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CERTIFICATION

I hereby certify that the accompanying summary and detailed statements are true and correct to the best of my knowledge and belief and that the accuracy of all numerical information has been verified.

Oregon Department of Environmental Quality

AGENCY NAME

700 NE Multnomah, Ste 600, Portland, OR 97232

AGENCY ADDRESS



SIGNATURE

Environmental Quality Commission, Commission Chair

TITLE

Notice: Requests of agencies headed by a board or commission must be approved by official action of those bodies and signed by the board or commission chairperson. The requests of other agencies must be approved and signed by the agency director or administrator.

X Agency Request

Governor's Budget

Legislatively Adopted

Enrolled
House Bill 5017

Introduced and printed pursuant to House Rule 12.00. Presession filed (at the request of Oregon Department of Administrative Services)

CHAPTER .....

AN ACT

Relating to the financial administration of the Department of Environmental Quality; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. There are appropriated to the Department of Environmental Quality, for the biennium beginning July 1, 2019, out of the General Fund, the following amounts, for the following purposes:

(1)	**Air quality**	**$ 15,935,712**
(2)	**Water quality**	**$ 29,384,466**
(3)	**Land quality**	**$ 926,189**
(4)	**Agency management**	**$ 547,017**
(5)	**Debt service**	**$ 5,690,130**

SECTION 2. Notwithstanding any other law limiting expenditures, the following amounts are established for the biennium beginning July 1, 2019, as the maximum limits for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, the proceeds of bonds for the Orphan Site Account and federal funds from congestion mitigation and air quality grants, drinking water protection, beach bacteria monitoring, laboratory accreditation and woodstove grants and for smoke monitoring laboratory services, but excluding lottery funds and federal funds not described in this section, collected or received by the Department of Environmental Quality, for the following purposes:

(1)	**Air quality**	**$ 84,180,459**
(2)	**Water quality**	**$ 28,034,871**
(3)	**Land quality**	**$ 73,056,816**
(4)	**Agency management**	**$ 32,926,755**

SECTION 3. Notwithstanding any other law limiting expenditures, the amount of $5,332,415 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from lottery moneys allocated from the Parks and Natural Resources Fund to the Department of Environmental Quality for activities and projects to implement Article XV, section 4 (8), of the Oregon Constitution.

SECTION 4. For the biennium beginning July 1, 2019, the following expenditures by the Department of Environmental Quality are not limited:

(1) Expenditures for debt service and debt service administrative costs related to the Water Pollution Control Revolving Fund and the Pollution Control Fund; and

(2) Expenditures made for loans from the Water Pollution Control Revolving Fund and loans from the Pollution Control Fund.

SECTION 5. Notwithstanding any other law limiting expenditures, the following amounts are established for the biennium beginning July 1, 2019, as the maximum limits for payment of expenses from federal funds other than those described in section 2 of this 2019 Act, collected or received by the Department of Environmental Quality, for the following purposes:

(1) Air quality..... $ 10,263,869

(2) Water quality..... $ 11,709,372

(3) Land quality..... $ 7,550,884

SECTION 6. This 2019 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2019 Act takes effect July 1, 2019.

Passed by House June 17, 2019

.....
Timothy G. Sekerak, Chief Clerk of House

.....
Tina Kotek, Speaker of House

Passed by Senate June 29, 2019

.....
Peter Courtney, President of Senate

Received by Governor:

.....M.,....., 2019

Approved:

.....M.,....., 2019

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....M.,....., 2019

.....
Bev Clarno, Secretary of State

Enrolled
House Bill 5050

Introduced and printed pursuant to House Rule 12.00. Presession filed (at the request of Oregon Department of Administrative Services)

CHAPTER .....

AN ACT

Relating to state financial administration; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

SECTION 1. In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $75,000,000 for the purposes for which the Emergency Board lawfully may allocate funds.

SECTION 2. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $200,000,000, to be allocated to state agencies for state employee compensation changes for the biennium beginning July 1, 2019.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2020, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 3. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $20,000,000, to be allocated to state agencies for compensation changes driven by collective bargaining for workers who are not state employees.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2020, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 4. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $20,000,000, to be allocated to the Public Defense Services Commission for caseload activities, including activities designed to improve indigent defense caseloads and to implement an improved public defense contract model.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2020, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 5. Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Fish and Wildlife by section 1 (2), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5510), for the biennium beginning July 1, 2019, for the Wildlife Division, is increased by $200,000 for the predator control program.

SECTION 6. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Agriculture by section 1 (3), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5002), for the biennium beginning July 1, 2019, for natural resources, is increased by $100,000 to conduct water quality monitoring of Klamath Lake.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Agriculture by section 1 (2), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5002), for the biennium beginning July 1, 2019, for food safety, is increased by $200,000 for the predator control program.

(3) Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Agriculture by section 1 (2), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5002), for the biennium beginning July 1, 2019, for food safety, is increased by $600,000 for lab equipment replacement.

(4) Notwithstanding any other provision of law, the General Fund appropriation made to the State Department of Agriculture by section 1 (3), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5002), for the biennium beginning July 1, 2019, for natural resources, is increased by $300,000 for the Invasive Species Council.

SECTION 7. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Justice by section 1 (4), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5515), for the biennium beginning July 1, 2019, for the Crime Victim and Survivor Services Division, is increased by $700,000 for the Oregon Crime Victims Law Center.

SECTION 8. Notwithstanding any other provision of law, the General Fund appropriation made to the Columbia River Gorge Commission by section 1, chapter 217, Oregon Laws 2019 (Enrolled House Bill 5009), for the biennium beginning July 1, 2019, is increased by $109,813 for joint operating expenses.

SECTION 9. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (4), chapter 573, Oregon Laws 2017, for the biennium ending June 30, 2019, for community corrections, is decreased by $150,000.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (6), chapter 573, Oregon Laws 2017, for the biennium ending June 30, 2019, for capital improvements, is increased by $150,000.

(3) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (3), chapter 573, Oregon Laws 2017, for the biennium ending June 30, 2019, for offender management and rehabilitation, is decreased by $500,000.

(4) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (1), chapter 573, Oregon Laws 2017, for the biennium ending June 30, 2019, for operations and health services, is increased by $1,000,000.

(5) Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (2), chapter 573, Oregon Laws 2017, for the biennium ending June 30, 2019, for central administration and administrative services, is increased by $2,500,000.

SECTION 10. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5533), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from federal funds collected or received by the Department of Public Safety Standards and Training, is increased by $325,955 for the purchase of a fire truck.

SECTION 11. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5506), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Criminal Justice Commission, is increased by $275,086 for jail data analysis.

SECTION 12. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Criminal Justice Commission by section 1, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5506), for the biennium beginning July 1, 2019, is increased by $78,242 for taking reports on police profiling.

SECTION 13. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (9), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5024), for the biennium beginning July 1, 2019, for public university statewide programs, is decreased by $276,581 for the transfer of the Criminal Justice Policy Research Institute's Law Enforcement Contacts Policy and Data Review Committee responsibilities from Portland State University to the Oregon Criminal Justice Commission.

SECTION 14. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5504), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Corrections, for central administration and administrative services, is increased by $724,932 for the cost of bond issuance.

SECTION 15. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Corrections by section 1 (5), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5504), for the biennium beginning July 1, 2019, for debt service, is increased by $1,579,588.

SECTION 16. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Corrections, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $1,650,000 for the Corrections Information System Tool Upgrade project.

SECTION 17. Notwithstanding any other law limiting expenditures, the amount of $51,378 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Corrections, for debt service.

SECTION 18. Notwithstanding any other law limiting expenditures, the amount of $95,000 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Youth Authority, for debt service.

SECTION 19. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5031), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5031), collected or received by the Oregon Military Department, for operations, is increased by $348,000 for the cost of bond issuance.

SECTION 20. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Military Department by section 1 (5), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5031), for the biennium beginning July 1, 2019, for debt service, is increased by $533,528.

SECTION 21. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 427, Oregon Laws 2019 (Enrolled Senate Bill 5541), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery

funds and federal funds, collected or received by the Oregon Youth Authority, is increased by $774,709 for the cost of bond issuance.

SECTION 22. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Youth Authority by section 1 (5), chapter 427, Oregon Laws 2019 (Enrolled Senate Bill 5541), for the biennium beginning July 1, 2019, for debt service, is increased by $914,307.

SECTION 23. Notwithstanding any other law limiting expenditures, the amount established by section 1 (1), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5519), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Liquor Control Commission, for administrative expenses, is increased by $233,400 for an internal auditor position.

SECTION 24. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses for operations, from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), collected or received by the Housing and Community Services Department, is increased by $376,763 for management of agency research and procurement responsibilities.

SECTION 25. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses for operations, from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), collected or received by the Housing and Community Services Department, is increased by $730,000 for the cost of issuing bonds for the development of permanent supportive housing.

SECTION 26. Notwithstanding any other law limiting expenditures, the amount of $2,932,331 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in this section, collected or received by the Housing and Community Services Department, for payment of expenses related to rental assistance payments for permanent supportive housing developed with proceeds from bonds issued under the authority of Article XI-Q of the Oregon Constitution.

SECTION 27. Notwithstanding any other provision of law, the General Fund appropriation made to the Housing and Community Services Department by section 5, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), for the biennium beginning July 1, 2019, is increased by $11,370,998 for debt service.

SECTION 28. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses for operations, from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), collected or received by the Housing and Community Services Department, is increased by $1,550,000 for the cost of issuing bonds for the development of affordable housing for low income households issued un-

der the authority of Article XI-Q of the Oregon Constitution for the Local Innovation and Fast Track Housing Program.

SECTION 29. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses for operations, from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), collected or received by the Housing and Community Services Department, is increased by $462,839 for payment of expenses related to the development of affordable housing for low income households funded with proceeds from bonds issued under the authority of Article XI-Q of the Oregon Constitution for the Local Innovation and Fast Track Housing Program.

SECTION 30. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses for operations, from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), collected or received by the Housing and Community Services Department, is increased by $15,278,750 for the purposes of seeding a revolving loan program within the Housing and Community Services Department to acquire market rate naturally occurring affordable housing, and the cost of issuance.

SECTION 31. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses for operations, from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), collected or received by the Housing and Community Services Department, is increased by $25,407,658 for preservation of manufactured dwelling parks, affordable housing properties with rental assistance contracts, properties undergoing significant recapitalization, publicly supported housing, and the cost of issuance.

SECTION 32. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (2), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5524), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for operations, is increased by $175,350 for the establishment of an internal auditor position.

SECTION 33. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5524), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department, for operations, is increased by $30,944 for the establishment of an internal auditor position.

SECTION 34. Notwithstanding any other law limiting expenditures, the amount of $157,290 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses for debt service from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department.

SECTION 35. **In addition to and not in lieu of any other appropriation, there is appropriated to the Oregon Business Development Department, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $10,000,000 for deposit into the University Innovation Research Fund established by section 21, chapter ___, Oregon Laws 2019 (Enrolled House Bill 2377).**

SECTION 36. **Notwithstanding any other law limiting expenditures, the amount of $10,000,000 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department from the University Innovation Research Fund established by section 21, chapter ___, Oregon Laws 2019 (Enrolled House Bill 2377).**

SECTION 37. **Notwithstanding any other law limiting expenditures, the amount of $1 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department for a tide gate and culvert repair and replacement grant and loan program.**

SECTION 38. **Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (5), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5524), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for infrastructure, is increased by the following amounts for the following purposes:**

(1)	**City of Sandy for Wastewater System Project Planning and Permitting.....**	**$ 500,000**
(2)	**Columbia Corridor Drainage Districts Joint Contracting Authority for Levee Ready Columbia .....**	**$ 500,000**
(3)	**Port of Port Orford for Redevelopment of Port of Port Orford Cannery.....**	**$ 1,600,000**
(4)	**City of Astoria for Warehouse Site Cleanup and Redevelopment.....**	**$ 1,000,000**

SECTION 39. **Notwithstanding any other law limiting expenditures, the following amounts are established for the biennium beginning July 1, 2019, as the maximum limits for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for Arts and Cultural Trust, for the following grants:**

(1)	**Cottage Theatre, ACT III Theatre Expansion.....**	**$ 375,000**
(2)	**High Desert Museum, By Hand Through Memory Exhibit Renovation and Art of the American West Gallery .....**	**$ 250,000**
(3)	**Liberty Theatre, Stage House and Facilities Improvements ....**	**$ 1,000,000**
(4)	**Oregon Nikkei Endowment, Oregon Nikkei Legacy Center Renovations.....**	**$ 500,000**

SECTION 40. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5524), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department, for infrastructure, is increased by $120,000,000 for the seismic rehabilitation grant program.

SECTION 41. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Business Development Department by section 1 (3), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5524), for the biennium beginning July 1, 2019, for debt service, is increased by $4,535,118.

SECTION 42. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5524), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department, for infrastructure, is increased by $68,380,000 for programs and projects financed through the issuance of lottery bonds.

SECTION 43. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5524), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department, for infrastructure, is increased by $3,259,356 for the costs of issuing general obligation and lottery bonds.

SECTION 44. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5524), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department, for Arts and Cultural Trust, is increased by $3,000,000 for projects financed through the issuance of lottery bonds.

SECTION 45. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5524), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Oregon Business Development Department, for Arts and Cultural Trust, is increased by $78,938 for the cost of issuing lottery bonds.

SECTION 46. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5524), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for business, innovation and trade, is increased by $5,000,000 for the Oregon Manufacturing Innovation Center.

SECTION 47. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (11), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5024), for the biennium beginning July 1, 2019, for the Oregon State University Extension Service, is increased by $2,000,000 for fire resilience and resistance.

SECTION 48. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (9), chapter ___, Oregon

Laws 2019 (Enrolled House Bill 5024), for the biennium beginning July 1, 2019, for public university statewide programs, is increased by $450,000 for the Oregon Institute of Technology to support OMIC Rapid Toolmaking Center of Excellence research.

SECTION 49. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (9), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5024), for the biennium beginning July 1, 2019, for public university statewide programs, is increased by $300,000 for the Oregon Institute of Technology to develop additive manufacturing and prototyping training capability.

SECTION 50. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (16)(e), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5024), for the biennium beginning July 1, 2019, for debt service on outstanding general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution for the benefit of Oregon public universities, is increased by $955,149.

SECTION 51. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (1), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5024), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds and funds described in sections 8 to 12, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5024), collected or received by the Higher Education Coordinating Commission, for operations, is increased by $2,194,431 for the costs of issuing general obligation and lottery bonds.

SECTION 52. Notwithstanding any other law limiting expenditures, the amount of $136,695,000 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses by the Judicial Department from the Oregon Courthouse Capital Construction and Improvement Fund for the project costs of, and cost of issuing general obligation bonds for, county courthouse projects.

SECTION 53. Notwithstanding any other law limiting expenditures, the amount of $1,300,000 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses for debt service from fees, moneys or other revenues, including Miscellaneous Receipts, and including reimbursements from federal service agreements, but excluding lottery funds and federal funds not described in this section, collected or received by the Judicial Department.

SECTION 54. In addition to and not in lieu of any other appropriation, there is appropriated to the Judicial Department, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $2,000,000 for planning associated with the replacement of the Benton County Courthouse.

SECTION 55. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter 303, Oregon Laws 2019 (Enrolled Senate Bill 5532), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Public Defense Services Commission, for the Contract and Business Services Division, is increased by $305,853 to restore one position for the Application Contribution Program.

SECTION 56. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Legislative Administration Committee by section 1 (1), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5517), for the biennium beginning July 1, 2019, for general program, is increased by $1,361,800 for costs related to planning for Phase II of the Capitol Accessibility, Maintenance and Safety Project.

(2) In addition to and not in lieu of any other appropriation, there is appropriated to the Legislative Administration Committee, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $766,117 for payment of expenses of the Legislative Adminis-

tration Committee for debt service for the Document Publishing and Management System project.

(3) Notwithstanding any other law limiting expenditures, the amount of $5,168,000 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Legislative Administration Committee, for the cost of issuing general obligation bonds and project costs for the Document Publishing and Management System project.

SECTION 57. In addition to and not in lieu of any other appropriation, there is appropriated to the Office of the Governor, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $250,000 for the purpose of providing administrative support to the Governor's Council on Wildfire Response.

SECTION 58. Notwithstanding any other law limiting expenditures, the amount of $1,000,000 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from lottery moneys allocated from the Veterans' Services Fund established under ORS 406.140 to the Department of Veterans' Affairs for a grant to the Family YMCA of Marion and Polk Counties to construct veterans' affordable housing in Salem.

SECTION 59. Notwithstanding any other law limiting expenditures, the amount of $4,056,603 is established for the biennium beginning July 1, 2019, from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Veterans' Affairs for projects financed through the issuance of lottery bonds and associated costs of issuance.

SECTION 60. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (5), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5039), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5039), collected or received by the Department of Transportation, for the operations program, is increased by $42,876 for the Sherwood Pedestrian Connectors project cost and cost of issuing lottery bonds.

SECTION 61. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (13), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5039), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5039), collected or received by the Department of Transportation, for rail, is increased by $5,106,587 for the Oregon International Port of Coos Bay Rail Line Repairs and Bridge Replacement project cost and cost of issuing lottery bonds.

SECTION 62. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (8), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5039), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5039), collected or received by the Department of Transportation, for the local government program, is increased by $1,000,000 for a one-time contribution to support the Neskowin Emergency Egress project in Tillamook County.

SECTION 63. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (7), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5039), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses

from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5039), collected or received by the Department of Transportation, for special programs, is increased by $650,000 to support the upgrade and recapitalization of 44 electric vehicle charging station locations known as the West Coast Electric Highway.

SECTION 64. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (9), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5039), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received as reimbursement from the United States Department of Transportation, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5039), collected or received by the Department of Transportation, for driver and motor vehicle services, is increased by $221,442 for implementation of chapter ___, Oregon Laws 2019 (Enrolled House Bill 2015).

NOTE: Section 65 was deleted by amendment. Subsequent sections were not renumbered.

SECTION 66. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Education by section 1, chapter 218, Oregon Laws 2019 (Enrolled House Bill 5016), for the biennium beginning July 1, 2019, for the State School Fund, is increased by $5,101,078.

SECTION 67. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter 218, Oregon Laws 2019 (Enrolled House Bill 5016), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Department of Education for the State School Fund is decreased by $5,573,050.

SECTION 68. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3, chapter 218, Oregon Laws 2019 (Enrolled House Bill 5016), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses by the Department of Education from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds, federal funds and funds described in section 4, chapter 218, Oregon Laws 2019 (Enrolled House Bill 5016), collected or received by the Department of Education for the State School Fund, is increased by $471,972.

SECTION 69. Notwithstanding any other law limiting expenditures, the amount of $125,000,000 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and proceeds of bonds issued pursuant to Article XI-P of the Oregon Constitution, but excluding lottery funds and federal funds, collected or received by the Department of Education, for matching grants made to school districts for construction or improvement to school facilities through the Oregon School Capital Improvement Matching program.

SECTION 70. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (2), chapter __, Oregon Laws 2019 (Enrolled House Bill 5015), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses, other than expenses described in sections 7 and 10, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5015), from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Education, for operations, is increased by $1,090,000 for costs of issuance of general obligation bonds.

SECTION 71. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (1), chapter __, Oregon Laws 2019 (Enrolled House Bill 5024), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds and funds described in sections 8 to 12, chapter ___, Oregon Laws

2019 (Enrolled House Bill 5024), collected or received by the Higher Education Coordinating Commission, for operations, is increased by $4,184,935 for the statewide longitudinal data system.

SECTION 72. In addition to and not in lieu of any other appropriation, there is appropriated to the Higher Education Coordinating Commission, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $975,000 for a grant to Treasure Valley Community College for the Career and Technical Center.

SECTION 73. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Environmental Quality by section 1 (1), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5017), for the biennium beginning July 1, 2019, for air quality, is increased by $250,000 for a smoke mitigation grant program.

SECTION 74. Notwithstanding any other provision of law, the General Fund appropriation made to the Public Defense Services Commission by section 1 (2), chapter 303, Oregon Laws 2019 (Enrolled Senate Bill 5532), for the biennium beginning July 1, 2019, for professional services, is increased by $3,500,000 to extend the Parent Child Representation Program into Multnomah County.

SECTION 75. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $3,000,000, to be allocated for the implementation of grand jury recording and chapter 650, Oregon Laws 2017.

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2020, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 76. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $5,700,000 to be allocated to the Oregon Health Authority for the support of interdisciplinary assessment teams consistent with the requirements of chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 1).

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2020, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 77. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (5), chapter 302, Oregon Laws 2019 (Enrolled Senate Bill 5527), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from lottery moneys allocated from the Parks and Natural Resources Fund to the State Parks and Recreation Department, for community support and grants, is increased by $448,769 for the purpose of distributing grant funding for local parks.

SECTION 78. Notwithstanding any other law limiting expenditures, the amount of $33,023 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the State Parks and Recreation Department, for the payment of debt service.

SECTION 79. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (5), chapter 302, Oregon Laws 2019 (Enrolled Senate Bill 5527), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the State Parks and Recreation Department, for community support and grants, is increased by $5,106,587 for the expenditure of lottery bond proceeds and costs of bond issuance related to the Oregon Main Street program.

SECTION 80. Notwithstanding any other law limiting expenditures, the amount of $394 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and in-

cluding federal funds received under cooperative agreements with or contracts from the Bureau of Reclamation of the United States Department of the Interior, the United States Army Corps of Engineers, the United States Geological Survey, the Bonneville Power Administration and the National Fish and Wildlife Foundation, but excluding lottery funds and federal funds not described in this section, collected or received by the Water Resources Department, for the payment of debt service.

SECTION 81. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5043), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds received under cooperative agreements with or contracts from the Bureau of Reclamation of the United States Department of the Interior, the United States Army Corps of Engineers, the United States Geological Survey, the Bonneville Power Administration and the National Fish and Wildlife Foundation, but excluding lottery funds and federal funds not described in section 3, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5043), collected or received by the Water Resources Department, for administrative services, is increased by the following amounts for paying the following costs from the Water Supply Development Account established by ORS 541.656:

(1)	**Water Supply Development grants and loans as described in ORS 541.656 (2)(a)**	**$ 15,000,000**
(2)	**Deschutes Basin Board of Control piping project**	**$ 10,000,000**
(3)	**Bond issuance costs**	**$ 521,689**

SECTION 82. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5043), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds received under cooperative agreements with or contracts from the Bureau of Reclamation of the United States Department of the Interior, the United States Army Corps of Engineers, the United States Geological Survey, the Bonneville Power Administration and the National Fish and Wildlife Foundation, but excluding lottery funds and federal funds not described in section 3, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5043), collected or received by the Water Resources Department, for administrative services, is increased by the following amounts for paying the following costs from the Water Resources Department Water Supply Fund established by section 10, chapter 906, Oregon Laws 2009:

(1)	**City of Newport for planning, environmental permitting and design costs of replacing the Big Creek Dams**	**$ 4,000,000**
(2)	**Wallowa Lake Irrigation District for rehabilitation of the Wallowa Lake Dam**	**$ 14,000,000**
(3)	**Bond issuance costs**	**$ 327,563**

SECTION 83. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5035), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from federal funds collected or received by the Department of State Lands, for South Slough National Estuarine Research Reserve operations, is increased by $154,000 for the expenditure of grant funds awarded to the department from the National Oceanic and Atmospheric Administration.

SECTION 84. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5035), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses by the Department of State Lands from the Portland Harbor Cleanup Fund established by ORS 274.064, is increased by $6,000,000 for the purpose of fulfilling financial obligations under a settlement agreement for funding remedial design with the United States Environmental Protection Agency.

SECTION 85. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 1 (5), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5011), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Consumer and Business Services, for the Division of Financial Regulation, is increased by $262,610 to restore a position reduction in the Senior Health Insurance Benefit Assistance program.

SECTION 86. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5 (5), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5011), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from federal funds collected or received by the Department of Consumer and Business Services, for the Division of Financial Regulation, is increased by $780,000 to allow for the expenditure of federal grant funding received by the department from the Centers for Medicare and Medicaid Services for planning and implementing insurance market reforms.

SECTION 87. In addition to and not in lieu of any other appropriation, there is appropriated to the State Forestry Department, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $200,000 for the purpose of purchasing an approximately 160-acre timber tract adjacent to the Willamette National Forest Opal Creek Scenic Recreation Area and Santiam State Forest, for addition to the Santiam State Forest.

SECTION 88. In addition to and not in lieu of any other appropriation, there is appropriated to the State Forestry Department, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $1,700,000, for the purpose of reducing the spread of Phytophthora ramorum in Oregon.

SECTION 89. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (2), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5019), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds from the United States Forest Service for fire protection and for research projects, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5019), collected or received by the State Forestry Department, for fire protection, is increased by $52,035 for bond issuance costs related to general obligation bonds issued for the Toledo Facility Replacement.

SECTION 90. Notwithstanding any other provision of law, the General Fund appropriation made to the State Forestry Department by section 1 (4), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5019), for the biennium beginning July 1, 2019, for debt service, is increased by $121,559 for debt service related to bonds issued for the Toledo Facility Replacement.

SECTION 91. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (6), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5019), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds from the United States Forest Service for fire protection and for research projects, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5019), collected or received by the State Forestry Department,

for debt service, is increased by $168,904 for debt service related to bonds issued for the Toledo Facility Replacement.

SECTION 92. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 5a, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5024), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses by the Higher Education Coordinating Commission from lottery moneys allocated to the Sports Lottery Account, is increased by $5,859,809.

SECTION 93. Notwithstanding any other law limiting expenditures, the amount of $10,500,000 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in this section, collected or received by the Housing and Community Services Department, for the TANF Housing Pilot Program created under section 1, chapter ___, Oregon Laws 2019 (Enrolled House Bill 2032).

SECTION 94. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Housing and Community Services Department by section 1, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), for the biennium beginning July 1, 2019, is reduced by $935,504 to reflect the elimination of the Low-Income Rental Housing Fund program, and to reduce General Fund support for ongoing operating expenditures.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses for operations from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), collected or received by the Housing and Community Services Department, is increased by $440,043 for ongoing support of research and program analysis functions.

SECTION 95. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5525), for the biennium beginning July 1, 2019, for Health Systems, Health Policy and Analytics, and Public Health, is increased by $6,700,000 for inflationary expenses for medical assistance programs.

SECTION 96. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (1), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5525), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from federal funds, excluding federal funds described in section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5525), collected or received by the Oregon Health Authority, for Health Systems, Health Policy and Analytics, and Public Health, is increased by $25,000,000 for inflationary expenses for medical assistance programs.

SECTION 97. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5525), for the biennium beginning July 1, 2019, for Health Systems, Health Policy and Analytics, and Public Health, is decreased by $10,000,000 for savings unrelated, directly or indirectly, to changes in caseloads for medical assistance programs.

SECTION 98. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5525), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Health Authority, for Health Systems and Health Policy and Analytics, is decreased by $2,500,000.

(2) Notwithstanding any other law limiting expenditures, the amount of $2,500,000 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from lottery moneys allocated from the Veterans' Services Fund established under ORS 406.140 to the Oregon Health Authority for veterans' behavioral health services.

SECTION 99. Notwithstanding any other law limiting expenditures, the amount of $216,435 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, tobacco tax receipts, recreational marijuana tax receipts, provider taxes, Medicare receipts and federal funds for indirect cost recovery, Supplemental Security Income recoveries, Women, Infants and Children Program food rebates, the Coordinated School Health Program, the Edward Byrne Memorial State and Local Law Enforcement Assistance Grant Program and emergency preparedness and response services, but excluding lottery funds and federal funds not described in this section, collected or received by the Oregon Health Authority, for debt service.

SECTION 100. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5525), for the biennium beginning July 1, 2019, for Health Systems, Health Policy and Analytics, and Public Health, is increased by $1,000,000 for providing competitive grants to sobering facilities to support planning and startup costs.

SECTION 101. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5525), for the biennium beginning July 1, 2019, for Health Systems, Health Policy and Analytics, and Public Health, is increased by $200,000 for the Senior Farm Direct Nutrition Program.

SECTION 102. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5525), for the biennium beginning July 1, 2019, for Health Systems, Health Policy and Analytics, and Public Health, is increased by $1,000,000 for the Women, Infants and Children Farm Direct Nutrition Program.

SECTION 103. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Human Services by section 1 (2), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5026), for the biennium beginning July 1, 2019, for self-sufficiency and vocational rehabilitation services, is increased by $1,300,000 for the Oregon Hunger Response Fund.

SECTION 104. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Human Services by section 1 (2), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5026), for the biennium beginning July 1, 2019, for self-sufficiency and vocational rehabilitation services, is increased by $1,500,000 for the Double Up Food Bucks program.

SECTION 105. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Human Services by section 1 (1), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5026), for the biennium beginning July 1, 2019, for central services and state assessments and enterprise-wide costs, is increased by $11,174,770 for the ONE Integrated Eligibility and Medicaid Eligibility System project.

SECTION 106. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Human Services, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $5,757,349 for capital debt service and related costs for outstanding general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution for the ONE Integrated Eligibility and Medicaid Eligibility System project.

SECTION 107. Notwithstanding any other law limiting expenditures, the amount of $665,000 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts

and Medicare receipts and including federal funds for indirect cost recovery, Social Security Supplemental Security Income recoveries and the Child Care and Development Fund, but excluding lottery funds and federal funds not described in this section, collected or received by the Department of Human Services, for costs of issuance of general obligation bonds sold pursuant to Article XI-Q of the Oregon Constitution for the ONE Integrated Eligibility and Medicaid Eligibility System project.

SECTION 108. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5026), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and Medicare receipts and including federal funds for indirect cost recovery, Social Security Supplemental Security Income recoveries and the Child Care and Development Fund, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5026), collected or received by the Department of Human Services, for central services and state assessments and enterprise-wide costs, is increased by $43,233,481 for the ONE Integrated Eligibility and Medicaid Eligibility System project.

SECTION 109. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5026), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from federal funds, excluding federal funds described in section 2, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5026), collected or received by the Department of Human Services, for central services and state assessments and enterprise-wide costs, is increased by $139,731,325 for the ONE Integrated Eligibility and Medicaid Eligibility System project.

SECTION 110. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5525), for the biennium beginning July 1, 2019, for Health Systems, Health Policy and Analytics, and Public Health, is increased by $671,490 for the ONE Integrated Eligibility and Medicaid Eligibility System project.

SECTION 111. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (1), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5525), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from federal funds, excluding federal funds described in section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5525), collected or received by the Oregon Health Authority, for Health Systems, Health Policy and Analytics, and Public Health, is increased by $1,638,121 for the ONE Integrated Eligibility and Medicaid Eligibility System project.

SECTION 112. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5525), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, tobacco tax receipts, recreational marijuana tax receipts, provider taxes, Medicare receipts and federal funds for indirect cost recovery, Supplemental Security Income recoveries, Women, Infants and Children Program food rebates, the Coordinated School Health Program, the Edward Byrne Memorial State and Local Law Enforcement Assistance Grant Program and emergency preparedness and response services, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5525), collected or received by the Oregon Health Authority, for shared administrative services, is increased by $11,216,676 for the ONE Integrated Eligibility and Medicaid Eligibility System project.

SECTION 113. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Department of Administrative Services by section 1 (3), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5502), for the biennium beginning July 1, 2019, for Oregon Public Broadcasting, is increased by $500,000.

SECTION 114. **Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Department of Administrative Services by section 1 (4), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5502), for the biennium beginning July 1, 2019, for the Oregon Historical Society, is increased by $1,250,000.**

SECTION 115. **In addition to and not in lieu of any other appropriation, there are appropriated to the Oregon Department of Administrative Services, for the biennium beginning July 1, 2019, out of the General Fund, the following amounts for the following purposes:**

(1)	**United Way for census outreach and coordination activities.....**	**$ 7,500,000**
(2)	**Clatsop County for the Clatsop County Jail.....**	**$ 2,000,000**
(3)	**Innovation Law Lab for immigration defense .....**	**$ 2,000,000**
(4)	**Josephine County for rural fire protection district start-up costs after district is created .....**	**$ 1,500,000**
(5)	**City of Salem for the Gerry Frank/Salem Rotary Amphitheater.....**	**$ 1,000,000**
(6)	**Umatilla-Morrow Head Start for an Early Learning Center...**	**$ 1,000,000**
(7)	**Umatilla County for surface water pumping costs of ground water rights holders in critical ground water areas .....**	**$ 1,000,000**
(8)	**Central Linn School District for grade 6-8 Cobra Academy ...**	**$ 700,000**
(9)	**Siuslaw Regional Aquatic Center for renovations of the Mapleton pool .....**	**$ 500,000**
(10)	**Tucker Maxon School for capital improvements.....**	**$ 500,000**
(11)	**Association of Oregon Counties for urban growth boundary planning grants to Eastern Oregon Counties .....**	**$ 500,000**
(12)	**Oregon Thoroughbred Owners and Breeders Association for safety improvements at race tracks that hold race meets and education for thoroughbred owners and breeders .....**	**$ 500,000**
(13)	**Lutheran Community Services Northwest for drug abuse programs.....**	**$ 500,000**
(14)	**Clackamas County for Clackamas Women's Services...**	**$ 485,000**
(15)	**Douglas Timber Operators for a Rogue River Sediment Study.**	**$ 452,930**
(16)	**Historical Portland Public**	

	Market Foundation for the James Beard Public Market	**$**	**400,000**
(17)	**City of Independence for a Mid-Willamette Valley Trolley**	**$**	**300,000**
(18)	**Liberty House of Salem for childhood abuse assessment and support services**	**$**	**250,000**
(19)	**Harney County School District #1J to drill a potable water well**	**$**	**175,000**
(20)	**Save the Salem Peace Mosaic to protect the River of Peace mosaic**	**$**	**100,000**
(21)	**Klamath County to acquire, install and maintain stream gauges in the Klamath Basin**	**$**	**30,000**
(22)	**Special Olympics Oregon for sports training and athletic competition**	**$**	**500,000**
(23)	**Ecumenical Ministries of Oregon for the Runaway Homeless Youth Program**	**$**	**300,000**

SECTION 116. Notwithstanding any other law limiting expenditures, the following amounts are established for the biennium beginning July 1, 2019, as the maximum limits for payment of expenses from lottery bond proceeds collected or received by the Oregon Department of Administrative Services for the following purposes:

(1)	**Eugene Family YMCA Facility**	**$**	**15,278,251**
(2)	**City of Roseburg - Southern Oregon Medical Workforce Center**	**$**	**10,243,438**
(3)	**Oregon Coast Aquarium**	**$**	**5,106,587**
(4)	**YMCA of Columbia-Willamette - Beaverton Hoop YMCA**	**$**	**5,106,587**
(5)	**Jefferson County - Health and Wellness Center**	**$**	**4,158,104**
(6)	**Parrott Creek Child & Family Services - Building Renovation**	**$**	**3,556,196**
(7)	**Center for Hope & Safety - Hope Plaza**	**$**	**2,548,087**
(8)	**Wallowa Valley Center for Wellness**	**$**	**2,548,087**
(9)	**Port of Cascade Locks - Business Park Expansion**	**$**	**2,445,625**
(10)	**Multnomah County School District #7 - Reynolds High School Health Center**	**$**	**2,377,028**
(11)	**City of Gresham - Gradin Community Sports Park**	**$**	**2,042,875**
(12)	**Curry Health District - Brookings Emergency Room**	**$**	**2,042,875**
(13)	**Hacienda CDC - Las Adelitas Housing Project**	**$**	**2,042,875**

(14) Umatilla County Jail - Expansion/Mental Health Facility..... $ 1,643,532

(15) Port of Morrow - Early Learning Center Expansion ..... $ 1,439,188

(16) Special Payments from proceeds of previously issued bonds..... $ 27,405,993

SECTION 117. Notwithstanding any other law limiting expenditures, the following amounts are established for the biennium beginning July 1, 2019, as the maximum limits for payment of expenses from proceeds of bonds issued under Article XI-Q of the Oregon Constitution, collected or received by the Oregon Department of Administrative Services, for the following purposes:

(1) Oregon State Fair capital improvements..... $ 5,430,000

(2) Oregon State Fair Horse Barn . $ 3,050,000

(3) Oregon State Fair Poultry Barn $ 2,045,000

SECTION 118. (1) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (12), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5502), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5502), collected or received by the Oregon Department of Administrative Services, for Oregon Department of Administrative Services debt service, is increased by $4,527,721.

(2) Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (6), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5502), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds received from charges, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5502), collected or received by the Oregon Department of Administrative Services, for Enterprise Asset Management, is increased by $800,000 for the payment of bond issuance costs associated with bonds issued under Article XI-Q of the Oregon Constitution.

SECTION 119. Notwithstanding any other provision of law, the General Fund appropriation made to the Commission on Judicial Fitness and Disability by section 1 (1), chapter 26, Oregon Laws 2019 (Enrolled Senate Bill 5514), for the biennium beginning July 1, 2019, for administration, is increased by $16,000 for compensation plan adjustments and administrative support.

SECTION 120. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5504), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds, collected or received by the Department of Corrections, for community corrections, is increased by $4,585,442 for the purpose of planning, operating and maintaining county juvenile and adult corrections programs and facilities and drug and alcohol programs.

SECTION 121. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $1,000,000, to be allocated to the Oregon Department of Corrections or the Public Defense Services Commission, or both, for costs relating to chapter ___, Oregon Laws 2019 (Enrolled House Bill 2328).

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2020, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 122. (1) In addition to and not in lieu of any other appropriation, there is appropriated to the Emergency Board, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $1,146,094, to be allocated to the Secretary of State for costs relating to chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 861).

(2) If any of the moneys appropriated by subsection (1) of this section are not allocated by the Emergency Board prior to December 1, 2020, the moneys remaining on that date become available for any purpose for which the Emergency Board lawfully may allocate funds.

SECTION 123. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Environmental Quality by section 1 (1), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5017), for the biennium beginning July 1, 2019, for air quality, is decreased by $110,247.

SECTION 124. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Environmental Quality by section 1 (2), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5017), for the biennium beginning July 1, 2019, for water quality, is decreased by $88,424.

SECTION 125. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Environmental Quality by section 1 (3), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5017), for the biennium beginning July 1, 2019, for land quality, is increased by $198,671.

SECTION 126. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Environmental Quality by section 1 (5), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5017), for the biennium beginning July 1, 2019, for debt service, is increased by $834,752.

SECTION 127. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5017), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, the proceeds of bonds for the Orphan Site Account and federal funds from congestion mitigation and air quality grants, drinking water protection, beach bacteria monitoring, laboratory accreditation and woodstove grants and for smoke monitoring laboratory services, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5017), collected or received by the Department of Environmental Quality, for agency management, is increased by $5,065,000 for project costs and for costs of issuing bonds for the Environmental Data Management System.

SECTION 128. Notwithstanding any other law limiting expenditures, the amount of $1,500,000 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys, or other revenues, but excluding lottery funds and federal funds, collected or received by the Oregon Health Authority, for the Mental and Behavioral Health Pilot Program pursuant to section 2, chapter ___, Oregon Laws 2019 (Enrolled House Bill 2032).

SECTION 129. Notwithstanding any other law limiting expenditures, the amount of $1,500,000 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from federal funds collected or received by the Oregon Health Authority, for the Mental and Behavioral Health Pilot Program pursuant to section 2, chapter ___, Oregon Laws 2019 (Enrolled House Bill 2032).

SECTION 129a. Sections 128 and 129 of this 2019 Act become operative on the effective date of chapter ___, Oregon Laws 2019 (Enrolled House Bill 2032).

SECTION 130. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Human Services by section 1 (4), chapter ___, Oregon Laws

2019 (Enrolled House Bill 5026), for the biennium beginning July 1, 2019, for aging and people with disabilities and intellectual/developmental disabilities programs, is increased by $2,235,831 for distribution to local Area Agencies on Aging.

SECTION 131. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (4), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5026), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and Medicare receipts and including federal funds for indirect cost recovery, Social Security Supplemental Security Income recoveries and the Child Care and Development Fund, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5026), collected or received by the Department of Human Services, for aging and people with disabilities and intellectual/developmental disabilities programs, is increased by $251,600 for a one-time fund shift of nursing facility program expenditures.

SECTION 132. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (4), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5026), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from federal funds, excluding federal funds described in section 2, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5026), collected or received by the Department of Human Services, for aging and people with disabilities and intellectual/developmental disabilities programs, is increased by $167,188 for emergency services and quality metrics/council coordination.

SECTION 133. Notwithstanding any other provision of law, the General Fund appropriation made to the Department of Human Services by section 1 (4), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5026), for the biennium beginning July 1, 2019, for aging and people with disabilities and intellectual/developmental disabilities programs, is decreased by $268,514 for budget adjustments related to brokerage training and quality assurance work.

SECTION 134. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (4), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5026), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from federal funds, excluding federal funds described in section 2, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5026), collected or received by the Department of Human Services for aging and people with disabilities and intellectual/developmental disabilities programs, is decreased by $267,674 for budget adjustments related to brokerage training and quality assurance work.

NOTE: Section 135 was deleted by amendment. Subsequent sections were not renumbered.

SECTION 136. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Land Conservation and Development, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $2,005,563 for the implementation of the provisions of chapter ___, Oregon Laws 2019 (Enrolled House Bill 2001), and chapter ___, Oregon Laws 2019 (Enrolled House Bill 2003).

SECTION 137. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from federal funds other than those described in sections 2 and 6, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), collected or received by the Housing and Community Services Department, is decreased by $1,000,000 for the Housing Stabilization Program.

SECTION 138. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and federal funds from the United States Department of Housing and Urban Development for contract services, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5512), collected or received by the Housing and

Community Services Department, is increased by $5,000,000 for the Housing Stabilization Program.

SECTION 139. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (11), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5024), for the biennium beginning July 1, 2019, for Oregon State University Extension Service, is increased by $375,000 for two organic agriculture faculty positions.

SECTION 140. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (1), chapter __, Oregon Laws 2019 (Enrolled House Bill 5024), for the biennium beginning July 1, 2019, for operations, is increased by $122,866 for a Chief Culture, Diversity and Inclusion position for the commission.

SECTION 141. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 6 (1), chapter __, Oregon Laws 2019 (Enrolled House Bill 5024), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, but excluding lottery funds and federal funds and funds described in sections 8 to 12, chapter ___, Oregon Laws 2019 (Enrolled House Bill 5024), collected or received by the Higher Education Coordinating Commission, for operations, is increased by $27,030 for a Chief Culture, Diversity and Inclusion position for the commission.

SECTION 142. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 7 (1), chapter __, Oregon Laws 2019 (Enrolled House Bill 5024), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from federal funds, excluding federal funds described in section 10, chapter __, Oregon Laws 2019 (Enrolled House Bill 5024), collected or received by the Higher Education Coordinating Commission, for operations, is increased by $95,466 for a Chief Culture, Diversity and Inclusion position for the commission.

SECTION 143. Notwithstanding any other law limiting expenditures, the amount of $410,000 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses by the Judicial Department from the Oregon Courthouse Capital Construction and Improvement Fund for the cost of issuing general obligation bonds for the Supreme Court Building Project.

SECTION 144. Notwithstanding any other provision of law, the General Fund appropriation made to the Judicial Department by section 1 (2), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5513), for the biennium beginning July 1, 2019, for operations, is increased by $1,755,516 for staff to support implementation of chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 24), and chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 973).

SECTION 145. Notwithstanding any other provision of law, the General Fund appropriation made to the Judicial Department by section 1 (1), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5513), for the biennium beginning July 1, 2019, for judicial compensation, is increased by $456,000 to support two circuit court judge positions established in chapter ___, Oregon Laws 2019 (Enrolled House Bill 2377).

SECTION 146. Notwithstanding any other provision of law, the General Fund appropriation made to the Judicial Department by section 1 (2), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5513), for the biennium beginning July 1, 2019, for operations, is increased by $602,624 to support new circuit court judges.

SECTION 147. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 3 (1), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5524), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from lottery moneys allocated from the Administrative Services Economic Development Fund to the Oregon Business Development Department, for business, innovation and trade, is increased by $2,000,000 for the Strategic Reserve Fund.

SECTION 148. Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (10), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5024), for the biennium beginning July 1, 2019, for Agricultural Experiment Station and the branch extension stations of Oregon State University, is increased by $125,000 for a berry research position at the North Willamette Research and Extension Center.

SECTION 149. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Military Department by section 1 (3), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5031), for the biennium beginning July 1, 2019, for emergency management, is increased by $300,000 for a risk abatement study for the Critical Energy Infrastructure Hub.

SECTION 150. Notwithstanding any other provision of law, the General Fund appropriation made to the Secretary of State by section 1 (2), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5034), for the biennium beginning July 1, 2019, for the Elections Division, is increased by $336,696 for costs associated with implementing campaign finance regulation changes due to passage of chapter ___, Oregon Laws 2019 (Enrolled House Bill 2983).

SECTION 151. Section 150 of this 2019 Act becomes operative on the effective date of chapter ___, Oregon Laws 2019 (Enrolled House Bill 2983).

NOTE: Section 152 was deleted by amendment. Subsequent sections were not renumbered.

SECTION 153. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (1), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5510), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts and including federal funds from the Pacific Coastal Salmon Recovery Fund, but excluding lottery funds and federal funds not described in section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5510), collected or received by the State Department of Fish and Wildlife, for the Fish Division, is increased by $1,352,102 for the operation of the Leaburg Hatchery.

SECTION 154. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 4 (1), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5510), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from federal funds other than those described in section 2, chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5510), collected or received by the State Department of Fish and Wildlife, for the Fish Division, is decreased by $866,091.

SECTION 155. Notwithstanding any other provision of law, the General Fund appropriation made to the Oregon Health Authority by section 1 (1), chapter ___, Oregon Laws 2019 (Enrolled Senate Bill 5525), for the biennium beginning July 1, 2019, for Health Systems, Health Policy and Analytics, and Public Health, is increased by $6,000,000 for community mental health programs.

SECTION 156. Notwithstanding any other law limiting expenditures, the amount of $1,500,000 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, tobacco tax receipts, recreational marijuana tax receipts, provider taxes, Medicare receipts and federal funds for indirect cost recovery, Supplemental Security Income recoveries, Women, Infants and Children Program food rebates, the Coordinated School Health Program, the Edward Byrne Memorial State and Local Law Enforcement Assistance Grant Program and emergency preparedness and response services, but excluding lottery funds and federal funds not described in this section, collected or received by the Oregon Health Authority, for maintaining, repairing, replacing, improving and equipping facilities that serve individuals pursuant to ORS 161.370.

SECTION 157. In addition to and not in lieu of any other appropriation, there is appropriated to the State Department of Energy, for the biennium beginning July 1, 2019, out of

the General Fund, the amount of $2,000,000 for deposit into the Rooftop Solar Incentive Fund established by section 3, chapter ___, Oregon Laws 2019 (Enrolled House Bill 2618).

SECTION 158. Notwithstanding any other law limiting expenditures, the amount of $2,000,000 is established for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses by the State Department of Energy from the Rooftop Solar Incentive Fund established by section 3, chapter ___, Oregon Laws 2019 (Enrolled House Bill 2618).

SECTION 159. Sections 157 and 158 of this 2019 Act become operative on the effective date of chapter ___, Oregon Laws 2019 (Enrolled House Bill 2618).

SECTION 160. (1) Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (10), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5024), for the biennium beginning July 1, 2019, for the Agricultural Experiment Station and the branch extension stations of Oregon State University, is increased by $2,270,000 for an integrated river basin water quality and quantity program.

(2) Notwithstanding any other provision of law, the General Fund appropriation made to the Higher Education Coordinating Commission by section 1 (11), chapter ___, Oregon Laws 2019 (Enrolled House Bill 5024), for the biennium beginning July 1, 2019, for Oregon State University Extension Service, is increased by $410,000 for an integrated river basin water quality and quantity program.

SECTION 161. Notwithstanding any other provision of law, the authorized appropriations and expenditure limitations for the biennium beginning July 1, 2019, for the following agencies and programs are changed by the amounts specified:

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(1) ADMINISTRATION.

Agency/Program/Funds	2019 Oregon Laws Chapter/ Section	$ Adjustment
Oregon Advocacy Commissions Office:		
Operating Expenses		
General Fund	**HB 5001 1**	**-3,910**
Oregon Department of Administrative Services:		
Chief Operating Office		
General Fund	**SB 5502 1(1)**	**-3,368**
Other funds	**SB 5502 2(1)**	**-54,288**
Debt Service		
General Fund	**SB 5502 1(6)**	**-243,315**
Chief Financial Office		
Other funds	**SB 5502 2(2)**	**-100,605**
Office of the State Chief Information Officer - Policy		
Other funds	**SB 5502 2(3)**	**-248,735**
Chief Human Resource Office		
Other funds	**SB 5502 2(4)**	**-124,048**
OSCIO - State Data Center - Operations		

Other funds	**SB 5502 2(5)(a)**	**-288,959**
Enterprise Asset Management		
Other funds	**SB 5502 2(6)**	**-393,145**
Enterprise Goods and Services		
Other funds	**SB 5502 2(7)**	**-1,162,748**
Business Services		
Other funds	**SB 5502 2(8)**	**-603,766**
Debt Service - ODAS		
Other funds	**SB 5502 2(12)**	**+448,163**
ODAS Information Technology		
Other funds	**SB 5502 2(14)**	**+9,805**
Debt Service and Related Costs for Bonds Issued		
Lottery funds	**SB 5502 3**	**-2,797,357**
State Treasury: Administrative Expenses - Operations		
Other funds	**HB 5042 1(1)**	**-753,344**
Administrative Expenses - Oregon 529 Savings Network		
Other funds	**HB 5042 1(2)**	**-13,656**
Administrative Expenses - ORSB		
Other funds	**HB 5042 1(3)**	**-19,435**
Oregon Racing Commission: Operating Expenses		
Other funds	**SB 5535 1**	**-74,492**
Public Employees Retirement System: Central Administration Division		
Other funds	**HB 5032 1(1)**	**-21,334**
Financial and Administrative Services Division		
Other funds	**HB 5032 1(2)**	**+187,025**
Information Services Division		
Other funds	**HB 5032 1(3)**	**-63,820**
Operations Division		
Other funds	**HB 5032 1(4)**	**-141,042**
Compliance, Audit and Risk Division		
Other funds	**HB 5032 1(5)**	**-60,369**
Secretary of State: Administrative Services Division		
General Fund	**HB 5034 1(1)**	**-26,571**
Other funds	**HB 5034 2(1)**	**-152,303**
Elections Division		
General Fund	**HB 5034 1(2)**	**-111,845**
Other funds	**HB 5034 2(2)**	**-22**

Federal funds	**HB 5034 3**	**-6,624**
Archives Division		
Other funds	**HB 5034 2(4)**	**-254,370**
Audits Division		
Other funds	**HB 5034 2(3)**	**-195,069**
Corporation Division		
Other funds	**HB 5034 2(5)**	**-129,568**
Oregon Liquor Control Commission:		
Administrative Expenses		
Other funds	**SB 5519 1(1)**	**-460,180**
Marijuana Regulation - Recreational		
Other funds	**SB 5519 1(2)**	**-105,949**
Marijuana Regulation - Medical		
Other funds	**SB 5519 1(3)**	**-33,076**
Department of Revenue:		
Administration		
General Fund	**HB 5033 1(1)**	**-1,167,647**
Other funds	**HB 5033 2(1)**	**-452,775**
Property Tax Division		
General Fund	**HB 5033 1(2)**	**-127,017**
Other funds	**HB 5033 2(2)**	**-20,725**
Personal Tax and Compliance Division		
General Fund	**HB 5033 1(3)**	**-404,910**
Other funds	**HB 5033 2(3)**	**-5,839**
Business Division		
General Fund	**HB 5033 1(4)**	**-164,655**
Other funds	**HB 5033 2(4)**	**-57,579**
Information Technology Services Division		
General Fund	**HB 5033 1(6)**	**-87,484**
Other funds	**HB 5033 2(7)**	**-9,796**
Debt Service		
General Fund	**HB 5033 1(8)**	**-86,500**
Other funds	**HB 5033 2(11)**	**+90,000**
Collections		
Other funds	**HB 5033 2(5)**	**-59,101**
Marijuana Division		
Other funds	**HB 5033 2(8)**	**-11,134**
Senior Property Tax Deferral Program		
Other funds	**HB 5033 2(9)**	**-8,930**
Employment Relations Board:		
Operating Expenses		
General Fund	**SB 5509 1**	**-24,878**
Assessments of Agencies		

Other funds	**SB 5509 3**	**-17,900**
Office of the Governor:		
Operating Expenses		
General Fund	**HB 5021 1**	**-212,024**
Other funds	**HB 5021 4**	**-14,162**
Regional Solutions		
Lottery funds	**HB 5021 3**	**-30,060**
Oregon Government Ethics Commission:		
Operating Expenses		
Other funds	**HB 5020 1**	**-31,294**
State Library:		
Operating Expenses		
General Fund	**SB 5518 1**	**-2,658**
Federal funds	**SB 5518 4**	**-4,478**
Operating Expenses - Non-Assessments		
Other funds	**SB 5518 2**	**-454**
Operating Expenses - Assessments		
Other funds	**SB 5518 3**	**-54,494**

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(2) CONSUMER AND BUSINESS SERVICES.

Agency/Program/Funds	**2019 Oregon Laws Chapter/ Section**	**$ Adjustment**
Oregon Board of Accountancy:		
Operating Expenses		
Other funds	**SB 5501 1**	**-41,790**
State Board of Tax Practitioners:		
Operating Expenses		
Other funds	**HB 5036 1**	**-12,149**
Construction Contractors Board:		
Operating Expenses		
Other funds	**HB 5010 1**	**-223,798**
Mental Health Regulatory Agency		
Oregon Board of Licensed Professional Counselors and Therapists:		
Other funds	**HB 5012 1(1)**	**-23,995**
Oregon Board of Psychology:		
Other funds	**HB 5012 2**	**-19,078**
State Board of Chiropractic		

Examiners:		
Operating Expenses		
Other funds	**HB 5007 1**	**-40,563**
State Board of Licensed Social Workers:		
Operating Expenses		
Other funds	**HB 5008 1**	**-23,401**
Oregon Board of Dentistry:		
Operating Expenses		
Other funds	**HB 5013 1**	**-55,978**
Health-Related Licensing Boards:		
State Mortuary and Cemetery Board		
Other funds	**HB 5022 1**	**-29,389**
Oregon Board of Naturopathic Medicine		
Other funds	**HB 5022 2**	**-13,354**
Occupational Therapy Licensing Board		
Other funds	**HB 5022 3**	**-7,452**
Board of Medical Imaging		
Other funds	**HB 5022 4**	**-12,650**
State Board of Examiners for Speech-Language Pathology and Audiology		
Other funds	**HB 5022 5**	**-14,222**
Oregon State Veterinary Medical Examining Board		
Other funds	**HB 5022 6**	**-16,864**
Bureau of Labor and Industries:		
Operating Expenses		
General Fund	**SB 5516 1**	**-186,026**
Other funds	**SB 5516 2**	**-110,096**
Federal funds	**SB 5516 4**	**-19,597**
Wage Security Fund Administration		
Other funds	**SB 5516 3(1)**	**-18,436**
Public Utility Commission:		
Utility Program		
Other funds	**SB 5534 1(1)**	**-175,074**
Residential Service Protection Fund		
Other funds	**SB 5534 1(2)**	**-20,142**
Administration		
Other funds	**SB 5534 1(3)**	**-133,804**
Oregon Board of Maritime Pilots		
Other funds	**SB 5534 1(4)**	**-8,711**
Operating Expenses		

Federal funds	**SB 5534 2**	**-6,195**
Department of Consumer and Business Services:		
Workers' Compensation Board		
Other funds	**HB 5011 1(1)**	**-112,552**
Workers' Compensation Division		
Other funds	**HB 5011 1(2)**	**-430,764**
Oregon OSHA		
Other funds	**HB 5011 1(3)**	**-375,753**
Federal funds	**HB 5011 5(1)**	**-50,751**
Central Services Division		
Other funds	**HB 5011 1(4)**	**-456,899**
Federal funds	**HB 5011 5(3)**	**-1,040**
Division of Financial Regulation		
Other funds	**HB 5011 1(5)**	**-421,714**
Building Codes Division		
Other funds	**HB 5011 1(6)**	**-206,909**
Federal funds	**HB 5011 5(4)**	**-971**
Health Insurance Exchange - Marketplace Division		
Other funds	**HB 5011 2(1)**	**-57,618**
Health Insurance Exchange - Central Services Division		
Other funds	**HB 5011 2(2)**	**-5,165**
COFA Premium Assistance Program		
Other funds	**HB 5011 3**	**-786**
Senior Health Insurance Benefit Assistance		
Federal funds	**HB 5011 5(2)**	**-2,764**
Real Estate Agency:		
Operating Expenses		
Other funds	**SB 5536 1**	**-87,703**
Oregon State Board of Nursing:		
Operating Expenses		
Other funds	**SB 5523 1**	**-148,702**
Oregon Medical Board:		
Operating Expenses		
Other funds	**SB 5522 1**	**-105,576**
State Board of Pharmacy:		
Operating Expenses		
Other funds	**SB 5529 1**	**-93,745**

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(3) ECONOMIC DEVELOPMENT.

Agency/Program/Funds	Oregon Laws Chapter/ Section	$ Adjustment
Oregon Business Development Department:		
Oregon Arts Commission		
General Fund	**SB 5524 1(1)**	**-5,946**
Business, Innovation and Trade		
General Fund	**SB 5524 1(2)**	**-1,658**
Other funds	**SB 5524 2(1)**	**-26,651**
Lottery funds	**SB 5524 3(1)**	**-47,888**
Debt Service		
General Fund	**SB 5524 1(3)**	**-2,485,034**
Infrastructure		
Other funds	**SB 5524 2(2)**	**-36,924**
Lottery funds	**SB 5524 3(5)**	**-6,228**
Federal funds	**SB 5524 4(2)**	**-5,259**
Operations		
Other funds	**SB 5524 2(3)**	**-6,615**
Lottery funds	**SB 5524 3(2)**	**-32,653**
Federal funds	**SB 5524 4(3)**	**-819**
Arts and Cultural Trust		
Other funds	**SB 5524 2(4)**	**-7,312**
Lottery Bond Debt Service		
Lottery funds	**SB 5524 3(4)**	**-3,691,197**
Housing and Community Services Department:		
Operating Expenses		
General Fund	**SB 5512 1**	**-5,741**
Other funds	**SB 5512 2**	**-280,865**
Federal funds	**SB 5512 4**	**-35,075**
Debt Service		
General Fund	**SB 5512 5**	**-1,589,080**
Other funds	**SB 5512 5a**	**+1,099**
Lottery funds	**SB 5512 3**	**-79,455**
Department of Veterans' Affairs:		
Services Provided by the Department		
General Fund	**SB 5538 1(1)**	**-51,109**
Lottery funds	**SB 5538 2(1)**	**-38,334**
Debt Service		
General Fund	**SB 5538 1(4)**	**-1,871,420**
Veteran Loans, Oregon Veterans' Homes		
Other funds	**SB 5538 3(1)**	**-144,346**
Employment Department: Unemployment Insurance, Shared Services and Workforce Operations,		

and Workforce and Economic Research		
Other funds	**SB 5508 1(1)**	**-742,993**
Office of Administrative Hearings		
Other funds	**SB 5508 1(2)**	**-142,736**
Modernization Initiative		
Other funds	**SB 5508 1(4)**	**-13,485**
Operating Budget		
Federal funds	**SB 5508 4**	**-665,899**

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(4) EDUCATION.

Agency/Program/Funds	2019 Oregon Laws Chapter/ Section	$ Adjustment
Teacher Standards and Practices Commission: Operating Expenses		
Other funds	**SB 5537 1**	**-87,203**
Department of Education: Operations		
General Fund	**HB 5015 1(1)**	**-78,883**
Other funds	**HB 5015 6(2)**	**-312,705**
Federal funds	**HB 5015 8(1)**	**-323,883**
Oregon School for the Deaf		
General Fund	**HB 5015 1(2)**	**-46,187**
Other funds	**HB 5015 6(3)**	**-7,158**
Federal funds	**HB 5015 8(2)**	**-532**
Debt Service for Article XI-P General Obligation Bonds		
General Fund	**HB 5015 4**	**-1,345,537**
Article XI-P General Obligation Bonds Debt Service		
Other funds	**HB 5015 6(4)**	**+9,330**
Higher Education Coordinating Commission: HECC operations		
General Fund	**HB 5024 1(1)**	**-49,057**
Debt Service - XI-G Bonds Community Colleges		
General Fund	**HB 5024 1(16)(a)**	**-5,763,861**
Debt Service - XI-G Bonds Public Universities		
General Fund	**HB 5024**	

	1(16)(c)	**-6,587,074**
Debt Service - XI-G Bonds OHSU		
General Fund	**HB 5024 1(16)(d)**	**-48,310**
Other funds	**HB 5024 6(6)**	**+48,365**
Debt Service - XI-Q Public Universities		
General Fund	**HB 5024 1(16)(e)**	**-6,851,318**
Lottery Debt Service - From Administrative Services Economic Development Fund for Public Universities		
Lottery funds	**HB 5024 2**	**-774,410**
Lottery Debt Service - From Administrative Services Economic Development Fund for Community Colleges		
Lottery funds	**HB 5024 3**	**-242,498**
Operations		
Other funds	**HB 5024 6(1)**	**-20,782**
Federal funds	**HB 5024 7(1)**	**-30,036**
Debt Service - Lottery, XI-G and XI-Q Bonds Public Universities		
Other funds	**HB 5024 6(4)**	**+4,876,782**
Debt Service - Lottery, XI-G Bonds Community Colleges		
Other funds	**HB 5024 6(5)**	**+3,126,854**

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(5) HUMAN SERVICES.

Agency/Program/Funds	**2019 Oregon Laws Chapter/ Section**	**$ Adjustment**
Long Term Care Ombudsman: General Program and Services Provided to Care Facility Residents		
General Fund	**SB 5520 1(1)**	**-38,161**
Public Guardian and Conservator Program		
General Fund	**SB 5520 1(2)**	**-22,300**
Operating Expenses		

Other funds	**SB 5520 2**	**-8,161**
Commission for the Blind:		
Operating Expenses		
General Fund	**SB 5503 1**	**-103,100**
Other funds	**SB 5503 2**	**-7,232**
Federal funds	**SB 5503 3**	**-115,724**
Psychiatric Security Review Board:		
Operating Expenses		
General Fund	**SB 5531 1**	**-30,871**
Department of Human Services:		
Central Services and State Assessments and Enterprise-Wide Costs		
General Fund	**HB 5026 1(1)**	**-3,414,064**
Other funds	**HB 5026 2(1)**	**-41,669**
Federal funds	**HB 5026 3(1)**	**-2,457,536**
Self-Sufficiency and Vocational Rehabilitation Services		
General Fund	**HB 5026 1(2)**	**-999,602**
Other funds	**HB 5026 2(2)**	**-5,551**
Federal funds	**HB 5026 3(2)**	**-1,041,828**
Child Welfare		
General Fund	**HB 5026 1(3)**	**-2,772,383**
Other funds	**HB 5026 2(3)**	**-21,685**
Federal funds	**HB 5026 3(3)**	**-2,313,873**
Aging and People With Disabilities and Intellectual/Developmental Disabilities Programs		
General Fund	**HB 5026 1(4)**	**-811,530**
Other funds	**HB 5026 2(4)**	**-31,250**
Federal funds	**HB 5026 3(4)**	**-1,175,271**
Debt Service		
General Fund	**HB 5026 1(5)**	**-4,245,096**
Shared Services		
Other funds	**HB 5026 2(5)**	**-634,550**
Oregon Health Authority:		
Health Systems, Health Policy and Analytics, and Public Health		
General Fund	**SB 5525 1(1)**	**-477,621**
Other funds	**SB 5525 2(1)**	**-464,672**
Federal funds	**SB 5525 4(1)**	**-737,699**
Oregon State Hospital		
General Fund	**SB 5525 1(2)**	**-1,797,491**
Central Services, State Assessments and Enterprise-Wide Costs		
Other funds	**SB 5525 2(3)**	**+486,993**

Lottery funds	**SB 5525 3(2)**	**-59**
Federal funds	**SB 5525 4(3)**	**+249,118**
Debt Service		
General Fund	**SB 5525 1(5)**	**-216,292**
Shared Administrative Services		
Other funds	**SB 5525 2(4)**	**-527,248**
Health Systems and Health Policy and Analytics		
Lottery funds	**SB 5525 3(1)**	**-4,870**

(6) JUDICIAL BRANCH.

Agency/Program/Funds	2019 Oregon Laws Chapter/ Section	$ Adjustment
Judicial Department:		
Judicial Compensation		
General Fund	**SB 5513 1(1)**	**-303,123**
Operations		
General Fund	**SB 5513 1(2)**	**-2,415,413**
Other funds	**SB 5513 2(1)**	**-29,678**
Federal funds	**SB 5513 3**	**-1,408**
Mandated Payments		
General Fund	**SB 5513 1(3)**	**-17,666**
Other funds	**SB 5513 2(2)**	**-200**
Debt Service		
General Fund	**SB 5513 1(5)**	**-3,585,266**
State Court Facilities and Security Account		
Other funds	**SB 5513 2(3)**	**-4,308**
State Court Technology Fund		
Other funds	**SB 5513 2(4)**	**-31,261**
Public Defense Services Commission:		
Appellate Division		
General Fund	**SB 5532 1(1)**	**-84,196**
Contract and Business Services Division		
General Fund	**SB 5532 1(3)**	**-20,832**
Other funds	**SB 5532 2(2)**	**-3,183**

(7) LEGISLATIVE BRANCH.

	2019 Oregon Laws

Agency/Program/Funds	Chapter/ Section	$ Adjustment
Legislative Administration Committee:		
General Program		
General Fund	**SB 5517 1(1)**	**-30,950**
Other funds	**SB 5517 2(1)**	**-553**
Debt Service		
General Fund	**SB 5517 1(2)**	**-238,303**
Other funds	**SB 5517 2(2)**	**+38,500**
Legislative Assembly:		
Biennial General Fund		
General Fund	**SB 5517 6**	**-194,383**
80th Legislative Assembly		
General Fund	**SB 5517 7(1)**	**-20,542**
81st Legislative Assembly		
General Fund	**SB 5517 7(2)**	**-20,994**
Legislative Counsel Committee:		
Operating Expenses		
General Fund	**SB 5517 10**	**-70,545**
Other funds	**SB 5517 11**	**-6,086**
Legislative Fiscal Officer:		
Operating Expenses		
General Fund	**SB 5517 13(1)**	**-30,828**
Other funds	**SB 5517 13(2)**	**-15,770**
Legislative Revenue Officer:		
Operating Expenses		
General Fund	**SB 5517 15**	**-16,951**
Commission on Indian Services:		
Operating Expenses		
General Fund	**SB 5517 16**	**-7,244**
Legislative Policy and Research Committee:		
Operating Expenses		
General Fund	**SB 5517 14**	**-57,110**

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(8) NATURAL RESOURCES.

Agency/Program/Funds	2019 Oregon Laws Chapter/ Section	$ Adjustment

State Marine Board:		
Administration and Education		
Other funds	**SB 5521 1(1)**	**-74,494**
Federal funds	**SB 5521 2(1)**	**-1,586**
Marine Law Enforcement		
Other funds	**SB 5521 1(2)**	**-7,064**
Facilities Construction and Maintenance		
Other funds	**SB 5521 1(3)**	**-8,225**
Federal funds	**SB 5521 2(3)**	**-1,057**
Aquatic Invasive Species		
Other funds	**SB 5521 1(4)**	**-2,643**
State Department of Energy:		
Operations		
Other funds	**SB 5545 2**	**-423,278**
Federal funds	**SB 5545 4**	**-7,330**
Energy Efficiency and Sustainable Technology Debt Service		
Lottery funds	**SB 5545 3**	**-5**
State Department of Geology and Mineral Industries:		
General Fund	**SB 5511 1**	**-25,615**
Geologic Survey		
Other funds	**SB 5511 2(1)**	**-17,229**
Mined Land Reclamation		
Other funds	**SB 5511 2(2)**	**-12,041**
Federal funds	**SB 5511 3**	**-19,870**
State Parks and Recreation Department:		
Director's Office		
Other funds	**SB 5527 1(1)**	**-2,962**
Lottery funds	**SB 5527 2(1)**	**-2,906**
Central Services		
Other funds	**SB 5527 1(2)**	**-613,631**
Lottery funds	**SB 5527 2(2)**	**-586,696**
Parks Development		
Other funds	**SB 5527 1(3)**	**-1,666**
Lottery funds	**SB 5527 2(3)**	**-6,670**
Direct Services		
Other funds	**SB 5527 1(4)**	**-268,356**
Lottery funds	**SB 5527 2(4)**	**-254,673**
Federal funds	**SB 5527 4(2)**	**-583**
Community Support and Grants		
Other funds	**SB 5527 1(5)**	**-7,032**
Lottery funds	**SB 5527 2(5)**	**-14,422**
Federal funds	**SB 5527 4(3)**	**-4,037**
Debt Service		

Lottery funds	**SB 5527 3**	**-76,557**
Land Use Board of Appeals:		
General Fund	**HB 5028 1**	**-21,627**
Water Resources Department:		
Administrative Services		
General Fund	**HB 5043 1(1)**	**-108,184**
Other funds	**HB 5043 3(1)**	**-4,099**
Field Services		
General Fund	**HB 5043 1(2)**	**-136,226**
Other funds	**HB 5043 3(2)**	**-22,027**
Federal funds	**HB 5043 4(2)**	**-689**
Water Rights and Adjudications		
General Fund	**HB 5043 1(3)**	**-52,065**
Other funds	**HB 5043 3(3)**	**-51,430**
Federal funds	**HB 5043 4(3)**	**-526**
Technical Services		
General Fund	**HB 5043 1(4)**	**-72,311**
Other funds	**HB 5043 3(4)**	**-34,578**
Director's Office		
General Fund	**HB 5043 1(5)**	**-66,927**
Other funds	**HB 5043 3(5)**	**-2,213**
Debt Service		
Lottery funds	**HB 5043 2**	**-926,818**
Oregon Watershed Enhancement Board:		
Operating Expenses, Activities and Projects		
Lottery funds	**SB 5539 5**	**-22,280**
Operations		
Federal funds	**SB 5539 7(1)**	**-6,493**
Department of State Lands:		
Common School Fund Programs		
Other funds	**HB 5035 1(1)**	**-454,595**
Oregon Removal-Fill Mitigation Fund		
Other funds	**HB 5035 1(2)**	**-529**
South Slough National Estuarine Research Reserve Operations		
Other funds	**HB 5035 1(3)**	**-6,039**
Federal funds	**HB 5035 3(1)**	**-5,268**
Debt Service		
Lottery funds	**HB 5035 4**	**-589,920**
State Department of Agriculture:		
Administrative and Support Services		
General Fund	**HB 5002 1(1)**	**-24,908**
Other funds	**HB 5002 2(1)**	**-87,191**
Food Safety		
General Fund	**HB 5002 1(2)**	**-127,991**

Other funds	**HB 5002 2(2)**	**-226,372**
Federal funds	**HB 5002 4(2)**	**-6,822**
Natural Resources		
General Fund	**HB 5002 1(3)**	**-83,692**
Other funds	**HB 5002 2(3)**	**-154,773**
Federal funds	**HB 5002 4(3)**	**-25,383**
Market Access		
General Fund	**HB 5002 1(4)**	**-47,094**
Other funds	**HB 5002 2(4)**	**-126,991**
Federal funds	**HB 5002 4(4)**	**-20,289**
Parks and Natural Resources Fund		
Lottery funds	**HB 5002 3**	**-68,464**
Department of Environmental Quality:		
Air Quality		
General Fund	**HB 5017 1(1)**	**-64,047**
Other funds	**HB 5017 2(1)**	**-273,788**
Federal funds	**HB 5017 5(1)**	**-34,987**
Water Quality		
General Fund	**HB 5017 1(2)**	**-130,439**
Other funds	**HB 5017 2(2)**	**-162,556**
Federal funds	**HB 5017 5(2)**	**-47,973**
Land Quality		
General Fund	**HB 5017 1(3)**	**-4,338**
Other funds	**HB 5017 2(3)**	**-265,766**
Federal funds	**HB 5017 5(3)**	**-30,644**
Agency Management		
Other funds	**HB 5017 2(4)**	**-615,723**
Parks and Natural Resources Fund		
Lottery funds	**HB 5017 3**	**-31,593**
State Department of Fish and Wildlife:		
Fish Division		
General Fund	**SB 5510 1(1)**	**-69,161**
Other funds	**SB 5510 2(1)**	**-513,220**
Lottery funds	**SB 5510 3(1)**	**-15,425**
Federal funds	**SB 5510 4(1)**	**-253,532**
Wildlife Division		
General Fund	**SB 5510 1(2)**	**-14,704**
Other funds	**SB 5510 2(2)**	**-256,006**
Lottery funds	**SB 5510 3(2)**	**-3,201**
Federal funds	**SB 5510 4(2)**	**-53,681**
Administrative Services Division		
General Fund	**SB 5510 1(3)**	**-1,052**
Other funds	**SB 5510 2(3)**	**-1,255,343**
Federal funds	**SB 5510 4(3)**	**-14,029**
Debt Service		
General Fund	**SB 5510 1(4)**	**-324,470**
Capital Improvement		

Other funds	**SB 5510 2(4)**	**-4,077**
State Forestry Department:		
Agency Administration		
General Fund	**HB 5019 1(1)**	**-8,485**
Other funds	**HB 5019 2(1)**	**-742,886**
Federal funds	**HB 5019 4(1)**	**-10,434**
Fire Protection		
General Fund	**HB 5019 1(2)**	**-424,158**
Other funds	**HB 5019 2(2)**	**-301,163**
Federal funds	**HB 5019 4(2)**	**-44,571**
Private Forests		
General Fund	**HB 5019 1(3)**	**-126,777**
Other funds	**HB 5019 2(4)**	**-50,028**
Federal funds	**HB 5019 4(4)**	**-22,542**
Debt Service		
General Fund	**HB 5019 1(4)**	**-2,591,647**
Other funds	**HB 5019 2(6)**	**-17,720**
State Forests		
Other funds	**HB 5019 2(3)**	**-264,017**
Federal funds	**HB 5019 4(3)**	**-79**
Equipment Pool		
Other funds	**HB 5019 2(7)**	**-45,428**
Facilities Maintenance and Management		
Other funds	**HB 5019 2(8)**	**-96**
Debt Service and Costs Relating to Purchase of Land in Gilchrist Forest		
Lottery funds	**HB 5019 3**	**-61,999**
Department of Land Conservation and Development:		
Planning Program		
General Fund	**HB 5027 1(1)**	**-210,807**
Other funds	**HB 5027 2**	**-2,132**
Federal funds	**HB 5027 3**	**-17,182**

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(9) PUBLIC SAFETY.

Agency/Program/Funds	**2019 Oregon Laws Chapter/ Section**	**$ Adjustment**
State Board of Parole and Post-Prison Supervision:		
General Fund	**SB 5528 1**	**-101,621**
Department of State Police: Patrol Services, Criminal Investigations, Gaming		

Enforcement and Office of the State Fire Marshal		
General Fund	**SB 5530 1(1)**	**-1,366,280**
Other funds	**SB 5530 2(1)**	**-476,466**
Federal funds	**SB 5530 3(1)**	**-4,408**
Fish and Wildlife Enforcement		
General Fund	**SB 5530 1(2)**	**-77,482**
Other funds	**SB 5530 2(2)**	**-188,654**
Lottery funds	**SB 5530 4**	**-69,541**
Federal funds	**SB 5530 3(2)**	**-6,958**
Forensic Services and Chief Medical Examiner		
General Fund	**SB 5530 1(3)**	**-227,844**
Other funds	**SB 5530 2(3)**	**-5,569**
Administrative Services, Agency Support and Criminal Justice Information Services		
General Fund	**SB 5530 1(4)**	**-450,415**
Other funds	**SB 5530 2(4)**	**-203,183**
Federal funds	**SB 5530 3(4)**	**-6,659**
Forensic Services		
Federal funds	**SB 5530 3(3)**	**-5,578**
Department of Corrections: Operations and Health Services		
General Fund	**SB 5504 1(1)**	**-2,686,551**
Other funds	**SB 5504 2(1)**	**-23,780**
Central Administration and Administrative Services		
General Fund	**SB 5504 1(2)**	**-5,253,887**
Other funds	**SB 5504 2(2)**	**-21,073**
Offender Management and Rehabilitation		
General Fund	**SB 5504 1(3)**	**-136,281**
Community Corrections		
General Fund	**SB 5504 1(4)**	**-54,462**
Debt Service		
General Fund	**SB 5504 1(5)**	**-505,768**
Oregon Criminal Justice Commission:		
General Fund	**SB 5506 1**	**-42,049**
Other funds	**SB 5506 3**	**-1,451**
Federal funds	**SB 5506 4**	**-1,216**
District Attorneys and Deputies: Department of Justice for District Attorneys		
General Fund	**HB 5014 1**	**-105,735**
Department of Justice: Office of the Attorney General and Administration		

General Fund	**SB 5515 1(1)**	**-34,259**
Other funds	**SB 5515 2(1)**	**-401,353**
Appellate Division		
General Fund	**SB 5515 1(2)**	**-14,156**
Other funds	**SB 5515 2(2)**	**-159,524**
Criminal Justice Division		
General Fund	**SB 5515 1(3)**	**-74,853**
Other funds	**SB 5515 2(4)**	**-105,924**
Federal funds	**SB 5515 3(2)**	**-15,353**
Crime Victim and Survivor Services Division		
General Fund	**SB 5515 1(4)**	**-18,555**
Other funds	**SB 5515 2(5)**	**-61,876**
Federal funds	**SB 5515 3(3)**	**-177,718**
Defense of Criminal Convictions		
General Fund	**SB 5515 1(5)**	**-1,050,206**
Division of Child Support		
General Fund	**SB 5515 1(6)**	**-175,760**
Other funds	**SB 5515 2(8)**	**-174,311**
Federal funds	**SB 5515 3(4)**	**-503,312**
Child Support Enforcement Automated System		
Other funds	**SB 5515 2(9)**	**-6,600**
Debt Service and Related Costs		
General Fund	**SB 5515 1(8)**	**+1,484,988**
Civil Enforcement Division		
Other funds	**SB 5515 2(3)**	**-931,401**
Federal funds	**SB 5515 3(1)**	**-20,569**
General Counsel Division		
Other funds	**SB 5515 2(6)**	**-439,308**
Trial Division		
Other funds	**SB 5515 2(7)**	**-198,723**
Oregon Military Department: Administration		
Other funds	**HB 5031 2(1)**	**-28,641**
Operations		
General Fund	**HB 5031 1(2)**	**-38,119**
Other funds	**HB 5031 2(2)**	**-30,007**
Federal funds	**HB 5031 3(1)**	**-509,493**
Emergency Management		
General Fund	**HB 5031 1(3)**	**-82,486**
Other funds	**HB 5031 2(3)**	**-663,089**
Federal funds	**HB 5031 3(2)**	**-113,936**
Community Support		
Federal funds	**HB 5031 3(3)**	**-67,848**
Debt Service		
General Fund	**HB 5031 1(5)**	**-569,996**
Other funds	**HB 5031 2(5)**	**+33,000**
Capital Improvements		

Federal funds	**HB 5031 3(4)**	**-328**
Department of Public Safety Standards and Training:		
Operations		
Other funds	**SB 5533 2(1)**	**-290,693**
Federal funds	**SB 5533 3**	**-1,145**
Oregon Youth Authority:		
Operations		
General Fund	**SB 5541 1(1)**	**-1,803,255**
Other funds	**SB 5541 2**	**-2,342**
Federal funds	**SB 5541 3**	**-74,149**
Debt Service		
General Fund	**SB 5541 1(5)**	**-3,922,881**

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(10) TRANSPORTATION.

Agency/Program/Funds	2019 Oregon Laws Chapter/ Section	$ Adjustment
Oregon Department of Aviation:		
Operations		
Other funds	**HB 5004 1(1)**	**-30,955**
Federal funds	**HB 5004 2(1)**	**-826**
Aircraft Registration		
Other funds	**HB 5004 1(2)**	**-521**
Pavement Maintenance		
Other funds	**HB 5004 1(3)**	**-608**
Department of Transportation:		
Debt Service		
General Fund	**HB 5039 1**	**-8,904**
Other funds	**HB 5039 2(16)**	**+8,904**
Lottery funds	**HB 5039 4**	**-3,182,760**
Maintenance and Emergency Relief Program		
Other funds	**HB 5039 2(2)**	**-2,896,233**
Preservation Program		
Other funds	**HB 5039 2(3)**	**-130,410**
Bridge Program		
Other funds	**HB 5039 2(4)**	**-167,303**
Operations Program		
Other funds	**HB 5039 2(5)**	**-168,997**
Modernization Program		
Other funds	**HB 5039 2(6)**	**-234,561**
Special Programs		

Other funds	**HB 5039 2(7)**	**-830,974**
Local Government Program		
Other funds	**HB 5039 2(8)**	**-58,025**
Driver and Motor Vehicle Services		
Other funds	**HB 5039 2(9)**	**-685,116**
Motor Carrier Transportation		
Other funds	**HB 5039 2(10)**	**-205,626**
Transportation Program Development		
Other funds	**HB 5039 2(11)**	**-242,522**
Federal funds	**HB 5039 3(2)**	**-570**
Public Transit		
Other funds	**HB 5039 2(12)**	**-18,943**
Federal funds	**HB 5039 3(3)**	**-206**
Rail		
Other funds	**HB 5039 2(13)**	**-37,373**
Federal funds	**HB 5039 3(4)**	**-54,841**
Transportation Safety		
Other funds	**HB 5039 2(14)**	**-13,901**
Federal funds	**HB 5039 3(5)**	**-9,930**
Central Services		
Other funds	**HB 5039 2(15)**	**-4,649,763**

SECTION 162. This 2019 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2019 Act takes effect on its passage.

Passed by House June 30, 2019

.....
Timothy G. Sekerak, Chief Clerk of House

.....
Tina Kotek, Speaker of House

Passed by Senate June 30, 2019

.....
Peter Courtney, President of Senate

Received by Governor:

.....M.,....., 2019

Approved:

.....M.,....., 2019

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....M.,....., 2019

.....
Bev Clarno, Secretary of State

Enrolled
House Bill 2007

Sponsored by Representatives KOTEK, POWER, NOSSE, Senators DEMBROW, FREDERICK, TAYLOR; Representatives HERNANDEZ, HOLVEY, KENY-GUYER, NERON, PRUSAK, SALINAS, SANCHEZ, SCHOUTEN, SMITH WARNER, WILDE, WILLIAMSON, Senator MONNES ANDERSON

CHAPTER .....

AN ACT

Relating to engine emissions; creating new provisions; amending ORS 468.140, 468A.795, 468A.803, 468A.805, 803.045, 815.095, 815.305, 815.315, 815.320 and 815.325; and declaring an emergency.

Be It Enacted by the People of the State of Oregon:

USES OF ENVIRONMENTAL MITIGATION TRUST AGREEMENT MONEYS

SECTION 1. ORS 468A.795 is amended to read:

468A.795. As used in ORS 468A.795 to 468A.807:

(1) "Alternative fuel" means biofuels, biogas, natural gas, liquefied petroleum gas, hydrogen and electricity.

(2) "Best available exhaust control technology" means the most effective exhaust controls to reduce diesel particulate that rely on passively regenerated diesel particulate control technology supported in a vehicle's normal duty cycle.

[*(3) "Combined weight" has the meaning given that term in ORS 825.005.*]

[*(4)*] **(3)** "Cost-effectiveness threshold" means the cost, in dollars, per ton of diesel particulate matter reduced, as established by rule of the Environmental Quality Commission.

[*(5)*] **(4)** "Diesel engine" means a compression ignition engine.

[*(6)*] **(5)** "Environmental Mitigation Trust Agreement" means the **fully executed** Environmental Mitigation Trust Agreement **for State Beneficiaries effective October 2, 2017, and issued pursuant to Paragraph 17 of** [*required by*] the Volkswagen "Clean Diesel" Marketing, Sales Practices and Products Liability Litigation partial consent decree dated October 25, 2016.

[*(7)*] **(6)** "Equivalent equipment" means a piece of equipment that performs the same function and has the equivalent horsepower to a piece of equipment subject to a replacement.

[*(8)*] **(7)** "Equivalent motor vehicle" means a motor vehicle that performs the same function and is in the same weight class as a motor vehicle subject to a replacement.

(8) "Gross vehicle weight rating" means the value specified by the manufacturer as the maximum loaded weight of a single or a combination vehicle.

(9) "Heavy-duty truck" means a motor vehicle or combination of vehicles operated as a unit that has a [*combined weight*] **gross vehicle weight rating** that is greater than 26,000 pounds.

(10) "Incremental cost" means the cost of a qualifying repower or retrofit less a baseline cost that would otherwise be incurred in the normal course of business.

(11) "Medium-duty truck" means a motor vehicle or combination of vehicles operated as a unit that has a [*combined weight*] **gross vehicle weight rating** that is greater than 14,000 pounds but less than or equal to 26,000 pounds.

(12) "Motor vehicle" has the meaning given that term in ORS 825.005.

(13) "Nonroad diesel engine" means a diesel engine of 25 horsepower or more that is not designed primarily to propel a motor vehicle on public highways.

[*(14) "Oregon diesel engine" means an engine at least 50 percent of the use of which, as measured by miles driven or hours operated, will occur in Oregon for the three years following the repowering or retrofitting of the engine.*]

[*(15)*] **(14)** "Oregon diesel truck engine" means a diesel engine in a truck at least 50 percent of the use of which, as measured by miles driven or hours operated, has occurred in Oregon for the two years preceding the scrapping of the engine.

[*(16)*] **(15)** "Public highway" has the meaning given that term in ORS 825.005.

[*(17)(a)*] **(16)(a)** "Replacement" means:

(A) To scrap a motor vehicle powered by a diesel engine and replace the motor vehicle with an equivalent motor vehicle; or

(B) To scrap a piece of equipment powered by a nonroad diesel engine and replace the equipment with equivalent equipment.

(b) "Replacement" does not mean ordinary maintenance, repair or replacement of a diesel engine.

[*(18)*] **(17)** "Repower" means to scrap an old diesel engine and substitute it with a new engine, a used engine or a remanufactured engine, or with electric motors, drives or fuel cells, with a minimum useful life of seven years.

[*(19)*] **(18)** "Retrofit" means to equip a diesel engine with new emissions-reducing parts or technology after the manufacture of the original engine **or to convert the diesel engine into an engine capable of being powered by alternative fuel**. A retrofit must use the greatest degree of emissions reduction available for the particular application of the equipment retrofitted that meets the cost-effectiveness threshold.

[*(20)*] **(19)** "Scrap" means to destroy, render inoperable and recycle.

[*(21)*] **(20)** "Truck" means a motor vehicle or combination of vehicles operated as a unit that has a [*combined weight*] **gross vehicle weight rating** that is greater than 14,000 pounds.

SECTION 2. ORS 468A.805 is amended to read:

468A.805. (1) Subject to and consistent with ORS 468A.803 (8) and with the terms of the Environmental Mitigation Trust Agreement, any moneys received by the State of Oregon pursuant to the agreement that are deposited in the Clean Diesel Engine Fund under ORS 468A.801 must [*be used by the Department of Environmental Quality to award grants for the purpose of reducing nitrogen oxides emissions from diesel engines.*]

[*(2)(a) To the extent authorized by the agreement, the department shall allocate moneys awarded pursuant to subsection (1) of this section first to*] **be expended by the Department of Environmental Quality as follows:**

(a) The department shall award grants to owners and operators of school buses to reduce emissions from at least 450 school buses powered by diesel engines operating in this state.

(b) Moneys not expended under paragraph (a) of this subsection must be:

(A) Awarded as grants for the purpose of reducing emissions from diesel engines; or

(B) Utilized by the department as the State of Oregon's voluntary matching funds under the Diesel Emissions Reduction Act Program in the Energy Policy Act of 2005, 42 U.S.C. 16133, and for the purpose of awarding grants for reducing diesel particulate matter emissions from diesel engines.

[*(b)*] **(2)(a)** In awarding grants under [*this subsection*] **subsection (1)(a) of this section**, the department shall begin by awarding grants to owners and operators of school buses powered by diesel engines that are of the median model year of school buses powered by diesel engines operating in this state, and shall proceed to award grants for school buses powered by diesel engines

through the adjoining model years until the requirements of [*paragraph (a) of this subsection*] **subsection (1)(a) of this section** are met. A grant may be awarded under [*this subsection*] **subsection (1)(a) of this section** for any school bus powered by a diesel engine within the control of an owner or operator that meets the following conditions:

(A) The school bus has at least three years of remaining useful life;

(B) Use of the school bus has occurred in Oregon during the year preceding the date of the grant; and

(C) For the three years following receipt of a grant award, use of the school bus to which the owner or operator applies the grant will occur in Oregon.

[*(c)*] **(b)** The grant amount per school bus awarded under [*this paragraph*] **subsection (1)(a) of this section** shall be for:

(A) $50,000 or 30 percent of the cost to purchase a school bus that meets minimum standards adopted by the State Board of Education under ORS 820.100 for the applicable class or type of school bus, whichever is less; or

(B) Up to 100 percent of the cost to retrofit a school bus with emissions-reducing parts or technology that results in a reduction of diesel particulate matter emissions by at least 85 percent when compared with the baseline emissions for the relevant engine year and application.

[*(3) Except for awarding grants pursuant to subsection (2) of this section, the department may not award grants from the moneys described under subsection (1) of this section without prior approval by the Legislative Assembly by law.*]

(3) In awarding grants pursuant to subsection (1)(b) of this section, the department shall give preference to projects that will:

(a) Support compliance with section 4 of this 2019 Act or with contract specifications or preferences related to emissions standards for diesel engines established by a public body, as defined in ORS 174.109;

(b) Be carried out by a grant applicant that is a disadvantaged business enterprise, a minority-owned business, a woman-owned business, a business that a service-disabled veteran owns or an emerging small business, as those terms are defined in ORS 200.005;

(c) Involve the replacement, repower or retrofit of one or more motor vehicles or pieces of equipment that have at least three years of remaining useful life at the time that the grant agreement is executed;

(d) Support the utilization of fuels for which regulated parties may generate credits under the clean fuels program adopted by rule by the Environmental Quality Commission under ORS 468A.266 (1)(b);

(e) Benefit owners and operators of heavy-duty trucks, if the fleet of the owner or operator includes only one heavy-duty truck and the heavy-duty truck is registered in Multnomah, Clackamas or Washington County;

(f) Benefit small fleets other than as described in paragraph (e) of this subsection;

(g) Involve the retrofit of concrete mixer trucks or trucks that are used for the transportation of aggregate; or

(h) Meet the criteria of any other preferences that the commission may establish by rule, if the department determines that the additional preferences are necessary to ensure that grant awards result in the reduction of emissions from diesel engines.

(4) The commission may adopt rules as necessary to implement the provisions of this section.

TITLING AND REGISTRATION OF CERTAIN VEHICLES; DIESEL ENGINE REQUIREMENTS

SECTION 3. Sections 4 and 5 of this 2019 Act are added to and made a part of the Oregon Vehicle Code.

SECTION 4. (1) As used in this section and section 5 of this 2019 Act:

(a) "Diesel engine" has the meaning given that term in ORS 468A.795.

(b) "Heavy-duty truck" has the meaning given that term in ORS 468A.795.

(c) "Medium-duty truck" has the meaning given that term in ORS 468A.795.

(d) "Public body" has the meaning given that term in ORS 174.109.

(2) On and after January 1, 2025, the Department of Transportation may not issue a certificate of title for the following motor vehicles if the address of the owner of the motor vehicle is located within Multnomah, Clackamas or Washington County:

(a) A medium-duty truck powered by a model year 2009 or older diesel engine.

(b) A heavy-duty truck powered by a model year 2006 or older diesel engine.

(3) The department may not issue registration or renewal of registration on and after the following dates for the following motor vehicles if the address of the owner of the motor vehicle is located within Multnomah, Clackamas or Washington County:

(a) January 1, 2023, for a medium-duty truck or a heavy-duty truck if the motor vehicle is powered by a model year 1996 or older diesel engine.

(b) January 1, 2029, for:

(A) A medium-duty truck powered by a model year 2009 or older diesel engine.

(B) A heavy-duty truck powered by a model year 2009 or older diesel engine owned by a public body.

(C) A heavy-duty truck powered by a model year 2006 or older diesel engine owned by a person other than a public body.

(4) Notwithstanding subsections (2) and (3) of this section, the department may issue a certificate of title, issue registration or issue renewal of registration for a motor vehicle described in subsection (2) or (3) of this section after a date described in subsection (2) or (3) of this section if:

(a) The diesel engine that powers the motor vehicle has been retrofitted with approved retrofit technology pursuant to rules adopted by the Environmental Quality Commission under section 7 of this 2019 Act; and

(b) Proof of certification of the retrofit has been issued under section 7 of this 2019 Act.

(5) The following motor vehicles are exempt from the requirements of this section:

(a) Motor vehicles registered as farm vehicles under the provisions of ORS 805.300.

(b) Farm tractors.

(c) Implements of husbandry.

(d) Motor vehicles used exclusively as training vehicles.

(e) Publicly and privately owned emergency vehicles.

(f) Ambulances.

(g) Campers.

(h) Motor homes.

(i) Recreational vehicles.

(j) Heavy-duty trucks operated for 5,000 miles or fewer on highways of this state during one calendar year.

(k) Carriers with a fleet size of five or fewer heavy-duty trucks.

(L) Antique vehicles.

(m) Motor trucks, as defined in ORS 801.355, used primarily to transport logs.

(6)(a) In order for registration to continue to be valid for a motor vehicle that is owned by a public body and subject to subsection (3) of this section, the public body shall, in a manner determined by the department by rule, submit proof to the department that the motor vehicle complies with subsection (3) of this section. Proof of compliance must be on a form supplied by the department and must include such information as the department may require. Proof of compliance for a motor vehicle owned by a public body is valid until the ownership of the vehicle changes.

(b) The department shall provide notice to a public body of the requirement under this subsection to submit proof of compliance with subsection (3) of this section. The notice shall

be issued to the public body no later than one year prior to the date that the proof of compliance must be submitted to the department.

(7) The department may adopt rules as necessary to administer this section.

SECTION 5. (1) No later than September 15 of each year, the Department of Transportation shall submit a report in the manner provided by ORS 192.245 to the interim committees of the Legislative Assembly related to transportation and the environment on the registration of medium-duty trucks and heavy-duty trucks in this state. The purposes of the report shall be to identify and address trends in the registration of medium-duty trucks and heavy-duty trucks in this state over time and to identify any effects that the requirements of section 4 of this 2019 Act may have on the trends in registration.

(2) The report shall include information on:

(a) The number of medium-duty trucks and heavy-duty trucks registered in each county in this state; and

(b) The number of medium-duty trucks and heavy-duty trucks registered in this state that are motor vehicles described in section 4 (5) of this 2019 Act.

SECTION 6. Section 7 of this 2019 Act is added to and made a part of ORS chapter 468A.

SECTION 7. (1) The Environmental Quality Commission shall adopt by rule criteria for certification of approved retrofit technologies for the retrofit of a diesel engine that powers a medium-duty truck or a heavy-duty truck. In determining the criteria and approved retrofit technologies, the commission shall consider:

(a) Regulations adopted by the State of California for reducing diesel engine emissions from in-use medium-duty trucks and heavy-duty trucks; and

(b) The list of technologies approved as qualifying retrofits included in the standards established by the commission under ORS 468A.799.

(2) The commission shall prescribe by rule the manner for issuing certification that a diesel engine has been retrofitted with approved retrofit technology in compliance with the criteria adopted by rule under subsection (1) of this section.

(3) When proof of certification that a diesel engine has been retrofitted with approved retrofit technology is required under section 4 of this 2019 Act, the proof may be provided by any means that the Department of Transportation and the commission determine by joint rulemaking or by interagency agreement to be satisfactory. Proof of certification may include, but need not be limited to, a certificate of compliance.

SECTION 8. ORS 803.045 is amended to read:

803.045. (1) The Department of Transportation shall issue title for a vehicle if the applicant and the vehicle meet the following qualifications:

(a) The applicant must satisfy the department that the applicant is the owner of the vehicle and is otherwise entitled to have title issued in the applicant's name.

(b) Except as otherwise provided in ORS 803.050 (2), the applicant must submit a completed and signed application for title described in ORS 803.050.

(c) The applicant must pay the fee for issuance of a certificate of title under ORS 803.090 or the fee for issuance of title in another form, as established by the department by rule in accordance with ORS 803.012.

(d) If the vehicle is a reconstructed vehicle or an assembled vehicle, the applicant must provide the following information in addition to any other information required under this section:

(A) The certificate of title last issued for the frame of the vehicle, a salvage title certificate issued for the vehicle or other evidence of ownership satisfactory to the department.

(B) Bills of sale for major components used to build the vehicle.

(e) If the vehicle is covered by an Oregon title or salvage title certificate, the applicant shall surrender the Oregon title or salvage title certificate, submit an application as provided under ORS 803.065 or submit other evidence of ownership satisfactory to the department.

(f) Unless the department adopts rules to the contrary, if the vehicle is from another jurisdiction, the applicant shall surrender to the department with the application the certificate of title is-

sued by the other jurisdiction, if such jurisdiction requires certificates of title. If such jurisdiction does not require certificates of title, then the applicant shall surrender the registration cards.

(g) If required by the department, the applicant must submit proof of ownership as described under ORS 803.205.

(h) Other than a racing activity vehicle as defined in ORS 801.404, if the department has reason to believe a vehicle was not certified by the original manufacturer as conforming to federal vehicle standards, the department may require the applicant to provide proof satisfactory to the department that the vehicle conforms to federal vehicle standards.

(i) Unless the vehicle is exempted from odometer disclosure requirements, the applicant shall submit an appropriate odometer disclosure form. The department shall determine what constitutes an appropriate form in any particular situation. The department may make exceptions by rule to the requirement for submission of an odometer disclosure form.

(2)[*(a)*] The department may not issue title for a vehicle:

[*(A)*] **(a)** Required by ORS 803.210 to be inspected unless the vehicle has been inspected as described in ORS 803.212 and the inspection fee paid under ORS 803.215.

[*(B)*] **(b)** If the current vehicle title, certificate or ownership document is a junk title, junk certificate or similar ownership document issued by another jurisdiction, or has a junk or similar brand or notation.

(c) As prescribed in section 4 of this 2019 Act.

[*(b)*] **(3)** The department may adopt any rules it considers necessary for the administration of [*this*] subsection **(2)(a) and (b) of this section**.

SECTION 9. ORS 815.095 is amended to read:

815.095. (1) A person commits the offense of making unlawful sales of, installations of or representations concerning vehicle pollution control systems if the person does any of the following:

(a) Sells, displays, advertises or represents as a certified system any motor vehicle pollution control system that is not certified under ORS 468A.365.

(b) Sells, displays, advertises or represents as an approved retrofit technology any retrofit technology that is not approved under section 7 of this 2019 Act.

[*(b)*] **(c)** Installs or sells for installation upon a motor vehicle any motor vehicle pollution control system for which a certificate of approval has not been issued under ORS 468A.365.

(2) The offense described in this section, making unlawful sales, installations or representations concerning vehicle pollution control systems, is a Class A misdemeanor but each day of violation does not constitute a separate offense.

SECTION 10. ORS 815.305 is amended to read:

815.305. (1) A person commits the offense of unlawful disconnection or alteration of pollution control equipment if the person does any of the following:

(a) Disconnects or permits to be disconnected a factory installed motor vehicle air pollution control device or a factory-installed system, as defined in ORS 468A.350, or knowingly and willfully permits such device or factory-installed system to become or remain inoperative.

(b) Modifies or alters a certified system or factory-installed system, as defined in ORS 468A.350, in a manner that decreases its efficiency or effectiveness in the control of air pollution.

(c) Modifies or alters an installed, approved retrofit technology for which proof of certification has been issued under section 7 of this 2019 Act in a manner that decreases its efficiency or effectiveness in the control of air pollution.

(2) The following exemptions to this section are established:

(a) This section does not apply when factory-installed motor vehicle air pollution control equipment, systems or devices are disconnected for the purpose of conversion to gaseous fuels including, but not limited to, liquefied petroleum gases and natural gases in liquefied or gaseous form.

(b) This section is not intended to prohibit the use of replacement, conversion, turbocharger or other alternative components in a certified or factory-installed system if the components do not significantly affect the efficiency or effectiveness of the system in controlling air pollution.

(3) The offense described in this section, unlawful disconnection or alteration of pollution control equipment, is a Class A misdemeanor, but each day of violation does not constitute a separate offense.

SECTION 11. ORS 815.315 is amended to read:

815.315. (1) A person commits the offense of use of improper certificate for pollution control system if the person makes, issues or knowingly uses any imitation or counterfeit of a certificate of compliance described under ORS 815.310 **or section 7 of this 2019 Act**.

(2) The offense described in this section, use of improper certificate for pollution control system, is a Class B traffic violation, but each day of violation does not constitute a separate offense.

SECTION 12. ORS 815.320 is amended to read:

815.320. (1) A person commits the offense of unlawful certification of compliance with pollution control requirements if the person does any of the following:

(a) Falsely certifies that a motor vehicle is equipped with a functioning certified system, as defined in ORS 468A.350, or that the motor vehicle complies with the rules and standards adopted by the Environmental Quality Commission under ORS 468A.360.

(b) Falsifies any information on the certificate of compliance described under ORS 815.310.

(c) Falsely certifies that a diesel engine has been retrofitted with approved retrofit technology under section 7 of this 2019 Act.

(d) Falsifies any information on the certificate of compliance described under section 7 of this 2019 Act.

[*(c)*] **(e)** With a purpose to defraud or with intent, causes registration of a motor vehicle that would not otherwise be eligible for registration because of its failure to comply with**:**

(A) Rules and standards adopted by the Environmental Quality Commission under ORS 468A.360**; or**

(B) Section 4 of this 2019 Act.

(2) The offense described in this section, unlawful certification of compliance with pollution control requirements, is a Class A misdemeanor, but each day of violation does not constitute a separate offense.

SECTION 13. ORS 815.325 is amended to read:

815.325. (1) A person commits the offense of unlawfully requiring repair for certification with pollution control requirements if the person requires as a condition of the issuance of a certification of compliance described under ORS 815.310 **or proof of certification described under section 7 of this 2019 Act** any repairs or services unnecessary for compliance with **section 4 of this 2019 Act or with** rules or standards adopted under ORS 468A.350, 468A.355, 468A.365 and 468A.385.

(2) The offense described in this section, unlawfully requiring repair for certification of compliance with pollution control requirements, is a Class A misdemeanor, but each day of violation does not constitute a separate offense.

VOLUNTARY EMISSIONS CONTROL LABEL PROGRAM

SECTION 14. Section 15 of this 2019 Act is added to and made a part of ORS chapter 468A.

SECTION 15. (1) The Environmental Quality Commission shall adopt by rule a program allowing for an owner or operator of a piece of construction equipment powered by a nonroad diesel engine and operated in Oregon to voluntarily demonstrate to the Department of Environmental Quality the emissions profile of the nonroad diesel engine powering the equipment, and to receive and display an emission control label on the piece of construction equipment.

(2) The department may contract with an independent third-party to implement the program described in subsection (1) of this section.

(3) The commission may establish by rule a schedule of fees for participation in the program developed under this section. The fees established under this section shall be based upon the costs of the department in carrying out the program.

(4) The fees collected under subsection (3) of this section shall be deposited into the State Treasury to the credit of an account of the department and are continuously appropriated to the department for payment of the costs of the department in carrying out the provisions of this section.

MOTOR VEHICLE EMISSIONS STANDARDS; CIVIL PENALTIES

SECTION 16. ORS 468.140 is amended to read:

468.140. (1) In addition to any other penalty provided by law, any person who violates any of the following shall incur a civil penalty for each day of violation in the amount prescribed by the schedule adopted under ORS 468.130:

(a) The terms or conditions of any permit required or authorized by law and issued by the Department of Environmental Quality or a regional air quality control authority.

(b) Any provision of ORS 164.785, 448.305, 454.010 to 454.040, 454.205 to 454.255, 454.505 to 454.535, 454.605 to 454.755 and 783.625 to 783.640 and ORS chapter 467 and ORS chapters 468, 468A and 468B.

(c) Any rule or standard or order of the Environmental Quality Commission adopted or issued pursuant to ORS 448.305, 454.010 to 454.040, 454.205 to 454.255, 454.505 to 454.535, 454.605 to 454.755 and 783.625 to 783.640 and ORS chapter 467 and ORS chapters 468, 468A and 468B.

(d) Any term or condition of a variance granted by the commission or department pursuant to ORS 467.060.

(e) Any rule or standard or order of a regional authority adopted or issued under authority of ORS 468A.135.

(f) The financial assurance requirement under ORS 468B.390 and 468B.485 or any rule related to the financial assurance requirement under ORS 468B.390.

(2) Each day of violation under subsection (1) of this section constitutes a separate offense.

(3)(a) In addition to any other penalty provided by law, any person who intentionally or negligently causes or permits the discharge of oil or hazardous material into the waters of the state or intentionally or negligently fails to clean up a spill or release of oil or hazardous material into the waters of the state as required by ORS 466.645 shall incur a civil penalty not to exceed the amount of $100,000 for each violation.

(b) In addition to any other penalty provided by law, the following persons shall incur a civil penalty not to exceed the amount of $25,000 for each day of violation:

(A) Any person who violates the terms or conditions of a permit authorizing waste discharge into the air or waters of the state.

(B) Any person who violates any law, rule, order or standard in ORS 448.305, 454.010 to 454.040, 454.205 to 454.255, 454.505 to 454.535, 454.605 to 454.755 and 783.625 to 783.640 and ORS chapters 468, 468A and 468B relating to air or water pollution.

(C) Any person who violates the provisions of a rule adopted or an order issued under ORS 459A.590.

(4) In addition to any other penalty provided by law, any person who violates the provisions of ORS 468B.130 shall incur a civil penalty not to exceed the amount of $1,000 for each day of violation.

[*(5) Subsection (1)(c) and (e) of this section does not apply to violations of motor vehicle emission standards which are not violations of standards for control of noise emissions.*]

(5) Notwithstanding subsection (1)(c) and (e) of this section, the owner or lessee of a motor vehicle may not incur a civil penalty for a violation of the requirement that the owner or lessee obtain a motor vehicle pollution control system certificate of compliance issued under ORS 468A.380.

(6) Notwithstanding the limits of ORS 468.130 (1) and in addition to any other penalty provided by law, any person who intentionally or negligently causes or permits open field burning contrary to the provisions of ORS 468A.555 to 468A.620 and 468A.992, 476.380 and 478.960 shall be assessed by the department a civil penalty of at least $20 but not more than $40 for each acre so burned. Any amounts collected by the department pursuant to this subsection shall be deposited with the State Treasurer to the credit of the General Fund and shall be available for general governmental expense. As used in this subsection, "open field burning" does not include propane flaming of mint stubble.

CLEAN DIESEL IN PUBLIC CONTRACTS

SECTION 17. Section 18 of this 2019 Act is added to and made a part of the Public Contracting Code.

SECTION 18. (1) As used in this section, "diesel engine," "nonroad diesel engine" and "motor vehicle" have the meanings given those terms in ORS 468A.795.

(2) Except as provided in subsection (4) of this section, a public improvement contract must require at least 80 percent of the total fleet of motor vehicles that are motor vehicles powered by diesel engines and equipment powered by nonroad diesel engines used on site and in the course of performing the contract to be:

(a) Motor vehicles powered by model year 2010 or newer diesel engines; and

(b) Equipment powered by nonroad diesel engines, whether or not capable of being powered by alternative fuel, that meet or exceed United States Environmental Protection Agency Tier 4 exhaust emission standards for nonroad compression ignition engines.

(3) Subsection (2) of this section applies only to a public improvement contract for a public improvement:

(a) With a value of $20 million or more;

(b) For which the contracting agency is a state contracting agency; and

(c) If the public improvement is located within Multnomah, Clackamas or Washington County.

(4)(a) The Department of Environmental Quality may by order establish minimum standards for contract specifications relating to the use of diesel engines in the course of performing a public improvement contract by a state contracting agency. In establishing standards under this subsection, the department shall take into consideration methods for assisting contractors certified, under ORS 200.055, as disadvantaged business enterprises, minority-owned businesses, women-owned businesses, businesses owned by service-disabled veterans or emerging small businesses in complying with the minimum standards for contract specifications.

(b) The Director of Transportation, the Director of the Oregon Department of Administrative Services and the Attorney General may adopt rules for contract specifications relating to the use of diesel engines on site and in the course of performing a public improvement contract by a state contracting agency. In adopting rules under this paragraph, the directors and the Attorney General shall consider the minimum standards established by the Department of Environmental Quality under paragraph (a) of this subsection.

(c) As an alternative to meeting the requirements of subsection (2) of this section, a public improvement contract subject to subsection (2) of this section may include contract specifications that meet the minimum standards applicable to the public improvement contract under rules adopted pursuant to paragraph (b) of this subsection.

SECTION 18a. (1) Section 18 of this 2019 Act applies to public improvement contracts advertised or solicited on or after January 1, 2022, or, for public improvement contracts that are not advertised or solicited, public improvement contracts that a contracting agency enters into on or after January 1, 2022.

(2) Notwithstanding subsection (1) of this section, section 18 of this 2019 Act applies to any public improvement contract advertised or solicited on or after the effective date of this 2019 Act or, for a public improvement contract that is not advertised or solicited, any public improvement contract that a contracting agency enters into on or after the effective date of this 2019 Act, if the public improvement contract is for:

(a) The Interstate 5 Rose Quarter Project;

(b) The Interstate 205 Abernethy Bridge Project;

(c) The Interstate 205 Freeway Widening Project;

(d) The State Highway 217 Northbound Project; or

(e) The State Highway 217 Southbound Project.

SUPPORTING BUSINESSES IN REDUCING DIESEL EMISSIONS TASK FORCE

SECTION 19. (1) The Supporting Businesses in Reducing Diesel Emissions Task Force is established.

(2) The task force consists of 11 members appointed as follows:

(a) The President of the Senate shall appoint one member from the majority party of the Senate and one member from the minority party of the Senate.

(b) The Speaker of the House of Representatives shall appoint one member from the majority party of the House of Representatives and one member from the minority party of the House of Representatives.

(c) The President and the Speaker shall coordinate to jointly appoint seven members as follows:

(A) One member of the public who is an elected official of a government entity having jurisdiction in an area with elevated concentrations of diesel particulate matter;

(B) Two members of the public who represent organizations concerned with the impacts of diesel emissions on health and communities;

(C) One member of the public who represents the trucking or freight industry;

(D) One member of the public who represents a business that operates equipment that is likely to be powered by diesel engines;

(E) One member of the public who represents contractors or businesses that retain the services of subcontractors that operate motor vehicles or equipment powered by diesel engines; and

(F) One member of the public who represents environmental justice communities.

(3) The task force shall:

(a) Consider public funding strategies for supporting businesses in reducing emissions from diesel engines used in the course of conducting business activities.

(b) Evaluate and develop recommendations related to funding strategies that shall include, but need not be limited to:

(A) Taxes;

(B) Fees;

(C) Contract requirements or funding set-asides; and

(D) Strategies employed by other states to accrue funds for diesel emissions reduction programs.

(c) Develop statewide incentive strategies to encourage replacement, repower or retrofitting of medium-duty trucks and heavy-duty trucks owned by owners located outside Multnomah, Clackamas or Washington County, taking into consideration the incentive strategies employed by adjoining states.

(d) Identify the barriers to small contractor participation in public contracting that exist under clean diesel in public contracting provisions.

(4) A majority of the voting members of the task force constitutes a quorum for the transaction of business.

(5) Official action by the task force requires the approval of a majority of the voting members of the task force, except that in the event of a tie vote, the vote of the chairperson shall decide the action.

(6) The task force shall elect one of its members to serve as chairperson.

(7) If there is a vacancy for any cause, the appointing authority shall make an appointment to become immediately effective.

(8) The task force shall first convene no later than September 15, 2019, and shall meet at times and places specified by the call of the chairperson or of a majority of the voting members of the task force.

(9) The task force may adopt rules necessary for the operation of the task force.

(10) The task force shall submit a report in the manner provided by ORS 192.245, and may include recommendations for legislation, to the interim committees of the Legislative Assembly related to environment and natural resources no later than September 15, 2020.

(11) The Legislative Policy and Research Director shall provide staff support to the task force.

(12) Members of the Legislative Assembly appointed to the task force are nonvoting members of the task force and may act in an advisory capacity only.

(13) Members of the task force who are not members of the Legislative Assembly are not entitled to compensation or reimbursement for expenses and serve as volunteers on the task force.

(14) All agencies of state government, as defined in ORS 174.111, are directed to assist the task force in the performance of the duties of the task force and, to the extent permitted by laws relating to confidentiality, to furnish information and advice the members of the task force consider necessary to perform their duties.

SECTION 20. Section 19 of this 2019 Act is repealed on December 31, 2020.

MISCELLANEOUS

SECTION 21. ORS 468A.803 is amended to read:

468A.803. (1) The Department of Environmental Quality shall use the moneys in the Clean Diesel Engine Fund to award:

(a) Grants and loans to the owners and operators of motor vehicles powered by diesel engines, and equipment powered by nonroad diesel engines, for up to 25 percent of the certified costs of qualifying replacements as described in ORS 468A.797 and 468A.799;

(b) Grants and loans to the owners and operators of diesel engines for up to 100 percent of the certified costs of qualifying retrofits as described in ORS 468A.797 and 468A.799;

(c) Grants and loans to the owners and operators of nonroad diesel engines for up to 25 percent of the certified costs of qualifying repowers as described in ORS 468A.797 and 468A.799; and

(d) Grants to the owners of Oregon diesel truck engines to scrap those engines.

(2) The Environmental Quality Commission by rule may set grant or loan award rates at a percentage that is greater than a percentage allowed under subsection (1) of this section, provided that the grant or loan assistance will not exceed the cost-effectiveness threshold, if the higher percentage award rate would:

(a) Benefit sensitive populations or areas with elevated concentrations of diesel particulate matter; or

(b) Otherwise increase participation by those categories of owners or operators.

(3) In determining the amount of a grant or loan under this section, the department must reduce the incremental cost of a qualifying replacement, repower or retrofit by the value of any existing financial incentive that directly reduces the cost of the qualifying replacement, repower or retrofit, including tax credits, other grants or loans, or any other public financial assistance.

(4) The department may certify third parties to perform qualifying replacements, repowers and retrofits and may contract with third parties to perform such services for the certified costs of

qualifying replacements, repowers and retrofits. The department may also contract with institutions of higher education or other public bodies as defined by ORS 174.109 to train and certify third parties to perform qualifying replacements, repowers and retrofits.

(5) The department may not award a grant or loan for a replacement, repower or retrofit under subsection (1) of this section unless the grant or loan applicant demonstrates to the department's satisfaction that the resulting equivalent motor vehicle, equivalent equipment, repowered nonroad diesel engine or retrofitted diesel engine will undergo at least 50 percent of its use in Oregon, as measured by miles driven or hours operated, for the three years following the replacement, repower or retrofit.

(6) The department may not award a grant to scrap an Oregon diesel truck engine under subsection (1)**(d)** of this section unless the engine was manufactured prior to 1994 and the engine is in operating condition at the time of the grant application or, if repairs are needed, the owner demonstrates to the department's satisfaction that the engine can be repaired to an operating condition for less than its commercial scrap value. The commission shall adopt rules for a maximum grant awarded under subsection (1)**(d)** of this section for an engine in a heavy-duty truck and for an engine in a medium-duty truck. A grant awarded under subsection (1)**(d)** of this section may not be combined with any other tax credits, grants or loans, or any other public financial assistance, to scrap an Oregon diesel truck engine.

(7) Subject to and consistent with federal law, any moneys received from the federal government that are deposited in the Clean Diesel Engine Fund under ORS 468A.801 (2)(b) must be used for initiatives to reduce emissions from diesel engines. Subsections (1) to (6) of this section and ORS 468A.797 and 468A.799 do not apply to use of moneys in the fund received from the federal government.

(8) Any moneys received by the State of Oregon pursuant to a voluntary written agreement or a settlement approved in an administrative or judicial proceeding that are deposited in the Clean Diesel Engine Fund must be used by the department for activities consistent with the terms and conditions of the agreement or settlement. Subsections (1) to (6) of this section and ORS 468A.797 and 468A.799 do not apply to the use of moneys in the fund received pursuant to this subsection.

(9) Except as provided in subsection (8) of this section, the department may use the moneys in the Clean Diesel Engine Fund to pay expenses of the department in administering the program described in ORS 468A.795 to 468A.807.

SECTION 22. (1) Sections 3 to 7, 14 and 15 of this 2019 Act and the amendments to statutes by sections 1, 2, 8 to 13 and 21 of this 2019 Act become operative on January 1, 2020.

(2) The Environmental Quality Commission, the Department of Environmental Quality and the Department of Transportation may take any action before the operative date specified in subsection (1) of this section that is necessary for the commission and the departments to exercise, on and after the operative date specified in subsection (1) of this section, all of the duties, functions and powers conferred on the commission and the departments by sections 3 to 7, 14 and 15 of this 2019 Act and the amendments to statutes by sections 1, 2, 8 to 13 and 21 of this 2019 Act.

SECTION 23. In addition to and not in lieu of any other appropriation, there is appropriated to the Department of Environmental Quality, for the biennium beginning July 1, 2019, out of the General Fund, the amount of $407,718, which may be expended to carry out the duties of the department under this 2019 Act.

SECTION 24. The unit captions used in this 2019 Act are provided only for the convenience of the reader and do not become part of the statutory law of this state or express any legislative intent in the enactment of this 2019 Act.

SECTION 25. This 2019 Act being necessary for the immediate preservation of the public peace, health and safety, an emergency is declared to exist, and this 2019 Act takes effect on its passage.

Passed by House June 25, 2019

.....
Timothy G. Sekerak, Chief Clerk of House

.....
Tina Kotek, Speaker of House

Passed by Senate June 30, 2019

.....
Peter Courtney, President of Senate

Received by Governor:

.....M.,....., 2019

Approved:

.....M.,....., 2019

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....M.,....., 2019

.....
Bev Clarno, Secretary of State

Enrolled
House Bill 3273

Sponsored by Representative SCHOUTEN, Senators HEARD, STEINER HAYWARD; Representatives ALONSO LEON, BARKER, DOHERTY, FAHEY, GOMBERG, GORSEK, GREENLICK, HELM, HELT, HERNANDEZ, KENY-GUYER, KOTEK, MARSH, MCLAIN, MITCHELL, NERON, NOSSE, PILUSO, POWER, PRUSAK, REARDON, SALINAS, SANCHEZ, SMITH G, WILLIAMS, WILLIAMSON, Senators BOQUIST, DEMBROW, FAGAN, GELSER, GOLDEN, MANNING JR, MONNES ANDERSON, TAYLOR

CHAPTER .....

AN ACT

Relating to drugs; and prescribing an effective date.

Be It Enacted by the People of the State of Oregon:

SECTION 1. Definitions. As used in sections 1 to 23 of this 2019 Act:

(1) "Analogous product" means:

(a) With regard to a virus, a product prepared from or with a virus or agent that is actually or potentially infectious, regardless of the degree of virulence or toxigenicity of the specific virus strain used.

(b) With regard to a therapeutic serum, a product composed of whole blood or plasma, or that contains some organic constituent or product that is not a hormone or amino acid derived from whole blood, plasma or serum.

(c) With regard to an antitoxin or toxin, a product, regardless of its origin source, that is intended to be applicable to the prevention, treatment or cure of a disease or human injury through a specific immune process.

(2) "Antitoxin" means a product containing the soluble substance in serum or other bodily fluid of an immunized animal that specifically neutralizes the toxin to which the animal is immune.

(3) "Authorized collector" means a person that enters into an agreement with a program operator for the purpose of collecting covered drugs under a drug take-back program.

(4) "Biologics" means a virus, therapeutic serum, toxin, antitoxin or analogous product applicable to the prevention, treatment or cure of human diseases or injuries.

(5)(a) "Covered drug" means a drug that a covered entity has discarded or abandoned or that a covered entity intends to discard or abandon.

(b) "Covered drug" includes:

(A) Prescription drugs, as defined in ORS 689.005;

(B) Nonprescription drugs, as defined in ORS 689.005;

(C) Drugs marketed under a brand name, as defined in ORS 689.515;

(D) Drugs marketed under a generic name, as defined in ORS 689.515; and

(E) Combination products.

(c) "Covered drug" does not include:

(A) Vitamins or supplements;

(B) Herbal-based remedies or homeopathic drugs, products or remedies;

(C) Products that are regulated as both cosmetics and nonprescription drugs by the federal Food and Drug Administration;

(D) Drugs and biological products for which a covered manufacturer administers a drug take-back program as part of a risk evaluation and mitigation strategy under the oversight of the federal Food and Drug Administration;

(E) Drugs administered in a clinical setting;

(F) Drugs that are used for animal medicines, including but not limited to parasiticide drugs for animals;

(G) Exposed sharps, as defined in ORS 459.386, or other used drug products that are medical waste;

(H) Emptied injector products or medical devices and their components;

(I) Dialysis concentrates and solutions used for kidney dialysis in a patient's home; or

(J) Biologics.

(6)(a) "Covered entity" means:

(A) A resident of this state;

(B) A nonbusiness entity located in this state; or

(C) An ultimate user as defined by 21 U.S.C. 802(27).

(b) "Covered entity" does not include a law enforcement agency or an entity that generates pharmaceutical waste, such as a hospital, health care clinic, office of a health care provider, veterinary clinic or pharmacy.

(7)(a) "Covered manufacturer" means a person that manufactures covered drugs that are sold within this state, including, but not limited to, a person that manufactures covered drugs for another manufacturer pursuant to an agreement.

(b) "Covered manufacturer" does not include:

(A) A person that:

(i)(I) Packages covered drugs that are sold within this state or that labels the containers of covered drugs that are sold within this state; or

(II) Repackages covered drugs that are sold within this state or that relabels the containers of covered drugs that are sold within this state, if the person informs the Department of Environmental Quality of the name of the original manufacturer of the covered drug; and

(ii) Does not produce, prepare, propagate, compound, convert or process drugs that are sold within this state; or

(B) A prepaid group practice described in ORS 441.229.

(8) "Drop-off site" means the location where an authorized collector operates a secure repository for collecting covered drugs.

(9) "Drug" has the meaning given that term in ORS 689.005.

(10) "Drug take-back organization" means an organization designated by a covered manufacturer or a group of covered manufacturers to act as an agent of the covered manufacturer or group of covered manufacturers for the purpose of participating in a drug take-back program.

(11) "Drug take-back program" means a program developed and implemented by a program operator for the collection, transportation and disposal of covered drugs for which a plan has been approved under section 4 of this 2019 Act.

(12) "Mail-back service" means a method of collecting covered drugs from a covered entity by using prepaid, preaddressed mailing envelopes.

(13) "Manufacture" has the meaning given that term in ORS 689.005.

(14) "Pharmacy" has the meaning given that term in ORS 689.005.

(15) "Potential authorized collector" means:

(a) A person that:

(A) Is registered with the Drug Enforcement Administration of the United States Department of Justice; and

(B) Qualifies under federal law to collect and dispose of controlled substances, or qualifies under federal law to have the person's registration modified in such a way that authorizes the person to collect and dispose of controlled substances.

(b) A law enforcement agency.

(16) "Program operator" means a covered manufacturer, group of covered manufacturers or drug take-back organization that develops and implements, or plans to develop and implement, a drug take-back program approved by the Department of Environmental Quality.

(17)(a) "Retail drug outlet" means a retail drug outlet, as defined in ORS 689.005, that is open to and accessible by the public.

(b) "Retail drug outlet" does not include a hospital that does not have an on-site pharmacy or a health care clinic that does not have an on-site pharmacy.

(18) "Therapeutic serum" means a product obtained from blood by removing the clot or clot components and the blood cells.

(19) "Toxin" means a product that contains a soluble substance poisonous to animals or humans in a dose of one milliliter or less, and that, after administration by injection of a nonlethal dose into an animal, causes to be produced within the animal another soluble substance that specifically neutralizes the poisonous substance, demonstrable in the serum of the immunized animal.

(20) "Virus" means a product containing the minute living cause of an infectious disease and that includes but is not limited to filterable viruses, bacteria, rickettsia, fungi and protozoa.

SECTION 2. Requirement to participate in drug take-back program. (1) Except as provided in subsection (2) of this section, each covered manufacturer shall participate in a drug take-back program that complies with the requirements of sections 1 to 23 of this 2019 Act. A covered manufacturer may participate in a drug take-back program independently, as part of a group of covered manufacturers or by delegating the covered manufacturer's duties under sections 1 to 23 of this 2019 Act to a drug take-back organization.

(2)(a) A covered manufacturer is not required to participate in a drug take-back program as described in subsection (1) of this section if the covered manufacturer provides sufficient proof to the Department of Environmental Quality that the covered manufacturer manufactures covered drugs for fewer than 50 patients in this state.

(b) The Environmental Quality Commission may adopt rules regarding this subsection.

(3) If a covered manufacturer does not participate in a drug take-back program as described in subsection (1) of this section, and does not qualify for exemption under subsection (2) of this section, the State Board of Pharmacy may assess a fine against the covered manufacturer in an amount not to exceed $10,000 for each day that covered drugs manufactured by the covered manufacturer are sold in this state.

SECTION 3. Organization of program operator. A program operator of a drug take-back program must be organized as an entity that is exempt from income taxes under section 501(c)(3) of the Internal Revenue Code, as amended and in effect on the effective date of this 2019 Act.

SECTION 4. Plans and updated plans for drug take-back programs. (1) In a form and manner prescribed by the Department of Environmental Quality, a program operator must submit to the department a plan for participating in a drug take-back program. The department shall approve a proposed drug take-back program plan if the program operator submits a completed application, the proposed drug take-back program meets the requirements of subsections (2), (4) and (5) of this section and the program operator pays the fee established by the department under section 15 of this 2019 Act.

(2) To be approved by the department, a proposed drug take-back program plan must:

(a) Identify and provide contact information for the program operator and each covered manufacturer participating in the proposed drug take-back program;

(b) Provide for a collection system that complies with sections 6, 7 and 8 of this 2019 Act;

(c) Provide for a disposal system that complies with section 9 of this 2019 Act;

(d) Include policies and procedures to ensure the safe and secure handling and disposal of covered drugs;

(e) Include policies and procedures to ensure the security of patient information that may be printed on the packaging of a covered drug and compliance with any applicable federal laws and regulations;

(f) Set forth a plan to cover all costs associated with the proposed drug take-back program, with the costs of the proposed drug take-back program apportioned among each covered manufacturer participating in the proposed drug take-back program;

(g) Set forth goals with respect to the amount of drugs collected under the proposed drug take-back program and with respect to fostering full public awareness of the proposed drug take-back program;

(h) Provide public outreach and education in compliance with section 10 of this 2019 Act;

(i) Describe how the drug take-back program will provide convenient service in every county in this state, including how under the drug take-back program the program operator will establish at least one drop-off site:

(A) In each county in this state; and

(B) Per population center, plus an additional drop-off site for every 50,000 residents of the city or town located within a population center;

(j) Identify the transporters and waste disposal facilities that the program will use;

(k) Provide upon request of a covered entity a mail-back service option that is prepaid by the program; and

(L) Provide to a person who provides in-home hospice services, upon the person's request, mail-back service supplies to be used by the hospice services patient.

(3) The department may waive the requirement of subsection (2)(i)(A) of this section with respect to a county if the proposed drug take-back program plan describes how the drug take-back program will provide mail-back service in the county.

(4) Drop-off sites described in subsection (2)(i) of this section must be located throughout a population center to provide reasonably convenient and equitable access to all residents of the population center.

(5) The drop-off site required under subsection (2)(i)(A) of this section may be the same drop-off site as the drop-off site required under subsection (2)(i)(B) of this section.

(6)(a) A modification to the manner in which a proposed drug take-back program will provide the public outreach and education described in subsection (2)(h) of this section is not subject to the requirements of section 5 of this 2019 Act if the modification is in response to federal, state or local regulatory changes, or to changes in industry best practices that are made in good faith to improve the quality and outcomes of the outreach and education.

(b) A modification to the transporters and waste disposal facilities described in subsection (2)(j) of this section is not subject to section 5 of this 2019 Act if the modification is made in response to federal, state or local regulatory changes, or to changes in industry best practices or contractors that are made in good faith and do not knowingly have a negative impact on the efficacy of the plan.

(7)(a) Not later than 90 days after receiving a plan under subsection (1) of this section, the department shall either approve or reject the plan. If the department rejects the plan, the department shall provide the reason or reasons for the rejection.

(b) Not later than 60 days after the department rejects a plan under paragraph (a) of this subsection, a program operator must submit to the department a revised plan for participating in a drug take-back program. Not later than 90 days after receiving a revised plan under this paragraph, the department shall either approve or reject the revised plan. If the

department rejects the revised plan, the department shall provide the reason or reasons for the rejection.

(c) If the department rejects a revised plan under paragraph (b) of this subsection, the department may:

(A) Require the program operator to further revise the plan in accordance with the processes set forth in paragraph (b) of this subsection; or

(B) Impose a penalty on each covered manufacturer participating in the proposed drug take-back program as described in section 14 of this 2019 Act.

(d) Not later than four years after the department approves a plan under paragraph (a) of this subsection, a program operator must submit to the department an updated plan for the continued operation of a drug take-back program, in which the program operator describes any substantive changes to the drug take-back program that involve an element required under subsection (2) of this section. An updated plan is subject to the approval processes set forth in this subsection.

(8) The department shall make each plan submitted under subsection (1) of this section and each revised or updated plan submitted under subsection (7) of this section available to the public.

(9) As used in this section, "population center" means a city or town and the unincorporated area of the county that is within a 10-mile radius from the center of the city or town.

SECTION 5. Changes to drug take-back programs. (1) In a form and manner prescribed by the Department of Environmental Quality, except as provided in subsection (3) of this section, a program operator must request preapproval from the department for any change to a drug take-back program that substantively alters the drug take-back program. A program operator must make a request under this subsection not later than 30 days before the change is to occur. For purposes of this subsection, the following types of changes substantively alter a drug take-back program:

(a) Changes involving methods used to collect covered drugs;

(b) Changes involving methods used to dispose of covered drugs;

(c) Changes to the policies and procedures for handling and disposing of covered drugs;

(d) Changes to the policies and procedures for securing patient information that may be printed on the packaging of a covered drug;

(e) Changes involving methods used to foster public awareness of the proposed drug take-back program;

(f) Changes to drop-off sites that do not meet the requirements of section 4 (2)(i) of this 2019 Act;

(g) Changes in the location of a drop-off site; and

(h) Changes to the location or schedule of a collection event held pursuant to section 8 of this 2019 Act.

(2) The department shall approve or reject a request submitted pursuant to subsection (1) of this section within 30 days of receiving the request. If the department does not approve or reject the request, and provide written notice to the program operator of the department's decision within 30 days of the date on which the department received the request, the proposed change shall be considered approved.

(3)(a) If a program operator intends to make a proposed change to a drug take-back program but, for good cause as determined by the department, is unable to make a request 30 days before the proposed change is to occur as required under subsection (1) of this section, the program operator shall notify the department of the proposed change as far in advance of the proposed change as practicable. Upon receipt of notice described in this subsection, the department shall consult with the program operator regarding the proposed change. Not later than seven business days after receiving the notice, the department may temporarily approve the proposed change.

(b) The Environmental Quality Commission may adopt rules to carry out this subsection.

(4) In a form and manner prescribed by the department, a program operator must notify the department:

(a) Not later than 30 days after the change occurs of any change to the contact information for the program operator.

(b) Not later than 60 days after the change occurs, of any change involving:

(A) Which covered manufacturers are participating in the drug take-back program;

(B) The contact information for a covered manufacturer participating in the drug take-back program; or

(C) The ownership of a covered manufacturer participating in the drug take-back program.

SECTION 6. Authorized collectors. (1) Before submitting to the Department of Environmental Quality a plan under section 4 (1) of this 2019 Act, a program operator must:

(a) Solicit potential authorized collectors for the purpose of collecting covered drugs under the drug take-back program; and

(b) Enter into agreements with all willing authorized collectors for the purpose of collecting covered drugs under the drug take-back program.

(2) An agreement entered into under this section must require an authorized collector to comply with all state laws and rules and federal laws and regulations governing the keeping of covered drugs, as identified by the State Board of Pharmacy by rule.

(3) In approving plans and updated plans under section 4 of this 2019 Act, and in preapproving changes under section 5 of this 2019 Act, the department shall, insofar as is practicable, ensure that each resident of this state has adequate access to a drop-off site.

SECTION 7. Drop-off sites. (1) The system by which a program operator collects covered drugs under a drug take-back program must be safe and secure to use on an ongoing basis.

(2) For purposes of a drug take-back program:

(a) A drop-off site must be available for use during the normal business hours of the authorized collector;

(b) A drop-off site must use a secure repository in compliance with all state laws and rules and federal laws and regulations governing the keeping of covered drugs in repositories, as identified by the State Board of Pharmacy by rule;

(c) The program operator must:

(A) Ensure that each secure repository is serviced as often as necessary to avoid reaching capacity;

(B) Ensure that collected covered drugs are transported to a location described in section 9 of this 2019 Act in a timely manner; and

(C) Provide a method for the authorized collector to notify the program operator of the need for additional collections at the drop-off site;

(d) A sign must be affixed to the secure repository used at a drop-off site that prominently displays a toll-free telephone number and a website address that a covered entity may use to provide feedback to the program operator about the drug take-back program;

(e) Except as provided in paragraph (f) of this subsection, a drop-off site must accept all covered drugs from covered entities; and

(f) If a drop-off site is located at a long-term care facility, as defined in ORS 442.015, and allowed under applicable federal regulations, only individuals who reside, or have resided, at the long-term care facility may use the drop-off site.

(3) A drug take-back program that is unable to establish and maintain a sufficient number of drop-off sites in order to meet the requirements of the plan submitted under section 4 of this 2019 Act shall provide additional services, such as mail-back services, and hold collection events to ensure the convenient service described in the plan submitted under section 4 of this 2019 Act, subject to approval by the Department of Environmental Quality.

SECTION 8. Covered drug collection events. If a drug take-back program provides for the periodic collection of covered drugs through collection events, the collection events must be conducted:

(1) In accordance with the applicable regulations and protocols of the Drug Enforcement Administration of the United States Department of Justice; and

(2) In coordination with the local solid waste management officials who have jurisdiction over the impacted area.

SECTION 9. Disposal of covered drugs. Covered drugs must be disposed of:

(1) At a hazardous waste disposal facility that meets the requirements of 40 C.F.R. parts 264 and 265, as in effect on the effective date of this 2019 Act; or

(2) At a municipal solid waste incinerator that is permitted to accept pharmaceutical waste.

SECTION 10. Public awareness. (1) A program operator must promote, and provide public outreach and education about, the safe and secure collection of covered drugs under the drug take-back program through the use of a website and written materials provided at the time a covered drug is delivered to a covered entity, and through the use of any signage, advertising or other means of fostering public awareness. At a minimum, a program operator must:

(a) Promote the safe and secure storage of covered drugs by covered entities;

(b) Disseminate information on the inherent risks of improperly storing or disposing of opioids or opiates and other covered drugs;

(c) Discourage the disposal of covered drugs in the garbage or sewer system;

(d) Promote the disposal of covered drugs through the use of the drug take-back program;

(e) Establish a toll-free telephone number and a website address that a covered entity may use to contact the program operator about the drug take-back program;

(f) Publicize information on the location of drop-off sites, collection processes and any collection events;

(g) Work with authorized collectors to develop a readily recognizable and consistent design for repositories to be used at drop-off sites and to develop clear, standardized instructions to covered entities on how to use those repositories; and

(h) Conduct a biennial survey of covered entities and of pharmacists and health care providers who interact with covered entities.

(2) For purposes of conducting a survey under subsection (1)(h) of this section:

(a) In a form and manner prescribed by the Department of Environmental Quality, a program operator must submit proposed survey questions to the department for preapproval.

(b) Surveys must:

(A) Measure public awareness of the drug take-back program;

(B) Assess the extent to which drop-off sites, mail-back service and collection events are convenient and easy to use; and

(C) Assess knowledge of and attitudes toward the risks posed by improperly storing covered drugs and improperly discarding or abandoning covered drugs.

(3) A program operator shall coordinate with other program operators under this section to ensure that covered entities can easily identify, understand and access the services provided by all drug take-back programs that are operational in this state. At a minimum, all of the drug take-back programs that are operational in this state must provide a single toll-free telephone number and a single website address that a covered entity may use to contact program operators about the drug take-back programs and to acquire information about the location of the drop-off sites and the collection processes of the drug take-back programs.

(4) Upon request by a covered entity, a retail drug outlet, hospital with an on-site pharmacy or health care clinic with an on-site pharmacy must provide a covered entity with

written materials provided by a program operator for the purpose of promoting the safe and secure collection of covered drugs at the time that a covered drug is delivered to a covered entity.

SECTION 11. Annual report to the Department of Environmental Quality. (1) In a form and manner prescribed by the Department of Environmental Quality, a program operator must submit to the department an annual report on the development, implementation and operation of the drug take-back program that includes:

(a) A list of covered manufacturers participating in the drug take-back program;

(b) The total amount, by weight, of drugs collected under the drug take-back program;

(c) The amount, by weight, of drugs collected under each method of collecting drugs under the drug take-back program;

(d) The address of each drop-off site used under the drug take-back program;

(e) The total amount, by weight, of drugs collected at each drop-off site, presented in a manner that assists the department in determining the rate of use of each drop-off site;

(f) The date and location of each collection event held pursuant to section 8 of this 2019 Act;

(g) The method or methods used to transport drugs collected under the drug take-back program;

(h) The disposal technologies or processes used pursuant to section 9 of this 2019 Act and which facilities or incinerators were used;

(i) The total amount, by weight, of drugs disposed of by each method, presented in a manner that allows the department to conduct an audit to verify the information;

(j) Whether any safety or security problems occurred during the collection, transportation or disposal of drugs and, if a problem occurred, a summary of the occurrence and possible resolutions;

(k) A summary of the drug take-back program's compliance with section 10 of this 2019 Act;

(L) A summary of the annual expenditures of the drug take-back program, aggregated by category;

(m) Whether service was provided in compliance with the program operator's description pursuant to section 4 (2)(i) of this 2019 Act and whether the public awareness goals have been met, including a summary of strategies and surveys used, and copies of any promotional materials developed by, the drug take-back program; and

(n) An attestation that all covered drugs collected under the drug take-back program were disposed of in compliance with applicable laws, rules and regulations.

(2) The department shall review reports submitted under this section and approve those that comport with the requirements of this section. If the department does not approve a report under this subsection, the department shall provide the program operator with written notice of revisions necessary for approval and the timeline for resubmittal.

(3) The department shall publish approved reports submitted under this section on a website of the department.

SECTION 12. Funding drug take-back programs. Each covered manufacturer or group of covered manufacturers must pay all costs associated with participating in a drug take-back program. A program operator or authorized collector may not impose a charge, including any charge imposed at the time that a covered drug is sold to or collected from a covered entity, against covered entities for the purpose of recouping the costs of a drug take-back program.

SECTION 13. Inspection and audit. The Department of Environmental Quality shall ensure compliance with sections 1 to 23 of this 2019 Act by:

(1) Entering into an agreement with the State Board of Pharmacy whereby the board, during routine inspections of retail drug outlets:

(a) Inspects drop-off sites located at retail drug outlets; and

(b) Informs the department of drop-off sites that are not in compliance with sections 1 to 23 of this 2019 Act;

(2) Inspecting drop-off sites not located at retail drug outlets; and

(3) Auditing the records of program operators.

SECTION 14. Enforcement and discipline. (1)(a) The Environmental Quality Commission shall send notice to a covered manufacturer if the covered manufacturer fails to participate in a drug take-back program as required by sections 1 to 23 of this 2019 Act. Notice sent under this subsection must explain the possible penalties that may be incurred by the covered manufacturer for committing the violation.

(b) If, 30 days after the date on which the commission sent notice under paragraph (a) of this subsection, the covered manufacturer continues to sell drugs within this state without participating in a drug take-back program, the commission may impose a civil penalty against the covered manufacturer for an amount that does not exceed $10,000 for each day, beginning on the 31st day, that the covered manufacturer commits the violation.

(2)(a) The commission shall send notice to a program operator, and any covered manufacturers that participate in the program operator's drug take-back program, if the commission determines that the program operator's drug take-back program is not in compliance with sections 1 to 23 of this 2019 Act. Notice sent under this subsection must explain the possible penalties that may be incurred by the program operator for committing the violation.

(b) If a drug take-back program continues to be out of compliance with sections 1 to 23 of this 2019 Act 30 days after the date on which the commission sent notice under paragraph (a) of this subsection, the commission may:

(A) Impose a civil penalty against the program operator, and each covered manufacturer described in paragraph (a) of this subsection, for an amount that does not exceed $1,000 for each entity per day, beginning on the 31st day, that the program operator commits the violation; and

(B) If the commission determines that the violation presents a risk to public health and safety, suspend, in whole or in part, operation of the drug take-back program.

(3) Civil penalties imposed under this section are joint and several obligations of the program operator and each covered manufacturer that participates in the program operator's drug take-back program.

(4) The commission shall deposit moneys collected through the imposition of civil penalties under this section into the Secure Drug Take-Back Account established under section 16 of this 2019 Act.

SECTION 15. Fees. (1) The Department of Environmental Quality shall establish the following fees for the purpose of paying the costs of administering sections 1 to 23 of this 2019 Act:

(a) A one-time fee for reviewing a drug take-back program plan submitted under section 4 of this 2019 Act.

(b) An annual fee for expenses associated with the ongoing costs of administering sections 1 to 23 of this 2019 Act.

(c) An hourly fee for any other work that the department must do on behalf of a drug take-back program.

(2) If a drug take-back program has more than one program operator, each program operator is subject to the fees established under subsection (1) of this section.

(3) Fees established under subsection (1) of this section must be reasonably calculated to cover the costs of administering sections 1 to 23 of this 2019 Act.

(4) The department shall deposit fee moneys collected pursuant to this section into the Secure Drug Take-Back Account established under section 16 of this 2019 Act.

SECTION 16. Secure Drug Take-Back Account. (1) The Secure Drug Take-Back Account is established in the State Treasury, separate and distinct from the General Fund. Interest

earned by the account shall be credited to the account. All moneys in the account are continuously appropriated to the Department of Environmental Quality for purposes of administering sections 1 to 23 of this 2019 Act.

(2) The account shall consist of all moneys deposited into or credited to the account, including:

(a) Moneys collected under and deposited into the account pursuant to sections 14 and 15 of this 2019 Act; and

(b) Moneys appropriated or transferred to the account by the Legislative Assembly.

SECTION 17. Liability. An authorized collector, covered manufacturer, drug take-back organization, drug take-back program and program operator may not be held criminally or civilly liable for any function, duty or power performed for the purpose of complying with sections 1 to 23 of this 2019 Act, unless the function, duty or power was performed with gross negligence or willful and wanton misconduct.

SECTION 18. Antitrust immunity. The Legislative Assembly declares that program operators providing covered entities with drug take-back program services, including the safe and secure collection, transportation and disposal of covered drugs, is in the best interests of the public. Therefore, the Legislative Assembly declares its intent that participating in drug take-back programs as required by sections 1 to 23 of this 2019 Act shall be exempt from state antitrust laws. The Legislative Assembly further declares its intent to provide immunity for participating in drug take-back programs as required by sections 1 to 23 of this 2019 Act from federal antitrust laws. This section does not authorize any person to engage in activities or to conspire to engage in activities that constitute per se violations of state or federal antitrust laws that are not authorized under sections 1 to 23 of this 2019 Act.

SECTION 19. Confidentiality. Any proprietary information or any financial, manufacturing or sales information or data that the Department of Environmental Quality receives from a covered manufacturer or drug take-back organization under sections 1 to 23 of this 2019 Act is confidential and not subject to public disclosure under ORS 192.311 to 192.478, except that the department may disclose summarized information or aggregated data if the information or data does not directly or indirectly identify the proprietary information or the financial, manufacturing or sales information or data of a specific covered manufacturer or drug take-back organization.

SECTION 20. Nonapplicability of the Uniform Controlled Substances Act. The provisions of the Uniform Controlled Substances Act do not apply to a program operator or authorized collector, insofar as the program operator is collecting, transporting and disposing of covered drugs pursuant to sections 1 to 23 of this 2019 Act.

SECTION 21. Moratorium. Except as expressly authorized by state law, sections 1 to 23 of this 2019 Act supersede and preempt any ordinance or other regulation enacted before, on or after the effective date of this 2019 Act by the governing body of a city, county or other political subdivision of this state that establishes or requires a program for the collection, by or on behalf of covered manufacturers, of:

(1) Biologics;

(2) Covered drugs;

(3) Drugs for which a covered manufacturer administers a drug take-back program as part of a risk evaluation and mitigation strategy under the oversight of the federal Food and Drug Administration;

(4) Drugs that are used for animal medicines, including but not limited to parasiticide drugs for animals;

(5) Drugs administered in a clinical setting; or

(6) Dialysis concentrates and solutions used for kidney dialysis in a patient's home.

SECTION 22. Interagency agreements. The Department of Environmental Quality may enter into agreements with other state agencies for purposes including covering costs incurred in the administration of sections 1 to 23 of this 2019 Act.

SECTION 23. Rulemaking. The Environmental Quality Commission shall adopt any rules necessary for the effective administration of sections 1 to 23 of this 2019 Act. Upon request, the State Board of Pharmacy shall assist the commission in adopting rules under this section.

SECTION 24. Report to the Legislative Assembly. Not later than July 1, 2023, the Department of Environmental Quality shall submit a report to the Legislative Assembly, in the manner provided by ORS 192.245, describing the administration of sections 1 to 23 of this 2019 Act. The report must include:

(1) An evaluation of whether the collection of covered drugs by drug take-back programs that are operational in this state is safe and secure; and

(2) A comprehensive review of the strategies employed by drug take-back programs to achieve the requirements of sections 1 to 23 of this 2019 Act.

SECTION 25. Reporting sunset. Section 24 of this 2019 Act is repealed on December 31, 2023.

SECTION 26. Required date for initial participation. (1) On or before November 1, 2020, each program operator, as defined in section 1 of this 2019 Act, shall submit to the Department of Environmental Quality a plan for participating in a drug take-back program as required by section 4 (1) of this 2019 Act.

(2) Each drug take-back program must be operational by July 1, 2021.

(3) A manufacturer that becomes a covered manufacturer after January 1, 2020, shall, not more than six months after the date on which the manufacturer becomes a covered manufacturer, participate in a drug take-back program in compliance with section 2 of this 2019 Act.

SECTION 27. Operative date. (1) Sections 1 to 23 of this 2019 Act become operative on January 1, 2020.

(2) The Department of Environmental Quality, the Environmental Quality Commission and the State Board of Pharmacy may take any action before the operative date specified in subsection (1) of this section that is necessary to enable the department, commission or board to exercise, on and after the operative date specified in subsection (1) of this section, all the duties, powers and functions conferred on the department, commission or board by sections 1 to 23 of this 2019 Act.

SECTION 28. Notwithstanding any other law limiting expenditures, the limitation on expenditures established by section 2 (3), chapter _____, Oregon Laws 2019 (Enrolled House Bill 5017), for the biennium beginning July 1, 2019, as the maximum limit for payment of expenses from fees, moneys or other revenues, including Miscellaneous Receipts, the proceeds of bonds for the Orphan Site Account and federal funds from congestion mitigation and air quality grants, drinking water protection, beach bacteria monitoring, laboratory accreditation and woodstove grants and for smoke monitoring laboratory services, but excluding lottery funds and federal funds not described in section 2, chapter _____, Oregon Laws 2019 (Enrolled House Bill 5017), collected or received by the Department of Environmental Quality for land quality, is increased by $258,202 for the establishment of the drug take-back program.

SECTION 29. Captions. The section captions used in this 2019 Act are provided only for the convenience of the reader and do not become part of the statutory law of this state or express any legislative intent in the enactment of this 2019 Act.

SECTION 30. This 2019 Act takes effect on the 91st day after the date on which the 2019 regular session of the Eightieth Legislative Assembly adjourns sine die.

Passed by House June 25, 2019

.....
Timothy G. Sekerak, Chief Clerk of House

.....
Tina Kotek, Speaker of House

Passed by Senate June 29, 2019

.....
Peter Courtney, President of Senate

Received by Governor:

.....M.,....., 2019

Approved:

.....M.,....., 2019

.....
Kate Brown, Governor

Filed in Office of Secretary of State:

.....M.,....., 2019

.....
Bev Clarno, Secretary of State

Legislative Fiscal Office

900 Court St. NE, H-178
Salem OR 97301
503-986-1828

Oregon Legislative Emergency Board

Sen. Peter Courtney, Senate Co-Chair
Rep. Tina Kotek, House Co-Chair

Certificate

March 9, 2020

Pursuant to the provisions of ORS 291.328, and acting under the authority of ORS 291.326(1)(a), (b), (c), and (d); ORS 291.371; and ORS 291.375; this hereby certifies that the Emergency Board, meeting on March 9, 2020, took the following actions:

Housing and Community Services Department
Established a General Fund appropriation by allocating $2,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Housing and Community Services Department for development of new affordable housing units for Umatilla County flood victims, including residents of the Umatilla Indian reservation.

Housing and Community Services Department
Established a General Fund appropriation by allocating $1,500,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Housing and Community Services Department for the provision of rapid rehousing, including rental assistance, to victims of February 2020 flooding in Umatilla County, including residents of the Umatilla Indian reservation.

Housing and Community Services Department
Established a General Fund appropriation by allocating $4,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Housing and Community Services Department to replace housing and infrastructure damaged or lost in Umatilla County or on the Umatilla Indian reservation, due to flooding in February, 2020, with the understanding that the Department of Administrative Services (DAS) will unschedule the amount of the allocation until a plan is presented and approved by the Legislative Fiscal Office and the DAS Chief Financial Office.

Oregon Business Development Department
Established a General Fund appropriation by allocating $1,800,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Oregon Business Development Department, for infrastructure, for deposit in the Special Public Works Fund established under ORS 285B.455, for reimbursement of loans made from the Special Public Works Fund to the City of Pendleton for levee repairs.

Oregon Business Development Department
Established a General Fund appropriation by allocating $1,500,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Oregon Business Development Department, for business, innovation and trade, for the Strategic Reserve Fund for support of business clean-up and restoration expenses necessitated by flooding in Eastern Oregon that are not reimbursed by insurance.

Department of Administrative Services
Established a General Fund appropriation by allocating $500,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Department of Administrative Services for a grant to the Blue Mountain Foundation for flood recovery activities.

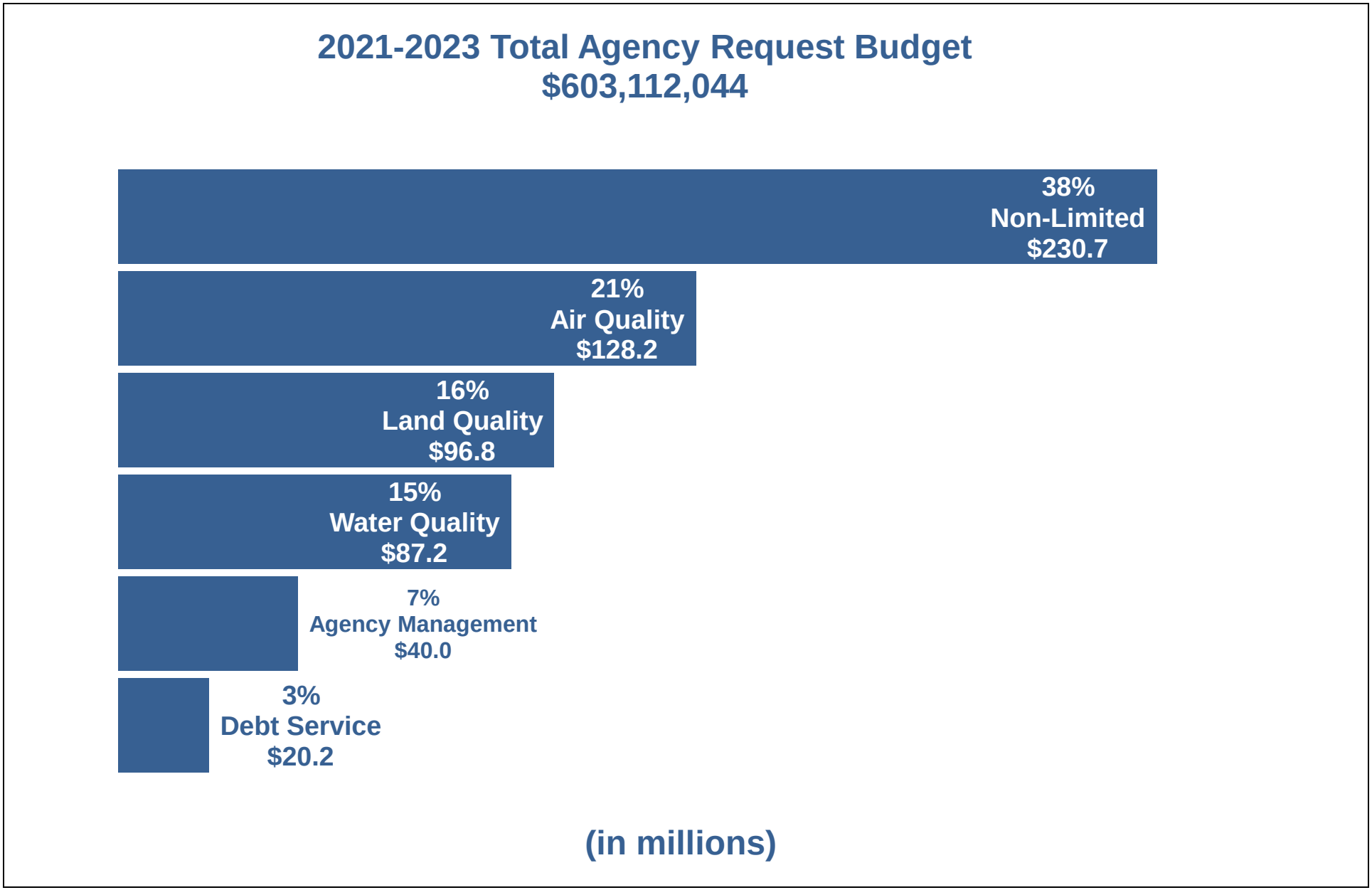
Department of Administrative Services
Established a General Fund appropriation by allocating $350,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Department of Administrative Services for a grant to the City of Milton-Freewater for flood recovery activities.

Oregon Health Authority
Established a General Fund appropriation by allocating $5,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Oregon Health Authority, and increased the Federal Funds expenditure limitation established for the Authority by section 4(1), chapter 695, Oregon Laws 2019, Health Systems, Health Policy and Analytics, and Public Health, by $20,000,000, to support coronavirus emergency response activities, with the understanding the Department of Administrative Services (DAS) will unschedule $4,000,000 of the Emergency Fund allocation and $10,000,000 of the Federal Funds expenditure limitation until a plan is presented and approved by the Legislative Fiscal Office and the DAS Chief Financial Office.

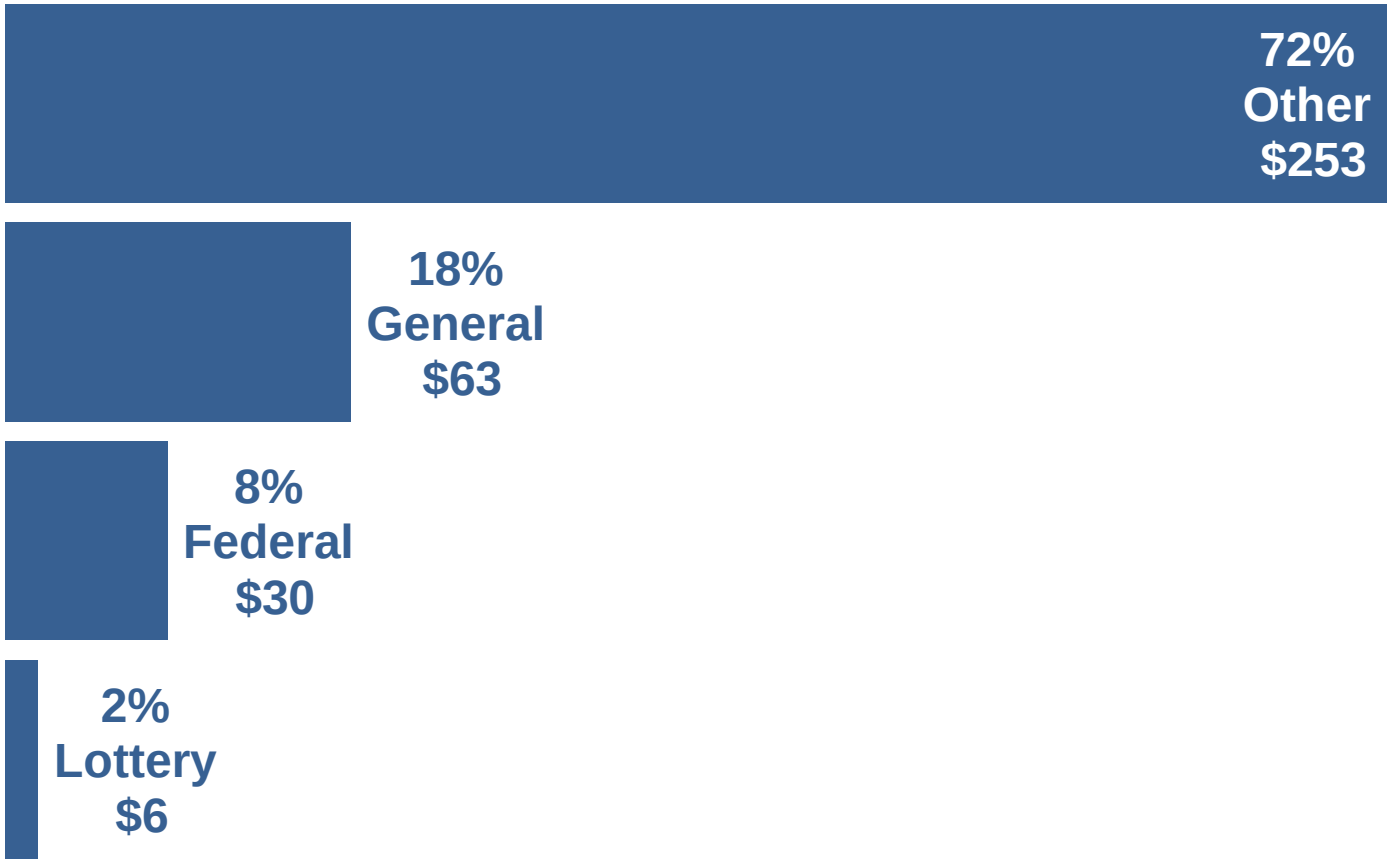
Military Department
Established a General Fund appropriation by allocating $2,700,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Military Department for the Office of Emergency Management for an all-hazard emergency preparedness and response program.

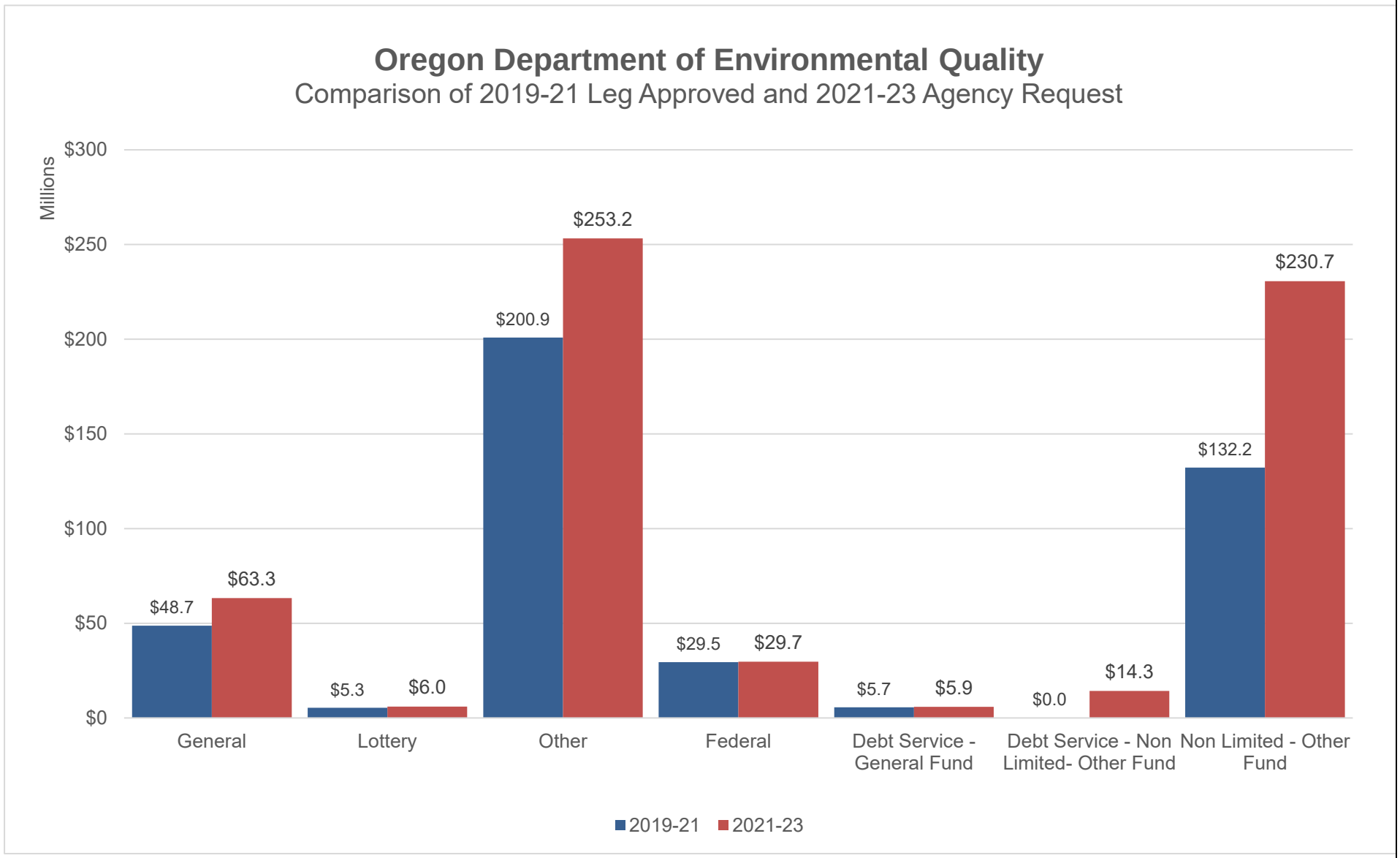
Department of Environmental Quality
Established a General Fund appropriation by allocating $5,000,000 from the Emergency Fund established by section 1, chapter 644, Oregon Laws 2019, to the Department of Environmental Quality, to be used for rulemaking and other actions with the goal of reducing greenhouse gas emissions across all emissions sources, including point sources, natural gas emissions and transportation fuels.

DEQ BUDGET SUMMARY GRAPHICS



2021-2023 Agency Request Budget for Operations - $352,265,744




Oregon Department of Environmental Quality
Comparison of 2019-21 Leg Approved and 2021-23 Agency Request
Millions
$300
$250
$200
$150
$100
$50
$0
$48.7
$63.3
$5.3
$6.0
$200.9
$253.2
$29.5
$29.7
$5.7
$5.9
$0.0
$14.3
$132.2
$230.7
General
Lottery
Other
Federal
Debt Service - General Fund
Debt Service - Non Limited- Other Fund
Non Limited - Other Fund
2019-21
2021-23

MISSION STATEMENT

DEQ's mission is to be a leader in restoring, maintaining and enhancing the quality of Oregon's air, water and land. DEQ carries out its mission in order to protect public health and the environment for all Oregonians.

STATUTORY AUTHORITY

DEQ administers federal and state laws designed to limit air, water and land pollution in order to protect public health and the environment. The U.S. Environmental Protection Agency (EPA) authorizes the agency to implement federal environmental programs in Oregon. This includes the federal Clean Air and Clean Water Acts, and the Resource Conservation and Recovery Act and Oil Pollution Act, which covers waste management and underground storage tank programs as well as spills of petroleum and hazardous substances. DEQ also works with EPA to implement the federal Superfund program – requiring cleanup of sites with significant contamination. In addition to its responsibilities under federal law, DEQ also implements state programs protecting public health and the environment including the Cleaner Air Oregon air toxics program, waste management and recycling, groundwater protection, greenhouse gas reduction programs, and environmental cleanup activities for smaller contaminated sites.

DEQ's major statutory authorities in the Oregon Revised Statutes are:

Chapter 448 — Operator Certification for Sewage Treatment Works
Chapter 453 — Hazardous Substances
Chapter 454 — Sewage Treatment and Disposal Systems
Chapter 459 — Solid Waste Control
Chapter 459A — Reuse and Recycling
Chapter 465 — Hazardous Waste and Hazardous Materials I
Chapter 466 — Hazardous Waste and Hazardous Materials II
Chapter 467 — Noise Control
Chapter 468 — Environmental Quality Generally
Chapter 468A — Air Quality
Chapter 468B — Water Quality
Chapter 475 — Illegal Drug Lab Cleanup

Federal and state laws are implemented through Oregon Administrative Rules (OARs) adopted by the Environmental Quality Commission. DEQ's rules are found in OAR Chapter 340, Divisions 11 to 180.

The EQC is a five-member citizen commission whose members are appointed by the governor, subject to confirmation by the Senate. The commissioners serve four-year terms at the pleasure of the governor. Commissioners may be reappointed but may not serve more than two consecutive terms. In addition to adopting rules, the EQC also approves the agency's request budget, establishes policy (subject to legislative mandate) and appoints the agency's director (ORS Chapter 468).

STRATEGIC GOALS

Over the next year, DEQ and the EQC are developing a new strategic plan for the agency. In the meantime, the following strategic goals guide the agency's actions, including development of its biennial budget request and reduction options, to ensure that they are in alignment with agency priorities.

- Improve the quality of Oregon's air, water and land resources over time to protect public health and the environment.
- Set standards that are protective of all Oregonians and the air, water and land resources that they depend on.
- Work with federal, state, local, private and community partners to meet standards in ways that are efficient, effective and fair and that recognize historic burdens that have been placed on communities of color and other underrepresented groups and places.
- Sustain a diverse, outcome-oriented workforce and culture.
- Provide ready access to information and services.
- Develop and maintain effective business practices.

- Support effective engagement by tribes, front line communities, business communities, and the public in policy decisions concerning Oregon's environment.

AGENCY OVERVIEW

DEQ's headquarters is in Portland, with regional administrative offices in Bend, Eugene and Portland. Field offices are located in Coos Bay, Medford, Pendleton, Salem, The Dalles, and Klamath Falls. DEQ operates Oregon's environmental laboratory located in Hillsboro. The Vehicle Inspection Program operates in the Portland metro area, and in Medford, and includes a technical center and six inspection stations in the Portland area, and one inspection station in Medford.

Air Quality Program. DEQ carries out federal and state laws designed to ensure that all Oregonians are breathing healthy air, and that air quality is not harming our environment. DEQ monitors air quality across Oregon to ensure that it meets or exceeds national health-based standards. In the few areas where national standards are not met, DEQ works with local partners to develop and implement programs that address the causes of non-attainment. The air quality program in Lane County is carried out by the Lane Regional Air Pollution Authority (LRAPA).

Pollution from motor vehicles, wood smoke and wildfires are primary sources of air pollution in Oregon. DEQ operates a vehicle inspection program in the Portland area and in the Rogue Valley that (along with vehicle emissions standards) is key to protecting public health in these areas. DEQ partners with local governments in several areas to reduce pollution from wood stoves. And, DEQ works with the Oregon Department of Forestry and the Oregon Health Authority to help limit impacts from wildfires, including prescribed burning.

In addition to its work in controlling pollution from vehicles, wood stoves and wildfires, DEQ regulates about 2,700 facilities that emit air pollutants. This is carried out through two permitting programs, one under Title V of the federal Clean Air Act, and the other under state law. Existing facilities that present the highest health risks from air toxics also are regulated under the Cleaner Air Oregon program.

DEQ also provides incentives for reducing air pollution – funding for retrofitting and replacing older diesel engines, and rebates for purchase and lease of electric vehicles.

Finally, DEQ is helping Oregonians reduce greenhouse gas emissions through several programs including the Clean Fuels program, the Employee Commute Option program, regulating methane emissions from landfills, and through three new programs to cap and reduce greenhouse gas emissions over time (for large stationary sources, fuel suppliers, and natural gas suppliers). To coordinate the work on greenhouse gas emissions reporting and reduction, along with the Clean Fuels program, DEQ has established an office of Greenhouse Gas Programs, including resources provided by the 2020 Oregon legislature.

The Air Quality program is funded through a variety of fees, including permit fees and vehicle inspection fees, as well as federal grants and General Fund.

Water Quality Program. Federal and state laws require that Oregon's rivers, streams, lakes and Ocean waters be clean – clean enough so that fish and other wildlife thrive, and that people can swim drink water without harming their health. The EQC sets specific water quality standards designed to achieve these outcomes. DEQ monitors water quality across the state and, where data show that standards are not met, develops plans (also known as clean water plans, or Total Maximum Daily Loads ((TMDLs) that show what must be done to meet standards. DEQ also administers more than 3,800 permits that limit wastewater discharges, including both large municipal and industrial treatment systems, and septic system and other on-site sewage treatment and disposal systems. DEQ works closely with the Oregon Department of Agriculture, the Oregon Department of Forestry, the Oregon Watershed Enhancement Board, and the Oregon Department of Fish and Wildlife, as well as the U.S. Forest Service and the federal Bureau of Land Management to control pollution from land and water uses.

The water quality program also is a major source of finance for water quality improvement projects through the Clean Water State Revolving Fund.

The Water Quality program is funded through a variety of permit fees and revenue agreements, federal grants, Lottery Fund and General Fund.

Land Quality Program. This program is a coordinated group of programs involving materials management, solid and hazardous waste management, and remediation of contaminated lands. Land Quality protects human health and the environment by helping Oregonians:

- Produce and use materials more sustainably;
- Reduce the use of toxic chemicals and safely manage the generation of waste;
- Manage materials and waste to minimize the release of toxics to the air, land and water, and to promote the recovery of valuable materials;
- Reduce the risk from exposure to contaminants already in our environment through cleanup of contaminated sites; and
- Prepare for and minimize the danger from spills and other accidental releases of hazardous substances or other emergency events

Land Quality activities touch upon all environmental issues. For example, solid waste reduction can help to reduce GHG emissions, and ensuring compliance with landfill requirements helps contain impacts to the land and prevent hazardous substances from polluting Oregon's rivers and groundwater supplies. Similarly, cleanup of historic pollution ensures people aren't exposed to unhealthy concentrations of hazardous substances in the air or in the soil at specific properties, reduces runoff of harmful chemicals to our rivers and streams and protects against the contamination of drinking water supplies. The cleanup of contaminated properties also promotes economic development and increases local property tax revenue.

The Land Quality program is funded primarily through fees and other funds, including cost recovery for cleanup work. The program also receives federal funds through grant and cooperative agreements, and a very small amount of General Fund.

Laboratory and Environmental Assessment Program. Oregon's environmental lab is committed to providing scientifically sound, timely, safe and efficient analytical services for assessing the quality of Oregon's environment and protecting Oregonians. The lab also has a role in homeland security, analyzing unknown chemicals associated with credible terrorist threats. DEQ works closely with the Oregon Public Health Laboratory in conducting analyses and interpreting results. Both labs are co-located in a state-owned facility in Hillsboro.

Office of Compliance and Enforcement. Budgeted in the Air, Water and Land Quality programs and managed through the Office of the Director, OCE supports DEQ regional offices which work with permittees and other regulated entities to maintain compliance with environmental laws. When voluntary compliance fails, OCE conducts a formal enforcement response for the most significant violations and violators. Formal enforcement usually includes the assessment of civil penalties or issuance of enforcement orders, and can involve criminal cases in cooperation with district attorneys, federal agencies or the Oregon Attorney General.

Agency Management. Agency Management provides leadership, fiscal management, central services and technical support to accomplish DEQ's mission. The Director's Office provides leadership, intra- and inter-agency coordination, Environmental Quality Commission support, review and issuance of agency enforcement actions, and legislative liaison functions. The Central Services Division ensures that DEQ satisfies the legal and administrative requirements relating to human resources, organizational development, policy development and implementation, health and safety, budgeting, accounting, information technology, business systems and outcome based management. The Office of Policy and External Affairs directs the development of the agency's legislative agenda, coordinates closely with other agencies and environmental and business stakeholders, manages DEQ's internal and external communications, and is a point of contact for a legislator or other elected officials and their staff to get information about DEQ or the environment.

CRITERIA FOR 21-23 BUDGET DEVELOPMENT

DEQ's 21-23 Agency Request Budget prioritizes public health and protecting environmental resources (that lower income and other underrepresented communities are particularly dependent on. This includes improving water and air quality, as well as improving preparedness for major spills and other accidents (such as fires) that can threaten community health. It also includes continuing to respond to the growing climate crisis through the development and implementation of programs to reduce and avoid greenhouse gas emissions. In developing its 21-23 budget request, DEQ considered the following:

- Direction from the Environmental Quality Commission;
- Input from tribes, representatives of communities and local governments, regulated businesses; and the public;
- Changes in federal programs, and gaps created by the roll-back of federal environmental protections;
- Environmental justice, including climate justice;
- The need to balance the state's highest environmental needs with the need to maximize limited resources;
- Input from other state agencies, the Natural Resources Cabinet, and the Governor's Office
- Revenue shortfalls, and the effect on critical work

PROPOSED LEGISLATION

List of DEQ legislation proposed for 2021:

- Greenhouse Gas Reduction
- Modernizing Oregon's Recycling System
- Hazardous Waste Fee Structure Modernization
- Credit Card Convenience Fee
- EDMS Maintenance Funding Authority

MAJOR INFORMATION TECHNOLOGY PROJECTS

To provide improved and transparent services to our stakeholders and enhanced business process and practice, DEQ continues to modernize and standardize its business systems infrastructure. We currently have three IT projects anticipated to exceed $1 million: (1) an environmental data management system; (2) a system for management of the Clean Water State Revolving Fund; and (3) a system for operating the state's new Greenhouse Gas Cap and Reduce program.

ENVIRONMENTAL DATA MANAGEMENT SYSTEM

DEQ manages environmental data with antiquated and inefficient systems, and as a result, staff experience numerous problems completing some of the agency's core business functions, including those related to permitting, public data requests, and federally mandated data exchange.

As demands on DEQ have increased, agency-wide and program-specific IT systems have not kept pace nor been able to leverage technology advances now available. Some of the most urgent issues and needs regarding DEQ's current portfolio of environmental data systems include aging and difficult to maintain systems; siloed systems that inhibit data sharing; lack of integrated, standardized technology across systems; and lack of support for electronic invoicing and payment. These challenges have resulted in a backlog of permits awaiting issuance, modification, or renewal, as well as DEQ non-compliance with federal electronic reporting requirements.

Modernizing DEQ's core environmental data systems has been a steady process of careful analysis and planning. DEQ has been coordinating closely with the Oregon Department of Administrative Services, Enterprise Information Services, Cyber Security Services, and Department of Justice.

DEQ created a high-level business case and achieved Stage Gate 1 for an environmental data management system (EDMS) from Oregon State Chief Information Officer in February of 2017. The 2017 Legislature provided $750,000 General Fund, and 2018 Legislature provided $1,083,217 General Fund and $5,017,357 bonding authority that support DEQ's work on the project work through Stage Gate 3. DEQ achieved Stage Gate 3 on April 25, 2019. Continued investment in the EDMS will meet DEQ's need for a shared modern technical platform for data management and business process management across the agency. A more up-to-date, integrated system will streamline data sharing and workflows and increase staff productivity. As a result, DEQ will more easily meet regulations, decrease permit backlogs, and provide quicker and more meaningful communication with external stakeholders.

This project:

- Supports Office of the Governor Executive Order 09-10 regarding "Regulatory Streamlining" by creating a single portal whereby electronic reporting to the DEQ will be easily facilitated, allowing multiple programs and divisions to receive reports and documentation (official records) through the same process, and using the same infrastructure.

- Supports Office of the Governor Executive Order 06-02 regarding "Sustainability for the 21st Century" by reducing (with the eventual goal of eliminating) paper report and document submittals by regulated entities. Some reports include more than 100 pages of information, and sometimes multiple copies are required.

- Aligns with the Governor's priority, "Responsible Environmental Stewardship". Oregon's natural environment is not only beautiful, it is essential to our economy and quality of life.

- This project would also prepare DEQ for implementation of new rules proposed by the governor as part of the Cleaner Air Oregon plan by establishing an efficient framework for environmental permitting and reporting. DEQ could easily enhance the EDMS to support new requirements, rather than trying to expand environmental regulations while still relying on dated systems and inefficient processes.

For additional information on this project, see the full business plan in the Special Reports section.

CLEAN WATER STATE REVOLVING FUND SYSTEM

DEQ implements the federal Clean Water State Revolving Fund (CWSRF) loan program, which provides below-market rate loans for the planning, design and construction of various water pollution control activities. Eligible borrowers must be public agencies, which includes tribal nations, cities, counties, sanitary districts, soil, water conservation, irrigation and various special districts, and certain intergovernmental entities. In Oregon, the CWSRF program has assisted 194 communities, financing over $1.26 billion for pollution control projects since 1989.

DEQ's CWSRF program currently has 11 FTE who manage about $80 million in loan agreements annually and a portfolio of close to $750 million. The program's two loan specialists rely on 36 spreadsheets and two Microsoft Access databases to manage the financial data and ensure that the program meets federal requirements.

Managing the portfolio with spreadsheets and databases is inefficient, complex and labor intensive. The business processes result in a redundant data entry for many data fields, high potential for data entry errors and data security concerns. The use of spreadsheets and databases slows down the loan process, meaning that public agencies don't receive funding as quickly as needed.

DEQ seeks a commercial off-the-shelf system to manage the CWSRF portfolio and meet business needs. The goals are to implement a reliable system that will accurately manage program financial data, improve data security, increase efficiency, interact with State of Oregon and DEQ accounting systems, allow for customers to access data, and improve overall customer service.

This project aligns with the governor's priorities Healthy and Safe Communities, Responsible Environmental Stewardship and A Thriving Statewide Economy. It also supports DEQ priorities to efficiently and responsibly meet environmental standards and emerging needs, and to enhance information security for the agency.

DEQ achieved Stage Gate 1 from Enterprise Information Services on July 3, 2019, and is coordinating closely with EIS and the Oregon Department of Administrative Services towards Stage Gate 2 approval. In addition, DEQ has contracted with a third party firm to conduct comprehensive business analysis on current CWSRF loan applications, data management instruments and business processes as a basis to defining requirements for software system. Pursuing modern CWSRF software supports many of DEQ's values and IRM strategic goals. The CWSRF program has funds for the procurement and maintenance of a COTS system in their administrative fund, which is funded by loan fees. DEQ does not need General Fund for this project.

For additional information on this project, see the full business plan in the Special Reports section.

GREENHOUSEGAS CAP AND REDUCE INFORMATION SYSTEM

On March 10, 2020, Governor Brown signed Executive Order 20-04, directing state agencies to take actions to reduce greenhouse gas (GHG) emissions and consider climate change in agency planning. The Executive Order (E.O.) established science-based GHG emissions reduction goals for the state of at least 45 percent below 1990 levels by 2035 and at least 80 percent below 1990 levels by 2050. The E.O. contains several directives to the EQC and DEQ to take action consistent with existing legal authority to reduce GHG emissions toward meeting the science-based goals. Specifically, the E.O. directs EQC and DEQ to "cap and reduce" GHG emissions from three sectors: large stationary sources, transportation fuels, and liquid and gaseous fuels, including natural gas. DEQ must implement a program to meet these directives no later than January 1, 2022.

As has been documented by the legislature (codified in ORS 468A.200), by the U.S. Environmental Protection Agency, and as referenced in Executive Order 20-04, current levels of greenhouse gas emissions in Oregon are injurious to the public welfare and to human, animal and plant life. The increasing concentration of these emissions in the atmosphere is forcing fundamental changes to the climate in Oregon. Examples include the increasing average temperatures, increasing severity of storms, rising sea levels, ocean acidification and altered seasonal and hydrological cycles. These changes are injuring the public welfare, human health, the environment and property, and are significantly harming the "enjoyment of life and property" in Oregon.

In order to implement a GHG cap and reduce program, DEQ must acquire an information system to:

- Register the regulated entities
- Consolidate relevant greenhouse gas emissions and compliance data into a single location
- Track greenhouse gas emissions compliance obligations by entities
- Track compliance instrument distribution and facilitate trading of such compliance instruments
- Provide reports and business intelligence for DEQ to manage the program

In March 2020, the Emergency Board allocated $5,000,000 to DEQ to implement a greenhouse gas cap and reduce program. $500,000 of the allocated funding was reserved for implementing an information system. When including staff costs and maintenance costs over five years, the estimated cost of this project is $1,000,000.

DEQ has identified three possible avenues for acquiring an information system. This includes joining a nonprofit climate organization that provides services to members in implementing programs similar to a GHG cap and reduce program; requesting proposals for a commercial off-the-shelf (COTS) or custom-built system; or developing a new system by customizing an existing DEQ application using DEQ staff.

This project will employ a strict governance model with monitoring by the DEQ Agency-wide Information Technology Management (DAITM) steering committee and adherence to EIS Stage Gate requirements. This project is in full alignment with DEQ's Information Resource Management Strategic Plan and is a direct response to Strategy One of Governor Brown's Oregon Climate Agenda and Executive Order 20-04.

DEQ is in the process of securing Stage Gate 1 approval and has submitted an IT Investment Form, Complexity Assessment, Business Case, and Project Charter. DEQ is working concurrently with DAS Procurement Services to identify procurement options.

Past policy development efforts have considered options to avoid or minimize effects of emissions reduction programs on communities disproportionately affected by climate change and other pollution. More attention is being focused on cumulative effects of environmental policies on disadvantaged communities as an important baseline to be considered in developing new policies. Policy makers also have considered options to avoid or reduce potential price impacts to lower-income households. DEQ is committed to addressing these issues as an important part of the policy development process.

The Greenhouse Gas Emissions Cap and Reduce Program aims to protect the health of all Oregonians by addressing climate change. Implementation of the Greenhouse Gas Emissions Cap and Reduce Program will include reports and information available to all Oregonians to assess progress of reducing greenhouse gas emissions and addressing climate change. The system will assist the regulated entities by providing a platform facilitate soliciting and offer emission compliance instruments for trade. It will also allow users to view their data to confirm accuracy and completeness and integrate with existing tools currently used for emissions reporting. Project staff will be conducting extensive stakeholder engagement to ensure this project meets the needs of all Oregonians.

Summary of 2021-23 Biennium Budget

Environmental Quality, Dept of
Environmental Quality, Dept of
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 34000-000-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	779	760.40	458,741,103	53,777,160	5,300,822	222,204,270	29,410,521	148,048,330	-
2019-21 Emergency Boards	10	5.09	6,795,000	5,000,000	-	-	-	1,795,000	-
2019-21 Leg Approved Budget	**789**	**765.49**	**465,536,103**	**58,777,160**	**5,300,822**	**222,204,270**	29,410,521	**149,843,330**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(15)	2.81	19,071,667	5,140,100	515,684	11,748,664	1,667,219	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(13,991,912)	(660,632)	-	-	-	(13,331,280)	-
Base Nonlimited Adjustment			68,000,000	-	-	-	-	68,000,000	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**774**	**768.30**	**538,615,858**	**63,256,628**	**5,816,506**	**233,952,934**	31,077,740	**204,512,050**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	1,057,700	171,647	23,192	736,058	126,803	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	1,327,689	372,068	26,600	854,682	74,339	-	-
Subtotal	**-**	**-**	**2,385,389**	**543,715**	**49,792**	**1,590,740**	201,142	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	1,511,723	610,493	-	901,230	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(12,164,857)	(4,621,516)	-	(7,543,341)	-	-	-
Subtotal	**-**	**-**	**(10,653,134)**	**(4,011,023)**	**-**	**(6,642,111)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	7,224,316	1,994,868	179,947	4,522,938	526,563	-	-
State Gov"t & Services Charges Increase/(Decrease)			2,514,801	-	-	2,514,801	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**9,739,117**	**1,994,868**	**179,947**	**7,037,739**	526,563	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	33,028	(1,074)	760,205	(792,159)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**774**	**768.30**	**540,087,230**	**61,817,216**	**6,045,171**	**236,699,507**	31,013,286	**204,512,050**	**-**

Environmental Quality, Dept of
Environmental Quality, Dept of
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 34000-000-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**774**	**768.30**	**540,087,230**	**61,817,216**	**6,045,171**	**236,699,507**	31,013,286	**204,512,050**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	(7)	(7.00)	(2,830,578)	1,265	(1,543,776)	-	(1,288,067)	-	-
Modified 2021-23 Current Service Level	**767**	**761.30**	**537,256,652**	**61,818,481**	**4,501,395**	**236,699,507**	29,725,219	**204,512,050**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
110 - Maintain Effective Vehicle Inspection Services	8	8.00	1,344,336	-	-	1,344,336	-	-	-
111 - Implement Greenhouse Gas Reduction Programs	2	2.00	1,986,382	1,986,382	-	-	-	-	-
112 - Support Lane Regional Air Protection Agency	-	-	250,000	250,000	-	-	-	-	-
113 - Implement Clean Diesel Legislation	2	2.00	580,472	580,472	-	-	-	-	-
114 - Maintain Asbestos Health Protection Program	-	-	600,000	-	-	600,000	-	-	-
120 - Improve Wastewater Permitting Efficacy	6	4.26	993,110	486,485	-	506,625	-	-	-
121 - Clean Watershed Planning and Implementation	4	2.88	1,062,146	1,062,146	-	-	-	-	-
122 - Ensure Protective Onsite Septic Systems	2	1.50	380,945	205,828	-	175,117	-	-	-
123 - Support Water Quality Certification Capacity	1	0.75	294,411	294,411	-	-	-	-	-
124 - Modernize CWSRF Loan Management Software	-	-	1,599,000	-	-	1,599,000	-	-	-
125 - Lottery Fund Restoration	5	5.00	1,543,776	-	1,543,776	-	-	-	-

Environmental Quality, Dept of
Environmental Quality, Dept of
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 34000-000-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
130 - Stabilize Emergency Spill Response Program	3	3.00	1,200,089	1,200,089	-	-	-	-	-
131 - Modernize Oregon's Recycling System	3	1.50	383,116	-	-	383,116	-	-	-
132 - Authorize Industrial Orphan Bonds	-	-	4,000,000	-	-	4,000,000	-	-	-
133 - Update Hazardous Waste Fees	-	-	2,200,000	-	-	2,200,000	-	-	-
134 - Authorize Solid Waste Orphan Site Positions	2	2.00	452,840	-	-	452,840	-	-	-
140 - EDMS Bond Proceeds Contract	-	-	1,604,229	-	-	1,604,229	-	-	-
141 - EDMS Maintenance Funding	-	-	1,600,000	-	-	1,600,000	-	-	-
142 - Credit Card Convenience Fee	-	-	-	-	-	-	-	-	-
143 - Enhance Agency Support Staffing	6	6.00	1,629,698	-	-	1,629,698	-	-	-
160 - Sustain Laboratory Infrastructure Services	-	-	550,000	550,000	-	-	-	-	-
181 - Clean Water SRF Capitalization Grant Loans	-	-	30,150,000	-	-	-	-	30,150,000	-
182 - Revenue Transfer – Clean Water SRF Loan Funds	-	-	-	-	-	-	-	-	-
183 - Clean Up Contaminated Orphan Sites - Bonds	-	-	300,000	-	-	-	-	300,000	-
191 - Clean Water SRF Bond Debt Service	-	-	10,020,000	-	-	-	-	10,020,000	-
192 - Clean Up Contaminated Orphan Site Debt Service	-	-	396,750	396,750	-	-	-	-	-
Subtotal Policy Packages	**44**	**38.89**	**65,121,300**	**7,012,563**	**1,543,776**	**16,094,961**	-	**40,470,000**	**-**
Total 2021-23 Agency Request Budget	**811**	**800.19**	**602,377,952**	**68,831,044**	**6,045,171**	**252,794,468**	29,725,219	**244,982,050**	**-**
Percentage Change From 2019-21 Leg Approved Budget	2.79%	4.53%	29.39%	17.11%	14.04%	13.77%	1.07%	63.49%	-
Percentage Change From 2021-23 Current Service Level	4.78%	4.15%	11.53%	11.35%	-	6.80%	-4.15%	19.79%	-

Environmental Quality, Dept of
Air Quality
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 34000-001-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	258	247.60	110,554,689	16,419,136	-	83,906,671	10,228,882	-	-
2019-21 Emergency Boards	10	5.09	5,000,000	5,000,000	-	-	-	-	-
2019-21 Leg Approved Budget	**268**	**252.69**	**115,554,689**	**21,419,136**	**-**	**83,906,671**	10,228,882	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(1)	8.59	6,992,904	2,029,245	-	4,601,542	362,117	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**267**	**261.28**	**122,547,593**	**23,448,381**	**-**	**88,508,213**	10,590,999	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	311,741	53,802	-	220,265	37,674	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	498,429	143,227	-	330,899	24,303	-	-
Subtotal	**-**	**-**	**810,170**	**197,029**	**-**	**551,164**	61,977	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	1,252,026	477,628	-	774,398	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(4,171,086)	(4,171,086)	-	-	-	-	-
Subtotal	**-**	**-**	**(2,919,060)**	**(3,693,458)**	**-**	**774,398**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	3,069,740	767,703	-	2,093,080	208,957	-	-
Subtotal	**-**	**-**	**3,069,740**	**767,703**	**-**	**2,093,080**	208,957	**-**	**-**

Environmental Quality, Dept of
Air Quality
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 34000-001-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	(0.55)	(1,761)	27,271	-	(28,746)	(286)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**267**	**260.73**	**123,506,682**	**20,746,926**	**-**	**91,898,109**	10,861,647	**-**	**-**

Environmental Quality, Dept of
Air Quality
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 34000-001-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**267**	**260.73**	**123,506,682**	**20,746,926**	**-**	**91,898,109**	10,861,647	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	(31,850)	-	-	-	(31,850)	-	-
Modified 2021-23 Current Service Level	**267**	**260.73**	**123,474,832**	**20,746,926**	**-**	**91,898,109**	10,829,797	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
110 - Maintain Effective Vehicle Inspection Services	8	8.00	1,344,336	-	-	1,344,336	-	-	-
111 - Implement Greenhouse Gas Reduction Programs	2	2.00	1,986,382	1,986,382	-	-	-	-	-
112 - Support Lane Regional Air Protection Agency	-	-	250,000	250,000	-	-	-	-	-
113 - Implement Clean Diesel Legislation	2	2.00	580,472	580,472	-	-	-	-	-
114 - Maintain Asbestos Health Protection Program	-	-	600,000	-	-	600,000	-	-	-
120 - Improve Wastewater Permitting Efficacy	-	-	-	-	-	-	-	-	-
121 - Clean Watershed Planning and Implementation	-	-	-	-	-	-	-	-	-
122 - Ensure Protective Onsite Septic Systems	-	-	-	-	-	-	-	-	-
123 - Support Water Quality Certification Capacity	-	-	-	-	-	-	-	-	-
124 - Modernize CWSRF Loan Management Software	-	-	-	-	-	-	-	-	-
125 - Lottery Fund Restoration	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
130 - Stabilize Emergency Spill Response Program	-	-	-	-	-	-	-	-	-
131 - Modernize Oregon's Recycling System	-	-	-	-	-	-	-	-	-
132 - Authorize Industrial Orphan Bonds	-	-	-	-	-	-	-	-	-
133 - Update Hazardous Waste Fees	-	-	-	-	-	-	-	-	-
134 - Authorize Solid Waste Orphan Site Positions	-	-	-	-	-	-	-	-	-
140 - EDMS Bond Proceeds Contract	-	-	-	-	-	-	-	-	-
141 - EDMS Maintenance Funding	-	-	-	-	-	-	-	-	-
142 - Credit Card Convenience Fee	-	-	-	-	-	-	-	-	-
143 - Enhance Agency Support Staffing	-	-	-	-	-	-	-	-	-
160 - Sustain Laboratory Infrastructure Services	-	-	-	-	-	-	-	-	-
181 - Clean Water SRF Capitalization Grant Loans	-	-	-	-	-	-	-	-	-
182 - Revenue Transfer – Clean Water SRF Loan Funds	-	-	-	-	-	-	-	-	-
183 - Clean Up Contaminated Orphan Sites - Bonds	-	-	-	-	-	-	-	-	-
191 - Clean Water SRF Bond Debt Service	-	-	-	-	-	-	-	-	-
192 - Clean Up Contaminated Orphan Site Debt Service	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**12**	**12.00**	**4,761,190**	**2,816,854**	**-**	**1,944,336**	-	**-**	**-**
Total 2021-23 Agency Request Budget	**279**	**272.73**	**128,236,022**	**23,563,780**	**-**	**93,842,445**	10,829,797	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	4.10%	7.93%	10.97%	10.01%	-	11.84%	5.87%	-	-
Percentage Change From 2021-23 Current Service Level	4.49%	4.60%	3.83%	13.58%	-	2.12%	-0.29%	-	-

Environmental Quality, Dept of
Water Quality
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 34000-002-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	241	231.31	74,000,139	29,165,603	5,300,822	27,872,315	11,661,399	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**241**	**231.31**	**74,000,139**	**29,165,603**	**5,300,822**	**27,872,315**	11,661,399	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(2)	2.95	6,562,018	2,839,467	515,684	2,444,783	762,084	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**239**	**234.26**	**80,562,157**	**32,005,070**	**5,816,506**	**30,317,098**	12,423,483	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	327,297	113,011	23,192	138,469	52,625	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	426,813	218,729	26,600	161,756	19,728	-	-
Subtotal	**-**	**-**	**754,110**	**331,740**	**49,792**	**300,225**	72,353	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	229,572	132,865	-	96,707	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(881,472)	(58,128)	-	(823,344)	-	-	-
Subtotal	**-**	**-**	**(651,900)**	**74,737**	**-**	**(726,637)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	1,823,893	1,156,623	179,947	282,551	204,772	-	-
Subtotal	**-**	**-**	**1,823,893**	**1,156,623**	**179,947**	**282,551**	204,772	**-**	**-**

Environmental Quality, Dept of
Water Quality
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 34000-002-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	(1)	0.23	291	5,757	(1,074)	52,016	(56,408)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**238**	**234.49**	**82,488,551**	**33,573,927**	**6,045,171**	**30,225,253**	12,644,200	**-**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**238**	**234.49**	**82,488,551**	**33,573,927**	**6,045,171**	**30,225,253**	12,644,200	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	(7)	(7.00)	(2,798,728)	1,265	(1,543,776)	-	(1,256,217)	-	-
Modified 2021-23 Current Service Level	**231**	**227.49**	**79,689,823**	**33,575,192**	**4,501,395**	**30,225,253**	11,387,983	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
110 - Maintain Effective Vehicle Inspection Services	-	-	-	-	-	-	-	-	-
111 - Implement Greenhouse Gas Reduction Programs	-	-	-	-	-	-	-	-	-
112 - Support Lane Regional Air Protection Agency	-	-	-	-	-	-	-	-	-
113 - Implement Clean Diesel Legislation	-	-	-	-	-	-	-	-	-
114 - Maintain Asbestos Health Protection Program	-	-	-	-	-	-	-	-	-
120 - Improve Wastewater Permitting Efficacy	6	4.26	993,110	486,485	-	506,625	-	-	-
121 - Clean Watershed Planning and Implementation	4	2.88	1,062,146	1,062,146	-	-	-	-	-
122 - Ensure Protective Onsite Septic Systems	2	1.50	380,945	205,828	-	175,117	-	-	-
123 - Support Water Quality Certification Capacity	1	0.75	294,411	294,411	-	-	-	-	-
124 - Modernize CWSRF Loan Management Software	-	-	1,599,000	-	-	1,599,000	-	-	-
125 - Lottery Fund Restoration	5	5.00	1,543,776	-	1,543,776	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
130 - Stabilize Emergency Spill Response Program	-	-	-	-	-	-	-	-	-
131 - Modernize Oregon's Recycling System	-	-	-	-	-	-	-	-	-
132 - Authorize Industrial Orphan Bonds	-	-	-	-	-	-	-	-	-
133 - Update Hazardous Waste Fees	-	-	-	-	-	-	-	-	-
134 - Authorize Solid Waste Orphan Site Positions	-	-	-	-	-	-	-	-	-
140 - EDMS Bond Proceeds Contract	-	-	-	-	-	-	-	-	-
141 - EDMS Maintenance Funding	-	-	-	-	-	-	-	-	-
142 - Credit Card Convenience Fee	-	-	-	-	-	-	-	-	-
143 - Enhance Agency Support Staffing	-	-	-	-	-	-	-	-	-
160 - Sustain Laboratory Infrastructure Services	-	-	550,000	550,000	-	-	-	-	-
181 - Clean Water SRF Capitalization Grant Loans	-	-	-	-	-	-	-	-	-
182 - Revenue Transfer – Clean Water SRF Loan Funds	-	-	-	-	-	-	-	-	-
183 - Clean Up Contaminated Orphan Sites - Bonds	-	-	-	-	-	-	-	-	-
191 - Clean Water SRF Bond Debt Service	-	-	-	-	-	-	-	-	-
192 - Clean Up Contaminated Orphan Site Debt Service	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**18**	**14.39**	**6,423,388**	**2,598,870**	**1,543,776**	**2,280,742**	-	**-**	**-**
Total 2021-23 Agency Request Budget	**249**	**241.88**	**86,113,211**	**36,174,062**	**6,045,171**	**32,505,995**	11,387,983	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	3.32%	4.57%	16.37%	24.03%	14.04%	16.62%	-2.34%	-	-
Percentage Change From 2021-23 Current Service Level	4.62%	3.15%	4.39%	7.74%	-	7.55%	-9.94%	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	191	193.21	81,690,014	1,120,522	-	73,049,252	7,520,240	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**191**	**193.21**	**81,690,014**	**1,120,522**	**-**	**73,049,252**	7,520,240	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(5)	(2.75)	4,317,935	264,885	-	3,510,032	543,018	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**186**	**190.46**	**86,007,949**	**1,385,407**	**-**	**76,559,284**	8,063,258	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	294,909	5,053	-	253,352	36,504	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	273,244	5,531	-	237,405	30,308	-	-
Subtotal	**-**	**-**	**568,153**	**10,584**	**-**	**490,757**	66,812	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	30,125	-	-	30,125	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(134,750)	-	-	(134,750)	-	-	-
Subtotal	**-**	**-**	**(104,625)**	**-**	**-**	**(104,625)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	2,099,403	65,572	-	1,920,997	112,834	-	-
Subtotal	**-**	**-**	**2,099,403**	**65,572**	**-**	**1,920,997**	112,834	**-**	**-**

Environmental Quality, Dept of
Land Quality
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 34000-003-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	1	0.32	1,470	-	-	736,935	(735,465)	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**187**	**190.78**	**88,572,350**	**1,461,563**	**-**	**79,603,348**	7,507,439	**-**	**-**

Environmental Quality, Dept of
Land Quality
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 34000-003-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**187**	**190.78**	**88,572,350**	**1,461,563**	**-**	**79,603,348**	7,507,439	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**187**	**190.78**	**88,572,350**	**1,461,563**	**-**	**79,603,348**	7,507,439	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
110 - Maintain Effective Vehicle Inspection Services	-	-	-	-	-	-	-	-	-
111 - Implement Greenhouse Gas Reduction Programs	-	-	-	-	-	-	-	-	-
112 - Support Lane Regional Air Protection Agency	-	-	-	-	-	-	-	-	-
113 - Implement Clean Diesel Legislation	-	-	-	-	-	-	-	-	-
114 - Maintain Asbestos Health Protection Program	-	-	-	-	-	-	-	-	-
120 - Improve Wastewater Permitting Efficacy	-	-	-	-	-	-	-	-	-
121 - Clean Watershed Planning and Implementation	-	-	-	-	-	-	-	-	-
122 - Ensure Protective Onsite Septic Systems	-	-	-	-	-	-	-	-	-
123 - Support Water Quality Certification Capacity	-	-	-	-	-	-	-	-	-
124 - Modernize CWSRF Loan Management Software	-	-	-	-	-	-	-	-	-
125 - Lottery Fund Restoration	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
130 - Stabilize Emergency Spill Response Program	3	3.00	1,200,089	1,200,089	-	-	-	-	-
131 - Modernize Oregon's Recycling System	3	1.50	383,116	-	-	383,116	-	-	-
132 - Authorize Industrial Orphan Bonds	-	-	4,000,000	-	-	4,000,000	-	-	-
133 - Update Hazardous Waste Fees	-	-	2,200,000	-	-	2,200,000	-	-	-
134 - Authorize Solid Waste Orphan Site Positions	2	2.00	452,840	-	-	452,840	-	-	-
140 - EDMS Bond Proceeds Contract	-	-	-	-	-	-	-	-	-
141 - EDMS Maintenance Funding	-	-	-	-	-	-	-	-	-
142 - Credit Card Convenience Fee	-	-	-	-	-	-	-	-	-
143 - Enhance Agency Support Staffing	-	-	-	-	-	-	-	-	-
160 - Sustain Laboratory Infrastructure Services	-	-	-	-	-	-	-	-	-
181 - Clean Water SRF Capitalization Grant Loans	-	-	-	-	-	-	-	-	-
182 - Revenue Transfer – Clean Water SRF Loan Funds	-	-	-	-	-	-	-	-	-
183 - Clean Up Contaminated Orphan Sites - Bonds	-	-	-	-	-	-	-	-	-
191 - Clean Water SRF Bond Debt Service	-	-	-	-	-	-	-	-	-
192 - Clean Up Contaminated Orphan Site Debt Service	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**8**	**6.50**	**8,236,045**	**1,200,089**	**-**	**7,035,956**	-	**-**	**-**
Total 2021-23 Agency Request Budget	**195**	**197.28**	**96,808,395**	**2,661,652**	**-**	**86,639,304**	7,507,439	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	2.09%	2.11%	18.51%	137.54%	-	18.60%	-0.17%	-	-
Percentage Change From 2021-23 Current Service Level	4.28%	3.41%	9.30%	82.11%	-	8.84%	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	89	88.28	37,923,049	547,017	-	37,376,032	-	-	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**89**	**88.28**	**37,923,049**	**547,017**	**-**	**37,376,032**	-	**-**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	(7)	(5.98)	1,198,810	6,503	-	1,192,307	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**82**	**82.30**	**39,121,859**	**553,520**	**-**	**38,568,339**	-	**-**	**-**
Essential Packages									
010 - Non-PICS Pers Svc/Vacancy Factor									
Vacancy Factor (Increase)/Decrease	-	-	123,753	(219)	-	123,972	-	-	-
Non-PICS Personal Service Increase/(Decrease)	-	-	129,203	4,581	-	124,622	-	-	-
Subtotal	**-**	**-**	**252,956**	**4,362**	**-**	**248,594**	-	**-**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	(6,977,549)	(392,302)	-	(6,585,247)	-	-	-
Subtotal	**-**	**-**	**(6,977,549)**	**(392,302)**	**-**	**(6,585,247)**	-	**-**	**-**
030 - Inflation & Price List Adjustments									
Cost of Goods & Services Increase/(Decrease)	-	-	231,280	4,970	-	226,310	-	-	-
State Gov"t & Services Charges Increase/(Decrease)			2,514,801	-	-	2,514,801	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal	**-**	**-**	**2,746,081**	**4,970**	**-**	**2,741,111**	-	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**82**	**82.30**	**35,143,347**	**170,550**	**-**	**34,972,797**	-	**-**	**-**

Environmental Quality, Dept of
Agency Management
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 34000-004-00-00-00000

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
Subtotal: 2021-23 Current Service Level	**82**	**82.30**	**35,143,347**	**170,550**	**-**	**34,972,797**	-	**-**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**82**	**82.30**	**35,143,347**	**170,550**	**-**	**34,972,797**	-	**-**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	-	**-**	**-**
Policy Packages									
110 - Maintain Effective Vehicle Inspection Services	-	-	-	-	-	-	-	-	-
111 - Implement Greenhouse Gas Reduction Programs	-	-	-	-	-	-	-	-	-
112 - Support Lane Regional Air Protection Agency	-	-	-	-	-	-	-	-	-
113 - Implement Clean Diesel Legislation	-	-	-	-	-	-	-	-	-
114 - Maintain Asbestos Health Protection Program	-	-	-	-	-	-	-	-	-
120 - Improve Wastewater Permitting Efficacy	-	-	-	-	-	-	-	-	-
121 - Clean Watershed Planning and Implementation	-	-	-	-	-	-	-	-	-
122 - Ensure Protective Onsite Septic Systems	-	-	-	-	-	-	-	-	-
123 - Support Water Quality Certification Capacity	-	-	-	-	-	-	-	-	-
124 - Modernize CWSRF Loan Management Software	-	-	-	-	-	-	-	-	-
125 - Lottery Fund Restoration	-	-	-	-	-	-	-	-	-

Description	*Positions*	*Full-Time Equivalent (FTE)*	*ALL FUNDS*	*General Fund*	*Lottery Funds*	*Other Funds*	*Federal Funds*	*Nonlimited Other Funds*	*Nonlimited Federal Funds*
130 - Stabilize Emergency Spill Response Program	-	-	-	-	-	-	-	-	-
131 - Modernize Oregon's Recycling System	-	-	-	-	-	-	-	-	-
132 - Authorize Industrial Orphan Bonds	-	-	-	-	-	-	-	-	-
133 - Update Hazardous Waste Fees	-	-	-	-	-	-	-	-	-
134 - Authorize Solid Waste Orphan Site Positions	-	-	-	-	-	-	-	-	-
140 - EDMS Bond Proceeds Contract	-	-	1,604,229	-	-	1,604,229	-	-	-
141 - EDMS Maintenance Funding	-	-	1,600,000	-	-	1,600,000	-	-	-
142 - Credit Card Convenience Fee	-	-	-	-	-	-	-	-	-
143 - Enhance Agency Support Staffing	6	6.00	1,629,698	-	-	1,629,698	-	-	-
160 - Sustain Laboratory Infrastructure Services	-	-	-	-	-	-	-	-	-
181 - Clean Water SRF Capitalization Grant Loans	-	-	-	-	-	-	-	-	-
182 - Revenue Transfer – Clean Water SRF Loan Funds	-	-	-	-	-	-	-	-	-
183 - Clean Up Contaminated Orphan Sites - Bonds	-	-	-	-	-	-	-	-	-
191 - Clean Water SRF Bond Debt Service	-	-	-	-	-	-	-	-	-
192 - Clean Up Contaminated Orphan Site Debt Service	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**6**	**6.00**	**4,833,927**	**-**	**-**	**4,833,927**	**-**	**-**	**-**
Total 2021-23 Agency Request Budget	**88**	**88.30**	**39,977,274**	**170,550**	**-**	**39,806,724**	**-**	**-**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-1.12%	0.02%	5.42%	-68.82%	-	6.50%	-	-	-
Percentage Change From 2021-23 Current Service Level	7.32%	7.29%	13.75%	-	-	13.82%	-	-	-

Summary of 2021-23 Biennium Budget

Environmental Quality, Dept of
Non-Limited
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 34000-008-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	132,200,000	-	-	-	-	132,200,000	-
2019-21 Emergency Boards	-	-	-	-	-	-	-	-	-
2019-21 Leg Approved Budget	**-**	**-**	**132,200,000**	**-**	**-**	**-**	**-**	**132,200,000**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			-	-	-	-	-	-	-
Base Nonlimited Adjustment			68,000,000	-	-	-	-	68,000,000	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**200,200,000**	**-**	**-**	**-**	**-**	**200,200,000**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**-**	**-**	**200,200,000**	**-**	**-**	**-**	**-**	**200,200,000**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**-**	**-**	**200,200,000**	**-**	**-**	**-**	**-**	**200,200,000**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**-**	**-**	**200,200,000**	**-**	**-**	**-**	**-**	**200,200,000**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
110 - Maintain Effective Vehicle Inspection Services	-	-	-	-	-	-	-	-	-
111 - Implement Greenhouse Gas Reduction Programs	-	-	-	-	-	-	-	-	-
112 - Support Lane Regional Air Protection Agency	-	-	-	-	-	-	-	-	-
113 - Implement Clean Diesel Legislation	-	-	-	-	-	-	-	-	-
114 - Maintain Asbestos Health Protection Program	-	-	-	-	-	-	-	-	-
120 - Improve Wastewater Permitting Efficacy	-	-	-	-	-	-	-	-	-
121 - Clean Watershed Planning and Implementation	-	-	-	-	-	-	-	-	-
122 - Ensure Protective Onsite Septic Systems	-	-	-	-	-	-	-	-	-
123 - Support Water Quality Certification Capacity	-	-	-	-	-	-	-	-	-
124 - Modernize CWSRF Loan Management Software	-	-	-	-	-	-	-	-	-
125 - Lottery Fund Restoration	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
130 - Stabilize Emergency Spill Response Program	-	-	-	-	-	-	-	-	-
131 - Modernize Oregon's Recycling System	-	-	-	-	-	-	-	-	-
132 - Authorize Industrial Orphan Bonds	-	-	-	-	-	-	-	-	-
133 - Update Hazardous Waste Fees	-	-	-	-	-	-	-	-	-
134 - Authorize Solid Waste Orphan Site Positions	-	-	-	-	-	-	-	-	-
140 - EDMS Bond Proceeds Contract	-	-	-	-	-	-	-	-	-
141 - EDMS Maintenance Funding	-	-	-	-	-	-	-	-	-
142 - Credit Card Convenience Fee	-	-	-	-	-	-	-	-	-
143 - Enhance Agency Support Staffing	-	-	-	-	-	-	-	-	-
160 - Sustain Laboratory Infrastructure Services	-	-	-	-	-	-	-	-	-
181 - Clean Water SRF Capitalization Grant Loans	-	-	30,150,000	-	-	-	-	30,150,000	-
182 - Revenue Transfer – Clean Water SRF Loan Funds	-	-	-	-	-	-	-	-	-
183 - Clean Up Contaminated Orphan Sites - Bonds	-	-	300,000	-	-	-	-	300,000	-
191 - Clean Water SRF Bond Debt Service	-	-	-	-	-	-	-	-	-
192 - Clean Up Contaminated Orphan Site Debt Service	-	-	-	-	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**30,450,000**	**-**	**-**	**-**	**-**	**30,450,000**	**-**
Total 2021-23 Agency Request Budget	**-**	**-**	**230,650,000**	**-**	**-**	**-**	**-**	**230,650,000**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	-	74.47%	-	-	-	-	74.47%	-
Percentage Change From 2021-23 Current Service Level	-	-	15.21%	-	-	-	-	15.21%	-

Summary of 2021-23 Biennium Budget

Environmental Quality, Dept of
PCBF Debt Service
2021-23 Biennium

Agency Request Budget
Cross Reference Number: 34000-009-00-00-00000

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
2019-21 Leg Adopted Budget	-	-	22,373,212	6,524,882	-	-	-	15,848,330	-
2019-21 Emergency Boards	-	-	1,795,000	-	-	-	-	1,795,000	-
2019-21 Leg Approved Budget	**-**	**-**	**24,168,212**	**6,524,882**	**-**	**-**	**-**	**17,643,330**	**-**
2021-23 Base Budget Adjustments									
Net Cost of Position Actions									
Administrative Biennialized E-Board, Phase-Out	-	-	-	-	-	-	-	-	-
Estimated Cost of Merit Increase			-	-	-	-	-	-	-
Base Debt Service Adjustment			(13,991,912)	(660,632)	-	-	-	(13,331,280)	-
Base Nonlimited Adjustment			-	-	-	-	-	-	-
Capital Construction			-	-	-	-	-	-	-
Subtotal 2021-23 Base Budget	**-**	**-**	**10,176,300**	**5,864,250**	**-**	**-**	**-**	**4,312,050**	**-**
020 - Phase In / Out Pgm & One-time Cost									
021 - Phase-in	-	-	-	-	-	-	-	-	-
022 - Phase-out Pgm & One-time Costs	-	-	-	-	-	-	-	-	-
Subtotal	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
040 - Mandated Caseload									
040 - Mandated Caseload	-	-	-	-	-	-	-	-	-
050 - Fundshifts and Revenue Reductions									
050 - Fundshifts	-	-	-	-	-	-	-	-	-
060 - Technical Adjustments									
060 - Technical Adjustments	-	-	-	-	-	-	-	-	-
Subtotal: 2021-23 Current Service Level	**-**	**-**	**10,176,300**	**5,864,250**	**-**	**-**	**-**	**4,312,050**	**-**

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
Subtotal: 2021-23 Current Service Level	**-**	**-**	**10,176,300**	**5,864,250**	**-**	**-**	**-**	**4,312,050**	**-**
070 - Revenue Reductions/Shortfall									
070 - Revenue Shortfalls	-	-	-	-	-	-	-	-	-
Modified 2021-23 Current Service Level	**-**	**-**	**10,176,300**	**5,864,250**	**-**	**-**	**-**	**4,312,050**	**-**
080 - E-Boards									
080 - March 2020 Eboard	-	-	-	-	-	-	-	-	-
081 - April 2020 Eboard	-	-	-	-	-	-	-	-	-
082 - May 2020 Eboard	-	-	-	-	-	-	-	-	-
083 - June 2020 Eboard	-	-	-	-	-	-	-	-	-
084 - June 2020 Special Session	-	-	-	-	-	-	-	-	-
Subtotal Emergency Board Packages	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Policy Packages									
110 - Maintain Effective Vehicle Inspection Services	-	-	-	-	-	-	-	-	-
111 - Implement Greenhouse Gas Reduction Programs	-	-	-	-	-	-	-	-	-
112 - Support Lane Regional Air Protection Agency	-	-	-	-	-	-	-	-	-
113 - Implement Clean Diesel Legislation	-	-	-	-	-	-	-	-	-
114 - Maintain Asbestos Health Protection Program	-	-	-	-	-	-	-	-	-
120 - Improve Wastewater Permitting Efficacy	-	-	-	-	-	-	-	-	-
121 - Clean Watershed Planning and Implementation	-	-	-	-	-	-	-	-	-
122 - Ensure Protective Onsite Septic Systems	-	-	-	-	-	-	-	-	-
123 - Support Water Quality Certification Capacity	-	-	-	-	-	-	-	-	-
124 - Modernize CWSRF Loan Management Software	-	-	-	-	-	-	-	-	-
125 - Lottery Fund Restoration	-	-	-	-	-	-	-	-	-

Description	Positions	Full-Time Equivalent (FTE)	ALL FUNDS	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds
130 - Stabilize Emergency Spill Response Program	-	-	-	-	-	-	-	-	-
131 - Modernize Oregon's Recycling System	-	-	-	-	-	-	-	-	-
132 - Authorize Industrial Orphan Bonds	-	-	-	-	-	-	-	-	-
133 - Update Hazardous Waste Fees	-	-	-	-	-	-	-	-	-
134 - Authorize Solid Waste Orphan Site Positions	-	-	-	-	-	-	-	-	-
140 - EDMS Bond Proceeds Contract	-	-	-	-	-	-	-	-	-
141 - EDMS Maintenance Funding	-	-	-	-	-	-	-	-	-
142 - Credit Card Convenience Fee	-	-	-	-	-	-	-	-	-
143 - Enhance Agency Support Staffing	-	-	-	-	-	-	-	-	-
160 - Sustain Laboratory Infrastructure Services	-	-	-	-	-	-	-	-	-
181 - Clean Water SRF Capitalization Grant Loans	-	-	-	-	-	-	-	-	-
182 - Revenue Transfer – Clean Water SRF Loan Funds	-	-	-	-	-	-	-	-	-
183 - Clean Up Contaminated Orphan Sites - Bonds	-	-	-	-	-	-	-	-	-
191 - Clean Water SRF Bond Debt Service	-	-	10,020,000	-	-	-	-	10,020,000	-
192 - Clean Up Contaminated Orphan Site Debt Service	-	-	396,750	396,750	-	-	-	-	-
Subtotal Policy Packages	**-**	**-**	**10,416,750**	**396,750**	**-**	**-**	**-**	**10,020,000**	**-**
Total 2021-23 Agency Request Budget	**-**	**-**	**20,593,050**	**6,261,000**	**-**	**-**	**-**	**14,332,050**	**-**
Percentage Change From 2019-21 Leg Approved Budget	-	-	-14.79%	-4.04%	-	-	-	-18.77%	-
Percentage Change From 2021-23 Current Service Level	-	-	102.36%	6.77%	-	-	-	232.37%	-

Department of Environmental Quality

2021 - 2023 Biennium — Agency Number: 34000

Department-Wide Priorities for 2021-23 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Dept. Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Dept	**Prgm / Div**																				
1	1	DEQ	Air Quality - Climate and Toxics	DEQ monitors the air to identify areas that exceed or are close to exceeding federal standards for particulate, ozone, air toxics and the state's greenhouse gas that cause serious health problems. Air pollutants come from small sources (such as woodstoves, open burning, fuel distribution and combustion, consumer product use, commercial solvent use and asbestos) as well as industrial sources. These sources also emit greenhouse gases that contribute to climate change. DEQ develops and implements clean air plans and programs to address all forms of pollution. Currently, DEQ, in coordination with Oregon Health Authority, is implementing new regulations known as Cleaner Air Oregon that will set limits on air emissions from industrial sources based on risks to human health. The department is also in the process of developing a new program to cap, regulate and reduce greenhouse gas emissions from large stationary sources,	34000-08,09,10 (OBM#75,76)	9	22,557,225	-	52,860,189	-	10,298,764		$ 85,716,178	105	114.91	Y	Y	FM	Federal Clean Air Act, 42 USC sections 7401 et seq; ORS 468A	Under the Clean Air Act, EPA sets air quality standards to protect public health. States are required to monitor air quality within their jurisdictions and use the data to determine if areas meet the standards. If standards are not met, states are required to develop State Implementation Plans to attain and maintain air quality standards. SIPs must include programs to enforce the state's air quality rules and must be continuously updated to address new requirements and reflect current air quality conditions. Oregon has delegated authority from EPA, and the Environmental Quality Commission formally approves each SIP.	**ARB Reductions:** Revenue Shortfall Package 070 eliminates $31,850 in federal limitation related to attorney general fees and other services and supplies. **ARB Additions (Policy Pkgs)**: General Fund: **PP#111** adds $1,986,382 to fund the implementation of greenhouse gas reductions and adds 2 positions (2.0 FTE); **PP#112** adds $250,000 to fund passthru dollars to LRAPA to support core work related to Air Quality. **PP#113** adds 2 positions (2.0 FTE, $580,472) to support diesel reduction strategies. Other Fund: **PP#114** adds additional limitation to the Asbestos program ($600,000) which equates to an approximate 30% increase in fee revenue that will be established through a rulemaking and approved by the Environmental Quality Commission.
2	1	DEQ	Land Quality - Emergency Response	Under Oregon's Emergency Management Plan, DEQ is the lead state agency for responding to incidents involving spills of hazardous chemicals and oil. We also work with other agencies and industry to plan for and prevent spills of oil and hazardous chemicals.	0	8	534,602	-	5,263,310	-	58,768		$ 5,856,680	16	16.53	Y	N	S	ORS 466.605-680 (hazardous materials) and ORS 468B.300-500 (oil)		**ARB Reductions:** none **ARB additions (Policy Packages):** Packages 132, 133 and 134 request a combination of fees and general fund to maintain current service level and add five new positions (5.0 FTE) to mitigate, prepare, respond to and recover from releases of oil and hazardous materials from commercial vessels, trains, pipelines, trucks and industrial facilities located along navigable waterways and inland waters of the state and other culturally, economically or ecologically sensitive environments.
3	1	DEQ	Water Quality - TMDLs	DEQ develops and carries out clean water plans (known as "Total Maximum Daily Loads" or "TMDLs" under the federal Clean Water Act) to reduce water pollution and meet clean water standards	34000-5 (HLO#1)	9	10,551,988	1,083,617	2,439,917	-	3,708,382		$ 17,783,904	51	48.00	Y	Y	FM, S	Section 303(d) of the federal Clean Water Act; 33 USC §1313; ORS 468B	33 USC §1313 requires states to establish total maximum daily loads for waters that do not meet water quality standards and which do not assure protection of beneficial uses, including fish and drinking water.	**ARB Reduction/Restoration:** Revenue shortfall package 070 eliminates three positions (3.0 FTE) that support TMDL development and nonpoint source pollution control efforts statewide, implement water quality and biological data collection efforts used for assessing watershed health. DEQ is requesting to restore these positions in policy option package 125. **ARB Additions (Policy Packages):** Package 121 would establish four new permanent positions (2.88 FTE) to build capacity to improve water quality in areas where standards are not being
4	2	DEQ	Water Quality - Nonpoint Source	Rainwater washing over driveways, streets, roofs, lawns, rural lands and construction sites picks up soil, garbage and toxics. Surface water runoff is the largest source of pollution to Oregon's waters. This program controls pollution from surface water runoff and works with communities on projects to improve water quality.	34000-10 (OBM 79)	9	207,260	-	361,862	-	2,343,046		$ 2,912,168	4	4.91	N	Y	FM, S	Federal Clean Water Act; 33 USC §1329; ORS 468B	33 USC §1329 requires the governor of each state to prepare and submit to EPA for approval a management program for controlling pollution added from nonpoint sources to the navigable waters within the state and improving the quality of such waters.	**ARB Reduction/Restoration:** Revenue shortfall package 070 package eliminates approximately $630,000 of special payment limitation related to federal 319 Nonpoint Source Implementation grants to reflect the long, gradual reduction in appropriations to Oregon. **ARB Additions (Policy Packages):** None.

Department of Environmental Quality

2021 - 2023 Biennium — Agency Number: 34000

Department-Wide Priorities for 2021-23 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Dept. Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Dept	**Prgm / Div**																				
5	2	DEQ	Air Quality - Permitting	Industrial facilities emit air pollutants that can impact human health and the environment, and contribute to climate change. DEQ issues air quality permits to regulate air pollution from industrial facilities and ensures compliance with permit requirements. Industrial air permits help to provide clean and healthy air for Oregonians. Includes implementation of planned Cleaner Air Oregon rules.	34000-01,02,12 (OBM#10a,75,76)	9	1,832,112	-	23,087,841	-	531,033	-	$ 25,450,986	81	82.09	N	Y	FM	Federal Clean Air Act, 42 USC sections 7401 et seq; ORS 468 and 468A	The Title V Permit program is required by the federal Clean Air Act for operating major sources of traditional "criteria" or hazardous air pollutants. The Air Contaminant Discharge Permit program applies to construction of new and modified point sources of all sizes as well as operation of medium sized point sources that are not subject to Title V. ACDPs are used to approve construction of major new sources of air pollution as required by the federal Clean Air Act. ACDPs are also used to meet requirements of the State Implementation Plan and to assure that a source does not inadvertently exceed Title V permitting thresholds. Oregon has delegated authority from EPA.	**ARB Reductions: None** **ARB Additions (Policy Packages): None**
6	3	DEQ	Water Quality - Permitting & Certifications	DEQ issues water quality permits to protect Oregon's waterways. These permits regulate discharges from sewage treatment plants and industrial facilities, and stormwater runoff from industrial and construction activities. This program also certifies wastewater treatment plant operators, and controls pollution from in-water work such as dredging and filling activities and placement and operation of hydroelectric facilities.	34000-3 (OBM 10(b)); 34000-4	9	13,668,348	870,336	25,503,706	-	1,503,866		$ 41,546,256	126	123.67	Y	Y	FM, S	33 USC §1342; 33 USC §1341; ORS 468B	DEQ is delegated authority to administer the National Pollutant Discharge Elimination System Program. Any applicant for a Federal license or permit to conduct any activity including, but not limited to, the construction or operation of facilities, which may result in any discharge into the navigable waters, shall provide the licensing or permitting agency a certification from the State.	**ARB Reductions:** Revenue shortfall package 070 reduces 2.0 FTE that are budgeted on Federal Fund due to flat or declining federal funding. **ARB Additions (Policy Packages):** Package 120 would establish six new permanent positions (4.26 FTE) to improve DEQ's regulation of wastewater and stormwater discharges, including improved permit timeliness and quality. Package 122 would establish two new permanent positions (1.50 FTE) to ensure that onsite septic systems are properly functioning, and that water pollution and public health risks are prevented. Package 123 would establish one new permanent position (0.75 FTE) to track changes in state and federal rules and laws, develop proposed rule changes, help with complex project issues, work on adaptive management procedures, and support enhanced tribal engagement for the water quality certification program.
7	2	DEQ	Land Quality - Solid Waste	DEQ regulates solid waste disposal and promotes waste reduction, reuse and recycling.	34000-09 (OBM 84)	9	572,891	-	29,576,276	-	-		$ 30,149,167	72	73.72	N	N	FM, S	Federal Resource Conservation and Recovery Act, 42 USC sections 6941-6949a; ORS 459 and ORS 459a	RCRA Subtitle D regulates landfills at the state level. Through EPA's "determination of state adequacy," DEQ is responsible for municipal solid waste landfill permit program. Includes permit issuance, compliance oversight, groundwater monitoring, facility closure and post closure care.	**ARB reductions:** None **ARB additions (Policy Packages):** Policy package 130 (LC 466) requests authorization and resources (.94 FTE) to create and manage a drug manufacturer product stewardship program.

Department of Environmental Quality

2021 - 2023 Biennium **Agency Number: 34000**

Department-Wide Priorities for 2021-23 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Dept. Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Dept	**Prgm / Div**																				
8	4	DEQ	Water Quality - Monitoring	DEQ monitors rivers, streams, lakes, groundwater areas and beaches. Data is analyzed to identify water quality pollution problems, identify causes and sources of pollution, develop effective pollution control strategies, and evaluate how programs are working to restore and maintain clean water. DEQ makes data available to the public through web-based resources, and exchanges data with permittees and EPA.	34000-10 (OBM 79)	9	7,680,945	3,802,620	3,217,764	-	2,964,298		$ 17,665,627	42	41.09	N	Y	FM, S	Federal Clean Water Act; 33 USC §1313; ORS 468	33 USC §1313 requires each state to identify waters within its boundaries for which effluent limitations are not stringent enough to implement any water quality standard applicable to those waters, and to identify waters or parts thereof within its boundaries for which controls on thermal discharges are not stringent enough to assure protection of beneficial uses.	**ARB Reduction:** Revenue shortfall package 070 eliminates two positions (2.0 FTE) at the DEQ Laboratory that provide data management services that support evaluation and use of volunteer monitoring data; and support the laboratory's ability to analyze water, tissue and sediment samples via the high resolution GCMS technology. DEQ is requesting to restore these positions in policy option package 125. Revenue shortfall package 070 reduces Federal Fund limitation due to declining federal special project funding. **ARB Additions (Policy Packages):** Package 125 requests to restore the position eliminated in revenue shortfall package 070. Package 160 requests $550,000 to increase the base amount of funds the DEQ laboratory receives to address ongoing needs to maintain and replace aging equipment.
9	3	DEQ	Air Quality - Vehicle Inspection Program	Vehicles are the number one source of air pollution in Oregon's metropolitan areas. DEQ controls air pollution from vehicles through a Vehicle Inspection Program in the Portland and Rogue Valley areas.	34000-01,09,10 (OBM#75)	9	380,030	-	31,727,624	-	-	-	$ 32,107,654	112	110.71	Y	Y	FM	Federal Clean Air Act, 42 USC sections 7401 et seq; ORS 468A	Vehicle inspection is a key part of Portland and Medford's clean air plans that are required by the federal Clean Air Act and approved by EPA as part of Oregon's State Implementation Plan. Oregon has delegated authority from EPA.	**ARB Reductions:** None **ARB Additions (Policy Package)**: **PP #110** adds 8 positions (8.0 FTE) to maintain an effective Vehicle Inspection Program ($1,344,336)
10	5	DEQ	Water Quality - Standards	DEQ develops clean water standards as benchmarks to protect Oregon's water. Clean water standards tell us if we can allow more growth (and the pollution that comes with growth) in a watershed and still maintain waters that are safe for drinking, swimming, irrigation, fish consumption and other beneficial uses.	34000-10 (OBM 79)	9	2,619,372	-	522,519	-	455,659		$ 3,597,550	9	10.04	N	Y	FM, S	Federal Clean Water Act; 33 USC §1313; 33 USC §1315; ORS 468B	33 USC §1313 requires the governor of a state or the state water pollution control agency of a state to periodically (but at least once each three year period) review applicable water quality standards and, as appropriate, modifying and adopting standards.	**ARB Reductions:** None. **ARB Additions (Policy Packages):** None.
11	6	DEQ	Water Quality - Onsite sewerage	DEQ protects people's health from untreated sewage. (1) Set standards for proper design and installation of septic systems. (2) Issue permits for proper septic system installation.	0	10	256,040	-	4,412,022	-	35,904		$ 4,703,966	14	15.05	N	Y	S	ORS 454		**ARB Reduction/Restoration:** None. **ARB Additions (Policy Packages):** None.

Department of Environmental Quality

2021 - 2023 Biennium **Agency Number: 34000**

Department-Wide Priorities for 2021-23 Biennium

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22
Priority (ranked with highest priority first)		**Dept. Initials**	**Program or Activity Initials**	**Program Unit/Activity Description**	**Identify Key Performance Measure(s)**	**Primary Purpose Program-Activity Code**	**GF**	**LF**	**OF**	**NL-OF**	**FF**	**NL-FF**	**TOTAL FUNDS**	**Pos.**	**FTE**	**New or Enhanced Program (Y/N)**	**Included as Reduction Option (Y/N)**	**Legal Req. Code (C, D, FM, FO, S)**	**Legal Citation**	**Explain What is Mandatory (for C, FM, and FO Only)**	**Comments on Proposed Changes to CSL included in Agency Request**
Dept	**Prgm/ Div**																				
12	7	DEQ	Water Quality - Groundwater & Drinking Water Protection	Help Oregon citizens and communities protect their public drinking water by: helping communities develop local Drinking Water Protection Plans to prevent pollution of their public water systems; working with communities to improve the groundwater management areas; and regulating underground injection control systems.	0	10	2,048,076	-	2,553,512	-	329,842		$ 4,931,430	13	14.56	N	Y	FM, S	42 USC §300j-13; 42 USC §300h-1; ORS 468B	Oregon has primacy for implementing some parts of the Safe Drinking Water Act, including Underground Injection Control program.	**ARB Reductions:** None. **ARB Additions (Policy Packages):** None.
13	3	DEQ	Land Quality - Clean Up	DEQ oversees environmental cleanup of sites contaminated by toxic substances.	34000-07 (OBM 85)	9	3,927,173	-	48,451,962	1,284,300	5,634,055		$ 59,297,490	98	87.53	N	N	D, FM, FO, S	26 U.S.C. 9508; ORS 465.101 - 992	FM: For Superfund sites, pay match (10% of EPA's remedial action costs) and long-term O&M costs. FO: Ensure that UST leaks are reported and cleaned up per federal and DEQ requirements. Other cleanups: assess and evaluate potentially contaminated sites; provide state input for development of remedies for National Priorities List sites; maintain guidance documents; other deliverables as agreed to.	**ARB Reduction/Restoration:** None. **ARB Additions (Policy Packages)** Policy package 136 requests limited duration positions and limitation to increase use of the Solid Waste Orphan fund by inventorying, prioritizing and providing cleanup oversite at qualified disposal sites and promoting awarewness of this resource for Oregon communities.
14	8	DEQ	Water Quality - Clean Water State Revolving Fund	DEQ provides low-interest loans to help communities finance clean water projects.	34000-10 (OBM 79)	9	335,083	-	7,120,109	243,697,750	46,988		$ 251,199,930	19	18.21	Y	N	FO,D, S	Federal Clean Water Act; 33 USC §1383; ORS 468	A state must establish a water pollution control revolving loan fund that complies with all of the appropriate federal requirements before it may receive a capitalization grant.	**ARB Reduction:** None. **ARB Additions (Policy Packages):** Package 124 seeks $1,599,000 in limitation for the procurement of off-the-shelf loan management software to replace DEQ's manual and outdated systems with a secure system that will increase efficiency, improve customer service and reduce risk for material
15	4	DEQ	Land Quality - Hazardous Waste	DEQ regulates hazardous waste generators and facilities to prevent contamination from toxic chemicals.	34000-08	9	1,592,323	-	10,454,664	-	1,307,046		$ 13,354,033	31	30.99	N	N	FM, S	Federal Resource Conservation and Recovery Act, 42 U.S.C. sections 6921 et seq.; ORS 465.003 - .037; ORS 466.005 - .530	To maintain delegation to conduct federal program in Oregon DEQ must: Inspect Large Quantity Generators at least once every 5 years; permit Treatment, Storage and Disposal facilities; require generators to manage and transport hazardous waste according to DEQ and federal	**ARB Reduction/Restoration:** None. **ARB Additions (Policy Packages)** There are no policy packages for this program, however there is an administrative fee increase in the ARB.
16	5	DEQ	Land Quality - Tanks	DEQ regulates storage of hazardous materials in underground tanks to prevent leaks and contamination. Includes larger tanks regulated under federal law as well as heating oil tanks.	0	9	67,564	-	4,422,862	-	507,570		$ 4,997,996	19	17.17	N	Y	FM, S	Federal Resource Conservation and Recovery Act, Title 42 sections 6991 et seq; ORS 466.706 - .995	To maintain state program authorization, DEQ must ensure compliance with federal and DEQ standards for UST installation and operation and financial responsibility requirements (providing resources for cleanups should leaks occur) and inspect every facility at least once every 3 years.	**ARB Reduction/Restoration:** None. **ARB Additions (Policy Packages)** Policy Package 131 (revenue only) requests a fee increase to support current service level funding. This will allow DEQ to provide adequate oversight and auditing of licensed contractors who clean up leaking tanks.
							68,831,032	5,756,573	251,976,139	244,982,050	29,725,221	-	$ 601,271,015	812	809.19						

Prioritize each program activity for the Department as a whole

Document criteria used to prioritize activities:

-Protection of public health and safety
-Fulfilling federal mandates for which we have delegation from US EPA
-Programs that address pollution from many small sources
-Programs that provide incentives and support for economic growth
-Services that don't need to be provided by DEQ

7. Primary Purpose Program/Activity Exists

1 Civil Justice
2 Community Development
3 Consumer Protection
4 Administrative Function
5 Criminal Justice
6 Economic Development
7 Education & Skill Development
8 Emergency Services
9 Environmental Protection
10 Public Health
11 Recreation, Heritage, or Cultural
12 Social Support

19. Legal Requirement Code

C Constitutional
F Federal
D Debt Service

Activity or Program *(which program or activity will not be undertaken)*	**Describe Reduction**	**Amount and Fund Type**	**Rank and Justification**
Agency Management (004) – Services and Supplies	Reduction in S&S support from the GF that supports 0.5 FTE agency auditor. 10% reduction.	GF - $18,000	GR1 – Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Water Quality (002) – WQ Permitting IT Professional Services	This would reduce funding for maintaining and improving WQ Permitting Data systems.	GF - $180,000	GR2 – Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Land Quality (003) – Services and Supplies	This would reduce the Land Quality program's services and supplies budget for the Regional Solutions Team, Ballast water and Portland Harbor.	GF - $65,038	GR3 – Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Water Quality (002) – Legal Services	This position provides legal support and policy review expertise for water quality programs.	GF - $365,559	GR4 – Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Air Quality (001) – Greenhouse Gas Program	Eliminates administrative support functions for Office of GHG Programs, as well as the program support this position will provide for the GHG Reporting Program and the Clean Fuels Program	GF - $176,734	GR5 – Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Air Quality (001) – Rules Coordinator	This is the sole air quality position responsible for tracking and filing air quality rules for ODEQ. The position provides timeline and process support to rule writers. In 2019, the ODEQ air program filed 5 rules. In 2018, air program filed 7 rules. This position tracked the progress during development and filed the rules with the Secretary of State Office.	GF - $287,918	GR6 – Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.

Activity or Program *(which program or activity will not be undertaken)*	**Describe Reduction**	**Amount and Fund Type**	**Rank and Justification**
Water Quality (002) – Integrated Water Resources Strategy	This is one of two DEQ positions to support agency participation in Oregon's Integrated Water Resources Strategy, including: reviewing water right permits and developing conditions to ensure water quality standards are met; supporting Placed Based Planning; working on Water Supply Development Fund Grants; and contributing to interagency process and coordination improvements with Oregon Water Resources and ODFW.	GF - $286,768	GR7 – Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Cross Program – Regional Solutions Team, Western Region	This is one of two Regional Solutions Team positions supporting DEQ's Western Region.	GF - $278,549	GR8 – Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Cross Program – Regional Solutions Team, Eastern Region	This is one of two Regional Solutions Team positions supporting DEQ's Eastern Region.	GF – 278,549	GR9 – Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Water Quality (002) – Groundwater Monitoring	Eliminates tracking of groundwater trends in ground water management areas.	GF - $311,326	GR10 – Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Cross Program – Laboratory Information System Support	This position provides various IT support functions/needs to AQ and WQ programs.	GF- $343,598	GR11 – Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.

Activity or Program *(which program or activity will not be undertaken)*	**Describe Reduction**	**Amount and Fund Type**	**Rank and Justification**
Water Quality (002) – Nonpoint Source Pollution Control	This position develops the NPS Annual Report to EPA and provides statewide NPS and TMDL implementation evaluations of agricultural, forestry and urban nonpoint sources. Elimination of this position would require the NPS Annual Report to be developed by a higher level position in the TMDL/NPS Program which would slow the issuance of TMDLs.	GF – $182,889	GR12 – Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Water Quality (002) – Stormwater	This is the one stormwater implementation position in ER, and provides application review, inspections, and DMR reviews. This work may be absorbed by stormwater staff in WR and NWR due to the relatively smaller number of permit registrants in ER.	GF - $227,479	GR13 – Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Air Quality (001) – Air Toxics	Air Toxics - decreases number of rotating annual air toxics sites (leaving 1 rotating site); eliminating the lab's capability to analyze for CrVI; includes eliminating one site in Eugene (annual being run as a trend).	GF – 203,726	GR14 – Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Air Quality (001) – Air Toxics	Air Toxics - decreases number of rotating annual air toxics sites (leaving 1 rotating site); eliminating the lab's capability to analyze for CrVI; includes eliminating one site in Eugene (annual being run as a trend).	GF – 276,906	GR15 – Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Water Quality (002) – Water Quality Standards	This position conducts WQ standards development efforts and fills the technical gap in marine water quality for both the Water Quality Standards and Water Quality Assessment Programs. Without this position, multiple standards and assessment projects will not be accomplished or will be significantly delayed.	GF - $254,690	GR16 – Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.

Activity or Program *(which program or activity will not be undertaken)*	**Describe Reduction**	**Amount and Fund Type**	**Rank and Justification**
Air Quality (001) - Meteorology	Eliminates meteorology work - limits forecasting and air advisory capabilities - meteorological station work would be redistributed to other staff - limits ability to coordinate with meteorologists at other agencies.	GF - $299,883	GR17 - Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Water Quality (002) – Water Quality Permitting Technical Assistance	This position provides compliance, engineering, and technical assistance expertise for WQ permitting projects in NW region.	GF - $353,364	GR18 - Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Water Quality (002) – Stormwater Permitting	This is a one of three stormwater permit writing positions statewide. This reduction will result in a continued backlog of stormwater permits and a reduced ability to provide technical assistance to permit registrants.	GF - $286,768	GR19 - Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Agency Management (004) – Services and Supplies	Reduction in S&S support from the GF that supports 0.5 FTE agency auditor- 5% reduction	GF - $8,500	GR20 - Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Air Quality (001) – Cleaner Air Oregon	This position is responsible for coordinating the development of a pilot project established by the legislature in SB 1541 (2018) to evaluate the cumulative public health impacts of air pollution from all sources; including industrial emissions, diesel emissions and wood smoke. Elimination of this position will significantly limit DEQ's ability to implement this legislative directive.	GF - $273,235	GR21 - Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Water Quality (002) – Wastewater Permitting	This position provides wastewater permit development and renewal services in Eastern Region. Eliminating this position will have an adverse impact on the program's ability to reduce the NPDES permit backlog.	GF - $351,088	GR22 - Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.

Activity or Program *(which program or activity will not be undertaken)*	**Describe Reduction**	**Amount and Fund Type**	**Rank and Justification**
Air Quality (001) – ACDP Permitting and Inspections	The NRS 3 Air Quality Permit Writer and Inspector position currently writes permits for more-complex Simple and Standard ACDP's, and serves as a technical resource (both externally and internal to DEQ) for more-complex General ACDP's. The work of the incumbent includes new facility permitting, renewals and modifications. The position also conducts compliance inspections and develops referrals for formal enforcement where indicated. Finally, this position serves as the regional SME for metal fabrication and welding facility types. Loss of this position would result in reductions of new, renewal and modification permitting actions, decreased capacity to address permitting backlog, and a reduction in capacity to conduct inspections. Workload, facility and metal fab SME responsibility would be shifted to another permit writer to add to their existing portfolio.	GF - $339,122	GR23 - Least harm to environmental protections. Maintain strategic priorities and least harm to service delivery.
Water Quality (002) – TMDL / Nonpoint Source Pollution Control	One basin coordinator position (1.0 FTE) that provides expertise and support for TMDL development and implementation efforts, as well as technical assistance, compliance assurance, data collection, event response and stakeholder engagement for projects in Northwest Region.	LF - $256,798	LR1 - Combination of factors: Least harm to environmental protection; Maintain strategic priorities; Least harm to service delivery.
Water Quality (002) – Statewide Groundwater Monitoring	Eliminates the statewide groundwater monitoring program. This program focuses on monitoring activities in areas considered vulnerable for groundwater contamination. The program collects samples from private wells that volunteer for the study and provides data and information to these private well owners.	LF - $219,034	LR2 - Combination of factors: Least harm to environmental protection; Maintain strategic priorities; Least harm to service delivery.

Activity or Program *(which program or activity will not be undertaken)*	**Describe Reduction**	**Amount and Fund Type**	**Rank and Justification**
Water Quality (002) – Federal grants supporting Water Quality initiatives	Reduces funding DEQ uses to accomplish high priority agency work such as program improvement and streamlining efforts, augmenting existing water quality protection efforts, development and testing of innovative approaches to water quality protection, enhanced use of electronic databases and other information technology innovations, and clean water protection and enhancement activities, including water quality monitoring and Total Maximum Daily Load (TMDL) development.	FF - $475,399	FR1 - Combination of factors: Least harm to environmental protection; Maintain strategic priorities; Least harm to service delivery.
Land Quality (003) – LUST Cleanups Completed	Eliminate services and supplies. Reduced ability to complete LUST cleanups.	FF - $200,000	FR2 - Combination of factors: Least harm to environmental protection; Maintain strategic priorities; Least harm to service delivery.
Water Quality (002) – Clean Water Act Section 604(b) Water Quality Management Planning grants	This reduction would reduce federal funding for water quality management planning. EPA provides funds for states and regional and interstate agencies to determine the nature and extent of point and non-point source water pollution and to develop water quality management plans. If this limitation were cut, DEQ would not be able to make grants to regional and interstate water quality planning organizations if federal funding were available.	FF - $189,460	FR3 - Combination of factors: Least harm to environmental protection; Maintain strategic priorities; Least harm to service delivery.
Air Quality (001) – Pollution Prevention Grant	Eliminate the limitation associated with federal Pollution Prevention Grants. These grants are meant to reduce pollution before it happens.	FF - $1,082,980	FR4 - Combination of factors: Least harm to environmental protection; Maintain strategic priorities; Least harm to service delivery.

Activity or Program *(which program or activity will not be undertaken)*	**Describe Reduction**	**Amount and Fund Type**	**Rank and Justification**
Land Quality (003) – LUST Trust Grant	In the short term, the LUST Cost Recovery fund will support the need, but eventually this will limit DEQ's ability to do LUST cleanup work. LUST program not meeting site closure targets could lead to reduced base funding in future years.	FF - $555,088	FR5 - Combination of factors: Least harm to environmental protection; Maintain strategic priorities; Least harm to service delivery.
Water Quality (002) Clean Water Act Section 106 grant funded surveys of the nation's waters	This reduction would eliminate federal funding for Oregon's participation in the Clean Water Act Section 106 surveys of the nation's waters. EPA provides funds for States, Tribes and other eligible entities to participate in statistically-valid surveys of the Nation's waters. If DEQ does not conduct the work, it can request EPA to perform the work in Oregon, but will lose the opportunity to leverage this funding to support other monitoring objectives by integrating workplans for sample collection and analysis.	FF - $207,839	FR6 - Combination of factors: Least harm to environmental protection; Maintain strategic priorities; Least harm to service delivery.
Water Quality (002) – Federal Clean Water Act Section 319 grants	Reduction in grants used for watershed restoration activities to improve water quality. Under normal circumstances, DEQ would grant $1.5 to $2.0 million per biennium. In FFY2015 and FFY2016, EPA has reduced Oregon's 319 appropriation until the State demonstrates progress towards implementing an approval Coastal Nonpoint Source Management Plan. No position or FTE impact.	FF - $266,100	FR7 - Combination of factors: Least harm to environmental protection; Maintain strategic priorities; Least harm to service delivery.
Land Quality (003) – Cleanup/Dedicated Cleanup	Reduces ability to oversee cleanup work paid for by responsible parties.	OF - $7,960,335	HR1 - Combination of factors: Least harm to environmental protection; Maintain strategic priorities; Least harm to service delivery.

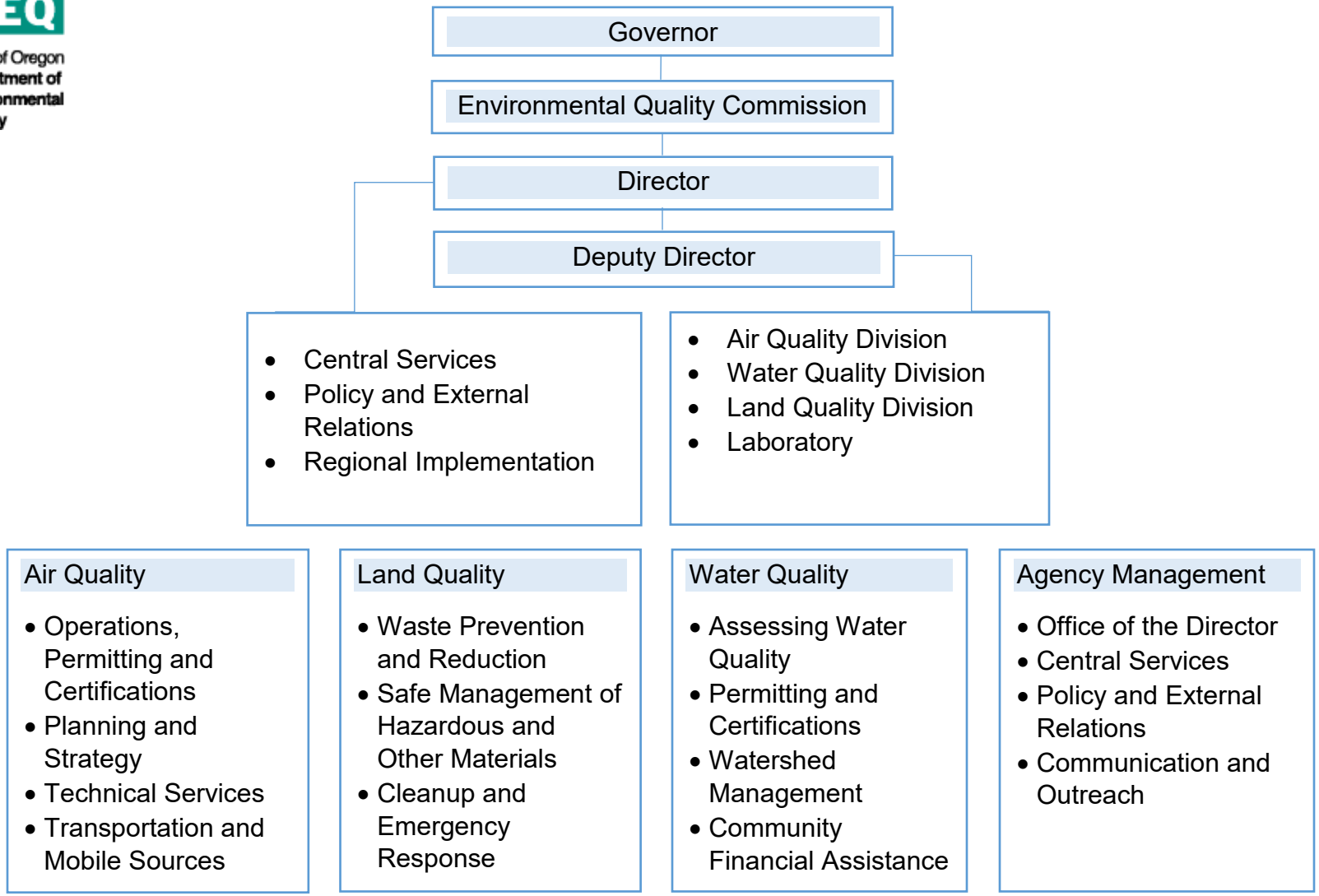
Activity or Program *(which program or activity will not be undertaken)*	**Describe Reduction**	**Amount and Fund Type**	**Rank and Justification**
Air Quality (001) – VIP station	Close a Portland VIP Station and reduce technical support for the program. Closing an inspection station would drastically increase average wait times at the remaining Portland stations and inconvenience customers in the closure area. Reduce approximately 14 FTE.	OF - $3,645,734	HR2 - Combination of factors: Least harm to environmental protection; Maintain strategic priorities; Least harm to service delivery.
Water Quality (002) – Miscellaneous Other Fund projects	Would eliminate DEQ's ability to enter into agreements regulated entities, and with other partners to expedite regulatory processes and to conduct special projects. ORS 468.073 allows DEQ to enter into agreements with an applicant, permittee or regulated party to enable the agency to expedite or enhance a regulatory process. ORS 468.035 allows DEQ to conduct and prepare, independently or in cooperation with others, studies, investigations, research and programs pertaining to the quality and purity of the air or the waters of the state and to the treatment and disposal of wastes. This reduction would eliminate all limitation and position authority for these types of projects.	OF - $1,211,754	HR3 - Combination of factors: Least harm to environmental protection; Maintain strategic priorities; Least harm to service delivery.
Air Quality (001) – EV Rebates	Reduce the amount of payments to non-government entities.	OF - 4,054,266	HR4 - Combination of factors: Least harm to environmental protection; Maintain strategic priorities; Least harm to service delivery.
Air Quality (001) – Clean Diesel Engine Fund	Reduce the amount of payments to government and non-government entities from the Volkswagen settlement money.	OF - $1,489,811	HR5 - Combination of factors: Least harm to environmental protection; Maintain strategic priorities; Least harm to service delivery.

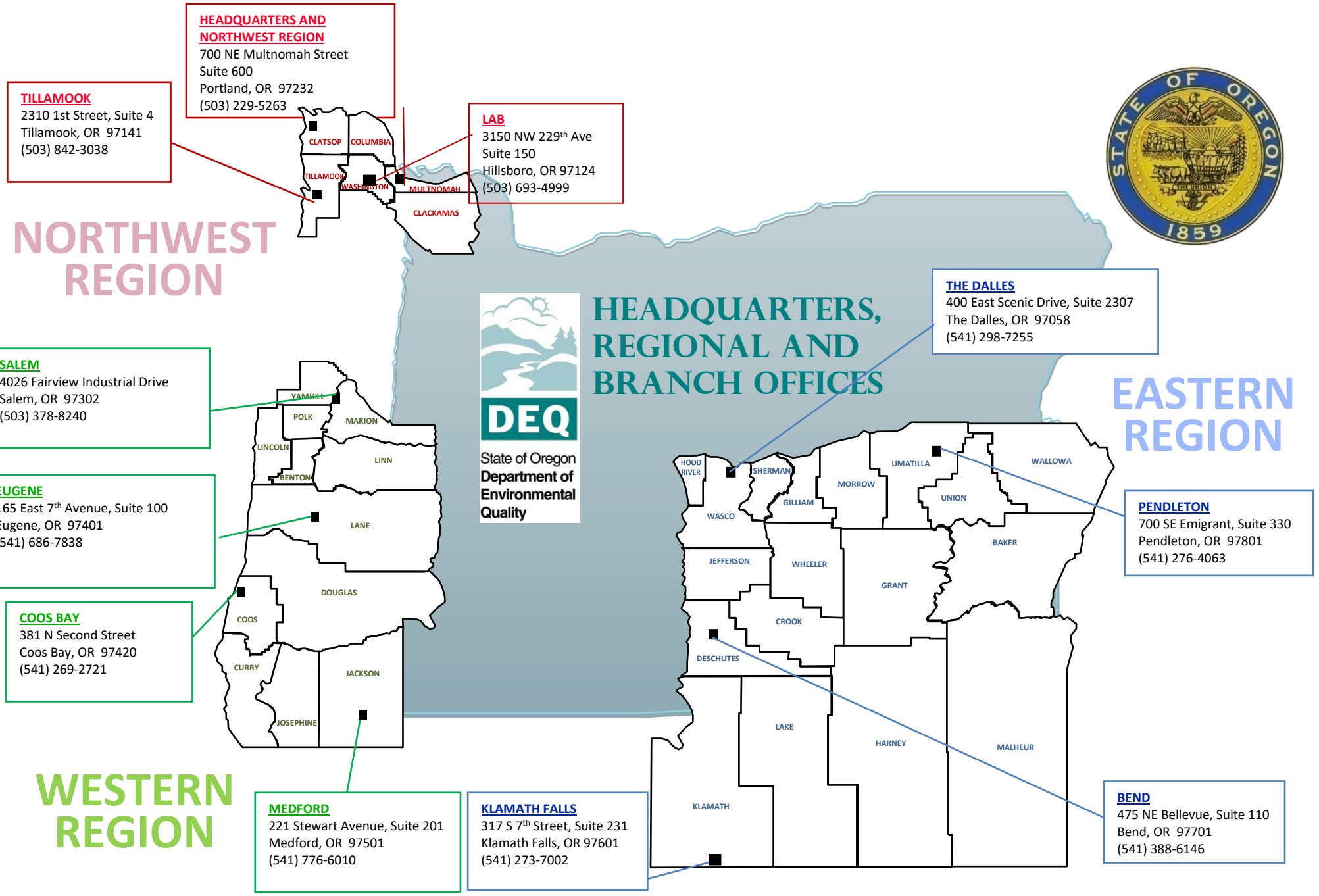
Agency Management (004) – Support Services	Reductions would be gradually implemented because of declining indirect revenue from adopting reduction options (all fund types) in program areas. The reduction would decrease capital expenditures by $324,963 and contracts by $224,747, greatly reducing or eliminating IT infrastructure upgrades, facility repairs and maintenance. The reduction would eliminate 9.0 FTE with the following impacts: • Consolidate agency reception. Increased workload for other agency staff to assist with reception coverage, mail and vehicles. • Reductions in records management will place agency at risk of not meeting legal requirements to respond to public records requests. • Financial Services impacts will reduce agency's ability to develop new systems to support finance and update current systems, and meet Accounts Payable timeliness. • Information Systems reductions will reduce contributions on system and service projects; reduce time to incident resolution; increase maintenance and support load on rest of Tier 3 team; reduce throughput on new software development projects; and reduce time to incident response on application outages and bug remediation. Reduce timeliness for incident response and resolution. • Reduce timeliness to respond to media requests.	OF - $3,497,280 Indirect Surcharge	HR06 – Combination of factors: Least harm to agency core infrastructure support and mandatory processes.

Activity or Program *(which program or activity will not be undertaken)*	**Describe Reduction**	**Amount and Fund Type**	**Rank and Justification**
	State government charge assessment by 10 percent, or $610,883, under the assumption that DAS would have similar 10% cuts in charges to agencies.		
Water Quality (002) – Septic system (Onsite) permitting implemented by county governments	Shift septic system permitting to other government entities. Some counties already perform this function, though expanding the universe would likely be challenging due to local government economic considerations. DEQ would retain oversight and technical assistance.	OF - $1,810,771	HR7 - Combination of factors: Least harm to environmental protection; Maintain strategic priorities; Least harm to service delivery.

State of Oregon Department of Environmental Quality

Agency Organizational Chart




HEADQUARTERS AND NORTHWEST REGION
700 NE Multnomah Street
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LAB
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NORTHWEST REGION
CLATSOP
COLUMBIA
TILLAMOOK
WASHINGTON
MULTNOMAH
CLACKAMAS
HEADQUARTERS, REGIONAL AND BRANCH OFFICES
DEQ
State of Oregon
Department of
Environmental
Quality
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EASTERN REGION
SALEM
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YAMHILL
POLK
MARION
LINCOLN
LINN
BENTON
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JACKSON
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HOOD RIVER
SHERMAN
GILLIAM
MORROW
UMATILLA
WALLOWA
UNION
WASCO
BAKER
JEFFERSON
WHEELER
GRANT
CROOK
DESCHUTES
LAKE
HARNEY
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(541) 388-6146

Summary Cross Reference Number	*Cross Reference Description*	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
001-00-00-00000	**Air Quality**						
	General Fund	14,670,382	16,419,136	21,419,136	23,563,780	-	-
	Other Funds	43,059,770	83,906,671	83,906,671	93,842,445	-	-
	Federal Funds	7,102,859	10,228,882	10,228,882	10,829,797	-	-
	All Funds	64,833,011	110,554,689	115,554,689	128,236,022	-	-
002-00-00-00000	**Water Quality**						
	General Fund	26,417,953	29,165,603	29,165,603	36,174,062	-	-
	Lottery Funds	4,732,711	5,300,822	5,300,822	6,045,171	-	-
	Other Funds	23,415,856	27,872,315	27,872,315	32,505,995	-	-
	Federal Funds	8,772,499	11,661,399	11,661,399	11,387,983	-	-
	All Funds	63,339,019	74,000,139	74,000,139	86,113,211	-	-
003-00-00-00000	**Land Quality**						
	General Fund	1,155,492	1,120,522	1,120,522	2,661,652	-	-
	Other Funds	51,373,442	73,049,252	73,049,252	86,639,304	-	-
	Federal Funds	6,252,110	7,520,240	7,520,240	7,507,439	-	-
	All Funds	58,781,044	81,690,014	81,690,014	96,808,395	-	-
004-00-00-00000	**Agency Management**						
	General Fund	1,854,980	547,017	547,017	170,550	-	-
	Other Funds	28,401,569	37,376,032	37,376,032	39,806,724	-	-
	All Funds	30,256,549	37,923,049	37,923,049	39,977,274	-	-

Summary Cross Reference Number	*Cross Reference Description*	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Leg Approved Budget*	*2021-23 Agency Request Budget*	*2021-23 Governor's Budget*	*2021-23 Leg. Adopted Budget*
008-00-00-00000	**Non-Limited**						
	Other Funds	99,388,480	132,200,000	132,200,000	230,650,000	-	-
009-00-00-00000	**PCBF Debt Service**						
	General Fund	4,602,080	6,524,882	6,524,882	6,261,000	-	-
	Other Funds	18,199,366	15,848,330	17,643,330	14,332,050	-	-
	All Funds	22,801,446	22,373,212	24,168,212	20,593,050	-	-
TOTAL AGENCY							
	General Fund	48,700,887	53,777,160	58,777,160	68,831,044	-	-
	Lottery Funds	4,732,711	5,300,822	5,300,822	6,045,171	-	-
	Other Funds	263,838,483	370,252,600	372,047,600	497,776,518	-	-
	Federal Funds	22,127,468	29,410,521	29,410,521	29,725,219	-	-
	All Funds	339,399,549	458,741,103	465,536,103	602,377,952	-	-

Revenue Use

DEQ has many sources of Other Funds and Federal Funds revenue. A summary of sources is outlined below. Because each source is specific to a given program, the detailed discussion of revenues is given in the program narratives.

Air Quality Program: Other Funds

Source (authority/match requirement)	Programs funded	Limitations on use
Air Contaminant Discharge fees (ORS 468.065)	Permit issuance and compliance assurance of medium sized air emission industrial sources	Administering the ACDP program
Title V permit fees (ORS 468A.315)	Permit issuance and compliance assurance of larger air emission industrial sources	Administering the Title V program
Vehicle Inspection certification fees (ORS 468A.400)	Vehicle emissions testing in Portland and Medford-Ashland air maintenance areas	Administering the Vehicle Inspection program
Asbestos certification fees (ORS 468A.750)	Asbestos training course accreditation, contractor licenses, worker certification and project notification	Administering the Asbestos program
Tanker truck certification fee (ORS 468.065)	Indirect source permit issuance and compliance assurance	Administering the Tanker Truck Certification program
Cleaner Air Oregon fees (ORS 468.065)	Permit issuance and compliance assurance	Administering the Cleaner Air Oregon program
Oregon low emission vehicle fees (ORS 468.065)	Keep Oregon's low emission vehicle rules current with California rules, track vehicle registration, ensure compliance and pursue enforcement.	Administering the Oregon low emission vehicle program
Clean diesel engine fund (ORS 327.033)	The fund provides grants and loans to owners and operators of Oregon diesel engines for costs of qualifying engine retrofits, re-powers and scrapping.	Administering the clean diesel engine fund and providing grants and loans to reduce diesel emissions from Oregon diesel engines
Greenhouse gas reporting fees (ORS 468.065)	Greenhouse gas reporting program	Administering greenhouse gas reporting
Miscellaneous Other Funds (ORS 468.065)	Miscellaneous permit, air monitoring, bonding and legal settlements	Administering the respective programs

FEDERAL FUNDS

Source (authority/match requirement)	Programs funded	Limitations on use
Section 105 Clean Air Act Program Grant and Special Projects (Match must exceed the previous year's state expenditures)	Section 105 funds a portion of the core program including ambient air quality monitoring, air pollution planning and control, data management and air toxics	These funds may be used for any portions of the program that are federally delegated.
Section 103 Special Purpose Grants (No match requirements)	Section 103 funds the $PM_{2.5}$ monitoring network and various air toxics monitoring grants	Performing the work identified in the specific grant work plan
Pollution Prevention Grants (50% match requirement)	Grants fund projects for technical assistance, training, outreach, education, regulatory integration, data collection, research, demonstration projects and recognition programs.	Performing the work identified in the specific grant work plan
Diesel Emission Reduction Act (Match required for maximum funding)	Funding for projects to reduce emissions from diesel engines	Cost of emission reduction

Water Quality Program: Other Funds

Source (authority/match requirement)	Programs funded	Limitations on use
Wastewater Permit fees (ORS 468.065)	Permit issuance and compliance assurance of wastewater and stormwater discharges both to water and to land	Administering the wastewater permit program
Onsite Subsurface Sewage Disposal fees (ORS 454.605-454.755)	Direct onsite services, such as issuing a permit to install onsite systems or evaluating existing systems, and oversight of counties that enter into agreements with DEQ to provide direct services. Also includes licensing of septic tank pumpers and installers and the review of innovative technologies.	Administering the onsite program
Sewage Works Operator Certification fees (ORS 448.405 -448.430 and 448.992)	Operator certification for sewerage treatment plants	Administering the Operator Certification program
401 Dredge and Fill Fees (ORS 468B.047)	401 certifications of dredge and fill projects	Administering 401 Dredge and Fill Certification program
Hydroelectric Fees: annual and application fees (ORS 536, ORS 543, and ORS 543A)	Inter-agency coordination and statewide policy and technical guidance development for Hydroelectric Review Program; participation in FERC relicensing processes; development of 401 Certification decision and documentation; evaluating applications for certification, preliminary applications, and applications for reauthorization of water rights for hydroelectric projects	Processing renewal for hydroelectric facilities with expiring licenses; implementing the state reauthorization process
Hydroelectric Fees collected by DEQ: Application Fee (ORS 468.065(3)) and project specific fee (ORS 543.080)	Review and decision of the department including: evaluating a project; issuing or denying certification; and/or commissioning an independent study by a contractor of any aspect of the proposed project. Overseeing implementation of the certification conditions for a hydroelectric project.	Reviewing the hydroelectric facility for which the fee is assessed
State Revolving Loan Fund Set-Aside (CWA Title VI) and fee (ORS 468.440)	State Revolving Loan Fund Administration	Administering the State Revolving Loan Fund
Miscellaneous Other Funds - Receipts authority, cost reimbursement (ORS 468.073; ORS 468.035)	Miscellaneous permitting, monitoring, planning, studies, and bonding	Funds may be used only to cover costs incurred delivering the service, including indirect costs.

Revenue Use

Source (authority/match requirement)	Programs funded	Limitations on use
ORELAP accreditation fees and cost reimbursement associated with laboratory accreditation (Transferred from Oregon Health Authority, Chapter 1063, 1999 Session Laws)	ORELAP Laboratory Certification	Inspecting, evaluating and accrediting environmental laboratories for competency, including for compliance with the state drinking water program and NELAC standards.
Drinking Water Protection (Federal Funds passed through the Oregon Health Authority to DEQ)	Source Water Assessment and Protection	Conducting source water assessments for public water systems and assisting communities with developing and implementing local strategic plans to reduce pollutants in their drinking water supply sources.
Underground Injection Control Fees (ORS 468B.195 and ORS 468B.196)	Revenues support the administration of the federally delegated Underground Injection Control program.	Administering the UIC program

FEDERAL FUNDS

Source (authority/match requirement)	Programs funded	Limitations on use
EPA delegated program support - Section 106 of the Clean Water Act (match is $512,951, established based on expenditures during the fiscal year ending June 30, 1971)	Permitting, TMDL development and implementation, groundwater, standards and assessments, monitoring and administrative functions	These funds may be used for any portions of the program that are federally delegated, as agreed to by DEQ and EPA in their Performance Partnership Agreement
EPA Nonpoint Source - Section 319 of the Clean Water Act (40 percent match requirement)	Nonpoint Source program	EPA provides funds to states to carry out nonpoint source projects and programs pursuant to Section 319 of the Clean Water Act.
EPA Underground Injection Control – Federal Safe Drinking Water Act (25 percent match requirement)	Underground Injection Control program	EPA awards funds to states to regulate underground injection of storm water and industrial process water.
EPA Water Quality Management Planning Section 604(b) of the Clean Water Act (no match requirement)	TMDL and Water Quality Management Plan development	EPA awards Section 604(b) funds to state water quality management agencies to carry out water quality management planning.
Other federal grants, including, but not limited to, EPA grants authorized by the Clean Water Act and Exchange Network grants, and USGS grants (match requirements vary, often having no match requirements)	These grants are for special projects, not for ongoing program support. Funding from these grants has contributed to program improvements and streamlining efforts (including improvements to data systems and electronic data reporting systems), development of the National Environmental Information Exchange Network for information sharing between EPA, the 50 states and other regulators, and monitoring water quality on Oregon's beaches.	These grants are approved on a project-by-project basis and funding may be used only for the project as approved by EPA or other funding agency.

Land Quality Program: Other Funds

Source (authority/match requirement)	Programs funded	Limitations on use
Electronic waste manufacturer registration fee (ORS 459A.315, 459A.350, 459A.355)	Materials Management - Electronics Recycling program	Statewide system for the collection, transportation and recycling of covered electronic devices
Electronic waste recycling fee (ORS 459A.325, 459A.340(6), 459A.350, 459A.355)	Materials Management - Electronics Recycling program	Statewide system for the collection, transportation and recycling of covered electronic devices (contractor program)
Product Stewardship Fund (paint stewardship fees) (ORS 459A.852)	Materials Management - Paint stewardship program	Costs of implementing the provisions of the paint stewardship program, including plan review and supervision of the conduct of the stewardship organization
Solid waste disposal fees (ORS 459A.110 - 459A.120)	Materials Management program	Materials management program, including activities to reduce environmental and human health impacts of materials at all stages of their life cycles, solid waste planning activities and providing grants or loans to fund these activities.
Solid waste permit fees (ORS 459.235)	Materials Management program	Solid waste compliance assurance, permitting and enforcement.
Solid Waste Beneficial Use Application and Reporting fees (ORS 459.235)	Materials Management program	Solid waste compliance assurance, permitting and enforcement.
Waste tire fees (ORS 459.730, 459.750, 459.765)	Materials Management - Waste Tire program	Waste tire site monitoring, enforcement and program support.
Hazardous Substance Possession Fee – Toxics Use Reduction (ORS 453.400, 453.402)	Toxics Use Reduction and Hazardous Waste Reduction program	Toxics use reduction and hazardous waste reduction activities
Hazardous waste land disposal fees (ORS 465.375 – .376)	Hazardous Waste program	Small business technical assistance and hazardous waste program management.
Hazardous waste generator fees (ORS 466.165 – annual generator fee; ORS 466.077 – generator identification fee)	Hazardous Waste program	Generator inspection, compliance and enforcement programs.

Revenue Use

Source (authority/match requirement)	Programs funded	Limitations on use
Hazardous Waste Treatment Storage and Disposal Fees (ORS 466.045, 466.160, 466.215, 466.350)	Hazardous Waste program	Permitting, plan review, hydrogeological assessments, compliance monitoring, legal and technical engineering review of hazardous waste treatment, storage and disposal facilities.
LUST cost recovery – (ORS 465.210) Required under terms of federal grant to recover expenditures.	Leaking Underground Storage Tank Cleanup program	Cleanup of leaking underground storage tanks
Underground Storage Tank fees (ORS 466.750(5), 466.783 - 466.785)	UST program	Annual registration, inspection of operations and installation, closures and repair permits for underground petroleum storage tanks
Underground Storage Tank contractor licensing fees (ORS 466.750, 466.787)	Underground Storage Tank Contractor Licensing program	Administer licensing program for contractors and construction supervisors who install, remove or test underground petroleum storage tanks
Heating oil contractor licensing fees (ORS 466.868)	Heating Oil Tank Licensing program	Administer licensing program for contractors and construction supervisors who install, remove or test heating oil tanks
Heating oil tank filing fees (ORS 466.872)	Heating Oil Tank Decommissioning and Cleanup	DEQ costs to review, audit and file decommissioning and cleanup actions certified by independent contractors
UST Compliance and Corrective Action Fund (ORS 466.791, 466.837, 466.994)	Underground Storage Tank Compliance and Cleanup programs	Administration of the underground storage tank programs, including heating oil tanks. (Fees originally designated for this fund were also to support costs associated with tank upgrades, but they are no longer collected due to constitutional restrictions on the use of highway-related fees.)
Dry Cleaner Environmental Response Fund (465.510; 465.517 - .525)	Dry Cleaner Environmental Cleanup program	Environmental cleanup of contaminated dry cleaner sites and regulation/technical assistance related to special environmental management requirements for dry cleaning industry. Funds can be used for DEQ's cleanup costs at dry cleaning operations; to reimburse qualifying persons for cleanup costs; program development, enforcement and cost recovery.

Revenue Use

Source (authority/match requirement)	Programs funded	Limitations on use
Hazardous Substance Remedial Action Fund (ORS 465.330; 465.375 – .376, 465.381)	Environmental Cleanup program	Funds the state's remedial action costs and any activity authorized by ORS 465.200 to .510 and 465.900. Can also fund the state's matching cost of cleanups done under federal authority. "Remedial action costs" are defined as "costs ... attributable to or associated with a removal or remedial action at a facility, including but not limited to the costs of administration, investigation, legal or enforcement activities, contracts and health studies."
Hazardous Substance Possession Fee – Orphan Site Program (ORS 453.400 - 453.402)	Industrial Orphan Site Cleanup	Statute permits use to repay long term bonds or for direct expenditure on industrial orphan site cleanup.
Orphan Site Account – industrial sites (ORS 468.195 - .220; 465.381)	Industrial Orphan Site Cleanup	The state's cleanup costs at industrial orphan sites and costs related to administering the fund and program. Can only be used on sites where DEQ determines that the responsible party is unknown, or is unwilling or unable to undertake all required removal or remedial action. Cannot be used at state-owned facilities, except submerged lands. No more than 25 percent may be obligated to clean up unwilling orphans, without legislative approval. Cost recoveries of fund expenditures cannot be used for debt service.
Orphan Site Account – solid waste sites (ORS 459.236; 465.381)	Solid Waste Orphan Site Cleanup	The state's cleanup costs at solid waste (landfill) orphan sites and costs related to administering the fund and program. Statute permits use to repay long term bonds or for direct expenditure on solid waste orphan site cleanup. Restrictions same as Orphan Site Account – industrial sites.

Revenue Use

Source (authority/match requirement)	Programs funded	Limitations on use
Ballast Water Fund (ORS 783.636, 783.638)	Ballast Water Compliance	Ensure compliance with ballast water management regulations intended to prevent the introduction of aquatic invasive species to Oregon waterways through commercial shipping. Activities include screening reports, monitoring and inspecting vessels, outreach and responding to emergencies.
Highway Spill Fund (petroleum product withdrawal delivery fees and cost recovery) (ORS 465.101 – 465.131)	Emergency Response program – highway emergency response only	Restricted in 465.127 to emergency response "as it relates to the maintenance, operation and use of the public highways, roads, streets and roadside rest areas".
Illegal Drug Lab Cleanup Fund (ORS 475.405 –.495)	Illegal drug lab cleanups	Removal and disposal of illegal drug lab chemicals.
Oil Spill Prevention fees (ORS 468B.405)	Oil Spill Prevention And Preparedness program	Oil spill prevention and preparedness activities, including reviewing contingency plans; verifying preparedness of the state and parties required to have a contingency plan; verifying financial responsibility required under Federal Oil Pollution laws; revising the state's interagency oil spill response plan. Restricted to activities related to petroleum spills and to protection of the state's navigable waters.
Oil Spillage Control Fund (ORS 468B.450 – 455, 466.992)	Emergency Response program	DEQ costs incurred in carrying out cleanup activities, the rehabilitation of affected fish and wildlife and spill prevention and preparedness activities. Oil spill prevention and preparedness activities including contingency plan reviews and verifying preparedness and financial responsibility.
Oil and Hazardous Materials Emergency Response and Remedial Action Fund (ORS 466.670, 466.675, 466.990)	Emergency Response program	May be used for administration and enforcement of the spill response and cleanup statutes, and for emergency cleanup operations.
Miscellaneous Other Funds	All LQ permitting programs	Bond proceeds under Article XI-Q.

FEDERAL FUNDS

Source (authority/match requirement)	Programs funded	Limitations on use
EPA Hazardous Waste (Resource Conservation and Recovery Act or RCRA, Section 3011) (25 percent match)	Hazardous Waste program	Development and implementation of EPA authorized state hazardous waste management programs.
Pollution Prevention Grants (50% match requirement)	Grants fund projects for technical assistance, training, outreach, education, regulatory integration, data collection, research, demonstration projects and recognition programs.	Performing the work identified in the specific grant work plan.
EPA Leaking Underground Storage Tank Trust Fund cooperative agreement (10 percent match)	Leaking Underground Storage Tank Cleanup program	Provides revenue for Leaking Underground Storage Tank cleanup activities at sites eligible for LUST funds.
EPA Underground Storage Tank cooperative agreements (25 percent match)	Underground Storage Tank program	Supplements state funds for Underground Storage Tank compliance assurance.
EPA cleanup cooperative agreements and grants (10 percent match on "Core" agreement)	Environmental Cleanup program	Supports environmental cleanup program administration and program development, including funds designated for brownfield cleanup efforts and site assessment. Also provides funds for DEQ participation in Superfund site cleanups.
Defense-State Memorandum of Agreement (no match)	DEQ oversight of environmental cleanup work at U.S. Department of Defense facilities.	Limited to use at current or former military facilities covered under the agreement. Pays for DEQ oversight and associated overhead and administrative costs.
Umatilla Chemical Agent Disposal Facility cooperative agreement (no match)	Oversight of Umatilla Chemical Agent Disposal Facility	Supports DEQ's oversight of site closure activities and permit actions related to closure.

Agency Management: Other Funds

Source (Authority/Match Requirement)	Programs Funded	Limitations on Use
Bond Fund Administration (ORS 468.230)	Bond Fund Administration	The Pollution Control Sinking Fund shall provide for the payment of the principal and interest upon bonds issued and administrative expenses incurred in issuing the bonds.
Pollution Control Tax Credit Fees (ORS 468.165)	Tax Credit program	Hazardous waste pollution control. Hazardous waste, solid waste and used oil material recovery. Air and water pollution controls. Alternatives to open field burning. Non-point source pollution controls.

Purpose or type of fee, license or assessment	Who pays	2019-21 Estimated Revenue	2021-23 Agency Request	2021-23 Governor's Recommended Budget	2021-23 Legislatively Adopted	Explanation
Asbestos fees (ORS 468A.750)	Individuals who receive asbestos training course accreditation, contractor licenses or worker certifications and those submitting project notifications.	2,100,000	2,719,306			Policy package 114 requests a fee increase of approximately 30% of revenue in order to maintain the Asbestos health program. The fees would become effective in 2022.
Vehicle Inspection certification fees (ORS 468A.400)	Vehicle owners and car dealers in the Portland and Medford-Ashland AQ Maintenance areas. Also payment from DMV services are provided at VIP stations.	24,179,560	28,546,347			Policy package 110 requests ratification for a fee increase to restore eight FTE and maintain an effective Vehicle Inspection Program. The Environmental Quality Commission is expected to pass a permanent rule in November of 2020.
Wastewater Permit fees (ORS 468.065)	Individuals, businesses, and government agencies who discharge stormwater or wastewater	14,993,016	$18,190,777			The revenue estimate for the 2021-23 current service level includes estimated revenue from the annual three percent fee increases authorized by ORS 468B.051 with assumed effective dates of November 1, 2021 and between July 1 and November 1, 2022. DEQ proposes increasing wastewater permitting fees in two policy packages to phase-in new positions to support the wastewater permitting program. The packages include: • Policy package 120 would phase-in six new positions that will provide resources dedicated to permit development

Purpose or type of fee, license or assessment	Who pays	2019-21 Estimated Revenue	2021-23 Agency Request	2021-23 Governor's Recommended Budget	2021-23 Legislatively Adopted	Explanation
						(individual and general), technical assistance, and compliance verification, and support better alignment of program resources to address pretreatment, biosolids, and water reuse components of permitting program responsibilities. • Policy package 122 would phase-in two new positions to improve capacity for DEQ to ensure that large onsite septic systems are properly functioning and prevent water pollution and public health risks. If all elements of the two packages are approved, DEQ estimates a need for approximately $964,000 in new fee revenue in 2021-23. DEQ's annual permit fee revenue baseline is estimated to be approximately $8.8 million in FY2020. If a fee increase was implemented on July 1, 2022, a fee revenue increase of approximately 11% would generate the $964,000 in new fee revenue in the 2021-23 biennium. This fee increase would be in addition to the legislatively authorized increase for wastewater permitting fees of up to three percent per calendar year, and could be higher if the effective date is delayed.

REVENUE DETAIL

Purpose or type of fee, license or assessment	Who pays	2019-21 Estimated Revenue	2021-23 Agency Request	2021-23 Governor's Recommended Budget	2021-23 Legislatively Adopted	Explanation
Hazardous Waste Disposal Fees (ORS 465.376)	Entities that wish to dispose of special hazardous wastes and solid wastes at the hazardous waste disposal facility in Arlington.	$700,000	$1,938,438			Policy package 133 proposes to simplify and modernize the tipping fees in ORS 465.376. Some fee categories will be removed, including "tiered" fees, which will be set to a flat fee. The solid waste tipping fee will be increased. These changes are intended to maintain the current hazardous waste and cleanup programs. Fee changes and increases are expected to be effective July 2021.

AIR QUALITY PROGRAM

Source (authority)/ how assessed	Who pays	Number of payers	Rate(s)	21-23 Estimate
Air Contaminant Discharge permit fees (ORS 468.065)	Industrial Sources – medium sized and smaller sources of toxic air pollution	2,600	Annual fee: $144 to $9,216 Specific Activity fees: $144 to $50,400	$10,300,000
Title V permit fees (ORS 468.065)	Industrial Sources – larger	115	Base fee: $8,367 Emission fee: $63.26/ton Specific Activity fee: $510 to $30,612	$8,359,440
Cleaner Air Oregon fees (ORS 468.065)	Industrial Sources	Approx. 2,500	Annual fee: $115 to 2,859 Specific Activity fee: $2,000 to $34,600	$7,022,223
Vehicle Inspection certification fees (ORS 468A.400)	Vehicle owners and car dealers in the Portland and Medford-Ashland AQ Maintenance areas. Also payment from DMV for services provided at VIP stations.	1,120,000	Portland: $25 Medford-Ashland :$15 On-site Auto Dealer Testing: $26 The 2021-23 estimate includes revenue from a fee increase proposed in package 110 (“Maintain Effective Vehicle Inspection Service”.)	$27,264,000
Asbestos certification fees (ORS 468A.750)	Construction industry – contractors working on projects, along with those seeking certification to work on projects	4,675	Notifications: $100 to $3,500 Certification and licensing: $45 to $1,000 The 2021-23 estimate includes revenue from a fee increase proposed in package 114 (“Maintain Asbestos Health Protection Program”)	$2,730,385

Tanker truck certification fees (ORS 468.065)	Owners and operators of gasoline delivery tanker trucks	3,200	$25	$80,000
Oregon low emission vehicle fees (ORS 468.065)	Large and intermediate volume manufacturers of light and medium-duty vehicles sold in Oregon	Approximately 14	The annual fee of $200,000 will be apportioned among the manufacturers according to reported market share in Oregon for the previous year.	$400,000
Greenhouse gas reporting fees (ORS 468.065)	Industrial sources that emit 2,500 metric tons or more of carbon dioxide equivalent	Approximately 180	12.5 percent of ACDP permit fees and 15 percent of Title V fees with a $4,500 cap	$996,805
Miscellaneous Other Funds – Receipts authority, cost reimbursement, misc. permits (ORS.468.073, .035, 065)	Expedited or enhanced services to regulated entities, air monitoring services to federal and local governments and miscellaneous permits.	Estimate 10 projects/biennium	Cost recovery	$333,900 Article XI-Q bond proceeds: $646,730

WATER QUALITY PROGRAM

Source (authority)/ how assessed	Who pays	Number of payers	Rate(s)	21-23 Estimate
Wastewater Permit fees (ORS 468.065)	Individuals, businesses and government agencies who discharge stormwater or wastewater	About 5,277	$25 to $142,886 (as of August 1, 2020) The 2021-23 estimate includes revenue from the equivalent of two annual 3 percent fee increases for most permit types, and fee increases proposed in packages 120 (“Improve Wastewater Permitting Efficacy”), and 122 (“Ensure Protective Onsite Septic Systems”).	$18,190,777

Source (authority)/ how assessed	Who pays	Number of payers	Rate(s)	21-23 Estimate
Onsite Subsurface Sewage Disposal fees (ORS 454.605-454.755)	Home owners, businesses, manufacturers, maintenance providers, licensed pumpers and installers (directly or through a third-party certification program)	About 14,000 onsite actions, about 800 licensing actions, and 20 product approval applications	$16 to $3,296	$3,508,350
Sewage Treatment Works Operator Certification fees (ORS 448.405 -448.430 & 448.992)	Owners and operators of sewage treatment works and Wastewater system operators	About 600 new certificate applications, about 1,450 renewal applications, and about 380 system owners	Certificate fees: $50 to $340; Annual program support fees: $80 to $33,600	$ 668,418
401 Dredge and Fill fees (ORS 468B.047)	Individuals, governments or businesses applying for a dredge and/or fill certification	360 to 400 per year	$985 to $17,780 based upon workload associated with the scale and complexity of the proposed project	$ 1,461,880

Source (authority)/ how assessed	Who pays	Number of payers	Rate(s)	21-23 Estimate
Hydroelectric Fees, Collected by Department of Water Resources: Annual Fee and Application Fee; and Hydroelectric Fees Collected by Department of Environmental Quality (ORS 536.015, 543.078, 543.080, 543.710, 543A.415, and 468.065(3))	Holders/owners of Oregon hydroelectric water rights pay annual fees. Hydroelectric project owners applying to renew their FERC license or state water right pay application fees. Applicants for certification of hydroelectric projects; holders of certification or water rights; persons submitting a notice of intent to seek reauthorization, a preliminary application or an application for reauthorization of a water right for a hydroelectric project. No fees can be collected under ORS 468.065(3) and ORS 543A.405 for performance of the same work.	Approximately 150 water rights held by a smaller number of payers; power generating corporations, including PGE, Idaho Power, and Pacificorp. Estimate: 1-3 new applications; 10 project specific fee payers	Annual fee varies for six different fee classes based on the type of hydroelectric water right and factual parameters. Cost reimbursement for review of application for water quality certification; and project specific fees are set to pay for DEQ's reasonable and necessary cost of overseeing implementation of the certification conditions.	$1,583,625
State Revolving Loan Fund Set-Aside (CWA Title VI) and Fee (ORS 468.440)	Entities receiving an SRF loan which currently are only public agencies	About 84 borrowers (136 loans)	Annual loan fee of 0.5% of the unpaid loan balance. The 2021-23 revenue estimate includes a $1,449,000 revenue transfer from the Non Limited budget in package 182 to the Water Quality budget to support package 124, "Modernize CWSRF Loan Management Software."	$6,223,374

Source (authority)/ how assessed	Who pays	Number of payers	Rate(s)	21-23 Estimate
Miscellaneous Other Funds - Receipts authority, cost reimbursement (ORS 468.073; ORS 468.035)	Regulated entities that agree to pay for expedited or enhanced services. Federal government or other public or private agencies for the purposes of water pollution control, studies or research.	Estimate 10-12 projects	Cost recovery	$2,861,006
ORELAP accreditation fees and cost reimbursement associated with laboratory accreditation (transferred from Oregon Health Authority – Chapter 1063, 1999 Session Laws)	Private and public laboratories; partially subsidized by Federal Funds passed through the Oregon Health Authority to DEQ.	About 130 labs	$890 to $5,250 per lab; cost reimbursement for out-of-state labs; partial subsidy by Drinking Water Program dollars	$205,000
Alternative enforcement proceeding fee (ORS 468B.032)	A person who is served with a notice of civil penalty or other formal enforcement action who files a written request for an alternative enforcement proceeding written request within 20 days from the date of service of the notice.	0-2	$2,000 process fee and $3,650 hearings fee	$0
Underground Injection Control fees (ORS 468B.195 and 468B.196)	Owners and operators of underground injection control systems	About 260 operating 1 to 116 systems each	$107 to $321 per UIC	$365,000

LAND QUALITY PROGRAM

Source (authority)/ how assessed	Who pays	Number of payers	Rate(s)	21-23 Estimate
Product Stewardship Fund (Paint stewardship fees) (ORS 459A.820-.855) Fee to accompany plan review and annually thereafter	Paint stewardship organization submitting plan for and operating an architectural paint stewardship pilot program	1	Plan submittal $10,000, annual fee $40,000.	Fees: $80,000
Solid Waste Permit Fees (ORS 459.235) Fees assessed on facility operators, primarily based on tons of waste	Landfills, composting and treatment facilities	254 facilities including active and closed municipal and industrial landfills, municipal and industrial transfer station/ material recovery facilities, compost facilities, an energy recovery facility, treatment facilities; varying number of entities applying for beneficial use determinations or other approvals	Annual compliance fees based on tonnage of waste disposed/composted. Minimum annual fee: • $200 for active permits • $150 for closure permits • $100 for compost registration permits • $500 for compost general and full permits Other rates for specific services including beneficial use determinations.	Fees: $9,000,000
Solid Waste Disposal Fees (ORS 459A.110- 459A.120) Per ton fee on facility operators	Municipal solid waste disposal sites and solid waste exporters	26 facilities, primarily municipal disposal sites, including exporters and demolition landfills	$1.18 cents per ton of solid waste disposed.	Fees: $14,700,000 Local government joint project revenue: $200,000

Source (authority)/ how assessed	Who pays	Number of payers	Rate(s)	21-23 Estimate
Waste Tire Fees (ORS 459.730, 459.750, 459.765) Fees associated with transport, storage and beneficial reuse of waste tires.	Businesses storing more than a specified number of waste tires; carriers (transporters) of waste tires	29 fee payers - permitted storage sites and carriers	$250/year annual storage site compliance fees; $175/year carrier annual compliance fees, plus $25 per vehicle; $25 permit renewal fees; interest earnings.	Fees: $8,000 Interest: $49
Electronic Waste Fees Manufacturer Registration Fee (ORS 459A.315 and 459A.355) Based on percentage of covered units sold in the state in previous year	Manufacturers of "covered electronic products" (televisions, desktop and portable computers, computer monitors and printers) who sell those products in Oregon	Approximately 123 manufacturers	Fee schedule recalculated each year to raise revenue specified in rule; amounts will vary depending on market share distribution. • 7 tiers in 2015: $40; $200; $200; $200; $488; $3,689; $17,216	Fees: $450,000
Electronic Waste Recycling Fees (ORS 459A.325 and 459A.355) Cost of state contractor recycling program allocated to manufacturer participants	Manufacturers who participate in the state-administered contractor electronic waste recycling program	Approximately 94 manufacturers	Varies based on cost of program, number of manufacturers sharing cost and manufacturers' "return share".	Fees: $4,400,000 Interest: $30,000
Unwanted Drug Take-Back Fees LC 466	Drug manufacturers	One	To cover DEQ program costs	Fees: $350,000

Hazardous Waste Treatment Storage & Disposal Fees (ORS 466.045, 466.160) Fees assessed on facility operators; cost recovery for corrective action (cleanup)	Facilities that treat, store or dispose of hazardous wastes	Compliance fees: 2 facilities Cost recovery: 3 to 5 facilities	Compliance fees range from $18,750 - $150,000 per facility per year, but facility may pay multiple fee types; various permit modification fees. Cost recovery recoups DEQ oversight costs. DEQ is requesting permission to increase fees administratively in 2019.	Fees: $592,000 Cost recovery: $300,000
Source (authority)/ how assessed	**Who pays**	**Number of payers**	**Rate(s)**	**21-23 Estimate**
Hazardous Substance Possession Fee – Toxics Use Reduction (ORS 453.400, 453.402) Fee collected by State Fire Marshal	Persons who are required to report chemical possession under the Community Right to Know Laws	Fees collected by State Fire Marshal from 4,000 to 5,000 businesses per year	Fee set to generate approved revenue amount – rates based on type and quantity of substance possessed	Fees: $1,000,000
Hazardous Waste Generator Fees (ORS 466.165 – annual compliance fees; ORS 466.077 – generator identification fee) Annual fees assessed on businesses generating hazardous waste above threshold quantities; processing fee for issuing new identification numbers.	Regulated generators of hazardous substances	About 175 large quantity generators and 300 small quantity generators. About 130 new identification numbers issued per year.	Through 2018, annual compliance fee includes a flat fee ranging from $300 to $525; plus an amount based on the volume of hazardous waste generated and the manner in which waste is managed. (Base rate: $130/ton; capped at $32,500) Registration fee is a one-time $200 fee. DEQ is requesting permission to increase fees administratively in 2019.	Fees: $4,680,000
Hazardous Waste Land Disposal Fees (ORS 465.375 – .376) Fees assessed per ton of waste (1/3 of fees are allocated to this fund and 2/3 to the Hazardous Substance Remedial Action Fund,below)	Fees assessed on each ton of waste brought into the Arlington facility	Collected by facility operator; number of payers unknown. Waste received from Oregon generators is typically less than 50% of total disposed; the balance is from out of state generators.	1/3 of the following fees: Hazardous waste - $30/ton Cleanup waste - ranges from $2.50/ton (very large quantities) to $20/ton HW treated at the facility - $15 per ton Other waste - $2 per ton	Fees: $771,000
LUST Cost Recovery	Owners of	Average number of	Cost recovery of DEQ	Charges For

Recovery of DEQ costs at each cleanup site (ORS 465.210)	underground tanks requiring cleanup	cleanups invoiced/year: 300 to 400	oversight costs.	Services: $2,000,000

Source (authority)/ how assessed	Who pays	Number of payers	Rate(s)	21-23 Estimate
Underground Storage Tank Fees (ORS 466.783 – 466.785) Annual compliance fees assessed on each petroleum tank; also permit modification and new installation fees	Owners and operators of underground petroleum storage tanks	About 1,647 facilities with operating permits; 5,034 tanks. Approximately 80 permit modifications, 20 new installations, 20 discovered tanks per year.	• For calendar 2020, $295 per tank per year, after 2020, $325 per year. • $75 permit modification fees (change in permit information) • $400 per new tank installed	Fees: $4,264,657
UST Contractor Licensing Fees (ORS 466.750, 466.787) Fees assessed on licensed contractors and construction supervisors	UST service providers (contractors) and supervisors	Contractors: ~100 Supervisors: ~250	Contractors: $300/year Supervisors: $150/2 yrs	Fees: $83,600
Heating Oil Tank Contractor Licensing Fees (ORS 466.868) Fees assessed on licensed contractors and construction supervisors	Heating oil tank service providers (contractors) and supervisors	Contractors: ~50 Supervisors: ~120	Contractors: $750/year Supervisors: $150/2 yrs LC 467 requests a fee increase.	Fees: $142,400
Heating Oil Tank Filing Fees (ORS 466.872) Fees assessed for filing certifications of tank removal (decommissioning) or cleanup	Heating oil tank owners (primarily homeowners) requesting certification of tank removal or cleanup	Cleanups - about 1,400 per year Decommissionings – about 700 per year	$200 for cleanups $75 for decommissionings LC 467 requests a fee increase.	Fees: $1,154,300
UST Compliance and Corrective Action Fund (ORS 466.791, 466.837, 466.994) Penalties assessed for violations	Violators of underground storage tank regulations, including pilot program for field citations	Unknown – depends on number of violations.	Field citations range from $50 to $500. Traditional penalty amounts depend on severity of violation.	Fines: $123,600

REVENUE ESTIMATES

Source (authority)/ how assessed	Who pays	Number of payers	Rate(s)	21-23 Estimate
Hazardous Substance Remedial Action Fund (ORS 465.330; 465.375 – .376; 465.381). Three sources: (1) Assessment on each ton of hazardous waste disposed at the disposal facility near Arlington* (2) Cost recovery (3) Interest earnings * 2/3 of fees are allocated to this fund and 1/3 to the Hazardous Waste Land Disposal fund (above)	Firms disposing of hazardous waste at state's only hazardous waste landfill near Arlington Property owners and operators cleaning up contamination with DEQ oversight	Fees collected by facility operator; number of payers unknown Average number of cleanups invoiced/year: 750	2/3 of the following fees: Hazardous waste - $30/ton Cleanup waste - ranges from $2.50/ton (very large quantities) to $20/ton HW treated at the facility- $15 per ton Other waste- $2 per ton	Fees: $1,522,000 Cost recovery: $18,644,555 Interest: $150,000 Other: $130,000
Dry Cleaner Environmental Response (465.510; 465.517 - .525) - Dry cleaner industry fees remitted to DEQ; per gallon fees on solvent purchased, collected by distributors; deductible from operators for sites eligible for fund-paid cleanup	Dry cleaning facilities (active and inactive) and dry stores	About 293 dry cleaning active and inactive facilities, dry stores and solvent suppliers	Annual fee of $500 or $1,000, depending on solvent use; 1 percent gross revenue fee on dry cleaning services; Fees per gallon of solvent: PCE-$10 Other - $2.00 Deductible of $5,000 to $10,000 Cost recovery through insurance settlements	Fees: $779,700 Cost recovery: $92,000 Interest: $7,715

Source (authority)/ how assessed	Who pays	Number of payers	Rate(s)	21-23 Estimate
Orphan Site Account – Industrial Sites (ORS 468.195 - .220; 465.381) Bonds financed by General Fund & fees; interest earnings; cost recovery of previously expended orphan site account funds.	Most commonly, insurers of responsible parties of sites that have been declared orphans. Most responsible parties are unable to pay part or all of cleanup costs.	Varies, often none.	N/A	Cost recovery: $203,000 Interest: $40,000 Transfer In: $5,182,500
Hazardous Substance Possession Fee – Orphan Site Program (ORS 453.400 - 402) Fee on qualifying substance of which reporter possesses the most;	Persons who are required to report chemical possession under the Community Right to Know Laws	Fees collected by State Fire Marshal from 4,000-5,000 businesses per year	Fee set to generate approved revenue amount – rates based on type and quantity of substance	Fees: $1,000,000 (all transferred to debt service account)

Source (authority)/ how assessed	Who pays	Number of payers	Rate(s)	21-23 Estimate
based on type and quantity of substance possessed			possessed	Transfer Out: -$988,143
Orphan Site Account – Solid Waste Sites –(ORS 459.236; 465.381) Fee assessed on solid waste tonnage reported by disposal facility operators and transporters; interest earnings; cost recovery of previously expended SW orphan account funds	Municipal solid waste disposal facilities and transporters disposing of waste out of state	26 facilities, primarily municipal disposal sites, but also including exporters and demolition landfills	13 cents per ton of solid waste disposed	Fees: $1,600,000 Interest: $200,000
Spill Penalty Funds (ORS 468B.450-455; 466.992) Penalties assessed for violations.	Willful or negligent dischargers of oil into the waters of the state; violators of a provision of the state's laws and rules covering spill response and cleanup of hazardous materials	Unknown – depends on the number of violations.	Commensurate with incurred damage; up to $10,000 a day	Penalties: $82,000 Interest: $3,400

REVENUE ESTIMATES

Source (authority)/ how assessed	Who pays	Number of payers	Rate(s)	21-23 Estimate
Ballast Water Fees (ORS 783.636, 783.638)	Vessels carrying ballast water into the waters of the state.	Typical trips/year: 1,500	$88 per trip	Fees: $245,000
Oil Spill Prevention Fee (ORS 468B.405) Annual fee on facilities (includes pipelines); fee per round trip on tankers, vessels, barges	Petroleum-handling facilities (includes pipelines); petroleum tankers; vessels and barges using ports and navigable waterways	17 facilities Typical trips per year: Tankers: ~ 50 Vessels: ~1,450 Barges: ~600	$9,250 annual facility fee Per trip: Tankers - $85 or $2,100 depending on size Cargo vessels - $105 Barges - $85-250 LC 468 requests an increase to these fees.	Fees: $1,880,000 Interest: $1,183
Rail Fees (ORS 468B.427)	Railroad owners and operators	2	Five hundredths of one percent of the combined gross operating revenues derived within this state	$400,000
Illegal Drug Lab Cleanup Funds (ORS 475.405 - .495) Three sources: Asset forfeitures related to drug-arrests, Cost recovery from responsible parties, court-ordered restitution	Responsible Parties Law Enforcement Agencies	N/A	N/A	Asset forfeitures: $150,000 Transfers In: $50,000 Cost recoveries, restitution & interest: $10,600
Highway Spill Fund – Petroleum Product Withdrawal Delivery Fees (ORS 465.101-.131) Fee by State Fire Marshal rule, assessed on loads of petroleum withdrawn from a bulk petroleum facility. Also includes cost recovery of fees expended for spill response	Fee: Firms withdrawing bulk loads (e.g. truckload) of petroleum. Cost recovery: companies or individuals responsible for releases of hazardous substances on or from highways of the state.	Fee payers: Unknown	Fee: $7.00 per load in total (DEQ allotment is a small part of fee collected) Cost recovery: actual DEQ cost, including indirect costs	Fees: $155,444 Cost recovery: $170,000

AGENCY MANAGEMENT

Source (authority)/ how assessed	Who pays	Number of payers	Rate(s)	21-23 Estimate
Bond Fund Administration (ORS 468.230)	Administrative expenses are paid for out of Bond proceeds and interest earnings.	N/A	N/A	$217,776
Green Permits (ORS 468.506) Fee assessed on each Green Permit application.	Applicant for Green Permit program	Applicants in 2016: 2	All direct and indirect cost associated with permit issuance with a $5,000 minimum and $25,000 maximum.	$1,725
Tax Credit Fees (ORS 468.165) and (ORS 468.41) Fee assessed on each tax credit application.	Applicants for Pollution Control Facilities Tax Credits.	Applicants in 2001: 309	Certification fee equal to one percent of cost claimed in application with a $50 minimum and $15,000 maximum.	$0

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Environmental Quality, Dept of **Agency Number: 34000**

2021-23 Biennium **Cross Reference Number: 34000-000-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Transfer In Lottery Proceeds	-	-	-	1,543,776	-	-
Tsfr From Watershed Enhance Bd	4,156,389	5,322,214	5,322,214	4,501,395	-	-
Total Lottery Funds	**$4,156,389**	**$5,322,214**	**$5,322,214**	**$6,045,171**	**-**	**-**
Other Funds						
Business Lic and Fees	77,329,280	93,331,880	93,331,880	99,581,892	-	-
Non-business Lic. and Fees	27,440,617	28,737,162	28,737,162	33,013,930	-	-
Municipal Court Fines	-	-	-	1,000,000	-	-
Charges for Services	19,996,622	26,382,933	26,382,933	26,184,529	-	-
Admin and Service Charges	5,961,214	6,655,360	6,655,360	8,885,657	-	-
Fines and Forfeitures	3,428,087	1,205,600	1,205,600	1,205,600	-	-
General Fund Obligation Bonds	4,535,000	2,034,700	2,034,700	1,604,229	-	-
Interest Income	1,916,563	442,347	442,347	442,347	-	-
Other Revenues	4,859,412	11,806,320	11,806,320	37,919,008	-	-
Transfer In - Intrafund	9,910,198	5,896,211	5,896,211	10,709,084	-	-
Transfer In - Indirect Cost	19,822,524	25,862,918	25,862,918	28,200,789	-	-
Transfer In Other	-	193,421	193,421	-	-	-
Tsfr From Revenue, Dept of	22,452,505	25,780,444	25,780,444	26,155,444	-	-
Tsfr From Police, Dept of State	31,935	50,000	50,000	50,000	-	-
Tsfr From Oregon Health Authority	1,271,499	1,669,749	1,669,749	1,803,833	-	-
Tsfr From Agriculture, Dept of	1,116,342	1,272,295	1,272,295	1,552,573	-	-
Tsfr From Geology/Mineral Ind	850	7,500	7,500	7,500	-	-
Tsfr From Water Resources Dept	686,458	714,000	714,000	924,173	-	-
Tsfr From Watershed Enhance Bd	55,376	-	-	-	-	-
Tsfr From Transportation, Dept	1,887,661	2,003,602	2,003,602	2,029,396	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Environmental Quality, Dept of **Agency Number: 34000**

2021-23 Biennium **Cross Reference Number: 34000-000-00-00-00000**

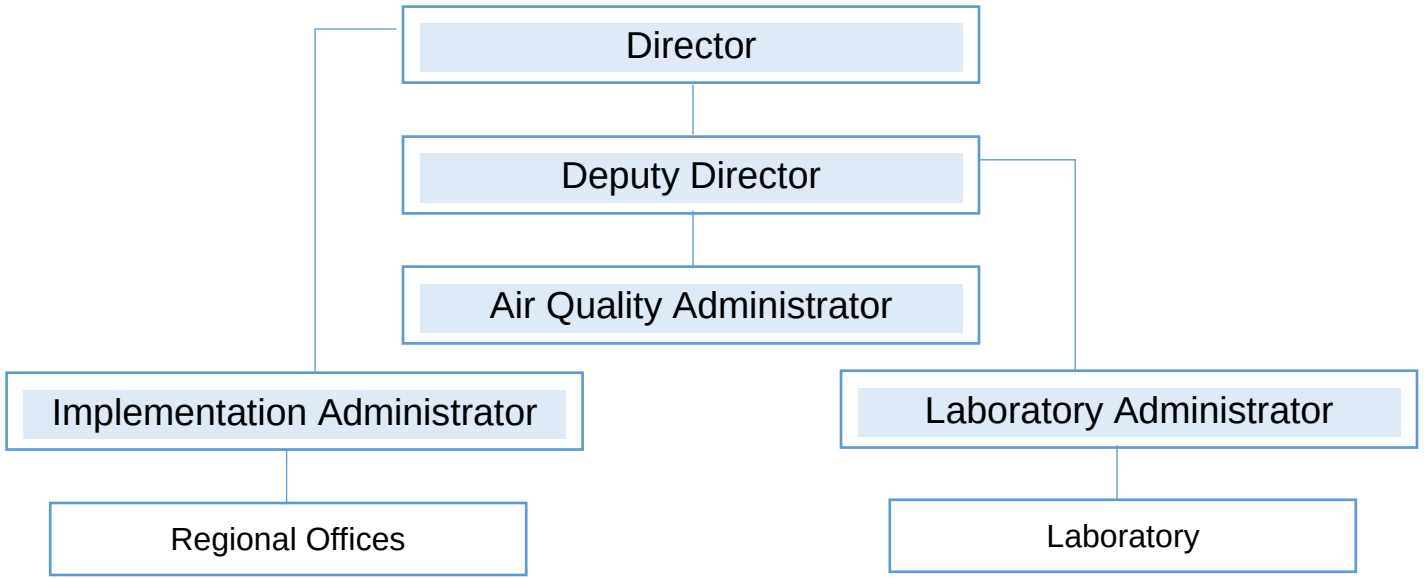
Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Transfer Out - Intrafund	(6,445,784)	(1,701,854)	(1,701,854)	(1,065,727)	-	-
Transfer Out - Indirect Cost	(16,298,260)	(21,922,256)	(21,922,256)	(24,227,772)	-	-
Transfer to General Fund	(3,266,433)	(1,000,000)	(1,000,000)	(1,000,000)	-	-
Tsfr To Geology/Mineral Ind	(308,073)	(259,000)	(259,000)	(259,000)	-	-
Total Other Funds	**$176,383,593**	**$209,163,332**	**$209,163,332**	**$254,717,485**	**-**	**-**
Federal Funds						
Federal Funds	18,793,928	33,482,749	33,482,749	34,128,710	-	-
Transfer Out - Indirect Cost	(3,524,263)	(3,940,662)	(3,940,662)	(3,973,017)	-	-
Total Federal Funds	**$15,269,665**	**$29,542,087**	**$29,542,087**	**$30,155,693**	**-**	**-**
Nonlimited Other Funds						
Federal Revenues	26,207,102	63,000,000	63,000,000	63,000,000	-	-
Charges for Services	1,191	40,000	40,000	40,000	-	-
General Fund Obligation Bonds	20,300,000	20,000,000	20,000,000	30,300,000	-	-
Interest Income	30,417,824	20,064,200	20,064,200	24,089,400	-	-
Loan Repayments	58,662,102	95,000,000	95,000,000	95,000,000	-	-
Transfer In - Intrafund	33,023,979	15,848,330	15,848,330	14,332,050	-	-
Transfer Out - Intrafund	(36,488,394)	(20,042,687)	(20,042,687)	(23,975,407)	-	-
Total Nonlimited Other Funds	**$132,123,804**	**$193,909,843**	**$193,909,843**	**$202,786,043**	**-**	**-**

DETAIL OF OTHER FUNDS AND FEDERAL FUNDS REVENUE

Source	Fund	2017-2019 Actuals	2019-2021 Legislatively Approved	2021-2023		
				Agency Request	Governor's Recommended	Legislatively Adopted
Air Quality						
Other Funds	OF	62,815,500	79,692,485	108,378,357	0	0
Federal Funds	FF	7,102,855	10,270,959	10,848,147	0	0
Subtotal		69,918,355	89,963,444	119,226,504	0	0
Water Quality						
Other Funds	OF	24,210,096	26,903,630	31,359,921	0	0
Lottery Funds	LF	4,156,389	5,322,214	6,045,171	0	0
Federal Funds	FF	15,927,939	11,715,747	11,388,050	0	0
Subtotal		44,294,424	43,941,591	48,793,142	0	0
Land Quality						
Other Funds	OF	58,484,834	67,291,672	74,603,744	0	0
Federal Funds	FF	-1,042,037	7,555,381	7,919,496	0	0
Subtotal		57,442,797	74,847,053	82,523,240	0	0
Agency Management						
Other Funds	OF	31,703,839	35,531,412	38,775,463	0	0
Subtotal		31,703,839	35,531,412	38,775,463	0	0
Non-Limited						
Other Funds	OF	114,686,171	177,997,313	188,364,593	0	0
Subtotal		114,686,171	177,997,313	188,364,593	0	0
Debt Service						
Other Funds	OF	18,281,582	15,912,530	14,421,450	0	0
Subtotal		18,281,582	15,912,530	14,421,450	0	0
AGENCY TOTAL		**336,327,167**	**438,193,343**	**492,104,392**	**0**	**0**

State of Oregon Department of Environmental Quality

Air Quality Program Organizational Chart



Operations, Permitting and Certifications

- ACDP
- Title V
- Cleaner Air Oregon
- Asbestos
- Indirect Source Permits
- Gasoline Vapor Recovery Program
- Process Improvements

Planning and Strategy

- State Implementation Plans
- Rulemaking
- Grant Management
- Air Toxics

Climate Change

- Clean Fuels
- Rulemaking
- Greenhouse Gas Reporting

Technical Services

- Emissions Inventory
- Emissions Modeling

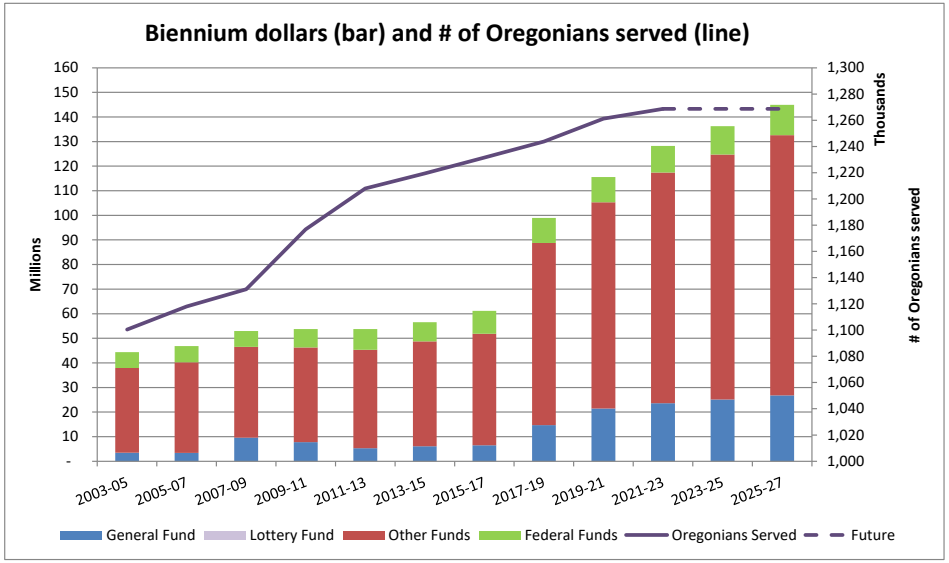
Transportation and Mobile Sources

- Vehicle Inspection Program
- EV Rebate Program
- VW Settlement Distribution
- Clean Diesel Grants

EXECUTIVE SUMMARY

Primary Outcome Area: Responsible Environmental Stewardship
Secondary Outcome Area: Excellence in State Government
Program contact: Ali Mirzakhalili, Division Administrator

TOTAL FUNDS BUDGET AND PROGRAM PERFORMANCE



TEN-YEAR PLAN

Although every Oregonian benefits from clean air, for the figure above DEQ is counting *Oregonians served* as: industrial and commercial permittees, Medford and Portland vehicle owners, asbestos abatement contractors, homeowners removing old polluting woodstoves, grant recipients of diesel emission reduction projects, recipients of Electric Vehicle rebates and communities with air pollution problems.

PROGRAM OVERVIEW

DEQ's Air Quality Program manages and restores Oregon's air to protect people from breathing harmful toxics and pollution, reduce greenhouse gases, ensure the state's beautiful vistas remain visible and maintain the ability of business and industry to locate and thrive in our communities.

PROGRAM FUNDING REQUEST

The Air Quality program 2021-2023 budget proposal totals $127,636,022 with 273 full-time equivalent employees. These resources enable DEQ to continue progress toward reducing traditional pollutants such as particulate and smog and toxic air pollutants such as cadmium, hexavalent chromium, benzene and diesel emissions. The budget also reflects the agency's work to address greenhouse gas emissions and climate change.

PROGRAM DESCRIPTION

Oregonians place a high value on clean air and a healthy environment to support people and a thriving economy. DEQ's Air Quality Program protects Oregonians' health and the environment by assessing environmental conditions through monitoring and scientific analysis, determining and implementing pollution control strategies in statewide and in individual communities, and regulating sources of air pollution through permits, inspections and enforcement.

DEQ works closely with communities in developing local clean air plans to meet federal air quality standards. Working with local governments, neighborhood groups and business stakeholders is critical to program success, especially in densely populated urban areas in which pollution from cars and trucks, woodstoves, manufacturing and construction threaten people's health. Some strategies are implemented at the community level, such as federal grant-based woodstove change out programs or regional air toxics reduction plans, and other strategies are implemented throughout the state, such as regulation of industrial emissions and tailpipe standards for new cars and trucks.

PROGRAM JUSTIFICATION AND LINK TO LONG TERM OUTCOMES

DEQ's Air Quality Program links to the Responsible Environmental Stewardship, Thriving Statewide Economy and Excellence in State Government outcome areas by improving and protecting Oregon's air quality.

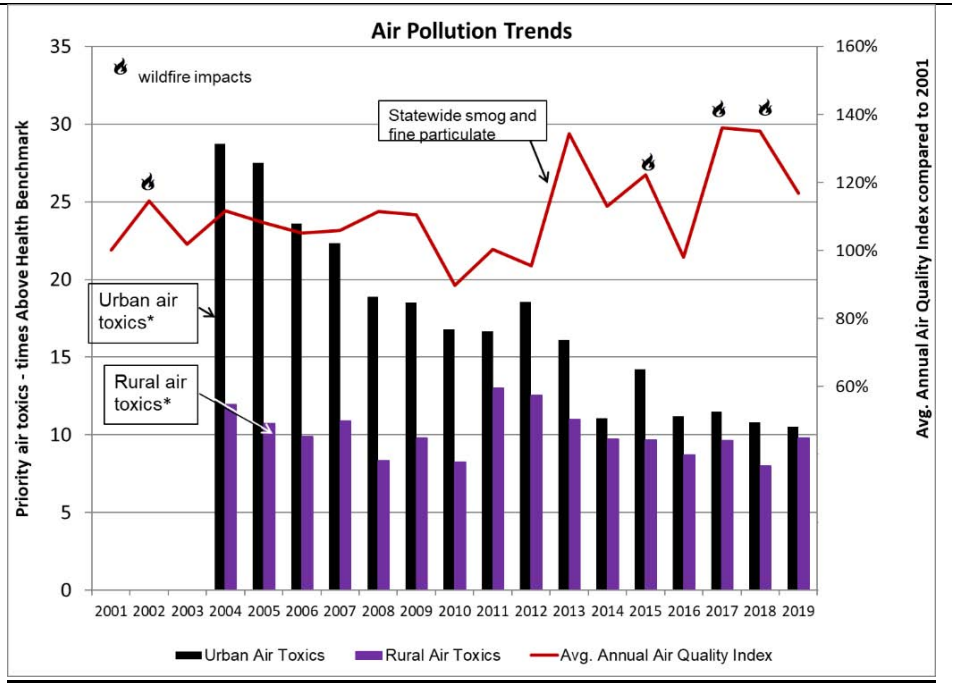
The program accomplishes this by meeting federal air quality standards, reducing emissions of air toxics that exceed health benchmarks, reducing greenhouse gas emissions from transportation sources and ensuring compliance with emission limits for permitted industrial facilities to support healthy, livable communities and address environmental justice issues.

DEQ's Air Quality Program reduces air pollution that threatens human health and the environment, including emissions from vehicles, woodstoves, fuels, solvents, field burning, asbestos removal, power generation, industry and other pollution sources. Since DEQ's Air Quality Program was established in 1969, Oregon's air has improved considerably. Levels of smog, soot and carbon monoxide have declined dramatically statewide despite substantial pollution growth so that now only three communities violate federal standards. Major challenges ahead include reducing exposure to cancer-causing air toxics by developing and implementing human health risk-based rules for industrial facilities, reducing benzene and diesel exhaust from the transportation sector, addressing the likely adoption of more stringent federal standards for several pollutants and reducing greenhouse gas emissions.

The Air Quality Program collaborates with other natural resource agencies on climate research and greenhouse gas reductions and smoke management. The program continues to work closely with the Oregon Health Authority to implement Cleaner Air Oregon, updated air toxics regulations to assess and in some instance reduce the potential for public health risks.

PROGRAM PERFORMANCE

Program performance can be measured in many ways. The figure below uses monitoring data to show air pollution trends for traditional pollutants, such as smog and fine particulate and air toxics such as benzene and arsenic. The toxics data includes urban and rural levels.



Many factors influence air quality including land use, weather and forest fires. Overall, Oregon's air continues to improve due to efforts such as DEQ's vehicle inspection program, standards to increase mileage and reduce emissions in cars and trucks, programs to reduce vapor leaks from fuel distribution, programs to change out inefficient wood stoves and retrofit diesel engines, and regulations limiting emissions from industry. In 2013, prolonged air stagnation events in southern Oregon, coupled with woodstove smoke, caused the sharp spike in the annual average air quality index. The 2014 winter season was warmer than 2013, with no prolonged stagnation events, which helped to improve results. Wildfires were a leading cause of increased pollution in 2015, 2017 and 2018.

Other measurement metrics include unhealthy air days for sensitive populations (e.g. children and asthmatics) (2019: 37 unhealthy air days for sensitive groups); Air Contaminant Discharge Permits being up to date (2019: 70 percent); Title V Permits being up to date (2019: 63 percent); Vehicle Inspection customer service (2019: 97 percent rated good to excellent).

AIR QUALITY

ENABLING LEGISLATION/PROGRAM AUTHORIZATION

DEQ administers state and federal laws regulating air quality. The U.S. Environmental Protection Agency delegates authority to DEQ to implement the federal Clean Air Act in Oregon, which includes programs to meet federal air quality standards and regulate Oregon industry through permitting, inspection and the removal of old polluting wood stoves when homes are sold. DEQ also administers incentive programs including the Clean Diesel Engine Fund and the Oregon Clean Vehicle Rebate Program. DEQ's statutory authorities for the air program in the Oregon Revised Statutes are:

Chapter 468 — Environmental Quality Generally
Chapter 468A — Air Quality

The Oregon Environmental Quality Commission adopts Oregon Administrative Rules that implement federal and state laws. Oregon Administrative Rule Chapter 340, Divisions 11 to 12 and 200 to 270 contain DEQ's air quality rules. EQC is a five-member citizen commission whose members are appointed by the governor, subject to confirmation by the Senate. In addition to adopting rules, EQC also establishes policy, and appoints the agency's director (ORS Chapter 468).

PROGRAM FUNDING

DEQ's Air Quality Program modified current service level budget of 2019-2021 includes general fund (16.8 percent), federal Clean Air Act grants (8.8 percent) and fees (74.4 percent) collected for air permits, vehicle emissions testing, asbestos abatement projects and various other small programs. DEQ also collects some fees for services from other state and federal agencies. While general fund accounts for only 15 percent of the Air Quality Program budget, it is essential to monitoring, meeting federal air quality standards, reducing air toxics and greenhouse gas emissions and matching the federal grant.

SIGNIFICANT PROPOSED PROGRAM CHANGES FROM 2019-2021 TO 2021-23 FUNDING

The Air Quality Program budget for 2021-23 includes additional positions in the Vehicle Inspection Program (in response to eliminated positions in 2019-2021); a fee increase to maintain current service levels in the asbestos health protection program; and restored General Fund support for the Lane Regional Air Protection Agency. New work proposed includes the resources needed to fully implement clean diesel legislation from the 2019 session and new programs to reduce greenhouse gas emissions.

PROGRAM NARRATIVE

AIR QUALITY DIVISION OVERVIEW

Oregonians' concern about environmental quality in general, and air pollution in particular, led to Oregon's statewide Air Quality Control Program in 1951. Beginning at that time and continuing with the creation of the Department of Environmental Quality in 1969, Oregonians have sought a clean environment that supports a strong economy and healthy communities.

Today, the Oregon Department of Environmental Quality, in partnership with the Lane Regional Air Protection Agency, implements a wide variety of programs and policies designed to protect public health and the environment from air pollution. Together, these programs help all Oregonians by promoting clean air, good visibility in the state's natural scenic areas area and economic development.

In addition to DEQ, Oregon air quality laws allow the formation of regional air pollution authorities to implement air quality programs within their jurisdictions. At present, the Lane Regional Air Protection Agency (LRAPA), serving Lane County, is the only regional authority in Oregon. Rules and programs administered by LRAPA must be at least as stringent as those DEQ implements. LRAPA has seen diminished General Fund support from the legislature over the last ten years, an issue discussed further in Policy Option Package 112.

This section provides an overview of DEQ's Air Quality Division, a summary of programs and policies currently in place to protect air quality, background information for decision makers and a summary of policy option packages proposed relating to Air Quality.

LIMITATION BY FUND TYPE, POSITIONS AND FULL-TIME EQUIVALENTS

PROGRAM LIMITATION	2021-2023 ARB
General Fund	$23,563,780
Other Funds	$93,242,445
Federal Funds	$10,829,797
All Funds	$127,636,022
Positions	285
FTE	272.73

ACTIVITIES AND PROGRAMS

Oregon implements both federal and state laws to protect and improve air quality. This section provides a high-level summary of key air quality programs and policies organized by of source of air pollution.

A. STATIONARY SOURCE PROGRAMS AND ACTIVITIES

Stationary sources are industrial and commercial facilities with fixed emission points. DEQ operates three permitting programs to reduce emissions from point sources. The federal Clean Air Act requires the Title V Permit program for operating major sources of traditional "criteria" or hazardous air pollutants. Oregon has about 110 facilities requiring a Title V permit. The Air Contaminant Discharge Permit program applies to construction of new and modified point sources of all sizes as well as operation of medium sized point sources that are not subject to Title V. The ACDP program, which began in 1972, permits about 2,500 facilities in Oregon. The third program, commonly referred to as Cleaner Air Oregon, is a process for evaluating potential health risks associated with stationary source emissions. The risk assessment and control regulations apply to all new permittees and existing permitted sources based on an applicability schedule maintained by the department.

Title V and ACDP permits contain emission limits, control technology requirements, equipment testing and reporting requirements and, if needed, compliance schedules. Permits ensure that pollution reductions necessary to meet air quality objectives are achieved. Title V permits also contain enhanced monitoring procedures to help facilities improve and maintain compliance. Program activities include technical assistance, construction plan reviews, permit issuance and renewal, compliance inspections, investigation of complaints, pollution prevention recommendations and enforcement. In addition, the Title V and ACDP programs require ongoing rulemaking, policy and guidance development to incorporate frequently changing federal requirements.

In 2017, the Oregon Secretary of State released a performance audit of the ACDP and Title V permitting programs. The audit found that DEQ does not renew nearly 40 percent of the state's most complex air quality permits on time. Since that time, the program has addressed all ten of the auditors recommendations and has steadily been reducing the number of backlogged permits.

In the fall of 2018 the Environmental Quality Commission adopted the Cleaner Air Oregon air toxics regulations. The rules require that affected sources assess the risk posed by their emissions and in certain cases take action to reduce risk. DEQ incorporates conditions and requirements imposed by the new Cleaner Air Oregon regulations into a facility's existing ACDP or Title V permit by addendum.

B. AREA SOURCE PROGRAMS AND ACTIVITIES

Area sources are dispersed activities that individually emit small amounts of air pollution but collectively are significant. DEQ operates multiple programs to reduce emissions from area sources.

- **Open Burning program:** Designed to reduce public nuisances, encourage alternative disposal methods and resource recovery, and prohibit burning of toxic substances. This program has been operating since 1976 in coordination with local fire districts. Activities include complaint response, technical assistance and enforcement.
- **Field Burning program**: Protects visibility and minimizes smoke impacts on human health in the Willamette Valley. The Oregon Department of Agriculture operates this program, which began in 1975. The 2009 Legislature adopted Senate Bill 528, which eliminated most field burning in the Willamette Valley by 2010 and phased out stack burning and propane flaming in 2013. DEQ assists ODA by monitoring the air quality impacts of field burning and evaluating emergency burning requests.
- **Asbestos program:** Protects the public from airborne asbestos, a known human carcinogen. In addition to implementing federal requirements for asbestos, the program ensures safe handling of asbestos-containing material during asbestos removal and abatement projects. This work is described further in POP 114.
- **Small Business Assistance program:** Provides pollution prevention recommendations to small businesses and assists these sources in determining applicable requirements and in receiving permits under the Air Quality program in a timely and efficient manner.
- **Air Pollution Advisories program:** Provides education and outreach efforts to reduce emissions from area and mobile sources. On days when smog or particulate matter threatens to reach unhealthy levels, DEQ issues air pollution advisories and recommends voluntary actions (e.g., carpooling instead of driving alone, not using a gas-powered lawn mower, not using fireplaces and delaying backyard burning) to keep the air healthy to breathe.
- **Heat Smart program:** Requires the removal and destruction of uncertified woodstoves or fireplace inserts upon sale of a home. DEQ tracks and ensures that old stoves are destroyed and also monitors woodstove resale channels to make sure uncertified stoves are not sold for use in Oregon.

C. MOBILE SOURCES PROGRAMS AND ACTIVITIES

Mobile sources include on-road vehicles such as cars and trucks as well as non-road engines such as construction equipment, locomotives, lawn and garden equipment and recreational vehicles such as marine and off road vehicles. DEQ works to reduce mobile source emissions through a combination of regulations and incentive programs.

- **Vehicle Inspection Program:** is among the most cost-effective emission reduction activities operated by DEQ. In operation since 1975, DEQ tests more than 1.2 million vehicles each biennium in the Portland and Medford areas to ensure that their emission control systems are properly maintained. When tuned according to manufacturer's specification, motor vehicles have optimal performance, reduced emissions and maximum fuel mileage. In recent years, the program has focused on improving the efficiency and experience for our customers. This includes self-service lanes at the Clean Air Stations and a new program that allows motorists to test their vehicles at private facilities. The new method allows testing wherever and whenever it's most convenient for the motoring public including at participating gas stations, auto dealership service centers, quick oil change

locations and repair shops. POP 110 ratifies a fee increase to maintain current service levels.

- **Statewide Transportation Strategy implementation:** In March 2020 Governor Brown directed the departments of Transportation, Land Conservation and Development, Energy and DEQ to prioritize and begin implementing elements of the Statewide Transportation Strategy. The strategy represents a comprehensive plan for reducing greenhouse gas emissions from the transportation sector. DEQ is responsible for leading efforts to implement Zero Emissions Vehicle standards for medium- and heavy-duty trucks, and an expansion of the Employee Commute Options program addressed below. This work is described further in POP 111.
- **Employee Commute Options program:** Reduces drive-alone commute trips in the Portland area by promoting alternatives to workers and employers. The ECO program started in 1996 and applies to employers with 100 or more employees at a work site. DEQ activities include reviewing and approving trip reduction plans, helping businesses with their follow up surveys, and providing information and assistance to businesses and the public.
- **Clean Diesel incentive and regulatory programs:** Addresses one of the most potent air toxics – diesel exhaust – to which Oregonians are exposed. Diesel engines, while useful, powerful and efficient, emit a complex mixture of gases and particles that lead to elevated risk for cardiovascular and respiratory diseases including cancer, asthma and bronchitis. DEQ provides incentives to owners of old trucks and equipment to upgrade to newer, cleaner burning engines. These incentivizes are funded using Oregon's share of the Volkswagen emissions cheating settlement (approximately $73 million) and Diesel Emissions Reduction Act funds appropriated by congress. DEQ is also responsible for implementing new engine phase-out requirements adopted by the legislature in 2019 (HB 2007). That work is discussed further in POP 113.
- **Electric Vehicle Rebate program:** Provides rebates to Oregonians who purchase or lease electric vehicles. This program, authorized in 2017, encourages higher adoption of zero emission vehicles to reduce air pollution and advance progress toward the state's greenhouse gas reduction goals. The program offers a range of rebates depending on vehicle battery capacity and household income. The Legislature has funded rebates through 2023.
- **Oregon Low and Zero Emissions Vehicle programs:** Together, these programs reduce greenhouse gas emissions associated with light-duty passenger cars by imposing fuel efficiency standards and requiring automobile manufacturers to sell increasing volumes of electric vehicles in Oregon. In June 2020, Governor Brown signed an MOU with over a dozen states to expand these requirements to include medium- and heavy-duty trucks.

D. CLIMATE CHANGE PROGRAMS

DEQ implements a variety of rules and programs designed to track and reduce greenhouse gas emissions. In response to Governor Brown's 2020 executive order on climate action the agency established an office of Greenhouse Gas Programs to focus on both the expansion of certain existing programs and the development of the new cap and reduce programs. While the office currently reports to the agency director, it remains part of the Air Quality Division's budget structure. Key programs include:

- **Clean Fuels program:** Reduces transportation related greenhouse gas emissions by requiring the average carbon intensity of transportation-related fuels to decrease 10 percent by 2025. Oregon producers and importers of gasoline, diesel, ethanol, biodiesel and renewable diesel are required to meet the clean fuel standards by blending cleaner fuels (lower carbon intensity) or more clean fuels (higher volume) or purchasing credits from providers of clean fuels such as electricity, propane, natural gas or hydrogen. Pursuant to EO 20-04, the program is preparing to extend an expand the standard to a 25 percent reduction by 2035 requirement.
- **Greenhouse Gas Reporting program:** Implements the state's mandatory greenhouse gas reporting requirements. Certain stationary sources, fossil fuel providers and electric utilities must report greenhouse gas emissions associated with their processes and activities on an annual basis. This program is also responsible for developing an annual inventory of all emissions statewide.

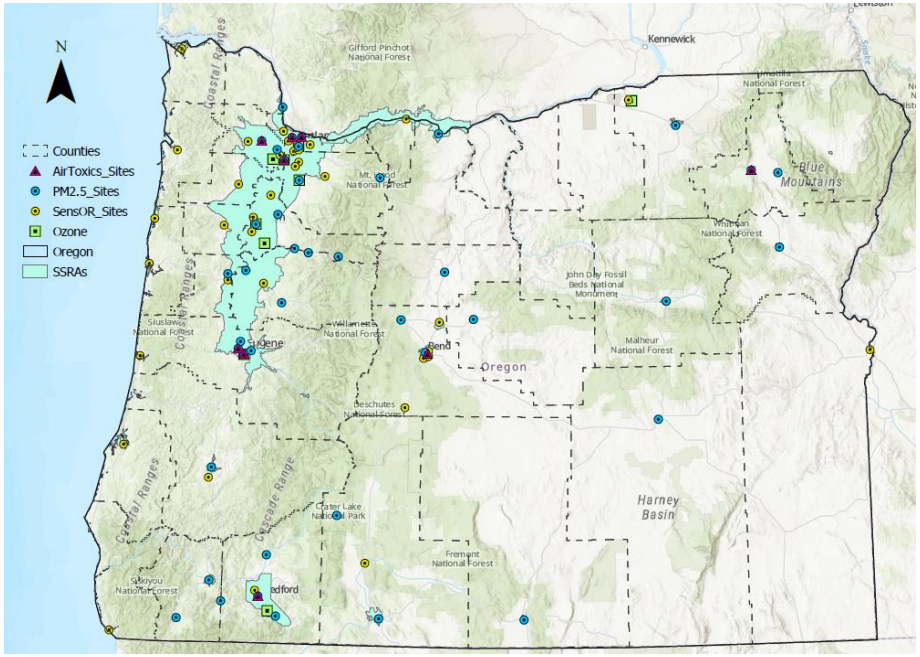
- **Cap and Reduce programs:** With direction from EO 20-04 and funding provided by the legislature in March 2020, the EQC and DEQ are developing programs to cap and reduce greenhouse gas emissions from large stationary sources, transportation fuels, and other liquid and gaseous fuels including natural gas. DEQ is actively engaged in policy and rule-development processes and expects to propose rules for EQC consideration in late 2021. This work is described in greater detail in POP 111.

E. PLANNING, ASSESSMENT AND MONITORING PROGRAMS

Data-driven decision making is at the core of DEQ's air quality work. All air quality programs and initiatives rely on data collected and analyzed by two programs.

- **State Implementation Planning (SIP):** The SIP is Oregon's primary program to attain and maintain federal air quality health standards, prevent significant deterioration of air quality in areas that are cleaner than standards and protect visibility in pristine areas. Developing and updating the State Implementation Plan is a public process that DEQ carries out in close coordination with local governments, other state agencies, federal agencies, businesses and public interest organizations. Tailoring the plan to local conditions is critical for keeping economic and air quality needs in harmony. DEQ also engages in Advance Planning in the cities of Prineville and Lakeview. Advance Planning is a collaboration between DEQ and the local government designed to assess the sources of elevate pollution levels and implement strategies designed to prevent violation of federal air quality standards.
- **Air Quality Monitoring:** DEQ's laboratory measures air in order to track progress in meeting and maintaining health-based air quality standards, to track progress in reducing air toxics and to determine if a facility is in compliance with permit limits. The laboratory operates a network of monitoring stations across the state, as seen in the following map.

DEQ Ambient Air Quality Monitoring Network



Oregon's monitoring network is undergoing a significant expansion due to General Fund investments the Legislature appropriated in 2016 and 2017. This expansion allows for a more comprehensive understanding of short- and long-term air quality trends in Oregon. Other analytical or technical services include development of quality assurance and project plans; data management; and sampling and monitoring in support of complaint investigations.

- **Technical Services:** A collection of data analysis and interpretation functions. This includes implementation air toxics emissions reporting requirements for stationary sources developing emission inventories for pollutants of concerns, and modeling air quality impacts of permitting and policy decisions.

IMPORTANT BACKGROUND INFORMATION FOR DECISION MAKERS

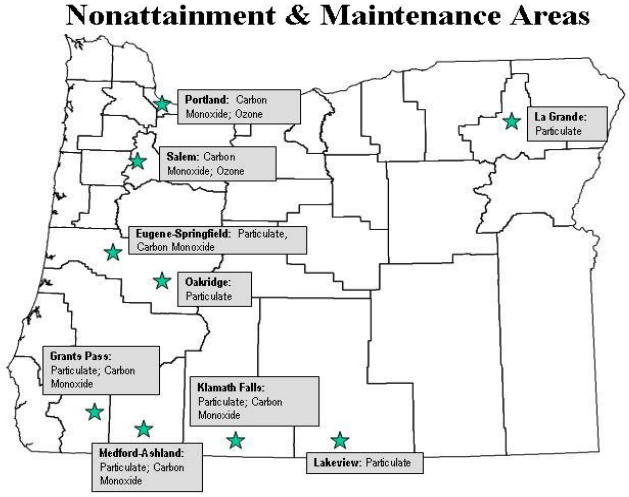
A. NATIONAL AMBIENT AIR QUALITY STANDARDS

Under the federal Clean Air Act, the U.S. Environmental Protection Agency has set health-based air quality standards, or criteria, for six pollutants: Particulate Matter (PM_{10} and $PM_{2.5}$), Carbon Monoxide, Ground-level ozone (smog), Lead, Sulfur Dioxide and Nitrogen Dioxide. EPA requires all areas of the country to achieve and maintain these standards.

Particulate matter includes particles small enough to be inhaled by people, known as PM10 and PM2.5, or fine particulate. These pollutants tend to be of most concern during winter when emissions from heating and other sources are trapped close to the ground by atmospheric inversions, although summertime wildfires have had significant localized impacts in recent years. Carbon monoxide also tends to be of concern in winter, again due to atmospheric inversions trapping pollutants close to the ground, and because motor vehicles – particularly older models – operate less efficiently when they are cold. Ground-level ozone (smog), a corrosive form of oxygen, is primarily a summer season pollutant because the reactions that cause ozone require sunlight and heat. Ground level ozone is distinct from the ozone layer in the upper atmosphere that protects the earth from harmful ultraviolet rays. The remaining traditional pollutants are not currently of concern in Oregon.

Oregon has made tremendous progress in improving air quality. During the 1970s and 1980s, Oregon routinely violated federal clean air standards for particulate (smoke and dust), ozone (smog) and carbon monoxide. Thanks to federal, state and local pollution control programs, most areas in Oregon now consistently meet these standards. However, population growth in many areas of the state could lead to worsening air quality without ongoing pollution prevention activities.

The following areas have, at one time, violated one or more federal air quality standards: Portland, Salem, Eugene-Springfield, Klamath Falls, Medford-Ashland, Grants Pass, La Grande, Oakridge and Lakeview. The air pollutant(s) of concern for each area is identified on the map to the right.



Once an area violates federal standards, it is officially designated as a "nonattainment" area, and DEQ is required to develop a plan to bring the area back into attainment. DEQ has developed attainment plans for each of these areas, all of which have been approved by EPA. The Lane Regional Air Protection Agency is responsible for air quality assessment and protection activities in cities in Lane County like Eugene, Springfield and Oakridge.

While the state continues to make progress attaining the standards for fine particulate matter, Ozone levels have been increasing in recent years. The Portland-metropolitan region, Salem and the Rogue Valley have all experienced levels of Ozone exceeding the federal standards in the last few summers, risking their attainment status.

B. TOXIC AIR POLLUTANTS

Toxic air pollutants, also known as "air toxics" or "hazardous air pollutants," are air pollutants known or suspected to cause serious health problems. There are literally thousands of toxic air pollutants, and

Congress has listed 188 of these pollutants for regulation under the federal Clean Air Act. Some toxic air pollutants are found in the air as particles while others are gases. They can be released directly from a wide variety of sources, from manufacturing to driving cars to home heating to small business activities.

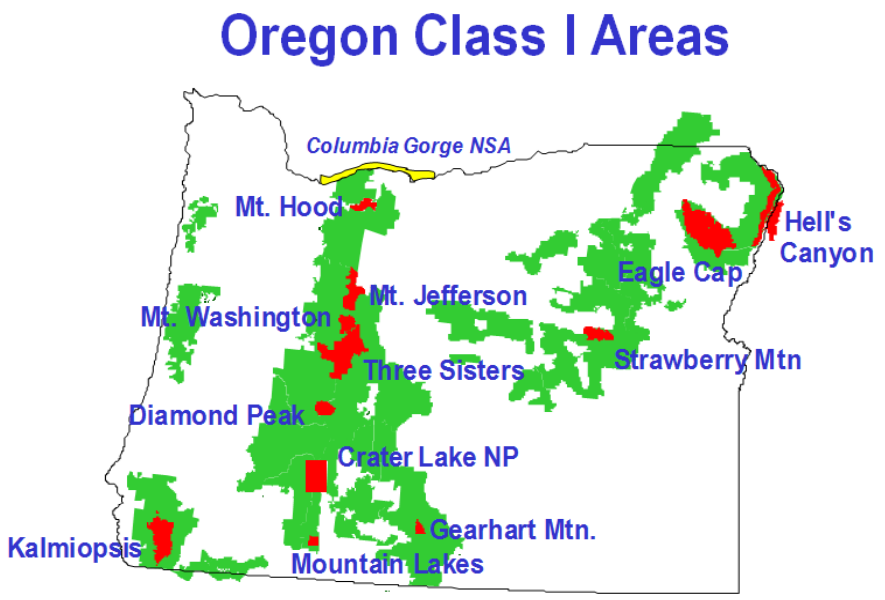
Much less is known about the levels of toxic air pollution than the traditional criteria pollutants. Monitoring for toxics is very expensive because of the large number of toxic air pollutants and the demanding analytic techniques required for evaluating the samples collected.

Since 1994, DEQ has implemented federal air toxics pollution controls through major industrial source air permits. In October 2003, the Environmental Quality Commission adopted new air toxics rules that allow DEQ to fill in gaps in the federal program and protect public health. In 2016, Governor Brown established Cleaner Air Oregon and directed DEQ and the Oregon Health Authority to work together to fill even more gaps and adopt regulations that cap the total amount of contaminants a facility may release and restrict concentrations of pollutants based on the health risks they pose for people nearby.

A key element of the air toxic program is improving DEQ's ability to monitor, inventory and predict toxic air pollution. This has allowed DEQ to identify and address source types, such as specific facilities, woodstoves, backyard burning and diesel engines that are contributing to unsafe levels of air toxics.

C. VISIBILITY

The federal Clean Air Act contains requirements for states to protect and improve visibility in national parks and wilderness areas in the country. In 1977, Congress designated certain national parks and wilderness areas as "Class I areas", where visibility was identified as an important value. Currently in the United States there are 156 Class I areas. Oregon has 12 Class I areas, including Crater Lake National Park and 11 wilderness areas (see map above). These areas are important not only in the intrinsic value of their beauty but also in their importance to tourism in Oregon.



DEQ submitted its original Regional Haze Plan, the rules designed to protect visibility in Class I areas, to EPA in 2009 and revised the plan in 2010 to reflect the closure of the Boardman coal-fired power plant by 2020. The agency is now in the midst of its 10 year update to the plan and expects to submit that updated plan to EPA for review in mid-2021.

Although not a Class I area, the Columbia River Gorge is nevertheless one of Oregon and Washington's most scenic areas and is the nation's only National Scenic Area. DEQ helped to lead a bi-state effort to improve visibility in the Columbia River Gorge, in conjunction with the public, four Native American Tribes, federal and state agencies, local governments in Oregon and Washington, stakeholders and the Columbia River Gorge Commission.

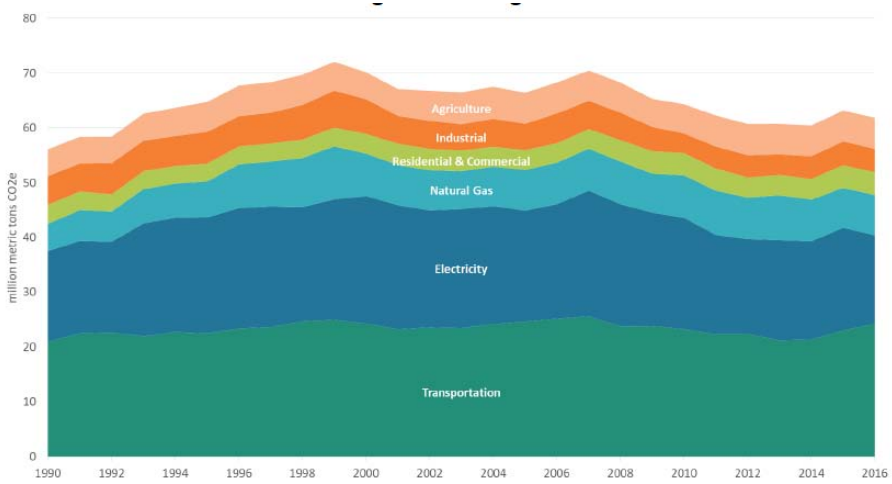
D. GREENHOUSE GAS EMISSIONS

Since 2010, the Air Quality Division has compiled Oregon's sector-based inventory of greenhouse gas emissions. The sector-based inventory includes emissions produced in Oregon from its transportation, residential, commercial, and industrial and agriculture sectors, including electricity produced elsewhere but used in state.

Oregon's greenhouse gas sector-based inventory is developed to characterize and quantify the anthropogenic (human-caused) greenhouse gas emissions resulting from activities occurring in Oregon and actions taken by Oregonians that contribute to global climate change. These emissions estimates inform strategies and track progress toward meeting the state's greenhouse gas reduction goals.

Results from Oregon's latest sector-based greenhouse gas inventory (as seen in the figure below) indicate that Oregon's contribution to global concentrations of greenhouse gases is declining in the electricity sector, but not in transportation, Additionally, data show that:

- Transportation is Oregon's largest in-state sector of emissions.
- Emissions from passenger vehicle use and freight transportation are increasing.
- Oregon's residential sector uses more electricity than any other sector.



PROGRAM POLICY PACKAGES

#110 MAINTAIN EFFECTIVE VEHICLE INSPECTION SERVICE

This package adds 8 inspector positions in response to positions eliminated in the 2019-2021 biennium due to revenue shortfalls. Funding for the positions is provided by a fee increase the agency expects to propose to its commission in the fall of 2020. DEQ's Vehicle Inspection Program is an efficient and cost-effective approach to reducing emissions from cars and trucks, the largest source of air pollution. The program has avoided a fee over two decades by implementing innovative approaches such as self-service lanes and a new partnership that allows testing at certain private businesses. In order to maintain this progress the program needs to raise fees from $21 to $25 in Portland, and from $10 to $25 in Medford over a period of four years. Approval of this package will allow the program to continue operating in a manner that protects public health, meets our federal obligations and maintains excellent and swift service delivery.

#111 IMPLEMENT GREENHOUSE GAS REDUCTION PROGRAMS

The purpose of this package is to provide resources to fully implement greenhouse gas reduction programs currently under development by DEQ. Action to reduce greenhouse gas emissions is essential if Oregon is to avoid the most harmful effects of climate change. In March of 2020, the Legislature's Emergency Board appropriated $5 Million in General Fund, primarily in one-time funds, and authorized the creation of 10 new permanent positions to develop and implement climate policy. Those resources are essential, but not sufficient to fully implement the broad spectrum of programs and activities under development. This package requests two additional positions and ongoing funding to cover longer-term Services & Supplies expenditures such as Department of Justice legal fees and Information Technology needs. Approval of this package assures the department has the needed resources to meet critical deadlines for launching new and strengthened programs to reduce greenhouse gas emissions in Oregon.

#112 SUPPORT THE LANE REGIONAL AIR PROTECTION AGENCY

The purpose of this package is to restore General Fund support to the Lane Regional Air Protection Agency (LRAPA) to pre-recession levels. The agency experienced significant cuts in the mid-2000s and unlike the Department of Environmental Quality's Air Quality Division, LRAPA never saw restoration of these cuts, seriously limiting their ability to perform core work. Increasing LRAPA's base funding assures the businesses and residents of Lane County receive the same level of service air quality protection and services as the rest of Oregon. Most importantly, this modest General Fund investment in LRAPA is necessary to ensure communities within Lane County remain in attainment with the federal health-based standards for fine particulate matter.

#113 IMPLEMENT CLEAN DIESEL LEGISLATION

The purpose of this package is to fully implement clean diesel legislation (HB 2007) adopted in 2019. Specifically, the package ensures adequate resources to develop and implement a retrofit compliance program for medium- and heavy-duty trucks registered in Clackamas, Multnomah and Washington counties. The first deadline prohibits the registration of trucks with engines older than model year 1996 in 2023 and beyond. The legislation provides an exemption for trucks retrofitted with emission control technologies approved the Environmental Quality Commission and directs DEQ to develop a program for verifying the installation and maintenance of those approved technologies. The legislature authorized one position at DEQ to begin the policy and planning activities associated with this work and directed the agency to request the additional resources needed to fully implement the retrofit program during the 2021 session. The positions requested in this package are needed to conduct the education, outreach and technical assistance work necessary before the first registration prohibitions take effect.

#114 MAINTAIN ASBESTOS HEALTH PROTECTION PROGRAM

The purpose of this package is to reduce health risks to Oregonians from exposure to asbestos during building renovation, repair and demolition. This package authorizes a fee increase in the Asbestos program to maintain current service levels. The increase is essential to maintaining a program that provides adequate oversight and protection for the public and asbestos abatement professionals. These fees have not been adjusted in over ten years, despite the fact that regulations have become more complex increasing the demand for technical assistance. The number of total notifications has grown annually from just 1,770 in 2015 to 4,785 in 2019. Approval of this package will allow the program to continue operating in a way that protects public and worker health by providing quality technical assistance, collaborating with relevant local and state agencies, conducting abatement project inspections and investigating and addressing violations that endanger public health.

LOTTERY, OTHER, AND FEDERAL FUND REVENUE NARRATIVE

A. OTHER FUNDS:

1. AIR CONTAMINANT DISCHARGE PERMIT FEES:

Air Contaminant Discharge Permit fees fund the majority of the ACDP program costs (greater than 90 percent). The remaining costs are funded by General Funds and federal funds. An ACDP permit is a state operating permit for medium sized industrial sources that are not subject to the federal Title V operating permit program. In addition, DEQ uses ACDPs to approve construction of major new sources of air pollution as required by the federal Clean Air Act.

The ACDP fee schedule is established by rule as authorized by ORS 468.065. Annual fees range from $144 to $9,216 and there are approximately 2,500 sources. Unlike Title V fees, ACDP has no provision for indexing fees to the consumer price index to provide regular inflationary increases. DEQ increased fees in 2013 by 20 percent with the expectation that the fee increase would provide sufficient funding until 2017.

DEQ estimated projected revenues by forecasting the number of permittees in each classification of permits that will need new, renewed or modified permits.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$1,308,508	$10,300,000	$1,428,081	$3,281,010	$6,899,417
7/1/21 - 6/30/23	$1,626,097	$10,259,129	$1,482,245	$1,815,700	$8,587,281

2. TITLE V PERMIT FEES:

Title V permit fees are dedicated to, and fully fund, the Title V program as required by the federal Clean Air Act. The fee schedule was established by the 1991 Legislative Assembly at ORS 468A.315. The schedule includes a base fee paid equally by each Title V source, an emission fee based on annual emissions at each source, and fees for modifications and other special activities. As authorized by ORS 468A.315, the fee schedule may be adjusted every year for inflation based on the Consumer Price Index.

DEQ estimated projected revenues by forecasting the number of permittees, emission levels and projected requests for permit modifications along with estimated CPI increases for the biennium. There are approximately 107 Title V sources paying an annual base fee of $8,169. The current emission fee is $61.76/ton of emissions with a cap of 7,000 total tons.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$4,363,624	$7,850,000	$1,842,021	$1,104,400	$9,267,203
7/1/21 - 6/30/23	$3,173,806	$9,300,506	$1,857,673	$89,902	$10,526,737

3. VEHICLE INSPECTION CERTIFICATION FEES:

Motor vehicle owners in the Portland area and within the Medford-Ashland air quality maintenance area pay a fee for a certificate of compliance, which is required as a part of the biennial vehicle registration renewal process. This fee, authorized by ORS 468A.400, provides the funding for the Vehicle Inspection Program. The program also conducts onsite testing at motor vehicle dealer locations to facilitate testing large numbers of vehicles in dealer inventories.

DEQ is requesting ratification of a VIP fee increase the department expects the commission to adopt in late 2020 in policy option package 110, Maintain Effective Vehicle Inspection Program Service. That package would also establish eight positions, addressing eight positions eliminated due to revenue shortfalls last biennium.

In addition to certification fees, VIP also receives payment from the Department of Motor Vehicles for renewing vehicle registrations and other DMV services provided at VIP stations. For 2021-2023, revenues include $1,403,744 from DMV.

The revenue estimate is based on current testing volumes by location.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$3,775,230	$24,179,560	$3,846,949	($8,444)	$24,116,285
7/1/21 - 6/30/23	$2,899,000	$28,546,347	$4,037,337	$40,944	$27,367,066

4. ASBESTOS CERTIFICATION FEES:

DEQ assesses fees for asbestos training course accreditation, contractor licenses, worker certification and project notification. These fees are authorized by ORS 468A.750. The fee revenue is dedicated to fund asbestos certification and training activities, technical assistance, inspection, compliance determination and enforcement. Projected revenues were estimated by forecasting the number of notifications and other fee activities. Notification fees range from $100 to $3,500 while certification and licensing fees range from $45 to $1,000.

DEQ is requesting an Asbestos Fee Increase in policy option package 114, Maintain Asbestos Health Protection Program. The proposed fee increases will take effect in 2022 and be determined through administrative rulemaking, and support work for two biennia.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$1,200,000	$2,100,000	$469,080	$165,999	$2,664,921
7/1/21 - 6/30/23	$1,326,901	$2,719,306	$486,907	($1,010)	$3,560,310

5. TANKER TRUCK CERTIFICATION FEES:

Owners and operators of gasoline tanker trucks located in areas where ozone is elevated are required to display a DEQ issued sticker showing they have passed an annual leak test. DEQ also requires tankers to connect vapor recovery equipment when delivering gasoline at dispensing facilities. The fee, authorized by ORS 468.065, supports administration of the tanker truck certification program.

Projected revenues were estimated by forecasting the number of tanker truck certification permits required. Tanker certification permits are $25.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$75,000	$80,000	$26,822	$0	$128,178
7/1/21 - 6/30/23	$75,000	$79,223	$23,275	$2,651	$128,297

6. FIELD BURNING FEES:

The Oregon Department of Agriculture assesses field-burning fees based on acres registered and acres burned each year. DEQ receives a transfer of field burning fees from ODA to fund DEQ's air quality monitoring of field burning, rulemaking updates and emergency burning determinations. ODA operates the remainder of the field-burning program as a result of 1995 Legislature actions.

Projected revenues were estimated based on a program cost agreement with the Oregon Department of Agriculture.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$118,094	$111,502	$18,722	$121,250	$89,624
7/1/21 - 6/30/23	$118,094	$110,957	$16,471	$125,440	$87,140

7. OREGON LOW EMISSION VEHICLES FEES:

Oregon's low emission vehicle program was adopted in December 2005 to reduce greenhouse gas emissions. The program is based on California's vehicle emission requirements and applies to new vehicles beginning with the 2009 model-year. The Environmental Quality Commission establishes the fee by rule as authorized by ORS 468.065. The total annual fee of $200,000 is apportioned among the automobile manufacturers according to their market share of vehicles delivered to Oregon.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$400,000	$400,000	$46,089	$349,368	$404,543
7/1/21 - 6/30/23	$400,000	$398,243	$58,572	$221,774	$517,897

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8. MISCELLANEOUS OTHER FUNDS:

The Air Quality program has a number of Other Fund programs that generate relatively small amounts of revenue.

The agency has a five-year agreement with the U.S. Forest Service and the Bureau of Land Management for operating air monitoring equipment to track smoke levels and impacts resulting from prescribed burning in Oregon. The air-monitoring network operates from spring through fall each year.

Hardship burning permit fees, authorized by ORS 468.065, are assessed for backyard burning permits in the Portland metropolitan area. The fee partially funds equipment and operating costs including costs of daily advisories, public information items and temporary clerical and field enforcement assistance as needed.

A permit fee was established under ORS 468.065 in 1990 to administer the Indirect Source Construction Permit program. This program is designed to ensure that large parking facilities do not lead to carbon monoxide standard violations.

From time to time, the air program has agreements with neighboring states or local air pollution authorities to provide air monitoring and analysis services for measuring toxic air pollution. Monitors are situated in areas that provide valuable data for both Oregon and the contracting agency.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$125,046	$333,900	$38,289	$95,541	$325,116
7/1/21 - 6/30/23	$280,059	$172,253	$38,946	$63,239	$350,127

9. Clean Diesel – Congestion Mitigation Air Quality and Volkswagen Settlement:

The 2007 Legislature approved HB 2172 establishing a Clean Diesel Engine Fund, and provided grant funding to help Oregon fleet operators reduce harmful diesel emissions by retrofitting, repowering, or scrapping high emitting diesel engines.

The Legislature appropriated federal Congestion Mitigation Air Quality monies from the Oregon Department of Transportation as part of the funding for the clean diesel engine fund. ODOT and DEQ enter into an intergovernmental agreement and the funds come to DEQ as Other Funds.

DEQ continues to receive funds from the Volkswagen court settlement. The funds are a result of a court settlement with Volkswagen because select VW diesel powered passenger cars violated federal engine emission certification standards by the deliberate installation of emission control defeat devices. Of the original $68,239,143.96 available funds for Oregon, DEQ anticipates it will spend $12.1 million in settlement funding in the 2021-2023 biennium.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$1,000,000	$11,264,605	$158,058	$20,101	$12,086,446
7/1/21 - 6/30/23	$0	$33,745,652	$181,499	$20,821,971	$12,742,182

10. GREENHOUSE GAS REPORTING FEES:

DEQ assesses fees for the administration of the greenhouse gas reporting program. The fee schedule is established by rule as authorized by ORS 468A.050. Fees are paid by industrial sources emitting 2,500 metric tons of combined greenhouse gases measured as CO2 equivalents (mtCO2e) per year. Annual fees for ACDP sources are 12.5 percent of the cost of the source's annual permit fee. Greenhouse gas fees for Title V sources are 15 percent of the annual permit fee, not to exceed $4,500. Fees for ACDP sources range from $54 to $1,152 while fees for Title V sources range from $1,255 to $4,500. There are approximately 200 reporters/fee payers. DEQ is proposing an increase to ACDP fees but will make adjustments to the greenhouse gas reporting fee structure to ensure the agency does not collect more revenue than is needed to support the program.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$1,058,793	$996,805	$187,271	$577,664	$1,290,663
7/1/21 - 6/30/23	$936,240	$994,453	$200,517	$302,635	$1,427,541

11. ZERO EMISSION INCENTIVE:

House Bill 2017 (2017), also known as the transportation package, directed DEQ to develop and implement a rebate program that incentivizes Oregonians to purchase and lease electric vehicles. A tax on the privilege of selling new vehicles funds the rebate program. The bill makes up to $24 million of that tax revenue available biennially for rebates and program administration (limited to 10 percent of available funds).

HB 5045 (2017), the transportation package funding bill, increased Other Fund expenditure limitation to accommodate $24 million in rebates biennially and authorized one limited duration position to oversee the program's development. DEQ is requesting one permanent full time position to continue to implement the program in POP 111 as well as limitation increase to match the expected revenue. There are sufficient revenues to cover the cost of the position.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$23,625,000	$41,493	$0	$23,583,507
7/1/21 - 6/30/23	$2,304,306	$24,000,000	$42,795	$1,659,569	$24,601,942

12. CLEANER AIR OREGON:

On April 6, 2016, Governor Brown directed the DEQ and the Oregon Health Authority to develop a health risk-based toxic air contaminant permitting program. The purpose of new health risk-based air toxics permitting rules, commonly referred to as "Cleaner Air Oregon" is to evaluate potential health risks to people near industrial facilities that emit toxic air contaminants to be regulated under Cleaner Air Oregon, and ultimately reduce those risks below health-based standards. Facility risk assessments rely on emissions data specific to, and provided by, each facility. Facilities will be required to calculate and report the risk posed by their emissions where people would be exposed and in certain cases reduce those risks.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$690,000	$7,022,223	$468,235	$4,193,220	$3,050,768
7/1/21 - 6/30/23	$4,315,924	$7,022,223	$543,698	$6,848,524	$3,945,925

B. FEDERAL FUNDS:

Section 105 of the federal Clean Air Act provides grants for air pollution planning and control programs. This includes a base grant as well as supplemental grants for special projects. Section 105 funding requires a state match that exceeds the previous year's expenditures. In addition, the program receives grants from the US Environmental Protection Agency under Section 103 of the federal Clean Air Act that do not require match. The PM2.5 monitoring network is currently funded by a Section 103 grant. The program also receives 103 grants for air toxics monitoring, purchase of monitoring equipment and emission reduction projects.

EPA also offers grants to fund pollution prevention activities. The grants encourage a shift from pollution *control* to pollution *prevention.* The grants give states and tribes the ability to assist businesses, government and industries identify environmental strategies, comply with federal and state environmental regulations and how to address economic needs without increasing harm to the environment. Most of the grants fund projects for technical assistance, training, outreach, education, regulatory integration, data collection, research, demonstration projects and recognition programs. DEQ has used these grant funds in recent years to provide multi-media technical assistance to several targeted business sectors or geographic areas.

Specifically related to diesel emissions, House Bill 2172 (2007) authorized DEQ to apply for federal grants without application for legislative review and approval under ORS 291.375 and provided $1.5 million in on-going federal limitation. DEQ receives annual Diesel Emission Reduction Act grants to retrofit engines and upgrade exhaust systems to reduce diesel emissions.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$11,464,498	$1,193,539	$42,077	$10,228,882
7/1/21 - 6/30/23	$0	$12,107,713	$1,259,566	$18,350	$10,829,797

PROGRAM ESSENTIAL PACKAGE NARRATIVE

VACANCY FACTOR AND NON-PICS PERSONAL SERVICES (#010)

Purpose: To apply adjustments to personal services costs that are not generated by the Position Inventory Control System:

- Updates the vacancy factor to project budget savings reasonably expected from staff turnover
- Applies the standard general inflation factor of 4.30 percent to non-PICS generated personal services costs, such as temporaries, overtime and shift differential
- Adjusts for changes in the contribution for debt service on the Public Employee Retirement System pension obligation bonds
- Adjusts for mass transit taxes (excluding federal funds)

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
010	$197,029	$ 0	$551,164	$61,977

Staffing impact: None

COST OF PHASED-IN PROGRAMS OR ONE-TIME INCREASES (#021)

Purpose: To apply non-Position Inventory Control System related budget adjustments to the cost of the program above the 2021-23 Base Budget level, after adjustments are made for start-up costs or other one-time expenditures funded in 2019-21.

How accomplished: After removing start-up or other one-time expenditures, ongoing FTE costs are biennialized to represent a full biennium's costs. This package phases in 1.0 FTE positions from 19-21 POP 116 "Eliminating the Air Quality Permit Backlog" and positons from the Governor's executive order on Climate.

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
021	$477,628	$ 0	$774,398	$ 0

Staffing impact: None

COST OF PHASED-OUT PROGRAMS OR ONE-TIME ELIMINATIONS (#022)

Purpose: To apply non-Position Inventory Control System related budget adjustments to activities that phase-out in 2021-23, or eliminate one-time expenditures from the 2019-21 budget.

How accomplished: This package removes ongoing services and supplies associated with positions eliminated during the 2019-21 biennium, including limited duration positions. The package also removes one-time expenditures, such as capital outlay and special payments, not intended to continue into the 2021-23biennium.

- This package eliminates one time Passthru dollars for Woodsmoke Reduction ($500,000)
- This package eliminates one time Passthru dollars for Wood Stove Replacements ($250,000)
- This package eliminates supplies and services related to the Governor's executive order on Climate ($3,421,086)

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
022	$(4,171,086)	$ 0	$0	$0

Staffing impact: None

INFLATION AND PRICE LIST ADJUSTMENTS (#031, 032, AND 033)

Purpose: To apply inflation and price list adjustments to services and supplies, capital outlay and special payment amounts in the 2021-23 Base budget.

How accomplished: Package 031 applies standard inflation, state government service charge and other price list adjustments as follows:

- General inflation of 4.30 percent
- Professional service inflation of 5.7 percent
- Attorney general inflation as established
- State government service charge price list adjustments
- Central government service charge price list adjustments
- Self-support rent agreement price list (DEQ Laboratory Facility)

Package 032 applies above standard inflation with BAM analyst approval.

Package 033 applies inflation rates requiring Exception Committee approval.

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
031	$508,401	$ 0	$2,093,080	$208,957
032	$ 0	$ 0	$ 0	$ 0
033	$259,302	$ 0	$ 0	$ 0

Staffing impact: None

FUND SHIFTS (#050)

Purpose: To record position/budget shifts among funding types within the program.

How accomplished:
This package shifts positions and services and supplies between fund types and between SCRS to reflect changes in work and funding.

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
050	$27,271	$ 0	($28,746)	($286)

Staffing impact:

Total FTE	General Fund	Lottery Fund	Other Fund	Federal Fund
(0.55)	0.05	0	(0.22)	(0.38)

PROGRAM ADJUSTMENT PACKAGE

REVENUE SHORTFALLS (#070)

Purpose: The package includes Federal Fund expenditure reductions necessary to adjust current service level to available revenue.

How accomplished: Air Quality's package 070 reduces limitation through cuts to Services and Supplies costs to balance Federal Funds. The deficits are primarily a result of normal increases in Personal Service costs and other inflationary costs. This package cuts $18,981 in attorney general and $12,869 in other services and supplies.

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
070	$ 0	$ 0	$ 0	($ 31,850)

Staffing impact: (0.0) FTE

POLICY OPTION PACKAGE 110 NARRATIVE

TITLE: MAINTAIN EFFECTIVE VEHICLE INSPECTION SERVICE PRIORITY RANK -- OTHER FUND: 1

PURPOSE

The purpose of this package is to ratify a fee increase -- the first permanent fee increase in Oregon's Vehicle Inspection Program (VIP) in over twenty years (since 1996). The VIP is Oregon's cornerstone strategy for reducing the health risks associated with air pollution from vehicles. It operates in the Portland metro area and in Medford.

Oregon's largest source of air pollution, particularly in urban areas, is vehicle emissions. DEQ's Vehicle Inspection Program is critical to attaining national health-based air quality standards in these areas. The program benefits Oregonians in several important ways:

- Reducing pollution from vehicles helps keep Oregonians healthy, especially children, people with respiratory problems, and people living in communities near highways with high traffic volumes. High concentrations of pollution from vehicles are associated with health problems including asthma, an increased risk of heart attacks and premature death.
- Reducing vehicle emissions is a core part of Oregon State Implementation Plan (SIP). The SIP is Oregon's strategy for meeting national health-based air quality standards. The SIP is developed by the state, and must be approved by the federal Environmental Protection Agency (EPA). If Oregon had no VIP it would need to impose more stringent standards on other sources of pollution in Portland and Medford, including industrial sources, to meet health-based air quality standards.
- In the past few years, the Portland and Medford areas have failed to comply with the national standard for ozone at time. Reducing pollution from older vehicles ensures that Portland and Medford do not move into non-attainment status, which could result in stricter controls and (ultimately) the loss of federal transportation funding.
- In addition to providing critical emissions testing, Oregon's VIP partners with the Oregon Department of Transportation's Driver and Motor Vehicle Services (ODOT-DMV) to renew vehicle registrations at the same time that emissions tests are conducted. During the 2017-19 biennium, DEQ conducted over 700,000 transactions, representing 60% of all vehicle registration renewals in the Portland and Medford areas.
- DEQ provides more options to vehicle owners by contracting with private businesses like gas stations, repair shops and auto-dealers to conduct emissions testing on behalf of the agency. Over 100 businesses already partner with DEQ, expanding the breadth and convenience of testing options.

COST EFFECTIVENESS

ORS 468A.370 and ORS 468A.400 require that before increasing fees for VIP, the Environmental Quality Commission must determine the most cost effective approach, consistent with Clean Air Act requirements, to carrying out vehicle emissions testing. The commission reviewed an analysis of the costs of program options in May of 2020, made a determination that the current program is the most cost effective means of testing, and approved a fee increase in May of 2020 The commission's findings included the following key points:

- Oregon DEQ has maintained a certificate fee that is approximately 1/3 of the nationwide average, and significantly less than fees charged by most fully privatized testing programs.
- Oregon's investment in cost-saving innovations is unmatched. Oregon is the only state to offer a variety of testing options that deliver flexibility for drivers and reduced costs for the program. These include testing carried out by a DEQ inspector, self-service testing lanes, and testing offered by private businesses throughout the areas via DEQ Too. These investments have allowed the program to avoid fee increases for over twenty years.
- VIP Clean Air Stations and their staff consistently receive tens of thousands of reviews each year, and have average customer satisfaction ratings exceeding 95%.

HOW ACHIEVED

This package ratifies a fee increase that the Environmental Quality Commission approved in May of 2020. The fee increase is coupled with the restoration of 8.0 FTE to the program. Without this ratification and the associated positions, the service level will deteriorate, resulting in longer wait times and frustration for drivers. As a secondary effect, longer wait times likely would cause some drivers to shift to relying on

DMV offices for registration renewals in the Portland and Medford areas. DEQ cannot maintain this program without additional resources. If the package is not approved, DEQ will need to close testing stations and/or curtail hours of operation. The VIP program has not had a permanent fee increase since 1996 and although we have implemented many cost-savings efficiencies, inflation has increased substantially over two decades.

The Environmental Quality Commission adopted a fee increase in May of 2020 by temporary rule. The commission will consider a permanent rule change in November of 2020. At present, DEQ expects that the commission will act to make the temporary rule permanent, but the commission could also adopt changes to the fees. The fee increases include the following elements:

- Portland Metro area vehicle owners currently pay a $25 fee every two years. This represents a $2 annual increase from the previous fee.
- Medford/Ashland area vehicle owners currently pay a $20 fee every two years and will see a phased-in increase bringing their fee to parity with Portland by 2021.
- .

If the fee funded VIP positions in this package are approved, DEQ estimates a need for approximately $3,095,000 in new fee revenue in 2021-2023.

QUANTIFYING RESULTS

Approval of this package will allow the program to continue operating in a way that protects public health and maintains highly efficient service delivery. The agency continually measures both the delivery and impact of the Vehicle Inspection Program in the following ways:

- Compliance with the federal Ambient Air Quality Standard for Ozone (smog)
- Tons of pollution avoided because of vehicle inspection
- Customer satisfaction surveying
- Customer wait time

The Vehicle Inspection Program also supports the agency's efforts relating to Key Performance Measure 2 (number of days when air is unhealthy to breathe) and Key Performance Measure 3 (air toxics trends in small and large communities).

2021-23 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
Public Service Representative 3	1	4032	1.0
Public Service Representative 3	1	4033	1.0
Public Service Representative 3	1	4034	1.0
Public Service Representative 3	1	4035	1.0
Public Service Representative 3	1	4036	1.0
Public Service Representative 3	1	4037	1.0
Public Service Representative 3	1	4039	1.0
Public Service Representative 3	1	4040	1.0
Total	**8**		**8.0**

REVENUE SOURCE	
General Fund	-
Other Funds	$1,344,336
Federal Funds	-
Total	$1,344,336

2023-25 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
Public Service Representative 3	1	4032	1.0
Public Service Representative 3	1	4033	1.0
Public Service Representative 3	1	4034	1.0
Public Service Representative 3	1	4035	1.0
Public Service Representative 3	1	4036	1.0
Public Service Representative 3	1	4037	1.0
Public Service Representative 3	1	4039	1.0
Public Service Representative 3	1	4040	1.0
Total	**8**		**8.0**

REVENUE SOURCE	
General Fund	-
Other Funds	$1,398,109
Federal Funds	-
Total	$1,398,109

POLICY OPTION PACKAGE 111 NARRATIVE

TITLE: IMPLEMENT GREENHOUSE GAS REDUCTION PROGRAMS
PRIORITY RANK – OTHER FUND/GENERAL FUND: 7

PURPOSE

The purpose of this package is to provide resources to fully implement greenhouse gas reduction programs currently under development by the department and the Environmental Quality Commission.

In March 2020, the Oregon legislature provided permanent funding for staffing at DEQ to develop greenhouse gas reduction programs. DEQ expects its oversight policy-making body, the Environmental Quality Commission, to act in late 2021 on proposed rules that will require reductions in greenhouse emissions in Oregon. The legislative appropriation in March of 2020 funded ten permanent positions to develop and implement climate policy. This policy option package supplements those resources with two additional positions, along with services and supplies funding necessary for implementation of the programs.

HOW ACHIEVED

This package addresses outstanding resource needs of the agency associated with fully implementing greenhouse gas reduction programs. Specifically, the package authorizes two new permanent positions and provides General Fund resources for those positions as well as for Services and Supplies expenses described below.

Positions

This package requests two new permanent positions:

- Environmental Law Specialist: this position is needed to assure DEQ's Office of Compliance and Enforcement has the capacity and expertise to assure consistent and predictable enforcement of compliance requirements for the new cap and reduce programs. These programs are expected to require accurate reporting and tracking of emissions, and associated programs to identify and stop market manipulation. Regulated entities are expected to be allowed to trade compliance instruments (documenting emissions reductions). Similar programs have experienced efforts to under-report emissions and/or over-report compliance. Having a transparent, level, playing field is important to achieving a fair and effective program.
- Operations and Policy Analyst 3: this position is designed to work closely with the Northwest Regional Solutions Team as it and DEQ address disparate impacts on communities of color in the Portland metro area. DEQ is working to design cap and reduce programs in ways that avoid placing a greater public health burden on such communities *and* that also helps begin to reverse at least a portion of the environmental burdens borne by Oregonians living and working in these areas.

Services and Supplies

The Services and Supplies related funding in this package addresses ongoing needs related to developing and implementing the greenhouse gas reduction programs. As noted, the legislature's Emergency Board authorized $5 Million in General Fund in 2020, the non-personal service funds were one-time. However, General Fund in the 2021-2023 biennium is necessary to complete key work initiated using the Emergency Board funding.

- $600,000 (partially ongoing) for compliance instrument software development and maintenance.
- $379,834 (ongoing) for Department of Justice consultation during rule development and implementation.
- $100,000 (one-time) for economic and emissions forecasting associated with the cap and reduce rulemaking.
- $300,000 (one-time) to maintain existing contracts for public involvement and facilitation services.

Approval of this package assures the department has the resources to meet critical deadlines for launching new and strengthened programs to reduce greenhouse gas emissions in Oregon.

As DEQ moves further into the work of developing and implementing greenhouse gas programs and policies the agency may identify new or different resource needs. This package may evolve if included in the Governor's Recommended Budget.

2021-2023 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
Operation and Policy Analyst	1	4029	1.0
Environmental Law Specialist	1	4028	1.0
Total	**2**		**2.0**

REVENUE SOURCE	
General Fund	$1,986,382
Other Funds	-
Federal Funds	-
Total	$1,986,382

2023-2025 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
Operation and Policy Analyst	1	4029	1.0
Environmental Law Specialist	1	4028	1.0
Total	**2**		**2.0**

REVENUE SOURCE	
General Fund	$609,837
Other Funds	-
Federal Funds	-
Total	$609,837

POLICY OPTION PACKAGE 112 NARRATIVE

TITLE: SUPPORT THE LANE REGIONAL AIR PROTECTION PRIORITY RANK – GENERAL FUND: 17

PURPOSE

The purpose of this package is to restore General Fund support to the Lane Regional Air Protection Agency (LRAPA) to pre-recession levels. The agency experienced significant cuts in the mid-2000s and unlike the Department of Environmental Quality's Air Quality Division, LRAPA never saw restoration of these cuts, seriously limiting their ability to perform core work.

LRAPA is a local government agency that monitors and regulates air quality in Lane County, Oregon. LRAPA administers the federal Clean Air Act and Oregon DEQ requirements in the county, and operates seven air quality monitoring stations throughout the county. LRAPA was established in 1968 with the purpose of protecting public health, community well-being, and the environment. For the past 50 years, LRAPA has partnered with the cities, residents, and other public entities of Lane County to do just that. This local engagement makes LRAPA unique, as the rest of the state's monitoring is conducted by DEQ. LRAPA ensures that important decisions concerning air quality are made by people who live in Lane County.

LRAPA has relied on state General Funds as an important element of its budget during its entire 50-year history. Those funds have typically been delivered via a pass-thru in DEQ's budget. General Funds are used to leverage local funds provided by Lane County and the cities of Eugene, Springfield, Cottage Grove and Oakridge. Additionally, the General Funds are used to satisfy match requirements in order to access federal funding from the US Environmental Protection Agency (EPA).

In 2008, LRAPA's state General Fund budget was reduced by 40%, contributing to a 35% cut to the agency's staffing levels. The cuts were so severe that LRAPA needed a waiver from EPA match requirements. Since that time LRAPA's fees for permitted sources have slowly increased, as have dues paid by local governments. A modest increase in General Fund restores equitable cost sharing across LRAPA revenue sources.

General Fund support is especially important for some of the most critical air quality issues facing Lane County. Issues that generally cannot be addressed using permit fees. Specifically:

Particulate Matter (PM)

Particulate matter has historically been the most difficult air pollution challenge in the LRAPA territory. The Eugene-Springfield and Oakridge airsheds were nonattainment areas for particulate matter in the past, and remain at risk of violating national health-based standards. Failure to maintain compliance with the PM health standards, in addition to the obvious impacts on public health, would have major negative implications for businesses planning to locate or expand in the airsheds.

Home Wood Heating

The most significant source of particulate emissions in the critical winter months during air stagnation episodes is home wood heating. LRAPA programs to reduce home wood heating emissions from woodstoves have been key to controlling particulate emissions in Eugene-Springfield and Oakridge. These wood smoke reduction programs depend on state General Funds revenue. Woodstove emissions are also a major source category for combustion-related air toxics.

Air Quality Monitoring

LRAPA has innovated and leveraged resources to provide a more comprehensive air monitoring network than other similar population-size areas of Oregon and other airsheds in the Pacific Northwest. The LRAPA monitoring network, combined with website enhancements and social media outreach, is greatly appreciated by the public for comprehensive air quality reporting during summertime wildfire impacts as well as the wintertime woodstove impacts. Most recently, LRAPA has been a leader in the expansion of low-cost particulate sensors from McKenzie Bridge to Florence, including an extensive network in the Eugene-Springfield, Cottage Grove and Oakridge areas. Permit fees provide for most of the minimal core monitoring network, but general funds make possible the enhanced network that has been much appreciated by our partners and the public.

Complaint Investigation
Complaint response is a key program that is expected and appreciated by LRAPA's partners and the public. Since its inception, LRAPA has made complaint response a priority. The most numerous complaints in recent years involve outdoor burning and home wood heating – not associated with permitted facilities. LRAPA provides a one-stop daily advisory for home-heating and outdoor burning that addresses the fire safety seasons established by the fire departments as well as the air pollution and stagnation forecasts by LRAPA. The daily advisory program and the complaint response program rely on general funds.

Public Engagement
Public outreach and education are closely related programs to inform Lane County communities on how to access and understand the air monitoring information and how best to comply with the important home wood heating and outdoor burning programs. This public outreach-education is also dependent on general funds.

HOW ACHIEVED

LRAPA, DEQ management and the legislature have long agreed that it is more efficient and cost-effective for LRAPA to continue to operate the air quality programs in its jurisdiction compared to the costs of DEQ assuming that work. In addition, by having at least one local air agency, Oregon has a second voice on national air quality issues involving the U.S. Environmental Protection Agency (EPA) and other state and local air quality agencies. These benefits however are reliant on adequate funding from the state, among other sources.

This package increases pass-thru General Fund support to LRAPA by $250,000, ongoing. This represents an approximately 90% increase of the existing support provided by the state to LRAPA ($277,000 in 2019-2021). This increase is just slightly above what General Fund support would be had it kept pace with inflation over the last 13 years. It is also an equitable response to the increased funding committed by LRAPA's local government partners and permitted sources.

Without additional General Fund support LRAPA lacks critical resources to address the some of the most pressing air quality issues in Lane County. Most importantly, General Fund supports work necessary to ensure communities within Lane County remain in attainment with the federal health-based standards for fine particulate matter.

QUANTIFYING RESULTS

Approval of this package will allow LRAPA to maintain and enhance the level of effort in key program area discussed above. LRAPA measures the success of their efforts in a variety of ways:

- LRAPA is accountable to a nine member board of directors and a Citizens Advisory Committee. LRAPA works with their governing boards and the Lane County community towards achieving goals related to air quality outcomes, service, partnerships, and public involvement. Progress on these goals is detailed in the agency's annual report, available on their website www.lrapa.org
- LRAPA reports regularly to their funders, including the US EPA and Oregon DEQ, on key performance measures relating to permit issuance and timeliness, public engagement, complaint response and enforcement activities.
- Most importantly, LRAPA is accountable to the air quality conditions their work is focused on, such as compliance with federal air quality standards.

2021-23 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
No positions	0		0
Total	**0**		**0**

REVENUE SOURCE	
General Fund	$250,000
Other Funds	-
Federal Funds	-
Total	$250,000

2023-25 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
No positions	0		0
Total	**0**		**0**

REVENUE SOURCE	
General Fund	$260,000
Other Funds	-
Federal Funds	-
Total	$260,000

POLICY OPTION PACKAGE 113 NARRATIVE

TITLE: IMPLEMENT CLEAN DIESEL LEGISLATION
PRIORITY RANK – GENERAL FUND: 6

PURPOSE

The purpose of this package is to complete implementation of clean diesel legislation (HB 2007) adopted in 2019. Specifically, the package ensures adequate resources to develop and implement a retrofit compliance program for medium- and heavy-duty trucks registered in Clackamas, Multnomah and Washington counties.

Diesel engines are widely used for their power, economy and durability. While diesel engines provide vital service, the exhaust from these engines are a toxic air pollutant and result in a variety of serious health effects including heart attacks, asthma, bronchitis, lung and bladder cancers, childhood brain tumors, and nervous system damage. Based on EPA estimates, between 200 and 400 Oregonians will die every year as a result of long term exposure to diesel exhaust and the economic costs from health effects in Oregon are estimated between 1.6 and 3 billion dollars per year. The public health effects of older diesel engines are greater in areas where truck traffic is concentrated – particularly along urban highways where people living and working tend to be disproportionately affected by diesel emissions.

New, cleaner diesel engines are available and they lower emissions by 95 percent or more. However, since diesel engines are so durable, turnover is very slow and the remaining older engines continue to emit at levels that cause concern. Increased turnover is the key to reducing emissions.

In 2019, the legislature passed HB 2007. Among other directives, the legislation includes prohibitions on registering and titling older diesel engines in Clackamas, Multnomah and Washington counties after certain deadlines. The first deadline prohibits the registration of trucks with engines older than model year 1996 in 2023 and beyond.

The legislation provides an exemption for trucks retrofitted with emission control technologies approved the Environmental Quality Commission and directs DEQ to develop a program for verifying the installation and maintenance of those approved technologies. The legislature authorized one position at DEQ to begin the policy and planning activities associated with this work and directed the agency to request the additional resources needed to fully implement the retrofit program during the 2021 session.

This package includes one permanent and one Limited Duration position. The positions are needed to conduct the education, outreach and technical assistance work necessary before the first registration prohibitions take effect. Specifically, the agency needs resources to:

- Receive, evaluate and process all applications for retrofit verification as an alternative approach to complying with the registration prohibitions, address incomplete applications and respond to applicant inquiries.
- Partner with the Oregon Department of Transportation (ODOT) to communicate with affected truck owners about the registration prohibitions and opportunities to retrofit.
- Maintain an inventory of equipment types that meet criteria established in rule by the Environmental Quality Commission.
- Conduct outreach to qualified retrofit manufacturers and installers.
- Provide technical information and procedural assistance to owner/operators for achieving compliance with retrofit compliance requirements and other administrative procedures.
- Conduct semi-annual compliance audits of retrofit compliance certifications to verify standards are meeting rules and regulations.
- Upgrade existing IT system to accommodate the new retrofit installation requirements and data sharing with ODOT.

HOW ACHIEVED

This package authorizes two General Fund positions (one permanent and one Limited Duration) to fully implement the retrofit compliance program. DEQ expects a surge of activity in the years leading up to and around the first prohibition deadline of January 1 2023. The next deadline occurs two years later on January 1 2025.

The package also appropriates $150,000 in one-time General Funds needed to update information systems at DEQ to accommodate the

processing and issuance of retrofit compliance certificates. These updates are needed to ensure that DEQ and ODOT systems function to exchange information in a way that results in a simple registration process for owners of retrofitted trucks.

QUANTIFYING RESULTS

This package assures two main objectives are met:

- Oregonians realize the full environmental and public health benefits of diesel retrofit technologies. Retrofitting older diesel trucks can reduce emissions of diesel particulate matter by 85% or more. It is important that truck owners, particularly in small businesses, understand this as an option for complying with HB 2007 (2019).
- People and entities who own trucks subject to HB 2017 regulations receive clear and advance direction on their options for compliance – including how to identify and install an approved retrofit device.

Without the resources requested in this package DEQ cannot implement the legislation in a manner that ensures compliance, nor can the agency provide technical assistance to affected parties in advance of the first phase-out deadline.

This package also supports the agency's efforts relating to Key Performance Measure 2 (number of days when air is unhealthy to breathe) and Key Performance Measure 3 (air toxics trends in small and large communities).

2021-23 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
Public Service Representative 4	1	4030	1.0
Public Service Representative 4	1	4031	1.0
Total	**2**		**2.0**

REVENUE SOURCE	
General Fund	$ 580,472
Other Funds	-
Federal Funds	-
Total	$580,472

2023-25 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
Public Service Representative 4	1	4031	1.0
Total	**1**		**1.0**

REVENUE SOURCE	
General Fund	$ 223,845
Other Funds	-
Federal Funds	-
Total	$223,845

POLICY OPTION PACKAGE 114 NARRATIVE

TITLE: MAINTAIN ASBESTOS HEALTH PROTECTION PROGRAM
PRIORITY RANK – OTHER FUND: 10

PURPOSE

The purpose of this package is to protect Oregonians from health risks resulting from exposure to asbestos during building renovation, repair and demolition. This package authorizes a fee increase in the Asbestos program to maintain current service levels. The increase is essential to maintaining adequate oversight and protection for the public and asbestos abatement professionals.

Asbestos is a hazardous air pollutant that can cause lung cancer, asbestosis (scarring of the lung alveoli illustrated to the left) and mesothelioma (cancer in the lining of the chest, abdomen or heart). There is no safe level of exposure, and contact with any amount of asbestos should be avoided. Asbestos is made up of very fine minerals that are heat-resistant and extremely durable. Because of this, asbestos was used extensively in construction materials. While the use of asbestos has decreased significantly over the years, there are still building materials produced today that contain asbestos. More importantly, there is a substantial number of older existing buildings throughout the state constructed with asbestos containing materials.

Asbestos can be found in ceiling and flooring materials, pipe and air duct insulation, roofing and siding materials, window putty, heat reflectors in woodstoves and other products. When asbestos material is disturbed or damaged, it can break down into microscopic fibers that become suspended in the air and can easily be inhaled or ingested.

DEQ works to protect public health from asbestos by preventing exposure through education, contractor certification, abatement project inspections, complaint response and enforcement. DEQ requires an asbestos survey conducted by an accredited inspector prior to demolition or renovation activities involving asbestos containing materials. Samples collected for an asbestos survey are analyzed by an accredited laboratory, and the results are reported to the homeowner or business owner, including any required precautions and protections that must be in place during the abatement project.

DEQ also licenses asbestos abatement contractors and accredits asbestos worker and supervisor training programs. Asbestos regulations require that all abatement activities be conducted by trained and certified asbestos workers and that the work is overseen by a certified supervisor.

DEQ partners with local planning departments to provide information for contractors and homeowners who are obtaining demolition permits. The agency also coordinates and partners with the Oregon Construction Contractors Board, the State Fire Marshal, Occupational Safety and Health, the Building Codes Division of the Department of Consumer & Business Services, and the Oregon Building Industries Association to educate contractors on asbestos-related requirements. Investing in outreach and partnerships prevents illegal and unsafe asbestos abatement projects that would otherwise result in health impacts and penalties for homeowners and small businesses.

The program is supported by worker and supervisor training fees, contractor license fees and project notification fees. Project notification fees vary based on the size of the abatement project. Current notification fees range from $100 for a very small residential project to $3,500 for a large-scale commercial project. DEQ receives the most notifications for projects that are less than 80 square feet in size, and the fee associated with that project size is $100.

Asbestos abatement contractors pay an annual fee of $1,000 for licensing. The annual fee for an asbestos worker and supervisor certification is $45 and $65, respectively. Training providers pay an annual fee of $320 to be accredited for a specific curriculum. There are four different curricula that a provider can be accredited to provide: asbestos work training, asbestos supervisor training, and an asbestos refresher course for supervisors or workers. Agency staff provides labor-intensive technical assistance to training providers by working with the provider to review and provide feedback on the curriculum. The time spent on the assistance exceeds the annual fee revenue DEQ collects.

These fees have not been adjusted in over ten years, despite the fact that regulations have become more complex, increasing the demand for

technical assistance. The number of total notifications has grown annually from 1,770 in 2015 to 4,785 in 2019.

Asbestos program specialists must inspect 15% of all large abatement projects in a given year, per federal regulations (160 sq ft or greater). In 2019 there were over 175 inspections across the state. All of this work continues to be completed with just 1.0 FTE for each of DEQ's three regions (1.5 FTE in NWR).

HOW ACHIEVED

This package authorizes fee increases sufficient to generate an additional 30% in fee revenue in the 2021-2023 biennium. The exact amount of fee increase for each fee type will be determined in a rulemaking by the Environmental Quality Commission. The fee increases are expected to stabilize the program financially for at least 4 years.

The increases will not take effect until 2022, allowing a year for the commission to conduct an administrative rulemaking to determine how to structure the increase across the various fee types. This phased-in approach provides ample opportunity for regulated entities to plan for the increases and allows stakeholders to engage in a process with the department to evaluate the options.

Approval of this package will allow the program to continue operating in a way that protects public and worker health by:

- Providing quality technical assistance
- Partnering with relevant local and state agencies
- Conducting abatement project inspections
- Investigating and addressing violations that endanger public health

QUANTIFYING RESULTS

The agency continually measures both the delivery and impact of the Asbestos program in the following ways:

1. DEQ asbestos specialists perform inspections on at least 15% of all notified projects measuring 160 square feet or greater, as required by the EPA.
2. Program staff responds to 100% of complaints within 1 business day, often sooner.
3. The Asbestos Program strives to review the majority of the notifications for accuracy and completeness within 5-10 business days.

2021-23 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
No positions	**0**		**0**
Total	**0**		**0.0**

REVENUE SOURCE	
General Fund	-
Other Funds	$600,000
Federal Funds	-
Total Limitation	$600,000

2023-25 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
No positions	**0**		**0**
Total	**0**		**0.0**

REVENUE SOURCE	
General Fund	-
Other Funds	$624,000
Federal Funds	-
Total Limitation	$624,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Air Quality**

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor **Cross Reference Number: 34000-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	197,029	-	-	-	-	-	197,029
Total Revenues	**$197,029**	**-**	**-**	**-**	**-**	**-**	**$197,029**
Transfers Out							
Transfer Out - Indirect Cost	-	-	(115,733)	(13,014)	-	-	(128,747)
Total Transfers Out	**-**	**-**	**($115,733)**	**($13,014)**	**-**	**-**	**($128,747)**
Personal Services							
Temporary Appointments	-	-	8,613	3,812	-	-	12,425
Overtime Payments	-	-	2,199	1,198	-	-	3,397
Shift Differential	-	-	747	-	-	-	747
Public Employees' Retire Cont	-	-	504	205	-	-	709
Pension Obligation Bond	133,793	-	299,785	18,704	-	-	452,282
Social Security Taxes	-	-	885	384	-	-	1,269
Mass Transit Tax	9,434	-	18,166	-	-	-	27,600
Vacancy Savings	53,802	-	220,265	37,674	-	-	311,741
Total Personal Services	**$197,029**	**-**	**$551,164**	**$61,977**	**-**	**-**	**$810,170**
Total Expenditures							
Total Expenditures	197,029	-	551,164	61,977	-	-	810,170
Total Expenditures	**$197,029**	**-**	**$551,164**	**$61,977**	**-**	**-**	**$810,170**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Air Quality**

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor **Cross Reference Number: 34000-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(666,897)	(74,991)	-	-	(741,888)
Total Ending Balance	**-**	**-**	**($666,897)**	**($74,991)**	**-**	**-**	**($741,888)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Air Quality**
Pkg: 021 - Phase-in **Cross Reference Number: 34000-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	477,628	-	-	-	-	-	477,628
Total Revenues	**$477,628**	**-**	**-**	**-**	**-**	**-**	**$477,628**
Services & Supplies							
Instate Travel	7,301	-	9,445	-	-	-	16,746
Out of State Travel	1,191	-	1,544	-	-	-	2,735
Employee Training	10,083	-	13,041	-	-	-	23,124
Office Expenses	10,057	-	13,008	-	-	-	23,065
Telecommunications	14,679	-	18,983	-	-	-	33,662
Data Processing	2,159	-	2,795	-	-	-	4,954
Publicity and Publications	7,452	-	9,637	-	-	-	17,089
Employee Recruitment and Develop	172	-	225	-	-	-	397
Dues and Subscriptions	596	-	768	-	-	-	1,364
Facilities Rental and Taxes	124,335	-	160,847	-	-	-	285,182
Fuels and Utilities	3,920	-	5,073	-	-	-	8,993
Facilities Maintenance	448	-	576	-	-	-	1,024
Medical Services and Supplies	35	-	225	-	-	-	260
Agency Program Related S and S	241	-	1,511	-	-	-	1,752
Intra-agency Charges	229,303	-	-	-	-	-	229,303
Other Services and Supplies	62,537	-	63,973	-	-	-	126,510
Expendable Prop 250 - 5000	1,974	-	12,399	-	-	-	14,373
IT Expendable Property	1,145	-	7,192	-	-	-	8,337
Total Services & Supplies	**$477,628**	**-**	**$321,242**	**-**	**-**	**-**	**$798,870**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Air Quality**
Pkg: 021 - Phase-in **Cross Reference Number: 34000-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Special Payments							
Spc Pmt to Oregon Health Authority	-	-	453,156	-	-	-	453,156
Total Special Payments	**-**	**-**	**$453,156**	**-**	**-**	**-**	**$453,156**
Total Expenditures							
Total Expenditures	477,628	-	774,398	-	-	-	1,252,026
Total Expenditures	**$477,628**	**-**	**$774,398**	**-**	**-**	**-**	**$1,252,026**
Ending Balance							
Ending Balance	-	-	(774,398)	-	-	-	(774,398)
Total Ending Balance	**-**	**-**	**($774,398)**	**-**	**-**	**-**	**($774,398)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Air Quality**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 34000-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(4,171,086)	-	-	-	-	-	(4,171,086)
Total Revenues	**($4,171,086)**	**-**	**-**	**-**	**-**	**-**	**($4,171,086)**
Services & Supplies							
Professional Services	(950,000)	-	-	-	-	-	(950,000)
Attorney General	(500,000)	-	-	-	-	-	(500,000)
Agency Program Related S and S	(750,000)	-	-	-	-	-	(750,000)
Other Services and Supplies	(1,310,142)	-	-	-	-	-	(1,310,142)
Total Services & Supplies	**($3,510,142)**	**-**	**-**	**-**	**-**	**-**	**($3,510,142)**
Special Payments							
Dist to Other Gov Unit	(660,944)	-	-	-	-	-	(660,944)
Total Special Payments	**($660,944)**	**-**	**-**	**-**	**-**	**-**	**($660,944)**
Total Expenditures							
Total Expenditures	(4,171,086)	-	-	-	-	-	(4,171,086)
Total Expenditures	**($4,171,086)**	**-**	**-**	**-**	**-**	**-**	**($4,171,086)**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Air Quality
Cross Reference Number: 34000-001-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	508,401	-	-	-	-	-	508,401
Total Revenues	**$508,401**	**-**	**-**	**-**	**-**	**-**	**$508,401**
Services & Supplies							
Instate Travel	2,732	-	6,792	1,163	-	-	10,687
Out of State Travel	209	-	744	43	-	-	996
Employee Training	2,097	-	9,533	1,280	-	-	12,910
Office Expenses	2,384	-	13,183	737	-	-	16,304
Telecommunications	3,256	-	20,058	970	-	-	24,284
Data Processing	426	-	2,797	84	-	-	3,307
Publicity and Publications	795	-	4,235	42	-	-	5,072
Professional Services	12,625	-	70,740	4,705	-	-	88,070
IT Professional Services	-	-	11,177	-	-	-	11,177
Attorney General	61,462	-	108,393	9,818	-	-	179,673
Employee Recruitment and Develop	61	-	79	33	-	-	173
Dues and Subscriptions	106	-	501	49	-	-	656
Facilities Rental and Taxes	223,051	-	203,027	18,508	-	-	444,586
Fuels and Utilities	756	-	19,134	250	-	-	20,140
Facilities Maintenance	119	-	5,035	46	-	-	5,200
Medical Services and Supplies	14	-	107	1	-	-	122
Agency Program Related S and S	31,749	-	9,094	3,172	-	-	44,015
Intra-agency Charges	86,973	-	-	-	-	-	86,973
Other Services and Supplies	46,079	-	68,029	18,618	-	-	132,726
Expendable Prop 250 - 5000	6,614	-	13,116	1,746	-	-	21,476

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Air Quality**
Pkg: 031 - Standard Inflation **Cross Reference Number: 34000-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	2,337	-	7,011	330	-	-	9,678
Total Services & Supplies	**$483,845**	**-**	**$572,785**	**$61,595**	**-**	**-**	**$1,118,225**
Capital Outlay							
Technical Equipment	11,571	-	27,291	7,737	-	-	46,599
Data Processing Hardware	1,073	-	6,281	-	-	-	7,354
Total Capital Outlay	**$12,644**	**-**	**$33,572**	**$7,737**	**-**	**-**	**$53,953**
Special Payments							
Dist to Other Gov Unit	11,912	-	787,062	87,905	-	-	886,879
Dist to Non-Gov Units	-	-	690,059	46,896	-	-	736,955
Spc Pmt to Police, Dept of State	-	-	822	4,824	-	-	5,646
Spc Pmt to Transportation, Dept	-	-	8,780	-	-	-	8,780
Total Special Payments	**$11,912**	**-**	**$1,486,723**	**$139,625**	**-**	**-**	**$1,638,260**
Total Expenditures							
Total Expenditures	508,401	-	2,093,080	208,957	-	-	2,810,438
Total Expenditures	**$508,401**	**-**	**$2,093,080**	**$208,957**	**-**	**-**	**$2,810,438**
Ending Balance							
Ending Balance	-	-	(2,093,080)	(208,957)	-	-	(2,302,037)
Total Ending Balance	**-**	**-**	**($2,093,080)**	**($208,957)**	**-**	**-**	**($2,302,037)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Air Quality
Cross Reference Number: 34000-001-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	259,302	-	-	-	-	-	259,302
Total Revenues	**$259,302**	**-**	**-**	**-**	**-**	**-**	**$259,302**
Services & Supplies							
Intra-agency Charges	259,302	-	-	-	-	-	259,302
Total Services & Supplies	**$259,302**	**-**	**-**	**-**	**-**	**-**	**$259,302**
Total Expenditures							
Total Expenditures	259,302	-	-	-	-	-	259,302
Total Expenditures	**$259,302**	**-**	**-**	**-**	**-**	**-**	**$259,302**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 050 - Fundshifts

Cross Reference Name: Air Quality
Cross Reference Number: 34000-001-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	27,271	-	-	-	-	-	27,271
Total Revenues	**$27,271**	**-**	**-**	**-**	**-**	**-**	**$27,271**
Transfers Out							
Transfer Out - Indirect Cost	-	-	-	60	-	-	60
Total Transfers Out	**-**	**-**	**-**	**$60**	**-**	**-**	**$60**
Personal Services							
Class/Unclass Sal. and Per Diem	20,377	-	(16,198)	11,391	-	-	15,570
Empl. Rel. Bd. Assessments	2	-	(10)	(22)	-	-	(30)
Public Employees' Retire Cont	3,491	-	(2,775)	1,951	-	-	2,667
Social Security Taxes	1,560	-	(1,240)	872	-	-	1,192
Worker's Comp. Assess. (WCD)	1	-	(7)	(17)	-	-	(23)
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	1,911	-	(6,499)	(14,528)	-	-	(19,116)
Other OPE	125	-	(2,017)	67	-	-	(1,825)
Total Personal Services	**$27,467**	**-**	**($28,746)**	**($286)**	**-**	**-**	**($1,565)**
Services & Supplies							
Intra-agency Charges	(196)	-	-	-	-	-	(196)
Total Services & Supplies	**($196)**	**-**	**-**	**-**	**-**	**-**	**($196)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 050 - Fundshifts

Cross Reference Name: Air Quality
Cross Reference Number: 34000-001-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	27,271	-	(28,746)	(286)	-	-	(1,761)
Total Expenditures	**$27,271**	**-**	**($28,746)**	**($286)**	**-**	**-**	**($1,761)**
Ending Balance							
Ending Balance	-	-	28,746	346	-	-	29,092
Total Ending Balance	**-**	**-**	**$28,746**	**$346**	**-**	**-**	**$29,092**
Total Positions							
Total Positions							-
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total FTE							
Total FTE							(0.55)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(0.55)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Air Quality
Cross Reference Number: 34000-001-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Attorney General	-	-	-	(18,981)	-	-	(18,981)
Other Services and Supplies	-	-	-	(12,869)	-	-	(12,869)
Total Services & Supplies	**-**	**-**	**-**	**($31,850)**	**-**	**-**	**($31,850)**
Total Expenditures							
Total Expenditures	-	-	-	(31,850)	-	-	(31,850)
Total Expenditures	**-**	**-**	**-**	**($31,850)**	**-**	**-**	**($31,850)**
Ending Balance							
Ending Balance	-	-	-	31,850	-	-	31,850
Total Ending Balance	**-**	**-**	**-**	**$31,850**	**-**	**-**	**$31,850**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Air Quality**

Pkg: 110 - Maintain Effective Vehicle Inspection Services **Cross Reference Number: 34000-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Indirect Cost	-	-	(217,640)	-	-	-	(217,640)
Total Transfers Out	**-**	**-**	**($217,640)**	**-**	**-**	**-**	**($217,640)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	581,952	-	-	-	581,952
Empl. Rel. Bd. Assessments	-	-	464	-	-	-	464
Public Employees' Retire Cont	-	-	99,688	-	-	-	99,688
Social Security Taxes	-	-	44,520	-	-	-	44,520
Worker's Comp. Assess. (WCD)	-	-	368	-	-	-	368
Mass Transit Tax	-	-	3,488	-	-	-	3,488
Flexible Benefits	-	-	305,856	-	-	-	305,856
Total Personal Services	**-**	**-**	**$1,036,336**	**-**	**-**	**-**	**$1,036,336**
Services & Supplies							
Instate Travel	-	-	6,160	-	-	-	6,160
Office Expenses	-	-	15,400	-	-	-	15,400
Telecommunications	-	-	36,960	-	-	-	36,960
Data Processing	-	-	21,560	-	-	-	21,560
Publicity and Publications	-	-	21,560	-	-	-	21,560
Fuels and Utilities	-	-	49,280	-	-	-	49,280
Facilities Maintenance	-	-	15,400	-	-	-	15,400
Other Services and Supplies	-	-	110,880	-	-	-	110,880
Expendable Prop 250 - 5000	-	-	9,240	-	-	-	9,240

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Air Quality**

Pkg: 110 - Maintain Effective Vehicle Inspection Services **Cross Reference Number: 34000-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	-	-	21,560	-	-	-	21,560
Total Services & Supplies	**-**	**-**	**$308,000**	**-**	**-**	**-**	**$308,000**
Total Expenditures							
Total Expenditures	-	-	1,344,336	-	-	-	1,344,336
Total Expenditures	**-**	**-**	**$1,344,336**	**-**	**-**	**-**	**$1,344,336**
Ending Balance							
Ending Balance	-	-	(1,561,976)	-	-	-	(1,561,976)
Total Ending Balance	**-**	**-**	**($1,561,976)**	**-**	**-**	**-**	**($1,561,976)**
Total Positions							
Total Positions							8
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**8**
Total FTE							
Total FTE							8.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**8.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Air Quality**

Pkg: 111 - Implement Greenhouse Gas Reduction Programs **Cross Reference Number: 34000-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,986,382	-	-	-	-	-	1,986,382
Total Revenues	**$1,986,382**	**-**	**-**	**-**	**-**	**-**	**$1,986,382**
Personal Services							
Class/Unclass Sal. and Per Diem	274,608	-	-	-	-	-	274,608
Empl. Rel. Bd. Assessments	116	-	-	-	-	-	116
Public Employees' Retire Cont	47,040	-	-	-	-	-	47,040
Social Security Taxes	21,008	-	-	-	-	-	21,008
Worker's Comp. Assess. (WCD)	92	-	-	-	-	-	92
Mass Transit Tax	1,648	-	-	-	-	-	1,648
Flexible Benefits	76,464	-	-	-	-	-	76,464
Total Personal Services	**$420,976**	**-**	**-**	**-**	**-**	**-**	**$420,976**
Services & Supplies							
Instate Travel	3,850	-	-	-	-	-	3,850
Out of State Travel	770	-	-	-	-	-	770
Employee Training	5,390	-	-	-	-	-	5,390
Office Expenses	3,850	-	-	-	-	-	3,850
Telecommunications	6,930	-	-	-	-	-	6,930
Data Processing	770	-	-	-	-	-	770
Publicity and Publications	770	-	-	-	-	-	770
Professional Services	400,000	-	-	-	-	-	400,000
Attorney General	400,000	-	-	-	-	-	400,000
Dispute Resolution Services	770	-	-	-	-	-	770

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Air Quality**

Pkg: 111 - Implement Greenhouse Gas Reduction Programs **Cross Reference Number: 34000-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Employee Recruitment and Develop	770	-	-	-	-	-	770
Fuels and Utilities	1,540	-	-	-	-	-	1,540
Agency Program Related S and S	3,850	-	-	-	-	-	3,850
Intra-agency Charges	88,406	-	-	-	-	-	88,406
Other Services and Supplies	30,800	-	-	-	-	-	30,800
Expendable Prop 250 - 5000	9,240	-	-	-	-	-	9,240
IT Expendable Property	607,700	-	-	-	-	-	607,700
Total Services & Supplies	**$1,565,406**	**-**	**-**	**-**	**-**	**-**	**$1,565,406**
Total Expenditures							
Total Expenditures	1,986,382	-	-	-	-	-	1,986,382
Total Expenditures	**$1,986,382**	**-**	**-**	**-**	**-**	**-**	**$1,986,382**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Air Quality**

Pkg: 111 - Implement Greenhouse Gas Reduction Programs **Cross Reference Number: 34000-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							2.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Air Quality**

Pkg: 112 - Support Lane Regional Air Protection Agency **Cross Reference Number: 34000-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	250,000	-	-	-	-	-	250,000
Total Revenues	**$250,000**	**-**	**-**	**-**	**-**	**-**	**$250,000**
Special Payments							
Dist to Other Gov Unit	250,000	-	-	-	-	-	250,000
Total Special Payments	**$250,000**	**-**	**-**	**-**	**-**	**-**	**$250,000**
Total Expenditures							
Total Expenditures	250,000	-	-	-	-	-	250,000
Total Expenditures	**$250,000**	**-**	**-**	**-**	**-**	**-**	**$250,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Air Quality**

Pkg: 113 - Implement Clean Diesel Legislation **Cross Reference Number: 34000-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	580,472	-	-	-	-	-	580,472
Total Revenues	**$580,472**	**-**	**-**	**-**	**-**	**-**	**$580,472**
Personal Services							
Class/Unclass Sal. and Per Diem	171,840	-	-	-	-	-	171,840
Empl. Rel. Bd. Assessments	116	-	-	-	-	-	116
Public Employees' Retire Cont	29,436	-	-	-	-	-	29,436
Social Security Taxes	13,146	-	-	-	-	-	13,146
Worker's Comp. Assess. (WCD)	92	-	-	-	-	-	92
Mass Transit Tax	1,032	-	-	-	-	-	1,032
Flexible Benefits	76,464	-	-	-	-	-	76,464
Total Personal Services	**$292,126**	**-**	**-**	**-**	**-**	**-**	**$292,126**
Services & Supplies							
Instate Travel	3,850	-	-	-	-	-	3,850
Out of State Travel	770	-	-	-	-	-	770
Employee Training	5,390	-	-	-	-	-	5,390
Office Expenses	3,850	-	-	-	-	-	3,850
Telecommunications	6,930	-	-	-	-	-	6,930
Data Processing	770	-	-	-	-	-	770
Publicity and Publications	770	-	-	-	-	-	770
Dispute Resolution Services	770	-	-	-	-	-	770
Employee Recruitment and Develop	770	-	-	-	-	-	770
Fuels and Utilities	1,540	-	-	-	-	-	1,540

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Air Quality**

Pkg: 113 - Implement Clean Diesel Legislation **Cross Reference Number: 34000-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Agency Program Related S and S	3,850	-	-	-	-	-	3,850
Intra-agency Charges	61,346	-	-	-	-	-	61,346
Other Services and Supplies	30,800	-	-	-	-	-	30,800
Expendable Prop 250 - 5000	9,240	-	-	-	-	-	9,240
IT Expendable Property	157,700	-	-	-	-	-	157,700
Total Services & Supplies	**$288,346**	**-**	**-**	**-**	**-**	**-**	**$288,346**
Total Expenditures							
Total Expenditures	580,472	-	-	-	-	-	580,472
Total Expenditures	**$580,472**	**-**	**-**	**-**	**-**	**-**	**$580,472**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							2.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.00**

_____ Agency Request **_____ Governor's Budget** **_____ Legislatively Adopted**

2021-23 Biennium **Page _____** **Essential and Policy Package Fiscal Impact Summary - BPR013**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Air Quality**

Pkg: 114 - Maintain Asbestos Health Protection Program **Cross Reference Number: 34000-001-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Business Lic and Fees	-	-	600,000	-	-	-	600,000
Total Revenues	**-**	**-**	**$600,000**	**-**	**-**	**-**	**$600,000**
Services & Supplies							
Other Services and Supplies	-	-	600,000	-	-	-	600,000
Total Services & Supplies	**-**	**-**	**$600,000**	**-**	**-**	**-**	**$600,000**
Total Expenditures							
Total Expenditures	-	-	600,000	-	-	-	600,000
Total Expenditures	**-**	**-**	**$600,000**	**-**	**-**	**-**	**$600,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

2021-23 Biennium **Cross Reference Number: 34000-001-00-00-00000**

Current Service Level **Package Number: 50**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
159	174530	43518 AD	C3716 A P	CHEMIST 2	26	PF	24	7	6,004	-144,096	-74,043	-218,139	-1	-1.00
339	175660	43254 AD	C3715 A P	CHEMIST 1	24	PF	4.32	3	4,516	19,509	12,821	32,330	0	0.18
438	176020	53579 AD	C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	2	4,311	0	0	0	0	0.00
465	176190	40555 AD	C3716 A P	CHEMIST 2	26	PF	24	8	6,301	151,224	75,810	227,034	1	1.00
634	177470	48556 AD	C1486 I P	INFO SYSTEMS SPECIALIST 6	29	PF	12	10	8,124	97,488	43,326	140,814	1	0.50
1330	564880	15249 AD	C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	0	10	7,260	0	0	0	0	0.00
2128	846060	35696 AD	C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	24	9	6,929	-166,296	-79,545	-245,841	-1	-1.00
2128	846060	35696 AD	C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	24	9	6,929	166,296	79,545	245,841	1	1.00
2650	1117270	26144 AD	C0871 A P	OPERATIONS & POLICY ANALYST 2	27	PF	0	8	6,602	0	0	0	0	0.00
3032	1226070	31712 AD	C6811 A P	LABORATORY TECHNICIAN 2	18	PF	24	3	3,432	-82,368	-58,747	-141,115	-1	-1.00
3190	1262180	20441 AD	C3716 A P	CHEMIST 2	26	PF	0.48	2	4,744	2,277	2,161	4,438	0	0.02
3190	1262180	20441 AD	C3716 A P	CHEMIST 2	26	PF	18	2	4,744	-28,464	-16,639	-45,103	0	-0.25
3194	1262220	32397 AD	C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	70,802	201,818	1	1.00
3194	1262220	32397 AD	C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	-131,016	-70,802	-201,818	-1	-1.00
3278	1286070	54434 AD	C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	10	6,301	0	1	1	0	0.00
3279	1286090	48180 AD	C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	24	5	5,721	-137,304	-72,360	-209,664	-1	-1.00
3279	1286090	48180 AD	C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	24	5	5,721	137,304	72,360	209,664	1	1.00
3413	1311020	36330 AD	C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	8	7,620	0	0	0	0	0.00
3414	1311030	57678 AD	C0862 A P	PROGRAM ANALYST 3	29	PF	0	10	7,995	0	0	0	0	0.00
3611	1334820	107166 AD	C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	-131,016	-70,802	-201,818	-1	-1.00
3611	1334820	107166 AD	C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	70,802	201,818	1	1.00
				General Funds						**105,144**	**35,639**	**140,783**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**-7,206**	**7,797**	**591**		
				Federal Funds						**-82,368**	**-58,746**	**-141,114**		
				Total Funds						**15,570**	**-15,310**	**260**	**0**	**-0.55**

2021-23 Biennium **Cross Reference Number: 34000-001-00-00-00000**

Agency Request Budget **Package Number: 110**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4032	1388491	AD	C0323 V P	PUBLIC SERVICE REP 3	15V	PF	24	2	3,031	72,744	56,362	129,106	1	1.00
4033	1388492	AD	C0323 V P	PUBLIC SERVICE REP 3	15V	PF	24	2	3,031	72,744	56,362	129,106	1	1.00
4034	1388494	AD	C0323 V P	PUBLIC SERVICE REP 3	15V	PF	24	2	3,031	72,744	56,362	129,106	1	1.00
4035	1388495	AD	C0323 V P	PUBLIC SERVICE REP 3	15V	PF	24	2	3,031	72,744	56,362	129,106	1	1.00
4036	1388511	AD	C0323 V P	PUBLIC SERVICE REP 3	15V	PF	24	2	3,031	72,744	56,362	129,106	1	1.00
4037	1388512	AD	C0323 V P	PUBLIC SERVICE REP 3	15V	PF	24	2	3,031	72,744	56,362	129,106	1	1.00
4038	1388531	AD	C0323 V P	PUBLIC SERVICE REP 3	15V	PF	24	2	3,031	72,744	56,362	129,106	1	1.00
4039	1388532	AD	C0323 V P	PUBLIC SERVICE REP 3	15V	PF	24	2	3,031	72,744	56,362	129,106	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**581,952**	**450,896**	**1,032,848**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**581,952**	**450,896**	**1,032,848**	**8**	**8.00**

2021-23 Biennium **Cross Reference Number: 34000-001-00-00-00000**

Agency Request Budget **Package Number: 111**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4028	1388451		AD C5750 A P	ENVIRONMENTAL LAW SPECIALIS	30	PF	24	2	5,721	137,304	72,360	209,664	1	1.00
4029	1388471		AD C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	24	2	5,721	137,304	72,360	209,664	1	1.00
				General Funds						**274,608**	**144,720**	**419,328**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**274,608**	**144,720**	**419,328**	**2**	**2.00**

2021-23 Biennium **Cross Reference Number: 34000-001-00-00-00000**

Agency Request Budget **Package Number: 113**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4030	1388411		AD C0324 A P	PUBLIC SERVICE REP 4	20	LF	24	2	3,580	85,920	59,627	145,547	1	1.00
4031	1388432		AD C0324 A P	PUBLIC SERVICE REP 4	20	PF	24	2	3,580	85,920	59,627	145,547	1	1.00
				General Funds						**171,840**	**119,254**	**291,094**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**171,840**	**119,254**	**291,094**	**2**	**2.00**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Environmental Quality, Dept of **Agency Number: 34000**

2021-23 Biennium **Cross Reference Number: 34000-001-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Business Lic and Fees	20,654,439	28,749,028	28,749,028	29,888,853	-	-
Non-business Lic. and Fees	22,458,987	22,775,816	22,775,816	27,264,000	-	-
Municipal Court Fines	-	-	-	1,000,000	-	-
Charges for Services	130,051	-	-	-	-	-
Interest Income	340,254	-	-	-	-	-
Other Revenues	2,963,531	11,020,607	11,020,607	33,293,249	-	-
Tsfr From Revenue, Dept of	20,394,417	23,625,000	23,625,000	24,000,000	-	-
Tsfr From Agriculture, Dept of	22,896	111,502	111,502	111,502	-	-
Tsfr From Transportation, Dept	1,887,661	1,981,642	1,981,642	2,029,396	-	-
Transfer Out - Intrafund	(260,650)	(238,708)	(238,708)	-	-	-
Transfer Out - Indirect Cost	(5,776,426)	(8,332,402)	(8,332,402)	(9,208,643)	-	-
Total Other Funds	**$62,815,160**	**$79,692,485**	**$79,692,485**	**$108,378,357**	**-**	**-**
Federal Funds						
Federal Funds	1,410,346	11,464,498	11,464,498	12,107,713	-	-
Transfer Out - Indirect Cost	(1,026,584)	(1,193,539)	(1,193,539)	(1,259,566)	-	-
Total Federal Funds	**$383,762**	**$10,270,959**	**$10,270,959**	**$10,848,147**	**-**	**-**

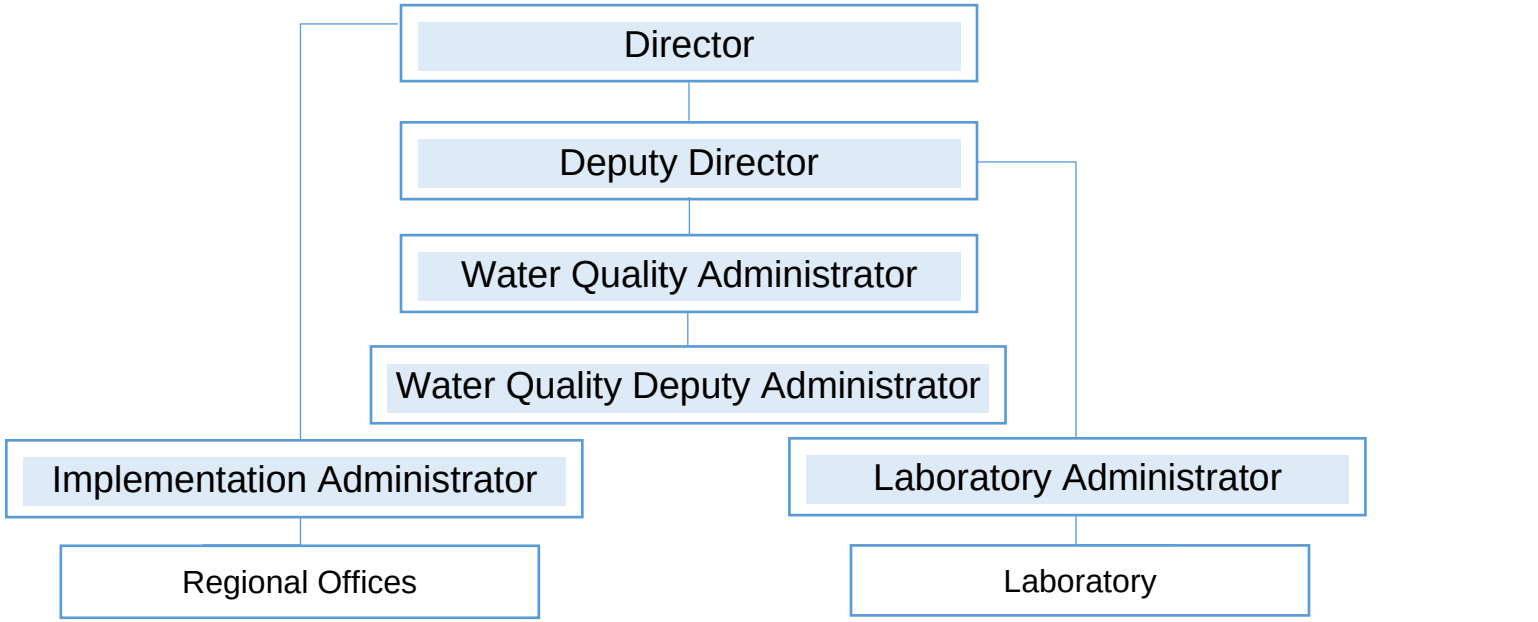
DETAIL OF OTHER FUNDS AND FEDERAL FUNDS REVENUE

Source	Fund	2017-2019 Actuals	2019-2021 Legislatively Approved	2021-2023		
				Agency Request	Governor's Recommended	Legislatively Adopted
Air Quality						
Air Contaminant Discharge Permit Fees	OF	6,412,381	8,871,919	8,776,884	0	0
AQ Miscellaneous Other Funds	OF	84,758	295,611	133,307	0	0
Asbestos Certification Fees	OF	2,359,473	1,630,920	2,232,399	0	0
Clean Diesel - Congestion Mitigation AQ	OF	3,471,324	11,106,547	33,564,153	0	0
Cleaner Air Oregon	OF	1,705,650	6,553,988	6,478,525	0	0
Field Burning Permit Fees	OF	19,749	92,780	94,486	0	0
Greenhouse Gas Reporting Fees	OF	701,248	809,534	793,936	0	0
Oregon Low Emission Vehicle Fees	OF	357,873	353,911	339,671	0	0
Tanker Truck Certification Fees	OF	79,374	53,178	55,948	0	0
Title V Permit Fees	OF	6,436,074	6,007,979	7,442,833	0	0
Vehicle Inspection Certificate Fees	OF	20,576,413	20,332,611	24,509,010	0	0
Zero Emission Incentive	OF	20,611,184	23,583,507	23,957,205	0	0
Subtotal		62,815,500	79,692,485	108,378,357	0	0

Air Quality						
Air Quality Federal Funds	FF	7,102,855	10,270,959	10,848,147	0	0
Subtotal		7,102,855	10,270,959	10,848,147	0	0

Water Quality Program Organizational Chart

State of Oregon
Department of Environmental Quality



Assessing Water Quality

- Water Quality Standards
- Surface and Groundwater Monitoring
- Water Quality Assessments

Permitting and Certifications

- Water Quality Permitting
- Treatment Works Operator Cetification
- Onsite Septic System Pemitting
- Dredge and Fill Project Certification
- Hydroelectric Facility Water Quality Certification
- Underground Injection Control
- Compliance Policy and Data Reporting

Watershed Management

- Clean Water Plans
- Nonpoint Source Program and Grants
- Drinking Water Source Protection
- Integrated Water Resources Strategy
- Groundwater
- Pesticide Stewardship Partnership

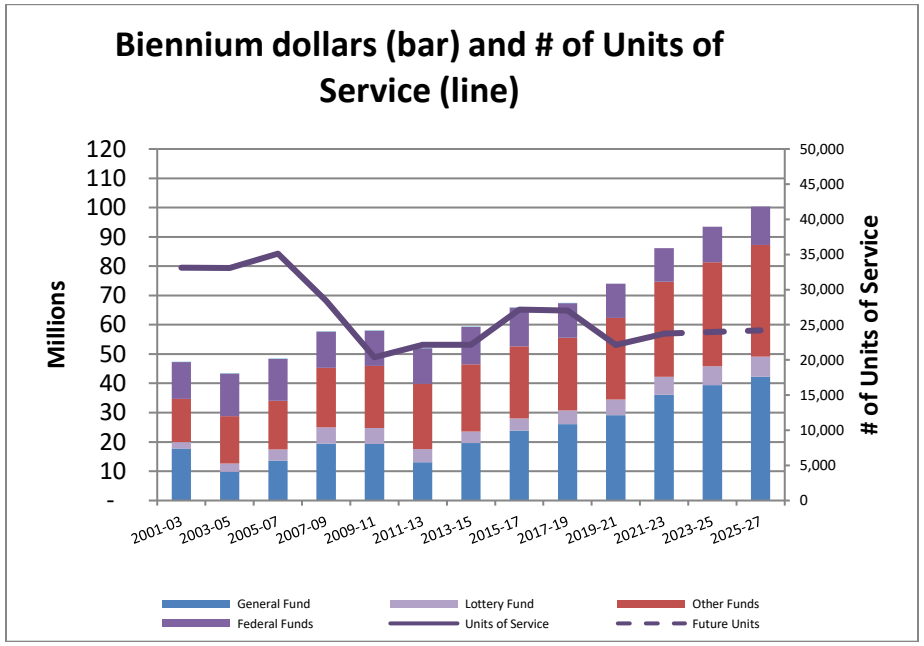
Community Financial Assistance

- Clean Water State Revolving Loan Fund

EXECUTIVE SUMMARY

Primary Outcome Area: Responsible Environmental Stewardship
Secondary Outcome Area: Thriving Statewide Economy
Tertiary Outcome Area: Excellence in State Government
Program contact: Justin Green, Water Quality Division Administrator

TOTAL FUNDS BUDGET AND PROGRAM PERFORMANCE



While all Oregonians benefit from clean water, for the purposes of the graph above, *Units of Service* includes industrial and municipal wastewater and stormwater dischargers, onsite septic system owners and service providers, sewage treatment plant operators and owners, hydroelectric projects, owners of underground injection control systems, projects involving removing or placing material into state waters (i.e., dredge and fill), natural resource management agencies and watershed councils. The notable decline in units of service between 2005-07 and 2009-11 is due to a substantial reduction in onsite septic system applicants and licensees following the economic recession.

PROGRAM OVERVIEW

Oregonians place a high value on clean water to provide healthy habitats for fish, wildlife and people and to support a thriving economy. DEQ's Water Quality Program is responsible for meeting these expectations through a comprehensive approach to water quality monitoring and assessment, pollution prevention and restoration.

PROGRAM FUNDING

The 2021-23 Agency Request Budget for the Water Quality program totals $86 million, with 242 full-time-equivalent employees. These resources enable DEQ to continue progress towards outcomes described in the program justification section and help ensure Oregonians continue to see improving water quality throughout the state.

PROGRAM DESCRIPTION

Oregonians treasure their natural environment. The beauty and utility of Oregon's waters ensures that people and wildlife enjoy clean and healthy water for a variety of uses. DEQ's Water Quality Program protects Oregonians' health and the environment by assessing environmental conditions through monitoring and scientific analysis, setting water quality standards to ensure that water is clean, determining pollution control strategies, creating clean water plans with local communities and regulating industrial and municipal sources of water pollution through permits, inspections and enforcement.

The Water Quality Program works closely with communities, tribal governments, farmers and industry to develop clean water plans that meet federal requirements and restore beneficial uses of impaired waterways. While many of the program's strategies are carried out locally, such as the clean water plans, other strategies are implemented throughout the state, such as the regulation of wastewater treatment plants, septic system permitting to protect groundwater and the regulation of industrial discharges to the state's waters.

PROGRAM JUSTIFICATION AND LINK TO LONG TERM OUTCOMES

DEQ's Water Quality Program links to the Responsible Environmental Stewardship, Thriving Statewide Economy and Excellence in State

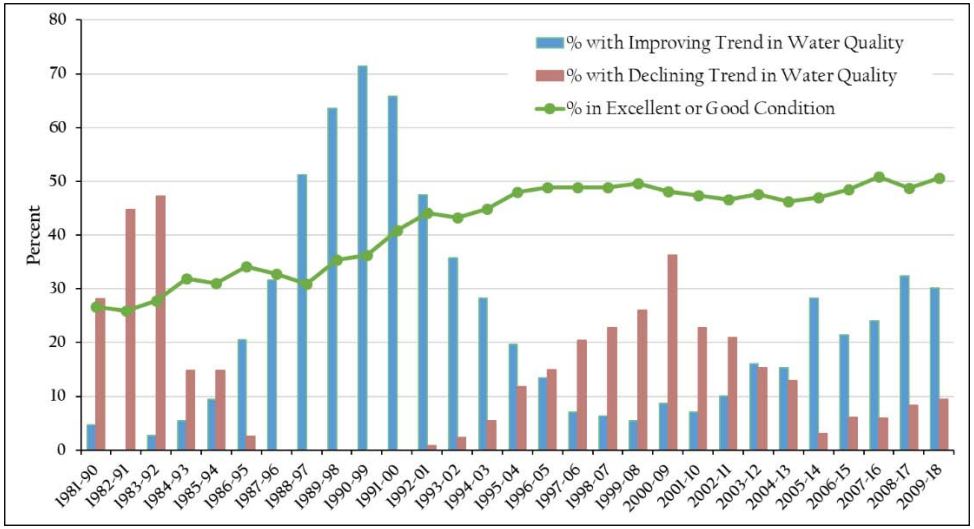
Government outcome areas by improving and protecting Oregon's water quality. The Water Quality Program accomplishes this by protecting surface water and groundwater resources, identifying river segments and riparian areas for protection, and working with local entities to restore water quality and habitat health.

Water quality has improved dramatically over the past 50 years, with significant improvements in the 1970s and 80s when DEQ began issuing industrial permits with discharge limits. The 1990s brought more improvements with DEQ's work in creating clean water plans leading to more stringent discharge limits, as well as changes in land-use management practices and restoration efforts that have resulted in improved oxygen levels and reduced bacteria and nutrient levels in Oregon's waters. Despite these successes, some problems remain. Many water bodies do not meet standards for temperature or sediment, and there are extensive areas of nutrient enrichment and pesticide contamination throughout the state, which are problems chiefly related to non-point sources (those without discharge permits). Toxics are also a concern. Recent monitoring efforts are finding new toxic contaminants such as flame retardants and pharmaceuticals in both groundwater and surface water. These chemicals can be harmful to both people and wildlife.

DEQ plays an important leadership role in developing water quality plans to help create a seamless water quality protection plan for Oregon. DEQ also works closely with the Oregon Water Resources Department and other state agencies to achieve the goals and objectives of Oregon's Integrated Water Resources Strategy. DEQ is implementing an outcome-based management system to reduce costs and improve program efficiency and effectiveness. This includes working with industry and local communities to develop innovative and collaborative approaches, such as water quality trading program efforts, to provide environmental benefit solutions with cost-effective strategies.

PROGRAM PERFORMANCE

The chart below shows statewide water quality condition trends summarized across monitoring sites. Between 1980 and 2000, upgrades to wastewater treatment systems for municipal and industrial point sources produced significant statewide water quality improvements. The trend reversal in 2000 suggests that nonpoint pollution, such as runoff from urban and rural lands, is driving water quality trends downwards. However, this trend appears to be reversing in recent years.



Water quality in Oregon's rivers and streams depends on a number of factors including land use. Overall, Oregon's water quality continues to improve in many areas due to clean water plans, permitting requirements that reduce pollution from industry and wastewater treatment plants, and programs to help local communities restore habitat and aging water treatment infrastructure. However, runoff from urban, farm and forest areas is challenging water quality in many areas, as is the detection of emerging contaminants, such as flame retardants and other chemicals that bio-accumulate in fish. Other key performance metrics include percent of individual and general wastewater permits that are current (2018: 87 percent; target: 90 percent), and water quality permit timeliness for individual permits only (2018: 17 percent; target: 50 percent).

ENABLING LEGISLATION/PROGRAM AUTHORIZATION

As required by the Clean Water Act, DEQ is required by the federal Clean Water Act to establish and update water quality standards, assess attainment, and develop Clean Watershed Plans (TMDLs) for waters not meeting standards. The U.S. Environmental Protection Agency authorizes DEQ to implement other federal Clean Water Act programs such as regulating wastewater discharges in Oregon through permitting,

inspection and compliance programs. State law establishes DEQ's groundwater protection authorities and authorizes DEQ to permit wastewater reuse and gray water systems. DEQ also administers financial assistance programs. The largest is the Clean Water State Revolving Fund, which provides low-interest loans to communities for wastewater treatment and other clean water projects.

PROGRAM FUNDING

DEQ's Water Quality Program receives revenue from general fund, lottery fund, federal and other sources, such as licenses, fees and revenue transfers from other state agencies. This includes program and competitive grants from the U.S. Environmental Protection Agency, some of which have state matching or maintenance-of-effort requirements.

The Water Quality Program budget in the 2021-23 Agency Request Budget includes general fund (42 percent), lottery fund (7 percent), federal funds (13 percent) and other funds (38 percent).

SIGNIFICANT PROGRAM CHANGES FROM 2019-21 TO 2021-23 FUNDING

The Agency Request Budget for the Water Quality Program for 2021-23 includes permanent position cuts due to Federal Fund revenue shortfalls, including: technical assistance and compliance assistance to the water quality permitting program (1.0 FTE); and administrative support to the DEQ headquarters water quality permitting and compliance programs (1.0 FTE). The ARB cuts positions due to Lottery Fund revenue shortfalls that the agency requests to restore, including: data analysis support for statewide TMDL development efforts and nonpoint source implementation (1.0 FTE): biological data collection for assessing watershed health (2.0 FTE); chemist analytical expertise at our laboratory supporting assessment of water, tissue and sediment samples via the high resolution GCMS technology (1.0 FTE); laboratory data management services that support evaluation and use of volunteer monitoring data, TMDL development, and the production of the Integrated Report (1.0 FTE).

The Agency Request Budget requests General Fund and fee increases to support additional positions for the water quality permitting program and the onsite septic system program.

The DEQ Water Quality Program is also requesting General Fund to:

- Improve services that support implementation of Clean Water Plans (TMDLs) around the state and increase capacity to develop high-priority TMDLs that otherwise will not be produced in a timely manner;
- Provide additional capacity within DEQs 401 Hydro and 401 Dredge and Fill programs for tracking policy and rule changes and developing strategies to maintain regulatory processes that are adequately protective of water resources;
- Support ongoing needs to maintain and replace aging equipment in DEQ's laboratory.

The Agency Request Budget also requests approval to procure loan management software to provide a more efficient and secure platform for the fund's large loan portfolio.

PROGRAM NARRATIVE

I. OVERVIEW OF WATER QUALITY

DEQ's Water Quality Program protects Oregonians' health and the environment by assessing environmental conditions through monitoring and scientific analysis; setting quality standards to ensure that water is clean; determining pollution control strategies and creating clean water plans with local communities; regulating industrial and municipal sources of water pollution through permits, inspections and enforcement.

The Water Quality Program works closely with communities, tribal governments, farmers and industry to develop clean water plans to meet federal requirements. While many of the program's strategies are carried out locally, such as the clean water plans, other strategies are implemented throughout the state, such as the regulation of wastewater treatment plants, septic system permitting to protect groundwater and the regulation of industrial discharges to the state's waters.

This program narrative provides a summary of core programmatic areas and policies currently in place to protect water quality, background information for decision makers and a summary of policy option packages proposed relating to water quality.

Limitation by fund type, positions and full-time equivalents

PROGRAM EXPENDITURES	2021-23 ARB
General Fund	36,174,062
Other Funds	32,505,995
Federal Funds	11,387,983
Lottery Fund	6,045,171
All Funds	86,113,211
Positions	249
FTE	242

A. OREGON'S WATER RESOURCES

Oregon ranks as the tenth largest state in the nation with 98,380 square miles. Oregon has approximately 300,000 miles of rivers and intermittent streams, about 12,000 lakes (including many pristine lakes in the High Cascade Mountain region), nine major estuaries and more than 480 miles of coastline.

Topic	Value
State surface area, square miles	98,380
Number of surface water bodies (1:24,000 scale)	77,189
Total miles of rivers and streams (1:24,000 scale) - Miles of perennial rivers/streams - Miles of intermittent (non-perennial) streams - Miles of ditches and canals - Border miles of shared rivers/streams	 77,374 216,879 9,454 541
Number of lakes/reservoirs/ponds* (1:24,000 scale)	11,989
Number of significant publicly owned lakes/reservoirs/ponds*	5,416
Acres of lakes/reservoirs/ponds (1:24,000 scale)	675,973
Acres of significant publicly owned lakes/reservoirs/ponds	589,913
Square miles of estuaries/harbors/bays	235
Miles of ocean coast	488
Acres of freshwater wetlands	1,408,442
Acres of tidal wetlands	72,945
Number of private groundwater wells installed for drinking water supply	238,031

Sources: Hydrography, USGS National Hydrography Dataset - High; Wetlands, USFWS National Wetlands Inventory (*- includes those lakes/reservoirs/ponds over 1 acre in size).

Groundwater is a less visible resource, but no less important. More than 95 percent of the available freshwater in the state resides underground in aquifers. As of 2017, groundwater uses accounted for 30 percent of all water used in Oregon. Over seventy percent of all Oregonians and rely on groundwater as their primary or secondary drinking water source, and over 90 percent of public water systems get their drinking water from groundwater. Groundwater also supplies the base flow for the state's rivers and streams.

B. KEY LEGAL REQUIREMENTS

Oregon Revised Statues Chapter 468B contains Oregon's clean water laws. These laws direct DEQ to implement the federal Clean Water Act as well as state policy. Federal requirements are primarily concerned with pollution of surface water, with a few exceptions. To regulate wastewater discharged onto land or underground, the state has adopted laws and rules covering land-applied wastewater, septic systems and groundwater protection. These state permits are called Water Pollution Control Facility permits.

C. WATER QUALITY STANDARDS

Establishing water quality standards for surface water is at the core of DEQ's water quality activities. The Water Quality program establishes standards to protect beneficial uses of water resources, such as drinking water, aquatic life and recreation. The program uses many tools to meet the standards and protect those uses. Staff perform the following water quality standards activities:

- Conduct standards reviews and rule revisions to establish and update scientifically based water quality standards
- Develop policy and procedures documents to ensure effective and transparent implementation of standards

D. WATER QUALITY ASSESSMENT

DEQ is required to assess all Oregon waters biennially, including identifying water bodies that do not meet water quality standards. DEQ uses existing data from a variety of sources to assess water quality. Temperature is the most common impairment. Water temperature is a critical aspect of the freshwater habitat of Pacific Northwest salmonids, a number of which the Endangered Species Act lists as threatened or endangered.

E. TOTAL MAXIMUM DAILY LOADS AND WATER QUALITY MANAGEMENT PLANS

Once a waterbody is identified as not meeting clean water standards, (placed on the 303(d) list), federal law requires states to develop a management plan to meet standards. This plan is called a total maximum daily load (TMDL), also known as a clean water plan. TMDLs describe the maximum amount of pollutants from municipal, industrial, commercial and surface runoff sources, including natural background that can enter the river or stream without exceeding water quality standards. DEQ develops TMDLs on a basin or sub-basin scale.

Implementing a TMDL often means revising industrial and municipal wastewater permits to incorporate revised permit limits. On agricultural land, plans are developed through the Oregon Department of Agriculture's Water Quality Management Program area plans and rules process. On state and private forestlands, the Department of Forestry has the lead in providing water quality protection through the Forest Practices Act. In urban areas, local governments take the lead in developing plans. The US Forest Service and the Bureau of Land Management develop water quality plans for lands under their jurisdiction.

Under most circumstances, TMDL implementation plans rely on landowners and land managers within a river basin. Local watershed councils, soil and water conservation districts, and other organizations carry out actions to meet the objectives of implementation plans.

F. WASTEWATER CONTROL

1. Wastewater permitting

DEQ's wastewater program regulates pollution on Oregon's waters from point sources. The term "point source" generally refers to wastewater discharged into water or onto land though a pipe or a discernible channel. These point sources operate under the terms of a federal National Pollutant Discharge Elimination System (NPDES) or state Water Pollution Control Facilities (WPCF) wastewater discharge permit issued by DEQ.

DEQ has had authority for NPDES permit issuance since 1974. As an authorized program, DEQ's NPDES permitting activities are subject to EPA oversight. To effectively protect water quality, DEQ must carry out four activities:

- Issue discharge permits that limit pollution to prevent harm to receiving waters and the beneficial uses of those waters (such as drinking, swimming, fishing and aquatic habitat)
- Inspect facilities and review discharge monitoring results
- Take prompt and appropriate enforcement actions when violations occur
- Provide essential technical assistance for facility owners and operators to help assure ongoing compliance

DEQ currently manages more than 5,000 water quality permits. The challenges of implementing the wastewater permitting program have increased over the years, with the growing number and types of permit and their increasing complexity. Achievement of program objectives requires effective development and implementation of water quality standards, water quality assessments, and TMDLs. Targeted program implementation is based on source-specific and watershed-specific priorities.

2. Pretreatment program

DEQ requires communities with a large industrial base or those that serve certain types of industries to develop and implement a management plan for controlling wastewater discharged from industries into publicly owned treatment works. The purpose is to prevent discharging of toxic wastes or wastes that could upset, inhibit, pass through without treatment or otherwise adversely affect the wastewater treatment system.

3. Biosolids program

The Biosolids program regulates wastewater solids and domestic septage that have undergone sufficient treatment to allow its beneficial use as a soil amendment or fertilizer through land application. Biosolids and domestic septage are regulated through NPDES or WPCF water quality permits issued by DEQ. DEQ also reviews and approves biosolids management plans and issues site authorization letters. Additionally, DEQ works with domestic wastewater treatment facilities to assure biosolids are adequately stabilized and land application operations and management meet federal and state regulations. DEQ requires wastewater treatment facilities to monitor and report on biosolids activities.

4. Underground injection control

The Underground Injection Control program protects drinking water sources and aquifers by providing oversight on the use of systems (such as dry wells, sumps and large onsite sewage systems) that discharge to the subsurface and may endanger groundwater quality. Federal regulation requires DEQ to keep an updated inventory of all injection wells and report them to the EPA. In Oregon, the majority of systems are associated with stormwater discharge. Owners or operators of systems need to obtain a state permit or written DEQ approval to operate qualifying systems that are rule authorized, and need written DEQ approval to properly close down an existing system.

5. 401 certification

Section 401 of the federal Clean Water Act requires any federally licensed or permitted activity that may result in a discharge to waters of the United States to receive a water quality certification from the state where the activity will occur to ensure the activity meets water quality standards. In Oregon, DEQ reviews proposed projects under this requirement. Nearly all such federal licenses or permits either come from the U.S. Army Corps of Engineers for dredge and fill activities or from the Federal Energy Regulatory Commission for hydroelectric or other proposed energy projects.

6. Operator certification

In 1987, the Oregon legislature adopted a law requiring that domestic sewage facilities operate under the supervision of a certified wastewater operator. DEQ determines requirements for certification, prepares and conducts exams and issues certificates.

7. Onsite septic systems

More than 30 percent of Oregonians dispose of their wastewater through onsite septic systems, primarily residential systems. DEQ regulates the siting, design, installation and ongoing operation and maintenance of onsite septic systems. Without careful maintenance, septic systems can fail prematurely and result in a public health hazard caused by polluted streams and groundwater. As of July 2020, DEQ directly manages the

onsite program in seven counties, referred to as "direct service" counties. Twenty-nine counties manage the program under contract with DEQ, referred to as "contract counties."

DEQ's responsibilities include:

- Processing septic system applications in the counties where DEQ provides direct service
- Providing technical assistance and oversight to local governments that contract with DEQ to conduct the onsite program within their jurisdictions
- Providing technical assistance, education and outreach to the public, other government agencies, manufacturers, licensed installers and pumper, maintenance providers and other organizations
- Implementing and overseeing the licensing program for onsite system installers and septic tank pumpers
- Responding to complaints, such as failing onsite systems and illegal installations of septic systems. Some complaints lead to formal enforcement and others are resolved with cooperation from the violator
- Working with Chemeketa Community College, the Oregon Onsite Wastewater Association and other stakeholders to provide continuing education opportunities for installer and maintenance provider certifications
- Participating in stakeholder conferences and meetings to provide education and outreach
- Reviewing new products for use in septic systems in Oregon

8. Compliance and enforcement

DEQ periodically inspects permitted sources and responds to complaints. When a permit violation occurs, DEQ may initiate enforcement action. In addition, as part of the its delegated responsibility to implement the federal NPDES program in Oregon, DEQ is required to provide EPA with regular reports on compliance activities.

9. Water reuse

Water reuse is the recycling of treated wastewater derived from domestic and industrial sources for beneficial purposes. The reuse of water for purposes such as irrigation as well as commercial and residential applications can be an environmentally sound way to manage wastewater, while conserving potable, surface water and groundwater supplies in Oregon. State regulations require a water quality permit for this option and allow the use of treated effluent for beneficial purposes. DEQ works with the Oregon Health Authority and Water Resources Department on the permitting of this practice. DEQ staff also work with municipal and industrial facilities to ensure proper operation and management of wastewater treatment facilities that pursue water reuse. Facility permits require management plans for water reuse.

G. FINANCIAL AND TECHNICAL ASSISTANCE

1. Clean Water State Revolving Fund Loan program

DEQ administers the Clean Water State Revolving Fund loan program that is capitalized primarily through federal appropriations. The CWSRF program assists local governments with solving water quality problems and applying for financial assistance. DEQ issued its first CWSRF loan in 1990, and since then has loaned more than $1.41billion to 192 Oregon communities, counties, irrigation districts and other public agencies and districts.

For 2021, DEQ will have approximately $248 million available to loan for eligible projects. DEQ is setting aside about $54 million of the total amount available in the fund to assist communities with a population of 10,000 or less. To date, 89 percent of funded projects address point source improvements (such as wastewater treatment and collection systems) and 11 percent address nonpoint source projects (such as irrigation improvements and stream bank restoration).

2. Nonpoint source pollution control

Section 319 of the federal Clean Water Act requires states to have nonpoint source management programs based on assessments of the amounts and origins of nonpoint source pollution in the state. Nonpoint source pollution comes from numerous diffuse sources such as runoff from roads, farms and construction sites. This type of pollution is thought to be the largest source of water quality impairment in Oregon and for the country. Federal grants cover the majority of cost for Oregon's nonpoint source program, which works with state and local agencies to protect and restore waters of the state. DEQ provides grant money to local organizations for nonpoint source projects such as public education

and watershed restoration. DEQ also uses a portion of these funds to perform the following activities:

- Characterizing nonpoint source problems and concerns
- Monitoring water quality
- Supporting development of best management practices
- Coordinating with other agencies (e.g., ODA and ODF) and stakeholders
- Helping to design and fund water pollution improvement projects
- Educating the public about nonpoint source pollution and how to prevent it

Federal grant funding for the program is contingent upon having a federally-approved nonpoint pollution control program. A lawsuit challenging federal funding of Oregon's conditionally approved nonpoint source program resulted in a reduction in the amount of Oregon's federal grant for this program beginning in 2015. This reduction will remain in place until Oregon's program is fully approved.

H. GROUNDWATER PROGRAM

More than 95 percent of Oregon's available fresh water is groundwater. Groundwater is an integral part of every watershed, providing base flow for Oregon's rivers as well as providing domestic, irrigation and industrial water for Oregonians. Seventy percent of Oregon's people depend on groundwater for their daily water needs via private, public and industrial wells. Groundwater can travel very slowly, and once contaminated, can be very difficult and expensive to clean up. As a result, contaminated groundwater may persist for tens, hundreds, or even thousands of years and may affect groundwater uses far from the origin of the contamination. This contamination affects not only the immediate uses of groundwater, such as drinking water supplies, but may also have pronounced effects on surface water quality.

Oregon's Groundwater Quality Protection Act of 1989 and the federal Safe Drinking Water Act establish elements for protecting Oregon's groundwater. These elements include:

- Implementation of groundwater management areas where the water quality has been degraded
- Statewide groundwater assessment
- Technical assistance to communities and watershed councils engaged in groundwater pollution prevention efforts

DEQ has primary responsibility for implementing groundwater protection in Oregon. DEQ uses a combination of programs to help prevent groundwater contamination from point and nonpoint sources of pollution, clean up pollution sources, and monitor and assess groundwater and drinking water quality. DEQ implements some programs through partnerships with the Oregon Health Authority, Oregon Water Resources Department, Oregon Department of Agriculture, Oregon State University and other state, local, and private organizations, businesses and individuals.

Oregon currently has three groundwater management areas: the Lower Umatilla Basin, Northern Malheur County and the Southern Willamette Valley. DEQ staff work with local stakeholders to develop and implement action plans, conduct regular groundwater monitoring and evaluation of groundwater quality trends in these areas and evaluate the effectiveness of the action plans. Staff also conduct education and outreach activities to increase awareness of groundwater issues within the three groundwater management areas.

I. SAFE DRINKING WATER ACT

The federal Safe Drinking Water Act includes funding for public drinking water supply system improvements to meet human health standards, identify public drinking water supply source areas and inventory potential contamination sources to reduce the risk of pollution to (or loss of) public water systems. DEQ receives federal funds through the Oregon Health Authority to conduct source water assessments and provides technical services associated with protecting the source areas.

The assessment reports identify potential sources of contamination and provide the basis for communities to develop plans for protection of their drinking water sources. The location of groundwater recharge areas and locations of the surface water intakes of all systems using lakes, rivers and reservoirs is available on a digital map for incorporation into land use

planning, designation of special areas and other program priorities at the local, county or state level. DEQ also uses the information in a variety of ways, including spill response, household hazardous waste collection, hazardous waste cleanup, underground storage tank cleanup and pollution prevention technical assistance for preventing contamination of public water supplies.

J. WATER QUALITY MONITORING

DEQ's Laboratory and Environmental Assessment Division collects and analyzes water samples to support DEQ's water quality program. DEQ augments its water quality data by using monitoring data from a wide variety of sources, including watershed councils and federal agencies. DEQ reviews all data to ensure that proper quality control protocols were used.

Water quality monitoring data provides the foundation for water quality management by providing information on the status and trends of water quality in Oregon. Monitoring is conducted to determine if water quality supports beneficial uses and if water quality standards are met. Streams that do not meet water quality standards are placed on the list of impaired waters and will have TMDLs developed for them. In order to develop TMDLs, studies must be conducted to determine the sources and quantities of pollutants affecting the water body and how those vary over time.

DEQ's water quality monitoring activities include:

- Regularly scheduled monitoring at a network of 131 locations throughout the state
- Monitoring for pesticides and emerging contaminants at public water supply source areas
- Monitoring at Groundwater Management Areas
- Monitoring harmful algae blooms in rivers, streams and lakes when requested to do so by the Oregon Health Authority
- Partnering with Oregon Health Authority to implement the Beach Bacteria Monitoring Program
- Providing training to watershed councils in monitoring techniques for stream assessments
- Implementing the toxics monitoring program
- Implementing a groundwater monitoring program
- Supporting the Pesticide Stewardship Partnership program by working with local stakeholders to collect and analyze stream samples from watersheds during pesticide application periods. Information is used by participants in the program to guide voluntary changes and local development of best management practices.
- Providing quality assurance sampling at approximately 30 landfills in Oregon
- Supporting studies to determine the relationship between water quality, habitat conditions and biological condition
- A variety of special studies, such as:
  - Collecting monitoring data in support of TMDL program needs in basins around the state
  - Compliance monitoring studies to determine compliance with permit conditions
  - Studies to measure the effectiveness of water quality protection programs and measures

K. INTERAGENCY COORDINATION

The water quality program coordinates with other state agencies and organizations for several reasons:

Pooling resources to achieve shared objectives. For example, the Pesticide Stewardship Partnership engages DEQ, Oregon Department of Agriculture, Extension Service, Soil and Water Conservation Districts, tribal and local governments, grower groups and watershed councils to use watershed monitoring data to inform and focus the implementation of pesticide best management practices to prevent water quality impacts. Similarly, this same group of entities is often involved in watershed restoration activities, where they pool their expertise and resources (human and financial) to design and implement restoration projects.

Partnering with another agency to implement a program. Under the Beach Monitoring Program, DEQ monitors coastal waters to protect beach-goers from exposure to harmful bacteria, and the Oregon Health Authority issues beach advisories if bacteria levels exceed safe levels. The Drinking Water Protection Program is another example where DEQ and OHA combine resources to provide communities with information they can use to prevent contamination of their drinking water sources.

Taking advantage of another agency's field presence and expertise to implement programs more efficiently. This occurs in a numbers of ways in the wastewater and stormwater permitting programs. For example, the Department of Geology and Mineral Industries implements DEQ's stormwater permits at gravel mining sites, ODA implements DEQ's Confined Animal Feeding Operations permit at feedlots and various cities administer DEQ's industrial stormwater permit within their jurisdiction. Similarly, there are instances where DEQ's field crews may collect samples for another agency, or vice versa, to reduce travel and field staff expenses.

II. WATER QUALITY PROGRAM OPTION PACKAGES

#120 IMPROVE WASTEWATER PERMITTING EFFICACY

This package is the second installment of investments needed to ensure that Oregon's wastewater permitting program is meeting federal requirements to protect public health and the environment, and is consistent with multi-biennium planning initiated by key stakeholders during the 2019 session. Further investment in permit development resources is necessary to achieve performance metrics on par with national norms and will improve DEQ's timeliness and quality of permit issuance and renewal. Also, additional resource capacity dedicated to technical assistance, compliance assurance and facility inspections is necessary to provide timely customer service and ensure the state's aquatic resources are being adequately protected.

#121 CLEAN WATERSHED PLANNING AND IMPLEMENTATION

This package builds capacity to improve water quality in areas not meeting standards by developing and implementing clean watershed plans known as TMDLs (Total Maximum Daily Loads). This package builds capacity to guide watershed restoration efforts by improving support services for TMDL implementation around the state, and also provides capacity to develop some high-priority TMDLs that otherwise will not be produced in a timely manner to meet commitments and provide water quality benefits for people and aquatic habitats.

#122 ENSURE PROTECTIVE ONSITE SEPTIC SYSTEMS

This package will improve capacity for DEQ to ensure that large onsite septic systems are properly functioning and prevent water pollution and public health risks. The additional resources will enhance permit development, plan review, inspections, technical assistance and customer service responsiveness. Increased capacity will also improve response time to complaints, surfacing sewage and public health threats. The coronavirus pandemic, with people spending increased time at home, has highlighted vulnerabilities associated with failing septic systems.

#123 SUPPORT WATER QUALITY CERTIFICATION CAPACITY

Federal agencies issuing licenses or permits for activities that result in a discharge into waterways must require applicants to seek and obtain certification from the applicable state that the activity will comply with state water quality standards. This package supports Oregon's certification program by funding the resources needed to maintain adequate protection of water quality. In response to recent changes in federal policy that reduce protections, Oregon will need to develop state rules if it wishes to maintain equivalent water quality protections. In addition to policy development, this package would also support updates to management requirements for hydroelectric projects that must respond to new water quality challenges, such as harmful algal blooms. This package also will fund the resources needed for DEQ to engage with federally recognized tribes, and to assure that Oregon complies with federal timelines for review.

#124 MODERNIZE CWSRF LOAN MANAGEMENT SOFTWARE

This package seeks limitation for the procurement of a commercial off-the-shelf loan portfolio management software to replace the Clean Water State Revolving Fund's (CWSRF) manual and outdated systems with a secure system that will increase efficiency, improve customer service and reduce risk for material errors.

#125 LOTTERY FUND RESTORATION

This package will restore (maintain) 5 FTE in DEQ's water quality program that cannot be sustained in the agency's current service level budget for 2021-23 due to projected lottery fund revenue shortfalls.

Restoring these positions will help DEQ maintain ongoing water quality monitoring activities and the current level of capacity to support nonpoint source pollution reduction efforts.

#160 SUSTAIN LABORATORY INFRASTRUCTURE SERVICES

This package funds badly needed infrastructure in Oregon's Environmental Science Laboratory. The package is designed to pay for replacing aging equipment at the laboratory while advancing technology in response to emerging demands from new threats to public health and the environment. In addition, the package funds the supplies and services costs of maintenance agreements and laboratory accreditation costs.

LOTTERY, OTHER FUND, AND FEDERAL FUND REVENUE NARRATIVE

HYDROELECTRIC CERTIFICATION FEES

Two fees fund DEQ's hydroelectric certification activities: annual fees (ORS 543, ORS 543A, and ORS 536) and application fees (ORS 543A and ORS 468.065(3)). One annual fee is an ongoing charge for the use of public waters. Hydroelectric project operators pay this fee to the Oregon Water Resources Department based on the theoretical horsepower a project can produce. Part of this fee is passed through to DEQ, which uses it primarily to pay for agency program policy development and ongoing programmatic expenses. Applicants for licensing or re-licensing of hydroelectric facilities pay application fees for individual projects regulated under the Federal Energy Regulatory Commission or for renewing expiring individual water rights. These fees are triggered at 30 to 50 year intervals for FERC licenses and 10 to 30 year intervals for projects that have only a water right. Once DEQ issues a certification, most project operators pay DEQ a project specific fee annually for a defined duration to oversee implementation of the certification conditions.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$225,877	$970,954	$138,358	$223,035	$835,438
7/1/21 - 6/30/23	$10,000	$1,578,491	$138,482	$516,472	$933,537

DRINKING WATER PROTECTION

The federal Safe Drinking Water Act includes funding for public drinking water supply system improvements to meet existing and future human health standards. Funding is included to enable public drinking water supply source areas to be identified and possible contamination sources inventoried in order to develop strategies to reduce the risk of pollution and/or loss of public water systems. DEQ will assist communities with protecting their public drinking water supplies through the use of the site-specific information derived from the assessment process, the development of outreach programs and tools, the integration of drinking water protection with other agencies and other DEQ programs (such as emergency response and cleanup of hazardous waste sites) and working with county and community officials to integrate drinking water protection strategies into local planning and decisions. This work is done in partnership with the Oregon Health Authority. This revenue is transferred to DEQ from Oregon Health Authority.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$1,629,749	$257,416	$100,688	$1,271,645
7/1/21 - 6/30/23	$0	$1,715,365	$268,453	$0	$1,446,912

WASTEWATER DISCHARGE PERMIT FEES

DEQ is authorized by ORS 468.065 to collect fees to pay for the cost of the Water Quality Permit program, which covers industrial, domestic and stormwater wastewater discharges. These fees fund over half of the cost of the Water Quality Permit program. State general funds and federal funds cover the remaining costs. ORS 468B.051 authorizes the Environmental Quality Commission (EQC) to increase fees up to three percent not more than once each calendar year to cover the anticipated increase in the cost of administering the permit program.

DEQ collects permit processing fees for new permit applications and permit modifications, and annual fees from industrial, commercial and municipal facilities covered by National Pollutant Discharge Elimination System and Water Pollution Control Facilities permits. The fee schedule may be found in OAR 340-045-075 and OAR 340-071-0140(4).

A Blue Ribbon Committee on wastewater permitting provided recommendations to the EQC and Oregon Legislature on permit fees in 2005, including authorizing an annual up-to-three percent fee increase and maintaining a funding ratio of 60% permit fees and 40% public funding. Over time, however, the three percent increase in fees generally fails to match increases in program costs. As a result, in 2015 the Legislature authorized a 12 percent fee increase and additional General Fund to maintain existing staffing level and restore the 60/40 funding balance. That fee increase took effect in January 2016, and supplanted the legislatively authorized up-to-three percent fee increases for 2015 and 2016. The EQC adopted a 3% fee increase effective November 2017. The EQC adopted a 3% annual fee increase coupled with an additional increase in September 2018 to support program enhancements in 2017-19 policy packages 125 and 120. The EQC adopted a 3% fee increase effective November 2019. Most recently, in July 2020, the Environmental Quality Commission adopted a fee increase that included the annual 3% fee increase, and an additional fee increase to support 2019-21 policy option packages 122 and 127.

The revenue estimate for the 2021-23 current service level includes estimated revenue from the statutorily authorized annual three percent fee increases with assumed effective dates of November 1, 2021 and between July 1 and November 1, 2022.

DEQ proposes increasing wastewater permitting fees in two policy packages to phase-in new positions to support wastewater permitting program improvements. These fee increases would be in addition to the annual wastewater permit fee increases authorized by ORS 468B.051. The size of the fee increase for any individual fee-payer will be influenced by several variables such as the elements of the policy packages authorized by the legislature, the implementation dates of the fee increases, and how the revised fee table is structured. The two packages include:

- Policy package 120 would phase-in six new positions that will provide resources dedicated to permit development (individual and general), technical assistance, compliance verification and better alignment of program resources to address pretreatment, biosolids, and water reuse components of permitting program responsibilities.
- Package 122 would phase-in two new positions to improve capacity for DEQ to ensure that large onsite septic systems are properly functioning and prevent water pollution and public health risks.

If all elements of the two packages are approved, DEQ estimates a need for approximately $964,000 in new fee revenue in 2021-23. DEQ's annual permit

fee revenue baseline is estimated to be approximately $8.8 million in FY2022. If a fee increase was implemented on July 1, 2022, a fee revenue increase of approximately 11% would generate the $964,000 in new fee revenue in the 2021-23 biennium. This fee increase would be in addition to the legislatively authorized increase for wastewater permitting fees of up to three percent per calendar year and could be higher if the effective date is delayed.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$1,853,046	$14,993,016	$2,386,938	$1,199,076	$13,260,048
7/1/21 - 6/30/23	$1,853,046	$18,127,505	$2,660,087	$1,737,475	$15,582,989

401 CERTIFICATION – DREDGE AND FILL FEES

Activities that are subject to federal permits or licenses and which may cause a discharge to waters of the United States must obtain certification from DEQ under Section 401 of the Clean Water Act that the activity will be in compliance with state water quality requirements. When reviewing projects pursuant to issuance of a 401 certification, DEQ evaluates and includes conditions on dredge and/or fill proposals to ensure compliance with state water quality standards, programs or other requirements. Fees may be collected to conduct this evaluation and provide the necessary certification. ORS 468B.047 authorizes the Environmental Quality Commission to establish a schedule of fees required for state certification by rule (OAR 340-048-0055).

The Environmental Quality Commission adopted a revised fee schedule for DEQ's removal-fill 401 certification program in October 2012 that took effect on July 31, 2013. The fee schedule assesses 401 certification fees according to project complexity and the amount of staff time needed to process a certification.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$250,000	$1,318,190	$191,027	$340,017	$1,037,146
7/1/21 - 6/30/23	$716,109	$1,456,156	$194,030	$825,217	$1,153,018

OREGON ENVIRONMENTAL LABORATORY ACCREDITATION PROGRAM

Chapter 1063, 1999 Session Laws established the Oregon Environmental Laboratory Accreditation Program (ORELAP), and the Oregon Administrative Rules 333-64-005 through 0065 regulating this program were adopted in October 1999. According to these regulations, ORELAP is accrediting environmental testing laboratories through the joint efforts of the Oregon Health Authority, Oregon Department of Environmental Quality and the Oregon Department of Agriculture, with OHA's Public Health Laboratory (PHL) serving as home for ORELAP's administrative office. All drinking water laboratories must be accredited. The EPA Drinking Water program has chosen to accept ORELAP accreditation. Oregon moved all drinking water labs under ORELAP and, in 2004, eliminated the separate drinking water certification program. EPA continues to provide drinking water grant money (through PHL) to help defray the cost of ORELAP. An interagency agreement provides the working agreement and funding arrangement to implement rules for accrediting laboratories that analyze drinking water samples from public water systems pursuant to OAR 333-061-0035. This agreement establishes a not to exceed amount for the transfer of federal as other funds and fee revenue to DEQ. Accreditation is voluntary for other environmental testing laboratories, including those that analyze wastewater, solid and hazardous waste and air samples. An interagency agreement between OHA and DEQ determines how accreditation fees are allocated. Because this is a voluntary program, accurate revenue projections are difficult to estimate.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$74,745	$165,000	$17,968	$116,704	$105,073
7/1/21 - 6/30/23	$31,548	$202,396	$19,225	$75,023	$139,696

MISCELLANEOUS OTHER FUNDS

ORS 468.073 allows DEQ to enter into agreements with any applicant, permittee or regulated party to enable the agency to expedite or enhance a regulatory process. The agreements must provide for payment to DEQ for cost of services voluntarily requested. Receipts authority may be used to enhance or expedite virtually any environmental activity that DEQ is authorized to carry out, but excludes activities normally provided in the ordinary course of business. Examples of environmental services that may be eligible for receipts authority include: development of a Total Maximum Daily Load (TMDL) for a water body out of the priority order established by DEQ; studies to determine if pollution trading is feasible; studies to determine actions that may qualify as supplemental environmental projects on request from a source (supplemental environment projects are performed in lieu of part of a civil penalty); and studies of groundwater impacts prior to submission of a wastewater discharge permit application.

ORS 468.035 allows DEQ to conduct and prepare - independently or in cooperation with others- studies, investigations, research and programs pertaining to the quality and purity of the air or the waters of the state and to the treatment and disposal of wastes. It also directs DEQ to serve as the agency of the state for receipt of moneys from the federal government or other public or private agencies for the purposes of air and water pollution control, studies or research. The Water Quality Program collaborates with other state agencies, local and tribal governments, and private agencies. Examples have included: cooperation with Oregon Health Authority to monitor coastal beaches for bacteria contamination; collaboration with Oregon Department of Agriculture and other state, local and tribal agencies to monitor and reduce pollution from pesticides and to collect and safely dispose of legacy and surplus pesticides; an interagency agreement with Oregon Department of Transportation to provide regulatory oversight and compliance assistance to ODOT programs and projects; working with other federal and state agencies and private organizations to develop water quality trading policies and protocols; and monitoring and analysis of water samples from other state, local and private agencies for water pollution, including persistent pollutants and blue-green algae. Because many of these projects are voluntary, accurate revenue projections are difficult to estimate.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$127,539	$3,001,874	$471,787	$144,306	$2,513,320
7/1/21 - 6/30/23	$58,328	$2,846,619	$392,880	$190,020	$2,322,047

CLEAN WATER STATE REVOLVING FUND ADMINISTRATION

An annual loan fee, equal to one-half of one percent of the unpaid balance of a loan, pays for administrative costs of operating the Clean Water State Revolving Fund program, including reviewing application materials, disbursing funds, managing construction, completing the performance certification process and managing the portfolio of loans during the repayment period. The fee is established in OAR 340-054-0065. The revenue estimate for 2021-23 is based upon the portfolio of loans that existed in 2019-21.

The program also uses funds that are available under the Title VI of the Federal Clean Water Act to cover the cost of operating the Clean Water State Revolving Fund program in Oregon up to a maximum of four percent (4%) of the total in capitalization grants received by the state. Because the funds are drawn from the Clean Water State Revolving Fund, they are expended as Other Funds.

The 2021-23 revenue estimate includes a $1,449,000 revenue transfer from the Non Limited budget in package 182 to the Water Quality budget to support package 124, "Modernize CWSRF Loan Management Software."

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$2,197,403	$4,972,778	$786,483	$1,805,840	$4,577,858
7/1/21 - 6/30/23	$2,185,688	$6,200,566	$816,510	$1,377,786	$6,191,958

SEWERAGE WORKS OPERATOR CERTIFICATION FEES

ORS 448.410 authorizes collection of Sewage Treatment Works (wastewater system) Operator Certification fees. The statute requires the Environmental Quality Commission to adopt rules for operator certification and to establish fees. DEQ uses the fees to evaluate applicants' qualifications, identify skills and knowledge needed to operate wastewater systems, communicate with the companies that develop and administer examinations, issue and renew certificates, classify wastewater systems, maintain rosters of classified systems and certified persons, and track compliance with certification requirements. Fees come from two sources: certified operators and their employers (permit holders/system owners). The complete fee schedules can be found in OAR 340-049-0065. The Environmental Quality Commission adopted a revised fee schedule for the sewage works operator certification program in December 2012. Prior to that, DEQ had not increased fees since 2002.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$374,077	$676,000	$102,675	$366,400	$581,002
7/1/21 - 6/30/23	$457,951	$665,414	$105,841	$370,298	$647,226

ONSITE SEPTIC SYSTEM FEES

Fees are assessed on a variety of activities in support of the Onsite Septic System program. These activities include:

- Licensing of wastewater treatment system installers and pumpers (ORS 454.695 and 454.745)
- Site evaluations and permits as required for the construction of onsite septic systems (ORS 454.655 and 454.745)
- Authorization Notices required for re-connection, increased flow, or change in use of an existing onsite septic system (ORS 454.625 and 468.020)
- Reviewing and consideration of variance applications (ORS 454.657 and 454.660)
- Fees for certain reports (ORS 454.755)
- Reviewing and approving products used in septic systems, such as septic tanks and alternative treatment technologies (ORS 454.615 and 454.745)

With the exception of the licensing fees and product review/approval fees, all fees are paid by owners of onsite systems. The complete fee schedule may be found in Tables 9A-F as referenced in OAR 340-071-0140. The Environmental Quality Commission adopted revisions to the Onsite program fee schedule in September 2017, which were ratified by the legislature during the 2018 Regular Session.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$636,246	$3,863,456	$623,295	$470,031	$3,406,376
7/1/21 - 6/30/23	$1,400,000	$3,490,610	$623,595	$564,200	$3,702,815

UNDERGROUND INJECTION CONTROL FEES

ORS 468B.195 establishes statutory authority for DEQ to charge fees for administering the underground injection control program of the federal Safe Drinking Water Act, 42 U.S.C. 300h et seq., and federal regulations or guidelines issued pursuant to the Safe Drinking Water Act. Fees were established in ORS 468B.196 until the Environmental Quality Commission adopted the fees by rule in OAR 340-045-075 in September 2017. The Environmental Quality Commission adopted a seven percent increase in September 2018 that was ratified by the Legislature during the 2019 Regular Session.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$75,591	$340,000	$51,440	$79,742	$284,409
7/1/21 - 6/30/23	$150,000	$363,636	$67,734	$60,105	$385,797

LOTTERY FUND

Lottery Fund supports portions of the Total Maximum Daily Load development and implementation, water quality monitoring, watershed-based toxics monitoring, and water quality permitting programs. The Agency Request Budget includes a revenue shortfall (070) package that reduces Lottery Fund limitation by $1,543,776 (5.0 FTE) to account for a decline in lottery revenue and increased costs. DEQ is requesting to restore these positions in policy option package 125.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$5,322,214	$756,701	$21,392	$4,544,121
7/1/21 - 6/30/23	$0	$6,045,171	$886,249	$0	$5,158,922

FEDERAL NONPOINT SOURCE IMPLEMENTATION FUNDING (SECTION 319 GRANT)

Under Section 319 of the Clean Water Act, EPA provides grants to states to implement nonpoint source programs. These federal grants require a 40 percent state match (of cash or in kind services). Grants are used for high priority TMDL development and implementation activities, technical assistance and public outreach and education on watershed protection and improvement projects. The amount of annual funding and grant eligibility is subject to EPA's budget. Overall federal appropriations for the 319 grant program have declined 30 percent since federal fiscal year 2003.

(Note: On January 30, 2015, the National Oceanic and Atmospheric Administration (NOAA) and the United States Environmental Protection Agency (EPA) concluded that the State of Oregon had not submitted a fully approvable Coastal Nonpoint Pollution Control Program as required by section 6217(a) of the Coastal Zone Act Reauthorization Amendments of 1990 (CZARA), 16 U.S.C. 1455b. NOAA and EPA found that the State had not adopted additional management measures applicable to forestry that are necessary to achieve and maintain applicable water quality standards under Clean Water Act section 303 and to protect designated uses. In July 2015, EPA notified DEQ that EPA would be withholding $631,500 of Oregon's Fiscal Year 2015 Clean Water Action Section 319 grant appropriation until NOAA and EPA determine that Oregon has provided sufficient indication that the state is taking steps to address shortfalls in its Coastal Nonpoint Pollution Control Program. EPA has withheld approximately $500,000 from each of Oregon's Fiscal Year 2016 through 2020 appropriations. The Agency Request Budget retains the limitation for the grant with the expectation that Oregon's coastal nonpoint source program will achieve NOAA and EPA approval during 2021-23.)

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$4,758,467	$462,087	$0	$4,296,380
7/1/21 - 6/30/23	$0	$4,604,604	$515,884	$0	$4,088,720

FEDERAL WATER POLLUTION CONTROL PROGRAM SUPPORT FUNDING (SECTION 106 GRANT)

DEQ has received an annual federal grant from the EPA and its predecessor agencies for many years to offset part of the costs of operating eligible portions of the state's Water Quality Control program. Eligible portions include permitting activities, standards, monitoring, assessment, enforcement, inspections, training, technical assistance and water quality planning. Grant amounts are determined by formula allocation of national appropriations authorized by Section 106 of the Federal Clean Water Act. DEQ estimates of federal funds are based on the most recent funding projections by EPA for Oregon. The base appropriation for the Section 106 Grant has been in a minor decline since federal FY2011, resulting in federal revenue shortfalls in DEQ's biennial budgets, including the 2021-23 budget. Revenue shortfall package 070 in this Agency Request Budget eliminates two positions (2.0 FTE). DEQ is projecting flat appropriations for the grant years that support the 2021-23 budget.

A minimum non-federal funding level for the Water Quality Program (excluding subsurface and funds used to match other grants) of $512,951 per year must be maintained in order to qualify for the 106 program grant funds.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$6,469,823	$928,351	$54,348	$5,487,124
7/1/21 - 6/30/23	$0	$6,310,015	$898,204	$67	$5,411,744

FEDERAL UNDERGROUND INJECTION CONTROL GRANT

The Federal Safe Drinking Water Act establishes funding to states for programs to regulate underground waste disposal, which may pollute public water, particularly groundwater. ORS Chapter 468 gives DEQ responsibility to control such waste discharges with state permits. EPA delegated the UIC program to DEQ on October 9, 1984. DEQ provides the 25 percent state match for this federal grant through in-kind services. DEQ's estimate of federal funds is based on the most recent funding projections by EPA for Oregon. Oregon's appropriation remained virtually flat from federal fiscal year 2001 until 2015, when EPA revised the allocation formula, which increased Oregon's share approximately 25 percent.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$307,671	$49,179	$0	$258,492
7/1/21 - 6/30/23	$0	$277,727	$42,528	$0	$235,199

FEDERAL WATER QUALITY MANAGEMENT PLANNING FUNDING (SECTION 604(B) GRANT)

Clean Water Act, Section 604(b) funds are awarded to state water quality management agencies to carry out water quality management planning. EPA reserves under Section 604(b) for each state an amount not to exceed one percent of the amount allotted and available for obligation for water pollution control revolving loan funds or $100,000, whichever is greater, for the states to carry out water quality management planning. There are no match requirements associated with this funding source. This funding is used by DEQ for statewide planning and management of the Total Maximum Daily Load (TMDL) program and to support water quality management planning projects, including watershed status reports and action plans.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$417,498	$38,807	$0	$378,691
7/1/21 - 6/30/23	$0	$448,527	$41,666	$0	$406,861

FEDERAL WATER QUALITY - OTHER GRANTS

EPA and other federal agencies periodically solicit proposals for a variety of federal grant programs. DEQ has historically applied for and been awarded grants to conduct water quality studies and other special projects and expects to expend some of these grant dollars in 2021-23, although federal appropriations for these grant programs have been drastically reduced in recent years. DEQ has used these funds to accomplish high priority agency work such as program improvement and streamlining efforts, augmenting existing water quality protection efforts, development and testing of innovative approaches to water quality protection, enhanced use of electronic databases and other information technology innovations, and clean water protection and enhancement activities, including water quality monitoring and Total Maximum Daily Load (TMDL) development. Match requirements on these grants range from no match to 100 percent match. Examples of projects funded by special grants include:

- Implement effluent trading in a wastewater permit
- Monitor mercury in the Willamette Basin, and characterize ambient and point source mercury levels
- Conduct activities in support of TMDL development, including data collection, modeling and water quality studies
- Coordinate watershed-based permitting, including the development of a permit issuance plan, rule revisions, performance measures and statewide policies or program guidance
- Populate and enhance the discharge monitoring system and conduct other activities necessary to meet water quality data management requirements
- Enable electronic reporting of discharge monitoring reports
- Develop guidance for mercury minimization plans for designated management agencies
- Enhance implementation planning guidance for designated management agencies
- Conduct activities to help implement the statewide monitoring strategy
- Improve data management and information systems
- Assess contaminant sources and ecological conditions along tributaries and the main stem of the Columbia River
- Monitor and assess the status and trends of ecological resources using the Environmental Monitoring and Assessment Program design; examples include the Coastal Environmental Monitoring and Assessment Program, which studied randomly selected sites from Oregon's estuaries and near-coast ocean, and the EMAP Western Pilot Project, which focused on wade able streams in the John Day Basin and statewide
- Development of a TMDL strategy for addressing harmful algae blooms in Oregon lakes
- Ensure compliance with the 401 the water quality certification program through outreach and training

The 2013-15 Legislatively Adopted Budget eliminated the Cross Program budget unit and allocated the Exchange Network grant resources to the Water Quality program. DEQ uses federal grants to cooperatively develop a system for information sharing among EPA, the 50 states and other regulators, known as the National Environmental Information Exchange Network. The data exchange allows states to meet federal mandates on data reporting and provides data access nationwide. The Exchange Network allows information needs to be met efficiently, avoiding wasted and duplicative work. Highlights of DEQ's accomplishments with the Network include "one click" report generation for hazardous waste and facility data, real-time access to some air monitoring data, elimination of the requirement for business to report separately on toxic releases to the state fire marshal and EPA (now one report for both) and a single point to access water monitoring data from multiple sources, including well testing related to real estate transactions.

These grants also include a federal grant from EPA for beach monitoring. DEQ cooperates with Oregon Health Authority to monitor coastal beaches for

bacteria contamination, and became the receiving agency for the federal grant in 2018.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$1,325,698	$84,986	$0	$1,240,712
7/1/21 - 6/30/23	$0	$1,331,454	$85,995	$0	$1,245,459

PROGRAM ESSENTIAL PACKAGE NARRATIVE

VACANCY FACTOR AND NON-PICS PERSONAL SERVICES (#010)

Purpose: To apply adjustments to personal services costs that are not generated by the Position Inventory Control System:

- Updates the vacancy factor to project budget savings reasonably expected from staff turnover
- Applies the standard general inflation factor of 4.3 percent to non-PICS generated personal services costs, such as temporaries, overtime and shift differential
- Adjusts for changes in the contribution for debt service on the Public Employee Retirement System pension obligation bonds
- Adjusts for mass transit taxes (excluding federal funds)

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
010	$331,740	$49,792	$300,225	$72,353

Staffing impact: None

COST OF PHASED-IN PROGRAMS OR ONE-TIME INCREASES (#021)

Purpose: To apply non-Position Inventory Control System related budget adjustments to the cost of the program above the 2021-23 Base Budget level, after adjustments are made for start-up costs or other one-time expenditures funded in 2019-21.

How accomplished: After removing start-up or other one-time expenditures, ongoing services and supplies are biennialized to represent a full biennium's costs.

This package phases in $229,572 of services and supplies associated with 2019-21 packages:

- "Minimize impacts from urban and highway stormwater (#120)"
- "Setting and implementing water quality standards (#122)"
- "Effectively managing the CWSRF loan portfolio (#125)"
- "Klamath basin water quality improvements (#126)"
- "Water Quality permit program improvements (#127)"
- "Developing and implementing clean water plans (#129)"

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
021	$132,865	$0	$96,707	$0

Staffing impact: None.

COST OF PHASED-OUT PROGRAMS OR ONE-TIME ELIMINATIONS (#022)

Purpose: To apply non-Position Inventory Control System related budget adjustments to activities that phase-out in 2021-23, or eliminate one-time expenditures from the 2019-21 budget.

How accomplished: This package removes ongoing services and supplies associated with positions eliminated during the 2019-21 biennium, including limited duration positions. The package also removes one-time expenditures, such as professional services, and removes reconciliation adjustments not intended to continue into the 2021-23 biennium.

This package makes adjustments for expenditures related to 2019-21 packages:

- "Minimize impacts from urban and highway stormwater (#120)"
- "Setting and implementing water quality standards (#122)"
- "Water Quality permit program improvements (#127)"
- "CWSRF loan management software (#163)"

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
022	$(58,128)	$0	$(823,344)	$0

Staffing impact: None.

TITLE: INFLATION AND PRICE LIST ADJUSTMENTS (#031, 032, 033)

Purpose: To apply inflation and price list adjustments to services and supplies, capital outlay and special payment amounts in the 2021-23 Base budget.

How accomplished: Package 031 applies standard inflation, state government service charge and other price list adjustments as follows:

- General inflation of 4.3 percent
- Professional service inflation of 5.7 percent
- Attorney general inflation as established
- State government service charge price list adjustments
- Central government service charge price list adjustments
- Self-support rent agreement price list (DEQ Laboratory Facility)

Package 032 applies above standard inflation with BAM analyst approval.

Package 033 applies inflation rates requiring Exception Committee approval.

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
031	$650,974	$82,938	$282,551	$204,772
032	$0	$ 0	$ 0	$ 0
033	$505,649	$97,009	$ 0	$ 0

Staffing impact: None

FUND SHIFTS (#050)

Purpose: To record position/budget shifts among funding types within the program.

How accomplished: This package shifts positions and services and supplies between fund types and between SCRS to reflect changes in work and funding.

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
050	$5,757	$(1,074)	$52,016	$(56,408)

Staffing impact:

Total FTE	General Fund	Lottery Fund	Other Fund	Federal Fund
0.23	0.58	(0.52)	0.20	(0.03)

Program Adjustment Package Narrative

Revenue Shortfalls (#070)

Purpose: The package includes Lottery Fund and Federal Fund expenditure reductions necessary to adjust current service level to available revenue. Where appropriate, an ending balance is maintained to allow continuity of the program into the next biennium.

How accomplished: Package 070 reduces limitation through reductions of 7.0 FTE.

The package reduces Lottery Fund limitation by $1,543,776 (5.0 FTE) to account for a decline in lottery revenue and increased costs. DEQ is requesting to restore these positions in policy package 125. This package 070 eliminates:

- One (of two) biomonitoring sampling positions (1.0 FTE) at the DEQ Laboratory that implements water quality and biological data collection efforts used for assessing watershed health. This information is used by state and federal agencies and local stakeholders to guide watershed restoration efforts and help ensure resources are strategically applied to achieve salmon recovery and water quality objectives.
- One position (1.0 FTE) at the DEQ Laboratory that provides data management services that support evaluation and use of volunteer monitoring data. This position also plays an important role in support of TMDL development and production of the Integrated Report.
- The second (of two) biomonitoring sampling positions (1.0 FTE) at the DEQ Laboratory that implements water quality and biological data collection efforts used for assessing watershed health. This information is used by state and federal agencies and local stakeholders to guide watershed restoration efforts and help ensure resources are strategically applied to achieve salmon recovery and water quality objectives.
- One position (1.0 FTE) that supports TMDL development, which will reduce agency capacity to meet a range of TMDL development priorities including a court-mandated scheduled for temperature TMDLs. Loss of this position would negatively affect TMDL development and nonpoint source implementation support efforts statewide.
- One position (1.0 FTE) that supports the laboratory's ability to analyze water, tissue and sediment samples via the high resolution GCMS technology. The position monitors for low levels of bioaccumulative toxics such as PCBs, dioxins / furans and PBDE flame retardants. It also supports DEQ's role as the drinking water primacy laboratory for dioxins / furans. The drinking water rules require states to have a primacy laboratory for all contaminants with maximum contaminant levels (MCLs). The Oregon Health Authority and the State of Idaho will need to find a replacement laboratory for this requirement.

The package reduces Federal Fund limitation by $1,348,940 to account for a decline in federal revenue and increased costs. Federal Clean Water Act Section 106 Water Pollution Control grants and appropriations for water quality studies and special projects have declined since federal fiscal year 2011. CWA Section 319 Nonpoint Source Pollution Control grants have also been steadily declining. Additionally, EPA has penalized Oregon for several years for not having an approved Coastal Zone Management Program by redistributing approximately 30 percent of Oregon's allocation to other states. This package reduces limitation related to the slow decline, but does not reduce DEQ's budget to reflect the penalty because the state anticipates achieving EPA/NOAA approval of Oregon's program during 2021-23. This package also makes adjustments to DEQ's budget to reflect reductions in the amount of Federal Beach Bacteria Monitoring Grant and Federal Exchange Network Grant allocations to Oregon.

This package would eliminate one Federal Fund position (1.0 FTE) that provides statewide guidance for compliance activities related to the water quality permitting program. This position is responsible for completing and submitting various water quality federal reports and assuring the quality of compliance and enforcement data sent to EPA. Additionally, this position is the technical and compliance assistance expert for mining in the state's waters. The reduction of this position would primarily impact the agency's technical capacity informing mining in the state's waters.

This package would eliminate one Federal Fund position (1.0 FTE) that provides administrative support to the DEQ HQ WQ permitting and compliance programs. The position: performs a variety of clerical

functions; processes correspondence, reports, memos or other information; responds to inquiries about specific agency and program information and directs inquiries as necessary; and receives incoming calls and emails and routes to appropriate staff.

The package eliminates $629,080 of special payment limitation related to federal 319 Nonpoint Source Implementation grants to reflect the long, gradual reduction in appropriations to Oregon.

The package reduces temporary appointment limitation and services and supplies limitation related to the federal Beach Monitoring Grant, the federal Exchange Network Grant and the federal CWA Section 106 national aquatic resource surveys where federal allocations have not kept pace with DEQ's cost increases.

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
070	$ 1,265	$ (1,543,776)	$ 0	$ (1,256,217)

Staffing impact:

Total FTE	General Fund	Lottery Fund	Other Fund	Federal Fund
(7.00)	0	(5.00)	0	(2.00)

POLICY OPTION PACKAGE 120 NARRATIVE

TITLE: IMPROVE WASTEWATER PERMITTING EFFICACY
PRIORITY RANK – OTHER FUND/GENERAL FUND: 14

Purpose: This package is the second installment of investments needed to ensure that Oregon's wastewater permitting program is meeting federal requirements to protect public health and the environment. DEQ is operating under a federal court order to bring wastewater permits in Oregon up to date. Although some progress has been made, Oregon has had one of the worst records in the nation for out of date permits – resulting in wastewater discharges that do not meet current standards and that contribute to public health and environmental threats in our rivers, streams and lakes. Having many permits that are out of date also creates instability and uncertainty for local governments and businesses operating these facilities who may be faced with major capital expenses for upgrades when the permits finally are renewed.

Over the past four years, DEQ has made substantial changes in its program to improve efficiencies based on recommendations from two external reviews and ongoing process improvement work within the agency. However, both external reviews found that process improvements alone would not be enough to reverse the long-standing problem of old permits, and that additional staffing also was needed.

In 2019, DEQ worked closely with local partners to develop a proposed package of state General Fund and fee revenue to fund a portion of the new staffing needed, and this proposal was approved by the 2019 legislative assembly. DEQ and local partners proposed spreading investments over multiple biennia, however, recognizing that fee increases for local wastewater providers should be spread over time. This 2021-23 package is the second installment of that effort.

Background

In 2017, over eighty percent of the federal wastewater permits in Oregon were more than five years old (the federal permit term), one of the worst records in the nation. That percentage has been reduced to around 70 percent today, but there is still a long way to go to bring the program into line with national norms. Oregon was sued in federal court because of its poor track record, and that litigation resulted in a federal consent judgment that requires the state to meet a schedule over a ten-year period for issuing updated permits. DEQ is in compliance with that schedule at present, however adequate resources are one important aspect of satisfying this responsibility and sustaining core permitting program activities.

DEQ has long struggled with a large backlog of old, out-of-date, federal wastewater permits. In 2015, the Oregon Legislature directed DEQ to hire an independent consultant to review this program and make recommendations on how to improve NPDES permit quality and timeliness. This evaluation culminated in November 2016 with recommendations and a proposed implementation plan. The recommendations included short-term and long-term solutions and addressed concerns such as compliance with new updated water quality standards; delays in the permit planning process; and on-going program sustainability related to staff knowledge, skills and abilities. The consultant examined DEQ resource needs and workload management practices and identified areas for improvement. Recommendations were grounded in staff and stakeholder input, known best practices and established performance benchmarks. To implement the recommendations, DEQ dedicated a significant amount of existing resources to develop and improve NPDES individual permit writing tools and systems to make the process more consistent and efficient.

Beginning in 2017, and following a significant first-step of investments authorized by the 2019 Legislature, DEQ has made progress implementing a number of the recommendations. These include: modernizing the permit development process, identifying subject matter experts to support challenging permit issues, improving the acquisition and use of data needed for individual NPDES permit development, evaluating the "readiness" of all individual NPDES permits statewide, increasing internal accountability, and shifting workload to establish NPDES permit development as a priority. As a result of these changes, the increasing backlog of NPDES permits was halted (at one point reaching as high as 81%) and has since been reduced to 73% as of May 2020. Despite these strides, significant work remains to build a strong program foundation to support the sustainable and timely production of high-quality permits and permit renewals.

DEQ is working on a ten-year timeframe to reduce the backlog in NPDES permits to national norms (<10% backlog) and achieve its objective of consistently issuing quality permits. However, the success of water quality permitting responsibilities is not just reviewing and updating individual NPDES permits on time. A well-functioning program also involves monitoring and compliance. Compliance assurance resources are needed for regularly reviewing discharge monitoring reports, inspecting facilities, and where appropriate, communicating early with facilities to provide technical assistance and correct issues. Increased compliance staff capacity to conduct timely reviews of discharge monitoring report data also provides important information that is used to support permit development efficiency and quality.

How Achieved

Approval of this policy package will provide resources dedicated to permit development (individual and general), technical assistance, and compliance verification. In addition to increasing capacity for issuance of quality permits and compliance with permit conditions, it also supports better alignment of program resources to address pretreatment, biosolids, and water reuse components of permitting program responsibilities. The package includes six new positions that would be supported by a 60/40 mix of fee revenue and general fund allocations. New resources would specifically benefit the following activities:

NPDES Permit Development (Individual and General Permits)

DEQ currently manages 331 individual NPDES permits and 13 General Permits covering over 800 entities. Federal law requires that these permits be renewed every five years. As of May 2020, approximately 73 percent of the individual permits are older than five years. In addition, 11 of 13 General Permits are older than five years, affecting 815 entities. In this situation, facilities continue to operate under the terms and requirements of administratively extended permits. However, the lack of an up-to-date permit means that the facility may be discharging pollution that contributes to water quality declines. Out-of-date permits also generally mean that a facility operator is barred from implementing upgrades or expansions. Along rivers and streams that do not meet water quality standards, if current facility permits are not up to date, new wastewater discharges also will normally be prohibited, which can prevent important new job creation opportunities.

To put the program on a sustainable path, DEQ must issue approximately 65 individual permits per year on average. This package will phase-in one new NPDES permit writer position (PN4009) to develop new permits and support renewals. This will support economic development projects and facility upgrades that are constrained by the current pace of permitting.

DEQ currently has two positions dedicated to General Permit development and renewal. This package phases-in one additional General Permit writer (PN4011) that would significantly improve permit renewal timeliness and provide benefits to multiple industry sectors.

Pretreatment, Water Reuse, and Biosolids

Critical subcomponents of DEQ permitting program activities and responsibilities includes the industrial pretreatment, water reuse, and biosolids programs. The pretreatment program is a cooperative effort of federal, state and local agencies to protect publically owned wastewater treatment plants from industrial pollutants discharged into municipal wastewater collection systems that could otherwise damage plant operations or that could pass through the treatment system and discharge to a receiving water. The reuse water program encourages the recycled use of treated wastewater from domestic and industrial sources for beneficial use. The reuse program includes graywater, recycled water, and industrial wastewater. Similarly, the biosolids program implements a statewide program that encourages the beneficial use of highly treated biosolids as soil amendments to enhance agricultural, silvicultural and horticultural crops. Currently, DEQ has 2.0 FTE dedicated to the work of all three of these subprogram areas. There are also approximately 1.5 FTE total located within the three DEQ regions that focuses on the implementation (compliance, some permitting, some technical assistance) of the reuse water and biosolids programs. Additional capacity will allow for more technical assistance to regulated facilities; compliance inspections to meet increasing federal requirements; improved report review and response; and policy and rule development in support of wastewater permitting program objectives. This package would phase-in one position (PN4010) to provide statewide support for all three subprogram areas from a central location.

Compliance Assurance

Ensuring compliance with NPDES and WPCF water quality permits involves various types of activities, including evaluating and reviewing compliance data and periodic reports, as well as conducting facility inspections. Reviewing monthly Discharge Monitoring Reports (DMRs), annual reports, and other permit-required information from permit holders is key to identifying potential compliance issues and providing early communication to the permittee to correct. Current resourcing levels result in delayed review, which delays feedback to the permittee and can result in environmental harm.

Timely and regular inspections of permitted facilities ensure that operators learn about potential compliance issues and have opportunities to correct violations. When conducted at regular intervals, inspections can limit or prevent environmental harm by identifying and correcting actions that cause pollution. DEQ must do a set number of inspections per year as part of its delegation agreement with EPA. DEQ needs resources to ensure it can conduct inspections regularly to assure permit compliance for permit holders. These additional staff would allow for a schedule of every other year inspections, periodic desk audits and better assistance to permit holders to track and help address compliance and violation issues proactively.

This package would phase-in two regional compliance assurance positions (PN4012 and PN4014). Combined with the three compliance assurance positions authorized by the 2019 Legislature, these resources will provide necessary support toward the state meeting federal target inspection rates. One of these positions (PN4014), would allow the water quality program to modify an existing position that is splitting efforts between wastewater permitting and stormwater subprogram activities, such that each area will have a full-time dedicated position, thereby benefitting both program areas.

Enforcement

This package would add one Environmental Law Specialist (ELS) to DEQ's Office of Compliance and Enforcement (OCE) to support and implement compliance assurance activities. The additional ELS position (PN4013) will add capacity to OCE to ensure a consistent statewide enforcement program and meet EPA's expectations. The added capacity will allow OCE to assist regional and headquarters staff to adjust compliance and enforcement policy as necessary to promote regulatory fairness and prevent environmental harm. In addition, the additional capacity will assist DEQ in delivering on timely and appropriate formal enforcement responses to non-compliance.

If the fee funded portions for all six of these positions are approved, the DEQ wastewater permitting program would require approximately $716,000 in new fee revenue in 2021-23. DEQ's annual permit fee revenue baseline is estimated to be approximately $8.8 million in FY 2022. If a fee increase was implemented on July 1, 2022, a fee revenue increase of approximately 8% would generate the $716,000 in new fee revenue in the 2021-23 biennium. This fee increase would be in addition to the legislatively authorized increase for wastewater permitting fees of up to three percent per calendar year, and could be higher if the effective date is delayed.

Quantifying Results

DEQ will track and regularly report on several measures where performance improvements are expected to occur if this package is authorized. These include:

- Number of general permits renewed
- Percentage of individual wastewater permits issued within 270 days (DEQ Key Performance Measure #7)
- Percent of total wastewater permits that are current (DEQ Key Performance Measure #8)
- Percent of DMRs reviewed
- Percent of facilities inspected
- Reduction in amount of time it takes to issue permits

2021-23 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
NRS2 HQ	1 PF[1]	4009	0.88
NRS3 NWR	1 PF[1]	4014	0.88
NRS2 ER	1 PF[2]	4012	0.75
NRS2 HQ	1 PF[2]	4010	0.75
NRS2 HQ	1 PF[3]	4011	0.50
ELS - OCE	1 PF[3]	4013	0.50
Total	**6**		**4.26**

[1] Phases in October 1, 2021.
[2] Phases in January 1, 2022.
[3] Phases in July 1, 2022.

REVENUE SOURCE	
General Fund	$486,485
Other Funds	$506,625
Federal Funds	—
Total Limitation	$993,110

2023-25 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
NRS2 HQ	1 PF	4009	1.0
NRS3 NWR	1 PF	4014	1.0
NRS2 ER	1 PF	4012	1.0
NRS2 HQ	1 PF	4010	1.0
NRS2 HQ	1 PF	4011	1.0
ELS - OCE	1 PF	4013	1.0
Total	**6**		**6.0**

REVENUE SOURCE	
General Fund	$783,857
Other Funds	$904,275
Federal Funds	—
Total Limitation	$1,688,132

POLICY OPTION PACKAGE 121 NARRATIVE

TITLE: CLEAN WATERSHED PLANNING AND IMPLEMENTATION
PRIORITY RANK – GENERAL FUND: 5

Purpose: This package builds capacity to improve water quality in areas not meeting standards by developing and implementing clean watershed plans known as TMDLs (Total Maximum Daily Loads). DEQ is required by court order to revise fifteen plans focused on reducing water temperature over the next seven years. This work is on top of other high-priority TMDL development work on the Oregon Coast and in Eastern Oregon.

Background
Under federal Clean Water Act requirements - when rivers, streams, lakes, or Ocean waters fail to meet water quality standards - the state is required to develop and implement clean watershed plans (known as Total Maximum Daily Loads or TMDLs) that identify what changes in land and water management and wastewater treatment must occur for standards to be met. These plans must identify who is responsible for reducing each type of pollution, and show that there is a reasonable certainty that the actions needed to improve water quality will occur, and will be successful.

To meet federal and state requirements for clean water, Oregon communities are investing hundreds of millions of dollars in improving wastewater systems. Oregon also is asking land owners and water managers to invest significant resources in reducing pollution caused by their activities. Clean watershed plans set the framework for prioritizing actions and investments, using cost-effective analytical tools and environmental information to identify areas where changes and investments will have the greatest environmental benefit.

This package builds capacity to conduct the scientific analyses necessary for clean watershed plan development, and to then work with local governments, land and water managers, and other partners on implementing these plans in watersheds across the state. This work builds upon existing partnerships among DEQ, the Oregon Watershed Enhancement Board (OWEB), the Oregon Department of Agriculture, the Oregon Department of Fish & Wildlife, the federal Natural Resources Conservation Service, local Soil Water Conservation Districts, and local Watershed Councils – and includes Coordinated Streamside Management in Strategic Implementation Areas and the Conservation Effectiveness Partnerships.

Increasing the state's analytical capacity is critical to meeting the court-ordered schedule for fifteen temperature TMDLs, and in developing and implementing other TMDLs that are central to reversing major water quality issues facing Oregonians including harmful algal blooms, declines in tribal fisheries, the threatened extinction of several salmon runs, and threats to low income families relying on fisheries from contaminated waterways. Assuring that these clean water plans are based on sound science is in everyone's interest as we protect public health and the environment in ways that are effective and that minimize costs.

How Achieved
This package establishes three positions in support of TMDL implementation. ODA, ODF, ODFW, the US Forest Service, Bureau of Land Management, and other local governments are responsible for implementing TMDLs, working with DEQ oversight. DEQ reviews the implementation plans and actions of these partners to ensure that they will improve water quality in areas where standards are not met. These resources will be used to:

- Evaluate landscape and riparian conditions that determine instream water quality conditions.
- Produce information for agencies, land managers and owners and the public to guide TMDL implementation.
- Evaluate whether changes in land and water management, along with investments in restoration, are having the predicted effects in improving water quality, and adjusting those actions as necessary or as beneficial for improving effectiveness and lowering costs.

This package also includes one new position to accelerate TMDL development in order to meet the court deadlines described above and, if possible, to help develop high priority TMDLs in eastern Oregon, including the Snake River.

Finally, this package includes $300,000 in one-time contract services support for enhancements to status and trend modelling, analysis, and characterization of conditions using data from remote sensing and related technologies.

Quantifying Results
If this package is funded, DEQ will:

- Produce water quality and landscape information for agencies (including ODA, ODF, and OWEB) and local partners implementing TMDLs in cost-effective ways based on specific local conditions.
- Evaluate how water quality is changing in response to implementation of clean water plans, and adjust plan implementation where that is determined to be necessary or more cost-effective.
- Speed development of high-priority TMDLs where action is required by court order, or needed to address specific emerging threats to public health such as harmful algal blooms, levels of toxic chemicals in fish, and threatened loss of fisheries including tribal fisheries.

2021-23 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
NRS2 - Lab	1 PF[1]	4017	0.88
NRS3 - NWR	1 PF[2]	4016	0.75
NRS3 - WR	1 PF[2]	4015	0.75
NRS4 - HQ	1 PF[3]	4018	0.5
Total	**4**		**2.88**

[1] Phases in October 1, 2021.
[2] Phases in January 1, 2022.
[3] Phases in July 1, 2022.

REVENUE SOURCE	
General Fund	$1,062,146
Other Funds	—
Federal Funds	—
Total Limitation	$1,062,146

2023-25 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
NRS2 - Lab	1 PF	4017	1.0
NRS3 - NWR	1 PF	4016	1.0
NRS3 - WR	1 PF	4015	1.0
NRS4 - HQ	1 PF	4018	1.0
Total	**4**		**4.0**

REVENUE SOURCE	
General Fund	$1,114,914
Other Funds	—
Federal Funds	—
Total Limitation	$1,114,914

POLICY OPTION PACKAGE 122 NARRATIVE

TITLE: ENSURE PROTECTIVE ONSITE SEPTIC SYSTEMS
PRIORITY RANK – OTHER FUND/GENERAL FUND: 8

Purpose: This package will assure that DEQ is providing appropriate oversight of larger onsite septic systems across the state, to ensure that they are functioning properly and preventing water pollution and risks to public health.

Approximately 30 percent of Oregon households rely on septic systems to treat their sewage. Properly functioning septic systems treat sewage to prevent groundwater and surface water pollution, and to protect human health. "Large onsite systems" include systems that have a design flow of 2,500 gallon per day and greater, or that have high waste strength. These large onsite systems commonly serve larger businesses, campgrounds, RV parks, and clusters of residences such as rural subdivisions and manufactured home parks. A high proportion of these systems serve people in small, rural communities, and many are in low-income areas of Oregon. With the coronavirus pandemic, many of these systems are subject to increased use as people spend more time at home, resulting in an increased potential for septic system failure.

Background
DEQ regulates approximately 700 large onsite septic systems statewide. Many of these facilities are older manufactured home parks and RV parks whose owners live offsite. These parks provide important affordable housing to low income communities, especially in rural areas. Residents in these communities are dependent on DEQ oversight to protect public health.

DEQ currently supports about 2.35 FTE to operate this statewide program. Program activities include inspecting systems, reviewing annual reports, providing technical assistance to permit holders, conducting plan reviews, renewing and modifying permits, responding to new permit applications, responding to complaints, and preparing enforcement actions. Staff spend approximately one-third of their time providing technical assistance to permit holders, the public, realtors, state and local agencies, consultants, designers, installers and maintenance providers. As a result, there remains about one and a half FTE to manage all other responsibilities, and DEQ is not meeting performance objectives related to public health. Examples of current program challenges include:

- Too Few Inspections. With fewer than two FTE spread over the entire state, many facilities will not be inspected for ten or more years (DEQ's performance objective is to inspect large systems at least once every five years).
- Overdue Permit Renewals. Approximately 37% of the active permits have been administratively extended beyond their normal ten-year term and are overdue for permit renewal. Due to staffing shortages, more permits reach their normal expiration date every year than DEQ has resources to renew. Facilities operating on permits older than ten years cannot expand or make improvements until the permit is updated. When facilities are allowed to operate with out-of-date permits, there is also a perception of lack of regulatory oversight, increasing the risk of failing and substandard systems at these sites.
- Compliance Violations. Over a three-year calendar period of 2017 – 2019 DEQ conducted 114 inspections and found 56 sites (49%) were in violation of their permit. Not operating within a permit's requirements can result in discharges of untreated or undertreated sewage to ground and surface waters.
- Delayed Plan Review. Applicants for new permits often need to wait months or even as much as a year before plans can be reviewed and permits drafted. These delays can cause disruption to construction timelines and business plans.

How Achieved
This package adds two new positions to fulfill DEQ's permitting and compliance assurance responsibilities for large onsite septic systems. These resources will enable the program to meet core objectives including inspection of every site at least once every five years. More inspection capacity is urgently needed to follow up with oversight of discharge monitoring reports and expired permits. Both positions will expand DEQ's ability to ensure compliance with existing permits and timely renewal of expiring or expired permits.

If the fee funded portions of this package are approved, DEQ estimates a need for approximately $248,000 in new fee revenue in 2021-23. DEQ's

annual permit fee revenue baseline is approximately $8.8 million. If a fee increase was implemented on July 1, 2022, a fee revenue increase of approximately 3% would generate the $248,000 in new fee revenue in the 2021-23 biennium. This fee increase would be in addition to the legislatively authorized increase for wastewater permitting fees of up to three percent per calendar year, and could be higher if the effective date is delayed.

Quantifying Results
Adoption of this package would allow DEQ to implement an inspection plan for all currently permitted large onsite systems within five years of hiring the new positions. The additional staff will also enable DEQ to significantly reduce response time for new applications and permit modifications, reduced the backlog of expired permits and provide timely follow-up on problems that could affect permit compliance. Additionally, more positions would improve response time to complaints, surfacing sewage and public health threats.

2021-23 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
NRS3 Reg San	1 PF[1]	4019	0.75
NRS3 Reg San	1 PF[1]	4020	0.75
Total	**2**		**1.5**

[1] Phases in January 1, 2022.

REVENUE SOURCE	
General Fund	$205,828
Other Funds	$175,117
Federal Funds	—
Total Limitation	$380,945

2023-25 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
NRS3 Reg San	1 PF	4019	1.0
NRS3 Reg San	1 PF	4020	1.0
Total	**2**		**2.0**

REVENUE SOURCE	
General Fund	$285,689
Other Funds	$243,062
Federal Funds	—
Total Limitation	$528,751

POLICY OPTION PACKAGE 123 NARRATIVE

TITLE: SUPPORT WATER QUALITY CERTIFICATION CAPACITY
PRIORITY RANK – GENERAL FUND: 16

Purpose: Federal agencies issuing licenses or permits for activities that result in a discharge into waterways must require applicants to seek and obtain certification from the applicable state that the activity will comply with state water quality standards. The two main federal agencies subject to this federal requirement are the Federal Energy Regulatory Commission (FERC) for hydroelectric licenses and the U.S. Army Corps of Engineers for dredge and fill permits, including wetland permits. This package supports Oregon's certification program by funding the resources needed to maintain adequate protection of water quality. In response to recent changes in federal policy that reduce protections, Oregon will need to develop state rules if it wishes to maintain equivalent water quality protections. In addition to policy development, this package would also support updates to management requirements for hydroelectric projects that must respond to new water quality challenges, such as harmful algal blooms. This package also will fund the resources needed for DEQ to engage with federally recognized tribes, and to assure that Oregon complies with federal timelines for review.

Background
Section 401 of the federal Clean Water Act requires any federally licensed or permitted activity that may result in a discharge to waters of the United States to receive a state issued water quality certification to ensure the activity meets water quality requirements, including water quality standards. In Oregon, DEQ reviews proposed projects under this requirement, and issues Section 401 Water Quality Certifications, which contain requirements and conditions to ensure compliance with water quality standards. DEQ receives about 325 water quality certification applications per year for federal licenses for hydroelectric dams and federal permits for dredge and fill projects. The types of activities that typically trigger the certification requirement include dredging and filling of wetlands for development, transportation improvements involving rivers and streams, stream and wetland restoration projects, and relicensing of hydroelectric facilities. Nearly all such federal licenses or permits either come from the U.S. Army Corps of Engineers for dredge and fill activities or from the Federal Energy Regulatory Commission for hydroelectric or other proposed energy projects.

DEQ works on a variety of high priority projects statewide, including: hydroelectric dams, large dredging and bridge projects, liquefied natural gas terminals, pipelines, housing, commercial and industrial development and road construction/maintenance, post-construction stormwater management plan reviews and programmatic certifications covering multiple activities such as stream restoration and road construction. Activities associated with issuing 401 certifications include application evaluation; identification of conditions necessary to protect water quality; technical assistance, including guidance documents that describe how to meet the identified conditions; and participation in pre-application meetings and site visits for some proposed projects. DEQ works closely with a number of agencies to deliver timely certification decisions and to streamline the permitting process, including: U.S. Army Corps of Engineers, the Federal Energy Regulatory Commission, Oregon Department of State Lands, National Marine Fisheries Service, U.S. Fish and Wildlife Service, Oregon Department of Land Conservation and Development, Oregon Department of Fish and Wildlife, Oregon Water Resources Department and many local jurisdictions.

Several recent changes at the federal level have affected the program and are likely to necessitate changes to the 401 program in Oregon, including program rule revisions to respond and continue to ensure protection of Oregon's waters. Significant changes at the federal level include a narrowing of what rivers, streams, lakes and wetlands are covered by federal law, and changes to the federal rules governing how states and tribes administer their respective 401 programs. To ensure that existing water quality protections continue, as required by the Oregon Environmental Protection Act (2019), DEQ must develop and propose policy changes for consideration by the Environmental Quality Commission, other agencies, and possibly by the Oregon legislature.

As changes have occurred at the national level, workload demands for Oregon DEQ's water quality certification program have increased, largely due to increased complexity and scale of projects, greater complexity of water quality regulations, and requirements from other Clean Water Act programs such as Total Maximum Daily Load plans

and stormwater management plan reviews. In addition, projects licensed by FERC typically hold licenses with a term of as long as 50 years. During the license term, DEQ is responsible for monitoring compliance with conditions and, in some cases, for working with license holders to adapt to changing conditions that may involve updated water quality standards and TMDLs. Resource limitations have constrained the program's capacity to provide the quality and timely oversight for complex, high-priority projects, such as the Pelton and Hells Canyon Complex hydro projects. Requests for technical assistance, pre-application meetings and site visits have also increased. There is also more administrative work associated with issuing public notices and hosting public hearings and meetings for proposed projects, database maintenance, program development work, and legal costs associated with administering the program. In addition, efforts to ensure tribal engagement and equity, as well as demands for general public participation, have increased over the past several years.

Currently, the state has 4.5 FTE dedicated to 401 dredge and fill program activities, and 2.0 FTE for certifying and implementing conditions for hydroelectric projects: one position is funded by General fund and the remaining positions are funded through fees. This existing staffing level is inadequate to meet growing demands of this statewide water quality program and deliver on the customer service expectations, such as ensuring effective implementation and adaptive management of 401 conditions and responding to upheaval in the federal rules governing the state's program.

How Achieved
This package provides one additional position supported by General Fund to track changes in state and federal rules and laws, develop proposed rule changes, help with complex project issues, work on adaptive management procedures, and support enhanced tribal engagement for both aspects of 401 program.

This package also provides additional S&S funding to support increased legal services costs that have become an ongoing component of administering 401 program activities. The combination of complex project proposals, updated federal rule changes affecting state implementation, and defending water quality certification decisions has resulted in significant DOJ costs that diminish program funding available to do core work reviewing applications, issuing certifications, and working with entities on implementation of conditions, including ensuring compliance. Due to these factors, DEQ proposes including additional funds for attorney general expenditures to support legally sound decision-making by the agency and ensure that program staff can continue to deliver timely decisions and complete critical core work.

Quantifying Results/Outcomes
If this package is funded, DEQ will:

- Evaluate federal law changes and associated impacts to water quality protection
- Develop updated policies and rules to ensure Oregon's state waters are protected
- Provide crucial outreach and technical assistance to stakeholders and applicants
- Deliver improved tribal engagement to ensure equity in Oregon
- Support timely and responsive water quality certification decisions
- Ensure ongoing long-term implementation activities are achieved and any adaptive management actions holistically maintain compliance with certification expectations
- Fulfill requirements of state rules and incorporate assurances outlined in Oregon's Environmental Protection Act

2021-23 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
NRS3	1 PF[1]	4021	0.75
Total	**1**		**0.75**

[1] Phases in January 1, 2022.

REVENUE SOURCE	
General Fund	$294,411
Other Funds	—
Federal Funds	—
Total Limitation	$294,411

2023-25 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
NRS3	1 PF	4021	1.0
Total	**1**		**1.0**

REVENUE SOURCE	
General Fund	$375,676
Other Funds	—
Federal Funds	—
Total Limitation	$375,676

POLICY OPTION PACKAGE 124 NARRATIVE

TITLE: MODERNIZE CWSRF LOAN MANAGEMENT SOFTWARE
PRIORITY RANK – OTHER FUND: 11

Purpose: This package seeks limitation for the procurement of a commercial off-the-shelf loan portfolio management software to replace the Clean Water State Revolving Fund's (CWSRF) manual and outdated systems with a secure system that will increase efficiency, improve customer service and reduce risk for material errors.

Background
The Clean Water Act created the Clean Water State Revolving Fund loan program, which DEQ administers in Oregon. The CWSRF program assists public agencies by providing low interest loans for wastewater and other clean water investments. DEQ issued its first CWSRF loan in 1990, and since then has lent more than $1.37 billion to 170 borrowers in Oregon. The program leverages capitalization grants from U.S. Environmental Protection Agency, revolves repaid loan funds from borrowers to DEQ, and does not rely on State of Oregon General Fund or other allocations.

The CWSRF program currently manages 189 active loans and averages 10 to 15 new loans per year, with an overall value of close to $1 billion at any given time. Loan proceeds are used by public entities to fund improvements to wastewater treatment facilities ranging from large, sophisticated sewage treatment plants to small on-site septic systems in small communities. Recent loan recipients include: the City of Echo, Gleneden Sanitary District, the City of Klamath Falls, the City of Madras, and the City of Scappoose.

A loan portfolio of this size is challenging to manage, particularly with manual and outdated systems. A recent analysis performed by an independent contractor identified multiple risks and inefficiencies associated with the systems currently utilized by the program.

DEQ initiated an information system project in 2016 to explore procuring a more secure and efficient loan portfolio management software system to meet the business needs and requirements of the CWSRF program. The 2019 Legislature authorized increased limitation to support initial scoping and development of software requirements for this project (2019 POP 163). DEQ is currently working with the State's Enterprise Information Services on the Stage Gate 2 procurement submittal with a goal of being ready for full procurement of the software during the 2021-23 biennium.

How Achieved
This package would allow DEQ to procure a commercial off-the-shelf software system to meet the business needs and requirements, and improve efficiencies and security of the CWSRF program. DEQ anticipates it will complete Stage Gate 3 and be ready to initiate procurement during the 2021-23 biennium. As a result, DEQ is requesting one-time expenditure limitation for the system procurement cost, and permanent limitation for ongoing software maintenance and license costs. The requested expenditure limitation is based upon DEQ's Stage Gate 2 analysis and an evaluation of loan management software utilized by other states' CWSRF loan programs. The revenue sources for this package include the administrative fee charged on outstanding loan balances (0.5 percent), and an administrative allowance on capitalization grants from the federal Environmental Protection Agency.

Quantifying Results
A modern and secure loan management information system will provide multiple benefits to DEQ and its loan customers, including but not limited to the following:

- Enhance the current CWSRF business procedures to improve efficiency, increase security and maintain the ability to pass external audits by producing repeatable business operations and procedures.
- Improve customer service by providing an easier way to do business and obtain information for loan applicants and borrowers.
- Enhance capacity to demonstrate a link between dollars lent by the program and environmental gains achieved.

2021-23 STAFFING IMPACT

None.

REVENUE SOURCE	
General Fund	—
Other Funds	$1,599,000
Federal Funds	—
Total Limitation	$1,599,000

This package requests one-time limitation of $1,449,000 for Data Processing Software to procure and install a loan management software package, and permanent limitation $150,000 for Data Processing to fund ongoing software maintenance agreements and software licenses.

2023-25 STAFFING IMPACT

None.

REVENUE SOURCE	
General Fund	—
Other Funds	$156,150
Federal Funds	—
Total Limitation	$156,150

The 2023-25 limitation includes $156,150 for Data Processing to fund ongoing costs of software maintenance agreements and software licenses.

POLICY OPTION PACKAGE 125 NARRATIVE

TITLE: LOTTERY FUND RESTORATION (#125)

Purpose: This package will restore (maintain) 5 FTE in DEQ's water quality program that can not be sustained in the agencies continued service levels for 2021-23 due to projected lottery fund revenue shortfalls. Restoring these positions will help DEQ maintain ongoing water quality monitoring activities and the current level of capacity to support non-point source pollution reduction efforts.

Background
DEQ water quality programs are funded by a combination of general funds (42%), lottery funds (7%), federal funds (13%), and other funds (38%). Lottery funding is a particularly important source of revenue to support DEQ WQ programs involving WQ monitoring, TMDL development and implementation, and non-point source pollution reduction efforts.

The DEQ 2021-23 agency request budget faces an approximate 25% reduction in lottery fund revenue relative to the current service level ($1.5 million revenue shortfall), requiring a reduction of five positions (5.0 FTE). In addition, the water quality program has proposed a two position (2.0 FTE) reduction in water quality permitting to help address a revenue shortfall in federal funding that has remained flat relative to increasing cost of program services. Combined, current service levels for DEQ water quality programs for 2021-23 have been reduced by 7.0 FTE as a result of these two revenue shortfalls. The loss of the lottery funded positions affects several different elements of the water quality monitoring and TMDL development and implementation program efforts. With this package, DEQ is proposing to restore the five positions identified as lottery fund revenue shortfall cuts in package 070.

If this package is not approved:

- DEQ will lose one position (PN2645) that supports the laboratory's ability to analyze water, tissue and sediment samples via the high resolution GCMS technology. The position monitors for low levels of bioaccumulative toxics such as PCBs, dioxins / furans and PBDE flame retardants. It also supports DEQ's role as the drinking water primacy laboratory for dioxins / furans. The drinking water rules require states to have a primacy laboratory for all contaminants with maximum contaminant levels (MCLs). The Oregon Health Authority and the State of Idaho will need to find a replacement laboratory for this requirement.
- DEQ will lose one position (PN1167) that supports TMDL development and consequently will reduce agency capacity for completing some high-priority TMDLs, in addition to court-mandated temperature TMDLs. Loss of this position would negatively effect TMDL development efforts statewide, including priority activities related to permitting activities.
- DEQ will lose two biomonitoring sampling positions at the DEQ Laboratory (PN 3020 and PN 3019) that implement water quality and biological data collection efforts used for assessing watershed health. This information is used by state and federal agencies and local stakeholders to guide watershed restoration efforts and help ensure resources are strategically applied to achieve salmon recovery and water quality objectives.
- DEQ will lose one position at the DEQ Laboratory (PN3119) that provides data management services that support evaluation and use of volunteer monitoring data. This position also plays an important role in support of TMDL development, and production of the statewide assessment of water quality (also known as the Integrated Report).

How Achieved
DEQ proposes to restore five positions with Lottery Fund support that have been deemed unaffordable for the 2021-23 biennium.

Quantifying Results/Outcomes
DEQ tracks program performance through a number of measures, including KPM 9, water quality monitoring, and several agency measures related to improving water quality across the state. DEQ expects performance under these measures to be maintained if this package is funded.

If this package is approved DEQ expects to deliver the following results:

- Maintain biomonitoring sampling and analytical efforts used for assessing watershed health and evaluating DEQ's water quality criteria for biocriteria as part of DEQ's statewide assessment of water quality contained in the Integrated Report and information used in the development of TMDLs.
- Continue to provide TMDL implementation support, technical and financial assistance to watershed groups, and stakeholder engagement for water quality restoration efforts in the northwest region of the state.
- Sustain program capacity to address a range of TMDL development priorities and other anticipated efforts, in addition to court-mandated temperature TMDLs, that may include: TMDLs associated with harmful algae blooms (HABs) and coastal zone nonpoint source control efforts.
- Continue to have capacity to support evaluation and use of volunteer monitoring data that provides cost effective information in suppor of restoration project decision making and the Integrated Report assessment.

2021-23 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
NRS2 HQ	1 PF	1167	1.0
NRS2 Lab	1 PF	3020	1.0
NRS4 NWR	1 PF	1618	1.0
NRS2 Lab	1 PF	3119	1.0
NRS2 Lab	1 PF	3019	1.0
Total	**5**		**5.0**

REVENUE SOURCE	
General Fund	—
Lottery Fund	1,543,776
Other Fund	—
Federal Funds	—
Total Limitation	1,543,776

POLICY OPTION PACKAGE 160 NARRATIVE

TITLE: SUSTAIN LABORATORY INFRASTRUCTURE SERVICES
PRIORITY RANK – GENERAL FUND: 12

Purpose: This package funds badly needed infrastructure in Oregon's Environmental Science Laboratory. The package is designed to pay for replacing aging equipment at the laboratory while advancing technology in response to emerging demands from new threats to public health and the environment. In addition, the package funds the supplies and services costs of maintenance agreements and laboratory accreditation costs.

Background
The DEQ Environmental Science Laboratory contains a substantial investment in analytical equipment used to assess air, land and water quality. The laboratory is a key means for the state to collect, analyse and report data and information that enables Oregonians to understand their environment. As this equipment ages it becomes more expensive to maintain. The current base budget for capital equipment is insufficient to replace equipment and remain in step with ongoing advancements in technology.

The laboratory requests new equipment to support work associated with specific DEQ policy option packages, however these requests do not include funding to replace aging equipment over time. In addition to the capital outlay, the laboratory has ongoing service and maintenance agreements on equipment. As equipment advances in age, servicing this equipment requires specialized knowledge and the agency must use manufacturer service agreements. For example, funding from the Department of Homeland Security approximately 15 years ago provided for the purchase of a $350,000 liquid chromatograph/mass spectrometer analyzer. DEQ has used this equipment for a variety of critical monitoring needs, including screening for cyanotoxins from harmful algal blooms in lakes and rivers that supply drinking water. In addition to periodic replacement costs over the long term, the costs of regular maintenance also are not funded. Service agreements and other maintenance costs generally were not included with original appropriations, and these costs tend to increase as equipment ages.

How Achieved
This package requests permanent limitation of $350,000 for Technical Equipment and $200,000 for Agency Program Related Services and Supplies to pay for equipment maintenance agreements, laboratory accreditation and on-going equipment service. The agency would use the funding to follow a replacement schedule and to fund the service agreements on existing equipment. DEQ will review the replacement schedule every biennium and during the biennium as needed. Replacement will be prioritized by age, necessity of equipment for program priorities and cost of on-going repairs.

Results/Outcomes
If this package is funded, DEQ will be able to:

- Maintain laboratory analytical capacity and meet necessary equipment upgrades in a timely manner
- Continue analytical work that provides critical data for assessment of water quality impairments, development of TMDLs, monitoring Harmful Algae Blooms (HABs), interpretation of status and trends in water and air quality, evaluation of criteria air pollutant and air toxics concentrations, and analysis of compliance and enforcement samples
- Keep pace with increasing statewide monitoring needs.

2021-23 STAFFING IMPACT

None.

REVENUE SOURCE	
General Fund	$550,000
Other Funds	—
Federal Funds	—
Total Limitation	$550,000

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Water Quality**

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor **Cross Reference Number: 34000-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	331,740	-	-	-	-	-	331,740
Total Revenues	**$331,740**	**-**	**-**	**-**	**-**	**-**	**$331,740**
Transfers Out							
Transfer Out - Indirect Cost	-	-	(63,045)	(15,197)	-	-	(78,242)
Total Transfers Out	**-**	**-**	**($63,045)**	**($15,197)**	**-**	**-**	**($78,242)**
Personal Services							
Temporary Appointments	562	-	14,418	933	-	-	15,913
Overtime Payments	350	-	1,020	-	-	-	1,370
Public Employees' Retire Cont	60	-	175	-	-	-	235
Pension Obligation Bond	210,335	24,484	138,492	18,724	-	-	392,035
Social Security Taxes	69	-	1,181	71	-	-	1,321
Unemployment Assessments	-	-	40	-	-	-	40
Mass Transit Tax	7,353	2,116	6,430	-	-	-	15,899
Vacancy Savings	113,011	23,192	138,469	52,625	-	-	327,297
Total Personal Services	**$331,740**	**$49,792**	**$300,225**	**$72,353**	**-**	**-**	**$754,110**
Total Expenditures							
Total Expenditures	331,740	49,792	300,225	72,353	-	-	754,110
Total Expenditures	**$331,740**	**$49,792**	**$300,225**	**$72,353**	**-**	**-**	**$754,110**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	(49,792)	(363,270)	(87,550)	-	-	(500,612)
Total Ending Balance	**-**	**($49,792)**	**($363,270)**	**($87,550)**	**-**	**-**	**($500,612)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	132,865	-	-	-	-	-	132,865
Total Revenues	**$132,865**	**-**	**-**	**-**	**-**	**-**	**$132,865**
Services & Supplies							
Instate Travel	2,507	-	3,684	-	-	-	6,191
Out of State Travel	294	-	437	-	-	-	731
Employee Training	3,591	-	4,007	-	-	-	7,598
Office Expenses	4,006	-	5,871	-	-	-	9,877
Telecommunications	4,764	-	6,974	-	-	-	11,738
Data Processing	4,112	-	1,992	-	-	-	6,104
Publicity and Publications	20	-	28	-	-	-	48
IT Professional Services	1,509	-	2,227	-	-	-	3,736
Dispute Resolution Services	71	-	106	-	-	-	177
Employee Recruitment and Develop	26	-	39	-	-	-	65
Dues and Subscriptions	132	-	194	-	-	-	326
Fuels and Utilities	451	-	658	-	-	-	1,109
Facilities Maintenance	240	-	162	-	-	-	402
Agency Program Related S and S	168	-	242	-	-	-	410
Intra-agency Charges	61,527	-	-	-	-	-	61,527
Other Services and Supplies	44,834	-	65,863	-	-	-	110,697
Expendable Prop 250 - 5000	1,030	-	1,334	-	-	-	2,364
IT Expendable Property	3,583	-	2,889	-	-	-	6,472
Total Services & Supplies	**$132,865**	**-**	**$96,707**	**-**	**-**	**-**	**$229,572**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	132,865	-	96,707	-	-	-	229,572
Total Expenditures	**$132,865**	**-**	**$96,707**	**-**	**-**	**-**	**$229,572**
Ending Balance							
Ending Balance	-	-	(96,707)	-	-	-	(96,707)
Total Ending Balance	**-**	**-**	**($96,707)**	**-**	**-**	**-**	**($96,707)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Water Quality**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 34000-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(58,128)	-	-	-	-	-	(58,128)
Total Revenues	**($58,128)**	**-**	**-**	**-**	**-**	**-**	**($58,128)**
Services & Supplies							
Instate Travel	(1,509)	-	(724)	-	-	-	(2,233)
Out of State Travel	(178)	-	(86)	-	-	-	(264)
Employee Training	(1,639)	-	(787)	-	-	-	(2,426)
Office Expenses	(2,404)	-	(1,153)	-	-	-	(3,557)
Telecommunications	(2,855)	-	(1,370)	-	-	-	(4,225)
Data Processing	(816)	-	(225,391)	-	-	-	(226,207)
Publicity and Publications	(12)	-	(6)	-	-	-	(18)
IT Professional Services	(911)	-	(275,437)	-	-	-	(276,348)
Dispute Resolution Services	(44)	-	(21)	-	-	-	(65)
Employee Recruitment and Develop	(16)	-	(8)	-	-	-	(24)
Dues and Subscriptions	(79)	-	(38)	-	-	-	(117)
Fuels and Utilities	(269)	-	(129)	-	-	-	(398)
Facilities Maintenance	(67)	-	(32)	-	-	-	(99)
Agency Program Related S and S	(99)	-	(48)	-	-	-	(147)
Other Services and Supplies	(45,500)	-	(317,284)	-	-	-	(362,784)
Expendable Prop 250 - 5000	(546)	-	(262)	-	-	-	(808)
IT Expendable Property	(1,184)	-	(568)	-	-	-	(1,752)
Total Services & Supplies	**($58,128)**	**-**	**($823,344)**	**-**	**-**	**-**	**($881,472)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	(58,128)	-	(823,344)	-	-	-	(881,472)
Total Expenditures	**($58,128)**	**-**	**($823,344)**	**-**	**-**	**-**	**($881,472)**
Ending Balance							
Ending Balance	-	-	823,344	-	-	-	823,344
Total Ending Balance	**-**	**-**	**$823,344**	**-**	**-**	**-**	**$823,344**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	650,974	-	-	-	-	-	650,974
Total Revenues	**$650,974**	**-**	**-**	**-**	**-**	**-**	**$650,974**
Services & Supplies							
Instate Travel	4,604	920	7,007	3,359	-	-	15,890
Out of State Travel	420	102	1,092	107	-	-	1,721
Employee Training	4,208	1,099	6,321	1,442	-	-	13,070
Office Expenses	5,580	1,188	7,937	1,572	-	-	16,277
Telecommunications	6,532	1,532	12,284	2,922	-	-	23,270
Data Processing	2,682	249	2,380	280	-	-	5,591
Publicity and Publications	9	1	15	-	-	-	25
Professional Services	1,251	3,623	397	13,346	-	-	18,617
IT Professional Services	13,948	155	7,041	9,278	-	-	30,422
Attorney General	74,262	18,699	109,523	9,723	-	-	212,207
Dispute Resolution Services	33	6	23	-	-	-	62
Employee Recruitment and Develop	45	22	56	23	-	-	146
Dues and Subscriptions	93	32	91	24	-	-	240
Facilities Rental and Taxes	313,299	11,495	70,826	26,569	-	-	422,189
Fuels and Utilities	598	291	918	320	-	-	2,127
Facilities Maintenance	144	44	148	52	-	-	388
Agency Program Related S and S	4,700	252	1,986	7,872	-	-	14,810
Intra-agency Charges	169,602	32,539	-	-	-	-	202,141
Other Services and Supplies	32,246	8,380	41,237	30,608	-	-	112,471
Expendable Prop 250 - 5000	4,141	1,554	4,384	572	-	-	10,651

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	4,464	755	2,788	607	-	-	8,614
Total Services & Supplies	**$642,861**	**$82,938**	**$276,454**	**$108,676**	**-**	**-**	**$1,110,929**
Capital Outlay							
Technical Equipment	8,113	-	-	-	-	-	8,113
Data Processing Hardware	-	-	6,097	-	-	-	6,097
Total Capital Outlay	**$8,113**	**-**	**$6,097**	**-**	**-**	**-**	**$14,210**
Special Payments							
Dist to Other Gov Unit	-	-	-	38,314	-	-	38,314
Dist to Non-Gov Units	-	-	-	49,756	-	-	49,756
Spc Pmt to Police, Dept of State	-	-	-	5,016	-	-	5,016
Spc Pmt to Oregon Health Authority	-	-	-	3,010	-	-	3,010
Total Special Payments	**-**	**-**	**-**	**$96,096**	**-**	**-**	**$96,096**
Total Expenditures							
Total Expenditures	650,974	82,938	282,551	204,772	-	-	1,221,235
Total Expenditures	**$650,974**	**$82,938**	**$282,551**	**$204,772**	**-**	**-**	**$1,221,235**
Ending Balance							
Ending Balance	-	(82,938)	(282,551)	(204,772)	-	-	(570,261)
Total Ending Balance	**-**	**($82,938)**	**($282,551)**	**($204,772)**	**-**	**-**	**($570,261)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	505,649	-	-	-	-	-	505,649
Total Revenues	**$505,649**	**-**	**-**	**-**	**-**	**-**	**$505,649**
Services & Supplies							
Intra-agency Charges	505,649	97,009	-	-	-	-	602,658
Total Services & Supplies	**$505,649**	**$97,009**	**-**	**-**	**-**	**-**	**$602,658**
Total Expenditures							
Total Expenditures	505,649	97,009	-	-	-	-	602,658
Total Expenditures	**$505,649**	**$97,009**	**-**	**-**	**-**	**-**	**$602,658**
Ending Balance							
Ending Balance	-	(97,009)	-	-	-	-	(97,009)
Total Ending Balance	**-**	**($97,009)**	**-**	**-**	**-**	**-**	**($97,009)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 050 - Fundshifts

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	5,757	-	-	-	-	-	5,757
Total Revenues	**$5,757**	**-**	**-**	**-**	**-**	**-**	**$5,757**
Transfers Out							
Transfer Out - Indirect Cost	-	-	(10,959)	11,211	-	-	252
Total Transfers Out	**-**	**-**	**($10,959)**	**$11,211**	**-**	**-**	**$252**
Personal Services							
Class/Unclass Sal. and Per Diem	(13,310)	15,022	35,452	(44,122)	-	-	(6,958)
Empl. Rel. Bd. Assessments	41	(30)	17	(1)	-	-	27
Public Employees' Retire Cont	(2,281)	2,575	6,073	(7,559)	-	-	(1,192)
Social Security Taxes	(1,021)	1,151	2,710	(3,376)	-	-	(536)
Worker's Comp. Assess. (WCD)	31	(23)	12	(1)	-	-	19
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	27,140	(19,534)	10,799	(881)	-	-	17,524
Other OPE	(5,039)	(235)	(3,047)	(468)	-	-	(8,789)
Total Personal Services	**$5,561**	**($1,074)**	**$52,016**	**($56,408)**	**-**	**-**	**$95**
Services & Supplies							
Intra-agency Charges	196	-	-	-	-	-	196
Total Services & Supplies	**$196**	**-**	**-**	**-**	**-**	**-**	**$196**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 050 - Fundshifts

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	5,757	(1,074)	52,016	(56,408)	-	-	291
Total Expenditures	**$5,757**	**($1,074)**	**$52,016**	**($56,408)**	**-**	**-**	**$291**
Ending Balance							
Ending Balance	-	1,074	(62,975)	67,619	-	-	5,718
Total Ending Balance	**-**	**$1,074**	**($62,975)**	**$67,619**	**-**	**-**	**$5,718**
Total Positions							
Total Positions							(1)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(1)**
Total FTE							
Total FTE							0.23
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.23**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,265	-	-	-	-	-	1,265
Tsfr From Watershed Enhance Bd	-	-	-	-	-	-	-
Total Revenues	**$1,265**	**-**	**-**	**-**	**-**	**-**	**$1,265**
Transfers Out							
Transfer Out - Indirect Cost	-	-	-	92,723	-	-	92,723
Total Transfers Out	**-**	**-**	**-**	**$92,723**	**-**	**-**	**$92,723**
Personal Services							
Class/Unclass Sal. and Per Diem	-	(738,720)	-	(272,880)	-	-	(1,011,600)
Temporary Appointments	-	-	-	(22,632)	-	-	(22,632)
Empl. Rel. Bd. Assessments	-	(290)	-	(116)	-	-	(406)
Public Employees' Retire Cont	-	(126,543)	-	(46,744)	-	-	(173,287)
Social Security Taxes	-	(56,513)	-	(22,606)	-	-	(79,119)
Worker's Comp. Assess. (WCD)	-	(230)	-	(92)	-	-	(322)
Mass Transit Tax	1,045	(5,476)	-	-	-	-	(4,431)
Flexible Benefits	-	(191,160)	-	(76,464)	-	-	(267,624)
Total Personal Services	**$1,045**	**($1,118,932)**	**-**	**($441,534)**	**-**	**-**	**($1,559,421)**
Services & Supplies							
Instate Travel	-	(10,176)	-	-	-	-	(10,176)
Out of State Travel	-	(1,110)	-	-	-	-	(1,110)
Employee Training	-	(12,443)	-	-	-	-	(12,443)
Office Expenses	-	(12,330)	-	-	-	-	(12,330)

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Telecommunications	-	(16,327)	-	-	-	-	(16,327)
Data Processing	-	(2,030)	-	-	-	-	(2,030)
Publicity and Publications	-	-	-	-	-	-	-
Dispute Resolution Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	(144)	-	-	-	-	(144)
Dues and Subscriptions	-	(302)	-	-	-	-	(302)
Fuels and Utilities	-	(3,585)	-	-	-	-	(3,585)
Facilities Maintenance	-	(497)	-	-	-	-	(497)
Agency Program Related S and S	-	(3,339)	-	(185,603)	-	-	(188,942)
Intra-agency Charges	220	(234,975)	-	-	-	-	(234,755)
Other Services and Supplies	-	(98,353)	-	-	-	-	(98,353)
Expendable Prop 250 - 5000	-	(20,773)	-	-	-	-	(20,773)
IT Expendable Property	-	(8,460)	-	-	-	-	(8,460)
Total Services & Supplies	**$220**	**($424,844)**	**-**	**($185,603)**	**-**	**-**	**($610,227)**
Special Payments							
Dist to Other Gov Unit	-	-	-	(138,972)	-	-	(138,972)
Dist to Non-Gov Units	-	-	-	(490,108)	-	-	(490,108)
Total Special Payments	**-**	**-**	**-**	**($629,080)**	**-**	**-**	**($629,080)**
Total Expenditures							
Total Expenditures	1,265	(1,543,776)	-	(1,256,217)	-	-	(2,798,728)
Total Expenditures	**$1,265**	**($1,543,776)**	**-**	**($1,256,217)**	**-**	**-**	**($2,798,728)**

_____ Agency Request **_____ Governor's Budget** **_____ Legislatively Adopted**
2021-23 Biennium **Page _____** **Essential and Policy Package Fiscal Impact Summary - BPR013**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 070 - Revenue Shortfalls

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	1,543,776	-	1,348,940	-	-	2,892,716
Total Ending Balance	**-**	**$1,543,776**	**-**	**$1,348,940**	**-**	**-**	**$2,892,716**
Total Positions							
Total Positions							(7)
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**(7)**
Total FTE							
Total FTE							(7.00)
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**(7.00)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Water Quality**

Pkg: 120 - Improve Wastewater Permitting Efficacy **Cross Reference Number: 34000-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	486,485	-	-	-	-	-	486,485
Business Lic and Fees	-	-	715,794	-	-	-	715,794
Total Revenues	**$486,485**	**-**	**$715,794**	**-**	**-**	**-**	**$1,202,279**
Transfers Out							
Transfer Out - Indirect Cost	-	-	(87,393)	-	-	-	(87,393)
Total Transfers Out	**-**	**-**	**($87,393)**	**-**	**-**	**-**	**($87,393)**
Personal Services							
Class/Unclass Sal. and Per Diem	211,556	-	260,060	-	-	-	471,616
Empl. Rel. Bd. Assessments	115	-	135	-	-	-	250
Public Employees' Retire Cont	36,240	-	44,549	-	-	-	80,789
Social Security Taxes	16,184	-	19,894	-	-	-	36,078
Worker's Comp. Assess. (WCD)	91	-	107	-	-	-	198
Mass Transit Tax	1,269	-	1,560	-	-	-	2,829
Flexible Benefits	75,827	-	89,845	-	-	-	165,672
Total Personal Services	**$341,282**	**-**	**$416,150**	**-**	**-**	**-**	**$757,432**
Services & Supplies							
Instate Travel	6,618	-	6,795	-	-	-	13,413
Out of State Travel	1,472	-	1,425	-	-	-	2,897
Employee Training	9,559	-	12,339	-	-	-	21,898
Office Expenses	6,618	-	6,988	-	-	-	13,606
Telecommunications	8,825	-	8,932	-	-	-	17,757

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Water Quality**

Pkg: 120 - Improve Wastewater Permitting Efficacy **Cross Reference Number: 34000-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	3,677	-	3,561	-	-	-	7,238
Publicity and Publications	1,472	-	1,425	-	-	-	2,897
Dispute Resolution Services	-	-	10,780	-	-	-	10,780
Fuels and Utilities	736	-	712	-	-	-	1,448
Intra-agency Charges	71,668	-	-	-	-	-	71,668
Other Services and Supplies	23,528	-	25,872	-	-	-	49,400
Expendable Prop 250 - 5000	-	-	192	-	-	-	192
IT Expendable Property	11,030	-	11,454	-	-	-	22,484
Total Services & Supplies	**$145,203**	**-**	**$90,475**	**-**	**-**	**-**	**$235,678**
Total Expenditures							
Total Expenditures	486,485	-	506,625	-	-	-	993,110
Total Expenditures	**$486,485**	**-**	**$506,625**	**-**	**-**	**-**	**$993,110**
Ending Balance							
Ending Balance	-	-	121,776	-	-	-	121,776
Total Ending Balance	**-**	**-**	**$121,776**	**-**	**-**	**-**	**$121,776**
Total Positions							
Total Positions							6
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**6**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 120 - Improve Wastewater Permitting Efficacy

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							4.26
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**4.26**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Water Quality**

Pkg: 121 - Clean Watershed Planning and Implementation **Cross Reference Number: 34000-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,062,146	-	-	-	-	-	1,062,146
Total Revenues	**$1,062,146**	**-**	**-**	**-**	**-**	**-**	**$1,062,146**
Personal Services							
Class/Unclass Sal. and Per Diem	338,656	-	-	-	-	-	338,656
Empl. Rel. Bd. Assessments	168	-	-	-	-	-	168
Public Employees' Retire Cont	58,013	-	-	-	-	-	58,013
Social Security Taxes	25,907	-	-	-	-	-	25,907
Worker's Comp. Assess. (WCD)	133	-	-	-	-	-	133
Mass Transit Tax	2,032	-	-	-	-	-	2,032
Flexible Benefits	111,510	-	-	-	-	-	111,510
Total Personal Services	**$536,419**	**-**	**-**	**-**	**-**	**-**	**$536,419**
Services & Supplies							
Instate Travel	9,095	-	-	-	-	-	9,095
Out of State Travel	1,902	-	-	-	-	-	1,902
Employee Training	11,092	-	-	-	-	-	11,092
Office Expenses	7,652	-	-	-	-	-	7,652
Telecommunications	10,683	-	-	-	-	-	10,683
Data Processing	4,211	-	-	-	-	-	4,211
Publicity and Publications	1,541	-	-	-	-	-	1,541
Professional Services	300,000	-	-	-	-	-	300,000
Fuels and Utilities	1,131	-	-	-	-	-	1,131
Agency Program Related S and S	3,608	-	-	-	-	-	3,608

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Water Quality**

Pkg: 121 - Clean Watershed Planning and Implementation **Cross Reference Number: 34000-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Intra-agency Charges	112,647	-	-	-	-	-	112,647
Other Services and Supplies	45,564	-	-	-	-	-	45,564
Expendable Prop 250 - 5000	3,608	-	-	-	-	-	3,608
IT Expendable Property	12,993	-	-	-	-	-	12,993
Total Services & Supplies	**$525,727**	**-**	**-**	**-**	**-**	**-**	**$525,727**
Total Expenditures							
Total Expenditures	1,062,146	-	-	-	-	-	1,062,146
Total Expenditures	**$1,062,146**	**-**	**-**	**-**	**-**	**-**	**$1,062,146**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							4
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**4**
Total FTE							
Total FTE							2.88
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.88**

_____ Agency Request **_____ Governor's Budget** **_____ Legislatively Adopted**

2021-23 Biennium **Page _____** **Essential and Policy Package Fiscal Impact Summary - BPR013**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Water Quality**

Pkg: 122 - Ensure Protective Onsite Septic Systems **Cross Reference Number: 34000-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	205,828	-	-	-	-	-	205,828
Business Lic and Fees	-	-	248,023	-	-	-	248,023
Total Revenues	**$205,828**	**-**	**$248,023**	**-**	**-**	**-**	**$453,851**
Transfers Out							
Transfer Out - Indirect Cost	-	-	(30,711)	-	-	-	(30,711)
Total Transfers Out	**-**	**-**	**($30,711)**	**-**	**-**	**-**	**($30,711)**
Personal Services							
Class/Unclass Sal. and Per Diem	93,708	-	93,708	-	-	-	187,416
Empl. Rel. Bd. Assessments	43	-	43	-	-	-	86
Public Employees' Retire Cont	16,052	-	16,052	-	-	-	32,104
Social Security Taxes	7,169	-	7,169	-	-	-	14,338
Worker's Comp. Assess. (WCD)	34	-	34	-	-	-	68
Mass Transit Tax	562	-	562	-	-	-	1,124
Flexible Benefits	28,674	-	28,674	-	-	-	57,348
Total Personal Services	**$146,242**	**-**	**$146,242**	**-**	**-**	**-**	**$292,484**
Services & Supplies							
Instate Travel	2,599	-	2,599	-	-	-	5,198
Out of State Travel	578	-	578	-	-	-	1,156
Employee Training	3,754	-	3,754	-	-	-	7,508
Office Expenses	2,599	-	2,599	-	-	-	5,198
Telecommunications	3,465	-	3,465	-	-	-	6,930

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 122 - Ensure Protective Onsite Septic Systems

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Data Processing	1,444	-	1,444	-	-	-	2,888
Publicity and Publications	578	-	578	-	-	-	1,156
Fuels and Utilities	289	-	289	-	-	-	578
Intra-agency Charges	30,711	-	-	-	-	-	30,711
Other Services and Supplies	9,238	-	9,238	-	-	-	18,476
IT Expendable Property	4,331	-	4,331	-	-	-	8,662
Total Services & Supplies	**$59,586**	**-**	**$28,875**	**-**	**-**	**-**	**$88,461**
Total Expenditures							
Total Expenditures	205,828	-	175,117	-	-	-	380,945
Total Expenditures	**$205,828**	**-**	**$175,117**	**-**	**-**	**-**	**$380,945**
Ending Balance							
Ending Balance	-	-	42,195	-	-	-	42,195
Total Ending Balance	**-**	**-**	**$42,195**	**-**	**-**	**-**	**$42,195**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							1.50
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.50**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 123 - Support Water Quality Certification Capacity

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	294,411	-	-	-	-	-	294,411
Total Revenues	**$294,411**	**-**	**-**	**-**	**-**	**-**	**$294,411**
Personal Services							
Class/Unclass Sal. and Per Diem	89,478	-	-	-	-	-	89,478
Empl. Rel. Bd. Assessments	43	-	-	-	-	-	43
Public Employees' Retire Cont	15,328	-	-	-	-	-	15,328
Social Security Taxes	6,845	-	-	-	-	-	6,845
Worker's Comp. Assess. (WCD)	34	-	-	-	-	-	34
Mass Transit Tax	537	-	-	-	-	-	537
Flexible Benefits	28,674	-	-	-	-	-	28,674
Total Personal Services	**$140,939**	**-**	**-**	**-**	**-**	**-**	**$140,939**
Services & Supplies							
Instate Travel	2,599	-	-	-	-	-	2,599
Out of State Travel	578	-	-	-	-	-	578
Employee Training	3,754	-	-	-	-	-	3,754
Office Expenses	2,599	-	-	-	-	-	2,599
Telecommunications	3,465	-	-	-	-	-	3,465
Data Processing	1,444	-	-	-	-	-	1,444
Publicity and Publications	578	-	-	-	-	-	578
Attorney General	95,000	-	-	-	-	-	95,000
Fuels and Utilities	289	-	-	-	-	-	289
Intra-agency Charges	29,597	-	-	-	-	-	29,597

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Water Quality**

Pkg: 123 - Support Water Quality Certification Capacity **Cross Reference Number: 34000-002-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	9,238	-	-	-	-	-	9,238
IT Expendable Property	4,331	-	-	-	-	-	4,331
Total Services & Supplies	**$153,472**	**-**	**-**	**-**	**-**	**-**	**$153,472**
Total Expenditures							
Total Expenditures	294,411	-	-	-	-	-	294,411
Total Expenditures	**$294,411**	**-**	**-**	**-**	**-**	**-**	**$294,411**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							0.75
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.75**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 124 - Modernize CWSRF Loan Management Software

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	1,449,000	-	-	-	1,449,000
Total Revenues	**-**	**-**	**$1,449,000**	**-**	**-**	**-**	**$1,449,000**
Services & Supplies							
Data Processing	-	-	150,000	-	-	-	150,000
Total Services & Supplies	**-**	**-**	**$150,000**	**-**	**-**	**-**	**$150,000**
Capital Outlay							
Data Processing Software	-	-	1,449,000	-	-	-	1,449,000
Total Capital Outlay	**-**	**-**	**$1,449,000**	**-**	**-**	**-**	**$1,449,000**
Total Expenditures							
Total Expenditures	-	-	1,599,000	-	-	-	1,599,000
Total Expenditures	**-**	**-**	**$1,599,000**	**-**	**-**	**-**	**$1,599,000**
Ending Balance							
Ending Balance	-	-	(150,000)	-	-	-	(150,000)
Total Ending Balance	**-**	**-**	**($150,000)**	**-**	**-**	**-**	**($150,000)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 125 - Lottery Fund Restoration

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In Lottery Proceeds	-	1,543,776	-	-	-	-	1,543,776
Tsfr From Watershed Enhance Bd	-	-	-	-	-	-	-
Total Revenues	**-**	**$1,543,776**	**-**	**-**	**-**	**-**	**$1,543,776**
Personal Services							
Class/Unclass Sal. and Per Diem	-	738,720	-	-	-	-	738,720
Empl. Rel. Bd. Assessments	-	290	-	-	-	-	290
Public Employees' Retire Cont	-	126,543	-	-	-	-	126,543
Social Security Taxes	-	56,513	-	-	-	-	56,513
Worker's Comp. Assess. (WCD)	-	230	-	-	-	-	230
Mass Transit Tax	-	5,476	-	-	-	-	5,476
Flexible Benefits	-	191,160	-	-	-	-	191,160
Total Personal Services	**-**	**$1,118,932**	**-**	**-**	**-**	**-**	**$1,118,932**
Services & Supplies							
Instate Travel	-	10,176	-	-	-	-	10,176
Out of State Travel	-	1,110	-	-	-	-	1,110
Employee Training	-	12,443	-	-	-	-	12,443
Office Expenses	-	12,330	-	-	-	-	12,330
Telecommunications	-	16,327	-	-	-	-	16,327
Data Processing	-	2,030	-	-	-	-	2,030
Publicity and Publications	-	-	-	-	-	-	-
Dispute Resolution Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	144	-	-	-	-	144

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 125 - Lottery Fund Restoration

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Dues and Subscriptions	-	302	-	-	-	-	302
Fuels and Utilities	-	3,585	-	-	-	-	3,585
Facilities Maintenance	-	497	-	-	-	-	497
Agency Program Related S and S	-	3,339	-	-	-	-	3,339
Intra-agency Charges	-	234,975	-	-	-	-	234,975
Other Services and Supplies	-	98,353	-	-	-	-	98,353
Expendable Prop 250 - 5000	-	20,773	-	-	-	-	20,773
IT Expendable Property	-	8,460	-	-	-	-	8,460
Total Services & Supplies	**-**	**$424,844**	**-**	**-**	**-**	**-**	**$424,844**
Total Expenditures							
Total Expenditures	-	1,543,776	-	-	-	-	1,543,776
Total Expenditures	**-**	**$1,543,776**	**-**	**-**	**-**	**-**	**$1,543,776**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							5
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**5**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 125 - Lottery Fund Restoration

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total FTE							
Total FTE							5.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**5.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 160 - Sustain Laboratory Infrastructure Services

Cross Reference Name: Water Quality
Cross Reference Number: 34000-002-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	550,000	-	-	-	-	-	550,000
Total Revenues	**$550,000**	**-**	**-**	**-**	**-**	**-**	**$550,000**
Services & Supplies							
Agency Program Related S and S	200,000	-	-	-	-	-	200,000
Total Services & Supplies	**$200,000**	**-**	**-**	**-**	**-**	**-**	**$200,000**
Capital Outlay							
Technical Equipment	350,000	-	-	-	-	-	350,000
Total Capital Outlay	**$350,000**	**-**	**-**	**-**	**-**	**-**	**$350,000**
Total Expenditures							
Total Expenditures	550,000	-	-	-	-	-	550,000
Total Expenditures	**$550,000**	**-**	**-**	**-**	**-**	**-**	**$550,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
88	174010	2295	AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	0	10	4,222	0	0	0	0	0.00
94	174060	22318	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	16.8	10	10,144	-1	-1,597	-1,598	0	0.00
98	174080	17408	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	10	8,391	0	0	0	0	0.00
107	174140	33378	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	10	8,391	0	0	0	0	0.00
117	174200	25934	AD C3412 A P	ENVIRONMENTAL ENGINEER 3	33	PF	7.2	10	9,685	69,732	30,057	99,789	0	0.30
117	174200	25934	AD C3412 A P	ENVIRONMENTAL ENGINEER 3	33	PF	16.8	10	9,685	-69,732	-28,463	-98,195	0	-0.30
120	174220	12308	AD C3412 A P	ENVIRONMENTAL ENGINEER 3	33	PF	20.4	10	9,685	-34,866	-13,434	-48,300	0	-0.15
120	174220	12308	AD C3412 A P	ENVIRONMENTAL ENGINEER 3	33	PF	3.6	10	9,685	34,866	15,030	49,896	0	0.15
158	174520	48598	AD C3715 A P	CHEMIST 1	24	PF	0	3	4,516	0	0	0	0	0.00
159	174530	43518	AD C3716 A P	CHEMIST 2	26	PF	24	7	6,004	144,096	74,043	218,139	1	1.00
202	174760	5067	AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	10	4,222	0	1,598	1,598	0	0.00
214	174870	1885	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	10	10,144	-304	-76	-380	0	0.00
214	174870	1885	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	10	10,144	304	75	379	0	0.00
339	175660	43254	AD C3715 A P	CHEMIST 1	24	PF	0	3	4,516	-108,384	-65,193	-173,577	-1	-1.00
465	176190	40555	AD C3716 A P	CHEMIST 2	26	PF	24	8	6,301	-151,224	-75,810	-227,034	-1	-1.00
480	176340	7367	AD C3411 A P	ENVIRONMENTAL ENGINEER 2	30	PF	0	10	8,391	-151,038	-66,178	-217,216	-1	-0.75
480	176340	7367	AD C3411 A P	ENVIRONMENTAL ENGINEER 2	30	PF	24	10	8,391	151,038	66,181	217,219	1	0.75
485	176380	53492	AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	13.68	5	3,363	-24,617	-17,281	-41,898	0	-0.30
485	176380	53492	AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	13.32	5	3,363	24,617	18,878	43,495	0	0.30
634	177470	48556	AD C1486 I P	INFO SYSTEMS SPECIALIST 6	29	PF	0	10	8,124	0	0	0	-1	0.00
654	177630	28017	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	10	8,391	0	0	0	0	0.00
764	178000	17746	AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	0	10	7,260	0	0	0	0	0.00
810	178260	3449	AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	0	10	7,260	0	0	0	0	0.00
906	178980	5875	AD C3411 A P	ENVIRONMENTAL ENGINEER 2	30	PF	0	10	8,391	0	0	0	0	0.00
1115	181060	39083	AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	0	2	2,979	0	-1	-1	0	0.00
1167	518090	64676	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	10	6,301	0	0	0	0	0.00
1168	518100	16366	AD C8501 A P	NATURAL RESOURCE SPECIALIST	21	PF	0	10	5,459	0	1	1	0	0.00
1342	586460	15948	AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	0	2	4,971	0	1	1	0	0.00
1343	586470	53528	AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	0	8	6,602	0	0	0	0	0.00
1350	586540	36059	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	7	7,260	0	0	0	0	0.00
1355	586590	24273	AD C3412 A P	ENVIRONMENTAL ENGINEER 3	33	PF	24	9	9,219	0	1,596	1,596	0	0.00
1618	710970	55465	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	7	7,260	0	0	0	0	0.00
1626	711040	16681	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	10.8	10	8,391	-10,069	-4,093	-14,162	0	-0.05

2021-23 Biennium **Cross Reference Number: 34000-002-00-00-00000**

Current Service Level **Package Number: 50**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1626	711040	16681	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	13.2	10	8,391	10,069	5,689	15,758	0	0.05
1628	711060	6138	AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	0	10	7,260	0	0	0	0	0.00
2413	948450	17028	AD C1484 I P	INFO SYSTEMS SPECIALIST 4	25	PF	0	2	4,711	0	0	0	0	0.00
2628	1007730	66053	AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	0	2	4,971	0	0	0	0	0.00
2645	1102140	66274	AD C3717 A P	CHEMIST 3	29	PF	0	8	7,260	0	0	0	0	0.00
3019	1182180	39523	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	7	5,459	0	0	0	0	0.00
3020	1182190	30859	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	10	6,301	0	0	0	0	0.00
3032	1226070	31712	AD C6811 A P	LABORATORY TECHNICIAN 2	18	PF	24	3	3,432	82,368	58,747	141,115	1	1.00
3119	1227840	52440	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	7	5,459	0	0	0	0	0.00
3190	1262180	20441	AD C3716 A P	CHEMIST 2	26	PF	5.52	2	4,744	26,187	16,072	42,259	0	0.23
3290	1301390	67512	AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	0	2	2,979	0	0	0	0	0.00
				General Funds						**350,136**	**189,248**	**539,383**		
				Lottery Funds						**-259,608**	**-141,003**	**-400,611**		
				Other Funds						**-54,263**	**-14,952**	**-69,215**		
				Federal Funds						**-43,223**	**-17,451**	**-60,673**		
				Total Funds						**-6,958**	**15,842**	**8,884**	**-1**	**0.23**

2021-23 Biennium **Cross Reference Number: 34000-002-00-00-00000**

Agency Request Budget **Package Number: 70**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
906	178980	5875	AD C3411 A P	ENVIRONMENTAL ENGINEER 2	30	PF	0	10	8,391	-201,384	-88,239	-289,623	-1	-1.00
1167	518090	64676	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	10	6,301	-151,224	-75,810	-227,034	-1	-1.00
2645	1102140	66274	AD C3717 A P	CHEMIST 3	29	PF	0	8	7,260	-174,240	-81,512	-255,752	-1	-1.00
3019	1182180	39523	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	7	5,459	-131,016	-70,802	-201,818	-1	-1.00
3020	1182190	30859	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	10	6,301	-151,224	-75,810	-227,034	-1	-1.00
3119	1227840	52440	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	7	5,459	-131,016	-70,802	-201,818	-1	-1.00
3290	1301390	67512	AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	0	2	2,979	-71,496	-56,052	-127,548	-1	-1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**-738,720**	**-374,736**	**-1,113,456**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**-272,880**	**-144,291**	**-417,171**		
				Total Funds						**-1,011,600**	**-519,027**	**-1,530,627**	**-7**	**-7.00**

2021-23 Biennium **Cross Reference Number: 34000-002-00-00-00000**

Agency Request Budget **Package Number: 120**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4009	1380771	AD	C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	21.12	2	4,311	91,048	57,703	148,751	1	0.88
4010	1380772	AD	C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	18	2	4,311	77,598	47,980	125,578	1	0.75
4011	1380773	AD	C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	12	2	4,311	51,732	31,987	83,719	1	0.50
4012	1380774	AD	C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	18	2	4,311	77,598	47,980	125,578	1	0.75
4013	1380775	AD	C5750 A P	ENVIRONMENTAL LAW SPECIALIS	30	PF	12	2	5,721	68,652	36,180	104,832	1	0.50
4014	1380776	AD	C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	21.12	2	4,971	104,988	61,157	166,145	1	0.88
				General Funds						**211,556**	**128,456**	**340,012**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**260,060**	**154,531**	**414,591**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**471,616**	**282,987**	**754,603**	**6**	**4.26**

2021-23 Biennium **Cross Reference Number: 34000-002-00-00-00000**

Agency Request Budget **Package Number: 121**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4015	1380777	AD	C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	18	2	4,971	89,478	50,924	140,402	1	0.75
4016	1380778	AD	C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	18	2	4,971	89,478	50,924	140,402	1	0.75
4017	1380779	AD	C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	21.12	2	4,311	91,048	57,703	148,751	1	0.88
4018	1380780	AD	C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	12	2	5,721	68,652	36,180	104,832	1	0.50
				General Funds						**338,656**	**195,731**	**534,387**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**338,656**	**195,731**	**534,387**	**4**	**2.88**

2021-23 Biennium **Cross Reference Number: 34000-002-00-00-00000**

Agency Request Budget **Package Number: 122**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4019	1380781		AD C8503 D P	NATURAL RESOURCE SPECIALIST	28	PF	18	2	5,206	93,708	51,972	145,680	1	0.75
4020	1380782		AD C8503 D P	NATURAL RESOURCE SPECIALIST	28	PF	18	2	5,206	93,708	51,972	145,680	1	0.75
				General Funds						**93,708**	**51,972**	**145,680**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**93,708**	**51,972**	**145,680**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**187,416**	**103,944**	**291,360**	**2**	**1.50**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4021	1380783		AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	18	2	4,971	89,478	50,924	140,402	1	0.75
				General Funds						**89,478**	**50,924**	**140,402**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**89,478**	**50,924**	**140,402**	**1**	**0.75**

2021-23 Biennium **Cross Reference Number: 34000-002-00-00-00000**

Agency Request Budget **Package Number: 125**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1167	518090	64676	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	24	10	6,301	151,224	75,810	227,034	1	1.00
2645	1102140	66274	AD C3717 A P	CHEMIST 3	29	PF	24	8	7,260	174,240	81,512	255,752	1	1.00
3019	1182180	39523	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	24	7	5,459	131,016	70,802	201,818	1	1.00
3020	1182190	30859	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	24	10	6,301	151,224	75,810	227,034	1	1.00
3119	1227840	52440	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	24	7	5,459	131,016	70,802	201,818	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**738,720**	**374,736**	**1,113,456**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**738,720**	**374,736**	**1,113,456**	**5**	**5.00**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Environmental Quality, Dept of **Agency Number: 34000**

2021-23 Biennium **Cross Reference Number: 34000-002-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Lottery Funds						
Transfer In Lottery Proceeds	-	-	-	1,543,776	-	-
Tsfr From Watershed Enhance Bd	4,156,389	5,322,214	5,322,214	4,501,395	-	-
Total Lottery Funds	**$4,156,389**	**$5,322,214**	**$5,322,214**	**$6,045,171**	**-**	**-**
Other Funds						
Business Lic and Fees	17,075,648	17,923,170	17,923,170	20,835,082	-	-
Non-business Lic. and Fees	4,275,030	5,181,646	5,181,646	4,970,230	-	-
Charges for Services	3,399,019	4,972,778	4,972,778	4,774,374	-	-
Interest Income	131,366	-	-	-	-	-
Other Revenues	726,156	345,000	345,000	845,000	-	-
Transfer In - Intrafund	-	-	-	1,449,000	-	-
Transfer In Other	-	193,421	193,421	-	-	-
Tsfr From Oregon Health Authority	1,271,499	1,669,749	1,669,749	1,803,833	-	-
Tsfr From Agriculture, Dept of	1,093,446	1,160,793	1,160,793	1,441,071	-	-
Tsfr From Geology/Mineral Ind	850	7,500	7,500	7,500	-	-
Tsfr From Water Resources Dept	686,458	714,000	714,000	924,173	-	-
Tsfr From Watershed Enhance Bd	55,376	-	-	-	-	-
Tsfr From Transportation, Dept	-	21,960	21,960	-	-	-
Transfer Out - Intrafund	(171,432)	(144,505)	(144,505)	-	-	-
Transfer Out - Indirect Cost	(4,026,773)	(4,882,882)	(4,882,882)	(5,431,342)	-	-
Tsfr To Geology/Mineral Ind	(308,073)	(259,000)	(259,000)	(259,000)	-	-
Total Other Funds	**$24,208,570**	**$26,903,630**	**$26,903,630**	**$31,359,921**	**-**	**-**
Federal Funds						
Federal Funds	10,228,138	13,279,157	13,279,157	12,972,327	-	-

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Environmental Quality, Dept of **Agency Number: 34000**

2021-23 Biennium **Cross Reference Number: 34000-002-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Federal Funds						
Transfer Out - Indirect Cost	(1,455,642)	(1,563,410)	(1,563,410)	(1,584,277)	-	-
Total Federal Funds	**$8,772,496**	**$11,715,747**	**$11,715,747**	**$11,388,050**	**-**	**-**

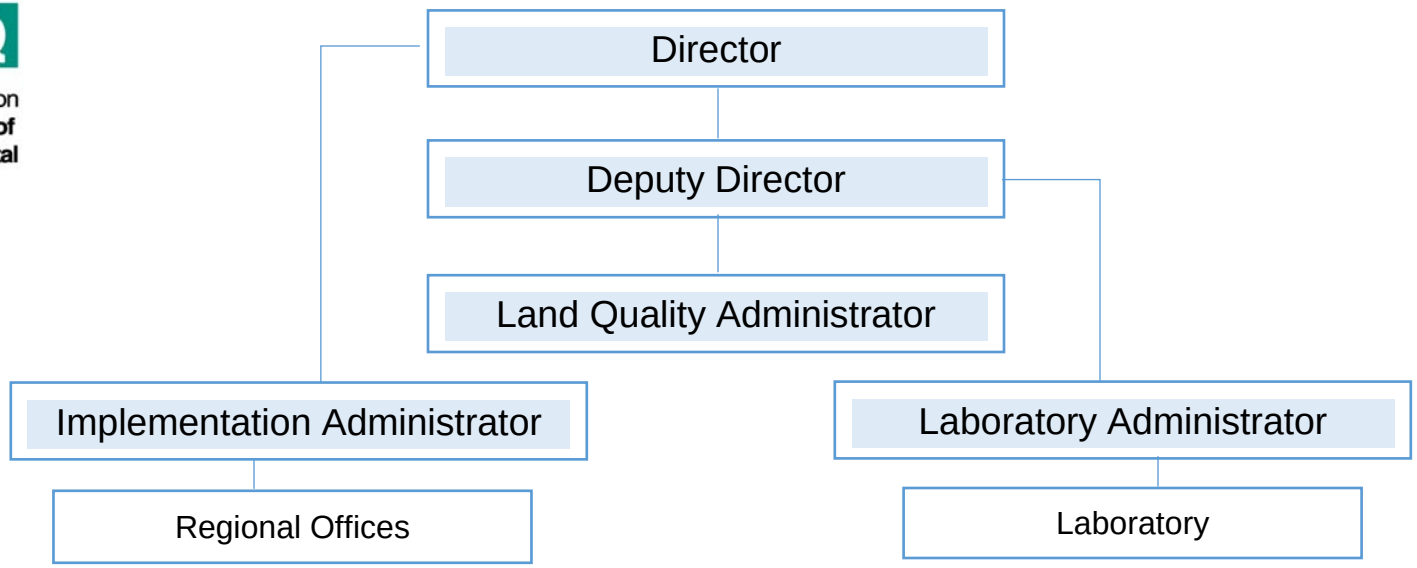
DETAIL OF OTHER FUNDS AND FEDERAL FUNDS REVENUE

Source	Fund	2017-2019 Actuals	2019-2021 Legislatively Approved	2021-2023		
				Agency Request	Governor's Recommended	Legislatively Adopted
Water Quality						
WQ 401 Dredge & Fill	OF	1,526,655	1,127,163	1,262,126	0	0
WQ 401 Hydro Certification	OF	860,943	832,596	1,440,009	0	0
WQ Drinking Water Protection	OF	1,088,306	1,372,333	1,446,912	0	0
WQ Laboratory Certification Fees	OF	0	147,032	183,171	0	0
WQ Miscellaneous Other Funds	OF	1,613,600	2,530,087	2,453,739	0	0
WQ Sewerage Works Operator Certification	OF	665,740	573,325	559,573	0	0
WQ SRF Loan Fees	OF	2,763,980	4,186,295	5,384,056	0	0
WQ Subsurface/On-Site	OF	3,985,674	3,240,161	2,867,015	0	0
WQ Underground Injection Control Fees	OF	351,545	288,560	295,902	0	0
WQ Waste Water Permitting Fees	OF	11,353,654	12,606,078	15,467,418	0	0
Subtotal		24,210,096	26,903,630	31,359,921	0	0
Water Quality						
WQ Lottery	LF	4,156,389	5,322,214	6,045,171	0	0
Subtotal		4,156,389	5,322,214	6,045,171	0	0
Water Quality						
WQ 604 (b)(3) Management Planning Grants	FF	-50,042	378,691	406,861	0	0
WQ Base Grant	FF	9,157,101	5,541,472	5,411,811	0	0
WQ Non-Point Source Implementation	FF	-297,762	4,296,380	4,088,720	0	0
WQ Other Federal	FF	7,118,642	1,240,712	1,245,459	0	0
WQ Underground Injection Control	FF	0	258,492	235,199	0	0
Subtotal		15,927,939	11,715,747	11,388,050	0	0

State of Oregon
Department of
Environmental
Quality

State of Oregon Department of Environmental Quality

Land Quality Program Organizational Chart



Prevention and Reduction of Material Impacts

- Toxics Reduction
- Solid Waste Prevention and Recycling
- Policy and Guidance
- Technical Assistance and Business Partnerships

Safe Management of Materials

- Inspections
- Technical Assistance
- Solid Waste Permitting and Certification
- Federal Program Implementation
- Spill Prevention
- Ballast Water

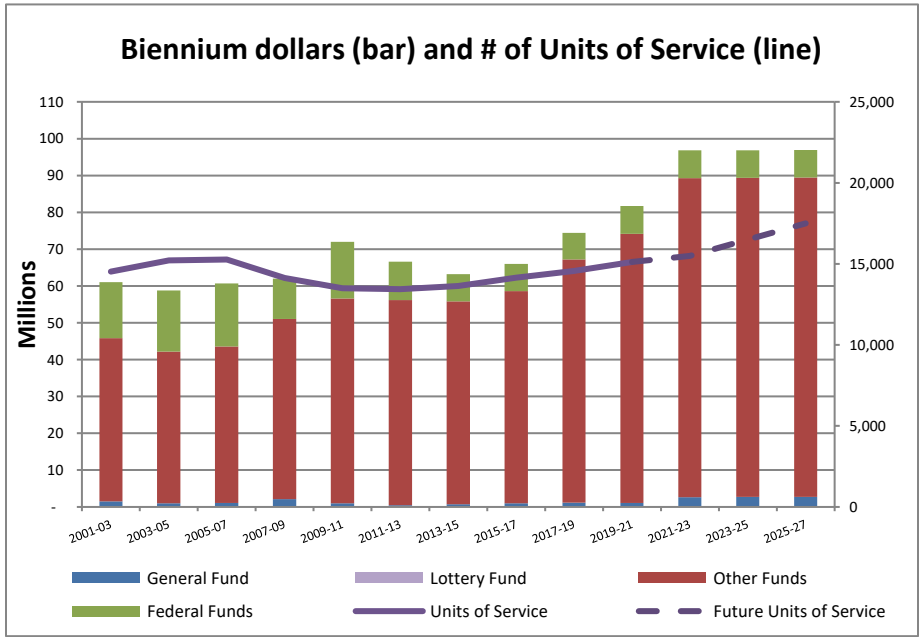
Cleanup and Emergency Response

- Emergency Response
- Voluntary Cleanup
- Brownfields
- Superfund Sites
- Technical Assistance

EXECUTIVE SUMMARY

Primary Outcome Area: Responsible Environmental Stewardship
Secondary Outcome Area: Excellence in State Government
Program contact: Lydia Emer, Division Administrator

TOTAL FUNDS BUDGET AND PROGRAM PERFORMANCE



TOTAL FUNDS BUDGET AND PROGRAM PERFORMANCE OVERVIEW

DEQ's Land Quality program improves and protects Oregon's land, air and water by working with stakeholders on responsible management of materials, reduction of waste and toxics, cleaning up contaminated sites, and responding to emergency spills. The programs create more livable communities and contribute to Oregon's economic growth, especially by cleaning up properties, which provide shovel-ready sites for business and industrial development.

While all people in Oregon benefit from clean and productive land, for the purposes of this chart "Units of Service" means government and business customers who handle waste materials and receive regulatory services or technical assistance, licensed gas station owners, owners of contaminated property, vessels entering Oregon waters, facilities with oil spill response plans, and those cleaning up spills of hazardous substances.

PROGRAM FUNDING REQUEST

The Land Quality program 2021-23 budget proposal totals $96.8 million, with 197 full-time-equivalent employees. These resources enable DEQ to continue progress towards outcomes described in the program justification section.

PROGRAM DESCRIPTION

Land Quality delivers services in several ways. Its staff issue permits for facilities to ensure responsible management of solid waste and work with wastesheds on minimizing waste disposed. Staff maintain reports on the use of toxic substances and the generation of hazardous waste; provide technical assistance to businesses to help them reduce waste and the use of toxic materials; provide oversight for the investigation and cleanup of contaminated properties; and issue operating certificates to gas stations. Staff also coordinate with federal, state, local and tribal government partners in responding to emergency spills. Finally, staff inspect ships in Oregon ports to ensure that ballast water has been properly managed to control invasive species introductions into Oregon waters.

PROGRAM JUSTIFICATION AND LINK TO LONG TERM OUTCOMES

DEQ's Land Quality Program links to the Responsible Environmental Stewardship and Excellence in State Government outcome areas by helping to ensure healthy air, lands, and waters for people, fish and wildlife. Land Quality activities touch upon all environmental media. For example, solid waste reduction helps to reduce greenhouse gas emissions, and ensuring compliance with landfill requirements helps prevent hazardous substances from polluting Oregon's rivers and groundwater

supplies. The program works to reduce toxics and hazardous waste in the environment by reducing the use of chemicals through promoting safe or green chemistry alternatives. Requiring cleanup of historic pollution and responding to emergency spills ensures people aren't exposed to unhealthy concentrations of hazardous substances in the air or in the soil, it also reduces runoff of harmful chemicals to our rivers and streams, and protects against the contamination of drinking water supplies. In addition, the program considers environmental justice and the potential for disproportionate impacts of toxins on people who live in poverty, people of color, and historically underrepresented communities.

Land Quality works with Business Oregon and the Regional Solutions Centers on the redevelopment of brownfield properties and by protecting the quality of Oregon natural resources, which many local industries depend on. The program also looks for internships and other opportunities to partner with academic institutions on innovative research.

PROGRAM PERFORMANCE

More than half of Land Quality's budget is invested in environmental cleanup. Land Quality's success in this area is heavily influenced by the financial ability of owners to undertake cleanups and by the degree of contamination of sites.

Reduction of waste has a significant effect on climate change. The program reduces the environmental effects of waste by giving more Oregonians access to recycling, concentrating on biggest impact materials, and by working to reduce waster generation, both goals of Land Quality's 2021-23 budget proposal.

ENABLING LEGISLATION/PROGRAM AUTHORIZATION

DEQ is authorized by the U.S. Environmental Protection Agency to carry out the Resource Conservation and Recovery Act in Oregon, which covers waste management, primarily hazardous waste, and underground storage tank programs. DEQ's Land Quality Program also implements state laws addressing waste reduction and recycling, reducing the use of toxics, prevention of, preparation, and emergency response for oil spills and hazardous materials, preventing the spread of invasive species by ships, and in cleaning up pollution from industrial activity, landfills, and illegal drug labs.

Related enabling statutes include Oregon Revised Statutes Chapter 453 (Hazardous Substances); Chapters 459/459A (Solid Waste Control/ Reuse and Recycling); Chapters 465/466 (Hazardous Waste and Hazardous Materials I & II); Chapter 468

The Oregon Environmental Quality Commission adopts Oregon Administrative Rules that implement federal and state laws. DEQ's rules are found in OAR Chapter 340, Divisions 11 to 180. EQC is a five-member citizen commission whose members are appointed by the governor, subject to confirmation by the Senate. In addition to adopting rules, EQC also establishes policy, subject to legislative mandate, and appoints the agency's director (ORS Chapter 468).

PROGRAM FUNDING

The Land Quality program is funded with general fund (2 percent), federal funds (10 percent) and the rest consists of fees, cost recovery and bond proceeds (88 percent). The two percent general fund requested supports a portion of invasive species prevention, two emergency response positions and Land Quality's share of some cross program expenditures. In addition, DEQ receives general funds for debt service on bond proceeds used in previous biennia to clean up contamination at orphan sites when no other financial source is available to finance the cleanup. The program relies on about twenty fee categories related to industrial activities and materials regulated such as fees assessed on waste materials produced and disposed, on dry cleaner and gas station operations and on marine vessels and facilities using or transporting petroleum products. About 24 percent of revenue is cost recovery for cleanup or cleanup oversight of contaminated sites. The program leverages fee revenues to obtain federal funds with match requirements ranging from zero to 50 percent. Federal, bond and fee funds spent on cleanup are leveraged through cost recovery to create revolving funds.

SIGNIFICANT PROPOSED PROGRAM CHANGES FROM 2019-21 TO 2021-23 FUNDING

The Land Quality program budget includes one policy option package requesting General Fund Support for Emergency Response:

- POP 130 adds 4.0 FTE to fulfill its emergency response role for small and large operations resulting from oil and hazardous material spills.

The Land Quality Program budget includes one policy option package to perform new work:

- POP 131 funds two limited duration positions to implement the directives in Legislative Concept 578, which requires DEQ to submit a report to the Legislature by December 31, 2021, with recommendations on how to improve recycling of printed paper and packaging in Oregon.

The Land Quality program budget includes three policy option packages to maintain programs:

- POP 132 converts limited duration positions to support the Solid Waste Orphan Site Clean-up program.
- POP 133 increases fees to maintain program service levels for Hazardous Waste and Environmental Clean-up programs.
- POP 134 supports the bond sale to fund the Industrial Orphan Clean-up program.

LAND QUALITY PROGRAM NARRATIVE

I. LAND QUALITY OVERVIEW

Land Quality protects human health and the environment by helping Oregonians:

- Produce and use materials more sustainably
- Reduce the use of toxic chemicals, and recover and safely manage wastes to conserve resources and minimize negative impacts to air, land and water
- Reduce the risk from exposure to contaminants already in our environment through cleanup of contaminated sites
- Prepare for and respond to environmental and public health hazards from accidental releases of petroleum and other hazardous substances as well as other environmental emergencies

Land Quality's activities touch upon all environmental media: air, water and land. For example, reducing the generation of solid waste can help to reduce greenhouse gas emissions, and requiring safe management of landfills helps avoid impacts to the land and prevents hazardous substances from polluting Oregon's rivers and groundwater supplies. Similarly, requiring cleanup of historic pollution ensures people are not exposed to unhealthy concentrations of hazardous substances in the air or in the soil at specific properties, reduces runoff of harmful chemicals to our rivers and streams, and protects against contamination of drinking water supplies.

Land Quality is a coordinated group of five main program areas distinguished by laws, regulations and segregated funding sources. The programs are:

- Materials Management
- Hazardous Waste
- Underground Storage Tanks
- Environmental Cleanup
- Emergency Response and Preparedness

EXPENDITURES BY FUND TYPE, POSITIONS AND FULL-TIME EQUIVALENTS

PROGRAM EXPENDITURES	2021-23 ARB
General Fund	$2,661,652
Other Funds	$96,221,166
Federal Funds	$8,636,614
All Funds	$107,519,432
Positions	208
FTE	198.28

II. ACTIVITIES AND PROGRAMS

Land Quality uses a variety of approaches to protect the environment. In addition to traditional compliance and enforcement activities, Land Quality staff conduct research, provide education, offer technical assistance, and engage in outreach as important ways to achieve environmental protection.

A. Materials Management

The Materials Management program plans and implements policies and programs to reduce environmental and public health impacts of materials and products throughout their full life cycle, from design and production through distribution, consumption, use and management at end-of-life.

DEQ implements *Materials Management in Oregon: 2050 Vision and Framework for Action*, which the Environmental Quality Commission adopted in 2012 to guide policy and programs in Oregon to achieve the best environmental outcomes at the lowest cost to society. DEQ focuses on identifying the most significant impacts across the full life cycle of products and taking action to reduce those impacts, following four pathways: building a solid foundation including research, knowledge and funding; evaluating and developing new policies and regulations; establishing better and more collaborations and partnerships; and supporting effective education and promotion of more sustainable materials management. This holistic approach helps DEQ work with partners in a changing world with new jobs, new opportunities and new challenges.

Key program areas and functions include:

- Solid waste facility permitting and compliance oversight
- Waste prevention
- Recycling/material recovery
- Food waste recovery and prevention
- Sustainable procurement
- Extended Producer Responsibility for paint, electronic waste, and unwanted medications
- Household hazardous waste collection
- Reuse, Repair, and product lifespan extension
- Sustainable consumption
- Voluntary business initiatives
- Built Environment
- Foundational research
- Goals and measures
- Education and outreach

B. Hazardous Waste Management

The Hazardous Waste program works to reduce hazardous waste generation while ensuring its safe management by focusing resources on the greatest environmental needs, including geographic areas, priority business sectors, and facilities. Key program areas and functions include

- Permitting hazardous waste management facilities
- Ensuring statewide compliance with hazardous waste regulations
- Expanding partnerships to achieve greater success with program priorities
- Reducing the threat of exposure to hazardous waste through conducting inspections of hazardous waste facilities, generators, handlers and used oil processors
- Providing regulatory compliance assistance
- Reducing toxic chemicals use and hazardous waste generation through technical assistance, education and outreach, compliance and enforcement efforts
- Reviewing toxic use reduction plans and offering technical guidance for implementing those plans

C. Underground Storage Tanks

The Underground Storage Tanks program ensures sound management of underground storage tanks to prevent leaks. Owners of underground storage tanks include small and large businesses, government agencies and homeowners. The program works to ensure compliance with federal regulations, prevent leaks, and detect leaks early in Underground Storage Tanks (USTs) by:

- Overseeing tank installation and decommissioning
- Issuing licenses to companies and project supervisors providing tank services
- Inspecting facilities to ensure tank systems meet equipment standards and are properly operated.
- Issuing annual operating certificates and conducting inspections.
- Ensuring that out-of-service tanks are properly decommissioned and that fuel is only delivered to tanks with valid operating permits
- Providing technical assistance to tank owners on proper operation and leak detection, corrosion protection, and spill and overfill equipment
- Verifying that tank owners meet financial responsibility requirements which ensures expedited cleanup of new leaks
- Requiring training for all operators of facilities that dispense fuel
- Conducting public outreach about abandoned tanks, and best management practices for heating oil tanks
- Reducing the overall risk of heating oil tank leaks by reviewing certified reports from service providers and evaluating service providers' work
- Reviewing certified heating oil tank cleanup reports from licensed providers while auditing cleanups

D. Environmental Cleanup

The Environmental Cleanup program protects human health and the environment by identifying, investigating, and remediating sites

contaminated with hazardous substances including petroleum. The program's objective is to improve sites to the point where no further cleanup action is necessary to return them to productive use. Contamination may occur from current or former operating practices that resulted in releases of hazardous substances discovered in the course of environmental assessments or complaints.

The program works with partners on both small and large contaminated sites, including Federal Superfund sites through site assessment, site response, cleanup of orphan sites where responsible parties are unable to pay or unknown, the dry cleaner program, the voluntary cleanup program and prospective purchaser agreements.

The program achieves these program objectives by:

- Discovering, evaluating and prioritizing sites contaminated with hazardous substances for further action
- Overseeing the investigation and cleanup of sites presenting significant risks to human health or the environment through voluntary cleanup, or through enforceable agreements for high priority sites
- Assisting property owners and communities in restoring contaminated sites to productive use through brownfield technical assistance and prospective purchaser agreements
- Leading the investigations and cleanups of orphan sites in cases where the responsible party is unknown, unwilling, or unable to complete necessary cleanup actions
- Improving responsiveness to community brownfield and economic development needs
- Overseeing the cleanup of petroleum from leaking underground storage tank leaks
- Developing and maintaining technical guidance, policy, and other tools needed to support cleanup activities

E. Emergency Response and Preparedness

The Emergency Response and Preparedness program ensures that Oregon is prepared for oil and hazardous material spills, including those from accidents, domestic terrorism events and natural disasters. DEQ is designated as the state's lead agency for the environmental cleanup of oil and hazardous material spills. Specialized spill cleanup personnel are available around the clock to receive notifications from the Oregon Emergency Response System. DEQ prioritizes these notifications for further action based on the threat to human health and the environment.

Emergency Response and Preparedness also includes a marine oil spill prevention program designed to protect the waters of the state and aquatic life and habitat from damage caused by petroleum spills from ships and on-shore facilities who transfer large quantities of oil over waters of the state. The program works with business to prevent and mitigate spills and ensures that damage from spills is minimized by requiring on-shore marine facilities to prepare risk and hazard analyses, requiring spill contingency plans for marine facilities and vessels, establishing pre-approved response strategies and coordinating quick and appropriate response to spills that do occur. HB 2209 (2019) added transportation of oil by rail to the contingency planning program. DEQ also works to prevent the introduction of aquatic invasive species into Oregon from the exchange of ballast water from large commercial cargo vessels that arrive from foreign and domestic ports.

DEQ responds to about 2,000 emergency notifications per year. Each notification requires an evaluation to determine the risk to human health and the environment. Approximately 40 percent of notifications require additional DEQ follow-up beyond the initial assessment. This includes providing technical assistance and cleanup oversight for major spills or releases of oil or hazardous materials, including tanker truck accidents, marine spills, rail accidents, and facility fires/explosions.

The program meets objectives by:

- Providing time-critical emergency containment and/or cleanup of chemical and oil spills, including those caused by accidents or natural disaster

- Developing emergency response plans and providing and participating in training, drills and exercises with government and industry
- Ensuring private industry, local, state and federal emergency response plans are integrated, tested and improved
- Focusing on outreach and coordination with local emergency response agencies such as fire, HAZMAT teams and police
- Implementing and testing the all required emergency response plans
- Reviewing and approving oil spill contingency plans for regulated facilities and vessels
- Decreasing the incidence of spills or releases impacting human health and the environment
- Directing the cleanup of oil and hazardous material spills where there is no responsible party and overseeing responsible party cleanups
- Preventing the introduction and establishment of harmful aquatic invasive species transported in commercial vessel ballast water

III. REVENUE SOURCES AND PROPOSED CHANGES

Generally, Land Quality funding sources are flat compared to previous receipts. The legislature granted fee increases in 2019 for Heating Oil Tanks, Hazardous Waste, and Oil Spill Prevention programs. Fee revenues are generally projected to slightly decrease in 2021-23. Federal grants have remained flat in spite of increasing costs. Cost recovery revenues are projected to decrease. Use of fund balances enabled some programs to continue to operate at the current service level through the 2019-21 biennium. Authorization for hazardous was increases will help support the 2021-23 budget.

General Funds are used prevent aquatic invasive species, and are proposed to fund emergency response. General Funds also are appropriated to Land Quality to fund rent for DEQ's laboratory, multi-agency coordination for the Columbia Basin Partnership, and partially support Regional Solutions Teams. This support covers about half of the cost of the regional teams. Within Land Quality, the Materials Management program is one of the primary users of laboratory services.

A. Materials Management

The Materials Management program is by fees:

- The solid waste disposal "tipping" fee is charged on solid waste disposed at municipal solid waste sites in the state or generated in Oregon and transported out of state. Tipping fee revenue supports the Materials Management program, including programs to promote waste prevention and recycling statewide.
- Permit fees are charged on facilities accepting solid waste for disposal; fees vary with type of facility and volume of waste disposed. Permit revenue supports compliance assurance, permitting and waste reduction activities.
- A small amount of waste tire revenue comes from waste tire carrier and storage permit fees, which DEQ uses for waste tire storage site monitoring, cleanup and enforcement.
- Three product stewardship programs, paint, electronics and newly established drug take back program (2019) are funded by fees paid by manufacturers of the products covered by the programs.
- LC 578 uses existing solid waste disposal fees to fund two limited duration positions and contract work to develop a report on modernizing Oregon's recycling system. Policy Option Package 131 has more details.

B. Hazardous Waste

The Hazardous Waste Program receives funds from a variety of sources, including fees, cost recovery and federal grants. Hazardous Waste Other Fund revenues include:

- Assessments on businesses generating hazardous waste, based on the volume of waste generated and the manner in which the waste is treated or disposed.
- Hazardous substance possession fees collected by the Office of State Fire Marshal under the Community Right-to-Know laws in support of DEQ's toxics use and hazardous waste reduction program.

- One-third of the fees assessed on each ton of hazardous waste taken to the hazardous waste management facility near Arlington for treatment or disposal (with the other two-thirds devoted to cleanup and emergency response).
- Annual compliance and permit fees assessed on facilities that treat, store or dispose (TSD) of hazardous waste.
- Cost recovery revenue on certain TSD activities, specifically processing new and renewal permit applications and for TSD corrective actions.

These revenue sources support a variety of program activities, including development and maintenance of administrative rules, technical assistance, toxics use reduction, compliance assurance, complaint response and program management.

Federal grant funds support the development and implementation of authorized hazardous waste management programs administered by the State.

Both of the Hazardous Waste and Environmental Cleanup Programs receive funding through two fees, which are "pass-through" fees, paid by entities that dispose of their waste in Oregon's permitted hazardous waste landfill charged per ton of waste disposed. LC 579 will increase these fees to maintain the current service level. Policy Option Package 133 has more details on this fee increase.

C. Underground Storage Tanks

The Underground Storage Tank program receives funds from several sources, including fees, penalties, and federal grants. The largest funding source for UST compliance assistance and oversight is the annual per tank compliance fee. Additional revenues come from permit modification and tank installation fees charged to tank owners. DEQ assesses license fees on service providers, contractors, and supervisors who install, remove, and test regulated underground storage tanks and those who remove and clean up heating oil tanks.

These fees pay DEQ's costs for test development, issuing licenses, and enforcement. An EPA grant funds UST compliance assistance and oversight. DEQ also receives some grant funding for general program costs.

Most of the funding for the heating oil tank program comes from filing fees paid by homeowners or other persons requesting certification of a heating oil tank decommissioning or tank cleanup. A portion of program funding comes from licensing fees charged to heating oil tank service providers.

State statute authorizes DEQ to retain penalties received for violation of statutes and rules, and to use the funds to pay program costs. These penalties come from traditional enforcement actions, as well as expedited enforcement penalties assessed via field tickets.

D. Environmental Cleanup

Environmental cleanup activities are funded by cost recovery, fees and federal grants. The program is designed so that most of DEQ's costs are financed through cost recovery from the parties performing cleanups. DEQ recovers costs for both cleanup oversight and, if necessary, the cost of contractors hired to perform cleanup. Two-thirds of the revenues from hazardous waste disposal fees, collected at the hazardous waste landfill near Arlington, are devoted to cleanup and emergency response and are credited to the Hazardous Substance Remedial Action Funds (HSRAF). The majority of HSRAF fees go to emergency response, but a portion is used to match federal grants. Finally, fees are paid by dry cleaning facility operators to fund site assessment and/or cleanup of qualifying dry cleaner sites, as well as activities to ensure that dry cleaners comply with industry-specific environmental management requirements.

Federal funds, primarily from EPA, support cleanup in several ways. The largest source is the Leaking Underground Storage Tank Trust Fund, which pays for over half of DEQ's leaking tank cleanup costs. Other grants fund the development and administration of cleanup programs, support efforts to redevelop brownfield sites, pay for federal-level site assessments and brownfield site assessments, and enable DEQ staff to participate in decisions related to EPA cleanups of Superfund sites in Oregon. The U.S. Department of Defense provides some funding through a cooperative agreement for DEQ's oversight of cleanups at military facilities.

The Orphan Site Account funds cleanups where responsible parties have not been identified, or where they are unable or unwilling to finance the cleanup. It has two components:

- The Solid Waste Orphan Site Account is funded by a portion of solid waste tipping fees. Policy Option Package 134 would provide increased limitation and positions dedicated to SWOSA work to support the increased utilization of the funds.
- DEQ estimates it needs $5 million per biennium to address known and future orphan sites. POP 132 will fund ongoing investigation and cleanup of contaminated sites where uncontrolled hazardous substance releases pose a risk to human health and the environment, and where no other source of funding is available to address the risk

E. Emergency Response and Preparedness

Emergency response and preparedness activities are funded by fees, including hazardous waste disposal fees (HSRAF), and cost recovery. A small portion of cleanup federal funding supports activities such as employee health and safety training. Since 1997, when General Funds were eliminated from the emergency response budget, HSRAF has been the program's primary funding source.

DEQ recovers the cost of responding to spill events from responsible parties, whenever possible, but these revenues make up only a small portion of the cost of maintaining readiness for emergency events. Using HSRAF to support the majority of emergency response costs reduces funding for long-term cleanup activities. Previous proposals to replace the General Funds that once supported this program have not been successful. Two other small sources are available to help pay for specific kinds of events: petroleum load fees are dedicated to highway spill cleanups and drug lab asset forfeiture funds pay for cleanup of illegal drug labs.

Invasive species prevention activities are funded by fees and General Funds. The ballast water management program is funded by General Funds and a fee on commercial vessels. The fees pay for half of the 1.5 FTE program. Oil Spill Prevention is fully funded by fees levied on facilities and vessels handling petroleum products at ports and rivers, and pays for oil spill prevention and preparedness activities. The newly established high hazard rail contingency planning program will be fully funded by fees levied on railroads and oil tank cars entering the state.

Policy Option Package 130 provides resources for DEQ to fill the gaps in its emergency response role for small and large operations resulting from oil and hazardous material spills.

II. PROGRAM POLICY PACKAGES

Statewide Emergency Response Capacity, Policy Package 130

This package provides resources for DEQ to fill the gaps in its emergency response role funded by General Fund. DEQ's Emergency Response program works with other government agencies and businesses to prevent and mitigate spills of oil and hazardous materials to minimize impacts to people, property and the environment. Two Emergency Response NRS3 positions will provide additional resources located in regional offices to allow us to inspect spill sites to verify appropriate cleanup and ensure contractors are properly performing their work. This package includes funding for two existing positions – one Office Specialist and one On-Scene Coordinator for Eastern Region – currently funded with HSRAF, which is no longer a stable funding source for these positions. This package also requests position authority to make one limited duration Office Specialist 2 permanent.

Modernize Oregon's Recycling System Policy Package 131

The recent collapse of export markets for recycled materials has exposed gaps in current policy and profound challenges to the future of recycling. This package authorizes two limited duration positions to implement the directives in LC 578, which requires DEQ to submit a report to the Legislature by December 31, 2021, with recommendations on how to improve recycling of printed paper and packaging in Oregon. The package will use existing solid waste fees to fund one OPA2 and NRS4 who, along with support from existing staff, will allow DEQ to consider a range of potential solutions, including policies and programs implemented in other states and nations; gather feedback from recycling system stakeholders; and submit the required report to the Legislature.

Authorize Industrial Orphan Bonds, Policy Package 132

This policy package requests Other Fund contract limitation to spend a portion of the $10.3 million general obligation bonds to replenish the state's Industrial Orphan Site Account. DEQ will issue the proposed bonds in two groups: one in fall 2021 and one in fall/winter 2022. Replenishing the Industrial Orphan Site Account will fund ongoing investigation and cleanup of contaminated sites where uncontrolled hazardous substance releases pose a risk to human health and the environment, and where no other source of funding is available to address the risk. DEQ proposes to finance Industrial Orphan Site Account work for the next two biennia by issuing bonds financed with General Fund backed General Obligation Pollution Control bonds.

Update Hazardous Waste Fees, Policy Package 133

This package funds DEQ's responsibilities to provide oversight of hazardous waste generators, and investigate clean-up sites contaminated with hazardous substances. LC 579 increases fees to fund existing staff resources in two DEQ programs: the Hazardous Waste program and the Environmental Cleanup program. LC 579 updates the fee structure in ORS 466. DEQ expects the increase in fees to provide an additional $1 million per biennium.

Authorize SWOSA Positions, Policy Package 134

This package will provide authority to spend Other Fund revenues to make two limited duration positions provided in 2019 permanent. This enables DEQ to continue needed work to facilitate and oversee cleanup of solid waste orphan sites across Oregon utilizing the Solid Waste Orphan Site Account (SWOSA). Having increased limitation and two permanent positions dedicated to SWOSA-related work will enable consistent use of the fund. The work will be funded from existing revenues.

LOTTERY, OTHER, AND FEDERAL FUND REVENUE

PRODUCT STEWARDSHIP FUND

The Legislature established the Product Stewardship Fund in 2009 (HB 3037) as a pilot paint product stewardship program to manage unused architectural paint. The 2013 legislature (HB 2048) approved removing the sunset date. Fees are $10,000 upon submittal of a new or updated plan (due January 1, 2014 and every four years thereafter, and $40,000 annually.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$40,000	$80,000	$15,966	$9,629	$94,405
7/1/21 - 6/30/23	$490,000	$110,502	$63,431	$53,878	$483,193

SOLID WASTE DISPOSAL FEE

Collection of fees on solid waste disposed in Oregon or generated in-state and transported out of state for disposal is authorized under ORS 459A.110. Rates are set by rule in Oregon Administrative Rules, Chapter 340, Division 97. A separate disposal fee of 13 cents a ton, collected to provide for cleanup of solid waste orphan sites, is included in the Orphan Site Account - Solid Waste Sites narrative.

Revenues support the implementation of the *2050 Vision for Materials Management in Oregon,* which includes programs for the safe management of solid waste, promotion and enhancement of waste prevention measures, reuse, recycling, household hazardous waste management and other safe management requirements statewide.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$7,044,569	$14,900,000	$2,128,168	$5,688,262	$14,128,139
7/1/21 - 6/30/23	$6,819,569	$15,375,830	$2,236,414	$4,219,551	$15,739,434

SOLID WASTE PERMIT FEES

Collection of solid waste permit fees is authorized under ORS 459.235 and rates for several fee categories are established by Oregon Administrative Rules, Chapter 340, Division 97. The majority of the revenue estimated below comes from fees assessed on facilities accepting solid waste for disposal. Rates vary with the type of facility (for example, landfill, transfer station or treatment facility) and the volume of waste disposed.

These revenues fund compliance assurance, permitting and other facility oversight activities. There are also fees charged for specific activities, such as for conducting engineering reviews of certain composting facilities and reviewing proposed beneficial use of solid waste.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$2,509,332	$9,000,000	$845,379	$6,122,176	$4,541,777
7/1/21 - 6/30/23	$2,284,332	$8,974,707	$888,342	$5,216,176	$5,154,521

WASTE TIRE FEES

This funding source includes revenues from waste tire carrier and storage permit fees, and interest earned. Revenues support a minimal waste tire program of tire storage site monitoring and enforcement.

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Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$21,216	$8,049	$3,221	$8,176	$17,868
7/1/21 - 6/30/23	$21,216	$7,932	$3,355	$5,549	$20,244

ELECTRONIC WASTE FEES (COVERED ELECTRONIC DEVICES FUND)

Oregon's Electronics Recycling Law (ORS 459A.300 to 459A.365) governs statewide collection, transportation, and recycling system for televisions, desktop and portable computers, computer monitors and other covered electronic devices. Manufacturers are required to pay for the program through two fees for that purpose.

All manufacturers selling covered electronic devices in the state are assessed a **manufacturer registration fee** authorized in ORS459A.315. Tiers based on market share and rates are set in Oregon Administrative Rules, Chapter 98. Revenue raised is intended to cover program costs, except for the administrative costs associated with the contractor program described below, and is assessed only to the level required for that purpose. The revenue need for both years of the 2021-2023 biennium is set in rule at $465,000, however DEQ expects to assess less than the rule allows.

Manufacturers who participate in the contractor program (i.e., manufacturers who choose not to establish their own or join a manufacturer's group recycling program) are assessed a **recycling fee**. The fee for participating manufacturers is based on their share of devices returned for recycling. The law requires that recycling fees cover all contractor program costs.

Fees are deposited in the Covered Electronic Devices Account. Interest earned is credited to the account.

Recycling revenues are collected to cover a calendar year; the balance at the end of the biennium is needed to cover expenditures for the last six months of the year.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$3,860,336	$4,880,000	$145,422	$4,413,324	$4,181,590
7/1/21 - 6/30/23	$3,793,648	$4,876,049	$137,621	$4,126,533	$4,405,543

PHARMACEUTICAL PRODUCT STEWARDSHIP

The Drug Take-Back Law (ORS 459A.200 to 459A.266) requires drug manufacturers to fund and develop a statewide drug take-back program providing safe and secure disposal of drugs for Oregon residents and other covered entities. Programs must be operational by July 1, 2021. Manufacturers will develop and implement these programs through program operators, who will submit plans to DEQ that describe how proposed programs will comply with the Drug Take-Back Law.

DEQ will provide administrative oversight of these programs, including reviewing and approving submitted plans to operate drug take-back programs; reviewing program changes and annual reports; and ensuring program operators and manufacturers comply with the Drug Take-Back Law. Manufacturers are required by statute to pay for DEQ's administrative costs through three fees: a one-time plan review fee, an annual fee for ongoing costs of administration, and an hourly fee for any other work that DEQ must do on behalf of a drug take-back program.

DEQ has proposed rules to set the plan review fee at $75,000; the annual fee at $345,000 for the fiscal year beginning July 1, 2021, $210,000 for fiscal year beginning July 1, 2022, and $125,000 for the fiscal year beginning July 1, 2023; and an hourly fee not to exceed $250 per hour and calculated to reasonably reflect DEQ's expenses for the work performed.

The 2021-2023 revenue estimate assumes a single program operator will submit a plan and be approved to operate a drug take-back program. If multiple programs are approved, DEQ has proposed that the annual fee be divided equally among approved programs. DEQ has also proposed that it may reduce the annual fee for a given fiscal year to ensure fee revenue approximately matches DEQ's projected costs for that year.

Fees are deposited in the Drug Take-Back Account, any interest earned is credited to the account.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$350,000	$39,887	$51,911	$258,202
7/1/21 - 6/30/23	$0	$300,000	$16,799	$142,659	$140,542

HAZARDOUS SUBSTANCE POSSESSION FEES (TOXICS USE REDUCTION)

The Hazardous Substance Possession Fee authorized by ORS 453.400 -.402, is paid annually by persons who are required to report chemical possession under the Community Right-to-Know laws. The fee is based on the type and quantity of the substance possessed and rates set in a fee schedule determined by the State Fire Marshal. These funds support Oregon's Toxics Use and Hazardous Waste Reduction program. A separate Hazardous Substance Fee, calculated in the same way under the same law, supports debt service for orphan site cleanup bonds; those figures are reported in the "Orphan Site Account – Industrial Sites" revenue narrative. ORS 453.402 requires that separate fee schedules be established for these two activities, as well as for the State Fire Marshal's Community Right-to-Know program.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$329,904	$1,000,000	$210,066	$4,924	$1,114,914
7/1/21 - 6/30/23	$339,904	$992,263	$190,322	$4,829	$1,137,016

HAZARDOUS WASTE DISPOSAL FEE

ORS 465.375 - .376 assesses a fee on each ton of waste brought into Oregon's only hazardous waste management facility, near Arlington, for treatment or disposal. One-third of the revenue funds hazardous waste program management and technical assistance activities; the other two-thirds pay for site cleanups (see separate revenue narrative for the Hazardous Substance Remedial Action Fund). Half of the hazardous waste program revenues from this fee are dedicated by statute to hazardous waste generator technical assistance.

DEQ proposes to increase Hazardous Waste Disposal Fees. LC 579 would increase fees to fund existing staff resources in two DEQ programs: the Hazardous Waste program and the Environmental Cleanup program. LC 579 updates the fee structure in ORS 466. DEQ expects the increase in fees to provide an additional $1 million per biennium.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$167,438	$771,000	$126,180	$85,193	$727,065
7/1/21 - 6/30/23	$167,438	$2,967,420	$128,211	$9,152	$2,997,495

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HAZARDOUS WASTE GENERATOR FEES

Two fees are assessed on regulated generators of hazardous waste. The first is the Generator Identification Fee authorized by ORS 466.077 charged to generators of hazardous waste required to obtain a U.S. Environmental Protection Agency identification number from DEQ pursuant to federal law. This $200 processing fee is charged upon submittal to DEQ of an application for an identification number.

An annual hazardous waste generator fee is authorized by ORS 466.165. The fee has two components: (1) a flat fee based on the generator's status (large or small quantity generator) and (2) an amount that varies based on the volume of waste generated and the manner in which the waste is treated or disposed. ORS 466.165 (3) establishes a base rate of $130 per metric ton for the calculation of the second fee component and sets a cap on this component of $32,500 a year per generator. Some components of the fees are set in Oregon Administrative Rules Division 102, Chapter 340.

Both fees are used to support the agency's generator inspection, compliance and enforcement programs.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$191,780	$4,680,000	$602,497	$1,080,519	$3,188,764
7/1/21 - 6/30/23	$181,780	$4,663,740	$636,684	$581,294	$3,627,542

HAZARDOUS WASTE TREATMENT, STORAGE AND DISPOSAL FEES

DEQ assesses fees and cost recovery charges on facilities that treat, store or dispose (TSD) of hazardous wastes. These include annual compliance determination fees for various categories of TSD activities (for example storage or treatment) and permit modification fees. These fees are established in ORS 466.045 and 466.160-.165 and require DEQ to recover from facilities the agency's actual costs of corrective action (cleanup) and permit processing. Various former facilities still pay for permit renewal or corrective action oversight.

The fund also contains payments received from two active facilities, assessed annually compliance fees. The fee components are set in Oregon Administrative Rules Division 105, Chapter 340.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$578,307	$892,000	$126,283	$644,995	$699,029
7/1/21 - 6/30/23	$644,995	$887,074	$199,687	$210,797	$1,121,585

LEAKING UNDERGROUND STORAGE TANKS COST RECOVERY

The terms of EPA's Grant for Leaking Underground Storage Tank Trust Funds require DEQ to recover from responsible parties any LUST funds spent on cleanups, primarily DEQ's oversight costs. EPA restricts use of cost recoveries to cleanup of LUST-eligible sites (regulated sites), special projects approved by EPA and associated administrative costs. As a result, these revenues are reported separate from other cleanup cost recoveries.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$2,398,538	$2,000,000	$419,662	$1,698,982	$2,279,894
7/1/21 - 6/30/23	$1,745,538	$1,987,908	$436,881	$241,395	$3,055,170

UNDERGROUND STORAGE TANK PERMIT FEES

ORS 466.785 sets the Underground Storage Tank permit fee and authorizes fees for new tank installations ($400) and modifying a permit when the ownership changes ($75). In 2017 the legislature approved increases to this fee each year from 2018 through 2021. The fee per regulated underground storage tank will be $295 for fiscal year 2020 and $325 for 2021. The fee pays for DEQ efforts to issue operation, installation and closure permits and for compliance inspections and enforcement.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$701,496	$4,264,657	$406,647	$2,347,428	$2,212,078
7/1/21 - 6/30/23	$1,919,549	$4,253,861	$452,096	$3,106,103	$2,615,211

UNDERGROUND STORAGE TANK CONTRACTOR LICENSING FEES

ORS 466.750 authorizes DEQ to establish a licensing program for companies that provide underground storage tank services and construction supervisors who install, remove or test regulated underground storage tanks. (License fees for heating oil tank service providers are reported with other heating oil tank fees on the next page). Fees are charged to administer the program, which includes test development, licensing and enforcement. ORS 466.787 establishes an annual service provider fee of $300 and a biennial supervisor fee of $150.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$161,029	$83,600	$6,054	$128,014	$110,561
7/1/21 - 6/30/23	$95,943	$83,275	$5,828	$55,326	$118,064

HEATING OIL TANK FILING AND LICENSING FEES

ORS 466.868 to 872 establishes two types of fees associated with underground heating oil tanks. Project certification filing fees are paid by property owners to DEQ to review and register four types of projects, those with no leaks or where simple, intermediate and complex corrective action was needed. Project certification fee amounts are $100, $250, $350 or $450. Service Providers who perform and certify this work pay license fees to DEQ of $800 per year (increasing to $900 in 2021) and $100 per year by individuals with supervisory responsibilities. In 2019 certification fees were paid for 1,930 projects and license fees were paid by 48 service providers and 112 individual site supervisors.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$101,228	$1,231,700	$147,237	$449,611	$736,080
7/1/21 - 6/30/23	$449,611	$1,227,459	$149,923	$712,602	$814,545

UNDERGROUND STORAGE TANKS COMPLIANCE AND CORRECTIVE ACTION FUND

This fund was established by ORS 466.791 to pay for various activities and financing programs to help clean up underground storage tank leaks and prevent future leaks. However, fees authorized to provide revenue for this purpose were discontinued due to conflict with the constitutional provision dedicating petroleum revenues to highway uses. The only revenues that continue to accrue to this fund are civil penalties for underground storage tank compliance violations. DEQ is authorized to retain these penalties to support administration of the underground storage tank program.

A portion of the penalty revenues comes from "expedited penalties" or "field citations" issued in lieu of formal enforcement for certain violations. ORS 466.837 authorizes expedited penalties of not less than $50 and not more than $500 per violation. Total expedited penalties per facility per inspection cannot exceed $1,500.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$162,323	$123,600	$24,658	$137,761	$123,504
7/1/21 - 6/30/23	$137,761	$123,022	$25,310	$99,138	$136,335

DRY CLEANER ENVIRONMENTAL RESPONSE ACCOUNT

Fees paid by the dry cleaning industry are used for cleanup of contamination from dry cleaning facilities and to support a program preventing future releases of dry cleaning solvent into the environment. The Legislature set the current dry cleaner fee structure in 2003 in ORS 465.510-.523. Sites qualifying for cleanup with fund revenues also pay a deductible that varies with the size of the business. The dry cleaning industry has declined over time, and fee revenue has declined with it. Based on recent trends, the costs to administer the program will exceed fee revenues in this biennium, causing a deficit, and leaving not enough funds to perform cleanup.

The fees are used to assist dry cleaners in meeting environmental management requirements, to administer the reporting process, to prioritize cleanup sites, and to perform investigations and cleanups.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$642,316	$879,415	$102,448	$149,828	$1,269,455
7/1/21 - 6/30/23	$149,828	$876,646	$97,783	$86,365	$842,326

HAZARDOUS SUBSTANCE REMEDIAL ACTION FUND (HSRAF)

The Hazardous Substance Remedial Action Fund (HSRAF) is DEQ's primary revenue source for addressing environmental contamination. DEQ is authorized to use HSRAF to pay for its remedial action costs, and any activity described in the "removal and remedial action" title of ORS 465. This includes investigating sites potentially requiring remedial action, overseeing cleanup activities performed by responsible parties, cleaning up sites when necessary to protect human health and the environment and associated administrative costs.

There are four sources of revenue for this fund:

ORS 465.375 - .376 assesses a fee on each ton of waste brought into the hazardous waste management facility, near Arlington, for treatment or disposal. Two-thirds of the revenue from this fee pays for site cleanups; the other one-third funds hazardous waste program management and technical assistance activities (see separate revenue narrative for the Hazardous Waste Disposal Fee). DEQ proposes to increase Hazardous Waste Disposal Fees. LC 579 would increase fees to fund existing staff resources in two DEQ programs: the Hazardous Waste program and the Environmental Cleanup program. LC 579 updates the fee structure in ORS 466.

The largest source of HSRAF revenue is cost recoveries, authorized in ORS 465.330. DEQ's cleanup oversight activities and other costs at individual sites are reimbursed by the responsible party, usually the owner or operator. HSRAF monies are spent and cost recoveries sought for work at hazardous substance contaminated sites, both voluntary cleanups and enforcement sites (where the party is under DEQ order to clean up), as well as for contemporaneous spills. Cost recoveries, including those described in the next paragraph, account for about 90 percent of the projected 2021-2023 HSRAF revenues.

The fund also contains cost recovery payments received in advance from parties responsible for cleanup. These funds are dedicated to specific projects and are not available for general program use.*

The fourth source, interest received on the HSRAF balance, is continuously appropriated to the agency.**Summary of Projected Revenues**

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$16,633,833	$20,316,555	$3,030,606	$9,256,691	$24,663,091
7/1/21 - 6/30/23	$17,133,389	$20,920,732	$3,064,731	$8,129,583	$26,859,807

Note: A significant portion of fund revenue is dedicated by contractual agreements for specific cleanup sites or areas. See (*) above.

ORPHAN SITE ACCOUNT – INDUSTRIAL SITES

The Orphan Site Account was established in 1989 to fund investigation and cleanup at sites, known as orphans, where the responsible parties are unknown, unable or unwilling to perform cleanup-related work. The Legislature authorized the financing of orphan cleanups with long-term pollution control bonds and initially established three fees to pay debt service on the bonds. The legislation also provided that the fees may be spent directly on orphan cleanups.

The law established two categories of orphan sites – industrial orphans, originally financed by fees on hazardous substances, and solid waste disposal sites (landfills), funded by solid waste disposal fees. The solid waste orphan revenues are discussed in the Orphan Site Account – Solid Waste Sites narrative.

Revenues for industrial orphan site cleanups can come from four sources: hazardous substance fees, bond proceeds, cost recoveries and interest earnings.

Hazardous Substance Fees:
As indicated in the Hazardous Substance Possession Fee narrative, ORS 453.402 authorizes the assessment of hazardous substance fees to help fund the Orphan Site Account. Persons who are required to report chemical possession under the Community Right-to-Know laws pay annual fees; the amount of the fee is based on the type and quantity of the substance possessed. The fee schedule is set by the State Fire Marshal, collection administered by the Department of Revenue, and a set amount of revenue transferred to DEQ in accordance with uses approved by the Legislature. Revenue received from this source is not included in the table below because the scheduled debt service amount is transferred to a non-limited debt service fund for payment of debt service during the biennium.

Hazardous substance fees can fund orphan site cleanups in two ways: debt service on long-term bonds and direct expenditure. These fees have been used to fund half of the debt service on the first two orphan site bond issues (1992 and 1994), with the other half currently funded by General Funds. Because these early issues were almost paid off, the 2011 Legislature authorized issuance of new bonds in 2012 to be financed entirely with the existing amount of possession fees. Revenues needed for debt service are transferred to DEQ's debt service accounts to be used for debt payments. As a result, no revenue is displayed in the chart below.

Bond sales:
There have been nine bond sales since 1992. A $5 million sale, authorized by the 2017 legislature was executed in May 2019. DEQ is requesting approximately $10 million of Bond Sales in Policy Option Package 132 for the 21-23 biennium. Funds are held in a separate bond fund and transferred to the Land Quality budget to cover expenditures. The revenue shown below is the amount DEQ is expecting to spend on orphan projects during 2021-2023.

Cost recoveries and interest:
2021-2023 revenue estimates below include $203,000 in recoveries of previously expended orphan funds. Interest earnings are estimated at $40,000.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$100,000	$5,437,357	$155,982	$58,704	$5,322,671
7/1/21 - 6/30/23	$400,000	$9,432,756	$152,923	$41,181	$9,638,652

ORPHAN SITE ACCOUNT - SOLID WASTE SITES

As described in the Industrial Orphan Site Account revenue narrative, the Orphan Site Account was established in 1989 to fund investigation and cleanup at sites, known as orphans, where the responsible parties are unknown, unable or unwilling to perform cleanup-related work. The orphan site legislation established two categories of orphan sites – solid waste disposal sites (landfills) and industrial orphan sites. Industrial orphan funding is discussed in the Orphan Site Account – Industrial Sites revenue narrative.

ORS 459.236 authorizes the Environmental Quality Commission to establish a separate solid waste disposal, or tipping, fee for solid waste orphan cleanups. The fee is 13 cents per ton. Interest earned on the balance is also credited to the fund. 2021-2023 revenue estimates include about $1.9 million in fees.

ORS 459.236 makes funds from this account available to local government for cleanup of municipal landfills after the local government contributes a share of the funding specified in ORS 459.311. DEQ can also spend money independently at orphan landfills.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$7,000,000	$1,800,000	$129,084	$3,375,879	$5,295,037
7/1/21 - 6/30/23	$5,691,547	$2,331,388	$92,919	$2,562,747	$5,367,269

BALLAST WATER FUND

The 2011 Legislature established a fee on commercial vessels currently subject to ballast water regulations to fund half of the ballast water management program. The fees are set in statute (ORS 783.636) with input from stakeholders and must be reset every 4 to 6 years.

The fund can be used for monitoring vessel arrivals and screening ballast water report forms, vessel inspections, ballast water sample analyses, enforcement, policy development and coordination with other agencies, response to aquatic species outbreaks and technical assistance.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$264,679	$245,000	$33,296	$268,670	$207,713
7/1/21 - 6/30/23	$268,670	$244,038	$29,463	$276,065	$207,180

HIGHWAY SPILL FUND (INCLUDING PETROLEUM PRODUCT WITHDRAWAL DELIVERY FEES)

The petroleum load fee authorized by ORS 465.101-.131 is assessed on each withdrawal of a petroleum product from a bulk facility and for importation of petroleum products in a cargo tank or barge for delivery into a storage tank. The fee, established by administrative rule by the Office of the State Fire Marshal, is currently $8 per load. A portion of this revenue is transferred to DEQ annually in accordance with expenditures approved by the Legislature.

One of the originally intended purposes of the fee was to fund the state's emergency response program. Because the fee is assessed on petroleum, it has been restricted to highway-related response activities since 1993. When possible, DEQ recovers highway spill fund expenditures from the party responsible for the release and replenishes the fund.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$30,000	$325,444	$36,335	$95,086	$224,023
7/1/21 - 6/30/23	$95,086	$324,097	$36,245	$138,039	$244,899

ILLEGAL DRUG LAB CLEANUP FUND

The Illegal Drug Lab Cleanup Fund was established in 1989 to partly fund the agency's activities to remove and dispose of chemicals and wastes associated with illegal drug manufacturing, when requested by local and state law enforcement agencies. Asset forfeiture revenues may also be transferred to the Oregon Health Authority to support its illegal drug manufacturing program and may fund safety certification training and personal protective equipment for law enforcement personnel who respond to illegal drug lab sites.

Revenue comes from three sources: DEQ receives 10 percent of the net drug-related assets forfeited to the Oregon State Police and 5 percent of forfeitures to local law enforcement agencies. Contributions from both sources are capped at $250,000. The fund also receives a small amount of cost recovery from parties responsible for cleanup (for example landlords) and restitution from convicted parties when directed by the courts.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$572,347	$210,600	$3,104	$651,843	$128,000
7/1/21 - 6/30/23	$647,852	$210,446	$3,016	$719,399	$135,883

OIL SPILL PREVENTION FEES

Oil spill prevention fees (ORS 468B.405) are assessed on cargo and tank vessel and oil storage and transportation facilities, both on-shore and off-shore. Vessel fees are assessed per trip.

The fees are used to administer the Oil Spill Prevention Act, including the cost of reviewing spill prevention and response plans, inspections of vessels and facilities, conducting training and response exercises, and reviewing and revising the state's oil and hazardous materials spill response plan.

High hazard train route fees (ORS 468B.435) are assessed on each railroad that is required to submit a contingency plan for a high hazard train route under ORS 468B.427. The fee, not to exceed five hundredths of one percent of the combined gross operating revenues derived within this state is collected by the Oregon Department of Transportation.

The fees are used to review contingency plans for high hazard train routes; verify proof of financial responsibility required by ORS 468B.433; develop, review and revise the portions of the oil spill response plan required by ORS 468B.495 and 468B.500 that relate to high hazard train routes; participate in training, response exercises, inspections and tests in order to verify equipment inventories; and test the abilities of the state, municipalities and railroads that own or operate high hazard train routes to prevent and respond to oil spill or release emergencies related to high hazard train routes and to undertake other activities intended to maintain the capabilities for emergency response related to high hazard train routes.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$57,046	$2,681,183	$195,961	$1,163,738	$1,378,530
7/1/21 - 6/30/23	$90,061	$2,677,203	$259,115	$902,133	$1,606,016

SPILL PENALTY FUNDS

DEQ has authority under two chapters of Oregon law to assess civil penalties related to spills of oil and hazardous materials. These funds are continuously appropriated to DEQ for expenditure for spill response related activities.

ORS 468B.450-.455 allows penalties to be assessed in cases of willful or negligent discharges of oil into waters of the state. The penalties are authorized in addition to penalties under other statutes and are intended to be commensurate with the amount of damage incurred. The law established an Oil Spillage Control Fund for receipt and expenditure of these oil discharge penalties. Revenues in the Oil Spillage Control Fund are to be used by DEQ for costs incurred in carrying out cleanup activities, rehabilitation of affected fish and wildlife and spill prevention planning.

ORS 466.992 allows DEQ to assess penalties against any person who violates a provision of the state's laws and rules covering spill response and cleanup of hazardous materials (ORS 466.605 to 466.680). These penalties are also in addition to penalties under other statutes and may be up to $10,000 per day. These penalties are to be deposited into the Oil and Hazardous Materials Emergency Response and Remedial Action Fund established in ORS 466.670. This fund may be used for the administration and enforcement of the spill response and cleanup statutes, and for emergency cleanup operations.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$161,000	$85,400	$19,744	$79,796	$146,860
7/1/21 - 6/30/23	$161,000	$84,830	$22,335	$52,663	$170,832

FEDERAL HAZARDOUS WASTE GRANT FUNDS

Section 3011 of the Resource Conservation and Recovery Act authorizes funding to states for the development and implementation of authorized state hazardous waste management programs. A 25 percent state match is required.

EPA also offers grants to fund pollution prevention activities. The grants encourage a shift from pollution *control* to pollution *prevention* a 50 percent state match is required.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$1,515,000	$219,622	$3,696	$1,291,682
7/1/21 - 6/30/23	$0	$1,523,962	$196,086	$105,387	$1,222,489

FEDERAL LEAKING UNDERGROUND STORAGE TANK TRUST FUNDS

In 1986, the U.S. Congress established a $500 million fund, the Leaking Underground Storage Tank (LUST) Trust, for states to use for investigation and cleanup of petroleum leaks from underground storage tanks. These funds are transferred to states via Cooperative Agreements. A 10 percent state match is required, which DEQ finances with Hazardous Substance Remedial Action Funds. It is uncertain how much, if any, funding will be awarded in 2021-2023.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$3,030,441	$403,288	$3,696	$2,623,457
7/1/21 - 6/30/23	$0	$3,332,804	$421,766	$11,916	$2,899,122

FEDERAL UNDERGROUND STORAGE TANKS GRANTS

EPA provides assistance from two sources for the development and implementation of DEQ's underground storage tank compliance program. Funds are provided as authorized by Section 9010 of the Resource Conservation and Recovery Act to supplement state funds for activities to ensure regulated petroleum tank compliance with installation and operational regulations designed to prevent leaks. A 25 percent state match is required, which comes from underground storage tank permit fees. EPA supplements the traditional funding with "LUST Prevention" funding. These funds are to assist with compliance of the underground storage tank provisions of the Federal Energy Policy Act of 2005. The revenue estimates below assume funds will be available will be similar to prior years.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$865,997	$127,014	$0	$738,983
7/1/21 - 6/30/23	$0	$605,463	$97,893	$0	$507,570

FEDERAL ENVIRONMENTAL CLEANUP GRANTS AND COOPERATIVE AGREEMENTS

DEQ receives funding for environmental cleanup activities through several grants from and cooperative agreements with EPA. Some of the funding is authorized through the Comprehensive Environmental Response Compensation and Liability Act (CERCLA), commonly known as Superfund, to assist state cleanup programs.

Recurring federal grants for environmental cleanup include:

- Environmental cleanup program administration and development. These "Core Cooperative Agreement" expenditures require a 10 percent state match.

- Brownfield funding to enhance the state cleanup program, including site specific assessments to assist local governments and private parties in determining the extent of contamination at selected sites and other activities related to brownfield sites. Awarded as a "State Response Cooperative Agreement." No match is required.

- Site assessment and discovery, including preliminary assessments of selected medium- to high-priority sites, provision of state perspectives on sites being assessed by EPA, and program administration. No match is required.

- Funding for state participation in the cleanup of Oregon sites on the National Priorities, or Superfund, List. These cleanups are conducted by EPA under federal CERCLA cleanup authority and include continued maintenance and monitoring for the McCormick and Baxter Creosoting Company site. There is no match on the cooperative agreement funds, although the state is required to provide a 10 percent match on cleanup costs EPA incurs at sites where there is no private party to finance the cleanup.

DEQ may pursue other avenues that might become available to assist in cleanup or redevelopment of contaminated or brownfield sites.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$2,967,695	$385,748	$27,749	$2,554,198
7/1/21 - 6/30/23	$0	$3,198,765	$380,587	$188,676	$2,629,502

FEDERAL DEFENSE-STATE MEMORANDUM OF AGREEMENT (DSMOA)

Many units of the Defense Department require that state environmental agencies enter into an agreement, known as a Defense-State Memorandum of Agreement, for the state to be paid for its costs to oversee environmental cleanup at both active and formerly used defense facilities. The DSMOA provides funding for DEQ's costs to ensure that cleanups meet state requirements, as well as some associated overhead costs. No match is required.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$181,073	$21,910	$0	$159,163
7/1/21 - 6/30/23	$0	$185,783	$21,584	$0	$164,199

FEDERAL FUNDS – UMATILLA CHEMICAL AGENT DISPOSAL FACILITY COOPERATIVE AGREEMENT

The U.S. Congress mandated the Department of Defense dispose of the Army's chemical agent weapons stockpile, including the munitions and agent stored at the Umatilla Chemical Depot. The Disposal activities have been completed and the disposal facility has received "clean closed" certification. The work is primarily funded through an existing Federal Facility Agreement (FFA) signed in 1989.

This work, like the oversight of the weapons destruction, is funded by the FFA between EPA, DEQ and the Army. Funds pay for DEQ oversight, administration, and modification of the hazardous waste and air contaminant discharge permits, compliance, enforcement and public outreach. No match is required.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$178,888	$26,131	$0	$152,757
7/1/21 - 6/30/23	$0	$201,893	$11,258	$106,078	$84,557

PROGRAM ESSENTIAL PACKAGE NARRATIVE

VACANCY FACTOR AND NON-PICS PERSONAL SERVICES (#010)

Purpose: To apply adjustments to personal services costs that are not generated by the Position Inventory Control System:

- Updates the vacancy factor to project budget savings reasonably expected from staff turnover
- Applies the standard general inflation factor of 4.30 percent to non-PICS generated personal services costs, such as temporaries, overtime and shift differential
- Adjusts for changes in the contribution for debt service on the Public Employee Retirement System pension obligation bonds
- Adjusts for mass transit taxes (excluding federal funds)

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
010	$ 0	$ 0	$ 593,801	$ 80,840

Staffing impact: None

COST OF PHASED-IN PROGRAMS OR ONE-TIME INCREASES (#021)

Purpose: To apply non-Position Inventory Control System related budget adjustments to the cost of the program above the 2021-23 Base Budget level, after adjustments are made for start-up costs or other one-time expenditures funded in 2019-21.

How accomplished: After removing start-up or other one-time expenditures, ongoing services and supplies are biennialized to represent a full biennium's costs.

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
021	$ 0	$0	$ 30,125	$0

Staffing impact: None.

COST OF PHASED-OUT PROGRAMS OR ONE-TIME ELIMINATIONS (#022)

Purpose: To apply non-Position Inventory Control System related budget adjustments to activities that phase-out in 2021-23, or eliminate one-time expenditures from the 2019-21 budget.

How accomplished: This package removes ongoing services and supplies associated with positions eliminated during the 2019-21 biennium, including limited duration positions. The package also removes one-time expenditures, such as capital outlay and special payments, not intended to continue into the 2021-23 biennium.

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
022	$ 0	$ 0	($ 134,750)	$0

Staffing impact: None.

INFLATION AND PRICE LIST ADJUSTMENTS (#031, 033)

Purpose: To apply inflation and price list adjustments to services and supplies, capital outlay and special payment amounts in the 2019-21 Base budget.

How accomplished: Package 031 applies standard inflation, state government service charge and other price list adjustments as follows:

- General inflation of 4.3 percent

- Professional service inflation of 5.7 percent
- Attorney general inflation as established
- State government service charge price list adjustments
- Central government service charge price list adjustments
- Self support rent agreement price list (DEQ Laboratory Facility)

Package 033 applies inflation rates requiring Exception Committee approval.

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
031	$ 0	$ 0	$ 1,920,997	$ 112,834
033	$ 0	$ 0	$ 0	$ 0

Staffing impact: None

TITLE: FUND SHIFTS (#050)

Purpose: To record position/budget shifts among funding types within the program.

How accomplished: This package shifts positions, services and supplies and capital outlay from Federal Funds to Other Funds to reflect changes in work and funding.

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
050	$0	$ 0	$891,692.95	($889,911.27)

Staffing impact: None

TITLE: TECHNICAL ADJUSTMENTS (#060)

Purpose: The package records technical adjustments that do not fit in the standard essential packages.

How accomplished: This package transfers FTE between SCRs to represent operational reality. Shifts professional services to other services and supplies categories to align budget with current accounting practices.

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
060	$0	$ 0	$ 0	$ 0

Staffing impact:

Total FTE	General Fund	Lottery Fund	Other Fund	Federal Fund
0	0	0	0	0

PROGRAM POLICY ADJUSTMENT PACKAGE NARRATIVE

REVENUE SHORTFALLS (#070)

Purpose: No adjustment packages at this time.

How accomplished:

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
070	$ 0	$ 0	$ 0	$ 0

Staffing impact: No impact

STATEWIDE ADJUSTMENT DAS CHGS (#091)

Purpose: No adjustment packages at this time.

How accomplished:

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
091	$ 0	$ 0	$ 0	$ 0

Staffing impact: No impact

TITLE: STATEWIDE AG ADJUSTMENT (#092)

Purpose: No adjustment packages at this time

How accomplished:

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
092	$ 0	$ 0	$ 0	$ 0

Staffing impact: No impact

POLICY OPTION PACKAGE 130 NARRATIVE

TITLE: STATEWIDE EMERGENCY SPILL RESPONSE CAPACITY (#130)

PRIORITY RANK – GENERAL FUND: 2

PURPOSE

DEQ's Emergency Response program works with other government agencies and businesses to prevent and mitigate spills of oil and hazardous materials to minimize impacts to people, property and the environment. To accomplish this goal, DEQ prepares for future disasters, responds during emergencies and assists in recovery. This work requires training, planning, coordination and round-the-clock response staff.

When oil or hazardous materials spills occur, response time is critical. The faster trained responders arrive, the better the chances of minimizing environmental damage and health impacts. DEQ Emergency Response staff have lead responsibility to protect public health and the environment, when there is a spill or other release of oil or hazardous materials. Spills and releases have many causes, including tank truck crashes, train derailments, structure fires, pipeline ruptures, or ship groundings. DEQ assesses potential impacts and takes action to control spills, and begin clean-up work. DEQ's Emergency Response Program directs the flexible and efficient use of resources in conjunction with public and private sector partners to protect Oregon's communities and the environment. Current resources are inadequate to respond to significant spills, or to provide support for local disaster response coordination.

DEQ receives between 1,500 and 2,000 incident notifications from the Oregon Emergency Response System (OERS) each year, representing the largest volume of OERS reports managed by any local or state agency. DEQ receives notifications of "reportable releases" 24 hours a day, seven days a week. During fiscal year 2019 DEQ responded to 65 incidents requiring field inspections or sustained response ranging from multiple days to weeks. DEQ's capacity to respond to emergencies is stretched thin during these events, and DEQ quickly exhausts resources when responding to sustained events or multiple simultaneously-occurring emergencies. Due to limited resources, DEQ is unable to inspect most spill sites to confirm the cleanup was completed to regulatory requirements. Failure to identify sites early on with incomplete actions can lead to future cleanup sites that require additional resources, making it more costly to complete the process.

In 2017, the Office of Emergency Management released Oregon's Disaster Recovery Plan, which identified DEQ as the lead agency for coordinating the restoration of the environment following the emergency phase of a significant disaster. This responsibility requires significant resourcing for Oregon Emergency Response Council coordination as well as building expertise for working with FEMA when responding during anticipated events such as floods, pandemic events or major earthquakes. DEQ has redirected current response resources to meet this mandate, and will need to continue to dedicate staff resources to this recovery/resiliency effort for several years. New resources through package 130 allow DEQ to fulfil this emergency management coordination role through the OERS Council for disaster response and subsequent recovery without eroding our emergency response capability.

General Funds have supported Emergency Response positions in the past, but this funding was cut in 1997. As a temporary fix to General Fund reductions, DEQ used the Hazardous Substance Remedial Action Fund (HSRAF) to pay for these positions. HSRAF has been running a deficit of approximately $1 million per biennium and is not a stable funding source for the high priority work provided by the Emergency Response program.

This package provides new resources for DEQ to fill the gaps in its emergency response role for small and large operations resulting from oil and hazardous material spills.

HOW ACHIEVED

This package includes two new positions for the Emergency Response program to mitigate, prepare, respond to and recover from releases of oil and hazardous materials from commercial vessels, trains, pipelines, trucks and industrial facilities located along navigable waterways and inland waters of the state and other culturally, economically or

ecologically sensitive environments.

The two Emergency Response NRS3 positions will provide additional resources throughout the state to address gaps in response capacity. DEQ will assign the two positions to be located in regional offices and to support current response capacity. These positions will allow us to inspect spill sites to verify appropriate cleanup and ensure contractors are properly performing their work. The additional staff will expand our capacity to respond to spills requiring an extended response.

This package also includes funding for two existing positions – one Office Specialist and one On-Scene Coordinator for Eastern Region – currently funded with HSRAF, which is no longer an adequate funding source for these positions. This package also requests position authority to make one limited duration Office Specialist 2 permanent.

QUANTIFYING RESULTS

DEQ will track the number of spills of oil and hazardous materials and the number of field inspections completed annually. DEQ will monitor and report on progress to revise response plans. DEQ will continue developing a natural resource recovery work plan as an annex to Oregon's disaster recovery plan maintained by OEM. DEQ will have capacity to provide staff to coordinate with FEMA and OEM during Stafford Act Responses (flooding, earthquakes, pandemics, etc.). The Emergency Response Program will support DEQ's Continuity of Operations planning.

2021-23 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
Office Specialist 1	1	4006	1.0
Natural Resource Specialist 3	2	4007/4008	2.0
Total	3		3.0

REVENUE SOURCE

General Fund	$1,200,089.00
Other Funds	-
Federal Funds	-
Total	$1,200,089.00

2023-25 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
Office Specialist 1	1	4006	1.0
Natural Resource Specialist 3	2	4007/4008	2.0
Total	3		3.0

REVENUE SOURCE

General Fund	$1,248,093.00
Other Funds	-
Federal Funds	-
Total	$1,248,093.00

POLICY OPTION PACKAGE 131 NARRATIVE

TITLE: MODERNIZING OREGON'S RECYCLING SYSTEM
PRIORITY RANK – OTHER FUND: 9

PURPOSE

Recycling has the potential to conserve resources and reduce pollution, but Oregon's policy framework for recycling was constructed decades ago, when the waste stream, recycling technologies, and economics were all fundamentally different.

The recent collapse of export markets for recycled materials has exposed gaps in current policy and present profound challenges to the future of recycling. These include: 1) misleading labels and claims by producers regarding recyclability of products; 2) widespread confusion about what and how to recycle; 3) contamination of commingled materials and resulting challenges in processing; 4) a loosely regulated global waste trade that creates potential environmental and social harm when Oregon's recyclables are exported; 5) social inequities in recycling access, employment conditions and system impact; and 6) lack of meaningful engagement by producers and brands As a result of these and other challenges, recycling in Oregon is failing to achieve its environmental potential and is at risk of harming the environment and human welfare, eroding public confidence in the system

This package funds two limited duration positions to implement the directives in Legislative Concept 578, which requires DEQ to submit a report to the Legislature by December 31, 2021, with recommendations on how to improve recycling of printed paper and packaging in Oregon in order to:

a) Optimize environmental benefits of managing materials at the end of life using a life-cycle perspective,
b) Create and maintain a recovery system that is strong and resilient to changes in supply and demand, and
c) Restore and maintain public trust in the system.

LC 578 requires the Director of DEQ to convene and consult with an Advisory Committee that will advise the agency in the preparation of that report.

HOW ACHIEVED

The package will provide staff resources and limitation to conduct research, convene and collaborate with an Advisory Committee, and write the legislative report including policy and program solutions to challenges identified in Oregon's recycling system.

The new limited duration positions (OPA2 and NRS4), along with support from existing staff, will allow DEQ to consider a range of potential solutions, including policies and programs implemented in other states and nations; gather feedback from recycling system stakeholders; and submit the required report to the Legislature. This package adds two limited duration positions for six months and $50,000 in services and supplies for contracting Advisory Committee facilitation services, funded by solid waste disposal fees.

DEQ is also requesting additional limitation for an Office Specialist 2 to provide support to this work and other support functions for the Materials Management section, which comprises a broad set of programs for recycling and waste prevention.

QUANTIFYING RESULTS

DEQ will quantify the results through meeting the statutory timeline for submitting the report to the Legislature by December 31, 2021.

2021-23 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
OPA-2 limited duration	0.25	4022	0.25
NRS-4 limited duration	0.25	4023	0.25
OS-2	1.0	4024	1.0
Total	1.50		1.50

REVENUE SOURCE	
General Fund	-
Other Funds	430,905.00
Federal Funds	-
Total Limitation	$430,905.00

2023-25 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
OS-2	1.0	4024	1.0
Total	1.0		1.0

REVENUE SOURCE	
General Fund	-
Other Funds	$ 203,020
Federal Funds	-
Total Limitation	$203,020

POLICY OPTION PACKAGE 132 NARRATIVE

TITLE: AUTHORIZE INDUSTRIAL ORPHAN BONDS
PRIORITY RANK– GENERAL FUND: 20

PURPOSE

This policy package requests Other Fund contract limitation to spend a portion of the $10.3 million general obligation bonds requested in Policy Option Package 132 to replenish the state's Industrial Orphan Site Account. DEQ will issue the proposed bonds in two groups: one in fall 2021 and one in fall/winter 2022. Replenishing the Industrial Orphan Site Account will fund ongoing investigation and cleanup of contaminated sites where uncontrolled hazardous substance releases pose a risk to human health and the environment, and where no other source of funding is available to address the risk.

DEQ's Industrial Orphan Sites program protects public health and the environment by investigating and cleaning up highly contaminated properties when the parties responsible for the contamination are either unknown, or are unwilling or unable to do so. DEQ designates sites as orphans only if they are high priorities for cleanup. Since 1992, DEQ has designated 116 sites as industrial orphans. Although cleanup activities at some industrial orphans can continue for years, 42 sites have received DEQ's "No Further State Action Required" designation. These sites are safe for designated uses and many now support expanded uses and economic redevelopment.

Industrial orphans include a range of contaminated sites from small service stations to large former industrial operations, abandoned mines, and area wide sites where hazardous substances have affected sources of drinking water. The work funded by the bonds includes investigations to determine the scope of the problem, active remediation and ongoing operations and maintenance (O&M).

The bond sales would allow DEQ to start or continue work on 20 sites in each of 2021-23 and 23-25. This includes existing high-priority sites as well as new sites. DEQ identifies approximately five new industrial orphan sites needing investigation and cleanup each year. Existing high-priority investigations/cleanups include: the Willamette River Upriver Reach Sediment Investigation, Portland Harbor Superfund Site Oversight, Keizer Area-Wide Drinking Water Contamination, Red Boy Mine (Grant County), Astoria Marine Construction, and Elmira Family Store.

Cleanups in the operations and maintenance or monitoring phase typically include groundwater treatment systems and engineered soil or sediment caps. Operations and maintenance activities ensure that installed groundwater treatment systems continue to prevent people from drinking contaminated water. They also ensure that engineered caps continue to protect people and the environment from exposure to hazardous substances. These include Federal Superfund sites where the State is responsible for contributing to remedy implementation costs and for performing long-term O&M.

Some of the current operations and maintenance and on-going monitoring projects include: the Lebanon Area-wide Groundwater Contamination; Sweet Home Areawide Groundwater Contamination; ARCO AM/PM (Marion County); Lawndale Areawide (Benton County); Fashion Cleaners (Klamath County); Ivy's Jiffy Market (Jefferson County); Lone Elk Market (Wheeler County); and Bonanza Mine (Douglas County).

POP 132 also funds Oregon's 2021-23 and 2023-25 match obligations at federally-funded Superfund (National Priorities List) sites. Under federal law, Oregon must contribute 10 percent of EPA's cleanup costs and pay 100 percent of long-term maintenance costs at federally-funded Superfund sites. Currently, Oregon has three sites with federal match obligations: the former Taylor Lumber facility (Yamhill County); the former McCormick and Baxter Creosoting site (Multnomah County); and the North Ridge Estates site (Klamath County). O&M and federal match obligations are estimated to cost approximately $5 million in 2021-23 and 2023-25.

HOW ACHIEVED

DEQ estimates it needs $4 million to $5 million per biennium to address known and future industrial orphan sites to: investigate and cleanup sites where remedies have not yet been implemented to protect public health and the environment; to continue O&M at existing sites; and pay our

match and O&M obligations at Federal Superfund Sites. DEQ proposes to finance needed work for the next two biennia with a sale of $5.15 million in bonds in late summer of 2021 to finance investigation and cleanup of known and new high priority sites during 2021-23 biennium, and a sale of $5.15 million in fall/winter 2022 to finance industrial orphan site costs in late 2021-23 and 2023-25. DEQ currently anticipates that $10.3 million would be adequate to fund investigation and cleanup activities at orphan sites through June 2025.

DEQ proposes to finance Industrial Orphan Site Account work for the next two biennia by issuing bonds financed with General Fund backed General Obligation Pollution Control bonds.

This package requests Other Fund contract limitation to spend $4.0 million of the proposed $10.3 million General Obligation bonds DEQ would issue during 2021-23. Funds remaining at the end of 2021-23 will be spent in the 2023-25 biennium.

DEQ needs legislative authority to issue additional bonds. Debt service for the new bonds is requested in package #192. In 2021-23, DEQ will retire previously issued bonds, reducing the General Fund debt service on existing bonds. DEQ structured the new bond sales to keep General Fund payments for orphan bonds at or below the 2017-19 level.

This package covers only the request for additional expenditure limitation. Package 192 in the Pollution Control Bonds program provides details of the request for bond issuance authority. Package 183 requests limitation to pay bond issuance costs.

QUANTIFYING RESULTS

DEQ will measure progress by monitoring progress in clean up at new sites, exiting orphan sites, and ongoing monitoring at sites funded with these bonds

POLICY OPTION PACKAGE 133 NARRATIVE

TITLE: UPDATE HAZARDOUS WASTE FEES
PRIORITY RANK – OTHER FUND: 15

PURPOSE

This package funds DEQ's responsibilities to provide oversight of hazardous waste generators, and investigate clean-up sites contaminated with hazardous substances. Inadequate oversight increases the likelihood of improper handling and disposal of hazardous waste; inadequate cleanup work increases the potential for exposure to hazardous substances. LC 579 increases fees to fund existing staff resources in two DEQ programs: the Hazardous Waste program and the Environmental Cleanup program.

Hazardous Waste Program: DEQ's Hazardous Waste program promotes reduction and safe management of hazardous waste, issues permits to waste management facilities, inspects hazardous waste generators and used oil processors, and assists Oregon small businesses in complying with complex federal regulations. Since January 1986, EPA has authorized Oregon to manage the state's Hazardous Waste program. DEQ implements the state Hazardous Waste program, to ensure harmful wastes are properly managed from "cradle to grave." DEQ is authorized to collect fees to "carry on the monitoring, inspection and surveillance program established under and to cover related administrative costs."

Hazardous Waste program revenue from several sources has been decreasing. Since 2004, hazardous waste landfill fees declined by 60 percent and federal grant funds declined by 7 percent. General Fund program allocation declined from $1.2 million in 1999 to $0 in 2015. The program has made adjustments to address the funding shortfall including reducing program staffing and reducing overhead costs through process improvements.

Environmental Cleanup Program: DEQ's Environmental Cleanup program is responsible for overseeing the investigation and remediation of sites contaminated by hazardous substances in order to protect human health and the environment. The program relies on a complex variety of revenue sources, including cost recovery, fees, federal grants, and bond sales. The Environmental Cleanup program is authorized to charge all reasonable costs associated with cleanup or removal of hazardous waste at a particular site. Most of DEQ's expenses are financed through cost recovery and from the parties performing clean ups. DEQ recovers costs for both cleanup oversight and, if necessary, the cost of contractors hired to perform the cleanup.

Revenue from cost recovery and hazardous waste disposal fees fund the Hazardous Substances Remedial Action Fund (HSRAF), established in statute at ORS 465.381. HSRAF funds essential Environmental Cleanup program activities not covered by federal grant funds or reimbursement by a responsible party. Federal grant funds and hazardous waste disposal fee revenues have steadily declined over time. As a result, HSRAF requires an additional $1 million per biennium for the Environmental Cleanup program to maintain current staffing levels.

HOW ACHIEVED

LC 579 updates the fee structure for disposal hazardous waste in ORS 465. The hazardous waste disposal fee revenue is divided, with 2/3 supporting the Environmental Cleanup program and 1/3 supporting the Hazardous Waste program. The current disposal fees have not changed since 2003 and, essentially, grant a significant discount as tonnage disposed increases. DEQ expects the increase in fees from LC 579 to provide an additional $1,000,000.00 per biennium.

QUANTIFYING RESULTS

DEQ's Hazardous Waste program currently provides oversight to approximately 500 registered hazardous waste generators. DEQ will continue to track permit issuance, facility inspections and technical assistance.

DEQ's Environmental Cleanup Program currently tracks percentage of properties with known contamination cleaned up through its Key Performance Measure. Adequate revenue to support existing positions will allow DEQ to continue supporting Oregon's communities in returning contaminated properties to productive reuse.

2021-23 STAFFING IMPACT

None

2023-25 STAFFING IMPACT

None

REVENUE SOURCE	
General Fund	-
Other Funds	$ 1,000,000
Federal Funds	-
Total Limitation	$1,000,000

POLICY OPTION PACKAGE 134 NARRATIVE

TITLE: SOLID WASTE ORPHAN SITE CLEANUPS (#134)
PRIORITY RANK – OTHER FUND: 13

PURPOSE

In 1989, the Legislature created the Solid Waste Orphan Site Account (SWOSA) to help pay for cleanup of "orphaned" sites where the disposal of solid waste resulted in the release of hazardous substances into the environment. Eligible sites include publicly owned solid waste facilities and privately owned sites without a responsible party. Since 1993, DEQ has collected $0.13 per ton of all domestic solid waste disposed in Oregon or transported out-of-state for disposal to fund the account. It includes requirements for matching funding from local governments to access the account and caps their liability.

Local governments throughout Oregon have owned and operated landfills for many decades. In some cases, local governments have contracted with privately owned landfills. Many old, abandoned landfills in Oregon were poorly sited and unlined, often operated without permits, and closed without adequate caps or controls.

SWOSA funds can be used for site investigations or cleanup actions, and the work can be done either by the local government or through DEQ's state contractor program.

DEQ has three methods for providing funds from the SWOSA.

1. DEQ can provide "loans" of up to $100,000 with no repayment obligation to local governments for conducting an investigation and cleanup of a release of hazardous substances at a solid waste disposal site owned by the local government.
2. DEQ can provide low-interest loans to local governments for conducting an investigation and cleanup of a release of hazardous substances at a solid waste disposal site owned by the local government.
3. DEQ can provide funds at privately owned or operated solid waste disposal sites which receive or received domestic solid waste and for which DEQ determines responsible parties are unknown, unwilling, or unable to undertake the investigation or cleanup for the release of hazardous substances.

SWOSA has historically been underutilized despite the existence of eligible sites. The 2019 Legislature provided authority to spend existing resources through limited duration positions and contract limitation, enabling DEQ to better utilize the fund. During that time DEQ filled two of the positions, developed protocols for soliciting and discovering sites, established an inventory of potential sites, and established site prioritization methods for funding the sites. DEQ has also improved awareness of the program with several local governments throughout Oregon, and provided oversight for 11 cleanup sites. The trial period confirmed DEQ's need for a statewide SWOSA program coordinator and a contracts specialist dedicated to SWOSA projects to ensure statewide consistency of application of the fund, to develop a cohesive team of regional project managers and headquarters coordination, and to ensure that the fund is utilized to its maximum potential.

This package will provide authority to spend existing resources to make two limited duration positions permanent. This enables DEQ to continue needed work to facilitate and oversee cleanup of solid waste orphan sites across Oregon.

HOW ACHIEVED

Having increased limitation and two permanent positions dedicated to SWOSA-related work will enable consistent use of the fund. The work will be funded from existing revenues. A prioritized inventory of eligible solid waste disposal sites will be updated annually statewide. Staff will work with priority sites to investigate and cleanup sites.

QUANTIFYING RESULTS

Having permanent positions dedicated to SWOSA will result in evaluation and prioritization of potentially eligible sites, and additional sites undergoing cleanup. DEQ will measure success of the SWOSA program by tracking the number of sites undergoing investigation and cleanup.

2021-23 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
NRS3	1	4026	1.0
PCS2	1	4027	1.0
Total	2		2.0

REVENUE SOURCE	
General Fund	-
Other Funds	$531,768.00
Federal Funds	-
Total Limitation	$531,768.00

2023-25 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
NRS3	1	4026	1.0
PCS2	1	4027	1.0
Total	2		2.0

REVENUE SOURCE	
General Fund	-
Other Funds	$558,356.00
Federal Funds	-
Total Limitation	$558,356.00

REVENUE SOURCE

Fund 393 SW Tipping Fee

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Land Quality**

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor **Cross Reference Number: 34000-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	10,584	-	-	-	-	-	10,584
Federal Funds	-	-	-	-	-	-	-
Total Revenues	**$10,584**	**-**	**-**	**-**	**-**	**-**	**$10,584**
Transfers Out							
Transfer Out - Indirect Cost	-	-	(103,044)	(14,028)	-	-	(117,072)
Total Transfers Out	**-**	**-**	**($103,044)**	**($14,028)**	**-**	**-**	**($117,072)**
Personal Services							
Temporary Appointments	-	-	8,110	2,322	-	-	10,432
Overtime Payments	-	-	216	1,021	-	-	1,237
Shift Differential	-	-	128	153	-	-	281
All Other Differential	-	-	6,518	-	-	-	6,518
Public Employees' Retire Cont	-	-	1,176	201	-	-	1,377
Pension Obligation Bond	5,090	-	205,554	26,344	-	-	236,988
Social Security Taxes	-	-	1,144	267	-	-	1,411
Mass Transit Tax	441	-	14,559	-	-	-	15,000
Vacancy Savings	5,053	-	253,352	36,504	-	-	294,909
Total Personal Services	**$10,584**	**-**	**$490,757**	**$66,812**	**-**	**-**	**$568,153**
Total Expenditures							
Total Expenditures	10,584	-	490,757	66,812	-	-	568,153
Total Expenditures	**$10,584**	**-**	**$490,757**	**$66,812**	**-**	**-**	**$568,153**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Land Quality**

Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor **Cross Reference Number: 34000-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(593,801)	(80,840)	-	-	(674,641)
Total Ending Balance	**-**	**-**	**($593,801)**	**($80,840)**	**-**	**-**	**($674,641)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Land Quality
Cross Reference Number: 34000-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	1,147	-	-	-	1,147
Out of State Travel	-	-	136	-	-	-	136
Employee Training	-	-	1,246	-	-	-	1,246
Office Expenses	-	-	1,827	-	-	-	1,827
Telecommunications	-	-	2,172	-	-	-	2,172
Data Processing	-	-	621	-	-	-	621
Publicity and Publications	-	-	9	-	-	-	9
IT Professional Services	-	-	702	-	-	-	702
Dispute Resolution Services	-	-	33	-	-	-	33
Employee Recruitment and Develop	-	-	13	-	-	-	13
Dues and Subscriptions	-	-	59	-	-	-	59
Facilities Rental and Taxes	-	-	12,411	-	-	-	12,411
Fuels and Utilities	-	-	204	-	-	-	204
Facilities Maintenance	-	-	51	-	-	-	51
Agency Program Related S and S	-	-	75	-	-	-	75
Other Services and Supplies	-	-	8,102	-	-	-	8,102
Expendable Prop 250 - 5000	-	-	416	-	-	-	416
IT Expendable Property	-	-	901	-	-	-	901
Total Services & Supplies	**-**	**-**	**$30,125**	**-**	**-**	**-**	**$30,125**
Total Expenditures							
Total Expenditures	-	-	30,125	-	-	-	30,125
Total Expenditures	**-**	**-**	**$30,125**	**-**	**-**	**-**	**$30,125**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 021 - Phase-in

Cross Reference Name: Land Quality
Cross Reference Number: 34000-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	(30,125)	-	-	-	(30,125)
Total Ending Balance	**-**	**-**	**($30,125)**	**-**	**-**	**-**	**($30,125)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Land Quality**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 34000-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Instate Travel	-	-	(5,134)	-	-	-	(5,134)
Out of State Travel	-	-	(606)	-	-	-	(606)
Employee Training	-	-	(5,579)	-	-	-	(5,579)
Office Expenses	-	-	(8,179)	-	-	-	(8,179)
Telecommunications	-	-	(9,716)	-	-	-	(9,716)
Data Processing	-	-	(2,776)	-	-	-	(2,776)
Publicity and Publications	-	-	(42)	-	-	-	(42)
IT Professional Services	-	-	(3,101)	-	-	-	(3,101)
Dispute Resolution Services	-	-	(147)	-	-	-	(147)
Employee Recruitment and Develop	-	-	(53)	-	-	-	(53)
Dues and Subscriptions	-	-	(269)	-	-	-	(269)
Facilities Rental and Taxes	-	-	(7,933)	-	-	-	(7,933)
Fuels and Utilities	-	-	(917)	-	-	-	(917)
Facilities Maintenance	-	-	(228)	-	-	-	(228)
Agency Program Related S and S	-	-	(336)	-	-	-	(336)
Other Services and Supplies	-	-	(83,846)	-	-	-	(83,846)
Expendable Prop 250 - 5000	-	-	(1,859)	-	-	-	(1,859)
IT Expendable Property	-	-	(4,029)	-	-	-	(4,029)
Total Services & Supplies	**-**	**-**	**($134,750)**	**-**	**-**	**-**	**($134,750)**
Total Expenditures							
Total Expenditures	-	-	(134,750)	-	-	-	(134,750)
Total Expenditures	**-**	**-**	**($134,750)**	**-**	**-**	**-**	**($134,750)**

_____ Agency Request **_____ Governor's Budget** **_____ Legislatively Adopted**

2021-23 Biennium **Page _____** **Essential and Policy Package Fiscal Impact Summary - BPR013**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Land Quality**

Pkg: 022 - Phase-out Pgm & One-time Costs **Cross Reference Number: 34000-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	134,750	-	-	-	134,750
Total Ending Balance	**-**	**-**	**$134,750**	**-**	**-**	**-**	**$134,750**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Land Quality
Cross Reference Number: 34000-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	44,610	-	-	-	-	-	44,610
Total Revenues	**$44,610**	**-**	**-**	**-**	**-**	**-**	**$44,610**
Services & Supplies							
Instate Travel	193	-	5,924	2,253	-	-	8,370
Out of State Travel	21	-	1,039	174	-	-	1,234
Employee Training	208	-	12,957	1,143	-	-	14,308
Office Expenses	241	-	20,385	1,045	-	-	21,671
Telecommunications	310	-	13,051	1,987	-	-	15,348
Data Processing	29	-	732	93	-	-	854
Publicity and Publications	1	-	129	1	-	-	131
Professional Services	-	-	1,378,794	63,707	-	-	1,442,501
IT Professional Services	94	-	581	-	-	-	675
Attorney General	-	-	230,136	10,764	-	-	240,900
Dispute Resolution Services	3	-	20	-	-	-	23
Employee Recruitment and Develop	4	-	164	13	-	-	181
Dues and Subscriptions	9	-	954	18	-	-	981
Facilities Rental and Taxes	34,939	-	106,520	15,893	-	-	157,352
Fuels and Utilities	79	-	1,626	351	-	-	2,056
Facilities Maintenance	9	-	188	25	-	-	222
Agency Program Related S and S	29	-	1,878	67	-	-	1,974
Intra-agency Charges	7,030	-	-	-	-	-	7,030
Other Services and Supplies	1,189	-	76,663	11,951	-	-	89,803
Expendable Prop 250 - 5000	93	-	3,185	515	-	-	3,793

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Land Quality
Cross Reference Number: 34000-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	129	-	7,083	373	-	-	7,585
Total Services & Supplies	**$44,610**	**-**	**$1,862,009**	**$110,373**	**-**	**-**	**$2,016,992**
Capital Outlay							
Technical Equipment	-	-	5,410	-	-	-	5,410
Data Processing Software	-	-	551	-	-	-	551
Data Processing Hardware	-	-	2,100	-	-	-	2,100
Total Capital Outlay	**-**	**-**	**$8,061**	**-**	**-**	**-**	**$8,061**
Special Payments							
Dist to Other Gov Unit	-	-	48,697	-	-	-	48,697
Dist to Non-Gov Units	-	-	1,893	-	-	-	1,893
Spc Pmt to Police, Dept of State	-	-	337	2,461	-	-	2,798
Total Special Payments	**-**	**-**	**$50,927**	**$2,461**	**-**	**-**	**$53,388**
Total Expenditures							
Total Expenditures	44,610	-	1,920,997	112,834	-	-	2,078,441
Total Expenditures	**$44,610**	**-**	**$1,920,997**	**$112,834**	**-**	**-**	**$2,078,441**
Ending Balance							
Ending Balance	-	-	(1,920,997)	(112,834)	-	-	(2,033,831)
Total Ending Balance	**-**	**-**	**($1,920,997)**	**($112,834)**	**-**	**-**	**($2,033,831)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Land Quality
Cross Reference Number: 34000-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	20,962	-	-	-	-	-	20,962
Total Revenues	**$20,962**	**-**	**-**	**-**	**-**	**-**	**$20,962**
Services & Supplies							
Intra-agency Charges	20,962	-	-	-	-	-	20,962
Total Services & Supplies	**$20,962**	**-**	**-**	**-**	**-**	**-**	**$20,962**
Total Expenditures							
Total Expenditures	20,962	-	-	-	-	-	20,962
Total Expenditures	**$20,962**	**-**	**-**	**-**	**-**	**-**	**$20,962**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 050 - Fundshifts

Cross Reference Name: Land Quality
Cross Reference Number: 34000-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Indirect Cost	-	-	(154,761)	154,449	-	-	(312)
Total Transfers Out	**-**	**-**	**($154,761)**	**$154,449**	**-**	**-**	**($312)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	494,380	(502,993)	-	-	(8,613)
Empl. Rel. Bd. Assessments	-	-	178	(159)	-	-	19
Public Employees' Retire Cont	-	-	84,687	(86,163)	-	-	(1,476)
Social Security Taxes	-	-	37,821	(38,480)	-	-	(659)
Worker's Comp. Assess. (WCD)	-	-	142	(127)	-	-	15
Mass Transit Tax	-	-	-	-	-	-	-
Flexible Benefits	-	-	117,271	(104,527)	-	-	12,744
Other OPE	-	-	2,456	(3,016)	-	-	(560)
Total Personal Services	**-**	**-**	**$736,935**	**($735,465)**	**-**	**-**	**$1,470**
Total Expenditures							
Total Expenditures	-	-	736,935	(735,465)	-	-	1,470
Total Expenditures	**-**	**-**	**$736,935**	**($735,465)**	**-**	**-**	**$1,470**
Ending Balance							
Ending Balance	-	-	(891,696)	889,914	-	-	(1,782)
Total Ending Balance	**-**	**-**	**($891,696)**	**$889,914**	**-**	**-**	**($1,782)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 050 - Fundshifts

Cross Reference Name: Land Quality
Cross Reference Number: 34000-003-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Positions							
Total Positions							1
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**1**
Total FTE							
Total FTE							0.32
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**0.32**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Land Quality**

Pkg: 130 - Stabilize Emergency Spill Response Program **Cross Reference Number: 34000-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,200,089	-	-	-	-	-	1,200,089
Total Revenues	**$1,200,089**	**-**	**-**	**-**	**-**	**-**	**$1,200,089**
Personal Services							
Class/Unclass Sal. and Per Diem	310,104	-	-	-	-	-	310,104
Empl. Rel. Bd. Assessments	174	-	-	-	-	-	174
Public Employees' Retire Cont	53,121	-	-	-	-	-	53,121
Social Security Taxes	23,723	-	-	-	-	-	23,723
Worker's Comp. Assess. (WCD)	138	-	-	-	-	-	138
Mass Transit Tax	1,861	-	-	-	-	-	1,861
Flexible Benefits	114,696	-	-	-	-	-	114,696
Total Personal Services	**$503,817**	**-**	**-**	**-**	**-**	**-**	**$503,817**
Services & Supplies							
Instate Travel	10,395	-	-	-	-	-	10,395
Out of State Travel	2,310	-	-	-	-	-	2,310
Employee Training	15,015	-	-	-	-	-	15,015
Office Expenses	10,395	-	-	-	-	-	10,395
Telecommunications	13,860	-	-	-	-	-	13,860
Data Processing	5,775	-	-	-	-	-	5,775
Publicity and Publications	2,310	-	-	-	-	-	2,310
Professional Services	400,000	-	-	-	-	-	400,000
Fuels and Utilities	1,155	-	-	-	-	-	1,155
Intra-agency Charges	105,803	-	-	-	-	-	105,803

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Land Quality**

Pkg: 130 - Stabilize Emergency Spill Response Program **Cross Reference Number: 34000-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	111,929	-	-	-	-	-	111,929
IT Expendable Property	17,325	-	-	-	-	-	17,325
Total Services & Supplies	**$696,272**	**-**	**-**	**-**	**-**	**-**	**$696,272**
Total Expenditures							
Total Expenditures	1,200,089	-	-	-	-	-	1,200,089
Total Expenditures	**$1,200,089**	**-**	**-**	**-**	**-**	**-**	**$1,200,089**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							3
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**3**
Total FTE							
Total FTE							3.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**3.00**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Land Quality**

Pkg: 131 - Modernize Oregon's Recycling System **Cross Reference Number: 34000-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	430,905	-	-	-	430,905
Total Revenues	**-**	**-**	**$430,905**	**-**	**-**	**-**	**$430,905**
Transfers Out							
Transfer Out - Indirect Cost	-	-	(47,789)	-	-	-	(47,789)
Total Transfers Out	**-**	**-**	**($47,789)**	**-**	**-**	**-**	**($47,789)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	135,648	-	-	-	135,648
Empl. Rel. Bd. Assessments	-	-	86	-	-	-	86
Public Employees' Retire Cont	-	-	23,236	-	-	-	23,236
Social Security Taxes	-	-	10,377	-	-	-	10,377
Worker's Comp. Assess. (WCD)	-	-	68	-	-	-	68
Mass Transit Tax	-	-	814	-	-	-	814
Flexible Benefits	-	-	57,348	-	-	-	57,348
Total Personal Services	**-**	**-**	**$227,577**	**-**	**-**	**-**	**$227,577**
Services & Supplies							
Instate Travel	-	-	5,197	-	-	-	5,197
Out of State Travel	-	-	1,154	-	-	-	1,154
Employee Training	-	-	7,507	-	-	-	7,507
Office Expenses	-	-	5,197	-	-	-	5,197
Telecommunications	-	-	6,930	-	-	-	6,930
Data Processing	-	-	2,887	-	-	-	2,887

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Land Quality**

Pkg: 131 - Modernize Oregon's Recycling System **Cross Reference Number: 34000-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Publicity and Publications	-	-	1,154	-	-	-	1,154
Professional Services	-	-	47,789	-	-	-	47,789
Fuels and Utilities	-	-	577	-	-	-	577
Other Services and Supplies	-	-	68,484	-	-	-	68,484
IT Expendable Property	-	-	8,663	-	-	-	8,663
Total Services & Supplies	**-**	**-**	**$155,539**	**-**	**-**	**-**	**$155,539**
Total Expenditures							
Total Expenditures	-	-	383,116	-	-	-	383,116
Total Expenditures	**-**	**-**	**$383,116**	**-**	**-**	**-**	**$383,116**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							3
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**3**
Total FTE							
Total FTE							1.50
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**1.50**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Land Quality**

Pkg: 132 - Authorize Industrial Orphan Bonds **Cross Reference Number: 34000-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	4,000,000	-	-	-	4,000,000
Total Revenues	**-**	**-**	**$4,000,000**	**-**	**-**	**-**	**$4,000,000**
Services & Supplies							
Professional Services	-	-	4,000,000	-	-	-	4,000,000
Total Services & Supplies	**-**	**-**	**$4,000,000**	**-**	**-**	**-**	**$4,000,000**
Total Expenditures							
Total Expenditures	-	-	4,000,000	-	-	-	4,000,000
Total Expenditures	**-**	**-**	**$4,000,000**	**-**	**-**	**-**	**$4,000,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Land Quality**

Pkg: 133 - Update Hazardous Waste Fees **Cross Reference Number: 34000-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Business Lic and Fees	-	-	2,200,000	-	-	-	2,200,000
Total Revenues	**-**	**-**	**$2,200,000**	**-**	**-**	**-**	**$2,200,000**
Services & Supplies							
Professional Services	-	-	2,200,000	-	-	-	2,200,000
Total Services & Supplies	**-**	**-**	**$2,200,000**	**-**	**-**	**-**	**$2,200,000**
Total Expenditures							
Total Expenditures	-	-	2,200,000	-	-	-	2,200,000
Total Expenditures	**-**	**-**	**$2,200,000**	**-**	**-**	**-**	**$2,200,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Land Quality**

Pkg: 134 - Authorize Solid Waste Orphan Site Positions **Cross Reference Number: 34000-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	531,768	-	-	-	531,768
Total Revenues	**-**	**-**	**$531,768**	**-**	**-**	**-**	**$531,768**
Transfers Out							
Transfer Out - Indirect Cost	-	-	(78,928)	-	-	-	(78,928)
Total Transfers Out	**-**	**-**	**($78,928)**	**-**	**-**	**-**	**($78,928)**
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	238,608	-	-	-	238,608
Empl. Rel. Bd. Assessments	-	-	116	-	-	-	116
Public Employees' Retire Cont	-	-	40,874	-	-	-	40,874
Social Security Taxes	-	-	18,254	-	-	-	18,254
Worker's Comp. Assess. (WCD)	-	-	92	-	-	-	92
Mass Transit Tax	-	-	1,432	-	-	-	1,432
Flexible Benefits	-	-	76,464	-	-	-	76,464
Total Personal Services	**-**	**-**	**$375,840**	**-**	**-**	**-**	**$375,840**
Services & Supplies							
Instate Travel	-	-	6,930	-	-	-	6,930
Out of State Travel	-	-	1,540	-	-	-	1,540
Employee Training	-	-	10,010	-	-	-	10,010
Office Expenses	-	-	6,930	-	-	-	6,930
Telecommunications	-	-	9,240	-	-	-	9,240
Data Processing	-	-	3,850	-	-	-	3,850

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Land Quality**

Pkg: 134 - Authorize Solid Waste Orphan Site Positions **Cross Reference Number: 34000-003-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Publicity and Publications	-	-	1,540	-	-	-	1,540
Fuels and Utilities	-	-	770	-	-	-	770
Other Services and Supplies	-	-	24,640	-	-	-	24,640
IT Expendable Property	-	-	11,550	-	-	-	11,550
Total Services & Supplies	**-**	**-**	**$77,000**	**-**	**-**	**-**	**$77,000**
Total Expenditures							
Total Expenditures	-	-	452,840	-	-	-	452,840
Total Expenditures	**-**	**-**	**$452,840**	**-**	**-**	**-**	**$452,840**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Positions							
Total Positions							2
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**2**
Total FTE							
Total FTE							2.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**2.00**

2021-23 Biennium **Cross Reference Number: 34000-003-00-00-00000**

Current Service Level **Package Number: 50**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
339	175660	43254	AD C3715 A P	CHEMIST 1	24	PF	19.68	3	4,516	88,875	53,969	142,844	1	0.82
609	177240	17493	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	10	8,391	0	0	0	0	0.00
634	177470	48556	AD C1486 I P	INFO SYSTEMS SPECIALIST 6	29	PF	0	10	8,124	-97,488	-43,326	-140,814	0	-0.50
1269	543550	3146	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	10	6,301	0	0	0	0	0.00
1373	586910	4979	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	10	8,391	0	0	0	0	0.00
2139	844760	32394	AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	0	10	7,260	0	0	0	0	0.00
2240	870410	17996	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	6	6,929	0	0	0	0	0.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**-8,613**	**10,643**	**2,030**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**-8,613**	**10,643**	**2,030**	**1**	**0.32**

2021-23 Biennium **Cross Reference Number: 34000-003-00-00-00000**

Agency Request Budget **Package Number: 130**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4006	1388393		AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	2	2,979	71,496	56,052	127,548	1	1.00
4007	1388394		AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	24	2	4,971	119,304	67,900	187,204	1	1.00
4008	1388395		AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	24	2	4,971	119,304	67,900	187,204	1	1.00
				General Funds						**310,104**	**191,852**	**501,956**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**310,104**	**191,852**	**501,956**	**3**	**3.00**

2021-23 Biennium **Cross Reference Number: 34000-003-00-00-00000**

Agency Request Budget **Package Number: 131**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4022	1388396		AD C0871 A P	OPERATIONS & POLICY ANALYST 2	27	LF	6	2	4,971	29,826	16,974	46,800	1	0.25
4023	1388397		AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	LF	6	2	5,721	34,326	18,089	52,415	1	0.25
4024	1388398		AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	2	2,979	71,496	56,052	127,548	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**135,648**	**91,115**	**226,763**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**135,648**	**91,115**	**226,763**	**3**	**1.50**

2021-23 Biennium **Cross Reference Number: 34000-003-00-00-00000**

Agency Request Budget **Package Number: 134**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4026	1388399		AD C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	24	2	4,971	119,304	67,900	187,204	1	1.00
4027	1388400		AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	24	2	4,971	119,304	67,900	187,204	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**238,608**	**135,800**	**374,408**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**238,608**	**135,800**	**374,408**	**2**	**2.00**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Environmental Quality, Dept of **Agency Number: 34000**

2021-23 Biennium **Cross Reference Number: 34000-003-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Business Lic and Fees	39,599,118	46,657,957	46,657,957	48,857,957	-	-
Non-business Lic. and Fees	706,600	779,700	779,700	779,700	-	-
Charges for Services	16,455,209	21,410,155	21,410,155	21,410,155	-	-
Admin and Service Charges	540	-	-	-	-	-
Fines and Forfeitures	153,952	205,600	205,600	205,600	-	-
Interest Income	1,306,919	442,347	442,347	442,347	-	-
Other Revenues	1,017,016	350,000	350,000	2,090,046	-	-
Transfer In - Intrafund	9,244,266	5,182,500	5,182,500	9,182,500	-	-
Tsfr From Revenue, Dept of	2,058,088	2,155,444	2,155,444	2,155,444	-	-
Tsfr From Police, Dept of State	31,935	50,000	50,000	50,000	-	-
Transfer Out - Intrafund	(6,013,702)	(1,240,571)	(1,240,571)	(988,143)	-	-
Transfer Out - Indirect Cost	(6,438,916)	(8,701,459)	(8,701,459)	(9,581,862)	-	-
Total Other Funds	**$58,121,025**	**$67,291,673**	**$67,291,673**	**$74,603,744**	**-**	**-**
Federal Funds						
Federal Funds	7,155,444	8,739,094	8,739,094	9,048,670	-	-
Transfer Out - Indirect Cost	(1,042,037)	(1,183,713)	(1,183,713)	(1,129,174)	-	-
Total Federal Funds	**$6,113,407**	**$7,555,381**	**$7,555,381**	**$7,919,496**	**-**	**-**

DETAIL OF OTHER FUNDS AND FEDERAL FUNDS REVENUE

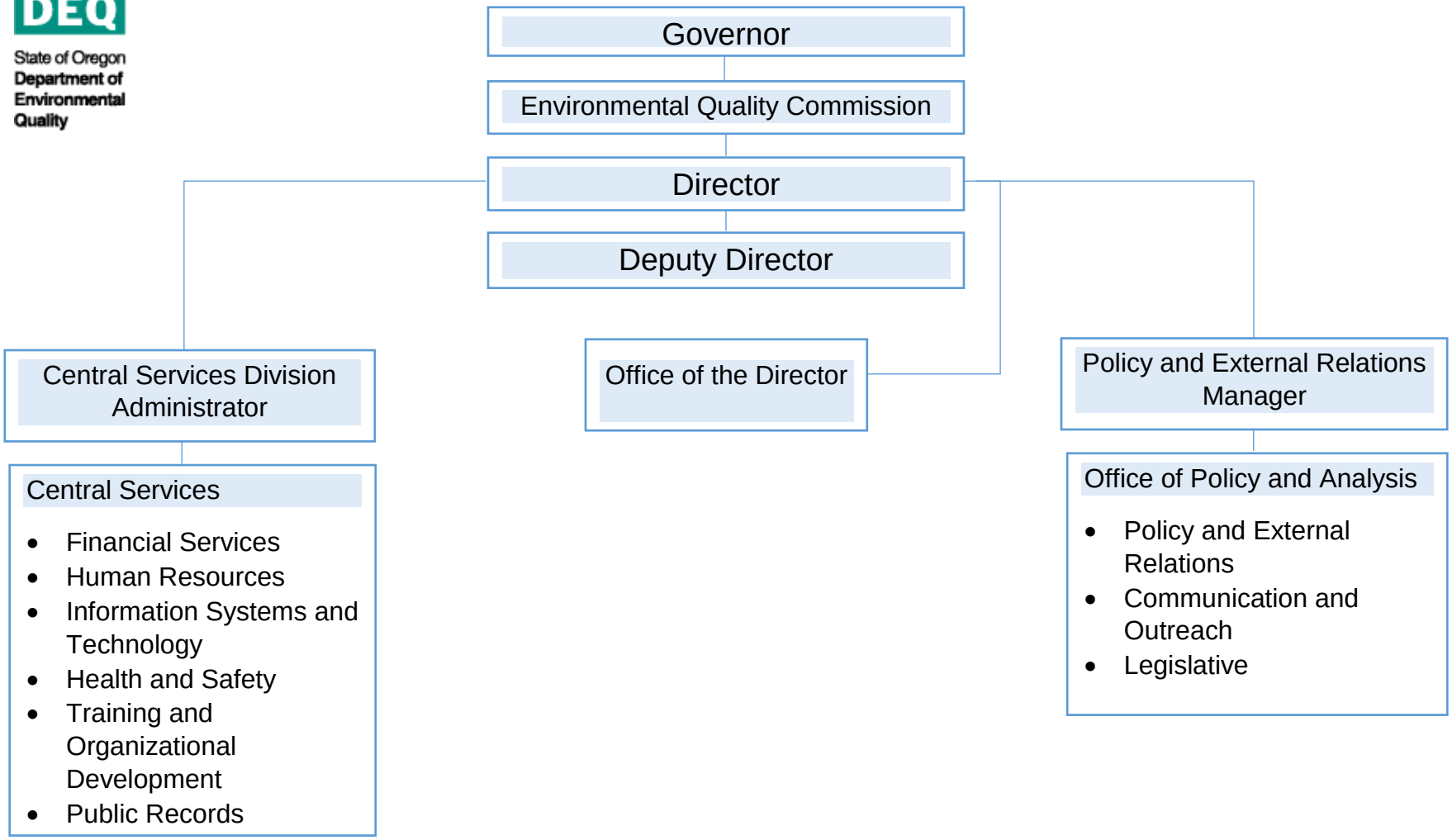
Source	Fund	2017-2019 Actuals	2019-2021 Legislatively Approved	2021-2023		
				Agency Request	Governor's Recommended	Legislatively Adopted
Land Quality						
Ballast Water Vessel Fee	OF	266,886	211,704	214,575	0	0
Dry Cleaning Environmental Response Account	OF	473,531	776,967	778,863	0	0
Electronic Waste Recycling	OF	3,703,027	4,734,578	4,738,428	0	0
Hazardous Substance Fees	OF	798,774	789,934	801,941	0	0
Hazardous Substance Remedial Action Fund	OF	15,677,784	17,285,949	17,856,001	0	0
Hazardous Waste Disposal Fees	OF	586,364	644,820	2,839,209	0	0
Hazardous Waste Generator Fees	OF	2,990,282	4,077,503	4,027,056	0	0
Hazardous Waste TSD Fees	OF	492,238	765,717	687,387	0	0
Heating Oil Tank Filing & Licensing Fees	OF	552,828	1,084,463	1,077,536	0	0
Highway Spill Fund	OF	447,400	289,109	287,852	0	0
Illegal Drug Lab Cleanup	OF	249,385	207,496	207,430	0	0
LUST Cost Recovery	OF	-147,524	1,580,338	1,551,027	0	0
Marine Oil Spill Prevention	OF	807,330	2,485,222	2,418,088	0	0
Oil Spill Penalty Funds	OF	38,782	65,656	62,495	0	0
Orphan Site Account - Industrial Sites	OF	4,833,241	5,281,375	9,279,833	0	0
Orphan Site Account - Solid Waste Sites	OF	1,956,403	1,670,916	2,238,469	0	0
Secure Drug Takeback Account	OF	0	310,112	283,201	0	0
Solid Waste Disposal Fee	OF	13,659,559	12,771,832	13,139,416	0	0
Solid Waste Permit Fees	OF	8,223,563	8,154,621	8,086,365	0	0
SW Product Stewardship Fund	OF	488,852	64,034	47,071	0	0
SW Tire Storage	OF	7,891	4,828	4,577	0	0
Underground Storage Tank Permit Fee	OF	2,178,894	3,858,010	3,801,765	0	0
UST Compliance and Corrective Action Fund	OF	121,203	98,942	97,712	0	0
UST Contractor Licensing Fees	OF	78,142	77,546	77,447	0	0
Subtotal		58,484,834	67,291,672	74,603,744	0	0

DETAIL OF OTHER FUNDS AND FEDERAL FUNDS REVENUE

Source	Fund	2017-2019 Actuals	2019-2021 Legislatively Approved	2021-2023		
				Agency Request	Governor's Recommended	Legislatively Adopted
Land Quality						
Federal Cleanup Grants & Coop. Agreements	FF	-362,666	2,581,947	2,818,178	0	0
Federal DSMOA	FF	-14,110	159,163	164,199	0	0
Hazardous Waste Base Grant	FF	-188,909	1,295,378	1,327,876	0	0
LUST Trust Grant	FF	-337,577	2,627,153	2,911,038	0	0
McCormick & Baxter NPL Funds	FF	-3,379	0	0	0	0
Umatilla Chemical Demilitarization	FF	-19,533	152,757	190,635	0	0
UST Compliance Grant	FF	-115,862	738,983	507,570	0	0
Subtotal		-1,042,037	7,555,381	7,919,496	0	0

State of Oregon Department of Environmental Quality

Agency Management Organizational Chart

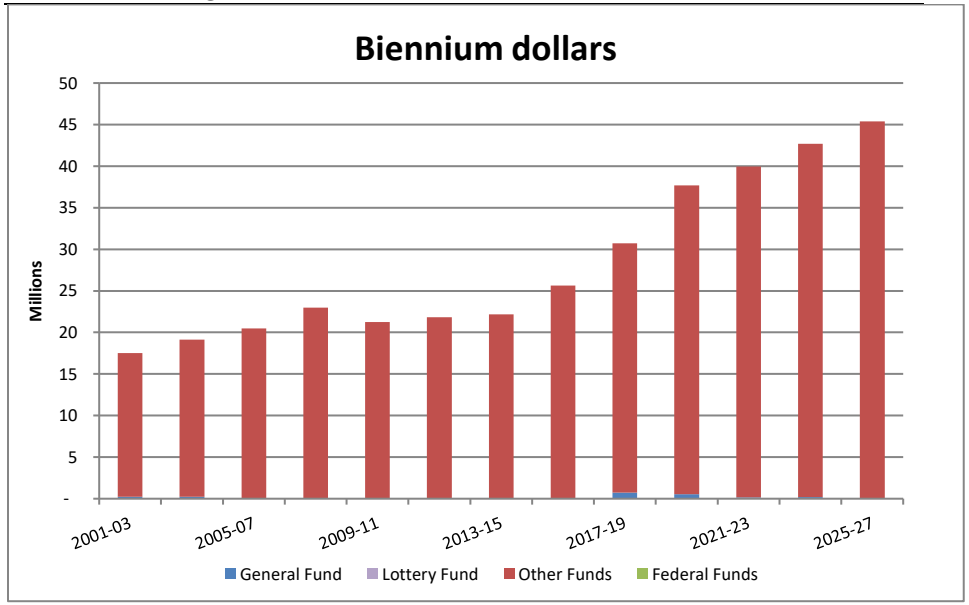


Executive Summary

DEQ's Agency Management supports all agency programs. Agency programs are mapped to:

Primary Outcome Area: Responsible Environmental Stewardship
Secondary Outcome Area: Excellence in State Government
Program Contact:
Brian Boling, Central Services Division administrator

Total funds budget over time



Note: Units of service not established for this program.

Program Overview

Agency Management provides leadership, fiscal management, central services and technical support to accomplish DEQ's goals and objectives. Agency Management includes the Office of the Director, the Office of Outcome-based Management, Policy and Analysis, the Office of Compliance and Enforcement and the Central Services Division.

Program Funding

The 2021-23 Agency Request Budget for the Agency Management program totals $39 million, with 88.30 full-time-equivalent employees.

Program Description

Agency Management's work is detailed below.

- The Office of the Director provides leadership, policy formation and guidance, intra- and inter-agency coordination, and review and issue of agency enforcement actions.
- The Central Services Division ensures that DEQ satisfies the legal and administrative requirements relating to human resources, organizational development, policy development and implementation, health and safety, budgeting, accounting and information and business systems.
- The Office of Policy and Analysis directs the development of the agency's legislative agenda and agency request budget; supports the Oregon Environmental Quality Commission; manages DEQ's internal and external communications; is a point of contact for a legislator or other elected officials and their staff to get information about DEQ or the environment.
- DEQ ensures compliance with the state's environmental laws through its Office of Compliance and Enforcement.

Program Justification and Link to Long Term Outcomes

Agency Management provides leadership, fiscal management and central services to ensure that DEQ's activities comply with legal requirements. The program supports all DEQ programs; agency programs link to the Responsible Environmental Stewardship and Excellence in State Government outcome areas.

Program Performance

DEQ uses outcome-based management system to track progress in meeting goals. When goals are not met, the agency engages in process

improvement activities to improve performance. DEQ has developed, and tracks, measures related to its Agency Management functions, which are reviewed quarterly to assess performance in the following areas:

- Employee engagement
  - Number of days to hire staff
  - Percent of employees engaged in career development
- Workplace safety
  - Total cost of medical expenses and time loss due to accidents and injuries
  - Facility/site inspections completed according to plan
  - Safety hazards corrected by deadline
  - Number of accidents per 325,000 miles driven statewide
- Meeting operational requirements
  - Timely completion of records requests
- Managing financial resources
  - Percent of underutilized vehicles
  - Percent of days meeting deposit timeliness standard
  - Number of days to pay an invoice
- Providing information infrastructure
  - Project status for technology projects
  - Percent of EDMS project milestones achieved
  - IT service desk request resolution time
  - IT systems uptime
  - IT service satisfaction
- Enforcing environmental law
  - Timeliness of issuing formal enforcement actions (Proposed orders in contested cases case hearings that ALJ upheld all violations alleged, resolved compliance orders, default final orders and mutual agreements/orders)

Enabling Legislation/Program Authorization

Oregon Revised Statutes 468.030, 468.035 and 468.045 establish authority for the Department of Environmental Quality.

Significant Proposed Program Changes for 2021-23 Funding

For 2021-23, Agency Management is requesting four policy packages totaling $4,833,927, all in indirect funding.

- Policy Package 140 requests limitation to use existing bond proceeds to cover existing vendor contract costs for DEQ's environmental data management system through the end of the 2021-23 biennia.
- Policy Package 141 requests authority to recover ongoing costs for the environmental data management system by including a maintenance surcharge on all invoices generated for customers using the system's services.
- Policy Package 142 requests authority to pass credit card transaction fees on to customers making credit card payments by charging the convenience fee as part of any credit card transaction.
- Policy Package 143 requests 6.0 FTE to enhance Central Services Division support staffing so that the division can meet the agency's demands for human resources, facility and financial services, and diversity, equity and inclusion strategic initiatives.

PROGRAM NARRATIVE

OVERVIEW

Agency Management (80.28 FTE) provides leadership, fiscal management and central services for agency programs and customers. Agency Management includes the Office of the Director, the Office of Policy and Analysis, the Office of Compliance and Enforcement and the Central Services Division.

Agency Management customers include internal agency programs, the regulated community, the public, the Legislature, the Environmental Quality Commission and other partners and stakeholder groups.

DEQ supports most management services FTE on indirect funding (Agency Management), though some are budgeted through other DEQ programs.

ACTIVITIES AND PROGRAMS

Director's Office
The Director's Office includes the Agency Director, Deputy Director, executive support staff, and the Manager for Policy and External Affairs, who manages the Office of Policy and Analysis and Communications.

Office of Policy and Analysis
The Office of Policy and Analysis develops and manages the agency's legislative agenda, develops the agency request budget and serves as point of contact for legislators and other elected officials. The Office also provides support and coordination for the Environmental Quality Commission, coordinates with the Governor's office and other state agencies, and manages DEQ's internal and external communications.

Office of Compliance and Enforcement
The Office of Compliance and Enforcement (OCE) is funded through the Air, Water and Land Quality programs and managed through the Office of the Director. OCE supports DEQ regional offices where staff carry out compliance and inspection activities. When regulated entities fail to comply with the law, OCE works with staff to carry out enforcement actions when necessary and appropriate, such as civil penalties or enforcement orders. OCE also participates in an environmental crimes coordination team. As part of that work, DEQ funds a state trooper and works with the Oregon Department of Justice environmental crimes investigation and prosecution unit. DEQ also works with district attorneys and the federal Environmental Protection Agency on enforcement actions in some cases.

Central Services Division
The Central Services Division provides agency-level policy, training and organizational development, health and safety compliance oversight, facility and fleet management, information systems support and management, accounting, budget management, procurement and contracting, and human resources. The division also manages the agency's public records program.

IMPORTANT BUDGET ISSUES FOR AGENCY MANAGEMENT

During the 2021-23 biennium, Agency Management expects to focus its efforts and resources on the following matters: improving efficiency and service delivery to both internal and external customers:

- **Transparent and effective processes and systems**. Secure and stable IT infrastructure and modernized financial, records management, and environmental data management systems will deliver more accurate and timely information to internal and external stakeholders and allow DEQ to more effectively deliver services to the public. The retirement of older IT systems and the digitizing of records will improve security and transparency of DEQ operations.
- **Process improvement.** As part of its ongoing efforts, DEQ will continue to build capacity through process improvement activities, including problem solving events and a continued commitment to performance management.
- **Infrastructure improvement**. DEQ's big focus for the coming biennium is to continue implementation of the agency's Environmental Data Management System (EDMS). Another major focus area is addressing transition from paper to electronic

process, replacement of legacy systems and information security vulnerabilities.

AGENCY MANAGEMENT POLICY OPTION PACKAGES

- 140 – Environmental Data Management System – bond proceeds contract. DEQ requests limitation to use existing bond proceeds to cover existing vendor contract costs for DEQ's environmental data management system through the end of the 2021-23 biennia.
- 141 – Environmental Data Management System – maintenance funding. DEQ requests authority to recover ongoing costs for the environmental data management system by including a maintenance surcharge on all invoices generated for customers using the system's services.
- 142 – Agency Management Credit card convenience fee. DEQ requests authority to pass credit card transaction fees on to customers making credit card payments by charging the convenience fee as part of any credit card transaction.
- 143 – Enhance Agency support staffing – other fund. DEQ requests 6.0 FTE to enhance Central Services Division support staffing so that the division can meet the agency's demands for human resources, facility and financial services, and diversity, equity and inclusion strategic initiatives.

LOTTERY, OTHER, AND FEDERAL FUND REVENUE: AGENCY MANAGEMENT (21-23)

BOND FUND AND MISCELLANEOUS RECEIPTS

DEQ draws funds from the Pollution Control Sinking Fund and from the operating programs to cover the administrative costs in the Agency Management program for bond fund activity. Since 1983-85, all non-program costs related to this activity have been budgeted and accounted for in the Agency Management program. DEQ also receives funds from non-DEQ sources for reimbursement of some of DEQ's travel costs associated with various environmental workshops and conferences.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$37,977	$90,713	$5,677	$3,447	$119,566
7/1/21 - 6/30/23	$82,663	$90,549	$5,761	$41,023	$126,428

LOTTERY, OTHER, AND FEDERAL FUND REVENUE: AGENCY MANAGEMENT (21-23)

INDIRECT REVENUE AND EDMS BOND PROCEEDS

DEQ negotiates the indirect-cost revenue with the U.S. Environmental Protection Agency and calculates it as a percentage of Personal Services expenditures in programs outside of Agency Management. DEQ will negotiate the actual indirect rate with EPA based on the approved budget.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$3,008,914	$32,518,278	$0	$6,438,813	$29,088,379
7/1/21 - 6/30/23	$3,508,914	$37,086,446	$0	$4,136,486	$36,458,874

LOTTERY, OTHER, AND FEDERAL FUND REVENUE: AGENCY MANAGEMENT (21-23)

CENTRAL GOVERNMENT SERVICE CHARGE REVENUE

At DAS's request, DEQ pays for the central government services charge from the Agency Management budget. To maintain compliance with 2 CFR Part 200 – Uniform Administrative Requirements, Cost Principles, And Audit Requirements For Federal Awards, the source of funds for the central government service charge is a revenue transfer from DEQ's Other Fund activities, specifically flagged as ineligible as match for our federal grants, and is prorated to those funds based upon budgeted FTE. DEQ keeps the funds separate from all other Agency Management funding sources.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$636,009	$0	$0	$636,009
7/1/21 - 6/30/23	$0	$0	$0	$0	$0

LOTTERY, OTHER, AND FEDERAL FUND REVENUE: AGENCY MANAGEMENT (21-23)

EDMS BOND PROCEEDS

EDMS bond proceeds from Article XI-Q will pay for the Environmental Data Monitoring System requested in policy package 140.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$2,034,700	$0	($5,479,785)	$7,514,485
7/1/21 - 6/30/23	$0	$1,604,229	$0	$0	$1,604,229

LOTTERY, OTHER, AND FEDERAL FUND REVENUE: AGENCY MANAGEMENT (21-23)

SB 774 GREEN PERMITS (RECEIPTS AUTHORITY)

The Green Permits program is a voluntary, incentive-based program that rewards facilities for achieving environmental results beyond regulatory requirements. The 1997 Oregon Legislature authorized DEQ to issue Green Permits. Some of the regulatory incentives for participating facilities include a single point of contact within DEQ to coordinate environmental issues, extended permit durations and flexibility in making changes to a facility without triggering permit modifications. The program is funded through cost recovery, with applicants submitting up to a $25,000 deposit with their application, depending on the facility. The Green Permits program sunset in January 2008, although the two remaining permits will not expire until 2016 and may continue past that date if the permits are renewed.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$0	$1,725	$0	$68	$1,657
7/1/21 - 6/30/23	$0	$0	$0	$0	$0

LOTTERY, OTHER, AND FEDERAL FUND REVENUE: AGENCY MANAGEMENT (21-23)

TAX CREDIT FEES

As authorized by ORS 468.165, the Environmental Quality Commission adopted a fee schedule to cover the cost of approving or denying the Pollution Control Tax Credit for pollution control facilities. The fee schedule also covers the cost of certificate administration for ten years after the EQC has approved and issued a Pollution Control Facilities Certificate. Certificate administration includes reviewing the facility when the certificate holder no longer operates the facility consistent with the terms of the certification and may include transferring the certificate to a new owner, reissuing the certificate for a lesser amount or revoking the certificate. The EQC issued the last certificate in 2009. DEQ and the EQC manage certificate administration through 2018.

Summary of Projected Revenues

Period	Actual/Planned Beginning Balance	Actual/Estimated Revenue	Indirect Cost	Actual/Planned Ending Balance	Available For Program Use
7/1/19 - 6/30/21	$199,747	$0	$204	$183,607	$15,937
7/1/21 - 6/30/23	$199,747	($204)	($204)	$182,554	$17,193

ESSENTIAL PACKAGE NARRATIVE

TITLE: VACANCY FACTOR AND NON-PICS PERSONAL SERVICES (#010)

Purpose: To apply adjustments to personal services costs that are not generated by the Position Inventory Control System:

- Updates the vacancy factor to project budget savings reasonably expected from staff turnover
- Applies the standard general inflation factor of 4.30 percent to non-PICS generated personal services costs, such as temporaries, overtime and shift differential
- Adjusts for changes in the contribution for debt service on the Public Employee Retirement System pension obligation bonds
- Adjusts for mass transit taxes (excluding federal funds)

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
010	$4,362	$ 0	$248,594	$0

Staffing impact: None

TITLE: COST OF PHASED-IN PROGRAMS OR ONE-TIME INCREASES (#021)

Purpose: To apply non-Position Inventory Control System related budget adjustments to the cost of the program above the 2021-23 Base Budget level, after adjustments are made for start-up costs or other one-time expenditures funded in 2019-21.

How accomplished: After removing start-up or other one-time expenditures, ongoing services and supplies are biennialized to represent a full biennium's costs.

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
021	$0	$ 0	$ 0	$ 0

Staffing impact: None

TITLE: COST OF PHASED-OUT PROGRAMS OR ONE-TIME ELIMINATIONS (#022)

Purpose: To apply non-Position Inventory Control System related budget adjustments to activities that phase-out in 2021-23, or eliminate one-time expenditures from the 2019-21 budget.

How accomplished: This package removes ongoing services and supplies associated with positions eliminated during the 2019-21 biennium, including limited duration positions. The package also removes one-time expenditures, such as capital outlay and special payments, not intended to continue into the 2021-23 biennium.

This package makes adjustments for expenditures related to 2019-21 packages 140 and 801 - EDMS.

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
022	$(392,302)	$0	$(6,585,247)	$0

Staffing impact: None

TITLE: INFLATION AND PRICE LIST ADJUSTMENTS (#031, 032, 033)

Purpose: To apply inflation and price list adjustments are applied to services and supplies, capital outlay and special payment amounts in the 2021-23 Base budget.

How accomplished: Package 031 applies standard inflation, state government service charge and other price list adjustments as follows:

- General inflation of 4.3 percent
- Professional service inflation of 5.7 percent
- Attorney general inflation as established
- State government service charge price list adjustments
- Central government service charge price list adjustments
- Self support rent agreement price list (DEQ Laboratory Facility)

Package 032 applies above standard inflation with BAM analyst approval.
Package 033 applies inflation rates requiring Exception Committee approval.

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
031	$1,873		$2,741,111	
032				
033			$3,097	

Staffing impact: None

TITLE: FUND SHIFTS (#050)

Purpose: To record position/budget shifts among funding types within the program.

How accomplished: This package shifts positions, services and supplies and capital outlay from Federal Funds to Other Funds to reflect changes in work and funding.

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
050	$0	$ 0	$ 0	$ 0

Staffing impact: None

TITLE: TECHNICAL ADJUSTMENTS (#060)

Purpose: The package records technical adjustments that do not fit in the standard essential packages.

How accomplished:

- This package transfers FTE between SCR's to represent operational reality
- Shifts professional services to other services and supplies categories to align budget with current accounting practices.

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
060	$0	$ 0	$ 0	$ 0

Staffing impact: None

PROGRAM POLICY ADJUSTMENT PACKAGE NARRATIVE

REVENUE SHORTFALLS (#070)

Purpose: No adjustment packages at this time.

How accomplished:

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
070	$ 0	$ 0	$ 0	$ 0

Staffing impact: No impact

STATEWIDE ADJUSTMENT DAS CHGS (#091)

Purpose: No adjustment packages at this time.

How accomplished:

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
091	$ 0	$ 0	$ 0	$ 0

Staffing impact: No impact

TITLE: STATEWIDE AG ADJUSTMENT (#092)

Purpose: No adjustment packages at this time

How accomplished:

Budget:

Package	General Fund	Lottery Fund	Other Fund	Federal Fund
092	$ 0	$ 0	$ 0	$ 0

Staffing impact: No impact

POLICY OPTION PACKAGE 140 NARRATIVE

TITLE: ENVIRONMENTAL DATA MANAGEMENT SYSTEM BOND PROCEEDS CONTRACT:
PRIORITY RANK – OTHER FUND: 3

PURPOSE

DEQ is modernizing the way it accepts, processes, and shares information internally, with the regulated community, and with the public. To achieve this goal, the agency is consolidating and standardizing technology systems, moving from isolated program-specific software to agency-wide enterprise applications that integrate information and processes across multiple programs. The largest initiative for this effort, the Environmental Data Management System (EDMS), will vastly improve services to the public and DEQ stakeholders, while standardizing and streamlining DEQ's internal business practices. To continue developing this effort, DEQ requests continued Other Funds limitation to spend the proceeds from the issuance of $5.0 million in series XI-Q generally obligation bonds for the vendor contract for EDMS.

HOW ACHIEVED

DEQ created a high-level business case and achieved Stage Gate 1 from Oregon State Chief Information Office (OSCIO) in February 2017. Since then, DEQ has completed business analyses for water quality, solid waste and air quality permitting. DEQ created a more detailed business case and a project management plan, and achieved Stage Gate 2 from OSCIO in February 2018. After retaining a Quality Assurance vendor, DEQ finished the EDMS software solution requirements and posted a Request for Proposal in August 2018. DEQ achieved Stage Gate 3 in May of 2018 with the selection of an EDMS software solution vendor. The agency is now in the first phase of configuring the system to meet DEQ's needs and bringing DEQ's core permitting system into the program.

The 2018 Legislature approved $1,104,979 in General Fund and $2,965,300 in Other Funds for the first, core phase of EDMS procurement. In 2019, the Legislature approved a request for $5 million in bonds to be sold in May 2020. These proceeds fund DEQ's EDMS seven-person project team and the maintenance and licensing fees for the system.

The bond proceeds were originally scheduled to be exhausted in the 2019-21 biennia, but the project timeline was extended to build in more time to respond to quality assurance feedback, adjust deliverables accordingly, and to account for some of the delays experiences by the agency and its vendors during the beginning of the COVID-19 pandemic. DEQ is seeking limitation to use these existing funds to cover the existing vendor contract costs through the end of the 2021-23 biennia.

QUANTIFYING RESULTS

The core environmental and business data systems at DEQ are largely legacy systems developed internally that have become increasingly difficult to maintain and adjust to emerging demands. These systems lack a common architecture, and are not integrated or interoperable. Most critical systems are over 10 years old. The agency uses a range of technologies, and hardware and software vendors no longer support the systems. The lack of system integration also creates additional work related to data transfers, reporting, and communication between staff, thus increasing the potential for errors.

To meet business needs currently unmet by core systems, program staff have developed workaround tools (e.g., Access databases, Excel spreadsheets, file sharing systems) to serve as technological stopgaps, data repositories, and shadow systems to fill gaps left by underperforming program-specific systems.

Investment in EDMS will provide a shared technical platform for data management and business process management across the agency. A more up-to-date, integrated system will streamline data sharing, workflows, and increase staff productivity. The systems are integral to decreasing permit backlogs and providing quicker and more meaningful communication with external stakeholders. In addition, DEQ will decrease overhead costs by supporting one consolidated system instead of more than 100 currently supported systems.

2021-23 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
No positions	0		0
Total	**0**		**0**

REVENUE SOURCE	
General Fund	—
Other Funds	$1,604,229
Federal Funds	—
Total	$1,604,229

2023-25 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
No positions	0		0
Total	**0**		**0**

REVENUE SOURCE	
General Fund	—
Other Funds	$0
Federal Funds	—
Total	$0

POLICY OPTION PACKAGE 141 NARRATIVE

TITLE: EDMS MAINTENANCE FUNDING
PRIORITY RANKING – OTHER FUND: 4

PURPOSE

DEQ requests authority to establish a surcharge for the ongoing licensing and maintenance costs of its Environmental Data Management System (EDMS). The system has been developed over multi-biennia and will vastly improve services to the public and DEQ stakeholders, while standardizing and streamlining DEQ's internal business practices. A more up-to-date, integrated system will streamline data sharing, workflows, and increase staff productivity. The systems are integral to decreasing permit backlogs and providing quicker and more meaningful communication with external stakeholders. Implementation is now underway and DEQ needs to secure funding for the ongoing costs of licensing and maintaining the system.

HOW ACHIEVED

LC 583 would provide DEQ authority to recover ongoing costs by including an EDMS maintenance surcharge on all invoices generated for customers using EDMS services. The LC would also establish a new fund account in the state accounting system for the surcharges. The surcharge would be a minimal percentage increase on top of the invoiced amount. Every calendar year, DEQ would calculate the surcharge amount based on the number of invoices produced within EDMS in the year prior and the amounts charged by each. Once the surcharge required is calculated, DEQ would give notice to all entities required to pay the surcharge.

The ongoing costs associated with licensing, hosting and system maintenance will be roughly $1.6 million per biennium. DEQ cannot cover these costs through indirect funds, since it would requiring raising the indirect rate, and the agency's indirect sources include programs that will not be included in EDMS.

QUANTIFYING RESULTS:

Investment in EDMS will provide a shared technical platform for data management and business process management across the agency. In addition, DEQ will decrease overhead costs by supporting one consolidated system instead multiple supported systems.

Success of the system is dependent on securing ongoing funding for the licensing and maintenance costs of the system. By establishing a method for raising these funds from the customers utilizing the system, DEQ can ensure that the system can be maintained and are not draining resources away from non-EDMS programs or stakeholders.

2021-23 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
No positions	0		0
Total	**0**		**0**

REVENUE SOURCE	
General Fund	—
Other Funds	$1,600,000
Federal Funds	—
Total	$1,600,000

2023-25 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
No positions	0		0
Total	**0**		**0**

REVENUE SOURCE	
General Fund	—
Other Funds	$1,664,000
Federal Funds	—
Total	$1,664,000

POLICY OPTION PACKAGE 142 NARRATIVE

TITLE: AGENCY MANAGEMENT CREDIT CARD CONVENIENCE FEE:
PRIORITY RANK – OTHER FUND: 18

PURPOSE

As DEQ continues to improve its technical capabilities, the agency is seeking to offer customers and fee payers the convenience of using a credit card to make payments. The agency plans to offer this service for the programs within the Environmental Data Management System (EDMS) and other programs across the agency. The ability to process credit card transactions will be a significant efficiency and convenience for the processing of payments for DEQ permits, services, and certification across the agency. During that process, DEQ is charged a credit card transaction fee (sometimes referred to as a convenience fee or service fee) for each credit card transaction processed. Credit card surcharges are not set by DEQ and can be up to 5% of the transaction. The agency is proposing to pass the associated transaction fees on to customers making credit card payments by charging the convenience fee as part of any credit card transaction.

HOW ACHIEVED

LC 582 would authorize DEQ to pass credit card fees financial institutions charge per transaction to the customer. DEQ would assess a fee per transaction calculated to offset the impact of financial institution fees related to credit card transactions. DEQ would use the collected funds to pay the transaction fees charged to DEQ for processing these transactions.

DEQ is requesting an increase to its Other Funds expenditure limitation and ratification of the new fee. If it is possible to have the transactional fees travel directly from the customer to the credit card processing company, which has been presented as an option by the Oregon State Treasury, it may not be necessary to make any request for an increase in expenditure limitation. In that instance, the customer would be charged the fee directly and no calculation of the amount would be necessary.

QUANTIFYING RESULTS

The ability to pass the convenience fee to the customer will decrease the agency's financial burden from processing transactions by credit card. Although passing on the fee would constitute and additional cost to the consumer, DEQ would still accept other forms of payment, such as a check, to ensure that the customer may avoid that cost if desired. Even with a convenience fee, utilizing credit cards for these transactions is expected to trend upward as customers seek flexible ways of paying their feeds. LC 582 would give DEQ the ability to charge only up to an amount that covers the costs charged by the credit card payment processing company, which would result in a net zero expenditure and revenue impact to the department.

POLICY OPTION PACKAGE 143 NARRATIVE

TITLE: ENHANCE AGENCY SUPPORT STAFFING
PRIORITY RANK – OTHER FUND: 19

PURPOSE

Add Central Services Division staff to support current and increased agency operations and staffing.

HOW ACHIEVED

DEQ is requesting 20 air, land and water quality program FTE through other policy option packages. These new staff and the work that they are responsible for, plus the positions we received for the 2019-21 biennium, increase demands on central services including human resources, contract management, facilities, IT and financial services. The following specific core agency positions are necessary to meet these demands:

- **Operations and Policy Analyst 3.** Coordinate the agency's diversity, equity and inclusion strategic initiatives, including development, implementation and evaluation of diversity and inclusion programs consistent with current state and federal guidelines and best practice.
- **Principle Executive/Mgr E and Project Manager 3.** Transitioning the Environmental Data Management System project lead and project manager to permanent positions will retain valuable knowledge about agency operations and the agency's largest and most complex enterprise application. These positions have been critical in facilitating the transition of over 300 regulated services and nearly 2,000 business processes into EDMS. Providing continuity in leadership will reduce the risk of capability gaps that impair internal and public-facing agency operations.

  The two staff members' extensive knowledge of agency operations will also reduce the training and coordination time needed for centralizing and standardizing leadership and ongoing service enhancements for additional enterprise COTS applications. Their expertise will be invaluable in the development of agency-wide standards and in centralizing governance for DEQ's use of Workday, Oregon Buys, and Oregon Records Management System.
- **Facilities and Operations Specialist.** This position would handle agency facility issues – including spaced planning cubicle building and building maintenance – and managing the agency's fleet vehicles, including getting vehicles serviced and monitoring vehicle mileage. Currently facilities work is assigned to the agency's health and safety staff, which prevents them from fully focusing on DEQ's safety program. DEQ's main reception staff are currently assigned fleet vehicle coordination, which prevents them from fully focusing on their duties. Having a position focused on facility and fleet vehicle needs would allow the agency to address space and transportation needs without taking resources away from other important work, such as health and safety.
- **Account Tech 2.** This position would perform various administrative accounting tasks and clerical tasks, to include entering accounting data in a reporting system or other application, and provide administrative support to business operations. This position is needed to support an increase in Accounting's workload, including preparing vouchers for and entering information in to the Statewide Financial Management Application and handling invoices.
- **HRA2.** DEQ needs an additional recruiter to support our hiring plan. Our recruiter-to-staff ratio does not currently allow the agency to be as efficient and timely as needed in hiring new positions. This position would perform new and ongoing work and is needed for timely recruitment and follow-up hiring.

QUANTIFYING RESULTS

Having additional Central Services Division staff will improve facility and fleet vehicle coordination and oversight; ensure ongoing success for EDMS; HR and Accounting services to agency programs; and improve DEQ's ability to conduct diversity and inclusion activities.

2021-23 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
Principle Executive/Mgr E	1	4000	1.0
Project Manager 3	1	4001	1.0
Facilities & Operations Spec 2	1	4002	1.0
Accounting Technician 2	1	4003	1.0
Human Resource Analyst 2	1	4004	1.0
Operations & Policy Analyst 3	1	4005	1.0
Total	**6**		**6.0**

REVENUE SOURCE	
General Fund	—
Other Funds	$1,629,698
Federal Funds	—
Total	$1,629,698

2023-25 STAFFING IMPACT

POSITION	TOTAL POSITIONS	POSITION #	FTE
Principle Executive/Mgr E	1	4000	1.0
Project Manager 3	1	4001	1.0
Facilities & Operations Spec 2	1	4002	1.0
Accounting Technician 2	1	4003	1.0
Human Resource Analyst 2	1	4004	1.0
Operations & Policy Analyst 3	1	4005	1.0
Total	**6**		**6.0**

REVENUE SOURCE	
General Fund	—
Other Funds	$1,694,886
Federal Funds	—
Total	$1,694,886

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Agency Management
Cross Reference Number: 34000-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	4,362	-	-	-	-	-	4,362
Total Revenues	**$4,362**	**-**	**-**	**-**	**-**	**-**	**$4,362**
Transfers Out							
Transfer Out - Indirect Cost	-	-	(60)	-	-	-	(60)
Total Transfers Out	**-**	**-**	**($60)**	**-**	**-**	**-**	**($60)**
Personal Services							
Temporary Appointments	-	-	11,080	-	-	-	11,080
Overtime Payments	-	-	614	-	-	-	614
Public Employees' Retire Cont	-	-	105	-	-	-	105
Pension Obligation Bond	4,558	-	105,821	-	-	-	110,379
Social Security Taxes	-	-	895	-	-	-	895
Unemployment Assessments	-	-	4,022	-	-	-	4,022
Mass Transit Tax	23	-	2,085	-	-	-	2,108
Vacancy Savings	(219)	-	123,972	-	-	-	123,753
Total Personal Services	**$4,362**	**-**	**$248,594**	**-**	**-**	**-**	**$252,956**
Services & Supplies							
Instate Travel	-	-	-	-	-	-	-
Total Services & Supplies	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 010 - Non-PICS Psnl Svc / Vacancy Factor

Cross Reference Name: Agency Management
Cross Reference Number: 34000-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	4,362	-	248,594	-	-	-	252,956
Total Expenditures	**$4,362**	**-**	**$248,594**	**-**	**-**	**-**	**$252,956**
Ending Balance							
Ending Balance	-	-	(248,654)	-	-	-	(248,654)
Total Ending Balance	**-**	**-**	**($248,654)**	**-**	**-**	**-**	**($248,654)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Agency Management
Cross Reference Number: 34000-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	(392,302)	-	-	-	-	-	(392,302)
Total Revenues	**($392,302)**	**-**	**-**	**-**	**-**	**-**	**($392,302)**
Services & Supplies							
Instate Travel	(10,269)	-	-	-	-	-	(10,269)
Out of State Travel	(1,211)	-	-	-	-	-	(1,211)
Employee Training	(11,158)	-	-	-	-	-	(11,158)
Office Expenses	(16,359)	-	-	-	-	-	(16,359)
Telecommunications	(19,432)	-	-	-	-	-	(19,432)
Data Processing	(5,551)	-	-	-	-	-	(5,551)
Publicity and Publications	(84)	-	-	-	-	-	(84)
Professional Services	(122,802)	-	(5,065,000)	-	-	-	(5,187,802)
IT Professional Services	-	-	(871,415)	-	-	-	(871,415)
Dispute Resolution Services	(294)	-	-	-	-	-	(294)
Employee Recruitment and Develop	(105)	-	-	-	-	-	(105)
Dues and Subscriptions	(539)	-	-	-	-	-	(539)
Fuels and Utilities	(1,834)	-	-	-	-	-	(1,834)
Facilities Maintenance	(455)	-	-	-	-	-	(455)
Agency Program Related S and S	(672)	-	-	-	-	-	(672)
Other Services and Supplies	(189,763)	-	(648,832)	-	-	-	(838,595)
Expendable Prop 250 - 5000	(3,717)	-	-	-	-	-	(3,717)
IT Expendable Property	(8,057)	-	-	-	-	-	(8,057)
Total Services & Supplies	**($392,302)**	**-**	**($6,585,247)**	**-**	**-**	**-**	**($6,977,549)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: Agency Management
Cross Reference Number: 34000-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Total Expenditures							
Total Expenditures	(392,302)	-	(6,585,247)	-	-	-	(6,977,549)
Total Expenditures	**($392,302)**	**-**	**($6,585,247)**	**-**	**-**	**-**	**($6,977,549)**
Ending Balance							
Ending Balance	-	-	6,585,247	-	-	-	6,585,247
Total Ending Balance	**-**	**-**	**$6,585,247**	**-**	**-**	**-**	**$6,585,247**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Agency Management
Cross Reference Number: 34000-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	1,873	-	-	-	-	-	1,873
Total Revenues	**$1,873**	**-**	**-**	**-**	**-**	**-**	**$1,873**
Services & Supplies							
Instate Travel	32	-	4,057	-	-	-	4,089
Out of State Travel	4	-	1,171	-	-	-	1,175
Employee Training	34	-	6,129	-	-	-	6,163
Office Expenses	50	-	7,996	-	-	-	8,046
Telecommunications	60	-	9,551	-	-	-	9,611
State Gov. Service Charges	-	-	2,514,801	-	-	-	2,514,801
Data Processing	17	-	2,503	-	-	-	2,520
Publicity and Publications	-	-	2	-	-	-	2
Professional Services	-	-	13,746	-	-	-	13,746
IT Professional Services	25	-	10,908	-	-	-	10,933
Attorney General	-	-	27,038	-	-	-	27,038
Dispute Resolution Services	1	-	718	-	-	-	719
Employee Recruitment and Develop	-	-	55	-	-	-	55
Dues and Subscriptions	2	-	331	-	-	-	333
Facilities Rental and Taxes	-	-	47,111	-	-	-	47,111
Fuels and Utilities	6	-	482	-	-	-	488
Facilities Maintenance	1	-	1,137	-	-	-	1,138
Agency Program Related S and S	2	-	10,821	-	-	-	10,823
Intra-agency Charges	1,039	-	-	-	-	-	1,039
Other Services and Supplies	564	-	39,211	-	-	-	39,775
Expendable Prop 250 - 5000	11	-	3,096	-	-	-	3,107

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 031 - Standard Inflation

Cross Reference Name: Agency Management
Cross Reference Number: 34000-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Expendable Property	25	-	13,287	-	-	-	13,312
Total Services & Supplies	**$1,873**	**-**	**$2,714,151**	**-**	**-**	**-**	**$2,716,024**
Capital Outlay							
Data Processing Software	-	-	23,520	-	-	-	23,520
Data Processing Hardware	-	-	3,440	-	-	-	3,440
Total Capital Outlay	**-**	**-**	**$26,960**	**-**	**-**	**-**	**$26,960**
Total Expenditures							
Total Expenditures	1,873	-	2,741,111	-	-	-	2,742,984
Total Expenditures	**$1,873**	**-**	**$2,741,111**	**-**	**-**	**-**	**$2,742,984**
Ending Balance							
Ending Balance	-	-	(2,741,111)	-	-	-	(2,741,111)
Total Ending Balance	**-**	**-**	**($2,741,111)**	**-**	**-**	**-**	**($2,741,111)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 033 - Exceptional Inflation

Cross Reference Name: Agency Management
Cross Reference Number: 34000-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	3,097	-	-	-	-	-	3,097
Total Revenues	**$3,097**	**-**	**-**	**-**	**-**	**-**	**$3,097**
Services & Supplies							
Intra-agency Charges	3,097	-	-	-	-	-	3,097
Total Services & Supplies	**$3,097**	**-**	**-**	**-**	**-**	**-**	**$3,097**
Total Expenditures							
Total Expenditures	3,097	-	-	-	-	-	3,097
Total Expenditures	**$3,097**	**-**	**-**	**-**	**-**	**-**	**$3,097**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 140 - EDMS Bond Proceeds Contract

Cross Reference Name: Agency Management
Cross Reference Number: 34000-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
IT Professional Services	-	-	1,604,229	-	-	-	1,604,229
Total Services & Supplies	**-**	**-**	**$1,604,229**	**-**	**-**	**-**	**$1,604,229**
Total Expenditures							
Total Expenditures	-	-	1,604,229	-	-	-	1,604,229
Total Expenditures	**-**	**-**	**$1,604,229**	**-**	**-**	**-**	**$1,604,229**
Ending Balance							
Ending Balance	-	-	(1,604,229)	-	-	-	(1,604,229)
Total Ending Balance	**-**	**-**	**($1,604,229)**	**-**	**-**	**-**	**($1,604,229)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 141 - EDMS Maintenance Funding

Cross Reference Name: Agency Management
Cross Reference Number: 34000-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Other Revenues	-	-	1,600,000	-	-	-	1,600,000
Total Revenues	**-**	**-**	**$1,600,000**	**-**	**-**	**-**	**$1,600,000**
Services & Supplies							
Data Processing	-	-	1,600,000	-	-	-	1,600,000
Total Services & Supplies	**-**	**-**	**$1,600,000**	**-**	**-**	**-**	**$1,600,000**
Total Expenditures							
Total Expenditures	-	-	1,600,000	-	-	-	1,600,000
Total Expenditures	**-**	**-**	**$1,600,000**	**-**	**-**	**-**	**$1,600,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 143 - Enhance Agency Support Staffing

Cross Reference Name: Agency Management
Cross Reference Number: 34000-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Personal Services							
Class/Unclass Sal. and Per Diem	-	-	932,112	-	-	-	932,112
Empl. Rel. Bd. Assessments	-	-	348	-	-	-	348
Public Employees' Retire Cont	-	-	159,672	-	-	-	159,672
Social Security Taxes	-	-	71,306	-	-	-	71,306
Worker's Comp. Assess. (WCD)	-	-	276	-	-	-	276
Mass Transit Tax	-	-	5,592	-	-	-	5,592
Flexible Benefits	-	-	229,392	-	-	-	229,392
Total Personal Services	**-**	**-**	**$1,398,698**	**-**	**-**	**-**	**$1,398,698**
Services & Supplies							
Instate Travel	-	-	9,770	-	-	-	9,770
Out of State Travel	-	-	-	-	-	-	-
Employee Training	-	-	9,505	-	-	-	9,505
Office Expenses	-	-	10,780	-	-	-	10,780
Telecommunications	-	-	8,310	-	-	-	8,310
Data Processing	-	-	24,770	-	-	-	24,770
Publicity and Publications	-	-	770	-	-	-	770
IT Professional Services	-	-	3,000	-	-	-	3,000
Dispute Resolution Services	-	-	-	-	-	-	-
Employee Recruitment and Develop	-	-	-	-	-	-	-
Dues and Subscriptions	-	-	2,310	-	-	-	2,310
Facilities Rental and Taxes	-	-	42,545	-	-	-	42,545
Fuels and Utilities	-	-	-	-	-	-	-
Facilities Maintenance	-	-	-	-	-	-	-
Agency Program Related S and S	-	-	-	-	-	-	-

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 143 - Enhance Agency Support Staffing

Cross Reference Name: Agency Management
Cross Reference Number: 34000-004-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Services & Supplies							
Other Services and Supplies	-	-	39,625	-	-	-	39,625
Expendable Prop 250 - 5000	-	-	2,695	-	-	-	2,695
IT Expendable Property	-	-	76,920	-	-	-	76,920
Total Services & Supplies	**-**	**-**	**$231,000**	**-**	**-**	**-**	**$231,000**
Total Expenditures							
Total Expenditures	-	-	1,629,698	-	-	-	1,629,698
Total Expenditures	**-**	**-**	**$1,629,698**	**-**	**-**	**-**	**$1,629,698**
Ending Balance							
Ending Balance	-	-	(1,629,698)	-	-	-	(1,629,698)
Total Ending Balance	**-**	**-**	**($1,629,698)**	**-**	**-**	**-**	**($1,629,698)**
Total Positions							
Total Positions							6
Total Positions	**-**	**-**	**-**	**-**	**-**	**-**	**6**
Total FTE							
Total FTE							6.00
Total FTE	**-**	**-**	**-**	**-**	**-**	**-**	**6.00**

2021-23 Biennium **Cross Reference Number: 34000-004-00-00-00000**

Agency Request Budget **Package Number: 143**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4000	1379071		MMS X7008 I P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	8	10,649	255,576	101,668	357,244	1	1.00
4001	1388359		MMN X0856 A P	PROJECT MANAGER 3	32	PF	24	7	8,766	210,384	90,469	300,853	1	1.00
4002	1388360		AD C4015 A P	FACILITY OPERATIONS SPEC 2	26	PF	24	2	4,744	113,856	66,550	180,406	1	1.00
4003	1388361		AD C0211 A P	ACCOUNTING TECHNICIAN 2	18	PF	24	2	3,292	79,008	57,914	136,922	1	1.00
4004	1388362		MMN X1321 A P	HUMAN RESOURCE ANALYST 2	26	PF	24	2	5,140	123,360	68,905	192,265	1	1.00
4005	1388363		MMN X0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	24	2	6,247	149,928	75,488	225,416	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**932,112**	**460,994**	**1,393,106**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**932,112**	**460,994**	**1,393,106**	**6**	**6.00**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Environmental Quality, Dept of **Agency Number: 34000**

2021-23 Biennium **Cross Reference Number: 34000-004-00-00-00000**

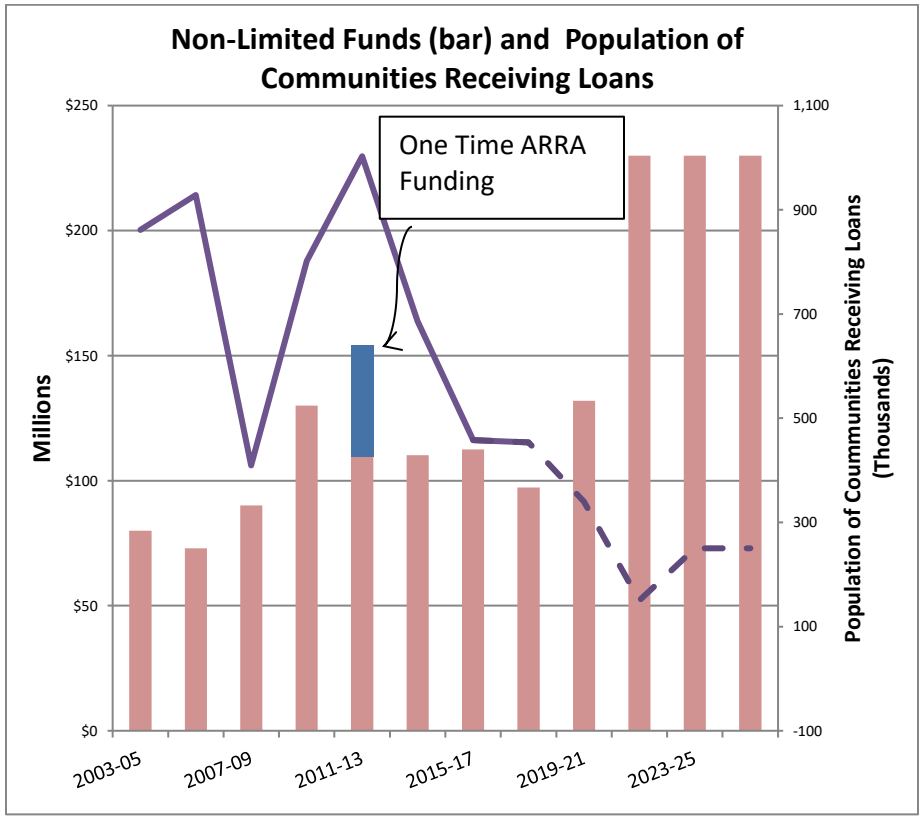
Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Other Funds						
Business Lic and Fees	75	1,725	1,725	-	-	-
Charges for Services	12,343	-	-	-	-	-
Admin and Service Charges	5,960,674	6,655,360	6,655,360	8,885,657	-	-
Fines and Forfeitures	3,274,135	1,000,000	1,000,000	1,000,000	-	-
General Fund Obligation Bonds	4,535,000	2,034,700	2,034,700	1,604,229	-	-
Interest Income	138,024	-	-	-	-	-
Other Revenues	152,709	90,713	90,713	1,690,713	-	-
Transfer In - Intrafund	665,932	713,711	713,711	77,584	-	-
Transfer In - Indirect Cost	19,822,524	25,862,918	25,862,918	28,200,789	-	-
Transfer Out - Intrafund	-	(78,070)	(78,070)	(77,584)	-	-
Transfer Out - Indirect Cost	(56,145)	(5,513)	(5,513)	(5,925)	-	-
Transfer to General Fund	(3,266,433)	(1,000,000)	(1,000,000)	(1,000,000)	-	-
Total Other Funds	**$31,238,838**	**$35,275,544**	**$35,275,544**	**$40,375,463**	**-**	**-**

DETAIL OF OTHER FUNDS AND FEDERAL FUNDS REVENUE

Source	Fund	2017-2019 Actuals	2019-2021 Legislatively Approved	2021-2023		
				Agency Request	Governor's Recommended	Legislatively Adopted
Agency Management						
Bond Fund	OF	110,466	85,036	84,788	0	0
EDMS Bond Proceeds	OF	5,138,024	2,034,700	1,604,229	0	0
Green Permits	OF	0	1,725	0	0	0
Miscellaneous Receipts Revenue	OF	26,455,361	32,774,146	37,086,446	0	0
Non-Indirect Central Government Service Charge	OF	0	636,009	0	0	0
Tax Credits	OF	-13	-204	0	0	0
Subtotal		31,703,839	35,531,412	38,775,463	0	0

EXECUTIVE SUMMARY: NON-LIMITED BUDGET

Primary Outcome Area: Responsible Environmental Stewardship
Secondary Outcome Area: Thriving Economy
Program Contact: Justin Green, Water Quality Division administrator



TEN-YEAR PLAN

Loans from DEQ's Clean Water State Revolving Fund make up the non-limited portion of DEQ's budget. This loan program, which is implemented through DEQ's water quality program budget, protects public health and the environment by offering financial assistance to communities and special districts for water pollution control projects.

PROGRAM OVERVIEW

The Clean Water State Revolving Fund loan program provides below market rate loans for the planning, design or construction of projects that prevent or mitigate water pollution. These projects include wastewater treatment facilities and upgrades, sewer replacement and rehabilitation, stormwater controls, irrigation improvements and certain types of nonpoint source projects such as animal waste management or stream restoration. Eligible agencies include Indian tribal governments, cities, counties, sanitary districts, soil and water conservation districts, irrigation districts, various special districts and certain intergovernmental entities. New facilities and facility upgrades enable communities to meet the demands of growing populations and new or expanding business and industrial sectors and replace aging infrastructure.

PROGRAM FUNDING

The agency budget for the 2021-23 non-limited budget includes $200 million dedicated to providing below market rate loans for projects that prevent or mitigate water pollution. These resources enable DEQ to continue to coordinate with other funding agencies to help communities finance water quality improvement projects to meet the demands of growing populations and expanding economies.

PROGRAM DESCRIPTION

The Clean Water State Revolving Fund loan program provides below market rate loans for the planning, design or construction of projects that prevent or mitigate water pollution. These projects include wastewater treatment facilities and upgrades, sewer replacement and rehabilitation, stormwater controls, irrigation improvements and certain types of nonpoint source projects such

as animal waste management or stream restoration. Eligible agencies include Indian tribal governments, cities, counties, sanitary districts, soil and water conservation districts, irrigation districts, various special districts and certain intergovernmental entities. New facilities and facility upgrades enable communities to meet the demands of growing populations and new or expanding business and industrial sectors and replace aging infrastructure.

DEQ's Clean Water State Revolving Fund program has provided more than $1.41 billion in low-cost loans since 1990 to assist 194 Oregon communities with water quality improvement projects. The low-interest rates and terms of the loans make this program an attractive alternative to the municipal bond market. For example, a $4 million, 20-year loan with a Clean Water State Revolving Fund interest rate that is one percentage point lower than a bond reduces interest costs by $500,000 over the life of the loan. DEQ accepts new applications year-round and ranks projects based upon established criteria.

PROGRAM JUSTIFICATION AND LINK TO LONG-TERM OUTCOMES

DEQ's Clean Water State Revolving Fund program links to the Responsible Environmental Stewardship and Thriving Economy long-term outcomes. The program funds construction projects with a clean water benefit statewide. These projects contribute to Oregon's resiliency by supporting local construction companies, creating opportunities for disadvantaged businesses, encouraging long-term planning for public facilities, promoting sustainability and providing funding for public projects that aid in protecting the quality of life of Oregonians. The program gives technical assistance to disadvantaged communities to identify infrastructure needs, asset management and sustainable project development.

DEQ's Clean Water State Revolving Fund program integrates public funding for projects through participation in inter-entity and one-stop meetings involving representatives from federal Rural Development offices, the Infrastructure Financing Authority and other state agencies that provide communities with customized funding packages. Coordination and prudent fund management has resulted in leveraging federal funds by more than 200 percent since the beginning of the loan program since it executed its first loan in 1990.

There is an increasing demand for CWSRF loans to finance water conservation and supply efforts that protect rivers and streams, particularly with irrigation district modernization projects across the state; economic development and expansion efforts, particularly in areas needing sewer extensions due to increasing capacity and connection to the municipal sewers to decommission septic systems; and stream restoration for essential fish habitat. DEQ also anticipates that demand for CWSRF loans will increase as permit program improvements efforts result in an increasing number of permit renewals and new permits. These permits are likely to require upgrades at many municipal wastewater facilities, and many will look to DEQ for below market-rate loans.

ENABLING LEGISLATION/PROGRAM AUTHORIZATION

Federal legislation authorizes the U.S. Environmental Protection Agency to implement a state water pollution control revolving fund program and provide capitalization grants to states that have established a loan program that meets federal requirements.

Oregon Revised Statutes 468.423 through 468.440 provides the authority for DEQ to establish a program to administer the Clean Water State Revolving Fund. Oregon Administrative Rule Chapter 340 Division 54 establishes procedures for implementing this loan program. The rules include criteria DEQ uses to rank project applications for funding priority.

PROGRAM PERFORMANCE

DEQ is responsible for ensuring the financial integrity, viability and perpetuity of the Clean Water State Revolving Fund. The long-term goal is to keep cash reserves low by providing funding to local communities to the maximum extent possible while balancing the need for cash to cover variability in project completion. The percentage of executed loan agreements to the funds available to loan is 97.1 percent as of FY2018.

SIGNIFICANT PROPOSED PROGRAM CHANGES FROM 2019-21 TO 2021-23 FUNDING

There are no significant program changes in the budget request for 2021-23.

PROGRAM NARRATIVE

PURPOSE, CUSTOMERS AND FUNDING SOURCE

DEQ requests a debt issuance limit of $20,300,000 million for the 2021-23 biennium to provide funds for the Clean Water State Revolving Fund Loan Fund Match and DEQ's Orphan Site Clean-Up fund.

Program Designation	2019-21	2021-23
State Revolving Loan Fund Match	$10,000,000	$10,000,000
Orphan Site Clean-Up	$0	$10,300,000
Environmental Data Management System	$ 5,000,000	$0
TOTAL	$15,000,000	$20,300,000

USE OF PROCEEDS:

The debt service narrative provides a detailed description of the DEQ Pollution Control Bond Fund (PCBF) Programs. In 2021-23, DEQ will need bond sales of $10 million to meet the twenty percent state match requirement for federal capitalization grants. If the amount of state matching funds generated by the bond sales exceeds the twenty percent requirement, DEQ can use the excess to match federal grants in future biennia.

No bonds issuances are planned for DEQ's Environmental Data Management System during the 2021-23 biennium.

POLICY OPTION PACKAGE 181 NARRATIVE

TITLE: CLEAN WATER STATE REVOLVING FUND – LOANS AND BONDS
PRIORITY RANK – BONDS/LOANS/NON-LIMITED/DEBT SERVICE: 4

PURPOSE
This package seeks to obtain non-limited expenditure approval to fund $150,000 of bond issuance costs, including legal and other fees, associated with bonds issued to provide the state match component of up to three federal capitalization grants to maintain Oregon's Clean Water State Revolving Fund. The package also seeks limitation to provide $30 million of additional CWSRF loans using the federal grant monies received.

BACKGROUND
The federal Water Quality Act amendments of 1987 created the state wastewater treatment revolving loan fund program (CWSRF). The primary source of funds for this program is federal capitalization grants and repayments of principal and interest on existing loans. The federal act requires states to match federal dollars with state funds in an amount at least equal to twenty percent of the federal capital grant. DEQ issues General Obligation Bonds for the purpose of the match, which is authorized by the statewide Bond Bill each biennium.

The CWSRF provides below market interest rate loans to public agencies, including counties and municipalities, for three kinds of water pollution abatement projects: wastewater collection, treatment, and disposal systems; nonpoint source water pollution control measures: and implementation of management plans for federally designated estuaries (Tillamook and Lower Columbia River). DEQ issued its first CWSRF loan in 1990, and since then has loaned more than $1.41 billion to 197 Oregon communities, counties, irrigation districts and other public agencies and districts.

For this package, bond issuance costs for the bonds will be sourced from the interest earnings received by the CWSRF and/or from bond proceeds. Interest earnings may be used to pay bond issuance costs.

Approval of this package ensures we continue to provide communities with affordable financing options for wastewater treatment and other clean water projects. Adequate wastewater treatment capacity is needed for communities' economic development future.

Without this package, DEQ would need to decline federal capitalization grants of approximately $15 million per year, and there would be less state assistance to Oregon communities for such projects. Additionally, communities may face delays or higher financing costs for wastewater treatment and other clean water projects and DEQ would make fewer loans.

HOW ACCOMPLISHED
The state seeks authority to issue up to $10 million of CWSRF General Obligation Bonds during the 2021-23 biennium in the statewide Bond Bill as the means to meet the twenty percent state match requirement for federal capitalization grants. If the amount of state matching funds generated by the bond sales exceeds the twenty percent requirement, the excess can be used to match future federal grants. Package #191 provides the debt service for these bonds issued on a short-term basis to meet match requirements. If the demand for CWSRF loans remains strong and the long-term bond markets are favorable, DEQ will consider the alternative of issuing bonds with a 20-year maturity.

This package seeks non-limited expenditure approval for up to $150,000 of bond-issuance costs for those bonds and for $30,000,000 of CWSRF loans associated with the federal capitalization grants expected in the 2019-21 biennium.

BUDGET: $30,150,000

STAFFING IMPACT: **None**

REVENUE SOURCE: Non-Limited Funds

POLICY OPTION PACKAGE 182 NARRATIVE

TITLE: REVENUE TRANSFER – CLEAN WATER SRF LOAN FUNDS

PURPOSE

This package transfers revenue from Non-Limited Funds to Water Quality Other Funds to support the Clean Water State Revolving Fund program's procurement of a loan management software system described in Policy Option Package 124.

BACKGROUND

The federal Water Quality Act amendments of 1987 created the Clean Water State Revolving Fund program (the CWSRF). The primary source of funds for this program is federal capitalization grants and repayments of principal and interest on existing loans. The federal act requires states to match federal dollars with state funds in an amount at least equal to twenty percent of the federal capital grant. DEQ issues General Obligation Bonds for the purpose of the match, which is authorized by the statewide Bond Bill each biennium.

Federal regulations allow states to use up to 4 percent of the capitalization grants for administration of the loan program. DEQ has not utilized the 4 percent administrative allowance in over a decade because revenue from a 0.5 percent annual loan fee on the outstanding principal on loans issued from the program has generated enough revenue to pay for program administration. EPA has concluded that DEQ can "bank" the unused administrative authority. DEQ's banked authority currently stands at $8.9 million.

HOW ACCOMPLISHED

This package requests to shift $1,449,000 from Non-Limited Funds to Water Quality Other Funds Limited. Package 124 requests limitation for expenditures related to the procurement and maintenance of a loan management software system that is more secure and will provide for more efficient management of loans than the outdated systems currently utilized. Approval of this package ensures DEQ will have adequate revenue to procure the loan management software requested in package 124.

BUDGET: $0

This package requests approval for a $1,449,000 revenue transfer from Non-Limited Funds to Water Quality Other Fund.

STAFFING IMPACT: **None**

REVENUE SOURCE: Non-Limited Funds

POLICY OPTION PACKAGE 183 NARRATIVE

TITLE: CLEAN UP CONTAMINATED ORPHAN SITES - BONDS

PURPOSE

The purpose of this package is to obtain non-limited expenditure approval for $300,000 of bond issuance costs associated with two bond sales totaling $10.3 million to pay for cleanup of high priority contaminated sites. The authority to issue these General Obligation Bonds will be requested in the 2021 Bond Bill. The authority to expend the bond proceeds in performing cleanups is requested in Policy Package #132. The anticipated timing of bond sales in 2022 and 2023 will result in $0.5 million of General Fund debt service on this issue for 2021-23. Thereafter, debt service will be approximately $.8 million per biennium. See Policy Option Package #132 (Land Quality program) for details about the need for orphan funding and anticipated cleanup expenditures from bond proceeds during the 2021-23 biennium.

HOW ACCOMPLISHED

This package provides an appropriation for bond issuance costs associated with $10.3 million in bond sales to be authorized in the statewide Bond Bill. Bond issuance costs include bond-counsel, financial-advisor, underwriter's discount and attorney fees.

BUDGET: $300,000

STAFFING IMPACT: **None**

REVENUE SOURCE: Bond Proceeds Non-Limited Funds

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Non-Limited**

Pkg: 181 - Clean Water SRF Capitalization Grant Loans **Cross Reference Number: 34000-008-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Federal Revenues	-	-	-	-	30,000,000	-	30,000,000
General Fund Obligation Bonds	-	-	-	-	10,000,000	-	10,000,000
Total Revenues	**-**	**-**	**-**	**-**	**$40,000,000**	**-**	**$40,000,000**
Transfers Out							
Transfer Out - Intrafund	-	-	-	-	(10,020,000)	-	(10,020,000)
Total Transfers Out	**-**	**-**	**-**	**-**	**($10,020,000)**	**-**	**($10,020,000)**
Services & Supplies							
Other Services and Supplies	-	-	-	-	150,000	-	150,000
Total Services & Supplies	**-**	**-**	**-**	**-**	**$150,000**	**-**	**$150,000**
Special Payments							
Loans Made - Other	-	-	-	-	30,000,000	-	30,000,000
Total Special Payments	**-**	**-**	**-**	**-**	**$30,000,000**	**-**	**$30,000,000**
Total Expenditures							
Total Expenditures	-	-	-	-	30,150,000	-	30,150,000
Total Expenditures	**-**	**-**	**-**	**-**	**$30,150,000**	**-**	**$30,150,000**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 181 - Clean Water SRF Capitalization Grant Loans

Cross Reference Name: Non-Limited
Cross Reference Number: 34000-008-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Ending Balance							
Ending Balance	-	-	-	-	(170,000)	-	(170,000)
Total Ending Balance	**-**	**-**	**-**	**-**	**($170,000)**	**-**	**($170,000)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Non-Limited**

Pkg: 182 - Revenue Transfer – Clean Water SRF Loan Funds **Cross Reference Number: 34000-008-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Transfers Out							
Transfer Out - Intrafund	-	-	-	-	(1,449,000)	-	(1,449,000)
Total Transfers Out	**-**	**-**	**-**	**-**	**($1,449,000)**	**-**	**($1,449,000)**
Ending Balance							
Ending Balance	-	-	-	-	(1,449,000)	-	(1,449,000)
Total Ending Balance	**-**	**-**	**-**	**-**	**($1,449,000)**	**-**	**($1,449,000)**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of **Cross Reference Name: Non-Limited**

Pkg: 183 - Clean Up Contaminated Orphan Sites - Bonds **Cross Reference Number: 34000-008-00-00-00000**

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Obligation Bonds	-	-	-	-	10,300,000	-	10,300,000
Total Revenues	**-**	**-**	**-**	**-**	**$10,300,000**	**-**	**$10,300,000**
Transfers Out							
Transfer Out - Intrafund	-	-	-	-	(4,000,000)	-	(4,000,000)
Total Transfers Out	**-**	**-**	**-**	**-**	**($4,000,000)**	**-**	**($4,000,000)**
Services & Supplies							
Other Services and Supplies	-	-	-	-	300,000	-	300,000
Total Services & Supplies	**-**	**-**	**-**	**-**	**$300,000**	**-**	**$300,000**
Total Expenditures							
Total Expenditures	-	-	-	-	300,000	-	300,000
Total Expenditures	**-**	**-**	**-**	**-**	**$300,000**	**-**	**$300,000**
Ending Balance							
Ending Balance	-	-	-	-	6,000,000	-	6,000,000
Total Ending Balance	**-**	**-**	**-**	**-**	**$6,000,000**	**-**	**$6,000,000**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Environmental Quality, Dept of **Agency Number: 34000**

2021-23 Biennium **Cross Reference Number: 34000-009-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Nonlimited Other Funds						
Interest Income	82,216	64,200	64,200	89,400	-	-
Transfer In - Intrafund	18,199,366	15,848,330	15,848,330	14,332,050	-	-
Total Nonlimited Other Funds	**$18,281,582**	**$15,912,530**	**$15,912,530**	**$14,421,450**	**-**	**-**

DETAIL OF OTHER FUNDS AND FEDERAL FUNDS REVENUE

Source	Fund	2017-2019 Actuals	2019-2021 Legislatively Approved	2021-2023		
				Agency Request	Governor's Recommended	Legislatively Adopted
Non-Limited						
Existing CWSRF Bonds	OF	97,666,525	184,179,813	186,258,950	0	0
Orphan Bonds	OF	17,019,646	-6,182,500	2,105,643	0	0
Subtotal		114,686,171	177,997,313	188,364,593	0	0

EXECUTIVE SUMMARY: PCBF DEBT SERVICE PROGRAM

Primary Outcome Area: Responsible Environmental Stewardship
Secondary Outcome Area: Thriving Economy
Program Contact: Mike Premo – Finance Manager

This program provides debt service for bonds sold to support loans from the Clean Water State Revolving Fund and bonds sold to support the Orphan Site Fund toxic waste remediation projects. For a discussion of these programs, please see the chapters on Water Quality program, Land Quality, and Non-Limited.

PROGRAM NARRATIVE

PURPOSE, CUSTOMERS AND FUNDING SOURCE

The Pollution Control Bond Fund (PCBF) Debt Service program manages debt service payments for all DEQ bonds. Debt-service payments are funded by appropriated General Fund or by revenue transfers from other DEQ programs to the Pollution Control Bond Fund.

Since 1971, the State of Oregon, acting through DEQ and the Environmental Quality Commission, has used proceeds from the sale of pollution control bonds to pay for solid waste and wastewater treatment facilities and to clean up polluted sites. Voters authorized issuance of these bonds in May 1969, and in 1971, the state issued the first bond series amounting to $45 million. Since then, the state has issued approximately $445 million of pollution control bonds, with about $36.9 million still outstanding as of June 30, 2019.

DEQ has used bond proceeds for five main purposes:

- **Loans and grants to local governments**. The state used proceeds from the first six bond issues ($188 million) for loans and grants to local governments, primarily as local match for federal grants. DEQ made water quality grants to 73 local governments and solid waste grants to 39 agencies. DEQ made water quality loans to 68 local governments and solid waste loans to 11 agencies. Debt service on these bonds is complete and was paid by loan repayments for the loan portion of the bonds, by General Fund appropriations and by interest earnings of the Bond Sinking Fund.

- **Sewer safety net program**. The sewer safety net program, also known as the sewer assessment deferral loan program, began in 1987. Under this program, DEQ lent bond proceeds to local governments to pay for sewers for low-income home owners unable to afford construction costs. When the property was refinanced or changed hands, the local governments placed a lien on the property and repaid DEQ for the loan. The amount and timing of the loan repayments were uncertain, so the Legislature decided to keep loan repayments within the program and to instead pay debt service with Lottery Fund, and later, General Fund appropriations. The state used two bond series amounting to approximately $6 million for the sewer net safety program. The series were fully paid out in 2003 with repayments from local governments, producing General Fund savings in 2003-05.

- **Loans to help finance the mid-Multnomah County sewer project**. In 1984, the Environmental Quality Commission issued an order to the cities of Portland and Gresham to build sanitary sewers in mid-county, even outside their corporate boundaries, because of health hazards found with domestic septic tanks. The EQC agreed to issue pollution control bonds. DEQ used the bond proceeds to purchase special assessment bonds that the cities issued to finance sewer construction. Between 1990 and 1994, DEQ sold about $96 million in bonds to finance the construction. Debt service was paid ahead of schedule for all such bond series in February 2004.

- **Match for the Clean Water State Revolving Fund program**. Oregon receives approximately $15 million in annual grants from the US Environmental Protection Agency to capitalize the Clean Water State Revolving Fund and must make a twenty percent match payment, or roughly $3 million, annually. DEQ uses the Clean Water SRF to provide below-market interest rate loans to local municipalities for three kinds of water pollution abatement projects: wastewater collection, treatment, and disposal systems; nonpoint source water pollution control; and implementation of management plans for several federally-designated estuaries (Tillamook and Lower Columbia River). Debt service on these bonds was funded by General Fund appropriations until late in the 2001-03 biennium. Starting with the 2001-03 Special Session

Six, DEQ started providing some CWSRF debt service payment from the loan repayment funds as a means to achieve some General Fund savings. In the 2003-05 Legislatively Adopted Budget, DEQ shifted debt service on bond series used for the CWSRF match payments from General Fund appropriations, funded by loan repayments. During the execution of the 2003-05 budget, a low interest rate environment led the Clean Water SRF program to use accumulated interest earnings to fully pay-out several of these bond series in 2003-05. Through June 30, 2018, DEQ has sold thirteen bond series amounting to about $76 million for match purposes, with about $18.3 million of these bonds still outstanding.

- **Orphan Sites and match for Oregon Superfund sites**. Oregon established the Orphan Site Account in 1989 to fund investigation and cleanup at sites known as orphans — locations where responsible parties are unknown, unable or unwilling to perform cleanup-related work. Sites such as McCormick and Baxter, Lebanon Area Groundwater and Lone Elk Market (Spray) are or have been orphan sites. The Legislature authorized the financing of industrial orphan cleanups with long-term pollution control bonds and established two fees to pay debt service on the bonds (50 percent from each fee): a hazardous substance possession fee (ORS 453.396-.414) and a bulk petroleum withdrawal or "petroleum load" fee (ORS 465.104-.131). The petroleum load fee has not been available for debt service since April 1993, when the Attorney General advised that its use for orphans was likely a violation of the state's constitutional dedication of motor vehicle fuels to highway purposes. As a result, the 1995 Legislature directed that the hazardous substance fee would fund only its half of debt obligations that existed before the beginning of the biennium, or about $1 million a biennium. Subsequent budgets have maintained use of the substance fee at that level. Beginning with the 1995-97 budget, the Legislature authorized the use of various funding sources, including General Fund, Lottery, and a loan from the Hazardous Substance Remedial Action Fund to meet existing debt service and to finance additional bond sales to continue funding orphan site cleanups.

  Through June 30, 2016, the state issued eight bond series amounting to about $48 million for orphan sites and match for Oregon Superfund sites. There have also been four refunding bond series ($23 million), for a total of eleven series ($71 million) altogether. About $15 million in bonds remain outstanding

  The two earliest series were refunded in September 2003 by the seventh Orphan Bond Series to take advantage of low interest rates and to achieve approximately $370,000 of General Fund and Other Fund non-limited savings for the 2003-05 biennium. The refunding bond, like the two it replaced, uses both hazardous substance fees and general fund appropriations for debt service. All other Orphan Bond debt has been serviced using General Fund appropriations alone. In November 2005, the third, fourth, and fifth series bonds were refunded with the eighth Orphan Bond Series to achieve approximately $585,000 of general fund non-limited savings for the 2005-07 biennium. In August 2013, the sixth series bonds were refunded with the eleventh Orphan Bond Series.

  Debt service payments on the seventh (refunding) Orphan Bond Series concluded in May 2014. In 2011, the Legislature approved issuance of bonds to be financed solely with the hazardous substance possession fees that were freed up when the 2003 bond series was paid off. Bonds were issued in November 2012 with net proceed amount of $7.7 million. On February 22, 2017 the 2005B series was refunded with the new 2017B Orphan Bond Series that will conclude debt services payments in November 1, 2020.

On November 1, 2017 DEQ issued $5.0 million in Orphan Bond Series 2017T. On June 11, 2019 DEQ issued $5.3 million in Orphan Bond Series 2019I. On November 5th 2019 DEQ refinanced the outstanding Orphan Site Fund 2008A series bonds with the lower interest 2019O series to generate a cash flow savings of $320,676.71 over the remaining maturities of the 2019O bonds.

On May 22, 2018 and again on June 16, 2019, the Department of Administrative Service issued for DEQ $5,000,000 State of Oregon General Obligation bonds under Article XI-Q State Projects. DEQ will use the Bond proceeds to implement the foundational build of a customized off-the-shelf (COTS) software solution that will replace multiple outdated and disparate informational technology systems currently in use. The Environmental Data Management System (EDMS) project will provide a common platform to receive and share environmental information and support ecommerce and web-based interactions.

POLICY OPTION PACKAGE 191 NARRATIVE

TITLE: CLEAN WATER STATE REVOLVING FUND – BOND DEBT SERVICE
PRIORITY RANK – BONDS/LOANS/NON-LIMITED/DEBT SERVICE: 5

PURPOSE

This package seeks to obtain limitation to provide debt service for General Obligation Bonds issued to meet the state match for up to three federal capitalization grants to maintain Oregon's Clean Water State Revolving Fund. The CWSRF provides below-market interest rate loans to public agencies, including counties and municipalities, for three kinds of water pollution abatement projects: wastewater collection, treatment, and disposal systems; nonpoint source water pollution control measures; and implementation of management plans for federally designated estuaries (Tillamook and Lower Columbia River). DEQ issued its first CWSRF loan in 1991. Without this package, DEQ would need to decline approximately $15 million per year of federal grants, and there would be less state assistance to Oregon communities for such projects.

The federal Water Quality Act of 1987 created the state wastewater treatment revolving loan fund program. The primary source of funds for this program is repayments of loan principal and interest and federal capitalization grants. The federal act requires the state to match federal dollars with state funds in an amount at least equal to twenty percent of the federal capital grant. DEQ issues General Obligation Bonds for match, which is authorized by the statewide Bond Bill.

DEQ will source debt service for the bonds from the interest earnings received by the CWSRF. Interest earnings may be used for this purpose.

Approval of this package ensures DEQ continues to provide communities with affordable financing options for wastewater treatment and other clean water projects. Adequate wastewater treatment capacity is needed for communities' economic development future.

Without this package, communities may face delays or higher financing costs for wastewater treatment and other clean water projects.

HOW ACHIEVED

The State of Oregon issues General Obligation Bonds to finance the annual state match contributions to the CWSRF. These bonds are issued under the authority of Article XI-H of the Oregon Constitution and ORS Chapters 286, 288, and 468 in accordance with resolutions of the Environmental Quality Commission and Issuance Certificates of the State Treasurer.

The State will issue up to $10 million worth of these bonds during the 2021-23 biennium to meet the twenty percent state match requirement for federal capitalization grants and to pay bond issuance costs. If the amount of state matching funds exceeds the twenty percent requirement, the excess can be used to match future federal grants. DEQ will require funds to finance the debt service on these Pollution Control Bonds. DEQ will source all debt service from interest earnings of the CWSRF program, and hence these General Obligation Bonds are "self-financed." This package covers $10.02 million of debt service for Bonds of short duration, which are fully redeemed during the 2021-23 biennium with no carryover into subsequent biennia. However, if demand for CWSRF loans remains strong and the long-term bond markets are favorable, DEQ will request the issuance of 20-year bonds with debt-service spread equally over as long as 10 biennia.

2021-23 STAFFING IMPACT

None

REVENUE SOURCE	
General Fund	$0
Other Funds	$10,020,000
Federal Funds	$0
Total	$10,020,000

POLICY OPTION PACKAGE 192 NARRATIVE

TITLE: CLEAN UP CONTAMINATED ORPHAN SITE DEBT SERVICE
PRIORITY RANK 5 – BONDS/LOANS/NON-LIMITED/DEBT SERVICE:

PURPOSE
This package appropriates funds for debt service on $10.3 million in bond sales to pay for cleanup of high priority contaminated sites. The authority to expend the bond proceeds for investigation and cleanup is requested in Policy Package #132. The remaining proceeds would be reserved for expenditure in 2023-25. Package #132 in the Land Quality program section provides details of the need for orphan site funding. The authority to issue these General Obligation Bonds is in the statewide Bond Bill. Expenditure authority for costs of bond issuance is sought in Policy Package #183 in the non-limited program section.

HOW ACHIEVED
This package provides an appropriation for 2021-23 debt service associated with $10.3 million bond sales to be authorized in Bond Bill. The bond sales are planned for fall of 2022 and spring of 2023. Due to the timing of the issuance of the bonds, only about $396,750 of Debt Service is anticipated in 2021-23, increasing to about $1.6 million for each subsequent biennium through 2043-45.

2021-23 STAFFING IMPACT
None

REVENUE SOURCE

General Fund	$396,750
Other Funds	$ 0
Federal Funds	$0
Total	$396,750

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 022 - Phase-out Pgm & One-time Costs

Cross Reference Name: PCBF Debt Service
Cross Reference Number: 34000-009-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	-	-	-
Total Revenues	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service							
Principal - Bonds	-	-	-	-	-	-	-
Interest - Bonds	-	-	-	-	-	-	-
Total Debt Service	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Expenditures							
Total Expenditures	-	-	-	-	-	-	-
Total Expenditures	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 191 - Clean Water SRF Bond Debt Service

Cross Reference Name: PCBF Debt Service
Cross Reference Number: 34000-009-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
Transfer In - Intrafund	-	-	-	-	10,020,000	-	10,020,000
Total Revenues	**-**	**-**	**-**	**-**	**$10,020,000**	**-**	**$10,020,000**
Debt Service							
Principal - Bonds	-	-	-	-	10,000,000	-	10,000,000
Interest - Bonds	-	-	-	-	20,000	-	20,000
Total Debt Service	**-**	**-**	**-**	**-**	**$10,020,000**	**-**	**$10,020,000**
Total Expenditures							
Total Expenditures	-	-	-	-	10,020,000	-	10,020,000
Total Expenditures	**-**	**-**	**-**	**-**	**$10,020,000**	**-**	**$10,020,000**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

ESSENTIAL AND POLICY PACKAGE FISCAL IMPACT SUMMARY

Environmental Quality, Dept of
Pkg: 192 - Clean Up Contaminated Orphan Site Debt Service

Cross Reference Name: PCBF Debt Service
Cross Reference Number: 34000-009-00-00-00000

Description	General Fund	Lottery Funds	Other Funds	Federal Funds	Nonlimited Other Funds	Nonlimited Federal Funds	All Funds
Revenues							
General Fund Appropriation	396,750	-	-	-	-	-	396,750
Total Revenues	**$396,750**	**-**	**-**	**-**	**-**	**-**	**$396,750**
Debt Service							
Principal - Bonds	165,000	-	-	-	-	-	165,000
Interest - Bonds	231,750	-	-	-	-	-	231,750
Total Debt Service	**$396,750**	**-**	**-**	**-**	**-**	**-**	**$396,750**
Total Expenditures							
Total Expenditures	396,750	-	-	-	-	-	396,750
Total Expenditures	**$396,750**	**-**	**-**	**-**	**-**	**-**	**$396,750**
Ending Balance							
Ending Balance	-	-	-	-	-	-	-
Total Ending Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**

DETAIL OF LOTTERY FUNDS, OTHER FUNDS, AND FEDERAL FUNDS REVENUE

Environmental Quality, Dept of **Agency Number: 34000**

2021-23 Biennium **Cross Reference Number: 34000-008-00-00-00000**

Source	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Leg Approved Budget	2021-23 Agency Request Budget	2021-23 Governor's Budget	2021-23 Leg. Adopted Budget
Nonlimited Other Funds						
Federal Revenues	26,207,102	63,000,000	63,000,000	63,000,000	-	-
Charges for Services	1,191	40,000	40,000	40,000	-	-
General Fund Obligation Bonds	20,300,000	20,000,000	20,000,000	30,300,000	-	-
Interest Income	30,335,608	20,000,000	20,000,000	24,000,000	-	-
Loan Repayments	58,662,102	95,000,000	95,000,000	95,000,000	-	-
Transfer In - Intrafund	14,824,613	-	-	-	-	-
Transfer Out - Intrafund	(36,488,394)	(20,042,687)	(20,042,687)	(23,975,407)	-	-
Total Nonlimited Other Funds	**$113,842,222**	**$177,997,313**	**$177,997,313**	**$188,364,593**	**-**	**-**

DETAIL OF OTHER FUNDS AND FEDERAL FUNDS REVENUE

Source	Fund	2017-2019 Actuals	2019-2021 Legislatively Approved	2021-2023		
				Agency Request	Governor's Recommended	Legislatively Adopted
Debt Service						
Bond Sinking Fund	OF	0	64,200	89,400	0	0
Existing CWSRF Bonds	OF	17,859,047	4,842,018	3,327,745	0	0
Existing CWSRF Bonds	OF	0	12	5	0	0
New CWSRF Bonds	OF	0	10,020,000	10,020,000	0	0
Orphan Bonds	OF	422,535	986,300	984,300	0	0
Subtotal		18,281,582	15,912,530	14,421,450	0	0

CAPITAL FINANCING SIX-YEAR FORECAST SUMMARY 2021-23

AGENCY: DEQ
Agency #: 34000

		Certificates of Participation	General Obligation Bonds		Revenue Bonds		Totals by Repayment Source	
Major Construction/ Acquisition Projects								
Subtotal for General Fund Repayment:	$	$		$	$			GF
Subtotal for Lottery Funds Repayment:	$	$		$	$			LF
Subtotal for Other Funds Repayment:	$	$		$	$			OF
Subtotal for Federal Funds Repayment:	$	$		$	$			FF
Total for Major Construction	$	$		$	$			
Equipment/Technology Projects over $500,000								
Subtotal for General Fund Repayment:	$	$		$	$			GF
Subtotal for Lottery Funds Repayment:	$	$		$	$			LF
Subtotal for Other Funds Repayment:	$	$		$	$			OF
Subtotal for Federal Funds Repayment:	$	$		$	$			FF
Total for Equipment/Technology	$	$		$	$			
Debt Issuance for Loans and Grants								
Subtotal for General Fund Repayment:	$	$	10,300,000	$	$	10,300,000		GF
Subtotal for Lottery Funds Repayment:	$	$		$	$			LF
Subtotal for Other Funds Repayment:	$	$	10,000,000	$	$	10,000,000		OF
Subtotal for Federal Funds Repayment:	$	$		$	$			FF
Total for Debt Issuance for Loans & Grants	$	$	20,300,000	$	$	20,300,000		
TOTALS FOR 2021-23								
Subtotal for General Fund Repayment:	$	$	10,300,000	$	$	3,600,000		GF
Subtotal for Lottery Funds Repayment:	$	$		$	$			LF
Subtotal for Other Funds Repayment:	$	$	10,000,000	$	$	10,000,000		OF
Subtotal for Federal Funds Repayment:	$	$		$	$			FF
TOTAL 2021-23	**$**	**$**	**20,300,000**	**$**	**$**	**20,300,000**		

CAPITAL FINANCING SIX-YEAR FORECAST SUMMARY 2023-25

AGENCY: DEQ
Agency #: 34000

	Certificates of Participation	General Obligation Bonds	Revenue Bonds	Totals by Repayment Source	
Major Construction/ Acquisition Projects					
Subtotal for General Fund Repayment:	$	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	$	FF
Total for Major Construction	$	$	$	$	
Equipment/Technology Projects over $500,000					
Subtotal for General Fund Repayment:	$	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	$	FF
Total for Equipment/Technology	$	$	$	$	FF
Debt Issuance for Loans and Grants					
Subtotal for General Fund Repayment:	$	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$ 10,000,000	$	$ 10,000,000	OF
Subtotal for Federal Funds Repayment:			$	$	FF
Total for Debt Issuance for Loans & Grants	$	$ 10,000,000	$	$ 10,000,000	
TOTALS FOR 2023-25					
Subtotal for General Fund Repayment:	$	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$ 10,000,000	$	$ 10,000,000	OF
Subtotal for Federal Funds Repayment:	$	$	$	$	FF
TOTAL 2023-25:	**$**	**$ 10,000,000**	**$**	**$ 10,000,000**	

CAPITAL FINANCING SIX-YEAR FORECAST SUMMARY 2025-27

AGENCY: DEQ
Agency #: 34000

	Certificates of Participation	General Obligation Bonds	Revenue Bonds	Totals by Repayment Source	
Major Construction/ Acquisition Projects					
Subtotal for General Fund Repayment:	$	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	$	FF
Total for Major Construction	$	$	$	$	
Equipment/Technology Projects over $500,000					
Subtotal for General Fund Repayment:	$	$	$	$	GF
Subtotal for Lottery Funds Repayment:	$	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$	$	$	OF
Subtotal for Federal Funds Repayment:	$	$	$	$	FF
Total for Equipment/Technology	$	$	$	$	
Debt Issuance for Loans and Grants					
Subtotal for General Fund Repayment:	$	$ 10,300,000	$	$ 10,300,000	GF
Subtotal for Lottery Funds Repayment:	$	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$ 10,000,000	$	$ 10,000,000	OF
Subtotal for Federal Funds Repayment:	$	$	$	$	FF
Total for Debt Issuance for Loans & Grants	$	$ 20,300,000	$	$ 20,300,000	
TOTALS FOR 2025-27					
Subtotal for General Fund Repayment:	$	$ 10,300,000	$	$ 10,300,000	GF
Subtotal for Lottery Funds Repayment:	$	$	$	$	LF
Subtotal for Other Funds Repayment:	$	$ 10,000,000	$	$ 10,000,000	OF
Subtotal for Federal Funds Repayment:	$	$	$	$	FF
TOTAL 2025-27:	**$**	**$ 20,300,000**	**$**	**$ 20,300,000**	

Facilities Narrative

2021-23 Biennium

Facility Plan - Facilities Planning Narrative 107BF02
2021-23 Biennium

Agency Name: Department of Environmental Quality

1. What are the key drivers for your agency's facility needs, and how do you measure space/facility demand?

DEQ's key drivers for facility needs are to provide efficient office/work space for all DEQ employees and to geographically place facilities that best serve Oregonians and support the agency's mission. The agency's measure of space demand is based on the continued fulfillment of it's regulatory tasks, which may increase or decrease over time based on the changing environmental priorities of state and federal government.

2. What are the key facility-related challenges over the next 10 years? (Please answer in order of priority)

DEQ may face challenges in the next 10 years either by having too little or too much space available for growth/reduction of FTE and limited opportunity to acquire or reduce space within it's currently leased facilities.

3. What do you need to meet these challenges?

The agency will need support from real estate/leasing professionals skilled in negotiating lease agreements with terms that allow for flexibility in the acquisition or reduction of space.

Facilities Summary Report

2021-23 Biennium

Agency Name: Department of Environmental Quality

	FY 2020 DATA			
Owned Facilities Over $1 million				
Number of Facilities	0			
Current Replacement Value $ (CRV)[1]		Source[4]		Risk or FCA
Gross Square Feet (GSF)				
Usable Square Feet (USF)[2]		*Estimate/Actual*[5]		% USF/GSF
Occupants Position Count (PC)[3]		USF/PC[6]		
		Or Agency Measure[7]		
Owned Facilities Under $1 million				
Number of Facilities	0			
CRV[1]				
GSF				
Leased Facilities				
Total Rentable SF[8]	*266,618*			
Biennual Lease Cost	$14,923,684.00			
Additional Costs for Lease Properties (O&M)[9]				
Usable Square Feet (USF)[2]	*265,556*	*Estimate/Actual*[5]	*98*	% RSF/GSF
Occupants Position Count (PC)[3]	760.4	USF/PC[6]	364	

Definitions

CRV	1	Current Replacement Value Reported to Risk Management *or Calculated Replacement Value Reported from iPlan Facility Conditions Assessment (FCA)*
USF	2	Usable Square Feet per BOMA definition for office/administrative uses. Area of a floor occupiable by a tenant where personnel or furniture are normally housed plus building amenity areas that are convertible to occupant area and not required by code or for the operations of a building. If not known, estimate the percentage.
Occupant Postion Count (PC)	3	Total Legislatively Approved Budget (LAB) Position Count within the buildings or leases as applicable.
Source	4	Enter Source of CRV as "Risk" or "FCA"
Estimate/Actual	5	Use actual USF % of USF to GSF, if available. If not known, estimate the percentage.
Office/Administrative USF/PC	6	Divide your USF by your position count. If office/admin space is a less than 10% of your space use, fill in N/A and fill in #7, "Agency Measure".
Agency Measure	7	If not using USF/PC, insert Agency Measure as defined in 107BF02 question #1.
RSF	8	Rentable SF per BOMA definition. The total usable area plus a pro-rated allocation of the floor and building common areas within a building.
O&M	9	Total Operations and Maintenance Costs for facilities including all maintenance, utilities and janitorial

Facilities Operations and Maintenance and Deferred Maintenance

2021-23 Biennium

Facility Plan - Facility O&M/DM Report 107B16b
2021-23 Biennium

Agency Name: Department of Environmental Quality

Facilities Operations and Maintenance (O&M) Budget excluding Capital Improvements and Deferred Maintenance[1]	2017-19 Actuals	2019-21 LAB	2021-23 Budgeted	2023-25 Projected
Personal Services (PS) Operations and Maintenance				
Services and Supplies (S&S) Operations and Maintenance	175,184.00	162,281.00	185,324.00	192,736.96
Utilities not included in PS and S$S above				
Total O&M	175,184.00	162,281.00	185,324.00	192,736.96
O&M $/SF	0.66			

Total O&M SF: 266,618

	General Fund	Lottery Fund	Other Funds	Federal Funds
O&M Estimated Fund Split Percentage %[2]	4%	1%	93%	2%

Total Short and Long Term Deferred Maintenance Plan for Facilities Value Over $1M[3]	Current Costs (2017)	Ten Year Projection	2019-21 Budgeted	2021-23 Projected
Priorities 1-3 - Currently, Potentially and Not Yet Critical[4,5,6]				
priority 4 - Seismic & Natural Hazard[7]				
Priority 5 - Modernization[8]				
Total Priority Need				
Facility Condition Index (Need/CRV)[9]				

Buildings Over $1M CRV: Current Replacement Value Reported to Risk *or Calculated Replacement Value Reported from Facility Conditions Assessment (FCA)*

Process/Software for routine maintenance (O&M)		Provide narrative
Process/Software for deferred maintenance/renewal		Provide narrative
Process for funding facilities maintenance		Provide narrative

DEQ Project Prioritization Matrix 21-23

			Environmental Data Management System (EDMS)		Clean Water State Revolving Fund (CWSRF)		Greenhouse Gas Cap & Reduce (GHG-CR)	
		TOTAL PROJECT SCORE (0-100)	**91**		**74**		**79**	
CRITERIA	WEIGHT	SCORING GUIDE	PROJECT SCORES					
Technology & Strategic Alignment	**35%**	**WEIGHTED SUBTOTAL & PERCENT OF TOTAL PROJECT SCORE**	**29**	**32%**	**23**	**32%**	**29**	**37%**
Alignment to Strategic Plans Does the Agency adhere to the Governor's Strategic Plan (*Action Plan: User Friendly, Reliable and Secure: Modernizing State Information Technology Systems and Oversight*) and the Enterprise Information Services Strategic Plan? Does the investment align with IT best practices (e.g. transparency by design, easily retrievable data, early value delivery, modular implementation, security principles, modern hosting technologies such as cloud, configuration over customization, etc.) How does this investment integrate into the agency's strategic plan?		**3 - Mastery (High)** Investment incorporates multiple elements of state technical vision, is strategically consistent with agency strategic vision and IT best practices. Proposed solution is technically consistent with State vision for User-friendly, Reliable and Secure systems. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment is inconsistent with elements of the Enterprise and/or Agency state technical vision and does not incorporate the state's technical values or consider IT best practices.	3		3		3	
Diversity, Equity, Inclusion, and Accessibility Does the Agency adhere to the Governor's Office of Diversity, Equity, Inclusion/Affirmative Action mission and objectives? Does the Agency have processes in place ensuring Oregon's government develops, maintains, and embeds a diverse and inclusive culture throughout state systems, institutions, and deliverables and plan to incorporate them into this investment? Does the Agency address how the solution will meet or exceed Oregon Accessibility Standards?		**3 - Mastery (High)** Agency intentionality makes equity, inclusion and accessibility a priority in change management, customer service, leadership development, and community engagement. Investment demonstrates and incorporates diligence in employment, from hiring to retention, promotion, and succession planning. Agency plans to work with Procurement on COBID certified firms. Project substantially benefits underserved communities-including rural communities, low income communities or communities of color. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Agency does not have adequate existing processes to intentionally promote diversity, equity, inclusion or accessibility and has only nominally considered incorporating them in to this investment.	2		1		2	
Business & Customer Driven Technology	**25%**	**WEIGHTED SUBTOTAL & PERCENT OF TOTAL PROJECT SCORE**	**22**	**24%**	**14**	**19%**	**17**	**21%**
Customer Centered Approach How does this technology investment take into consideration the number of users and place an emphasis on providing customer value? If the investment addresses public facing technology, is it customer-focused? If the investment is for agency use, does it improve the agency users' experience? Does the implementation plan focus on user experience/feedback?		**3 - Mastery (High)** Investment is focused on providing customer value. For public services, the customer experience is primary. Potential for use by all Oregonians. For agency investments, provides tangible benefits to agency users. Investment plan includes customer stakeholders and addresses methods to incorporate user experience/feedback. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment is being implemented in isolation from customers and end users or will not be used by many users.	3		2		1	

Business Process Transformation Does this technology investment contribute to business process improvement/transformation? How does this technology investment intersect with measurable business outcomes including the return on investment, if applicable?		**3 - Mastery (High)** Business outcomes will be improved as a result of this investment. Investment implementation is being driven by business process transformation to improve service delivery. If public facing, customer interaction with business process is improved as a result of this investment. Solution will modernize processes. Specific examples of measurable business improvements are provided in the business case (i.e. cost savings, streamlined processes, improved controls, access to information). Investment is consistent with the agency's internal strategic plan and direction. **2 - Competent (Medium)** Mostly aligned with Mastery, includes measurable outcomes **1 - Adequate (Low)** Partially aligned with Mastery, does not include measurable outcomes. **0 - Insufficient (None)** Investment implementation is nominally considering business processes and their integration with technology. Investment has no relationship with an agency's business processes. Agency is thinking 'tool first' to solve business problems. Investment does not cohere with agency strategy.	3	2	2
Investment Risk Does this investment need to be implemented during this budget cycle? What is the impact of not doing this investment during this cycle? Would the agency, state, or its customer be exposed to a risk or impact if the service/product is not offered (e.g., security, safety, legal, funding source, or any other related risk)? Is an existing service at risk? Do other current services/products depend on it?		**3 - Mastery (High)** Investment addresses a currently unmet, time sensitive mandate (legislative, federal, state) or risk, and/or addresses audit findings requiring urgent action or not implementing this solution puts existing services at risk. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment provides an opportunity to improve services, but does not introduce new capability or address imminent risks.	2	1	3
Agency Readiness & Solution Appropriateness	**40%**	**WEIGHTED SUBTOTAL & PERCENT OF TOTAL PROJECT SCORE**	**40 44%**	**37 50%**	**33 42%**
Organizational Change Management How does this technology investment impact operations throughout the organization? What are the agency plans to address and mitigate risk through formal Organizational Change Management? (Organizational Change Management (OCM) is a framework for managing the effect of new business processes or systems.)		**3 - Mastery (High)** Investment demonstrates complete consideration and resources for OCM. Efforts are proportional to the size of the change taking place. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment dramatically underestimates OCM requirements for this effort, or OCM efforts inadequate to address the impact of the change in the organization.	3	3	2
Solution Scale What is the scope and size of the agency's proposed technology investment? Is this the right-sized appropriate scaled type of solution to address this problem?		**3 - Mastery (High)** Investment is appropriate size and scale for the agency's business needs. The investment addresses the agency's needs sufficiently and holistically. Criteria evaluation focuses on how this specific solution is right sized for the agency's need. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment is inappropriately sized to address agency need. Investment narrowly targets agency needs and the proposed solution does not serve all areas that would be impacted by the investment.	3	3	3

Capacity Has the Agency given consideration for adequate staffing inclusive of project resources, subject matter experts (SMEs), leadership availability and capability to effectively support this technology investment? Will this technology investment detract from the Agency's ability to deliver on its core business functions? Has the Agency addressed capacity requirements needed to effectively resource this initiative to cover core business functions?		**3 - Mastery (High)** Investment has completely considered SME availability and resource backfilling. Investment and agency normal business is adequately staffed for duration of project. Availability of resources include: project team, SMEs, other technical resources, and backfilled resources. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Investment has only nominally considered resource availability. Investment is not adequately staffed for duration of project.	3	2	2
Governance Processes What elements do the Agency's project governance process consist of? Project Governance standards are inclusive of executive sponsorship and steering, vendor/contract management, change control, Quality Assurance, Independent Verification & Validation (IV&V), stakeholder feedback for decision making.		**3 - Mastery (High)** Agency has existing governance processes in place or is introducing new ones to adequately oversee this investment. Processes include multiple of the following elements: engaged executive sponsorship, steering committees, vendor and contract management, change control, QA, IV&V, and stakeholder representation processes. **2 - Competent (Medium)** Mostly aligned with Mastery **1 - Adequate (Low)** Partially aligned with Mastery **0 - Insufficient (None)** Agency does not have adequate existing governance processes and has only nominally considered incorporating them in to this investment.	3	3	3

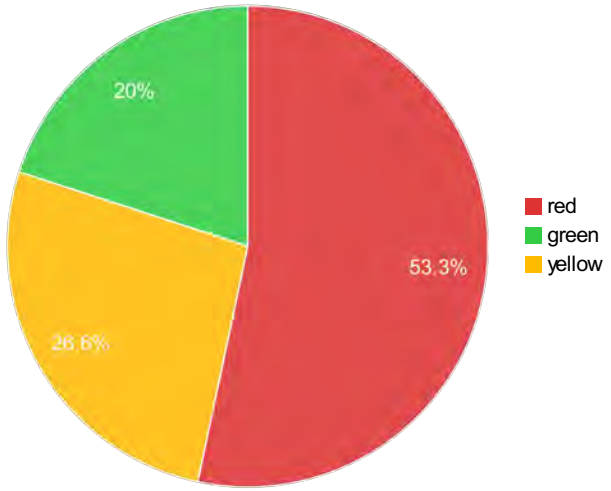
Environmental Quality, Department of

Annual Performance Progress Report

Reporting Year 2020

Published: 8/18/2020 1:15:57 PM

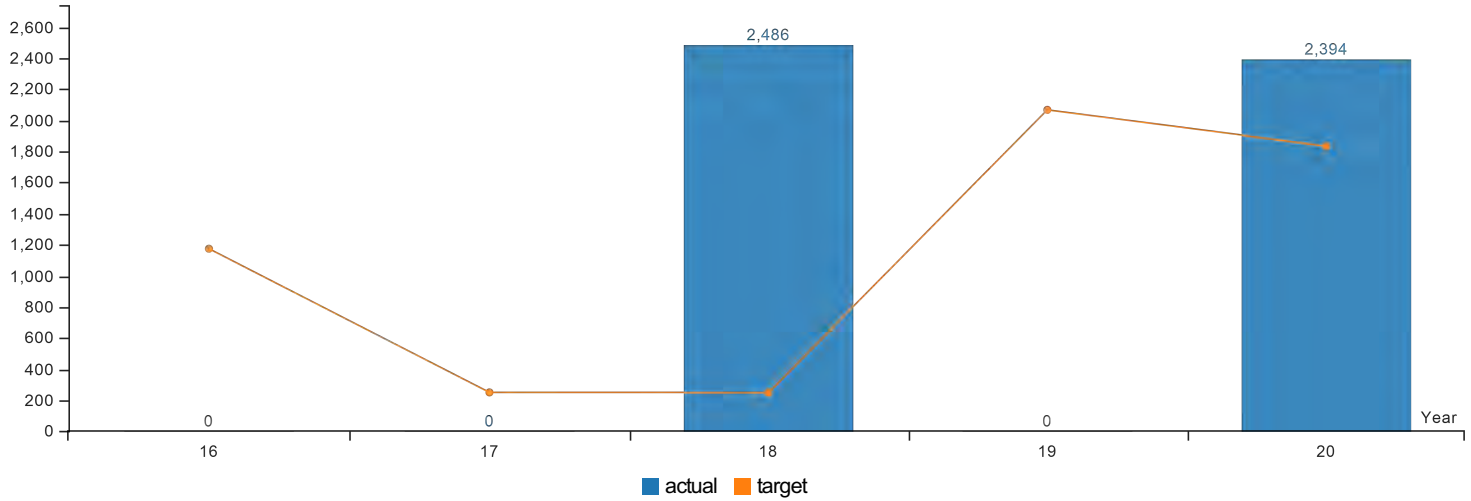
KPM #	Approved Key Performance Measures (KPMs)
1	AIR QUALITY DIESEL EMISSIONS - Quantity of diesel particulate emissions (in tons).
2	AIR QUALITY CONDITIONS - National Standards: Number of days when air is unhealthy for sensitive groups and all groups.
3	AIR QUALITY - AIR TOXICS - Air Toxics Trends in Larger and Smaller Communities
4	Permit Timeliness - Issuance of new permits - Percentage of new air quality permits that are issued within timeliness targets.
5	Permit Timeliness - Issuance of Permit Modifications - Percentage of air quality permit modifications issued within the target timeliness period.
6	Permit Timeliness - Current Permits - Percent of air quality permits that are current (not on administration extension)
7	PERMIT TIMELINESS - Percentage of individual wastewater discharge permits issued within 270 days.
8	UPDATED PERMITS - Percent of total wastewater permits that are current.
9	WATER QUALITY CONDITIONS - Percent of monitored stream sites with significantly increasing trends in water quality.
10	CLEANUP - Properties with known contamination cleaned up
11	MATERIALS MANAGEMENT - Waste generation
12	MATERIALS MANAGEMENT - Waste recovery
13	CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.
14	ERT - Percent of local participants who rank DEQ involvement in Economic Revitalization Team process as good to excellent.
15	BOARDS AND COMMISSIONS - Percent of total best practices met by the Environmental Quality Commission.



Performance Summary	Green	Yellow	Red
	= Target to -5%	= Target -5% to -15%	= Target > -15%
Summary Stats:	20%	26.67%	53.33%

KPM #1	AIR QUALITY DIESEL EMISSIONS - Quantity of diesel particulate emissions (in tons).
	Data Collection Period: Jan 01 - Jan 01

** Upward Trend = negative result*



Report Year	2016	2017	2018	2019	2020
Quantity of diesel particulate emissions (in tons)					
Actual	0	0	2,486	No Data	2,394
Target	1,175	250	250	2,069	1,837

How Are We Doing

Diesel particulate matter is a known human carcinogen. Although there is a particular health risk for those exposed to diesel particulate in the workplace, about 92 percent of Oregon's population face an exposure health risk of some kind, based on the 2011 U.S. Environmental Protection Agency National Air Toxics Assessment, the most recent data available.

The measure reflects the anticipated decline in diesel engine emissions over time attributable to following factors:

1. The natural turnover of older, higher emitting trucks and equipment
2. The early replacement and retrofitting of older diesel trucks and equipment that occur because of grants the agency distributes

Diesel engine emissions in Oregon remain slightly above the target. DEQ derives the data for this measure from an assessment of all air pollutants from all sources in the state that EPA compiles every three years called the National Emissions Inventory (NEI). The 2017 calendar year is the latest data available for this report, that data was released in 2020.

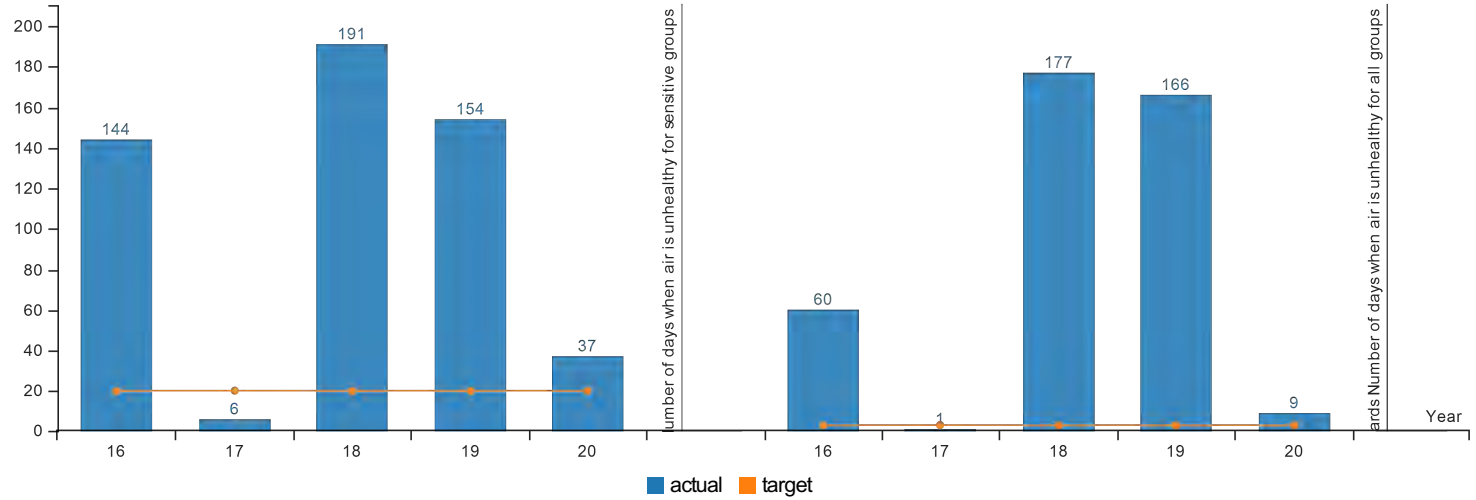
Factors Affecting Results

In 2019 the legislature adopted HB 2007. The legislation aims to further reduce diesel engine emissions through a variety of regulations and incentives. Major elements of the bill include:

- A requirement that certain medium and heavy duty diesel trucks registered in Clackamas, Multnomah and Washington counties be 'clean diesel' (model year 2007 or 2010) by 2029.
- Direction to DEQ to disburse remaining Volkswagen settlement funds (about $53 million) through a competitive grant program for replacing or retrofitting older diesel trucks.
- A requirement that clean diesel construction equipment be used on public works projects valued above $20 Million in Clackamas, Multnomah and Washington Counties.

This bill will not be fully implemented until 2029, however DEQ will evaluate the extent to which the legislation reduces diesel engine emissions through this Key Performance Measure.

KPM #2	AIR QUALITY CONDITIONS - National Standards: Number of days when air is unhealthy for sensitive groups and all groups.
	Data Collection Period: Jan 01 - Jan 01



Report Year	2016	2017	2018	2019	2020
a. National Standards Number of days when air is unhealthy for sensitive groups					
Actual	144	6	191	154	37
Target	20	20	20	20	20
b. National Standards Number of days when air is unhealthy for all groups					
Actual	60	1	177	166	9
Target	3	3	3	3	3

How Are We Doing

NOTE: The 2020 report is based on data from calendar year 2019

DEQ strives to fully protect public health for sensitive populations from outdoor air pollution. The measure was developed in 2006 to reflect the annual trend in actual air quality for the general population. This measure indicates that air quality is unhealthy for sensitive populations on some days in some places. The majority of the unhealthy for sensitive groups air days are caused by elevated fine particulate levels resulting from wildfires, forestry burning, woodstoves and other combustion sources.

Oregon's number of days when air was unhealthy for sensitive groups (based on the criteria pollutants) went down from 154 days in 2018 to 37 in 2019. Data is collected in 30 of the cities or airsheds across the state.

In 2019, Oregon recorded nine days when air was unhealthy for all groups or worse, down from 166 day in 2018. The unhealthy or worse air days occurred in four cities or air sheds. Wildfire smoke impacted southern Oregon communities for about one week in 2019.

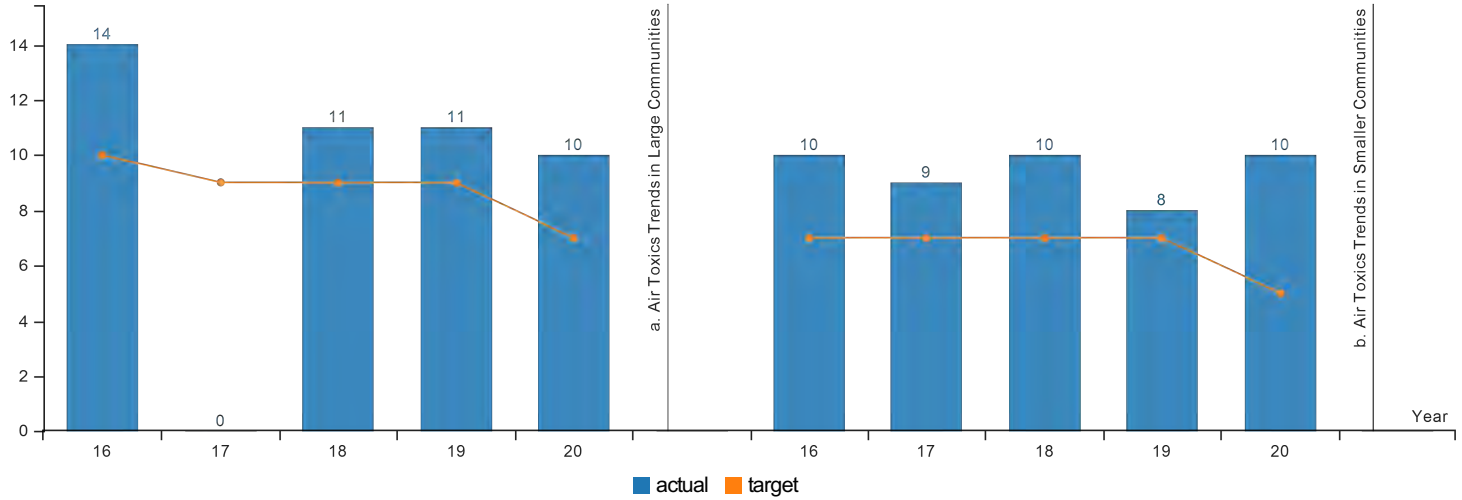
Factors Affecting Results

The primary factors for the worsening trends in unhealthy air days in the past five years are wildfire smoke impacts. 2019 did not see as many impacts as 2015, 2017, and 2018. Out of the 37 unhealthy for sensitive group days in 2019, 15 were from wildfire smoke. The remaining 22 days were primarily from particulate matter during fall and winter stagnation events or from prescribed burning. 2019 also had an increase in prescribed burning to prevent massive wildfires.

Air pollution levels caused by man-made sources are affected by the amount of pollution generating activity occurring in each community, the amount of resources dedicated to pollution reduction and in many cases simply the weather. Very cold winters with periods of severe air stagnation can greatly intensify and increase fine particulate levels in communities. In the summer, prolonged periods of very hot temperatures combined with poor ventilation can intensify and increase ground level ozone (smog) pollution. Federal, state and local air pollution reduction programs, such as woodstove curtailment, education, cleaner car standards, and industrial emission controls, all work together to reduce air pollution. Air quality monitoring also plays a vital role in allowing DEQ and local governments to assess air quality and health risk conditions in communities and respond appropriately. Each wildfire season brings different air pollution impacts depending on the frequency, location, and duration of wildfires. The air pollution trends presented in this Key Performance Measure reflects all these factors. In addition, medical research on the health effects of air pollution continues to advance, and EPA may continue to make national ambient air quality health standards more protective based on that science.

On October 1, 2015, EPA strengthened the National Ambient Air Quality Standards (NAAQS) for ground-level ozone to 70 parts per billion (ppb) from 75 ppb, based on extensive scientific evidence about ozone's effects on public health and welfare. All communities in Oregon except the Portland Metro area currently meet the standard; however, Medford, Salem and Hermiston are close to the standard with annual averages ranging between 65 ppb and 69 ppb. The Portland Metro area is currently over the standard at 72 ppb. Wildfire smoke contributed to this violation of the standard to some extent.

KPM #3	AIR QUALITY - AIR TOXICS - Air Toxics Trends in Larger and Smaller Communities
	Data Collection Period: Jan 01 - Jan 01



Report Year	2016	2017	2018	2019	2020
a. Air Toxics Trends in Large Communities					
Actual	14	0	11	11	10
Target	10	9	9	9	7
b. Air Toxics Trends in Smaller Communities					
Actual	10	9	10	8	10
Target	7	7	7	7	5

How Are We Doing

NOTE: 2020 report year is based on data from calendary year 2019.

Air toxics are chemicals in the air we breathe that are known or suspected to cause cancer as well as other detrimental health effects in people. Using current medical studies, DEQ has established threshold levels (i.e. air toxic benchmarks) for a variety of airborne toxic chemicals that represent levels of acceptable risk to the public. DEQ's KPM goal is to reduce monitored levels of five representative toxics - benzene, acetaldehyde, formaldehyde, arsenic and cadmium - down to the slight risk level one time above the benchmark for each pollutant by 2020. Meeting the air toxics KPM goals would be a partial indication of reduced risk to public health from the chemicals tracked. There are many other air toxics that can cause risk to public health. The benchmarks serve as clean air goals not regulatory standards. They are based on very protective concentrations at which sensitive members of the population would experience a negligible increase in risk of additional cancers or other health effects. The values for this measure are obtained by dividing the average annual monitored concentrations by DEQ benchmark values for each pollutant.

Large Communities: Between 2004 and 2016, DEQ gathered data for this measure at North Roselawn Street in Portland. Emissions during construction of housing adjacent to this monitor in 2016 rendered the data non-representative and interfered with sample collection. The new building also made the site unsuitable for future use. As a result, DEQ relocated the monitoring site 0.2 miles away at the Humboldt School on N. Gantenbein Avenue. This location is in the same North/Northeast quadrant of Portland in the same type of inner city neighborhood. In calendar year 2017, DEQ collected 10 months of data at the Humboldt School location. The 2017 KPM is based on those 10 months of data.

The Humboldt School site is representative of a Portland typical inner city neighborhood. Tracking air toxics trends in Portland provides information about changes in risk to Oregon's most populated and developed areas, communities with populations of 50,000 or more. Air toxics, as measured by trends in the five tracked pollutant concentrations, have improved significantly from an average concentration of 32 times above the health benchmark in 2004 to 10 times above the benchmark in 2019.

Annual average levels of benzene, arsenic, acetaldehyde and formaldehyde in Portland decreased from 11 in 2018 to 10 in 2019.

Smaller Communities: From 2004 until the fall of 2016 data for this measure was gathered at a mostly residential area on Ash Street in La Grande. The monitoring station was moved in September 2016 because of interference from burning immediately next to the site. The new site, La Grande H and N Avenue is at an elementary school on the east side of La Grande. Both the old and new sites are representative of typical smaller community neighborhoods. La Grande is a small community not influenced by surrounding development or heavy industrialization. Compared to larger communities, such as Portland, fewer air toxics in La Grande come from vehicle emissions. An interstate highway runs through La Grande, and it is a regional freight distribution center, but there are lower levels of congestion and traffic volume. Air toxics, as measured by trends in the five tracked pollutant concentrations, have improved from an average concentration of 15 times above the health benchmark in 2004 to about 10 times above the benchmark in 2019.

Annual average levels of benzene, arsenic, acetaldehyde and formaldehyde in La Grande increased from 8 in 2018 to 10 in 2019.

Factors Affecting Results

Large Communities: In an urban area like Portland, air toxics are most influenced by emissions from cars and trucks, with additional influence from residential wood burning and, on a neighborhood level, emissions from industry and commercial activities. Portland is an ozone maintenance area in which industry has been required to control volatile organic compounds, many of which are also air toxics. Weather patterns, such as winter-time stagnation, high summer-time temperatures, and natural events, such as wildfires, can be significant factors resulting in elevated air toxics concentrations.

Smaller Communities: Of the five tracked pollutants in La Grande, benzene and acetaldehyde pose the most potential risk to public health. Benzene is 4 times the benchmark and acetaldehyde is 3 times the benchmark. Sources of benzene in La Grande are residential wood combustion, cars and trucks, leaks in the gasoline distribution system, fossil fuel combustion for heat and energy, industrial emissions, wild fires and background levels that presumably come from other developed areas.

Sources of the five pollutants in the KPM:

Benzene

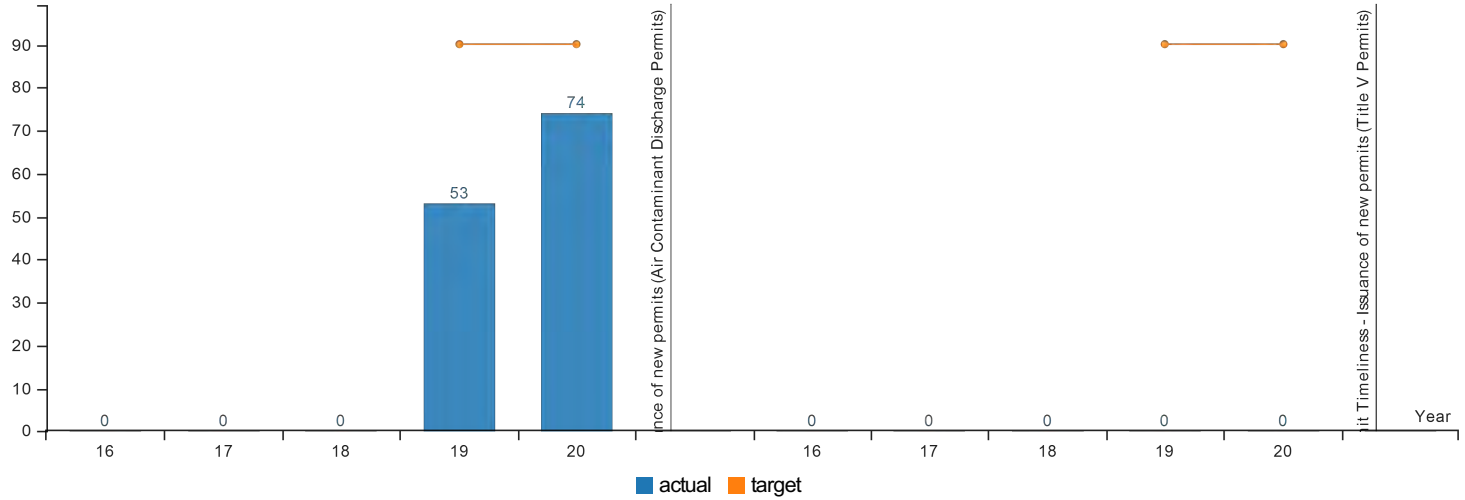
Sources of benzene are cars and trucks, leaks in the gasoline distribution system, residential wood combustion, fossil fuel combustion for heat and energy, industrial emissions, wild fires, and background levels that presumably come from other developed areas. Decreases in benzene are largely attributable to cleaner vehicle engines with improved fuel economy and federally mandated reduction of benzene in gasoline that took effect in 2011 and 2012. However, reductions may be offset by local increases in driving and additional vehicles related to population growth.

Acetaldehyde and formaldehyde are produced by wood and fossil fuel combustion, but the largest quantities of these pollutants are produced through chemical formation in the atmosphere. Precursors in the chemical formation process are volatile organic compounds emitted from wood and fossil fuel combustion and vegetation. Acetaldehyde and formaldehyde values have not changed significantly since 2004. Pollutants formed through a complex secondary process are more difficult to decrease through emission reduction strategies than pollutants controlled at their primary sources.

Arsenic is predominantly from engines burning fossil fuels, natural gas and other petroleum products, and glass and metals industries. Arsenic values have dropped from a high of nine times above the benchmark in 2004 to levels fluctuating around four or five times above the benchmark for the last six years in Portland. DEQ expects that arsenic levels in Portland will decrease as the vehicle fleet continues to turn over to new and cleaner vehicles and fuel efficiency improves. Arsenic in Portland is also influenced by background concentrations because arsenic is present in local volcanic soils that become airborne as dust. Arsenic levels in La Grande have remained at the clean air goal of one time above the benchmark for the past ten years.

Levels of cadmium have ranged from four times above the benchmark in 2005 to levels fluctuating between one and two times above the benchmark since 2010. In 2017, cadmium was below the benchmark for the first time since air toxics trend monitoring began in Portland. Between 2012 and 2016, DEQ investigated unidentified sources of cadmium in the Portland area. In 2016, DEQ in collaboration with federal moss researchers, identified art glass manufacturers as a significant source of cadmium in Portland. The agency has since adopted rules specific to Colored Art Glass Manufacturers which controlled cadmium emissions from those sources, and may have resulted in the historic low level recorded at the monitor in 2017. There is no cadmium measured in La Grande.

KPM #4	Permit Timeliness - Issuance of new permits - Percentage of new air quality permits that are issued within timeliness targets.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2016	2017	2018	2019	2020
Permit Timeliness - Issuance of new permits (Air Contaminant Discharge Permits)					
Actual	No Data	No Data	No Data	53%	74%
Target	TBD	TBD	TBD	90%	90%
b. Permit Timeliness - Issuance of new permits (Title V Permits)					
Actual	No Data	No Data	No Data	No Data	0%
Target	TBD	TBD	TBD	90%	90%

How Are We Doing

Note: The 2020 report is based on 2019 calendar year data.

DEQ requires Air Contaminant Discharge Permits when sources, of any size, construct or modify their facilities. These permits are also required for the operation of medium-sized point sources and the operation of some smaller-sized point sources that emit specified hazardous air pollutants. DEQ also operates the Title V (TV) Permit program, which is required by the federal Clean Air Act for major sources emitting traditional "criteria" or hazardous air pollutants. Oregon's largest industrial facilities tend to be the source of these emissions.

In 2019, 74% of ACDP sources and 0% of TV new permits were issued on time. DEQ sets processing targets for the different types of permits, with a range from 30 days for the simplest permits to 365 days for the most complex permits. DEQ issued one new TV permit in 2019 and missed the timeliness target (within 365 days of application receipt) by approximately 30 days.

DEQ's goal is that 90 percent of ACDP and TV permits are current. A recent performance audit conducted by the Secretary of State identified several key factors contributing to DEQ's inability to complete permit activities within timeliness targets. These factors are discussed in the "Factors Affecting Results" section.

Factors Affecting Results

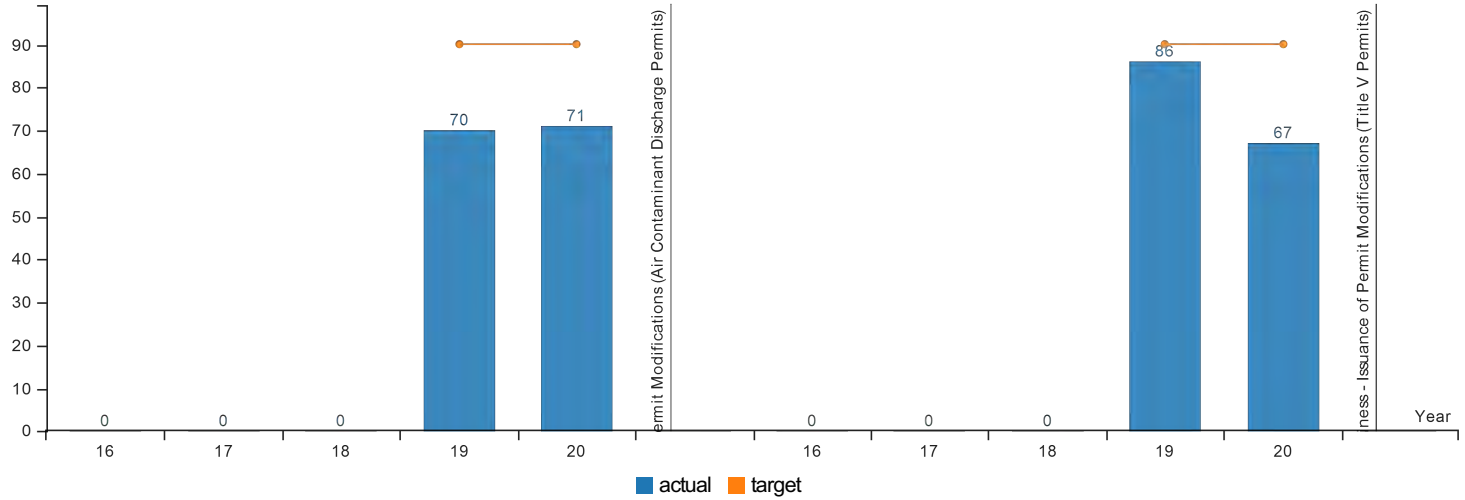
As mentioned above, the Oregon Secretary of State's recent performance audit revealed a permit renewal backlog. Auditors identified a number of root causes, including the following primary factors:

- Pre-application guidance and tools available for the regulated community are outdated or not easy to use
- Competing demands such as compliance inspections and responding to complaints take away time from permit writing
- Position cuts due to revenue shortfalls have led to unmanageable workloads

DEQ agreed with the results of the audit and has been working to address its findings since early 2019. Key initiatives currently underway include:

- A comprehensive process improvement effort to develop more efficient internal processes
- Redesigning the permitting program webpage for improved usability
- Updating key guidance documents that assist permit writers and sources interpret rules and requirements

KPM #5	Permit Timeliness - Issuance of Permit Modifications - Percentage of air quality permit modifications issued within the target timeliness period.
	Data Collection Period: Jan 01 - Dec 31



Report Year	2016	2017	2018	2019	2020
Permit Timeliness - Issuance of Permit Modifications (Air Contaminant Discharge Permits)					
Actual	No Data	No Data	No Data	70%	71%
Target	TBD	TBD	TBD	90%	90%
b. Permit Timeliness - Issuance of Permit Modifications (Title V Permits)					
Actual	No Data	No Data	No Data	86%	67%
Target	TBD	TBD	TBD	90%	90%

How Are We Doing

Note: The 2020 report is based on 2019 calendar year data.

DEQ requires Air Contaminant Discharge Permits when sources, of any size, construct or modify their facilities. These permits are also required for the operation of medium-sized point sources and the operation of some smaller-sized point sources that emit specified hazardous air pollutants. DEQ also operates the Title V (TV) Permit program, which is required by the federal Clean Air Act for major sources emitting traditional "criteria" or hazardous air pollutants. Oregon's largest industrial facilities tend to be the source of these emissions.

In 2019, 71% of ACDP sources and 67% of TV permit modifications were issued on time. DEQ sets processing targets for the different types of permits, with a range from 30 days for the simplest permits to 365 days for the most complex permits.

DEQ's goal is that 90 percent of ACDP and TV permits are current. A recent performance audit conducted by the Secretary of State identified several key factors contributing to DEQ's inability to complete permit activities within timeliness targets. These factors are discussed in the "Factors Affecting Results" section.

Factors Affecting Results

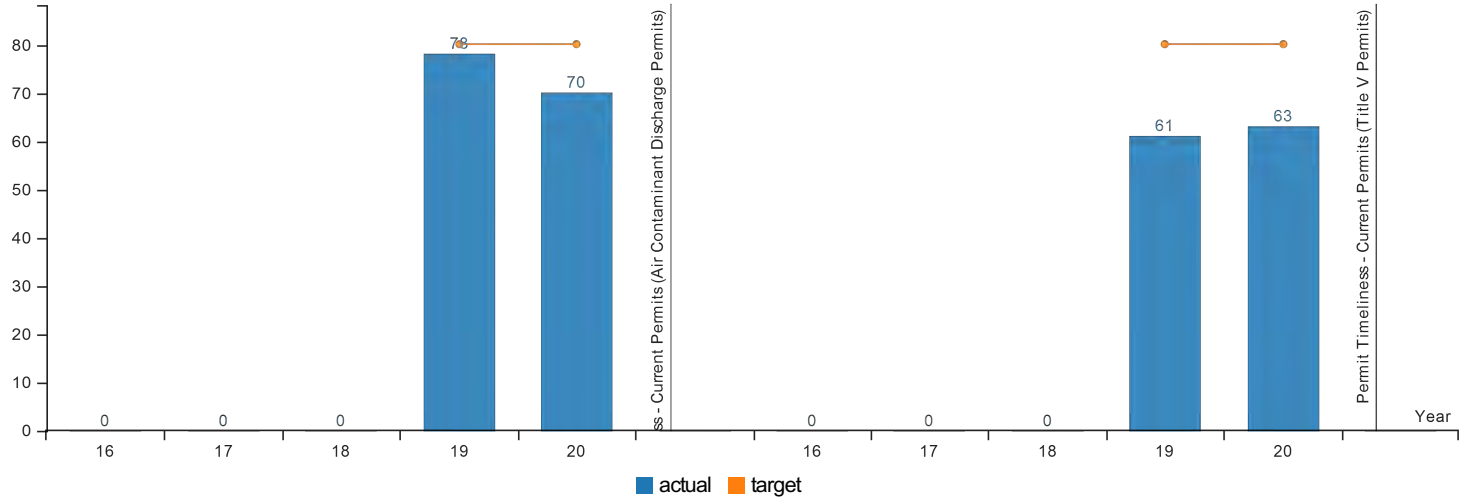
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- Pre-application guidance and tools available for the regulated community are outdated or not easy to use
- Competing demands such as compliance inspections and responding to complaints take away time from permit writing
- Position cuts due to revenue shortfalls have led to unmanageable workloads

DEQ agreed with the results of the audit and has been working to address its findings since early 2019. Key initiatives currently underway include:

- A comprehensive process improvement effort to develop more efficient internal processes
- Redesigning the permitting program webpage for improved usability
- Updating key guidance documents that assist permit writers and sources interpret rules and requirements

KPM #6	Permit Timeliness - Current Permits - Percent of air quality permits that are current (not on administration extension)
	Data Collection Period: Jan 01 - Dec 31



Report Year	2016	2017	2018	2019	2020
Permit Timeliness - Current Permits (Air Contaminant Discharge Permits)					
Actual	No Data	No Data	No Data	78%	70%
Target	TBD	TBD	TBD	80%	80%
Permit Timeliness - Current Permits (Title V Permits)					
Actual	No Data	No Data	No Data	61%	63%
Target	TBD	TBD	TBD	80%	80%

How Are We Doing

Note: The 2020 report is based on 2019 calendar year data.

DEQ requires Air Contaminant Discharge Permits when sources, of any size, construct or modify their facilities. These permits are also required for the operation of medium-sized point sources and the operation of some smaller-sized point sources that emit specified hazardous air pollutants. DEQ also operates the Title V (TV) Permit program, which is required by the federal Clean Air Act for major sources emitting traditional "criteria" or hazardous air pollutants. Oregon's largest industrial facilities tend to be the source of these emissions.

In 2019, 70% of ACDP sources and 63% of TV sources were operating under a current permit. The remaining sources were operating under a permit on administrative extension. Sources are allowed to operate with an expired permit (i.e. permit on administrative extension) so long as the source submits a permit renewal applicaiton before it expires.

DEQ's goal is that 80 percent of ACDP and TV permits are current. A recent performance audit conducted by the Secretary of State identified several key factors contributing to DEQ's inability to renew existing permits in a timely fashion. These factors are discussed in the "Factors Affecting Results" section.

Factors Affecting Results

As mentioned above, the Oregon Secretary of State's recent performance audit revealed a permit renewal backlog. Auditors identified a number of root causes, including the following primary factors:

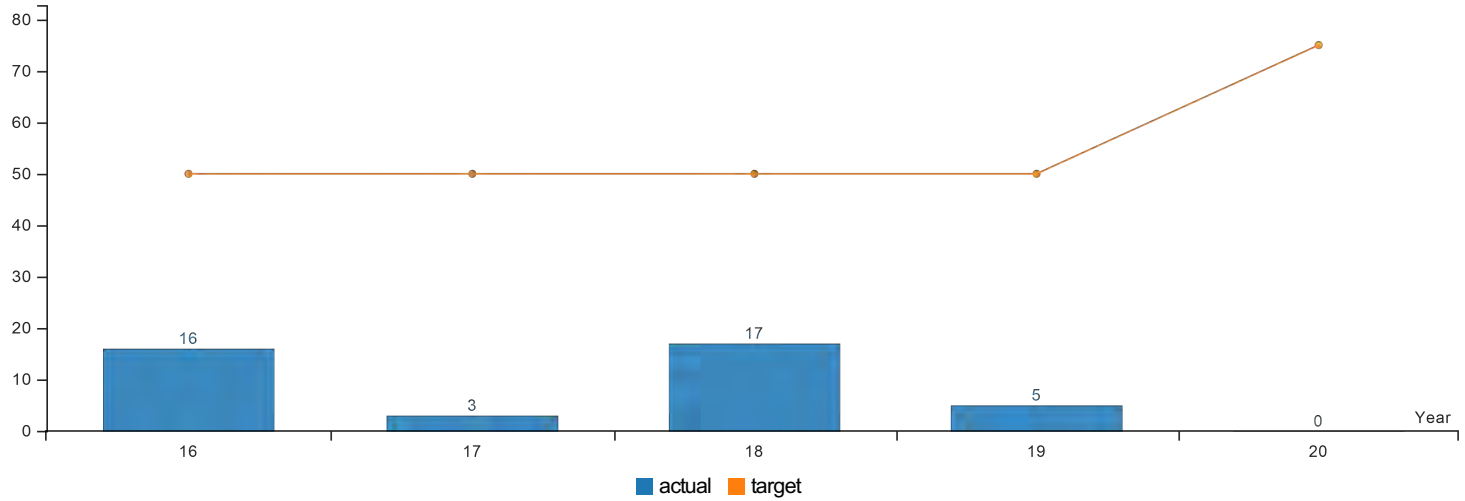
- Pre-application guidance and tools available for the regulated community are outdated or not easy to use
- Competing demands such as compliance inspections and responding to complaints take away time from permit writing
- Position cuts due to revenue shortfalls have led to unmanageable workloads

DEQ agreed with the results of the audit and has been working to address its findings since early 2019. Key initiatives currently underway include:

- A comprehensive process improvement effort to develop more efficient internal processes
- Redesigning the permitting program webpage for improved usability
- Updating key guidance documents that assist permit writers and sources interpret rules and requirements

KPM #7	PERMIT TIMELINESS - Percentage of individual wastewater discharge permits issued within 270 days.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
Percentage of individual wastewater discharge permits issued within 270 days					
Actual	16%	3%	17%	5%	No Data
Target	50%	50%	50%	50%	75%

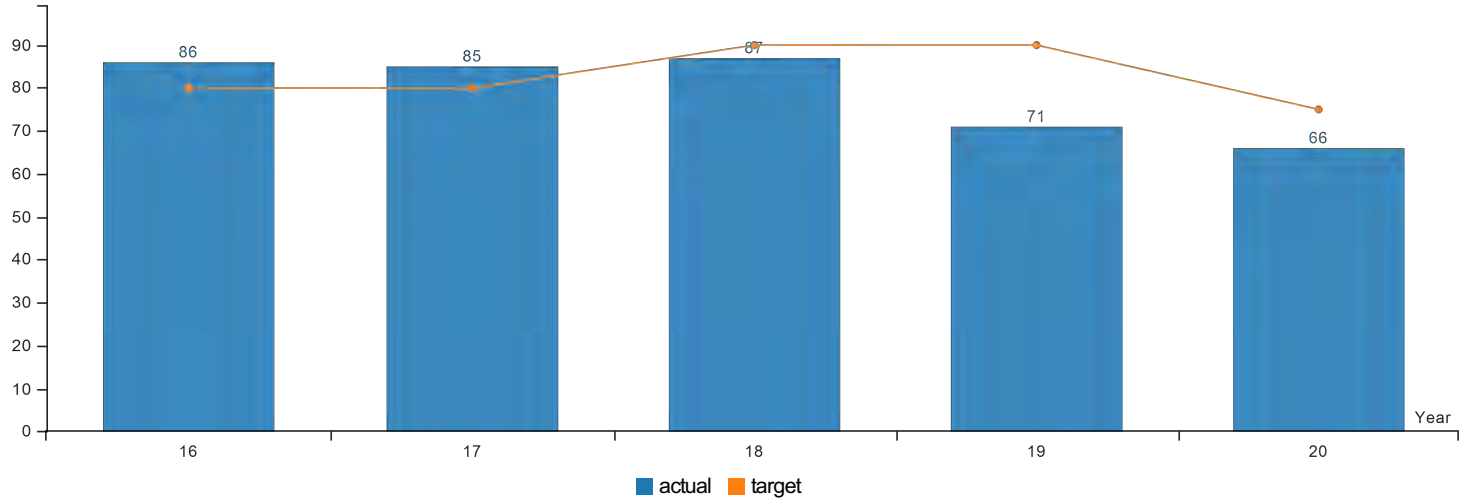
How Are We Doing

Due to the 270 lag time required to analyze this KPM, data for the the 2020 Report will not be available until October 2020. This KPM will be updated at that time.

Factors Affecting Results

KPM #8	UPDATED PERMITS - Percent of total wastewater permits that are current.
	Data Collection Period: Jan 01 - Dec 31

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
Percent of total wastewater permits that are current					
Actual	86%	85%	87%	71%	66%
Target	80%	80%	90%	90%	75%

How Are We Doing

At the end of December 2019, DEQ had 66 percent of permitted sources assigned to current general and individual permits, which falls short of the 75 percent target established for the 2019 reporting period. This metric includes National Permit Discharge Elimination System permits (NPDES) and Water Pollution Control Facility (WPCF) permits, both individual and general, but excludes onsite septic system permits and coverages under the 700PM general permit for placer mining.

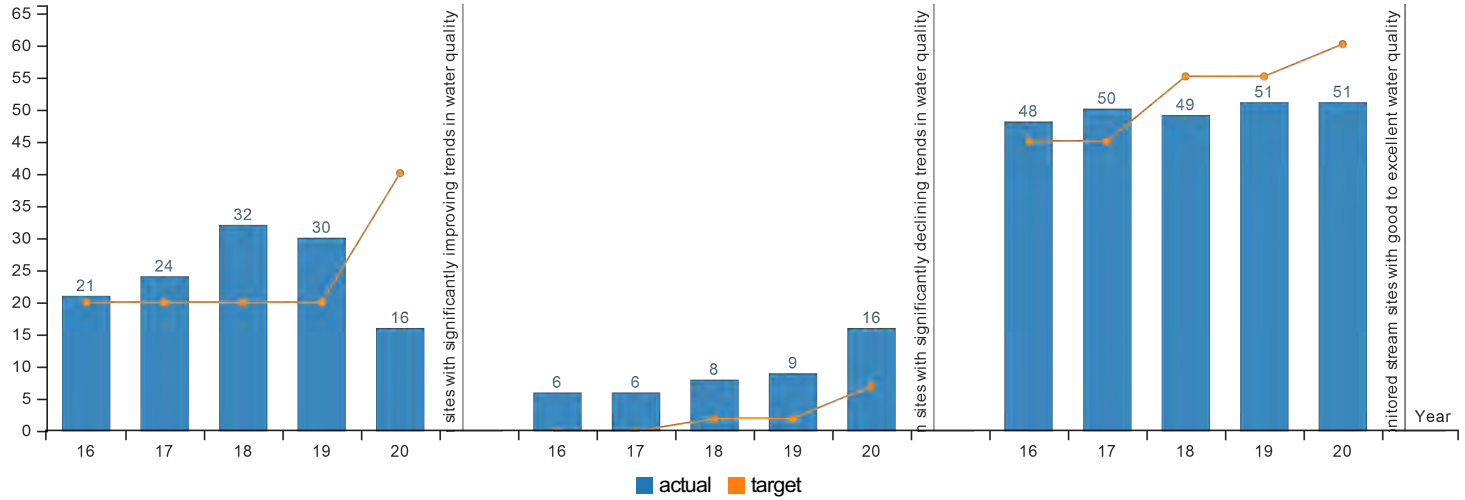
While the overall percent of current permitted sources has declined over the past two years, the actual number of individual permits that are current has remained stable. The large backlog of administratively continued permits remains a critical focus for permitting program efforts. As a result of devoting resources to this problem the NPDES Individual permit backlog that had been growing for many years, has been reduced from over 80% in 2018 to under 77% by the end of 2019. New resources authorized by the 2019 Legislature for the permitting program will accelerate implementation of program improvements recommended by third party consultant evaluations of the NPDES program.

Factors Affecting Results

The complexities of technical and legal issues encountered during permit development continue to affect DEQ's ability to issue permits in a timely manner. Moreover, DEQ's focus on implementing the recommendations for improvements to the individual NPDES program has resulted in less effort on issuing general permits and WPCF permits. However, process improvements and a more focused yet balanced approach that has been implemented over the past two years is resulting in an increase in permitting efficiency and effectiveness. Some staff turnover is causing a temporary decrease in some program metric areas, but overall the program is seeing a clearly defined upward trajectory. Staff turnover has been primarily with permit writers and not the technical subject matter experts. This is allowing for the consistency and quality of the permits to remain stable or improve in some areas.

Changes in water quality standards and criteria for Total Maximum Daily Loads (clean water plans) also delay permitting efforts when the changes require additional water quality monitoring or create program uncertainty. New water quality standards have also increased the use of compliance schedules, variances and other complex regulatory tools that must be incorporatated into the permit development process.

KPM #9	WATER QUALITY CONDITIONS - Percent of monitored stream sites with significantly increasing trends in water quality.
	Data Collection Period: Oct 01 - Sep 30



Report Year	2016	2017	2018	2019	2020
a. Percent of monitored stream sites with significantly improving trends in water quality					
Actual	21%	24%	32%	30%	16%
Target	20%	20%	20%	20%	40%
b. Percent of monitored stream sites with significantly declining trends in water quality					
Actual	6%	6%	8%	9%	16%
Target	0%	0%	2%	2%	7%
c. Percent of monitored stream sites with good to excellent water quality					
Actual	48%	50%	49%	51%	51%
Target	45%	45%	55%	55%	60%

How Are We Doing

Data analyzed for the 2019 water year indicates that Oregon waters did not meet the new targets established for KPM 9 this cycle. The percent of monitored sites with a significantly improving trend in water quality dropped from 30% during water year 2018 to 16% during water year 2019. This percentage is below the target of 40% for sub-measure 9a, double the previous target. This metric is expected to decline as water quality improves in the state; as a larger number of water bodies improve and remain in good quality, their quality metric will ideally hold steady. The largest improvement occurred at Rhea Creek in the Umatilla Basin. DEQ attributes the improvement to agricultural Best Management Practices (BMPs) associated with the Agricultural Water Quality Management Act.

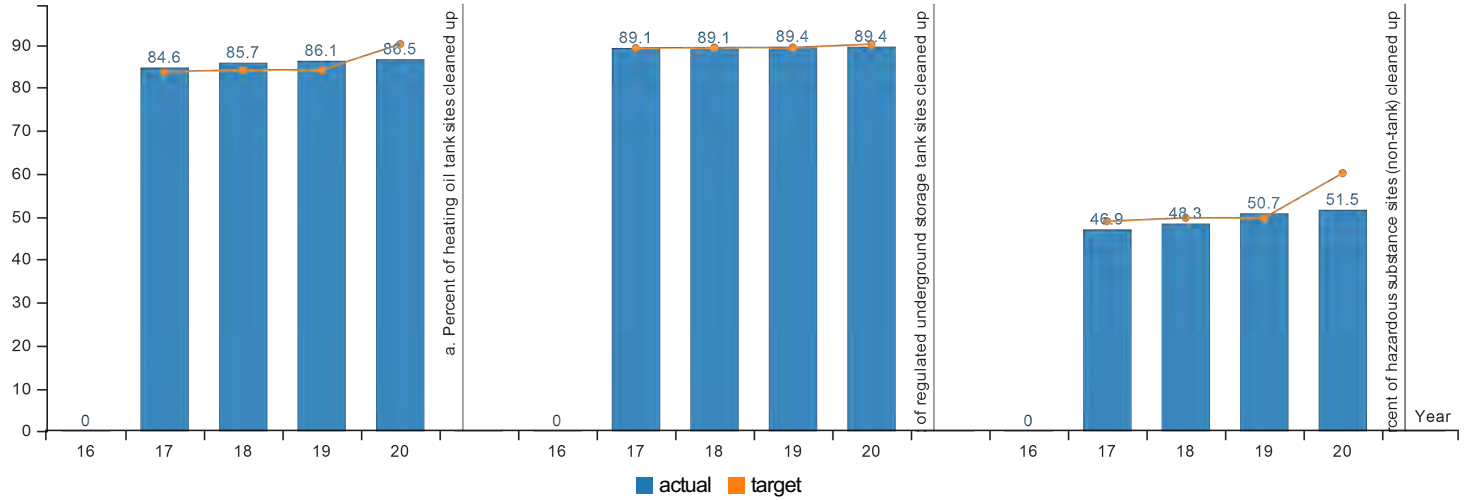
The percent of monitored sites with a significantly declining trend in water quality increased from 9% in water year 2018 to 16% in water year 2019. This percentage is above the new target of 7% for sub-measure 9b, up from 2% during the last reporting cycle. The site with the steepest decline in water quality was in the South Fork Coquille River near Broadbent. DEQ attributes this in part to active bank erosion and to outdated municipal wastewater treatment nearby. A Total Maximum Daily Load (TMDL) project is planned for 2020 that will help reach the water quality goals for the South Fork Coquille. Finally, despite remaining at 51% from the last reporting cycle, the percentage of monitored sites with excellent or good water quality was below the new target for sub-measure 9c of 60%.

Factors Affecting Results

Improvements in best management practices in agricultural lands continued to be a major factor for the increasing trends in water quality across the state. Additional factors for the improvements to water quality were improved irrigation practices, better water withdrawal and release management from dams, and the implementation of TMDLs. Ongoing and planned TMDL projects around the state will have significant impact on the water quality in the coming years. The TMDLs are focused on reducing in-stream temperature, enhancing riparian vegetation, stabilizing channel morphology, and reducing phosphorous loading. Each of these issues are in line with the sub-indices that contributed to the drop in sub-measure 9a indicating their importance to the health of Oregon's waters.

Ongoing challenges to reduce the percent of streams with declining water quality (or to increase the percent of streams with excellent water quality) can be attributed to various factors. These factors include natural conditions (wildfires, drought, and tidal influence), agricultural practices (crop rotation, agricultural runoff, riparian vegetation loss), and waste management issues that may include outdated wastewater facilities, failing septic systems, or illegal, long-term camping sites that have no waste management. Some of these factors can be easily mitigated while others are long term or natural occurrences. The data also shows that sedimentation and runoff is contributing to the changes seen in sub-measures 9a and 9b. DEQ continues to work with partner agencies and stakeholders to make progress in the management of municipal stormwater and non-point source areas, including agricultural and forest lands. Particularly in areas where DEQ relies on voluntary actions to achieve water quality improvements, focused outreach and incentivizing the continuation and expansion of the best management practices could improve temperature, erosion, and other pollution pressures It is important to communicate water quality information, both success and failures, with other management organizations, like our federal partners, cities and counties to help target actions and keep DEQ and its partner organization's activities focused on the improvement of Oregon's waters.

KPM #10	CLEANUP - Properties with known contamination cleaned up
	Data Collection Period: Jan 01 - Jan 01



Report Year	2016	2017	2018	2019	2020
a. Percent of heating oil tank sites cleaned up					
Actual	No Data	84.60%	85.70%	86.10%	86.50%
Target	TBD	83.60%	84%	84%	90%
b. Percent of regulated underground storage tank sites cleaned up					
Actual	No Data	89.10%	89.10%	89.40%	89.40%
Target	TBD	89.10%	89.20%	89.20%	90%
c. Percent of hazardous substance sites (non-tank) cleaned up					
Actual	No Data	46.90%	48.30%	50.70%	51.50%
Target	TBD	48.80%	49.60%	49.60%	60%

How Are We Doing

This measure tracks the total number of sites cleaned up as a percentage of contaminated sites in DEQ's hazardous substance cleanup and tanks databases. Tank sites include heating oil tanks (HOTs) and regulated commercial underground storage tanks (USTs), both of which involve releases of fuel. Hazardous substance sites include a variety of industrial/commercial facilities with known releases of metals, chlorinated solvents, PCBs and other hazardous chemicals. The higher the cleanup percentage, the better we are doing.

The targets for Heating Oil Tanks and hazardous substance sites were much higher for 2020 than previous years. While overall percentages for both targets improved over time, DEQ did not meet the new ambitious targets. As of Dec. 31, 2019, DEQ's Heating Oil Tanks program had overseen and/or approved the cleanup of 86.5% percent of reported HOT releases, slightly below the target of 90 percent. For regulated tanks, DEQ has completed cleanup at 89.4 percent of reported UST releases, nearly reaching the target of 90 percent. The Cleanup program had made no-further-action decisions at 51.5 percent of known hazardous substance sites, which is below this year's target of 60 percent, but above results for previous years

Factors Affecting Results

Each year DEQ identifies additional sites that need cleanup, creating a "moving target" as the total number of sites increases. This number is hard to project into the future because it depends as much or more on economic activity than on agency actions. Nevertheless, DEQ has completed enough cleanups to increase the cleanup percentage. This is especially true for HOT cleanups, which typically occur during residential property sales.

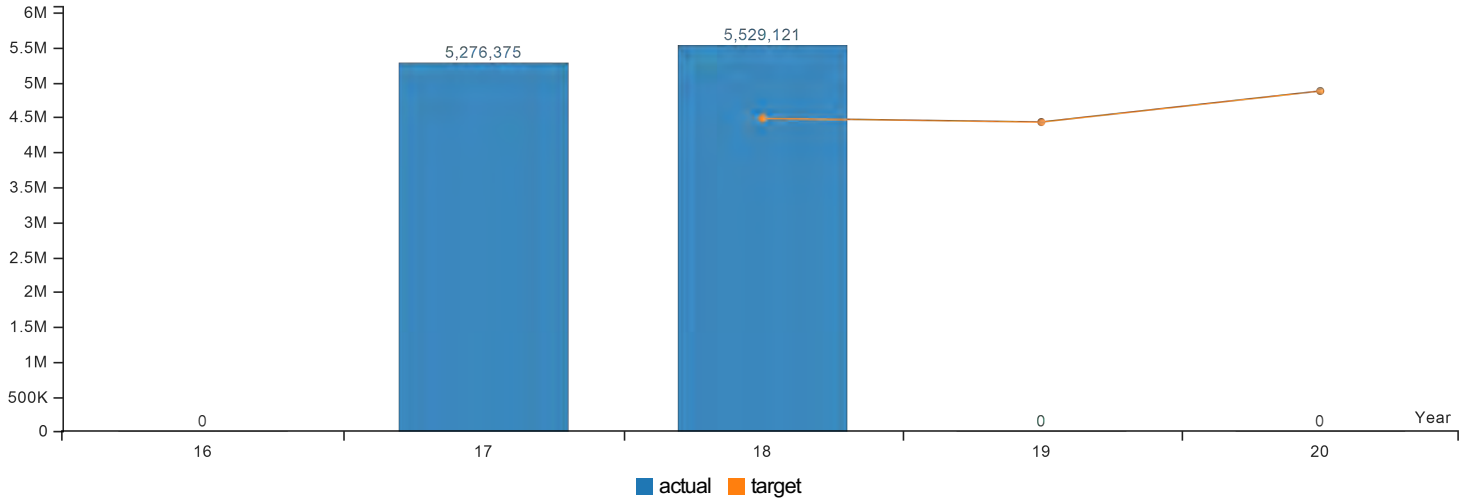
Hazardous substance sites may include a range of contaminants and are often more challenging than petroleum cleanups. State law requires property owners to report and clean up spills of oil or hazardous substances that exceed a reportable quantity, as well as any releases from USTs. State law also requires disclosure of HOTs during a property sale and releases exceeding a reportable quantity to be reported to DEQ. Many hazardous-substance sites come to DEQ's attention during due-diligence investigations by prospective purchasers, following the discovery of past releases (which did not require reporting to DEQ when they occurred). Over the years, contamination from these properties may have migrated significantly in soil, surface water or groundwater, sometimes beyond property lines. In contrast, required reporting at UST sites typically leads to quicker and simpler cleanups than at hazardous-substance sites, where contamination may have been present long before DEQ became aware of it.

DEQ works collaboratively with responsible parties to clean up contaminated properties in a timely and cost effective manner. The cleanup program uses risk-based guidance to aid cleanup decisions, targets hot spots of contamination, uses settlements to fund additional cleanups, and partners with Business Oregon to assist parties in funding investigation and cleanup actions. DEQ's Prospective Purchaser Agreement program encourages cleanup and redevelopment by providing liability relief for those wanting to buy contaminated property. In addition, DEQ has promoted Heating Oil Tank cleanups by allowing contractors registered with DEQ to certify that cleanups meet Oregon standards.

Note: Data shown in report year 2020 reflects cleanup efforts as of December 31, 2019.

KPM #11	MATERIALS MANAGEMENT - Waste generation
	Data Collection Period: Jan 01 - Jan 01

** Upward Trend = negative result*



Report Year	2016	2017	2018	2019	2020
Waste generation					
Actual	No Data	5,276,375	5,529,121	No Data	No Data
Target	TBD	TBD	4,482,885	4,427,312	4,871,739

How Are We Doing

Data for the 2020 Report (2019 data) will not be available until the end of calendar year 2020.

Waste generation is the total amount of material in the waste stream whether disposed, recycled or otherwise recovered. It can be seen as an index reflecting Oregon's consumption of materials and products, but does not include industrial or agricultural materials.

Oregon Revised Statue 459A.010 sets goals that for calendar years 2025 through 2049, total general solid waste generation shall be 15 percent below the total general solid waste generation for calendar year 2012, and that for calendar year 2050 and subsequent years, total general solid waste generation shall be 40 percent below total general solid waste generation for calendar year 2012. The targets for this measure are based on reducing the total general solid waste generation from the actual generation as measured in 2012 to 15 percent less by 2025 and 40 percent less by 2050.

From 1993 through 2006, total waste generation rose steadily. For the next three years, waste generation fell sharply, but leveled off and then began increasing slowly. Waste generation began increasing quickly again in 2015 through 2018, in contrast to legislated goals calling for reductions in generation.

Factors Affecting Results

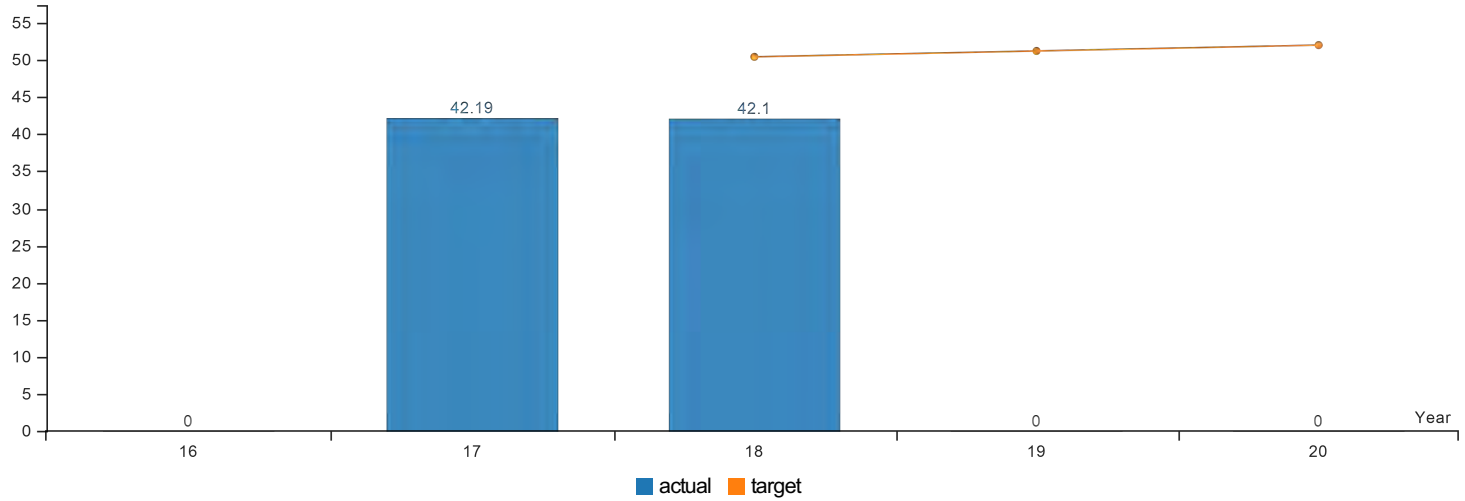
Waste generation is tied to the economy, as increased income leads to increased construction and increased purchase of goods. Population increases generally increase the generation of solid

waste, and other factors can also play a role. The decline of Oregon waste generation in 2006-2009 was likely related mainly to the recession and steep decline in building construction and employment from 2007 through 2010. Another major factor playing a role was the decline in newspapers, magazines and other printed material as people moved more to the Internet as a source of information and advertising. Since 2010, however, the Oregon economy has been more active, leading to increased consumption and increased waste generation, especially in the last five years.

The 2021 report will show impact of the economic slowdown due to the Covid-19 pandemic on waste generation.

KPM #12	MATERIALS MANAGEMENT - Waste recovery
	Data Collection Period: Jan 01 - Jan 01

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
Percent of waste recovered					
Actual	No Data	42.19%	42.10%	No Data	No Data
Target	TBD	TBD	50.42%	51.21%	52%

How Are We Doing

Data for the 2020 Report (2019 data) will not be available until the end of calendar year 2020.

The waste recovery rate is the percentage of material in the municipal waste stream which is recycled or otherwise recovered. Recycling and other recovery have environmental benefits when it prevents the extraction and processing of virgin material, though individual materials differ greatly in these benefits. Oregon Revised Statue 459A.010 sets goals that by 2020, the recovery rate of material from general solid waste shall be at least 52 percent, and by 2025, it shall be at least 55 percent. As discussed below though, recovery rates are much lower now than they were in 2015 when the new statewide recovery goals took effect.

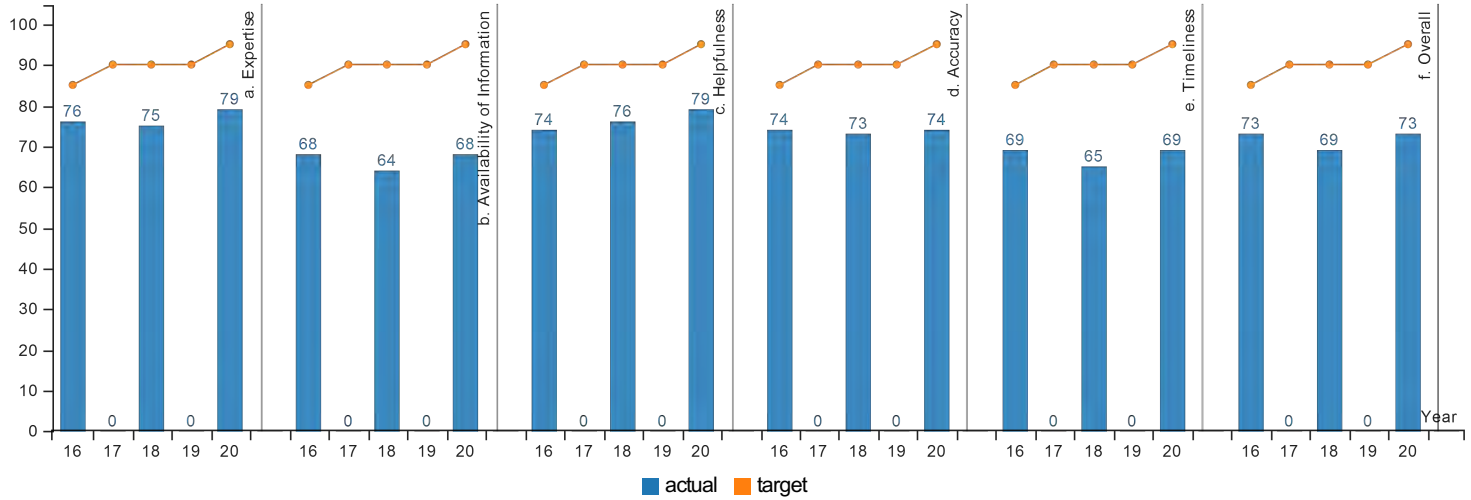
Factors Affecting Results

When the Oregon Legislature passed SB 263 in 2015 establishing the same recovery goals as later adopted as KPM 11, none anticipated that by the end of the year, the paper mill that was the largest user of mixed residential paper and of recovered wood waste would close, and that other large users of wood waste would switch to natural gas. Thus, at a time when construction activities were again taking off in Oregon, the largest markets for using the wood waste generated by that construction disappeared, likely leading to increased disposal of wood waste as well and decreased recovery. Oregon's recovery rate declined nearly 4 percentage points in 2016 as a result. Paper recycling was not much affected at the time, as Chinese buyers purchased the paper that had

been going to the now-closed Oregon paper mill.

The situation changed in late 2017, and 2018 with China announcing and implementing increased inspections and strong restrictions on the importation of recyclable material. Since China was by far the largest importer of these materials in the world, this caused a huge drop in the recycling price paid for mixed paper and mixed plastic worldwide, and in Oregon directly lead to the disposal of approximately 16,000 tons of collected mixed paper and plastic over a 2-year period, and a reduction in the types of plastic recycled in many parts of the state. Partially offsetting this, recycling under the Oregon Bottle Bill increased substantially due to the doubling of the refund value from 5 to 10 cents in 2017 and the addition of juices, teas, and many other beverages to the bottle bill in 2018. Plastics recycling under the Bottle Bill increase 81% between 2016 and 2018, and aluminum and glass redemptions also increased, but for plastics, the decline in collection through curbside and other programs resulted in an overall drop in plastics recycled.

KPM #13	CUSTOMER SERVICE - Percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent": overall, timeliness, accuracy, helpfulness, expertise, availability of information.
	Data Collection Period: Jan 01 - Jan 01



Report Year	2016	2017	2018	2019	2020
a. Expertise					
Actual	76%	No Data	75%	No Data	79%
Target	85%	90%	90%	90%	95%
b. Availability of Information					
Actual	68%	No Data	64%	No Data	68%
Target	85%	90%	90%	90%	95%
c. Helpfulness					
Actual	74%	No Data	76%	No Data	79%
Target	85%	90%	90%	90%	95%
d. Accuracy					
Actual	74%	No Data	73%	No Data	74%
Target	85%	90%	90%	90%	95%
e. Timeliness					
Actual	69%	No Data	65%	No Data	69%
Target	85%	90%	90%	90%	95%
f. Overall					
Actual	73%	No Data	69%	No Data	73%
Target	85%	90%	90%	90%	95%

DEQ surveys its air and water quality permit holders biennially, as required by the 2005 Legislature of all state agencies, and uses the results to inform improvements to overall customer service. The measure identifies the percent of customers rating their satisfaction with the agency's customer service as "good" or "excellent" in the following service categories: overall service, timeliness, accuracy, helpfulness, expertise/knowledge and availability of information. The target is 95 percent of customers rating service as "good"or "excellent" in all categories.

The 2020 survey yielded ratings that are nearly the same as those from the 2018 survey, with scores in all catagories increasing slightly. Ratings in all categories are below the 95 percent target. The survey instrument also gathers comments that provide some insight into what our customers think of our services. The majority of comments reflect satisfaction with the helpfulness, responsiveness and expertise of agency staff. The most frequently cited concerns related to permit timeliness, a desire for increased technical assistance, and IT/website design.

Factors Affecting Results

DEQ's survey results remain consistent over time, with the majority of our customers rating services as good to excellent for all service categories, though ratings fall below of the 95 percent goal. DEQ's issues with permit timeliness affect our overall customer score.

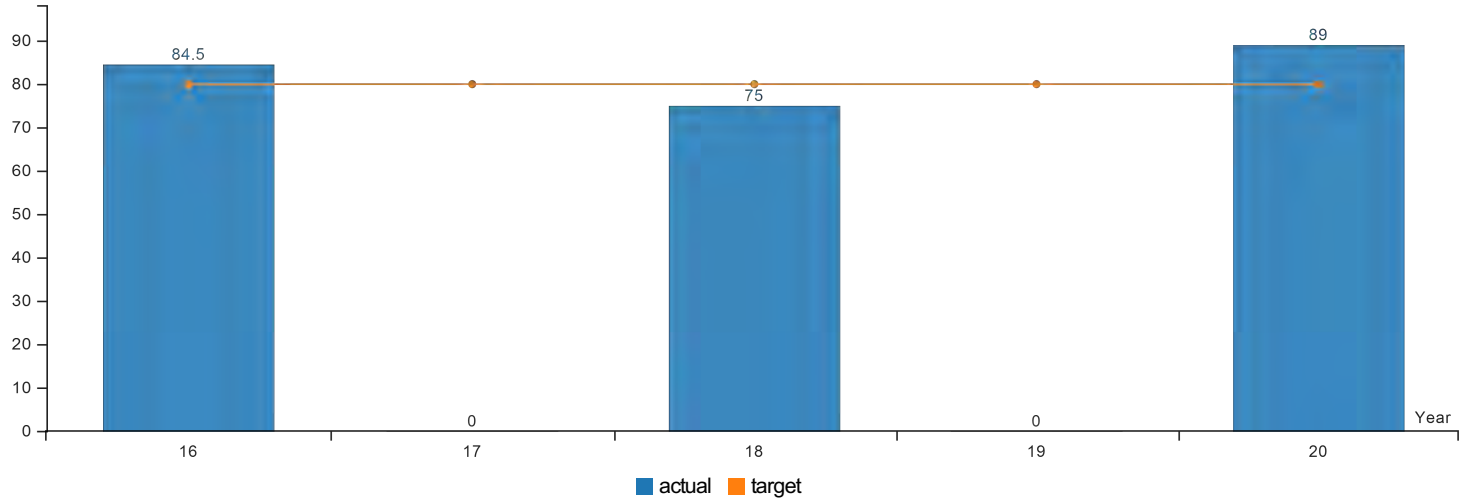
DEQ recognizes the need to improve permit timeliness. In 2016, DEQ hired an independent consultant to review the water quality permit program. The consultant's review highlighted some reasons for permitting delays, including implementing new water quality standards or clean water plans, compliance schedules and facility plans. The consultant made recommendations related to permitting process improvement, workload analysis, organizational structure and policy development. DEQ directed resources toward implementing recommendations including better defining the permitting process. Progress on permit backlogs is being made, but there is still ongoing work in this regard.

The Oregon Secretary of State audited DEQ's air quality permitting process to determine how DEQ can improve its air quality permitting process. The audit report cited a number of factors that affect timely permit development including competing priorities, position cuts, inconsistent guidance for staff and applicants, and increased time for the public engagement process. Recommendations in the report included evaluating permit writer workloads and staffing, clarifying the public engagement process, providing better guidance to permit writers and businesses, and conducting a process improvement effort.

Some survey respondants expressed frustration with the difficulty of finding information related to particular permits on the website or with lack of ability to upload documents or make payments to DEQ online. This capability is being developed as part of DEQ's Environmental Data Management System. The agency is in the process of developing and implementing this project.

KPM #14	ERT - Percent of local participants who rank DEQ involvement in Economic Revitalization Team process as good to excellent.
	Data Collection Period: Jan 01 - Jan 01

** Upward Trend = negative result*



Report Year	2016	2017	2018	2019	2020
Percent of local participants who rank DEQ involvement in Economic Revitalization Team process as good to excellent					
Actual	84.50%	No Data	75%	No Data	89%
Target	80%	80%	80%	80%	80%

How Are We Doing

The Governor's Office conducts a biennial survey to measure customer satisfaction with Regional Solutions Team services. The most recent survey was completed in July 2020, and the Governor's Office will conduct the next survey in 2022. This year, the Governor's office changed the survey to reflect the Audits Division of the Office of the Secretary of State's recommendation of soliciting more feedback and increase the response rate. The overall response rate on the survey went from 188 to 257.

The survey question related to DEQ performance ask for written comments instead of a numerical ranking of excellent, good, fair, poor, or don't know. DEQ used the overall RST ranking for quality service as our performance measurement. The overall RST ranking for quality of service as good to excellent was 89%.

Prior to Covid-19 pandemic, DEQ staff were co-located with the Governor's Coordinator and other agencies' teams (DLCD, ODOT, Housing, and Business Oregon) at Regional Solutions Centers at Oregon colleges or nearby communities. We focused on coordination of agencies on regional projects, identification of financial and project support to communities, removal of obstacles, and issuance of permits. Beginning in March 2020, the RST met virtually with communities and switched our focus to health measures and economic recovery.

There were several comments related to DEQ's performance as a RST member. Below is summary of some of the survey feedback.

1. Responsive and creative
2. Cooperative mindset and problem solvers
3. Highly qualified and focus on good service
4. Provided ok service

5. Interactions go smoother
6. Assists with navigating DEQ's resources
7. Not very good to work with
8. Thorough with information provided
9. Helped moved permits along
10. Little quicker and more clearer with information or services

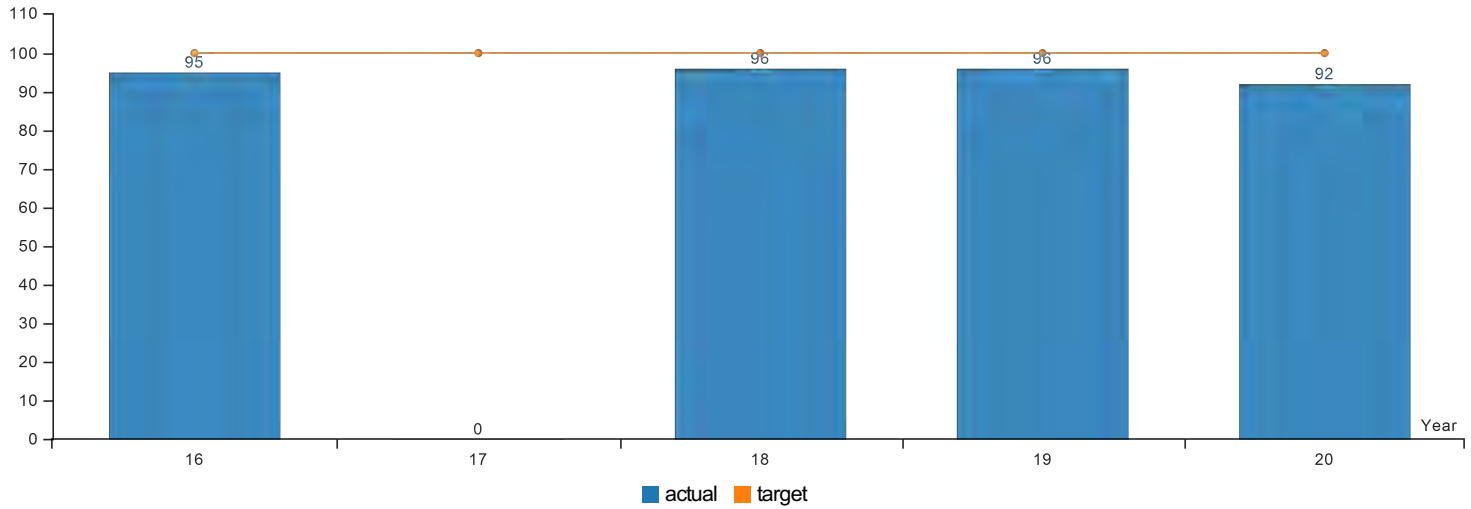
Factors Affecting Results

DEQ will not be able rank our involvement as a RST member due to the significant changes made to the survey in 2020. The survey was sent to a boarder audience - federal, state, and local officials, non-profits, special districts, universities, philanthropies, chambers of commerce, tribes, state legislators, non-governmental agencies, and businesses - receiving 257 responses total. Unlike prior years, which contained a question related to DEQ exclusively, 2020 included multiple agencies in its performance question. The performance question for state agencies' involvement was further changed from a quantitative to qualitative question: "Did your experience with Regional Solutions include work with the Oregon Department of Land Conservation and Development, Department of Environmental Quality, Oregon Department of Transportation, Business Oregon or another state agency? What agency did you work with and how was your experience with that agency while working with Regional Solutions, in comparison to regular interactions with that agency?" These changes made evaluating the overall responses and ranking DEQ's performance impratical.

Nevertheless, DEQ's overall performance was strong as reflected in the survey comments. We will continue to be part of a multi-agency group that assists local communities and business navigate the regulator process and move projects forward.

KPM #15	BOARDS AND COMMISSIONS - Percent of total best practices met by the Environmental Quality Commission.
	Data Collection Period: Jan 01 - Jan 01

** Upward Trend = positive result*



Report Year	2016	2017	2018	2019	2020
Percent of total best practices met by the Environmental Quality Commission					
Actual	95%	0%	96%	96%	92%
Target	100%	100%	100%	100%	100%

How Are We Doing

The commission continues to demonstrate a high level of success in meeting its target, based on an annual self-evaluation of best practices administered as a written survey of the five EQC members. The survey asks the commissioners to evaluate the past meeting year when considering their responses, so these results reflect responses pertaining to EQC meetings held Jan. 1, 2019 through Dec. 31, 2019.

Factors Affecting Results

These are preliminary results, tallied in August 2020. Three of five commissioners responded and their responses are included in this report. Final results and EQC discussion will occur at the September 2020 meeting. This KPM will be updated accordingly.

SUMMARY OF RECENT DEQ AUDIT RESULTS

Secretary of State Audits

The Secretary of State conducted the following audits:

- **Statewide Single Audit of Selected Federal Programs, Performance Partnership Grant (PPG) FY2018 (340-2019-03-01):** The Secretary of State auditors concluded the federal compliance audit on PPG and identified two audit findings and recommendations on cost reclassifications and federal financial reporting. DEQ's corrective action included additional controls to improve and strengthen financial controls. The corrective action was completed on May 2019.

- **Clean Water State Revolving Fund (CWSRF) financial statement and compliance audit FY2018 (Report 2019-27):** The Secretary of State auditors concluded that the CWSRF financial statements were presented fairly, in all material respects, in accordance with generally accepted accounting principles in the United States of America. Furthermore, the auditors did not identify any material weaknesses in internal control or instances of noncompliance or other matters that are required to be reported under Government Auditing Standards. The auditors had no major findings or recommendations.

- **Clean Water State Revolving Fund (CWSRF) financial statement and compliance audit FY2019 (Report 2020-25):** The Secretary of State auditors concluded that the CWSRF financial statements were presented fairly, in all material respects, in accordance with generally accepted accounting principles in the United States of America. The auditors have identified a deficiency in internal control in financial statement preparation and review process. DEQ's corrective action is to develop detailed written procedures to ensure financial statements are adequately prepared and reviewed. The procedures will ensure documentation is available when employee transitions occur due to retirements or staffing changes. The corrective action was completed on July 2020.

U.S. Environmental Protection Agency audits

The EPA conducted the following audits

- **Review of Statewide Single Audit of Selected Federal Programs, Performance Partnership Grant (PPG) FY2018** (Audit Report Number: 19-S-0306): EPA has completed their review of the Secretary of State audit on the Performance Partnership Grant. DEQ's responses and corrective actions were reviewed and concluded on February 2020. EPA Region 10 found DEQ's corrective actions to the audit findings complete and acceptable, and issued letter resolving the audit report on March 2020.

Oregon
Kate Brown, Governor

Office of Governor Kate Brown
Diversity, Equity & Inclusion
900 Court Street NE, Room 254
Salem, OR 97301
503-378-8271
affirmative.action@oregon.gov
www.oregon.gov

July 30, 2019

Richard Whitman, Director
Department of Environmental Quality
700 NE Multnomah Street, Suite 600
Portland, OR 97232-4100

RE: 2019-2021 Affirmative Action Plan

Dear Richard,

The Governor's Office of Diversity, Equity and Inclusion has reviewed the Department of Environmental Quality's Affirmative Action Plan and is pleased to inform you that it has been approved.

Your Affirmative Action Plan demonstrates Oregon's commitment to eliminate institutional and structural barriers impacting employee attraction, selection, engagement, and retention. I am looking forward to working with you and your agency to achieve the goals and objectives outlined in your plan.

Thank you for your work in successfully completing your agency's 2019-2021 Affirmative Action Plan.

Regards,

Steve Lee
Affirmative Action Manager
Office of Governor Kate Brown

cc: Jason Miner, Governor's Policy Advisor
Sue Korn, Affirmative Action Representative
Carrie Adams, Affirmative Action Representative

Creating an Oregon where Everyone can Thrive

Revised – 6/7/19 *(reformatted 08/26/2020)*

State of Oregon
Department of Environmental Quality

Richard Whitman, Director
700 NE Multnomah Street, Suite 600
Portland, Oregon 97232-4100
503-229-5300, 1-800-452-4011

Affirmative Action Plan

July 1, 2019-June 30, 2021

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Description of the Department of Environmental Quality

A. Mission and Objectives

The Oregon Department of Environmental Quality's (DEQ) mission is to be a leader in restoring, maintaining and enhancing the quality of Oregon's air, land and water.

DEQ works collaboratively with Oregonians for a healthy, sustainable environment, accomplishing its mission through a variety of activities including permitting, inspections, spill response, and by minimizing individual impacts on the environment.

In 2015, DEQ adopted five strategic goals (see Appendix C) to guide the agency's actions to ensure that overall quality of life, from human health to the state's economy, is supported by a healthy and productive environment. In 2017 the leadership team reaffirmed the strategic goals. The leadership team will be developing new strategic goals in 2019. The current goals include:

- Efficiently and responsibly meet environmental standards and emerging needs
- Sustain a diverse, outcome-oriented workforce and culture
- Provide easy access to information and services
- Maintain informed and engaged relationships with tribes and Oregon's communities
- Sustain strong, effective internal business practices

The DEQ leadership team charter's principles, beliefs and covenants state:

- We will create, model, and sustain a work environment that values diversity/inclusion in decision-making and service delivery.
- We will set clear guidelines for expected behavior and clear methods for reporting inappropriate behavior.
- We will utilize diversity within the workforce by incorporating diverse perspectives into business and service delivery decisions.
- We will strive for equal protection from environmental and health hazards, and ensure meaningful participation in decisions that affect the environment in which people live, work practice spirituality and play.

The Environmental Quality Commission, DEQ's policy and rule-making body, is a five-member citizen panel appointed by the governor to adopt rules, establish policy, issue orders, judge appeals of fines or other agency actions, and appoint the agency's director. Commissioners serve four-year terms, and are eligible for reappointment to serve no more than two consecutive terms.

DEQ staff use a combination of technical assistance, inspections, enforcement, and permitting to help public and private facilities and citizens understand and comply with state and federal environmental regulations.

DEQ staff consists of environmental specialists, scientists, engineers, technicians, inspectors, program and policy staff, and operations support staff. The agency has offices throughout the state, in cities including Bend, Coos Bay, Eugene, Klamath Falls, La Grande, Medford, Pendleton, Portland, Salem, The Dalles, and Tillamook. DEQ also operates a laboratory in Hillsboro and vehicle inspection stations in Clackamas, Jackson, Multnomah, and Washington Counties.

In addition to local programs, the US Environmental Protection Agency has delegated authority to DEQ to operate federal environmental programs. This includes the federal Clean Air and Clean Water Acts

and the Resource Conservation and Recovery Act, which covers waste management and underground storage tank programs. DEQ also implements state programs including recycling, groundwater protection, air toxics, emergency response, and environmental cleanup activities.

DEQ relies on several advisory committees of citizens and government officials to help guide its decision-making.

DEQ's director has the authority to issue civil penalties (fines) for violation of pollution laws and standards.

B. Agency Director

Richard Whitman, Director
Department of Environmental Quality
700 NE Multnomah Street, Suite 600
Portland, Oregon 97232-4100
503-229-5300

C. Policy Advisor to the Governor

Jason Miner, Natural Resources Policy Director Governor's Natural Resources Office
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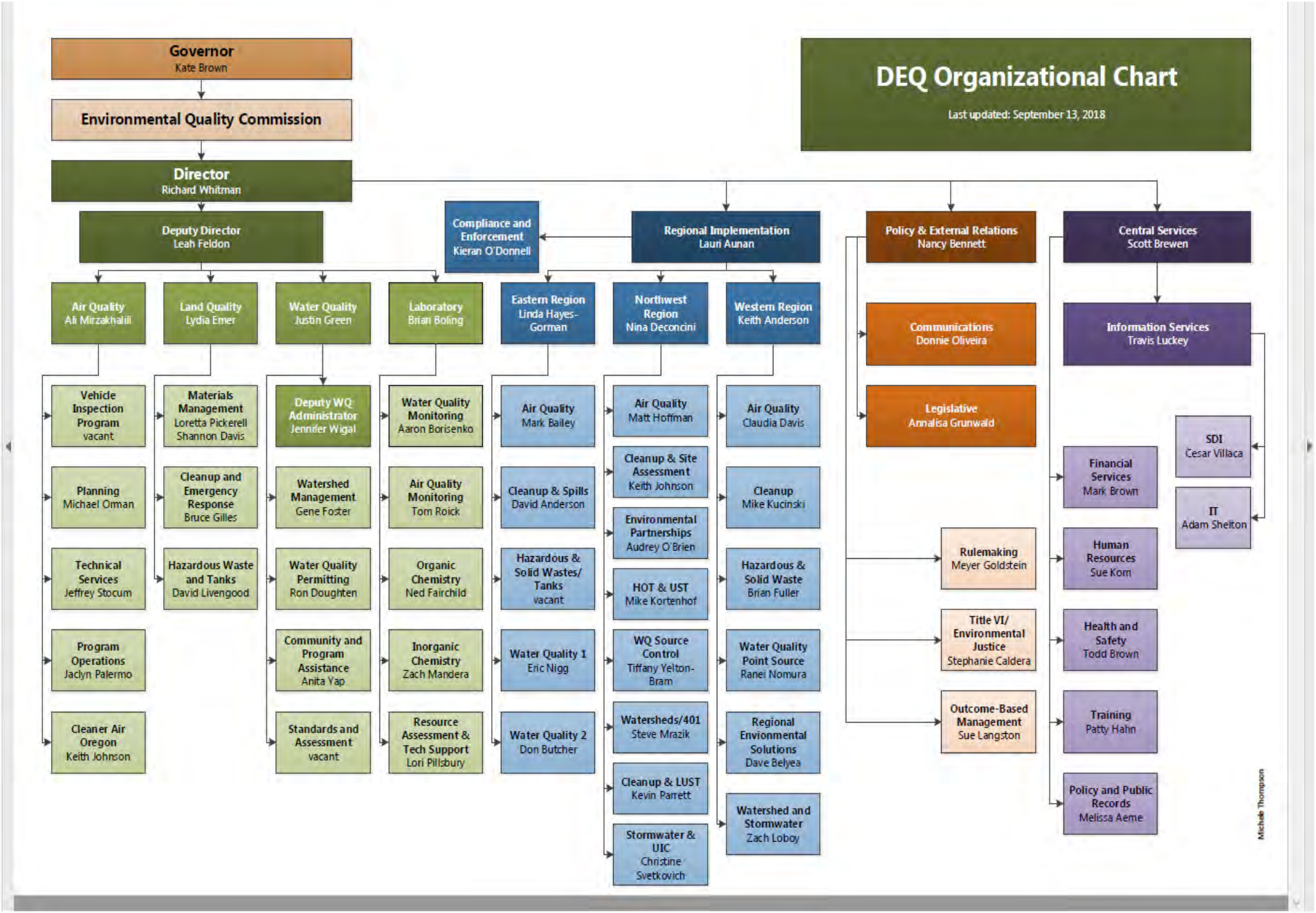
D. Affirmative Action Representatives

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503-229-5389

Carrie Adams, Human Resources Analyst
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503-229-5963

E. Not Applicable

F. Organizational Chart


DEQ Organizational Chart
Last updated: September 13, 2018
Governor
Kate Brown
Environmental Quality Commission
Director
Richard Whitman
Deputy Director
Leah Feldon
Compliance and Enforcement
Kieran O'Donnell
Regional Implementation
Lauri Aunan
Policy & External Relations
Nancy Bennett
Central Services
Scott Brewen
Air Quality
Ali Mirzakhalili
Land Quality
Lydia Emer
Water Quality
Justin Green
Laboratory
Brian Boling
Eastern Region
Linda Hayes-Gorman
Northwest Region
Nina Deconcini
Western Region
Keith Anderson
Communications
Donnie Oliveira
Legislative
Annalisa Grunwald
Information Services
Travis Luckey
Vehicle Inspection Program
vacant
Planning
Michael Orman
Technical Services
Jeffrey Stocum
Program Operations
Jaclyn Palermo
Cleaner Air Oregon
Keith Johnson
Materials Management
Loretta Pickerell
Shannon Davis
Cleanup and Emergency Response
Bruce Gilles
Hazardous Waste and Tanks
David Livengood
Deputy WQ Administrator
Jennifer Wigal
Watershed Management
Gene Foster
Water Quality Permitting
Ron Doughten
Community and Program Assistance
Anita Yap
Standards and Assessment
vacant
Water Quality Monitoring
Aaron Borisenko
Air Quality Monitoring
Tom Roick
Organic Chemistry
Ned Fairchild
Inorganic Chemistry
Zach Mandera
Resource Assessment & Tech Support
Lori Pillsbury
Air Quality
Mark Bailey
Cleanup & Spills
David Anderson
Hazardous & Solid Wastes/ Tanks
vacant
Water Quality 1
Eric Nigg
Water Quality 2
Don Butcher
Air Quality
Matt Hoffman
Cleanup & Site Assessment
Keith Johnson
Environmental Partnerships
Audrey O'Brien
HOT & UST
Mike Kortenhof
WQ Source Control
Tiffany Yelton-Bram
Watersheds/401
Steve Mrazik
Cleanup & LUST
Kevin Parrett
Stormwater & UIC
Christine Svetkovich
Air Quality
Claudia Davis
Cleanup
Mike Kucinski
Hazardous & Solid Waste
Brian Fuller
Water Quality Point Source
Ranei Nomura
Regional Envionmental Solutions
Dave Belyea
Watershed and Stormwater
Zach Loboy
Rulemaking
Meyer Goldstein
Title VI/ Environmental Justice
Stephanie Caldera
Outcome-Based Management
Sue Langston
Financial Services
Mark Brown
Human Resources
Sue Korn
Health and Safety
Todd Brown
Training
Patty Hahn
Policy and Public Records
Melissa Aeme
SDI
Cesar Villaca
IT
Adam Shelton
Michele Thompson

II. Affirmative Action Plan

A. DEQ Affirmative Action Policy Statement
B. Diversity and Inclusion Statement

The Department of Environmental Quality is committed to a policy and practice of Equal Employment Opportunity, from recruitment through the end of the employment relationship, DEQ respects its applicants and employees and does not discriminate based on race, religion, national origin, age, gender, sexual orientation, marital status, disability, or veteran's status.

DEQ is committed to continued enforcement of the agency's 2015 strategic goals (see Appendix C) which promote affirmative action by: sustaining a diverse, outcome-oriented workforce and culture; developing an engaged, energized and diverse workforce; adopting a culture of strategic thinking and continuous improvement; maintaining informed and engaged relationships with tribes and Oregon's communities; and proactively engaging with people and communities where they live, work, and play.

DEQ is committed to Oregon's public policy that "all branches of State government shall be leaders" in the area of affirmative action.[1] DEQ managers are responsible for the success of affirmative action programs within the agency and actively support recruitment and career development programs to achieve these goals. DEQ will use managers' compliance and commitment to affirmative action and diversity principles as one aspect upon which to assess their performance. Support for diversity and non-discrimination is contained in the position descriptions of all the agency's managers. In the upcoming year, DEQ anticipates using the performance management templates in Workday to comply with Executive Order #17-11 that requires managers to be accountable for their effectiveness in achieving affirmative action objectives as a key consideration of their performance.

DEQ expects each employee to promote a work climate reflecting respect, care and concern for every individual and to welcome employees who bring diversity into the workplace. Only by embracing the variety of cultures embodied by Oregon's citizens can DEQ provide the best possible service to those citizens and to the state of Oregon. DEQ continues to strive to improve the lives of those living within its borders, and will continue to improve as the agency moves forward.

DEQ believes diversity makes good business sense, The Affirmative Action Plan identifies goals that will help develop and maintain a workforce that reflects Oregon's demographics, encourages career development and employee advancement, and provides employees with the tools necessary to serve a more diverse customer base. DEQ will not knowingly conduct business with any bidder, contractor, subcontractor, or supplier of materials who discriminates against members of any protected class.

DEQ's Affirmative Action Plan is posted on the agency's internal and external websites and upon request in the Human Resources office, the Office of the Director and from each division administrator. The link to the plan will also be posted on bulletin boards at all DEQ work locations.

DEQ will promptly investigate discrimination or harassment complaints and will address such concerns through the agency's disciplinary process, performance management system and training.
Individuals who believe they have experienced discrimination at DEQ may file a complaint with DEQ's director, human resources manager, the state's Chief Human Resources Office, or the Bureau of Labor and Industries. All complaints will be investigated by the appropriate manager and/or human resources representative, and corrective action will be taken when appropriate. An individual with a complaint

[1] Oregon Revised Statutes 243.305

against the agency director may file a complaint with the Governor's Office of Diversity and Inclusion at:

Governor's Office of Diversity & Inclusion/Affirmative Action
255 Capitol Street NE, Suite 254
Salem, OR 97301
Tel: 503-986-6524

C. Employment

a. DEQ implements equity in the following areas:

i. Hiring

Historically, the natural resources field has been predominantly white. A 2014 Harvard study found that environmental organizations are closing the gap in the percentage of women in the natural resources workforce but racial diversity lags far behind gender diversity. The study also found that environmental organizations recruit new employees in ways that introduce unconscious biases and facilitate the replication of the current workforce. There are numerous reasons that the natural resources field lacks racial diversity and one of them is the lack of diversity amongst college graduates. According to the US Department of Education, in 2015/2016, 79% of the students receiving a bachelor's degree in natural resources in US postsecondary institutions were white students.

During the 2017-2019 biennium, DEQ stepped up efforts to increase the recruitment of underrepresented groups. The Agency has made some gains but the Agency's workforce demographics reflect the statistical averages noted in the Harvard study. Some of the strategies DEQ uses to improve the recruitment and selection process include; panel interviews so that selection decisions would be panel consensus; implicit bias, veteran's preference and pay equity training; and improvement in the internship and volunteer process. DEQ also increased the number of recruitment tools available for use by hiring managers.

This past year, DEQ Leadership Team with the support of the agency Labor Management Committee established a planning committee consisting of managers and non-managers to explore and coordinate diversity, equity and inclusion activities, communication, training and events to improve diversity awareness within the agency.

In general, diversity at DEQ has improved over time, but new strategies must be conceived and new actions must be undertaken to make the workplace more inclusive and welcoming to a broader range of people. DEQ efforts show slight improvements in the percentage of women, people of color, people with disabilities, employees over age 40 and veterans employed by DEQ. The greatest gain was a 1.4% increase in the percentage of veterans employed by DEQ.

Women: The overall percentage of women working at DEQ increased from 41.2% to 41.8% between 2016 and 2018. Currently 50% of the DEQ Leadership team are women.

People of Color: The percentage of people of color at DEQ increased from 11% in 2016 to 12.2% in 2018. This is significantly below the 20.5% of people of color in the Multnomah County workforce.

People with Disabilities: The percentage of people with disabilities working at DEQ increased from 1.57% to 2.19% during this biennium. This does not include the temporary employees assigned to DEQ through the GALT Foundation. Between July 1, 2016 and June 30, 2017, DEQ had 29 GALT temps working at DEQ.

Veterans: This is a demographic that DEQ focused on in 2017/2018 due to changes in how the state applies Veteran's preference points. Veterans make up about 6.1% of the DEQ workforce; the national average is 8%. DEQ increased the percentage of Veterans in the workforce by 1.4% during the 2017-209 biennium.

For the first time in recent years, DEQ conducted an analysis between DEQ candidate pools and DEQ hires. For women, Veterans and people with disabilities, the candidate pools were comparable to the new hires. DEQ has not done as well with people of color.

	% of Applicant Pool June 2016 to June 2017	**% of New Hires June 2016 to June 2017**	**% of Difference Between Applicant Pool and New Hires**	**% of Applicant Pool June 2017 to June 2018**	**% of New Hires June 2017to June 2018**	**% of Difference Between Applicant Pool and New Hires**
Female	46	43.7	-2.3	45	48.2	3.2
Male	51	56.2	5.2	50	51.8	1.8
Declined to Answer	3	0	-3	3	0	
Unknown	0	N/A	N/A	2	N/A	N/A
Total	**100**	**99.9**	**N/A**	**100**	**100**	**N/A**
American Indian or Alaskan Native	1	1.5	.5	2	0	-2
Asian	8	3.12	-4.88	7	7.8	.8
Black or African American	4	1.5	-2.5	3	.8	-2.2
Decline to Answer	6	17.18	11.18	7	24.6	17.6
Hispanic or Latino	5	1.5	-3.5	6	1.75	-4.25
Hispanic/Asian	<1	0	-<1	<1	0	-<1
Native-Hawaiian or Other Pacific Islander	1	0	-1	1	0	-1
Two or More Races	5	6.25	1.25	5	4.4	-.6
White	70	69	-1	69	60.5	-9.5
Total	**100**	**100**	**NA**	**100**	**99.9**	**N/A**
Veterans	**7.9**	**10.9**	**3**	**6.8**	**7**	**.2**
People with Disabilities	**0**	**1.5**	**1.5**	**1**	**8**	**7**

DEQ has set the following goals to address the challenges the agency faces in increasing racial/ethnic diversity in the workforce:

- Increase recruitment and retention of all underrepresented categories
- Improve intern program
- Train all interview panelists on Implicit Bias
- Develop an agency-wide onboarding program to improve inclusion

ii. Retention

Employee engagement is an issue of concern for all employers. Engaged employees bring the benefits of enhanced productivity, higher morale and improved key business outcomes. Engaged employees are more likely to maintain an employment relationship with their current employer. Employee engagement is one of DEQ's outcome measures. Employee engagement is measured through a survey to provide feedback to an employee's direct manager and others in the agency regarding what affects their engagement in their work.

The entire agency has been through the employee engagement process twice since it began in 2015. The process consists of an initial survey and a 90-day follow up survey to determine employee satisfaction with their manager's actions in response to the initial survey.

Numbers: Comparing numbers from the initial survey to the 90-day check in:

- 2015 to 2017 DEQ's initial survey engagement was at **67%**
- DEQ engagement at the 90-day check in was **69.5%**
- **77%** of staff surveyed after 90-days were satisfied with the actions their manager's made in response to the initial survey

DEQ staff are invited to provide feedback on their manager's performance each year by completing an online survey. The survey gathers information on areas that acknowledge successes, identifies opportunities for growth and sets goals for the year ahead. The feedback provided in each survey is a valuable tool in evaluating and drafting managers' performance reviews. In 2018, seventy percent of DEQ staff completed the manager survey.

iii. Promotion

DEQ primarily promotes through the open competitive recruitment process in order to attract the most diverse applicant pools possible. Managers are encouraged, nevertheless, to consider internal applicants for promotional opportunities. Internal applicants who are unsuccessful in applying for promotion are routinely offered feedback regarding how to improve their performance. DEQ sends job announcements agency-wide via e-mail in order to ensure that current employees have equal access to job postings. In addition, DEQ expects the increased emphasis on and participation in mentoring programs by DEQ management to contribute to the success rate of those employees seeking promotion when opportunities present themselves.

Between July 1, 2016 and September 1, 2018, DEQ promoted 58 employees. Of these promotions, twenty-nine (50 percent) went to women. Four of the agency's 78 people of color were promoted.

iv. Succession planning

The office of the Secretary of State completed an audit of the DEQ Air Permit Program in late 2017. Recommendation 6 of the audit stated that DEQ: Work with the Chief Human Resources Office within the Department of Administrative Services (DAS) to begin the succession planning process. DEQ contacted DAS in December of 2017 to seek assistance with improving the succession planning process. In early 2018, DEQ met with DAS and ODOT on separate occasions to learn more

about their programs and determine next steps. DAS anticipated releasing the initial succession tools through their website in February 2018, with the additional tools being available through Workday beginning in July 2018. The DAS website went live as planned, however, due to unforeseen issues; the implementation of Workday was delayed until sometime after October, 2018. DEQ is in the process of hiring a training and development specialist whose job description includes moving the DEQ succession plan forward in conjunction with the rollout of Workday. A more formal mentorship program will begin in early 2019.

DEQ continues to support succession planning in a variety of ways. DEQ is a strong supporter of the Leadership Oregon program, with the agency supporting one to two persons per year. The agency support the Ascent leadership program and has authorized two staff to attend. Additionally, DEQ sends new managers to the DAS management training.

DEQ encourages job rotations within the agency and to other state agencies and promotes these opportunities. That agency has a career development program and tracks the number of people engaged in formal career development, including a pool of trained project managers. DEQ also has a formal mentorship program and encourages developmental assignments into management positions. For all employees, DEQ sets a minimum bar of 20 hours of training per year.

b. Effective methods

DEQ will need to develop measures to determine how our training, education and development policies are effective. DEQ does not collect evaluations due to the variety of providers and delivery methods.

D. Training, Education and Development Plan (TEDP)

a. Training Overview

In accordance with the DEQ Education and Training Policy (see Appendix C,) DEQ will provide training, education and career development opportunities for all employees when possible. Examples of opportunities include job-related and career development training, participation in conferences and workshops, job rotations, mentorships, job shadowing, self-paced training (such as online training and study guides) and special assignments. DEQ announces job rotations and work out of class opportunities statewide to enable all staff to be considered.

b. Employees

Employees receive a formal performance evaluation annually that includes a training plan. Managers are required to ensure that staff participate in a minimum of 20 hours of training annually. The performance evaluation process provides a formal opportunity for employees to discuss with their managers advancement and to receive coaching regarding how best to accomplish their goal. In addition, training topics are discussed at quarterly check-ins between managers and staff.

Career development education is a program that offers all agency regular and limited duration employees an opportunity to prepare for their future. Based on available funding, up to 75 employees agency wide may participate in the Career Development program at any given time. This past year, 80 employees participated in the Career Development program. (See Appendix C.)

This employee-centric program allows participants to identify areas of interest, ranging from activities such as informational interviewing, mentorship, and degree completion. For employees who take classes or pursue certification, out-of-pocket costs not covered by grants or student loans are reimbursed (upon

successful completion) at the rate of 75% for individuals in salary range 19 and below and 50% for salary range 20 and above, up to $3500 per year, for up to three years.

DEQ's training and organizational development coordinator tracks employee training electronically through iLearn Oregon. Employees may add external training to complete a training transcript.

Career development education is available to employees without regard to race, color, religion, gender, national origin, age, veteran status, sexual orientation or mental or physical disability. During the first 20 months of the 2017-2019 biennium, 80 employees were enrolled in career development education and of those, 10 participated in the Education Tuition Reimbursement Plan with a total of $12,987.50 paid in reimbursements for taking course work. (Note: the reimbursement totals show funds actually expended; DEQ reimburses the employees after they receive a passing grade on their coursework. Therefore, 11 people are enrolled in credit courses, but only 7 have actually completed course work and submitted for reimbursement. The rest are in process. The remaining participants engaged in career development through job-shadowing, informational interviews, mentoring, job rotations, DEQ's project management pool and online courses paid for by DEQ and available to all staff. The participating employees consisted of:

EEO Category	Number Participating in Career Development	Percentage Participating in Career Development	% at DEQ	% Statewide (2018)	Number Receiving Education Tuition Reimbursement	Percentage Receiving Education Tuition Reimbursement	% at DEQ	% Statewide
DEQ Employees	80	12.5	N/A	N/A	10	1.5	N/A	N/A
Women	44	55	41.8	50.4	10	100	41.8	50.4
People of Color	14	18	12.2	12.9	3	30	12.2	12.9
People with Disability	0	0	2.19	14.6	0	0	2.19	14.6
People Age 40 & Over	40	50	81.8	49	4	40	81.8	49
Veterans	3	4	6.1	9.2	0	0	6.1	9.2

Oregon demographic information based on US Census Bureau 2013-2017 American Community Survey

c. Volunteers

DEQ provides information related to volunteer opportunities within the agency by contacting local universities, colleges and other education and training programs to share information related to the agency's mission, vision and values. Volunteers are provided guidance by agency staff to assist with the performance or their assignments and to prepare them for additional potential responsibilities. This process includes a meeting between managers and volunteers during the training period to discuss education opportunities. Volunteers are generally in place six months or less.

Education and training is made available to volunteers without regard to race, color, religion, gender, national origin, age, marital status, sexual orientation, marital status, veteran status, or mental or physical disability. The affirmative action plan–including the affirmative action statement–is available to all volunteers on the agency intranet.

DEQ requests Affirmative Action related information from volunteers but providing the information is voluntary. Very few volunteers provide the information.

d. Contractors and Vendors

DEQ requires all contractors and vendors to adhere to all relevant agency policies, including those governing affirmative action and equal opportunity. As with employees and volunteers, education and training are available to contractors and vendors, as appropriate, without regard to race, color, religion, gender, national origin, age, sexual orientation or mental or physical disability.

E. Leadership Development/Training

a. EEO Data

EEO Category	# in Management	Percentage in Management	% at DEQ	% Statewide (2018)
Total # of DEQ Management	63	10	N/A	N/A
# of Women	24	38	41.8	50.4
# of People of Color	5	7.9	12.2	12.9
# of People with Disability	0	0	2.19	14.6
# of Veterans	3	4.7	6.1	9.2

b. Results

Leadership Oregon – The mission of Leadership Oregon is to support and enhance the professional and personal development of Oregon state managers through an interactive and practical curriculum that expands an awareness of self, state government and local communities while promoting excellence in public service. DEQ nominates 2 managers in this program each year.

ASCENT Leadership training - is a comprehensive 9-month transformational leadership journey that builds purposeful, values-based, visionary, inspiring and authentic leaders by cultivating greater awareness and enhancing relationship skills. This program is open to non-supervisory staff at any level within Oregon State Government. This year DEQ approved two non-supervisory employees to register for the program.

DEQ expects new managers to complete the Foundational Training course offered by CHRO within their first year as a manager.

Pay Equity and Veteran's Preference - During the winter of 2017, DEQ HR trained managers on Oregon's new pay equity law and changes on how to apply Veteran's preference points during the recruitment process.

Each year, all management employees meet for a conference to be informed about a variety of topics such as change in the organizational structure and new leadership, new programs, progress on long-term projects, how to improve managers' well-being, budget issues, labor contract training, and diversity, equity and inclusion topics.

F. Programs

a. Internship Program

DEQ's internship program is designed to meet the agency's goals by providing program managers with talented students or recent graduates who engage in research or perform analysis and contribute to the agency's infrastructure for a limited period, usually during the summer months. In return, the agency provides interns with useful experience by asking managers to assign interns meaningful work, place them on a team with which they can identify and be involved, and expose them to senior management on a regular basis. DEQ guidelines help interns identify their potential place in the agency and to see how their work contributes to accomplishing DEQ's goals.

In June 2017, DEQ revised the internal process required for a manager to obtain an intern. Previously, unpaid interns were identified by individual programs or managers and affirmative action data was not collected. This revision allows more people of color and candidates from diverse backgrounds to apply for internships through a competitive selection process rather than being selected by a manager. Internships are now managed through Human Resources where data is collected.

Examples of internships at DEQ during the 2017-2019 biennium include:

- Intern participated on a team of environmental scientists applying mathematical, engineering knowledge and concepts to determine the amount of pollution being released by Oregon industries.
- Office of Compliance and Enforcement interns typically work their own enforcement cases under the supervision of an OCE team member and participate in the appeal process. They may assist with reviewing permits and orders or rulemakings, respond to public records and other information requests from the media, legislature, and members of the public, consult regularly with field staff on enforcement questions, and liaise with law enforcement and other federal and state natural resource agencies.

During the 2019-2021 biennium, DEQ will continue to expand its internship program. Internships depend on the availability of educationally meaningful, agency-relevant work.

b. Mentorship Program

One component of DEQ's career development program is mentorship. Employees receive their managers' approval to participate and are matched with mentors, for an ongoing relationship that typically lasts from six to twelve months.

Like the larger career development program, employees have a wide variety of interests and may choose to focus on hard or soft skills.

Once matched, the mentor and his or her learning partner meet one to two times each month to execute a mutually developed action plan. The mentorship relationship is confidential and equally benefits both partners. The mentor is able to impart subject matter knowledge and hone coaching skills, while the learning partner receives individualized attention and guidance in his or her identified areas of growth.

The agency benefits from mentoring partners through the knowledge transfer and interaction between the mentor and learning partner. Mentoring benefits the agency both long term, as one avenue to succession planning and in the short term, through the increase in employee engagement.

c. Diversity Awareness Programs

Our belief is that it is not one position's responsibility to provide diversity awareness programs. The leadership team, the labor management committee and a small planning group are engaged in improving diversity awareness programs within the agency.

i. *Agency Diversity Council:* Currently DEQ does not have an Agency-Wide Diversity Council.

ii. Employee Resource Groups (ERGs)/Affinity Groups: Currently DEQ does not have agency-sponsored affinity groups but anticipate groups will be created this plan year.

A DEQ manager leads an affinity group which is not directly affiliated with DEQ. This group is called **"Diversify the Workforce"** which is open to attendance by DEQ employees of color and white allies. The group meets monthly for a brown bag lunch. Participants support each other in job coaching, mentoring, sharing community news, and sharing best practices for equity strategic planning, hiring, retention, and promotion.

Several female DEQ managers and staff participate in the Women In Environment (WIE) organization. This organization is open to all female environmental professionals. WIE's mission is to further professional development and opportunities for women in the environmental field through networking and educational events. WIE fosters relationships, mutual respect, and diversity among environmental professionals through networking, education, and mentoring.

Diversity Presentations, Training, and/or Activities:

- In 2008, Senate Bill 420 became effective and called for Environmental Justice in Oregon by ensuring that all persons affected by decisions of natural resource agencies have a voice in those decisions. DEQ adopted an Environmental Justice Policy in 1997 (See Appendix C) to guide the agency's work, including principles for making environmental equity inherent in the way DEQ does business. "Environmental justice communities" include minority and low-income communities, tribal communities, and other communities traditionally underrepresented in public processes. DEQ employees receive training to raise awareness about environmental justice issues and what each employee can do to help ensure environmental equity in DEQ's work.
- DEQ continues to be a sponsor of The Annual Northwest Public Employees Diversity Conference as well as the statewide diversity conference. Since 2013, DEQ has increased its number of conference attendance slots from ten to 45 -- a commitment which DEQ continues in order to allow more agency staff and managers to attend this event. All DEQ HR staff have participated in a diversity conference in the last two years.
- Targeted, one-on-one training and development sessions to address specific problems of which the agency becomes aware. These training sessions include topics such as maintaining a respectful workplace, conflict resolution, and effective communication.
- During the 2017-2019 biennium, DEQ staff have participated in numerous diversity, equity and inclusion trainings. Examples of these trainings include the PGE Diversity Summit, Introduction to Intersectionality, The Role of Employee Feedback and How to Do It Right, Six Key Elements of Engaging Culture and Outreach to Disadvantaged Businesses.

Understanding diversity is important to many employees. DEQ makes affirmative efforts to increase appreciation for all cultural differences, and makes it clear to all employees–generally and specifically–that support for cultural diversity is a core value that DEQ expects management and staff to treat as such. To reinforce this idea, DEQ reinforces and upholds several statewide policies associated with diversity, maintaining a discrimination and harassment free workplace and reasonable accommodations policies.

G. Community Engagement

As the state's environmental protection agency, DEQ coordinates with the nine federally-recognized tribal governments in Oregon on issues related to air quality, water quality and land quality. DEQ's work is linked to the work of tribal governments through natural resources, cultural resources and community and economic development programs. In 2002, DEQ adopted a "Statement of Intent" to implement Executive Order 96-30 and the requirements of Senate Bill 770 (ORS 182.162-168), which direct state agencies to promote government-to-government relations with Oregon's tribal governments. In April, 2010, DEQ updated its Tribal Relations Policy (see Appendix C). The policy states that DEQ is committed to building and maintaining strong government-to-government relations with Oregon's nine federally-recognized tribes. DEQ consults and coordinates with tribal nations on air quality, water quality and land quality issues that affect tribal interests, resources or lands. DEQ builds positive relationships with tribal leaders, managers, staff and representatives to understand tribal interests, explore opportunities for greater partnership and collaboration, and address tribal interests as much as possible in DEQ actions. State-Tribal partnership increases our collective ability to protect and enhance Oregon's environment and people's health. DEQ implements the policy through regular meetings with tribal representatives at the staff, manager and leadership levels, and by seeking opportunities to collaborate with tribes on issues important to tribal governments. Working with Oregon's tribal governments is an ongoing integral part of DEQ operations, and it will continue through the 2019-2021 biennium.

In 2018, DEQ became a member of Partners in Diversity. Partners in Diversity (PiD) operates as an affiliate of the Portland Business Alliance Charitable Institute, a 501 (c)(3) nonprofit organization, and seeks to address employers' critical needs for achieving and empowering a workforce that reflects the rapidly changing demographics of the Pacific Northwest. PiD convenes business and community leaders to welcome professionals of color who recently relocated to Oregon and southwest Washington. This networking event (Say Hey) is held quarterly and a member of DEQs HR team regularly attends. In February 2018, DEQ participated in the Environmental Connect event at University of Oregon. DEQ staff spoke with students about careers and internships.

DEQ staff have participated in numerous community outreach events including Environmental Justice workshops, community forums for Cleaner Air Oregon, East Portland Air Coalition, and the Johnson Creek Watershed Council.

H. Executive Order 17-11 Updates

a. Respectful Leadership Training (Diversity, Equity & Inclusion), and Sexual Harassment

DEQ leadership receives training in respectful leadership, diversity, equity, & inclusion, and sexual harassment related topics at the annual managers' conference, by attending various conferences and workshops, from human resources staff at manager meetings, and from the DEQ training and development specialists. All staff and commission members will be required to complete the iLearn training on Maintaining a Professional Workplace and Preventing Sexual Harassment by December 2018. At the 2018 Managers Conference Basic Rights Oregon will present "Fair Workplace Project", a program designed to build a shared discourse around transgender identities, using narrative to detangle concepts such as sex and gender.

b. Statewide Exit Interview Survey

DEQ uses the statewide exit interview survey in addition to internal management's own efforts to determine why employees leave the agency and/or state service. All separating employees are sent a link to complete the survey. It is completely voluntary and anonymous and goes directly to the State of Oregon Department of Administrative Services. From January 1, 2016 through December 31, 2107, the agency received 39 DEQ employee responses to the statewide survey. This is a 71% response rate.

c. Performance Evaluations of all Management Personnel

Consistent with Executive Order 17-11, all DEQ managers are responsible for engaging in and supporting affirmative action diversity efforts in the agency, and are held responsible for this in their annual performance appraisals. The deputy director is in charge of this effort with respect to the regional and division administrators, with the administrators taking responsibility for this requirement for middle management.

I. Status of Contracts to Minority Owned Businesses (ORS 659A.015)

a. It is DEQ's practice, in accordance DAS policy, to open bids for contracts of $10K or more in the Oregon Procurement Information Network (ORPIN). Contractors and vendors who have been certified by the Certification Office for Business Inclusion and Diversity (COBID) have been encouraged to submit bids. DEQ has informed COBID vendors of the RFP; however, COBID vendors did not respond. It is also the practice of DEQ to award tying bids to COBID certified contractors and vendors.

In an effort to promote participation COBID contractors and vendors, DEQ includes the following clause in its solicitations:

> "Pursuant to Oregon Revised Statute (ORS) Chapter 200, and as a matter of commitment, DEQ encourages the participation of minority, women, and emerging small business enterprises in all contracting opportunities. DEQ also encourages joint ventures or subcontracting with minority, women, and emerging small business enterprises."

In 2016, thirty-two (32) new contracts totaling $3,487,170 were awarded by DEQ, and of these, 7 contracts comprised 31.34%, of the total number of contracts and 21.89% of the total contract dollars were awarded to 4 COBID certified contractors.

In 2017, 26 new contracts totaling $4,042,165 were awarded by DEQ, and of these, 1 contract comprised 1.30% of the total number of contracts and 3.85 % of the total contract dollars was awarded to a Woman-owned Business.

b. Not Applicable

III. Roles for Implementation of Affirmative Action Plan

The agency consists of the five-member Environmental Quality Commission, a director, and a 16 member leadership team. Our organizational structure includes four headquarters divisions: Air Quality, Water Quality, Land Quality, and Central Services. These parts of the agency carry out much of the policy and administrative functions of DEQ, and the four regional divisions Northwest Region, Western Region, Eastern Region and the Laboratory and Environmental Assessment Division are responsible for monitoring, permitting and compliance inspection functions. The agency has a total requested budget of $507,034,279, of which $322,246,067 is for agency operations, subject to approval by the 2019 Legislature. The agency had 638 employees at the end of the first year of the 2015-2017 biennium. DEQ has a strategic plan to achieve the agency's mission, vision and values. The implementation of an outcome-based management program and associated reorganization drives the agency's ability to achieve these goals.

A. Responsibilities and Accountability

The success of the affirmative action plan depends upon the commitment and leadership of DEQ employees at all levels.

a. The Director

DEQ's director commits the agency to a policy of equal employment opportunity and affirmative action. The director demonstrates an active interest attaining affirmative action goals and objectives. The director has delegated direct oversight of affirmative action to the deputy director. Both the director and deputy director provide leadership to agency management and staff, and have the overall responsibility to:

- Communicate and implement the Affirmative Action Plan and Policy Statement;
- Review with all division administrators their affirmative action and diversity and inclusion efforts, along with their ability to manage a diverse workforce; and
- Monitor progress toward meeting the goals and objectives of the Affirmative Action Plan.

b. Division and Regional Administrators

Division and regional administrators are accountable to the director and deputy director. These individuals are responsible for communicating and implementing the agency's Affirmative Action Plan within their respective divisions or offices, responsibilities that are contained in their position descriptions. The administrators' duties are to:

- Actively promote a positive climate concerning affirmative action and workforce diversity;
- Maintain a work environment free from harassment of any kind, and discuss the work climate with management staff and employees to be certain DEQ's policies are understood and implemented;
- Ensure managers receive training in affirmative action and workforce diversity concepts and apply such philosophies in their day-to-day work;
- Discuss the managers' affirmative action efforts and results, and their ability to manage a diverse workforce in conjunction with their other managerial responsibilities;
- Include affirmative action and diversity concepts on staff meeting agendas; and ensure the Affirmative Action Plan is understood and being implemented as assertively as possible; and
- Apply Veteran's preference points appropriately.

c. Managers and Supervisors

Managers are accountable to their administrators. These individuals are responsible for communicating and implementing the agency's Affirmative Action Plan to employees within their respective programs, sections, or stations, and their affirmative action, EEO, and diversity responsibilities are integrated into their position descriptions. The following responsibilities are assigned to managers:

- As part of the new employee orientation, review DEQ's Affirmative Action Policy Statement and employee responsibilities for supporting and promoting it with all new employees;
- Regularly discuss the tenets of the Affirmative Action Plan with employees to be certain all components are understood and implemented;
- Provide assistance in identifying problem areas and establish program objectives to meet affirmative action goals;
- Attend equal employment opportunity, affirmative action, and workforce diversity training and apply such training in day-to-day management to achieve EEO/AA- related objectives;
- Ensure agency training opportunities are offered to employees without discrimination due to race, religion, national origin, age, gender, sexual orientation, marital status, veteran status or disability;
- Ensure all DEQ-sponsored meetings occur in barrier-free facilities;
- Maintain a harassment-free work environment, and report incidents of harassment to the human resources manager;

- Work with the human resources analysts to locate and recruit qualified women, people of color, veterans, and candidates with disabilities for vacant positions;
- Encourage upward mobility for employees by becoming familiar with the career development opportunities at DEQ, evaluating positions for restructuring and, with the assistance of DEQ's training and development specialist, reviewing employee training and career plans to determine appropriate developmental assignments;
- Discuss their affirmative action efforts and their demonstrated abilities to manage a diversified work force in conjunction with other managerial responsibilities with their division administrators;
- Apply Veteran's preference appropriately;
- Identify problem areas in practices and procedures and assist in finding solutions to those problems;
- Support employees to represent DEQ with organizations and community action groups whose members or clients tend to be people of color, people with disabilities, or women;
- Ensure agency training opportunities are offered free of discrimination on the basis of race, religion, national origin, age, gender, sexual orientation, marital or veteran status, or disability;
- Support career counseling for all employees;
- Periodically check to ensure facilities and department activities are barrier-free; and
- Conduct training sessions for all employees that foster workplace diversity (to include affirmative action and equal employment opportunity).

d. Human Resources Manager

The Human Resources Manager has responsibility for administration of the agency's Equal Employment Policy and Affirmative Action Plan. The Human Resources manager has responsibility to ensure:

- Action is taken by all levels of Agency management to achieve DEQ's equal employment opportunity and affirmative action objectives;
- Compliance with all applicable federal and state laws, rules, and regulations;
- Managers receive assistance in implementing the Affirmative Action Plan;
- Upon receipt of allegations of discrimination or harassment, the matter is assigned to the DEQ Employee Relations Consultant or we contact the Department of Administrative Services or the Department of Justice for assistance in the investigation. The DEQ Employee Relations Consultant attends training from the Department of Justice, BOLI or other providers;
- Develop policies and procedures related to affirmative action and equal employment opportunities;
- When possible, foster employee and manager participation in job fairs and career days that have an emphasis on opportunities for women, minorities, and people with disabilities;
- Inform management of the latest law and EEO/AA-related rule changes;
- Initiate programs to recruit, appoint, retain, and promote qualified women, minorities, people with disabilities, and veterans;
- Provide employee counseling related to informal discrimination complaints;
- Investigate formal complaints of discrimination made by employees; and
- Provide managers with skills to manage a diverse workforce effectively.

e. Affirmative Action Representatives

The Affirmative Action Representative role is a shared responsibility between the HR manager and an HR analyst responsible for writing the affirmative action plan. The Affirmative Action Representatives are required to:

- Compile, review, and revise the agency's Affirmative Action Plan and submit to the Governor's Office of Diversity and Inclusion;
- Recommend changes and updates to the Affirmative Action Plan in response to changing circumstances;

- Develop communication methods to ensure the goals of affirmative action are understood by all staff and are brought to the attention of groups or organizations representing people of color, women, and people with disabilities; and
- Design and implement audit and reporting systems that will measure effectiveness of DEQ's Affirmative Action Program; indicate the need for remedial action; and determine the degree to which the agency's goals and objectives have been achieved.

IV. July 1, 2017 – June 30, 2019

A. Accomplishments in goals and attainments/progress from 2017 -- 2019 biennium's Affirmative Action Plan

DEQ's Affirmative Action Plan accomplishments have been reported to employees in a variety of ways. The Affirmative Action plan is discussed at labor/management meetings and Human Resources reports to the leadership team. DEQ staff receive updates about the Affirmative Action plan by email. There is an Affirmative Action Plan link on the agency's intranet. Nondiscrimination and equal opportunity statements and posters are prominently displayed and available in areas frequented by and accessible to DEQ employees. Examples of posters displayed include: Equal Employment Opportunity is the Law, Employee Rights Under the Fair Labor Standards Act, and Americans With Disabilities Act Notice to the Public. The Affirmative Action Plan is available to anyone upon request.

In 2018, DEQ created a Diversity, Equity and Inclusion committee that is making progress towards an agency wide diversity, equity and inclusion work plan. The Diversity, Equity and Inclusion committee has created a Sharepoint site where employees will be able to view committee member contact information, agendas, minutes, and upcoming events. The Diversity, Equity and Inclusion committee is comprised of 12 members and there is currently a waitlist to join the committee.

- The five member Environmental Quality Commission includes two commissioners of color.
- The executive search for a new director included advertising in a wide variety of natural resource and diversity related agencies. We maintained the list to use for other recruitments and will continue to update the resources as needed.
- With the permanent appointment of new Director, Richard Whitman in February 2017, DEQ reaffirmed the 2015 strategic goals for the agency (see Appendix C). Some of these strategic goals were directed at creating a diverse culture and workforce and engaging with diverse Oregon communities. DEQ remains committed to carrying out these strategic goals in continued promotion of diversity, equity and inclusion.
- One of the first priorities with the new leadership was to restructure the agency to better support the core programs and functions in the air, land and water divisions. The reorganization resulted in an increase of the size and diversity of the leadership team. Additionally, the leadership team has expressed a strong desire to improve diversity awareness. DEQ conducted national recruitments and welcomed four new leadership team members from out of state. The leadership team includes eight men, eight women and two people of color.
- One of the new positions was a Communications Manager who will be responsible for building and improving relationships with the public.
- The deputy director held division administrators accountable for their affirmative action/diversity efforts through their annual performance reviews. In turn, the division administrators held managers

accountable for their efforts. Affirmative action and diversity efforts are in managers' position descriptions.

- Complaints of discrimination were investigated and disciplinary action was taken, when appropriate
- A planning committee was established in July 2018 to explore and coordinate diversity, equity and inclusion activities, communication, training and events to improve diversity awareness within the agency. The committee is comprised of both management and staff.
- Environmental Justice awareness and training has increased during this plan year. Environmental Justice in Oregon ensures that all persons affected by decisions of natural resource agencies have a voice in those decisions. DEQ adopted an Environmental Justice Policy in 1997 (See Appendix C) to guide the agency's work, including principles for making environmental equity inherent in the way DEQ does business. Some recent DEQ actions to ensure environmental justice include:
    - Working to enhance public participation in the agency's actions and ensure the meaningful involvement of people who may be affected by these decisions, as directed by Senate Bill 420 passed by the 2007 Oregon Legislature
    - Coordinate with other state natural resource and health agencies, and local environmental public health agencies to develop and share tools for EJ activities in Oregon, such as a tool to take into account demographic indicators for prioritizing work and sharing environmental public health with communities with environmental justice concerns.
    - Coordinate with EPA to develop EJ trainings for specific Oregon DEQ programs
    - Consult with state and local environmental public health agencies to incorporate EJ considerations into programs, such as priorities for air toxics site investigation
    - Collaborate with EPA to identify LEP individuals who need language assistance using data such as EJ Screen, the latest census data, or information from DEQ
    - Diversify Oregon DEQ's advisory committees and workgroups, including, but not limited to, participants representing environmental justice issues
    - Establish DEQ protocols for culturally appropriate community engagement, taking into account demographic indicators and Limited English Proficiency
    - Continue to develop an agency implementation and staff training plan, with outcome-based measurements, for using EPA's EJSCREEN when DEQ decisions may affect communities with identified or potential EJ concerns
    - Maintain an online training for environmental justice that is available to all employees
    - Provide all DEQ employees opportunities to access training about EPA's tool to evaluate demographic indicators for prioritizing work and engaging communities
- In 2017-2018, DEQ engaged in recruiting practices aimed at attracting a diverse workforce. These practices will continue in the future:
    - Applicants, including interns and volunteers, are requested to voluntarily disclose race/ethnic, gender information, disabilities and veteran status.
    - In addition to using the statewide online recruiting system, Neogov, DEQ began advertising open positions in a variety of diversity related and natural resource related websites such as the Environmental Professionals of Color, National Society of Black Engineers, Society of Women Engineers, and the Society of Hispanic Professional Engineers. DEQ began advertising open positions on the Partners in Diversity website in 2018. DEQ maintains a list of associations and websites specific to diversity and natural resources.
    - All DEQ job postings included the following statement: "The Department of Environmental Quality is an Equal Opportunity, Affirmative Action employer committed to cultural diversity and compliance with the Americans with Disabilities Act. DEQ welcomes applications from women, veterans, people of color, and individuals with disabilities."
    - DEQ accommodated applicants with disabilities by coordinating informational interviews.
    - DEQ offers multiple formats (phone, video, in-person) for interviews.

    - DEQ Human Resources trained managers on applying veteran's preference points and pay equity.
    - DEQ provided implicit bias information to interview panelists.
    - DEQ continues to use the services of qualified rehabilitation facilities such as The Galt Foundation. GALT assigned 29 temporary staff to DEQ during 2016/2017.
    - DEQ continues its monthly "Thirsty Thursdays" webinars -- an educational seminar series open to all DEQ staff and guests. The seminars can aid in career advancement by providing valuable educational information on a wide array of topics. The topics since July 2016 have included: Air Pollution Exposure and Mitigation Potential in Portland; Life Cycle Assessment; Food Product Environmental Footprints, and Tracking Success: Reclaiming Columbia River Wetlands From Invasive Plants. Seminars are given by experts from within and outside DEQ.
- During the 2017-2019 biennium, DEQ provided training opportunities to increase effectiveness of managers and staff with working with various multicultural groups. Some examples include:
    - In 2017, "Strength Finders" training was given to managers and made available to all staff. This training educates DEQ employees on the differences and understanding of individual communication styles and personality types.
    - In 2017, at the DEQ Managers Conference, training was given to managers and human resources staff on employee engagement.
    - In 2017 and 2018, DEQ Human Resources staff attended the following trainings:
        - Pay Equity
        - Veteran's Preference in employment
        - Recruiter Foundations – Candidate Focused Recruitment
        - Tribal Relations
        - Environmental Justice
        - NW Public Employee Diversity Conference
        - Stoel Rives – Sixteenth Annual Labor and Employment law conference
        - Statewide Diversity and Inclusion conference
        - Mental Health First Aid
        - Barran Liebman Annual Seminar – Employment law update
- In 2017, DEQ managers, human resources staff, and interview panel members were given training on the proper application of veteran's preference points in the recruitment and selection process.
- In January 2017, over 20 DEQ managers and staff attended the Science Talk Northwest Conference. This conference united active scientists, science communicators, journalists, students, and trainees for 2 days of learning how to talk science to non-scientists. This training will help DEQ communicate better with outside stakeholders and the public.

In August 2015, as a requirement of the AFSCME Collective Bargaining Agreement, DEQ began tracking and reporting on employees working out of class. As of September 1, 2018, a total of 29 employees were working out of class. Employees working out of class were comprised of:

EEO Category	**# Participating in Work Out of Class**
Total # of DEQ Employees	29
# of Women	17
# of People of Color	1
# of People with Disability	1
# of People Age 40 & Over	18
# of Veterans	0

- Between July 1, 2015 and September 1, 2018, the size of the DEQ workforce has been relatively stable. The number of women, people of color, people with disabilities, employees over age 40 and Veterans rose slightly.
    - As of July 1, 2016, DEQ employed 638 employees. At this time the workforce was comprised of:
        - 263 Women accounting for 41.2% of the workforce
        - 70 People of Color accounting for 11% of the workforce
        - 10 People with a Disability accounting for 1.57% of the workforce
        - 516 employees age 40 & Over accounting for 80.9% of the workforce
        - 30 Veterans accounting for 4.7% of the workforce
    - As of September 1, 2018, DEQ employed 638 limited duration and permanent employees. At this time the workforce was comprised of:
        - 267 Women accounting for 41.8% of the workforce
        - 78 People of Color accounting for 12.2% of the workforce
        - 14 People with a Disability accounting for 2.19% of the workforce
        - 522 employees age 40 & Over accounting for 81.8% of the workforce
        - 39 Veterans accounting for 6.1% of the workforce

- In the 2016 fiscal year, DEQ opened 94 new recruitments for employees and there were 4178 applicants. In the 2017 fiscal year, DEQ opened 98 new recruitments for employees and there were 5043 applicants – an increase of 20.7% from the prior fiscal year. The applicant pools consisted of:

EEO CATEGORY	**# OF APPLICANTS**		
FISCAL YEAR:	**2016-2017**	**2017-2018**	**% of Change**
Total # of All Applicants:	**4176**	**5043**	**20.54**
Gender of Applicants:			
# of Men	2119	2545	20.10
# of Women	1936	2292	18.39
Declined to Answer	112	171	52.68
Unknown	9	35	288.89
Ethnicity of Applicants:			
American Indian or Alaskan Native	51	97	90.2
Asian	318	342	7.55
Black or African American	172	135	-21.51
Hispanic or Latino	209	282	34.93
Native Hawaiian or Pacific Islander	41	55	34.15
Two or more races	209	265	26.79
White (not Hispanic or Latino)	2916	3497	19.92
Declined to Answer	251	335	33.47
Unknown	9	35	288.89
# of Applicants with a Disability:	0	0	0
# of Veteran Applicants:	330	342	3.64

Most hiring managers choose to open their recruitments to both internal and external applicants to attract the most diverse applicant pools possible. DEQ sends job announcements agency-wide via e-mail in order to ensure that current employees have equal access to job postings. The 2017-2019 AFSCME contract was updated to include language that allows internal applicants to interview for open positions if they've met certain requirements while filling job rotation or work out of class assignments.

DEQ enjoys a very stable workforce; however, the number of retiring employees is increasing and is expected to increase as more employees decide to retire. Retiring employees provide opportunities for promotion of existing employees and new hires into vacated positions. In 2016, 29 DEQ employees retired. The number of retirements increased to 34 in 2017.

B. Progress Made or Lost Since 2017 -- 2019 Biennium

The percentages of women, people of color, people with disabilities, employees over age 40 and Veterans rose slightly while the number of employees remained stable.

A planning committee was established to explore and coordinate diversity, equity and inclusion activities for the agency. The agency is considering Employee Resource Groups.

Due to limited resources, DEQ was only able to participate in one career fair in the 2017-2019 biennium.

The number of Oregon's Certification Office for Business Inclusion and Diversity (COBID) contracts dropped from seven to one contract.

V. July 1, 2019 – June 30, 2021

A. Goals for Agency Affirmative Action Plan

B. Strategies and Timelines for Achieving Agency Goals

Goal		**Timeline**
Increase recruitment and retention of all underrepresented categories		Ongoing
Strategies		
Participate in more career fairs		Ongoing
Use Workday to measure progress		Ongoing
Continue to recruit in a variety of nationwide and diversity related websites and electronic newsletters		Ongoing
Goal		
Create at least 2 Employee Resource Groups		December 2019
Strategies		
Involve employees in planning and facilitating		Ongoing
Contact other agencies for advice and resources		Ongoing
Continue to involve Labor Management Committee for support and participation		Ongoing
Goal		
Improve access and process for internship opportunities		July 2020
Strategies		
Develop internships based on projects		January 2020
Include intern program in budget development		August 2020
Develop working relationships with local colleges and universities		Ongoing
Develop onboarding program for interns		June 2019
Goal		
Include accountability for affirmative action, diversity, equity and inclusion efforts in final written management performance reviews.		June 2019

Strategies		
Use templates in Workday		After Workday implementation. TBD
Goal		
Train all interview panelists on Implicit Bias		Ongoing
Strategies		
Identify and deliver training to all managers and panel members		July 2019
Require all panel members to complete training before serving on interview panel		Ongoing
Goal		
Implement a succession planning process		September 2020
Strategies		
Continue to work with CHRO resources		Ongoing
Use Pay Equity survey data in Workday		
Meet the Secretary of State Audit requirements		March 2021
Goal		
Develop an agency-wide onboarding program to improve inclusion		January 2020
Strategies		
Assign a project manager		September 2019
Commit to a completion date		September 2019
Collect existing onboarding plans from programs and regions		October 2019
Bring all employees to HQ from all regions for networking		Ongoing
Goal		
Increase the number of COBID contractors		July 2021
Strategies		
Contact known COBID contractors for work less than $10k		Ongoing
Continue to contact COBID contractors directly when ORPIN is requesting bids		Ongoing

VI. Appendix A – State Policy Documentation

https://www.oregon.gov/gov/policy/documents/state_affirmative_action.pdf

A. ADA and Reasonable Accommodation Policy (Statewide Policy 50.020.10)

https://www.oregon.gov/das/Policies/50-020-10.pdf

B. Discrimination and Harassment Free Workplace - (Statewide Policy 50.010.01)

https://www.oregon.gov/das/Policies/50-010-01.pdf

C. Employee Development and Implementation of Oregon Benchmarks for Workforce Development (Statewide Policy 50.045.01)

https://www.oregon.gov/das/Policies/50-045-01.pdf

D. Veterans Preference in Employment (105-040-0015)

https://secure.sos.state.or.us/oard/viewSingleRule.action?ruleVrsnRsn=246433

E. Equal Opportunity and Affirmative Action Rule (105-040-0001)

https://secure.sos.state.or.us/oard/viewSingleRule.action?ruleVrsnRsn=1194

F. Executive Order 17-11

https://www.oregon.gov/gov/Documents/executive_orders/eo_17-11.pdf

VII. Appendix B – Federal Documentation

https://www.oregon.gov/gov/policy/documents/federal_affirmative_action_titleVII.pdf

A. Age Discrimination in Employment Act of 1967 (ADEA)

B. Disability Discrimination Title I of the Americans with Disability Act of 1990

C. Equal Pay and Compensation Discrimination Equal Pay Act of 1963, and Title VII of the Civil Rights Act of 1964

D. Genetic Information Discrimination Title II of the Genetic Information Nondiscrimination Act of 2008 (GINA)

E. National Origin Discrimination Title VII of the Civil Rights Act of 1964

F. Pregnancy Discrimination Title VII of the Civil Rights Act of 1964

G. Race/Color Discrimination Title VII of the Civil Rights Act of 1964

H. Religious Discrimination Title VII of the Civil Rights Act of 1964

I. Retaliation Title VII of the Civil Agency Affirmative Action Policy

J. Sex-Based Discrimination Title VII of the Civil Rights Act of 1964

K. Sexual Harassment Title VII of the Civil Rights Act of 1964

IX. APPENDIX C – Agency Documentation in Support of the DEQ Affirmative Action Plan

A. Education and Training Policy:
B. DEQ Strategic Goals:
C. DEQ Tribal Relations Policy
D. DEQ Environmental Justice Policy

IX. APPENDIX D – Additional Federal documentation (if applicable)

These requirements are not applicable to DEQ

DEQ Policy

Education and Training

Policy Number: 090.007.2020	Version: 8
Effective Date: April 1, 2020	Next Scheduled Revision Date: As needed
Approval: Brian Boling (signature on file)	Title: CSD administrator

State of Oregon
Department of
Environmental
Quality

Intent/Purpose/ Statement of Need	DEQ is committed to providing employees with opportunities to increase skills in their current position and encourage career development and planning. Both the Governor's Balanced Budget Benchmarks and Department of Administrative Services policy require that at least 50 percent of an agency's employees receive a minimum of 20 hours of training per year and that each employee have a development plan in place. To support and promote employee growth, DEQ has established a practice that all employees will develop a training plan annually in conjunction with their manager. Further, DEQ has established an outcome-based management target of all employees receiving at least 20 hours of training annually.
Authority	ORS.240.145(3)(4); 240.250; 240.551; OAR 839.020.0044(7); Oregon Benchmarks; DAS Policy 50.045.01; State of Oregon/DAS/AFSCME/DEQ Collective Bargaining Agreement
Authority	Central Services Division
Applicability	Except as noted, this policy applies to all DEQ employees, including temporary employees.
Agency commitment to education and training	It is important to DEQ that the agency maintain and promote a well trained workforce. DEQ is committed to providing opportunities for all employees to receive and attend training. Education and training will be made available to employees without regard to race, color, religion, gender, gender identity, national origin, age, sexual orientation, or mental or physical disability.
Roles and responsibilities	Having a well trained workforce is a fundamental responsibility of every DEQ employee, regardless of position within the agency. Specific responsibilities include: Agency leadership • Strategic alignment of policy with agency planning; diversity, inclusion and equity goals; workforce development goals; and technology changes. • Provide resources to support effectiveness of this policy. • Holding managers accountable for ensuring that staff have updated training plans and receive 20 hours of training per year. Workforce development coordinator: and Organizational and Training Development Consultant

	• Track training denials and provide either a summary or copy of the denials to the Labor Management Committee annually. • Promote the career development program and available training opportunities. • Offer consultation with individual staff members regarding career development. Manager • Annually review and approve training plans during annual review process. • Quarterly review training plan and goals with staff. • Provide assistance in identifying appropriate training opportunities for staff. • Document training denials in writing within 15 days of the training request submittal to both the employee and Workforce Development Coordinator. Reasons for training denial may include, but are not limited to, budget constraints, workload, or other operational reasons. • Support employees' job-related training goals, career planning and implementation of career development plans. Employee • Identify and request job-related and skill building training opportunities. • Participate in updating of annual training plan and periodically update and request approval of training plan. • Quarterly, review training plan and goals with manager. • Enter completed training into iLearn.
POLICY	
Applying for training	Employees share responsibility for identifying, researching and applying for training, education, and career development opportunities and are encouraged to discuss their career goals with their supervisors. DEQ expects all employees to have a training plan on file that will at minimum address core training and job-related education. To apply for the training listed on the plan, employees must follow the established DEQ procedure for requesting training. See procedure in the attachment section of this policy.
Training opportunities	DEQ will provide training, education and career development opportunities for all employees when possible. Examples of opportunities include, but are not limited to, job-related and career development training, participation in conferences and workshops, job rotations, mentorships, job shadowing, self-paced training (such as online training and study guides) and special assignments.
Core training	Core training is required for all positions at DEQ and includes trainings that cover topics such as new employee onboarding, universal and job-specific safety, state and DEQ policy training (including Maintaining a Professional Workplace) and training on equipment and technology necessary for internal and external communication and job performance. Core training is paid 100 percent with program funds. All core training is completed during work hours. Time spent in training outside regular working hours at a study course required for certification is on the employee's own time and would be unpaid (OAR 839.020.0044(7)).

	All new managers will complete identified DAS management courses within six months of hire. If the DAS management courses are not available, DEQ's Central Services Division administrator will work with DAS to identify relevant and appropriate training for the new managers to take within six months of hire.
Job-related training	Job-related training is defined as training that helps employees perform better in their current position. Examples of job-related training include specialized software, grant writing, inspection training, effective communication, etc. All DEQ employees are eligible for job-related training. Classes, seminars, or workshops and fees and books pertaining to job-related training will be paid 100 percent with program funds. Any books purchased in conjunction with such training are agency property. Attendance should take place during work hours.
Career development education and tuition reimbursement	Career development education is future focused and meant to be in service of expanding or enhancing of one's career prospects. All regular and limited duration employees are eligible for career development education. Trial service employees and temporary employees are not eligible to participate. Employees who have had a disciplinary action of a salary reduction or higher within the last year may not be eligible to participate. Career development education is reimbursed from program funds. Approval for funding is contingent on available funding and resources. Employees must obtain authorization from their manager and file an approved Career Development Plan with the Agency Organizational Development and Training Consultant prior to enrolling in a course in order to receive reimbursement for career development education. Based on available funding, up to 75 employees agency wide may participate in the Career Development program at any given time. Attendance and training for career development education must be completed on the employee's own time and not during work hours. Career Development Plans shall be completed within three consecutive years. If program funds allow and the approval will not hamper others within the section of initiating career development, the Career Development Plan may be updated and extended for up to another three years. Any modifications to Career Development Plans must be approved in writing by the employee's manager and the Organizational Development and Training Consultant. The employee is responsible for implementing their career development plan. A career development plan is considered inactive if the employee has not taken any proactive steps on his/her plan in a six-month period. This does not extend the time of the career development program. **Tuition Reimbursement** Tuition reimbursement is a form of Career Development Education.

	Employees are eligible for tuition reimbursement if they have an approved Career Development Plan on file with Human Resources. For employees at salary range 20 and above, 50 percent of tuition and fees related to the class (this amount is prorated for part-time employees) are reimbursed. For employees at salary range 19 and below, 75 percent of tuition and fees related to the class (prorated for part-time employees) are reimbursed. Reimbursement shall not exceed $3,500 in a twelve-month period (one year). No funds shall be carried over from year to year. The twelve-month reimbursement period begins with the first reimbursement payment. The intent of reimbursement is to assist employees with expenses related to their educational goals. Reimbursement will only be made for courses on the approved Career Development Plan. To receive reimbursement, the employee must submit documentation to the Agency Training and Development Specialist that they have received a "pass" or grade of "C" or better in the class. If the class is credit/no credit, the employee must receive credit status. They must also provide valid proof of out of pocket payment made by the employee to an approved educational institution during the term that the course(s) were taken (as outlined in the employee's Career Development Plan) via cash, personal check, credit and/or debit card. Tuition, fees and course related books are eligible for reimbursement. Payments on student loans and items such as school supplies, child care, parking, technology, including computers, laptops and tablets or third party payments are not eligible for reimbursement. To receive reimbursement, requests must be submitted within 60 days of completion of the course(s).
Other training	• Program funds will cover 100 percent of Public Employees Retirement System sponsored retirement and investment seminar costs. These seminars will be on paid time if occurring during an employee's regular work hours. If the seminar takes place outside the regular working hours, it is on the employee's own time. • Employees may request an Educational leave of absence to pursue educational goals. Educational leave is unpaid time. For more information refer to the DEQ Leave Without Pay Policy 090.012.2016 and the 2017-19 Collective Bargaining Agreement, Article 31 Section 2(c).
Memberships and registrations	DEQ will pay for one of the following licenses, professional memberships or registration as follows: • When a professional registration or license for a (a) certified public accountant, (b) professional engineer, (c) registered geologist or (d) registered environmental health specialist/ registered sanitarian is required as part of the job duties of an employee and identified as a requirement of the position in the position description, the entire cost of the annual professional registration or license will be reimbursed by the agency; or • Up to $250 for one job-related professional membership when pre-approved by the immediate supervisor; or • Up to $250 for one non-required professional registration when pre-approved by the immediate supervisor.

	When a second professional membership will benefit an entire section of people at DEQ and no other staff member is eligible to obtain this membership, the manager of the section may request an exception to the professional membership limit through the Central Services Division Administrator. In situations such as this, the second professional registration must rotate among staff within the section. DEQ will not pay for more than two memberships per year for a given employee. These restrictions apply only to individual staff memberships. In situations where the agency as a whole benefits, and the membership is tied to the agency and not an individual (e.g., ECOS), memberships above these limits can be authorized. In these limited instances, if the employee were to leave, the membership/registration will transfer to another department employee.
Records management	Retain all documents related to this policy according to state general and DEQ-specific retention schedules.
Definitions	Career Development Plan: A written plan used to identify internal and external training for the employee to aid in promotion or job changes at DEQ or another state agency.
History	3/30/2006 (format only) Clarify which expenses are eligible for reimbursement: 8/13/03, 6/10/04, 9/25/05 10/15/09; 1/7/11; 2/21/12 4/16/13: update intent to comply with DAS policy and clarify DEQ's expectations regarding training plans and minimum training hours expected. 4/17/14: to clarify reimbursement process. 9/29/17: to increase amount allowed for professional memberships, identify responsibilities and clarify language. 3/30/20: Update eligibility language. Conform policy to most recent policy template.
Attachments	DAS Policy 50.045.01 Governor's Balanced Budget Benchmarks Job Related Training and Career Development Forms, and Educational Leave Information, Leave without Pay Policy Travel forms and procedures

B. DEQ Strategic Goals:

Memo

To: DEQ staff

From: Dick Pedersen, DEQ Director

Date: December 17, 2015

Subject: DEQ Strategic Goals

State of Oregon
Department of
Environmental
Quality

Dick Pedersen, Director

Phone: 503-229-5300

www.oregon.gov/DEQ

I am excited to share DEQ's updated strategic goals with you. Strategic goals help DEQ focus on a set of clear outcomes in order to produce desired results. These goals align agency resources and actions in a way that more clearly connects our work to our agency mission, vision and strategy.

This document contains the strategic goals, background on how the goals were developed and examples of how DEQ uses the goals.

Strategic Goals:

DEQ's strategic goals guide the agency's actions to ensure that overall quality of life, from human health to the state's economy, is supported by a beautiful, healthy and productive environment.

Efficiently and responsibly meet environmental standards and emerging needs

a. Objective: Core programs are resourced appropriately
b. Objective: Consistent and effective programs meet customer needs
c. Objective: Productive evaluation and prioritization of emerging needs

Sustain a diverse, outcome-oriented workforce and culture

a. Objective: An engaged, energized and diverse workforce is able to fulfill DEQ's mission
b. Objective: A culture of strategic thinking and continuous improvement is supported
c. Objective: Agency outcomes are met

Provide easy access to information and services

a. Objective: High quality information and services are readily accessible
b. Objective: Our processes meet customer needs

Maintain informed and engaged relationships with tribes and Oregon's communities

a. Objective: Collaborative, productive relationships with partners and stakeholders
b. Objective: Proactive engagement with individuals and communities where they live, work, and play

Memo

Sustain strong, effective internal business practices

a. Objective: Responsible stewards of agency resources
b. Objective: Consistently use and improve agency best practices

State of Oregon
Department of
Environmental
Quality

Dick Pedersen, Director

Phone: 503-229-5300

www.oregon.gov/DEQ

Background

As outlined in the Leadership Team Charter, DEQ's Leadership Team is responsible for making agency-level strategic choices and setting agency-level priorities. During 2015, the Leadership Team reviewed the results of existing agency planning efforts and evaluated future agency needs. We built the strategic goals using the following:

- Enabling statute (468.035)
- Shared vision
- Core work map key goals
- The Road Ahead (Design Criteria, Guiding Principles)
- Outcome-based management measures
- Program strategic and other plans
- Enterprise initiatives
- Previous strategic directions work
- Other states' plans

How DEQ uses its strategic goals

This section provides examples of current and future activities that support DEQ's strategic goals. The lists are not intended to be comprehensive.

Goal: Efficiently and Responsibly Meet Environmental Standards and Emerging Needs

- Implementing the Water Quality 2035 Vision and Strategy.
- Implementing the Materials Management in Oregon: 2050 Vision and Framework for Action.
- Innovating Vehicle Inspection Program service delivery to meet customer needs, such as self-service lanes.
- Reducing air pollution from woodstoves by assisting local governments with PM2.5 woodsmoke reduction planning and staffing the woodstove advisory committee.

Goal: Sustain a Diverse, Outcome-oriented Workforce

- Implementing employee engagement sessions across DEQ.
- Conducting lead worker training and ongoing development.
- Expanding and deploying the DEQ project management pool.
- Developing and deploying process improvement teams.

Memo

Goal: Provide Easy Access to Information and Services

- Implementing Agency Compliance and Enforcement System – DEQ-built.
- Implementing Laboratory Information Management System – Commercial off-the-shelf.
- Proposed Onsite e-permitting system – Collaboration with Department of Consumer and Business Services.

Goal: Maintain Informed and Engaged Relationships with Tribes and Oregon's Communities

- Involving and informing tribes, communities and decision makers. Examples include staffing the Inter-Agency Oregon Wildfire Response Protocol.
- Sustaining and improving outreach to ensure early awareness of emerging tribal and community issues; for example, working with communities on woodstove change out programs.

Goal: Sustain a Strong, Effective Internal Business Practices

- Identifying, implementing and tracking process improvements; examples include the water quality permit application checklist, and the single, statewide permit issuance plan to establish the permits DEQ expects to issue in 12 months.
- Forming teams to focus on problem solving to improve internal business practices, such as Title V invoicing or accurate SPOTS logs.
- Developing and implementing agency-wide communication standards to ensure all external communication represents one DEQ.

If you have any questions please contact any of the Leadership Team members.

Leadership Team: Keith Andersen, Nina DeConcini, Lydia Emer, Joni Hammond, Linda Hayes-Gorman, Kerri Nelson, Dick Pedersen, Wendy Wiles

DEQ

State of Oregon
Department of
Environmental
Quality

Dick Pedersen, Director

Phone: 503-229-5300

www.oregon.gov/DEQ

C. DEQ Tribal Relations Policy

DEQ Policy

Tribal Relations

Policy Number 060_002_2010	
Effective Date: June 22, 2010	Next Scheduled Revision Date: as needed
Approval: Dick Pedersen (signature on file)	Title: Director

State of Oregon Department of Environmental Quality

Intent/Purpose/ Statement of Need	In 2001, the Oregon Legislature adopted ORS 182.162-166 (formerly Senate Bill 770). The statute directs state agencies to promote government-to-government relations with Oregon's Indian tribes. In compliance with the law, DEQ has adopted policy to include tribes in the development and implementation of agency programs that affect tribal interests. DEQ's intent is to maximize inter-governmental relations and collaboration, to resolve potential conflicts, and to enhance the exchange of information, ideas and resources for the greater good of all Oregonians and the environment. DEQ recognizes and respects the sovereign status of the Oregon federally-recognized tribes and their respective authorities on tribal lands.
Authority	Oregon Revised Statutes 182.162-166 (Relationship of State Agencies with Indian Tribes) Oregon Revised Statute 468.035 and 468.045 (agency administrative authority)
Applicability	All DEQ employees (full time, part time, represented, management services, executive, limited duration, contract and temporary employees), volunteers and agents
POLICY	
	DEQ is committed to building and maintaining strong government-to-government relations with Oregon's nine federally-recognized tribes. DEQ consults and coordinates with tribal nations on air quality, water quality and land quality issues that affect tribal interests, resources or lands. DEQ builds positive relationships with tribal leaders, managers, staff and representatives to understand tribal interests, explore opportunities for greater partnership and collaboration, and address tribal interests as much as possible in DEQ actions. State-tribal partnership increases our collective ability to protect and enhance Oregon's environment and people's health.
Tribal government participation in DEQ policy and planning development	• DEQ considers tribal interests and concerns at the front end of policy and planning development, including agency strategic planning, rulemaking, the EPA/DEQ Performance Partnership Agreement (PPA) and development of proposed legislation. • DEQ's liaison to tribal nations provides timely notice of policy and planning efforts to designated tribal key contacts, and consults with tribes as necessary to consider and address tribal interests and concerns. • DEQ's director offers to meet regularly with tribal leaders statewide to consult on tribal interests related to DEQ policy and planning, and to explore opportunities for greater state-tribal partnership and collaboration.

DEQ Policy

Tribal Relations

Policy Number 060.002.2010	
Effective Date: June 22, 2010	Next Scheduled Revision Date: as needed
Approval: Dick Pedersen (signature on file)	Title: Director

State of Oregon Department of Environmental Quality

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Tribal relations protocol	DEQ focuses its tribal relations activities on building and maintaining strong government-to-government relationships at the leadership, manager and staff level with Oregon's federally-recognized tribes. This includes improving consultation and communication between agency and tribal representatives, developing new agency guidance and tools as needed and providing ongoing training to DEQ employees on tribal government, sovereignty and issues of interest to tribal nations. The following DEQ commitments summarize the agency's actions to build and maintain strong government-to-government relations. • DEQ will maintain an agency liaison to tribal nations. • DEQ's director, tribal liaison and appropriate regional division administrators will offer to meet with tribal leaders on a regular basis to build relationships, consult on tribal interests related to DEQ activities, discuss any upcoming issues of interest and explore opportunities for greater state-tribal partnership and collaboration. • DEQ will maintain a web page on tribal government relations that includes guidance to DEQ employees, links to the web pages of the federally-recognized tribes, a copy of Senate Bill 770 (ORS 182.162-166) and other resources. • DEQ's tribal liaison will actively participate as a member of the Tribal-State Natural Resources Workgroup and Cultural Resources Cluster. • DEQ's liaison to tribal nations will direct communications with tribes to the designated government-to-government tribal key contacts, including tribal members of the Natural Resources Workgroup and the Cultural Resources Cluster. Communications on specific projects, programs or issues will be conducted between agency and tribal staff responsible for the project/issue. • DEQ will support the exchange and sharing of data collected by DEQ staff or by tribal government. • DEQ will ensure that agency managers and staff are aware of the sovereign authority and self-government of Native American Tribes and of the organizational structure of the tribal governments. • DEQ will provide regular training to agency managers and key staff who communicate or work with tribal governments. • DEQ will maintain tribal contacts on appropriate DEQ mailing lists and will request updates to contact information through the tribal key contacts. • DEQ will support and participate in cooperative efforts between tribal governments, federal, state, and local governments on environmental issues that cross jurisdictional boundaries. • DEQ will invite tribes to participate on DEQ advisory committees and workgroups of interest. • DEQ will use advice and guidance when appropriate from the Legislative Commission on Indian Services and staff on tribal government matters. • DEQ's liaison to tribal nations will initiate meetings between the director and tribal chair on matters not resolved by staff.
Relations between DEQ, EPA and tribal governments	• The US Environmental Protection Agency has trustee responsibilities to protect the environment on tribal lands and tribal resources outside of reservation lands. Until tribes seek and receive delegated authority to administer their own environmental programs, EPA administers federal environmental regulations on tribal trust lands. • There is a potential for coordination to occur on issues that involve EPA, state and

	tribal shared interests and responsibilities. Opportunities exist for the three governments to coordinate, consult and partner on issues that cross jurisdictional boundaries, or that potentially impact programs of the others.
Environmental Quality Commission involvement	The Environmental Quality Commission will engage in government-to-government activities as appropriate. This may include, but is not limited to, meetings to discuss opportunities for collaboration and partnership regarding shared environmental priorities and making policy and rulemaking decisions on issues important to both DEQ and tribes.
Definitions	**Cultural Resources Cluster:** The Tribal-State group established by Senate Bill 770 to address cultural resources issues, including historic buildings, archaeological sites, and elements of natural landscape that have cultural significance. The work group consists of key state agency contacts and a tribal representative from each tribe. **Environmental Quality Commission:** The EQC is a five-member citizen panel appointed by the governor for four-year terms to serve as DEQ's policy and rulemaking board. In addition to adopting rules, the EQC also establishes policies, issues orders, judges appeals of fines or other department actions, and appoints the DEQ director. **EPA-DEQ Performance Partnership Agreement:** An agreement documenting EPA and DEQ commitments regarding the implementation of federally delegated environmental programs. The agreement also serves as the work plan for the Performance Partnership Grant (consolidated federal grants to DEQ) from EPA. **Natural Resources Workgroup:** The Tribal-State group established by Senate Bill 770 to improve communication between the State and tribes regarding natural resources protection and management. The work group consists of key state agency contacts, a tribal representative from each tribe and a representative from the Governor's office. **Oregon's federally-recognized tribes:** The following tribes are federally-recognized in Oregon: • Burns Paiute Tribe • Confederated Tribes of Coos, Lower Umpqua and Siuslaw • Confederated Tribes of Grand Ronde • Confederated Tribes of Siletz Indians • Confederated Tribes of the Umatilla Indian Reservation • Confederated Tribes of Warm Springs • Coquille Indian Tribe • Cow Creek Band of Umpqua Indians • Klamath Tribes
History	Effective: January 14, 2002 Updated: March 31, 2006 (format only) Updated: June 22, 2010 (format and section on EQC involvement)
Attachments	**Tribal key contacts:** Tribal key contacts are provided on the Legislative Commission on Indian Services web page

Oregon Department of Environmental Quality

Environmental Justice – Principles and Implementation

Environmental Justice – or *Environmental Equity*-- entails the fair treatment and meaningful involvement of all people regardless of race, age, gender, national origin, education or income level, in the development, implementation and enforcement of environmental laws, regulations and policies. Since the early 1980's, there has been increasing awareness of disproportionate effect of environmental hazards on minority and low-income communities. Across the nation, projects are underway to investigate and address this problem. In Oregon, a governor-appointed advisory committee developed recommendations on how to eliminate disproportionate environmental impacts on low income and minority populations. One recommendation was that agencies adopt policies that incorporate environmental equity into their institutional framework. The following principles describe how the Department will make environmental equity inherent in the way it does business.

Maintain Diversity in the Department
The Department's staff should be comprised of a broad mix of individuals. A workplace that respects different perspectives will ensure identification of potential problems and will encourage problem solving beyond traditional approaches. By encouraging respect for diversity, the Department will be able to *ensure determination of the affected public*.

Ensure the Determination of the Affected Public
Significant environmental effects may be diluted by examination of a large population or area. Staff should be encouraged to vary their analysis of affected population by a variety of factors including population concentration, cumulative exposure to hazards, and different patterns of use of resources. Staff should also be encouraged to address human health, economic, and social effects whenever possible. By determining who the potentially affected parties are, the Department will be able to *disseminate information to the affected public*.

Disseminate Information to the Affected Public
This goal can be accomplished through careful identification of target audiences and aggressive community outreach beyond traditional forms. This includes improving accessibility of public meetings and documents. By providing affected parties with adequate information, the Department will *provide opportunities for participation*.

Provide Opportunities for Participation
For each agency action, adequate opportunity for community input should be facilitated to ensure that potentially affected parties are not overlooked and excluded from the process. Local community members or interest groups should be contacted to help develop agency policy. By facilitating community participation, the Department will *foster community partnerships*.

Foster Community Partnerships
Local community members or interest groups can provide a unique perspective on problems for which the Department may be unaware. Partnerships can serve to educate all affected parties. By fostering collaboration between community members, other agencies, local jurisdictions, and the federal government, the Department will be able to *pursue innovative responses to problems*.

Pursue Innovative Responses to Problems
Creativity and innovation are the Department's goals. Providing technical assistance to the public to enhance understanding of requirements and encourage discussion of a full range of potential creative solutions to the problem will encourage environmental protection in the most equitable manner.

Environmental Justice Implementation Measures

1. Ensure development and targeting of all agency outreach and education efforts to reach low income and minority interests.
2. Ensure representation of minority and low-income interests on advisory committees.
3. Ensure that permit writers identify and address low income and minority issues in the permitting process.
4. Schedule agency meetings in facilities that meet American Disability Act requirements.
5. Ensure that water quality policy is consistent statewide.
6. Coordinate water quality data collection with other agencies.
7. Ensure that risk assessment includes adequate data on levels of fish consumption by various ethnic groups. Ensure that communication and outreach efforts are directed to these groups as well.
8. Identify ways to lessen potential water pollution from residential wells in rural areas, especially for low income and minority communities.
9. Ensure that educational and outreach efforts regarding household hazardous waste and pollutants are directed to minorities and low incomes interests.

DEQ Policy

Affirmative Action and Equal Opportunity

Policy Number 090.001.2009	
Effective Date: December 23, 2009	Next Scheduled Revision Date: July 1, 2011
Approval: Kerri Nelson (signature on file)	Title: MSD Administrator

State of Oregon Department of Environmental Quality

Intent/Purpose/ Statement of Need	This policy implements the federal and state law requiring government agencies to engage in affirmative action in hiring and retaining people of color, women, veterans, and persons with disabilities.
Authority	Oregon Revised Statutes, Chapter 182 (Affirmative Action) http://www.leg.state.or.us/ors/182.html
Applicability	All DEQ employees.
POLICY	
General	The Department of Environmental Quality (DEQ) is strongly committed to a policy and practice of Equal Employment Opportunity, i.e., a policy of non-discrimination at all levels and in all aspects of the agency's operations. From recruitment to termination, DEQ respects its applicants and employees and does not discriminate based on race, religion, national origin, age, gender, sexual orientation, marital status, disability, veterans status, or any other factor not related to job performance.
Equal Opportunity and Affirmative Action Statement	A policy of equal employment opportunity will not necessarily result in a workforce that includes appropriate representation of women, minorities, and people with disabilities in all job classifications. Affirmative Action provides active, assertive, and positive steps for eliminating the intended or unintended effects of past and present discrimination in the workplace. Because DEQ believes diversity makes good business sense, its Affirmative Action Plan identifies goals that will help develop and maintain a workforce that reflects the demographics of Oregon; encourages career development and employee advancement; and provides employees with the tools necessary to serve a more diverse customer base. DEQ will not knowingly conduct business with any bidder, contractor, subcontractor, or supplier of materials who discriminates against members of any protected class. The DEQ Affirmative Action Plan has been developed to ensure implementation of Agency policy, and becomes effective July 1, 2009.
Implementation	Implementation of the Affirmative Action Plan is the responsibility of the director, Dick Pedersen, the affirmative action officer, Sid Moore, and each one of DEQ's managers. Each DEQ employee is expected to promote a work climate reflecting respect, care, and concern for every individual. Each employee is responsible for creating and maintaining a harassment-free environment. Managers and employees are expected to work together to eliminate and prevent any such discrimination.
Complaint Procedures	Individuals who believe they might have been discriminated against in any way may file a complaint with the director, Human Resource manager, or any of the other offices or agencies referred to in DEQ's Affirmative Action Plan. All complaints will be taken seriously. Investigations will be conducted by the appropriate manager and/or Human Resources representative, and corrective action will be taken when appropriate.
Manager Responsibilities	DEQ is strongly committed to Oregon's public policy that "all branches of State government shall be leaders" in the area of affirmative action. DEQ managers are

	directly responsible for the success of affirmative action programs within the agency, and are expected to actively support recruitment and career development programs to achieve these goals. Support for diversity and non-discrimination are contained in the position descriptions of all the agency's managers, and are considered in reviewing manager performance. Increases in discrimination or harassment complaints will be addressed through the performance management process.
Availability	Copies of DEQ's Affirmative Action Plan are available on demand in the Human Resources office, the Office of the Director, and with each division administrator in the agency. A link to the plan is posted on the agency's internal and external web pages, on AFSCME's public bulletin board, located in the cafeteria at headquarters, and in a central and public location in each of the regional offices.
Violation of policy	Violators of this policy will be subject to discipline up to and including termination from employment. Discipline and discharge procedures will adhere to the concept of progressive discipline.
Definitions	**Affirmative Action—**a method of eliminating the effects of past and present discrimination, intended or unintended, on the basis of race, religion, national origin, age, sex, marital status or physical or mental disabilities, that are evident or indicated by analysis of present appointment patterns, practices and policies by taking active steps to recruit and retain members of the various protected classes. **Individual with a Disability—**any individual with one or more medical conditions which substantially limit one or more major life activities. **Person of Color—**any member of one or more underrepresented racial or ethnic groups, as defined under "affirmative action." **Veteran –**a person who: (A) Served on active duty with the Armed Forces of the United States: (i) For a period of more than 178 consecutive days and was discharged or released from active duty under honorable conditions; (ii) For 178 days or less and was discharged or released from active duty under honorable conditions because of a service-connected disability; or (iii) For at least one day in a combat zone and was discharged or released from active duty under honorable conditions; or (B) Received a combat or campaign ribbon for service in the Armed Forces of the United States.
History	Agency Affirmative Action Plan effective: July 1, 2009 Agency Affirmative Action Policy effective: December 23, 2009 (Policy taken directly from Plan for separate posting)
Attachments	DEQ Affirmative Action Plan



Business Case for the *Oregon Clean Water State Revolving Fund Information System Project*

Oregon Department of Environmental Quality

Date: 7/2/2019
Version: 1.10

Business Case – Authorizing Signatures

PROPOSAL NAME AND DOCUMENT VERSION #	**Oregon Clean Water State Revolving Fund Information System Project**		
AGENCY	DEQ	DATE	7/2/19
DIVISION	Water Quality Division	DAS CONTROL #	
AGENCY CONTACT	Courtney Brooks	PHONE NUMBER	503-229-6569

The person signing this section is attesting to reviewing and approving the business case as proposed.

This table to be completed by the submitting agency	
Agency Head or Designee	
(Name) Richard Whitman	(Date)
Signature	7/2/19
Agency Executive Sponsor	
(Name) WQ Division Administrator (Justin Green)	(Date)
Signature	7-2-19
Agency Chief Information Officer (CIO) or Agency Technology Manager	
(Name) Travis Luckey	(Date)
Signature	07/02/2019
State Data Center Representative, if required by the State CIO	
(Name)	(Date)
Signature	

This Section to be completed by DAS Chief Information Office (CIO) IT Investment and Planning Section	
DAS CIO Analyst	
(Name)	(Date)
Signature	
State CIO	
(Name)	(Date)
Signature	

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Executive Summary

The Clean Water State Revolving Fund program is federally authorized by Title VI of the Clean Water Act under the U.S. Environmental Protection Agency. ORS 468.020 and ORS 468.423 – 468.440 provide statutory authority for the program in Oregon. The Water Quality Division of the Oregon Department of Environmental Quality operates the Clean Water State Revolving Fund, providing below-market rate loans for planning, design and construction of water pollution control activities. The fund has provided assistance to 194 communities, financing over $1.26 billion for projects in Oregon. The program manages $80 million in new loan agreements annually and a portfolio with a value of close to $750 million at any given time.

The project is being proposed because CWSRF financial data and processes are primarily managed by one loan specialist, who will retire in three years, using manual, redundant spreadsheets and outdated Access databases, which create risks regarding accessibility, efficiency, accountability and security. The CWSRF needs an integrated loan project portfolio and financial management system to track the loan process, project data, and provide controls that ensure current, accurate and secure data to support this core funding program for water quality at DEQ. The project will help the program achieve greater accessibility, efficiencies, accountability and security for DEQ resulting in improved processes as well as more efficient use of staff time and resources.

Goals

- Replace the current outdated manual system, based on Microsoft Excel spreadsheets, Microsoft Access databases and paper for managing CWSRF data with one that is reliable, secure, integrated, maintainable and reduces data entry errors
- Enhance CWSRF business processes to improve efficiency and audit reporting, increase security and comply with State and Environmental Protection Agency (EPA) requirements
- Produce repeatable business operations and procedures, including interactions with DEQ's accounting staff and the State Financial Management Accounting (SFMA) system.
- Increase customer service by providing simple and efficient ways to conduct business and access to information for the agency and its stakeholders
- Increase efficiency by providing tools for CWSRF staff to retrieve and process information
- Assist the Water Quality permitting program with the backlog of National Pollution Elimination Discharge permits by providing quicker access to CWSRF program information and target funding for projects to meet permit requirements
- Reduce risk and regulatory exposure - simplify accounting, reporting and regulatory compliance, as well as loan servicing and technology controls

Recommendation

DEQ focused on two alternatives: continue current manual process; and procure a Commercial Off The Shelf system. DEQ intends to purchase a Commercial Off-the-Shelf (COTS) system and anticipates some configuration to meet business needs of the program. The estimated total cost of ownership for the project is $2.2 million. The source of funds is the Clean Water State Revolving Fund program. We anticipate a 10-18 month development cycle after contract signing, with an anticipated transition to operation by November 2020.

Purpose and Background

Background

Oregon Department of Environmental Quality (DEQ)

DEQ is a regulatory agency with the responsibility to protect the quality of Oregon's environment. DEQ is governed by the Oregon Environmental Quality Commission, which is a five-member panel appointed by the governor of Oregon for four-year terms to serve as the DEQ's policy and rulemaking board. The agency is organized around the primary environmental media it is charged to protect: air, land and water. DEQ's mission is to be a leader in restoring, maintaining and enhancing the quality of Oregon's air, land and water.

Water Quality Program

The Water Quality program's mission is to protect and improve Oregon's water quality. Protecting Oregon's rivers, lakes, streams and groundwater quality keeps these waters safe for a multitude of beneficial uses such as drinking water, fish habitat, recreation and irrigation. This is accomplished by developing and implementing water quality standards and plans, regulating sewage treatment systems and industrial dischargers, collecting and evaluating water quality data, providing grants and technical assistance to reduce nonpoint pollution sources, and providing loans to communities to build and improve wastewater infrastructure systems.

Clean Water State Revolving Fund (CWSRF) Program

The CWSRF program is federally authorized by Title VI of the Clean Water Act under the U.S. Environmental Protection Agency. ORS 468.020 and ORS 468.423 – 468.440 provides the statutory authority for this program in Oregon. Since the inception of the federal program in 1987, the CWSRF has helped communities throughout the nation meet the goals of the Clean Water Act by improving water quality, achieving and maintaining compliance with environmental laws, protecting aquatic wildlife, protecting and restoring drinking water sources and preserving the nation's waters for recreational use. Nationally, CWSRF programs have provided 38,441 assistance agreements to communities in the U.S. and financing $111.2 billion in water quality projects. Since 1989, the Oregon DEQ has administered the CWSRF program, which provides below-market rate loans for the planning, design and construction of water pollution control activities including:

- Wastewater system facility plans, studies and treatment facilities
- Pump stations
- Inflow and infiltration correction
- Sewer replacement and rehabilitation
- Nonpoint source management such as stormwater controls, estuary management and irrigation modernization projects.

Eligible borrowers include public agencies: tribal governments, cities, counties, sanitary districts, soil, water conservation, irrigation and special districts and certain intergovernmental entities. The Oregon CWSRF program has provided assistance to a total of 194 communities, financing over $1.26 billion for water pollution control projects. As of June 30, 2018 the CWSRF had $267,626,970 in active loans. During state fiscal year 2018, 10 projects started construction totaling $47,312,661 and four projects were completed totaling $11,807,425.

The CWSRF program's current staff of 14 FTE manages about $80 million in new loan agreements annually and a portfolio with an overall value of close to $750 million at any given time. The administrative budget of the CWSRF program is about $1.6 million annually. Each year, DEQ receives

a capitalization grant from EPA and raises bonds to meet the 20 percent state match to meet federal requirements. Interest earned on loan repayments finances the bond debt service. Total bonds outstanding as of 12/31/2018 were $14,909,590 spread over five bond issuances with repayment terms through 2033. Debt service on all outstanding bonds for FY2019 will be $2,102,272. The program reports to and is audited by both EPA and the Oregon Secretary of State's Audits division.

Strategic Alignment

DEQ's mission is to be a leader in restoring, maintaining and enhancing the quality of Oregon's air, land and water. This project furthers DEQ's mission because CWSRF loans help Oregonians meet statewide regulatory standards for point source and nonpoint source pollution controls. Software will streamline data inputs and outputs, creating efficiencies that will allow staff and borrowers to focus on planning for future infrastructure upgrades with ready access to current and accurate data.

DEQ Water Quality 2035 Vision and Strategy

This project is related to the five-year workplan in DEQ's Water Quality 2035 Vision and Strategy.

Strategy Section:	Funding
Strategic Priority:	4 - Processes are continually improved, for streamlining and efficiency
Task	4.2 - upgrade finance and reporting software

DEQ's Priorities

This project will help achieve DEQ's strategic goals:

- **Efficiently and responsibly meet environmental standards and emerging needs**
  - DEQ ensures CWSRF projects comply with environmental standards under the Clean Water Act, as well as compliance with state and federal environmental requirements. The project will help improve access to environmental permit data to better target CWSRF financing for projects to meet compliance and address DEQ's water quality permit backlog.

- **Provide easy access to information and services**
  - This project will simplify the way DEQ manages CWSRF data, allowing easier access to project information by staff and borrowers, thus improving loan processing and information requests.

- **Maintain informed and engaged relationships with tribes and Oregon's communities**
  - The CWSRF program directly benefits communities by providing below-market rate loans. This project will improve access, communications and outreach with communities DEQ serves, including tribal governments.
- **Sustain strong, effective internal business practices**
  - This project will create a centralized electronic repository for program documentation and reduce time to process information for financing projects, disbursements, reporting and audits.

- **Supporting our stakeholders - High quality information and IT solutions are in place for excellent service delivery**
  - This project will reduce the time it takes for staff to access and process project and financial information, generate reports and communicate with borrowers.

- **Stewardship of the enterprise IT resources - Resources are assigned to ensure IT solutions address business needs**
    - DEQ's IT resources are limited and must focus on activities best suited to their skills and training. By purchasing a COTS system, DEQ can shift development and configuration to a contractor that is better suited to engage in a large-scale project.

- **Enhancing information security - Agency information is secure and protected through our staff and technology**
    - Replacing data management processes that use multiple spreadsheets and Access databases with a single, centralized modern electronic system with industry standard controls will improve information security at DEQ and align with Department of Administrative Services Statewide Information Security standards as required.

Market Research – Other States and Organizations

In May 2018, Oregon CWSRF staff reached out by phone and e-mail to nine other states to research costs regarding software licensing, estimated hardware requirements, typical installation/set-up costs, maintenance agreement fees and duration and training costs. None of the states had specific information on all of these items so DEQ staff captured available information about the type of software program used, known costs and key considerations. The timeframes for when states developed or procured software varied from more than 10 years ago to within the past year, and several states are currently pursuing software purchases. States referred to several specific software platforms including Tarigma, Enable, Enfotech and Northbridge. DEQ staff also reached out to Business Oregon, which uses a software program to manage the Oregon Safe Drinking Water State Revolving Fund and most of their other loan and grant programs. Two of the states (Idaho and North Carolina) interviewed were early in the process of procurement and had limited information about experience with software so these states are not included in the summary. The following table represents a summary of information from states interviewed including whether the state built in house software or procured a COTS system, the system includes project management and/or financial management features, estimated total cost over time, timeline and whether estimated maintenance costs (if known):

State CWSRF Software Interviews Summary Table

State	Built In House	COTS	Project Management	Financial Management	Estimated Cost	Timeline	Maintenance Cost (annual)
Ohio	X		X	X (separate system)	Unknown	3-5 years	$40-60K/year
Florida	X		X	X	Unknown	3-5 years	In house, cost unknown
Colorado		X	X		$1.25 million	2 years	$40,000/year
Missouri	X		X	X	$4 million	5 years	Cost unknown
Hawaii		X	X	X	$1.5 million	3-5 years	$99,000/year
California		X	X	X	$500,000	2 years	TBD
Washington	X		X	X (separate system)	$950,000	In progress	TBD
Oregon		X	X	X	Unknown	2 years	Cost unknown

In March 2019, DEQ staff also sent a State CWSRF Software Survey to states via the Council of Infrastructure Finance Authorities and received six responses. Responses indicated states needed software for similar reasons as the Oregon CWSRF program including: using Excel spreadsheets with risk of error; inability to accurately track program information; staff retirements and increasing complexity of the CWSRF program making it more challenging to meet EPA requirements with manual processes. All responses indicated the need for software with project and financial management features. Survey responses indicated the need for a system to help manage the entire project and financial processes including:

- Meeting audit requirements
- Providing better service to customers
- Better managing a large portfolio of loans

- Information sharing
- Tracking of loans and grants
- Reporting purposes

Detailed CWSRF State Software Survey Responses Summary is included in Appendix E.

State Market Research Summary – Lessons Learned and Key Takeaways

Budget adequately for resources to address program requirements, risks and time. All of the states interviewed by phone indicated they did not have realistic plans for developing, securing and implementing software for their CWSRF programs. Most states indicated they underestimated the time and staff resources needed to address unexpected problems, configuration and support within their agency. States recommended "the better the scoping up front, the better the product."

Software needs to address multiple CWSRF program functions. Generally, CWSRF related software program functions primarily involve finance processes and project/program processes. Most states interviewed by phone use software that primarily addresses financial processes, and some states use software that address both financial and project tracking processes, which Delaris LLC's business analysis recommended for the Oregon CWSRF program. States indicated they had to configure functions to meet their business needs.

Ensure program outcomes, process improvements and efficiencies from software are realized. Not one state interviewed expressed true satisfaction with their software. States indicated they have had to make significant upgrades to expand capabilities, update software and interface with other systems. Some states indicated there is little to no institutional knowledge of how the software was developed or how to estimate costs. One of the risks for the Oregon Clean Water SRF is reliance on institutional memory and manual tools used by primarily one loan specialist who will be retiring within three years. A software program will help address this risk and improve and institutionalize processes.

All states recommended budgeting higher than lower over time. All states indicated their software program(s) have had updates, change orders and increased costs over time. One state started at nearly $500,000 to address requirements with off-the-shelf programs, which did not ultimately meet their needs and additional costs were accrued within the first year. Another state started with nearly $500,000, but has allocated over $1.5 million towards system development and training over a 3.5 year period. Another state developed a custom software program in 2004 for roughly $1 million including project management and loan processing, which had to be rehabilitated in 2008 for over $1 million, with estimated costs of $4 million spent over time. Additional challenges mentioned by states included:

- Limited program functionality,
- Limited financial capabilities
- A lack of capacity to implement the program internally
- Non-web based software was not user friendly and was difficult for IT staff to manage
- Poor software interface with state accounting systems

Four of the states interviewed are using, or in the process of procuring, a COTS system. Three states originally built a software system and of those, two have needed configuration, one is now pursuing a COTS system. One state is in the process of building an in house system for financial management.. Four of six State CWSRF Software Survey responses indicated the state purchased a COTS system, one state built a system in-house, and one was identified as a hybrid, with modification of an existing software program another state is using. None of the states that built a software system in-house recommended this due to demands on staff and resources. A COTS system was recommended which helped inform DEQ to select this alternative.

Problem and Opportunity Definition

Current State

In 2018, Delaris LLC conducted a detailed business analysis to document the current state of CWSRF business processes from initiating an application to final payoff of a loan. Delaris reviewed application forms; developed business process maps involving project and financial data; conducted several analyses: a spreadsheet analysis, Access database analysis, and stakeholder analysis. Delaris employed a naming convention for 723 data fields in 36 spreadsheets based on a data warehouse style rule and found approximately 502 unique names for spreadsheet data fields. Delaris also created a glossary of terms used in the CWSRF program and a data dictionary of the application forms to use in developing future software requirements. They also developed a data dictionary. Below is a high level process map of the program with brief descriptions:

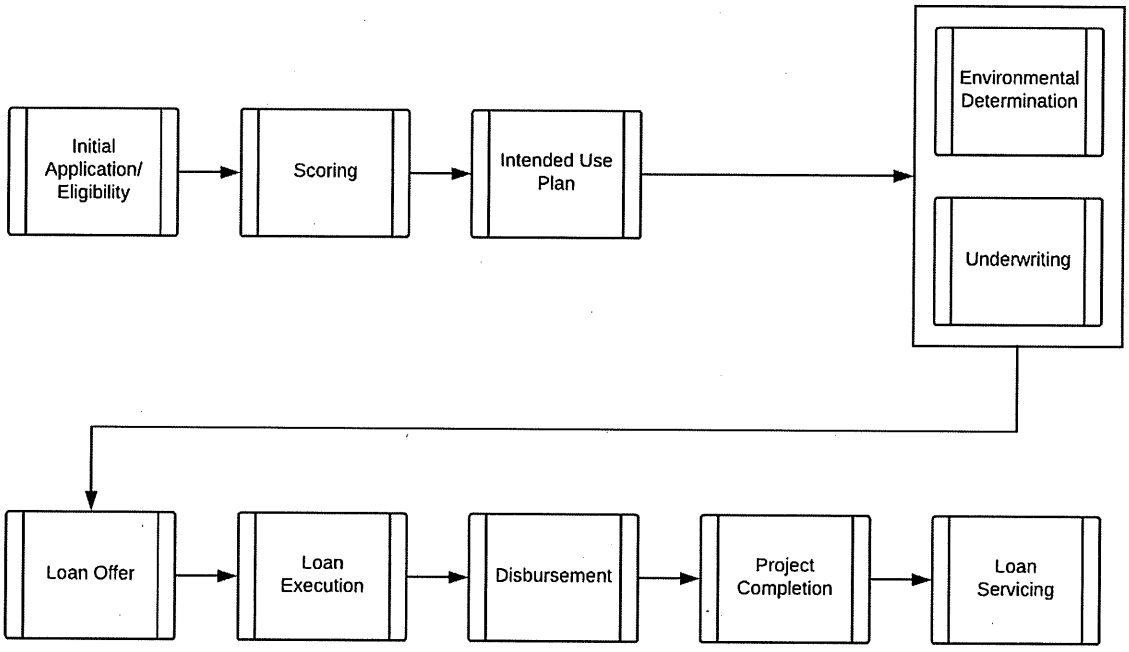


Figure 1. CWSRF Process Overview

Delaris divided CWSRF business into ten discreet processes, all of which pose risks or are hindered by manual processes:

1. Application

Applications are available online as fillable PDFs but submitted as paper. The completeness of the application and eligibility of the applicant and project must be done by hand.

2. Scoring

Scoring is currently recorded in an Excel spreadsheet by assigned regional staff, usually project officers. There are two scoring worksheets, one for planning loans and one for non-planning loans.

3. Intended Use Plan (IUP)

The IUP is updated and published three times per year. This document is governed by EPA and DEQ regulations and requires manually adapting application and project summary information in a Word

document turned into a PDF. The desired future state is to automate the process to save time and increase accuracy.

4. Environmental Determination

Environmental Determination and Underwriting segments do not have clear start points. These two segments can overlap and occur at the same time. Both must be completed before a loan offer can be made, which is done through manual paper processes.

5. Underwriting

Underwriting includes three sub-processes: Analysis, Repeat Borrower and Interim Loan Verification processes, all of which must be tracked on spreadsheets, e-mail and paper.

6. Loan Offer

The loan offer process includes collaboration between the Loan Specialist, the Project Officer and the Applicant. It is initiated by a "ready to proceed" notification and concludes with a loan offer accepted by the Applicant based on paper documents.

7. Loan Execution

The loan execution process is triggered by the accepted loan offer and culminates in a formal signed loan agreement based on paper documents.

8. Disbursement

Disbursements are processed on paper documents that are reviewed at least three times by regional and headquarters staff, hand delivered for management approval at headquarters, and hand delivered to financial services staff on a different floor at headquarters.

9. Project Completion

The project completion map incudes the activities of the Loan Specialist and regional staff using manual spreadsheets for project tracking and paper for filing permanent records.

10. Loan Servicing

The loan servicing segment includes all activities after loan repayment begins and other exceptions such as the need for a loan amendment that may arise earlier in the overall process. The process is managed based on paper documents.

For each of the 10 high level processes there are many detailed subprocesses also documented. Detailed process maps for the 10 segments and subprocesses, spreadsheet analysis and documents describing current state are available. The business analysis by Delaris also highlighted inefficiencies, risks and recommendations in proceeding with developing software requirements for a centralized information platform to automate business processes, improve efficiencies and program outcomes.

CWSRF Business Process Problems

In 2017, Northbridge Environmental Management Consultants conducted the Oregon CWSRF Program Management Study Report which identified several process challenges for the program. The report stated the current information management environment leaves DEQ staff shuffling a number of different data and tracking resources where many inconsistencies exist. Program staff spend thousands of hours to review and approve project planning, financial, and environmental review documentation and gather all of the required information for a CWSRF loan which could be streamlined with an automated centralized system.

The current system requires financial staff to enter information in too many places when only a single entry point should be required. The DataMart system, used by the external offices that DEQ interfaces

with, contains financial information that is not always congruent with the information contained in the internal accounting platforms currently used by the Financial Services Office and the loan specialist to manage the financial aspect of the CWSRF program. These include the SFMS Accounting System, Department of Administrative Services, Hyperion queries and approximately 20 separate spreadsheets and reports.

Programmatic documentation, which includes project applications, debt resolutions, financing agreements, plans and specifications, engineering reports, surveys, environmental reviews and assessments, environmental records of decision, project budgets, construction inspection reports, invoices and disbursement requests are scattered. There is no centralized, electronic repository that all DEQ staff can readily access across the regional offices and headquarters. Additional specific process challenges identified by business analysis for the program include:

- CWSRF program organization is hampered by geographical silos that contributes to an overall lack of transparency, inclusiveness and the tools to optimally support staff activities
- There are data security concerns based on the reliance on spreadsheets to house loan portfolio information. Spreadsheets lack the security protections afforded by databases, such as role-based access, separate access control, logging and auditable transactions.
- Loan data is managed manually by one staff member. When she is on leave, other DEQ staff and communities often have to wait for her return to get information needed for their work
- The spreadsheet analysis by Delaris LLC revealed that many of the same data fields are replicated, which is inefficient and prone to data entry errors
- SFMA transaction logs are printed out on PDF reports and then rekeyed into spreadsheets, increasing the possibility of data errors
- There is no automated support for loan application receipt, processing or scoring
- Physical document transportation and routing with excessive reviews and approvals

Gaps - CWSRF Process Improvements

As part of ongoing process improvements to address gaps and need for improvements, several aspects of the program are under revision. The business analysis by Delaris noted process improvements and recommended improvements to consider for developing software requirements.

Loan Applications

The loan applications have already been significantly improved. Not only have all applications gone from static PDF to the more user friendly fillable PDF format, they were also revised to help an applicant determine their eligibility. Questions were reworded and restyled to help users easily understand questions and how to respond. CWSRF staff is currently updating information for necessary supporting documentation.

Data

The review process clearly identified a large amount of data no longer in use. Of the spreadsheets still in use, there is no system of record for most data. It is reentered for each spreadsheet and/or report without any one being the authoritative source. If two spreadsheets with the same data differ, there is no easy way to determine the correct entry. DEQ staff is currently completing data cleansing as recommended.

Spreadsheets

Spreadsheets serve several functions including forms and reports. Delaris created data names for 1053 fields in five loan applications, 36 Excel workbooks and 17 Access tables. In the SRF 2003E Access database, which is used to manage financial and programmatic accounts and to produce EPA required reports, there are 15 reports and 26 tables no longer used. Delaris assigned an archive number for each spreadsheet and created data dictionary names that pinpoint duplicate instances of datum more accurately than the spreadsheet names to eliminate confusion in naming.

Reports

Delaris' business analysis review process helped eliminate fifteen reports in Access and identified which spreadsheets have a report component. A more detailed examination of external and internal reporting requirements is necessary before specifying new software reporting requirements. Currently the same piece of data is re-entered in many places to meet various reporting needs. Ideally in the new software, each piece of data will be recorded once and used in many reports and views.

Opportunities – Future State

The Northbridge report states: **DEQ would benefit from the implementation of a single shared electronic information sharing platform where project data, financials, and documents may be tracked, housed, accessed and updated seamlessly in a real-time environment**. Information sharing would become more cross-sectional, not only among the regional offices and headquarters, but also between other DEQ divisions that CWSRF program staff interface with to assist local communities.

A new information sharing platform would significantly increase overall program productivity by reducing repetitive and manually performed tasks through automation of programmatic and financial management activities. An effective information sharing platform will greatly reduce the number of physical hand-offs internally and across geographic locations, as well as the time required to effectuate revisions and edits to drafts and correspondence. All information related to any project would be in real-time and readily available to all regional offices and headquarters staff. A system like this can shepherd all aspects of a project from inception to completion, and do the same for the EPA capitalization grant lifecycle in a web-based environment.

Other benefits of adopting a system like this include, but are not limited to, the following:

- Track program funding sources and uses across state and federal fiscal years
- Track entire inventory of projects using discrete numeric identifiers and nomenclature. This can be used to paste directly into all document templates, such as loan agreements, letters/correspondence, financial reports and disbursement request forms to ensure continuity among all staff engaged in preparing or issuing documentation or correspondence to borrowers
- Use electronic project submittals and directly route to a document repository in the information sharing platform
- Track disbursement requests that have been received, disbursements paid and automatically update project budget in real-time status
- Electronic funds transfer capabilities allowing disbursements to be paid directly into borrowers' banking accounts

Additional opportunities to improve accessibility, efficiency, accountability and security include:

Accessibility

- **Information sharing:** A new system will improve capabilities to support staff and communities throughout the entire application and loan cycle. The business analysis highlighted the risk of the program's reliance on one loan specialist for managing financial data. The new system will increase access to data for all staff that will improve staff capacity to provide program support and improve the management of application and financial data.
- **Expand breadth and depth of outreach efforts:** Delaris LLC recommended a Customer Relations Management software as part of a comprehensive software system. CRM software specifically enhances communications with stakeholders and will complement project and financial management.
- **Configurable workflow support**: A comprehensive information system will guide users through the steps and documents needed to support application and loan processing and program specific processes.
- **System interface:** A new system will eliminate unnecessary data and redundancy to improve reporting and interface with other systems, including SFMA.
- **Multi-user capabilities:** Role-based security will allow more staff to access and manage data closer to the time and place where it occurs in the process flow. The Delaris business analysis included a stakeholder assessment that indicated at least eight stakeholder groups would have access to data, improving efficiency and security.
- **Better customer service:** A web portal for applicants and borrowers to view and submit information will increase the ease with which DEQ can provide services. Applicants will have access to their records and be able to run reports to satisfy their information needs.

Efficiency

- **Increase productivity:** Program staff will have more bandwidth to assist more communities, provide technical assistance to communities to address water pollution control needs and meet NPDES permit requirements.
- **Reports:** Standard reports and ad hoc reporting capabilities will reduce staff time needed to manually generate data used for program reporting, including legislative information requests and maintaining compliance with state and federal reporting requirements.
- **Business process support:** A new system will support an improved future state process. The CWSRF program is implementing process improvements for several functions of the program including applications, environmental review, disbursement, reporting and project pipeline development. This will help develop consistency in these processes and access to information for better coordination.
- **Improved business process efficiency:** The business analysis conducted by Delaris LLC mapped ten discrete processes and sub-processes. The new system will streamline all of these processes, reduce duplication, eliminate spreadsheets and reports that are no longer used, and

Accountability

- **Effectively manage operations/reduce errors**: A centralized automated system will lessen complexity, streamline processes, provide segregation of duties, reduce duplication and improve reporting.
- **Manage data used for federal reporting:** Compiling data for federal reporting requirements is currently time consuming and labor intensive. These include equivalency tracking, State Environmental Review Process, Single Audit Act, federal funding draws and transfers, and identifying borrowers, among others. An information system that specifically tracks data needed for federal reporting will reduce DEQ's efforts to meet these requirements.
- **Vendor supported solution:** A vendor supported system will mitigate the risks of obsolescence of internally developed systems because the vendor would be responsible for ongoing maintenance and upgrades.
- **Audit support:** A database solution will greatly ease the oversight reporting requirements for EPA and Oregon Secretary of State audits. Data fields needed for audits can be added, such as "update by" a date, and "update history". One of the primary purposes of our procurement is to improve reliability of financial data and reporting processes, which will make auditing more efficient and effective for DEQ and the State of Oregon.

Security

- **Security, centralization and standardization:** A centralized automated system will address security concerns by implementing measures including, but not limited to, role-based access, separate access control, logging and auditable transactions.
- **Reduce risk and regulatory exposure:** An automated system will simplify accounting reporting, regulatory compliance, auditing efforts, project tracking and loan servicing with technology controls.

The following table represents key activities regarding financial and reporting processes that could be improved by a software system including estimated time savings based on program staff experience:

CWSRF Financial and Reporting Processes – Estimated Time Savings by Software

CWSRF Process	Manual Activity	Time Saved Monthly	Annual Time Savings
Application Review	Reviewing for completeness, errors, eligibility, budget, scoring, data entry of the same information in more than a dozen locations	8 hours per month average (32 hours per application cycle three times per year)	96 hours
Intended Use Plan Loan Specialist time	Running separate numbers for every item	2 hours per month average (8 hours per IUP issuance three times per year)	24 hours
Intended Use Plan Program	Update all new numbers, project details, aggregate all	5 hours per month average	60 hours

Coordinator time	application details, ensure EPA compliance, validate loan application data, create new tables	(20 hours per IUP issuance three times per year)	
Loan Execution	Inputting loans and amendments to numerous systems	5 hours per month	60 hours
Disbursement	Travel time for docs between regions and HQ	160 hours per month 2 days (16 hours) per disbursement, average 10 disbursements per month,	1,920 hours
	Logging completed disbursements	8 hours per month	96 hours
Loan Servicing	Repayment reminders	5 hours per month	60 hours
	Logging repayments	8 hours per month	96 hours
	Transfer from one fiscal year to the next - update every spreadsheet and close out year end	2 hours per month	24 hours
	Producing amortizations and recording changes	3 hours per month	36 hours
Reporting	Legislative and Management	10 hours per month	120 hours
Accounting functions	Reconcile records to the state accounting system	16 hours per month	192 hours
	National Information Management System federal reporting gathering info from multitude of sources	1 hour per month	12 hours
Total		233 hours per month	2796 hours

A new centralized information software system as recommended by business analysts Northbridge Environmental Management Consultants and Delaris LLC will best address problems, opportunities, and gaps to improve accessibility, efficiency, accountability, and security for the CWSRF program at Oregon DEQ. Market research regarding state CWSRF software also emphasized how states use software to address challenges, particularly related to managing a multi-million dollar public finance program using spreadsheets and outdated reporting systems, and additional problems and opportunities regarding the Oregon CWSRF program as described in this section.

Alternatives Analysis

Constraints

This analysis is framed within the following constraints:

- Knowledge of the CWSRF financial operation resides primarily with one staff member, the loan specialist, who is likely to retire within the next two to three years
- DEQ doesn't have the IT staffing resources to develop this application in-house
- CWSRF business practices are subject to external audits
- Software must be able to integrate with accounting systems

Assumptions

In evaluating the alternatives for developing and implementing a solution:

- A sufficient number of vendors exist that will be able to deliver a solution that will meet the needs of the CWSRF program
- A COTS system will likely require configuration by the vendor
- Vendor support will be required to maintain the solution
- The CWSRF program has limited ability to adjust underlying statutes and regulations to align with the designed configuration capabilities of a COTS system. The COTS system should be able to meet program mandates
- The DEQ will procure a hosted solution.
- DEQ has the project management resources to oversee the procurement and implementation of a selected solution

Solution Requirements

A successful solution will meet the following high-level requirements:

Functional Requirements

- **Manage loan applicant/borrower data:** Possibly via online applications, such as base information: address, phone, fax, email, county, project officer, region including applicant/borrower demographic information, legislative districts, assigned loan/bond purchase numbers and amendments
- **Manage loan and project data:** Includes loan type, loan status (disbursing, repayment, etc.), reserve amount, interest rate, principal forgiveness eligibility, loan type (green infrastructure project, wastewater treatment, etc.), repository for electronic data files such as checklists, upload info for median household income, etc.
- **Manage application and project milestones/process data:** Includes priority list development, Intended Use Plan support, basin, sub-basin, watershed, facility location and identification, milestone tracking, engineering review, environmental determination, Federal Cross-Cutting

Authorities' compliance, inspections, project manager contacts, contract approvals and change orders, project spending forecasts, input fields for borrowers' financial statements, financial analyses including solvency ratios for borrowers

- **Manage program financial data:** Includes disbursement processing, roll ups/dashboard for total disbursed, total net disbursed, total type of funding (federal funds; bond funds, etc.) including memo fields, encumbrances/obligations, amortization schedule creation and management, terms (interest rate, including new amortization), billing and repayment processing, standard reporting, roll ups for total principal, interest, fees, federal funds, manage state match – track bond funds spending and track total match met, track bond repayments by borrower, track bond debt service payments made by program

- **Manage data used for federal reporting:** Includes equivalency tracking, State Environmental Review Process reporting, federal and other funding draws and transfers, identify borrowers (sub-recipients) for Single Audit Act compliance

- **CWSRF financial statements:** General ledger for program accounting and administrative costs. This will help with the state and federal audit reporting. State of Oregon Department of Revenue staff said a software program will greatly improve efficiency for information gathering and sharing to meet audit reporting requirements.

- **Web access for staff and applicants/borrowers:** To view their application/loan data and run reports

- **Role-based permissions**: System supports role-based access to functionality

- **Staff dashboard:** Notifications regarding upcoming critical activities such as first and final repayments, inspection due, reporting due both for borrowers and staff and estimated project completion

- **Interface capabilities:** Allows interface with State Financial Management Accounting system to improve financial data management for more efficient and effective program services

- **Configurable workflow support:** The steps and documents needed to support application and loan processing and program specific processes

- **Reports:** Standard reports and ad hoc reporting capabilities will help ensure the CWSRF program maintains compliance with state and federal reporting requirements

Nonfunctional Requirements

- System will align with the latest internet browser and user experience technologies.
- System and data security for Level I data and user authentication per Enterprise Security Office policies
- Flexibility to support new types of borrowers such as non-public entities
- Performance standards

    - Support for potentially hundreds of simultaneous transactions
    - Capacity to store millions of historic forms
    - System always available and reliable (99% uptime)
- Maintenance and backup
- Disaster recovery
- System requirements aligning with the records retention and data integrity/security standards set forth by EPA, DAS, ESO and DEQ
- Robust data platform that is scalable and modular, supporting all requirements with flexibility to expand with future requirements
- Configurable to support milestone tracking within the business process

Project Success Indicators

- The new system is operational at the end of the project
- The new system meets requirements defined in documentation and Business Case
- Consolidated report data is available from one location, which will reduce the time required to prepare for audits and produce external reports
- The time required to reconcile CWSRF data with SFMA data is reduced due to better data accuracy
- Borrowers have an easy and readily available means of accessing account information without calling the headquarters office
- The majority of CWSRF information requests from regional staff to headquarters staff can be answered with system generated reports or search tools
- CWSRF staff has a centralized electronic repository for program documentation
- Six months after implementation, the reports can be used for program management needs

Risks

The risks related to the success of the project are listed below and detailed in the Alternatives Analysis section of the business case:

- The sole CWSRF loan specialist will retire within three years
- Competition for internal resources related to core program work during the implementation of the project
- Inability to select a suitable vendor and commercial product
- Difficulty interfacing with current accounting systems
- Testing plans and resources cause project delays

- Funding availability issues
- Poor user acceptance

Alternatives Identification

DEQ examined and surveyed 15 states' CWSRF systems, including Business Oregon's system. Other states have either developed an application by utilizing internal resources or using third party application development contractors, or purchased a COTS product and configured it to meet their program needs. Most are using a COTS systems that needed configuration. Based on market research, no states recommended building an in-house system, so this is not included in the alternatives.

Option 1: Continue with the Status Quo

Continue with the current manual process of managing the CWSRF program information and financial needs using a combination of Excel spreadsheets and Access databases. This option would shift efforts to identifying process improvements without changing the program's information infrastructure. Process improvements to date have included updating application templates with an online fillable feature, establishing standard procedures for disbursement requests, and data cleansing spreadsheets, Access databases and field names.

Development of financial procedures are in progress, however the procedures will not address the use of outdated manual spreadsheets and cumbersome reporting systems to compile and process data for loans, reporting and audits. Documented procedures will ensure there is better consistency in loan processing and less variability.

Option 2: Procure a COTS Product

This option involves purchasing a COTS system. DEQ intends to procure a system that is configurable, but given other states' experience, we may require some customization to fully meet our needs. The objective is to leverage loan management technology with business processes and security controls that also support project tracking.

Alternatives Analysis

Option 1

Continuing with the current manual process with minor process improvements.

Option 2

DEQ proceeds with procurement of COTS for a centralized system and anticipates some configuration to meet CWSRF business needs, as recommended by business analysts and staff from the DEQ program and IT. Market research indicated there are several systems that states are using, including Tarigma, Enable, Enfotech and Northbridge. While some states have purchased these products, others have taken steps to modify software to better meet their program needs for financial and project processes and modernization.

Selection Criteria

DEQ identified the following criteria to help the agency assess and evaluate the different alternatives. Criteria were assigned a color coded numerical rating. Numerical ratings were based on the agency's assessment of alternatives against the overall requirements for the program.

ID	Criteria	Description
1	Impact	Program and technology will have the most successful implementation of the program in meeting the core requirements within the necessary timeframe
2	Cost	Program and technology will have the best cost with full performance
3	Risks	Program and technology will have low risk
4	Benefits	Program and technology will have a benefit to Oregonians and DEQ with regards to successful implementation and cost – both qualitative and quantitative benefits will be realized
5	Schedule	Program and technology will be implemented in the shortest implementation time that fully meets business needs
6	Maintainability	Program and technology will not be overly difficult or costly to maintain and can keep up with capacity, scaling to meet demand as warranted and provide expected performance for applicants
7	Security	Security for confidential data and information is in accord with state standards

Rating	Description
1	Barely meets criteria
2	Largely meets criteria
3	Meets criteria very well

An analysis of each criterion for each alternative is discussed below.

Alternatives Assessment

The following table outlines in more detail each alternative, providing approach-specific assumptions, benefits, risks and costs.

For IT and Development Costs, this is based on market research from states and other vendors who currently implement similar programs. Actual costs may differ.

Option 1 – Manual in-house process

Criteria	Description	Score
Impact	DEQ would continue with its existing manual process and determine if additional process improvements could be incorporated. Some improvements we envision: • Loan application is available on DEQ's website as a fillable form • Software such as SharePoint or Google Forms would be able to parse the online submission directly into data storage such as spreadsheets • Reduce redundancy and eliminate some spreadsheets	1

	• Remove reliance on Access database and consider development of a SQL database which supports change control	
Costs	Continued base budget for current staff Minor improvements would not provide a common portal for staff and loan recipients, so this alternative does not fully address the business need.	2
Risks	Continued risk using Access database and Excel spreadsheets, with redundant data and multiple users. The current situation is less than adequate.	1
Benefits	Little to no significant benefit with this approach	1
Schedule	DEQ would likely need to hire additional staff to assist with streamlining efforts so that no data is lost.	2
Maintainability	The current system continues to be vulnerable, especially where program tracking crosses over to finance division functions.	1
Security	As we cross train another staff to support manual loan tasks, we remain vulnerable to duplication, errors, and data integrity issues.	1
Total		9
Solution Rank		2

Option 2 – COTS purchase

Criteria	Description	Score
Impact	Leverage existing COTS product – proven technology, with configuration added only when required by program. This will provide a professional system for both staff and end-users, facilitating the overall loan management process and financial accountability	3
Costs	Cost estimates: Initial Program Costs: : • Vendor one-time costs: $1,260,000 DEQ staff costs $420,113 Costs assume a cloud-hosted solution. Ongoing annual costs: • Vendor license and maintenance costs: $75,000 Costs reflect expectations for significant program and finance department benefits.	3
Risks	Risks may include the following: • Vendor fails to fully understand DEQ's requirements • Vendor does not deliver solution acceptable to end-users and DEQ staff	3

	• DEQ fails to include all requirements and have them validated by the vendor • Technology changes so that the solution envisioned no longer meets current needs These risks are fairly standard for any technology project, and will be closely managed by the project manager, DEQ program leadership, and external QA.	
Benefits	Relies on proven solutions that other states have used for successful programs. Anticipated qualitative and quantitative benefits, including reduced errors, better financial integrity, reduced time for mandatory reporting, improved communication between borrowers, regional and headquarters staff.	3
Schedule	Anticipated schedule: From contract signing to operation: 10-18 months We plan to discuss a phased delivery approach with the vendor.	3
Maintainability	It is anticipated this will be a cloud-hosted solution. A cloud-hosted solution relieves DEQ of some responsibility for keeping pace with operating system updates, security patches and robust performance. Costs for annual maintenance are reflected above.	3
Security	Contract with vendor will have standard best practice security in place for web-facing portal	3
Total		21
Solution Rank		1

Summary of Alternatives Ranking

Alternative 1 – Scored low for almost all the criteria, due to its high risk, low benefits and low maintainability
Alternative 2 – Scored very high, based on its ability to meet criteria including cost, benefit, schedule and maintainability.

Conclusions and Recommendations

Conclusions

The CWSRF program seeks a COTS system to meet business needs due to the inefficiency and error prone nature of the current manual processes. The alternative of attempting minor upgrades to the status quo does not realize many benefits regarding program efficiency, and keeps the agency at risk of non-compliance with security considerations for finance data.

Recommendation

Based on research and analysis conducted, DEQ recommends a centralized information system to manage project and financial processes for the program and pursue Option 2, a purchased COTS system.

The project will allow the CWSRF program to move forward with much needed electronic centralization of data and modernization of the current processes.

Consequences of Failure to Act

Failure to act will perpetuate the current complex and inefficient process of having a single loan specialist near retirement use 36 spreadsheets to manage the CWSRF loan and project portfolio. The CWSRF program would be severely hindered in its efforts to improve business processes and potential customer service benefits would go unrealized. Security risks of managing a $750 million loan portfolio on spreadsheets would remain.

Appendix A – Oregon Revised Statutes (ORS) and Oregon Administrative Rule (OAR) citations for DEQ CWSRF program

ORS 468.020 – Rules and Standards (Oregon Environmental Quality Commission)

https://www.oregonlaws.org/ors/468.020

ORS 468.423 to 468.440 - Definitions

https://www.oregonlaws.org/ors/468.423

ORS 468.427 - Water Pollution Control Revolving Fund

https://www.oregonlaws.org/ors/468.423

Oregon Administrative Rules (OAR) citation for program

OAR Chapter 340, Division 54 Municipal Waste Water Treatment Works Construction Grants Program – Clean Water State Revolving Fund Program

https://secure.sos.state.or.us/oard/displayDivisionRules.action?selectedDivision=1471

Appendix B - Timeline with Milestones

CWSRF Information System Project Timeline

Milestone	Target Due Date
• High-Level Business Case approval	July 2019
○ Stage Gate 1 Approval	August 1, 2019
• Requirements Documentation	Sept-Oct 2019
○ Stage Gate 2 Approval	November 15, 2019
• QA vendor selected	August 2019
• Procurement (RFP released)	January 2020
• Vendor Evaluation	Q1 2020 2019
• Contract signed with Vendor	March 2020
• Vendor Project Plan	April 2020
• Initial system configuration delivery	Q2 2020
• Phased Development	Apr – Nov 2020
• Internal Communication	November 2020
• Public Communication	November 2020
• Soft Launch (possibly)	November 2020
• Production Release	November 2020

Appendix C - Costs - see separate spreadsheet

Appendix D – CWSRF Business Analysis References

Northbridge Environmental Management Consultants Documents

- Oregon CWSRF Program Management Study Phase I: Information Sharing Needs Analysis
- Process Optimization Drill for the Oregon Clean Water State Revolving Fund Program: A Strategy for Increasing Operational Efficiency, Maximizing Staffing Resources, and Improving Loan Demand
- Oregon CWSRF Program Management Study Report

Delaris LLC Documents

- CWSRF Business Analysis - Project Plan 20171121.pdf
- CWSRF Business Analysis - Requirements Management Plan 171121.docx
- CWSRF Business Analysis - Risk Management Plan 20171120.pdf
- CWSRF Business Analysis - Stakeholder Summary.pdf
- CWSRF Business Analysis - Completeness Determination (Phase 1 Work Products Review) 171129.pdf
- CWSRF Business Analysis - Process Maps Summary.pdf
- CWSRF Process Maps .vdx
- CWSRF Process Maps.pdf
- CWSRF Business Analysis - Application Forms Summary.pdf
- CWSRF Business Analysis - Spreadsheets In Use Summary.docx
- Spreadsheet Analysis - Data Review Workbook.xlsm
- CWSRF Business Analysis - Access DB Summary.pdf
- Access Database Analysis - Data Review Workbook.xlsm
- DataDictionary2.6.xlsx
- Glossary.xlsx
- Access Database Analysis - Data Destinations(11x17).pdf
- Access Database Analysis - Data Sources(11x17).pdf
- Spreadsheet Analysis - Data Destinations(11x17).pdf
- Spreadsheet Analysis - Data Sources(11x17).pdf
- Spreadsheet Analysis - Spreadsheets related to the Process Map.pdf
- Project Summary (report)

Appendix E – State CWSRF Software Survey Responses, April 2019

Respondent Information:

Respondent #1 is located in Boise, Idaho
Respondent #2 is located in Hyde Park, Massachusetts
Respondent #3 is located in Indianapolis, Indiana
Respondent #4 is located in Jefferson City, Missouri
Respondent #5 is located in Edmond, Oklahoma
Respondent #6 is located in Dover, Delaware

Section #1: Software System Background

Why did your state need a software system for the CWSRF program?

1. We are currently looking and we need a cradle to grave system to help us manage our projects. This includes meeting all the audit requirements, but to make sure that we can provide better service to our customers.
2. To be able to track SRF projects, physically and financially.
3. Better manage a growing portfolio of loans.
4. The system is necessary for project management and financial tracking.
5. Large number of loans, information sharing with team, tracking of loans and grants, reporting purposes, provide better customer service, easier more accurate form letter and Board document preparation.
6. Initiated for project management and loan servicing.

How did your program/agency justify the need for a software system?

1. I did research to show the need to the Department. I surveyed the different stakeholders in the Dept. and was able to clearly identify our issues. I was also able to clearly show the time and cost savings the system would be able to provide us.
2. Staff reduction due to early retirements. Due to EPA policies and requirements to administer the SRF program became more and more complex to manage manually.
3. Risk of error in multiple Excel spreadsheets.
4. No knowledge of the justification.
5. We were using Excel spreadsheets and experiencing errors, were unable to accurately track program information or provide ad hoc reports.
6. Required to replace legacy system to comply with state technology security requirements.

Did your agency develop the software system in-house or purchase the system, and how did you decide?

1. Our internal staff did not have the time and resources to build something. We had a tech company do research on our program and price out what it would cost to build something. We also did research on systems that other states were using. We have decided to move forward with a company that already has a system built for SRF program with some additional state specific requirements.
2. Software system was developed in-house. There were no off-the-shelf software that could handle all of our requirements.
3. Hybrid - worked with firm that created OH's software to modify for IN.
4. I believe that we purchased the system and then it was customized to meet our needs.

5. We purchased our software from Tarigma. After seeing a demonstration of their product, we felt it best suited out needs. It has since then grown to be even more robust than when we initially selected it.
6. Following an RFP, it was determined that a COTS system was most cost effective.

Section #2: Software System Description

What are some key features of the software system to support the CWSRF program?

1. Some cash flow modeling, gather EPA reporting info, able to help with invoicing process during construction, construction management, and loan repayment management.
2. Management of SRF Projects, Contracts, Contacts, Inspections, Loans, Accounting, Reporting, etc.
3. Loan Origination, disbursements, repayment and reporting
4. See the following responses for details.
5. Project tracking, accounting functions (including billing, creating am schedules, etc.), reports that are used on a daily basis.
6. Data collection, project/loan tracking, and reporting

Do you use the software program for financial management? If yes, briefly describe.

1. Hope to.
2. Creation of Project Regulatory Agreements, Accounts, Disbursements, Bonds, MBE/WBE, subsidies, etc.
3. Yes, reporting, cash flow modeling, accounting.
4. Yes. Our system tracks all grant and loan commitments. Tracks the project spending by contract line item. Amortization schedules for loan repayments are in the system. Tracks bond activity. Has a General Ledger. Posts all journal entries within the system. Generates financial statements for the annual report. Tracks funding sources like federal grants, state funds, bonds, etc.
5. Yes - mainly for project loan balances and billing.
6. Yes, the software tracks an SRF project from application, through construction, and into amortization.

Do you use the software program for program/project management? If yes, briefly describe.

1. Hope to.
2. Creation of IUPs, Rating of Projects, Tracking of funding requirements by Projects and by Contracts.
3. Not for project management, but for disbursement/contractor tracking
4. Yes. Tracks project applications. Tracks final project funding amount by loan or grant awards. Tracks construction activity by contract line items and change orders. Tracks inspections. Tracks audits, which are required to be submitted if the project is funded by a loan. Tracks projects by Clean Water and Drinking Water. Contains contact information.
5. Yes - it is used by our analysts for purposes of awarding the loan, our environmental specialists and engineers for technical purposes, and by the project manager for keeping track of the loan from inception to completion.
6. Yes, all phases of project management from application through construction completion are performed within the project module which is integrated with the loan servicing module.

What are the most desirable features of the software system?

1. Program management.
2. Database has Electronic Document tracking.
3. Enables single entry, limiting possibility of mistakes.
4. The accounting side of the system is essential to developing the annual reports and for annual audits.
5. Simplicity, support, functionality, flexibility, ability to add features as we require them.
6. Data collection, reporting, and loan servicing

What are the most challenging features of the software system?

1. Procurement. We have been in this process for 2 years. Hopefully this is the hardest part.
2. We are currently moving to a cloud based SQL server application so that all parties can access their data needs.
3. Incorporation into standard work flow and trust in the system.
4. Our system was built in the early 2000's and it's getting overloaded and we get errors often when generating reports. The system doesn't navigate well using the enter or tab key. It's requires a lot of mouse and clicking on radio boxes. The reports don't export to excel well, which is not useful when analyzing data. The system doesn't tell how much of a loan is still outstanding without manually calculating it.
5. Sharing the platform with others state's who manage their programs differently. It is rare that this affects us but from time to time it keeps us from making changes we'd like to make.
6. Capacity of small firm that developed the COTS for timely maintenance and trouble-shooting response.

Section #3: Software System Limitations and Customization

What are key limitations of the software system?

1. Respondent skipped this question.
2. We are working within the constraints of our IT security business rules and legacy systems.
3. Not observed.
4. Our system works very well for us, it's just getting out dated and overloaded.
5. Listed above as challenges.
6. Customization and developer capacity for ongoing service contract.

How much customization has been required, at what cost, and over what time period?

1. Respondent skipped this question.
2. The Massachusetts SRF application has been developed in house and refined constantly (sometimes weekly) for the past 18 years as needs arise.
3. Substantial over a two year period. Included in quoted cost.
4. I'm sure that the system was customized a great deal to meet our state's SRF needs. We have the ability to continue modifying the system as necessary to some degree. Cost unknown.
5. We have had the system for quite sometime now. It has evolved over that period of time substantially but hasn't required a lot of manpower and has been well worth the money spent.
6. Customization has been very limited although desired.

How much customization is still needed/desired and at what estimated cost?

1. Respondent skipped this question.
2. We are currently developing an in house cloud based SQL server application so that all parties can access their data needs through a web based secured portal. Legacy system is still in place as we transition.
3. Standard updates.
4. We don't need to customize our existing system, we are just in need of a new modern system. Cost unknown.
5. Only the customization that we can dream up and want to pay for.
6. Modest customization is still pending - cost are to be determined.

Section #4: Software System Maintenance

1. Vendor. Other states told us they spent around $500,000. We figure it will be more than this. Trying to budget higher in case.
2. In-house. There is no maintenance unless there is a change in operating procedures or regulations required by EPA.
3. Vendor.
4. In-house. Cost and time unknown.
5. Vendor. We have an annual maintenance contract with a base fee. We add to that any customization that we would like to request during the year.
6. Annual service contract for system maintenance is provided with capacity limitations for nominal cost.

Section #5: Software System Benefits

What are some key improvements as a result of implementing the software system?

1. Respondent skipped this question.
2. The SRF Group went from 50+ people down to less than 15 people with the same number of projects within a 15 year time span.
3. Streamlined processes and accuracy.
4. Accurate accounting and financial statements and a project tracking tool all in one.
5. Reporting, tracking, customer service, team collaboration, more accuracy in forms and letters.
6. Shared data, project and financial management for all.

Time saved? (be as specific as possible)

1. Respondent skipped this question.
2. Reporting to EPA and electronic document retrieval for audits.
3. Yes.
4. Unknown.
5. Hours, hours, and hours of time have been saved by utilizing this program. I can't even put a number to it.
6. Little to no time savings has been gained; however, prior system did not include an integrated project management module and was not compliant with state technology security requirements.

Overall reduced costs? (be as specific as possible)

1. Respondent skipped this question.
2. Paper reduction. We had a significant reduction of filing cabinets therefore floor rental space was reduced.
3. In employee time, yes.
4. Unknown.
5. Time is money.
6. After initial acquisition cost, the annual maintenance costs are neutral.

Improved program outcomes? (be as specific as possible)

1. Respondent skipped this question.
2. Data consistency and communications between groups.
3. Yes.
4. Unknown.
5. Please see above.
6. Data accuracy and collaboration between project engineers and financial staff were the most significant outcomes.

Section #6: Lessons Learned

What worked well in the software development/implementation process?

1. Respondent skipped this question.
2. Definition of Terms/Language in documents needs to be clearly defined between groups.
3. Respondent skipped this question.
4. Unknown.
5. Tom Chamberlain, the man behind the machine, does an amazing job of ensuring to the best of his ability that any development of the system, as well as the initial implementation, is accurate and as painless as possible.
6. Software implementation was less than acceptable.

What would you have done differently in the software development/implementation process?

1. Respondent skipped this question.
2. With constant advancement of technology and communications clearly define initial goal, long term goal and how to propose to get there.
3. Respondent skipped this question.
4. N/A
5. Nothing.
6. Data validation, time to implement, and change management would be deployed differently if/when repeated.

Appendix F – State Resources

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Business Case for

DEQ Environmental Data Management System

Department of Environmental Quality

Date: February 2019

Version: 6

Business Case – Authorizing Signatures

Version Control		
Version	**Change Description / Author**	**Date**
1	Stage Gate 1, Clint Bollinger	01/14/17
2	Stage Gate 2, Angel Gillette	02/09/18
3	Stage Gate 3, Angel Gillette & Krysta Storer	11/05/18
Internal Agency Review		
Name	**Title/Position/Role**	**Date**
Richard Whitman	DEQ Director / Sponsor	02/01/18
Scott Brewen	DEQ Admin / Previous Business Owner	02/01/18
Richard Whitman	DEQ Director / Sponsor	
Travis Luckey	DEQ CIO / Business Owner	
External Review		
Name	**Title/Position/Role**	**Date**
Darrell Landrum	OSCIO Senior IT Portfolio Manager	02/09/18
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Approving Authorities (include sponsor)		
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The person signing this section is attesting to reviewing and approving the business case as proposed.

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1 Executive Summary

The Environmental Data Management System (EDMS) project follows the state's Office of the State Chief Information Officer (OSCIO) Stage Gate Process. The Oregon Department of Environmental Quality (DEQ) created a high-level business case and received Stage Gate 1 approval from OSCIO in February of 2017. Since then, business analysis for water quality, solid waste, and air quality permitting has been performed. DEQ created a more detailed Business Case and a high-level Project Management Plan and received Stage Gate 2 approval from OSCIO in February of 2018. On August 8, 2018, after DEQ finished the Solution Requirements for the core business processes, the agency released the request for proposal (RFP) for the EDMS software solution. In November of 2018, and in coordination with OR DAS Procurement services, DEQ issued a Notice of Intent to Award to the chosen EDMS vendor. DEQ plans to receive Stage Gate 3 approval from the OSCIO in February of 2019. Immediately following that milestone, DEQ will execute the contract with the chosen EDMS vendor and begin the project implementation of the new system.

The EDMS scope, at a high level, includes a core system implementation for DEQ permitting processes with a scalable foundation for the future. The EDMS project scope includes supporting regulated service (permit, certification, and license) processes across the agency. The scope includes:

- Enterprise regulated service (permit, certification, and license) administration including supporting business processes, data and systems that support all aspects of defined regulated services, including applications, authoring, issuance, administration, compliance, and enforcement.
    - Data management including access to legacy/historic data
    - Document management integration including access to legacy/historic documents
    - DEQ staff portal for use by DEQ users to manage regulated services
    - Workflow to match regulated service processes from application, authoring, issuance, administration, compliance, and enforcement
    - Online portal for regulated community to support permitting functions
    - Online public portal

The EDMS project scope is defined by the scope baseline in Section 5: Scope Management Plan of the EDMS Project Management Plan. Any additional scope to the project and system functionality not defined in the scope baseline, will be implemented once the core system and business functionality has been proven successful and the stage gate process is complete. After the core functionality is successfully in place, DEQ will evaluate additional functionality based on business value, complexity, and effort to determine what additional items will be implemented. If there is additional functionality to implement after project completion, it will be considered out of the scope of this project and will be initiated as another project or projects.

The EDMS project is scheduled to kick-off with the chosen EDMS software vendor, enfoTech in March of 2019. The EDMS system implementation, including the above scope, will take approximately two years and go-live in December of 2020. EDMS project cost through the end date of Dec. 31, 2020 is approximately $9.3Mil.

EDMS total cost of ownership over a ten year period starting in 2019 is estimated to be approximately $17.8 million. This cost includes staff, software licensing, software yearly maintenance and support, SaaS, hosting, cloud services, vendor information gathering, solution configuration, Department of Justice (DOJ) service costs, Department of Administrative Services (DAS) costs, independent quality assurance costs, and business analysis service costs.

More detailed scope, schedule, and budget information can be found in EDMS Project Management Plan. This is a separate document to this EDMS Project Charter, however, it is accessible by DEQ staff and posted in the Project Folder here. OSCIO and the LFO can access these project documents in the State's Project Portfolio Management (PPM) tool.

This business case includes the EDMS project purpose, background, problem statement, and opportunity statement. It also includes previous Stage Gate research and documentation regarding three alternatives for procuring, implementing, operating, and maintaining a new EDMS for DEQ..

The EDMS project has three main project management documents: this Business Case document, the EDMS Project Charter, and an EDMS Project Management Plan. The EDMS Project Management Plan includes the following sub-plans and may be referenced throughout this document:

- Governance, Oversight, and Accountability Plan
- Organizational Change & Communications Plan
- Change Management Plan
- Scope Management Plan
- Budget Management Plan
- Schedule Management Plan
- Staffing Management Plan
- Quality Management Plan
- Procurement Management Plan
- Risk Management Plan
- Initial Risk Assessment

Documents that are part of the EDMS project but are stand alone because they are executed contracts or OSCIO forms are the following:

- Executed Contract & Statement of Work with the QA vendor, Public Knowledge: DASPS-1557-18.docx.
- Executed Contract & Statement of Work with the EDMS vendor, enfoTech: DASPS-1718-18.docx.
- EDMS Cloud Policy Form

1.1 Agency Strategic Alignment

The EDMS directly support DEQ's strategic goals.

1.1.1 Strategic Goals: December 2015

In December of 2015, former DEQ Director Dick Pedersen released a memo detailing the following agency-wide goals. Some of the goals that support the EDMS project are called out in objectives, such as "consistent and effective programs to meet customer needs," "agency outcomes are met," and in line with the goal of providing "easy access to information and services" with an objective of "high quality information and services readily accessible." Below are excerpts of those goals:

- Efficiently and responsibly meet environmental standards and emerging needs
    - Objective: Core programs are resourced appropriately
    - Objective: Consistent and effective programs to meet customer needs
    - Objective: Productive evaluation and prioritization of emerging needs
- Sustain a diverse, outcome-oriented workforce and culture
    - Objective: An engaged, energized and diverse workforce is able to fulfill DEQ's mission
    - Objective: A culture of strategic thinking and continuous improvement is supported
    - Objective: Agency outcomes are met
- Provide easy access to information and services
    - Objective: High quality information and services are readily accessible
    - Objective: DEQ's processes meet customer needs
- Maintain informed and engaged relationships with tribes and Oregon's communities
    - Objective: Collaborative, productive relationships with partners and stakeholders
    - Objective: Proactive engagement with individuals and communities where they live, work, and play

1.1.2 Strategic Goals: April 2017

In April of 2017, Director Richard Whitman published a high-level summary of his vision for DEQ. The draft includes eight key goals, and the need for an EDMS system is directly reflected in:

- Key Goal 5: "Modernize and improve business processes and data management (EDMS)." The document is posted on the Environmental Quality Commission (EQC) web page[1]. An audio of the presentation to the EQC is also available[2].

1.1.3 IRM Strategic Plan

In March 2018, the DEQ 2018-2021 Information Resource Management (IRM) Strategic Plan was developed in support of the DEQ Strategic Plan and Natural Resource policy area IRM Plan. The plan describes the IT current state environment and strategic goals, objectives, and outcomes to improve enterprise IT alignment within the agency. The IRM Strategic Plan is a three-year forward-looking

[1] https://www.oregon.gov/deq/about-us/eqc/Documents/20170419ItemB_Slides.pdf
[2] http://www.oregon.gov/deq/about-us/eqc/Audio/041917ItemBDirectorsVision.mp3

approach to advance the use of IT resources to support the mission, goals, and objectives of DEQ and the Governor's policy area.

The IRM focuses on four common strategic goals and associated objectives to provide agency technology guidance and alignment across the Governor's Responsible Environmental Stewardship Focus area. The EDMS project directly correlates to the first strategic goal:

- Strategic Goal 1 - "Provide stakeholders with valuable IT systems and insights" Integrating high quality information and IT solutions for excellent service delivery.

1.1.4 EDMS Steering Committee Strategic Objectives & Goals

The EDMS Steering Committee has begun to determine the overall EDMS Strategic Objectives which will also help define EDMS opportunities. The current EDMS Strategic Objectives are as follows:

- EDMS is a system that helps us efficiently and responsibly meet environmental standards.
- EDMS is a system that serves as a unifying platform to support staff in meeting our service objectives.
- EDMS is a system that helps provide easy access to information for all users, including diverse and under-represented populations.
- EDMS will reduce manual processes.
- EDMS is a system that facilitates sustaining informed and engaged relationships with tribes and Oregon's communities.
- EDMS is a system that reflects and supports strong, effective internal business practices for our core functions, for instance permitting and invoicing.
- EDMS is a system that reflects centralization, standardization, and sustainability of IT resources.

1.2 Office of the Governor Orders

This project supports the Office of the Governor Executive Order 09-10 regarding "Regulatory Streamlining" by creating a single portal whereby electronic reporting to DEQ will be easily facilitated, allowing multiple programs and divisions to receive reports and documentation (official records) through the same process, and using the same infrastructure.

The EDMS project supports the Office of the Governor Executive Order 06-02 regarding "Sustainability for the 21st Century" by reducing (with the eventual goal of eliminating) paper report and document submittals by regulated entities. Some reports include more than 100 pages of information, and sometimes multiple copies are required.

This project is in alignment with the Governor's Responsible Environmental Stewardship priority:

> "Oregon's natural environment is not only beautiful, it is essential to our economy and quality of life. When Oregon's environment is healthy and strong, so is our collective future."

This project would also prepare DEQ for implementation of new rules proposed by the governor as part of the Cleaner Air Oregon plan by establishing an efficient framework for environmental permitting and reporting. The EDMS could easily be enhanced to support new requirements, rather than trying to expand environmental regulations while still relying on dated systems and inefficient processes.

1.3 Mandates Supported

The EDMS project also helps DEQ to conform to several environmental mandates:

- Reporting
  - 40 CFR 3 Cross-Media Electronic Reporting Rule (CROMERR)
- Air Quality: Clean Air Act
  - 40 CFR 70:71 State/Federal Operating Permit Programs
  - 40 CFR 60 (NSPS) Standards of Performance for New Stationary Sources
- Water Quality: Clean Water Act (CWA)
  - 40 CFR 122 NPDES
  - 40 CFR 127 NPDES Electronic Reporting
- Land Quality: Resource Conservation and Recovery Act, 42 U.S.C. 6901 et seq. (1976)
  - 40 CFR 270 - EPA Administered Hazardous Waste Permit Programs

1.4 Enterprise Information Resource Management Strategy

The EDMS project aligns with the Enterprise Information Resource Management Strategy (EIRMS) in the following ways: (a) it is an enterprise-oriented, standards-based environmental information gathering system meeting EPA national standards for the acceptance of electronic records; (b) it supports agency priority work by integrating with DEQ's new electronic records management system; (c) it delivers an agency wide portal service that supports the compliance and business requirements of multiple programs within DEQ; (d) it improves employee access to electronic information by enabling collection of electronic data which now requires significant staff time to transcribe from hard copy reports; (e) it supports increased information accuracy by eliminating processing errors associated with hard copy data transcription; and (f) it supports greater information mobility and records access, as the ability to review records will be based on accessibility to the agency computers instead of proximity to the correct file cabinet.

1.5 OSCIO Technology Reference Model Framework

The future-state analysis of the EDMS business and technical systems uses the Technology Reference Model as a guiding reference for the model framework and associated requirements, as outlined in the OSCIO.[3]

1.6 Federal Cloud Computing Strategy

If the agency moves its IT portfolio to the cloud via SaaS, it will take into careful consideration the federal structured framework and strategic method and approach to cloud migration of its systems.[4]

1.7 Value to Customer

DEQ issues approximately 16,700 water, land, and air quality permits, operating certificates, and licenses to municipalities, service providers, businesses, industrial facilities/sources, and even some

[3] Oregon Office of the State Chief Information Officer, "Technology Reference Model Framework - High Level Overview" (January 3, 2017).
[4] https://www.dhs.gov/sites/default/files/publications/digital-strategy/federal-cloud-computing-strategy.pdf

homes that fall under certain codes. DEQ also fields an average of 450 records requests per month. There will be approximately 400 DEQ users of the EDMS system.

The EDMS solution has the following benefits:

- Process Improvements including but not limited to: staff utilization; standardize and streamline processes and business process improvement; support for e-commerce; reduced processing times; improved internal controls; achieve policy objectives; and a more stable IT environment.
- New or Enhanced Services including: customer support, including e-commerce; access to information; reduced paper-based dependency; and reduced postal dependency.
- Increase Public/Stakeholder Satisfaction by: legislative or regulatory compliance; more timely information; and streamlined processes.
- Decrease the time it takes to issue renewals of individual federally-based air and water permits.
- Decrease the backlog of permit renewals.

1.8 Leverage Potential

The EDMS project is an enterprise level project and will provide services to the air, land, and water programs across the agency. There is medium potential that the EDMS software services may be leveraged by other external state agencies with an additional special procurement working through the Department of Administrative Services, Procurement. DOGAMI and State Lands are currently looking at e-permitting solution options.

1.9 Risk

The lack of an enterprise EDMS places the State and regulated communities at medium risk for further increasing backlogs of regulated services. Doing nothing to equip the agency to face existing mission-critical problems, to protect against the risk of noncompliance, and to plan for the changing requirements beyond today's capabilities, as current systems become increasingly outdated, will increase the risk to DEQ over time. Risks include the following:

- Continued risk of legacy system resources, and very high levels of general risk associated with aging systems
- Elevated costs due to high levels of resources needed to support current and redundant systems and processes, compounded by low staff levels
- Difficult and time-consuming modifications, which are needed to code in response to federal changes
- Increased potential for compliance issues, e.g., NPDES.
- Significant possibility of system failure as support staff retire from state service
- Use of shadow systems, which creates a high risk of inadvertent disclosure of confidential employee information and contributes to potential compliance issues through inconsistent processes

- Lost opportunity to use today's advanced technologies to establish a base for future growth, and reap subsidiary efficiencies from other processes relying on environmental data/information
- Increased likelihood of higher implementation costs if a replacement solution is delayed

More detailed risk information can be found in EDMS Project Management Plan. This is a separate document to this EDMS Project Business Case, however, it is accessible by DEQ staff and posted in the Project Folder here. OSCIO and the LFO can access these project documents in the State's Project Portfolio Management (PPM) tool.

1.10 Financial: Return on Investment / Cost Avoidance

Although implementation of an EDMS solution will address many critical problems, there is not currently an immediate expectation of positive cash flows. The solution is assumed to be an additional cost for the first two biennia. Cashflow in regard to the alternatives analysis is described in detail in Section 6.3. To see project budget information, see the Section 6 of the Project Management Plan.

Investment in an environmental data management system (EDMS) will meet DEQ's need for a shared technical platform for data management and business process management across the agency. A modern, integrated system will streamline data sharing and workflows and increase staff productivity. As a result, DEQ could more easily meet regulations, decrease permit backlogs and the time it takes to create permits, and provide quicker and more meaningful communication with external stakeholders. DEQ staff will decrease overhead cost by supporting one consolidated system versus the over 100 currently supported systems.

1.11 Conclusions

DEQ manages environmental data with antiquated and inefficient systems, and as a result, staff experience numerous problems completing some of the agency's core business functions, including those related to permitting, public data requests, and federally mandated data exchange.

As demands on DEQ have increased, agency-wide and program-specific IT systems have not kept pace nor been able to leverage technology advances now available. These challenges have resulted in a backlog of permits awaiting issuance, modification, or renewal, as well as DEQ non-compliance with federal electronic reporting requirements.

A modern EDMS solution that allows all divisions to efficiently complete tasks and share meaningful data (both internally and with external partners) is vital to DEQ's continued success. Analyses completed in 2017 for each division at DEQ (water, land, and air) documented current business needs and existing issues and duplicate steps in business processes using available systems. Common concerns emerged among the three program areas, including difficulties in data discovery and reporting and inability to accept payments, most permit applications, or most compliance reporting online.

Implementation of a scalable EDMS will allow DEQ to fully meet known and future business needs, streamline business processes, and enhance communication between all DEQ programs. Eliminating paper-based processes will address environmental and storage concerns created by requiring paper

documentation. Online tools will streamline business processes and eliminate the need for DEQ staff to manually re-enter data provided by the regulated community.

Increased efficiency will result in improved service to the public and the regulated community, including decreasing permit backlogs, decreasing amount of time required to administer each permit, and providing consistent and complete data to the public. With less need for resources devoted to current inefficient processes and workarounds, more resources will be available for the core work of DEQ, which is to protect public and environmental health and establish the conditions under which facilities or individuals may operate.

The agency is already seeing significant changes, as observed throughout the business analysis efforts completed in 2017 - 2018. DEQ staff have recently retired and vacant positions are unfilled, meaning remaining staff are taking on additional duties. Now is the time to complete the EDMS project to effectively develop a more modern and efficient system. The resulting EDMS will better meet staff needs and allow the entire agency to work more effectively. Standardizing and integrating processes in the EDMS will aid succession planning and continuity of operations in the wake of future staff retirements. The resulting benefits, including better permit enforcement, environmental reporting, federal compliance, and public transparency, will allow DEQ to better fulfill its mission.

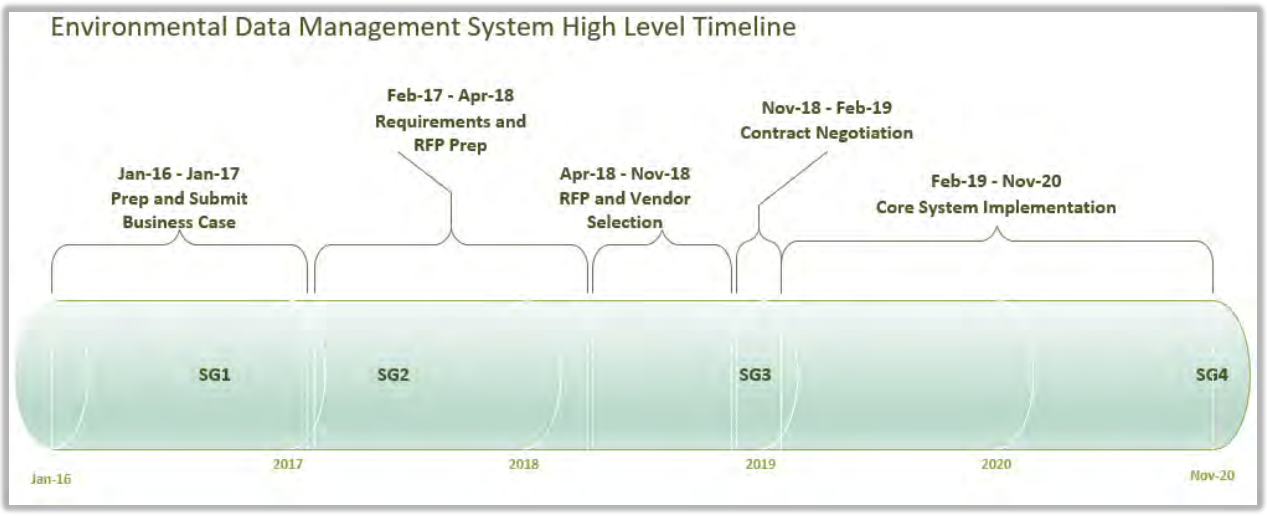
1.12 Recommendations

In the alternatives analysis, the SaaS delivery model was estimated to be lower in cost and scored higher overall than the on-premises model. Transferring to an enterprise COTS system will require a meaningful shift in how the agency approaches business operations for this new IT environment. The agency previously approached its IT software portfolio as an investment in a collection of locally built, owned, and managed systems. Now the agency should evaluate and govern agency-wide systems or services that support employee productivity, improve data consistency, reduce operational complexity, and increase internal controls through standardization and automation of business processes.

1.12.1 Implementation Strategy, Timeline, and Budget

To minimize risk, the EDMS project will be completed in separate stages that must be reviewed and approved by OSCIO. Stage Gates 3 through 4 will cover the Core System Implementation of a COTS EDMS solution, which will include specific functionality needed by DEQ and build a scalable foundation for future phases. This will shorten the timeframe for achieving stage gate operational and maintenance status. After the core functionality is successfully in place, DEQ will evaluate additional modules based on business value, complexity, and effort to determine phasing. This additional implementation after the core system implementation is outside of the current project scope. For more information regarding project scope see Section 5: Scope Baseline of the Project Management Plan.

The following high-level timeline shows the stages of the initial phase of core system implementation.



As DEQ completes the project in phases and implements the core business process functions by program area, the EDMS Steering Committee will guide the solution. Due to the size and complexity of this project, the agency has been active in forming comprehensive governance plan, for more information see Section 2: Governance, Oversight & Accountability Plan in the EDMS Project Management Plan.

DEQ engaged DAS Procurement in early 2018 to solicit a Quality Assurance (QA) vendor to assist DEQ with the EDMS project. The QA vendor was brought on board in June of 2018. One of the first responsibilities the QA vendor had was to assist in reviewing the project's RFP prior to posting. DEQ also anticipates resourcing for long-term operational support, maintenance, and enhancement of the system, which is anticipated to last for the lifetime of the EDMS. Maintenance includes vendor assistance and system upgrades (fixes and enhancements). It will require an agency governance team to oversee potential future iterations of EDMS (development, testing and implementation) and adherence to business process standards.

DEQ will also periodically review the current project cost, scope, and schedule against the estimated project cost, scope, and schedule for that point in time. In addition to the periodic review of the project status, the EDMS Business Case will be periodically reviewed to make sure the project is in alignment with the overall EDMS strategic goals and general direction. The EDMS Steering Committee, which includes the EDMS Executive Sponsor, will verify project actions are in alignment with both the overall EDMS strategic goals and the EDMS Business Case. For more information regarding project management processes, please see the EDMS Project Management Plan.

1.13 Consequences of the Failure to Act

Failure to act on this project would deny DEQ the benefits of a modern EDMS solution, leaving the agency with systems that are siloed, aging, and difficult to maintain. All issues, inefficiencies, and duplicate steps identified during 2017 - 2018 program business analyses would continue to hinder productivity and frustrate DEQ staff. A continuation of the current state would perpetuate permitting backlogs and non-compliance with federal reporting requirements. Some programs would be at increased risk of decreased federal funding if non-compliance issues are not resolved. Continuation of

the status quo would also encourage further development of inefficient workarounds as DEQ staff develop their own ways to get work done. Lack of a DEQ-wide shared platform would continue to prevent cross-program communication and knowledge sharing.

Failure to pursue an EDMS solution would also deny the agency the opportunity to reap additional efficiencies in other business processes that employ environmental data, as well the chance to modernize the IT environment to support future efforts. A delayed decision will result in accrued technical debt and leave DEQ at risk of increased cost for any solution.

By choosing to pursue the EDMS project, state managers and executives are responding as good stewards of the public trust to address the increasingly urgent need for a modern system that will allow DEQ to efficiently and transparently carry out its mission of environmental stewardship.

2 Purpose and Background

2.1 EDMS Overview

Environmental data is mission critical at DEQ. Ensuring the overall quality of life in Oregon is supported by a healthy, productive, and beautiful environment requires up-to-date and accurate environmental data and functional and efficient management systems.

However, there has been, and continues to be, a critical need to update key IT systems at DEQ. The agency's current portfolio of environmental data systems does not meet many of DEQ's current and emerging business and technical needs. Some of the most urgent issues and needs regarding the current state include the following:

- Systems are aging and increasingly difficult to use and maintain. Several mission-critical IT systems at DEQ are 15 years old or older and are considered technically obsolete. They are no longer supported by hardware and software vendors, making maintenance more expensive, as well as an increased security risk.
- Systems are siloed. Core permitting, invoicing, and environmental data-capture systems were each created to serve the different program needs of the water quality, air quality, and land quality programs and do not provide needed cross-program integrations. This makes needed data sharing difficult or impossible. Dozens of separate systems must be maintained, which has also proven to be time consuming and costly.
- Lack of integrated, standardized technology across the many systems has led in some cases to duplicate data entry and laborious data transfers to produce mandated state and federal reports and data exchange. The activity of reporting to internal and external stakeholders is time consuming for the agency when it could be streamlined and more automated. Currently, reporting is manual. The new EDMS solution will provide the ability for automated report creation. The new EDMS solution will provide project metrics for tracking such as the number of reports generated.

- In response to systems that do not meet agency needs, staff have developed workarounds in the form of smaller Microsoft Access databases, Excel spreadsheets, and Word documents, which contribute to the siloed and unstandardized nature of the systems. In some cases, confusion surrounding the systems creates additional business and workflow issues.
- Current systems will not support the addition of electronic invoicing and payment, which has been identified as a key future need.
- As DEQ's staff size has decreased in recent years, inefficient systems create additional work for current staff. Today's more efficient systems streamline workflows and lessen workload stress caused by fewer filled positions.
- Inefficient systems have also contributed to slower permitting work and a significant backlog in permit renewals at DEQ. The state in recent years recommends that DEQ work to improve its permitting processes to address permit backlogs.
- Lack of a unified system and system limitations have contributed to DEQ's compliance issues with federal mandates for electronic reporting, and systems will not easily accommodate new federal electronic reporting regulations, such as a new set of the EPA's E-Reporting rules scheduled to take effect in 2020[5].

These and other factors (detailed in the following section 2.2, "EDMS Background," and section 3, "Problem or Opportunity Definition") create a host of hurdles and inefficiencies for the agency as it works to meet the needs and requirements of many business areas in which environmental data services play a role. These problems also hinder important permitting activities and engagement with the public, regulated community, state and federal partners, and others who interact with the agency or rely on its data and information.

The idea of modernizing DEQ's core environmental data systems has been a steady process of careful analysis and planning. In anticipation, DEQ has been coordinating closely with the Oregon Department of Administrative Services (DAS), Office of the State Chief Information Officer (OSCIO), Enterprise Security Office (ESO), and Department of Justice (DOJ). The agency has set the groundwork needed to move the project into the next stage toward the end goal of a new, modern EDMS. This research and preparation is covered in detail in the following sections.

2.2 EDMS Background

A strong business driver behind an EDMS solution is to help DEQ continue to provide and improve upon the vital services and protections for the health and well-being of Oregon's citizens and environment, which include:

- Monitoring environmental conditions;
- Promoting programs to ensure that Oregon's air, water, and land are restored and protected;
- Responding to environmental emergencies;

[5] As stated in the EPA Rule Phase 2: https://www.epa.gov/sites/production/files/2015-09/documents/finalnpdeselectronicreportingrulefactsheet.pdf.

- Working with regulated entities to ensure compliance with environmental laws using a combination of regulatory tools, technical assistance tools, and enforcement; and
- Honoring agreements with the US Environmental Protection Agency (EPA) to regulate in support of the Resource Conservation and Recovery Act, the Clean Air Act, the Clean Water Act, and the Comprehensive Environmental Response and Compensation and Liability Act (or Superfund).

In addition to supporting these core services and functions, a new EDMS will focus squarely on the agency's core work of issuing water, air, and land quality permits, operating certificates, and licenses to municipalities, service providers, businesses, and industrial facilities.

DEQ regulates approximately 16,700 permittees, licensees, and certificate holders. Each permit, certificate, and license varies in its requirements and complexity. DEQ issues permits for discharges into water, emissions into air, and disposal of waste; issues licenses to professionals including asbestos abatement contractors, onsite septic system installers, and underground storage tank workers; and certifies wastewater system operations. Entities vary in size and scope, from small businesses to large industrial facilities and publicly traded companies. In addition to businesses, there are regulated open burning permits and permits for homeowners with onsite septic systems, wood stoves, or asbestos.

DEQ invoices regulated entities to collect fees associated with permits and authorized activities. DEQ has varying terms and conditions for the issuance and remittance of these invoices, though all invoices are issued using a paper bill via mail. The agency receives payment by check or direct cash payment made in person at one of DEQ's offices (since DEQ currently has limited means for receiving payments electronically).

Many of the permits require regulated entities to report on specific activities and pollutants. Timing for reporting requirements ranges from daily to annually, depending on the permit. Complexity ranges from a brief narrative to large amounts of technical data. Reports vary in format, but are mainly paper submissions. In addition to permitting, the environmental data are used to develop ambient and site-specific characteristics that support the permitting programs (e.g., discharge monitoring reports or DMRs).

DEQ also performs inspections to ensure that regulated entities are complying with requirements of the associated permit(s). The inspections require planning and coordination to ensure that the work can be conducted in a thorough and thoughtful manner and to ensure that DEQ is fulfilling the requirements of partnership agreements in place with the EPA. Approximately 2,000 inspections are conducted across the state each year.

DEQ uses many business systems of varying size to support its water, air, and land programs. However, these environmental data systems are together failing to satisfy a majority of DEQ's business and technical needs and create problems themselves due to issues with functionality, reliability, or data integrity.

2.2.1 EDMS Research

The originating business case for an enterprise system approach began as a response to the EPA's Cross-Media Electronic Reporting Rule (CROMERR). DEQ contracted a vendor in 2014 to bring the agency into compliance with the then-new guidelines. As part of the research for that project, DEQ explored

whether it was feasible to expand the project to include additional business processes beyond electronic reporting in order to address wider issues with agency systems.

After this exploratory phase, the agency decided to broaden the focus of the original CROMERR project and pursue a larger-scale effort. This new project incorporated business needs from the original CROMERR project while seeking out enterprise solutions to meet additional needs and mandates that would soon be required, such as electronic reporting for water permits and electronic manifest generation for hazardous waste. This is when the EDMS project as it is currently known began.

DEQ began formally researching commercial solutions available for an EDMS suite in early 2015. The EDMS Research Project Team, which was convened by DEQ's IT steering committee, DEQ Advisory Information Technology Managers (DAITM), for the market research project, released a request for information (RFI) in February 2015 to gather information from vendors with possible solutions. The goal of the RFI process was to gauge how well available products met DEQ's high-level requirements for the EDMS, how much customization would be required with a commercial system, and the approximate costs associated with implementing and licensing such a system.

After receiving RFI responses from eight vendors and performing follow-up, the research team chose to see demonstrations from three. Live demonstrations took place in March 2015 and showed that there were Commercial Off-the-Shelf (COTS)[6] solutions on the market that could meet the majority of DEQ's outlined requirements. The research team also sought information from other states that had implemented similar systems in recent years. The team reached out to representatives of environmental permitting agencies from at least 26 states with a variety of systems. The agency held formal interviews with officials from Alabama, Indiana, Mississippi, and Wisconsin, with the goal of learning more about possible systems, vendors, costs, and lessons learned. Through these interactions, DEQ found that states with more robust teams of in-house developers are generally more able to build and maintain custom systems for environmental data needs; however, many states leverage configured COTS environmental data software systems for electronic permitting (water, air, and land), electronic invoicing, compliance and enforcement, and other business areas like DEQ's.

Based on this initial market research, the team drafted its recommendations in May 2015, which set the direction for the following phases of the project and the subsequent business case. The group determined that DEQ should pursue a COTS solution, as a proven COTS product would allow DEQ to achieve the goals of the project without the issues or limitations imposed by custom development. Other factors that led to the COTS determination included the estimated high cost of ownership of a custom system, lack of available resources to support a custom system, inexperience at DEQ with this level of enterprise solution, and alignment of COTS systems with the state's historical operating methods and administrative and legislative vision. The report concluded that there were available COTS EDMS systems that could meet most of DEQ's needs, and that DEQ should pursue a configurable COTS system that would require minimal customization. DEQ spent 2016 using the information gathered to prepare a business case for Stage Gate 1 endorsement, which was granted in early 2017.

[6] Commercially available off-the-shelf (COTS) items as defined by the Department of Defense: URL. See also, 2.101. Unless indicated otherwise, all of the policies that apply to commercial items also apply to COTS items. Section 12.505 lists the laws that are not applicable to COTS items (in addition to 12.503 and 12.504).

Following Stage Gate 1 endorsement, DEQ spent much of 2017 formally mapping and documenting the inputs and outputs of the agency's business processes and information systems. This work informed the further development of business process improvements and requirements for an EDMS solution. Analysis efforts specifically focused on three major divisions of DEQ that will utilize the EDMS: water quality, land quality, and air quality. Dozens of subject matter experts from these divisions as well as DEQ headquarters were interviewed by analysts dedicated to the project.

Business analysis research included documenting existing processes, systems, workflow inputs and outputs, and state and federal compliance needs for business processes associated with many DEQ programs, focusing largely on Individual National Pollutant Discharge Elimination System (NPDES) permits, Solid Waste permits, Title V (Clean Air Act) permits and Air Contaminant Discharge Permits (ACDP), and other programs that use and contribute to the agency's environmental data. Analysts found that key tasks for staff across the agency require additional steps and additional time because data management systems are inefficient and not integrated. Additional work is required for tasks related to data transfer, reporting, communication, and permitting, and some programs have developed unofficial workaround measures. As a result, productivity is slowed, work backlogs continue to grow, and reporting to external stakeholders is cumbersome and time intensive. Current- and future-state DEQ systems, processes, and high-level requirements are outlined in section 3, Problem and Opportunity Definition.

In late 2017 and early 2018, DEQ conducted additional research on the latest commercial offerings for EDMS systems. Research was conducted online, via phone interviews, and during information-gathering sessions with representatives of other state agencies, product vendors that submitted RFI responses in 2015, and internal stakeholders. Throughout the process, DEQ collected details about available alternatives for COTS systems, implementation and maintenance costs, subscription and licensing fees, and hosting options. A financial analysis of these approaches was performed and is summarized in section 4, Alternatives Analysis.

In 2018, DEQ created enterprise level functional and technical requirements based on the business analysis completed for the EDMS project. In partnership with DAS Procurement Services and the Department of Justice (DOJ), DEQ participated in a competitive procurement process and published a Request for Proposal (RFP) in August of 2018. This RFP included the enterprise level functional and technical requirements developed by DEQ, a legacy systems list that would need to be replaced or interfaced with, and the permitting functions that need to be supported by the future system. Three vendors responded to the EDMS RFP. Through a competitive and comprehensive vendor selection process including cross functional representatives of DEQ stakeholders, a Notice of Intent to Award (NOI) was issued to the chosen vendor in November of 2018. After the NOI was issued, DAS Procurement Services facilitated contract negotiations between DEQ and the chosen EDMS vendor. DEQ expects to complete contract negotiations by March of 2019.

2.2.2 EDMS Milestones

- **Early 2014:** DEQ contracted a vendor to help bring the agency into compliance with the EPA's Cross-Media Electronic Reporting Rule (CROMERR).
- **March 2014:** DEQ published a Business Case for the CROMERR and electronic Discharge Monitoring Report Project.

- **Jan. – May 2015:** DEQ's Advisory Information Technology Manager Team convened the EDMS Research Project Team to research COTS EDMS systems, a four-month project.
- **Feb. 2015:** The EDMS Project Charter was published, and the EDMS Research Project Team issued an RFI, which garnered responses from eight vendors.
- **Feb. – April 2015:** DEQ interviewed four state agencies (Alabama, Indiana, Mississippi, and Wisconsin) and had follow-up correspondence.
- **March 2015:** Three vendors that submitted RFI responses gave demonstrations to DEQ.
- **May 2015:** DEQ published its IT Strategic Vision. The EDMS Research Project Team published the EDMS Recommendations report.
- **2016:** DEQ compiled and analyzed information gathered during 2015 research efforts and drafted its Stage Gate 1 business case for the EDMS project.
- **Jan. 2017:** The Stage Gate 1 business case was completed and submitted.
- **Feb. 2017:** The EDMS project earned Stage Gate 1 endorsement.
- **May – Nov 2017:** DEQ performed in-depth analysis to define requirements for the EDMS system, working with subject matter experts from the water quality, land quality, and air quality divisions.
- **Nov. – Dec. 2017:** Building off prior research, DEQ researched the alternate approaches currently available for an EDMS solution. After defining and prioritizing enterprise level solution requirements and selection criteria, a financial analysis of the alternate approaches was performed.
- **Feb. 2018:** Detailed business case documentation was submitted to DAS OSCIO for Stage Gate 2 endorsement. The EDMS project earned Stage Gate 2 endorsement.
- **Jun. 2018:** Independent Quality Assurance and Control (QA/QC) vendor was contracted.
- **Aug. 2018:** EDMS vendor Request for Proposal (RFP) posted in ORPIN.
- **Feb. 2019:** DEQ will request Stage Gate 3 endorsement.
- **Mar. 2019:** EDMS vendor implementation begins.
- **Dec. 2020:** EDMS core implementation complete.

3 Problem or Opportunity Definition

3.1 Problem

DEQ issues water, land, and air quality permits, operating certificates, and licenses to municipalities, service providers, businesses, industrial facilities/sources, and even some homes that fall under certain codes.

The agency has developed and implemented enterprise-scale software in the past five years (namely the Central Entity Management System and Agency Compliance Enforcement System). However, each

media division—water, land, and air—uses separate systems for the key processes of permit management, invoice generation and payment tracking, inspection tracking, and entity management (information regarding the location, corporation, contacts, etc.).

Program-specific issues and business needs are detailed in three business analysis projects completed in 2017, one for each of the three major DEQ programs (Water, Land, and Air). For a more detailed discussion of opportunities described for each program, see section 2.2.1, "EDMS Research."

Core environmental data systems do not currently support all DEQ business areas, lack a common architecture, and are not integrated or interoperable. Systems range in age from relatively new (a year or less) to obsolete (15 to 20 years), with most of the critical system being over 10 years old. The agency uses a range of technologies, and systems are no longer supported by hardware and software vendors. The lack of system integration also creates additional work related to data transfers, reporting, and communication between staff, thus increasing the potential for errors. To meet business needs currently unmet by core systems, program staff have developed workaround tools (e.g., Microsoft Access databases, Excel spreadsheets, and file sharing systems) to serve as technological stopgaps, data repositories, and shadow systems that fill gaps left by underperforming program-specific systems.

These inadequate and aging IT systems are one factor that has contributed to the federal compliance and permit backlog issues DEQ is currently experiencing. DEQ had a third-party analysis of the water quality permitting program completed in the 2015–17 biennium. This water quality report, known as the MWH Report, stated that for over 15 years, DEQ has faced persistent and chronic permit renewal backlogs. The MWH Report also noted the National Pollutant Discharge Elimination System (NPDES) permit backlog is the second worst in the nation. In addition to the MWH report, the Secretary of State completed an audit on the air quality permitting process at DEQ in January of 2018. The audit reports that 45 percent of DEQ's largest and most complex air quality permit renewals are in backlog status. Permitting backlogs frustrate businesses and put DEQ's credibility at risk. Backlogs can deter businesses from moving to Oregon and expanding in the state. The audit also states the Federal Permitting Improvement Steering Council recommends permitting agencies develop and track metrics on the time it takes to reach milestones, or phases, within permitting processes.

DEQ analysis has shown that overworked staff are taking longer to complete tasks using cumbersome systems that don't readily provide the data or functionality they need. Outdated permits and late inspections increase risks to human and environmental health by increasing the risk that facilities are not meeting current environmental quality standards and that violations are going undetected.

3.2 Opportunity

The implementation of a modern COTS EDMS solution provides DEQ the opportunity to improve employee productivity, improve data consistency, reduce operational complexity, and increase internal controls by enabling standardization and automation of business processes. It will also better support DEQ's decision-making by providing a robust repository of data available to all users for analysis and reporting through modern, user-friendly tools.

The EDMS project represents the opportunity for specific standardization and improvements. Below is a chart of some of the intended outcomes of the EDMS project.

Intended Outcomes	To or For Whom
Programs use permit systems that are compatible to the degree possible	DEQ
Have standardized electronic reporting accessible to DEQ staff and EPA	DEQ and EPA
Migrate information off of legacy systems	DEQ
Project utilizes and supports the QA/QC vendors quality control processes	DEQ
Complete with a scalable foundation for future phases	DEQ
Offer new services to the regulated community (such as e-commerce)	Regulated Community
Have standardized electronic reporting accessible to regulated community	Regulated Community
Have standardized electronic reporting accessible to public/partners	Public
Decrease the time it takes to issue renewals of individual federally-based air and water permits	DEQ and Regulated Community
Decrease the backlog of permit renewals	DEQ and Regulated Community
Report data following the CROMERR rules (EPA's Cross-Media Electronic Reporting Rule)	Federal Government

The EDMS project also provides DEQ the opportunity to harness efficiencies provided by new cloud technology that would allow the EDMS system and related components to be hosted and maintained by a third party as a Software as a Service (SaaS). Commercial service providers have expanded their available cloud offerings to include the entire traditional IT stack of hardware and software infrastructure, middleware platforms, application system components, software services, and turnkey applications. DEQ will take advantage of these technologies to improve resource utilization (e.g., eliminate duplicate data entry), increase service responsiveness (e.g., replace mail with electronic communication), and accrue meaningful benefits in efficiency, agility, and innovation (e.g., expanding and adapting business processes). Cloud computing holds the potential to deliver public value by increasing operational efficiency and responding faster to constituent needs (e.g., public portals allow for more transparency and quicker access to data without taking up staff time to search physically for the information).

The implementation also presents an opportunity for DEQ to accomplish more with its staff size. According to a recent Secretary of State audit of the air Quality division's permitting processes, staff are often overworked and struggle to complete their workload.[7] Staff are facing workloads and technology

[7] The same audit of the air quality division highlighted the backlog issue and found that 43% of the largest and most complex air quality permits are overdue, with some backlogged for years. "Department of Environmental Quality Should Improve the Air Quality Permitting Process to Reduce Its Backlog and Better Safeguard Oregon's Air," Oregon Secretary of State, Audits Division (January 2018 - 01). URL.

challenges that, in some cases, have led to backlogs. The project will streamline business processes, improve workflows, and reduce or eliminate redundant data handling. Agency staff will have more time to do their jobs, respond to stakeholders, and interface with the public. Work backlogs will be reduced, and permit processing will be accomplished more quickly.

3.2.1 Overview of Problems and Opportunities for Improvement

Table 1. Overview of significant problems identified in three business analyses in 2017, with potential opportunities for improvement through implementation of an EDMS.

ID	Problem	Opportunity for Improvement
1	Core business systems are near or beyond their expected end of life.	Update and integrate DEQ business system and processes.[8] Fully realize systems life cycle management.
2	Variable technologies are in use, and some are no longer supported by hardware and software vendors.	Implement a COTS solution that leverages current technologies and is support by a vendor. Standardize and improve business process while reducing operational complexity across programs. Implement governance structure for enterprise systems versus siloed systems.
3	Data are not shared between air, land, and water programs. This can lead to duplication of work if data that may be helpful to other programs is not readily available. Additionally, it prevents a view of multi-program impact to an environmental system. The lack of system integration also creates additional work related to data transfers, reporting, and communication between staff, thus increasing the potential for errors.	Improve data consistency and provide better visibility for all environmental data across all major DEQ programs. Integrate program data using a common platform and shared entity management.
4	Workaround tools are prevalent and often inconsistently used between regions or even individuals.	Systematically address program needs to eliminate the need for extra tools for data tracking or analysis.

[8] Some system applications slated for replacement in the agency's 2015-17 budget, namely WQSIS (which handles water quality permitting and invoicing) and CROMERR (which would have provided electronic reporting for some entities through a federal data exchange) are able to be subsumed by the enterprise EDMS system.

ID	Problem	Opportunity for Improvement
5	It is difficult for DEQ to provide timely and accurate information to stakeholders.	Provide ad-hoc query and report capabilities to authorized staff, with future capability to add an online self-service portal.
6	There is an increasing need for public availability of DEQ environmental data (e.g., air toxics data under Cleaner Air Oregon).	Increase public access to a variety of DEQ data, decreasing staff time spent fulfilling records requests while protecting sensitive information.
7	Permit application processes are largely dependent on paper forms and manual data entry.	Transition to electronic permit application, including e-signatures, from regulated entities.
8	Manual data entry into multiple systems is required.	Leverage direct entry by applicants/regulated entities for applications and compliance reporting. Through a common platform, maximize data sharing and systems integration to minimize data that must be re-entered once it is in the system.
9	DEQ is not able to accept electronic payment of application fees or annual fees.	Implement online payment capabilities (e-commerce) for DEQ programs.
10	DEQ is out of compliance with federal mandates for electronic reporting.	Utilize technology and business rules to help bring DEQ into compliance with federal mandates for electronic reporting (e.g., CROMERR), including those anticipated to come about in 2020.[9]
11	Compliance monitoring (e.g. DMS, discharge monitoring) is not well integrated with DEQ's compliance and enforcement system (ACES).	Fully integrate program-specific compliance monitoring reports with DEQ's enforcement system (future EDMS system) .

[9] In December 2020, DEQ is slated to have a new set of NPDES submission guidelines to begin reporting to the EPA, including, but not limited to: General Permit Reports, Biosolids Annual Program Reports, Concentrated Animal Feeding Operation (CAFO) Annual Program Reports, Municipal Separate Storm Sewer System (MS4) Program Reports, and other NPDES reports listed in 40 CFR section 127.16. Existing systems do not easily accommodate these functions.

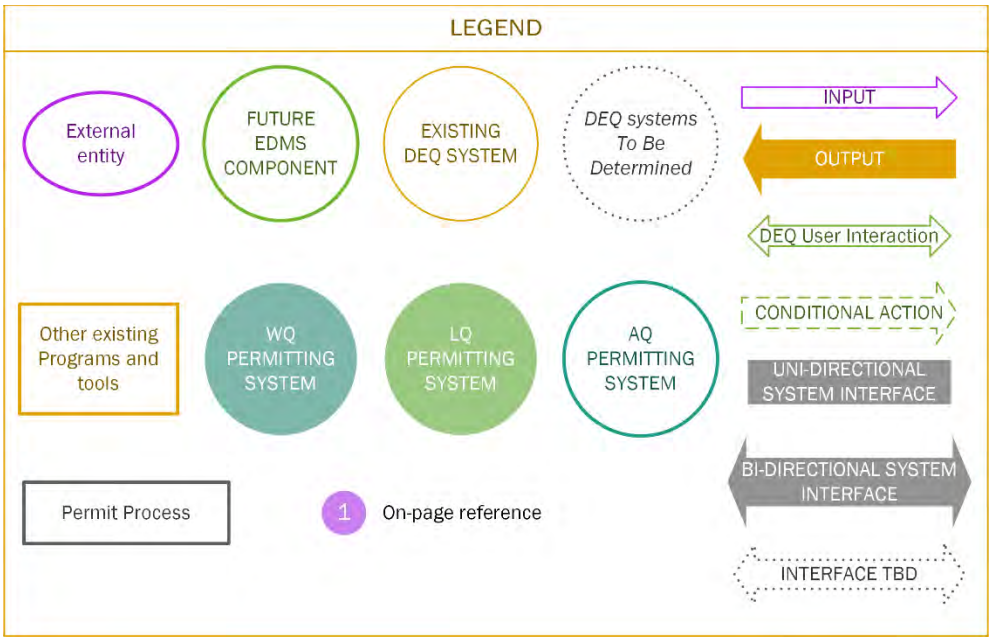
ID	Problem	Opportunity for Improvement
12	There is limited capability for electronic compliance reporting, and it is variable between program areas.	Provide electronic entry of compliance reporting data for all supported permit/authorization programs, with data saved directly to databases.
13	Known business areas are not supported by current permitting and compliance/enforcement systems.	Address currently unsupported program areas (including the underground injection control, asbestos abatement, pretreatment, and biosolids programs).
14	It is difficult to audit timeliness measures for permit activity during a given period.	Implement new permitting system with robust data structure and display of known DEQ timeliness measures for permit activity.
15	It is difficult to search permit documentation, much of which is kept in paper files.	Integrate with electronic document management to allow search functionality.
16	There is a lack of consistent, integrated geospatial location data for regulated entities.	Integrate EDMS with DEQ entity management and/or GIS.
17	A single regulated entity may receive multiple invoices from DEQ.	Centralize invoicing across programs as they are brought into the EDMS.

3.3 Current and Future State

In 2017 and 2018, a team of third-party business analysts mapped the first level of data input and output flows for selected business processes and related systems that fell under the general EDMS scope. Some processes that may in later stages fall under the EDMS purview were not analyzed and mapped, but most in-scope processes and systems were. The resulting documents detailed business and technical needs. These were compared against DAITM's 2015 results and recommendations and then turned into high-level solution requirements. All documentation from the 2017 – 2018 business analyses are available for review and were submitted for the Stage Gate 2 review. Below is a snapshot of the current state business process map and the future state, as envisioned thus far. These are followed by an outline of the high-level requirements that were developed as a result of the combined current- and future-state analyses.

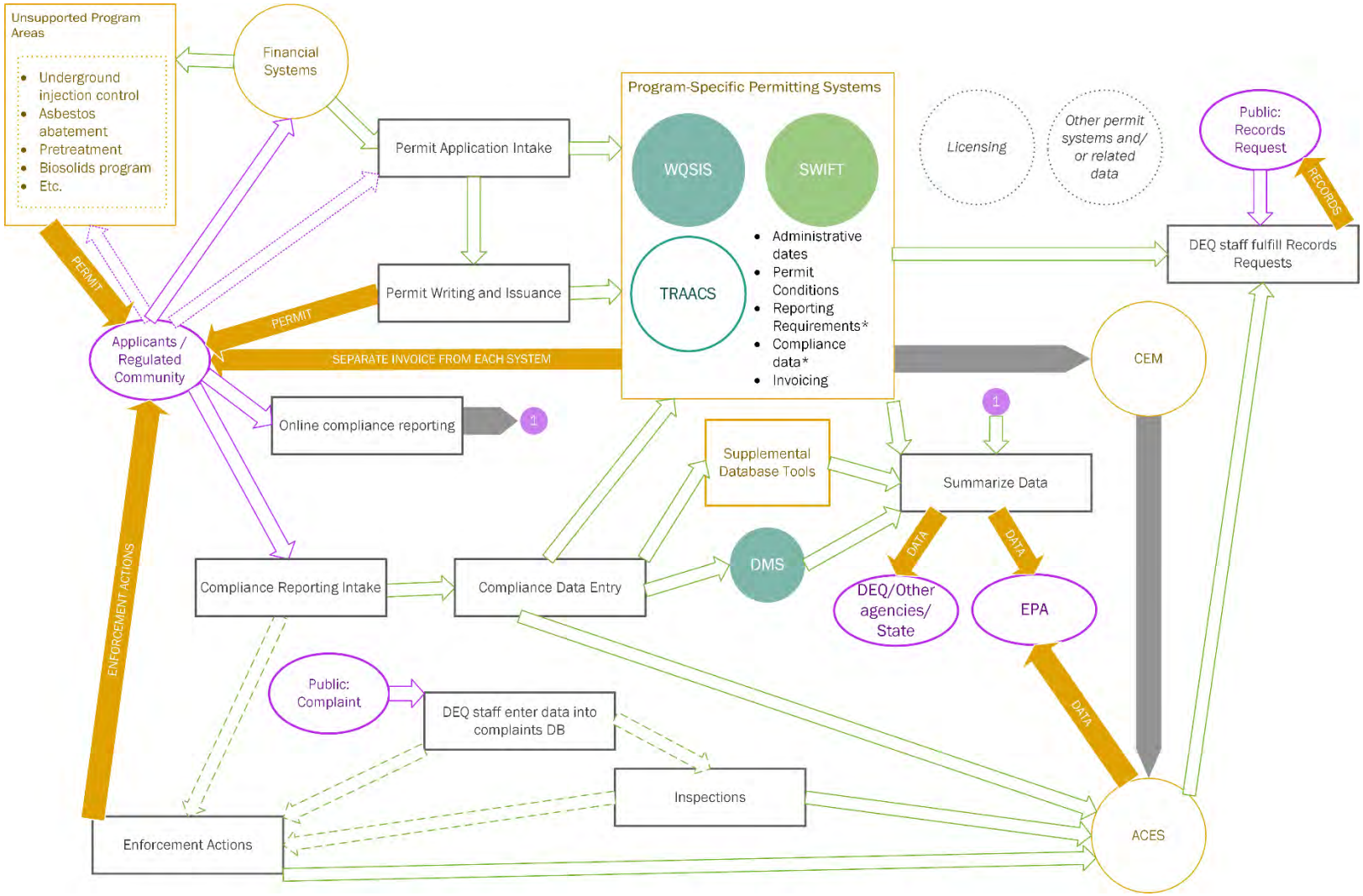
3.3.1.1 Current and Future State Diagrams Legend

The following pages use these symbols to represent EDMS system components.


LEGEND
External entity
FUTURE EDMS COMPONENT
EXISTING DEQ SYSTEM
DEQ systems To Be Determined
INPUT
OUTPUT
DEQ User Interaction
Other existing Programs and tools
WQ PERMITTING SYSTEM
LQ PERMITTING SYSTEM
AQ PERMITTING SYSTEM
CONDITIONAL ACTION
UNI-DIRECTIONAL SYSTEM INTERFACE
BI-DIRECTIONAL SYSTEM INTERFACE
Permit Process
1
On-page reference
INTERFACE TBD

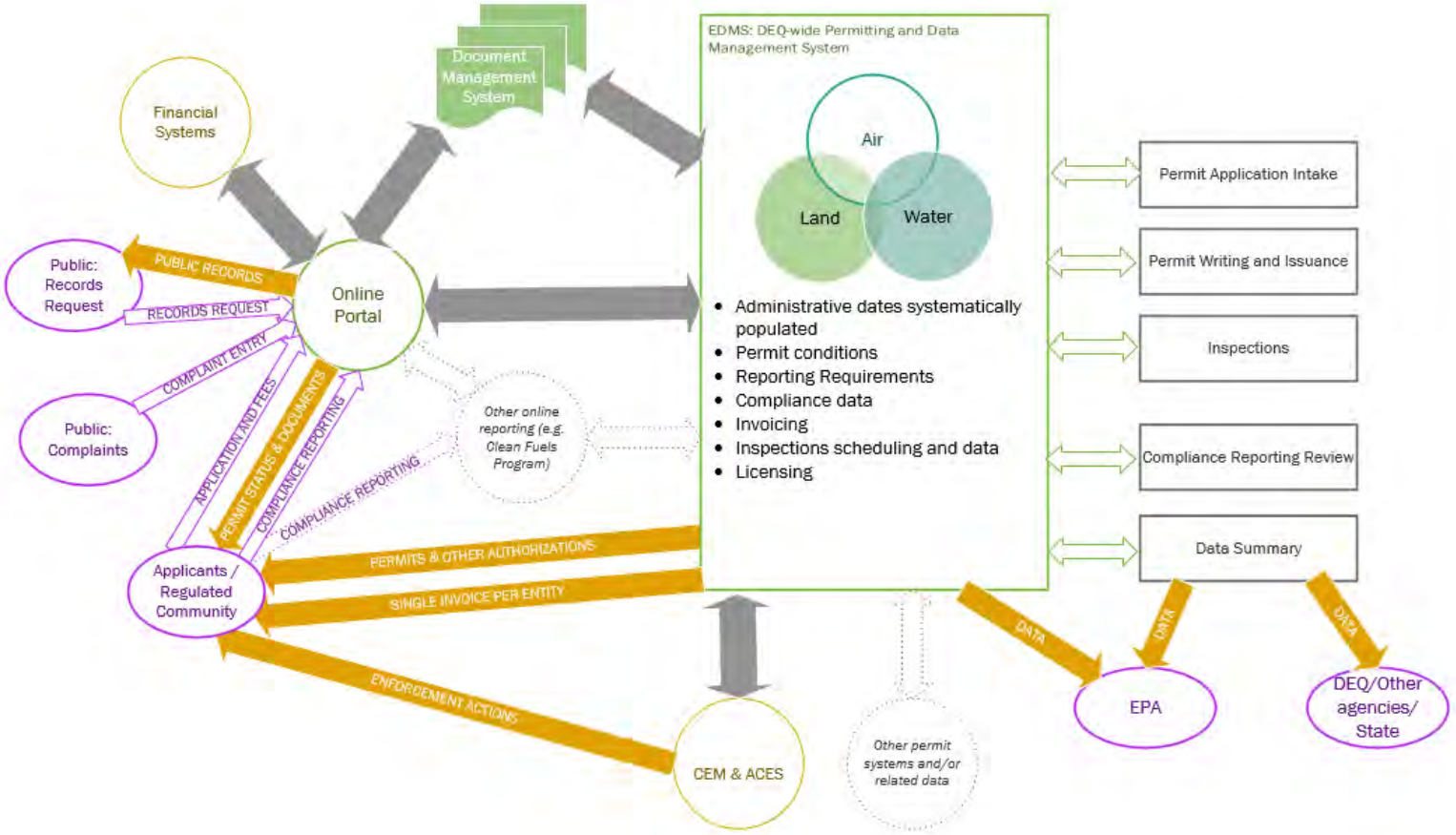
3.3.2 *Current State Diagram*

Figure 1. Below is a high-level overview of major processes and systems included in 2017 business analyses completed for water, land, and air programs. Note that there are alternate scenarios, additional program areas and systems not shown here that contribute complexity and, in many cases, lead to additional staff effort. This is not a comprehensive view of DEQ programs, systems, or processes, and items not included in this figure do not indicate exclusion from the EDMS implementation.



3.3.3 Potential Future State Diagram

Figure 2. Below is the potential future state diagram of DEQ permitting processes and systems, incorporating an EDMS for permit administration and data management, integration to an enterprise document management system, integration to CEM and ACES, and online access for regulated parties to pay fees, submit applications, and submit compliance reporting. Note that this is only one possible future state, and the scope of the EDMS will be refined in future project phases. This high-level overview does not include all systems and program areas that may be included in the EDMS implementation.



3.4 Solution Requirements

Detailed solution requirements are listed in Exhibit A-1 in the contract between DEQ and the chosen software vendor, enfoTech.. The contract is named DASPS-1718-18.doc. This is a separate documents to this EDMS Project Management Plan, however, are accessible by DEQ staff and posted in the Project Folder here. OSCIO and the LFO can access these project documents in the State's Project Portfolio Management (PPM) tool. Here is a summary of what can be found in the contract with regard to scope deliverables:

- Exhibit A-1: Solutions Requirements, Functional and Technical Requirements for the EDMS Solution
- Exhibit A-2: Primary and Secondary Systems: List of systems that will be consolidated into one EDMS System
- Exhibit A-3: Exchange Network: List of exchanges that the new EDMS system will exchange data with
- Exhibit A-4: Regulated Services: List of permits, certifications, and licenses that will be supported by the new system
- Part II: Tasks and Deliverables: List of deliverables from the chosen EDMS vendor, enfoTech.

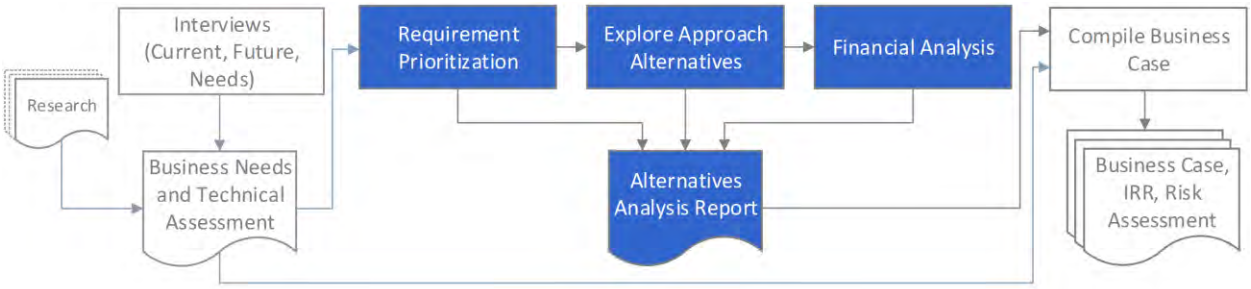
4 Alternatives Analysis

4.1 Overview

The Alternatives Analysis was completed just prior to receiving Stage Gate 2 endorsement for the EDMS project. It built off information developed during the business needs and technical assessment, with a focused effort on understanding alternate approaches for an EDMS system based on solution requirements. This section presents those alternatives identified for further evaluation. Major factors considered include:

- Key business drivers presented in sections 2, Purpose and Background, and 3, Problem or Opportunity Definition
- Enterprise level functional and technical requirements developed and vetted by the project team
- High-level evaluation criteria addressing project considerations, such as the fit to and consistency with State of Oregon strategic goals, overall degree of risk, and long-term support requirements
- Cost estimates, including planning, RFI, implementation, and long-term operational needs

The diagram below illustrates the broad view of the documentation workflow model that was used for this alternatives analysis (research and analysis processes related to the alternatives analysis in blue).



4.2 Assumptions

The assumptions below are reflected in the implementation schedule and cost calculations for each alternative analyzed. The assumptions for the alternative analysis were documented during Stage Gate 2 Where noted, some of these assumptions have already come to pass.

- For Stage Gate 3, DEQ is pursuing the procurement of a configurable commercial off-the-shelf (COTS) environmental data management system that best meets the business and technical requirements for the agency.[10] The agency may need to adopt the system's business processes to simplify, consolidate, and make consistent with DEQ's business processes.
- The EDMS project is a multiyear project with phased implementation by function and program area.
- The schedule created with the vendor takes into consideration adequate time for data conversion and migration, testing, and training with the resources available from both DEQ and the vendor.
- The hired Quality Assurance and Control (QA/QC) contractor will provide unbiased oversight.
- A stringent scope management and competitive system evaluation effort will eliminate or minimize system customizations.
- The development phase and timeline will be further defined during the discovery phase of planning.
- IT investments for maintaining and in some cases improving legacy systems may need to occur until the future EDMS phase incorporates the systems' business process. Current agency IT systems and solutions are to be supported and maintained until the replacement system is implemented.
- The EDMS Project Team will be adequately resourced, and assigned staff will have availability that does not conflict with the EDMS Project Management Plan.
- DEQ technology standards include Microsoft technology with SQL server databases, which are supported in-house by IT staff.

[10] Commercially available off-the-shelf (COTS) items as defined by the Department of Defense: URL. See also, 2.101. Unless indicated otherwise, all of the policies that apply to commercial items also apply to COTS items. Section 12.505 lists the laws that are not applicable to COTS items (in addition to 12.503 and 12.504).

- Legislature will approve the budget to fund this project.

4.3 Alternatives Identification

In Stage Gate 1, after a detailed analysis and recommendations report, the agency decided to pursue a COTS solution over a custom-built solution. Some of the drawbacks of a custom-built solution were the estimated high cost of total ownership, lack of available DEQ staff resources for solution maintenance, inexperience with this level of enterprise solution, misalignment with state's IT vision/strategy, etc. (see section 2.2.1, "EDMS Research"). After determining that a COTS solution was preferred, two primary alternatives were identified to compare against the do-nothing approach.

Alternative	Description
Alternative 0	Do Nothing
Alternative 1	COTS on-premises hosting
Alternative 2	COTS cloud-based software as a service (SaaS) hosting

4.3.1 Alternative 0: Do nothing

The "do nothing" alternative is not an acceptable option for the agency, nor one it intends to pursue, for the following reasons:

- Core systems related to environmental data—especially those that support business processes such as permitting, invoicing, and external reporting functions—are past their lifecycle and, in some cases, are no longer supported by the vendor. The agency does not have resources and processes available to allow for easy, adaptable customization and deployment. Core system functionality needs to be updated, preferably under the guidance of a unified data model and integrated suite of systems.
- Doing nothing would continue the use of disparate systems and isolated business processes. The cost of operating and maintaining approximately 100 distinct systems connected to and associated with the agency's current environmental data management systems would increase over the baseline budget and eat into resources and administrative costs.
- With IT staff burdened with ongoing maintenance, the agency would lose opportunities to modernize and adapt to more efficient environmental data management methodologies. Difficult and time-consuming modifications would need to be developed in response to federal changes. There would be a continued high level of risk associated with end-of-life systems.

See the table of outlined problems/opportunities in section 3.2.1, Overview of Problems and Opportunities for Improvement, for an overview of current issues confronted by staff, stakeholders, and public that would persist if the "do-nothing" alternative were selected.

4.3.2 Alternative 1: On-premises hosting

The table below outlines available options if hosting the EDMS solution on-premises:

On-premises Option	Description
Option A: State Data Center (SDC) hosted delivery	Under the typical on-premises implementation model, the COTS solution is hosted on SDC servers, and the SDC is responsible for hardware and operating system software maintenance. Services include the installation of software patches, interface maintenance, disaster recovery, and necessary upgrades to the software, with minimal vendor support. The COTS vendor typically provides upgrade releases and supports the agency with issue and defect fixes as part of normal annual maintenance. It is generally not in scope for SDC staff to maintain the software and provide software services beyond their standard hosting service level agreement.
Option B: Vendor-hosted delivery	In this case, this COTS solution is hosted on-premises at the vendor's data center(s) and operated by vendor staff. This vendor on-premises model is normally a managed service model in which the vendor installs the EDMS software in its physical data center on dedicated hardware and then—with minimal expected state support—takes responsibility for all hardware and software maintenance, including the installation of defect fixes, disaster recovery, and necessary software upgrades. The vendor generally provides services to upgrade the hardware and software on a regular schedule, including database administration, and takes primary responsibility for issue resolution and defect fixes as part of a hosting fee. The model can also include annual software maintenance.

4.3.3 Alternative 2: Software-as-a-service (SaaS) hosting

Market and state research conducted by DEQ revealed companies that offer competitively priced cloud-based computing resources specifically geared for environmental data management (processors, storage, software, etc., for permitting, compliance, data monitoring, and other extendable modules specific to air, land, and water). After demonstrations, follow-up interviews, and further research, many of DEQ's business and technical needs appeared to be supported by current-day software functionality. Companies with EDMS-specific solutions offered the full range of common cloud-computing service delivery models:

- Platform as a Service (PaaS)[11]
- Infrastructure as a Service (IaaS)[12]
- Software as a Service (SaaS)

This alternatives analysis focuses squarely on the latter of these three service models, SaaS, in which the state leases a third-party vendor's virtual systems with preinstalled application software, or they simply

[11] With PaaS, the user leases a virtual machine and is responsible for the full software stack, including operating system, data repository, application, and so on. The service provider may provide network and firewall services.
[12] With IaaS, the user leases a virtual machine with a standard set of system software already installed and is responsible for installing and maintaining the application software.

lease access to the software.[13] The software is centrally hosted, accessed over the web, and licensed on a pay-as-you-go, subscription basis.

SaaS has proliferated as a business model over the past decade, and there are signs to suggest that this growth is likely to continue or even accelerate in the near future. By hosting single-versioned software coupled with supplementary delivery and maintenance services, SaaS vendors have been able to differentiate product offerings from that of traditional on-premises software. Because of the significant attention from software providers and users across industries, SaaS development has become a competitive environment. This has translated beneficially for clients, as SaaS developers are in a constant process of developing their SaaS applications to minimize cost and improve client satisfaction. [14]

Observing this new SaaS trend of business delivery model and its cost benefits, more government organizations are transferring varying amounts of business to SaaS. From a business perspective, this new delivery model means a new approach to total cost of ownership: licensing, implementation, distribution, configuration, and operating with enterprise applications that employ the traditional IT infrastructure and deployment models. Typically, SaaS includes the following components:

- COTS solutions in a SaaS model are located outside of state data centers and made available via the internet. The data is separately secured for state clients, but the physical instance and operation of the hardware and software application is shared with other vendor clients.
- The vendor takes responsibility for system operation and maintenance, including upgrades. The agency is often responsible for providing/testing data, identifying configuration conflicts, working with vendor to submit change requests, implementing business process changes, etc.
- Generally, this model requires a subscription fee, and clients operate in accordance with the vendor's baseline software, and thus use a shared configuration. The vendor is responsible for the technical aspects of the software implementation, training the state project team, and assisting in the technical support for state project team activities.
- Clients and SaaS providers need to establish a Service Level Agreement (SLA) to define the quality of service.

4.4 Selection Criteria and Alternatives Ranking

Given the identified alternatives discussed above, referencing past research and solution requirements, below are selection criteria for evaluation the hosting alternatives of a COTS EDMS solution. Criteria were assigned a color-coded numerical rating. Numerical ratings were based on the agency's assessment of alternatives against the DAS mission and goals statements and the functional requirements list, vendor-supplied features and costing information, and vendor interviews/product

[13] Ralph F. Grove, Jr., "Cloud Computing," AccessScience (McGraw-Hill Education, 2016), https://doi-org.proxy.lib.pdx.edu/10.1036/1097-8542.963500.
[14] Shiliang, Wortmann, Chee-Wee, "A pricing framework for software-as-a-service," Fourth edition of the International Conference on the Innovative Computing Technology, Aug. 2014, 152-157, DOI: 10.1109/INTECH.2014.6927738.

demonstrations. In measuring the alternatives, a scoring system was used to gauge the extent to which a particular option satisfies a particular element of the selection criteria. Ratings were associated points.

4.4.1.1 Selection Criteria Evaluation Matrix

1 Does not satisfy criteria

2 Partially satisfies criteria

3 Substantially satisfies criteria

ID	Criteria	Description	Alt 0	Alt 1	Alt 2
1	Compatibility	System will meet the core EDMS functional and nonfunctional requirements.	1	3	3
2	Expandability	System will be incrementally expandable and modular.	1	2	2
3	Time to deliver	System will be implemented and in use ASAP.	1	3	3
4	Maintainability	System will not be overly difficult or costly to maintain.	1	2	3
5	Data Manageability	System will improve overall data management, e.g., data quality, security, sharing, and so on.	1	3	3
6	Cost	System will have a low total cost of ownership.	1	2	3
7	Benefit	System will have a measurable benefit over time.	1	3	3
8	Risk	System will have low, mitigatable risk.	1	2	2
	Totals		**8**	**20**	**22**
	Solution Rank		**3**	**2**	**1**

A full analysis of each criterion for each alternative is given in its own section below.

4.5 Alternatives Assessment

The following sections outline in more detail each alternative, providing approach-specific assumptions, benefits, risks, and costs, as well as discussions on organizational alignment and impact, if applicable.

For all COTS alternatives, software costs cover the standard integrated solution as defined during the procurement process, which may include the basic system, supplemented with various modules, or that the vendor may provide as one integrated solution. The cost to maintain the new software is based on the average cost and functionality that potential vendors provided during the Stage Gate 2 analysis. Actual cost, functions, etc., may differ.

4.5.1 Alternative 0: Do nothing

Doing nothing offers few benefits and forces DEQ to divert resources from daily activities to address ever-increasing needs to create/maintain data manually with no ability to enhancement core systems.

ID	Criteria	Description	Score
1	Compatibility	Current state does not satisfy current or future requirements.	1
2	Expandability	No viable options for expandability, except through costly customizations involving preexisting systems, workarounds, and shadow systems, as has been the standard practice.	1
3	Time to deliver	Current state is not maintainable in the long-term. Outdated core permitting systems need to be replaced, and electronic reporting requirements to the EPA are not being met. Expect continued increase in maintenance costs over base budget.	1
4	Maintainability	The need to maintain old systems increases over time as systems become more outdated and insufficient for business needs.	1
5	Data Manageability	The state does not have good visibility into DEQ data systems, which do not easily share data and are hard to audit. The regulated community mail applications, checks, inquiries via paper-based submissions and phone calls for inquiries. Reporting to internal and external stakeholders is manual and time-intensive, made more difficult by current systems. Data are siloed.	1
6	Cost	High resource costs spent on paper-based, legacy systems. Increased costs for software workarounds maintenance costs will continue to increase, consuming resources. Administrative costs increase. The agency loses opportunities to excel as staff are burdened with ongoing maintenance and legacy systems.	1
7	Benefit	No documented benefits as the current state does not satisfy current business needs.	1
8	Risk	Doing nothing to equip the state to face existing mission-critical data-related problems, to protect against the risk of noncompliance, and to plan for the changing requirements beyond today's capabilities, as current systems become increasingly outdated, will likely increase the risk to the state over time. See "Appendix C: Risk Analysis" for general and alternative-specific risks.	1
	Totals		**8**
	Solution Rank		**3**

4.5.2 Alternative 1: On-premises hosting

The on-premises option is the traditional deployment method using non-cloud infrastructure and technology; however, it often includes virtualization options. Also, more options for installation locations are available under this alternative.

ID	Criteria		Score
1	Compatibility	Market research shows COTS solutions have potential functionality to meet or exceed current business and technical requirements. Some COTS solutions however can include functionality that may not be relevant to DEQ. Unwanted and unneeded functionality can bloat the product and pricing. Implementation of a system not specific to an environment typically requires greater operational changes for an agency, which can decrease morale and productivity.	3
2	Expandability	Market research shows that module add-ons are available, but with increased risk and cost if not planned for in advance, as state-interviews showed that added customization in later stages of development increases unanticipated time and materials.	2
3	Time to deliver	The EDMS effort will be phased to onboard program functionality incrementally and modularly. Core system implementation has been estimated to be completed by December 2020. For more information, see Section 7: Schedule Baseline of the Project Management Plan.	3
4	Maintainability	Unlike the SaaS option, the state is directly responsible for all aspects of the system. The state provides facility security, resources and management of assets. As such, multiple organizational units would need to be heavily involved with this approach.	2
5	Data Manageability	Overall data quality, security, and sharing would be improved.	3
6	Cost	The agency anticipates total on-premises costs to be slightly higher than SaaS costs.	2
7	Benefit	A COTS EDMS aligns with business and technology strategy and meets many of the business requirements. By leveraging an off-the-shelf solution, implementation can occur within a shorter timeframe. COTS EDMS solutions are more likely to be more stable and include functionality beyond DEQ expectations or requirements. System and Data security would be directly managed by State of Oregon on in-house hardware. Stable costs for budgeting/planning.	3

ID	Criteria		Score
8	Risk	Vendor-provided upgrades provide lower cost maintenance, which reduces state risk through the vendor's provision of software maintenance fixes. Vendor participation on the implementation team provides configuration expertise, and the availability of vendor support staff as a consulting resource to DEQ staff in the maintenance of the software also reduces DEQ risk. Please see Section 11: Risk Management Plan of the EDMS Project Management Plan.	2
	Totals		**20**
	Solution Rank		**2**

4.5.3 Alternative 2: Software-as-a-service (SaaS) hosting

Procuring and implementing a SaaS EDMS would be an approach where the EDMS would be hosted by the vendor at their datacenter or certified/approved affiliate facilities, such as Amazon Web Services or Microsoft Azure. Modern datacenters, commonly called referred to as "cloud-based," provide in conjunction with the product vendor a mostly "hands off" service.

ID	Criteria		Score
1	Compatibility	Research shows compatibility with requirements; however, the pros and cons of this delivery model must be addressed to mitigate issues posed by the delivery model. For example, some COTS solutions include functionality that may not be relevant to DEQ. In SaaS models, a baseline version is typically shared among clients for a subscription fee. Oregon DEQ, along with other vendor clients, would operate in accordance with the vendor's baseline software, and thus DEQ would use a shared configuration, and the level of compatibility could vary. While the SaaS model removes direct decision making from DEQ, DEQ could benefit from other client requests for updates/enhancements. Software improvement occurs more regularly with the subscription without much extra work or decision deliberation on DEQ's part. Unwanted and unneeded functionality can also bloat the product and pricing. Implementation of a system not specific to an environment nearly always requires greater operational changes within an agency, which can decrease morale and productivity.	3
2	Expandability	Market research shows that module add-ons are easily available, but with increased risk and cost if not planned for in advance, as state-interviews showed that added customization in later stages of development increases unanticipated time and materials.	2

ID	Criteria		Score
3	Time to deliver	The EDMS effort will be phased to onboard program functionality incrementally and modularly. Core system implementation has been estimated to be completed by December 2020. For more information, see Section 7: Schedule Baseline of the Project Management Plan.	3
4	Maintainability	State and vendor maintenance options available. Migrating from a traditional on-premises model to the cloud model reduces the maintenance complexity and related costs for state customers. Costs are shared with other SaaS vendor clients. Because system maintenance is a significant part of the responsibility of the SaaS technical staff, state clients are more likely to have up-to-date and secure computing infrastructure supporting applications.	3
5	Data Manageability	Overall data quality, security, and sharing would be improved.	3
6	Cost	The agency anticipates total SaaS costs to be slightly lower than the on-premises alternative costs. In general, cloud services are metered, and pricing may be based on the number of servers in use, central processing unit (CPU) cycles, memory space, disk space, or other measurable characteristics of the resources in use. Typically, there are only nominal up-front costs and no ownership of the resources. Leasing SaaS resources rather than purchasing computer equipment eliminates significant start-up costs for new projects. State avoids capital investment required to build computing infrastructure and apply it to other business needs instead. Because of economies of scale, service providers can purchase and operate computing equipment for a lower cost than most businesses. With lower operating costs (which users pay as rental costs), state clients using cloud services also save staff costs since the third-party vendor handles most of the support for computing infrastructure. There are a variety of subscription models associated with SaaS models focused on the capabilities that EDMS requires. Models range from monthly to annual.	3

ID	Criteria		Score
7	Benefit	A SaaS EDMS is aligned with the IT business strategy of the agency, state, and federal government, and most of the agency's business requirements can be met by this approach, but DEQ must weigh this with the SaaS subscription model. By leveraging a SaaS solution, implementation can occur within a shorter timeframe. SaaS EDMS solutions are more likely to be more stable and include functionality beyond the expectations or requirements of the agency. By having the product vendor host the product themselves, there is reduced strain on resource needs associated with maintaining regulation compliance and providing support. Cloud-based applications can acquire and release computing resources as needed in response to changes in business caused by special events or normal business cycles. Leasing computing resources from the cloud means being able to add resources as needed to meet peak workloads and release them immediately afterwards. Stable costs for budgeting/planning. Being able to rely on the elasticity of the cloud also reduces the effort involved in capacity planning.	3
8	Risk	The SaaS solution has been a proven model for the state in other enterprise COTS implementations and has the lowest implementation risk of the considered delivery configurations because the vendor absorbs implementation and overall operations risks. However, ownership of the solution is off-site and the solution must operate on a shared baseline. The risks associated with SaaS are both traditional and evolving. The agency not only has to be aware of the common risks categories associated with this scale and scope of project in the given timeline (budget, external dependencies, management, complexity, etc.), but adding cloud computing brings with it the three primary risks or challenges for users of cloud services: dependability, vendor lock-in, and managing inter-cloud interaction. There are also new upcoming FCC rules and other yet-unknown aspects associated with this option, which can be properly mitigated through careful planning and management. Please see Section 11: Risk Management Plan of the EDMS Project Management Plan.	2
	Totals		**22**
	Solution Rank		**1**

4.6 General Costs

The estimated cost for the EDMS project has changed and increased in accuracy over time. Before achieving Stage Gate 2 endorsement, appropriate costs and timeline for the implementation and ongoing maintenance of a COTS EDMS solution were developed and documented through a financial analysis of alternatives and approaches, past RFI responses and follow-up correspondence, state and vendor interviews, State Data Center (SDC) hosting rates, and online research (see section 2.2, "EDMS Background" for more details). The costs identified during the alternative analysis at this phase are given in Section 7.

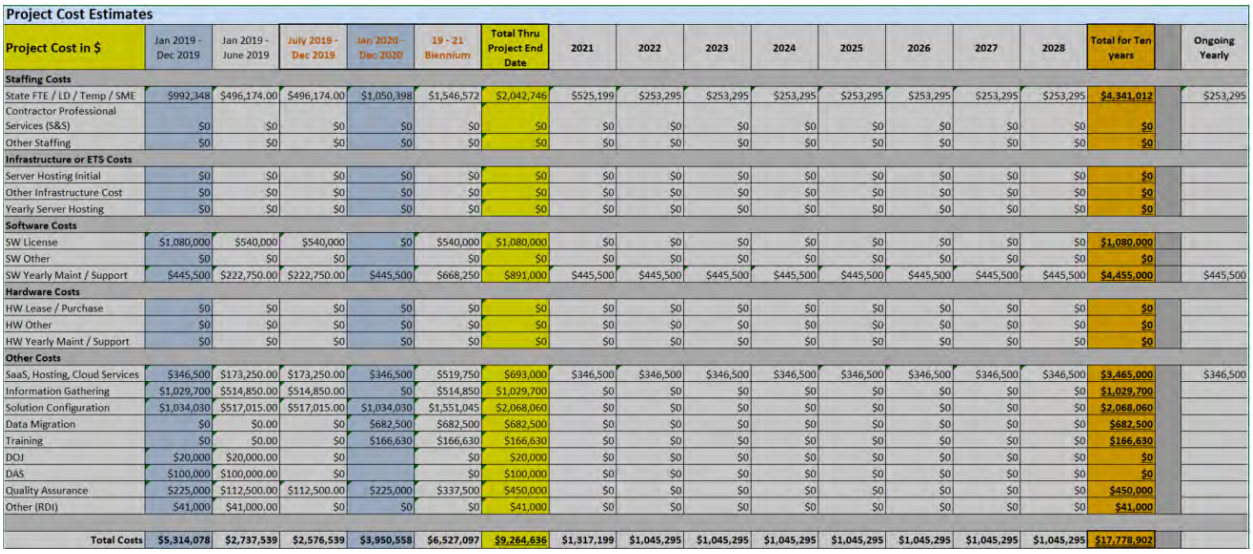
As detailed in the Section 2.2.1: Research, DEQ went out to RFP in August of 2018 and has since issued a Notice of Intent to Award to the chosen vendor, enfoTech. The updated vendor costs as of January 2019 are below. Please note that is not yet signed and if the costs change, this estimated will be updated accordingly.

enfoTech Cost Proposal

Item	Recurring Cost	Non-Recurring Cost
Information Gathering		$ 1,029,700
Solution Configuration		$ 2,068,060
Data Migration		$ 682,500
Training		$ 166,630
Subscription Rate		
Cloud Hosting and Back-up Fees	$ 346,500/year	
License Fees		$ 1,080,000
Maintenance and Support (including upgrades)	$ 445,500/year	
Subtotal for non-recurring cost:		$ 5,026,890
Subtotal for recurring cost for 10 years:	$ 7,920,000	
Total 10-Year Cost	$ 12,946,890	

Additionally, the chart below depicts the complete project cost estimates starting from January 2019, through the end of 2028.

Project Cost Estimates



Project Cost Estimates

Project Cost in $	Jan 2019 - Dec 2019	Jan 2019 - June 2019	July 2019 - Dec 2019	Jan 2020 - Dec 2020	19 - 21 Biennium	Total Thru Project End Date	2021	2022	2023	2024	2025	2026	2027	2028	Total for Ten years	Ongoing Yearly
Staffing Costs																
State FTE / LD / Temp / SME	$992,348	$496,174.00	$496,174.00	$1,050,398	$1,546,572	$2,042,746	$525,199	$253,295	$253,295	$253,295	$253,295	$253,295	$253,295	$253,295	$4,341,012	$253,295
Contractor Professional Services (S&S)	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Other Staffing	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Infrastructure or ETS Costs																
Server Hosting Initial	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Other Infrastructure Cost	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Yearly Server Hosting	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Software Costs																
SW License	$1,080,000	$540,000	$540,000	$0	$540,000	$1,080,000	$0	$0	$0	$0	$0	$0	$0	$0	$1,080,000	
SW Other	$0	$0	$0		$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
SW Yearly Maint / Support	$445,500	$222,750.00	$222,750.00	$445,500	$668,250	$891,000	$445,500	$445,500	$445,500	$445,500	$445,500	$445,500	$445,500	$445,500	$4,455,000	$445,500
Hardware Costs																
HW Lease / Purchase	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
HW Other	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
HW Yearly Maint / Support	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Other Costs																
SaaS, Hosting, Cloud Services	$346,500	$173,250.00	$173,250.00	$346,500	$519,750	$693,000	$346,500	$346,500	$346,500	$346,500	$346,500	$346,500	$346,500	$346,500	$3,465,000	$346,500
Information Gathering	$1,029,700	$514,850.00	$514,850.00	$0	$514,850	$1,029,700	$0	$0	$0	$0	$0	$0	$0	$0	$1,029,700	
Solution Configuration	$1,034,030	$517,015.00	$517,015.00	$1,034,030	$1,551,045	$2,068,060	$0	$0	$0	$0	$0	$0	$0	$0	$2,068,060	
Data Migration	$0	$0.00	$0	$682,500	$682,500	$682,500	$0	$0	$0	$0	$0	$0	$0	$0	$682,500	
Training	$0	$0.00	$0	$166,630	$166,630	$166,630	$0	$0	$0	$0	$0	$0	$0	$0	$166,630	
DOJ	$20,000	$20,000.00	$0		$0	$20,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	
DAS	$100,000	$100,000.00	$0		$0	$100,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	
Quality Assurance	$225,000	$112,500.00	$112,500.00	$225,000	$337,500	$450,000	$0	$0	$0	$0	$0	$0	$0	$0	$450,000	
Other (RDI)	$41,000	$41,000.00	$0	$0	$0	$41,000	$0	$0	$0	$0	$0	$0	$0	$0	$41,000	
Total Costs	**$5,314,078**	**$2,737,539**	**$2,576,539**	**$3,950,558**	**$6,527,097**	**$9,264,636**	**$1,317,199**	**$1,045,295**	**$1,045,295**	**$1,045,295**	**$1,045,295**	**$1,045,295**	**$1,045,295**	**$1,045,295**	**$17,778,902**	

4.7 General Benefits

For general problem and opportunity information, please see Section 3.2.1: Overview of Problems and Opportunities for Improvement. For a list of benefit categories and specific examples, please see below.

Benefit Categories	Examples
Process Improvements	
✓ *Staff Utilization*	o Staff time locating files, information, and data in its many digital and analog forms can be reduced and redeployed to daily duties and allow staff availability to help stakeholder and public record access to information.
✓ *Streamlined processes and business process improvement*	o While there will most likely be paper-digital overlap during the transition from the paper-laden system to an electronic data records management system, the ability to digitally enable business processes, e.g., permitting or compliance activities, can help reduce redundancies, support manualized automated processes, improve data management to unify and track outside consults, labs, and services reporting, etc. This unifies data and information in manageable digital formats to be available for stakeholders.
✓ *Support for e-commerce*	o The inability to accept payment online was identified across all programs as a major bottleneck in current business processes.

Benefit Categories	Examples
✓ *Reduced processing time*	o The painstaking method of acquiring easily accessible data from the regulatory community data, and providing agency data to other stakeholders and the public, more easily facilitates meeting State, Federal, and Departmental regulatory and statutory timeframes for reporting (NPDES, NESHAPS, etc.). o A new solution could greatly reduce the time needed to process the average 200+ monthly annual reports, record requests. o A common system shared across divisions enhances compliance and enforcement scheduling capabilities.
✓ *Improved internal controls*	o Controls increase accountability, audit compliance, recordkeeping (e.g., accounts payable/receivable, scheduling) and more. o The ability to correlate grievances, complaints, community inquiry improves, as well as executed policy and procedures. o Improved evidence-based decision-making capabilities.
✓ *Achieved Policy Objectives*	o Stakeholders and the public—and any user of the system—receive better quality and timely services. Better services lead to decreased costs and risks.
✓ *More stable IT environment*	o One system provides a seamless continuity of services, from permit intake, to compliance, to renewal, modification, and/or termination. o Modern software promises more long-term stability than current antiquated, end-of-lifecycle systems and disparate applications and data silos.
New or Enhanced Service	
✓ *New or improved service*	o EDMS will provide automated transactions and the ability to receive services online with increased ability to maintain data and information with high precision and accuracy, which is difficult to manage with the current disparate paper-record format and records management. A unified digital solution could also provide effective method(s) for teams to collaborate.
✓ *Customer intimacy*	o Proper documentation of business needs and technical assessment promotes the ability to understand agency's requirements for tailored services.
✓ *Access to Information*	o Decision-making improves through concurrent access to authoritative and accurate information, such as metrics for permitting issuance. The capability to integrate information systems with organizations outside of the agency is provided.
✓ *Reduced paper-based dependency*	o Moving to a system that uses less paper helps save materials costs.

Benefit Categories	Examples
✓ *Reduced postal dependency*	o Moving to electronic payment and reporting systems reduces costs associated with mailing forms that are not required by law to be sent my mail.
Public/Stakeholder Satisfaction	
✓ *Legislative or regulatory compliance*	o A modern system is more adaptable to law change. (e.g., Cleaner Air Oregon). By modernizing its technology platform for health record data, the agency has an opportunity to become an integral component to the efforts for lowering and containing costs while improving quality and access of services. o There is a need to support EPA reporting requirements, including CROMERR compliance, data flows for National Environmental Information Exchange, electronic submittals of Discharge Monitoring Reports.
✓ *More timely information*	o More effective decision-making ability is backed by accurate and timely information and metrics.
✓ *Streamlined processes*	o Access is easier for all parties involved (e.g., agency staff, regulated community, the public). o This is an opportunity for identified duplicative business processes to be addressed and issues resolved.
Strategic Alignment	
✓ *Directly supports State, Agency Missions or business plans*	o A new EDMS solution improves the agency's ability to meet and promote its mission. o Holding to the values of integrity and professionalism, an EDMS solution provides more effective stewardship abilities for staff and administration at the State and Federal level. o An EDMS solution promotes the vision of a sustainable business practice surrounding business-crucial environmental data that isn't weighed down by disparate, manually intensive, paper-digital driven processes and disparate computing systems that don't share data well. o Directly supports R. Whitman's DEQ Goal 1: Strengthen and restore public confidence that we are identifying and responding to significant threats to public health and the environment. o For more information see Section 1.1: Strategic Value.
✓ *Shared services*	o There is an opportunity to not only interconnect the regional offices but also connect to the EPA's Network Exchange.

5 Appendix A: Alternative Analysis Risks

The following are general and specific risks associated with the EDMS project with regard to the alternative analysis that was completed just prior to Stage Gate 2 endorsement in Jan. of 2018. Please see Section 11: Risk & Issue Management Plan of the EDMS Project Management Plan for additional information regarding updated risks including an Initial Risk Assessment, Risk Registry and Risk processes.

5.1.1 Risk of Doing Nothing

Doing nothing to equip the agency to face existing mission-critical problems, to protect against the risk of noncompliance, and to plan for the changing requirements beyond today's capabilities, as current systems become increasingly outdated, will likely increase the risk to DEQ over time. Risks include the following:

- Continued risk of legacy system resources, and very high level of general risk associated with aging systems
- Elevated costs due to high levels of resources needed to support current and redundant systems and processes, compounded by low staff levels
- Difficult and time-consuming modifications, which are needed to code in response to federal changes.
- Increased potential for compliance issues, e.g., NPDES.
- Significant possibility of system failure as support staff retire from state service
- Use of shadow systems, which creates a high risk of inadvertent disclosure of confidential employee information and contributes to potential compliance issues through inconsistent processes
- Lost opportunity to use today's advanced technologies to establish a base for future growth, increase organizational IQ, and reap subsidiary efficiencies from other processes relying on environmental data/information
- Increased likelihood of higher implementation costs if a replacement solution is delayed

Although there are no implementation risks with this alternative, there are risks stemming from the inability to meet current and future requirements effectively. This is especially true when it comes to compliance with federal and state rules and regulations.

5.1.2 Alternative Analysis Risk Assessment Matrix

The initial high-level assessment below uses the DAS worksheet to gauge EDMS risks with regard to the alternative analysis completed in Jan. 2018. Although the COTS EDMS approaches have different risks, the model itself doesn't distinguish much in terms of the risks score; therefore, the two alternatives (on-premises and SaaS) were modeled as one in the basic assessment below, and different risks are outlined individually in the sections below.

EDMS Alternative Analysis Risk Assessment				
Total Project Risk Score Out of 90 Possible			**Risk Type & Average Score**	
			Budget Risk = 13/30 = 43%	
Low				
Risk			**External Depend. Risk = 7/10 = 70%**	
0 – 30%				
			Management Risk = 3/15 = 20%	
Medium		**SCORE = 53 MEDIUM RISK OVERALL**		
Risk		**% = 53/90 = 59%**	**Mission Critical Risk = 10/10 = 100%**	
31% - 70%				
			Failure Risk = 12/20 = 60%	
High				
Risk			**Complexity Risk = 5/5 = 100%**	
71% - 100%				
				Score
Risk Type	**Question Number**	**Risk Question**	**Answer List**	
Budget Risk	1	What is the estimated total project cost?	The total project cost is estimated to be $12.9 Mil for 10 years	5
	2	What percentage of the agency budget does the project represent?	The project is estimated at $12.9 Mil for 10 years which includes ~$5M for the first biennium. The total DEQ budget is estimated at $343 Mil/biennium. Therefore, the EDMS project is approximately 1.4% of the total budget per biennium.	0 [15]
	3	Have sufficient project funds been budgeted and allocated?	Funding is budgeted for.	1 [16]
	4	How much confidence is there in the expenditure and funding projections?	Accuracy of budget estimate is at least 50% of the final costs given the research collected from	1 [17]

[15] Total DEQ budget figure from IRM Strategic Document (version 10), DEQ Agency 2015-17 Adopted Budget = $343,233,149 (includes pass through funds for grants, loans, and bonds over two years). Cost risk criteria: 0 - The project is less than 2% of the budget, 1 - The project is greater than or equal to 2% but less than 5% of the budget, 3 - The project is greater than or equal to 5% and less than 15% of the budget, 5 - The project is 15% or more of the budget.

[16] Funding has been estimated and planned for in Policy Option Packages.

[17] Budget estimate is based on the EDMS chosen vendor's proposal response.

			business analysis, vendors and other states. During the RFP process, the budget accuracy will be accelerated to within 10% of the final costs, with the possibly of reducing the risk score to 1.	
	5	Is funding available for maintenance of the project deliverable after project closure?	Maintenance funding has been planned.	1
External Dependencies	6	Is this project dependent on another project in any way?	The project will require collaboration/alignment with another project.	4
	7	Does the project have access to needed human resources?	External resources are critical to the project.	3
Management Risk	8	What is the level of management commitment?	Management has made the project a priority.	0
	9	Does the project have an active and visible sponsor?	The project has an active and visible sponsor	0
	10	What is the experience and training level of agency project managers?	Project managers have some training or experience. The primary EDMS project manager is PMP certified and has been a project manager for 17 years with many successful IT enterprise level projects. However, the project manager is new to the public sector and Stage Gate Process.	3
Mission Critical Risk	11	How important is the project to meeting Strategic Objectives of the agency/organization?	The project is critical to meeting strategic objectives.	5
	12	How important is the project to meeting externally generated mandates? (Legislative, Executive. or Judicial)	The project is critical to accomplishment of external mandates.	5
	13	How important is the project to agency core business activities?	The project is critical to core business activities.	5
Failure Risk	14	Has the agency and/or vendor executed similar projects?	The agency has not executed similar projects, however, the EDMS chosen vendor has in 24 states.	3

	15	How will failure of the project impact the customers?	Impact of project failure on customers is high.	5
	16	How politically sensitive is the project?	The project is sensitive to political climate.	3
Complexity Risk	17	How new is the technological solution?	The technology has been available for several years.	1
	18	How many processes or business activities are impacted?	A large portion of the business processes are impacted.	5

5.1.3 General COTS Risks

The following are general business and technical risks common to a COTS implementation such as this one, regardless of the alternative approach or solution chosen, on-premises or SaaS. This analysis was completed just prior to Stage Gate 2 endorsement in Jan. of 2018. Please see Section 11: Risk & Issue Management Plan of the EDMS Project Management Plan for additional information regarding updated risks including an Initial Risk Assessment, Risk Registry and Risk processes.

The risks below are based on the agency's own mission-critical needs, its existing risk management strategy, and further research of implementations with other government agencies who have completed enterprise-level COTS systems for environmental data management and other systems. Sometimes, the risk for one agency is the same as for another, especially if the scope and degree of complexity is similar, but even then, the likelihood and impact often varies depending on the agency, which means identifying special mitigating strategies on top of time-tested ones to avoid failure.

In the numbered risks described below, the likelihood of the risk is multiplied by potential impact to calculate the risk score. Percentages of likelihood and impact scores are an initial attempt at establishing the initial risks and mitigation strategies for what will be a living document as the project takes form, shedding some risks, and re-gauging existing ones, and taking on others that become issues. Mitigation for this EDMS-related risk are also provided, along with any other notes for clarification.

Risk #	Risk Description	Likelihood %	Impact (critical 10, high 7, medium 4, low 2, none 0)	Risk Score	Mitigation
1	Chosen vendor system(s) does not satisfy solution requirements, delaying acquisitions of critical information	10%	10	1	Ensure technical requirements are clearly defined in RFP and subsequent contract negotiations.

Risk #	Risk Description	Likelihood %	Impact (critical 10, high 7, medium 4, low 2, none 0)	Risk Score	Mitigation
	system upgrades, and new systems.				
2	Critical deadlines are not met, creating critical project delays	5%	7	3.5	Create a robust project management plan based on current industry standards and best practices.
3	The project's short time frame and possible lack of resource availability could impact the quality of work products.	80%	10	8	Develop DAS/OSCIO-recommended work products to support all aspects of the project and project management. Secure an experienced QA/QC vendor to provide a rigorous quality control review of work products. Develop work product review tracking sheet with reviewers noted. Notify reviewers in advance of review needed so time can be set aside for proper and meaningful review.
4	Regulatory and legal changes can occur at any time. A change in law or rule could impact project's scope and requirements.	50%	10	5	Take a phased and measured approach. Be upfront with stakeholders, project staff, and vendors about ambiguity. Remain flexible. Be adaptable and scalable. Example: if legislation adds a new data point need for permits, system will have enough flexibility to add another data point without too much pain.
5	Stakeholders may want to increase or decrease the scope beyond identified business requirements.	75%	7	5.25	Take a phased and measured approach. Use a standard change control processes and change management plan to the control scope. Communicate with stakeholders regularly. Be transparent and upfront about timeline constraints.

Risk #	Risk Description	Likelihood %	Impact (critical 10, high 7, medium 4, low 2, none 0)	Risk Score	Mitigation
6	A diverse and competitive vendor market generates vendor protest during procurement, causing delays.	90%	7	6.3	Continue to move forward on other project tasks wherever possible and be ready with, and stringent about, following proper procurement protocols. Construct the RFP and procurement process to lessen the risk of a protest.
7	Legislation could affect funding.	50%	10	5	DEQ will need to request funding from General Fund and bond.
8	Policy, technology, and business processes begin misaligning.	80%	7	5.6	Convene any needed technical groups and invite the project team, subject matter experts, other program staff, and vendors to collaborate on alignment.
9	Potential mis-match between optimal business processes and chosen vendor/COTS system	60%	6	3.6	Involve subject matter experts in every phase of the development lifecycle, from the RFP and COTS selection, to design and development, to testing and go-live. Keep communications open, be flexible, and be open to business process adaptation. Robust training and other organizational change management techniques are key. Phase the project to keep interest and momentum in the project high while delivering tangible results to stakeholders and users in reasonable timeframes.
10	Project resources are limited and may impact project's ability to move as quickly as needed.	70%	7	4.9	Establish clear roles and responsibilities, meet timelines, and stress staying on top of work to make sure that the importance of the project. At the same time, understand the unavoidable conflicts and constraints and be as

Risk #	Risk Description	Likelihood %	Impact (critical 10, high 7, medium 4, low 2, none 0)	Risk Score	Mitigation
					flexible as is allowable. Plan well in advance.
11	COTS vendor has planned/scheduled upgrades that could conflict with DEQ's customizations or implementation.	30%	4	1.2	Work with the vendor closely. Do not over-customize the EDMS solution.
12	Project funding issues as a result of schedule misalignment with biennial budget cycle.	10%	10	1	Make certain project planning, estimates, approvals, and procurement are in alignment with budget cycles.
13	Inadequate training of an enterprise-grade solution in a high-stakes setting results in sharp productivity drops and EDMS user frustrations.	60%	10	6	Establish a comprehensive training plan. Ensure adequate training time is budgeted and that there are self-training tools that can be used outside of focused training sessions.
14	Workforce is resistant to change making buy-in over a long project implementation more difficult.	90%	10	9	The resistance to change ranks high in relation to project success. Involve key staff for input and feedback. Continue to involve the staff and subject matter experts in the process and ensure each stakeholder/user group has a strong champion to support their efforts. Leverage organizational change leadership plan. Skill-set development or reprioritization may be necessary for agency IT staff in a project like EDMS.

Risk #	Risk Description	Likelihood %	Impact (critical 10, high 7, medium 4, low 2, none 0)	Risk Score	Mitigation
					Multiyear and multiphase projects require strong project leadership to maintain momentum. There will be a necessary commitment of time from staff to migrate from the existing systems to a new system. Phase the project to keep interest in the new EDMS functions continuing rolling (recursively) instead of a delivery years down the road (waterfall). Baseline documentation of the current state and the proposed future state will be created and periodically reviewed to make sure the project is on track and to keep the workforce interested in what benefits the project will have for them.
15	During long or extended implementations, users create work-arounds to solve acute issues in lieu of completed technology implementation, and then use these as guides for implementation and not tools that become institutionalized outside the solution.	70%	10	7	Use a phased implementation approach to mitigate atrophy of project enthusiasm. Ensure understanding the different disciplines and job functions by conducting a gap analysis. Use work-around as opportunities as guides for implementation and not tools that become institutionalized outside the solution. Document and share the workarounds so everyone knows how and why we are eliminating the workarounds. Involve clear communication with subject matter experts.

Risk #	Risk Description	Likelihood %	Impact (critical 10, high 7, medium 4, low 2, none 0)	Risk Score	Mitigation
16	With networking and solution support being carried out by different organizations and units in both headquarters and regional offices, there is a risk that without proper collaboration and transparency between division programs and the solution vendor that a large-scale implementation will suffer.	70%	10	7	Establish a reoccurring standing meeting in which a representative from the various units / organizations is present to discuss issues or upcoming changes. When representatives can't find common ground on issues with risk, escalate. Leverage organizational change leadership plan.
17	Risk of inflight with other systems.	30%	4	1.2	A list of inflight projects with EDMS are listed in the Scope Document. Keep the project aligned with other projects and initiatives throughout the agency. Ensure technical requirements are clearly defined in RFP and subsequent contract negotiations
18	In choosing a COTS, potentially cloud-based, solution, the agency is moving into a relatively newer IT approach and business process than the practice of custom-	70%	5	3.5	Keep utilizing agency-standard PMBOK and other standard project management heuristics. Adhere OSCIO and federal cloud-based standards and guidelines. Continue to use completed OSCIO/DAS OSCIO "Cloud Planning and Readiness Assessment Workbook per policy 107-004-150[18] to build COTS and cloud-based standards into all facets of the EDMS

[18] http://www.oregon.gov/das/policies/107-004-150.pdf

Risk #	Risk Description	Likelihood %	Impact (critical 10, high 7, medium 4, low 2, none 0)	Risk Score	Mitigation
	building data systems for business processes.				implementation, citing also the OSCIO's "Technical Reference Model Framework"[19] and the U.S. CIO's "Federal Cloud Computing Strategy."[20]
19	Data migration requirements (to new infrastructure)	70%	9	6.3	Ensure business needs and technical requirements are clearly defined in RFP and subsequent contract negotiations
20	Major user interface integration effort	70%	9	6.3	Ensure business needs and technical requirements are refined and clearly defined in RFP and subsequent contract negotiations.
21	High visibility to Oregon citizens and their elected representatives	70%	9	6.3	Be open and transparent. Stay flexible. Phase the project and show clear leadership to keep engagement and enthusiasm high among internal and external stakeholders, and momentum building with the project, instead of atrophying over the course of several years.
22	Data is regularly transmitted to EPA and available on federal portals. If a change in reporting to EPA doesn't occur or compliance is at	70%	5	3.5	Vendor must have products and services available to meet the federal electronic rule reporting, CROMERR, security, etc., business and technical requirements. Ensure business needs and technical requirements are clearly defined in RFP and subsequent contract negotiations and outline not just DEQ's current requirements obligations per the PPA

[19] Oregon Office of the State Chief Information Officer, "Technology Reference Model Framework - High Level Overview" (January 3, 2017).
[20] "Federal Cloud Computing Strategy," US Department of Homeland Security (February 8, 2011): URL.

Risk #	Risk Description	Likelihood %	Impact (critical 10, high 7, medium 4, low 2, none 0)	Risk Score	Mitigation
	stake, DEQ risks noncompliance.				with the EPA, but also future requirements both business and system that are currently scheduled and/or known to be in rule development.
23	If EDMS solution does not satisfy staff, stakeholder, and public needs, it might hinder adoption of the new technology and negatively affect project success measures.	70%	9	6.3	Be aware of training and informational material for user groups effected. Communicate internally and externally. Triggers / success measures / metrics will serve to monitor risk. Coordinate RFP closely with OSCIO/DAS/LFO. Secure QA review.
24	The wrong vendor system(s) are recommended, delaying acquisitions of critical information system upgrades, and new systems	25%	10	2.5	Create tangible triggers / success measures / metrics for this risk. Develop detailed implementation plan and solution requirements. Coordinate closely with OSCIO/DAS/LFO on EDMS RFP. Secure a QA/QC vendor to review project.
25	Vendor training is not enough for staff and stakeholders to fully adopt the new solution.	25%	8	2	Clearly signal, both externally and internally, that this work is a top priority of agency leadership. Create tangible triggers / success measures / metrics for this risk. Develop detailed implementation plan and solution requirements. Coordinate closely with OSCIO/DAS/LFO on EDMS RFP. Secure a QA/QC vendor to review project.

Risk #	Risk Description	Likelihood %	Impact (critical 10, high 7, medium 4, low 2, none 0)	Risk Score	Mitigation
26	The lack of strong, sustained and clear leadership by DEQ management, along with a decentralized organizational structure, results in a lack of accountability.	10%	9	.9	Clearly signal, both externally and internally, that this work is a top priority of agency leadership. Document what resources will be needed to put the EDMS on a long-term sustainable track, and then develop strategies for how those resources will be secured. DEQ may utilize additional outside resources to help in the early stages, and may use contractors to ensure that the agency's meet set performance objectives.

5.1.4 On-Premises Risks

The following are on-premises risks associated with the EDMS project with regard to the alternative analysis that was completed just prior to Stage Gate 2 endorsement in Jan. of 2018. Please see Section 11: Risk & Issue Management Plan of the EDMS Project Management Plan for additional information regarding updated risks including an Initial Risk Assessment, Risk Registry and Risk processes.

The approach for procuring and implementing an on-premises COTS EDMS would entail the acquisition of a preexisting COTS product implemented and configured within the State Data Center (SDC). The following are general business and technical risks common to an on-premises COTS implementation of the scope and scale of EDMS.

- The on-premises alternative has generally lower degree of risk than doing nothing because COTS functionality has the potential to meet or exceed a majority of solution meets or exceed current business requirements, which is not currently happening with the status quo.
- Vendor-provided upgrades also provide lower cost maintenance, and this reduces state risk through the vendor’s provision of software maintenance fixes.
- Vendor participation on the implementation team provides broad-based configuration expertise, and the availability of vendor support staff as a consulting resource to agency staff in the maintenance of the software also reduces agency risk.

Risks to the agency include the following.

Risk #	Risk Description	Likelihood %	Impact (critical 10, high 7, medium 4, low 2, none 0)	Risk Score	Mitigation
1	The agency will continue to shoulder the risks associated with full ownership of the hardware and software, which include the costs to upgrade and those of disaster recovery.	50%	5	5	Ensure technical requirements are clearly defined in RFP and subsequent contract negotiations. Create a robust project management plan based on current industry standards and best practices that includes financial and technical estimates on costs to upgrade, risk management techniques during project implementation, and guidance/planning for disaster recovery.
2	The project may deviate from the baseline.	50%	5	5	Can be mitigated through vendor negotiations during the procurement process and managed by using risk management techniques during project implementation. Develop DAS/OSCIO-recommended work products to support all aspects of the project and project management. Secure an experienced QA/QC vendor to provide a rigorous quality control review of work products. Develop work product review tracking sheet with reviewers noted. Notify reviewers in advance of review needed so time can be set aside for proper and meaningful review.
3	Increased costs may be incurred if: (a) Staff have insufficient knowledge to support the solution after implementation or during upgrades,	30%	4	1.2	Can be mitigated through vendor negotiations during the procurement process and managed by using risk management techniques during project implementation.

Risk #	Risk Description	Likelihood %	Impact (critical 10, high 7, medium 4, low 2, none 0)	Risk Score	Mitigation
	requiring extended vendor support (b) Vendor consulting resources are unavailable, requiring higher-cost alternate vendor support.				
4	Resolution of issues, both functional and technical, cause delays.	30%	10	3	Can be mitigated through vendor negotiations during the procurement process and managed by using risk management techniques during project implementation.
5	When a vendor hosts the solution, there is also the added risk that system upgrades to meet state guidelines may not always get a high priority from the vendor	30%	4	1.2	This risk can be mitigated through negotiations with the vendor during the procurement effort. For example, this risk will be mitigated by defining the vendor's ability to meet state guidelines.
6	In the case of a vendor-based on-premises solution, in which the agency relies on an outside vendor to provide EDMS solution hosting (SDC, vendor, Amazon, Microsoft, etc.), the agency assumes a risk that the vendor	30%	10	3	This risk can be mitigated through negotiations with the vendor during the procurement effort. For example, this risk will be mitigated by defining the agency's ability to assume ownership of the hardware, data, and software in the contract, should the vendor fail to meet the level of service requirements. Standard project management techniques should be utilized to monitor the risk during and after the project.

Risk #	Risk Description	Likelihood %	Impact (critical 10, high 7, medium 4, low 2, none 0)	Risk Score	Mitigation
	may not be viable or sustainable in the long term or may be unable to meet expectations for operation.				
7	COTS product is not compatible with DEQ or SDC hardware / infrastructure.	25%	10	2.5	Ensure technical requirements are clearly defined in RFP and subsequent contract negotiations.
8	SDC hardware / infrastructure require updates.	25%	10	2.5	Work with ETS early in phasing to understand current compliance, identifying any areas where SDC is not compliant and identifying ways in which compliance can be reached. This includes, but is not limited to, ensuring RFP includes hardware and infrastructure requirements that vendor product must meet.
9	Hosting on premises would require coordination between DEQ and ETS.	25%	10	2.5	Develop a detailed SLA and process expectations so coordination / collaboration amongst the different organizations / units can be streamlined.
10	System support is not provided 24/7/365.	10%	10	1	After Stage Gate 1 endorsement, confirm 24/7/365 support as understood for project needs either is or is not an option within ETS. If not, develop contingency plans for any unexpected downtime.

5.1.5 SaaS Risks

The following are SaaS specific risks associated with the EDMS project with regard to the alternative analysis that was completed just prior to Stage Gate 2 endorsement in Jan. of 2018. Please see Section 11: Risk & Issue Management Plan of the EDMS Project Management Plan for additional information regarding updated risks including an Initial Risk Assessment, Risk Registry and Risk processes.

The SaaS solution has been a proven model for the state in other enterprise COTS implementations and has the lowest implementation risk of the considered delivery configurations because the vendor absorbs implementation and overall operations risks. However, ownership of the solution is off-site and the solution must operate on a shared baseline.

The agency will need to ensure that system upgrades to meet state guidelines receive a high priority from the vendor. The agency will remain responsible for coordinating disaster recover/business continuity for EDMS with that of other mission-critical systems. Change management and data governance will need to be addressed jointly with the vendor. For more information regarding project governance and change management, see the EDMS Project Management Plan.

The agency assumes the additional risk that the vendor does not meet expectations for operations or that the vendor may not be viable in the long term. Like other alternatives, vendor failure risk can be mitigated during procurement negotiations and through project management techniques.

Risks to the agency include the following.

Risk #	Risk Description	Likelihood %	Impact (critical 10, high 7, medium 4, low 2, none 0)	Risk Score	Mitigation
1	Solution vendor Service Level Agreement (SLA) negotiations take longer than expected. Extends schedule.	25%	5	2.5	Make sure RFP and contract language clearly stipulates SLA expectations.
2	Application is not available to end users when they are needed, and/or service provider is unable to provide required computing resources on demand.	25%	5		Service providers are expected to provide strong assurance of dependability to their users. Make sure RFP and contract language clearly stipulates expectations.

Risk #	Risk Description	Likelihood %	Impact (critical 10, high 7, medium 4, low 2, none 0)	Risk Score	Mitigation
3	Security comprises the confidentiality and integrity of data that are based in the cloud.	25%	5		Service providers are expected to provide strong assurance of security for their users. Make sure RFP and contract language clearly stipulates expectations, referencing OSCIO statewide security standards and the National Institute of Standards and Technologies (NIST).[21] The "Agency Cloud Policy Workbook" also guides mitigation of risk. The Institute of Electrical and Electronics Engineers (IEEE) has also formed working groups to develop critical cloud-computing standards.
4	In general, cloud computing brings with it the inherent risk of vendor lock-in, in which customers become, and can then remain, dependent on a single cloud provider technology implementation (i.e. locked-in), and cannot easily move in the future to a different vendor without substantial costs, legal constraints, or technical incompatibilities.	50	10	5	Vendor lock-in is a risk to cloud users because of today's technical inconsistencies among computing clouds. Migration between clouds, in other words, can be difficult because of differences in computing platforms, interfaces, storage systems, and communications. Because no common standards for migrating services currently exist, DEQ must remain vigilant of these associated risks (e.g., potential added costs, legal constraints, and technical incompatibilities) during the next stages of the project during RFP drafting and vendor procurement. DEQ will insist on the implementation of mainstream technology and that it will be scalable for additional DEQ programs and processes.

[21] OSCIO, "Statewide Information Security Standards," URL.

Risk #	Risk Description	Likelihood %	Impact (critical 10, high 7, medium 4, low 2, none 0)	Risk Score	Mitigation
5	The cost (in time and money) of data transmission and transaction processing between clouds or between clouds and legacy systems is generally much higher than intra-cloud operations.	90	1	0.9	No common standards for migrating services currently exist for issues with inter-cloud interactions. To reduce the complexities and costs of inter-cloud operation, the agency must be aware of new standards that seek to reduce the significance of this problem.
6	New FCC rules for content service providers	25%	5		New net neutrality law should be analyzed for any risks to DEQ should the agency choose this option.
	Vendor cloud services are not compliant with State and Federal regulations	50%	10	5	Make sure RFP and contract clearly stipulates which regulations cloud hosting must comply with.

5.1.6 Combined On-Premises and SaaS Risks

Risk #	Risk Description	Likelihood %	Impact (critical 10, high 7, medium 4, low 2, none 0)	Risk Score	Mitigation
1	After configuration, solution does not meet critical business requirements and	25%	5	2.5	Ensure clear and comprehensive requirements are outlined in RFP. Seek product demonstrations during the RFP process.

Risk #	Risk Description	Likelihood %	Impact (critical 10, high 7, medium 4, low 2, none 0)	Risk Score	Mitigation
	requires heavy customization.				
2	COTS solutions offer less customization options and will require extensive training for staff to adapt processes and workflows.	50%	10	5	Vendor support will include training. Manage changes through the change management process. Create a comprehensive training strategy that targets the different position types within DEQ. Seek vendors that have well-vetted and mature training process with different training tools (online self-study courses, in-person training, etc.). In addition, reach out to other states that have implemented EDMS and gain an understanding of training they instituted and learn what worked best and didn't.

6 Appendix B: Alternatives Analysis Financial Information

6.1 Overview

The current cost estimate for EDMS is given in Section 1: Executive Summary of this Business Case. For additional detailed information, see the EDMS Project Management Plan. The current cost estimates for the project are from the negotiations with the chosen vendor that are happening now.

This section identifies the costs and benefits that are used to assess each alternative contained in this business case, including the cash flow projections, cash flow graphs of net cash flow, and cost model analysis for each alternative. This research was completed just prior to Stage Gate 2 endorsement in Jan. of 2018.

6.1.1 Methodology

The Stage Gate 2 financial analysis goal was to improve the project cost estimate accuracy developed during Stage Gate 1 to the required SG2 accuracy. Several objectives were completed meet this goal, including:

- COTS vendor quotations
- COTS vendor hosting estimates
- State Data Center hosting estimates
- High-level DEQ solution requirements
- Proposed implementation approach
- Financial analysis assumptions

Vendors responding to the previous EDMS RFI with COTS products were contacted for updated costs related to software, maintenance, support, and hosting. Each vendor was contacted by phone to confirm contact information was correct and inform of the forthcoming request to update price quotations. The following week each vendor was emailed requesting updated RFI costs for their complete EDMS COTS software packages, hosting costs for on-premises and Software as a Service. During the third, fourth, and fifth weeks of analysis, vendors were contacted to answer further implementation and related questions.

States identified during preliminary research were also contacted to cross-reference vendor information and collect more information related to software, maintenance, support, and hosting costs, including Alabama, Alaska, Colorado, Indiana, Michigan, Minnesota, Mississippi, New Jersey, Washington, and Wisconsin.

6.1.2 Assumptions

6.1.3 General

- For financial modeling purposes, the updated estimated total cost of all phases of development, implementation, operations, and maintenance have been calculated over a ten-year period

FY2018 to FY2027; however, DEQ will implement the EDMS project in phases. The first phase (Stage Gates 3 through 4) will involve the Core System Implementation, which will include specific functionality needed by DEQ and build a scalable foundation for future phases between Feb. 2018 and Dec. 2020.

- Benefits and costs associated with the status quo "do-nothing" approach have not been modeled. Costs outlined in this alternatives analysis assume the agency moves forward with one of the two approaches to procuring and implementing a COTS EDMS solution.
- Although implementation of an EDMS solution will address many critical problems, there is not currently an expectation of positive cash flows. The solution is assumed to be an additional cost.

6.1.4 Personal Service Costs

- DEQ anticipates hiring 7 new position for this project. 4 permanent and 3 limited duration through current biennium. Please see the EDMS Project Management Plan for more detailed information regarding staffing.

6.1.5 Hosting

- Hosting Environment recommendations provided by enfoTech in RFI response were used to estimate costs. Recommendations are as follow:

Server	Recommendation
1. Web/App Servers:	Two Web servers (for example, Dell PowerEdge 2950) with Network Load Balancing are recommended.
2. Database Servers:	Two Database servers (for example, Dell PowerEdge R710) with Clustering are recommended.
3. Application Servers (optional):	Application server (for example, Dell PowerEdge R710) with adequate RAM and processing power are suggested.
4. Backup Server (optional):	One Backup server (for example, Dell PowerEdge 2950) with storage array and tape library.
5. Integration Server (optional):	One Integration server (for example, Dell PowerEdge 2950) to provide the integration services to other systems.
6. Reporting Server (optional):	One Reporting Server (for examples, Dell PowerEdge 2950).

- Building on the server recommendation and assuming 500 concurrent users with an enterprise system, the following specifications are recommended:
    - 2 web servers each w/ 4 CPU, 8GB memory

- 2 database servers each w/ 16 vCPU, 64GB memory
- 1 application server w/ 4 CPU, 8GB memory
- 1 integration server w/ 2 CPU, 8GB memory
- 1 reporting server w/ 2 CPU, 8GB memory
- 1 backup server w/ 2 CPU, 8GB memory
- Web, application, integration and reporting servers would each have 100GB of storage.
- Database server would have 8TB of storage.
- Backup server would have 10TB of storage.
- The database server would use SQL Server standard edition.
- The servers would be clustered and load balanced.

- Setup of the hosting environment would take 160 hours.
- Ongoing support would be 8 hours per month.
- RFI responses did not provide tangible costs were they to host as a SaaS. To determine costs, using the above assumptions AWS pricing was used.
- For on-premise hosting, the same specs above were priced out using the 2017-19. Enterprise Technology Service rate sheet.
- ETS computing service hourly rate of $163 was used for both AWS setup as well as ETS hosted setup.
- Hosting costs would begin FY2019.

6.1.6 Software Costs

- Cost estimates provided by CGI and enfoTech (respondents of RFI) were used to determine licensing (perpetual up front purchase) and ongoing annual maintenance.
- Costs provided by the two vendors were averaged.
- Both vendors provided high and low ranges. An average of the high and low was used.
- Purchase of license would occur in FY2019, annual maintenance would be every year thereafter.

6.1.7 Hardware Costs

- Hardware would be updated through regular replacement lifecycles regardless of project or not.
- No specialized hardware would be required with the COTS outside of hosting requirements.

6.1.8 IT Professional Services

- IT Professional Services would begin in FY2018 and go through 2023

- CGI and enfoTech provided implementation cost estimates. The same average algorithm used to determine software costs was applied.
- Services expected as part of implementation costs are:
    - Project planning
    - End-to-end facilitation services from start to go-live
    - Onsite meetings and weekly web/phone conferences
    - Requirement verification and gap analysis
    - System configuration document
    - Data migration plan and scripts
    - Interim system releases
    - User acceptance (UA) testing & support
    - System documentation
    - User/admin training
    - Go-live plan
    - System go-live
- DEQ anticipates contracting out for BA, QC, Change Management, and PM support. ~40% of the vendor provided implementation costs was assumed. Figures are outlined in operational support line.

6.2 Financial Model and Cash Flow Projections

The goal of the EDMS is to achieve an optimal cost-performance ratio in the investment, instead of paying more than expected; however, diversifying the IT portfolio like this opens the agency to the risks associated with such a move, e.g., increased management complexity, overhead for business-process integration of vendor tools and methods, service gaps, and security issues. The financial modeling below is meant to summarize projected cost and benefit results over the analysis time period. This will include:

- Illustrating cumulative costs and benefits of each alternative
- Comparing the incremental costs and financial benefits of each alternative against the baseline

6.3 Cash Flow Projections

Below are the primary tables for alternatives 1 and 2.

6.3.1 Baseline Data for Current State Table

Baseline data for current state (status quo, "do-nothing," approach)

CURRENT STATE (BASELINE) CASH FLOW

$ in 1000s

Discount rate 0.0%

$ in 1000s	Year ending... Jun 30 2018	Jun 30 2019	Jun 30 2020	Jun 30 2021	Jun 30 2022	Jun 30 2023	Jun 30 2024	Jun 30 2025	Jun 30 2026	Jun 30 2027	TOTAL
DIRECT TANGIBLE COSTS OF STATUS QUO											
0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
Benefit item 2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
Benefit item 3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
Benefit item 4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
Total Benefits/Gains	**0.0**	**0.0**	**0.0**	**0.0**	**0.0**	**0.0**	**0.0**	**0.0**	**0.0**	**0.0**	**0.0**
COST ITEMS inflows (outflows)											
Personal Services Costs (Salaries & Benefits)											
State Perm Staff	(2700.0)	(2700.0)	(2700.0)	(2700.0)	(2700.0)	(2700.0)	(2700.0)	(2700.0)	(2700.0)	(2700.0)	**(27000.0)**
State Temp Staff	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
State LD Staff	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
Services & Supplies/Capital Outlay Costs											
Data Center Costs											
Consulting Services	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
Hosting	(94.0)	(94.0)	(94.0)	(94.0)	(94.0)	(94.0)	(94.0)	(94.0)	(94.0)	(94.0)	**(940.0)**
Storage	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
Network	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
Software Costs											
SW Purchase/Upgrade	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
SW License Maintenance	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
Hardware Costs											
Hardware Purchase/Upgrade	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
Hardware Ongoing Maint	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
IT Professional Services											
Project Dev/Implementation	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
Operational Staff	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
Operational Augmentation	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
Other	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	**0.0**
Total Costs	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	**(27940.0)**
CASH FLOW SUMMARY inflows (outflows)											
Cash inflows (outflows)											
Benefits and Gains	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Costs	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	**(27940.0)**
NET CASH FLOW	**(2794.0)**	**(2794.0)**	**(2794.0)**	**(2794.0)**	**(2794.0)**	**(2794.0)**	**(2794.0)**	**(2794.0)**	**(2794.0)**	**(2794.0)**	**(27940.0)**
Cumulative Net CF	(2794.0)	(5588.0)	(8382.0)	(11176.0)	(13970.0)	(16764.0)	(19558.0)	(22352.0)	(25146.0)	(27940.0)	(27940.0)
Discounted Cash Flow											**NPV**
At 0.0%	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	(2794.0)	**(27940.0)**

The current state data includes estimated costs for hosting and supporting legacy applications, and the cost of inefficiencies due to legacy applications. There are additional impacts to the "do nothing" approach with regard to loss of revenue and incurring additional costs. These additional impacts are not easily quantified and could represent considerable risk and significant negative economic implications to Oregon and the regulated community. Below is a table of these intangible cost impacts of the status-quo option:

Intangible Potential Cost of Status Quo

Loss of Revenue	Source	Incur Additional Cost
● ←	Federal Non-Compliance Penalties	→ ●
● ←	Limitations on Adaptability to Changing Regulations	→ ●
● ←	Responsibilities Neglected	→ ●
● ←	Decentralized Finance Dept.	→ ●
	Duplicative Compliance Tracking	→ ●
	Data Integrity Breach	→ ●
	Records Request	→ ●
	Professional Satisfaction (Staff Retention)	→ ●
	Environmental Impacts (Clean up; Containment)	→ ●
● ←	Permit Backlogs	
● ←	Under Assessment of Enforcement Penalties	

6.3.2 Alternative 1 Cash Flow Table

Procure and implement an On-Premises COTS EDMS

ON-PREMISE CASH FLOW

$ in 1000s

Discount rate 0.0%

$ in 1000s (Year ending..)	Jun 30 2018	Jun 30 2019	Jun 30 2020	Jun 30 2021	Jun 30 2022	Jun 30 2023	Jun 30 2024	Jun 30 2025	Jun 30 2026	Jun 30 2027	TOTAL
BENEFITS / GAINS											
Benefit item 1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Benefits/Gains	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
COST ITEMS inflows (outflows)											
Personal Services Costs (Salaries & Benefits)											
State Perm Staff	(465.0)	(549.2)	(752.7)	(752.7)	(564.5)	(564.5)	0.0	0.0	0.0	0.0	(3648.6)
State Temp Staff	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
State LD Staff	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Services & Supplies/Capital Outlay Costs											
State Data Center Costs											
Consulting Services	0.0	(33.6)	(7.5)	(7.5)	(7.5)	(7.5)	(7.5)	(7.5)	(7.5)	(7.5)	(93.5)
Hosting	0.0	(58.1)	(58.1)	(58.1)	(58.1)	(58.1)	(58.1)	(58.1)	(58.1)	(58.1)	(522.9)
Storage	0.0	(15.7)	(15.7)	(15.7)	(15.7)	(15.7)	(15.7)	(15.7)	(15.7)	(15.7)	(140.9)
Network	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Software Costs											
SW Purchase/Upgrade	0.0	(1218.5)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(1218.5)
SW License Maintenance	0.0	0.0	(228.0)	(228.0)	(228.0)	(228.0)	(228.0)	(228.0)	(228.0)	(228.0)	(1824.0)
Hardware Costs											
Hardware Purchase/Upgrade	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Hardware Ongoing Maint	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
IT Professional Services											
Project Dev/Implementation	0.0	(961.0)	(961.0)	(961.0)	(961.0)	(961.0)	0.0	0.0	0.0	0.0	(4805.0)
Operational Staff	(100.0)	(400.0)	(400.0)	(400.0)	(400.0)	(400.0)	0.0	0.0	0.0	0.0	(2100.0)
Operational Augmentation	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Services & Supplies/ Person	(228.6)	(91.4)	(134.8)	(134.8)	(101.1)	(101.1)	0.0	0.0	0.0	0.0	(791.6)
Indirect	(88.6)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(88.6)
DOJ	0.0	(20.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(20.0)
DAS	0.0	(100.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(100.0)
QA Vendor Costs	0.0	(193.0)	(193.0)	(80.0)	0.0	0.0	0.0	0.0	0.0	0.0	(466.0)
Other	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Costs	(882.2)	(3640.5)	(2750.7)	(2637.7)	(2335.8)	(2335.8)	(309.2)	(309.2)	(309.2)	(309.2)	(15819.6)
CASH FLOW SUMMARY inflows (outflows)											
Cash inflows (outflows)											
Benefits and Gains	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Costs	(882.2)	(3640.5)	(2750.7)	(2637.7)	(2335.8)	(2335.8)	(309.2)	(309.2)	(309.2)	(309.2)	(15819.6)
NET CASH FLOW	**(882.2)**	**(3640.5)**	**(2750.7)**	**(2637.7)**	**(2335.8)**	**(2335.8)**	**(309.2)**	**(309.2)**	**(309.2)**	**(309.2)**	**(15819.6)**
Cumulative Net CF	(882.2)	(4522.7)	(7273.3)	(9911.0)	(12246.8)	(14582.7)	(14891.9)	(15201.2)	(15510.4)	(15819.6)	(15819.6)
Discounted Cash Flow At 0.0%	(882.2)	(3640.5)	(2750.7)	(2637.7)	(2335.8)	(2335.8)	(309.2)	(309.2)	(309.2)	(309.2)	**NPV** (15819.6)

6.3.3 Alternative 2 Cash Flow Table

Procure and implement SaaS EDMS

SaaS CASH FLOW

$ in 1000s

Discount rate 0.0%

$ in 1000s	Year ending... Jun 30 2018	Jun 30 2019	Jun 30 2020	Jun 30 2021	Jun 30 2022	Jun 30 2023	Jun 30 2024	Jun 30 2025	Jun 30 2026	Jun 30 2027	TOTAL
BENEFITS / GAINS											
Benefit item 1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Benefits/Gains	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
COST ITEMS inflows (outflows)											
Personal Services Costs (Salaries & Benefits)											
State Perm Staff	(465.0)	(549.2)	(752.7)	(752.7)	(564.5)	(564.5)	0.0	0.0	0.0	0.0	(3648.6)
State Temp Staff	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
State LD Staff	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Services & Supplies/Capital Outlay Costs											
SaaS Hosting (AWS Pricing)											
Consulting Services	0.0	(32.7)	(6.7)	(6.7)	(6.7)	(6.7)	(6.7)	(6.7)	(6.7)	(6.7)	(86.0)
Hosting	0.0	(47.3)	(47.3)	(47.3)	(47.3)	(47.3)	(47.3)	(47.3)	(47.3)	(47.3)	(425.6)
Storage	0.0	(20.2)	(20.2)	(20.2)	(20.2)	(20.2)	(20.2)	(20.2)	(20.2)	(20.2)	(181.4)
Network	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Software Costs											
SW Purchase/Upgrade	0.0	(1218.5)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(1218.5)
SW License Maintenance	0.0	0.0	(228.0)	(228.0)	(228.0)	(228.0)	(228.0)	(228.0)	(228.0)	(228.0)	(1824.0)
Hardware Costs											
Hardware Purchase/Upgrade	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Hardware Ongoing Maint	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
IT Professional Services											
Project Dev/Implementation	0.0	(961.0)	(961.0)	(961.0)	(961.0)	(961.0)	0.0	0.0	0.0	0.0	(4805.0)
Operational Staff	(100.0)	(400.0)	(400.0)	(400.0)	(400.0)	(400.0)	0.0	0.0	0.0	0.0	(2100.0)
Operational Augmentation	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Services & Supplies/ Person	(228.6)	(91.4)	(134.8)	(134.8)	(101.1)	(101.1)	0.0	0.0	0.0	0.0	(791.6)
Indirect	(88.6)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(88.6)
DOJ	0.0	(20.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(20.0)
DAS	0.0	(100.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(100.0)
QA Vendor Costs	0.0	(193.0)	(193.0)	(80.0)	0.0	0.0	0.0	0.0	0.0	0.0	(466.0)
Other	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Costs	(882.2)	(3633.4)	(2743.5)	(2630.5)	(2328.7)	(2328.7)	(302.1)	(302.1)	(302.1)	(302.1)	(15755.4)

CASH FLOW SUMMARY inflows (outflows)

Cash inflows (outflows)

Benefits and Gains	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Costs	(882.2)	(3633.4)	(2743.5)	(2630.5)	(2328.7)	(2328.7)	(302.1)	(302.1)	(302.1)	(302.1)	(15755.4)
NET CASH FLOW	**(882.2)**	**(3633.4)**	**(2743.5)**	**(2630.5)**	**(2328.7)**	**(2328.7)**	**(302.1)**	**(302.1)**	**(302.1)**	**(302.1)**	**(15755.4)**
Cumulative Net CF	(882.2)	(4515.5)	(7259.0)	(9889.6)	(12218.3)	(14547.0)	(14849.1)	(15151.2)	(15453.3)	(15755.4)	(15755.4)
Discounted Cash Flow											**NPV**
At 0.0%	(882.2)	(3633.4)	(2743.5)	(2630.5)	(2328.7)	(2328.7)	(302.1)	(302.1)	(302.1)	(302.1)	(15755.4)

6.3.4 Alternative 1 Incremental Cash Flow Table

Procure and implement an on-premises COTS EDMS

ON PREMISE INCREMENTAL CASH FLOW
All figures represent (Proposal Value) - (Current State Value)

$ in 1000s

							Discount rate			Discount rate	0.0%
$ in 1000s	*Year ending..* Jun 30 2018	Jun 30 2019	Jun 30 2020	Jun 30 2021	Jun 30 2022	Jun 30 2023	Jun 30 2024	Jun 30 2025	Jun 30 2026	Jun 30 2027	TOTAL
BENEFITS / GAINS											
0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Benefits/Gains	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
COST ITEMS inflows (outflows)											
Personal Services Costs (Salaries & Benefits)											
State Perm Staff	(465.0)	(549.2)	(752.7)	(752.7)	(564.5)	(564.5)	0.0	0.0	0.0	0.0	(3648.6)
State Temp Staff	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
State LD Staff	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Services & Supplies/Capital Outlay Costs											
State Data Center Costs											
Consulting Services	0.0	(33.6)	(7.5)	(7.5)	(7.5)	(7.5)	(7.5)	(7.5)	(7.5)	(7.5)	(93.5)
Hosting	0.0	(58.1)	(58.1)	(58.1)	(58.1)	(58.1)	(58.1)	(58.1)	(58.1)	(58.1)	(522.9)
Storage	0.0	(15.7)	(15.7)	(15.7)	(15.7)	(15.7)	(15.7)	(15.7)	(15.7)	(15.7)	(140.9)
Network	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Software Costs											
SW Purchase/Upgrade	0.0	(1218.5)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(1218.5)
SW License Maintenance	0.0	0.0	(228.0)	(228.0)	(228.0)	(228.0)	(228.0)	(228.0)	(228.0)	(228.0)	(1824.0)
Hardware Costs											
Hardware Purchase/Upgrade	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Hardware Ongoing Maint	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
IT Professional Services											
Project Dev/Implementation	0.0	(961.0)	(961.0)	(961.0)	(961.0)	(961.0)	0.0	0.0	0.0	0.0	(4805.0)
Operational Staff	(100.0)	(400.0)	(400.0)	(400.0)	(400.0)	(400.0)	0.0	0.0	0.0	0.0	(2100.0)
Operational Augmentation	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Services & Supplies/ Person	(228.6)	(91.4)	(134.8)	(134.8)	(101.1)	(101.1)	0.0	0.0	0.0	0.0	(791.6)
Indirect	(88.6)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(88.6)
DOJ	0.0	(20.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(20.0)
DAS	0.0	(100.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(100.0)
QA Vendor Costs	0.0	(193.0)	(193.0)	(80.0)	0.0	0.0	0.0	0.0	0.0	0.0	(466.0)
Other	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Costs	(882.2)	(3640.5)	(2750.7)	(2637.7)	(2335.8)	(2335.8)	(309.2)	(309.2)	(309.2)	(309.2)	(15819.6)
CASH FLOW SUMMARY inflows (outflows)											
Cash inflows (outflows)											
Benefits and Gains	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Costs	(882.2)	(3640.5)	(2750.7)	(2637.7)	(2335.8)	(2335.8)	(309.2)	(309.2)	(309.2)	(309.2)	(15819.6)
NET CASH FLOW	**(882.2)**	**(3640.5)**	**(2750.7)**	**(2637.7)**	**(2335.8)**	**(2335.8)**	**(309.2)**	**(309.2)**	**(309.2)**	**(309.2)**	**(15819.6)**
Cumulative Net CF	(882.2)	(4522.7)	(7273.3)	(9911.0)	(12246.8)	(14582.7)	(14891.9)	(15201.2)	(15510.4)	(15819.6)	(15819.6)
Discounted Cash Flow											**NPV**
At 0.0%	(882.2)	(3640.5)	(2750.7)	(2637.7)	(2335.8)	(2335.8)	(309.2)	(309.2)	(309.2)	(309.2)	(15819.6)

6.3.5 Alternative 2 Incremental Cash Flow Table

Procure and implement a SaaS EDMS Incremental Cash Flow Table

SaaS INCREMENTAL CASH FLOW
All figures represent (AltProposal Value) - (Current State Value)

$ in 1000s

Discount rate 0.0%

$ in 1000s	Year ending... Jun 30 2018	Jun 30 2019	Jun 30 2020	Jun 30 2021	Jun 30 2022	Jun 30 2023	Jun 30 2024	Jun 30 2025	Jun 30 2026	Jun 30 2027	TOTAL
BENEFITS / GAINS											
0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Benefit item 4	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Benefits/Gains	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
COST ITEMS inflows (outflows)											
Personal Services Costs (Salaries & Benefits)											
State Perm Staff	(465.0)	(549.2)	(752.7)	(752.7)	(564.5)	(564.5)	0.0	0.0	0.0	0.0	(3648.6)
State Temp Staff	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
State LD Staff	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Services & Supplies/Capital Outlay Costs											
State Data Center Costs											
Consulting Services	0.0	(32.7)	(6.7)	(6.7)	(6.7)	(6.7)	(6.7)	(6.7)	(6.7)	(6.7)	(86.0)
Hosting	0.0	(47.3)	(47.3)	(47.3)	(47.3)	(47.3)	(47.3)	(47.3)	(47.3)	(47.3)	(425.6)
Storage	0.0	(20.2)	(20.2)	(20.2)	(20.2)	(20.2)	(20.2)	(20.2)	(20.2)	(20.2)	(181.4)
Network	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Software Costs											
SW Purchase/Upgrade	0.0	(1218.5)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(1218.5)
SW License Maintenance	0.0	0.0	(228.0)	(228.0)	(228.0)	(228.0)	(228.0)	(228.0)	(228.0)	(228.0)	(1824.0)
Hardware Costs											
Hardware Purchase/Upgrade	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Hardware Ongoing Maint	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
IT Professional Services											
Project Dev/Implementation	0.0	(961.0)	(961.0)	(961.0)	(961.0)	(961.0)	0.0	0.0	0.0	0.0	(4805.0)
Operational Staff	(100.0)	(400.0)	(400.0)	(400.0)	(400.0)	(400.0)	0.0	0.0	0.0	0.0	(2100.0)
Operational Augmentation	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Services & Supplies/ Person	(228.6)	(91.4)	(134.8)	(134.8)	(101.1)	(101.1)	0.0	0.0	0.0	0.0	(791.6)
Indirect	(88.6)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(88.6)
DOJ	0.0	(20.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(20.0)
DAS	0.0	(100.0)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(100.0)
QA Vendor Costs	0.0	(193.0)	(193.0)	(80.0)	0.0	0.0	0.0	0.0	0.0	0.0	(466.0)
Other	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total Costs	(882.2)	(3633.4)	(2743.5)	(2630.5)	(2328.7)	(2328.7)	(302.1)	(302.1)	(302.1)	(302.1)	(15755.4)
CASH FLOW SUMMARY inflows (outflows)											
Cash inflows (outflows)											
Benefits and Gains	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Costs	(882.2)	(3633.4)	(2743.5)	(2630.5)	(2328.7)	(2328.7)	(302.1)	(302.1)	(302.1)	(302.1)	(15755.4)
NET CASH FLOW	**(882.2)**	**(3633.4)**	**(2743.5)**	**(2630.5)**	**(2328.7)**	**(2328.7)**	**(302.1)**	**(302.1)**	**(302.1)**	**(302.1)**	**(15755.4)**
Cumulative Net CF	(882.2)	(4515.5)	(7259.0)	(9889.6)	(12218.3)	(14547.0)	(14849.1)	(15151.2)	(15453.3)	(15755.4)	(15755.4)
Discounted Cash Flow											**NPV**
At 0.0%	(882.2)	(3633.4)	(2743.5)	(2630.5)	(2328.7)	(2328.7)	(302.1)	(302.1)	(302.1)	(302.1)	(15755.4)

6.3.6 Financial Metrics Summary Table

The following section summarizes cost projections over an 8-year period, which includes work spanning out to 2027 and therefore considered out of scope with the current EDMS 2020 scope.

6.3.6.1 Financial Metrics Summary

Table 1. Financial Metrics Summary by Net Cash Flow, NPV, and Total Benefits

Financial Metrics Summary

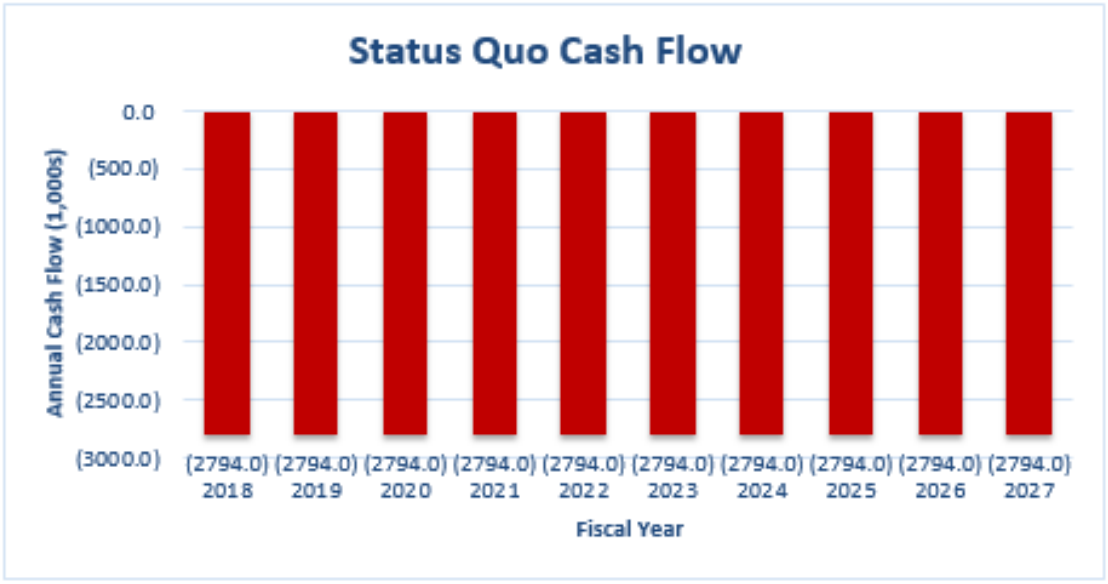
	Status Quo	On-Premise	SaaS	On-Premise Incremental	SaaS Incremental
Net Cash Flow	$0.0	($15,819.6)	($15,755.4)	($15,819.6)	($15,755.4)
NPV at 0.0%	$0.0	($15,819.6)	($15,755.4)	($15,819.6)	($15,755.4)
Total Benefits	$0.0	$0.0	$0.0	$0.0	$0.0
Total Costs	$0.0	($15,819.6)	($15,755.4)	($15,819.6)	($15,755.4)

$ in $1,000s
Numbers in parenthesis are negative numbers

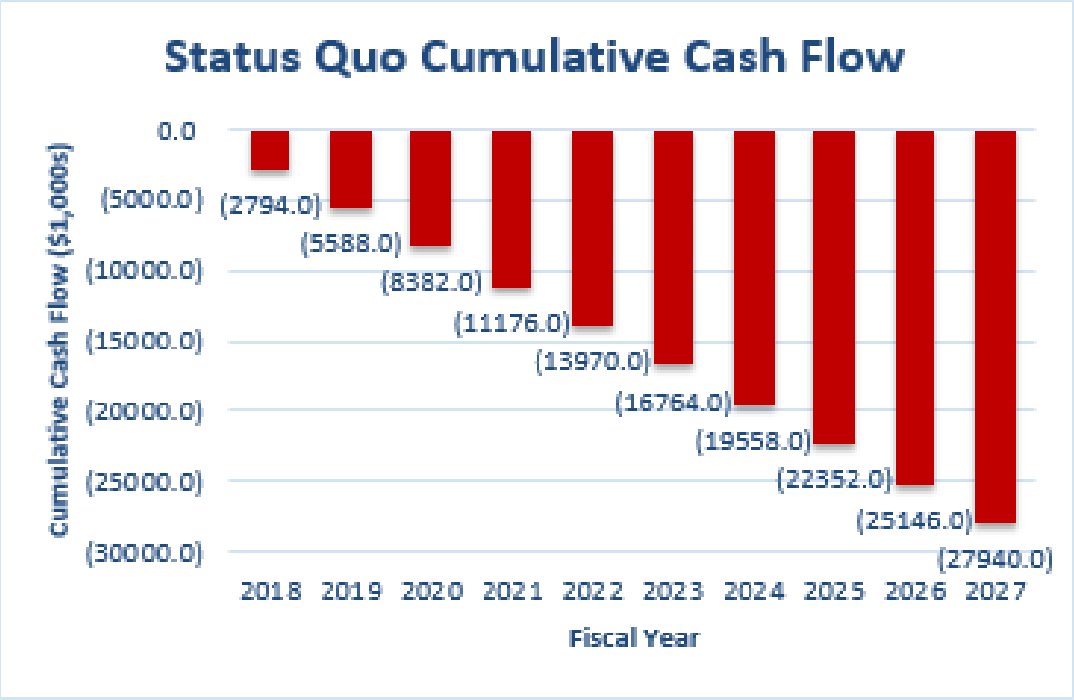
6.4 Cash Flow Graphs – Net Cash Flow

The "Bottom line" or net cash flow results for each alternative scenario in the business case are summarized in graphical form, on both an annual basis and a cumulative basis over the years. The incremental cash flow projections (difference between alternative and status quo) are also illustrated on an annual basis and cumulative basis over the years.

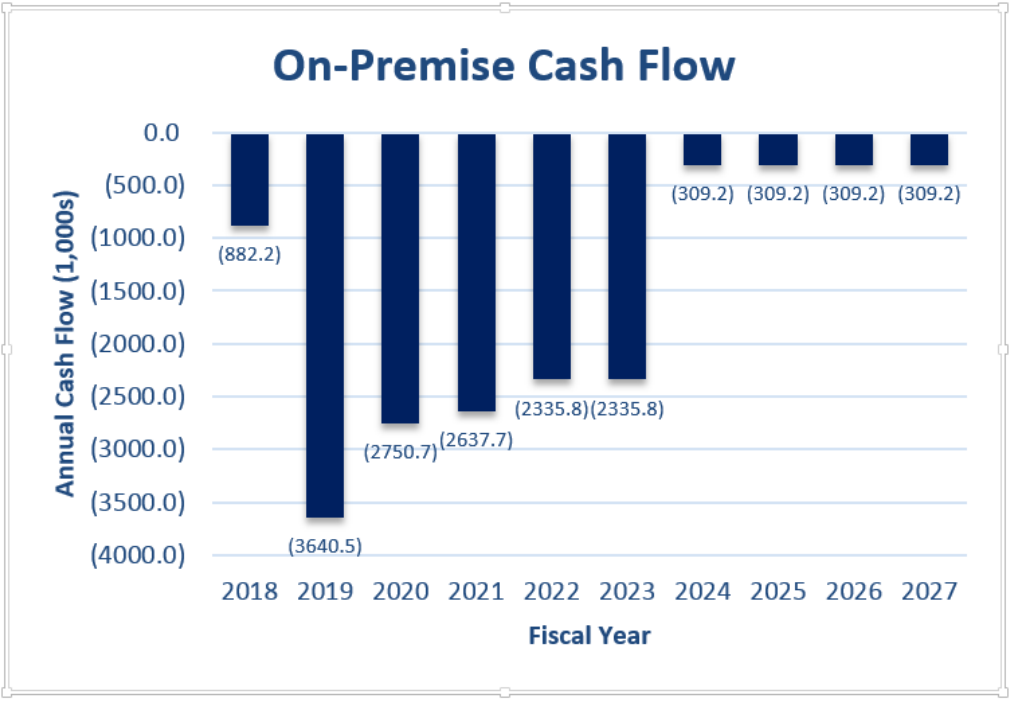
6.4.1 Status quo cash flow



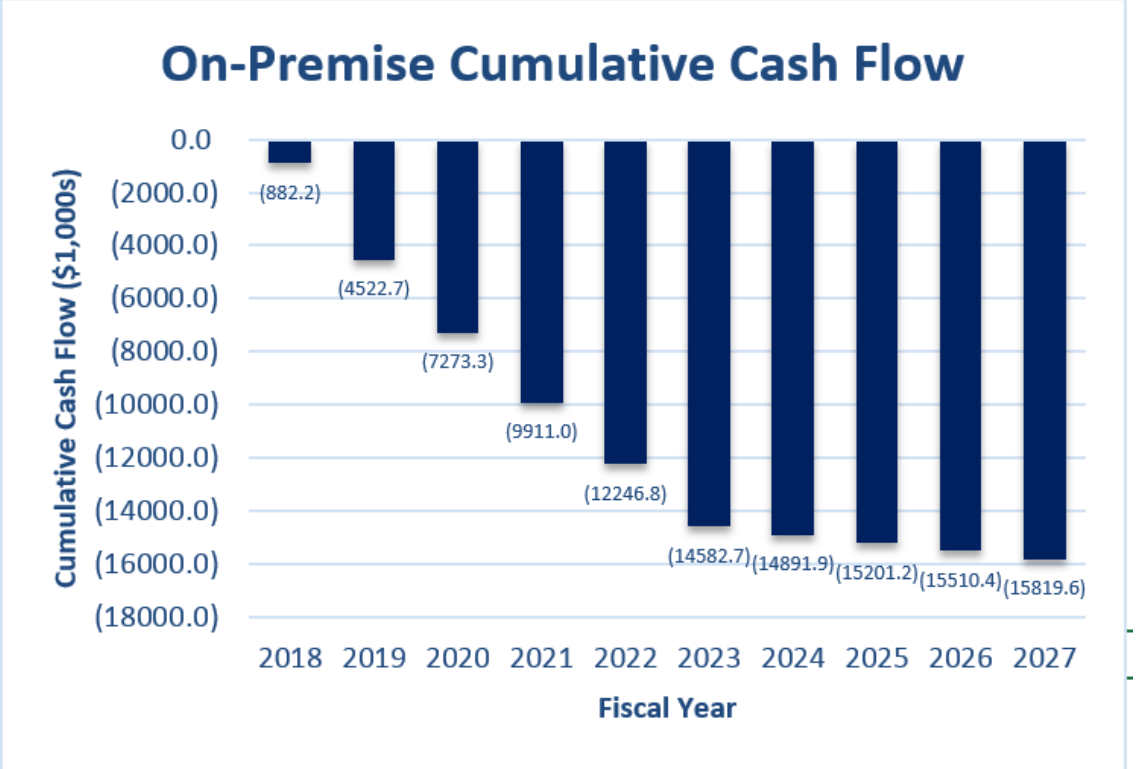
6.4.2 Status flow cumulative cash flow



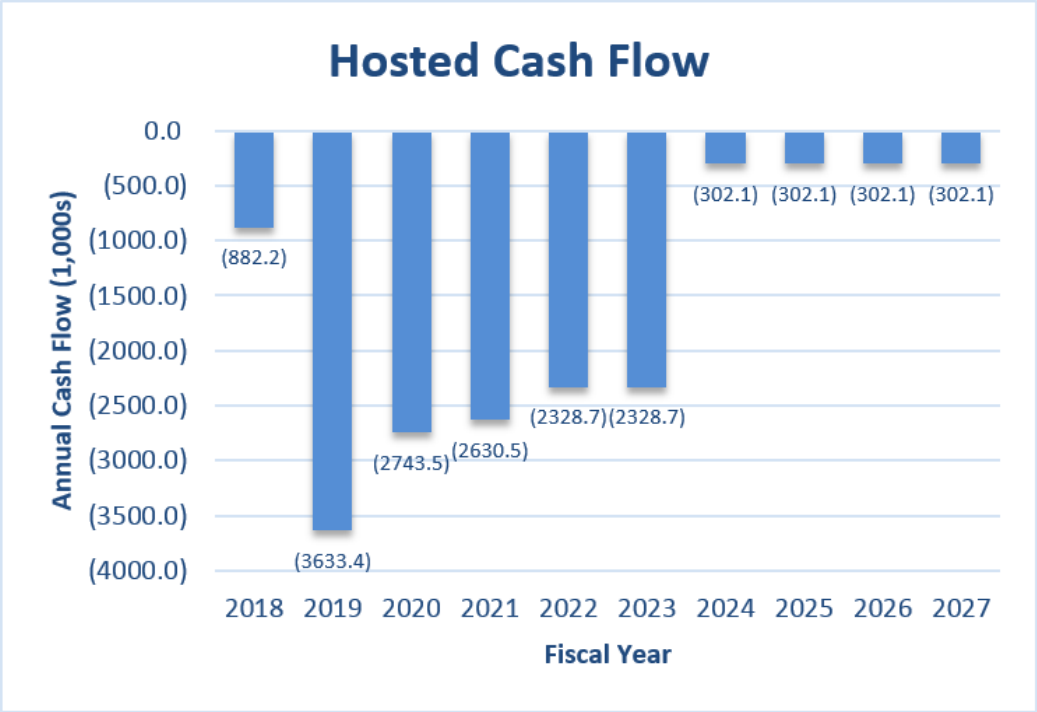
6.4.3 Alternative 1 on-premises cash flow



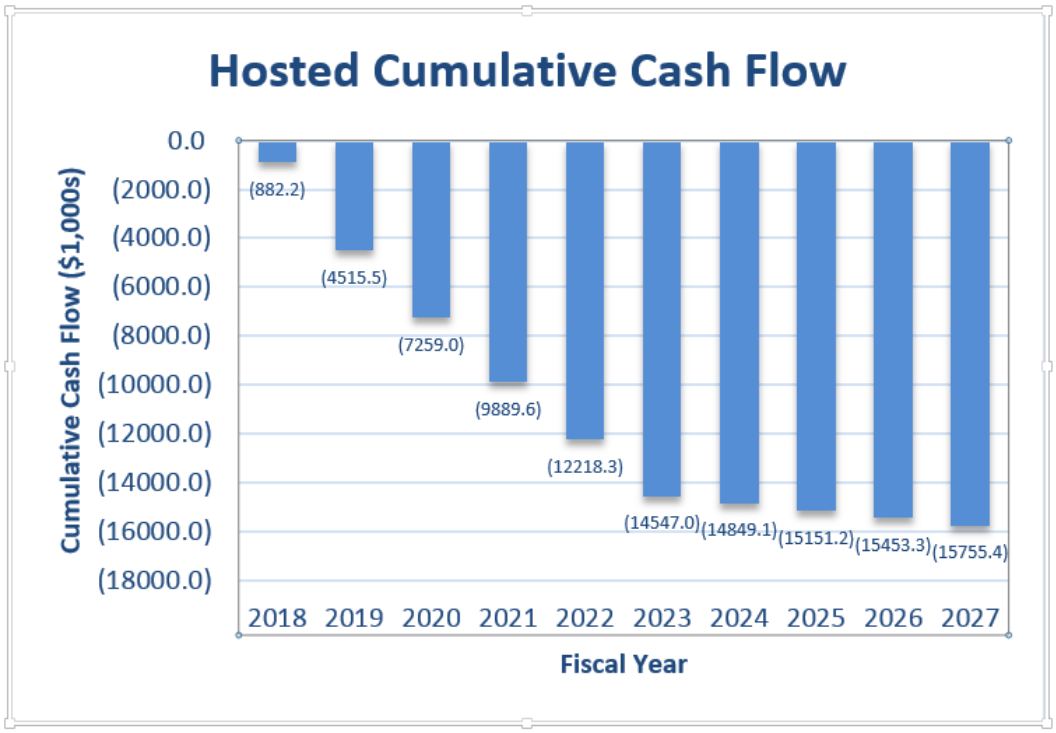
6.4.4 Alternative 1 on-premises cumulative cash flow



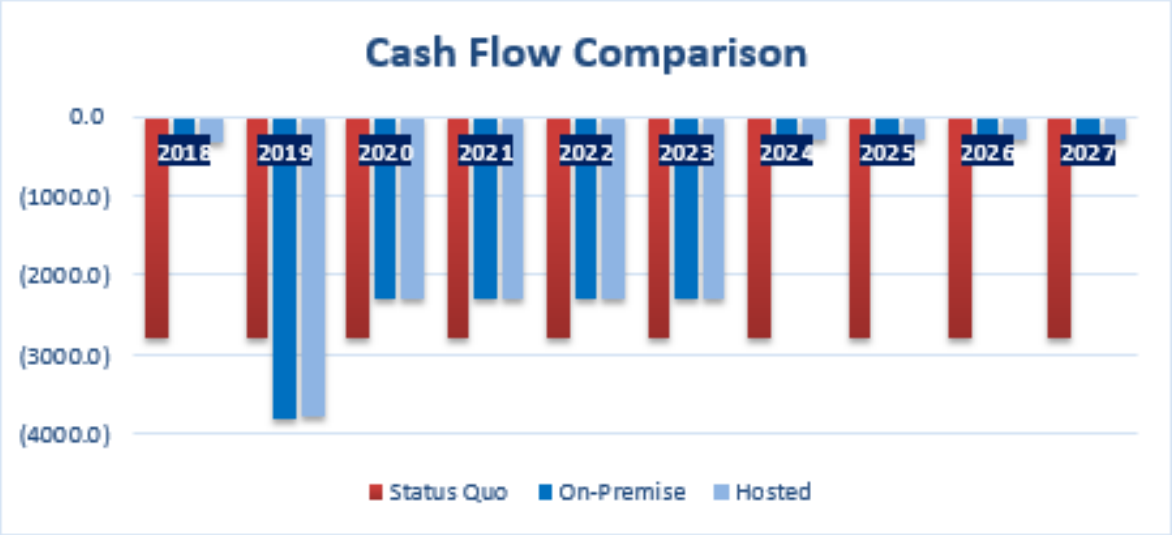
6.4.5 Alternative 2 SaaS EDMS cash flow



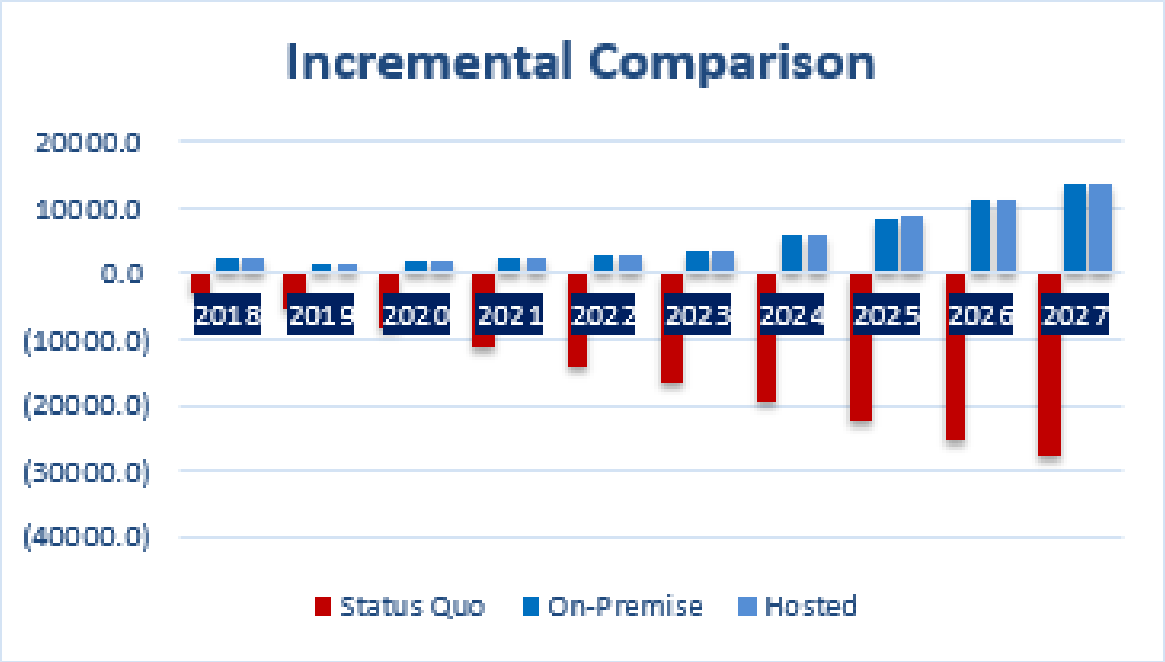
6.4.6 Alternative 2 SaaS EDMS cumulative cash flow



6.4.7 Cash flow comparison



6.4.8 Incremental comparison



6.5 Cost Model Analysis: Cost Estimated Through 2027

6.5.1 Alternative 1 scenario

Procure and implement SDC Hosted Solution
Totals include FY 2018 through FY 2027
$ in 1,000s

Positive numbers are **savings**
Negative numbers in () are **net costs**

		Project and Implementation	Operations, Maintenance, Ongoing Support	Total	%
Personal Services	Salaries & Benefits	:	($3,648.6)	($3,648.6)	23.1%
Services & Supplies & Capital Outlay	State Data Center	:	($757.3)	($757.3)	4.8%
	Software	($1,218.5)	($1,824.0)	($3,042.5)	19.2%
	Hardware	$0.0	$0.0	$0.0	0.0%
	IT Professional Services	($4,805.0)	($3,566.2)	($8,371.2)	52.9%
	Total	($6,023.5)	($9,796.1)	($15,819.6)	
	%	38.1%	61.9%		100.0%

6.5.2 Alternative 2 scenario

Procure and Implement SaaS
Totals include FY 2018 through FY 2027
$ in 1,000s

Positive numbers are **savings**
Negative numbers in () are **net costs**

		Project and Implementation	Operations, Maintenance, Ongoing Support	Total	%
Personal Services	Salaries & Benefits		($3,648.6)	($3,648.6)	23.2%
Services & Supplies & Subscription Services	State Data Center		($693.1)	($693.1)	4.4%
	Software	($1,218.5)	($1,824.0)	($3,042.5)	19.3%
	Hardware	$0.0	$0.0	$0.0	0.0%
	IT Professional Services	($4,805.0)	($3,566.2)	($8,371.2)	53.1%
	Total	($6,023.5)	($9,731.9)	($15,755.4)	
	%	38.2%	61.8%		100.0%

6.5.3 Do nothing scenario, status quo

STATUS QUO (BASELINE) COSTS
Totals include FY 2018 through FY 2027
$ in 1,000s

Positive numbers are **savings**
Negative numbers in () are **net costs**

		Project and Implementation	Operations, Maintenance, Ongoing Support	Total	%
Personal Services	Salaries & Benefits		($27,000.0)	($27,000.0)	1.0
Services & Supplies & Capital Outlay	Data Center		($940.0)	($940.0)	0.0
	Software	$0.0	$0.0	$0.0	0.0
	Hardware	$0.0	$0.0	$0.0	0.0
	IT Professional Services	$0.0	$0.0	$0.0	0.0
	Total	$0.0	($27,940.0)	($27,940.0)	
	%	0.0	1.0		100.0%

6.5.4 Non-Financial Business Results

See section 4.7 “General Benefits” for a table of financial and non-financial benefits.



Business Case for Greenhouse Gas Cap and Reduce Data System

Oregon Department of Environmental Quality

Date: 8/7/2020
Version: 2.0

Business Case – Authorizing Signatures

PROPOSAL NAME AND DOCUMENT VERSION #	Business Case for the Greenhouse Gas Cap and Reduce Data System Project, v. 2.0		
AGENCY	DEQ	DATE	8/7/2020
DIVISION	Office of the Director	DAS CONTROL #	
AGENCY CONTACT	Chris Pickens	PHONE NUMBER	503-229-6352

The person signing this section is attesting to reviewing and approving the business case as proposed.

This table to be completed by the submitting agency Agency Director and Executive Sponsor	
Richard Whitman	(Date)
Signature	
Agency Business Owner	
Colin McConnaha	(Date)
Signature	
Agency Chief Information Officer (CIO) or Agency Technology Manager	
Travis Luckey	(Date)
Signature	
State Data Center Representative, if required by the State CIO	
	(Date)
Signature	

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1. Executive Summary

Executive Order 20-04 directs the Oregon Department of Environmental Quality (DEQ) and the Environmental Quality Commission (EQC) to develop options to cap and reduce greenhouse gas emissions from three sectors including large stationary sources, transportation fuels, and liquid and gaseous fuels, including natural gas through a program that can commence no later than January 1, 2022. DEQ will implement a cap and reduce program under the EQC's existing authority to regulate air pollution (ORS 468A) and to issue environmental permits (468.065).

In order to meet the directive of the executive order, DEQ must implement an information system to register regulated entities, consume existing greenhouse gas emissions data, and calculate greenhouse gas emissions caps and compliance obligations by entities. The system will be used to issue compliance instrument, regulatory emissions allowances used to meet the cap. The system must also facilitate and track the trading of compliance instruments. The information system must provide reports and analytics to support DEQ's management of the program.

DEQ has identified three potentially viable alternatives for acquiring an information system. This includes partnering with an existing nonprofit organization that supports agencies in implementing greenhouse gas cap and reduce programs, making a change request to an ongoing project to implement an agency wide permitting system, and requesting proposals for a commercial off-the-shelf (COTS) system. Analysis of these three alternatives, as well as two other alternatives determined to not be viable, is describe in detail in Section 5 of this document. The three potentially viable options require further research, but DEQ must complete the research and select an approach quickly in order to meet the schedule constraints of the project.

The Emergency Board has allocated $5,000,000 to DEQ to implement a greenhouse gas cap and reduce program. $500,000 of that allocation was set aside for IT investments. Cost analysis of each option is described in detail in Appendix B.

2. Overview and Background

2.1. Oregon Department of Environmental Quality (DEQ)

DEQ is a regulatory agency with the responsibility to protect the quality of Oregon's environment. DEQ is governed by the Oregon Environmental Quality Commission (EQC), which is a five-member panel appointed by the governor of Oregon for four-year terms to serve as the DEQ's policy and rulemaking board. The agency is organized around air, land and water, the primary environmental media it is charged to protect. DEQ's mission is to be a leader in restoring, maintaining and enhancing the quality of Oregon's air, land and water.

2.2. Business Processes

DEQ is directed by the Oregon Legislature in ORS 468A to regulate facilities that produce and emit air pollution. DEQ enforces environmental regulation through the issuance of permits as authorized by ORS 468.065. This project is related to the business process in which DEQ issues air quality permits. In the current state process, DEQ is not able to regulate the reduction of greenhouse gasses as part of its efforts to control air pollution. This project is part of transforming the current Air Quality Permitting business process in order to allow DEQ to regulate and reduce the emission of greenhouse gas.

2.3. Business Opportunities

On March 10, 2020, Governor Brown signed Executive Order 20-04, directing state agencies to take actions to reduce greenhouse gas (GHG) emissions and consider climate change in agency planning. The Executive Order (E.O.) established science-based GHG emissions reduction goals for the State of at least 45 percent below 1990 levels by 2035 and at least 80 percent below 1990 levels by 2050. The E.O. contains several directives to the EQC and DEQ to take action consistent with existing legal authority to reduce GHG emissions toward meeting the science-based goals. Specifically, the E.O. directs EQC and DEQ to "cap and reduce" GHG emissions from three sectors: large stationary sources, transportation fuels, and liquid and gaseous fuels, including natural gas. In accordance with directive 4.F.(2) of the E.O., DEQ is to submitted a report to the Governor on June 30, 2020 regarding program options to cap and reduce GHG emissions from the identified sectors that can commence no later than January 1, 2022.

There is significant political interest in climate policy and specifically in GHG emissions reductions, which will result in close scrutiny of any effort to implement a cap and reduce program. DEQ will work diligently to adhere to state of Oregon and industry best-practices for project management and system implementation. The agency will also collaborate closely with the state's Enterprise Information Services (EIS) Project Portfolio Performance (P3) team and the Legislative Fiscal Office to align with expectations for effective project coordination and delivery.

DEQ currently administers an Air Quality permitting program that is supported by an aging information management system. DEQ is in the process of replacing most regulatory information systems, including the air quality system, by integrating 23 different regulatory programs into a single information management system. The first phase of implementing the new system is scheduled to be completed by December 2020, with the second phase completing in September 2021 and the final phase in March 2022. Since DEQ currently collects GHG emission reports, GHG emissions will be included in the new system in the first and third phases (emissions reporting for fuels will remain in the Oregon Fuel Reporting system). However, the scope of that project does not currently include the full functionality required to manage the new cap and reduce program.

Any options DEQ presents for the cap and reduce program will require the implementation of a robust information system to register regulated entities and to track the capping of emissions, the issuance and trading of compliance instruments, the submission and documentation of alternative compliance instruments, and demonstration of compliance. The purpose of this project is to acquire and implement the information system.

DEQ is not aware of any need for the cap and reduce information system to become a shared enterprise service available for use by multiple state of Oregon agencies. However, DEQ will work with EIS throughout the span of the project and will revise plans as appropriate if multi-agency needs or opportunities arise.

2.4. Strategic Alignment

This project is a direct response to Strategy One of Governor Brown's Oregon Climate Agenda:

> Implement a well-designed market-based program to achieve our state climate emissions reduction goals at the least possible cost, while protecting our manufacturing

sector and mitigating impacts and providing opportunities for low-income and rural communities, communities of color, and Tribes.

This project aligns with Strategy Two of Governor Brown's Action Plan: User Friendly, Reliable and Secure: Modernizing State Information Technology Systems and Oversight, by creating a modern and user-friendly system to manage the lifecycle of greenhouse gas compliance instruments and leveraging existing reporting systems.

This project directly relates to all four goals of DEQ's Information Resource Management (IRM) Strategic Plan and 10 of the 12 objectives. The IRM attempts to address all five goals of the Enterprise Information Resource Management Strategy (EIRM) and incorporates industry standard IT best practices. DEQ's IRM Strategic Plan describes the current IT environment, strategic goals, objectives, and outcomes to improve enterprise IT alignment within the agency. The IRM Strategic Plan is a three-year forward-looking approach to advance the use of IT resources to support the mission, goals, and objectives of DEQ and the Governor's policy area. The following section lists the strategic goals and objectives from DEQ's IRM Strategic Plan and uses bullets to illustrate ways in which this project supports them.

Strategic Goal 1: Provide stakeholders with valuable IT systems and insights

Objective 1.1: Improve delivery of enterprise information and IT solutions by understanding stakeholder needs and activities.

- DEQ will conduct extensive engagement with external stakeholders
- The project team includes a business analyst
- The project team will work with internal stakeholders to help develop business processes and identify and understand integration requirements with other DEQ business processes and systems

Objective 1.2: Create new capacity and collaboration mechanisms to enhance information access by deploying innovative information technologies, while enhancing utilization of existing technologies.

- Leverage data collection processes from existing and future information systems to integrate greenhouse gas emissions data collection requirements.
- Acquire an information system proven to be effective in other greenhouse gas emissions reduction programs by conducting market research.

Objective 1.3: Ensure all users have access to information for timely, informed decisions.

- Develop automated workflows for internal and external users.
- Develop a full suite of reports and utilize business analytics where possible.
- Use data from this system to analyze the success of greenhouse gas emissions reductions and report to the governor and Oregonians.

Strategic Goal 2: Responsibly manage enterprise IT resources

Objective 2.1: Implement enterprise information systems that are standardized and utilized across the agency.

- The new system will adhere to state and DEQ standards for information systems.
- The new system will integrate with existing systems as appropriate to avoid duplicate data entry by DEQ staff and the regulated community.

Objective 2.2: Develop comprehensive IT costing and benefit measures.

- Project budget will provide detailed estimates of staff time and cost including the Project Team and subject matter experts.
- Project budget will include full estimates of vendor cost including implementation, maintenance and ongoing operations.

Objective 2.3: IT decisions are informed and supported by strong governance processes.

- DEQ will work closely with Enterprise Information Services (EIS) to ensure the project is managed according to state of Oregon and industry-standard best practices.
- The Project Manager and Sponsorship Team will work closely with the DEQ Agency-wide Information Technology Management (DAITM) board to provide transparency and oversight in adherence to agency IT governance practices.
- The Project Manager will work with the Enterprise Architecture (EA) team to ensure all product design complies with agency architecture standards.
- The Project Manager will submit IT Requests for Change (RFCs) to DEQ's Change Advisory Board (CAB) for all test and production deployments in adherence to DEQ's Change Management procedure.

Objective 2.4: Increase the efficiency of agency IT investments by streamlining IT acquisition and improving project management processes.

- The project will work closely with DEQ and DAS Procurement to efficiently coordinate procurement activities.

Strategic Goal 3: Assure the security and privacy of IT assets

Objective 3.1: Establish and implement agency standards and expectations to fulfill state security requirements.

- The project will ensure the new information system is in full compliance with state of Oregon security and privacy standards.

Strategic Goal 4: Invest in the workforce and partnerships

Objective 4.2: Utilize IT industry best practices to execute staff responsibilities.

- The Project Manager will use a combination of traditional (PMBOK) and Agile project management methodologies as appropriate.
- Implementation of an information system and any customization will be conducted according to agency best practices as defined by the Enterprise Architecture Team.

Objective 4.3: Collaborate with government, industry, and academic partners to share information and foster innovation.

- DEQ will coordinate with other governmental organizations and agencies to leverage any similar work completed or lessons learned.
- DEQ will share lessons learned in this project with other organizations as opportunities arise.

2.5. Methodology and Governance

The DEQ Agency-wide Information Technology Management (DAITM) board is a group of executives, program managers and information services managers, including the Chief Information Officer and Central Services Administrator, who create agency information technology policy and investment strategy from an agency-wide perspective. DAITM's purpose is to ensure that DEQ optimizes and leverages information technology investments to maximize value for DEQ while assuring the effective and efficient delivery of world class IT services. DAITM approves, scores, prioritizes, and tracks the implementation and outcomes of projects identified within the IRM Tactical Plan, and assists project teams when project teams encounter impediments. DAITM, or at least one of its members, will perform the following oversight tasks:

- Vet the project before approval to ensure all necessary information has been made available (DAITM Technical Subgroup)
- Approve initiation of the project
- Review the progress of the project
- Review any project documents subject to EIS oversight, including this business case
- Review project schedule and budget as needed
- Request and review updates, information or documentation at any time during the project, as needed
- Verify completion and closure of the project
- Review lessons learned documentation

A steering committee will be appointed for this project to serve as a decision-making governance body, covering all project phases: initiating, planning, executing, monitoring, and closing. The steering committee will have direct oversight of the project and will be responsible for escalating decisions to the DEQ Leadership Team when required. The general roles of the steering committee are listed below, however the roles, responsibilities, membership and logistics will be formalized in a charter.

- Stay informed of project status, decisions and documents
- Represent designated areas of DEQ
- Participate in internal and external communications as necessary
- Bring issues to committee as appropriate
- Vote on project decision as needed
- Review status of the project work products when necessary
- Address resistance and other change management issues
- Contain and manage concerns

2.6. Current State

The DEQ Air Quality Program's mission is to preserve and enhance Oregon's air quality to support healthy, clean air for all Oregonians. One tool DEQ uses to regulate air pollution is the permitting process. DEQ issues multiple types of air quality permits to and oversees compliance by the permitees. DEQ also requires reporting of GHG emissions from certain entities, including industrial facilities with air quality permits, fuel distributors, electricity suppliers, and large landfills. Additionally, DEQ administers the Clean Fuels Program (CFP) to reduce the carbon intensity, or lifecycle greenhouse gas emissions per unit of energy, of Oregon's transportation fuels. Through the CFP, DEQ creates multiple opportunities to reduce carbon emissions by accounting for all phases of a fuel's lifecycle in a carbon score. DEQ currently uses several information's systems to manage these programs. These information systems are described below.

Air Quality Permits
Tracking, Reporting and Administration of Air Contaminant Sources (TRAACS) is DEQ's internal database for managing the air quality permitting program. TRAACS maintains information on permitted facilities, their permits, and annual emissions. Data from TRAACS is used to update the Central Entity Management (CEM) system on a daily basis. CEM is DEQ's centralized hub for tracking information about regulated entities and facilities.

Air Quality Compliance
The Agency Compliance and Enforcement System (ACES) is DEQ's multi-program system used to track violations and enforcement actions resulting from inspections by DEQ and reports submitted by the facilities. ACES is linked to TRAACS indirectly through CEM.

GHG Emissions Reporting
EZ-Filer is an online reporting tool used by facilities with state or federal air discharge permits to register and report annual greenhouse gas emissions. EZ-Filer directly links to TRAACS, which houses information on facilities and permits. EZ-Fuels is an online reporting tool used by gasoline, diesel, propane, and aircraft fuel distributors to register and report greenhouse gas emissions. EZ-Fuels links directly to CEM. Compliance data for reporting violations are maintained in ACES. A small number of facilities required to prepare GHG emissions reports submit the reports to DEQ via email rather than using EZ-Filer or EZ-Fuels. This includes propane importers, natural gas suppliers, and electrical utilities.

Clean Fuels Program
In partnership with the California Air Resources Board, DEQ developed the CFP Online System to implement the Clean Fuels Program. It is a web-based tool that is used by:

- Regulated parties and credit generators to submit quarterly progress reports that generate deficits and credits
- Regulated parties to submit annual compliance reports to demonstrate compliance with the Clean Fuels standards
- Regulated parties and credit generators to buy and sell credits
- Alternative fuel producers to register new fuel pathways

The CFP Online System is not linked to TRAACS or CEM.

2.7. Future State

All the systems listed in section 2.6 are in the process of being replaced. The Environmental Data Management System (EDMS) project is developing My DEQ Online, which is a comprehensive permitting, licensing, and certification system that will manage the business processes of 23 different environmental programs. Business areas covered include permit submittal, fee submittal, permit processing, reporting, inspections, enforcement, complaints, and public records.

DEQ is also in the process of updating and expanding the CFP Online System and phasing out EZ-Fuels. The new system will be called the Oregon Fuels Reporting system (OFRS).

The greenhouse gas emissions cap and reduce program will add to the future state a system for managing the specific cap and reduce business areas and will consume data from OFRS and Your DEQ Online.

Additional detail about the three future state systems is described below.

Oregon Fuels Reporting System
OFRS will replace the CFP Online System and EZ-Fuels. All greenhouse gas reporting for fuels, such as transportation fuels will be consolidated into a single system, with the exception of natural gas suppliers. OFRS is currently scheduled for implementation in September 2020.

Your DEQ Online
Your DEQ Online, the system being implemented by the EDMS project, will replace TRAACS, ACES, CEM, and EZ-Filer, as well as systems used to manage other DEQ programs. DEQ is implementing Your DEQ Online in waves, with each wave adding new programs. Wave one is scheduled to go online in December 2020 and will include greenhouse gas reporting for electrical utilities and natural gas suppliers. Air Quality Permitting will be added in Wave three and will include greenhouse gas reporting for facilities with state or federal air discharge permits. Wave three is scheduled to go live by March 2022.

Greenhouse Gas Emissions Cap and Reduce Information System
The new information system by this cap and reduce project will include program management functionality to track emissions caps and compliance obligations, track the issuance, trading, transfer and retirement of compliance instruments, track compliance, and allow for submissions of documents. This functionality could be part of a new system or incorporated into Your DEQ Online. Regardless of the location, the new system will consume emissions data from OFRS and Your DEQ Online. The new system also must provide a carbon marketplace for regulated entities to use to solicit, offer for trade, and trade compliance instruments.

2.8. Project Scope

The scope of the project will be fully defined by a work breakdown structure, once an option for moving forward is selected. The general scope of the IT system will include the following:

- Integrate data from DEQ's existing GHG emissions reporting systems
- Track compliance by regulated entities and greenhouse gas emissions caps
- Track compliance-related metrics including compliance obligations by regulated entity
- Allow entities to solicit, offer for trade, and trade compliance instruments
- Track the issuance, trading, transfer and retirement of compliance instruments
- Allow for the submission and documentation of alternative compliance instruments
- Require reporting of new data elements not currently collected in Oregon
- Provide reports and business intelligence for DEQ to use in managing the program

2.9. Market Research

DEQ has identified multiple opportunities for acquiring an information system to support a cap and reduce program. DEQ's research on the different opportunities is summarized below.

Western Climate Initiative, Inc. (WCI)
WCI is a 501(c)(3) non-profit corporation which administers greenhouse gas emissions trading for member organizations. California and Quebec are full members who have synchronized their programs and allow entities regulated by either jurisdiction to trade credit among each other. Nova Scotia is a member as a Participating Jurisdiction, meaning the use WCI software and services, but maintain their own cap and reduce program. WCI members use a software system known as the

Compliance Instrument Tracking System Service (CITSS) developed by General Dynamics Information Technology (GDIT). CITSS tracks the issuance, transfer and retirement of compliance instruments. DEQ has determined it is unable to join WCI as a full member (such as California and Quebec), which would require synchronizing our programs. However, DEQ could possibly join as a Participating Jurisdiction, which would allow DEQ to maintain a separate program, while using WCI's services, including information systems for tracking compliance instruments and a carbon marketplace. DEQ is currently in engaging in discussions with WCI to learn more about the services and fees related to a Participating Jurisdiction. DEQ is also discussing the cost and timeline of startup to confirm it could be done within this project's required timeframe.

Regional Greenhouse Gas Initiative (RGGI)
RGGI is an intergovernmental organization among the states of Connecticut, Delaware, Maine, Maryland, Massachusetts, New Hampshire, New Jersey, New York, Rhode Island, Vermont, and Virginia to cap and reduce greenhouse gas emissions from the power sector. Member states use a system called the CO_2 Allowance Tracking System (COATS), also developed GDIT. COATS manages program data for each state and facilitates market participation. COATS enables the allocation, award, and transfer of emission allowances; the certification of allowances for compliance-related tasks; and the registration, submittal of applications, and the submittal of reports for offset projects. DEQ has determined it is unable to join RGGI due to the fact that RGGI is specific to the energy sector. However, DEQ has met with representatives from RGI and GDIT to learn more about COATS and how the system works for RGGI members. GDIT has indicated they would be able to develop a cap and reduce system for DEQ based upon their experience with COATS and CITSS. GDIT has given a general schedule estimate of approximately one year but has not yet provided a cost estimate.

enfoTech & Consulting, Inc.
DEQ has contracted with enfoTech to implement Your DEQ Online as part of the EDMS project, discussed in Section 2.7 above. DEQ has shared the high-level requirements for the cap and reduce information system with enfoTech. DEQ and enfoTech are currently engaging in discussions concerning enfoTech' ability to expand the scope of the EDMS project to include the cap and reduce system. Discussions are also including cost, timeline, and impact to the schedule of the current EDMS project scope implementation.

Request for Information (RFI)
DEQ released a Request for Information (RFI) in July 2020 to obtain information on vendors who might be able to meet DEQ's need for a cap and reduce information system. There were two formal responses from vendors (Opus Inspection, Inc and Microsoft Corporation). Two other vendors replied by email but did not submit a formal response (General Dynamics IT and Locus Technologies). While the degree of experience related to cap and reduce programs varies among the vendors, all four have extensive experience in developing large scale information systems with a public facing portal. DEQ will conduct additional market research with the four vendors to determine cost and schedule.

2.10. High-level Requirements

Due to the short timeframe and the fact that some requirements will not be known until new GHG-related Rules are implemented, requirement definition will begin with high-level requirements that will be further defined after a solution is selected.

Functional Requirements

Requirement	Description
Compliance Information	The system must allow DEQ to set and update emissions caps for all regulated entities, calculate compliance obligations for all regulated entities, and track the issuance, transfer and retirement of compliance instruments.
Emissions Data	The system must be able to consolidate annual report data from existing systems for use in data analysis and program management.
Introduction of Alternative Compliance Instruments	The system must provide a means for regulated entities to enter data and upload supporting documentation on alternative compliance instruments approved by DEQ and allowable for demonstrating compliance with the caps.
Internal Interface	A separate interface is required for DEQ users to manage the greenhouse gas cap and reduce program.
Carbon Marketplace	The system must provide a mechanism for external users to solicit, offer for trade, and trade compliance instruments.
Compliance Instrument Transfer	The system must provide an accounting tool to indicate when and how compliance instruments are transferred.
External Interface	The system must provide a secure mechanism for regulated entities to log in and use the system.
External User Data Verification	The system must allow regulated entities to view their data to confirm accuracy and completeness and to use for decision making related to compliance with the greenhouse gas emissions cap and reduce program.
Third Party Verification	Allow uploading of documentation that supports any DEQ-required third party verification of alternative compliance instruments, compliance demonstration, supporting documentation, or other information relevant to the program.
Reports	The system must include a suite of reports for DEQ users to analyze and present data.
Business Intelligence	The system must include a tool for ad hoc reporting of data.

Nonfunctional Requirements

- System will align with the latest internet browser and user experience technologies
- System will meet data security requirements for Level 3 data, and user authentication and access, per EIS Cyber Security Services (CSS) standards
- Performance standards
    - Support for potentially hundreds of simultaneous transactions
    - Capacity to store millions of historic records
    - System will be “always-on” and meet or exceed a 99.5% uptime
- Compliance with all ADA requirements for accessibility
- System will be continually maintained to mitigate risks of unplanned outages
- Data will be backed up and recoverable should deletion or corruption occur
- System will have a documented, tested, and maintained disaster recovery plan

- System requirements will align with the records retention, data integrity, and security standards set forth by DAS, CSS and DEQ
- System is able scale to meet anticipated future growth during the system's expected lifetime
- System is able to be customized and configured to meet additional requirements in the future

3. Measurable Business Benefits

Benefit	Measurement
The regulated community will not have to change the system they are currently using to report GHG emissions. The cap and reduce system can be implemented using existing emissions reporting systems.	• DEQ will determine all data elements needed for determining caps, compliance obligations, and compliance instruments. • DEQ will analyze current emissions reporting systems to confirm that all needed data elements are present. • If additional data elements are needed, DEQ will add those elements as additional fields in existing reporting systems as part of the rulemaking.
Regulated entities will be able to use a carbon marketplace to facilitate the trading of compliance instruments	• DEQ will make monthly assessments of the number of transactions and users on a monthly basis for the first two years after implementation.
DEQ is able to track compliance instruments through issuance, transfer and retirement with 100 percent accuracy after implementation.	• DEQ will review all compliance instrument transactions on an ongoing basis. • DEQ will devise a quality assurance methodology to determine accuracy of compliance instrument tracking and perform QA on a monthly basis.
DEQ is able to receive and manage requests for alternative compliance instruments, documentation demonstration, third party verifications, and any other correspondences identified in the program design process.	• DEQ will employ external users to fully test submissions of requests and documents during the test phase. • DEQ will monitor submissions to ensure users can successfully notify DEQ as required by the rules.
DEQ is able to track offsets, also known as alternative compliance instruments, with 100 percent accuracy after implementation.	• DEQ will review all offsets on an ongoing basis. • DEQ will devise a quality assurance methodology to determine accuracy of offset tracking and perform QA on a monthly basis.
DEQ can retrieve 100 percent of the information required to administer the program using standard reports and ad hoc reporting.	• DEQ will assess its ability to administer the program in the first year of implementation. • DEQ will indicate and resolve any inadequacies in data retrieval

4. Assumptions and Constraints

4.1. Project Assumptions

DEQ has made the following assumptions in evaluating the alternatives for developing and implementing a solution:

- DEQ's cap and reduce program will allow regulated entities to trade compliance instruments.
- Financial transactions between regulated entities which are associated with the trading of compliance instruments are out of scope. Financial transactions will instead be managed by the regulated entities without any DEQ involvement.
- DEQ will not be able to acquire software directly from an organization such as RGGI or WCI. Instead, the organization's contractor (GDIT) would respond to an RFP released by DEQ.
- COTS software will require customization and configuration.

4.2. Project Constraints

This analysis is framed within the following constraints:

- Executive order 20-04 requires DEQ to implement a greenhouse gas cap and reduce program by January 1, 2022.
- DEQ has been allocated $5,000,000 by the emergency board to implement the greenhouse gas cap and reduce program, $500,000 of which was set aside for IT investments.
- DEQ has limited time to conduct market research activities.
- DEQ must complete rulemaking before requirements can be fully developed.
- DEQ must implement the greenhouse gas emissions cap and reduce program using existing EQC authority, which does not allow DEQ to join inter-jurisdictional climate organizations such as RGGI or WCI.

5. Alternatives

5.1. List of Alternatives

DEQ has analyzed the market research and developed five alternatives for an information system for managing the cap and trade program. These alternatives are listed below.

Alternative 1: Status Quo
DEQ implements the program with existing systems currently used for greenhouse gas emissions reporting.

Alternative 2: Join Western Climate Initiative (WCI)
DEQ joins WCI, a 501(c)(3) nonprofit, as a Participating Jurisdictions and receives services for implementing the cap and trade program

Alternative 3: Merge into the EDMS Project
DEQ is currently engaged in a project to develop an agency-wide environmental permitting system. The project is called the Environmental Data Management system (EDMS). DEQ would amend the current contract with the EDMS vendor to include addition of a module to support the cap and trade program.

Alternative 4: Custom Built by DEQ
DEQ would modify the Oregon Fuels Reporting System (OFRS) to manage the cap and trade program.

Alternative 5: Procure a Commercial off the Shelf (COTS), Software as a Service (SaaS), or Custom-Built System
DEQ could issue an RFP for a vendor to implement an existing or customized COTS, SaaS, or custom-built system based upon similar software built for another agency.

5.2. Alternatives Analysis Methodology

In analyzing the alternatives, DEQ used the following methodology. Items 1-5 will be entered into a table under the Alternatives analysis Section.

1. Description: Describe how the alternative would be implemented to determine feasibility and complexity.
2. Pros: List the benefits of the alternative in terms of how the alternative strategically addresses the business problem.
3. Cons: List any obstacles, barriers or negative impacts that would adversely affect efforts to address the business problem.
4. Rating: Rate the alternative on each of seven criteria on a High, Medium, and Low basis where High meets all or most of the criterion, Medium meets some of the criterion, and Low meets little or none of the criterion. High, Medium, and Low receive a score of 3,2, and 1, respectively. The criteria scores are summed to identify the Rating. The seven criteria are:
    i. Impact: Ability of the alternative to meet the core requirements within the necessary timeframe
    ii. Cost: Likelihood the alternative will remain within the budget
    iii. Risks: Likelihood the alternative will not introduce new risks
    iv. Benefits: Ability of the alternative to deliver the desired benefits
    v. Schedule: Likelihood DEQ can meet the schedule using the alternative
    vi. Maintainability: Likelihood DEQ can maintain the alternative with reasonable cost and effort
    vii. Security: Ability of the alternative to meet DEQ and state security standards
5. Viability: Based on the analysis, indicate if the alternative is a viable option for moving forward.

Rating	Description
High	Meets all or most of the criterion
Medium	Meets some of the criterion
Low	Meets little or none of the criterion

5.3. Alternatives Analysis

Alternative 1: Status Quo

Criterion	Notes
Description	DEQ would not implement new software to manage the cap and trade program. DEQ would use data from existing systems currently use for greenhouse gas emissions reporting. DEQ would use desktop tools to manually calculate caps and compliance obligations. There would be no online carbon marketplace.
Pros	No new development or procurement would be required
Cons	• Would not facilitate trading of compliance instruments • Would result in a non-standardized mixture of tools with a complex manual workflow • High difficulty in knowledge transfer when staff turnover occurs • Difficulty in auditing • Difficulty in consolidating data • High risk of human error • High risk of loss of data synchronicity
Rating	9
Impact	**Low - 1** This alternative does not meet DEQ's needs to facilitate trading among regulated entities, which will likely be a critical component of the cap and trade program.
Cost	**Medium - 2** Not clear on the cost and effort of internal staff to setup data streams, desktop application, queries, and reports. Support costs are not clear.
Risks	**Low - 1** This alternative presents multiple risks due to lack of standardized workflow, proneness to errors, extensive manual processes, difficult maintainability, and inadequate tracking of transfer of compliance instruments.
Benefits	**Low - 1** Because of the absence of a carbon marketplace and the complexity of data management and retrieval, DEQ would likely realize less than half of the desired benefits
Schedule	**Medium - 2** Not clear on the effort required by internal staff to setup data streams, desktop application, queries, and reports.
Maintainability	**Low - 1** Systems built with a mixture of desktop applications are extremely difficult to maintain due the ease of users making modifications that are neither documented nor standardized.
Security	**Medium - 1** System would meet the security requirements for desktop computing.
Viability	The analysis indicates this is not a viable option for managing the cap and trade program

Alternative 2: Join WCI

Criterion	Notes
Description	DEQ would join WCI as a Participating Jurisdiction and use the software services for compliance instrument tracking and for a carbon marketplace. DEQ would continue to manage collection of greenhouse gas emissions reports with existing systems and would interface with the WCI system for management of the cap and trade program. Fees would include startup costs and an annual membership fee. DEQ would join WCI by means of a special procurement.
Pros	• Gives DEQ services provided by an organization with experience in cap an reduce programs. • Solution is hosted by an organization experienced with security measures required for a carbon marketplace • Maintenance and technical support are included in the membership • Startup services include technical set up to integrate existing DEQ systems with WCI systems
Cons	• Cost has not been determined at this time • WCI is in the process of building a new system and the timeline is currently unclear
Rating	15
Impact	**High - 3** WCI has extensive experience with cap and reduce programs and will be able to meet most or all of DEQ's requirements.
Cost	**Unknown** DEQ is still in the process of researching the cost of this alternative.
Risks	**High - 3** Partnering with an organization with extensive experience in cap and reduce programs minimizes the risk associated with implementing a program independently.
Benefits	**High - 3** It is very likely that DEQ will realize all the desired benefits with this alternative.
Schedule	**Unknown** WCI is in the processes of replacing it's existing information system. More research is needed to determine if DEQ will meet its schedule with this alternative.
Maintainability	**High - 3** All maintenance and technical support is included in membership.
Security	**High - 3** WCI has extensive experience in meeting the security needs of cap and reduce programs.
Viability	This is likely a highly viable alternative. More research is required to confirm the cost and schedule.

Alternative 3: Merge into the EDMS Project

Criterion	Notes
Description	After preliminary discussions, enfoTech, the EDMS vendor, has indicated they believe they can include the greenhouse gas cap and reduce program into Your DEQ Online within the required timeline without significantly impacting the current timeline for the EDMS project. DEQ is already moving greenhouse gas emissions reporting into Your DEQ Online for electricity generation, natural gas, and facilities with state or federal air quality permits (reporting for fuel transporters will remain in a separate system). This could allow for a relatively integration DEQ's existing systems with a carbon marketplace. To pursue this option, DEQ would have to initiate a change request for the current EDMS project and a contract amendment with enfoTech.
Pros	• DEQ's cap and reduce software would be part of Your DEQ Online, reducing the number of information systems and maintenance contracts • This alternative gives the most seamless integration between new and existing data systems. • This alternative uses a vendor already familiar with DEQ's IT infrastructure and environmental programs • The system will be hosted by a vendor experienced in hosting environmental systems for state agencies. • Security requirements have already been defined by the EDMS project and will be met by the vendor • Maintenance and will be included in an ongoing contract.
Cons	• Cost has not yet been determined • It is not clear if the vendor can meet the cap and reduce program's timeline • Possible impact on current EDMS project schedule • Vendor has limited experience with cap and reduce programs
Rating	15
Impact	**High - 3** Given the quality of the vendor's work on the EDMS project and experience with DEQ programs, it is highly likely the vendor will be able to meet most or all of DEQ's requirements.
Cost	**Unknown** More research is required to determine the cost of this alternative.
Risks	**High - 3** This alternative is the least risky in terms of technical aspects. There is some risk related to the lack of cap and reduce experience of the vendor.
Benefits	**High - 3** It is very likely that DEQ will realize all the desired benefits with this alternative.
Schedule	**Unknown** More research is required to determine the timeline for this alternative.
Maintainability	**High - 3** All maintenance will be covered in a service contract.
Security	**High - 3** The vendor has already determined how to meet security requirements as part of the EDMS project.

Criterion	Notes
Viability	This is likely a highly viable alternative. More research is required to confirm the cost and schedule.

Alternative 4: Custom Built by DEQ

Criterion	Notes
Description	DEQ currently uses the Oregon Fuels Reporting System (OFRS) for the Clean Fuels Program. OFRS is used by regulated fuel providers submit quarterly progress reports, submit annual compliance reports and transferring credits. DEQ could modify OFRS using inhouse labor to meet the needs of the cap and reduce program. This would require DEQ to manage all aspects of analysis, design, development, testing, implementation, and project management. DEQ would be required to maintain the system after implementation.
Pros	• System would be based on an existing successful system • No procurement required
Cons	• DEQ currently has limited resources and would unlikely be able to dedicate the staff required to complete the project on time. • Initial estimates indicate this would take two to three years to complete, well past the deadline of January 1, 2022. • Totally cost of ownership is approximately 50 percent higher than using a vendor • Inhouse maintenance is significantly more expensive than contracted maintenance
Rating	10
Impact	**Medium - 2** Due to the lack of experience directly related to cap and reduce programs in terms of analysis, development and project management, DEQ may not be able to meet all the requirements using this option.
Cost	**Low - 1** Cost is estimated to be 50 percent more using inhouse resources as compared to a vendor.
Risks	**Low - 1** This alternative has a high level of risk due to limited resources and lack of experience in cap and reduce information systems.
Benefits	**Medium - 2** DEQ would likely be able to realize all the desired benefits, but time for realizing the benefits would likely be longer than other options (except option 1, which will not realize the benefits).
Schedule	**Low - 1** Based on resource availability, this alternative would take considerably longer than other alternatives and would not meet the January 1, 2022 deadline. Current estimate is this option will take two to three years for completion.
Maintainability	**Low - 1** This alternative requires DEQ to provide all system maintenance. Previous analysis suggests DEQ performing its own maintenance is up to three time more costly than contracted maintenance.

Criterion	Notes
Security	**Medium - 2** DEQ has extensive experience in cybersecurity. However, due to lack of resources, this alternative would likely take longer than alternatives that use a vendor.
Viability	The analysis indicates this is not a viable option for managing the cap and trade program.

Alternative 5: Procure a System from a Vendor

Criterion	Notes
Description	Based on RFI released in July 2020, DEQ has determined procuring a COTS, SaaS, or custom-built system is a alternative for obtaining a cap and reduce information system. DEQ would approach this alternative by developing more detailed requirements and Statement of Work (SOW) to be included in an RFI. Once the RFI results in awarding a contract, the vendor would begin work on the cap and reduce system, beginning with extensive discovery.
Pros	• This alternative uses a vendor that has experience in large-scale business systems with a public facing portal. • The vendor will likely have the resources available to complete the work on schedule • The system will likely be hosted by the vendor. • Security requirements will be defined in the contract • Maintenance and will be included in an ongoing contract.
Cons	• This alternative requires more up-front work in defining requirements and a Statement of work than the other viable options • This alternative will have the longest procurement process • Cost of this option has not yet been determined • Not all vendors have direct experience with cap and reduce programs
Rating	16
Impact	**High - 3** The RFI sparked interest from four different vendors, all of which have extensive experience in large-scale business systems with a public facing portal. It is reasonable to believe DEQ will be able to select a vendor that can meet the requirements
Cost	**Unknown** More research is required to determine the cost of this alternative
Risks	**Medium - 2** Based on this alternative having the longest timeframe for procurement and startup, it is considered to have moderate risk.
Benefits	**High - 3** It is very likely that DEQ will realize all the desired benefits with this alternative.
Schedule	**Medium - 2** DEQ will define the schedule in the contract. Meeting the short timeline will undoubtedly increase the cost of implementation.
Maintainability	**High - 3** All maintenance will be covered in a service contract

Criterion	Notes
Security	**High - 3** DEQ will define security requirements in the SOW. This option will most likely be cloud hosted by a vendor with experience in meeting industry standard cybersecurity requirements.
Viability	This is likely a viable alternative. More research is required to confirm the cost.

5.4. Summary of Alternatives

Market research is ongoing, and more information is needed to determine the best alternative for DEQ. There is, however, enough information to rule out alternatives one and four. DEQ will complete the market research based on the tasks and timeline listed in Section 5.5 below. Below is a summary of each alternative.

Option 1 - Status Quo: This alternative is not viable, because it does not meet DEQ's needs for a cap and reduce information system.

Option 2 - Join WCI: This is a viable alternative and merits further investigation. DEQ will likely be able to meet its needs by joining WCI and would receive services that are not included in other alternatives. DEQ must determine cost and schedule.

Option 3 - Merge into the EDMS Project: This is a viable alternative and merits further investigation. DEQ will likely be able to meet its needs by including cap and reduce in the EDMS project. This alternative provides the best integration with current and future systems. DEQ must determine cost and schedule.

Option 4 - Custom Built by DEQ: This alternative is not viable, because DEQ would not be able to meet the defined schedule or budget.

Option 5 - Procure a System from a Vendor: This is a viable alternative and merits further investigation. DEQ will likely be able to meet its needs by contracting with a vendor to implement a COTS, custom-built, or SaaS system. This is the only alternative in which potential vendors compete to provide DEQ the most value for the cost.

5.5. Additional Market Research Required

The table below lists the tasks required to complete the market research and a high-level timeline.

Tasks	Method	Target Date
• Estimate WCI costs • Estimate for WCI timeline	Meet with Greg Tamblyn of WCI to provide more information about the project in order to estimate: • Annual membership fees • Startup costs • Timeline for implementing with DEQ	August 14, 2020

Tasks	Method	Target Date
• Estimate EDMS costs • Estimate EDMS timeline	Meet with Tony Chen of enfoTech to provide more information about the project in order to estimate: • Startup costs • Impact on ongoing maintenance costs • Timeline for implementing with DEQ • Impact on current EDMS schedule	September 4, 2020
• Estimate COTS cost	Meet with two or three additional vendors to provide more information about the project in order to estimate: • Startup costs • Annual maintenance costs • Ability to meet DEQ's timeline	September 11, 2020
• Complete the market research	Compare the three potentially viable alternatives to determine the best option for moving. At a minimum, this will include revaluating the Alternatives Analysis in Section 5.3.	September 18, 2020

6. Conclusions

6.1. Consequences of Failure to Act

Without implementing an information system, DEQ will be unable to comply with Executive Order 20-04, missing an opportunity to make meaningful, science-based reduction of greenhouse gas emissions in Oregon.

6.2. Diversion, Equity and Inclusion

In DEQ's final report to the Governor, titled "Program Options to Cap and Reduce Greenhouse Gas Emissions," appropriate consideration of equity issues associated with major program options is listed as a goal for policy and program scoping. In response to this goal DEQ has committed to provide regular updates to the Natural Resources, and Economic Development and Community Services Tribal Clusters of the Legislative Commission on Indian Services. DEQ will also confer with leadership in each of the nine federally recognized tribes of Oregon in the scoping phase. DEQ has requested an opportunity to brief the Environmental Justice Task Force and other representatives from underrepresented and impacted communities, and to listen to experts from those communities about potential impacts of cap and reduce policies, along with ideas for avoiding or minimizing negative impacts. This will include ensuring adequate participation from environmental justice organizations in issue-specific stakeholder meetings and creating opportunities to address issues of environmental justice. These consultations will be important sources of input for incorporating environmental justice principles into the policy scoping and development processes, including the rulemaking.

The final report to the Governor also lists recognizing and actively addressing the need for equity in access and involvement in the decision-making process as a core value for the program development process. The equity impacts of policy options and the environmental and public health impacts of policies on vulnerable communities will be considered in developing the cap and reduce

program. In past policy development, DEQ had made efforts to avoid or minimize effects of emissions reduction programs on communities disproportionately affected by climate change and pollution. DEQ is beginning to focus more attention on cumulative effects of environmental policies on disadvantaged communities in developing any new policies.

Throughout the rulemaking process, DEQ will engage the tribes, representatives of impacted communities, stakeholder interest groups, businesses, the potentially regulated community, and the general public. DEQ understands and appreciates the value of providing funding to support the participation and engagement of underrepresented communities. DEQ will commit resources to this work and is currently evaluating the ways such support can be most effective over the course of policy development.

6.3. Accessibility

DEQ requires compliance with ADA requirements for all new software development or acquisition.

6.4. Recommendations for Next Steps

In order to execute Executive Order 20-04, DEQ must implement an information management system that consumes existing greenhouse gas emissions reporting data and provides a tool for tracking and transferring compliance instruments. DEQ must test, implement, and conduct user training prior to January 1, 2022. This will require the most efficient procurement and installation process possible.

DEQ recommends completing the market research tasks listed in section 5.5 above in order to make a decision for procurement steps by September 15, 2020. DEQ will work with DAS Procurement Services to initiate the appropriate procurement (RFP, special procurement, or amendment to an existing contract).

DEQ is currently working with its partners at EIS and DAS Procurement Services in order to prepare for upcoming procurement and project management activities.

7. Appendices and References

7.1. Appendix A - Timeline with Milestones

Under construction

7.2. Appendix B – Cost Comparison

Under construction

7.3. Appendix C – Executive Order 20-04

7.4. Appendix D – Program Options to Cap and Reduce Greenhouse Gas Emissions

FACILITIES

DEQ leases all of its office space. The following chart details the agency's monthly lease expenses and describes any potential changes to current leases or office locations.

- We will amend an existing lease to perform a small tenant improvement project at our office location in Medford. Work consists of adding window glazing and modifying the transaction counter in the lobby area for improved security. Work is planned to be completed by October 1st, 2020.
- We will extend and modify our lease in Coos Bay and perform a small tenant improvement project. Work consists of adding window glazing and modifying the transaction counter in the lobby area for improved security. Work is planned to be completed by the end of Q1, 2021.

Lease	Lease expiration date	Current monthly lease expense	Lease disposition
Bend	10/31/2028	$27,633.80	Expect to lease to end date with option to extend beyond.
Coos Bay	Expired	$ 5,417.39	Currently negotiating a new 5-year lease with option to extend beyond. New lease will include tenant improvements performed by the property manager.
The Dalles	6/30/2024	$ 4,681.45	Expect to lease to end date with option to extend beyond
Eugene	Indefinite – Updated biennially	$ 27,898.25 (DAS uniform rent)	Expect to lease for an indefinite period
Hillsboro - Laboratory	Indefinite - Updated Biennially	$ 152,781.00 (DAS self-support rent)	Expect to lease for an indefinite period.
Klamath Falls	6/30/2022	$552.00	Expect to lease to end date.
Medford	6/30/2022	$11,416.21	Expected to lease to end date with option to extend beyond. Intend to amend the current lease in 2020 to incorporate expenses associated with DEQ requested tenant improvements.
Pendleton	Indefinite – Updated Biennially	$10,628.35 (DAS uniform rent)	Expected to lease for an indefinite period.
Portland – Headquarters and NW Region	10/31/2031	$ 218,283.65	Expected to lease to end date.
Salem	6/30/2025	$ 15,977.65	Expected to lease to end date with option to extend beyond.

Lease	Lease expiration date	Current monthly lease expense	Lease disposition
Salem – Labor & Industries Building	Indefinite – Updated Biennially	$ 346.09	Expected to lease for an indefinite period.
Tillamook	12/31/2020	$ 436.55	Sublease with Department of Agriculture. Expect to lease to end date and extend beyond.
Vehicle Inspection Station - Clackamas	8/31/2024	$ 19,431.12	Expect to lease to end date with option to extend beyond
Vehicle Inspection Station -Gresham	12/31/2023	$16,985.41	Expect to lease to end date with option to extend beyond
Vehicle Inspection Station -Hillsboro	7/31/2027	$29,109.35	Expect to lease to end date with option to extend beyond
Vehicle Inspection Station - Medford	10/31/2022	$5,520.00	Expect to lease to end date with option to extend beyond
Vehicle Inspection Station - NE Portland	12/31/2025	$17,474.14	Expect to lease to end date with option to extend beyond
Vehicle Inspection Station – Scappoose	11/30/2025	$1,751.58	Expect to lease to end date with option to extend beyond
Vehicle Inspection Station -Sherwood	2/28/2027	$11,354.93	Expect to lease to end date with option to extend beyond
Vehicle Inspection Program-Tech Center	7/31/2025	$15,068.87	Expect to lease to end date with option to extend beyond

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
001-00-00-00000	Air Quality	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
001-00-00-00000	Air Quality	021	0	Phase-in	Essential Packages
001-00-00-00000	Air Quality	022	0	Phase-out Pgm & One-time Costs	Essential Packages
001-00-00-00000	Air Quality	031	0	Standard Inflation	Essential Packages
001-00-00-00000	Air Quality	032	0	Above Standard Inflation	Essential Packages
001-00-00-00000	Air Quality	033	0	Exceptional Inflation	Essential Packages
001-00-00-00000	Air Quality	050	0	Fundshifts	Essential Packages
001-00-00-00000	Air Quality	070	0	Revenue Shortfalls	Policy Packages
001-00-00-00000	Air Quality	080	0	March 2020 Eboard	Policy Packages
001-00-00-00000	Air Quality	081	0	April 2020 Eboard	Policy Packages
001-00-00-00000	Air Quality	082	0	May 2020 Eboard	Policy Packages
001-00-00-00000	Air Quality	083	0	June 2020 Eboard	Policy Packages
001-00-00-00000	Air Quality	110	0	Maintain Effective Vehicle Inspection Services	Policy Packages
001-00-00-00000	Air Quality	111	0	Implement Greenhouse Gas Reduction Programs	Policy Packages
001-00-00-00000	Air Quality	112	0	Support Lane Regional Air Protection Agency	Policy Packages
001-00-00-00000	Air Quality	113	0	Implement Clean Diesel Legislation	Policy Packages
001-00-00-00000	Air Quality	114	0	Maintain Asbestos Health Protection Program	Policy Packages
002-00-00-00000	Water Quality	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
002-00-00-00000	Water Quality	021	0	Phase-in	Essential Packages
002-00-00-00000	Water Quality	022	0	Phase-out Pgm & One-time Costs	Essential Packages
002-00-00-00000	Water Quality	031	0	Standard Inflation	Essential Packages
002-00-00-00000	Water Quality	032	0	Above Standard Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
002-00-00-00000	Water Quality	033	0	Exceptional Inflation	Essential Packages
002-00-00-00000	Water Quality	050	0	Fundshifts	Essential Packages
002-00-00-00000	Water Quality	070	0	Revenue Shortfalls	Policy Packages
002-00-00-00000	Water Quality	080	0	March 2020 Eboard	Policy Packages
002-00-00-00000	Water Quality	081	0	April 2020 Eboard	Policy Packages
002-00-00-00000	Water Quality	082	0	May 2020 Eboard	Policy Packages
002-00-00-00000	Water Quality	083	0	June 2020 Eboard	Policy Packages
002-00-00-00000	Water Quality	120	0	Improve Wastewater Permitting Efficacy	Policy Packages
002-00-00-00000	Water Quality	121	0	Clean Watershed Planning and Implementation	Policy Packages
002-00-00-00000	Water Quality	122	0	Ensure Protective Onsite Septic Systems	Policy Packages
002-00-00-00000	Water Quality	123	0	Support Water Quality Certification Capacity	Policy Packages
002-00-00-00000	Water Quality	124	0	Modernize CWSRF Loan Management Software	Policy Packages
002-00-00-00000	Water Quality	125	0	Lottery Fund Restoration	Policy Packages
002-00-00-00000	Water Quality	160	0	Sustain Laboratory Infrastructure Services	Policy Packages
003-00-00-00000	Land Quality	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
003-00-00-00000	Land Quality	021	0	Phase-in	Essential Packages
003-00-00-00000	Land Quality	022	0	Phase-out Pgm & One-time Costs	Essential Packages
003-00-00-00000	Land Quality	031	0	Standard Inflation	Essential Packages
003-00-00-00000	Land Quality	032	0	Above Standard Inflation	Essential Packages
003-00-00-00000	Land Quality	033	0	Exceptional Inflation	Essential Packages
003-00-00-00000	Land Quality	050	0	Fundshifts	Essential Packages
003-00-00-00000	Land Quality	070	0	Revenue Shortfalls	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
003-00-00-00000	Land Quality	080	0	March 2020 Eboard	Policy Packages
003-00-00-00000	Land Quality	081	0	April 2020 Eboard	Policy Packages
003-00-00-00000	Land Quality	082	0	May 2020 Eboard	Policy Packages
003-00-00-00000	Land Quality	083	0	June 2020 Eboard	Policy Packages
003-00-00-00000	Land Quality	130	0	Stabilize Emergency Spill Response Program	Policy Packages
003-00-00-00000	Land Quality	131	0	Modernize Oregon’s Recycling System	Policy Packages
003-00-00-00000	Land Quality	132	0	Authorize Industrial Orphan Bonds	Policy Packages
003-00-00-00000	Land Quality	133	0	Update Hazardous Waste Fees	Policy Packages
003-00-00-00000	Land Quality	134	0	Authorize Solid Waste Orphan Site Positions	Policy Packages
004-00-00-00000	Agency Management	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
004-00-00-00000	Agency Management	021	0	Phase-in	Essential Packages
004-00-00-00000	Agency Management	022	0	Phase-out Pgm & One-time Costs	Essential Packages
004-00-00-00000	Agency Management	031	0	Standard Inflation	Essential Packages
004-00-00-00000	Agency Management	032	0	Above Standard Inflation	Essential Packages
004-00-00-00000	Agency Management	033	0	Exceptional Inflation	Essential Packages
004-00-00-00000	Agency Management	070	0	Revenue Shortfalls	Policy Packages
004-00-00-00000	Agency Management	080	0	March 2020 Eboard	Policy Packages
004-00-00-00000	Agency Management	081	0	April 2020 Eboard	Policy Packages
004-00-00-00000	Agency Management	082	0	May 2020 Eboard	Policy Packages
004-00-00-00000	Agency Management	083	0	June 2020 Eboard	Policy Packages
004-00-00-00000	Agency Management	140	0	EDMS Bond Proceeds Contract	Policy Packages
004-00-00-00000	Agency Management	141	0	EDMS Maintenance Funding	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
004-00-00-00000	Agency Management	142	0	Credit Card Convenience Fee	Policy Packages
004-00-00-00000	Agency Management	143	0	Enhance Agency Support Staffing	Policy Packages
005-00-00-00000	Cross Program	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
005-00-00-00000	Cross Program	021	0	Phase-in	Essential Packages
005-00-00-00000	Cross Program	022	0	Phase-out Pgm & One-time Costs	Essential Packages
005-00-00-00000	Cross Program	031	0	Standard Inflation	Essential Packages
005-00-00-00000	Cross Program	032	0	Above Standard Inflation	Essential Packages
005-00-00-00000	Cross Program	033	0	Exceptional Inflation	Essential Packages
005-00-00-00000	Cross Program	070	0	Revenue Shortfalls	Policy Packages
005-00-00-00000	Cross Program	080	0	March 2020 Eboard	Policy Packages
005-00-00-00000	Cross Program	081	0	April 2020 Eboard	Policy Packages
005-00-00-00000	Cross Program	082	0	May 2020 Eboard	Policy Packages
005-00-00-00000	Cross Program	083	0	June 2020 Eboard	Policy Packages
008-00-00-00000	Non-Limited	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
008-00-00-00000	Non-Limited	021	0	Phase-in	Essential Packages
008-00-00-00000	Non-Limited	022	0	Phase-out Pgm & One-time Costs	Essential Packages
008-00-00-00000	Non-Limited	031	0	Standard Inflation	Essential Packages
008-00-00-00000	Non-Limited	032	0	Above Standard Inflation	Essential Packages
008-00-00-00000	Non-Limited	033	0	Exceptional Inflation	Essential Packages
008-00-00-00000	Non-Limited	070	0	Revenue Shortfalls	Policy Packages
008-00-00-00000	Non-Limited	080	0	March 2020 Eboard	Policy Packages
008-00-00-00000	Non-Limited	081	0	April 2020 Eboard	Policy Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
008-00-00-00000	Non-Limited	082	0	May 2020 Eboard	Policy Packages
008-00-00-00000	Non-Limited	083	0	June 2020 Eboard	Policy Packages
008-00-00-00000	Non-Limited	181	0	Clean Water SRF Capitalization Grant Loans	Policy Packages
008-00-00-00000	Non-Limited	182	0	Revenue Transfer – Clean Water SRF Loan Funds	Policy Packages
008-00-00-00000	Non-Limited	183	0	Clean Up Contaminated Orphan Sites - Bonds	Policy Packages
009-00-00-00000	PCBF Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
009-00-00-00000	PCBF Debt Service	021	0	Phase-in	Essential Packages
009-00-00-00000	PCBF Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
009-00-00-00000	PCBF Debt Service	031	0	Standard Inflation	Essential Packages
009-00-00-00000	PCBF Debt Service	032	0	Above Standard Inflation	Essential Packages
009-00-00-00000	PCBF Debt Service	033	0	Exceptional Inflation	Essential Packages
009-00-00-00000	PCBF Debt Service	070	0	Revenue Shortfalls	Policy Packages
009-00-00-00000	PCBF Debt Service	080	0	March 2020 Eboard	Policy Packages
009-00-00-00000	PCBF Debt Service	081	0	April 2020 Eboard	Policy Packages
009-00-00-00000	PCBF Debt Service	082	0	May 2020 Eboard	Policy Packages
009-00-00-00000	PCBF Debt Service	083	0	June 2020 Eboard	Policy Packages
009-00-00-00000	PCBF Debt Service	191	0	Clean Water SRF Bond Debt Service	Policy Packages
009-00-00-00000	PCBF Debt Service	192	0	Clean Up Contaminated Orphan Site Debt Service	Policy Packages
095-00-00-00000	PCBF Debt Service	010	0	Non-PICS Psnl Svc / Vacancy Factor	Essential Packages
095-00-00-00000	PCBF Debt Service	021	0	Phase-in	Essential Packages
095-00-00-00000	PCBF Debt Service	022	0	Phase-out Pgm & One-time Costs	Essential Packages
095-00-00-00000	PCBF Debt Service	031	0	Standard Inflation	Essential Packages

Cross Reference Number	Cross Reference Description	Package Number	Priority	Package Description	Package Group
095-00-00-00000	PCBF Debt Service	032	0	Above Standard Inflation	Essential Packages
095-00-00-00000	PCBF Debt Service	033	0	Exceptional Inflation	Essential Packages
095-00-00-00000	PCBF Debt Service	070	0	Revenue Shortfalls	Policy Packages
095-00-00-00000	PCBF Debt Service	080	0	March 2020 Eboard	Policy Packages
095-00-00-00000	PCBF Debt Service	081	0	April 2020 Eboard	Policy Packages
095-00-00-00000	PCBF Debt Service	082	0	May 2020 Eboard	Policy Packages
095-00-00-00000	PCBF Debt Service	083	0	June 2020 Eboard	Policy Packages
095-00-00-00000	PCBF Debt Service	191	0	Clean Water SRF Bond Debt Service	Policy Packages
095-00-00-00000	PCBF Debt Service	192	0	Clean Up Contaminated Orphan Site Debt Service	Policy Packages

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	070	Revenue Shortfalls	001-00-00-00000	Air Quality
			002-00-00-00000	Water Quality
			003-00-00-00000	Land Quality
			004-00-00-00000	Agency Management
			005-00-00-00000	Cross Program
			008-00-00-00000	Non-Limited
			009-00-00-00000	PCBF Debt Service
			095-00-00-00000	PCBF Debt Service
	080	March 2020 Eboard	001-00-00-00000	Air Quality
			002-00-00-00000	Water Quality
			003-00-00-00000	Land Quality
			004-00-00-00000	Agency Management
			005-00-00-00000	Cross Program
			008-00-00-00000	Non-Limited
			009-00-00-00000	PCBF Debt Service
			095-00-00-00000	PCBF Debt Service
	081	April 2020 Eboard	001-00-00-00000	Air Quality
			002-00-00-00000	Water Quality
			003-00-00-00000	Land Quality
			004-00-00-00000	Agency Management
			005-00-00-00000	Cross Program
			008-00-00-00000	Non-Limited
			009-00-00-00000	PCBF Debt Service

Priority	Policy Pkg Number	Policy Pkg Description	Summary Cross Reference Number	Cross Reference Description
0	081	April 2020 Eboard	095-00-00-00000	PCBF Debt Service
	082	May 2020 Eboard	001-00-00-00000	Air Quality
			002-00-00-00000	Water Quality
			003-00-00-00000	Land Quality
			004-00-00-00000	Agency Management
			005-00-00-00000	Cross Program
			008-00-00-00000	Non-Limited
			009-00-00-00000	PCBF Debt Service
			095-00-00-00000	PCBF Debt Service
	083	June 2020 Eboard	001-00-00-00000	Air Quality
			002-00-00-00000	Water Quality
			003-00-00-00000	Land Quality
			004-00-00-00000	Agency Management
			005-00-00-00000	Cross Program
			008-00-00-00000	Non-Limited
			009-00-00-00000	PCBF Debt Service
			095-00-00-00000	PCBF Debt Service
	110	Maintain Effective Vehicle Inspection Services	001-00-00-00000	Air Quality
	111	Implement Greenhouse Gas Reduction Progra	001-00-00-00000	Air Quality
	112	Support Lane Regional Air Protection Agency	001-00-00-00000	Air Quality
	113	Implement Clean Diesel Legislation	001-00-00-00000	Air Quality
	114	Maintain Asbestos Health Protection Program	001-00-00-00000	Air Quality
	120	Improve Wastewater Permitting Efficacy	002-00-00-00000	Water Quality

Priority	*Policy Pkg Number*	*Policy Pkg Description*	*Summary Cross Reference Number*	*Cross Reference Description*
0	121	Clean Watershed Planning and Implementatic	002-00-00-00000	Water Quality
	122	Ensure Protective Onsite Septic Systems	002-00-00-00000	Water Quality
	123	Support Water Quality Certification Capacity	002-00-00-00000	Water Quality
	124	Modernize CWSRF Loan Management Softwa	002-00-00-00000	Water Quality
	125	Lottery Fund Restoration	002-00-00-00000	Water Quality
	130	Stabilize Emergency Spill Response Program	003-00-00-00000	Land Quality
	131	Modernize Oregon's Recycling System	003-00-00-00000	Land Quality
	132	Authorize Industrial Orphan Bonds	003-00-00-00000	Land Quality
	133	Update Hazardous Waste Fees	003-00-00-00000	Land Quality
	134	Authorize Solid Waste Orphan Site Positions	003-00-00-00000	Land Quality
	140	EDMS Bond Proceeds Contract	004-00-00-00000	Agency Management
	141	EDMS Maintenance Funding	004-00-00-00000	Agency Management
	142	Credit Card Convenience Fee	004-00-00-00000	Agency Management
	143	Enhance Agency Support Staffing	004-00-00-00000	Agency Management
	160	Sustain Laboratory Infrastructure Services	002-00-00-00000	Water Quality
	181	Clean Water SRF Capitalization Grant Loans	008-00-00-00000	Non-Limited
	182	Revenue Transfer – Clean Water SRF Loan F	008-00-00-00000	Non-Limited
	183	Clean Up Contaminated Orphan Sites - Bonds	008-00-00-00000	Non-Limited
	191	Clean Water SRF Bond Debt Service	009-00-00-00000	PCBF Debt Service
			095-00-00-00000	PCBF Debt Service
	192	Clean Up Contaminated Orphan Site Debt Se	009-00-00-00000	PCBF Debt Service
			095-00-00-00000	PCBF Debt Service

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	20,642	-	-	-	-	-
3200 Other Funds Non-Ltd	254,090,275	256,500,000	-	256,500,000	255,166,191	255,166,191
3230 Other Funds Debt Svc Non-Ltd	1,873,648	1,934,477	-	1,934,477	2,041,662	2,041,662
3400 Other Funds Ltd	68,174,310	66,904,174	-	66,904,174	71,838,138	71,838,138
6400 Federal Funds Ltd	176,030	-	-	-	-	-
All Funds	324,334,905	325,338,651	-	325,338,651	329,045,991	329,045,991
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	1,111,360	-	-	-	-	-
6400 Federal Funds Ltd	6,719,103	-	-	-	-	-
All Funds	7,830,463	-	-	-	-	-
TOTAL BEGINNING BALANCE						
4400 Lottery Funds Ltd	1,132,002	-	-	-	-	-
3200 Other Funds Non-Ltd	254,090,275	256,500,000	-	256,500,000	255,166,191	255,166,191
3230 Other Funds Debt Svc Non-Ltd	1,873,648	1,934,477	-	1,934,477	2,041,662	2,041,662
3400 Other Funds Ltd	68,174,310	66,904,174	-	66,904,174	71,838,138	71,838,138
6400 Federal Funds Ltd	6,895,133	-	-	-	-	-
TOTAL BEGINNING BALANCE	**$332,165,368**	**$325,338,651**	**-**	**$325,338,651**	**$329,045,991**	**$329,045,991**
REVENUE CATEGORIES						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	44,098,803	47,252,278	5,000,000	52,252,278	57,392,378	55,952,966
8030 General Fund Debt Svc	4,602,080	6,524,882	-	6,524,882	5,864,250	5,864,250
All Funds	48,700,883	53,777,160	5,000,000	58,777,160	63,256,628	61,817,216
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	77,329,280	93,331,880	-	93,331,880	95,818,075	95,818,075
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	27,440,617	28,737,162	-	28,737,162	33,013,930	33,013,930
0225 Municipal Court Fines						
3400 Other Funds Ltd	-	-	-	-	1,000,000	1,000,000
TOTAL LICENSES AND FEES						
3400 Other Funds Ltd	104,769,897	122,069,042	-	122,069,042	129,832,005	129,832,005
TOTAL LICENSES AND FEES	**$104,769,897**	**$122,069,042**	**-**	**$122,069,042**	**$129,832,005**	**$129,832,005**
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3200 Other Funds Non-Ltd	26,207,102	63,000,000	-	63,000,000	33,000,000	33,000,000
CHARGES FOR SERVICES						
0410 Charges for Services						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3200 Other Funds Non-Ltd	1,191	40,000	-	40,000	40,000	40,000
3400 Other Funds Ltd	19,996,622	26,382,933	-	26,382,933	26,184,529	26,184,529
All Funds	19,997,813	26,422,933	-	26,422,933	26,224,529	26,224,529
0415 Admin and Service Charges						
3400 Other Funds Ltd	5,961,214	6,655,360	-	6,655,360	8,885,657	8,885,657
TOTAL CHARGES FOR SERVICES						
3200 Other Funds Non-Ltd	1,191	40,000	-	40,000	40,000	40,000
3400 Other Funds Ltd	25,957,836	33,038,293	-	33,038,293	35,070,186	35,070,186
TOTAL CHARGES FOR SERVICES	**$25,959,027**	**$33,078,293**	**-**	**$33,078,293**	**$35,110,186**	**$35,110,186**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	162,056	205,600	-	205,600	205,600	205,600
8800 General Fund Revenue	3,266,031	1,000,000	-	1,000,000	1,000,000	1,000,000
All Funds	3,428,087	1,205,600	-	1,205,600	1,205,600	1,205,600
BOND SALES						
0555 General Fund Obligation Bonds						
3200 Other Funds Non-Ltd	20,300,000	20,000,000	-	20,000,000	10,000,000	10,000,000
3400 Other Funds Ltd	4,535,000	2,034,700	-	2,034,700	1,604,229	1,604,229
All Funds	24,835,000	22,034,700	-	22,034,700	11,604,229	11,604,229
INTEREST EARNINGS						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
0605 Interest Income						
3200 Other Funds Non-Ltd	30,335,608	20,000,000	-	20,000,000	24,000,000	24,000,000
3230 Other Funds Debt Svc Non-Ltd	82,216	64,200	-	64,200	89,400	89,400
3400 Other Funds Ltd	1,916,563	442,347	-	442,347	442,347	442,347
All Funds	32,334,387	20,506,547	-	20,506,547	24,531,747	24,531,747
LOAN REPAYMENT						
0925 Loan Repayments						
3200 Other Funds Non-Ltd	58,662,102	95,000,000	-	95,000,000	95,000,000	95,000,000
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	4,859,010	11,806,320	-	11,806,320	35,356,335	35,356,335
8800 General Fund Revenue	402	-	-	-	-	-
All Funds	4,859,412	11,806,320	-	11,806,320	35,356,335	35,356,335
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	18,793,928	33,482,749	-	33,482,749	34,128,710	34,128,710
TRANSFERS IN						
1010 Transfer In - Intrafund						
3200 Other Funds Non-Ltd	14,824,613	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	18,199,366	15,848,330	-	15,848,330	4,312,050	4,312,050
3400 Other Funds Ltd	9,910,198	5,896,211	-	5,896,211	5,260,084	5,260,084

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	42,934,177	21,744,541	-	21,744,541	9,572,134	9,572,134
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	19,822,524	25,862,918	-	25,862,918	28,200,789	28,200,789
1050 Transfer In Other						
3400 Other Funds Ltd	-	193,421	-	193,421	-	-
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	22,452,505	25,780,444	-	25,780,444	26,155,444	26,155,444
1257 Tsfr From Police, Dept of State						
3400 Other Funds Ltd	31,935	50,000	-	50,000	50,000	50,000
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	1,271,499	1,669,749	-	1,669,749	1,803,833	1,803,833
1603 Tsfr From Agriculture, Dept of						
3400 Other Funds Ltd	1,116,342	1,272,295	-	1,272,295	1,552,573	1,552,573
1632 Tsfr From Geology/Mineral Ind						
3400 Other Funds Ltd	850	7,500	-	7,500	7,500	7,500
1690 Tsfr From Water Resources Dept						
3400 Other Funds Ltd	686,458	714,000	-	714,000	924,173	924,173
1691 Tsfr From Watershed Enhance Bd						
4400 Lottery Funds Ltd	4,156,389	5,322,214	-	5,322,214	4,501,395	4,501,395
3400 Other Funds Ltd	55,376	-	-	-	-	-
All Funds	4,211,765	5,322,214	-	5,322,214	4,501,395	4,501,395

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	1,887,661	2,003,602	-	2,003,602	2,029,396	2,029,396
TOTAL TRANSFERS IN						
4400 Lottery Funds Ltd	4,156,389	5,322,214	-	5,322,214	4,501,395	4,501,395
3200 Other Funds Non-Ltd	14,824,613	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	18,199,366	15,848,330	-	15,848,330	4,312,050	4,312,050
3400 Other Funds Ltd	57,235,348	63,450,140	-	63,450,140	65,983,792	65,983,792
TOTAL TRANSFERS IN	**$94,415,716**	**$84,620,684**	**-**	**$84,620,684**	**$74,797,237**	**$74,797,237**
REVENUES						
8000 General Fund	44,098,803	47,252,278	5,000,000	52,252,278	57,392,378	55,952,966
8030 General Fund Debt Svc	4,602,080	6,524,882	-	6,524,882	5,864,250	5,864,250
4400 Lottery Funds Ltd	4,156,389	5,322,214	-	5,322,214	4,501,395	4,501,395
3200 Other Funds Non-Ltd	150,330,616	198,040,000	-	198,040,000	162,040,000	162,040,000
3230 Other Funds Debt Svc Non-Ltd	18,281,582	15,912,530	-	15,912,530	4,401,450	4,401,450
3400 Other Funds Ltd	199,435,710	233,046,442	-	233,046,442	268,494,494	268,494,494
8800 General Fund Revenue	3,266,433	1,000,000	-	1,000,000	1,000,000	1,000,000
6400 Federal Funds Ltd	18,793,928	33,482,749	-	33,482,749	34,128,710	34,128,710
TOTAL REVENUES	**$442,965,541**	**$540,581,095**	**$5,000,000**	**$545,581,095**	**$537,822,677**	**$536,383,265**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3200 Other Funds Non-Ltd	(36,488,394)	(20,042,687)	-	(20,042,687)	(8,506,407)	(8,506,407)
3400 Other Funds Ltd	(6,445,784)	(1,701,854)	-	(1,701,854)	(1,065,727)	(1,065,727)
All Funds	(42,934,178)	(21,744,541)	-	(21,744,541)	(9,572,134)	(9,572,134)
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(16,298,260)	(21,922,256)	-	(21,922,256)	(23,317,709)	(23,765,311)
6400 Federal Funds Ltd	(3,524,263)	(3,940,662)	-	(3,940,662)	(4,189,221)	(4,065,740)
All Funds	(19,822,523)	(25,862,918)	-	(25,862,918)	(27,506,930)	(27,831,051)
2060 Transfer to General Fund						
8800 General Fund Revenue	(3,266,433)	(1,000,000)	-	(1,000,000)	(1,000,000)	(1,000,000)
2632 Tsfr To Geology/Mineral Ind						
3400 Other Funds Ltd	(308,073)	(259,000)	-	(259,000)	(259,000)	(259,000)
TOTAL TRANSFERS OUT						
3200 Other Funds Non-Ltd	(36,488,394)	(20,042,687)	-	(20,042,687)	(8,506,407)	(8,506,407)
3400 Other Funds Ltd	(23,052,117)	(23,883,110)	-	(23,883,110)	(24,642,436)	(25,090,038)
8800 General Fund Revenue	(3,266,433)	(1,000,000)	-	(1,000,000)	(1,000,000)	(1,000,000)
6400 Federal Funds Ltd	(3,524,263)	(3,940,662)	-	(3,940,662)	(4,189,221)	(4,065,740)
TOTAL TRANSFERS OUT	**($66,331,207)**	**($48,866,459)**	**-**	**($48,866,459)**	**($38,338,064)**	**($38,662,185)**
AVAILABLE REVENUES						
8000 General Fund	44,098,803	47,252,278	5,000,000	52,252,278	57,392,378	55,952,966
8030 General Fund Debt Svc	4,602,080	6,524,882	-	6,524,882	5,864,250	5,864,250

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4400 Lottery Funds Ltd	5,288,391	5,322,214	-	5,322,214	4,501,395	4,501,395
3200 Other Funds Non-Ltd	367,932,497	434,497,313	-	434,497,313	408,699,784	408,699,784
3230 Other Funds Debt Svc Non-Ltd	20,155,230	17,847,007	-	17,847,007	6,443,112	6,443,112
3400 Other Funds Ltd	244,557,903	276,067,506	-	276,067,506	315,690,196	315,242,594
6400 Federal Funds Ltd	22,164,798	29,542,087	-	29,542,087	29,939,489	30,062,970
TOTAL AVAILABLE REVENUES	**$708,799,702**	**$817,053,287**	**$5,000,000**	**$822,053,287**	**$828,530,604**	**$826,767,071**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	16,346,365	19,325,209	798,131	20,123,340	23,801,651	23,808,718
4400 Lottery Funds Ltd	2,057,443	2,500,734	-	2,500,734	2,853,449	2,868,471
3400 Other Funds Ltd	59,669,924	78,350,054	-	78,350,054	85,761,723	86,275,357
6400 Federal Funds Ltd	11,031,518	11,854,268	-	11,854,268	13,000,930	12,465,206
All Funds	89,105,250	112,030,265	798,131	112,828,396	125,417,753	125,417,752
3160 Temporary Appointments						
8000 General Fund	232,113	13,066	-	13,066	13,066	13,628
4400 Lottery Funds Ltd	25,783	-	-	-	-	-
3400 Other Funds Ltd	897,429	981,941	-	981,941	981,941	1,024,162
6400 Federal Funds Ltd	146,987	164,360	-	164,360	164,360	171,427

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	1,302,312	1,159,367	-	1,159,367	1,159,367	1,209,217
3170 Overtime Payments						
8000 General Fund	16,449	8,152	-	8,152	8,152	8,502
4400 Lottery Funds Ltd	1,432	-	-	-	-	-
3400 Other Funds Ltd	142,562	94,191	-	94,191	94,191	98,240
6400 Federal Funds Ltd	6,554	51,612	-	51,612	51,612	53,831
All Funds	166,997	153,955	-	153,955	153,955	160,573
3180 Shift Differential						
8000 General Fund	736	-	-	-	-	-
4400 Lottery Funds Ltd	84	-	-	-	-	-
3400 Other Funds Ltd	33,034	20,333	-	20,333	20,333	21,208
6400 Federal Funds Ltd	887	3,558	-	3,558	3,558	3,711
All Funds	34,741	23,891	-	23,891	23,891	24,919
3190 All Other Differential						
8000 General Fund	196,683	-	-	-	-	-
4400 Lottery Funds Ltd	30,106	-	-	-	-	-
3400 Other Funds Ltd	588,154	151,590	-	151,590	151,590	158,108
6400 Federal Funds Ltd	100,301	-	-	-	-	-
All Funds	915,244	151,590	-	151,590	151,590	158,108
TOTAL SALARIES & WAGES						
8000 General Fund	16,792,346	19,346,427	798,131	20,144,558	23,822,869	23,830,848

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4400 Lottery Funds Ltd	2,114,848	2,500,734	-	2,500,734	2,853,449	2,868,471
3400 Other Funds Ltd	61,331,103	79,598,109	-	79,598,109	87,009,778	87,577,075
6400 Federal Funds Ltd	11,286,247	12,073,798	-	12,073,798	13,220,460	12,694,175
TOTAL SALARIES & WAGES	**$91,524,544**	**$113,519,068**	**$798,131**	**$114,317,199**	**$126,906,556**	**$126,970,569**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	5,698	8,071	308	8,379	8,298	8,341
4400 Lottery Funds Ltd	787	1,074	-	1,074	1,024	994
3400 Other Funds Ltd	22,285	32,854	-	32,854	30,903	31,088
6400 Federal Funds Ltd	3,776	4,636	-	4,636	4,405	4,223
All Funds	32,546	46,635	308	46,943	44,630	44,646
3220 Public Employees' Retire Cont						
8000 General Fund	2,987,282	3,280,865	135,443	3,416,308	4,078,616	4,079,886
4400 Lottery Funds Ltd	372,744	424,372	-	424,372	488,794	491,369
3400 Other Funds Ltd	11,268,608	13,340,063	-	13,340,063	14,735,469	14,825,414
6400 Federal Funds Ltd	2,010,923	2,021,022	-	2,021,022	2,236,507	2,145,142
All Funds	16,639,557	19,066,322	135,443	19,201,765	21,539,386	21,541,811
3221 Pension Obligation Bond						
8000 General Fund	971,455	1,025,383	-	1,025,383	1,025,383	1,379,159
4400 Lottery Funds Ltd	125,713	140,799	-	140,799	140,799	165,283

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	3,591,066	4,233,425	-	4,233,425	4,233,425	4,983,077
6400 Federal Funds Ltd	638,490	692,489	-	692,489	692,489	756,261
All Funds	5,326,724	6,092,096	-	6,092,096	6,092,096	7,283,780
3230 Social Security Taxes						
8000 General Fund	1,266,446	1,479,839	61,057	1,540,896	1,817,681	1,818,289
4400 Lottery Funds Ltd	160,440	191,304	-	191,304	218,287	219,438
3400 Other Funds Ltd	4,665,540	6,085,049	-	6,085,049	6,642,123	6,685,519
6400 Federal Funds Ltd	822,522	923,563	-	923,563	1,009,098	968,836
All Funds	6,914,948	8,679,755	61,057	8,740,812	9,687,189	9,692,082
3240 Unemployment Assessments						
3400 Other Funds Ltd	47,889	94,449	-	94,449	94,449	98,511
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	5,320	7,686	296	7,982	6,580	6,612
4400 Lottery Funds Ltd	710	1,023	-	1,023	809	786
3400 Other Funds Ltd	20,684	31,339	-	31,339	24,520	24,667
6400 Federal Funds Ltd	3,490	4,417	-	4,417	3,493	3,348
All Funds	30,204	44,465	296	44,761	35,402	35,413
3260 Mass Transit Tax						
8000 General Fund	104,756	120,902	4,789	125,691	125,691	142,942
4400 Lottery Funds Ltd	12,006	15,005	-	15,005	15,005	17,121
3400 Other Funds Ltd	319,332	481,140	-	481,140	481,140	522,380

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	97	-	-	-	-	-
All Funds	436,191	617,047	4,789	621,836	621,836	682,443
3270 Flexible Benefits						
8000 General Fund	3,624,552	4,659,697	179,087	4,838,784	5,472,478	5,501,529
4400 Lottery Funds Ltd	503,367	619,422	-	619,422	673,603	654,069
3400 Other Funds Ltd	14,389,620	18,929,694	-	18,929,694	20,382,889	20,504,460
6400 Federal Funds Ltd	2,461,943	2,679,087	-	2,679,087	2,901,705	2,781,769
All Funds	20,979,482	26,887,900	179,087	27,066,987	29,430,675	29,441,827
3280 Other OPE						
8000 General Fund	-	-	-	-	-	(4,914)
4400 Lottery Funds Ltd	-	-	-	-	-	(235)
3400 Other Funds Ltd	2,927	-	-	-	-	(2,608)
6400 Federal Funds Ltd	-	-	-	-	-	(3,417)
All Funds	2,927	-	-	-	-	(11,174)
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	8,965,509	10,582,443	380,980	10,963,423	12,534,727	12,931,844
4400 Lottery Funds Ltd	1,175,767	1,392,999	-	1,392,999	1,538,321	1,548,825
3400 Other Funds Ltd	34,327,951	43,228,013	-	43,228,013	46,624,918	47,672,508
6400 Federal Funds Ltd	5,941,241	6,325,214	-	6,325,214	6,847,697	6,656,162
TOTAL OTHER PAYROLL EXPENSES	**$50,410,468**	**$61,528,669**	**$380,980**	**$61,909,649**	**$67,545,663**	**$68,809,339**

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(237,571)	-	(237,571)	(237,571)	(65,924)
4400 Lottery Funds Ltd	-	(31,714)	-	(31,714)	(31,714)	(8,522)
3400 Other Funds Ltd	-	(1,003,348)	-	(1,003,348)	(1,003,348)	(267,290)
6400 Federal Funds Ltd	-	(167,237)	-	(167,237)	(167,237)	(40,434)
All Funds	-	(1,439,870)	-	(1,439,870)	(1,439,870)	(382,170)
3465 Reconciliation Adjustment						
8000 General Fund	-	109,515	-	109,515	-	-
4400 Lottery Funds Ltd	-	(17,647)	-	(17,647)	-	-
3400 Other Funds Ltd	-	(940,090)	-	(940,090)	-	-
6400 Federal Funds Ltd	-	1,926	-	1,926	-	-
All Funds	-	(846,296)	-	(846,296)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(128,056)	-	(128,056)	(237,571)	(65,924)
4400 Lottery Funds Ltd	-	(49,361)	-	(49,361)	(31,714)	(8,522)
3400 Other Funds Ltd	-	(1,943,438)	-	(1,943,438)	(1,003,348)	(267,290)
6400 Federal Funds Ltd	-	(165,311)	-	(165,311)	(167,237)	(40,434)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($2,286,166)**	**-**	**($2,286,166)**	**($1,439,870)**	**($382,170)**
TOTAL PERSONAL SERVICES						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	25,757,855	29,800,814	1,179,111	30,979,925	36,120,025	36,696,768
4400 Lottery Funds Ltd	3,290,615	3,844,372	-	3,844,372	4,360,056	4,408,774
3400 Other Funds Ltd	95,659,054	120,882,684	-	120,882,684	132,631,348	134,982,293
6400 Federal Funds Ltd	17,227,488	18,233,701	-	18,233,701	19,900,920	19,309,903
TOTAL PERSONAL SERVICES	**$141,935,012**	**$172,761,571**	**$1,179,111**	**$173,940,682**	**$193,012,349**	**$195,397,738**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	249,901	183,544	5,762	189,306	187,635	193,226
4400 Lottery Funds Ltd	48,872	21,397	-	21,397	21,397	22,317
3400 Other Funds Ltd	605,885	558,918	-	558,918	558,918	591,116
6400 Federal Funds Ltd	139,538	162,514	-	162,514	162,514	169,289
All Funds	1,044,196	926,373	5,762	932,135	930,464	975,948
4125 Out of State Travel						
8000 General Fund	39,874	14,011	939	14,950	16,621	17,371
4400 Lottery Funds Ltd	1,474	2,378	-	2,378	2,378	2,480
3400 Other Funds Ltd	110,339	94,738	-	94,738	94,738	100,209
6400 Federal Funds Ltd	14,634	7,509	-	7,509	7,509	7,833
All Funds	166,321	118,636	939	119,575	121,246	127,893
4150 Employee Training						
8000 General Fund	200,870	157,111	7,958	165,069	165,069	172,493

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4400 Lottery Funds Ltd	15,472	25,550	-	25,550	25,550	26,649
3400 Other Funds Ltd	769,497	818,986	-	818,986	818,986	865,854
6400 Federal Funds Ltd	156,717	89,881	-	89,881	89,881	93,746
All Funds	1,142,556	1,091,528	7,958	1,099,486	1,099,486	1,158,742
4175 Office Expenses						
8000 General Fund	155,022	202,820	7,937	210,757	210,757	214,312
4400 Lottery Funds Ltd	8,426	27,638	-	27,638	27,638	28,826
3400 Other Funds Ltd	866,980	1,160,491	-	1,160,491	1,160,491	1,221,366
6400 Federal Funds Ltd	46,534	77,978	-	77,978	73,005	76,359
All Funds	1,076,962	1,468,927	7,937	1,476,864	1,471,891	1,540,863
4200 Telecommunications						
8000 General Fund	230,179	246,942	11,584	258,526	258,526	265,840
4400 Lottery Funds Ltd	14,653	35,623	-	35,623	35,623	37,155
3400 Other Funds Ltd	1,031,967	1,288,911	-	1,288,911	1,288,911	1,360,898
6400 Federal Funds Ltd	110,494	141,693	-	141,693	136,720	142,599
All Funds	1,387,293	1,713,169	11,584	1,724,753	1,719,780	1,806,492
4225 State Gov. Service Charges						
8000 General Fund	175,098	-	-	-	-	-
4400 Lottery Funds Ltd	1,182	-	-	-	-	-
3400 Other Funds Ltd	4,551,006	5,727,145	-	5,727,145	5,727,145	8,241,946
6400 Federal Funds Ltd	5,295	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	4,732,581	5,727,145	-	5,727,145	5,727,145	8,241,946
4250 Data Processing						
8000 General Fund	24,582	74,853	1,703	76,556	79,707	82,765
4400 Lottery Funds Ltd	4,360	5,560	-	5,560	5,801	6,050
3400 Other Funds Ltd	560,305	389,645	-	389,645	423,762	209,415
6400 Federal Funds Ltd	3,537	10,582	-	10,582	10,641	11,098
All Funds	592,784	480,640	1,703	482,343	519,911	309,328
4275 Publicity and Publications						
8000 General Fund	13,545	12,938	5,881	18,819	18,819	27,000
4400 Lottery Funds Ltd	505	30	-	30	34	35
3400 Other Funds Ltd	246,410	101,903	-	101,903	101,903	115,910
6400 Federal Funds Ltd	2,922	1,001	-	1,001	1,001	1,044
All Funds	263,382	115,872	5,881	121,753	121,757	143,989
4300 Professional Services						
8000 General Fund	1,111,401	366,250	950,000	1,316,250	1,316,250	257,324
4400 Lottery Funds Ltd	-	63,564	-	63,564	63,564	67,187
3400 Other Funds Ltd	9,946,254	30,743,538	-	30,743,538	30,743,538	27,142,215
6400 Federal Funds Ltd	567,784	1,434,359	-	1,434,359	1,434,359	1,516,117
All Funds	11,625,439	32,607,711	950,000	33,557,711	33,557,711	28,982,843
4315 IT Professional Services						
8000 General Fund	-	247,730	-	247,730	247,730	262,395

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4400 Lottery Funds Ltd	-	2,719	-	2,719	2,719	2,874
3400 Other Funds Ltd	43,079	1,671,147	-	1,671,147	1,671,147	553,830
6400 Federal Funds Ltd	-	162,781	-	162,781	162,781	172,059
All Funds	43,079	2,084,377	-	2,084,377	2,084,377	991,158
4325 Attorney General						
8000 General Fund	437,942	698,529	500,000	1,198,529	1,198,529	834,253
4400 Lottery Funds Ltd	115,172	96,240	-	96,240	96,240	114,939
3200 Other Funds Non-Ltd	1,165	-	-	-	-	-
3400 Other Funds Ltd	1,929,100	2,445,133	-	2,445,133	2,445,133	2,920,223
6400 Federal Funds Ltd	281,126	155,975	-	155,975	155,975	186,280
All Funds	2,764,505	3,395,877	500,000	3,895,877	3,895,877	4,055,695
4350 Dispute Resolution Services						
8000 General Fund	-	1,211	-	1,211	1,211	981
4400 Lottery Funds Ltd	-	130	-	130	130	136
3400 Other Funds Ltd	142,413	17,846	-	17,846	17,846	18,578
6400 Federal Funds Ltd	794	3	-	3	3	3
All Funds	143,207	19,190	-	19,190	19,190	19,698
4375 Employee Recruitment and Develop						
8000 General Fund	37,861	2,535	135	2,670	2,670	2,857
4400 Lottery Funds Ltd	524	521	-	521	276	298
3400 Other Funds Ltd	69,715	8,354	-	8,354	8,354	8,924

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	9,343	1,569	-	1,569	1,569	1,638
All Funds	117,443	12,979	135	13,114	12,869	13,717
4400 Dues and Subscriptions						
8000 General Fund	7,214	5,028	471	5,499	5,499	5,819
4400 Lottery Funds Ltd	167	737	-	737	737	769
3400 Other Funds Ltd	53,813	44,055	-	44,055	44,055	46,646
6400 Federal Funds Ltd	1,384	2,164	-	2,164	2,164	2,255
All Funds	62,578	51,984	471	52,455	52,455	55,489
4425 Facilities Rental and Taxes						
8000 General Fund	4,252,808	4,449,688	98,117	4,547,805	4,547,805	5,243,429
4400 Lottery Funds Ltd	120,421	155,188	-	155,188	155,188	166,683
3400 Other Funds Ltd	8,871,450	9,949,495	-	9,949,495	9,949,495	10,542,304
6400 Federal Funds Ltd	1,334,683	1,417,996	-	1,417,996	1,417,996	1,478,966
All Funds	14,579,362	15,972,367	98,117	16,070,484	16,070,484	17,431,382
4450 Fuels and Utilities						
8000 General Fund	20,248	32,463	3,095	35,558	35,558	39,265
4400 Lottery Funds Ltd	41	6,760	-	6,760	6,760	7,051
3400 Other Funds Ltd	408,009	516,428	-	516,428	516,428	543,477
6400 Federal Funds Ltd	20,815	21,440	-	21,440	21,440	22,361
All Funds	449,113	577,091	3,095	580,186	580,186	612,154
4475 Facilities Maintenance						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	7,470	6,522	354	6,876	6,876	7,315
4400 Lottery Funds Ltd	24	1,025	-	1,025	1,025	1,069
3400 Other Funds Ltd	166,774	151,577	-	151,577	151,577	158,614
6400 Federal Funds Ltd	2,415	2,803	-	2,803	2,803	2,926
All Funds	176,683	161,927	354	162,281	162,281	169,924
4525 Medical Services and Supplies						
8000 General Fund	33	318	-	318	318	367
4400 Lottery Funds Ltd	49	-	-	-	-	-
3400 Other Funds Ltd	2,261	2,489	-	2,489	2,489	2,821
6400 Federal Funds Ltd	20	25	-	25	25	26
All Funds	2,363	2,832	-	2,832	2,832	3,214
4575 Agency Program Related S and S						
8000 General Fund	2,594,141	1,599,183	-	1,599,183	1,599,183	885,301
4400 Lottery Funds Ltd	52,971	5,844	-	5,844	5,844	6,096
3400 Other Funds Ltd	4,689,344	553,260	-	553,260	553,260	578,483
6400 Federal Funds Ltd	135,913	258,411	-	258,411	258,411	269,522
All Funds	7,472,369	2,416,698	-	2,416,698	2,416,698	1,739,402
4600 Intra-agency Charges						
8000 General Fund	5,286,616	5,898,659	255,867	6,154,526	6,154,526	7,499,010
4400 Lottery Funds Ltd	674,060	756,701	-	756,701	756,701	886,249
All Funds	5,960,676	6,655,360	255,867	6,911,227	6,911,227	8,385,259

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4650 Other Services and Supplies						
8000 General Fund	1,281,736	2,063,611	1,310,142	3,373,753	3,370,602	2,012,646
4400 Lottery Funds Ltd	295,987	195,122	-	195,122	195,122	203,502
3200 Other Funds Non-Ltd	179,921	200,000	-	200,000	200,000	200,000
3400 Other Funds Ltd	3,809,956	6,319,878	-	6,319,878	6,285,761	5,598,877
6400 Federal Funds Ltd	413,496	1,412,854	-	1,412,854	1,422,741	1,483,918
All Funds	5,981,096	10,191,465	1,310,142	11,501,607	11,474,226	9,498,943
4700 Expendable Prop 250 - 5000						
8000 General Fund	698,419	256,838	-	256,838	256,838	266,438
4400 Lottery Funds Ltd	54,651	36,143	-	36,143	36,143	37,697
3400 Other Funds Ltd	229,318	555,157	-	555,157	555,157	590,966
6400 Federal Funds Ltd	39,342	65,812	-	65,812	65,812	68,645
All Funds	1,021,730	913,950	-	913,950	913,950	963,746
4715 IT Expendable Property						
8000 General Fund	391,748	170,924	-	170,924	170,924	173,366
4400 Lottery Funds Ltd	25,156	17,580	-	17,580	17,580	18,335
3400 Other Funds Ltd	1,838,745	706,197	-	706,197	706,197	742,751
6400 Federal Funds Ltd	110,136	30,425	-	30,425	30,425	31,735
All Funds	2,365,785	925,126	-	925,126	925,126	966,187
TOTAL SERVICES & SUPPLIES						
8000 General Fund	17,216,708	16,691,708	3,159,945	19,851,653	19,851,653	18,463,773

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4400 Lottery Funds Ltd	1,434,167	1,456,450	-	1,456,450	1,456,450	1,636,397
3200 Other Funds Non-Ltd	181,086	200,000	-	200,000	200,000	200,000
3400 Other Funds Ltd	40,942,620	63,825,291	-	63,825,291	63,825,291	62,155,423
6400 Federal Funds Ltd	3,396,922	5,457,775	-	5,457,775	5,457,775	5,738,419
TOTAL SERVICES & SUPPLIES	**$63,171,503**	**$87,631,224**	**$3,159,945**	**$90,791,169**	**$90,791,169**	**$88,194,012**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
8000 General Fund	4,987	-	-	-	-	-
4400 Lottery Funds Ltd	129	-	-	-	-	-
3400 Other Funds Ltd	15,343	-	-	-	-	-
All Funds	20,459	-	-	-	-	-
5150 Telecommunications Equipment						
8000 General Fund	7,279	-	-	-	-	-
3400 Other Funds Ltd	358	-	-	-	-	-
6400 Federal Funds Ltd	4,296	-	-	-	-	-
All Funds	11,933	-	-	-	-	-
5200 Technical Equipment						
8000 General Fund	529,519	457,776	-	457,776	457,776	477,460
3400 Other Funds Ltd	204,037	760,459	-	760,459	760,459	793,160
6400 Federal Funds Ltd	52,157	179,946	-	179,946	179,946	187,683

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	785,713	1,398,181	-	1,398,181	1,398,181	1,458,303
5550 Data Processing Software						
8000 General Fund	117,941	-	-	-	-	-
3400 Other Funds Ltd	2,698,921	559,784	-	559,784	559,784	583,855
6400 Federal Funds Ltd	23,750	-	-	-	-	-
All Funds	2,840,612	559,784	-	559,784	559,784	583,855
5600 Data Processing Hardware						
8000 General Fund	175,254	24,952	-	24,952	24,952	26,025
3400 Other Funds Ltd	219,013	416,729	-	416,729	416,729	434,647
All Funds	394,267	441,681	-	441,681	441,681	460,672
5900 Other Capital Outlay						
8000 General Fund	78,940	-	-	-	-	-
3400 Other Funds Ltd	329,563	-	-	-	-	-
6400 Federal Funds Ltd	6,956	-	-	-	-	-
All Funds	415,459	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
8000 General Fund	913,920	482,728	-	482,728	482,728	503,485
4400 Lottery Funds Ltd	129	-	-	-	-	-
3400 Other Funds Ltd	3,467,235	1,736,972	-	1,736,972	1,736,972	1,811,662
6400 Federal Funds Ltd	87,159	179,946	-	179,946	179,946	187,683

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL CAPITAL OUTLAY	**$4,468,443**	**$2,399,646**	**-**	**$2,399,646**	**$2,399,646**	**$2,502,830**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	56,754	-	-	-	-	-
6020 Dist to Counties						
3400 Other Funds Ltd	88,865	-	-	-	-	-
6025 Dist to Other Gov Unit						
8000 General Fund	4,287	277,028	660,944	937,972	937,972	288,940
3400 Other Funds Ltd	216,015	19,436,252	-	19,436,252	18,966,737	19,802,496
6400 Federal Funds Ltd	303,723	2,935,316	-	2,935,316	2,935,316	3,061,535
All Funds	524,025	22,648,596	660,944	23,309,540	22,840,025	23,152,971
6030 Dist to Non-Gov Units						
3200 Other Funds Non-Ltd	1,977,070	-	-	-	-	-
3400 Other Funds Ltd	298,500	16,091,915	-	16,091,915	16,091,915	16,783,867
6400 Federal Funds Ltd	409,229	2,247,727	-	2,247,727	2,247,727	2,344,379
All Funds	2,684,799	18,339,642	-	18,339,642	18,339,642	19,128,246
6035 Dist to Individuals						
3400 Other Funds Ltd	5,041,500	-	-	-	-	-
6040 Dist to Local School Districts						
6400 Federal Funds Ltd	452,438	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6048 Spc Pmt to Public Universities						
3400 Other Funds Ltd	600	-	-	-	-	-
6400 Federal Funds Ltd	215,252	-	-	-	-	-
All Funds	215,852	-	-	-	-	-
6080 Loans Made - Other						
3200 Other Funds Non-Ltd	97,230,324	132,000,000	-	132,000,000	200,000,000	200,000,000
6257 Spc Pmt to Police, Dept of State						
8000 General Fund	41,341	-	-	-	-	-
4400 Lottery Funds Ltd	7,800	-	-	-	-	-
3400 Other Funds Ltd	222,136	26,961	-	26,961	26,961	28,120
6400 Federal Funds Ltd	33,832	286,056	-	286,056	286,056	298,357
All Funds	305,109	313,017	-	313,017	313,017	326,477
6443 Spc Pmt to Oregon Health Authority						
8000 General Fund	148,409	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	469,515	922,671
6400 Federal Funds Ltd	-	70,000	-	70,000	70,000	73,010
All Funds	148,409	70,000	-	70,000	539,515	995,681
6730 Spc Pmt to Transportation, Dept						
3400 Other Funds Ltd	196,720	204,195	-	204,195	204,195	212,975
TOTAL SPECIAL PAYMENTS						
8000 General Fund	194,037	277,028	660,944	937,972	937,972	288,940

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4400 Lottery Funds Ltd	7,800	-	-	-	-	-
3200 Other Funds Non-Ltd	99,207,394	132,000,000	-	132,000,000	200,000,000	200,000,000
3400 Other Funds Ltd	6,121,090	35,759,323	-	35,759,323	35,759,323	37,750,129
6400 Federal Funds Ltd	1,414,474	5,539,099	-	5,539,099	5,539,099	5,777,281
TOTAL SPECIAL PAYMENTS	**$106,944,795**	**$173,575,450**	**$660,944**	**$174,236,394**	**$242,236,394**	**$243,816,350**
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	3,494,967	4,806,520	-	4,806,520	4,475,000	4,475,000
3230 Other Funds Debt Svc Non-Ltd	16,370,033	14,190,490	1,795,000	15,985,490	3,330,000	3,330,000
All Funds	19,865,000	18,997,010	1,795,000	20,792,010	7,805,000	7,805,000
7150 Interest - Bonds						
8030 General Fund Debt Svc	1,107,113	1,718,362	-	1,718,362	1,389,250	1,389,250
3230 Other Funds Debt Svc Non-Ltd	1,829,333	1,657,840	-	1,657,840	982,050	982,050
All Funds	2,936,446	3,376,202	-	3,376,202	2,371,300	2,371,300
7350 Interest - Loans						
8000 General Fund	16,287	-	-	-	-	-
3400 Other Funds Ltd	60,638	-	-	-	-	-
6400 Federal Funds Ltd	1,425	-	-	-	-	-
All Funds	78,350	-	-	-	-	-
TOTAL DEBT SERVICE						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	16,287	-	-	-	-	-
8030 General Fund Debt Svc	4,602,080	6,524,882	-	6,524,882	5,864,250	5,864,250
3230 Other Funds Debt Svc Non-Ltd	18,199,366	15,848,330	1,795,000	17,643,330	4,312,050	4,312,050
3400 Other Funds Ltd	60,638	-	-	-	-	-
6400 Federal Funds Ltd	1,425	-	-	-	-	-
TOTAL DEBT SERVICE	**$22,879,796**	**$22,373,212**	**$1,795,000**	**$24,168,212**	**$10,176,300**	**$10,176,300**
EXPENDITURES						
8000 General Fund	44,098,807	47,252,278	5,000,000	52,252,278	57,392,378	55,952,966
8030 General Fund Debt Svc	4,602,080	6,524,882	-	6,524,882	5,864,250	5,864,250
4400 Lottery Funds Ltd	4,732,711	5,300,822	-	5,300,822	5,816,506	6,045,171
3200 Other Funds Non-Ltd	99,388,480	132,200,000	-	132,200,000	200,200,000	200,200,000
3230 Other Funds Debt Svc Non-Ltd	18,199,366	15,848,330	1,795,000	17,643,330	4,312,050	4,312,050
3400 Other Funds Ltd	146,250,637	222,204,270	-	222,204,270	233,952,934	236,699,507
6400 Federal Funds Ltd	22,127,468	29,410,521	-	29,410,521	31,077,740	31,013,286
TOTAL EXPENDITURES	**$339,399,549**	**$458,741,103**	**$6,795,000**	**$465,536,103**	**$538,615,858**	**$540,087,230**
REVERSIONS						
9900 Reversions						
8000 General Fund	4	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8030 General Fund Debt Svc	-	-	-	-	-	-
4400 Lottery Funds Ltd	555,680	21,392	-	21,392	(1,315,111)	(1,543,776)
3200 Other Funds Non-Ltd	268,544,017	302,297,313	-	302,297,313	208,499,784	208,499,784
3230 Other Funds Debt Svc Non-Ltd	1,955,864	1,998,677	(1,795,000)	203,677	2,131,062	2,131,062
3400 Other Funds Ltd	98,307,266	53,863,236	-	53,863,236	81,737,262	78,543,087
6400 Federal Funds Ltd	37,330	131,566	-	131,566	(1,138,251)	(950,316)
TOTAL ENDING BALANCE	**$369,400,157**	**$358,312,184**	**($1,795,000)**	**$356,517,184**	**$289,914,746**	**$286,679,841**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	760	778	10	788	774	774
8180 Position Reconciliation	-	1	-	1	-	-
TOTAL AUTHORIZED POSITIONS	**760**	**779**	**10**	**789**	**774**	**774**
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	734.83	760.77	5.09	765.86	768.30	768.30
8280 FTE Reconciliation	-	(0.37)	-	(0.37)	-	-
TOTAL AUTHORIZED FTE	**734.83**	**760.40**	**5.09**	**765.49**	**768.30**	**768.30**

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	13,135,976	14,114,295	-	14,114,295	17,455,427	17,455,427
0030 Beginning Balance Adjustment						
6400 Federal Funds Ltd	6,719,097	-	-	-	-	-
TOTAL BEGINNING BALANCE						
3400 Other Funds Ltd	13,135,976	14,114,295	-	14,114,295	17,455,427	17,455,427
6400 Federal Funds Ltd	6,719,097	-	-	-	-	-
TOTAL BEGINNING BALANCE	**$19,855,073**	**$14,114,295**	**-**	**$14,114,295**	**$17,455,427**	**$17,455,427**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	14,670,379	16,419,136	5,000,000	21,419,136	23,448,381	20,746,926
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	20,654,439	28,749,028	-	28,749,028	29,288,853	29,288,853
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	22,458,987	22,775,816	-	22,775,816	27,264,000	27,264,000
0225 Municipal Court Fines						
3400 Other Funds Ltd	-	-	-	-	1,000,000	1,000,000

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL LICENSES AND FEES						
3400 Other Funds Ltd	43,113,426	51,524,844	-	51,524,844	57,552,853	57,552,853
TOTAL LICENSES AND FEES	**$43,113,426**	**$51,524,844**	**-**	**$51,524,844**	**$57,552,853**	**$57,552,853**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	130,051	-	-	-	-	-
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	340,254	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	2,963,531	11,020,607	-	11,020,607	33,293,249	33,293,249
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	1,410,346	11,464,498	-	11,464,498	12,107,713	12,107,713
TRANSFERS IN						
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	20,394,417	23,625,000	-	23,625,000	24,000,000	24,000,000
1603 Tsfr From Agriculture, Dept of						
3400 Other Funds Ltd	22,896	111,502	-	111,502	111,502	111,502

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	1,887,661	1,981,642	-	1,981,642	2,029,396	2,029,396
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	22,304,974	25,718,144	-	25,718,144	26,140,898	26,140,898
TOTAL TRANSFERS IN	**$22,304,974**	**$25,718,144**	**-**	**$25,718,144**	**$26,140,898**	**$26,140,898**
REVENUES						
8000 General Fund	14,670,379	16,419,136	5,000,000	21,419,136	23,448,381	20,746,926
3400 Other Funds Ltd	68,852,236	88,263,595	-	88,263,595	116,987,000	116,987,000
6400 Federal Funds Ltd	1,410,346	11,464,498	-	11,464,498	12,107,713	12,107,713
TOTAL REVENUES	**$84,932,961**	**$116,147,229**	**$5,000,000**	**$121,147,229**	**$152,543,094**	**$149,841,639**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(260,650)	(238,708)	-	(238,708)	-	-
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(5,776,426)	(8,332,402)	-	(8,332,402)	(8,875,270)	(8,991,003)
6400 Federal Funds Ltd	(1,026,584)	(1,193,539)	-	(1,193,539)	(1,246,612)	(1,259,566)
All Funds	(6,803,010)	(9,525,941)	-	(9,525,941)	(10,121,882)	(10,250,569)
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(6,037,076)	(8,571,110)	-	(8,571,110)	(8,875,270)	(8,991,003)
6400 Federal Funds Ltd	(1,026,584)	(1,193,539)	-	(1,193,539)	(1,246,612)	(1,259,566)

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL TRANSFERS OUT	**($7,063,660)**	**($9,764,649)**	**-**	**($9,764,649)**	**($10,121,882)**	**($10,250,569)**
AVAILABLE REVENUES						
8000 General Fund	14,670,379	16,419,136	5,000,000	21,419,136	23,448,381	20,746,926
3400 Other Funds Ltd	75,951,136	93,806,780	-	93,806,780	125,567,157	125,451,424
6400 Federal Funds Ltd	7,102,859	10,270,959	-	10,270,959	10,861,101	10,848,147
TOTAL AVAILABLE REVENUES	**$97,724,374**	**$120,496,875**	**$5,000,000**	**$125,496,875**	**$159,876,639**	**$157,046,497**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	5,104,414	5,559,183	798,131	6,357,314	7,890,128	7,910,505
3400 Other Funds Ltd	16,828,344	23,957,549	-	23,957,549	26,934,294	26,918,096
6400 Federal Funds Ltd	3,268,280	3,574,884	-	3,574,884	3,847,206	3,858,597
All Funds	25,201,038	33,091,616	798,131	33,889,747	38,671,628	38,687,198
3160 Temporary Appointments						
8000 General Fund	73,409	-	-	-	-	-
3400 Other Funds Ltd	102,732	200,298	-	200,298	200,298	208,911
6400 Federal Funds Ltd	33,311	88,659	-	88,659	88,659	92,471
All Funds	209,452	288,957	-	288,957	288,957	301,382
3170 Overtime Payments						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	8,064	-	-	-	-	-
3400 Other Funds Ltd	43,915	51,154	-	51,154	51,154	53,353
6400 Federal Funds Ltd	1,734	27,863	-	27,863	27,863	29,061
All Funds	53,713	79,017	-	79,017	79,017	82,414
3180 Shift Differential						
8000 General Fund	311	-	-	-	-	-
3400 Other Funds Ltd	30,574	17,360	-	17,360	17,360	18,107
6400 Federal Funds Ltd	99	-	-	-	-	-
All Funds	30,984	17,360	-	17,360	17,360	18,107
3190 All Other Differential						
8000 General Fund	49,136	-	-	-	-	-
3400 Other Funds Ltd	196,186	-	-	-	-	-
6400 Federal Funds Ltd	36,289	-	-	-	-	-
All Funds	281,611	-	-	-	-	-
TOTAL SALARIES & WAGES						
8000 General Fund	5,235,334	5,559,183	798,131	6,357,314	7,890,128	7,910,505
3400 Other Funds Ltd	17,201,751	24,226,361	-	24,226,361	27,203,106	27,198,467
6400 Federal Funds Ltd	3,339,713	3,691,406	-	3,691,406	3,963,728	3,980,129
TOTAL SALARIES & WAGES	**$25,776,798**	**$33,476,950**	**$798,131**	**$34,275,081**	**$39,056,962**	**$39,089,101**
OTHER PAYROLL EXPENSES						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	1,816	2,471	308	2,779	2,921	2,923
3400 Other Funds Ltd	7,574	11,388	-	11,388	10,963	10,953
6400 Federal Funds Ltd	1,117	1,347	-	1,347	1,288	1,266
All Funds	10,507	15,206	308	15,514	15,172	15,142
3220 Public Employees' Retire Cont						
8000 General Fund	923,473	943,393	135,443	1,078,836	1,351,581	1,355,072
3400 Other Funds Ltd	3,318,554	4,077,211	-	4,077,211	4,625,564	4,623,293
6400 Federal Funds Ltd	553,042	611,382	-	611,382	663,798	665,954
All Funds	4,795,069	5,631,986	135,443	5,767,429	6,640,943	6,644,319
3221 Pension Obligation Bond						
8000 General Fund	301,664	323,235	-	323,235	323,235	457,028
3400 Other Funds Ltd	1,037,321	1,264,326	-	1,264,326	1,264,326	1,564,111
6400 Federal Funds Ltd	175,369	205,755	-	205,755	205,755	224,459
All Funds	1,514,354	1,793,316	-	1,793,316	1,793,316	2,245,598
3230 Social Security Taxes						
8000 General Fund	392,567	425,274	61,057	486,331	603,150	604,710
3400 Other Funds Ltd	1,336,979	1,853,250	-	1,853,250	2,081,062	2,080,707
6400 Federal Funds Ltd	226,571	282,315	-	282,315	300,954	302,210
All Funds	1,956,117	2,560,839	61,057	2,621,896	2,985,166	2,987,627
3250 Worker's Comp. Assess. (WCD)						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	1,660	2,353	296	2,649	2,317	2,318
3400 Other Funds Ltd	6,797	10,839	-	10,839	8,698	8,691
6400 Federal Funds Ltd	1,026	1,285	-	1,285	1,021	1,004
All Funds	9,483	14,477	296	14,773	12,036	12,013
3260 Mass Transit Tax						
8000 General Fund	36,221	33,118	4,789	37,907	37,907	47,341
3400 Other Funds Ltd	92,042	145,122	-	145,122	145,122	163,288
6400 Federal Funds Ltd	16	-	-	-	-	-
All Funds	128,279	178,240	4,789	183,029	183,029	210,629
3270 Flexible Benefits						
8000 General Fund	1,102,038	1,426,680	179,087	1,605,767	1,926,800	1,928,711
3400 Other Funds Ltd	5,076,305	6,538,169	-	6,538,169	7,229,415	7,222,916
6400 Federal Funds Ltd	734,606	777,584	-	777,584	849,418	834,890
All Funds	6,912,949	8,742,433	179,087	8,921,520	10,005,633	9,986,517
3280 Other OPE						
8000 General Fund	-	-	-	-	-	125
3400 Other Funds Ltd	206	-	-	-	-	(2,017)
6400 Federal Funds Ltd	-	-	-	-	-	67
All Funds	206	-	-	-	-	(1,825)
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	2,759,439	3,156,524	380,980	3,537,504	4,247,911	4,398,228

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	10,875,778	13,900,305	-	13,900,305	15,365,150	15,671,942
6400 Federal Funds Ltd	1,691,747	1,879,668	-	1,879,668	2,022,234	2,029,850
TOTAL OTHER PAYROLL EXPENSES	**$15,326,964**	**$18,936,497**	**$380,980**	**$19,317,477**	**$21,635,295**	**$22,100,020**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(75,845)	-	(75,845)	(75,845)	(22,043)
3400 Other Funds Ltd	-	(305,527)	-	(305,527)	(305,527)	(85,262)
6400 Federal Funds Ltd	-	(49,740)	-	(49,740)	(49,740)	(12,066)
All Funds	-	(431,112)	-	(431,112)	(431,112)	(119,371)
3465 Reconciliation Adjustment						
8000 General Fund	-	213,976	-	213,976	-	-
3400 Other Funds Ltd	-	(159,952)	-	(159,952)	-	-
6400 Federal Funds Ltd	-	52,771	-	52,771	-	-
All Funds	-	106,795	-	106,795	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	138,131	-	138,131	(75,845)	(22,043)
3400 Other Funds Ltd	-	(465,479)	-	(465,479)	(305,527)	(85,262)
6400 Federal Funds Ltd	-	3,031	-	3,031	(49,740)	(12,066)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($324,317)**	**-**	**($324,317)**	**($431,112)**	**($119,371)**
TOTAL PERSONAL SERVICES						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	7,994,773	8,853,838	1,179,111	10,032,949	12,062,194	12,286,690
3400 Other Funds Ltd	28,077,529	37,661,187	-	37,661,187	42,262,729	42,785,147
6400 Federal Funds Ltd	5,031,460	5,574,105	-	5,574,105	5,936,222	5,997,913
TOTAL PERSONAL SERVICES	**$41,103,762**	**$52,089,130**	**$1,179,111**	**$53,268,241**	**$60,261,145**	**$61,069,750**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	48,184	57,791	5,762	63,553	63,553	73,586
3400 Other Funds Ltd	131,777	157,969	-	157,969	157,969	174,206
6400 Federal Funds Ltd	20,865	27,044	-	27,044	27,044	28,207
All Funds	200,826	242,804	5,762	248,566	248,566	275,999
4125 Out of State Travel						
8000 General Fund	22,256	3,948	939	4,887	4,887	6,287
3400 Other Funds Ltd	16,792	17,313	-	17,313	17,313	19,601
6400 Federal Funds Ltd	6,390	985	-	985	985	1,028
All Funds	45,438	22,246	939	23,185	23,185	26,916
4150 Employee Training						
8000 General Fund	65,169	40,803	7,958	48,761	48,761	60,941
3400 Other Funds Ltd	125,329	221,730	-	221,730	221,730	244,304
6400 Federal Funds Ltd	55,195	29,765	-	29,765	29,765	31,045
All Funds	245,693	292,298	7,958	300,256	300,256	336,290

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4175 Office Expenses						
8000 General Fund	42,089	47,524	7,937	55,461	55,461	67,902
3400 Other Funds Ltd	188,490	306,572	-	306,572	306,572	332,763
6400 Federal Funds Ltd	22,649	17,141	-	17,141	17,141	17,878
All Funds	253,228	371,237	7,937	379,174	379,174	418,543
4200 Telecommunications						
8000 General Fund	83,926	64,138	11,584	75,722	75,722	93,657
3400 Other Funds Ltd	360,938	466,483	-	466,483	466,483	505,524
6400 Federal Funds Ltd	51,284	22,560	-	22,560	22,560	23,530
All Funds	496,148	553,181	11,584	564,765	564,765	622,711
4225 State Gov. Service Charges						
8000 General Fund	52,415	-	-	-	-	-
3400 Other Funds Ltd	24,362	-	-	-	-	-
6400 Federal Funds Ltd	5,173	-	-	-	-	-
All Funds	81,950	-	-	-	-	-
4250 Data Processing						
8000 General Fund	10,681	5,056	1,703	6,759	9,910	12,495
3400 Other Funds Ltd	247,268	30,939	-	30,939	65,056	70,648
6400 Federal Funds Ltd	3,031	1,898	-	1,898	1,957	2,041
All Funds	260,980	37,893	1,703	39,596	76,923	85,184
4275 Publicity and Publications						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	11,383	12,609	5,881	18,490	18,490	26,737
3400 Other Funds Ltd	174,145	98,461	-	98,461	98,461	112,333
6400 Federal Funds Ltd	1,592	967	-	967	967	1,009
All Funds	187,120	112,037	5,881	117,918	117,918	140,079
4300 Professional Services						
8000 General Fund	603,561	221,501	950,000	1,171,501	1,171,501	234,126
3400 Other Funds Ltd	438,215	1,241,059	-	1,241,059	1,241,059	1,311,799
6400 Federal Funds Ltd	109,523	82,544	-	82,544	82,544	87,249
All Funds	1,151,299	1,545,104	950,000	2,495,104	2,495,104	1,633,174
4315 IT Professional Services						
3400 Other Funds Ltd	-	196,091	-	196,091	196,091	207,268
4325 Attorney General						
8000 General Fund	160,491	316,328	500,000	816,328	816,328	377,790
3400 Other Funds Ltd	169,547	557,863	-	557,863	557,863	666,256
6400 Federal Funds Ltd	66,867	50,530	-	50,530	50,530	60,348
All Funds	396,905	924,721	500,000	1,424,721	1,424,721	1,104,394
4350 Dispute Resolution Services						
3400 Other Funds Ltd	26,725	-	-	-	-	-
6400 Federal Funds Ltd	794	-	-	-	-	-
All Funds	27,519	-	-	-	-	-
4375 Employee Recruitment and Develop						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	8,669	1,286	135	1,421	1,421	1,654
3400 Other Funds Ltd	23,070	1,847	-	1,847	1,847	2,151
6400 Federal Funds Ltd	1,032	741	-	741	741	774
All Funds	32,771	3,874	135	4,009	4,009	4,579
4400 Dues and Subscriptions						
8000 General Fund	2,364	1,970	471	2,441	2,441	3,143
3400 Other Funds Ltd	6,131	11,675	-	11,675	11,675	12,944
6400 Federal Funds Ltd	348	1,144	-	1,144	1,144	1,193
All Funds	8,843	14,789	471	15,260	15,260	17,280
4425 Facilities Rental and Taxes						
8000 General Fund	1,159,986	1,666,036	98,117	1,764,153	1,764,153	2,111,539
3400 Other Funds Ltd	3,981,691	4,721,577	-	4,721,577	4,721,577	5,085,451
6400 Federal Funds Ltd	732,431	430,436	-	430,436	430,436	448,944
All Funds	5,874,108	6,818,049	98,117	6,916,166	6,916,166	7,645,934
4450 Fuels and Utilities						
8000 General Fund	18,433	14,474	3,095	17,569	17,569	22,245
3400 Other Funds Ltd	347,155	444,993	-	444,993	444,993	469,200
6400 Federal Funds Ltd	20,226	5,815	-	5,815	5,815	6,065
All Funds	385,814	465,282	3,095	468,377	468,377	497,510
4475 Facilities Maintenance						
8000 General Fund	3,889	2,416	354	2,770	2,770	3,337

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	139,442	117,079	-	117,079	117,079	122,690
6400 Federal Funds Ltd	694	1,062	-	1,062	1,062	1,108
All Funds	144,025	120,557	354	120,911	120,911	127,135
4525 Medical Services and Supplies						
8000 General Fund	14	318	-	318	318	367
3400 Other Funds Ltd	779	2,489	-	2,489	2,489	2,821
6400 Federal Funds Ltd	20	25	-	25	25	26
All Funds	813	2,832	-	2,832	2,832	3,214
4575 Agency Program Related S and S						
8000 General Fund	813,573	1,488,347	-	1,488,347	1,488,347	770,337
3400 Other Funds Ltd	1,202,467	211,444	-	211,444	211,444	222,049
6400 Federal Funds Ltd	(11,556)	73,778	-	73,778	73,778	76,950
All Funds	2,004,484	1,773,569	-	1,773,569	1,773,569	1,069,336
4600 Intra-agency Charges						
8000 General Fund	1,643,542	1,766,773	255,867	2,022,640	2,022,640	2,598,022
4650 Other Services and Supplies						
8000 General Fund	436,233	1,074,740	1,310,142	2,384,882	2,381,731	1,180,205
3400 Other Funds Ltd	1,106,998	1,616,144	-	1,616,144	1,582,027	1,714,029
6400 Federal Funds Ltd	209,932	433,034	-	433,034	432,975	451,593
All Funds	1,753,163	3,123,918	1,310,142	4,434,060	4,396,733	3,345,827
4700 Expendable Prop 250 - 5000						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	606,076	153,836	-	153,836	153,836	162,424
3400 Other Funds Ltd	80,653	305,004	-	305,004	305,004	330,519
6400 Federal Funds Ltd	26,981	40,592	-	40,592	40,592	42,338
All Funds	713,710	499,432	-	499,432	499,432	535,281
4715 IT Expendable Property						
8000 General Fund	148,371	54,322	-	54,322	54,322	57,804
3400 Other Funds Ltd	377,136	163,038	-	163,038	163,038	177,241
6400 Federal Funds Ltd	72,235	7,682	-	7,682	7,682	8,012
All Funds	597,742	225,042	-	225,042	225,042	243,057
TOTAL SERVICES & SUPPLIES						
8000 General Fund	5,941,305	6,994,216	3,159,945	10,154,161	10,154,161	7,864,598
3400 Other Funds Ltd	9,169,110	10,889,770	-	10,889,770	10,889,770	11,783,797
6400 Federal Funds Ltd	1,395,706	1,227,743	-	1,227,743	1,227,743	1,289,338
TOTAL SERVICES & SUPPLIES	**$16,506,121**	**$19,111,729**	**$3,159,945**	**$22,271,674**	**$22,271,674**	**$20,937,733**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
8000 General Fund	1,417	-	-	-	-	-
3400 Other Funds Ltd	2,614	-	-	-	-	-
All Funds	4,031	-	-	-	-	-
5150 Telecommunications Equipment						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	4,296	-	-	-	-	-
5200 Technical Equipment						
8000 General Fund	435,762	269,102	-	269,102	269,102	280,673
3400 Other Funds Ltd	152,092	634,670	-	634,670	634,670	661,961
6400 Federal Funds Ltd	52,157	179,946	-	179,946	179,946	187,683
All Funds	640,011	1,083,718	-	1,083,718	1,083,718	1,130,317
5550 Data Processing Software						
8000 General Fund	42,660	-	-	-	-	-
3400 Other Funds Ltd	7,241	-	-	-	-	-
All Funds	49,901	-	-	-	-	-
5600 Data Processing Hardware						
8000 General Fund	110,158	24,952	-	24,952	24,952	26,025
3400 Other Funds Ltd	-	146,072	-	146,072	146,072	152,353
All Funds	110,158	171,024	-	171,024	171,024	178,378
5900 Other Capital Outlay						
8000 General Fund	24,016	-	-	-	-	-
3400 Other Funds Ltd	27,921	-	-	-	-	-
6400 Federal Funds Ltd	3,684	-	-	-	-	-
All Funds	55,621	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
8000 General Fund	614,013	294,054	-	294,054	294,054	306,698

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	189,868	780,742	-	780,742	780,742	814,314
6400 Federal Funds Ltd	60,137	179,946	-	179,946	179,946	187,683
TOTAL CAPITAL OUTLAY	**$864,018**	**$1,254,742**	**-**	**$1,254,742**	**$1,254,742**	**$1,308,695**
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
8000 General Fund	4,287	277,028	660,944	937,972	937,972	288,940
3400 Other Funds Ltd	-	18,303,763	-	18,303,763	17,834,248	18,621,310
6400 Federal Funds Ltd	109,168	2,044,298	-	2,044,298	2,044,298	2,132,203
All Funds	113,455	20,625,089	660,944	21,286,033	20,816,518	21,042,453
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	298,500	16,047,887	-	16,047,887	16,047,887	16,737,946
6400 Federal Funds Ltd	-	1,090,603	-	1,090,603	1,090,603	1,137,499
All Funds	298,500	17,138,490	-	17,138,490	17,138,490	17,875,445
6035 Dist to Individuals						
3400 Other Funds Ltd	5,041,500	-	-	-	-	-
6040 Dist to Local School Districts						
6400 Federal Funds Ltd	452,438	-	-	-	-	-
6048 Spc Pmt to Public Universities						
3400 Other Funds Ltd	600	-	-	-	-	-
6400 Federal Funds Ltd	48,219	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	48,819	-	-	-	-	-
6257 Spc Pmt to Police, Dept of State						
8000 General Fund	2,340	-	-	-	-	-
3400 Other Funds Ltd	84,970	19,127	-	19,127	19,127	19,949
6400 Federal Funds Ltd	4,844	112,187	-	112,187	112,187	117,011
All Funds	92,154	131,314	-	131,314	131,314	136,960
6443 Spc Pmt to Oregon Health Authority						
8000 General Fund	108,731	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	469,515	922,671
All Funds	108,731	-	-	-	469,515	922,671
6730 Spc Pmt to Transportation, Dept						
3400 Other Funds Ltd	196,720	204,195	-	204,195	204,195	212,975
TOTAL SPECIAL PAYMENTS						
8000 General Fund	115,358	277,028	660,944	937,972	937,972	288,940
3400 Other Funds Ltd	5,622,290	34,574,972	-	34,574,972	34,574,972	36,514,851
6400 Federal Funds Ltd	614,669	3,247,088	-	3,247,088	3,247,088	3,386,713
TOTAL SPECIAL PAYMENTS	**$6,352,317**	**$38,099,088**	**$660,944**	**$38,760,032**	**$38,760,032**	**$40,190,504**
DEBT SERVICE						
7350 Interest - Loans						
8000 General Fund	4,933	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	973	-	-	-	-	-
6400 Federal Funds Ltd	887	-	-	-	-	-
All Funds	6,793	-	-	-	-	-
EXPENDITURES						
8000 General Fund	14,670,382	16,419,136	5,000,000	21,419,136	23,448,381	20,746,926
3400 Other Funds Ltd	43,059,770	83,906,671	-	83,906,671	88,508,213	91,898,109
6400 Federal Funds Ltd	7,102,859	10,228,882	-	10,228,882	10,590,999	10,861,647
TOTAL EXPENDITURES	**$64,833,011**	**$110,554,689**	**$5,000,000**	**$115,554,689**	**$122,547,593**	**$123,506,682**
REVERSIONS						
9900 Reversions						
8000 General Fund	3	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	32,891,366	9,900,109	-	9,900,109	37,058,944	33,553,315
6400 Federal Funds Ltd	-	42,077	-	42,077	270,102	(13,500)
TOTAL ENDING BALANCE	**$32,891,366**	**$9,942,186**	**-**	**$9,942,186**	**$37,329,046**	**$33,539,815**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	258	258	10	268	267	267
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	239.85	247.60	5.09	252.69	261.28	260.73

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
4400 Lottery Funds Ltd	20,642	-	-	-	-	-
3400 Other Funds Ltd	8,728,849	5,814,524	-	5,814,524	6,862,670	6,862,670
All Funds	8,749,491	5,814,524	-	5,814,524	6,862,670	6,862,670
0030 Beginning Balance Adjustment						
4400 Lottery Funds Ltd	1,111,360	-	-	-	-	-
6400 Federal Funds Ltd	6	-	-	-	-	-
All Funds	1,111,366	-	-	-	-	-
TOTAL BEGINNING BALANCE						
4400 Lottery Funds Ltd	1,132,002	-	-	-	-	-
3400 Other Funds Ltd	8,728,849	5,814,524	-	5,814,524	6,862,670	6,862,670
6400 Federal Funds Ltd	6	-	-	-	-	-
TOTAL BEGINNING BALANCE	**$9,860,857**	**$5,814,524**	**-**	**$5,814,524**	**$6,862,670**	**$6,862,670**
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	26,417,955	29,165,603	-	29,165,603	32,005,070	33,573,927
LICENSES AND FEES						
0205 Business Lic and Fees						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	17,075,648	17,923,170	-	17,923,170	19,871,265	19,871,265
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	4,275,030	5,181,646	-	5,181,646	4,970,230	4,970,230
TOTAL LICENSES AND FEES						
3400 Other Funds Ltd	21,350,678	23,104,816	-	23,104,816	24,841,495	24,841,495
TOTAL LICENSES AND FEES	**$21,350,678**	**$23,104,816**	**-**	**$23,104,816**	**$24,841,495**	**$24,841,495**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	3,399,019	4,972,778	-	4,972,778	4,774,374	4,774,374
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	131,366	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	726,156	345,000	-	345,000	845,000	845,000
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	10,228,138	13,279,157	-	13,279,157	12,972,327	12,972,327
TRANSFERS IN						
1050 Transfer In Other						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	-	193,421	-	193,421	-	-
1443 Tsfr From Oregon Health Authority						
3400 Other Funds Ltd	1,271,499	1,669,749	-	1,669,749	1,803,833	1,803,833
1603 Tsfr From Agriculture, Dept of						
3400 Other Funds Ltd	1,093,446	1,160,793	-	1,160,793	1,441,071	1,441,071
1632 Tsfr From Geology/Mineral Ind						
3400 Other Funds Ltd	850	7,500	-	7,500	7,500	7,500
1690 Tsfr From Water Resources Dept						
3400 Other Funds Ltd	686,458	714,000	-	714,000	924,173	924,173
1691 Tsfr From Watershed Enhance Bd						
4400 Lottery Funds Ltd	4,156,389	5,322,214	-	5,322,214	4,501,395	4,501,395
3400 Other Funds Ltd	55,376	-	-	-	-	-
All Funds	4,211,765	5,322,214	-	5,322,214	4,501,395	4,501,395
1730 Tsfr From Transportation, Dept						
3400 Other Funds Ltd	-	21,960	-	21,960	-	-
TOTAL TRANSFERS IN						
4400 Lottery Funds Ltd	4,156,389	5,322,214	-	5,322,214	4,501,395	4,501,395
3400 Other Funds Ltd	3,107,629	3,767,423	-	3,767,423	4,176,577	4,176,577
TOTAL TRANSFERS IN	**$7,264,018**	**$9,089,637**	**-**	**$9,089,637**	**$8,677,972**	**$8,677,972**

REVENUES

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	26,417,955	29,165,603	-	29,165,603	32,005,070	33,573,927
4400 Lottery Funds Ltd	4,156,389	5,322,214	-	5,322,214	4,501,395	4,501,395
3400 Other Funds Ltd	28,714,848	32,190,017	-	32,190,017	34,637,446	34,637,446
6400 Federal Funds Ltd	10,228,138	13,279,157	-	13,279,157	12,972,327	12,972,327
TOTAL REVENUES	**$69,517,330**	**$79,956,991**	**-**	**$79,956,991**	**$84,116,238**	**$85,685,095**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(171,432)	(144,505)	-	(144,505)	-	-
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(4,026,773)	(4,882,882)	-	(4,882,882)	(5,239,234)	(5,313,238)
6400 Federal Funds Ltd	(1,455,642)	(1,563,410)	-	(1,563,410)	(1,673,014)	(1,677,000)
All Funds	(5,482,415)	(6,446,292)	-	(6,446,292)	(6,912,248)	(6,990,238)
2632 Tsfr To Geology/Mineral Ind						
3400 Other Funds Ltd	(308,073)	(259,000)	-	(259,000)	(259,000)	(259,000)
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(4,506,278)	(5,286,387)	-	(5,286,387)	(5,498,234)	(5,572,238)
6400 Federal Funds Ltd	(1,455,642)	(1,563,410)	-	(1,563,410)	(1,673,014)	(1,677,000)
TOTAL TRANSFERS OUT	**($5,961,920)**	**($6,849,797)**	**-**	**($6,849,797)**	**($7,171,248)**	**($7,249,238)**
AVAILABLE REVENUES						
8000 General Fund	26,417,955	29,165,603	-	29,165,603	32,005,070	33,573,927

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4400 Lottery Funds Ltd	5,288,391	5,322,214	-	5,322,214	4,501,395	4,501,395
3400 Other Funds Ltd	32,937,419	32,718,154	-	32,718,154	36,001,882	35,927,878
6400 Federal Funds Ltd	8,772,502	11,715,747	-	11,715,747	11,299,313	11,295,327
TOTAL AVAILABLE REVENUES	**$73,416,267**	**$78,921,718**	**-**	**$78,921,718**	**$83,807,660**	**$85,298,527**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	10,060,030	13,229,793	-	13,229,793	15,228,635	15,215,325
4400 Lottery Funds Ltd	2,057,443	2,500,734	-	2,500,734	2,853,449	2,868,471
3400 Other Funds Ltd	12,459,963	14,459,775	-	14,459,775	16,133,401	16,168,853
6400 Federal Funds Ltd	4,508,478	4,733,586	-	4,733,586	5,250,593	5,206,471
All Funds	29,085,914	34,923,888	-	34,923,888	39,466,078	39,459,120
3160 Temporary Appointments						
8000 General Fund	156,689	13,066	-	13,066	13,066	13,628
4400 Lottery Funds Ltd	25,783	-	-	-	-	-
3400 Other Funds Ltd	222,560	335,323	-	335,323	335,323	349,741
6400 Federal Funds Ltd	58,834	21,699	-	21,699	21,699	22,632
All Funds	463,866	370,088	-	370,088	370,088	386,001
3170 Overtime Payments						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	7,571	8,152	-	8,152	8,152	8,502
4400 Lottery Funds Ltd	1,432	-	-	-	-	-
3400 Other Funds Ltd	5,613	23,726	-	23,726	23,726	24,746
6400 Federal Funds Ltd	3,161	-	-	-	-	-
All Funds	17,777	31,878	-	31,878	31,878	33,248
3180 Shift Differential						
8000 General Fund	401	-	-	-	-	-
4400 Lottery Funds Ltd	84	-	-	-	-	-
3400 Other Funds Ltd	671	-	-	-	-	-
6400 Federal Funds Ltd	601	-	-	-	-	-
All Funds	1,757	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	122,225	-	-	-	-	-
4400 Lottery Funds Ltd	30,106	-	-	-	-	-
3400 Other Funds Ltd	89,260	-	-	-	-	-
6400 Federal Funds Ltd	42,123	-	-	-	-	-
All Funds	283,714	-	-	-	-	-
TOTAL SALARIES & WAGES						
8000 General Fund	10,346,916	13,251,011	-	13,251,011	15,249,853	15,237,455
4400 Lottery Funds Ltd	2,114,848	2,500,734	-	2,500,734	2,853,449	2,868,471
3400 Other Funds Ltd	12,778,067	14,818,824	-	14,818,824	16,492,450	16,543,340

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	4,613,197	4,755,285	-	4,755,285	5,272,292	5,229,103
TOTAL SALARIES & WAGES	**$29,853,028**	**$35,325,854**	**-**	**$35,325,854**	**$39,868,044**	**$39,878,369**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	3,520	5,426	-	5,426	5,187	5,228
4400 Lottery Funds Ltd	787	1,074	-	1,074	1,024	994
3400 Other Funds Ltd	4,502	5,792	-	5,792	5,627	5,644
6400 Federal Funds Ltd	1,571	1,888	-	1,888	1,776	1,775
All Funds	10,380	14,180	-	14,180	13,614	13,641
3220 Public Employees' Retire Cont						
8000 General Fund	1,866,422	2,246,473	-	2,246,473	2,610,057	2,607,836
4400 Lottery Funds Ltd	372,744	424,372	-	424,372	488,794	491,369
3400 Other Funds Ltd	2,319,757	2,457,847	-	2,457,847	2,767,717	2,773,965
6400 Federal Funds Ltd	835,427	803,289	-	803,289	899,426	891,867
All Funds	5,394,350	5,931,981	-	5,931,981	6,765,994	6,765,037
3221 Pension Obligation Bond						
8000 General Fund	604,888	672,241	-	672,241	672,241	882,576
4400 Lottery Funds Ltd	125,713	140,799	-	140,799	140,799	165,283
3400 Other Funds Ltd	751,928	797,393	-	797,393	797,393	935,885
6400 Federal Funds Ltd	273,044	285,411	-	285,411	285,411	304,135

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	1,755,573	1,895,844	-	1,895,844	1,895,844	2,287,879
3230 Social Security Taxes						
8000 General Fund	782,602	1,013,543	-	1,013,543	1,162,290	1,161,338
4400 Lottery Funds Ltd	160,440	191,304	-	191,304	218,287	219,438
3400 Other Funds Ltd	964,345	1,133,638	-	1,133,638	1,261,673	1,265,564
6400 Federal Funds Ltd	348,651	363,779	-	363,779	403,333	400,028
All Funds	2,256,038	2,702,264	-	2,702,264	3,045,583	3,046,368
3240 Unemployment Assessments						
3400 Other Funds Ltd	-	913	-	913	913	953
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	3,297	5,168	-	5,168	4,112	4,143
4400 Lottery Funds Ltd	710	1,023	-	1,023	809	786
3400 Other Funds Ltd	4,131	5,522	-	5,522	4,468	4,480
6400 Federal Funds Ltd	1,452	1,798	-	1,798	1,408	1,407
All Funds	9,590	13,511	-	13,511	10,797	10,816
3260 Mass Transit Tax						
8000 General Fund	61,801	84,151	-	84,151	84,151	91,504
4400 Lottery Funds Ltd	12,006	15,005	-	15,005	15,005	17,121
3400 Other Funds Ltd	57,378	92,617	-	92,617	92,617	99,047
6400 Federal Funds Ltd	120	-	-	-	-	-
All Funds	131,305	191,773	-	191,773	191,773	207,672

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3270 Flexible Benefits						
8000 General Fund	2,322,763	3,132,454	-	3,132,454	3,419,725	3,446,865
4400 Lottery Funds Ltd	503,367	619,422	-	619,422	673,603	654,069
3400 Other Funds Ltd	2,756,807	3,345,964	-	3,345,964	3,714,535	3,725,334
6400 Federal Funds Ltd	1,041,919	1,092,111	-	1,092,111	1,171,878	1,170,997
All Funds	6,624,856	8,189,951	-	8,189,951	8,979,741	8,997,265
3280 Other OPE						
8000 General Fund	-	-	-	-	-	(5,039)
4400 Lottery Funds Ltd	-	-	-	-	-	(235)
3400 Other Funds Ltd	-	-	-	-	-	(3,047)
6400 Federal Funds Ltd	-	-	-	-	-	(468)
All Funds	-	-	-	-	-	(8,789)
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	5,645,293	7,159,456	-	7,159,456	7,957,763	8,194,451
4400 Lottery Funds Ltd	1,175,767	1,392,999	-	1,392,999	1,538,321	1,548,825
3400 Other Funds Ltd	6,858,848	7,839,686	-	7,839,686	8,644,943	8,807,825
6400 Federal Funds Ltd	2,502,184	2,548,276	-	2,548,276	2,763,232	2,769,741
TOTAL OTHER PAYROLL EXPENSES	**$16,182,092**	**$18,940,417**	**-**	**$18,940,417**	**$20,904,259**	**$21,320,842**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	-	(155,060)	-	(155,060)	(155,060)	(42,049)
4400 Lottery Funds Ltd	-	(31,714)	-	(31,714)	(31,714)	(8,522)
3400 Other Funds Ltd	-	(188,749)	-	(188,749)	(188,749)	(50,280)
6400 Federal Funds Ltd	-	(68,792)	-	(68,792)	(68,792)	(16,167)
All Funds	-	(444,315)	-	(444,315)	(444,315)	(117,018)
3465 Reconciliation Adjustment						
8000 General Fund	-	(42,318)	-	(42,318)	-	-
4400 Lottery Funds Ltd	-	(17,647)	-	(17,647)	-	-
3400 Other Funds Ltd	-	34,100	-	34,100	-	-
6400 Federal Funds Ltd	-	(30,121)	-	(30,121)	-	-
All Funds	-	(55,986)	-	(55,986)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(197,378)	-	(197,378)	(155,060)	(42,049)
4400 Lottery Funds Ltd	-	(49,361)	-	(49,361)	(31,714)	(8,522)
3400 Other Funds Ltd	-	(154,649)	-	(154,649)	(188,749)	(50,280)
6400 Federal Funds Ltd	-	(98,913)	-	(98,913)	(68,792)	(16,167)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($500,301)**	**-**	**($500,301)**	**($444,315)**	**($117,018)**
TOTAL PERSONAL SERVICES						
8000 General Fund	15,992,209	20,213,089	-	20,213,089	23,052,556	23,389,857
4400 Lottery Funds Ltd	3,290,615	3,844,372	-	3,844,372	4,360,056	4,408,774

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	19,636,915	22,503,861	-	22,503,861	24,948,644	25,300,885
6400 Federal Funds Ltd	7,115,381	7,204,648	-	7,204,648	7,966,732	7,982,677
TOTAL PERSONAL SERVICES	**$46,035,120**	**$53,765,970**	**-**	**$53,765,970**	**$60,327,988**	**$61,082,193**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	196,934	110,246	-	110,246	108,575	114,177
4400 Lottery Funds Ltd	48,872	21,397	-	21,397	21,397	22,317
3400 Other Funds Ltd	184,376	163,686	-	163,686	163,686	173,653
6400 Federal Funds Ltd	96,590	83,051	-	83,051	83,051	86,410
All Funds	526,772	378,380	-	378,380	376,709	396,557
4125 Out of State Travel						
8000 General Fund	11,388	8,286	-	8,286	9,957	10,493
4400 Lottery Funds Ltd	1,474	2,378	-	2,378	2,378	2,480
3400 Other Funds Ltd	11,986	25,497	-	25,497	25,497	26,940
6400 Federal Funds Ltd	2,451	2,476	-	2,476	2,476	2,583
All Funds	27,299	38,637	-	38,637	40,308	42,496
4150 Employee Training						
8000 General Fund	128,709	99,485	-	99,485	99,485	105,645
4400 Lottery Funds Ltd	15,472	25,550	-	25,550	25,550	26,649
3400 Other Funds Ltd	156,399	147,787	-	147,787	147,787	157,328

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	39,688	33,509	-	33,509	33,509	34,951
All Funds	340,268	306,331	-	306,331	306,331	324,573
4175 Office Expenses						
8000 General Fund	112,220	132,174	-	132,174	132,174	139,356
4400 Lottery Funds Ltd	8,426	27,638	-	27,638	27,638	28,826
3400 Other Funds Ltd	245,118	185,760	-	185,760	185,760	198,415
6400 Federal Funds Ltd	11,180	36,511	-	36,511	31,538	33,110
All Funds	376,944	382,083	-	382,083	377,110	399,707
4200 Telecommunications						
8000 General Fund	144,516	154,775	-	154,775	154,775	163,216
4400 Lottery Funds Ltd	14,653	35,623	-	35,623	35,623	37,155
3400 Other Funds Ltd	156,753	287,085	-	287,085	287,085	304,973
6400 Federal Funds Ltd	35,872	72,920	-	72,920	67,947	70,869
All Funds	351,794	550,403	-	550,403	545,430	576,213
4225 State Gov. Service Charges						
8000 General Fund	22,519	-	-	-	-	-
4400 Lottery Funds Ltd	1,182	-	-	-	-	-
3400 Other Funds Ltd	16,857	-	-	-	-	-
6400 Federal Funds Ltd	122	-	-	-	-	-
All Funds	40,680	-	-	-	-	-
4250 Data Processing						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	13,896	63,166	-	63,166	63,166	69,144
4400 Lottery Funds Ltd	4,360	5,560	-	5,560	5,801	6,050
3400 Other Funds Ltd	5,512	280,691	-	280,691	280,691	59,672
6400 Federal Funds Ltd	388	6,513	-	6,513	6,513	6,793
All Funds	24,156	355,930	-	355,930	356,171	141,659
4275 Publicity and Publications						
8000 General Fund	2,105	220	-	220	220	237
4400 Lottery Funds Ltd	505	30	-	30	34	35
3400 Other Funds Ltd	23,239	377	-	377	377	414
6400 Federal Funds Ltd	927	4	-	4	4	4
All Funds	26,776	631	-	631	635	690
4300 Professional Services						
8000 General Fund	77,711	21,947	-	21,947	21,947	23,198
4400 Lottery Funds Ltd	-	63,564	-	63,564	63,564	67,187
3400 Other Funds Ltd	135,937	6,957	-	6,957	6,957	7,354
6400 Federal Funds Ltd	38,552	234,132	-	234,132	234,132	247,478
All Funds	252,200	326,600	-	326,600	326,600	345,217
4315 IT Professional Services						
8000 General Fund	-	245,630	-	245,630	245,630	260,176
4400 Lottery Funds Ltd	-	2,719	-	2,719	2,719	2,874
3400 Other Funds Ltd	-	398,962	-	398,962	398,962	132,793

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	-	162,781	-	162,781	162,781	172,059
All Funds	-	810,092	-	810,092	810,092	567,902
4325 Attorney General						
8000 General Fund	265,545	382,201	-	382,201	382,201	456,463
4400 Lottery Funds Ltd	115,172	96,240	-	96,240	96,240	114,939
3400 Other Funds Ltd	682,358	563,678	-	563,678	563,678	673,201
6400 Federal Funds Ltd	167,708	50,043	-	50,043	50,043	59,766
All Funds	1,230,783	1,092,162	-	1,092,162	1,092,162	1,304,369
4350 Dispute Resolution Services						
8000 General Fund	-	817	-	817	817	877
4400 Lottery Funds Ltd	-	130	-	130	130	136
3400 Other Funds Ltd	73,902	522	-	522	522	630
6400 Federal Funds Ltd	-	3	-	3	3	3
All Funds	73,902	1,472	-	1,472	1,472	1,646
4375 Employee Recruitment and Develop						
8000 General Fund	29,192	1,045	-	1,045	1,045	1,100
4400 Lottery Funds Ltd	524	521	-	521	276	298
3400 Other Funds Ltd	4,044	1,307	-	1,307	1,307	1,394
6400 Federal Funds Ltd	7,311	535	-	535	535	558
All Funds	41,071	3,408	-	3,408	3,163	3,350
4400 Dues and Subscriptions						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	4,850	2,273	-	2,273	2,273	2,419
4400 Lottery Funds Ltd	167	737	-	737	737	769
3400 Other Funds Ltd	9,699	2,161	-	2,161	2,161	2,408
6400 Federal Funds Ltd	849	570	-	570	570	594
All Funds	15,565	5,741	-	5,741	5,741	6,190
4425 Facilities Rental and Taxes						
8000 General Fund	2,841,494	2,510,149	-	2,510,149	2,510,149	2,823,448
4400 Lottery Funds Ltd	120,421	155,188	-	155,188	155,188	166,683
3400 Other Funds Ltd	1,239,161	1,647,119	-	1,647,119	1,647,119	1,717,945
6400 Federal Funds Ltd	322,130	617,894	-	617,894	617,894	644,463
All Funds	4,523,206	4,930,350	-	4,930,350	4,930,350	5,352,539
4450 Fuels and Utilities						
8000 General Fund	1,815	14,187	-	14,187	14,187	14,967
4400 Lottery Funds Ltd	41	6,760	-	6,760	6,760	7,051
3400 Other Funds Ltd	2,207	21,483	-	21,483	21,483	22,930
6400 Federal Funds Ltd	529	7,477	-	7,477	7,477	7,797
All Funds	4,592	49,907	-	49,907	49,907	52,745
4475 Facilities Maintenance						
8000 General Fund	3,581	3,412	-	3,412	3,412	3,729
4400 Lottery Funds Ltd	24	1,025	-	1,025	1,025	1,069
3400 Other Funds Ltd	16,430	3,474	-	3,474	3,474	3,752

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	18	1,182	-	1,182	1,182	1,234
All Funds	20,053	9,093	-	9,093	9,093	9,784
4525 Medical Services and Supplies						
8000 General Fund	19	-	-	-	-	-
4400 Lottery Funds Ltd	49	-	-	-	-	-
3400 Other Funds Ltd	48	-	-	-	-	-
All Funds	116	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	1,780,387	109,429	-	109,429	109,429	114,198
4400 Lottery Funds Ltd	52,971	5,844	-	5,844	5,844	6,096
3400 Other Funds Ltd	6,817	46,214	-	46,214	46,214	48,394
6400 Federal Funds Ltd	70,304	183,088	-	183,088	183,088	190,960
All Funds	1,910,479	344,575	-	344,575	344,575	359,648
4600 Intra-agency Charges						
8000 General Fund	3,279,691	3,944,225	-	3,944,225	3,944,225	4,681,199
4400 Lottery Funds Ltd	674,060	756,701	-	756,701	756,701	886,249
All Funds	3,953,751	4,700,926	-	4,700,926	4,700,926	5,567,448
4650 Other Services and Supplies						
8000 General Fund	841,995	758,349	-	758,349	758,349	789,929
4400 Lottery Funds Ltd	295,987	195,122	-	195,122	195,122	203,502
3400 Other Funds Ltd	523,334	1,276,278	-	1,276,278	1,276,278	1,066,094

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	109,541	701,890	-	701,890	711,836	742,444
All Funds	1,770,857	2,931,639	-	2,931,639	2,941,585	2,801,969
4700 Expendable Prop 250 - 5000						
8000 General Fund	87,182	96,854	-	96,854	96,854	101,479
4400 Lottery Funds Ltd	54,651	36,143	-	36,143	36,143	37,697
3400 Other Funds Ltd	41,939	102,223	-	102,223	102,223	107,679
6400 Federal Funds Ltd	12,174	13,278	-	13,278	13,278	13,850
All Funds	195,946	248,498	-	248,498	248,498	260,705
4715 IT Expendable Property						
8000 General Fund	229,833	104,970	-	104,970	104,970	111,833
4400 Lottery Funds Ltd	25,156	17,580	-	17,580	17,580	18,335
3400 Other Funds Ltd	137,583	65,397	-	65,397	65,397	70,506
6400 Federal Funds Ltd	29,416	14,104	-	14,104	14,104	14,711
All Funds	421,988	202,051	-	202,051	202,051	215,385
TOTAL SERVICES & SUPPLIES						
8000 General Fund	10,075,582	8,763,840	-	8,763,840	8,763,840	9,987,283
4400 Lottery Funds Ltd	1,434,167	1,456,450	-	1,456,450	1,456,450	1,636,397
3400 Other Funds Ltd	3,673,699	5,226,658	-	5,226,658	5,226,658	4,776,475
6400 Federal Funds Ltd	945,750	2,221,961	-	2,221,961	2,221,961	2,330,637
TOTAL SERVICES & SUPPLIES	**$16,129,198**	**$17,668,909**	**-**	**$17,668,909**	**$17,668,909**	**$18,730,792**

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
8000 General Fund	3,470	-	-	-	-	-
4400 Lottery Funds Ltd	129	-	-	-	-	-
3400 Other Funds Ltd	2,002	-	-	-	-	-
All Funds	5,601	-	-	-	-	-
5150 Telecommunications Equipment						
8000 General Fund	7,279	-	-	-	-	-
5200 Technical Equipment						
8000 General Fund	93,757	188,674	-	188,674	188,674	196,787
5550 Data Processing Software						
8000 General Fund	75,281	-	-	-	-	-
6400 Federal Funds Ltd	23,750	-	-	-	-	-
All Funds	99,031	-	-	-	-	-
5600 Data Processing Hardware						
8000 General Fund	65,096	-	-	-	-	-
3400 Other Funds Ltd	-	141,796	-	141,796	141,796	147,893
All Funds	65,096	141,796	-	141,796	141,796	147,893
5900 Other Capital Outlay						
8000 General Fund	54,924	-	-	-	-	-
3400 Other Funds Ltd	14,032	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	2,651	-	-	-	-	-
All Funds	71,607	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
8000 General Fund	299,807	188,674	-	188,674	188,674	196,787
4400 Lottery Funds Ltd	129	-	-	-	-	-
3400 Other Funds Ltd	16,034	141,796	-	141,796	141,796	147,893
6400 Federal Funds Ltd	26,401	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**$342,371**	**$330,470**	**-**	**$330,470**	**$330,470**	**$344,680**
SPECIAL PAYMENTS						
6020 Dist to Counties						
3400 Other Funds Ltd	8,857	-	-	-	-	-
6025 Dist to Other Gov Unit						
6400 Federal Funds Ltd	194,555	891,018	-	891,018	891,018	929,332
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	409,229	1,157,124	-	1,157,124	1,157,124	1,206,880
6048 Spc Pmt to Public Universities						
6400 Federal Funds Ltd	66,090	-	-	-	-	-
6257 Spc Pmt to Police, Dept of State						
8000 General Fund	39,001	-	-	-	-	-
4400 Lottery Funds Ltd	7,800	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	77,432	-	-	-	-	-
6400 Federal Funds Ltd	14,696	116,648	-	116,648	116,648	121,664
All Funds	138,929	116,648	-	116,648	116,648	121,664
6443 Spc Pmt to Oregon Health Authority						
6400 Federal Funds Ltd	-	70,000	-	70,000	70,000	73,010
TOTAL SPECIAL PAYMENTS						
8000 General Fund	39,001	-	-	-	-	-
4400 Lottery Funds Ltd	7,800	-	-	-	-	-
3400 Other Funds Ltd	86,289	-	-	-	-	-
6400 Federal Funds Ltd	684,570	2,234,790	-	2,234,790	2,234,790	2,330,886
TOTAL SPECIAL PAYMENTS	**$817,660**	**$2,234,790**	**-**	**$2,234,790**	**$2,234,790**	**$2,330,886**
DEBT SERVICE						
7350 Interest - Loans						
8000 General Fund	11,354	-	-	-	-	-
3400 Other Funds Ltd	2,919	-	-	-	-	-
6400 Federal Funds Ltd	397	-	-	-	-	-
All Funds	14,670	-	-	-	-	-
EXPENDITURES						
8000 General Fund	26,417,953	29,165,603	-	29,165,603	32,005,070	33,573,927
4400 Lottery Funds Ltd	4,732,711	5,300,822	-	5,300,822	5,816,506	6,045,171

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	23,415,856	27,872,315	-	27,872,315	30,317,098	30,225,253
6400 Federal Funds Ltd	8,772,499	11,661,399	-	11,661,399	12,423,483	12,644,200
TOTAL EXPENDITURES	**$63,339,019**	**$74,000,139**	**-**	**$74,000,139**	**$80,562,157**	**$82,488,551**
REVERSIONS						
9900 Reversions						
8000 General Fund	(2)	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	555,680	21,392	-	21,392	(1,315,111)	(1,543,776)
3400 Other Funds Ltd	9,521,563	4,845,839	-	4,845,839	5,684,784	5,702,625
6400 Federal Funds Ltd	3	54,348	-	54,348	(1,124,170)	(1,348,873)
TOTAL ENDING BALANCE	**$10,077,246**	**$4,921,579**	**-**	**$4,921,579**	**$3,245,503**	**$2,809,976**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	229	241	-	241	239	238
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	219.60	231.68	-	231.68	234.26	234.49
8280 FTE Reconciliation	-	(0.37)	-	(0.37)	-	-
TOTAL AUTHORIZED FTE	**219.60**	**231.31**	**-**	**231.31**	**234.26**	**234.49**

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	43,095,164	43,728,717	-	43,728,717	43,728,717	43,728,717
6400 Federal Funds Ltd	176,030	-	-	-	-	-
All Funds	43,271,194	43,728,717	-	43,728,717	43,728,717	43,728,717
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,155,490	1,120,522	-	1,120,522	1,385,407	1,461,563
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	39,599,118	46,657,957	-	46,657,957	46,657,957	46,657,957
0210 Non-business Lic. and Fees						
3400 Other Funds Ltd	706,600	779,700	-	779,700	779,700	779,700
TOTAL LICENSES AND FEES						
3400 Other Funds Ltd	40,305,718	47,437,657	-	47,437,657	47,437,657	47,437,657
TOTAL LICENSES AND FEES	**$40,305,718**	**$47,437,657**	**-**	**$47,437,657**	**$47,437,657**	**$47,437,657**
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	16,455,209	21,410,155	-	21,410,155	21,410,155	21,410,155

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
0415 Admin and Service Charges						
3400 Other Funds Ltd	540	-	-	-	-	-
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	16,455,749	21,410,155	-	21,410,155	21,410,155	21,410,155
TOTAL CHARGES FOR SERVICES	**$16,455,749**	**$21,410,155**	**-**	**$21,410,155**	**$21,410,155**	**$21,410,155**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						
3400 Other Funds Ltd	153,952	205,600	-	205,600	205,600	205,600
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	1,306,919	442,347	-	442,347	442,347	442,347
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	1,017,016	350,000	-	350,000	1,127,373	1,127,373
FEDERAL FUNDS REVENUE						
0995 Federal Funds						
6400 Federal Funds Ltd	7,155,444	8,739,094	-	8,739,094	9,048,670	9,048,670
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	9,244,266	5,182,500	-	5,182,500	5,182,500	5,182,500

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
1150 Tsfr From Revenue, Dept of						
3400 Other Funds Ltd	2,058,088	2,155,444	-	2,155,444	2,155,444	2,155,444
1257 Tsfr From Police, Dept of State						
3400 Other Funds Ltd	31,935	50,000	-	50,000	50,000	50,000
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	11,334,289	7,387,944	-	7,387,944	7,387,944	7,387,944
TOTAL TRANSFERS IN	**$11,334,289**	**$7,387,944**	**-**	**$7,387,944**	**$7,387,944**	**$7,387,944**
REVENUES						
8000 General Fund	1,155,490	1,120,522	-	1,120,522	1,385,407	1,461,563
3400 Other Funds Ltd	70,573,643	77,233,703	-	77,233,703	78,011,076	78,011,076
6400 Federal Funds Ltd	7,155,444	8,739,094	-	8,739,094	9,048,670	9,048,670
TOTAL REVENUES	**$78,884,577**	**$87,093,319**	**-**	**$87,093,319**	**$88,445,153**	**$88,521,309**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	(6,013,702)	(1,240,571)	-	(1,240,571)	(988,143)	(988,143)
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(6,438,916)	(8,701,459)	-	(8,701,459)	(9,197,340)	(9,455,145)
6400 Federal Funds Ltd	(1,042,037)	(1,183,713)	-	(1,183,713)	(1,269,595)	(1,129,174)
All Funds	(7,480,953)	(9,885,172)	-	(9,885,172)	(10,466,935)	(10,584,319)
TOTAL TRANSFERS OUT						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	(12,452,618)	(9,942,030)	-	(9,942,030)	(10,185,483)	(10,443,288)
6400 Federal Funds Ltd	(1,042,037)	(1,183,713)	-	(1,183,713)	(1,269,595)	(1,129,174)
TOTAL TRANSFERS OUT	**($13,494,655)**	**($11,125,743)**	**-**	**($11,125,743)**	**($11,455,078)**	**($11,572,462)**
AVAILABLE REVENUES						
8000 General Fund	1,155,490	1,120,522	-	1,120,522	1,385,407	1,461,563
3400 Other Funds Ltd	101,216,189	111,020,390	-	111,020,390	111,554,310	111,296,505
6400 Federal Funds Ltd	6,289,437	7,555,381	-	7,555,381	7,779,075	7,919,496
TOTAL AVAILABLE REVENUES	**$108,661,116**	**$119,696,293**	**-**	**$119,696,293**	**$120,718,792**	**$120,677,564**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	446,374	461,437	-	461,437	604,192	604,192
3400 Other Funds Ltd	19,768,820	26,253,974	-	26,253,974	28,679,264	29,173,644
6400 Federal Funds Ltd	3,254,760	3,545,798	-	3,545,798	3,903,131	3,400,138
All Funds	23,469,954	30,261,209	-	30,261,209	33,186,587	33,177,974
3160 Temporary Appointments						
8000 General Fund	2,015	-	-	-	-	-
3400 Other Funds Ltd	493,930	188,632	-	188,632	188,632	196,742
6400 Federal Funds Ltd	54,842	54,002	-	54,002	54,002	56,324

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	550,787	242,634	-	242,634	242,634	253,066
3170 Overtime Payments						
8000 General Fund	299	-	-	-	-	-
3400 Other Funds Ltd	37,842	5,042	-	5,042	5,042	5,258
6400 Federal Funds Ltd	1,659	23,749	-	23,749	23,749	24,770
All Funds	39,800	28,791	-	28,791	28,791	30,028
3180 Shift Differential						
8000 General Fund	12	-	-	-	-	-
3400 Other Funds Ltd	1,549	2,973	-	2,973	2,973	3,101
6400 Federal Funds Ltd	187	3,558	-	3,558	3,558	3,711
All Funds	1,748	6,531	-	6,531	6,531	6,812
3190 All Other Differential						
8000 General Fund	2,968	-	-	-	-	-
3400 Other Funds Ltd	202,587	151,590	-	151,590	151,590	158,108
6400 Federal Funds Ltd	21,889	-	-	-	-	-
All Funds	227,444	151,590	-	151,590	151,590	158,108
TOTAL SALARIES & WAGES						
8000 General Fund	451,668	461,437	-	461,437	604,192	604,192
3400 Other Funds Ltd	20,504,728	26,602,211	-	26,602,211	29,027,501	29,536,853
6400 Federal Funds Ltd	3,333,337	3,627,107	-	3,627,107	3,984,440	3,484,943

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL SALARIES & WAGES	**$24,289,733**	**$30,690,755**	**-**	**$30,690,755**	**$33,616,133**	**$33,625,988**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	128	144	-	144	161	161
3400 Other Funds Ltd	6,695	10,318	-	10,318	9,567	9,745
6400 Federal Funds Ltd	1,088	1,401	-	1,401	1,341	1,182
All Funds	7,911	11,863	-	11,863	11,069	11,088
3220 Public Employees' Retire Cont						
8000 General Fund	93,817	78,306	-	78,306	103,497	103,497
3400 Other Funds Ltd	3,757,851	4,482,371	-	4,482,371	4,940,094	5,025,957
6400 Federal Funds Ltd	622,454	606,351	-	606,351	673,283	587,321
All Funds	4,474,122	5,167,028	-	5,167,028	5,716,874	5,716,775
3221 Pension Obligation Bond						
8000 General Fund	27,674	29,907	-	29,907	29,907	34,997
3400 Other Funds Ltd	1,186,023	1,464,909	-	1,464,909	1,464,909	1,670,463
6400 Federal Funds Ltd	190,077	201,323	-	201,323	201,323	227,667
All Funds	1,403,774	1,696,139	-	1,696,139	1,696,139	1,933,127
3230 Social Security Taxes						
8000 General Fund	34,151	35,300	-	35,300	46,221	46,221
3400 Other Funds Ltd	1,552,555	2,034,983	-	2,034,983	2,218,443	2,257,408

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	247,300	277,469	-	277,469	304,811	266,598
All Funds	1,834,006	2,347,752	-	2,347,752	2,569,475	2,570,227
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	132	136	-	136	128	128
3400 Other Funds Ltd	6,192	9,827	-	9,827	7,590	7,732
6400 Federal Funds Ltd	1,012	1,334	-	1,334	1,064	937
All Funds	7,336	11,297	-	11,297	8,782	8,797
3260 Mass Transit Tax						
8000 General Fund	2,375	3,184	-	3,184	3,184	3,625
3400 Other Funds Ltd	105,317	159,696	-	159,696	159,696	174,255
6400 Federal Funds Ltd	(39)	-	-	-	-	-
All Funds	107,653	162,880	-	162,880	162,880	177,880
3270 Flexible Benefits						
8000 General Fund	72,522	82,971	-	82,971	106,837	106,837
3400 Other Funds Ltd	4,301,001	5,956,406	-	5,956,406	6,310,287	6,427,558
6400 Federal Funds Ltd	685,418	809,392	-	809,392	880,409	775,882
All Funds	5,058,941	6,848,769	-	6,848,769	7,297,533	7,310,277
3280 Other OPE						
3400 Other Funds Ltd	-	-	-	-	-	2,456
6400 Federal Funds Ltd	-	-	-	-	-	(3,016)
All Funds	-	-	-	-	-	(560)

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	230,799	229,948	-	229,948	289,935	295,466
3400 Other Funds Ltd	10,915,634	14,118,510	-	14,118,510	15,110,586	15,575,574
6400 Federal Funds Ltd	1,747,310	1,897,270	-	1,897,270	2,062,231	1,856,571
TOTAL OTHER PAYROLL EXPENSES	**$12,893,743**	**$16,245,728**	**-**	**$16,245,728**	**$17,462,752**	**$17,727,611**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	(6,666)	-	(6,666)	(6,666)	(1,613)
3400 Other Funds Ltd	-	(341,544)	-	(341,544)	(341,544)	(88,192)
6400 Federal Funds Ltd	-	(48,705)	-	(48,705)	(48,705)	(12,201)
All Funds	-	(396,915)	-	(396,915)	(396,915)	(102,006)
3465 Reconciliation Adjustment						
8000 General Fund	-	(62,143)	-	(62,143)	-	-
3400 Other Funds Ltd	-	(92,666)	-	(92,666)	-	-
6400 Federal Funds Ltd	-	(20,724)	-	(20,724)	-	-
All Funds	-	(175,533)	-	(175,533)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	(68,809)	-	(68,809)	(6,666)	(1,613)
3400 Other Funds Ltd	-	(434,210)	-	(434,210)	(341,544)	(88,192)
6400 Federal Funds Ltd	-	(69,429)	-	(69,429)	(48,705)	(12,201)

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($572,448)**	**-**	**($572,448)**	**($396,915)**	**($102,006)**
TOTAL PERSONAL SERVICES						
8000 General Fund	682,467	622,576	-	622,576	887,461	898,045
3400 Other Funds Ltd	31,420,362	40,286,511	-	40,286,511	43,796,543	45,024,235
6400 Federal Funds Ltd	5,080,647	5,454,948	-	5,454,948	5,997,966	5,329,313
TOTAL PERSONAL SERVICES	**$37,183,476**	**$46,364,035**	**-**	**$46,364,035**	**$50,681,970**	**$51,251,593**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	2,521	4,505	-	4,505	4,505	4,698
3400 Other Funds Ltd	219,631	142,888	-	142,888	142,888	144,825
6400 Federal Funds Ltd	22,083	52,419	-	52,419	52,419	54,672
All Funds	244,235	199,812	-	199,812	199,812	204,195
4125 Out of State Travel						
8000 General Fund	6,230	479	-	479	479	500
3400 Other Funds Ltd	34,141	24,724	-	24,724	24,724	25,293
6400 Federal Funds Ltd	5,793	4,048	-	4,048	4,048	4,222
All Funds	46,164	29,251	-	29,251	29,251	30,015
4150 Employee Training						
8000 General Fund	6,385	4,868	-	4,868	4,868	5,076
3400 Other Funds Ltd	312,268	306,898	-	306,898	306,898	315,522

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
6400 Federal Funds Ltd	61,834	26,607	-	26,607	26,607	27,750
All Funds	380,487	338,373	-	338,373	338,373	348,348
4175 Office Expenses						
8000 General Fund	528	5,595	-	5,595	5,595	5,836
3400 Other Funds Ltd	203,229	482,209	-	482,209	482,209	496,242
6400 Federal Funds Ltd	12,705	24,326	-	24,326	24,326	25,371
All Funds	216,462	512,130	-	512,130	512,130	527,449
4200 Telecommunications						
8000 General Fund	1,706	7,209	-	7,209	7,209	7,519
3400 Other Funds Ltd	306,255	313,250	-	313,250	313,250	318,757
6400 Federal Funds Ltd	23,338	46,213	-	46,213	46,213	48,200
All Funds	331,299	366,672	-	366,672	366,672	374,476
4225 State Gov. Service Charges						
8000 General Fund	164	-	-	-	-	-
3400 Other Funds Ltd	25,300	-	-	-	-	-
All Funds	25,464	-	-	-	-	-
4250 Data Processing						
8000 General Fund	5	683	-	683	683	712
3400 Other Funds Ltd	11,359	19,809	-	19,809	19,809	18,386
6400 Federal Funds Ltd	118	2,171	-	2,171	2,171	2,264
All Funds	11,482	22,663	-	22,663	22,663	21,362

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4275 Publicity and Publications						
8000 General Fund	57	19	-	19	19	20
3400 Other Funds Ltd	43,782	3,016	-	3,016	3,016	3,112
6400 Federal Funds Ltd	403	30	-	30	30	31
All Funds	44,242	3,065	-	3,065	3,065	3,163
4300 Professional Services						
8000 General Fund	13,845	-	-	-	-	-
3400 Other Funds Ltd	9,133,593	24,189,367	-	24,189,367	24,189,367	25,568,161
6400 Federal Funds Ltd	419,709	1,117,683	-	1,117,683	1,117,683	1,181,390
All Funds	9,567,147	25,307,050	-	25,307,050	25,307,050	26,749,551
4315 IT Professional Services						
8000 General Fund	-	1,657	-	1,657	1,657	1,751
3400 Other Funds Ltd	-	13,313	-	13,313	13,313	11,495
All Funds	-	14,970	-	14,970	14,970	13,246
4325 Attorney General						
8000 General Fund	3,370	-	-	-	-	-
3400 Other Funds Ltd	830,657	1,184,432	-	1,184,432	1,184,432	1,414,568
6400 Federal Funds Ltd	46,551	55,402	-	55,402	55,402	66,166
All Funds	880,578	1,239,834	-	1,239,834	1,239,834	1,480,734
4350 Dispute Resolution Services						
8000 General Fund	-	79	-	79	79	82

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	41,786	628	-	628	628	534
All Funds	41,786	707	-	707	707	616
4375 Employee Recruitment and Develop						
8000 General Fund	-	91	-	91	91	95
3400 Other Funds Ltd	24,794	3,910	-	3,910	3,910	4,034
6400 Federal Funds Ltd	1,000	293	-	293	293	306
All Funds	25,794	4,294	-	4,294	4,294	4,435
4400 Dues and Subscriptions						
8000 General Fund	-	208	-	208	208	217
3400 Other Funds Ltd	9,156	22,516	-	22,516	22,516	23,260
6400 Federal Funds Ltd	187	450	-	450	450	468
All Funds	9,343	23,174	-	23,174	23,174	23,945
4425 Facilities Rental and Taxes						
8000 General Fund	251,328	273,503	-	273,503	273,503	308,442
3400 Other Funds Ltd	2,331,134	2,485,195	-	2,485,195	2,485,195	2,596,193
6400 Federal Funds Ltd	280,122	369,666	-	369,666	369,666	385,559
All Funds	2,862,584	3,128,364	-	3,128,364	3,128,364	3,290,194
4450 Fuels and Utilities						
8000 General Fund	-	1,837	-	1,837	1,837	1,916
3400 Other Funds Ltd	58,647	38,756	-	38,756	38,756	39,669
6400 Federal Funds Ltd	60	8,148	-	8,148	8,148	8,499

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	58,707	48,741	-	48,741	48,741	50,084
4475 Facilities Maintenance						
8000 General Fund	-	206	-	206	206	215
3400 Other Funds Ltd	9,797	4,594	-	4,594	4,594	4,605
6400 Federal Funds Ltd	1,703	559	-	559	559	584
All Funds	11,500	5,359	-	5,359	5,359	5,404
4525 Medical Services and Supplies						
3400 Other Funds Ltd	1,354	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	181	687	-	687	687	716
3400 Other Funds Ltd	3,446,925	43,963	-	43,963	43,963	45,580
6400 Federal Funds Ltd	77,165	1,545	-	1,545	1,545	1,612
All Funds	3,524,271	46,195	-	46,195	46,195	47,908
4600 Intra-agency Charges						
8000 General Fund	139,942	163,507	-	163,507	163,507	191,499
4650 Other Services and Supplies						
8000 General Fund	2,446	27,649	-	27,649	27,649	28,838
3400 Other Funds Ltd	1,912,085	1,866,765	-	1,866,765	1,866,765	1,867,684
6400 Federal Funds Ltd	94,023	277,930	-	277,930	277,930	289,881
All Funds	2,008,554	2,172,344	-	2,172,344	2,172,344	2,186,403
4700 Expendable Prop 250 - 5000						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	4,276	2,165	-	2,165	2,165	2,258
3400 Other Funds Ltd	65,363	75,924	-	75,924	75,924	77,666
6400 Federal Funds Ltd	187	11,942	-	11,942	11,942	12,457
All Funds	69,826	90,031	-	90,031	90,031	92,381
4715 IT Expendable Property						
8000 General Fund	263	2,999	-	2,999	2,999	3,128
3400 Other Funds Ltd	314,849	168,772	-	168,772	168,772	172,727
6400 Federal Funds Ltd	8,485	8,639	-	8,639	8,639	9,012
All Funds	323,597	180,410	-	180,410	180,410	184,867
TOTAL SERVICES & SUPPLIES						
8000 General Fund	433,247	497,946	-	497,946	497,946	563,518
3400 Other Funds Ltd	19,336,105	31,390,929	-	31,390,929	31,390,929	33,148,313
6400 Federal Funds Ltd	1,055,466	2,008,071	-	2,008,071	2,008,071	2,118,444
TOTAL SERVICES & SUPPLIES	**$20,824,818**	**$33,896,946**	**-**	**$33,896,946**	**$33,896,946**	**$35,830,275**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
8000 General Fund	100	-	-	-	-	-
3400 Other Funds Ltd	4,659	-	-	-	-	-
All Funds	4,759	-	-	-	-	-
5150 Telecommunications Equipment						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	358	-	-	-	-	-
5200 Technical Equipment						
3400 Other Funds Ltd	51,945	125,789	-	125,789	125,789	131,199
5550 Data Processing Software						
3400 Other Funds Ltd	29,921	12,815	-	12,815	12,815	13,366
5600 Data Processing Hardware						
3400 Other Funds Ltd	3,499	48,857	-	48,857	48,857	50,957
5900 Other Capital Outlay						
3400 Other Funds Ltd	94,312	-	-	-	-	-
6400 Federal Funds Ltd	621	-	-	-	-	-
All Funds	94,933	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
8000 General Fund	100	-	-	-	-	-
3400 Other Funds Ltd	184,694	187,461	-	187,461	187,461	195,522
6400 Federal Funds Ltd	621	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**$185,415**	**$187,461**	**-**	**$187,461**	**$187,461**	**$195,522**
SPECIAL PAYMENTS						
6015 Dist to Cities						
3400 Other Funds Ltd	56,754	-	-	-	-	-
6020 Dist to Counties						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	80,008	-	-	-	-	-
6025 Dist to Other Gov Unit						
3400 Other Funds Ltd	216,015	1,132,489	-	1,132,489	1,132,489	1,181,186
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	-	44,028	-	44,028	44,028	45,921
6048 Spc Pmt to Public Universities						
6400 Federal Funds Ltd	100,943	-	-	-	-	-
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	59,734	7,834	-	7,834	7,834	8,171
6400 Federal Funds Ltd	14,292	57,221	-	57,221	57,221	59,682
All Funds	74,026	65,055	-	65,055	65,055	67,853
6443 Spc Pmt to Oregon Health Authority						
8000 General Fund	39,678	-	-	-	-	-
TOTAL SPECIAL PAYMENTS						
8000 General Fund	39,678	-	-	-	-	-
3400 Other Funds Ltd	412,511	1,184,351	-	1,184,351	1,184,351	1,235,278
6400 Federal Funds Ltd	115,235	57,221	-	57,221	57,221	59,682
TOTAL SPECIAL PAYMENTS	**$567,424**	**$1,241,572**	**-**	**$1,241,572**	**$1,241,572**	**$1,294,960**
DEBT SERVICE						
7350 Interest - Loans						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	19,770	-	-	-	-	-
6400 Federal Funds Ltd	141	-	-	-	-	-
All Funds	19,911	-	-	-	-	-
EXPENDITURES						
8000 General Fund	1,155,492	1,120,522	-	1,120,522	1,385,407	1,461,563
3400 Other Funds Ltd	51,373,442	73,049,252	-	73,049,252	76,559,284	79,603,348
6400 Federal Funds Ltd	6,252,110	7,520,240	-	7,520,240	8,063,258	7,507,439
TOTAL EXPENDITURES	**$58,781,044**	**$81,690,014**	**-**	**$81,690,014**	**$86,007,949**	**$88,572,350**
REVERSIONS						
9900 Reversions						
8000 General Fund	2	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	49,842,747	37,971,138	-	37,971,138	34,995,026	31,693,157
6400 Federal Funds Ltd	37,327	35,141	-	35,141	(284,183)	412,057
TOTAL ENDING BALANCE	**$49,880,074**	**$38,006,279**	**-**	**$38,006,279**	**$34,710,843**	**$32,105,214**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	185	190	-	190	186	187
8180 Position Reconciliation	-	1	-	1	-	-
TOTAL AUTHORIZED POSITIONS	**185**	**191**	**-**	**191**	**186**	**187**

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	188.10	193.21	-	193.21	190.46	190.78

DESCRIPTION	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Emergency Boards*	*2019-21 Leg Approved Budget*	*2021-23 Base Budget*	*2021-23 Current Service Level*
BEGINNING BALANCE						
0025 Beginning Balance						
3400 Other Funds Ltd	3,214,321	3,246,638	-	3,246,638	3,791,324	3,791,324
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,854,979	547,017	-	547,017	553,520	170,550
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	75	1,725	-	1,725	-	-
CHARGES FOR SERVICES						
0410 Charges for Services						
3400 Other Funds Ltd	12,343	-	-	-	-	-
0415 Admin and Service Charges						
3400 Other Funds Ltd	5,960,674	6,655,360	-	6,655,360	8,885,657	8,885,657
TOTAL CHARGES FOR SERVICES						
3400 Other Funds Ltd	5,973,017	6,655,360	-	6,655,360	8,885,657	8,885,657
TOTAL CHARGES FOR SERVICES	**$5,973,017**	**$6,655,360**	**-**	**$6,655,360**	**$8,885,657**	**$8,885,657**
FINES, RENTS AND ROYALTIES						
0505 Fines and Forfeitures						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	8,104	-	-	-	-	-
8800 General Fund Revenue	3,266,031	1,000,000	-	1,000,000	1,000,000	1,000,000
All Funds	3,274,135	1,000,000	-	1,000,000	1,000,000	1,000,000
BOND SALES						
0555 General Fund Obligation Bonds						
3400 Other Funds Ltd	4,535,000	2,034,700	-	2,034,700	1,604,229	1,604,229
INTEREST EARNINGS						
0605 Interest Income						
3400 Other Funds Ltd	138,024	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	152,307	90,713	-	90,713	90,713	90,713
8800 General Fund Revenue	402	-	-	-	-	-
All Funds	152,709	90,713	-	90,713	90,713	90,713
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	665,932	713,711	-	713,711	77,584	77,584
1020 Transfer In - Indirect Cost						
3400 Other Funds Ltd	19,822,524	25,862,918	-	25,862,918	28,200,789	28,200,789
TOTAL TRANSFERS IN						
3400 Other Funds Ltd	20,488,456	26,576,629	-	26,576,629	28,278,373	28,278,373

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL TRANSFERS IN	**$20,488,456**	**$26,576,629**	**-**	**$26,576,629**	**$28,278,373**	**$28,278,373**
REVENUES						
8000 General Fund	1,854,979	547,017	-	547,017	553,520	170,550
3400 Other Funds Ltd	31,294,983	35,359,127	-	35,359,127	38,858,972	38,858,972
8800 General Fund Revenue	3,266,433	1,000,000	-	1,000,000	1,000,000	1,000,000
TOTAL REVENUES	**$36,416,395**	**$36,906,144**	**-**	**$36,906,144**	**$40,412,492**	**$40,029,522**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3400 Other Funds Ltd	-	(78,070)	-	(78,070)	(77,584)	(77,584)
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(56,145)	(5,513)	-	(5,513)	(5,865)	(5,925)
2060 Transfer to General Fund						
8800 General Fund Revenue	(3,266,433)	(1,000,000)	-	(1,000,000)	(1,000,000)	(1,000,000)
TOTAL TRANSFERS OUT						
3400 Other Funds Ltd	(56,145)	(83,583)	-	(83,583)	(83,449)	(83,509)
8800 General Fund Revenue	(3,266,433)	(1,000,000)	-	(1,000,000)	(1,000,000)	(1,000,000)
TOTAL TRANSFERS OUT	**($3,322,578)**	**($1,083,583)**	**-**	**($1,083,583)**	**($1,083,449)**	**($1,083,509)**
AVAILABLE REVENUES						
8000 General Fund	1,854,979	547,017	-	547,017	553,520	170,550
3400 Other Funds Ltd	34,453,159	38,522,182	-	38,522,182	42,566,847	42,566,787

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL AVAILABLE REVENUES	**$36,308,138**	**$39,069,199**	**-**	**$39,069,199**	**$43,120,367**	**$42,737,337**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	735,547	74,796	-	74,796	78,696	78,696
3400 Other Funds Ltd	10,612,797	13,678,756	-	13,678,756	14,014,764	14,014,764
All Funds	11,348,344	13,753,552	-	13,753,552	14,093,460	14,093,460
3160 Temporary Appointments						
3400 Other Funds Ltd	78,207	257,688	-	257,688	257,688	268,768
3170 Overtime Payments						
8000 General Fund	515	-	-	-	-	-
3400 Other Funds Ltd	55,192	14,269	-	14,269	14,269	14,883
All Funds	55,707	14,269	-	14,269	14,269	14,883
3180 Shift Differential						
8000 General Fund	12	-	-	-	-	-
3400 Other Funds Ltd	240	-	-	-	-	-
All Funds	252	-	-	-	-	-
3190 All Other Differential						
8000 General Fund	22,354	-	-	-	-	-

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	100,121	-	-	-	-	-
All Funds	122,475	-	-	-	-	-
TOTAL SALARIES & WAGES						
8000 General Fund	758,428	74,796	-	74,796	78,696	78,696
3400 Other Funds Ltd	10,846,557	13,950,713	-	13,950,713	14,286,721	14,298,415
TOTAL SALARIES & WAGES	**$11,604,985**	**$14,025,509**	**-**	**$14,025,509**	**$14,365,417**	**$14,377,111**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	234	30	-	30	29	29
3400 Other Funds Ltd	3,514	5,356	-	5,356	4,746	4,746
All Funds	3,748	5,386	-	5,386	4,775	4,775
3220 Public Employees' Retire Cont						
8000 General Fund	103,570	12,693	-	12,693	13,481	13,481
3400 Other Funds Ltd	1,872,446	2,322,634	-	2,322,634	2,402,094	2,402,199
All Funds	1,976,016	2,335,327	-	2,335,327	2,415,575	2,415,680
3221 Pension Obligation Bond						
8000 General Fund	37,229	-	-	-	-	4,558
3400 Other Funds Ltd	615,794	706,797	-	706,797	706,797	812,618
All Funds	653,023	706,797	-	706,797	706,797	817,176
3230 Social Security Taxes						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	57,126	5,722	-	5,722	6,020	6,020
3400 Other Funds Ltd	811,661	1,063,178	-	1,063,178	1,080,945	1,081,840
All Funds	868,787	1,068,900	-	1,068,900	1,086,965	1,087,860
3240 Unemployment Assessments						
3400 Other Funds Ltd	47,889	93,536	-	93,536	93,536	97,558
3250 Worker's Comp. Assess. (WCD)						
8000 General Fund	231	29	-	29	23	23
3400 Other Funds Ltd	3,564	5,151	-	5,151	3,764	3,764
All Funds	3,795	5,180	-	5,180	3,787	3,787
3260 Mass Transit Tax						
8000 General Fund	4,359	449	-	449	449	472
3400 Other Funds Ltd	64,595	83,705	-	83,705	83,705	85,790
All Funds	68,954	84,154	-	84,154	84,154	86,262
3270 Flexible Benefits						
8000 General Fund	127,229	17,592	-	17,592	19,116	19,116
3400 Other Funds Ltd	2,255,507	3,089,155	-	3,089,155	3,128,652	3,128,652
All Funds	2,382,736	3,106,747	-	3,106,747	3,147,768	3,147,768
3280 Other OPE						
3400 Other Funds Ltd	2,721	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES						
8000 General Fund	329,978	36,515	-	36,515	39,118	43,699

DESCRIPTION	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Emergency Boards*	*2019-21 Leg Approved Budget*	*2021-23 Base Budget*	*2021-23 Current Service Level*
3400 Other Funds Ltd	5,677,691	7,369,512	-	7,369,512	7,504,239	7,617,167
TOTAL OTHER PAYROLL EXPENSES	**$6,007,669**	**$7,406,027**	**-**	**$7,406,027**	**$7,543,357**	**$7,660,866**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	-	-	-	-	-	(219)
3400 Other Funds Ltd	-	(167,528)	-	(167,528)	(167,528)	(43,556)
All Funds	-	(167,528)	-	(167,528)	(167,528)	(43,775)
3465 Reconciliation Adjustment						
3400 Other Funds Ltd	-	(721,572)	-	(721,572)	-	-
TOTAL P.S. BUDGET ADJUSTMENTS						
8000 General Fund	-	-	-	-	-	(219)
3400 Other Funds Ltd	-	(889,100)	-	(889,100)	(167,528)	(43,556)
TOTAL P.S. BUDGET ADJUSTMENTS	**-**	**($889,100)**	**-**	**($889,100)**	**($167,528)**	**($43,775)**
TOTAL PERSONAL SERVICES						
8000 General Fund	1,088,406	111,311	-	111,311	117,814	122,176
3400 Other Funds Ltd	16,524,248	20,431,125	-	20,431,125	21,623,432	21,872,026
TOTAL PERSONAL SERVICES	**$17,612,654**	**$20,542,436**	**-**	**$20,542,436**	**$21,741,246**	**$21,994,202**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	2,262	11,002	-	11,002	11,002	765

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3400 Other Funds Ltd	70,101	94,375	-	94,375	94,375	98,432
All Funds	72,363	105,377	-	105,377	105,377	99,197
4125 Out of State Travel						
8000 General Fund	-	1,298	-	1,298	1,298	91
3400 Other Funds Ltd	47,420	27,204	-	27,204	27,204	28,375
All Funds	47,420	28,502	-	28,502	28,502	28,466
4150 Employee Training						
8000 General Fund	607	11,955	-	11,955	11,955	831
3400 Other Funds Ltd	175,501	142,571	-	142,571	142,571	148,700
All Funds	176,108	154,526	-	154,526	154,526	149,531
4175 Office Expenses						
8000 General Fund	185	17,527	-	17,527	17,527	1,218
3400 Other Funds Ltd	230,143	185,950	-	185,950	185,950	193,946
All Funds	230,328	203,477	-	203,477	203,477	195,164
4200 Telecommunications						
8000 General Fund	31	20,820	-	20,820	20,820	1,448
3400 Other Funds Ltd	208,021	222,093	-	222,093	222,093	231,644
All Funds	208,052	242,913	-	242,913	242,913	233,092
4225 State Gov. Service Charges						
8000 General Fund	100,000	-	-	-	-	-
3400 Other Funds Ltd	4,484,487	5,727,145	-	5,727,145	5,727,145	8,241,946

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	4,584,487	5,727,145	-	5,727,145	5,727,145	8,241,946
4250 Data Processing						
8000 General Fund	-	5,948	-	5,948	5,948	414
3400 Other Funds Ltd	296,166	58,206	-	58,206	58,206	60,709
All Funds	296,166	64,154	-	64,154	64,154	61,123
4275 Publicity and Publications						
8000 General Fund	-	90	-	90	90	6
3400 Other Funds Ltd	5,244	49	-	49	49	51
All Funds	5,244	139	-	139	139	57
4300 Professional Services						
8000 General Fund	416,284	122,802	-	122,802	122,802	-
3400 Other Funds Ltd	238,509	5,306,155	-	5,306,155	5,306,155	254,901
All Funds	654,793	5,428,957	-	5,428,957	5,428,957	254,901
4315 IT Professional Services						
8000 General Fund	-	443	-	443	443	468
3400 Other Funds Ltd	43,079	1,062,781	-	1,062,781	1,062,781	202,274
All Funds	43,079	1,063,224	-	1,063,224	1,063,224	202,742
4325 Attorney General						
8000 General Fund	8,536	-	-	-	-	-
3400 Other Funds Ltd	246,538	139,160	-	139,160	139,160	166,198
All Funds	255,074	139,160	-	139,160	139,160	166,198

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
4350 Dispute Resolution Services						
8000 General Fund	-	315	-	315	315	22
3400 Other Funds Ltd	-	16,696	-	16,696	16,696	17,414
All Funds	-	17,011	-	17,011	17,011	17,436
4375 Employee Recruitment and Develop						
8000 General Fund	-	113	-	113	113	8
3400 Other Funds Ltd	17,807	1,290	-	1,290	1,290	1,345
All Funds	17,807	1,403	-	1,403	1,403	1,353
4400 Dues and Subscriptions						
8000 General Fund	-	577	-	577	577	40
3400 Other Funds Ltd	28,827	7,703	-	7,703	7,703	8,034
All Funds	28,827	8,280	-	8,280	8,280	8,074
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	1,319,464	1,095,604	-	1,095,604	1,095,604	1,142,715
4450 Fuels and Utilities						
8000 General Fund	-	1,965	-	1,965	1,965	137
3400 Other Funds Ltd	-	11,196	-	11,196	11,196	11,678
All Funds	-	13,161	-	13,161	13,161	11,815
4475 Facilities Maintenance						
8000 General Fund	-	488	-	488	488	34
3400 Other Funds Ltd	1,105	26,430	-	26,430	26,430	27,567

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
All Funds	1,105	26,918	-	26,918	26,918	27,601
4525 Medical Services and Supplies						
3400 Other Funds Ltd	80	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	-	720	-	720	720	50
3400 Other Funds Ltd	33,135	251,639	-	251,639	251,639	262,460
All Funds	33,135	252,359	-	252,359	252,359	262,510
4600 Intra-agency Charges						
8000 General Fund	223,441	24,154	-	24,154	24,154	28,290
4650 Other Services and Supplies						
8000 General Fund	1,062	202,873	-	202,873	202,873	13,674
3400 Other Funds Ltd	267,539	1,560,691	-	1,560,691	1,560,691	951,070
All Funds	268,601	1,763,564	-	1,763,564	1,763,564	964,744
4700 Expendable Prop 250 - 5000						
8000 General Fund	885	3,983	-	3,983	3,983	277
3400 Other Funds Ltd	41,363	72,006	-	72,006	72,006	75,102
All Funds	42,248	75,989	-	75,989	75,989	75,379
4715 IT Expendable Property						
8000 General Fund	13,281	8,633	-	8,633	8,633	601
3400 Other Funds Ltd	1,009,177	308,990	-	308,990	308,990	322,277
All Funds	1,022,458	317,623	-	317,623	317,623	322,878

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL SERVICES & SUPPLIES						
8000 General Fund	766,574	435,706	-	435,706	435,706	48,374
3400 Other Funds Ltd	8,763,706	16,317,934	-	16,317,934	16,317,934	12,446,838
TOTAL SERVICES & SUPPLIES	**$9,530,280**	**$16,753,640**	**-**	**$16,753,640**	**$16,753,640**	**$12,495,212**
CAPITAL OUTLAY						
5100 Office Furniture and Fixtures						
3400 Other Funds Ltd	6,068	-	-	-	-	-
5550 Data Processing Software						
3400 Other Funds Ltd	2,661,759	546,969	-	546,969	546,969	570,489
5600 Data Processing Hardware						
3400 Other Funds Ltd	215,514	80,004	-	80,004	80,004	83,444
5900 Other Capital Outlay						
3400 Other Funds Ltd	193,298	-	-	-	-	-
TOTAL CAPITAL OUTLAY						
3400 Other Funds Ltd	3,076,639	626,973	-	626,973	626,973	653,933
TOTAL CAPITAL OUTLAY	**$3,076,639**	**$626,973**	**-**	**$626,973**	**$626,973**	**$653,933**
DEBT SERVICE						
7350 Interest - Loans						
3400 Other Funds Ltd	36,976	-	-	-	-	-
EXPENDITURES						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8000 General Fund	1,854,980	547,017	-	547,017	553,520	170,550
3400 Other Funds Ltd	28,401,569	37,376,032	-	37,376,032	38,568,339	34,972,797
TOTAL EXPENDITURES	**$30,256,549**	**$37,923,049**	**-**	**$37,923,049**	**$39,121,859**	**$35,143,347**
REVERSIONS						
9900 Reversions						
8000 General Fund	1	-	-	-	-	-
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	6,051,590	1,146,150	-	1,146,150	3,998,508	7,593,990
TOTAL ENDING BALANCE	**$6,051,590**	**$1,146,150**	**-**	**$1,146,150**	**$3,998,508**	**$7,593,990**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	88	89	-	89	82	82
AUTHORIZED FTE POSITIONS						
8250 Class/Unclass FTE Positions	87.28	88.28	-	88.28	82.30	82.30

DESCRIPTION	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Emergency Boards*	*2019-21 Leg Approved Budget*	*2021-23 Base Budget*	*2021-23 Current Service Level*
BEGINNING BALANCE						
0025 Beginning Balance						
3200 Other Funds Non-Ltd	254,090,275	256,500,000	-	256,500,000	255,166,191	255,166,191
REVENUE CATEGORIES						
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3200 Other Funds Non-Ltd	26,207,102	63,000,000	-	63,000,000	33,000,000	33,000,000
CHARGES FOR SERVICES						
0410 Charges for Services						
3200 Other Funds Non-Ltd	1,191	40,000	-	40,000	40,000	40,000
BOND SALES						
0555 General Fund Obligation Bonds						
3200 Other Funds Non-Ltd	20,300,000	20,000,000	-	20,000,000	10,000,000	10,000,000
INTEREST EARNINGS						
0605 Interest Income						
3200 Other Funds Non-Ltd	30,335,608	20,000,000	-	20,000,000	24,000,000	24,000,000
LOAN REPAYMENT						
0925 Loan Repayments						
3200 Other Funds Non-Ltd	58,662,102	95,000,000	-	95,000,000	95,000,000	95,000,000
TRANSFERS IN						
1010 Transfer In - Intrafund						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
3200 Other Funds Non-Ltd	14,824,613	-	-	-	-	-
REVENUES						
3200 Other Funds Non-Ltd	150,330,616	198,040,000	-	198,040,000	162,040,000	162,040,000
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	(36,488,394)	(20,042,687)	-	(20,042,687)	(8,506,407)	(8,506,407)
AVAILABLE REVENUES						
3200 Other Funds Non-Ltd	367,932,497	434,497,313	-	434,497,313	408,699,784	408,699,784
EXPENDITURES						
SERVICES & SUPPLIES						
4325 Attorney General						
3200 Other Funds Non-Ltd	1,165	-	-	-	-	-
4650 Other Services and Supplies						
3200 Other Funds Non-Ltd	179,921	200,000	-	200,000	200,000	200,000
TOTAL SERVICES & SUPPLIES						
3200 Other Funds Non-Ltd	181,086	200,000	-	200,000	200,000	200,000
TOTAL SERVICES & SUPPLIES	**$181,086**	**$200,000**	**-**	**$200,000**	**$200,000**	**$200,000**
SPECIAL PAYMENTS						
6030 Dist to Non-Gov Units						
3200 Other Funds Non-Ltd	1,977,070	-	-	-	-	-

DESCRIPTION	*2017-19 Actuals*	*2019-21 Leg Adopted Budget*	*2019-21 Emergency Boards*	*2019-21 Leg Approved Budget*	*2021-23 Base Budget*	*2021-23 Current Service Level*
6080 Loans Made - Other						
3200 Other Funds Non-Ltd	97,230,324	132,000,000	-	132,000,000	200,000,000	200,000,000
TOTAL SPECIAL PAYMENTS						
3200 Other Funds Non-Ltd	99,207,394	132,000,000	-	132,000,000	200,000,000	200,000,000
TOTAL SPECIAL PAYMENTS	**$99,207,394**	**$132,000,000**	**-**	**$132,000,000**	**$200,000,000**	**$200,000,000**
EXPENDITURES						
3200 Other Funds Non-Ltd	99,388,480	132,200,000	-	132,200,000	200,200,000	200,200,000
ENDING BALANCE						
3200 Other Funds Non-Ltd	268,544,017	302,297,313	-	302,297,313	208,499,784	208,499,784
TOTAL ENDING BALANCE	**$268,544,017**	**$302,297,313**	**-**	**$302,297,313**	**$208,499,784**	**$208,499,784**

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
BEGINNING BALANCE						
0025 Beginning Balance						
3230 Other Funds Debt Svc Non-Ltd	1,873,648	1,934,477	-	1,934,477	2,041,662	2,041,662
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8030 General Fund Debt Svc	4,602,080	6,524,882	-	6,524,882	5,864,250	5,864,250
INTEREST EARNINGS						
0605 Interest Income						
3230 Other Funds Debt Svc Non-Ltd	82,216	64,200	-	64,200	89,400	89,400
TRANSFERS IN						
1010 Transfer In - Intrafund						
3230 Other Funds Debt Svc Non-Ltd	18,199,366	15,848,330	-	15,848,330	4,312,050	4,312,050
REVENUES						
8030 General Fund Debt Svc	4,602,080	6,524,882	-	6,524,882	5,864,250	5,864,250
3230 Other Funds Debt Svc Non-Ltd	18,281,582	15,912,530	-	15,912,530	4,401,450	4,401,450
TOTAL REVENUES	**$22,883,662**	**$22,437,412**	**-**	**$22,437,412**	**$10,265,700**	**$10,265,700**
AVAILABLE REVENUES						
8030 General Fund Debt Svc	4,602,080	6,524,882	-	6,524,882	5,864,250	5,864,250
3230 Other Funds Debt Svc Non-Ltd	20,155,230	17,847,007	-	17,847,007	6,443,112	6,443,112

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
TOTAL AVAILABLE REVENUES	**$24,757,310**	**$24,371,889**	**-**	**$24,371,889**	**$12,307,362**	**$12,307,362**
EXPENDITURES						
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	3,494,967	4,806,520	-	4,806,520	4,475,000	4,475,000
3230 Other Funds Debt Svc Non-Ltd	16,370,033	14,190,490	1,795,000	15,985,490	3,330,000	3,330,000
All Funds	19,865,000	18,997,010	1,795,000	20,792,010	7,805,000	7,805,000
7150 Interest - Bonds						
8030 General Fund Debt Svc	1,107,113	1,718,362	-	1,718,362	1,389,250	1,389,250
3230 Other Funds Debt Svc Non-Ltd	1,829,333	1,657,840	-	1,657,840	982,050	982,050
All Funds	2,936,446	3,376,202	-	3,376,202	2,371,300	2,371,300
TOTAL DEBT SERVICE						
8030 General Fund Debt Svc	4,602,080	6,524,882	-	6,524,882	5,864,250	5,864,250
3230 Other Funds Debt Svc Non-Ltd	18,199,366	15,848,330	1,795,000	17,643,330	4,312,050	4,312,050
TOTAL DEBT SERVICE	**$22,801,446**	**$22,373,212**	**$1,795,000**	**$24,168,212**	**$10,176,300**	**$10,176,300**
EXPENDITURES						
8030 General Fund Debt Svc	4,602,080	6,524,882	-	6,524,882	5,864,250	5,864,250
3230 Other Funds Debt Svc Non-Ltd	18,199,366	15,848,330	1,795,000	17,643,330	4,312,050	4,312,050
TOTAL EXPENDITURES	**$22,801,446**	**$22,373,212**	**$1,795,000**	**$24,168,212**	**$10,176,300**	**$10,176,300**
ENDING BALANCE						

DESCRIPTION	2017-19 Actuals	2019-21 Leg Adopted Budget	2019-21 Emergency Boards	2019-21 Leg Approved Budget	2021-23 Base Budget	2021-23 Current Service Level
8030 General Fund Debt Svc	-	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	1,955,864	1,998,677	(1,795,000)	203,677	2,131,062	2,131,062
TOTAL ENDING BALANCE	**$1,955,864**	**$1,998,677**	**($1,795,000)**	**$203,677**	**$2,131,062**	**$2,131,062**

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3200 Other Funds Non-Ltd	255,166,191	-	255,166,191	-	255,166,191
3230 Other Funds Debt Svc Non-Ltd	2,041,662	-	2,041,662	-	2,041,662
3400 Other Funds Ltd	71,838,138	-	71,838,138	-	71,838,138
All Funds	329,045,991	-	329,045,991	-	329,045,991
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	57,392,378	(1,439,412)	55,952,966	6,617,078	62,570,044
8030 General Fund Debt Svc	5,864,250	-	5,864,250	396,750	6,261,000
All Funds	63,256,628	(1,439,412)	61,817,216	7,013,828	68,831,044
LICENSES AND FEES					
0205 Business Lic and Fees					
3400 Other Funds Ltd	95,818,075	-	95,818,075	3,763,817	99,581,892
0210 Non-business Lic. and Fees					
3400 Other Funds Ltd	33,013,930	-	33,013,930	-	33,013,930
0225 Municipal Court Fines					
3400 Other Funds Ltd	1,000,000	-	1,000,000	-	1,000,000
TOTAL LICENSES AND FEES					
3400 Other Funds Ltd	129,832,005	-	129,832,005	3,763,817	133,595,822
FEDERAL FUNDS AS OTHER FUNDS					
0355 Federal Revenues					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3200 Other Funds Non-Ltd	33,000,000	-	33,000,000	30,000,000	63,000,000
CHARGES FOR SERVICES					
0410 Charges for Services					
3200 Other Funds Non-Ltd	40,000	-	40,000	-	40,000
3400 Other Funds Ltd	26,184,529	-	26,184,529	-	26,184,529
All Funds	26,224,529	-	26,224,529	-	26,224,529
0415 Admin and Service Charges					
3400 Other Funds Ltd	8,885,657	-	8,885,657	-	8,885,657
TOTAL CHARGES FOR SERVICES					
3200 Other Funds Non-Ltd	40,000	-	40,000	-	40,000
3400 Other Funds Ltd	35,070,186	-	35,070,186	-	35,070,186
TOTAL CHARGES FOR SERVICES	**$35,110,186**	**-**	**$35,110,186**	**-**	**$35,110,186**
FINES, RENTS AND ROYALTIES					
0505 Fines and Forfeitures					
3400 Other Funds Ltd	205,600	-	205,600	-	205,600
8800 General Fund Revenue	1,000,000	-	1,000,000	-	1,000,000
All Funds	1,205,600	-	1,205,600	-	1,205,600
BOND SALES					
0555 General Fund Obligation Bonds					
3200 Other Funds Non-Ltd	10,000,000	-	10,000,000	20,300,000	30,300,000
3400 Other Funds Ltd	1,604,229	-	1,604,229	-	1,604,229
All Funds	11,604,229	-	11,604,229	20,300,000	31,904,229
INTEREST EARNINGS					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
0605 Interest Income					
3200 Other Funds Non-Ltd	24,000,000	-	24,000,000	-	24,000,000
3230 Other Funds Debt Svc Non-Ltd	89,400	-	89,400	-	89,400
3400 Other Funds Ltd	442,347	-	442,347	-	442,347
All Funds	24,531,747	-	24,531,747	-	24,531,747
LOAN REPAYMENT					
0925 Loan Repayments					
3200 Other Funds Non-Ltd	95,000,000	-	95,000,000	-	95,000,000
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	35,356,335	-	35,356,335	2,562,673	37,919,008
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	34,128,710	-	34,128,710	-	34,128,710
TRANSFERS IN					
1010 Transfer In - Intrafund					
3230 Other Funds Debt Svc Non-Ltd	4,312,050	-	4,312,050	10,020,000	14,332,050
3400 Other Funds Ltd	5,260,084	-	5,260,084	5,449,000	10,709,084
All Funds	9,572,134	-	9,572,134	15,469,000	25,041,134
1020 Transfer In - Indirect Cost					
3400 Other Funds Ltd	28,200,789	-	28,200,789	-	28,200,789
1040 Transfer In Lottery Proceeds					
4400 Lottery Funds Ltd	-	-	-	1,543,776	1,543,776

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	26,155,444	-	26,155,444	-	26,155,444
1257 Tsfr From Police, Dept of State					
3400 Other Funds Ltd	50,000	-	50,000	-	50,000
1443 Tsfr From Oregon Health Authority					
3400 Other Funds Ltd	1,803,833	-	1,803,833	-	1,803,833
1603 Tsfr From Agriculture, Dept of					
3400 Other Funds Ltd	1,552,573	-	1,552,573	-	1,552,573
1632 Tsfr From Geology/Mineral Ind					
3400 Other Funds Ltd	7,500	-	7,500	-	7,500
1690 Tsfr From Water Resources Dept					
3400 Other Funds Ltd	924,173	-	924,173	-	924,173
1691 Tsfr From Watershed Enhance Bd					
4400 Lottery Funds Ltd	4,501,395	-	4,501,395	-	4,501,395
1730 Tsfr From Transportation, Dept					
3400 Other Funds Ltd	2,029,396	-	2,029,396	-	2,029,396
TOTAL TRANSFERS IN					
4400 Lottery Funds Ltd	4,501,395	-	4,501,395	1,543,776	6,045,171
3230 Other Funds Debt Svc Non-Ltd	4,312,050	-	4,312,050	10,020,000	14,332,050
3400 Other Funds Ltd	65,983,792	-	65,983,792	5,449,000	71,432,792
TOTAL TRANSFERS IN	**$74,797,237**	**-**	**$74,797,237**	**$17,012,776**	**$91,810,013**
TOTAL REVENUES					
8000 General Fund	57,392,378	(1,439,412)	55,952,966	6,617,078	62,570,044

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8030 General Fund Debt Svc	5,864,250	-	5,864,250	396,750	6,261,000
4400 Lottery Funds Ltd	4,501,395	-	4,501,395	1,543,776	6,045,171
3200 Other Funds Non-Ltd	162,040,000	-	162,040,000	50,300,000	212,340,000
3230 Other Funds Debt Svc Non-Ltd	4,401,450	-	4,401,450	10,020,000	14,421,450
3400 Other Funds Ltd	268,494,494	-	268,494,494	11,775,490	280,269,984
8800 General Fund Revenue	1,000,000	-	1,000,000	-	1,000,000
6400 Federal Funds Ltd	34,128,710	-	34,128,710	-	34,128,710
TOTAL REVENUES	**$537,822,677**	**($1,439,412)**	**$536,383,265**	**$80,653,094**	**$617,036,359**
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3200 Other Funds Non-Ltd	(8,506,407)	-	(8,506,407)	(15,469,000)	(23,975,407)
3400 Other Funds Ltd	(1,065,727)	-	(1,065,727)	-	(1,065,727)
All Funds	(9,572,134)	-	(9,572,134)	(15,469,000)	(25,041,134)
2020 Transfer Out - Indirect Cost					
3400 Other Funds Ltd	(23,317,709)	(447,602)	(23,765,311)	(462,461)	(24,227,772)
6400 Federal Funds Ltd	(4,189,221)	123,481	(4,065,740)	92,723	(3,973,017)
All Funds	(27,506,930)	(324,121)	(27,831,051)	(369,738)	(28,200,789)
2060 Transfer to General Fund					
8800 General Fund Revenue	(1,000,000)	-	(1,000,000)	-	(1,000,000)
2632 Tsfr To Geology/Mineral Ind					
3400 Other Funds Ltd	(259,000)	-	(259,000)	-	(259,000)
TOTAL TRANSFERS OUT					
3200 Other Funds Non-Ltd	(8,506,407)	-	(8,506,407)	(15,469,000)	(23,975,407)

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	(24,642,436)	(447,602)	(25,090,038)	(462,461)	(25,552,499)
8800 General Fund Revenue	(1,000,000)	-	(1,000,000)	-	(1,000,000)
6400 Federal Funds Ltd	(4,189,221)	123,481	(4,065,740)	92,723	(3,973,017)
TOTAL TRANSFERS OUT	**($38,338,064)**	**($324,121)**	**($38,662,185)**	**($15,838,738)**	**($54,500,923)**
AVAILABLE REVENUES					
8000 General Fund	57,392,378	(1,439,412)	55,952,966	6,617,078	62,570,044
8030 General Fund Debt Svc	5,864,250	-	5,864,250	396,750	6,261,000
4400 Lottery Funds Ltd	4,501,395	-	4,501,395	1,543,776	6,045,171
3200 Other Funds Non-Ltd	408,699,784	-	408,699,784	34,831,000	443,530,784
3230 Other Funds Debt Svc Non-Ltd	6,443,112	-	6,443,112	10,020,000	16,463,112
3400 Other Funds Ltd	315,690,196	(447,602)	315,242,594	11,313,029	326,555,623
6400 Federal Funds Ltd	29,939,489	123,481	30,062,970	92,723	30,155,693
TOTAL AVAILABLE REVENUES	**$828,530,604**	**($1,763,533)**	**$826,767,071**	**$64,814,356**	**$891,581,427**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	23,801,651	7,067	23,808,718	1,489,950	25,298,668
4400 Lottery Funds Ltd	2,853,449	15,022	2,868,471	-	2,868,471
3400 Other Funds Ltd	85,761,723	513,634	86,275,357	2,242,088	88,517,445
6400 Federal Funds Ltd	13,000,930	(535,724)	12,465,206	(272,880)	12,192,326
All Funds	125,417,753	(1)	125,417,752	3,459,158	128,876,910
3160 Temporary Appointments					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	13,066	562	13,628	-	13,628
3400 Other Funds Ltd	981,941	42,221	1,024,162	-	1,024,162
6400 Federal Funds Ltd	164,360	7,067	171,427	(22,632)	148,795
All Funds	1,159,367	49,850	1,209,217	(22,632)	1,186,585
3170 Overtime Payments					
8000 General Fund	8,152	350	8,502	-	8,502
3400 Other Funds Ltd	94,191	4,049	98,240	-	98,240
6400 Federal Funds Ltd	51,612	2,219	53,831	-	53,831
All Funds	153,955	6,618	160,573	-	160,573
3180 Shift Differential					
3400 Other Funds Ltd	20,333	875	21,208	-	21,208
6400 Federal Funds Ltd	3,558	153	3,711	-	3,711
All Funds	23,891	1,028	24,919	-	24,919
3190 All Other Differential					
3400 Other Funds Ltd	151,590	6,518	158,108	-	158,108
TOTAL SALARIES & WAGES					
8000 General Fund	23,822,869	7,979	23,830,848	1,489,950	25,320,798
4400 Lottery Funds Ltd	2,853,449	15,022	2,868,471	-	2,868,471
3400 Other Funds Ltd	87,009,778	567,297	87,577,075	2,242,088	89,819,163
6400 Federal Funds Ltd	13,220,460	(526,285)	12,694,175	(295,512)	12,398,663
TOTAL SALARIES & WAGES	**$126,906,556**	**$64,013**	**$126,970,569**	**$3,436,526**	**$130,407,095**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	8,298	43	8,341	775	9,116
4400 Lottery Funds Ltd	1,024	(30)	994	-	994
3400 Other Funds Ltd	30,903	185	31,088	1,192	32,280
6400 Federal Funds Ltd	4,405	(182)	4,223	(116)	4,107
All Funds	44,630	16	44,646	1,851	46,497
3220 Public Employees' Retire Cont					
8000 General Fund	4,078,616	1,270	4,079,886	255,230	4,335,116
4400 Lottery Funds Ltd	488,794	2,575	491,369	-	491,369
3400 Other Funds Ltd	14,735,469	89,945	14,825,414	384,071	15,209,485
6400 Federal Funds Ltd	2,236,507	(91,365)	2,145,142	(46,744)	2,098,398
All Funds	21,539,386	2,425	21,541,811	592,557	22,134,368
3221 Pension Obligation Bond					
8000 General Fund	1,025,383	353,776	1,379,159	-	1,379,159
4400 Lottery Funds Ltd	140,799	24,484	165,283	-	165,283
3400 Other Funds Ltd	4,233,425	749,652	4,983,077	-	4,983,077
6400 Federal Funds Ltd	692,489	63,772	756,261	-	756,261
All Funds	6,092,096	1,191,684	7,283,780	-	7,283,780
3230 Social Security Taxes					
8000 General Fund	1,817,681	608	1,818,289	113,982	1,932,271
4400 Lottery Funds Ltd	218,287	1,151	219,438	-	219,438
3400 Other Funds Ltd	6,642,123	43,396	6,685,519	171,520	6,857,039
6400 Federal Funds Ltd	1,009,098	(40,262)	968,836	(22,606)	946,230
All Funds	9,687,189	4,893	9,692,082	262,896	9,954,978

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3240 Unemployment Assessments					
3400 Other Funds Ltd	94,449	4,062	98,511	-	98,511
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	6,580	32	6,612	614	7,226
4400 Lottery Funds Ltd	809	(23)	786	-	786
3400 Other Funds Ltd	24,520	147	24,667	945	25,612
6400 Federal Funds Ltd	3,493	(145)	3,348	(92)	3,256
All Funds	35,402	11	35,413	1,467	36,880
3260 Mass Transit Tax					
8000 General Fund	125,691	17,251	142,942	9,986	152,928
4400 Lottery Funds Ltd	15,005	2,116	17,121	-	17,121
3400 Other Funds Ltd	481,140	41,240	522,380	13,448	535,828
All Funds	621,836	60,607	682,443	23,434	705,877
3270 Flexible Benefits					
8000 General Fund	5,472,478	29,051	5,501,529	512,309	6,013,838
4400 Lottery Funds Ltd	673,603	(19,534)	654,069	-	654,069
3400 Other Funds Ltd	20,382,889	121,571	20,504,460	787,579	21,292,039
6400 Federal Funds Ltd	2,901,705	(119,936)	2,781,769	(76,464)	2,705,305
All Funds	29,430,675	11,152	29,441,827	1,223,424	30,665,251
3280 Other OPE					
8000 General Fund	-	(4,914)	(4,914)	-	(4,914)
4400 Lottery Funds Ltd	-	(235)	(235)	-	(235)
3400 Other Funds Ltd	-	(2,608)	(2,608)	-	(2,608)

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	-	(3,417)	(3,417)	-	(3,417)
All Funds	-	(11,174)	(11,174)	-	(11,174)
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	12,534,727	397,117	12,931,844	892,896	13,824,740
4400 Lottery Funds Ltd	1,538,321	10,504	1,548,825	-	1,548,825
3400 Other Funds Ltd	46,624,918	1,047,590	47,672,508	1,358,755	49,031,263
6400 Federal Funds Ltd	6,847,697	(191,535)	6,656,162	(146,022)	6,510,140
TOTAL OTHER PAYROLL EXPENSES	**$67,545,663**	**$1,263,676**	**$68,809,339**	**$2,105,629**	**$70,914,968**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(237,571)	171,647	(65,924)	-	(65,924)
4400 Lottery Funds Ltd	(31,714)	23,192	(8,522)	-	(8,522)
3400 Other Funds Ltd	(1,003,348)	736,058	(267,290)	-	(267,290)
6400 Federal Funds Ltd	(167,237)	126,803	(40,434)	-	(40,434)
All Funds	(1,439,870)	1,057,700	(382,170)	-	(382,170)
TOTAL PERSONAL SERVICES					
8000 General Fund	36,120,025	576,743	36,696,768	2,382,846	39,079,614
4400 Lottery Funds Ltd	4,360,056	48,718	4,408,774	-	4,408,774
3400 Other Funds Ltd	132,631,348	2,350,945	134,982,293	3,600,843	138,583,136
6400 Federal Funds Ltd	19,900,920	(591,017)	19,309,903	(441,534)	18,868,369
TOTAL PERSONAL SERVICES	**$193,012,349**	**$2,385,389**	**$195,397,738**	**$5,542,155**	**$200,939,893**
SERVICES & SUPPLIES					
4100 Instate Travel					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	187,635	5,591	193,226	39,006	232,232
4400 Lottery Funds Ltd	21,397	920	22,317	-	22,317
3400 Other Funds Ltd	558,918	32,198	591,116	37,451	628,567
6400 Federal Funds Ltd	162,514	6,775	169,289	-	169,289
All Funds	930,464	45,484	975,948	76,457	1,052,405
4125 Out of State Travel					
8000 General Fund	16,621	750	17,371	8,380	25,751
4400 Lottery Funds Ltd	2,378	102	2,480	-	2,480
3400 Other Funds Ltd	94,738	5,471	100,209	4,697	104,906
6400 Federal Funds Ltd	7,509	324	7,833	-	7,833
All Funds	121,246	6,647	127,893	13,077	140,970
4150 Employee Training					
8000 General Fund	165,069	7,424	172,493	53,954	226,447
4400 Lottery Funds Ltd	25,550	1,099	26,649	-	26,649
3400 Other Funds Ltd	818,986	46,868	865,854	43,115	908,969
6400 Federal Funds Ltd	89,881	3,865	93,746	-	93,746
All Funds	1,099,486	59,256	1,158,742	97,069	1,255,811
4175 Office Expenses					
8000 General Fund	210,757	3,555	214,312	37,563	251,875
4400 Lottery Funds Ltd	27,638	1,188	28,826	-	28,826
3400 Other Funds Ltd	1,160,491	60,875	1,221,366	47,894	1,269,260
6400 Federal Funds Ltd	73,005	3,354	76,359	-	76,359
All Funds	1,471,891	68,972	1,540,863	85,457	1,626,320

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
4200 Telecommunications					
8000 General Fund	258,526	7,314	265,840	54,158	319,998
4400 Lottery Funds Ltd	35,623	1,532	37,155	-	37,155
3400 Other Funds Ltd	1,288,911	71,987	1,360,898	73,837	1,434,735
6400 Federal Funds Ltd	136,720	5,879	142,599	-	142,599
All Funds	1,719,780	86,712	1,806,492	127,995	1,934,487
4225 State Gov. Service Charges					
3400 Other Funds Ltd	5,727,145	2,514,801	8,241,946	-	8,241,946
4250 Data Processing					
8000 General Fund	79,707	3,058	82,765	18,091	100,856
4400 Lottery Funds Ltd	5,801	249	6,050	-	6,050
3400 Other Funds Ltd	423,762	(214,347)	209,415	1,808,072	2,017,487
6400 Federal Funds Ltd	10,641	457	11,098	-	11,098
All Funds	519,911	(210,583)	309,328	1,826,163	2,135,491
4275 Publicity and Publications					
8000 General Fund	18,819	8,181	27,000	8,019	35,019
4400 Lottery Funds Ltd	34	1	35	-	35
3400 Other Funds Ltd	101,903	14,007	115,910	27,027	142,937
6400 Federal Funds Ltd	1,001	43	1,044	-	1,044
All Funds	121,757	22,232	143,989	35,046	179,035
4300 Professional Services					
8000 General Fund	1,316,250	(1,058,926)	257,324	1,100,000	1,357,324
4400 Lottery Funds Ltd	63,564	3,623	67,187	-	67,187

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	30,743,538	(3,601,323)	27,142,215	6,247,789	33,390,004
6400 Federal Funds Ltd	1,434,359	81,758	1,516,117	-	1,516,117
All Funds	33,557,711	(4,574,868)	28,982,843	7,347,789	36,330,632
4315 IT Professional Services					
8000 General Fund	247,730	14,665	262,395	-	262,395
4400 Lottery Funds Ltd	2,719	155	2,874	-	2,874
3400 Other Funds Ltd	1,671,147	(1,117,317)	553,830	1,607,229	2,161,059
6400 Federal Funds Ltd	162,781	9,278	172,059	-	172,059
All Funds	2,084,377	(1,093,219)	991,158	1,607,229	2,598,387
4325 Attorney General					
8000 General Fund	1,198,529	(364,276)	834,253	495,000	1,329,253
4400 Lottery Funds Ltd	96,240	18,699	114,939	-	114,939
3400 Other Funds Ltd	2,445,133	475,090	2,920,223	-	2,920,223
6400 Federal Funds Ltd	155,975	30,305	186,280	(18,981)	167,299
All Funds	3,895,877	159,818	4,055,695	476,019	4,531,714
4350 Dispute Resolution Services					
8000 General Fund	1,211	(230)	981	1,540	2,521
4400 Lottery Funds Ltd	130	6	136	-	136
3400 Other Funds Ltd	17,846	732	18,578	10,780	29,358
6400 Federal Funds Ltd	3	-	3	-	3
All Funds	19,190	508	19,698	12,320	32,018
4375 Employee Recruitment and Develop					
8000 General Fund	2,670	187	2,857	1,540	4,397

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
4400 Lottery Funds Ltd	276	22	298	-	298
3400 Other Funds Ltd	8,354	570	8,924	-	8,924
6400 Federal Funds Ltd	1,569	69	1,638	-	1,638
All Funds	12,869	848	13,717	1,540	15,257
4400 Dues and Subscriptions					
8000 General Fund	5,499	320	5,819	-	5,819
4400 Lottery Funds Ltd	737	32	769	-	769
3400 Other Funds Ltd	44,055	2,591	46,646	2,310	48,956
6400 Federal Funds Ltd	2,164	91	2,255	-	2,255
All Funds	52,455	3,034	55,489	2,310	57,799
4425 Facilities Rental and Taxes					
8000 General Fund	4,547,805	695,624	5,243,429	-	5,243,429
4400 Lottery Funds Ltd	155,188	11,495	166,683	-	166,683
3400 Other Funds Ltd	9,949,495	592,809	10,542,304	42,545	10,584,849
6400 Federal Funds Ltd	1,417,996	60,970	1,478,966	-	1,478,966
All Funds	16,070,484	1,360,898	17,431,382	42,545	17,473,927
4450 Fuels and Utilities					
8000 General Fund	35,558	3,707	39,265	6,680	45,945
4400 Lottery Funds Ltd	6,760	291	7,051	-	7,051
3400 Other Funds Ltd	516,428	27,049	543,477	51,628	595,105
6400 Federal Funds Ltd	21,440	921	22,361	-	22,361
All Funds	580,186	31,968	612,154	58,308	670,462
4475 Facilities Maintenance					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	6,876	439	7,315	-	7,315
4400 Lottery Funds Ltd	1,025	44	1,069	-	1,069
3400 Other Funds Ltd	151,577	7,037	158,614	15,400	174,014
6400 Federal Funds Ltd	2,803	123	2,926	-	2,926
All Funds	162,281	7,643	169,924	15,400	185,324
4525 Medical Services and Supplies					
8000 General Fund	318	49	367	-	367
3400 Other Funds Ltd	2,489	332	2,821	-	2,821
6400 Federal Funds Ltd	25	1	26	-	26
All Funds	2,832	382	3,214	-	3,214
4575 Agency Program Related S and S					
8000 General Fund	1,599,183	(713,882)	885,301	211,308	1,096,609
4400 Lottery Funds Ltd	5,844	252	6,096	-	6,096
3400 Other Funds Ltd	553,260	25,223	578,483	-	578,483
6400 Federal Funds Ltd	258,411	11,111	269,522	(185,603)	83,919
All Funds	2,416,698	(677,296)	1,739,402	25,705	1,765,107
4600 Intra-agency Charges					
8000 General Fund	6,154,526	1,344,484	7,499,010	500,398	7,999,408
4400 Lottery Funds Ltd	756,701	129,548	886,249	-	886,249
All Funds	6,911,227	1,474,032	8,385,259	500,398	8,885,657
4650 Other Services and Supplies					
8000 General Fund	3,370,602	(1,357,956)	2,012,646	261,097	2,273,743
4400 Lottery Funds Ltd	195,122	8,380	203,502	-	203,502

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3200 Other Funds Non-Ltd	200,000	-	200,000	450,000	650,000
3400 Other Funds Ltd	6,285,761	(686,884)	5,598,877	878,739	6,477,616
6400 Federal Funds Ltd	1,422,741	61,177	1,483,918	(12,869)	1,471,049
All Funds	11,474,226	(1,975,283)	9,498,943	1,576,967	11,075,910
4700 Expendable Prop 250 - 5000					
8000 General Fund	256,838	9,600	266,438	22,088	288,526
4400 Lottery Funds Ltd	36,143	1,554	37,697	-	37,697
3400 Other Funds Ltd	555,157	35,809	590,966	12,127	603,093
6400 Federal Funds Ltd	65,812	2,833	68,645	-	68,645
All Funds	913,950	49,796	963,746	34,215	997,961
4715 IT Expendable Property					
8000 General Fund	170,924	2,442	173,366	815,410	988,776
4400 Lottery Funds Ltd	17,580	755	18,335	-	18,335
3400 Other Funds Ltd	706,197	36,554	742,751	134,478	877,229
6400 Federal Funds Ltd	30,425	1,310	31,735	-	31,735
All Funds	925,126	41,061	966,187	949,888	1,916,075
TOTAL SERVICES & SUPPLIES					
8000 General Fund	19,851,653	(1,387,880)	18,463,773	3,634,232	22,098,005
4400 Lottery Funds Ltd	1,456,450	179,947	1,636,397	-	1,636,397
3200 Other Funds Non-Ltd	200,000	-	200,000	450,000	650,000
3400 Other Funds Ltd	63,825,291	(1,669,868)	62,155,423	11,045,118	73,200,541
6400 Federal Funds Ltd	5,457,775	280,644	5,738,419	(217,453)	5,520,966
TOTAL SERVICES & SUPPLIES	**$90,791,169**	**($2,597,157)**	**$88,194,012**	**$14,911,897**	**$103,105,909**

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
CAPITAL OUTLAY					
5200 Technical Equipment					
8000 General Fund	457,776	19,684	477,460	350,000	827,460
3400 Other Funds Ltd	760,459	32,701	793,160	-	793,160
6400 Federal Funds Ltd	179,946	7,737	187,683	-	187,683
All Funds	1,398,181	60,122	1,458,303	350,000	1,808,303
5550 Data Processing Software					
3400 Other Funds Ltd	559,784	24,071	583,855	1,449,000	2,032,855
5600 Data Processing Hardware					
8000 General Fund	24,952	1,073	26,025	-	26,025
3400 Other Funds Ltd	416,729	17,918	434,647	-	434,647
All Funds	441,681	18,991	460,672	-	460,672
TOTAL CAPITAL OUTLAY					
8000 General Fund	482,728	20,757	503,485	350,000	853,485
3400 Other Funds Ltd	1,736,972	74,690	1,811,662	1,449,000	3,260,662
6400 Federal Funds Ltd	179,946	7,737	187,683	-	187,683
TOTAL CAPITAL OUTLAY	**$2,399,646**	**$103,184**	**$2,502,830**	**$1,799,000**	**$4,301,830**
SPECIAL PAYMENTS					
6025 Dist to Other Gov Unit					
8000 General Fund	937,972	(649,032)	288,940	250,000	538,940
3400 Other Funds Ltd	18,966,737	835,759	19,802,496	-	19,802,496
6400 Federal Funds Ltd	2,935,316	126,219	3,061,535	(138,972)	2,922,563
All Funds	22,840,025	312,946	23,152,971	111,028	23,263,999

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6030 Dist to Non-Gov Units					
3400 Other Funds Ltd	16,091,915	691,952	16,783,867	-	16,783,867
6400 Federal Funds Ltd	2,247,727	96,652	2,344,379	(490,108)	1,854,271
All Funds	18,339,642	788,604	19,128,246	(490,108)	18,638,138
6080 Loans Made - Other					
3200 Other Funds Non-Ltd	200,000,000	-	200,000,000	30,000,000	230,000,000
6257 Spc Pmt to Police, Dept of State					
3400 Other Funds Ltd	26,961	1,159	28,120	-	28,120
6400 Federal Funds Ltd	286,056	12,301	298,357	-	298,357
All Funds	313,017	13,460	326,477	-	326,477
6443 Spc Pmt to Oregon Health Authority					
3400 Other Funds Ltd	469,515	453,156	922,671	-	922,671
6400 Federal Funds Ltd	70,000	3,010	73,010	-	73,010
All Funds	539,515	456,166	995,681	-	995,681
6730 Spc Pmt to Transportation, Dept					
3400 Other Funds Ltd	204,195	8,780	212,975	-	212,975
TOTAL SPECIAL PAYMENTS					
8000 General Fund	937,972	(649,032)	288,940	250,000	538,940
3200 Other Funds Non-Ltd	200,000,000	-	200,000,000	30,000,000	230,000,000
3400 Other Funds Ltd	35,759,323	1,990,806	37,750,129	-	37,750,129
6400 Federal Funds Ltd	5,539,099	238,182	5,777,281	(629,080)	5,148,201
TOTAL SPECIAL PAYMENTS	**$242,236,394**	**$1,579,956**	**$243,816,350**	**$29,620,920**	**$273,437,270**
DEBT SERVICE					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
7100 Principal - Bonds					
8030 General Fund Debt Svc	4,475,000	-	4,475,000	165,000	4,640,000
3230 Other Funds Debt Svc Non-Ltd	3,330,000	-	3,330,000	10,000,000	13,330,000
All Funds	7,805,000	-	7,805,000	10,165,000	17,970,000
7150 Interest - Bonds					
8030 General Fund Debt Svc	1,389,250	-	1,389,250	231,750	1,621,000
3230 Other Funds Debt Svc Non-Ltd	982,050	-	982,050	20,000	1,002,050
All Funds	2,371,300	-	2,371,300	251,750	2,623,050
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	5,864,250	-	5,864,250	396,750	6,261,000
3230 Other Funds Debt Svc Non-Ltd	4,312,050	-	4,312,050	10,020,000	14,332,050
TOTAL DEBT SERVICE	**$10,176,300**	**-**	**$10,176,300**	**$10,416,750**	**$20,593,050**
TOTAL EXPENDITURES					
8000 General Fund	57,392,378	(1,439,412)	55,952,966	6,617,078	62,570,044
8030 General Fund Debt Svc	5,864,250	-	5,864,250	396,750	6,261,000
4400 Lottery Funds Ltd	5,816,506	228,665	6,045,171	-	6,045,171
3200 Other Funds Non-Ltd	200,200,000	-	200,200,000	30,450,000	230,650,000
3230 Other Funds Debt Svc Non-Ltd	4,312,050	-	4,312,050	10,020,000	14,332,050
3400 Other Funds Ltd	233,952,934	2,746,573	236,699,507	16,094,961	252,794,468
6400 Federal Funds Ltd	31,077,740	(64,454)	31,013,286	(1,288,067)	29,725,219
TOTAL EXPENDITURES	**$538,615,858**	**$1,471,372**	**$540,087,230**	**$62,290,722**	**$602,377,952**
ENDING BALANCE					
4400 Lottery Funds Ltd	(1,315,111)	(228,665)	(1,543,776)	1,543,776	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3200 Other Funds Non-Ltd	208,499,784	-	208,499,784	4,381,000	212,880,784
3230 Other Funds Debt Svc Non-Ltd	2,131,062	-	2,131,062	-	2,131,062
3400 Other Funds Ltd	81,737,262	(3,194,175)	78,543,087	(4,781,932)	73,761,155
6400 Federal Funds Ltd	(1,138,251)	187,935	(950,316)	1,380,790	430,474
TOTAL ENDING BALANCE	**$289,914,746**	**($3,234,905)**	**$286,679,841**	**$2,523,634**	**$289,203,475**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	774	-	774	37	811
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	768.30	-	768.30	31.89	800.19

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	17,455,427	-	17,455,427	-	17,455,427
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	23,448,381	(2,701,455)	20,746,926	2,816,854	23,563,780
LICENSES AND FEES					
0205 Business Lic and Fees					
3400 Other Funds Ltd	29,288,853	-	29,288,853	600,000	29,888,853
0210 Non-business Lic. and Fees					
3400 Other Funds Ltd	27,264,000	-	27,264,000	-	27,264,000
0225 Municipal Court Fines					
3400 Other Funds Ltd	1,000,000	-	1,000,000	-	1,000,000
TOTAL LICENSES AND FEES					
3400 Other Funds Ltd	57,552,853	-	57,552,853	600,000	58,152,853
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	33,293,249	-	33,293,249	-	33,293,249
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	12,107,713	-	12,107,713	-	12,107,713
TRANSFERS IN					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	24,000,000	-	24,000,000	-	24,000,000
1603 Tsfr From Agriculture, Dept of					
3400 Other Funds Ltd	111,502	-	111,502	-	111,502
1730 Tsfr From Transportation, Dept					
3400 Other Funds Ltd	2,029,396	-	2,029,396	-	2,029,396
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	26,140,898	-	26,140,898	-	26,140,898
TOTAL REVENUES					
8000 General Fund	23,448,381	(2,701,455)	20,746,926	2,816,854	23,563,780
3400 Other Funds Ltd	116,987,000	-	116,987,000	600,000	117,587,000
6400 Federal Funds Ltd	12,107,713	-	12,107,713	-	12,107,713
TOTAL REVENUES	**$152,543,094**	**($2,701,455)**	**$149,841,639**	**$3,416,854**	**$153,258,493**
TRANSFERS OUT					
2020 Transfer Out - Indirect Cost					
3400 Other Funds Ltd	(8,875,270)	(115,733)	(8,991,003)	(217,640)	(9,208,643)
6400 Federal Funds Ltd	(1,246,612)	(12,954)	(1,259,566)	-	(1,259,566)
All Funds	(10,121,882)	(128,687)	(10,250,569)	(217,640)	(10,468,209)
AVAILABLE REVENUES					
8000 General Fund	23,448,381	(2,701,455)	20,746,926	2,816,854	23,563,780
3400 Other Funds Ltd	125,567,157	(115,733)	125,451,424	382,360	125,833,784
6400 Federal Funds Ltd	10,861,101	(12,954)	10,848,147	-	10,848,147
TOTAL AVAILABLE REVENUES	**$159,876,639**	**($2,830,142)**	**$157,046,497**	**$3,199,214**	**$160,245,711**

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	7,890,128	20,377	7,910,505	446,448	8,356,953
3400 Other Funds Ltd	26,934,294	(16,198)	26,918,096	581,952	27,500,048
6400 Federal Funds Ltd	3,847,206	11,391	3,858,597	-	3,858,597
All Funds	38,671,628	15,570	38,687,198	1,028,400	39,715,598
3160 Temporary Appointments					
3400 Other Funds Ltd	200,298	8,613	208,911	-	208,911
6400 Federal Funds Ltd	88,659	3,812	92,471	-	92,471
All Funds	288,957	12,425	301,382	-	301,382
3170 Overtime Payments					
3400 Other Funds Ltd	51,154	2,199	53,353	-	53,353
6400 Federal Funds Ltd	27,863	1,198	29,061	-	29,061
All Funds	79,017	3,397	82,414	-	82,414
3180 Shift Differential					
3400 Other Funds Ltd	17,360	747	18,107	-	18,107
TOTAL SALARIES & WAGES					
8000 General Fund	7,890,128	20,377	7,910,505	446,448	8,356,953
3400 Other Funds Ltd	27,203,106	(4,639)	27,198,467	581,952	27,780,419
6400 Federal Funds Ltd	3,963,728	16,401	3,980,129	-	3,980,129
TOTAL SALARIES & WAGES	**$39,056,962**	**$32,139**	**$39,089,101**	**$1,028,400**	**$40,117,501**

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	2,921	2	2,923	232	3,155
3400 Other Funds Ltd	10,963	(10)	10,953	464	11,417
6400 Federal Funds Ltd	1,288	(22)	1,266	-	1,266
All Funds	15,172	(30)	15,142	696	15,838
3220 Public Employees' Retire Cont					
8000 General Fund	1,351,581	3,491	1,355,072	76,476	1,431,548
3400 Other Funds Ltd	4,625,564	(2,271)	4,623,293	99,688	4,722,981
6400 Federal Funds Ltd	663,798	2,156	665,954	-	665,954
All Funds	6,640,943	3,376	6,644,319	176,164	6,820,483
3221 Pension Obligation Bond					
8000 General Fund	323,235	133,793	457,028	-	457,028
3400 Other Funds Ltd	1,264,326	299,785	1,564,111	-	1,564,111
6400 Federal Funds Ltd	205,755	18,704	224,459	-	224,459
All Funds	1,793,316	452,282	2,245,598	-	2,245,598
3230 Social Security Taxes					
8000 General Fund	603,150	1,560	604,710	34,154	638,864
3400 Other Funds Ltd	2,081,062	(355)	2,080,707	44,520	2,125,227
6400 Federal Funds Ltd	300,954	1,256	302,210	-	302,210
All Funds	2,985,166	2,461	2,987,627	78,674	3,066,301
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	2,317	1	2,318	184	2,502

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	8,698	(7)	8,691	368	9,059
6400 Federal Funds Ltd	1,021	(17)	1,004	-	1,004
All Funds	12,036	(23)	12,013	552	12,565
3260 Mass Transit Tax					
8000 General Fund	37,907	9,434	47,341	2,680	50,021
3400 Other Funds Ltd	145,122	18,166	163,288	3,488	166,776
All Funds	183,029	27,600	210,629	6,168	216,797
3270 Flexible Benefits					
8000 General Fund	1,926,800	1,911	1,928,711	152,928	2,081,639
3400 Other Funds Ltd	7,229,415	(6,499)	7,222,916	305,856	7,528,772
6400 Federal Funds Ltd	849,418	(14,528)	834,890	-	834,890
All Funds	10,005,633	(19,116)	9,986,517	458,784	10,445,301
3280 Other OPE					
8000 General Fund	-	125	125	-	125
3400 Other Funds Ltd	-	(2,017)	(2,017)	-	(2,017)
6400 Federal Funds Ltd	-	67	67	-	67
All Funds	-	(1,825)	(1,825)	-	(1,825)
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	4,247,911	150,317	4,398,228	266,654	4,664,882
3400 Other Funds Ltd	15,365,150	306,792	15,671,942	454,384	16,126,326
6400 Federal Funds Ltd	2,022,234	7,616	2,029,850	-	2,029,850
TOTAL OTHER PAYROLL EXPENSES	**$21,635,295**	**$464,725**	**$22,100,020**	**$721,038**	**$22,821,058**
P.S. BUDGET ADJUSTMENTS					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3455 Vacancy Savings					
8000 General Fund	(75,845)	53,802	(22,043)	-	(22,043)
3400 Other Funds Ltd	(305,527)	220,265	(85,262)	-	(85,262)
6400 Federal Funds Ltd	(49,740)	37,674	(12,066)	-	(12,066)
All Funds	(431,112)	311,741	(119,371)	-	(119,371)
TOTAL PERSONAL SERVICES					
8000 General Fund	12,062,194	224,496	12,286,690	713,102	12,999,792
3400 Other Funds Ltd	42,262,729	522,418	42,785,147	1,036,336	43,821,483
6400 Federal Funds Ltd	5,936,222	61,691	5,997,913	-	5,997,913
TOTAL PERSONAL SERVICES	**$60,261,145**	**$808,605**	**$61,069,750**	**$1,749,438**	**$62,819,188**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	63,553	10,033	73,586	7,700	81,286
3400 Other Funds Ltd	157,969	16,237	174,206	6,160	180,366
6400 Federal Funds Ltd	27,044	1,163	28,207	-	28,207
All Funds	248,566	27,433	275,999	13,860	289,859
4125 Out of State Travel					
8000 General Fund	4,887	1,400	6,287	1,540	7,827
3400 Other Funds Ltd	17,313	2,288	19,601	-	19,601
6400 Federal Funds Ltd	985	43	1,028	-	1,028
All Funds	23,185	3,731	26,916	1,540	28,456
4150 Employee Training					
8000 General Fund	48,761	12,180	60,941	10,780	71,721

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	221,730	22,574	244,304	-	244,304
6400 Federal Funds Ltd	29,765	1,280	31,045	-	31,045
All Funds	300,256	36,034	336,290	10,780	347,070
4175 Office Expenses					
8000 General Fund	55,461	12,441	67,902	7,700	75,602
3400 Other Funds Ltd	306,572	26,191	332,763	15,400	348,163
6400 Federal Funds Ltd	17,141	737	17,878	-	17,878
All Funds	379,174	39,369	418,543	23,100	441,643
4200 Telecommunications					
8000 General Fund	75,722	17,935	93,657	13,860	107,517
3400 Other Funds Ltd	466,483	39,041	505,524	36,960	542,484
6400 Federal Funds Ltd	22,560	970	23,530	-	23,530
All Funds	564,765	57,946	622,711	50,820	673,531
4250 Data Processing					
8000 General Fund	9,910	2,585	12,495	1,540	14,035
3400 Other Funds Ltd	65,056	5,592	70,648	21,560	92,208
6400 Federal Funds Ltd	1,957	84	2,041	-	2,041
All Funds	76,923	8,261	85,184	23,100	108,284
4275 Publicity and Publications					
8000 General Fund	18,490	8,247	26,737	1,540	28,277
3400 Other Funds Ltd	98,461	13,872	112,333	21,560	133,893
6400 Federal Funds Ltd	967	42	1,009	-	1,009
All Funds	117,918	22,161	140,079	23,100	163,179

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
4300 Professional Services					
8000 General Fund	1,171,501	(937,375)	234,126	400,000	634,126
3400 Other Funds Ltd	1,241,059	70,740	1,311,799	-	1,311,799
6400 Federal Funds Ltd	82,544	4,705	87,249	-	87,249
All Funds	2,495,104	(861,930)	1,633,174	400,000	2,033,174
4315 IT Professional Services					
3400 Other Funds Ltd	196,091	11,177	207,268	-	207,268
4325 Attorney General					
8000 General Fund	816,328	(438,538)	377,790	400,000	777,790
3400 Other Funds Ltd	557,863	108,393	666,256	-	666,256
6400 Federal Funds Ltd	50,530	9,818	60,348	(18,981)	41,367
All Funds	1,424,721	(320,327)	1,104,394	381,019	1,485,413
4350 Dispute Resolution Services					
8000 General Fund	-	-	-	1,540	1,540
4375 Employee Recruitment and Develop					
8000 General Fund	1,421	233	1,654	1,540	3,194
3400 Other Funds Ltd	1,847	304	2,151	-	2,151
6400 Federal Funds Ltd	741	33	774	-	774
All Funds	4,009	570	4,579	1,540	6,119
4400 Dues and Subscriptions					
8000 General Fund	2,441	702	3,143	-	3,143
3400 Other Funds Ltd	11,675	1,269	12,944	-	12,944
6400 Federal Funds Ltd	1,144	49	1,193	-	1,193

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	15,260	2,020	17,280	-	17,280
4425 Facilities Rental and Taxes					
8000 General Fund	1,764,153	347,386	2,111,539	-	2,111,539
3400 Other Funds Ltd	4,721,577	363,874	5,085,451	-	5,085,451
6400 Federal Funds Ltd	430,436	18,508	448,944	-	448,944
All Funds	6,916,166	729,768	7,645,934	-	7,645,934
4450 Fuels and Utilities					
8000 General Fund	17,569	4,676	22,245	3,080	25,325
3400 Other Funds Ltd	444,993	24,207	469,200	49,280	518,480
6400 Federal Funds Ltd	5,815	250	6,065	-	6,065
All Funds	468,377	29,133	497,510	52,360	549,870
4475 Facilities Maintenance					
8000 General Fund	2,770	567	3,337	-	3,337
3400 Other Funds Ltd	117,079	5,611	122,690	15,400	138,090
6400 Federal Funds Ltd	1,062	46	1,108	-	1,108
All Funds	120,911	6,224	127,135	15,400	142,535
4525 Medical Services and Supplies					
8000 General Fund	318	49	367	-	367
3400 Other Funds Ltd	2,489	332	2,821	-	2,821
6400 Federal Funds Ltd	25	1	26	-	26
All Funds	2,832	382	3,214	-	3,214
4575 Agency Program Related S and S					
8000 General Fund	1,488,347	(718,010)	770,337	7,700	778,037

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	211,444	10,605	222,049	-	222,049
6400 Federal Funds Ltd	73,778	3,172	76,950	-	76,950
All Funds	1,773,569	(704,233)	1,069,336	7,700	1,077,036
4600 Intra-agency Charges					
8000 General Fund	2,022,640	575,382	2,598,022	149,752	2,747,774
4650 Other Services and Supplies					
8000 General Fund	2,381,731	(1,201,526)	1,180,205	61,600	1,241,805
3400 Other Funds Ltd	1,582,027	132,002	1,714,029	710,880	2,424,909
6400 Federal Funds Ltd	432,975	18,618	451,593	(12,869)	438,724
All Funds	4,396,733	(1,050,906)	3,345,827	759,611	4,105,438
4700 Expendable Prop 250 - 5000					
8000 General Fund	153,836	8,588	162,424	18,480	180,904
3400 Other Funds Ltd	305,004	25,515	330,519	9,240	339,759
6400 Federal Funds Ltd	40,592	1,746	42,338	-	42,338
All Funds	499,432	35,849	535,281	27,720	563,001
4715 IT Expendable Property					
8000 General Fund	54,322	3,482	57,804	765,400	823,204
3400 Other Funds Ltd	163,038	14,203	177,241	21,560	198,801
6400 Federal Funds Ltd	7,682	330	8,012	-	8,012
All Funds	225,042	18,015	243,057	786,960	1,030,017
TOTAL SERVICES & SUPPLIES					
8000 General Fund	10,154,161	(2,289,563)	7,864,598	1,853,752	9,718,350
3400 Other Funds Ltd	10,889,770	894,027	11,783,797	908,000	12,691,797

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	1,227,743	61,595	1,289,338	(31,850)	1,257,488
TOTAL SERVICES & SUPPLIES	**$22,271,674**	**($1,333,941)**	**$20,937,733**	**$2,729,902**	**$23,667,635**
CAPITAL OUTLAY					
5200 Technical Equipment					
8000 General Fund	269,102	11,571	280,673	-	280,673
3400 Other Funds Ltd	634,670	27,291	661,961	-	661,961
6400 Federal Funds Ltd	179,946	7,737	187,683	-	187,683
All Funds	1,083,718	46,599	1,130,317	-	1,130,317
5600 Data Processing Hardware					
8000 General Fund	24,952	1,073	26,025	-	26,025
3400 Other Funds Ltd	146,072	6,281	152,353	-	152,353
All Funds	171,024	7,354	178,378	-	178,378
TOTAL CAPITAL OUTLAY					
8000 General Fund	294,054	12,644	306,698	-	306,698
3400 Other Funds Ltd	780,742	33,572	814,314	-	814,314
6400 Federal Funds Ltd	179,946	7,737	187,683	-	187,683
TOTAL CAPITAL OUTLAY	**$1,254,742**	**$53,953**	**$1,308,695**	**-**	**$1,308,695**
SPECIAL PAYMENTS					
6025 Dist to Other Gov Unit					
8000 General Fund	937,972	(649,032)	288,940	250,000	538,940
3400 Other Funds Ltd	17,834,248	787,062	18,621,310	-	18,621,310
6400 Federal Funds Ltd	2,044,298	87,905	2,132,203	-	2,132,203
All Funds	20,816,518	225,935	21,042,453	250,000	21,292,453

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6030 Dist to Non-Gov Units					
3400 Other Funds Ltd	16,047,887	690,059	16,737,946	-	16,737,946
6400 Federal Funds Ltd	1,090,603	46,896	1,137,499	-	1,137,499
All Funds	17,138,490	736,955	17,875,445	-	17,875,445
6257 Spc Pmt to Police, Dept of State					
3400 Other Funds Ltd	19,127	822	19,949	-	19,949
6400 Federal Funds Ltd	112,187	4,824	117,011	-	117,011
All Funds	131,314	5,646	136,960	-	136,960
6443 Spc Pmt to Oregon Health Authority					
3400 Other Funds Ltd	469,515	453,156	922,671	-	922,671
6730 Spc Pmt to Transportation, Dept					
3400 Other Funds Ltd	204,195	8,780	212,975	-	212,975
TOTAL SPECIAL PAYMENTS					
8000 General Fund	937,972	(649,032)	288,940	250,000	538,940
3400 Other Funds Ltd	34,574,972	1,939,879	36,514,851	-	36,514,851
6400 Federal Funds Ltd	3,247,088	139,625	3,386,713	-	3,386,713
TOTAL SPECIAL PAYMENTS	**$38,760,032**	**$1,430,472**	**$40,190,504**	**$250,000**	**$40,440,504**
TOTAL EXPENDITURES					
8000 General Fund	23,448,381	(2,701,455)	20,746,926	2,816,854	23,563,780
3400 Other Funds Ltd	88,508,213	3,389,896	91,898,109	1,944,336	93,842,445
6400 Federal Funds Ltd	10,590,999	270,648	10,861,647	(31,850)	10,829,797
TOTAL EXPENDITURES	**$122,547,593**	**$959,089**	**$123,506,682**	**$4,729,340**	**$128,236,022**
ENDING BALANCE					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	37,058,944	(3,505,629)	33,553,315	(1,561,976)	31,991,339
6400 Federal Funds Ltd	270,102	(283,602)	(13,500)	31,850	18,350
TOTAL ENDING BALANCE	**$37,329,046**	**($3,789,231)**	**$33,539,815**	**($1,530,126)**	**$32,009,689**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	267	-	267	12	279
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	261.28	(0.55)	260.73	12.00	272.73

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	6,862,670	-	6,862,670	-	6,862,670
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	32,005,070	1,568,857	33,573,927	2,600,135	36,174,062
LICENSES AND FEES					
0205 Business Lic and Fees					
3400 Other Funds Ltd	19,871,265	-	19,871,265	963,817	20,835,082
0210 Non-business Lic. and Fees					
3400 Other Funds Ltd	4,970,230	-	4,970,230	-	4,970,230
TOTAL LICENSES AND FEES					
3400 Other Funds Ltd	24,841,495	-	24,841,495	963,817	25,805,312
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	4,774,374	-	4,774,374	-	4,774,374
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	845,000	-	845,000	-	845,000
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	12,972,327	-	12,972,327	-	12,972,327

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	-	-	-	1,449,000	1,449,000
1040 Transfer In Lottery Proceeds					
4400 Lottery Funds Ltd	-	-	-	1,543,776	1,543,776
1443 Tsfr From Oregon Health Authority					
3400 Other Funds Ltd	1,803,833	-	1,803,833	-	1,803,833
1603 Tsfr From Agriculture, Dept of					
3400 Other Funds Ltd	1,441,071	-	1,441,071	-	1,441,071
1632 Tsfr From Geology/Mineral Ind					
3400 Other Funds Ltd	7,500	-	7,500	-	7,500
1690 Tsfr From Water Resources Dept					
3400 Other Funds Ltd	924,173	-	924,173	-	924,173
1691 Tsfr From Watershed Enhance Bd					
4400 Lottery Funds Ltd	4,501,395	-	4,501,395	-	4,501,395
TOTAL TRANSFERS IN					
4400 Lottery Funds Ltd	4,501,395	-	4,501,395	1,543,776	6,045,171
3400 Other Funds Ltd	4,176,577	-	4,176,577	1,449,000	5,625,577
TOTAL TRANSFERS IN	**$8,677,972**	**-**	**$8,677,972**	**$2,992,776**	**$11,670,748**
TOTAL REVENUES					
8000 General Fund	32,005,070	1,568,857	33,573,927	2,600,135	36,174,062
4400 Lottery Funds Ltd	4,501,395	-	4,501,395	1,543,776	6,045,171
3400 Other Funds Ltd	34,637,446	-	34,637,446	2,412,817	37,050,263

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	12,972,327	-	12,972,327	-	12,972,327
TOTAL REVENUES	**$84,116,238**	**$1,568,857**	**$85,685,095**	**$6,556,728**	**$92,241,823**
TRANSFERS OUT					
2020 Transfer Out - Indirect Cost					
3400 Other Funds Ltd	(5,239,234)	(74,004)	(5,313,238)	(118,104)	(5,431,342)
6400 Federal Funds Ltd	(1,673,014)	(3,986)	(1,677,000)	92,723	(1,584,277)
All Funds	(6,912,248)	(77,990)	(6,990,238)	(25,381)	(7,015,619)
2632 Tsfr To Geology/Mineral Ind					
3400 Other Funds Ltd	(259,000)	-	(259,000)	-	(259,000)
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(5,498,234)	(74,004)	(5,572,238)	(118,104)	(5,690,342)
6400 Federal Funds Ltd	(1,673,014)	(3,986)	(1,677,000)	92,723	(1,584,277)
TOTAL TRANSFERS OUT	**($7,171,248)**	**($77,990)**	**($7,249,238)**	**($25,381)**	**($7,274,619)**
AVAILABLE REVENUES					
8000 General Fund	32,005,070	1,568,857	33,573,927	2,600,135	36,174,062
4400 Lottery Funds Ltd	4,501,395	-	4,501,395	1,543,776	6,045,171
3400 Other Funds Ltd	36,001,882	(74,004)	35,927,878	2,294,713	38,222,591
6400 Federal Funds Ltd	11,299,313	(3,986)	11,295,327	92,723	11,388,050
TOTAL AVAILABLE REVENUES	**$83,807,660**	**$1,490,867**	**$85,298,527**	**$6,531,347**	**$91,829,874**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	15,228,635	(13,310)	15,215,325	733,398	15,948,723
4400 Lottery Funds Ltd	2,853,449	15,022	2,868,471	-	2,868,471
3400 Other Funds Ltd	16,133,401	35,452	16,168,853	353,768	16,522,621
6400 Federal Funds Ltd	5,250,593	(44,122)	5,206,471	(272,880)	4,933,591
All Funds	39,466,078	(6,958)	39,459,120	814,286	40,273,406
3160 Temporary Appointments					
8000 General Fund	13,066	562	13,628	-	13,628
3400 Other Funds Ltd	335,323	14,418	349,741	-	349,741
6400 Federal Funds Ltd	21,699	933	22,632	(22,632)	-
All Funds	370,088	15,913	386,001	(22,632)	363,369
3170 Overtime Payments					
8000 General Fund	8,152	350	8,502	-	8,502
3400 Other Funds Ltd	23,726	1,020	24,746	-	24,746
All Funds	31,878	1,370	33,248	-	33,248
TOTAL SALARIES & WAGES					
8000 General Fund	15,249,853	(12,398)	15,237,455	733,398	15,970,853
4400 Lottery Funds Ltd	2,853,449	15,022	2,868,471	-	2,868,471
3400 Other Funds Ltd	16,492,450	50,890	16,543,340	353,768	16,897,108
6400 Federal Funds Ltd	5,272,292	(43,189)	5,229,103	(295,512)	4,933,591
TOTAL SALARIES & WAGES	**$39,868,044**	**$10,325**	**$39,878,369**	**$791,654**	**$40,670,023**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	5,187	41	5,228	369	5,597

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
4400 Lottery Funds Ltd	1,024	(30)	994	-	994
3400 Other Funds Ltd	5,627	17	5,644	178	5,822
6400 Federal Funds Ltd	1,776	(1)	1,775	(116)	1,659
All Funds	13,614	27	13,641	431	14,072
3220 Public Employees' Retire Cont					
8000 General Fund	2,610,057	(2,221)	2,607,836	125,633	2,733,469
4400 Lottery Funds Ltd	488,794	2,575	491,369	-	491,369
3400 Other Funds Ltd	2,767,717	6,248	2,773,965	60,601	2,834,566
6400 Federal Funds Ltd	899,426	(7,559)	891,867	(46,744)	845,123
All Funds	6,765,994	(957)	6,765,037	139,490	6,904,527
3221 Pension Obligation Bond					
8000 General Fund	672,241	210,335	882,576	-	882,576
4400 Lottery Funds Ltd	140,799	24,484	165,283	-	165,283
3400 Other Funds Ltd	797,393	138,492	935,885	-	935,885
6400 Federal Funds Ltd	285,411	18,724	304,135	-	304,135
All Funds	1,895,844	392,035	2,287,879	-	2,287,879
3230 Social Security Taxes					
8000 General Fund	1,162,290	(952)	1,161,338	56,105	1,217,443
4400 Lottery Funds Ltd	218,287	1,151	219,438	-	219,438
3400 Other Funds Ltd	1,261,673	3,891	1,265,564	27,063	1,292,627
6400 Federal Funds Ltd	403,333	(3,305)	400,028	(22,606)	377,422
All Funds	3,045,583	785	3,046,368	60,562	3,106,930
3240 Unemployment Assessments					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	913	40	953	-	953
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	4,112	31	4,143	292	4,435
4400 Lottery Funds Ltd	809	(23)	786	-	786
3400 Other Funds Ltd	4,468	12	4,480	141	4,621
6400 Federal Funds Ltd	1,408	(1)	1,407	(92)	1,315
All Funds	10,797	19	10,816	341	11,157
3260 Mass Transit Tax					
8000 General Fund	84,151	7,353	91,504	5,445	96,949
4400 Lottery Funds Ltd	15,005	2,116	17,121	-	17,121
3400 Other Funds Ltd	92,617	6,430	99,047	2,122	101,169
All Funds	191,773	15,899	207,672	7,567	215,239
3270 Flexible Benefits					
8000 General Fund	3,419,725	27,140	3,446,865	244,685	3,691,550
4400 Lottery Funds Ltd	673,603	(19,534)	654,069	-	654,069
3400 Other Funds Ltd	3,714,535	10,799	3,725,334	118,519	3,843,853
6400 Federal Funds Ltd	1,171,878	(881)	1,170,997	(76,464)	1,094,533
All Funds	8,979,741	17,524	8,997,265	286,740	9,284,005
3280 Other OPE					
8000 General Fund	-	(5,039)	(5,039)	-	(5,039)
4400 Lottery Funds Ltd	-	(235)	(235)	-	(235)
3400 Other Funds Ltd	-	(3,047)	(3,047)	-	(3,047)
6400 Federal Funds Ltd	-	(468)	(468)	-	(468)

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	-	(8,789)	(8,789)	-	(8,789)
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	7,957,763	236,688	8,194,451	432,529	8,626,980
4400 Lottery Funds Ltd	1,538,321	10,504	1,548,825	-	1,548,825
3400 Other Funds Ltd	8,644,943	162,882	8,807,825	208,624	9,016,449
6400 Federal Funds Ltd	2,763,232	6,509	2,769,741	(146,022)	2,623,719
TOTAL OTHER PAYROLL EXPENSES	**$20,904,259**	**$416,583**	**$21,320,842**	**$495,131**	**$21,815,973**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(155,060)	113,011	(42,049)	-	(42,049)
4400 Lottery Funds Ltd	(31,714)	23,192	(8,522)	-	(8,522)
3400 Other Funds Ltd	(188,749)	138,469	(50,280)	-	(50,280)
6400 Federal Funds Ltd	(68,792)	52,625	(16,167)	-	(16,167)
All Funds	(444,315)	327,297	(117,018)	-	(117,018)
TOTAL PERSONAL SERVICES					
8000 General Fund	23,052,556	337,301	23,389,857	1,165,927	24,555,784
4400 Lottery Funds Ltd	4,360,056	48,718	4,408,774	-	4,408,774
3400 Other Funds Ltd	24,948,644	352,241	25,300,885	562,392	25,863,277
6400 Federal Funds Ltd	7,966,732	15,945	7,982,677	(441,534)	7,541,143
TOTAL PERSONAL SERVICES	**$60,327,988**	**$754,205**	**$61,082,193**	**$1,286,785**	**$62,368,978**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	108,575	5,602	114,177	20,911	135,088

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
4400 Lottery Funds Ltd	21,397	920	22,317	-	22,317
3400 Other Funds Ltd	163,686	9,967	173,653	9,394	183,047
6400 Federal Funds Ltd	83,051	3,359	86,410	-	86,410
All Funds	376,709	19,848	396,557	30,305	426,862
4125 Out of State Travel					
8000 General Fund	9,957	536	10,493	4,530	15,023
4400 Lottery Funds Ltd	2,378	102	2,480	-	2,480
3400 Other Funds Ltd	25,497	1,443	26,940	2,003	28,943
6400 Federal Funds Ltd	2,476	107	2,583	-	2,583
All Funds	40,308	2,188	42,496	6,533	49,029
4150 Employee Training					
8000 General Fund	99,485	6,160	105,645	28,159	133,804
4400 Lottery Funds Ltd	25,550	1,099	26,649	-	26,649
3400 Other Funds Ltd	147,787	9,541	157,328	16,093	173,421
6400 Federal Funds Ltd	33,509	1,442	34,951	-	34,951
All Funds	306,331	18,242	324,573	44,252	368,825
4175 Office Expenses					
8000 General Fund	132,174	7,182	139,356	19,468	158,824
4400 Lottery Funds Ltd	27,638	1,188	28,826	-	28,826
3400 Other Funds Ltd	185,760	12,655	198,415	9,587	208,002
6400 Federal Funds Ltd	31,538	1,572	33,110	-	33,110
All Funds	377,110	22,597	399,707	29,055	428,762
4200 Telecommunications					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	154,775	8,441	163,216	26,438	189,654
4400 Lottery Funds Ltd	35,623	1,532	37,155	-	37,155
3400 Other Funds Ltd	287,085	17,888	304,973	12,397	317,370
6400 Federal Funds Ltd	67,947	2,922	70,869	-	70,869
All Funds	545,430	30,783	576,213	38,835	615,048
4250 Data Processing					
8000 General Fund	63,166	5,978	69,144	10,776	79,920
4400 Lottery Funds Ltd	5,801	249	6,050	-	6,050
3400 Other Funds Ltd	280,691	(221,019)	59,672	155,005	214,677
6400 Federal Funds Ltd	6,513	280	6,793	-	6,793
All Funds	356,171	(214,512)	141,659	165,781	307,440
4275 Publicity and Publications					
8000 General Fund	220	17	237	4,169	4,406
4400 Lottery Funds Ltd	34	1	35	-	35
3400 Other Funds Ltd	377	37	414	2,003	2,417
6400 Federal Funds Ltd	4	-	4	-	4
All Funds	635	55	690	6,172	6,862
4300 Professional Services					
8000 General Fund	21,947	1,251	23,198	300,000	323,198
4400 Lottery Funds Ltd	63,564	3,623	67,187	-	67,187
3400 Other Funds Ltd	6,957	397	7,354	-	7,354
6400 Federal Funds Ltd	234,132	13,346	247,478	-	247,478
All Funds	326,600	18,617	345,217	300,000	645,217

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
4315 IT Professional Services					
8000 General Fund	245,630	14,546	260,176	-	260,176
4400 Lottery Funds Ltd	2,719	155	2,874	-	2,874
3400 Other Funds Ltd	398,962	(266,169)	132,793	-	132,793
6400 Federal Funds Ltd	162,781	9,278	172,059	-	172,059
All Funds	810,092	(242,190)	567,902	-	567,902
4325 Attorney General					
8000 General Fund	382,201	74,262	456,463	95,000	551,463
4400 Lottery Funds Ltd	96,240	18,699	114,939	-	114,939
3400 Other Funds Ltd	563,678	109,523	673,201	-	673,201
6400 Federal Funds Ltd	50,043	9,723	59,766	-	59,766
All Funds	1,092,162	212,207	1,304,369	95,000	1,399,369
4350 Dispute Resolution Services					
8000 General Fund	817	60	877	-	877
4400 Lottery Funds Ltd	130	6	136	-	136
3400 Other Funds Ltd	522	108	630	10,780	11,410
6400 Federal Funds Ltd	3	-	3	-	3
All Funds	1,472	174	1,646	10,780	12,426
4375 Employee Recruitment and Develop					
8000 General Fund	1,045	55	1,100	-	1,100
4400 Lottery Funds Ltd	276	22	298	-	298
3400 Other Funds Ltd	1,307	87	1,394	-	1,394
6400 Federal Funds Ltd	535	23	558	-	558

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	3,163	187	3,350	-	3,350
4400 Dues and Subscriptions					
8000 General Fund	2,273	146	2,419	-	2,419
4400 Lottery Funds Ltd	737	32	769	-	769
3400 Other Funds Ltd	2,161	247	2,408	-	2,408
6400 Federal Funds Ltd	570	24	594	-	594
All Funds	5,741	449	6,190	-	6,190
4425 Facilities Rental and Taxes					
8000 General Fund	2,510,149	313,299	2,823,448	-	2,823,448
4400 Lottery Funds Ltd	155,188	11,495	166,683	-	166,683
3400 Other Funds Ltd	1,647,119	70,826	1,717,945	-	1,717,945
6400 Federal Funds Ltd	617,894	26,569	644,463	-	644,463
All Funds	4,930,350	422,189	5,352,539	-	5,352,539
4450 Fuels and Utilities					
8000 General Fund	14,187	780	14,967	2,445	17,412
4400 Lottery Funds Ltd	6,760	291	7,051	-	7,051
3400 Other Funds Ltd	21,483	1,447	22,930	1,001	23,931
6400 Federal Funds Ltd	7,477	320	7,797	-	7,797
All Funds	49,907	2,838	52,745	3,446	56,191
4475 Facilities Maintenance					
8000 General Fund	3,412	317	3,729	-	3,729
4400 Lottery Funds Ltd	1,025	44	1,069	-	1,069
3400 Other Funds Ltd	3,474	278	3,752	-	3,752

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	1,182	52	1,234	-	1,234
All Funds	9,093	691	9,784	-	9,784
4575 Agency Program Related S and S					
8000 General Fund	109,429	4,769	114,198	203,608	317,806
4400 Lottery Funds Ltd	5,844	252	6,096	-	6,096
3400 Other Funds Ltd	46,214	2,180	48,394	-	48,394
6400 Federal Funds Ltd	183,088	7,872	190,960	(185,603)	5,357
All Funds	344,575	15,073	359,648	18,005	377,653
4600 Intra-agency Charges					
8000 General Fund	3,944,225	736,974	4,681,199	244,843	4,926,042
4400 Lottery Funds Ltd	756,701	129,548	886,249	-	886,249
All Funds	4,700,926	866,522	5,567,448	244,843	5,812,291
4650 Other Services and Supplies					
8000 General Fund	758,349	31,580	789,929	87,568	877,497
4400 Lottery Funds Ltd	195,122	8,380	203,502	-	203,502
3400 Other Funds Ltd	1,276,278	(210,184)	1,066,094	35,110	1,101,204
6400 Federal Funds Ltd	711,836	30,608	742,444	-	742,444
All Funds	2,941,585	(139,616)	2,801,969	122,678	2,924,647
4700 Expendable Prop 250 - 5000					
8000 General Fund	96,854	4,625	101,479	3,608	105,087
4400 Lottery Funds Ltd	36,143	1,554	37,697	-	37,697
3400 Other Funds Ltd	102,223	5,456	107,679	192	107,871
6400 Federal Funds Ltd	13,278	572	13,850	-	13,850

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	248,498	12,207	260,705	3,800	264,505
4715 IT Expendable Property					
8000 General Fund	104,970	6,863	111,833	32,685	144,518
4400 Lottery Funds Ltd	17,580	755	18,335	-	18,335
3400 Other Funds Ltd	65,397	5,109	70,506	15,785	86,291
6400 Federal Funds Ltd	14,104	607	14,711	-	14,711
All Funds	202,051	13,334	215,385	48,470	263,855
TOTAL SERVICES & SUPPLIES					
8000 General Fund	8,763,840	1,223,443	9,987,283	1,084,208	11,071,491
4400 Lottery Funds Ltd	1,456,450	179,947	1,636,397	-	1,636,397
3400 Other Funds Ltd	5,226,658	(450,183)	4,776,475	269,350	5,045,825
6400 Federal Funds Ltd	2,221,961	108,676	2,330,637	(185,603)	2,145,034
TOTAL SERVICES & SUPPLIES	**$17,668,909**	**$1,061,883**	**$18,730,792**	**$1,167,955**	**$19,898,747**
CAPITAL OUTLAY					
5200 Technical Equipment					
8000 General Fund	188,674	8,113	196,787	350,000	546,787
5550 Data Processing Software					
3400 Other Funds Ltd	-	-	-	1,449,000	1,449,000
5600 Data Processing Hardware					
3400 Other Funds Ltd	141,796	6,097	147,893	-	147,893
TOTAL CAPITAL OUTLAY					
8000 General Fund	188,674	8,113	196,787	350,000	546,787
3400 Other Funds Ltd	141,796	6,097	147,893	1,449,000	1,596,893

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL CAPITAL OUTLAY	**$330,470**	**$14,210**	**$344,680**	**$1,799,000**	**$2,143,680**
SPECIAL PAYMENTS					
6025 Dist to Other Gov Unit					
6400 Federal Funds Ltd	891,018	38,314	929,332	(138,972)	790,360
6030 Dist to Non-Gov Units					
6400 Federal Funds Ltd	1,157,124	49,756	1,206,880	(490,108)	716,772
6257 Spc Pmt to Police, Dept of State					
6400 Federal Funds Ltd	116,648	5,016	121,664	-	121,664
6443 Spc Pmt to Oregon Health Authority					
6400 Federal Funds Ltd	70,000	3,010	73,010	-	73,010
TOTAL SPECIAL PAYMENTS					
6400 Federal Funds Ltd	2,234,790	96,096	2,330,886	(629,080)	1,701,806
TOTAL EXPENDITURES					
8000 General Fund	32,005,070	1,568,857	33,573,927	2,600,135	36,174,062
4400 Lottery Funds Ltd	5,816,506	228,665	6,045,171	-	6,045,171
3400 Other Funds Ltd	30,317,098	(91,845)	30,225,253	2,280,742	32,505,995
6400 Federal Funds Ltd	12,423,483	220,717	12,644,200	(1,256,217)	11,387,983
TOTAL EXPENDITURES	**$80,562,157**	**$1,926,394**	**$82,488,551**	**$3,624,660**	**$86,113,211**
ENDING BALANCE					
4400 Lottery Funds Ltd	(1,315,111)	(228,665)	(1,543,776)	1,543,776	-
3400 Other Funds Ltd	5,684,784	17,841	5,702,625	13,971	5,716,596
6400 Federal Funds Ltd	(1,124,170)	(224,703)	(1,348,873)	1,348,940	67
TOTAL ENDING BALANCE	**$3,245,503**	**($435,527)**	**$2,809,976**	**$2,906,687**	**$5,716,663**

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	239	(1)	238	11	249
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	234.26	0.23	234.49	7.39	241.88

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	43,728,717	-	43,728,717	-	43,728,717
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	1,385,407	76,156	1,461,563	1,200,089	2,661,652
LICENSES AND FEES					
0205 Business Lic and Fees					
3400 Other Funds Ltd	46,657,957	-	46,657,957	2,200,000	48,857,957
0210 Non-business Lic. and Fees					
3400 Other Funds Ltd	779,700	-	779,700	-	779,700
TOTAL LICENSES AND FEES					
3400 Other Funds Ltd	47,437,657	-	47,437,657	2,200,000	49,637,657
CHARGES FOR SERVICES					
0410 Charges for Services					
3400 Other Funds Ltd	21,410,155	-	21,410,155	-	21,410,155
FINES, RENTS AND ROYALTIES					
0505 Fines and Forfeitures					
3400 Other Funds Ltd	205,600	-	205,600	-	205,600
INTEREST EARNINGS					
0605 Interest Income					
3400 Other Funds Ltd	442,347	-	442,347	-	442,347

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	1,127,373	-	1,127,373	962,673	2,090,046
FEDERAL FUNDS REVENUE					
0995 Federal Funds					
6400 Federal Funds Ltd	9,048,670	-	9,048,670	-	9,048,670
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	5,182,500	-	5,182,500	4,000,000	9,182,500
1150 Tsfr From Revenue, Dept of					
3400 Other Funds Ltd	2,155,444	-	2,155,444	-	2,155,444
1257 Tsfr From Police, Dept of State					
3400 Other Funds Ltd	50,000	-	50,000	-	50,000
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	7,387,944	-	7,387,944	4,000,000	11,387,944
TOTAL REVENUES					
8000 General Fund	1,385,407	76,156	1,461,563	1,200,089	2,661,652
3400 Other Funds Ltd	78,011,076	-	78,011,076	7,162,673	85,173,749
6400 Federal Funds Ltd	9,048,670	-	9,048,670	-	9,048,670
TOTAL REVENUES	**$88,445,153**	**$76,156**	**$88,521,309**	**$8,362,762**	**$96,884,071**
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(988,143)	-	(988,143)	-	(988,143)

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
2020 Transfer Out - Indirect Cost					
3400 Other Funds Ltd	(9,197,340)	(257,805)	(9,455,145)	(126,717)	(9,581,862)
6400 Federal Funds Ltd	(1,269,595)	140,421	(1,129,174)	-	(1,129,174)
All Funds	(10,466,935)	(117,384)	(10,584,319)	(126,717)	(10,711,036)
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(10,185,483)	(257,805)	(10,443,288)	(126,717)	(10,570,005)
6400 Federal Funds Ltd	(1,269,595)	140,421	(1,129,174)	-	(1,129,174)
TOTAL TRANSFERS OUT	**($11,455,078)**	**($117,384)**	**($11,572,462)**	**($126,717)**	**($11,699,179)**
AVAILABLE REVENUES					
8000 General Fund	1,385,407	76,156	1,461,563	1,200,089	2,661,652
3400 Other Funds Ltd	111,554,310	(257,805)	111,296,505	7,035,956	118,332,461
6400 Federal Funds Ltd	7,779,075	140,421	7,919,496	-	7,919,496
TOTAL AVAILABLE REVENUES	**$120,718,792**	**($41,228)**	**$120,677,564**	**$8,236,045**	**$128,913,609**
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	604,192	-	604,192	310,104	914,296
3400 Other Funds Ltd	28,679,264	494,380	29,173,644	374,256	29,547,900
6400 Federal Funds Ltd	3,903,131	(502,993)	3,400,138	-	3,400,138
All Funds	33,186,587	(8,613)	33,177,974	684,360	33,862,334
3160 Temporary Appointments					
3400 Other Funds Ltd	188,632	8,110	196,742	-	196,742

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	54,002	2,322	56,324	-	56,324
All Funds	242,634	10,432	253,066	-	253,066
3170 Overtime Payments					
3400 Other Funds Ltd	5,042	216	5,258	-	5,258
6400 Federal Funds Ltd	23,749	1,021	24,770	-	24,770
All Funds	28,791	1,237	30,028	-	30,028
3180 Shift Differential					
3400 Other Funds Ltd	2,973	128	3,101	-	3,101
6400 Federal Funds Ltd	3,558	153	3,711	-	3,711
All Funds	6,531	281	6,812	-	6,812
3190 All Other Differential					
3400 Other Funds Ltd	151,590	6,518	158,108	-	158,108
TOTAL SALARIES & WAGES					
8000 General Fund	604,192	-	604,192	310,104	914,296
3400 Other Funds Ltd	29,027,501	509,352	29,536,853	374,256	29,911,109
6400 Federal Funds Ltd	3,984,440	(499,497)	3,484,943	-	3,484,943
TOTAL SALARIES & WAGES	**$33,616,133**	**$9,855**	**$33,625,988**	**$684,360**	**$34,310,348**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	161	-	161	174	335
3400 Other Funds Ltd	9,567	178	9,745	202	9,947
6400 Federal Funds Ltd	1,341	(159)	1,182	-	1,182
All Funds	11,069	19	11,088	376	11,464

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3220 Public Employees' Retire Cont					
8000 General Fund	103,497	-	103,497	53,121	156,618
3400 Other Funds Ltd	4,940,094	85,863	5,025,957	64,110	5,090,067
6400 Federal Funds Ltd	673,283	(85,962)	587,321	-	587,321
All Funds	5,716,874	(99)	5,716,775	117,231	5,834,006
3221 Pension Obligation Bond					
8000 General Fund	29,907	5,090	34,997	-	34,997
3400 Other Funds Ltd	1,464,909	205,554	1,670,463	-	1,670,463
6400 Federal Funds Ltd	201,323	26,344	227,667	-	227,667
All Funds	1,696,139	236,988	1,933,127	-	1,933,127
3230 Social Security Taxes					
8000 General Fund	46,221	-	46,221	23,723	69,944
3400 Other Funds Ltd	2,218,443	38,965	2,257,408	28,631	2,286,039
6400 Federal Funds Ltd	304,811	(38,213)	266,598	-	266,598
All Funds	2,569,475	752	2,570,227	52,354	2,622,581
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	128	-	128	138	266
3400 Other Funds Ltd	7,590	142	7,732	160	7,892
6400 Federal Funds Ltd	1,064	(127)	937	-	937
All Funds	8,782	15	8,797	298	9,095
3260 Mass Transit Tax					
8000 General Fund	3,184	441	3,625	1,861	5,486
3400 Other Funds Ltd	159,696	14,559	174,255	2,246	176,501

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	162,880	15,000	177,880	4,107	181,987
3270 Flexible Benefits					
8000 General Fund	106,837	-	106,837	114,696	221,533
3400 Other Funds Ltd	6,310,287	117,271	6,427,558	133,812	6,561,370
6400 Federal Funds Ltd	880,409	(104,527)	775,882	-	775,882
All Funds	7,297,533	12,744	7,310,277	248,508	7,558,785
3280 Other OPE					
3400 Other Funds Ltd	-	2,456	2,456	-	2,456
6400 Federal Funds Ltd	-	(3,016)	(3,016)	-	(3,016)
All Funds	-	(560)	(560)	-	(560)
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	289,935	5,531	295,466	193,713	489,179
3400 Other Funds Ltd	15,110,586	464,988	15,575,574	229,161	15,804,735
6400 Federal Funds Ltd	2,062,231	(205,660)	1,856,571	-	1,856,571
TOTAL OTHER PAYROLL EXPENSES	**$17,462,752**	**$264,859**	**$17,727,611**	**$422,874**	**$18,150,485**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	(6,666)	5,053	(1,613)	-	(1,613)
3400 Other Funds Ltd	(341,544)	253,352	(88,192)	-	(88,192)
6400 Federal Funds Ltd	(48,705)	36,504	(12,201)	-	(12,201)
All Funds	(396,915)	294,909	(102,006)	-	(102,006)
TOTAL PERSONAL SERVICES					
8000 General Fund	887,461	10,584	898,045	503,817	1,401,862

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	43,796,543	1,227,692	45,024,235	603,417	45,627,652
6400 Federal Funds Ltd	5,997,966	(668,653)	5,329,313	-	5,329,313
TOTAL PERSONAL SERVICES	**$50,681,970**	**$569,623**	**$51,251,593**	**$1,107,234**	**$52,358,827**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	4,505	193	4,698	10,395	15,093
3400 Other Funds Ltd	142,888	1,937	144,825	12,127	156,952
6400 Federal Funds Ltd	52,419	2,253	54,672	-	54,672
All Funds	199,812	4,383	204,195	22,522	226,717
4125 Out of State Travel					
8000 General Fund	479	21	500	2,310	2,810
3400 Other Funds Ltd	24,724	569	25,293	2,694	27,987
6400 Federal Funds Ltd	4,048	174	4,222	-	4,222
All Funds	29,251	764	30,015	5,004	35,019
4150 Employee Training					
8000 General Fund	4,868	208	5,076	15,015	20,091
3400 Other Funds Ltd	306,898	8,624	315,522	17,517	333,039
6400 Federal Funds Ltd	26,607	1,143	27,750	-	27,750
All Funds	338,373	9,975	348,348	32,532	380,880
4175 Office Expenses					
8000 General Fund	5,595	241	5,836	10,395	16,231
3400 Other Funds Ltd	482,209	14,033	496,242	12,127	508,369
6400 Federal Funds Ltd	24,326	1,045	25,371	-	25,371

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	512,130	15,319	527,449	22,522	549,971
4200 Telecommunications					
8000 General Fund	7,209	310	7,519	13,860	21,379
3400 Other Funds Ltd	313,250	5,507	318,757	16,170	334,927
6400 Federal Funds Ltd	46,213	1,987	48,200	-	48,200
All Funds	366,672	7,804	374,476	30,030	404,506
4250 Data Processing					
8000 General Fund	683	29	712	5,775	6,487
3400 Other Funds Ltd	19,809	(1,423)	18,386	6,737	25,123
6400 Federal Funds Ltd	2,171	93	2,264	-	2,264
All Funds	22,663	(1,301)	21,362	12,512	33,874
4275 Publicity and Publications					
8000 General Fund	19	1	20	2,310	2,330
3400 Other Funds Ltd	3,016	96	3,112	2,694	5,806
6400 Federal Funds Ltd	30	1	31	-	31
All Funds	3,065	98	3,163	5,004	8,167
4300 Professional Services					
8000 General Fund	-	-	-	400,000	400,000
3400 Other Funds Ltd	24,189,367	1,378,794	25,568,161	6,247,789	31,815,950
6400 Federal Funds Ltd	1,117,683	63,707	1,181,390	-	1,181,390
All Funds	25,307,050	1,442,501	26,749,551	6,647,789	33,397,340
4315 IT Professional Services					
8000 General Fund	1,657	94	1,751	-	1,751

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	13,313	(1,818)	11,495	-	11,495
All Funds	14,970	(1,724)	13,246	-	13,246
4325 Attorney General					
3400 Other Funds Ltd	1,184,432	230,136	1,414,568	-	1,414,568
6400 Federal Funds Ltd	55,402	10,764	66,166	-	66,166
All Funds	1,239,834	240,900	1,480,734	-	1,480,734
4350 Dispute Resolution Services					
8000 General Fund	79	3	82	-	82
3400 Other Funds Ltd	628	(94)	534	-	534
All Funds	707	(91)	616	-	616
4375 Employee Recruitment and Develop					
8000 General Fund	91	4	95	-	95
3400 Other Funds Ltd	3,910	124	4,034	-	4,034
6400 Federal Funds Ltd	293	13	306	-	306
All Funds	4,294	141	4,435	-	4,435
4400 Dues and Subscriptions					
8000 General Fund	208	9	217	-	217
3400 Other Funds Ltd	22,516	744	23,260	-	23,260
6400 Federal Funds Ltd	450	18	468	-	468
All Funds	23,174	771	23,945	-	23,945
4425 Facilities Rental and Taxes					
8000 General Fund	273,503	34,939	308,442	-	308,442
3400 Other Funds Ltd	2,485,195	110,998	2,596,193	-	2,596,193

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
6400 Federal Funds Ltd	369,666	15,893	385,559	-	385,559
All Funds	3,128,364	161,830	3,290,194	-	3,290,194
4450 Fuels and Utilities					
8000 General Fund	1,837	79	1,916	1,155	3,071
3400 Other Funds Ltd	38,756	913	39,669	1,347	41,016
6400 Federal Funds Ltd	8,148	351	8,499	-	8,499
All Funds	48,741	1,343	50,084	2,502	52,586
4475 Facilities Maintenance					
8000 General Fund	206	9	215	-	215
3400 Other Funds Ltd	4,594	11	4,605	-	4,605
6400 Federal Funds Ltd	559	25	584	-	584
All Funds	5,359	45	5,404	-	5,404
4575 Agency Program Related S and S					
8000 General Fund	687	29	716	-	716
3400 Other Funds Ltd	43,963	1,617	45,580	-	45,580
6400 Federal Funds Ltd	1,545	67	1,612	-	1,612
All Funds	46,195	1,713	47,908	-	47,908
4600 Intra-agency Charges					
8000 General Fund	163,507	27,992	191,499	105,803	297,302
4650 Other Services and Supplies					
8000 General Fund	27,649	1,189	28,838	111,929	140,767
3400 Other Funds Ltd	1,866,765	919	1,867,684	93,124	1,960,808
6400 Federal Funds Ltd	277,930	11,951	289,881	-	289,881

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	2,172,344	14,059	2,186,403	205,053	2,391,456
4700 Expendable Prop 250 - 5000					
8000 General Fund	2,165	93	2,258	-	2,258
3400 Other Funds Ltd	75,924	1,742	77,666	-	77,666
6400 Federal Funds Ltd	11,942	515	12,457	-	12,457
All Funds	90,031	2,350	92,381	-	92,381
4715 IT Expendable Property					
8000 General Fund	2,999	129	3,128	17,325	20,453
3400 Other Funds Ltd	168,772	3,955	172,727	20,213	192,940
6400 Federal Funds Ltd	8,639	373	9,012	-	9,012
All Funds	180,410	4,457	184,867	37,538	222,405
TOTAL SERVICES & SUPPLIES					
8000 General Fund	497,946	65,572	563,518	696,272	1,259,790
3400 Other Funds Ltd	31,390,929	1,757,384	33,148,313	6,432,539	39,580,852
6400 Federal Funds Ltd	2,008,071	110,373	2,118,444	-	2,118,444
TOTAL SERVICES & SUPPLIES	**$33,896,946**	**$1,933,329**	**$35,830,275**	**$7,128,811**	**$42,959,086**
CAPITAL OUTLAY					
5200 Technical Equipment					
3400 Other Funds Ltd	125,789	5,410	131,199	-	131,199
5550 Data Processing Software					
3400 Other Funds Ltd	12,815	551	13,366	-	13,366
5600 Data Processing Hardware					
3400 Other Funds Ltd	48,857	2,100	50,957	-	50,957

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL CAPITAL OUTLAY					
3400 Other Funds Ltd	187,461	8,061	195,522	-	195,522
SPECIAL PAYMENTS					
6025 Dist to Other Gov Unit					
3400 Other Funds Ltd	1,132,489	48,697	1,181,186	-	1,181,186
6030 Dist to Non-Gov Units					
3400 Other Funds Ltd	44,028	1,893	45,921	-	45,921
6257 Spc Pmt to Police, Dept of State					
3400 Other Funds Ltd	7,834	337	8,171	-	8,171
6400 Federal Funds Ltd	57,221	2,461	59,682	-	59,682
All Funds	65,055	2,798	67,853	-	67,853
TOTAL SPECIAL PAYMENTS					
3400 Other Funds Ltd	1,184,351	50,927	1,235,278	-	1,235,278
6400 Federal Funds Ltd	57,221	2,461	59,682	-	59,682
TOTAL SPECIAL PAYMENTS	**$1,241,572**	**$53,388**	**$1,294,960**	**-**	**$1,294,960**
TOTAL EXPENDITURES					
8000 General Fund	1,385,407	76,156	1,461,563	1,200,089	2,661,652
3400 Other Funds Ltd	76,559,284	3,044,064	79,603,348	7,035,956	86,639,304
6400 Federal Funds Ltd	8,063,258	(555,819)	7,507,439	-	7,507,439
TOTAL EXPENDITURES	**$86,007,949**	**$2,564,401**	**$88,572,350**	**$8,236,045**	**$96,808,395**
ENDING BALANCE					
3400 Other Funds Ltd	34,995,026	(3,301,869)	31,693,157	-	31,693,157
6400 Federal Funds Ltd	(284,183)	696,240	412,057	-	412,057

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL ENDING BALANCE	**$34,710,843**	**($2,605,629)**	**$32,105,214**	**-**	**$32,105,214**
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	186	1	187	8	195
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	190.46	0.32	190.78	6.50	197.28

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3400 Other Funds Ltd	3,791,324	-	3,791,324	-	3,791,324
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8000 General Fund	553,520	(382,970)	170,550	-	170,550
CHARGES FOR SERVICES					
0415 Admin and Service Charges					
3400 Other Funds Ltd	8,885,657	-	8,885,657	-	8,885,657
FINES, RENTS AND ROYALTIES					
0505 Fines and Forfeitures					
8800 General Fund Revenue	1,000,000	-	1,000,000	-	1,000,000
BOND SALES					
0555 General Fund Obligation Bonds					
3400 Other Funds Ltd	1,604,229	-	1,604,229	-	1,604,229
OTHER					
0975 Other Revenues					
3400 Other Funds Ltd	90,713	-	90,713	1,600,000	1,690,713
TRANSFERS IN					
1010 Transfer In - Intrafund					
3400 Other Funds Ltd	77,584	-	77,584	-	77,584
1020 Transfer In - Indirect Cost					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	28,200,789	-	28,200,789	-	28,200,789
TOTAL TRANSFERS IN					
3400 Other Funds Ltd	28,278,373	-	28,278,373	-	28,278,373
TOTAL REVENUES					
8000 General Fund	553,520	(382,970)	170,550	-	170,550
3400 Other Funds Ltd	38,858,972	-	38,858,972	1,600,000	40,458,972
8800 General Fund Revenue	1,000,000	-	1,000,000	-	1,000,000
TOTAL REVENUES	**$40,412,492**	**($382,970)**	**$40,029,522**	**$1,600,000**	**$41,629,522**
TRANSFERS OUT					
2010 Transfer Out - Intrafund					
3400 Other Funds Ltd	(77,584)	-	(77,584)	-	(77,584)
2020 Transfer Out - Indirect Cost					
3400 Other Funds Ltd	(5,865)	(60)	(5,925)	-	(5,925)
2060 Transfer to General Fund					
8800 General Fund Revenue	(1,000,000)	-	(1,000,000)	-	(1,000,000)
TOTAL TRANSFERS OUT					
3400 Other Funds Ltd	(83,449)	(60)	(83,509)	-	(83,509)
8800 General Fund Revenue	(1,000,000)	-	(1,000,000)	-	(1,000,000)
TOTAL TRANSFERS OUT	**($1,083,449)**	**($60)**	**($1,083,509)**	**-**	**($1,083,509)**
AVAILABLE REVENUES					
8000 General Fund	553,520	(382,970)	170,550	-	170,550
3400 Other Funds Ltd	42,566,847	(60)	42,566,787	1,600,000	44,166,787
TOTAL AVAILABLE REVENUES	**$43,120,367**	**($383,030)**	**$42,737,337**	**$1,600,000**	**$44,337,337**

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
EXPENDITURES					
PERSONAL SERVICES					
SALARIES & WAGES					
3110 Class/Unclass Sal. and Per Diem					
8000 General Fund	78,696	-	78,696	-	78,696
3400 Other Funds Ltd	14,014,764	-	14,014,764	932,112	14,946,876
All Funds	14,093,460	-	14,093,460	932,112	15,025,572
3160 Temporary Appointments					
3400 Other Funds Ltd	257,688	11,080	268,768	-	268,768
3170 Overtime Payments					
3400 Other Funds Ltd	14,269	614	14,883	-	14,883
TOTAL SALARIES & WAGES					
8000 General Fund	78,696	-	78,696	-	78,696
3400 Other Funds Ltd	14,286,721	11,694	14,298,415	932,112	15,230,527
TOTAL SALARIES & WAGES	**$14,365,417**	**$11,694**	**$14,377,111**	**$932,112**	**$15,309,223**
OTHER PAYROLL EXPENSES					
3210 Empl. Rel. Bd. Assessments					
8000 General Fund	29	-	29	-	29
3400 Other Funds Ltd	4,746	-	4,746	348	5,094
All Funds	4,775	-	4,775	348	5,123
3220 Public Employees' Retire Cont					
8000 General Fund	13,481	-	13,481	-	13,481
3400 Other Funds Ltd	2,402,094	105	2,402,199	159,672	2,561,871

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
All Funds	2,415,575	105	2,415,680	159,672	2,575,352
3221 Pension Obligation Bond					
8000 General Fund	-	4,558	4,558	-	4,558
3400 Other Funds Ltd	706,797	105,821	812,618	-	812,618
All Funds	706,797	110,379	817,176	-	817,176
3230 Social Security Taxes					
8000 General Fund	6,020	-	6,020	-	6,020
3400 Other Funds Ltd	1,080,945	895	1,081,840	71,306	1,153,146
All Funds	1,086,965	895	1,087,860	71,306	1,159,166
3240 Unemployment Assessments					
3400 Other Funds Ltd	93,536	4,022	97,558	-	97,558
3250 Worker's Comp. Assess. (WCD)					
8000 General Fund	23	-	23	-	23
3400 Other Funds Ltd	3,764	-	3,764	276	4,040
All Funds	3,787	-	3,787	276	4,063
3260 Mass Transit Tax					
8000 General Fund	449	23	472	-	472
3400 Other Funds Ltd	83,705	2,085	85,790	5,592	91,382
All Funds	84,154	2,108	86,262	5,592	91,854
3270 Flexible Benefits					
8000 General Fund	19,116	-	19,116	-	19,116
3400 Other Funds Ltd	3,128,652	-	3,128,652	229,392	3,358,044
All Funds	3,147,768	-	3,147,768	229,392	3,377,160

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
TOTAL OTHER PAYROLL EXPENSES					
8000 General Fund	39,118	4,581	43,699	-	43,699
3400 Other Funds Ltd	7,504,239	112,928	7,617,167	466,586	8,083,753
TOTAL OTHER PAYROLL EXPENSES	**$7,543,357**	**$117,509**	**$7,660,866**	**$466,586**	**$8,127,452**
P.S. BUDGET ADJUSTMENTS					
3455 Vacancy Savings					
8000 General Fund	-	(219)	(219)	-	(219)
3400 Other Funds Ltd	(167,528)	123,972	(43,556)	-	(43,556)
All Funds	(167,528)	123,753	(43,775)	-	(43,775)
TOTAL PERSONAL SERVICES					
8000 General Fund	117,814	4,362	122,176	-	122,176
3400 Other Funds Ltd	21,623,432	248,594	21,872,026	1,398,698	23,270,724
TOTAL PERSONAL SERVICES	**$21,741,246**	**$252,956**	**$21,994,202**	**$1,398,698**	**$23,392,900**
SERVICES & SUPPLIES					
4100 Instate Travel					
8000 General Fund	11,002	(10,237)	765	-	765
3400 Other Funds Ltd	94,375	4,057	98,432	9,770	108,202
All Funds	105,377	(6,180)	99,197	9,770	108,967
4125 Out of State Travel					
8000 General Fund	1,298	(1,207)	91	-	91
3400 Other Funds Ltd	27,204	1,171	28,375	-	28,375
All Funds	28,502	(36)	28,466	-	28,466
4150 Employee Training					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	11,955	(11,124)	831	-	831
3400 Other Funds Ltd	142,571	6,129	148,700	9,505	158,205
All Funds	154,526	(4,995)	149,531	9,505	159,036
4175 Office Expenses					
8000 General Fund	17,527	(16,309)	1,218	-	1,218
3400 Other Funds Ltd	185,950	7,996	193,946	10,780	204,726
All Funds	203,477	(8,313)	195,164	10,780	205,944
4200 Telecommunications					
8000 General Fund	20,820	(19,372)	1,448	-	1,448
3400 Other Funds Ltd	222,093	9,551	231,644	8,310	239,954
All Funds	242,913	(9,821)	233,092	8,310	241,402
4225 State Gov. Service Charges					
3400 Other Funds Ltd	5,727,145	2,514,801	8,241,946	-	8,241,946
4250 Data Processing					
8000 General Fund	5,948	(5,534)	414	-	414
3400 Other Funds Ltd	58,206	2,503	60,709	1,624,770	1,685,479
All Funds	64,154	(3,031)	61,123	1,624,770	1,685,893
4275 Publicity and Publications					
8000 General Fund	90	(84)	6	-	6
3400 Other Funds Ltd	49	2	51	770	821
All Funds	139	(82)	57	770	827
4300 Professional Services					
8000 General Fund	122,802	(122,802)	-	-	-

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	5,306,155	(5,051,254)	254,901	-	254,901
All Funds	5,428,957	(5,174,056)	254,901	-	254,901
4315 IT Professional Services					
8000 General Fund	443	25	468	-	468
3400 Other Funds Ltd	1,062,781	(860,507)	202,274	1,607,229	1,809,503
All Funds	1,063,224	(860,482)	202,742	1,607,229	1,809,971
4325 Attorney General					
3400 Other Funds Ltd	139,160	27,038	166,198	-	166,198
4350 Dispute Resolution Services					
8000 General Fund	315	(293)	22	-	22
3400 Other Funds Ltd	16,696	718	17,414	-	17,414
All Funds	17,011	425	17,436	-	17,436
4375 Employee Recruitment and Develop					
8000 General Fund	113	(105)	8	-	8
3400 Other Funds Ltd	1,290	55	1,345	-	1,345
All Funds	1,403	(50)	1,353	-	1,353
4400 Dues and Subscriptions					
8000 General Fund	577	(537)	40	-	40
3400 Other Funds Ltd	7,703	331	8,034	2,310	10,344
All Funds	8,280	(206)	8,074	2,310	10,384
4425 Facilities Rental and Taxes					
3400 Other Funds Ltd	1,095,604	47,111	1,142,715	42,545	1,185,260
4450 Fuels and Utilities					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
8000 General Fund	1,965	(1,828)	137	-	137
3400 Other Funds Ltd	11,196	482	11,678	-	11,678
All Funds	13,161	(1,346)	11,815	-	11,815
4475 Facilities Maintenance					
8000 General Fund	488	(454)	34	-	34
3400 Other Funds Ltd	26,430	1,137	27,567	-	27,567
All Funds	26,918	683	27,601	-	27,601
4575 Agency Program Related S and S					
8000 General Fund	720	(670)	50	-	50
3400 Other Funds Ltd	251,639	10,821	262,460	-	262,460
All Funds	252,359	10,151	262,510	-	262,510
4600 Intra-agency Charges					
8000 General Fund	24,154	4,136	28,290	-	28,290
4650 Other Services and Supplies					
8000 General Fund	202,873	(189,199)	13,674	-	13,674
3400 Other Funds Ltd	1,560,691	(609,621)	951,070	39,625	990,695
All Funds	1,763,564	(798,820)	964,744	39,625	1,004,369
4700 Expendable Prop 250 - 5000					
8000 General Fund	3,983	(3,706)	277	-	277
3400 Other Funds Ltd	72,006	3,096	75,102	2,695	77,797
All Funds	75,989	(610)	75,379	2,695	78,074
4715 IT Expendable Property					
8000 General Fund	8,633	(8,032)	601	-	601

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3400 Other Funds Ltd	308,990	13,287	322,277	76,920	399,197
All Funds	317,623	5,255	322,878	76,920	399,798
TOTAL SERVICES & SUPPLIES					
8000 General Fund	435,706	(387,332)	48,374	-	48,374
3400 Other Funds Ltd	16,317,934	(3,871,096)	12,446,838	3,435,229	15,882,067
TOTAL SERVICES & SUPPLIES	**$16,753,640**	**($4,258,428)**	**$12,495,212**	**$3,435,229**	**$15,930,441**
CAPITAL OUTLAY					
5550 Data Processing Software					
3400 Other Funds Ltd	546,969	23,520	570,489	-	570,489
5600 Data Processing Hardware					
3400 Other Funds Ltd	80,004	3,440	83,444	-	83,444
TOTAL CAPITAL OUTLAY					
3400 Other Funds Ltd	626,973	26,960	653,933	-	653,933
TOTAL EXPENDITURES					
8000 General Fund	553,520	(382,970)	170,550	-	170,550
3400 Other Funds Ltd	38,568,339	(3,595,542)	34,972,797	4,833,927	39,806,724
TOTAL EXPENDITURES	**$39,121,859**	**($3,978,512)**	**$35,143,347**	**$4,833,927**	**$39,977,274**
ENDING BALANCE					
3400 Other Funds Ltd	3,998,508	3,595,482	7,593,990	(3,233,927)	4,360,063
AUTHORIZED POSITIONS					
8150 Class/Unclass Positions	82	-	82	6	88
AUTHORIZED FTE					
8250 Class/Unclass FTE Positions	82.30	-	82.30	6.00	88.30

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3200 Other Funds Non-Ltd	255,166,191	-	255,166,191	-	255,166,191
REVENUE CATEGORIES					
FEDERAL FUNDS AS OTHER FUNDS					
0355 Federal Revenues					
3200 Other Funds Non-Ltd	33,000,000	-	33,000,000	30,000,000	63,000,000
CHARGES FOR SERVICES					
0410 Charges for Services					
3200 Other Funds Non-Ltd	40,000	-	40,000	-	40,000
BOND SALES					
0555 General Fund Obligation Bonds					
3200 Other Funds Non-Ltd	10,000,000	-	10,000,000	20,300,000	30,300,000
INTEREST EARNINGS					
0605 Interest Income					
3200 Other Funds Non-Ltd	24,000,000	-	24,000,000	-	24,000,000
LOAN REPAYMENT					
0925 Loan Repayments					
3200 Other Funds Non-Ltd	95,000,000	-	95,000,000	-	95,000,000
TOTAL REVENUES					
3200 Other Funds Non-Ltd	162,040,000	-	162,040,000	50,300,000	212,340,000
TRANSFERS OUT					
2010 Transfer Out - Intrafund					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
3200 Other Funds Non-Ltd	(8,506,407)	-	(8,506,407)	(15,469,000)	(23,975,407)
AVAILABLE REVENUES					
3200 Other Funds Non-Ltd	408,699,784	-	408,699,784	34,831,000	443,530,784
EXPENDITURES					
SERVICES & SUPPLIES					
4650 Other Services and Supplies					
3200 Other Funds Non-Ltd	200,000	-	200,000	450,000	650,000
SPECIAL PAYMENTS					
6080 Loans Made - Other					
3200 Other Funds Non-Ltd	200,000,000	-	200,000,000	30,000,000	230,000,000
TOTAL EXPENDITURES					
3200 Other Funds Non-Ltd	200,200,000	-	200,200,000	30,450,000	230,650,000
ENDING BALANCE					
3200 Other Funds Non-Ltd	208,499,784	-	208,499,784	4,381,000	212,880,784

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
BEGINNING BALANCE					
0025 Beginning Balance					
3230 Other Funds Debt Svc Non-Ltd	2,041,662	-	2,041,662	-	2,041,662
REVENUE CATEGORIES					
GENERAL FUND APPROPRIATION					
0050 General Fund Appropriation					
8030 General Fund Debt Svc	5,864,250	-	5,864,250	396,750	6,261,000
INTEREST EARNINGS					
0605 Interest Income					
3230 Other Funds Debt Svc Non-Ltd	89,400	-	89,400	-	89,400
TRANSFERS IN					
1010 Transfer In - Intrafund					
3230 Other Funds Debt Svc Non-Ltd	4,312,050	-	4,312,050	10,020,000	14,332,050
TOTAL REVENUES					
8030 General Fund Debt Svc	5,864,250	-	5,864,250	396,750	6,261,000
3230 Other Funds Debt Svc Non-Ltd	4,401,450	-	4,401,450	10,020,000	14,421,450
TOTAL REVENUES	**$10,265,700**	**-**	**$10,265,700**	**$10,416,750**	**$20,682,450**
AVAILABLE REVENUES					
8030 General Fund Debt Svc	5,864,250	-	5,864,250	396,750	6,261,000
3230 Other Funds Debt Svc Non-Ltd	6,443,112	-	6,443,112	10,020,000	16,463,112
TOTAL AVAILABLE REVENUES	**$12,307,362**	**-**	**$12,307,362**	**$10,416,750**	**$22,724,112**
EXPENDITURES					
DEBT SERVICE					

Description	2021-23 Base Budget	Essential Packages	2021-23 Current Service Level	Policy Packages	2021-23 Agency Request Budget
7100 Principal - Bonds					
8030 General Fund Debt Svc	4,475,000	-	4,475,000	165,000	4,640,000
3230 Other Funds Debt Svc Non-Ltd	3,330,000	-	3,330,000	10,000,000	13,330,000
All Funds	7,805,000	-	7,805,000	10,165,000	17,970,000
7150 Interest - Bonds					
8030 General Fund Debt Svc	1,389,250	-	1,389,250	231,750	1,621,000
3230 Other Funds Debt Svc Non-Ltd	982,050	-	982,050	20,000	1,002,050
All Funds	2,371,300	-	2,371,300	251,750	2,623,050
TOTAL DEBT SERVICE					
8030 General Fund Debt Svc	5,864,250	-	5,864,250	396,750	6,261,000
3230 Other Funds Debt Svc Non-Ltd	4,312,050	-	4,312,050	10,020,000	14,332,050
TOTAL DEBT SERVICE	**$10,176,300**	**-**	**$10,176,300**	**$10,416,750**	**$20,593,050**
ENDING BALANCE					
3230 Other Funds Debt Svc Non-Ltd	2,131,062	-	2,131,062	-	2,131,062

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	(1,439,412)	543,715	610,493	(4,621,516)	1,205,858	789,010
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(447,602)	(281,882)	-	-	-	-
6400 Federal Funds Ltd	123,481	(42,239)	-	-	-	-
All Funds	(324,121)	(324,121)	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	(1,439,412)	543,715	610,493	(4,621,516)	1,205,858	789,010
3400 Other Funds Ltd	(447,602)	(281,882)	-	-	-	-
6400 Federal Funds Ltd	123,481	(42,239)	-	-	-	-
TOTAL AVAILABLE REVENUES	**($1,763,533)**	**$219,594**	**$610,493**	**($4,621,516)**	**$1,205,858**	**$789,010**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	7,067	-	-	-	-	-
4400 Lottery Funds Ltd	15,022	-	-	-	-	-
3400 Other Funds Ltd	513,634	-	-	-	-	-
6400 Federal Funds Ltd	(535,724)	-	-	-	-	-
All Funds	(1)	-	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3160 Temporary Appointments						
8000 General Fund	562	562	-	-	-	-
3400 Other Funds Ltd	42,221	42,221	-	-	-	-
6400 Federal Funds Ltd	7,067	7,067	-	-	-	-
All Funds	49,850	49,850	-	-	-	-
3170 Overtime Payments						
8000 General Fund	350	350	-	-	-	-
3400 Other Funds Ltd	4,049	4,049	-	-	-	-
6400 Federal Funds Ltd	2,219	2,219	-	-	-	-
All Funds	6,618	6,618	-	-	-	-
3180 Shift Differential						
3400 Other Funds Ltd	875	875	-	-	-	-
6400 Federal Funds Ltd	153	153	-	-	-	-
All Funds	1,028	1,028	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	6,518	6,518	-	-	-	-
SALARIES & WAGES						
8000 General Fund	7,979	912	-	-	-	-
4400 Lottery Funds Ltd	15,022	-	-	-	-	-
3400 Other Funds Ltd	567,297	53,663	-	-	-	-
6400 Federal Funds Ltd	(526,285)	9,439	-	-	-	-
TOTAL SALARIES & WAGES	**$64,013**	**$64,014**	**-**	**-**	**-**	**-**
OTHER PAYROLL EXPENSES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	43	-	-	-	-	-
4400 Lottery Funds Ltd	(30)	-	-	-	-	-
3400 Other Funds Ltd	185	-	-	-	-	-
6400 Federal Funds Ltd	(182)	-	-	-	-	-
All Funds	16	-	-	-	-	-
3220 Public Employees Retire Cont						
8000 General Fund	1,270	60	-	-	-	-
4400 Lottery Funds Ltd	2,575	-	-	-	-	-
3400 Other Funds Ltd	89,945	1,960	-	-	-	-
6400 Federal Funds Ltd	(91,365)	406	-	-	-	-
All Funds	2,425	2,426	-	-	-	-
3221 Pension Obligation Bond						
8000 General Fund	353,776	353,776	-	-	-	-
4400 Lottery Funds Ltd	24,484	24,484	-	-	-	-
3400 Other Funds Ltd	749,652	749,652	-	-	-	-
6400 Federal Funds Ltd	63,772	63,772	-	-	-	-
All Funds	1,191,684	1,191,684	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	608	69	-	-	-	-
4400 Lottery Funds Ltd	1,151	-	-	-	-	-
3400 Other Funds Ltd	43,396	4,105	-	-	-	-
6400 Federal Funds Ltd	(40,262)	722	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
All Funds	4,893	4,896	-	-	-	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	4,062	4,062	-	-	-	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	32	-	-	-	-	-
4400 Lottery Funds Ltd	(23)	-	-	-	-	-
3400 Other Funds Ltd	147	-	-	-	-	-
6400 Federal Funds Ltd	(145)	-	-	-	-	-
All Funds	11	-	-	-	-	-
3260 Mass Transit Tax						
8000 General Fund	17,251	17,251	-	-	-	-
4400 Lottery Funds Ltd	2,116	2,116	-	-	-	-
3400 Other Funds Ltd	41,240	41,240	-	-	-	-
All Funds	60,607	60,607	-	-	-	-
3270 Flexible Benefits						
8000 General Fund	29,051	-	-	-	-	-
4400 Lottery Funds Ltd	(19,534)	-	-	-	-	-
3400 Other Funds Ltd	121,571	-	-	-	-	-
6400 Federal Funds Ltd	(119,936)	-	-	-	-	-
All Funds	11,152	-	-	-	-	-
3280 Other OPE						
8000 General Fund	(4,914)	-	-	-	-	-
4400 Lottery Funds Ltd	(235)	-	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3400 Other Funds Ltd	(2,608)	-	-	-	-	-
6400 Federal Funds Ltd	(3,417)	-	-	-	-	-
All Funds	(11,174)	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	397,117	371,156	-	-	-	-
4400 Lottery Funds Ltd	10,504	26,600	-	-	-	-
3400 Other Funds Ltd	1,047,590	801,019	-	-	-	-
6400 Federal Funds Ltd	(191,535)	64,900	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$1,263,676**	**$1,263,675**	**-**	**-**	**-**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	171,647	171,647	-	-	-	-
4400 Lottery Funds Ltd	23,192	23,192	-	-	-	-
3400 Other Funds Ltd	736,058	736,058	-	-	-	-
6400 Federal Funds Ltd	126,803	126,803	-	-	-	-
All Funds	1,057,700	1,057,700	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	576,743	543,715	-	-	-	-
4400 Lottery Funds Ltd	48,718	49,792	-	-	-	-
3400 Other Funds Ltd	2,350,945	1,590,740	-	-	-	-
6400 Federal Funds Ltd	(591,017)	201,142	-	-	-	-
TOTAL PERSONAL SERVICES	**$2,385,389**	**$2,385,389**	**-**	**-**	**-**	**-**

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	5,591	-	9,808	(11,778)	7,561	-
4400 Lottery Funds Ltd	920	-	-	-	920	-
3400 Other Funds Ltd	32,198	-	14,276	(5,858)	23,780	-
6400 Federal Funds Ltd	6,775	-	-	-	6,775	-
All Funds	45,484	-	24,084	(17,636)	39,036	-
4125 Out of State Travel						
8000 General Fund	750	-	1,485	(1,389)	654	-
4400 Lottery Funds Ltd	102	-	-	-	102	-
3400 Other Funds Ltd	5,471	-	2,117	(692)	4,046	-
6400 Federal Funds Ltd	324	-	-	-	324	-
All Funds	6,647	-	3,602	(2,081)	5,126	-
4150 Employee Training						
8000 General Fund	7,424	-	13,674	(12,797)	6,547	-
4400 Lottery Funds Ltd	1,099	-	-	-	1,099	-
3400 Other Funds Ltd	46,868	-	18,294	(6,366)	34,940	-
6400 Federal Funds Ltd	3,865	-	-	-	3,865	-
All Funds	59,256	-	31,968	(19,163)	46,451	-
4175 Office Expenses						
8000 General Fund	3,555	-	14,063	(18,763)	8,255	-
4400 Lottery Funds Ltd	1,188	-	-	-	1,188	-
3400 Other Funds Ltd	60,875	-	20,706	(9,332)	49,501	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
6400 Federal Funds Ltd	3,354	-	-	-	3,354	-
All Funds	68,972	-	34,769	(28,095)	62,298	-
4200 Telecommunications						
8000 General Fund	7,314	-	19,443	(22,287)	10,158	-
4400 Lottery Funds Ltd	1,532	-	-	-	1,532	-
3400 Other Funds Ltd	71,987	-	28,129	(11,086)	54,944	-
6400 Federal Funds Ltd	5,879	-	-	-	5,879	-
All Funds	86,712	-	47,572	(33,373)	72,513	-
4225 State Gov. Service Charges						
3400 Other Funds Ltd	2,514,801	-	-	-	2,514,801	-
4250 Data Processing						
8000 General Fund	3,058	-	6,271	(6,367)	3,154	-
4400 Lottery Funds Ltd	249	-	-	-	249	-
3400 Other Funds Ltd	(214,347)	-	5,408	(228,167)	8,412	-
6400 Federal Funds Ltd	457	-	-	-	457	-
All Funds	(210,583)	-	11,679	(234,534)	12,272	-
4275 Publicity and Publications						
8000 General Fund	8,181	-	7,472	(96)	805	-
4400 Lottery Funds Ltd	1	-	-	-	1	-
3400 Other Funds Ltd	14,007	-	9,674	(48)	4,381	-
6400 Federal Funds Ltd	43	-	-	-	43	-
All Funds	22,232	-	17,146	(144)	5,230	-
4300 Professional Services						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
8000 General Fund	(1,058,926)	-	-	(1,072,802)	13,876	-
4400 Lottery Funds Ltd	3,623	-	-	-	3,623	-
3400 Other Funds Ltd	(3,601,323)	-	-	(5,065,000)	1,463,677	-
6400 Federal Funds Ltd	81,758	-	-	-	81,758	-
All Funds	(4,574,868)	-	-	(6,137,802)	1,562,934	-
4315 IT Professional Services						
8000 General Fund	14,665	-	1,509	(911)	14,067	-
4400 Lottery Funds Ltd	155	-	-	-	155	-
3400 Other Funds Ltd	(1,117,317)	-	2,929	(1,149,953)	29,707	-
6400 Federal Funds Ltd	9,278	-	-	-	9,278	-
All Funds	(1,093,219)	-	4,438	(1,150,864)	53,207	-
4325 Attorney General						
8000 General Fund	(364,276)	-	-	(500,000)	135,724	-
4400 Lottery Funds Ltd	18,699	-	-	-	18,699	-
3400 Other Funds Ltd	475,090	-	-	-	475,090	-
6400 Federal Funds Ltd	30,305	-	-	-	30,305	-
All Funds	159,818	-	-	(500,000)	659,818	-
4350 Dispute Resolution Services						
8000 General Fund	(230)	-	71	(338)	37	-
4400 Lottery Funds Ltd	6	-	-	-	6	-
3400 Other Funds Ltd	732	-	139	(168)	761	-
All Funds	508	-	210	(506)	804	-
4375 Employee Recruitment and Develop						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
8000 General Fund	187	-	198	(121)	110	-
4400 Lottery Funds Ltd	22	-	-	-	22	-
3400 Other Funds Ltd	570	-	277	(61)	354	-
6400 Federal Funds Ltd	69	-	-	-	69	-
All Funds	848	-	475	(182)	555	-
4400 Dues and Subscriptions						
8000 General Fund	320	-	728	(618)	210	-
4400 Lottery Funds Ltd	32	-	-	-	32	-
3400 Other Funds Ltd	2,591	-	1,021	(307)	1,877	-
6400 Federal Funds Ltd	91	-	-	-	91	-
All Funds	3,034	-	1,749	(925)	2,210	-
4425 Facilities Rental and Taxes						
8000 General Fund	695,624	-	124,335	-	571,289	-
4400 Lottery Funds Ltd	11,495	-	-	-	11,495	-
3400 Other Funds Ltd	592,809	-	173,258	(7,933)	427,484	-
6400 Federal Funds Ltd	60,970	-	-	-	60,970	-
All Funds	1,360,898	-	297,593	(7,933)	1,071,238	-
4450 Fuels and Utilities						
8000 General Fund	3,707	-	4,371	(2,103)	1,439	-
4400 Lottery Funds Ltd	291	-	-	-	291	-
3400 Other Funds Ltd	27,049	-	5,935	(1,046)	22,160	-
6400 Federal Funds Ltd	921	-	-	-	921	-
All Funds	31,968	-	10,306	(3,149)	24,811	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
4475 Facilities Maintenance						
8000 General Fund	439	-	688	(522)	273	-
4400 Lottery Funds Ltd	44	-	-	-	44	-
3400 Other Funds Ltd	7,037	-	789	(260)	6,508	-
6400 Federal Funds Ltd	123	-	-	-	123	-
All Funds	7,643	-	1,477	(782)	6,948	-
4525 Medical Services and Supplies						
8000 General Fund	49	-	35	-	14	-
3400 Other Funds Ltd	332	-	225	-	107	-
6400 Federal Funds Ltd	1	-	-	-	1	-
All Funds	382	-	260	-	122	-
4575 Agency Program Related S and S						
8000 General Fund	(713,882)	-	409	(750,771)	36,480	-
4400 Lottery Funds Ltd	252	-	-	-	252	-
3400 Other Funds Ltd	25,223	-	1,828	(384)	23,779	-
6400 Federal Funds Ltd	11,111	-	-	-	11,111	-
All Funds	(677,296)	-	2,237	(751,155)	71,622	-
4600 Intra-agency Charges						
8000 General Fund	1,344,484	-	290,830	-	264,644	789,010
4400 Lottery Funds Ltd	129,548	-	-	-	32,539	97,009
All Funds	1,474,032	-	290,830	-	297,183	886,019
4650 Other Services and Supplies						
8000 General Fund	(1,357,956)	-	107,371	(1,545,405)	80,078	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
4400 Lottery Funds Ltd	8,380	-	-	-	8,380	-
3400 Other Funds Ltd	(686,884)	-	137,938	(1,049,962)	225,140	-
6400 Federal Funds Ltd	61,177	-	-	-	61,177	-
All Funds	(1,975,283)	-	245,309	(2,595,367)	374,775	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	9,600	-	3,004	(4,263)	10,859	-
4400 Lottery Funds Ltd	1,554	-	-	-	1,554	-
3400 Other Funds Ltd	35,809	-	14,149	(2,121)	23,781	-
6400 Federal Funds Ltd	2,833	-	-	-	2,833	-
All Funds	49,796	-	17,153	(6,384)	39,027	-
4715 IT Expendable Property						
8000 General Fund	2,442	-	4,728	(9,241)	6,955	-
4400 Lottery Funds Ltd	755	-	-	-	755	-
3400 Other Funds Ltd	36,554	-	10,982	(4,597)	30,169	-
6400 Federal Funds Ltd	1,310	-	-	-	1,310	-
All Funds	41,061	-	15,710	(13,838)	39,189	-
SERVICES & SUPPLIES						
8000 General Fund	(1,387,880)	-	610,493	(3,960,572)	1,173,189	789,010
4400 Lottery Funds Ltd	179,947	-	-	-	82,938	97,009
3400 Other Funds Ltd	(1,669,868)	-	448,074	(7,543,341)	5,425,399	-
6400 Federal Funds Ltd	280,644	-	-	-	280,644	-
TOTAL SERVICES & SUPPLIES	**($2,597,157)**	**-**	**$1,058,567**	**($11,503,913)**	**$6,962,170**	**$886,019**
CAPITAL OUTLAY						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
5200 Technical Equipment						
8000 General Fund	19,684	-	-	-	19,684	-
3400 Other Funds Ltd	32,701	-	-	-	32,701	-
6400 Federal Funds Ltd	7,737	-	-	-	7,737	-
All Funds	60,122	-	-	-	60,122	-
5550 Data Processing Software						
3400 Other Funds Ltd	24,071	-	-	-	24,071	-
5600 Data Processing Hardware						
8000 General Fund	1,073	-	-	-	1,073	-
3400 Other Funds Ltd	17,918	-	-	-	17,918	-
All Funds	18,991	-	-	-	18,991	-
CAPITAL OUTLAY						
8000 General Fund	20,757	-	-	-	20,757	-
3400 Other Funds Ltd	74,690	-	-	-	74,690	-
6400 Federal Funds Ltd	7,737	-	-	-	7,737	-
TOTAL CAPITAL OUTLAY	**$103,184**	**-**	**-**	**-**	**$103,184**	**-**
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
8000 General Fund	(649,032)	-	-	(660,944)	11,912	-
3400 Other Funds Ltd	835,759	-	-	-	835,759	-
6400 Federal Funds Ltd	126,219	-	-	-	126,219	-
All Funds	312,946	-	-	(660,944)	973,890	-
6030 Dist to Non-Gov Units						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3400 Other Funds Ltd	691,952	-	-	-	691,952	-
6400 Federal Funds Ltd	96,652	-	-	-	96,652	-
All Funds	788,604	-	-	-	788,604	-
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	1,159	-	-	-	1,159	-
6400 Federal Funds Ltd	12,301	-	-	-	12,301	-
All Funds	13,460	-	-	-	13,460	-
6443 Spc Pmt to Oregon Health Authority						
3400 Other Funds Ltd	453,156	-	453,156	-	-	-
6400 Federal Funds Ltd	3,010	-	-	-	3,010	-
All Funds	456,166	-	453,156	-	3,010	-
6730 Spc Pmt to Transportation, Dept						
3400 Other Funds Ltd	8,780	-	-	-	8,780	-
SPECIAL PAYMENTS						
8000 General Fund	(649,032)	-	-	(660,944)	11,912	-
3400 Other Funds Ltd	1,990,806	-	453,156	-	1,537,650	-
6400 Federal Funds Ltd	238,182	-	-	-	238,182	-
TOTAL SPECIAL PAYMENTS	**$1,579,956**	**-**	**$453,156**	**($660,944)**	**$1,787,744**	**-**
EXPENDITURES						
8000 General Fund	(1,439,412)	543,715	610,493	(4,621,516)	1,205,858	789,010
4400 Lottery Funds Ltd	228,665	49,792	-	-	82,938	97,009
3400 Other Funds Ltd	2,746,573	1,590,740	901,230	(7,543,341)	7,037,739	-
6400 Federal Funds Ltd	(64,454)	201,142	-	-	526,563	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
TOTAL EXPENDITURES	**$1,471,372**	**$2,385,389**	**$1,511,723**	**($12,164,857)**	**$8,853,098**	**$886,019**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	(228,665)	(49,792)	-	-	(82,938)	(97,009)
3400 Other Funds Ltd	(3,194,175)	(1,872,622)	(901,230)	7,543,341	(7,037,739)	-
6400 Federal Funds Ltd	187,935	(243,381)	-	-	(526,563)	-
TOTAL ENDING BALANCE	**($3,234,905)**	**($2,165,795)**	**($901,230)**	**$7,543,341**	**($7,647,240)**	**($97,009)**

Description	Pkg: 050 Fundshifts Priority: 00					
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	33,028					
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(165,720)					
6400 Federal Funds Ltd	165,720					
All Funds	-					
AVAILABLE REVENUES						
8000 General Fund	33,028					
3400 Other Funds Ltd	(165,720)					
6400 Federal Funds Ltd	165,720					
TOTAL AVAILABLE REVENUES	**$33,028**					
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	7,067					
4400 Lottery Funds Ltd	15,022					
3400 Other Funds Ltd	513,634					
6400 Federal Funds Ltd	(535,724)					
All Funds	(1)					

Description	Pkg: 050 Fundshifts Priority: 00					
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	43					
4400 Lottery Funds Ltd	(30)					
3400 Other Funds Ltd	185					
6400 Federal Funds Ltd	(182)					
All Funds	16					
3220 Public Employees Retire Cont						
8000 General Fund	1,210					
4400 Lottery Funds Ltd	2,575					
3400 Other Funds Ltd	87,985					
6400 Federal Funds Ltd	(91,771)					
All Funds	(1)					
3230 Social Security Taxes						
8000 General Fund	539					
4400 Lottery Funds Ltd	1,151					
3400 Other Funds Ltd	39,291					
6400 Federal Funds Ltd	(40,984)					
All Funds	(3)					
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	32					
4400 Lottery Funds Ltd	(23)					
3400 Other Funds Ltd	147					

Description	Pkg: 050 Fundshifts Priority: 00					
6400 Federal Funds Ltd	(145)					
All Funds	11					
3270 Flexible Benefits						
8000 General Fund	29,051					
4400 Lottery Funds Ltd	(19,534)					
3400 Other Funds Ltd	121,571					
6400 Federal Funds Ltd	(119,936)					
All Funds	11,152					
3280 Other OPE						
8000 General Fund	(4,914)					
4400 Lottery Funds Ltd	(235)					
3400 Other Funds Ltd	(2,608)					
6400 Federal Funds Ltd	(3,417)					
All Funds	(11,174)					
OTHER PAYROLL EXPENSES						
8000 General Fund	25,961					
4400 Lottery Funds Ltd	(16,096)					
3400 Other Funds Ltd	246,571					
6400 Federal Funds Ltd	(256,435)					
TOTAL OTHER PAYROLL EXPENSES	**$1**					
PERSONAL SERVICES						
8000 General Fund	33,028					
4400 Lottery Funds Ltd	(1,074)					

Description	Pkg: 050 Fundshifts Priority: 00					
3400 Other Funds Ltd	760,205					
6400 Federal Funds Ltd	(792,159)					
TOTAL PERSONAL SERVICES	**-**					
ENDING BALANCE						
8000 General Fund	-					
4400 Lottery Funds Ltd	1,074					
3400 Other Funds Ltd	(925,925)					
6400 Federal Funds Ltd	957,879					
TOTAL ENDING BALANCE	**$33,028**					

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	(2,701,455)	197,029	477,628	(4,171,086)	508,401	259,302
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(115,733)	(115,733)	-	-	-	-
6400 Federal Funds Ltd	(12,954)	(13,014)	-	-	-	-
All Funds	(128,687)	(128,747)	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	(2,701,455)	197,029	477,628	(4,171,086)	508,401	259,302
3400 Other Funds Ltd	(115,733)	(115,733)	-	-	-	-
6400 Federal Funds Ltd	(12,954)	(13,014)	-	-	-	-
TOTAL AVAILABLE REVENUES	**($2,830,142)**	**$68,282**	**$477,628**	**($4,171,086)**	**$508,401**	**$259,302**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	20,377	-	-	-	-	-
3400 Other Funds Ltd	(16,198)	-	-	-	-	-
6400 Federal Funds Ltd	11,391	-	-	-	-	-
All Funds	15,570	-	-	-	-	-
3160 Temporary Appointments						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3400 Other Funds Ltd	8,613	8,613	-	-	-	-
6400 Federal Funds Ltd	3,812	3,812	-	-	-	-
All Funds	12,425	12,425	-	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	2,199	2,199	-	-	-	-
6400 Federal Funds Ltd	1,198	1,198	-	-	-	-
All Funds	3,397	3,397	-	-	-	-
3180 Shift Differential						
3400 Other Funds Ltd	747	747	-	-	-	-
SALARIES & WAGES						
8000 General Fund	20,377	-	-	-	-	-
3400 Other Funds Ltd	(4,639)	11,559	-	-	-	-
6400 Federal Funds Ltd	16,401	5,010	-	-	-	-
TOTAL SALARIES & WAGES	**$32,139**	**$16,569**	**-**	**-**	**-**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	2	-	-	-	-	-
3400 Other Funds Ltd	(10)	-	-	-	-	-
6400 Federal Funds Ltd	(22)	-	-	-	-	-
All Funds	(30)	-	-	-	-	-
3220 Public Employees Retire Cont						
8000 General Fund	3,491	-	-	-	-	-
3400 Other Funds Ltd	(2,271)	504	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
6400 Federal Funds Ltd	2,156	205	-	-	-	-
All Funds	3,376	709	-	-	-	-
3221 Pension Obligation Bond						
8000 General Fund	133,793	133,793	-	-	-	-
3400 Other Funds Ltd	299,785	299,785	-	-	-	-
6400 Federal Funds Ltd	18,704	18,704	-	-	-	-
All Funds	452,282	452,282	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	1,560	-	-	-	-	-
3400 Other Funds Ltd	(355)	885	-	-	-	-
6400 Federal Funds Ltd	1,256	384	-	-	-	-
All Funds	2,461	1,269	-	-	-	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	1	-	-	-	-	-
3400 Other Funds Ltd	(7)	-	-	-	-	-
6400 Federal Funds Ltd	(17)	-	-	-	-	-
All Funds	(23)	-	-	-	-	-
3260 Mass Transit Tax						
8000 General Fund	9,434	9,434	-	-	-	-
3400 Other Funds Ltd	18,166	18,166	-	-	-	-
All Funds	27,600	27,600	-	-	-	-
3270 Flexible Benefits						
8000 General Fund	1,911	-	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3400 Other Funds Ltd	(6,499)	-	-	-	-	-
6400 Federal Funds Ltd	(14,528)	-	-	-	-	-
All Funds	(19,116)	-	-	-	-	-
3280 Other OPE						
8000 General Fund	125	-	-	-	-	-
3400 Other Funds Ltd	(2,017)	-	-	-	-	-
6400 Federal Funds Ltd	67	-	-	-	-	-
All Funds	(1,825)	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	150,317	143,227	-	-	-	-
3400 Other Funds Ltd	306,792	319,340	-	-	-	-
6400 Federal Funds Ltd	7,616	19,293	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$464,725**	**$481,860**	**-**	**-**	**-**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	53,802	53,802	-	-	-	-
3400 Other Funds Ltd	220,265	220,265	-	-	-	-
6400 Federal Funds Ltd	37,674	37,674	-	-	-	-
All Funds	311,741	311,741	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	224,496	197,029	-	-	-	-
3400 Other Funds Ltd	522,418	551,164	-	-	-	-
6400 Federal Funds Ltd	61,691	61,977	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
TOTAL PERSONAL SERVICES	**$808,605**	**$810,170**	**-**	**-**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	10,033	-	7,301	-	2,732	-
3400 Other Funds Ltd	16,237	-	9,445	-	6,792	-
6400 Federal Funds Ltd	1,163	-	-	-	1,163	-
All Funds	27,433	-	16,746	-	10,687	-
4125 Out of State Travel						
8000 General Fund	1,400	-	1,191	-	209	-
3400 Other Funds Ltd	2,288	-	1,544	-	744	-
6400 Federal Funds Ltd	43	-	-	-	43	-
All Funds	3,731	-	2,735	-	996	-
4150 Employee Training						
8000 General Fund	12,180	-	10,083	-	2,097	-
3400 Other Funds Ltd	22,574	-	13,041	-	9,533	-
6400 Federal Funds Ltd	1,280	-	-	-	1,280	-
All Funds	36,034	-	23,124	-	12,910	-
4175 Office Expenses						
8000 General Fund	12,441	-	10,057	-	2,384	-
3400 Other Funds Ltd	26,191	-	13,008	-	13,183	-
6400 Federal Funds Ltd	737	-	-	-	737	-
All Funds	39,369	-	23,065	-	16,304	-
4200 Telecommunications						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
8000 General Fund	17,935	-	14,679	-	3,256	-
3400 Other Funds Ltd	39,041	-	18,983	-	20,058	-
6400 Federal Funds Ltd	970	-	-	-	970	-
All Funds	57,946	-	33,662	-	24,284	-
4250 Data Processing						
8000 General Fund	2,585	-	2,159	-	426	-
3400 Other Funds Ltd	5,592	-	2,795	-	2,797	-
6400 Federal Funds Ltd	84	-	-	-	84	-
All Funds	8,261	-	4,954	-	3,307	-
4275 Publicity and Publications						
8000 General Fund	8,247	-	7,452	-	795	-
3400 Other Funds Ltd	13,872	-	9,637	-	4,235	-
6400 Federal Funds Ltd	42	-	-	-	42	-
All Funds	22,161	-	17,089	-	5,072	-
4300 Professional Services						
8000 General Fund	(937,375)	-	-	(950,000)	12,625	-
3400 Other Funds Ltd	70,740	-	-	-	70,740	-
6400 Federal Funds Ltd	4,705	-	-	-	4,705	-
All Funds	(861,930)	-	-	(950,000)	88,070	-
4315 IT Professional Services						
3400 Other Funds Ltd	11,177	-	-	-	11,177	-
4325 Attorney General						
8000 General Fund	(438,538)	-	-	(500,000)	61,462	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3400 Other Funds Ltd	108,393	-	-	-	108,393	-
6400 Federal Funds Ltd	9,818	-	-	-	9,818	-
All Funds	(320,327)	-	-	(500,000)	179,673	-
4375 Employee Recruitment and Develop						
8000 General Fund	233	-	172	-	61	-
3400 Other Funds Ltd	304	-	225	-	79	-
6400 Federal Funds Ltd	33	-	-	-	33	-
All Funds	570	-	397	-	173	-
4400 Dues and Subscriptions						
8000 General Fund	702	-	596	-	106	-
3400 Other Funds Ltd	1,269	-	768	-	501	-
6400 Federal Funds Ltd	49	-	-	-	49	-
All Funds	2,020	-	1,364	-	656	-
4425 Facilities Rental and Taxes						
8000 General Fund	347,386	-	124,335	-	223,051	-
3400 Other Funds Ltd	363,874	-	160,847	-	203,027	-
6400 Federal Funds Ltd	18,508	-	-	-	18,508	-
All Funds	729,768	-	285,182	-	444,586	-
4450 Fuels and Utilities						
8000 General Fund	4,676	-	3,920	-	756	-
3400 Other Funds Ltd	24,207	-	5,073	-	19,134	-
6400 Federal Funds Ltd	250	-	-	-	250	-
All Funds	29,133	-	8,993	-	20,140	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
4475 Facilities Maintenance						
8000 General Fund	567	-	448	-	119	-
3400 Other Funds Ltd	5,611	-	576	-	5,035	-
6400 Federal Funds Ltd	46	-	-	-	46	-
All Funds	6,224	-	1,024	-	5,200	-
4525 Medical Services and Supplies						
8000 General Fund	49	-	35	-	14	-
3400 Other Funds Ltd	332	-	225	-	107	-
6400 Federal Funds Ltd	1	-	-	-	1	-
All Funds	382	-	260	-	122	-
4575 Agency Program Related S and S						
8000 General Fund	(718,010)	-	241	(750,000)	31,749	-
3400 Other Funds Ltd	10,605	-	1,511	-	9,094	-
6400 Federal Funds Ltd	3,172	-	-	-	3,172	-
All Funds	(704,233)	-	1,752	(750,000)	44,015	-
4600 Intra-agency Charges						
8000 General Fund	575,382	-	229,303	-	86,973	259,302
4650 Other Services and Supplies						
8000 General Fund	(1,201,526)	-	62,537	(1,310,142)	46,079	-
3400 Other Funds Ltd	132,002	-	63,973	-	68,029	-
6400 Federal Funds Ltd	18,618	-	-	-	18,618	-
All Funds	(1,050,906)	-	126,510	(1,310,142)	132,726	-
4700 Expendable Prop 250 - 5000						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
8000 General Fund	8,588	-	1,974	-	6,614	-
3400 Other Funds Ltd	25,515	-	12,399	-	13,116	-
6400 Federal Funds Ltd	1,746	-	-	-	1,746	-
All Funds	35,849	-	14,373	-	21,476	-
4715 IT Expendable Property						
8000 General Fund	3,482	-	1,145	-	2,337	-
3400 Other Funds Ltd	14,203	-	7,192	-	7,011	-
6400 Federal Funds Ltd	330	-	-	-	330	-
All Funds	18,015	-	8,337	-	9,678	-
SERVICES & SUPPLIES						
8000 General Fund	(2,289,563)	-	477,628	(3,510,142)	483,845	259,302
3400 Other Funds Ltd	894,027	-	321,242	-	572,785	-
6400 Federal Funds Ltd	61,595	-	-	-	61,595	-
TOTAL SERVICES & SUPPLIES	**($1,333,941)**	**-**	**$798,870**	**($3,510,142)**	**$1,118,225**	**$259,302**
CAPITAL OUTLAY						
5200 Technical Equipment						
8000 General Fund	11,571	-	-	-	11,571	-
3400 Other Funds Ltd	27,291	-	-	-	27,291	-
6400 Federal Funds Ltd	7,737	-	-	-	7,737	-
All Funds	46,599	-	-	-	46,599	-
5600 Data Processing Hardware						
8000 General Fund	1,073	-	-	-	1,073	-
3400 Other Funds Ltd	6,281	-	-	-	6,281	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
All Funds	7,354	-	-	-	7,354	-
CAPITAL OUTLAY						
8000 General Fund	12,644	-	-	-	12,644	-
3400 Other Funds Ltd	33,572	-	-	-	33,572	-
6400 Federal Funds Ltd	7,737	-	-	-	7,737	-
TOTAL CAPITAL OUTLAY	**$53,953**	**-**	**-**	**-**	**$53,953**	**-**
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
8000 General Fund	(649,032)	-	-	(660,944)	11,912	-
3400 Other Funds Ltd	787,062	-	-	-	787,062	-
6400 Federal Funds Ltd	87,905	-	-	-	87,905	-
All Funds	225,935	-	-	(660,944)	886,879	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	690,059	-	-	-	690,059	-
6400 Federal Funds Ltd	46,896	-	-	-	46,896	-
All Funds	736,955	-	-	-	736,955	-
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	822	-	-	-	822	-
6400 Federal Funds Ltd	4,824	-	-	-	4,824	-
All Funds	5,646	-	-	-	5,646	-
6443 Spc Pmt to Oregon Health Authority						
3400 Other Funds Ltd	453,156	-	453,156	-	-	-
6730 Spc Pmt to Transportation, Dept						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3400 Other Funds Ltd	8,780	-	-	-	8,780	-
SPECIAL PAYMENTS						
8000 General Fund	(649,032)	-	-	(660,944)	11,912	-
3400 Other Funds Ltd	1,939,879	-	453,156	-	1,486,723	-
6400 Federal Funds Ltd	139,625	-	-	-	139,625	-
TOTAL SPECIAL PAYMENTS	**$1,430,472**	**-**	**$453,156**	**($660,944)**	**$1,638,260**	**-**
EXPENDITURES						
8000 General Fund	(2,701,455)	197,029	477,628	(4,171,086)	508,401	259,302
3400 Other Funds Ltd	3,389,896	551,164	774,398	-	2,093,080	-
6400 Federal Funds Ltd	270,648	61,977	-	-	208,957	-
TOTAL EXPENDITURES	**$959,089**	**$810,170**	**$1,252,026**	**($4,171,086)**	**$2,810,438**	**$259,302**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(3,505,629)	(666,897)	(774,398)	-	(2,093,080)	-
6400 Federal Funds Ltd	(283,602)	(74,991)	-	-	(208,957)	-
TOTAL ENDING BALANCE	**($3,789,231)**	**($741,888)**	**($774,398)**	**-**	**($2,302,037)**	**-**
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	(0.55)	-	-	-	-	-

Description	Pkg: 050 Fundshifts Priority: 00					
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	27,271					
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
6400 Federal Funds Ltd	60					
AVAILABLE REVENUES						
8000 General Fund	27,271					
6400 Federal Funds Ltd	60					
TOTAL AVAILABLE REVENUES	**$27,331**					
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	20,377					
3400 Other Funds Ltd	(16,198)					
6400 Federal Funds Ltd	11,391					
All Funds	15,570					
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	2					
3400 Other Funds Ltd	(10)					

Description	Pkg: 050 Fundshifts Priority: 00					
6400 Federal Funds Ltd	(22)					
All Funds	(30)					
3220 Public Employees Retire Cont						
8000 General Fund	3,491					
3400 Other Funds Ltd	(2,775)					
6400 Federal Funds Ltd	1,951					
All Funds	2,667					
3230 Social Security Taxes						
8000 General Fund	1,560					
3400 Other Funds Ltd	(1,240)					
6400 Federal Funds Ltd	872					
All Funds	1,192					
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	1					
3400 Other Funds Ltd	(7)					
6400 Federal Funds Ltd	(17)					
All Funds	(23)					
3270 Flexible Benefits						
8000 General Fund	1,911					
3400 Other Funds Ltd	(6,499)					
6400 Federal Funds Ltd	(14,528)					
All Funds	(19,116)					
3280 Other OPE						

Description	Pkg: 050 Fundshifts Priority: 00					
8000 General Fund	125					
3400 Other Funds Ltd	(2,017)					
6400 Federal Funds Ltd	67					
All Funds	(1,825)					
OTHER PAYROLL EXPENSES						
8000 General Fund	7,090					
3400 Other Funds Ltd	(12,548)					
6400 Federal Funds Ltd	(11,677)					
TOTAL OTHER PAYROLL EXPENSES	**($17,135)**					
PERSONAL SERVICES						
8000 General Fund	27,467					
3400 Other Funds Ltd	(28,746)					
6400 Federal Funds Ltd	(286)					
TOTAL PERSONAL SERVICES	**($1,565)**					
SERVICES & SUPPLIES						
4600 Intra-agency Charges						
8000 General Fund	(196)					
EXPENDITURES						
8000 General Fund	27,271					
3400 Other Funds Ltd	(28,746)					
6400 Federal Funds Ltd	(286)					
TOTAL EXPENDITURES	**($1,761)**					

Description	Pkg: 050 Fundshifts Priority: 00					
ENDING BALANCE						
8000 General Fund	-					
3400 Other Funds Ltd	28,746					
6400 Federal Funds Ltd	346					
TOTAL ENDING BALANCE	**$29,092**					
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	(0.55)					

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,568,857	331,740	132,865	(58,128)	650,974	505,649
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(74,004)	(63,045)	-	-	-	-
6400 Federal Funds Ltd	(3,986)	(15,197)	-	-	-	-
All Funds	(77,990)	(78,242)	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	1,568,857	331,740	132,865	(58,128)	650,974	505,649
3400 Other Funds Ltd	(74,004)	(63,045)	-	-	-	-
6400 Federal Funds Ltd	(3,986)	(15,197)	-	-	-	-
TOTAL AVAILABLE REVENUES	**$1,490,867**	**$253,498**	**$132,865**	**($58,128)**	**$650,974**	**$505,649**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	(13,310)	-	-	-	-	-
4400 Lottery Funds Ltd	15,022	-	-	-	-	-
3400 Other Funds Ltd	35,452	-	-	-	-	-
6400 Federal Funds Ltd	(44,122)	-	-	-	-	-
All Funds	(6,958)	-	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3160 Temporary Appointments						
8000 General Fund	562	562	-	-	-	-
3400 Other Funds Ltd	14,418	14,418	-	-	-	-
6400 Federal Funds Ltd	933	933	-	-	-	-
All Funds	15,913	15,913	-	-	-	-
3170 Overtime Payments						
8000 General Fund	350	350	-	-	-	-
3400 Other Funds Ltd	1,020	1,020	-	-	-	-
All Funds	1,370	1,370	-	-	-	-
SALARIES & WAGES						
8000 General Fund	(12,398)	912	-	-	-	-
4400 Lottery Funds Ltd	15,022	-	-	-	-	-
3400 Other Funds Ltd	50,890	15,438	-	-	-	-
6400 Federal Funds Ltd	(43,189)	933	-	-	-	-
TOTAL SALARIES & WAGES	**$10,325**	**$17,283**	**-**	**-**	**-**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	41	-	-	-	-	-
4400 Lottery Funds Ltd	(30)	-	-	-	-	-
3400 Other Funds Ltd	17	-	-	-	-	-
6400 Federal Funds Ltd	(1)	-	-	-	-	-
All Funds	27	-	-	-	-	-
3220 Public Employees Retire Cont						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
8000 General Fund	(2,221)	60	-	-	-	-
4400 Lottery Funds Ltd	2,575	-	-	-	-	-
3400 Other Funds Ltd	6,248	175	-	-	-	-
6400 Federal Funds Ltd	(7,559)	-	-	-	-	-
All Funds	(957)	235	-	-	-	-
3221 Pension Obligation Bond						
8000 General Fund	210,335	210,335	-	-	-	-
4400 Lottery Funds Ltd	24,484	24,484	-	-	-	-
3400 Other Funds Ltd	138,492	138,492	-	-	-	-
6400 Federal Funds Ltd	18,724	18,724	-	-	-	-
All Funds	392,035	392,035	-	-	-	-
3230 Social Security Taxes						
8000 General Fund	(952)	69	-	-	-	-
4400 Lottery Funds Ltd	1,151	-	-	-	-	-
3400 Other Funds Ltd	3,891	1,181	-	-	-	-
6400 Federal Funds Ltd	(3,305)	71	-	-	-	-
All Funds	785	1,321	-	-	-	-
3240 Unemployment Assessments						
3400 Other Funds Ltd	40	40	-	-	-	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	31	-	-	-	-	-
4400 Lottery Funds Ltd	(23)	-	-	-	-	-
3400 Other Funds Ltd	12	-	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
6400 Federal Funds Ltd	(1)	-	-	-	-	-
All Funds	19	-	-	-	-	-
3260 Mass Transit Tax						
8000 General Fund	7,353	7,353	-	-	-	-
4400 Lottery Funds Ltd	2,116	2,116	-	-	-	-
3400 Other Funds Ltd	6,430	6,430	-	-	-	-
All Funds	15,899	15,899	-	-	-	-
3270 Flexible Benefits						
8000 General Fund	27,140	-	-	-	-	-
4400 Lottery Funds Ltd	(19,534)	-	-	-	-	-
3400 Other Funds Ltd	10,799	-	-	-	-	-
6400 Federal Funds Ltd	(881)	-	-	-	-	-
All Funds	17,524	-	-	-	-	-
3280 Other OPE						
8000 General Fund	(5,039)	-	-	-	-	-
4400 Lottery Funds Ltd	(235)	-	-	-	-	-
3400 Other Funds Ltd	(3,047)	-	-	-	-	-
6400 Federal Funds Ltd	(468)	-	-	-	-	-
All Funds	(8,789)	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	236,688	217,817	-	-	-	-
4400 Lottery Funds Ltd	10,504	26,600	-	-	-	-
3400 Other Funds Ltd	162,882	146,318	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
6400 Federal Funds Ltd	6,509	18,795	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$416,583**	**$409,530**	**-**	**-**	**-**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	113,011	113,011	-	-	-	-
4400 Lottery Funds Ltd	23,192	23,192	-	-	-	-
3400 Other Funds Ltd	138,469	138,469	-	-	-	-
6400 Federal Funds Ltd	52,625	52,625	-	-	-	-
All Funds	327,297	327,297	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	337,301	331,740	-	-	-	-
4400 Lottery Funds Ltd	48,718	49,792	-	-	-	-
3400 Other Funds Ltd	352,241	300,225	-	-	-	-
6400 Federal Funds Ltd	15,945	72,353	-	-	-	-
TOTAL PERSONAL SERVICES	**$754,205**	**$754,110**	**-**	**-**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	5,602	-	2,507	(1,509)	4,604	-
4400 Lottery Funds Ltd	920	-	-	-	920	-
3400 Other Funds Ltd	9,967	-	3,684	(724)	7,007	-
6400 Federal Funds Ltd	3,359	-	-	-	3,359	-
All Funds	19,848	-	6,191	(2,233)	15,890	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
4125 Out of State Travel						
8000 General Fund	536	-	294	(178)	420	-
4400 Lottery Funds Ltd	102	-	-	-	102	-
3400 Other Funds Ltd	1,443	-	437	(86)	1,092	-
6400 Federal Funds Ltd	107	-	-	-	107	-
All Funds	2,188	-	731	(264)	1,721	-
4150 Employee Training						
8000 General Fund	6,160	-	3,591	(1,639)	4,208	-
4400 Lottery Funds Ltd	1,099	-	-	-	1,099	-
3400 Other Funds Ltd	9,541	-	4,007	(787)	6,321	-
6400 Federal Funds Ltd	1,442	-	-	-	1,442	-
All Funds	18,242	-	7,598	(2,426)	13,070	-
4175 Office Expenses						
8000 General Fund	7,182	-	4,006	(2,404)	5,580	-
4400 Lottery Funds Ltd	1,188	-	-	-	1,188	-
3400 Other Funds Ltd	12,655	-	5,871	(1,153)	7,937	-
6400 Federal Funds Ltd	1,572	-	-	-	1,572	-
All Funds	22,597	-	9,877	(3,557)	16,277	-
4200 Telecommunications						
8000 General Fund	8,441	-	4,764	(2,855)	6,532	-
4400 Lottery Funds Ltd	1,532	-	-	-	1,532	-
3400 Other Funds Ltd	17,888	-	6,974	(1,370)	12,284	-
6400 Federal Funds Ltd	2,922	-	-	-	2,922	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
All Funds	30,783	-	11,738	(4,225)	23,270	-
4250 Data Processing						
8000 General Fund	5,978	-	4,112	(816)	2,682	-
4400 Lottery Funds Ltd	249	-	-	-	249	-
3400 Other Funds Ltd	(221,019)	-	1,992	(225,391)	2,380	-
6400 Federal Funds Ltd	280	-	-	-	280	-
All Funds	(214,512)	-	6,104	(226,207)	5,591	-
4275 Publicity and Publications						
8000 General Fund	17	-	20	(12)	9	-
4400 Lottery Funds Ltd	1	-	-	-	1	-
3400 Other Funds Ltd	37	-	28	(6)	15	-
All Funds	55	-	48	(18)	25	-
4300 Professional Services						
8000 General Fund	1,251	-	-	-	1,251	-
4400 Lottery Funds Ltd	3,623	-	-	-	3,623	-
3400 Other Funds Ltd	397	-	-	-	397	-
6400 Federal Funds Ltd	13,346	-	-	-	13,346	-
All Funds	18,617	-	-	-	18,617	-
4315 IT Professional Services						
8000 General Fund	14,546	-	1,509	(911)	13,948	-
4400 Lottery Funds Ltd	155	-	-	-	155	-
3400 Other Funds Ltd	(266,169)	-	2,227	(275,437)	7,041	-
6400 Federal Funds Ltd	9,278	-	-	-	9,278	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
All Funds	(242,190)	-	3,736	(276,348)	30,422	-
4325 Attorney General						
8000 General Fund	74,262	-	-	-	74,262	-
4400 Lottery Funds Ltd	18,699	-	-	-	18,699	-
3400 Other Funds Ltd	109,523	-	-	-	109,523	-
6400 Federal Funds Ltd	9,723	-	-	-	9,723	-
All Funds	212,207	-	-	-	212,207	-
4350 Dispute Resolution Services						
8000 General Fund	60	-	71	(44)	33	-
4400 Lottery Funds Ltd	6	-	-	-	6	-
3400 Other Funds Ltd	108	-	106	(21)	23	-
All Funds	174	-	177	(65)	62	-
4375 Employee Recruitment and Develop						
8000 General Fund	55	-	26	(16)	45	-
4400 Lottery Funds Ltd	22	-	-	-	22	-
3400 Other Funds Ltd	87	-	39	(8)	56	-
6400 Federal Funds Ltd	23	-	-	-	23	-
All Funds	187	-	65	(24)	146	-
4400 Dues and Subscriptions						
8000 General Fund	146	-	132	(79)	93	-
4400 Lottery Funds Ltd	32	-	-	-	32	-
3400 Other Funds Ltd	247	-	194	(38)	91	-
6400 Federal Funds Ltd	24	-	-	-	24	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
All Funds	449	-	326	(117)	240	-
4425 Facilities Rental and Taxes						
8000 General Fund	313,299	-	-	-	313,299	-
4400 Lottery Funds Ltd	11,495	-	-	-	11,495	-
3400 Other Funds Ltd	70,826	-	-	-	70,826	-
6400 Federal Funds Ltd	26,569	-	-	-	26,569	-
All Funds	422,189	-	-	-	422,189	-
4450 Fuels and Utilities						
8000 General Fund	780	-	451	(269)	598	-
4400 Lottery Funds Ltd	291	-	-	-	291	-
3400 Other Funds Ltd	1,447	-	658	(129)	918	-
6400 Federal Funds Ltd	320	-	-	-	320	-
All Funds	2,838	-	1,109	(398)	2,127	-
4475 Facilities Maintenance						
8000 General Fund	317	-	240	(67)	144	-
4400 Lottery Funds Ltd	44	-	-	-	44	-
3400 Other Funds Ltd	278	-	162	(32)	148	-
6400 Federal Funds Ltd	52	-	-	-	52	-
All Funds	691	-	402	(99)	388	-
4575 Agency Program Related S and S						
8000 General Fund	4,769	-	168	(99)	4,700	-
4400 Lottery Funds Ltd	252	-	-	-	252	-
3400 Other Funds Ltd	2,180	-	242	(48)	1,986	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
6400 Federal Funds Ltd	7,872	-	-	-	7,872	-
All Funds	15,073	-	410	(147)	14,810	-
4600 Intra-agency Charges						
8000 General Fund	736,974	-	61,527	-	169,602	505,649
4400 Lottery Funds Ltd	129,548	-	-	-	32,539	97,009
All Funds	866,522	-	61,527	-	202,141	602,658
4650 Other Services and Supplies						
8000 General Fund	31,580	-	44,834	(45,500)	32,246	-
4400 Lottery Funds Ltd	8,380	-	-	-	8,380	-
3400 Other Funds Ltd	(210,184)	-	65,863	(317,284)	41,237	-
6400 Federal Funds Ltd	30,608	-	-	-	30,608	-
All Funds	(139,616)	-	110,697	(362,784)	112,471	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	4,625	-	1,030	(546)	4,141	-
4400 Lottery Funds Ltd	1,554	-	-	-	1,554	-
3400 Other Funds Ltd	5,456	-	1,334	(262)	4,384	-
6400 Federal Funds Ltd	572	-	-	-	572	-
All Funds	12,207	-	2,364	(808)	10,651	-
4715 IT Expendable Property						
8000 General Fund	6,863	-	3,583	(1,184)	4,464	-
4400 Lottery Funds Ltd	755	-	-	-	755	-
3400 Other Funds Ltd	5,109	-	2,889	(568)	2,788	-
6400 Federal Funds Ltd	607	-	-	-	607	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
All Funds	13,334	-	6,472	(1,752)	8,614	-
SERVICES & SUPPLIES						
8000 General Fund	1,223,443	-	132,865	(58,128)	642,861	505,649
4400 Lottery Funds Ltd	179,947	-	-	-	82,938	97,009
3400 Other Funds Ltd	(450,183)	-	96,707	(823,344)	276,454	-
6400 Federal Funds Ltd	108,676	-	-	-	108,676	-
TOTAL SERVICES & SUPPLIES	**$1,061,883**	**-**	**$229,572**	**($881,472)**	**$1,110,929**	**$602,658**
CAPITAL OUTLAY						
5200 Technical Equipment						
8000 General Fund	8,113	-	-	-	8,113	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	6,097	-	-	-	6,097	-
CAPITAL OUTLAY						
8000 General Fund	8,113	-	-	-	8,113	-
3400 Other Funds Ltd	6,097	-	-	-	6,097	-
TOTAL CAPITAL OUTLAY	**$14,210**	**-**	**-**	**-**	**$14,210**	**-**
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
6400 Federal Funds Ltd	38,314	-	-	-	38,314	-
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	49,756	-	-	-	49,756	-
6257 Spc Pmt to Police, Dept of State						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
6400 Federal Funds Ltd	5,016	-	-	-	5,016	-
6443 Spc Pmt to Oregon Health Authority						
6400 Federal Funds Ltd	3,010	-	-	-	3,010	-
SPECIAL PAYMENTS						
6400 Federal Funds Ltd	96,096	-	-	-	96,096	-
TOTAL SPECIAL PAYMENTS	**$96,096**	**-**	**-**	**-**	**$96,096**	**-**
EXPENDITURES						
8000 General Fund	1,568,857	331,740	132,865	(58,128)	650,974	505,649
4400 Lottery Funds Ltd	228,665	49,792	-	-	82,938	97,009
3400 Other Funds Ltd	(91,845)	300,225	96,707	(823,344)	282,551	-
6400 Federal Funds Ltd	220,717	72,353	-	-	204,772	-
TOTAL EXPENDITURES	**$1,926,394**	**$754,110**	**$229,572**	**($881,472)**	**$1,221,235**	**$602,658**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	(228,665)	(49,792)	-	-	(82,938)	(97,009)
3400 Other Funds Ltd	17,841	(363,270)	(96,707)	823,344	(282,551)	-
6400 Federal Funds Ltd	(224,703)	(87,550)	-	-	(204,772)	-
TOTAL ENDING BALANCE	**($435,527)**	**($500,612)**	**($96,707)**	**$823,344**	**($570,261)**	**($97,009)**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	(1)	-	-	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	0.23	-	-	-	-	-

Description	Pkg: 050 Fundshifts Priority: 00					
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	5,757					
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(10,959)					
6400 Federal Funds Ltd	11,211					
All Funds	252					
AVAILABLE REVENUES						
8000 General Fund	5,757					
3400 Other Funds Ltd	(10,959)					
6400 Federal Funds Ltd	11,211					
TOTAL AVAILABLE REVENUES	**$6,009**					
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	(13,310)					
4400 Lottery Funds Ltd	15,022					
3400 Other Funds Ltd	35,452					
6400 Federal Funds Ltd	(44,122)					
All Funds	(6,958)					

Description	Pkg: 050 Fundshifts Priority: 00					
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	41					
4400 Lottery Funds Ltd	(30)					
3400 Other Funds Ltd	17					
6400 Federal Funds Ltd	(1)					
All Funds	27					
3220 Public Employees Retire Cont						
8000 General Fund	(2,281)					
4400 Lottery Funds Ltd	2,575					
3400 Other Funds Ltd	6,073					
6400 Federal Funds Ltd	(7,559)					
All Funds	(1,192)					
3230 Social Security Taxes						
8000 General Fund	(1,021)					
4400 Lottery Funds Ltd	1,151					
3400 Other Funds Ltd	2,710					
6400 Federal Funds Ltd	(3,376)					
All Funds	(536)					
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	31					
4400 Lottery Funds Ltd	(23)					
3400 Other Funds Ltd	12					

Description	Pkg: 050 Fundshifts Priority: 00					
6400 Federal Funds Ltd	(1)					
All Funds	19					
3270 Flexible Benefits						
8000 General Fund	27,140					
4400 Lottery Funds Ltd	(19,534)					
3400 Other Funds Ltd	10,799					
6400 Federal Funds Ltd	(881)					
All Funds	17,524					
3280 Other OPE						
8000 General Fund	(5,039)					
4400 Lottery Funds Ltd	(235)					
3400 Other Funds Ltd	(3,047)					
6400 Federal Funds Ltd	(468)					
All Funds	(8,789)					
OTHER PAYROLL EXPENSES						
8000 General Fund	18,871					
4400 Lottery Funds Ltd	(16,096)					
3400 Other Funds Ltd	16,564					
6400 Federal Funds Ltd	(12,286)					
TOTAL OTHER PAYROLL EXPENSES	**$7,053**					
PERSONAL SERVICES						
8000 General Fund	5,561					
4400 Lottery Funds Ltd	(1,074)					

Description	Pkg: 050 Fundshifts Priority: 00					
3400 Other Funds Ltd	52,016					
6400 Federal Funds Ltd	(56,408)					
TOTAL PERSONAL SERVICES	**$95**					
SERVICES & SUPPLIES						
4600 Intra-agency Charges						
8000 General Fund	196					
EXPENDITURES						
8000 General Fund	5,757					
4400 Lottery Funds Ltd	(1,074)					
3400 Other Funds Ltd	52,016					
6400 Federal Funds Ltd	(56,408)					
TOTAL EXPENDITURES	**$291**					
ENDING BALANCE						
8000 General Fund	-					
4400 Lottery Funds Ltd	1,074					
3400 Other Funds Ltd	(62,975)					
6400 Federal Funds Ltd	67,619					
TOTAL ENDING BALANCE	**$5,718**					
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	(1)					
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	0.23					

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	76,156	10,584	-	-	44,610	20,962
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(257,805)	(103,044)	-	-	-	-
6400 Federal Funds Ltd	140,421	(14,028)	-	-	-	-
All Funds	(117,384)	(117,072)	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	76,156	10,584	-	-	44,610	20,962
3400 Other Funds Ltd	(257,805)	(103,044)	-	-	-	-
6400 Federal Funds Ltd	140,421	(14,028)	-	-	-	-
TOTAL AVAILABLE REVENUES	**($41,228)**	**($106,488)**	**-**	**-**	**$44,610**	**$20,962**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	494,380	-	-	-	-	-
6400 Federal Funds Ltd	(502,993)	-	-	-	-	-
All Funds	(8,613)	-	-	-	-	-
3160 Temporary Appointments						
3400 Other Funds Ltd	8,110	8,110	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
6400 Federal Funds Ltd	2,322	2,322	-	-	-	-
All Funds	10,432	10,432	-	-	-	-
3170 Overtime Payments						
3400 Other Funds Ltd	216	216	-	-	-	-
6400 Federal Funds Ltd	1,021	1,021	-	-	-	-
All Funds	1,237	1,237	-	-	-	-
3180 Shift Differential						
3400 Other Funds Ltd	128	128	-	-	-	-
6400 Federal Funds Ltd	153	153	-	-	-	-
All Funds	281	281	-	-	-	-
3190 All Other Differential						
3400 Other Funds Ltd	6,518	6,518	-	-	-	-
SALARIES & WAGES						
3400 Other Funds Ltd	509,352	14,972	-	-	-	-
6400 Federal Funds Ltd	(499,497)	3,496	-	-	-	-
TOTAL SALARIES & WAGES	**$9,855**	**$18,468**	**-**	**-**	**-**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	178	-	-	-	-	-
6400 Federal Funds Ltd	(159)	-	-	-	-	-
All Funds	19	-	-	-	-	-
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	85,863	1,176	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
6400 Federal Funds Ltd	(85,962)	201	-	-	-	-
All Funds	(99)	1,377	-	-	-	-
3221 Pension Obligation Bond						
8000 General Fund	5,090	5,090	-	-	-	-
3400 Other Funds Ltd	205,554	205,554	-	-	-	-
6400 Federal Funds Ltd	26,344	26,344	-	-	-	-
All Funds	236,988	236,988	-	-	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	38,965	1,144	-	-	-	-
6400 Federal Funds Ltd	(38,213)	267	-	-	-	-
All Funds	752	1,411	-	-	-	-
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	142	-	-	-	-	-
6400 Federal Funds Ltd	(127)	-	-	-	-	-
All Funds	15	-	-	-	-	-
3260 Mass Transit Tax						
8000 General Fund	441	441	-	-	-	-
3400 Other Funds Ltd	14,559	14,559	-	-	-	-
All Funds	15,000	15,000	-	-	-	-
3270 Flexible Benefits						
3400 Other Funds Ltd	117,271	-	-	-	-	-
6400 Federal Funds Ltd	(104,527)	-	-	-	-	-
All Funds	12,744	-	-	-	-	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3280 Other OPE						
3400 Other Funds Ltd	2,456	-	-	-	-	-
6400 Federal Funds Ltd	(3,016)	-	-	-	-	-
All Funds	(560)	-	-	-	-	-
OTHER PAYROLL EXPENSES						
8000 General Fund	5,531	5,531	-	-	-	-
3400 Other Funds Ltd	464,988	222,433	-	-	-	-
6400 Federal Funds Ltd	(205,660)	26,812	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$264,859**	**$254,776**	**-**	**-**	**-**	**-**
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	5,053	5,053	-	-	-	-
3400 Other Funds Ltd	253,352	253,352	-	-	-	-
6400 Federal Funds Ltd	36,504	36,504	-	-	-	-
All Funds	294,909	294,909	-	-	-	-
PERSONAL SERVICES						
8000 General Fund	10,584	10,584	-	-	-	-
3400 Other Funds Ltd	1,227,692	490,757	-	-	-	-
6400 Federal Funds Ltd	(668,653)	66,812	-	-	-	-
TOTAL PERSONAL SERVICES	**$569,623**	**$568,153**	**-**	**-**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
8000 General Fund	193	-	-	-	193	-
3400 Other Funds Ltd	1,937	-	1,147	(5,134)	5,924	-
6400 Federal Funds Ltd	2,253	-	-	-	2,253	-
All Funds	4,383	-	1,147	(5,134)	8,370	-
4125 Out of State Travel						
8000 General Fund	21	-	-	-	21	-
3400 Other Funds Ltd	569	-	136	(606)	1,039	-
6400 Federal Funds Ltd	174	-	-	-	174	-
All Funds	764	-	136	(606)	1,234	-
4150 Employee Training						
8000 General Fund	208	-	-	-	208	-
3400 Other Funds Ltd	8,624	-	1,246	(5,579)	12,957	-
6400 Federal Funds Ltd	1,143	-	-	-	1,143	-
All Funds	9,975	-	1,246	(5,579)	14,308	-
4175 Office Expenses						
8000 General Fund	241	-	-	-	241	-
3400 Other Funds Ltd	14,033	-	1,827	(8,179)	20,385	-
6400 Federal Funds Ltd	1,045	-	-	-	1,045	-
All Funds	15,319	-	1,827	(8,179)	21,671	-
4200 Telecommunications						
8000 General Fund	310	-	-	-	310	-
3400 Other Funds Ltd	5,507	-	2,172	(9,716)	13,051	-
6400 Federal Funds Ltd	1,987	-	-	-	1,987	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
All Funds	7,804	-	2,172	(9,716)	15,348	-
4250 Data Processing						
8000 General Fund	29	-	-	-	29	-
3400 Other Funds Ltd	(1,423)	-	621	(2,776)	732	-
6400 Federal Funds Ltd	93	-	-	-	93	-
All Funds	(1,301)	-	621	(2,776)	854	-
4275 Publicity and Publications						
8000 General Fund	1	-	-	-	1	-
3400 Other Funds Ltd	96	-	9	(42)	129	-
6400 Federal Funds Ltd	1	-	-	-	1	-
All Funds	98	-	9	(42)	131	-
4300 Professional Services						
3400 Other Funds Ltd	1,378,794	-	-	-	1,378,794	-
6400 Federal Funds Ltd	63,707	-	-	-	63,707	-
All Funds	1,442,501	-	-	-	1,442,501	-
4315 IT Professional Services						
8000 General Fund	94	-	-	-	94	-
3400 Other Funds Ltd	(1,818)	-	702	(3,101)	581	-
All Funds	(1,724)	-	702	(3,101)	675	-
4325 Attorney General						
3400 Other Funds Ltd	230,136	-	-	-	230,136	-
6400 Federal Funds Ltd	10,764	-	-	-	10,764	-
All Funds	240,900	-	-	-	240,900	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
4350 Dispute Resolution Services						
8000 General Fund	3	-	-	-	3	-
3400 Other Funds Ltd	(94)	-	33	(147)	20	-
All Funds	(91)	-	33	(147)	23	-
4375 Employee Recruitment and Develop						
8000 General Fund	4	-	-	-	4	-
3400 Other Funds Ltd	124	-	13	(53)	164	-
6400 Federal Funds Ltd	13	-	-	-	13	-
All Funds	141	-	13	(53)	181	-
4400 Dues and Subscriptions						
8000 General Fund	9	-	-	-	9	-
3400 Other Funds Ltd	744	-	59	(269)	954	-
6400 Federal Funds Ltd	18	-	-	-	18	-
All Funds	771	-	59	(269)	981	-
4425 Facilities Rental and Taxes						
8000 General Fund	34,939	-	-	-	34,939	-
3400 Other Funds Ltd	110,998	-	12,411	(7,933)	106,520	-
6400 Federal Funds Ltd	15,893	-	-	-	15,893	-
All Funds	161,830	-	12,411	(7,933)	157,352	-
4450 Fuels and Utilities						
8000 General Fund	79	-	-	-	79	-
3400 Other Funds Ltd	913	-	204	(917)	1,626	-
6400 Federal Funds Ltd	351	-	-	-	351	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
All Funds	1,343	-	204	(917)	2,056	-
4475 Facilities Maintenance						
8000 General Fund	9	-	-	-	9	-
3400 Other Funds Ltd	11	-	51	(228)	188	-
6400 Federal Funds Ltd	25	-	-	-	25	-
All Funds	45	-	51	(228)	222	-
4575 Agency Program Related S and S						
8000 General Fund	29	-	-	-	29	-
3400 Other Funds Ltd	1,617	-	75	(336)	1,878	-
6400 Federal Funds Ltd	67	-	-	-	67	-
All Funds	1,713	-	75	(336)	1,974	-
4600 Intra-agency Charges						
8000 General Fund	27,992	-	-	-	7,030	20,962
4650 Other Services and Supplies						
8000 General Fund	1,189	-	-	-	1,189	-
3400 Other Funds Ltd	919	-	8,102	(83,846)	76,663	-
6400 Federal Funds Ltd	11,951	-	-	-	11,951	-
All Funds	14,059	-	8,102	(83,846)	89,803	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	93	-	-	-	93	-
3400 Other Funds Ltd	1,742	-	416	(1,859)	3,185	-
6400 Federal Funds Ltd	515	-	-	-	515	-
All Funds	2,350	-	416	(1,859)	3,793	-

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
4715 IT Expendable Property						
8000 General Fund	129	-	-	-	129	-
3400 Other Funds Ltd	3,955	-	901	(4,029)	7,083	-
6400 Federal Funds Ltd	373	-	-	-	373	-
All Funds	4,457	-	901	(4,029)	7,585	-
SERVICES & SUPPLIES						
8000 General Fund	65,572	-	-	-	44,610	20,962
3400 Other Funds Ltd	1,757,384	-	30,125	(134,750)	1,862,009	-
6400 Federal Funds Ltd	110,373	-	-	-	110,373	-
TOTAL SERVICES & SUPPLIES	**$1,933,329**	**-**	**$30,125**	**($134,750)**	**$2,016,992**	**$20,962**
CAPITAL OUTLAY						
5200 Technical Equipment						
3400 Other Funds Ltd	5,410	-	-	-	5,410	-
5550 Data Processing Software						
3400 Other Funds Ltd	551	-	-	-	551	-
5600 Data Processing Hardware						
3400 Other Funds Ltd	2,100	-	-	-	2,100	-
CAPITAL OUTLAY						
3400 Other Funds Ltd	8,061	-	-	-	8,061	-
TOTAL CAPITAL OUTLAY	**$8,061**	**-**	**-**	**-**	**$8,061**	**-**
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
3400 Other Funds Ltd	48,697	-	-	-	48,697	-
6030 Dist to Non-Gov Units						
3400 Other Funds Ltd	1,893	-	-	-	1,893	-
6257 Spc Pmt to Police, Dept of State						
3400 Other Funds Ltd	337	-	-	-	337	-
6400 Federal Funds Ltd	2,461	-	-	-	2,461	-
All Funds	2,798	-	-	-	2,798	-
SPECIAL PAYMENTS						
3400 Other Funds Ltd	50,927	-	-	-	50,927	-
6400 Federal Funds Ltd	2,461	-	-	-	2,461	-
TOTAL SPECIAL PAYMENTS	**$53,388**	**-**	**-**	**-**	**$53,388**	**-**
EXPENDITURES						
8000 General Fund	76,156	10,584	-	-	44,610	20,962
3400 Other Funds Ltd	3,044,064	490,757	30,125	(134,750)	1,920,997	-
6400 Federal Funds Ltd	(555,819)	66,812	-	-	112,834	-
TOTAL EXPENDITURES	**$2,564,401**	**$568,153**	**$30,125**	**($134,750)**	**$2,078,441**	**$20,962**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(3,301,869)	(593,801)	(30,125)	134,750	(1,920,997)	-
6400 Federal Funds Ltd	696,240	(80,840)	-	-	(112,834)	-
TOTAL ENDING BALANCE	**($2,605,629)**	**($674,641)**	**($30,125)**	**$134,750**	**($2,033,831)**	**-**
AUTHORIZED POSITIONS						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 021 Phase-in Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00
8150 Class/Unclass Positions	1	-	-	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	0.32	-	-	-	-	-

Description	Pkg: 050 Fundshifts Priority: 00					
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(154,761)					
6400 Federal Funds Ltd	154,449					
All Funds	(312)					
AVAILABLE REVENUES						
3400 Other Funds Ltd	(154,761)					
6400 Federal Funds Ltd	154,449					
TOTAL AVAILABLE REVENUES	**($312)**					
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	494,380					
6400 Federal Funds Ltd	(502,993)					
All Funds	(8,613)					
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	178					
6400 Federal Funds Ltd	(159)					
All Funds	19					
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	84,687					

Description	Pkg: 050 Fundshifts Priority: 00					
6400 Federal Funds Ltd	(86,163)					
All Funds	(1,476)					
3230 Social Security Taxes						
3400 Other Funds Ltd	37,821					
6400 Federal Funds Ltd	(38,480)					
All Funds	(659)					
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	142					
6400 Federal Funds Ltd	(127)					
All Funds	15					
3270 Flexible Benefits						
3400 Other Funds Ltd	117,271					
6400 Federal Funds Ltd	(104,527)					
All Funds	12,744					
3280 Other OPE						
3400 Other Funds Ltd	2,456					
6400 Federal Funds Ltd	(3,016)					
All Funds	(560)					
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	242,555					
6400 Federal Funds Ltd	(232,472)					
TOTAL OTHER PAYROLL EXPENSES	**$10,083**					
PERSONAL SERVICES						

Description	Pkg: 050 Fundshifts Priority: 00					
3400 Other Funds Ltd	736,935					
6400 Federal Funds Ltd	(735,465)					
TOTAL PERSONAL SERVICES	**$1,470**					
ENDING BALANCE						
3400 Other Funds Ltd	(891,696)					
6400 Federal Funds Ltd	889,914					
TOTAL ENDING BALANCE	**($1,782)**					
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	1					
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	0.32					

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	(382,970)	4,362	(392,302)	1,873	3,097	
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(60)	(60)	-	-	-	
AVAILABLE REVENUES						
8000 General Fund	(382,970)	4,362	(392,302)	1,873	3,097	
3400 Other Funds Ltd	(60)	(60)	-	-	-	
TOTAL AVAILABLE REVENUES	**($383,030)**	**$4,302**	**($392,302)**	**$1,873**	**$3,097**	
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3160 Temporary Appointments						
3400 Other Funds Ltd	11,080	11,080	-	-	-	
3170 Overtime Payments						
3400 Other Funds Ltd	614	614	-	-	-	
SALARIES & WAGES						
3400 Other Funds Ltd	11,694	11,694	-	-	-	
TOTAL SALARIES & WAGES	**$11,694**	**$11,694**	**-**	**-**	**-**	
OTHER PAYROLL EXPENSES						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	105	105	-	-	-	
3221 Pension Obligation Bond						
8000 General Fund	4,558	4,558	-	-	-	
3400 Other Funds Ltd	105,821	105,821	-	-	-	
All Funds	110,379	110,379	-	-	-	
3230 Social Security Taxes						
3400 Other Funds Ltd	895	895	-	-	-	
3240 Unemployment Assessments						
3400 Other Funds Ltd	4,022	4,022	-	-	-	
3260 Mass Transit Tax						
8000 General Fund	23	23	-	-	-	
3400 Other Funds Ltd	2,085	2,085	-	-	-	
All Funds	2,108	2,108	-	-	-	
OTHER PAYROLL EXPENSES						
8000 General Fund	4,581	4,581	-	-	-	
3400 Other Funds Ltd	112,928	112,928	-	-	-	
TOTAL OTHER PAYROLL EXPENSES	**$117,509**	**$117,509**	**-**	**-**	**-**	
P.S. BUDGET ADJUSTMENTS						
3455 Vacancy Savings						
8000 General Fund	(219)	(219)	-	-	-	
3400 Other Funds Ltd	123,972	123,972	-	-	-	
All Funds	123,753	123,753	-	-	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
PERSONAL SERVICES						
8000 General Fund	4,362	4,362	-	-	-	
3400 Other Funds Ltd	248,594	248,594	-	-	-	
TOTAL PERSONAL SERVICES	**$252,956**	**$252,956**	**-**	**-**	**-**	
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	(10,237)	-	(10,269)	32	-	
3400 Other Funds Ltd	4,057	-	-	4,057	-	
All Funds	(6,180)	-	(10,269)	4,089	-	
4125 Out of State Travel						
8000 General Fund	(1,207)	-	(1,211)	4	-	
3400 Other Funds Ltd	1,171	-	-	1,171	-	
All Funds	(36)	-	(1,211)	1,175	-	
4150 Employee Training						
8000 General Fund	(11,124)	-	(11,158)	34	-	
3400 Other Funds Ltd	6,129	-	-	6,129	-	
All Funds	(4,995)	-	(11,158)	6,163	-	
4175 Office Expenses						
8000 General Fund	(16,309)	-	(16,359)	50	-	
3400 Other Funds Ltd	7,996	-	-	7,996	-	
All Funds	(8,313)	-	(16,359)	8,046	-	
4200 Telecommunications						
8000 General Fund	(19,372)	-	(19,432)	60	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
3400 Other Funds Ltd	9,551	-	-	9,551	-	
All Funds	(9,821)	-	(19,432)	9,611	-	
4225 State Gov. Service Charges						
3400 Other Funds Ltd	2,514,801	-	-	2,514,801	-	
4250 Data Processing						
8000 General Fund	(5,534)	-	(5,551)	17	-	
3400 Other Funds Ltd	2,503	-	-	2,503	-	
All Funds	(3,031)	-	(5,551)	2,520	-	
4275 Publicity and Publications						
8000 General Fund	(84)	-	(84)	-	-	
3400 Other Funds Ltd	2	-	-	2	-	
All Funds	(82)	-	(84)	2	-	
4300 Professional Services						
8000 General Fund	(122,802)	-	(122,802)	-	-	
3400 Other Funds Ltd	(5,051,254)	-	(5,065,000)	13,746	-	
All Funds	(5,174,056)	-	(5,187,802)	13,746	-	
4315 IT Professional Services						
8000 General Fund	25	-	-	25	-	
3400 Other Funds Ltd	(860,507)	-	(871,415)	10,908	-	
All Funds	(860,482)	-	(871,415)	10,933	-	
4325 Attorney General						
3400 Other Funds Ltd	27,038	-	-	27,038	-	
4350 Dispute Resolution Services						

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
8000 General Fund	(293)	-	(294)	1	-	
3400 Other Funds Ltd	718	-	-	718	-	
All Funds	425	-	(294)	719	-	
4375 Employee Recruitment and Develop						
8000 General Fund	(105)	-	(105)	-	-	
3400 Other Funds Ltd	55	-	-	55	-	
All Funds	(50)	-	(105)	55	-	
4400 Dues and Subscriptions						
8000 General Fund	(537)	-	(539)	2	-	
3400 Other Funds Ltd	331	-	-	331	-	
All Funds	(206)	-	(539)	333	-	
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	47,111	-	-	47,111	-	
4450 Fuels and Utilities						
8000 General Fund	(1,828)	-	(1,834)	6	-	
3400 Other Funds Ltd	482	-	-	482	-	
All Funds	(1,346)	-	(1,834)	488	-	
4475 Facilities Maintenance						
8000 General Fund	(454)	-	(455)	1	-	
3400 Other Funds Ltd	1,137	-	-	1,137	-	
All Funds	683	-	(455)	1,138	-	
4575 Agency Program Related S and S						
8000 General Fund	(670)	-	(672)	2	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
3400 Other Funds Ltd	10,821	-	-	10,821	-	
All Funds	10,151	-	(672)	10,823	-	
4600 Intra-agency Charges						
8000 General Fund	4,136	-	-	1,039	3,097	
4650 Other Services and Supplies						
8000 General Fund	(189,199)	-	(189,763)	564	-	
3400 Other Funds Ltd	(609,621)	-	(648,832)	39,211	-	
All Funds	(798,820)	-	(838,595)	39,775	-	
4700 Expendable Prop 250 - 5000						
8000 General Fund	(3,706)	-	(3,717)	11	-	
3400 Other Funds Ltd	3,096	-	-	3,096	-	
All Funds	(610)	-	(3,717)	3,107	-	
4715 IT Expendable Property						
8000 General Fund	(8,032)	-	(8,057)	25	-	
3400 Other Funds Ltd	13,287	-	-	13,287	-	
All Funds	5,255	-	(8,057)	13,312	-	
SERVICES & SUPPLIES						
8000 General Fund	(387,332)	-	(392,302)	1,873	3,097	
3400 Other Funds Ltd	(3,871,096)	-	(6,585,247)	2,714,151	-	
TOTAL SERVICES & SUPPLIES	**($4,258,428)**	**-**	**($6,977,549)**	**$2,716,024**	**$3,097**	
CAPITAL OUTLAY						
5550 Data Processing Software						
3400 Other Funds Ltd	23,520	-	-	23,520	-	

Description	Total Essential Packages	Pkg: 010 Non-PICS Psnl Svc / Vacancy Factor Priority: 00	Pkg: 022 Phase-out Pgm & One-time Costs Priority: 00	Pkg: 031 Standard Inflation Priority: 00	Pkg: 033 Exceptional Inflation Priority: 00	
5600 Data Processing Hardware						
3400 Other Funds Ltd	3,440	-	-	3,440	-	
CAPITAL OUTLAY						
3400 Other Funds Ltd	26,960	-	-	26,960	-	
TOTAL CAPITAL OUTLAY	**$26,960**	**-**	**-**	**$26,960**	**-**	
EXPENDITURES						
8000 General Fund	(382,970)	4,362	(392,302)	1,873	3,097	
3400 Other Funds Ltd	(3,595,542)	248,594	(6,585,247)	2,741,111	-	
TOTAL EXPENDITURES	**($3,978,512)**	**$252,956**	**($6,977,549)**	**$2,742,984**	**$3,097**	
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	
3400 Other Funds Ltd	3,595,482	(248,654)	6,585,247	(2,741,111)	-	
TOTAL ENDING BALANCE	**$3,595,482**	**($248,654)**	**$6,585,247**	**($2,741,111)**	**-**	

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	6,617,078	-	1,986,382	250,000	580,472	-
8030 General Fund Debt Svc	396,750	-	-	-	-	-
All Funds	7,013,828	-	1,986,382	250,000	580,472	-
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	3,763,817	-	-	-	-	600,000
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3200 Other Funds Non-Ltd	30,000,000	-	-	-	-	-
BOND SALES						
0555 General Fund Obligation Bonds						
3200 Other Funds Non-Ltd	20,300,000	-	-	-	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	2,562,673	-	-	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3230 Other Funds Debt Svc Non-Ltd	10,020,000	-	-	-	-	-
3400 Other Funds Ltd	5,449,000	-	-	-	-	-
All Funds	15,469,000	-	-	-	-	-

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
1040 Transfer In Lottery Proceeds						
4400 Lottery Funds Ltd	1,543,776	-	-	-	-	-
TRANSFERS IN						
4400 Lottery Funds Ltd	1,543,776	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	10,020,000	-	-	-	-	-
3400 Other Funds Ltd	5,449,000	-	-	-	-	-
TOTAL TRANSFERS IN	**$17,012,776**	**-**	**-**	**-**	**-**	**-**
REVENUE CATEGORIES						
8000 General Fund	6,617,078	-	1,986,382	250,000	580,472	-
8030 General Fund Debt Svc	396,750	-	-	-	-	-
4400 Lottery Funds Ltd	1,543,776	-	-	-	-	-
3200 Other Funds Non-Ltd	50,300,000	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	10,020,000	-	-	-	-	-
3400 Other Funds Ltd	11,775,490	-	-	-	-	600,000
TOTAL REVENUE CATEGORIES	**$80,653,094**	**-**	**$1,986,382**	**$250,000**	**$580,472**	**$600,000**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	(15,469,000)	-	-	-	-	-
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(462,461)	(217,640)	-	-	-	-
6400 Federal Funds Ltd	92,723	-	-	-	-	-
All Funds	(369,738)	(217,640)	-	-	-	-

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
TRANSFERS OUT						
3200 Other Funds Non-Ltd	(15,469,000)	-	-	-	-	-
3400 Other Funds Ltd	(462,461)	(217,640)	-	-	-	-
6400 Federal Funds Ltd	92,723	-	-	-	-	-
TOTAL TRANSFERS OUT	**($15,838,738)**	**($217,640)**	**-**	**-**	**-**	**-**
AVAILABLE REVENUES						
8000 General Fund	6,617,078	-	1,986,382	250,000	580,472	-
8030 General Fund Debt Svc	396,750	-	-	-	-	-
4400 Lottery Funds Ltd	1,543,776	-	-	-	-	-
3200 Other Funds Non-Ltd	34,831,000	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	10,020,000	-	-	-	-	-
3400 Other Funds Ltd	11,313,029	(217,640)	-	-	-	600,000
6400 Federal Funds Ltd	92,723	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**$64,814,356**	**($217,640)**	**$1,986,382**	**$250,000**	**$580,472**	**$600,000**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	1,489,950	-	274,608	-	171,840	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	2,242,088	581,952	-	-	-	-
6400 Federal Funds Ltd	(272,880)	-	-	-	-	-

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
All Funds	3,459,158	581,952	274,608	-	171,840	-
3160 Temporary Appointments						
6400 Federal Funds Ltd	(22,632)	-	-	-	-	-
SALARIES & WAGES						
8000 General Fund	1,489,950	-	274,608	-	171,840	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	2,242,088	581,952	-	-	-	-
6400 Federal Funds Ltd	(295,512)	-	-	-	-	-
TOTAL SALARIES & WAGES	**$3,436,526**	**$581,952**	**$274,608**	**-**	**$171,840**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	775	-	116	-	116	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	1,192	464	-	-	-	-
6400 Federal Funds Ltd	(116)	-	-	-	-	-
All Funds	1,851	464	116	-	116	-
3220 Public Employees Retire Cont						
8000 General Fund	255,230	-	47,040	-	29,436	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	384,071	99,688	-	-	-	-
6400 Federal Funds Ltd	(46,744)	-	-	-	-	-
All Funds	592,557	99,688	47,040	-	29,436	-
3230 Social Security Taxes						

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
8000 General Fund	113,982	-	21,008	-	13,146	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	171,520	44,520	-	-	-	-
6400 Federal Funds Ltd	(22,606)	-	-	-	-	-
All Funds	262,896	44,520	21,008	-	13,146	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	614	-	92	-	92	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	945	368	-	-	-	-
6400 Federal Funds Ltd	(92)	-	-	-	-	-
All Funds	1,467	368	92	-	92	-
3260 Mass Transit Tax						
8000 General Fund	9,986	-	1,648	-	1,032	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	13,448	3,488	-	-	-	-
All Funds	23,434	3,488	1,648	-	1,032	-
3270 Flexible Benefits						
8000 General Fund	512,309	-	76,464	-	76,464	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	787,579	305,856	-	-	-	-
6400 Federal Funds Ltd	(76,464)	-	-	-	-	-
All Funds	1,223,424	305,856	76,464	-	76,464	-
OTHER PAYROLL EXPENSES						

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
8000 General Fund	892,896	-	146,368	-	120,286	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	1,358,755	454,384	-	-	-	-
6400 Federal Funds Ltd	(146,022)	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$2,105,629**	**$454,384**	**$146,368**	**-**	**$120,286**	**-**
PERSONAL SERVICES						
8000 General Fund	2,382,846	-	420,976	-	292,126	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	3,600,843	1,036,336	-	-	-	-
6400 Federal Funds Ltd	(441,534)	-	-	-	-	-
TOTAL PERSONAL SERVICES	**$5,542,155**	**$1,036,336**	**$420,976**	**-**	**$292,126**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	39,006	-	3,850	-	3,850	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	37,451	6,160	-	-	-	-
All Funds	76,457	6,160	3,850	-	3,850	-
4125 Out of State Travel						
8000 General Fund	8,380	-	770	-	770	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	4,697	-	-	-	-	-
All Funds	13,077	-	770	-	770	-

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
4150 Employee Training						
8000 General Fund	53,954	-	5,390	-	5,390	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	43,115	-	-	-	-	-
All Funds	97,069	-	5,390	-	5,390	-
4175 Office Expenses						
8000 General Fund	37,563	-	3,850	-	3,850	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	47,894	15,400	-	-	-	-
All Funds	85,457	15,400	3,850	-	3,850	-
4200 Telecommunications						
8000 General Fund	54,158	-	6,930	-	6,930	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	73,837	36,960	-	-	-	-
All Funds	127,995	36,960	6,930	-	6,930	-
4250 Data Processing						
8000 General Fund	18,091	-	770	-	770	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	1,808,072	21,560	-	-	-	-
All Funds	1,826,163	21,560	770	-	770	-
4275 Publicity and Publications						
8000 General Fund	8,019	-	770	-	770	-
3400 Other Funds Ltd	27,027	21,560	-	-	-	-

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
All Funds	35,046	21,560	770	-	770	-
4300 Professional Services						
8000 General Fund	1,100,000	-	400,000	-	-	-
3400 Other Funds Ltd	6,247,789	-	-	-	-	-
All Funds	7,347,789	-	400,000	-	-	-
4315 IT Professional Services						
3400 Other Funds Ltd	1,607,229	-	-	-	-	-
4325 Attorney General						
8000 General Fund	495,000	-	400,000	-	-	-
6400 Federal Funds Ltd	(18,981)	-	-	-	-	-
All Funds	476,019	-	400,000	-	-	-
4350 Dispute Resolution Services						
8000 General Fund	1,540	-	770	-	770	-
3400 Other Funds Ltd	10,780	-	-	-	-	-
All Funds	12,320	-	770	-	770	-
4375 Employee Recruitment and Develop						
8000 General Fund	1,540	-	770	-	770	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
All Funds	1,540	-	770	-	770	-
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	2,310	-	-	-	-	-
All Funds	2,310	-	-	-	-	-

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	42,545	-	-	-	-	-
4450 Fuels and Utilities						
8000 General Fund	6,680	-	1,540	-	1,540	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	51,628	49,280	-	-	-	-
All Funds	58,308	49,280	1,540	-	1,540	-
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	15,400	15,400	-	-	-	-
All Funds	15,400	15,400	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	211,308	-	3,850	-	3,850	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	(185,603)	-	-	-	-	-
All Funds	25,705	-	3,850	-	3,850	-
4600 Intra-agency Charges						
8000 General Fund	500,398	-	88,406	-	61,346	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
All Funds	500,398	-	88,406	-	61,346	-
4650 Other Services and Supplies						
8000 General Fund	261,097	-	30,800	-	30,800	-
4400 Lottery Funds Ltd	-	-	-	-	-	-

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
3200 Other Funds Non-Ltd	450,000	-	-	-	-	-
3400 Other Funds Ltd	878,739	110,880	-	-	-	600,000
6400 Federal Funds Ltd	(12,869)	-	-	-	-	-
All Funds	1,576,967	110,880	30,800	-	30,800	600,000
4700 Expendable Prop 250 - 5000						
8000 General Fund	22,088	-	9,240	-	9,240	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	12,127	9,240	-	-	-	-
All Funds	34,215	9,240	9,240	-	9,240	-
4715 IT Expendable Property						
8000 General Fund	815,410	-	607,700	-	157,700	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	134,478	21,560	-	-	-	-
All Funds	949,888	21,560	607,700	-	157,700	-
SERVICES & SUPPLIES						
8000 General Fund	3,634,232	-	1,565,406	-	288,346	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3200 Other Funds Non-Ltd	450,000	-	-	-	-	-
3400 Other Funds Ltd	11,045,118	308,000	-	-	-	600,000
6400 Federal Funds Ltd	(217,453)	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$14,911,897**	**$308,000**	**$1,565,406**	**-**	**$288,346**	**$600,000**
CAPITAL OUTLAY						
5200 Technical Equipment						

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
8000 General Fund	350,000	-	-	-	-	-
5550 Data Processing Software						
3400 Other Funds Ltd	1,449,000	-	-	-	-	-
CAPITAL OUTLAY						
8000 General Fund	350,000	-	-	-	-	-
3400 Other Funds Ltd	1,449,000	-	-	-	-	-
TOTAL CAPITAL OUTLAY	**$1,799,000**	**-**	**-**	**-**	**-**	**-**
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
8000 General Fund	250,000	-	-	250,000	-	-
6400 Federal Funds Ltd	(138,972)	-	-	-	-	-
All Funds	111,028	-	-	250,000	-	-
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	(490,108)	-	-	-	-	-
6080 Loans Made - Other						
3200 Other Funds Non-Ltd	30,000,000	-	-	-	-	-
SPECIAL PAYMENTS						
8000 General Fund	250,000	-	-	250,000	-	-
3200 Other Funds Non-Ltd	30,000,000	-	-	-	-	-
6400 Federal Funds Ltd	(629,080)	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**$29,620,920**	**-**	**-**	**$250,000**	**-**	**-**
DEBT SERVICE						

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
7100 Principal - Bonds						
8030 General Fund Debt Svc	165,000	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	10,000,000	-	-	-	-	-
All Funds	10,165,000	-	-	-	-	-
7150 Interest - Bonds						
8030 General Fund Debt Svc	231,750	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	20,000	-	-	-	-	-
All Funds	251,750	-	-	-	-	-
DEBT SERVICE						
8030 General Fund Debt Svc	396,750	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	10,020,000	-	-	-	-	-
TOTAL DEBT SERVICE	**$10,416,750**	**-**	**-**	**-**	**-**	**-**
EXPENDITURES						
8000 General Fund	6,617,078	-	1,986,382	250,000	580,472	-
8030 General Fund Debt Svc	396,750	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3200 Other Funds Non-Ltd	30,450,000	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	10,020,000	-	-	-	-	-
3400 Other Funds Ltd	16,094,961	1,344,336	-	-	-	600,000
6400 Federal Funds Ltd	(1,288,067)	-	-	-	-	-
TOTAL EXPENDITURES	**$62,290,722**	**$1,344,336**	**$1,986,382**	**$250,000**	**$580,472**	**$600,000**
ENDING BALANCE						

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
8000 General Fund	-	-	-	-	-	-
8030 General Fund Debt Svc	-	-	-	-	-	-
4400 Lottery Funds Ltd	1,543,776	-	-	-	-	-
3200 Other Funds Non-Ltd	4,381,000	-	-	-	-	-
3230 Other Funds Debt Svc Non-Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	(4,781,932)	(1,561,976)	-	-	-	-
6400 Federal Funds Ltd	1,380,790	-	-	-	-	-
TOTAL ENDING BALANCE	**$2,523,634**	**($1,561,976)**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	37	8	2	-	2	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	31.89	8.00	2.00	-	2.00	-

Description	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00	Pkg: 125 Lottery Fund Restoration Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	486,485	1,062,146	205,828	294,411	-	-
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	715,794	-	248,023	-	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	-	-	-	-	1,449,000	-
1040 Transfer In Lottery Proceeds						
4400 Lottery Funds Ltd	-	-	-	-	-	1,543,776
TRANSFERS IN						
4400 Lottery Funds Ltd	-	-	-	-	-	1,543,776
3400 Other Funds Ltd	-	-	-	-	1,449,000	-
TOTAL TRANSFERS IN	**-**	**-**	**-**	**-**	**$1,449,000**	**$1,543,776**
REVENUE CATEGORIES						
8000 General Fund	486,485	1,062,146	205,828	294,411	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	1,543,776
3400 Other Funds Ltd	715,794	-	248,023	-	1,449,000	-
TOTAL REVENUE CATEGORIES	**$1,202,279**	**$1,062,146**	**$453,851**	**$294,411**	**$1,449,000**	**$1,543,776**
TRANSFERS OUT						

Description	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00	Pkg: 125 Lottery Fund Restoration Priority: 00
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(87,393)	-	(30,711)	-	-	-
AVAILABLE REVENUES						
8000 General Fund	486,485	1,062,146	205,828	294,411	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	1,543,776
3400 Other Funds Ltd	628,401	-	217,312	-	1,449,000	-
TOTAL AVAILABLE REVENUES	**$1,114,886**	**$1,062,146**	**$423,140**	**$294,411**	**$1,449,000**	**$1,543,776**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	211,556	338,656	93,708	89,478	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	738,720
3400 Other Funds Ltd	260,060	-	93,708	-	-	-
All Funds	471,616	338,656	187,416	89,478	-	738,720
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	115	168	43	43	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	290
3400 Other Funds Ltd	135	-	43	-	-	-
All Funds	250	168	86	43	-	290
3220 Public Employees Retire Cont						
8000 General Fund	36,240	58,013	16,052	15,328	-	-

Description	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00	Pkg: 125 Lottery Fund Restoration Priority: 00
4400 Lottery Funds Ltd	-	-	-	-	-	126,543
3400 Other Funds Ltd	44,549	-	16,052	-	-	-
All Funds	80,789	58,013	32,104	15,328	-	126,543
3230 Social Security Taxes						
8000 General Fund	16,184	25,907	7,169	6,845	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	56,513
3400 Other Funds Ltd	19,894	-	7,169	-	-	-
All Funds	36,078	25,907	14,338	6,845	-	56,513
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	91	133	34	34	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	230
3400 Other Funds Ltd	107	-	34	-	-	-
All Funds	198	133	68	34	-	230
3260 Mass Transit Tax						
8000 General Fund	1,269	2,032	562	537	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	5,476
3400 Other Funds Ltd	1,560	-	562	-	-	-
All Funds	2,829	2,032	1,124	537	-	5,476
3270 Flexible Benefits						
8000 General Fund	75,827	111,510	28,674	28,674	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	191,160
3400 Other Funds Ltd	89,845	-	28,674	-	-	-
All Funds	165,672	111,510	57,348	28,674	-	191,160

Description	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00	Pkg: 125 Lottery Fund Restoration Priority: 00
OTHER PAYROLL EXPENSES						
8000 General Fund	129,726	197,763	52,534	51,461	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	380,212
3400 Other Funds Ltd	156,090	-	52,534	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$285,816**	**$197,763**	**$105,068**	**$51,461**	**-**	**$380,212**
PERSONAL SERVICES						
8000 General Fund	341,282	536,419	146,242	140,939	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	1,118,932
3400 Other Funds Ltd	416,150	-	146,242	-	-	-
TOTAL PERSONAL SERVICES	**$757,432**	**$536,419**	**$292,484**	**$140,939**	**-**	**$1,118,932**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	6,618	9,095	2,599	2,599	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	10,176
3400 Other Funds Ltd	6,795	-	2,599	-	-	-
All Funds	13,413	9,095	5,198	2,599	-	10,176
4125 Out of State Travel						
8000 General Fund	1,472	1,902	578	578	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	1,110
3400 Other Funds Ltd	1,425	-	578	-	-	-
All Funds	2,897	1,902	1,156	578	-	1,110
4150 Employee Training						

Description	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00	Pkg: 125 Lottery Fund Restoration Priority: 00
8000 General Fund	9,559	11,092	3,754	3,754	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	12,443
3400 Other Funds Ltd	12,339	-	3,754	-	-	-
All Funds	21,898	11,092	7,508	3,754	-	12,443
4175 Office Expenses						
8000 General Fund	6,618	7,652	2,599	2,599	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	12,330
3400 Other Funds Ltd	6,988	-	2,599	-	-	-
All Funds	13,606	7,652	5,198	2,599	-	12,330
4200 Telecommunications						
8000 General Fund	8,825	10,683	3,465	3,465	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	16,327
3400 Other Funds Ltd	8,932	-	3,465	-	-	-
All Funds	17,757	10,683	6,930	3,465	-	16,327
4250 Data Processing						
8000 General Fund	3,677	4,211	1,444	1,444	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	2,030
3400 Other Funds Ltd	3,561	-	1,444	-	150,000	-
All Funds	7,238	4,211	2,888	1,444	150,000	2,030
4275 Publicity and Publications						
8000 General Fund	1,472	1,541	578	578	-	-
3400 Other Funds Ltd	1,425	-	578	-	-	-
All Funds	2,897	1,541	1,156	578	-	-

Description	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00	Pkg: 125 Lottery Fund Restoration Priority: 00
4300 Professional Services						
8000 General Fund	-	300,000	-	-	-	-
4325 Attorney General						
8000 General Fund	-	-	-	95,000	-	-
4350 Dispute Resolution Services						
3400 Other Funds Ltd	10,780	-	-	-	-	-
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	-	-	-	-	-	144
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	-	-	-	-	-	302
4450 Fuels and Utilities						
8000 General Fund	736	1,131	289	289	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	3,585
3400 Other Funds Ltd	712	-	289	-	-	-
All Funds	1,448	1,131	578	289	-	3,585
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	-	-	-	-	-	497
4575 Agency Program Related S and S						
8000 General Fund	-	3,608	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	3,339
All Funds	-	3,608	-	-	-	3,339
4600 Intra-agency Charges						
8000 General Fund	71,668	112,647	30,711	29,597	-	-

Description	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00	Pkg: 125 Lottery Fund Restoration Priority: 00
4400 Lottery Funds Ltd	-	-	-	-	-	234,975
All Funds	71,668	112,647	30,711	29,597	-	234,975
4650 Other Services and Supplies						
8000 General Fund	23,528	45,564	9,238	9,238	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	98,353
3400 Other Funds Ltd	25,872	-	9,238	-	-	-
All Funds	49,400	45,564	18,476	9,238	-	98,353
4700 Expendable Prop 250 - 5000						
8000 General Fund	-	3,608	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	20,773
3400 Other Funds Ltd	192	-	-	-	-	-
All Funds	192	3,608	-	-	-	20,773
4715 IT Expendable Property						
8000 General Fund	11,030	12,993	4,331	4,331	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	8,460
3400 Other Funds Ltd	11,454	-	4,331	-	-	-
All Funds	22,484	12,993	8,662	4,331	-	8,460
SERVICES & SUPPLIES						
8000 General Fund	145,203	525,727	59,586	153,472	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	424,844
3400 Other Funds Ltd	90,475	-	28,875	-	150,000	-
TOTAL SERVICES & SUPPLIES	**$235,678**	**$525,727**	**$88,461**	**$153,472**	**$150,000**	**$424,844**
CAPITAL OUTLAY						

Description	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00	Pkg: 125 Lottery Fund Restoration Priority: 00
5550 Data Processing Software						
3400 Other Funds Ltd	-	-	-	-	1,449,000	-
EXPENDITURES						
8000 General Fund	486,485	1,062,146	205,828	294,411	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	1,543,776
3400 Other Funds Ltd	506,625	-	175,117	-	1,599,000	-
TOTAL EXPENDITURES	**$993,110**	**$1,062,146**	**$380,945**	**$294,411**	**$1,599,000**	**$1,543,776**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	121,776	-	42,195	-	(150,000)	-
TOTAL ENDING BALANCE	**$121,776**	**-**	**$42,195**	**-**	**($150,000)**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	6	4	2	1	-	5
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	4.26	2.88	1.50	0.75	-	5.00

Description	Pkg: 130 Stabilize Emergency Spill Response Program Priority: 00	Pkg: 131 Modernize Oregon's Recycling System Priority: 00	Pkg: 132 Authorize Industrial Orphan Bonds Priority: 00	Pkg: 133 Update Hazardous Waste Fees Priority: 00	Pkg: 134 Authorize Solid Waste Orphan Site Positions Priority: 00	Pkg: 140 EDMS Bond Proceeds Contract Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,200,089	-	-	-	-	-
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	-	-	-	2,200,000	-	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	-	430,905	-	-	531,768	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	-	-	4,000,000	-	-	-
REVENUE CATEGORIES						
8000 General Fund	1,200,089	-	-	-	-	-
3400 Other Funds Ltd	-	430,905	4,000,000	2,200,000	531,768	-
TOTAL REVENUE CATEGORIES	**$1,200,089**	**$430,905**	**$4,000,000**	**$2,200,000**	**$531,768**	**-**
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	-	(47,789)	-	-	(78,928)	-
AVAILABLE REVENUES						
8000 General Fund	1,200,089	-	-	-	-	-
3400 Other Funds Ltd	-	383,116	4,000,000	2,200,000	452,840	-

Description	Pkg: 130 Stabilize Emergency Spill Response Program Priority: 00	Pkg: 131 Modernize Oregon's Recycling System Priority: 00	Pkg: 132 Authorize Industrial Orphan Bonds Priority: 00	Pkg: 133 Update Hazardous Waste Fees Priority: 00	Pkg: 134 Authorize Solid Waste Orphan Site Positions Priority: 00	Pkg: 140 EDMS Bond Proceeds Contract Priority: 00
TOTAL AVAILABLE REVENUES	**$1,200,089**	**$383,116**	**$4,000,000**	**$2,200,000**	**$452,840**	**-**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	310,104	-	-	-	-	-
3400 Other Funds Ltd	-	135,648	-	-	238,608	-
All Funds	310,104	135,648	-	-	238,608	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	174	-	-	-	-	-
3400 Other Funds Ltd	-	86	-	-	116	-
All Funds	174	86	-	-	116	-
3220 Public Employees Retire Cont						
8000 General Fund	53,121	-	-	-	-	-
3400 Other Funds Ltd	-	23,236	-	-	40,874	-
All Funds	53,121	23,236	-	-	40,874	-
3230 Social Security Taxes						
8000 General Fund	23,723	-	-	-	-	-
3400 Other Funds Ltd	-	10,377	-	-	18,254	-
All Funds	23,723	10,377	-	-	18,254	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	138	-	-	-	-	-

Description	Pkg: 130 Stabilize Emergency Spill Response Program Priority: 00	Pkg: 131 Modernize Oregon's Recycling System Priority: 00	Pkg: 132 Authorize Industrial Orphan Bonds Priority: 00	Pkg: 133 Update Hazardous Waste Fees Priority: 00	Pkg: 134 Authorize Solid Waste Orphan Site Positions Priority: 00	Pkg: 140 EDMS Bond Proceeds Contract Priority: 00
3400 Other Funds Ltd	-	68	-	-	92	-
All Funds	138	68	-	-	92	-
3260 Mass Transit Tax						
8000 General Fund	1,861	-	-	-	-	-
3400 Other Funds Ltd	-	814	-	-	1,432	-
All Funds	1,861	814	-	-	1,432	-
3270 Flexible Benefits						
8000 General Fund	114,696	-	-	-	-	-
3400 Other Funds Ltd	-	57,348	-	-	76,464	-
All Funds	114,696	57,348	-	-	76,464	-
OTHER PAYROLL EXPENSES						
8000 General Fund	193,713	-	-	-	-	-
3400 Other Funds Ltd	-	91,929	-	-	137,232	-
TOTAL OTHER PAYROLL EXPENSES	**$193,713**	**$91,929**	**-**	**-**	**$137,232**	**-**
PERSONAL SERVICES						
8000 General Fund	503,817	-	-	-	-	-
3400 Other Funds Ltd	-	227,577	-	-	375,840	-
TOTAL PERSONAL SERVICES	**$503,817**	**$227,577**	**-**	**-**	**$375,840**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	10,395	-	-	-	-	-
3400 Other Funds Ltd	-	5,197	-	-	6,930	-

Description	Pkg: 130 Stabilize Emergency Spill Response Program Priority: 00	Pkg: 131 Modernize Oregon's Recycling System Priority: 00	Pkg: 132 Authorize Industrial Orphan Bonds Priority: 00	Pkg: 133 Update Hazardous Waste Fees Priority: 00	Pkg: 134 Authorize Solid Waste Orphan Site Positions Priority: 00	Pkg: 140 EDMS Bond Proceeds Contract Priority: 00
All Funds	10,395	5,197	-	-	6,930	-
4125 Out of State Travel						
8000 General Fund	2,310	-	-	-	-	-
3400 Other Funds Ltd	-	1,154	-	-	1,540	-
All Funds	2,310	1,154	-	-	1,540	-
4150 Employee Training						
8000 General Fund	15,015	-	-	-	-	-
3400 Other Funds Ltd	-	7,507	-	-	10,010	-
All Funds	15,015	7,507	-	-	10,010	-
4175 Office Expenses						
8000 General Fund	10,395	-	-	-	-	-
3400 Other Funds Ltd	-	5,197	-	-	6,930	-
All Funds	10,395	5,197	-	-	6,930	-
4200 Telecommunications						
8000 General Fund	13,860	-	-	-	-	-
3400 Other Funds Ltd	-	6,930	-	-	9,240	-
All Funds	13,860	6,930	-	-	9,240	-
4250 Data Processing						
8000 General Fund	5,775	-	-	-	-	-
3400 Other Funds Ltd	-	2,887	-	-	3,850	-
All Funds	5,775	2,887	-	-	3,850	-
4275 Publicity and Publications						
8000 General Fund	2,310	-	-	-	-	-

Description	Pkg: 130 Stabilize Emergency Spill Response Program Priority: 00	Pkg: 131 Modernize Oregon's Recycling System Priority: 00	Pkg: 132 Authorize Industrial Orphan Bonds Priority: 00	Pkg: 133 Update Hazardous Waste Fees Priority: 00	Pkg: 134 Authorize Solid Waste Orphan Site Positions Priority: 00	Pkg: 140 EDMS Bond Proceeds Contract Priority: 00
3400 Other Funds Ltd	-	1,154	-	-	1,540	-
All Funds	2,310	1,154	-	-	1,540	-
4300 Professional Services						
8000 General Fund	400,000	-	-	-	-	-
3400 Other Funds Ltd	-	47,789	4,000,000	2,200,000	-	-
All Funds	400,000	47,789	4,000,000	2,200,000	-	-
4315 IT Professional Services						
3400 Other Funds Ltd	-	-	-	-	-	1,604,229
4450 Fuels and Utilities						
8000 General Fund	1,155	-	-	-	-	-
3400 Other Funds Ltd	-	577	-	-	770	-
All Funds	1,155	577	-	-	770	-
4600 Intra-agency Charges						
8000 General Fund	105,803	-	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	111,929	-	-	-	-	-
3400 Other Funds Ltd	-	68,484	-	-	24,640	-
All Funds	111,929	68,484	-	-	24,640	-
4715 IT Expendable Property						
8000 General Fund	17,325	-	-	-	-	-
3400 Other Funds Ltd	-	8,663	-	-	11,550	-
All Funds	17,325	8,663	-	-	11,550	-
SERVICES & SUPPLIES						

Description	Pkg: 130 Stabilize Emergency Spill Response Program Priority: 00	Pkg: 131 Modernize Oregon's Recycling System Priority: 00	Pkg: 132 Authorize Industrial Orphan Bonds Priority: 00	Pkg: 133 Update Hazardous Waste Fees Priority: 00	Pkg: 134 Authorize Solid Waste Orphan Site Positions Priority: 00	Pkg: 140 EDMS Bond Proceeds Contract Priority: 00
8000 General Fund	696,272	-	-	-	-	-
3400 Other Funds Ltd	-	155,539	4,000,000	2,200,000	77,000	1,604,229
TOTAL SERVICES & SUPPLIES	**$696,272**	**$155,539**	**$4,000,000**	**$2,200,000**	**$77,000**	**$1,604,229**
EXPENDITURES						
8000 General Fund	1,200,089	-	-	-	-	-
3400 Other Funds Ltd	-	383,116	4,000,000	2,200,000	452,840	1,604,229
TOTAL EXPENDITURES	**$1,200,089**	**$383,116**	**$4,000,000**	**$2,200,000**	**$452,840**	**$1,604,229**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	(1,604,229)
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**($1,604,229)**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	3	3	-	-	2	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	3.00	1.50	-	-	2.00	-

Description	Pkg: 141 EDMS Maintenance Funding Priority: 00	Pkg: 143 Enhance Agency Support Staffing Priority: 00	Pkg: 160 Sustain Laboratory Infrastructure Services Priority: 00	Pkg: 181 Clean Water SRF Capitalization Grant Loans Priority: 00	Pkg: 182 Revenue Transfer – Clean Water SRF Loan Funds Priority: 00	Pkg: 183 Clean Up Contaminated Orphan Sites - Bonds Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	-	550,000	-	-	-
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3200 Other Funds Non-Ltd	-	-	-	30,000,000	-	-
BOND SALES						
0555 General Fund Obligation Bonds						
3200 Other Funds Non-Ltd	-	-	-	10,000,000	-	10,300,000
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	1,600,000	-	-	-	-	-
REVENUE CATEGORIES						
8000 General Fund	-	-	550,000	-	-	-
3200 Other Funds Non-Ltd	-	-	-	40,000,000	-	10,300,000
3400 Other Funds Ltd	1,600,000	-	-	-	-	-
TOTAL REVENUE CATEGORIES	**$1,600,000**	**-**	**$550,000**	**$40,000,000**	**-**	**$10,300,000**
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	-	-	-	(10,020,000)	(1,449,000)	(4,000,000)
AVAILABLE REVENUES						
8000 General Fund	-	-	550,000	-	-	-

Description	Pkg: 141 EDMS Maintenance Funding Priority: 00	Pkg: 143 Enhance Agency Support Staffing Priority: 00	Pkg: 160 Sustain Laboratory Infrastructure Services Priority: 00	Pkg: 181 Clean Water SRF Capitalization Grant Loans Priority: 00	Pkg: 182 Revenue Transfer – Clean Water SRF Loan Funds Priority: 00	Pkg: 183 Clean Up Contaminated Orphan Sites - Bonds Priority: 00
3200 Other Funds Non-Ltd	-	-	-	29,980,000	(1,449,000)	6,300,000
3400 Other Funds Ltd	1,600,000	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**$1,600,000**	**-**	**$550,000**	**$29,980,000**	**($1,449,000)**	**$6,300,000**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	-	932,112	-	-	-	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	-	348	-	-	-	-
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	-	159,672	-	-	-	-
3230 Social Security Taxes						
3400 Other Funds Ltd	-	71,306	-	-	-	-
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	-	276	-	-	-	-
3260 Mass Transit Tax						
3400 Other Funds Ltd	-	5,592	-	-	-	-
3270 Flexible Benefits						
3400 Other Funds Ltd	-	229,392	-	-	-	-
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	-	466,586	-	-	-	-

Description	Pkg: 141 EDMS Maintenance Funding Priority: 00	Pkg: 143 Enhance Agency Support Staffing Priority: 00	Pkg: 160 Sustain Laboratory Infrastructure Services Priority: 00	Pkg: 181 Clean Water SRF Capitalization Grant Loans Priority: 00	Pkg: 182 Revenue Transfer – Clean Water SRF Loan Funds Priority: 00	Pkg: 183 Clean Up Contaminated Orphan Sites - Bonds Priority: 00
TOTAL OTHER PAYROLL EXPENSES	**-**	**$466,586**	**-**	**-**	**-**	**-**
PERSONAL SERVICES						
3400 Other Funds Ltd	-	1,398,698	-	-	-	-
TOTAL PERSONAL SERVICES	**-**	**$1,398,698**	**-**	**-**	**-**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	-	9,770	-	-	-	-
4150 Employee Training						
3400 Other Funds Ltd	-	9,505	-	-	-	-
4175 Office Expenses						
3400 Other Funds Ltd	-	10,780	-	-	-	-
4200 Telecommunications						
3400 Other Funds Ltd	-	8,310	-	-	-	-
4250 Data Processing						
3400 Other Funds Ltd	1,600,000	24,770	-	-	-	-
4275 Publicity and Publications						
3400 Other Funds Ltd	-	770	-	-	-	-
4315 IT Professional Services						
3400 Other Funds Ltd	-	3,000	-	-	-	-
4400 Dues and Subscriptions						
3400 Other Funds Ltd	-	2,310	-	-	-	-
4425 Facilities Rental and Taxes						

Description	Pkg: 141 EDMS Maintenance Funding Priority: 00	Pkg: 143 Enhance Agency Support Staffing Priority: 00	Pkg: 160 Sustain Laboratory Infrastructure Services Priority: 00	Pkg: 181 Clean Water SRF Capitalization Grant Loans Priority: 00	Pkg: 182 Revenue Transfer – Clean Water SRF Loan Funds Priority: 00	Pkg: 183 Clean Up Contaminated Orphan Sites - Bonds Priority: 00
3400 Other Funds Ltd	-	42,545	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	-	-	200,000	-	-	-
4650 Other Services and Supplies						
3200 Other Funds Non-Ltd	-	-	-	150,000	-	300,000
3400 Other Funds Ltd	-	39,625	-	-	-	-
All Funds	-	39,625	-	150,000	-	300,000
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	-	2,695	-	-	-	-
4715 IT Expendable Property						
3400 Other Funds Ltd	-	76,920	-	-	-	-
SERVICES & SUPPLIES						
8000 General Fund	-	-	200,000	-	-	-
3200 Other Funds Non-Ltd	-	-	-	150,000	-	300,000
3400 Other Funds Ltd	1,600,000	231,000	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$1,600,000**	**$231,000**	**$200,000**	**$150,000**	**-**	**$300,000**
CAPITAL OUTLAY						
5200 Technical Equipment						
8000 General Fund	-	-	350,000	-	-	-
SPECIAL PAYMENTS						
6080 Loans Made - Other						
3200 Other Funds Non-Ltd	-	-	-	30,000,000	-	-
EXPENDITURES						

Description	Pkg: 141 EDMS Maintenance Funding Priority: 00	Pkg: 143 Enhance Agency Support Staffing Priority: 00	Pkg: 160 Sustain Laboratory Infrastructure Services Priority: 00	Pkg: 181 Clean Water SRF Capitalization Grant Loans Priority: 00	Pkg: 182 Revenue Transfer – Clean Water SRF Loan Funds Priority: 00	Pkg: 183 Clean Up Contaminated Orphan Sites - Bonds Priority: 00
8000 General Fund	-	-	550,000	-	-	-
3200 Other Funds Non-Ltd	-	-	-	30,150,000	-	300,000
3400 Other Funds Ltd	1,600,000	1,629,698	-	-	-	-
TOTAL EXPENDITURES	**$1,600,000**	**$1,629,698**	**$550,000**	**$30,150,000**	**-**	**$300,000**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3200 Other Funds Non-Ltd	-	-	-	(170,000)	(1,449,000)	6,000,000
3400 Other Funds Ltd	-	(1,629,698)	-	-	-	-
TOTAL ENDING BALANCE	**-**	**($1,629,698)**	**-**	**($170,000)**	**($1,449,000)**	**$6,000,000**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	6	-	-	-	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	6.00	-	-	-	-

Description	Pkg: 191 Clean Water SRF Bond Debt Service Priority: 00	Pkg: 192 Clean Up Contaminated Orphan Site Debt Service Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	-	1,265			
8030 General Fund Debt Svc	-	396,750	-			
All Funds	-	396,750	1,265			
TRANSFERS IN						
1010 Transfer In - Intrafund						
3230 Other Funds Debt Svc Non-Ltd	10,020,000	-	-			
REVENUE CATEGORIES						
8000 General Fund	-	-	1,265			
8030 General Fund Debt Svc	-	396,750	-			
3230 Other Funds Debt Svc Non-Ltd	10,020,000	-	-			
TOTAL REVENUE CATEGORIES	**$10,020,000**	**$396,750**	**$1,265**			
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
6400 Federal Funds Ltd	-	-	92,723			
AVAILABLE REVENUES						
8000 General Fund	-	-	1,265			
8030 General Fund Debt Svc	-	396,750	-			
3230 Other Funds Debt Svc Non-Ltd	10,020,000	-	-			
6400 Federal Funds Ltd	-	-	92,723			

Description	Pkg: 191 Clean Water SRF Bond Debt Service Priority: 00	Pkg: 192 Clean Up Contaminated Orphan Site Debt Service Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
TOTAL AVAILABLE REVENUES	**$10,020,000**	**$396,750**	**$93,988**			
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	-	-	(738,720)			
6400 Federal Funds Ltd	-	-	(272,880)			
All Funds	-	-	(1,011,600)			
3160 Temporary Appointments						
6400 Federal Funds Ltd	-	-	(22,632)			
SALARIES & WAGES						
4400 Lottery Funds Ltd	-	-	(738,720)			
6400 Federal Funds Ltd	-	-	(295,512)			
TOTAL SALARIES & WAGES	**-**	**-**	**($1,034,232)**			
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	-	-	(290)			
6400 Federal Funds Ltd	-	-	(116)			
All Funds	-	-	(406)			
3220 Public Employees Retire Cont						
4400 Lottery Funds Ltd	-	-	(126,543)			
6400 Federal Funds Ltd	-	-	(46,744)			

Description	Pkg: 191 Clean Water SRF Bond Debt Service Priority: 00	Pkg: 192 Clean Up Contaminated Orphan Site Debt Service Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
All Funds	-	-	(173,287)			
3230 Social Security Taxes						
4400 Lottery Funds Ltd	-	-	(56,513)			
6400 Federal Funds Ltd	-	-	(22,606)			
All Funds	-	-	(79,119)			
3250 Workers Comp. Assess. (WCD)						
4400 Lottery Funds Ltd	-	-	(230)			
6400 Federal Funds Ltd	-	-	(92)			
All Funds	-	-	(322)			
3260 Mass Transit Tax						
8000 General Fund	-	-	1,045			
4400 Lottery Funds Ltd	-	-	(5,476)			
All Funds	-	-	(4,431)			
3270 Flexible Benefits						
4400 Lottery Funds Ltd	-	-	(191,160)			
6400 Federal Funds Ltd	-	-	(76,464)			
All Funds	-	-	(267,624)			
OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	1,045			
4400 Lottery Funds Ltd	-	-	(380,212)			
6400 Federal Funds Ltd	-	-	(146,022)			
TOTAL OTHER PAYROLL EXPENSES	**-**	**-**	**($525,189)**			
PERSONAL SERVICES						

Description	Pkg: 191 Clean Water SRF Bond Debt Service Priority: 00	Pkg: 192 Clean Up Contaminated Orphan Site Debt Service Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
8000 General Fund	-	-	1,045			
4400 Lottery Funds Ltd	-	-	(1,118,932)			
6400 Federal Funds Ltd	-	-	(441,534)			
TOTAL PERSONAL SERVICES	**-**	**-**	**($1,559,421)**			
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	-	-	(10,176)			
4125 Out of State Travel						
4400 Lottery Funds Ltd	-	-	(1,110)			
4150 Employee Training						
4400 Lottery Funds Ltd	-	-	(12,443)			
4175 Office Expenses						
4400 Lottery Funds Ltd	-	-	(12,330)			
4200 Telecommunications						
4400 Lottery Funds Ltd	-	-	(16,327)			
4250 Data Processing						
4400 Lottery Funds Ltd	-	-	(2,030)			
4325 Attorney General						
6400 Federal Funds Ltd	-	-	(18,981)			
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	-	-	(144)			
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	-	-	(302)			

Description	Pkg: 191 Clean Water SRF Bond Debt Service Priority: 00	Pkg: 192 Clean Up Contaminated Orphan Site Debt Service Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	-	-	(3,585)			
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	-	-	(497)			
4575 Agency Program Related S and S						
4400 Lottery Funds Ltd	-	-	(3,339)			
6400 Federal Funds Ltd	-	-	(185,603)			
All Funds	-	-	(188,942)			
4600 Intra-agency Charges						
8000 General Fund	-	-	220			
4400 Lottery Funds Ltd	-	-	(234,975)			
All Funds	-	-	(234,755)			
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	-	-	(98,353)			
6400 Federal Funds Ltd	-	-	(12,869)			
All Funds	-	-	(111,222)			
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	-	-	(20,773)			
4715 IT Expendable Property						
4400 Lottery Funds Ltd	-	-	(8,460)			
SERVICES & SUPPLIES						
8000 General Fund	-	-	220			
4400 Lottery Funds Ltd	-	-	(424,844)			

Description	Pkg: 191 Clean Water SRF Bond Debt Service Priority: 00	Pkg: 192 Clean Up Contaminated Orphan Site Debt Service Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
6400 Federal Funds Ltd	-	-	(217,453)			
TOTAL SERVICES & SUPPLIES	**-**	**-**	**($642,077)**			
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
6400 Federal Funds Ltd	-	-	(138,972)			
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	-	-	(490,108)			
SPECIAL PAYMENTS						
6400 Federal Funds Ltd	-	-	(629,080)			
TOTAL SPECIAL PAYMENTS	**-**	**-**	**($629,080)**			
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	-	165,000	-			
3230 Other Funds Debt Svc Non-Ltd	10,000,000	-	-			
All Funds	10,000,000	165,000	-			
7150 Interest - Bonds						
8030 General Fund Debt Svc	-	231,750	-			
3230 Other Funds Debt Svc Non-Ltd	20,000	-	-			
All Funds	20,000	231,750	-			
DEBT SERVICE						
8030 General Fund Debt Svc	-	396,750	-			
3230 Other Funds Debt Svc Non-Ltd	10,020,000	-	-			

Description	Pkg: 191 Clean Water SRF Bond Debt Service Priority: 00	Pkg: 192 Clean Up Contaminated Orphan Site Debt Service Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
TOTAL DEBT SERVICE	**$10,020,000**	**$396,750**	**-**			
EXPENDITURES						
8000 General Fund	-	-	1,265			
8030 General Fund Debt Svc	-	396,750	-			
4400 Lottery Funds Ltd	-	-	(1,543,776)			
3230 Other Funds Debt Svc Non-Ltd	10,020,000	-	-			
6400 Federal Funds Ltd	-	-	(1,288,067)			
TOTAL EXPENDITURES	**$10,020,000**	**$396,750**	**($2,830,578)**			
ENDING BALANCE						
8000 General Fund	-	-	-			
8030 General Fund Debt Svc	-	-	-			
4400 Lottery Funds Ltd	-	-	1,543,776			
3230 Other Funds Debt Svc Non-Ltd	-	-	-			
6400 Federal Funds Ltd	-	-	1,380,790			
TOTAL ENDING BALANCE	**-**	**-**	**$2,924,566**			
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	-	-	(7)			
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	-	-	(7.00)			

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	2,816,854	-	1,986,382	250,000	580,472	-
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	600,000	-	-	-	-	600,000
REVENUE CATEGORIES						
8000 General Fund	2,816,854	-	1,986,382	250,000	580,472	-
3400 Other Funds Ltd	600,000	-	-	-	-	600,000
TOTAL REVENUE CATEGORIES	**$3,416,854**	**-**	**$1,986,382**	**$250,000**	**$580,472**	**$600,000**
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(217,640)	(217,640)	-	-	-	-
AVAILABLE REVENUES						
8000 General Fund	2,816,854	-	1,986,382	250,000	580,472	-
3400 Other Funds Ltd	382,360	(217,640)	-	-	-	600,000
TOTAL AVAILABLE REVENUES	**$3,199,214**	**($217,640)**	**$1,986,382**	**$250,000**	**$580,472**	**$600,000**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
8000 General Fund	446,448	-	274,608	-	171,840	-
3400 Other Funds Ltd	581,952	581,952	-	-	-	-
All Funds	1,028,400	581,952	274,608	-	171,840	-
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	232	-	116	-	116	-
3400 Other Funds Ltd	464	464	-	-	-	-
All Funds	696	464	116	-	116	-
3220 Public Employees Retire Cont						
8000 General Fund	76,476	-	47,040	-	29,436	-
3400 Other Funds Ltd	99,688	99,688	-	-	-	-
All Funds	176,164	99,688	47,040	-	29,436	-
3230 Social Security Taxes						
8000 General Fund	34,154	-	21,008	-	13,146	-
3400 Other Funds Ltd	44,520	44,520	-	-	-	-
All Funds	78,674	44,520	21,008	-	13,146	-
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	184	-	92	-	92	-
3400 Other Funds Ltd	368	368	-	-	-	-
All Funds	552	368	92	-	92	-
3260 Mass Transit Tax						
8000 General Fund	2,680	-	1,648	-	1,032	-
3400 Other Funds Ltd	3,488	3,488	-	-	-	-

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
All Funds	6,168	3,488	1,648	-	1,032	-
3270 Flexible Benefits						
8000 General Fund	152,928	-	76,464	-	76,464	-
3400 Other Funds Ltd	305,856	305,856	-	-	-	-
All Funds	458,784	305,856	76,464	-	76,464	-
OTHER PAYROLL EXPENSES						
8000 General Fund	266,654	-	146,368	-	120,286	-
3400 Other Funds Ltd	454,384	454,384	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$721,038**	**$454,384**	**$146,368**	**-**	**$120,286**	**-**
PERSONAL SERVICES						
8000 General Fund	713,102	-	420,976	-	292,126	-
3400 Other Funds Ltd	1,036,336	1,036,336	-	-	-	-
TOTAL PERSONAL SERVICES	**$1,749,438**	**$1,036,336**	**$420,976**	**-**	**$292,126**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	7,700	-	3,850	-	3,850	-
3400 Other Funds Ltd	6,160	6,160	-	-	-	-
All Funds	13,860	6,160	3,850	-	3,850	-
4125 Out of State Travel						
8000 General Fund	1,540	-	770	-	770	-
4150 Employee Training						
8000 General Fund	10,780	-	5,390	-	5,390	-

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
4175 Office Expenses						
8000 General Fund	7,700	-	3,850	-	3,850	-
3400 Other Funds Ltd	15,400	15,400	-	-	-	-
All Funds	23,100	15,400	3,850	-	3,850	-
4200 Telecommunications						
8000 General Fund	13,860	-	6,930	-	6,930	-
3400 Other Funds Ltd	36,960	36,960	-	-	-	-
All Funds	50,820	36,960	6,930	-	6,930	-
4250 Data Processing						
8000 General Fund	1,540	-	770	-	770	-
3400 Other Funds Ltd	21,560	21,560	-	-	-	-
All Funds	23,100	21,560	770	-	770	-
4275 Publicity and Publications						
8000 General Fund	1,540	-	770	-	770	-
3400 Other Funds Ltd	21,560	21,560	-	-	-	-
All Funds	23,100	21,560	770	-	770	-
4300 Professional Services						
8000 General Fund	400,000	-	400,000	-	-	-
4325 Attorney General						
8000 General Fund	400,000	-	400,000	-	-	-
6400 Federal Funds Ltd	(18,981)	-	-	-	-	-
All Funds	381,019	-	400,000	-	-	-
4350 Dispute Resolution Services						

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
8000 General Fund	1,540	-	770	-	770	-
4375 Employee Recruitment and Develop						
8000 General Fund	1,540	-	770	-	770	-
4450 Fuels and Utilities						
8000 General Fund	3,080	-	1,540	-	1,540	-
3400 Other Funds Ltd	49,280	49,280	-	-	-	-
All Funds	52,360	49,280	1,540	-	1,540	-
4475 Facilities Maintenance						
3400 Other Funds Ltd	15,400	15,400	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	7,700	-	3,850	-	3,850	-
4600 Intra-agency Charges						
8000 General Fund	149,752	-	88,406	-	61,346	-
4650 Other Services and Supplies						
8000 General Fund	61,600	-	30,800	-	30,800	-
3400 Other Funds Ltd	710,880	110,880	-	-	-	600,000
6400 Federal Funds Ltd	(12,869)	-	-	-	-	-
All Funds	759,611	110,880	30,800	-	30,800	600,000
4700 Expendable Prop 250 - 5000						
8000 General Fund	18,480	-	9,240	-	9,240	-
3400 Other Funds Ltd	9,240	9,240	-	-	-	-
All Funds	27,720	9,240	9,240	-	9,240	-
4715 IT Expendable Property						

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
8000 General Fund	765,400	-	607,700	-	157,700	-
3400 Other Funds Ltd	21,560	21,560	-	-	-	-
All Funds	786,960	21,560	607,700	-	157,700	-
SERVICES & SUPPLIES						
8000 General Fund	1,853,752	-	1,565,406	-	288,346	-
3400 Other Funds Ltd	908,000	308,000	-	-	-	600,000
6400 Federal Funds Ltd	(31,850)	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$2,729,902**	**$308,000**	**$1,565,406**	**-**	**$288,346**	**$600,000**
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
8000 General Fund	250,000	-	-	250,000	-	-
EXPENDITURES						
8000 General Fund	2,816,854	-	1,986,382	250,000	580,472	-
3400 Other Funds Ltd	1,944,336	1,344,336	-	-	-	600,000
6400 Federal Funds Ltd	(31,850)	-	-	-	-	-
TOTAL EXPENDITURES	**$4,729,340**	**$1,344,336**	**$1,986,382**	**$250,000**	**$580,472**	**$600,000**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	(1,561,976)	(1,561,976)	-	-	-	-
6400 Federal Funds Ltd	31,850	-	-	-	-	-
TOTAL ENDING BALANCE	**($1,530,126)**	**($1,561,976)**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						

Description	Total Policy Packages	Pkg: 110 Maintain Effective Vehicle Inspection Services Priority: 00	Pkg: 111 Implement Greenhouse Gas Reduction Programs Priority: 00	Pkg: 112 Support Lane Regional Air Protection Agency Priority: 00	Pkg: 113 Implement Clean Diesel Legislation Priority: 00	Pkg: 114 Maintain Asbestos Health Protection Program Priority: 00
8150 Class/Unclass Positions	12	8	2	-	2	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	12.00	8.00	2.00	-	2.00	-

Description	Pkg: 070 Revenue Shortfalls Priority: 00					
EXPENDITURES						
SERVICES & SUPPLIES						
4325 Attorney General						
6400 Federal Funds Ltd	(18,981)					
4650 Other Services and Supplies						
6400 Federal Funds Ltd	(12,869)					
SERVICES & SUPPLIES						
6400 Federal Funds Ltd	(31,850)					
TOTAL SERVICES & SUPPLIES	**($31,850)**					
ENDING BALANCE						
6400 Federal Funds Ltd	31,850					
TOTAL ENDING BALANCE	**$31,850**					

Description	Total Policy Packages	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	2,600,135	486,485	1,062,146	205,828	294,411	-
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	963,817	715,794	-	248,023	-	-
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	1,449,000	-	-	-	-	1,449,000
1040 Transfer In Lottery Proceeds						
4400 Lottery Funds Ltd	1,543,776	-	-	-	-	-
TRANSFERS IN						
4400 Lottery Funds Ltd	1,543,776	-	-	-	-	-
3400 Other Funds Ltd	1,449,000	-	-	-	-	1,449,000
TOTAL TRANSFERS IN	**$2,992,776**	**-**	**-**	**-**	**-**	**$1,449,000**
REVENUE CATEGORIES						
8000 General Fund	2,600,135	486,485	1,062,146	205,828	294,411	-
4400 Lottery Funds Ltd	1,543,776	-	-	-	-	-
3400 Other Funds Ltd	2,412,817	715,794	-	248,023	-	1,449,000
TOTAL REVENUE CATEGORIES	**$6,556,728**	**$1,202,279**	**$1,062,146**	**$453,851**	**$294,411**	**$1,449,000**
TRANSFERS OUT						

Description	Total Policy Packages	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(118,104)	(87,393)	-	(30,711)	-	-
6400 Federal Funds Ltd	92,723	-	-	-	-	-
All Funds	(25,381)	(87,393)	-	(30,711)	-	-
AVAILABLE REVENUES						
8000 General Fund	2,600,135	486,485	1,062,146	205,828	294,411	-
4400 Lottery Funds Ltd	1,543,776	-	-	-	-	-
3400 Other Funds Ltd	2,294,713	628,401	-	217,312	-	1,449,000
6400 Federal Funds Ltd	92,723	-	-	-	-	-
TOTAL AVAILABLE REVENUES	**$6,531,347**	**$1,114,886**	**$1,062,146**	**$423,140**	**$294,411**	**$1,449,000**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	733,398	211,556	338,656	93,708	89,478	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	353,768	260,060	-	93,708	-	-
6400 Federal Funds Ltd	(272,880)	-	-	-	-	-
All Funds	814,286	471,616	338,656	187,416	89,478	-
3160 Temporary Appointments						
6400 Federal Funds Ltd	(22,632)	-	-	-	-	-
SALARIES & WAGES						
8000 General Fund	733,398	211,556	338,656	93,708	89,478	-

Description	Total Policy Packages	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	353,768	260,060	-	93,708	-	-
6400 Federal Funds Ltd	(295,512)	-	-	-	-	-
TOTAL SALARIES & WAGES	**$791,654**	**$471,616**	**$338,656**	**$187,416**	**$89,478**	**-**
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	369	115	168	43	43	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	178	135	-	43	-	-
6400 Federal Funds Ltd	(116)	-	-	-	-	-
All Funds	431	250	168	86	43	-
3220 Public Employees Retire Cont						
8000 General Fund	125,633	36,240	58,013	16,052	15,328	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	60,601	44,549	-	16,052	-	-
6400 Federal Funds Ltd	(46,744)	-	-	-	-	-
All Funds	139,490	80,789	58,013	32,104	15,328	-
3230 Social Security Taxes						
8000 General Fund	56,105	16,184	25,907	7,169	6,845	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	27,063	19,894	-	7,169	-	-
6400 Federal Funds Ltd	(22,606)	-	-	-	-	-
All Funds	60,562	36,078	25,907	14,338	6,845	-

Description	Total Policy Packages	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	292	91	133	34	34	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	141	107	-	34	-	-
6400 Federal Funds Ltd	(92)	-	-	-	-	-
All Funds	341	198	133	68	34	-
3260 Mass Transit Tax						
8000 General Fund	5,445	1,269	2,032	562	537	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	2,122	1,560	-	562	-	-
All Funds	7,567	2,829	2,032	1,124	537	-
3270 Flexible Benefits						
8000 General Fund	244,685	75,827	111,510	28,674	28,674	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	118,519	89,845	-	28,674	-	-
6400 Federal Funds Ltd	(76,464)	-	-	-	-	-
All Funds	286,740	165,672	111,510	57,348	28,674	-
OTHER PAYROLL EXPENSES						
8000 General Fund	432,529	129,726	197,763	52,534	51,461	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	208,624	156,090	-	52,534	-	-
6400 Federal Funds Ltd	(146,022)	-	-	-	-	-
TOTAL OTHER PAYROLL EXPENSES	**$495,131**	**$285,816**	**$197,763**	**$105,068**	**$51,461**	**-**

Description	Total Policy Packages	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00
PERSONAL SERVICES						
8000 General Fund	1,165,927	341,282	536,419	146,242	140,939	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	562,392	416,150	-	146,242	-	-
6400 Federal Funds Ltd	(441,534)	-	-	-	-	-
TOTAL PERSONAL SERVICES	**$1,286,785**	**$757,432**	**$536,419**	**$292,484**	**$140,939**	**-**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	20,911	6,618	9,095	2,599	2,599	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	9,394	6,795	-	2,599	-	-
All Funds	30,305	13,413	9,095	5,198	2,599	-
4125 Out of State Travel						
8000 General Fund	4,530	1,472	1,902	578	578	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	2,003	1,425	-	578	-	-
All Funds	6,533	2,897	1,902	1,156	578	-
4150 Employee Training						
8000 General Fund	28,159	9,559	11,092	3,754	3,754	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	16,093	12,339	-	3,754	-	-
All Funds	44,252	21,898	11,092	7,508	3,754	-
4175 Office Expenses						

Description	Total Policy Packages	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00
8000 General Fund	19,468	6,618	7,652	2,599	2,599	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	9,587	6,988	-	2,599	-	-
All Funds	29,055	13,606	7,652	5,198	2,599	-
4200 Telecommunications						
8000 General Fund	26,438	8,825	10,683	3,465	3,465	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	12,397	8,932	-	3,465	-	-
All Funds	38,835	17,757	10,683	6,930	3,465	-
4250 Data Processing						
8000 General Fund	10,776	3,677	4,211	1,444	1,444	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	155,005	3,561	-	1,444	-	150,000
All Funds	165,781	7,238	4,211	2,888	1,444	150,000
4275 Publicity and Publications						
8000 General Fund	4,169	1,472	1,541	578	578	-
3400 Other Funds Ltd	2,003	1,425	-	578	-	-
All Funds	6,172	2,897	1,541	1,156	578	-
4300 Professional Services						
8000 General Fund	300,000	-	300,000	-	-	-
4325 Attorney General						
8000 General Fund	95,000	-	-	-	95,000	-
4350 Dispute Resolution Services						

Description	Total Policy Packages	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00
3400 Other Funds Ltd	10,780	10,780	-	-	-	-
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	-	-	-	-	-	-
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	-	-	-	-	-	-
4450 Fuels and Utilities						
8000 General Fund	2,445	736	1,131	289	289	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	1,001	712	-	289	-	-
All Funds	3,446	1,448	1,131	578	289	-
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	-	-	-	-	-	-
4575 Agency Program Related S and S						
8000 General Fund	203,608	-	3,608	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
6400 Federal Funds Ltd	(185,603)	-	-	-	-	-
All Funds	18,005	-	3,608	-	-	-
4600 Intra-agency Charges						
8000 General Fund	244,843	71,668	112,647	30,711	29,597	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
All Funds	244,843	71,668	112,647	30,711	29,597	-
4650 Other Services and Supplies						
8000 General Fund	87,568	23,528	45,564	9,238	9,238	-

Description	Total Policy Packages	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	35,110	25,872	-	9,238	-	-
All Funds	122,678	49,400	45,564	18,476	9,238	-
4700 Expendable Prop 250 - 5000						
8000 General Fund	3,608	-	3,608	-	-	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	192	192	-	-	-	-
All Funds	3,800	192	3,608	-	-	-
4715 IT Expendable Property						
8000 General Fund	32,685	11,030	12,993	4,331	4,331	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	15,785	11,454	-	4,331	-	-
All Funds	48,470	22,484	12,993	8,662	4,331	-
SERVICES & SUPPLIES						
8000 General Fund	1,084,208	145,203	525,727	59,586	153,472	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	269,350	90,475	-	28,875	-	150,000
6400 Federal Funds Ltd	(185,603)	-	-	-	-	-
TOTAL SERVICES & SUPPLIES	**$1,167,955**	**$235,678**	**$525,727**	**$88,461**	**$153,472**	**$150,000**
CAPITAL OUTLAY						
5200 Technical Equipment						
8000 General Fund	350,000	-	-	-	-	-
5550 Data Processing Software						

Description	Total Policy Packages	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00
3400 Other Funds Ltd	1,449,000	-	-	-	-	1,449,000
CAPITAL OUTLAY						
8000 General Fund	350,000	-	-	-	-	-
3400 Other Funds Ltd	1,449,000	-	-	-	-	1,449,000
TOTAL CAPITAL OUTLAY	**$1,799,000**	**-**	**-**	**-**	**-**	**$1,449,000**
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						
6400 Federal Funds Ltd	(138,972)	-	-	-	-	-
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	(490,108)	-	-	-	-	-
SPECIAL PAYMENTS						
6400 Federal Funds Ltd	(629,080)	-	-	-	-	-
TOTAL SPECIAL PAYMENTS	**($629,080)**	**-**	**-**	**-**	**-**	**-**
EXPENDITURES						
8000 General Fund	2,600,135	486,485	1,062,146	205,828	294,411	-
4400 Lottery Funds Ltd	-	-	-	-	-	-
3400 Other Funds Ltd	2,280,742	506,625	-	175,117	-	1,599,000
6400 Federal Funds Ltd	(1,256,217)	-	-	-	-	-
TOTAL EXPENDITURES	**$3,624,660**	**$993,110**	**$1,062,146**	**$380,945**	**$294,411**	**$1,599,000**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
4400 Lottery Funds Ltd	1,543,776	-	-	-	-	-

Description	Total Policy Packages	Pkg: 120 Improve Wastewater Permitting Efficacy Priority: 00	Pkg: 121 Clean Watershed Planning and Implementation Priority: 00	Pkg: 122 Ensure Protective Onsite Septic Systems Priority: 00	Pkg: 123 Support Water Quality Certification Capacity Priority: 00	Pkg: 124 Modernize CWSRF Loan Management Software Priority: 00
3400 Other Funds Ltd	13,971	121,776	-	42,195	-	(150,000)
6400 Federal Funds Ltd	1,348,940	-	-	-	-	-
TOTAL ENDING BALANCE	**$2,906,687**	**$121,776**	**-**	**$42,195**	**-**	**($150,000)**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	11	6	4	2	1	-
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	7.39	4.26	2.88	1.50	0.75	-

Description	Pkg: 125 Lottery Fund Restoration Priority: 00	Pkg: 160 Sustain Laboratory Infrastructure Services Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	-	550,000	1,265			
TRANSFERS IN						
1040 Transfer In Lottery Proceeds						
4400 Lottery Funds Ltd	1,543,776	-	-			
REVENUE CATEGORIES						
8000 General Fund	-	550,000	1,265			
4400 Lottery Funds Ltd	1,543,776	-	-			
TOTAL REVENUE CATEGORIES	**$1,543,776**	**$550,000**	**$1,265**			
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
6400 Federal Funds Ltd	-	-	92,723			
AVAILABLE REVENUES						
8000 General Fund	-	550,000	1,265			
4400 Lottery Funds Ltd	1,543,776	-	-			
6400 Federal Funds Ltd	-	-	92,723			
TOTAL AVAILABLE REVENUES	**$1,543,776**	**$550,000**	**$93,988**			
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						

Description	Pkg: 125 Lottery Fund Restoration Priority: 00	Pkg: 160 Sustain Laboratory Infrastructure Services Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
3110 Class/Unclass Sal. and Per Diem						
4400 Lottery Funds Ltd	738,720	-	(738,720)			
6400 Federal Funds Ltd	-	-	(272,880)			
All Funds	738,720	-	(1,011,600)			
3160 Temporary Appointments						
6400 Federal Funds Ltd	-	-	(22,632)			
SALARIES & WAGES						
4400 Lottery Funds Ltd	738,720	-	(738,720)			
6400 Federal Funds Ltd	-	-	(295,512)			
TOTAL SALARIES & WAGES	**$738,720**	**-**	**($1,034,232)**			
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
4400 Lottery Funds Ltd	290	-	(290)			
6400 Federal Funds Ltd	-	-	(116)			
All Funds	290	-	(406)			
3220 Public Employees Retire Cont						
4400 Lottery Funds Ltd	126,543	-	(126,543)			
6400 Federal Funds Ltd	-	-	(46,744)			
All Funds	126,543	-	(173,287)			
3230 Social Security Taxes						
4400 Lottery Funds Ltd	56,513	-	(56,513)			
6400 Federal Funds Ltd	-	-	(22,606)			
All Funds	56,513	-	(79,119)			

Description	Pkg: 125 Lottery Fund Restoration Priority: 00	Pkg: 160 Sustain Laboratory Infrastructure Services Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
3250 Workers Comp. Assess. (WCD)						
4400 Lottery Funds Ltd	230	-	(230)			
6400 Federal Funds Ltd	-	-	(92)			
All Funds	230	-	(322)			
3260 Mass Transit Tax						
8000 General Fund	-	-	1,045			
4400 Lottery Funds Ltd	5,476	-	(5,476)			
All Funds	5,476	-	(4,431)			
3270 Flexible Benefits						
4400 Lottery Funds Ltd	191,160	-	(191,160)			
6400 Federal Funds Ltd	-	-	(76,464)			
All Funds	191,160	-	(267,624)			
OTHER PAYROLL EXPENSES						
8000 General Fund	-	-	1,045			
4400 Lottery Funds Ltd	380,212	-	(380,212)			
6400 Federal Funds Ltd	-	-	(146,022)			
TOTAL OTHER PAYROLL EXPENSES	**$380,212**	**-**	**($525,189)**			
PERSONAL SERVICES						
8000 General Fund	-	-	1,045			
4400 Lottery Funds Ltd	1,118,932	-	(1,118,932)			
6400 Federal Funds Ltd	-	-	(441,534)			
TOTAL PERSONAL SERVICES	**$1,118,932**	**-**	**($1,559,421)**			

Description	Pkg: 125 Lottery Fund Restoration Priority: 00	Pkg: 160 Sustain Laboratory Infrastructure Services Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
SERVICES & SUPPLIES						
4100 Instate Travel						
4400 Lottery Funds Ltd	10,176	-	(10,176)			
4125 Out of State Travel						
4400 Lottery Funds Ltd	1,110	-	(1,110)			
4150 Employee Training						
4400 Lottery Funds Ltd	12,443	-	(12,443)			
4175 Office Expenses						
4400 Lottery Funds Ltd	12,330	-	(12,330)			
4200 Telecommunications						
4400 Lottery Funds Ltd	16,327	-	(16,327)			
4250 Data Processing						
4400 Lottery Funds Ltd	2,030	-	(2,030)			
4375 Employee Recruitment and Develop						
4400 Lottery Funds Ltd	144	-	(144)			
4400 Dues and Subscriptions						
4400 Lottery Funds Ltd	302	-	(302)			
4450 Fuels and Utilities						
4400 Lottery Funds Ltd	3,585	-	(3,585)			
4475 Facilities Maintenance						
4400 Lottery Funds Ltd	497	-	(497)			
4575 Agency Program Related S and S						
8000 General Fund	-	200,000	-			

Description	Pkg: 125 Lottery Fund Restoration Priority: 00	Pkg: 160 Sustain Laboratory Infrastructure Services Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
4400 Lottery Funds Ltd	3,339	-	(3,339)			
6400 Federal Funds Ltd	-	-	(185,603)			
All Funds	3,339	200,000	(188,942)			
4600 Intra-agency Charges						
8000 General Fund	-	-	220			
4400 Lottery Funds Ltd	234,975	-	(234,975)			
All Funds	234,975	-	(234,755)			
4650 Other Services and Supplies						
4400 Lottery Funds Ltd	98,353	-	(98,353)			
4700 Expendable Prop 250 - 5000						
4400 Lottery Funds Ltd	20,773	-	(20,773)			
4715 IT Expendable Property						
4400 Lottery Funds Ltd	8,460	-	(8,460)			
SERVICES & SUPPLIES						
8000 General Fund	-	200,000	220			
4400 Lottery Funds Ltd	424,844	-	(424,844)			
6400 Federal Funds Ltd	-	-	(185,603)			
TOTAL SERVICES & SUPPLIES	**$424,844**	**$200,000**	**($610,227)**			
CAPITAL OUTLAY						
5200 Technical Equipment						
8000 General Fund	-	350,000	-			
SPECIAL PAYMENTS						
6025 Dist to Other Gov Unit						

Description	Pkg: 125 Lottery Fund Restoration Priority: 00	Pkg: 160 Sustain Laboratory Infrastructure Services Priority: 00	Pkg: 070 Revenue Shortfalls Priority: 00			
6400 Federal Funds Ltd	-	-	(138,972)			
6030 Dist to Non-Gov Units						
6400 Federal Funds Ltd	-	-	(490,108)			
SPECIAL PAYMENTS						
6400 Federal Funds Ltd	-	-	(629,080)			
TOTAL SPECIAL PAYMENTS	**-**	**-**	**($629,080)**			
EXPENDITURES						
8000 General Fund	-	550,000	1,265			
4400 Lottery Funds Ltd	1,543,776	-	(1,543,776)			
6400 Federal Funds Ltd	-	-	(1,256,217)			
TOTAL EXPENDITURES	**$1,543,776**	**$550,000**	**($2,798,728)**			
ENDING BALANCE						
8000 General Fund	-	-	-			
4400 Lottery Funds Ltd	-	-	1,543,776			
6400 Federal Funds Ltd	-	-	1,348,940			
TOTAL ENDING BALANCE	**-**	**-**	**$2,892,716**			
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	5	-	(7)			
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	5.00	-	(7.00)			

Description	Total Policy Packages	Pkg: 130 Stabilize Emergency Spill Response Program Priority: 00	Pkg: 131 Modernize Oregon's Recycling System Priority: 00	Pkg: 132 Authorize Industrial Orphan Bonds Priority: 00	Pkg: 133 Update Hazardous Waste Fees Priority: 00	Pkg: 134 Authorize Solid Waste Orphan Site Positions Priority: 00
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8000 General Fund	1,200,089	1,200,089	-	-	-	-
LICENSES AND FEES						
0205 Business Lic and Fees						
3400 Other Funds Ltd	2,200,000	-	-	-	2,200,000	-
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	962,673	-	430,905	-	-	531,768
TRANSFERS IN						
1010 Transfer In - Intrafund						
3400 Other Funds Ltd	4,000,000	-	-	4,000,000	-	-
REVENUE CATEGORIES						
8000 General Fund	1,200,089	1,200,089	-	-	-	-
3400 Other Funds Ltd	7,162,673	-	430,905	4,000,000	2,200,000	531,768
TOTAL REVENUE CATEGORIES	**$8,362,762**	**$1,200,089**	**$430,905**	**$4,000,000**	**$2,200,000**	**$531,768**
TRANSFERS OUT						
2020 Transfer Out - Indirect Cost						
3400 Other Funds Ltd	(126,717)	-	(47,789)	-	-	(78,928)
AVAILABLE REVENUES						
8000 General Fund	1,200,089	1,200,089	-	-	-	-
3400 Other Funds Ltd	7,035,956	-	383,116	4,000,000	2,200,000	452,840

Description	Total Policy Packages	Pkg: 130 Stabilize Emergency Spill Response Program Priority: 00	Pkg: 131 Modernize Oregon's Recycling System Priority: 00	Pkg: 132 Authorize Industrial Orphan Bonds Priority: 00	Pkg: 133 Update Hazardous Waste Fees Priority: 00	Pkg: 134 Authorize Solid Waste Orphan Site Positions Priority: 00
TOTAL AVAILABLE REVENUES	**$8,236,045**	**$1,200,089**	**$383,116**	**$4,000,000**	**$2,200,000**	**$452,840**
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
8000 General Fund	310,104	310,104	-	-	-	-
3400 Other Funds Ltd	374,256	-	135,648	-	-	238,608
All Funds	684,360	310,104	135,648	-	-	238,608
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
8000 General Fund	174	174	-	-	-	-
3400 Other Funds Ltd	202	-	86	-	-	116
All Funds	376	174	86	-	-	116
3220 Public Employees Retire Cont						
8000 General Fund	53,121	53,121	-	-	-	-
3400 Other Funds Ltd	64,110	-	23,236	-	-	40,874
All Funds	117,231	53,121	23,236	-	-	40,874
3230 Social Security Taxes						
8000 General Fund	23,723	23,723	-	-	-	-
3400 Other Funds Ltd	28,631	-	10,377	-	-	18,254
All Funds	52,354	23,723	10,377	-	-	18,254
3250 Workers Comp. Assess. (WCD)						
8000 General Fund	138	138	-	-	-	-

Description	Total Policy Packages	Pkg: 130 Stabilize Emergency Spill Response Program Priority: 00	Pkg: 131 Modernize Oregon's Recycling System Priority: 00	Pkg: 132 Authorize Industrial Orphan Bonds Priority: 00	Pkg: 133 Update Hazardous Waste Fees Priority: 00	Pkg: 134 Authorize Solid Waste Orphan Site Positions Priority: 00
3400 Other Funds Ltd	160	-	68	-	-	92
All Funds	298	138	68	-	-	92
3260 Mass Transit Tax						
8000 General Fund	1,861	1,861	-	-	-	-
3400 Other Funds Ltd	2,246	-	814	-	-	1,432
All Funds	4,107	1,861	814	-	-	1,432
3270 Flexible Benefits						
8000 General Fund	114,696	114,696	-	-	-	-
3400 Other Funds Ltd	133,812	-	57,348	-	-	76,464
All Funds	248,508	114,696	57,348	-	-	76,464
OTHER PAYROLL EXPENSES						
8000 General Fund	193,713	193,713	-	-	-	-
3400 Other Funds Ltd	229,161	-	91,929	-	-	137,232
TOTAL OTHER PAYROLL EXPENSES	**$422,874**	**$193,713**	**$91,929**	**-**	**-**	**$137,232**
PERSONAL SERVICES						
8000 General Fund	503,817	503,817	-	-	-	-
3400 Other Funds Ltd	603,417	-	227,577	-	-	375,840
TOTAL PERSONAL SERVICES	**$1,107,234**	**$503,817**	**$227,577**	**-**	**-**	**$375,840**
SERVICES & SUPPLIES						
4100 Instate Travel						
8000 General Fund	10,395	10,395	-	-	-	-
3400 Other Funds Ltd	12,127	-	5,197	-	-	6,930

Description	Total Policy Packages	Pkg: 130 Stabilize Emergency Spill Response Program Priority: 00	Pkg: 131 Modernize Oregon's Recycling System Priority: 00	Pkg: 132 Authorize Industrial Orphan Bonds Priority: 00	Pkg: 133 Update Hazardous Waste Fees Priority: 00	Pkg: 134 Authorize Solid Waste Orphan Site Positions Priority: 00
All Funds	22,522	10,395	5,197	-	-	6,930
4125 Out of State Travel						
8000 General Fund	2,310	2,310	-	-	-	-
3400 Other Funds Ltd	2,694	-	1,154	-	-	1,540
All Funds	5,004	2,310	1,154	-	-	1,540
4150 Employee Training						
8000 General Fund	15,015	15,015	-	-	-	-
3400 Other Funds Ltd	17,517	-	7,507	-	-	10,010
All Funds	32,532	15,015	7,507	-	-	10,010
4175 Office Expenses						
8000 General Fund	10,395	10,395	-	-	-	-
3400 Other Funds Ltd	12,127	-	5,197	-	-	6,930
All Funds	22,522	10,395	5,197	-	-	6,930
4200 Telecommunications						
8000 General Fund	13,860	13,860	-	-	-	-
3400 Other Funds Ltd	16,170	-	6,930	-	-	9,240
All Funds	30,030	13,860	6,930	-	-	9,240
4250 Data Processing						
8000 General Fund	5,775	5,775	-	-	-	-
3400 Other Funds Ltd	6,737	-	2,887	-	-	3,850
All Funds	12,512	5,775	2,887	-	-	3,850
4275 Publicity and Publications						
8000 General Fund	2,310	2,310	-	-	-	-

Description	Total Policy Packages	Pkg: 130 Stabilize Emergency Spill Response Program Priority: 00	Pkg: 131 Modernize Oregon's Recycling System Priority: 00	Pkg: 132 Authorize Industrial Orphan Bonds Priority: 00	Pkg: 133 Update Hazardous Waste Fees Priority: 00	Pkg: 134 Authorize Solid Waste Orphan Site Positions Priority: 00
3400 Other Funds Ltd	2,694	-	1,154	-	-	1,540
All Funds	5,004	2,310	1,154	-	-	1,540
4300 Professional Services						
8000 General Fund	400,000	400,000	-	-	-	-
3400 Other Funds Ltd	6,247,789	-	47,789	4,000,000	2,200,000	-
All Funds	6,647,789	400,000	47,789	4,000,000	2,200,000	-
4450 Fuels and Utilities						
8000 General Fund	1,155	1,155	-	-	-	-
3400 Other Funds Ltd	1,347	-	577	-	-	770
All Funds	2,502	1,155	577	-	-	770
4600 Intra-agency Charges						
8000 General Fund	105,803	105,803	-	-	-	-
4650 Other Services and Supplies						
8000 General Fund	111,929	111,929	-	-	-	-
3400 Other Funds Ltd	93,124	-	68,484	-	-	24,640
All Funds	205,053	111,929	68,484	-	-	24,640
4715 IT Expendable Property						
8000 General Fund	17,325	17,325	-	-	-	-
3400 Other Funds Ltd	20,213	-	8,663	-	-	11,550
All Funds	37,538	17,325	8,663	-	-	11,550
SERVICES & SUPPLIES						
8000 General Fund	696,272	696,272	-	-	-	-
3400 Other Funds Ltd	6,432,539	-	155,539	4,000,000	2,200,000	77,000

Description	Total Policy Packages	Pkg: 130 Stabilize Emergency Spill Response Program Priority: 00	Pkg: 131 Modernize Oregon's Recycling System Priority: 00	Pkg: 132 Authorize Industrial Orphan Bonds Priority: 00	Pkg: 133 Update Hazardous Waste Fees Priority: 00	Pkg: 134 Authorize Solid Waste Orphan Site Positions Priority: 00
TOTAL SERVICES & SUPPLIES	**$7,128,811**	**$696,272**	**$155,539**	**$4,000,000**	**$2,200,000**	**$77,000**
EXPENDITURES						
8000 General Fund	1,200,089	1,200,089	-	-	-	-
3400 Other Funds Ltd	7,035,956	-	383,116	4,000,000	2,200,000	452,840
TOTAL EXPENDITURES	**$8,236,045**	**$1,200,089**	**$383,116**	**$4,000,000**	**$2,200,000**	**$452,840**
ENDING BALANCE						
8000 General Fund	-	-	-	-	-	-
3400 Other Funds Ltd	-	-	-	-	-	-
TOTAL ENDING BALANCE	**-**	**-**	**-**	**-**	**-**	**-**
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	8	3	3	-	-	2
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	6.50	3.00	1.50	-	-	2.00

Description	Total Policy Packages	Pkg: 140 EDMS Bond Proceeds Contract Priority: 00	Pkg: 141 EDMS Maintenance Funding Priority: 00	Pkg: 143 Enhance Agency Support Staffing Priority: 00		
REVENUE CATEGORIES						
OTHER						
0975 Other Revenues						
3400 Other Funds Ltd	1,600,000	-	1,600,000	-		
AVAILABLE REVENUES						
3400 Other Funds Ltd	1,600,000	-	1,600,000	-		
TOTAL AVAILABLE REVENUES	**$1,600,000**	**-**	**$1,600,000**	**-**		
EXPENDITURES						
PERSONAL SERVICES						
SALARIES & WAGES						
3110 Class/Unclass Sal. and Per Diem						
3400 Other Funds Ltd	932,112	-	-	932,112		
OTHER PAYROLL EXPENSES						
3210 Empl. Rel. Bd. Assessments						
3400 Other Funds Ltd	348	-	-	348		
3220 Public Employees Retire Cont						
3400 Other Funds Ltd	159,672	-	-	159,672		
3230 Social Security Taxes						
3400 Other Funds Ltd	71,306	-	-	71,306		
3250 Workers Comp. Assess. (WCD)						
3400 Other Funds Ltd	276	-	-	276		
3260 Mass Transit Tax						
3400 Other Funds Ltd	5,592	-	-	5,592		

Description	Total Policy Packages	Pkg: 140 EDMS Bond Proceeds Contract Priority: 00	Pkg: 141 EDMS Maintenance Funding Priority: 00	Pkg: 143 Enhance Agency Support Staffing Priority: 00		
3270 Flexible Benefits						
3400 Other Funds Ltd	229,392	-	-	229,392		
OTHER PAYROLL EXPENSES						
3400 Other Funds Ltd	466,586	-	-	466,586		
TOTAL OTHER PAYROLL EXPENSES	**$466,586**	**-**	**-**	**$466,586**		
PERSONAL SERVICES						
3400 Other Funds Ltd	1,398,698	-	-	1,398,698		
TOTAL PERSONAL SERVICES	**$1,398,698**	**-**	**-**	**$1,398,698**		
SERVICES & SUPPLIES						
4100 Instate Travel						
3400 Other Funds Ltd	9,770	-	-	9,770		
4150 Employee Training						
3400 Other Funds Ltd	9,505	-	-	9,505		
4175 Office Expenses						
3400 Other Funds Ltd	10,780	-	-	10,780		
4200 Telecommunications						
3400 Other Funds Ltd	8,310	-	-	8,310		
4250 Data Processing						
3400 Other Funds Ltd	1,624,770	-	1,600,000	24,770		
4275 Publicity and Publications						
3400 Other Funds Ltd	770	-	-	770		
4315 IT Professional Services						

Description	Total Policy Packages	Pkg: 140 EDMS Bond Proceeds Contract Priority: 00	Pkg: 141 EDMS Maintenance Funding Priority: 00	Pkg: 143 Enhance Agency Support Staffing Priority: 00		
3400 Other Funds Ltd	1,607,229	1,604,229	-	3,000		
4400 Dues and Subscriptions						
3400 Other Funds Ltd	2,310	-	-	2,310		
4425 Facilities Rental and Taxes						
3400 Other Funds Ltd	42,545	-	-	42,545		
4650 Other Services and Supplies						
3400 Other Funds Ltd	39,625	-	-	39,625		
4700 Expendable Prop 250 - 5000						
3400 Other Funds Ltd	2,695	-	-	2,695		
4715 IT Expendable Property						
3400 Other Funds Ltd	76,920	-	-	76,920		
SERVICES & SUPPLIES						
3400 Other Funds Ltd	3,435,229	1,604,229	1,600,000	231,000		
TOTAL SERVICES & SUPPLIES	**$3,435,229**	**$1,604,229**	**$1,600,000**	**$231,000**		
EXPENDITURES						
3400 Other Funds Ltd	4,833,927	1,604,229	1,600,000	1,629,698		
TOTAL EXPENDITURES	**$4,833,927**	**$1,604,229**	**$1,600,000**	**$1,629,698**		
ENDING BALANCE						
3400 Other Funds Ltd	(3,233,927)	(1,604,229)	-	(1,629,698)		
TOTAL ENDING BALANCE	**($3,233,927)**	**($1,604,229)**	**-**	**($1,629,698)**		
AUTHORIZED POSITIONS						
8150 Class/Unclass Positions	6	-	-	6		

Description	Total Policy Packages	Pkg: 140 EDMS Bond Proceeds Contract Priority: 00	Pkg: 141 EDMS Maintenance Funding Priority: 00	Pkg: 143 Enhance Agency Support Staffing Priority: 00		
AUTHORIZED FTE						
8250 Class/Unclass FTE Positions	6.00	-	-	6.00		

Description	Total Policy Packages	Pkg: 181 Clean Water SRF Capitalization Grant Loans Priority: 00	Pkg: 182 Revenue Transfer – Clean Water SRF Loan Funds Priority: 00	Pkg: 183 Clean Up Contaminated Orphan Sites - Bonds Priority: 00		
REVENUE CATEGORIES						
FEDERAL FUNDS AS OTHER FUNDS						
0355 Federal Revenues						
3200 Other Funds Non-Ltd	30,000,000	30,000,000	-	-		
BOND SALES						
0555 General Fund Obligation Bonds						
3200 Other Funds Non-Ltd	20,300,000	10,000,000	-	10,300,000		
REVENUE CATEGORIES						
3200 Other Funds Non-Ltd	50,300,000	40,000,000	-	10,300,000		
TOTAL REVENUE CATEGORIES	**$50,300,000**	**$40,000,000**	**-**	**$10,300,000**		
TRANSFERS OUT						
2010 Transfer Out - Intrafund						
3200 Other Funds Non-Ltd	(15,469,000)	(10,020,000)	(1,449,000)	(4,000,000)		
AVAILABLE REVENUES						
3200 Other Funds Non-Ltd	34,831,000	29,980,000	(1,449,000)	6,300,000		
TOTAL AVAILABLE REVENUES	**$34,831,000**	**$29,980,000**	**($1,449,000)**	**$6,300,000**		
EXPENDITURES						
SERVICES & SUPPLIES						
4650 Other Services and Supplies						
3200 Other Funds Non-Ltd	450,000	150,000	-	300,000		
SPECIAL PAYMENTS						
6080 Loans Made - Other						

Description	Total Policy Packages	Pkg: 181 Clean Water SRF Capitalization Grant Loans Priority: 00	Pkg: 182 Revenue Transfer – Clean Water SRF Loan Funds Priority: 00	Pkg: 183 Clean Up Contaminated Orphan Sites - Bonds Priority: 00		
3200 Other Funds Non-Ltd	30,000,000	30,000,000	-	-		
EXPENDITURES						
3200 Other Funds Non-Ltd	30,450,000	30,150,000	-	300,000		
TOTAL EXPENDITURES	**$30,450,000**	**$30,150,000**	**-**	**$300,000**		
ENDING BALANCE						
3200 Other Funds Non-Ltd	4,381,000	(170,000)	(1,449,000)	6,000,000		
TOTAL ENDING BALANCE	**$4,381,000**	**($170,000)**	**($1,449,000)**	**$6,000,000**		

Description	Total Policy Packages	Pkg: 191 Clean Water SRF Bond Debt Service Priority: 00	Pkg: 192 Clean Up Contaminated Orphan Site Debt Service Priority: 00			
REVENUE CATEGORIES						
GENERAL FUND APPROPRIATION						
0050 General Fund Appropriation						
8030 General Fund Debt Svc	396,750	-	396,750			
TRANSFERS IN						
1010 Transfer In - Intrafund						
3230 Other Funds Debt Svc Non-Ltd	10,020,000	10,020,000	-			
REVENUE CATEGORIES						
8030 General Fund Debt Svc	396,750	-	396,750			
3230 Other Funds Debt Svc Non-Ltd	10,020,000	10,020,000	-			
TOTAL REVENUE CATEGORIES	**$10,416,750**	**$10,020,000**	**$396,750**			
AVAILABLE REVENUES						
8030 General Fund Debt Svc	396,750	-	396,750			
3230 Other Funds Debt Svc Non-Ltd	10,020,000	10,020,000	-			
TOTAL AVAILABLE REVENUES	**$10,416,750**	**$10,020,000**	**$396,750**			
EXPENDITURES						
DEBT SERVICE						
7100 Principal - Bonds						
8030 General Fund Debt Svc	165,000	-	165,000			
3230 Other Funds Debt Svc Non-Ltd	10,000,000	10,000,000	-			
All Funds	10,165,000	10,000,000	165,000			
7150 Interest - Bonds						

Description	Total Policy Packages	Pkg: 191 Clean Water SRF Bond Debt Service Priority: 00	Pkg: 192 Clean Up Contaminated Orphan Site Debt Service Priority: 00			
8030 General Fund Debt Svc	231,750	-	231,750			
3230 Other Funds Debt Svc Non-Ltd	20,000	20,000	-			
All Funds	251,750	20,000	231,750			
DEBT SERVICE						
8030 General Fund Debt Svc	396,750	-	396,750			
3230 Other Funds Debt Svc Non-Ltd	10,020,000	10,020,000	-			
TOTAL DEBT SERVICE	**$10,416,750**	**$10,020,000**	**$396,750**			
ENDING BALANCE						
8030 General Fund Debt Svc	-	-	-			
3230 Other Funds Debt Svc Non-Ltd	-	-	-			
TOTAL ENDING BALANCE	**-**	**-**	**-**			

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
Total Salary											25,298,669	2,868,471	88,517,447	12,192,324	128,876,911
Total OPE											12,294,417	1,366,658	43,269,313	5,731,648	62,662,036
Total Personal Services											**37,593,086**	**4,235,129**	**131,786,760**	**17,923,972**	**191,538,947**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000027	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0000029	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	0	0.40	9.6	10	4222	SAL	-	-	40,531	-	40,531
										OPE	-	-	26,017	-	26,017
0000036	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000037	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9685	SAL	-	-	232,440	-	232,440
										OPE	-	-	95,935	-	95,935
0000038	AD C8505 AP	NATURAL RESOURCE SPECIALIST 5	32	PF	1	1.00	24	10	9219	SAL	-	-	221,256	-	221,256
										OPE	-	-	93,163	-	93,163
0000047	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9685	SAL	-	-	232,440	-	232,440
										OPE	-	-	95,935	-	95,935
0000050	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	7	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000051	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000168	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000206	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	97,382	146,074	243,456
										OPE	-	-	39,466	59,198	98,664
0000217	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0000218	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4516	SAL	-	-	108,384	-	108,384
										OPE	-	-	65,193	-	65,193
0000348	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	6	5206	SAL	-	-	124,944	-	124,944
										OPE	-	-	69,297	-	69,297
0000455	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	0	0.20	4.74	7	8766	SAL	-	-	41,551	-	41,551
										OPE	-	-	18,284	-	18,284
0000549	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	10	6301	SAL	-	-	151,224	-	151,224
										OPE	-	-	75,810	-	75,810
0000551	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	6	6005	SAL	-	-	144,120	-	144,120

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	74,049	-	74,049
0000552	AD C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	PF	1	1.00	24	2	3749	SAL	-	-	-	89,976	89,976
										OPE	-	-	-	60,632	60,632
0000562	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0000598	AD C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	PF	1	1.00	24	2	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
0000675	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	6	6005	SAL	-	-	144,120	-	144,120
										OPE	-	-	74,049	-	74,049
0000744	AD C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3580	SAL	-	-	85,920	-	85,920
										OPE	-	-	59,627	-	59,627
0000802	AD C5750 AP	ENVIRONMENTAL LAW SPECIALIST	30	PF	1	0.54	13	10	8391	SAL	-	-	109,083	-	109,083
										OPE	-	-	47,796	-	47,796
0000804	AD C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	7	5926	SAL	-	-	142,224	-	142,224
										OPE	-	-	73,579	-	73,579
0000819	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	8	3840	SAL	-	-	92,160	-	92,160
										OPE	-	-	61,173	-	61,173
0000917	AD C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8124	SAL	-	-	194,976	-	194,976
										OPE	-	-	86,651	-	86,651
0000968	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000980	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001103	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001105	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	0.70	16.8	10	7260	SAL	-	-	121,968	-	121,968
										OPE	-	-	57,378	-	57,378
0001110	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	0.87	20.88	10	8391	SAL	-	-	175,204	-	175,204
										OPE	-	-	76,958	-	76,958
0001215	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001253	AD C3411 AP	ENVIRONMENTAL ENGINEER 2	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001261	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7600	SAL	-	-	182,400	-	182,400
										OPE	-	-	83,535	-	83,535
0001262	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0001268	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0001279	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	0.50	12	2	4971	SAL	-	-	59,652	-	59,652
										OPE	-	-	33,949	-	33,949
0001298	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4516	SAL	-	-	108,384	-	108,384
										OPE	-	-	65,193	-	65,193
0001311	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9685	SAL	-	-	232,440	-	232,440
										OPE	-	-	95,935	-	95,935
0001312	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9685	SAL	-	-	232,440	-	232,440
										OPE	-	-	95,935	-	95,935
0001313	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	8	8807	SAL	-	-	211,368	-	211,368
										OPE	-	-	90,713	-	90,713
0001316	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	0.50	12	10	7260	SAL	-	-	87,120	-	87,120
										OPE	-	-	40,757	-	40,757
0001318	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0001322	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	5	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
0001323	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	7	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0001324	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	3	6004	SAL	-	-	144,096	-	144,096
										OPE	-	-	74,043	-	74,043
0001325	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001329	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	81,512	-	81,512
0001330	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	174,240	-	-	-	174,240
										OPE	81,512	-	-	-	81,512
0001332	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0001333	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	6	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0001438	AD C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	5	4121	SAL	-	-	98,904	-	98,904
										OPE	-	-	62,844	-	62,844
0001692	AD C3411 AP	ENVIRONMENTAL ENGINEER 2	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001693	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001696	AD C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	4	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
0002126	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	0	0.37	8.8	7	7260	SAL	-	-	63,888	-	63,888
										OPE	-	-	30,207	-	30,207
0002129	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9685	SAL	-	-	232,440	-	232,440
										OPE	-	-	95,935	-	95,935
0002195	AD C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	PF	1	1.00	24	4	4121	SAL	-	-	98,904	-	98,904
										OPE	-	-	62,844	-	62,844
0002510	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	3	5206	SAL	-	-	124,944	-	124,944
										OPE	-	-	69,297	-	69,297
0002513	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9685	SAL	-	-	232,440	-	232,440
										OPE	-	-	95,935	-	95,935
0002515	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	3	6004	SAL	-	-	144,096	-	144,096
										OPE	-	-	74,043	-	74,043
0002523	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	9	7995	SAL	-	-	191,880	-	191,880
										OPE	-	-	85,884	-	85,884
0002650	AD C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	6602	SAL	158,448	-	-	-	158,448
										OPE	77,599	-	-	-	77,599

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0002700	AD C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8124	SAL	-	-	194,976	-	194,976
										OPE	-	-	86,651	-	86,651
0002704	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	2	4311	SAL	-	-	103,464	-	103,464
										OPE	-	-	63,974	-	63,974
0002705	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	5	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0002721	AD C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	PF	1	1.00	24	2	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
0002751	AD C3411 AP	ENVIRONMENTAL ENGINEER 2	30	PF	1	1.00	24	9	7995	SAL	-	-	191,880	-	191,880
										OPE	-	-	85,884	-	85,884
0002949	AD C5750 AP	ENVIRONMENTAL LAW SPECIALIST	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0002950	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0002951	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.62	14.96	6	8356	SAL	-	-	125,006	-	125,006
										OPE	-	-	54,936	-	54,936
0003137	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PP	1	0.13	3	2	4971	SAL	-	-	14,913	-	14,913
										OPE	-	-	8,488	-	8,488
0003194	AD C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
0003300	AD C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.59	14.16	2	5721	SAL	-	-	81,009	-	81,009
										OPE	-	-	44,034	-	44,034
0003306	AD C5750 AP	ENVIRONMENTAL LAW SPECIALIST	30	PF	1	1.00	24	9	7995	SAL	-	-	191,880	-	191,880
										OPE	-	-	85,884	-	85,884
0003406	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	0.86	20.64	2	2979	SAL	-	-	61,487	-	61,487
										OPE	-	-	48,780	-	48,780
0003411	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	6	6929	SAL	-	-	166,296	-	166,296
										OPE	-	-	79,545	-	79,545
0003412	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	8	8807	SAL	211,368	-	-	-	211,368
										OPE	90,713	-	-	-	90,713
0003413	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	8	7620	SAL	7,315	-	175,565	-	182,880

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	3,346	-	80,307	-	83,653
0003414	AD C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7995	SAL	47,970	-	143,910	-	191,880
										OPE	21,471	-	64,413	-	85,884
0003415	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	243,456	-	-	-	243,456
										OPE	98,664	-	-	-	98,664
0003592	AD C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
0003593	AD C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	PF	1	1.00	24	2	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
0003594	AD C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	PF	1	1.00	24	2	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
0003596	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0003597	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0003598	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0003599	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0003600	AD C3411 AP	ENVIRONMENTAL ENGINEER 2	30	PF	1	1.00	24	2	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0003602	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0003603	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	5	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
0003604	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	6	6929	SAL	-	-	166,296	-	166,296
										OPE	-	-	79,545	-	79,545
0003605	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	5	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
0003606	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	4	6301	SAL	-	-	151,224	-	151,224
										OPE	-	-	75,810	-	75,810

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0003607	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	9	9219	SAL	-	-	221,256	-	221,256
										OPE	-	-	93,163	-	93,163
0003608	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	6	6929	SAL	-	-	166,296	-	166,296
										OPE	-	-	79,545	-	79,545
0003609	AD C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0003612	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	2	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
0003613	AD C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5623	SAL	-	-	134,952	-	134,952
										OPE	-	-	71,777	-	71,777
0003711	AD C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4971	SAL	119,304	-	-	-	119,304
										OPE	67,900	-	-	-	67,900
0003712	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	8	8356	SAL	200,544	-	-	-	200,544
										OPE	88,031	-	-	-	88,031
0003803	AD C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	6929	SAL	-	-	166,296	-	166,296
										OPE	-	-	79,545	-	79,545
0003830	AD C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	2	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
0004030	AD C0324 AP	PUBLIC SERVICE REP 4	20	LF	1	1.00	24	2	3580	SAL	85,920	-	-	-	85,920
										OPE	59,627	-	-	-	59,627
0004031	AD C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	2	3580	SAL	85,920	-	-	-	85,920
										OPE	59,627	-	-	-	59,627
Total Salary											1,334,485	-	14,339,885	236,050	15,910,420
Total OPE											648,490	-	6,945,585	119,830	7,713,905
Total Personal Services											**1,982,975**	**-**	**21,285,470**	**355,880**	**23,624,325**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000006	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	0.92	22	10	12927	SAL	227,515	-	-	56,879	284,394
										OPE	84,046	-	-	21,011	105,057
0000034	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	0	0.43	10.21	10	10144	SAL	-	-	-	103,570	103,570
										OPE	-	-	-	43,235	43,235
0000069	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.23	5.52	9	9655	SAL	53,296	-	-	-	53,296
										OPE	22,790	-	-	-	22,790
0000076	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	7	8766	SAL	155,684	-	-	54,700	210,384
										OPE	66,947	-	-	23,522	90,469
0000216	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	2	2979	SAL	71,496	-	-	-	71,496
										OPE	56,052	-	-	-	56,052
0000512	AD C8505 AP	NATURAL RESOURCE SPECIALIST 5	32	PF	1	1.00	24	2	6301	SAL	-	-	-	151,224	151,224
										OPE	-	-	-	75,810	75,810
0000622	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	-	310,248	310,248
										OPE	-	-	-	113,054	113,054
0000637	AD C1244 AP	FISCAL ANALYST 2	27	PF	1	0.75	18	10	7260	SAL	130,680	-	-	-	130,680
										OPE	61,133	-	-	-	61,133
0000691	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	0.71	17	10	4222	SAL	-	-	-	71,774	71,774
										OPE	-	-	-	44,940	44,940
0000721	AD C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	0.74	17.86	10	5206	SAL	92,979	-	-	-	92,979
										OPE	51,791	-	-	-	51,791
0001105	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	0	0.30	7.2	10	7260	SAL	-	-	-	52,272	52,272
										OPE	-	-	-	25,731	25,731
0001110	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	0	0.13	3.12	10	8391	SAL	-	-	-	26,180	26,180
										OPE	-	-	-	12,878	12,878
0001217	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	-	201,384	201,384
										OPE	-	-	-	88,239	88,239
0001309	AD C8505 AP	NATURAL RESOURCE SPECIALIST 5	32	PF	1	1.00	24	10	9219	SAL	150,454	-	-	70,802	221,256
										OPE	63,351	-	-	29,812	93,163
0001314	AD C8505 AP	NATURAL RESOURCE SPECIALIST 5	32	PF	1	1.00	24	5	7260	SAL	-	-	-	174,240	174,240
										OPE	-	-	-	81,512	81,512
0001316	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	0	0.50	12	10	7260	SAL	-	-	-	87,120	87,120

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	40,757	40,757
0002126	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	0.63	15.2	7	7260	SAL	5,661	-	-	104,691	110,352
										OPE	2,714	-	-	50,188	52,902
0002196	AD C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	PF	1	1.00	24	7	4744	SAL	113,856	-	-	-	113,856
										OPE	66,550	-	-	-	66,550
0002325	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	-	201,384	201,384
										OPE	-	-	-	88,239	88,239
0002511	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	9	7995	SAL	191,880	-	-	-	191,880
										OPE	85,884	-	-	-	85,884
0002951	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	0	0.38	9.04	6	8356	SAL	-	-	-	75,538	75,538
										OPE	-	-	-	34,692	34,692
0003154	AD C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	0.50	12	6	6761	SAL	-	-	-	81,132	81,132
										OPE	-	-	-	39,273	39,273
0003158	AD C0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	10	8807	SAL	-	-	-	211,368	211,368
										OPE	-	-	-	90,713	90,713
0003184	AD C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	10	7995	SAL	191,880	-	-	-	191,880
										OPE	85,884	-	-	-	85,884
0003186	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	5	5721	SAL	137,304	-	-	-	137,304
										OPE	72,360	-	-	-	72,360
0003187	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	243,456	-	-	-	243,456
										OPE	98,664	-	-	-	98,664
0003300	AD C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	0	0.41	9.84	2	5721	SAL	-	-	-	56,295	56,295
										OPE	-	-	-	29,923	29,923
0003302	AD C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8391	SAL	201,384	-	-	-	201,384
										OPE	88,239	-	-	-	88,239
0003404	AD C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	5	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
0003406	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	0	0.14	3.36	2	2979	SAL	-	-	-	10,009	10,009
										OPE	-	-	-	8,871	8,871
0003431	AD C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900

2021-23 Biennium **Cross Reference Number: 34000-001-12-00-00000**
Budget Preparation **Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0003432	AD C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	9	6929	SAL	-	-	166,296	-	166,296
										OPE	-	-	79,545	-	79,545
0003433	AD C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	2	4121	SAL	-	-	98,904	-	98,904
										OPE	-	-	62,844	-	62,844
0003611	AD C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	2	5459	SAL	131,016	-	-	-	131,016
										OPE	70,802	-	-	-	70,802
0003705	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	6	6005	SAL	-	-	-	144,120	144,120
										OPE	-	-	-	74,049	74,049
Total Salary											2,098,541	-	542,952	2,244,930	4,886,423
Total OPE											977,207	-	287,888	1,016,449	2,281,544
Total Personal Services											**3,075,748**	**-**	**830,840**	**3,261,379**	**7,167,967**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000006	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	0	0.08	2	10	12927	SAL	-	-	25,854	-	25,854
										OPE	-	-	9,602	-	9,602
0000029	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	0.60	14.4	10	4222	SAL	-	-	60,797	-	60,797
										OPE	-	-	39,025	-	39,025
0000034	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	0.57	13.79	10	10144	SAL	-	-	139,886	-	139,886
										OPE	-	-	57,026	-	57,026
0000049	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	8	7620	SAL	-	-	182,880	-	182,880
										OPE	-	-	83,653	-	83,653
0000057	AD C3411 AP	ENVIRONMENTAL ENGINEER 2	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000224	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0000225	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
0000226	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000227	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000229	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000230	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000231	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	7	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
0000232	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	9	4121	SAL	-	-	98,904	-	98,904
										OPE	-	-	62,844	-	62,844
0000234	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000236	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000237	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	64,028	-	64,028
0000239	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000240	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000241	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000242	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000243	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000244	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000245	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000246	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000250	AD C0324 AP	PUBLIC SERVICE REP 4	20	PF	1	1.00	24	7	4516	SAL	-	-	108,384	-	108,384
										OPE	-	-	65,193	-	65,193
0000251	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000252	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000256	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000257	AD C4339 AP	SCIENTIFIC INSTRUMENT TECH	21	PF	1	1.00	24	10	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
0000259	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	8	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0000261	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000262	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000263	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000266	AD C4339 AP	SCIENTIFIC INSTRUMENT TECH	21	PF	1	1.00	24	10	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
0000267	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000269	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000300	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	2	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
0000339	AD C3715 AP	CHEMIST 1	24	PF	0	0.18	4.32	3	4516	SAL	-	-	19,509	-	19,509
										OPE	-	-	12,821	-	12,821
0000496	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0000499	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000500	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	6	3580	SAL	-	-	85,920	-	85,920
										OPE	-	-	59,627	-	59,627
0000501	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000502	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000503	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000508	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0000637	AD C1244 AP	FISCAL ANALYST 2	27	PF	0	0.25	6	10	7260	SAL	-	-	43,560	-	43,560
										OPE	-	-	20,377	-	20,377
0000721	AD C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	0	0.26	6.14	10	5206	SAL	-	-	31,965	-	31,965

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	19,102	-	19,102
0000724	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7600	SAL	-	-	182,400	-	182,400
										OPE	-	-	83,535	-	83,535
0001411	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	6	6558	SAL	-	-	157,392	-	157,392
										OPE	-	-	77,337	-	77,337
0001412	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0001415	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0001417	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	9	4121	SAL	-	-	98,904	-	98,904
										OPE	-	-	62,844	-	62,844
0001418	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0001425	AD C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	1.00	24	5	6301	SAL	-	-	151,224	-	151,224
										OPE	-	-	75,810	-	75,810
0001457	AD C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0001482	AD C4339 AP	SCIENTIFIC INSTRUMENT TECH	21	PF	1	1.00	24	8	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0001526	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	4	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
0001537	AD C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6803	SAL	-	-	163,272	-	163,272
										OPE	-	-	78,794	-	78,794
0001538	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0001548	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	4	5944	SAL	-	-	142,656	-	142,656
										OPE	-	-	73,686	-	73,686
0001549	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0001690	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001851	AD C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5206	SAL	-	-	124,944	-	124,944
										OPE	-	-	69,297	-	69,297
0001853	AD C4339 AP	SCIENTIFIC INSTRUMENT TECH	21	PF	1	1.00	24	10	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
0001854	MMS X7004 AP	PRINCIPAL EXECUTIVE/MANAGER C	28X	PF	1	1.00	24	10	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0002165	AD C1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0002304	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	7	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
0002305	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0002306	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0002307	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	7	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
0002308	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0002309	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0002311	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0002312	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0002313	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0002314	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	7	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
0002315	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0002316	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	64,028	-	64,028
0002317	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	7	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
0002318	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0002319	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0002321	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0002322	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0002517	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	7	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
0002518	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	9	4121	SAL	-	-	98,904	-	98,904
										OPE	-	-	62,844	-	62,844
0002520	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0002521	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	10	4320	SAL	-	-	103,680	-	103,680
										OPE	-	-	64,028	-	64,028
0002522	AD C4339 AP	SCIENTIFIC INSTRUMENT TECH	21	PF	1	1.00	24	10	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
0002644	AD C2511 AP	ELECTRONIC PUB DESIGN SPEC 2	22	PF	1	0.67	16	9	5459	SAL	-	-	87,344	-	87,344
										OPE	-	-	47,201	-	47,201
0002701	AD C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.50	12	10	8391	SAL	-	-	100,692	-	100,692
										OPE	-	-	44,120	-	44,120
0002939	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	10	4222	SAL	-	-	101,328	-	101,328
										OPE	-	-	63,445	-	63,445
0002940	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	2	3157	SAL	-	-	75,768	-	75,768
										OPE	-	-	57,111	-	57,111
0002941	AD C0211 AP	ACCOUNTING TECHNICIAN 2	18	PF	1	1.00	24	10	4744	SAL	-	-	113,856	-	113,856
										OPE	-	-	66,550	-	66,550

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0002958	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0002967	MMN X1346 AP	SAFETY SPECIALIST 2	27	PF	1	1.00	24	7	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
0003031	MMN X0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
0003154	AD C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	0	0.50	12	6	6761	SAL	-	-	81,132	-	81,132
										OPE	-	-	39,273	-	39,273
0003190	AD C3716 AP	CHEMIST 2	26	PF	0	0.02	0.48	2	4744	SAL	-	-	2,277	-	2,277
										OPE	-	-	2,161	-	2,161
0003279	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	5	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0004032	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	2	3031	SAL	-	-	72,744	-	72,744
										OPE	-	-	56,362	-	56,362
0004033	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	2	3031	SAL	-	-	72,744	-	72,744
										OPE	-	-	56,362	-	56,362
0004034	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	2	3031	SAL	-	-	72,744	-	72,744
										OPE	-	-	56,362	-	56,362
0004035	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	2	3031	SAL	-	-	72,744	-	72,744
										OPE	-	-	56,362	-	56,362
0004036	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	2	3031	SAL	-	-	72,744	-	72,744
										OPE	-	-	56,362	-	56,362
0004037	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	2	3031	SAL	-	-	72,744	-	72,744
										OPE	-	-	56,362	-	56,362
0004038	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	2	3031	SAL	-	-	72,744	-	72,744
										OPE	-	-	56,362	-	56,362
0004039	AD C0323 VP	PUBLIC SERVICE REP 3	15V	PF	1	1.00	24	2	3031	SAL	-	-	72,744	-	72,744
										OPE	-	-	56,362	-	56,362
Total Salary											-	-	12,045,600	-	12,045,600
Total OPE											-	-	6,847,251	-	6,847,251
Total Personal Services											**-**	**-**	**18,892,851**	**-**	**18,892,851**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0003880	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	8	9196	SAL	220,704	-	-	-	220,704
										OPE	93,027	-	-	-	93,027
0003881	AD C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	2	5721	SAL	137,304	-	-	-	137,304
										OPE	72,360	-	-	-	72,360
0003882	AD C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5721	SAL	137,304	-	-	-	137,304
										OPE	72,360	-	-	-	72,360
0003883	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	137,304	-	-	-	137,304
										OPE	72,360	-	-	-	72,360
0003884	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	119,304	-	-	-	119,304
										OPE	67,900	-	-	-	67,900
0003885	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	119,304	-	-	-	119,304
										OPE	67,900	-	-	-	67,900
0003886	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	137,304	-	-	-	137,304
										OPE	72,360	-	-	-	72,360
0003887	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	2	6602	SAL	158,448	-	-	-	158,448
										OPE	77,599	-	-	-	77,599
0003888	AD C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4971	SAL	119,304	-	-	-	119,304
										OPE	67,900	-	-	-	67,900
0003889	AD C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	2	3580	SAL	85,920	-	-	-	85,920
										OPE	59,627	-	-	-	59,627
0004028	AD C5750 AP	ENVIRONMENTAL LAW SPECIALIST	30	PF	1	1.00	24	2	5721	SAL	137,304	-	-	-	137,304
										OPE	72,360	-	-	-	72,360
0004029	AD C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5721	SAL	137,304	-	-	-	137,304
										OPE	72,360	-	-	-	72,360
Total Salary											1,646,808	-	-	-	1,646,808
Total OPE											868,113	-	-	-	868,113
Total Personal Services											**2,514,921**	**-**	**-**	**-**	**2,514,921**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000079	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PP	1	0.50	12	10	6301	SAL	75,612	-	-	-	75,612
										OPE	37,904	-	-	-	37,904
0000105	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	8	3840	SAL	60,061	-	32,099	-	92,160
										OPE	39,866	-	21,307	-	61,173
0000145	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	243,456	-	-	-	243,456
										OPE	98,664	-	-	-	98,664
0000151	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	243,456	-	-	-	243,456
										OPE	98,664	-	-	-	98,664
0000152	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	-	174,240	174,240
										OPE	-	-	-	81,512	81,512
0000332	AD C3716 AP	CHEMIST 2	26	PF	1	0.50	12	5	5459	SAL	-	-	65,508	-	65,508
										OPE	-	-	35,401	-	35,401
0000438	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	2	4311	SAL	103,464	-	-	-	103,464
										OPE	63,974	-	-	-	63,974
0000447	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	6883	SAL	-	-	-	165,192	165,192
										OPE	-	-	-	79,270	79,270
0000465	AD C3716 AP	CHEMIST 2	26	PF	1	1.00	24	8	6301	SAL	151,224	-	-	-	151,224
										OPE	75,810	-	-	-	75,810
0000634	AD C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	0.50	12	10	8124	SAL	97,488	-	-	-	97,488
										OPE	43,326	-	-	-	43,326
0000695	AD C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	2	3580	SAL	85,920	-	-	-	85,920
										OPE	59,627	-	-	-	59,627
0000954	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	10	6301	SAL	-	-	151,224	-	151,224
										OPE	-	-	75,810	-	75,810
0000955	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	9	7995	SAL	-	-	191,880	-	191,880
										OPE	-	-	85,884	-	85,884
0001257	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	6	5206	SAL	124,944	-	-	-	124,944
										OPE	69,297	-	-	-	69,297
0001315	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	5	5721	SAL	-	-	-	137,304	137,304
										OPE	-	-	-	72,360	72,360
0002119	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	-	174,240	174,240

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	81,512	81,512
0002124	AD C3717 AP	CHEMIST 3	29	PF	1	1.00	24	10	7995	SAL	-	-	-	191,880	191,880
										OPE	-	-	-	85,884	85,884
0002128	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	9	6929	SAL	166,296	-	-	-	166,296
										OPE	79,545	-	-	-	79,545
0002229	AD C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	4	5459	SAL	90,401	-	36,684	3,930	131,015
										OPE	48,853	-	19,825	2,124	70,802
0002250	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	20,613	-	-	153,627	174,240
										OPE	9,643	-	-	71,869	81,512
0002251	AD C3716 AP	CHEMIST 2	26	PF	1	1.00	24	10	6929	SAL	-	-	-	166,296	166,296
										OPE	-	-	-	79,545	79,545
0002252	AD C3716 AP	CHEMIST 2	26	PF	1	1.00	24	2	4744	SAL	113,856	-	-	-	113,856
										OPE	66,550	-	-	-	66,550
0002647	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	0	0.30	7.2	10	7600	SAL	-	-	-	54,720	54,720
										OPE	-	-	-	26,338	26,338
0002957	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PP	1	0.50	12	10	8391	SAL	-	-	38,263	62,429	100,692
										OPE	-	-	16,766	27,354	44,120
0003112	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	10	6301	SAL	151,224	-	-	-	151,224
										OPE	75,810	-	-	-	75,810
0003185	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	6	6005	SAL	144,120	-	-	-	144,120
										OPE	74,049	-	-	-	74,049
0003188	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	8	5721	SAL	137,304	-	-	-	137,304
										OPE	72,360	-	-	-	72,360
0003189	AD C3717 AP	CHEMIST 3	29	PF	1	1.00	24	9	7620	SAL	182,880	-	-	-	182,880
										OPE	83,653	-	-	-	83,653
0003190	AD C3716 AP	CHEMIST 2	26	PF	1	0.75	18	2	4744	SAL	85,392	-	-	-	85,392
										OPE	49,911	-	-	-	49,911
0003191	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	10	6301	SAL	151,224	-	-	-	151,224
										OPE	75,810	-	-	-	75,810
0003275	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	3	4516	SAL	108,384	-	-	-	108,384
										OPE	65,193	-	-	-	65,193

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Budget Preparation **Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0003276	AD C3717 AP	CHEMIST 3	29	PF	1	1.00	24	6	6602	SAL	158,448	-	-	-	158,448
										OPE	77,599	-	-	-	77,599
0003277	AD C3717 AP	CHEMIST 3	29	PF	1	1.00	24	4	6004	SAL	144,096	-	-	-	144,096
										OPE	74,043	-	-	-	74,043
0003278	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	10	6301	SAL	1,512	-	55,953	93,759	151,224
										OPE	758	-	28,050	47,002	75,810
0003280	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	5	5721	SAL	137,304	-	-	-	137,304
										OPE	72,360	-	-	-	72,360
0003281	AD C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8124	SAL	194,976	-	-	-	194,976
										OPE	86,651	-	-	-	86,651
0003282	AD C3715 AP	CHEMIST 1	24	SF	1	0.50	12	2	4311	SAL	51,732	-	-	-	51,732
										OPE	31,987	-	-	-	31,987
0003283	AD C3715 AP	CHEMIST 1	24	SF	1	0.50	12	2	4311	SAL	51,732	-	-	-	51,732
										OPE	31,987	-	-	-	31,987
Total Salary											3,277,119	-	571,611	1,377,617	5,226,347
Total OPE											1,663,894	-	283,043	654,770	2,601,707
Total Personal Services											**4,941,013**	**-**	**854,654**	**2,032,387**	**7,828,054**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000088	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	0.90	21.6	10	4222	SAL	-	45,598	25,334	20,264	91,196
										OPE	-	28,870	16,040	12,830	57,740
0000094	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	0.50	12	10	10144	SAL	-	-	121,728	-	121,728
										OPE	-	-	49,332	-	49,332
0000098	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	116,803	-	84,581	-	201,384
										OPE	51,179	-	37,060	-	88,239
0000107	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	66,457	134,927	201,384
										OPE	-	-	29,119	59,120	88,239
0000110	AD C8504 DP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	10	8751	SAL	-	-	210,024	-	210,024
										OPE	-	-	90,380	-	90,380
0000117	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	0.70	16.8	10	9685	SAL	60,430	-	-	102,278	162,708
										OPE	25,059	-	-	42,414	67,473
0000120	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	0.85	20.4	10	9685	SAL	69,724	-	127,850	-	197,574
										OPE	29,115	-	53,386	-	82,501
0000130	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	8	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
0000177	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	10	4222	SAL	-	-	101,328	-	101,328
										OPE	-	-	63,445	-	63,445
0000180	AD C8503 DP	NATURAL RESOURCE SPECIALIST 3	28	PF	1	1.00	24	10	7620	SAL	-	-	182,880	-	182,880
										OPE	-	-	83,653	-	83,653
0000192	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0000202	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	0.38	9.12	10	4222	SAL	38,505	-	-	-	38,505
										OPE	25,515	-	-	-	25,515
0000207	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	5	3363	SAL	-	-	80,712	-	80,712
										OPE	-	-	58,336	-	58,336
0000212	AD C8503 DP	NATURAL RESOURCE SPECIALIST 3	28	PF	1	1.00	24	2	5206	SAL	-	-	124,944	-	124,944
										OPE	-	-	69,297	-	69,297
0000214	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	0.57	13.68	10	10144	SAL	51,123	-	87,647	-	138,770
										OPE	20,907	-	35,843	-	56,750
0000380	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	5	6602	SAL	158,448	-	-	-	158,448

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	77,599	-	-	-	77,599
0000455	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	0.33	8	7	8766	SAL	70,128	-	-	-	70,128
										OPE	30,156	-	-	-	30,156
0000461	AD C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	6	6005	SAL	-	-	-	144,120	144,120
										OPE	-	-	-	74,049	74,049
0000463	AD C8504 BP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0000479	AD C8505 AP	NATURAL RESOURCE SPECIALIST 5	32	PF	1	1.00	24	7	7994	SAL	-	-	191,856	-	191,856
										OPE	-	-	85,878	-	85,878
0000480	AD C3411 AP	ENVIRONMENTAL ENGINEER 2	30	PF	1	1.00	24	10	8391	SAL	201,384	-	-	-	201,384
										OPE	88,239	-	-	-	88,239
0000482	AD C3411 AP	ENVIRONMENTAL ENGINEER 2	30	PF	0	0.25	6	10	8391	SAL	-	-	50,346	-	50,346
										OPE	-	-	22,058	-	22,058
0000487	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4516	SAL	-	-	108,384	-	108,384
										OPE	-	-	65,193	-	65,193
0000514	AD C8504 DP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	7	7620	SAL	-	-	182,880	-	182,880
										OPE	-	-	83,653	-	83,653
0000523	MMS X7006 AP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
0000537	AD C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	0	0.05	1.2	6	6602	SAL	-	-	-	7,922	7,922
										OPE	-	-	-	5,158	5,158
0000544	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	174,240	-	-	-	174,240
										OPE	81,512	-	-	-	81,512
0000581	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	0	0.25	6	8	9196	SAL	-	-	55,176	-	55,176
										OPE	-	-	23,256	-	23,256
0000614	AD C5750 AP	ENVIRONMENTAL LAW SPECIALIST	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000654	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	50,346	-	151,038	-	201,384
										OPE	22,060	-	66,179	-	88,239
0000686	AD C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	0.67	16	5	4121	SAL	-	-	65,936	-	65,936
										OPE	-	-	41,896	-	41,896

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000692	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	0.50	12	10	4516	SAL	-	-	54,192	-	54,192
										OPE	-	-	32,597	-	32,597
0000752	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000764	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	174,240	-	-	-	174,240
										OPE	81,512	-	-	-	81,512
0000802	AD C5750 AP	ENVIRONMENTAL LAW SPECIALIST	30	PF	0	0.46	11	10	8391	SAL	-	-	92,301	-	92,301
										OPE	-	-	40,442	-	40,442
0000809	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4121	SAL	49,452	-	49,452	-	98,904
										OPE	31,422	-	31,422	-	62,844
0000810	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000829	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	8	7620	SAL	-	-	-	182,880	182,880
										OPE	-	-	-	83,653	83,653
0000831	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	174,240	-	-	-	174,240
										OPE	81,512	-	-	-	81,512
0000834	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000838	AD C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	0.70	16.8	8	7260	SAL	-	-	121,968	-	121,968
										OPE	-	-	57,378	-	57,378
0000841	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	8	4121	SAL	-	-	98,904	-	98,904
										OPE	-	-	62,844	-	62,844
0000845	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	174,240	-	-	-	174,240
										OPE	81,512	-	-	-	81,512
0000846	AD C3411 AP	ENVIRONMENTAL ENGINEER 2	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000877	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	0.50	12	10	4516	SAL	-	-	54,192	-	54,192
										OPE	-	-	32,597	-	32,597
0000882	AD C8503 DP	NATURAL RESOURCE SPECIALIST 3	28	PF	1	1.00	24	10	7620	SAL	-	-	182,880	-	182,880
										OPE	-	-	83,653	-	83,653
0000981	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	7	6620	SAL	-	-	158,880	-	158,880

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	77,706	-	77,706
0001022	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	71,028	-	130,356	-	201,384
										OPE	31,122	-	57,117	-	88,239
0001025	AD C8503 DP	NATURAL RESOURCE SPECIALIST 3	28	PF	1	1.00	24	6	6301	SAL	-	-	151,224	-	151,224
										OPE	-	-	75,810	-	75,810
0001027	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	4	5459	SAL	131,016	-	-	-	131,016
										OPE	70,802	-	-	-	70,802
0001034	AD C5750 AP	ENVIRONMENTAL LAW SPECIALIST	30	PF	1	1.00	24	8	7620	SAL	106,729	-	76,151	-	182,880
										OPE	48,820	-	34,833	-	83,653
0001069	AD C8503 DP	NATURAL RESOURCE SPECIALIST 3	28	PF	1	1.00	24	6	6301	SAL	73,525	-	77,699	-	151,224
										OPE	36,859	-	38,951	-	75,810
0001114	AD C5750 AP	ENVIRONMENTAL LAW SPECIALIST	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001115	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	2	2979	SAL	57,912	8,580	5,005	-	71,497
										OPE	45,402	6,726	3,924	-	56,052
0001147	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	174,240	-	-	-	174,240
										OPE	81,512	-	-	-	81,512
0001209	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	0	0.40	9.6	10	7600	SAL	-	-	72,960	-	72,960
										OPE	-	-	34,052	-	34,052
0001232	AD C8504 DP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	5	6929	SAL	-	-	166,296	-	166,296
										OPE	-	-	79,545	-	79,545
0001240	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	7	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0001251	AD C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	8992	SAL	215,808	-	-	-	215,808
										OPE	91,813	-	-	-	91,813
0001342	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	106,181	-	13,123	-	119,304
										OPE	60,431	-	7,469	-	67,900
0001354	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	0.70	16.8	10	9685	SAL	162,708	-	-	-	162,708
										OPE	67,473	-	-	-	67,473
0001355	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	0.78	18.72	9	9219	SAL	-	-	172,580	-	172,580
										OPE	-	-	73,114	-	73,114

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001401	AD C8504 DP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	10	8751	SAL	-	-	210,024	-	210,024
										OPE	-	-	90,380	-	90,380
0001429	AD C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	0	0.34	8.19	6	4121	SAL	-	-	33,751	-	33,751
										OPE	-	-	22,740	-	22,740
0001915	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4516	SAL	-	-	108,384	-	108,384
										OPE	-	-	65,193	-	65,193
0002181	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0002182	AD C8504 BP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	10	8751	SAL	210,024	-	-	-	210,024
										OPE	90,380	-	-	-	90,380
0002183	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	174,240	-	-	-	174,240
										OPE	81,512	-	-	-	81,512
0002185	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0002352	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0002353	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	5	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0002410	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	3583	SAL	-	-	85,992	-	85,992
										OPE	-	-	59,644	-	59,644
0002411	AD C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	10	5206	SAL	-	-	124,944	-	124,944
										OPE	-	-	69,297	-	69,297
0002413	AD C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	2	4711	SAL	-	-	79,145	33,919	113,064
										OPE	-	-	46,447	19,906	66,353
0002589	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	7	6301	SAL	-	-	151,224	-	151,224
										OPE	-	-	75,810	-	75,810
0002592	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	10	4222	SAL	-	-	101,328	-	101,328
										OPE	-	-	63,445	-	63,445
0002624	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0002626	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	9	7995	SAL	-	-	191,880	-	191,880

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	85,884	-	85,884
0002628	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	119,304	-	-	-	119,304
										OPE	67,900	-	-	-	67,900
0002632	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	8	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0002644	AD C2511 AP	ELECTRONIC PUB DESIGN SPEC 2	22	PF	0	0.10	2.4	9	5459	SAL	-	-	13,102	-	13,102
										OPE	-	-	8,038	-	8,038
0002942	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	8	7620	SAL	-	-	182,880	-	182,880
										OPE	-	-	83,653	-	83,653
0002952	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0003028	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	4	3432	SAL	-	-	82,368	-	82,368
										OPE	-	-	58,747	-	58,747
0003039	AD C8504 DP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	10	8751	SAL	42,005	-	168,019	-	210,024
										OPE	18,076	-	72,304	-	90,380
0003116	AD C0855 AP	PROJECT MANAGER 2	30	PF	1	0.50	12	7	7260	SAL	87,120	-	-	-	87,120
										OPE	40,757	-	-	-	40,757
0003160	MMS X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	5	7584	SAL	90,462	-	91,554	-	182,016
										OPE	41,469	-	41,970	-	83,439
0003163	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	9	7995	SAL	191,880	-	-	-	191,880
										OPE	85,884	-	-	-	85,884
0003164	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	8	7620	SAL	182,880	-	-	-	182,880
										OPE	83,653	-	-	-	83,653
0003216	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	6	6005	SAL	-	-	144,120	-	144,120
										OPE	-	-	74,049	-	74,049
0003288	AD C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	10	7995	SAL	-	134,316	57,564	-	191,880
										OPE	-	60,119	25,765	-	85,884
0003289	AD C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	7	5206	SAL	-	87,461	37,483	-	124,944
										OPE	-	48,508	20,789	-	69,297
0003292	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	9	7258	SAL	-	121,934	52,258	-	174,192
										OPE	-	57,051	24,450	-	81,501

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0003430	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0003505	AD C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	6	6602	SAL	158,448	-	-	-	158,448
										OPE	77,599	-	-	-	77,599
0003528	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0003530	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0003531	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	2	4311	SAL	103,464	-	-	-	103,464
										OPE	63,974	-	-	-	63,974
0003532	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	10	6301	SAL	151,224	-	-	-	151,224
										OPE	75,810	-	-	-	75,810
0003539	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	7	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0003565	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0003571	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	2	4311	SAL	20,693	-	82,771	-	103,464
										OPE	12,795	-	51,179	-	63,974
0003572	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	3	4516	SAL	108,384	-	-	-	108,384
										OPE	65,193	-	-	-	65,193
0003574	AD C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	PF	1	1.00	24	2	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
0003702	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	120,750	-	80,634	-	201,384
										OPE	52,908	-	35,331	-	88,239
0003703	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	8	7620	SAL	182,880	-	-	-	182,880
										OPE	83,653	-	-	-	83,653
0004009	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	0.88	21.12	2	4311	SAL	91,048	-	-	-	91,048
										OPE	57,703	-	-	-	57,703
0004010	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	0.75	18	2	4311	SAL	15,520	-	62,078	-	77,598
										OPE	9,596	-	38,384	-	47,980
0004011	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	0.50	12	2	4311	SAL	-	-	51,732	-	51,732

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	31,987	-	31,987
0004012	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	0.75	18	2	4311	SAL	-	-	77,598	-	77,598
										OPE	-	-	47,980	-	47,980
0004013	AD C5750 AP	ENVIRONMENTAL LAW SPECIALIST	30	PF	1	0.50	12	2	5721	SAL	-	-	68,652	-	68,652
										OPE	-	-	36,180	-	36,180
0004014	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	0.88	21.12	2	4971	SAL	104,988	-	-	-	104,988
										OPE	61,157	-	-	-	61,157
0004019	AD C8503 DP	NATURAL RESOURCE SPECIALIST 3	28	PF	1	0.75	18	2	5206	SAL	-	-	93,708	-	93,708
										OPE	-	-	51,972	-	51,972
0004020	AD C8503 DP	NATURAL RESOURCE SPECIALIST 3	28	PF	1	0.75	18	2	5206	SAL	93,708	-	-	-	93,708
										OPE	51,972	-	-	-	51,972
Total Salary											4,911,472	397,889	10,530,569	626,310	16,466,240
Total OPE											2,383,524	201,274	5,089,488	297,130	7,971,416
Total Personal Services											**7,294,996**	**599,163**	**15,620,057**	**923,440**	**24,437,656**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000058	AD C1003 AP	LOAN SPECIALIST 3	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000094	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	0	0.30	7.2	10	10144	SAL	-	-	73,037	-	73,037
										OPE	-	-	30,876	-	30,876
0000106	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	9	9655	SAL	-	-	-	231,720	231,720
										OPE	-	-	-	95,757	95,757
0000117	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	0	0.30	7.2	10	9685	SAL	-	-	69,732	-	69,732
										OPE	-	-	30,057	-	30,057
0000120	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	0	0.15	3.6	10	9685	SAL	-	-	34,866	-	34,866
										OPE	-	-	15,030	-	15,030
0000125	AD C8505 AP	NATURAL RESOURCE SPECIALIST 5	32	PF	1	1.00	24	5	7260	SAL	174,240	-	-	-	174,240
										OPE	81,512	-	-	-	81,512
0000137	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	0.90	21.6	10	10144	SAL	-	-	219,110	-	219,110
										OPE	-	-	89,437	-	89,437
0000202	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	0	0.36	8.64	10	4222	SAL	36,478	-	-	-	36,478
										OPE	23,416	-	-	-	23,416
0000214	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	0	0.06	1.44	10	10144	SAL	-	-	-	14,607	14,607
										OPE	-	-	-	6,814	6,814
0000458	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	100,692	-	100,692	201,384
										OPE	-	44,120	-	44,120	88,240
0000471	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	-	243,456	243,456
										OPE	-	-	-	98,664	98,664
0000482	AD C3411 AP	ENVIRONMENTAL ENGINEER 2	30	PF	1	0.75	18	10	8391	SAL	-	-	151,038	-	151,038
										OPE	-	-	66,178	-	66,178
0000483	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000485	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	0	0.43	10.32	5	3363	SAL	-	-	34,706	-	34,706
										OPE	-	-	26,170	-	26,170
0000537	AD C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	0	0.40	9.6	6	6602	SAL	-	-	15,845	47,534	63,379
										OPE	-	-	7,920	23,759	31,679
0000581	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	0.75	18	8	9196	SAL	-	-	165,528	-	165,528

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	69,769	-	69,769
0000584	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	0.55	13.22	8	3840	SAL	-	-	-	50,765	50,765
										OPE	-	-	-	34,943	34,943
0000669	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	-	174,240	174,240
										OPE	-	-	-	81,512	81,512
0000718	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PP	1	0.94	22.56	2	5721	SAL	-	-	129,066	-	129,066
										OPE	-	-	68,721	-	68,721
0000719	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	0.50	12	10	10144	SAL	-	-	-	121,728	121,728
										OPE	-	-	-	49,332	49,332
0000727	AD C8504 BP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	10	8751	SAL	210,024	-	-	-	210,024
										OPE	90,380	-	-	-	90,380
0000877	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	0	0.50	12	10	4516	SAL	-	-	-	54,192	54,192
										OPE	-	-	-	32,597	32,597
0001021	AD C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	PF	1	1.00	24	2	3749	SAL	89,976	-	-	-	89,976
										OPE	60,632	-	-	-	60,632
0001036	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PP	1	0.79	19	10	8391	SAL	152,621	-	-	6,808	159,429
										OPE	66,872	-	-	2,983	69,855
0001155	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	109,555	-	-	133,901	243,456
										OPE	44,399	-	-	54,265	98,664
0001167	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	10	6301	SAL	-	151,224	-	-	151,224
										OPE	-	75,810	-	-	75,810
0001209	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	0.50	12	10	7600	SAL	-	-	27,360	63,840	91,200
										OPE	-	-	12,530	29,238	41,768
0001343	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	8	6602	SAL	-	6,338	-	152,110	158,448
										OPE	-	3,104	-	74,495	77,599
0001350	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	7	7260	SAL	29,621	-	-	144,619	174,240
										OPE	13,857	-	-	67,655	81,512
0001351	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	-	201,384	201,384
										OPE	-	-	-	88,239	88,239
0001354	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	0	0.30	7.2	10	9685	SAL	-	-	69,732	-	69,732
										OPE	-	-	30,057	-	30,057

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001355	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	0	0.22	5.28	9	9219	SAL	-	-	48,676	-	48,676
										OPE	-	-	21,645	-	21,645
0001400	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	201,384	-	-	-	201,384
										OPE	88,239	-	-	-	88,239
0001435	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	-	-	-	119,304	119,304
										OPE	-	-	-	67,900	67,900
0001617	AD C8505 AP	NATURAL RESOURCE SPECIALIST 5	32	PF	1	1.00	24	10	9219	SAL	25,046	-	-	196,210	221,256
										OPE	10,546	-	-	82,617	93,163
0001618	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	7	7260	SAL	174,240	-	-	-	174,240
										OPE	81,512	-	-	-	81,512
0001619	AD C8505 AP	NATURAL RESOURCE SPECIALIST 5	32	PF	1	1.00	24	10	9219	SAL	221,256	-	-	-	221,256
										OPE	93,163	-	-	-	93,163
0001625	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	201,384	-	-	-	201,384
										OPE	88,239	-	-	-	88,239
0001626	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	0.55	13.2	10	8391	SAL	100,693	-	-	10,068	110,761
										OPE	45,281	-	-	4,528	49,809
0001638	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	-	201,384	201,384
										OPE	-	-	-	88,239	88,239
0001639	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	201,384	-	-	-	201,384
										OPE	88,239	-	-	-	88,239
0001648	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	8	7620	SAL	182,880	-	-	-	182,880
										OPE	83,653	-	-	-	83,653
0001906	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	201,384	-	-	-	201,384
										OPE	88,239	-	-	-	88,239
0002331	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	-	201,384	201,384
										OPE	-	-	-	88,239	88,239
0002332	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	7	7260	SAL	-	-	-	174,240	174,240
										OPE	-	-	-	81,512	81,512
0002333	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	-	201,384	201,384
										OPE	-	-	-	88,239	88,239
0002334	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	8	6602	SAL	158,448	-	-	-	158,448

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	77,599	-	-	-	77,599
0002335	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	6	6005	SAL	144,120	-	-	-	144,120
										OPE	74,049	-	-	-	74,049
0002356	AD C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0002470	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	9	7995	SAL	191,880	-	-	-	191,880
										OPE	85,884	-	-	-	85,884
0002471	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	201,384	-	-	-	201,384
										OPE	88,239	-	-	-	88,239
0002597	AD C8505 AP	NATURAL RESOURCE SPECIALIST 5	32	PF	1	1.00	24	10	9219	SAL	221,256	-	-	-	221,256
										OPE	93,163	-	-	-	93,163
0002598	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	5	5721	SAL	137,304	-	-	-	137,304
										OPE	72,360	-	-	-	72,360
0002780	AD C3411 AP	ENVIRONMENTAL ENGINEER 2	30	PF	1	1.00	24	6	6929	SAL	-	-	166,296	-	166,296
										OPE	-	-	79,545	-	79,545
0002781	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0002782	AD C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	5	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0003016	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	8	6602	SAL	158,448	-	-	-	158,448
										OPE	77,599	-	-	-	77,599
0003018	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	174,240	-	-	-	174,240
										OPE	81,512	-	-	-	81,512
0003024	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	4	5459	SAL	65,508	-	65,508	-	131,016
										OPE	35,401	-	35,401	-	70,802
0003116	AD C0855 AP	PROJECT MANAGER 2	30	PF	0	0.50	12	7	7260	SAL	87,120	-	-	-	87,120
										OPE	40,757	-	-	-	40,757
0003117	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7600	SAL	182,400	-	-	-	182,400
										OPE	83,535	-	-	-	83,535
0003118	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	119,304	-	-	-	119,304
										OPE	67,900	-	-	-	67,900

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0003156	AD C0862 AP	PROGRAM ANALYST 3	29	PF	1	1.00	24	7	6929	SAL	-	-	166,296	-	166,296
										OPE	-	-	79,545	-	79,545
0003506	AD C1001 AP	LOAN SPECIALIST 1	23	PF	1	1.00	24	4	4516	SAL	-	-	108,384	-	108,384
										OPE	-	-	65,193	-	65,193
0003540	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	5	5721	SAL	137,304	-	-	-	137,304
										OPE	72,360	-	-	-	72,360
0003547	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	119,304	-	-	-	119,304
										OPE	67,900	-	-	-	67,900
0003554	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	5	6602	SAL	158,448	-	-	-	158,448
										OPE	77,599	-	-	-	77,599
0003555	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	8	7620	SAL	182,880	-	-	-	182,880
										OPE	83,653	-	-	-	83,653
0003701	AD C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	8	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
0003706	MMS X0863 AP	PROGRAM ANALYST 4	31	PF	1	1.00	24	2	6558	SAL	157,392	-	-	-	157,392
										OPE	77,337	-	-	-	77,337
0003802	AD C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0004015	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	0.75	18	2	4971	SAL	89,478	-	-	-	89,478
										OPE	50,924	-	-	-	50,924
0004016	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	0.75	18	2	4971	SAL	89,478	-	-	-	89,478
										OPE	50,924	-	-	-	50,924
0004018	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	0.50	12	2	5721	SAL	68,652	-	-	-	68,652
										OPE	36,180	-	-	-	36,180
Total Salary											5,156,514	258,254	2,647,404	2,845,570	10,907,742
Total OPE											2,443,054	123,034	1,269,556	1,285,647	5,121,291
Total Personal Services											**7,599,568**	**381,288**	**3,916,960**	**4,131,217**	**16,029,033**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000053	AD C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	5	5721	SAL	137,304	-	-	-	137,304
										OPE	72,360	-	-	-	72,360
0000088	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	0	0.10	2.4	10	4222	SAL	-	-	10,133	-	10,133
										OPE	-	-	7,303	-	7,303
0000094	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	0	0.20	4.8	10	10144	SAL	-	-	48,691	-	48,691
										OPE	-	-	20,053	-	20,053
0000126	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	210,384	-	-	-	210,384
										OPE	90,469	-	-	-	90,469
0000137	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	0	0.10	2.4	10	10144	SAL	-	-	24,346	-	24,346
										OPE	-	-	10,824	-	10,824
0000175	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	310,248	-	-	-	310,248
										OPE	113,054	-	-	-	113,054
0000202	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	0	0.26	6.24	10	4222	SAL	26,345	-	-	-	26,345
										OPE	17,709	-	-	-	17,709
0000214	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	0	0.37	8.88	10	10144	SAL	-	-	-	90,079	90,079
										OPE	-	-	-	36,697	36,697
0000357	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	6	6005	SAL	144,120	-	-	-	144,120
										OPE	74,049	-	-	-	74,049
0000455	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	0	0.23	5.46	7	8766	SAL	47,862	-	-	-	47,862
										OPE	21,443	-	-	-	21,443
0000485	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	0.57	13.68	5	3363	SAL	46,006	-	-	-	46,006
										OPE	33,763	-	-	-	33,763
0000537	AD C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	0.55	13.2	6	6602	SAL	-	-	15,843	71,303	87,146
										OPE	-	-	7,992	35,966	43,958
0000539	AD C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7260	SAL	174,240	-	-	-	174,240
										OPE	81,512	-	-	-	81,512
0000564	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	8	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
0000584	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	0	0.45	10.78	8	3840	SAL	-	-	-	41,395	41,395
										OPE	-	-	-	27,828	27,828
0000668	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	310,248	-	-	-	310,248

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	113,054	-	-	-	113,054
0000682	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4516	SAL	-	-	108,384	-	108,384
										OPE	-	-	65,193	-	65,193
0000692	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	0	0.50	12	10	4516	SAL	-	-	-	54,192	54,192
										OPE	-	-	-	32,597	32,597
0000719	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	0	0.50	12	10	10144	SAL	-	-	121,728	-	121,728
										OPE	-	-	49,332	-	49,332
0000840	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	0	0.44	10.44	7	3664	SAL	-	-	-	38,252	38,252
										OPE	-	-	-	27,049	27,049
0001001	AD C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8124	SAL	-	-	-	194,976	194,976
										OPE	-	-	-	86,651	86,651
0001054	AD C0103 AP	OFFICE SPECIALIST 1	13C	PP	1	0.50	12	6	3292	SAL	25,046	-	-	14,458	39,504
										OPE	18,359	-	-	10,598	28,957
0001209	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	0	0.10	2.4	10	7600	SAL	-	-	18,240	-	18,240
										OPE	-	-	9,312	-	9,312
0001236	AD C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	8	4744	SAL	113,856	-	-	-	113,856
										OPE	66,550	-	-	-	66,550
0001379	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9685	SAL	-	-	232,440	-	232,440
										OPE	-	-	95,935	-	95,935
0001422	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001626	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	0	0.45	10.8	10	8391	SAL	-	-	90,623	-	90,623
										OPE	-	-	40,027	-	40,027
0001684	AD C8505 AP	NATURAL RESOURCE SPECIALIST 5	32	PF	1	1.00	24	10	9219	SAL	-	-	221,256	-	221,256
										OPE	-	-	93,163	-	93,163
0002042	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	231,720	-	-	-	231,720
										OPE	95,757	-	-	-	95,757
0002387	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.70	16.8	9	9655	SAL	162,204	-	-	-	162,204
										OPE	67,349	-	-	-	67,349
0002648	AD C0855 AP	PROJECT MANAGER 2	30	PF	1	1.00	24	10	8391	SAL	201,384	-	-	-	201,384
										OPE	88,239	-	-	-	88,239

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Budget Preparation **Agency Request Budget**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0002701	AD C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	0	0.50	12	10	8391	SAL	-	-	-	100,692	100,692
										OPE	-	-	-	44,120	44,120
0002917	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	9	7995	SAL	-	-	191,880	-	191,880
										OPE	-	-	85,884	-	85,884
0002918	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0002919	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7600	SAL	-	-	182,400	-	182,400
										OPE	-	-	83,535	-	83,535
0002920	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0002921	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0002965	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7600	SAL	165,072	-	-	17,328	182,400
										OPE	75,599	-	-	7,936	83,535
0003006	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	8	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
0003007	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	5	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0004021	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	0.75	18	2	4971	SAL	89,478	-	-	-	89,478
										OPE	50,924	-	-	-	50,924
Total Salary											2,395,517	-	2,398,476	622,675	5,416,668
Total OPE											1,080,190	-	1,117,541	309,442	2,507,173
Total Personal Services											**3,475,707**	**-**	**3,516,017**	**932,117**	**7,923,841**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000114	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	174,240	-	-	174,240
										OPE	-	81,512	-	-	81,512
0000144	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	7	11168	SAL	268,032	-	-	-	268,032
										OPE	104,754	-	-	-	104,754
0000147	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	10	4222	SAL	77,141	-	24,187	-	101,328
										OPE	48,301	-	15,144	-	63,445
0000157	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	0.50	12	6	8356	SAL	-	100,272	-	-	100,272
										OPE	-	44,016	-	-	44,016
0000158	AD C3715 AP	CHEMIST 1	24	PF	1	1.00	24	3	4516	SAL	108,384	-	-	-	108,384
										OPE	65,193	-	-	-	65,193
0000159	AD C3716 AP	CHEMIST 2	26	PF	1	1.00	24	7	6004	SAL	144,096	-	-	-	144,096
										OPE	74,043	-	-	-	74,043
0000160	AD C3717 AP	CHEMIST 3	29	PF	1	1.00	24	8	7260	SAL	-	174,240	-	-	174,240
										OPE	-	81,512	-	-	81,512
0000165	AD C3717 AP	CHEMIST 3	29	PF	1	1.00	24	10	7995	SAL	191,880	-	-	-	191,880
										OPE	85,884	-	-	-	85,884
0000167	AD C3717 AP	CHEMIST 3	29	PF	1	1.00	24	8	7260	SAL	174,240	-	-	-	174,240
										OPE	81,512	-	-	-	81,512
0000169	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	243,456	-	-	-	243,456
										OPE	98,664	-	-	-	98,664
0000191	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	-	201,384	201,384
										OPE	-	-	-	88,239	88,239
0000193	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	0.50	12	10	8391	SAL	-	-	100,692	-	100,692
										OPE	-	-	44,120	-	44,120
0000332	AD C3716 AP	CHEMIST 2	26	PF	0	0.50	12	5	5459	SAL	11,922	-	53,586	-	65,508
										OPE	6,443	-	28,958	-	35,401
0000347	AD C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8124	SAL	194,976	-	-	-	194,976
										OPE	86,651	-	-	-	86,651
0000368	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	201,384	-	-	201,384
										OPE	-	88,239	-	-	88,239
0000459	AD C3717 AP	CHEMIST 3	29	PF	1	1.00	24	8	7260	SAL	-	174,240	-	-	174,240

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	81,512	-	-	81,512
0000475	AD C3715 AP	CHEMIST 1	24	PF	1	0.50	12	4	4744	SAL	56,928	-	-	-	56,928
										OPE	33,275	-	-	-	33,275
0000573	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	0.50	12	7	6301	SAL	75,612	-	-	-	75,612
										OPE	37,904	-	-	-	37,904
0000617	AD C3715 AP	CHEMIST 1	24	PF	1	0.50	12	4	4744	SAL	-	-	56,928	-	56,928
										OPE	-	-	33,275	-	33,275
0000634	AD C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	0	0.50	12	10	8124	SAL	97,488	-	-	-	97,488
										OPE	43,326	-	-	-	43,326
0000912	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	0	0.36	8.71	10	8391	SAL	-	72,684	402	-	73,086
										OPE	-	32,308	179	-	32,487
0001070	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	7	7260	SAL	22,651	-	-	151,589	174,240
										OPE	10,597	-	-	70,915	81,512
0001168	AD C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	PF	1	1.00	24	10	5459	SAL	32,754	6,551	91,711	-	131,016
										OPE	17,701	3,540	49,561	-	70,802
0001288	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	7	6301	SAL	151,224	-	-	-	151,224
										OPE	75,810	-	-	-	75,810
0001623	AD C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	PF	1	1.00	24	5	4311	SAL	103,464	-	-	-	103,464
										OPE	63,974	-	-	-	63,974
0001624	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	201,384	-	-	-	201,384
										OPE	88,239	-	-	-	88,239
0001628	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	174,240	-	-	-	174,240
										OPE	81,512	-	-	-	81,512
0001905	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	131,584	-	69,800	-	201,384
										OPE	57,655	-	30,584	-	88,239
0001911	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	-	-	-	137,304	137,304
										OPE	-	-	-	72,360	72,360
0002599	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	6	6005	SAL	-	144,120	-	-	144,120
										OPE	-	74,049	-	-	74,049
0002602	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	201,384	-	-	201,384
										OPE	-	88,239	-	-	88,239

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0002603	AD C3717 AP	CHEMIST 3	29	PF	1	1.00	24	10	7995	SAL	-	158,301	-	33,579	191,880
										OPE	-	70,854	-	15,030	85,884
0002605	AD C3717 AP	CHEMIST 3	29	PF	1	1.00	24	10	7995	SAL	-	191,880	-	-	191,880
										OPE	-	85,884	-	-	85,884
0002607	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	2	4311	SAL	103,464	-	-	-	103,464
										OPE	63,974	-	-	-	63,974
0002645	AD C3717 AP	CHEMIST 3	29	PF	1	1.00	24	8	7260	SAL	-	174,240	-	-	174,240
										OPE	-	81,512	-	-	81,512
0002646	AD C3716 AP	CHEMIST 2	26	PF	1	1.00	24	8	6301	SAL	122,234	-	-	28,990	151,224
										OPE	61,277	-	-	14,533	75,810
0002647	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	0.70	16.8	10	7600	SAL	102,144	25,536	-	-	127,680
										OPE	47,035	11,759	-	-	58,794
0002801	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	10	6301	SAL	-	-	-	151,224	151,224
										OPE	-	-	-	75,810	75,810
0002960	AD C3715 AP	CHEMIST 1	24	SF	1	0.50	12	2	4311	SAL	-	-	51,732	-	51,732
										OPE	-	-	31,987	-	31,987
0002961	AD C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	SF	1	0.50	12	2	3749	SAL	-	-	-	44,988	44,988
										OPE	-	-	-	30,316	30,316
0002962	AD C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	SF	1	0.50	12	2	3749	SAL	-	-	-	44,988	44,988
										OPE	-	-	-	30,316	30,316
0002963	AD C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	SF	1	0.50	12	2	3749	SAL	-	-	-	44,988	44,988
										OPE	-	-	-	30,316	30,316
0003009	AD C3715 AP	CHEMIST 1	24	PF	1	1.00	24	7	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
0003010	AD C3717 AP	CHEMIST 3	29	PF	1	1.00	24	10	7995	SAL	-	-	191,880	-	191,880
										OPE	-	-	85,884	-	85,884
0003012	AD C3716 AP	CHEMIST 2	26	PF	1	1.00	24	7	6004	SAL	144,096	-	-	-	144,096
										OPE	74,043	-	-	-	74,043
0003013	AD C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	PF	1	1.00	24	2	3749	SAL	89,976	-	-	-	89,976
										OPE	60,632	-	-	-	60,632
0003019	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	7	5459	SAL	-	131,016	-	-	131,016

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	70,802	-	-	70,802
0003020	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	10	6301	SAL	-	151,224	-	-	151,224
										OPE	-	75,810	-	-	75,810
0003022	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0003032	AD C6811 AP	LABORATORY TECHNICIAN 2	18	PF	1	1.00	24	3	3432	SAL	82,368	-	-	-	82,368
										OPE	58,747	-	-	-	58,747
0003119	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	7	5459	SAL	-	131,016	-	-	131,016
										OPE	-	70,802	-	-	70,802
0003190	AD C3716 AP	CHEMIST 2	26	PF	0	0.23	5.52	2	4744	SAL	26,187	-	-	-	26,187
										OPE	16,072	-	-	-	16,072
0003543	AD C3716 AP	CHEMIST 2	26	PF	1	1.00	24	6	5721	SAL	137,304	-	-	-	137,304
										OPE	72,360	-	-	-	72,360
0003589	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	3	5206	SAL	124,944	-	-	-	124,944
										OPE	69,297	-	-	-	69,297
0004017	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	0.88	21.12	2	4311	SAL	91,048	-	-	-	91,048
										OPE	57,703	-	-	-	57,703
Total Salary											3,485,221	2,212,328	946,174	839,034	7,482,757
Total OPE											1,742,578	1,042,350	472,006	427,835	3,684,769
Total Personal Services											**5,227,799**	**3,254,678**	**1,418,180**	**1,266,869**	**11,167,526**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000007	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	0.58	14	10	12927	SAL	-	-	180,978	-	180,978
										OPE	-	-	67,210	-	67,210
0000014	AD C8505 AP	NATURAL RESOURCE SPECIALIST 5	32	PF	1	1.00	24	10	9219	SAL	-	-	221,256	-	221,256
										OPE	-	-	93,163	-	93,163
0000031	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	3	3093	SAL	-	-	74,232	-	74,232
										OPE	-	-	56,731	-	56,731
0000052	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	90,623	110,761	201,384
										OPE	-	-	39,708	48,531	88,239
0000069	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	0	0.72	17.28	9	9655	SAL	108,912	-	57,926	-	166,838
										OPE	45,757	-	24,336	-	70,093
0000101	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000139	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	7	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000143	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9685	SAL	-	-	232,440	-	232,440
										OPE	-	-	95,935	-	95,935
0000176	AD C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	4	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0000205	AD C5750 AP	ENVIRONMENTAL LAW SPECIALIST	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000255	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	5	3583	SAL	-	-	85,992	-	85,992
										OPE	-	-	59,644	-	59,644
0000359	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	0.50	12	10	10144	SAL	-	-	121,728	-	121,728
										OPE	-	-	49,332	-	49,332
0000378	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	2	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
0000379	AD C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	1	0.50	12	8	7260	SAL	-	-	87,120	-	87,120
										OPE	-	-	40,757	-	40,757
0000422	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000430	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	3	5206	SAL	-	-	124,944	-	124,944

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	69,297	-	69,297
0000433	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000436	AD C8505 AP	NATURAL RESOURCE SPECIALIST 5	32	PF	1	1.00	24	10	9219	SAL	-	-	221,256	-	221,256
										OPE	-	-	93,163	-	93,163
0000441	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4516	SAL	-	-	108,384	-	108,384
										OPE	-	-	65,193	-	65,193
0000472	AD C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000517	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000532	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	8	7620	SAL	-	-	100,584	82,296	182,880
										OPE	-	-	46,009	37,644	83,653
0000543	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000559	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0000595	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	5	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0000599	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000609	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000616	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000623	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000626	AD C0108 AP	ADMINISTRATIVE SPECIALIST 2	20	PF	1	1.00	24	5	4121	SAL	-	-	98,904	-	98,904
										OPE	-	-	62,844	-	62,844
0000643	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	219,110	24,346	243,456
										OPE	-	-	88,798	9,866	98,664

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000667	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000671	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000691	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	0	0.29	7	10	4222	SAL	-	-	29,554	-	29,554
										OPE	-	-	18,505	-	18,505
0000693	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0000697	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0000698	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000703	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	-	-	-	137,304	137,304
										OPE	-	-	-	72,360	72,360
0000704	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000720	AD C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	0	0.00	0.08	9	4971	SAL	-	-	398	-	398
										OPE	-	-	1,695	-	1,695
0000787	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	7	6301	SAL	-	-	151,224	-	151,224
										OPE	-	-	75,810	-	75,810
0000794	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	0.50	12	7	3664	SAL	-	-	43,968	-	43,968
										OPE	-	-	30,064	-	30,064
0000800	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	231,283	12,173	243,456
										OPE	-	-	93,731	4,933	98,664
0000816	AD C5750 AP	ENVIRONMENTAL LAW SPECIALIST	30	PF	1	0.75	18	10	8391	SAL	-	-	151,038	-	151,038
										OPE	-	-	66,178	-	66,178
0000818	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7600	SAL	-	-	182,400	-	182,400
										OPE	-	-	83,535	-	83,535
0000840	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	0.57	13.56	7	3664	SAL	-	-	49,684	-	49,684
										OPE	-	-	34,675	-	34,675
0000876	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	88,239	-	88,239
0000900	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	8	8807	SAL	-	-	211,368	-	211,368
										OPE	-	-	90,713	-	90,713
0000901	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9685	SAL	-	-	232,440	-	232,440
										OPE	-	-	95,935	-	95,935
0000904	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4516	SAL	-	-	108,384	-	108,384
										OPE	-	-	65,193	-	65,193
0000913	AD C0103 AP	OFFICE SPECIALIST 1	13C	PF	1	1.00	24	6	3292	SAL	-	-	79,008	-	79,008
										OPE	-	-	57,914	-	57,914
0000916	AD C8504 BP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	10	8751	SAL	-	-	210,024	-	210,024
										OPE	-	-	90,380	-	90,380
0000918	AD C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	8	7415	SAL	-	-	177,960	-	177,960
										OPE	-	-	82,435	-	82,435
0000930	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000933	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	8	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
0000934	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000937	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	219,110	24,346	243,456
										OPE	-	-	88,798	9,866	98,664
0000941	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	9	6929	SAL	-	-	166,296	-	166,296
										OPE	-	-	79,545	-	79,545
0000942	AD C3411 AP	ENVIRONMENTAL ENGINEER 2	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001111	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0001113	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001134	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001158	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	2	2979	SAL	-	-	64,346	7,150	71,496
										OPE	-	-	50,447	5,605	56,052
0001163	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	0	0.42	10.08	3	6558	SAL	-	-	66,105	-	66,105
										OPE	-	-	33,951	-	33,951
0001238	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0001239	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0001278	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001279	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	0	0.25	6	2	4971	SAL	-	-	29,826	-	29,826
										OPE	-	-	16,974	-	16,974
0001376	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	8	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
0001378	AD C8505 BP	NATURAL RESOURCE SPECIALIST 5	33	PP	0	0.45	10.8	2	6602	SAL	-	-	71,302	-	71,302
										OPE	-	-	35,239	-	35,239
0002036	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0002644	AD C2511 AP	ELECTRONIC PUB DESIGN SPEC 2	22	PF	0	0.23	5.6	9	5459	SAL	-	-	30,570	-	30,570
										OPE	-	-	17,159	-	17,159
0002943	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0002944	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	0.93	22.32	10	4516	SAL	-	-	46,609	54,188	100,797
										OPE	-	-	28,537	33,179	61,716
0002953	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	0	0.28	6.77	9	9655	SAL	-	-	65,364	-	65,364
										OPE	-	-	27,378	-	27,378
0002954	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9685	SAL	-	-	232,440	-	232,440
										OPE	-	-	95,935	-	95,935
0003029	AD C8501 AP	NATURAL RESOURCE SPECIALIST 1	21	PF	1	1.00	24	10	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
0003030	AD C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	7	7260	SAL	-	-	174,240	-	174,240

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	81,512	-	81,512
0003037	AD C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	6929	SAL	-	-	166,296	-	166,296
										OPE	-	-	79,545	-	79,545
0003134	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	8	7620	SAL	-	-	182,880	-	182,880
										OPE	-	-	83,653	-	83,653
0003150	AD C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0003151	AD C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0003152	AD C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0003155	AD C0860 AP	PROGRAM ANALYST 1	23	PF	1	1.00	24	8	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
0003166	AD C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	6	6929	SAL	-	-	166,296	-	166,296
										OPE	-	-	79,545	-	79,545
0003167	AD C0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	4	6301	SAL	-	-	-	151,224	151,224
										OPE	-	-	-	75,810	75,810
0003207	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0003209	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	6	6005	SAL	-	-	144,120	-	144,120
										OPE	-	-	74,049	-	74,049
0003210	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	6	6005	SAL	-	-	144,120	-	144,120
										OPE	-	-	74,049	-	74,049
0003211	AD C0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	2	4121	SAL	-	-	98,904	-	98,904
										OPE	-	-	62,844	-	62,844
0004006	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	2	2979	SAL	71,496	-	-	-	71,496
										OPE	56,052	-	-	-	56,052
0004007	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	119,304	-	-	-	119,304
										OPE	67,900	-	-	-	67,900
0004008	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	119,304	-	-	-	119,304
										OPE	67,900	-	-	-	67,900

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0004022	AD C0871 AP	OPERATIONS & POLICY ANALYST 2	27	LF	1	0.25	6	2	4971	SAL	-	-	29,826	-	29,826
										OPE	-	-	16,974	-	16,974
0004023	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	LF	1	0.25	6	2	5721	SAL	-	-	34,326	-	34,326
										OPE	-	-	18,089	-	18,089
0004024	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	2	2979	SAL	-	-	71,496	-	71,496
										OPE	-	-	56,052	-	56,052
Total Salary											419,016	-	13,637,954	603,788	14,660,758
Total OPE											237,609	-	6,419,974	297,794	6,955,377
Total Personal Services											**656,625**	**-**	**20,057,928**	**901,582**	**21,616,135**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000007	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	0	0.42	10	10	12927	SAL	129,270	-	-	-	129,270
										OPE	48,006	-	-	-	48,006
0000067	AD C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000069	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	0	0.05	1.2	9	9655	SAL	-	-	11,586	-	11,586
										OPE	-	-	6,066	-	6,066
0000086	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
0000127	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	224,004	19,452	243,456
										OPE	-	-	90,781	7,883	98,664
0000140	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	167,813	33,571	201,384
										OPE	-	-	73,530	14,709	88,239
0000194	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0000298	AD C8504 CP	NATURAL RESOURCE SPECIALIST 4	32	PF	1	1.00	24	2	6301	SAL	-	-	151,224	-	151,224
										OPE	-	-	75,810	-	75,810
0000359	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	0	0.50	12	10	10144	SAL	-	-	121,728	-	121,728
										OPE	-	-	49,332	-	49,332
0000379	AD C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	0	0.50	12	8	7260	SAL	-	-	87,120	-	87,120
										OPE	-	-	40,757	-	40,757
0000423	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	4	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
0000424	AD C8504 BP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	2	6004	SAL	-	-	-	144,096	144,096
										OPE	-	-	-	74,043	74,043
0000455	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	0	0.24	5.8	7	8766	SAL	-	-	-	50,843	50,843
										OPE	-	-	-	22,181	22,181
0000466	AD C8504 CP	NATURAL RESOURCE SPECIALIST 4	32	PF	1	1.00	24	10	9166	SAL	-	-	-	219,984	219,984
										OPE	-	-	-	92,848	92,848
0000473	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	4	3224	SAL	-	-	58,032	19,344	77,376
										OPE	-	-	43,133	14,378	57,511
0000533	AD C8504 BP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	10	8751	SAL	-	-	-	210,024	210,024

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	-	90,380	90,380
0000563	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	6	3507	SAL	-	-	65,651	18,517	84,168
										OPE	-	-	46,171	13,022	59,193
0000566	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	-	201,384	201,384
										OPE	-	-	-	88,239	88,239
0000567	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000568	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	-	-	-	137,304	137,304
										OPE	-	-	-	72,360	72,360
0000570	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0000571	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	194,765	48,691	243,456
										OPE	-	-	78,931	19,733	98,664
0000579	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9685	SAL	-	-	232,440	-	232,440
										OPE	-	-	95,935	-	95,935
0000592	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000594	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000620	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000621	AD C8504 BP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	10	8751	SAL	-	-	31,504	178,520	210,024
										OPE	-	-	13,557	76,823	90,380
0000628	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0000644	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	6	6929	SAL	-	-	124,722	41,574	166,296
										OPE	-	-	59,659	19,886	79,545
0000650	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000651	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000652	AD C8504 BP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	10	8751	SAL	-	-	126,014	84,010	210,024
										OPE	-	-	54,228	36,152	90,380
0000653	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	129,722	44,518	174,240
										OPE	-	-	60,686	20,826	81,512
0000666	AD C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000670	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000672	AD C8505 BP	NATURAL RESOURCE SPECIALIST 5	33	PF	1	1.00	24	10	9590	SAL	-	-	230,160	-	230,160
										OPE	-	-	95,369	-	95,369
0000685	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0000686	AD C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	0	0.33	8	5	4121	SAL	-	-	32,968	-	32,968
										OPE	-	-	20,947	-	20,947
0000705	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9685	SAL	-	-	72,056	160,384	232,440
										OPE	-	-	29,740	66,195	95,935
0000720	AD C0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	23.92	9	4971	SAL	-	-	118,906	-	118,906
										OPE	-	-	67,801	-	67,801
0000739	AD C0211 AP	ACCOUNTING TECHNICIAN 2	18	PF	1	1.00	24	10	4744	SAL	-	-	66,036	47,820	113,856
										OPE	-	-	38,599	27,951	66,550
0000783	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	-	201,384	201,384
										OPE	-	-	-	88,239	88,239
0000785	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	7	6301	SAL	-	-	90,734	60,490	151,224
										OPE	-	-	45,486	30,324	75,810
0000788	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000793	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	6	3749	SAL	-	-	89,976	-	89,976
										OPE	-	-	60,632	-	60,632
0000794	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	0	0.50	12	7	3664	SAL	-	-	43,968	-	43,968
										OPE	-	-	30,064	-	30,064
0000816	AD C5750 AP	ENVIRONMENTAL LAW SPECIALIST	30	PF	0	0.25	6	10	8391	SAL	-	-	50,346	-	50,346

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	22,058	-	22,058
0000821	AD C0103 AP	OFFICE SPECIALIST 1	13C	PF	1	1.00	24	10	3932	SAL	-	-	23,592	70,776	94,368
										OPE	-	-	15,430	46,290	61,720
0000824	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4516	SAL	-	-	92,473	15,911	108,384
										OPE	-	-	55,623	9,570	65,193
0000826	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0000827	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	5	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0000833	AD C0103 AP	OFFICE SPECIALIST 1	13C	PF	1	1.00	24	10	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0000860	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	5	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
0001035	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001052	AD C8505 AP	NATURAL RESOURCE SPECIALIST 5	32	PF	1	1.00	24	10	9219	SAL	-	-	221,256	-	221,256
										OPE	-	-	93,163	-	93,163
0001138	AD C8504 BP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	10	8751	SAL	-	-	210,024	-	210,024
										OPE	-	-	90,380	-	90,380
0001159	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	219,110	24,346	243,456
										OPE	-	-	88,798	9,866	98,664
0001161	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001163	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	0.58	13.92	3	6558	SAL	-	-	91,287	-	91,287
										OPE	-	-	44,984	-	44,984
0001265	AD C8504 BP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	10	8751	SAL	-	-	210,024	-	210,024
										OPE	-	-	90,380	-	90,380
0001266	AD C8504 CP	NATURAL RESOURCE SPECIALIST 4	32	PF	1	1.00	24	10	9166	SAL	-	-	219,984	-	219,984
										OPE	-	-	92,848	-	92,848
0001269	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	10	6301	SAL	-	-	45,367	105,857	151,224
										OPE	-	-	22,743	53,067	75,810

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001276	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0001279	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	0	0.25	6	2	4971	SAL	-	-	29,826	-	29,826
										OPE	-	-	16,974	-	16,974
0001280	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	5	3363	SAL	-	-	80,712	-	80,712
										OPE	-	-	58,336	-	58,336
0001281	AD C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	5	4983	SAL	-	-	119,592	-	119,592
										OPE	-	-	67,971	-	67,971
0001328	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	3	4516	SAL	-	-	108,384	-	108,384
										OPE	-	-	65,193	-	65,193
0001371	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	2	4311	SAL	-	-	103,464	-	103,464
										OPE	-	-	63,974	-	63,974
0001372	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0001373	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	161,107	40,277	201,384
										OPE	-	-	70,591	17,648	88,239
0001374	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001375	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	-	-	123,574	13,730	137,304
										OPE	-	-	65,124	7,236	72,360
0001377	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001378	AD C8505 BP	NATURAL RESOURCE SPECIALIST 5	33	PP	0	0.05	1.2	2	6602	SAL	-	-	7,922	-	7,922
										OPE	-	-	5,158	-	5,158
0001380	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	10	9685	SAL	-	-	232,440	-	232,440
										OPE	-	-	95,935	-	95,935
0001381	AD C8504 BP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	10	8751	SAL	-	-	210,024	-	210,024
										OPE	-	-	90,380	-	90,380
0001426	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	6	3507	SAL	-	-	-	84,168	84,168
										OPE	-	-	-	59,193	59,193
0001427	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	88,239	-	88,239
0001429	AD C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	0.66	15.81	6	4121	SAL	-	-	65,153	-	65,153
										OPE	-	-	41,702	-	41,702
0001431	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001432	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001433	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	100,692	100,692	201,384
										OPE	-	-	44,120	44,120	88,240
0001436	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0001437	AD C8504 CP	NATURAL RESOURCE SPECIALIST 4	32	PF	1	1.00	24	10	9166	SAL	-	-	219,984	-	219,984
										OPE	-	-	92,848	-	92,848
0001439	AD C3412 AP	ENVIRONMENTAL ENGINEER 3	33	PF	1	1.00	24	7	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0001440	AD C8504 BP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	10	8751	SAL	-	-	210,024	-	210,024
										OPE	-	-	90,380	-	90,380
0001442	AD C8504 BP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	2	6004	SAL	-	-	108,072	36,024	144,096
										OPE	-	-	55,532	18,511	74,043
0001445	AD C8504 BP	NATURAL RESOURCE SPECIALIST 4	31	PF	1	1.00	24	10	8751	SAL	-	-	210,024	-	210,024
										OPE	-	-	90,380	-	90,380
0002017	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0002018	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	171,176	30,208	201,384
										OPE	-	-	75,003	13,236	88,239
0002019	AD C8504 CP	NATURAL RESOURCE SPECIALIST 4	32	PF	1	1.00	24	10	9166	SAL	-	-	219,984	-	219,984
										OPE	-	-	92,848	-	92,848
0002020	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0002021	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	10	4516	SAL	-	-	92,126	16,258	108,384
										OPE	-	-	55,414	9,779	65,193

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0002034	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	43,560	130,680	174,240
										OPE	-	-	20,378	61,134	81,512
0002035	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	43,560	130,680	174,240
										OPE	-	-	20,378	61,134	81,512
0002037	AD C0104 AP	OFFICE SPECIALIST 2	15C	PF	1	1.00	24	10	4222	SAL	-	-	101,328	-	101,328
										OPE	-	-	63,445	-	63,445
0002139	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0002240	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	6	6929	SAL	-	-	91,463	74,833	166,296
										OPE	-	-	43,750	35,795	79,545
0002387	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	0	0.30	7.2	9	9655	SAL	-	-	69,516	-	69,516
										OPE	-	-	30,004	-	30,004
0002500	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0002526	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	5	6602	SAL	120,341	-	38,107	-	158,448
										OPE	58,936	-	18,663	-	77,599
0002928	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	3	4516	SAL	13,949	-	94,435	-	108,384
										OPE	8,390	-	56,803	-	65,193
0002944	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	0	0.07	1.68	10	4516	SAL	-	-	7,587	-	7,587
										OPE	-	-	5,075	-	5,075
0002953	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	0.72	17.23	9	9655	SAL	-	-	166,356	-	166,356
										OPE	-	-	69,974	-	69,974
0002955	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	10	8391	SAL	-	-	201,384	-	201,384
										OPE	-	-	88,239	-	88,239
0002956	AD C8502 AP	NATURAL RESOURCE SPECIALIST 2	24	PF	1	1.00	24	4	4744	SAL	-	-	113,856	-	113,856
										OPE	-	-	66,550	-	66,550
0003138	MENN Z0873 AF	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	231,720	-	-	-	231,720
										OPE	95,757	-	-	-	95,757
0003208	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0003246	AD C0861 AP	PROGRAM ANALYST 2	27	PF	1	1.00	24	3	5206	SAL	-	-	124,944	-	124,944

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	69,297	-	69,297
0003407	MMN X0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	9	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0003520	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	2	5262	SAL	-	-	126,288	-	126,288
										OPE	-	-	69,630	-	69,630
0003521	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0003522	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	1.00	24	2	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0003526	AD C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PP	1	0.44	10.56	6	6005	SAL	-	-	63,413	-	63,413
										OPE	-	-	33,284	-	33,284
0004026	AD C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0004027	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
Total Salary											495,280	-	15,110,461	2,796,350	18,402,091
Total OPE											211,089	-	7,089,242	1,322,751	8,623,082
Total Personal Services											**706,369**	**-**	**22,199,703**	**4,119,101**	**27,025,173**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000157	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	0	0.50	12	6	8356	SAL	-	-	100,272	-	100,272
										OPE	-	-	44,016	-	44,016
0000193	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	0	0.50	12	10	8391	SAL	-	-	100,692	-	100,692
										OPE	-	-	44,120	-	44,120
0000339	AD C3715 AP	CHEMIST 1	24	PF	1	0.82	19.68	3	4516	SAL	-	-	88,875	-	88,875
										OPE	-	-	53,969	-	53,969
0000475	AD C3715 AP	CHEMIST 1	24	PF	0	0.50	12	4	4744	SAL	-	-	56,928	-	56,928
										OPE	-	-	33,275	-	33,275
0000573	AD C8503 AP	NATURAL RESOURCE SPECIALIST 3	27	PF	0	0.50	12	7	6301	SAL	-	-	75,612	-	75,612
										OPE	-	-	37,904	-	37,904
0000617	AD C3715 AP	CHEMIST 1	24	PF	0	0.50	12	4	4744	SAL	-	-	56,928	-	56,928
										OPE	-	-	33,275	-	33,275
0000740	AD C3717 AP	CHEMIST 3	29	PF	1	1.00	24	10	7995	SAL	-	-	191,880	-	191,880
										OPE	-	-	85,884	-	85,884
0000912	AD C8504 AP	NATURAL RESOURCE SPECIALIST 4	30	PF	1	0.64	15.29	10	8391	SAL	-	-	128,298	-	128,298
										OPE	-	-	57,350	-	57,350
Total Salary											-	-	799,485	-	799,485
Total OPE											-	-	389,793	-	389,793
Total Personal Services											**-**	**-**	**1,189,278**	**-**	**1,189,278**

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000001	MEAH Z7014 HF	PRINCIPAL EXECUTIVE/MANAGER H	40X	PF	1	1.00	24	10	15175	SAL	-	-	364,200	-	364,200
										OPE	-	-	123,079	-	123,079
0000002	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0000009	MMC X0119 AP	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	6	4675	SAL	-	-	112,200	-	112,200
										OPE	-	-	66,139	-	66,139
0000011	MMN X0866 AP	PUBLIC AFFAIRS SPECIALIST 3	31	PF	1	1.00	24	9	9196	SAL	-	-	220,704	-	220,704
										OPE	-	-	93,027	-	93,027
0000020	AD C0322 AP	PUBLIC SERVICE REP 2	13C	PF	1	1.00	24	3	2931	SAL	-	-	70,344	-	70,344
										OPE	-	-	55,767	-	55,767
0000021	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	6	8356	SAL	-	-	200,544	-	200,544
										OPE	-	-	88,031	-	88,031
0000023	AD C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	9	4744	SAL	-	-	113,856	-	113,856
										OPE	-	-	66,550	-	66,550
0000025	AD C0211 AP	ACCOUNTING TECHNICIAN 2	18	PF	1	1.00	24	4	3580	SAL	-	-	85,920	-	85,920
										OPE	-	-	59,627	-	59,627
0000028	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	9	7258	SAL	-	-	174,192	-	174,192
										OPE	-	-	81,501	-	81,501
0000039	AD C1483 IP	INFO SYSTEMS SPECIALIST 3	24	PF	1	1.00	24	2	4344	SAL	-	-	104,256	-	104,256
										OPE	-	-	64,171	-	64,171
0000066	AD C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	8	7415	SAL	-	-	177,960	-	177,960
										OPE	-	-	82,435	-	82,435
0000075	AD C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000116	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
0000118	MMS X7006 IP	PRINCIPAL EXECUTIVE/MANAGER D	31X	PF	1	1.00	24	10	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
0000136	AD C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000148	AD C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	9	6929	SAL	-	-	166,296	-	166,296

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	79,545	-	79,545
0000274	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	10	10144	SAL	-	-	243,456	-	243,456
										OPE	-	-	98,664	-	98,664
0000275	MESN Z7012 AF	PRINCIPAL EXECUTIVE/MANAGER G	38X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
0000279	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0000282	AD C0322 AP	PUBLIC SERVICE REP 2	13C	PF	1	1.00	24	4	3031	SAL	-	-	72,744	-	72,744
										OPE	-	-	56,362	-	56,362
0000337	AD C1216 AP	ACCOUNTANT 2	23	PF	1	1.00	24	5	4744	SAL	-	-	113,856	-	113,856
										OPE	-	-	66,550	-	66,550
0000358	MMC X1319 AP	HUMAN RESOURCE ASSISTANT	18	PF	1	1.00	24	9	4909	SAL	-	-	117,816	-	117,816
										OPE	-	-	67,531	-	67,531
0000404	AD C1488 IP	INFO SYSTEMS SPECIALIST 8	33	PF	1	1.00	24	10	9825	SAL	-	-	235,800	-	235,800
										OPE	-	-	96,768	-	96,768
0000511	MMN X1218 AP	ACCOUNTANT 4	30	PF	1	1.00	24	6	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
0000540	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	5	4439	SAL	-	-	106,536	-	106,536
										OPE	-	-	64,736	-	64,736
0000560	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	9	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0000586	AD C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	10	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0000588	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	8	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
0000601	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7600	SAL	-	-	182,400	-	182,400
										OPE	-	-	83,535	-	83,535
0000602	AD C0211 AP	ACCOUNTING TECHNICIAN 2	18	PF	1	1.00	24	8	4311	SAL	-	-	103,464	-	103,464
										OPE	-	-	63,974	-	63,974
0000619	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0000656	AD C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	8992	SAL	-	-	215,808	-	215,808
										OPE	-	-	91,813	-	91,813
0000657	AD C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	8992	SAL	-	-	215,808	-	215,808
										OPE	-	-	91,813	-	91,813
0000687	AD C1217 AP	ACCOUNTANT 3	27	PF	1	1.00	24	8	6602	SAL	-	-	158,448	-	158,448
										OPE	-	-	77,599	-	77,599
0000688	AD C1244 AP	FISCAL ANALYST 2	27	PF	1	1.00	24	10	7260	SAL	-	-	174,240	-	174,240
										OPE	-	-	81,512	-	81,512
0000798	AD C1215 AP	ACCOUNTANT 1	21	PF	1	1.00	24	8	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0000799	AD C0211 AP	ACCOUNTING TECHNICIAN 2	18	PF	1	1.00	24	10	4744	SAL	-	-	113,856	-	113,856
										OPE	-	-	66,550	-	66,550
0000803	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	2	5262	SAL	-	-	126,288	-	126,288
										OPE	-	-	69,630	-	69,630
0000808	MMN X0438 AP	PROCUREMENT & CONTRACT SPEC 3	29	PF	1	1.00	24	7	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
0000837	AD C1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	10	8992	SAL	-	-	215,808	-	215,808
										OPE	-	-	91,813	-	91,813
0000838	AD C0865 AP	PUBLIC AFFAIRS SPECIALIST 2	29	PF	0	0.30	7.2	8	7260	SAL	-	-	52,272	-	52,272
										OPE	-	-	25,731	-	25,731
0000842	AD C0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	2	4971	SAL	-	-	119,304	-	119,304
										OPE	-	-	67,900	-	67,900
0000854	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	2	6883	SAL	-	-	165,192	-	165,192
										OPE	-	-	79,270	-	79,270
0000965	MMN X1322 AP	HUMAN RESOURCE ANALYST 3	29	PF	1	1.00	24	8	7956	SAL	-	-	190,944	-	190,944
										OPE	-	-	85,652	-	85,652
0001107	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7600	SAL	-	-	182,400	-	182,400
										OPE	-	-	83,535	-	83,535
0001128	AD C1216 AP	ACCOUNTANT 2	23	PF	1	1.00	24	10	6004	SAL	-	-	144,096	-	144,096
										OPE	-	-	74,043	-	74,043
0001143	AD C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6803	SAL	-	-	163,272	-	163,272

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	78,794	-	78,794
0001222	MMS X7008 AP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	7	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0001224	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	7	6620	SAL	-	-	158,880	-	158,880
										OPE	-	-	77,706	-	77,706
0001237	AD C1216 AP	ACCOUNTANT 2	23	PF	1	1.00	24	8	5459	SAL	-	-	131,016	-	131,016
										OPE	-	-	70,802	-	70,802
0001254	AD C0211 AP	ACCOUNTING TECHNICIAN 2	18	PF	1	1.00	24	6	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0001282	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	10	7600	SAL	-	-	182,400	-	182,400
										OPE	-	-	83,535	-	83,535
0001301	AD C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	5	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0001326	AD C1485 IP	INFO SYSTEMS SPECIALIST 5	28	PF	1	1.00	24	8	6932	SAL	-	-	166,368	-	166,368
										OPE	-	-	79,562	-	79,562
0001335	MMS X7010 IP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	12927	SAL	-	-	310,248	-	310,248
										OPE	-	-	113,054	-	113,054
0001337	AD C0435 AP	PROCUREMENT AND CONTRACT ASST	19	PF	1	1.00	24	8	4516	SAL	-	-	108,384	-	108,384
										OPE	-	-	65,193	-	65,193
0001369	AD C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6803	SAL	-	-	163,272	-	163,272
										OPE	-	-	78,794	-	78,794
0001399	AD C0437 AP	PROCUREMENT & CONTRACT SPEC 2	27	PF	1	1.00	24	6	6005	SAL	-	-	144,120	-	144,120
										OPE	-	-	74,049	-	74,049
0001443	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0001447	AD C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8124	SAL	-	-	194,976	-	194,976
										OPE	-	-	86,651	-	86,651
0001551	AD C0212 AP	ACCOUNTING TECHNICIAN 3	19	PF	1	1.00	24	2	3432	SAL	-	-	82,368	-	82,368
										OPE	-	-	58,747	-	58,747
0001552	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	2	5140	SAL	-	-	123,360	-	123,360
										OPE	-	-	68,905	-	68,905

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
0001572	MMN X0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	8	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0002142	AD C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8124	SAL	-	-	194,976	-	194,976
										OPE	-	-	86,651	-	86,651
0002145	AD C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	10	8124	SAL	-	-	194,976	-	194,976
										OPE	-	-	86,651	-	86,651
0002148	MMS X1487 IP	INFO SYSTEMS SPECIALIST 7	31	PF	1	1.00	24	9	9171	SAL	-	-	220,104	-	220,104
										OPE	-	-	92,878	-	92,878
0002166	MMN X1346 AP	SAFETY SPECIALIST 2	27	PF	1	1.00	24	2	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
0002549	MMC X1320 AP	HUMAN RESOURCE ANALYST 1	23	PF	1	1.00	24	4	4909	SAL	-	-	117,816	-	117,816
										OPE	-	-	67,531	-	67,531
0002551	MMN X0871 AP	OPERATIONS & POLICY ANALYST 2	27	PF	1	1.00	24	9	7584	SAL	-	-	182,016	-	182,016
										OPE	-	-	83,439	-	83,439
0002552	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720
										OPE	-	-	95,757	-	95,757
0002816	AD C1484 IP	INFO SYSTEMS SPECIALIST 4	25	PF	1	1.00	24	10	6803	SAL	-	-	163,272	-	163,272
										OPE	-	-	78,794	-	78,794
0002817	MENN Z0119 AF	EXECUTIVE SUPPORT SPECIALIST 2	20	PF	1	1.00	24	9	5394	SAL	-	-	129,456	-	129,456
										OPE	-	-	70,415	-	70,415
0002946	MMN X0870 AP	OPERATIONS & POLICY ANALYST 1	23	PF	1	1.00	24	9	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
0002947	MMN X1245 AP	FISCAL ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0002948	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0003041	AD C2512 AP	ELECTRONIC PUB DESIGN SPEC 3	24	PF	1	1.00	24	8	5721	SAL	-	-	137,304	-	137,304
										OPE	-	-	72,360	-	72,360
0003101	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	9	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0003104	MMN X0873 AP	OPERATIONS & POLICY ANALYST 4	32	PF	1	1.00	24	9	9655	SAL	-	-	231,720	-	231,720

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
										OPE	-	-	95,757	-	95,757
0003105	MMN X1339 AP	TRAINING & DEVELOPMENT SPEC 2	27	PF	1	1.00	24	8	7220	SAL	-	-	173,280	-	173,280
										OPE	-	-	81,275	-	81,275
0003525	MMN X5618 AP	INTERNAL AUDITOR 3	31	PF	1	1.00	24	2	6558	SAL	78,696	-	78,696	-	157,392
										OPE	38,669	-	38,669	-	77,338
0003582	AD C1486 IP	INFO SYSTEMS SPECIALIST 6	29	PF	1	1.00	24	2	5623	SAL	-	-	134,952	-	134,952
										OPE	-	-	71,777	-	71,777
0003704	AD C0107 AP	ADMINISTRATIVE SPECIALIST 1	17	PF	1	1.00	24	7	3932	SAL	-	-	94,368	-	94,368
										OPE	-	-	61,720	-	61,720
0003840	MMS X7010 AP	PRINCIPAL EXECUTIVE/MANAGER F	35X	PF	1	1.00	24	10	11168	SAL	-	-	268,032	-	268,032
										OPE	-	-	104,754	-	104,754
0004000	MMS X7008 IP	PRINCIPAL EXECUTIVE/MANAGER E	33X	PF	1	1.00	24	8	10649	SAL	-	-	255,576	-	255,576
										OPE	-	-	101,668	-	101,668
0004001	MMN X0856 AP	PROJECT MANAGER 3	32	PF	1	1.00	24	7	8766	SAL	-	-	210,384	-	210,384
										OPE	-	-	90,469	-	90,469
0004002	AD C4015 AP	FACILITY OPERATIONS SPEC 2	26	PF	1	1.00	24	2	4744	SAL	-	-	113,856	-	113,856
										OPE	-	-	66,550	-	66,550
0004003	AD C0211 AP	ACCOUNTING TECHNICIAN 2	18	PF	1	1.00	24	2	3292	SAL	-	-	79,008	-	79,008
										OPE	-	-	57,914	-	57,914
0004004	MMN X1321 AP	HUMAN RESOURCE ANALYST 2	26	PF	1	1.00	24	2	5140	SAL	-	-	123,360	-	123,360
										OPE	-	-	68,905	-	68,905
0004005	MMN X0872 AP	OPERATIONS & POLICY ANALYST 3	30	PF	1	1.00	24	2	6247	SAL	-	-	149,928	-	149,928
										OPE	-	-	75,488	-	75,488
3330020	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	1,080	-	1,080
										OPE	-	-	83	-	83
3330021	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	1,080	-	1,080
										OPE	-	-	83	-	83
3330026	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	1,080	-	1,080
										OPE	-	-	83	-	83
3330027	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	1,080	-	1,080
										OPE	-	-	83	-	83

Position Number	Classification	Classification Name	Sal Rng	Pos Type	Pos Cnt	FTE	Mos	Step	Rate	SAL/ OPE	Salary/OPE GF	LF	OF	FF	AF
3330045	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	1,080	-	1,080
										OPE	-	-	83	-	83
3401001	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
3401002	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
3401003	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
3401004	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
3401005	B Y7500 AE	BOARD AND COMMISSION MEMBER	0	PP	0	0.00	0	0	0	SAL	-	-	180	-	180
										OPE	-	-	14	-	14
Total Salary											78,696	-	14,946,876	-	15,025,572
Total OPE											38,669	-	7,057,946	-	7,096,615
Total Personal Services											**117,365**	**-**	**22,004,822**	**-**	**22,122,187**

2021-23 Biennium **Cross Reference Number: 34000-001-00-00-00000**

Current Service Level **Package Number: 50**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
159	174530	43518 AD	C3716 A P	CHEMIST 2	26	PF	24	7	6,004	-144,096	-74,043	-218,139	-1	-1.00
339	175660	43254 AD	C3715 A P	CHEMIST 1	24	PF	4.32	3	4,516	19,509	12,821	32,330	0	0.18
438	176020	53579 AD	C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	2	4,311	0	0	0	0	0.00
465	176190	40555 AD	C3716 A P	CHEMIST 2	26	PF	24	8	6,301	151,224	75,810	227,034	1	1.00
634	177470	48556 AD	C1486 I P	INFO SYSTEMS SPECIALIST 6	29	PF	12	10	8,124	97,488	43,326	140,814	1	0.50
1330	564880	15249 AD	C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	0	10	7,260	0	0	0	0	0.00
2128	846060	35696 AD	C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	24	9	6,929	-166,296	-79,545	-245,841	-1	-1.00
2128	846060	35696 AD	C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	24	9	6,929	166,296	79,545	245,841	1	1.00
2650	1117270	26144 AD	C0871 A P	OPERATIONS & POLICY ANALYST 2	27	PF	0	8	6,602	0	0	0	0	0.00
3032	1226070	31712 AD	C6811 A P	LABORATORY TECHNICIAN 2	18	PF	24	3	3,432	-82,368	-58,747	-141,115	-1	-1.00
3190	1262180	20441 AD	C3716 A P	CHEMIST 2	26	PF	0.48	2	4,744	2,277	2,161	4,438	0	0.02
3190	1262180	20441 AD	C3716 A P	CHEMIST 2	26	PF	18	2	4,744	-28,464	-16,639	-45,103	0	-0.25
3194	1262220	32397 AD	C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	70,802	201,818	1	1.00
3194	1262220	32397 AD	C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	-131,016	-70,802	-201,818	-1	-1.00
3278	1286070	54434 AD	C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	10	6,301	0	1	1	0	0.00
3279	1286090	48180 AD	C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	24	5	5,721	-137,304	-72,360	-209,664	-1	-1.00
3279	1286090	48180 AD	C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	24	5	5,721	137,304	72,360	209,664	1	1.00
3413	1311020	36330 AD	C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	8	7,620	0	0	0	0	0.00
3414	1311030	57678 AD	C0862 A P	PROGRAM ANALYST 3	29	PF	0	10	7,995	0	0	0	0	0.00
3611	1334820	107166 AD	C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	-131,016	-70,802	-201,818	-1	-1.00
3611	1334820	107166 AD	C0862 A P	PROGRAM ANALYST 3	29	PF	24	2	5,459	131,016	70,802	201,818	1	1.00
				General Funds						**105,144**	**35,639**	**140,783**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**-7,206**	**7,797**	**591**		
				Federal Funds						**-82,368**	**-58,746**	**-141,114**		
				Total Funds						**15,570**	**-15,310**	**260**	**0**	**-0.55**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
88	174010	2295	AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	0	10	4,222	0	0	0	0	0.00
94	174060	22318	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	16.8	10	10,144	-1	-1,597	-1,598	0	0.00
98	174080	17408	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	10	8,391	0	0	0	0	0.00
107	174140	33378	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	10	8,391	0	0	0	0	0.00
117	174200	25934	AD C3412 A P	ENVIRONMENTAL ENGINEER 3	33	PF	7.2	10	9,685	69,732	30,057	99,789	0	0.30
117	174200	25934	AD C3412 A P	ENVIRONMENTAL ENGINEER 3	33	PF	16.8	10	9,685	-69,732	-28,463	-98,195	0	-0.30
120	174220	12308	AD C3412 A P	ENVIRONMENTAL ENGINEER 3	33	PF	20.4	10	9,685	-34,866	-13,434	-48,300	0	-0.15
120	174220	12308	AD C3412 A P	ENVIRONMENTAL ENGINEER 3	33	PF	3.6	10	9,685	34,866	15,030	49,896	0	0.15
158	174520	48598	AD C3715 A P	CHEMIST 1	24	PF	0	3	4,516	0	0	0	0	0.00
159	174530	43518	AD C3716 A P	CHEMIST 2	26	PF	24	7	6,004	144,096	74,043	218,139	1	1.00
202	174760	5067	AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	10	4,222	0	1,598	1,598	0	0.00
214	174870	1885	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	10	10,144	-304	-76	-380	0	0.00
214	174870	1885	MMS X7008 A P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	0	10	10,144	304	75	379	0	0.00
339	175660	43254	AD C3715 A P	CHEMIST 1	24	PF	0	3	4,516	-108,384	-65,193	-173,577	-1	-1.00
465	176190	40555	AD C3716 A P	CHEMIST 2	26	PF	24	8	6,301	-151,224	-75,810	-227,034	-1	-1.00
480	176340	7367	AD C3411 A P	ENVIRONMENTAL ENGINEER 2	30	PF	0	10	8,391	-151,038	-66,178	-217,216	-1	-0.75
480	176340	7367	AD C3411 A P	ENVIRONMENTAL ENGINEER 2	30	PF	24	10	8,391	151,038	66,181	217,219	1	0.75
485	176380	53492	AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	13.68	5	3,363	-24,617	-17,281	-41,898	0	-0.30
485	176380	53492	AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	13.32	5	3,363	24,617	18,878	43,495	0	0.30
634	177470	48556	AD C1486 I P	INFO SYSTEMS SPECIALIST 6	29	PF	0	10	8,124	0	0	0	-1	0.00
654	177630	28017	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	10	8,391	0	0	0	0	0.00
764	178000	17746	AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	0	10	7,260	0	0	0	0	0.00
810	178260	3449	AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	0	10	7,260	0	0	0	0	0.00
906	178980	5875	AD C3411 A P	ENVIRONMENTAL ENGINEER 2	30	PF	0	10	8,391	0	0	0	0	0.00
1115	181060	39083	AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	0	2	2,979	0	-1	-1	0	0.00
1167	518090	64676	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	10	6,301	0	0	0	0	0.00
1168	518100	16366	AD C8501 A P	NATURAL RESOURCE SPECIALIST	21	PF	0	10	5,459	0	1	1	0	0.00
1342	586460	15948	AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	0	2	4,971	0	1	1	0	0.00
1343	586470	53528	AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	0	8	6,602	0	0	0	0	0.00
1350	586540	36059	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	7	7,260	0	0	0	0	0.00
1355	586590	24273	AD C3412 A P	ENVIRONMENTAL ENGINEER 3	33	PF	24	9	9,219	0	1,596	1,596	0	0.00
1618	710970	55465	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	7	7,260	0	0	0	0	0.00
1626	711040	16681	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	10.8	10	8,391	-10,069	-4,093	-14,162	0	-0.05

2021-23 Biennium **Cross Reference Number: 34000-002-00-00-00000**

Current Service Level **Package Number: 50**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1626	711040	16681	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	13.2	10	8,391	10,069	5,689	15,758	0	0.05
1628	711060	6138	AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	0	10	7,260	0	0	0	0	0.00
2413	948450	17028	AD C1484 I P	INFO SYSTEMS SPECIALIST 4	25	PF	0	2	4,711	0	0	0	0	0.00
2628	1007730	66053	AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	0	2	4,971	0	0	0	0	0.00
2645	1102140	66274	AD C3717 A P	CHEMIST 3	29	PF	0	8	7,260	0	0	0	0	0.00
3019	1182180	39523	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	7	5,459	0	0	0	0	0.00
3020	1182190	30859	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	10	6,301	0	0	0	0	0.00
3032	1226070	31712	AD C6811 A P	LABORATORY TECHNICIAN 2	18	PF	24	3	3,432	82,368	58,747	141,115	1	1.00
3119	1227840	52440	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	7	5,459	0	0	0	0	0.00
3190	1262180	20441	AD C3716 A P	CHEMIST 2	26	PF	5.52	2	4,744	26,187	16,072	42,259	0	0.23
3290	1301390	67512	AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	0	2	2,979	0	0	0	0	0.00
				General Funds						**350,136**	**189,248**	**539,383**		
				Lottery Funds						**-259,608**	**-141,003**	**-400,611**		
				Other Funds						**-54,263**	**-14,952**	**-69,215**		
				Federal Funds						**-43,223**	**-17,451**	**-60,673**		
				Total Funds						**-6,958**	**15,842**	**8,884**	**-1**	**0.23**

2021-23 Biennium **Cross Reference Number: 34000-003-00-00-00000**

Current Service Level **Package Number: 50**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
339	175660	43254	AD C3715 A P	CHEMIST 1	24	PF	19.68	3	4,516	88,875	53,969	142,844	1	0.82
609	177240	17493	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	10	8,391	0	0	0	0	0.00
634	177470	48556	AD C1486 I P	INFO SYSTEMS SPECIALIST 6	29	PF	0	10	8,124	-97,488	-43,326	-140,814	0	-0.50
1269	543550	3146	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	10	6,301	0	0	0	0	0.00
1373	586910	4979	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	10	8,391	0	0	0	0	0.00
2139	844760	32394	AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	0	10	7,260	0	0	0	0	0.00
2240	870410	17996	AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	0	6	6,929	0	0	0	0	0.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**-8,613**	**10,643**	**2,030**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**-8,613**	**10,643**	**2,030**	**1**	**0.32**

2021-23 Biennium **Cross Reference Number: 34000-001-00-00-00000**

Agency Request Budget **Package Number: 110**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4032	1388491	AD	C0323 V P	PUBLIC SERVICE REP 3	15V	PF	24	2	3,031	72,744	56,362	129,106	1	1.00
4033	1388492	AD	C0323 V P	PUBLIC SERVICE REP 3	15V	PF	24	2	3,031	72,744	56,362	129,106	1	1.00
4034	1388494	AD	C0323 V P	PUBLIC SERVICE REP 3	15V	PF	24	2	3,031	72,744	56,362	129,106	1	1.00
4035	1388495	AD	C0323 V P	PUBLIC SERVICE REP 3	15V	PF	24	2	3,031	72,744	56,362	129,106	1	1.00
4036	1388511	AD	C0323 V P	PUBLIC SERVICE REP 3	15V	PF	24	2	3,031	72,744	56,362	129,106	1	1.00
4037	1388512	AD	C0323 V P	PUBLIC SERVICE REP 3	15V	PF	24	2	3,031	72,744	56,362	129,106	1	1.00
4038	1388531	AD	C0323 V P	PUBLIC SERVICE REP 3	15V	PF	24	2	3,031	72,744	56,362	129,106	1	1.00
4039	1388532	AD	C0323 V P	PUBLIC SERVICE REP 3	15V	PF	24	2	3,031	72,744	56,362	129,106	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**581,952**	**450,896**	**1,032,848**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**581,952**	**450,896**	**1,032,848**	**8**	**8.00**

2021-23 Biennium **Cross Reference Number: 34000-001-00-00-00000**

Agency Request Budget **Package Number: 111**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4028	1388451		AD C5750 A P	ENVIRONMENTAL LAW SPECIALIS	30	PF	24	2	5,721	137,304	72,360	209,664	1	1.00
4029	1388471		AD C0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	24	2	5,721	137,304	72,360	209,664	1	1.00
				General Funds						**274,608**	**144,720**	**419,328**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**274,608**	**144,720**	**419,328**	**2**	**2.00**

2021-23 Biennium **Cross Reference Number: 34000-001-00-00-00000**

Agency Request Budget **Package Number: 113**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4030	1388411		AD C0324 A P	PUBLIC SERVICE REP 4	20	LF	24	2	3,580	85,920	59,627	145,547	1	1.00
4031	1388432		AD C0324 A P	PUBLIC SERVICE REP 4	20	PF	24	2	3,580	85,920	59,627	145,547	1	1.00
				General Funds						**171,840**	**119,254**	**291,094**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**171,840**	**119,254**	**291,094**	**2**	**2.00**

2021-23 Biennium **Cross Reference Number: 34000-002-00-00-00000**

Agency Request Budget **Package Number: 70**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
906	178980	5875	AD C3411 A P	ENVIRONMENTAL ENGINEER 2	30	PF	0	10	8,391	-201,384	-88,239	-289,623	-1	-1.00
1167	518090	64676	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	10	6,301	-151,224	-75,810	-227,034	-1	-1.00
2645	1102140	66274	AD C3717 A P	CHEMIST 3	29	PF	0	8	7,260	-174,240	-81,512	-255,752	-1	-1.00
3019	1182180	39523	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	7	5,459	-131,016	-70,802	-201,818	-1	-1.00
3020	1182190	30859	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	10	6,301	-151,224	-75,810	-227,034	-1	-1.00
3119	1227840	52440	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	0	7	5,459	-131,016	-70,802	-201,818	-1	-1.00
3290	1301390	67512	AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	0	2	2,979	-71,496	-56,052	-127,548	-1	-1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**-738,720**	**-374,736**	**-1,113,456**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**-272,880**	**-144,291**	**-417,171**		
				Total Funds						**-1,011,600**	**-519,027**	**-1,530,627**	**-7**	**-7.00**

2021-23 Biennium **Cross Reference Number: 34000-002-00-00-00000**

Agency Request Budget **Package Number: 120**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4009	1380771	AD	C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	21.12	2	4,311	91,048	57,703	148,751	1	0.88
4010	1380772	AD	C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	18	2	4,311	77,598	47,980	125,578	1	0.75
4011	1380773	AD	C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	12	2	4,311	51,732	31,987	83,719	1	0.50
4012	1380774	AD	C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	18	2	4,311	77,598	47,980	125,578	1	0.75
4013	1380775	AD	C5750 A P	ENVIRONMENTAL LAW SPECIALIS	30	PF	12	2	5,721	68,652	36,180	104,832	1	0.50
4014	1380776	AD	C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	21.12	2	4,971	104,988	61,157	166,145	1	0.88
				General Funds						**211,556**	**128,456**	**340,012**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**260,060**	**154,531**	**414,591**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**471,616**	**282,987**	**754,603**	**6**	**4.26**

2021-23 Biennium **Cross Reference Number: 34000-002-00-00-00000**

Agency Request Budget **Package Number: 121**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4015	1380777	AD	C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	18	2	4,971	89,478	50,924	140,402	1	0.75
4016	1380778	AD	C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	18	2	4,971	89,478	50,924	140,402	1	0.75
4017	1380779	AD	C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	21.12	2	4,311	91,048	57,703	148,751	1	0.88
4018	1380780	AD	C8504 A P	NATURAL RESOURCE SPECIALIST	30	PF	12	2	5,721	68,652	36,180	104,832	1	0.50
				General Funds						**338,656**	**195,731**	**534,387**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**338,656**	**195,731**	**534,387**	**4**	**2.88**

2021-23 Biennium **Cross Reference Number: 34000-002-00-00-00000**

Agency Request Budget **Package Number: 122**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4019	1380781		AD C8503 D P	NATURAL RESOURCE SPECIALIST	28	PF	18	2	5,206	93,708	51,972	145,680	1	0.75
4020	1380782		AD C8503 D P	NATURAL RESOURCE SPECIALIST	28	PF	18	2	5,206	93,708	51,972	145,680	1	0.75
				General Funds						**93,708**	**51,972**	**145,680**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**93,708**	**51,972**	**145,680**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**187,416**	**103,944**	**291,360**	**2**	**1.50**

2021-23 Biennium **Cross Reference Number: 34000-002-00-00-00000**

Agency Request Budget **Package Number: 123**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4021	1380783		AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	18	2	4,971	89,478	50,924	140,402	1	0.75
				General Funds						**89,478**	**50,924**	**140,402**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**89,478**	**50,924**	**140,402**	**1**	**0.75**

2021-23 Biennium **Cross Reference Number: 34000-002-00-00-00000**

Agency Request Budget **Package Number: 125**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
1167	518090	64676	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	24	10	6,301	151,224	75,810	227,034	1	1.00
2645	1102140	66274	AD C3717 A P	CHEMIST 3	29	PF	24	8	7,260	174,240	81,512	255,752	1	1.00
3019	1182180	39523	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	24	7	5,459	131,016	70,802	201,818	1	1.00
3020	1182190	30859	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	24	10	6,301	151,224	75,810	227,034	1	1.00
3119	1227840	52440	AD C8502 A P	NATURAL RESOURCE SPECIALIST	24	PF	24	7	5,459	131,016	70,802	201,818	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**738,720**	**374,736**	**1,113,456**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**738,720**	**374,736**	**1,113,456**	**5**	**5.00**

2021-23 Biennium **Cross Reference Number: 34000-003-00-00-00000**

Agency Request Budget **Package Number: 130**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4006	1388393		AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	2	2,979	71,496	56,052	127,548	1	1.00
4007	1388394		AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	24	2	4,971	119,304	67,900	187,204	1	1.00
4008	1388395		AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	24	2	4,971	119,304	67,900	187,204	1	1.00
				General Funds						**310,104**	**191,852**	**501,956**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**0**	**0**	**0**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**310,104**	**191,852**	**501,956**	**3**	**3.00**

2021-23 Biennium **Cross Reference Number: 34000-003-00-00-00000**

Agency Request Budget **Package Number: 131**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4022	1388396		AD C0871 A P	OPERATIONS & POLICY ANALYST 2	27	LF	6	2	4,971	29,826	16,974	46,800	1	0.25
4023	1388397		AD C8504 A P	NATURAL RESOURCE SPECIALIST	30	LF	6	2	5,721	34,326	18,089	52,415	1	0.25
4024	1388398		AD C0104 A P	OFFICE SPECIALIST 2	15C	PF	24	2	2,979	71,496	56,052	127,548	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**135,648**	**91,115**	**226,763**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**135,648**	**91,115**	**226,763**	**3**	**1.50**

2021-23 Biennium **Cross Reference Number: 34000-003-00-00-00000**

Agency Request Budget **Package Number: 134**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4026	1388399		AD C0437 A P	PROCUREMENT & CONTRACT SPE	27	PF	24	2	4,971	119,304	67,900	187,204	1	1.00
4027	1388400		AD C8503 A P	NATURAL RESOURCE SPECIALIST	27	PF	24	2	4,971	119,304	67,900	187,204	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**238,608**	**135,800**	**374,408**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**238,608**	**135,800**	**374,408**	**2**	**2.00**

2021-23 Biennium **Cross Reference Number: 34000-004-00-00-00000**

Agency Request Budget **Package Number: 143**

Position Number	Auth No	Workday Id	Classification	Classification Name	Sal Rng	Pos Type	Mos	Step	Rate	Salary	OPE	Total	Pos Cnt	FTE
4000	1379071		MMS X7008 I P	PRINCIPAL EXECUTIVE/MANAGER	33X	PF	24	8	10,649	255,576	101,668	357,244	1	1.00
4001	1388359		MMN X0856 A P	PROJECT MANAGER 3	32	PF	24	7	8,766	210,384	90,469	300,853	1	1.00
4002	1388360		AD C4015 A P	FACILITY OPERATIONS SPEC 2	26	PF	24	2	4,744	113,856	66,550	180,406	1	1.00
4003	1388361		AD C0211 A P	ACCOUNTING TECHNICIAN 2	18	PF	24	2	3,292	79,008	57,914	136,922	1	1.00
4004	1388362		MMN X1321 A P	HUMAN RESOURCE ANALYST 2	26	PF	24	2	5,140	123,360	68,905	192,265	1	1.00
4005	1388363		MMN X0872 A P	OPERATIONS & POLICY ANALYST 3	30	PF	24	2	6,247	149,928	75,488	225,416	1	1.00
				General Funds						**0**	**0**	**0**		
				Lottery Funds						**0**	**0**	**0**		
				Other Funds						**932,112**	**460,994**	**1,393,106**		
				Federal Funds						**0**	**0**	**0**		
				Total Funds						**932,112**	**460,994**	**1,393,106**	**6**	**6.00**