

Procurement Transformation Project Plan



DAS
DEPARTMENT OF
ADMINISTRATIVE
SERVICES

Project Management User Group
Kathryn Jones, Chief Procurement Officer
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Mission & Guiding Principles

Mission

To drive public value through a fair, efficient, transparent, and accountable procurement system.

(ORS 279A.015)

Guiding Principles

- Adhere to the duties given to State Procurement Services through statute
- Partner engagement is integrated at every step
- Infuse equity into our contracts and contracting practices
- Simplify the process

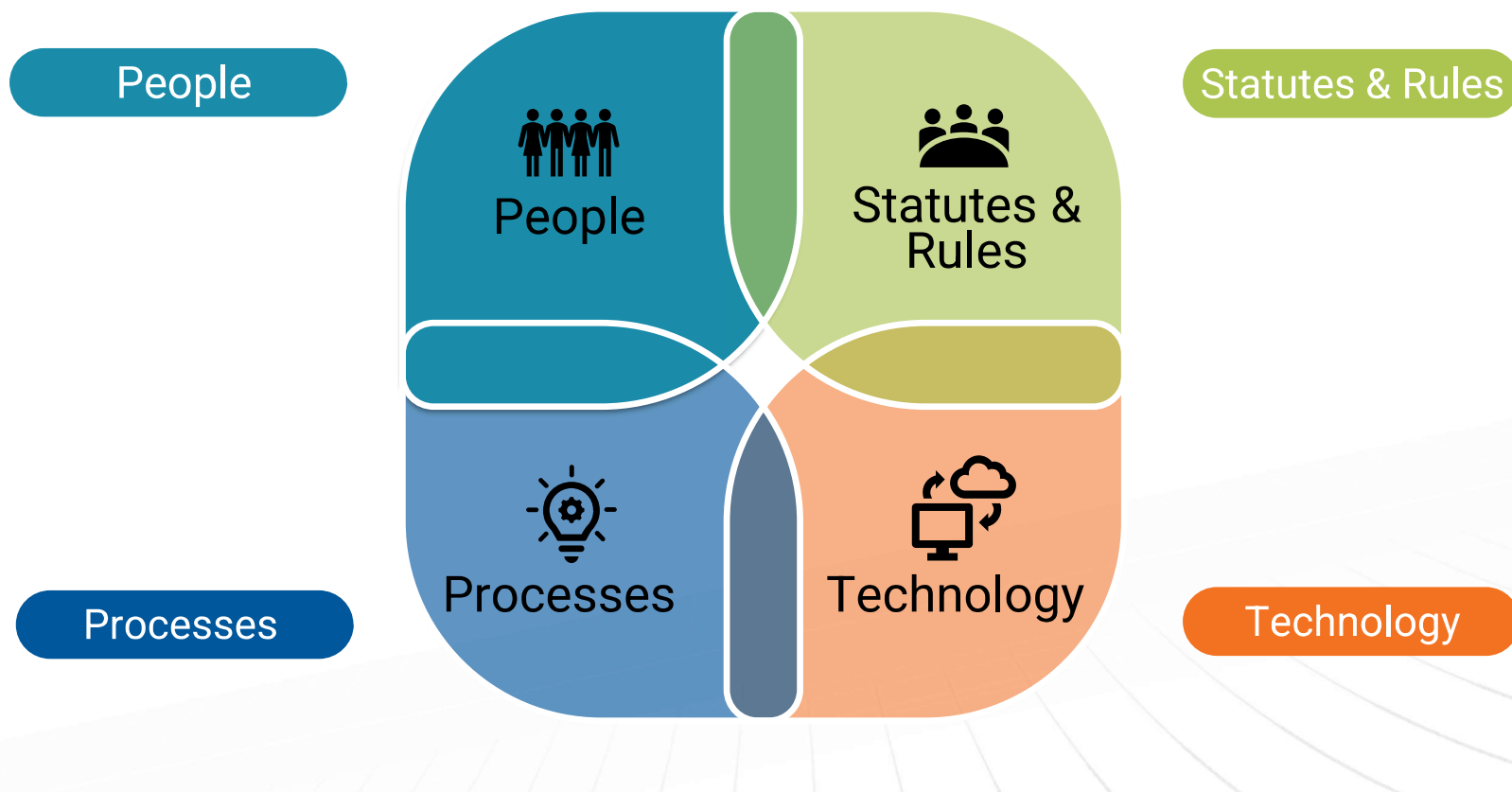
How Procurement drives fiscal responsibility



- Get the best deal through competition
- Spend control: preventing waste before it happens
 - Right vendor
 - Right costs
 - Right pathway
- Transparency: making every dollar traceable
- Risk Mitigation: avoid costs with a solid, understandable contract
- Data driven decisions: using analytics to save money and strategically source



4 Key Focus Areas





Our Transformation Work Is Already Underway

Oregon Administrative Rules (OARs) & Policy



Set clear standards via OARs and policy

Resources



Develop a practical procurement manual, templates & guidelines

Quick Wins



Identify and implement process improvements

Workforce



Prepare our workforce via training & certification

Price Agreements



Update price agreements to be clear and inclusive

eProcurement Solutions



Improve our eprocurement systems

People



Objectives

- Define clear roles and responsibilities for team members
- Add visibility to the work
- Write procedures
- Provide clear training and certification

Tasks

- Define roles and responsibilities for equity/policy teams and sourcing units
- Create a system for tracking and reporting (PTM–reported in technology)
- Write procedures
- Create trainings alongside the new rule re-write

Schedule

| | Q1 2026 | Q2 2026 | Q3 2026 | Q4 2026 |
|----------------------------|--|---------|----------------|---------|
| Roles and responsibilities | Equity and Policy Teams | | Sourcing Teams | |
| Training and Certification | Draft training based on rules re-write | | | |
| Procedures | <i>To be addressed in 2027</i> | | | |

Statute and Rules



Objectives

- Rewrite procurement rules to simplify, modernize, clarify and reduce redundancy
- Collect suggested statute changes for consideration in the 2027 session

Tasks

- Rewrite Section 246 (Procurement Policy and Administration)
- Rewrite Section 247 (Public Procurement)
- Tee up changes to construction and IT procurement rules.

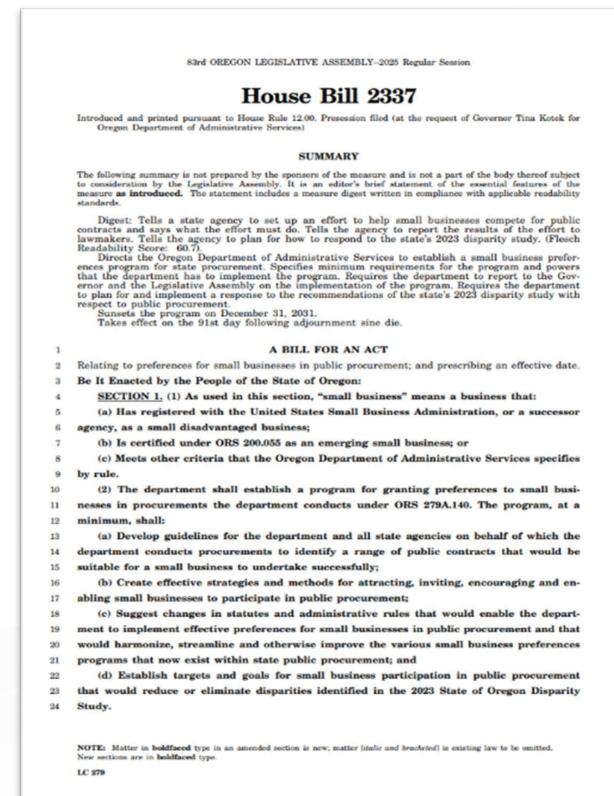
Schedule

| | Q1 2026 | Q2 2026 | Q3 2026 | Q4 2026 |
|---|-------------------------------------|------------------------------------|----------------------|---------------------------------------|
| Section 246 <i>(Procurement Policy and Admin)</i> | Stakeholder groups for 246 re-write | | Community Engagement | Formal RAC |
| Section 247 <i>(Public Procurement)</i> | | Stakeholder groups for 247 rewrite | | |
| Sections 248 & 249 | | | | Tee up changes to construction and IT |

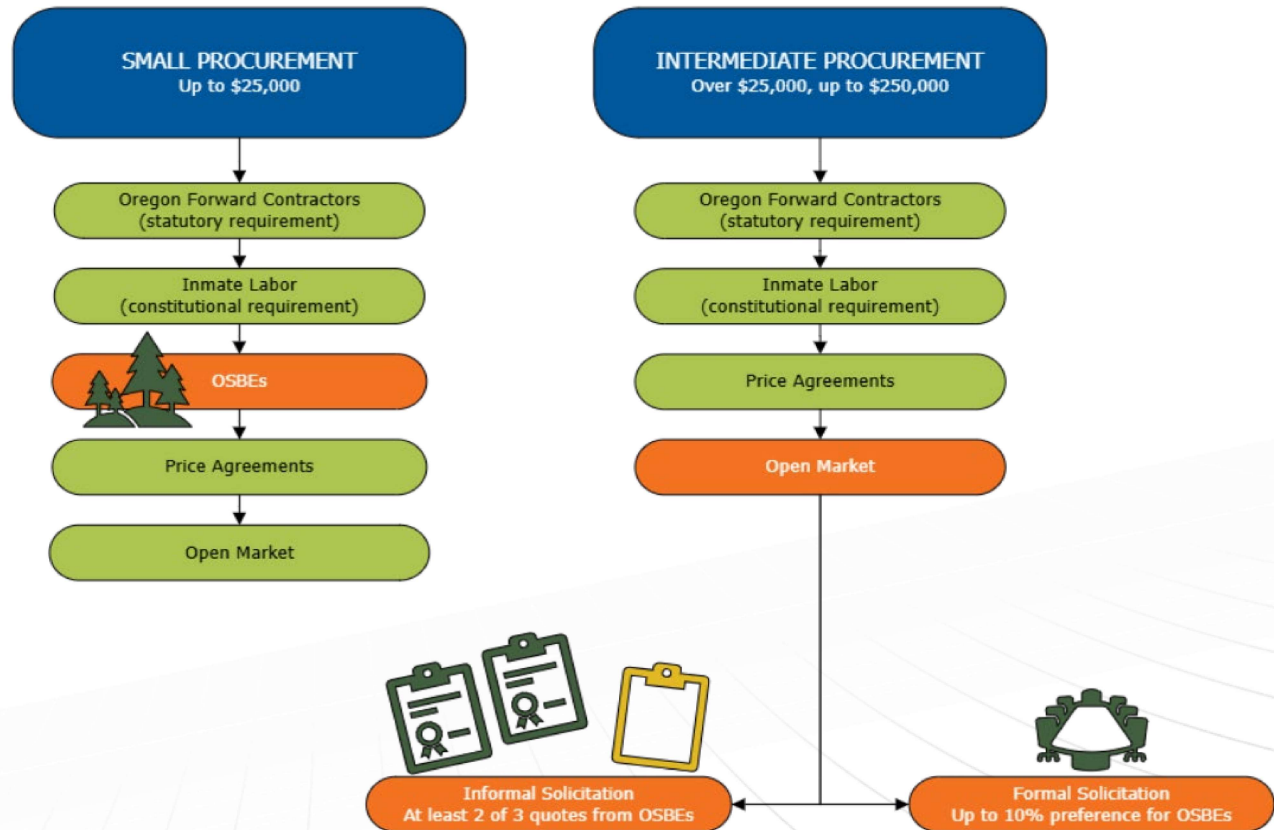
The Oregon Small Business Enterprise (OSBE) Program Is Our First Big Step



- COBID launches the new OSBE certification **this April**.
- **Fast-track** available for existing COBID-certified firms.
- State agencies will apply OSBE preferences on qualifying procurements starting **this July**.
- This is among the **most impactful** small business strategies Oregon has launched in many years.



OSBE Means More Small Businesses Can Compete and Win



Processes



Objectives

- Find low-effort, high-impact quick wins to implement while rules are being drafted
- Update templates
- Identify data needs
- Identify needs to improve price agreements

Tasks

- Identify and deploy quick wins
- Identify all templates. Set a schedule and process to update templates
- Determine SLAs and KPIs
- Automate the VCAF process
- Identify all price agreements. Set policy and standards

Schedule

| | Q1 2026 | Q2 2026 | Q3 2026 | Q4 2026 |
|------------------|---------------------------|--------------------------------------|---------------------|---------|
| Quick Wins | Quick Win execution | | | |
| Templates | Template Update Process | Update Templates | | |
| KPIs and Data | Automate VCAF | | Determine SLAs/KPIs | |
| Price Agreements | Identify price agreements | Price Agreement policy and standards | | |

A Quick Win: Eliminating Payment Delays



Previous Guidance

OAM 10.20.00.PR

141 Agencies should process vouchers on a timely basis (within 45 days for most vendors, within 30 days for construction vendors) to avoid paying interest on accounts, as required by statute. **For cash management purposes, however, payments should not be made too soon so that the State can maximize interest earnings.**

Updated Guidance

Agencies shall process vouchers on a timely basis. The state's vendors have performed a service or provided a good for the benefit of state government, once all required approval, documentation, and verifications have been obtained, **payments shall be issued without unnecessary delay.** Timely payment supports strong vendor relationships, maintains the state's reputation for fiscal responsibility, and helps avoid late fees or service disruptions. As required by statute and to avoid paying interest on accounts, most vendors must be paid within 45 days while construction-related vendors must be paid within 30 days. **Agencies shall not purposefully delay payments, even to enhance interest earnings.**

Technology

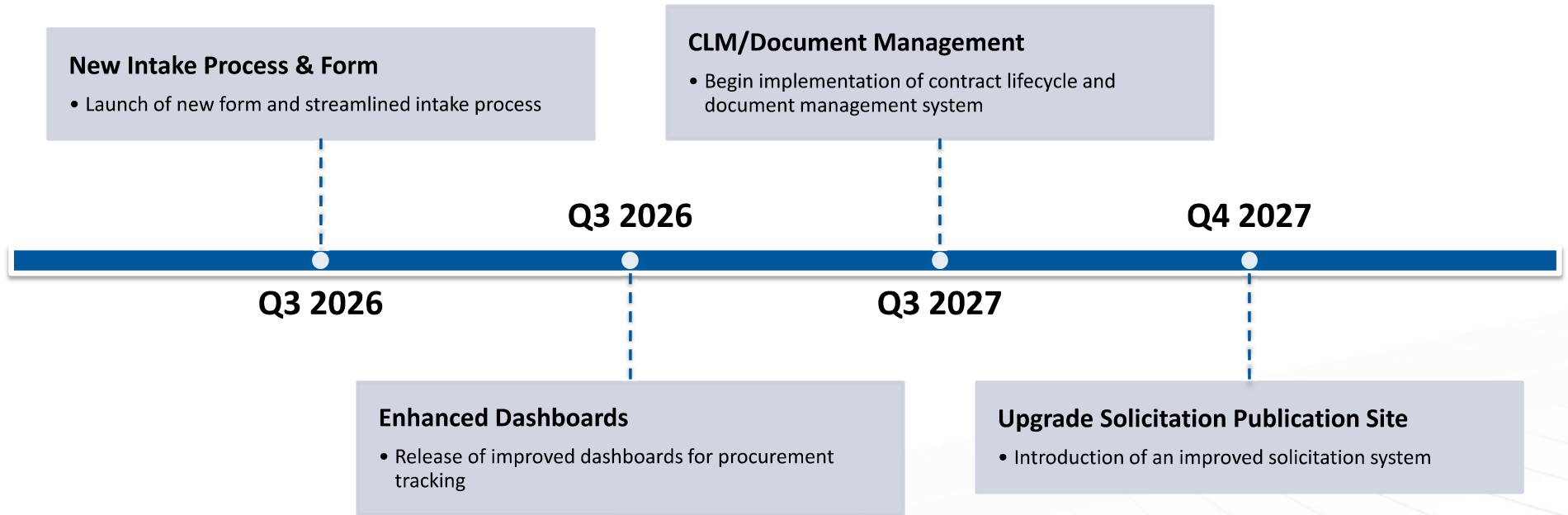


OregonBuys

- Survey users
- Conduct alternatives analysis
- Identify scope of OregonBuys for negotiations
- Negotiate new contract (June 30, 2026)
- Search improvements
- Adjust functionality for state agencies

| | Q1 2026 | Q2 2026 | Q3 2026 | Q4 2026 |
|-----------------------|--------------------------|---------|----------------------|---------|
| Survey | Reviewing survey results | | | |
| Alternatives Analysis | Alternatives analysis | | | |
| Contract | Negotiations | | Adjust functionality | |

eProcurement Build



**These are MVP estimated release dates*

Thank You

Kathryn Jones

kathryn.jones@das.oregon.gov

971-900-7235

