	(11,520)	(1,300,000)	832

OTHER

0975 Other Revenues

3400 Other Funds Ltd	(1,400,000)	-	(1,400,000)	-

REVENUE CATEGORIES

8000 General Fund	(1,310,688)	(11,520)	(1,300,000)	832

3400 Other Funds Ltd	(1,400,000)	-	(1,400,000)	-

TOTAL REVENUE CATEGORIES	(\$2,710,688)	(\$11,520)	(\$2,700,000)	\$832

AVAILABLE REVENUES

8000 General Fund	(1,310,688)	(11,520)	(1,300,000)	832

3400 Other Funds Ltd	(1,400,000)	-	(1,400,000)	-

TOTAL AVAILABLE REVENUES	(\$2,710,688)	(\$11,520)	(\$2,700,000)	\$832

EXPENDITURES

PERSONAL SERVICES

OTHER PAYROLL EXPENSES

3260 Mass Transit Tax

8000 General Fund	686	686	-	-

P.S. BUDGET ADJUSTMENTS

3455 Vacancy Savings

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Oregon Arena

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
8000 General Fund	(12,206)	(12,206)	-	-		
PERSONAL SERVICES						
8000 General Fund	(11,520)	(11,520)	-	-		
TOTAL PERSONAL SERVICES	(\$11,520)	(\$11,520)	-	-		
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	61	-	-	61		
4150 Employee Training						
8000 General Fund	129	-	-	129		
4175 Office Expenses						
8000 General Fund	154	-	-	154		
4200 Telecommunications						
8000 General Fund	172	-	-	172		
4250 Data Processing						
8000 General Fund	58	-	-	58		
4300 Professional Services						
8000 General Fund	(800,000)	-	(800,000)	-		
4325 Attorney General						
8000 General Fund	(500,000)	-	(500,000)	-		
4400 Dues and Subscriptions						
8000 General Fund	42	-	-	42		
4625 Other COP Costs						
3400 Other Funds Ltd	(1,400,000)	-	(1,400,000)	-		

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Oregon Arena

Description	Total Essential Packages	Pkg: 010 Vacancy Factor and Non-ORPICS Personal Services Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00		
4650 Other Services and Supplies						
8000 General Fund	30	-	-	30		
4700 Expendable Prop 250 - 5000						
8000 General Fund	36	-	-	36		
4715 IT Expendable Property						
8000 General Fund	150	-	-	150		
SERVICES & SUPPLIES						
8000 General Fund	(1,299,168)	-	(1,300,000)	832		
3400 Other Funds Ltd	(1,400,000)	-	(1,400,000)	-		
TOTAL SERVICES & SUPPLIES	(\$2,699,168)	-	(\$2,700,000)	\$832		
EXPENDITURES						
8000 General Fund	(1,310,688)	(11,520)	(1,300,000)	832		
3400 Other Funds Ltd	(1,400,000)	-	(1,400,000)	-		
TOTAL EXPENDITURES	(\$2,710,688)	(\$11,520)	(\$2,700,000)	\$832		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	-	-	-	-		
TOTAL ENDING BALANCE	-	-	-	-		

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Cross Reference Number: 10700-000-00-00-00000

Administrative Svcs, Dept of

Description	Total Policy Packages	Pkg: 120 Workday Payroll Transformation Resources Priority: 01	Pkg: 180 Lifecycle: Network Security Replacement Plan Priority: 02	Pkg: 131 Increase Risk Management NL Assessment Priority: 03	Pkg: 130 State Procurement Services Sourcing Program Priority: 04	Pkg: 110 CHRO Office Investigations Program Resources Priority: 05

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	9,655,680	-	-	-	-	-
8030 General Fund Debt Svc	5,058,199	-	-	-	-	-
All Funds	14,713,879	-	-	-	-	-

CHARGES FOR SERVICES

0415 Admin and Service Charges

3200 Other Funds Non-Ltd	113,890,412	-	-	113,890,412	-	-

BOND SALES

0555 General Fund Obligation Bonds

3020 Other Funds Cap Construct	36,661,480	-	-	-	-	-
3400 Other Funds Ltd	403,520	-	-	-	-	-
All Funds	37,065,000	-	-	-	-	-

0565 Lottery Bonds

3400 Other Funds Ltd	190,000,000	-	-	-	-	-

BOND SALES

3020 Other Funds Cap Construct	36,661,480	-	-	-	-	-
3400 Other Funds Ltd	190,403,520	-	-	-	-	-

TOTAL BOND SALES	\$227,065,000	-	-	-	-	-

SALES INCOME

0705 Sales Income

3400 Other Funds Ltd	300,000	-	-	-	-	-

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Administrative Svcs, Dept of

Description	Total Policy Packages	Pkg: 120 Workday Payroll Transformation Resources Priority: 01	Pkg: 180 Lifecycle: Network Security Replacement Plan Priority: 02	Pkg: 131 Increase Risk Management NL Assessment Priority: 03	Pkg: 130 State Procurement Services Sourcing Program Priority: 04	Pkg: 110 CHRO Office Investigations Program Resources Priority: 05

TRANSFERS IN**1010 Transfer In - Intrafund**

3430 Other Funds Debt Svc Ltd	6,829,554	-	-	-	-	-

REVENUE CATEGORIES

8000 General Fund	9,655,680	-	-	-	-	-
8030 General Fund Debt Svc	5,058,199	-	-	-	-	-
3020 Other Funds Cap Construct	36,661,480	-	-	-	-	-
3200 Other Funds Non-Ltd	113,890,412	-	-	113,890,412	-	-
3400 Other Funds Ltd	190,703,520	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	6,829,554	-	-	-	-	-

TOTAL REVENUE CATEGORIES	\$362,798,845	-	-	\$113,890,412	-	-

AVAILABLE REVENUES

8000 General Fund	9,655,680	-	-	-	-	-
8030 General Fund Debt Svc	5,058,199	-	-	-	-	-
3020 Other Funds Cap Construct	36,661,480	-	-	-	-	-
3200 Other Funds Non-Ltd	113,890,412	-	-	113,890,412	-	-
3400 Other Funds Ltd	190,703,520	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	6,829,554	-	-	-	-	-

TOTAL AVAILABLE REVENUES	\$362,798,845	-	-	\$113,890,412	-	-

EXPENDITURES**PERSONAL SERVICES****SALARIES & WAGES**

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Administrative Svcs, Dept of

Description	Total Policy Packages	Pkg: 120 Workday Payroll Transformation Resources Priority: 01	Pkg: 180 Lifecycle: Network Security Replacement Plan Priority: 02	Pkg: 131 Increase Risk Management NL Assessment Priority: 03	Pkg: 130 State Procurement Services Sourcing Program Priority: 04	Pkg: 110 CHRO Office Investigations Program Resources Priority: 05
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	660,912	-	-	-	-	-
3400 Other Funds Ltd	7,234,170	3,481,923	-	-	631,056	184,758
All Funds	7,895,082	3,481,923	-	-	631,056	184,758
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	158	-	-	-	-	-
3400 Other Funds Ltd	2,847	1,199	-	-	237	70
All Funds	3,005	1,199	-	-	237	70
3220 Public Employees Retire Cont						
8000 General Fund	163,378	-	-	-	-	-
3400 Other Funds Ltd	1,788,291	860,736	-	-	155,996	45,672
All Funds	1,951,669	860,736	-	-	155,996	45,672
3230 Social Security Taxes						
8000 General Fund	50,560	-	-	-	-	-
3400 Other Funds Ltd	553,407	266,362	-	-	48,276	14,134
All Funds	603,967	266,362	-	-	48,276	14,134
3241 Paid Family Medical Leave Insurance						
8000 General Fund	2,644	-	-	-	-	-
3400 Other Funds Ltd	28,931	13,923	-	-	2,525	739
All Funds	31,575	13,923	-	-	2,525	739
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	76	-	-	-	-	-

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Administrative Svcs, Dept of

Description	Total Policy Packages	Pkg: 120 Workday Payroll Transformation Resources Priority: 01	Pkg: 180 Lifecycle: Network Security Replacement Plan Priority: 02	Pkg: 131 Increase Risk Management NL Assessment Priority: 03	Pkg: 130 State Procurement Services Sourcing Program Priority: 04	Pkg: 110 CHRO Office Investigations Program Resources Priority: 05
3400 Other Funds Ltd	1,352	566	-	-	114	33
All Funds	1,428	566	-	-	114	33
3260 Mass Transit Tax						
8000 General Fund	3,966	-	-	-	-	-
3400 Other Funds Ltd	41,422	20,895	-	-	3,787	1,109
All Funds	45,388	20,895	-	-	3,787	1,109
3270 Flexible Benefits						
8000 General Fund	88,320	-	-	-	-	-
3400 Other Funds Ltd	1,578,720	662,400	-	-	132,480	38,640
All Funds	1,667,040	662,400	-	-	132,480	38,640
OTHER PAYROLL EXPENSES						
8000 General Fund	309,102	-	-	-	-	-
3400 Other Funds Ltd	3,994,970	1,826,081	-	-	343,415	100,397
TOTAL OTHER PAYROLL EXPENSES	\$4,304,072	\$1,826,081	-	-	\$343,415	\$100,397
PERSONAL SERVICES						
8000 General Fund	970,014	-	-	-	-	-
3400 Other Funds Ltd	11,229,140	5,308,004	-	-	974,471	285,155
TOTAL PERSONAL SERVICES	\$12,199,154	\$5,308,004	-	-	\$974,471	\$285,155
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	1,770	-	-	-	-	-
3400 Other Funds Ltd	37,282	20,965	-	-	3,765	1,104

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Administrative Svcs, Dept of

Description	Total Policy Packages	Pkg: 120 Workday Payroll Transformation Resources Priority: 01	Pkg: 180 Lifecycle: Network Security Replacement Plan Priority: 02	Pkg: 131 Increase Risk Management NL Assessment Priority: 03	Pkg: 130 State Procurement Services Sourcing Program Priority: 04	Pkg: 110 CHRO Office Investigations Program Resources Priority: 05
All Funds	39,052	20,965	-	-	3,765	1,104
4150 Employee Training						
8000 General Fund	7,554	-	-	-	-	-
3400 Other Funds Ltd	88,847	45,953	-	-	7,908	2,320
All Funds	96,401	45,953	-	-	7,908	2,320
4175 Office Expenses						
8000 General Fund	6,300	-	-	-	-	-
3400 Other Funds Ltd	122,472	53,550	-	-	9,450	2,772
All Funds	128,772	53,550	-	-	9,450	2,772
4200 Telecommunications						
8000 General Fund	7,054	-	-	-	-	-
3400 Other Funds Ltd	9,752,180	59,959	-	-	10,581	3,104
All Funds	9,759,234	59,959	-	-	10,581	3,104
4250 Data Processing						
8000 General Fund	2,396	-	-	-	-	-
3400 Other Funds Ltd	18,912,981	20,366	18,866,403	-	3,594	1,054
All Funds	18,915,377	20,366	18,866,403	-	3,594	1,054
4300 Professional Services						
8000 General Fund	250,000	-	-	-	-	-
4315 IT Professional Services						
3400 Other Funds Ltd	7,853,569	7,853,569	-	-	-	-
4325 Attorney General						
8000 General Fund	2,400,000	-	-	-	-	-

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Administrative Svcs, Dept of

Description	Total Policy Packages	Pkg: 120 Workday Payroll Transformation Resources Priority: 01	Pkg: 180 Lifecycle: Network Security Replacement Plan Priority: 02	Pkg: 131 Increase Risk Management NL Assessment Priority: 03	Pkg: 130 State Procurement Services Sourcing Program Priority: 04	Pkg: 110 CHRO Office Investigations Program Resources Priority: 05
3400 Other Funds Ltd	300,000	-	-	-	-	-
All Funds	2,700,000	-	-	-	-	-
4400 Dues and Subscriptions						
8000 General Fund	1,724	-	-	-	-	-
3400 Other Funds Ltd	33,515	14,654	-	-	2,586	759
All Funds	35,239	14,654	-	-	2,586	759
4625 Other COP Costs						
3400 Other Funds Ltd	610,000	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	6,001,234	-	-	-	-	-
3400 Other Funds Ltd	427,509	10,489	-	-	1,851	543
All Funds	6,428,743	10,489	-	-	1,851	543
4700 Expendable Prop 250 - 5000						
8000 General Fund	1,472	-	-	-	-	-
3400 Other Funds Ltd	28,616	12,512	-	-	2,208	648
All Funds	30,088	12,512	-	-	2,208	648
4715 IT Expendable Property						
8000 General Fund	6,162	-	-	-	-	-
3400 Other Funds Ltd	4,382,489	52,377	-	-	9,243	2,711
All Funds	4,388,651	52,377	-	-	9,243	2,711
SERVICES & SUPPLIES						
8000 General Fund	8,685,666	-	-	-	-	-
3400 Other Funds Ltd	42,549,460	8,144,394	18,866,403	-	51,186	15,015

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Description	Total Policy Packages	Pkg: 120 Workday Payroll Transformation Resources Priority: 01	Pkg: 180 Lifecycle: Network Security Replacement Plan Priority: 02	Pkg: 131 Increase Risk Management NL Assessment Priority: 03	Pkg: 130 State Procurement Services Sourcing Program Priority: 04	Pkg: 110 CHRO Office Investigations Program Resources Priority: 05
TOTAL SERVICES & SUPPLIES	\$51,235,126	\$8,144,394	\$18,866,403	-	\$51,186	\$15,015
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3010 Other Funds Cap Improve	250,000	-	-	-	-	-
3020 Other Funds Cap Construct	194,861,481	-	-	-	-	-
All Funds	195,111,481	-	-	-	-	-
SPECIAL PAYMENTS						
6085 Other Special Payments						
3400 Other Funds Ltd	190,000,000	-	-	-	-	-
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	2,275,000	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	2,330,000	-	-	-	-	-
All Funds	4,605,000	-	-	-	-	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	2,783,199	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	4,499,554	-	-	-	-	-
All Funds	7,282,753	-	-	-	-	-
DEBT SERVICE						
8030 General Fund Debt Svc	5,058,199	-	-	-	-	-
3430 Other Funds Debt Svc Ltd	6,829,554	-	-	-	-	-
TOTAL DEBT SERVICE	\$11,887,753	-	-	-	-	-

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Administrative Svcs, Dept of

Description	Total Policy Packages	Pkg: 120 Workday Payroll Transformation Resources Priority: 01	Pkg: 180 Lifecycle: Network Security Replacement Plan Priority: 02	Pkg: 131 Increase Risk Management NL Assessment Priority: 03	Pkg: 130 State Procurement Services Sourcing Program Priority: 04	Pkg: 110 CHRO Office Investigations Program Resources Priority: 05

EXPENDITURES

8000 General Fund	9,655,680	-	-	-	-	-
8030 General Fund Debt Svc	5,058,199	-	-	-	-	-
3010 Other Funds Cap Improve	250,000	-	-	-	-	-
3020 Other Funds Cap Construct	194,861,481	-	-	-	-	-
3400 Other Funds Ltd	243,778,600	13,452,398	18,866,403	-	1,025,657	300,170
3430 Other Funds Debt Svc Ltd	6,829,554	-	-	-	-	-
TOTAL EXPENDITURES	\$460,433,514	\$13,452,398	\$18,866,403	-	\$1,025,657	\$300,170

ENDING BALANCE

8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
3010 Other Funds Cap Improve	(250,000)	-	-	-	-	-
3020 Other Funds Cap Construct	(158,200,001)	-	-	-	-	-
3200 Other Funds Non-Ltd	113,890,412	-	-	113,890,412	-	-
3400 Other Funds Ltd	(53,075,080)	(13,452,398)	(18,866,403)	-	(1,025,657)	(300,170)
3430 Other Funds Debt Svc Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	(\$97,634,669)	(\$13,452,398)	(\$18,866,403)	\$113,890,412	(\$1,025,657)	(\$300,170)

AUTHORIZED POSITIONS

8150 Class/Unclass Positions	41	17	-	-	3	1

AUTHORIZED FTE

8250 Class/Unclass FTE Positions	37.88	15.08	-	-	3.00	0.88

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Administrative Svcs, Dept of

Description	Pkg: 181 EIS Lifecycle: Enterprise Telephony Priority: 06	Pkg: 154 Portfolio Repositioning Priority: 07	Pkg: 151 Various Deferred Maintenance Projects Priority: 08	Pkg: 156 Building Maintenance and Replacements Priority: 09	Pkg: 182 Lifecycle Data Center Services Infrastructure Priority: 10	Pkg: 183 EIS Resources for HR 1 Priority: 11

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	-	-	-	-	-	1,005,680

AVAILABLE REVENUES

8000 General Fund	-	-	-	-	-	1,005,680

TOTAL AVAILABLE REVENUES

-	-	-	-	-	-	\$1,005,680

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	-	-	-	-	-	660,912

3400 Other Funds Ltd	852,831	-	-	-	-	-

All Funds	852,831	-	-	-	-	660,912

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund	-	-	-	-	-	158

3400 Other Funds Ltd	280	-	-	-	-	-

All Funds	280	-	-	-	-	158

3220 Public Employees Retire Cont

8000 General Fund	-	-	-	-	-	163,378

3400 Other Funds Ltd	210,819	-	-	-	-	-

All Funds	210,819	-	-	-	-	163,378

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Administrative Svcs, Dept of

Description	Pkg: 181 EIS Lifecycle: Enterprise Telephony Priority: 06	Pkg: 154 Portfolio Repositioning Priority: 07	Pkg: 151 Various Deferred Maintenance Projects Priority: 08	Pkg: 156 Building Maintenance and Replacements Priority: 09	Pkg: 182 Lifecycle Data Center Services Infrastructure Priority: 10	Pkg: 183 EIS Resources for HR 1 Priority: 11
3230 Social Security Taxes						
8000 General Fund	-	-	-	-	-	50,560
3400 Other Funds Ltd	65,240	-	-	-	-	-
All Funds	65,240	-	-	-	-	50,560
3241 Paid Family Medical Leave Insurance						
8000 General Fund	-	-	-	-	-	2,644
3400 Other Funds Ltd	3,411	-	-	-	-	-
All Funds	3,411	-	-	-	-	2,644
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	-	-	-	-	-	76
3400 Other Funds Ltd	132	-	-	-	-	-
All Funds	132	-	-	-	-	76
3260 Mass Transit Tax						
8000 General Fund	-	-	-	-	-	3,966
3400 Other Funds Ltd	5,118	-	-	-	-	-
All Funds	5,118	-	-	-	-	3,966
3270 Flexible Benefits						
8000 General Fund	-	-	-	-	-	88,320
3400 Other Funds Ltd	154,560	-	-	-	-	-
All Funds	154,560	-	-	-	-	88,320
OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	-	-	-	309,102
3400 Other Funds Ltd	439,560	-	-	-	-	-

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Administrative Svcs, Dept of

Description	Pkg: 181 EIS Lifecycle: Enterprise Telephony Priority: 06	Pkg: 154 Portfolio Repositioning Priority: 07	Pkg: 151 Various Deferred Maintenance Projects Priority: 08	Pkg: 156 Building Maintenance and Replacements Priority: 09	Pkg: 182 Lifecycle Data Center Services Infrastructure Priority: 10	Pkg: 183 EIS Resources for HR 1 Priority: 11
TOTAL OTHER PAYROLL EXPENSES	\$439,560	-	-	-	-	\$309,102
PERSONAL SERVICES						
8000 General Fund	-	-	-	-	-	970,014
3400 Other Funds Ltd	1,292,391	-	-	-	-	-
TOTAL PERSONAL SERVICES	\$1,292,391	-	-	-	-	\$970,014
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	-	-	-	-	-	1,770
3400 Other Funds Ltd	3,910	-	-	-	-	-
All Funds	3,910	-	-	-	-	1,770
4150 Employee Training						
8000 General Fund	-	-	-	-	-	7,554
3400 Other Funds Ltd	13,967	-	-	-	-	-
All Funds	13,967	-	-	-	-	7,554
4175 Office Expenses						
8000 General Fund	-	-	-	-	-	6,300
3400 Other Funds Ltd	12,600	-	-	-	-	-
All Funds	12,600	-	-	-	-	6,300
4200 Telecommunications						
8000 General Fund	-	-	-	-	-	7,054
3400 Other Funds Ltd	9,629,158	-	-	-	-	-
All Funds	9,629,158	-	-	-	-	7,054

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Administrative Svcs, Dept of

Description	Pkg: 181 EIS Lifecycle: Enterprise Telephony Priority: 06	Pkg: 154 Portfolio Repositioning Priority: 07	Pkg: 151 Various Deferred Maintenance Projects Priority: 08	Pkg: 156 Building Maintenance and Replacements Priority: 09	Pkg: 182 Lifecycle Data Center Services Infrastructure Priority: 10	Pkg: 183 EIS Resources for HR 1 Priority: 11
4250 Data Processing						
8000 General Fund	-	-	-	-	-	2,396
3400 Other Funds Ltd	4,792	-	-	-	-	-
All Funds	4,792	-	-	-	-	2,396
4400 Dues and Subscriptions						
8000 General Fund	-	-	-	-	-	1,724
3400 Other Funds Ltd	3,448	-	-	-	-	-
All Funds	3,448	-	-	-	-	1,724
4650 Other Services and Supplies						
8000 General Fund	-	-	-	-	-	1,234
3400 Other Funds Ltd	2,468	-	-	-	-	-
All Funds	2,468	-	-	-	-	1,234
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	-	-	-	-	1,472
3400 Other Funds Ltd	2,944	-	-	-	-	-
All Funds	2,944	-	-	-	-	1,472
4715 IT Expendable Property						
8000 General Fund	-	-	-	-	-	6,162
3400 Other Funds Ltd	12,324	-	-	-	4,262,700	-
All Funds	12,324	-	-	-	4,262,700	6,162
SERVICES & SUPPLIES						
8000 General Fund	-	-	-	-	-	35,666
3400 Other Funds Ltd	9,685,611	-	-	-	4,262,700	-

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Description	Pkg: 181 EIS Lifecycle: Enterprise Telephony Priority: 06	Pkg: 154 Portfolio Repositioning Priority: 07	Pkg: 151 Various Deferred Maintenance Projects Priority: 08	Pkg: 156 Building Maintenance and Replacements Priority: 09	Pkg: 182 Lifecycle Data Center Services Infrastructure Priority: 10	Pkg: 183 EIS Resources for HR 1 Priority: 11
TOTAL SERVICES & SUPPLIES	\$9,685,611	-	-	-	\$4,262,700	\$35,666
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	-	115,000,000	15,500,000	8,000,000	-	-
EXPENDITURES						
8000 General Fund	-	-	-	-	-	1,005,680
3020 Other Funds Cap Construct	-	115,000,000	15,500,000	8,000,000	-	-
3400 Other Funds Ltd	10,978,002	-	-	-	4,262,700	-
TOTAL EXPENDITURES	\$10,978,002	\$115,000,000	\$15,500,000	\$8,000,000	\$4,262,700	\$1,005,680
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3020 Other Funds Cap Construct	-	(115,000,000)	(15,500,000)	(8,000,000)	-	-
3400 Other Funds Ltd	(10,978,002)	-	-	-	(4,262,700)	-
TOTAL ENDING BALANCE	(\$10,978,002)	(\$115,000,000)	(\$15,500,000)	(\$8,000,000)	(\$4,262,700)	-
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	4	-	-	-	-	2
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	3.52	-	-	-	-	2.00

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Description	Pkg: 101 Highway Cost Allocation Study (HCAS) Priority: 12	Pkg: 140 EAM Rent Program Resources Priority: 13	Pkg: 132 SFS Payroll and DAS Resources Priority: 14	Pkg: 157 Project Planning Priority: 15	Pkg: 159 Building Automation System Priority: 16	Pkg: 150 Various Projects & Sustainability Limitation Priority: 17

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	250,000	-	-	-	-	-

AVAILABLE REVENUES

8000 General Fund	250,000	-	-	-	-	-

TOTAL AVAILABLE REVENUES

\$250,000	-	-	-	-	-	-

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	-	914,058	1,169,544	-	-	-

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	-	429	632	-	-	-

3220 Public Employees Retire Cont

3400 Other Funds Ltd	-	225,955	289,113	-	-	-

3230 Social Security Taxes

3400 Other Funds Ltd	-	69,926	89,469	-	-	-

3241 Paid Family Medical Leave Insurance

3400 Other Funds Ltd	-	3,655	4,678	-	-	-

3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	-	203	304	-	-	-

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Description	Pkg: 101 Highway Cost Allocation Study (HCAS) Priority: 12	Pkg: 140 EAM Rent Program Resources Priority: 13	Pkg: 132 SFS Payroll and DAS Resources Priority: 14	Pkg: 157 Project Planning Priority: 15	Pkg: 159 Building Automation System Priority: 16	Pkg: 150 Various Projects & Sustainability Limitation Priority: 17
3260 Mass Transit Tax						
3400 Other Funds Ltd	-	3,498	7,015	-	-	-
3270 Flexible Benefits						
3400 Other Funds Ltd	-	237,360	353,280	-	-	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	-	541,026	744,491	-	-	-
TOTAL OTHER PAYROLL EXPENSES	-	\$541,026	\$744,491	-	-	-
PERSONAL SERVICES						
3400 Other Funds Ltd	-	1,455,084	1,914,035	-	-	-
TOTAL PERSONAL SERVICES	-	\$1,455,084	\$1,914,035	-	-	-
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	-	4,794	2,744	-	-	-
4150 Employee Training						
3400 Other Funds Ltd	-	10,851	7,848	-	-	-
4175 Office Expenses						
3400 Other Funds Ltd	-	18,900	25,200	-	-	-
4200 Telecommunications						
3400 Other Funds Ltd	-	21,162	28,216	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	-	7,188	9,584	-	-	-
4300 Professional Services						

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Description	Pkg: 101 Highway Cost Allocation Study (HCAS) Priority: 12	Pkg: 140 EAM Rent Program Resources Priority: 13	Pkg: 132 SFS Payroll and DAS Resources Priority: 14	Pkg: 157 Project Planning Priority: 15	Pkg: 159 Building Automation System Priority: 16	Pkg: 150 Various Projects & Sustainability Limitation Priority: 17
8000 General Fund	250,000	-	-	-	-	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	-	5,172	6,896	-	-	-
4650 Other Services and Supplies						
3400 Other Funds Ltd	-	3,702	4,936	-	-	-
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	-	4,416	5,888	-	-	-
4715 IT Expendable Property						
3400 Other Funds Ltd	-	18,486	24,648	-	-	-
SERVICES & SUPPLIES						
8000 General Fund	250,000	-	-	-	-	-
3400 Other Funds Ltd	-	94,671	115,960	-	-	-
TOTAL SERVICES & SUPPLIES	\$250,000	\$94,671	\$115,960	-	-	-
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3010 Other Funds Cap Improve	-	-	-	-	-	250,000
3020 Other Funds Cap Construct	-	-	-	3,000,000	5,000,000	-
All Funds	-	-	-	3,000,000	5,000,000	250,000
EXPENDITURES						
8000 General Fund	250,000	-	-	-	-	-
3010 Other Funds Cap Improve	-	-	-	-	-	250,000
3020 Other Funds Cap Construct	-	-	-	3,000,000	5,000,000	-
3400 Other Funds Ltd	-	1,549,755	2,029,995	-	-	-

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Description	Pkg: 101 Highway Cost Allocation Study (HCAS) Priority: 12	Pkg: 140 EAM Rent Program Resources Priority: 13	Pkg: 132 SFS Payroll and DAS Resources Priority: 14	Pkg: 157 Project Planning Priority: 15	Pkg: 159 Building Automation System Priority: 16	Pkg: 150 Various Projects & Sustainability Limitation Priority: 17
TOTAL EXPENDITURES	\$250,000	\$1,549,755	\$2,029,995	\$3,000,000	\$5,000,000	\$250,000
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3010 Other Funds Cap Improve	-	-	-	-	-	(250,000)
3020 Other Funds Cap Construct	-	-	-	(3,000,000)	(5,000,000)	-
3400 Other Funds Ltd	-	(1,549,755)	(2,029,995)	-	-	-
TOTAL ENDING BALANCE	-	(\$1,549,755)	(\$2,029,995)	(\$3,000,000)	(\$5,000,000)	(\$250,000)
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	6	8	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	5.40	8.00	-	-	-

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Description	Pkg: 158 Climate Adaptation & Net Zero Solutions	Pkg: 153 Facility Conditions & Capital Planning System	Pkg: 155 Fuel Island Underground Tank Mitigation	Pkg: 133 Wrongful Conviction Comp and Legal Cost	Pkg: 141 Placeholder: Oregon Arena Project	Pkg: 152 Placeholder: Real Property Acquisition
	Priority: 18	Priority: 19	Priority: 20	Priority: 21	Priority: 22	Priority: 23

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	-	-	-	8,400,000	-	-
8030 General Fund Debt Svc	-	-	-	-	1	-
All Funds	-	-	-	8,400,000	1	-

AVAILABLE REVENUES

8000 General Fund	-	-	-	8,400,000	-	-
8030 General Fund Debt Svc	-	-	-	-	1	-

TOTAL AVAILABLE REVENUES

-	-	-	\$8,400,000	\$1	-

EXPENDITURES

SERVICES & SUPPLIES

4325 Attorney General

8000 General Fund	-	-	-	2,400,000	-	-

4650 Other Services and Supplies

8000 General Fund	-	-	-	6,000,000	-	-

SERVICES & SUPPLIES

8000 General Fund	-	-	-	8,400,000	-	-

TOTAL SERVICES & SUPPLIES

-	-	-	\$8,400,000	-	-

CAPITAL OUTLAY

5900 Other Capital Outlay

3020 Other Funds Cap Construct	2,000,000	2,200,000	7,500,000	-	-	1

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Administrative Svcs, Dept of

Description	Pkg: 158 Climate Adaptation & Net Zero Solutions Priority: 18	Pkg: 153 Facility Conditions & Capital Planning System Priority: 19	Pkg: 155 Fuel Island Underground Tank Mitigation Priority: 20	Pkg: 133 Wrongful Conviction Comp and Legal Cost Priority: 21	Pkg: 141 Placeholder: Oregon Arena Project Priority: 22	Pkg: 152 Placeholder: Real Property Acquisition Priority: 23
DEBT SERVICE						
7150 Interest - Bonds						
8030 General Fund Debt Svc	-	-	-	-	1	-
EXPENDITURES						
8000 General Fund	-	-	-	8,400,000	-	-
8030 General Fund Debt Svc	-	-	-	-	1	-
3020 Other Funds Cap Construct	2,000,000	2,200,000	7,500,000	-	-	1
TOTAL EXPENDITURES	\$2,000,000	\$2,200,000	\$7,500,000	\$8,400,000	\$1	\$1
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
3020 Other Funds Cap Construct	(2,000,000)	(2,200,000)	(7,500,000)	-	-	(1)
TOTAL ENDING BALANCE	(\$2,000,000)	(\$2,200,000)	(\$7,500,000)	-	-	(\$1)

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Administrative Svcs, Dept of

Description	Pkg: 170 Consulting & AG Expenses for Mill Creek Priority: 24	Pkg: 160 Debt Service & Cost Issuance for Projects Priority: 25	Pkg: 102 Lottery Rev Bond Project OF Carryover Priority: 26	Pkg: 161 Placeholder: Oregon State Fair Council Priority: 27		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8030 General Fund Debt Svc	-	5,058,198	-	-

BOND SALES

0555 General Fund Obligation Bonds

3020 Other Funds Cap Construct	-	-	-	36,661,480

3400 Other Funds Ltd	-	-	-	403,520

All Funds	-	-	-	37,065,000

0565 Lottery Bonds

3400 Other Funds Ltd	-	-	190,000,000	-

BOND SALES

3020 Other Funds Cap Construct	-	-	-	36,661,480

3400 Other Funds Ltd	-	-	190,000,000	403,520

TOTAL BOND SALES

-	-	\$190,000,000	\$37,065,000

SALES INCOME

0705 Sales Income

3400 Other Funds Ltd	300,000	-	-	-

TRANSFERS IN

1010 Transfer In - Intrafund

3430 Other Funds Debt Svc Ltd	-	6,829,554	-	-

REVENUE CATEGORIES

8030 General Fund Debt Svc	-	5,058,198	-	-

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Administrative Svcs, Dept of

Description	Pkg: 170 Consulting & AG Expenses for Mill Creek Priority: 24	Pkg: 160 Debt Service & Cost Issuance for Projects Priority: 25	Pkg: 102 Lottery Rev Bond Project OF Carryover Priority: 26	Pkg: 161 Placeholder: Oregon State Fair Council Priority: 27		
3020 Other Funds Cap Construct	-	-	-	36,661,480		
3400 Other Funds Ltd	300,000	-	190,000,000	403,520		
3430 Other Funds Debt Svc Ltd	-	6,829,554	-	-		
TOTAL REVENUE CATEGORIES	\$300,000	\$11,887,752	\$190,000,000	\$37,065,000		
AVAILABLE REVENUES						
8030 General Fund Debt Svc	-	5,058,198	-	-		
3020 Other Funds Cap Construct	-	-	-	36,661,480		
3400 Other Funds Ltd	300,000	-	190,000,000	403,520		
3430 Other Funds Debt Svc Ltd	-	6,829,554	-	-		
TOTAL AVAILABLE REVENUES	\$300,000	\$11,887,752	\$190,000,000	\$37,065,000		
EXPENDITURES						
SERVICES & SUPPLIES						
4325 Attorney General						
3400 Other Funds Ltd	300,000	-	-	-		
4625 Other COP Costs						
3400 Other Funds Ltd	-	610,000	-	-		
4650 Other Services and Supplies						
3400 Other Funds Ltd	-	-	-	403,520		
SERVICES & SUPPLIES						
3400 Other Funds Ltd	300,000	610,000	-	403,520		
TOTAL SERVICES & SUPPLIES	\$300,000	\$610,000	-	\$403,520		
CAPITAL OUTLAY						

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Administrative Svcs, Dept of

Description	Pkg: 170 Consulting & AG Expenses for Mill Creek Priority: 24	Pkg: 160 Debt Service & Cost Issuance for Projects Priority: 25	Pkg: 102 Lottery Rev Bond Project OF Carryover Priority: 26	Pkg: 161 Placeholder: Oregon State Fair Council Priority: 27		
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	-	-	-	36,661,480		
SPECIAL PAYMENTS						
6085 Other Special Payments						
3400 Other Funds Ltd	-	-	190,000,000	-		
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	-	2,275,000	-	-		
3430 Other Funds Debt Svc Ltd	-	2,330,000	-	-		
All Funds	-	4,605,000	-	-		
7150 Interest - Bonds						
8030 General Fund Debt Svc	-	2,783,198	-	-		
3430 Other Funds Debt Svc Ltd	-	4,499,554	-	-		
All Funds	-	7,282,752	-	-		
DEBT SERVICE						
8030 General Fund Debt Svc	-	5,058,198	-	-		
3430 Other Funds Debt Svc Ltd	-	6,829,554	-	-		
TOTAL DEBT SERVICE	-	\$11,887,752	-	-		
EXPENDITURES						
8030 General Fund Debt Svc	-	5,058,198	-	-		
3020 Other Funds Cap Construct	-	-	-	36,661,480		
3400 Other Funds Ltd	300,000	610,000	190,000,000	403,520		
3430 Other Funds Debt Svc Ltd	-	6,829,554	-	-		

Description	Pkg: 170 Consulting & AG Expenses for Mill Creek Priority: 24	Pkg: 160 Debt Service & Cost Issuance for Projects Priority: 25	Pkg: 102 Lottery Rev Bond Project OF Carryover Priority: 26	Pkg: 161 Placeholder: Oregon State Fair Council Priority: 27		
TOTAL EXPENDITURES	\$300,000	\$12,497,752	\$190,000,000	\$37,065,000		
ENDING BALANCE						
8030 General Fund Debt Svc	-	-	-	-		
3020 Other Funds Cap Construct	-	-	-	-		
3400 Other Funds Ltd	-	(610,000)	-	-		
3430 Other Funds Debt Svc Ltd	-	-	-	-		
TOTAL ENDING BALANCE	-	(\$610,000)	-	-		

Description	Total Policy Packages	Pkg: 101 Highway Cost Allocation Study (HCAS) Priority: 12				

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	250,000	250,000

AVAILABLE REVENUES

8000 General Fund	250,000	250,000

TOTAL AVAILABLE REVENUES	\$250,000	\$250,000

EXPENDITURES

SERVICES & SUPPLIES

4300 Professional Services

8000 General Fund	250,000	250,000

ENDING BALANCE

8000 General Fund	-	-

TOTAL ENDING BALANCE	-	-

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Enterprise Information Services (EIS)

Description	Total Policy Packages	Pkg: 180 Lifecycle: Network Security Replacement Plan Priority: 02	Pkg: 181 EIS Lifecycle: Enterprise Telephony Priority: 06	Pkg: 183 EIS Resources for HR 1 Priority: 11		

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	1,005,680	-	-	1,005,680

AVAILABLE REVENUES

8000 General Fund	1,005,680	-	-	1,005,680

TOTAL AVAILABLE REVENUES	\$1,005,680	-	-	\$1,005,680

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

8000 General Fund	660,912	-	-	660,912

3400 Other Funds Ltd	852,831	-	852,831	-

All Funds	1,513,743	-	852,831	660,912

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

8000 General Fund	158	-	-	158

3400 Other Funds Ltd	280	-	280	-

All Funds	438	-	280	158

3220 Public Employees Retire Cont

8000 General Fund	163,378	-	-	163,378

3400 Other Funds Ltd	210,819	-	210,819	-

All Funds	374,197	-	210,819	163,378

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Enterprise Information Services (EIS)

Description	Total Policy Packages	Pkg: 180 Lifecycle: Network Security Replacement Plan Priority: 02	Pkg: 181 EIS Lifecycle: Enterprise Telephony Priority: 06	Pkg: 183 EIS Resources for HR 1 Priority: 11		
3230 Social Security Taxes						
8000 General Fund	50,560	-	-	50,560		
3400 Other Funds Ltd	65,240	-	65,240	-		
All Funds	115,800	-	65,240	50,560		
3241 Paid Family Medical Leave Insurance						
8000 General Fund	2,644	-	-	2,644		
3400 Other Funds Ltd	3,411	-	3,411	-		
All Funds	6,055	-	3,411	2,644		
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	76	-	-	76		
3400 Other Funds Ltd	132	-	132	-		
All Funds	208	-	132	76		
3260 Mass Transit Tax						
8000 General Fund	3,966	-	-	3,966		
3400 Other Funds Ltd	5,118	-	5,118	-		
All Funds	9,084	-	5,118	3,966		
3270 Flexible Benefits						
8000 General Fund	88,320	-	-	88,320		
3400 Other Funds Ltd	154,560	-	154,560	-		
All Funds	242,880	-	154,560	88,320		
OTHER PAYROLL EXPENSES						
8000 General Fund	309,102	-	-	309,102		
3400 Other Funds Ltd	439,560	-	439,560	-		

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Enterprise Information Services (EIS)

Description	Total Policy Packages	Pkg: 180 Lifecycle: Network Security Replacement Plan Priority: 02	Pkg: 181 EIS Lifecycle: Enterprise Telephony Priority: 06	Pkg: 183 EIS Resources for HR 1 Priority: 11		
TOTAL OTHER PAYROLL EXPENSES	\$748,662	-	\$439,560	\$309,102		
PERSONAL SERVICES						
8000 General Fund	970,014	-	-	970,014		
3400 Other Funds Ltd	1,292,391	-	1,292,391	-		
TOTAL PERSONAL SERVICES	\$2,262,405	-	\$1,292,391	\$970,014		
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	1,770	-	-	1,770		
3400 Other Funds Ltd	3,910	-	3,910	-		
All Funds	5,680	-	3,910	1,770		
4150 Employee Training						
8000 General Fund	7,554	-	-	7,554		
3400 Other Funds Ltd	13,967	-	13,967	-		
All Funds	21,521	-	13,967	7,554		
4175 Office Expenses						
8000 General Fund	6,300	-	-	6,300		
3400 Other Funds Ltd	12,600	-	12,600	-		
All Funds	18,900	-	12,600	6,300		
4200 Telecommunications						
8000 General Fund	7,054	-	-	7,054		
3400 Other Funds Ltd	9,629,158	-	9,629,158	-		
All Funds	9,636,212	-	9,629,158	7,054		

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Enterprise Information Services (EIS)

Description	Total Policy Packages	Pkg: 180 Lifecycle: Network Security Replacement Plan Priority: 02	Pkg: 181 EIS Lifecycle: Enterprise Telephony Priority: 06	Pkg: 183 EIS Resources for HR 1 Priority: 11		
4250 Data Processing						
8000 General Fund	2,396	-	-	2,396		
3400 Other Funds Ltd	18,871,195	18,866,403	4,792	-		
All Funds	18,873,591	18,866,403	4,792	2,396		
4400 Dues and Subscriptions						
8000 General Fund	1,724	-	-	1,724		
3400 Other Funds Ltd	3,448	-	3,448	-		
All Funds	5,172	-	3,448	1,724		
4650 Other Services and Supplies						
8000 General Fund	1,234	-	-	1,234		
3400 Other Funds Ltd	2,468	-	2,468	-		
All Funds	3,702	-	2,468	1,234		
4700 Expendable Prop 250 - 5000						
8000 General Fund	1,472	-	-	1,472		
3400 Other Funds Ltd	2,944	-	2,944	-		
All Funds	4,416	-	2,944	1,472		
4715 IT Expendable Property						
8000 General Fund	6,162	-	-	6,162		
3400 Other Funds Ltd	12,324	-	12,324	-		
All Funds	18,486	-	12,324	6,162		
SERVICES & SUPPLIES						
8000 General Fund	35,666	-	-	35,666		
3400 Other Funds Ltd	28,552,014	18,866,403	9,685,611	-		

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Enterprise Information Services (EIS)

Description	Total Policy Packages	Pkg: 180 Lifecycle: Network Security Replacement Plan Priority: 02	Pkg: 181 EIS Lifecycle: Enterprise Telephony Priority: 06	Pkg: 183 EIS Resources for HR 1 Priority: 11		
TOTAL SERVICES & SUPPLIES	\$28,587,680	\$18,866,403	\$9,685,611	\$35,666		
EXPENDITURES						
8000 General Fund	1,005,680	-	-	1,005,680		
3400 Other Funds Ltd	29,844,405	18,866,403	10,978,002	-		
TOTAL EXPENDITURES	\$30,850,085	\$18,866,403	\$10,978,002	\$1,005,680		
ENDING BALANCE						
8000 General Fund	-	-	-	-		
3400 Other Funds Ltd	(29,844,405)	(18,866,403)	(10,978,002)	-		
TOTAL ENDING BALANCE	(\$29,844,405)	(\$18,866,403)	(\$10,978,002)	-		
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	6	-	4	2		
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	5.52	-	3.52	2.00		

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Chief Human Resource Office

Description	Total Policy Packages	Pkg: 110 CHRO Office Investigations Program Resources Priority: 05	Pkg: 132 SFS Payroll and DAS Resources Priority: 14			

REVENUE CATEGORIES

CHARGES FOR SERVICES

0415 Admin and Service Charges

3400 Other Funds Ltd	(8,098,525)	-	(8,098,525)

TRANSFERS OUT

2010 Transfer Out - Intrafund

3400 Other Funds Ltd	967,988	-	967,988

AVAILABLE REVENUES

3400 Other Funds Ltd	(7,130,537)	-	(7,130,537)

TOTAL AVAILABLE REVENUES	(\$7,130,537)	-	(\$7,130,537)

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	(4,186,818)	184,758	(4,371,576)

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	(1,352)	70	(1,422)

3220 Public Employees Retire Cont

3400 Other Funds Ltd	(1,034,980)	45,672	(1,080,652)

3230 Social Security Taxes

3400 Other Funds Ltd	(319,759)	14,134	(333,893)

3241 Paid Family Medical Leave Insurance

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Cross Reference Number: 10700-045-00-00-00000

Chief Human Resource Office

Description	Total Policy Packages	Pkg: 110 CHRO Office Investigations Program Resources Priority: 05	Pkg: 132 SFS Payroll and DAS Resources Priority: 14			
3400 Other Funds Ltd	(16,710)	739	(17,449)			
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	(651)	33	(684)			
3260 Mass Transit Tax						
3400 Other Funds Ltd	(25,120)	1,109	(26,229)			
3270 Flexible Benefits						
3400 Other Funds Ltd	(756,240)	38,640	(794,880)			
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	(2,154,812)	100,397	(2,255,209)			
TOTAL OTHER PAYROLL EXPENSES	(\$2,154,812)	\$100,397	(\$2,255,209)			
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	218,579	-	218,579			
PERSONAL SERVICES						
3400 Other Funds Ltd	(6,123,051)	285,155	(6,408,206)			
TOTAL PERSONAL SERVICES	(\$6,123,051)	\$285,155	(\$6,408,206)			
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	(9,872)	1,104	(10,976)			
4150 Employee Training						
3400 Other Funds Ltd	(29,350)	2,320	(31,670)			
4175 Office Expenses						

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Chief Human Resource Office

Description	Total Policy Packages	Pkg: 110 CHRO Office Investigations Program Resources	Pkg: 132 SFS Payroll and DAS Resources			
		Priority: 05	Priority: 14			
3400 Other Funds Ltd	(59,090)	2,772	(61,862)			
4200 Telecommunications						
3400 Other Funds Ltd	(36,208)	3,104	(39,312)			
4250 Data Processing						
3400 Other Funds Ltd	(112,760)	1,054	(113,814)			
4275 Publicity and Publications						
3400 Other Funds Ltd	(15,953)	-	(15,953)			
4300 Professional Services						
3400 Other Funds Ltd	(12,566)	-	(12,566)			
4325 Attorney General						
3400 Other Funds Ltd	(53,436)	-	(53,436)			
4400 Dues and Subscriptions						
3400 Other Funds Ltd	(6,966)	759	(7,725)			
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	(82,579)	-	(82,579)			
4575 Agency Program Related S and S						
3400 Other Funds Ltd	(11,585)	-	(11,585)			
4650 Other Services and Supplies						
3400 Other Funds Ltd	(57,844)	543	(58,387)			
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	(15,444)	648	(16,092)			
4715 IT Expendable Property						
3400 Other Funds Ltd	(21,809)	2,711	(24,520)			

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Chief Human Resource Office

Description	Total Policy Packages	Pkg: 110 CHRO Office Investigations Program Resources Priority: 05	Pkg: 132 SFS Payroll and DAS Resources Priority: 14			
SERVICES & SUPPLIES						
3400 Other Funds Ltd	(525,462)	15,015	(540,477)			
TOTAL SERVICES & SUPPLIES	(\$525,462)	\$15,015	(\$540,477)			
EXPENDITURES						
3400 Other Funds Ltd	(6,648,513)	300,170	(6,948,683)			
TOTAL EXPENDITURES	(\$6,648,513)	\$300,170	(\$6,948,683)			
ENDING BALANCE						
3400 Other Funds Ltd	(482,024)	(300,170)	(181,854)			
TOTAL ENDING BALANCE	(\$482,024)	(\$300,170)	(\$181,854)			
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	(17)	1	(18)			
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	(17.12)	0.88	(18.00)			

Description	Total Policy Packages	Pkg: 182 Lifecycle Data Center Services Infrastructure Priority: 10				

EXPENDITURES

SERVICES & SUPPLIES

4715 IT Expendable Property

3400 Other Funds Ltd	4,262,700	4,262,700

ENDING BALANCE

3400 Other Funds Ltd	(4,262,700)	(4,262,700)

TOTAL ENDING BALANCE	(\$4,262,700)	(\$4,262,700)

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Oregon Statewide Business Application (SBA)

Description	Total Policy Packages	Pkg: 120 Workday Payroll Transformation Resources Priority: 01				

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	3,481,923	3,481,923

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	1,199	1,199

3220 Public Employees Retire Cont

3400 Other Funds Ltd	860,736	860,736

3230 Social Security Taxes

3400 Other Funds Ltd	266,362	266,362

3241 Paid Family Medical Leave Insurance

3400 Other Funds Ltd	13,923	13,923

3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	566	566

3260 Mass Transit Tax

3400 Other Funds Ltd	20,895	20,895

3270 Flexible Benefits

3400 Other Funds Ltd	662,400	662,400

OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	1,826,081	1,826,081

TOTAL OTHER PAYROLL EXPENSES	\$1,826,081	\$1,826,081

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Oregon Statewide Business Application (SBA)

Description	Total Policy Packages	Pkg: 120 Workday Payroll Transformation Resources Priority: 01				

PERSONAL SERVICES

3400 Other Funds Ltd	5,308,004	5,308,004

TOTAL PERSONAL SERVICES	\$5,308,004	\$5,308,004

SERVICES & SUPPLIES**4100 Instate Travel**

3400 Other Funds Ltd	20,965	20,965

4150 Employee Training

3400 Other Funds Ltd	45,953	45,953

4175 Office Expenses

3400 Other Funds Ltd	53,550	53,550

4200 Telecommunications

3400 Other Funds Ltd	59,959	59,959

4250 Data Processing

3400 Other Funds Ltd	20,366	20,366

4315 IT Professional Services

3400 Other Funds Ltd	7,853,569	7,853,569

4400 Dues and Subscriptions

3400 Other Funds Ltd	14,654	14,654

4650 Other Services and Supplies

3400 Other Funds Ltd	10,489	10,489

4700 Expendable Prop 250 - 5000

3400 Other Funds Ltd	12,512	12,512

4715 IT Expendable Property

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Cross Reference Number: 10700-055-00-00-00000

Oregon Statewide Business Application (SBA)

Description	Total Policy Packages	Pkg: 120 Workday Payroll Transformation Resources Priority: 01				
3400 Other Funds Ltd	52,377	52,377				
SERVICES & SUPPLIES						
3400 Other Funds Ltd	8,144,394	8,144,394				
TOTAL SERVICES & SUPPLIES	\$8,144,394	\$8,144,394				
EXPENDITURES						
3400 Other Funds Ltd	13,452,398	13,452,398				
TOTAL EXPENDITURES	\$13,452,398	\$13,452,398				
ENDING BALANCE						
3400 Other Funds Ltd	(13,452,398)	(13,452,398)				
TOTAL ENDING BALANCE	(\$13,452,398)	(\$13,452,398)				
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	17	17				
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	15.08	15.08				

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Enterprise Asset Management

Description	Total Policy Packages	Pkg: 140 EAM Rent Program Resources	Pkg: 160 Debt Service & Cost Issuance for Projects			
		Priority: 13	Priority: 25			

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	914,058	914,058	-

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	429	429	-

3220 Public Employees Retire Cont

3400 Other Funds Ltd	225,955	225,955	-

3230 Social Security Taxes

3400 Other Funds Ltd	69,926	69,926	-

3241 Paid Family Medical Leave Insurance

3400 Other Funds Ltd	3,655	3,655	-

3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	203	203	-

3260 Mass Transit Tax

3400 Other Funds Ltd	3,498	3,498	-

3270 Flexible Benefits

3400 Other Funds Ltd	237,360	237,360	-

OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	541,026	541,026	-

TOTAL OTHER PAYROLL EXPENSES	\$541,026	\$541,026	-

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Enterprise Asset Management

Description	Total Policy Packages	Pkg: 140 EAM Rent Program Resources Priority: 13	Pkg: 160 Debt Service & Cost Issuance for Projects Priority: 25			
PERSONAL SERVICES						
3400 Other Funds Ltd	1,455,084	1,455,084	-			
TOTAL PERSONAL SERVICES	\$1,455,084	\$1,455,084	-			
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	4,794	4,794	-			
4150 Employee Training						
3400 Other Funds Ltd	10,851	10,851	-			
4175 Office Expenses						
3400 Other Funds Ltd	18,900	18,900	-			
4200 Telecommunications						
3400 Other Funds Ltd	21,162	21,162	-			
4250 Data Processing						
3400 Other Funds Ltd	7,188	7,188	-			
4400 Dues and Subscriptions						
3400 Other Funds Ltd	5,172	5,172	-			
4625 Other COP Costs						
3400 Other Funds Ltd	610,000	-	610,000			
4650 Other Services and Supplies						
3400 Other Funds Ltd	3,702	3,702	-			
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	4,416	4,416	-			
4715 IT Expendable Property						

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Enterprise Asset Management

Description	Total Policy Packages	Pkg: 140 EAM Rent Program Resources Priority: 13	Pkg: 160 Debt Service & Cost Issuance for Projects Priority: 25			
3400 Other Funds Ltd	18,486	18,486	-			
SERVICES & SUPPLIES						
3400 Other Funds Ltd	704,671	94,671	610,000			
TOTAL SERVICES & SUPPLIES	\$704,671	\$94,671	\$610,000			
EXPENDITURES						
3400 Other Funds Ltd	2,159,755	1,549,755	610,000			
TOTAL EXPENDITURES	\$2,159,755	\$1,549,755	\$610,000			
ENDING BALANCE						
3400 Other Funds Ltd	(2,159,755)	(1,549,755)	(610,000)			
TOTAL ENDING BALANCE	(\$2,159,755)	(\$1,549,755)	(\$610,000)			
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	6	6	-			
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	5.40	5.40	-			

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Enterprise Goods & Services

Description	Total Policy Packages	Pkg: 131 Increase Risk Management NL Assessment Priority: 03	Pkg: 130 State Procurement Services Sourcing Program Priority: 04	Pkg: 132 SFS Payroll and DAS Resources Priority: 14	Pkg: 133 Wrongful Conviction Comp and Legal Cost Priority: 21	

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8000 General Fund	8,400,000	-	-	-	8,400,000

CHARGES FOR SERVICES

0415 Admin and Service Charges

3200 Other Funds Non-Ltd	113,890,412	113,890,412	-	-	-
3400 Other Funds Ltd	8,098,525	-	-	8,098,525	-
All Funds	121,988,937	113,890,412	-	8,098,525	-

REVENUE CATEGORIES

8000 General Fund	8,400,000	-	-	-	8,400,000
3200 Other Funds Non-Ltd	113,890,412	113,890,412	-	-	-
3400 Other Funds Ltd	8,098,525	-	-	8,098,525	-

TOTAL REVENUE CATEGORIES	\$130,388,937	\$113,890,412	-	\$8,098,525	\$8,400,000

TRANSFERS OUT

2010 Transfer Out - Intrafund

3400 Other Funds Ltd	(967,988)	-	-	(967,988)	-

AVAILABLE REVENUES

8000 General Fund	8,400,000	-	-	-	8,400,000
3200 Other Funds Non-Ltd	113,890,412	113,890,412	-	-	-
3400 Other Funds Ltd	7,130,537	-	-	7,130,537	-

TOTAL AVAILABLE REVENUES	\$129,420,949	\$113,890,412	-	\$7,130,537	\$8,400,000

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Enterprise Goods & Services

Description	Total Policy Packages	Pkg: 131 Increase Risk Management NL Assessment Priority: 03	Pkg: 130 State Procurement Services Sourcing Program Priority: 04	Pkg: 132 SFS Payroll and DAS Resources Priority: 14	Pkg: 133 Wrongful Conviction Comp and Legal Cost Priority: 21	

EXPENDITURES

PERSONAL SERVICES

SALARIES & WAGES

3110 Class/Unclass Sal. and Per Diem

3400 Other Funds Ltd	6,172,176	-	631,056	5,541,120	-

OTHER PAYROLL EXPENSES

3210 Empl. Rel. Bd. Assessments

3400 Other Funds Ltd	2,291	-	237	2,054	-

3220 Public Employees Retire Cont

3400 Other Funds Ltd	1,525,761	-	155,996	1,369,765	-

3230 Social Security Taxes

3400 Other Funds Ltd	471,638	-	48,276	423,362	-

3241 Paid Family Medical Leave Insurance

3400 Other Funds Ltd	24,652	-	2,525	22,127	-

3250 Workers Comp. Assess. (WCD)

3400 Other Funds Ltd	1,102	-	114	988	-

3260 Mass Transit Tax

3400 Other Funds Ltd	37,031	-	3,787	33,244	-

3270 Flexible Benefits

3400 Other Funds Ltd	1,280,640	-	132,480	1,148,160	-

OTHER PAYROLL EXPENSES

3400 Other Funds Ltd	3,343,115	-	343,415	2,999,700	-

TOTAL OTHER PAYROLL EXPENSES	\$3,343,115	-	\$343,415	\$2,999,700	-

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Enterprise Goods & Services

Description	Total Policy Packages	Pkg: 131 Increase Risk Management NL Assessment Priority: 03	Pkg: 130 State Procurement Services Sourcing Program Priority: 04	Pkg: 132 SFS Payroll and DAS Resources Priority: 14	Pkg: 133 Wrongful Conviction Comp and Legal Cost Priority: 21	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
3400 Other Funds Ltd	(218,579)	-	-	(218,579)	-	
PERSONAL SERVICES						
3400 Other Funds Ltd	9,296,712	-	974,471	8,322,241	-	
TOTAL PERSONAL SERVICES	\$9,296,712	-	\$974,471	\$8,322,241	-	
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	17,485	-	3,765	13,720	-	
4150 Employee Training						
3400 Other Funds Ltd	47,426	-	7,908	39,518	-	
4175 Office Expenses						
3400 Other Funds Ltd	96,512	-	9,450	87,062	-	
4200 Telecommunications						
3400 Other Funds Ltd	78,109	-	10,581	67,528	-	
4250 Data Processing						
3400 Other Funds Ltd	126,992	-	3,594	123,398	-	
4275 Publicity and Publications						
3400 Other Funds Ltd	15,953	-	-	15,953	-	
4300 Professional Services						
3400 Other Funds Ltd	12,566	-	-	12,566	-	
4325 Attorney General						
8000 General Fund	2,400,000	-	-	-	2,400,000	

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Enterprise Goods & Services

Description	Total Policy Packages	Pkg: 131 Increase Risk Management NL Assessment Priority: 03	Pkg: 130 State Procurement Services Sourcing Program Priority: 04	Pkg: 132 SFS Payroll and DAS Resources Priority: 14	Pkg: 133 Wrongful Conviction Comp and Legal Cost Priority: 21	
3400 Other Funds Ltd	53,436	-	-	53,436	-	
All Funds	2,453,436	-	-	53,436	2,400,000	
4400 Dues and Subscriptions						
3400 Other Funds Ltd	17,207	-	2,586	14,621	-	
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	82,579	-	-	82,579	-	
4575 Agency Program Related S and S						
3400 Other Funds Ltd	11,585	-	-	11,585	-	
4650 Other Services and Supplies						
8000 General Fund	6,000,000	-	-	-	6,000,000	
3400 Other Funds Ltd	65,174	-	1,851	63,323	-	
All Funds	6,065,174	-	1,851	63,323	6,000,000	
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	24,188	-	2,208	21,980	-	
4715 IT Expendable Property						
3400 Other Funds Ltd	58,411	-	9,243	49,168	-	
SERVICES & SUPPLIES						
8000 General Fund	8,400,000	-	-	-	8,400,000	
3400 Other Funds Ltd	707,623	-	51,186	656,437	-	
TOTAL SERVICES & SUPPLIES	\$9,107,623	-	\$51,186	\$656,437	\$8,400,000	
EXPENDITURES						
8000 General Fund	8,400,000	-	-	-	8,400,000	
3400 Other Funds Ltd	10,004,335	-	1,025,657	8,978,678	-	

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Enterprise Goods & Services

Description	Total Policy Packages	Pkg: 131 Increase Risk Management NL Assessment Priority: 03	Pkg: 130 State Procurement Services Sourcing Program Priority: 04	Pkg: 132 SFS Payroll and DAS Resources Priority: 14	Pkg: 133 Wrongful Conviction Comp and Legal Cost Priority: 21	
TOTAL EXPENDITURES	\$18,404,335	-	\$1,025,657	\$8,978,678	\$8,400,000	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
3200 Other Funds Non-Ltd	113,890,412	113,890,412	-	-	-	
3400 Other Funds Ltd	(2,873,798)	-	(1,025,657)	(1,848,141)	-	
TOTAL ENDING BALANCE	\$111,016,614	\$113,890,412	(\$1,025,657)	(\$1,848,141)	-	
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	29	-	3	26	-	
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	29.00	-	3.00	26.00	-	

Description	Total Policy Packages	Pkg: 150 Various Projects & Sustainability Limitation Priority: 17				
EXPENDITURES						
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3010 Other Funds Cap Improve	250,000	250,000				
ENDING BALANCE						
3010 Other Funds Cap Improve	(250,000)	(250,000)				
TOTAL ENDING BALANCE	(\$250,000)	(\$250,000)				

Description	Total Policy Packages	Pkg: 154 Portfolio Repositioning Priority: 07	Pkg: 151 Various Deferred Maintenance Projects Priority: 08	Pkg: 156 Building Maintenance and Replacements Priority: 09	Pkg: 157 Project Planning Priority: 15	Pkg: 159 Building Automation System Priority: 16
EXPENDITURES						
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	158,200,001	115,000,000	15,500,000	8,000,000	3,000,000	5,000,000
ENDING BALANCE						
3020 Other Funds Cap Construct	(158,200,001)	(115,000,000)	(15,500,000)	(8,000,000)	(3,000,000)	(5,000,000)
TOTAL ENDING BALANCE	(\$158,200,001)	(\$115,000,000)	(\$15,500,000)	(\$8,000,000)	(\$3,000,000)	(\$5,000,000)

Description	Pkg: 158 Climate Adaptation & Net Zero Solutions Priority: 18	Pkg: 153 Facility Conditions & Capital Planning System Priority: 19	Pkg: 155 Fuel Island Underground Tank Mitigation Priority: 20	Pkg: 152 Placeholder: Real Property Acquisition Priority: 23		
EXPENDITURES						
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	2,000,000	2,200,000	7,500,000	1		
ENDING BALANCE						
3020 Other Funds Cap Construct	(2,000,000)	(2,200,000)	(7,500,000)	(1)		
TOTAL ENDING BALANCE	(\$2,000,000)	(\$2,200,000)	(\$7,500,000)	(\$1)		

Description	Total Policy Packages	Pkg: 160 Debt Service & Cost Issuance for Projects Priority: 25				
REVENUE CATEGORIES						
TRANSFERS IN						
1010 Transfer In - Intrafund						
3430 Other Funds Debt Svc Ltd	6,829,554	6,829,554				
AVAILABLE REVENUES						
3430 Other Funds Debt Svc Ltd	6,829,554	6,829,554				
TOTAL AVAILABLE REVENUES	\$6,829,554	\$6,829,554				
EXPENDITURES						
DEBT SERVICE						
7100 Principal - Bonds						
3430 Other Funds Debt Svc Ltd	2,330,000	2,330,000				
7150 Interest - Bonds						
3430 Other Funds Debt Svc Ltd	4,499,554	4,499,554				
DEBT SERVICE						
3430 Other Funds Debt Svc Ltd	6,829,554	6,829,554				
TOTAL DEBT SERVICE	\$6,829,554	\$6,829,554				
ENDING BALANCE						
3430 Other Funds Debt Svc Ltd	-	-				
TOTAL ENDING BALANCE	-	-				

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Special Governmental Payments

Description	Total Policy Packages	Pkg: 170 Consulting & AG Expenses for Mill Creek Priority: 24	Pkg: 160 Debt Service & Cost Issuance for Projects Priority: 25	Pkg: 102 Lottery Rev Bond Project OF Carryover Priority: 26	Pkg: 161 Placeholder: Oregon State Fair Council Priority: 27	

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8030 General Fund Debt Svc	5,058,198	-	5,058,198	-	-

BOND SALES

0555 General Fund Obligation Bonds

3020 Other Funds Cap Construct	36,661,480	-	-	-	36,661,480

3400 Other Funds Ltd	403,520	-	-	-	403,520

All Funds	37,065,000	-	-	-	37,065,000

0565 Lottery Bonds

3400 Other Funds Ltd	190,000,000	-	-	190,000,000	-

BOND SALES

3020 Other Funds Cap Construct	36,661,480	-	-	-	36,661,480

3400 Other Funds Ltd	190,403,520	-	-	190,000,000	403,520

TOTAL BOND SALES	\$227,065,000	-	-	\$190,000,000	\$37,065,000

SALES INCOME

0705 Sales Income

3400 Other Funds Ltd	300,000	300,000	-	-	-

REVENUE CATEGORIES

8030 General Fund Debt Svc	5,058,198	-	5,058,198	-	-

3020 Other Funds Cap Construct	36,661,480	-	-	-	36,661,480

3400 Other Funds Ltd	190,703,520	300,000	-	190,000,000	403,520

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Special Governmental Payments

Description	Total Policy Packages	Pkg: 170 Consulting & AG Expenses for Mill Creek Priority: 24	Pkg: 160 Debt Service & Cost Issuance for Projects Priority: 25	Pkg: 102 Lottery Rev Bond Project OF Carryover Priority: 26	Pkg: 161 Placeholder: Oregon State Fair Council Priority: 27	
TOTAL REVENUE CATEGORIES	\$232,423,198	\$300,000	\$5,058,198	\$190,000,000	\$37,065,000	
AVAILABLE REVENUES						
8030 General Fund Debt Svc	5,058,198	-	5,058,198	-	-	
3020 Other Funds Cap Construct	36,661,480	-	-	-	36,661,480	
3400 Other Funds Ltd	190,703,520	300,000	-	190,000,000	403,520	
TOTAL AVAILABLE REVENUES	\$232,423,198	\$300,000	\$5,058,198	\$190,000,000	\$37,065,000	
EXPENDITURES						
SERVICES & SUPPLIES						
4325 Attorney General						
3400 Other Funds Ltd	300,000	300,000	-	-	-	
4650 Other Services and Supplies						
3400 Other Funds Ltd	403,520	-	-	-	403,520	
SERVICES & SUPPLIES						
3400 Other Funds Ltd	703,520	300,000	-	-	403,520	
TOTAL SERVICES & SUPPLIES	\$703,520	\$300,000	-	-	\$403,520	
CAPITAL OUTLAY						
5900 Other Capital Outlay						
3020 Other Funds Cap Construct	36,661,480	-	-	-	36,661,480	
SPECIAL PAYMENTS						
6085 Other Special Payments						
3400 Other Funds Ltd	190,000,000	-	-	190,000,000	-	
DEBT SERVICE						

BDV004B

Version: V - 01 - Agency Request Budget

2027-29 Biennium

Cross Reference Number: 10700-099-00-00-00000

Special Governmental Payments

Description	Total Policy Packages	Pkg: 170 Consulting & AG Expenses for Mill Creek Priority: 24	Pkg: 160 Debt Service & Cost Issuance for Projects Priority: 25	Pkg: 102 Lottery Rev Bond Project OF Carryover Priority: 26	Pkg: 161 Placeholder: Oregon State Fair Council Priority: 27	
7100 Principal - Bonds						
8030 General Fund Debt Svc	2,275,000	-	2,275,000	-	-	
7150 Interest - Bonds						
8030 General Fund Debt Svc	2,783,198	-	2,783,198	-	-	
DEBT SERVICE						
8030 General Fund Debt Svc	5,058,198	-	5,058,198	-	-	
TOTAL DEBT SERVICE	\$5,058,198	-	\$5,058,198	-	-	
EXPENDITURES						
8030 General Fund Debt Svc	5,058,198	-	5,058,198	-	-	
3020 Other Funds Cap Construct	36,661,480	-	-	-	36,661,480	
3400 Other Funds Ltd	190,703,520	300,000	-	190,000,000	403,520	
TOTAL EXPENDITURES	\$232,423,198	\$300,000	\$5,058,198	\$190,000,000	\$37,065,000	
ENDING BALANCE						
8030 General Fund Debt Svc	-	-	-	-	-	
3020 Other Funds Cap Construct	-	-	-	-	-	
3400 Other Funds Ltd	-	-	-	-	-	
TOTAL ENDING BALANCE	-	-	-	-	-	

Description	Total Policy Packages	Pkg: 141 Placeholder: Oregon Arena Project Priority: 22				

REVENUE CATEGORIES

GENERAL FUND APPROPRIATION

0050 General Fund Appropriation

8030 General Fund Debt Svc	1	1

AVAILABLE REVENUES

8030 General Fund Debt Svc	1	1

TOTAL AVAILABLE REVENUES	\$1	\$1

EXPENDITURES

DEBT SERVICE

7150 Interest - Bonds

8030 General Fund Debt Svc	1	1

ENDING BALANCE

8030 General Fund Debt Svc	-	-

TOTAL ENDING BALANCE	-	-

PIC100 - Position Budget Report

Administrative Svcs, Dept of

2027-29 Biennium
Budget Preparation

Cross Reference Number: 10700-000-00-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
Total Salary											1,129,401	-	257,605,539	-	258,734,940
Total OPE											538,844	-	129,572,966	-	130,111,810
Total Personal Services					1,036	1,032.38					1,668,245	-	387,178,505	-	388,846,750

PIC100 - Position Budget Report

Chief Operating Office

2027-29 Biennium

Cross Reference Number: 10700-030-01-00-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0110001	MEAH Z7581 HF	AGENCY HEAD 1	48X	PF	1	1.00	24	11	30116	SAL	-	-	722,784	-	722,784
										OPE	-	-	257,783	-	257,783
0156461	MMN X5618 AP	INTERNAL AUDITOR 3	31	PF	1	1.00	24	10	12332	SAL	-	-	295,968	-	295,968
										OPE	-	-	141,266	-	141,266
1308733	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2100116	MMN X7598 AP	CONSULTANT ADVISOR 1	35X	PF	1	1.00	24	11	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
2500005	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	5	8446	SAL	-	-	202,704	-	202,704
										OPE	-	-	110,703	-	110,703
3070161	MESN Z7593 DF	DEPUTY/CHIEF 3	45X	PF	1	1.00	24	11	25129	SAL	-	-	603,096	-	603,096
										OPE	-	-	226,461	-	226,461
Total Salary											-	-	2,494,848	-	2,494,848
Total OPE											-	-	1,044,423	-	1,044,423
Total Personal Services					6	6.00					-	-	3,539,271	-	3,539,271

PIC100 - Position Budget Report

OEA

**2027-29 Biennium
Budget Preparation**

**Cross Reference Number: 10700-030-04-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0111893	MMN X1164 AP	ECONOMIST 4	33	PF	1	1.00	24	6	11206	SAL	213,945	-	54,999	-	268,944
										OPE	105,332	-	27,078	-	132,410
0170121	MESN Z1165 DF	STATE ECONOMIST	42X	PF	1	1.00	24	11	21699	SAL	10,416	-	510,360	-	520,776
										OPE	4,098	-	200,820	-	204,918
0211899	MMN X1164 AP	ECONOMIST 4	33	PF	1	1.00	24	9	12968	SAL	-	-	311,232	-	311,232
										OPE	-	-	146,268	-	146,268
0530018	MMN X1164 AP	ECONOMIST 4	33	PF	1	1.00	24	2	9229	SAL	-	-	221,496	-	221,496
										OPE	-	-	116,861	-	116,861
2018162	MMN X1164 AP	ECONOMIST 4	33	PF	1	1.00	24	2	9229	SAL	-	-	221,496	-	221,496
										OPE	-	-	116,861	-	116,861
Total Salary											224,361	-	1,319,583	-	1,543,944
Total OPE											109,430	-	607,888	-	717,318
Total Personal Services					5	5.00					333,791	-	1,927,471	-	2,261,262

PIC100 - Position Budget Report**Administration****2027-29 Biennium****Cross Reference Number: 10700-032-01-00-00000****Budget Preparation****Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0701001	MESN Z7883 IP	INFORMATION TECHNOLOGY MANAGER	35X	PF	1	1.00	24	11	17362	SAL	-	-	416,688	-	416,688
										OPE	-	-	177,678	-	177,678
2300115	MESN Z7442 IP	CHIEF INFORMATION ADMINISTRATOR	38X	PF	1	1.00	24	5	15730	SAL	-	-	377,520	-	377,520
										OPE	-	-	167,428	-	167,428
9901118	OAS C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	11	6968	SAL	-	-	167,232	-	167,232
										OPE	-	-	99,079	-	99,079
Total Salary											-	-	961,440	-	961,440
Total OPE											-	-	444,185	-	444,185
Total Personal Services					3	3.00					-	-	1,405,625	-	1,405,625

PIC100 - Position Budget Report

Operations

2027-29 Biennium
Budget Preparation

Cross Reference Number: 10700-032-03-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0152221	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	11	10170	SAL	-	-	244,080	-	244,080
										OPE	-	-	124,262	-	124,262
0221003	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	9	9938	SAL	-	-	238,512	-	238,512
										OPE	-	-	122,437	-	122,437
0221019	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	11	10170	SAL	-	-	244,080	-	244,080
										OPE	-	-	124,262	-	124,262
0221075	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	11	10902	SAL	-	-	261,648	-	261,648
										OPE	-	-	130,019	-	130,019
0231024	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
0231028	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	5	9152	SAL	-	-	219,648	-	219,648
										OPE	-	-	116,256	-	116,256
0231058	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	10409	SAL	-	-	249,816	-	249,816
										OPE	-	-	126,142	-	126,142
0414866	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
0414876	MMS X7884 IP	INFORMATION TECHNOLOGY MANAGEF 33X	PF	1	1.00	24	11	15748		SAL	-	-	377,952	-	377,952
										OPE	-	-	167,541	-	167,541
0440701	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	6	8652	SAL	-	-	207,648	-	207,648
										OPE	-	-	112,324	-	112,324
0448301	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	7	9059	SAL	-	-	217,416	-	217,416
										OPE	-	-	115,524	-	115,524
0530074	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	5	8265	SAL	-	-	198,360	-	198,360
										OPE	-	-	109,280	-	109,280
0540501	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	11	10170	SAL	-	-	244,080	-	244,080
										OPE	-	-	124,262	-	124,262
0560007	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	4	7377	SAL	-	-	177,048	-	177,048
										OPE	-	-	102,295	-	102,295
0914852	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
0940801	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	5	7727	SAL	-	-	185,448	-	185,448

PIC100 - Position Budget Report

Operations

2027-29 Biennium
Budget Preparation

Cross Reference Number: 10700-032-03-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	105,049	-	105,049
1114841	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	11	10170	SAL	-	-	244,080	-	244,080
										OPE	-	-	124,262	-	124,262
1314864	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	11513	SAL	-	-	276,312	-	276,312
										OPE	-	-	134,824	-	134,824
1900015	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	10	13150	SAL	-	-	315,600	-	315,600
										OPE	-	-	147,698	-	147,698
1914850	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	11	10170	SAL	-	-	244,080	-	244,080
										OPE	-	-	124,262	-	124,262
1914860	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	10	13150	SAL	-	-	315,600	-	315,600
										OPE	-	-	147,698	-	147,698
2050801	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	6	6679	SAL	-	-	160,296	-	160,296
										OPE	-	-	96,806	-	96,806
2100001	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	5	10441	SAL	-	-	250,584	-	250,584
										OPE	-	-	126,393	-	126,393
2100002	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	11	10170	SAL	-	-	244,080	-	244,080
										OPE	-	-	124,262	-	124,262
2100108	OAS C0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	9288	SAL	-	-	222,912	-	222,912
										OPE	-	-	117,326	-	117,326
2100147	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2100163	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2110004	MMS X7885 IP	INFORMATION TECHNOLOGY MANAGER 31X	31	PF	1	1.00	24	11	14287	SAL	-	-	342,888	-	342,888
										OPE	-	-	156,642	-	156,642
2214831	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	6	6679	SAL	-	-	160,296	-	160,296
										OPE	-	-	96,806	-	96,806
2214861	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	3	7537	SAL	-	-	180,888	-	180,888
										OPE	-	-	103,555	-	103,555
2300020	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	11	10170	SAL	-	-	244,080	-	244,080
										OPE	-	-	124,262	-	124,262

PIC100 - Position Budget Report

Operations

2027-29 Biennium
Budget Preparation

Cross Reference Number: 10700-032-03-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
2500001	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	9	9938	SAL	-	-	238,512	-	238,512
										OPE	-	-	122,437	-	122,437
2500002	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	5	8265	SAL	-	-	198,360	-	198,360
										OPE	-	-	109,280	-	109,280
2500003	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
2500004	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	10	13150	SAL	-	-	315,600	-	315,600
										OPE	-	-	147,698	-	147,698
2500010	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
2514887	MMS X7884 IP	INFORMATION TECHNOLOGY MANAGEF 33X	PF	1	1.00	24	11	15748		SAL	-	-	377,952	-	377,952
										OPE	-	-	167,541	-	167,541
2548738	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
2548852	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	4	9973	SAL	-	-	239,352	-	239,352
										OPE	-	-	122,712	-	122,712
2548868	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548876	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548884	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2700006	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	8017	SAL	-	-	192,408	-	192,408
										OPE	-	-	107,329	-	107,329
2700008	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	9	9938	SAL	-	-	238,512	-	238,512
										OPE	-	-	122,437	-	122,437
3145001	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	6	6679	SAL	-	-	160,296	-	160,296
										OPE	-	-	96,806	-	96,806
4010301	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	8	7317	SAL	-	-	175,608	-	175,608
										OPE	-	-	101,823	-	101,823
6000719	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	4	7377	SAL	-	-	177,048	-	177,048

PIC100 - Position Budget Report

Operations

2027-29 Biennium
Budget Preparation

Cross Reference Number: 10700-032-03-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE						
											GF	LF	OF	FF	AF		
OPE											-	-	102,295	-	102,295		
Total Salary											-	-	12,051,360	-	12,051,360		
Total OPE											-	-	6,029,067	-	6,029,067		
Total Personal Services											47	47.00	-	-	18,080,427	-	18,080,427

PIC100 - Position Budget Report

Strategic Initiatives and Ent. Accountability

2027-29 Biennium

Cross Reference Number: 10700-034-01-00-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0108511	MMN X7598 AP	CONSULTANT ADVISOR 1	35X	PF	1	1.00	24	8	12968	SAL	-	-	311,232	-	311,232
										OPE	-	-	146,268	-	146,268
0300873	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
0401202	UA C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	11	10709	SAL	-	-	257,016	-	257,016
										OPE	-	-	128,501	-	128,501
1808061	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2208736	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2270102	MESN Z7662 AF	COMMUNICATIONS ADMINISTRATOR 1	38X	PF	1	1.00	24	7	14276	SAL	-	-	342,624	-	342,624
										OPE	-	-	156,555	-	156,555
2300003	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2300043	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2300044	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	11756	SAL	-	-	282,144	-	282,144
										OPE	-	-	136,736	-	136,736
2300116	MMC X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	7237	SAL	-	-	173,688	-	173,688
										OPE	-	-	101,195	-	101,195
2300117	MESN Z7593 DF	DEPUTY/CHIEF 3	45X	PF	1	1.00	24	9	22784	SAL	-	-	546,816	-	546,816
										OPE	-	-	211,733	-	211,733
2300152	MESN Z7201 AF	DIVERSITY EQUITY AND INCLUSION ADI	40X	PF	1	1.00	24	11	19101	SAL	-	-	458,424	-	458,424
										OPE	-	-	188,600	-	188,600
2500027	MENN Z0873 AF	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2500115	UA C0864 AP	PUBLIC AFFAIRS SPECIALIST 1	25	PF	1	1.00	24	6	6977	SAL	-	-	167,448	-	167,448
										OPE	-	-	99,150	-	99,150
4508734	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	12342	SAL	-	-	296,208	-	296,208
										OPE	-	-	141,345	-	141,345
Total Salary											-	-	4,643,664	-	4,643,664

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PIC100 - Position Budget Report

7:15 AM

PIC100

PIC100 - Position Budget Report

Strategic Initiatives and Ent. Accountability

2027-29 Biennium

Cross Reference Number: 10700-034-01-00-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
Total OPE											-	-	2,168,245	-	2,168,245
Total Personal Services						15	15.00	-	-	6,811,909	-	6,811,909			

PIC100 - Position Budget Report

Administration

2027-29 Biennium

Cross Reference Number: 10700-035-01-00-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0014001	MESN Z7593 DF	DEPUTY/CHIEF 3	45X	PF	1	1.00	24	11	25129	SAL	-	-	603,096	-	603,096
										OPE	-	-	226,461	-	226,461
0014012	UA C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	5	6065	SAL	-	-	145,560	-	145,560
										OPE	-	-	91,976	-	91,976
0014020	MMS X7081 AP	BUSINESS OPERATIONS ADMINISTRATOR	40X	PF	1	1.00	24	8	16526	SAL	-	-	396,624	-	396,624
										OPE	-	-	172,427	-	172,427
0014025	MMN C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	10184	SAL	-	-	244,416	-	244,416
										OPE	-	-	124,373	-	124,373
2500130	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
Total Salary											-	-	1,623,288	-	1,623,288
Total OPE											-	-	736,062	-	736,062
Total Personal Services					5	5.00					-	-	2,359,350	-	2,359,350

PIC100 - Position Budget Report

Budget Policy

**2027-29 Biennium
Budget Preparation**

**Cross Reference Number: 10700-035-02-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0014004	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	5	11756	SAL	-	-	282,144	-	282,144
										OPE	-	-	136,736	-	136,736
0014005	MESN Z7081 AF	BUSINESS OPERATIONS ADMINISTRATOR 40X		PF	1	1.00	24	11	19101	SAL	-	-	458,424	-	458,424
										OPE	-	-	188,600	-	188,600
0014006	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	5	11756	SAL	-	-	282,144	-	282,144
										OPE	-	-	136,736	-	136,736
0014007	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	10	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
0014009	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	10	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
0014010	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	6	12342	SAL	-	-	296,208	-	296,208
										OPE	-	-	141,345	-	141,345
0014017	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	6	12342	SAL	-	-	296,208	-	296,208
										OPE	-	-	141,345	-	141,345
0270081	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	9	14276	SAL	-	-	342,624	-	342,624
										OPE	-	-	156,555	-	156,555
0270102	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	4	11206	SAL	-	-	268,944	-	268,944
										OPE	-	-	132,410	-	132,410
3511781	MMN X1178 AP	PUBLIC ADMINISTRATIVE TRAINEE	25	PF	1	1.00	24	3	6571	SAL	-	-	157,704	-	157,704
										OPE	-	-	95,956	-	95,956
3511782	MMN X1178 AP	PUBLIC ADMINISTRATIVE TRAINEE	25	PF	1	1.00	24	2	6275	SAL	-	-	150,600	-	150,600
										OPE	-	-	93,628	-	93,628
3570122	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	8	13612	SAL	-	-	326,688	-	326,688
										OPE	-	-	151,333	-	151,333
7431001	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	10	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
7700801	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	9	14276	SAL	-	-	342,624	-	342,624
										OPE	-	-	156,555	-	156,555
Total Salary											-	-	4,282,296	-	4,282,296
Total OPE											-	-	2,017,286	-	2,017,286

PIC100 - Position Budget Report

Budget Policy

2027-29 Biennium

Cross Reference Number: 10700-035-02-00-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
Total Personal Services						14	14.00				-	-	6,299,582	-	6,299,582

PIC100 - Position Budget Report

SW Audit & Budget Reporting

**2027-29 Biennium
Budget Preparation**

**Cross Reference Number: 10700-035-03-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0014801	MESN Z7883 IP	INFORMATION TECHNOLOGY MANAGER	35X	PF	1	1.00	24	11	17362	SAL	-	-	416,688	-	416,688
										OPE	-	-	177,678	-	177,678
0014803	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
0208732	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	11756	SAL	-	-	282,144	-	282,144
										OPE	-	-	136,736	-	136,736
0214862	MMC X1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	14020	SAL	-	-	336,480	-	336,480
										OPE	-	-	154,542	-	154,542
0260012	MMC X1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	9	13391	SAL	-	-	321,384	-	321,384
										OPE	-	-	149,595	-	149,595
3508731	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	10	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
Total Salary											-	-	2,026,992	-	2,026,992
Total OPE											-	-	926,761	-	926,761
Total Personal Services					6	6.00					-	-	2,953,753	-	2,953,753

PIC100 - Position Budget Report

Capital Planning & Finance

**2027-29 Biennium
Budget Preparation**

**Cross Reference Number: 10700-035-04-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0208161	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	10172	SAL	-	-	244,128	-	244,128
										OPE	-	-	124,278	-	124,278
0211431	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	10	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
0350875	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2700802	MESN Z7082 AF	BUSINESS OPERATIONS ADMINISTRATC 38X	38X	PF	1	1.00	24	11	17362	SAL	-	-	416,688	-	416,688
										OPE	-	-	177,678	-	177,678
3511431	MMN X1143 AP	POLICY AND BUDGET ANALYST	35	PF	1	1.00	24	8	13612	SAL	-	-	326,688	-	326,688
										OPE	-	-	151,333	-	151,333
6100001	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	300	-	300
										OPE	-	-	23	-	23
6100002	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	300	-	300
										OPE	-	-	23	-	23
6100003	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	300	-	300
										OPE	-	-	23	-	23
6100004	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	300	-	300
										OPE	-	-	23	-	23
Total Salary											-	-	1,659,000	-	1,659,000
Total OPE											-	-	761,591	-	761,591
Total Personal Services					5	5.00					-	-	2,420,591	-	2,420,591

PIC100 - Position Budget Report

SW Accounting & Reporting

2027-29 Biennium

Cross Reference Number: 10700-035-06-01-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0150007	MMS X7033 AP	ACCOUNTING MANAGER 3	35X	PF	1	1.00	24	8	12968	SAL	-	-	311,232	-	311,232
										OPE	-	-	146,268	-	146,268
0152202	MMN X7084 AP	BUSINESS OPERATIONS MANAGER 2	33X	PF	1	1.00	24	8	11756	SAL	-	-	282,144	-	282,144
										OPE	-	-	136,736	-	136,736
0152205	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
0152209	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
0153005	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	7	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	107,675	-	107,675
0153026	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	8	8446	SAL	-	-	202,704	-	202,704
										OPE	-	-	110,703	-	110,703
0312119	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	9288	SAL	-	-	222,912	-	222,912
										OPE	-	-	117,326	-	117,326
0312121	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
0470087	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	12342	SAL	-	-	296,208	-	296,208
										OPE	-	-	141,345	-	141,345
Total Salary											-	-	2,354,952	-	2,354,952
Total OPE											-	-	1,170,210	-	1,170,210
Total Personal Services					9	9.00					-	-	3,525,162	-	3,525,162

PIC100 - Position Budget Report

Financial Services

2027-29 Biennium
Budget Preparation

Cross Reference Number: 10700-035-06-02-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0152001	MMS X7033 AP	ACCOUNTING MANAGER 3	35X	PF	1	1.00	24	11	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
0152002	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	5	5026	SAL	-	-	120,624	-	120,624
										OPE	-	-	83,805	-	83,805
0152003	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
0152006	OAS C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	8	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	99,189	-	99,189
0152208	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	9	8863	SAL	-	-	212,712	-	212,712
										OPE	-	-	113,982	-	113,982
0156005	MMS X7033 AP	ACCOUNTING MANAGER 3	35X	PF	1	1.00	24	11	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
0231011	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
0231017	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
0312111	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
0312112	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	9288	SAL	-	-	222,912	-	222,912
										OPE	-	-	117,326	-	117,326
0312113	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
0312115	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
0312116	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
0312117	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	5	7320	SAL	-	-	175,680	-	175,680
										OPE	-	-	101,848	-	101,848
0321111	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
0448501	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	10	13150	SAL	-	-	315,600	-	315,600

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PIC100 - Position Budget Report

Financial Services

**2027-29 Biennium
Budget Preparation**

Cross Reference Number: 10700-035-06-02-00000

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	147,698	-	147,698
0608121	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
0608122	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
0608511	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2500100	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
2500105	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2500106	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2700056	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	6	7681	SAL	-	-	184,344	-	184,344
										OPE	-	-	104,686	-	104,686
6501041	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	11	8059	SAL	-	-	193,416	-	193,416
										OPE	-	-	107,659	-	107,659
6508702	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
6512171	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
Total Salary											-	-	6,571,992	-	6,571,992
Total OPE											-	-	3,304,838	-	3,304,838
Total Personal Services					26	26.00					-	-	9,876,830	-	9,876,830

PIC100 - Position Budget Report

OSC Administration

**2027-29 Biennium
Budget Preparation**

**Cross Reference Number: 10700-035-06-03-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
0150006	MMS X7032 AP	ACCOUNTING ADMINISTRATOR 1	38X	PF	1	1.00	24	11	17362	SAL	-	-	416,688	-	416,688	
										OPE	-	-	177,678	-	177,678	
0152210	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096	
										OPE	-	-	136,719	-	136,719	
0152212	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968	
										OPE	-	-	146,181	-	146,181	
0153002	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	11	5525	SAL	-	-	132,600	-	132,600	
										OPE	-	-	87,730	-	87,730	
0153012	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	9	7320	SAL	-	-	175,680	-	175,680	
										OPE	-	-	101,848	-	101,848	
0350873	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	12342	SAL	-	-	296,208	-	296,208	
										OPE	-	-	141,345	-	141,345	
0350874	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	11756	SAL	-	-	282,144	-	282,144	
										OPE	-	-	136,736	-	136,736	
2500142	MMS X7081 AP	BUSINESS OPERATIONS ADMINISTRATOR 40X	40X	PF	1	1.00	24	11	19101	SAL	-	-	458,424	-	458,424	
										OPE	-	-	188,600	-	188,600	
Total Salary											-	-	2,354,808	-	2,354,808	
Total OPE											-	-	1,116,837	-	1,116,837	
Total Personal Services					8	8.00						-	-	3,471,645	-	3,471,645

PIC100 - Position Budget Report

Administration

**2027-29 Biennium
Budget Preparation**

**Cross Reference Number: 10700-042-10-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0210005	MESN Z7491 IP	STATE CHIEF INFORMATION OFFICER	45X	PF	1	1.00	24	11	32643	SAL	-	-	783,432	-	783,432
										OPE	-	-	273,655	-	273,655
0401181	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	11	6968	SAL	-	-	167,232	-	167,232
										OPE	-	-	99,079	-	99,079
0410803	MENN Z0830 AF	EXECUTIVE ASSISTANT	25	PF	1	1.00	24	10	9234	SAL	-	-	221,616	-	221,616
										OPE	-	-	116,900	-	116,900
0420301	OAS C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	11	6968	SAL	-	-	167,232	-	167,232
										OPE	-	-	99,079	-	99,079
0420401	UA C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	11	6971	SAL	-	-	167,304	-	167,304
										OPE	-	-	99,103	-	99,103
0470102	MMS X7882 IP	INFORMATION TECHNOLOGY ADMINIST	38X	PF	1	1.00	24	5	15730	SAL	-	-	377,520	-	377,520
										OPE	-	-	167,428	-	167,428
0510002	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
1900002	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
1900004	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
1900009	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	10	13150	SAL	-	-	315,600	-	315,600
										OPE	-	-	147,698	-	147,698
1901040	OAS C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	11	5015	SAL	-	-	120,360	-	120,360
										OPE	-	-	83,719	-	83,719
1914707	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	5	9152	SAL	-	-	219,648	-	219,648
										OPE	-	-	116,256	-	116,256
2100006	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2100017	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2100018	MMN X1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	14020	SAL	-	-	336,480	-	336,480
										OPE	-	-	154,542	-	154,542
2100022	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968

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PIC100 - Position Budget Report

Administration

**2027-29 Biennium
Budget Preparation**

Cross Reference Number: 10700-042-10-00-00000

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	146,181	-	146,181
2100121	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	11	10902	SAL	-	-	261,648	-	261,648
										OPE	-	-	130,019	-	130,019
2100122	MMS X7599 IP	CONSULTANT ADVISOR 2	38X	PF	1	1.00	24	11	21067	SAL	-	-	505,608	-	505,608
										OPE	-	-	200,948	-	200,948
2100123	MMS X7599 IP	CONSULTANT ADVISOR 2	38X	PF	1	1.00	24	5	15730	SAL	-	-	377,520	-	377,520
										OPE	-	-	167,428	-	167,428
2100124	MMN X7599 IP	CONSULTANT ADVISOR 2	38X	PF	1	1.00	24	11	21067	SAL	-	-	505,608	-	505,608
										OPE	-	-	200,948	-	200,948
2100125	MMS X7599 IP	CONSULTANT ADVISOR 2	38X	PF	1	1.00	24	10	20068	SAL	-	-	481,632	-	481,632
										OPE	-	-	194,674	-	194,674
2100126	MMS X7599 IP	CONSULTANT ADVISOR 2	38X	PF	1	1.00	24	11	21067	SAL	-	-	505,608	-	505,608
										OPE	-	-	200,948	-	200,948
2100127	MMS X7599 IP	CONSULTANT ADVISOR 2	38X	PF	1	1.00	24	5	15730	SAL	-	-	377,520	-	377,520
										OPE	-	-	167,428	-	167,428
2500147	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2511901	MMS X0806 AP	OFFICE MANAGER 2	22	PF	1	1.00	24	10	7974	SAL	-	-	191,376	-	191,376
										OPE	-	-	106,991	-	106,991
2514859	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548201	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	8706	SAL	-	-	208,944	-	208,944
										OPE	-	-	112,748	-	112,748
2548612	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2548716	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2548719	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	4	5026	SAL	-	-	120,624	-	120,624
										OPE	-	-	83,805	-	83,805
2548727	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568

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PIC100 - Position Budget Report

Administration

**2027-29 Biennium
Budget Preparation**

**Cross Reference Number: 10700-042-10-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
2548814	MMS X7884 IP	INFORMATION TECHNOLOGY MANAGER	33X	PF	1	1.00	24	7	12968	SAL	-	-	311,232	-	311,232	
										OPE	-	-	146,268	-	146,268	
2548829	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	5	10441	SAL	-	-	250,584	-	250,584	
										OPE	-	-	126,393	-	126,393	
2548858	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	9	12558	SAL	-	-	301,392	-	301,392	
										OPE	-	-	143,043	-	143,043	
2548873	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456	
										OPE	-	-	152,568	-	152,568	
2548875	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456	
										OPE	-	-	152,568	-	152,568	
4001181	UA C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	11	6971	SAL	-	-	167,304	-	167,304	
										OPE	-	-	99,103	-	99,103	
4008731	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968	
										OPE	-	-	146,181	-	146,181	
5502121	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	11	6661	SAL	-	-	159,864	-	159,864	
										OPE	-	-	96,664	-	96,664	
5508701	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	11	8059	SAL	-	-	193,416	-	193,416	
										OPE	-	-	107,659	-	107,659	
5508721	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	11	11266	SAL	-	-	270,384	-	270,384	
										OPE	-	-	132,882	-	132,882	
7014001	MESN Z7492 IP	DEPUTY STATE CHIEF INFORMATION OFFICER	42X	PF	1	1.00	24	10	26878	SAL	-	-	645,072	-	645,072	
										OPE	-	-	237,447	-	237,447	
Total Salary											-	-	13,153,368	-	13,153,368	
Total OPE											-	-	6,088,249	-	6,088,249	
Total Personal Services					42	42.00						-	-	19,241,617	-	19,241,617

PIC100 - Position Budget Report

Project Portfolio Performance

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Cross Reference Number: 10700-042-11-00-00000
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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0240026	UA C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13778	SAL	-	-	330,672	-	330,672
										OPE	-	-	152,638	-	152,638
0414887	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
0470082	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
0470101	MMS X7882 IP	INFORMATION TECHNOLOGY ADMINIST 38X	PF	1	1.00	24	5	15730	SAL	-	-	377,520	-	377,520	
									OPE	-	-	167,428	-	167,428	
0485201	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
1914808	MMN X1499 IP	SENIOR INFORMATION TECHNOLOGY P 35X	PF	1	1.00	24	5	12968	SAL	-	-	311,232	-	311,232	
									OPE	-	-	146,268	-	146,268	
1914869	MMN X1499 IP	SENIOR INFORMATION TECHNOLOGY P 35X	PF	1	1.00	24	5	12968	SAL	-	-	311,232	-	311,232	
									OPE	-	-	146,268	-	146,268	
1970080	MMN X1499 IP	SENIOR INFORMATION TECHNOLOGY P 35X	PF	1	1.00	24	5	12968	SAL	-	-	311,232	-	311,232	
									OPE	-	-	146,268	-	146,268	
2548808	MMN X1499 IP	SENIOR INFORMATION TECHNOLOGY P 35X	PF	1	1.00	24	11	17362	SAL	-	-	416,688	-	416,688	
									OPE	-	-	177,678	-	177,678	
4008561	MMN X1499 IP	SENIOR INFORMATION TECHNOLOGY P 35X	PF	1	1.00	24	11	17362	SAL	-	-	416,688	-	416,688	
									OPE	-	-	177,678	-	177,678	
4008733	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
4008734	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	11756	SAL	-	-	282,144	-	282,144
										OPE	-	-	136,736	-	136,736
4008735	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	12342	SAL	-	-	296,208	-	296,208
										OPE	-	-	141,345	-	141,345
4014871	UA C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12037	SAL	-	-	288,888	-	288,888
										OPE	-	-	138,946	-	138,946
4014873	MMN X1499 IP	SENIOR INFORMATION TECHNOLOGY P 35X	PF	1	1.00	24	11	17362	SAL	-	-	416,688	-	416,688	
									OPE	-	-	177,678	-	177,678	
Total Salary											-	-	5,003,064	-	5,003,064

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Project Portfolio Performance

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
Total OPE											-	-	2,293,655	-	2,293,655
Total Personal Services						15	15.00	-	-	7,296,719	-	7,296,719			

PIC100 - Position Budget Report

Cyber Security Services

2027-29 Biennium
Budget Preparation

Cross Reference Number: 10700-042-12-00-00000
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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0014023	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
0408521	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	6	6679	SAL	-	-	160,296	-	160,296
										OPE	-	-	96,806	-	96,806
0411901	MMS X7912 IP	INFORMATION TECHNOLOGY CYBER SE	38X	PF	1	1.00	24	9	19116	SAL	-	-	458,784	-	458,784
										OPE	-	-	188,694	-	188,694
0414886	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
0441602	UA C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13778	SAL	-	-	330,672	-	330,672
										OPE	-	-	152,638	-	152,638
0485302	MESN Z7911 IP	INFORMATION TECHNOLOGY CYBER SE	40X	PF	1	1.00	24	11	25595	SAL	-	-	614,280	-	614,280
										OPE	-	-	229,388	-	229,388
1282001	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
1900001	MMS X7882 IP	INFORMATION TECHNOLOGY ADMINIST	38X	PF	1	1.00	24	10	20068	SAL	-	-	481,632	-	481,632
										OPE	-	-	194,674	-	194,674
1900005	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	5	9152	SAL	-	-	219,648	-	219,648
										OPE	-	-	116,256	-	116,256
1900006	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
1900007	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	8	11992	SAL	-	-	287,808	-	287,808
										OPE	-	-	138,591	-	138,591
1900010	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
1914801	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	9	12558	SAL	-	-	301,392	-	301,392
										OPE	-	-	143,043	-	143,043
1914802	MMS X7914 IP	INFORMATION TECHNOLOGY CYBER SE	33X	PF	1	1.00	24	11	15748	SAL	-	-	377,952	-	377,952
										OPE	-	-	167,541	-	167,541
1914803	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
1914805	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456

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Cyber Security Services

**2027-29 Biennium
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Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	152,568	-	152,568
1914864	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
1914865	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
1914866	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	9	10997	SAL	-	-	263,928	-	263,928
										OPE	-	-	130,766	-	130,766
1914870	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	11	10902	SAL	-	-	261,648	-	261,648
										OPE	-	-	130,019	-	130,019
1914874	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	6	9579	SAL	-	-	229,896	-	229,896
										OPE	-	-	119,614	-	119,614
1914875	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
1914876	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
1914877	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	4	8737	SAL	-	-	209,688	-	209,688
										OPE	-	-	112,992	-	112,992
1914888	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	10	13150	SAL	-	-	315,600	-	315,600
										OPE	-	-	147,698	-	147,698
1948700	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
1970060	MMS X7914 IP	INFORMATION TECHNOLOGY CYBER SE	33X	PF	1	1.00	24	5	11756	SAL	-	-	282,144	-	282,144
										OPE	-	-	136,736	-	136,736
1970081	MMS X7884 IP	INFORMATION TECHNOLOGY MANAGER	33X	PF	1	1.00	24	11	15748	SAL	-	-	377,952	-	377,952
										OPE	-	-	167,541	-	167,541
1970082	MMS X7884 IP	INFORMATION TECHNOLOGY MANAGER	33X	PF	1	1.00	24	11	15748	SAL	-	-	377,952	-	377,952
										OPE	-	-	167,541	-	167,541
1970083	MMS X7884 IP	INFORMATION TECHNOLOGY MANAGER	33X	PF	1	1.00	24	11	15748	SAL	-	-	377,952	-	377,952
										OPE	-	-	167,541	-	167,541
1970101	MMS X7883 IP	INFORMATION TECHNOLOGY MANAGER	35X	PF	1	1.00	24	10	16526	SAL	-	-	396,624	-	396,624
										OPE	-	-	172,427	-	172,427

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Cyber Security Services

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1987201	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	11756	SAL	-	-	282,144	-	282,144
										OPE	-	-	136,736	-	136,736
2300080	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	10	13150	SAL	-	-	315,600	-	315,600
										OPE	-	-	147,698	-	147,698
2300081	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	6	10939	SAL	-	-	262,536	-	262,536
										OPE	-	-	130,310	-	130,310
2300082	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2300083	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	8	11992	SAL	-	-	287,808	-	287,808
										OPE	-	-	138,591	-	138,591
2300084	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2300085	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	5	10441	SAL	-	-	250,584	-	250,584
										OPE	-	-	126,393	-	126,393
2300086	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2300087	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2300088	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2300089	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2300090	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	9	12558	SAL	-	-	301,392	-	301,392
										OPE	-	-	143,043	-	143,043
2300118	MMS X7884 IP	INFORMATION TECHNOLOGY MANAGEF 33X	33X	PF	1	1.00	24	11	15748	SAL	-	-	377,952	-	377,952
										OPE	-	-	167,541	-	167,541
2508521	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2508522	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
2514883	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071

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PIC100 - Position Budget Report

Cyber Security Services

2027-29 Biennium
Budget Preparation

Cross Reference Number: 10700-042-12-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	139,071	-	139,071
2548705	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	11	10902	SAL	-	-	261,648	-	261,648
										OPE	-	-	130,019	-	130,019
2548813	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2900032	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	LF	1	1.00	24	11	13769	SAL	330,456	-	-	-	330,456
										OPE	152,568	-	-	-	152,568
2900033	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	LF	1	1.00	24	11	13769	SAL	330,456	-	-	-	330,456
										OPE	152,568	-	-	-	152,568
5514898	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
5514899	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	9	12558	SAL	-	-	301,392	-	301,392
										OPE	-	-	143,043	-	143,043
5514900	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
5514901	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
5514902	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
5514903	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	10	13150	SAL	-	-	315,600	-	315,600
										OPE	-	-	147,698	-	147,698
5514904	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
5514905	MMS X7883 IP	INFORMATION TECHNOLOGY MANAGEF 35X	PF	1	1.00	24	11	17362	SAL	-	-	-	416,688	-	416,688
										OPE	-	-	177,678	-	177,678
5514906	MMS X7914 IP	INFORMATION TECHNOLOGY CYBER SE 33X	PF	1	1.00	24	11	15748	SAL	-	-	-	377,952	-	377,952
										OPE	-	-	167,541	-	167,541
5514907	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	5	8265	SAL	-	-	198,360	-	198,360
										OPE	-	-	109,280	-	109,280
5514908	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568

PIC100 - Position Budget Report

Cyber Security Services

2027-29 Biennium

Cross Reference Number: 10700-042-12-00-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
6001007	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	11513	SAL	-	-	276,312	-	276,312
										OPE	-	-	134,824	-	134,824
Total Salary											660,912	-	19,496,808	-	20,157,720
Total OPE											305,136	-	9,051,939	-	9,357,075
Total Personal Services					63	63.00					966,048	-	28,548,747	-	29,514,795

PIC100 - Position Budget Report

Shared Services

**2027-29 Biennium
Budget Preparation**

**Cross Reference Number: 10700-042-13-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0408522	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	10172	SAL	-	-	244,128	-	244,128
										OPE	-	-	124,278	-	124,278
0420402	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
0420405	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	10172	SAL	-	-	244,128	-	244,128
										OPE	-	-	124,278	-	124,278
0420406	MMS X7882 IP	INFORMATION TECHNOLOGY ADMINIST	38X	PF	1	1.00	24	11	21067	SAL	-	-	505,608	-	505,608
										OPE	-	-	200,948	-	200,948
0470105	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2100007	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2500049	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	9695	SAL	-	-	232,680	-	232,680
										OPE	-	-	120,526	-	120,526
2500050	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	9	12558	SAL	-	-	301,392	-	301,392
										OPE	-	-	143,043	-	143,043
2548845	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2900028	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	0.88	21	5	10441	SAL	-	-	219,261	-	219,261
										OPE	-	-	110,594	-	110,594
2900029	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	0.88	21	5	10441	SAL	-	-	219,261	-	219,261
										OPE	-	-	110,594	-	110,594
2900030	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	0.88	21	5	10441	SAL	-	-	219,261	-	219,261
										OPE	-	-	110,594	-	110,594
2900031	OAS C0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	0.88	21	5	9288	SAL	-	-	195,048	-	195,048
										OPE	-	-	102,660	-	102,660
9970101	MMS X7883 IP	INFORMATION TECHNOLOGY MANAGEF	35X	PF	1	1.00	24	11	17362	SAL	-	-	416,688	-	416,688
										OPE	-	-	177,678	-	177,678
Total Salary											-	-	4,060,815	-	4,060,815
Total OPE											-	-	1,916,304	-	1,916,304

PIC100 - Position Budget Report

Shared Services

2027-29 Biennium
Budget Preparation

Cross Reference Number: 10700-042-13-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
Total Personal Services						14	13.52				-	-	5,977,119	-	5,977,119

PIC100 - Position Budget Report

Data Governance & Transparency

2027-29 Biennium

Cross Reference Number: 10700-042-14-00-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0032010	MMN X1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	5	11143	SAL	-	-	267,432	-	267,432
										OPE	-	-	131,915	-	131,915
0414073	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	5	8265	SAL	-	-	198,360	-	198,360
										OPE	-	-	109,280	-	109,280
0414401	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
0448601	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	12342	SAL	-	-	296,208	-	296,208
										OPE	-	-	141,345	-	141,345
1970122	MESN Z7922 IP	INFORMATION TECHNOLOGY DATA ADM 38X	38	PF	1	1.00	24	9	19116	SAL	-	-	458,784	-	458,784
										OPE	-	-	188,694	-	188,694
1986399	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	10	12332	SAL	-	-	295,968	-	295,968
										OPE	-	-	141,266	-	141,266
2300097	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2300099	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2300100	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
2300101	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
2300102	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	11513	SAL	-	-	276,312	-	276,312
										OPE	-	-	134,824	-	134,824
2300103	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	5	8265	SAL	-	-	198,360	-	198,360
										OPE	-	-	109,280	-	109,280
2300174	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2548861	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
Total Salary											-	-	4,183,272	-	4,183,272
Total OPE											-	-	1,984,812	-	1,984,812

PIC100 - Position Budget Report

Data Governance & Transparency

2027-29 Biennium
Budget Preparation

Cross Reference Number: 10700-042-14-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
Total Personal Services						14	14.00				-	-	6,168,084	-	6,168,084

PIC100 - Position Budget Report

Strategy & Design

2027-29 Biennium

Cross Reference Number: 10700-042-15-00-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
1900003	MMN X7598 IP	CONSULTANT ADVISOR 1	35X	PF	1	1.00	24	11	17362	SAL	-	-	416,688	-	416,688	
										OPE	-	-	177,678	-	177,678	
1914883	MMN X7598 IP	CONSULTANT ADVISOR 1	35X	PF	1	1.00	24	11	17362	SAL	-	-	416,688	-	416,688	
										OPE	-	-	177,678	-	177,678	
2548801	MMS X7881 IP	INFORMATION TECHNOLOGY ADMINIST	40X	PF	1	1.00	24	11	25595	SAL	-	-	614,280	-	614,280	
										OPE	-	-	229,388	-	229,388	
5514897	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456	
										OPE	-	-	152,568	-	152,568	
Total Salary											-	-	1,778,112	-	1,778,112	
Total OPE											-	-	737,312	-	737,312	
Total Personal Services					4	4.00						-	-	2,515,424	-	2,515,424

PIC100 - Position Budget Report

Administration

**2027-29 Biennium
Budget Preparation**

**Cross Reference Number: 10700-045-01-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0520050	MMC X0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	7	5415	SAL	-	-	129,960	-	129,960
										OPE	-	-	86,865	-	86,865
0530032	MMC X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	10	7237	SAL	-	-	173,688	-	173,688
										OPE	-	-	101,195	-	101,195
0670141	MESN Z7593 DF	DEPUTY/CHIEF 3	45X	PF	1	1.00	24	11	25129	SAL	-	-	603,096	-	603,096
										OPE	-	-	226,461	-	226,461
7013191	MMC X0118 AP	EXECUTIVE SUPPORT SPECIALIST 1	17	PF	1	1.00	24	10	6296	SAL	-	-	151,104	-	151,104
										OPE	-	-	93,793	-	93,793
Total Salary											-	-	1,057,848	-	1,057,848
Total OPE											-	-	508,314	-	508,314
Total Personal Services					4	4.00					-	-	1,566,162	-	1,566,162

PIC100 - Position Budget Report

Ent. Policy, Invest. & Compliance

**2027-29 Biennium
Budget Preparation**

**Cross Reference Number: 10700-045-02-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0530029	MMN X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	5	10172	SAL	-	-	244,128	-	244,128
										OPE	-	-	124,278	-	124,278
0601003	MMS X7342 AP	HUMAN RESOURCES ADMINISTRATOR 38X	38X	PF	1	1.00	24	11	17362	SAL	-	-	416,688	-	416,688
										OPE	-	-	177,678	-	177,678
2100050	MMN X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	7	11206	SAL	-	-	268,944	-	268,944
										OPE	-	-	132,410	-	132,410
2300028	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2500141	MMN X7598 AP	CONSULTANT ADVISOR 1	35X	PF	1	1.00	24	10	14276	SAL	-	-	342,624	-	342,624
										OPE	-	-	156,555	-	156,555
2900010	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	LF	1	0.88	21	5	8798	SAL	-	-	184,758	-	184,758
										OPE	-	-	99,288	-	99,288
Total Salary											-	-	1,739,238	-	1,739,238
Total OPE											-	-	826,928	-	826,928
Total Personal Services					6	5.88					-	-	2,566,166	-	2,566,166

PIC100 - Position Budget Report

Enterprise Recruitment

2027-29 Biennium

Cross Reference Number: 10700-045-03-00-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1308731	MMN X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2100052	MMC X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2300029	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	6	9695	SAL	-	-	232,680	-	232,680
										OPE	-	-	120,526	-	120,526
Total Salary											-	-	854,616	-	854,616
Total OPE											-	-	412,888	-	412,888
Total Personal Services					3	3.00					-	-	1,267,504	-	1,267,504

PIC100 - Position Budget Report

Class & Compensation

2027-29 Biennium
Budget Preparation

Cross Reference Number: 10700-045-04-00-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0500020	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	150	-	150
										OPE	-	-	11	-	11
0500021	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	150	-	150
										OPE	-	-	11	-	11
0500022	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	150	-	150
										OPE	-	-	11	-	11
0500023	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	150	-	150
										OPE	-	-	11	-	11
0500024	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	150	-	150
										OPE	-	-	11	-	11
0500025	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	150	-	150
										OPE	-	-	11	-	11
0500026	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	150	-	150
										OPE	-	-	11	-	11
0520028	MMC X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	5	9229	SAL	-	-	221,496	-	221,496
										OPE	-	-	116,861	-	116,861
0520052	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
0530040	MMC X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
0608738	MMN X7598 AP	CONSULTANT ADVISOR 1	35X	PF	1	1.00	24	6	11756	SAL	-	-	282,144	-	282,144
										OPE	-	-	136,736	-	136,736
0611881	MMC X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	10172	SAL	-	-	244,128	-	244,128
										OPE	-	-	124,278	-	124,278
1000892	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2100049	MMN X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2100051	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2100109	MMC X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968

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PIC100 - Position Budget Report

Class & Compensation

**2027-29 Biennium
Budget Preparation**

**Cross Reference Number: 10700-045-04-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
2100112	MMN X0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	3	7239	OPE	-	-	146,181	-	146,181	
										SAL	-	-	173,736	-	173,736	
										OPE	-	-	101,211	-	101,211	
2500023	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096	
										OPE	-	-	136,719	-	136,719	
										SAL	-	-	268,944	-	268,944	
2500024	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	9	11206	OPE	-	-	132,410	-	132,410	
										SAL	-	-	396,624	-	396,624	
										OPE	-	-	172,427	-	172,427	
4508732	MMS X7342 AP	HUMAN RESOURCES ADMINISTRATOR	38X	PF	1	1.00	24	10	16526	SAL	-	-	396,624	-	396,624	
										OPE	-	-	172,427	-	172,427	
										OPE	-	-	172,427	-	172,427	
Total Salary											-	-	3,649,410	-	3,649,410	
Total OPE											-	-	1,769,419	-	1,769,419	
Total Personal Services					13	13.00						-	-	5,418,829	-	5,418,829

PIC100 - Position Budget Report

Workforce Development

2027-29 Biennium

Cross Reference Number: 10700-045-05-00-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0112071	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
0530021	MMS X7342 AP	HUMAN RESOURCES ADMINISTRATOR 38X	38X	PF	1	1.00	24	11	17362	SAL	-	-	416,688	-	416,688
										OPE	-	-	177,678	-	177,678
0611897	MMN X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
0611898	MMC X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	5	10172	SAL	-	-	244,128	-	244,128
										OPE	-	-	124,278	-	124,278
0613273	MMN X1327 AP	HR CONSULTANT 2	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2100027	UA C1338 AP	LEARNING & DEVELOPMENT SPECIALIST	24	PF	1	1.00	24	5	6353	SAL	-	-	152,472	-	152,472
										OPE	-	-	94,242	-	94,242
2208734	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	10172	SAL	-	-	244,128	-	244,128
										OPE	-	-	124,278	-	124,278
2500025	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2500150	MMN X0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	10184	SAL	-	-	244,416	-	244,416
										OPE	-	-	124,373	-	124,373
2500151	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2500152	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2500153	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	10172	SAL	-	-	244,128	-	244,128
										OPE	-	-	124,278	-	124,278
Total Salary											-	-	3,325,152	-	3,325,152
Total OPE											-	-	1,617,827	-	1,617,827
Total Personal Services					12	12.00					-	-	4,942,979	-	4,942,979

PIC100 - Position Budget Report

Labor Relations

**2027-29 Biennium
Budget Preparation**

**Cross Reference Number: 10700-045-06-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0451324	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	10	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
0530092	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	10	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
0611899	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	10	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
0618702	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	10	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
0700004	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	10	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
0700007	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	10	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
0700008	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	10	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
0700012	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	10	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
1870061	MMS X7341 AP	HUMAN RESOURCES ADMINISTRATOR : 40X		PF	1	1.00	24	5	14276	SAL	-	-	342,624	-	342,624
										OPE	-	-	156,555	-	156,555
2000802	MMC X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	10	8389	SAL	-	-	201,336	-	201,336
										OPE	-	-	110,254	-	110,254
2300119	MMC X1324 AP	STATE LABOR RELATIONS MANAGER	35	PF	1	1.00	24	9	14276	SAL	-	-	342,624	-	342,624
										OPE	-	-	156,555	-	156,555
2300120	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	2	8798	SAL	-	-	211,152	-	211,152
										OPE	-	-	113,472	-	113,472
Total Salary											-	-	3,972,360	-	3,972,360
Total OPE											-	-	1,833,068	-	1,833,068
Total Personal Services					12	12.00					-	-	5,805,428	-	5,805,428

PIC100 - Position Budget Report

Administration

**2027-29 Biennium
Budget Preparation**

Cross Reference Number: 10700-052-02-00-00000

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1908732	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2500064	MMS X7883 IP	INFORMATION TECHNOLOGY MANAGEF 35X	PF	1	1.00	24	11	17362	17362	SAL	-	-	416,688	-	416,688
										OPE	-	-	177,678	-	177,678
2501401	MESN Z7881 IP	INFORMATION TECHNOLOGY ADMINIST 40X	PF	1	1.00	24	11	25595	25595	SAL	-	-	614,280	-	614,280
										OPE	-	-	229,388	-	229,388
2514858	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548603	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	11	10902	SAL	-	-	261,648	-	261,648
										OPE	-	-	130,019	-	130,019
2548713	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
2548735	MMS X7945 IP	INFORMATION TECHNOLOGY PLATFORM 31X	PF	1	1.00	24	11	14287	14287	SAL	-	-	342,888	-	342,888
										OPE	-	-	156,642	-	156,642
2548802	MESN Z7882 IP	INFORMATION TECHNOLOGY ADMINIST 38X	PF	1	1.00	24	5	15730	15730	SAL	-	-	377,520	-	377,520
										OPE	-	-	167,428	-	167,428
2548809	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548810	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548819	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548826	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548836	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548851	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548855	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548877	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	10	13150	SAL	-	-	315,600	-	315,600

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PIC100 - Position Budget Report

Administration

2027-29 Biennium

Cross Reference Number: 10700-052-02-00-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
2548878	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	OPE	-	-	147,698	-	147,698
										SAL	-	-	330,456	-	330,456
2570081	MMS X7884 IP	INFORMATION TECHNOLOGY MANAGER 33X	33X	PF	1	1.00	24	5	11756	OPE	-	-	152,568	-	152,568
										SAL	-	-	282,144	-	282,144
										OPE	-	-	136,736	-	136,736
Total Salary											-	-	6,204,600	-	6,204,600
Total OPE											-	-	2,810,340	-	2,810,340
Total Personal Services					18	18.00					-	-	9,014,940	-	9,014,940

PIC100 - Position Budget Report

Mainframe

**2027-29 Biennium
Budget Preparation**

**Cross Reference Number: 10700-052-03-01-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0231010	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
1914885	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2514890	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548613	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	11	10902	SAL	-	-	261,648	-	261,648
										OPE	-	-	130,019	-	130,019
2548709	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	5	10441	SAL	-	-	250,584	-	250,584
										OPE	-	-	126,393	-	126,393
2548725	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548822	MMS X7884 IP	INFORMATION TECHNOLOGY MANAGEF 33X	PF	1	1.00	24	5	11756	SAL	-	-	282,144	-	282,144	
										OPE	-	-	136,736	-	136,736
2548824	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548825	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548831	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548866	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548867	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	5	10441	SAL	-	-	250,584	-	250,584
										OPE	-	-	126,393	-	126,393
4003405	MMS X7883 IP	INFORMATION TECHNOLOGY MANAGEF 35X	PF	0	0.20	4.8	10	16526	SAL	-	-	79,325	-	79,325	
										OPE	-	-	35,219	-	35,219
Total Salary											-	-	3,767,933	-	3,767,933
Total OPE											-	-	1,775,304	-	1,775,304
Total Personal Services					12	12.20					-	-	5,543,237	-	5,543,237

PIC100 - Position Budget Report

Midrange

2027-29 Biennium
Budget Preparation

Cross Reference Number: 10700-052-03-02-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0408131	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
0414853	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
0440904	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	8	10503	SAL	-	-	252,072	-	252,072
										OPE	-	-	126,881	-	126,881
2270101	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548620	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	11	10902	SAL	-	-	261,648	-	261,648
										OPE	-	-	130,019	-	130,019
2548712	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	5	9152	SAL	-	-	219,648	-	219,648
										OPE	-	-	116,256	-	116,256
2548720	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
2548728	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548734	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	5	9152	SAL	-	-	219,648	-	219,648
										OPE	-	-	116,256	-	116,256
2548806	MMS X7884 IP	INFORMATION TECHNOLOGY MANAGEF 33X	PF	1	1.00	24	11	15748		SAL	-	-	377,952	-	377,952
										OPE	-	-	167,541	-	167,541
2548820	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	5	10441	SAL	-	-	250,584	-	250,584
										OPE	-	-	126,393	-	126,393
2548832	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548841	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548842	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548844	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	5	10441	SAL	-	-	250,584	-	250,584
										OPE	-	-	126,393	-	126,393
4003405	MMS X7883 IP	INFORMATION TECHNOLOGY MANAGEF 35X	PF		0	0.20	4.8	10	16526	SAL	-	-	79,325	-	79,325

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PIC100 - Position Budget Report

Midrange

2027-29 Biennium
Budget Preparation

Cross Reference Number: 10700-052-03-02-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
OPE											-	-	35,219	-	35,219	
Total Salary											-	-	4,513,925	-	4,513,925	
Total OPE											-	-	2,152,005	-	2,152,005	
Total Personal Services					15	15.20						-	-	6,665,930	-	6,665,930

PIC100 - Position Budget Report

X86 Server

2027-29 Biennium
Budget Preparation

Cross Reference Number: 10700-052-03-03-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1914884	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
1948830	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2514888	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2514889	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548602	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	11	10902	SAL	-	-	261,648	-	261,648
										OPE	-	-	130,019	-	130,019
2548608	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	6	9579	SAL	-	-	229,896	-	229,896
										OPE	-	-	119,614	-	119,614
2548609	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	4	7890	SAL	-	-	189,360	-	189,360
										OPE	-	-	106,330	-	106,330
2548614	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	5	8265	SAL	-	-	198,360	-	198,360
										OPE	-	-	109,280	-	109,280
2548703	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
2548711	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548718	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
2548812	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548815	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548821	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548835	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548837	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456

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PIC100 - Position Budget Report

X86 Server

**2027-29 Biennium
Budget Preparation**

**Cross Reference Number: 10700-052-03-03-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
2548860	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	OPE	-	-	152,568	-	152,568	
										SAL	-	-	330,456	-	330,456	
2548879	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	OPE	-	-	152,568	-	152,568	
										SAL	-	-	330,456	-	330,456	
2570082	MMS X7884 IP	INFORMATION TECHNOLOGY MANAGER 33X	PF	1	1.00	24	11	15748	OPE	-	-	152,568	-	152,568		
									SAL	-	-	377,952	-	377,952		
4003405	MMS X7883 IP	INFORMATION TECHNOLOGY MANAGER 35X	PF	1	0.30	7.2	10	16526	OPE	-	-	167,541	-	167,541		
									SAL	-	-	118,987	-	118,987		
											OPE	-	-	53,752	-	53,752
Total Salary												-	-	5,920,219	-	5,920,219
Total OPE												-	-	2,795,494	-	2,795,494
Total Personal Services					20	19.30						-	-	8,715,713	-	8,715,713

PIC100 - Position Budget Report

X86 Infrastructure

**2027-29 Biennium
Budget Preparation**

**Cross Reference Number: 10700-052-03-04-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0440902	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
1914886	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	5	10441	SAL	-	-	250,584	-	250,584
										OPE	-	-	126,393	-	126,393
2548502	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	11	10902	SAL	-	-	261,648	-	261,648
										OPE	-	-	130,019	-	130,019
2548606	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
2548610	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	5	8265	SAL	-	-	198,360	-	198,360
										OPE	-	-	109,280	-	109,280
2548708	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
2548726	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548730	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
2548834	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548838	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548840	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548843	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548859	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548863	MMS X7884 IP	INFORMATION TECHNOLOGY MANAGEF 33X	PF		1	1.00	24	11	15748	SAL	-	-	377,952	-	377,952
										OPE	-	-	167,541	-	167,541
2548864	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548865	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456

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PIC100 - Position Budget Report

X86 Infrastructure

2027-29 Biennium
Budget Preparation

Cross Reference Number: 10700-052-03-04-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
4003405	MMS X7883 IP	INFORMATION TECHNOLOGY MANAGEF	35X	PF	0	0.30	7.2	10	16526	OPE	-	-	152,568	-	152,568
										SAL	-	-	118,987	-	118,987
										OPE	-	-	53,752	-	53,752
Total Salary											-	-	5,008,267	-	5,008,267
Total OPE											-	-	2,363,813	-	2,363,813
Total Personal Services					16	16.30					-	-	7,372,080	-	7,372,080

PIC100 - Position Budget Report

Service Operations Center

**2027-29 Biennium
Budget Preparation**

**Cross Reference Number: 10700-052-04-01-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0914841	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548302	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	5	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	94,463	-	94,463
2548504	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	11	10170	SAL	-	-	244,080	-	244,080
										OPE	-	-	124,262	-	124,262
2548604	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	11	10902	SAL	-	-	261,648	-	261,648
										OPE	-	-	130,019	-	130,019
2548605	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	11	10902	SAL	-	-	261,648	-	261,648
										OPE	-	-	130,019	-	130,019
2548611	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	5	8265	SAL	-	-	198,360	-	198,360
										OPE	-	-	109,280	-	109,280
2548615	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	11	10902	SAL	-	-	261,648	-	261,648
										OPE	-	-	130,019	-	130,019
2548715	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	7	9059	SAL	-	-	217,416	-	217,416
										OPE	-	-	115,524	-	115,524
2548721	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
2548722	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	8706	SAL	-	-	208,944	-	208,944
										OPE	-	-	112,748	-	112,748
2548723	MMS X7884 IP	INFORMATION TECHNOLOGY MANAGEF 33X	PF	1	1.00	24	11	15748	SAL	-	-	-	377,952	-	377,952
										OPE	-	-	167,541	-	167,541
2548816	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548817	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2548830	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548839	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	6	10939	SAL	-	-	262,536	-	262,536
										OPE	-	-	130,310	-	130,310
2570105	MMS X7883 IP	INFORMATION TECHNOLOGY MANAGEF 35X	PF	0	0.40	9.6	11	17362	SAL	-	-	-	166,675	-	166,675

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PIC100 - Position Budget Report

Service Operations Center

2027-29 Biennium

Cross Reference Number: 10700-052-04-01-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
5514862	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	10409	OPE	-	-	73,069	-	73,069	
										SAL	-	-	249,816	-	249,816	
5514863	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	10409	OPE	-	-	126,142	-	126,142	
										SAL	-	-	249,816	-	249,816	
5514884	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	OPE	-	-	126,142	-	126,142	
										SAL	-	-	310,968	-	310,968	
											OPE	-	-	146,181	-	146,181
Total Salary												-	-	5,016,259	-	5,016,259
Total OPE												-	-	2,458,675	-	2,458,675
Total Personal Services					18	18.40						-	-	7,474,934	-	7,474,934

PIC100 - Position Budget Report

Network

2027-29 Biennium
Budget Preparation

Cross Reference Number: 10700-052-04-02-00000
Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1914887	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2514885	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	6	10939	SAL	-	-	262,536	-	262,536
										OPE	-	-	130,310	-	130,310
2548202	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	8706	SAL	-	-	208,944	-	208,944
										OPE	-	-	112,748	-	112,748
2548607	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	11	9114	SAL	-	-	218,736	-	218,736
										OPE	-	-	115,957	-	115,957
2548618	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	5	8265	SAL	-	-	198,360	-	198,360
										OPE	-	-	109,280	-	109,280
2548622	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	11	10902	SAL	-	-	261,648	-	261,648
										OPE	-	-	130,019	-	130,019
2548704	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	11	10902	SAL	-	-	261,648	-	261,648
										OPE	-	-	130,019	-	130,019
2548717	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	7	10030	SAL	-	-	240,720	-	240,720
										OPE	-	-	123,161	-	123,161
2548724	MMS X7884 IP	INFORMATION TECHNOLOGY MANAGEF 33X	PF	1	1.00	24	11	15748	SAL	-	-	-	377,952	-	377,952
										OPE	-	-	167,541	-	167,541
2548733	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272
										OPE	-	-	139,071	-	139,071
2548739	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	11513	SAL	-	-	276,312	-	276,312
										OPE	-	-	134,824	-	134,824
2548847	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548848	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548849	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548850	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456
										OPE	-	-	152,568	-	152,568
2548857	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13769	SAL	-	-	330,456	-	330,456

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PIC100 - Position Budget Report

Network

2027-29 Biennium

Cross Reference Number: 10700-052-04-02-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	152,568	-	152,568
2570105	MMS X7883 IP	INFORMATION TECHNOLOGY MANAGER	35X	PF	1	0.40	9.6	11	17362	SAL	-	-	166,675	-	166,675
										OPE	-	-	73,069	-	73,069
6140803	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST	8	34 PF	1	1.00	24	6	10939	SAL	-	-	262,536	-	262,536
										OPE	-	-	130,310	-	130,310
Total Salary											-	-	5,008,075	-	5,008,075
Total OPE											-	-	2,411,717	-	2,411,717
Total Personal Services					18	17.40					-	-	7,419,792	-	7,419,792

PIC100 - Position Budget Report

Production Control

**2027-29 Biennium
Budget Preparation**

Cross Reference Number: 10700-052-04-03-00000

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0448502	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	11	10902	SAL	-	-	261,648	-	261,648
										OPE	-	-	130,019	-	130,019
1914831	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	7	6991	SAL	-	-	167,784	-	167,784
										OPE	-	-	99,259	-	99,259
2514884	MMS X7884 IP	INFORMATION TECHNOLOGY MANAGER 33X	33X	PF	1	1.00	24	11	15748	SAL	-	-	377,952	-	377,952
										OPE	-	-	167,541	-	167,541
2548301	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	4	6089	SAL	-	-	146,136	-	146,136
										OPE	-	-	92,166	-	92,166
2548303	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	5	6381	SAL	-	-	153,144	-	153,144
										OPE	-	-	94,463	-	94,463
2548402	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	11	9114	SAL	-	-	218,736	-	218,736
										OPE	-	-	115,957	-	115,957
2548403	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	11	8389	SAL	-	-	201,336	-	201,336
										OPE	-	-	110,254	-	110,254
2548404	OAS C1484 IP	INFORMATION SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	11	9114	SAL	-	-	218,736	-	218,736
										OPE	-	-	115,957	-	115,957
2548405	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	11	10170	SAL	-	-	244,080	-	244,080
										OPE	-	-	124,262	-	124,262
2548503	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	11	10170	SAL	-	-	244,080	-	244,080
										OPE	-	-	124,262	-	124,262
2548505	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	4	6089	SAL	-	-	146,136	-	146,136
										OPE	-	-	92,166	-	92,166
2548506	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	11	10170	SAL	-	-	244,080	-	244,080
										OPE	-	-	124,262	-	124,262
2548507	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	11	8389	SAL	-	-	201,336	-	201,336
										OPE	-	-	110,254	-	110,254
2548508	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	7	6991	SAL	-	-	167,784	-	167,784
										OPE	-	-	99,259	-	99,259
2548625	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	11	10902	SAL	-	-	261,648	-	261,648
										OPE	-	-	130,019	-	130,019
2548701	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	11	12053	SAL	-	-	289,272	-	289,272

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PIC100 - Position Budget Report

Production Control

**2027-29 Biennium
Budget Preparation**

**Cross Reference Number: 10700-052-04-03-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
2548710	OAS C1487 IP	INFORMATION SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	5	9152	OPE	-	-	139,071	-	139,071	
										SAL	-	-	219,648	-	219,648	
										OPE	-	-	116,256	-	116,256	
2548737	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	2	5561	SAL	-	-	133,464	-	133,464	
										OPE	-	-	88,013	-	88,013	
										SAL	-	-	244,080	-	244,080	
2548811	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	11	10170	OPE	-	-	124,262	-	124,262	
										SAL	-	-	83,338	-	83,338	
										OPE	-	-	36,534	-	36,534	
Total Salary											-	-	4,224,418	-	4,224,418	
Total OPE											-	-	2,234,236	-	2,234,236	
Total Personal Services					19	19.20						-	-	6,458,654	-	6,458,654

PIC100 - Position Budget Report

Oregon Statewide Business Application (SBA)

2027-29 Biennium

Cross Reference Number: 10700-055-01-00-00000

Budget Preparation

Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0156003	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	8446	SAL	-	-	202,704	-	202,704
										OPE	-	-	110,703	-	110,703
0156004	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
0313322	OAS C1339 AP	LEARNING & DEVELOPMENT SPECIALIS	28	PF	1	1.00	24	11	10228	SAL	-	-	245,472	-	245,472
										OPE	-	-	124,719	-	124,719
0321109	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	9	11206	SAL	-	-	268,944	-	268,944
										OPE	-	-	132,410	-	132,410
0520031	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
0520071	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
0530088	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	10172	SAL	-	-	244,128	-	244,128
										OPE	-	-	124,278	-	124,278
0601072	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
0608712	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	10172	SAL	-	-	244,128	-	244,128
										OPE	-	-	124,278	-	124,278
1308711	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	11	11266	SAL	-	-	270,384	-	270,384
										OPE	-	-	132,882	-	132,882
1900016	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	10172	SAL	-	-	244,128	-	244,128
										OPE	-	-	124,278	-	124,278
1908739	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
1913390	UA C1339 AP	LEARNING & DEVELOPMENT SPECIALIS	28	PF	1	1.00	24	11	10222	SAL	-	-	245,328	-	245,328
										OPE	-	-	124,671	-	124,671
1914881	UA C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13778	SAL	-	-	330,672	-	330,672
										OPE	-	-	152,638	-	152,638
2100026	MMS X7353 AP	HUMAN RESOURCES INFORMATION SY	35X	PF	1	1.00	24	11	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
2100028	UA C1338 AP	LEARNING & DEVELOPMENT SPECIALIS	24	PF	1	1.00	24	6	6655	SAL	-	-	159,720	-	159,720

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Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	96,618	-	96,618
2100029	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2100030	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2100031	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2100033	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2100035	UA C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	11	8053	SAL	-	-	193,272	-	193,272
										OPE	-	-	107,612	-	107,612
2300002	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2300008	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2300022	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2500016	MMS X7353 AP	HUMAN RESOURCES INFORMATION SY 35X	35X	PF	1	1.00	24	11	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
2500017	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2500021	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
2500132	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2548885	UA C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13778	SAL	-	-	330,672	-	330,672
										OPE	-	-	152,638	-	152,638
2700039	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2700040	MMN X1339 AP	LEARNING & DEVELOPMENT SPECIALIS	28	PF	1	1.00	24	10	10672	SAL	-	-	256,128	-	256,128
										OPE	-	-	128,211	-	128,211

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
2700041	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	12342	SAL	-	-	296,208	-	296,208
										OPE	-	-	141,345	-	141,345
2700042	UA C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	11	13778	SAL	-	-	330,672	-	330,672
										OPE	-	-	152,638	-	152,638
2700043	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2700050	MESN Z7881 IP	INFORMATION TECHNOLOGY ADMINIST 40X		PF	1	1.00	24	11	25595	SAL	-	-	614,280	-	614,280
										OPE	-	-	229,388	-	229,388
2700051	MMS X7883 IP	INFORMATION TECHNOLOGY MANAGEF 35X		PF	1	1.00	24	7	14276	SAL	-	-	342,624	-	342,624
										OPE	-	-	156,555	-	156,555
2700052	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	12342	SAL	-	-	296,208	-	296,208
										OPE	-	-	141,345	-	141,345
2700054	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2700055	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	11	8059	SAL	-	-	193,416	-	193,416
										OPE	-	-	107,659	-	107,659
2700059	MMS X7882 IP	INFORMATION TECHNOLOGY ADMINIST 38X		PF	1	1.00	24	6	16526	SAL	-	-	396,624	-	396,624
										OPE	-	-	172,427	-	172,427
2700072	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2700074	MMN X0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	10	11219	SAL	-	-	269,256	-	269,256
										OPE	-	-	132,512	-	132,512
2700080	MMS X7634 AP	PROCUREMENT MANAGER 2	33X	PF	1	1.00	24	11	13625	SAL	-	-	327,000	-	327,000
										OPE	-	-	151,435	-	151,435
2700081	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	7681	SAL	-	-	184,344	-	184,344
										OPE	-	-	104,686	-	104,686
2900011	MMS X7083 AP	BUSINESS OPERATIONS MANAGER 3	35X	LF	1	1.00	24	5	11206	SAL	-	-	268,944	-	268,944
										OPE	-	-	132,410	-	132,410
2900012	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	0.88	21	5	10172	SAL	-	-	213,612	-	213,612
										OPE	-	-	108,743	-	108,743
2900013	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	0.88	21	5	10172	SAL	-	-	213,612	-	213,612

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Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	108,743	-	108,743
2900014	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	0.88	21	5	10172	SAL	-	-	213,612	-	213,612
										OPE	-	-	108,743	-	108,743
2900015	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	0.88	21	5	10172	SAL	-	-	213,612	-	213,612
										OPE	-	-	108,743	-	108,743
2900016	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	0.88	21	5	10172	SAL	-	-	213,612	-	213,612
										OPE	-	-	108,743	-	108,743
2900017	MMN X1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	LF	1	0.88	21	5	11143	SAL	-	-	234,003	-	234,003
										OPE	-	-	115,426	-	115,426
2900018	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	0.88	21	5	9229	SAL	-	-	193,809	-	193,809
										OPE	-	-	102,254	-	102,254
2900019	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	0.88	21	5	9229	SAL	-	-	193,809	-	193,809
										OPE	-	-	102,254	-	102,254
2900020	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	0.88	21	5	9229	SAL	-	-	193,809	-	193,809
										OPE	-	-	102,254	-	102,254
2900021	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	0.88	21	5	9229	SAL	-	-	193,809	-	193,809
										OPE	-	-	102,254	-	102,254
2900022	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	LF	1	0.88	21	5	9229	SAL	-	-	193,809	-	193,809
										OPE	-	-	102,254	-	102,254
2900023	MMN X0856 AP	PROJECT MANAGER 3	32	LF	1	0.88	21	5	10172	SAL	-	-	213,612	-	213,612
										OPE	-	-	108,743	-	108,743
2900024	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	LF	1	0.88	21	5	10172	SAL	-	-	213,612	-	213,612
										OPE	-	-	108,743	-	108,743
2900025	MMN X1339 AP	LEARNING & DEVELOPMENT SPECIALIS	28	LF	1	0.88	21	5	8382	SAL	-	-	176,022	-	176,022
										OPE	-	-	96,426	-	96,426
2900026	MMN X1338 AP	LEARNING & DEVELOPMENT SPECIALIS	24	LF	1	0.88	21	5	6896	SAL	-	-	144,816	-	144,816
										OPE	-	-	86,199	-	86,199
2900027	MMN X1218 AP	ACCOUNTANT 3	30	LF	1	0.88	21	5	9229	SAL	-	-	193,809	-	193,809
										OPE	-	-	102,254	-	102,254
3001501	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	107,675	-	107,675

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
6508701	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
6512101	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
Total Salary											-	-	17,063,067	-	17,063,067
Total OPE											-	-	8,318,730	-	8,318,730
Total Personal Services					64	62.08					-	-	25,381,797	-	25,381,797

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**Cross Reference Number: 10700-060-01-00-00000
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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0014030	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
0110010	MESN Z7080 AF	BUSINESS OPERATIONS ADMINISTRATOR 42X	42X	PF	1	1.00	24	11	21067	SAL	-	-	505,608	-	505,608
										OPE	-	-	200,948	-	200,948
0153013	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	4	4035	SAL	-	-	96,840	-	96,840
										OPE	-	-	76,011	-	76,011
1101043	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	11	5525	SAL	-	-	132,600	-	132,600
										OPE	-	-	87,730	-	87,730
1104371	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
1185103	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	10	12332	SAL	-	-	295,968	-	295,968
										OPE	-	-	141,266	-	141,266
2100005	MMN X1488 IP	INFORMATION SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	14020	SAL	-	-	336,480	-	336,480
										OPE	-	-	154,542	-	154,542
2110003	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
2208723	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
2208735	MMN X7598 AP	CONSULTANT ADVISOR 1	35X	PF	1	1.00	24	8	12968	SAL	-	-	311,232	-	311,232
										OPE	-	-	146,268	-	146,268
2300048	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2300049	OAS C3251 AP	FACILITIES ENGINEER 1	27	PF	1	1.00	24	10	9288	SAL	-	-	222,912	-	222,912
										OPE	-	-	117,326	-	117,326
2300051	MESN Z7081 AF	BUSINESS OPERATIONS ADMINISTRATOR 40X	40X	PF	1	1.00	24	11	19101	SAL	-	-	458,424	-	458,424
										OPE	-	-	188,600	-	188,600
2472201	OAS C0436 AP	PROCUREMENT & CONTRACT SPECIAL	23	PF	1	1.00	24	6	6359	SAL	-	-	152,616	-	152,616
										OPE	-	-	94,289	-	94,289
2500131	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	11	11266	SAL	-	-	270,384	-	270,384
										OPE	-	-	132,882	-	132,882
2530601	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	11	6968	SAL	-	-	167,232	-	167,232

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**2027-29 Biennium
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**Cross Reference Number: 10700-060-01-00-00000
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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
2853601	MMS X7084 AP	BUSINESS OPERATIONS MANAGER 2	33X	PF	1	1.00	24	11	13625	OPE	-	-	99,079	-	99,079	
										SAL	-	-	327,000	-	327,000	
3400702	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	11	8059	OPE	-	-	151,435	-	151,435	
										SAL	-	-	193,416	-	193,416	
6000806	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	8	5776	OPE	-	-	107,659	-	107,659	
										SAL	-	-	138,624	-	138,624	
6001041	OAS C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	11	6968	OPE	-	-	89,704	-	89,704	
										SAL	-	-	167,232	-	167,232	
6003101	MMS X0807 AP	OFFICE MANAGER 3	25	PF	1	1.00	24	10	9234	OPE	-	-	99,079	-	99,079	
										SAL	-	-	221,616	-	221,616	
6004351	OAS C0435 AP	PROCUREMENT AND CONTRACT ASSIS	19	PF	1	1.00	24	11	6661	OPE	-	-	116,900	-	116,900	
										SAL	-	-	159,864	-	159,864	
6004371	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	11	9733	OPE	-	-	96,664	-	96,664	
										SAL	-	-	233,592	-	233,592	
6010202	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	5270	OPE	-	-	120,825	-	120,825	
										SAL	-	-	126,480	-	126,480	
6010203	OAS C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	11	6968	OPE	-	-	85,725	-	85,725	
										SAL	-	-	167,232	-	167,232	
6026201	OAS C0435 AP	PROCUREMENT AND CONTRACT ASSIS	19	PF	1	1.00	24	11	6661	OPE	-	-	99,079	-	99,079	
										SAL	-	-	159,864	-	159,864	
6410212	OAS C4015 AP	FACILITY OPERATIONS SPECIALIST 2	26	PF	1	1.00	24	8	8061	OPE	-	-	96,664	-	96,664	
										SAL	-	-	193,464	-	193,464	
6501203	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	10	5270	OPE	-	-	107,675	-	107,675	
										SAL	-	-	126,480	-	126,480	
											OPE	-	-	85,725	-	85,725
Total Salary												-	-	6,410,496	-	6,410,496
Total OPE												-	-	3,325,556	-	3,325,556
Total Personal Services					28	28.00						-	-	9,736,052	-	9,736,052

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Real Estate Services

**2027-29 Biennium
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**Cross Reference Number: 10700-060-05-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0201004	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
1104374	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
1110983	MMN X1099 AP	PLANNER 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
1111171	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
1901081	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	6070	SAL	-	-	145,680	-	145,680
										OPE	-	-	92,017	-	92,017
2051601	MMS X7083 AP	BUSINESS OPERATIONS MANAGER 3	35X	PF	1	1.00	24	11	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
2059907	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2059908	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
6003104	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
6008711	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	10731	SAL	-	-	257,544	-	257,544
										OPE	-	-	128,674	-	128,674
7002302	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
Total Salary											-	-	3,172,920	-	3,172,920
Total OPE											-	-	1,526,812	-	1,526,812
Total Personal Services						11	11.00				-	-	4,699,732	-	4,699,732

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Fleet & Parking Services

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0910808	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	11	6968	SAL	-	-	167,232	-	167,232
										OPE	-	-	99,079	-	99,079
0910809	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	11	6968	SAL	-	-	167,232	-	167,232
										OPE	-	-	99,079	-	99,079
0911611	OAS C4418 AP	AUTOMOTIVE TECHNICIAN 1	19	PF	1	1.00	24	11	6661	SAL	-	-	159,864	-	159,864
										OPE	-	-	96,664	-	96,664
0911612	OAS C4015 AP	FACILITY OPERATIONS SPECIALIST 2	26	PF	1	1.00	24	11	9300	SAL	-	-	223,200	-	223,200
										OPE	-	-	117,420	-	117,420
0970044	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	10	12332	SAL	-	-	295,968	-	295,968
										OPE	-	-	141,266	-	141,266
1281001	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	11	6054	SAL	-	-	145,296	-	145,296
										OPE	-	-	91,890	-	91,890
1461001	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	7	5510	SAL	-	-	132,240	-	132,240
										OPE	-	-	87,612	-	87,612
1461201	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	2	5270	SAL	-	-	126,480	-	126,480
										OPE	-	-	85,725	-	85,725
1461401	OAS C0103 AP	OFFICE SPECIALIST 1	13	PF	1	1.00	24	11	5015	SAL	-	-	120,360	-	120,360
										OPE	-	-	83,719	-	83,719
1461601	MMS X7085 AP	BUSINESS OPERATIONS MANAGER 1	31X	PF	1	1.00	24	11	12332	SAL	-	-	295,968	-	295,968
										OPE	-	-	141,266	-	141,266
1462201	MMS X7285 AP	FLEET MANAGER 1	31X	PF	1	1.00	24	11	12332	SAL	-	-	295,968	-	295,968
										OPE	-	-	141,266	-	141,266
1462202	OAS C0783 AP	PARTS SPECIALIST 2	20	PF	1	1.00	24	11	6968	SAL	-	-	167,232	-	167,232
										OPE	-	-	99,079	-	99,079
1462402	OAS C4417 AP	AUTOMOTIVE FLEET ATTENDANT	14	PF	1	1.00	24	8	4584	SAL	-	-	110,016	-	110,016
										OPE	-	-	80,329	-	80,329
1462801	OAS C4419 AP	AUTOMOTIVE TECHNICIAN 2	23	PF	1	1.00	24	5	6070	SAL	-	-	145,680	-	145,680
										OPE	-	-	92,017	-	92,017
1471801	MMS X7082 AP	BUSINESS OPERATIONS ADMINISTRATOR 38X	38X	PF	1	1.00	24	11	17362	SAL	-	-	416,688	-	416,688
										OPE	-	-	177,678	-	177,678
1472401	OAS C4419 AP	AUTOMOTIVE TECHNICIAN 2	23	PF	1	1.00	24	9	7320	SAL	-	-	175,680	-	175,680

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1473401	OAS C4417 AP	AUTOMOTIVE FLEET ATTENDANT	14	PF	1	1.00	24	7	4390	OPE	-	-	101,848	-	101,848
										SAL	-	-	105,360	-	105,360
1473403	OAS C4401 AP	TRUCK DRIVER 1	17	PF	1	1.00	24	11	6054	OPE	-	-	78,803	-	78,803
										SAL	-	-	145,296	-	145,296
2300045	OAS C4419 AP	AUTOMOTIVE TECHNICIAN 2	23	PF	1	1.00	24	9	7320	OPE	-	-	91,890	-	91,890
										SAL	-	-	175,680	-	175,680
2300047	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	11	6661	OPE	-	-	101,848	-	101,848
										SAL	-	-	159,864	-	159,864
3050601	OAS C0324 AP	PUBLIC SERVICE REPRESENTATIVE 4	20	PF	1	1.00	24	11	6968	OPE	-	-	96,664	-	96,664
										SAL	-	-	167,232	-	167,232
3059901	OAS C0324 AP	PUBLIC SERVICE REPRESENTATIVE 4	20	PF	1	1.00	24	10	6657	OPE	-	-	99,079	-	99,079
										SAL	-	-	159,768	-	159,768
4010204	OAS C4418 AP	AUTOMOTIVE TECHNICIAN 1	19	PF	1	1.00	24	11	6661	OPE	-	-	96,633	-	96,633
										SAL	-	-	159,864	-	159,864
4010205	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	11	11266	OPE	-	-	96,664	-	96,664
										SAL	-	-	270,384	-	270,384
4010701	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	11	5525	OPE	-	-	132,882	-	132,882
										SAL	-	-	132,600	-	132,600
4411403	OAS C4417 AP	AUTOMOTIVE FLEET ATTENDANT	14	PF	1	1.00	24	11	5268	OPE	-	-	87,730	-	87,730
										SAL	-	-	126,432	-	126,432
4411404	OAS C4417 AP	AUTOMOTIVE FLEET ATTENDANT	14	PF	1	1.00	24	11	5268	OPE	-	-	85,709	-	85,709
										SAL	-	-	126,432	-	126,432
4417402	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	11	5525	OPE	-	-	85,709	-	85,709
										SAL	-	-	132,600	-	132,600
6001071	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	5026	OPE	-	-	87,730	-	87,730
										SAL	-	-	120,624	-	120,624
6001072	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	11	6054	OPE	-	-	83,805	-	83,805
										SAL	-	-	145,296	-	145,296
6001081	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	11	6968	OPE	-	-	91,890	-	91,890
										SAL	-	-	167,232	-	167,232
										OPE	-	-	99,079	-	99,079

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
6044191	OAS C4419 AP	AUTOMOTIVE TECHNICIAN 2	23	PF	1	1.00	24	9	7320	SAL	-	-	175,680	-	175,680
										OPE	-	-	101,848	-	101,848
6055501	OAS C5550 AP	PARKING SERVICES REPRESENTATIVE	14	PP	1	0.50	12	11	5268	SAL	-	-	63,216	-	63,216
										OPE	-	-	42,855	-	42,855
6555004	OAS C5550 AP	PARKING SERVICES REPRESENTATIVE	14	PF	1	1.00	24	11	5268	SAL	-	-	126,432	-	126,432
										OPE	-	-	85,709	-	85,709
Total Salary											-	-	5,805,096	-	5,805,096
Total OPE											-	-	3,382,464	-	3,382,464
Total Personal Services					34	33.50					-	-	9,187,560	-	9,187,560

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Surplus Property

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0810801	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	11	8059	SAL	-	-	193,416	-	193,416
										OPE	-	-	107,659	-	107,659
0908161	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
0910205	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	4795	SAL	-	-	115,080	-	115,080
										OPE	-	-	81,989	-	81,989
0910206	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	11	6968	SAL	-	-	167,232	-	167,232
										OPE	-	-	99,079	-	99,079
0914001	OAS C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	11	6968	SAL	-	-	167,232	-	167,232
										OPE	-	-	99,079	-	99,079
0941801	MMS X7784 AP	SHIPPING DISTRIBUTION AND WAREHC 33X	PF		1	1.00	24	11	13625	SAL	-	-	327,000	-	327,000
										OPE	-	-	151,435	-	151,435
0944202	OAS C4402 AP	TRUCK DRIVER 2	20	PF	1	1.00	24	11	6968	SAL	-	-	167,232	-	167,232
										OPE	-	-	99,079	-	99,079
0951002	OAS C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	11	6968	SAL	-	-	167,232	-	167,232
										OPE	-	-	99,079	-	99,079
0970602	OAS C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	11	6968	SAL	-	-	167,232	-	167,232
										OPE	-	-	99,079	-	99,079
1307583	OAS C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	11	6968	SAL	-	-	167,232	-	167,232
										OPE	-	-	99,079	-	99,079
3002201	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	11	8059	SAL	-	-	193,416	-	193,416
										OPE	-	-	107,659	-	107,659
4070701	OAS C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
Total Salary											-	-	2,299,488	-	2,299,488
Total OPE											-	-	1,284,866	-	1,284,866
Total Personal Services					12	12.00					-	-	3,584,354	-	3,584,354

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0950403	OAS C4109 AP	GROUNDS MAINTENANCE WORKER 1	14	PF	1	1.00	24	11	5268	SAL	-	-	126,432	-	126,432
										OPE	-	-	85,709	-	85,709
1101041	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	11	5525	SAL	-	-	132,600	-	132,600
										OPE	-	-	87,730	-	87,730
1104301	OAS C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	11	11266	SAL	-	-	270,384	-	270,384
										OPE	-	-	132,882	-	132,882
1110111	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
1133904	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	33	PF	1	1.00	24	10	13625	SAL	-	-	327,000	-	327,000
										OPE	-	-	151,435	-	151,435
1141012	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	4213	SAL	-	-	101,112	-	101,112
										OPE	-	-	77,411	-	77,411
1141014	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
1141016	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
1141017	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
1141018	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
1141035	OAS C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	11	5015	SAL	-	-	120,360	-	120,360
										OPE	-	-	83,719	-	83,719
1141201	OAS C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	7	5270	SAL	-	-	126,480	-	126,480
										OPE	-	-	85,725	-	85,725
1141231	OAS C4051 AP	ELECTRONIC SECURITY TECHNICIAN 2	26	PF	1	1.00	24	11	9300	SAL	-	-	223,200	-	223,200
										OPE	-	-	117,420	-	117,420
1142131	OAS C4008 AP	ELECTRICIAN 2	26T	PF	1	1.00	24	11	9300	SAL	-	-	223,200	-	223,200
										OPE	-	-	117,420	-	117,420
1142132	OAS C4008 AP	ELECTRICIAN 2	26T	PF	1	1.00	24	11	9300	SAL	-	-	223,200	-	223,200
										OPE	-	-	117,420	-	117,420
1142134	OAS C4008 AP	ELECTRICIAN 2	26T	PF	1	1.00	24	10	8863	SAL	-	-	212,712	-	212,712

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	113,982	-	113,982
1142711	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	33	PF	1	1.00	24	10	13625	SAL	-	-	327,000	-	327,000
										OPE	-	-	151,435	-	151,435
1142714	OAS C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	9	10221	SAL	-	-	245,304	-	245,304
										OPE	-	-	124,663	-	124,663
1144092	OAS C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	11	6378	SAL	-	-	153,072	-	153,072
										OPE	-	-	94,438	-	94,438
1144094	OAS C4008 AP	ELECTRICIAN 2	26T	PF	1	1.00	24	11	9300	SAL	-	-	223,200	-	223,200
										OPE	-	-	117,420	-	117,420
1144702	OAS C4034 AP	FACILITY ENERGY TECHNICIAN 3	26	PF	1	1.00	24	5	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	99,189	-	99,189
1144704	OAS C4034 AP	FACILITY ENERGY TECHNICIAN 3	26	PF	1	1.00	24	11	9300	SAL	-	-	223,200	-	223,200
										OPE	-	-	117,420	-	117,420
1210101	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	4035	SAL	-	-	96,840	-	96,840
										OPE	-	-	76,011	-	76,011
1210102	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
1210103	OAS C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	11	5015	SAL	-	-	120,360	-	120,360
										OPE	-	-	83,719	-	83,719
1210104	OAS C4103 AP	CUSTODIAL SERVICES COORDINATOR	13	PF	1	1.00	24	11	5015	SAL	-	-	120,360	-	120,360
										OPE	-	-	83,719	-	83,719
1210105	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	10	4213	SAL	-	-	101,112	-	101,112
										OPE	-	-	77,411	-	77,411
1210301	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	11	6968	SAL	-	-	167,232	-	167,232
										OPE	-	-	99,079	-	99,079
1211201	OAS C4035 AP	FACILITY ENERGY TECHNICIAN 4	29	PF	1	1.00	24	11	10718	SAL	-	-	257,232	-	257,232
										OPE	-	-	128,572	-	128,572
1240901	OAS C4034 AP	FACILITY ENERGY TECHNICIAN 3	26	PF	1	1.00	24	11	9300	SAL	-	-	223,200	-	223,200
										OPE	-	-	117,420	-	117,420
1692601	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1905842	OAS C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	11	11266	SAL	-	-	270,384	-	270,384
										OPE	-	-	132,882	-	132,882
1932650	OAS C3265 AP	CONSTRUCTION INSPECTOR	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
1940460	MMS X7156 AP	CONSTRUCTION AND FACILITY MAINTENANCE	28X	PF	1	1.00	24	11	10672	SAL	-	-	256,128	-	256,128
										OPE	-	-	128,211	-	128,211
1941090	OAS C4109 AP	GROUNDS MAINTENANCE WORKER 1	14	PF	1	1.00	24	6	4213	SAL	-	-	101,112	-	101,112
										OPE	-	-	77,411	-	77,411
2059910	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	33	PF	1	1.00	24	10	13625	SAL	-	-	327,000	-	327,000
										OPE	-	-	151,435	-	151,435
2100065	OAS C3267 AP	CONSTRUCTION PROJECT MANAGER 1	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
2100066	OAS C3267 AP	CONSTRUCTION PROJECT MANAGER 1	27	PF	1	1.00	24	5	7320	SAL	-	-	175,680	-	175,680
										OPE	-	-	101,848	-	101,848
2100145	OAS C4001 AP	PAINTER	22	PF	1	1.00	24	11	7674	SAL	-	-	184,176	-	184,176
										OPE	-	-	104,631	-	104,631
2300009	MENN Z0873 AF	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2300050	OAS C3265 AP	CONSTRUCTION INSPECTOR	27	PF	1	1.00	24	7	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	107,675	-	107,675
2370601	OAS C4051 AP	ELECTRONIC SECURITY TECHNICIAN 2	26	PF	1	1.00	24	11	9300	SAL	-	-	223,200	-	223,200
										OPE	-	-	117,420	-	117,420
2500037	OAS C4051 AP	ELECTRONIC SECURITY TECHNICIAN 2	26	PF	1	1.00	24	10	8863	SAL	-	-	212,712	-	212,712
										OPE	-	-	113,982	-	113,982
2500038	OAS C4008 AP	ELECTRICIAN 2	26T	PF	1	1.00	24	10	8863	SAL	-	-	212,712	-	212,712
										OPE	-	-	113,982	-	113,982
2500039	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2500041	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2500042	OAS C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	9	5776	SAL	-	-	138,624	-	138,624

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
2500043	OAS C4005 AP	PLUMBER	24	PF	1	1.00	24	11	8459	OPE	-	-	89,704	-	89,704
										SAL	-	-	203,016	-	203,016
										OPE	-	-	110,806	-	110,806
2500044	MMS X7154 AP	CONSTRUCTION AND FACILITY MAINTENANCE	33X	PF	1	1.00	24	11	13625	SAL	-	-	327,000	-	327,000
										OPE	-	-	151,435	-	151,435
2500135	MMS X7157 AP	CONSTRUCTION AND FACILITY MAINTENANCE	24X	PF	1	1.00	24	11	8799	SAL	-	-	211,176	-	211,176
										OPE	-	-	113,480	-	113,480
2531001	MMS X7156 AP	CONSTRUCTION AND FACILITY MAINTENANCE	28X	PF	1	1.00	24	5	7984	SAL	-	-	191,616	-	191,616
										OPE	-	-	107,069	-	107,069
2532001	MMS X7155 AP	CONSTRUCTION AND FACILITY MAINTENANCE	31X	PF	1	1.00	24	11	12332	SAL	-	-	295,968	-	295,968
										OPE	-	-	141,266	-	141,266
2532401	MMS X7153 AP	CONSTRUCTION AND FACILITY MAINTENANCE	35X	PF	1	1.00	24	11	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
2532805	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2533002	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2533003	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2533004	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2533007	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2533023	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2533025	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2533028	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2533031	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
2533033	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2533035	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2533038	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2533401	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2533407	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2540603	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2720801	OAS C4110 AP	GROUNDS MAINTENANCE WORKER 2	17	PF	1	1.00	24	11	6054	SAL	-	-	145,296	-	145,296
										OPE	-	-	91,890	-	91,890
2721002	OAS C4110 AP	GROUNDS MAINTENANCE WORKER 2	17	PF	1	1.00	24	9	5510	SAL	-	-	132,240	-	132,240
										OPE	-	-	87,612	-	87,612
2850801	OAS C4051 AP	ELECTRONIC SECURITY TECHNICIAN 2	26	PF	1	1.00	24	11	9300	SAL	-	-	223,200	-	223,200
										OPE	-	-	117,420	-	117,420
2851001	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2851401	OAS C4110 AP	GROUNDS MAINTENANCE WORKER 2	17	PF	1	1.00	24	11	6054	SAL	-	-	145,296	-	145,296
										OPE	-	-	91,890	-	91,890
2860201	OAS C4033 AP	FACILITY ENERGY TECHNICIAN 2	22	PF	1	1.00	24	5	5776	SAL	-	-	138,624	-	138,624
										OPE	-	-	89,704	-	89,704
2860401	OAS C4035 AP	FACILITY ENERGY TECHNICIAN 4	29	PF	1	1.00	24	11	10718	SAL	-	-	257,232	-	257,232
										OPE	-	-	128,572	-	128,572
2861208	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
2900045	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	0.88	21	5	7320	SAL	-	-	153,720	-	153,720
										OPE	-	-	89,118	-	89,118
2900046	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	0.88	21	5	8446	SAL	-	-	177,366	-	177,366

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	96,865	-	96,865
2900047	OAS C4035 AP	FACILITY ENERGY TECHNICIAN 4	29	PF	1	1.00	24	5	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	107,675	-	107,675
2900048	OAS C4034 AP	FACILITY ENERGY TECHNICIAN 3	26	PF	1	0.88	21	5	6982	SAL	-	-	146,622	-	146,622
										OPE	-	-	86,791	-	86,791
2900049	OAS C4034 AP	FACILITY ENERGY TECHNICIAN 3	26	PF	1	0.88	21	5	6982	SAL	-	-	146,622	-	146,622
										OPE	-	-	86,791	-	86,791
2900050	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	0.88	21	7	4584	SAL	-	-	96,264	-	96,264
										OPE	-	-	70,288	-	70,288
3160801	MMS X7156 AP	CONSTRUCTION AND FACILITY MAINTENANCE 28X	28	PF	1	1.00	24	9	9695	SAL	-	-	232,680	-	232,680
										OPE	-	-	120,526	-	120,526
4010801	MMN X3269 AP	CONSTRUCTION PROJECT MANAGER 3	33	PF	1	1.00	24	9	12968	SAL	-	-	311,232	-	311,232
										OPE	-	-	146,268	-	146,268
4081601	OAS C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	9288	SAL	-	-	222,912	-	222,912
										OPE	-	-	117,326	-	117,326
6003203	OAS C3268 AP	CONSTRUCTION PROJECT MANAGER 2	30	PF	1	1.00	24	11	11266	SAL	-	-	270,384	-	270,384
										OPE	-	-	132,882	-	132,882
6110803	OAS C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	11	11266	SAL	-	-	270,384	-	270,384
										OPE	-	-	132,882	-	132,882
6410147	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
6410148	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
6410149	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	4035	SAL	-	-	96,840	-	96,840
										OPE	-	-	76,011	-	76,011
6410152	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
6410153	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
6410155	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
6410156	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
6410161	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
6410162	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	4035	SAL	-	-	96,840	-	96,840
										OPE	-	-	76,011	-	76,011
6410165	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
6410167	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
6410168	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	9	4035	SAL	-	-	96,840	-	96,840
										OPE	-	-	76,011	-	76,011
6410169	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
6410201	OAS C4035 AP	FACILITY ENERGY TECHNICIAN 4	29	PF	1	1.00	24	11	10718	SAL	-	-	257,232	-	257,232
										OPE	-	-	128,572	-	128,572
6410202	OAS C4116 AP	LABORER/STUDENT WORKER	12	PF	1	1.00	24	9	4390	SAL	-	-	105,360	-	105,360
										OPE	-	-	78,803	-	78,803
6410203	OAS C4034 AP	FACILITY ENERGY TECHNICIAN 3	26	PF	1	1.00	24	11	9300	SAL	-	-	223,200	-	223,200
										OPE	-	-	117,420	-	117,420
6410502	OAS C4033 AP	FACILITY ENERGY TECHNICIAN 2	22	PF	1	1.00	24	10	7320	SAL	-	-	175,680	-	175,680
										OPE	-	-	101,848	-	101,848
6410603	MMS X7156 AP	CONSTRUCTION AND FACILITY MAINTENANCE	28X	PF	1	1.00	24	7	8798	SAL	-	-	211,152	-	211,152
										OPE	-	-	113,472	-	113,472
6411801	MMS X7157 AP	CONSTRUCTION AND FACILITY MAINTENANCE	24X	PF	1	1.00	24	11	8799	SAL	-	-	211,176	-	211,176
										OPE	-	-	113,480	-	113,480
6412003	OAS C4037 AP	PHYSICAL/ELECTRONIC SECURITY TECHNICIAN	20	PF	1	1.00	24	7	5776	SAL	-	-	138,624	-	138,624
										OPE	-	-	89,704	-	89,704
6412004	OAS C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	10	6070	SAL	-	-	145,680	-	145,680
										OPE	-	-	92,017	-	92,017
6412005	OAS C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	11	6378	SAL	-	-	153,072	-	153,072

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	94,438	-	94,438
6412006	OAS C4033 AP	FACILITY ENERGY TECHNICIAN 2	22	PF	1	1.00	24	11	7674	SAL	-	-	184,176	-	184,176
										OPE	-	-	104,631	-	104,631
6412106	OAS C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	11	6378	SAL	-	-	153,072	-	153,072
										OPE	-	-	94,438	-	94,438
6414101	OAS C4008 AP	ELECTRICIAN 2	26T	PF	1	1.00	24	11	9300	SAL	-	-	223,200	-	223,200
										OPE	-	-	117,420	-	117,420
6414102	OAS C4034 AP	FACILITY ENERGY TECHNICIAN 3	26	PF	1	1.00	24	11	9300	SAL	-	-	223,200	-	223,200
										OPE	-	-	117,420	-	117,420
6421102	OAS C4005 AP	PLUMBER	24	PF	1	1.00	24	10	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	107,675	-	107,675
6421303	OAS C4008 AP	ELECTRICIAN 2	26T	PF	1	1.00	24	11	9300	SAL	-	-	223,200	-	223,200
										OPE	-	-	117,420	-	117,420
6440906	OAS C4033 AP	FACILITY ENERGY TECHNICIAN 2	22	PF	1	1.00	24	4	5510	SAL	-	-	132,240	-	132,240
										OPE	-	-	87,612	-	87,612
6440907	OAS C4033 AP	FACILITY ENERGY TECHNICIAN 2	22	PF	1	1.00	24	8	6657	SAL	-	-	159,768	-	159,768
										OPE	-	-	96,633	-	96,633
6501201	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866
7400102	OAS C4012 AP	FACILITY MAINTENANCE SPECIALIST	18	PF	1	1.00	24	8	5510	SAL	-	-	132,240	-	132,240
										OPE	-	-	87,612	-	87,612
7400103	OAS C4109 AP	GROUPS MAINTENANCE WORKER 1	14	PF	1	1.00	24	11	5268	SAL	-	-	126,432	-	126,432
										OPE	-	-	85,709	-	85,709
7410201	MMS X7153 AP	CONSTRUCTION AND FACILITY MAINTENANCE	35X	PF	1	1.00	24	11	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
7410508	OAS C4014 AP	FACILITY OPERATIONS SPECIALIST 1	24	PF	1	1.00	24	11	8459	SAL	-	-	203,016	-	203,016
										OPE	-	-	110,806	-	110,806
7413701	OAS C4015 AP	FACILITY OPERATIONS SPECIALIST 2	26	PF	1	1.00	24	4	6657	SAL	-	-	159,768	-	159,768
										OPE	-	-	96,633	-	96,633
7501212	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552
										OPE	-	-	78,866	-	78,866

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
7501218	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552	
										OPE	-	-	78,866	-	78,866	
7501219	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552	
										OPE	-	-	78,866	-	78,866	
7501222	OAS C4101 AP	CUSTODIAN	10	PF	1	1.00	24	11	4398	SAL	-	-	105,552	-	105,552	
										OPE	-	-	78,866	-	78,866	
Total Salary											-	-	21,149,778	-	21,149,778	
Total OPE											-	-	12,526,277	-	12,526,277	
Total Personal Services					127	126.40						-	-	33,676,055	-	33,676,055

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Finance and Operations Admin

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
0014500	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	8	4795	SAL	-	-	115,080	-	115,080	
										OPE	-	-	81,989	-	81,989	
0153014	OAS C0104 AP	OFFICE SPECIALIST 2	15	PF	1	1.00	24	11	5525	SAL	-	-	132,600	-	132,600	
										OPE	-	-	87,730	-	87,730	
1870082	MMS X7081 AP	BUSINESS OPERATIONS ADMINISTRATC 40X	PF	1	1.00	24	11	19101	SAL	-	-	458,424	-	458,424		
									OPE	-	-	188,600	-	188,600		
2000801	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	5026	SAL	-	-	120,624	-	120,624	
										OPE	-	-	83,805	-	83,805	
2500134	MMN X1346 AP	SAFETY SPECIALIST 2	27	PF	1	1.00	24	6	8382	SAL	-	-	201,168	-	201,168	
										OPE	-	-	110,200	-	110,200	
Total Salary											-	-	1,027,896	-	1,027,896	
Total OPE											-	-	552,324	-	552,324	
Total Personal Services					5	5.00						-	-	1,580,220	-	1,580,220

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Procurement Services

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0101082	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
0240016	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	7	8863	SAL	-	-	212,712	-	212,712
										OPE	-	-	113,982	-	113,982
0400813	MMS X7633 AP	PROCUREMENT MANAGER 3	35X	PF	1	1.00	24	8	12968	SAL	-	-	311,232	-	311,232
										OPE	-	-	146,268	-	146,268
0401081	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	7	9288	SAL	-	-	222,912	-	222,912
										OPE	-	-	117,326	-	117,326
0485303	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	5	7320	SAL	-	-	175,680	-	175,680
										OPE	-	-	101,848	-	101,848
0531601	OAS C0435 AP	PROCUREMENT AND CONTRACT ASSIS	19	PF	1	1.00	24	10	6359	SAL	-	-	152,616	-	152,616
										OPE	-	-	94,289	-	94,289
0872801	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	11	11266	SAL	-	-	270,384	-	270,384
										OPE	-	-	132,882	-	132,882
0873701	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	11	11266	SAL	-	-	270,384	-	270,384
										OPE	-	-	132,882	-	132,882
0880201	MMN X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	10	12332	SAL	-	-	295,968	-	295,968
										OPE	-	-	141,266	-	141,266
0880601	OAS C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	11	9300	SAL	-	-	223,200	-	223,200
										OPE	-	-	117,420	-	117,420
0880602	MMS X7633 AP	PROCUREMENT MANAGER 3	35X	PF	1	1.00	24	11	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
0907731	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	5	8446	SAL	-	-	202,704	-	202,704
										OPE	-	-	110,703	-	110,703
0907732	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	11	10718	SAL	-	-	257,232	-	257,232
										OPE	-	-	128,572	-	128,572
0908122	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	11	11266	SAL	-	-	270,384	-	270,384
										OPE	-	-	132,882	-	132,882
0908171	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
0908511	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0908512	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	OPE	-	-	146,181	-	146,181
										SAL	-	-	310,968	-	310,968
0911625	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	5	8061	OPE	-	-	146,181	-	146,181
										SAL	-	-	193,464	-	193,464
0942001	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	11	11266	OPE	-	-	107,675	-	107,675
										SAL	-	-	270,384	-	270,384
0950201	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	11	10718	OPE	-	-	132,882	-	132,882
										SAL	-	-	257,232	-	257,232
0970101	MMS X7632 AP	PROCUREMENT ADMINISTRATOR 1	38X	PF	1	1.00	24	11	17362	OPE	-	-	128,572	-	128,572
										SAL	-	-	416,688	-	416,688
0977013	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	10	10731	OPE	-	-	177,678	-	177,678
										SAL	-	-	257,544	-	257,544
0977014	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	11	11266	OPE	-	-	128,674	-	128,674
										SAL	-	-	270,384	-	270,384
0977015	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	11	11266	OPE	-	-	132,882	-	132,882
										SAL	-	-	270,384	-	270,384
0981301	OAS C1339 AP	LEARNING & DEVELOPMENT SPECIALIS	28	PF	1	1.00	24	11	10228	OPE	-	-	132,882	-	132,882
										SAL	-	-	245,472	-	245,472
0981703	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	OPE	-	-	124,719	-	124,719
										SAL	-	-	310,968	-	310,968
1304372	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	11	9733	OPE	-	-	146,181	-	146,181
										SAL	-	-	233,592	-	233,592
1304373	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	7	8061	OPE	-	-	120,825	-	120,825
										SAL	-	-	193,464	-	193,464
1304382	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	3	7320	OPE	-	-	107,675	-	107,675
										SAL	-	-	175,680	-	175,680
1307701	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	11	11266	OPE	-	-	101,848	-	101,848
										SAL	-	-	270,384	-	270,384
1307702	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	11	11266	OPE	-	-	132,882	-	132,882
										SAL	-	-	270,384	-	270,384
										OPE	-	-	132,882	-	132,882

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1308732	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
1311171	OAS C1117 AP	RESEARCH ANALYST 3	26	PF	1	1.00	24	5	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	99,189	-	99,189
1313393	OAS C1339 AP	LEARNING & DEVELOPMENT SPECIALIS	28	PF	1	1.00	24	11	10228	SAL	-	-	245,472	-	245,472
										OPE	-	-	124,719	-	124,719
1679901	OAS C0436 AP	PROCUREMENT & CONTRACT SPECIAL	23	PF	1	1.00	24	11	8059	SAL	-	-	193,416	-	193,416
										OPE	-	-	107,659	-	107,659
1900011	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	11	10718	SAL	-	-	257,232	-	257,232
										OPE	-	-	128,572	-	128,572
1908710	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	9288	SAL	-	-	222,912	-	222,912
										OPE	-	-	117,326	-	117,326
1908722	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	11756	SAL	-	-	282,144	-	282,144
										OPE	-	-	136,736	-	136,736
2050601	OAS C0435 AP	PROCUREMENT AND CONTRACT ASSIS	19	PF	1	1.00	24	11	6661	SAL	-	-	159,864	-	159,864
										OPE	-	-	96,664	-	96,664
2100094	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	11	10718	SAL	-	-	257,232	-	257,232
										OPE	-	-	128,572	-	128,572
2100095	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	8	11756	SAL	-	-	282,144	-	282,144
										OPE	-	-	136,736	-	136,736
2100096	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2100097	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2500045	MMS X7323 AP	GRANTS LOANS AND PROGRAMS MAN/	35X	PF	1	1.00	24	5	11206	SAL	-	-	268,944	-	268,944
										OPE	-	-	132,410	-	132,410
2500046	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2500047	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
2500048	OAS C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	9	10221	SAL	-	-	245,304	-	245,304

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
2500071	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	9	9747	OPE	-	-	124,663	-	124,663
										SAL	-	-	233,928	-	233,928
2500072	OAS C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	10221	OPE	-	-	120,935	-	120,935
										SAL	-	-	245,304	-	245,304
2500073	OAS C1118 AP	RESEARCH ANALYST 4	30	PF	1	1.00	24	11	11266	OPE	-	-	124,663	-	124,663
										SAL	-	-	270,384	-	270,384
2500074	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	OPE	-	-	132,882	-	132,882
										SAL	-	-	310,968	-	310,968
2500075	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	12342	OPE	-	-	146,181	-	146,181
										SAL	-	-	296,208	-	296,208
2500077	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	4	6982	OPE	-	-	141,345	-	141,345
										SAL	-	-	167,568	-	167,568
2500113	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	7	11206	OPE	-	-	99,189	-	99,189
										SAL	-	-	268,944	-	268,944
2700082	OAS C1339 AP	LEARNING & DEVELOPMENT SPECIALIST	28	PF	1	1.00	24	8	8863	OPE	-	-	132,410	-	132,410
										SAL	-	-	212,712	-	212,712
2900034	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	5	8061	OPE	-	-	113,982	-	113,982
										SAL	-	-	193,464	-	193,464
2900035	OAS C5248 AP	COMPLIANCE SPECIALIST 3	29	PF	1	1.00	24	5	8061	OPE	-	-	107,675	-	107,675
										SAL	-	-	193,464	-	193,464
2900036	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	10172	OPE	-	-	107,675	-	107,675
										SAL	-	-	244,128	-	244,128
3003206	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	11	11266	OPE	-	-	124,278	-	124,278
										SAL	-	-	270,384	-	270,384
3020201	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	10	10731	OPE	-	-	132,882	-	132,882
										SAL	-	-	257,544	-	257,544
3020209	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	8	9747	OPE	-	-	128,674	-	128,674
										SAL	-	-	233,928	-	233,928
3020301	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	10	10731	OPE	-	-	120,935	-	120,935
										SAL	-	-	257,544	-	257,544
										OPE	-	-	128,674	-	128,674

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
3020302	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	11	11266	SAL	-	-	270,384	-	270,384
										OPE	-	-	132,882	-	132,882
3020303	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	11	11266	SAL	-	-	270,384	-	270,384
										OPE	-	-	132,882	-	132,882
3076808	OAS C0770 AP	STATE PROCUREMENT ANALYST	30	PF	1	1.00	24	10	10731	SAL	-	-	257,544	-	257,544
										OPE	-	-	128,674	-	128,674
3081701	OAS C1339 AP	LEARNING & DEVELOPMENT SPECIALIS	28	PF	1	1.00	24	6	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	107,675	-	107,675
3081702	MMS X7633 AP	PROCUREMENT MANAGER 3	35X	PF	1	1.00	24	11	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
4003403	MESN Z7081 AF	BUSINESS OPERATIONS ADMINISTRATC	40X	PF	1	1.00	24	9	17343	SAL	-	-	416,232	-	416,232
										OPE	-	-	177,559	-	177,559
6002301	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	7	8863	SAL	-	-	212,712	-	212,712
										OPE	-	-	113,982	-	113,982
9400238	OAS C0438 AP	PROCUREMENT & CONTRACT SPECIAL	29	PF	1	1.00	24	11	10718	SAL	-	-	257,232	-	257,232
										OPE	-	-	128,572	-	128,572
Total Salary											-	-	17,980,704	-	17,980,704
Total OPE											-	-	8,985,404	-	8,985,404
Total Personal Services					70	70.00					-	-	26,966,108	-	26,966,108

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0002082	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	11	5525	SAL	-	-	132,600	-	132,600
										OPE	-	-	87,730	-	87,730
0002916	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	11	5525	SAL	-	-	132,600	-	132,600
										OPE	-	-	87,730	-	87,730
0008021	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	11	5760	SAL	-	-	138,240	-	138,240
										OPE	-	-	89,578	-	89,578
0036030	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	11	5525	SAL	-	-	132,600	-	132,600
										OPE	-	-	87,730	-	87,730
0153029	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	9	5026	SAL	-	-	120,624	-	120,624
										OPE	-	-	83,805	-	83,805
0220014	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	8017	SAL	-	-	192,408	-	192,408
										OPE	-	-	107,329	-	107,329
0220015	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	11	6054	SAL	-	-	145,296	-	145,296
										OPE	-	-	91,890	-	91,890
0224003	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	11	5525	SAL	-	-	132,600	-	132,600
										OPE	-	-	87,730	-	87,730
0308003	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	11	5525	SAL	-	-	132,600	-	132,600
										OPE	-	-	87,730	-	87,730
0520006	OAS C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	11	8059	SAL	-	-	193,416	-	193,416
										OPE	-	-	107,659	-	107,659
0901029	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	11	6661	SAL	-	-	159,864	-	159,864
										OPE	-	-	96,664	-	96,664
0903231	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	11	6968	SAL	-	-	167,232	-	167,232
										OPE	-	-	99,079	-	99,079
0908121	MMS X7886 IP	INFORMATION TECHNOLOGY SUPERVISOR 28X	28	PF	1	1.00	24	5	9229	SAL	-	-	221,496	-	221,496
										OPE	-	-	116,861	-	116,861
0910313	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	11	5525	SAL	-	-	132,600	-	132,600
										OPE	-	-	87,730	-	87,730
0910409	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	5026	SAL	-	-	120,624	-	120,624
										OPE	-	-	83,805	-	83,805
0910415	OAS C2475 AP	PRINTING PRODUCTION COORDINATOR	23	PF	1	1.00	24	9	7320	SAL	-	-	175,680	-	175,680

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											GF	LF	OF	FF	AF
0925101	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	11	8389	OPE	-	-	101,848	-	101,848
										SAL	-	-	201,336	-	201,336
0925121	OAS C2512 AP	ELECTRONIC PUBLISHING DESIGN SPE	24	PF	1	1.00	24	11	8459	OPE	-	-	110,254	-	110,254
										SAL	-	-	203,016	-	203,016
0940313	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	11	5525	OPE	-	-	110,806	-	110,806
										SAL	-	-	132,600	-	132,600
0940314	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	7	4584	OPE	-	-	87,730	-	87,730
										SAL	-	-	110,016	-	110,016
0940414	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	10	5270	OPE	-	-	80,329	-	80,329
										SAL	-	-	126,480	-	126,480
0941166	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	7	4795	OPE	-	-	85,725	-	85,725
										SAL	-	-	115,080	-	115,080
0941169	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	11	5760	OPE	-	-	81,989	-	81,989
										SAL	-	-	138,240	-	138,240
0944031	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	11	5525	OPE	-	-	89,578	-	89,578
										SAL	-	-	132,600	-	132,600
0951001	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	7	4584	OPE	-	-	87,730	-	87,730
										SAL	-	-	110,016	-	110,016
1091057	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	11	5760	OPE	-	-	80,329	-	80,329
										SAL	-	-	138,240	-	138,240
1091061	OAS C2475 AP	PRINTING PRODUCTION COORDINATOF	23	PF	1	1.00	24	11	8059	OPE	-	-	89,578	-	89,578
										SAL	-	-	193,416	-	193,416
1289904	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	11	5525	OPE	-	-	107,659	-	107,659
										SAL	-	-	132,600	-	132,600
1291401	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	11	5525	OPE	-	-	87,730	-	87,730
										SAL	-	-	132,600	-	132,600
1291602	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	11	5525	OPE	-	-	87,730	-	87,730
										SAL	-	-	132,600	-	132,600
1291801	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	10	5270	OPE	-	-	87,730	-	87,730
										SAL	-	-	126,480	-	126,480
										OPE	-	-	85,725	-	85,725

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1292201	OAS C0403 AP	MAIL EQUIPMENT OPERATOR 1	12	PF	1	1.00	24	11	4786	SAL	-	-	114,864	-	114,864
										OPE	-	-	81,917	-	81,917
1292203	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	11	6054	SAL	-	-	145,296	-	145,296
										OPE	-	-	91,890	-	91,890
1299901	OAS C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	8	6070	SAL	-	-	145,680	-	145,680
										OPE	-	-	92,017	-	92,017
1310501	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	11	5525	SAL	-	-	132,600	-	132,600
										OPE	-	-	87,730	-	87,730
1314822	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	11	8389	SAL	-	-	201,336	-	201,336
										OPE	-	-	110,254	-	110,254
1314843	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	11	6054	SAL	-	-	145,296	-	145,296
										OPE	-	-	91,890	-	91,890
1314844	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	10	8017	SAL	-	-	192,408	-	192,408
										OPE	-	-	107,329	-	107,329
1314845	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	11	8389	SAL	-	-	201,336	-	201,336
										OPE	-	-	110,254	-	110,254
1314846	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	11	8389	SAL	-	-	201,336	-	201,336
										OPE	-	-	110,254	-	110,254
1370001	MMS X7086 AP	BUSINESS OPERATIONS SUPERVISOR : 28X		PF	1	1.00	24	11	10672	SAL	-	-	256,128	-	256,128
										OPE	-	-	128,211	-	128,211
1601003	MMS X7086 AP	BUSINESS OPERATIONS SUPERVISOR : 28X		PF	1	1.00	24	5	7984	SAL	-	-	191,616	-	191,616
										OPE	-	-	107,069	-	107,069
1671201	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	8	5026	SAL	-	-	120,624	-	120,624
										OPE	-	-	83,805	-	83,805
1672201	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	7	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	107,675	-	107,675
1673201	OAS C2475 AP	PRINTING PRODUCTION COORDINATOR	23	PF	1	1.00	24	11	8059	SAL	-	-	193,416	-	193,416
										OPE	-	-	107,659	-	107,659
1679904	OAS C2475 AP	PRINTING PRODUCTION COORDINATOR	23	PF	1	1.00	24	10	7681	SAL	-	-	184,344	-	184,344
										OPE	-	-	104,686	-	104,686
1680603	OAS C2510 AP	ELECTRONIC PUBLISHING DESIGN SPE	17	PF	1	1.00	24	11	6054	SAL	-	-	145,296	-	145,296

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
1681002	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	11	5760	OPE	-	-	91,890	-	91,890
										SAL	-	-	138,240	-	138,240
										OPE	-	-	89,578	-	89,578
1683002	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	9	7661	SAL	-	-	183,864	-	183,864
										OPE	-	-	104,529	-	104,529
1683003	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	9288	SAL	-	-	222,912	-	222,912
										OPE	-	-	117,326	-	117,326
1683006	OAS C2510 AP	ELECTRONIC PUBLISHING DESIGN SPE	17	PF	1	1.00	24	11	6054	SAL	-	-	145,296	-	145,296
										OPE	-	-	91,890	-	91,890
1690402	MMS X7085 AP	BUSINESS OPERATIONS MANAGER 1	31X	PF	1	1.00	24	8	10683	SAL	-	-	256,392	-	256,392
										OPE	-	-	128,297	-	128,297
1690601	MMS X7082 AP	BUSINESS OPERATIONS ADMINISTRATC	38X	PF	1	1.00	24	11	17362	SAL	-	-	416,688	-	416,688
										OPE	-	-	177,678	-	177,678
1691801	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	11	5760	SAL	-	-	138,240	-	138,240
										OPE	-	-	89,578	-	89,578
1691805	OAS C1485 IP	INFORMATION SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	11	10170	SAL	-	-	244,080	-	244,080
										OPE	-	-	124,262	-	124,262
1691806	OAS C1483 IP	INFORMATION SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	9	7661	SAL	-	-	183,864	-	183,864
										OPE	-	-	104,529	-	104,529
1691809	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	10	5510	SAL	-	-	132,240	-	132,240
										OPE	-	-	87,612	-	87,612
1692004	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	11	5760	SAL	-	-	138,240	-	138,240
										OPE	-	-	89,578	-	89,578
1901082	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	9	6359	SAL	-	-	152,616	-	152,616
										OPE	-	-	94,289	-	94,289
2100104	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	8	6070	SAL	-	-	145,680	-	145,680
										OPE	-	-	92,017	-	92,017
2479902	OAS C0437 AP	PROCUREMENT & CONTRACT SPECIAL	27	PF	1	1.00	24	8	8446	SAL	-	-	202,704	-	202,704
										OPE	-	-	110,703	-	110,703
3001003	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	11	5525	SAL	-	-	132,600	-	132,600
										OPE	-	-	87,730	-	87,730

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											GF	LF	OF	FF	AF
4600138	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	11	5525	SAL	-	-	132,600	-	132,600
										OPE	-	-	87,730	-	87,730
5003103	OAS C2475 AP	PRINTING PRODUCTION COORDINATOR	23	PF	1	1.00	24	10	7681	SAL	-	-	184,344	-	184,344
										OPE	-	-	104,686	-	104,686
5247001	MMN X0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	10184	SAL	-	-	244,416	-	244,416
										OPE	-	-	124,373	-	124,373
5247504	MMS X7086 AP	BUSINESS OPERATIONS SUPERVISOR : 28X		PF	1	1.00	24	11	10672	SAL	-	-	256,128	-	256,128
										OPE	-	-	128,211	-	128,211
5401117	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	9	5026	SAL	-	-	120,624	-	120,624
										OPE	-	-	83,805	-	83,805
5411601	OAS C0759 AP	SUPPLY SPECIALIST 2	20	PF	1	1.00	24	8	6070	SAL	-	-	145,680	-	145,680
										OPE	-	-	92,017	-	92,017
5463901	MMS X7086 AP	BUSINESS OPERATIONS SUPERVISOR : 28X		PF	1	1.00	24	11	10672	SAL	-	-	256,128	-	256,128
										OPE	-	-	128,211	-	128,211
6544041	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	11	5525	SAL	-	-	132,600	-	132,600
										OPE	-	-	87,730	-	87,730
6544042	OAS C4404 AP	MAIL DELIVERY DRIVER	15	PF	1	1.00	24	11	5525	SAL	-	-	132,600	-	132,600
										OPE	-	-	87,730	-	87,730
8600254	OAS C0403 AP	MAIL EQUIPMENT OPERATOR 1	12	PF	1	1.00	24	11	4786	SAL	-	-	114,864	-	114,864
										OPE	-	-	81,917	-	81,917
8600731	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	11	5525	SAL	-	-	132,600	-	132,600
										OPE	-	-	87,730	-	87,730
9014850	OAS C1486 IP	INFORMATION SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	11	10902	SAL	-	-	261,648	-	261,648
										OPE	-	-	130,019	-	130,019
9401055	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	4	4035	SAL	-	-	96,840	-	96,840
										OPE	-	-	76,011	-	76,011
9405666	OAS C2446 AP	PRINT SERVICES TECHNICIAN	16	PF	1	1.00	24	11	5760	SAL	-	-	138,240	-	138,240
										OPE	-	-	89,578	-	89,578
9406746	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	11	5525	SAL	-	-	132,600	-	132,600
										OPE	-	-	87,730	-	87,730
9409643	OAS C4116 AP	LABORER/STUDENT WORKER	12	PF	1	1.00	24	11	4786	SAL	-	-	114,864	-	114,864

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
9409855	OAS C0404 AP	MAIL EQUIPMENT OPERATOR 2	15	PF	1	1.00	24	11	5525	OPE	-	-	81,917	-	81,917
										SAL	-	-	132,600	-	132,600
										OPE	-	-	87,730	-	87,730
Total Salary											-	-	12,883,872	-	12,883,872
Total OPE											-	-	7,716,771	-	7,716,771
Total Personal Services					79	79.00					-	-	20,600,643	-	20,600,643

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0530043	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	11	8059	SAL	-	-	193,416	-	193,416
										OPE	-	-	107,659	-	107,659
0880801	OAS C5208 AP	CLAIMS REPRESENTATIVE 2	24	PF	1	1.00	24	9	7681	SAL	-	-	184,344	-	184,344
										OPE	-	-	104,686	-	104,686
0950601	OAS C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	11	6054	SAL	-	-	145,296	-	145,296
										OPE	-	-	91,890	-	91,890
1301191	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	11	6968	SAL	-	-	167,232	-	167,232
										OPE	-	-	99,079	-	99,079
1308174	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
1352071	OAS C5207 AP	CLAIMS REPRESENTATIVE 1	22	PF	1	1.00	24	11	7674	SAL	-	-	184,176	-	184,176
										OPE	-	-	104,631	-	104,631
1370081	MMS X7083 AP	BUSINESS OPERATIONS MANAGER 3	35X	PF	1	1.00	24	11	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
1987325	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2100146	MMS X7083 AP	BUSINESS OPERATIONS MANAGER 3	35X	PF	1	1.00	24	11	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
2300155	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2300156	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	11206	SAL	-	-	268,944	-	268,944
										OPE	-	-	132,410	-	132,410
2300157	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2300158	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
2300159	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2300160	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2700025	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	10683	SAL	-	-	256,392	-	256,392

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											GF	LF	OF	FF	AF
2700092	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	5	9229	OPE	-	-	128,297	-	128,297
										SAL	-	-	221,496	-	221,496
4001002	OAS C5207 AP	CLAIMS REPRESENTATIVE 1	22	PF	1	1.00	24	10	7320	OPE	-	-	116,861	-	116,861
										SAL	-	-	175,680	-	175,680
4002201	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	OPE	-	-	101,848	-	101,848
										SAL	-	-	282,096	-	282,096
4003101	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	OPE	-	-	136,719	-	136,719
										SAL	-	-	310,968	-	310,968
4003103	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	OPE	-	-	146,181	-	146,181
										SAL	-	-	282,096	-	282,096
4003201	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	OPE	-	-	136,719	-	136,719
										SAL	-	-	310,968	-	310,968
4003210	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	OPE	-	-	146,181	-	146,181
										SAL	-	-	282,096	-	282,096
4003211	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	OPE	-	-	136,719	-	136,719
										SAL	-	-	282,096	-	282,096
4003301	MMS X7082 AP	BUSINESS OPERATIONS ADMINISTRATIVE 38X	38	PF	1	1.00	24	11	17362	OPE	-	-	136,719	-	136,719
										SAL	-	-	416,688	-	416,688
4003401	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	OPE	-	-	177,678	-	177,678
										SAL	-	-	310,968	-	310,968
4482401	OAS C5208 AP	CLAIMS REPRESENTATIVE 2	24	PF	1	1.00	24	11	8459	OPE	-	-	146,181	-	146,181
										SAL	-	-	203,016	-	203,016
6508711	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	11	9733	OPE	-	-	110,806	-	110,806
										SAL	-	-	233,592	-	233,592
7010802	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	11	6968	OPE	-	-	120,825	-	120,825
										SAL	-	-	167,232	-	167,232
7400101	OAS C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	11	6968	OPE	-	-	99,079	-	99,079
										SAL	-	-	167,232	-	167,232
7520803	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	11754	OPE	-	-	99,079	-	99,079
										SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
Total Salary												-	-	8,059,560	-	8,059,560
Total OPE												-	-	4,010,549	-	4,010,549
Total Personal Services					31	31.00						-	-	12,070,109	-	12,070,109

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0101141	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	10	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	99,189	-	99,189
0102111	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	11	6661	SAL	-	-	159,864	-	159,864
										OPE	-	-	96,664	-	96,664
0153007	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	6	7681	SAL	-	-	184,344	-	184,344
										OPE	-	-	104,686	-	104,686
0153011	OAS C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	7	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	107,675	-	107,675
0153020	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	7	6070	SAL	-	-	145,680	-	145,680
										OPE	-	-	92,017	-	92,017
0153021	OAS C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	5	6070	SAL	-	-	145,680	-	145,680
										OPE	-	-	92,017	-	92,017
0156006	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	7	8061	SAL	-	-	193,464	-	193,464
										OPE	-	-	107,675	-	107,675
0302121	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	9	6070	SAL	-	-	145,680	-	145,680
										OPE	-	-	92,017	-	92,017
0312161	OAS C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	7	6657	SAL	-	-	159,768	-	159,768
										OPE	-	-	96,633	-	96,633
0312181	MMS X7033 AP	ACCOUNTING MANAGER 3	35X	PF	1	1.00	24	11	14972	SAL	-	-	359,328	-	359,328
										OPE	-	-	162,029	-	162,029
0312182	MMN X1218 AP	ACCOUNTANT 3	30	PF	1	1.00	24	7	10172	SAL	-	-	244,128	-	244,128
										OPE	-	-	124,278	-	124,278
0321110	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	11	9733	SAL	-	-	233,592	-	233,592
										OPE	-	-	120,825	-	120,825
0401191	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	8	6359	SAL	-	-	152,616	-	152,616
										OPE	-	-	94,289	-	94,289
0485202	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	11	6661	SAL	-	-	159,864	-	159,864
										OPE	-	-	96,664	-	96,664
0531402	OAS C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	4	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	99,189	-	99,189
0531801	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	6	7681	SAL	-	-	184,344	-	184,344

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**Cross Reference Number: 10700-065-06-00-00000
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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0531803	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	11754	OPE	-	-	104,686	-	104,686
										SAL	-	-	282,096	-	282,096
0532001	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	7	6070	OPE	-	-	136,719	-	136,719
										SAL	-	-	145,680	-	145,680
0532201	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	2	7984	OPE	-	-	92,017	-	92,017
										SAL	-	-	191,616	-	191,616
0532401	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	11	9733	OPE	-	-	107,069	-	107,069
										SAL	-	-	233,592	-	233,592
0871801	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	9	6657	OPE	-	-	120,825	-	120,825
										SAL	-	-	159,768	-	159,768
1170001	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	11	6661	OPE	-	-	96,633	-	96,633
										SAL	-	-	159,864	-	159,864
1671601	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	11	6661	OPE	-	-	96,664	-	96,664
										SAL	-	-	159,864	-	159,864
1802051	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	7	6070	OPE	-	-	96,664	-	96,664
										SAL	-	-	145,680	-	145,680
1808511	MMS X7034 AP	ACCOUNTING MANAGER 2	33X	PF	1	1.00	24	10	12968	OPE	-	-	92,017	-	92,017
										SAL	-	-	311,232	-	311,232
1812171	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	11754	OPE	-	-	146,268	-	146,268
										SAL	-	-	282,096	-	282,096
1902120	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	11	6661	OPE	-	-	136,719	-	136,719
										SAL	-	-	159,864	-	159,864
2010201	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	11	6661	OPE	-	-	96,664	-	96,664
										SAL	-	-	159,864	-	159,864
2059901	OAS C1217 AP	ACCOUNTANT 2	27	PF	1	1.00	24	10	9288	OPE	-	-	96,664	-	96,664
										SAL	-	-	222,912	-	222,912
2100162	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	8	6359	OPE	-	-	117,326	-	117,326
										SAL	-	-	152,616	-	152,616
2500089	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	4	5270	OPE	-	-	94,289	-	94,289
										SAL	-	-	126,480	-	126,480
										OPE	-	-	85,725	-	85,725

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
2500090	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	9	6657	SAL	-	-	159,768	-	159,768
										OPE	-	-	96,633	-	96,633
2500112	MMS X7034 AP	ACCOUNTING MANAGER 2	33X	PF	1	1.00	24	9	12342	SAL	-	-	296,208	-	296,208
										OPE	-	-	141,345	-	141,345
2500120	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	10	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	99,189	-	99,189
2500121	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	7	6070	SAL	-	-	145,680	-	145,680
										OPE	-	-	92,017	-	92,017
2500122	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	8	6359	SAL	-	-	152,616	-	152,616
										OPE	-	-	94,289	-	94,289
2500143	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	6	9695	SAL	-	-	232,680	-	232,680
										OPE	-	-	120,526	-	120,526
2500144	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	9	6070	SAL	-	-	145,680	-	145,680
										OPE	-	-	92,017	-	92,017
2500145	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	9	6657	SAL	-	-	159,768	-	159,768
										OPE	-	-	96,633	-	96,633
2700027	MMS X7035 AP	ACCOUNTING MANAGER 1	31X	PF	1	1.00	24	7	10172	SAL	-	-	244,128	-	244,128
										OPE	-	-	124,278	-	124,278
2700028	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	8	6359	SAL	-	-	152,616	-	152,616
										OPE	-	-	94,289	-	94,289
2700029	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	6	5776	SAL	-	-	138,624	-	138,624
										OPE	-	-	89,704	-	89,704
2700030	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	11	7322	SAL	-	-	175,728	-	175,728
										OPE	-	-	101,863	-	101,863
2700031	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	6	5776	SAL	-	-	138,624	-	138,624
										OPE	-	-	89,704	-	89,704
2700032	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	6	5776	SAL	-	-	138,624	-	138,624
										OPE	-	-	89,704	-	89,704
2700093	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	7	6070	SAL	-	-	145,680	-	145,680
										OPE	-	-	92,017	-	92,017
2700094	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	7	6070	SAL	-	-	145,680	-	145,680

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
										OPE	-	-	92,017	-	92,017
2700095	MMS X7033 AP	ACCOUNTING MANAGER 3	35X	PF	1	1.00	24	5	11206	SAL	-	-	268,944	-	268,944
										OPE	-	-	132,410	-	132,410
2700096	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	5	6070	SAL	-	-	145,680	-	145,680
										OPE	-	-	92,017	-	92,017
2700097	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	5	6070	SAL	-	-	145,680	-	145,680
										OPE	-	-	92,017	-	92,017
2900037	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	9	6657	SAL	-	-	159,768	-	159,768
										OPE	-	-	96,633	-	96,633
2900038	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	10	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	99,189	-	99,189
2900039	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	7	6070	SAL	-	-	145,680	-	145,680
										OPE	-	-	92,017	-	92,017
2900040	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	5	5510	SAL	-	-	132,240	-	132,240
										OPE	-	-	87,612	-	87,612
2900041	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	5	5510	SAL	-	-	132,240	-	132,240
										OPE	-	-	87,612	-	87,612
2900042	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	5	5510	SAL	-	-	132,240	-	132,240
										OPE	-	-	87,612	-	87,612
2900043	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	10	6982	SAL	-	-	167,568	-	167,568
										OPE	-	-	99,189	-	99,189
2900044	OAS C0214 AP	PAYROLL ANALYST	21	PF	1	1.00	24	5	5510	SAL	-	-	132,240	-	132,240
										OPE	-	-	87,612	-	87,612
3899109	OAS C1243 AP	FISCAL ANALYST 1	23	PF	1	1.00	24	11	8059	SAL	-	-	193,416	-	193,416
										OPE	-	-	107,659	-	107,659
6512161	OAS C1216 AP	ACCOUNTANT 1	23	PF	1	1.00	24	6	6359	SAL	-	-	152,616	-	152,616
										OPE	-	-	94,289	-	94,289
7001009	OAS C0212 AP	ACCOUNTING TECHNICIAN	19	PF	1	1.00	24	11	6661	SAL	-	-	159,864	-	159,864
										OPE	-	-	96,664	-	96,664
Total Salary											-	-	10,865,592	-	10,865,592
Total OPE											-	-	6,261,553	-	6,261,553

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
Total Personal Services						61	61.00				-	-	17,127,145	-	17,127,145

PIC100 - Position Budget Report

DAS Human Resources

**2027-29 Biennium
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**Cross Reference Number: 10700-065-07-00-00000
Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0113211	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	9	11206	SAL	-	-	268,944	-	268,944
										OPE	-	-	132,410	-	132,410
0520008	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	10	9681	SAL	-	-	232,344	-	232,344
										OPE	-	-	120,415	-	120,415
0520055	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
0530013	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
0530026	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
0530030	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	5	9229	SAL	-	-	221,496	-	221,496
										OPE	-	-	116,861	-	116,861
0530401	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	5	7598	SAL	-	-	182,352	-	182,352
										OPE	-	-	104,033	-	104,033
0700013	MMS X7342 AP	HUMAN RESOURCES ADMINISTRATOR 38X	38X	PF	1	1.00	24	9	15730	SAL	-	-	377,520	-	377,520
										OPE	-	-	167,428	-	167,428
0951203	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	10	8389	SAL	-	-	201,336	-	201,336
										OPE	-	-	110,254	-	110,254
1810402	MMN X0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	7237	SAL	-	-	173,688	-	173,688
										OPE	-	-	101,195	-	101,195
2300026	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	10	9681	SAL	-	-	232,344	-	232,344
										OPE	-	-	120,415	-	120,415
2300033	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	10	9681	SAL	-	-	232,344	-	232,344
										OPE	-	-	120,415	-	120,415
2300150	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	8	8798	SAL	-	-	211,152	-	211,152
										OPE	-	-	113,472	-	113,472
2300151	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2700018	MMN X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	7	7239	SAL	-	-	173,736	-	173,736
										OPE	-	-	101,211	-	101,211
2700086	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	5	9229	SAL	-	-	221,496	-	221,496

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Agency Request Budget

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE					
											GF	LF	OF	FF	AF	
7013211	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	10	9681	OPE	-	-	116,861	-	116,861	
										SAL	-	-	232,344	-	232,344	
9013261	MMN X1326 AP	HR CONSULTANT 1	30	PF	1	1.00	24	10	11754	OPE	-	-	120,415	-	120,415	
										SAL	-	-	282,096	-	282,096	
										OPE	-	-	136,719	-	136,719	
Total Salary											-	-	4,371,576	-	4,371,576	
Total OPE											-	-	2,228,980	-	2,228,980	
Total Personal Services					18	18.00						-	-	6,600,556	-	6,600,556

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Budget Administration

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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
0014021	MMS X7072 AP	BUDGET AND FISCAL ADMINISTRATOR	38X	PF	1	1.00	24	11	17362	SAL	-	-	416,688	-	416,688
										OPE	-	-	177,678	-	177,678
0112072	OAS C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	6	6359	SAL	-	-	152,616	-	152,616
										OPE	-	-	94,289	-	94,289
0485317	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
1170041	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	10	12957	SAL	-	-	310,968	-	310,968
										OPE	-	-	146,181	-	146,181
2212434	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2512451	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	10	11754	SAL	-	-	282,096	-	282,096
										OPE	-	-	136,719	-	136,719
2514857	OAS C1488 IP	INFORMATION SYSTEMS SPECIALIST 8	34	PF	1	1.00	24	6	10939	SAL	-	-	262,536	-	262,536
										OPE	-	-	130,310	-	130,310
7512442	MMN X1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	10184	SAL	-	-	244,416	-	244,416
										OPE	-	-	124,373	-	124,373
Total Salary											-	-	2,233,512	-	2,233,512
Total OPE											-	-	1,082,988	-	1,082,988
Total Personal Services					8	8.00					-	-	3,316,500	-	3,316,500

PIC100 - Position Budget Report

Moda Center Administration

2027-29 Biennium
Budget Preparation

Cross Reference Number: 10700-101-02-00-00000
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Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE				
											GF	LF	OF	FF	AF
2700098	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	5	10172	SAL	244,128	-	-	-	244,128
										OPE	124,278	-	-	-	124,278
Total Salary											244,128	-	-	-	244,128
Total OPE											124,278	-	-	-	124,278
Total Personal Services					1	1.00					368,406	-	-	-	368,406