

PDX Airport– Terminal Expansion Project

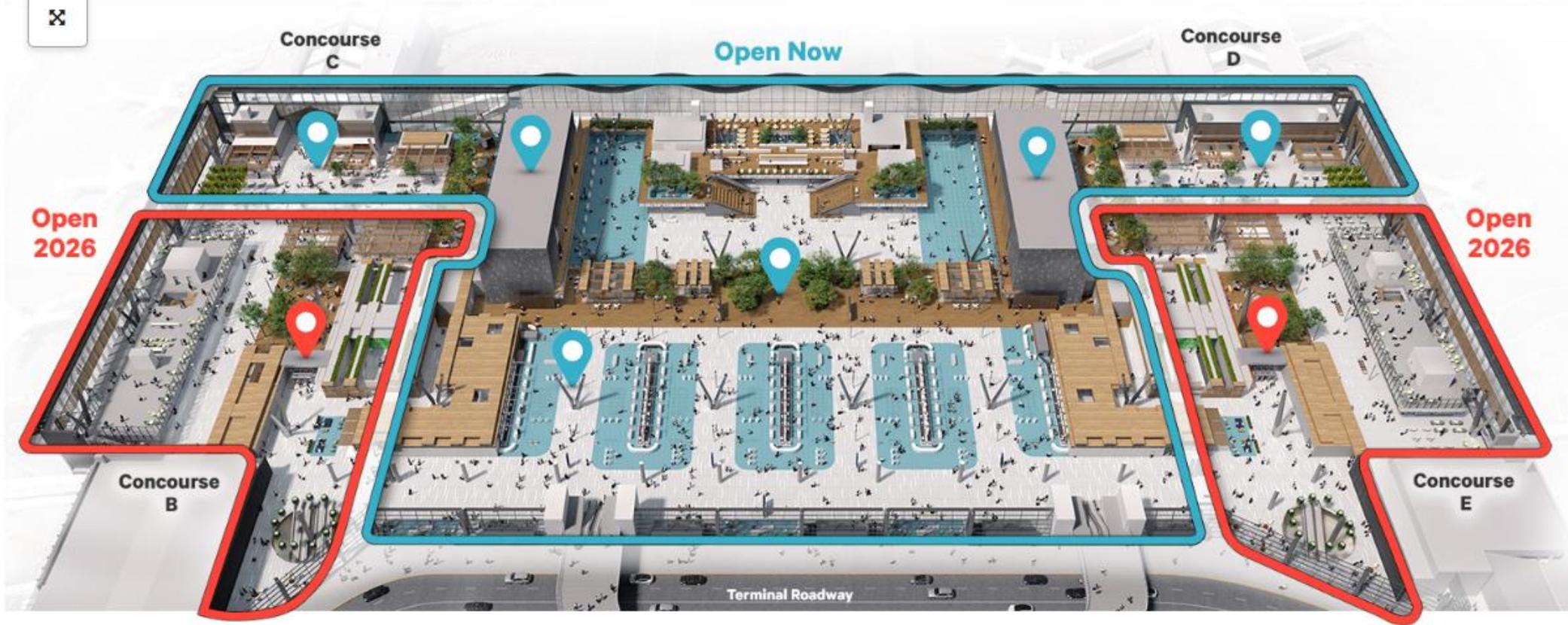
Kendall Foose

Topics

- ✓ PDX new main terminal overview
- ✓ Resource planning
- ✓ Procurement
- ✓ Contracting
- ✓ Small Business Considerations, Participation and Outcomes
- ✓ Workforce Support

The main terminal's open! So what happens next?

August 13, 2024



Early 2026: The whole shebang



It takes a village



Insiders Overview



First Look



Local wood for local designs



Tribal partners



Cow Creek Band of Umpqua Tribe



Coquille Indian Tribe



Skokomish Indian Tribe



Yakama Nation

<https://www.pdxnext.com/tribalpartners>



↑ Ticketing ↑ Baggage Claim Ticketing →
← Concourse D E ↑ Ground Transportation Concourse B C →
↑ Parking ↑ International Airside



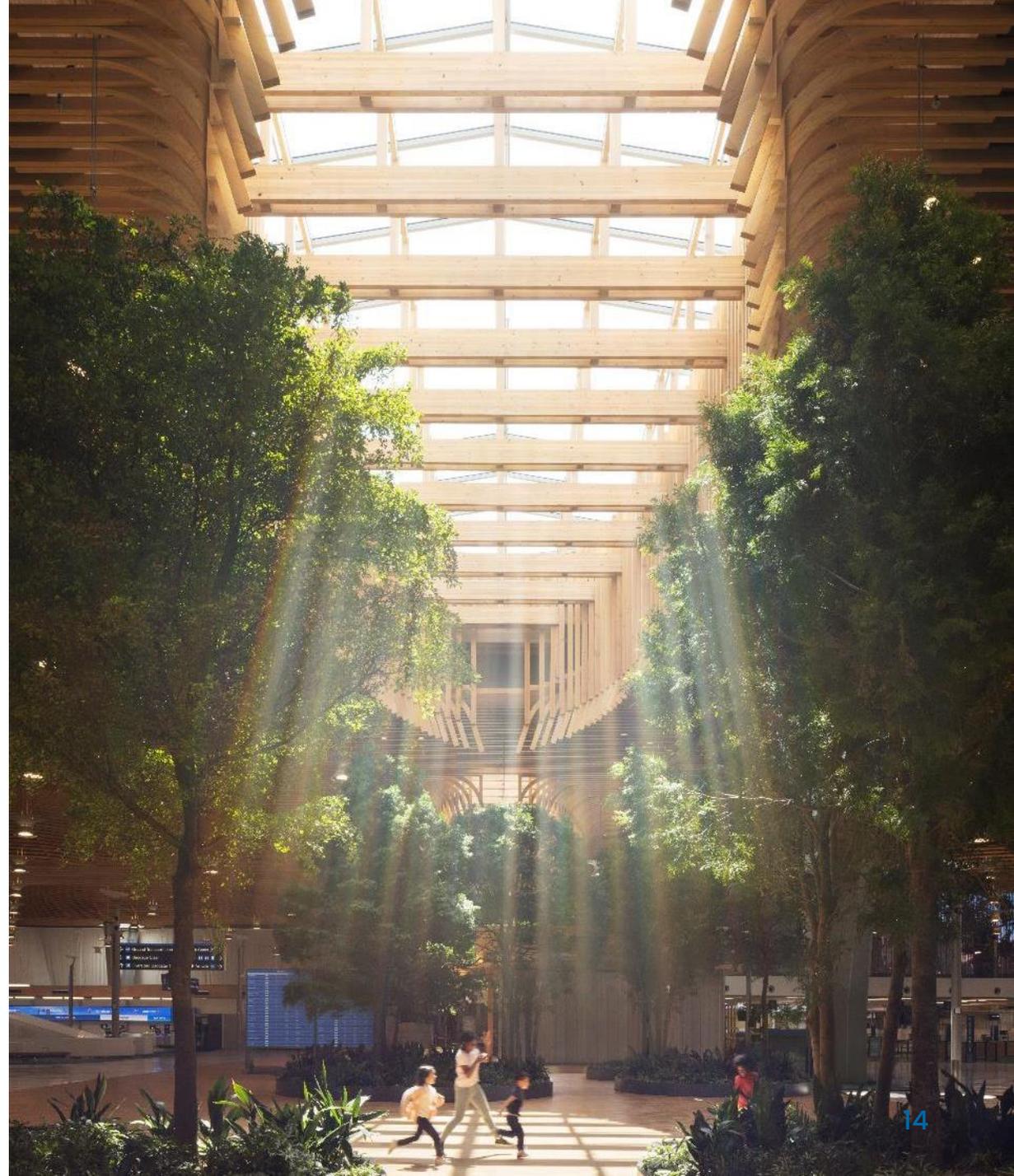






Resource Planning

- Project Delivery Office
- Challenge- not to fragment procurement staff or add FTE
- How we solved it-
 - Dedicated staff on SBE and Procurement teams.
 - Deferred some work. Prioritized others.
- Issues
 - One deadline
 - Communication gap



Procurement

Project focus= local, PDX brand, same footprint, sustainability, DEI accessibility for travelers, seismic upgrade

Solution= Alternative Contracting method- CM/GC

Challenges:

Negotiations- time, complexity

Wins and Tradeoffs

- Mass Tiber economy
- Tribal Relations
- Direct Leases







Contracting

Contract	Awarded Amount
Design Services	\$ 204,000,000.00
Public Improvement Construction	\$ 2,600,000,000.00
TSA Security Lanes	\$ 8,700,000.00
Technology Upgrades	\$ 3,470,000.00
Airport Janitorial Annually	\$ 8,900,000.00
Phase 1 Furniture	\$ 1,311,312.00
Art- Glass Wall	\$ 940,000.00
Art- Suspended	\$ 932,000.00
Art- Video Wall	\$ 2,200,000.00

Leasing: 100% Local Concessions

- Pre-security
 - Loyal Legion
 - Country Cat
 - Paper Epiphanies
 - Portland Coffee Roaster
 - Hello from Portland
 - Smaller temp spaced that are to help grow and support
 - Missionary Chocolates
 - Orox Leather Co.
- Post Security
 - Capers Market
 - Oven and Shaker
 - Stumptown Coffee Roasters
 - Grassa
 - Sizzle Pie
 - Blue Star Donus
 - Pendleton
 - Powell's Books (kiosk that will be a full store in 2026)
 - Straightway Cocktails
 - Steven Smith Teamaker



Contracting

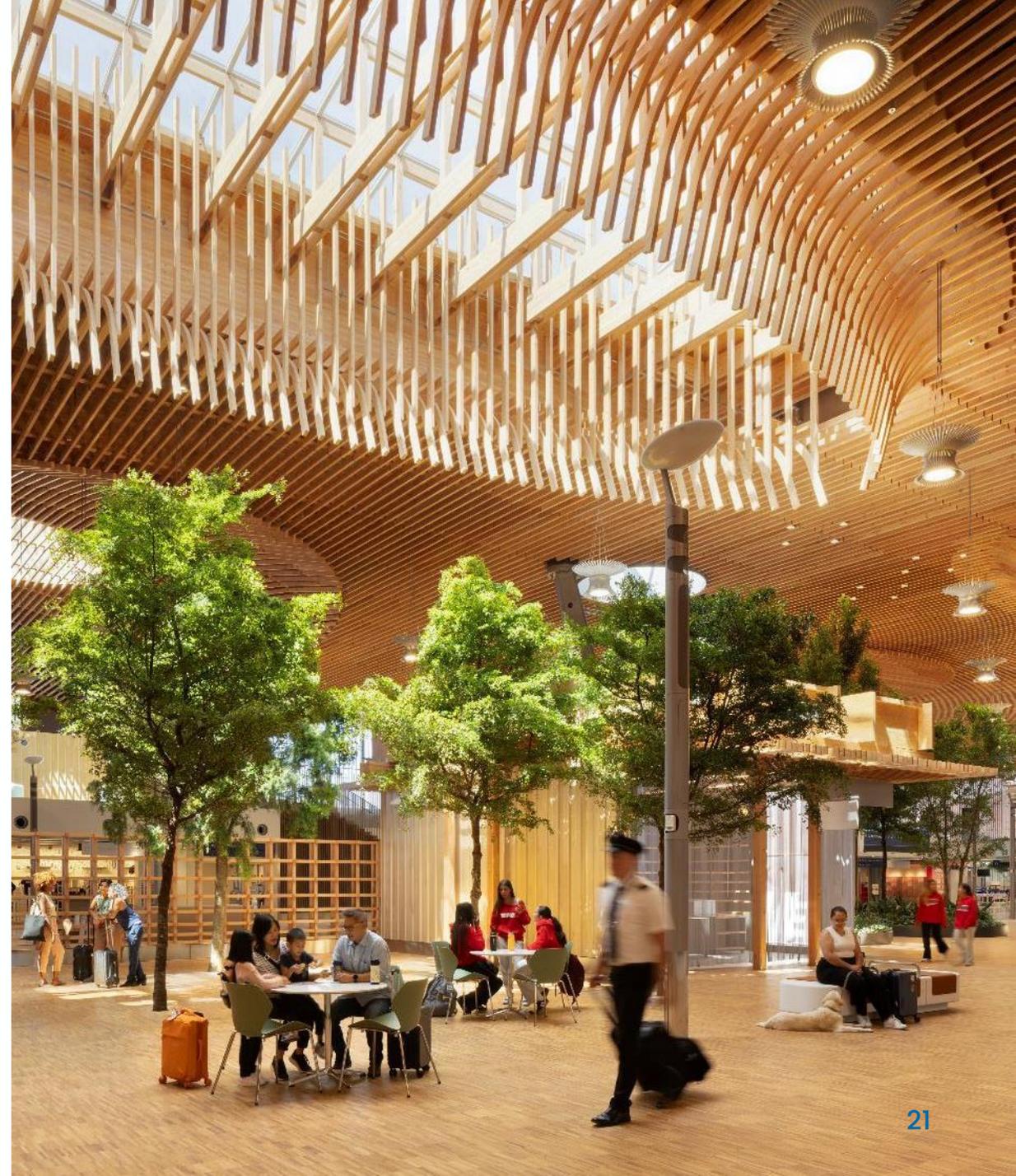
Opportunities/Challenges

- Direct contracting for major art installations
- Changes to the GMP
 - Scope Creep
 - Labor and material inflation
- COVID delays and schedule adjustment to ensure safety



Small Business Considerations

- Community Benefits Agreement
- SBE Support
 - Mentor/Protege arrangement
 - Technical services support
- Plan
 - Set a participation goal
 - Define
 - Track and report



Small Business Participation

Our Plan

1. TCORE Project Goal= 20% small business
2. COBID Certified or OWMBE
3. B2G, Payroll Tracking, Compliance meetings



Small Business Participation Outcomes

✓ 22%

Variety in Scopes of Work:

Building Construction, Flagging, Inspection Services, Lighting Installation, Materials, Trucking & Hauling, and more.

Small Business Participation Outcomes

> 35%

Over 35% of the subcontractors on the T-Core project are small businesses

\$221 million

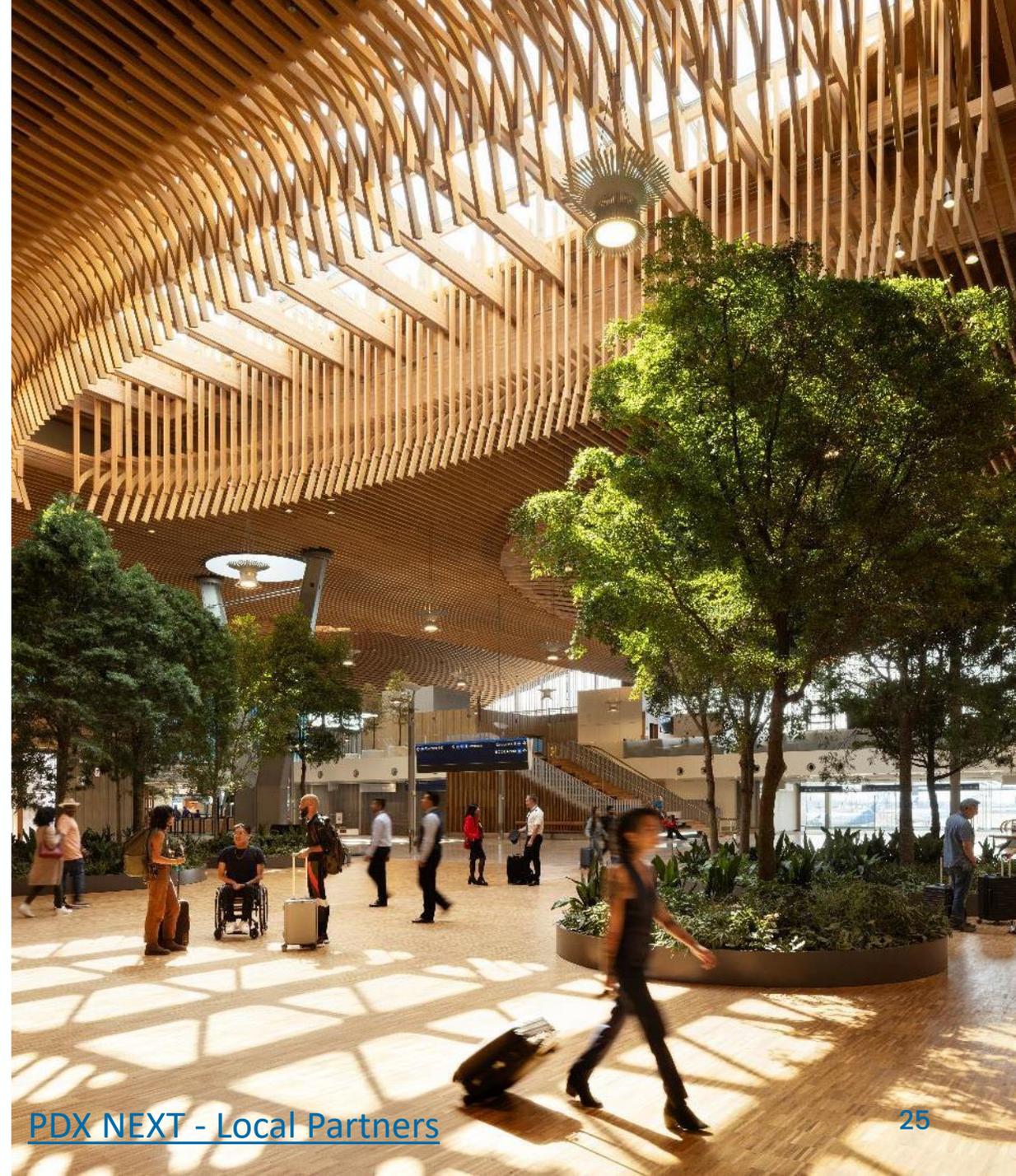
Paid to date to minority, woman, and veteran-owned small businesses on the T-Core project

Workforce Support

- ✓ Consider setting workforce goals

Ex: workforce goals 25% minority workers and 14% female workers

- ✓ Anti-harassment training/complaint process





Thank you